

# AGENDA

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## **INNER WEST COUNCIL**

**COUNCIL MEETING**

**TUESDAY 25 JUNE 2019**

**6.30pm**

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Location Leichhardt Town Hall, Level 1, Council Chambers, Corner of  
Marion and Norton St, Leichhardt.  
Enter via Norton Street Leichhardt



### **Live Streaming of Council Meeting**

In the spirit of open, accessible and transparent government, this meeting of the Inner West Council is being streamed live on Council's website. By speaking at a Council meeting, members of the public agree to being recorded and must ensure their speech to the Council is respectful and use appropriate language. A person who uses defamatory, discriminatory or offensive language may be exposed to liability for which Council takes no responsibility. Any part of this meeting that is held in closed session will not be recorded

### **Pre-Registration to Speak at Council Meetings**

Members of the public must register by 2pm of the day of the Meeting to speak at Council Meetings. If you wish to register to speak please fill in a [Register to Speak Form](#), available from the Inner West Council website, including:

- your name;
- contact details;
- item on the Agenda you wish to speak to; and
- whether you are for or against the recommendation in the agenda.

### **Are there any rules for speaking at a Council Meeting?**

The following rules apply when addressing a Council meeting:

- keep your address to the point, the time allowed for each speaker is limited to three minutes. This time limit applies, no matter how many items are addressed by the speaker;
- when addressing the Meeting you must speak to the Chairperson;
- the Chairperson may curtail public participation where the information being presented is considered repetitive or irrelevant; and
- only 3 speakers for and against an Agenda Item are allowed.

### **What happens after I submit the form?**

Your request will then be added to a list that is shown to the Chairperson on the night of the meeting.

Where Items are deferred, Council reserves the right to defer speakers until that Item is heard on the next occasion.

### **Accessibility**

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**Persons in the public gallery are advised that under the Local Government Act 1993, a person may NOT record a Council meeting without the permission of Council.**

**Any persons found recording without authority will be expelled from the meeting.**

**"Record" includes the use of any form of audio, video and still camera equipment or mobile phone capable of recording speech.**

**An audio recording of this meeting will be taken for the purpose of verifying the accuracy of the minutes.**

## PRECIS

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<b>2</b>	<b>Apologies</b>	
<b>3</b>	<b>Notice of Webcasting</b>	
<b>4</b>	<b>Disclosures of Interest (Section 451 of the Local Government Act and Council's Code of Conduct)</b>	
<b>5</b>	<b>Moment of Quiet Contemplation</b>	
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<b>8</b>	<b>Condolence Motions</b>	
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<b>9</b>	<b>Mayoral Minutes</b>	
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**Minutes of Ordinary Council Meeting held on 11 June 2019****Meeting commenced at 6.31pm****Present:**

Victor Macri	Deputy Mayor (Chair)
Marghanita Da Cruz	Councillor
Mark Drury	Councillor
Lucille McKenna OAM	Councillor
Colin Hesse	Councillor
Sam Iskandar	Councillor
Tom Kiat	Councillor
Pauline Lockie	Councillor
Julie Passas	Councillor
Rochelle Porteous	Councillor
Vittoria Raciti	Councillor (6.37pm)
John Stamolis	Councillor
Louise Steer	Councillor
Anna York	Councillor
Michael Deegan	Chief Executive Officer
Elizabeth Richardson	Deputy General Manager Assets and Environment
Michael Tzimoulas	Deputy General Manager Chief Financial and Administration Officer
Nellette Kettle	Group Manager Customer Service, Business Excellence and Civic Governance
Simon Watts	Acting Group Manager Community Services and Culture
Wal Petschler	Group Manager Footpath, Roads, Traffic and Stormwater
Ian Naylor	Manager Civic Governance
Katherine Paixao	Governance Coordinator

**APOLOGIES:****Motion: (Hesse/Iskandar)**

THAT Apologies from the Mayor, Cllr Byrne be accepted.

**Motion Carried**

**For Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Stamolis, Steer and York

**Against Motion:** Nil

**DISCLOSURES OF INTERESTS:** Nil**CONFIRMATION OF MINUTES:****Motion: (Hesse/Stamolis)**

THAT the Minutes of the Council Meeting held on Tuesday, 28 May 2019 be confirmed as a correct record.

**Motion Carried**

**For Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Stamolis, Steer and York

**Against Motion:** Nil

**PUBLIC FORUM**

The registered speakers were asked to address the meeting. The list of speakers is available on the last page of these minutes.

Councillor Raciti entered the Meeting at 6:37 pm.

**Suspension of Standing Orders**

**Motion: (Macri/Hesse)**

**THAT Council Suspend Standing Orders to bring forward Item 11.**

**Motion Carried**

**For Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis, Steer and York

**Against Motion:** Nil

Councillor Passas left the Meeting at 6:37 pm.

**C0619(1) Item 11 Notice of Motion: Mary and Frank Bonfante**

**Motion: (McKenna OAM/Macri)**

**THAT:**

- 1. Council acknowledge Frank and Mary Bonfante and family for their contribution to the community of Haberfield through their long standing family business, Franks Fruit Market, Haberfield; and**
- 2. The Mayor write a letter to Mary and Frank Bonfante thanking them for their contribution and wishing them a long, happy and healthy retirement.**

**Motion Carried**

**For Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Porteous, Raciti, Stamolis, Steer and York

**Against Motion:** Nil

**Absent:** Cr Passas

**Resumption of Standing Orders**

**Motion: (Porteous/Macri)**

**THAT Council resume Standing Orders.**

**Motion Carried**

**For Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Porteous, Raciti, Stamolis, Steer and York

**Against Motion:** Nil

**Absent:** Cr Passas

Councillor Passas returned to the Meeting at 6:49 pm.

**C0619(1) Item 1 2019 Community-Led Celebration Day (Multicultural) Grants****Motion: (Macri/York)****THAT Council:**

- 1. Award grant funding to 10 applicants to the amount of \$43,795 under the 2019 Community-Led Celebration Day (Multicultural) Grants Program as outlined in Attachment 1; and**
- 2. Where there is variation in the allocated budget, it be outlined in the report to Council.**

**Motion Carried****For Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Porteous, Raciti, Stamolis, Steer and York**Against Motion:** Cr Pasas**Amendment (Passas/Raciti)****THAT Councillors receive a copy of the submissions.****Motion Lost****For Motion:** Crs Macri, Passas, Raciti and Stamolis**Against Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, McKenna OAM, Porteous, Steer and York**Amendment (Porteous/Stamolis)****THAT where there is variation in the allocated budget, it be outlined in the report to Council.****Motion Carried****For Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis, Steer and York**Against Motion:** Nil

As this amendment was carried, it was incorporated into the Primary Motion.

**C0619(1) Item 2 Graffiti Management Policy****Motion: (Drury/Porteous)****THAT Council defer this item to another meeting and have a Councillor briefing on the policy.****Motion Carried****For Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, McKenna OAM, Porteous, Raciti, Stamolis and York**Against Motion:** Crs Macri, Passas and Steer

**C0619(1) Item 3 Commercial Fitness Trainers Policy****Motion: (Macri/Hesse)****THAT Council:**

1. **Adopts the Inner West Commercial Fitness Trainers Policy;**
2. **Rescind the Commercial Fitness Training Policy (2016) of the former Marrickville Council; and**
3. **Rescind the Policy Use of Council Open Space by Commercial Fitness Trainers of the former Leichhardt Council.**

**Motion Carried****For Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis, Steer and York**Against Motion:** Nil**C0619(1) Item 4 Local Traffic Committee Meeting held on 3 June 2019****Motion: (Macri/Hesse)****THAT the Minutes of the Local Traffic Committee Meeting held on 3 June 2019 be received and the recommendations be adopted.****Motion Carried****For Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis, Steer and York**Against Motion:** Nil**Amendment (Stamolis/Lockie)****THAT Council to consider the heritage status and significance of Wharf Road when installing signage and other visual traffic elements such as painted surfaces.****Motion Tied****For Motion:** Crs Hesse, Kiat, Lockie, Passas, Porteous, Stamolis and Steer**Against Motion:** Crs Da Cruz, Drury, Iskandar, Macri, McKenna OAM, Raciti and York

The Chairperson used his Casting Vote against the **MOTION** and the **MOTION** was lost.

**Amendment (Porteous/Steer)****THAT the report on Mainstreet Meter switch off at 7pm in Balmain, Rozelle and Leichhardt (LTC0619 Item 17) be reported to Council as a council item on 25 June 2019.****Motion Lost****For Motion:** Crs Da Cruz, Kiat, Lockie, Porteous, Stamolis and Steer**Against Motion:** Crs Drury, Hesse, Iskandar, Macri, McKenna OAM, Passas, Raciti and York

Councillor Passas left the Meeting at 7:44 pm.

Councillor Passas returned to the Meeting at 7:48 pm.

**C0619(1) Item 5 Review of Development Assessment Processes****Motion: (Drury/Hesse)**

**THAT Council's Development Assessment policies and processes be amended to reflect the process improvements detailed in this report.**

**Motion Carried**

**For Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Raciti, Steer and York

**Against Motion:** Crs Porteous and Stamolis

**Amendment (Porteous)**

**THAT Council replace the wording in the report "These additional resources will be funded ... Stormwater group budget" with "Funding to be identified such that it does not impact on infrastructure renewals/ repairs of roads and footpaths".**

This Amendment lapsed for want of Secunder.

**Foreshadowed Motion (Stamolis)**

**THAT Council receive and notes the report and a Councillor briefing be held.**

This Amendment lapsed for want of Secunder.

Councillor Raciti left the Meeting at 7:57 pm.

**C0619(1) Item 6 Notice of Motion: Indigenous Rangers****Motion: (Da Cruz/Kiat)**

**THAT Council seek to establish an Indigenous Ranger Program and approach Federal Government for funding.**

**Motion Carried**

**For Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Porteous, Stamolis, Steer and York

**Against Motion:** Cr Passas

**Absent:** Cr Raciti

Councillor Raciti returned to the Meeting at 8:03 pm.

**C0619(1) Item 7 Notice of Motion: Signs: Roads to Recovery****Motion: (Stamolis/Da Cruz)**

**THAT Council to negotiate means other than installing permanent signs to recognise the Roads to Recovery Program and remove and reuse redundant signs.**

**Motion Lost**

**For Motion:** Crs Da Cruz, Hesse, Stamolis and Steer

**Against Motion:** Crs Drury, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti and York



**C0619(1) Item 8      Notice of Motion: Illuminated Billboards: Impact On Residents****Motion: (Stamolis/Lockie)****THAT Council prepare information which details:**

- a) the complaints process for residents who have concerns with billboards;
- b) any assistance that Council can provide to residents who experience problems with billboards; and
- c) current regulations about the intensity, size and other operation of billboards.

**Motion Carried****For Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna  
OAM, Passas, Porteous, Raciti, Stamolis, Steer and York**Against Motion:** Nil**Amendment (Passas/Macri)****THAT Council get expert advice on illuminated billboards.****Motion Lost****For Motion:** Crs Macri and Passas**Against Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, McKenna  
OAM, Porteous, Raciti, Stamolis, Steer and York

Councillor Passas left the Meeting at 8:40 pm.

**C0619(1) Item 9      Notice of Motion: A Simple and Consistent Approach to Street Parties****Motion: (York/Drury)****THAT Council:**

1. Draft a new Street Party Guideline for the LGA to minimise red tape and make it simpler for community members to plan and host street parties;
2. Allocate one central coordination point for street party planners to access Council;
3. Provide a written report in July addressing these points; and
4. Commit to having a single, consistent set of street party guidelines and templates in place for the LGA by the mid-September 2019 to allow ease of planning for Christmas street parties this year.

**Motion Carried****For Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna  
OAM, Porteous, Raciti, Stamolis, Steer and York**Against Motion:** Nil**Absent:** Cr Passas

Councillor Passas returned to the Meeting at 8:43 pm.

**C0619(1) Item 10      Notice of Motion: Release of the Inner West Synthetic Turf Feasibility Study**

**Motion: (Porteous/Steer)**

**THAT Council:**

- 1. Publish to the website and provide copies on request to Councillors and members of the public the Inner West Synthetic Turf Feasibility Study commissioned by Smart Connection Consultancy; and**
- 2. Publish to the website and provide copies to Councillors of the cost-benefit analysis done on the Synthetic Turf proposal.**

**Motion Carried**

**For Motion:** Crs Da Cruz, Hesse, Kiat, Lockie, Porteous, Stamolis, Steer and York

**Against Motion:** Crs Drury, Iskandar, Macri, McKenna OAM, Passas and Raciti

Councillor Raciti retired from the Meeting at 9:10 pm.

**ADJOURNMENT**

9.14pm - The Deputy Mayor, Clr Macri adjourned the meeting for a short recess.

Councillor Passas retired from the Meeting at 9:15 pm.

9.16pm– The Deputy Mayor, Clr Macri resumed the meeting.

**C0619(1) Item 12      Notice of Motion: Tempe Railway Station Access**

**Motion: (Hesse/Macri)**

**THAT Council:**

- 1. Congratulates the Minister for Transport and Roads, Mr Andrew Constance, for directing Transport for NSW to permanently retain the ramped access from the footpath currently in place between Griffiths Street Tempe to platform 4 at Tempe Railway Station;**
- 2. Request that the Minister direct Transport for NSW to maintain at level access from the car park at Tempe Railway Station to Platform 1;**
- 3. Notes that the Disability Standards for Accessible Public Transport assume that all station will be accessible by 2022, but that at the current rate of progress (8% over the last six years) that it will be 33 years at the current rate before all stations are accessible;**
- 4. Notes Transport for NSW Guidelines that advise Transport for NSW will:**
  - a) “Work with local government and other partners to plan a whole of precinct approach to accessibility during station upgrades,” and**
  - b) “apply inclusive design principles when upgrading stations to maximise accessibility and customer experience.”**
- 5. Informs the Minister that Inner West Council strongly supports all stations being accessible by 2022 and;**
- 6. The following railway stations within the Inner West Council area need to**

**urgently be upgraded to make them fully accessible: Dulwich Hill, St Peters, Tempe, Petersham, Stanmore and Lewisham.**

**Motion Carried**

**For Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Porteous, Stamolis, Steer and York

**Against Motion:** Nil

**Absent:** Crs Passas and Raciti

**Confidential Session**

The Deputy Mayor, Councillor Macri, asked the Chief Executive Officer if any representations had been received from the public on any of the items Council will be discussing in Closed Session as per the Agenda.

The Chief Executive Officer replied that no representations had been received to talk to the items in Closed Session.

The Deputy Mayor, Councillor Macri, asked if there were any members of the public gallery who would like to speak on the reasons Council proposes to consider the items in Closed Session.

There were none.

Members of the Public were asked to leave the Chamber.

**Motion: (Macri/Stamolis)**

THAT Council enter into confidential session.

**Motion Carried**

**For Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Porteous, Stamolis, Steer and York

**Against Motion:** Nil

**Absent:** Crs Passas and Raciti

That in accordance with Section 10A(2) d(i) of the Local Government Act 1993, the following matters be considered in Closed Session of Council for the reasons provided:

**C0619(1) Item 13 Tender for Online Booking Management System**

**Section 10A (2) d(i)** commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

Councillor Lockie left the Meeting at 9:24 pm.

Councillor Lockie returned to the Meeting at 9:30 pm.

**REPORTS WITH CONFIDENTIAL INFORMATION****C0619(1) Item 13 Tender for Online Booking Management System****Motion: (Macri/Stamolis)**

**THAT Council:**

- 1. Declines to accept any of the tenders received for the Booking Management System;**

2. Declines to invite fresh tenders in accordance with Clause 178(4)(a) of the Regulation, as a representative sample of the market has already been obtained, with none of the providers being able to fully meet Council's requirements; and
3. Resolves to enter into negotiations with Programus (and failing that, to enter into negotiations with any other provider) with a view to entering into a contract for a bookings system, noting that of the tenderers Programus best meets Council's requirements.

**Motion Carried**

**For Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna  
OAM, Porteous, Stamolis, Steer and York

**Against Motion:** Nil

**Absent:** Crs Passas and Raciti

**Motion: (Macri/ Stamolis)**

THAT Council move back into the Open Session of the Council Meeting.

**Motion Carried**

**For Motion:** Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna  
OAM, Porteous, Stamolis, Steer and York

**Against Motion:** Nil

**Absent:** Crs Passas and Raciti

Meeting closed at 9.39pm.

**PUBLIC SPEAKERS:**

Item #	Speaker	Suburb
Item 11:	Sharon Laura	Haberfield

**Item No:** C0619(2) Item 1

**Subject:** **ADOPTION OF OPERATIONAL PLAN AND BUDGET 2019/20, FEES AND CHARGES 2019/20, LONG-TERM FINANCIAL PLAN 2019-29 AND DELIVERY PROGRAM 2018-22**

**Prepared By:** Dayne Glinkowski - Team Leader Corporate Strategy

**Authorised By:** Kendall Banfield – A/Group Manager Strategic Planning

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## **RECOMMENDATION**

**THAT Council:**

- 1. Adopts the Operational Plan and Budget 2019/20, Fees and Charges 2019/20, Long-Term Financial Plan 2019-29 and amended Delivery Program 2018-22;**
  - 2. Make and levy the Rates and Charges for 2019/20 as contained in the Operational Plan in accordance with the *Local Government Act 1993*;**
  - 3. Adopts the Business – Airport rate as the basis for determining equivalent rate payments; and**
  - 4. Adopts the rate of 7.5% as the interest rate to apply on outstanding rates, in accordance with section 566(3) of the *Local Government Act 1993*.**
- 

## **DISCUSSION**

This report seeks Council's adoption of the following Integrated Planning and Reporting documents:

- *Operational Plan and Budget 2019/20* ([Attachment 1](#)) and *Fees and Charges 2019/20* ([Attachments 2-3](#));
- Updated *Long Term Financial Plan 2019-29* (part of the Inner West Council *Resourcing Strategy*, adopted 2018) ([Attachment 4](#)); and
- Amended *Delivery Program 2018-22* (first adopted 2018) ([Attachment 5](#)).

The documents were publicly exhibited from 15 May - 11 June 2019. Thirty-one (31) submissions were received, with feedback considered before finalisation of the draft documents. A more detailed summary of the public exhibition process and further themes and issues from submissions are detailed on <https://yoursay.innerwest.nsw.gov.au/council-strategic-documents-2019-2029>. Key themes and issues raised in the submissions included:

- Disapproval of Council's financial deficit;
- Responses to proposed childcare fee increases; and
- Responses to proposed sporting ground hire fee changes.

## **ATTACHMENTS**

- [1.↓](#) IWC Operational Plan and Budget 2019-20
- [2.↓](#) IWC Fees and Charges 2019-20 Post Exhibition
- [3.↓](#) IWC Fees Charges Proposed Amendments - Post Exhibition
- [4.↓](#) IWC Long Term Financial Plan 2019-29
- [5.↓](#) IWC Amended Delivery Program 2018-22



# **Operational Plan and Budget FY2019/20**

June 2019

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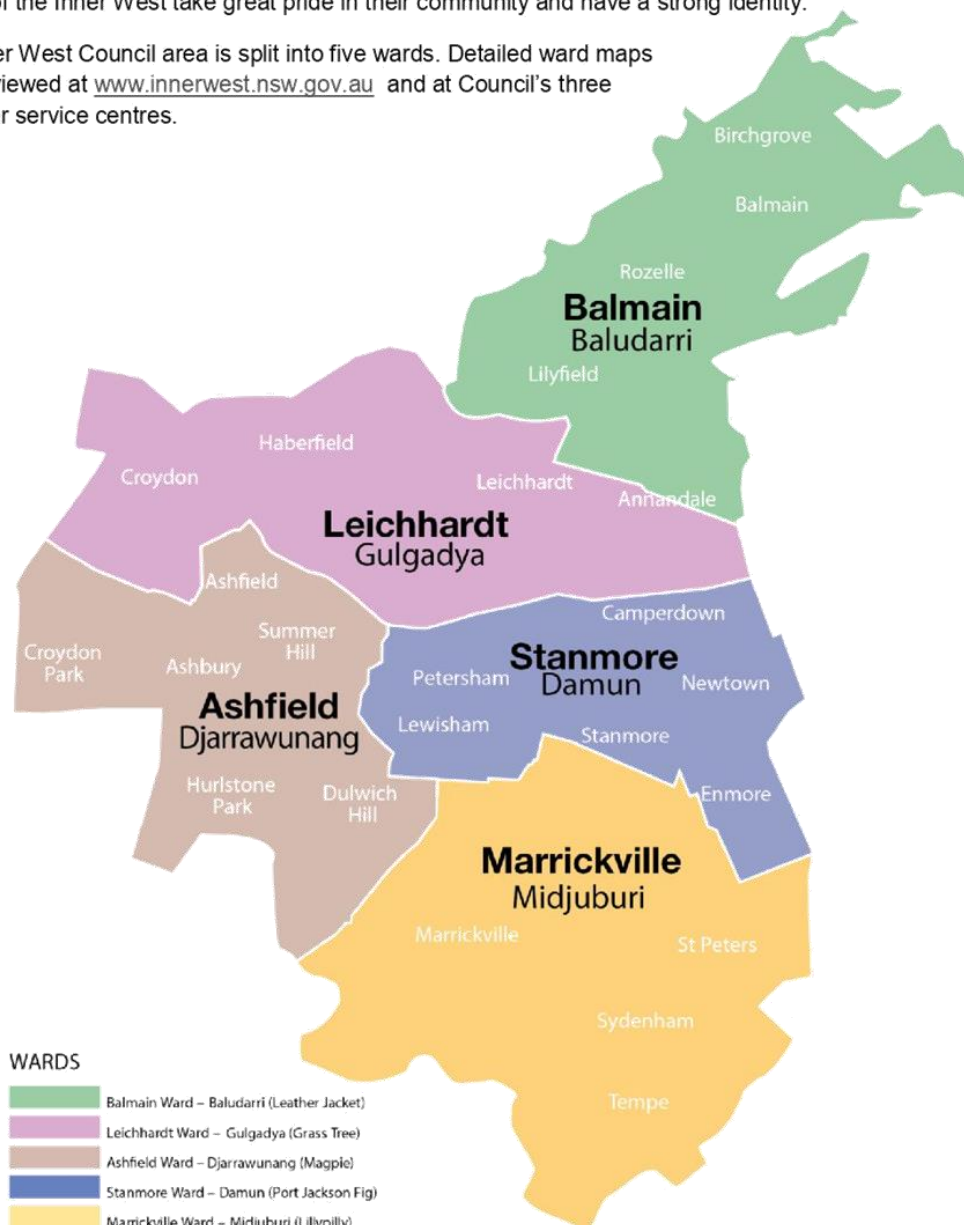
# Introduction

## About the Inner West

The Inner West local government area (LGA) has an estimated resident population of 192,030 people. The area spans 36km<sup>2</sup> from the banks of Parramatta River at Birchgrove in the north east, to the Cooks River at Dulwich Hill in the south west.

The Gadigal-Wangal Peoples of the Eora Nation are the traditional custodians of this land. It is a unique area with a special beauty that comes from natural and built environments, and a rich cultural heritage. The people of the Inner West take great pride in their community and have a strong identity.

The Inner West Council area is split into five wards. Detailed ward maps can be viewed at [www.innerwest.nsw.gov.au](http://www.innerwest.nsw.gov.au) and at Council's three customer service centres.





## About Inner West Council



### Council services

Inner West Council provides a diverse range of services to the community, including the management of waste, oversight of planning and assessing development applications, maintaining parks and reserves, childcare, engineering, libraries, festivals and events, arts and culture, and sustainability.

Council also contributes to the health and wellbeing of the community by providing information and services for young people, older people, people with a disability and people from culturally and linguistically diverse backgrounds.

### Council staff

Inner West Council employs approximately 1,530 people in full, part time or casual work – the equivalent of about 1,000 full time positions.

Staff at Council work across 13 service areas:

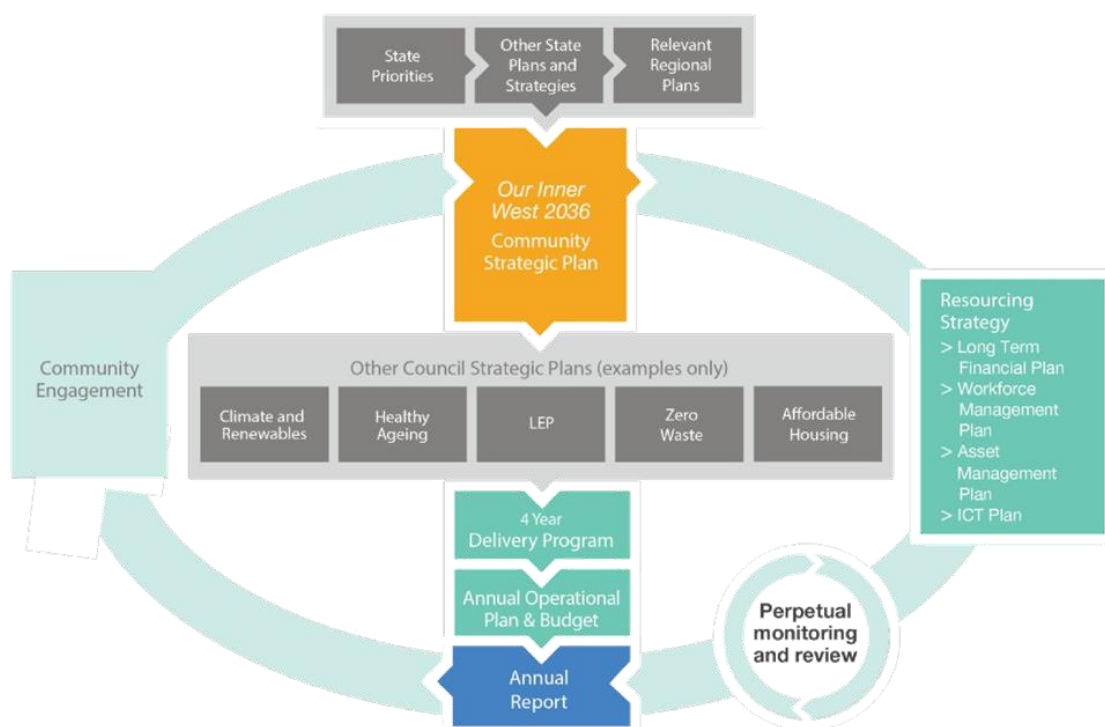
- Aquatic Services
- Children and Family Services
- Community Events
- Community Services and Culture
- Development Assessment
- Environment and Sustainability
- Footpaths, Roads, Traffic and Stormwater
- Library and History Services
- Regulatory Services
- Resource Recovery
- Strategic Planning
- Trees, Parks and Streetscapes
- Corporate Support Services

## Integrated planning and reporting

The Operational Plan and Budget is part of the process of Integrated Planning and Reporting (IP&R). This process is led by the NSW Government and provides a framework for all councils in NSW to plan, deliver and monitor services for our community.

The key elements of the framework are structured in Inner West as follows:

1. ***Our Inner West 2036*** – Community Strategic Plan (CSP). This plan identifies the community Inner West aspires to be by 2036.
2. ***Delivery Program 2018-22*** – the four year Council plan which outlines its commitment to achieving the outcomes and strategies of the CSP. It sets out the initiatives that Council will undertake during its four year term of office.
3. ***Operational Plan and Budget 2019/20*** – outlines the detailed annual actions and planned expenditure that Council will undertake to work towards the community vision.
4. ***Resourcing Strategy*** – sits alongside the CSP, DP, and Operational Plan to support and resource our long term commitment. The Resourcing Strategy consists of four key components:
  - Long Term Financial Plan
  - Asset Management Strategy and Plan
  - Information and Communications Technology (ICT) Strategy
  - Workforce Management Strategy



# Budget FY2019/20

## (Statement of Revenue Policy)

### Key drivers and context

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The 2019/20 budget is Inner West's third integrated budget. It has been built on the premise that existing service levels will be maintained, and has been developed in tandem with Inner West's Community Strategic Plan. It also includes a four year capital works program that sees a number of large scale projects commencing during the financial year.

Key drivers of the budget include:

- 2.7% IPART approved rate peg in accordance with the Local Government Act for the financial year.
- A 3.6% weighted average Domestic Waste Management increase due to the alignment of the former councils' level of service to the community – Ashfield 9.3%, Leichhardt 3.4% and Marrickville 0.0%. The increase in Ashfield particularly reflects the provision of a new standardised organics (green bin) service throughout that part of the LGA.
- Consolidation of statutory and similar Fees and Charges is a work in progress with a view to have a complete consolidation in line with service reviews.
- Increase of salaries and wages by 2.5% as an anticipated award increase.
- Development of service unit structures allowing transparent service unit reporting, including overhead allocation.
- Including adequate budget for the maintenance of Council facilities under its control.
- The implementation of a transparent, four year capital works program focused on capacity to reduce Council's backlog.
- The segregation of funds to ensure footpaths, roads, stormwater and other key assets are renewed at the appropriate time in their lifecycle.

Applying these drivers to the 2019/20 budget has resulted in Council's projected financial position to run at an accounting operating deficit (excluding capital grants) of approximately \$18.8 million. This is mainly driven by the focus on allocating funds to ensure 100% of Council assets are renewed at the appropriate time according to the asset management plans, increased focus in managing Council facilities and reinstating them to satisfactory standards including compliance with legislations and the closure of Ashfield Aquatic Centre for redevelopment, to reopen in late 2021.

Council will need to focus on reviewing its services and deliverables over the next few years to reduce the current spending deficit to a balanced budget. The budget is fully funded.

The budgeted Financial Statements and Revenue Policy outlines Inner West Council's methodology for forecasting budgetary performance and how Council will levy some of its primary sources of revenue for the 2019/20 financial year.

### Resource commitments

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The Operational Plan and Budget 2019/20 reflects the following resourcing commitments:

- Council business will continue as usual, with pre-amalgamation service levels maintained and with these service levels harmonised over time
- Efficiencies and increased revenue opportunities will be maintained
- The infrastructure renewal program will be maintained
- There will be no forced redundancy of staff.

## Income and expenditure

Operating budget – Inner West Council	2018/19 (\$'000)	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
<b>Income from Continuing Operations</b>					
Domestic Waste Charge	39,477	40,637	41,354	42,430	43,326
General Revenue	118,842	122,001	123,521	126,862	130,293
User Charges & Fees	42,962	44,648	49,351	51,996	54,056
Interest Income	5,167	5,277	5,389	5,503	5,620
Other Income	25,730	26,291	25,859	26,204	26,807
Profit or (Loss) on Disposal	182	(70)	(425)	(78)	(451)
<b>Total Income from Continuing Operations</b>	<b>232,361</b>	<b>238,785</b>	<b>245,049</b>	<b>252,918</b>	<b>259,651</b>
<b>Expenses from Continuing Operations</b>					
Employee Costs	124,376	134,750	140,857	144,663	146,409
Borrowing Costs	1,443	1,969	1,737	1,582	1,456
Materials & Contracts	61,575	64,173	64,787	64,618	69,084
Other Expenses	34,983	34,200	35,468	35,701	36,652
Depreciation & Amortisation	31,647	33,080	34,378	35,116	35,707
<b>Total Expenses from Continuing Operations</b>	<b>254,024</b>	<b>268,172</b>	<b>277,227</b>	<b>281,681</b>	<b>289,308</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(21,663)</b>	<b>(29,387)</b>	<b>(32,178)</b>	<b>(28,763)</b>	<b>(29,657)</b>
<b>Operating Grants &amp; Contributions</b>					
Operating Grants	8,891	10,620	10,568	10,719	10,875
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(12,772)</b>	<b>(18,767)</b>	<b>(21,610)</b>	<b>(18,043)</b>	<b>(18,782)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>					
Capital Grants & Contributions	18,830	36,819	38,131	19,177	14,741
Overhead Allocation	-	-	-	-	-
Funding from/(to) Restricted Funds	54,280	(11,915)	(2,082)	(12,729)	(14,457)
Funding from/(to) General Funds including Rates	15,621	73,398	39,060	33,157	30,744
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>75,958</b>	<b>79,535</b>	<b>53,499</b>	<b>21,562</b>	<b>12,245</b>
<b>Less Non-Cash Items</b>					
Non-Cash	-	36,580	37,878	38,616	39,207
<b>Total Surplus/(Deficit) after Non-Cash Items</b>	<b>75,958</b>	<b>116,115</b>	<b>91,377</b>	<b>60,178</b>	<b>51,452</b>
<b>Capital Works</b>					
Capital Works	75,958	116,115	91,377	60,178	51,452
<b>Total Surplus/(Deficit) after Capital Works</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>



## Statement of financial position at 30 June 2020

Draft Budget Balance Sheet	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
<b>ASSETS</b>				
<b>Current assets</b>				
Cash and cash equivalents	24,580	2,650	2,563	3,300
Investments	133,913	121,381	101,041	84,017
Receivables	16,799	16,967	17,137	17,308
Inventories	180	181	182	182
Other	-	-	-	-
Non-current assets classified as 'held for sale'	-	-	-	-
<b>Total current assets</b>	<b>175,471</b>	<b>141,179</b>	<b>120,921</b>	<b>104,808</b>
<b>Non-current assets</b>				
Investments	31,790	31,790	31,790	31,790
Receivables	19,092	17,692	21,629	20,126
Inventories	-	-	-	-
Infrastructure, property, plant and equipment	2,277,016	2,330,433	2,352,606	2,365,900
Investments accounted for using the equity method	-	-	-	-
Investment property	10,785	5,991	-	-
Intangible assets	-	-	-	-
Non-current assets classified as 'held for sale'	-	-	-	-
Other	-	-	-	-
<b>Total non-current assets</b>	<b>2,338,682</b>	<b>2,385,907</b>	<b>2,406,025</b>	<b>2,417,816</b>
<b>TOTAL ASSETS</b>	<b>2,514,154</b>	<b>2,527,086</b>	<b>2,526,947</b>	<b>2,522,624</b>
<b>LIABILITIES</b>				
<b>Current liabilities</b>				
Payables	30,814	31,122	31,434	31,748
Income received in advance	-	-	-	-
Borrowings	5,066	3,581	2,888	2,451
Provisions	29,310	30,043	30,794	31,564
Liabilities associated with assets classified as 'held for sale'	-	-	-	-
<b>Total current liabilities</b>	<b>65,190</b>	<b>64,747</b>	<b>65,116</b>	<b>65,763</b>
<b>Non-current liabilities</b>				
Payables	-	-	-	-
Income received in advance	-	-	-	-
Borrowings	39,485	34,419	30,838	27,949
Provisions	2,184	2,206	2,228	2,250
Investments accounted for using the equity method	-	-	-	-
Liabilities associated with assets classified as 'held for sale'	-	-	-	-
<b>Total non-current liabilities</b>	<b>41,669</b>	<b>36,625</b>	<b>33,066</b>	<b>30,200</b>
<b>TOTAL LIABILITIES</b>	<b>106,859</b>	<b>101,372</b>	<b>98,181</b>	<b>95,963</b>
<b>Net assets</b>	<b>2,407,295</b>	<b>2,425,714</b>	<b>2,428,766</b>	<b>2,426,661</b>
<b>EQUITY</b>				
Retained earnings	2,217,420	2,233,941	2,235,075	2,231,033
Revaluation reserves	189,874	191,773	193,691	195,628
<b>Council equity interest</b>	<b>2,407,295</b>	<b>2,425,714</b>	<b>2,428,766</b>	<b>2,426,661</b>
<b>TOTAL EQUITY</b>	<b>2,407,295</b>	<b>2,425,714</b>	<b>2,428,766</b>	<b>2,426,661</b>

## Cash flow

Forecast Statement of Cash Flow	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
<b>Cash flow from Operating Activities</b>				
<b>Receipts</b>				
Rates & Annual Charges	162,638	164,875	169,292	173,619
User Charges & Fees	44,648	49,351	51,996	54,056
Investment & Interest Income	5,277	5,389	5,503	5,620
Operating Grants	10,620	10,568	10,719	10,875
Capital Grants and Contributions	36,819	38,131	19,177	14,741
Other	26,291	25,859	26,204	26,807
<b>Payments</b>				
Employee Benefits & On-Costs	(134,750)	(140,857)	(144,663)	(146,409)
Materials & Contracts	(64,173)	(64,787)	(64,618)	(69,084)
Borrowing Costs	(1,969)	(1,737)	(1,582)	(1,456)
Other Expenses	(34,200)	(35,468)	(35,701)	(36,652)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>51,201</b>	<b>51,324</b>	<b>36,327</b>	<b>32,117</b>
<b>Cash flow from Investing Activities</b>				
<b>Receipts</b>				
Sale of Investment Securities	271,859	274,577	277,323	280,096
Sale of Infrastructure, Property, Plant & Equipment	(70)	(425)	(78)	(451)
<b>Payments</b>				
Purchase of Investment Securities	(223,320)	(260,590)	(277,568)	(277,845)
Purchase of Infrastructure, Property, Plant & Equipment	(111,049)	(87,795)	(57,290)	(49,001)
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(62,579)</b>	<b>(74,233)</b>	<b>(57,612)</b>	<b>(47,201)</b>
<b>Cash flow from Financing Activities</b>				
<b>Receipts</b>				
Proceeds from Borrowing & Advances	-	-	-	-
<b>Payments</b>				
Payments from Borrowing & Advances	(5,066)	(3,581)	(2,888)	(2,451)
<b>Net Cash provided (or used in) Financing Activities</b>	<b>(5,066)</b>	<b>(3,581)</b>	<b>(2,888)</b>	<b>(2,451)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(16,444)</b>	<b>(26,490)</b>	<b>(24,173)</b>	<b>(17,535)</b>
Plus Cash & Cash Equivalents – beginning of year	41,023	24,580	(1,911)	(26,084)
<b>Cash &amp; Cash Equivalents – end of year</b>	<b>24,580</b>	<b>(1,911)</b>	<b>(26,084)</b>	<b>(43,619)</b>
Plus Investments on hand – end of year	165,703	153,172	132,831	115,807
<b>Total Cash &amp; Cash Equivalents &amp; Investments</b>	<b>190,283</b>	<b>151,261</b>	<b>106,747</b>	<b>72,188</b>

## Loan borrowing

Council will borrow \$40,047,146 to redevelop Ashfield Aquatic Centre. Council has applied for a loan via NSW Treasury TCorp organisation that provides funding opportunities for local government and other State agencies. These borrowings will be repaid from rate income raised via the Ashfield Special Rate Variation to Council's rate income over a 20 year period during which the loans will be repaid.

Council has principal outstanding on its loan borrowings of \$13.3 million as at 30 June 2018. Council's Debt Service Cover ratio, which measures the availability of operating cash to service debt including interest and principal repayments, is forecast at 2.32 to 1 at the end of 2019/20. This is well above the Office of Local Government's benchmark of 2 to 1.

## Four year capital program by service area

Capital Program	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
Aquatic Services	36,038	5,917	200	200
Children and Family Services	476	410	350	479
Community Services	2,102	1,196	2,561	2,355
Corporate Support Services*	18,022	18,874	18,710	15,748
Environment and Sustainability	-	-	-	-
Footpaths, Roads, Traffic and Stormwater	28,227	34,473	23,103	22,026
Library and History Services	8,439	4,803	413	77
Trees, Parks and Streetscapes	22,809	25,704	14,841	10,568
<b>Total</b>	<b>116,115</b>	<b>91,377</b>	<b>60,178</b>	<b>51,452</b>
<b>Funding Sources</b>				
Operating Grants & Contributions	1,457	1,457	1,457	1,457
Capital Grants & Contributions	26,300	28,145	8,001	3,613
Sale of Assets	3,430	3,075	3,422	2,999
Restricted Developer Contributions	9,420	15,917	9,998	8,398
Restricted Capital	13,796	8,008	7,018	7,154
Working Funds	61,711	34,774	30,281	27,831
<b>Total</b>	<b>116,115</b>	<b>91,377</b>	<b>60,178</b>	<b>51,452</b>

\*Internally facing services and their budgets are considered corporate overheads, which are displayed as a combined 'Corporate Support Services' section in this document. A detailed list of which areas this includes can be found on page 16.

## Rates FY2019/20 overview

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### About the rates

Since 1977, certain Council revenues (known as general income) have been regulated in NSW under an arrangement known as rate pegging. Rate pegging limits the amount which councils can increase their general income. General revenue mainly comprises rates revenue, but also includes certain annual charges. It excludes stormwater and waste charges, and water and sewerage charges.

The rates for the 2019/20 financial year are set in accordance with the Local Government Act and have been increased in accordance with the Independent Pricing and Regulatory Tribunal (IPART) determination. The maximum rates increase determined by IPART for 2019/20 is 2.7%.

Council's rating maps are available to view at [www.innerwest.nsw.gov.au](http://www.innerwest.nsw.gov.au).

### Rates path freeze

As a condition on amalgamation, the three former councils were required by legislation to maintain their existing rating structures for a period of 4 years after the amalgamation. This is called the "rates path freeze". In July 2020, the Inner West will be required by legislation to implement one rating structure across all of the Inner West.

### Rates valuations and rating mix

During the 2016/17 financial year the NSW Valuer General performed a land revaluation for all Inner West properties. It is these same valuations that are being used for the calculation of the rates for the 2019/20 year.

The rating category mix for each constituent Council has remained the same for the 2019/20 financial year.

### Rebates and hardship

Starting from 1 July 2018 all eligible pensioners, no matter where they live in the Inner West local government area, will receive an additional rebate for their domestic waste and stormwater charges. This is subject to being a resident owner for 10 years or more.

The above policy is no change for residents of the former Leichhardt, however, for eligible pensioners in the former Ashfield & Marrickville (who were already receiving a pensioner discount) the old pensioner discounts will continue until they meet the 10 year resident owner criteria.

Council recognises that due to exceptional circumstances, ratepayers may at times encounter difficulty in paying their annual rates and charges. Council has a Hardship Policy that provides a framework for providing relief to any ratepayers who are suffering genuine financial hardship.

### Interest on overdue rates

Council must set the interest payable on overdue rates and charges for 2019/20 in accordance with the Section 566(3) of the Local Government Act 1993.

The Minister for Local Government has determined the maximum rate of interest payable on overdue rates and charges for the 2019/20 financial year to be 7.5%.

Special levies will continue to be collected as a part of each former council's rate calculations. These are included in the rating tables on the following pages.



## Rating tables FY2019/20

### Former Ashfield LGA rating table

Rate Charge by property type	No. of properties	Land Values *	Rate in the Dollar	Yield
Residential – ad valorem	15,961	11,277,094,532	0.00100768	\$11,363,703
Residential - Base Amount (50%)	15,961		714	\$11,396,154
Business General	622	1,093,010,660	0.0041374	\$4,522,222
Business Minimum	128	9,599,248	799	\$102,272
Mixed Development - Residential – ad valorem	98	42,269,250	0.00100768	\$42,594
Mixed Development - Residential - Base Amount (50%)	98		714	\$69,972
Mixed Development Business	98	69,927,650	0.0041374	\$289,319
<b>Subtotal</b>	<b>16,809</b>	<b>12,491,901,440</b>		<b>\$27,786,235</b>
Special Rate - Environmental Levy – ad valorem	16,809	12,491,901,440	0.00001071	\$133,788
Special Rate - Environmental Levy - Base Amount (50%)	16,809		\$8.05	\$135,312
<b>Subtotal</b>	<b>16,809</b>	<b>12,491,901,440</b>		<b>\$269,101</b>
<b>Grand Total</b>				<b>\$28,055,336</b>

### Former Leichhardt LGA rating table

Rate Charge by property type	No. of properties	Land Values *	Rate in the Dollar	Yield
Residential - ad valorem	17,022	18,079,189,825	0.001488	\$26,901,835
Residential - Minimum	6,581	1,551,311,853	\$669.00	\$4,402,689
Business - ad valorem	1,666	1,944,585,966	0.00668	\$12,989,834
Business - Minimum	139	1,077,345	\$669.00	\$92,991
<b>Total</b>	<b>25,408</b>	<b>21,582,164,989</b>		<b>\$44,387,350</b>

**Former Marrickville LGA rating table**

Rate Charge by property type	No. of properties	Land Values *	Rate in the Dollar	Yield
Residential – ad valorem	18,959	17,976,691,228	0.0012087	\$21,728,427
Residential - Minimum	13,655	3,314,755,391	\$692.10	\$9,450,626
Business General	1,930	2,251,934,370	0.00361993	\$8,151,845
Business Ind - Marrickville	963	943,289,861	0.00661453	\$6,239,419
Business Ind - St Peters	149	319,475,272	0.00661453	\$2,113,179
Business Ind - St Peters Nth	89	110,204,580	0.00661453	\$728,952
Business Ind - Camperdown	83	60,990,860	0.00661453	\$403,426
Business - Marrickville Metro	1	31,900,000	0.01383973	\$441,487
Business - Airport	2	5,020,000	0.01298842	\$65,202
<b>Subtotal</b>	<b>35,831</b>	<b>25,014,261,562</b>		<b>\$49,322,561</b>
Newtown Urban Centre	323	436,730,816	0.00017704	\$77,319
Marrickville Urban Centre	239	293,145,257	0.0002218	\$65,020
Petersham Urban Centre	76	60,135,389	0.0002073	\$12,466
Dulwich Hill Urban Centre	114	120,550,836	0.00026633	\$32,106
<b>Subtotal</b>	<b>752</b>	<b>910,562,298</b>		<b>\$186,911</b>
<b>Grand Total</b>	<b>36,583</b>	<b>25,924,823,860</b>		<b>\$49,509,472</b>

## Domestic waste management charges

Council levies a Domestic Waste Management Charge under Section 496 of the Local Government Act 1993, noting that Section 504 of the Local Government Act requires that Domestic Waste charges be set so as to be self-funding, with neither profit nor subsidy being provided to or from general income.

The budget has been prepared on the basis of increasing the Domestic Waste Management Charge by an average of 3.6% for Inner West.

The charges for 2019/2020 for a yearly service for each former Council and estimated yields are detailed in the following tables.

### Former Ashfield LGA domestic waste management charge

	2018/2019 charge	Increase	2019/2020 charge	Number Services	Income
<b>Domestic Waste Management Services</b>					
Domestic Waste A (120L weekly waste + 240L fortnightly recycling)	\$387.00	\$36.00	\$423.00	10,226	\$4,325,598
Domestic Waste B strata (120L weekly or shared 240L weekly waste + 240L fortnightly recycling)	\$387.00	\$36.00	\$423.00	8,224	\$3,478,752
Domestic Waste C non strata (120L weekly or shared 240L weekly waste + 240L fortnightly recycling)	\$387.00	\$36.00	\$423.00	16	\$6,768
Domestic Waste D (240L weekly waste + 240L fortnightly recycling)	\$774.00	\$36.00	\$810.00	62	\$50,220
<b>Total</b>					<b>\$7,861,338</b>

### Former Leichhardt LGA domestic waste management charge

	2018/2019 charge	Increase	2019/2020 charge	Number Services	Income
55 Litre Bin	\$428.00	\$15.50	\$443.50	2103	\$932,681
80 Litre Bin	\$454.00	\$16.00	\$470.00	7344	\$3,451,680
120 Litre Bin	\$526.00	\$18.00	\$544.00	13120	\$7,137,280
2 x 55 Litre Bins	\$526.00	\$18.00	\$544.00	241	\$131,104
120 Litre Bin (shared between 2)	\$428.00	\$15.50	\$443.50	19	\$8,427
240 Litre Bin (shared between 2)	\$526.00	\$18.00	\$544.00	1144	\$622,336
240 Litre Bin (shared between 3)	\$454.00	\$16.00	\$470.00	419	\$196,930
240 Litre Bin (shared between 4)	\$428.00	\$15.50	\$443.50	460	\$204,010
Vacant Land / Availability	\$428.00	(\$206.00)	\$222.00	822	\$182,484
Boarding House	\$708.00	\$24.50	\$732.50	119	\$87,168
<b>Total - Domestic Waste Management Services</b>					<b>\$12,954,100</b>

### Former Marrickville LGA domestic waste management charge

	2018/2019 charge	Increase	2019/2020 charge	Number Services	Income
Standard Charge	\$578.50	\$0.00	\$578.50	32613	\$18,866,620
Additional Services - Units	\$578.50	\$0.00	\$578.50	3143	\$1,818,226
Additional Services - Houses	\$578.50	\$0.00	\$578.50	403	\$233,136
Waste Service - Business Properties	\$578.50	\$0.00	\$578.50	1219	\$705,192
Additional Services - Flats	\$328.50	\$0.00	\$328.50	166	\$54,531
Additional Services - Houses	\$328.50	\$0.00	\$328.50	395	\$129,758
Waste Services - Residential Component – Mixed	\$328.50	\$0.00	\$328.50	150	\$49,275
Residential Service to a Non-Rateable Property	\$578.50	\$0.00	\$578.50	161	\$93,139
Additional Services - Non Rateable	\$328.50	\$0.00	\$328.50	15	\$4,928
<b>Total - Domestic Waste Management Services</b>					<b>\$21,954,803</b>

Further information can be found in the Fees and Charges Schedules relating to specific services.

## Stormwater management services charges

In accordance with Section 496A of the Local Government Act 1993, Council will levy a stormwater management charge on all parcels of rateable land categorised for rating purposes as "Residential" or "Business", not being vacant land, land owned by the Crown or land held under a lease for private purposes granted under the Housing Act 2001 or the Aboriginal Housing Act 1998.

There have been no changes to rates applicable in applying the Stormwater Management Charge. Council will continue to levy a Stormwater Management Charge in 2019/20.

The Act provides the following:

<b>Table: Stormwater Management Service Charges</b>	
<b>Rate Category</b>	<b>2019/20 charge</b>
Residential - Non Strata	\$25.00 per property
Residential - Strata	\$12.50 per strata
Business	\$25.00 per 350m <sup>2</sup> land area (or part thereof) - minimum of \$5.00 per property for Business Stratas

This provides approximately \$1,741,113 in income from the Stormwater Management Charge across Inner West Council.

# Operational Plan FY2019/20

In 2019/20 Inner West Council will implement a range of actions that will work to achieve the four year initiatives set out in Council's four year Delivery Program. All actions and initiatives respond to the strategies identified in *Our Inner West 2036* – the Inner West Community Strategic Plan.

Each service area will continue to deliver its key responsibilities in addition to the actions required to deliver on the initiatives contained in the *Delivery Program 2018-22*.

## Reading the Operational Plan

### How the Plan is structured

The Operational Plan structure reflects each of Council's areas of service to the community. The actions in this document are displayed under the service area responsible for delivering them.

In this structure, internally facing services are considered corporate overheads, and these are displayed as a combined 'Corporate Support Services' section at the end of the document. The corporate overhead areas include:

- Chief Executive Officer and Deputy General Managers
- Customer Service, Business Excellence and Civic Governance
- Legal
- Human Resources
- Finance
- Information and Communications Technology
- Communications and Engagement
- Property
- Procurement
- Fleet

### Understanding the content

Plans for each service area are displayed under the following headings:

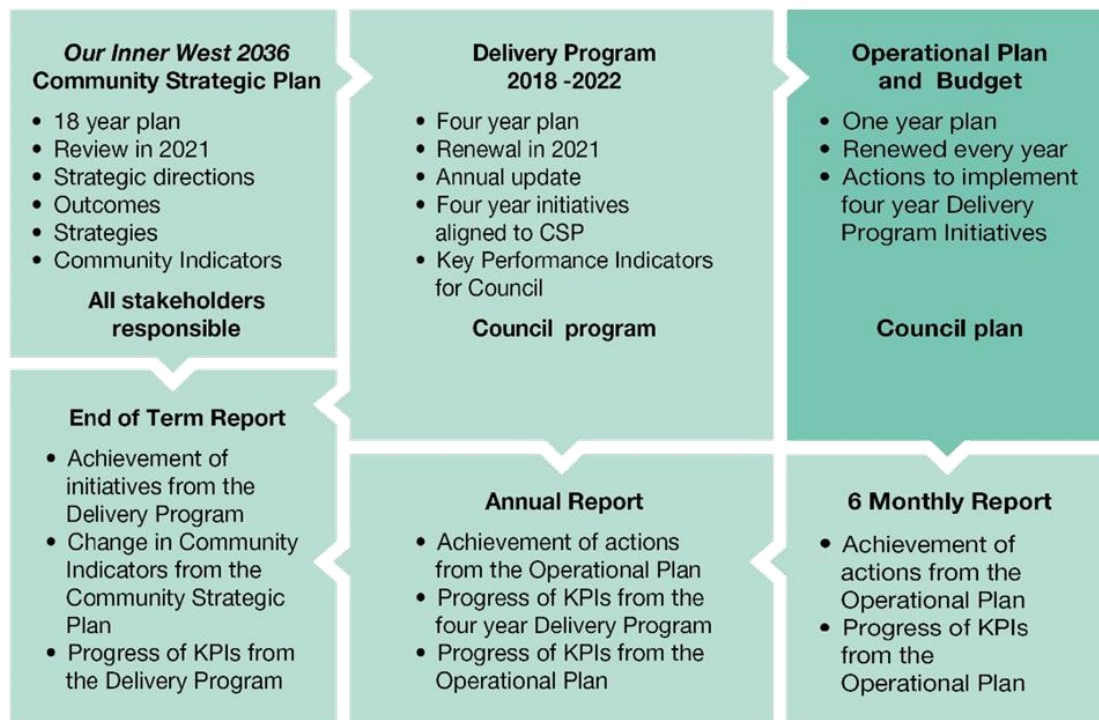
<b>Key responsibilities</b>	The activities delivered as business as usual for the service area.
<b>Key Performance Indicators (KPIs)</b>	The performance indicators that the service area will use to demonstrate the delivery of their key responsibilities and initiatives.
<b>Operating budget</b>	The service area's budget allocation for operational activities – including income and expenditure. It includes the FY2019/20 budget, the Council's forecast position as at the December 2018 quarterly budget review against the 2018/19 budget, and budget forecasts for the four years to FY2022/23.
<b>Capital budget</b>	The service area's budget allocation for capital works and programs. Note, not all service areas have a capital budget.
<b>Actions – 2019/20</b>	The actions the service area will deliver in 2019/20 to support initiatives in the Delivery Program. Each initiative in the Delivery Program supports a strategy in the CSP. This connection is shown.



## Reporting on the Operational Plan

Council publishes progress reports against the actions in the Operational Plan (and their corresponding linked initiatives from the four year Delivery Program) at least every six months.

The following diagram outlines the process for reporting against each of Council's key strategic plans and documents.



## Aquatic Services

### Key responsibilities

- Manage Council's service provider contracts for the two indoor recreational facilities to ensure that services and programming meet the needs of the community
- Manage the service provider contracts for Annette Kellerman Aquatic Centre and Fanny Durack Aquatic Centre to ensure that services and programming meet the needs of the community
- Manage Ashfield Aquatic Centre, Dawn Fraser Baths and Leichhardt Park Aquatic Centre to ensure services and programming meet the needs of the community.

### Operating budget

<b>Aquatic Services - Operating Budget</b>	<b>2018/19 (\$'000)</b>	<b>2019/20 (\$'000)</b>	<b>2020/21 (\$'000)</b>	<b>2021/22 (\$'000)</b>	<b>2022/23 (\$'000)</b>
<b>Income from Continuing Operations</b>					
General Revenue	-	-	-	-	-
User Charges & Fees	7,088	7,301	11,020	12,653	13,671
Other Income	1,638	1,659	1,707	1,756	1,807
Profit or (Loss) on Disposal	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>8,725</b>	<b>8,959</b>	<b>12,726</b>	<b>14,409</b>	<b>15,477</b>
<b>Expenses from Continuing Operations</b>					
Employee Costs	6,213	5,655	8,567	9,110	9,480
Borrowing Costs	777	1,514	1,460	1,404	1,346
Materials & Contracts	1,074	1,599	1,686	1,716	1,751
Other Expenses	1,431	1,091	2,242	2,350	2,443
Depreciation & Amortisation	1,705	2,045	2,130	2,159	2,168
<b>Total Expenses from Continuing Operations</b>	<b>11,200</b>	<b>11,905</b>	<b>16,086</b>	<b>16,738</b>	<b>17,187</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(2,474)</b>	<b>(2,946)</b>	<b>(3,359)</b>	<b>(2,329)</b>	<b>(1,709)</b>
<b>Operating Grants &amp; Contributions</b>					
Operating Grants	-	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(2,474)</b>	<b>(2,946)</b>	<b>(3,359)</b>	<b>(2,329)</b>	<b>(1,709)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>					
Capital Grants & Contributions	-	2,700	-	-	-
Overhead Allocation	(2,672)	(2,796)	(2,857)	(2,887)	(2,861)
Funding from/(to) Restricted Funds	2,874	2,553	7,545	4,245	2,161
Funding from/(to) General Funds including Rates	2,272	489	(1,329)	972	2,410
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## Capital budget

Aquatic Services - Capital Program	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
Ashfield Aquatic Centre upgrade works	32,838	2,517	200	200
Dawn Fraser Pool upgrade works	3,200	3,400	-	-
<b>Total</b>	<b>36,038</b>	<b>5,917</b>	<b>200</b>	<b>200</b>

## Key Performance Indicators

Key Performance Indicator	Target by 30 June 2022
Visits to Annette Kellerman Aquatic Centre, Marrickville each year	Maintain at 430,000
Visits to Fanny Durack Aquatic Centre, Petersham each year	Maintain at 55,000
Visits to Leichhardt Park Aquatic Centre each year	Maintain at 700,000
Visits to Ashfield Aquatic Centre each year	Increase after opening of new centre in 2021/22 to 475,000 from 315,000 in 2016/17
Visits to Dawn Fraser Pool each year	Maintain at 38,000
Visits to Debbie and Abbey Borgia Recreation Centre, Marrickville each year	Maintain
Visits to Robyn Webster Sports Centre, Tempe each year	Maintain

## Actions – 2019/20

CSP Strategy	Delivery Program Initiative	2019/20 Action
4.3.1: Provide the facilities, spaces and programs that support wellbeing and active and healthy communities	4.3.1.2: Implement the Aquatic Services Plan	4.3.1.2.1: Implement the Aquatic Services Plan
	4.3.1.3: Upgrade Dawn Fraser Pool	4.3.1.3.1: Complete Dawn Fraser Pool upgrade
	4.3.1.4: Upgrade and re-open Ashfield Aquatic Centre	4.3.1.4.1: Continue construction phase of Ashfield Aquatic Centre Refurbishment Project

## Children and Family Services

### Key responsibilities

- Planning for and providing Council's Education and Care Services for families with children aged 0 to 12 years, including:
  - Long day care
  - Family day care
  - Preschool and occasional care
  - Out of school hours care

These services operate under the National Quality Framework Bill 2010, and the Education and Care Services National Regulations.

- Supporting parents' participation in the workforce and/or society
- Supporting children with additional needs and from vulnerable and disadvantaged backgrounds

### Operating budget

Children and Family Services - Operating Budget	2018/19 (\$'000)	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
<b>Income from Continuing Operations</b>					
General Revenue	-	-	-	-	-
User Charges & Fees	17,499	20,432	21,045	21,676	22,326
Other Income	229	236	242	249	256
Profit or (Loss) on Disposal	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>17,728</b>	<b>20,667</b>	<b>21,287</b>	<b>21,925</b>	<b>22,582</b>
<b>Expenses from Continuing Operations</b>					
Employee Costs	15,091	17,628	18,150	18,687	19,240
Borrowing Costs	34	34	34	34	34
Materials & Contracts	1,464	1,898	1,936	1,974	2,014
Other Expenses	984	909	929	949	970
Depreciation & Amortisation	902	925	948	973	992
<b>Total Expenses from Continuing Operations</b>	<b>18,476</b>	<b>21,394</b>	<b>21,997</b>	<b>22,618</b>	<b>23,250</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(748)</b>	<b>(727)</b>	<b>(710)</b>	<b>(693)</b>	<b>(668)</b>
<b>Operating Grants &amp; Contributions</b>					
Operating Grants	608	422	430	439	448
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(139)</b>	<b>(305)</b>	<b>(279)</b>	<b>(254)</b>	<b>(220)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>					
Capital Grants & Contributions	-	-	-	-	-
Overhead Allocation	(9,388)	(9,881)	(10,096)	(10,195)	(10,090)
Funding from/(to) Restricted Funds	867	386	410	350	479
Funding from/(to) General Funds including Rates	8,661	9,800	9,965	10,099	9,830
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

### Capital budget

Children and Family Services - Capital Program	2019/20 ('000)	2020/21 ('000)	2021/22 ('000)	2022/23 ('000)
Capital Program Children and Family Services	476	410	350	479
<b>Total</b>	<b>476</b>	<b>410</b>	<b>350</b>	<b>479</b>

### Key Performance Indicators

Key Performance Indicator	Target by 30 June 2022
Long Day Care utilisation	97%
Parent satisfaction with long day care service	95% satisfied
Occasional Care utilisation	85%

### Actions – 2019/20

CSP Strategy	Delivery Program Initiative	2019/20 Action
4.4.3: Support children's education and care services to ensure a strong foundation for lifelong learning	4.4.3.2: Investigate changes to NSW Government funding and impact on services	4.4.3.2.1: Investigate changes to NSW Government funding and impact on services
	4.4.3.3: Implement recommendations from the Inner West Council Occasional Care review	4.4.3.3.1: Develop an Inner West Council Occasional Care Service Business Plan
	4.4.3.4: Implement recommendations from the Inner West Council Family Day Care review	4.4.3.4.1: Provide a harmonised integrated Inner West Family Day Care Service

## Community Events

Part of the Communications, Engagement and Events service unit

### Key responsibilities

- Organising, presenting and evaluating a program of high quality events that engage the local community in celebrations of place, culture and diversity
- Providing employment for local performing artists and arts workers

### Operating budget

Community Events - Operating Budget	2018/19 (\$'000)	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
<b>Income from Continuing Operations</b>					
General Revenue	-	-	-	-	-
User Charges & Fees	56	57	59	61	63
Other Income	34	34	35	36	36
Profit or (Loss) on Disposal	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>89</b>	<b>92</b>	<b>94</b>	<b>96</b>	<b>99</b>
<b>Expenses from Continuing Operations</b>					
Employee Costs	663	682	703	724	746
Borrowing Costs	-	-	-	-	-
Materials & Contracts	595	607	619	632	644
Other Expenses	67	68	69	71	72
Depreciation & Amortisation	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>1,324</b>	<b>1,357</b>	<b>1,391</b>	<b>1,426</b>	<b>1,462</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(1,235)</b>	<b>(1,266)</b>	<b>(1,297)</b>	<b>(1,330)</b>	<b>(1,363)</b>
<b>Operating Grants &amp; Contributions</b>					
Operating Grants	12	12	12	12	12
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(1,223)</b>	<b>(1,254)</b>	<b>(1,285)</b>	<b>(1,317)</b>	<b>(1,351)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>					
Capital Grants & Contributions	-	-	-	-	-
Overhead Allocation	(264)	(276)	(282)	(286)	(285)
Funding from/(to) Restricted Funds	-	-	-	-	-
Funding from/(to) General Funds including Rates	1,487	1,530	1,568	1,603	1,636
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

### Key Performance Indicators

Key Performance Indicator	Target by 30 June 2022
% of stallholders participating in Council organised events that are Inner West residents or businesses	Maintain at 80%
% of performers participating in Council organised events that are Inner West residents	Maintain at 80%

### Actions – 2019/20

CSP Strategy	Delivery Program Initiative	2019/20 Action
3.1.2: Create opportunities for all members of the community to participate in arts and cultural activities	3.1.2.2: Conduct a Strategic Review of the Major Community Events Program to support a high quality program that encourages community participation	3.1.2.2.1: Roll out the updated Inner West Council Major Community Events Program



## Community Services and Culture

### Key responsibilities

- Providing, and working with partners on, programs and services to support and promote community wellbeing
- Developing social and cultural strategies and plans
- Initiating and managing programs that position the Inner West as a destination for excellence and innovation in the arts and culture
- Activating Council's community facilities to foster community building, participation, and social support

### Operating budget

<b>Community Services and Culture - Operating Budget</b>	<b>2018/19 (\$'000)</b>	<b>2019/20 (\$'000)</b>	<b>2020/21 (\$'000)</b>	<b>2021/22 (\$'000)</b>	<b>2022/23 (\$'000)</b>
<b>Income from Continuing Operations</b>					
General Revenue	-	-	-	-	-
User Charges & Fees	617	635	654	674	694
Other Income	125	122	124	126	129
Profit or (Loss) on Disposal	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>742</b>	<b>757</b>	<b>778</b>	<b>800</b>	<b>823</b>
<b>Expenses from Continuing Operations</b>					
Employee Costs	5,651	5,823	5,997	6,176	6,360
Borrowing Costs	-	-	-	-	-
Materials & Contracts	3,234	3,400	3,968	4,547	4,638
Other Expenses	1,238	1,115	1,141	1,167	1,194
Depreciation & Amortisation	1,634	1,677	1,719	1,767	1,801
<b>Total Expenses from Continuing Operations</b>	<b>11,758</b>	<b>12,014</b>	<b>12,825</b>	<b>13,656</b>	<b>13,993</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(11,016)</b>	<b>(11,258)</b>	<b>(12,046)</b>	<b>(12,856)</b>	<b>(13,170)</b>
<b>Operating Grants &amp; Contributions</b>					
Operating Grants	1,221	1,168	1,245	1,325	1,408
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(9,795)</b>	<b>(10,090)</b>	<b>(10,801)</b>	<b>(11,531)</b>	<b>(11,762)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>					
Capital Grants & Contributions	-	200	-	-	-
Overhead Allocation	(3,116)	(3,272)	(3,343)	(3,380)	(3,354)
Funding from/(to) Restricted Funds	1,828	1,956	590	2,461	905
<b>Funding from/(to) General Funds including Rates</b>	<b>11,083</b>	<b>11,205</b>	<b>13,554</b>	<b>12,450</b>	<b>14,211</b>
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Capital budget

Community Services and Culture - Capital Program	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
Arts Projects	131	-	-	-
Mervyn Fletcher Community Centre renewal works	600	-	-	-
Capital Program Community Services	1,371	1,196	2,561	2,355
<b>Total</b>	<b>2,102</b>	<b>1,196</b>	<b>2,561</b>	<b>2,355</b>

## Key Performance Indicators

Key Performance Indicator	Target by 30 June 2022
% of Inner West Council social and cultural policies harmonised	95%
% of Council Grants and Fee Scale Policy implemented	100%
% of grant recipients meeting acquittal requirements	98%
Number of participants in Open Studio Trail	Maintain at 100
Number of exhibitions at Chrissie Cotter Gallery	Maintain at 25 each year
Number of seniors participating in wellbeing activities	Trending upward
Maintain threshold number of Magic Yellow Bus park visitations	5 per week
Maintain number of regular annual hirers of Council venues and facilities	120
Maintain % of regular hirers focusing on multicultural and culturally diverse activities	25%

## Actions – 2019/20

CSP Strategy	Delivery Program Initiative	2019/20 Action
2.3.1: Plan and deliver public spaces that fulfil and support diverse community needs and life	2.3.1.4: Deliver interpretation artwork at the site of the former Datchett St, Balmain East incinerator	2.3.1.4.1: Deliver interpretation artwork
	2.3.1.5: Support the Creative Communities, Public Art and Place Making Framework	2.3.1.5.1: Review and integrate the three former councils' policies and procedures
		2.3.1.5.2: Deliver art in public places
		2.3.1.5.3: Deliver EDGE creative and cultural activations in five local precincts engaging businesses, practitioners, venues, and community members
2.4.3: Assist people who are homeless or sleeping rough	2.4.3.1: Implement the Inner West Homelessness Policy	2.4.3.1.1: Maintain collaborative partnerships to deliver homelessness outreach
3.2.1: Position Inner West as a place of excellence for creative industries and services and support them to thrive	3.2.1.1: Develop the Creative Inner West Economy Strategy	3.2.1.1.1: Create opportunities for all residents to participate in arts and cultural activities

CSP Strategy	Delivery Program Initiative	2019/20 Action
3.3.1: Support business and industry to be socially and environmentally responsible	3.3.1.4: Develop and implement the Major Partners Program Policy	3.3.1.4.1: Implement Phase 1 of the Major Partners Program Policy
4.1.1: Foster inclusive communities where everyone can participate in community life	4.1.1.1: Develop the Inner West Community Wellbeing Strategy, including plans for: - Healthy ageing - LGBTIQ people - Children and youth - Multicultural	4.1.1.1.1: Scope Wellbeing Strategy
	4.1.1.2: Implement the Inner West Grants Program	4.1.1.2.1: Evaluate and improve Council's grants programs on a continuing basis
4.1.2: Embrace, celebrate, respect and value difference by building awareness and appreciation of Inner West's diversity	4.1.2.1: Develop the Inner West LGBTIQ Strategy	4.1.2.1.1: Consult, develop and deliver an annual LGBTIQ Action Plan
	4.1.2.2: Scope and activate a Pride Centre	4.1.2.2.1: Engage on model and governance for a Pride Centre
		4.1.2.2.2: Continue work to deliver Pride Centre
	4.1.2.3: Implement Multicultural Policy	4.1.2.3.1: Implement 2019/20 Multicultural Program Priorities and projects that celebrate our Multicultural community
		4.1.2.3.2: Review each community to community relationship
4.1.3: Empower and support vulnerable and disadvantaged community members to participate in community life	4.1.3.1: Implement the Inner West Council Inclusion Action Plan for people with a disability 2017-2021	4.1.3.1.2: Evaluate the accessibility and inclusion of Community Services Culture programs and projects
		4.1.3.1.3: Monitor implementation of the Inclusion Action Plan
		4.1.3.1.4: Deliver key awareness campaigns
	4.1.3.2: Deliver a Refugee Welcome Centre	4.1.3.2.1: Develop an action plan for the Refugee Welcome Centre with key partners
4.2.1: Celebrate Aboriginal and Torres Strait Islander cultures and history	4.2.1.1: Scope a study of Inner West Aboriginal heritage and culture	4.2.1.1.1: Embed Aboriginal and Torres Strait Islander heritage and cultural knowledge in Council planning, policies and programs
	4.2.4.1: Develop and implement an Aboriginal Belonging or Reconciliation Strategy	4.2.4.1.1: Engage extensively with Aboriginal and Torres Strait Islander people in development of an Aboriginal Belonging Strategy
4.3.1: Provide the facilities, spaces and programs that support	4.3.1.6: Develop and implement the Inner West Council Venues	4.3.1.6.1: Promote participation in Council run venues and programs



CSP Strategy	Delivery Program Initiative	2019/20 Action
wellbeing and active and healthy communities	and Facilities Marketing Strategy	4.3.1.6.2: Deliver community and cultural assets, programs and services
4.4.1: Plan and provide services and infrastructure for a changing and ageing population	4.4.1.2: Develop Strategy around Council's provision of direct services	4.4.1.2.1: Conclude the ten year Healthy Ageing Strategic Service Plan and develop a four year Healthy Ageing Action Plan
	4.4.1.3: Undertake an audit of community and cultural facilities and services	4.4.1.3.1: Conclude audit of community and cultural assets across the Inner West
	4.4.1.4: Develop and implement the Grants and Fee Scale Policy	4.4.1.4.1: Implement and evaluate the Fee Scale Schedule
5.1.1: Support local democracy through transparent communication and inclusive participatory community engagement	5.1.1.7: Establish Local Democracy Groups	5.1.1.7.2: Support Local Democracy Groups
5.3.3: Deliver innovation, excellence, efficiency, effectiveness and probity in Council processes and services	5.3.3.21: Deliver an integrated bookings system	5.3.3.21.2: Implement phase one of a booking process for community facilities and venues

## Development Assessment

Part of the Development Assessment and Regulatory Services service unit

### Key responsibilities

- Implementing Council's statutory responsibilities to effectively manage change within the built and physical environment
- Providing accurate, timely and consistent planning and building advice to customers and high quality decisions and development outcomes

### Operating budget

Development Assessment - Operating Budget	2018/19 (\$'000)	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
<b>Income from Continuing Operations</b>					
General Revenue	-	-	-	-	-
User Charges & Fees	4,315	4,416	4,534	4,656	4,780
Other Income	38	39	40	41	42
Profit or (Loss) on Disposal	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>4,353</b>	<b>4,455</b>	<b>4,574</b>	<b>4,697</b>	<b>4,822</b>
<b>Expenses from Continuing Operations</b>					
Employee Costs	7,027	6,886	7,092	7,303	7,521
Borrowing Costs	-	-	-	-	-
Materials & Contracts	717	731	746	761	776
Other Expenses	330	336	343	350	357
Depreciation & Amortisation	10	10	10	10	10
<b>Total Expenses from Continuing Operations</b>	<b>8,084</b>	<b>7,964</b>	<b>8,191</b>	<b>8,424</b>	<b>8,664</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(3,731)</b>	<b>(3,509)</b>	<b>(3,616)</b>	<b>(3,727)</b>	<b>(3,842)</b>
<b>Operating Grants &amp; Contributions</b>					
Operating Grants	-	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(3,731)</b>	<b>(3,509)</b>	<b>(3,616)</b>	<b>(3,727)</b>	<b>(3,842)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>					
Capital Grants & Contributions	-	-	-	-	-
Overhead Allocation	(2,693)	(2,819)	(2,880)	(2,910)	(2,886)
Funding from/(to) Restricted Funds	-	-	-	-	-
Funding from/(to) General Funds including Rates	6,424	6,328	6,497	6,638	6,728
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Key Performance Indicators

Key Performance Indicator	Target by 30 June 2022
Completion timeframes of applications for pre-lodgement advice	Maintain 28 day average
Increase % of formal pre-DA applications	30% of total DAs lodged have a formal pre DA application
Reduce average determination timeframes for Development Applications from 85 day average	75 days (average)
Increase % of Inner West Building Certification services delivered by Council to support efficient service delivery from 12%	Inner West Council issues 30% of building certificates for development in Inner West
Increase % of Swimming Pool Inspections and Swimming Pool Compliance Certificates Issued	20% of Swimming Pools inspected and Swimming Pool Compliance Certificates Issued

## Actions – 2019/20

CSP Strategy	Delivery Program Initiative	2019/20 Action
2.1.1: Pursue integrated planning and urban design across public and private spaces to suit community and local environment needs	2.1.1.4: Review, update and improve education materials, website information, application forms and guidelines	2.1.1.4.1: Identify and develop strategies for better education in areas of high community interest, or risk, such as Development Application advice
		2.1.1.4.2: Provide face to face Development Application advisory service
	2.1.1.5: Implementation of the Swimming Pool Inspection Program	2.1.1.5.1: Commence implementation of the Swimming Pool Inspection Program
2.2.1: Provide clear and consistent planning frameworks and processes that respect heritage and the distinct characters of urban villages	2.2.1.1: Increase provision of pre-lodgement planning and heritage advice by Council staff	2.2.1.1.1: Implement the Inner West Council Development Advisory and Assessment Policy
	2.2.1.2: Increase the provision of Building Certification Services by Council in Inner West	2.2.1.2.1: Develop and implement a marketing plan for Council provided Building Certification Services
		2.2.1.2.2: Review building certification business practices to improve efficiency
3.1.1: Grow Inner West's reputation as a leading creative and cultural hub, celebrating and supporting diverse creative industries and the arts	3.1.1.2: Develop and provide specific planning advice and educational materials tailored to small business and creative industries	3.1.1.2.1: Develop materials such as website content, brochures targeted to small businesses and creative industries
3.3.2: Strengthen economic viability and connections beyond Inner West	3.3.2.2: Improve Development Application processing times	3.3.2.2.1: Review Development Assessment business practices to improve processing times

## Environment and Sustainability

### Key responsibilities

- Strategic planning for Urban Sustainability – climate change and renewables and deliver day-to-day sustainability advice, support, partnerships and tools through education, engagement and programs with community, schools and businesses
- Strategic planning for Urban Ecology – water and catchments, soils, biodiversity, soil health and green infrastructure to protect and enhance ecological assets in the public domain across the Inner West
- Supporting community involvement with urban ecology volunteer projects including Bushcare, native plant nurseries, living lanes ambassadors and citizen science projects
- Managing Council's environmental risk, compliance, ecological design and environmental performance, monitoring and reporting

### Operating budget

<b>Environment &amp; Sustainability - Operating Budget</b>	<b>2018/19 (\$'000)</b>	<b>2019/20 (\$'000)</b>	<b>2020/21 (\$'000)</b>	<b>2021/22 (\$'000)</b>	<b>2022/23 (\$'000)</b>
<b>Income from Continuing Operations</b>					
General Revenue	225	232	238	244	251
User Charges & Fees	-	-	-	-	-
Other Income	30	31	31	32	32
Profit or (Loss) on Disposal	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>255</b>	<b>262</b>	<b>269</b>	<b>276</b>	<b>283</b>
<b>Expenses from Continuing Operations</b>					
Employee Costs	2,655	2,614	2,685	2,758	2,834
Borrowing Costs	-	-	-	-	-
Materials & Contracts	1,595	1,485	1,489	1,518	1,549
Other Expenses	291	300	306	312	319
Depreciation & Amortisation	12	12	12	12	12
<b>Total Expenses from Continuing Operations</b>	<b>4,553</b>	<b>4,410</b>	<b>4,491</b>	<b>4,601</b>	<b>4,713</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(4,298)</b>	<b>(4,148)</b>	<b>(4,222)</b>	<b>(4,325)</b>	<b>(4,430)</b>
<b>Operating Grants &amp; Contributions</b>					
Operating Grants	9	9	9	10	10
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(4,289)</b>	<b>(4,139)</b>	<b>(4,213)</b>	<b>(4,315)</b>	<b>(4,420)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>					
Capital Grants & Contributions	-	-	-	-	-
Overhead Allocation	(1,068)	(1,269)	(1,281)	(1,217)	(1,022)
Funding from/(to) Restricted Funds	425	394	376	384	391
<b>Funding from/(to) General Funds including Rates</b>	<b>4,932</b>	<b>5,014</b>	<b>5,118</b>	<b>5,149</b>	<b>5,051</b>
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## Capital budget

Environment and Sustainability - Capital Program	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
Volunteers & Projects	-	-	-	-
<b>Total</b>	-	-	-	-

## Key Performance Indicators

Key Performance Indicator	Target by 30 June 2022
Maintain number of Bushcare volunteers	1,400 volunteers
Maintain number of plants supplied each year from community native plant nurseries for planting within Inner West	21,000 plants
% Council's operational energy from renewable sources including onsite solar generation	25% of Council's operational energy by 2019/20
% Inner West Council investment in fossil fuels	Trending downwards from 26% in 2017/18

## Actions – 2019/20

CSP Strategy	Delivery Program Initiative	2019/20 Action
1.1.1: Provide the support needed for people to live sustainably	1.1.1.2: Establish and maintain a Green Living Centre Program	1.1.1.2.1: Implement Green Living Centre engagement, education and capacity building programs
1.1.2: Reduce urban heat and manage its impact	1.1.2.5: Seek and maintain partnerships to support adaptation to urban heat	1.1.2.5.1: Maintain partnerships to support adaptation to urban heat
1.1.3: Create spaces for growing food	1.1.3.1: Seek and maintain research and on-ground partnerships around growing food in urban areas	1.1.3.1.1: Implement the Inner West Gardens and Licensing Policy
1.1.5: Provide green infrastructure that supports increased ecosystem services	1.1.5.2: Design and implement prioritised green infrastructure in the public domain	1.1.5.2.1: Work across Council on prioritisation of water sensitive urban design capital works
		1.1.5.2.2: Identify water sensitive urban design in a Parramatta River subcatchment
		1.1.5.2.3: Identify water sensitive urban design through subcatchment plans
1.2.1: Support people to protect, restore, enhance and connect with nature in Inner West	1.2.1.1: Develop and deliver an Urban Ecology Education and Incentives Program	1.2.1.1.1: Manage urban ecology education, incentives and giveaways
	1.2.1.2: Manage urban ecology volunteer programs and facilities	1.2.1.2.1: Support urban ecology volunteers

<b>CSP Strategy</b>	<b>Delivery Program Initiative</b>	<b>2019/20 Action</b>
1.2.2: Maintain and increase Inner West's tree canopy and urban forest, and enhance biodiversity corridors	1.2.2.1: Maintain, protect and enhance the Inner West's current ecological assets	1.2.2.1.1: Plan and manage maintenance of existing and new natural area sites
1.2.3: Protect, conserve and enhance existing natural area sites for species richness and diversity	1.2.3.1: Develop Urban Ecology strategies and policies	1.2.3.1.1: Finalise the Urban Ecology strategy
		1.2.3.1.2: Establish priority biodiversity areas for significant environmental corridors of the Greenway and the Cooks and Parramatta Rivers and include in relevant land use planning instruments
1.3.1: Collaborate to deliver water-sensitive plans, decisions and infrastructure	1.3.1.1: Partner with regional stakeholders on catchment and waterway health	1.3.1.1.1: Work with the Parramatta River Catchment Group, Cooks River Alliance and Sydney Coastal Councils on Coastal Management Plans
1.3.2: Supply water from within Inner West catchments	1.3.2.1: Develop and implement a stormwater harvesting plan for Inner West	1.3.2.1.1: Identify stormwater harvesting opportunities
1.4.1: Support local adoption of clean renewable energy	1.4.1.1: Develop and implement the Inner West Climate and Renewables Strategy	1.4.1.1.1: Implement the Inner West Climate and Renewable Strategy and Action Plan and report on progress with the targets for 100% renewable and carbon neutral energy use
	1.4.1.2: Pursue opportunities to drive an increase in renewable energy in the Inner West for Council and the community	1.4.1.2.1: Implement programs and initiatives to progress community solar uptake
	1.4.1.3: Focus efforts to drive efficiency and manage demand for energy across Council operations and reduce corporate emissions	1.4.1.3.1: Implement energy efficiency and install renewable energy infrastructure on Council facilities
	1.4.1.4: Update planning controls and agreements to maximise the uptake of renewable energy and installation of green infrastructure in new developments and clarify processes for existing buildings	1.4.1.4.1: Incorporate renewable energy objectives and controls in the relevant land use planning instrument
2.1.2: Identify and pursue innovative and creative solutions to complex urban planning and transport issues	2.1.2.1: Establish Inner West as a leader in finding innovative solutions and partnerships to complex urban sustainability issues	2.1.2.1.1: Work with transport planners on low emission transport plans including cycling, electric vehicles and associated infrastructure
5.3.2: Ensure responsible, sustainable, ethical and open local government	5.3.2.3: Develop and implement an Environmental Management System addressing Council Environmental Risk and Compliance	5.3.2.3.1: Review and implement the Inner West Council Environmental Management System

## Footpaths, Roads, Traffic and Stormwater

### Key responsibilities

- Plan, design and construct infrastructure
- Maintain and manage infrastructure:
  - Road pavements, kerb and gutter
  - Cycleways
  - Bridges
  - Footpaths and roadside furniture
  - Road reserve signage and pavement markings
  - Stormwater drainage
  - Traffic facilities and devices
  - Public carparks

### Operating budget

Footpaths, Roads, Traffic & Stormwater - Operating Budget	2018/19 (\$'000)	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
<b>Income from Continuing Operations</b>					
General Revenue	1,803	1,589	1,637	1,687	1,738
User Charges & Fees	7,273	6,533	6,618	6,705	6,794
Other Income	926	953	1,224	1,010	1,040
Profit or (Loss) on Disposal	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>10,003</b>	<b>9,076</b>	<b>9,479</b>	<b>9,402</b>	<b>9,572</b>
<b>Expenses from Continuing Operations</b>					
Employee Costs	11,781	11,793	12,143	12,503	12,874
Borrowing Costs	-	-	-	-	-
Materials & Contracts	6,352	6,434	5,063	5,164	5,267
Other Expenses	3,995	3,995	3,741	3,887	4,038
Depreciation & Amortisation	13,016	13,343	13,852	14,087	14,301
<b>Total Expenses from Continuing Operations</b>	<b>35,143</b>	<b>35,565</b>	<b>34,799</b>	<b>35,641</b>	<b>36,481</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(25,141)</b>	<b>(26,489)</b>	<b>(25,319)</b>	<b>(26,239)</b>	<b>(26,908)</b>
<b>Operating Grants &amp; Contributions</b>					
Operating Grants	3,271	3,275	3,306	3,339	3,372
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(21,870)</b>	<b>(23,214)</b>	<b>(22,013)</b>	<b>(22,900)</b>	<b>(23,537)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>					
Capital Grants & Contributions	4,201	12,927	23,452	8,055	4,738
Overhead Allocation	(11,499)	(12,082)	(12,343)	(12,472)	(12,370)
Funding from/(to) Restricted Funds	7,630	11,665	8,142	12,125	14,318
Funding from/(to) General Funds including Rates	21,537	10,705	2,761	15,193	16,851
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

### Capital budget

Footpaths, Roads, Traffic and Stormwater - Capital Program	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
Urban Amenity Improvement Program	6,718	16,678	-	-
Ashfield Town Centre Upgrade	1,000	-	-	-
New Plaza-Darling St & Montague St (old Telstra Site)	540	-	-	-
Alex Trevallion Plaza	800	-	-	-
Regional Roads Renewal	400	1,445	1,000	785
Local Roads Renewal	5,418	5,009	5,143	7,846
Kerb & Gutter Renewal	415	480	370	940
Roadside Furniture	100	188	100	100
Footpaths Renewal	2,496	2,200	2,454	2,765
Footpaths Upgrade	250	260	145	320
Traffic and Parking Management	165	165	165	165
Traffic Facilities	1,865	410	1,085	1,435
Stormwater Renewal	1,295	1,259	1,450	1,595
Stormwater Upgrade	1,175	535	1,240	1,035
Bridges - Capital	880	35	375	300
Cycleways - Capital	4,235	5,040	5,771	2,540
Car Parks - Capital	35	180	285	200
Town Centres Upgrade	140	590	3,520	2,000
Capital Program Footpaths Roads Traffic and Stormwater	300	-	-	-
<b>Total</b>	<b>28,227</b>	<b>34,473</b>	<b>23,103</b>	<b>22,026</b>

### Actions – 2019/20

CSP Strategy	Delivery Program Initiative	2019/20 Action
1.1.1: Provide the support needed for people to live sustainably	1.1.1.3: LED street lighting accelerated replacement	1.1.1.3.1: Participate in Ausgrid's program to accelerate the conversion of residential street lights to LED
1.1.5: Provide green infrastructure that supports increased ecosystem services	1.1.5.1: Provide, renew and upgrade stormwater infrastructure	1.1.5.1.1: Deliver the 19/20 capital program for stormwater infrastructure including: * Dibble Ave waterhole remediation
2.1.2: Identify and pursue innovative and creative solutions to complex urban planning and transport issues	2.1.2.3: Develop and implement the Parramatta Road Urban Infrastructure Program works (Undertake Parramatta Road Urban Amenity Improvement Program)	2.1.2.3.1: Prepare infrastructure designs for the implementation of the Parramatta Road Urban Amenity Improvement Program





CSP Strategy	Delivery Program Initiative	2019/20 Action
2.3.1: Plan and deliver public spaces that fulfil and support diverse community needs and life	2.3.1.3: Enhance streetscapes and town centres	2.3.1.3.1: Deliver the 19/20 capital program for streetscape improvements including: * Ashfield Town centre upgrade * new plaza at Darling St and Montague St, Balmain * upgrade of Alex Trevillion Plaza, Marrickville
2.6.1: Deliver integrated networks and infrastructure for transport and active travel	2.6.1.2: Develop and implement traffic and parking management studies	2.6.1.2.1: Deliver the 19/20 traffic and parking management study program in line with the Integrated Transport Strategy
2.6.3: Ensure transport infrastructure is safe, connected and well-maintained	2.6.3.1: Develop and implement programs to promote road safety	2.6.3.1.1: Deliver the 19/20 Road Safety Program in line with the Integrated Transport Strategy
	2.6.3.3: Renew local and regional roads	2.6.3.3.1: Deliver the 19/20 capital program for road renewal and improvements including: * Salisbury Rd, Stanmore * Drynan St, Summer Hill * Abergeldie St, Dulwich Hill * Young St, Annandale * Burrows Rd, St Peters
	2.6.3.4: Renew and upgrade footpaths	2.6.3.4.1: Deliver the 19/20 capital program for footpath renewal and upgrade including: * Charles St, Marrickville * Richardson Cres, Marrickville * Balmain Rd, Lilyfield * Thomas St, Ashfield
	2.6.3.5: Provide, renew and upgrade traffic and pedestrian safety facilities	2.6.3.5.1: Deliver the 19/20 capital program for traffic and pedestrian facilities in line with the Integrated Transport Strategy
	2.6.3.6: Provide and upgrade cycleway infrastructure	2.6.3.6.1: Deliver the 19/20 capital program for cycleway infrastructure including:  * Bike route LR03 - Livingstone Rd, Marrickville from Randall St to Frazer St (Marrickville Park) - Stg 1 * Bike route RR07 - Longport St, Lewisham to Eliza St, Newtown - Stg 1
	2.6.3.7: Renew and upgrade roadside furniture	2.6.3.7.1: Deliver the 19/20 capital program for roadside furniture
4.1.3: Empower and support vulnerable and disadvantaged community members to participate in community life	4.1.3.1: Implement the Inner West Council Inclusion Action Plan for people with a disability 2017- 2021	4.1.3.1.1: Continue to upgrade bus stops to meet accessible standards for public transport
5.3.1: Undertake visionary, integrated, long term planning and decision making, reflective of community needs and aspirations	5.3.1.1: Implement Asset Management Improvement Program	5.3.1.1.1: Review and implement the Asset Management Improvement Plan

## Library and History Services

### Key responsibilities

- Deliver library services to a network of eight libraries with about 100,000 library members
- Provide a program of regular activities such as baby rhyme time, story time, computer classes, craft classes, health talks and school holiday activities
- Manage the annual one million visitors to the library, the one million borrowed items and free access to technology and digital resources
- Provide history services and research, manage collections and archives, present exhibitions and displays and run community workshops and programs
- Partner with community organisations and schools to expand library activities and increase library use

### Operating budget

<b>Library and History Services - Operating Budget</b>	<b>2018/19 (\$'000)</b>	<b>2019/20 (\$'000)</b>	<b>2020/21 (\$'000)</b>	<b>2021/22 (\$'000)</b>	<b>2022/23 (\$'000)</b>
<b>Income from Continuing Operations</b>					
General Revenue	-	-	-	-	-
User Charges & Fees	7	7	8	8	8
Other Income	169	174	179	184	189
Profit or (Loss) on Disposal	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>176</b>	<b>181</b>	<b>187</b>	<b>192</b>	<b>197</b>
<b>Expenses from Continuing Operations</b>					
Employee Costs	6,935	7,178	7,392	7,612	7,838
Borrowing Costs	-	-	-	-	-
Materials & Contracts	2,680	2,880	2,937	2,995	3,054
Other Expenses	570	589	605	622	640
Depreciation & Amortisation	777	789	801	814	823
<b>Total Expenses from Continuing Operations</b>	<b>10,961</b>	<b>11,435</b>	<b>11,734</b>	<b>12,042</b>	<b>12,355</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(10,785)</b>	<b>(11,254)</b>	<b>(11,547)</b>	<b>(11,850)</b>	<b>(12,158)</b>
<b>Operating Grants &amp; Contributions</b>					
Operating Grants	363	396	404	412	420
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(10,422)</b>	<b>(10,858)</b>	<b>(11,144)</b>	<b>(11,439)</b>	<b>(11,738)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>					
Capital Grants & Contributions	-	1,500	800	-	-
Overhead Allocation	(3,947)	(4,152)	(4,243)	(4,287)	(4,246)
Funding from/(to) Restricted Funds	2,740	2,397	3,748	413	77
Funding from/(to) General Funds including Rates	11,629	11,114	10,839	15,312	15,907
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Capital budget

Library and History Services - Capital Program	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
Marrickville Town Hall upgrade works	2,311	2,000	-	-
Haberfield Library upgrade works	2,370	800	-	-
Capital Program Library Services	3,758	2,003	413	77
<b>Total</b>	<b>8,439</b>	<b>4,803</b>	<b>413</b>	<b>77</b>

## Key Performance Indicators

Key Performance Indicator	Target by 30 June 2022
Number of visits to Inner West Council libraries each year	Maintain at one million
Number of items borrowed from Inner West Council Libraries each year	Maintain at one million
Annual turnover of library stock	5.5 times per item
Number of library members	Maintain at 100,000 library members
Number of library and history sessions delivered each year and participants	Maintain at 3,000 sessions with 36,000 participants
Number of historical programs delivered each year and participants	Maintain at 30 events with 1,100 participants
Number of library events delivered each year and participants	Maintain at 700 events with 8,000 participants
Number of Wi-Fi log-ins by the public at libraries each year	Maintain at 250,000
Number of e-resources loans/uses each year	Increase from 130,000
History Week and Heritage Festival participants	Maintain at 3,500 participants
Number of public PC computer bookings each year	Maintain at 100,000
Number of items in the Inner West History Collection digitised	Up to 10,000

## Actions – 2019/20

CSP Strategy	Delivery Program Initiative	2019/20 Action
3.1.2: Create opportunities for all members of the community to participate in arts and cultural activities	3.1.2.1: Digitise existing Inner West history collections	3.1.2.1.1: Develop a local history and archives digitisation strategy

CSP Strategy	Delivery Program Initiative	2019/20 Action
4.1.1: Foster inclusive communities where everyone can participate in community life	4.1.1.3: Improve library signage	4.1.1.3.1: Design and install signage in line with the new brand
4.1.4: Increase and promote awareness of the community's history and heritage	4.1.4.1: Support history research by the community through provision of face-to-face history services for the community	4.1.4.1.1: Provide face-to-face history services for the community
	4.1.4.2: Investigate feasibility of creating an Inner West History Centre and relocation of history services	4.1.4.2.1: Incorporate recommendations into the Library and History Strategy
4.4.2: Ensure the community has access to a wide range of learning spaces, resources and activities	4.4.2.1: Develop an Inner West Council Library and History Strategy	4.4.2.1.1: Seek Council endorsement of the Library and History Strategy
	4.4.2.2: Open and operate Patyegarang Place and the new Marrickville Library	4.4.2.2.1: Patyegarang Place and new Marrickville Library and community space complete
		4.4.2.2.2: Develop operational plans for the new Marrickville Library
	4.4.2.3: Refurbish Haberfield Library	4.4.2.3.1: Participate in detailed design for the Haberfield Library
		4.4.2.3.2: Plan the collection for the new Haberfield Library
		4.4.2.3.3: Plan for the operations of the new Haberfield Library
	4.4.2.4: Develop a Library Technology Roadmap in conjunction with ICT	4.4.2.4.1: Review existing WiFi technology
		4.4.2.4.2: Review and investigate options for the provision of the public computers
	4.4.2.5: Conduct a tender for the provision of the fiction and non fiction collections	4.4.2.5.1: Conduct a tender for the provision of the fiction and non fiction collections

## Regulatory Services

Part of the Development Assessment and Regulatory Services service unit

### Key responsibilities

- Manage the urban environment in a way that protects life, property, amenities and the environment (natural, built and cultural) through the use of regulatory tools and education

### Operating budget

Regulatory Services - Operating Budget	2018/19 (\$'000)	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
<b>Income from Continuing Operations</b>					
General Revenue	-	-	-	-	-
User Charges & Fees	1,382	1,434	1,477	1,521	1,566
Other Income	15,650	15,864	14,906	15,204	15,508
Profit or (Loss) on Disposal	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>17,032</b>	<b>17,297</b>	<b>16,382</b>	<b>16,725</b>	<b>17,074</b>
<b>Expenses from Continuing Operations</b>					
Employee Costs	9,284	9,475	9,758	10,048	10,348
Borrowing Costs	-	-	-	-	-
Materials & Contracts	281	286	292	298	304
Other Expenses	3,373	3,441	3,511	3,582	3,655
Depreciation & Amortisation	53	53	53	53	53
<b>Total Expenses from Continuing Operations</b>	<b>12,991</b>	<b>13,256</b>	<b>13,613</b>	<b>13,981</b>	<b>14,359</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>4,042</b>	<b>4,042</b>	<b>2,769</b>	<b>2,743</b>	<b>2,715</b>
<b>Operating Grants &amp; Contributions</b>					
Operating Grants	8	8	8	8	8
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>4,049</b>	<b>4,049</b>	<b>2,777</b>	<b>2,752</b>	<b>2,723</b>
<b>Funding Contributions &amp; Overhead Allocations</b>					
Capital Grants & Contributions	-	-	-	-	-
Overhead Allocation	(5,685)	(5,925)	(6,052)	(6,117)	(6,069)
Funding from/(to) Restricted Funds	-	-	-	-	-
Funding from/(to) General Funds including Rates	1,636	1,875	3,275	3,365	3,346
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



### Key Performance Indicators

Key Performance Indicator	Target by 30 June 2022
Regular patrols of restricted parking areas	75 per week
School safety patrols	25 school patrols per week during the school terms (60% of Inner West schools)
Patrols of parks and reserves for companion animal education and to identify legislative breaches	18 park patrols per week
Outstanding Notice and Orders Certificate	100% issued within three working days
Inspections of shared accommodation and entertainment venues	75% of registered premises inspected each year
Inspections of registered premises and systems (food premises; mobile food vendors; skin penetration premises; public swimming pools; vapour recovery at service stations; and regulated systems, e.g. cooling towers)	100% of registered premises/systems inspected each year
Environmental audits of medium to high risk industries	Three industries audited per year
Number of building complaints	Decreasing

### Actions – 2019/20

CSP Strategy	Delivery Program Initiative	2019/20 Action
2.1.1: Pursue integrated planning and urban design across public and private spaces to suit community and local environment needs	2.1.1.4: Review, update and improve education materials, website information, application forms and guidelines	2.1.1.4.3: Identify and develop strategies for better education in areas of high community interest or risk such as food safety, companion animals or asbestos awareness
2.6.3: Ensure transport infrastructure is safe, connected and well-maintained	2.6.3.2: Review and coordinate the implementation of parking strategies	2.6.3.2.1: Review business practices to improve efficiency and reduce illegal parking
3.3.1: Support business and industry to be socially and environmentally responsible	3.3.1.1: Conduct audit of unauthorised premises across Inner West	3.3.1.1.1: Develop a land use audit program to identify unauthorised premises
	3.3.1.2: Conduct safety audit program of awnings over Council footpaths	3.3.1.2.1: Implement NSW Department of Planning Circular BS 13-001 "Safety of awning over public lands"
	3.3.1.3: Implement a program of proactive building site inspections	3.3.1.3.1: Undertake "site right" audits of major projects to identify environmental or public safety issues
4.1.1: Foster inclusive communities where everyone can participate in community life	4.1.1.5: Support companion animal registration	4.1.1.5.1: Audit companion animals registration



## Resource Recovery

Part of the Environment and Sustainability service unit

### Key responsibilities

- Undertake strategic planning for Resource Recovery and provide policy, education and information that leads to behaviour change in relation to the avoidance, reuse, recycling and disposal of materials
- Deliver daily collection and transport services to more than 90,000 households and businesses across the Inner West for waste, recycling, garden waste, household clean up, illegal dumping and lane cleaning, litter bins, Community Recycling Centres and other recycling services (e-waste, mattresses, white goods)

### Operating budget

Resource Recovery - Operating Budget	2018/19 (\$'000)	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
<b>Income from Continuing Operations</b>					
Domestic Waste Charge	39,477	40,637	41,354	42,430	43,326
User Charges & Fees	691	626	645	664	684
Other Income	133	107	107	107	107
Profit or (Loss) on Disposal	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>40,301</b>	<b>41,370</b>	<b>42,106</b>	<b>43,202</b>	<b>44,117</b>
<b>Expenses from Continuing Operations</b>					
Employee Costs	9,639	9,644	9,738	10,008	10,285
Borrowing Costs	-	-	-	-	-
Materials & Contracts	17,784	17,649	17,971	18,324	22,025
Other Expenses	5,304	5,228	5,333	5,440	5,549
Depreciation & Amortisation	2	2	2	2	2
<b>Total Expenses from Continuing Operations</b>	<b>32,729</b>	<b>32,523</b>	<b>33,044</b>	<b>33,774</b>	<b>37,861</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>7,573</b>	<b>8,847</b>	<b>9,063</b>	<b>9,428</b>	<b>6,256</b>
<b>Operating Grants &amp; Contributions</b>					
Operating Grants	225	225	27	27	28
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>7,797</b>	<b>9,072</b>	<b>9,089</b>	<b>9,455</b>	<b>6,284</b>
<b>Funding Contributions &amp; Overhead Allocations</b>					
Capital Grants & Contributions	-	-	-	-	-
Overhead Allocation	(6,798)	(6,858)	(7,020)	(7,186)	(7,355)
Funding from/(to) Restricted Funds	(2,269)	(3,836)	(3,719)	(3,946)	(632)
Funding from/(to) General Funds including Rates	1,270	1,622	1,650	1,677	1,704
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Key Performance Indicators

Key Performance Indicator	Target by 30 June 2022
% of bulky household items picked up by Inner West Council reused, recycled or recovered	50% recovery rate (reused, recycled or recovered) from 12 % in 2016/17 as reported by processing facility
Kg of total waste stream to landfill per resident	Trending down to 150kg per resident per year from 199kg in 2016/17
Kg of residential waste collected in red-lid bins that could be recycled (other than organic matter)	Reduce to 183kg per resident per year from 244kg in 2016/17
% of e-waste and chemical waste recovered, recycled or safely disposed	90%
% of residential waste collected in red-lid bins that is food and garden organic matter	Reduce to 29% (average of 10kg per week in each red lid bin) from 39% in 2016/17
Tonnes of waste collected from illegal dumping	Reduce by 25% to 2,045 tonnes per year from 2,727 tonnes in 2016/17

## Actions – 2019/20

CSP Strategy	Delivery Program Initiative	2019/20 Action
1.5.1: Support people to avoid waste, and reuse, repair recycle and share	1.5.1.1: Develop an Inner West Zero Waste Strategy and Action Plan	1.5.1.1.1: Complete Zero Waste Strategy for Council endorsement and commence implementation of action plan
1.5.2: Provide local reuse and recycling infrastructure	1.5.2.1: Develop and operate a second Inner West Council Community Recycling Centre for problem wastes	1.5.2.1.1: Promote the Community Recycling Centre drop off at St Peters Depot for safe disposal of problem wastes
	1.5.2.2: Promote zero waste avoidance, reuse recycling and repair	1.5.2.2.1: Promote and build on recycling campaigns to improve the quality of kerbside recycling
	1.5.2.3: Increase reuse opportunities and develop a local reuse centre	1.5.2.3.1: Identify a new site and develop plans for an Inner West Reuse Centre
1.5.3: Divert organic material from landfill	1.5.3.1: Provide options for residents to divert organics at home, in the community and through a kerbside service	1.5.3.1.1: Run a trial of new organics services to influence future organics services
1.5.4: Advocate for comprehensive Extended Producer Responsibility	1.5.4.1: Collaborate with stakeholders to support delivery of the Inner West Zero Waste Strategy and Action Plan	1.5.4.1.1: Lobby state and federal governments for extensive product stewardship through submissions from Inner West Council and through partnership with the South Sydney Regional Organisation of Councils

CSP Strategy	Delivery Program Initiative	2019/20 Action
5.3.3: Deliver innovation, excellence, efficiency, effectiveness and probity in Council processes and services	5.3.3.1: Optimise organisational efficiencies through amalgamation	5.3.3.1.2: Implement service efficiencies across the Resource Recovery Service
	5.3.3.4: Undertake operational Service Reviews	5.3.3.4.1: Finalise service reviews and a transition plan for kerbside recycling, organics, cleanup and dumping services for an integrated service
		5.3.3.4.2: Determine Inner West commercial service offering

## Strategic Planning

### Key responsibilities

- Protect and improve the local, natural and built environment through land use policy and strategy development
- Guide the efficient and effective use and distribution of Council's resources
- Guide the delivery of local infrastructure ensuring it supports forecast growth
- Deliver a suite of plans to drive change and economic development, shape future growth outcomes and guide the delivery of infrastructure
- Develop outcomes based organisational strategy that reflects community needs and aspirations through effective integrated planning and reporting and delivery of the Community Strategic Plan, Delivery Program and Operational Plan
- Develop and deliver master plans for the public domain to support growth and change

### Operating budget

Strategic Planning - Operating Budget	2018/19 (\$'000)	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
<b>Income from Continuing Operations</b>					
General Revenue	196	201	206	212	218
User Charges & Fees	1,691	801	823	845	867
Other Income	30	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>1,916</b>	<b>1,003</b>	<b>1,029</b>	<b>1,057</b>	<b>1,085</b>
<b>Expenses from Continuing Operations</b>					
Employee Costs	5,686	5,728	5,513	5,522	4,825
Borrowing Costs	-	-	-	-	-
Materials & Contracts	3,869	3,143	2,311	2,073	2,088
Other Expenses	335	344	351	358	366
Depreciation & Amortisation	5	5	5	5	5
<b>Total Expenses from Continuing Operations</b>	<b>9,894</b>	<b>9,220</b>	<b>8,180</b>	<b>7,958</b>	<b>7,283</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(7,978)</b>	<b>(8,217)</b>	<b>(7,151)</b>	<b>(6,901)</b>	<b>(6,198)</b>
<b>Operating Grants &amp; Contributions</b>					
Operating Grants	141	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(7,837)</b>	<b>(8,217)</b>	<b>(7,151)</b>	<b>(6,901)</b>	<b>(6,198)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>					
Capital Grants & Contributions	1,460	1,340	721	727	732
Overhead Allocation	(1,867)	(1,920)	(1,962)	(1,983)	(1,968)
Funding from/(to) Restricted Funds	1,134	563	(1)	0	2
<b>Funding from/(to) General Funds including Rates</b>	<b>7,109</b>	<b>8,233</b>	<b>8,393</b>	<b>8,158</b>	<b>7,432</b>
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Key Performance Indicators

Key Performance Indicator	Target by 30 June 2022
Total number of affordable housing units transferred to Council or a Community Housing provider	At least 20

## Actions – 2019/20

CSP Strategy	Delivery Program Initiative	2019/20 Action
2.1.1: Pursue integrated planning and urban design across public and private spaces to suit community and local environment needs	2.1.1.1: Prepare an Inner West Council Development Contribution Plan under Sec 7.11 and Sec 7.12 of the Environmental Planning and Assessment Act (formerly s.94 and s.94A)	2.1.1.1.1: Continue preparation of an Inner West Council Development Contributions Plan
	2.1.1.2: Prepare a Local Strategic Planning Statement	2.1.1.2.1: Finalise the Local Strategic Planning Statement
	2.1.1.3: Prepare an Inner West Local Environmental Plan (LEP) and Development Control Plan (DCP)	2.1.1.3.1: Continue the preparation of the Inner West consolidated Local Environment Plan (LEP) and Development Control Plan (DCP)
		2.1.1.3.2: Continue to develop planning controls that retain and enhance public and open spaces
2.1.2: Identify and pursue innovative and creative solutions to complex urban planning and transport issues	2.1.2.4: Undertake master planning as part of the NSW Government's Precinct Support Scheme for the Sydenham station area	2.1.2.4.1: Continue preparation of the master plan for Marrickville Town Centre
2.2.2: Manage change with respect for place, community history and heritage	2.2.2.2: Prepare and submit documentation to support Haberfield Heritage Conservation Area being included in the NSW Heritage Act schedules	2.2.2.2.1: Prepare a submission for Haberfield Heritage Conservation Area to be recognised under NSW legislation
2.3.1: Plan and deliver public spaces that fulfil and support diverse community needs and life	2.3.1.1: Prepare the Inner West Public Domain Study and Strategy	2.3.1.1.1: Progress the Inner West Public Domain Study
	2.3.1.2: Develop and implement Master Plans for the public domain	2.3.1.2.1: Initiate a Master Plan for the Victoria Road (Marrickville) Precinct
		2.3.1.2.2: Initiate a Master Plan for Petersham Town Centre
2.3.2: Ensure private spaces and developments contribute positively to their surrounding public spaces	2.3.2.1: Identify opportunities and / or lobby for additional open space in association with large development	2.3.1.2.3: Initiate a Master Plan for King St/Enmore Rd
		2.3.2.1.1: Identify opportunities for additional open space in association with large development as part of the LEP/DCP project



CSP Strategy	Delivery Program Initiative	2019/20 Action
2.4.2: Encourage diversity of housing type, tenure and price in new developments	2.4.2.1: Prepare an Inner West Housing Study and Strategy	2.4.2.1.1: Finalise the Inner West Housing Strategy
2.6.1: Deliver integrated networks and infrastructure for transport and active travel	2.6.1.1: Prepare an Inner West Integrated Transport Strategy	2.6.1.1.1: Finalise the Inner West Integrated Transport Strategy
		2.6.1.1.2: Commence implementation of the Inner West Integrated Transport Strategy
		2.6.1.1.3: Commence and finalise an Active Transport Plan in line with the Integrated Transport Strategy
		2.6.1.1.4: Commence a Parking Strategy in line with the Integrated Transport Strategy
		2.6.1.1.5: Commence and finalise a Road Safety Action Plan in line with the Integrated Transport Strategy
		2.6.1.1.6: Commence and finalise a Pedestrian and Mobility Plan in line with the Integrated Transport Strategy
	2.6.1.3: Implement the GreenWay Master Plan ensuring that it is consistent with adopted and emerging GreenWay strategies and plans	2.6.1.3.1: Continue planning of the GreenWay
3.3.2: Strengthen economic viability and connections beyond Inner West	3.3.2.1: Prepare an Inner West Council Economic Development Strategy	3.3.2.1.1: Finalise the Economic Development Strategy
		3.3.2.1.2: Finalise the Footpath Dining Policy
5.3.2: Ensure responsible, sustainable, ethical and open local government	5.3.2.4: Develop and implement a performance monitoring system for four year Delivery Program reporting	5.3.2.4.1: Establish a TechOne reporting module for performance monitoring
5.3.3: Deliver innovation, excellence, efficiency, effectiveness and probity in Council processes and services	5.3.3.1: Optimise organisational efficiencies through amalgamation	5.3.3.1.4: Align S. 10.7 Planning Certificate processes
		5.3.3.1.5: Align Planning Proposal lodgement processes



## Trees, Parks and Streetscapes

### Key responsibilities

- Maintain, renew and upgrade parks, reserves and sporting grounds and public open space
- Coordinate recreation planning and programs for parks
- Manage the implementation of the Urban Forest Policy including both public and private trees
- Maintain Council's trees
- Develop, plan for, deliver and promote recreation opportunities to meet the needs of the Inner West community
- Fleet management services: Managing Council's fleet and plant including procurement, maintenance and disposal of council's plant, vehicles and major equipment as well as overseeing council's depot facilities, in particular their fleet maintenance, parking and storage provisions

### Operating budget

<b>Trees, Parks &amp; Streetscapes - Operating Budget</b>	<b>2018/19 (\$'000)</b>	<b>2019/20 (\$'000)</b>	<b>2020/21 (\$'000)</b>	<b>2021/22 (\$'000)</b>	<b>2022/23 (\$'000)</b>
<b>Income from Continuing Operations</b>					
General Revenue	-	-	-	-	-
User Charges & Fees	962	990	1,020	1,051	1,082
Other Income	553	550	566	583	599
Profit or (Loss) on Disposal	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>1,514</b>	<b>1,541</b>	<b>1,586</b>	<b>1,633</b>	<b>1,682</b>
<b>Expenses from Continuing Operations</b>					
Employee Costs	14,970	15,440	15,899	16,372	16,859
Borrowing Costs	-	-	-	-	-
Materials & Contracts	6,950	7,645	7,994	7,875	7,901
Other Expenses	558	1,092	1,128	1,165	1,204
Depreciation & Amortisation	5,618	6,180	6,679	6,926	7,128
<b>Total Expenses from Continuing Operations</b>	<b>28,097</b>	<b>30,357</b>	<b>31,700</b>	<b>32,338</b>	<b>33,092</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(26,583)</b>	<b>(28,816)</b>	<b>(30,114)</b>	<b>(30,704)</b>	<b>(31,410)</b>
<b>Operating Grants &amp; Contributions</b>					
Operating Grants	30	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(26,553)</b>	<b>(28,816)</b>	<b>(30,114)</b>	<b>(30,704)</b>	<b>(31,410)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>					
Capital Grants & Contributions	8,010	16,776	11,852	8,565	8,365
Overhead Allocation	(7,122)	(7,453)	(7,611)	(7,711)	(7,650)
Funding from/(to) Restricted Funds	5,484	4,154	10,565	3,811	1,682
Funding from/(to) General Funds including Rates	20,181	15,340	15,308	26,040	29,014
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Capital budget

Trees, Parks and Streetscapes - Capital Program	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
Greenway Central Links Construction	10,067	-	-	-
Synthetic Turf Investigation	2,000	-	-	-
Mahoney Reserve Priority 1 and 2 works	1,867	-	-	-
Greenway capital budget	1,060	9,950	2,100	-
Pratten Park Upgrade	701	-	-	-
Dobroyd Parade/City West Link - rock armour wall	500	450	-	-
Bell Reserve General Expenses	400	-	-	-
Playground Strategy Works	333	183	667	395
Skate Park in Callan Park - Construction	276	1,000	-	-
Shade sail additional-as per shade sail plan	305	-	-	-
Play equipment renewal	235	203	190	190
Playground Renewal and Upgrade Strategy	180	-	-	-
Published Projects - Trees, Parks & Sportfields	778	2,030	-	-
Parks Capital and Assets Capital	1,715	5,390	5,429	6,570
Sea Walls Capital	-	61	70	-
Wharves Capital	-	15	-	-
Capital Program Recreation and Aquatics	750	3,008	2,919	850
Capital Program Trees Parks & Sportsfield	1,643	3,414	3,465	2,563
<b>Total</b>	<b>22,809</b>	<b>25,704</b>	<b>14,841</b>	<b>10,568</b>

## Key Performance Indicators

Key Performance Indicator	Target by 30 June 2022
Council trees assessed or maintained annually	100%
Applications for tree pruning or removal on private land assessed within 20 days	90%
Trees planted by Council each year	900+ trees
Council website has accessibility information for all parks	Information for all parks available on website
Regular maintenance of Council's parks, reserves, sporting grounds and facilities undertaken in accordance with the scheduled cycle times	95%
Forums held per year to engage the Inner West Sports key stakeholders in the recreation and open space planning processes	2+
Seasonal and casual sports field allocations in accordance with the policy	100%
Community tree giveaways events held	1+
Number of trees provided to the community each year	300+
Number of operational vehicles and plant owned and operated by Inner West Council	Decrease
Street sweeping cycles	To be developed in 2019
Verge mowing cycles	To be developed in 2019



## Actions – 2019/20

CSP Strategy	Delivery Program Initiative	2019/20 Action
1.1.1: Provide the support needed for people to live sustainably	1.1.1.1: Renew and upgrade seawalls in line with the Seawalls and Wharves capital program	1.1.1.1.1: Complete minor seawall renewals
1.1.2: Reduce urban heat and manage its impact	1.1.2.1: Undertake the street tree planting and establishment program	1.1.2.1.1: Implement the street tree planting and establishment program
	1.1.2.2: Conduct gap analysis and audit of street tree data	1.1.2.2.1: Finalise the audit and undertake a gap analysis on tree asset data and update missing data
	1.1.2.3: Establish a sustainable proactive maintenance program and forward inspection program for all Council trees	1.1.2.3.1: Implement the high priority actions from the audit and gap analysis
	1.1.2.4: Continue to work with Ausgrid for appropriate pruning standards for street trees, including the adoption of an Inner West Local Precinct Plan	1.1.2.4.1: Continue to proactively liaise with Ausgrid on appropriate pruning standards within the Inner West
1.2.2: Maintain and increase Inner West's tree canopy and urban forest, and enhance biodiversity corridors	1.2.2.2: Develop and implement an Urban Forest Policy and Street Tree Master Plan	1.2.2.2.1: Develop a consolidated Urban Forest Policy and Street Tree Master Plan
1.4.2: Support development of a transport network that runs on clean renewable energy	1.4.2.1: Develop and implement a sustainable fleet and procurement strategy	1.4.2.1.1: Plant Replacement Program for 2019/2020 delivered to reflect the recommendations of the Service Review and use operational efficiencies to reduce plant and vehicle numbers
		1.4.2.1.2: Plan disposals in fleet against the replacement program
2.1.3: Improve the quality, and investigate better access and use of existing community assets	2.1.3.1: Prioritise playground renewal and upgrade through a long term Playground Strategy	2.1.3.1.1: Develop a new long term Playground Strategy for the Inner West
	2.1.3.2: Prioritise shade sail renewal and upgrade through a Shade Sail Strategy	2.1.3.1.2: Shade sails provided in accordance with the shade sail program
2.3.3: Advocate for and develop planning controls that retain and protect existing public and open spaces	2.3.3.1: Establish the Callan Park Trust	2.3.3.1.1: Continue to work with the NSW Office of Environment and Heritage to establish the Callan Park Trust

CSP Strategy	Delivery Program Initiative	2019/20 Action
2.6.1: Deliver integrated networks and infrastructure for transport and active travel	2.6.1.3: Implement the GreenWay Master Plan ensuring that it is consistent with adopted and emerging GreenWay strategies and plans	2.6.1.3.2: Deliver the central GreenWay missing links works in accordance with the project schedule
4.1.3: Empower and support vulnerable and disadvantaged community members to participate in community life	4.1.3.1: Implement the Inner West Council Inclusion Action Plan for people with a disability 2017-2021	4.1.3.1.5: Review Inner West public toilet strategy and explore the opportunity to provide 'changing places' facilities
		4.1.3.1.6: Continue to provide information on the accessibility and inclusion features of parks and playgrounds, including if it is fenced
		4.1.3.1.7: Embed accessibility requirements in any revised or new Playground Strategy and in Plans of Management for parks, open space and related facilities and their use
4.3.1: Provide the facilities, spaces and programs that support wellbeing and active and healthy communities	4.1.3.4: Develop and facilitate a range of recreation initiatives for disadvantaged communities in conjunction with relevant program partners	4.1.3.4.1: Develop and facilitate a range of recreation initiatives for disadvantaged communities in conjunction with relevant program partners
	4.3.1.1: Implement the Inner West Recreation Strategy and Policy	4.3.1.1.1: Finalise the Inner West Recreation Strategy and Policy
		4.3.1.1.2: Review the management of Robyn Webster Sports Centre, Tempe
	4.3.1.7: Audit and update park and foreshore asset data	4.3.1.7.1: Continue to audit and update park and foreshore asset data and update missing data
	4.3.1.8: Develop and implement a prioritized plan for Inner West parks Plans of Management and Master Plans	4.3.1.8.1: Develop Inner West parks Plans of Management and Masterplans in accordance with the prioritised implementation plan
	4.3.1.9: Investigate the use of synthetic turf	4.3.1.9.1: Commence the design of a synthetic turf field in accordance with the prioritised implementation plan for synthetic turf
	4.3.1.10: Develop and implement a prioritised implementation plan for Crown Land parks Plans of Management and Master Plans	4.3.1.10.1: Implement Plans of Management and Masterplans for Inner West Crown Land parks
4.3.2: Provide opportunities for people to participate in recreational activities they enjoy	4.3.1.11: Renew and upgrade parks in line with the Parks Capital Works Program	4.3.1.11.1: Projects completed to schedule
		4.3.1.11.2: Construct a skate park in Leichhardt Park
	4.3.2.1: Develop the Office of Sport to increase partnerships between Council and sporting clubs	4.3.2.1.1: Office of Sport Coordinator to liaise closely with sporting clubs



## Corporate Support Services

This service area incorporates a number of internal services:

- Customer Service, Business Excellence and Civic Governance
- Communications and Engagement
- Human Resources
- Information and Communications Technology
- Legal Services
- Procurement and Fleet
- Properties, Major Building Projects and Facilities

### Operating budget

Corporate Support Services - Operating Budget	2018/19 (\$'000)	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
<b>Income from Continuing Operations</b>					
General Revenue	116,618	119,979	121,439	124,719	128,087
User Charges & Fees	1,382	1,415	1,449	1,484	1,520
Other Income	11,343	11,799	12,086	12,380	12,681
Profit or (Loss) on Disposal	182	(70)	(425)	(78)	(451)
<b>Total Income from Continuing Operations</b>	<b>129,525</b>	<b>133,124</b>	<b>134,550</b>	<b>138,505</b>	<b>141,837</b>
<b>Expenses from Continuing Operations</b>					
Employee Costs	28,782	36,201	37,221	37,840	37,199
Borrowing Costs	632	420	243	144	76
Materials & Contracts	14,978	16,416	17,777	16,743	17,075
Other Expenses	16,509	15,692	15,768	15,447	15,845
Depreciation & Amortisation	7,913	8,041	8,168	8,310	8,413
<b>Total Expenses from Continuing Operations</b>	<b>68,814</b>	<b>76,770</b>	<b>79,177</b>	<b>78,484</b>	<b>78,609</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>60,711</b>	<b>56,354</b>	<b>55,373</b>	<b>60,021</b>	<b>63,228</b>
<b>Operating Grants &amp; Contributions</b>					
Operating Grants	3,003	5,105	5,126	5,148	5,170
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>63,714</b>	<b>61,459</b>	<b>60,499</b>	<b>65,169</b>	<b>68,398</b>
<b>Funding Contributions &amp; Overhead Allocations</b>					
Capital Grants & Contributions	5,159	1,375	1,306	1,831	906
Overhead Allocation	56,119	58,704	59,970	60,631	60,156
Funding from/(to) Restricted Funds	33,566	(32,146)	(29,738)	(32,571)	(33,840)
Funding from/(to) General Funds including Rates	(158,558)	(89,393)	(92,037)	(95,060)	(95,619)
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Capital budget

Corporate Support Services - Capital Program	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
Information & Technology	1,316	815	985	977
Fleet Management	8,817	7,879	7,166	6,469
Capital Program Property & Assets	2,823	6,598	7,671	5,851
Loan Repayments	5,066	3,581	2,888	2,451
<b>Total</b>	<b>18,022</b>	<b>18,874</b>	<b>18,710</b>	<b>15,748</b>

## Customer Service, Business Excellence and Civic Governance

### Key responsibilities

- Provide frontline customer service to the Inner West community
- Support the merger implementation and organisational change management
- Support organisational development through business excellence initiatives
- Support transparent and accountable decision making by elected Council and Councillors for the benefit of the community

### Key Performance Indicators

Key Performance Indicator	Target by 30 June 2022
Customer contact issue resolved at first point of contact (current = 83%)	85%
Customer calls answered in 60 seconds (current = 36%)	80%
Customer calls answered in 120 seconds (current = 49%)	90%
Customer calls answered in 180 seconds (current = 55%)	95%
Customer calls abandoned in queue (current = 16%)	Less than 4%
Average wait time at customer service counter (current = 5 minutes)	Less than three minutes
Online customer transactions (current = 15%)	30%

### Actions – 2019/20

CSP Strategy	Delivery Program Initiative	2019/20 Action
5.3.2: Ensure responsible, sustainable, ethical and open local government	5.3.2.1: Policies and processes are in place to support Councillors	5.3.2.1.1: Implement the Councillor Learning and Development Program
5.3.3: Deliver innovation, excellence, efficiency, effectiveness and probity in Council processes and services	5.3.3.1: Optimise organisational efficiencies through amalgamation	5.3.3.1.1: Implement the Business Excellence Program
	5.3.3.21: Deliver an integrated bookings system	5.3.3.21.1: Finalise implementation of the new integrated bookings system



## Communications and Engagement

Part of the Communications, Engagement and Events service unit

### Key responsibilities

- Providing information to relevant communities and stakeholders about Council activities, services, policies and plans through media liaison and external and internal publications and platforms to achieve a positive and professional image and reputation
- Implementing and adhering to the Community Engagement Framework throughout Council, resulting in effective decision-making that best meets current and future needs and reflects community values

### Key Performance Indicators

Key Performance Indicator	Target by 30 June 2022
Inner West Council website page views	Increase by 2.5% each year
Inner West Council social media followers (Facebook, Instagram, Twitter)	Increase by 2.5% each year
Number of visits to Your Say Inner West	Increase by 3% each year
Number of projects on Your Say Inner West on which the community has the opportunity to engage	More than 40 projects each year

### Actions – 2019/20

CSP Strategy	Delivery Program Initiative	2019/20 Action
5.1.1: Support local democracy through transparent communication and inclusive participatory community engagement	5.1.1.5: Develop innovative methodologies to involve the community in decision-making processes	5.1.1.5.1: Inner West Community Forum - Councillor Roadshow
		5.1.1.5.2: Review the 2017/18 local democracy trials including: the new advisory committees; working groups structure; and the Community Engagement Framework
	5.1.1.6: Develop Social Media and Digital Strategy to identify new ways to expand digital communication	5.1.1.6.1: Complete the Social Media and Digital Strategy and Action Plan and implement the Social Media and Digital Communication Action Plan
		5.1.1.6.2: Develop new collateral for the Your Say Inner West outreach stall at council's flagship events and for community engagement pop-ups in line with Council's new brand
	5.1.1.7: Establish Local Democracy Groups	5.1.1.7.1: Administer the Local Democracy Groups
5.3.1: Undertake visionary, integrated, long term planning and decision making, reflective of community needs and aspirations	5.3.1.2: Develop and implement an Inner West Council Brand and Marketing Strategy	5.3.1.2.1: Roll out new Inner West Council brand and visual identify across the organisation and local government area in a phased approach

CSP Strategy	Delivery Program Initiative	2019/20 Action
5.3.3: Deliver innovation, excellence, efficiency, effectiveness and probity in Council processes and services	5.3.3.5: Support a strong collaborative Inner West Council staff culture	5.3.3.5.1: Upgrade internal communications capacity with a focus on informing staff about new operating systems, training opportunities and benefits of new ways of doing business
		5.3.3.5.2: Roll out training for Council staff in engagement practice
	5.3.3.6: Establish a new website including a photo library which will provide one place to interact with Council online	5.3.3.6.1: Finalise outstanding website project requirements and commence investigation of photo library requirements and potential new photo library project. Provide an interim photo library solution for internal Council use

## Finance

### Key responsibilities

- Recording and maintaining Council's financial position resulting from decisions and policies resolved by Council
- Ensuring Council financial commitments are recognised and accounted for correctly in accordance with the Local Government Act and relevant Australian Accounting Standards
- Managing payroll, accounts payable, invoicing, investments, collection of rates, the annual budget, and the driving of financial implications

### Key Performance Indicators

Key Performance Indicator	Target by 30 June 2022
Operating Performance Ratio	Greater than or equal to break even average over three years
Own Source Revenue Ratio	Greater than 60% average over three years
Building and Asset Renewal ratio	Greater than 100% average over three years
Infrastructure Backlog Ratio	Less than 2%
Asset Maintenance Ratio	Greater than 100% average over three years
Debt Service Ratio	Greater than 0% and less than or equal to 20% average over three years
Real Operating Expenditure	Decrease in real operating expenditure per capita over time

### Actions – 2019/20

CSP Strategy	Delivery Program Initiative	2019/20 Action
5.3.3: Deliver innovation, excellence, efficiency, effectiveness and probity in Council processes and services	5.3.3.15: Rates modelling after rates freeze expires at the end of June 2020	5.3.3.15.1: Complete rates modelling to support decision making in relation to rating after the rates freeze ends in June 2020

## Human Resources

### Key responsibilities

- Talent acquisition and retention, on boarding (organisational socialisation and orientation)
- Capability development
- Employee and industrial relations
- Staff diversity, engagement and culture
- Workplace Health and Safety
- Return to Work and Workers Compensation

### Key Performance Indicators

Key Performance Indicator	Target by 30 June 2022
Overall level of staff engagement with Inner West Council	Increase or maintain
Staff satisfaction with working for Inner West Council	Increase or maintain
Staff commitment to the success of Inner West Council	Increase or maintain
Eligible staff who have a Performance Plan completed or reviewed in the financial year	95%
Number of workdays lost to industrial action	Decrease
Staff with development plans and capability building opportunities in place	95%
Number of workers compensation claims	Decrease

### Actions – 2019/20

CSP Strategy	Delivery Program Initiative	2019/20 Action
3.4.2: Encourage social enterprises and businesses to grow local employment	3.4.2.1: Inner West Council Traineeship Program	3.4.2.1.1: Continue to provide traineeship opportunities for 2019/20, including targeted EEO groups
5.3.3: Deliver innovation, excellence, efficiency, effectiveness and probity in Council processes and services	5.3.3.16: Consolidate Work Health and Safety policies and procedures	5.3.3.16.1: Continue to develop and implement WHS procedures and management system in consultation with key stakeholders and Safety Committee
	5.3.3.17: Develop and implement Inner West Council Enterprise Bargaining Agreements	5.3.3.17.1: Continue to implement new service delivery models and then develop and register new EBA's in consultation with staff in service areas that require an EBA, as the delivery requirements fall outside the LG award conditions
	5.3.3.18: Develop and implement an Inner West Council permanent salary system	5.3.3.18.1: Begin research and benchmarking data for development of permanent salary system
	5.3.3.19: Implement an Inner West Council Staff Performance Management system	5.3.3.19.19: Continue roll-out of IWC staff performance framework to all staff and on-line system roll-out

## Information and Communications Technology

### Key responsibilities

- Managing and delivering a 'fit for purpose' Information and Communication Technology environment for internal and external customers that is current, secure, and reliable to both the primary service centres and remote facilities
- Managing reporting, access and secure storage of Council's digital information and data assets, including spatial data
- Maintaining, enhancing and improving Council's core line of business applications and user productivity applications by partnering in business improvement initiatives and aligning innovative technology solutions to business objectives
- Maintaining a strategic roadmap for Information and Communication Technology which reduces risk and maximises cost and efficiency of Information and Communication Technology assets

### Key Performance Indicators

Key Performance Indicator	Target by 30 June 2022
Reduce number of Corporate Business Systems Applications (Current = 3)	1 Corporate Business System
Reduce number of Council Data Centres (Current = 5)	2 Council Data Centres
Reduce number of Council Data Networks (Current = 4)	1 Council Data Network
Reduce number of Telecommunication Providers (Current = 2)	1 Telecommunication Provider
Reduce number of Print Management Providers (Current = 5)	1 Print Management Provider
Reduce number of Desktop Operating Environments (Current = 3)	1 Desktop Operating Environment

### Actions – 2019/20

CSP Strategy	Delivery Program Initiative	2019/20 Action
3.3.1: Support business and industry to be socially and environmentally responsible	3.3.1.6: Establish e-services to enable Council services to be performed electronically	3.3.1.6.1: Implement e-services for payments, customer requests, and Development Applications
3.3.3: Promote Inner West as a great place to live, work, visit and invest in	3.3.3.1: Support mobility by allowing community and staff to interact with Inner West Council systems anywhere, anytime	3.3.3.1.1: Provide field staff access to corporate systems and information from mobile devices



CSP Strategy	Delivery Program Initiative	2019/20 Action
5.1.1: Support local democracy through transparent communication and inclusive participatory community engagement	5.1.1.1: Improve analytics and reporting within and across Council information	5.1.1.1.1: Implement Business Intelligence dashboards for key areas
	5.1.1.2: Expand the information available to the community online and encourage online collaboration	5.1.1.2.1: Proactive release of Council information online
5.3.3: Deliver innovation, excellence, efficiency, effectiveness and probity in Council processes and services	5.3.3.7: Rationalise Council systems creating a unified system portfolio	5.3.3.7.1: Implement a single integrated system for core Council activities
		5.3.3.7.2: Consolidate business systems and collaboration platforms
	5.3.3.8: Enable a connected Council supported by network connectivity	5.3.3.8.1: Implement a consolidated Council data network across Council facilities
	5.3.3.9: Integrate Council functions and services	5.3.3.9.2: Integrate Information and Communication Technology applications and infrastructure domains
	5.3.3.10: Enable new methods and ideas in line with industry trends	5.3.3.10.1: Manage security and access to Council systems and data
	5.3.3.11: Create an organisation which is able to interact and transact digitally	5.3.3.11.1: Increase digitisation of Council information assets
	5.3.3.12: Remove manual workloads within Council processes	5.3.3.12.1: Integrate applications and automate business processes
		5.3.3.13.1: Modernise Information and Communication Technology infrastructure platform and consolidate data centres
		5.3.3.13.2: Establish Information Technology governance structure and good practice service management framework
		5.3.3.13.3: Implement a robust and compliant Information Management practice
	5.3.3.13.4: Improve integrity, security and adoption of Electronic Management System	5.3.3.13.4: Improve integrity, security and adoption of Electronic Management System
		5.3.3.14.1: New Childcare centre – Leichhardt Park
		5.3.3.14.2: New Childcare centre – Steel Park, Marrickville
		5.3.3.14.3: New Marrickville Library
		5.3.3.14.4: New Ashfield Aquatic Centre

## Legal Services

### Key responsibilities

- Provide the organisation with legal support
- Provide legal advice
- Manage litigation



## Procurement

### Key responsibilities

- Procurement services: Overseeing and optimising the process of buying goods, services or works to ensure Council obtains best value for money, applying probity standards and governance processes to procurement functions and ensuring legislative compliance

## Properties, Major Building Projects and Facilities

### Key responsibilities

- Managing Council's building assets of more than 300 buildings and other structures and over 270 leases and licences for both the commercial and community interests of Council, meeting community needs now and into the future
- Providing safe, clean and fit-for-purpose facilities for staff and public
- Delivering effective and efficient capital works and maintenance
- Delivering major building projects

### Key Performance Indicators

Key Performance Indicator	Target by 30 June 2022
Council property portfolio management produces an increased net return	Trending upwards
Manage the building assets portfolio to maintain agreed service levels (capacity, utilisation, risk, condition, function)	Service levels are improved
Manage the Council property portfolio to best practice	Number of leases, licences and agreements in holdover is decreased
Deliver well planned and coordinated projects	100% expenditure of annual capital budget

### Actions – 2019/20

CSP Strategy	Delivery Program Initiative	2019/20 Action
5.2.3: Collaborate with partners to deliver positive outcomes for the community, economy and environment	5.2.3.1: Completion of Stronger Communities funded projects	5.2.3.1.1: Petersham Town Hall upgrade complete
		5.2.3.1.2: Complete the Haberfield Library and Community Centre upgrade
5.3.3: Deliver innovation, excellence, efficiency, effectiveness and probity in Council processes and services	5.3.3.2: Implement the Inner West Council Long Term Land and Property Strategy	5.3.3.2.1: Deliver the projects for 2019/20 in the Land and Property Strategy Leasing Implementation Plan
		5.3.3.2.2: Deliver the projects for 2019/20 in the Land and Property Strategy Initiatives Implementation Plan
		5.3.3.2.3: Deliver the Land and Property Strategy Strategic Action Plan
	5.3.3.3: Implement priority actions in the Buildings Asset Management Improvement Plan	5.3.3.3.1: Undertake priority actions as endorsed in the Buildings Asset Management Improvement Plan



## **Fees and Charges FY2019/20**

Draft April 2019

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## DEPUTY GENERAL MANAGER – Assets & Environment

### FOOTPATHS, ROADS, TRAFFIC & STORMWATER

#### RESTORATIONS & INFRASTRUCTURE CHARGES

Restoration involves substantial removal, remediation and tipping charges.

#### Application Fees and Security Deposits

Infrastructure Works Application Fee (includes 2 inspections) – per application	\$284.45	\$293.00	\$0.00	\$293.00	3.01%
Road Opening Application Fee (non-refundable) – Plus – per application	\$97.40	\$100.40	\$0.00	\$100.40	3.08%
Additional inspections (business hours) – per application	\$165.00	\$165.00	\$0.00	\$165.00	0.00%
Security Deposit (refundable) – Minimum charge – per application	\$894.30	\$921.20	\$0.00	\$921.20	3.01%
Security Deposit (refundable) for restoration works or other infrastructure works at applicant's request – per item	30% of calculated restoration cost based on Council's fees and charges.				
Security deposit (refundable) for construction of public domain works for compliance with Development Consent – per item	100% of cost for work based on Council's fees and charges				
Asset Integrity Charge – per item	30% of calculated restoration cost based on Council's fees and charges				
An assets integrity charge is applicable to all restoration works (other than those associated with a vehicle crossing approval) carried out by persons or public utilities to cover costs of damage to and accelerated failure of Council's adjoining infrastructure due to the impact of the road opening and contribute towards the ongoing maintenance of the asset.					
Night/Weekend Work – A surcharge on the scheduled fees will be applied for works outside normal business hours (8.00am to 5.00pm) or due to constrained sites (CBD/State/Regional Road) – per item	30% of calculated restoration cost based on Council's fees and charges				
Traffic Control Costs – A surcharge on the scheduled fees may be applicable for traffic control costs depending on the location and scope of works, subject to confirmation at time of pricing – per item	20% of calculated restoration cost based on Council's fees and charges				
Utility Agreements – At the discretion of Council's Road Access Manager and as approved by the Group Manager Roads, Traffic & Stormwater, Council may choose to negotiate on the set restoration charges with Utility Authorities. This may apply to larger restoration projects or where a memorandum of understanding is established between Council and the Utility Authority – per item	POA				
Late Payment of Fees – Supply of Inaccurate Dimensions – per application	\$261.40	\$261.40	\$0.00	\$261.40	0.00%
Cancellation Fee – per item	10% of original fees (excluding deposit)				
Un-authorised road works – applicable to un-authorised road &/or footpath openings, driveways and all other public infrastructure works undertaken without an approved Council permit – per item	10% surcharge on calculated restoration cost based on fees and charges				

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Building Works Security Deposits (including complying developments)

Security Deposit – for main property frontage, PLUS – per metre	\$292.15	\$292.15	\$0.00	\$292.15	0.00%
Security Deposit – any additional street or laneway frontages – per item	\$146.05	\$146.05	\$0.00	\$146.05	0.00%
Security Deposit (minimum charge) – per application	\$2,152.50	\$2,152.50	\$0.00	\$2,152.50	0.00%
Security Deposit for development involving substantial demolition (minimum charge) – per item	\$8,056.50	\$8,056.50	\$0.00	\$8,056.50	0.00%

### Establishment

Establishment Fee – All restorations, road opening and infrastructure works – per item	\$399.75	\$411.80	\$0.00	\$411.80	3.01%
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### Road Pavement – Concrete

Council Officers are required to carry out schedule inspections and sign off all completed works.

Reinforced Concrete Road (225mm) – per m <sup>2</sup>	\$548.40	\$564.90	\$0.00	\$564.90	3.01%
Reinforced Concrete Road (225mm) with 50mm AC Overlay -per m <sup>2</sup>	\$758.50	\$781.30	\$0.00	\$781.30	3.01%
Reinforced concrete road 225mm thick + 100mm AC10 overlay (1m <sup>2</sup> minimum) – per m <sup>2</sup>	\$840.50	\$865.80	\$0.00	\$865.80	3.01%

### Road Pavement – Asphalt

Asphalt Pavement (AC10 / AC20, up to 150 mm) on existing base – per m <sup>2</sup>	\$355.70	\$366.40	\$0.00	\$366.40	3.01%
Asphalt resheet to gutter (50mm thick) – per m <sup>2</sup>	\$130.70	\$134.70	\$0.00	\$134.70	3.06%
Asphalt adjustment to road (50mm thick) – per m <sup>2</sup>	\$88.15	\$90.80	\$0.00	\$90.80	3.01%

### Footpath – Concrete

Concrete Footpath (75mm thick) – per m <sup>2</sup>	\$294.70	\$303.60	\$0.00	\$303.60	3.02%
Concrete Footpath (75mm thick) – greater than 10m <sup>2</sup> – per m <sup>2</sup>					POA
Footpath street name plates – per item					POA
Concrete Footpath (75mm thick) – with stencilling – per m <sup>2</sup>					POA
Concrete Footpath – Heavy Duty 125mm – with F62 – per m <sup>2</sup>	\$348.50	\$359.00	\$0.00	\$359.00	3.01%
Removal of concrete or asphalt path for provision of nature strip, etc (+ saw cutting) – per m <sup>2</sup>	\$88.15	\$90.80	\$0.00	\$90.80	3.01%

### Footpath – Asphalt

Asphalt Pavement (AC5, 50mm thick) – per m <sup>2</sup>	\$243.45	\$250.80	\$0.00	\$250.80	3.02%
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Footpath – Pavers

Paving – lay existing pavers on fine crushed rock (FCR) + sand bedding – per m <sup>2</sup>	\$307.50	\$316.80	\$0.00	\$316.80	3.02%
Paving – lay existing pavers on concrete base + sand bedding – per m <sup>2</sup>	\$389.50	\$401.20	\$0.00	\$401.20	3.00%
Paving – Replace damaged pavers (1m <sup>2</sup> minimum) – per m <sup>2</sup>					POA

### Grass Verge & Landscaping

Formed or Grassed Area including 100mm topsoil (replace with buffalo or existing grass type) – per m <sup>2</sup>	\$78.90	\$81.30	\$0.00	\$81.30	3.04%
Landscaped garden beds – per m <sup>2</sup>	\$161.45	\$166.30	\$0.00	\$166.30	3.00%
Plant new street tree (if approved) – per tree					POA
Plus remove existing street tree (separate approval required) – per tree					POA
Construct verge gardens – Concrete cutting and disposal – per m <sup>2</sup>	\$199.85	\$205.90	\$0.00	\$205.90	3.03%
On request from property owners who wish to create verge gardens in the immediate vicinity of their homes. Includes aeration and topping up with soil/compost mix. - per square metre					

### Kerb & Gutter

Standard Kerb & Gutter – per lin.m	\$312.65	\$322.10	\$0.00	\$322.10	3.02%
Standard Kerb or Gutter Only – per lin.m	\$197.30	\$203.30	\$0.00	\$203.30	3.04%
Dish Crossing (up to 900mm wide) – per lin.m	\$379.25	\$390.70	\$0.00	\$390.70	3.02%
Sandstone Kerbing & Relevelling (using existing) – per lin.m	\$479.20	\$493.60	\$0.00	\$493.60	3.01%
Sandstone Kerbing & Relevelling (new sandstone) – per lin.m					POA
Pram Ramp, Standard Size – per item	\$1,435.00	\$1,478.10	\$0.00	\$1,478.10	3.00%
Kerb and gutter – by machine – per lin.m					POA

### Driveways

Vehicle Crossing Layback – per lin.m	\$395.00	\$406.90	\$0.00	\$406.90	3.01%
Light Duty Vehicle Crossing (1m <sup>2</sup> minimum) – per m <sup>2</sup>	\$358.75	\$369.60	\$0.00	\$369.60	3.02%
Heavy Duty Vehicle Crossing (150mm with F82) (1m <sup>2</sup> minimum) – per m <sup>2</sup>	\$451.00	\$464.60	\$0.00	\$464.60	3.02%
Industrial Vehicle Crossing (225mm with F82) (1m <sup>2</sup> minimum) – per m <sup>2</sup>	\$679.05	\$699.50	\$0.00	\$699.50	3.01%
Refundable deposit for Light Duty Crossing – per driveway	\$1,691.25	\$1,691.25	\$0.00	\$1,691.25	0.00%
Refundable deposit for Heavy Duty Crossing – per driveway	\$5,125.00	\$5,125.00	\$0.00	\$5,125.00	0.00%
Refundable deposit for Industrial Crossing – per driveway	\$6,508.75	\$6,508.75	\$0.00	\$6,508.75	0.00%



Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Stormwater & Drainage

Kerb Outlet (Concrete Kerb) – per item	\$194.75	\$200.60	\$0.00	\$200.60	3.00%
Stormwater Piping (90mm pipe) – per lin.m	\$67.65	\$69.70	\$0.00	\$69.70	3.03%
Supply and Install 150mm x 100mm galvanised steel pipe (4.0mm thick) – per m <sup>2</sup>	\$192.20	\$198.00	\$0.00	\$198.00	3.02%
Core Drill Sandstone Kerb for Stormwater Outlet – per item	\$217.80	\$224.40	\$0.00	\$224.40	3.03%
Lintel Only to Gully Pit – per item	\$1,156.00	\$1,156.00	\$0.00	\$1,156.00	0.00%
Gully Pit (for pipes up to 600mm diameter) – per item	\$3,920.00	\$3,920.00	\$0.00	\$3,920.00	0.00%
Gully Pit (for pipes > 600mm diameter) – per item					POA
Excavation, supply and lay reinforced concrete pipes – per application					POA
Excavation, supply and construction of all stormwater infrastructure works (e.g. Gully pit, manhole, extended kerb lintel) – per application					POA

### Traffic Facilities

Special traffic facilities (e.g. Pedestrian Refuges, Wombat Crossing, etc) – per item					POA
Supply and installation of steel bollard – per item					POA

### Main Street Improvement Works General

Supply Concrete Pavers (230mm x 185mm) only – per m <sup>2</sup>	\$57.90	\$59.70	\$0.00	\$59.70	3.11%
Lay Main street Concrete Paver (230mm x 185mm) – includes sub-base preparation – per m <sup>2</sup>	\$279.30	\$287.70	\$0.00	\$287.70	3.01%
Supply Main street Footpath Paver (400mm x 400mm) only – per m <sup>2</sup>	\$125.55	\$129.40	\$0.00	\$129.40	3.07%
Lay Main street Footpath Paver – includes sub-base preparation – per m <sup>2</sup>	\$335.70	\$345.80	\$0.00	\$345.80	3.01%
Main street asphalt footpath with Carborundum Surface Coating (two coats) – per m <sup>2</sup>	\$256.25	\$264.00	\$0.00	\$264.00	3.02%
Supply and Install new Sandstone Kerb (Dimension stone, 40MPa, on a 100mm concrete strip footing) – per lineal metre	\$579.15	\$596.60	\$0.00	\$596.60	3.01%
Supply Porphyry Setts – per m <sup>2</sup>	\$222.95	\$229.70	\$0.00	\$229.70	3.03%
Lay Porphyry Setts, including mortar bed, joints & sub-base – per m <sup>2</sup>	\$369.00	\$380.10	\$0.00	\$380.10	3.01%
Supply Porphyry Banding – per m <sup>2</sup>	\$292.15	\$301.00	\$0.00	\$301.00	3.03%
Supply Interlock Pavers 'Honed Finish' 230mm x 110mm x 80mm – per m <sup>2</sup>	\$112.75	\$116.20	\$0.00	\$116.20	3.06%
Supply Anchorlock Pavers 'Honed Finish' – per m <sup>2</sup>	\$133.25	\$137.30	\$0.00	\$137.30	3.04%
Lay Interlock & Anchorlock Pavers – includes 150mm concrete base – per m <sup>2</sup>	\$497.15	\$512.10	\$0.00	\$512.10	3.01%
Supply Tactile Ground Surface Indicator Pavers – per m <sup>2</sup>	\$148.65	\$153.20	\$0.00	\$153.20	3.06%
Lay Tactile Ground Surface Indicator Pavers – per m <sup>2</sup>	\$240.90	\$248.20	\$0.00	\$248.20	3.03%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Main Street Improvement Works General [continued]

Additional charge to upgrade main street paving (where Council is constructing concrete path and property owner requests main street style paving) – per m <sup>2</sup>	\$194.75	\$200.60	\$0.00	\$200.60	3.00%
Supply Pedestrian Safe Trench Grates – per lineal metre	\$250.00	\$257.50	\$0.00	\$257.50	3.00%
Install Pedestrian Safe Trench Grates – per lineal metre	\$266.50	\$274.50	\$0.00	\$274.50	3.00%
Main street Fence – per lineal metre	\$648.30	\$667.80	\$0.00	\$667.80	3.01%
Decorative Pedestrian Street Lighting (includes minimum 1500mm x 500mm dia. concrete footing) supply & installation – per item					POA
Supply and Install RMS approved fence – per panel	\$648.30	\$667.80	\$0.00	\$667.80	3.01%
Supply & install Fibreglass Walkway Mictromesh – per m <sup>2</sup>	\$799.50	\$823.50	\$0.00	\$823.50	3.00%

### Excavation and Miscellaneous

Saw cutting up to 100 mm thick – per lin.m	\$68.15	\$70.20	\$0.00	\$70.20	3.01%
Saw cutting from 100 mm up to 250 mm thick – per lin.m	\$189.65	\$195.40	\$0.00	\$195.40	3.03%
Rock excavation (allows for removal of spoil) – per m <sup>3</sup>					POA
Excavation other than rock (allows for removal of spoil) – per m <sup>3</sup>					POA
Miscellaneous Civil Works – per application					POA

### ENGINEERING & DESIGN & INSPECTIONS

Flood Certificate (where service is available) – per certificate	\$340.80	\$340.80	\$0.00	\$340.80	0.00%
Access to Flood models	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0.00%
Prepare Engineering designs for roadworks, vehicle crossings (min 2 hours) – per hour	\$150.00	\$150.00	\$0.00	\$150.00	0.00%
Inspection fee – per inspection	\$165.00	\$165.00	\$0.00	\$165.00	0.00%
Footpath Condition Inspection – Development Works – per inspection	\$230.65	\$230.65	\$0.00	\$230.65	0.00%
Engineering plan assessment for public domain works (min 2 hours) – per hour	\$150.00	\$150.00	\$0.00	\$150.00	0.00%
Application Fee for design approval to construct works on Council property (includes applications for Step 1 Vehicle Crossing Approval, Levels Certificate and Roadworks Permit) – per item	\$190.40	\$190.40	\$0.00	\$190.40	0.00%
Application Fee for approval to construct works on Council property – per application	\$88.00	\$88.00	\$0.00	\$88.00	0.00%
Inspections outside normal business hours (8.00am to 5.00pm) – per inspection	\$330.00	\$330.00	\$0.00	\$330.00	0.00%
Section 88G (Conveyancing Act) Certificates * – per item	\$44.50	\$44.50	\$0.00	\$44.50	0.00%

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## ROAD ACCESS PERMIT FEES

### Road, Footpath, Car Park Occupation

Use of Council's property for charitable clothing bin (Annual Charge) – per item	\$648.30	\$667.80	\$0.00	\$667.80	3.01%
Heavy Plant Occupation (Mobile hoisting devices, including Crane, Concrete Boom Pump, Excavator, Cherry Picker, etc) – per day or part there of	\$410.00	\$422.30	\$0.00	\$422.30	3.00%
Heavy Plant Occupation (Trucks, Line Pumps, etc) – per day or part there of	\$205.00	\$211.20	\$0.00	\$211.20	3.02%
Footpath Occupation/Road Occupancy/Car park occupation – application fee (partial closure) – per application	\$78.95	\$81.40	\$0.00	\$81.40	3.10%
Footpath Occupation/Road Occupancy/Car park occupation – rate – per m <sup>2</sup> per week or part thereof	\$47.15	\$11.50	\$0.00	\$11.50	-75.61%
Footpath Occupation/Road Occupancy/Car park occupation – minimum weekly charge – per application	\$458.70	\$115.00	\$0.00	\$115.00	-74.93%
Footpath Occupation/Road Occupancy/Car Park Occupation for a commercial event – per street block per event	\$5,125.00	\$5,278.80	\$0.00	\$5,278.80	3.00%
Use of road, footpath and/or Council carpark for the purpose of providing short term community services such as blood bank, breast screening, etc., are exempt from fees, subject to approval	No Charge - Subject to approval				

### Temporary Road Closure Fees

Application Fee for Temporary Road Closure (Full closure) – per application	\$155.00	\$155.00	\$0.00	\$155.00	0.00%
Temporary Full Road Closure (including advertising the proposal in accordance with the Roads Act 1993) – per approved application	\$1,578.50	\$1,625.90	\$0.00	\$1,625.90	3.00%
There is no charge for residents' neighbourhood street parties					
Hire of barricades and trestles with light – per barricade per week	\$55.35	\$57.10	\$0.00	\$57.10	3.16%
plus delivery and collection – per item	\$609.90	\$628.20	\$0.00	\$628.20	3.00%
Temporary footpath crossing – Timber boards and strapping installed by applicant – per week	\$94.30	\$97.20	\$0.00	\$97.20	3.08%
Additional fee where Council employees carry out the full implementation of the closure – per day	\$1,547.75	\$1,594.20	\$0.00	\$1,594.20	3.00%
Additional fee where Council employees carry out the full implementation of the closure out of hours – per day	\$1,937.25	\$1,995.40	\$0.00	\$1,995.40	3.00%
Temporary closures for events deemed to have significant local or community benefit at the discretion of the Group Manager Roads Traffic and Stormwater – per item	Free				

### Work Zones

Work Zone Application Fee – per application	\$158.90	\$163.70	\$0.00	\$163.70	3.02%
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Work Zones [continued]

Work Zone Installation Fee (including removal) plus – per approved application	\$735.45	\$757.60	\$0.00	\$757.60	3.01%
Rate for Residential Area – per metre per week	\$26.65	\$27.50	\$0.00	\$27.50	3.19%
Rate for Commercial Area – per metre per week	\$45.60	\$47.00	\$0.00	\$47.00	3.07%
Rate for Parking Meter Area – per metre per week	\$83.05	\$85.60	\$0.00	\$85.60	3.07%

### Hoarding Fees

Hoarding Application Fee (non-refundable) – per application	\$451.00	\$451.00	\$0.00	\$451.00	0.00%
Type A Hoarding – security deposit – per application	\$1,742.50	\$1,742.50	\$0.00	\$1,742.50	0.00%
Type B Hoarding – security deposit – per application	\$10,455.00	\$10,455.00	\$0.00	\$10,455.00	0.00%
Type C Hoarding – security deposit – per application	\$850.75	\$850.75	\$0.00	\$850.75	0.00%
Rate for Type A, B and C Hoardings – per m <sup>2</sup> per month or part thereof	\$47.15	\$47.15	\$0.00	\$47.15	0.00%
Type A Hoarding – minimum charge – per month or part thereof	\$1,804.00	\$1,804.00	\$0.00	\$1,804.00	0.00%
Type B Hoarding – minimum charge – per month or part thereof	\$2,244.75	\$2,244.75	\$0.00	\$2,244.75	0.00%
Type C Hoarding – minimum charge – per month or part thereof	\$451.00	\$451.00	\$0.00	\$451.00	0.00%
Application for the temporary occupation of the footpath to undertake maintenance and other works to a building – per application	\$169.10	\$169.10	\$0.00	\$169.10	0.00%

### Skip Placement

Annual Licence Fee – Skip providers – per application per year	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00	0.00%
Pro-rata Licence Fee for new applicants in second half of financial year – per application (pro-rata)	\$750.00	\$750.00	\$0.00	\$750.00	0.00%
Rate for more than one week in an un-metered parking area – per application					
	Last YR Fee Refer to Roads, Footpath, and Car Park Occupation fees				
Rate for more than three (3) days in a metered parking area – per application					Refer to Parking Meter fees
Deposit Fee – Skip Provider (refundable) – per item	\$3,177.50	\$3,177.50	\$0.00	\$3,177.50	0.00%
Note: The Deposit Fee may be called up by Council to repair damage caused by the placing of Bin(s) by the applicant					
Cancellation of Approval by Council (See below for Impounding Fees) – per item	\$1,927.00	\$1,927.00	\$0.00	\$1,927.00	0.00%

### Road Anchors in Road Reserve

Installation of temporary shoring including ground anchors in the road reserve – Application fee – per application	\$3,157.00	\$3,251.80	\$0.00	\$3,251.80	3.00%
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Road Anchors in Road Reserve [continued]

Installation of temporary shoring including ground anchors in the road reserve – Security deposit (refundable once anchors have been released) – per application	\$25,625.00	\$26,393.80	\$0.00	\$26,393.80	3.00%
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## TRAFFIC AND PARKING FEES

### General Fees

Parking restriction signage (LTC approved) – supply/ installation/ removal/ maintenance – per sign	\$404.90	\$404.90	\$0.00	\$404.90	0.00%
Pavement marking – per application					POA
Supply of Sign – per sign					POA
Concrete raised threshold with stencil (Minimum Charge 1 sqm) – per m <sup>2</sup>					POA
Supply of installation dates and data (application to waive penalties and/or traffic survey data information) – per request	\$67.65	\$61.50	\$6.15	\$67.65	0.00%
Line marking on either side of Driveways or remarking of existing lines (2 lines) – per driveway	\$205.00	\$205.00	\$0.00	\$205.00	0.00%

### Car Share Parking Space Fees

Car Share space application – per application	\$152.70	\$143.00	\$14.30	\$157.30	3.01%
Install/replace car share signposting supply and install signs (includes first years fee) – per sign	\$358.75	\$336.00	\$33.60	\$369.60	3.02%
Car share Annual Fee – per year or part thereof	\$67.65	\$63.36	\$6.34	\$69.70	3.03%

### Parking Meter Fees

Relocation of parking meter – per application					POA
Parking Meter Fees Main Street Meters 8:00am – 10:00pm daily – Balmain/Rozelle/Leichhardt – per hour	\$4.10	\$3.91	\$0.39	\$4.30	4.88%
Parking Meter Fees Side Street Meters 8:00am – 6:00pm (1st 2 hours) – Balmain/Rozelle/Leichhardt – per hour	\$4.10	\$3.91	\$0.39	\$4.30	4.88%
Parking Meter Fees Side Street Meters 8:00am – 6:00pm (after 2 hours until 6:00pm) – Balmain/Rozelle/Leichhardt – per hour	\$2.00	\$1.91	\$0.19	\$2.10	5.00%
Parking Meter Fees Side Street Meters 6:00pm – 10:00pm – Balmain/Rozelle/Leichhardt – per hour	\$4.10	\$3.91	\$0.39	\$4.30	4.88%
Parking Meter Fees – On street – King St and Enmore Road – per item	Current charge for meter parking established by Sydney City Council for King Street				
Suspension of parking metering (subject to approval) – application fee – per application	\$153.75	\$153.75	\$0.00	\$153.75	0.00%
Suspension of parking metering (subject to approval) – per day per parking bay	\$57.40	\$57.40	\$0.00	\$57.40	0.00%



Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## Resident Parking Permit Fees

2nd Resident Parking Permit (Ashfield/Dobroyd Point/Haberfield/Summer Hill/Ashbury/Croydon/Hurlstone Park/Croydon Park) – per permit	\$54.85	\$56.50	\$0.00	\$56.50	3.01%
1st Resident Parking Permit – per permit					No Charge
2nd Resident Parking Permit (Leichhardt/Lilyfield/Rozelle/Annandale/Birchgrove/Balmain/Balmain East) – per permit					No Charge
Replacement of Lost Parking Permit (subject to submission of satisfactory evidence) – per permit	\$35.00	\$35.00	\$0.00	\$35.00	0.00%
Pensioner Parking Permit (Leichhardt/Lilyfield/Rozelle/Annandale/Birchgrove/Balmain/Balmain East) – per permit					No Charge
Resident Visitor Parking Permit (Leichhardt/Lilyfield/Rozelle/Annandale/Birchgrove/Balmain/Balmain East) – per permit					No Charge
Temporary Residential Parking Permit (2 weeks max) (Leichhardt/Lilyfield/Rozelle/Annandale/Birchgrove/Balmain/Balmain East) – per week					No Charge
2nd Resident Parking Permit (Marrickville/Camperdown/Petersham/Dulwich Hill/St Peters/Stanmore/Lewisham/Sydenham/Tempe) – per permit	\$110.20	\$113.60	\$0.00	\$113.60	3.09%
2nd Resident Parking Permit (Marrickville/Camperdown/Petersham/Dulwich Hill/St Peters/Stanmore/Lewisham/Sydenham/Tempe) – Pensioner Card/Health Care Card Holder – per permit	\$54.85	\$56.50	\$0.00	\$56.50	3.01%
Resident Visitor 'one day use' Parking Permit (Marrickville/Camperdown/Newtown/Petersham/Dulwich Hill/St Peters/Enmore/Stanmore/Lewisham/Sydenham/Tempe) – Max. 30 per year – per 10 permits	\$25.65	\$26.50	\$0.00	\$26.50	3.31%
Resident Visitor 'one day use' Parking Permit (Marrickville/Camperdown/Newtown/Petersham/Dulwich Hill/St Peters/Enmore/Stanmore/Lewisham/Sydenham/Tempe) – Max. 30 per year – for pensioners on full benefits – per 10 permits	\$12.80	\$13.20	\$0.00	\$13.20	3.13%

## Business Parking Permit Fees

1st Business Parking Permit (Leichhardt/Lilyfield/Rozelle/Annandale/Birchgrove/Balmain/Balmain East) – per permit					No Charge
2nd and subsequent Business Parking Permit (Leichhardt/Lilyfield/Rozelle/Annandale/Birchgrove/Balmain/Balmain East) – per permit	\$112.75	\$116.20	\$0.00	\$116.20	3.06%
Community and Essential Services Parking Permit (Leichhardt/Lilyfield/Rozelle/Annandale/Birchgrove/Balmain/Balmain East) – per permit					No Charge
Temporary Business Parking Permit (12 weeks max) (Leichhardt/Lilyfield/Rozelle/Annandale/Birchgrove/Balmain/Balmain East) – per week	\$11.30	\$11.70	\$0.00	\$11.70	3.54%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Business Parking Permit Fees [continued]

Business Parking Permit (Marrickville/Camperdown/Newtown/Petersham/Dulwich Hill/St Peters/Enmore/Stammore/Lewisham/Sydenham/Tempelton) – per permit	\$248.55	\$256.10	\$0.00	\$256.10	3.04%
Business Parking Permit (Marrickville/Camperdown/Newtown/Petersham/Dulwich Hill/St Peters/Enmore/Stammore/Lewisham/Sydenham/Tempelton) – Not for profit organisations – per permit	\$125.55	\$129.40	\$0.00	\$129.40	3.07%

### Other Parking Permit Fees

Care worker parking permit (City of Sydney) – per permit	Refer to City of Sydney Fees and Charges				
Resident's carer (personal carer) (Marrickville/Camperdown/Newtown/Petersham/Dulwich Hill/St Peters/Enmore/Stammore/Lewisham/Sydenham/Tempelton) – per permit	Free				
Trade vehicle permit (Marrickville/Camperdown/Newtown/Petersham/Dulwich Hill/St Peters/Enmore/Stammore/Lewisham/Sydenham/Tempelton) – per permit	\$68.70	\$70.80	\$0.00	\$70.80	3.06%

### Car Park Fees

Brown Street Car Park – per week	\$38.95	\$36.55	\$3.65	\$40.20	3.21%
Car park opening fee (out of hours opening fee Mon-Fri) – per application	\$361.30	\$338.36	\$33.84	\$372.20	3.02%
Car park opening fee (out of hours opening fee Sat-Sun) – per application	\$422.80	\$395.91	\$39.59	\$435.50	3.00%
Parking Meter Fees – Off-street parking (Lennox 8am-10pm) – per hour	\$2.20	\$2.09	\$0.21	\$2.30	4.55%
Parking Meter Fees – Off-street parking (Edgeware 6pm-10pm) – per hour	\$2.20	\$2.09	\$0.21	\$2.30	4.55%
Frampton Ave car park business parking scheme (employees) – per permit per year	\$679.05	\$635.91	\$63.59	\$699.50	3.01%
Frampton Ave car park business parking scheme (employees) – per permit per quarter	\$197.30	\$184.82	\$18.48	\$203.30	3.04%

### FILMING PERMIT FEES

#### Filming Application Fees

Filming Application Fee – Ultra low impact – per item	No Charge				
Filming Application Fee – Low impact – per item	\$150.00	\$150.00	\$0.00	\$150.00	0.00%
Filming Application Fee – Medium impact – per item	\$300.00	\$300.00	\$0.00	\$300.00	0.00%
Filming Application Fee – High impact – per item	\$500.00	\$500.00	\$0.00	\$500.00	0.00%

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Traffic Management Assessment Fees

Administration fee – low assessment – per application	\$150.00	\$150.00	\$0.00	\$150.00	0.00%
Administration fee – medium assessment – per application	\$300.00	\$300.00	\$0.00	\$300.00	0.00%
Administration fee – high assessment – per application				per temporary road closure fees	

### Filming Application – Other

Additional Charges apply where:				Additional Charges apply where:	
(a) Application is submitted less than 5 days notification – per item	\$217.80	\$224.40	\$0.00	\$224.40	3.03%
(b) Application is submitted with 24 Hours notification – per item	\$322.90	\$332.60	\$0.00	\$332.60	3.00%
Filming within the Ashfield Aquatic Centre (half & full day), does not include exclusive use or exclusion of the general public – per item	\$1,486.25	\$1,530.90	\$0.00	\$1,530.90	3.00%
Filming within the Ashfield Aquatic Centre (lane hire 1/2 day), includes exclusive use and exclusion of the general public – per item	\$2,962.25	\$3,051.20	\$0.00	\$3,051.20	3.00%
Approval of Parking plans or unit based plans (For barricading Parking Spaces) including for filming on private property – per application	\$150.00	\$150.00	\$0.00	\$150.00	0.00%
Plus for barricading of parking spaces in metered parking areas, refer to Parking Meter Fees.					
Filming Application Revision (significant changes to timing and/or nature of filming activity) – per application				Additional 75% of Application Fees	
Zero Budget Student Productions – per item				Free	
Community based non-profit educational & community service organisations – per item				Free	
Major Revision of initial filming applications – per item				Additional 75% of applicable application fee	
Temporary Road & Footpath Closures – per item				Refer Road Closure - Temporary Fees	
Use of Council Constructed facilities – per item				Refer Town Halls Filming Fee	
Other Council services & other filming / photography (non-refundable) – in accordance with Local Government filming protocol – per item				Actual Cost plus GST	

### WHITE WAY LIGHTING ALTERATIONS

Security Deposit for adjustments by owner – per item	\$871.25	\$792.05	\$79.21	\$871.26	0.00%
Inspection Fee – includes 2 Inspections – per item	\$192.20	\$174.73	\$17.47	\$192.20	0.00%
Additional inspections (normal business hours 8.00am to 5.00pm) – per item	\$88.15	\$80.14	\$8.01	\$88.15	0.00%
Supply and install White way Light Fitting (wiring in new conduit to existing supply, gallery, sphere, 20W compact fluoro globe) – per item	\$673.95	\$612.68	\$61.27	\$673.95	0.00%
Adjustment and extensions by Council – per fitting				POA	
White way lighting works carried out by Council – per item				POA - estimated cost plus 12%	

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## SUSTAINABILITY & ENVIRONMENT

### RECYCLING & WASTE MANAGEMENT – WEST

#### Rateable Properties

Residential Waste Service: 120L weekly garbage, 240L fortnightly recycling & 240L fortnightly garden organic waste	\$0.00	\$423.00	\$0.00	\$423.00	∞
Residential Waste Service: 240L weekly garbage, 240L fortnightly recycling & 240L fortnightly garden organic waste	\$774.00	\$810.00	\$0.00	\$810.00	4.65%
Residential Additional Garbage Bin (120L)	\$387.00	\$337.90	\$0.00	\$337.90	-12.69%

### BUSINESS WASTE AND NON-RATEABLE PROPERTIES – WEST

#### Rateable Properties

Business Waste Service: 1 x 120L weekly garbage & 1 x 240L fortnightly recycling	\$602.00	\$1,487.20	\$0.00	\$1,487.20	147.04%
Business Waste Service: 1 x 240L weekly garbage & 1 x 240L fortnightly recycling	\$938.00	\$2,048.80	\$0.00	\$2,048.80	118.42%
Business Waste Service: 1 x 240L fortnightly recycling ONLY	\$207.00	\$468.00	\$0.00	\$468.00	126.09%

#### Non Rateable Properties Excluding Businesses

Waste Service: 1 x 240L fortnightly garden organics ONLY	\$91.00	\$509.60	\$0.00	\$509.60	460.00%
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### RECYCLING & WASTE MANAGEMENT – NORTH

#### Provision of Domestic Waste Services

Council rebates 100% of the domestic waste management charge to pensioners who have continuously been ratepayers / residents of the Municipality of Leichhardt for ten years or longer

Residential Waste Service: 1 x 55L weekly garbage, 2 X 120L fortnightly recycling & 1 x 120L fortnightly garden organic waste	\$428.00	\$443.50	\$0.00	\$443.50	3.62%
Residential Waste Service: 1 x 80L weekly garbage, 2 X 120L fortnightly recycling & 1 x 120L fortnightly garden organic waste	\$454.00	\$470.00	\$0.00	\$470.00	3.52%
Residential Waste Service: 1 x 120L weekly garbage, 2 X 120L fortnightly recycling & 1 x 120L fortnightly garden organic waste	\$526.00	\$544.00	\$0.00	\$544.00	3.42%
Residential Waste Service: 2 x 55L weekly garbage, 2 X 120L fortnightly recycling & 1 x 120L fortnightly garden organic waste	\$526.00	\$544.00	\$0.00	\$544.00	3.42%
Residential Waste Service (Shared between 2): 1 x 120L weekly garbage, 1 X 240L fortnightly recycling & 1 x 240L fortnightly garden organic waste	\$428.00	\$443.50	\$0.00	\$443.50	3.62%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Provision of Domestic Waste Services [continued]

Residential Waste Service (Shared between 2): 1 x 240L weekly garbage, 1 X 240L fortnightly recycling & 1 x 240L fortnightly garden organic waste	\$526.00	\$544.00	\$0.00	\$544.00	3.42%
Residential Waste Service (Shared between 3): 1 x 240L weekly garbage, 1 X 240L fortnightly recycling & 1 x 240L fortnightly garden organic waste	\$454.00	\$470.00	\$0.00	\$470.00	3.52%
Residential Waste Service (Shared between 4): 1 x 240L weekly garbage, 1 X 240L fortnightly recycling & 1 x 240L fortnightly garden organic waste	\$428.00	\$443.50	\$0.00	\$443.50	3.62%
Boarding House Only – 1 x 240 litre service	\$708.00	\$732.50	\$0.00	\$732.50	3.46%

### Weekend Tip (Car, Trailer or Ute)

General Rubbish – Full Load	\$60.00	\$56.36	\$5.64	\$62.00	3.33%
General Rubbish – Half Load	\$35.00	\$32.73	\$3.27	\$36.00	2.86%
Pre-sorted Recyclables				Free for drop-off	
Garden Organics				Free for drop-off	
Pre-sorted Mixed Load – Garden Organics/Recyclables/General Rubbish	\$42.00	\$39.55	\$3.95	\$43.50	3.57%
Recycling of mattresses – Single				Free	
Recycling of mattresses – Double				Free	
Recycling of e-waste (television, computers and peripherals)				Free	

## BUSINESS WASTE – NORTH

### Provision of Business Waste Service

Business Waste Service: 1 x 55L per pickup	\$14.00	\$14.50	\$0.00	\$14.50	3.57%
Business Waste Service: 1 x 120L per pickup	\$19.00	\$19.60	\$0.00	\$19.60	3.16%
Business Waste Service: 1 x 240L per pickup	\$29.50	\$30.40	\$0.00	\$30.40	3.05%

### Provision of Business Waste Service – Annual Fee

This annual service is only available with the prior agreement of Council and where the number of bins collected is the same each week

Business Waste Service: 1 x 55L weekly garbage	\$692.90	\$754.00	\$0.00	\$754.00	8.82%
Business Waste Service: 1 x 120L weekly garbage	\$959.40	\$1,019.20	\$0.00	\$1,019.20	6.23%
Business Waste Service: 1 x 240L weekly garbage	\$1,492.40	\$1,580.80	\$0.00	\$1,580.80	5.92%

### Mobile Garbage Bin Lease Fee

Business Waste Service: 1 x 120L per month	\$10.25	\$10.60	\$0.00	\$10.60	3.41%
Business Waste Service: 1 x 240L per month	\$11.30	\$11.70	\$0.00	\$11.70	3.54%
Business Waste Service: 1 x 120L per annum	\$119.95	\$127.20	\$0.00	\$127.20	6.04%
Business Waste Service: 1 x 240L per annum	\$132.25	\$140.40	\$0.00	\$140.40	6.16%

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### SPECIAL EVENTS – IWC

1 x 240L Waste Service	\$29.50	\$27.64	\$2.76	\$30.40	3.05%
1 x 240L Paper Recycling Service	\$11.30	\$10.64	\$1.06	\$11.70	3.54%
1 x 240L Commingled Containers Recycling Service	\$14.35	\$13.45	\$1.35	\$14.80	3.14%

### RECYCLING & WASTE MANAGEMENT – SOUTH

#### Domestic Waste Management Service

Residential Waste Service: 140L weekly garbage, 240L fortnightly recycling & 240L garden organic waste	\$578.50	\$578.50	\$0.00	\$578.50	0.00%
Residential Waste Service: 140L weekly garbage ONLY	\$328.00	\$328.00	\$0.00	\$328.00	0.00%

#### IWC VACANT LAND/AVAILABILITY CHARGE

Vacant Land/Availability Charge	\$428.00	\$222.00	\$0.00	\$222.00	-48.13%
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#### IWC REPLACEMENT BINS

If replacement required through loss, damage, misuse or neglect.

Please note, not all bins are available to all service areas.

First, second and third bins are free after that the following fees apply;

1 x 55L bin	\$28.70	\$29.60	\$0.00	\$29.60	3.14%
1 x 80L mobile bin	\$42.05	\$43.40	\$0.00	\$43.40	3.21%
1 x 120L mobile bin	\$45.10	\$46.50	\$0.00	\$46.50	3.10%
1 x 140L mobile bin	\$48.20	\$49.70	\$0.00	\$49.70	3.11%
1 x 240L mobile bin	\$51.25	\$52.80	\$0.00	\$52.80	3.02%
1 x 660L mobile bin	\$474.05	\$488.30	\$0.00	\$488.30	3.01%
Replacement of BLACK 55L Recycling Crate	\$24.60	\$25.40	\$0.00	\$25.40	3.25%
Replacement of BLUE 55L Recycling Crate	\$25.65	\$26.50	\$0.00	\$26.50	3.31%

#### IWC SPECIAL COLLECTIONS

Mattress not presented for collection on the scheduled booking day	\$0.00	\$22.70	\$0.00	\$22.70	∞
Special Collections					P.O.A.
Special Collections/Paid Clean Ups (Maximum of 2m³)	\$139.00	\$143.20	\$0.00	\$143.20	3.02%

#### COMMUNITY NURSERY

##### Plant Prices – General Sales

50mm tube	\$3.30	\$3.09	\$0.31	\$3.40	3.03%
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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**Plant Prices – General Sales** [continued]

140mm pot	\$15.40	\$13.64	\$1.36	\$15.00	-2.60%
200mm pot	\$55.00	\$51.82	\$5.18	\$57.00	3.64%

**Plant Prices – Pensioner Card/Commonwealth Health Card Holder**

50mm tube	\$3.00	\$2.73	\$0.27	\$3.00	0.00%
140mm pot	\$7.10	\$6.36	\$0.64	\$7.00	-1.41%
200mm pot	\$27.50	\$25.45	\$2.55	\$28.00	1.82%

**Plant Prices – Not for Profit Organisation Sales**

50mm tube	\$3.00	\$2.73	\$0.27	\$3.00	0.00%
140mm pot	\$7.10	\$6.36	\$0.64	\$7.00	-1.41%
200mm pot	\$27.50	\$25.45	\$2.55	\$28.00	1.82%

**Hire of Facility**

Whole day (8 hours)	\$152.50	\$145.45	\$14.55	\$160.00	4.92%
Half day (4 hours)	\$76.15	\$72.73	\$7.27	\$80.00	5.06%

**Seed Collection**

Rate / hour	\$53.00	\$50.00	\$5.00	\$55.00	3.77%
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**Environmental Incident Training Package**

Fee	\$1,957.75	\$1,833.18	\$183.32	\$2,016.50	3.00%
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## TREES, PARKS & SPORTSFIELDS

### SPORTING GROUNDS & OUTDOOR FACILITIES

1. All fees and charges are to be paid in full in advance. Seasonal hire will be invoiced one month after the commencement of the season.
2. The winter season commences on the first Tuesday of April and finishes on the last Sunday in August (subject to maintenance needs). The summer season commences on the third Tuesday of September and finishes on the last Sunday in March (subject to maintenance needs).
3. Pre-season training will be charged at casual rates.
4. 15 or more hire events are needed to qualify for a seasonal rate (per booking).
5. Seasonal fees and charges include, goalposts and linemaking. Seasonal hire does not include storage and the use of the canteen.
6. Sporting grounds will be charged per field (where applicable).
7. Conditions are as per Council's adopted Sporting Grounds Allocation Policy
8. No refunds will be offered for wet weather impacting on training (including seasonal hire).
9. No refunds will be offered for wet weather up to three game days per season.
10. No refunds will be offered for up to two lighting outages/ lights not coming on per season.
11. Hire of sporting grounds is subject to availability.
12. Casual hire fees will apply for a minimum of four hours.
13. Schools – free use during the day for sporting grounds (weekdays, 9am – 3pm during school terms ONLY). All other fees apply (eg. athletics carnivals and use of turf wickets). Schools are still required to complete and submit an application for use of the grounds.
14. Charities – may be entitled to a fee waiver. See the Events in Parks Policy for conditions.
15. To ensure fairness and equity for individual clubs, increased seasonal fees and charges (above 2018/2019 rates, excluding CPI) will be phased over four years.

#### Leichhardt Oval #1

Leichhardt Oval #1	POA
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#### Henson Park

Henson Park – Professional/ commercial/ corporate games (\$/ hour/ field)	\$0.00	\$572.27	\$57.23	\$629.50	∞
Henson Park – Community / semi- professional games (\$/ hour/ field)	\$0.00	\$171.64	\$17.16	\$188.80	∞
Henson Park – Seasonal hire – training with lights (\$/ hour/ field)	\$0.00	\$139.45	\$13.95	\$153.40	∞
Henson Park – Casual/ charity hire – training with lights (\$/ hour/ field)	\$0.00	\$278.91	\$27.89	\$306.80	∞
Henson Park – Refundable bond (Optional)	\$0.00	\$5,000.00	\$0.00	\$5,000.00	∞

#### Synthetic Turf Fields

Synthetic Turf Fields – Professional/ commercial/ corporate games (\$/ hour/ field)	\$0.00	\$381.82	\$38.18	\$420.00	∞
Synthetic Turf Fields – Community / semi- professional games (\$/ hour/ field)	\$0.00	\$152.36	\$15.24	\$167.60	∞

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Synthetic Turf Fields [continued]

Synthetic Turf Fields – Seasonal hire – training with lights (\$/ hour/ field)	\$0.00	\$110.41	\$11.04	\$121.45	∞
Synthetic Turf Fields – Seasonal hire – training without lights (\$/ hour/ field)	\$0.00	\$103.18	\$10.32	\$113.50	∞
Synthetic Turf Fields – Casual/ charity hire – training with lights (\$/ hour/ field)	\$0.00	\$220.82	\$22.08	\$242.90	∞
Synthetic Turf Fields – Casual/ charity hire – training without lights (\$/ hour/ field)	\$0.00	\$213.55	\$21.35	\$234.90	∞
Synthetic Turf Fields – Refundable bond (Optional)	\$0.00	\$5,000.00	\$0.00	\$5,000.00	∞

### Sporting Grounds

Sporting Grounds – Seasonal hire – training without lights (\$/ hour/ marked senior field)	\$0.00	\$22.00	\$2.20	\$24.20	∞
Sporting Grounds – Seasonal hire – training with lights (\$/ hour/ marked senior field)	\$0.00	\$29.27	\$2.93	\$32.20	∞
Sporting Grounds – Seasonal hire – games without lights (\$/ hour/ marked senior field)	\$0.00	\$27.45	\$2.75	\$30.20	∞
Sporting Grounds – Seasonal hire – games with lights (\$/ hour/ marked senior field)	\$0.00	\$34.73	\$3.47	\$38.20	∞
Sporting Grounds – Commercial/ corporate hire – training (\$/ hour/ marked senior field)	\$0.00	\$58.55	\$5.85	\$64.40	∞
Sporting Grounds – Commercial/ corporate hire – games (\$/ hour/ marked senior field)	\$0.00	\$69.45	\$6.95	\$76.40	∞
Sporting Grounds – Casual/ charity hire – training without lights (\$/ hour/ marked senior field)	\$0.00	\$33.00	\$3.30	\$36.30	∞
Sporting Grounds – Casual/ charity hire – training with lights (\$/ hour/ marked senior field)	\$0.00	\$43.91	\$4.39	\$48.30	∞
Sporting Grounds – Casual/ charity hire – games (\$/ hour/ marked senior field)	\$0.00	\$41.18	\$4.12	\$45.30	∞
Sporting Grounds – School use (weekdays, 9am – 3pm during school terms ONLY)					No Charge
Sporting Grounds – Refundable bond (Optional)	\$0.00	\$500.00	\$0.00	\$500.00	∞

### Turf Cricket Wickets

Cricket Wickets – Seasonal hire – cricket nets (\$/ hour/ net)	\$0.00	\$9.09	\$0.91	\$10.00	∞
Turf cricket wickets – Seasonal hire – training without lights (\$/ hour/ field)	\$0.00	\$33.00	\$3.30	\$36.30	∞
Turf cricket wickets – Seasonal hire – training with lights (\$/ hour/ field)	\$0.00	\$43.91	\$4.39	\$48.30	∞
Turf cricket wickets – Seasonal hire – games without lights (\$/ day/ field)	\$0.00	\$318.64	\$31.86	\$350.50	∞
Turf cricket wickets – Seasonal hire – games with lights (\$/ day/ field)	\$0.00	\$376.82	\$37.68	\$414.50	∞
Turf cricket wickets – Commercial/ corporate hire (\$/ day/ field)	\$0.00	\$1,747.27	\$174.73	\$1,922.00	∞
Turf cricket wickets – Casual/ charity hire (\$/ day/ field)	\$0.00	\$842.73	\$84.27	\$927.00	∞

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Turf Cricket Wickets [continued]

Turf cricket wickets – School use – weekdays only (\$/ day/ field)	\$0.00	\$251.91	\$25.19	\$277.10	∞
Turf cricket wickets – Refundable bond (Optional)	\$0.00	\$5,000.00	\$0.00	\$5,000.00	∞

### Netball/ Basketball/ Multi-Purpose Outdoor Courts & Skate Parks

Netball/ Basketball/ Multi-Purpose Outdoor court – seasonal hire – without lights (\$/ hour/ court)	\$0.00	\$7.27	\$0.73	\$8.00	∞
Netball/ Basketball/ Multi-Purpose Outdoor court – seasonal hire – with lights (\$/ hour/ court)	\$0.00	\$10.91	\$1.09	\$12.00	∞
Netball/ Basketball/ Multi-Purpose Outdoor court – casual hire – without lights (\$/ hour/ court)	\$0.00	\$11.82	\$1.18	\$13.00	∞
Netball/ Basketball/ Multi-Purpose Outdoor court – casual hire – with lights (\$/ hour/ court)	\$0.00	\$15.45	\$1.55	\$17.00	∞
Netball/ Basketball/ Multi-Purpose Outdoor court – commercial/ corporate hire (\$/ hour/ court)	\$0.00	\$20.00	\$2.00	\$22.00	∞
Skate Park – corporate/ casual hire (\$/ hour/ skate park)	\$0.00	\$109.09	\$10.91	\$120.00	∞
Netball/ Basketball/ Multi-Purpose Outdoor Court/ Skate Park – Refundable bond (Optional)	\$0.00	\$500.00	\$0.00	\$500.00	∞

### Sporting Grounds, Parks & Outdoor Facilities – Other Items

Sporting Grounds – Linemarking (for special events)	\$0.00	\$335.91	\$33.59	\$369.50	∞
Sporting Grounds – School use – athletics carnivals (\$/ day)	\$0.00	\$302.36	\$30.24	\$332.60	∞
Use of 3 Phase Power in Parks (not available in all parks) (\$/ day)	\$0.00	\$136.36	\$13.64	\$150.00	∞
Park Storage – Council provided (\$/ season/ ground)	\$0.00	\$454.55	\$45.45	\$500.00	∞
Park Storage – supplied by the sporting club (\$/ season/ ground)	\$0.00	\$90.91	\$9.09	\$100.00	∞
Park Canteen (\$/ season/ ground)	\$0.00	\$90.91	\$9.09	\$100.00	∞
Sporting Grounds – key replacement/ new key issue	\$0.00	\$136.36	\$13.64	\$150.00	∞
Damage to sporting grounds by sporting clubs (excluding usual seasonal wear and tear) – Cost for Council to clean and make repairs					Cost +10%
Park Canteen bond (Optional)	\$0.00	\$1,000.00	\$0.00	\$1,000.00	∞
Park Cleaning bond (Optional)	\$0.00	\$5,000.00	\$0.00	\$5,000.00	∞
Park Key bond (Each/ Optional)	\$0.00	\$150.00	\$0.00	\$150.00	∞
Park – Turf maintenance bond (Optional)	\$0.00	\$10,000.00	\$0.00	\$10,000.00	∞

### Events in Parks

Events in Parks are subject to the conditions outlined in Council's Events in Parks Policy and Events in Parks Guidelines, which are available to view on the Council website.



Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Casual Booking (less than 30 people)

Park casual event – less than 30 people				No Charge	
Park casual event – less than 30 people with Entertainment Devices – (e.g. Jumping Castle, PA System, Petting Zoo) – per item per day. SUBJECT TO COUNCIL APPROVAL	\$0.00	\$120.00	\$12.00	\$132.00	∞

### Weddings (up to 120 people)

Weddings (Up to 120 people). Maximum three hour hire (ceremony only). SUBJECT TO COUNCIL APPROVAL	\$256.25	\$290.91	\$29.09	\$320.00	24.88%
Refundable Key Deposit (Optional) (per key)	\$150.00	\$150.00	\$0.00	\$150.00	0.00%
Refundable Bond (Optional)	\$500.00	\$500.00	\$0.00	\$500.00	0.00%

### Minor Event (30 – 500 people)

Use of park for minor event (30 to 500 people) 0-2 hours. SUBJECT TO COUNCIL APPROVAL	\$0.00	\$81.82	\$8.18	\$90.00	∞
Use of park for minor event (30 to 500 people) 2-4 hours. SUBJECT TO COUNCIL APPROVAL	\$0.00	\$159.09	\$15.91	\$175.00	∞
Use of park for minor event (30 to 500 people) per day. SUBJECT TO COUNCIL APPROVAL	\$256.25	\$500.00	\$50.00	\$550.00	114.63%
Refundable Key Deposit (Optional) (per key)	\$150.00	\$150.00	\$0.00	\$150.00	0.00%
Refundable Bond (Optional)	\$500.00	\$500.00	\$0.00	\$500.00	0.00%

### Major Event (over 500 people)

Use of parks and sports grounds for major event over 500 people (per day). SUBJECT TO COUNCIL APPROVAL	\$2,357.50	\$2,207.55	\$220.75	\$2,428.30	3.00%
Refundable Key Deposit (Optional) (per key)	\$1,500.00	\$150.00	\$0.00	\$150.00	-90.00%
Refundable Bond (all events)	\$2,000.00	\$5,000.00	\$0.00	\$5,000.00	150.00%

### Additional event charges (all events)

Also refer bin charges for special events in waste services section.

Access to power per day or part (thereof).	\$119.90	\$112.27	\$11.23	\$123.50	3.00%
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### Commercial Fitness Trainers & Running Groups

The use of parks for commercial fitness training is subject to the conditions outlined in Council's Commercial Fitness Trainers in Parks Policy, which is available to view on the Council website.

Group size 1-12 Participants per annum per commercial fitness training business	\$512.50	\$479.91	\$47.99	\$527.90	3.00%
Group size 13-18 participants per annum per commercial fitness training business	\$1,025.00	\$959.82	\$95.98	\$1,055.80	3.00%
Running groups/ running clubs (per annum)	\$0.00	\$1,310.00	\$131.00	\$1,441.00	∞



Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## PARK & FORESHORE MANAGEMENT

### Dinghy rack annual fee

Application Fee (per application)	\$34.85	\$272.73	\$27.27	\$300.00	760.83%
Residents / Ratepayers (per year)	\$93.80	\$181.82	\$18.18	\$200.00	113.22%
Non – Residents / Ratepayers (per year)	\$138.40	\$272.73	\$27.27	\$300.00	116.76%
Replacement / Lost Sticker	\$24.60	\$272.73	\$27.27	\$300.00	1119.51%

## PARK FURNITURE – REMOVAL AND/OR RELOCATION

### Removal and/or relocation of public furniture (including cost of restoring original site)

Seat	\$402.30	\$945.45	\$94.55	\$1,040.00	158.51%
Bin	\$402.30	\$945.45	\$94.55	\$1,040.00	158.51%
Other park furniture					At cost

## PARK ACCESS

### Access to park for building/construction/ landscaping works and deliveries

The amount listed in the fees and charges is a minimum bond only. The Group Manager Trees, Parks & Sportsfields may increase the bond amount if the use is deemed to be a higher risk activity.

Bond (refundable) – small to medium impact	\$0.00	\$4,500.00	\$0.00	\$4,500.00	∞
Bond (refundable) – large impact – minimum bond	\$7,500.00	\$7,500.00	\$0.00	\$7,500.00	0.00%
Restoration fee (landscape & turf areas) per m <sup>2</sup>	\$151.20	\$155.80	\$0.00	\$155.80	3.04%
Inspection fee (per inspection)	\$494.55	\$510.00	\$0.00	\$510.00	3.12%
Access to park for deliveries or to carry out investigations for utilities (per day)	\$1,600.00	\$1,600.00	\$0.00	\$1,600.00	0.00%

## TREE MANAGEMENT

### Tree Permit & DA Application

Application to prune or remove trees (includes administration fee) – up to 3 trees on the same lot	\$225.50	\$232.30	\$0.00	\$232.30	3.02%
Application to prune or remove trees – each additional tree ( per tree)	\$45.10	\$46.50	\$0.00	\$46.50	3.10%
Application to prune or remove trees for residential non– strata property owner – pensioner rebate				50% of application fee	
Appeal request for review of previous tree determination (50% of the original application fees).	\$112.75	\$116.20	\$0.00	\$116.20	3.06%

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Tree Installation and Removal (Public/ Street/ Council Trees)

Plant new tree (if approved by council), 45 – 75 Litre, stock, includes 12 months maintenance program	\$1,623.60	\$1,672.40	\$0.00	\$1,672.40	3.01%
Additional costs associated with planting of a new tree will be charged on a cost recovery basis	At cost				
	Last YR Fee POA				
Prune or remove existing tree (if approved by council)	Cost plus 12%				
Additional costs associated with removal of existing trees will be charged on a cost recovery basis	At cost				
	Last YR Fee POA				

### Street/Council Tree Security Deposit

Security Deposit for existing street/council trees required to be protected as part of a development consent (per tree) (refundable)	As valued by THYER tree evaluation method (deposit range between \$1,000 and \$10,000)				
Security Deposit for new street/council tree planting required as part of a development consent (per tree) (refundable) 45 to 75 Litre tree with 12 months maintenance included	\$1,640.00	\$1,840.00	\$0.00	\$1,840.00	12.20%
Security Deposit for new street/council tree planting required as part of a development consent (per tree) (refundable) 100 to 200 Litre tree with 12 months maintenance included	\$0.00	\$3,680.00	\$0.00	\$3,680.00	∞
Street tree inspection fee – per inspection	\$0.00	\$165.00	\$0.00	\$165.00	∞

### Landscaping Bond/Security Deposit

Single residential development	\$1,199.25	\$1,235.30	\$0.00	\$1,235.30	3.01%
Value of development \$0.00 – \$100,000	\$1,199.25	\$1,235.30	\$0.00	\$1,235.30	3.01%
Value of development \$100,000 – \$250,000	1.1% of estimated cost				
Value of development \$250,000 – \$750,000	1.1% of estimated cost				
> \$750,000	\$22,550.00	\$23,226.50	\$0.00	\$23,226.50	3.00%
Bond / Security deposit for new landscaping required as part of a development consent					

### Notification of Tree Applications and Development Application for Tree Removal (Leichhardt only)

Notification fee applies to DCP under which the application is lodged

Notification of Tree Applications and Development Applications for Tree Removal (where required)	\$179.40	\$184.80	\$0.00	\$184.80	3.01%
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## PROPERTIES, MAJOR BUILDING PROJECTS & FACILITIES

### PREPARATION OF LEASES & LICENCES OF COUNCIL LAND, CONSENTS TO ASSIGNMENT, SURRENDERS & OTHER DEALINGS

Council Administration Fee – when Council uses solicitors (in addition to solicitors' fees)/(except community group leases/licences)	\$500.00	\$468.18	\$46.82	\$515.00	3.00%
Council Administration Fee – when Council does not use solicitors (except community group leases/licences)	\$1,300.00	\$1,217.27	\$121.73	\$1,339.00	3.00%
Survey, Valuation, Fees etc. – at cost	At Cost				
Lease of Airspace over Footpath for Verandah: "Market rent having regard to the increase in value to the benefited property" (half for heritage). Refer to Leasing Policy and Manager Property for rates/sqm	\$1,500.00 application fees plus Market Rent charged on signing the lease.				

### Titles Searches

TITLE SEARCHES	Fee is a minimum of \$50.00 or as invoiced by third party
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### Purchase of Council Land

For the processing of requests to purchase Council owned land and establishing market value as the method of determining the price of the parcel. Applies to all land owned by Council including (but not limited to) access ways, etc.

Initial processing of requests to purchase Council land and provide a report to Council (non-refundable)	\$1,500.00	\$1,404.64	\$140.46	\$1,545.10	3.01%
Application for road closure and sale (following council resolution, in addition to initial processing fee)	\$3,500.00	\$3,277.27	\$327.73	\$3,605.00	3.00%
Sale of drainage reserves and other land (following council resolution, in addition to initial processing fee)	\$2,000.00	\$1,872.73	\$187.27	\$2,060.00	3.00%
Valuation, Legal, Survey, Statutory Charges – at cost	At Cost				
Initial Bond (to be offset against the above costs)	\$2,500.00	\$2,272.73	\$227.27	\$2,500.00	0.00%

### Street Vending

For the processing of requests to undertake Street Vending from a specific location and establishing market value as the method of determining rent for the location

Street Vending in a specific location from a structure in, on or over a Public Road – market rent	\$500.00 administration fee plus Market Rent				
Valuation, Legal, Survey, Statutory Charges – at cost	At Cost				
Initial Bond (to be offset against the above costs)	\$2,350.00	\$2,136.36	\$213.64	\$2,350.00	0.00%
Administration fee for the issue of licence agreement or other document if council does not use solicitors (in addition to solicitors' fees) (commercial)	\$1,300.00	\$1,217.27	\$121.73	\$1,339.00	3.00%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Street Vending [continued]

Administration fee for the issue of licence agreement or other document if council does use solicitors (in addition to solicitors' fees) (commercial)	\$500.00	\$468.18	\$46.82	\$515.00	3.00%
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### Coffee Vans or other mobile vendors

Fixed period	Market Rent				
Valuation, Legal, Survey, Statutory Charges – at cost	At Cost				
Administration fee for the issue of licence agreement or other document if council does not use solicitors (in addition to solicitors' fees) (except community group licence)	\$1,300.00	\$1,217.27	\$121.73	\$1,339.00	3.00%
Administration fee for the issue of licence agreement or other document if council does use solicitors (in addition to solicitors' fees) (except community group licence)	\$500.00	\$468.18	\$46.82	\$515.00	3.00%
Temporary	\$500.00	\$468.18	\$46.82	\$515.00	3.00%

### Leichhardt Oval

Oval Hire	POA
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## DEVELOPMENT ASSESSMENT & REGULATORY SERVICES

### DEVELOPMENT ADVISORY

#### Pre-Development Application Advice

Single Dwellings (Alterations & Additions, demolition, new dwellings, ancillary development & secondary dwellings)

Pre DA Advice for works valued between 0-100,000 – Advice Only	\$210.00	\$196.64	\$19.66	\$216.30	3.00%
Pre DA Advice for works valued between 100,000 & 500,000 – Advice only	\$400.00	\$374.64	\$37.46	\$412.10	3.03%
Pre DA Advice for works valued between 500,000 & 1 million (Advice & meeting)	\$751.00	\$703.27	\$70.33	\$773.60	3.01%
Pre DA Advice for works valued greater than 1 million (Advice and meeting)	\$1,122.00	\$1,050.64	\$105.06	\$1,155.70	3.00%

#### Other Development (that does not fall into the single dwelling or heritage advice)

Pre DA Advice for works valued between 0-100,000 – Advice Only	\$250.00	\$354.55	\$35.45	\$390.00	56.00%
Pre DA Advice for works valued between 100,000 – 1 Million – Advice Only	\$463.00	\$536.36	\$53.64	\$590.00	27.43%
Pre DA Advice for works valued between 1 Million – 3 Million (Advice & meeting)	\$1,122.00	\$1,136.36	\$113.64	\$1,250.00	11.41%
Pre DA Advice for works valued between 3 Million – 10 Million (Advice & meeting)	\$1,927.00	\$1,804.45	\$180.45	\$1,984.90	3.00%
Pre DA Advice for works valued greater than 10 Million (Advice & meeting)	\$3,421.00	\$3,203.36	\$320.34	\$3,523.70	3.00%
Pre DA meeting (only available in conjunction with Pre da applications for works valued between 0 -500,000 single dwellings or 0 – 1 million other development or as additional meeting for further clarification (not amended plans) or in conjunction with follow up Pre DA)	\$143.00	\$136.36	\$13.64	\$150.00	4.90%
Follow up Pre DA application / consideration of additional information / amended design		50% of original Pre DA fee plus meeting fee			
*** If the Pre DA is required to be referred to Council's Architectural Excellence Panel an additional fee is payable (in addition to the above fees).	\$600.00	\$909.09	\$90.91	\$1,000.00	66.67%

#### Pre Development, Planning & Heritage Advice

Single issue only (at Council's discretion) – (Advice only)	\$210.00	\$196.64	\$19.66	\$216.30	3.00%
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#### Heritage Advisory Service (no plans assessed) – Ashfield Only

Heritage Officer only (max 1 hour) (i.e. colour schemes, heritage principles etc)	\$300.00	\$280.91	\$28.09	\$309.00	3.00%
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Heritage Advisory Service (no plans assessed) – Ashfield Only [continued]

Heritage Officer & Planner (max 1 hour) (i.e. potential location for additions, fence etc)	\$500.00	\$468.27	\$46.83	\$515.10	3.02%
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### Other Advice

Research & Interpretation advice (up to two hours)	\$280.00	\$262.27	\$26.23	\$288.50	3.04%
Additional hours	\$112.00	\$104.91	\$10.49	\$115.40	3.04%

### Professional External Consultancy Services Fee for Pre Development Advice – Peer review, Report and or Advice

Where Council has to engage the services of an outside consultancy for specialist advice or peer review, the cost of this service will be forwarded to the party causing the need for the inspection, report, peer review and or advice. In accordance with Council's Procurement Policy and Practices.

'As invoiced' plus 10% for Council Administration of Consultant Engagement

### Exempt Development Confirmation Application

Confirmation in writing that development is exempt development (Change of Use and home business, home industries and home occupations)	\$0.00	\$363.64	\$36.36	\$400.00	∞
Confirmation in writing that development is exempt development (Minor building alterations (internal), Minor building alterations (external), maintenance of buildings in heritage conservation area or draft heritage conservation areas)	\$0.00	\$254.55	\$25.45	\$280.00	∞
Confirmation in writing that development is exempt development (other categories that do not fall into the above)	\$255.00	\$136.36	\$13.64	\$150.00	-41.18%

### DEVELOPMENT ASSESSMENT

Deferred Commencement Consent Condition Compliance	\$0.00	\$323.00	\$0.00	\$323.00	∞
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### Heritage Exemption Application

Application for Heritage Exemption Certificate (Single Property)	\$112.50	\$140.00	\$0.00	\$140.00	24.44%
Application for Heritage Exemption Certificate that includes multiple properties – (Multiple Properties)	\$0.00	\$1,200.00	\$0.00	\$1,200.00	∞
Application for Heritage Exemption Certificate that includes multiple properties – (Suburb and /or Heritage Conservation Areas)	\$0.00	\$2,500.00	\$0.00	\$2,500.00	∞

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## Development Application (DA) Fees

### DA's for Dwelling Houses

Development applications for a dwelling house with an estimated cost of \$100,000 or less	\$455.00	\$455.00	\$0.00	\$455.00	0.00%
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### DA's for Advertisements

Fee must not exceed the fee based on the fees schedule for DA's

base	\$285.00	\$285.00	\$0.00	\$285.00	0.00%
plus per advertisement	\$93.00	\$93.00	\$0.00	\$93.00	0.00%

### DA's for Change of Use (Only)

Development application not involving erection of a building, carrying out of work, the subdivision of land or demolition of a building or work	\$285.00	\$285.00	\$0.00	\$285.00	0.00%
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### DA's for the Subdivision of Land (other than strata)

Opening of Public Road – base	\$665.00	\$665.00	\$0.00	\$665.00	0.00%
plus per additional lot	\$65.00	\$65.00	\$0.00	\$65.00	0.00%
No Opening of Public Road – base	\$330.00	\$330.00	\$0.00	\$330.00	0.00%
plus per additional lot	\$53.00	\$53.00	\$0.00	\$53.00	0.00%

### DA's for Strata Subdivision

Strata – base	\$330.00	\$330.00	\$0.00	\$330.00	0.00%
plus per lot	\$65.00	\$65.00	\$0.00	\$65.00	0.00%

### All other DA's including erection of a building, carrying out of work, demolition of building or work (based on estimated costs)

Up to \$5,000	\$110.00	\$110.00	\$0.00	\$110.00	0.00%
Base fee – \$5,001 – \$50,000	\$170.00	\$170.00	\$0.00	\$170.00	0.00%
plus an additional amount for each \$1,000 (or part of \$1,000) of the estimated cost of the development	\$3.00	\$3.00	\$0.00	\$3.00	0.00%
Base fee – \$50,001 – \$250,000	\$352.00	\$352.00	\$0.00	\$352.00	0.00%
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000	\$3.64	\$3.64	\$0.00	\$3.64	0.00%
Base fee – \$250,001 – \$500,000	\$1,160.00	\$1,160.00	\$0.00	\$1,160.00	0.00%
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	\$2.34	\$2.34	\$0.00	\$2.34	0.00%
Base fee – \$500,001 – \$1,000,000	\$1,745.00	\$1,745.00	\$0.00	\$1,745.00	0.00%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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**All other DA's including erection of a building, carrying out of work, demolition of building or work  
(based on estimated costs)** [continued]

plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	\$1.64	\$1.64	\$0.00	\$1.64	0.00%
Base fee – \$1,000,001 – \$10,000,000	\$2,615.00	\$2,615.00	\$0.00	\$2,615.00	0.00%
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	\$1.44	\$1.44	\$0.00	\$1.44	0.00%
More than \$10,000,000	\$15,875.00	\$15,875.00	\$0.00	\$15,875.00	0.00%
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	\$1.19	\$1.19	\$0.00	\$1.19	0.00%

**DA's for Designated Development**

Additional Maximum Fee	\$920.00	\$920.00	\$0.00	\$920.00	0.00%
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**Modification of Development Consent Application (Division 4.9 EPA Act 1979)**

Modification (Minor error, mis-description or miscalculation)	\$71.00	\$71.00	\$0.00	\$71.00	0.00%
Full Fee Waiver can be applied by Council Delegate where Council error identified					
Modification (Minimal Environmental Impact)	\$645.00 or 50% of the original fee whichever is the lesser				

**Other & Court Consent Modification**

Original fee less than \$100	50% of the original fee				
Original fee \$100 or more – for development that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building	50% of the original fee				
For development that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less	\$190.00	\$190.00	\$0.00	\$190.00	0.00%
For other development – Based on the original cost of construction Up to \$5,000	\$55.00	\$55.00	\$0.00	\$55.00	0.00%
Greater than \$5,000 up to \$250,000	\$85.00	\$85.00	\$0.00	\$85.00	0.00%
plus an additional for each \$1,000 (or part of \$1,000) of the estimated cost	\$1.50	\$1.50	\$0.00	\$1.50	0.00%
Greater than \$250,000 up to \$500,000	\$500.00	\$500.00	\$0.00	\$500.00	0.00%
plus for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	\$0.85	\$0.85	\$0.00	\$0.85	0.00%
Greater than \$500,000 up to \$1,000,000	\$712.00	\$712.00	\$0.00	\$712.00	0.00%
plus an additional for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	\$0.50	\$0.50	\$0.00	\$0.50	0.00%
Greater than \$1,000,000 up to \$10,000,000	\$987.00	\$987.00	\$0.00	\$987.00	0.00%
plus an additional for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	\$0.40	\$0.40	\$0.00	\$0.40	0.00%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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#### Other & Court Consent Modification [continued]

More than \$10,000,000	\$4,737.00	\$4,737.00	\$0.00	\$4,737.00	0.00%
plus an additional for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	\$0.27	\$0.27	\$0.00	\$0.27	0.00%

#### Review of Determination Application (Division 8.2 EPA Act 1979)

For development that does not involve the erection of a building, the carrying out of a work or the demolition of a building	50% of original fee				
For development that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less	\$190.00	\$190.00	\$0.00	\$190.00	0.00%

#### All other Development Application Reviews including erection of a building, carrying out of work, demolition of building or work (based on estimated costs)

Up to \$5,000	\$55.00	\$55.00	\$0.00	\$55.00	0.00%
Base fee – \$5,001 – \$250,000	\$85.00	\$85.00	\$0.00	\$85.00	0.00%
plus an additional amount for each \$1,000 (or part of \$1,000) of the estimated cost	\$1.50	\$1.50	\$0.00	\$1.50	0.00%
Base fee – greater than \$250,000 up to \$500,000	\$500.00	\$500.00	\$0.00	\$500.00	0.00%
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	\$0.85	\$0.85	\$0.00	\$0.85	0.00%
Base fee – greater than \$500,000 up to \$1,000,000	\$712.00	\$712.00	\$0.00	\$712.00	0.00%
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	\$0.50	\$0.50	\$0.00	\$0.50	0.00%
Base fee – greater than \$1,000,000 up to \$10,000,000	\$987.00	\$987.00	\$0.00	\$987.00	0.00%
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	\$0.40	\$0.40	\$0.00	\$0.40	0.00%
More than \$10,000,000	\$4,737.00	\$4,737.00	\$0.00	\$4,737.00	0.00%
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	\$0.27	\$0.27	\$0.00	\$0.27	0.00%

#### Review of Modification Determination

Review of modification determination	50% of modification application fee
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#### Applications that Fee Waivers Apply

Rainwater Tanks – Applicable for residential properties only, where a rainwater tank is to be installed however does not meet Exempt Development Criteria	No Charge
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Applications that Fee Waivers Apply [continued]

Photovoltaic Systems and/or Solar Hot Water (including gas boosted) systems – Applicable for application for installation of new systems only and not in conjunction with any other proposed works	No Charge				
Fees for the Development of a Heritage Item – Where the development would be exempt were the property not Heritage listed	No charge				
Fees for the Development of a Heritage Item – Where the development would be complying were the property not Heritage listed	50% of development application fee				

### Fees for Notification and Advertising of DA's, Modifications and Reviews Applications

#### Notified Applications (based on estimated costs)

Development with estimated cost up to \$100,000	\$352.50	\$363.10	\$0.00	\$363.10	3.01%
Development with estimated cost greater than \$100,000 up to \$200,000	\$545.00	\$561.40	\$0.00	\$561.40	3.01%
Development with estimated cost greater than \$200,000 up to \$500,000	\$720.00	\$741.60	\$0.00	\$741.60	3.00%
Development with estimated cost greater than \$500,000 up to \$1,000,000	\$877.50	\$903.90	\$0.00	\$903.90	3.01%
Development with estimated cost greater than \$1,000,000	\$1,105.00 + POA				

#### Notification of Modification Applications

Development with estimated cost up to \$100,000	\$352.50	\$363.10	\$0.00	\$363.10	3.01%
Development with estimated cost greater than \$100,000 up to \$200,000	\$545.00	\$561.40	\$0.00	\$561.40	3.01%
Development with estimated cost greater than \$200,000	\$665.00	\$685.00	\$0.00	\$685.00	3.01%

#### Notifications of Review of Determination Applications (S8.2 EPA Act 1979)

Development with estimated cost up to \$100,000	\$352.50	\$363.10	\$0.00	\$363.10	3.01%
Development with estimated cost greater than \$100,000 up to \$200,000	\$545.00	\$561.40	\$0.00	\$561.40	3.01%
Development with estimated cost greater than \$200,000	\$620.00	\$638.60	\$0.00	\$638.60	3.00%

#### Advertised Applications (in addition to notification fees)

Designated Development	\$2,200.00	\$2,266.00	\$0.00	\$2,266.00	3.00%
Advertised Development	\$1,105.00	\$1,138.20	\$0.00	\$1,138.20	3.00%
Prohibited Development	\$1,105.00	\$1,138.20	\$0.00	\$1,138.20	3.00%

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## Other Application Fees

### Lapsed Consents

Confirmation in writing whether or not consent has lapsed	\$360.00	\$370.80	\$0.00	\$370.80	3.00%
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### Extension of Consent Application

Extension of Consent	\$375.00	\$386.30	\$0.00	\$386.30	3.01%
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### Electronic File Management

Fee per application for the electronic file management of Development Applications and accompanying information.

Document Management / Scanning estimated cost of works < 10,000	\$38.50	\$39.70	\$0.00	\$39.70	3.12%
Document Management / Scanning estimated cost of works 10,000 to 100,000	\$54.85	\$56.50	\$0.00	\$56.50	3.01%
Document Management / Scanning estimated cost of works 100,001 to 300,000	\$87.65	\$90.30	\$0.00	\$90.30	3.02%
Document Management / Scanning estimated cost of works 300,001 to 500,000	\$133.25	\$137.30	\$0.00	\$137.30	3.04%
Document Management / Scanning estimated cost of works 500,001 to 1,000,000	\$220.35	\$227.00	\$0.00	\$227.00	3.02%
Document Management / Scanning estimated cost of works 1,000,001 to 5,000,000	\$438.20	\$451.40	\$0.00	\$451.40	3.01%
Document Management / Scanning estimated cost of works > 5,000,001	\$604.75	\$622.90	\$0.00	\$622.90	3.00%

### Amended Plans

The fee for an assessment of an amendment to a Development, Modification or Review Application prior to its determination is:

Minor amendments not requiring substantial reassessment in the opinion of Council	25% of original assessment fee
All other amendments	50% of original assessment fee

### Fee for stamping additional set of plans

Up to 3 sheets	\$88.50	\$88.50	\$0.00	\$88.50	0.00%
Each additional sheet	\$21.50	\$21.50	\$0.00	\$21.50	0.00%

## Compliance & Enforcement Levy

Compliance & Enforcement Levy	0.2% of the estimated cost of works of a development application over \$100,000 and 0.25% of the estimated cost of works of a development application over \$5,000,000
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Fees for External Referrals of Applications

Note: An amended application may require additional referrals

Fee to External Approval Authority for Development Applications for Integrated Development or Concurrence	\$320.00	\$320.00	\$0.00	\$320.00	0.00%
Cheque to be made payable to the relevant External Approval authority					
Fee to Council for Development Applications for Integrated Development	\$140.00	\$140.00	\$0.00	\$140.00	0.00%
Fee to External Approval Authority for Development Applications requiring concurrence	\$320.00	\$320.00	\$0.00	\$320.00	0.00%
Cheque to be made payable to the relevant External Approval authority					
Fee to Council for Development Applications requiring concurrence	\$140.00	\$140.00	\$0.00	\$140.00	0.00%

### Long Service Levy – IWC

Building Services Long Service Levy Payments Act – 0.35% of total cost of development (only charged on work where total costs exceed \$25,000)	0.35% of development cost over \$25,000
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### Administration Charge

Certified copy of document, map or plan under Section 150 (2) of the Environmental Planning & Assessment Act 1979	\$53.00	\$54.60	\$0.00	\$54.60	3.02%
Stamping additional copies of plan (above 3 copies – per copy)	\$61.50	\$63.40	\$0.00	\$63.40	3.09%

### Refund of Application Fees

This section applies to Development Applications, Modifications and Review of Determinations.

Refund of Application Fees	
Where Council collects fees on behalf of others e.g. concurrence fees, Plan first levy, long service levy etc, Council cannot refund these fees. Enquiries must be made directly to the relevant organisation. Council's Electronic File Management fee is non-refundable. No refund is payable after an application is determined. Refunds for withdrawn applications are at Council's delegates discretion based on the percentage level of assessment undertaken.	

## BUILDING CERTIFICATION

### Building Information Certificate Applications

Application – Floor Area Not Exceeding 200m <sup>2</sup>	\$250.00	\$250.00	\$0.00	\$250.00	0.00%
Application – Floor Area Exceeding 200m <sup>2</sup>	Cost by Quotation				
Charge Rates:					
a. \$250 plus \$0.50 per m <sup>2</sup> for area of 200m <sup>2</sup> to 2000m <sup>2</sup> ;					
b. \$1165 plus \$0.08 per m <sup>2</sup> for area greater than 2000m <sup>2</sup>					

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Building Information Certificate Applications [continued]

Unauthorised Work – Additional fee for all Building Certificate Applications where works undertaken in previous 24 months required Development Consent /CDC however was not obtained	\$250 plus applicable Development Application & Construction Certificate fees if approval had not been sought				
	Last YR Fee \$250 plus applicable Development Application & Construction Certificate fees if approval had been sought				
Additional Inspection Fee	\$90.00	\$90.00	\$0.00	\$90.00	0.00%
Fee for copy of Building Certificate	\$13.00	\$13.00	\$0.00	\$13.00	0.00%

### Building Information Certificate Public Notification Fees

Complying Development Certificates	\$250.00	\$234.09	\$23.41	\$257.50	3.00%
Building Certificates for unauthorised works	In accordance with relevant DA advertising/notification fee				

### Administration Certificates

Lodgement Fee for all Certificates Relating to Building Works (Part 6 EPAA)	\$36.00	\$36.00	\$0.00	\$36.00	0.00%
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### Outside Approved Hours Construction Permits

Single dwellings:	\$150.00	\$140.45	\$14.05	\$154.50	3.00%
Commercial, Industrial, Multi-unit & Mixed Use Residential	\$300.00	\$280.91	\$28.09	\$309.00	3.00%
Any other development:	\$200.00	\$187.27	\$18.73	\$206.00	3.00%
Additional fee for fast track application assessment (<5 days):	\$250.00	\$234.09	\$23.41	\$257.50	3.00%

### Activity & Footpath Usage Applications

Activity Application (Local Government Act 1993)	\$400.00	\$400.00	\$0.00	\$400.00	0.00%
Amendment to Activity Application (Local Government Act 1993)	50% of the original application fee				
Footpath Usage (Road Occupancy) Applications for (Goods, A-Frames, Dining) under Roads Act 1993	\$0.00	\$0.00	\$0.00	\$0.00	∞
Footpath usage (Road Occupancy) Applications where occupation of a State or Regional road is required the application to occupy the road will be referred to the Roads and Traffic Authority	\$0.00	\$0.00	\$0.00	\$0.00	∞

### Construction Certificate Applications

Assessment of Performance Solution/s	Base fee for the CC plus an additional 10% of the invoice cost of any external consultancy engaged by council for advice				
Modification of Construction Certificate	50% of original fee				
Mobile Vendor Applicant	\$0.00	\$0.00	\$0.00	\$0.00	∞

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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#### Construction Certificate Application Fees for all National Construction Code Building Classes – based on estimated cost of works

Under \$50,000	\$550.00	\$545.45	\$54.55	\$600.00	9.09%
\$50,000 – \$99,999	\$800.00	\$772.73	\$77.27	\$850.00	6.25%
\$100,000 – \$249,999	\$1,250.00	\$1,363.64	\$136.36	\$1,500.00	20.00%
\$250,000 – \$499,999	\$1,750.00	\$1,818.18	\$181.82	\$2,000.00	14.29%
\$500,000 – \$999,999	\$2,000.00	\$2,272.73	\$227.27	\$2,500.00	25.00%
\$1,000,000 and over	Minimum \$2,500 + quote on request additional fees based on above listed cost of works.				

#### Principal Certifying Authority (PCA) Appointment & Inspection Fees

PCA Fees – Engaging the following external specialist: - *accredited certifier (PCA) *accredited fire engineer *suitably qualified consultant/engineer	Base fee for the appointment of council as the PCA plus an additional 10% of the invoice cost of any external consultancy engaged by council for advice				
Per inspection	\$250.00	\$250.00	\$25.00	\$275.00	10.00%

#### Pre-Complying Development Certificate Advice

Advice as whether a proposal would constitute a CDC, per proposal	\$330.00	\$363.64	\$36.36	\$400.00	21.21%
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#### Complying Development Certificate

Commercial Change of use – building works and access	\$800.00	\$749.09	\$74.91	\$824.00	3.00%
Modification of Complying Development Certificate	50% of original fee				
Minor No Building Works	\$0.00	\$454.55	\$45.45	\$500.00	∞

#### Complying Development Certificate Application Fees for all National Construction Code Building Classes – based on estimated cost of works

Under \$50,000	\$550.00	\$545.45	\$54.55	\$600.00	9.09%
\$50,000 – \$99,999	\$800.00	\$772.73	\$77.27	\$850.00	6.25%
\$100,000 – \$249,999	\$1,250.00	\$1,363.64	\$136.36	\$1,500.00	20.00%
\$250,000 – \$499,999	\$1,750.00	\$1,818.18	\$181.82	\$2,000.00	14.29%
\$500,000 – \$999,999	\$2,000.00	\$2,272.73	\$227.27	\$2,500.00	25.00%
\$1,000,000 and over	Minimum \$2,500 + quote on request additional fees based on above listed cost of works.				

#### Occupation certificate

Interim / Final Occupation Certificate application – per unit for major projects	\$250.00	\$250.00	\$25.00	\$275.00	10.00%
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Subdivision Certificate Applications

Where no development application	\$500.00	\$500.00	\$0.00	\$500.00	0.00%
Where no new allotments (e.g. boundary adjustments)	\$500.00	\$500.00	\$0.00	\$500.00	0.00%
Where new lots created	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0.00%
Strata Certificate	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0.00%
Subdivision Major Quote	\$0.00	\$250.00	\$0.00	\$250.00	∞

### Request for Technical advice on BCA or Fire Safety matters

Request for Technical advice on BCA or Fire Safety matters	\$250.00 per hour or part thereof
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### Signing of Legal Documents on Behalf of the Council

Fee to endorse legal documents on behalf of The Council, such as s.88 instruments, dissolved strata plans and the like including re-signing of documents	\$220.00	\$220.00	\$0.00	\$220.00	0.00%
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### Swimming Pool Certification

Fee for entering of registration information by Council on the State Register	\$10.00	\$9.09	\$0.91	\$10.00	0.00%
Exemption Certificate (as per s23 Swimming Pools Act)	\$70.00	\$70.00	\$0.00	\$70.00	0.00%
Swimming Pool Compliance Certificate					TBC
– Initial Inspection Fee	\$150.00	\$136.36	\$13.64	\$150.00	0.00%
– Any subsequent inspections	\$100.00	\$90.91	\$9.09	\$100.00	0.00%
Supply of Resuscitation Chart	\$25.00	\$23.45	\$2.35	\$25.80	3.20%

### Refund of Application Fees

Refund of Application Fees	Where Council collects fees on behalf of others e.g. concurrence fees, Plan first levy, long service levy etc, Council cannot refund these fees. Enquiries must be made directly to the relevant organisation. Council's Electronic File Management fee is non-refundable. No refund is payable after an application is determined. Refunds for withdrawn applications are at Council's discretion based on the percentage level of assessment undertaken.
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## FIRE SAFETY

### Annual Fire Safety Statement AFSS

Registration of AFSS	\$340.00	\$318.36	\$31.84	\$350.20	3.00%
Registration of AFSS * 30-day discount fee	\$110.00	\$103.00	\$10.30	\$113.30	3.00%

\* 30-day discount fee is applied if paid within 30 days of the invoice date





Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## Fire Safety Compliance

Fire Safety Compliance Program Inspection and Re-inspection fee (i.e. Shared Accommodation, Entertainment Venues, Industrial & Commercial premises etc.)	\$385.00	\$360.55	\$36.05	\$396.60	3.01%
Registrable Boarding Houses – Boarding House first 12 months Compliance Inspection Fee	\$360.00	\$337.09	\$33.71	\$370.80	3.00%
Fire Safety Audit/Enquiry	\$0.00	\$227.27	\$22.73	\$250.00	∞
Professional External Consultancy Services Fee for Fire Engineering, Fire Safety and/or BCA Audits– Peer review, Report and or advice. Where Council has to engage the services of an outside consultancy for specialist fire safety consultancy advice or peer review, the cost of this service plus 10%	Where Council has to engage the services of an outside consultancy for specialist fire safety consultancy advice or peer review, the cost of this service plus 10%				

## ENVIRONMENTAL HEALTH

### Food Premises

Registration / Notification of new Food Premises for Food Authority	\$50.00	\$51.50	\$0.00	\$51.50	3.00%
Registration / Notification of Change of Ownership Food Premises for Food Authority	\$50.00	\$51.50	\$0.00	\$51.50	3.00%
Food premises annual administration charge for up to and including 5 full-time food handlers (includes one annual inspection & travel time)	\$390.00	\$401.70	\$0.00	\$401.70	3.00%
Food premises annual administration charge for more than 5 but not more than 50 food handlers (includes one annual inspection & travel time)	\$800.00	\$824.00	\$0.00	\$824.00	3.00%
Food premises annual administration charge for more than 50 food handlers (includes one annual inspection & travel time)	\$3,500.00	\$3,605.00	\$0.00	\$3,605.00	3.00%
Food Premises – Inspection and Re-inspection fee	\$140.00	\$144.20	\$0.00	\$144.20	3.00%
Improvement Notice Food Premises – Cost Recovery	\$330.00	\$339.90	\$0.00	\$339.90	3.00%
Mobile Food Premises – Inspection and Re-inspection fee	\$140.00	\$144.20	\$0.00	\$144.20	3.00%
Registration / Notification of Mobile Food Premises for Food Authority	\$50.00	\$51.50	\$0.00	\$51.50	3.00%
Registration / Notification of Food Premises Market Stalls	\$50.00	\$51.50	\$0.00	\$51.50	3.00%
Food Premises – Market Stalls – Inspection and Re-inspection fee	\$140.00	\$144.20	\$0.00	\$144.20	3.00%
Registration / Notification of Food Premises Temporary stall (minimum daily fee)	\$50.00	\$51.50	\$0.00	\$51.50	3.00%
Food Premises – Temporary Event – Inspection and Re-inspection fee	\$140.00	\$144.20	\$0.00	\$144.20	3.00%
Food Handlers Training Event					Free
Development Consent/Complying Development Certificate – pre Occupation fit out inspection	\$265.00	\$273.00	\$0.00	\$273.00	3.02%



Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Public Health

Registration / Notification of Skin Penetration Premises	\$100.00	\$103.00	\$0.00	\$103.00	3.00%
Skin Penetration Premises – Inspection and Re-inspection fee	\$160.00	\$164.80	\$0.00	\$164.80	3.00%
Improvement Notice / Prohibition Order for Skin Penetration Procedures – Cost Recovery	\$270.00	\$278.10	\$0.00	\$278.10	3.00%
Re-inspection fee premises subject to Public Health Act 2010 Prohibition Order	\$250.00	\$257.50	\$0.00	\$257.50	3.00%
Registration / Notification of Regulated System (Cooling Tower / Warm Water System)	\$100.00	\$103.00	\$0.00	\$103.00	3.00%
Regulated System – Inspection and Re-inspection fee	\$160.00	\$164.80	\$0.00	\$164.80	3.00%
Improvement Notice / Prohibition Order for Regulated System – Cost Recovery	\$560.00	\$576.80	\$0.00	\$576.80	3.00%
Registration / Notification of Public Swimming Pool / Spa Premises	\$100.00	\$103.00	\$0.00	\$103.00	3.00%
Water Quality Premises – Inspection and Re-inspection fee	\$160.00	\$164.80	\$0.00	\$164.80	3.00%
Improvement Notice / Prohibition Order for Skin Penetration Procedures – Cost Recovery	\$270.00	\$278.10	\$0.00	\$278.10	3.00%

### Environmental Protection

Water Samples (Pollution Incidents) plus actual Testing Costs	\$200.00	\$206.00	\$0.00	\$206.00	3.00%
Clean-up Notice				As per POEO Act	
Noise Control Notice				As per POEO Act	
Prevention Notice*				As per POEO Act	
Monitoring of clean up notice and/or prevention/prohibition notice issued under POEO				At Cost / Market Value	
Environmental Audit Program Inspection and Re-inspection fee	\$195.00	\$200.90	\$0.00	\$200.90	3.03%
Professional External Consultancy Services Fee for Acoustic Assessment – Peer review, Report and or advice. Where Council has to engage the services of an outside consultancy for specialist acoustic consultancy advice or peer review, the cost of this service will be forwarded to the party causing the need for the inspection, report, peer review and or advice. In accordance with Council's Procurement Policy and Practices.				'As invoiced' plus 10% for Council Administration of Consultant Engagement and Contract Management	

### Local Government General Inspection Fee

Brothel / Restricted Premises – Safe & Healthy Conditions Inspection	\$160.00	\$164.80	\$0.00	\$164.80	3.00%
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## ROAD RELATED REGULATION

### Impounded Articles

Administration Fee for Serving Notice of Impounded Article	\$80.00	\$80.00	\$0.00	\$80.00	0.00%
Collection Fee – per article (Small <20kg)	\$65.00 per hour per staff member				
Collection Fee – per article (Large >20kg) and / or requiring special lifting and/or carrying vehicle	As determined by Council's Contractor in addition to \$65.00 per hour per staff member				
Storage fee for Impounded Articles per day	\$16.00 per day				

### Impounded Vehicles / Trailers

Administration Fee for Serving Notice of Impounded Motor Vehicle or Trailer	\$80.00	\$80.00	\$0.00	\$80.00	0.00%
Towing Fees	As determined by Council's towing contractor				
Storage fee for Impounded Motor Vehicle or Trailer per day	As determined by Council's impound and/or storage contractor				

### Parking Management

Regulatory Enforcement of Private Car Parks / Car Parking Spaces under the provision of s650 Local Government Act 1993	\$17.00	\$15.45	\$1.55	\$17.00	0.00%
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### Footpath Occupation (Goods, A-Frames, Dining etc.) Ongoing Lease fee

Total Area used less than 1sqm	No Charge
Total Area used greater than 1sqm	No Charge
Footpath Occupation (Goods, A-Frames, Dining) – Roads Act 1993 Assessment Fee	
	Last YR Fee No Charge

## DEVELOPMENT COMPLIANCE

### A. Signs & Advertising Structures projecting onto or over Public Space (former Marrickville Council only)

Applying to Signs and Structures that have council consent or are capable of gaining council consent. This fee does not apply to prohibited signs and 2. Commercial Outdoor Advertising. All signs fall into one of three categories. These are further explained in Council's "Signs and Advertising Structures - Guideline for Fees and Charges".

#### i) Above Awning

All Structures including Flags	\$560.00	\$560.00	\$0.00	\$560.00	0.00%
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## ii) Below Awning

First and Second Flag*					No Charge
Flag* refer to Section 4 General Definitions - "Signs and Advertising Structures - Guideline for Fees and Charges".					
First Structure other than Flags					No Charge
Each Subsequent Structure or Flag	\$522.50	\$522.50	\$0.00	\$522.50	0.00%
Each Subsequent Structure or Flag – *30 day discount fee	\$172.50	\$172.50	\$0.00	\$172.50	0.00%

## iii) Other

All other structures not covered by i) or ii) above	\$560.00	\$560.00	\$0.00	\$560.00	0.00%
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## B. Commercial Outdoor Advertising

### i) Other Commercial Outdoor Advertising

First 19 square metres or part there of	\$560.00	\$560.00	\$0.00	\$560.00	0.00%
Greater than 19 square metres	\$1,680.00	\$1,680.00	\$0.00	\$1,680.00	0.00%

## Certificate of Outstanding Orders/Notices – S735A LGA & Section 9, Schedule 5 EPAA

Section 735A Certificate under LGA and Section 9 Schedule 5 of EPAA	\$160.00	\$160.00	\$0.00	\$160.00	0.00%
Reprint and signing fee	\$41.00	\$41.00	\$0.00	\$41.00	0.00%

## COMPANION ANIMALS

### Lifetime Registration & Microchipping

Not desexed	<div> <div>Last YR Fee</div> <div>As determined by Companion Animals Act 1998</div> </div>
Desexed	<div> <div>Last YR Fee</div> <div>As determined by Companion Animals Act 1998</div> </div>
Desexed – Pensioner Card/Health Care Card Holder	<div> <div>Last YR Fee</div> <div>As determined by Companion Animals Act 1998</div> </div>
Recognised Breeder	<div> <div>Last YR Fee</div> <div>As determined by Companion Animals Act 1998</div> </div>
Assistance Animals	

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Lifetime Registration & Microchipping [continued]

Assistance Animals	As determined by Companion Animals Act 1998				
Working dogs	As determined by Companion Animals Act 1998				
Greyhounds	As determined by Companion Animals Act 1998				
Microchipping fee	\$33.00	\$30.00	\$3.00	\$33.00	0.00%
Desexed dog or cat purchased from a NSW Council Pound/Shelter, Animal Welfare League, RSPCA, Cat Protection Society or rehoming organisations (as defined under Companion Animals Act)					
	Last YR Fee As determined by Companion Animals Act 1998				
Animal not desexed (under 6 months of age)	As determined by Companion Animals Act 1998				

### Annual Registration Permit

Cat Not Desexed	As determined by Companion Animals Act 1998
Declared Dangerous Dog	As determined by Companion Animals Act 1998
Declared Restrictd Dog	As determined by Companion Animals Act 1998
Late Fee (payable if the permit fee has not been paid 28 days after the date on which a permit was required)	As determined by Companion Animals Act 1998

### Special Events Run by Council

Desexed	50% of desexed fee determined by Companion Animals Act 1998
Desexed – Eligible Pensioner	No Charge
Microchipping fee	No Charge

### Certificate of Compliance

Dangerous & Restricted Dog Enclosure	\$0.00	\$150.00	\$0.00	\$150.00	∞
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### Regulatory Prescribed Signange & Collars

Regulatory Sign (declared Menacing, Dangerous & Restricted dogs only)	\$0.00	\$41.00	\$4.10	\$45.10	∞
Regulatory Collar – Small (declared Menacing, Dangerous & Restricted dogs only)	\$0.00	\$35.00	\$3.50	\$38.50	∞
Regulatory Collar – Medium (declared Menacing, Dangerous & Restricted dogs only)	\$0.00	\$40.00	\$4.00	\$44.00	∞
Regulatory Collar – Large (declared Menacing, Dangerous & Restricted dogs only)	\$0.00	\$45.00	\$4.50	\$49.50	∞
Regulatory Collar – Extra Large (declared Menacing, Dangerous & Restricted dogs only)	\$0.00	\$50.00	\$5.00	\$55.00	∞

### Animal Temporary Holding Facility

Administration Fee – 1st impounding	\$45.00	\$45.00	\$0.00	\$45.00	0.00%
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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**Animal Temporary Holding Facility** [continued]

Administration Fee – 2nd impounding	\$55.50	\$55.50	\$0.00	\$55.50	0.00%
Administration Fee – 3rd and subsequent impounding	\$66.00	\$66.00	\$0.00	\$66.00	0.00%
Administration Fee – special circumstances as determined by Council	No Charge				
Daily maintenance companion animals general – half day	\$16.50	\$16.50	\$0.00	\$16.50	0.00%
Daily maintenance companion animals general – full day	\$33.00	\$33.00	\$0.00	\$33.00	0.00%
Daily maintenance companion animals general – special circumstances	No Charge				
Daily maintenance dogs declared Dangerous, Restricted or Menacing	\$44.00	\$44.00	\$0.00	\$44.00	0.00%
Daily Boarding charge for dogs (declared dangerous or deemed dangerous by Ranger, Police or Vet 10% extra)	As determined by Council's Animal Impound contractor				
Daily Boarding charge for cats	As determined by Council's Animal Impound contractor				
Euthanasia for dog	As determined by Council's Animal Impound contractor				
Euthanasia for cat	As determined by Council's Animal Impound contractor				
Release fee	As determined by Council's Animal Impound contractor				
	Last YR Fee As determined by Council's Animal Impound contractor				

**Miscellaneous**

Pet residing outside local government area	\$11.00	\$10.00	\$1.00	\$11.00	0.00%
Pet residing within local government area	No Charge				
Inner West Pets Calendar (all profits go to nominated animal charity/s)	\$0.00	\$22.73	\$2.27	\$25.00	∞

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## DEPUTY GENERAL MANAGER – Community and Engagement

### CHILDREN & FAMILY SERVICES

#### CHILDREN & FAMILY SERVICES – Leichhardt

##### John McMahon Children's Centre, Leichhardt Children's Centre, Leichhardt Park Children's Centre

Wait list fee for Long Day Care Services	\$25.00	\$25.00	\$0.00	\$25.00	0.00%
Enrolment Fee	\$80.00	\$82.00	\$0.00	\$82.00	2.50%

#### Refundable Bond

Children enrolled for 1-3 days per week	\$750.00	\$780.00	\$0.00	\$780.00	4.00%
Children enrolled for 4-5 days per week	\$1,250.00	\$1,300.00	\$0.00	\$1,300.00	4.00%

#### Daily Fees

Children in the 0 – 2 Years Room	\$130.00	\$135.00	\$0.00	\$135.00	3.85%
Children in the 2 – 3 Years Rooms	\$125.00	\$130.00	\$0.00	\$130.00	4.00%
Children in the 3 – 5 Years Rooms	\$120.00	\$125.00	\$0.00	\$125.00	4.17%

#### Late Payment of Fees

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery	5% of weekly fee charged
	Last YR Fee 5% of weekly gap fee

#### After Hours Collection

On the first 2 occasions per calendar month a charge will be made every 15 minutes or part thereof	\$30.00	\$30.00	\$0.00	\$30.00	0.00%
After the second occasion within the calendar month and for the rest of the calendar year \$50 for the first 15 minutes or part thereof and then \$45.00 for every subsequent 15 minutes or part thereof	\$50.00	\$50.00	\$0.00	\$50.00	0.00%

#### Annandale Children's Centre

Wait list fee for Long Day Care Services	\$25.00	\$25.00	\$0.00	\$25.00	0.00%
Enrolment Fee	\$80.00	\$82.00	\$0.00	\$82.00	2.50%

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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#### Refundable Bond

Children enrolled for 1-3 days per week	\$768.00	\$798.00	\$0.00	\$798.00	3.91%
Children enrolled for 4-5 days per week	\$1,280.00	\$1,330.00	\$0.00	\$1,330.00	3.91%

#### Daily Fees

Children in the 0 – 3 Years Room	\$130.00	\$135.00	\$0.00	\$135.00	3.85%
Children in the 3 – 5 Years Room	\$126.00	\$131.00	\$0.00	\$131.00	3.97%

#### Late Payment of Fees

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery	5% of weekly fee charged				
	Last YR Fee 5% of weekly gap fee				

#### After Hours Collection

On the first 2 occasions of the calendar month a charge will be made every 15 minutes or part thereof	\$30.00	\$30.00	\$0.00	\$30.00	0.00%
After the second occasion within the calendar month and for the rest of the calendar year \$50 for the first 15 minutes or part thereof and then \$45.00 for every subsequent 15 minutes or part thereof	\$50.00	\$50.00	\$0.00	\$50.00	0.00%

#### Balmain – Rozelle Occasional Care

Half Day – 8.30 am – 1.00 pm	\$67.50	\$67.50	\$0.00	\$67.50	0.00%
Half Day – 8.30 am – 1.30 pm	\$70.00	\$70.00	\$0.00	\$70.00	0.00%
Full Day – 8.30 am – 3.30 pm	\$95.00	\$95.00	\$0.00	\$95.00	0.00%
Afternoon session (at coordinator's discretion) – 1.30 pm – 3.30 pm	\$30.00	\$30.00	\$0.00	\$30.00	0.00%
Concession Rate (reduced hourly rate for pensioner and/or healthcare card holders) (Minimum 4 hours) – 8.30 am – 1.00 pm	\$54.00	\$54.00	\$0.00	\$54.00	0.00%
Concession Rate (reduced hourly rate for pensioner and/or healthcare card holders) (Minimum 4 hours) – 8.30 am – 1.30 pm	\$60.00	\$60.00	\$0.00	\$60.00	0.00%
Concession Rate (reduced hourly rate for pensioner and/or healthcare card holders) (Minimum 4 hours) – 8.30 am – 3.30 pm	\$80.00	\$80.00	\$0.00	\$80.00	0.00%
Enrolment Fee (payable on first booking each year)	\$65.00	\$65.00	\$0.00	\$65.00	0.00%
Fundraising Levy (contribution towards learning aids equipment, material & resources)	\$10.00	\$10.00	\$0.00	\$10.00	0.00%
Fee for after hours collection	\$30.00	\$30.00	\$0.00	\$30.00	0.00%
\$20 for the first ten minutes or part thereof and \$2 per minute after that	\$20.00	\$20.00	\$0.00	\$20.00	0.00%
Cancellation prior to booked day	\$5.00	\$5.00	\$0.00	\$5.00	0.00%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Balmain – Rozelle Occasional Care [continued]

Cancellation on booked day or failure to attend on booked day	\$30.00	\$30.00	\$0.00	\$30.00	0.00%
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### Venue Hire

Room Hire for Children's Birthday Parties (Minimum booking – 4 hours)	\$60.00	\$59.09	\$5.91	\$65.00	8.33%
Full Day Booking for Children's Parties	\$450.00	\$427.27	\$42.73	\$470.00	4.44%
Room Hire for Commercial Purposes	\$65.00	\$63.64	\$6.36	\$70.00	7.69%
Monday to Friday after 5pm per hr	\$70.00	\$68.18	\$6.82	\$75.00	7.14%
Refundable security & key deposit – payable upon booking	\$250.00	\$250.00	\$0.00	\$250.00	0.00%

### Cancellation fees for venue hire

More than one month prior to booking – 25% of deposit	\$62.50	\$56.82	\$5.68	\$62.50	0.00%
Less than one month and more than 10 working days prior to booking – 50% of deposit	\$125.00	\$113.64	\$11.36	\$125.00	0.00%
Less than 10 working days prior to booking – 100% of deposit	\$250.00	\$227.27	\$22.73	\$250.00	0.00%

### Leichhardt Family Day Care

Wait List Fee	\$25.00	\$25.00	\$0.00	\$25.00	0.00%
Enrolment Fee	\$95.00	\$95.00	\$0.00	\$95.00	0.00%
Educator Support Fee	\$1.70	\$1.75	\$0.00	\$1.75	2.94%
Community Play Session Fee	\$5.00	\$5.00	\$0.00	\$5.00	0.00%
Late Payment Fee – a fee applies to educators with support fees outstanding	\$25.00	\$25.00	\$0.00	\$25.00	0.00%
Annual Educator Re-registration	\$155.00	\$155.00	\$0.00	\$155.00	0.00%
New Educator Start-up fee	\$280.00	\$300.00	\$0.00	\$300.00	7.14%
Breach of Educator Registration Agreement	\$50.00	\$75.00	\$0.00	\$75.00	50.00%

### Venue Hire

Room Hire for Children's Birthday Parties (Minimum booking – 4 hours)	\$60.00	\$59.09	\$5.91	\$65.00	8.33%
Full day booking for children's parties	\$450.00	\$427.27	\$42.73	\$470.00	4.44%
Room Hire for Commercial purposes	\$65.00	\$63.64	\$6.36	\$70.00	7.69%
Monday to Friday after 5pm per hr	\$70.00	\$68.18	\$6.82	\$75.00	7.14%
Refundable security & key deposit – payable upon booking	\$250.00	\$250.00	\$0.00	\$250.00	0.00%



Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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#### Cancellation fees for venue hire

More than one month prior to booking – 25% of deposit	\$62.50	\$56.82	\$5.68	\$62.50	0.00%
Less than one month and more than 10 working days prior to booking – 50% of deposit	\$125.00	\$113.64	\$11.36	\$125.00	0.00%
Less than 10 working days prior to booking – 100% of deposit	\$250.00	\$227.27	\$22.73	\$250.00	0.00%

### CHILDREN & FAMILY SERVICES – Marrickville

#### Addison Rd, Cavendish St, Deborah Little, Enmore Rd, May Murray, Tillman Park

Wait List Fee	\$25.00	\$25.00	\$0.00	\$25.00	0.00%
Enrolment Fee	\$80.00	\$82.00	\$0.00	\$82.00	2.50%

#### Refundable Bond

Holding Deposit	Full daily fee per number of days enrolled * 2 weeks				
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#### Daily Fees

Daily Fees	\$125.00	\$130.00	\$0.00	\$130.00	4.00%
Daily Fee Subsidy – Families who are on 100% CCB, current Health Care or Pensioner Concession Card Holders	\$6.00	\$6.00	\$0.00	\$6.00	0.00%

#### Late Payment of Fees

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery	5% of weekly fee charged				
	Last YR Fee 5% of weekly gap fee				

#### After Hours Collection

On the first two occasions of the calendar month a charge will be made every 15 minutes or part thereof	\$30.00	\$30.00	\$0.00	\$30.00	0.00%
After the second occasion within the calendar month and for the rest of the calendar year \$50 for the first 15 minutes or part thereof and then \$45.00 for every subsequent 15 minutes or part thereof	\$50.00	\$50.00	\$0.00	\$50.00	0.00%

#### Globe Wilkins Preschool

Wait List Fee	\$25.00	\$25.00	\$0.00	\$25.00	0.00%
Enrolment Fee	\$80.00	\$82.00	\$0.00	\$82.00	2.50%

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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#### Daily Fees

Daily Fee	\$70.00	\$72.00	\$0.00	\$72.00	2.86%
Note: Equity funding applies for eligible families which may assist with fee reduction					

#### Late Payment of Fees

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery	5% of weekly fee charged				
	Last YR Fee 5% of weekly gap fee				

#### After Hours Collection

On the first two occasions of the calendar month a charge will be made every 15 minutes or part thereof	\$30.00	\$30.00	\$0.00	\$30.00	0.00%
After the second occasion within the calendar month and for the rest of the calendar year \$50 for the first 15 minutes or part thereof and then \$45.00 for every subsequent 15 minutes or part thereof	\$50.00	\$50.00	\$0.00	\$50.00	0.00%

#### Marrickville Family Day Care

Wait List Fee	\$25.00	\$25.00	\$0.00	\$25.00	0.00%
Enrolment Fee	\$95.00	\$95.00	\$0.00	\$95.00	0.00%
Parent Levy -per hour/per child/per day.	\$0.95	\$0.95	\$0.00	\$0.95	0.00%
Educator Levy	5% educator weekly income				
Breach of Educator Registration Agreement	\$75.00	\$75.00	\$0.00	\$75.00	0.00%
New Educator Start-Up Fee – per new educator	\$280.00	\$300.00	\$0.00	\$300.00	7.14%
New Educator Start-Up Resource Kit – per new educator (if hard copies required)	\$110.00	\$110.00	\$0.00	\$110.00	0.00%
Annual Educator Re-registration Fee – per educator	\$130.00	\$140.00	\$0.00	\$140.00	7.69%
Educator Playgroup Transport – per educator per round trip	\$10.00	\$10.00	\$0.00	\$10.00	0.00%

#### Out of School Hours Care (all services)

Wait List Fee – per family	\$25.00	\$25.00	\$0.00	\$25.00	0.00%
Enrolment Fee per child	\$60.00	\$62.00	\$0.00	\$62.00	3.33%

#### Refundable Bond

Holding Deposit	Full daily fee per number of days enrolled * 2 weeks				
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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**Before School Care (Account holders are required to give 20 working days written notice to the OSHC Administration Assistant via email to cancel any sessions)**

Permanent Session fee per child	\$19.50	\$20.00	\$0.00	\$20.00	2.56%
Casual fee per child	\$20.80	\$21.00	\$0.00	\$21.00	0.96%

**After School Care (Account holders are required to give 20 working days written notice to the OSHC Administration Assistant via email to cancel any sessions)**

**Daily Fees**

Permanent Session fee per child	\$28.00	\$28.50	\$0.00	\$28.50	1.79%
Casual fee per child	\$29.50	\$29.50	\$0.00	\$29.50	0.00%
Non-Notification Fee Per Family Per Session – all After School Services (Failure to advise absence by 3pm on a booked session)	\$12.00	\$12.00	\$0.00	\$12.00	0.00%

**Late Payment of Fees**

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery	5% of weekly fee charged
	Last YR Fee 5% of weekly gap fee

**After Hours Collection**

On the first two occasions of the calendar month a charge will be made every 15 minutes or part thereof	\$30.00	\$30.00	\$0.00	\$30.00	0.00%
After the second occasion within the calendar month and for the rest of the calendar year \$50 for the first 15 minutes or part thereof and then \$45.00 for every subsequent 15 minutes or part thereof	\$50.00	\$50.00	\$0.00	\$50.00	0.00%

**Vacation Care**

**Daily Fees**

Daily fee (excursions costs included)	\$72.00	\$75.00	\$0.00	\$75.00	4.17%
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**Late Payment of Fees**

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery	5% of weekly fee charged
	Last YR Fee 5% of weekly gap fee

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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#### After Hours Collection

On the first two occasion of the calendar month a charge will be made every 15 minutes or part thereof	\$30.00	\$30.00	\$0.00	\$30.00	0.00%
After the second occasion within the calendar month and for the rest of the calendar year \$50 for the first 15 minutes or part thereof and then \$45.00 for every subsequent 15 minutes or part thereof	\$50.00	\$50.00	\$0.00	\$50.00	0.00%



Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## LIBRARY & HISTORY SERVICES

### OVERDUE AND LOST ITEMS

First fine (3 days late)	\$0.60	\$0.60	\$0.00	\$0.60	0.00%
Subsequent fine per day to a maximum 60 days	\$0.20	\$0.20	\$0.00	\$0.20	0.00%
Over 60 days – full replacement cost plus processing fee	Full replacement cost plus processing fee				
Overdue referral (unique management) external charge	\$15.60	\$15.60	\$0.00	\$15.60	0.00%
Processing fee for lost or damaged items (only one processing fee payable for items returned at the same time)	\$10.00	\$10.00	\$0.00	\$10.00	0.00%
Lost or replacement library card	\$5.00	\$5.00	\$0.00	\$5.00	0.00%
Compassion waiver	On written application with supporting documentation Last YR Fee On written application to the Branch Librarian				
Late fees for children 12 and under	No charge				

### INTERLIBRARY LOANS

Base ILL fee applicable to all loan requests	\$2.50	\$2.27	\$0.23	\$2.50	0.00%
All other libraries, excluding NSW Public libraries	\$30.50 for postage, plus if applicable Recovery Costs plus GST.				
Other SWIFT Libraries	All costs to be borne by applicant.				

### PHOTOCOPYING, PRINTING AND SCANNING

A4 black and white page	\$0.20	\$0.18	\$0.02	\$0.20	0.00%
A3 black and white page	\$0.40	\$0.36	\$0.04	\$0.40	0.00%
A4 colour page	\$1.00	\$0.91	\$0.09	\$1.00	0.00%
A3 colour page	\$2.00	\$1.82	\$0.18	\$2.00	0.00%
Scanning	No charge				

### SALE OF ITEMS

Used or discarded Library items	Various prices				
Library bags	\$5.00	\$4.64	\$0.46	\$5.10	2.00%
Local history books	Up to \$50.00				
Headphones	Up to \$10.00				
USB sticks	Up to \$10.00				

### LOCAL HISTORY

Local history research	First half hour free then \$100/hour				
Local history research (health or concession card holder)	First half hour free then \$50/hour				

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## PROGRAMMING OR ACTIVITIES

Various activities (excludes baby rhyme time, story time)	Up to \$25.00/session				
Various activities (excludes baby rhyme time, story time) health or concession card holder	Up to \$15.00/session				

## RENTAL OF MEETING ROOMS

Library use	No charge				
Commercial use	\$55.00	\$50.00	\$5.00	\$55.00	0.00%
Reduced fees and fee waivers can be applied to the fees outlined above in accordance with the Reduced Fees and Fee Waiver Guidelines which determine eligibility and selection criteria for reduced fees					
Community Rate-50% of applicable fee Support Group Rate-20% of applicable fee Fee Waiver-no charge					
Damage security deposit	\$200.00	\$200.00	\$0.00	\$200.00	0.00%
Cancellation fee	100% of Hire Fee + GST				

## ROOMS & COMMUNITY CENTRE – CATEGORY 1

Whites Creek Stables, Leichhardt Marketplace (Community Room), Annandale Community Centre (Meeting Room), St Peters Town Hall (Downstairs), Jimmy Little Community Centre (Meeting Room), Hannaford Community Centre (Meeting Room), Camperdown Park (Meeting Room), Balmain Library (Meeting Room), Leichhardt Library (Meeting Room), Marrickville Library (Learning Room 1.3), Steel Park Community Room

Weekday Hourly Rate (before 5pm)	\$0.00	\$31.82	\$3.18	\$35.00	∞
Weekday Hourly Rate (after 5pm)	\$0.00	\$40.91	\$4.09	\$45.00	∞
Weekend Hourly Rate	\$0.00	\$40.91	\$4.09	\$45.00	∞
Weekday Day Rate (opening – 5pm)	\$0.00	\$127.27	\$12.73	\$140.00	∞
Weekday Evening Rate (5pm – close)	\$0.00	\$163.64	\$16.36	\$180.00	∞
Weekend Day Rate (Opening – 5pm)	\$0.00	\$163.64	\$16.36	\$180.00	∞
Weekend Evening Rate (5pm – close)	\$0.00	\$204.55	\$20.45	\$225.00	∞
Whole Day Rate (open – close)	\$0.00	\$254.55	\$25.45	\$280.00	∞
Refundable Bond	\$0.00	\$200.00	\$0.00	\$200.00	∞
Cancellation Rules (28 days and greater prior to booking)	100% Refund				
Cancellation Rules (from 14 days up to and including 27 days prior to booking)	50% Refund				
Cancellation Rules (less than 14 days prior to booking)	0% Refund				
Fire Alarm	\$0.00	\$1,818.18	\$181.82	\$2,000.00	∞
Out of Hours Opening Fee (Weekday)	\$0.00	\$318.18	\$31.82	\$350.00	∞
Out of Hours Opening Fee (Weekends)	\$0.00	\$454.55	\$45.45	\$500.00	∞
Additional Key	\$0.00	\$136.36	\$13.64	\$150.00	∞
Lost Key & Swipe	\$0.00	\$136.36	\$13.64	\$150.00	∞

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## ROOMS & COMMUNITY CENTRE – CATEGORY 2

Whites Creek Cottage (Melaleuca Room), ASC (Activity Room), Hannaford Community Centre (Activity Room), Mervyn Fletcher Hall, Marrickville Library (Learning Room 1.1 & Learning Room 1.2)

Additional ASC Activity Rooms beyond the first are charged at 50%

Weekday Hourly Rate (before 5pm)	\$0.00	\$54.55	\$5.45	\$60.00	∞
Weekday Hourly Rate (after 5pm)	\$0.00	\$63.64	\$6.36	\$70.00	∞
Weekend Hourly Rate	\$0.00	\$63.64	\$6.36	\$70.00	∞
Weekday Day Rate (open – 5pm)	\$0.00	\$218.18	\$21.82	\$240.00	∞
Weekday Evening Rate (5pm – close)	\$0.00	\$254.55	\$25.45	\$280.00	∞
Weekend Day Rate (open – 5pm)	\$0.00	\$254.55	\$25.45	\$280.00	∞
Weekend Evening Rate (5pm – close)	\$0.00	\$318.18	\$31.82	\$350.00	∞
Whole Day Rate (open – close)	\$0.00	\$436.36	\$43.64	\$480.00	∞
Refundable Bond	\$0.00	\$200.00	\$0.00	\$200.00	∞
Cancellation Rules (28 days and greater prior to booking)	100% Refund				
Cancellation Rules (from 14 days up to and including 27 days prior to booking)	50% Refund				
Cancellation Rules (less than 14 days prior to booking)	0% Refund				
Fire Alarm	\$0.00	\$1,818.18	\$181.82	\$2,000.00	∞
Out of Hours Opening Fee (Weekday)	\$0.00	\$318.18	\$31.82	\$350.00	∞
Out of Hours Opening Fee (Weekends)	\$0.00	\$454.55	\$45.45	\$500.00	∞
Additional Key	\$0.00	\$136.36	\$13.64	\$150.00	∞
Lost Key & Swipe	\$0.00	\$136.36	\$13.64	\$150.00	∞

## ROOMS & COMMUNITY CENTRE – CATEGORY 3

Tom Foster Community Centre, Annandale Community Centre (Upstairs), Jimmy Little Community Centre (Main Hall), Michael Maher, Clontarf Cottage, Petersham Town Hall (Chambers), Herb Greedy, Seaview Street, St Peters Town Hall (Upstairs), Yanada Room, Marrickville Pavilion Rooms, Leichhardt Town Hall Reception Centre

Weekday Hourly Rate (before 5pm)	\$0.00	\$63.64	\$6.36	\$70.00	∞
Weekday Hourly Rate (after 5pm)	\$0.00	\$72.73	\$7.27	\$80.00	∞
Weekend Hourly Rate	\$0.00	\$72.73	\$7.27	\$80.00	∞
Weekday Day Rate (open – 5pm)	\$0.00	\$254.55	\$25.45	\$280.00	∞
Weekday Evening Rate (5pm – close)	\$0.00	\$290.91	\$29.09	\$320.00	∞
Weekend Day Rate (open – 5pm)	\$0.00	\$290.91	\$29.09	\$320.00	∞
Weekend Evening Rate (5pm – close)	\$0.00	\$363.64	\$36.36	\$400.00	∞
Whole Day Rate (open – close)	\$0.00	\$509.09	\$50.91	\$560.00	∞
Refundable Bond	\$0.00	\$500.00	\$0.00	\$500.00	∞
Cancellation Rules (28 days and greater prior to booking)	100% Refund				
Cancellation Rules (from 14 days up to and including 27 days prior to booking)	50% Refund				
Cancellation Rules (less than 14 days prior to booking)	0% Refund				

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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**ROOMS & COMMUNITY CENTRE – CATEGORY 3** [continued]

Fire Alarm	\$0.00	\$1,818.18	\$181.82	\$2,000.00	∞
Out of Hours Opening Fee (Weekday)	\$0.00	\$318.18	\$31.82	\$350.00	∞
Out of Hours Opening Fee (Weekends)	\$0.00	\$454.55	\$45.45	\$500.00	∞
Additional Key	\$0.00	\$136.36	\$13.64	\$150.00	∞
Lost Key & Swipe	\$0.00	\$136.36	\$13.64	\$150.00	∞

**ROOMS & COMMUNITY CENTRE – CATEGORY 4**

Balmain Town Hall (Meeting Room), Hannaford Community Centre (Heffernan Hall), Annandale Community Centre (Back Hall), Wharf Road Community and Refugee Welcome Centre, Pavilion Hall

Weekday Hourly Rate (before 5pm)	\$0.00	\$72.73	\$7.27	\$80.00	∞
Weekday Hourly Rate (after 5pm)	\$0.00	\$81.82	\$8.18	\$90.00	∞
Weekend Hourly Rate	\$0.00	\$81.82	\$8.18	\$90.00	∞
Weekday Day Rate (open – 5pm)	\$0.00	\$290.91	\$29.09	\$320.00	∞
Weekday Evening Rate (5pm – close)	\$0.00	\$327.27	\$32.73	\$360.00	∞
Weekend Day Rate (open – 5pm)	\$0.00	\$327.27	\$32.73	\$360.00	∞
Weekend Evening Rate (5pm – close)	\$0.00	\$409.09	\$40.91	\$450.00	∞
Whole Day Rate (open – close)	\$0.00	\$581.82	\$58.18	\$640.00	∞
Refundable Bond	\$0.00	\$500.00	\$0.00	\$500.00	∞
Cancellation Rules (28 days and greater prior to booking)					100% Refund
Cancellation Rules (from 14 days up to and including 27 days prior to booking)					50% Refund
Cancellation Rules (less than 14 days prior to booking)					0% Refund
Fire Alarm	\$0.00	\$1,818.18	\$181.82	\$2,000.00	∞
Out of Hours Opening Fee (Weekday)	\$0.00	\$318.18	\$31.82	\$350.00	∞
Out of Hours Opening Fee (Weekends)	\$0.00	\$454.55	\$45.45	\$500.00	∞
Additional Key	\$0.00	\$136.36	\$13.64	\$150.00	∞
Lost Key & Swipe	\$0.00	\$136.36	\$13.64	\$150.00	∞

**REPRODUCTION OF COUNCIL OWNED IMAGES**

Commercial rate (web site or graphic) per image	\$100.00	\$100.00	\$0.00	\$100.00	0.00%
Private use per image (one off use)	\$25.00	\$25.00	\$0.00	\$25.00	0.00%
Private use with health care card	\$15.00	\$15.00	\$0.00	\$15.00	0.00%
Commercial rates: Publishing hardcopy per image	\$525.00	\$525.00	\$0.00	\$525.00	0.00%
Commercial rates: Hardcopy printed format 1 page or less	\$260.00	\$260.00	\$0.00	\$260.00	0.00%
Commercial Networks: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights), per image	\$0.00	\$260.00	\$0.00	\$260.00	∞
Non-Commercial Networks: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights), per image	\$0.00	\$130.00	\$0.00	\$130.00	∞
Cover	\$515.00	\$515.00	\$0.00	\$515.00	0.00%



Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## COMMUNITY SERVICES & CULTURE

### Indoor Venues Fee Scale

Council provides a scaled fee structure for the hire of a range of community venues and halls to ensure equitable access.

The Fee scale policy outlines the need for community resources to be affordable and accessible for not-for-profit (NFP) groups with limited income streams.

Factors that can determine the level of fee subsidy include:

- access and affordability for local residents
- health and wellbeing benefits of the activity
- the need for Council support to enable activities to proceed
- the extent to which the activity aligns with Council's strategic priorities

All applications for venue use will be assessed in line with these priorities.

Subsidy	Organisation/Activity Type/Examples
100%	<p>Organisation:</p> <ul style="list-style-type: none"> <li>- Incorporated NFP organisation</li> <li>- Unincorporated local NFP group</li> </ul> <p>Activity Type:</p> <ul style="list-style-type: none"> <li>- Service that enables achievement of specific Community Strategic Plan objective for local residents; and</li> <li>- Where there is evidence that payment of a fee for venue use will prevent the activity from occurring</li> </ul> <p>Examples:</p> <ul style="list-style-type: none"> <li>- Recognised social supporteg Alcoholics Anonymous, GA, NA., for their weekly meeting,</li> <li>- Men's Group</li> <li>- Seniors and cultural social support</li> <li>- Play groups</li> <li>- Local meetings of registered political organisations</li> <li>- Local youth band rehearsals</li> </ul>
50%	<p>Organisation:</p> <ul style="list-style-type: none"> <li>- Incorporated NFP organisation</li> <li>- Unincorporated local NFP group</li> <li>- Sole traders with public liability insurance</li> <li>- Religious institutions (ATO defined)</li> </ul> <p>Activity Type:</p> <ul style="list-style-type: none"> <li>- Service that enables achievement of specific Community Strategic Plan objective for local residents; and</li> <li>- A fee over \$5 is charged for membership/ participation</li> <li>- Offering community focused activities, and discounted access to health care card holders</li> <li>- Religious services</li> </ul> <p>Examples:</p> <ul style="list-style-type: none"> <li>- Dance groups</li> <li>- Yoga for cancer patients</li> <li>- Painting classes</li> <li>- U3A</li> <li>- P&amp;C fundraiser</li> <li>- Charity event with over 50% beneficiaries being local residents</li> <li>- Weekend church service</li> </ul>

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Indoor Venues Fee Scale [continued]

0%	<p>Organisation:</p> <ul style="list-style-type: none"> <li>- Commercial hirers</li> <li>- Private functions</li> <li>- Activities where IWC residents comprise less than 50% of participants</li> </ul> <p>Activity Type:</p> <ul style="list-style-type: none"> <li>- Activities designed for benefit of the for profit sector</li> <li>- Activities that are for the benefit of a private individual or organisation that is not open to the general public</li> <li>- Community activities designed to cater for residents of other Council areas</li> </ul> <p>Examples:</p> <ul style="list-style-type: none"> <li>- Sales conference</li> <li>- Birthday parties, weddings</li> <li>- Activities of a metropolitan-wide club</li> </ul> <p>An assessment panel comprising specialist venues staff, and where appropriate community development staff, will assess applications to determine fee categories based on the application form.</p>
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### Rooms & Community Centres – Category 1

**Whites Creek Stables, Leichhardt Marketplace (Community Room), Annandale Community Centre (Meeting Room), St Peters Town Hall (Downstairs), Jimmy Little Community Centre (Meeting Room), Hannaford Community Centre (Meeting Room), Camperdown Park (Meeting Room), Balmain Library (Meeting Room), Leichhardt Library (Meeting Room), Marrickville Library (Learning Room 1.3), Steel Park Community Room**

Weekday Hourly Rate (before 5pm)	\$0.00	\$31.82	\$3.18	\$35.00	∞
Weekday Hourly Rate (after 5pm)	\$0.00	\$40.91	\$4.09	\$45.00	∞
Weekend Hourly Rate	\$0.00	\$40.91	\$4.09	\$45.00	∞
Weekday Day Rate (opening – 5pm)	\$0.00	\$127.27	\$12.73	\$140.00	∞
Weekday Evening Rate (5pm – close)	\$0.00	\$163.64	\$16.36	\$180.00	∞
Weekend Day Rate (opening – 5pm)	\$0.00	\$163.64	\$16.36	\$180.00	∞
Weekend Evening Rate (5pm – close)	\$0.00	\$204.55	\$20.45	\$225.00	∞
Whole Day Rate (opening – close)	\$0.00	\$254.55	\$25.45	\$280.00	∞
Refundable Bond	\$0.00	\$200.00	\$0.00	\$200.00	∞
Cancellation Rules (28 days and greater prior to booking)	100% Refund				
Cancellation Rules (from 14 days up to and including 27 days prior to booking)	50% Refund				
Cancellation Rules (less than 14 days prior to booking)	0% Refund				
Fire Alarm	\$0.00	\$1,818.18	\$181.82	\$2,000.00	∞
Out Of Hours Opening Fee (Weekday)	\$0.00	\$318.18	\$31.82	\$350.00	∞
Out Of Hours Opening Fee (Weekends)	\$0.00	\$454.55	\$45.45	\$500.00	∞
Additional Key	\$0.00	\$136.36	\$13.64	\$150.00	∞
Lost Key And Swipe	\$0.00	\$136.36	\$13.64	\$150.00	∞

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Rooms & Community Centres – Category 2

**Whites Creek Cottage (Melaleuca Room), ASC (Activity Room), Hannaford Community Centre (Activity Room), Mervyn Fletcher Hall, Marrickville Library (Learning Room 1.1 & Learning Room 1.2)**

Additional ASC Activity Rooms beyond the first are charged at 50%

Weekday Hourly Rate (before 5pm)	\$0.00	\$54.55	\$5.45	\$60.00	∞
Weekday Hourly Rate (after 5pm)	\$0.00	\$63.64	\$6.36	\$70.00	∞
Weekend Hourly Rate	\$0.00	\$63.64	\$6.36	\$70.00	∞
Weekday Day Rate (opening – 5pm)	\$0.00	\$218.18	\$21.82	\$240.00	∞
Weekday Evening Rate (5pm – close)	\$0.00	\$254.55	\$25.45	\$280.00	∞
Weekend Day Rate (opening – 5pm)	\$0.00	\$254.55	\$25.45	\$280.00	∞
Weekend Evening Rate (5pm – close)	\$0.00	\$318.18	\$31.82	\$350.00	∞
Whole Day Rate (opening – close)	\$0.00	\$436.36	\$43.64	\$480.00	∞
Refundable Bond	\$0.00	\$200.00	\$0.00	\$200.00	∞
Cancellation Rules (28 days and greater prior to booking)	100% Refund				
Cancellation Rules (from 14 days up to and including 27 days prior to booking)	50% Refund				
Cancellation Rules (less than 14 days prior to booking)	0% Refund				
Fire Alarm	\$0.00	\$1,818.18	\$181.82	\$2,000.00	∞
Out Of Hours Opening Fee (Weekday)	\$0.00	\$318.18	\$31.82	\$350.00	∞
Out Of Hours Opening Fee (Weekends)	\$0.00	\$454.55	\$45.45	\$500.00	∞
Additional Key	\$0.00	\$136.36	\$13.64	\$150.00	∞
Lost Key And Swipe	\$0.00	\$136.36	\$13.64	\$150.00	∞

### Rooms & Community Centres – Category 3

**Tom Foster Community Centre, Annandale Community Centre (Upstairs), Jimmy Little Community Centre (Main Hall), Michael Maher, Clontarf Cottage, Petersham Town Hall (Chambers), Herb Greedy, Seaview Street, St Peters Town Hall (Upstairs), Yanada Room, Marrickville Pavilion Rooms, Leichhardt Town Hall Reception Room**

Weekday Hourly Rate (before 5pm)	\$0.00	\$63.64	\$6.36	\$70.00	∞
Weekday Hourly Rate (after 5pm)	\$0.00	\$72.73	\$7.27	\$80.00	∞
Weekend Hourly Rate	\$0.00	\$72.73	\$7.27	\$80.00	∞
Weekday Day Rate (opening – 5pm)	\$0.00	\$254.55	\$25.45	\$280.00	∞
Weekday Evening Rate (5pm – close)	\$0.00	\$290.91	\$29.09	\$320.00	∞
Weekend Day Rate (opening – 5pm)	\$0.00	\$290.91	\$29.09	\$320.00	∞
Weekend Evening Rate (5pm – close)	\$0.00	\$363.64	\$36.36	\$400.00	∞
Whole Day Rate (opening – close)	\$0.00	\$509.09	\$50.91	\$560.00	∞
Refundable Bond	\$0.00	\$500.00	\$0.00	\$500.00	∞
Cancellation Rules (28 days and greater prior to booking)	100% Refund				

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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Tom Foster Community Centre, Annandale Community Centre (Upstairs), Jimmy Little Community Centre (Main Hall), Michael Maher, Clontarf Cottage, Petersham Town Hall (Chambers), Herb Greedy, Seaview Street, St Peters Town Hall (Upstairs), Yanada Room, Marrickville Pavilion Rooms, Leichhardt Town Hall Reception Room  
[continued]

Cancellation Rules (from 14 days up to and including 27 days prior to booking)	50% Refund				
Cancellation Rules (less than 14 days prior to booking)	0% Refund				
Fire Alarm	\$0.00	\$1,818.18	\$181.82	\$2,000.00	∞
Out Of Hours Opening Fee (Weekday)	\$0.00	\$318.18	\$31.82	\$350.00	∞
Out Of Hours Opening Fee (Weekends)	\$0.00	\$454.55	\$45.45	\$500.00	∞
Additional Key	\$0.00	\$136.36	\$13.64	\$150.00	∞
Lost Key And Swipe	\$0.00	\$136.36	\$13.64	\$150.00	∞

### Rooms & Community Centres – Category 4

Balmain Town Hall (Meeting Room), Hannaford Community Centre (Heffernan Hall), Annandale Community Centre (Back Hall), Wharf Road Community and Refugee Welcome Centre, Pavilion Hall

Weekday Hourly Rate (before 5pm)	\$0.00	\$72.73	\$7.27	\$80.00	∞
Weekday Hourly Rate (after 5pm)	\$0.00	\$81.82	\$8.18	\$90.00	∞
Weekend Hourly Rate	\$0.00	\$81.82	\$8.18	\$90.00	∞
Weekday Day Rate (opening – 5pm)	\$0.00	\$290.91	\$29.09	\$320.00	∞
Weekday Evening Rate (5pm – close)	\$0.00	\$327.27	\$32.73	\$360.00	∞
Weekend Day Rate (opening – 5pm)	\$0.00	\$327.27	\$32.73	\$360.00	∞
Weekend Evening Rate (5pm – close)	\$0.00	\$409.09	\$40.91	\$450.00	∞
Whole Day Rate (opening – close)	\$0.00	\$581.82	\$58.18	\$640.00	∞
Refundable Bond	\$0.00	\$500.00	\$0.00	\$500.00	∞
Cancellation Rules (28 days and greater prior to booking)	100% Refund				
Cancellation Rules (from 14 days up to and including 27 days prior to booking)	50% Refund				
Cancellation Rules (less than 14 days prior to booking)	0% Refund				
Fire Alarm	\$0.00	\$1,818.18	\$181.82	\$2,000.00	∞
Out Of Hours Opening Fee (Weekday)	\$0.00	\$318.18	\$31.82	\$350.00	∞
Out Of Hours Opening Fee (Weekends)	\$0.00	\$454.55	\$45.45	\$500.00	∞
Additional Key	\$0.00	\$136.36	\$13.64	\$150.00	∞
Lost Key And Swipe	\$0.00	\$136.36	\$13.64	\$150.00	∞



Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## Town Halls

### Leichhardt Town Hall, Balmain Town Hall

Minimum 4 hours use on Weekdays

Weekday Hourly Rate (before 5pm)	\$0.00	\$109.09	\$10.91	\$120.00	∞
Weekday Hourly Rate (after 5pm)	\$0.00	\$118.18	\$11.82	\$130.00	∞
Weekend Half Day (6 hours)	\$0.00	\$772.73	\$77.27	\$850.00	∞
Weekend Whole Day (opening – close)	\$0.00	\$1,545.45	\$154.55	\$1,700.00	∞
Refundable Bond	\$0.00	\$1,500.00	\$0.00	\$1,500.00	∞
Cancellation Rules (28 days and greater prior to booking)	100% Refund				
Cancellation Rules (from 14 days up to and including 27 days prior to booking)	50% Refund				
Cancellation Rules (less than 14 days prior to booking)	0% Refund				
Fire Alarm	\$0.00	\$1,818.18	\$181.82	\$2,000.00	∞
Out Of Hours Opening Fee (Weekday)	\$0.00	\$318.18	\$31.82	\$350.00	∞
Out Of Hours Opening Fee (Weekends)	\$0.00	\$454.55	\$45.45	\$500.00	∞
Additional Key	\$0.00	\$136.36	\$13.64	\$150.00	∞
Lost Key And Swipe	\$0.00	\$136.36	\$13.64	\$150.00	∞

### Petersham Town Hall, Marrickville Town Hall

Minimum 4 hours use on Weekdays

Weekday Hourly Rate (before 5pm)	\$0.00	\$109.09	\$10.91	\$120.00	∞
Weekday Hourly Rate (after 5pm)	\$0.00	\$118.18	\$11.82	\$130.00	∞
Weekend Half Day (6 hours)	\$0.00	\$1,090.91	\$109.09	\$1,200.00	∞
Weekend Whole Day (opening – close)	\$0.00	\$2,181.82	\$218.18	\$2,400.00	∞
Refundable Bond	\$0.00	\$1,500.00	\$0.00	\$1,500.00	∞
Cancellation Rules (28 days and greater prior to booking)	100% Refund				
Cancellation Rules (from 14 days up to and including 27 days prior to booking)	50% Refund				
Cancellation Rules (less than 14 days prior to booking)	0% Refund				
Fire Alarm	\$0.00	\$1,818.18	\$181.82	\$2,000.00	∞
Out Of Hours Opening Fee (Weekday)	\$0.00	\$318.18	\$31.82	\$350.00	∞
Out Of Hours Opening Fee (Weekends)	\$0.00	\$454.55	\$45.45	\$500.00	∞
Additional Key	\$0.00	\$136.36	\$13.64	\$150.00	∞
Lost Key And Swipe	\$0.00	\$136.36	\$13.64	\$150.00	∞

### Ashfield Town Hall

Minimum 4 hours use on Weekdays

Weekday Hourly Rate (before 5pm)	\$0.00	\$190.91	\$19.09	\$210.00	∞
Weekday Hourly Rate (after 5pm)	\$0.00	\$200.00	\$20.00	\$220.00	∞

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Ashfield Town Hall [continued]

Weekend Half Day (6 hours)	\$0.00	\$1,181.82	\$118.18	\$1,300.00	∞
Weekend Whole Day (opening – close)	\$0.00	\$2,363.64	\$236.36	\$2,600.00	∞
Refundable Bond	\$0.00	\$1,500.00	\$0.00	\$1,500.00	∞
Cancellation Rules (28 days and greater prior to booking)					100% Refund
Cancellation Rules (from 14 days up to and including 27 days prior to booking)					50% Refund
Cancellation Rules (less than 14 days prior to booking)					0% Refund
Fire Alarm	\$0.00	\$1,818.18	\$181.82	\$2,000.00	∞
Out Of Hours Opening Fee (Weekday)	\$0.00	\$318.18	\$31.82	\$350.00	∞
Out Of Hours Opening Fee (Weekends)	\$0.00	\$454.55	\$45.45	\$500.00	∞
Additional Key	\$0.00	\$136.36	\$13.64	\$150.00	∞
Lost Key And Swipe	\$0.00	\$136.36	\$13.64	\$150.00	∞

### Community Bus

Monday– Friday (7am – 4pm)	\$17.95	\$20.00	\$2.00	\$22.00	22.56%
Monday – Friday (before 9am and after 4pm)	\$45.10	\$45.00	\$4.50	\$49.50	9.76%
Saturday (Sunday rates after 3hrs on Saturday)	\$45.10	\$45.00	\$4.50	\$49.50	9.76%
Sunday	\$72.25	\$75.00	\$7.50	\$82.50	14.19%
50kms or less	\$23.55	\$25.00	\$2.50	\$27.50	16.77%
51kms – 100kms	\$47.65	\$50.00	\$5.00	\$55.00	15.42%
101kms – 150kms	\$63.05	\$65.00	\$6.50	\$71.50	13.40%
151kms – 200kms	\$94.80	\$100.00	\$10.00	\$110.00	16.03%
201kms – 250kms	\$105.05	\$110.00	\$11.00	\$121.00	15.18%
251kms – 300kms	\$123.00	\$125.00	\$12.50	\$137.50	11.79%
301kms – 350kms	\$153.75	\$160.00	\$16.00	\$176.00	14.47%
351kms or more	\$184.50	\$190.00	\$19.00	\$209.00	13.28%
Cancellation Fee (this applies to all bookings cancelled without minimum 5 working days notice)	\$63.05	\$65.00	\$6.50	\$71.50	13.40%

### Home Linked Support

#### Food Services

Meals on Wheels Service – Main Meal	\$8.40	\$8.50	\$0.00	\$8.50	1.19%
Meals on Wheels – Main Meal (non-subsidised)	\$11.60	\$12.00	\$0.00	\$12.00	3.45%
Meals on Wheels Service – Sandwich	\$2.70	\$2.80	\$0.00	\$2.80	3.70%
Meals on Wheels Service – Dessert	\$2.50	\$2.60	\$0.00	\$2.60	4.00%
Meals on Wheels Service – Drink	\$0.80	\$0.80	\$0.00	\$0.80	0.00%
Centre Based Meals Service* and Take Away Meals Service* (per meal pack)	\$8.40	\$8.50	\$0.00	\$8.50	1.19%

\*There is also capacity to vary the cost of these services based on actual cost plus margin to cover overheads and GST. A quotation will be provided prior to the order being confirmed

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Food Services [continued]

Bulk Meals Service – meal only (per meal)	\$8.40	\$8.50	\$0.00	\$8.50	1.19%
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### Social Activities

Fee for participation in activities conducted by a professional tutor e.g.. Tai Chi, Cooking Classes – per person	\$3.00	\$3.00	\$0.30	\$3.30	10.00%
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### Home Modification & Maintenance, Gardening & Handyperson Services

\*minimum of one hour and area specific

Handyperson/Gardening	\$30.00	\$30.00	\$0.00	\$30.00	0.00%
Carpenter service	\$35.00	\$35.00	\$0.00	\$35.00	0.00%
Plumber service	\$40.00	\$40.00	\$0.00	\$40.00	0.00%
Full Cost Service (Ineligible for subsidised rate – not registered on myagedcare)	\$60.00	\$54.55	\$5.45	\$60.00	0.00%
Full Cost Service (Residents receiving no Aged or Disability Pension)	\$50.00	\$45.45	\$4.55	\$50.00	0.00%
Material Costs					At cost

### Bus & Driver

Senior Groups Outings – per person	\$4.50	\$5.00	\$0.50	\$5.50	22.22%
Local Trips – One Pick Up and Drop Off Point – per group – full day or part there of	\$56.00	\$60.00	\$6.00	\$66.00	17.86%
Local Trips – Individual Pick Up and Drop Off – per group – at an additional 15% of Local Trips-One Pick and Drop Off point – full day or part there of	\$65.00	\$70.00	\$7.00	\$77.00	18.46%
Day Trips* – One Pick Up and Drop Off Point – per group – full day or part there of	\$148.60	\$155.00	\$15.50	\$170.50	14.74%
*Day Trips are any trips outside of Inner West LGA					
Day Trips* – Individual Pick Up and Drop Off – per group – at an additional 15% of Day Trips-One Pick and Drop Off point – full day or part there of	\$171.70	\$175.00	\$17.50	\$192.50	12.11%
*Day Trips are any trips outside of Inner West LGA					

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## AQUATIC & RECREATION FACILITIES & SERVICES

### ASHFIELD AQUATIC CENTRE

Closed for major redevelopment – reopening in 2020

### LEICHHARDT PARK AQUATIC CENTRE

#### Pool Entry

To be eligible for a Family pool entry, adults must be parents or guardians of the children, or alternatively they must be adults who live with the children in the same domestic dwelling.

Adults	\$8.50	\$8.00	\$0.80	\$8.80	3.53%
Children under 5 years				No Charge	
Children 5 – 16 years	\$6.50	\$6.09	\$0.61	\$6.70	3.08%
Full time student (ID required)	\$6.50	\$6.09	\$0.61	\$6.70	3.08%
Sports Club Entry	\$6.70	\$6.27	\$0.63	\$6.90	2.99%
Family A (1 Adult with up to 3 Children aged 5 – 16 years)	\$18.00	\$16.91	\$1.69	\$18.60	3.33%
Each additional child	\$2.90	\$2.73	\$0.27	\$3.00	3.45%
Family B (2 Adults with up to 3 Children aged 5 – 16 years)	\$22.00	\$20.64	\$2.06	\$22.70	3.18%
Each additional child	\$2.90	\$2.73	\$0.27	\$3.00	3.45%
Each additional adult	\$3.90	\$3.73	\$0.37	\$4.10	5.13%
Adults 20 visits	\$138.40	\$129.64	\$12.96	\$142.60	3.03%
Adults 50 visits	\$348.50	\$326.36	\$32.64	\$359.00	3.01%
Children 20 visits	\$101.80	\$95.36	\$9.54	\$104.90	3.05%
Seniors Swim 20 visits	\$80.00	\$74.91	\$7.49	\$82.40	3.00%
Family A 20 visits (1 Adult with up to 3 Children aged 5-16 years)	\$266.50	\$249.55	\$24.95	\$274.50	3.00%
Each additional child	\$56.00	\$52.45	\$5.25	\$57.70	3.04%
Family B 20 visits (2 Adults with up to 3 Children aged 5-16 years)	\$331.10	\$310.09	\$31.01	\$341.10	3.02%
Each additional child	\$56.00	\$52.45	\$5.25	\$57.70	3.04%
Each additional adult	\$83.50	\$78.27	\$7.83	\$86.10	3.11%
Seniors Concession	\$4.50	\$4.27	\$0.43	\$4.70	4.44%
General Concession	\$1.00	\$1.00	\$0.10	\$1.10	10.00%
Bulk Purchase – General Concession	\$21.10	\$19.82	\$1.98	\$21.80	3.32%
Visitors	\$4.10	\$3.91	\$0.39	\$4.30	4.88%
Visitors (Cafe & for School Carnivals)				No Charge	
School groups (including school carnivals)	\$5.40	\$5.09	\$0.51	\$5.60	3.70%
Non swimming parents attending LTS lessons (up to 2 Parents)				No Charge	
Parent accompanying a non-paying child (under 5 years) is required to purchase an adult swim entry for safety reasons	\$8.50	\$8.00	\$0.80	\$8.80	3.53%
Volunteers assisting people with disabilities				No Charge	

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Pool Entry [continued]

Swim Fitness passport Program	\$6.80	\$6.45	\$0.65	\$7.10	4.41%
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### Health & Fitness Classes (casual use, fee includes free pool entry)

Teen gym swimming not included  
Over 14 and under 16 must be accompanied by parent or Guardian  
Over 14 and under 16 has activity restrictions

Aerobics	\$25.30	\$23.73	\$2.37	\$26.10	3.16%
Aqua aerobics	\$25.30	\$23.73	\$2.37	\$26.10	3.16%
Circuits	\$25.30	\$23.73	\$2.37	\$26.10	3.16%
Gym	\$25.30	\$23.73	\$2.37	\$26.10	3.16%
Yoga	\$25.30	\$23.73	\$2.37	\$26.10	3.16%
Pilates	\$25.30	\$23.73	\$2.37	\$26.10	3.16%
Self Defence (adults)	\$25.30	\$23.73	\$2.37	\$26.10	3.16%
Self Defence (children)	\$14.80	\$13.91	\$1.39	\$15.30	3.38%
Other general casual fitness classes	\$25.30	\$23.73	\$2.37	\$26.10	3.16%
Discounted fee for above classes for members of Dawn Fraser Baths and members of LPAC that have a package that does not include the particular class	\$23.30	\$21.82	\$2.18	\$24.00	3.00%
Bulk purchase 20 visits for above programs	\$318.90	\$298.64	\$29.86	\$328.50	3.01%
Teen Gym over 14 to 18	\$5.50	\$5.18	\$0.52	\$5.70	3.64%
Teen Gym over 14 to 18	\$55.00	\$51.55	\$5.15	\$56.70	3.09%
Health fitness passport program	\$10.20	\$9.64	\$0.96	\$10.60	3.92%
Personal Training (individual one customer per trainer)	\$72.80	\$68.18	\$6.82	\$75.00	3.02%
(10 session 3/4 hour standard rate)	\$636.55	\$596.09	\$59.61	\$655.70	3.01%

### Off peak GOLD membership (allows full use of GYM, all wet & dry programs & use of the pools Monday to Friday 12.00 pm till 4.00 pm)

Allows full use of gym, all wet and dry programs, and use of the pools Monday to Friday 12pm till 4pm

\* Direct debit transaction fees will apply - see below

1 month	\$109.65	\$102.73	\$10.27	\$113.00	3.06%
3 months	\$225.50	\$211.18	\$21.12	\$232.30	3.02%
6 months	\$343.40	\$321.64	\$32.16	\$353.80	3.03%
12 months	\$599.65	\$561.55	\$56.15	\$617.70	3.01%
Direct Debit payment option – 12 months minimum commitment *	\$23.30	\$21.82	\$2.18	\$24.00	3.00%
Flexible Direct Debit payment option – no fixed term, minimum 2 months membership. The fortnightly direct debit payment may be terminated with 30 days notice.*	\$26.50	\$24.82	\$2.48	\$27.30	3.02%
Rate for Special Nominated Programs (seniors & schools)	\$10.50	\$9.91	\$0.99	\$10.90	3.81%
10 Pack	\$95.50	\$89.45	\$8.95	\$98.40	3.04%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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**Off peak GOLD membership (allows full use of GYM, all wet & dry programs & use of the pools Monday to Friday 12.00 pm till 4.00 pm)** [continued]

20 Pack	\$192.20	\$180.00	\$18.00	\$198.00	3.02%
Non Swimming spectators attending LTS lessons (up to 2 people)	\$0.00	\$0.00	\$0.00	\$0.00	∞
Massage	\$87.70	\$82.18	\$8.22	\$90.40	3.08%
Massage	\$60.20	\$56.45	\$5.65	\$62.10	3.16%

### Personal Training (individual one customer per trainer)

The above rates will be discounted by the following amounts for groups:

1 session (hourly) standard rate	\$88.70	\$83.09	\$8.31	\$91.40	3.04%
10 sessions (hourly) standard rate	\$768.75	\$719.91	\$71.99	\$791.90	3.01%
1 session (1/2 hourly) standard rate	\$58.10	\$54.45	\$5.45	\$59.90	3.10%
10 sessions (1/2 hourly) standard rate	\$512.50	\$479.91	\$47.99	\$527.90	3.00%
Bootcamp Program (Members)	\$153.75	\$144.00	\$14.40	\$158.40	3.02%
Bootcamp Program (Non Members)	\$302.40	\$283.18	\$28.32	\$311.50	3.01%
Bootcamp Shirt ( Members and Non Members)	\$44.30	\$41.55	\$4.15	\$45.70	3.16%

### Group Personal Training

#### 1 Session (hourly)

Group of 2 persons 20% (i.e. each person will pay 80% of the standard rate)	\$70.70	\$66.27	\$6.63	\$72.90	3.11%
Group of 3 persons 30% (i.e. each person will pay 70% of the standard rate)	\$62.30	\$58.36	\$5.84	\$64.20	3.05%
Group of 4 or more persons 40% (i.e. each person will pay 60% of the standard rate)	\$53.80	\$50.45	\$5.05	\$55.50	3.16%

#### 10 Sessions (hourly)

Group of 2 persons 20% (i.e. each person will pay 80% of the standard rate)	\$612.45	\$573.55	\$57.35	\$630.90	3.01%
Group of 3 persons 30% (i.e. each person will pay 70% of the standard rate)	\$535.55	\$501.55	\$50.15	\$551.70	3.02%
Group of 4 or more persons 40% (i.e. each person will pay 60% of the standard rate)	\$459.20	\$430.00	\$43.00	\$473.00	3.01%

#### 1 Session (Half hourly)

Group of 2 persons 20% (i.e. each person will pay 80% of the standard rate)	\$46.50	\$43.55	\$4.35	\$47.90	3.01%
Group of 3 persons 30% (i.e. each person will pay 70% of the standard rate)	\$39.00	\$36.55	\$3.65	\$40.20	3.08%
Group of 4 or more persons 40% (i.e. each person will pay 60% of the standard rate)	\$33.80	\$31.73	\$3.17	\$34.90	3.25%

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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#### 10 Sessions (Half hourly)

Group of 2 persons 20% (i.e. each person will pay 80% of the standard rate)	\$410.00	\$383.91	\$38.39	\$422.30	3.00%
Group of 3 persons 30% (i.e. each person will pay 70% of the standard rate)	\$358.75	\$336.00	\$33.60	\$369.60	3.02%
Group of 4 or more persons 40% (i.e. each person will pay 60% of the standard rate)	\$307.50	\$288.00	\$28.80	\$316.80	3.02%

#### Nutrition consultation

Initial consultation	\$128.15	\$120.00	\$12.00	\$132.00	3.00%
Subsequent consultations	\$64.30	\$60.27	\$6.03	\$66.30	3.11%
Fit Kid class	\$5.80	\$5.45	\$0.55	\$6.00	3.45%
Off Peak Programs (Nominated Hours)	\$17.60	\$16.55	\$1.65	\$18.20	3.41%
Off Peak Programs (Concession)	\$14.80	\$13.91	\$1.39	\$15.30	3.38%
Junior Gymmies	\$11.80	\$11.09	\$1.11	\$12.20	3.39%
School fitness program	\$0.00	\$11.09	\$1.11	\$12.20	∞
Body Fat Test	\$25.30	\$23.73	\$2.37	\$26.10	3.16%
Fitness assessment program (other than assessments undertaken as part of memberships)	\$90.80	\$85.09	\$8.51	\$93.60	3.08%

#### Triathlon/Adult fun squad/Aussie masters/Swim fit

Per Class	\$18.00	\$16.91	\$1.69	\$18.60	3.33%
10 visits	\$166.55	\$156.00	\$15.60	\$171.60	3.03%
20 visits	\$292.15	\$273.64	\$27.36	\$301.00	3.03%
50 visits	\$548.35	\$513.55	\$51.35	\$564.90	3.02%

#### Exercise physiology(individual one customer per trainer)

1 session standard rate (1 hour sessions)	\$115.30	\$108.00	\$10.80	\$118.80	3.04%
5 sessions standard rate (1 hour sessions)	\$515.05	\$482.27	\$48.23	\$530.50	3.00%
10 sessions standard rate (1 hour sessions)	\$978.90	\$916.64	\$91.66	\$1,008.30	3.00%
1 session standard rate (1/2 hourly sessions)	\$72.90	\$68.27	\$6.83	\$75.10	3.02%
5 sessions standard rate (1/2 hourly sessions)	\$343.40	\$321.64	\$32.16	\$353.80	3.03%
10 sessions standard rate (1/2 hourly sessions)	\$635.50	\$595.09	\$59.51	\$654.60	3.01%
Exercise Physiology Workcover Client (individual one customer per trainer):	Workcover Rate Min. Fee: \$0.10				

#### Special Health & fitness program

Members	\$58.70	\$55.00	\$5.50	\$60.50	3.07%
Non Members	\$117.90	\$110.45	\$11.05	\$121.50	3.05%
Members	\$70.70	\$66.27	\$6.63	\$72.90	3.11%
Non Members	\$140.45	\$131.55	\$13.15	\$144.70	3.03%



Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Memberships (all with free pool entry to LPAC & Dawn Fraser Baths)

#### Swim Only

\* Direct debit transaction fees will apply - see below

1 month	\$121.45	\$113.73	\$11.37	\$125.10	3.01%
3 months	\$302.40	\$283.18	\$28.32	\$311.50	3.01%
6 months	\$512.50	\$479.91	\$47.99	\$527.90	3.00%
12 months	\$937.85	\$878.18	\$87.82	\$966.00	3.00%
Direct Debit payment option – 12 months minimum commitment *	\$36.10	\$33.82	\$3.38	\$37.20	3.05%
Flexible Direct Debit payment option – no fixed term, minimum 2 months membership. The fortnightly direct debit payment may be terminated with 30 days notice.*	\$41.60	\$39.00	\$3.90	\$42.90	3.13%

\*Direct debit transaction fees will apply - see below

#### Family Swim A (1 adult & up to 2 children aged 5 – 16years. The adult must be the parent or guardian of the child, or alternatively an adult who lives with a child in the same domestic dwelling)

1 Adult and up to 2 Children aged 5-16 years. The adult must be the parent or guardian of the child, or alternatively an adult who lives with the child in the same domestic dwelling

\* Direct debit transaction fees will apply - see below

1 month	\$179.40	\$168.00	\$16.80	\$184.80	3.01%
each additional child	\$52.80	\$49.45	\$4.95	\$54.40	3.03%
3 months	\$471.50	\$441.55	\$44.15	\$485.70	3.01%
each additional child	\$139.40	\$130.55	\$13.05	\$143.60	3.01%
6 months	\$615.00	\$575.91	\$57.59	\$633.50	3.01%
each additional child	\$179.40	\$168.00	\$16.80	\$184.80	3.01%
12 months	\$1,086.50	\$1,017.36	\$101.74	\$1,119.10	3.00%
each additional child	\$320.30	\$300.00	\$30.00	\$330.00	3.03%
Direct Debit payment option – 12 months minimum commitment *	\$42.20	\$39.55	\$3.95	\$43.50	3.08%
each additional child	\$12.10	\$11.36	\$1.14	\$12.50	3.31%
Flexible Direct Debit payment option – no fixed term, minimum 2 months membership. The fortnightly direct debit payment may be terminated with 30 days notice.*	\$48.00	\$45.00	\$4.50	\$49.50	3.13%
each additional child	\$14.00	\$13.18	\$1.32	\$14.50	3.57%

\*Direct debit transaction fees will apply - see below

#### Family Swim B (2 adult & up to 2 children aged 5 – 16years. Adult must be the parents or guardian of the child, or alternatively an adult who lives with a child in the same domestic dwelling)

2 Adults and up to 2 Children aged 5-16 years. Adults must be parents or guardians of the children, or alternatively they must be adults who live with the children in the same domestic dwelling

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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**Family Swim B (2 adult & up to 2 children aged 5 – 16years. Adult must be the parents or guardian of the child, or alternatively an adult who lives with a child in the same domestic dwelling)** [continued]

\* Direct debit transaction fees will apply - see below

1 month	\$247.05	\$231.36	\$23.14	\$254.50	3.02%
each additional child	\$51.70	\$48.45	\$4.85	\$53.30	3.09%
3 months	\$656.00	\$614.27	\$61.43	\$675.70	3.00%
each additional child	\$143.50	\$134.45	\$13.45	\$147.90	3.07%
6 months	\$858.45	\$803.82	\$80.38	\$884.20	3.00%
each additional child	\$179.40	\$168.00	\$16.80	\$184.80	3.01%
12 months	\$1,518.00	\$1,421.45	\$142.15	\$1,563.60	3.00%
each additional child	\$316.70	\$296.64	\$29.66	\$326.30	3.03%
Direct Debit payment option – 12 months minimum commitment *	\$58.80	\$55.09	\$5.51	\$60.60	3.06%
each additional child	\$12.10	\$11.36	\$1.14	\$12.50	3.31%
Flexible Direct Debit payment option – no fixed term, minimum 2 months membership. The fortnightly direct debit payment may be terminated with 30 days notice.*	\$67.50	\$63.27	\$6.33	\$69.60	3.11%
each additional child	\$14.00	\$13.18	\$1.32	\$14.50	3.57%

\*Direct debit transaction fees will apply - see below

### **GOLD membership (allows full use of Gym, all wet & dry program and use of the pools)**

Allows full use of gym, all wet and dry programs, and use of the pools

\* Direct debit transaction fees will apply - see below

1 month	\$220.35	\$206.36	\$20.64	\$227.00	3.02%
3 months	\$456.15	\$427.18	\$42.72	\$469.90	3.01%
6 months	\$686.75	\$643.09	\$64.31	\$707.40	3.01%
12 months	\$1,199.25	\$1,123.00	\$112.30	\$1,235.30	3.01%
Direct Debit payment option – 12 months minimum commitment *	\$46.00	\$43.09	\$4.31	\$47.40	3.04%
Flexible Direct Debit payment option – no fixed term, minimum 2 months membership. The fortnightly direct debit payment may be terminated with 30 days notice.*	\$52.80	\$49.45	\$4.95	\$54.40	3.03%

\*Direct debit transaction fees will apply - see below

**Family Gold A (1 adult & up to 2 children aged 5 – 16years. The adult must be the parent or guardian of the child, or alternatively an adult who lives with a child in the same domestic dwelling)**

1 Adult and up to 2 Children aged 5-16 years. The adult must be the parent or guardian of the child, or alternatively an adult who lives with the child in the same domestic dwelling

\* Direct debit transaction fees will apply - see below

3 months	\$599.65	\$561.55	\$56.15	\$617.70	3.01%
each additional child	\$130.70	\$122.45	\$12.25	\$134.70	3.06%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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**Family Gold A (1 adult & up to 2 children aged 5 – 16years. The adult must be the parent or guardian of the child, or alternatively an adult who lives with a child in the same domestic dwelling)** [continued]

6 months	\$907.15	\$849.45	\$84.95	\$934.40	3.00%
each additional child	\$199.85	\$187.18	\$18.72	\$205.90	3.03%
12 months	\$1,578.50	\$1,478.09	\$147.81	\$1,625.90	3.00%
each additional child	\$343.40	\$321.64	\$32.16	\$353.80	3.03%
Direct Debit payment option – 12 months minimum commitment *	\$60.30	\$56.55	\$5.65	\$62.20	3.15%
each additional child	\$13.20	\$12.36	\$1.24	\$13.60	3.03%
Flexible Direct Debit payment option – no fixed term, minimum 2 months membership. The fortnightly direct debit payment may be terminated with 30 days notice.*	\$69.70	\$65.27	\$6.53	\$71.80	3.01%
each additional child	\$15.00	\$14.09	\$1.41	\$15.50	3.33%

\*Direct debit transaction fees will apply - see below

**Family Gold B (2 adult & up to 2 children aged 5 – 16years. The adult must be the parent or guardian of the child, or alternatively an adult who lives with a child in the same domestic dwelling)**

2 Adults and up to 2 Children aged 5-16 years. Adults must be parents or guardians of the children, or alternatively they must be adults who live with the children in the same domestic dwelling

\* Direct debit transaction fees will apply - see below

3 months	\$937.85	\$878.18	\$87.82	\$966.00	3.00%
each additional child	\$130.70	\$122.45	\$12.25	\$134.70	3.06%
6 months	\$1,424.75	\$1,334.09	\$133.41	\$1,467.50	3.00%
each additional child	\$199.85	\$187.18	\$18.72	\$205.90	3.03%
12 months	\$2,460.00	\$2,303.45	\$230.35	\$2,533.80	3.00%
each additional child	\$343.40	\$321.64	\$32.16	\$353.80	3.03%
Direct Debit payment option – 12 months minimum commitment *	\$94.00	\$88.09	\$8.81	\$96.90	3.09%
each additional child	\$13.20	\$12.36	\$1.24	\$13.60	3.03%
Flexible Direct Debit payment option – no fixed term, minimum 2 months membership. The fortnightly direct debit payment may be terminated with 30 days notice.*	\$110.20	\$103.27	\$10.33	\$113.60	3.09%
each additional child	\$15.00	\$14.09	\$1.41	\$15.50	3.33%

\*Direct debit transaction fees will apply - see below

### Other Membership Fees

Note this fee does not apply to existing Gold members, nor does it apply to existing Gym Only, Dry Programs Only, Aqua Only or Swim Only members transferring to a Gold membership. It also does not apply to any person eligible for a concessional membership (criteria set out below).

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Joining Fee

Joining fee for paid upfront 12 month or DD Gold Memberships. This includes an initial fitness assessment and exercise program. This fee may be waived for set periods for promotional purposes, at the discretion of the centre management.	\$109.65	\$102.73	\$10.27	\$113.00	3.06%
Note this fee does not apply to existing Gold members, nor does it apply to existing Gym Only, Dry Programs Only, Aqua Only or Swim Only members transferring to a Gold membership. It also does not apply to any person eligible for a concessional membership (criteria set out below)					
Joining fee for paid upfront 6 month or DD Gold Memberships. This includes an initial fitness assessment and exercise program. This fee may be waived for set periods for promotional purposes, at the discretion of the centre management.	\$0.00	\$51.36	\$5.14	\$56.50	∞

### Direct Debit Transaction Fees

Membership time credits: Members may place their memberships on hold in accordance with the following conditions:

Membership time credits are available without any requirement to provide a reason, at the member's request, on the following basis:

Time credits must be taken in periods of a minimum 7 consecutive days, with notice provided in advance of relevant period.

3 month membership = 2 weeks of time credit  
6 month membership = 4 weeks of time credit  
12 month membership = 8 weeks of time credit

Flexible Direct Debit memberships = 8 weeks of time credit accrued within any 12 month period

Time credits may accrue provided that the member remains in constant membership of the LPAC. Renewal of membership must be within 6 weeks of expiry to retain time credits.

Cancellation of membership with cause: due to serious illness, permanent injury, medical disablement or permanent relocation to a domestic dwelling more than 10km away from the LPAC (as measured by the shortest route), or upon demonstration of hardship (at the Centre Manager's discretion).

Cancellation of membership without cause:

A cancellation fee equivalent to 2 months membership fees will apply.

Cooling off period:

All memberships have a 7 day cooling off period. To be eligible for a refund, a written cancellation request must be received within 7 days of the date of application being lodged and any days used will be charged at the casual gym entry rate per day used

Direct debit transaction fee – fortnightly billing (note direct debit available for bank debit accounts and Visa and MasterCard credit cards only)	\$2.00	\$1.91	\$0.19	\$2.10	5.00%
Direct Debit failed payment fee	\$16.90	\$15.82	\$1.58	\$17.40	2.96%

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Learn to swim (10 week terms)

All the above charges are based on a 10 week term and pro-rata rates will exist where the length of term varies. Centre Manager to have discretion for families with demonstrated hardship to give a discount off normal rate. The total fee payable is to be up front at the time of booking. A 50% reduction for the children of Leichhardt Council staff and Councillors in the LTS program. Squad participants receive 10% swim wear and accessories.

1st participant	\$200.90	\$207.00	\$0.00	\$207.00	3.04%
2nd participant sibling	\$190.65	\$196.40	\$0.00	\$196.40	3.02%
3rd participant sibling	\$180.40	\$185.90	\$0.00	\$185.90	3.05%
4th participant sibling	\$172.20	\$177.40	\$0.00	\$177.40	3.02%
All Other siblings	\$164.00	\$169.00	\$0.00	\$169.00	3.05%

### Learn to swim per lesson (paid via direct debit)

1st Child	\$20.60	\$21.30	\$0.00	\$21.30	3.40%
2nd Child	\$19.55	\$20.20	\$0.00	\$20.20	3.32%
3rd Child	\$18.55	\$19.20	\$0.00	\$19.20	3.50%
4th and subsequent Child	\$17.65	\$18.20	\$0.00	\$18.20	3.12%

### Private Lessons

#### 1 child

1 lesson	\$58.50	\$60.30	\$0.00	\$60.30	3.08%
5 lessons	\$273.70	\$282.00	\$0.00	\$282.00	3.03%
10 lessons	\$517.65	\$533.20	\$0.00	\$533.20	3.00%

#### 2 children

1 lesson	\$88.20	\$90.90	\$0.00	\$90.90	3.06%
5 lessons	\$409.00	\$421.30	\$0.00	\$421.30	3.01%
10 lessons	\$776.95	\$800.30	\$0.00	\$800.30	3.01%

### Learn to high dive/ water polo (10 week term)

1st participant	\$205.00	\$192.00	\$19.20	\$211.20	3.02%
2nd participant	\$196.80	\$184.36	\$18.44	\$202.80	3.05%
3rd participant	\$191.70	\$179.55	\$17.95	\$197.50	3.03%
4th participant	\$184.50	\$172.82	\$17.28	\$190.10	3.04%
All Others	\$177.30	\$166.09	\$16.61	\$182.70	3.05%

### School Programs

School Teacher instructing class and lane space given	\$8.20	\$7.73	\$0.77	\$8.50	3.66%
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### School Programs [continued]

LPAC instructor teaching LTS, stroke correction, bronze medallion and others	\$12.30	\$11.55	\$1.15	\$12.70	3.25%
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### Squad & Stroke Correction

All booking can be paid by term or half term for in excess of 3 visits per week

Centre Manager to have discretion for families with demonstrated hardship to give a discount off normal rate

10% discount on all squad classes during school terms 2 and 3

All the above charges are based on a 10 week term and pro-rata rates will exist where the length of term varies

LTS and Squad participants receive 10% of swimwear and accessories

Councillors and council staff Qualify for 50% off Learn to swim lessons

Fee to refund after term has started (outside of illness, compassionate grounds or other injuries within LPAC Policy)	\$83.00	\$77.73	\$7.77	\$85.50	3.01%
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#### 1 visit per week

1st child	\$192.70	\$180.45	\$18.05	\$198.50	3.01%
2nd child	\$184.50	\$172.82	\$17.28	\$190.10	3.04%
3rd and subsequent	\$172.20	\$161.27	\$16.13	\$177.40	3.02%

#### 2 visit per week

1st child	\$275.75	\$258.27	\$25.83	\$284.10	3.03%
2nd child	\$260.35	\$243.82	\$24.38	\$268.20	3.02%
3rd and subsequent	\$248.05	\$232.27	\$23.23	\$255.50	3.00%

#### 3 visit per week

1st child	\$405.90	\$380.09	\$38.01	\$418.10	3.01%
2nd child	\$383.35	\$359.00	\$35.90	\$394.90	3.01%
3rd and subsequent	\$365.95	\$342.73	\$34.27	\$377.00	3.02%

#### 4 visit per week

1st child	\$511.50	\$479.00	\$47.90	\$526.90	3.01%
2nd child	\$483.80	\$453.09	\$45.31	\$498.40	3.02%
3rd and subsequent	\$459.20	\$430.00	\$43.00	\$473.00	3.01%

#### 5 visit per week

1st child	\$563.75	\$527.91	\$52.79	\$580.70	3.01%
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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#### 5 visit per week [continued]

2nd child	\$538.10	\$503.91	\$50.39	\$554.30	3.01%
3rd and subsequent	\$507.40	\$475.18	\$47.52	\$522.70	3.02%
More than 5 visits/week – per additional class	\$8.20	\$7.73	\$0.77	\$8.50	3.66%

#### Refund Policy

Fee to refund after term has started (outside of illness, compassionate grounds or other injuries within LPAC Policy)	\$82.30	\$77.09	\$7.71	\$84.80	3.04%
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#### Facility Bookings

##### School Carnivals

Olympic/Diving Pool (schools within Leichhardt municipality) *					No Charge
Olympic/Diving Pool (schools outside Leichhardt municipality) *	\$42.00	\$39.36	\$3.94	\$43.30	3.10%
One off Booking Fee	\$42.00	\$39.36	\$3.94	\$43.30	3.10%

##### Sporting Clubs/schools swimming

\* Relevant entry fees must also be paid

Olympic/Diving Pool (schools within Leichhardt municipality) *	\$42.00	\$39.36	\$3.94	\$43.30	3.10%
Olympic/Diving Pool (schools outside Leichhardt municipality) *	\$42.00	\$39.36	\$3.94	\$43.30	3.10%
Olympic Pool *	\$117.90	\$110.45	\$11.05	\$121.50	3.05%
Diving Pool *	\$117.90	\$110.45	\$11.05	\$121.50	3.05%
One off Booking Fee *	\$42.00	\$39.36	\$3.94	\$43.30	3.10%

\* Relevant entry fees must also be paid

#### General Activity

Reduced fees and fee waivers can be applied to the fees outlined above in accordance with the Reduced Fees and Fee Waiver Guidelines which determine eligibility and selection criteria for reduced fees:

- Community Rate - 50% of applicable fee
- Support Group Rate - 20% of applicable fee
- Fee Waiver - no charge

\* Relevant entry fees must also be paid

Olympic/Diving Pool *	\$128.15	\$120.00	\$12.00	\$132.00	3.00%
Olympic Pool *	\$128.15	\$120.00	\$12.00	\$132.00	3.00%
Diving Pool *	\$128.15	\$120.00	\$12.00	\$132.00	3.00%
One off Booking Fee *	\$128.15	\$120.00	\$12.00	\$132.00	3.00%

\* Relevant entry fees must also be paid

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Commercial Activity

All participants to pay normal attendance charge on entry with the exception of commercial activities (e.g.. filming)

All bookings at Centre Manager's discretion

Olympic Pool (part or full day)	\$926.60	\$867.64	\$86.76	\$954.40	3.00%
Diving Pool (full pool – part or full day)	\$662.15	\$620.09	\$62.01	\$682.10	3.01%
Hire of indoor pool lane for programs with private clients e.g. hydrotherapy	\$40.00	\$37.45	\$3.75	\$41.20	3.00%

All participants to pay normal attendance charge on entry with the exception of commercial activities (e.g. filming)  
All bookings at Centre Manager's discretion

### Child Supervision

#### Child Supervision (maximum 2 hours)

1st child	\$5.80	\$5.45	\$0.55	\$6.00	3.45%
2nd and each subsequent child	\$4.20	\$4.00	\$0.40	\$4.40	4.76%

#### Ten visit childcare card

1st Child	\$58.10	\$54.45	\$5.45	\$59.90	3.10%
Second Child	\$42.20	\$39.55	\$3.95	\$43.50	3.08%

### Concessions and Discounts

A Seniors Concession for pool entry as shown above is available to holders of Seniors Cards issued by the NSW Government and Commonwealth Seniors Health Cards.

The General Concession for pool entry is available to Leichhardt residents who are holders of Pensioner Concession Cards and Health Care Cards and to the children of holders of Pensioner Concession Cards and Health Care Cards.

Persons eligible for either Seniors Concession or General Concession will receive:

- 15% off nominated programs and memberships (except squad/stroke correction), and
- 20% off Gold memberships.

Full time students: On presentation of F/T student pass - discounted pool entry as shown above or 15% off nominated programs and memberships (except squad/stroke correction)

Gold memberships are discounted 20%

Group Manager or delegated officers have discretion to give discounts off normal rates for families/persons with demonstrated hardship

Squad Participants receive 10% off swimwear and accessories

LEICHHARDT COUNCIL EMPLOYEES AND COUNCILLORS

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Concessions and Discounts [continued]

As part of the Council's Corporate Health Program, Council employees and Councillors are entitled to a free swim at lunchtime (Employees on non-regular hours at Group Manager or delegated officers discretion)

Councillors, Employees and their partners or one nominated immediate family member (as defined in the Local Government (State) Award) qualify for 50 % discount off memberships. Temporary and Casual staff must be employed for longer than 12 months to qualify for the partners or nominated immediate family member benefit

Councillors and Council staff qualify for 20% off retail purchases, and 50% off Learn to Swim classes

Permanent Employees may pay on a weekly basis membership fees as a payroll deduction

#### CORPORATE RATE/GROUP RATE

Gold Memberships for more than 20 people receive a 20% discount, 10 to 20 people receive a 15% discount

#### PROMOTIONAL ACTIVITIES

The Group Manager or delegated officers has the discretion to add or vary prices for Promotional Activities

Discounts to Gold memberships (minimum 12 months) based on the number of members joining as a group at the same time. No time credits or other discounts to apply to this group

P.O.A.  
Min. Fee: \$0.10

## DAWN FRASER BATHS

### Admission

Adults	\$5.50	\$5.18	\$0.52	\$5.70	3.64%
Children 5 – 16 years	\$3.80	\$3.64	\$0.36	\$4.00	5.26%
Full-time Student (ID required)	\$3.80	\$3.64	\$0.36	\$4.00	5.26%
Children under 5 years				No Charge	
Seniors Concession	\$2.80	\$2.64	\$0.26	\$2.90	3.57%
General Concession	\$1.70	\$1.64	\$0.16	\$1.80	5.88%
School fitness program	\$0.00	\$11.09	\$1.11	\$12.20	∞
Teachers with School Children				No Charge	
Family A – 1 Adult with up to 3 children 5-16 yrs	\$11.70	\$11.00	\$1.10	\$12.10	3.42%
Family B – 2 Adults with up to 2 children 5-16yrs	\$16.10	\$15.09	\$1.51	\$16.60	3.11%
Each additional child	\$2.00	\$1.91	\$0.19	\$2.10	5.00%
Each additional adult	\$2.70	\$2.55	\$0.25	\$2.80	3.70%

### Monthly Tickets

Adults	\$43.80	\$41.09	\$4.11	\$45.20	3.20%
Children under 16	\$24.30	\$22.82	\$2.28	\$25.10	3.29%
Seniors or General Concession	\$24.30	\$22.82	\$2.28	\$25.10	3.29%



Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Season Tickets

Adults	\$192.20	\$180.00	\$18.00	\$198.00	3.02%
Children under 16	\$79.20	\$74.18	\$7.42	\$81.60	3.03%
Seniors or General Concession	\$56.00	\$52.45	\$5.25	\$57.70	3.04%

### Cost of Key (for out of season access and is conditional on purchase of season tickets or membership at LPAC)

Adult Residents	\$57.00	\$53.45	\$5.35	\$58.80	3.16%
Seniors or General Concession	\$22.20	\$20.82	\$2.08	\$22.90	3.15%
Replacement Access Card	\$40.00	\$37.45	\$3.75	\$41.20	3.00%

### Squad & Stroke Correction

1 hour class adults/children	\$11.30	\$10.64	\$1.06	\$11.70	3.54%
1 hour class adults/children (season ticket holders)	\$11.30	\$10.64	\$1.06	\$11.70	3.54%

### Yoga

Yoga class 1 hour – Members	\$11.30	\$10.64	\$1.06	\$11.70	3.54%
Yoga class 1 hour – Non-members	\$16.50	\$15.45	\$1.55	\$17.00	3.03%

### Facility Bookings

All hire of Baths to be at Centre Manager's discretion

Reduced fees and fee waivers can be applied to the fees outlined above in accordance with the Reduced Fees and Fee Waiver Guidelines which determine eligibility and selection criteria for reduced fees:

- Community Rate - 50% of applicable fee
- Support Group Rate - 20% of applicable fee
- Fee Waiver - no charge

Concessions are available on the same terms as defined in the fees schedule for LPAC.

Full time students will qualify for Children's concessions at Dawn Fraser Baths on presentation of their student card.

Councillors and Council staff qualify for 20% off retail purchases, and 50% off Learn to Swim classes

Sibling discount applies across LTS and Squad program

Filming Fee (commercial purposes) - assumes Baths remain open. If Baths are required to be closed then function prices will apply

Function Hire (for functions held outside normal pool hours and includes the labour cost for provision of a supervisor)

### PROMOTIONAL ACTIVITIES

The Group Manager or delegated officers has the discretion to add or vary prices for Promotional Activities

Sporting Clubs/schools swimming – DFB	\$0.00	\$110.45	\$11.05	\$121.50	∞
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Facility Bookings [continued]

Sporting Clubs/school swimming – one off Booking Fee DFB*	\$0.00	\$39.36	\$3.94	\$43.30	∞
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**Filming Fees (commercial purposes)** – assumes baths remains open. If baths are required to be closed then function prices will apply.

Filming fee – 5 hours or less	\$1,325.35	\$1,365.20	\$0.00	\$1,365.20	3.01%
Filming fee – excess hours	\$265.50	\$273.50	\$0.00	\$273.50	3.01%
Wedding Photography Fee	\$69.70	\$65.27	\$6.53	\$71.80	3.01%

**Function hire (for functions held outside normal pool hours and includes the labour cost for provision of a supervisor)**

Function hire – 5 hours or less	\$1,653.30	\$1,548.09	\$154.81	\$1,702.90	3.00%
Function hire – excess hours	\$331.10	\$310.09	\$31.01	\$341.10	3.02%
Function hire – during normal opening hours resulting in closure of Baths (minimum 5 hours)	\$662.15	\$620.09	\$62.01	\$682.10	3.01%

## SWIMMING POOLS

### Annette Kellerman Aquatic Centre – Open all year

Adults	\$8.20	\$7.73	\$0.77	\$8.50	3.66%
Children under 4 years (with full paying adult)					Free
Up to 2 x carers for people with disabilities					Free
Children/ School Students	\$5.20	\$4.91	\$0.49	\$5.40	3.85%
Children/Students with concession card adult	\$4.30	\$4.09	\$0.41	\$4.50	4.65%
Additional children	\$3.70	\$3.55	\$0.35	\$3.90	5.41%
Tertiary students	\$6.20	\$5.82	\$0.58	\$6.40	3.23%
Concession – Pensioner and Health Card Holder	\$4.30	\$4.09	\$0.41	\$4.50	4.65%
Seniors Card Holder	\$6.20	\$5.82	\$0.58	\$6.40	3.23%
Family Pass – 2 adults and 2 children	\$20.50	\$19.27	\$1.93	\$21.20	3.41%
Council Staff Health and Fitness initiative – Casual Swim 11.30am – 2.00pm	\$4.30	\$4.09	\$0.41	\$4.50	4.65%
Spectator Fee	\$3.90	\$3.73	\$0.37	\$4.10	5.13%
Champions Program – 10 weeks	\$143.50	\$134.45	\$13.45	\$147.90	3.07%
Champions Program – 5 weeks	\$71.20	\$66.73	\$6.67	\$73.40	3.09%
Little Champions Program – 10 weeks	\$59.50	\$55.73	\$5.57	\$61.30	3.03%
Little Champions Program – 5 weeks	\$29.70	\$27.82	\$2.78	\$30.60	3.03%
Private Swim for People with a Disability – 1 x 30 minutes	\$16.40	\$15.36	\$1.54	\$16.90	3.05%

### Multi Ticket Passes Aquatic Centre (Multi ticket pass includes access to all pools, free locker hire)

10 Ticket Swim Pass – Adult	\$66.70	\$62.55	\$6.25	\$68.80	3.15%
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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**Multi Ticket Passes Aquatic Centre (Multi ticket pass includes access to all pools, free locker hire)**  
[continued]

10 Ticket Swim Pass – Child/School Student and Concession Card Holder	\$36.40	\$34.09	\$3.41	\$37.50	3.02%
10 Ticket Swim Pass – Seniors Card Holder / Tertiary Student	\$54.30	\$50.91	\$5.09	\$56.00	3.13%
10 Ticket Pass – Spectator	\$31.20	\$29.27	\$2.93	\$32.20	3.21%
20 Ticket Swim Pass – Adult	\$133.25	\$124.82	\$12.48	\$137.30	3.04%
20 Ticket Swim Pass – Child/School Student and Concession Card Holder	\$72.20	\$67.64	\$6.76	\$74.40	3.05%
20 Ticket Swim Pass – Seniors Card Holder / Tertiary Student	\$107.60	\$100.82	\$10.08	\$110.90	3.07%
20 Ticket Swim Pass – Council Staff Health and Fitness initiative (Outdoor and Child Care Staff only)	\$71.70	\$67.18	\$6.72	\$73.90	3.07%
20 Ticket Pass – Spectator	\$61.50	\$57.64	\$5.76	\$63.40	3.09%

**Upfront Payment Options – Pool Membership Only (All categories of Pool membership include access to all pools, free locker hire)**

Adult – per 4 weeks	\$86.10	\$80.64	\$8.06	\$88.70	3.02%
Adult – 6 months (26 weeks)	\$489.45	\$458.36	\$45.84	\$504.20	3.01%
Adult – 12 months	\$950.70	\$890.27	\$89.03	\$979.30	3.01%
Adult – Direct Debit Per Week (including time stop)	\$22.00	\$20.64	\$2.06	\$22.70	3.18%
Child / School Student / Pensioner Concession or Health Card Holder – Per week	\$43.00	\$40.27	\$4.03	\$44.30	3.02%
Child / School Student / Pensioner Concession or Health Card Holder – Direct Debit Per Week	\$11.30	\$10.64	\$1.06	\$11.70	3.54%
Child / School Student / Pensioner Concession or Health Card Holder – Direct Debit Per 4 Weeks	\$43.50	\$40.73	\$4.07	\$44.80	2.99%
Seniors Card Holder/Tertiary Student Membership – Per Week	\$64.50	\$60.45	\$6.05	\$66.50	3.10%
Seniors Card Holder/Tertiary Student – Direct Debit Per Week	\$16.40	\$15.36	\$1.54	\$16.90	3.05%
Seniors Card Holder/Tertiary Student – Direct Debit Per 4 Weeks	\$65.10	\$61.00	\$6.10	\$67.10	3.07%
Direct Debit Administration Fee (one-off, per contract)	\$25.70	\$24.09	\$2.41	\$26.50	3.11%
Council Staff Health and Fitness initiative – Pool Membership 12 months	\$761.05	\$712.64	\$71.26	\$783.90	3.00%
Council Staff Health and Fitness initiative – Pool Membership 6 months	\$392.05	\$367.18	\$36.72	\$403.90	3.02%
Council Staff Health and Fitness initiative – Direct Debit Per Week	\$18.00	\$16.91	\$1.69	\$18.60	3.33%

**Learn to Swim Classes (includes access to LTS swim class & two unpaid parents, free locker hire)**

Adult Learn to Swim – per class	\$24.10	\$22.64	\$2.26	\$24.90	3.32%
Per Class – 1st child, Direct Debit Per Week (minimum of 16 weeks)	\$19.00	\$17.82	\$1.78	\$19.60	3.16%
Per Class – 2nd child, Direct Debit Per Week (minimum of 16 weeks)	\$16.90	\$15.82	\$1.58	\$17.40	2.96%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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**Learn to Swim Classes (includes access to LTS swim class & two unpaid parents, free locker hire)**  
[continued]

Per Class – 3rd and subsequent children, Direct Debit Per Week (minimum of 16 weeks)	\$15.90	\$14.91	\$1.49	\$16.40	3.14%
Seniors Card Holder/Tertiary Student – 1st child	\$14.30	\$13.45	\$1.35	\$14.80	3.50%
Seniors Card Holder/Tertiary Student – 2nd child and subsequent child	\$12.80	\$12.00	\$1.20	\$13.20	3.13%
Pensioner/Health Care Card Holder – 1st child	\$9.20	\$8.64	\$0.86	\$9.50	3.26%
Pensioner/Health Care Card Holder – 2nd child and subsequent child	\$8.60	\$8.09	\$0.81	\$8.90	3.49%
Private Learn to Swim (one on one) – per half hour class	\$46.10	\$43.18	\$4.32	\$47.50	3.04%
Private Learn to Swim (one to one) – Pensioner/Health Care Card Holder	\$30.80	\$28.91	\$2.89	\$31.80	3.25%
School Learn to Swim –per class/child/week	\$8.80	\$8.27	\$0.83	\$9.10	3.41%
Applicable Fee Option, A or B determined based on pupil : teacher/ratio	\$25.70	\$24.09	\$2.41	\$26.50	3.11%

**Mini Squad (fee per lesson)**

One lesson per week	\$17.40	\$16.36	\$1.64	\$18.00	3.45%
Direct Debit Weekly					
10 Visit Pass	\$166.55	\$156.00	\$15.60	\$171.60	3.03%
20 visit pass	\$297.25	\$278.36	\$27.84	\$306.20	3.01%
30 visit pass	\$420.25	\$393.55	\$39.35	\$432.90	3.01%
Seniors Card Holder/Tertiary Student – one lesson per week	\$13.30	\$12.45	\$1.25	\$13.70	3.01%
Pensioner/Health Care Card Holder – one lesson per week	\$8.80	\$8.27	\$0.83	\$9.10	3.41%
Two lessons per week	\$15.90	\$14.91	\$1.49	\$16.40	3.14%
Seniors Card Holder/Tertiary Student – two lessons per week	\$11.80	\$11.09	\$1.11	\$12.20	3.39%
Pensioner/Health Care Card Holder – two lessons per week	\$8.00	\$7.55	\$0.75	\$8.30	3.75%
Three lessons per week	\$14.90	\$14.00	\$1.40	\$15.40	3.36%
Seniors Card Holder/Tertiary Student – three lessons per week	\$11.30	\$10.64	\$1.06	\$11.70	3.54%
Pensioner/Health Care Card Holder – three lessons per week	\$7.70	\$7.27	\$0.73	\$8.00	3.90%
Monthly Squad – unlimited visits per 4 weeks	\$140.95	\$132.00	\$13.20	\$145.20	3.02%
Seniors Card Holder/Tertiary Student – unlimited visits per 4 weeks	\$105.05	\$98.45	\$9.85	\$108.30	3.09%
Pensioner/Health Care Card Holder – unlimited visits per 4 weeks	\$70.20	\$65.73	\$6.57	\$72.30	2.99%

**Bronze, Junior and Mini Squads (Unlimited access to Squads Sessions and Aquatics areas)**

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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**Bronze, Junior and Mini Squads (Unlimited access to Squads Sessions and Aquatics areas)**  
[continued]

Bronze, Junior and Mini Squads – Direct Debit Per Week (minimum of 10 weeks)	\$25.30	\$23.73	\$2.37	\$26.10	3.16%
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**Aqua aerobics (includes access to Aqua aerobics class & swimming pool)**

Aquaerobics – per class	\$21.50	\$20.18	\$2.02	\$22.20	3.26%
Aquaerobics – 10 tickets (Adult)	\$187.05	\$175.18	\$17.52	\$192.70	3.02%
Aquaerobics – per class, Pensioner/Health Care Card Holder	\$10.70	\$10.09	\$1.01	\$11.10	3.74%
Aquaerobics – per class, Seniors Card Holder/Tertiary Student	\$16.40	\$15.36	\$1.54	\$16.90	3.05%
Aquaerobics -10 Ticket Pensioner/Health Care Card Holder	\$89.70	\$84.00	\$8.40	\$92.40	3.01%

**Others**

General pool Hire – Per Lane Per Hour	\$46.70	\$43.73	\$4.37	\$48.10	3.00%
Hydrotherapy/Physiotherapy – Per Lane Per Hour	\$66.10	\$61.91	\$6.19	\$68.10	3.03%

**Wellness Centre Casual Visit (includes access to Wellness Centre)**

Casual Aerobics / Group Fitness	\$21.50	\$20.18	\$2.02	\$22.20	3.26%
Casual Aerobics / Group Fitness – Pension or Health Card Holder Concession	\$10.70	\$10.09	\$1.01	\$11.10	3.74%
Casual Aerobics / Group Fitness – Seniors Card Holder/Tertiary Student Concession	\$16.40	\$15.36	\$1.54	\$16.90	3.05%
Casual Gym	\$21.50	\$20.18	\$2.02	\$22.20	3.26%
Casual Gym – Pension or Health Card Holder Concession	\$10.70	\$10.09	\$1.01	\$11.10	3.74%
Casual Gym – Seniors Card Holder/Tertiary Student Concession	\$16.40	\$15.36	\$1.54	\$16.90	3.05%
Wellness Centre – per class, Seniors Card Holder/Tertiary Student	\$16.40	\$15.36	\$1.54	\$16.90	3.05%
Council Staff Health and Fitness initiative – Casual Gym	\$17.40	\$16.36	\$1.64	\$18.00	3.45%
Wellness Centre – 10 tickets (Adult)	\$187.05	\$175.18	\$17.52	\$192.70	3.02%
Wellness Centre -10 Ticket Pensioner/Health Care Card Holder	\$89.70	\$84.00	\$8.40	\$92.40	3.01%
Wellness Centre – 10 Ticket Seniors/Tertiary Student	\$92.70	\$86.82	\$8.68	\$95.50	3.02%

**Upfront Payment Options – Centre Membership (includes access to the Aquatic & Wellness Centre as well as 1 free health assessment & program, all group fitness classes, all Aqua aerobics classes, free locker hire)**

Adult – 6 months (26 weeks)	\$571.45	\$535.09	\$53.51	\$588.60	3.00%
Adult – 12 months	\$1,107.00	\$1,036.64	\$103.66	\$1,140.30	3.01%
Membership Adults – Per 4 Weeks	\$98.90	\$92.64	\$9.26	\$101.90	3.03%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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**Upfront Payment Options – Centre Membership** (includes access to the Aquatic & Wellness Centre as well as 1 free health assessment & program, all group fitness classes, all Aqua aerobics classes, free locker hire) [continued]

Adult membership – Direct Debit Per Week (including time stop)	\$24.60	\$23.09	\$2.31	\$25.40	3.25%
Seniors Card Holder/Tertiary Student – 6 months	\$427.95	\$400.73	\$40.07	\$440.80	3.00%
Seniors Card Holder/Tertiary Student – 12 months	\$712.35	\$667.09	\$66.71	\$733.80	3.01%
Membership Seniors Card Holder – Per 4 Weeks	\$74.30	\$69.64	\$6.96	\$76.60	3.10%
Seniors Card Holder/Tertiary Student Membership – Direct Debit Per Week (including time stop)	\$18.45	\$17.36	\$1.74	\$19.10	3.52%
Pensioner and Health Card Holder Concession – 6 months	\$287.00	\$268.82	\$26.88	\$295.70	3.03%
Pensioner and Health Card Holder Concession – 12 months	\$556.05	\$520.73	\$52.07	\$572.80	3.01%
Membership Pensioner/Health Care Card Holder – Per 4 Weeks	\$49.70	\$46.55	\$4.65	\$51.20	3.02%
Pensioner and Health Card Holder Membership – Direct Debit Per Week (including time stop)	\$12.80	\$12.00	\$1.20	\$13.20	3.13%
Family Pass – 12 months	\$2,378.00	\$2,226.73	\$222.67	\$2,449.40	3.00%
Corporate Membership Per Person (with membership of 10 or more staff) – Direct Debit Per Week (including time stop)	\$19.45	\$18.27	\$1.83	\$20.10	3.34%
Council Staff Health and Fitness initiative – Centre Membership 12 months	\$886.60	\$830.18	\$83.02	\$913.20	3.00%
Council Staff Health and Fitness initiative – Centre Membership 6 months	\$456.15	\$427.18	\$42.72	\$469.90	3.01%
Council Staff Health and Fitness initiative – Direct Debit Per Week	\$19.45	\$18.27	\$1.83	\$20.10	3.34%
Joining Fee – includes fitness assessment, health screen & personal fitness program	\$125.55	\$117.64	\$11.76	\$129.40	3.07%
Direct Debit Administration Fee (one-off, per contract)	\$25.65	\$24.09	\$2.41	\$26.50	3.31%
Personal Trainer Hire – per hour	\$89.20	\$83.55	\$8.35	\$91.90	3.03%
Personal Trainer Hire – 1 x 1 hour session	\$92.20	\$86.36	\$8.64	\$95.00	3.04%
Personal Trainer Hire – 3 x 1 hour sessions	\$246.00	\$230.36	\$23.04	\$253.40	3.01%
Personal Trainer Hire – 5 x 1 hour sessions	\$386.95	\$362.36	\$36.24	\$398.60	3.01%
Personal Trainer Hire – 10 x 1 hour sessions	\$735.45	\$688.73	\$68.87	\$757.60	3.01%
Personal Trainer Hire – 1 x 0.5 hour session	\$49.20	\$46.09	\$4.61	\$50.70	3.05%
Personal Trainer Hire – 3 x 0.5 hour sessions	\$148.60	\$139.18	\$13.92	\$153.10	3.03%
Personal Trainer Hire – 5 x 0.5 hour sessions	\$246.00	\$230.36	\$23.04	\$253.40	3.01%
Personal Trainer Hire – 10 x 0.5 hour sessions	\$391.55	\$366.64	\$36.66	\$403.30	3.00%
Personal Training for People with a Disability – 1 x 30 minute session	\$18.50	\$17.36	\$1.74	\$19.10	3.24%
Small Group Personal training	\$50.00	\$46.82	\$4.68	\$51.50	3.00%
Exercise physiologist 1 session – free	\$0.00	\$0.00	\$0.00	\$0.00	∞
Exercise physiologist – 1 x 1 hour session	\$118.20	\$110.73	\$11.07	\$121.80	3.05%
Exercise Physiologist – 5 x 1 hour sessions	\$527.95	\$494.36	\$49.44	\$543.80	3.00%
Exercise Physiologist – 10 x 1 hour sessions	\$1,003.30	\$939.45	\$93.95	\$1,033.40	3.00%
Exercise Physiologist – 1 x 0.5 hour session	\$74.70	\$70.00	\$7.00	\$77.00	3.08%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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**Upfront Payment Options – Centre Membership** (includes access to the Aquatic & Wellness Centre as well as 1 free health assessment & program, all group fitness classes, all Aqua aerobics classes, free locker hire) [continued]

Exercise Physiologist – 5 x 0.5 hour sessions	\$352.00	\$329.64	\$32.96	\$362.60	3.01%
Exercise Physiologist – 10 x 0.5 hour sessions	\$651.40	\$610.00	\$61.00	\$671.00	3.01%

#### Schools Access

School Child – in School Group	\$4.30	\$4.09	\$0.41	\$4.50	4.65%
Carnivals Per Hour	\$394.65	\$369.55	\$36.95	\$406.50	3.00%
Local School (within LGA) Per Hour	\$253.70	\$237.64	\$23.76	\$261.40	3.04%
School Aerobics – Per Child	\$11.80	\$11.09	\$1.11	\$12.20	3.39%
Carers for people with disabilities					Free
Children under 4 years					Free
Membership Card Replacement	\$6.50	\$6.09	\$0.61	\$6.70	3.08%

#### Hire

Hire of Whole Facility – per day	\$7,216.00	\$6,756.82	\$675.68	\$7,432.50	3.00%
Hire of Pool for Filming – per day	\$4,592.00	\$4,299.82	\$429.98	\$4,729.80	3.00%

#### Multi Purpose Rooms Activities

Dance	\$21.50	\$20.18	\$2.02	\$22.20	3.26%
Dance – Pensioner / Health Card Holder / Child /School Student	\$10.70	\$10.09	\$1.01	\$11.10	3.74%
Dance – Seniors Card Holder / Tertiary Student	\$16.40	\$15.36	\$1.54	\$16.90	3.05%
Self Defence	\$21.50	\$20.18	\$2.02	\$22.20	3.26%
Self Defence – Pensioner / Health Card Holder / Child /School Student	\$10.70	\$10.09	\$1.01	\$11.10	3.74%
Self Defence – Seniors Card Holder / Tertiary Student	\$16.40	\$15.36	\$1.54	\$16.90	3.05%
Crèche/Child Care – Per Hour	\$4.90	\$4.64	\$0.46	\$5.10	4.08%
Hire Function – Per Hour	\$52.80	\$49.45	\$4.95	\$54.40	3.03%
Yoga/Health Related	\$21.50	\$20.18	\$2.02	\$22.20	3.26%
Yoga Health Related – Pensioner / Health Card Holder / Child /School Student	\$10.70	\$10.09	\$1.01	\$11.10	3.74%
Yoga Health Related – Seniors Card Holder / Tertiary Student	\$16.40	\$15.36	\$1.54	\$16.90	3.05%
Hire Function Room (multi purpose) – Per Hour	\$51.20	\$48.00	\$4.80	\$52.80	3.13%

#### Other

Holiday Programs – Per 4 Hours	\$39.50	\$37.00	\$3.70	\$40.70	3.04%
Events – Per Head	\$7.05	\$6.64	\$0.66	\$7.30	3.55%
Birthday Parties – Per head – Minimum of 10 children	\$20.00	\$18.73	\$1.87	\$20.60	3.00%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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#### Other [continued]

Birthday Parties (15-20 children)– 1 Additional Instructor Per Hour	\$32.30	\$30.27	\$3.03	\$33.30	3.10%
Birthday Parties (more than 20 children) – 2 Additional Instructors Required – Per Hour Per Instructor	\$32.30	\$30.27	\$3.03	\$33.30	3.10%
Birthday Parties - food and drink options to be negotiated with Kellerman's Café					
Locker Hire – Per Visit	\$3.50	\$3.36	\$0.34	\$3.70	5.71%

#### Fanny Durack Aquatic Centre

Adults	\$5.50	\$5.18	\$0.52	\$5.70	3.64%
20 Ticket Swim Pass – Adult	\$100.00	\$93.64	\$9.36	\$103.00	3.00%
Children under 4 years				Free	
Children/Students – Primary & Secondary	\$2.80	\$2.64	\$0.26	\$2.90	3.57%
School Child – in School Group	\$3.70	\$3.55	\$0.35	\$3.90	5.41%
Additional children	\$2.70	\$2.55	\$0.25	\$2.80	3.70%
20 Ticket Swim Pass – Senior and Concession	\$79.30	\$74.27	\$7.43	\$81.70	3.03%
Seniors Card Holder/ Tertiary Student Concession	\$4.30	\$4.09	\$0.41	\$4.50	4.65%
20 Ticket Swim Pass – Students and Concession	\$50.20	\$47.09	\$4.71	\$51.80	3.19%
Concession – Pensioner and Health Card Holder	\$2.80	\$2.64	\$0.26	\$2.90	3.57%
Family Pass – 2 adults and 2 children or 1 adult and 3 children	\$15.40	\$14.45	\$1.45	\$15.90	3.25%
Spectator Fee	\$3.70	\$3.55	\$0.35	\$3.90	5.41%

#### Season Tickets

Season Ticket – (6 months) Individual	\$325.45	\$304.82	\$30.48	\$335.30	3.03%
Season Ticket – (6 months) Additional Child	\$72.20	\$67.64	\$6.76	\$74.40	3.05%
Season Ticket – (6 months) Family – 2 adults and 2 children or 1 adult and 3 children – members of one family	\$463.80	\$434.36	\$43.44	\$477.80	3.02%
Season Ticket – (6 months) Senior/concession	\$258.50	\$242.09	\$24.21	\$266.30	3.02%
Season Ticket – (6 months) Pension/health card	\$259.55	\$243.09	\$24.31	\$267.40	3.02%

#### Learn to Swim Classes

Adult Learn to Swim – per class	\$20.50	\$19.27	\$1.93	\$21.20	3.41%
Per Class – 1st child	\$17.40	\$16.36	\$1.64	\$18.00	3.45%
Per Class – 2nd child	\$15.90	\$14.91	\$1.49	\$16.40	3.14%
Per Class – 3rd and subsequent children	\$14.80	\$13.91	\$1.39	\$15.30	3.38%
Seniors Card Holder – 1st child	\$13.30	\$12.45	\$1.25	\$13.70	3.01%
Seniors Card Holder – 2nd child and subsequent child	\$12.30	\$11.55	\$1.15	\$12.70	3.25%
Pensioner/Health Care Card Holder – 1st child	\$8.80	\$8.27	\$0.83	\$9.10	3.41%
Pensioner Pensioner/Health Care Card Holder – 2nd child and subsequent child	\$8.20	\$7.73	\$0.77	\$8.50	3.66%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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#### Learn to Swim Classes [continued]

School Learn to Swim – per class/child/week	\$8.00	\$7.55	\$0.75	\$8.30	3.75%
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#### Mini Squad (fee per lesson)

One lesson per week	\$14.80	\$13.91	\$1.39	\$15.30	3.38%
Direct Debit Weekly					
10 Visit Pass	\$138.40	\$129.64	\$12.96	\$142.60	3.03%
20 Visit Pass	\$246.00	\$230.36	\$23.04	\$253.40	3.01%
30 Visit Pass	\$351.05	\$328.73	\$32.87	\$361.60	3.01%
Seniors Card Holder – one lesson per week	\$10.70	\$10.09	\$1.01	\$11.10	3.74%
Pensioner/Health Care Card Holder – one lesson per week	\$7.40	\$7.00	\$0.70	\$7.70	4.05%
Two lessons per week	\$12.80	\$12.00	\$1.20	\$13.20	3.13%
Seniors Card Holder – two lessons per week	\$9.80	\$9.18	\$0.92	\$10.10	3.06%
Pensioner/Health Care Card Holder – two lessons per week	\$6.50	\$6.09	\$0.61	\$6.70	3.08%
Three lessons per week	\$12.80	\$12.00	\$1.20	\$13.20	3.13%
Seniors Card Holder – three lessons per week	\$9.50	\$8.91	\$0.89	\$9.80	3.16%
Pensioner/Health Care Card Holder – three lessons per week	\$6.30	\$5.91	\$0.59	\$6.50	3.17%

#### Aqua aerobics

Aquaerobics – per class	\$16.40	\$15.36	\$1.54	\$16.90	3.05%
Aquaerobics – 10 tickets (Adult)	\$143.50	\$134.45	\$13.45	\$147.90	3.07%
Aquaerobics – Seniors Card Holder	\$12.80	\$12.00	\$1.20	\$13.20	3.13%
Aquaerobics – Pensioner/Health Care Card Holder	\$8.20	\$7.73	\$0.77	\$8.50	3.66%

#### Carnivals (up to maximum of 6 lanes)

Exclusive Local School / Community Group Hire	\$443.30	\$415.09	\$41.51	\$456.60	3.00%
Exclusive Local School / Community Group Hire – Not for profit organisations	\$222.95	\$208.82	\$20.88	\$229.70	3.03%
Exclusive Non-Local School / Community Group Located Outside the Local Government Area Hire	\$1,007.05	\$943.00	\$94.30	\$1,037.30	3.00%

#### Other users

Exclusive use of lanes by sporting clubs/community groups. Per lane/per session – up to a maximum of 3 lanes. A session is defined as two hours or part thereof.	\$161.45	\$151.18	\$15.12	\$166.30	3.00%
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#### Hire of Pool Filming – up to 1 week

Hire of Pool Filming – up to 1 week	\$5,535.00	\$5,182.82	\$518.28	\$5,701.10	3.00%
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## DEBBIE & ABBEY BORGIA COMMUNITY RECREATION CENTRE – STEEL PARK

Annual Membership Adult	\$20.00	\$18.73	\$1.87	\$20.60	3.00%
Annual Membership fee can be waived at managers discretion by social disadvantage assessment					
Annual Membership Concessions (Pensioner/Health/Seniors Card Holder)	\$15.00	\$13.64	\$1.36	\$15.00	0.00%
Annual Membership fee can be waived at managers discretion by social disadvantage assessment					
Annual Membership Junior ( 17 years or under)	\$10.00	\$9.36	\$0.94	\$10.30	3.00%
Annual Membership fee can be waived at managers discretion by social disadvantage assessment					

## Court Hire – Peak Time (Weekdays from 5.00 pm and all Weekend)

Full court – per hour, commercial	\$67.70	\$63.45	\$6.35	\$69.80	3.10%
Full court – per hour, Local Not for Profit organisations	\$34.90	\$32.73	\$3.27	\$36.00	3.15%
Full court – per hour, Non-local Not for Profit organisations	\$49.70	\$46.55	\$4.65	\$51.20	3.02%
Table Tennis – per hour	\$14.80	\$13.91	\$1.39	\$15.30	3.38%
Badminton – per hour	\$22.00	\$20.64	\$2.06	\$22.70	3.18%

## Court Hire – Off Peak (Weekdays from 8.30 pm 5.00 pm)

Full court – per hour, commercial	\$60.50	\$56.73	\$5.67	\$62.40	3.14%
Full court – per hour, Local Not for Profit organisations	\$30.70	\$28.82	\$2.88	\$31.70	3.26%
Full court – per hour, Non-local Not for Profit organisations	\$42.00	\$39.36	\$3.94	\$43.30	3.10%

## Competitions Costs – All Times

### PCYC Competitions

#### Soccer

Adult registration	\$85.00	\$79.64	\$7.96	\$87.60	3.06%
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#### Basketball

Adult – Team Fee per game Soccer	\$91.70	\$85.91	\$8.59	\$94.50	3.05%
Forfeit Fee – Team Soccer	\$182.95	\$171.36	\$17.14	\$188.50	3.03%
Adult Team Fee per Game – Basketball/Netball	\$97.90	\$91.73	\$9.17	\$100.90	3.06%
Forfeit Fee – Basketball / Netball	\$196.80	\$184.36	\$18.44	\$202.80	3.05%

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Room Hire

Meeting room 1 – per hour, Commercial	\$0.00	\$27.27	\$2.73	\$30.00	∞
Meeting room 1 – per hour, Not for Profit organisations	\$0.00	\$18.18	\$1.82	\$20.00	∞
Meeting room 2 – per hour, Commercial	\$0.00	\$18.18	\$1.82	\$20.00	∞
Meeting room 2 – per hour, Not for Profit organisations	\$0.00	\$12.73	\$1.27	\$14.00	∞
Meeting room 4 – per hour, Commercial	\$0.00	\$18.18	\$1.82	\$20.00	∞
Meeting room 4 – per hour, Not for Profit organisations	\$0.00	\$12.73	\$1.27	\$14.00	∞
Meeting room 5 – per hour, Commercial	\$0.00	\$27.27	\$2.73	\$30.00	∞
Meeting room 5 – per hour, Not for Profit organisations	\$0.00	\$18.18	\$1.82	\$20.00	∞
Meeting room 6 – per hour, Commercial	\$0.00	\$27.27	\$2.73	\$30.00	∞
Meeting room 6 – per hour, Not for Profit organisations	\$0.00	\$18.18	\$1.82	\$20.00	∞
Multi-purpose hall 1 – per hour, Commercial	\$0.00	\$40.91	\$4.09	\$45.00	∞
Multi-purpose hall 1 – per hour, Not for Profit organisations	\$0.00	\$27.27	\$2.73	\$30.00	∞
Multi-purpose hall 2 – per hour, Commercial	\$0.00	\$31.82	\$3.18	\$35.00	∞
Multi-purpose hall 2 – per hour, Not for Profit organisations	\$0.00	\$20.91	\$2.09	\$23.00	∞
Multi-purpose hall 3 – per hour, Commercial	\$0.00	\$22.73	\$2.27	\$25.00	∞
Multi-purpose hall 3 – per hour, Not for Profit organisations	\$0.00	\$15.45	\$1.55	\$17.00	∞

### Bond

To	\$1,312.00	\$1,351.40	\$0.00	\$1,351.40	3.00%
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### Programmed Activities – PCYC Run – Member/non member price to be added

After school programs – child	\$0.00	\$9.09	\$0.91	\$10.00	∞
Mini Movers' (childrens gymnastics)	\$0.00	\$10.91	\$1.09	\$12.00	∞
Casual basketball shooting – Adult	\$0.00	\$5.45	\$0.55	\$6.00	∞
Casual basketball shooting – Child	\$0.00	\$3.64	\$0.36	\$4.00	∞
Social Table Tennis	\$0.00	\$4.55	\$0.45	\$5.00	∞
Social Badminton	\$0.00	\$4.55	\$0.45	\$5.00	∞
School Holiday Program – Child	\$0.00	\$54.55	\$5.45	\$60.00	∞
Homework Club – Child	\$0.00	\$0.00	\$0.00	\$0.00	∞
Boxing/Breakfast program – child	\$0.00	\$0.00	\$0.00	\$0.00	∞

### Tai Chi

Pensioner Card/Health Care Card Holder	\$7.80	\$7.36	\$0.74	\$8.10	3.85%
Adult	\$12.30	\$11.55	\$1.15	\$12.70	3.25%

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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#### Boxercise

Pensioner Card/Health Care Card Holder	\$9.00	\$8.45	\$0.85	\$9.30	3.33%
Adult	\$14.80	\$13.91	\$1.39	\$15.30	3.38%
10 Pass Card	\$130.70	\$122.45	\$12.25	\$134.70	3.06%

#### Gentle Exercise

Pensioner Card/Health Care Card Holder	\$7.80	\$7.36	\$0.74	\$8.10	3.85%
Adult	\$7.80	\$7.36	\$0.74	\$8.10	3.85%
10 Pass Card	\$65.60	\$61.45	\$6.15	\$67.60	3.05%

### BASTABLE STREET HALL

Bastable Street, Croydon – Community Hall – per hour	\$64.50	\$60.45	\$6.05	\$66.50	3.10%
Bastable Street – Damage Security Deposit	\$454.10	\$467.80	\$0.00	\$467.80	3.02%
Cancellation fee	50% of Hiring fee refunded				
Bookings cancelled less than 1 week prior to the function					
Bookings cancelled less than 1 week prior to the function	50% of Hiring fee refunded				
Bookings for above halls – If booking is 6hrs or more on any single day then a discount applies for that day	15% Discount on above fees				
Block booking discount not applicable to additional cleaning fees or damage charges if applied					



Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## STRATEGIC PLANNING

### DEVELOPMENT CONTROL PLAN & POLICIES

LEP, Development Control Plans & Policies	by quotation				
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### PLAN PRINTING – DEVELOPMENT

Administration fee for copying	\$53.80	\$55.50	\$0.00	\$55.50	3.16%
plus Per sheet A1 paper	\$11.80	\$12.20	\$0.00	\$12.20	3.39%
plus Per sheet A0 paper	\$19.50	\$20.10	\$0.00	\$20.10	3.08%

### PLANNING CERTIFICATE UNDER ENVIRONMENTAL PLANNING & ASSESSMENT ACT 1979

Section 10.7 (2) Planning Certificate	\$53.00	\$53.00	\$0.00	\$53.00	0.00%
Section 10.7 (2) an 10.7 (5) Certificate	\$133.00	\$133.00	\$0.00	\$133.00	0.00%
Section 10.8 (Certified zoning plan)	\$53.00	\$53.00	\$0.00	\$53.00	0.00%
Section 10.7/10.8 Certificate required within 24 hours – additional	\$197.30	\$203.30	\$0.00	\$203.30	3.04%
Fee for Copy of Planning Certificate	\$30.25	\$31.20	\$0.00	\$31.20	3.14%
Refund Processing Fee	\$30.25	\$31.20	\$0.00	\$31.20	3.14%

### SECTION 7.11/7.12 CONTRIBUTIONS

Section 7.11/7.12 fees are charged in accordance with the relevant instrument under the Environmental Planning & Assessment Act					
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### DEVELOPER CONTRIBUTION PLANS

Copies of Section 7.11/7.12 contributions plans	by quotation				
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### REPORTS, STUDIES, STRATEGIES & REVIEWS

Copies of reports, studies, strategies & reviews	by quotation				
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### PREPARATION OF AMENDMENT TO LOCAL ENVIRONMENTAL PLAN

#### Pre Planning Proposal Consultation (mandatory for all applications)

Minor LEP Amendment e.g. Adding or removing a heritage item, adding or removing a use that does not require complex assessment	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00	0.00%
Major LEP Amendment e.g. FSR and height amendments	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0.00%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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**Pre Planning Proposal Consultation (mandatory for all applications) [continued]**

Complex LEP amendment e.g. Change of zoning or matters that involve significant consideration of economic, environmental and transport issues	\$7,000.00	\$7,000.00	\$0.00	\$7,000.00	0.00%
Precinct LEP Amendment e.g. Similar to a complex LEP amendment but where the proposal relates to multiple lots	\$12,000.00	\$12,000.00	\$0.00	\$12,000.00	0.00%
Additional meetings	25% of original fee				
***If the Pre Planning Proposal is located within an existing or proposed Heritage Item or Heritage Conservation Area (HCA) and/or in the opinion of Council a heritage referral is required an additional fee payable (in addition to the above fees)	25% of Pre Planning Proposal Fee				

**Planning Proposals**

Minor LEP Amendment e.g. Adding or removing a heritage item, adding or removing a use that does not require complex assessment	\$18,000.00	\$18,000.00	\$0.00	\$18,000.00	0.00%
Major LEP Amendment e.g. FSR and height amendments	\$60,000.00	\$60,000.00	\$0.00	\$60,000.00	0.00%
Complex LEP Amendment e.g. Change of zoning or matters that involve significant consideration of economic, environmental and transport issues	\$100,000.00	\$100,000.00	\$0.00	\$100,000.00	0.00%
Precinct LEP Amendment e.g. Similar to a complex LEP amendment but where the proposal relates to multiple lots	\$150,000.00	\$150,000.00	\$0.00	\$150,000.00	0.00%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Planning Proposals [continued]

Amended Planning Proposal i.e. The applicable amendment fee will apply if an amendment to a planning proposal already being assessed by Council is submitted to Council before the initial planning proposal is reported to the Inner West Local Planning Panel (IWLPP) meeting. Any such proposed amendment must be submitted at least 1 month prior to the planning proposal already under consideration being placed on the agenda for the IWLPP. If a proposed amendment is significantly different to that planning proposal it will be designated a new planning proposal and not an amendment and will require payment of the appropriate full planning proposal fee. Designation of the status of a proposed amendment will be at the discretion of Council officers. Additional information submitted in response to a request from Council during the assessment of an initial planning proposal does not constitute an amended proposal.	25% of fee for Minor Planning Proposals 50% of fee for Major, Complex and Precinct Planning Proposals
	Last YR Fee 25% of fee for Minor Planning Proposals 50% of fee for Major, Complex and Precinct Planning Proposals
Refund where withdrawn prior to the Planning Proposal being reported to Council	Maximum 50% of Planning Proposal fee. At discretion of Council officers.
	Last YR Fee Maximum 50% of Planning Proposal fee. At discretion of Council officers.
***If the Planning Proposal is located within an existing or proposed Heritage Item or Heritage Conservation Area (HCA) and/or in the opinion of Council a heritage referral is required an additional fee payable (in addition to the above fees)	20% of original Planning Proposal fee

### Amendments to Development Control Plan (lodged in conjunction with a Planning Proposal or in isolation)

Minor DCP Amendment e.g. Adding or removing any site specific controls	\$7,000.00	\$7,000.00	\$0.00	\$7,000.00	0.00%
Major DCP Amendment e.g. Major changes to controls such as car parking or built form	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00	0.00%
Complex DCP Amendment e.g. Significant change to controls that involve significant consideration of economic social environmental or transport issues	\$35,000.00	\$35,000.00	\$0.00	\$35,000.00	0.00%
Precinct DCP Amendment e.g. Similar to a complex DCP amendment but where the proposal relates to multiple lots	\$55,000.00	\$55,000.00	\$0.00	\$55,000.00	0.00%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Amendments to Development Control Plan (lodged in conjunction with a Planning Proposal or in isolation) [continued]

DCP Amendment Changes i.e. The applicable amendment fee will apply if changes to a development control plan amendment already being assessed by Council are requested by the proponent before the initial development control plan amendment is reported to either 1 month prior to a Council meeting if the development control plan amendment is not associated with a planning proposal or 1 month prior to an Inner West Local Planning Panel (IWLPP) meeting for a development control plan amendment associated with a specific planning proposal. If a proposed change is significantly different to the original development control amendment it will be designated a new development control plan amendment and will require payment of the appropriate full development control amendment fee. Designation of the status of a proposed amendment will be at the discretion of Council officers. Additional information submitted in response to a request from Council during the assessment of an initial development control amendment does not constitute a change to that development control amendment.

25% of fee for Minor DCP Amendment  
50% of fee for Major, Complex and Precinct DCP Amendment

Refund where withdrawn prior to being reported to Council

Maximum 50% of DCP amendment fee. At discretion of Council officers.

Last YR Fee

Maximum 50% of DCP amendment fee. At discretion of Council officers.

\*\*\*If the DCP Amendment is located within an existing or proposed Heritage Item or Heritage Conservation Area (HCA) and/or in the opinion of Council a heritage referral is required an additional fee payable (in addition to the above fees)

20% of original DCP Amendment

### Hourly Consultancy Fee

Hourly Consultancy Fee that is outside the scope of council's usual strategic planning service (At discretion of Council Officer).

Discussions regarding Minor/ Major applications – meeting only no written advice (Per hour or part thereof)	\$0.00	\$681.82	\$68.18	\$750.00	∞
Discussions regarding Complex/ Precinct – meeting only no written advice (Per hour or part thereof)	\$0.00	\$1,363.64	\$136.36	\$1,500.00	∞

### Advertisement and Notification of LEP and DCP amendments

Advertising	\$0.00	\$3,090.00	\$0.00	\$3,090.00	∞
Notification				\$2.00 per property notified	

### Public Hearing

Public Hearing if required. Cost recovery to Council	At cost
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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Additional costs and expenses

For all LEP and DCP amendments any additional costs and expenses incurred by Council in undertaking studies, peer reviews, referral to panels (Inner West Planning Panel and Architectural Excellence Panel) and other matters are to be paid at cost

At cost

### PRINTING

Maps – Large – Black/White – Each	\$61.50	\$63.40	\$0.00	\$63.40	3.09%
Small – Each	\$41.00	\$42.30	\$0.00	\$42.30	3.17%
A4 Colour Prints	\$28.20	\$29.10	\$0.00	\$29.10	3.19%
A3 Colour Prints	\$37.40	\$38.60	\$0.00	\$38.60	3.21%
A2 Colour Prints	\$46.65	\$48.10	\$0.00	\$48.10	3.11%
A1 Colour Prints	\$55.85	\$57.60	\$0.00	\$57.60	3.13%
A0 Colour Prints	\$92.25	\$95.10	\$0.00	\$95.10	3.09%
Set of 4 A0 Colour Prints	\$276.75	\$285.10	\$0.00	\$285.10	3.02%
A4 Black/White Prints	\$9.85	\$10.20	\$0.00	\$10.20	3.55%
A3 Black/White Prints	\$18.95	\$19.60	\$0.00	\$19.60	3.43%
A2 Black/White Prints	\$28.20	\$29.10	\$0.00	\$29.10	3.19%
A1 Black/White Prints	\$37.40	\$38.60	\$0.00	\$38.60	3.21%
A0 Black/White Prints	\$55.85	\$57.60	\$0.00	\$57.60	3.13%
Per Page of Copy – Each	\$4.10	\$4.30	\$0.00	\$4.30	4.88%

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## COMMUNICATIONS, ENGAGEMENT & EVENTS

### BANNERS – HANGING OF BANNERS ON TOWN HALLS

#### Newtown

Banner Up and Down					At Cost
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#### Petersham & St Peters Town Hall

Banner Up and Down					At Cost
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#### Marrickville

Banner Up and Down					At Cost
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#### Marrickville Road

Banner Up and Down					At Cost
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### BANNER BOOKINGS

Norton Plaza, Norton St, Leichhardt	\$648.30	\$667.80	\$0.00	\$667.80	3.01%
Sackville Hotel, Darling St, Rozelle	\$648.30	\$667.80	\$0.00	\$667.80	3.01%
Victoria Rd, Rozelle (Amenities Block)	\$335.70	\$345.80	\$0.00	\$345.80	3.01%

## FESTIVALS & EVENTS

### Flagship Festivals & Events – Marrickville Festival, Bairro Portugues Food & Wine Fair, Australia Day.

#### Stalls

Food Local 2.4m x 2.4m	\$402.30	\$418.60	\$0.00	\$418.60	4.05%
Food Local 3m x 3m	\$443.30	\$461.10	\$0.00	\$461.10	4.02%
Food Local 6m x 3m	\$0.00	\$922.40	\$0.00	\$922.40	∞
Food Non-local 2.4m x 2.4m	\$417.70	\$434.60	\$0.00	\$434.60	4.05%
Food Van Local	\$0.00	\$517.40	\$0.00	\$517.40	∞
Food Van Local	\$0.00	\$517.40	\$0.00	\$517.40	∞
Food Van Non-Local	\$0.00	\$549.30	\$0.00	\$549.30	∞
Alcohol Local	\$632.95	\$658.50	\$0.00	\$658.50	4.04%
Alcohol Non-Local	\$663.70	\$690.50	\$0.00	\$690.50	4.04%
Commercial businesses Local	\$356.20	\$370.60	\$0.00	\$370.60	4.04%
Commercial businesses Non-local	\$371.55	\$386.60	\$0.00	\$386.60	4.05%
Local Not for profit/community organisations	\$179.40	\$186.60	\$0.00	\$186.60	4.01%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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#### Stalls [continued]

Non-Local Not for profit/community organisations	\$248.55	\$258.60	\$0.00	\$258.60	4.04%
Power – food, alcohol and commercial stalls	\$84.55	\$88.00	\$0.00	\$88.00	4.08%
Power – local not for profit/community organisations	\$37.40	\$38.90	\$0.00	\$38.90	4.01%
Power – Non-local not for profit/community organisations	\$52.30	\$54.40	\$0.00	\$54.40	4.02%
Compulsory weights x2 per stall	\$22.05	\$23.00	\$0.00	\$23.00	4.31%
Compulsory Compliance Deposit – Refundable upon compliance (All food stalls)	\$210.10	\$218.60	\$0.00	\$218.60	4.05%

#### Stands

Food Stand Local	\$105.05	\$108.20	\$0.00	\$108.20	3.00%
Food Stand – Compulsory Food Stall Local (Precinct only)	\$158.90	\$163.70	\$0.00	\$163.70	3.02%
Non Food Stand Local	\$87.65	\$90.30	\$0.00	\$90.30	3.02%

#### Site only

Food Local	\$248.55	\$256.10	\$0.00	\$256.10	3.04%
Food Non-local	\$263.95	\$271.90	\$0.00	\$271.90	3.01%
Alcohol Local	\$479.20	\$493.60	\$0.00	\$493.60	3.01%
Alcohol Non-local	\$509.95	\$525.30	\$0.00	\$525.30	3.01%
Commercial businesses Local	\$202.45	\$208.60	\$0.00	\$208.60	3.04%
Commercial businesses Non-local	\$217.80	\$224.40	\$0.00	\$224.40	3.03%
Local Not for profit/community organisations	\$110.20	\$113.60	\$0.00	\$113.60	3.09%
Non-Local Not for profit/community organisations	\$153.75	\$158.40	\$0.00	\$158.40	3.02%
Power – food, alcohol and commercial stalls	\$84.55	\$87.10	\$0.00	\$87.10	3.02%
Power – local not for profit/community organisations	\$37.40	\$38.60	\$0.00	\$38.60	3.21%
Power – Non-local not for profit/community organisations	\$52.30	\$53.90	\$0.00	\$53.90	3.06%
Compulsory Compliance Deposit – Refundable upon compliance (All food stalls)	\$210.10	\$216.40	\$0.00	\$216.40	3.00%

#### Small – Scale Festivals & Events

##### Stalls

Food Local 2.4m x 2.4m	\$197.30	\$205.30	\$0.00	\$205.30	4.05%
Food Local 3m x 3m	\$281.90	\$293.30	\$0.00	\$293.30	4.04%
Food Local 6m x 3m	\$0.00	\$586.60	\$0.00	\$586.60	∞
Food Non-local 2.4m x 2.4m	\$238.30	\$247.90	\$0.00	\$247.90	4.03%
Food van Local	\$0.00	\$224.00	\$0.00	\$224.00	∞
Food Van Non-Local	\$0.00	\$309.50	\$0.00	\$309.50	∞
Alcohol Local	\$246.00	\$255.90	\$0.00	\$255.90	4.02%
Alcohol Non-local	\$287.00	\$298.60	\$0.00	\$298.60	4.04%

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Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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#### Stalls [continued]

Commercial businesses Local	\$151.20	\$157.30	\$0.00	\$157.30	4.03%
Commercial businesses Non-local	\$192.20	\$199.90	\$0.00	\$199.90	4.01%
Non-profit/community organisations	\$98.90	\$102.90	\$0.00	\$102.90	4.04%
Non-Local Not for profit/community organisations	\$138.40	\$144.00	\$0.00	\$144.00	4.05%
Power – food, alcohol and commercial stalls	\$74.85	\$77.90	\$0.00	\$77.90	4.07%
Power – local not for profit/community organisations	\$37.40	\$38.90	\$0.00	\$38.90	4.01%
Power – Non-local not for profit/community organisations	\$52.30	\$54.40	\$0.00	\$54.40	4.02%
Compulsory weights x2 per stall	\$22.05	\$23.00	\$0.00	\$23.00	4.31%
Compulsory Compliance Deposit – Refundable upon compliance (All food stalls)	\$210.10	\$218.60	\$0.00	\$218.60	4.05%

#### Stands

Food Stand Local	\$86.60	\$89.20	\$0.00	\$89.20	3.00%
Non Food Stand Local	\$70.75	\$72.90	\$0.00	\$72.90	3.04%

#### Site only

Food Local	\$107.65	\$110.90	\$0.00	\$110.90	3.02%
Food Non-local	\$148.65	\$153.20	\$0.00	\$153.20	3.06%
Alcohol Local	\$212.70	\$219.10	\$0.00	\$219.10	3.01%
Alcohol Non-local	\$225.50	\$232.30	\$0.00	\$232.30	3.02%
Commercial businesses Local	\$63.55	\$65.50	\$0.00	\$65.50	3.07%
Commercial businesses Non-local	\$107.65	\$110.90	\$0.00	\$110.90	3.02%
Non-profit/community organisations	\$53.30	\$54.90	\$0.00	\$54.90	3.00%
Non-Local Not for profit/community organisations	\$74.30	\$76.60	\$0.00	\$76.60	3.10%
Power – food, alcohol and commercial stalls	\$77.40	\$79.80	\$0.00	\$79.80	3.10%
Power – local not for profit/community organisations	\$38.95	\$40.20	\$0.00	\$40.20	3.21%
Power – Non-local not for profit/community organisations	\$54.35	\$56.00	\$0.00	\$56.00	3.04%
Compulsory Compliance Deposit – Refundable upon compliance (All food stalls)	\$210.10	\$216.40	\$0.00	\$216.40	3.00%



Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## DEPUTY GENERAL MANAGER – Chief Financial and Administration Officer

### FINANCE

#### SECTION 603 CERTIFICATES

Section 603 (as set under Section 603 (2) of the Local Government Act, 1993) *	\$80.00	\$85.00	\$0.00	\$85.00	6.25%
Section 603 Expedition Fee	\$80.00	\$82.00	\$0.00	\$82.00	2.50%
Reissue of Section 603 Certificate	\$16.00	\$17.00	\$0.00	\$17.00	6.25%

### RATES

#### General Rates & Valuation Enquiries

Rating enquiry Search Fee per hour or part thereof (staff assisted including written replies)	\$95.00	\$98.00	\$0.00	\$98.00	3.16%
Print-out of Rate Account from current computer system					Free
Copy of Annual Rate Notice	\$14.50	\$15.00	\$0.00	\$15.00	3.45%

#### Overdue Rates

Interest charged on Overdue Rates					7.50%
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### OTHER CHARGES

#### Gas Mains Charge – S611 Local Government Act 1993

Annual charge on Australian Gas Light Company assessed through Local Government association of NSW					POA
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#### Debt Recovery Charge

Debt Recovery Charges	Court costs, process service charges & professional costs will be charged, in relation to outstanding debtor / rate accounts where applicable, in accordance with the charges set out in the Local Courts (Civil Claims) Rules 1988 & Legal Profession Regulation 2000 or as amended during the financial year.
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### CREDIT CARD CHARGES

Credit Card Use Charge – GST Applicable	(0.75% plus 10% GST based on the 0.75%) will be charged on all credit card transactions that have a taxable supply. The charge is based on the total amount of the transaction.
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Name	Year 18/19	Fee (excl. GST)	Year 19/20	Fee (incl. GST)	Increase %
	Fee (incl. GST)		GST		

### CREDIT CARD CHARGES [continued]

Credit Card Use Charge – GST Free & GST Exempt

A fee of 0.75% will be charged on all credit card transactions that have no taxable supply. The charge is based on the total amount of the transaction.

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## ICT

### GIS MAPPING

Change of Property Address (Application Fee to alter street address of a property)	\$297.50	\$297.50	\$0.00	\$297.50	0.00%
Application Fees for street numbering					No Charge

**Cadastral Maps showing street names and numbers, including LEP zone map, heritage conservation map, residential map and foreshore building line map. Note: for any map printed in colour – 30% surcharge applies to fees**

A4 Black & white cadastral map, 1st copy	\$19.60	\$19.60	\$0.00	\$19.60	0.00%
A4 Black & white cadastral map, subsequent copies	\$13.50	\$13.50	\$0.00	\$13.50	0.00%
A3 Black & white cadastral map, 1st copy	\$33.00	\$33.00	\$0.00	\$33.00	0.00%
A3 Black & white cadastral map, subsequent copies	\$22.00	\$22.00	\$0.00	\$22.00	0.00%
A1 Black & white cadastral map, 1st copy	\$73.00	\$73.00	\$0.00	\$73.00	0.00%
A1 Black & white cadastral map, subsequent copies	\$49.00	\$49.00	\$0.00	\$49.00	0.00%
A0 Black & white cadastral map, 1st copy	\$107.00	\$107.00	\$0.00	\$107.00	0.00%
A0 Black & white cadastral map, subsequent copies	\$73.00	\$73.00	\$0.00	\$73.00	0.00%

**Customised Maps showing street names and numbers with any 4 layers on the basic map. Note for any map printed in colour – 30% surcharge applies to fees**

A4 Black & white customised map, 1st copy	\$28.00	\$28.00	\$0.00	\$28.00	0.00%
A4 Black & white customised map, subsequent copies	\$19.00	\$19.00	\$0.00	\$19.00	0.00%
A3 Black & white customised map, 1st copy	\$51.50	\$51.50	\$0.00	\$51.50	0.00%
A3 Black & white customised map, subsequent copies	\$34.50	\$34.50	\$0.00	\$34.50	0.00%
A2 Black & white customised map, 1st copy	\$75.00	\$75.00	\$0.00	\$75.00	0.00%
A2 Black & white customised map, subsequent copies	\$44.00	\$44.00	\$0.00	\$44.00	0.00%
A1 Black & white customised, 1st copy	\$100.00	\$100.00	\$0.00	\$100.00	0.00%
A1 Black & white customised map, subsequent copies	\$57.70	\$57.70	\$0.00	\$57.70	0.00%
A0 Black & white customised map, 1st copy	\$115.00	\$115.00	\$0.00	\$115.00	0.00%
A0 Black & white customised map, subsequent copies	\$76.00	\$76.00	\$0.00	\$76.00	0.00%
Additional layers – per layer (>4)	\$13.40	\$13.40	\$0.00	\$13.40	0.00%

### GIS Data Extracts – Provided on CD, USB or via email

For up to two (2) research	\$278.00	\$278.00	\$0.00	\$278.00	0.00%
Per hour thereafter	\$111.50	\$111.50	\$0.00	\$111.50	0.00%

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### Access to Information

Information from Rating Records per Property searched	\$47.15	\$48.60	\$0.00	\$48.60	3.08%
Bulk (Electronic) Information Supply (e.g. Government Departments) per hour (e.g. programming)	\$80.40 plus 20c per record reported				
Plus 20c per record					

### GOVERNMENT INFORMATION (PUBLIC ACCESS) ACT 2009 (NSW) (GIPA ACT)

Application Fee for Access Application (GIPA Act s41)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%
Processing Charge for Access Application (GIPA Act s64) (per hour)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%
Internal Review (GIPA Act s.85)	\$40.00	\$40.00	\$0.00	\$40.00	0.00%

### PHOTOCOPYING, PRINTING & SCANNING

#### Photocopying & Printing

Administration fee for photocopying & printing A2, A1 & A0 (cost per order)	\$50.00	\$50.00	\$0.00	\$50.00	0.00%
A2 Black & White Photocopying / Plan Printing (cost per side)	\$10.00	\$10.00	\$0.00	\$10.00	0.00%
A1 Black & White Photocopying / Plan Printing (cost per side)	\$12.00	\$12.00	\$0.00	\$12.00	0.00%
A0 Black & White Photocopying / Plan Printing (cost per side)	\$15.00	\$15.00	\$0.00	\$15.00	0.00%
A2 Colour Plan Printing (cost per side)	\$15.00	\$15.00	\$0.00	\$15.00	0.00%
A1 Colour Plan Printing (cost per side)	\$18.00	\$18.00	\$0.00	\$18.00	0.00%
A0 Colour Plan Printing (cost per side)	\$22.50	\$22.50	\$0.00	\$22.50	0.00%

#### A4 Black & White Photocopies

Single sided (minimum charge \$2.00)	\$0.80	\$0.80	\$0.00	\$0.80	0.00%
Double sided – cost per side ( minimum charge \$2.00)	\$0.80	\$0.80	\$0.00	\$0.80	0.00%

#### A4 Colour Photocopies or Colour Laser Printing

Single sided	\$2.00	\$2.00	\$0.00	\$2.00	0.00%
Double sided (cost per side)	\$2.00	\$2.00	\$0.00	\$2.00	0.00%

#### A3 Black & White Photocopies

Single sided (minimum charge \$2.00)	\$1.20	\$1.20	\$0.00	\$1.20	0.00%
Double sided – cost per side (minimum charge \$2.00)	\$1.20	\$1.20	\$0.00	\$1.20	0.00%



Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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#### *A3 Colour Photocopies or Colour Laser Printing*

Single sided	\$4.00	\$4.00	\$0.00	\$4.00	0.00%
Double sided (cost per side)	\$4.00	\$4.00	\$0.00	\$4.00	0.00%

#### *Scanning & Email per page*

Administration fee for scanning and emailing A4, A3, A2, A1 & A0 (cost per order)	\$0.00	\$50.00	\$0.00	\$50.00	∞
A4 size scanning (minimum charge \$2.00)	\$0.80	\$0.80	\$0.00	\$0.80	0.00%
A3 size scanning (minimum charge \$2.00)	\$1.20	\$1.20	\$0.00	\$1.20	0.00%
A2 plan scanning	\$7.50	\$7.50	\$0.00	\$7.50	0.00%
A1 plan scanning	\$9.00	\$9.00	\$0.00	\$9.00	0.00%
A0 plan scanning	\$11.25	\$11.60	\$0.00	\$11.60	3.11%

#### *Digitisation of complete file*

Digitalisation	POA Minimum \$200. Provide large volumes of information electronically.				
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#### *Post (postage and handling)*

A4 size per order	\$5.00	\$5.00	\$0.00	\$5.00	0.00%
A3 size per order	\$7.50	\$7.50	\$0.00	\$7.50	0.00%
A2, A1 & A0 size per order	\$17.50	\$17.50	\$0.00	\$17.50	0.00%

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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## INTERIM GENERAL MANAGER

### LEGAL

#### LEGAL COSTS

Cost of In-house Legal Administration Officer	\$133.25	\$124.82	\$12.48	\$137.30	3.04%
Cost of In-house Solicitor	\$420.25	\$393.55	\$39.35	\$432.90	3.01%
Cost of In-house General Counsel / Manager of Legal Services	\$525.30	\$491.91	\$49.19	\$541.10	3.01%
Produce information for satisfaction of subpoena served on Council – conduct money	\$133.25	\$137.30	\$0.00	\$137.30	3.04%
Produce information for satisfaction of subpoena served on Council – search fee	\$133.25	\$137.30	\$0.00	\$137.30	3.04%
Copying charges - as set out in "Access to Council Documents"					

#### SUBPOENA OF DOCUMENTS – SUPPLY OF INFORMATION

(a) Where Council is required to supply information on Subpoena (in preceding's in which it is not itself directly involved) or request to supply information which is not subpoenaed.	(a) Where Council is required to supply information on Subpoena (in preceding's in which it is not itself directly involved) or request to supply information which is not subpoenaed.				
(i) Less than one (1) hour is required to compile the information	\$228.05	\$234.90	\$0.00	\$234.90	3.00%
(ii) Longer than one (1) hour is required to compile the information, an additional charge per hour or part thereof is to be charged	\$161.45	\$166.30	\$0.00	\$166.30	3.00%
(b) Where a Council officer is required by a party, other than Council itself, to attend court in their capacity as a council employee and give evidence, council charge for his/her service a fee equal to :	(b) Where a Council officer is required by a party, other than Council itself, to attend court in their capacity as a council employee and give evidence, council charge for his/her service a fee equal to :				
(i) Expert witnesses (plus expenses – see below)	(i) Expert witnesses (plus expenses - see below)				
for the first hour	\$430.50	\$443.50	\$0.00	\$443.50	3.02%
per additional hour thereafter	\$330.55	\$340.50	\$0.00	\$340.50	3.01%
(ii) Non expert witnesses (plus expenses – see below)	(ii) Non expert witnesses (plus expenses - see below)				
per hour or part thereof	\$274.20	\$282.50	\$0.00	\$282.50	3.03%
Time charges listed above to include all time for which council is liable to pay the officer	Time charges listed above to include all time for which council is liable to pay the officer				
PLUS	PLUS				
(iii) Travelling and Other Expenses	(iii) Travelling and Other Expenses				
actual cost if public transport is used	Actual Cost				
per km each way up to and including 80km, plus Parking fees or tolls where applicable	\$3.50	\$3.70	\$0.00	\$3.70	5.71%
per km each way in excess of 80km, plus Parking fees or tolls where applicable	\$1.85	\$2.00	\$0.00	\$2.00	8.11%
any out of pocket expenses such as accommodation	Actual Cost				

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %
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### SUBPOENAS OR NOTICES TO PRODUCE

Acceptance of Subpoena/Notice to Produce, Identification and Retrieval of Documentation, Production and/or copying of documentation Min \$50	Hourly Wage Rate x Time Spent
Attendance as Witness at Court Charge calculated in accordance with Supreme Court Rules, Schedule G, Table 3, relating to Allowances for Witness as contained in GM Circular 92/9	Hourly Wage Rate x Time Spent

## Proposed Amendments Since Public Exhibition

The below changes refer to the pages of the document that is on public exhibition.

### Item 1 – Environment & Sustainability

Page 28

Propose to remove the below fees as these are not offered by Resource Recovery.

#### **RECYCLE CONTAINER FEES – NORTH**

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %	
Bokashi Buckets – 19L	\$71.75	\$67.27	\$6.73	\$74.00	3.14%	
Bokashi Mix – 1 kg bag	\$10.25	\$9.64	\$0.96	\$10.60	3.41%	
Degradable Dog Bags – 20 Pack					Free	

### Item 2 – Environment & Sustainability

Page 28

Propose to amend category from “Special Events – North” to “Special Events – IWC”.

#### **SPECIAL EVENTS – NORTH**

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %	
1 x 240L Waste Service	\$29.50	\$27.64	\$2.76	\$30.40	3.05%	
1 x 240L Paper Recycling Service	\$11.30	\$10.64	\$1.06	\$11.70	3.54%	
1 x 240L Commingled Containers Recycling Service	\$14.35	\$13.45	\$1.35	\$14.80	3.14%	

### Item 3 – Environment & Sustainability

Page 28

Propose pricing change from \$570.50 and \$323.50 to \$578.50 and \$328.00 respectively due to an administrative error.

#### **RECYCLING & WASTE MANAGEMENT – SOUTH**

##### **Domestic Waste Management Service**

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %	
Residential Waste Service: 140L weekly garbage, 240L fortnightly recycling & 240L garden organic waste	\$578.50	\$578.50	\$0.00	\$578.50	0.00%	
Residential Waste Service: 140L weekly garbage ONLY	\$328.00	\$328.00	\$0.00	\$328.00	0.00%	



**Item 4 – Environment & Sustainability**

Page 28

Propose the below wording change to incorporate Motion C1018(2) Item 8 Point 10 (Meeting 30 October 2018).

Change note from:

**IWC REPLACEMENT BINS**

If replacement required through loss, damage, misuse or neglect.  
Please note, not all bins are available to all service areas.

Change note to:

**IWC REPLACEMENT BINS**

If replacement required through loss, damage, misuse or neglect.  
Please note, not all bins are available to all service areas.  
First, second and third bins are free after that the following fees apply.

**Item 5 – Trees, Parks & Streetscapes**

Page 31

Propose to add an additional note to Sporting Grounds & Outdoor Facilities

15. To ensure fairness and equity for individual clubs, increased seasonal fees and charges (above 2018/2019 rates, excluding CPI) will be phased over four years.

**Item 6 – Trees, Parks & Streetscapes**

Page 35

Propose pricing change from \$655.00 and \$1,310.00 to \$527.90 and \$1,055.80 due to an administrative error.

**Commercial Fitness Trainers & Running Groups**

The use of parks for commercial fitness training is subject to the conditions outlined in Council's Commercial Fitness Trainers in Parks Policy, which is available to view on the Council website.

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %	
Group size 1-12 Participants per annum per commercial fitness training business	\$512.50	\$479.91	\$47.99	\$527.90	3.00%	
Group size 13-18 participants per annum per commercial fitness training business	\$1,025.00	\$959.82	\$95.98	\$1,055.80	3.00%	

**Item 7 – Trees, Parks & Streetscapes**

Page 36

Propose wording change to allow IWC to introduce a tree permit appeal process.

Wording change from:

**Tree Permit & DA Application**

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %	
Appeal request for review of previous tree preservation (50% of the original application fees). Note: DAs only. Does not apply to permit applications under the Vegetation SEPP.	\$112.75	\$116.20	\$0.00	\$116.20	3.06%	

Wording change to:

**Tree Permit & DA Application**

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %	
Appeal request for review of previous tree determination (50% of the original application fees).	\$112.75	\$116.20	\$0.00	\$116.20	3.06%	

**Item 8 – Community Services & Culture**

Page 80-81

Propose pricing change from \$66.00 and \$55.00 to \$60.00 and \$50.00 due to an administrative error. GST was added to the original fee.

**Home Modification & Maintenance, Gardening & Handyperson Services**

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %	
Full Cost Service (Ineligible for subsidised rate – not registered on myagedcare)	\$60.00	\$54.55	\$5.45	\$60.00	0.00%	
Full Cost Service (Residents receiving no Aged or Disability Pension)	\$50.00	\$45.45	\$4.55	\$50.00	0.00%	

**Item 9 – Development Assessment & Regulatory Services**

Page 47

Proposed new fee to be added to page 47 of the Fees and Charges Document before 'Fees for External Referrals of Applications'.

**Compliance & Enforcement Levy**

- 0.2% of the estimated cost of works of a development application over \$100,000 and 0.25% of the estimated cost of works of a development application over \$5,000,000

**Item 10 – Development Assessment & Regulatory Services**

Page 49

Propose to reduce the below fees to zero because we are not currently charging this fee.

**Activity & Footpath Usage Applications**

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %	
Footpath Usage (Road Occupancy) Applications for (Goods, A-Frames, Dining) under Roads Act 1993	\$0.00	\$0.00	\$0.00	\$0.00	∞	We have not been charging. Fees to be reduced to zero
Footpath usage (Road Occupancy) Applications where occupation of a State or Regional road is required the application to occupy the road will be referred to the Roads and Traffic Authority	\$0.00	\$0.00	\$0.00	\$0.00	∞	We have not been charging. Fees to be reduced to zero

**Item 11 – Development Assessment & Regulatory Services**

Page 49

Propose to reduce the below fees to zero because we are not currently charging this fee.

**Construction Certificate Applications**

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %	
Mobile Vendor Applicant	\$0.00	\$0.00	\$0.00	\$ 0.00	∞	We have not been charging. Fees to be reduced to zero

**Item 12 – Development Assessment & Regulatory Services**

Page 51

Propose to remove the Application Fee as it is a duplication of other fees.

Propose fees to remain the same as the previous year with no CPI increase applied as they are regulated fees not subject to CPI increase.

**Swimming Pool Certification**

Name	Year 18/19 Fee (incl. GST)	Fee (excl. GST)	Year 19/20 GST	Fee (incl. GST)	Increase %	
Application fee	\$0.00	\$0.00	\$0.00	\$0.00	∞	Delete as duplicated with below 3 Fees
Fee for entering of registration information by Council on the State Register	\$10.00	\$9.09	\$0.91	\$10.00		Regulated FEE No CPI to be charged
– Initial Inspection Fee	\$150.00	\$136.36	\$13.64	\$150.00		Regulated FEE No CPI to be charged
– Any subsequent inspections	\$100.00	\$90.90	\$9.09	\$100.00		Regulated FEE No CPI to be charged

**Item 13 – Community Services and Culture & Library and Historical Services**  
*Page 69-71, 74-77*

Wording changes to categories to include Steel Park Community Room; Leichhardt Town Hall Reception Room; Wharf Road Community and Refugee Welcome Centre and Pavilion Hall.

**ROOMS & COMMUNITY CENTRE – CATEGORY 1**

Whites Creek Stables, Leichhardt Marketplace (Community Room), Annandale Community Centre (Meeting Room), St Peters Town Hall (Downstairs), Jimmy Little Community Centre (Meeting Room), Hannaford Community Centre (Meeting Room), Camperdown Park (Meeting Room), Balmain Library (Meeting Room), Leichhardt Library (Meeting Room), Marrickville Library (Learning Room 1.3), Steel Park Community Room

**ROOMS & COMMUNITY CENTRE – CATEGORY 3**

Tom Foster Community Centre, Annandale Community Centre (Upstairs), Jimmy Little Community Centre (Main Hall), Michael Maher, Clontarf Cottage, Petersham Town Hall (Chambers), Herb Greedy, Seaview Street, St Peters Town Hall (Upstairs), Yanada Room, Marrickville Pavilion Rooms, Leichhardt Town Hall Reception Centre

**ROOMS & COMMUNITY CENTRE – CATEGORY 4**

Balmain Town Hall (Meeting Room), Hannaford Community Centre (Heffernan Hall), Annandale Community Centre (Back Hall), Wharf Road Community and Refugee Welcome Centre, Pavilion Hall





**Item 1**

## **Long Term Financial Plan 2019-2029**

June 2019

**Attachment 4**

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## **Executive Summary**

The Inner West Council was formed by the amalgamation of Ashfield, Leichhardt and Marrickville Councils in May 2016. Council is operating from a position of financial stability and has used the Integrated Planning and Reporting (IPR) Framework to drive the long term financial sustainability and ensure Council is fit for the future as an amalgamated entity. This iteration of the Long Term Financial Plan (LTFP) has incorporated the 'Fit For The Future Financial Key Performance Indicators' (KPI's) along with statutory Annual Reporting KPI's. The overall objective of this LTFP is to ensure that Council is financially sustainable whilst achieving the outcomes of Community Strategic Plan (CSP). The integrated planning approach requires that Council provide an understanding of its longer term financial position to best direct its resources to achieve CSP outcomes.

This LTFP sets out two scenarios that each, at the very least, maintain current service levels and establish a balanced budget. In summary:

**Scenario 1** – Business as Usual, maintain existing service levels.

**Scenario 2** – Addresses the infrastructure asset renewal backlog.

Council will need to manage its available operational funds over the coming years. Council is continually reviewing its efficiency and reinvesting efficiency gains back into the community. It is acknowledged there are challenges that will need to be monitored, particularly in the area of capital works and infrastructure management, but Council is actively working on meeting those challenges and ensuring that service levels are at the very least maintained or, if possible, improved.

A community led engagement process was undertaken by Council to establish *Our Inner West 2036* the Inner West Council's first Community Strategic Plan (CSP). This LTFP was prepared using these assumptions which are clearly outlined in the review document and align to the outcomes outlined in the CSP. However, as with all things, future unforeseen factors can have an impact affecting Council's financial position. Past assumptions will not always prevail. Long term plans such as this LTFP document are useful tool to assist identify financial issues before they eventuate, and enable a strategy or plan to be developed to deal when and if they arise.

## **1. Financial Planning Context**

### **1.0.1 Working Capital**

Working Capital broadly represents either monies that Council is required, by law, to hold separately (to Council's general fund) as they can only be spent for specified purposes.

Funds that are legislatively required to be kept separate include:

- Developer Contributions raised under the Environmental Planning and Assessment Act, 1979 which must be spent to fund community infrastructure in accordance with the development contribution plan under which they were collected. Public Domain Contributions which are made by developers are similarly held by Council.
- Domestic Waste Management funds are raised under the Local Government Act 1993 and can only be used to support waste collection, recycling and related activities. These include funds set aside to replace the garbage, recycling or greenwaste bin fleet or truck fleet.
- A Stormwater Management Service Charge is raised annually by Council under the Local Government Act 1993. Funds that are not used in any one year must be held for use on authorised stormwater management and related activities.
- Grant funding provided for a specific purpose by the Commonwealth or State Government must be held by Council for that purpose.
- Special Rates raised by Council under the Local Government Act 1993 are held in a restricted working capital until spent for the purpose for which they were raised.

Funds that are set aside for specific purposes by Council include:

- Employee Leave Entitlements: Council sets aside cash to pay out liabilities for accrued employee annual and long service leave. Council's Workforce Management Strategy has identified the need to cash back 100% of total leave liability to mitigate any financial risks surrounding employee leave entitlements.
- Plant, Technology and Vehicle replacement: Council has long term models in place to forecast the timing of heavy plant, motor vehicle and information technology hardware replacement. Funds are allocated to ensure budget is available for replacement.
- Funds held on trust by Council either on behalf of other parties or under a Trust arrangement must be held separately to Council funds and only spent in accordance with the terms of the trust arrangement.
- Loan funds: Council raises loan funds annually to fund its capital program (only if required). Unspent funds are held specifically to ensure those works are completed. Council currently funds these works from unrestricted working capital. See section 1.0.2.

Other unrestricted working capital is held and has been allocated throughout Council's LTFP to fund a number of operational and capital projects.

### **1.0.2 Loan Borrowings**

Council will borrow \$40,047,146 to redevelop Ashfield Aquatic Centre. Council has applied for a loan via NSW Treasury TCorp organisation that provides funding opportunities for local government and other State agencies. These borrowings will be repaid from rate income raised via the Ashfield Special Rate Variation to Council's rate income over a 20 year period during which the loans will be repaid.

Council has principal outstanding on its loan borrowings of \$13.3 million as at 30 June 2018. Council's Debt Service Cover ratio, which measures the availability of operating cash to service debt including



interest and principal repayments, is forecast at 2.32 to 1 at the end of 2019/20. This is well above the Office of Local Government's benchmark of 2 to 1.

When Council borrows funds, loans have been used to fund major capital projects and are never used to fund operating projects.

## **1.1 Structure**

### **1.1.1 Overview of Structure**

This LTFP is structured around two financial models or 'scenarios'. The first, known as Scenario 1, is a base scenario and captures Council's "Business as Usual" approach. Scenario 2 provides an overview of existing funding gaps around asset management renewal backlog works.

The LTFP details the assumptions used when compiling each scenario, as well as the financial outcomes over a ten year period. It also lists the major opportunities and risks associated with each scenario, to provide an analysis of the sensitivity of the modelling to a variety of changes.

The last section of the document contains some high level measures by which Council's long term financial performance will be measured.

## **2. Global Variables and Assumptions**

Below is a list of variables and assumptions that are the drivers in predicting Council's revenue and expenditure forecasts over the 10 years for this iteration to the LTFP. These variables apply to each scenario of this LTFP unless explicitly stated in the particular scenario. Any references made to Consumer Price Index (CPI) will have an assumed rate of 2.0% per annum for expenditure and 3.0% per annum for income, unless stated otherwise.

### **2.1 Operating Revenue Drivers**

The following tables summarise the revenue drivers on which the LTFP has been modelled.

Operating Revenue Area	Assumption
General Rates	Based on a rate cap of 2.7% per annum in 2019/20 onwards.

Operating Revenue Area	Assumption
Special Variations to the General Rate	<p>The former Marrickville Local Government Area (LGA) adopted a variation to its General Rate for aquatic facilities that commenced in 2005/06. The variation is limited to 15 years and expires at the end of the 2019/20 financial year. Funds are used to repay a loan which expires at the end of 2019/20.</p> <p>In addition to this, the former Ashfield LGA is subject to an 8.9% rates increase (including the rate peg). This Special variation is in the last year (commenced in 2015/16) and will apply into perpetuity. The funds will be allocated to infrastructure renewals and to fund the repayments of a loan relating to the upgrade of the Ashfield Aquatics Centre.</p>
Voluntary Pensioner Rebates	<p>Council offers a voluntary pensioner rebates to eligible aged pensioners.</p> <p>This rebate covers the domestic waste and stormwater charges for resident owners of ten years or greater. For pensioners who do not meet the above criteria, grandfathering provisions exists for pensioners in the former Ashfield, Leichhardt and Marrickville LGA's.</p>
Pensioner Rate Subsidy	<p>The Pensioner Rate Subsidy is set by the State Government at a maximum of \$250 per property per annum. This is a flat subsidy and does not increase annually.</p>
Domestic Waste Management Charge (DWMC) and related User Charges	<p>The DWMC is modelled over the life of the Plan to cover the cost of the provision of the service. The Local Government Act prohibits councils from either subsidising or receiving a profit from the DWMC. The methodology of applying corporate overheads to the domestic waste services has been reviewed and applied from 2018/19 onwards. The increase to the DWMC for 2019/20 is a weighted average of 3.6% across IWC. Ashfield has increased by 9.3% to \$423. Leichhardt has increased by 3.4% to \$544. Marrickville has remained flat at \$578. The DWMC has been increased by CPI from 2020/21.</p>
Stormwater Management Service Charge	<p>This is a flat charge used to fund stormwater planning and infrastructure. The charge is set by the Local Government Act and associated Regulations as follows:</p> <p>\$25.00 per residential property per annum.</p> <p>\$12.50 per strata unit per annum.</p> <p>\$25.00 per 350m<sup>2</sup> per business property per annum.</p>
Fees	<p>Council generally increases its fees for the services it provides to at least cover general movements in costs each year.</p> <p>Statutory fees have been increased in accordance with advice given by the relevant statutory body whilst discretionary fees have been increased by CPI.</p>

Operating Revenue Area	Assumption
Interest on Investment	The interest which Council receives on its investments has been modelled and is reviewed annually. The model is linked to the projected level of reserves and forecast interest rates. As cash is expected to diminish over time as Council completes its suite of major projects and pursues its property strategy, a modest and sustainable level of interest income currently supports ongoing operations. It is expected that cash rates will increase to offset increased interest rates.
Interest on Overdue Rates	Council charges interest on overdue rates to the maximum allowed by the Minister for Local Government. The 2019/20 rate has been set at 7.5% per annum and is used in the LTFP.
Other Revenues	This includes ex gratia rates payments, income from street furniture and credit card fees. It is assumed that these revenue sources will not increase and are indexed according to commercial agreements.
Rental/Lease Income	It is assumed that rental/lease income will increase at least by CPI, in line with provisions of current leases.
Fines	The dollar value of individual fines is determined by the State Government. The volume of fines is a product of the level of compliance with relevant laws and the level of enforcement activity. It is assumed that the total income received from fines will increase by CPI.
Operating Grants – General	It is assumed that total income from grants will increase by CPI dependant on the particular initiatives provided to Council by the State and Federal Government.
Financial Assistance Grants (FAG)	It is assumed that total income from grants will increase. The FAG is based on the relative growth of the Inner West's LGA in comparison to the growth of Western Sydney. This projection is in line with the methodology used by the NSW Grants Commission who determine the distribution of the FAG grant every year.
Roads and Maritime Services Block Grant	This is a State Government grant with an increase across the 10 years.
Street Lighting Subsidy	This is a State Government subsidy. It is assumed that this will increase by CPI.
Library Subsidy	This subsidy is provided under the Library Regulation and is administered and set by the State Library of NSW. It is assumed that this will increase by CPI.
Disposal of Property	The Base Scenario assumes that no income from property sales will be received during the 10 years of the LTFP. Proceeds from sales including profits are transferred to Council's unrestricted working capital.

Operating Revenue Area	Assumption
Disposal of Plant	The Base Scenario assumes that plant will be sold at its written down cost during the 10 years of the LTFP. Proceeds from sales including profits are transferred to Council's Plant Replacement restricted working capital.



## 2.2 Operating Revenue Sensitivity Analysis

Operating revenue assumptions will be sensitive to a variety of risks and opportunities, including the following:

- Future rate increases will be based on the Local Government Price Movements agreed to by the Independent Pricing and Regulatory Tribunal (IPART). Historically, rate increases have not kept pace with increasing costs. Recent experience has shown that IPART will not adjust future rates increases where the predicted Local Government Price Movements have proved to be well under actual price movements. If this trend continues, this will cause significant financial difficulties for the Inner West and other councils.
- Rate increases provide only for a continuation of existing service levels. The changing demographics of the Inner West community suggests that there may be demand for new or increased levels of services. These will not be able to be funded by ordinary IPART rate increases which are based on historic movements in costs only.
- The Pensioner Rate Subsidy is set at a maximum of \$250 per property and has not increased since 1993. This creates a greater burden on pensioners.
- The level of individual fines for traffic/parking offences is determined by the State Government.
- The Stormwater Management Charge is fixed and has not risen since its introduction in 2006/07.
- Interest rates have been highly volatile over the past 10 years but have stabilised at record low rates during the past 5 years. It is forecast that interest rates will remain at record lows and increase after 2 years on the basis of a full economic recovery.
- Council's rental income relating particularly to land in Tempe which is situated in a current Road Reserve. There is a risk that this site may eventually be acquired by the State Government for the WestConnex and M6 motorway, currently the reservation remains in place.
- Hoarding fees and other Development Assessment income is dependent on the level of active development within the Inner West LGA. These will continue to grow based on the release of Council's revised LEP that allows greater building density within the LGA area.
- Ashfield Aquatic Centre redevelopment has been incorporated into this budget and the LTFP. It is forecast to re-open in late 2020.

## 2.3 Capital Revenue Drivers

The following tables summarise the capital revenue assumptions on which the Base Scenario has been modelled.

Base Scenario Capital Revenue Area	Assumption
Roads to Recovery Grant	This is a Federal Government grant which is used by Council to fund its roads improvement program. It is assumed that this will increase by CPI.
Developer Contributions	The funding which Council receives from developer contributions is reviewed annually. The funding is linked to the projected level of development. All funds are held in a restricted working capital fund for release to finance projects included in Council's plan as a response to increased population growth in the LGA.

## 2.4 Capital Revenue Sensitivity Analysis

Capital revenue assumptions will be sensitive to a variety of risks and opportunities, including the following:

- The Federal budget has a focus on infrastructure renewal initiatives that may impact Council. These initiatives have yet to be legislated and hence have not been incorporated into this iteration of the LTFP.
- The Roads to Recovery grants were introduced relatively recently. The grant has a 4 year life cycle and the Federal Government has announced that it will remain intact and has included it in the 2019/20 budget with no view of reducing the funding pool (nationally) at this point in time. This situation could alter.
- Council does receive capital grants other than for Roads to Recovery. However, these grants are tied to specific projects and are non-recurrent. As the receipt of other capital grants is difficult to predict, they are not included in the model.

## 2.5 Operating Expenditure Drivers

The following table summarises the operating expenditure assumptions on which the Base Scenario has been modelled.

Operational Expenditure Area	Assumptions
Salaries and Wages	The current award was negotiated in 2017 with the following agreed annual increases: 2.8% for 2016/17, 2.35% for 2017/18 and 2.5% for 2018/19 onwards.
Superannuation	<p>It is assumed that superannuation costs will remain at 9.5% of salaries for staff entitled to Superannuation Guarantee Contributions. The proposed increase to 10% scheduled in 2020/21 and increasing progressively to 12.0% in 2025/26 has again been deferred by the federal government. As this deferral continues, increased costs have not been factored into this iteration of the LTFP.</p> <p>It is assumed that superannuation costs for members of the Defined Benefits Schemes will be paid in accordance with the current advice from the Trustees of the Scheme. Council has developed a model to predict its ongoing contributions toward the Defined Benefits Schemes.</p>
Workers Compensation	Council's Workers Compensation premium has been set at \$2.0 million for 2018/19 and it is assumed that this will increase to \$2.03 million in 2019/20 and then increase annually in accordance with salaries and wages.
Training	It is assumed that expenditure on training will increase by CPI.
Maternity Leave	It is assumed that expenditure on maternity leave will be \$318,272 in 2019/20 and will increase by Award increases.
Long Service Leave	Expenditure on Long Service Leave has been modelled and will increase by Award increases. The model is reviewed annually.
Materials and Contracts	Components of materials and contracts expenditure are reviewed individually and are generally increased by CPI.

Operational Expenditure Area	Assumptions
Disposal Costs	The cost of waste disposal has been modelled and is reviewed annually.
Oil and Fuel	It is assumed that oil and fuel costs will increase by CPI per annum over 10 years.
Street Lighting	It is assumed that street lighting costs will increase by CPI. The project to change-over to LED lights has been included in the 2019/20 budget to reduce the cost of street lighting from 2020/21 onwards.
Electricity	It is assumed that electricity costs will increase by an average 4.0% per annum over 10 years.
Gas	It is assumed that gas costs will increase by an average 4.0% per annum over 10 years.
Water	It is assumed that water costs will increase by an average 4.0% per annum over 10 years.
Telephone and Mobile Phone	Due to an increased reliance on mobile technology it is assumed that fixed and mobile phone and data costs will increase by 4.0% per annum over 10 years.
Depreciation	Depreciation has been modelled in accordance with Council's Asset Management Plans – refer page 6 of the Asset Management Policy and Strategy.
Other Expenses	This includes Councillor fees, agency expenses, advertising, printing, memberships and donations. It is assumed that these expenses will increase by CPI.
State Government Levies	The State Government charges levies to councils contribute to a range of services. It is assumed that the levies will increase by CPI.
Insurance	It is assumed that insurance costs will increase by CPI over 10 years.

## 2.6 Operating Expenditure Sensitivity Analysis

Operating expenditure assumptions will be sensitive to a variety of risks and opportunities, including the following:

- The current industrial award was negotiated in 2017 with the following agreed annual increases, 2.8% for 2016/17, 2.35% for 2017/18 and 2.5% 2018/19 onwards.
- The Federal government proposed that Superannuation Guarantee Charge (SGC) will rise to 9.5% and indexation frozen until 2022/23 with the next increase proposed to increase to 10%. The SGC could reach a maximum of 12% in 2025/26. This proposal has not been legislated and not factored into this iteration of Council's LTFP.
- Workers Compensation claims continues to decline. There is the risk that if claims are not managed prudently, that the premium may increase again over above the premium calculation of total salaries and wages.

- Landfill disposal charges and other levies charged by the State Government on the disposal of waste continue to increase by the CPI.
- There is a possibility the cost of street lighting may be reduced in the future through the prudent investment in new technology. A project to replace the current street lighting to LED street lighting has been included in the 2019/20 budget to mitigate the risk that street lighting costs continue to escalate, as they have in recent years. Council has little control over these costs.
- Natural disasters and other unforeseeable events may impact to increase insurance premium levels.
- Ashfield Aquatic Centre redevelopment has been incorporated in this budget and the LTFP. It is forecast to re-open in late 2020. Staff (excluding casuals) have been maintained in the budget. These staff have been reassigned to one of the other aquatic centres within the Inner West Council while the redevelopment takes place.

## 2.7 Capital Expenditure Drivers

Capital Expenditure Area	Assumptions
Information and Communication Technology - Hardware/Software Program	<p>Council currently leases the majority of its Information Technology Hardware over a 3 year lease term. Software costs associated with hardware upgrades are forecast and included in the relevant year within the Operating Budget.</p> <p>New infrastructure investments are assessed as part of the evaluation process driven by the ICT Steering Committee. The LTFP provides for the full cost of replacement of existing hardware and software. The budget includes the hardware and software replacement program. This program replaces assets at the end of their useful life and also takes into account the consolidation of three existing data centres into one and the consolidation of maintenance agreements and software licences.</p> <p>Maintenance costs are considered as part of the evaluation process and included in the budget where required for both software and hardware.</p> <p>An action plan has been developed and can be found in the ICT Strategy.</p>
Local Roads and Lanes Program	<p>Council's investment in its Local Roads network has been set at \$5,418,000 in 2019/20 funded by Financial Assistance Grants, SRV, Roads to Recovery and general funds. Funding levels are kept at levels to ensure Council exceeds its Renewal Ratio every year for its infrastructure portfolio throughout the LTFP.</p>
Regional Roads Program	<p>Council owns the Regional Road network. NSW RMS subsidises upkeep through grants. Council matches funding under the Regional Roads program using unrestricted working capital or other available funding sources. A total of \$400,000 is anticipated to be spent on Regional Road capital works throughout the 2019/20 financial year. Funding levels are kept at levels to ensure Council exceeds its Renewal Ratio every year for its infrastructure portfolio throughout the LTFP.</p>
Footpath Program	<p>Council's investment in its Footpath Renewal &amp; Upgrade Program has been set at \$2,746,000 in 2019/20 funded by SRV and unrestricted working capital. Funding levels are kept at levels to ensure Council exceeds its Renewal Ratio every year for its infrastructure portfolio throughout the LTFP.</p>



Capital Expenditure Area	Assumptions
Bike Facilities Program	Unrestricted working capital and developer contributions are allocated to improve bike facilities to match capital grant funding from the NSW or Federal government or to fund direct works.
Traffic Amenities Program	The traffic amenities program is funded from Developer Contributions, SRV, government grant funds or other working capital to improve traffic amenities. The traffic amenities program included in the budget is \$2,030,000. This program may continue to reduce as the developer contributions reduces nexus on traffic amenities from where the majority of these works are funded.
Drainage Program	Council has a program of catchment studies across the various sub-catchments within its boundaries. These are funded from the Stormwater Charge.  Drainage capital works are funded from SRV funds and unrestricted working capital. Additional capital works are funded from the Stormwater Charge in accordance with the Stormwater Plan.
Street Lighting Upgrades	After the corporatisation of the electricity network the LGAs are responsible for the maintenance and the cost of electricity. Inner West Council has included a project converting street lights to LED thereby reducing the cost of maintenance and electricity used.
Street Litter Bins Replacement Program	\$50,000 is allocated per annum from working capital to replace street litter bins. Bin maintenance and waste removal is funded within the Operating Budget.
Parks Improvement Program	Park improvements are primarily funded from Developer Contributions, SRV and Federal or State grants. Council's Parks Improvement Program from \$18,791,993 in 2018/19 to approximately \$20,416,015 in 2019/20.

The Capital Program also incorporates expenditure on Council's 'Major Projects' as follows:

Project	Funding available in 2019/20
Ashfield Aquatic Centre Redevelopment	\$32.8m
Urban Amenity Improvement Program	\$6.7m
Dawn Fraser Pool Upgrade	\$3.2m
Haberfield Library Upgrade	\$2.4m
Marrickville Town Hall Upgrade	\$2.3m
Ashfield Town Centre Upgrade	\$1.0m

Alex Trevillion Plaza	\$0.8m
Mervyn Fletcher Community Centre Renewal	\$0.6m

## 2.8 Capital Expenditure Sensitivity Analysis

Capital expenditure assumptions will be sensitive to a variety of risks and opportunities, including the following:

- Council has prepared Asset Management Plans for each of the four infrastructure asset groups (see accompanying Asset Management Plans). As data is updated on the condition of these assets it is likely that further investment will be required to ensure roads, footpaths, drainage, bike networks, parks facilities, buildings and the like continue to be available for both the current and future generations living in the Inner West. Increasing investments to promote accessibility will also be needed as the Inner West population ages. This will be planned to ensure an accessibility continuum between local roads, streetscapes and footpaths and transport infrastructure managed by State Government including trains, buses and light rail.

## 2.9 Non Financial Assumptions

The Inner West Council's adopted Community Strategic Plan provides an overview of the major issues impacting upon the local community. The data and analysis used to arrive at those issues also inform the preparation of this LTFP.

### **3. Scenario 1: Business as usual**

#### **3.1 Scenario 1 Overview**

Scenario 1 is predicated on:

- Continuation of existing services at current service levels
- Continuation of existing levels of investment in infrastructure renewal
- Continuation of existing income sources

This scenario also incorporates the following 'major projects':

- Redevelopment of Ashfield Aquatic Centre.
- Urban Amenity Improvement Program.
- Upgrade work at the Dawn Fraser Pool.
- Refurbishment of the Haberfield Library.
- Refurbishment of the Marrickville Town Hall.
- Refurbishment of the Ashfield Town Centre.
- Refurbishment of Alex Trevillion Plaza.
- Refurbishment of Mervyn Fletcher Community Centre.

#### **3.2 Scenario 1 Context**

Council was formed by the amalgamation of Ashfield, Leichhardt and Marrickville Councils in May 2016 and until service reviews are complete, service levels will remain as they were in the constituent Councils. Council is currently operating from a position of financial stability and has used the Integrated Planning and Reporting (IPR) Framework to drive the long term financial sustainability and ensure Council is fit for the future as a stand-alone entity.

It is evident that while Council's immediate and long term financial position is capable of delivering existing services at their current levels given current costs, an uncertain economic environment and the changing nature of the Inner West community will generate new or expanded needs for services and for associated funding.

Council's major income source, rates, is capped by the State Government and continues to grow at a slower pace than salaries, State Government levies and other costs. In this environment, ongoing financial sustainability can only be achieved by further cost savings or income generation proposals or by shedding or reducing existing programs. Council has committed to an ongoing budget review process aimed at identifying cost savings or income generation options throughout the life of this LTFP.

There is limited scope to fund major capital works in such an environment. Scenario 1 outlines the method of delivering business as usual whilst Scenario 2 outlines a method of dealing with the infrastructure renewal backlog. Both scenarios are illustrative only. As and when the need develops to fund major infrastructure, provide new or expanded services or invest more in infrastructure maintenance, Council will engage with the Inner West community and develop these options further.

#### **3.3 Scenario 1 Financial Projections**

The following tables outline the financial impact of the Scenario 1 over the next 10 years by External Reporting Category.

**Scenario 1 - Inner West Council - 10 Year Income Statement Projection**

	2018/19 (\$'000)	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)	2023/24 (\$'000)	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
<b>Income from Continuing Operations</b>											
Rates and Annual Charges	158,319	162,638	164,875	169,292	173,619	178,067	182,631	187,317	192,120	197,513	202,124
User Fees and Charges	42,962	44,648	49,351	51,996	54,056	55,510	57,007	58,548	60,134	61,766	63,446
Interest Income	5,167	5,277	5,389	5,503	5,620	5,739	5,861	5,986	6,113	6,243	6,376
Other Income	25,730	26,291	25,859	26,204	26,807	27,425	28,057	28,705	29,368	30,048	30,744
Operating Grants	8,891	10,620	10,568	10,719	10,875	11,034	11,198	11,366	11,539	11,716	11,898
Capital Grants and Contributions	18,830	36,819	38,131	19,177	14,741	15,255	14,714	13,539	13,740	13,945	14,154
Net Gain/(Loss) - Disposal of Assets	182	(70)	(425)	(78)	(451)	(190)	43	833	(520)	438	(876)
<b>Total Income from Continuing Operations</b>	<b>260,081</b>	<b>286,223</b>	<b>293,748</b>	<b>282,814</b>	<b>285,267</b>	<b>292,840</b>	<b>299,511</b>	<b>306,294</b>	<b>312,494</b>	<b>321,669</b>	<b>327,865</b>
<b>Expenditure from Continuing Operations</b>											
Employee Benefits and Oncosts	124,376	134,750	140,857	144,663	146,409	150,098	154,511	159,057	163,738	168,558	173,523
Interest Expense	1,443	1,969	1,737	1,582	1,456	1,353	1,261	1,190	1,122	1,051	978
Materials and Contracts	61,575	64,173	64,787	64,618	69,084	71,419	69,660	70,843	71,486	72,754	75,493
Depreciation	31,647	33,080	34,378	35,116	35,707	36,356	37,011	37,657	38,276	38,931	39,452
Other Expenses	34,983	34,200	35,468	35,701	36,652	37,467	38,388	39,285	40,275	41,163	41,838
<b>Total Expenses from Continuing Operations</b>	<b>254,024</b>	<b>268,172</b>	<b>277,227</b>	<b>281,681</b>	<b>289,308</b>	<b>296,692</b>	<b>300,831</b>	<b>308,032</b>	<b>314,897</b>	<b>322,458</b>	<b>331,283</b>
<b>Net Operating Result from Continuing Operations</b>	<b>6,057</b>	<b>18,052</b>	<b>16,521</b>	<b>1,133</b>	<b>(4,041)</b>	<b>(3,852)</b>	<b>(1,321)</b>	<b>(1,738)</b>	<b>(2,403)</b>	<b>(789)</b>	<b>(3,417)</b>
<b>Net Operating Result before Capital Items</b>	<b>(12,954)</b>	<b>(18,697)</b>	<b>(21,185)</b>	<b>(17,966)</b>	<b>(18,332)</b>	<b>(18,916)</b>	<b>(16,077)</b>	<b>(16,110)</b>	<b>(15,623)</b>	<b>(15,173)</b>	<b>(16,696)</b>



**Scenario 1 - Inner West Council - Statement of Financial Position**

	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)	2023/24 (\$'000)	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
<b>ASSETS</b>										
<b>Current assets</b>										
Cash and cash equivalents	24,580	2,650	2,563	3,300	2,950	2,375	2,750	2,500	2,500	2,500
Investments	133,913	121,381	101,041	84,017	66,319	50,883	34,096	23,579	10,337	5,182
Receivables	16,799	16,967	17,137	17,308	17,481	17,656	17,832	18,011	18,191	18,373
Inventories	180	181	182	182	183	184	185	186	187	188
Other	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-
<b>Total current assets</b>	<b>175,471</b>	<b>141,179</b>	<b>120,921</b>	<b>104,808</b>	<b>86,933</b>	<b>71,098</b>	<b>54,864</b>	<b>44,276</b>	<b>31,215</b>	<b>26,243</b>
<b>Non-current assets</b>										
Investments	31,790	31,790	31,790	31,790	31,790	31,790	31,790	31,790	31,790	31,790
Receivables	19,092	17,692	21,629	20,126	19,276	17,818	17,064	16,736	16,458	21,228
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, property, plant and equipment	2,277,016	2,330,433	2,352,606	2,365,900	2,381,276	2,397,601	2,414,034	2,424,088	2,438,161	2,441,444
Investments accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Investment property	10,785	5,991	-	-	-	-	-	-	-	-
Intangible assets	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Total non-current assets</b>	<b>2,338,682</b>	<b>2,385,907</b>	<b>2,406,025</b>	<b>2,417,816</b>	<b>2,432,342</b>	<b>2,447,210</b>	<b>2,462,887</b>	<b>2,472,615</b>	<b>2,486,409</b>	<b>2,494,463</b>
<b>TOTAL ASSETS</b>	<b>2,514,154</b>	<b>2,527,086</b>	<b>2,526,947</b>	<b>2,522,624</b>	<b>2,519,275</b>	<b>2,518,307</b>	<b>2,517,751</b>	<b>2,516,891</b>	<b>2,517,624</b>	<b>2,520,706</b>
<b>LIABILITIES</b>										
<b>Current liabilities</b>										
Payables	30,814	31,122	31,434	31,748	32,065	32,386	32,710	33,037	33,367	38,701
Income received in advance	-	-	-	-	-	-	-	-	-	-
Borrowings	5,066	3,581	2,888	2,451	2,320	1,866	1,741	1,809	1,880	1,954
Provisions	29,310	30,043	30,794	31,564	32,353	33,162	33,991	34,841	35,712	36,605
Liabilities associated with assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-
<b>Total current liabilities</b>	<b>65,190</b>	<b>64,747</b>	<b>65,116</b>	<b>65,763</b>	<b>66,739</b>	<b>67,413</b>	<b>68,442</b>	<b>69,687</b>	<b>70,959</b>	<b>77,260</b>
<b>Non-current liabilities</b>										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Borrowings	39,485	34,419	30,838	27,949	25,498	23,178	21,312	19,571	17,761	15,881
Provisions	2,184	2,206	2,228	2,250	2,273	2,295	2,318	2,342	2,365	2,389
Investments accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-
<b>Total non-current liabilities</b>	<b>41,669</b>	<b>36,625</b>	<b>33,066</b>	<b>30,200</b>	<b>27,771</b>	<b>25,473</b>	<b>23,631</b>	<b>21,912</b>	<b>20,126</b>	<b>18,270</b>
<b>TOTAL LIABILITIES</b>	<b>106,859</b>	<b>101,372</b>	<b>98,181</b>	<b>95,963</b>	<b>94,510</b>	<b>92,887</b>	<b>92,073</b>	<b>91,600</b>	<b>91,086</b>	<b>95,529</b>
<b>Net Assets</b>	<b>2,407,295</b>	<b>2,425,714</b>	<b>2,428,766</b>	<b>2,426,661</b>	<b>2,424,766</b>	<b>2,425,421</b>	<b>2,425,679</b>	<b>2,425,291</b>	<b>2,426,538</b>	<b>2,425,176</b>
<b>EQUITY</b>										
Retained earnings	2,217,420	2,233,941	2,235,075	2,231,033	2,227,182	2,225,861	2,224,123	2,221,720	2,220,931	2,217,514
Revaluation reserves	189,874	191,773	193,691	195,628	197,584	199,560	201,555	203,571	205,607	207,663
Council equity interest	2,407,295	2,425,714	2,428,766	2,426,661	2,424,766	2,425,421	2,425,679	2,425,291	2,426,538	2,425,176
<b>Total Equity</b>	<b>2,407,295</b>	<b>2,425,714</b>	<b>2,428,766</b>	<b>2,426,661</b>	<b>2,424,766</b>	<b>2,425,421</b>	<b>2,425,679</b>	<b>2,425,291</b>	<b>2,426,538</b>	<b>2,425,176</b>

**Scenario 1 - Inner West Council - Statement of Cash Flows**

Forecast Statement of Cash Flow	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)	2023/24 (\$'000)	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
<b>Cash flow from Operating Activities</b>										
<b>Receipts</b>										
Rates & Annual Charges	162,638	164,875	169,292	173,619	178,067	182,631	187,317	192,120	197,513	202,124
User Charges & Fees	44,648	49,351	51,996	54,056	55,510	57,007	58,548	60,134	61,766	63,446
Investment & Interest Income	5,277	5,389	5,503	5,620	5,739	5,861	5,986	6,113	6,243	6,376
Operating Grants	10,620	10,568	10,719	10,875	11,034	11,198	11,366	11,539	11,716	11,898
Capital Grants and Contributions	36,819	38,131	19,177	14,741	15,255	14,714	13,539	13,740	13,945	14,154
Other	26,291	25,859	26,204	26,807	27,425	28,057	28,705	29,368	30,048	30,744
<b>Payments</b>										
Employee Benefits & On-Costs	(134,750)	(140,857)	(144,663)	(146,409)	(150,098)	(154,511)	(159,057)	(163,738)	(168,558)	(173,523)
Materials & Contracts	(64,173)	(64,787)	(64,618)	(69,084)	(71,419)	(69,660)	(70,843)	(71,486)	(72,754)	(75,493)
Borrowing Costs	(1,969)	(1,737)	(1,582)	(1,456)	(1,353)	(1,261)	(1,190)	(1,122)	(1,051)	(978)
Other Expenses	(34,200)	(35,468)	(35,701)	(36,652)	(37,467)	(38,388)	(39,285)	(40,275)	(41,163)	(41,838)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>51,201</b>	<b>51,324</b>	<b>36,327</b>	<b>32,117</b>	<b>32,694</b>	<b>35,647</b>	<b>35,086</b>	<b>36,393</b>	<b>37,704</b>	<b>36,910</b>
<b>Cash flow from Investing Activities</b>										
<b>Receipts</b>										
Sale of Investment Securities	271,859	274,577	277,323	280,096	282,897	285,726	288,583	291,469	294,384	297,328
Sale of Infrastructure, Property Plant & Equipment	(70)	(425)	(78)	(451)	(190)	43	833	(520)	438	(876)
<b>Payments</b>										
Purchase of Investment Securities	(223,320)	(260,590)	(277,568)	(277,845)	(277,896)	(282,256)	(284,692)	(293,447)	(297,125)	(303,508)
Purchase of Infrastructure, Property, Plant & Equipment	(111,049)	(87,795)	(57,290)	(49,001)	(51,732)	(53,336)	(54,089)	(48,331)	(53,004)	(42,735)
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(62,579)</b>	<b>(74,233)</b>	<b>(57,612)</b>	<b>(47,201)</b>	<b>(46,921)</b>	<b>(49,823)</b>	<b>(49,365)</b>	<b>(50,829)</b>	<b>(55,306)</b>	<b>(49,791)</b>
<b>Cash flow from Financing Activities</b>										
<b>Receipts</b>										
Proceeds from Borrowing & Advances										
<b>Payments</b>										
Payments of Borrowing & Advances	(5,066)	(3,581)	(2,888)	(2,451)	(2,320)	(1,866)	(1,741)	(1,809)	(1,880)	(1,954)
<b>Net Cash Flow provided (or used in) Financing Activities</b>	<b>(5,066)</b>	<b>(3,581)</b>	<b>(2,888)</b>	<b>(2,451)</b>	<b>(2,320)</b>	<b>(1,866)</b>	<b>(1,741)</b>	<b>(1,809)</b>	<b>(1,880)</b>	<b>(1,954)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(16,444)</b>	<b>(26,490)</b>	<b>(24,173)</b>	<b>(17,535)</b>	<b>(16,547)</b>	<b>(16,041)</b>	<b>(16,020)</b>	<b>(16,245)</b>	<b>(19,483)</b>	<b>(14,835)</b>
Plus Cash & Cash Equivalents - beginning of year	41,023	24,580	(1,911)	(26,084)	(43,619)	(60,166)	(76,207)	(92,227)	(108,472)	(127,955)
<b>Cash &amp; Cash Equivalents - end of year</b>	<b>24,580</b>	<b>(1,911)</b>	<b>(26,084)</b>	<b>(43,619)</b>	<b>(60,166)</b>	<b>(76,207)</b>	<b>(92,227)</b>	<b>(108,472)</b>	<b>(127,955)</b>	<b>(142,790)</b>
Plus Investments on hand - end of year	165,703	153,172	132,831	115,807	98,109	82,673	65,886	55,369	42,127	36,972
<b>Total Cash &amp; Cash Equivalents &amp; Investments</b>	<b>190,283</b>	<b>151,261</b>	<b>106,747</b>	<b>72,188</b>	<b>37,943</b>	<b>6,466</b>	<b>(26,340)</b>	<b>(53,103)</b>	<b>(85,828)</b>	<b>(105,818)</b>

#### **4. Scenario 2: Asset Management - Infrastructure renewal backlog**

Scenario 2 is predicated on:

- Continuation of existing services at current service levels.
- An expanded capital renewal program to reduced infrastructure backlog within the time horizon of this LTFP.

Council recognised the need to plan strategically and involve its community in the process of determining service levels and an appetite to fund proposed service levels. Council has been on the front foot in involving its community in developing a Strategic Plan for the Inner West LGA. As part of that process, Council acknowledged the need to plan and prioritise major property projects to ensure the right projects were completed at the right times, that decisions taken today had proper regard for Council's future ability to deliver other projects and to ensure Council could afford to undertake the projects.

Council embarked upon the delivery of a suite of Major Projects, these included

##### **Projects Completed**

- Leichhardt Town Hall.
- Leichhardt Park Children's Day Care Centre.
- Steel Park Children's Day Care Centre.
- Annette Kellerman Aquatic Centre upgrade.

##### **Projects in the Pipeline**

- Redevelopment of Ashfield Aquatic Centre.
- Urban Amenity Improvement Program.
- Upgrade work at the Dawn Fraser Pool.
- Refurbishment of the Haberfield Library.
- Refurbishment of the Marrickville Town Hall.
- Refurbishment of the Ashfield Town Centre.
- Refurbishment of Alex Trevillion Plaza.
- Refurbishment of Mervyn Fletcher Community Centre.

In addition to the continuation of existing revenue sources, Scenario 2 aims to demonstrate the effects of securing additional funding to fund Council's entire infrastructure backlog to meet the needs of the community. It aims to be illustrative only, an option Council could pursue with the support of the Inner West LGA (Community). When specific plans are in place for the re-development of any of Council's current properties, Council will engage with the community to better understand the level of community support for this type of funding option if it were to be pursued.

#### **4.1 Scenario 2 Assumptions**

Inner West Council Long Term Financial Plan 2019 – 2029

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The annual budget includes provisions for operations, maintenance, renewal, new and upgrade expenditure on infrastructure. When renewal funding is inadequate, any unfunded renewal demand is deferred, which generates a backlog. The existing backlog is reduced by increasing renewal expenditure.

Council identified an infrastructure renewal backlog in its 2017/18 financial reports, estimated to be approximately \$146m across its asset portfolio. In order to address this backlog additional funds are required to be sourced.

The renewal funding planned in Scenario 2 is sufficient to reduce the backlog of deferred renewal demand and also funds the emergent renewal demand over the coming decade.

#### **4.2 Scenario 2 Sensitivity Analysis**

The assumptions on which Scenario 2 are predicated will be sensitive to a variety of risks and opportunities, including the following:

- Community engagement will provide a critical input to the service levels expected by the community and identify the priorities of the above table.
- It assumes all capital renewal works will be funded directly from any additional funding with no requirements to borrow from a financial institution. If a large enough new capital project is identified as urgent, loan funds may be sourced and the additional funds utilised to service that loan.

#### **4.3 Scenario 2 Financial Projections**

The following illustrates the impact on Council's rate revenue for the additional funding in 2019/20. Rate income will increase above the expected IPART rate increase commencing in 2019/20 and will remain into perpetuity.



**Scenario 2 - Inner West Council - 10 Year Income Statement Projection**

	2018/19 (\$'000)	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)	2023/24 (\$'000)	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
<b>Income from Continuing Operations</b>											
Rates and Annual Charges	158,319	169,561	172,022	176,308	180,707	185,223	189,860	194,620	199,507	204,525	209,670
User Fees and Charges	43,080	47,972	50,297	52,178	53,483	54,820	56,191	57,595	59,035	60,511	62,024
Interest Income	5,167	5,295	5,427	5,561	5,700	5,841	5,986	6,135	6,287	6,443	6,603
Other Income	24,611	25,222	26,092	26,492	27,150	27,825	28,517	29,226	29,953	30,698	31,462
Operating Grants	10,904	11,527	11,622	11,889	12,162	12,443	12,739	12,600	12,753	13,072	13,134
Capital Grants and Contributions	25,907	29,270	33,559	15,418	20,371	21,026	21,778	24,727	26,136	22,394	18,658
Net Gain - Disposal of Assets	182	199	200	200	200	200	200	200	200	200	200
<b>Total Income from Continuing Operations</b>	<b>268,169</b>	<b>289,047</b>	<b>299,219</b>	<b>288,046</b>	<b>299,773</b>	<b>307,378</b>	<b>315,270</b>	<b>325,103</b>	<b>333,872</b>	<b>337,844</b>	<b>341,751</b>
<b>Expenditure from Continuing Operations</b>											
Employee Benefits and Oncosts	123,934	128,193	131,951	133,822	137,748	141,793	145,959	150,250	154,669	159,221	163,910
Interest Expense	1,207	1,468	1,197	1,001	833	685	548	431	414	192	34
Materials and Contracts	61,559	63,021	63,543	63,722	64,222	65,900	68,757	69,099	70,899	72,599	74,369
Depreciation	26,129	26,391	26,655	26,921	27,190	27,462	27,737	28,014	28,294	28,577	28,863
Other Expenses	32,304	33,227	33,665	34,534	35,407	36,303	37,220	38,161	39,126	40,114	41,127
<b>Total Expenses from Continuing Operations</b>	<b>245,134</b>	<b>252,300</b>	<b>257,011</b>	<b>260,000</b>	<b>265,400</b>	<b>272,143</b>	<b>280,221</b>	<b>285,955</b>	<b>293,402</b>	<b>300,704</b>	<b>308,304</b>
<b>Net Operating Result from Continuing Operations</b>	<b>23,035</b>	<b>36,747</b>	<b>42,208</b>	<b>28,047</b>	<b>34,373</b>	<b>35,235</b>	<b>35,049</b>	<b>39,148</b>	<b>40,470</b>	<b>37,140</b>	<b>33,447</b>
<b>Net Operating Result before Capital Items</b>	<b>(3,053)</b>	<b>7,278</b>	<b>8,449</b>	<b>12,429</b>	<b>13,802</b>	<b>14,009</b>	<b>13,071</b>	<b>14,221</b>	<b>14,134</b>	<b>14,545</b>	<b>14,588</b>

**Scenario 2 - Inner West Council - Statement of Financial Position**

	2018/19 (\$'000)	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)	2023/24 (\$'000)	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
<b>ASSETS</b>											
<b>Current assets</b>											
Cash and cash equivalents	35,887	28,519	19,192	13,320	9,643	8,213	7,680	7,918	6,429	5,971	8,058
Investments	131,171	111,392	90,985	93,475	95,109	95,721	95,647	99,826	100,632	70,060	70,761
Receivables	17,369	17,543	17,718	17,896	18,075	18,255	18,438	18,622	18,808	18,996	19,186
Inventories	209	210	211	212	213	214	215	217	218	219	220
Other	530	-	-	-	-	-	-	-	-	-	-
<b>Total current assets</b>	<b>185,167</b>	<b>157,664</b>	<b>128,107</b>	<b>124,903</b>	<b>123,039</b>	<b>122,404</b>	<b>121,980</b>	<b>126,583</b>	<b>126,087</b>	<b>95,246</b>	<b>98,225</b>
<b>Non-current assets</b>											
Investments	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, property, plant and equipment	2,262,867	2,327,939	2,381,727	2,416,168	2,450,555	2,483,643	2,521,059	2,554,879	2,593,132	2,622,403	2,621,214
<b>Total non-current assets</b>	<b>2,262,867</b>	<b>2,327,939</b>	<b>2,381,727</b>	<b>2,416,168</b>	<b>2,450,555</b>	<b>2,483,643</b>	<b>2,521,059</b>	<b>2,554,879</b>	<b>2,593,132</b>	<b>2,622,403</b>	<b>2,621,214</b>
<b>TOTAL ASSETS</b>	<b>2,448,034</b>	<b>2,485,604</b>	<b>2,509,834</b>	<b>2,541,071</b>	<b>2,573,594</b>	<b>2,606,047</b>	<b>2,643,039</b>	<b>2,681,462</b>	<b>2,719,219</b>	<b>2,717,649</b>	<b>2,719,439</b>
<b>LIABILITIES</b>											
<b>Current liabilities</b>											
Payables	8,160	8,241	8,324	8,407	8,491	8,576	8,662	8,748	8,836	8,924	9,013
Borrowings	6,155	4,710	4,058	3,663	3,576	3,167	3,089	3,206	3,328	-	-
Provisions	33,863	34,709	35,577	36,467	37,378	38,313	39,270	40,252	41,259	42,290	43,347
<b>Total current liabilities</b>	<b>48,178</b>	<b>47,661</b>	<b>47,959</b>	<b>48,537</b>	<b>49,445</b>	<b>50,055</b>	<b>51,022</b>	<b>52,207</b>	<b>53,422</b>	<b>51,214</b>	<b>52,361</b>
<b>Non-current liabilities</b>											
Borrowings	30,611	25,901	21,191	16,876	12,648	8,830	5,088	1,230	-	-	-
Provisions	1,881	1,900	1,919	1,938	1,957	1,977	1,997	2,017	2,037	2,057	2,078
<b>Total non-current liabilities</b>	<b>32,492</b>	<b>27,801</b>	<b>23,110</b>	<b>18,814</b>	<b>14,605</b>	<b>10,807</b>	<b>7,085</b>	<b>3,247</b>	<b>2,037</b>	<b>2,057</b>	<b>2,078</b>
<b>TOTAL LIABILITIES</b>	<b>80,670</b>	<b>75,462</b>	<b>71,068</b>	<b>67,351</b>	<b>64,051</b>	<b>60,862</b>	<b>58,107</b>	<b>55,453</b>	<b>55,459</b>	<b>53,272</b>	<b>54,439</b>
<b>Net assets</b>	<b>2,367,364</b>	<b>2,410,142</b>	<b>2,438,765</b>	<b>2,473,720</b>	<b>2,509,543</b>	<b>2,545,185</b>	<b>2,584,933</b>	<b>2,626,008</b>	<b>2,663,760</b>	<b>2,664,377</b>	<b>2,665,000</b>
<b>EQUITY</b>											
Retained earnings	2,310,322	2,352,530	2,380,576	2,414,950	2,450,185	2,485,234	2,524,382	2,564,851	2,601,991	2,601,991	2,601,991
Revaluation reserves	57,042	57,612	58,188	58,770	59,358	59,952	60,551	61,157	61,768	62,386	63,010
<b>Council equity interest</b>	<b>2,367,364</b>	<b>2,410,142</b>	<b>2,438,765</b>	<b>2,473,720</b>	<b>2,509,543</b>	<b>2,545,185</b>	<b>2,584,933</b>	<b>2,626,008</b>	<b>2,663,760</b>	<b>2,664,377</b>	<b>2,665,001</b>
<b>Total equity</b>	<b>2,367,364</b>	<b>2,410,142</b>	<b>2,438,765</b>	<b>2,473,720</b>	<b>2,509,543</b>	<b>2,545,185</b>	<b>2,584,933</b>	<b>2,626,008</b>	<b>2,663,760</b>	<b>2,664,377</b>	<b>2,665,000</b>

**Scenario 2 - Inner West Council - Statement of Cash Flows**

	2018/19 (\$'000)	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)	2023/24 (\$'000)	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
<b>Cashflow from Operating Activities</b>											
<b>Receipts</b>											
Rates & Annual Charges	158,319	169,561	172,022	176,308	180,707	185,223	189,860	194,620	199,507	204,525	209,670
User Charges & Fees	43,080	47,972	50,297	52,178	53,483	54,820	56,191	57,595	59,035	60,511	62,024
Investment & Interest Income	5,167	5,295	5,427	5,561	5,700	5,841	5,986	6,135	6,287	6,443	6,603
Grants & Contributions	25,907	29,270	33,559	15,418	20,371	21,026	21,778	24,727	26,136	22,394	18,658
Other	24,611	25,222	26,092	26,492	27,150	27,825	28,517	29,226	29,953	30,698	31,462
<b>Payments</b>											
Employee Benefits & On-Costs	(123,934)	(128,193)	(131,951)	(133,822)	(137,748)	(141,793)	(145,959)	(150,250)	(154,669)	(159,221)	(163,910)
Materials & Contracts	(61,559)	(63,021)	(63,543)	(63,722)	(64,222)	(65,900)	(68,757)	(69,099)	(70,899)	(72,599)	(74,369)
Borrowing Costs	(1,207)	(1,468)	(1,197)	(1,001)	(833)	(685)	(548)	(431)	(414)	(192)	(34)
Other Expenses	(32,304)	(33,227)	(33,665)	(34,534)	(35,407)	(36,303)	(37,220)	(38,161)	(39,126)	(40,114)	(41,127)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>48,983</b>	<b>62,939</b>	<b>68,662</b>	<b>54,768</b>	<b>61,363</b>	<b>62,498</b>	<b>62,586</b>	<b>66,962</b>	<b>68,565</b>	<b>65,517</b>	<b>62,110</b>
<b>Cashflow from Investing Activities</b>											
<b>Receipts</b>											
Sale of Investment Securities	315,120	318,271	321,454	324,668	327,915	331,194	334,506	337,851	341,230	344,642	348,089
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property Plant & Equipment	182	199	200	200	200	200	200	200	200	200	200
<b>Payments</b>											
Purchase of Investment Securities	(282,154)	(291,660)	(314,491)	(320,088)	(327,915)	(331,194)	(324,506)	(334,851)	(336,760)	(344,642)	(344,642)
Purchase of Infrastructure, Property, Plant & Equipment	(83,761)	(90,962)	(80,442)	(61,363)	(61,578)	(60,551)	(70,153)	(66,834)	(71,518)	(62,848)	(63,670)
<b>Net cash provided (or used in) Investing Activities</b>	<b>(50,614)</b>	<b>(64,152)</b>	<b>(73,279)</b>	<b>(56,583)</b>	<b>(61,377)</b>	<b>(60,351)</b>	<b>(59,953)</b>	<b>(63,634)</b>	<b>(66,848)</b>	<b>(62,648)</b>	<b>(60,023)</b>
<b>Cashflow from Financing Activities</b>											
<b>Receipts</b>											
Proceeds from Borrowing & Advances	28,845	-	-	-	-	-	-	-	-	-	-
<b>Payments</b>											
Payments of Borrowing & Advances	(5,434)	(6,155)	(4,710)	(4,058)	(3,663)	(3,576)	(3,167)	(3,089)	(3,206)	(3,328)	-
<b>Net Cash Flow provided (or used in) Financing Activities</b>	<b>23,411</b>	<b>(6,155)</b>	<b>(4,710)</b>	<b>(4,058)</b>	<b>(3,663)</b>	<b>(3,576)</b>	<b>(3,167)</b>	<b>(3,089)</b>	<b>(3,206)</b>	<b>(3,328)</b>	<b>-</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>21,780</b>	<b>(7,368)</b>	<b>(9,327)</b>	<b>(5,873)</b>	<b>(3,677)</b>	<b>(1,429)</b>	<b>(534)</b>	<b>239</b>	<b>(1,490)</b>	<b>(458)</b>	<b>2,087</b>
Plus Cash & Cash Equivalents - beginning of year	14,108	35,887	28,519	19,192	13,320	9,643	8,213	7,680	7,918	6,429	5,971
<b>Cash &amp; Cash Equivalents - end of year</b>	<b>35,887</b>	<b>28,519</b>	<b>19,192</b>	<b>13,320</b>	<b>9,643</b>	<b>8,213</b>	<b>7,680</b>	<b>7,918</b>	<b>6,429</b>	<b>5,971</b>	<b>8,058</b>
Plus Investments on hand - end of year	131,171	111,392	90,985	93,475	95,109	95,721	95,647	99,826	100,632	70,060	70,761
<b>Total Cash &amp; Cash Equivalents &amp; Investments</b>	<b>167,058</b>	<b>139,911</b>	<b>110,178</b>	<b>106,795</b>	<b>104,752</b>	<b>103,934</b>	<b>103,327</b>	<b>107,744</b>	<b>107,061</b>	<b>76,031</b>	<b>78,819</b>

## **5. Performance Monitoring**

The Inner West Council will use the following indicators to measure its financial performance. These measures are linked to those used in Council's published financial statements and also to the indicators used by the DLG in its annual publication of comparative information on councils in NSW. This means that the measures, and the Inner West Council's progress against them, are both transparent and comparable. A table of the projected rates is provided at the end of this section.

### **5.1 Operating Performance Ratio**

This ratio measures a Council's achievement of containing operating expenditure within operating revenue. It is important to distinguish that this ratio is focusing on operating performance and hence capital grants and contributions, fair value adjustments and reversal or revaluation decrements are excluded.

### **5.2 Own Source Operating Revenue**

This ratio measures financial flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. A Council's financial flexibility improves the higher the level of its own sourced revenue.

### **5.3 Unrestricted Current Ratio**

The Unrestricted Current Ratio is specific to local government and is designed to represent a Council's ability to meet short term obligations as they fall due. Restrictions placed on various funding sources (e.g. Developer Contributions, RMS contributions) complicate the traditional current ratio used to assess liquidity of businesses as cash allocated to specific projects is restricted and cannot be used to meet a Council's other operating and borrowing costs.

### **5.4 Debt Services Cover Ratio**

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.

### **5.5 Rates and Annual Charges Outstanding**

This ratio assesses the impact of uncollected rates and annual charges on liquidity and the adequacy of recovery efforts.

### **5.6 Cash Expense Cover Ratio**

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

### **5.7 Building and Infrastructure Ratio**

This ratio is to assess the rate at which these assets are being renewed against the rate at which they are depreciating.



**5.8 Infrastructure Backlog Ratio**

This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.

**5.9 Asset Maintenance Ratio**

This ratio compares actual maintenance costs versus the required annual asset maintenance. A ratio of above 1.0 indicates that the Council is investing enough funds within the year to stop the Infrastructure Backlog from growing.

**5.10 Capital Expenditure Ratio**

This indicates the extent to which a Council is forecasting to expand its asset base with capital expenditure spent on both new assets, and also the replacement and renewal of existing assets.

**Inner West Council - Key Performance Indicators**

Key Performance Indicators - Scenario 1	Benchmark	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Operating Performance Ratio	>0	(5.37)%	(7.49)%	(8.27)%	(6.81)%	(6.77)%	(6.81)%	(5.65)%	(5.52)%	(5.22)%	(4.94)%	(5.31)%
Own Source Operating Revenue	>60%	89.34%	83.43%	83.42%	89.43%	91.02%	91.02%	91.35%	91.87%	91.91%	92.02%	92.05%
Unrestricted Current Ratio	>1.5x	2.71	2.22	1.70	1.37	1.11	0.82	0.57	0.31	0.15	(0.05)	(0.11)
Debt Service Ratio	>2x	2.93	2.32	2.81	4.19	4.82	5.12	7.10	7.76	8.11	8.46	8.10
Rates and Annual Charges Outstanding Ratio	<5%	3.39%	3.36%	3.33%	3.29%	3.26%	3.23%	3.20%	3.16%	3.13%	3.10%	3.07%
Cash Expense Cover Ratio	>3 Months	9.86	7.92	6.04	4.98	4.09	3.16	2.41	1.62	1.12	0.54	0.31
Infrastructure Renewal Ratio	>100%	61.69%	182.39%	116.64%	99.41%	90.68%	84.12%	78.18%	76.08%	71.61%	73.02%	65.29%
Infrastructure Backlog Ratio	<2%	4.73%	3.78%	3.53%	3.51%	3.58%	3.71%	3.91%	4.13%	4.41%	4.66%	5.03%
Asset Maintenance Ratio	>1	1.70	1.62	1.63	1.65	1.68	1.71	1.73	1.76	1.79	1.82	1.85

Key Performance Indicators - Scenario 2	Benchmark	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Operating Performance Ratio	>0	(1.26)%	2.80%	3.18%	4.56%	4.94%	4.90%	4.46%	4.74%	4.60%	4.61%	4.52%
Own Source Operating Revenue	>60%	86.27%	85.89%	84.90%	90.52%	89.15%	89.11%	89.05%	88.52%	88.35%	89.50%	90.70%
Unrestricted Current Ratio	>1.5x	2.95	2.20	1.71	1.65	1.32	1.19	1.12	1.00	1.64	0.16	0.11
Debt Service Ratio	>2x	3.66	4.61	6.15	7.98	9.30	9.89	11.13	12.12	11.83	12.30	1,262.59
Rates and Annual Charges Outstanding Ratio	<5%	3.10%	3.01%	2.92%	2.83%	2.75%	2.67%	2.59%	2.51%	2.43%	2.36%	2.29%
Cash Expense Cover Ratio	>3 Months	8.93	7.23	5.62	5.40	5.20	5.02	4.85	4.95	4.79	3.31	3.38
Infrastructure Renewal Ratio	>100%	114.87%	132.59%	150.94%	117.71%	111.76%	118.81%	114.60%	112.62%	113.73%	112.13%	102.47%
Infrastructure Backlog Ratio	<2%	9.13%	7.05%	5.99%	4.98%	3.98%	2.96%	1.94%	0.92%	1.00%	0.00%	0.00%
Asset Maintenance Ratio	>1	0.81	0.81	0.80	0.80	0.80	0.79	0.79	0.78	0.78	0.78	0.77

### **5.11 Review of Long Term Financial Plan**

A final, qualitative performance measure will be the regular review of this Long Term Financial Plan. The Inner West Council is taking a continuous improvement approach to the LTFP. It is expected that the document will be progressively refined, as Council's knowledge regarding the various assumptions increases and as Council and the community begin to consider and discuss the various scenarios.

It is anticipated that Council will review the LTFP, including each of the scenarios, at least annually.

**Translation Service**

If you have questions on this document and need an interpreter, please call TIS National on 131 450 and ask them to call Inner West Council on 9392 5000

**Υπηρεσία Διερμηνείας**

Εάν έχετε ερωτήσεις αναφορικά με το παρόν έγγραφο και χρειάζεστε διερμηνέα, παρακαλούμε καλέστε την TIS National στο 131 450 και ζητήστε τους να καλέσουν το Inner West Council στο 9392 5000

**Servizio traduzioni**

Se avete domande su questo documento e necessitate di un interprete chiamate TIS National al numero 131 450 e chiedetegli di chiamarvi Inner West Council al numero 9392 5000

**翻译服务**

如果您对本文件有任何疑问，需要传译员帮助，请拨打TIS National的电话131 450，然后要求接通Inner West Council的电话9392 5000

**Dịch vụ Thông Phiên dịch**

Nếu quý vị có thắc mắc gì về tài liệu này và cần có thông dịch viên xin gọi cho TIS National qua số 131 450 và nhờ họ gọi cho Inner West Council qua số 9392 5000

**خدمة الترجمة**

إذا كانت لديك أسئلة حول هذا المستند وتحتاج إلى مترجم فوري، فاتصل بخدمة TIS National على الهاتف رقم 131 450 واطلب منهم الاتصال بـ Inner West Council على الرقم 9392 5000

**Customer Service Centres**

Petersham: 2-14 Fisher Street  
Leichhardt: 7-15 Wetherill Street  
Ashfield: 260 Liverpool Road  
Phone (02) 9392 5000  
[www.innerwest.nsw.gov.au](http://www.innerwest.nsw.gov.au)  
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**Item 1**

## **Delivery Program 2018-2022**

**Adopted June 2018**  
Amended June 2019

**Attachment 5**

## Aboriginal and Torres Strait Islander Statement

Inner West Council acknowledges the Gadigal and Wangal peoples of the Eora Nation, who are the traditional custodians of the lands in which the Inner West local government area (LGA) is situated.

We celebrate the survival of Aboriginal and Torres Strait Islander cultures, heritage, beliefs and their relationship with the land and water. We acknowledge the continuing importance of this relationship to Aboriginal and Torres Strait Islander peoples living today, despite the devastating impacts of European invasion. We express our sorrow for past injustices and support the rights of Aboriginal and Torres Strait Islanders to self determination.

Inner West Council understands our responsibilities and role in working with the Aboriginal community to promote cultural heritage and history, address areas of disadvantage, and protect and preserve the environment as well as sites of significance to Aboriginal peoples. In doing so, we acknowledge that Aboriginal cultures continue to strengthen and enrich our community.

Today, diverse groups of Aboriginal and Torres Strait Islander peoples live and work across the Inner West Council area. We admire the resilience displayed in their significant achievements and in making immense contributions to both Council and the broader community.

Inner West Council is committed to embedding the values and perspectives of the Aboriginal and Torres Strait Islander communities to ensure we learn from the mistakes of our past and forge a positive future of long-lasting value built on mutual respect, equality and opportunity.

### Abbreviations

These abbreviations are used in this document:

Abbreviation	Full term or explanation
<b>CSP</b>	Community Strategic Plan – <i>Our Inner West 2036</i>
<b>DP</b>	Delivery Program
<b>FTE</b>	Full-time equivalent positions
<b>LEP</b>	Local Environmental Plan
<b>DCP</b>	Development Control Plan
<b>KPI</b>	Key performance indicator
<b>LGBTIQ</b>	Lesbian, gay, bisexual, transgender, intersex and queer/questioning
<b>OP and B</b>	Operational Plan and Budget

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## About the Delivery Program

The Delivery Program is a four year plan which outlines Council's commitment to achieving the outcomes and strategies of *Our Inner West 2036* – the Inner West's Community Strategic Plan.

This is the first four year Delivery Program developed by Inner West Council. Initially adopted in June 2018, it has been updated and improved in 2019.

It sets out the initiatives that Council will undertake during its four year term of office, with detailed annual actions to implement the initiatives listed in Council's annual Operational Plan and Budget.

Council has been very busy developing fresh processes and policies for the still new Council, and continuing this progress is one of the most important outcomes for this Delivery Program.

By integrating and harmonising the workings of the three former councils, Inner West Council can continue its work as an exciting and innovative local government entity, delivering high quality services for the community.







## Introduction from the Chief Executive Officer

I am proud to present my first Delivery Program as CEO, which informs the Inner West community about what Council plans to do, and will do, over the next four years.

The Delivery Program is presented in two parts:

- **Part A:** Continuing to deliver essential and established services
- **Part B:** Key initiatives over four years that deliver on the Community Strategic Plan (CSP)

The plan is part of a suite of documents that includes the Community Strategic Plan and the Operational Plan. The Operational Plan 2019/20 gives greater detail on how the above initiatives will be delivered in the coming year.

For ease of reading, the Operational Plan is broken down into Council service areas.

### Delivering the Community Strategic Plan - *Our Inner West 2036*

The Community Strategic Plan, *Our Inner West 2036* is a long term plan with an 18-year timeframe.

It is a whole of community and government plan requiring input and collaboration from many stakeholders and includes outcomes and strategies that are the responsibility of some of those stakeholders.

This Delivery Program is Council's first step towards realising the outcomes and strategies contained in the Community Strategic Plan.

**Michael Deegan**  
Chief Executive Officer

Inner West Council Delivery Program 2018-22 3

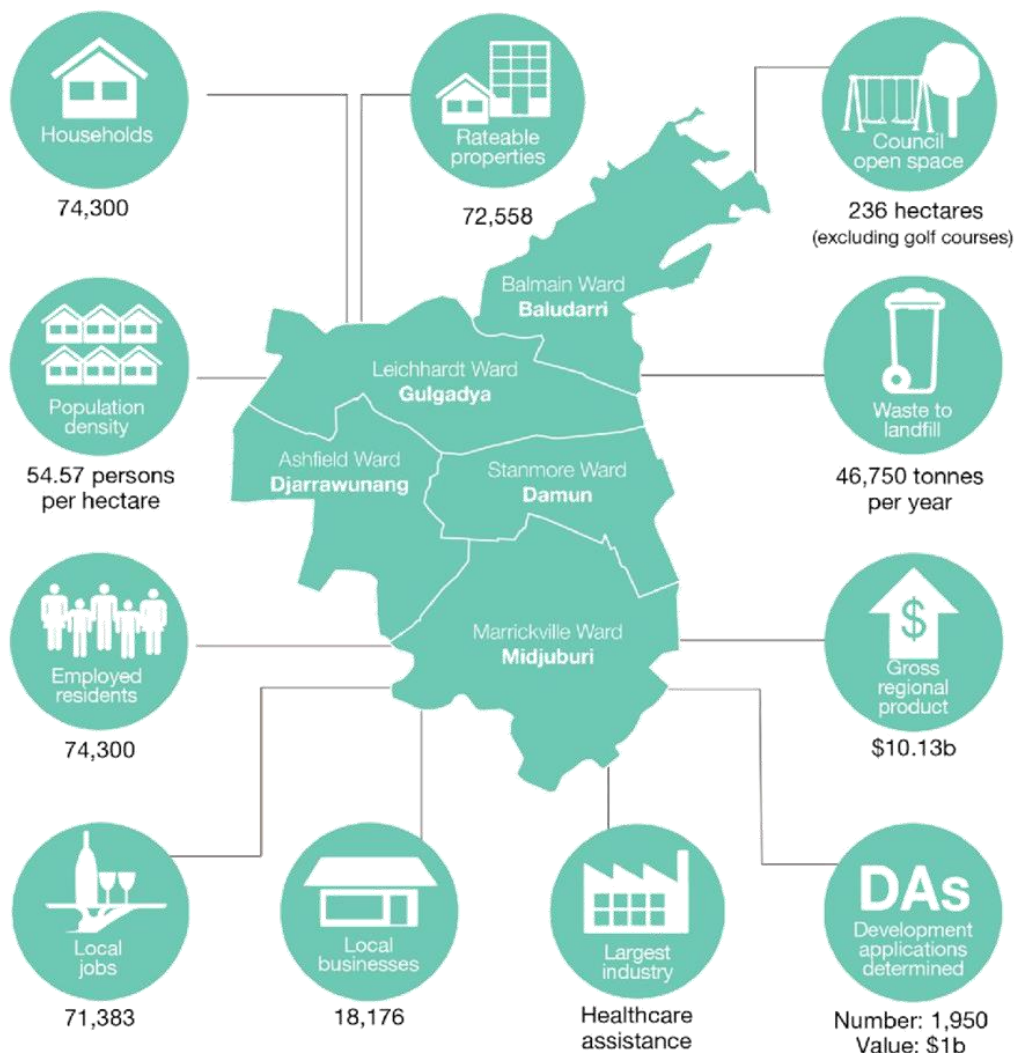


## Our community

Inner West local government area

Population: 192,030

Area: 3,519 hectares



Note: Statistics based on 2016 data.

### Local Democracy Groups

As part of its commitment to local democracy, Inner West Council established Local Democracy Groups, which form part of a broader Community Engagement Framework adopted in June 2017:

- Aboriginal and Torres Strait Islander
- Access
- Arts and Culture
- Bicycle
- Environment
- Housing and Affordability
- International Women's Day
- LGBTIQ+
- Multicultural
- Quarterly Business Forum
- Planning and Heritage
- River Catchments
- Seniors
- Social Strategy
- Sydenham to Bankstown
- Transport
- Young Leaders

4 Inner West Council Delivery Program 2018-22

## Our elected Council

Inner West Council has 15 Councillors in five wards: Ashfield - Djarrawunang; Balmain - Baludarri; Leichhardt - Gulgadya; Marrickville - Midjuburi; and Stanmore - Damun.

In accordance with the Local Government Act, councillors review the performance of Council and its service delivery, financial and management plans and annual budgets, and make decisions regarding Council's policies and programs.



**Mayor Darcy Byrne (LAB)**  
**Balmain Ward – Baludarri**  
darcy.byrne@innerwest.nsw.gov.au



**Cllr Rochelle Porteous (GRN)**  
**Balmain Ward – Baludarri**  
rochelle.porteous@innerwest.nsw.gov.au



**Cllr John Stamolis (IND)**  
**Balmain Ward – Baludarri**  
john.stamolis@innerwest.nsw.gov.au



**Deputy Mayor Victor Macri (IND)**  
**Marrickville Ward – Midjuburi**  
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**Cllr Colin Hesse (GRN)**  
**Marrickville Ward – Midjuburi**  
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**Cllr Sam Iskandar (LAB)**  
**Marrickville Ward – Midjuburi**  
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**Cllr Mark Drury (LAB)**  
**Ashfield Ward – Djarrawunang**  
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**Cllr Tom Kiat (GRN)**  
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**Cllr Julie Passas (LIB)**  
**Ashfield Ward – Djarrawunang**  
julie.passas@innerwest.nsw.gov.au



**Cllr Pauline Lockie (IND)**  
**Stanmore Ward – Damun**  
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**Cllr Louise Steer (GRN)**  
**Stanmore Ward – Damun**  
louise.steer@innerwest.nsw.gov.au



**Cllr Anna York (LAB)**  
**Stanmore Ward – Damun**  
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**Cllr Marghanita Da Cruz (GRN)**  
**Leichhardt Ward – Gulgadya**  
marghanita.da.cruz@innerwest.nsw.gov.au



**Cllr Lucille McKenna OAM (LAB)**  
**Leichhardt Ward – Gulgadya**  
lucille.mckenna@innerwest.nsw.gov.au



**Cllr Vittoria Raciti (LIB)**  
**Leichhardt Ward – Gulgadya**  
vittoria.raciti@innerwest.nsw.gov.au

### Council and committee meetings

Council conducts its business and decision making in formal Council and committee meetings. These meetings are open to the public, except in specific circumstances. Inner West Council meetings are livestreamed on Council's website.

### Council's committees

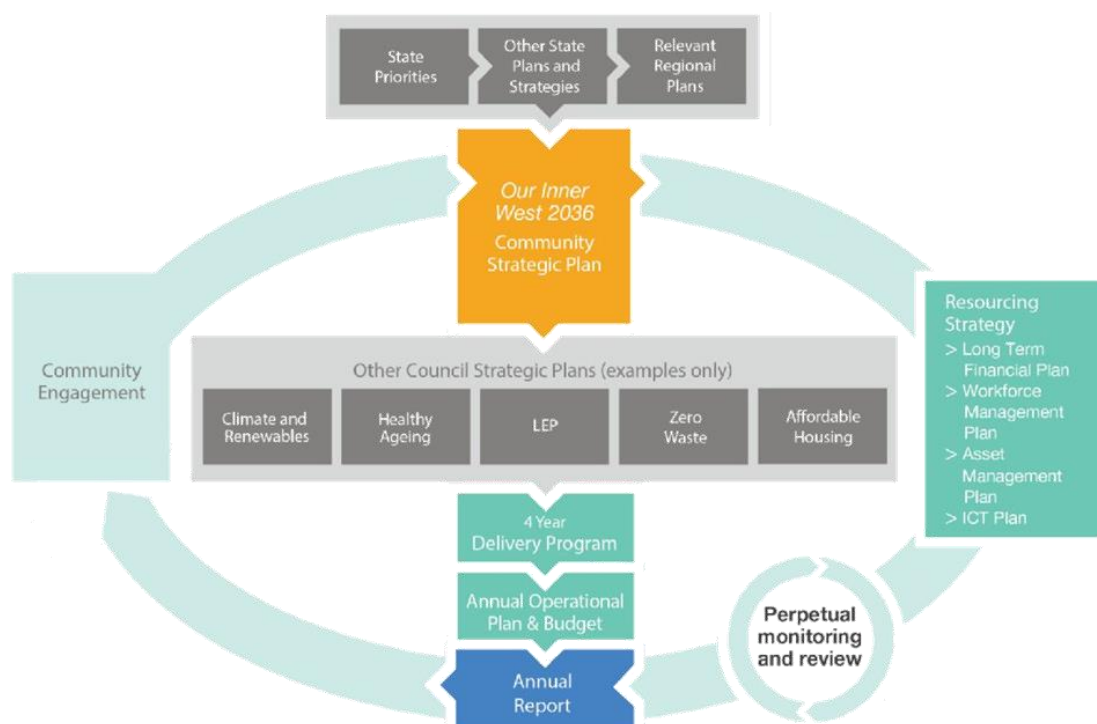
- Local Traffic Committee
- Local Emergency Management Committee
- Audit, Risk and Improvement Committee
- Flood Management Advisory Committee

## Integrated planning and reporting

This Delivery Program is part of the process of Integrated Planning and Reporting (IP&R). This process is led by the NSW Government and provides a framework for all councils in NSW, including Inner West, to plan, deliver and monitor services for our community.

The key elements of the framework are structured in Inner West as follows:

1. **Our Inner West 2036** – the Inner West Community Strategic Plan (CSP). This plan identifies the community the Inner West aspires to be by 2036.
2. **Delivery Program (DP) 2018-22** – is the four year Council plan which outlines its commitment to achieving the outcomes and strategies of the CSP. It sets out the initiatives that council will undertake during its four year term of office.
3. **Operational Plan and Budget (OP and B)** – outlines the detailed annual actions and planned expenditure that council will undertake to work towards the community vision.
4. **Resourcing Strategy** – sits alongside the CSP, DP, and OP and B to support and resource our long term commitment. The Resourcing Strategy consists of four key components:
  - Long Term Financial Plan
  - Asset Management Strategy and Plans
  - Information and Communications Technology (ICT) Strategy
  - Workforce Management Strategy



## Reporting on the Delivery Program



## Making the most of amalgamation

In 2016 Inner West Council was created through an amalgamation of Ashfield, Leichhardt and Marrickville councils.

This amalgamation provides an opportunity for Inner West Council to make service delivery more efficient by taking advantage of its larger scale.



All essential and established services will be systematically harmonised and reviewed to ensure that the Inner West community continues to receive the best value services possible benefitting from the creation of Inner West Council.



## Resource commitments

This DP reflects these resource commitments:

- Council business will continue as usual with pre-amalgamation service levels maintained and with these service levels harmonised over time
- Efficiencies and increased revenue opportunities will be investigated
- The infrastructure renewal program will be maintained
- No forced redundancy of staff

Four year financial estimates	2018/19 (\$'000)	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
<b>Income from Continuing Operations</b>					
Domestic Waste Charge	39,477	40,637	41,354	42,430	43,326
General Revenue	118,842	122,001	123,521	126,862	130,293
User Charges & Fees	42,962	44,648	49,351	51,996	54,056
Interest Income	5,167	5,277	5,389	5,503	5,620
Other Income	25,730	26,291	25,859	26,204	26,807
Profit or (Loss) on Disposal	182	(70)	(425)	(78)	(451)
<b>Total Income from Continuing Operations</b>	<b>232,361</b>	<b>238,785</b>	<b>245,049</b>	<b>252,918</b>	<b>259,651</b>
<b>Expenses from Continuing Operations</b>					
Employee Costs	124,376	134,750	140,857	144,663	146,409
Borrowing Costs	1,443	1,969	1,737	1,582	1,456
Materials & Contracts	61,575	64,173	64,787	64,618	69,084
Other Expenses	34,983	34,200	35,468	35,701	36,652
Depreciation & Amortisation	31,647	33,080	34,378	35,116	35,707
<b>Total Expenses from Continuing Operations</b>	<b>254,024</b>	<b>268,172</b>	<b>277,122</b>	<b>281,681</b>	<b>289,308</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(21,663)</b>	<b>(29,387)</b>	<b>(32,178)</b>	<b>(28,763)</b>	<b>(29,657)</b>
<b>Operating Grants &amp; Contributions</b>					
Operating Grants	8,891	10,620	10,568	10,719	10,875
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(12,772)</b>	<b>(18,767)</b>	<b>(21,610)</b>	<b>(18,043)</b>	<b>(18,782)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>					
Capital Grants & Contributions	18,830	36,819	38,131	19,177	14,741
Overhead Allocation	-	-	-	-	-
Funding from/(to) Restricted Funds	54,280	(11,915)	(2,082)	(12,729)	(14,457)
Funding from/(to) General Funds including Rates	15,621	73,398	39,060	33,157	30,744
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>75,958</b>	<b>79,535</b>	<b>53,499</b>	<b>21,562</b>	<b>12,245</b>
<b>Less Non-Cash Items</b>					
Non-Cash	-	36,580	37,878	38,616	39,207
<b>Total Surplus/(Deficit) after Non-Cash Items</b>	<b>75,958</b>	<b>116,115</b>	<b>91,377</b>	<b>60,178</b>	<b>51,452</b>
<b>Capital Works</b>					
Capital Works	75,958	116,115	91,377	60,178	51,452
<b>Total Surplus/(Deficit) after Capital Works</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>

















**PART A:**  
Continuous  
service delivery

Inner West Council Delivery Program 2018-22 9



## What Council does

Council delivers a wide range of essential and established services to the people of the Inner West. The scale and scope of services provided by Inner West Council could surprise many people. This is only part of what Council does to provide the Inner West with great services.

	Manages <b>assets</b> with a total replacement value of: <b>\$1,783,959,000</b> or <b>\$9290 asset value per resident</b>
	Employs <b>1,530 people in full, part time or casual work in 1,014 FTE positions</b> Issues <b>72,558 rates notices</b> each year
	Maintains <b>346km of local road</b> and <b>77.4km of laneways</b> which is <b>474ha of roadway</b> Maintains <b>40km of regional road</b> with grant assistance from the NSW Government Maintains <b>845km</b> of footpath
	Maintains <b>27 sportsgrounds</b>
	Provides <b>31 rooms</b> available for hire
  	Maintains <b>62 public toilet buildings</b> including in <b>46 parks</b>  Maintains <b>328ha of parks and playgrounds</b> Maintains <b>310 parks</b>  Maintains <b>7.7km of seawall</b> along <b>17km of harbour frontage</b>
	<b>8 libraries</b> with <b>1,015,838 visits</b> a year and <b>over 1 million library items</b> borrowed
	<b>5 aquatic centres</b> with <b>1,540,000 visits</b> a year
	Provides or supports <b>645 childcare places</b> and <b>760 out of school hours care places</b>
	Maintains a <b>website</b> with <b>over 2,700,000 page views</b> each year
	Undertakes <b>616 inspections of registered premises</b> a year (including food shops, tattoo parlours, etc)
	Services <b>73,000 waste bins</b> (garbage, recycling and green) Picks up <b>38,300 tonnes of garbage</b> every year or <b>199kg</b> for every resident Picks up <b>19,800 tonnes of material for recycling</b> every year or <b>103kg</b> for every resident

## Major Council projects

Major projects that renew and upgrade significant facilities can take many years to complete from the initial consultation and planning phases through to construction and launch of a new facility. Large scale projects often require more than the four years of a DP to move from conception, planning, funding to completion.

The major projects that are already underway and will be completed as part of this DP include:

- **Ashfield Aquatic Centre upgrade** which is scheduled to be open to the public in 2020
- **Patyegarang Place, including Marrickville Library and community spaces**, as part of the redevelopment of the former Marrickville Hospital site is scheduled to be open to the public in late 2019
- **GreenWay** multi-purpose active transport and biodiversity link – implement the recommendations of the GreenWay Master Plan
- **Draft Inner West Urban Local Environmental Plan (LEP) and Development Control Plan (DCP)** scheduled for initial public consultation in 2019



Artist impression of the new Ashfield Aquatic Centre



Artist impression of the new Marrickville Library

## NSW Government initiatives

The NSW Government has a number of current initiatives that will significantly impact on life in the Inner West. Inner West Council is active in advocating for the best outcomes for the Inner West community.

- WestConnex
- Sydenham to Bankstown Urban Renewal Corridor
- Parramatta Road Urban Transformation Program
- The Bays Precinct Sydney
- Callan Park

More information about Inner West Council's response to these NSW Government initiatives can be found on Council's website.



## Inner West Council services

Inner West Council provides a range of services to the community. These services use a continuous improvement approach to monitor and evaluate their delivery and to ensure that they are making a major contribution to Council's effort to deliver on the CSP. This is a summary of what they provide on a day to day basis.



### Aquatic Services

- Manage Ashfield Aquatic Centre, Dawn Fraser Baths and Leichhardt Park Aquatic Centre and the service provider contracts for Annette Kellerman Aquatic Centre and Fanny Durack Aquatic Centre to ensure programming meets the needs of the community



### Children and Family Services

- Provide Council's education and care services for children aged 12 years and under including long day care, family day care, preschool, occasional care and out of school hours care



### Community Events

- Organise major local events including Marrickville Festival, Ashfield Carnival of Cultures, ANZAC Day, Australia Day, Celebrate 2044, Dulwich Hill Village Fair, Footprints Ecofestival and Bairro Português



### Community Services and Culture

- Provide programs and services to support community wellbeing and position the Inner West as an arts and cultural destination
- Activate Council's community facilities to foster community building, participation and social support



### Development Assessment

- Provide accurate, timely and consistent planning and building advice to customers and high quality decisions and development outcomes



### Environment and Sustainability

- Run sustainability education programs and support volunteer projects
- Undertake planning for biodiversity and green infrastructure to protect ecological assets across the Inner West



### Footpaths, Roads, Traffic and Stormwater

- Construct and maintain road pavements, kerb and gutter, footpaths, cycleways, bridges, stormwater drainage and public carparks



#### Library and History Services

- Deliver library services to approximately 100,000 members and one million visitors, including access to technology and activity programs
- Manage historical collections and present exhibitions



#### Regulatory Services

- Manage the urban environment in a way that protects life, property and amenities through the use of regulatory tools and education



#### Resource Recovery

- Provide education to promote reuse, recycling and disposal of materials
- Deliver waste, recycling and green waste collection services to more than 90,000 households and businesses across the Inner West



#### Strategic Planning

- Protect the natural and built environment, shape future growth and guide infrastructure delivery through land use policy and strategy development
- Develop outcomes based organisational strategy that reflects community needs and aspirations through effective integrated planning and reporting



#### Trees, Parks and Streetscapes

- Maintain, renew and upgrade parks, reserves and sporting grounds and public open space
- Coordinate recreation planning and programs for parks
- Maintain Council's trees



#### Corporate Support Services

The corporate support services that underpin the efficient and effective delivery of Council's services are:

- Civic Governance, Customer Service and Business Excellence
- Communications and Engagement
- Finance
- Human Resources
- Information and Communications Technology
- Legal
- Procurement
- Properties, Major Building Projects and Facilities



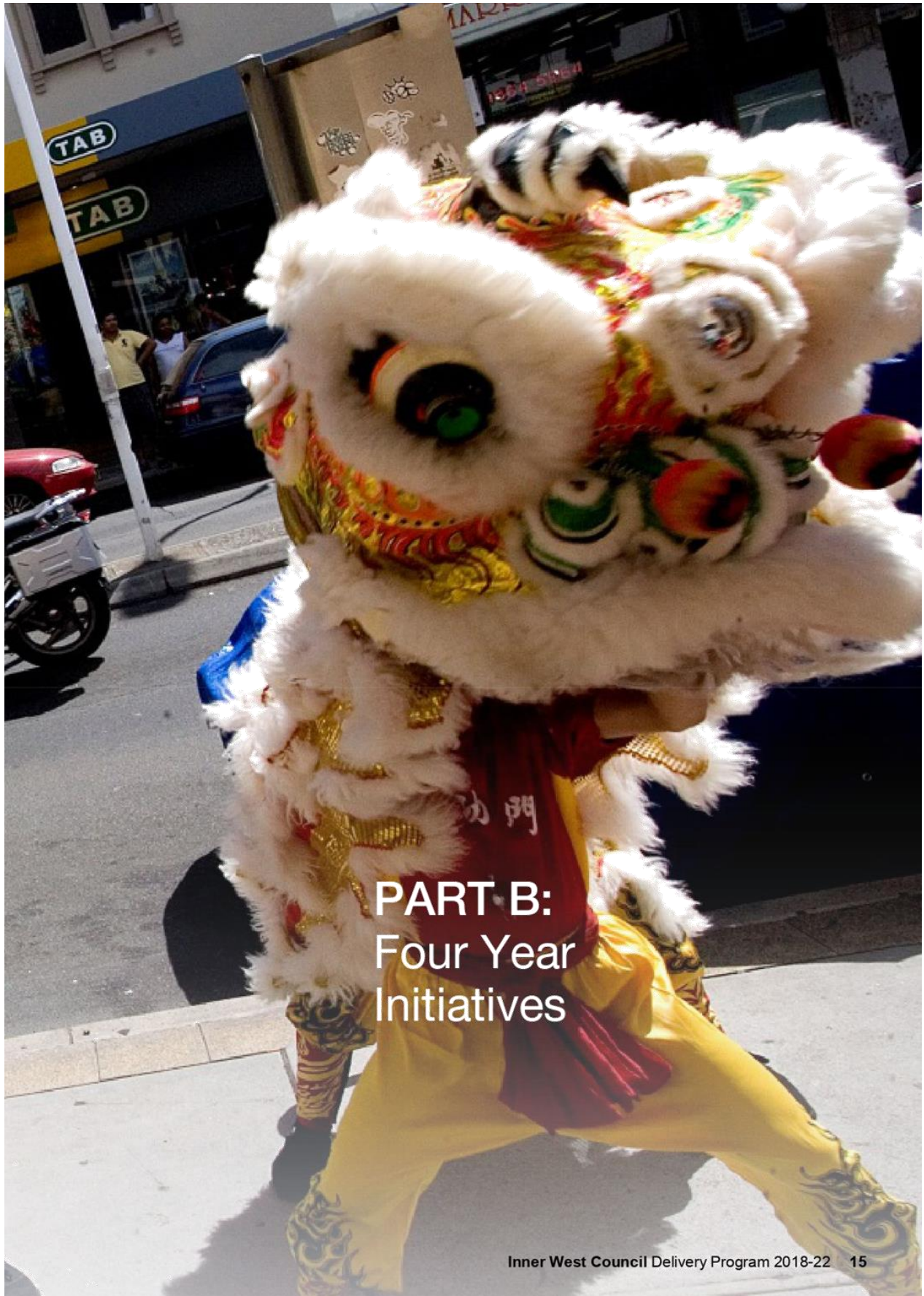
**Item 1**



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**Attachment 5**





**Item 1**

**Attachment 5**



## Reading the four year initiatives

### How this section is structured

Over the next four years, Council plans to respond to the five strategic directions identified by the community in *Our Inner West 2036* – the Community Strategic Plan for the Inner West community. These directions form the structure of this section of the Delivery Program.

The strategic directions are:

1. An ecologically sustainable Inner West
2. Unique, liveable, networked neighbourhoods
3. Creative communities and a strong economy
4. Caring, happy, healthy communities
5. Progressive local leadership

In *Our Inner West 2036*, each strategic direction is accompanied by the outcomes the community would like to achieve by 2036, as well as strategies to achieve them. Each four year initiative in this section of the Delivery Program has been developed to deliver on one or more of these strategies.

### Understanding the content

<b>Guiding plans and policies</b>	These are internal documents that guide Council's strategic direction. As these are continually reviewed, they are listed as either adopted, in development or planned. This currently includes some legacy strategies from the former Ashfield, Leichhardt and Marrickville councils which are yet to be harmonised.  Each of the newly developed documents link to strategies in <i>Our Inner West 2036</i> , and when adopted, will provide more detail about what Council plans to do and why.
<b>Measuring our progress</b>	This includes key performance indicators, targets and benchmarks that Council will use to demonstrate progress against each strategic direction.
<b>Planned capital projects</b>	One-off projects and associated budgets Council is delivering, which work to each strategic direction.
<b>Outcomes</b>	Outcomes the community would like to achieve by 2036, which have been identified in <i>Our Inner West 2036</i> . These were developed with extensive community engagement.
<b>CSP strategies</b>	Strategies to meet the outcomes, also identified in <i>Our Inner West 2036</i> .
<b>Initiatives</b>	Four year initiatives that Council will deliver to respond to the strategies identified in <i>Our Inner West 2036</i> .

### Review of four year initiatives

Since many of the initiatives in this Delivery Program involve the development of integrated Council-wide strategies and the review of services, responding to these strategies and any service reviews will require adjustment and change.

For this reason the Delivery Program was reviewed in 2019 and may experience further minor amendments before its expiry.

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## Strategic Direction 1: An ecologically sustainable Inner West

### Guiding plans and policies

- Carry Forward: **Strategy for a Water Sensitive Community** (Marrickville Council)
- Carry Forward: **Biodiversity Strategy** (Marrickville Council)
- Carry Forward: **Climate Plan** (Marrickville Council)
- Carry Forward: **Environmental Sustainability Plan** (Leichhardt Council)
- Carry Forward: **Our Energy Future Renewable Energy Master Plan** (South Sydney Regional Organisation of Councils)
- Carry Forward: **Regional Waste and Resource Recovery Strategy** (South Sydney Regional Organisation of Councils)
- Carry Forward: **GreenWay Biodiversity Strategy** (Inner West and Canterbury Bankstown Councils)
- In Development: **Inner West Zero Waste Strategy**
- Planned: **Inner West Urban Ecology Strategy**
- Planned: **Urban Forest Policy**
- Planned: **Inner West Climate and Renewables Strategy**
- Planned: **Street Tree Master Plan**
- Planned: **Inner West Council Resource Recovery Policy**

### Measuring our progress

Key Performance Indicator	Trend or target June 2022	Benchmark 2017
Community satisfaction with household garbage collection	Maintain	4.30
Community satisfaction with environmental education programs and initiatives	Increase or maintain	3.30
Community satisfaction with encouraging recycling	Increase or maintain	3.73
Community satisfaction with removal of illegally dumped rubbish	Increase or maintain	3.48
Community satisfaction with protecting the natural environment	Increase or maintain	3.46
Community satisfaction with tree management	Increase or maintain	3.12
Tonnes of carbon emissions generated by Inner West Council	Trending down	23,000 tonnes per year
% Inner West Council investment in fossil fuels	Trending down	26% (2017/18)
Number of bushcare volunteers	Maintain	1,400
Kilograms of total waste stream to landfill per resident	Trending down to 150kg per resident each year	199 kg (2016/17)
Kilograms of residential waste collected in red-lid bins that could be recycled (other than organic matter)	Reduce to 183kg per resident per year	244kg (2016/17)
Recovery of green waste from the waste stream per resident each year	Trending up	37 kg
% of residential waste collected in red-lid bins that is food and garden organic matter	Reduce to 29% (average of 10kg per week in each red-lid bin)	39% (2016/17)
% of E-waste and chemical waste recovered, recycled or safely disposed	90%	
% Bulky household items picked up by Inner West Council reused, recycled or recovered	50% recovery rate (reused, recycled or recovered)	12%
Tonnes of waste collected from illegal dumping	Reduce by 25% to 2045 tonnes each year	2727 (2016/17)

### Planned Capital Projects

Project Description	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
Sea Walls Capital	-	61	70	-
Stormwater Renewal	1,295	1,259	1,450	1,595
Stormwater Upgrade	1,175	535	1,240	1,035
Wharves Capital	-	15	-	-
<b>Total</b>	<b>2,470</b>	<b>1,870</b>	<b>2,760</b>	<b>2,630</b>

## Outcome 1.1

The people and infrastructure of Inner West contribute positively to the environment and tackling climate change

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
1.1.1 Provide the support needed for people to live sustainably	1.1.1.1: Renew and upgrade seawalls in line with the Seawalls and Wharves capital program					Trees, Parks and Streetscapes
	1.1.1.2: Establish and maintain a Green Living Centre Program					Environment and Sustainability
	1.1.1.3: LED street lighting accelerated replacement					Footpaths, Roads, Traffic and Stormwater
1.1.2 Reduce urban heat and manage its impact	1.1.2.1: Undertake the street tree planting and establishment program					Trees, Parks and Streetscapes
	1.1.2.2: Conduct gap analysis and audit of street tree data					Trees, Parks and Streetscapes
	1.1.2.3: Establish a sustainable proactive maintenance program and forward inspection program for all Council trees					Trees, Parks and Streetscapes
	1.1.2.4: Continue to work with Ausgrid for appropriate pruning standards for street trees, including the adoption of an Inner West Local Precinct Plan					Trees, Parks and Streetscapes
	1.1.2.5: Seek and maintain partnerships to support adaptation to urban heat					Environment and Sustainability
1.1.3 Create spaces for growing food	1.1.3.1: Seek and maintain research and on- ground partnerships around growing food in urban areas					Environment and Sustainability
1.1.4: Develop planning controls to protect and support a sustainable environment	<i>While no key projects are programmed, this work is ongoing as required as part of business as usual.</i>					
1.1.5 Provide green infrastructure that supports increased ecosystem services	1.1.5.1: Provide, renew and upgrade stormwater infrastructure					Footpaths, Roads, Traffic and Stormwater
	1.1.5.2: Design and implement prioritised green infrastructure in the public domain					Environment and Sustainability





## Outcome 1.2

Inner West has a diverse and increasing urban forest that supports connected habitats for flora and fauna

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
1.2.1: Support people to protect, restore, enhance and connect with nature in Inner West	1.2.1.1: Develop and deliver an Urban Ecology Education and Incentives Program					Environment and Sustainability
	1.2.1.2: Manage urban ecology volunteer programs and facilities					Environment and Sustainability
1.2.2: Maintain and increase Inner West's tree canopy and urban forest, and enhance biodiversity corridors	1.2.2.1: Maintain, protect and enhance the Inner West's current ecological assets					Environment and Sustainability
	1.2.2.2: Develop and implement an Urban Forest Policy and Street Tree Master Plan					Trees, Parks and Streetscapes
1.2.3: Protect, conserve and enhance existing natural area sites for species richness and diversity	1.2.3.1: Develop Urban Ecology strategies and policies					Environment and Sustainability

## Outcome 1.3

The community is water-sensitive, with clean, swimmable waterways

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
1.3.1: Collaborate to deliver water-sensitive plans, decisions and infrastructure	1.3.1.1: Partner with regional stakeholders on catchment and waterway health					Environment and Sustainability
1.3.2: Supply water from within Inner West catchments	1.3.2.1: Develop and implement a stormwater harvesting plan for Inner West					Environment and Sustainability

## Outcome 1.4

Inner West is a zero-emissions community that generates and owns clean energy

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
1.4.1 Support local adoption of clean renewable energy	1.4.1.1: Develop and implement the Inner West Climate and Renewables Strategy					Environment and Sustainability
	1.4.1.2: Pursue opportunities to drive an increase in renewable energy in the Inner West for Council and the community					Environment and Sustainability
	1.4.1.3: Focus efforts to drive efficiency and manage demand for energy across Council operations and reduce corporate emissions					Environment and Sustainability
	1.4.1.4: Update planning controls and agreements to maximise the uptake of renewable energy and installation of green infrastructure in new developments and clarify processes for existing buildings					Environment and Sustainability
	1.4.1.5: Use operational efficiencies to reduce plant and vehicle numbers					Trees, Parks and Streetscapes
1.4.2: Support development of a transport network that runs on clean renewable energy	1.4.2.1: Develop and implement a sustainable fleet and procurement strategy					Trees, Parks and Streetscapes

## Outcome 1.5

Inner West is a zero waste community with an active share economy

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
1.5.1: Support people to avoid waste, and reuse, repair recycle and share	1.5.1.1: Develop an Inner West Zero Waste Strategy and Action Plan Policy					Environment and Sustainability
1.5.2: Provide local reuse and recycling infrastructure	1.5.2.1: Develop and operate a second Inner West Council Community Recycling Centre for problem wastes					Environment and Sustainability
	1.5.2.2: Promote zero waste avoidance, reuse recycling and repair					Environment and Sustainability
	1.5.2.3: Increase reuse opportunities and develop a local reuse centre					Environment and Sustainability
1.5.3: Divert organic material from landfill	1.5.3.1: Provide options for residents to divert organics at home, in the community and through a kerbside service					Environment and Sustainability
1.5.4: Advocate for comprehensive Extended Producer Responsibility	1.5.4.1: Collaborate with stakeholders to support delivery of the Inner West Zero Waste Strategy and Action Plan					Environment and Sustainability



## Strategic Direction 2: Unique, liveable, networked neighbourhoods

### Guiding plans and policies

- Adopted: **Inner West Affordable Housing Policy**
- Adopted: **Inner West Council Homelessness Policy**
- Adopted: **GreenWay MasterPlan: Cooks to Cove GreenWay**
- Adopted: **Parramatta Road Corridor Urban Amenity Improvement Plan**
- Adopted: **Transport Asset Management Plan**
- Adopted: **Stormwater Asset Management Plan**
- In Development: **Inner West Council Development Contribution Plan**
- In Development: **Inner West Integrated Transport Strategy**
- In Development: **Inner West Local Environment Plan (LEP) and Development Control Plan (DCP)**
- In Development: **Inner West Housing Strategy**
- Planned: **Creative Communities, Public Art and Place Making Framework**
- Planned: **Inner West Public Domain Strategy**
- Planned: **Inner West Active Transport Plan**

### Measuring our progress

Key Performance Indicator	Trend or target June 2022	Benchmark 2017
Community satisfaction with long term planning for Council area	Increase	2.97
Community satisfaction with managing development in the area	Increase	2.83
Community satisfaction with protection of heritage buildings and items	Increase	3.23
Community satisfaction with protection of low rise residential areas	Increase	2.95
Community satisfaction with appearance of your local area	Increase or maintain	3.51
Community satisfaction with maintenance and cleaning of town centres	Increase or maintain	3.67
Community satisfaction with graffiti removal	Increase or maintain	3.38
Community satisfaction with stormwater management and flood mitigation	Increase or maintain	3.48
Community satisfaction with maintaining local roads excluding major routes	Increase	3.17
Community satisfaction with maintaining footpaths	Increase	3.08
Community satisfaction with cycleways	Increase	3.00
Community satisfaction with management of parking	Increase	2.74
Community satisfaction with traffic management and road safety	Increase	3.18
Increase number of trees on Council owned land including street trees	Increase	900 planted each year
Total number of affordable housing units transferred to Council or a community housing provider	At least 20	4



**Planned capital projects**

Project Description	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
Alex Trevallion Plaza	800	-	-	-
Ashfield Town Centre Upgrade	1,000	-	-	-
Bridges - Capital	880	35	375	300
Capital Program Footpaths Roads Traffic and Stormwater	300	-	-	-
Car Parks - Capital	35	180	285	200
Cycleways - Capital	4,235	5,040	5,771	2,540
Dobroyd Parade/City West Link - rock armour wall	500	450	-	-
Footpaths Renewal	2,496	2,200	2,454	2,765
Footpaths Upgrade	250	260	145	320
Greenway capital budget	1,060	9,950	2,100	-
Greenway Central Links Construction	10,067	-	-	-
Kerb & Gutter Renewal	415	480	370	940
Local Roads Renewal	5,418	5,009	5,143	7,846
New Plaza-Darling St & Montague St (old Telstra Site)	540	-	-	-
Playground Renewal and Upgrade Strategy	180	-	-	-
Playground Strategy Works	333	183	667	395
Regional Roads Renewal	400	1,445	1,000	785
Roadside Furniture	100	188	100	100
Shade sail additional - as per shade sail plan	305	-	-	-
Town Centres Upgrade	140	590	3,520	2,000
Traffic and Parking Management	165	165	165	165
Traffic Facilities	1,865	410	1,085	1,435
Urban Amenity Improvement Program	6,718	16,678	-	-
<b>Total</b>	<b>38,202</b>	<b>43,263</b>	<b>23,180</b>	<b>19,791</b>

## Outcome 2.1

Development is designed for sustainability and makes life better

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
2.1.1: Pursue integrated planning and urban design across public and private spaces to suit community and local environment needs	2.1.1.1: Prepare an Inner West Council Development Contribution Plan under Sec 7.11 and Sec 7.12 of the Environmental Planning and Assessment Act (formerly s.94 and s.94A)					Strategic Planning
	2.1.1.2: Prepare a Local Strategic Planning Statement					Strategic Planning
	2.1.1.3: Prepare an Inner West Local Environmental Plan (LEP) and Development Control Plan (DCP)					Strategic Planning
	2.1.1.4: Review, update and improve education materials, website information, application forms and guidelines					Development Assessment and Regulatory Services
	2.1.1.5: Implementation of the Swimming Pool Inspection Program					Development Assessment and Regulatory Services
2.1.2: Identify and pursue innovative and creative solutions to complex urban planning and transport issues	2.1.2.1: Establish Inner West as a leader in finding innovative solutions and partnerships to complex urban sustainability issues					Environment and Sustainability
	2.1.2.2: Prepare masterplans for the Parramatta Road Urban Amenity Improvement Program projects					Strategic Planning
	2.1.2.3: Develop and implement the Parramatta Road Urban Infrastructure Program works (Undertake Parramatta Road Urban Amenity Improvement Program)					Footpaths, Roads, Traffic and Stormwater
	2.1.2.4: Undertake master planning as part of the NSW Government's Precinct Support Scheme for the Sydenham station area					Strategic Planning
2.1.3: Improve the quality, and investigate better access and use of existing community assets	2.1.3.1: Prioritise playground renewal and upgrade through a long term Playground Strategy					Trees, Parks and Streetscapes
	2.1.3.2: Prioritise shade sail renewal and upgrade through a Shade Sail Strategy					Trees, Parks and Streetscapes
2.1.4: Develop planning controls that protect and support a sustainable environment and contribute to a zero emissions and zero waste community	<i>While no key projects are programmed, this work is ongoing as required as part of business as usual.</i>					



## Outcome 2.2

The unique character and heritage of neighbourhoods is retained and enhanced

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
2.2.1: Provide clear and consistent planning frameworks and processes that respect heritage and the distinct characters of urban villages	2.2.1.1: Increase provision of pre-lodgement planning and heritage advice by Council staff					Development Assessment and Regulatory Services
	2.2.1.2: Increase the provision of Building Certification Services by Council in Inner West					Development Assessment and Regulatory Services
2.2.2: Manage change with respect for place, community history and heritage	2.2.2.1: Crown Land Act changes will transfer the Native Title management responsibility to Council from July 2018					Properties, Major Projects and Facilities
	2.2.2.2: Prepare and submit documentation to support Haberfield Heritage Conservation Area being included in the NSW Heritage Act schedules					Strategic Planning

## Outcome 2.3

Public spaces are high quality, welcoming and enjoyable places, seamlessly connected with their surroundings

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
2.3.1: Plan and deliver public spaces that fulfil and support diverse community needs and life	2.3.1.1: Prepare the Inner West Public Domain Study and Strategy					Strategic Planning
	2.3.1.2: Develop and implement Master Plans for the public domain					Strategic Planning
	2.3.1.3: Enhance streetscapes and town centres					Footpaths, Roads, Traffic and Stormwater
	2.3.1.4: Deliver interpretation artwork at the site of the former Datchett St, Balmain East incinerator					Community Services and Culture
	2.3.1.5: Support the Creative Communities, Public Art and Place Making Framework					Community Services and Culture
2.3.2: Ensure private spaces and developments contribute positively to their surrounding public spaces	2.3.2.1: Identify opportunities and/or lobby for additional open space in association with large development					Strategic Planning
2.3.3: Advocate for and develop planning controls that retain and protect existing public and open spaces	2.3.3.1: Establish the Callan Park Trust					Trees, Parks and Streetscapes

## Outcome 2.4

Everyone has a roof over their head and a suitable place to call home

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
2.4.1: Ensure the expansion of social, community and affordable housing, distributed across Inner West, facilitated through proactive policies	<i>While no key projects are programmed, this work is ongoing as required as part of business as usual.</i>					
2.4.2: Encourage diversity of housing type, tenure and price in new developments	2.4.2.1: Prepare an Inner West Housing Study and Strategy					Strategic Planning
2.4.3: Assist people who are homeless or sleeping rough	2.4.3.1: Implement the Inner West Homelessness Policy					Community Services and Culture

## Outcome 2.5

Public transport is reliable, accessible, connected and enjoyable

While this outcome is the primary responsibility of other stakeholders, Inner West Council is working collaboratively with them to support better public transport.

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
2.5.1: Advocate for improved public transport services to, through and around Inner West	<i>While no key projects are programmed, Council collaborates and advocates with external stakeholders including the NSW Government as and when required.</i>					
2.5.2: Advocate for, and provide, transport infrastructure that aligns to population growth	<i>While no key projects are programmed, Council collaborates and advocates with external stakeholders including the NSW Government as and when required.</i>					





## Outcome 2.6

People are walking, cycling and moving around Inner West with ease

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
2.6.1: Deliver integrated networks and infrastructure for transport and active travel	2.6.1.1: Prepare an Inner West Integrated Transport Strategy					Strategic Planning
	2.6.1.2: Develop and implement traffic and parking management studies					Footpaths, Roads, Traffic and Stormwater
	2.6.1.3: Implement the GreenWay Master Plan ensuring that it is consistent with adopted and emerging GreenWay strategies and plans					Trees, Parks and Streetscapes
2.6.2: Pursue innovation in planning and providing new transport options	<i>Pursued concurrently with initiatives programmed under Strategy 2.6.1.</i>					
2.6.3: Ensure transport infrastructure is safe, connected and well-maintained	2.6.3.1: Develop and implement programs to promote road safety					Footpaths, Roads, Traffic and Stormwater
	2.6.3.2: Review and coordinate the implementation of parking strategies					Development Assessment and Regulatory Services
	2.6.3.3: Renew local and regional roads					Footpaths, Roads, Traffic and Stormwater
	2.6.3.4: Renew and upgrade footpaths					Footpaths, Roads, Traffic and Stormwater
	2.6.3.5: Provide, renew and upgrade traffic and pedestrian safety facilities					Footpaths, Roads, Traffic and Stormwater
	2.6.3.6: Provide and upgrade cycleway infrastructure					Footpaths, Roads, Traffic and Stormwater
	2.6.3.7: Renew and upgrade roadside furniture					Footpaths, Roads, Traffic and Stormwater



## Strategic Direction 3: Creative communities and a strong economy

### Guiding plans and policies

- Carry Forward: **Marrickville Cultural Action Plan (2016 - 2020)**
- Carry Forward: **Leichhardt Community and Cultural Plan 10 Year Strategic Plan (2011 – 2021)**
- Carry Forward: **Live Music Marrickville Action Plan**
- Planned: **Inner West Creative Cultures Plan**
- Planned: **Creative Inner West Economy Strategy**
- Planned: **Inner West Council Economic Development Strategy**

### Measuring our progress

Key Performance Indicator	Trend or target June 2022	Benchmark 2017
Community satisfaction with supporting local jobs and businesses	Increase or maintain	3.36
Community satisfaction with supporting local artists and creative industries	Increase or maintain	3.39
Community satisfaction with festival and events program	Increase or maintain	3.73

### Planned capital projects

Project Description	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
Arts Projects	131	-	-	-
<b>Total</b>	<b>131</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Outcome 3.1

Creativity and culture are valued and celebrated

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Group
3.1.1: Grow Inner West's reputation as a leading creative and cultural hub, celebrating and supporting diverse creative industries and the arts	3.1.1.1: Support the marketing of Inner West as a tourism destination and creative hub					Communications, Engagement and Events
	3.1.1.2: Develop and provide specific planning advice and educational materials tailored to small business and creative industries					Development Assessment and Regulatory Services
3.1.2: Create opportunities for all members of the community to participate in arts and cultural activities	3.1.2.1: Digitise existing Inner West history collections					Library and History Services
	3.1.2.2: Conduct a Strategic Review of the Major Community Events Program to support a high quality program that encourages community participation					Communications, Engagement and Events

## Outcome 3.2

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Inner West is the home of creative and innovative industries

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
3.2.1: Position Inner West as a place of excellence for creative industries and services and support them to thrive	3.2.1.1: Develop the Creative Inner West Economy Strategy					Community Services and Culture
3.2.2: Facilitate links to programs and services to help businesses grow, innovate and improve their competitiveness	<i>Pursued as part of Initiative 3.3.2.1.</i>					
3.2.3: Encourage the establishment of new enterprises in Inner West	<i>Pursued as part of Initiative 3.3.2.1.</i>					
3.2.4: Facilitate the availability of affordable spaces for creative industries and services	<i>While no key projects are programmed, this work is ongoing as required as part of business as usual.</i>					

## Outcome 3.3

The local economy is thriving

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
3.3.1: Support business and industry to be socially and environmentally responsible	3.3.1.1: Conduct audit of unauthorised premises across Inner West					Development Assessment and Regulatory Services
	3.3.1.2: Conduct safety audit program of awnings over Council footpaths					Development Assessment and Regulatory Services
	3.3.1.3: Implement a program of proactive building site inspections					Development Assessment and Regulatory Services
	3.3.1.4: Develop and implement the Major Partners Program Policy					Community Services and Culture
	3.3.1.5: Develop a Council portal to create one place to interact online with Council					Information and Communications Technology
	3.3.1.6: Establish e-services to enable Council services to be performed electronically					Information and Communications Technology
3.3.2: Strengthen economic viability and connections beyond Inner West	3.3.2.1: Prepare an Inner West Council Economic Development Strategy					Strategic Planning
	3.3.2.2: Improve Development Application processing times					Development Assessment and Regulatory Services
3.3.3 Promote Inner West as a great place to live, work, visit and invest in	3.3.3.1: Support mobility by allowing community and staff to interact with Inner West Council systems anywhere, anytime					Information and Communications Technology

## Outcome 3.4

30 Inner West Council Delivery Program 2018-22

### Employment is diverse and accessible

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
3.4.1: Support local job creation by protecting industrial and employment lands	<i>Pursued as part of Initiative 3.3.2.1.</i>					
3.4.2 Encourage social enterprises and businesses to grow local employment	3.4.2.1: Inner West Council Traineeship Program					Human Resources

### Outcome 3.5

Urban hubs and main streets are distinct and enjoyable places to shop, eat, socialise and be entertained

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
3.5.1: Promote unique, lively, safe and accessible urban hubs and main streets – day and night	<i>While no key projects are programmed, this work is ongoing as part of business as usual.</i>					
3.5.2: Enliven community life by delivering and supporting events, public art, cultural celebrations and entertainment	<i>While no key projects are programmed, arts and cultural events are ongoing as part of business as usual.</i>					
3.5.3: Pursue a high standard of planning, urban design and development that supports urban centres	<i>While no key projects are programmed, this work is ongoing as required as part of business as usual.</i>					
3.5.4: Promote the diversity and quality of retail offerings and local products	<i>Pursued as part of Initiative 3.3.2.1.</i>					





## Strategic Direction 4: Caring, happy, healthy communities

### Guiding plans and policies

- Adopted: **Inner West Council Inclusion (for people with a disability) Action Plan 2017 – 2021**
- Adopted: **Parks and Sports Fields Asset Management Plan 2018 – 2038**
- Adopted: **Multicultural Policy**
- In Development: **Inner West Recreation Policy and Strategy**
- In Development: **Inner West Council Library and History Strategy**
- Planned: **Aboriginal Belonging and Reconciliation Strategy**
- Planned: **Community Resourcing and Major Partners Framework**
- Planned: **Inner West Community Wellbeing Strategy** including:
  - **Inner West Healthy Ageing Plan**
  - **Inner West Multicultural Plan**
  - **Inner West LGBTIQ Plan**
  - **Inner West Child, Youth and Family Plan**

### Measuring our progress

Key Performance Indicator	Trend or target June 2022	Benchmark 2017
Community satisfaction with library services	Maintain	3.97
Community satisfaction with availability of sporting ovals, grounds and facilities	Maintain	3.82
Community satisfaction with maintenance of local parks, playgrounds and sporting fields	Maintain	3.94
Community satisfaction with swimming pools and aquatic centres	Maintain	3.82
Number of visits to Inner West Council aquatic centres each year	Increase, after opening of new Ashfield Aquatic Centre in 2021/22 to 1,700,000	1,500,000 (2016/17)
Number of visits to Inner West Council libraries each year	Maintain	1,000,000
Area of Council open space, excluding golf courses, per resident	Increase or maintain	12.3m <sup>2</sup>

**Planned capital projects**

Project Description	2018/19 (\$'000)	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)
Ashfield Aquatic Centre upgrade works	32,838	2,517	200	200
Bell Reserve General Expenses	400	-	-	-
Capital Program Children and Family Services	476	410	350	479
Capital Program Community Services	1,371	1,196	2,561	2,355
Capital Program Library Services	3,758	2,003	413	77
Capital Program Recreation and Aquatics	750	3,008	2,919	850
Capital Program Trees Parks & Streetscapes	1,643	3,414	3,465	2,563
Dawn Fraser Pool upgrade works	3,200	3,400	-	-
Haberfield Library upgrade works	2,370	800	-	-
Mahoney Reserve Priority 1 and 2 works	1,867	-	-	-
Marrickville Town Hall upgrade works	2,311	2,000	-	-
Parks Capital and Assets Capital	1,715	5,390	5,429	6,570
Play equipment renewal	235	203	190	190
Pratten Park Upgrade	701	-	-	-
Published Projects - Trees, Parks & Sportfields	778	2,030	-	-
Skate Park in Callan Park - Construction	276	1,000	-	-
Synthetic Turf Investigation	2,000	-	-	-
<b>Total</b>	<b>56,689</b>	<b>27,371</b>	<b>15,527</b>	<b>13,284</b>

## Outcome 4.1

Everyone feels welcome and connected to the community

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
4.1.1 Foster inclusive communities where everyone can participate in community life	4.1.1.1: Develop the Inner West Community Wellbeing Strategy including plans for: • Healthy ageing • LGBTIQ people • Children and youth • Multicultural					Community Services and Culture
	4.1.1.2: Implement the Inner West Grants Program					Community Services and Culture
	4.1.1.3: Improve library signage					Library and History
	4.1.1.4: Develop an Inner West Volunteer Framework					Community Services and Culture
	4.1.1.5: Support companion animal registration					Development Assessment and Regulatory Services
4.1.2: Embrace, celebrate, respect and value difference by building awareness and appreciation of Inner West's diversity	4.1.2.1: Develop the Inner West LGBTIQ Strategy					Community Services and Culture
	4.1.2.2: Scope and activate a Pride Centre					Community Services and Culture
	4.1.2.3: Implement Multicultural Policy					Community Services and Culture
4.1.3: Empower and support vulnerable and disadvantaged community members to participate in community life	4.1.3.1: Implement the Inner West Council Inclusion Action Plan for people with a disability 2017-2021					Community Services and Culture
	4.1.3.2: Deliver a Refugee Welcome Centre					Community Services and Culture
	4.1.3.3: Lead prevention of family and domestic violence in Inner West					Community Services and Culture
	4.1.3.4: Develop and facilitate a range of recreation initiatives for disadvantaged communities in conjunction with relevant program partners					Trees, Parks and Streetscapes
4.1.4: Increase and promote awareness of the community's history and heritage	4.1.4.1: Support history research by the community through provision of face-to-face history services for the community					Library and History Services
	4.1.4.2: Investigate feasibility of creating an Inner West History Centre and relocation of history services					Library and History Services
	4.1.4.3: Develop a comprehensive history of the Inner West					Library and History Services

## Outcome 4.2

The Aboriginal community is flourishing, and its culture and heritage continues to strengthen and enrich Inner West

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
4.2.1: Celebrate Aboriginal and Torres Strait Islander cultures and history	4.2.1.1: Scope a study of Inner West Aboriginal heritage and culture					Community Services and Culture
	4.2.1.2: Improve way-finding through Gadigal Wangal country					Trees, Parks and Streetscapes
4.2.2: Promote Aboriginal and Torres Strait Islander arts and businesses	<i>While no key projects are programmed, this work is ongoing as required as part of business as usual.</i>					
4.2.3: Acknowledge and support the rights of the Aboriginal community to self determination	<i>While no key projects are programmed, this work is ongoing as required as part of business as usual.</i>					
4.2.4: Actively engage Aboriginal people in the development of programs, policies and strategies	4.2.4.1: Develop and implement an Aboriginal Belonging or Reconciliation Strategy					Community Services and Culture



### Outcome 4.3

The community is healthy and people have a sense of wellbeing

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
4.3.1: Provide the facilities, spaces and programs that support wellbeing and active and healthy communities	4.3.1.1: Implement the Inner West Recreation Strategy and Policy					Trees, Parks and Streetscapes
	4.3.1.2: Implement the Aquatic Services Plan					Aquatic Services
	4.3.1.3: Upgrade Dawn Fraser Pool					Aquatic Services
	4.3.1.4: Upgrade and re-open Ashfield Aquatic Centre					Aquatic Services
	4.3.1.5: Prepare a master plan for Leichhardt Park Aquatic Centre					Aquatic Services
	4.3.1.6: Develop and implement the Inner West Council Venues and Facilities Marketing Strategy					Community Services and Culture
	4.3.1.7: Audit and update park and foreshore asset data					Trees, Parks and Streetscapes
	4.3.1.8: Develop and implement a prioritised plan for Inner West parks Plans of Management and Master Plans					Trees, Parks and Streetscapes
	4.3.1.9: Investigate the use of synthetic turf					Trees, Parks and Streetscapes
	4.3.1.10: Develop and implement a prioritised implementation plan for Crown Land parks Plans of Management and Master Plans					Trees, Parks and Streetscapes
	4.3.1.11: Renew and upgrade parks in line with the Parks Capital Works Program					Trees, Parks and Streetscapes
	4.3.1.12: Deliver the recommendations of the Cooks River Master Plan					Trees, Parks and Streetscapes
	4.3.1.13: Undertake the Sydenham Green Landscape Interpretation					Trees, Parks and Streetscapes
	4.3.1.14: Establish Lewis Herman Reserve, Ashfield					Trees, Parks and Streetscapes
	4.3.1.15: Upgrade King George Park Rozelle					Trees, Parks and Streetscapes
	4.3.1.16: Upgrade Johnson Park, Marrickville					Trees, Parks and Streetscapes
4.3.2 Provide opportunities for people to participate in recreational activities they enjoy	4.3.2.1: Develop the Office of Sport to increase partnerships between Council and sporting clubs					Trees, Parks and Streetscapes

## Outcome 4.4

People have access to the services and facilities they need at all stages of life

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
4.4.1: Plan and provide services and infrastructure for a changing and ageing population	4.4.1.1: Undertake a Community Wellbeing Survey					Community Services and Culture
	4.4.1.2: Develop Strategy around Council's provision of direct services					Community Services and Culture
	4.4.1.3: Undertake an audit of community and cultural facilities and services					Community Services and Culture
	4.4.1.4: Develop and implement the Grants and Fee Scale Policy					Community Services and Culture
4.4.2: Ensure the community has access to a wide range of learning spaces, resources and activities	4.4.2.1: Develop an Inner West Council Library and History Strategy					Library and History Services
	4.4.2.2: Open and operate Patyegarang Place and the new Marrickville Library					Library and History Services
	4.4.2.3: Refurbish Haberfield Library					Library and History Services
	4.4.2.4: Develop a Library Technology Roadmap in conjunction with ICT					Library and History Services
	4.4.2.5: Conduct a tender for the provision of the fiction and non fiction collections					Library and History Services
4.4.3: Support children's education and care services to ensure a strong foundation for lifelong learning	4.4.3.1: Understand, and operate under, the new Commonwealth Government Child Care Subsidy					Children and Family Services
	4.4.3.2: Investigate changes to NSW Government funding and impact on services					Children and Family Services
	4.4.3.3: Implement recommendations from the Inner West Council Occasional Care review					Children and Family Services
	4.4.3.4: Implement recommendations from the Inner West Council Family Day Care review					Children and Family Services



## Strategic Direction 5: Progressive local leadership

### Guiding plans and policies

- Adopted: Inner West Community Engagement Framework 2017
- Adopted: Workforce Management Strategy 2018 - 2022
- Adopted: Asset Management Strategy and Policy 2018 - 2028
- Adopted: Long Term Financial Plan 2018-2028
- Adopted: Information and Communication Technology Strategy 2018-2022
- In Development: Inner West Council Land and Property Strategy

### Measuring our progress

Key Performance Indicator	Trend or target June 2022	Benchmark (2017)
Overall community satisfaction with Council's performance	Increase	3.5
Community satisfaction with Council's community engagement	Increase	3.6
Community satisfaction with Council's integrity and decision making	Increase	3.04
Community satisfaction with Council contact	Increase	3.75
Community agrees that Council offers good value for money	Increase	2.98
Community agrees that Council manages its finances well	Increase	2.92
Community agrees that they have enough opportunities to participate in Council community consultation	Increase	3.00
Staff satisfaction with working for Inner West Council	Increase or maintain	60%
Inner West Council customer calls answered within sixty seconds	80%	36% (2018/19)
Inner West Council website page views	Increase by 2.5% each year	2,700,000
Inner West Council social media followers (Facebook, Instagram, Twitter)	Increase by 2.5% each year	18,750
Manage the building assets portfolio to reduce the buildings backlog	Less than 0.02	
Operating Performance Ratio Benchmark: Greater than 0%	Meets or improves on benchmark	4.42%
Own Source Revenue Ratio Benchmark: Greater than 60% average over three years	Meets or improves on benchmark	74.64%
Building and Infrastructure Renewals Ratio Benchmark: Greater than 100% average over three years	Meets or improves on benchmark	145.5%
Infrastructure Backlog Ratio Benchmark: Less than 2%	Meets or improves on benchmark	9.57%
Asset Maintenance Ratio Benchmark: Greater than 100% average over three years	Meets or improves on benchmark	100%
Debt Service Cover ratio: Benchmark: Greater than two times	Meets or improves on benchmark	5 times

#### Planned capital projects

Project Description	2018/19 (\$'000)	2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)
Capital Program Property & Assets	2,823	6,598	7,671	5,851
Fleet Management	8,817	7,879	7,166	6,469
Information & Technology	1,316	815	985	977
Loan Repayments	5,066	3,581	2,888	2,451
Mervyn Fletcher Community Centre renewal works	600	-	-	-
<b>Total</b>	<b>18,622</b>	<b>18,873</b>	<b>18,710</b>	<b>15,748</b>

### Outcome 5.1

People are well informed and actively engaged in local decision-making and problem solving

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
5.1.1 Support local democracy through transparent communication and inclusive participatory community engagement	5.1.1.1: Improve analytics and reporting within and across Council information					Information and Communications Technology
	5.1.1.2: Expand the information available to the community online and encourage online collaboration					Information and Communications Technology
	5.1.1.3: Establish relevant Communications Engagement and Events policies, protocols and processes					Communication, Engagement and Events
	5.1.1.4: Develop strategies to identify new technologies to open up digital communications and engagement channels					Communications, Engagement and Events
	5.1.1.5: Develop innovative methodologies to involve the community in decision-making processes					Communications, Engagement and Events
	5.1.1.6: Develop Social Media and Digital Strategy to identify new ways to expand digital communication					Communications, Engagement and Events
	5.1.1.7: Establish Local Democracy Groups					Communications, Engagement and Events





## Outcome 5.2

Partnerships and collaboration are valued and recognised as vital for community leadership and making positive changes

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
5.2.1: Support leadership and mentoring initiatives that build and strengthen the capacity of individuals, businesses and communities	<i>While no key projects are programmed, this work is ongoing as required as part of business as usual.</i>					
5.2.2: Support local capacity for advocacy	<i>While no key projects are programmed, this work is ongoing as required as part of business as usual.</i>					
5.2.3: Collaborate with partners to deliver positive outcomes for the community, economy and environment	5.2.3.1: Completion of Stronger Communities funded projects					Properties, Major Projects and Facilities

## Outcome 5.3

Government makes responsible decisions to manage finite resources in the best interest of current and future communities

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
5.3.1: Undertake visionary, integrated, long term planning and decision making, reflective of community needs and aspirations	5.3.1.1: Implement Asset Management Improvement Program					Footpaths, Roads, Traffic and Stormwater
	5.3.1.2: Develop and implement an Inner West Council Brand and Marketing Strategy					Communications, Engagement and Events
5.3.2: Ensure responsible, sustainable, ethical and open local government	5.3.2.1: Policies and processes are in place to support Councillors					Customer Service, Business Excellence and Civic Governance
	5.3.2.2: Coordinate 2020 Local Government Election					Customer Service, Business Excellence and Civic Governance
	5.3.2.3: Develop and implement an Environmental Management System addressing Council Environmental Risk and Compliance					Environment and Sustainability
	5.3.2.4: Develop and implement a performance monitoring system for four year Delivery Program reporting					Strategic Planning

40 Inner West Council Delivery Program 2018-22

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
5.3.3: Deliver innovation, excellence, efficiency, effectiveness and probity in Council processes and services	5.3.3.1: Optimise organisational efficiencies through amalgamation					Customer Service, Business Excellence and Civic Governance
	5.3.3.2: Implement the Inner West Council Long Term Land and Property Strategy					Properties, Major Projects and Facilities
	5.3.3.3: Implement priority actions in the Buildings Asset Management Improvement Plan					Properties, Major Projects and Facilities
	5.3.3.4: Undertake operational Service Reviews					Environment and Sustainability
	5.3.3.5: Support a strong collaborative Inner West Council staff culture					Communications, Engagement and Events
	5.3.3.6: Establish a new website including a photo library which will provide one place to interact with Council online					Communications, Engagement and Events
	5.3.3.7: Rationalise Council systems creating a unified system portfolio					Information and Communications Technology
	5.3.3.8: Enable a connected Council supported by network connectivity					Information and Communications Technology
	5.3.3.9: Integrate Council functions and services					Information and Communications Technology
	5.3.3.10: Enable new methods and ideas in line with industry trends					Information and Communications Technology
	5.3.3.11: Create an organisation which is able to interact and transact digitally					Information and Communications Technology
	5.3.3.12: Remove manual workloads within Council processes					Information and Communications Technology
	5.3.3.13: Operate Council's Information and Communication Technology in a sustainable and efficient manner					Information and Communications Technology

CSP Strategy	Initiative	Y.1 18/19	Y.2 19/20	Y.3 20/21	Y.4 21/22	Lead Service Unit
	5.3.3.14: New and upgraded Council projects have effective Information and Communication Technology services on opening					Information and Communications Technology
	5.3.3.15: Rates modelling after rates freeze expires at the end of June 2020					Finance
	5.3.3.16: Consolidate Work Health and Safety policies and procedures					Human Resources
	5.3.3.17: Develop and implement Inner West Council Enterprise Bargaining Agreements					Human Resources
	5.3.3.18: Develop and implement an Inner West Council permanent salary system					Human Resources
	5.3.3.19: Implement an Inner West Council Staff Performance Management system					Human Resources
	5.3.3.20: Prepare non-residential election roll					Customer Service, Business Excellence and Civic Governance
	5.3.3.21: Deliver an integrated bookings system					Customer Service, Business Excellence and Civic Governance
	5.3.3.22: Develop and implement the Inner West Council Workforce Management Plan					Human Resources

Inner West Council's detailed actions to implement the Delivery Program are available in the annual **Operational Plan and Budget**.

This is available on the Inner West Council website - [www.innerwest.nsw.gov.au](http://www.innerwest.nsw.gov.au).



**Item 1**

**Customer Service Centres**  
Petersham: 2-14 Fisher Street  
Leichhardt: 7-15 Wetherill Street  
Ashfield: 260 Liverpool Road  
Phone (02) 9392 5000  
[www.innerwest.nsw.gov.au](http://www.innerwest.nsw.gov.au)  
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**Attachment 5**

**Item No:** C0619(2) Item 2

**Subject:** **BALMAIN LEAGUES CLUB PRECINCT DEVELOPMENT CONTROL PLAN AMENDMENT**

**Prepared By:** Leah Chiswick - Executive Strategic Planner

**Authorised By:** Kendall Banfield – A/Group Manager Strategic Planning

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## **RECOMMENDATION**

**THAT Council:**

- 1. Adopts the proposed amendments to Part D of Leichhardt Development Control Plan 2000 (DCP 2000) as outlined in Attachment 3;**
  - 2. Publicly notifies its decision in the Inner West Courier within 28 days; and**
  - 3. Advises those who made submissions and the Secretary of the NSW Department of Planning, Industry and Environment (DPI&E) of Council's decision.**
- 

## **DISCUSSION**

In 2018 Council received an application to amend the Development Control Plan (DCP) for the Balmain Leagues Club precinct. The draft amendments included:

- Rearrangement of the built form, building setbacks and access;
- Relocation of the future town square to the centre of the site; and
- Updated controls related to environmental and waste management and design excellence.

Council undertook a strategic merit assessment of the application which included peer review by Council-appointed consultants. Draft amendments to Part D of Leichhardt DCP 2000 were publicly exhibited. The exhibition material was made available on Council's Your Say Inner West website and at Council's Service Centres. A public meeting was held on 28 March at the Balmain Town Hall to explain the draft DCP amendment and answer questions.

A total of 106 submissions were received during the exhibition period. **Attachment 1** provides a summary of the key issues raised, including recommended minor amendments. The exhibited amendment to Part D of DCP 2000 is shown as **Attachment 2** and the version recommended for adoption is shown as **Attachment 3**. If adopted, the amended DCP would come into effect on the date of a public notice appearing in the local newspaper, or on a later date specified in the notice. A letter has been received from Greg Parker, joint voluntary administrator of Balmain Leagues' Club Ltd (**Attachment 4**) in response to the 11 December 2018 Council resolution requesting an update on the merger of the Balmain Leagues Club.

**Due to their size, Attachments 1, 2 and 3 have been published separately on Council's Website <https://www.innerwest.nsw.gov.au/about/the-council/council-meetings/current-council-meetings>**

## **ATTACHMENTS**

- 1. ➡ Submission issues and responses (published separately on Council's website)**
- 2. ➡ Exhibited draft amendment to Part D1 of DCP 2000 (published separately on Council's website)**
- 3. ➡ Part D1 of DCP 2000 for adoption (published separately on Council's website)**
- 4. ⬇ Update on leagues club amalgamation proceedings**

**PARKER** Insolvency

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12 June 2019

Ms Leah Chiswick  
Executive Strategic Planner  
Inner West Council  
7-15 Wetherill Street  
Leichhardt NSW 2040

Email: [Leah.Chiswick@innerwest.nsw.gov.au](mailto:Leah.Chiswick@innerwest.nsw.gov.au)

Dear Madam

**BALMAIN LEAGUES' CLUB LTD**  
**ACN 000 190 161**  
**(SUBJECT TO DEED OF COMPANY ARRANGEMENT)**  
**("BALMAIN")**

I refer to your email dated 7 June 2019.

I advise that the Deed of Company Arrangement ("DOCA") between Balmain and Western Suburbs Leagues Club Ltd T/as Wests Ashfield ("Wests") was executed on 14 March 2019 and lodged with the Australian Securities and Investments Commission. A copy of the DOCA is attached for your reference.

The terms of the DOCA are continuing to be progressed. We have satisfied some of the obligations required by the Liquor & Gaming NSW in order to progress an amalgamation. I advise that a Memorandum of Understanding and Deed of Amalgamation between Balmain and Wests are currently being finalised and they should be executed shortly.

I also advise that further negotiations are continuing with the first ranking secured creditor, being Grand Rozelle Pty Ltd ATF The Grand Rozelle Unit Trust ("Heworth") in order to amend the Deed of Release to allow for a potential partial release of security. The second ranking secured creditor being the collective interests of Rozelle Village Pty Ltd and Pacific Link Investment Pty Ltd ("Wright") have been resolved by way of settlement of the legal proceedings the Joint and Several Administrators commenced in the Federal Court of Australia.

Liability limited by a scheme approved under Professional Standards Legislation

Should you have any further queries in relation to this matter please do not hesitate to contact my office.

Yours faithfully

**Greg Parker**  
**Joint & Several Deed Administrator**

L - Inner West Council 12Jun2019



**Item No:** C0619(2) Item 3

**Subject:** **STREETSCAPE OPERATIONS - SERVICE REVIEW**

**Prepared By:** Cathy Edwards-Davis - Group Manager Trees, Parks and Streetscapes

**Authorised By:** Elizabeth Richardson - Deputy General Manager Assets and Environment

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## RECOMMENDATION

**THAT Council:**

1. **Adopt a service standard for street sweeping of seven days per week for mainstreets;**
  2. **Retain the existing service standard for street sweeping of a 40 working day cycle for residential streets;**
  3. **Adopt a service standard for verge maintenance of a 20 working day cycle from September to April and a 40 day working cycle from May to August;**
  4. **Nominates whether to provide a full verge mowing service in the former Ashfield LGA, and if so, rescind the Mowing of Verges Policy of the former Ashfield Council; and**
  5. **Develop an Inner West Street Gardens Policy, allowing residents to plant and maintain the verge in front of their property.**
- 

## DISCUSSION

The mowing of street verges is one area where the service standards of the three legacy Councils differed widely.

Councillors are aware that a consultant was engaged to undertake a review of Council's operational areas in order to develop a harmonised Inner West service delivery model and to ensure Council's services are being provided in the most effective and efficient manner possible, and represent value for the ratepayer.

### Existing Service Delivery

In summary, Council currently provides the following services:

Former Council Area	Verge Maintenance	Street Sweeping	
		<i>Main streets</i>	<i>Residential streets</i>
Ashfield	Undertaken only for those that met the criteria set by the former Council (eg. elderly residents).	Five days per week	40 working day cycle
Leichhardt	20 working day cycle	Seven days per week	40 working day cycle
Marrickville	20 working day cycle in November to March and 40 working day cycle in April to October.	Seven days per week	40 working day cycle

### Mowing Trial

On the advice of the consultant, Council has undertaken a trial replacing some hand mowers with additional ride-on mowers. This has resulted in significant efficiency improvements and potential savings to Council. In short, with the use of ride-on mowers, fewer staff are required to maintain the existing service levels. The extent of the savings will be determined by the service standard set, and whether Council wishes to extend a full verge mowing service to the former Ashfield LGA.

### Future Service Delivery Options

#### *Service Standards*

It is proposed that the street sweeping be harmonised such that mainstreets are serviced seven days per week and residential streets are serviced on a 40 working day cycle. During the cooler months of May to August, the grass growth is significantly less and therefore does not need to be cut as often. It is therefore recommended that Council adopt seasonal service standards. Options 5 and 6 (outlined below) is the recommended service standard.

It is a matter for Council to determine if it wishes to extend a full verge mowing service to former the Ashfield LGA, particularly in light of the significant operating deficit in Council's draft 2019/2020 Operating Plan and Budget.

#### *Service Delivery Model*

Taking into account the efficiency improvements achieved during the trial, a number of future service delivery options for verge maintenance have been modelled.

Option	Service Standard	Ashfield Included	Cost Impacts
1	20 working day cycle	No	(- \$795,000)
2		Yes	(- \$70,000)
3	20 working day cycle in November to March and 40 working day cycle in April to October.	No	(- \$1,479,000)
4		Yes	(- \$875,000)
5	20 working day cycle for eight months (September to April) and 40 working day cycle (May to August)	No	(-\$1,380,000)
6		Yes	(-\$655,000)

It would take several months to put arrangements in place to implement an expanded service to the Ashfield area. The cost impacts above are based on the assumption that the service to the former Ashfield LGA would be provided under contract, as current contract rate indicates this is considerably more cost-effective than undertaking the service with in-house labour. If Option 6 were to be implemented by in-house labour, this would cost an additional \$520,000 above the cost of a contractor (ie. Resulting in an overall saving of \$135,000).

It should also be noted that as a result of a significant number of vacant positions and the extensive use of temporary labour in this service prior to and since amalgamation, no permanent staff members would be made redundant under any of the options above. This is consistent with Council's resolution of the 21 November 2017 which stated in part "*..efficiency savings identified through the restructure are to be achieved through natural attrition*".

### FINANCIAL IMPLICATIONS

The recommended Options 5 & 6 will result in savings to Council of between \$655,000 and \$1,380,000 per annum.

### ATTACHMENTS

Nil.

**Item No:** C0619(2) Item 4

**Subject:** POST EXHIBITION REPORT - AMENDMENT TO DCPS (HOUSEKEEPING)

**Prepared By:** Louise Higginson - Strategic Planner

**Authorised By:** Kendall Banfield – A/Group Manager Strategic Planning

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## **RECOMMENDATION**

**THAT Council:**

1. **Adopt the proposed draft amendments as exhibited and other minor amendments as outlined in Attachments 1, 2 and 3 to align certain controls contained within the:**
    - a. **Marrickville Development Control Plan 2011;**
    - b. **Leichhardt Development Control Plan 2013; and**
    - c. **Comprehensive Inner West Development Control Plan 2016 for Ashbury, Ashfield, Croydon, Croydon Park, Haberfield, Hurlstone Park and Summer Hill (Ashfield DCP).**
  2. **Gives public notice of its decision with 28 days; and**
  3. **Write to those who made submissions and the Secretary of the NSW Department of Planning and Environment advising them of Council's decision.**
- 

## **DISCUSSION**

Draft amendments to each of the three current Development Controls Plans (DCPs) were publicly exhibited from 19 March to 30 April 2019. The purpose of the amendments is to align certain inconsistent controls that were known to be causing operational and equity issues in the administration and assessment of development applications. The amendments relate to the following topics: Site Facilities and Waste Management; Flood Management; Stormwater Management; Car Parking Generation Rates and Controls; Administrative and Legislative updates.

A total of 51 submissions were received during the exhibition period. A summary of the comments received during the exhibition period are available on <https://yoursay.innerwest.nsw.gov.au/44215/documents/107171>. As a result of the feedback received during the exhibition period, minor amendments to the DCP's are recommended. A number of the matters raised in the submissions were out of scope for the project and will be considered as part of the comprehensive DCP.

**Due to their size, all Attachments have been published separately on Council's Website <https://www.innerwest.nsw.gov.au/about/the-council/council-meetings/current-council-meetings>**

## **ATTACHMENTS**

1. ➡ Clean copy of updated sections of the Leichhardt Development Control Plan 2013 **(published separately on Council's website)**
2. ➡ Clean copy of updated sections of the Marrickville Development Control Plan 2011 **(published separately on Council's website)**
3. ➡ Clean copy of updated sections of the Comprehensive Inner West Development Control Plan 2016 for Ashbury, Ashfield, Croydon, Croydon Park, Haberfield, Hurlstone Park and Summer Hill (Ashfield DCP) **(published separately on Council's website)**

**Item No:** C0619(2) Item 5**Subject:** INNER WEST LIVE MUSIC GRANTS 2019**Prepared By:** Naomi Bower - Cultural Planning & Policy Leader**Authorised By:** Simon Watts – A/Group Manager Community Services and Culture

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**RECOMMENDATION**

**THAT Council award grant funding to 18 applicants to the amount of \$150,000 under the 2019 Live Music Grants Program as outlined in Attachment 1.**

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**DISCUSSION**

Council's 2018 Live Music and Performance Action Plan provides for Live Music Grants of \$150,000 in funding across two categories:

- Venue capacity building grants (up to \$20,000); and
- Musician development grants (up to \$5,000).

Draft Live Music Grants Guidelines were circulated to Councillors and placed on public exhibition in April 2019. One amendment was made to the guidelines to specify that all genres of music were eligible for applications. The Live Music Grants opened from 9 – 26 May 2019. A total of 36 applications (12 from venues and 24 from musicians) were received. Grants were evaluated by an Assessment Panel of subject matter experts, including two Council officers and three industry experts.

Musicians that are recommended for funding demonstrate evidence of a well-planned project in which recording, production, launch and live music performance is proposed to occur at venues/businesses in the Inner West, and the sequence and delivery of the proposed project was very clear. In the judgement of the panel, the resident musicians recommended for funding are in the ideal place in their careers to take best advantage of the support this funding can provide to genuinely expand local live music making. The successful applicants are a variety of new performers and more experienced and successful musicians.

Venues that are recommended for funding include well established venues seeking to take their offering to the next level of capacity, along with newer venues whose entrepreneurial owners have rapidly established viable businesses. Enhancing the experience of patrons attending the venues was a common theme among recommended proposals. The panel recommends that three venues receive full funding and four venues receive partial funding.

Eighteen applications (7 venue applications, totaling \$100,000 and 11 musician applications, totaling \$50,054) are recommended for funding. An additional \$54 has been allocated from the Community Services and Culture budget owing to a proposed over allocation from the \$150,000 budget. All applicants will be offered feedback on their applications. Council will offer developmental forums from July 2019 to all the applicants and others in the live music industry on the following topics: legal issues and contracts, marketing and promotion, management and venue booking, planning and development consent processes, and peer networking. Finally, Council's existing annual grant round will be promoted to all applicants.

**ATTACHMENTS**

1. [2019 Live Music Grants Funding Recommendations](#)



**2019 Live Music Grants - Venue Capacity Building**

Venue Name	Project Title	Brief Project Description	Target groups	Total \$ Requested	Total \$ Recommended
Camelot Lounge, Marrickville	Stage upgrade, lighting & acoustics upgrades	Re-building of the lower-level stage, to accommodate larger ensembles safely and professionally. Installation of an industry-standard lighting rig. Acoustic treatment of both stages and between levels.	General public, Older people (over 55 years old)	\$20,000	\$20,000
Lazybones Lounge Restaurant & Bar, Marrickville	Essential Fire Compliance	<i>Lazybones Lounge Restaurant &amp; Bar</i> wishes to become a joint restaurant & public entertainment venue from the current restaurant that can play live music. This means live music and food available at all times that we are open. In order to do this, we need to upgrade our fire safety measures.	General public	\$20,000	\$20,000
Old 505 Theatre, Newtown	Bringing the Venue 505 music program to Old 505 Theatre	<i>Old 505 Theatre</i> in partnership with <i>Newtown School of Arts</i> wants to increase its venue capacity in order to program the very best Acoustic Music program from its sister venue, <i>Venue 505</i> in Surry Hills, on top of the existing theatre program at 5 Eliza, Newtown.	General public	\$20,000	\$20,000
Butchers Brew Bar, Dulwich Hill	Program of Improvements to Enhance the Participation and Experience of Patrons and Performers	A program of improvements to enhance the participation, engagement and experience of patrons and performers at <i>Butchers Brew Bar</i> . This would include purchase of new and additional backline equipment and instruments, in conjunction with a targeted marketing, promotions and advertising campaign to increase community awareness, engagement and participation in events.	General public	\$20,000	\$10,000

**Funding Recommendations 2019**

**2019 Live Music Grants - Venue Capacity Building**

Venue Name	Project Title	Brief Project Description	Target groups	Total \$ Requested	Total \$ Recommended
Pratten Park Community Sport and Bowling Club, Ashfield	Pratten Park Community Music Hub	Purchase of staging and sound equipment to enable <i>Pratten Park Bowling Club</i> to provide a fully functioning music venue for community use.	General public, Refugees and asylum seekers, Other: Musicians & Audiences will be a broad range through all of these options.	\$19,964	\$10,000
The Bridge Hotel, Rozelle	The Bridge - Continually bringing you the best in live music, from Australia and the world	<i>The Bridge</i> project is threefold. The venue is in need of additional new sound and lighting equipment to both stages, sound attenuation works and Fire Safety upgrades for the entertainment areas which will enable the hotel to keep supplying the LGA and the city with ongoing world class live entertainment.	General public, Older people (over 55 years old)	\$20,000	\$10,000
The Newsagency, Annandale	Installing a New PA System for The Newsagency	Purchasing a new PA system to improve the overall experience for artists, audiences and staff members who participate in live music events at <i>The Newsagency</i> .	General public, Women	\$20,000	\$10,000

**2019 Live Music Grants - Venue Capacity Building**

Venue Name	Project Title	Brief Project Description	Target groups	Total \$ Requested	Total \$ Recommended
Addison Road Community Centre, Marrickville	NoiseY Saturdays - young musicians take the stage at Addi Road	<i>Addison Road Community Centre</i> will become a venue that provides opportunities for musicians under the age of 18 to perform in a safe, supportive and creative space outside traditional late-night, licensed venues. We will stage four events over one year as well as providing promotional and professional-development support for performers.	Children and families, General public	\$15,385	\$0
Leichhardt Bowling and Recreation Club, Leichhardt	Leichhardt Bowling Club Live Music Project	The Club is seeking funding to achieve three goals 1) acquire equipment to provide live music 2) have acoustic works done to establish exactly "how loud" we can go 3) building works to maximise performance area for full community participation.	General public, Youth	\$20,000	\$0
Lentil As Anything, Newtown	Live at Lentils - Sound System and Music Equipment for Popular Community Restaurant	<i>Lentil As Anything</i> in Newtown is a popular restaurant/social enterprise/community hub, offering a great opportunity for diverse musicians to perform. Built upon values of accessibility, multiculturalism, generosity, respect and trust, operating with a non-profit business model, we are uniquely positioned to enable diverse live musicians, and benefit from financial assistance.	General public, Youth	\$8,449	\$0

**Funding Recommendations 2019**

**2019 Live Music Grants - Venue Capacity Building**

Venue Name	Project Title	Brief Project Description	Target groups	Total \$ Requested	Total \$ Recommended
Qirkz, Marrickville	Submission of the QIRKZ Development Application	To reopen legendary underground venue <i>QIRKZ</i> , as a fully legal and vibrant hub of musical activity. Given it's proximity to Camelot, this will become an entertainment precinct that will dramatically alter the Inner West musical and cultural landscape. This grant would allow for a completed Development Application to be submitted.	General public	\$20,000	\$0
The Oxford Tavern, Petersham	Oxford Tavern Live Music	<i>Oxford Tavern</i> are looking to expand our live music reach. Upgrading the sound proofing, equipment and stage areas for our live music events Friday and Saturday nights and once a month hosting live music for the Petersham Markets in which locals hold stalls for free at the hotel.	General public, Youth	\$20,000	\$0
				<b>\$223,798</b>	<b>\$100,000</b>



**2019 Live Music Grants - Musician Development**

<b>Solo Musician</b>	<b>Band/Group</b>	<b>Project Title</b>	<b>Brief Project Description</b>	<b>Target groups</b>	<b>Total \$ Requested</b>	<b>Total \$ Recommended</b>
Miss Leah Flanagan		Creation of Promotional Material + Rebrand of Websites and Online Resources	Collaborate with artist/designer Jessica Johnson aka <i>Nungala Creative</i> to create album art and build or rebrand all artist websites to support the release of next album. Includes hiring photographer/stylist <i>She Is Aphrodite</i> for all main promotional images in relation to the album promotion campaign and associated artworks.	Aboriginal and Torres Strait Islander communities	\$5,000	\$5,000
Mr Evan Guyatt		Blue Mallee Debut Music Recording Project	Self-taught left-handed guitarist and singer songwriter, with music in the blood and poetry in the soul. Been performing for over 10 years but in 2019 have taken a leap of faith as a solo artist and ready to release a debut album.	General public, Other: Anyone in the LGA who appreciates original music	\$5,000	\$5,000
	Shady Nasty	Shady Nasty Debut Album and Videography	<i>Shady Nasty</i> band experiments with alternative forms of hip-hop and punk. It's genre-defying sonics and visuals seek to mirror, celebrate and enhance the Inner West's diverse and compelling culture for all walks of life, specifically young adults interested in fresh music and ideas.	General public, Youth	\$5,000	\$5,000

**Funding Recommendations 2019**

**2019 Live Music Grants - Musician Development**

<b>Solo Musician</b>	<b>Band/Group</b>	<b>Project Title</b>	<b>Brief Project Description</b>	<b>Target groups</b>	<b>Total \$ Requested</b>	<b>Total \$ Recommended</b>
Mr Vincent Labra		recording of new works and associated live performance	Recording of new original musical works with the collaboration of an array of multicultural and diverse local musicians. The project will culminate in a local performance of these new works to the public as part of a cultural event.	General public, Refugees and asylum seekers	\$5,000	\$5,000
	Haiku Hands	Haiku Hands Debut Album Completion and Release	<i>Haiku Hands</i> are recording and completing their debut album. After successful tours of Australia, North America, Europe and the UK over the last two years, <i>Haiku Hands</i> are excited to finish and present their record to the music industry and growing fanbase locally, nationally and internationally.	General public, Youth	\$5,000	\$5,000
	The Dandelion	The Dandelion's new album production and album release campaign	Natalie de Silver of <i>The Dandelion</i> is ready to develop skills as a producer by recording and producing a new album of fresh material with orchestral elements. The album will be launched at an event with the aim of growing existing Inner West audiences and showcasing Inner West talent.	General public, Other: Inner West Music lovers	\$5,000	\$5,000

**Funding Recommendations 2019**

**2019 Live Music Grants - Musician Development**

Solo Musician	Band/Group	Project Title	Brief Project Description	Target groups	Total \$ Requested	Total \$ Recommended
	Monsieur Camembert	21st Anniversary 2CD Restrospective, including brand new tracks, & featuring brand new single!!	To celebrate their 21st anniversary, Triple ARIA-Award winning <i>Monsieur Camembert</i> wishes to release a 24 track double CD retrospective, featuring a bevy of exciting unreleased material. This includes recording the band's first ever single - an original song called <i>Hasta Lavista</i> , which will feature a guest Latin horn section.	General public, Older people (over 55 years old)	\$4,996	\$4,996
	CumbiaMuffin	Cumbia Muffin EP recording	The project consists of recording an EP of 7 songs from <i>CumbiaMuffin</i> , a 15-piece band created in the Inner West at <i>Studios 301</i> .	General public	\$4,880	\$4,880
	SEASONS	Debut EP recording and launch	<i>SEASONS</i> was formed in 2019 by singer Sarah Frank and multi-instrumentalist Hugh Tidy. Original songs are about community and finding a sense of identity in the Inner West. The project aims to record debut EP to share music with a wider community.	General public	\$4,448	\$4,448

**Funding Recommendations 2019**

**2019 Live Music Grants - Musician Development**

<b>Solo Musician</b>	<b>Band/Group</b>	<b>Project Title</b>	<b>Brief Project Description</b>	<b>Target groups</b>	<b>Total \$ Requested</b>	<b>Total \$ Recommended</b>
	THE NAGGING DOUBTS	Record and Launch new teenage inner west band at inner west studio & venue	A teenage Inner West Indie band will use grant funds to professionally record six songs for a debut EP to be launched at an Inner West live music venue. The recording will be done at an Inner West studio and the CD will be manufactured by an Inner West business.	General public, Youth	\$4,430	\$4,430
Ms Dani El-Rassi		Debut EP Mastering, Launch Show and EP Tour	The project to is to record and master a Debut EP and Launch Show. Then to begin full band EP East Coast Tour (Melbourne, Sydney, Newcastle, Brisbane).	Lesbian, gay, bisexual, transgender, intersex, queer communities, Women	\$1,300	\$1,300
	Earshift Music Label	Earshift Music Festival	The second <i>Earshift Music Festival</i> - an industry showcase event at <i>Lazybones Lounge</i> on October 10, celebrating ten years and over 30 releases. The festival will host five Inner West based bands, two interstate bands (Brisbane / Melbourne), professionally recorded for promotion, released online and publicised with two interstate major-festival directors attending.	General public, Lesbian, gay, bisexual, transgender, intersex, queer communities, Women, Youth	\$5,000	\$0



**2019 Live Music Grants - Musician Development**

<b>Solo Musician</b>	<b>Band/Group</b>	<b>Project Title</b>	<b>Brief Project Description</b>	<b>Target groups</b>	<b>Total \$ Requested</b>	<b>Total \$ Recommended</b>
Mr Hunter Icton		hunter 505's a single a month	<i>hunter 505</i> is releasing a new single each month throughout the 2019 calendar year.	General public, Youth	\$3,830	\$0
	Big Village Records	Rapaport EP Launch & Big Village Records Showcase	<i>Big Village Records</i> presents a night of live music performances to launch a new EP by MC/producer/guitarist Rapaport, and showcase a diverse range of emerging hip-hop and soul artists signed to or associated with Big Village Records. The event will feature live performances by Rapaport, Dobby, Mirrah, Jannah Beth and more.	General public, Youth	\$5,000	\$0
	Gypsies Of Pangea	Gypsies Of Pangea - How Are We Travelling	<i>Gypsies of Pangea</i> are an Inner West band based in Newtown. <i>How Are We Travelling</i> will be the long-anticipated debut album requiring funding to record, produce and promote it.	General public	\$5,000	\$0
	The Heaps Good Oi Show	The Heaps Good Oi Show	<i>The Heaps Good Oi Show</i> is a creative music collective geared towards public performance. The group encourages exploration of sounds in a public space.	General public	\$5,000	\$0

**Funding Recommendations 2019**

**2019 Live Music Grants - Musician Development**

<b>Solo Musician</b>	<b>Band/Group</b>	<b>Project Title</b>	<b>Brief Project Description</b>	<b>Target groups</b>	<b>Total \$ Requested</b>	<b>Total \$ Recommended</b>
Mr Nicholas Wishart		MoSound development and presentation	<i>MoSound</i> is a new musical / performance collaboration between Nick Wishart and performer Effie Lin. It uses motion reactive instruments created by Nick Wishart. A period of development will lead to a live performance / showcase with appropriate media documentation that will be used to further promote MoSound.	General public	\$4,000	\$0
	Inner West Community Choir	Inner West Community Choir	The <i>Community Choir</i> aims to engage members of the local community in an organised singing group. The project will target homeless, aged / elderly, disadvantaged and marginalised community groups.	Older people (over 55 years old), People who are homeless (including residents of boarding houses)	\$5,000	\$0

**2019 Live Music Grants - Musician Development**

<b>Solo Musician</b>	<b>Band/Group</b>	<b>Project Title</b>	<b>Brief Project Description</b>	<b>Target groups</b>	<b>Total \$ Requested</b>	<b>Total \$ Recommended</b>
	Side Projects	Side Projects - 'Learning Difficulties' in TAFE, Music Recording and Performance Project	<i>Side Projects</i> are veteran performers Kirsten Whalley and Shannon O'Connor. The project aims to produce a recording for Digital Download to share music with the public. It includes writing 8-10 songs addressing 'Learning Difficulties' in TAFE; performing a series of Acoustic gigs in Marrickville; and launch with a full band.	General public, People with a disability	\$5,000	\$0
	Funk Engine	Funk Engine Album 3	<i>Funk Engine's</i> third album completion, launch and promotion within the Inner West. The project also includes album merchandise designed by artists of the inner west in order to involve the wider artistic community.	General public, Youth	\$4,000	\$0
	Soul Messengers	Soul Messengers Album #4	<i>Soul Messengers</i> are seeking funds to record and promote their fourth album of original songs. The songs have been completed and demo-ed at SAE Institute and the group is now looking to professionally record, promote through press, social media and touring.	General public	\$5,000	\$0

**Funding Recommendations 2019**

**2019 Live Music Grants - Musician Development**

<b>Solo Musician</b>	<b>Band/Group</b>	<b>Project Title</b>	<b>Brief Project Description</b>	<b>Target groups</b>	<b>Total \$ Requested</b>	<b>Total \$ Recommended</b>
Ms Christine Kirkwood		Songs For Bleeding Hearts	This record is a collection of original songs of wonder, mystery, and melancholy with an intimate quirky folk feel. An Inner West woman's take on love, loss, and listlessness. A project with a queer perspective that sheds light on the intricacy of mental health, fragility and human relationships.	General public, Lesbian, gay, bisexual, transgender, intersex, queer communities	\$5,000	\$0
	Neighbours	Video Clip Production to promote forthcoming single launch	<i>Neighbours</i> are producing a music video for their forthcoming single <i>Steady</i> . It will be shot entirely in Sydney's Inner West. <i>Steady's</i> themes are about feeling like a different person each day, while their surrounds stay the same. Iconic areas of the Inner West will serve as the consistent backdrop.	General public, Youth	\$3,600	\$0
	Julia Why?	Hysteria! album production and promotion	Seeking funding to mix, master and produce physical copies of a second album to sell at the launch event, future gigs and local businesses. This 10-track ethereal punk album is a reflection on the world's pain and beauty, written in the lead up and recovery from a mental breakdown.	General public, Lesbian, gay, bisexual, transgender, intersex, queer communities, People with a disability, Women, Youth	\$5,000	\$0
					<b>\$110,484</b>	<b>\$50,054</b>

**Funding Recommendations 2019**



**Item No:** C0619(2) Item 6

**Subject:** SYDNEY EASTERN CITY PLANNING PANEL REPORT: DA201700185: 728-750 PRINCES HIGHWAY, TEMPE (BUNNINGS)

**Prepared By:** Asher Richardson - Senior Planner

**Authorised By:** Harjeet Atwal - Group Manager Development Assessment and Regulatory Services

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## RECOMMENDATION

**THAT Council determine whether it wishes to make a submission to the Panel in relation to the proposal, and if so, the contents of such submission.**

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## DISCUSSION

This report concerns the development application submitted for the construction of a new 2 level hardware and building supplies store (Bunnings) including boundary adjustments to provide a slip lane and the widening of Smith Street. The development has a capital investment value (CIV) of \$44,825,000. Applications with a CIV of more than \$30 million must be referred to the Sydney Eastern City Planning Panel (SECPP) for determination. **Attachments to this report are available electronically only due to their size.**

Following assessment by Council officers (**Attachment 1**), the application was considered by the SECPP on 18 October 2018. The Panel resolved unanimously to defer the determination (**Attachment 2**) noting that the assessment report specifies insufficient information on traffic impact as the main reason for refusal. GTA Consultants were mutually engaged by the applicant and Council to prepare a Peer Review Transport Impact Assessment at the applicant's expense. A supplementary assessment report was prepared by Council officers (**Attachment 3**). The SECPP held a meeting on Thursday 4 April 2019 with the matter again deferred on traffic and parking grounds (**Attachment 4**). It was determined that additional traffic related assessment was necessary.

The following additional information was submitted to Council as part of the deferral:

- A Supplementary Traffic Assessment prepared by GTA Consultants.
- Expert legal advice prepared by Allens.
- In-principle support prepared by Roads and Maritime Services.

A second supplementary report (**Attachment 5**) has been prepared by Council officers informing the SECPP on each part of the Panel's resolution and providing draft conditions should the Panel be of a mind to approve the application. A public determination meeting is scheduled for **27 June 2019** for further consideration/determination of the application as amended. The matter is referred to the Council for information and the Council needs to determine whether it wishes to make a submission to the Panel in relation to the deferred determination, and if so, the contents of such submission.

**Attachments 1 and 5 have been published separately in the Attachments Document on Council's Website <https://www.innerwest.nsw.gov.au/about/the-council/council-meetings/current-council-meetings>**

## ATTACHMENTS

1. ➡ SECPP Assessment Report - 728-750 Princes Highway, Tempe (DA201700185) **(published separately on Council's website)**
2. ↓ SECPP Record of Deferral on 18 October 2018
3. ↓ SECPP Supplementary Report - 728-750 Princes Highway, Tempe (DA201700185)

4.  SECPP Record of Deferral on 4 April 2019
5.  SECPP Second Supplementary Report - 728 -750 Princes Highway, Tempe (DA201700185) **(published separately on Council's website)**


**Planning  
Panels**
**RECORD OF DEFERRAL**

SYDNEY EASTERN CITY PLANNING PANEL

<b>DATE OF DEFERRAL</b>	Thursday 18 October 2018
<b>PANEL MEMBERS</b>	Carl Scully (Chair), John Roseth, Sue Francis, Vic Macri, Sam Iskandar
<b>APOLOGIES</b>	None
<b>DECLARATIONS OF INTEREST</b>	None

Public meeting held at St Peters Town Hall 39 Unwins Bridge Road St Peters on Thursday, 18 October 2018, opened at 10.30am and closed at 1.05pm.

**MATTER DEFERRED**

2017SCL027 – Inner West – DA2017/00185 at 728-750 Princes Highway Tempe (as described in Schedule 1)

**REASONS FOR DEFERRAL**

The Panel has listened to the objectors and accepts that they have concerns about the proposal's traffic impact on residential streets. At the same time, the Panel is conscious of the many positive aspects of this development: it gives renewed life to a heritage item facing Princes Highway, it provides a service to the public and creates considerable employment in Tempe. The Panel is also aware that there are many constraints on this site, including the inability to obtain all access from the Highway and the need to retain the façade of the existing building. For this reason, the Panel is reluctant to accept the recommendation of the assessment report to refuse the application.

The Panel notes that the assessment report specifies insufficient information on traffic impact as the main reason for refusal, without specifying precisely what additional information is required. In order to determine this application, the Panel requires an assurance that the proposal has minimised its impact on the nearby residential streets to the maximum possible extent.

The Panel requests the council and the applicant to agree on a mutually acceptable traffic expert who can prepare, at the applicant's expense, a peer review and an independent assessment of the application that assesses the application. Specifically, assessment of traffic generation, traffic movement on and off the site, discussions with RMS as to greater access opportunity from the highway, including signalisation, LATMS to reduce the impact on local streets where increased movements would occur and be deleterious and the consequences and impact of any loss of on street parking and whether any alternate solutions are required.

The Panel requests that this report be submitted before 15 December 2018. On receipt of the report the Panel will arrange for a further public meeting early in 2019 in order to determine the application.

The decision to defer the matter was unanimous.

SCHEDULE 1		
1	PANEL REF – LGA – DA NO.	2017SCL027 – Inner West – DA2017/00185
2	PROPOSED DEVELOPMENT	To partially demolish the rear of the existing building, construction of a new building form and adaptively reuse the site for use as a 2 level hardware and building supplies store with undercroft car parking, erection of signage, boundary adjustments to provide a slip lane from the Princes Highway into Smith Street and the widening of Smith Street on the north-eastern side.
3	STREET ADDRESS	728-750 Princes Highway, Tempe
4	APPLICANT/OWNER	Bunnings Properties Pty Ltd
5	TYPE OF REGIONAL DEVELOPMENT	General development over \$30 million
6	RELEVANT MANDATORY CONSIDERATIONS	<ul style="list-style-type: none"> <li>Environmental planning instruments: <ul style="list-style-type: none"> <li>State Environmental Planning Policy No.55 – Remediation of Land</li> <li>State Environmental Planning Policy No.64 – Advertising and Signage</li> <li>State Environmental Planning Policy (Infrastructure) 2007</li> <li>State Environmental Planning Policy (Vegetation in Non-Rural Areas) 2017</li> <li>State Environmental Planning Policy (State and Regional Development) 2011</li> <li>Marrickville Local Environmental Plan 2011</li> </ul> </li> <li>Draft environmental planning instruments: Nil</li> <li>Development control plans: <ul style="list-style-type: none"> <li>Draft Marrickville Development Control Plan 2011 (Amendment 4)</li> </ul> </li> <li>Planning agreements: Nil</li> <li>Provisions of the <i>Environmental Planning and Assessment Regulation 2000</i>: Nil</li> <li>Coastal zone management plan: Nil</li> <li>The likely impacts of the development, including environmental impacts on the natural and built environment and social and economic impacts in the locality</li> <li>The suitability of the site for the development</li> <li>Any submissions made in accordance with the <i>Environmental Planning and Assessment Act 1979</i> or regulations</li> <li>The public interest, including the principles of ecologically sustainable development</li> </ul>
7	MATERIAL CONSIDERED BY THE PANEL	<ul style="list-style-type: none"> <li>Council assessment report: 8 October 2018</li> <li>Applicant submission: 10 October 2018</li> <li>Written submissions during public exhibition: 108</li> <li>Verbal submissions at the public meeting 18 October 2018: <ul style="list-style-type: none"> <li>Object – Darcy Byrne, Katy Rogers, Stephanie Ward, Mark Ludbrooke, Catherine Stewart, Ian Hudson, Graham Griffith, Angus Hughson, Margaret Simpson, Juliet Barr</li> <li>On behalf of the applicant – Phil Drew, Bernard Lo</li> </ul> </li> </ul>
8	MEETINGS AND SITE INSPECTIONS BY THE PANEL	<ul style="list-style-type: none"> <li>Site inspection and briefing: 8 February 2018</li> <li>Final briefing meeting to discuss council's recommendation, 18 October 2018 at 9.50am. Attendees: <ul style="list-style-type: none"> <li>Panel members: Carl Scully (Chair), John Roseth, Sue Francis, Sam Iskandar, Vic Macri</li> </ul> </li> </ul>

		<ul style="list-style-type: none"> <li>○ <u>Council assessment staff</u>: Jair Reid Ruba Osma, Asher Richardson, George Tsaprounis Ian McKenzie, Graham Hall (council consultant), Simon Watts</li> </ul>
9	<b>COUNCIL RECOMMENDATION</b>	Refusal
10	<b>DRAFT CONDITIONS</b>	Attached to the council assessment report



**SUMMARY**

This report concerns the additional information submitted to Council on 29 January 2019 and 15 March 2019 for an application to partially demolish the rear of the existing building, construction of a new building form and adaptively reuse the site for use as a 2 level hardware and building supplies store with undercroft car parking, erection of signage, boundary adjustments to provide a slip lane from the Princes Highway into Smith Street and the widening of Smith Street on the north-eastern side.

A Peer Review Transport Impact Assessment prepared by GTA Consultants was submitted to Council on 29 January 2019. An addendum to that report was submitted to Council on 15 March 2019. Those reports are attached to the end of this supplementary report as Attachments A & B.

The additional information was submitted in response to the resolution of the Sydney Eastern City Planning Panel (SECPP) at its meeting on 18 October 2018.

Council is of the opinion that the information provided on 29 January 2019 and 15 March 2019 satisfies the resolution of the Panel. Notwithstanding satisfaction with the resolution, Council confirms its previous objection to the application and considers that, for the matters discussed in part 3 of this report, the application should be refused for the following reasons:

1. The development will compromise the safety of motorists at the intersection of Princes Highway and Smith Street, particularly with regard to turn movements and the additional delay experienced at this intersection.
2. The development will result in unacceptable impacts on the local street network due to the signal operation on Smith Street and the increased potential for motorists to seek alternate routes on exit from the site.

The application is referred to the SECPP for determination. Revised conditions of consent are provided should be SECPP be of the mind to approve the application.

**Supplementary Report  
728-750 PRINCES HIGHWAY, TEMPE**

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**1. Background**

A report on an application to partially demolish the rear of the existing building, construction of a new building form and adaptively reuse the site for use as a 2 level hardware and building supplies store with undercroft car parking, erection of signage, boundary adjustments to provide a slip lane from the Princes Highway into Smith Street and the widening of Smith Street on the north-eastern side was considered by the SECPP at its meeting on 18 October 2018.

The Panel resolved unanimously to defer the determination of the application for the following reason, in part:

*"The Panel notes that the assessment report specifies insufficient information on traffic impact as the main reason for refusal, without specifying precisely what additional information is required. In order to determine the application, the Panel requires an assurance that the proposal has minimized its impact on the nearby residential streets to the maximum possible extent.*

*The Panel requests the council and the applicant to agree on a mutually acceptable traffic expert who can prepare, at the applicant's expense, a peer review and an independent assessment of the application that assesses the application. Specifically, assessment of traffic generation, traffic movement on and off the site, discussions with RMS as to greater access opportunities from the highway, including signalization, LATMS to reduce the impact on local streets where increased movements would occur and be deleterious and the consequences and impact of any loss of on street parking and whether any alternate solutions are required."*

On 22 November 2018 the chair of the SECPP agreed to an extension to 29 January 2019 for the additional information to be provided given the Christmas and New Year period.

**2. Additional Information**

A brief was prepared by Council and an independent traffic expert was agreed to.

A Peer Review Transport Impact Assessment prepared by GTA Consultants was submitted to Council on 29 January 2019. An addendum to that report was submitted to Council on 15 March 2019.

**3. Planning Assessment**

Below is an assessment of the Peer Review Transport Impact Assessment submitted to Council on 29 January 2019 and addendum to that report submitted to Council on 15 March 2019 in response to the resolution of the SECPP. The additional information was reviewed by Council's Traffic Engineer who provided the following comments below which address the individual components of the Panel's resolution:

a) *Assessment of traffic generation*

Comment:

As detailed in the Peer Review Transport Impact Assessment, post development modelling results at the Princes Highway/ Smith Street intersection indicate that while it has the potential to operate satisfactorily in the weekday PM peak, with an overall level of service B (LOS B), 95th percentile queues along Princes Highway are expected to extend to approximately 230 metres for the south approach and 390 metres for the north approach. For comparison, existing conditions observations and modelling results indicate that 95th percentile queues are approximately 30 metres for the north and south approaches. Average delay over the intersection increases from an average of three seconds overall (weighted average heavily biased by heavy traffic volumes along Princes Highway) to around 24 seconds post development.

During the Saturday peak hour, SIDRA modelling results indicate that all approaches will be over capacity (degree of saturation greater than one) resulting in an overall intersection level of service F and Princes Highway queue lengths increasing exponentially to 700 to 800 metres. This is in comparison to an existing intersection level of service A and queues of approximately 30 metres on the Princes Highway. Delay increases from an overall average of three seconds (weighted average heavily biased by Princes Highway traffic) to approximately 146 seconds post development.

The end result is that the operation of the traffic signals will deteriorate. Longer traffic queues will be experienced on all approaches to the intersection, particularly along the Princes Highway. With the estimated delays it is expected that visitors to the Bunnings store may look for alternatives routes on exit from the store which will adversely affect the local street network.

b) *Assessment of traffic movement on and off the site*

Comment:

The percentage of traffic apportionment i.e. movements/split of traffic on and off the site were examined by GTA. No concerns were raised in relation to the methodology applied by the applicant to determine the traffic apportionment. Given that the peer review does not raise this as a concern the traffic apportionment as adopted within the applicant's traffic report is satisfactory.

Council raises no further concern over the methodology applied to determine the apportionment of traffic movements on and off the site. Notwithstanding, this does not satisfy Council's concern relating to traffic generation as discussed in point a) above.

- c) *Conduct discussions with RMS as to greater access opportunities from the highway, including signalization*

Comment:

The RMS Traffic Signal Design Guide was reviewed by GTA in regards to signalization and alternative access opportunities off the Princes Highway. GTA completed preliminary SIDRA modelling for the proposed Princes Highway/Smith Street intersection layout with the inclusion of development traffic. Results indicate that while the intersection has the potential to operate within satisfactory limits in the weekday PM peak, with an overall level of service B (LOS B), 95th percentile queues along Princes Highway are expected to result in queue lengths and delays that are significantly greater than existing conditions and is unacceptable in Council's opinion.

The report considered an entry slip lane arrangement (into the subject site) closer to the intersection of Smith Street and the Princes Highway. This proposal would have meant that westbound traffic along the Princes Highway could possibly avoid Smith Street by turning into the site directly from the Princes Highway. However, the proposed slip would be located too close to the traffic signals of Smith Street and the Princes Highway as well as being an arrangement where there is a slip lane (into the development) contained within a slip lane (for Smith Street). This proposal was not supported in respect to the provisions of the RMS Traffic Signal Design Guide. The proposed traffic movements into Smith Street and Union Street still remain a concern in Council's opinion.

- d) *Recommendation of LATMS to reduce the impact on local streets where increased movements would occur and be deleterious*

Comment:

The Peer Review Traffic Impact Assessment examines alternative traffic solutions for Smith Street and includes a threshold treatment at the intersection of Smith Street and South Street as a potential traffic management measure to reduce impacts to the local street network.

LATM treatment may assist in reducing the instances of rat running through other streets and this should be further investigated. A deferred commencement condition is included in the recommendation requiring that the applicant fund a full comprehensive Local Area Traffic Management study to be undertaken by Council to determine the potential impact on specific local residential streets including Smith Street, Union Street, Foreman Street and South Street. Appropriate mitigating LATM measures/works must be detailed and measures proposed to combat any adverse effects identified. A review of the implemented LATM devices is to be conducted 12 months after the issue of an Occupation Certificate to determine an appropriateness of those devices long-term and identify any devices required to be added or/and removed.

- e) *Consider the consequences and impact of any loss of on street parking*

Comment:

Loss of parking was examined in the addendum to the Peer Review Traffic Impact Assessment. It has been determined that a combined 8 on-street car parking spaces would be lost on Smith Street due to the slip lane which is less than originally forecasted by Council.

The report recommends that alternative intersection layouts be assessed in SIDRA to ensure no further intersection layout and operational efficiencies are possible. An option is to assess two eastbound traffic lanes (rather than three) on Smith Street approach to Princes Highway. This is an option that requires further investigation by the applicant.



Alternatively, the report also suggests that there is capacity to provide public car parking on site sufficient to accommodate for those on-street car parking spaces being lost during operational hours for the Bunnings. In order to facilitate this arrangements, amended plans are required to be submitted to the satisfaction of Council demonstrating the door on the south western elevation being accessible during operational hours for ingress and egress. This would help to alleviate parking pressures for residents in the area during Bunnings trading hours.

Subject to compliance with the recommended condition, Council is satisfied with this outcome and loss of on-street car parking no longer forms a reason for refusal.

f) *Consider whether any alternate solutions are required*

Comment:

The GTA report considered a number of alternative access arrangements:

- Alternative access utilizing the IKEA loading dock entrance was investigated. It is understood that the Bunnings representative was not able to reach an agreement with IKEA.
- The provision of a deceleration lane to allow left turn entry into the site directly from Princes Highway was also investigated. This option was not considered feasible due to insufficient distance between the site entry on Princes Highway and the signalized intersection (adjacent to IKEA) to the north west of the site.

In conclusion, the proposed access arrangement appears to be the only feasible solution.

#### **4. Conclusion**

Council is of the opinion that the information provided on 29 January 2019 and 15 March 2019 satisfies the resolution of the Panel.

Notwithstanding satisfaction with the resolution, Council confirms its previous objection to the application and considers that, for the matters discussed in Part 3 of this report, the application should be refused for the reasons discussed in Part 5 of this report.

#### **5. Recommendation**

It is recommended that the application be refused for the following reason:

1. The development will compromise the safety of motorists at the intersection of Princes Highway and Smith Street, particularly with regard to turn movements and the additional delay experienced at this intersection.
2. The development will result in unacceptable impacts on the local street network due to the signal operation on Smith Street and the increased potential for motorists to seek alternate routes on exit from the site.



## 6. Conditions of Consent

The following conditions have been prepared should be SECPP be of the mind to approve the application.

### PART A - DEFERRED COMMENCEMENT CONSENT

The consent will not operate and it may not be acted upon until the Council or its delegate is satisfied as to the following matter:

- The applicant is fund a full comprehensive Local Area Traffic Management study to be undertaken by Council to determine the potential impact on specific local residential streets including Smith Street, Union Street, Foreman Street and South Street. Appropriate mitigating LATM measures/works must be detailed and measures proposed to combat any adverse effects identified.

Evidence of the above matter must be produced to the Council or its delegate within 2 years of the date of this Determination otherwise the Consent will lapse.

### PART B - CONDITIONS OF CONSENT

Once operative the consent is subject to the following conditions:

#### GENERAL

- The development must be carried out in accordance with plans and details listed below:

Plan and Issue No.	Plan Name	Date Issued	Prepared by	Date Submitted
030 H	Site Plan	29 May 2018	John R Brogan & Associates	26 September 2018
031 F	Site Plan - Undercroft Parking Level	29 May 2018	John R Brogan & Associates	26 September 2018
032 F	Site Plan – Warehouse Level 1	29 May 2018	John R Brogan & Associates	26 September 2018
033 F	Site Plan – Warehouse Level 3	29 May 2018	John R Brogan & Associates	26 September 2018
100 G	Floor Plan - Undercroft Parking Level	29 May 2018	John R Brogan & Associates	26 September 2018
101 H	Floor Plan – Warehouse Level 1	29 May 2018	John R Brogan & Associates	26 September 2018
102 H	Floor Plan – Warehouse Level 2	31 August 2018	John R Brogan & Associates	26 September 2018
110 G	Roof Plan	29 May 2018	John R Brogan & Associates	26 September 2018
120 D	Sections	21 March 2017	John R Brogan & Associates	26 September 2018
130 E	Elevations	11 December 2017	John R Brogan & Associates	26 September 2018
115 D	Existing Building Detail	11 December 2017	John R Brogan & Associates	26 September 2018
116 D	Existing Building Detail	11 December 2017	John R Brogan & Associates	26 September 2018

117 C	Existing Building Detail	11 December 2017	John R Brogan & Associates	26 September 2018
118 C	Existing Building Detail	11 December 2017	John R Brogan & Associates	26 September 2018
140 B	Concept Sections	11 December 2017	John R Brogan & Associates	26 September 2018
141 B	Detail Sections	11 December 2017	John R Brogan & Associates	26 September 2018
143 A	Footpath Detail Section 1	11 December 2017	John R Brogan & Associates	26 September 2018
144 A	Footpath Detail Section 2	11 December 2017	John R Brogan & Associates	26 September 2018
145 A	Footpath Detail	11 December 2017	John R Brogan & Associates	26 September 2018
2212LP - 01 K	Landscape Plan	29 May 2018	John Lock & Associates	26 September 2018
2212LP - 02 I	Landscape Elevations	7 December 2017	John Lock & Associates	26 September 2018
2212LP - 03 H	Landscape Details	27 March 2017	John Lock & Associates	26 September 2018
27926KGrpt	Preliminary Environmental Site Assessment	26 November 2014	Environmental Investigation Services	21 April 2017
27926Vrpt	Preliminary Geotechnical Investigation	2 December 2014	JK Geotechnics	21 April 2017
C108568 : J129853	Hazardous Materials Risk Assessment	November 2014	Greencap	21 April 2017
312288 Rev. 01	Energy Efficiency Report	7 April 2017	KPMG	21 April 2017
14377 Rev. B	Development Application Noise Assessment	April 2017	Wilkinson Murray	21 April 2017

and details submitted to Council on 21 April 2017, 13 October 2017, 11 December 2017, 14 May 2018, 31 August 2018 and 26 September 2018 with the application for development consent and as amended by the following conditions.

Reason: To confirm the details of the application submitted by the applicant.

2. Where any plans and/or information forming part of a Construction Certificate issued in relation to this consent are inconsistent with:

- a) the plans and/or information approved under this consent; or
- b) any relevant requirements of this consent,

the plans, information and/or requirements of this consent (as the case may be) shall prevail to the extent of the inconsistency.

All development approved under this consent shall be carried out in accordance with the plans, information and/or requirements of this consent taken to prevail by virtue of this condition.

Reason: To ensure the development is carried out in accordance with this Determination.

3. The development is approved to a maximum height of 40.4 metres above Australian Height Datum (AHD). Should the height be exceeded a new application must be submitted in accordance with the Civil Aviation (Building Control) Regulations 1988.  
Reason: To confirm the terms of Sydney Airport's approval.
4. Should the height of any temporary structure and/or equipment be greater than 15.24 metres AEGH, a new approval must be sought in accordance with the Civil Aviation (Buildings Control) Regulations Statutory Rules 1988 No. 161.  
Reason: To confirm the terms of Sydney Airport's approval.
5. A total of 424 car parking spaces being provided, paved and maintained at all times in accordance with the standards contained within Part 2.10 of Marrickville Development Control Plan 2011 – Parking. The parking spaces must include the following allocations:
  - a) 4 double-length car and trailer spaces;
  - b) 10 accessible car parking space; and
  - c) 4 car share spaces.  
Reason: To ensure practical off-street car parking is available for the use of the premises.
6. The door on the south western elevation of the car park shall be accessible internally and externally and signposted as public access to allow pedestrian access to Smith Street from the car park during the Bunnings trading hours.  
Reason: To enable residents to utilise the on-site car parking and mitigate the loss of on-street car parking during trading hours.
7. A minimum of 20 bicycle parking spaces being provided and maintained at all times in accordance with the standards contained within Part 2.10 of Marrickville Development Control Plan 2011 - Parking.  
Reason: To ensure practical bicycle parking is available for the use of the premises.
8. All parking spaces and turning area thereto must be provided in accordance with the design requirements set out within Part 2.10 of Marrickville Development Control Plan 2011 - Parking, and must be used exclusively for parking and not for storage or any other purpose.  
Reason: To ensure adequate manoeuvrability to all car parking spaces and that the spaces are used exclusively for parking.
9. No injury must be caused to the amenity of the neighbourhood by the emission of noise, smoke, smell, vibration, gases, vapours, odours, dust, particular matter, or other impurities which are a nuisance or injurious or dangerous or prejudicial to health, the exposure to view of any unsightly matter or otherwise.  
Reason: To ensure the operation of the premises does not affect the amenity of the neighbourhood.  
Reason: To prevent loss of amenity to the area.
10. A separate application must be submitted to, and approved by, Council prior to the erection of any advertisements or advertising structures other than the signage approved in this consent. The windows must not be painted with advertisements and no flashing lights must be installed on the premises.  
Reason: To confirm the terms of approval.

11. The advertising structure(s) and associated advertisement(s) must be properly and safely maintained at all times.  
Reason: To ensure that the signage does not have any detrimental effect upon the amenity of the area or endanger the safety of the public.
12. Certification by a Structural Engineer as to the adequacy of the method of affixing the signage must be submitted to Council prior to the erection of the signage.  
Reason: To ensure public safety.
13. No storage of goods or equipment external to any building on the site being permitted.  
Reason: To ensure the premises are kept in a neat and tidy manner.
14. No signs or goods must be displayed for sale or stored on the footpath in front of the premises at any time without the prior approval of Council.  
Reason: To prevent the public footpath from being obstructed.
15. All loading and unloading in connection with the use must be carried out wholly within the property, during the approved hours of operation and in such a manner so as to not cause an inconvenience to the public.  
Reason: To prevent use and obstruction of the adjacent public thoroughfare.
16. All machinery must be installed in accordance with the manufacturer's specifications and being maintained at all times if in use.  
Reason: To ensure that such machines are properly installed and maintained so as to prevent noise generation, vibration and any other disturbances to adjoining premises.
17. The hours of operation must be restricted to between the hours of 6:00am to 9:00pm Mondays to Fridays, and 6.00am to 7.00pm Saturdays, Sundays and Public Holidays.  
Reason: To ensure that the operation of the premises does not interfere with the amenity of the locality.
18. The developer must liaise with the Sydney Water Corporation, Ausgrid, AGL and Telstra concerning the provision of water and sewerage, electricity, natural gas and telephones respectively to the property.  
Reason: To ensure that the development is adequately serviced.
19. All trade waste must be stored within the site boundaries and must be contained in such a manner so as not to cause a nuisance.  
Reason: To provide for correct storage of wastes.
20. All building work must be carried out in accordance with the provisions of the National Construction Code (Building Code of Australia).  
Reason: To ensure the work is carried out to an acceptable standard and in accordance with the National Construction Code (Building Code of Australia).
21. The proposed use of the premises and the operation of all plant and equipment shall not give rise to an 'offensive noise' as defined in the Protection of the Environment Operations Act 1997 and Regulations.

In this regard, the operation of the premises and plant and equipment shall not give rise to a sound pressure level at any affected premises that exceeds the background  $L_{A90, 15min}$  noise level, measured in the absence of the noise source/s under consideration by 5dB(A). The source noise level shall be assessed as an  $L_{Aeq, 15min}$  and adjusted in



accordance with the NSW Environment Protection Authority's Industrial Noise Policy and Environmental Noise Control Manual (sleep disturbance).

Reason: To confirm the terms of approval.

22. During the first sixty (60) days of trading being provided at the premises, the following acoustic measures must be undertaken:

- a) A suitably qualified acoustic consultant must be appointed to:
  - i) measure and verify the noise emanating from the premises; and
  - ii) if necessary, make recommendations to ensure that the noise emanating from the premises complies with the noise criteria.
- b) If the acoustic consultant recommends that additional treatment or works be undertaken those recommendations must be:
  - i) submitted to Council with the noise measurements; and
  - ii) implemented to the acoustic consultant's satisfaction before the end of the first sixty (60) days of trading.

Reason: To confirm the terms of approval.

23. The following is a condition imposed by Ausgrid:

**a) Method of Electricity Connection**

The method of connection will be in line with Ausgrid's Electrical Standard (ES)1 – 'Premise Connection Requirements.

**b) Supply of Electricity**

It is recommended for the nominated electrical consultant/contractor to provide a preliminary enquiry to Ausgrid to obtain advice for the connection of the proposed development to the adjacent electricity network infrastructure. An assessment will be carried out based on the enquiry which may include whether or not:

- The existing network can support the expected electrical load of the development
- A substation may be required on-site, either a pad mount kiosk or chamber style and;
- site conditions or other issues that may impact on the method of supply.

Please direct the developer to Ausgrid's website, [www.ausgrid.com.au](http://www.ausgrid.com.au) about how to connect to Ausgrid's network.

**c) Conduit Installation**

The need for additional electricity conduits in the footway adjacent to the development will be assessed and documented in Ausgrid's Design Information, used to prepare the connection project design.

**d) Vegetation**

All proposed vegetation underneath overhead power lines and above underground cables must comply with the requirements of ISSC 3 Guideline For Managing Vegetation Near Power Lines



**e) Proximity to Existing Network Assets****Overhead Powerlines**

There are existing overhead electricity network assets in Princes Highway and Smith Street.

Safework NSW Document – Work Near Overhead Powerlines: Code of Practice, outlines the minimum safety separation requirements between these mains/poles to structures within the development throughout the construction process. It is a statutory requirement that these distances be maintained throughout construction. Special consideration should be given to the positioning and operating of cranes and the location of any scaffolding.

The “as constructed” minimum clearances to the mains should also be considered. These distances are outlined in the Ausgrid Network Standard, NS220 Overhead Design Manual. This document can be sourced from Ausgrid’s website, [www.ausgrid.com.au](http://www.ausgrid.com.au). Should the existing overhead mains require relocating due to the minimum safety clearances being compromised in either of the above scenarios, this relocation work is generally at the developers cost.

It is also the responsibility of the developer to ensure that the existing overhead mains have sufficient clearance from all types of vehicles that are expected be entering and leaving the site.

**Underground Cables**

There are existing underground electricity network assets in Princes Highway and Smith Street

Special care should also be taken to ensure that driveways and any other construction activities within the footpath area do not interfere with the existing cables in the footpath. Ausgrid cannot guarantee the depth of cables due to possible changes in ground levels from previous activities after the cables were installed.

Hence it is recommended that the developer locate and record the depth of all known underground services prior to any excavation in the area.

Should ground anchors be required in the vicinity of the underground cables, the anchors must not be installed within 300mm of any cable, and the anchors must not pass over the top of any cable.

Safework Australia – Excavation Code of Practice, and Ausgrid’s Network Standard NS156 outlines the minimum requirements for working around Ausgrid’s underground cables.

**Substation**

There are existing electricity substation assets within the site boundary.

The substation ventilation openings, including substation duct openings and louvered panels, must be separated from building air intake and exhaust openings, natural ventilation openings and boundaries of adjacent allotments, by separation distances which meet the requirements of all relevant authorities, building regulations, BCA and Australian Standards including AS 1668.2: The use of ventilation and air-conditioning in buildings - Mechanical ventilation in buildings.

In addition to above, Ausgrid requires the substation ventilation openings, including duct openings and louvered panels, to be separated from building ventilation system air intake and exhaust openings, including those on buildings on adjacent allotments, by not less than 6 metres.

Exterior parts of buildings within 3 metres in any direction from substation ventilation openings, including duct openings and louvered panels, must have a fire rating level (FRL) of not less than 180/180/180 where the substation contains oil-filled equipment.

The development must comply with both the Reference Levels and the precautionary requirements of the Draft Radiation Protection Standard for Exposure Limits to Electric and Magnetic Fields 0 Hz – 3 kHz (ARPANSA, 2006).

For further details on fire segregation requirements refer to Ausgrid's Network Standard 141.

Existing Ausgrid easements, leases and/or right of ways must be maintained at all times to ensure 24 hour access. No temporary or permanent alterations to this property tenure can occur without written approval from Ausgrid.

For further details refer to Ausgrid's Network Standard 143.

Reason: To confirm the terms of Ausgrid's approval.

24. The staff or occupants of the proposed building shall not be eligible to obtain parking permits under any existing or future parking scheme for the area. The person acting on this consent shall advise any purchaser or prospective tenant of this condition.

Reason: To confirm the terms of approval.

25. All stormwater drainage being designed in accordance with the provisions of the Australian Rainfall and Runoff (A.R.R.), Australian Standard AS3500.3-2015 'Stormwater Drainage' and Marrickville Council Stormwater and On Site Detention Code. Pipe and channel drainage systems shall be designed to cater for the twenty (20) year Average Recurrence Interval (A.R.I.) storm in the case of low and medium residential developments, the twenty (20) year A.R.I. storm in the case of high density residential development and commercial and/or industrial developments and the fifty (50) year A.R.I. storm in the case of heavy industry. In all cases the major event surface flow paths shall be designed to cater for the one hundred (100) year A.R.I. storm.

Reason: To confirm the terms of approval.

26. Should the proposed development require the provision of an electrical substation, such associated infrastructure shall be incorporated wholly within the development site. Before proceeding with your development further, you are directed to contact Ausgrid directly with regard to the possible provision of such an installation on the property.

Reason: To confirm the terms of approval.

#### **BEFORE COMMENCING DEMOLITION, EXCAVATION AND/OR BUILDING WORK**

27. The applicant must meet the cost of implementing any future resident parking scheme in Smith Street, Tempe subject to Traffic Committee approval.

Reason: To confirm the terms of approval.

28. All construction related parking must be contained within the site and the applicant to provide a Construction Management Plan demonstrating the provision of parking on-site for the duration of the works before commencing works.

Reason: To confirm the terms of approval.

29. Where it is proposed to occupy or carry out works on public roads or Council controlled lands, the person acting on this consent shall obtain all applicable Permits from Council in accordance with Section 68 (Approvals) of the Local Government Act 1993 and/or Section 138 of the Roads Act 1993. Permits are required for the following activities:

- a) Work zone (designated parking for construction vehicles). Note that a minimum of 2 months should be allowed for the processing of a Work Zone application.
- b) A concrete pump across the roadway/footpath
- c) Mobile crane or any standing plant
- d) Skip bins

- e) Scaffolding/Hoardings (fencing on public land)
- f) Public domain works including vehicle crossing, kerb & guttering, footpath, stormwater, etc.
- g) Awning or street verandah over footpath
- h) Partial or full road closure
- i) Installation or replacement of private stormwater drain, utility service or water supply

Contact Council's Road Access team to ensure the correct Permit applications are made for the various activities.

Applications for such Permits shall be submitted and approved by Council prior to the commencement of the works associated with such activity

Reason: To confirm the terms of approval.

30. The person acting on this consent shall submit to the Principal Certifying Authority a dilapidation report including colour photos showing the existing condition of the footpath and roadway adjacent to the site before the issue of a Construction Certificate.  
Reason: To confirm the terms of approval.

31. The person acting on this consent shall ensure the site is secured with temporary fencing prior to any works commencing.

If the work involves the erection or demolition of a building and is likely to cause pedestrian or vehicular traffic on public roads or Council controlled lands to be obstructed or rendered inconvenient, or building involves the enclosure of public property, a hoarding or fence must be erected between the work site and the public property. Additionally an awning is to be erected, sufficient to prevent any substance from, or in connection with, the work falling onto public property, where necessary.

Separate approval is required from Council under the Roads Act 1993 to erect a hoarding or temporary fence or awning on public property. Approvals for hoardings, scaffolding on public land must be obtained and clearly displayed on site for the duration of the works.

Any hoarding, fence or awning is to be removed when the work is completed and must be maintained clear of any advertising.

Reason: To confirm the terms of approval.

32. A detailed Traffic Management Plan to cater for construction traffic shall be submitted to and approved by Council before commencement of works. Details shall include haulage routes, estimated number of vehicle movements, truck parking areas, work zones, crane usage, etc., related to demolition/construction activities.  
Reason: To confirm the terms of approval.

33. Any person acting on this consent or any contractors carrying out works on public roads or Council controlled lands shall take out Public Liability Insurance with a minimum cover of twenty (20) million dollars in relation to the occupation of, and approved works within those lands. The Policy is to note, and provide protection for Inner West Council, as an interested party and a copy of the Policy must be submitted to Council prior to commencement of the works. The Policy must be valid for the entire period that the works are being undertaken on public property.

Reason: To confirm the terms of approval.



34. No work must commence until:
- a) A PCA has been appointed. Where an Accredited Certifier is the appointed, Council must be notified within 2 days of the appointment; and
  - b) A minimum of 2 days written notice given to Council of the intention to commence work.
- Reason: To comply with the provisions of the Environmental Planning and Assessment Act.
35. A Construction Certificate must be obtained before commencing building work. Building work means any physical activity involved in the construction of a building. This definition includes the installation of fire safety measures.
- Reason: To comply with the provisions of the Environmental Planning and Assessment Act.
36. Sanitary facilities must be provided at or in the vicinity of the work site in accordance with the WorkCover Authority of NSW, Code of Practice 'Amenities for Construction'. Each toilet must be connected to the sewer, septic or portable chemical toilet before work commences.
- Facilities must be located so that they will not cause a nuisance.
- Reason: To ensure that sufficient and appropriate sanitary facilities are provided on the site.
37. All demolition work must:
- a) Be carried out in accordance with the requirements of Australian Standard AS 2601 'The demolition of structures' and the Occupational Health and Safety Act and Regulations; and
  - b) Where asbestos is to be removed it must be done in accordance with the requirements of the WorkCover Authority of NSW and disposed of in accordance with requirements of the Department of Environment, Climate Change and Water.
- Reason: To ensure that the demolition work is carried out safely.
38. Where any loading, unloading or construction is to occur from a public place, Council's Infrastructure Services Division must be contacted to determine if any permits or traffic management plans are required to be obtained from Council before work commences.
- Reason: To protect the amenity of the area.
39. All services in the building being demolished must be disconnected in accordance with the requirements of the responsible authorities before work commences.
- Reason: To ensure that the demolition work is carried out safely.
40. A waste management plan must be prepared in accordance with Part 2.21 of Marrickville Development Control Plan 2011 – Site Facilities and Waste Management and must be submitted to and accepted by the PCA before work commences.
- Reason: To ensure the appropriate disposal and reuse of waste generated on the site.
41. The site must be enclosed with suitable fencing to prohibit unauthorised access. The fencing must be erected as a barrier between the public place and any neighbouring property, before work commences.
- Reason: To secure the area of the site works maintaining public safety.

42. A rigid and durable sign must be erected in a prominent position on the site, before work commences. The sign must be maintained at all times until all work has been completed. The sign must include:

- a) The name, address and telephone number of the PCA;
- b) A telephone number on which Principal Contractor (if any) can be contacted outside working hours; and
- c) A statement advising: 'Unauthorised Entry To The Work Site Is Prohibited'.

Reason: To maintain the safety of the public and to ensure compliance with the Environmental Planning and Assessment Regulations.

43. A Soil and Water Management Plan must be prepared in accordance with Landcom Soils and Construction, Volume 1, Managing Urban Stormwater (Particular reference is made to Chapter 9, "Urban Construction Sites") and submitted to and accepted by the PCA. A copy of this document must be submitted to and accepted by PCA before work commences. The plan must indicate:

- a) Where the builder's materials and waste are to be stored;
- b) Where the sediment fences are to be installed on the site;
- c) What facilities are to be provided to clean the wheels and bodies of all vehicles leaving the site to prevent the tracking of debris and soil onto the public way; and
- d) How access to the site will be provided.

All devices must be constructed and maintained on site while work is carried out.

Reason: To prevent soil erosion and sedimentation of the stormwater network.

44. Site Induction  
Before any works commence on site, all contractors and subcontractors shall undergo an induction session, prepared and delivered by the Heritage Consultant, highlighting the historical significance of the site and in particular those building elements and site archaeology elements requiring monitoring and conservation.

Reason: To confirm the terms of approval.

45. Section 140 Approval  
Before any works commence on site, the Applicant must apply to the Heritage Council of NSW for a Section 140 Heritage Act Approval and comply with any and all conditions of such approval. This application will need to be accompanied by an appropriate Archaeological Assessment and Archaeological Research Design and Methodology.

Reason: To confirm the terms of approval.

46. Archival Recording  
Before any works commence on site, an Archival Photographic Recording in accordance with the NSW Heritage Council's 'Guide to Archival Photographic Recording' shall be submitted to the satisfaction of Council's Heritage Advisor.

Reason: To confirm the terms of approval.

47. The following is to be submitted to the satisfaction of the Heritage Council of NSW prior to works commencing on site:

- a. An Archaeological Assessment prepared by a suitably qualified and experienced should identify whether relics of local or State significance may be harmed by this activity and whether appropriate mitigation measures or alteration of the design should occur based on the significance of the relics which may be present. This assessment shall be submitted prior to works commencing on site.



- b. In the event the Archaeological Assessment identifies the proposal would impact archaeological relics of local or State heritage significance which may be found in association with this item, the Applicant would need to obtain an approval under s140 of the *Heritage Act 1977* prior to causing harm. Any such application would need to clearly outline what mitigation measures to avoid harm have been considered for this work. If this approval is required it must be obtained prior to commencement of excavation works on site.
- c. An Archaeological Research Design (ARD) outlining the details of the proposed design impacts and excavation methodology, prepared by a suitably qualified Excavation Director, should accompany submission of a s140 excavation permit.
- d. Following the receipt of the Archaeological Assessment, the Heritage Council of NSW or its delegate reserves the right to issue additional archaeological conditions to manage the archaeology. Matters such as (but not limited to) preparation of an archaeological excavation methodology and research design, fieldwork methodology, artefact analysis and final reporting may be included as part of these archaeological conditions

Reason: To confirm the terms of the Heritage Council of NSW's approval.

#### **BEFORE THE LODGEMENT OF A CONSTRUCTION CERTIFICATE**

48. Before the lodgement of any Construction Certificate, amended plans and details must be submitted to and approved by Council's Heritage Advisor indicating the following:
  - a) The painting of the RC panel wall on the western elevation (fronting the Princes Highway above the retained brick portion of the building) and the RC panel wall on the southern elevation that sits vertically above the retained brick portion of the building being amended to an off-white colour, and the colour scheme of the flush wall signage being amended accordingly. A specific colour swatch must be provided to Council's satisfaction;
  - b) All cabling and conduit supplying power to the sign installed on the heritage listed warehouse façade being completely concealed and must not involve intervention in or damage to the façade; and
  - c) Methodology for the installation of the signage on the heritage listed warehouse façade can be carried out in a reversible manner without damage to the façade.

Reason: To ensure the integrity of the heritage item.

#### **BEFORE THE ISSUE OF A CONSTRUCTION CERTIFICATE**

49. A contribution of \$682,553.18 has been assessed as the contribution for the development under Section 7.11 of the Environmental Planning and Assessment Act 1979 and Marrickville Section 94/94A Contributions Plan 2014 (a copy of which may be inspected at the offices of the Council).

The Section 7.11 contribution referred to above is indexed quarterly in accordance with Marrickville Section 94/94A Contributions Plan 2014.

The Section 7.11 contribution (as adjusted) must be paid to the Council **in cash or by unendorsed bank cheque (from an Australian Bank only) or EFTPOS (Debit only) or credit card\*** before the issue of a Construction Certificate. Under Marrickville Section 94/94A Contributions Plan 2014 payment of Section 7.11 contributions **CANNOT** be made by Personal Cheque or Company Cheque.

\*NB A 1% credit card transaction fee applies to all credit card transactions.

**NOTE:** Under Marrickville Section 94/94A Contributions Plan 2014, the proposed cost of carrying out development is adjusted quarterly at time of payment of the levy in line with the *Consumer Price Index: All Groups Index Number for Sydney* provided by the Australian Bureau of Statistics.

**Reason:** To ensure that the approved development makes a contribution towards the provision, extension or augmentation of public amenities and public services in the area.

50. Prior to the commencement of demolition works or a Construction Certificate being issued for works approved by this development consent (whichever occurs first), a security deposit and inspection fee must be paid to Council to cover the cost of making good any damage caused to any Council property or the physical environment as a consequence of carrying out the works and as surety for the proper completion of any road, footpath and drainage works required by this consent.

Security Deposit (FOOT)	\$750,000
Inspection fee (FOOT)	\$2,306.50

Payment will be accepted in the form of cash, bank cheque, EFTPOS/credit card (to a maximum of \$10,000) or bank guarantee. Bank Guarantees must not have an expiry date.

The inspection fee is required for Council to determine the condition of the adjacent road reserve and footpath prior to and on completion of the works being carried out.

Should any of Council's property and/or the physical environment sustain damage during the course of the demolition or construction works, or if the works put Council's assets or the environment at risk, or if any road, footpath or drainage works required by this consent are not completed satisfactorily, Council may carry out any works necessary to repair the damage, remove the risk or complete the works. Council may utilise part or all of the security deposit to restore any damages, and Council may recover, in any court of competent jurisdiction, any costs to Council for such restorations.

A request for release of the security may be made to the Council after all construction work has been completed and a final Occupation Certificate issued.

The amount nominated is only current for the financial year in which the consent was issued and is revised each financial year. The amount payable must be consistent with Council's Fees and Charges in force at the date of payment.

Requirements of this condition are to be met prior to works commencing or prior to release of a Construction Certificate (whichever occurs first). Details demonstrating compliance with the requirements of this condition are to be submitted to the satisfaction of the Principal Certifying Authority prior to the issue of any Construction Certificate.

**Reason:** To confirm the terms of approval.

51. The stormwater drainage plans 01425-100 (Rev 02), 01425-201 (Rev 03), 01425-202 (Rev 03), 01425-203 (Rev 03), 01425-204 (Rev 03), 01425-205 (Rev 03), 01425-301 (Rev 03), 01425-302 (Rev 03), 01425-351 (Rev 02), 01425-601 (Rev 03), 01425-621 (Rev 03) and 01425-701 (Rev 03) and the proposed water quality treatments measures

outlined in the Stormwater Management Plan submitted by C&M Consulting Engineers P/L (Rev C) are generally acceptable subject to the following amendments/additional details being submitted to and approved by Council before the issue of a Construction Certificate:

- i. Detailed calculations for sizing of the OSD system including the orifice must be provided for assessment (this shall include the DRAINS files);
- ii. Details of the Height v Storage and Height v Discharge relationships for the OSD system must be submitted for review;
- iii. Details of the 1 in 100 year overflow routes in case of failure/blockage of the drainage system shall be provided. Please note that catchments that do not have an overland flow path available the pipe capacity draining that catchment must have a 1 in 100 year capacity;
- iv. Details of the proposed stormwater re-use system and the proposed connection to toilets and external taps for irrigation;
- v. The MUSIC file (ie .sqz file) used in the Stormwater Management Plan submitted by C&M Consulting Engineers P/L shall be submitted to Council's Development Engineer for review; and
- vi. A detailed WSUD maintenance plan outlining how all elements of the water quality treatment facility will be maintained and to record annual inspections/maintenance works to be undertaken.

The above additional information shall be submitted to and approved by Council's Development Engineer before the issue of a Construction Certificate.

Reason: To confirm the terms of approval.

52. In order to provide satisfactory vehicular and pedestrian access adjacent to the site, the following road and footpath works shall be undertaken in accordance with Council's standard plans and specifications (AUS-SPEC) and RMS's requirements. All works shall be at no cost to Council or the RMS and shall be constructed before the issue of the Occupation Certificate. The works shall include the following:
  - i. Road, footpath and kerb & gutter works generally in accordance with the civil works plans DAC000-P1, DAC001-P4, DAC002-P3, DAC003-P4, DAC004-P5, DAC005-P1 and DAC006-P1 by AT&L Civil Engineers subject amendments to provide a consistent property alignment in Smith Street adjacent to the electrical kiosk;
  - ii. The provision of a new road pavement in Smith Street (kerb to kerb) for the full frontage of the site in Smith Street. The design of the pavement shall be undertaken using geotechnical information and testing and up to date traffic data;
  - iii. All works in relation to the installation of the new Traffic Signals and right turn bay in the Princes Highway;
  - iv. Relocation and/or augmentation of existing Council and RMS stormwater drainage to suit the road works and new road alignments. This shall include the upgrade all of the stormwater pipes within the Princes Highway and Smith Street adjacent to the site to a minimum 375 diameter;
  - v. All footpaths must be reconstructed in accordance with Councils Standard Plan "F3" with a 2.5% positive cross fall from the existing kerb (assuming a 150mm high kerb) to the site boundary;
  - vi. The construction of Industrial duty concrete vehicular crossings at the proposed vehicular access locations;
  - vii. The removal of all redundant vehicular crossings to the site of the proposed development and replacement with kerb, gutter and footpath paving;
  - viii. Details of all existing and proposed signage and line marking and existing and proposed "on street" parking on the southern side of Smith Street;
  - ix. Landscaping to Council and RMS requirements; and



- x. All adjustments to public utilities including street lighting required by these works;

Full detailed construction plans and specifications shall be submitted to Council for approval under Section 138 of the Roads Act 1993 before the issue of a Construction Certificate with all works completed before to the issue of an Occupation Certificate. No road and drainage works shall commence until approved plans and specifications are issued for construction by the Council.

Reason: To confirm the terms of approval.

53. A detailed Traffic Signal design for the reconfigured intersection of Smith Street and the Princes Highway shall be submitted for the approval of RMS and Council before the issue of a Construction Certificate. The new signals shall be designed to accommodate bicycles.

Reason: To confirm the terms of approval.

54. The person acting on this consent shall seek approval from the State Transit Authority (STA) for the proposed relocation of the bus stop and shelter. The applicant must liaise with Council's bus shelter service provider to organise the relocation at no cost to Council. The shelter shall be located adjacent to the site and within the property boundaries (with provision of a suitable easement) so as to maintain a 2.5m clear footpath along the Princes Highway. A plan of the proposed bus shelter relocation with signposting alterations shall be submitted to the RMS and Council for approval before the issue of a Construction Certificate.

Reason: To confirm the terms of approval.

55. The alignment levels for the site at the boundaries shall match the adjacent "top of kerb" height plus 2.5%. This will require the internal site levels to be adjusted locally at the boundary to ensure that they match the above issued alignment levels. Amended plans detailing the alignment levels (at 10m intervals) shall be submitted to and approved by Council's Development Engineer before the issue of the Construction Certificate.

Reason: To confirm the terms of approval.

56. Vehicular access and associated vehicle standing areas shall be designed in accordance with Australian Standard AS 2890.1-2004, Australian Standard AS 2890.2-2002, and Australian Standard AS 2890.6-2009. Amended plans complying with the above standards and including the following amendments/additional information shall be provided for approval:

- a) Details of all signage and line marking for the driveway access and carpark areas;
- b) The provision of traffic control devices such as speed humps where parking aisle lengths are more than 100m in accordance with Clause 2.3.3 of AS 2890.1-2004;
- c) The provision of adequate pedestrian circulation in accordance with Clause 4.1 of AS 2890.1-2004;
- d) The door on the south western elevation of the car park shall be accessible internally and externally and signposted as public access to allow pedestrian access to Smith Street from the car park during the Bunnings trading hours.
- e) The provision of 4 carshare spaces on site; and
- f) The applicant shall implement treatments at the Smith Street exit (to the satisfaction of Council) which will assist in limiting left turns into Smith Street from out of the proposed developments' driveway.

Details of compliance with the above requirements shall be submitted to Council for approval before the issue of a Construction Certificate.

Reason: To confirm the terms of approval.



57. Before the issue of a Construction Certificate the person acting on this consent shall submit to Council's Traffic & Parking Services section a Loading Dock Delivery Management Plan for the site. Delivery times shall be managed so as to reduce conflict between heavy vehicles and other traffic accessing the site. Six months and 18 months after commencement of operations the applicant shall investigate and report on the effectiveness of the plan and undertake any reasonable improvements required by Council.

Reason: To confirm the terms of approval.

58. Details of an anti-graffiti treatment to all side elevations of the development must be submitted to and approved by the Principal Certifying Authority before the issue of a Construction Certificate.

Reason: To ensure the development remains free of graffiti.

59. Evidence of payment of the building and construction industry Long Service Leave Scheme, must be submitted to the Certifying Authority's satisfaction before the issue of a Construction Certificate. (The required payment can be made at the Council Offices).

**NOTE:** The required payment is based on the estimated cost of building and construction works and the long service levy rate, set by the Long Service Payments Corporation. The rate set by the Long Service Payments Corporation is currently of 0.35% of the cost of the building and construction work.

For more information on how to calculate the amount payable and where payments can be made contact the Long Services Payments Corporation.

[http://www.lspc.nsw.gov.au/levy\\_information/?levy\\_information/levy\\_calculator.stm](http://www.lspc.nsw.gov.au/levy_information/?levy_information/levy_calculator.stm)

Reason: To ensure that the required levy is paid in accordance with the Building and Construction Industry Long Service Payments Act.

60. Before the issue of any Construction Certificate, amended plans are required to be submitted to the satisfaction of the Certifying Authority detailing all recommendations contained within the Energy Performance report referenced in Condition 1 of this Determination have been incorporated into the development.

Reason: To ensure the proposed development incorporates the measures recommended within the report.

61. Before the issue of any Construction Certificate, the Certifying Authority must be satisfied that all recommendations contained within the Preliminary Site Investigation report and Hazardous Materials Assessment Report referenced in Condition 1 of this Determination have been satisfied.

Reason: To ensure the proposed development incorporates the measures recommended within the report.

62. Before the issue of any Construction Certificate, amended plans are required to be submitted to the satisfaction of the Certifying Authority detailing all recommendations contained within the Geotechnical Study report referenced in Condition 1 of this Determination have been satisfied.

Reason: To ensure the proposed development incorporates the measures recommended within the report.

63. Before the issue of any Construction Certificate, the Certifying Authority must be satisfied that all recommendations contained within the Acoustic Report referenced in Condition 1 of this Determination have been satisfied.  
Reason: To ensure the proposed development incorporates the measures recommended within the report.
64. Before the issue of any Construction Certificate, amended plans and details must be submitted to and approved by Council indicating a total of 21 motorcycle parking spaces being provided in the basement car park.  
Reason: To ensure compliance with the requirements of Part 2.10 of MDCP 2011.
65. Conservation Architect  
A suitably qualified conservation architect is to be engaged to advise the person acting on this consent on any heritage issues arising during construction. Evidence that this person has been appointed is to be submitted to the Principal Certifying Authority before the issue of any Construction Certificate.  
Reason: To confirm the terms of approval.
66. Schedule of Conservation Works  
Before the issue of any Construction Certificate, a Schedule of Conservation Works is to be prepared by the appointed conservation architect. The schedule is to include details of how significant exterior and interior finishes within the retained elements of the building shall be conserved, including but not limited to: the building façade and fenestration, significant flooring finishes, lighting and electrical fixtures, walls and surface finishes, tiles, bathroom fixtures and fittings, signage, handrails and balustrades, ceilings, window and door hardware and windows and doors. A landscape plan for the Princes Highway frontage is to be included, which responds to the original landscape setting within the reduced curtilage.  
Reason: To confirm the terms of approval.
67. Interpretation Plan  
Before the issue of any Construction Certificate, an Interpretation Plan must be prepared by an experienced heritage interpretation practitioner and submitted to the satisfaction of Council's Heritage Advisor. The Interpretation Plan shall be in accordance with the NSW Heritage Council's 'Interpreting Heritage Places and Items Guidelines' 2005. The plan must make allowance for the display of potential archaeology uncovered during the works and interpret the multiple uses and history of the building and site in a way that is engaging, informative and readily accessible to visitors.  
Reason: To confirm the terms of approval.
68. Archaeological Assessment and Research Design Report  
Before the issue of any Construction Certificate, an Aboriginal Due Diligence Assessment and Historical Archaeological Assessment and Research Design report is required to be prepared and submitted to the satisfaction of the Certifying Authority, and all relevant permits are to be obtained prior to works commencing on the site. This will require the updating of the Archaeological Assessment and Research Design report prepared by Godden Mackay Logan dated November 2012.  
Reason: To confirm the terms of approval.

#### **BEFORE THE ISSUE OF A SUBDIVISION CERTIFICATE**

69. The submission of a final survey plan and five (5) copies for the proposed subdivision.  
Reason: To comply with Council's requirements.

70. The payment of the required fee, under Council's adopted fees and charges, for the approval of the final plan under the terms of Section 109J of the Environmental Planning and Assessment Act.  
Reason: To comply with the requirements of that Act.
71. All instruments used to create easements, rights and/or restrictions as to user including in them provisions that such may not be revoked or modified without the prior approval of Council.  
Reason: To ensure that such instruments are not revoked or modified without the prior approval of Council.

#### **SITE WORKS**

72. Alignment levels for the site at all pedestrian and vehicular access locations shall to be set by the public domain design to be approved by Council;  
Reason: To confirm the terms of approval.
73. The applicant shall, within fourteen (14) days of notification by Council, execute any and all maintenance works required by Council. In the event that the applicant fails to undertake such work, Council may undertake the required maintenance works, utilising part or all of the maintenance security bond and Council may recover any costs in excess of the security from the applicant.  
Reason: To confirm the terms of approval.
74. All buildings and structures, together with any improvements integral to the future use of the site are wholly within the freehold property (unlimited in height or depth), along the Princes Highway boundary and does not affect or impact the integrity of any WestConnex New M5 tunnel.

Additionally all required road works and relocated public footpaths required by this development should be located within public road or land to be dedicated as public road.

Detailed design plans and hydraulic calculations of any changes to the stormwater drainage system are to be submitted to Roads and Maritime for approval, prior to the commencement of any works.

Details should be forwarded to:  
**The Sydney Asset Management  
Roads and Maritime Services  
PO Box 973 Parramatta CBD 2124.**

A plan checking fee will be payable and a performance bond may be required before Roads and Maritime approval is issued. With regard to the Civil Works requirement please contact the Roads and Maritime Project Engineer, External Works Ph: 8849 2114 or Fax: 8849 2766.

Reason: To confirm the terms of RMS concurrence.

75. The proposed works along the Princes Highway shall be designed to meet Roads and Maritime requirements, and endorsed by a suitably qualified practitioner. The design requirements shall be in accordance with AUSTROADS and other Australian Codes of Practice. The certified copies of the civil design plans shall be submitted to Roads and Maritime for consideration and approval prior to the release of the Construction Certificate by the Principal Certifying Authority and commencement of road works.  
Reason: To confirm the terms of RMS concurrence.



76. The proposed modifications to the traffic control light at the intersection of Prince Highway and Smith Street shall be designed to meet Roads and Maritime requirements. The Traffic Control Signal (TCS) plans shall be drawn by a suitably qualified person and endorsed by a suitably qualified practitioner.

The submitted design shall be in accordance with Austroads Guide to Road Design in association with relevant Roads and Maritime supplements (available on [www.rms.nsw.gov.au](http://www.rms.nsw.gov.au)). The certified copies of the civil design plans shall be submitted to Roads and Maritime for consideration and approval prior to the release of a Construction Certificate and commencement of road works.

Roads and Maritime fees for administration, plan checking, civil works inspections and project management shall be paid by the developer prior to the commencement of works.

The developer will be required to enter into a Works Authorisation Deed (WAD) for the abovementioned works. Please note that the WAD will need to be executed prior to Roads and Maritime assessment of the detailed civil design plans.

Reason: To confirm the terms of RMS concurrence.

77. The developer shall be responsible for all public utility adjustment/relocation works, necessitated by the above work and as required by the various public utility authorities and/or their agents.

Reason: To confirm the terms of RMS concurrence.

78. The layout of the proposed car parking areas associated with the subject development (including, driveways, grades, turn paths, sight distance requirements in relation to landscaping and/or fencing, aisle widths, aisle lengths, and parking bay dimensions) should be in accordance with AS 2890.1- 2004, AS2890.6-2009 and AS 2890.2 – 2002 for heavy vehicle usage.

Reason: To confirm the terms of RMS concurrence.

79. Consideration should also be given to providing bicycle parking facilities either within the development or close to it, as well as end trip facilities such as showers, changing rooms, etc. to encourage employees travelling to and from the development by cycling.

Reason: To confirm the terms of RMS concurrence.

80. All demolition and construction vehicles are to be contained wholly within the site and vehicles must enter the site before stopping. A construction zone will not be permitted on the Princes Highway.

Reason: To confirm the terms of RMS concurrence.

81. A Construction Traffic Management Plan detailing construction vehicle routes, number of trucks, hours of operation, access arrangements and traffic control should be submitted to Council for approval prior to the issue of a Construction Certificate

Reason: To confirm the terms of RMS concurrence.

82. A Road Occupancy Licence should be obtained from Transport Management Centre for any works that may impact on traffic flows on the Princes Highway during construction activities.

Reason: To confirm the terms of RMS concurrence.

83. Unless otherwise approved by Council, excavation, demolition, construction or subdivision work shall only be permitted during the following hours:



- a) 7:00 am to 6.00 pm, Mondays to Fridays, inclusive (with demolition works finishing at 5pm);
- b) 8:00 am to 1:00 pm on Saturdays with no demolition works occurring during this time; and
- c) at no time on Sundays or public holidays.

Works may be undertaken outside these hours where they do not create any nuisance to neighbouring properties in terms of dust, noise, vibration etc and do not entail the use of power tools, hammers etc. This may include but is not limited to painting.

In the case that a standing plant or special permit is obtained from Council for works in association with this development, the works which are the subject of the permit may be carried out outside these hours.

This condition does not apply in the event of a direction from police or other relevant authority for safety reasons, to prevent risk to life or environmental harm.

Activities generating noise levels greater than 75dB(A) such as rock breaking, rock hammering, sheet piling and pile driving shall be limited to:

8:00 am to 12:00 pm, Monday to Saturday; and  
2:00 pm to 5:00 pm Monday to Friday.

The Proponent shall not undertake such activities for more than three continuous hours and shall provide a minimum of one 2 hour respite period between any two periods of such works.

"Continuous" means any period during which there is less than an uninterrupted 60 minute respite period between temporarily halting and recommencing any of that intrusively noisy work.

Noise arising from the works must be controlled in accordance with the requirements of the *Protection of the Environment Operations Act 1997* and guidelines contained in the New South Wales Environment Protection Authority Environmental Noise Control Manual.

Reason: To minimise the effect of the development during the construction period on the amenity of the surrounding neighbourhood.

84. The area surrounding the building work must be reinstated to Council's satisfaction upon completion of the work.

Reason: To ensure that the area surrounding the building work is satisfactorily reinstated.

85. The placing of any materials on Council's footpath or roadway is prohibited, without the consent of Council. The placement of waste storage containers in a public place requires Council approval and must comply with Council's Policy - 'Placement of Waste Storage Containers in a Public Place'.

Reason: To ensure the public ways are not obstructed and the placement of waste storage containers in a public place are not dangerous to the public.

86. All demolition work must be carried out in accordance with the following:
- a) compliance with the requirements of Australian Standard AS 2601 'The demolition of structures' with specific reference to health and safety of the public, health and safety of the site personnel, protection of adjoining buildings and protection of the immediate environment;
  - b) all works involving the demolition, removal, transport and disposal of asbestos cement must be carried out in accordance with the 'Worksafe Code of Practice for Removal of Asbestos' and the requirements of the WorkCover Authority of NSW and the Department of Environment, Climate Change and Water;
  - c) all building materials arising from the demolition must be disposed of in an approved manner in accordance with Part 2.21 of Marrickville Development Control Plan 2011 – Site Facilities and Waste Management and any applicable requirements of the Department of Environment, Climate Change and Water;
  - d) sanitary drainage, stormwater drainage, water, electricity and telecommunications must be disconnected in accordance with the requirements of the responsible authorities;
  - e) the generation of dust and noise on the site must be controlled;
  - f) the site must be secured to prohibit unauthorised entry;
  - g) suitable provision must be made to clean the wheels and bodies of all vehicles leaving the site to prevent the tracking of debris and soil onto the public way;
  - h) all trucks and vehicles associated with the demolition, including those delivering to or removing material from the site, must only having access to the site during work hours nominated by Council and all loads must be covered;
  - i) all vehicles taking materials from the site must be loaded wholly within the property unless otherwise permitted by Council;
  - j) no waste collection skips, spoil, excavation or demolition material from the site must be deposited on the public road, footpath, public place or Council owned property without the approval of Council; and
  - k) the person acting on this consent must ensure that all contractors and sub-contractors associated with the demolition are fully aware of these requirements.

Reason: To ensure that the demolition work is carried out safely and impacts on the surrounding area are minimised.

87. The works must be inspected at critical stages of construction, by the PCA or if the PCA agrees, by another certifying authority. The last inspection can only be carried out by the PCA. The critical stages of construction are:
- a) At the commencement of the building work;
  - b) For Class 2, 3 and 4 buildings, prior to covering waterproofing in any wet areas (a minimum of 10% of wet areas within a building);
  - c) Prior to covering any stormwater drainage connections, and after the building work has been completed and prior to any occupation certificate being issued in relation to the building; and
  - d) After the building work has been completed and prior to any Occupation Certificate being issued in relation to the building.

You are advised to liaise with your PCA to establish if any additional inspections are required.

Reason: To ensure the building work is carried out in accordance with the Environmental Planning and Assessment Regulations and the National Construction Code (Building Code of Australia).

88. If it is necessary to excavate below the level of the base of the footings of a building on the adjoining allotments, including a public place such as footways and roadways, the person acting on this consent must ensure that:

- a) At least 7 days' notice is given to the owners of the adjoining land of the intention to excavate below the base of the footings. The notice must include complete details of the work; and
- b) Any building is preserved and protected from damage.

Where a dilapidation report has not been prepared on any building adjacent to the excavation, the person acting on this consent is responsible for arranging and meeting the cost of a dilapidation report prepared by a suitably qualified person. The report must be submitted to and accepted by the PCA before works continue on site, if the consent of the adjoining property owner can be obtained. Copies of all letter/s that have been sent via registered mail to the adjoining property owner and copies of any responses received must be forwarded to the PCA before work commences.

Reason: To ensure that adjoining buildings are preserved, supported and the condition of the buildings on the adjoining property catalogued for future reference in the event that any damage is caused during work on site.

89. All vehicles carrying materials to, or from the site must have their loads covered with tarpaulins or similar covers.

Reason: To ensure dust and other particles are not blown from vehicles associated with the use.

90. A certificate of survey from a registered land surveyor must be submitted to the PCA upon excavation of the footings and before the pouring of the concrete to verify that the structure will not encroach on the allotment boundaries.

Reason: To ensure all works are contained within the boundaries of the allotment.

91. A clear unobstructed path of travel of not less than 1,000mm must be provided to all exits and paths of travel to exits.

Reason: To provide safe egress in case of fire or other emergency.

92. Fixtures for bathroom and kitchen taps, showerheads, dishwashers, toilet cisterns and urinals must have a minimum 3 Star WELS rating.

**NOTE:** Information on the star rating scheme, and all 'star' rated products are available to view at the Water Efficiency Labelling and Standards (WELS) website: [www.waterrating.gov.au](http://www.waterrating.gov.au).

Reason: To conserve water.

93. New or replacement toilets must have a minimum 3 Star WELS rating and being 6/3 litre dual flush or more efficient.

**NOTE:** Information on the star rating scheme, and all 'star' rated products are available to view at the Water Efficiency Labelling and Standards (WELS) website: [www.waterrating.gov.au](http://www.waterrating.gov.au).

Reason: To conserve water.

94. Trees to be removed shall be removed by a practicing arborist who has a minimum qualification of Certificate 3 in Arboriculture, in compliance with the Safe Work Australia *Guide to Managing Risks of Tree Trimming and Removal Work*, July 2016.

Reason: To ensure trees are removed in a safe and environmentally responsible manner.



95. Landscaping of the site must be carried out prior to occupation or use of the premises in accordance with the approved plan, and must be maintained at all times to Council's satisfaction in accordance with a maintenance schedule prepared for all landscaping within the site boundaries and submitted to Council's satisfaction.  
Reason: To ensure adequate landscaping is maintained.

**BEFORE OCCUPATION OF THE BUILDING**

96. All works required to be carried out in connection with drainage, crossings, alterations to kerb and guttering, footpaths and roads resulting from the development shall be completed before the issue of an Occupation Certificate. Works shall be in accordance with Council's Standard crossing and footpath specifications and AUS-SPEC#2-"Roadworks Specifications".  
Reason: To confirm the terms of approval.
97. Heavy duty concrete vehicle crossings, in accordance with Council's Standard crossing and footpath specifications and AUS-SPEC#2-"Roadworks Specifications" must be constructed at the vehicular access locations before the issue of the Occupation Certificate and at no cost to Council.  
Reason: To confirm the terms of approval.
98. All redundant vehicular crossings to the site shall be removed and replaced by kerb and gutter and footpath paving in accordance with Council's Standard crossing and footpath specifications and AUS-SPEC#2-"Roadworks Specifications" before the issue of the Occupation Certificate and at no cost to Council. Where the kerb in the vicinity of the redundant crossing is predominately stone (as determined by Council's Engineer) the replacement kerb shall also be in stone.  
Reason: To confirm the terms of approval.
99. Encroachments onto Council's road or footpath of any service pipes, sewer vents, boundary traps, downpipes, gutters, stairs, doors, gates, garage tilt up panel doors or any structure whatsoever shall not be permitted. Any encroachments on to Council road or footpath resulting from the building works will be required to be removed before the issue of the Occupation Certificate.  
Reason: To confirm the terms of approval.
100. You are advised that Council has not undertaken a search of existing or proposed utility services adjacent to the site in determining this application. Any adjustment or augmentation of any public utility services including Gas, Water, Sewer, Electricity, Street lighting and Telecommunications required as a result of the development shall be at no cost to Council and undertaken before the issue of an Occupation Certificate.  
Reason: To confirm the terms of approval.
101. Before the issue of the Occupation Certificate written verification from a suitably qualified competent person, stating that all stormwater drainage, re-use and quality measures have been constructed in accordance with the approved plans shall be submitted to and accepted by Council. In addition, full works-as-executed plans, prepared and signed by a registered surveyor, shall be submitted to Council. These plans must include levels for all drainage structures, buildings (including floor levels), finished ground levels and pavement surface levels.  
Reason: To confirm the terms of approval.



102. With the regard to the Stormwater Treatment Facilities a Positive Covenant shall be placed on the Title in favour of Council before issue of the Occupation Certificate. The Positive Covenant shall include the following:

- a) The proprietor of the property shall be responsible for maintaining the stormwater treatment facility in accordance with the approved plans;
- b) The Proprietor shall have the stormwater quality treatment facilities inspected annually (minimum) by a competent person and must provide the WSUD maintenance plan approved under this Consent to competent person to record the annual inspections.
- c) The Council shall have the right to enter upon the land referred to above, at all reasonable times to inspect, construct, install, clean, repair and maintain in good working order all elements of the stormwater quality treatment facilities to ensure that the water quality targets provided in the design of the system are achieved; and recover the costs of any such works from the proprietor.

Reason: To confirm the terms of approval.

103. With the regard to the On Site Detention System (OSD), a Positive Covenant in accordance with supplement 7 of Marrickville Council Stormwater and On Site Detention Code shall be placed on the Title in favour of Council before the issue of the Occupation Certificate.

Reason: To confirm the terms of approval.

104. All instruments under Section 88B of the Conveyancing Act used to create positive covenants, easements or right-of-ways shall include the condition that such easements or right-of-ways may not be varied, modified or released without the prior approval of Marrickville Council.

Reason: To confirm the terms of approval.

105. Before the issue of the Occupation Certificate. The Council must be provided with evidence which establishes that a plan of subdivision has been registered by the Land and Property Information Authority which results in the road widening of the Princes Highway and Smith Street conforming to new road alignment in the approved Civil Works Plans.

Reason: To confirm the terms of approval.

106. All works required to be undertaken on public roads shall be designed and constructed in accordance with Council's standard plans and specifications. The works shall be supervised and certified by a qualified civil engineer who is listed under the Institution of Engineers, Australia "National Professional Engineers Register" (NPER) and shall state that the works have been constructed in accordance with the approved plans and specifications before the issue of the Occupation Certificate.

Video inspection (CCTV) shall be carried out of completed stormwater drainage works that are to revert to Council and a copy provided to Council to support the certification of those works.

In addition, full works-as-executed plans in PDF or CAD format (dwg or dxf files), prepared and signed by a registered surveyor, shall be submitted to Council upon completion of the works.

Reason: To confirm the terms of approval.

107. The existing overhead power cables along the Princes Highway and Smith Street frontages of the site must be relocated underground with appropriate street lighting and new steel standard poles being installed at no cost to Council and before the issue of an Occupation Certificate. The street lighting shall be designed in accordance with Australian Standard AS1158-Road Lighting and the Network Standards of Ausgrid and must meet lighting category required by RMS. Plans shall be submitted to and approved by Council before submission to Ausgrid for implementation.  
Reason: To confirm the terms of approval.
108. The use and operation of the 4 car share space must be managed by the owner or contracted by the owner to a car share operator to the satisfaction of Council. The use and operation of the car share space must be accommodated in the titling and management of the development before the issue of an Occupation Certificate, and must provide for:
- Free use of the car share space;
  - The car share parking space must be marked as a "shared hire car only";
  - Public access at all times to the car share vehicle; and
  - Insurances, including public liability.
- Reason: To confirm the terms of approval.
109. A second Dilapidation Report addressing the public infrastructure identified in the pre work Dilapidation Report including a photographic survey and structural condition, must be submitted after the completion of works. A copy of this Dilapidation Report must be lodged with Council and the Principal Certifying Authority before to the issue of an Occupation Certificate.
- Any damage identified in the Dilapidation Report must be fully rectified by the applicant or owner at no cost to Council before to the issue of an Occupation Certificate.  
Reason: To confirm the terms of approval.
110. The applicant shall provide security, in a manner satisfactory to Council, for the proper maintenance of the road/drainage works in an amount of \$75,000.00 for a period of twelve (12) months from the date of completion of the Road/Drainage works as surety for the proper maintenance of the Road/Drainage works.  
Reason: To confirm the terms of approval.
111. Prior to issue of the Occupation Certificate the person acting on this consent shall obtain from Council a compliance Certificate(s) stating that all Road, Footpath and Public Domain Works on Council property required to be undertaken as a result of this development have been completed satisfactorily and in accordance with Council approved plans and specifications.  
Reason: To confirm the terms of approval.

112. a) The LATM works approved as part of Part A of this Determination being implemented to the satisfaction of Inner West Local Traffic Committee prior to the issue of an Occupation Certificate and are to be carried out by the applicant at the applicant's expense.
- b) After a period of 12 months from the issue of an Occupation Certificate, the applicant is to fund a review of the LATM measures implemented as part of Part a) of this condition. Any implemented LATM devices that are deemed not to be required are to be removed by the applicant at the applicant's expense and to the satisfaction of Inner West Local Traffic Committee. In addition any new LATM measures deemed necessary shall also be constructed by the applicant and at the applicant's expense.
- c) All works required to be carried out on public land as part of Parts a) and b) of this condition are to be carried out by the applicant at the applicant's expense with an appropriate Deed and bond being entered into with Council prior to the issue of an Occupation Certificate.

Reason: To confirm the terms of approval.

113. Before the issue of an Occupation Certificate, the person acting on this consent shall submit to the satisfaction of Council a Plan of Management for the operation of site. The Plan of Management shall be prepared in accordance with guidelines contained within Marrickville Development Control Plan 2011, and shall include but not limited to operational details, hours of operation, staffing detail, delivery details, customer handling policy, security measures, complaint recording and handling procedures and a review process.

Reason: To ensure an adequate framework and policy is in place to protect the amenity of the adjoining development and manage the ongoing operation of the site.

114. You must obtain an Occupation Certificate from your PCA before you occupy or use the building. The PCA must notify the Council of the determination of the Occupation Certificate and forward the following documents to Council within 2 days of the date of the Certificate being determined:

- a) A copy of the determination;
- b) Copies of any documents that were lodged with the Occupation Certificate application;
- c) A copy of Occupation Certificate, if it was issued;
- d) A copy of the record of all critical stage inspections and any other inspection required by the PCA;
- e) A copy of any missed inspections; and
- f) A copy of any compliance certificate and any other documentary evidence relied upon in issuing the Occupation Certificate.

Reason: To comply with the provisions of the Environmental Planning and Assessment Regulations.

115. Occupation of the building must not be permitted until such time as:

- a) All preconditions to the issue of an Occupation Certificate specified in this development consent have been met;
- b) The building owner obtains a Final Fire Safety Certificate certifying that the fire safety measures have been installed in the building and perform to the performance standards listed in the Fire Safety Schedule; and
- c) An Occupation Certificate has been issued.

Reason: To comply with the provisions of the Environmental Planning and Assessment Act.

116. The owner of the premises, as soon as practicable after the Final Fire Safety Certificate is issued, must:

- a) Forward a copy of the Final Safety Certificate and the current Fire Safety Schedule to the Commissioner of Fire and Rescue New South Wales and the Council; and
- b) Display a copy of the Final Safety Certificate and Fire Safety Schedule in a prominent position in the building (i.e. adjacent the entry or any fire indicator panel).

Every 12 months after the Final Fire Safety Certificate is issued the owner must obtain an Annual Fire Safety Certificate for each of the Fire Safety Measures listed in the Schedule. The Annual Fire Safety Certificate must be forwarded to the Commissioner and the Council and displayed in a prominent position in the building.

Reason: To ensure compliance with the relevant provisions of the Environmental Planning and Assessment Regulations and Building Legislation Amendment (Quality of Construction) Act.

117. Following completion of construction and before the issue of an Occupation Certificate, thirteen (13) new trees shall be planted. The new trees shall be planted in accordance with the following criteria:

- a) The new trees shall be located in accordance with the landscape plan (John Lock & Associates Landscape Architecture, Issue I, 7/12/18).
- b) The species of the new tree shall be *Corymbia citriodora* (lemon-scented gum).
- c) The planting stock size shall be at least 100 litres.
- d) The planting stock shall comply with the Australian Standard *Tree Stock for Landscape Use* AS 2303-2015.
- e) The new trees shall be planted in accordance with the tree planting detail included in the Marrickville Street Tree Master Plan 2014. Note that planting holes for trees shall not be excavated deeper than the root ball and that new trees shall not be staked.
- f) The new trees shall be planted by a qualified horticulturist or arborist, with a minimum qualification of Certificate 3.
- g) Each new tree shall be maintained in a healthy and vigorous condition until it attains a height of 5 metres, from which time it is protected by MDCP 2011.
- h) If any tree dies or needs to be removed before that time it shall be replaced with a similar tree in accordance with these conditions at the expense of the applicant.

Reason: To ensure that the new trees are planted in a suitable location and maintained properly.



118. The Principal Certifying Authority shall certify in writing before the issue of the Occupation Certificate that the conditions relating to tree removal and tree planting have been complied with, or if not, detail the nature of any departure from the conditions and shall report breaches of the conditions to Inner West Council.  
Reason: To ensure that conditions relating to tree removal, tree protection and tree planting are complied with.
119. Heritage Council Approval of Archaeological Works  
Before the issue of an Occupation Certificate, the person acting on this consent shall provide written evidence to the satisfaction of the Certifying Authority that the Heritage Council of NSW is satisfied with the completion of all on-site archaeological works.  
Reason: To confirm the terms of approval.
120. The conservation works recommended in the Schedule of Conservation works as required by Condition 64 are to be implemented to the satisfaction of Council's Heritage Advisor prior to the issue of the Occupation Certificate.  
Reason: To confirm the terms of approval.
121. The Interpretation Plan must be implemented to the satisfaction of Council's Heritage Advisor prior to the issue of the Occupation Certificate.  
Reason: To confirm the terms of approval

#### **ADVISORY NOTES**

- The Disability Discrimination Act 1992 (Commonwealth) and the Anti-Discrimination Act 1977 (NSW) impose obligations on persons relating to disability discrimination. Determination of the application does not relieve persons who have obligations under those Acts of the necessity to comply with those Acts.
- A complete assessment of the application under the provisions of the National Construction Code (Building Code of Australia) has not been carried out.
- The approved plans must be submitted to the Customer Centre of any office of Sydney Water before the commencement of any work to ensure that the proposed work meets the requirements of Sydney Water. Failure to submit those plans before commencing work may result in the demolition of the structure if found not to comply with the requirements of Sydney Water.
- The vehicular crossing and/or footpath works are required to be constructed by your own contractor. You or your contractor must complete an application for 'Construction of a Vehicular Crossing & Civil Works' form, lodge a bond for the works, pay the appropriate fees and provide evidence of adequate public liability insurance, before commencement of works.
- Buildings built or painted before the 1970's may have surfaces coated with lead-based paints. Recent evidence indicates that lead is harmful to people at levels previously thought safe. Children particularly have been found to be susceptible to lead poisoning and cases of acute child lead poisonings in Sydney have been attributed to home renovation activities involving the removal of lead based paints. Precautions should therefore be taken if painted surfaces are to be removed or sanded as part of the proposed building alterations, particularly where children or pregnant women may be exposed, and work areas should be thoroughly cleaned before occupation of the room or building.

- Contact "Dial Before You Dig" before commencing any building activity on the site.

- Useful Contacts

BASIX Information	☎ 1300 650 908 weekdays 2:00pm - 5:00pm <a href="http://www.basix.nsw.gov.au">www.basix.nsw.gov.au</a>
Department of Fair Trading	☎ 13 32 20 <a href="http://www.fairtrading.nsw.gov.au">www.fairtrading.nsw.gov.au</a> Enquiries relating to Owner Builder Permits and Home Warranty Insurance.
Dial Before You Dig	☎ 1100 <a href="http://www.dialbeforeyoudig.com.au">www.dialbeforeyoudig.com.au</a>
Landcom	☎ 9841 8660 To purchase copies of Volume One of "Soils and Construction"
Long Service Payments Corporation	☎ 131441 <a href="http://www.lspc.nsw.gov.au">www.lspc.nsw.gov.au</a>
NSW Food Authority	☎ 1300 552 406 <a href="http://www.foodnotify.nsw.gov.au">www.foodnotify.nsw.gov.au</a>
NSW Government	<a href="http://www.nsw.gov.au/fibro">www.nsw.gov.au/fibro</a> <a href="http://www.diysafe.nsw.gov.au">www.diysafe.nsw.gov.au</a> Information on asbestos and safe work practices.
NSW Office of Environment and Heritage	☎ 131 555 <a href="http://www.environment.nsw.gov.au">www.environment.nsw.gov.au</a>
Sydney Water	☎ 13 20 92 <a href="http://www.sydneywater.com.au">www.sydneywater.com.au</a>
Waste Service - SITA Environmental Solutions	☎ 1300 651 116 <a href="http://www.wasteservice.nsw.gov.au">www.wasteservice.nsw.gov.au</a>
Water Efficiency Labelling and Standards (WELS)	<a href="http://www.waterrating.gov.au">www.waterrating.gov.au</a>
WorkCover Authority of NSW	☎ 13 10 50 <a href="http://www.workcover.nsw.gov.au">www.workcover.nsw.gov.au</a> Enquiries relating to work safety and asbestos removal and disposal.

- B. THAT** those persons and the head petitioner who lodged submissions in respect to the proposal be advised of the Council's determination of the application.


**Planning  
Panels**
**RECORD OF DEFERRAL**

SYDNEY EASTERN CITY PLANNING PANEL

<b>DATE OF DEFERRAL</b>	Thursday 4 April 2019
<b>PANEL MEMBERS</b>	Carl Scully (Chair), John Roseth, Sue Francis, Vic Macri, Sam Iskandar
<b>APOLOGIES</b>	None
<b>DECLARATIONS OF INTEREST</b>	None

Public meeting held at St Peters Town Hall 39 Unwins Bridge Road St Peters on Thursday, 4 April 2019, opened at 10.50am and closed at 5.15pm.

**MATTER DEFERRED**

2017SCL027 – Inner West – DA2017/00185 at 728-750 Princes Highway Tempe (as described in Schedule 1)

**REASONS FOR DEFERRAL**

The Panel previously deferred determination to seek advice from an independent traffic consultant (Mr Rhys Hazell of GTA) as to the traffic impact of the proposal. A report was presented to the Panel and they heard from Mr Rhys Hazell, that, in conclusion, subject to a LATM scheme for local traffic, the traffic impact of the proposal on the intersection of Princes Highway/ Smith Street/ Union Street would be unacceptable, unless the existing parking spaces on the western side of the Highway (north of Union Street over a distance of 100 metres) were removed. If these spaces were removed, however, the impact would become acceptable. The RMS has so far indicated that it would not agree to the removal of these spaces.

Mr Hazell was not able to indicate the likely future impact of Westconnex on traffic on the Highway. The applicant indicated that the section of Westconnex which is to be located underneath the Highway, will open in 2020; and therefore before the proposed development will be complete. In the Panel's opinion, this impact is likely to be of great importance and may make the difference between an acceptable and an unacceptable traffic impact.

As the Panel considered that it still did not have sufficient information to make a decision, it again deferred the determination of the application.

The Panel requires the following information:

1. Mr Hazell to advise the Panel of the likely impact on the traffic on the Highway of the opening of the tunnel section under the site of Westconnex, and whether he agrees that this is likely to occur in 2020.
2. Mr Hazell to advise of the traffic impact of the approval for bulky goods development, which is still current and the difference between that traffic impact and the traffic impact of the proposed development.

3. Mr Hazell to undertake a consideration and to inform the Panel what would need to be included in a LATM scheme to limit rat-runs through local roads surrounding the site and the estimated cost of any work.
4. Council staff to obtain evidence from the applicant that physical commencement has in fact occurred to render the previous approval 'current'.
5. The Council to liaise with the applicant to establish a mechanism for the delivery of the LATM scheme at no cost to Council.
6. The cost of Mr Hazell's advice is to be borne by the applicant.
7. The applicant is to approach the RMS with a request to re-consider the removal of the parking spaces on the western side of the Highway opposite the site and to advise the Panel of the response.
8. Prior to preparing a supplementary report back to the Panel the report of Mr Hazell is to be provided to the applicant and Council and a meeting convened by Councils Planning Manager to identify any queries or differing positions such that the report back to the Panel can clearly identify the different positions (if they exist) and the basis of those positions.

Following receipt of the above advice, the Panel will conduct a public meeting to determine the application.

The Panel adjourned during the meeting to deliberate on the matter and formulate a resolution.



SCHEDULE 1		
1	PANEL REF – LGA – DA NO.	2017SCL027 – Inner West – DA2017/00185
2	PROPOSED DEVELOPMENT	To partially demolish the rear of the existing building, construction of a new building form and adaptively reuse the site for use as a 2 level hardware and building supplies store with undercroft car parking, erection of signage, boundary adjustments to provide a slip lane from the Princes Highway into Smith Street and the widening of Smith Street on the north-eastern side.
3	STREET ADDRESS	728-750 Princes Highway, Tempe
4	APPLICANT/OWNER	Bunnings Properties Pty Ltd
5	TYPE OF REGIONAL DEVELOPMENT	General development over \$30 million
6	RELEVANT MANDATORY CONSIDERATIONS	<ul style="list-style-type: none"> <li>Environmental planning instruments: <ul style="list-style-type: none"> <li>State Environmental Planning Policy No.55 – Remediation of Land</li> <li>State Environmental Planning Policy No.64 – Advertising and Signage</li> <li>State Environmental Planning Policy (Infrastructure) 2007</li> <li>State Environmental Planning Policy (Vegetation in Non-Rural Areas) 2017</li> <li>State Environmental Planning Policy (State and Regional Development) 2011</li> <li>Marrickville Local Environmental Plan 2011</li> </ul> </li> <li>Draft environmental planning instruments: Nil</li> <li>Development control plans: <ul style="list-style-type: none"> <li>Draft Marrickville Development Control Plan 2011 (Amendment 4)</li> </ul> </li> <li>Planning agreements: Nil</li> <li>Provisions of the <i>Environmental Planning and Assessment Regulation 2000</i>: Nil</li> <li>Coastal zone management plan: Nil</li> <li>The likely impacts of the development, including environmental impacts on the natural and built environment and social and economic impacts in the locality</li> <li>The suitability of the site for the development</li> <li>Any submissions made in accordance with the <i>Environmental Planning and Assessment Act 1979</i> or regulations</li> <li>The public interest, including the principles of ecologically sustainable development</li> </ul>
7	MATERIAL CONSIDERED BY THE PANEL	<ul style="list-style-type: none"> <li>Council assessment report: 8 October 2018</li> <li>Applicant submission: 10 October 2018</li> <li>Council supplementary report: 22 March 2019</li> <li>Applicant submission: 29 March 2019</li> <li>Council memo: 3 April 2019</li> <li>Written submissions during public exhibition: 108</li> <li>Verbal submissions at the public meeting 18 October 2018: <ul style="list-style-type: none"> <li>Object – Darcy Byrne, Katy Rogers, Stephanie Ward, Mark Ludbrooke, Catherine Stewart, Ian Hudson, Graham Griffith, Angus Hughson, Margaret Simpson, Juliet Barr</li> <li>On behalf of the applicant – Phil Drew, Bernard Lo</li> </ul> </li> <li>Verbal submissions at the public meeting 4 April 2019: <ul style="list-style-type: none"> <li>Object – Katy Rogers, Jenny Griffiths, Tim Mills, Scott Liddicoat, Jude Cobb, David Walker, Stephen Laws</li> </ul> </li> </ul>

		<ul style="list-style-type: none"> <li>○ On behalf of the applicant – Phil Drew, Ross Nettle</li> <li>○ On behalf of council – Rhys Hazell (consultant for Council), Asher Richardson</li> </ul>
<b>8</b>	<b>MEETINGS AND SITE INSPECTIONS BY THE PANEL</b>	<ul style="list-style-type: none"> <li>• Site inspection and briefing: 8 February 2018</li> <li>• Final briefing meeting to discuss council's recommendation, 18 October 2018 at 9.50am. Attendees: <ul style="list-style-type: none"> <li>○ <u>Panel members</u>: Carl Scully (Chair), John Roseth, Sue Francis, Sam Iskandar, Vic Macri</li> <li>○ <u>Council assessment staff</u>: Jair Reid Ruba Osma, Asher Richardson, George Tsaprounis Ian McKenzie, Graham Hall (council consultant), Simon Watts</li> </ul> </li> <li>• Final briefing meeting to discuss council's recommendation, 4 April 2019 at 10am. Attendees: <ul style="list-style-type: none"> <li>○ <u>Panel members</u>: Carl Scully (Chair), John Roseth, Sue Francis, Sam Iskandar, Vic Macri</li> <li>○ <u>Council assessment staff</u>: Ruba Osma, Asher Richardson, George Tsaprounis, Rhys Hazell (council consultant), Luke Murtas</li> </ul> </li> </ul>
<b>9</b>	<b>COUNCIL RECOMMENDATION</b>	Refusal
<b>10</b>	<b>DRAFT CONDITIONS</b>	Attached to the council assessment report

**Item No:** C0619(2) Item 7

**Subject:** INVESTMENT REPORT AS AT 31 MAY 2019

**Prepared By:** Brendhan Barry - Manager Financial Services

**Authorised By:** Michael Tzimoulas - Deputy General Manager Chief Financial and  
Administration Officer

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## **RECOMMENDATION**

**THAT the report be received and noted.**

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## **REPORT**

Council's holding in various investment categories are listed in the table below. Council's portfolio size sits at \$189.3m, of which 87% are A rated or above. All Socially Responsible Investments (SRI's) are investments that comply with the Non Fossil Fuel standards.

**Council's annualised return continues to exceed the bank bill index benchmark.**

Council's portfolio had a One-Month Portfolio Investment Return of 4.39%, above the UBSWA Bank Bill Index Benchmark (1.79%).

The attachments to this report summarise all investments held by Council and interest returns for periods ending 31 May 2019.

The Current Market value is required to be accounted for. The Current Market Value is a likely outcome if Council were to consider recalling the investment prior to its due date.

All investments made for the month of May 2019 have been made in accordance with the Local Government Act, Local Government Regulations and the Inner West Council Investment Policy.

<b>ADI Lending Status *</b>	<b>Current Month (\$)</b>	<b>Previous Month (\$)</b>
<b>Fossil Fuel Lending ADIs</b>		
Commonwealth Bank of Australia		537,878
	<b>537,878</b>	<b>0%</b>
<b>Non Fossil Fuel Lending ADIs</b>		
Auswide Bank	3,000,000	3,000,000
Bendigo and Adelaide Bank	16,000,000	18,000,000
Credit Union Australia	13,000,000	13,000,000
Emerald Reverse Mortgage (2006A)	575,894	585,884
Emerald Reverse Mortgage (2006B)	1,000,000	1,000,000
Greater Bank	2,000,000	2,000,000
Heritage Bank	5,800,000	5,800,000
Members Equity Bank	17,000,000	23,000,000
MyState Bank		3,000,000
Newcastle Permanent Building Society	6,700,000	6,700,000
Suncorp Bank	43,000,000	43,000,000
Teachers Mutual Bank	5,200,000	5,200,000
	<b>113,275,894 60%</b>	<b>124,285,884 62%</b>
<b>Socially Responsible Investments</b>		
ANZ Group (Green)	2,000,000	2,000,000
Bank Australia (Sustainability)	2,000,000	2,000,000
CBA (Climate)	18,200,000	18,200,000
National Australia Bank (Social)	7,444,000	7,444,000
NSW T-Corp (Green)	5,000,000	5,000,000
Westpac Group (Climate)	8,400,000	8,400,000
Westpac Group (Green TD)	33,000,000	33,000,000
	<b>76,044,000 40%</b>	<b>76,044,000 38%</b>
	<b>189,319,894</b>	<b>200,867,762</b>

## ATTACHMENTS

1. [IWC May19](#)
2. [IWC Economic and Investment Portfolio Commentary May 19](#)



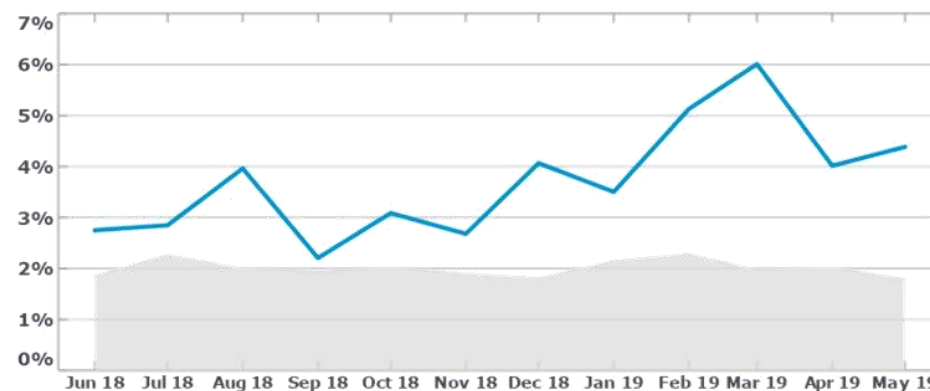
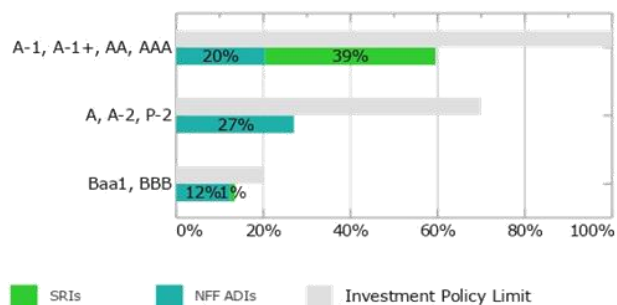
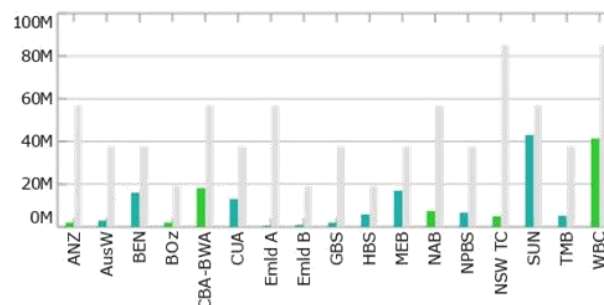
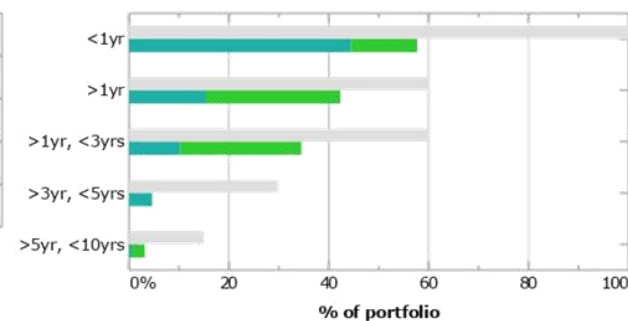


**Investment Summary Report**  
**May 2019**

**Inner West Council**  
Executive Summary - May 2019

**Investment Holdings**

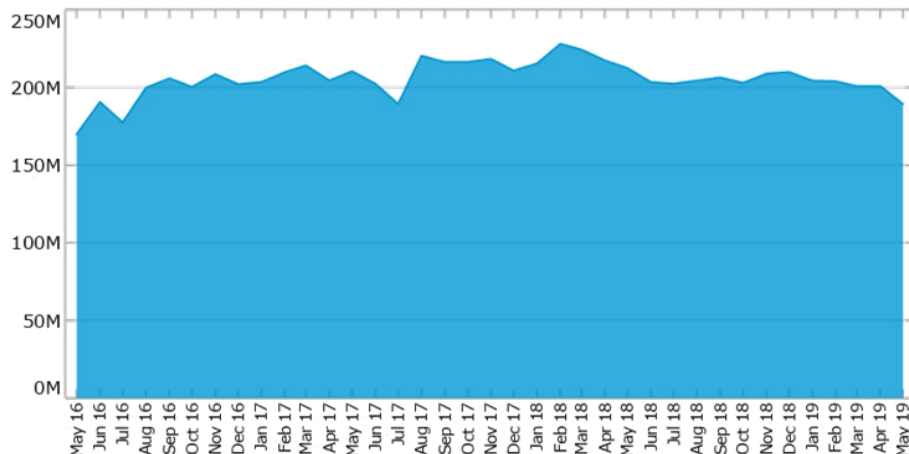
By Product	Face Value (\$)	Current Value (\$)	Current Yield (%)
Bonds	41,044,000.00	43,089,878.35	3.1888
Floating Rate Note	40,700,000.00	41,012,090.25	2.8425
Mortgage Backed Security	1,575,894.00	1,135,999.66	2.1970
Term Deposit	106,000,000.00	106,912,511.77	2.6197
	<b>189,319,894.00</b>	<b>192,150,480.03</b>	<b>2.7875</b>

**Investment Performance**

**Investment Policy Compliance**
**Total Credit Exposure**

**Individual Exposures**

**Term to Maturities**


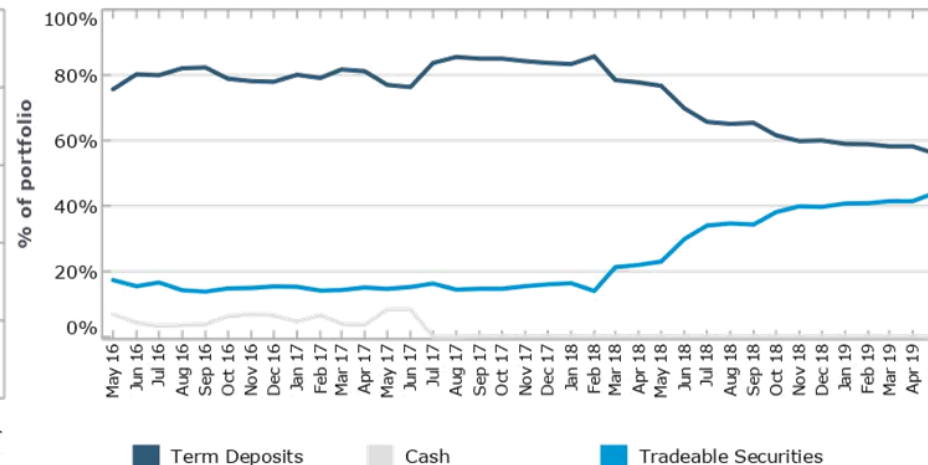
**Inner West Council**  
Historical Graphs - May 2019



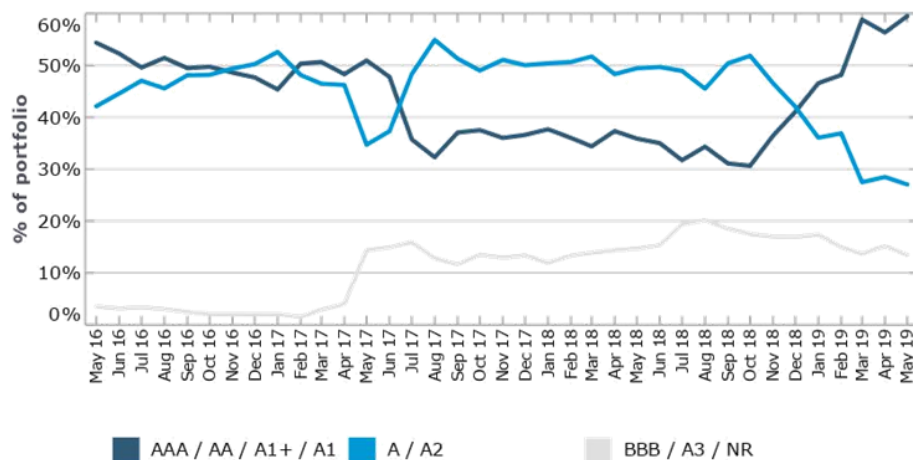
**By Balance**



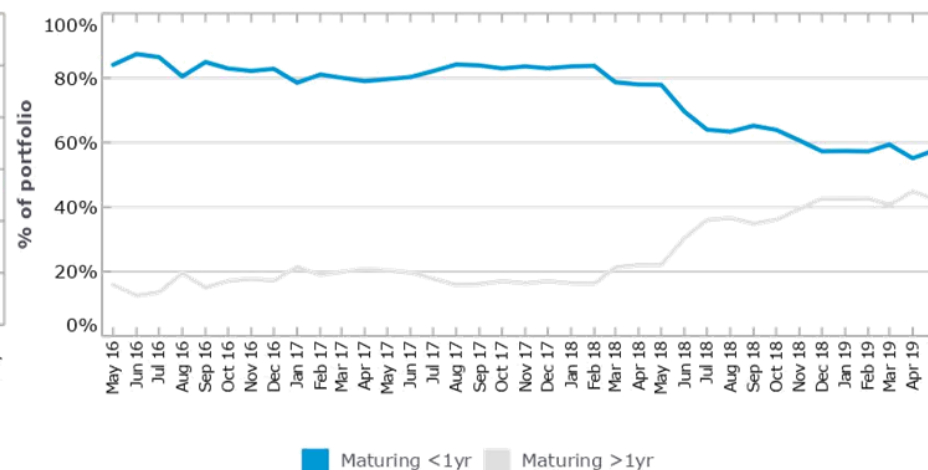
**By Investment Type**



**By Credit Rating**



**By Maturity**



**Inner West Council**
**Investment Holdings Report - May 2019**


<b>Term Deposits</b>											
<b>Maturity Date</b>	<b>Face Value (\$)</b>	<b>Rate</b>	<b>Institution</b>	<b>Credit Rating</b>	<b>Purchase Price (\$)</b>	<b>Purchase Date</b>	<b>Current Value (\$)</b>	<b>Deal No.</b>	<b>Accrued Interest (\$)</b>	<b>Coupon Frequency</b>	<b>Reference</b>
24-Jun-19	6,000,000.00	2.7000%	Suncorp Bank	A-1	6,000,000.00	30-Aug-18	6,122,054.79	537030	122,054.79	At Maturity	
26-Jun-19	5,000,000.00	2.7000%	Credit Union Australia	A-2	5,000,000.00	28-Sep-18	5,090,986.30	537168	90,986.30	At Maturity	
29-Jul-19	8,000,000.00	2.8500%	ME Bank	A-2	8,000,000.00	31-Jul-18	8,190,520.55	536900	190,520.55	At Maturity	
29-Jul-19	5,000,000.00	2.7500%	Suncorp Bank	A-1	5,000,000.00	31-Jan-19	5,045,582.19	537492	45,582.19	At Maturity	
6-Aug-19	5,000,000.00	2.7000%	ME Bank	A-2	5,000,000.00	28-Feb-19	5,034,397.26	537587	34,397.26	At Maturity	
4-Sep-19	3,000,000.00	2.8500%	Auswide Bank	P-2	3,000,000.00	31-Jul-18	3,071,445.21	536897	71,445.21	At Maturity	
23-Sep-19	5,000,000.00	2.7500%	Credit Union Australia	A-2	5,000,000.00	28-Sep-18	5,092,671.23	537169	92,671.23	At Maturity	
21-Oct-19	10,000,000.00	2.5500%	Suncorp Bank	A-1	10,000,000.00	29-Mar-19	10,044,712.33	537756	44,712.33	At Maturity	
30-Oct-19	4,000,000.00	2.9000%	Bendigo and Adelaide Bank	A-2	4,000,000.00	30-Oct-17	4,068,010.96	535897	68,010.96	Annually	
29-Nov-19	10,000,000.00	2.5500%	Suncorp Bank	A-1	10,000,000.00	29-Mar-19	10,044,712.33	537757	44,712.33	At Maturity	
29-Nov-19	5,000,000.00	2.6700%	Westpac Group	A-1+	5,000,000.00	30-Nov-18	5,000,731.51	537363	731.51	Quarterly	Green
13-Dec-19	7,000,000.00	2.3500%	Suncorp Bank	A-1	7,000,000.00	30-Apr-19	7,014,421.92	537917	14,421.92	At Maturity	
19-Dec-19	2,500,000.00	2.6700%	Westpac Group	A-1+	2,500,000.00	21-Dec-18	2,513,167.12	537433	13,167.12	Quarterly	Green
21-Jan-20	2,500,000.00	2.6700%	Westpac Group	A-1+	2,500,000.00	21-Dec-18	2,513,167.12	537434	13,167.12	Quarterly	Green
28-Jan-20	5,000,000.00	2.7200%	Westpac Group	A-1+	5,000,000.00	31-Jan-19	5,011,923.29	537493	11,923.29	Quarterly	Green
20-Mar-20	2,500,000.00	2.6700%	Westpac Group	A-1+	2,500,000.00	21-Dec-18	2,513,167.12	537435	13,167.12	Quarterly	Green
21-Apr-20	2,500,000.00	2.6700%	Westpac Group	A-1+	2,500,000.00	21-Dec-18	2,513,167.12	537436	13,167.12	Quarterly	Green
30-Apr-20	5,000,000.00	2.5000%	Newcastle Permanent Building Society	A-2	5,000,000.00	30-Apr-19	5,010,958.90	537915	10,958.90	At Maturity	
28-May-20	5,000,000.00	2.6000%	Westpac Group	A-1+	5,000,000.00	28-Feb-19	5,001,424.66	537590	1,424.66	Quarterly	Green
19-Jun-20	8,000,000.00	2.1800%	Westpac Group	AA-	8,000,000.00	30-Apr-19	8,015,289.86	537914	15,289.86	Quarterly	
<b>106,000,000.00</b>		<b>2.6197%</b>			<b>106,000,000.00</b>		<b>106,912,511.77</b>		<b>912,511.77</b>		



**Inner West Council  
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**Floating Rate Notes**

Maturity Date	Face Value (\$)	Current Coupon	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Coupon Reference Date
28-Oct-19	1,200,000.00	2.9600%	TMB Snr FRN (Oct19) BBSW+1.40%	A-2	1,200,000.00	28-Oct-16	1,206,415.40	534461	3,211.40	29-Jul-19
21-Feb-20	3,000,000.00	2.6566%	BEN Snr FRN (Feb20) BBSW+1.10%	A-2	3,000,000.00	21-Nov-16	3,015,451.86	534538	2,401.86	21-Aug-19
24-Feb-20	1,000,000.00	2.8900%	GBS Snr FRN (Feb20) BBSW+1.45%	A-2	1,000,000.00	24-Feb-17	1,000,694.62	534887	633.42	26-Aug-19
24-Feb-20	1,000,000.00	2.8900%	GBS Snr FRN (Feb20) BBSW+1.45%	A-2	1,000,000.00	24-Feb-17	1,000,694.62	534888	633.42	26-Aug-19
20-Mar-20	1,500,000.00	3.1200%	CUA Snr FRN (Mar20) BBSW+1.30%	A-2	1,500,000.00	20-Mar-17	1,517,535.00	534992	9,360.00	20-Jun-19
20-Mar-20	1,500,000.00	3.1200%	CUA Snr FRN (Mar20) BBSW+1.30%	A-2	1,500,000.00	20-Mar-17	1,517,535.00	534993	9,360.00	20-Jun-19
6-Apr-20	2,000,000.00	2.9734%	ME Bank Snr FRN (Apr20) BBSW+1.25%	A-2	2,000,000.00	6-Apr-17	2,016,678.01	535107	8,798.01	8-Jul-19
18-Aug-20	2,000,000.00	2.6500%	BEN Snr FRN (Aug20) BBSW+1.10%	BBB+	2,000,000.00	18-Aug-15	2,014,442.47	505171	1,742.47	19-Aug-19
18-Aug-20	1,000,000.00	2.6500%	BEN Snr FRN (Aug20) BBSW+1.10%	BBB+	1,000,000.00	18-Aug-15	1,007,221.23	505174	871.23	19-Aug-19
18-Aug-20	2,000,000.00	2.6500%	BEN Snr FRN (Aug20) BBSW+1.10%	BBB+	2,000,000.00	18-Aug-15	2,014,442.47	505175	1,742.47	19-Aug-19
9-Nov-20	2,000,000.00	2.9000%	ME Bank Snr FRN (Nov20) BBSW+1.25%	BBB	2,000,000.00	9-Nov-17	2,014,054.79	535918	3,654.79	9-Aug-19
29-Mar-21	5,800,000.00	3.0005%	HBS Snr FRN (Mar21) BBSW+1.23%	Baa1	5,800,000.00	29-Mar-18	5,857,542.67	536454	30,514.67	28-Jun-19
2-Jul-21	4,000,000.00	3.1373%	TMB Snr FRN (Jul21) BBSW+1.37%	BBB	4,000,000.00	2-Jul-18	4,032,148.82	536788	20,628.82	2-Jul-19
30-Aug-21	2,000,000.00	2.7200%	BOZ 'SRI' Snr FRN (Aug21) BBSW+1.30%	BBB	2,000,000.00	30-Aug-18	2,008,138.08	536986	298.08	30-Aug-19
19-Jan-22	2,500,000.00	2.6962%	BEN Snr FRN (Jan22) BBSW+1.01%	BBB+	2,500,000.00	19-Oct-18	2,521,402.18	537202	7,202.18	19-Jul-19
16-Aug-22	1,000,000.00	2.5950%	SUN Snr FRN (Aug22) BBSW+0.97%	A+	1,000,000.00	16-Aug-17	1,007,807.53	535607	1,137.53	16-Aug-19
16-Aug-22	4,000,000.00	2.5950%	SUN Snr FRN (Aug22) BBSW+0.97%	A+	4,037,600.00	31-Oct-18	4,031,230.14	537263	4,550.14	16-Aug-19
25-Jan-23	1,500,000.00	2.6078%	BEN Snr FRN (Jan23) BBSW+1.05%	BBB+	1,500,000.00	25-Jan-18	1,510,413.12	536141	3,858.12	25-Jul-19
6-Feb-23	1,700,000.00	2.9491%	NPBS Snr FRN (Feb23) BBSW+1.40%	BBB	1,700,000.00	6-Feb-18	1,718,242.24	536175	3,571.24	6-Aug-19
<b>40,700,000.00</b>		<b>2.8425%</b>			<b>40,737,600.00</b>		<b>41,012,090.25</b>		<b>114,169.85</b>	

**Fixed Rate Bonds**

Maturity Date	Face Value (\$)	Coupon	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Purchase Yield Reference
3-Jun-20	2,000,000.00	3.2500%	ANZ 'Green' Snr Bond (Jun20) 3.25%	AA-	1,987,680.00	3-Jun-15	2,062,342.86	505284	32,142.86	3.3850%

**Inner West Council**
**Investment Holdings Report - May 2019**

**Fixed Rate Bonds**

Maturity Date	Face Value (\$)	Coupon	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Purchase Yield	Reference
3-Jun-21	1,900,000.00	3.1000%	WBC 'Climate' Snr Bond (Jun21) 3.10%	AA-	1,910,906.00	7-Jun-18	1,980,046.37	536702	29,126.37	2.9100%	
3-Jun-21	6,500,000.00	3.1000%	WBC 'Climate' Snr Bond (Jun21) 3.10%	AA-	6,536,725.00	13-Jun-18	6,773,842.86	536720	99,642.86	2.9300%	
24-Mar-22	3,444,000.00	3.2500%	NAB 'Social' Snr Bond (Mar22) 3.25%	AA-	3,502,479.12	26-Jun-18	3,602,176.90	536771	20,795.74	3.0000%	
24-Mar-22	4,000,000.00	3.2500%	NAB 'Social' Snr Bond (Mar22) 3.25%	AA-	4,066,280.00	1-Nov-18	4,183,713.01	537279	24,153.01	2.8400%	
31-Mar-22	10,000,000.00	3.2500%	CBA 'Climate' Snr Bond (Mar22) 3.25%	AA-	10,088,200.00	28-Mar-18	10,453,064.29	536469	54,464.29	3.0348%	
31-Mar-22	1,100,000.00	3.2500%	CBA 'Climate' Snr Bond (Mar22) 3.25%	AA-	1,111,198.00	22-May-18	1,149,837.07	536652	5,991.07	3.1115%	
31-Mar-22	3,100,000.00	3.2500%	CBA 'Climate' Snr Bond (Mar22) 3.25%	AA-	3,143,462.00	13-Jun-18	3,240,449.93	536721	16,883.93	3.0592%	
31-Mar-22	4,000,000.00	3.2500%	CBA 'Climate' Snr Bond (Mar22) 3.25%	AA-	4,083,240.00	31-Jul-18	4,181,225.71	536896	21,785.71	2.9908%	
15-Nov-28	5,000,000.00	3.0000%	NSWTC 'Green' Snr Bond (Nov28) 3.00%	AAA	4,900,300.00	15-Nov-18	5,463,179.35	537310	6,929.35	3.2350%	
<b>41,044,000.00</b>					<b>41,330,470.12</b>		<b>43,089,878.34</b>		<b>311,915.18</b>	<b>3.0316%</b>	

**Mortgage Backed Securities**

Weighted Avg Life	Face Value (\$)	Current Coupon	Security Name	Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Reference
22-Aug-22	575,894.00	2.0066%	Emerald Reverse Mortgage (2006A)	AA	1,000,000.00	17-Jul-06	455,304.52	310321	348.26	
23-Aug-27	1,000,000.00	2.3066%	Emerald Reverse Mortgage (2006B)	BBB	1,000,000.00	17-Jul-06	680,695.14	310334	695.14	
<b>1,575,894.00</b>					<b>2,000,000.00</b>		<b>1,135,999.66</b>		<b>1,043.40</b>	

**Inner West Council**  
 Accrued Interest Report - May 2019

**Accrued Interest Report**

Investment	Deal No.	Ref	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Percentage Return
<b>Bonds</b>									
ANZ 'Green' Snr Bond (Jun20) 3.25%	505284		2,000,000.00	03-Jun-15	03-Jun-20		31	5,535.72	3.26%
WBC 'Climate' Snr Bond (Jun21) 3.10%	536702		1,900,000.00	07-Jun-18	03-Jun-21		31	5,016.21	3.11%
WBC 'Climate' Snr Bond (Jun21) 3.10%	536720		6,500,000.00	13-Jun-18	03-Jun-21		31	17,160.72	3.11%
NAB 'Social' Snr Bond (Mar22) 3.25%	536771		3,444,000.00	26-Jun-18	24-Mar-22		31	9,480.41	3.24%
NAB 'Social' Snr Bond (Mar22) 3.25%	537279		4,000,000.00	01-Nov-18	24-Mar-22		31	11,010.93	3.24%
CBA 'Climate' Snr Bond (Mar22) 3.25%	536469		10,000,000.00	29-Mar-18	31-Mar-22		31	27,678.58	3.26%
CBA 'Climate' Snr Bond (Mar22) 3.25%	536652		1,100,000.00	24-May-18	31-Mar-22		31	3,044.64	3.26%
CBA 'Climate' Snr Bond (Mar22) 3.25%	536721		3,100,000.00	13-Jun-18	31-Mar-22		31	8,580.36	3.26%
CBA 'Climate' Snr Bond (Mar22) 3.25%	536896		4,000,000.00	31-Jul-18	31-Mar-22		31	11,071.42	3.26%
NSWTC 'Green' Snr Bond (Nov28) 3.00%	537310		5,000,000.00	15-Nov-18	15-Nov-28	75,000.00	31	12,730.45	3.00%
<b>Bonds Total</b>						<b>75,000.00</b>		<b>111,309.44</b>	<b>3.19%</b>
<b>Floating Rate Note</b>									
TMB Snr FRN (Oct19) BBSW+1.40%	534461		1,200,000.00	28-Oct-16	28-Oct-19		31	3,016.77	2.96%
BEN Snr FRN (Feb20) BBSW+1.10%	534538		3,000,000.00	21-Nov-16	21-Feb-20	22,013.97	31	7,348.82	2.88%
GBS Snr FRN (Feb20) BBSW+1.45%	534887		1,000,000.00	24-Feb-17	24-Feb-20	8,052.60	31	2,738.07	3.22%
GBS Snr FRN (Feb20) BBSW+1.45%	534888		1,000,000.00	24-Feb-17	24-Feb-20	8,052.60	31	2,738.07	3.22%
CUA Snr FRN (Mar20) BBSW+1.30%	534993		1,500,000.00	20-Mar-17	20-Mar-20		31	3,974.79	3.12%
CUA Snr FRN (Mar20) BBSW+1.30%	534992		1,500,000.00	20-Mar-17	20-Mar-20		31	3,974.79	3.12%
ME Bank Snr FRN (Apr20) BBSW+1.25%	535107		2,000,000.00	06-Apr-17	06-Apr-20		31	5,050.71	2.97%
BEN Snr FRN (Aug20) BBSW+1.10%	505174		1,000,000.00	18-Aug-15	18-Aug-20	7,604.11	31	2,458.90	2.90%
BEN Snr FRN (Aug20) BBSW+1.10%	505175		2,000,000.00	18-Aug-15	18-Aug-20	15,208.22	31	4,917.81	2.90%
BEN Snr FRN (Aug20) BBSW+1.10%	505171		2,000,000.00	18-Aug-15	18-Aug-20	15,208.22	31	4,917.81	2.90%

**Inner West Council**  
 Accrued Interest Report - May 2019

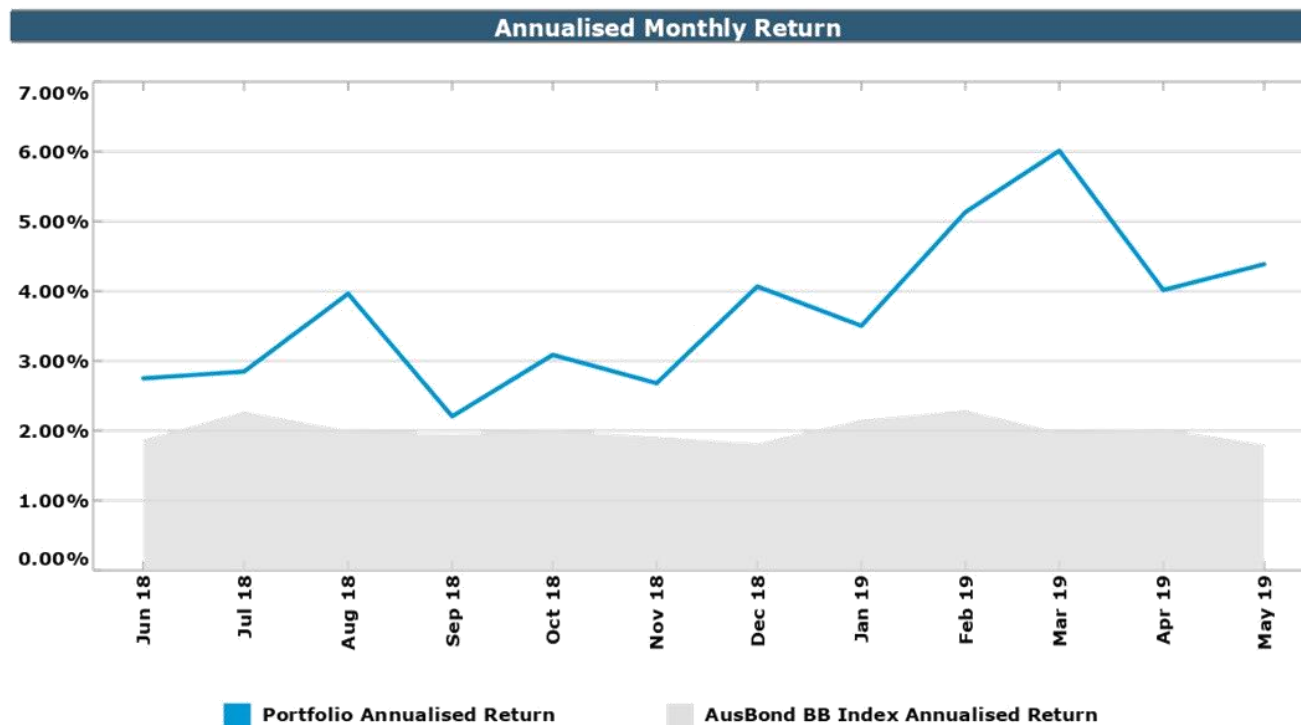

<b>Accrued Interest Report</b>									
<b>Investment</b>	<b>Deal No.</b>	<b>Ref</b>	<b>Face Value (\$)</b>	<b>Settlement Date</b>	<b>Maturity Date</b>	<b>Interest Received (\$)</b>	<b>Days</b>	<b>Interest Accrued (\$)</b>	<b>Percentage Return</b>
ME Bank Snr FRN (Nov20) BBSW+1.25%	535918		2,000,000.00	09-Nov-17	09-Nov-20	15,462.64	31	5,076.64	2.99%
HBS Snr FRN (Mar21) BBSW+1.23%	536454		5,800,000.00	29-Mar-18	29-Mar-21		31	14,780.54	3.00%
TMB Snr FRN (Jul21) BBSW+1.37%	536788		4,000,000.00	02-Jul-18	02-Jul-21		31	10,658.22	3.14%
BOz 'SRI' Snr FRN (Aug21) BBSW+1.30%	536986		2,000,000.00	30-Aug-18	30-Aug-21	15,802.09	31	5,333.91	3.14%
BEN Snr FRN (Jan22) BBSW+1.01%	537202		2,500,000.00	19-Oct-18	19-Jan-22		31	5,724.81	2.70%
SUN Snr FRN (Aug22) BBSW+0.97%	535607		1,000,000.00	16-Aug-17	16-Aug-22	6,960.00	31	2,337.53	2.75%
SUN Snr FRN (Aug22) BBSW+0.97%	537263		4,000,000.00	31-Oct-18	16-Aug-22	27,840.00	31	9,350.14	2.75%
BEN Snr FRN (Jan23) BBSW+1.05%	536141		1,500,000.00	25-Jan-18	25-Jan-23		31	3,322.27	2.61%
NPBS Snr FRN (Feb23) BBSW+1.40%	536175		1,700,000.00	06-Feb-18	06-Feb-23	14,176.60	31	4,367.68	3.03%
<b>Floating Rate Note Total</b>						<b>156,381.05</b>		<b>102,088.28</b>	<b>2.95%</b>
<b><u>Mortgage Backed Securities</u></b>									
Emerald Reverse Mortgage Series 2006-1 Class A	310321		575,894.00	17-Jul-06	22-Aug-22	3,370.62	31	1,105.70	2.26%
Emerald Reverse Mortgage Series 2006-1 Class B	310334		1,000,000.00	17-Jul-06	23-Aug-27	6,484.56	31	2,152.34	2.53%
<b>Mortgage Backed Securities Total</b>						<b>9,855.18</b>		<b>3,258.04</b>	<b>2.43%</b>
<b><u>Term Deposits</u></b>									
Rural Bank	536680		2,000,000.00	31-May-18	07-May-19	53,065.21	6	933.70	2.84%
MyState Bank	536679		3,000,000.00	31-May-18	14-May-19	80,087.67	13	2,991.78	2.80%
ME Bank	536681		3,000,000.00	31-May-18	21-May-19	81,698.63	20	4,602.74	2.80%
ME Bank	536683		3,000,000.00	31-May-18	28-May-19	83,309.59	27	6,213.70	2.80%
Suncorp Bank	537030		6,000,000.00	30-Aug-18	24-Jun-19		31	13,758.90	2.70%
Credit Union Australia	537168		5,000,000.00	28-Sep-18	26-Jun-19		31	11,465.75	2.70%
ME Bank	536900		8,000,000.00	31-Jul-18	29-Jul-19		31	19,364.39	2.85%
Suncorp Bank	537492		5,000,000.00	31-Jan-19	29-Jul-19		31	11,678.08	2.75%



**Inner West Council**
**Accrued Interest Report - May 2019**

**Accrued Interest Report**

<b>Investment</b>	<b>Deal No.</b>	<b>Ref</b>	<b>Face Value (\$)</b>	<b>Settlement Date</b>	<b>Maturity Date</b>	<b>Interest Received (\$)</b>	<b>Days</b>	<b>Interest Accrued (\$)</b>	<b>Percentage Return</b>
ME Bank	537587		5,000,000.00	28-Feb-19	06-Aug-19		31	11,465.75	2.70%
Auswide Bank	536897		3,000,000.00	31-Jul-18	04-Sep-19		31	7,261.65	2.85%
Credit Union Australia	537169		5,000,000.00	28-Sep-18	23-Sep-19		31	11,678.08	2.75%
Suncorp Bank	537756		10,000,000.00	29-Mar-19	21-Oct-19		31	21,657.54	2.55%
Bendigo and Adelaide Bank	535897		4,000,000.00	30-Oct-17	30-Oct-19		31	9,852.06	2.90%
Westpac Group	537363		5,000,000.00	30-Nov-18	29-Nov-19	33,283.56	31	11,338.36	2.67%
Suncorp Bank	537757		10,000,000.00	29-Mar-19	29-Nov-19		31	21,657.54	2.55%
Suncorp Bank	537917		7,000,000.00	30-Apr-19	13-Dec-19		31	13,971.24	2.35%
Westpac Group	537433		2,500,000.00	21-Dec-18	19-Dec-19		31	5,669.17	2.67%
Westpac Group	537434		2,500,000.00	21-Dec-18	21-Jan-20		31	5,669.17	2.67%
Westpac Group	537493		5,000,000.00	31-Jan-19	28-Jan-20		31	11,550.69	2.72%
Westpac Group	537435		2,500,000.00	21-Dec-18	20-Mar-20		31	5,669.17	2.67%
Westpac Group	537436		2,500,000.00	21-Dec-18	21-Apr-20		31	5,669.17	2.67%
Newcastle Permanent Building Society	537915		5,000,000.00	30-Apr-19	30-Apr-20		31	10,616.43	2.50%
Westpac Group	537590		5,000,000.00	28-Feb-19	28-May-20	31,698.63	31	11,041.10	2.60%
Westpac Group	537914		8,000,000.00	30-Apr-19	19-Jun-20		31	14,812.05	2.18%
<b>Term Deposits Total</b>						<b>363,143.29</b>		<b>250,588.21</b>	<b>2.63%</b>
						<b>604,379.52</b>		<b>467,243.97</b>	<b><u>2.81%</u></b>

**Inner West Council**  
Investment Performance Report - May 2019

**Historical Performance Summary**

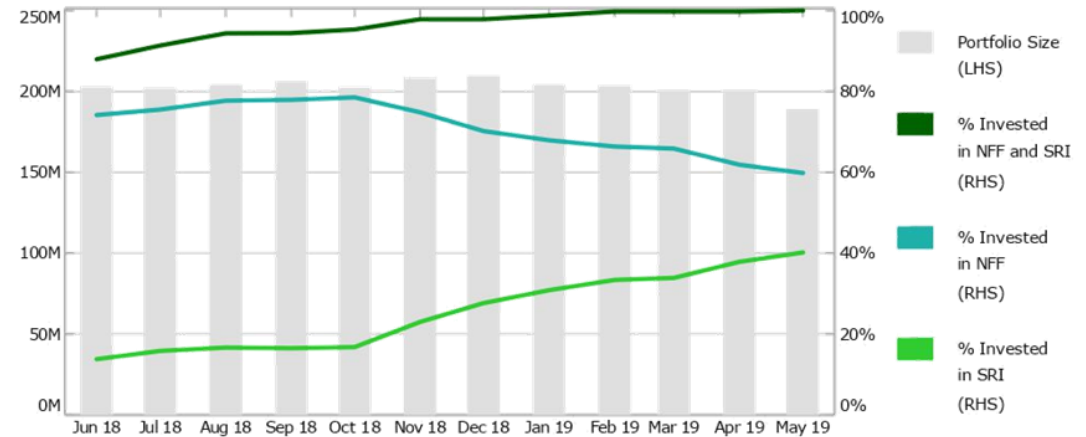
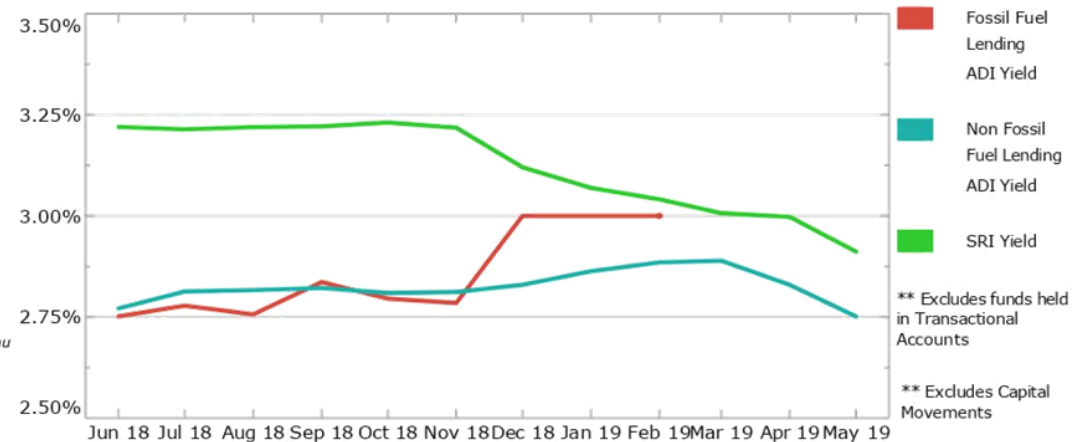
	Portfolio	AusBond BB Index	Outperformance
May 2019	4.39%	1.79%	2.60%
Last 3 Months	4.81%	1.92%	2.89%
Last 6 Months	4.51%	1.99%	2.52%
Financial Year to Date	3.80%	2.01%	1.79%
Last 12 months	3.71%	1.99%	1.72%

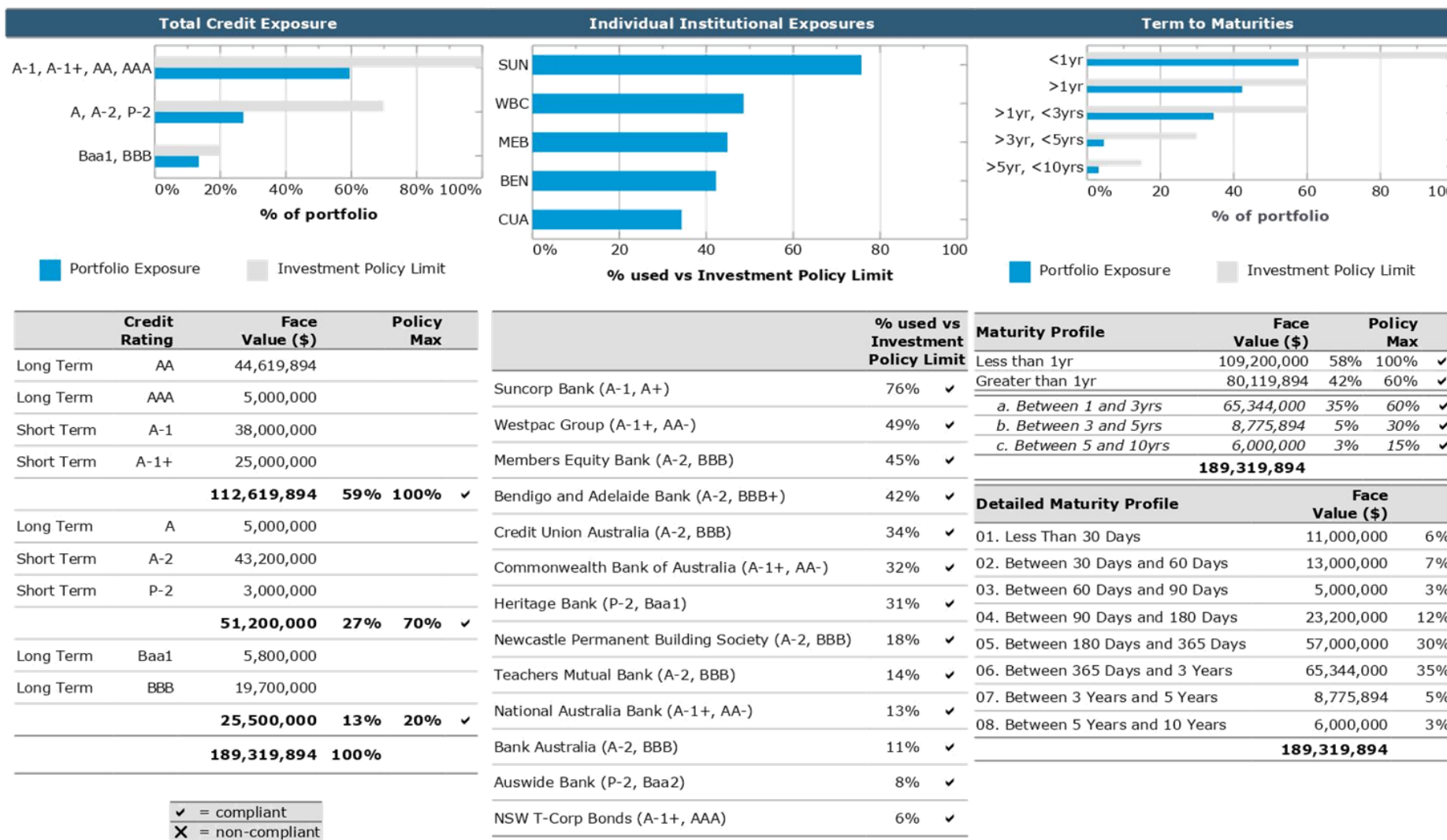
**Inner West Council**
**Environmental Commitments Report - May 2019**

**Current Breakdown**

ADI Lending Status *	Current Month (\$)	Previous Month (\$)
<b>Fossil Fuel Lending ADIs</b>		
Commonwealth Bank of Australia	537,878	
	<b>537,878</b>	<b>0%</b>
<b>Non Fossil Fuel Lending ADIs</b>		
Auswide Bank	3,000,000	3,000,000
Bendigo and Adelaide Bank	16,000,000	18,000,000
Credit Union Australia	13,000,000	13,000,000
Emerald Reverse Mortgage (2006A)	575,894	585,884
Emerald Reverse Mortgage (2006B)	1,000,000	1,000,000
Greater Bank	2,000,000	2,000,000
Heritage Bank	5,800,000	5,800,000
Members Equity Bank	17,000,000	23,000,000
MyState Bank		3,000,000
Newcastle Permanent Building Society	6,700,000	6,700,000
Suncorp Bank	43,000,000	43,000,000
Teachers Mutual Bank	5,200,000	5,200,000
	<b>113,275,894</b>	<b>60%</b>
	<b>124,285,884</b>	<b>62%</b>
<b>Socially Responsible Investments</b>		
ANZ Group (Green)	2,000,000	2,000,000
Bank Australia (Sustainability)	2,000,000	2,000,000
CBA (Climate)	18,200,000	18,200,000
National Australia Bank (Social)	7,444,000	7,444,000
NSW T-Corp (Green)	5,000,000	5,000,000
Westpac Group (Climate)	8,400,000	8,400,000
Westpac Group (Green TD)	33,000,000	33,000,000
	<b>76,044,000</b>	<b>40%</b>
	<b>189,319,894</b>	<b>200,867,762</b>

\* source: <http://www.marketforces.org.au>

**Historical Portfolio Exposure to NFF Lending ADIs and SRIs**

**Weighted Average Yield - FF vs NFF Lending ADIs vs SRIs**


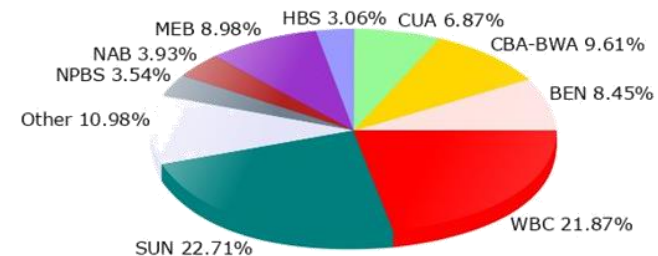
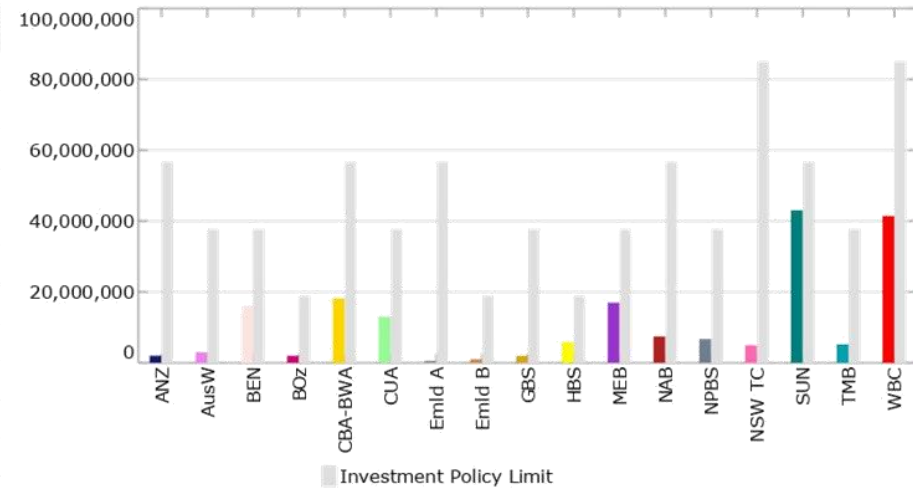
**Inner West Council**
**Investment Policy Compliance Report - May 2019**




**Inner West Council**
**Individual Institutional Exposures Report - May 2019**

**Individual Institutional Exposures**

Parent Group	Credit Rating	Portfolio Exposure (\$)	Investment Policy Limit (\$)
ANZ Group	A-1+, AA-	2,000,000	56,795,968
Auswide Bank	P-2, Baa2	3,000,000	37,863,979
Bank Australia	A-2, BBB	2,000,000	18,931,989
Bendigo and Adelaide Bank	A-2, BBB+	16,000,000	37,863,979
Commonwealth Bank of Australia	A-1+, AA-	18,200,000	56,795,968
Credit Union Australia	A-2, BBB	13,000,000	37,863,979
Emerald Reverse Mortgage (2006A)	AA	575,894	56,795,968
Emerald Reverse Mortgage (2006B)	BBB	1,000,000	18,931,989
Greater Bank	A-2, BBB	2,000,000	37,863,979
Heritage Bank	P-2, Baa1	5,800,000	18,931,989
Members Equity Bank	A-2, BBB	17,000,000	37,863,979
National Australia Bank	A-1+, AA-	7,444,000	56,795,968
Newcastle Permanent Building Society	A-2, BBB	6,700,000	37,863,979
NSW T-Corp Bonds	A-1+, AAA	5,000,000	85,193,952
Suncorp Bank	A-1, A+	43,000,000	56,795,968
Teachers Mutual Bank	A-2, BBB	5,200,000	37,863,979
Westpac Group	A-1+, AA-	41,400,000	85,193,952
		<b>189,319,894</b>	

**Individual Institutional Exposure Charts**


**Inner West Council**  
 Cash Flows Report - May 2019


Current Month Cashflows					
Transaction Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Cashflow Received
6-May-19	536175	Newcastle Permanent Building Society	Floating Rate Note	Coupon - Received	14,176.60
				<u>Deal Total</u>	<u>14,176.60</u>
				<b>Day Total</b>	<b>14,176.60</b>
7-May-19	536680	Rural Bank	Term Deposits	Maturity Face Value - Received	2,000,000.00
		Rural Bank	Term Deposits	Interest - Received	53,065.21
				<u>Deal Total</u>	<u>2,053,065.21</u>
				<b>Day Total</b>	<b>2,053,065.21</b>
9-May-19	535918	ME Bank	Floating Rate Note	Coupon - Received	15,462.64
				<u>Deal Total</u>	<u>15,462.64</u>
				<b>Day Total</b>	<b>15,462.64</b>
14-May-19	536679	MyState Bank	Term Deposits	Maturity Face Value - Received	3,000,000.00
		MyState Bank	Term Deposits	Interest - Received	80,087.67
				<u>Deal Total</u>	<u>3,080,087.67</u>
				<b>Day Total</b>	<b>3,080,087.67</b>
15-May-19	537310	NSW T-Corp Bonds	Bonds	Coupon - Received	75,000.00
				<u>Deal Total</u>	<u>75,000.00</u>
				<b>Day Total</b>	<b>75,000.00</b>
16-May-19	535607	Suncorp Bank	Floating Rate Note	Coupon - Received	6,960.00
				<u>Deal Total</u>	<u>6,960.00</u>
	537263	Suncorp Bank	Floating Rate Note	Coupon - Received	27,840.00
				<u>Deal Total</u>	<u>27,840.00</u>
				<b>Day Total</b>	<b>34,800.00</b>
20-May-19	505171	Bendigo and Adelaide Bank	Floating Rate Note	Coupon - Received	15,208.22
				<u>Deal Total</u>	<u>15,208.22</u>
	505174	Bendigo and Adelaide Bank	Floating Rate Note	Coupon - Received	7,604.11
				<u>Deal Total</u>	<u>7,604.11</u>
	505175	Bendigo and Adelaide Bank	Floating Rate Note	Coupon - Received	15,208.22
				<u>Deal Total</u>	<u>15,208.22</u>

**Inner West Council**  
 Cash Flows Report - May 2019

**Current Month Cashflows**

Transaction Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Cashflow Received
Day Total					38,020.55
21-May-19	310321	Emerald Reverse Mortgage (2006A)	Mortgage Backed Securities	Amortised Face Value - Received	9,989.75
		Emerald Reverse Mortgage (2006A)	Mortgage Backed Securities	Coupon - Received	3,370.62
Deal Total					13,360.37
	310334	Emerald Reverse Mortgage (2006B)	Mortgage Backed Securities	Coupon - Received	6,484.56
Deal Total					6,484.56
	534538	Bendigo and Adelaide Bank	Floating Rate Note	Coupon - Received	22,013.97
Deal Total					22,013.97
	536681	ME Bank	Term Deposits	Maturity Face Value - Received	3,000,000.00
		ME Bank	Term Deposits	Interest - Received	81,698.63
Deal Total					3,081,698.63
Day Total					3,123,557.53
24-May-19	534887	Greater Bank	Floating Rate Note	Coupon - Received	8,052.60
		Deal Total			
	534888	Greater Bank	Floating Rate Note	Coupon - Received	8,052.60
Deal Total					8,052.60
Day Total					16,105.21
28-May-19	536683	ME Bank	Term Deposits	Maturity Face Value - Received	3,000,000.00
		ME Bank	Term Deposits	Interest - Received	83,309.59
Deal Total					3,083,309.59
	537590	Westpac Group	Term Deposits	Interest - Received	31,698.63
Deal Total					31,698.63
Day Total					3,115,008.22
30-May-19	536986	Bank Australia	Floating Rate Note	Coupon - Received	15,802.09
		Deal Total			
	537363	Westpac Group	Term Deposits	Interest - Received	33,283.56
Deal Total					33,283.56

**Inner West Council**  
Cash Flows Report - May 2019

**Current Month Cashflows**

<u>Transaction Date</u>	<u>Deal No.</u>	<u>Cashflow Counterparty</u>	<u>Asset Type</u>	<u>Cashflow Description</u>	<u>Cashflow Received</u>
				<b>Day Total</b>	<b>49,085.65</b>
				<b>Net Cash Movement for Period</b>	<b>11,614,369.28</b>

**Next Month Cashflows**

<u>Transaction Date</u>	<u>Deal No.</u>	<u>Cashflow Counterparty</u>	<u>Asset Type</u>	<u>Cashflow Description</u>	<u>Cashflow Due</u>
<b>3-Jun-19</b>	505284	ANZ Banking Group	Bonds	Coupon - Received	32,500.00
				<u>Deal Total</u>	<u>32,500.00</u>
	536702	Westpac Group	Bonds	Coupon - Received	29,450.00
				<u>Deal Total</u>	<u>29,450.00</u>
	536720	Westpac Group	Bonds	Coupon - Received	100,750.00
				<u>Deal Total</u>	<u>100,750.00</u>
				<b>Day Total</b>	<b>162,700.00</b>
<b>20-Jun-19</b>	534992	Credit Union Australia	Floating Rate Note	Coupon - Received	11,796.16
				<u>Deal Total</u>	<u>11,796.16</u>
	534993	Credit Union Australia	Floating Rate Note	Coupon - Received	11,796.16
				<u>Deal Total</u>	<u>11,796.16</u>
				<b>Day Total</b>	<b>23,592.33</b>
<b>21-Jun-19</b>	537433	Westpac Group	Term Deposit	Interest - Received	16,824.66
				<u>Deal Total</u>	<u>16,824.66</u>
	537434	Westpac Group	Term Deposit	Interest - Received	16,824.66
				<u>Deal Total</u>	<u>16,824.66</u>
	537435	Westpac Group	Term Deposit	Interest - Received	16,824.66
				<u>Deal Total</u>	<u>16,824.66</u>
	537436	Westpac Group	Term Deposit	Interest - Received	16,824.66
				<u>Deal Total</u>	<u>16,824.66</u>
				<b>Day Total</b>	<b>67,298.63</b>
<b>24-Jun-19</b>	537030	Suncorp Bank	Term Deposit	Maturity Face Value - Received	6,000,000.00
		Suncorp Bank	Term Deposit	Interest - Received	132,263.01
				<u>Deal Total</u>	<u>6,132,263.01</u>
				<b>Day Total</b>	<b>6,132,263.01</b>
<b>26-Jun-19</b>	537168	Credit Union Australia	Term Deposit	Maturity Face Value - Received	5,000,000.00

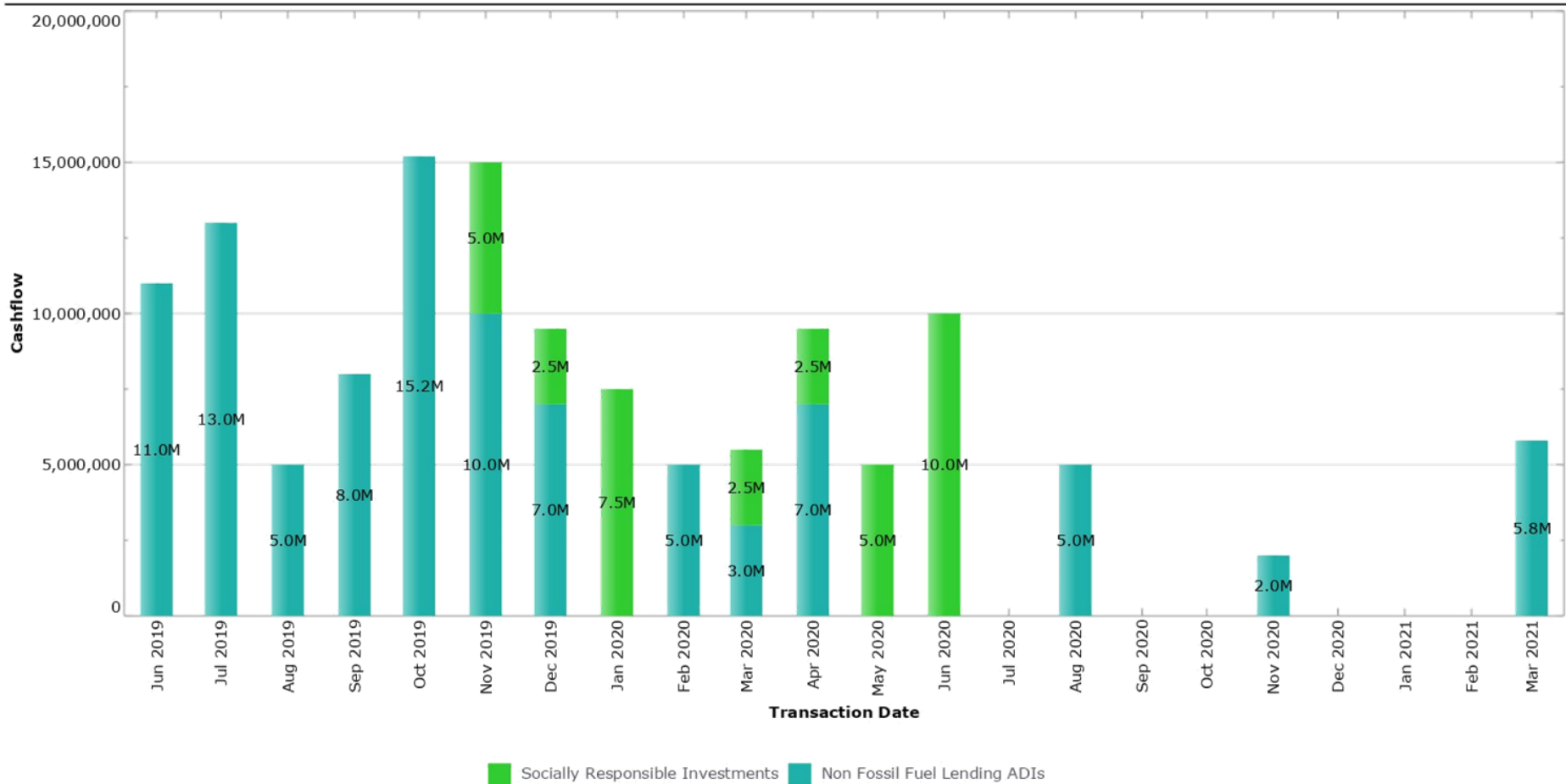


**Inner West Council**  
 Cash Flows Report - May 2019

**Next Month Cashflows**

<u>Transaction Date</u>	<u>Deal No.</u>	<u>Cashflow Counterparty</u>	<u>Asset Type</u>	<u>Cashflow Description</u>	<u>Cashflow Due</u>
		Credit Union Australia	Term Deposit	Interest - Received	100,232.88
				<u>Deal Total</u>	<u>5,100,232.88</u>
				<b>Day Total</b>	<b>5,100,232.88</b>
<b>28-Jun-19</b>	536454	Heritage Bank	Floating Rate Note	Coupon - Received	43,388.05
				<u>Deal Total</u>	<u>43,388.05</u>
				<b>Day Total</b>	<b>43,388.05</b>
				<b>Net Cash Movement for Period</b>	<b>11,529,474.90</b>

**Inner West Council**  
Cash Flows Report - May 2019





**Inner West Council  
Economic and Investment Portfolio Commentary  
May 2019**

**Investment Portfolio Commentary**

With interest rates continuing to drop, Council's portfolio is recording solid marked-to-market gains in its long term fixed rate investments. Council's investment portfolio posted a return of 4.39%pa for the month of May versus the bank bill index benchmark return of 1.79%pa. For the financial year to date, the investment portfolio returned 3.80%pa, exceeding the bank bill index benchmark's 2.01%pa by 1.79%pa.

Without marked-to-market influences, Council's investment portfolio yielded 2.81%pa for the month. This is based on the actual interest rates being received on existing investments and excludes the underlying changes to the market value of the securities/deposits.

During May, Council's investment portfolio had \$11m in four 1yr term deposits mature with a weighted average rate of approximately 2.80%pa. Council made no new investments during the month.

Council's entire investment portfolio remains invested in non fossil fuel lending ADIs (60% of portfolio) and socially responsible investments (40% of portfolio). The portfolio is well-diversified among a range of term deposits, fixed and floating rate notes from highly rated Australian ADIs and NSW TCorp. Approximately 87% of the portfolio is spread among the top three credit rating categories (A long term/A2 short term and higher).

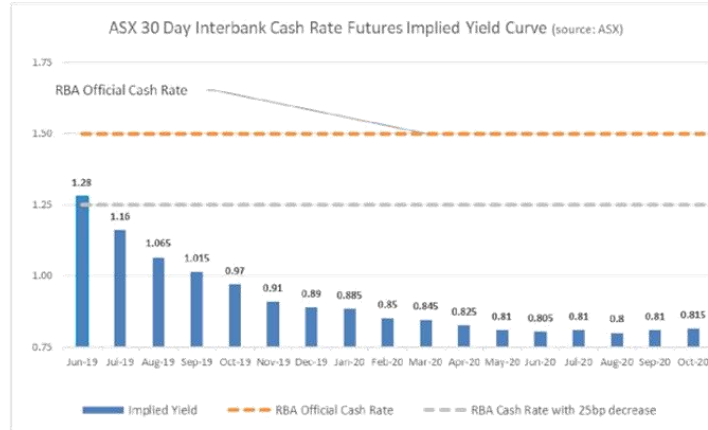
**Domestic issues:**

- In Australia, the RBA gave its clearest signal to date that due to poor GDP figures and continuing low inflation that they will consider "the case for lower interest rates" at its upcoming meeting.
- The Australian financial markets reacted positively to the unexpected Coalition victory at the Federal elections; largely as a result of proposed policy changes to franking credits, negative gearing and capital gains tax being taken off the table.
- Post-election data releases showed continuing economic weakness with building approvals, business investment and credit growth all lower.

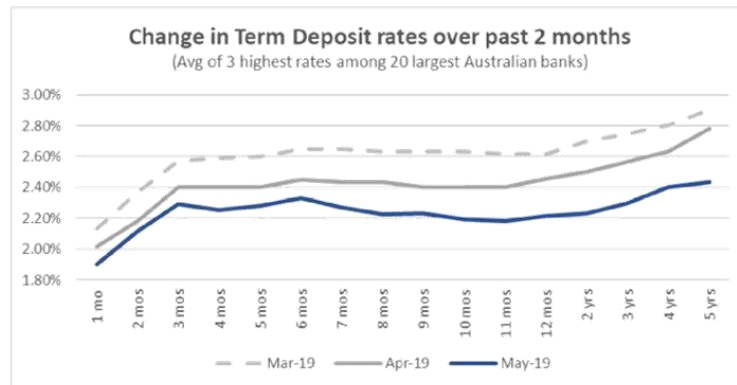


### Interest rates

- With the RBA's Governor Lowe strongly implying an interest rate cut would be likely as soon as June, the market immediately priced in two cuts of 25bps by October and more than 50% chance of another cut by February:



- Term deposit rates continue to follow the market lower with sharp declines across all maturities. The average highest rates on offer for 3-month TDs at month end was 2.30%, down from 2.40% in April and 2.57% in March. Likewise, the average of the highest 12 month rates was 2.22%, down from at 2.40% last month and 2.65% in March. The best rates among the lower rated banks were largely in the 2.25%-2.45% area across 3-12 months range, with the 6 month area offering the highest rates in the short term.





**Global issues:**

- The US/China trade war isn't showing any signs of letting up and is hurting business confidence across those countries' trading partners, including Australia. Meanwhile a threatened tariff on Mexican imports into the US contributed to more concern in the financial markets, both in the US and abroad, to end the month.
- Along with the threat to profits and growth, the US trade wars with its largest trading partners is forcing companies to realign their supply chains adding further complication and potential shortages which could flow through to poor retail sales.
- Despite the grey clouds on the horizon, the US, Chinese, Japanese and even European economies are showing some signs of strength as inflation remains low and monetary policy remains accommodative.

**Disclaimer:** The statements and opinions contained in this report are based on currently prevailing conditions in financial markets and are so contained in good faith and in the belief that such statements and opinion are not false or misleading. In preparing this report, Prudential Investment Services Corp has relied upon information which it believes to be reliable and accurate. Prudential Investment Services Corp believes that this report and the opinions expressed in this report are accurate, but no warranty of accuracy or reliability is given. Prudential Investment Services Corp does not warrant that its investigation has revealed all of the matters which a more extensive examination might disclose. This report may not be reproduced, transmitted, or made available either in part or in whole to any third party without the prior written consent of Prudential Investment Services Corp. AFS Licence No. 468145.

**Item No:** C0619(2) Item 8  
**Subject:** NOTICE OF MOTION: RE-USE OF BALMAIN PUMP HOUSE  
**From:** Councillor John Stamolis

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**MOTION:**

**THAT Council to prepare a flyer to inform nearby residents of the re-use of the Balmain pump house.**

---

**Background**

Council has commenced an Expression of Interest for the re-use of the Balmain pump house. Residents in the local area have not been advised about this.

Council should prepare 1,500 to 2,000 flyers for release into the area which summarises:

- The Expression of Interest process
- Possibilities for intended re-use
- Permissible works on this heritage building and any potential DA
- Expected hours of operation
- Opportunities for consultation or comment from the local area
- Relevant timeframes

**Officer's Comments:**

**Comment from** Group Manager Properties, Major Building Projects and Facilities:

This is an initiative endorsed as part of the draft Land & Property Strategy in December 2018. The Expression of Interest for potential re-use closes 18<sup>th</sup> June 2019. Community engagement is planned once the preferred re-use(s) is selected and prior to any DA submission. At this time there will be more information available on the potential re-uses, hours of operation, heritage restrictions and timelines.

**ATTACHMENTS**

Nil.

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**Item No:** C0619(2) Item 9  
**Subject:** NOTICE OF MOTION: SCHOOL PEDESTRIAN CROSSINGS: AUDIT  
**From:** Councillor John Stamolis

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**MOTION:**

**THAT Council to conduct an audit of the quality of pedestrian crossings which are located next to schools.**

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**Background**

A significant number of schools in the municipality have formal pedestrian crossings located next to schools.

In recent times Schools/P&Cs have requested that crossings be upgraded or improved due to ageing of the existing crossing or changed traffic conditions. Upgrades might include repainting of surfaces, replacement of signage or maintaining good sightlines.

It would be valuable for the schools and P&Cs to know that Council monitored school pedestrian crossings and had set appropriate standards for maintaining these over time.

Any audit of a school crossing should invite comment from the school and P&C.

Council could prepare an audit schedule where it rates the quality of the crossing, lists the necessary improvements and establishes a timeframe/priority for any works.

**Officer's Comments:**

**Comment from Group Manager Footpaths, Roads Traffic and Stormwater:**

Concerns raised by schools are investigated and responded to through Council's routine traffic investigation process. Actions are being implemented, as part of Council's adopted asset management policy and strategy, to improve Council's asset data over time to better inform its capital program development. The suggested prioritisation of pedestrian crossing audits would require the engagement of qualified Road Safety Auditor. Audit costs need to be confirmed but are likely to be in the order of \$20,000.

**ATTACHMENTS**

Nil.