

AGENDA



COUNCIL MEETING

TUESDAY 26 OCTOBER 2021

6.30pm

Live Streaming of Council Meeting

In the spirit of open, accessible and transparent government, this meeting of the Inner West Council is being streamed live on Council's website. By speaking at a Council meeting, members of the public agree to being recorded and must ensure their speech to the Council is respectful and use appropriate language. A person who uses defamatory, discriminatory or offensive language may be exposed to liability for which Council takes no responsibility. Any part of this meeting that is held in closed session will not be recorded

Pre-Registration to Speak at Council Meetings

Speaking at a Council Meeting is conducted through an online software application called Zoom. Members of the public must register by 2pm of the day of the Meeting to speak at Council Meetings. If you wish to register to speak please fill in a [Register to Speak Form](#), available from the Inner West Council website, including:

- your name;
- contact details;
- item on the Agenda you wish to speak to; and
- whether you are for or against the recommendation in the agenda.

Are there any rules for speaking at a Council Meeting?

The following rules apply when addressing a Council meeting:

- keep your address to the point, the time allowed for each speaker is limited to three minutes. This time limit applies, no matter how many items are addressed by the speaker;
- when addressing the Meeting you must speak to the Chairperson;
- the Chairperson may curtail public participation where the information being presented is considered repetitive or irrelevant; and
- only 3 speakers for and against an Agenda Item are allowed.

What happens after I submit the form?

You will be contacted by Governance Staff and provided with a link to the online meeting. Your request will then be added to a list that is shown to the Chairperson on the night of the meeting. Public speakers will be allowed into the Meeting when it is their time to speak.

Where Items are deferred, Council reserves the right to defer speakers until that Item is heard on the next occasion.

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Reports appearing in this section of the Business Paper are confidential in their entirety or contain confidential information in attachments.

The confidential information has been circulated separately.

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**Minutes of Extraordinary Council Meeting held remotely and livestreamed on
Council's website on 5 October 2021**

Meeting commenced at 6.31pm

Present:

Rochelle Porteous	Mayor
Pauline Lockie	Deputy Mayor
Darcy Byrne	Councillor
Marghanita Da Cruz	Councillor
Mark Drury	Councillor
Colin Hesse	Councillor
Tom Kiat	Councillor
Victor Macri	Councillor
Lucille McKenna OAM	Councillor
Julie Passas	Councillor
Vittoria Raciti	Councillor
John Stamolis	Councillor
Louise Steer	Councillor
Anna York	Councillor
Peter Gainsford	General Manager
Graeme Palmer	Acting Director Planning
Cathy Edwards-Davis	Director Infrastructure
Caroline McLeod	Acting Director Community
Peter Livanos	Acting Director Corporate
Beau-Jane De Costa	Senior Manager Governance and Risk
Katherine Paixao	Governance Coordinator
Carmelina Giannini	Governance Support Officer
Peter Doyle	Governance Advisor

APOLOGIES: Nil

DISCLOSURES OF INTERESTS:

Councillor Raciti declared a significant, pecuniary interest in Item 5 Notice of Motion: Fee Waiver For Sporting Fields Ground Hire as her husband and son belong to the tigers soccer club board and hire the parks at Inner West and she will leave the meeting during discussion and voting.

Clr Stamolis declared a non-significant, non-pecuniary interest in Item 13 Mayoral Minute: Callan Park must not be commercialised as he is on the executive of the friends of Callan park and he will remain in the meeting during discussion and voting.

Motion: (Porteous/Drury)

THAT Council note the disclosures of interest

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Kiat, Lockie, Macri, McKenna
OAM, Passas, Porteous, Raciti, Stamolis, Steer and York

Against Motion: Nil

PUBLIC FORUM

The registered speakers were asked to address the meeting. The list of speakers is available on the last page of these minutes.

C1021(1) Item 13 Mayoral Minute: Callan Park must not be commercialised

Motion: (Porteous)

THAT Council:

1. Notes that the Draft Exposure Bill: Greater Sydney Parklands Trust Bill was released on October 1 and the NSW Government is seeking feedback until 29 October;
2. Opposes any changes to the Callan Park (Special Provisions) Act 2002;
3. Opposes any commercial uses at Callan Park;
4. Opposes 50 year leases (potentially commercial leases) on Kirkbride, Broughton Hall and the Convalescent Cottages;
5. Calls for the retention of council as the consent authority;
6. Calls for the establishment of the Callan Park and Broughton Hall Trust;
7. Writes to the Minister outlining council's strong opposition to the Exposure Bill and calling on the Minister to make public the successful tenderer in the EOI process for Kirkbride;
8. Write to The Leader of the Opposition asking that the Labor Party publicly announce that they are opposing the Exposure Bill;
9. Write to all NSW MPs outlining Council's concerns regarding the Exposure Bill and seeking their support to oppose the Bill and have the Callan Park and Broughton Hall Trust established as soon as possible;
10. Makes a Council submission on the Greater Sydney Parklands Exposure Bill;
11. Convenes a Public Meeting to explain the Greater Sydney Parklands Trust Exposure Bill and the impact it will have on Callan Park. The Public Meeting will be in October before submissions are due and will be held virtually. The format of the meeting will be in accordance with Council's Event invitation, Speaking and Public Meeting Policy which includes staff presentations and inviting Ward Councillors to speak. A representative of Friends of Callan Park will also be invited to speak;

12. Promotes residents making a submission and the Public Meeting through all of Council's communication channels including a letter to local residents;
13. Erects two banners in Rozelle and Balmain and prints 100 corflutes available to residents. Corflutes and Banners to read: " Not for Sale: Hands off Callan Park – Make a Submission xxxxxxxxxxxxxx";
14. Notes the estimated costs for a letter box drop, banners and corflutes is \$6,000 and is to be funded from Council's communications budget;
15. Request a 2 week extension on the exhibition period and invites the Minister to address Council at a meeting convened by Council; and
16. A Councillor briefing be organised as soon as possible.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Kiat, Lockie, Macri, McKenna OAM, Porteous, Raciti, Stamolis, Steer and York

Against Motion: Cr Passas

Amendment (Byrne/McKenna OAM)

THAT Council replace point 2 with 'THAT Council requests that the Planning Minister urgently attend a briefing with Inner West Councillors to explain the purposes and details of the Greater Sydney Parklands Trust Bill.'

Motion Tied

For Motion: Crs Byrne, Drury, Macri, McKenna OAM, Passas, Raciti and York

Against Motion: Crs Da Cruz, Hesse, Kiat, Lockie, Porteous, Stamolis and Steer

The Chairperson used her Casting Vote against the **MOTION** and the **MOTION** was lost.

Amendment (Byrne/McKenna OAM)

THAT Council replace point 3 with 'THAT Council seeks clarification from the Government about whether a café can operate within Callan Park under existing legislation and whether the St Jerome's Laneway Festival constitutes a "commercial use".'

Motion Tied

For Motion: Crs Byrne, Drury, Macri, McKenna OAM, Passas, Raciti and York

Against Motion: Crs Da Cruz, Hesse, Kiat, Lockie, Porteous, Stamolis and Steer

The Chairperson used her Casting Vote again the **MOTION** and the **MOTION** was lost.

Amendment (Byrne/Drury)

THAT Council writes to the NSW Government and the Member for Balmain requesting a feasibility study for the establishment of a public high school or public TAFE campus at the Kirkbride Precinct or information about any public university campuses proposed through the recent EOI process.

Motion Tied

For Motion: Crs Byrne, Drury, Macri, McKenna OAM, Passas, Raciti and York

Against Motion: Crs Da Cruz, Hesse, Kiat, Lockie, Porteous, Stamolis and Steer

The Chairperson used her Casting Vote against the **MOTION** and the **MOTION** was lost

Procedural Motion – Suspension of Standing Orders

Motion: (Drury/Hesse)

THAT Council suspend standing orders and enter into Confidential session to deal with Item 1 Notice of Motion: Councillors not advised at this time as it deals with staffing matters.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Kiat, Lockie, McKenna OAM, Porteous, Steer and York

Against Motion: Crs Macri, Passas, Raciti and Stamolis

Confidential session

That in accordance with Section 10A(1) of the Local Government Act 1993, the following matter be considered in Closed Session of Council for the reasons provided:

C1021(1) Item 1 Notice of Motion: Councillors not advised contains personnel matters concerning particular individuals (other than councillors) (Section 10A(2)(a) of the Local Government Act 1993).

Motion: (Porteous/Steer)

THAT Council move back into the Open Session of the Council Meeting.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis, Steer and York

Against Motion: Nil

C1021(1) Item 1 Notice of Motion: Councillors not advised

No resolutions were passed in Confidential Session.

Councillor Stamolis left the Meeting at 9:15 pm.

Councillor Hesse left the Meeting at 9:18 pm.

Councillor Macri left the Meeting at 9:28 pm.

C1021(1) Item 2 Notice of Motion: Wear it Purple**Motion: (Drury/Kiat)****THAT Council:**

1. Note that Council celebrated the 12th annual “Wear it Purple day” on Friday 27 August which had the theme being “Start the Conversation and Keep it going”; and
2. In recognising and promoting this message notes the decision of *Comensoli v Passas* [2019] NSWCATAD 155, handed down by the NSW Civil and Administrative Tribunal during this term of Council which found that a complaint of homosexual vilification in breach of the Anti-Discrimination Act by Councillor Passas had been substantiated.

Motion Carried**For Motion:** Crs Byrne, Da Cruz, Drury, Kiat, Lockie, McKenna OAM, Porteous, Steer and York**Against Motion:** Crs Passas and Raciti**Absent:** Crs Hesse, Macri and Stamolis**Amendment (Macri/Raciti)****THAT Council delete point 2 from the primary motion.****Motion Lost****For Motion:** Crs Macri, Passas and Raciti**Against Motion:** Crs Byrne, Da Cruz, Drury, Kiat, Lockie, McKenna OAM, Porteous, Steer and York**Absent:** Crs Hesse and Stamolis**ADJOURNMENT**

9.29pm - The Mayor, Cllr Porteous adjourned the meeting for a short recess.

9.37pm – The Mayor, Cllr Porteous resumed the meeting.

Councillor Stamolis returned to the Meeting at 9:37 pm.

Councillor Hesse returned to the Meeting at 9:37 pm.

Councillor Macri returned to the Meeting at 9:37 pm.

C1021(1) Item 3 Notice of Motion: Flying the Italian Flag on Festa Della Repubblica**Motion: (McKenna OAM/Porteous)****THAT Council each year on Festa della Repubblica (Italian National Day), 2 June, the Italian flag be raised on the Leichhardt Town Hall.****Motion Carried****For Motion:** Crs Byrne, Da Cruz, Drury, Hesse, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis, Steer and York**Against Motion:** Nil

At 10:27pm, the Mayor, Councillor Porteous issued a warning to Councillor Passas for repeated interjections during debate.

C1021(1) Item 4 Notice of Motion: Refugee Arts Project at Thirning Villa

Procedural Motion (Steer/Da Cruz)

THAT the motion be put without further debate.

Motion Lost

For Motion: Crs Da Cruz, Kiat and Steer

Against Motion: Crs Byrne, Drury, Hesse, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis and York

Motion: (Kiat/Steer)

THAT Council:

1. Endorse the Refugee Arts Project as a tenant in Thirning Villa;
2. Note that the ongoing use of Thirning Villa by RAP is not to the exclusion of other artists or art collectives; and
3. Note that the Creative Inner West Cultural Strategy 2021-25 and Action Plan has just completed its community exhibition phase and will shortly be reported to Council. The report should address how Council's various Artist in Residence programs (including at Thirning Villa) can further highlight and/or enhance their engagement with their local community in partnership with Council, including through school and broader community collaboration (e.g. workshops, exhibitions, education, and the bestowing of significant artwork to community, etc.).
4. Receive a report on how after the pandemic, the Thirning Villa Artist in Residence program could be rejuvenated. One of the models that should be considered is restoring it to its original model of short term residency for 3-4 months for significant artists from the regions and interstate to use the space as a base to interact with the wider community through workshops, exhibitions and education and to leave a significant art work at the end of the residency to the people of the Inner West (formally the Ashfield Art Collection).

Motion Tied

For Motion: Crs Da Cruz, Hesse, Kiat, Lockie, Porteous, Stamolis and Steer

Against Motion: Crs Byrne, Drury, Macri, McKenna OAM, Passas, Raciti and York

The Chairperson used her Casting Vote for the **MOTION** and the **MOTION** was carried.

Foreshadowed Motion (McKenna OAM/Byrne)

THAT Council receive a report on how after the pandemic, the Thirning Villa Artist in Residence program could be rejuvenated. One of the models that should be considered is restoring it to its original model of short term residency for 3-4 months for significant artists from the regions and interstate to use the space as a base to interact with the wider community through workshops, exhibitions and education and to leave a significant art work at the end of the residency to the people of the Inner West (formally the Ashfield Art Collection).

This foreshadowed motion lapsed.

Councillor Raciti left the Meeting at 10:40 pm as she declared a significant, pecuniary interest in Item 5 Notice of Motion: Fee Waiver For Sporting Fields Ground Hire as her husband and son belong to the tigers soccer club board and hire the parks at Inner West and she will leave the meeting during discussion and voting.

C1021(1) Item 5 Notice of Motion: Fee Waiver For Sporting Fields Ground Hire

Motion: (Macri/Passas)

THAT Council prepare a report on the ability to wave the fees for ground hire of sports fields as per the Canterbury-Bankstown Council approach to assist our sporting clubs.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis, Steer and York

Against Motion: Nil

Councillor Raciti returned to the Meeting at 10:44 pm.

Procedural Motion - Extension of Time

Motion: (Steer/Da Cruz)

THAT the meeting be extended for 15 minutes until 11.15pm.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Hesse, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis, Steer and York

Against Motion: Cr Drury

C1021(1) Item 6 Notice of Motion: Keep Inner West Local Government Area Nuclear Free

Motion: (Steer/Hesse)

THAT Council:

- 1. Writes to the Australian Prime Minister Scott Morrison and the Minister for Defense Peter Dutton expressing Inner West Council's opposition to the presence of nuclear submarines in Sydney Harbour, noting the risks to human, animal and plant life posed by nuclear submarines and requesting that the Australian government ratify the UN Treaty against Proliferation of Nuclear Weapons;**
- 2. Notes the 'nuclear free zone' signs throughout the LGA;**
- 3. Informs residents of its resolution via a media release and information in the next newsletter; and**
- 4. Puts forward the following motion to the LGNSW Conference 2021**

- a) **NSW Councils oppose nuclear submarines in Sydney Harbour;**
- b) **That LGNSW writes to the Australian Prime Minister Scott Morrison and the Minister for Defense Peter Dutton expressing opposition to the presence nuclear submarines in New South Wales waters, in particular Sydney Harbour, noting the risks to human, animal and plant life posed by nuclear submarines, and requesting that the Australian government ratify the UN Treaty against Proliferation of Nuclear Weapons.**

Motion Lost

For Motion:

Crs Da Cruz, Hesse, Kiat, Lockie, Porteous and Steer

Against Motion:

Crs Byrne, Drury, Macri, McKenna OAM, Passas, Raciti, Stamolis and York

Procedural Motion

Motion: (Drury/Porteous)

THAT items 7, 8, 9, 10, 11 and 12 be deferred to the Ordinary Council meeting to be held on Tuesday, 12 October 2021 at 6.30pm.

Motion Carried

For Motion:

Crs Byrne, Da Cruz, Drury, Hesse, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis, Steer and York

Against Motion:

Nil

Meeting closed at 11.14pm.

PUBLIC SPEAKERS:

Item #	Speaker	Suburb
Item 13:	Hall Greenland Cynthia Nadai	Leichhardt Lilyfield

Unconfirmed minutes of the Extraordinary Council meeting held on 5 October 2021.

Minutes of Ordinary Council Meeting held remotely and livestreamed on Council's website on 12 October 2021

Meeting commenced at 6.31pm

Present:

Rochelle Porteous	Mayor
Pauline Lockie	Deputy Mayor
Darcy Byrne	Councillor (6:32pm)
Marghanita Da Cruz	Councillor
Mark Drury	Councillor
Colin Hesse	Councillor
Sam Iskandar	Councillor
Tom Kiat	Councillor
Victor Macri	Councillor
Lucille McKenna OAM	Councillor (6:32pm)
Julie Passas	Councillor
Vittoria Raciti	Councillor
John Stamolis	Councillor
Louise Steer	Councillor
Anna York	Councillor (6:32pm)
Peter Gainsford	General Manager
Graeme Palmer	Acting Director Planning
Cathy Edwards-Davis	Director Infrastructure
Caroline McLeod	Acting Director Community
Peter Livanos	Acting Director Corporate
Beau-Jane De Costa	Senior Manager Governance and Risk
Daryl Jackson	Chief Financial Officer
Harjeet Atwal	Senior Manager Planning
Billy Cotsis	Economic Development Team Leader
Simon Turner	Acting General Counsel
Elizabeth Renneberg	Internal Ombudsman
Peter Doyle	Governance Advisor
Katherine Paixao	Governance Coordinator
Carmelina Giannini	Governance Support Officer

APOLOGIES: Nil

Councillors Byrne, McKenna OAM and York entered the meeting at 6:32pm.

DISCLOSURES OF INTERESTS:

Councillor Porteous declared a significant, pecuniary interest in Item 4 Local Traffic Committee Meeting Minutes – September 2021 (Item 2 Balmain East Precinct Parking Study) as her partner holds a parking permit in the area and will leave the meeting during discussion and voting.

Councillor Lockie declared a non-significant, non-pecuniary interest in Item 11 Inner West Outdoor Dining and Live Performance Guidelines as it talks about the City of Sydney and she works there.

Councillor Passas declared a significant, pecuniary interest in Items 32 Request for Reimbursement of Legal Expenses as per Council's Councillor Expenses and Facilities Policy and a significant, non-pecuniary interest 33 Outcome of Code of Conduct Investigation as she lodged the Code of Conduct and will leave the meeting during voting and discussion on both items.

Councillor York declared a significant, non-pecuniary interest in Item 24 Notice of Motion: Tempe Bunnings as her family member lives in the area and will not participate in discussion or voting.

Councillor Da Cruz declared a non-significant, non-pecuniary interest in Item 29 Appointment of Community Representative for the Inner West Local Planning Panel as one of the shortlisted candidates is the husband of a friend.

Motion: (McKenna OAM/Drury)

THAT Council note the disclosures of interest.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis, Steer and York

Against Motion: Nil

CONFIRMATION OF MINUTES

Motion: (Da Cruz/Hesse)

THAT the Minutes of the Council Meeting held on Tuesday, 28 September 2021 be confirmed as a correct record.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis, Steer and York

Against Motion: Nil

Procedural Motion

Motion: (Drury/Hesse)

THAT Council allow an additional speaker on Item 27.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis, Steer and York

Against Motion: Nil

PUBLIC FORUM

The registered speakers were asked to address the meeting. The list of speakers are available on the last page of these minutes.

C1021(2) Item 34 Mayoral Minute: Parking Meter Operations Following Lockdown**Motion: (Porteous)****THAT Council:**

- 1. Extends the period during which parking meters are turned off on Norton Street, Leichhardt; Darling Street, Rozelle/Balmain, King Street and Enmore Road, Newtown/Enmore pending the outcome of consultation with businesses;**
- 2. Consult with the local mainstreamed business to determine turnover and impact on those businesses with a recommendation to come back to the next available Council meeting in terms of continuing the parking meters being turned off until 31 December 2021; and**
- 3. Staff include in the report the reintroduction of parking restriction signage on the streets.**

Motion Carried**For Motion:** Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, Porteous, Raciti, Stamolis, Steer and York**Against Motion:** Crs McKenna OAM and Passas**Procedural Motion - Suspension of Standing Orders****Motion: (Porteous/Lockie)****THAT Council:**

- 1. Deal with Items 1-5 then Suspend standing orders to deal with Items 10, 11 and 24 at this time; and**
- 2. Defer Item 6 to the Ordinary Council meeting on 26 October 2021**

Motion Carried**For Motion:** Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Porteous, Raciti, Stamolis, Steer and York**Against Motion:** Cr Passas

Councillor Stamolis left the Meeting at 7:50 pm.

C1021(2) Item 1 De-amalgamation Yes / No Case**Motion: (Porteous/Hesse)****THAT Council adopts the Yes and No case flyer which has been fact checked as distributed to Councillors prior to the meeting.****Motion Carried****For Motion:** Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Porteous, Raciti, Steer and York**Against Motion:** Cr Passas**Absent:** Cr Stamolis

As voting for the amendment took place prior to the primary motion, Councillor Stamolis was in attendance during the amendment.

Amendment (Stamolis/Macri)

THAT given the caveats, methodology and data limitations expressed by the consultant in regard to the impact on rates from a demerger; as well as the recommendation from the fact checker that an economist should review this data; that the rates table be removed from the Yes/No case as it would mislead our community.

Motion Lost

For Motion: Crs Macri and Stamolis

Against Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, McKenna OAM, Passas, Porteous, Raciti, Steer and York

Councillor Stamolis returned to the Meeting at 7:55 pm.

C1021(2) Item 2 Endorsement of the Cooks River Litter Prevention Strategy and target of 50% less litter by 2025

Motion: (Hesse/Drury)

THAT Council:

1. Endorse the draft Cooks River Litter Prevention Strategy; and
2. Endorse the key target of the strategy for the Cooks River Catchment of 50% less litter by the year 2025.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis, Steer and York

Against Motion: Nil

C1021(2) Item 3 Accommodation Grant for Deadly Connections

Motion: (Kiat/Lockie)

THAT Council:

1. Offer Deadly Connections the opportunity to enter a 12 month venue hire agreement, subject to the suitable outcome of a structural engineers report;
2. Investigate whether a review of the Enmore Park Plan of Management is required to progress the formal process to offer Deadly Connections a two year lease/license (offering a total of three years);
3. Authorise the General Manager to negotiate the terms of the lease/license and to sign/execute the lease/license on Council's behalf;
4. Note the requirements of the hire and lease agreement to be in keeping with Council's Land and Property Policy, Lease Management whereby the tenant is responsible for funding any connection and ongoing costs associated with the internet, phone lines, water, electricity, air-conditioning, security etc;
5. Endorse a budget adjustment of \$30,000 to the Facilities Maintenance budget be

made to cover the costs associated with addressing the existing maintenance issues at the facility;

6. Note that Council officers share information regarding any relevant grants with Deadly Connections and assist with any supporting documentation required; and

7. Supply air conditioning.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis, Steer and York

Against Motion: Nil

Councillor Porteous left the Meeting at 8:33 pm as she declared a significant, pecuniary interest in Item 4 Local Traffic Committee Meeting Minutes – September 2021 (Item 2 Balmain East Precinct Parking Study) as her partner holds a parking permit in the area. The Deputy Mayor, Councillor Lockie assumed the chair.

C1021(2) Item 4 Local Traffic Committee Meeting - September 2021

Motion: (Lockie/Steer)

THAT the Minutes of the Local Traffic Committee meeting held on 20 September 2021 be received and the recommendations be adopted with the following amendments:

- a) That the Mayor write to Transport for NSW to raise concerns with the WestConnex widening the road at the intersection of Victoria Road and Toelle Street, Rozelle. (General Business item 4); and
- b) That given that a broad range of community concerns remain with Item 2 Balmain East Parking Study that it be deferred further for these to be resolved.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Raciti, Stamolis, Steer and York

Against Motion: Nil

Absent: Cr Porteous

Amendment (Stamolis/Byrne)

THAT given that a broad range of community concerns remain with Item 2 Balmain East Parking Study that it be deferred further for these to be resolved.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Iskandar, Kiat, Lockie, Macri, Passas, Raciti, Stamolis, Steer and York

Against Motion: Crs Hesse and McKenna OAM

Absent: Cr Porteous

As the amendment was carried, it was incorporated into the primary.

Councillor Porteous returned to the Meeting at 8:51 pm. The Deputy Mayor, Councillor Lockie vacated the chair and Councillor Porteous assumed the chair.

C1021(2) Item 5 Change to December 2021 Council Meeting Date and 2022 Ordinary Council Meeting Schedule

Motion: (Hesse/Drury)

THAT Council:

- 1. Amend the 2021 Ordinary Council meeting schedule to remove the 7 December 2021 Ordinary Council meeting;**
- 2. Set the date for the first ordinary meeting for the new term of the Inner West Council as 6.30pm Wednesday, 29 December 2021; and**
- 3. Adopt the 2022 ordinary Council meeting schedule:**

Tuesday 8 February
Tuesday 22 February
Tuesday 8 March
Tuesday 22 March
Tuesday 12 April
Tuesday 26 April
Tuesday 10 May
Tuesday 24 May
Tuesday 14 June
Tuesday 28 June
Tuesday 26 July
Tuesday 9 August
Tuesday 23 August
Tuesday 13 September
Tuesday 27 September
Tuesday 11 October
Tuesday 25 October
Tuesday 8 November
Tuesday 22 November
Tuesday 13 December

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Porteous, Raciti, Steer and York

Against Motion: Crs Passas and Stamolis

Amendment (Stamolis/Passas)

THAT Council amend point 2 to ‘That Council set the date for the first ordinary meeting for the new term of the Inner West Council as 6.30pm Tuesday, 4 January 2022.’

Motion Lost

For Motion: Crs Da Cruz, Passas and Stamolis, Macri

Against Motion: Crs Byrne, Drury, Hesse, Iskandar, Kiat, Lockie, McKenna OAM, Porteous, Raciti, Steer and York

C1021(2) Item 10 Inner West Economic Recovery Taskforce Update

Motion: (Porteous/Steer)

THAT:

1. Council notes the update on the Inner West Economic Recovery Taskforce recommendations;
2. \$138,000 be expended from the Inner West Economic Recovery Taskforce to fund the Outdoor Dining and Live Performance Project; and
3. Council give In principle support for businesses applying to roofing the outdoor dining platforms when they apply.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis, Steer and York

Against Motion: Nil

Councillor Macri left the Meeting at 9:35 pm.

C1021(2) Item 11 Inner West Outdoor Dining and Live Performance Guidelines

Motion: (Da Cruz/Steer)

THAT Council:

1. Note the update on the draft Inner West Outdoor Dining and Live Performance project; and
2. Endorse the reallocation of \$138,000 from the Inner West Economic Recovery Taskforce to partially fund the Outdoor Dining and Live Performance project.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, McKenna OAM, Porteous, Raciti, Stamolis, Steer and York

Against Motion: Cr Passas

Absent: Cr Macri

Amendment (Byrne/Drury)

THAT Council:

1. Note the resolution of May resolving to develop a public space activation strategy to be rolled out in line with the lifting of public health restrictions has yet to be implemented; and
2. Urgently create a live performance small grants scheme with funding of \$80 000 as indicated in the report. Grants of up to \$300 are to be made available to hire live performers who are residents of the Inner West local government area to perform, with eligible applicants to include:
 - a) Local hospitality businesses
 - b) Local residents facilitating streets parties
 - c) Local community organisations arranging Christmas parties and reunion

events

Motion Lost

For Motion: Crs Byrne, Drury, Iskandar, Lockie, McKenna OAM and York
Against Motion: Crs Da Cruz, Hesse, Kiat, Passas, Porteous, Raciti, Stamolis and Steer
Absent: Cr Macri

Procedural Motion

Motion: (Lockie/Steer)

THAT Council further suspend standing orders to bring forward item 12 to be dealt with at this time.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, McKenna OAM, Passas, Porteous, Raciti, Stamolis, Steer and York
Against Motion: Nil
Absent: Cr Macri

C1021(2) Item 12 2020/21 Annual Designated Person Disclosure (Pecuniary Interest) Returns

Motion: (Drury/Lockie)

THAT Council note the tabling of Pecuniary Interest Returns of Councillors and Designated Staff for the return period 1 July 2020 to 30 June 2021.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, McKenna OAM, Passas, Porteous, Raciti, Stamolis, Steer and York
Against Motion: Nil
Absent: Cr Macri

Councillor York retired from the Meeting at 9:42 pm.

ADJOURNMENT

9.42pm - The Mayor, Clr Porteous adjourned the meeting for a short recess.

9.48pm– The Mayor, Clr Porteous resumed the meeting.

Councillor Macri returned to the Meeting at 9:48 pm.

C1021(2) Item 24 Notice of Motion: Bunnings Traffic

Motion: (Macri/Passas)

THAT Council:

1. Commence a campaign to lobby Bunnings about improving traffic arrangement at Tempe;
2. Campaign includes ads in local newspapers, social media and installation of banners at high-visibility locations near Bunnings Tempe and consider ads in the SMH also the Telegraph;

3. Writes to NSW Minister for Roads seeking approval of traffic signals installation on Princes Highway to provide controlled access to Bunnings;
4. Writes to all residents of Sydenham, Tempe and St Peters advising of Council's advocacy and calling on residents to lobby the NSW Government for a better outcome;
5. Staff do not exercise their delegations to approve the LATM during the Caretaker period until the new council has been consulted; and
6. Submit submission opposing the section 4.55 until the traffic issues have been resolved.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis and Steer

Against Motion: Nil

Absent: Cr York

Councillor Macri left the Meeting at 10:15 pm.

C1021(2) Item 7 Council and Community Covid Crisis Intervention Taskforce

Motion: (Porteous/Lockie)

THAT Council adopt the draft Terms of Reference for the Council and Community Covid Crisis Intervention Taskforce.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, McKenna OAM, Porteous, Raciti, Stamolis and Steer

Against Motion: Cr Passas

Absent: Crs Macri and York

C1021(2) Item 6 Report on progress in implementing the Community Strategic Plan

This item was deferred to the Ordinary Council meeting on 26 October 2021.

Procedural Motion – Resumption of Standing Orders

Motion: (Porteous/McKenna OAM)

THAT standing orders be resumed

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis and Steer

Against Motion: Nil

Absent: Crs Macri and York

C1021(2) Item 8 Re-opening of Outdoor Aquatic Centres

Motion: (Lockie/Kiat)

THAT Council:

1. Note that the Outdoor Aquatic Centres re-opened from Monday 27th September;
2. Note that Officers have implemented a range of processes for the safe re-opening of the outdoor pools in line with conditions as determined by the public health order; and
3. Receive a report on increasing the Ashfield Aquatic closing hours to 8pm on Saturday and Sunday (generally or just in Summer) to be considered at the November Council meeting.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis and Steer

Against Motion: Nil

Absent: Crs Macri and York

Councillor Macri returned to the Meeting at 10:25 pm.

Procedural Motion – Suspension of Standing Orders

Motion: (Porteous/Hesse)

THAT Council suspend standing orders and enter in Confidential session to deal with all confidential items at this time.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis and Steer

Against Motion: Nil

Absent: Crs Macri and York

Confidential Session

That in accordance with Section 10A(1) of the Local Government Act 1993, the following matters be considered in Closed Session of Council for the reasons provided:

C1021(2) Item 29 Appointment of Community Representative for the Inner West Local Planning Panel contains personnel matters concerning particular individuals (other than councillors) (Section 10A(2)(a) of the Local Government Act 1993).

C1021(2) Item 30 T01-19 Marrickville and St Peters Town Halls - External Works contains commercial information of a confidential nature (Section 10A(2)(d)(i) of the Local Government Act 1993) that would, if disclosed prejudice the commercial position of the person who supplied it.

C1021(2) Item 31 RFQ64-21 Local Road Asphalt Mill and Fill Contract contains commercial information of a confidential nature (Section 10A(2)(d)(ii) of the Local Government Act 1993) that would, if disclosed confer a commercial advantage on a competitor of the council.

C1021(2) Item 32 Request for Reimbursement of Legal Expenses contains advice concerning litigation, or advice (Section 10A(2)(g) of the Local Government Act 1993) that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege.

C1021(2) Item 33 Outcome of Code of Conduct Investigation contains alleged contraventions of any code of conduct requirements applicable under section 440.

Councillor Passas left the Meeting at 10:30 pm.

REPORTS WITH CONFIDENTIAL INFORMATION

C1021(2) Item 29 Appointment of Community Representative for the Inner West Local Planning Panel

Motion: (McKenna OAM/Hesse)

THAT Council appoint Ken Hawke, Narelle Butler, Allan Barnes, Andrea Connell, Lea Richards, Kath Roach and Silvia Correia from the Expression of Interest process as Community Representatives on the Inner West Local Planning Panel

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Porteous, Raciti, Stamolis and Steer

Against Motion: Nil

Absent: Crs Passas and York

Councillor Passas returned to the Meeting at 10:34 pm.

C1021(2) Item 30 T01-19 Marrickville and St Peters Town Halls - External Works

Motion: (Lockie/Stamolis)

THAT Council:

- 1. Decline to accept all tender submissions for Tender T 01-19 for the Marrickville and St Peters Town Halls External Works; and**
- 2. Invite fresh tenders for the Marrickville and St Peters Town Halls External Works by open tender.**

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Passas, Porteous, Raciti, Stamolis and Steer

Against Motion: Nil

Absent: Cr York

Councillor Passas retired from the Meeting at 10:37 pm.

C1021(2) Item 31 RFQ64-21 Local Road Asphalt Mill and Fill Contract

Motion: (Drury/Lockie)

THAT the submission submitted by Downer EDI Works Pty Ltd for \$3,723,149 excluding GST be accepted for the Local Road Asphalt Mill and Fill Contract FY21-22 for Inner West Council.

Motion Carried

For Motion: Crs Byrne, Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Porteous, Raciti, Stamolis and Steer

Against Motion: Nil

Absent: Crs Passas and York

Councillor Steer left the Meeting at 10:41 pm.

Councillor Byrne retired from the Meeting at 10:42pm

Councillor Kiat left the meeting at 10:42pm

Councillor Passas was not in attendance for discussion or voting in Items 32 and 33 as she declared a significant, pecuniary interest in Items 32 Request for Reimbursement of Legal Expenses as per Council's Councillor Expenses and Facilities Policy and a significant, non-pecuniary interest 33 Outcome of Code of Conduct Investigation as she lodged the Code of Conduct.

C1021(2) Item 32 Request for Reimbursement of Legal Expenses

Motion: (Macri/Raciti)

THAT Council reimburse legal expenses of \$3960.00, incurred by Councillor Passas, in accordance with the Councillor Expenses and Facilities Policy.

Motion Carried

For Motion: Crs Da Cruz, Drury, Hesse, Iskandar, Lockie, Macri, McKenna OAM, Porteous, Raciti and Stamolis

Against Motion: Nil

Absent: Crs Byrne, Kiat, Passas, Steer and York

Councillor Kiat returned to the Meeting at 10:42 pm.

Councillor Steer returned to the Meeting at 10:43 pm.

Procedural Motion - Extension of Time

Motion: (Porteous/Hesse)

THAT the meeting be extended until 11.15pm

Motion Carried

For Motion: Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Porteous, Raciti and Stamolis

Against Motion: Nil

Absent: Crs Byrne, Passas, Steer and York

Procedural Motion - Extension of Time

Motion: (Porteous/Stamolis)

THAT the meeting be extended until 11.30pm

Motion Carried

For Motion: Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Porteous, Raciti and Stamolis

Against Motion: Nil

Absent: Crs Byrne, Passas, Steer and York

Procedural Motion - Extension of Time

Motion: (Porteous/Da Cruz)

THAT the meeting be extended until 11.45pm.

Motion Carried

For Motion: Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Porteous, Raciti and Stamolis

Against Motion: Nil

Absent: Crs Byrne, Passas, Steer and York

Procedural Motion - Extension of Time

Motion: (Porteous/Hesse)

THAT the meeting be extended until 11.50pm.

Motion Carried

For Motion: Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Porteous, Raciti and Stamolis

Against Motion: Nil

Absent: Crs Byrne, Passas, Steer and York

C1021(2) Item 33 Outcome of Code of Conduct Investigation

Motion: (Porteous/Hesse)

THAT Council receive the report.

Motion Carried

For Motion: Crs Da Cruz, Hesse, Kiat, Lockie, Porteous and Stamolis

Against Motion: Crs Drury, Iskandar, Macri, McKenna OAM and Raciti

Absent: Crs Byrne, Passas, Steer and York

Councillor Raciti retired from the Meeting at 11:50 pm.

Motion: (Porteous/Hesse)

THAT Council move back into the Open Session of the Council Meeting.

Motion Carried

For Motion: Crs Da Cruz, Drury, Hesse, Iskandar, Kiat, Lockie, Macri, McKenna OAM, Porteous and Stamolis

Against Motion: Nil

Absent: Crs Byrne, Passas, Raciti, Steer and York

Procedural Motion

Motion: (Porteous/Lockie)

THAT items 9, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 25, 26, 27 and 28 be deferred to the Ordinary Council Meeting to be held on Tuesday, 26 October 2021 at 6.30pm

Motion Carried

For Motion: Crs Drury, Hesse, Kiat, Lockie, McKenna OAM and Porteous

Against Motion: Crs Da Cruz, Iskandar, Macri and Stamolis

Absent: Crs Byrne, Passas, Raciti, Steer and York

Foreshadowed Motion (Stamolis/Da Cruz)

THAT items 9, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 25, 26, 27 and 28 be deferred to an Extraordinary Council Meeting to be held on Tuesday, 19 October 2021 at 6.30pm

This foreshadowed motion lapsed.

Meeting closed at 11.52pm.

PUBLIC SPEAKERS:

Item #	Speaker	Suburb
Item 1:	Brian Halstead	Mosman
	Pip Hinman	Newtown
Item 3:	Carly Stanley	Dulwich Hill
Item 24:	Jack Breen	Tempe
	Juliet Barr	Earlwood
	Patrick William	Tempe
Item 26:	Jody Toomey	Dulwich Hill
Item 27:	Mathew Howard	Marrickville

Unconfirmed minutes of the Ordinary Council meeting held on 12 October 2021.

Item No: C1021(3) Item 1
Subject: MAYORAL MINUTE: SWELTERING CITIES
From: The Mayor, Councillor Rochelle Porteous

MOTION:

THAT Council signs the Sweltering Cities Open letter calling on the NSW Government to take ambitious action in reducing urban heat through the proposed NSW Design and Place State Environment Planning Policy (SEPP).

Background

Heatwaves are Australia's most deadly environmental hazard. High temperatures increase mortality and profoundly impact the health and wellbeing of some of our most vulnerable populations. Older people, people with disabilities, chronic illnesses and small children are at higher risk of illness or death from heatwaves.

Climate change is predicted to result in the Sydney Metropolitan region having more hot days (days above 35°C). The greatest increase is anticipated in Western Sydney with 10–20 additional hot days per year by 2070.

Rising temperatures in Sydney will put increasing pressure on business, energy grids, transportation and health systems. The building and development occurring in NSW is not suitable for our current or future climates. A whole-of-government approach is urgently needed.

The NSW government is preparing a *Design and Place State Environment Planning Policy* (SEPP). It is proposed that the SEPP will integrate and align design and place considerations into planning policy, including good design and amenity of the built environment, sustainable management of built and cultural heritage, and the proper construction and maintenance of buildings.

Sweltering Cities is an organisation collaborating with communities across NSW, Victoria and Queensland. They are seeking organisations to sign an open letter to the NSW Government requesting they take ambitious action on urban heat through the proposed Design and Place SEPP.

The Sweltering Cities open letter is consistent with the objectives of the *Inner West Council Local Strategic Planning Statement* and the submission provided to the NSW Government Design and Place SEPP team.

The open letter reads:

To the Hon. Dominic Perrottet and Hon. Rob Stokes,

This open letter signed by planning experts, medical professionals, academic experts, community leaders and organisations calls on the NSW Government to lead Australia in reducing the impacts of extreme heat on our communities and to building resilient cities.

Heatwaves are Australia's most deadly [environmental disaster](#). [High temperatures increase mortality and profoundly impact the health and wellbeing of some of our most vulnerable populations](#). Older people, people with disabilities, chronic illnesses and small children are at higher risk of illness or death. Vulnerable people may be isolated in their homes or forced to seek relief in shopping centres, libraries or other public spaces. People living on low incomes

choose between cooling their homes or household essentials. We have an opportunity and a responsibility to protect the community from those impacts. Rising temperatures due to climate change affect all of NSW, particularly its densely populated urban heat islands. Sydney's Western suburbs can be over 10°C warmer than suburbs on the coast and [temperatures of over 50°C have already been measured on suburban streets](#). As heat waves become longer and hotter, [Western Sydney is projected to have over 50 days per year over 35°C by 2090](#).

The ways we shape our built environment have a significant impact on the health of our communities. Unfortunately, the way we are currently building in NSW is not suitable for our current or future climates. Energy demand for cooling is projected to increase significantly. A recent report testing homes in the eastern suburbs of Sydney showed that ["all dwelling types tested failed the current BASIX Thermal Comfort requirements for cooling in 2030 and 2070"](#) and may potentially be unsuitable for occupation without significant mechanical cooling.

Rising temperatures in Sydney will put increasing pressure on business, energy grids, transportation and health systems. A 2021 Treasury report states that [by 2061, between 700,000 and 2.7 million additional days of work are projected to be lost every year due to the higher frequency and intensity of heatwaves](#). Communities will experience financial stress, lost time at work, higher health costs, and more time locked indoors. Increased reliance on mechanical cooling puts pressure on electricity supply and household budgets. [In the Sweltering Cities 2021 community survey 75% of people said that they have air conditioning but 54% of those said that concerns about cost stop them turning it on](#).

A whole-of-government approach is urgently needed because we are building the cities of our future today. These cities must become climate responsive and climate resilient, from the smallest rental property to the most prestigious office tower.

We call on you to show leadership with ambitious policies that tackle the challenges of rising temperatures by planning and building communities that keep residents safe in the extreme heat events of the future.

- Use the new [Design and Place State Environmental Planning Policy](#) to set best practice standards for reducing and adapting to heat, and commit to measures across developments of all sizes which reduce the urban heat island effect, achieve highest standards of environmental sustainability and set standards according to future climate projections
- Review the State Heatwave Emergency Plan to include measures to support the community in extreme events
- Prioritise energy efficiency and cooling programs in hot suburbs with vulnerable populations
- Share plans for heat mitigation and adaptation with communities and gather feedback on local strategies

When our state adopts these significant policies and actions, we can be confident that we are moving forward in ways that support liveable, equitable and sustainable communities. [There are abundant resources to guide us](#). By taking these steps, NSW can be a leader in developing beautiful resilient cities.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 2

Subject: COVID-19 FINANCIAL ASSISTANCE - ENGAGEMENT OUTCOMES
REPORT

Prepared By: Peter Livanes - Acting Director Corporate

Authorised By: Peter Gainsford - General Manager

RECOMMENDATION

THAT:

1. Note the engagement outcomes from the public exhibition process;
2. Note the easing of COVID-19 related restrictions now that the 80% vaccination rate has been met in NSW; and
3. Council does not proceed with further COVID-19 financial assistance as a result of feedback through public exhibition, financial support already provided through Commonwealth funded payments (disaster relief) and funds already provided to local community organisations.

BACKGROUND

At its meeting on 24 August 2021, the Council resolved to:

1. Endorse the redistribution of a portion of Council's annual Community Wellbeing grant funding by allocating \$25,000 to Addison Road Food Pantry and \$25,000 to Bill Crews Exodus Foundation to support the increased demand for food insecurity for families in the Inner West;
2. Support the redeployment of IWC staff where appropriate, to assist the work of local agencies;
3. Support the redistribution of \$20,000 from the Targeted Early Intervention funding from Department of Communities and Justice, in keeping with guidelines to key services, working with vulnerable families and young people in the outreach and early intervention areas;
4. Notes Council Officer and Office of Local Government advice that financial assistance can be provided to ratepayers under s356 of the Local Government Act 1993;
5. Note that COVID-19 has had a significant impact on Council's budget with \$13.8M in 2020/21 and the forecast impact for 2021/22 could be as high as \$11.7M;
6. Council's response be reviewed should further impacts arise;
7. Provides financial assistance, up to \$400, to residential ratepayers who qualify for the Commonwealth or State COVID-19 Disaster Payments;
8. Limit the assistance to owner-occupiers, to be claimed for one dwelling only, with total expenditure to be initially capped at \$250 000, to be funded from consolidated revenue and considered in the next quarterly budget review;
9. Officers develop hardship criteria to allow applicants who have suffered the greatest disadvantage to be prioritised through the application process;
10. **Places the proposal on public exhibition for 28 days;**
11. Provide a mechanism for ratepayers to register or apply for the program immediately while the policy is on public exhibition;
12. Reviews this financial assistance package after two months with a report to be tabled at an ordinary Council meeting; and

- 13. Receive a report to the next council meeting addressing how up to \$250,000 can be targeted to those most in need in our community eg through expanding Council's own social programs, or via grants to community organization such as Addison Road and Exodus Foundation.*

As a result of this resolution, Council officers placed the COVID-19 Financial Assistance Proposal on public exhibition in accordance with Section 356 of the Local Government Act.

The exhibition period commenced on 31 August and concluded on 28 September 2021.

The community was invited to provide feedback online via Council's engagement hub yoursay.innerwest.nsw.gov.au

Other options for the community to provide feedback were:

- By mail
- By phone
- Through an interpreter and voice relay via TTY and SMS.

The proposal was promoted through Council's communication channels:

- Council website
- Social media - Facebook
- Press release
- Council e-news
- Your Say Inner West special bulletin.

ENGAGEMENT OUTCOMES

Question one: Do you support Council's proposal to provide COVID-19 financial support for eligible ratepayers. Total to be capped at \$250,000.

This question received 200 responses from 192 people.

- 109 support the proposal
- 82 do not support the proposal
- 9 are not sure/don't know.

Question two: 134 submissions were received in response to the proposal. A copy of all responses can be found in the Engagement Outcomes Report at attachment 1.

Key themes in support of the proposal can be found in the table below.

Theme	Comments
Community members expressing the need for additional support due to loss of work and income	Strong support from respondents who indicate a need for additional support.
Ensuring those that need the support receive it	Commentary suggesting that review of hardship to ensure those that need it most / suffered greatest hardship receive the support
Support to have the scheme available to other e.g. renters	Support should be provided to all residents regardless of property ownership status

Key themes against the proposal can be found in the table below.

Theme	Comments
This is not the role of local government	Support is already provided from state and federal government
The proposal is only good for those that own property	Eligibility for the proposal is for property owners only and excludes those that do not own property e.g. renters
Council should focus on delivering local services and infrastructure and improving amenities	Roads, footpaths, potholes, parks, outdoor spaces should be prioritised along with more urgent projects or programs that benefit all of the community including local businesses
Concern for equity and inability to assess financial hardship	The proposal should reach those that need it most. Council does not have the information or capacity to determine levels of hardship
Support should be provided through existing community organisations	Council has and will continue to partner with community organisations to assist those in need Consideration should be given to staff resources needed to be redirected from service delivery to assess and process applications
Concern regarding recent increase in rates in parts of the LGA and Council's capacity to afford this support	Some properties in the LGA have had rate increases as a result of the 8-year harmonisation

It is noted there were nine (9) respondents who responded not sure/don't know. These related to uncertainty about ensuring the support would go to those in need including renters who are not eligible under this proposal.

DISCUSSION

COVID-19 Disaster Payment

The Council resolution from the meeting of 24 August states that the proposed financial assistance is for eligible residential ratepayers who qualify for the COVID-19 disaster payment.

The Commonwealth funding COVID-19 disaster payment has been available for several months. This payment has provided \$750 a week to people who have lost at least 20 hours of work, and \$450 a week to those who have lost between eight and 20 hours.

The federal government will begin winding down the payments as each state and territory hits the 70 per cent and 80 per cent target vaccination rates for their populations aged 16 and over.

NSW has now hit over 70% of residents vaccinated aged 16 and over. As a result, automatic payments for financial support will stop. If members of the NSW population are affected by movement restrictions, they will need to reapply for the payment each week. The Inner West local government area is not affected by movement restrictions.

At 80 per cent, the payment will be phased out entirely within two weeks. This target has now been met.

Extreme Hardship Payment

An emergency payment of \$400 for people living in Greater Sydney, experiencing financial hardship who cannot access ongoing Commonwealth income support, have zero or limited income, savings or community support and are temporary or provisional visa holders, or undocumented migrants. This payment is delivered through the Red Cross and is available to applicants in NSW.

Evidence of Financial Hardship

The resolution requires Council officers to determine applicants that have experienced the greatest hardship to be prioritised. This approach may be prohibitive as Council has very limited capacity to obtain, receive and assess hardship. This approach opens the scheme to criticism and allegations of disproportionate assistance to some and not others who thought that were suffering hardship. The administrative time to assess the applications will impact on staff resources and may lead to disappointment for those applying that are ineligible or if successful they receive a smaller one-off payment should there be a large number of applicants.

The feedback received through community consultation demonstrated the need to provide support to those that need it most. As stated, Council does not have access to this information nor the capacity to assess individual applicants and their financial status.

Easing of Restrictions

The NSW Government has now announced an easing of restrictions and a roadmap to reopening NSW.

Now that the 70% vaccination rate has now been achieved, restrictions have been eased with further easing of restrictions at 80% and a full reopening from 1 December. The roadmap for easing of restrictions can be found on the [NSW COVID-19 website](#).

Easing of restrictions from 11 October included non-critical retail, personal services including hairdressers, restaurants and hospitality subject to restrictions including density limits and vaccination status.

The easing of restrictions extends to reopening Council services including libraries, aquatic centres and gyms and customer service centres.

Council Support

Council is acutely aware of the hardship faced by many in our community in dealing with the COVID-19 pandemic. To assist members of our community (property owners, renters or others) that need support of all kinds, Council has already partnered with ten (10) local community organisations and leveraged their existing networks and capacity to support those in need. This has been achieved through the allocation of \$250,000, endorsed by Council resolution on 14 September 2021. Further to the allocation of these funds, Council also provided another \$50,000 of \$25,000 each to Addison Road Food Pantry and Bill Crews Exodus Foundation to support the increased demand for food insecurity for families in the Inner West. This approach removed the risk of criticism from attempting to determine who is suffering hardship more than others and most importantly, enables support to be provided expeditiously to those who need it most.

Council also has a range of other support measures already in place to assist our community.

These include:

- A rate relief program which remains in place. The program allows approved applicants to defer their rates payment up to 12 months with no interest charged. Council continues to receive applications from both residential and business and to date has resulted in:
 - 329 residential rates applications that were approved; to date only 24 have been signed and returned totalling \$33k in deferred residential rates payment
 - 56 business rates applications that were approved, to date 32 applications have been signed and returned totalling \$334k in deferred business rates payment
- establishing a dedicated COVID19 page on Council's website with all relevant information to keep our community informed including:
 - the latest Health advice including Public Health Orders
 - links for Government support including financial support
- working with tenants in Council owned properties ensuring no tenants will be evicted and working with tenants depending on their circumstances
- established a list of food businesses that are open for takeaway or delivery, and a social media campaign encouraging residents to support their local restaurants and cafes
- Council's parking officers have prioritised public safety over other enforcement activity during the lockdown period
- main street parking meters in Leichhardt, Rozelle and Balmain shopping strips turned off after 7pm to help the night time economy
- abolishing outdoor dining fees, saving local businesses \$1.5 million over three years
- holding public meetings to inform our community with officials from Health and Police

- providing links to relevant community groups and support organisations to support vulnerable people during this difficult time
- Council has created a support page for the local arts and cultural sector, which lists relevant grants, information and resources, including mental health support
- provided additional lighting hours to our parks and sportsfields to extend the hours available for exercise.

FINANCIAL IMPLICATIONS

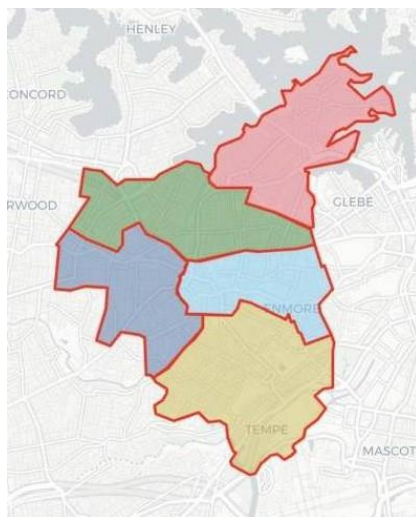
The proposal to provide \$250,000 in COVID-19 financial assistance to ratepayers does not have a funding source.

This would be considered an additional expense to Council to be considered at the following quarterly budget review.

ATTACHMENTS

1. [Engagement Outcomes Report](#)

INNER WEST



Engagement outcomes report *Covid-19 Financial Assistance for Ratepayers*

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Summary

Council consulted the community on proposed COVID-19 financial assistance for eligible ratepayers between 31 August and 28 September 2021. The community could indicate whether they support the proposal, provide comments and express interest in applying.

A total of 619 participants viewed the project page and 192 completed the feedback form.

Feedback received through Your Say Inner West:

Q1. 200 responses from 192 people (some people contributed more than once)

- 109 support the proposal
- 82 do not support the proposal
- 9 are not sure/don't know.

Q2. 134 submissions were received. All comments provided by the participants are included in this report from page five. We have redacted all names and contact details from the submissions.

Q3. 76 people expressed interest in applying.

Background

Council is proposing to give a one-time payment of up to \$400 to Inner West Council ratepayers who qualify for and have already received a COVID-19 Disaster Payment, as part of its community support program during the pandemic. (Total to be capped at \$250,000).

At its meeting on 24 August 2021, the Council decided the following:

1. Endorse the redistribution of a portion of Council's annual Community Wellbeing grant funding by allocating \$25,000 to Addison Road Food Pantry and \$25,000 to Bill Crews Exodus Foundation to support the increased demand for food insecurity for families in the Inner West;
2. Support the redeployment of IWC staff where appropriate, to assist the work of local agencies;
3. Support the redistribution of \$20,000 from the Targeted Early Intervention funding from Department of Communities and Justice, in keeping with guidelines to key services, working with vulnerable families and young people in the outreach and early intervention areas;
4. Notes Council Officer and Office of Local Government advice that financial assistance can be provided to ratepayers under s356 of the Local Government Act 1993;
5. Note that COVID-19 has had a significant impact on Council's budget with \$13.8M in 2020/21 and the forecast impact for 2021/22 could be as high as \$11.7M;
6. Council's response be reviewed should further impacts arise;
7. Provides financial assistance, up to \$400, to residential ratepayers who qualify for the Commonwealth or State COVID-19 Disaster Payments;
8. Limit the assistance to owner-occupiers, to be claimed for one dwelling only, with total expenditure to be initially capped at \$250 000, to be funded from consolidated revenue and considered in the next quarterly budget review;

9. Officers develop hardship criteria to allow applicants who have suffered the greatest disadvantage to be prioritised through the application process;
- 10. Places the proposal on public exhibition for 28 days;**
11. Provide a mechanism for ratepayers to register or apply for the program immediately while the policy is on public exhibition;
12. Reviews this financial assistance package after two months with a report to be tabled at an ordinary Council meeting; and
13. Receive a report to the next council meeting addressing how up to \$250,000 can be targeted to those most in need in our community eg through expanding Council's own social programs, or via grants to community organization such as Addison Road and Exodus Foundation.

Engagement methods

The community was invited to provide feedback online via Council's engagement hub yoursay.innerwest.nsw.gov.au

Other options for the community to provide feedback were:

- By mail
- By phone
- Through an interpreter and voice relay via TTY and SMS

Promotion

The project was promoted through Council's communication channels:

- Council website
- Social media - Facebook
- Press release
- Council e-news
- Your Say Inner West special bulletin

Engagement outcomes

Who did we hear from?

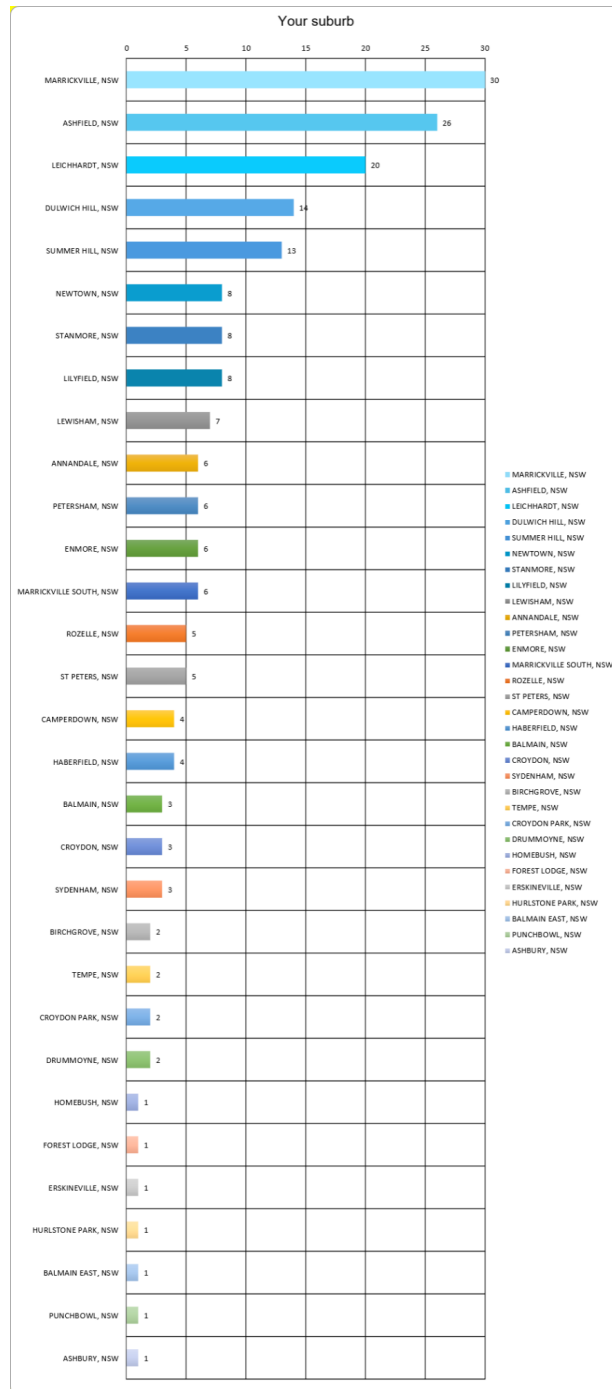
We asked respondents to select the suburb they lived in. The list of selected suburbs is extensive and shows that people across the Local Government Area have provided feedback.

The top five suburbs we received feedback from were:

- Marrickville – 30 responses (15%)
- Ashfield – 26 responses (13%)
- Leichhardt – 20 responses (10%)
- Dulwich Hill – 14 responses (7%)

- Summer Hill – 13 responses (6.5%)

Question: Suburb



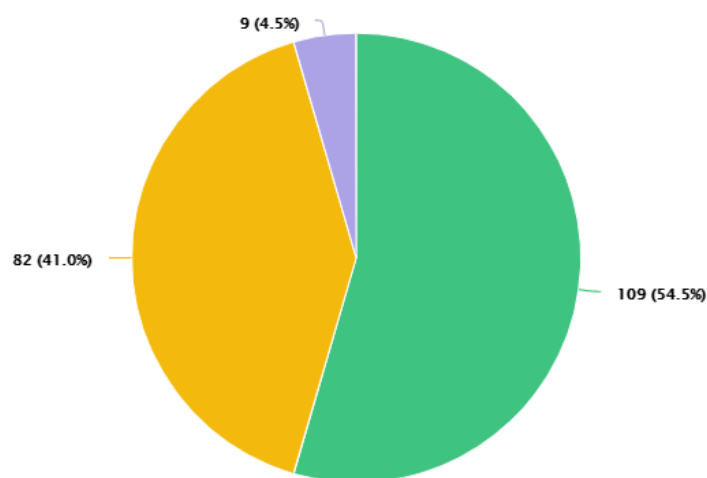
What did they say?

Question one – Do you support Council's proposal to provide COVID-19 financial support for eligible ratepayers. Total to be capped at \$250,000.

This question received 200 responses from 192 people.

109 support the proposal
82 do not support the proposal
9 are not sure/don't know.

Graph showing responses to question one.



Q. 2 The 134 submissions are detailed below.

No.	Comment
1	No. As a homeowner I do not believe this is a good use of council funds and should be redirected to those who are in more need. Renters are at most disadvantage of housing insecurity. More needs to be done to help those truly in need.
2	No. Universal for all residents not just rate payers. We all pay indirectly.
3	Yes. I have lost all my work since lockdown

No.	Comment
4	No. IWC finances are in deficit each year and ratepayers can't afford this. It is not ratepayers responsibility to fund support when it is already provided for at both federal and state levels and no other local council is proposing to offer this kind of support.
5	Yes. I'm not surviving without work. I need this assistance.
6	Yes. Good initiative & will really help. I have my own consulting business where I work from home & COVID restrictions have just about ended my business
7	Yes. We are living in Inner West area . I am single parent I live with my son Michael (6 years old).I no longer work, impacts COVID-19 lockdowns. We are in hard ship because I don't have enough money to buy education technology items for my son in primary school as he need to follow online learning and do homework. I hope Sir/ Madam who may concern can consider my application so I can have enough money to buy educational items for Michael to learn.
8	Yes. Helping residents/businesses who have lost all income due to lockdown with a one off payment will be of great relief to many.
9	Yes. Local government supporting local community when the going gets tough is why we have local councils.
10	Yes. Although I don't need it, I think it is a great idea for those in our community who have suffered financially as a result of the pandemic.
11	No. The federal and state governments are already providing Covid related relief to those that are eligible. Your proposal only applies to ratepayers and therefore misses a lot of other possible recipients such as tenants that also live in the IWC area. I would prefer this money to be provided through grants given to local community organisations that support people doing it tough in these trying times. \$250k in grants to those organisations will go further than your proposed \$400 per ratepayer (which is only 625 ratepayers).
12	Yes. The support would be very helpful.

No.	Comment
13	Yes. Seems like a good initiative
14	Yes. I support this - so many people are doing it tough right now and are receiving barely any financial support from the federal government.
15	No. While the aim of this proposal is admirable, it makes no sense for residents to be treated differently depending on whether or not they own property. \$250k could be better spent supporting local organisations who help people based on need
16	No. There should be consideration given to those who live in the inner west but are not home owners. This is hugely unfair given those who own homes are already at a financial advantage. It should be based on who LIVES in the home not owns the home
17	No. Waste of \$ Just a Publicity stunt. It is the role of the Commonwealth and state government to address such issue financially not LGA. Appalling
18	No. There are lots of people doing it tough, and there is money available from the state/federal government. This money could be used to better upgrade our main streets which will bring people back to our commercial centres.
19	Yes. Great idea to help
20	Yes. Help as many people as you can but considering having a bucket on the total sum available to people most at risk. Considering that speed will be important for the rest of the money, best to make it first come first serve. Eg 100k to at risk, determined by agreed guidelines by the council and \$150k first come first serve.
21	Not sure/don't know. \$400 to ~625 inner west property owners (ie. people with a high net wealth)! How about helping those who *actually* have nothing.
22	Yes. Absolutely. So long as those who need it really get it. I think if you own multiple properties you should not be eligible.
23	No. I believe this is a measure that goes beyond the remit of local government. Money should be spent on services and upgrades to common areas / shopping strips (such as

No.	Comment
	parramatta road). This seems to be nothing more than a vote buying exercise during the local government election cycle.
24	No. Social welfare is the responsibility of the federal government and they are providing it. These funds are better invested in alternate actions to benefit the community.
25	No. This seems to be a gross waste of local ratepayer's money. How is this equitable for all residents? Why not put the money toward upgrading streets, beautifying high streets, planting trees and cutting red tape for businesses?
26	Yes. I wish the rate be lower because COVID hit the economy very hard.
27	No. This is the domain of Federal/State government. Use this money instead to improve parks and outdoor space which we need more than ever during covid.
28	No. I would prefer my rates to go into the community to help more generally in other ways.
29	Not sure/don't know. If any relief is provided it should be for owner occupiers living in the area only. Or of the benefit is passed on entirely to renters (Eg evidence of rental relief is shown). Otherwise this seems like a regressive benefit for our wealthy residents.
30	No. Give all ratepayers some rate relief or just don't put our rates up in the previous Marrickville LGA
31	Yes. Communities are supposed to help each other. I don't need a payment but I want others to get assistance.
32	No. This is a federal issue not a council issue.
33	No. Concentrate on what councils are meant to do and stop getting involved in state or federal affairs. Why don't you reduce the rates to all rate payers - as our rates recently went up and services went down

No.	Comment
34	No. Please use these funds for fixing issues like footpaths, poor lighting etc. Council can do many things that help our community. Federal and State Government are responsible for funding these kinds of things. We all pay rates so should all receive any benefits
35	No. Financial assistance is provided by the state and federal governments. Council should focus on their core responsibilities.
36	No. Rate payers shouldn't have to fund financial support. Waste of money.
37	No. This is not the job of local council. I pay my rates to service garbage, roads, footpaths, parks etc. I pay my taxes/GST to service social security.
38	No. Shouldn't happen. If you want to support people, pay it to every household. There are a lot of people doing it tough who don't meet disaster eligibility. How about something for every year 12 student who have had a rubbish 2 years? People living in boarding houses or homeless who haven't got their social connection. Parents who are paying for counseling for their kids or themselves. Singles who are isolated because their key group resides across the road in a different LGA, renters and so forth. In other words, use the funds communally to support the whole community.
39	No. I'd prefer the money spent offering residents equivalent of dine and discover vouchers or shop local enticements. This way you get to spread the love and keep the money ticking over the inner west economy. Creative classes, dining, experiences for all inner west households or at least those who apply up to the capped amount. Maybe \$25 each?
40	No. Disaster relief has already been provided to those impacted, by the federal and state governments. Residents/ratepayers who have not received/or are not eligible for a disaster payment, are essentially paying for it through rates. Would much rather the support be blanket across the council. Just do as a council what you have been paid to do.
41	No. Have you checked how many people receiving disaster payment while having another job (cash in hand), don't pay tax and get more money than some still working? It is Fed's role, not local government.
42	No. Focus on local services or refund local community or sports groups who paid fees to use council services that they were unable to use due to Covid, particularly kids.

No.	Comment
43	Yes. Those who need it, should be granted it so long as it doesn't impact those who do not impact it negatively.
44	No. Not a matter for council, use the money for issues in your wheelhouse. Support our local businesses cutting your red tape. Give relief on rates. But this is not a council matter.
45	Yes. Comes off the rate bill and not a cash payment
46	No. I do not support this proposal as I believe it's a gross waste of ratepayer's money. This money would be better spent on improving our commercial streets which would then promote/encourage people to visit our LGA. I don't believe this payment is fair or equitable as only a very limited percentage can access the payment.
47	Yes. Great idea to support locals
48	No. Please spend the money on local projects.
49	No. The proposal is not in the best interest of ratepayers. Leave such proposals to other levels of government and instead fix up the roadways, the footpaths and aging infrastructure of this area
50	No. Why apply to IPART for additional funding to give it away.
51	No. No this is a bad idea and not just because it excludes renters. Spend the money on useful things for everyone in IWC like the libraries, parks, better street lights etc. Leave welfare help to state and federal
52	No. Ratepayers don't pay rates for this. An appalling idea and an appalling waste of council resources. I/we pay taxes to state and Federal governments for these welfare needs, not rates which are to be used to pay for and improve areas of council responsibility. DON'T DO IT!
53	No. Spend the money on the community, not the individual. Fix footpaths, fix lighting, install more public rubbish bins to curb litter, etc.
54	Yes. I support this initiative because I believe members of the community (business and personnel) have been detrimentally effected financially by COVID-19 in ways outside of their control and it would be very good of the Council to provide some financial relief where they can.
55	No. It's not a local government responsibility. The amount would make a huge impact on council budget for little impact on individuals. What other council projects miss out? Focus on issues identified as part of CSP. Stay focused inner west on core issues.

No.	Comment
56	No. This is not your job! Leave it to the State Government. In the old Marrickville council area we have just received a huge increase in rates. If you can afford to give money away, reduce the rates or spend it in local amenities.
57	Yes. Yes I am going through a lot of problems at the moment with my health and extra monies I need to get other services that were provided on an NDIS service but those therapists who refuse to take a vaccine can still get the jobkeeper disaster payment so they've left the disabled pensioners without help now. As there has been no help from the govt for dsps during this whole covid time there has been no compensation to pay for alternate therapists not on a Govt scheme and no help from govt for dsps out of pocket expenses now.
58	No. No, the state of council infrastructure such as roads and paths are already at a questionable state. Leave social welfare to the federal government. Focus on spending that money on other programs to support residents during this time.
59	No. It should be available for all residents or none. Use it to improve something in the community instead
60	Yes. I think this is a great idea and demonstrates how the council are supporting the community who are struggling at the moment
61	Yes. I am in the position where I am getting the disaster payment and I have lost so much of my income that the extra \$400 would really help me and show that you are supporting people that are doing it tough right now
62	No. Leave financial support to the state and federal government. The local council should not be using our rates to make these payments.
63	No. (redacted) Do your job as per your normal purview.
64	No. It seems to exclude renters, a huge proportion of IW residents, who may be harder hit than many ratepayers, and not discriminate between those ratepayers who might genuinely need help and those who don't. It doesn't seem to come under council's duties. If it's capped at a certain level, doesn't that mean another level of unfair distribution?
65	Yes. This is definitely needed, some residents completely out of work, or have lost significant work and we have multiple residents I am aware of in our Suburb that have lost their businesses, cafes and work are in extreme financial duress right now, with mortgages on pause.
66	No. Not a Local Govt responsibility
67	Yes. Inner west has been locked down longer than greater Sydney. Very difficult for lots of residents and the support from council will display empathy and support. Being

No.	Comment
	on Centrelink benefits and not receiving any extra government support as previously in 2020 makes it twice as difficult.
68	No. It's a State and Federal Govt matter. Shortfalls shouldn't be filled with Council budgets that the State Govt limits with IPART caps on rates, whilst routinely shifting regulatory associated costs to the Council budget. I would think offering a process to delay rate payments for those in financial difficulty would be more appropriate. And supporting community members in lockdown in other ways more appropriate, such as calling older residents for a chat and welfare checks, like Melbourne librarians did in 2020 lockdowns.
69	No. Very disappointing that renters aren't include in the program. Nothing in section 356 of the act prevents council from giving renters support.
70	Not sure/don't know. Unfortunately I don't trust any scheme like this because I bet for any scheme that's been abused (whether by design or not) I bet there's hundreds of others that have been abused. So my problem is a general one; I'd like to see repayment in full + penalties for identified abuses.
71	No. I think council focus its Covid-19 financial support on things that help the entire community, whether renters, owners or local businesses. The government disaster payments already provide more support to individuals than people on Newstart have been forced to subsist for years. Instead, council could support local schools and not-for-profits to improve ventilation and improve outdoor spaces. Similarly businesses could be supported to Covid proof, by building capacity for online ordering, outdoor dining etc.
72	Yes. Please include renters in supporting them getting the grant. If this money is to support the inner west community that is where the need is as covid has impacted them on an unjust manner
73	No. Council needs to focus on its core job. Our footpaths are a disaster. Plenty of potholes in our nearby streets. You need to do your core and basic job. This is well intentioned but is definitely not something council should spend our rates on. Do not do this.
74	No. There are far more urgent projects that require council involvement including much needed repair of many Inner West foot paths, as some are extremely dangerous. More support for Community groups during the pandemic.
75	No. A strenuous NO. With capitals. Waste of money. Looks like tokenism. What is to stop people buying grog or smokes? Why not offer services - shopping, doing chores etc that people stuck in isolation can't do.
76	Yes. Providing it is only paid to ratepayers who demonstrate that they have lost income in the form of wages / salary; self employed die to a reduction in turnover / net profit after tax; landlords where they have agreed to a rental reduction due to tenants having been financially disadvantaged due to covid loss of wages. Combined household income is less than \$75k or pre-covid median income of the district (whichever is the lower).

No.	Comment
77	<p>Not sure/don't know. Council must reconsider the eligibility of its financial assistance to include renters and local workers. These are people who contribute much to the Inner West community yet are absent from this targeted support package. These are locals who have been impacted by COVID-19, who have lost jobs, are currently stood down without pay, are experiencing rent stress and are currently in Lockdown.</p> <p>Council should also exclude ratepayers (landlords) who do not live in the Inner West, but own investment properties. Instead, Council could communicate with representatives of local community groups, such as First Nations, Migrant, Queer, Women, public housing tenants, etc., to encourage their members to apply.</p>
78	Not sure/don't know. Why is this only for property owners? There are a lot of renters who live in the Inner West and vote at council elections who could use this money more.
79	Yes. The financial support should go to the occupant of an address and not the owner. If the owner occupies then they get the benefit, otherwise it goes to the renter.
80	No. This hand out only reinforces the privilege of owner occupied wealth. Spend it elsewhere like fixing the unhygienic state of Arthur St.
81	No. Can you please fix the roads, in particular Livingstone Rd between Sydenham Rd and Marrickville Rd, it is a nightmare to drive on everytime with the pot holes and very rough road to drive on
82	No. This is not what I pay rates for. My taxes already help with this area of support.
83	No. While it is a nice idea to help people in need, this is not the role of local government. Rates are for providing community services and infrastructure. What is the funding proposal i.e. what services are being reduced or not funded at the expense of this proposal? This will reduce benefit to the broader community.
84	<p>No.</p> <ol style="list-style-type: none"> 1. Not council's role 2. Should be everyone or no one. 3. Looks like an election stunt. 4. If this is NOT an application, why ask for my property number to indicate my intention to apply?
85	<p>No. I have significant concerns about the lack of equity as there is no way that it will reach all IWC residents experiencing financial hardship. 1. Not all who have lost income are eligible for any Covid-19 disaster payments (e.g. many arts workers who rely on short-term contracts or are sole traders are ineligible) 2. Renters will be ineligible for this scheme.</p> <p>I believe there are more strategic ways council could support those suffering economic impacts of the pandemic. For instance, via arts grants (that go beyond funding painted murals, please), hospitality vouchers like NSW govt ones, etc.</p>

No.	Comment
86	Yes. Is there a way to also assist residents who rent
87	Yes. I'm in tourism and the pandemic hit me hard. I was able to work 3 trips as a tourguide since Apr 2020, each trip being 5 days. I had a part time contract at a retail outlet which I left in May 2021 because of tourism started again. Due to the lockdown tourism suddenly came to a stop and the retail outlet has only click and collect and does not need additional staff. I was not entitled to jobseeker as I am not searching for a job. Eg my colleague in Tasmania was able to work 80 days in tourism.
88	No. You can even copy delivering core services like fixing footpaths. You are asking for feedback but also have a registration form is this just a way to give a selected few who know how the system works to get money. Registration should come after surveying residents
89	No. This proposal excludes renters wh have been hard hit by covid despite renters living in this LGA and contributing to the local economy and community in so many ways whereas homeowners who rent their places out don;t necessarily live elsewhere in the LGA they collect rent and pay rates. Why should renters be excluded from fiscal support during the pandemic? Homeowners who are landlords already get tax benefits if they spend money maintaining their rental properties as well as getting income from rent. This proposal is grossly unfair, exclusionary and elitist.
90	No. Use the funds to improve our community. Welfare support should be provided by state and federal governments. This also excludes a large part of the community (ie, renters).
91	No. Leave it to the federal and state government.
92	Yes. Will help offset the massive increase in our rates this year.
93	No. It is the responsibility of everyone to get the vaccination and should not be paid for the privilege. Vaccines are free and necessary for our safety and the safety of others. Why not use the money to open at least 1 library for click and collect, other libraries in adjacent LGA give their residents the opportunity to use the library in that way. They also keep the residents informed regarding vaccination clinics and testing in the area. I haven't heard anything from Inner West Council, I barely know who the Mayor is. Do not waste rate payers money in this way. Anyone who chooses not to get vaccinated will suffer the consequences either by getting Covid or lose privileges like right to travel or attend clubs, restaurants etc. it's their choice.
94	No. I am opposed to grants to property owners. Financial assistance is already available from two levels of government. Homeowners are already in an advantaged position. Property prices have increased significantly over the lockdown period. Those in financial distress could apply for a delay in repayments.
95	No. This is not an area of council responsibility. Also, it unfairly doesn't include tenants (who are the hardest hit by the pandemic), given you're only proposing to pay the supplement to ratepayers. Put the money into more trees and other amenities that make lockdown more bearable!
96	No. Sounds good, but it's not what our rates are paid for. If you have surplus funds reduce rates or fix/improve the local government area amenities. We can choose ourselves if we want to donate funds to those in need.

No.	Comment
97	No. This proposal excludes renters - a large portion of homes in the Inner West - and could even go to people who own more than one property (unlikely candidates to be in great need of \$400 of council support)
98	No. That's ridiculous. We are struggling but don't get financial assistance and our rates are so high. Reduce our rates so everyone gets the benefit. Charities are set up to provide extra help.
99	No. I find the wording of the IWC Facebook post ambiguous. Is it implying that *because* some people have received a "Disaster Payment" they are in for \$400 municipal dollars, or *despite* *having receive such, they are getting \$400 more?" Either way - or whichever way I'm meant to take it - this question is posed disingenuously. Darcy, Your Worship: if you're going to go all NGO on our behalf, then consider flicking this rates-funded largesse to the Asylum Seekers Centre or the Bill Crews Foundation. But they're not on our patch, you will say? Then spend some to find out what the homeless are doing in your own fiefdom, and when you do, give the bulk to them.
100	No. It's not fair to all rate payers.
101	No. Relief already provided
102	No. It's a classy gesture, but it's not the role of Local Council to dispense welfare. That role is rightly for other levels of government. I am however supportive of a well designed scheme that would support local businesses who are genuinely struggling and on the brink. However, topping up the federal governments scheme is not the way to do it. Not least of all, because the scheme is limited to ratepayers. There are many high Streets in the IWC that struggled well before COVID, and the money would be better spent on fuelling the recovery and investing in our high streets once things kick off. Offering incentives to people to buy local would be preferable to just dishing out cash. IWC shouldn't be plugging income gaps for business owners, that's not their responsibility. If there are businesses located in the Inner West that are genuinely against the wall and on the verge of shutting down - then better targetting a larger payment to those specific businesses. It's unclear why a rate payer, who's business is in another LGA, should receive funding from the IWC. The program should be limited to businesses within the IWC - and apply to both renters and ratepayers.
103	No. Use the money for improving services. This type of financial assistance should not be done by Council. Very poorly thought through policy.
104	Yes. I think this is a great idea!. Will those who are on the limited version of the disaster payment (those on YA/Jobseeker etc who receive \$200) still be eligible for the same \$400 amount?
105	Yes. Some of our community are experiencing an extreme challenge to make ends meet and the Covid payment only covers the rent.
106	No. It is not landlords who are suffering the most financially in this pandemic. Many landlords have rental properties and do not even reside in the council area. Please stop favouring those who own significant equity in the Sydney housing market and focus initiatives that impact our diverse community.

No.	Comment
107	Yes. My small business has not been able to operate during the covid lockdown. Govt support is welcome but it's not enough and I'm struggling to pay mortgage/rates rtc
108	No. help poor people first eg pensioners by expanding eligibility to those who didn't have work before covid. I'll apply for help then. You could even waive the rates for pensioners
109	Yes. Great initiative but I ask that it be extended to renters who are also under enormous stress in our inner west community. I do not wish to register just comment. Thank you
110	Yes. I think this will be really helpful as a lot of people in the area are struggling with this lockdown.
111	Not sure/don't know. Only if it includes renters
112	Yes. Great idea!! It will definitely help those rate payers in financial difficulties due to COVID and lockdowns! If the federal and state levels can do something to help and they did, why can't the local governments?
113	No. Don't renters also need support? This should be available to ALL rate payers. If someone has already got support from the COVID Disaster Payment it should go to this who haven't received anything as yet. Let's not get ready. Let's share it around.
114	Yes. Relief should be provided for rent payers as well
115	No. I would rather it goes into services provided for ALL residents not just home owners who qualify for the disaster payment.
116	No. This is not the job of local councils. This is the job of the federal government.
117	No. This is not within the council's mandate and council rates should not be used this way. Leave this to the federal government where it belongs.
118	No. How will this be funded? From what I've heard. The Council isn't flush with funds.
119	Yes. I'm affected by covid-19 and lost 21 hours of work so any bit helps.
120	Yes. Rate relief would be very welcome.

No.	Comment
121	No. What about people who are renting, young people who don't own a home. This money could be put to much better use.
122	Yes. As an active citizen of my local community, I support this financial assistance initiative, and strongly advocate that Council extend it to Renters as well as Homeowners. Renters contribute to Council rates through the rent they pay to landlords. However unlike homeowners, who had access to the federal HomeBuilder grant, Renters have faced comparative neglect re covid support. By rights, Council should start its assistance with those residents who are already doing it toughest. Renters are often subject to living on small incomes and insecure work, which has been heavily impacted by Covid. Other renters are dealing with disability or caring responsibilities that marginalize them from the labor market altogether. Yet income support recipients have been almost completely cut out of any state or federal covid disaster-relief payment. Importantly, supporting this cohort offers the added advantage of immediately boosting the local economy, as it is established fact that this cohort spends their income on local goods and services, rather than locking it up in financial instruments. Thank you for your consideration.
123	Yes. Much needed.
124	Yes. Household's are turned upside down when one family member finds themselves unemployed or under-employed. But when both parents are out of work, and children are home every day busy with school work, routines are changed our financial future uncertain. Any support to do with reducing the cost of maintaining a house and trying to keep a family together in this suburb where we've grown up, would be very much appreciated.
125	Yes. This would help me immensely. I have been profoundly affected by Covid and had a total loss of income. All assistance would be greatly appreciated.
126	No. It is really unfair to the community of inner west, for those who don't own property but still pay rates when it is generally known that landlords will factor in the cost of rates into rent. I am a home owner and would prefer the money to go to the community as a whole. It's a really strange idea !
127	Yes. I think it is a great idea. I receive the disaster recovery payment.
128	Not sure/don't know. Will not be worthwhile if there are hours of hoops to jump through. And Covid relief received needs to include business ones - a lot of people are self-employed and suffering (like me ;))
129	Yes. Ive had to apply for covid distater payment, through centrelink, this has helped my family cope, though i feel a bit anxious when i have to go to addison road food bank and attempt to feed my family every week of which it is astruglle as my hours have dropped signicantly, i support the councils proposal.
130	Yes. This would make a huge difference for many.

No.	Comment
131	No. Assistance should be being delivered through existing food outlets such as those of churches, Sydney Mission etc as those in need are already receiving assistance and the structures are in place to assess and determine residents' needs. That would save IWC staff from undertaking the task of assessing each application (in effect doubling up on what someone else has already done in their organisation) as the process will be time consuming and will take staff from their normal duties
132	Yes. Home owners should not be excluded as their stress is just as great as renters.
133	Yes. Any assistance should go to the resident occupier, not a non-resident owner/investor
134	Yes. I am now stuck overseas and could not go back to Sydney. All my tenants have moved out my house. It was very hard for me to cover the rate due to no income.

Question three – If you intend to apply, are a ratepayer in the Inner West LGA and believe you would qualify for the payment, please type your property number in the box below. You can find your property number on the top right and bottom left of your Rates and Charges Notice. You can also call Customer Service on 9392 5000.

This question received 76 responses. They are not detailed as it is private information.

Item No: C1021(3) Item 3
Subject: DRAFT FINANCIAL STATEMENTS 2020/21
Prepared By: Daryl Jackson - Chief Financial Officer
Authorised By: Peter Livanes - Acting Director Corporate

RECOMMENDATION

THAT Council:

- 1. Receive the report; and**
 - 2. Endorse the Financial Statements to be placed on public exhibition with a view of tabling the final report at the November 2021 Council meeting.**
-

PURPOSE

To present to Council the Draft Financial Statements of Inner West Council for the year ended 30 June 2021, which require certification and referral to Council's external auditors, the Audit Office of New South Wales.

BACKGROUND

Council is required to prepare Financial Statements in accordance with the Local Government Act and Regulations, Local Government Code of Accounting Practice and Australian Accounting Standards. At its August meeting, Council resolved to release its statements for audit. The financial reporting period for the 2020/21 Financial Statements is 1 July 2020 to 30 June 2021.

DISCUSSION

Income Statement and Balance Sheet

Council's Income Statement for the year discloses that the Net Operating Result from Continuing Operations was a surplus of \$27.9m in contrast to an adopted budget surplus of \$17.8m.

The operating result for the year before capital grants and contributions was a surplus of \$1.2m against a budget deficit of (\$7.4m). The 2020/21 operating budget included COVID-19 recovery assumptions, July to December 2020 gradual recovery with January to 30 June 2021 business as usual.

Inner West Council	Full Year		Variance Better/(Worse) (\$'000)
	Actual (\$'000)	Adopted Budget (\$'000)	
Income from Continuing Operations			
General Revenue	164,733	164,103	631
User Charges & Fees	43,145	40,238	2,906
Other Income	25,849	24,535	1,314
Profit or (Loss) on Disposal	(5,074)	(190)	(4,884)
Total Income	228,654	228,686	(32)
Expenses from Continuing Operations			
Employee Costs	113,107	127,231	14,124
Borrowing Costs	839	1,104	265
Materials & Services and Other Expenses	92,871	88,541	(4,330)
Depreciation & Amortisation	34,951	27,467	(7,484)
Total Expense	241,768	244,343	2,575
Total Operating Surplus/(Deficit) before Funding	(13,114)	(15,657)	2,543
Operating Grants & Contributions			
Operating Grants	14,349	8,283	6,066
Total Operating Surplus/(Deficit) before Capital Grants & Contributions	1,235	(7,374)	8,609
Capital Grants & Contributions	26,655	25,144	1,512
Net Operating Result from Continued Operations	27,890	17,770	10,121

Key points to note are:

- Recovery from COVID-19 –
 - Aquatic Centres are favourable to budgeted by \$1.6m. Return to services by customers and re-establishment of memberships and learn to swim enrolments post covid disruption in 2020 was stronger than originally predicted. Positive uptake by the community for aquatic services during the post covid summer period was also very strong.
 - Certifications – \$10.7, construction, occupation, S603, building are favour to budget by \$0.5m
 - Environment and compliance levy is favourable to budget by \$0.9m, higher volume of Sec 735 Certificates for outstanding orders.
 - Construction zones, hoarding rental, inspections volumes are favourable to budget by \$1.5m.
 - Fine income – parking, compliance and environmental volumes are favourable to budget by \$0.8m.
 - Interest income impacted from lower interest rates than budgeted by (\$3.2m).
 - Lower usage of utilities \$2m favourable to budget
 - Higher use of contractors and consultants for facilities maintenance, HVAC (heating, ventilation, air conditioning), general, essential services returning to BAU from COVID-19 lockdown (\$1.6m).
 - General expenses favourable to budget by \$1.1m – printing & stationery, subscriptions, volunteer reimbursements, disposal costs, photocopier costs, postage.
- Salaries and wages including on-costs are favourable to budget by \$8.6m (open positions through the financial year \$13.7m, offset by Agency Temps/Contractors \$5.1m covering open positions).
- IT software SaaS license transferred from capital in line with accounting standard (\$0.9m).

- Increase in the provision for doubtful debts being the alignment to the actual percentage of fines not collected in the financial year (\$1.6m) - parking, animals, rangers, development compliance, food & health.
- Operating grant income of \$4.9m above budget covering libraries, environment, start strong, childcare, LEP & DCP, recreation & culture and emergency services levy.

Council's Balance Sheet discloses Net Assets of \$2.48 billion, primarily made up of Infrastructure related assets of \$2.23 billion.

A breakdown of infrastructure assets can be found in the capital schedule known as Note C1-3.

Council's cash position sees it hold \$322m in cash and investments. The following table is a breakdown by Reserve.

Reserve	Amount (\$M)
Externally Restricted - S7.11 & S7.12 Developer Contributions	\$64
Externally Restricted - Unexpected Grants	\$8
Domestic Waste	\$31
Externally Restricted - Other Externally Restricted	\$11
Internally Restricted - Employee Leave Entitlement	\$15
Internally Restricted - Deposit and Bonds	\$20
Internally Restricted - Investment Property Reserve	\$81
Internally Restricted - Other	\$67
Operating Funds Already Committed	\$25
Total	\$322

As part of this process, Council has funded its Employee Leave Entitlement at 45% of the estimated provision.

Local Government Industry Indicators

The Local Government indicators (summarised below) are determined by the Code of Accounting Practice. The indicators allow for inter council comparisons to be consistently made across the local government sector. The indicators are as follows.

Operating Performance Ratio

The purpose of the Operating Performance Ratio is to measure Council's achievement of containing operating expenses with operating revenue.

	Amounts 2021	Indicator 2021	Indicators 2020	Indicators 2019	Benchmark
\$ '000					
Total continuing operating revenue excluding capital grants and contributions less operating expenses ^{1, 2}	9,875	3.98%	1.11%	0.46%	> 0.00%
Total continuing operating revenue excluding capital grants and contributions ¹	248,075				

(1) Excludes fair value increments on investment properties, reversal of revaluation decrements, reversal of impairment losses on receivables, net gain on sale of assets and net share of interests in joint ventures and associates using the equity method and includes pensioner rate subsidies

(2) Excludes impairment/revaluation decrements of IPPE, fair value decrements on investment properties, net loss on disposal of assets and net loss on share of interests in joint ventures and associates using the equity method

Council's Operating Performance Ratio was 3.98% which is better than the benchmark of zero. This was an increase based on last year's ratio of 1.11%.

Own Source Operating Revenue Ratio

The purpose of this ratio is to measure fiscal flexibility. The ratio highlights the degree of reliance on external funding sources such as operating grants & contributions.

\$ '000	Amounts 2021	Indicator 2021	Indicators 2020	Indicators 2019	Benchmark
Total continuing operating revenue excluding all grants and contributions ¹	233,726	85.07%	81.08%	87.01%	> 60.00%
Total continuing operating revenue ¹	274,730				

(1) Excludes fair value increments on investment properties, reversal of revaluation decrements, reversal of impairment losses on receivables, net gain on sale of assets and net share of interests in joint ventures and associates using the equity method and includes pensioner rate subsidies

Council's Own Source Operating Revenue Ratio is better than the benchmark of 60% which means that it has low reliance on grants to fund operating expenditure. This ratio has improved in comparison to the 19/20 result as Council received increased State Government grants in the 20/21 financial year compared to the previous financial year.

Unrestricted Current Ratio

The purpose of this ratio is to assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

\$ '000	Amounts 2021	Indicator 2021	Indicators 2020	Indicators 2019	Benchmark
Current assets less all external restrictions	243,417	5.61x	5.76x	3.05x	> 1.50x
Current liabilities less specific purpose liabilities	43,419				

Council's Unrestricted Current Ratio is better than the benchmark of >1.5x. This benchmark will be used in the development in Council's Long-term Financial Plan to ensure that Council is financially sustainable and able to meet its ongoing short-term financial obligations (payroll and creditors).

Debt Service Coverage Ratio

This ratio measures the availability of operating cash to service debt including interest, principle and lease payments.

\$ '000	Amounts 2021	Indicator 2021	Indicators 2020	Indicators 2019	Benchmark
Operating result before capital excluding interest and depreciation/impairment/amortisation ¹	45,665	9.49x	6.42x	5.84x	> 2.00x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	4,811				

(1) Excludes fair value increments on investment properties, reversal of revaluation decrements, reversal of impairment losses on receivables, net gain on sale of assets and net share of interests in joint ventures and associates using the equity method and includes pensioner rate subsidies

Council's Debt Service Ratio is better than the benchmark of >2x and is capable of servicing its existing loan obligations as they are secured against rates income and factored into the budget.

Rates, Annual Charges, Interest and Extra Charges Outstanding Percentage

The ratio helps assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

\$ '000	Amounts 2021	Indicator 2021	Indicators 2020	Indicators 2019	Benchmark
Rates and annual charges outstanding	14,695	8.45%	5.08%	4.48%	< 5.00%
Rates and annual charges collectable	173,822				

Council's Outstanding Rates and Annual Charges is worse than the benchmark of <5%. This is mainly driven by reduced debit collection which has continued under the COVID-19 directive not to lodge outstanding debt with the debt collection agency as well as no debt recovery action is taken against eligible pensioners.

Cash Expense Cover Ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

\$ '000	Amounts 2021	Indicator 2021	Indicators 2020	Indicators 2019	Benchmark
Current year's cash and cash equivalents plus all term deposits	232,106	12.46	11.53	7.42	> 3.00
Monthly payments from cash flow of operating and financing activities	18,629	mths	mths	mths	mths

Council's Cash Expense Cover Ratio is better than the benchmark of >3 months. However, this will reduce once investment land has been purchased to replace the Tempe Land sold to Transport of NSW. This indicator will also be impacted by the COVID-19 Rates Financial Hardship Deferral Program in place depending on the ratepayer's ability to repay their outstanding balances in line with their individual Repayment Agreement.

This will continue to be monitored throughout the 2021/22 financial year and in Council's Long Term Financial Plan.

Council Infrastructure Industry Indicators

Council's Infrastructure assets indicators (found in Special Schedules – Report on Infrastructure Assets) as a summary of Council's infrastructure conditions for the financial year. This Special Schedule is not audited by the Audit Office in 2020/21.

\$ '000	Amounts 2021	Indicator 2021	Indicators 2020	Indicators 2019	Benchmark
Buildings and infrastructure renewals ratio					
Asset renewals ¹	65,154	220.75%	34.56%	166.20%	>= 100.00%
Depreciation, amortisation and impairment	29,515				
Infrastructure backlog ratio					
Estimated cost to bring assets to a satisfactory standard	36,798	2.46%	9.62%	9.29%	< 2.00%
Net carrying amount of infrastructure assets	1,494,742				
Asset maintenance ratio					
Actual asset maintenance	41,875	92.58%	98.77%	97.65%	> 100.00%
Required asset maintenance	45,230				
Cost to bring assets to agreed service level					
Estimated cost to bring assets to an agreed service level set by Council	36,798	1.81%	7.11%	7.35%	
Gross replacement cost	2,032,104				

(*) All asset performance indicators are calculated using classes identified in the previous table.

(1) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

A summary of the indicators show that Council needs to continue to spend money on renewals at a rate as assets continue to depreciate but still has a backlog of approximately \$36.8m (Draft 2020/21 IWC Infrastructure Assets Schedules) that needs to be addressed. Working funds have been allocated over the Long Term Financial Plan to address part of this backlog.

This indicator will be reviewed on an ongoing basis as a part of the Long Term Financial Plan and Asset Management Plans process. If we have an operating deficit, the asset renewal backlog will not be reduced.

Next Steps

To ensure compliance with legislation the following steps need to occur:

- Council endorses the financial reports and signs the accounts (26 October 2021);
- Council receives the Audit report from the Audit Office to be incorporated in the Financial Statements and then submitted to the Office of Local Government by 27 October 2021;
- Council places its Financial Statements on public exhibition;
- Council endorses the final report in November 2021.

FINANCIAL IMPLICATIONS

There are no net financial implications of this report. It is noted that general funds have been allocated to fund Council's infrastructure shortfall over the Council's Long-Term Financial Plans.

AUDIT, RISK & IMPROVEMENT COMMITTEE

The Audit, Risk and Improvement Committee will be meeting to receive a briefing with Audit Office of NSW and Council officers to discuss the conduct of the audit and Council's financial position on Wednesday 20 October 2021.

ATTACHMENTS

1. [Download](#) Draft 2020/21 Inner West Council Financial Statements
2. [Download](#) Draft 2020/21 IWC Infrastructure Asset Schedules

Inner West Council

GENERAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2021



Inner West Council

General Purpose Financial Statements for the year ended 30 June 2021

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Overview

Inner West Council is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:

2-14 Fisher Street
Petersham NSW 2049

Council's guiding principles are detailed in Chapter 3 of the LGA and includes:

- principles applying to the exercise of functions generally by council,
- principles to be applied when making decisions,
- principles of community participation,
- principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note B1-2.

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: www.innerwest.nsw.gov.au

Inner West Council

General Purpose Financial Statements for the year ended 30 June 2021

Understanding Council's Financial Statements

Introduction

Each year NSW local governments are required to present audited financial statements to their council and community.

What you will find in the Statements

The financial statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2021.

The format of the financial statements is standard across all NSW Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and requirements as set down by the Office of Local Government.

About the Councillor/Management Statement

The financial statements must be certified by senior staff as 'presenting fairly' the Council's financial results for the year and are required to be adopted by Council – ensuring both responsibility for and ownership of the financial statements.

About the Primary Financial Statements

The financial statements incorporate five "primary" financial statements:

1. The Income Statement

Summarises Council's financial performance for the year, listing all income and expenses. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

2. The Statement of Comprehensive Income

Primarily records changes in the fair value of Council's Infrastructure, property, plant and equipment.

3. The Statement of Financial Position

A 30 June snapshot of Council's financial position indicating its assets, liabilities and "net wealth".

4. The Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

5. The Statement of Cash Flows

Indicates where Council's cash came from and where it was spent. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the five primary financial statements.

About the Auditor's Reports

Council's financial statements are required to be audited by the NSW Audit Office.

In NSW the auditor provides 2 audit reports:

1. an opinion on whether the financial statements present fairly the Council's financial performance and position, and
2. their observations on the conduct of the audit, including commentary on the Council's financial performance and financial position.

Who uses the Financial Statements?

The financial statements are publicly available documents and must be presented at a Council meeting between seven days and five weeks after the date of the audit report. The public can make submissions to Council up to seven days subsequent to the public presentation of the financial statements.

Council is required to forward an audited set of financial statements to the Office of Local Government.

Inner West Council

General Purpose Financial Statements for the year ended 30 June 2021

Statement by Councillors and Management made pursuant to Section 413(2)(c) of the *Local Government Act 1993* (NSW)

The attached general purpose financial statements have been prepared in accordance with:

- the *Local Government Act 1993* and the regulations made thereunder,
- the Australian Accounting Standards and other pronouncements of the Australian Accounting Standards Board
- the Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these statements:

- present fairly the Council's operating result and financial position for the year
- accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on dd MMMM yyyy.

Rochelle Porteous
Mayor
dd MMMM yyyy

Pauline Lockie
Deputy Mayor
dd MMMM yyyy

Peter Gainsford
General Manager
dd MMMM yyyy

Daryl Jackson
Chief Financial Officer
dd MMMM yyyy

Inner West Council

Income Statement for the year ended 30 June 2021

<i>Original unaudited budget</i>			<i>Actual</i>	<i>Actual</i>
2021	\$ '000	Notes	2021	2020
	Income from continuing operations			
164,103	Rates and annual charges	B2-1	164,733	162,634
40,238	User charges and fees	B2-2	43,144	32,693
18,167	Other revenue	B2-3	17,606	18,019
8,283	Grants and contributions provided for operating purposes	B2-4	14,349	17,096
25,144	Grants and contributions provided for capital purposes	B2-4	26,655	35,489
6,368	Interest and investment income	B2-5	3,150	5,209
–	Other income	B2-6	5,095	7,178
–	Net gains from the disposal of assets	B4-1	–	45,215
262,303	Total income from continuing operations		274,732	323,533
	Expenses from continuing operations			
127,231	Employee benefits and on-costs	B3-1	113,107	115,727
53,926	Materials and services	B3-2	76,530	82,881
1,104	Borrowing costs	B3-3	839	425
27,467	Depreciation, amortisation and impairment for non-financial assets	B3-4	34,951	29,271
34,615	Other expenses	B3-5	16,342	13,278
190	Net losses from the disposal of assets	B4-1	5,073	–
244,533	Total expenses from continuing operations		246,842	241,582
17,770	Operating result from continuing operations		27,890	81,951
17,770	Net operating result for the year attributable to Council		27,890	81,951
(7,374)	Net operating result for the year before grants and contributions provided for capital purposes		1,235	46,462

The above Income Statement should be read in conjunction with the accompanying notes.

Inner West Council | Statement of Comprehensive Income | For the year ended 30 June 2021

Inner West Council

Statement of Comprehensive Income for the year ended 30 June 2021

\$ '000	Notes	2021	2020
Net operating result for the year – from Income Statement		27,890	81,951
Other comprehensive income:			
Amounts which will not be reclassified subsequently to the operating result			
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-7	(12,465)	–
Total items which will not be reclassified subsequently to the operating result		(12,465)	–
Amounts which will be reclassified subsequently to the operating result when specific conditions are met			
Fair Value Increment of equity security		186	–
Total items which will be reclassified subsequently to the operating result when specific conditions are met		186	–
Total other comprehensive income for the year		(12,279)	–
Total comprehensive income for the year attributable to Council		15,611	81,951

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Inner West Council | Statement of Financial Position | For the year ended 30 June 2021

Inner West Council

Statement of Financial Position as at 30 June 2021

\$ '000	Notes	2021	2020
ASSETS			
Current assets			
Cash and cash equivalents	C1-1	109,106	106,546
Investments	C1-2	146,144	130,800
Receivables	C1-4	29,700	24,795
Inventories	C1-5	224	193
Contract assets and contract cost assets	C1-6	–	1,260
Prepayments		2,912	2,659
Total current assets		288,086	266,253
Non-current assets			
Investments	C1-2	70,296	86,855
Infrastructure, property, plant and equipment	C1-7	2,231,026	2,216,107
Intangible Assets	C1-9	7,496	9,104
Right of use assets	C2-1	493	354
Total non-current assets		2,309,311	2,312,420
Total assets		2,597,397	2,578,673
LIABILITIES			
Current liabilities			
Payables	C3-1	34,266	31,236
Contract liabilities	C3-2	9,017	3,998
Lease liabilities	C2-1	160	191
Borrowings	C3-3	3,062	3,762
Employee benefit provisions	C3-4	31,491	31,883
Total current liabilities		77,996	71,070
Non-current liabilities			
Contract liabilities	C3-2	3,167	4,174
Lease liabilities	C2-1	339	176
Borrowings	C3-3	37,834	40,897
Employee benefit provisions	C3-4	1,680	1,493
Total non-current liabilities		43,020	46,740
Total liabilities		121,016	117,810
Net assets		2,476,381	2,460,863
EQUITY			
Accumulated surplus		2,292,641	2,264,658
IPPE revaluation reserve		183,740	196,205
Council equity interest		2,476,381	2,460,863
Total equity		2,476,381	2,460,863

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Inner West Council | Statement of Changes in Equity | For the year ended 30 June 2021

Inner West Council

Statement of Changes in Equity for the year ended 30 June 2021

\$ '000	Notes	as at 30/06/21			as at 30/06/20		
		Accumulated surplus	IPPE revaluation reserve	Total equity	Accumulated surplus	IPPE revaluation reserve	Total equity
Opening balance at 1 July		2,264,658	196,205	2,460,863	2,182,843	196,299	2,379,142
Changes due to AASB 1058 and AASB 15 adoption		–	–	–	(230)	–	(230)
Restated opening balance		2,264,658	196,205	2,460,863	2,182,613	196,299	2,378,912
Net operating result for the year		27,890	–	27,890	81,951	–	81,951
Other comprehensive income							
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-7	–	(12,465)	(12,465)	–	–	–
Gain/(loss) on revaluation of financial assets at fair value through other comprehensive income (other than equity instruments)		93	–	93	–	–	–
Other comprehensive income		93	(12,465)	(12,372)	–	–	–
Total comprehensive income		27,983	(12,465)	15,518	81,951	–	81,951
Transfers between equity items		–	–	–	94	(94)	–
Closing balance at 30 June		2,292,641	183,740	2,476,381	2,264,658	196,205	2,460,863

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Inner West Council

Statement of Cash Flows for the year ended 30 June 2021

<i>Original unaudited budget</i>			<i>Actual</i>	<i>Actual</i>
2021	\$ '000	Notes	2021	2020
Cash flows from operating activities				
Receipts:				
164,103	Rates and annual charges		160,250	160,582
40,238	User charges and fees		43,097	34,321
6,368	Investment and interest revenue received		3,273	6,493
33,427	Grants and contributions		45,483	42,579
–	Bonds, deposits and retention amounts received		2,038	1,240
18,167	Other		34,817	53,349
Payments:				
(127,231)	Employee benefits and on-costs		(114,240)	(116,104)
(53,926)	Materials and services		(78,887)	(79,955)
(1,104)	Borrowing costs		(856)	(127)
(34,615)	Other		(25,596)	(50,614)
45,427	Net cash flows from operating activities	F1-1a	69,379	51,764
Cash flows from investing activities				
Receipts:				
274,577	Sale of investment securities		250,959	212,400
–	Sale of investment property		–	73,168
3,310	Sale of infrastructure, property, plant and equipment		5,593	1,466
Payments:				
(241,244)	Purchase of investment securities		(248,113)	(228,663)
(95,444)	Purchase of infrastructure, property, plant and equipment		(70,671)	(54,460)
–	Purchase of intangible assets		(615)	(8,357)
(58,801)	Net cash flows from investing activities		(62,847)	(4,446)
Cash flows from financing activities				
Receipts:				
–	Proceeds from borrowings		–	40,047
Payments:				
(3,762)	Repayment of borrowings		(3,763)	(4,487)
–	Principal component of lease payments		(209)	(130)
(3,762)	Net cash flows from financing activities		(3,972)	35,430
(17,136)	Net change in cash and cash equivalents		2,560	82,748
34,444	Cash and cash equivalents at beginning of year		106,546	23,798
17,308	Cash and cash equivalents at end of year	C1-1	109,106	106,546
230,513	plus: Investments on hand at end of year	C1-2	216,440	217,655
247,821	Total cash, cash equivalents and investments		325,546	324,201

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Inner West Council

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A About Council and these financial statements

A1-1 Basis of preparation

These financial statements were authorised for issue by Council on dd MMMM yyyy. Council has the power to amend and reissue these financial statements in cases where critical information is received from public submissions or where the OLG directs Council to amend the financial statements.

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993 (NSW)* and *Local Government (General) Regulation 2005* (Regulation), and the Local Government Code of Accounting Practice and Financial Reporting. Council is a not for-profit entity. The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

Unless otherwise indicated, all amounts disclosed in the financial statements are actual amounts. Specific budgetary amounts (which are clearly marked) have been included for comparative analysis (to actuals) in the following reports and notes:

- Income statement
- Statement of cash flows
- Note B5-1 – Material Budget Variations

Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain infrastructure, property and plant and equipment.

Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Council makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- (i) estimated fair values of infrastructure, property, plant and equipment – refer Notes C1-7 and D2.
- (ii) employee benefit provisions – refer Note C3-4.

Significant judgements in applying the Council's accounting policies

- (i) Impairment of receivables - refer Note C1-4
- (ii) Determination of whether performance obligations are sufficiently specific and whether the contract is within the scope of AASB 15 Revenue from Contracts with Customers and / or AASB 1058 Income of Not-for-Profit Entities – refer to Notes B2-2 - B2-4
- (iii) Determination of the lease term, discount rate (when not implicit in the lease) and whether an arrangement contains a lease – refer to Note C2-1.

Monies and other assets received by Council

The Consolidated Fund

In accordance with the provisions of Section 409(1) of the Local Government Act 1993 (NSW), all money and property received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

Cash and other assets of the following entities have been included as part of the Consolidated Fund:

- General purpose operations

The Trust Fund

In accordance with the provisions of Section 411 of the *Local Government Act 1993 (NSW)* (as amended), a separate and distinct Trust Fund is maintained to account for all money and other assets received by the Council in Trust which must be

continued on next page ...

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A1-1 Basis of preparation (continued)

applied only for the purposes of, or in accordance with the trusts relating to those monies. Trust monies and other assets subject to Council's control have been included in these reports.

Trust monies and property held by Council but not subject to the control of Council have been excluded from these reports. A separate statement of monies held in the Trust Fund is available for inspection at the Council office by any person free of charge.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities that are recoverable from, or payable to, the taxation authority, are presented as operating cash flows.

Volunteer services

Council is supported by volunteer services in its community support programs - specifically individual social support services, and meals on wheels. All volunteers are reimbursed for travel expenses, and it is the view of council that all volunteer services are not material and therefore have not been recognised in the income statement.

Council exited from these services in December 2020.

New accounting standards and interpretations issued not yet effective

Certain new accounting standards and interpretations (ie. pronouncements) have been published by the Australian Accounting Standards Board that are not mandatory for the 30 June 2021 reporting period. Council has elected not to apply any of these pronouncements in these financial statements before their operative dates.

These standards include:

- **AASB 2020-1 & 2020-6 Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current & Deferral of Effective Date**
- **AASB 2020-3 Amendments to Australian Accounting Standards – Annual Improvements 2018-2020 and Other Amendments**
- **AASB 2014-10 Sale or Contribution of Assets between an Investor and its Associate or Joint Venture. AASB2015-10 Amendments to Australian Accounting Standards – Effective Date of Amendments to AASB 10 and AASB 128**
- **AASB 2017-5 Amendments to Australian Accounting Standards – Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Corrections**
- **AASB 17 Insurance Contracts and associated amendments**
- **AASB 2020-2 Amendments to Australian Accounting Standards – Removal of Special Purpose Financial Statements for Certain For-Profit Private Sector Entities**
- **AASB 2020-7 Amendments to Australian Accounting Standards – Covid -19 Related Rent Concessions: Tier 2 disclosures**
- **AASB 2020-8 Amendments to Australian Accounting Standards – Interest Rate Benchmark Reform – Phase 2**

As at the date of authorisation of these financial statements Council does not consider that any of these new (and still to be applied) standards and interpretations are likely to have a material impact on the Council's future financial statements, financial position, financial performance or cash flows.

New accounting standards adopted during the year

During the year Council adopted the following accounting standards and interpretations (as issued by the Australian Accounting Standards Board) which were mandatorily effective from 1 July 2020:

- **AASB 1059 Service Concession Arrangements: Grantor and associated amendments**

Council has no such arrangements as described by the standard, therefore this new standard has no effect on Council's financial statements.

B Financial Performance

B1 Functions or activities

B1-1 Functions or activities – income, expenses and assets

Income, expenses and assets have been directly attributed to the following functions or activities. Details of those functions or activities are provided in Note B1-2.

\$ '000	Income		Expenses		Operating result		Grants and contributions		Carrying amount of assets	
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
Functions or activities										
Children and Family Services	16,444	17,022	17,652	17,734	(1,208)	(712)	2,130	5,753	–	–
Community Events	(4)	116	2,953	3,609	(2,957)	(3,493)	–	–	–	–
Community Services and Culture	896	2,369	8,132	10,161	(7,236)	(7,792)	507	621	–	–
Corporate Support Services	142,346	196,745	72,077	54,772	70,269	141,973	10,320	5,836	1,108,949	369,559
Development Assessment	4,928	3,863	6,675	6,578	(1,747)	(2,715)	–	–	–	–
Environment and Sustainability	881	1,168	3,528	5,327	(2,647)	(4,159)	594	1,020	–	–
Footpaths, Roads, Traffic and Stormwater	32,208	17,125	42,781	32,196	(10,573)	(15,071)	20,684	2,560	1,023,753	1,414,447
Library and History Services	768	1,786	10,480	17,005	(9,712)	(15,219)	568	1,584	–	–
Recreation and Aquatics	10,953	6,950	15,383	9,903	(4,430)	(2,953)	–	1,060	80,851	42,722
Regulatory Services	15,503	15,624	14,683	13,628	820	1,996	–	–	3,503	–
Resource Recovery	41,015	41,401	33,295	29,265	7,720	12,136	–	–	3,538	2,357
Strategic Planning	1,759	2,606	5,063	5,972	(3,304)	(3,366)	757	1,265	–	–
Trees, Parks and Sportsfields	7,035	16,758	14,140	35,432	(7,105)	(18,674)	5,444	792	376,795	746,867
Other	–	–	–	–	–	–	–	32,094	8	2,721
Total functions and activities	274,732	323,533	246,842	241,582	27,890	81,951	41,004	52,585	2,597,397	2,578,673

B1-2 Components of functions or activities

Details relating to the Council's functions or activities as reported in B1-1 are as follows:

Children and Family Services

- Plan for and providing Council's Education and Care Services for families with children aged 0 to 12 years, including:
 - Long day care
 - Family day care
 - Preschool and occasional care
 - Out of school hours care
- Support parents' participation in the workforce and/or society
- Support children with additional needs and from vulnerable and disadvantaged backgrounds

Community Events

- Organise, present and evaluate a program of high quality events that engage the local community in celebrations of place, culture and diversity.
- Provide employment for local performing artists and art workers.

Community Services and Culture

- Providing, and working with partners on, programs and services to support and promote community wellbeing
- Developing social and cultural strategies and plans
- Initiating and managing programs that position the Inner West as a destination for excellence and innovation in the arts and culture
- Activating Council's community facilities to foster community building, participation, and social support

Corporate Support Services

- Customer Service, Business Excellence and Civic Governance
- Communications and Engagement
- Finance
- Human Resources
- Information and Communications Technology
- Legal Services
- Procurement
- Properties, Major Building Projects and Facilities

Development Assessment

- Implementing Council's statutory responsibilities to effectively manage change within the built and physical environment
- Providing accurate, timely and consistent planning and building advice to customers and high quality decisions and development outcomes

Environment and Sustainability

- Strategic planning for Urban Sustainability & Urban Ecology
- Supporting community involvement with urban ecology volunteer projects
- Managing Council's environmental risk, compliance, ecological design and environmental performance, monitoring and reporting

Footpaths, Roads, Traffic and Stormwater

- Plan, design and construct infrastructure
- Maintain and manage infrastructure:
 - Road pavements
 - Roadside furniture
 - Kerb and gutter
 - Footpaths
 - Cycleways
 - Bridges
 - Streetscape
 - Road reserve signage and pavement markings
 - Stormwater drainage
 - Traffic facilities and devices
 - Public car parks

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B1-2 Components of functions or activities (continued)

Library and History Services

- Deliver library services to a network of eight libraries with about 100,000 library members
- Provide a program of regular activities
- Manage the annual one million visitors to the library, the one million borrowed items and free access to technology and digital resources
- Provide history services and research, manage collections and archives, present exhibitions and displays and run community workshops and programs
- Partner with community organisations and schools to expand library activities and increase library use

Recreation and Aquatics

- Develop, plan for, and promote recreation opportunities to meet the needs of the Inner West Community.
- Manage the service provider contracts for Annette Kellerman Aquatic Centre and Fanny Durack Aquatic Centre to ensure that services and programming meet the needs of the community
- Manage Ashfield Aquatic Centre, Dawn Fraser Baths (under redevelopment) and Leichhardt Park Aquatic Centre to ensure services and programming meet the needs of the community.
- Develop and deliver master plans for the public domain to support growth and change.

Regulatory Services

- Manage the urban environment in a way that protects life, property, amenities and the environment (natural, built and cultural) through the use of regulatory tools and education.

Resource Recovery

- Undertake strategic planning for Resource Recovery and provide policy, education and information that leads to behaviour change in relation to the avoidance, reuse, recycling and disposal of materials.
- Deliver daily collection and transport services to more than 90,000 households and businesses across the Inner West for waste, recycling, garden waste, household clean up, illegal dumping and lane cleaning, litter bins, Community Recycling Centres and other recycling services (e-waste, mattresses, white goods).

Strategic Planning

- Protect and improve the local, natural and built environment through land use policy and strategy development.
- Guide the efficient and effective use and distribution of Council's resources.
- Guide the delivery of local infrastructure ensuring it supports forecast growth.
- Deliver a suite of plans to drive change and economic development, shape future growth outcomes and guide the delivery of infrastructure.
- Develop outcomes based organisational strategy that reflects community needs and aspirations through effective integrated planning and reporting and delivery of the Community Strategic Plan, Delivery Program and Operational Plan.
- Develop and deliver master plans for the public domain to support growth and change.

Trees, Parks and Sportsfields

- Responsible for all activities within parks, reserves, sporting grounds and public open space, including maintenance, renewal and upgrade projects.
- Coordinating recreation planning and programs for parks and open space.
- Managing the implementation of Urban Forest Policy aims and objectives, including both public and private trees.
- Managing fleet procurement, including maintenance, use and disposal of Council's plant, vehicles and major equipment as well as overseeing Council's depot facilities, in particular their fleet maintenance, parking and storage provisions.
- Streetscape maintenance – including street sweeping, verge mowing and weed control.
- Developing, delivering and promoting recreation opportunities to meet the needs of the Inner West community.
- Managing Council's service provider contracts for indoor recreational facilities, the Debbie and Abbey Borgia Recreation Centre and Robyn Webster Sports Centre, to ensure that services and programming meet the needs of the community.

B2 Sources of income

B2-1 Rates and annual charges

\$ '000	Timing	2021	2020
Ordinary rates			
Residential	2	87,282	85,876
Business	2	35,958	35,283
Less: pensioner rebates (mandatory)	2	(1,728)	(1,874)
Rates levied to ratepayers		121,512	119,285
Pensioner rate subsidies received	2	938	964
Total ordinary rates		122,450	120,249
Special rates			
Environmental levy	2	270	271
Urban street	2	157	185
Total special rates		427	456
Annual charges			
(pursuant to s.496, s.496A, s.496B, s.501 & s.611)			
Domestic waste management services	2	43,328	43,215
Stormwater management services	2	1,778	1,776
Section 611 charges	2	133	192
Less: pensioner rebates (Council policy)	2	(3,383)	(3,254)
Total annual charges		41,856	41,929
Total rates and annual charges		164,733	162,634
Timing of revenue recognition for rates and annual charges			
Rates and annual charges recognised over time (1)		–	–
Rates and annual charges recognised at a point in time (2)		164,733	162,634
Total rates and annual charges		164,733	162,634

Council has used 2019 year valuations provided by the NSW Valuer General in calculating its rates.

Accounting policy

Rates and annual charges are recognised as revenue when the Council obtains control over the assets comprising these receipts.

Pensioner rebates relate to reductions in rates and certain annual charges for eligible pensioners' place of residence in the local government council area that are not subsidised by the NSW Government.

Pensioner rate subsidies are received from the NSW Government to provide a contribution towards the pensioner rebates.

Control over assets acquired from rates and annual charges is obtained at the commencement of the rating year as it is an enforceable debt linked to the rateable property.

B2-2 User charges and fees

\$ '000	Timing	2021	2020
Specific user charges			
(per s.502 - specific 'actual use' charges)			
Domestic waste management services	2	212	172
Waste management services (non-domestic)	2	462	699
Total specific user charges		674	871
Other user charges and fees			
(i) Fees and charges – statutory and regulatory functions (per s.608)			
Building services – other	2	948	700
Private works – section 67	2	2,802	1,101
Regulatory/ statutory fees	2	818	813
Section 10.7 certificates (EP&A Act)	2	561	523
Town planning	2	5,535	4,504
Building services	2	5	78
Regulatory – compliance	2	1,598	1,149
Regulatory fees – other	2	142	73
Total fees and charges – statutory/regulatory		12,409	8,941
(ii) Fees and charges – other (incl. general user charges (per s.608))			
Child care	1	14,326	12,331
Community centres	1	225	324
Leisure centre	1	3,758	1,735
Park rents	1	1,603	764
Parking fees	2	3,347	2,915
Hoarding fees	2	1,119	995
Meals on wheels	2	62	240
Pool (admissions)	1	5,610	3,530
Other	2	11	47
Total fees and charges – other		30,061	22,881
Total user charges and fees		43,144	32,693
Timing of revenue recognition for user charges and fees			
User charges and fees recognised over time (1)		20,606	18,684
User charges and fees recognised at a point in time (2)		22,538	14,009
Total user charges and fees		43,144	32,693

Accounting policy

Revenue arising from user charges and fees is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

The performance obligation relates to the specific services which are provided to the customers and generally the payment terms are within 30 days of the provision of the service. There is no material obligation for Council in relation to refunds or returns.

Where an upfront fee is charged such as membership fees for the leisure centre the fee is recognised on a straight-line basis over the expected life of the membership.

Licences granted by Council are all either short-term or low value and all revenue from licences is recognised at the time that the licence is granted rather than over the term of the licence.

B2-3 Other revenue

\$ '000	Timing	2021	2020
Ex gratia rates	2	378	483
Fines – parking	2	12,093	13,181
Fines – other	2	1,641	928
Legal fees recovery – other	2	963	252
Diesel rebate	2	38	34
Recycling income (non-domestic)	2	217	–
Credit card transaction fee	2	88	151
Other	2	1,164	1,638
Bus shelter income	2	1,024	1,341
Donations Received	2	–	11
Total other revenue		17,606	18,019

Timing of revenue recognition for other revenue

Other revenue recognised over time (1)	–	–
Other revenue recognised at a point in time (2)	17,606	18,019
Total other revenue	17,606	18,019

Accounting policy for other revenue

Where the revenue is earned for the provision of specified goods / services under an enforceable contract, revenue is recognised when or as the obligations are satisfied.

Statutory fees and fines are recognised as revenue when the service has been provided, the payment is received or when the penalty has been applied, whichever occurs first.

Other revenue is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

B2-4 Grants and contributions

\$ '000	Operating 2021	Operating 2020	Capital 2021	Capital 2020
General purpose grants and non-developer contributions (untied)				
Financial Assistance Grant ¹				
Relating to current year	2,656	2,776	–	–
Prepayment received in advance for subsequent year	2,844	2,941	–	–
Amount recognised as income during current year	5,500	5,717	–	–
Special purpose grants and non-developer contributions (tied)				
Cash contributions				
Aged care	129	924	–	–
Bushfire and emergency services	811	–	–	–
Child care	2,263	4,829	–	–
Community services	162	160	–	–
Environmental programs	909	997	–	–
Floodplain management	–	23	–	–
LEP/DCP	500	1,265	–	–
Library – per capita	568	541	–	–
LIRS subsidy	93	119	–	–
Local Roads and Community Infrastructure Program	–	–	771	–
Recreation and culture	1,565	46	4,246	1,060
Street lighting	665	665	–	–
Transport (other roads and bridges funding)	1,108	1,389	2,232	713
Transport (roads to recovery)	–	–	857	857
Urban Amenity Improvement Program	–	–	7,763	–
Other specific grants	76	421	890	5,517
Total special purpose grants and non-developer contributions – cash	8,849	11,379	16,759	8,147
Non-cash contributions				
Other	–	–	1,441	9,089
Total other contributions – non-cash	–	–	1,441	9,089
Total special purpose grants and non-developer contributions (tied)	8,849	11,379	18,200	17,236
Total grants and non-developer contributions	14,349	17,096	18,200	17,236
Comprising:				
– Commonwealth funding	6,592	7,846	1,935	1,149
– State funding	7,189	7,440	17,205	2,498
– Other funding	568	1,810	(940)	13,589
	14,349	17,096	18,200	17,236

(1) \$2.84m of the 2021 - 2022 Financial Assistance Grant from the Commonwealth Government was received by Inner West Council in June 2021 and hence is reported as 2020 - 2021 income although it relates to the 2021 - 2022 financial year.

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B2-4 Grants and contributions (continued)

Developer contributions

\$ '000	Notes	Operating 2021	Operating 2020	Capital 2021	Capital 2020
Developer contributions:					
(s7.4 & s7.11 - EP&A Act, s64 of the LGA):					
Cash contributions					
S 7.4 – contributions using planning agreements		–	–	1,580	717
S 7.11 – contributions towards amenities/services		–	–	6,875	17,536
Total developer contributions – cash		–	–	8,455	18,253
Total developer contributions		–	–	8,455	18,253
Total contributions		–	–	8,455	18,253
Total grants and contributions		14,349	17,096	26,655	35,489
Timing of revenue recognition for grants and contributions					
Grants and contributions recognised over time		1,580	–	7,763	–
Grants and contributions recognised at a point in time		12,769	17,096	18,892	35,489
Total grants and contributions		14,349	17,096	26,655	35,489

Unspent grants and contributions

Certain grants and contributions are obtained by Council on the condition they be spent in a specified manner or in a future period but which are not yet spent in accordance with those conditions are as follows:

\$ '000	Operating 2021	Operating 2020	Capital 2021	Capital 2020
Unspent funds at 1 July	6,005	10,645	1,526	–
Add: Funds recognised as revenue in the reporting year but not yet spent in accordance with the conditions	1,024	4,815	8,189	–
Less: Funds received in prior year but revenue recognised and funds spent in current year	(2,971)	(7,929)	(1,143)	–
Transfer: Amounts re-classified as capital grants	–	(1,526)	–	1,526
Unspent funds at 30 June	4,058	6,005	8,572	1,526

Accounting policy

Grants and contributions – enforceable agreement with sufficiently specific performance obligations

Grant and contribution revenue from an agreement which is enforceable and contains sufficiently specific performance obligations is recognised as or when control of each performance obligations is transferred.

The performance obligations vary according to the agreement but include the provisioning of public artworks on non-Council owned property. Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Performance obligations may be satisfied either at a point in time or over time and this is reflected in the revenue recognition pattern. Point in time recognition occurs when the beneficiary obtains control of the goods / services at a single time (e.g. completion of the project when a report / outcome is provided), whereas over time recognition is where the control of the services is ongoing throughout the project (e.g. provision of childcare services through the year).

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

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B2-4 Grants and contributions (continued)

Capital grants

Capital grants received by Council under an enforceable contract for the acquisition or construction of infrastructure, property, plant and equipment to identified specifications which will be under Council's control on completion are recognised as revenue as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project.

For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

Developer contributions

Council has obligations to provide facilities from contribution revenues levied on developers under the provisions of sections 7.4, 7.11 and 7.12 of the *Environmental Planning and Assessment Act 1979* (EP&A Act).

While Council generally incorporates these amounts as part of a Development Consents Order, such developer contributions are only recognised as income upon receipt by Council, due to the possibility that individual development consents may not be acted upon by the applicant and, accordingly, would not be payable to Council.

Developer contributions may only be expended for the purposes for which the contributions were required, but Council may apply contributions according to the priorities established in work schedules for the contribution plan.

Other grants and contributions

Assets, including cash, received from other grants and contributions are recognised at fair value when the asset is received. Council considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

B2-5 Interest and investment income

\$ '000	2021	2020
Interest on financial assets measured at amortised cost		
– Overdue rates and annual charges (incl. special purpose rates)	438	315
– Cash and investments	1,758	3,118
– Other	952	1,561
Fair value adjustments		
– Movements in investments at fair value through profit and loss	2	215
Total interest and investment income (losses)	3,150	5,209

Accounting policy

Interest income is recognised using the effective interest rate at the date that interest is earned.

B2-6 Other income

\$ '000	Notes	2021	2020
Rental income			
Investment properties			
Lease income (excluding variable lease payments not dependent on an index or rate)		–	3,695
Lease income relating to variable lease payments not dependent on an index or a rate		–	22
Total Investment properties		–	3,717
Other lease income			
Leaseback fees - council vehicles		540	581
Other Council Properties			
Lease income (excluding variable lease payments not dependent on an index or rate)		4,519	–
Lease income relating to variable lease payments not dependent on an index or a rate		36	2,779
Total Other lease income		5,095	3,360
Total rental income	C2-2	5,095	7,077
Net share of interests in joint ventures and associates using the equity method			
Joint ventures		–	101
Total net share of interests in joint ventures and associates using the equity method		–	101
Total other income		5,095	7,178

B3 Costs of providing services

B3-1 Employee benefits and on-costs

\$ '000	2021	2020
Salaries and wages	88,498	87,987
Employee termination costs	2,234	5,640
Employee leave entitlements (ELE)	9,559	9,796
Superannuation	9,874	9,770
Workers' compensation insurance	2,141	1,633
Fringe benefit tax (FBT)	546	570
Other	741	681
Total employee costs	113,593	116,077
Less: capitalised costs	(486)	(350)
Total employee costs expensed	113,107	115,727
Number of 'full-time equivalent' employees (FTE) at year end	1,013	1,035

Accounting policy

Employee benefit expenses are recorded when the service has been provided by the employee.

Retirement benefit obligations

All employees of the Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

Superannuation plans

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a defined benefit plan under the Local Government Superannuation Scheme, however, when sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note D3-1 for more information.

B3-2 Materials and services

\$ '000	Notes	2021	2020
Cost of Sales		234	–
Raw materials and consumables		6,911	8,691
Agency Staff		5,175	8,832
Consultants		2,391	2,303
Contractors		28,793	31,991
Legal Fees		735	969
IT Expenses		6,399	4,769
Insurance		2,503	2,414
Street lighting		1,131	1,344
Electricity		2,788	2,989
Subscriptions and publications		789	644
Telephone and communications		648	1,057
Postage, Printing and stationery		715	738
Vehicle Costs		1,823	–
Bank charges		732	504
Audit Fees	E2-1	462	433
Councillor and Mayoral fees and associated expenses	E1-2	562	464
Water rates		754	422
Tipping fees		9,510	9,678
Gas		525	642
Other expenses		1,786	3,035
Expenses from short-term leases		159	327
Expenses from leases of low value assets		1,006	609
Variable lease expense relating to usage		(1)	26
Total materials and services		76,530	82,881
Total materials and services		76,530	82,881

Accounting policy

Expenses are recorded on an accruals basis as the Council receives the goods or services.

B3-3 Borrowing costs

\$ '000	2021	2020
(i) Interest bearing liability costs		
Interest on leases	6	5
Interest on loans	833	420
Total interest bearing liability costs	839	425
Total interest bearing liability costs expensed	839	425
Total borrowing costs expensed	839	425

Accounting policy

Borrowing costs incurred for the construction of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Other borrowing costs are expensed as incurred.

B3-4 Depreciation, amortisation and impairment of non-financial assets

\$ '000	Notes	2021	2020
Depreciation and amortisation			
Infrastructure, property, plant and equipment	C1-7	33,499	28,492
Right of use assets	C2-1	202	143
Intangible assets	C1-9	1,250	636
Total depreciation and amortisation costs		34,951	29,271
Total depreciation, amortisation and impairment for non-financial assets		34,951	29,271

Accounting policy

Depreciation and amortisation

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives. Useful lives are included in Note C1-7 for IPPE assets, Note C1-9 for intangible assets and Note C2-1 for right of use assets.

Impairment of non-financial assets

Council assets held at fair value that are not held primarily for their ability to generate net cash flow, and that are deemed to be specialised, are not tested for impairment since these assets are assessed on an annual basis to ensure that the carrying amount is not materially different from fair value and therefore an impairment loss would be captured during this assessment.

Intangible assets not yet available for use, are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired.

Other non-financial assets that do not meet the criteria above are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units).

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

B3-5 Other expenses

\$ '000	Notes	2021	2020
Impairment of receivables	C1-4	3,569	1,761
Donations, contributions and assistance to other organisations (Section 356)		1,250	1,432
Contributions/levies to other levels of government			
– NSW fire brigade levy		4,397	3,507
– Self Enforcing Infringement Notice Scheme (SEINS) processing fees		1,720	1,875
– Waste levy		5,406	4,703
Total other expenses		16,342	13,278

Accounting policy

Other expenses are recorded on an accruals basis when Council has an obligation for the expenses.

Impairment expenses are recognised when identified.

B4 Gains or losses

B4-1 Gain or loss from the disposal, replacement and de-recognition of assets

\$ '000	Notes	2021	2020
Gain (or loss) on disposal of infrastructure, property, plant and equipment	C1-7		
Proceeds from disposal		5,593	1,466
Less: carrying amount of infrastructure, property, plant and equipment		(10,666)	(5,626)
Gain (or loss) on disposal		(5,073)	(4,160)
Gain (or loss) on disposal of investment property	C1-8		
Proceeds from disposal		–	73,168
Less: carrying amount of investment property		–	(23,779)
Gain (or loss) on disposal		–	49,389
Gain (or loss) on disposal of intangible assets	C1-9		
Proceeds from disposal		–	–
Less: carrying amount of intangible assets		–	(14)
Gain (or loss) on disposal		–	(14)
Net gain (or loss) on disposal of assets		(5,073)	45,215

Accounting policy

Gains and losses on disposals are determined by comparing proceeds with carrying amount. The gain or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer and the asset is de-recognised.

B5 Performance against budget

B5-1 Material budget variations

Council's original budget was adopted by the Council on 28/07/2020 and is not required to be audited. The original projections on which the budget was based have been affected by a number of factors. These include state and federal government decisions, including new grant programs, changing economic activity, environmental factors, and by decisions made by Council.

While these General Purpose Financial Statements include the original budget adopted by Council, the Act requires Council to review its financial budget on a quarterly basis, so it is able to manage the variation between actuals and budget that invariably occur during the year.

Material variations of more than 10% between original budget and actual results or where the variance is considered material by nature are explained below.

Variation Key: **F** = Favourable budget variation, **U** = Unfavourable budget variation.

\$ '000	2021 Budget	2021 Actual	2021 ----- Variance -----	
REVENUES				
Operating grants and contributions	8,283	14,349	6,066	73% F
Increase in Financial Assistance Grant as compared to budget & a grant associated with the compulsory acquisition of King George's Park by Westconnex not budgeted for.				
Capital grants and contributions	25,144	26,655	1,511	6% F
Accelerated payments by the NSW government for the Urban Amenity Improvement Program grant as compared to budget.				
Interest and investment revenue	6,368	3,150	(3,218)	(51)% U
No interest generated from cash holdings recognized during the year (due to the current low official cash rate), whilst there was budget for this. Also a reduction in returns as compared to budget from investments also due to the current low official cash rate.				
Other income	—	5,095	5,095	∞ F
Line item amounts budgeted in Other Revenue.				
EXPENSES				
Employee benefits and on-costs	127,231	113,107	14,124	11% F
Vacant positions not filled throughout the financial year.				
Materials and services	53,926	76,530	(22,604)	(42)% U
Line Items budgeted in other expenses, whilst actuals are in materials & services as per FY21 code update.				
Borrowing costs	1,104	839	265	24% F
The interest on the loan for Ashfield Aquatic Centre was budgeted 100% as an operational expense, but the interest was capitalized until the Aquatic Centre opened in October 2020.				
Depreciation, amortisation and impairment of non-financial assets	27,467	34,951	(7,484)	(27)% U
The depreciation budget model for FY21 included data issues with regards to depreciation calculations. This has been address with regards to the actuals and will be addressed in the FY23 depreciation data model.				
Other expenses	34,615	16,342	18,273	53% F
Line Items budgeted in other expenses, whilst actuals are in materials & services as per FY21 code update.				
Net losses from disposal of assets	190	5,073	(4,883)	(2,570)% U
Actuals reflect the accelerated capital works program for FY21 as compared to budget.				

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B5-1 Material budget variations (continued)

	2021 Budget	2021 Actual	2021 ----- Variance -----
\$ '000			

STATEMENT OF CASH FLOWS

Cash flows from operating activities	45,427	69,379	23,952	53%	F
Increased operational grants received compared to budget and decrease in employee costs compared to budget.					

C Financial position

C1 Assets we manage

C1-1 Cash and cash equivalents

\$ '000	2021	2020
Cash and cash equivalents		
Cash on hand and at bank	109,106	106,546
Total cash and cash equivalents	109,106	106,546

Accounting policy

For Statement of Cash Flow presentation purposes, cash and cash equivalents include: cash on hand; deposits held at call with financial institutions; other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value; and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position.

C1-2 Financial investments

	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Financial assets at fair value through the profit and loss				
Mortgage backed securities	–	1,089	–	1,097
Total	–	1,089	–	1,097
Debt securities at amortised cost				
Term deposits	112,000	11,000	118,000	17,000
NCD's, FRN's (with maturities > 3 months)	8,500	46,650	12,800	33,150
Fixed bonds (ADIs)	25,644	8,300	–	32,444
Total	146,144	65,950	130,800	82,594
Equity securities at fair value through other comprehensive income				
Other long term financial assets	–	3,257	–	3,164
Total	–	3,257	–	3,164
Total financial investments	146,144	70,296	130,800	86,855
Total cash assets, cash equivalents and investments	255,250	70,296	237,346	86,855

Accounting policy

Financial instruments are recognised initially on the date that the Council becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, Council classifies its financial assets into the following categories – those measured at:

- amortised cost
- fair value through profit and loss (FVTPL)
- fair value through other comprehensive income – equity instrument (FVOCI-equity)

Financial assets are not reclassified subsequent to their initial recognition.

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C1-2 Financial investments (continued)

Amortised cost

Assets measured at amortised cost are financial assets where:

- the business model is to hold assets to collect contractual cash flows, and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Council's financial assets measured at amortised cost comprise Term Deposits, Floating Rate Notes, Fixed Rate Notes, trade and other receivables and cash and cash equivalents in the Statement of Financial Position.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, impairment and gains or loss on de-recognition are recognised in profit or loss.

Fair value through other comprehensive income – equity instruments

Council has a 2 investments in entities over which they do not have significant influence nor control (CivicRisk Metro & CivicRisk Mutual). Council has made an irrevocable election to classify these equity investments as fair value through other comprehensive income as they are not held for trading purposes.

These investments are carried at fair value with changes in fair value recognised in other comprehensive income (financial asset reserve). On disposal any balance in the financial asset reserve is transferred to accumulated surplus and is not reclassified to profit or loss.

Other net gains and losses excluding dividends are recognised in the Other Comprehensive Income Statement.

Financial assets through profit or loss

All financial assets not classified as measured at amortised cost or fair value through other comprehensive income are measured at fair value through profit or loss.

Net gains or losses, including any interest or dividend income, are recognised in profit or loss.

Council's financial assets measured at fair value through profit or loss comprise investments in Mortgage-Backed Securities in the Statement of Financial Position.

C1-3 Restricted cash, cash equivalents and investments

\$ '000	2021		2020	
	Current ¹	Non-current	Current ¹	Non-current
Total cash, cash equivalents and investments	255,250	70,296	237,346	86,855
attributable to:				
External restrictions	44,669	70,296	38,208	86,855
Internal restrictions	182,963	–	154,464	–
Unrestricted	27,618	–	44,674	–
	255,250	70,296	237,346	86,855

(1) All funds, including unrestricted funds, have been allocated to upcoming Council projects in line with the Operational and Asset Management Plans. The Unrestricted funds have been set aside within internal council reserves covering the cost of projects as per these plans.

\$ '000	2021	2020
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Details of restrictions

External restrictions – other

External restrictions included in cash, cash equivalents and investments above comprise:

Developer contributions – general	63,574	77,429
Specific purpose unexpended grants (recognised as revenue) – general fund	8,272	7,531
Stormwater management	1,738	1,439
Watershed	60	60
Special Rate Variation Income	9,336	7,554
Mainstreet levy	240	240
Domestic waste management	30,624	29,303
3.5% levy reserve	1,121	1,507
External restrictions – other	114,965	125,063
Total external restrictions	114,965	125,063

Internal restrictions

Council has internally restricted cash, cash equivalents and investments as follows:

Employees leave entitlement	14,927	15,884
Deposits, retentions and bonds	20,238	17,696
Financial Assistance Grant reserve	2,844	2,941
Investment Property Reserve	80,907	80,933
Infrastructure Renewal Reserve	19,446	19,446
Depreciation Contra Reserve	44,601	17,564
Total internal restrictions	182,963	154,464
Total restrictions	297,928	279,527

Internal restrictions over cash, cash equivalents and investments are those assets restricted only by a resolution of the elected Council.

C1-4 Receivables

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Purpose				
Rates and annual charges	15,168	—	8,979	—
Interest and extra charges	325	—	379	—
User charges and fees	9,801	—	7,150	—
Accrued revenues				
– Interest on investments	618	—	750	—
– Other income accruals	269	—	4,764	—
Fines	4,602	—	7,258	—
Net GST receivable	2,312	—	1,232	—
Other receivables	76	—	—	—
Total	33,171	—	30,512	—
Less: provision of impairment				
Rates and annual charges	(782)	—	(630)	—
Interest and extra charges	(16)	—	(77)	—
User charges and fees	(1,575)	—	(1,046)	—
Fines	(1,098)	—	(3,964)	—
Total provision for impairment – receivables	(3,471)	—	(5,717)	—
Total net receivables	29,700	—	24,795	—

\$ '000	2021	2020
Movement in provision for impairment of receivables		
Balance at the beginning of the year (calculated in accordance with AASB 139)	5,717	3,693
+ new provisions recognised during the year	3,397	2,024
– amounts already provided for and written off this year	(5,643)	—
Balance at the end of the year	3,471	5,717

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C1-4 Receivables (continued)

Accounting policy

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Impairment

Impairment of financial assets measured at amortised cost is recognised on an expected credit loss (ECL) basis.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition, and when estimating the ECL, the Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience and informed credit assessment, and including forward-looking information.

Council uses the simplified approach for trade receivables where the expected lifetime credit losses are recognised on day 1.

When considering the ECL for rates debtors, Council takes into account that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold (i.e. these charges are secured against the property). For non-rates debtors, Council uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

The Council uses the presentation that a financial asset is in default when:

- the other party is unlikely to pay its credit obligations to the Council in full, without recourse by the Council to actions such as realising security (if any is held) or
- the financial assets (for non-rates debtors) are more than 90 days past due.

Credit losses are measured as the present value of the difference between the cash flows due to the entity in accordance with the contract, and the cash flows expected to be received. This is applied using a probability weighted approach.

On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

The Council writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings.

Where the Council renegotiates the terms of receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

C1-5 Inventories

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
(i) Inventories at cost				
Stores, materials and trading stock	224	–	193	–
Total inventories at cost	224	–	193	–
Total inventories	224	–	193	–

Accounting policy

Raw materials and stores, work in progress and finished goods

Raw materials and stores, work in progress and finished goods are stated at the lower of cost and net realisable value. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

C1-6 Contract assets and Contract cost assets

\$ '000	2021	2020
Contract assets	–	1,260
Total contract assets and contract cost assets	–	1,260

Contract assets

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Capital Grants	–	–	1,260	–
Total contract assets	–	–	1,260	–

Accounting policy

Contract assets

Contract assets represent Councils right to payment in exchange for goods or services the Council has transferred to a customer when that right is conditional on something other than the passage of time.

Contract assets arise when the amounts billed to customers are based on the achievement of various milestones established in the contract and therefore the amounts recognised as revenue in a given period do not necessarily coincide with the amounts billed to or certified by the customer. Once an invoice or payment claim is raised or the relevant milestone is reached, Council recognises a receivable.

C1-7 Infrastructure, property, plant and equipment

By aggregated asset class	At 1 July 2020			Asset movements during the reporting period							At 30 June 2021		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions/transfers renewals ¹	Additions/transfers new assets	Carrying value of disposals	Depreciation expense	WIP additions	Adjustments and transfers	Revaluation decrements to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
\$ '000													
Capital work in progress	75,283	–	75,283	(65,154)	(11,492)	–	–	70,671	–	–	69,308	–	69,308
Plant and equipment	28,929	(18,108)	10,821	–	3,483	(2,165)	(2,976)	–	–	–	26,984	(17,823)	9,161
Office equipment	3,562	(2,584)	978	–	389	–	(418)	–	171	–	4,156	(3,002)	1,154
Furniture and fittings	2,167	(1,548)	619	–	–	–	(136)	–	–	–	2,167	(1,684)	483
Land	665,520	–	665,520	–	–	(1,294)	–	–	–	(11,585)	652,640	–	652,640
Land improvements – non-depreciable	4,286	–	4,286	–	–	–	–	–	–	–	4,286	–	4,286
Land improvements – depreciable	114,901	(34,530)	80,371	8,088	2,029	(370)	(3,751)	–	–	–	124,396	(38,029)	86,367
Car parks – non-depreciable	3,547	–	3,547	–	–	–	–	–	–	–	3,547	–	3,547
Car parks – depreciable	11,215	(3,229)	7,986	1,913	–	–	(222)	–	–	–	13,128	(3,451)	9,677
Infrastructure:													
– Buildings	375,567	(99,920)	275,647	4,347	2,561	(3,318)	(8,206)	–	–	–	378,002	(106,971)	271,031
– Roads	323,650	(165,547)	158,103	3,774	317	(436)	(6,995)	–	–	–	324,725	(169,962)	154,763
– Bridges	15,995	(5,023)	10,972	–	–	–	(818)	–	–	(40)	15,995	(5,881)	10,114
– Footpaths	119,860	(37,576)	82,284	5,172	392	(1,441)	(2,114)	–	–	–	122,278	(37,985)	84,293
– Kerb and gutter	194,578	(78,141)	116,437	835	63	(683)	(1,414)	–	–	–	194,393	(79,155)	115,238
– Other road assets (including bulk earthworks)	21,758	(7,581)	14,177	130	–	–	(712)	–	–	–	21,888	(8,293)	13,595
– Bulk earthworks (non-depreciable)	512,259	–	512,259	–	–	–	–	–	–	–	512,259	–	512,259
– Sea walls	37,424	(10,951)	26,473	–	–	–	(966)	–	–	(840)	37,424	(12,757)	24,667
– Wharves	6,077	(2,209)	3,868	–	–	–	(82)	–	–	–	6,077	(2,291)	3,786
– Stormwater drainage	178,105	(56,439)	121,666	72	–	–	(2,147)	–	–	–	178,177	(57,910)	120,267
– Aquatic Centres	55,124	(12,671)	42,453	40,823	–	(336)	(2,088)	–	–	–	95,529	(14,677)	80,852
Other assets:													
– Domestic waste vehicles	4,511	(2,154)	2,357	–	2,258	(623)	(454)	–	–	–	4,996	(1,458)	3,538
Total infrastructure, property, plant and equipment	2,754,318	(538,211)	2,216,107	–	–	(10,666)	(33,499)	70,671	171	(12,465)	2,792,355	(561,329)	2,231,026

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

C1-7 Infrastructure, property, plant and equipment (continued)

By aggregated asset class	At 1 July 2019			Asset movements during the reporting period						At 30 June 2020		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions/transfers renewals ¹	Additions/transfers new assets	Carrying value of disposals	Depreciation expense	WIP additions	Adjustments and transfers	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
\$ '000												
Capital work in progress	36,021	–	36,021	(7,493)	(42,297)	–	–	94,940	(5,888)	75,283	–	75,283
Plant and equipment	30,033	(17,853)	12,180	–	2,627	(1,997)	(1,989)	–	–	28,929	(18,108)	10,821
Office equipment	4,400	(2,986)	1,414	–	49	(29)	(456)	–	–	3,562	(2,584)	978
Furniture and fittings	1,993	(1,394)	599	–	174	–	(154)	–	–	2,167	(1,548)	619
Land:												
– Operational land	396,074	–	396,074	–	–	–	–	–	–	–	–	–
– Community land	166,909	–	166,909	–	1,377	(1,408)	–	–	4,710	–	–	–
– Crown land	97,858	–	97,858	–	–	–	–	–	–	665,520	–	665,520
Land improvements – non-depreciable	4,259	–	4,259	–	–	–	–	–	27	4,286	–	4,286
Land improvements – depreciable	114,176	(30,935)	83,241	789	479	(488)	(3,623)	–	(27)	114,901	(34,530)	80,371
Car parks – non-depreciable	3,547	–	3,547	–	–	–	–	–	–	3,547	–	3,547
Car parks – depreciable	11,193	(3,055)	8,138	27	–	(1)	(178)	–	–	11,215	(3,229)	7,986
Infrastructure:												
– Buildings	337,613	(92,473)	245,140	1,349	37,590	(577)	(7,855)	–	–	375,567	(99,920)	275,647
– Roads	322,570	(160,783)	161,787	3,303	–	(349)	(6,638)	–	–	323,650	(165,547)	158,103
– Bridges	15,995	(4,844)	11,151	–	–	–	(179)	–	–	15,995	(5,023)	10,972
– Footpaths	119,564	(36,086)	83,478	462	–	(88)	(1,568)	–	–	119,860	(37,576)	82,284
– Other road assets (including bulk earthworks)	21,649	(6,891)	14,758	109	–	–	(690)	–	–	21,758	(7,581)	14,177
– Bulk earthworks (non-depreciable)	512,259	–	512,259	–	–	–	–	–	–	512,259	–	512,259
– Stormwater drainage	177,633	(55,152)	122,481	908	–	(299)	(1,424)	–	–	178,105	(56,439)	121,666
– Aquatic Centres	55,122	(11,222)	43,900	–	1	–	(1,448)	–	–	55,124	(12,671)	42,453
– Kerb and gutter	194,584	(76,965)	117,619	546	–	(287)	(1,441)	–	–	194,578	(78,141)	116,437
– Sea walls	37,424	(10,562)	26,862	–	–	–	(388)	–	–	37,424	(10,951)	26,473
– Wharves	6,308	(2,258)	4,050	–	–	(104)	(78)	–	–	6,077	(2,209)	3,868
Other assets:												
– Domestic waste vehicles	4,511	(1,771)	2,740	–	–	–	(383)	–	–	4,511	(2,154)	2,357
Total infrastructure, property, plant and equipment	2,671,695	(515,230)	2,156,465	–	–	(5,627)	(28,492)	94,940	(1,178)	2,754,318	(538,211)	2,216,107

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

C1-7 Infrastructure, property, plant and equipment (continued)

Accounting policy

Initial recognition of infrastructure, property, plant and equipment (IPPE)

IPPE is measured initially at cost. Cost includes the fair value of the consideration given to acquire the asset (net of discounts and rebates) and any directly attributable cost of bringing the asset to working condition for its intended use (inclusive of import duties and taxes).

When infrastructure, property, plant and equipment is acquired by Council at significantly below fair value, the assets are initially recognised at their fair value at acquisition date.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the Income Statement during the financial period in which they are incurred.

Useful lives of IPPE

Land is not depreciated. Depreciation on other assets is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

Plant and equipment	Years	Property Assets	Years
Office equipment	5 to 20	Buildings	9 to 151
Office furniture	2 to 10	Aquatic Centres	10 to 100
Plant and Fleet	2 to 10		
Domestic Waste Vehicles	3 to 10	Play Spaces and Sporting Fields	Years
		Land Improvements Parks (Depreciable)	5 to 124
Transport Assets	Years	Seawalls	20 to 141
Roads	25 to 151	Wharves	20 to 80
Road Formation/Bulk Earthworks	Not depreciable		
Bridges	15 to 162		
Footpaths	25 to 129		
Kerb and Gutter	30 to 273		
Traffic Devices	20 to 129		
Other Road assets	5 to 129		
Car Parks (Non Depreciable)	Not Depreciable		
Car Parks (Depreciable)	11 to 150		
Stormwater Drainage	15 - 196		

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

Revaluation model

Infrastructure, property, plant and equipment are held at fair value. Comprehensive valuations are performed at least every 5 years, however the carrying amount of assets is assessed by Council at each reporting date to confirm that it is not materially different from current fair value.

Water and sewerage network assets are indexed at each reporting period in accordance with the Rates Reference Manual issued by Department of Planning, Industry and Environment – Water.

Increases in the carrying amounts arising on revaluation are credited to the IPPE revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against IPPE revaluation reserve to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

Land under roads

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

Council has elected not to recognise land under roads acquired before 1 July 2008. Land under roads acquired after 1 July 2008 is recognised in accordance with the IPPE accounting policy.

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C1-7 Infrastructure, property, plant and equipment (continued)

Crown reserves

Crown reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

Improvements on Crown reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating to the reserves are recognised within Council's Income Statement.

Rural Fire Service assets

Under Section 119 of the *Rural Fire Services Act 1997 (NSW)*, "all firefighting equipment purchased or constructed wholly or from money to the credit of the Fund is to be vested in the council of the area for or on behalf of which the firefighting equipment has been purchased or constructed".

At present, Council does not have any rural fire service assets.

C1-8 Investment properties

Owned investment property

\$ '000	2021	2020
At fair value		
Opening balance at 1 July	–	28,489
Disposals during year	–	(23,779)
– Reclassified as community land	–	(4,710)
Closing balance at 30 June	–	–

Accounting policy

Investment property, principally comprising freehold office buildings, is held for long-term rental yields and is not occupied by the Council. Changes in fair values are recorded in the Income Statement as a separate line item.

Properties that are under construction for future use as investment properties are regarded as investment property. These are also carried at fair value unless the fair value cannot yet be reliably determined. Where that is the case, the property will be accounted for at cost until either the fair value becomes reliably determinable or construction is complete.

All of council's Investment Properties were either disposed of or reclassified as Community Land during FY20.

C1-9 Intangible assets

Intangible assets are as follows:

\$ '000	2021	2020
Software		
Opening values at 1 July		
Gross book value	4,065	1,896
Accumulated amortisation	(841)	(499)
Software work in progress (WIP) balance	5,880	–
Net book value – opening balance	9,104	1,397
Movements for the year		
Other movements	–	93
- Transfers to other asset classes	(169)	–
Purchases	615	2,384
Amortisation charges	(1,250)	(636)
– WIP movement - net	–	5,880
Net book value written off	(804)	(14)
Closing values at 30 June		
Gross book value	7,991	4,065
Accumulated amortisation	(2,041)	(841)
Software work in progress (WIP) balance	1,546	5,880
Total software – net book value	7,496	9,104
Total intangible assets – net book value	7,496	9,104

Accounting policy

IT development and software

Costs incurred in developing products or systems and costs incurred in acquiring software and licenses that will contribute to future period financial benefits through revenue generation and/or cost reduction are capitalised to software and systems.

Costs capitalised include external direct costs of materials and service, direct payroll, and payroll related costs of employees' time spent on the project. Amortisation is calculated on a straight line basis over periods generally ranging from three to ten years. IT development costs include only those costs directly attributable to the development phase and are only recognised following completion of technical feasibility, and where Council has an intention and ability to use the asset.

C2 Leasing activities

C2-1 Council as a lessee

Council has leases over a range of assets including land and buildings, vehicles, machinery and IT equipment. Information relating to the leases in place and associated balances and transactions is provided below.

Buildings

Council leases land and buildings for service delivery (a childcare centre and a nursery) and also leases a car park; the leases are generally between 2 and 7 years and some of them include a renewal option to allow Council to renew for up to twice the noncancellable lease term at their discretion.

The building leases contains an annual pricing mechanism based on either fixed increases or CPI movements at each anniversary of the lease inception.

Plant & Equipment

Council leases vehicles with lease terms of 2 years; the lease payments are fixed during the lease term and there is generally no renewal option.

Office and IT equipment

Leases for office and IT equipment are generally for low value assets, except for significant items such as photocopiers. The leases are for between 1 and 5 years with no renewal option and the payments are fixed.

Extension options

Council includes options in the building leases to provide flexibility and certainty to Council operations and reduce costs of moving premises; and the extension options are at Council's discretion.

At commencement date and each subsequent reporting date, Council assesses where it is reasonably certain that the extension options will be exercised.

Council has determined that for all leases with an extension option, it is reasonably certain that this extension option will be exercised.

(a) Right of use assets

\$ '000	Plant & Equipment	Buildings	Office & IT Equipment	Total
2021				
Opening balance at 1 July	132	154	68	354
Adoption of AASB 16 at 1 July 2019 – first time lease recognition	–	–	–	–
Additions to right-of-use assets	498	–	–	498
Adjustments to right-of-use assets due to re-measurement of lease liability	–	(131)	(26)	(157)
Depreciation charge	(172)	(15)	(15)	(202)
Balance at 30 June	458	8	27	493
2020				
Adoption of AASB 16 at 1 July 2019 – first time lease recognition	182	230	90	502
Adjustments to right-of-use assets due to re-measurement of lease liability	–	(5)	–	(5)
Depreciation charge	(50)	(71)	(22)	(143)
Balance at 30 June	132	154	68	354

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C2-1 Council as a lessee (continued)

(b) Lease liabilities

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Lease liabilities	160	339	191	176
Total lease liabilities	160	339	191	176

(c) (i) The maturity analysis

The maturity analysis of lease liabilities based on contractual undiscounted cash flows is shown in the table below:

\$ '000	< 1 year	1 – 5 years	> 5 years	Total	Total per Statement of Financial Position
2021					
Cash flows	160	339	–	499	499
2020					
Cash flows	190	177	–	367	367

(d) Income Statement

The amounts recognised in the Income Statement relating to leases where Council is a lessee are shown below:

\$ '000	2021	2020
Interest on lease liabilities	6	5
Variable lease payments based on usage not included in the measurement of lease liabilities	(1)	26
Depreciation of right of use assets	202	143
Expenses relating to short-term leases	159	327
Expenses relating to low-value leases	1,006	609
	1,372	1,110

(e) Statement of Cash Flows

Total cash outflow for leases	(209)	(130)
	(209)	(130)

Accounting policy

At inception of a contract, Council assesses whether a lease exists – i.e. does the contract convey the right to control the use of an identified asset for a period of time in exchange for consideration?

At the lease commencement, Council recognises a right-of-use asset and associated lease liability for the lease term. The lease term includes extension periods where Council believes it is reasonably certain that the option will be exercised.

The right-of-use asset is measured using the cost model where cost on initial recognition comprises: the lease liability, initial direct costs, prepaid lease payments, estimated cost of removal and restoration, less any lease incentives received. The right-of-use is depreciated over the lease term on a straight-line basis and assessed for impairment in accordance with the impairment of asset accounting policy.

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C2-1 Council as a lessee (continued)

The lease liability is initially recognised at the present value of the remaining lease payments at the commencement of the lease. The discount rate is the rate implicit in the lease, however where this cannot be readily determined then the Council's incremental borrowing rate for a similar term with similar security is used.

Subsequent to initial recognition, the lease liability is measured at amortised cost using the effective interest rate method. The lease liability is re-measured when there is a lease modification, or change in estimate of the lease term or index upon which the lease payments are based (e.g. CPI).

Where the lease liability is re-measured, the right-of-use asset is adjusted to reflect the re-measurement.

Exceptions to lease accounting

Council has applied the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. Council recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

C2-2 Council as a lessor

Operating leases

Council leases out a number of properties and /or plant and equipment to community groups; these leases have been classified as operating leases for financial reporting purposes and the assets are included as investment property (refer note C1-8) and/or IPP&E (refer note c1-7) in the Statement of Financial Position.

The amounts recognised in the Income Statement relating to operating leases where Council is a lessor are shown below:

\$ '000	2021	2020
---------	------	------

(i) Assets held as investment property

The amounts recognised in the Income Statement relating to operating leases where Council is a lessor are shown below

Lease income (excluding variable lease payments not dependent on an index or rate)	–	3,695
Lease income relating to variable lease payments not dependent on an index or a rate	–	22
Total income relating to operating leases for investment property assets	–	3,717

(ii) Assets held as property, plant and equipment

Lease income (excluding variable lease payments not dependent on an index or rate)	4,519	2,779
Lease income relating to variable lease payments not dependent on an index or a rate	36	–
Leaseback fees - council vehicles	540	581
Total income relating to operating leases for Council assets	5,095	3,360

(iii) Maturity analysis of undiscounted lease payments to be received after reporting date for all operating leases:

Maturity analysis of future lease income receivable showing the undiscounted lease payments to be received after reporting date for operating leases:

< 1 year	1,147	1,372
1–2 years	1,147	1,413
2–3 years	1,147	–
3–4 years	730	–
Total undiscounted lease payments to be received	4,171	2,785

Accounting policy

When Council is a lessor, the lease is classified as either an operating or finance lease at inception date, based on whether substantially all of the risks and rewards incidental to ownership of the asset have been transferred to the lessee. If the risks and rewards have been transferred then the lease is classified as a finance lease, otherwise it is an operating lease.

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C2-2 Council as a lessor (continued)

When Council has a sub-lease over an asset and is the intermediate lessor then the head lease and sub-lease are accounted for separately. The classification of the sub-lease is based on the right-of-use asset which arises from the head lease rather than the useful life of the underlying asset.

If the lease contains lease and non-lease components, the non-lease components are accounted for in accordance with AASB 15 *Revenue from Contracts with Customers*.

The lease income is recognised on a straight-line basis over the lease term for an operating lease and as finance income using amortised cost basis for finance leases.

C3 Liabilities of Council

C3-1 Payables

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Payables				
Prepaid rates	1,786	–	232	–
Goods and services – operating expenditure	7,692	–	3,245	–
Accrued expenses:				
– Borrowings	300	–	317	–
– Salaries and wages	923	–	1,817	–
– Other expenditure accruals	3,060	–	6,863	–
Security bonds, deposits and retentions	19,923	–	17,885	–
Other	582	–	877	–
Total payables	34,266	–	31,236	–

Current payables not anticipated to be settled within the next twelve months

\$ '000	2021	2020
The following liabilities, even though classified as current, are not expected to be settled in the next 12 months.		
Payables – security bonds, deposits and retentions	12,329	11,239
Total payables	12,329	11,239

Accounting policy

Council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

Payables

Payables represent liabilities for goods and services provided to Council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

C3-2 Contract Liabilities

\$ '000	Notes	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Unexpended capital grants (to construct Council controlled assets)	(i)	4,358	–	–	–
Total grants received in advance		4,358	–	–	–
Income in Advance		4,659	3,167	3,998	4,174
Total user fees and charges received in advance		4,659	3,167	3,998	4,174
Total contract liabilities		9,017	3,167	3,998	4,174

Accounting policy

Contract liabilities are recorded when consideration is received from a customer / fund provider prior to Council transferring a good or service to the customer, Council presents the funds which exceed revenue recognised as a contract liability.

C3-3 Borrowings

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Loans – secured ¹	3,062	37,834	3,762	40,897
Total borrowings	3,062	37,834	3,762	40,897

(1) Loans are secured over the general rating income of Council.
Disclosures on liability interest rate risk exposures, fair value disclosures and security can be found in Note D1-1.

(a) Changes in liabilities arising from financing activities

\$ '000	2020		Non-cash movements				2021
	Opening Balance	Cash flows	Acquisition	Fair value changes	Acquisition due to change in accounting policy	Remeasurement of Lease Liability	Closing balance
Loans – secured	44,659	(3,763)	–	–	–	–	40,896
Lease liability (Note C2-1b)	367	(160)	498	–	–	(206)	499
Total liabilities from financing activities	45,026	(3,923)	498	–	–	(206)	41,395

\$ '000	2019		Non-cash movements				2020
	Opening Balance	Cash flows	Acquisition	Fair value changes	Acquisition due to change in accounting policy	Other non-cash movement	Closing balance
Loans – secured	9,099	35,560	–	–	–	–	44,659
Lease liability (Note C2-1b)	–	–	–	–	367	–	367
Total liabilities from financing activities	9,099	35,560	–	–	367	–	45,026

(b) Financing arrangements

\$ '000	2021	2020
Total facilities		
Bank overdraft facilities ¹	1,000	1,000
Credit cards/purchase cards	274	274
Total financing arrangements	1,274	1,274
Undrawn facilities		
– Bank overdraft facilities	1,000	1,000
– Credit cards/purchase cards	274	274
Total undrawn financing arrangements	1,274	1,274

Additional financing arrangements information

Breaches and defaults

During the current and prior year, there were no defaults or breaches on any of the loans.

(1) The bank overdraft facility may be drawn at any time and may be terminated by the bank without notice.

Accounting policy

Council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down.

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C3-3 Borrowings (continued)

Borrowings are removed from the Statement of Financial Position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in other income or borrowing costs.

C3-4 Employee benefit provisions

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Annual leave	9,487	–	9,280	–
Sick leave	391	–	575	–
Long service leave	19,006	1,588	19,398	1,418
Other leave	483	–	718	–
ELE on-costs	2,124	92	1,912	75
Total employee benefit provisions	31,491	1,680	31,883	1,493

Current employee benefit provisions not anticipated to be settled within the next twelve months

\$ '000	2021	2020
The following provisions, even though classified as current, are not expected to be settled in the next 12 months.		
Provisions – employees benefits	22,248	20,270
	22,248	20,270

Accounting policy

Employee benefit provisions are presented as current liabilities in the Statement of Financial Position if Council does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur and therefore all annual leave and vested long service leave (or that which vests within 12 months) is presented as current.

Short-term obligations

Liabilities for wages and salaries (including non-monetary benefits, annual leave and accumulating sick leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service) are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave and accumulating sick leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

Other long-term employee benefit obligations

The liability for long-service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

On-costs

The employee benefit provisions include the aggregate on-cost liabilities that will arise when payment of current employee benefits is made in future periods.

These amounts include superannuation, payroll tax and workers compensation expenses which will be payable upon the future payment of certain leave liabilities which employees are entitled to at the reporting period.

D Risks and accounting uncertainties

D1-1 Risks relating to financial instruments held

Council's activities expose it to a variety of financial risks including (1) price risk, (2) credit risk, (3) liquidity risk and (4) interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's finance section under policies approved by the Council.

The fair value of Council's financial assets and financial liabilities approximates their carrying amount.

A comparison by category of the carrying amounts and fair values of Council's financial assets and financial liabilities recognised in the financial statements is presented below.

\$ '000	Carrying value 2021	Carrying value 2020	Fair value 2021	Fair value 2020
Financial assets				
Measured at amortised cost				
Cash and cash equivalents	109,106	106,546	109,106	106,546
Receivables	27,389	24,795	27,389	24,795
Investments				
– Debt securities at amortised cost	212,094	213,394	219,239	216,270
Fair value through other comprehensive income				
Investments				
– Equity securities at fair value through other comprehensive income	3,257	3,164	3,257	–
Fair value through profit and loss				
Investments				
– Held for trading	1,089	1,097	1,089	1,097
Total financial assets	352,935	348,996	360,080	348,708
Financial liabilities				
Payables	32,480	31,236	32,480	31,236
Loans/advances	40,896	44,659	40,896	44,659
Total financial liabilities	73,376	75,895	73,376	75,895

Fair value is determined as follows:

- **Cash and cash equivalents, receivables, payables** – are estimated to be the carrying value that approximates market value.
- **Borrowings and held-to-maturity investments** – are based upon estimated future cash flows discounted by the current mkt interest rates applicable to assets and liabilities with similar risk profiles, unless quoted market prices are available.
- Financial assets classified (i) **'at fair value through profit and loss'** – are based upon quoted market prices (in active markets for identical investments) at the reporting date or independent valuation.

Council's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital.

Council's finance area manages the cash and Investments portfolio with the assistance of independent advisors.

Council has an investment policy which complies with the Local Government Act 1993 and Minister's investment order 625. This policy is regularly reviewed by Council and its staff and an investment report is tabled before Council on a monthly basis setting out the portfolio breakup and its performance as required by Local Government regulations.

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D1-1 Risks relating to financial instruments held (continued)

The risks associated with the instruments held are:

- **Price risk** – the risk that the capital value of Investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors affecting similar instruments traded in a market.
 - **Interest rate risk** – the risk that movements in interest rates could affect returns and income.
 - **Liquidity risk** – the risk that Council will not be able to pay its debts as and when they fall due.
 - **Credit risk** – the risk that the investment counterparty will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council – be it of a capital or income nature.
- Council manages these risks (amongst other measures) by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees.

Council also seeks advice from independent advisers before placing any funds in cash equivalents and investments.

(a) Market risk – interest rate and price risk

\$ '000	2021	2020
The impact on result for the year and equity of a reasonably possible movement in the price of investments held and interest rates is shown below. The reasonably possible movements were determined based on historical movements and economic conditions in place at the reporting date.		
Impact of a 1% movement in interest rates		
– Equity / Income Statement	315	1,698
Impact of a 10% movement in price of investments		
– Equity / Income Statement	21,644	16,983

(b) Credit risk

Council's major receivables comprise (i) rates and annual charges and (ii) user charges and fees.

Council manages the credit risk associated with these receivables by monitoring outstanding debt and employing stringent debt recovery procedures. Council also encourages ratepayers to pay their rates by the due date through incentives.

There are no significant concentrations of credit risk, whether through exposure to individual customers or specific industry sectors.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

Council makes suitable provision for expected credit loss as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

Credit risk profile

Receivables – rates and annual charges

Credit risk on rates and annual charges is minimised by the ability of Council to secure a charge over the land relating to the debts – that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages the payment of debt.

\$ '000	Not yet overdue	< 1 year overdue	1 - 2 years overdue	2 - 5 years overdue	> 5 years overdue	Total
2021						
Gross carrying amount	–	8,322	2,583	753	3,510	15,168
2020						

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D1-1 Risks relating to financial instruments held (continued)

\$ '000	Not yet overdue	< 1 year overdue	1 - 2 years overdue	2 - 5 years overdue	> 5 years overdue	Total
Gross carrying amount	1	4,925	1,529	446	2,078	8,979

Receivables - non-rates and annual charges and contract assets

Council applies the simplified approach for non-rates and annual charges debtors and contract assets to provide for expected credit losses, which permits the use of the lifetime expected loss provision at inception. To measure the expected credit losses, non-rates and annual charges debtors and contract assets have been grouped based on shared credit risk characteristics and the days past due.

The loss allowance provision is determined as follows. The expected credit losses incorporate forward-looking information.

\$ '000	Not yet overdue	0 - 30 days overdue	31 - 60 days overdue	61 - 90 days overdue	> 91 days overdue	Total
2021						
Gross carrying amount	3,304	3,255	2,367	2,386	4,380	15,692
Expected loss rate (%)	1.00%	1.00%	3.00%	23.00%	43.00%	16.37%
2020						
Gross carrying amount	7,257	2,525	1,069	635	3,059	14,545
Expected loss rate (%)	0.00%	2.00%	5.00%	10.00%	16.00%	4.52%

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D1-1 Risks relating to financial instruments held (continued)

(c) Liquidity risk

Payables, lease liabilities and borrowings are both subject to liquidity risk; that is, the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels, and by maintaining an adequate cash buffer. Payment terms can be extended, and overdraft facilities drawn upon in extenuating circumstances.

Borrowings are also subject to interest rate risk: the risk that movements in interest rates could adversely affect funding costs. Council manages this risk through diversification of borrowing types, maturities and interest rate structures.

The finance team regularly reviews interest rate movements to determine if it would be advantageous to refinance or renegotiate part or all of the loan portfolio.

The timing of cash flows presented in the table below to settle financial liabilities reflects the earliest contractual settlement dates. The timing of expected outflows is not expected to be materially different from contracted cashflows.

The amounts disclosed in the table are the undiscounted contracted cash flows for non-lease liabilities (refer to Note C2-1(b) for lease liabilities) and therefore the balances in the table may not equal the balances in the Statement of Financial Position due to the effect of discounting.

\$ '000	Weighted average interest rate	Subject to no maturity	≤ 1 Year	payable in: 1 - 5 Years	> 5 Years	Total cash outflows	Actual carrying values
2021							
Trade/other payables	0.00%	19,923	13,882	—	—	33,805	32,480
Loans and advances	4.45%	—	3,062	8,911	28,923	40,896	40,896
Total financial liabilities		19,923	16,944	8,911	28,923	74,701	73,376
2020							
Trade/other payables	0.00%	17,885	13,350	—	—	31,235	31,004
Loans and advances	4.45%	—	818	4,603	39,238	44,659	44,659
Lease liabilities	1.41%	—	184	176	—	360	—
Total financial liabilities		17,885	14,352	4,779	39,238	76,254	75,663

D2 Fair value measurement

The Council measures the following asset and liability classes at fair value on a recurring basis:

- Infrastructure, property, plant and equipment
- Investments

The fair value of assets and liabilities must be estimated in accordance with various accounting standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

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D2 Fair value measurement (continued)

		Fair value measurement hierarchy					
\$ '000	Notes	Level 2 Significant observable inputs		Level 3 Significant unobservable inputs		Total	
		2021	2020	2021	2020	2021	2020
Recurring fair value measurements							
Financial assets							
Financial investments	C1-2						
At fair value through profit or loss		1,089	1,097	–	–	1,089	1,097
Total financial assets		1,089	1,097	–	–	1,089	1,097
Infrastructure, property, plant and equipment							
	C1-7						
Crown Land		–	–	95,339	97,858	95,339	97,858
Operational land		394,950	396,074	–	–	394,950	396,074
Community land		–	–	162,351	171,588	162,351	171,588
Land improvements – non-depreciable		–	–	4,286	4,286	4,286	4,286
Land improvements – depreciable		–	–	86,367	80,371	86,367	80,371
Car parks – non-depreciable		–	–	3,547	3,547	3,547	3,547
Car parks – depreciable		–	–	9,677	7,986	9,677	7,986
Buildings		–	–	271,031	275,647	271,031	275,647
Roads		–	–	154,763	158,103	154,763	158,103
Bridges		–	–	10,114	10,972	10,114	10,972
Footpaths		–	–	84,293	82,284	84,293	82,284
Kerb and Gutter		–	–	115,238	116,437	115,238	116,437
Other road assets		–	–	13,595	14,177	13,595	14,177
Bulk earthworks (non-depreciable)		–	–	512,259	512,259	512,259	512,259
Sea walls		–	–	24,667	26,473	24,667	26,473
Wharves		–	–	3,786	3,868	3,786	3,868
Stormwater drainage		–	–	120,267	121,666	120,267	121,666
Aquatic Centres		–	–	80,852	42,453	80,852	42,453
Total infrastructure, property, plant and equipment		394,950	396,074	1,752,432	1,732,332	2,147,382	2,128,406

Valuation techniques

Where Council is unable to derive fair valuations using quoted market prices of identical assets (ie. level 1 inputs) Council instead utilises a spread of both observable inputs (level 2 inputs) and unobservable inputs (level 3 inputs).

The fair valuation techniques Council has employed while utilising level 2 and level 3 inputs are as follows:

Infrastructure, property, plant and equipment (IPPE)

Buildings -Non-Specialised and Specialised

Buildings were valued by Scott Fullerton Valuations Pty Ltd, FAPI, Certified Practising Valuer, Registered Valuer No. 2144 as at 30 June 2018 using the fair value approach.

This approach estimated the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The buildings were physically inspected and measured as such maximised the use of observable inputs and minimised the use of unobservable inputs. As such these assets were classified as having been valued using Level 3 valuation inputs.

There has been no change to the valuation process during the reporting period.

Community & Crown Land

continued on next page ...

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D2 Fair value measurement (continued)

Valuation of all Council's Community Land and Council managed land were based on the land values provided by the Valuer-General as at 30th June 2019. As these rates were not considered to be observable market evidence they have been classified as Level 3.

Operational Land

The valuation of Council's operational land was undertaken as at 30 June 2018 by Scott Fullerton Valuations Pty Ltd. FAPI, Certified Practising Valuer, Registered Valuer No. 2144.

Operational has been valued at market value, having regard to the "highest and best use", after identifying all elements that would be taken into account by buyers and sellers in settling the price, including but not limited to

- The land's description and/or dimensions;
- Planning and other constraints on development; and
- The potential for alternative use.

There has been no change to the valuation process during the reporting period.

All Other Infrastructure, property, plant and equipment (IPP&E)

The cost approach has been utilised where the replacement cost was estimated for each asset by taking into account a range of factors. Inputs such as estimates of pattern of consumption, residual value, asset condition and useful life required extensive professional judgement and impacted on the final determination of fair value. As such these assets are classified as having been valued using Level 3 valuation inputs.

There has been no change to the valuation process during the reporting period.

Highest and best use

All of Council's non-financial assets are considered as being utilised for their highest and best use.

D3-1 Contingencies

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

LIABILITIES NOT RECOGNISED

1. Guarantees

(i) Defined benefit superannuation contribution plans

Council is party to an Industry Defined Benefit Plan under the Local Government Superannuation Scheme, named The Local Government Superannuation Scheme – Pool B (the Scheme) which is a defined benefit plan that has been deemed to be a 'multi-employer fund' for purposes of AASB119 Employee Benefits for the following reasons:

- Assets are not segregated within the sub-group according to the employees of each sponsoring employer.
- The contribution rates have been the same for all sponsoring employers. That is, contribution rates have not varied for each sponsoring employer according to the experience relating to the employees of that sponsoring employer.
- Benefits for employees of all sponsoring employers are determined according to the same formulae and without regard to the sponsoring employer.
- The same actuarial assumptions are currently used in respect of the employees of each sponsoring employer.

Given the factors above, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers, and hence shares in the associated gains and losses (to the extent that they are not borne by members).

Description of the funding arrangements.

Pooled employers are required to pay standard employer contributions and additional lump sum contributions to the fund.

The standard employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current standard employer contribution rates are:

Division B	1.9 times member contributions for non-180 Point Members; Nil for 180 Point Members
Division C	2.5% salaries
Division D	1.64 times member contributions

The past service contribution for each Pooled Employer is a share of the total past service contributions of \$40.0 million for 1 July 2019 to 30 June 2021, apportioned according to each employer's share of the accrued liabilities as at 30 June 2019. These past service contributions are used to maintain the adequacy of the funding position for the accrued liabilities.

The adequacy of contributions is assessed at each triennial actuarial investigation and monitored annually between triennials.

Description of the extent to which Council can be liable to the plan for other Council's obligations under the terms and conditions of the multi-employer plan

As stated above, each sponsoring employer (Council) is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the Council.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.

Council's expected contribution to the plan for the next annual reporting period is \$1,361,129.64.

The estimated employer reserves financial position for the Pooled Employers at 30 June 2021 is:

Employer reserves only *	\$millions	Asset Coverage
Assets	2,620.5	
Past Service Liabilities	2,445.6	107.2%
Vested Benefits	2,468.7	106.2%

continued on next page ...

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D3-1 Contingencies (continued)

* excluding member accounts and reserves in both assets and liabilities.

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	5.75% per annum
Salary inflation	3.5% per annum
Increase in CPI	2.5% per annum

The contribution requirements may vary from the current rates if the overall sub-group experience is not in line with the actuarial assumptions in determining the funding program; however, any adjustment to the funding program would be the same for all sponsoring employers in the Pooled Employers group.

(ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to local government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the net assets or liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the fund years.

The future realisation and finalisation of claims incurred but not reported to 30/6 this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively.

(iii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA.

These future equity contributions would be required to maintain the company's minimum level of net assets in accordance with its licence requirements.

(iv) Other guarantees

Council has provided no other guarantees other than those listed above.

2. Other liabilities

(i) Third party claims

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

(ii) Potential land acquisitions due to planning restrictions imposed by Council

Council has classified a number of privately owned land parcels as local open space or bushland.

As a result, where notified in writing by the various owners, Council will be required to purchase these land parcels.

At reporting date, reliable estimates as to the value of any potential liability (and subsequent land asset) from such potential acquisitions has not been possible.

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D3-1 Contingencies (continued)

ASSETS NOT RECOGNISED

(i) Land under roads

As permitted under AASB 1051, Council has elected not to bring to account land under roads that it owned or controlled up to and including 30/6/08.

E People and relationships

E1 Related party disclosures

E1 Key management personnel (KMP)

Key management personnel (KMP) of the council are those persons having the authority and responsibility for planning, directing and controlling the activities of the council, directly or indirectly.

- Mayor (1)
- Councillors (14)
- Chief Executive Officer (1)
- Chief Operating Officer (1)
- Deputy General Manager (1)

The aggregate amount of KMP compensation included in the Income Statement is:

\$ '000	2021	2020
Compensation:		
Short-term benefits	1,331	1,374
Post-employment benefits	36	53
Termination benefits	215	338
Total	1,582	1,765

E1-2 Councillor and Mayoral fees and associated expenses

\$ '000	2021	2020
The aggregate amount of Councillor and Mayoral fees and associated expenses included in materials and services expenses in the Income Statement are:		
Councillor expenses – mayoral fee (incl deputy mayor)	87	69
Councillors' fees	462	395
Other Councillors' expenses (including Mayor)	13	–
Total	562	464

E2 Other relationships

E2-1 Audit fees

\$ '000	2021	2020
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During the year, the following fees were incurred for services provided by the auditor of Council, related practices and non-related audit firms

Auditors of the Council - NSW Auditor-General:

(i) Audit and other assurance services

Audit and review of financial statements

Remuneration for audit and other assurance services	228	275
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Remuneration for non-assurance services

Total Auditor-General remuneration	228	275
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Non NSW Auditor-General audit firms

(i) Audit and other assurance services

Internal Audit Services

Remuneration for audit and other assurance services	234	158
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Total remuneration of non NSW Auditor-General audit firms	234	158
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Total audit fees	462	433
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F Other matters

F1-1 Statement of Cash Flows information

(a) Reconciliation of net operating result to cash provided from operating activities

\$ '000	2021	2020
Net operating result from Income Statement	27,890	81,951
Adjust for non-cash items:		
Depreciation and amortisation	34,951	29,271
Net losses/(gains) on disposal of assets	5,073	(45,215)
Non-cash capital grants and contributions	(1,441)	(9,089)
Adoption of AASB 15/1058	–	(230)
Losses/(gains) recognised on fair value re-measurements through the P&L:		
– Investments classified as 'at fair value' or 'held for trading'	(2)	(215)
Share of net (profits)/losses of associates/joint ventures using the equity method	–	(101)
+/- Movement in operating assets and liabilities and other cash items:		
Decrease/(increase) in receivables	(2,659)	(4,168)
Increase/(decrease) in provision for impairment of receivables	(2,246)	2,024
Decrease/(increase) in inventories	(31)	(13)
Decrease/(increase) in other current assets	(253)	632
Decrease/(increase) in contract assets	1,260	(1,260)
Increase/(decrease) in payables	4,447	(9,698)
Increase/(decrease) in accrued interest payable	(17)	298
Increase/(decrease) in other accrued expenses payable	(4,697)	3,397
Increase/(decrease) in other liabilities	3,297	1,341
Increase/(decrease) in contract liabilities	4,012	3,905
Increase/(decrease) in provision for employee benefits	(205)	(1,066)
Net cash provided from/(used in) operating activities from the Statement of Cash Flows	69,379	51,764

(b) Non-cash investing and financing activities

Developer contributions 'in kind'	–	9,089
Total non-cash investing and financing activities	–	9,089

F2-1 Commitments

Capital commitments (exclusive of GST)

\$ '000	2021	2020
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Property, plant and equipment		
Buildings	707	11,642
Plant and equipment	5,503	3
Infrastructure	14,487	496
ICT	286	305
Parks	6,133	—
Other	—	102
Total commitments	27,116	12,548
These expenditures are payable as follows:		
Within the next year	27,116	12,548
Total payable	27,116	12,548
Sources for funding of capital commitments:		
Unrestricted general funds	27,116	12,548
Total sources of funding	27,116	12,548

F3 Statement of developer contributions as at 30 June 2021

F3-1 Summary of developer contributions

\$ '000	Opening balance at 1 July 2020	Contributions received during the year		Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2021	Cumulative balance of internal borrowings (to)/from
		Cash	Non-cash					
Roads	822	62	–	12	(275)	–	621	–
Traffic facilities	1,713	108	–	1	(384)	–	1,438	–
Parking	82	–	–	1	–	–	83	–
Open space	33,087	4,305	–	478	(8,953)	–	28,917	–
Community facilities	3,883	745	–	57	(754)	–	3,931	–
Open space and recreation	9,671	1,096	–	142	(5,085)	–	5,824	–
Community services and facilities	2,510	188	–	36	(1,696)	–	1,038	–
Transport and access	7,625	19	–	107	(2,821)	–	4,930	–
Administration	211	95	–	5	(76)	–	235	–
Plan preparation	870	153	–	15	(92)	–	946	–
S7.11 contributions – under a plan	60,474	6,771	–	854	(20,136)	–	47,963	–
S7.12 levies – under a plan	3,934	1,580	–	61	(1,237)	–	4,338	–
Total S7.11 and S7.12 revenue under plans	64,408	8,351	–	915	(21,373)	–	52,301	–
S7.4 planning agreements	13,019	104	–	12	(1,862)	–	11,273	–
Total contributions	77,427	8,455	–	927	(23,235)	–	63,574	–

Under the Environmental Planning and Assessment Act 1979, Council has significant obligations to provide Section 7.11 (contributions towards provision or improvement of amenities or services) infrastructure in new release areas. It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

F3-2 Developer contributions by plan

\$ '000	Opening balance at 1 July 2020	Contributions received during the year		Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2021	Cumulative balance of internal borrowings (to)/from
		Cash	Non-cash					
CONTRIBUTION PLAN NUMBER 1 - Open Space and Recreation (former Leichhardt)								
Effective 18 January 2005	9,671	1,096	—	142	(5,085)	—	5,824	—
Total	9,671	1,096	—	142	(5,085)	—	5,824	—
CONTRIBUTION PLAN NUMBER 2 - Community Services and Facilities (former Leichhardt)								
Effective 23 August 2005	2,510	188	—	36	(1,696)	—	1,038	—
Total	2,510	188	—	36	(1,696)	—	1,038	—
CONTRIBUTION PLAN NUMBER 3 - Transport and Access (former Leichhardt)								
Effective 3 November 1999	7,625	19	—	107	(2,821)	—	4,930	—
Total	7,625	19	—	107	(2,821)	—	4,930	—
2004 S94 Developer Contributions Plan (former Marrickville)								
Roads	419	—	—	6	(275)	—	150	—
Open space	1,950	—	—	28	(151)	—	1,827	—
Total	2,369	—	—	34	(426)	—	1,977	—
2014 S94 Developer Contributions Plan (former Marrickville)								
Traffic facilities	858	(52)	—	(12)	(115)	—	679	—
Open space	20,246	4,194	—	293	(5,271)	—	19,462	—
Community facilities	2,189	593	—	32	(235)	—	2,579	—
Administration	211	95	—	5	(76)	—	235	—
Total	23,504	4,830	—	318	(5,697)	—	22,955	—
CONTRIBUTION PLAN NUMBER (former Ashfield)								
Roads	403	62	—	6	—	—	471	—
Traffic facilities	855	160	—	13	(269)	—	759	—
Parking	82	—	—	1	—	—	83	—
Open space	10,891	111	—	157	(3,531)	—	7,628	—
Community facilities	1,694	152	—	25	(519)	—	1,352	—
Plan preparation	870	153	—	15	(92)	—	946	—
Total	14,795	638	—	217	(4,411)	—	11,239	—

S7.12 Levies – under a plan

CONTRIBUTION PLAN NUMBER (former Marrickville)

s94A Levies	1,805	901	–	29	(563)	–	2,172	–
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Inner West Council | Notes to the Financial Statements 30 June 2021

F3-2 Developer contributions by plan (continued)

\$ '000	Opening balance at 1 July 2020	Contributions received during the year		Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2021	Cumulative balance of internal borrowings (to)/from
		Cash	Non-cash					
Total	1,805	901	–	29	(563)	–	2,172	–
CONTRIBUTION PLAN NUMBER (former Ashfield)								
Other	2,129	402	–	32	(674)	–	1,889	–
Total	2,129	402	–	32	(674)	–	1,889	–
CONTRIBUTIONS PLAN NUMBER (former Leichhardt)								
Other	–	277	–	–	–	–	277	–
Total	–	277	–	–	–	–	277	–

F4 Statement of performance measures

F4-1 Statement of performance measures – consolidated results

\$ '000	Amounts 2021	Indicator 2021	Indicators 2020	Indicators 2019	Benchmark
1. Operating performance ratio					
Total continuing operating revenue excluding capital grants and contributions less operating expenses ^{1,2}	9,875	3.98%	1.11%	0.45%	> 0.00%
Total continuing operating revenue excluding capital grants and contributions ¹	248,075				
2. Own source operating revenue ratio					
Total continuing operating revenue excluding all grants and contributions ¹	233,726	85.07%	81.08%	87.01%	> 60.00%
Total continuing operating revenue ¹	274,730				
3. Unrestricted current ratio					
Current assets less all external restrictions	243,417	5.61x	5.76x	3.04x	> 1.50x
Current liabilities less specific purpose liabilities	43,419				
4. Debt service cover ratio					
Operating result before capital excluding interest and depreciation/impairment/amortisation ¹	45,665	9.49x	6.42x	5.83x	> 2.00x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	4,811				
5. Rates and annual charges outstanding percentage					
Rates and annual charges outstanding	14,695	8.45%	5.08%	4.47%	< 5.00%
Rates and annual charges collectable	173,822				
6. Cash expense cover ratio					
Current year's cash and cash equivalents plus all term deposits	232,106	12.46 mths	11.53 mths	7.42 mths	> 3.00 mths
Monthly payments from cash flow of operating and financing activities	18,629				

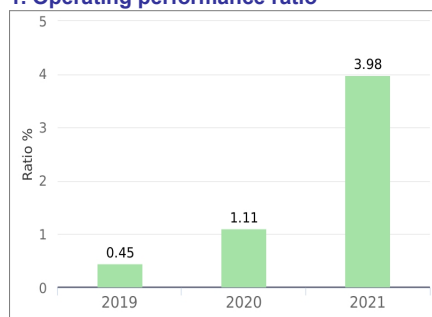
(1) Excludes fair value increments on investment properties, reversal of revaluation decrements, reversal of impairment losses on receivables, net gain on sale of assets and net share of interests in joint ventures and associates using the equity method and includes pensioner rate subsidies

(2) Excludes impairment/revaluation decrements of IPPE, fair value decrements on investment properties, net loss on disposal of assets and net loss on share of interests in joint ventures and associates using the equity method

G Additional Council disclosures (unaudited)

G1-1 Statement of performance measures – consolidated results (graphs)

1. Operating performance ratio



Purpose of operating performance ratio

This ratio measures Council's achievement of containing operating expenditure within operating revenue.

Commentary on 2020/21 result

2020/21 ratio 3.98%

The Operating Performance Ratio remains above the 0.00% set out by the NSW Office of Local Government.

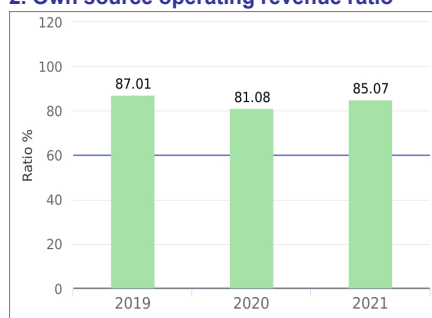
Benchmark: — > 0.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

2. Own source operating revenue ratio



Purpose of own source operating revenue ratio

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

Commentary on 2020/21 result

2020/21 ratio 85.07%

Council continues to retain its Own Source Operating Revenue ratio well above the benchmark of 60%.

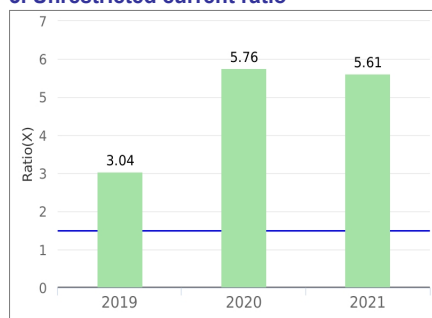
Benchmark: — > 60.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

3. Unrestricted current ratio



Purpose of unrestricted current ratio

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

Commentary on 2020/21 result

2020/21 ratio 5.61x

Council has the capacity to meet its obligations after all internal and external restrictions are excluded. Unrestricted Current ratio continues to track above the benchmark of 1.5.

Benchmark: — > 1.50x

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

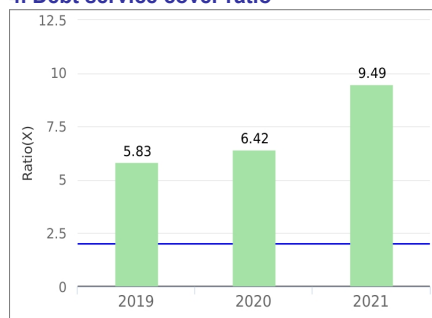
Ratio is outside benchmark

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G1-1 Statement of performance measures – consolidated results (graphs) (continued)

4. Debt service cover ratio



Benchmark: — > 2.00x

Source of benchmark: Code of Accounting Practice and Financial Reporting

Purpose of debt service cover ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments

Commentary on 2020/21 result

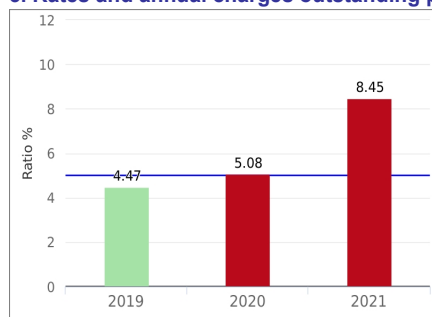
2020/21 ratio 9.49x

Council's debt service cover ratio is well above the benchmark indicator of 2 and demonstrates its continued ability to service its loans.

Ratio achieves benchmark

Ratio is outside benchmark

5. Rates and annual charges outstanding percentage



Benchmark: — < 5.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Purpose of rates and annual charges outstanding percentage

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

Commentary on 2020/21 result

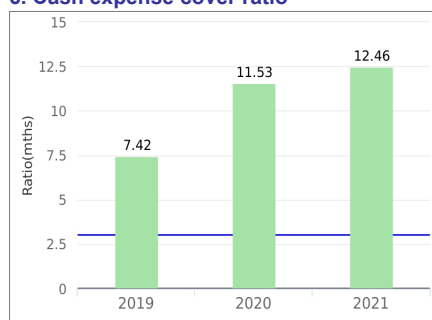
2020/21 ratio 8.45%

The increase in rates and extra charges outstanding reflects a delayed impact of the global pandemic of FY20. Given the lockdown of the first quarter of FY22, council expects this ratio not to improve until FY23.

Ratio achieves benchmark

Ratio is outside benchmark

6. Cash expense cover ratio



Benchmark: — > 3.00mths

Source of benchmark: Code of Accounting Practice and Financial Reporting

Purpose of cash expense cover ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

Commentary on 2020/21 result

2020/21 ratio 12.46 mths

Council's Unrestricted Current ratio is above the benchmark of 3.

Ratio achieves benchmark

Ratio is outside benchmark

Inner West Council

General Purpose Financial Statements for the year ended 30 June 2021

Inner West Council

General Purpose Financial Statements for the year ended 30 June 2021

Inner West Council

Report on infrastructure assets as at 30 June 2021

Asset Class	Asset Category	Estimated cost to bring assets to satisfactory standard ¹		Estimated cost to bring assets to agreed level of service set by Council ²		2020/21 Required maintenance ³	2020/21 Actual maintenance ⁴	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
		\$ '000	\$ '000	\$ '000	\$ '000			\$ '000	\$ '000	1	2	3	4	5
Buildings	Buildings	4,143	4,143	9,862	10,516			271,031	378,002	47.2%	29.8%	17.8%	4.7%	0.5%
	Sub-total	4,143	4,143	9,862	10,516			271,031	378,002	47.2%	29.8%	17.8%	4.7%	0.5%
Roads	Roads	21,601	21,601	17,770	15,894			124,548	284,686	17.4%	38.4%	22.3%	12.4%	9.4%
	Traffic Devices	20	20	—	—			30,215	40,039	42.7%	43.2%	14.0%	0.1%	0.0%
	Bridges	175	175	—	—			10,114	15,995	18.7%	55.9%	20.7%	4.1%	0.7%
	Kerb and gutter	6,485	6,485	—	—			115,238	194,393	3.8%	44.9%	36.3%	13.2%	1.8%
	Car parks - Depreciable	560	560	—	—			9,677	13,128	54.3%	26.5%	3.7%	11.6%	3.9%
	Car Parks - Non Depreciable	—	—	—	—			3,547	3,547	100.0%	0.0%	0.0%	0.0%	0.0%
	Footpaths	580	580	1,565	1,903			84,293	122,278	29.5%	41.0%	27.2%	2.2%	0.2%
	Other road assets	115	115	1,346	1,066			13,595	21,888	23.5%	55.4%	18.2%	2.9%	0.0%
	Bulk earthworks	—	—	—	—			512,259	512,259	100.0%	0.0%	0.0%	0.0%	0.0%
	Sub-total	29,536	29,536	20,681	18,863			903,486	1,208,213	53.1%	23.9%	15.0%	5.5%	2.6%
Stormwater drainage	Stormwater drainage	1,785	1,785	1,552	1,354			120,267	178,177	8.3%	69.8%	17.4%	4.0%	0.5%
	Sub-total	1,785	1,785	1,552	1,354			120,267	178,177	8.3%	69.8%	17.4%	4.0%	0.5%
Open space / recreational assets	Aquatic Centres	116	116	3,197	2,343			80,852	95,529	91.4%	7.4%	0.6%	0.6%	0.0%
	Sub-total	116	116	3,197	2,343			80,852	95,529	91.4%	7.4%	0.6%	0.6%	0.0%
Other infrastructure assets	Seawalls	323	323	10	2			24,667	37,424	22.6%	53.7%	21.6%	1.0%	1.1%
	Wharves	147	147	—	—			3,786	6,077	18.4%	46.7%	21.1%	13.8%	0.0%
	Land Improvements - Depreciable	748	748	9,928	8,797			86,367	124,396	46.8%	34.7%	15.5%	2.8%	0.2%
	Land Improvements - Non Depreciable	—	—	—	—			4,286	4,286	93.2%	0.0%	6.8%	0.0%	0.0%
	Sub-total	1,218	1,218	9,938	8,799			119,106	172,183	41.7%	38.4%	16.8%	2.7%	0.4%
Total – all assets		36,798	36,798	45,230	41,875			1,494,742	2,032,104	48.9%	29.5%	15.2%	4.8%	1.7%

(1) "Satisfactory Standard" refers to the estimated cost for the renewal of Condition 4 and 5 assets i.e. the replacement value of Condition 4 and 5 assets to Condition 3.

(2) As there are no agreed levels of service set by Inner West Council, the "Agreed Level" refers to the estimated cost for the renewal of individual asset categories as either condition 4 & 5 determined by the criticality of the asset category to condition 3. This figure will be refined as future agreed service levels are formulated by Council in consultation with the community.

(3) "Required Maintenance" for Roads and Stormwater Drainage is the amount identified for maintenance including related operational costs in Council's budget. For Other Infrastructure Assets it is the amount identified for maintenance including related operational costs plus a minor adjustment to the Required Maintenance.

continued on next page ...

Page 1 of 2

Inner West Council

Report on infrastructure assets as at 30 June 2021 (continued)

(4) "Actual Maintenance" is the amount of maintenance and related operational expenditure spent in the current year to maintain Council's assets.

Infrastructure asset condition assessment 'key'

1	Excellent/very good	No work required (normal maintenance)
2	Good	Only minor maintenance work required
3	Satisfactory	Maintenance work required
4	Poor	Renewal required
5	Very poor	Urgent renewal/upgrading required

Inner West Council

Report on infrastructure assets as at 30 June 2021

Infrastructure asset performance indicators (consolidated) *

\$ '000	Amounts 2021	Indicator 2021	Indicators 2020 2019		Benchmark
Buildings and infrastructure renewals ratio					
Asset renewals ¹	65,154	220.75%	34.56%	166.20%	>= 100.00%
Depreciation, amortisation and impairment	29,515				
Infrastructure backlog ratio					
Estimated cost to bring assets to a satisfactory standard	36,798	2.46%	9.62%	9.29%	< 2.00%
Net carrying amount of infrastructure assets	1,494,742				
Asset maintenance ratio					
Actual asset maintenance	41,875	92.58%	98.77%	97.65%	> 100.00%
Required asset maintenance	45,230				
Cost to bring assets to agreed service level					
Estimated cost to bring assets to an agreed service level set by Council	36,798	1.81%	7.11%	7.35%	
Gross replacement cost	2,032,104				

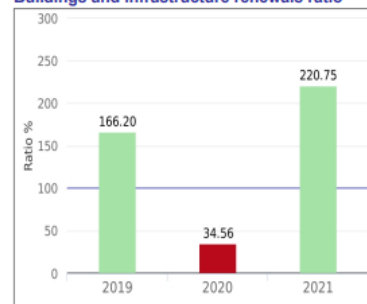
(*) All asset performance indicators are calculated using classes identified in the previous table.

(1) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

Inner West Council

Report on infrastructure assets as at 30 June 2021

Buildings and infrastructure renewals ratio



Buildings and infrastructure renewals ratio

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.

Commentary on result

20/21 ratio 220.75%

Significant funding has been allocated for road and footpath renewals which has seen a considerable increase in the renewal percentage ratio. The inclusion of the capitalisation for 2020/21 of the new Ashfield Aquatic Centre, which is a project that has been in progress since 2015, has resulted in the renewal percentage exceeding 220%.

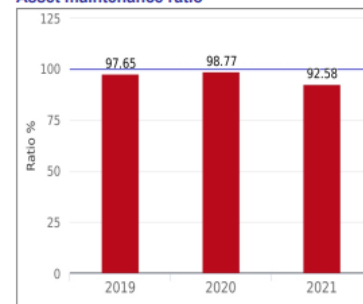
Benchmark: — $\geq 100.00\%$

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

Asset maintenance ratio



Asset maintenance ratio

Compares actual vs. required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the infrastructure backlog growing.

Commentary on result

20/21 ratio 92.58%

The trend has been consistent although the impact of COVID has caused a restriction to the delivery of some services resulting in a slight drop in actual maintenance delivery. Maintenance cycles can vary from time to time which will cause variations in the percentages.

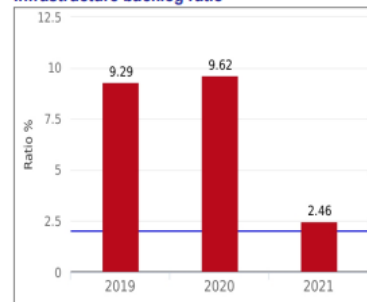
Benchmark: — $> 100.00\%$

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

Infrastructure backlog ratio



Infrastructure backlog ratio

This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.

Commentary on result

20/21 ratio 2.46%

The backlog ratio has decreased significantly as a result of the use of some asset condition calculations to bring the condition 4 and 5 assets to a satisfactory condition rating of 3. As there are still anomalies and gaps in the asset data, efforts to improve asset condition data is progressing which will also improve the confidence level for future renewal programs.

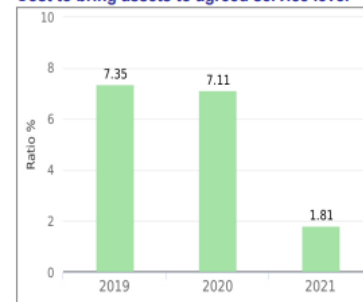
Benchmark: — $< 2.00\%$

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

Cost to bring assets to agreed service level



Cost to bring assets to agreed service level

This ratio provides a snapshot of the proportion of outstanding renewal works compared to the total value of assets under Council's care and stewardship.

Commentary on result

20/21 ratio 1.81%

This percentage has also dropped significantly due to the change in methodology when calculating the backlog of condition 4 & 5 assets to condition 3. This will improve in time as data audits are carried out based on a forward inspection schedule.

Item No: C1021(3) Item 4

Subject: HENSON PARK-REDEVELOPMENT OF KING GEORGE V GRANDSTAND AND FUTURE PUBLIC AMENITY PROVISION.

Prepared By: Aaron Callaghan - Parks and Recreation Planning Manager

Authorised By: Graeme Palmer - Acting Director Planning

RECOMMENDATION

THAT:

1. Council endorse the proposed redevelopment of the Henson Park Grandstand and supporting amenities;
2. Council note that the proposed development will be a Public-Private Partnership;
3. Council endorse the provision of Owner's Consent for lodgement of the Development Application;
4. Council staff work with AFL and the Jets to enable the lodgement of the Development Application;
5. Council endorse the Heads of Agreement Principles as outlined in the report;
6. Council staff work with AFL and the Jets to assist in the lodgement of any applicable grant applications;
7. Council staff work with AFL and the Jets to prepare an Agreement to Lease and Lease documents, which includes ongoing community access to Henson Park;
8. Any future Heads of Agreement include a key principle on the continuation, promotion and facilitation of junior rugby league and AFL sporting activities at Henson Park;
9. To provide security and clarity around future use for both sporting codes and the general community, Council cap future match games at 20 games per sporting season per sporting code; and
10. Given Council's recent \$2.6 million dollar investment in the Henson Park sporting ground upgrade program it is recommended that Council cap its contribution to any future construction project to \$500K

DISCUSSION

At its August 2021 Ordinary Council meeting Council adopted the Henson Park Plan of Management. A key concept of the Plan of Management includes the future upgrade of the King George V Grandstand and the provision of support amenities to allow for future AFL and Rugby League content at the park. The existing facilities are aged and substandard in terms of amenity. In terms of sporting content Henson Park is jointly shared by the Newtown Jets and the NSW AFL.

In 2017, Council agreed to the Newtown NRL, Newtown Jets and AFL NSW/ACT entering into an 8-year sporting ground access agreement. This agreement allows exclusive use for match play until the year 2025.

Henson Park Redevelopment Plans

The NSW AFL and the Newtown Jets have developed concept plans for the future upgrade of the existing grandstand facilities and the provision of ancillary facilities to support use and enjoyment of Henson Park. Detailed concept plans have been finalised (**refer to Attachment 1**) and construction plans are now being prepared.

The proposed new facilities include the provision of multiple female friendly change rooms, all with self-contained shower and toilet cubicles and upgraded public amenities. A new public kiosk will be provided along with media and coaches' rooms. Televised Broadcast facilities are also planned. Currently, the grandstand facility has open showers, non-discrete urinals, outdated interiors and not fit for purpose ancillary amenities. The works will assist in providing safe and inclusive facilities for women to play at the venue and for the community to have a safe and enjoyable experience. The concept plans and proposed works will preserve the grandstand's heritage and deliver improvements at Henson Park, with no significant changes to the Park's aesthetic and community feel.

Compliance with the Henson Park Plan of Management

The proposed redevelopment of the Henson Park Grandstand and the provision of supporting facilities to enable improved sporting use and enjoyment of the park is supported by Councils adopted Park Plan of Management. The Plan of Management highlights the following:

Page 15: "Improving sporting building infrastructure, amenities blocks to increase usability and support safety, and support the participation of women and people with disability in sport"

Page 47: "Grandstand, amenities and sporting infrastructure upgrades to suit professional matches, and to provide accessible and inclusive facilities for players and spectators. Continue maintenance as required, including the future removal of hazardous materials - Sense of place, Inclusive and Sustainability • New public address system and scoreboard to improve the spectator experience".

The Plan of Management also supports additional infrastructure into the future including:

Page 47: "New public address system and scoreboard to improve the spectator experience"

Landowners Consent and Future Grant Funding Opportunities

To enable future planning and development works Landowner's consent is required from Council to enable the lodgment of the a Development Application.

Previous sporting infrastructure improvement grant funding applications have required as a prerequisite approved development consent. In 2018 Council resolved to submit a grant application for upgrades to the Henson Park Grandstand to the NSW Government Grant Program, the Greater Sydney Sports Facility program. This application was unsuccessful in part as there was no approved Development Application in place. The granting of a successful development application will also allow Council to partner with the NSW AFL and Newtown Jets on a future grant application.

Sydney Swans FC

The Sydney Swans FC have recently been successful in securing a license to join the National Australian Football League Women's Competition (AFLW) in season seven, from December 2022. Hosting Swans games at Henson Park will significantly lift the profile of women's sport, particularly in NSW and strengthen the pathway for girls to participate at the highest level. It is the intention of the Newtown Jets to also provide improved pathway opportunities for girls and women to play rugby league at the highest level at Henson Park into the future.

It is noted that the proposed Henson Park grandstand upgrades will not be ready for the 2022/23 sporting season.

Henson Park Sporting Ground Upgrade

In 2020/21 Council commenced works on the upgrade of the playing surface at Henson Park to promote its use for high level sporting competition. An investment of \$2.6 million in sporting ground improvements.

Key works included:

- Upgrading the turf and underlay soil to suit elite standard sporting use
- Installing a storm water harvesting and treatment system to reduce the use of town water for irrigation
- Rearranging the storm water drainage network upstream of, and across, the field
- Installing new field drainage system, including recycling of water
- Upgrading the irrigation system
- Rectifying the long-term sinkhole in the centre of the field.
- Renewing wiring to sports light poles

Funding

The proposed redevelopment of the grandstand facility and the construction of new supporting facilities has been estimated at \$7.4 million. It is noted that this is a preliminary estimate by AFL, based on concept designs only, with a number of budgetary exclusions. Council has previously set aside a funding contribution of \$466,000 (*existing capital budget allocation for necessary renewal works for the grandstand*). *Noting Councils recent significant investment in sporting ground improvements (\$2.6 million)*, it is recommended that Councils contribution for any future grandstand and additional amenity improvements are capped at \$500k

Legal Advice- Public, Private Partnerships.

Council officers have sought legal advice on the future governance arrangements associated with the proposal upgrades to Henson Park. This advice has been marked as confidential by Councils Legal Services Section and is attachment as **Attachment 2**. All councils have a responsibility to their communities for the prudent management of community assets and finances. For example, land owned and controlled by a Council is a public asset to be held, administered and used for the benefit of the public and to assist the Council in providing the services and facilities it is charged to provide for the community.

A public-private partnership (**PPP**) is an arrangement between a Council and a private person including companies and incorporated associations for the purposes of:

- a) providing public infrastructure or facilities in which the council has an interest, liability or responsibility under the arrangement, and/or;
- b) delivering services in accordance with the arrangement.

In relation to PPP's Council is required to comply with the requirements in Chapter 12 Part 6 of the *Local Government Act 1993* (sections 400B- 400N). Legal advice obtained confirms the proposal by AFL (NSW) and the Newtown Jets for the upgrade of the grandstand, amenities at Henson Park meets the definition of a PPP.

Before Council formally notifies the Office of Local Government (**OLG**), Council will need have developed the project to a stage where it has been formally approved, in principle, by a resolution that sets out what the project will deliver in clear and unambiguous terms and broad concepts and principles have been formed, approved and settled. This includes the dimensions of the project and its outcomes are costed on the basis of expectations about responsibilities, risk management and anticipated or preferred sources of funding.

Council's General Manager must certify that the assessment is prepared in accordance with the OLG guidelines. Council is required to provide the following information to the OLG:

- Project description and relationship to council's strategic and management plans including reasons why a PPP is the preferred delivery model;
- clear statement of outcomes/deliverables as agreed by a resolution of council,
- projected timeframe for project;
- estimated total project costs and sources of funding;
- preferred extent/value of council contribution to project and/or equity position;
- Council annual revenue available for the PPP proposed;
- Preferred risk assessment/management plan prepared in accordance with AS/NZS 4360:2004;
- Preferred management and governance structure for the PPP entity.

Project Timeframes

On approval of a Development Application and subject to the required agreements being signed off by Council in terms of future governance, Heads of Agreement, funding mechanisms and the signing of a PPP it is anticipated (*that once funding is secured*) that tendering, procurement and construction will take a minimum of two years.

Heads of Agreement

In addition to the development of a public-private partnership arrangement, a Heads of Agreement will be required between Council, the NSW AFL and the Newtown Jets. This agreement needs to include a number of significant governance terms to ensure due prudence with regards to future funding, access, management and maintenance of new and existing facilities and the ongoing access and use of Henson Park. Key governance arrangements will include:

- Pre DA and DA
- Access and Land Management
- Development Deed – covering project works, tender, contractual arrangements, project manager, project delivery committee, payments, costs overrun, step in rights.
- Financing – NSW sports grants, AFL, Jets and Council contributions
- Public, Private Partnership requirements
- Agreement to Licence and Licence – terms, conditions precedent to the licence, Local Government requirements – Henson Park Plan of Management
- Duration and Termination
- Liability
- Dispute Resolution

Community Access to Henson Park

Ongoing community access to Henson Park is an important issue for the community as the park is a greatly valued public recreational asset. The Plan of Management has developed core objectives for the ongoing management of Henson Park and notes that the park has three main categories of land use as defined by the Local Government Act. These categorisations are summarised in Table 1.0 below.

Table 1.0 Land Categorisation Henson Park

Category (Crown land)	Core objectives (as defined by the Local Government Act 1993)
SPORTS GROUND	The core objectives for management of community land categorised as a sportsground are— (a) to encourage, promote and facilitate recreational pursuits in the community involving organised and informal sporting activities and games, and (b) to ensure that such activities are managed having regard to any adverse impact on nearby residences.
PARK	The core objectives for management of community land categorised as a park are— (a) to encourage, promote and facilitate recreational, cultural, social and educational pastimes and activities, and (b) to provide for passive recreational activities or pastimes and for the casual playing of games, and (c) to improve the land in such a way as to promote and facilitate its use to achieve the other core objectives for its management.
GENERAL COMMUNITY USE	The core objectives for management of community land categorised as general community use are to promote, encourage and provide for the use of the land, and to provide facilities on the land, to meet the current and future needs of the local community and of the wider public— (a) in relation to public recreation and the physical, cultural, social and intellectual welfare or development of individual members of the public, and (b) in relation to purposes for which a lease, licence or other estate may be granted in respect of the land (other than the provision of public utilities and works associated with or ancillary to public utilities).

In terms of ongoing community use and access to Henson Park, Council needs to develop a ceiling limit on the number of match games per year for both the AFL and the Newtown Jets. This is required to provide clarity for all park users on access conditions as well as allow proper seasonal planning by the main sporting codes. Critically it is noted that match play is typically limited to three hours only on a limited number of weekends throughout the year.

Table 1.1 Historical Sporting Usage Henson Park

	2021	2020	2019
	Weekend games booked	Covid interrupted	Weekend games played
Newtown Jets	16* (includes pre-season games)	Covid interrupted	16* (includes pre-season games)
AFL	16 (Can include Saturday & Sunday)	Covid interrupted	19 (can include Saturday & Sunday)

**Newtown Jets only play on Saturday.*

It is recommended that future match days are capped at 20 game days per sporting code, per sporting season. This represents a total of only 120 match hours per year. This will allow for additional content to be planned for future years while still maintaining significant public access to the park for other recreational activities. It is noted that the park currently supports an off-leash dog exercise area which is designated as on leash when match games are played. It is critical to note that the dog off leash area has only been in existence since 2014 and that Marrickville Park located some 800m away which also provides an off-leash exercise area for companion animals. Dog walkers are therefore not underprovided in terms of access to open space in this regard and its needs to be recognised that open space is a shared resource.

In addition to the above it is also recommended that Council ensure that in any future Heads of Agreement that a key principle is developed around the continuation of junior sporting activities at the park and the need to ensure junior rugby league and AFL content is facilitated and promoted.

Councilor Briefing

A councilor briefing was held on 6th October 2021. At this briefing session a presentation was received from the AFL, Newtown Jets and their lead consultants on the proposed redevelopment of Henson Park. Key issues raised by Councillors included:

- Funding Arrangements
Funding arrangements have been clarified in this report.
- Ecologically Sustainable Development
Revised concept plans are attached to this report which include the provision of Solar Panels in the design, water harvesting and the color of the additional buildings have been reconsidered and neutral colors proposed to off set heat island impacts.
- Security of Community Access
Ongoing community access to Henson Park is addressed in this report.
- Car Parking Arrangements
Utilisation of the adjacent high school and rationalisation of the car park have been key issues which the AFL have highlighted.
- Impact on junior community sporting use
A future Heads of Agreement will ensure that junior community sporting use for both AFL and rugby league is a feature of Henson Park continues.

FINANCIAL IMPLICATIONS

Council has previously set aside a funding contribution of \$466,000 (*existing budget allocation for identified refurbishment and disability access works for the grandstand*). Noting Councils recent significant investment in sporting ground improvements (\$2.6 million), it is recommended that Councils contribution for any future grandstand and additional amenity improvements are capped at \$500k. Grant funding sources and funding from both the AFL and the Newtown Jets will be required to deliver this project.

ATTACHMENTS

1. [↓](#) Henson Park Redevelopment Concepts
2. Confidential Legal Advice Public Private Partnership - *Confidential*

This attachment is confidential in accordance to matters affecting the security of the council, councillors, council staff or council property (Section 10A(2)(f) of the Local Government Act 1993).

CRAWFORD ARCHITECTS



	KEY
a.01	OVAL
a.02	ENTRY
a.03	PARKING
a.04	COACHES BENCH
a.05	-
a.06	-
a.07	-
a.08	-
a.09	-
a.10	-
a.11	-
a.12	-
b.01	ENTRY
b.02	CHANGE ROOM 01 (27)
b.03	CHANGE ROOM 02 (28)
b.04	AMENITIES
b.05	CHANGE ROOM 01 VESTIBULE
b.06	CHANGE ROOM 02 VESTIBULE
b.07	FIRST AID
b.08	SMALL EVENT UMPIRES
b.09	BIG EVENT UMPIRES
c.01	LIFT AND STORE VESTIBLE
c.02	STORE
c.03	INTERVIEW / PRESS CONFERENCE ROOM
c.04	ENTRY
c.05	CHANGE ROOM 03 (30)
c.06	MEDICAL ROOM 01
c.07	CHANGE ROOM 04 (30)
c.08	MEDICAL ROOM 02
c.09	AMENITIES
c.10	ICE BATH
c.11	CLUB ROOM
c.12	-
c.13	-
c.14	GYMNASIUM
c.15	GYMNASIUM STORE
c.16	ACCESSIBLE TOILET
d.01	CANTEEN
d.02	KITCHEN AND STORE AREA
d.03	AMENITIES - FEMALE
d.04	AMENITIES - MALE
d.05	ACCESSIBLE TOILET
d.06	TIME KEEPERS
d.07	RADIO BOX (OR WATCH OPERATIONS)
d.08	PRINT AND ONLINE MEDIA ROOM
d.09	COACHES BOX 01 - HOME
d.10	COACHES BOX 02 - AWAY
d.11	BROADCAST CAMERA POSITION
d.12	BROADCAST
d.13	CHAMPIONS DATA / STATITICIANS
d.14	UMPIRE OBSERVERS
d.15	PAUSECORDBOARD
d.16	PLAZA
e.01	LIFT 01
e.02	LIFT 02
e.03	STAIR 01
e.04	STAIR 02
e.05	STAIR 03
e.06	STAIR 04
e.07	STAIR 05
e.08	RAMP
	LEGEND
	REFURBISHED
	NEW BUILD
	NEW EXTERNAL WORKS
	NEW EXTERNAL PAVING

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CLIENT
AFI NSW/ACT

LEVEL 1, SHERIDAN BUILDING |
PARK ROAD | MOORE PARK | NSW 2021

PROJECT

HENSON PARK UPGRADES

22 CENTENNIAL ST, MARRICKVILLE NSW 2204

TITLE
COVERSHEET

SCALE 1:500 @ A1 / 1:1000 @ A3

APPROVED
DRAWN
CHECKED
DATE
STATUS

DRAWN
PG
FEB 2021
SKETCH

PROJECT NUMBER	DRAWING NUMBER
----------------	----------------

21009

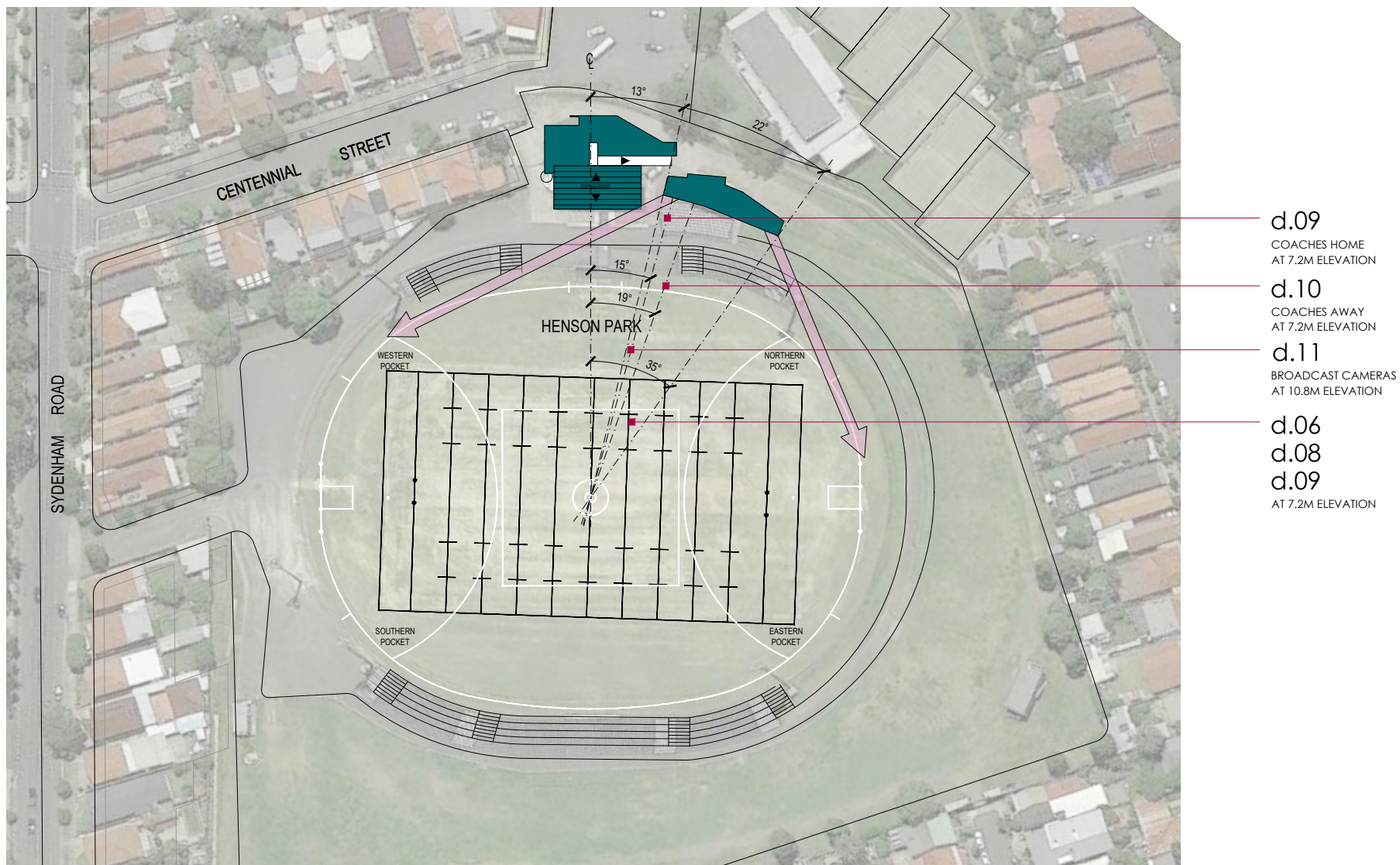
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ISSUE

06



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CLIENT
AFL NSW/ACT
LEVEL 1, SHERIDAN BUILDING
MOORE PARK ROAD | MOORE PARK | NSW 2021

PROJECT
HENSON PARK
UPGRADES
22 CENTENNIAL ST, MARRICKVILLE NSW 2204

TITLE
SITE PLAN



SCALE
1:500 @ A1 / 1:1000 @ A3
APPROVED
DRAWN
CHECKED
DATE
STATUS

PROJECT NUMBER
21009

DRAWING NUMBER
A030

ISSUE
09

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01	21.10.20	CLIENT ISSUE
0201	DATE	ASSIGNMENTS



CLIENT	PROJECT
AFL NSW/ACT	HENSON PARK UPGRADES
LEVEL 1, SHERIDAN BUILDING PARK ROAD MOORE PARK NSW 2021	22 CENTENNIAL ST, MARRICKVILLE NSW 2204

TITLE
EXISTING BUILDINGS
HENSON PARK

SCALE	N/A
APPROVED	
DRAWN	MN
CHECKED	PG
DATE	FEB 2021
STATUS	SKETCH

PROJECT NUMBER 21009 DRAWING NUMBER AC

9 A040

01



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CLIENT	PROJECT
AFL NSW/ACT	HENSON PARK UPGRADES
LEVEL 1, SHERIDAN BUILDING E PARK ROAD MOORE PARK NSW 2201	22 CENTENNIAL ST, MARRICKVILLE NSW 2204

TITLE
EXISTING BUILDINGS
GRANDSTAND

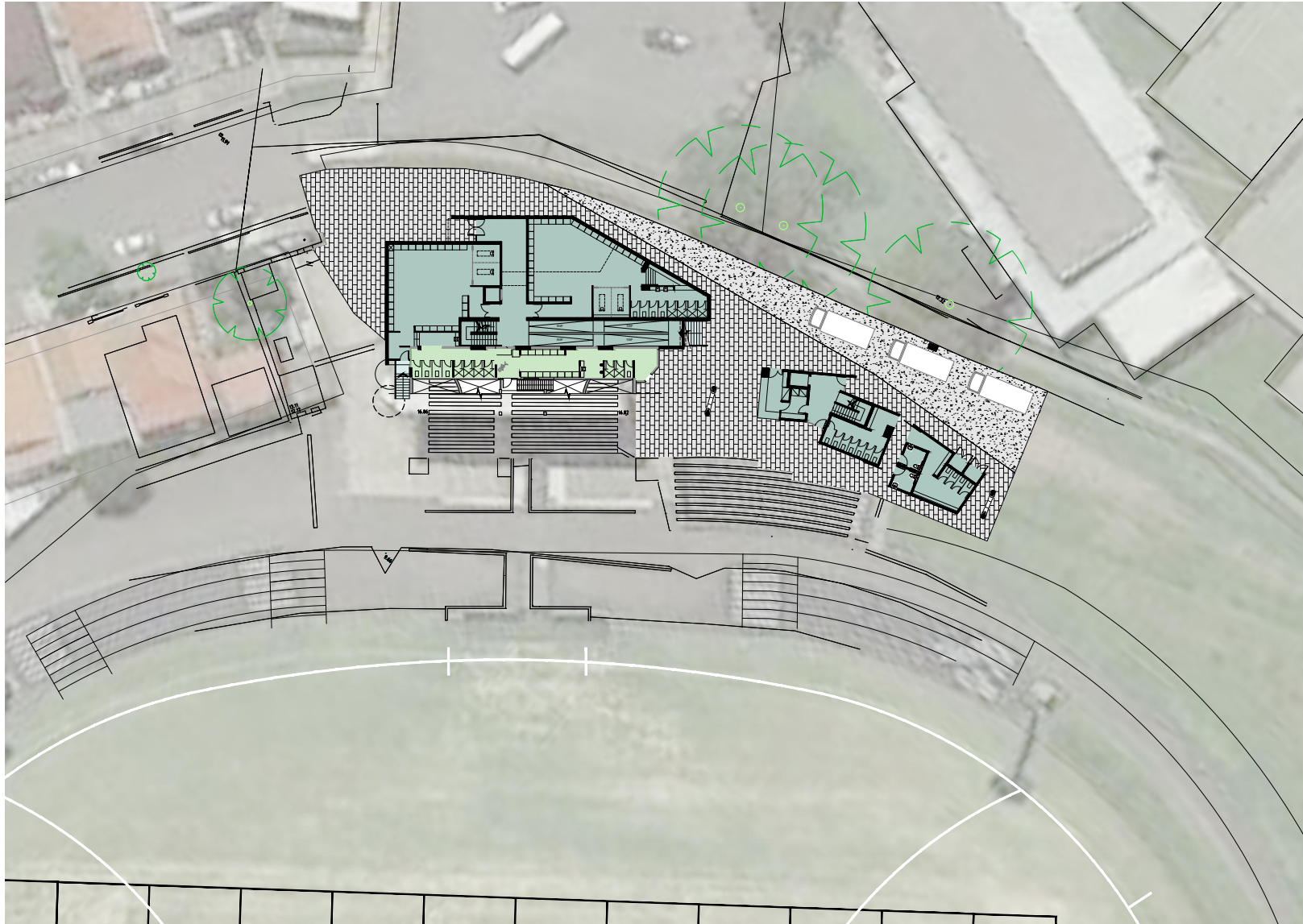
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STATUS	SKETCH

PROJECT NUMBER 21009 DRAWING NUMBER AC

01



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CLIENT
AFL NSW/ACT

PROJECT
HENSON PARK UPGRADES

LEVEL 1, SHERIDAN BUILDING
MOORE PARK ROAD (MOORE PARK) (NSW 2021)

22 CENTENNIAL ST, MARRICKVILLE NSW 2204

TITLE
SITE PLAN



SCALE 1:500 @ A1 / 1:1000 @ A3

APPROVED
DRAWN
CHECKED
DATE
STATUS

MA
PO
FEB 2021
SKETCH

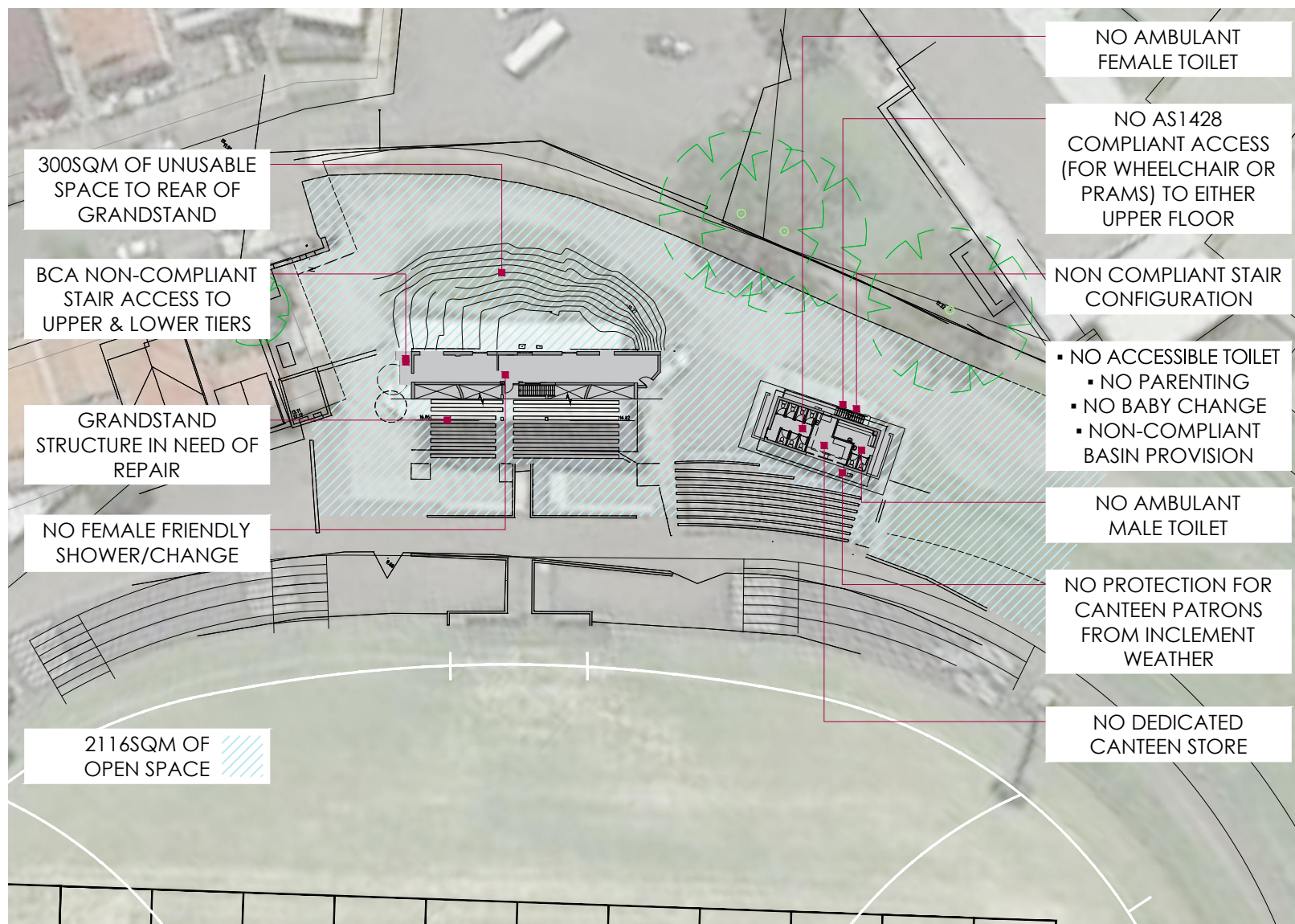
PROJECT NUMBER
DRAWING NUMBER

21009

A100

06





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06	21.10.08	CLIENT ISSUE
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ISSUE	DATE	AMOUNT



CLIENT
AFL NSW/ACT
LEVEL 1, SHERIDAN BUILDING |
PARK ROAD | MOORE PARK | NSW 2021

PROJECT
**HENSON PARK
UPGRADES**
CENTENNIAL ST, MARRICKVILLE NSW 2204

TITLE
EXISTING SITE PROVISIONS



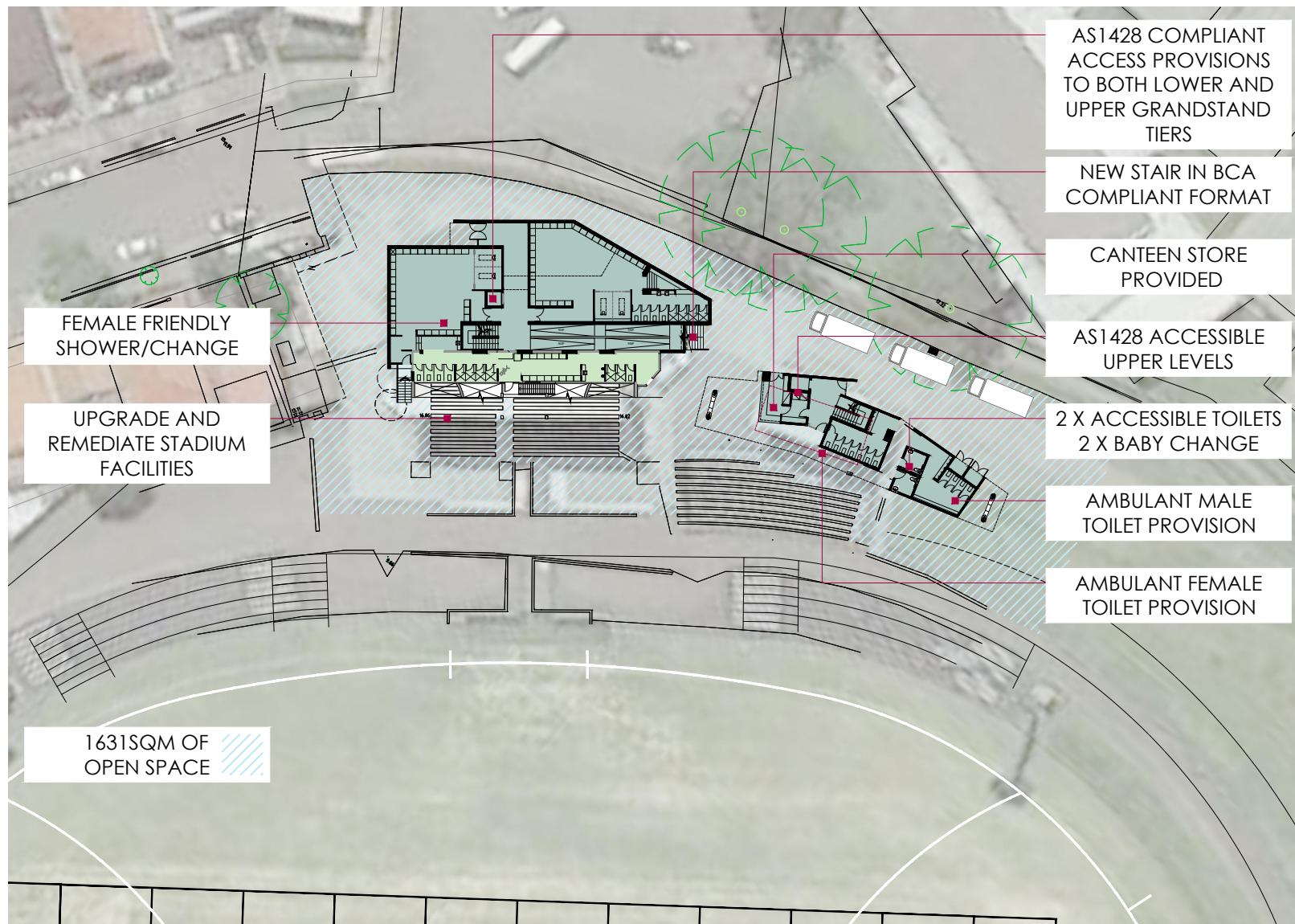
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DRAWN MN
CHECKED PG
DATE FEB 2021
STATUS **SKETCH**

3 PROJECT NUMBER
21009

9 A101

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CLIENT
AFL NSW/ACT

PROJECT
HENSON PARK UPGRADES

TITLE
PROPOSED SITE PROVISIONS

SCALE
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PROJECT NUMBER
21009

DRAWING NUMBER
A102

ISSUE
06

APPROVED
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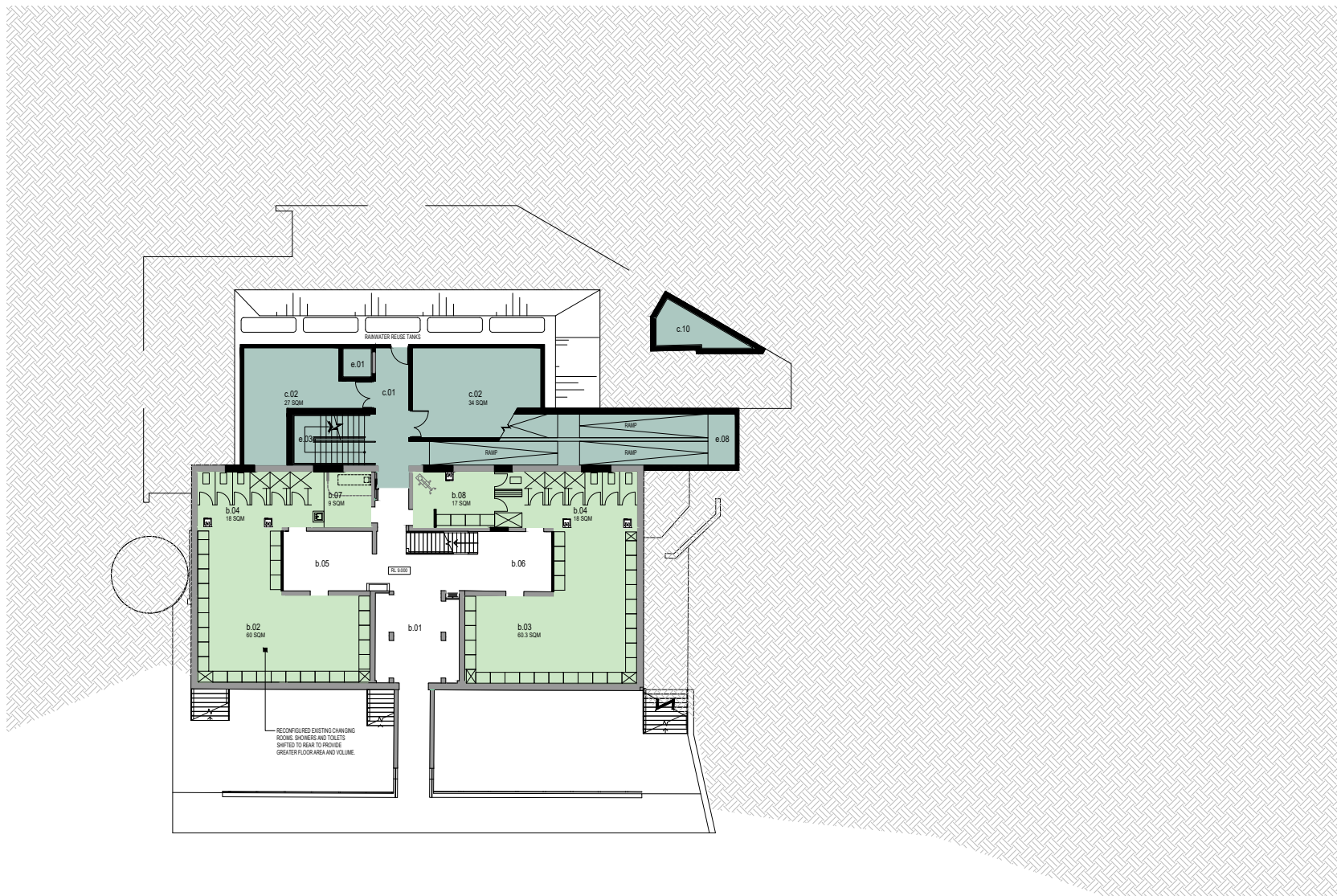
DATE
FEB 2021

STATUS
SKETCH

LEVEL 1, SHERIDAN BUILDING
MOORE PARK ROAD / MOORE PARK / NSW 2021

22 CENTENAL ST, MARRICKVILLE NSW 2204

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NO	DATE	CURRENT ISSUE
0001	21/10/21	AMENDMENTS



CLIENT
AFL NSW/ACT

PROJECT
HENSON PARK UPGRADES

LEVEL 1, SHERIDAN BUILDING
MOORE PARK ROAD | MOORE PARK | NSW 2021

22 CENTENNIAL ST, MARRICKVILLE NSW 2204

TITLE
BASEMENT FLOOR PLAN



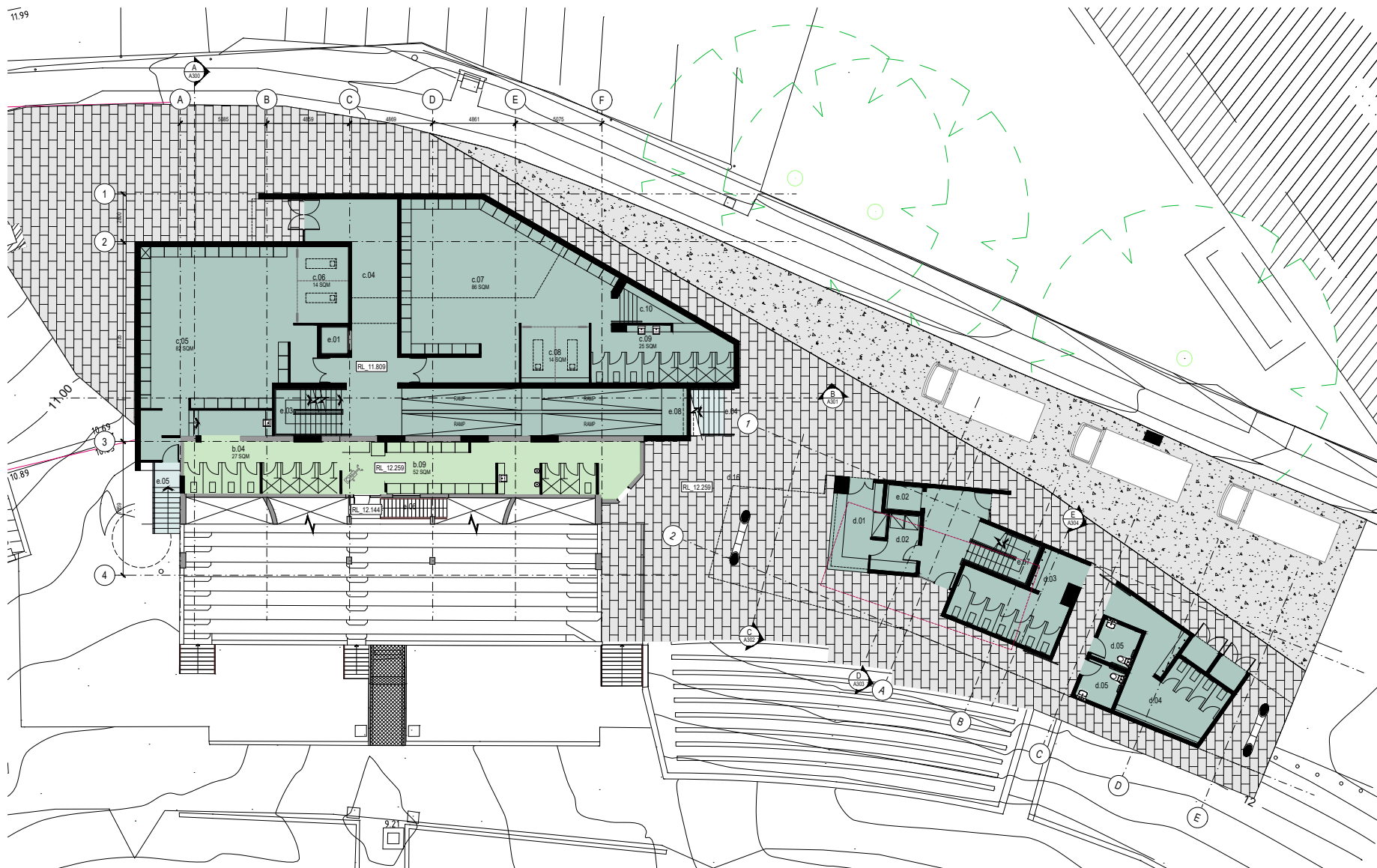
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APPROVED
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DATE
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PROJECT NUMBER
DRAWING NUMBER
21009
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09





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AFL NSW/ACT

LEVEL 1, SHERIDAN BUILDING |
PARK ROAD | MOORE PARK | NSW 2021

PROJECT

HENSON PARK UPGRADES

CENTENNIAL ST, MARRICKVILLE NSW 2204

GROUND FLOOR PLAN



SCALE 1:100 @ A1 / 1:200 @ A2

APPROVED
DRAWN MN
CHECKED PG

DATE FEB 2021

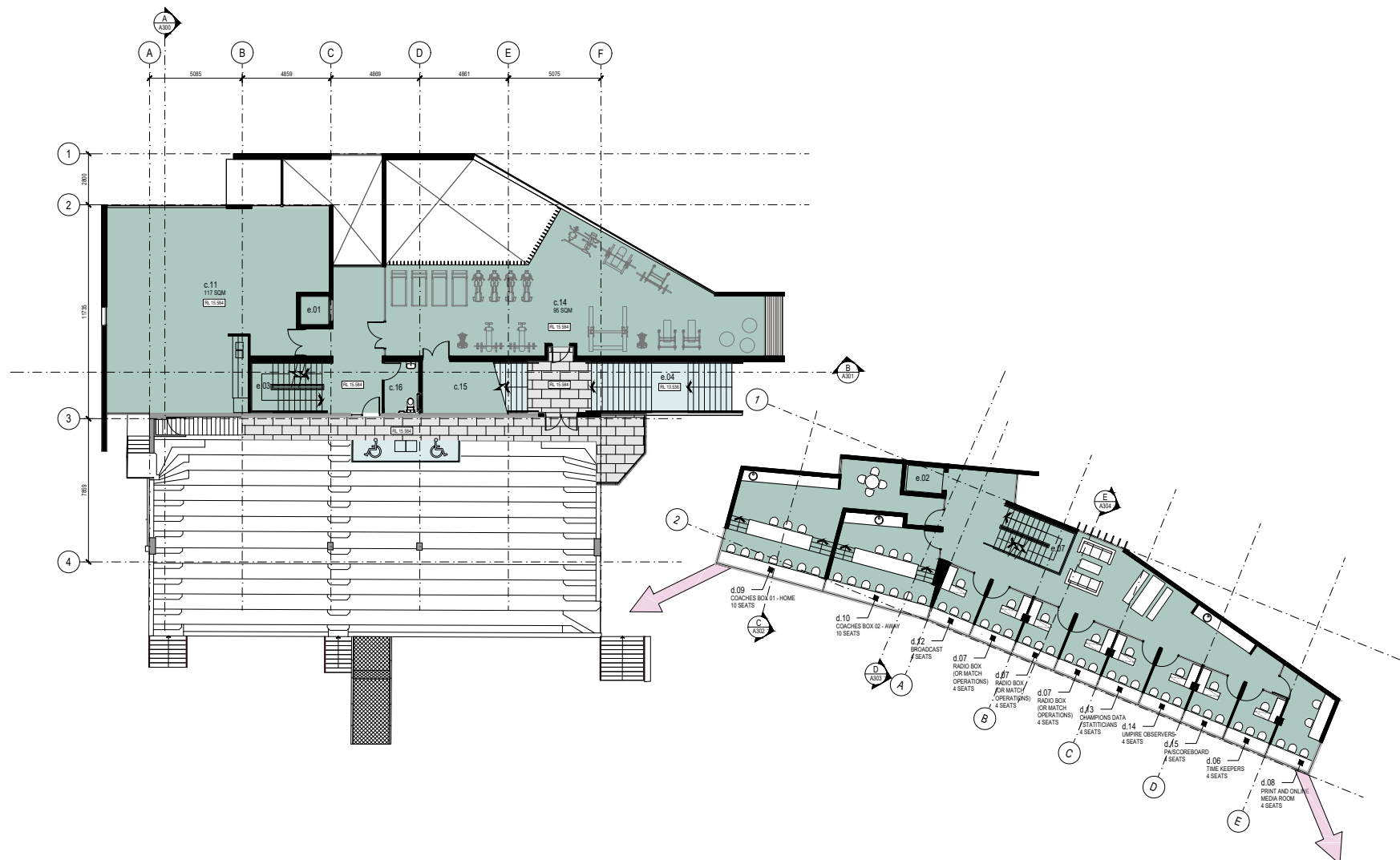
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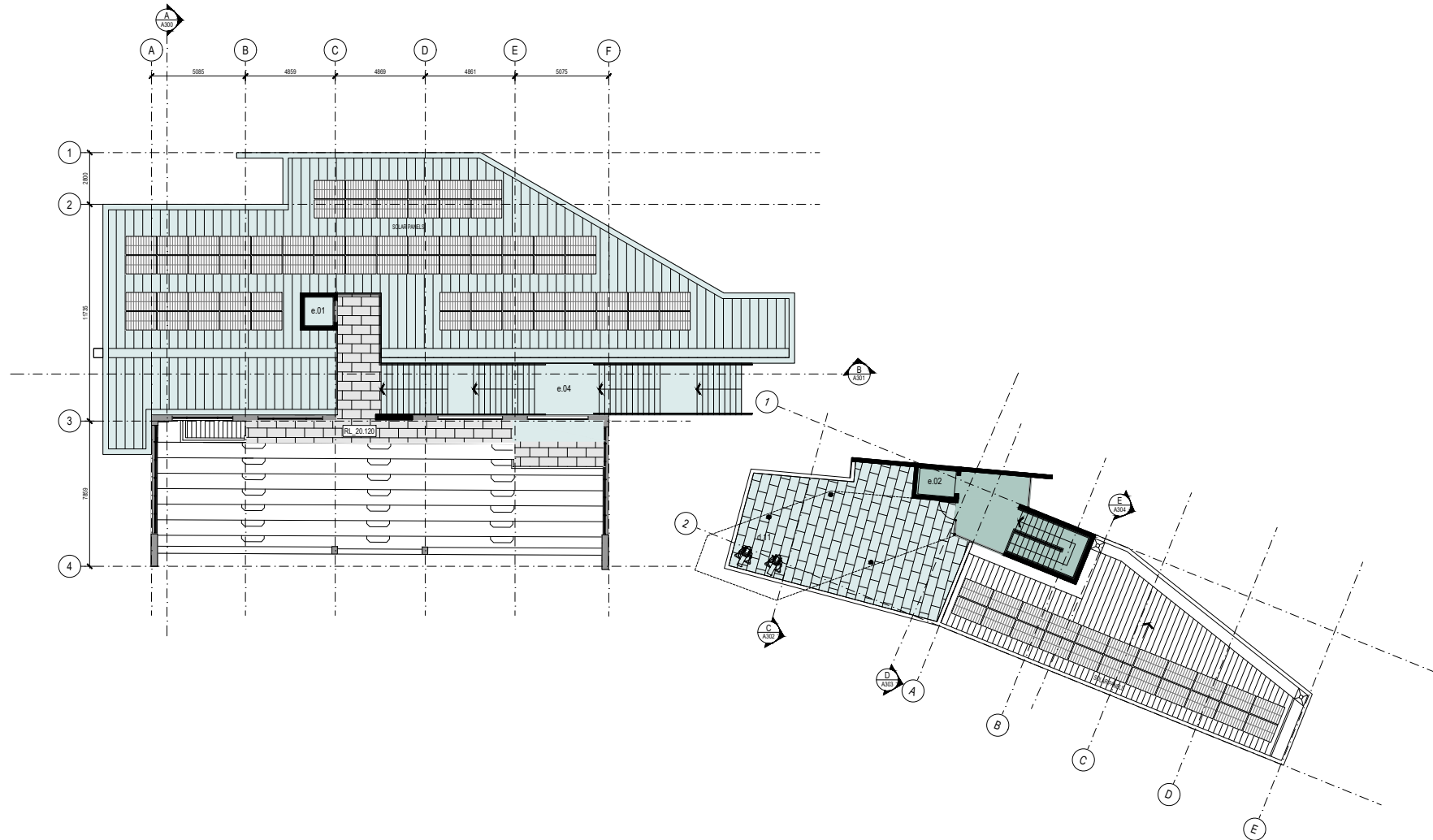
PROJECT NUMBER
21009

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ISSUE
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TO	21 10 06	CLIENT ISSUE
BY	21 09 10	CLIENT ISSUE
ISSUE	DATE	AMENDMENTS



CLIENT	PROJECT
AFL NSW/ACT	HENSON PARK UPGRADES
LEVEL 1, SHERIDAN BUILDING PARK ROAD MOORE PARK NSW 2021	22 CENTENAL ST, MARRICKVILLE NSW 2204

TITLE
SECOND FLOOR PLAN



SCALE 1:100 @ A1 / 1:200

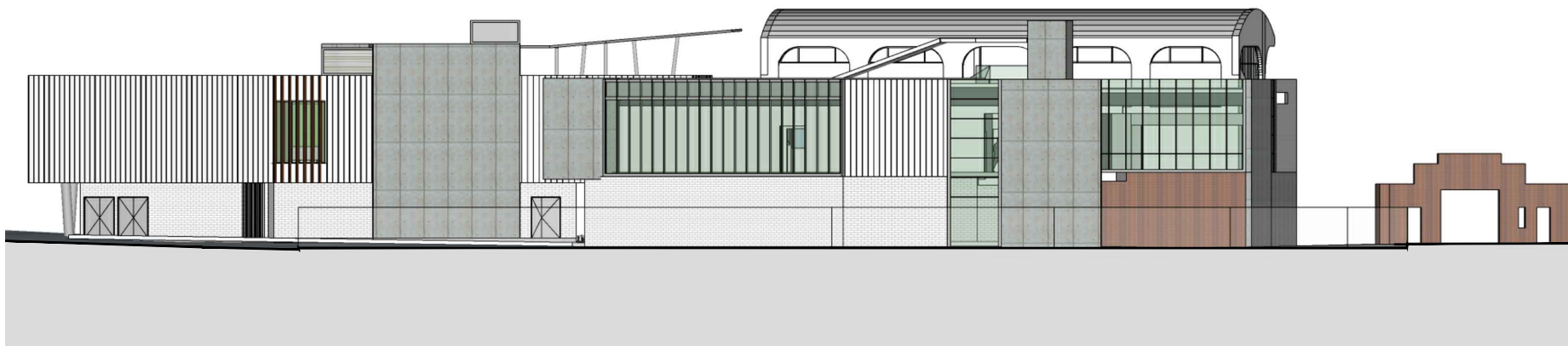
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DRAWN MN
CHECKED PG

DATE FEB 2021

STATUS **SKETCH**

PROJECT NUMBER 21009 DRAWING NUMBER A

133 10



01 NORTH ELEVATION

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NO	DATE	DESCRIPTION
01	22 FEB 2021	ISSUE FOR CLIENT
02	22 FEB 2021	REVISOR ELEVATIONS
03	17 FEB 2021	REVISOR ELEVATIONS
04	04 FEB 2021	AMENDMENTS



CLIENT
AFL NSW/ACT

PROJECT
HENSON PARK UPGRADES

LEVEL 1, SHERIDAN BUILDING
MOORE PARK ROAD | MOORE PARK | NSW 2021

TITLE
NORTH ELEVATION

SCALE
1:100 @ A1

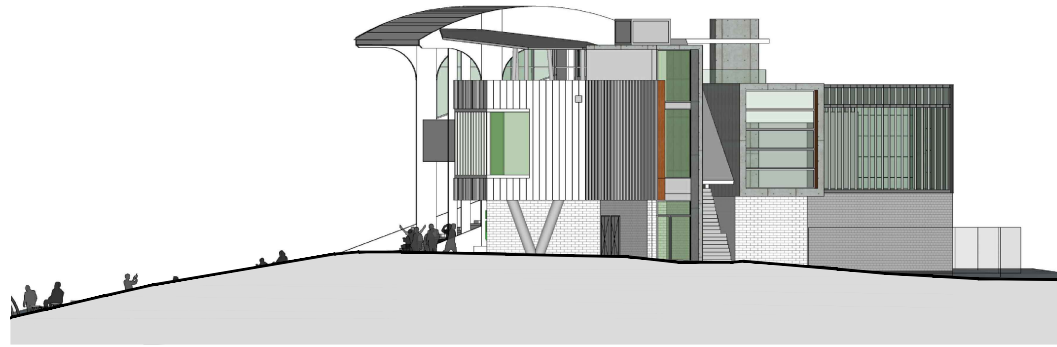
APPROVED
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DATE
STATUS

PROJECT NUMBER
DRAWING NUMBER

21009
A351

ISSUE
03

crawford
architects



01 EAST ELEVATION



02 WEST ELEVATION

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NORTH SYDNEY, NSW 2060 AUSTRALIA
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CLIENT
AFL NSW/ACT
LEVEL 1, SHERIDAN BUILDING |
E PARK ROAD | MOORE PARK | NSW 2021

PROJECT HENSON PARK UPGRADES

TITLE

EAST AND WEST ELEVATIONS

SCALE 1:100 @ A1

APPROVED
DRAWN
CHECKED PG
DATE FEB 2021
STATUS **SKETCH**

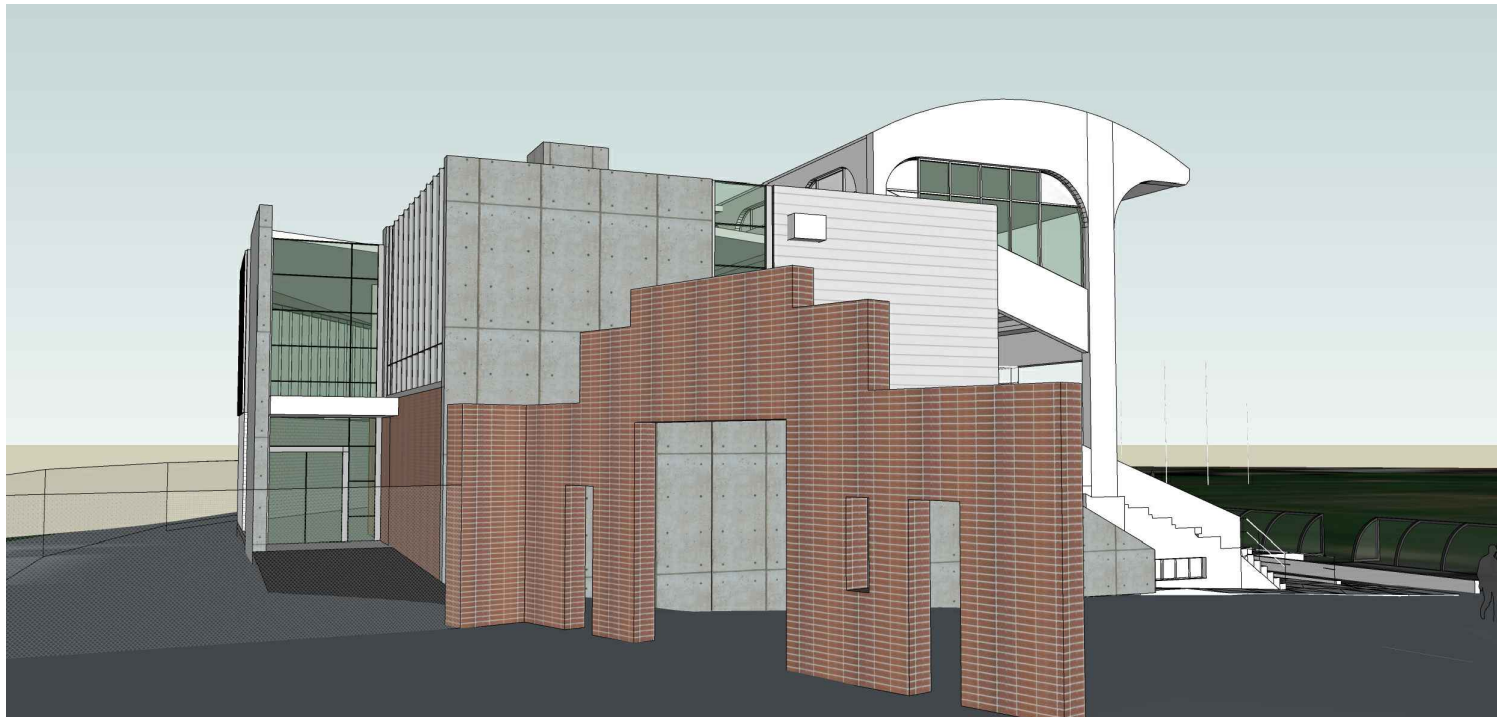
PROJECT NUMBER
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<p>ALL DIMENSIONS & LEVELS TO BE CHECKED ON SITE BY CONTRACTOR PRIOR TO CONSTRUCTION. ALL DIMENSIONS & CONTROLS SUBJECT TO SURVEY. ALL WORKS HEREAFTER SHOWN MAY NOT BE REPRODUCED OR TRANSMITTED, IN ANY FORM OR IN ANY MANNER, WITHOUT THE WRITTEN PERMISSION OF CRAWFORD ARCHITECTS PTY LTD.</p> <p>THIS DRAWING IS NOT TO BE USED FOR CONSTRUCTION UNLESS APPROVED BY A SIGNATURE OF CRAWFORD ARCHITECTS PTY LTD.</p>		<p>© CRAWFORD ARCHITECTS PTY LTD 2010 SUITE 101 LEVEL 1, 180 MOUNT STREET NORTH SYDNEY NSW 2060 AUSTRALIA TEL: 02 9350 1000 WWW.CRAWFORDARCHITECTS.COM.AU NOMINATED ARCHITECT NEW SOUTH WALES & VICTORIA REGISTERED ARCHITECTS</p> <p>AFL NSW/ACT</p> <p>JETS</p> <p>NSW/ACT</p>		<p>AFL NSW/ACT</p> <p>LEVEL 1 (MERIDIAN BUILDING) MOORE PARK ROAD (MOORE PARK) NEW 2015</p>		<p>CLIENT</p> <p>AFL NSW/ACT</p>		<p>PROJECT</p> <p>HENSON PARK UPGRADES</p>		<p>TITLE</p> <p>IMAGERY - SHEET 02</p>		<p>SCALE</p> <p>1:50 @ A1 1:10 @ A3</p>		<p>PROJECT NUMBER</p> <p>21009</p>		<p>DRAWING NUMBER</p> <p>A401</p>		<p>ISSUE</p> <p>05</p>	
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CLIENT
AFL NSW/ACT

PROJECT
HENSON PARK UPGRADES

LEVEL 1, SHERIDAN BUILDING
MOORE PARK ROAD | MOORE PARK | NSW 2021

22 CENTENNIAL ST, MARRICKVILLE NSW 2204

TITLE
IMAGERY - SHEET 04

SCALE
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CLIENT	PROJECT
AFL NSW/ACT	HENSON PARK UPGRADES
LEVEL 1, SHERIDAN BUILDING PARK ROAD MOORE PARK NSW 2021	22 CENTENNIAL ST, MARRICKVILLE NSW 2204

TITLE
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DATE FEB 2021
STATUS **SKETCH**

PROJECT NUMBER 21009 DRAWING NUMBER A

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02



Item No: C1021(3) Item 5

Subject: DRAFT EXPOSURE BILL: GREATER SYDNEY PARKLANDS TRUST -
CALLAN PARK

Prepared By: Robert Wilcher - Senior Lawyer

Authorised By: Peter Gainsford - General Manager

RECOMMENDATION

THAT Council will make a formal submission to draft Exposure Bill by 29 October 2021 which includes:

- a) **Make no changes to the Callan Park (Special Provisions) Act 2002;**
- b) **Commit to no future commercial uses at Callan Park;**
- c) **Opposes 50-year leases (potentially commercial leases) on Kirkbride, Broughton Hall and the Convalescent Cottages;**
- d) **Retain Callan Park (Special Provisions) Act 2002 in its entirety;**
- e) **Establish Callan Park and Broughton Hall Trust; and**
- f) **Maintain community, recreation open space access to Callan Park in its entirety.**

DISCUSSION

The Greater Sydney Parklands Trust Bill ("Exposure Bill") is on public display with submissions to close on 29 October 2021.

Exposure Bill amends the way Callan Park (and other Sydney parklands such as Centennial Park and the Western Sydney Parklands) will be administered. This report summarises the current regime of land use at Callan Park and then examines the changes proposed by the Exposure Bill.

1. Current controls – the *Callan Park (Special Provisions) Act 2002* ("Callan Park Act")

The Callan Park Act provided very strong protection of the public nature of the land at Callan Park in the following ways:

- It stated that the land must remain in public ownership; and
- While the land could be leased or licensed, any lease or licence greater than ten years had to be tabled for 15 days in both Houses of State Parliament before the lease could be granted; and
- It stipulated that Council would be the consent authority for all development (although Council's functions would now be exercised by the Local Planning Panel) due to the changes in the *Environmental Planning & Assessment Act* in 2018);
- It applies the planning laws as they were in 2002, i.e. it applies:
 1. The Leichhardt LEP 2000, under which the land is zoned Public Purposes; and

2. SEPP 56 – Sydney Harbour and Tributaries, which laid out a number of guiding principles for development assessment and required a Masterplan to be adopted by the Minister as the guiding plan for the uses at Callan Park. (Notably, while Council prepared a comprehensive masterplan for the Government to adopt, it never did). No development application was to be approved without the masterplan in place, although the Minister could waive that requirement where the development in question was appropriate to the public nature of Callan Park;
- It specified that health facilities and educational and community facilities could be developed in the Park, but not retirement villages. Educational facilities include a university but not a primary or secondary school, and any facility had to be run on a not for profit basis.
 - No development was allowed outside the existing footprint of buildings at Callan Park and there was to be no diminution of open space.

The net result is that, at Callan Park:

- Development that does not need development consent is recreation areas – the use of Callan Park for recreation - and other forms of Exempt Development;
- Development needing consent includes:
 - Health facilities;
 - Not for profit educational and community facilities (university and other facility);
 - Development that is permissible in the Public Purposes zone under Leichhardt LEP 2000 that fulfils the public nature of Callan Park.

Council has previously received legal advice from external counsel that the following are permissible:

- Administration offices for ambulance services (as development for a health facility);
 - Floodlights on sports fields (as ancillary to recreation areas);
 - A skate park (as a form of recreation area); and
 - A place of assembly if run as a not-for-profit community facility.
- Prohibited development includes:
 - For profit educational facilities;
 - Retirement villages;
 - Primary or secondary schools;
 - Development prohibited in the Public Purposes zone under Leichhardt LEP 2000; and
 - Development that, although listed in the category of permissible development in the Public Purposes zone under Leichhardt LEP 2000 offends the public nature of Callan Park.

Prohibited development would currently include such things as a hotel, a restaurant, and a business park.

2. The Exposure Bill

The Exposure Bill:

- establishes the Greater Sydney Parklands Trust (“GSPT”) as the overall manager of existing Sydney parklands such as Centennial Park (including Moore and Queens Parks), Callan Park, Parramatta Park, Western Sydney Parklands and Fernhill Estate;
- allows the GSPT to establish community trust boards as the consultation mechanism for each park; and
- amends the above regime of property and planning control at Callan Park (as well as for the other parklands).

Proposed Changes to the Callan Park Act – property management

- Public ownership of Callan Park

While Callan Park will be vested in the GSPT, it will still be required to remain in public ownership.

The GSPT is a State controlled entity. However, the Exposure Bill states that the Government may acquire land beneath the Park for the purposes of the proposed Sydney Metro tunnel (being a power the Government most likely already had under the *Transport Administration Act 1988*)

- Leasing at Callan Park

There are important changes to the leasing regime at Callan Park:

While leases at Callan Park are still generally restricted to 10 years, the Minister may approve leases of Kirkbride, Broughton Hall and Convalescence Cottages for up to 50 years.

There is no requirement that the lease be tabled in Parliament; it is only a matter of Ministerial approval.

In granting any lease at Callan Park the Government is to “give priority to” not for profit uses. It is by no means clear how this might work out. What level of priority is to be given to the NFP sector, and in what areas? Will a NFP lease proposal that offers less rent than a commercial proposal be granted the lease?

Proposed Changes to the Callan Park Act – land development

The Exposure Bill makes a number of changes to the planning process at Callan Park.

- Plan of Management

The Exposure Bill requires the GSPT to prepare and the Minister to adopt a Plan of Management to guide the assessment of any development application.

This essentially replaces the masterplan requirement of SEPP 56, which will no longer apply under the Exposure Bill.

- Consultation

The GSPT is to develop for Ministerial approval a Consultation and Engagement Framework to govern consultation at Callan Park within the next two years.

It may also set up Community Trust Boards to assist it in the consultation process.

There is potential uncertainty in the overall effectiveness of these two mechanisms for consultation. It will depend on the scope of the Consultation and Engagement Framework approved by the Minister (assuming one is), and the level of input afforded to the Community Trust Boards.

- Consent Authority

The Exposure Bill removes the explicit statement that Council is the consent authority for all development at Callan Park.

While there has been some concern that the Minister will be the consent authority for all development this is not stipulated in the Exposure Bill. Instead, it is the opinion of Council's in house legal advisers that the identity of the consent authority would follow the *Environmental Planning & Assessment Act 1979*.

That is for most development Council will be the consent authority.

However, and by way of example, a combination of s.4.5 of the EP&A Act and the SEPP (Regional and State Infrastructure) renders the Independent Planning Commission as the consent authority for a health facility involving a capital investment value of more than \$30 million. Council would not be the consent authority for a \$35 million health facility in the Kirkbride Precinct, whereas it would currently.

Notably Council's functions would (as they are now) be exercised by the Local Planning Panel.

- Updating planning controls

The Exposure Bill "unfreezes" the planning controls applicable to Callan Park. As a result:

- SEPP 56 – Sydney Harbour and Tributaries will no longer apply;
- Leichhardt LEP 2000 will still apply, according to its terms as they are today (which have not changed considerably since 2002).

This change of itself will not allow much change to the range of permissible uses at Callan Park. Development will still be subject to the planning table applicable to the Public Purpose Zone under Leichhardt LEP 2000.

There is some potential uncertainty here, in that, by removing the reference to planning instruments, the Exposure Bill may be legally interpreted as removing the application of any planning instruments at all, so that the Exposure Bill is the sole source of authority for what can be undertaken at Callan Park. This interpretation however goes against the public statements by the Minister that the intent is for current planning rules to apply.

- Permissible and prohibited development

The Exposure Bill amends the express controls in the Callan Park Act as follows:

- An educational facility need no longer be run on a not for profit basis (but the prohibition on primary and secondary schools is not altered. Hence, for example a private university or a privately run language centre could operate there);
- It specifically allows consent to granted for:
 - arts and culture facilities;
 - educational facilities (as above);
 - community facilities;

- food and drink premises;
- health facilities;
- temporary structures;
- The prohibition on extending outside the footprint of existing buildings is relaxed to allow:
 - accessibility structures,
 - minor modifications,
 - temporary structures.
- The prohibition on retirement villages remains.

The net result is that, under the Exposure Bill:

- Development that will not need development consent is recreation areas – the use of Callan Park for recreation – and other forms of Exempt Development;
- Development needing consent includes:
 - Health facilities
 - Educational (whether or not run on a not for profit basis) and community facilities (university and other facility);
 - Development that is permissible in the Public Purposes zone under Leichhardt LEP 2000 that accords with the Plan of Management adopted for Callan Park.
- Prohibited development will include:
 - Retirement villages;
 - Primary or secondary schools;
 - Development prohibited in the Public Purposes zone under Leichhardt LEP 2000; and
 - Development that, although listed in the category of permissible development in the Public Purposes zone under Leichhardt LEP 2000 does not accord with the Plan of Management adopted for Callan Park.

Prohibited development would include such things as a hotel, a restaurant, and a business park, as all these are prohibited in the Public purpose zone under Leichhardt LEP 2000.

However, by applying planning laws as they evolve and are changed, the possibility arises of a planning instrument being made that overrides the restrictions in the Leichhardt LEP 2000 and opens the site for a wider range of uses. A SEPP for example could be made which allows development of a kind that is not envisaged by the Leichhardt LEP 2000.

3. Draft Submission - To be updated and circulated to Councillors prior to Submission

The Council Resolution (C1021(1) Item 13) of 5 October 2021 provides that Council makes a formal submission to NSW State Government by 29 October 2021. Namely, the submission will set out the following:

1. Make no changes to the Callan Park (Special Provisions) Act 2002. The Exposure Bill amends the way Callan Park (and other Sydney parklands such as Centennial Park and the Western Sydney Parklands) will be administered. The Callan Park Act provides very strong protection of the public nature of the land. The Exposure Bill seeks to undermine those protections.
2. Commit to no future commercial uses at Callan Park. Applying planning laws as they evolve and are changed, the possibility arises of a planning instrument being made that overrides the restrictions in the Leichhardt LEP 2000 and opens the site for a wider range of uses. A State Environmental Planning Policy for example could be made which allows development of a kind that is not envisaged by the Leichhardt LEP 2000.
3. Opposes 50-year leases (potentially commercial leases) on Kirkbride, Broughton Hall and the Convalescent Cottages. While leases at Callan Park are still generally restricted to 10 years, the Minister may approve leases of Kirkbride, Broughton Hall and Convalescence Cottages for up to 50 years. There is no requirement that the lease be tabled in Parliament; it is only a matter of Ministerial approval.

In granting any lease at Callan Park the Government is to “give priority to” not for profit (NFP) uses. It is by no means clear how this might work out. What level of priority is to be given to the NFP sector, and in what areas? Will a NFP lease proposal that offers less rent than a commercial proposal be granted the lease?

4. Retain Callan Park (Special Provisions) Act 2002 in its entirety and Council as the consent authority for the parkland. The Exposure Bill removes the explicit statement that Council is the consent authority for all development at Callan Park. The concern is that the Minister may become the consent authority for all development.
5. Establish a Callan Park and Broughton Hall Trust. The Exposure Bill does not provide certainty that the council has control, the community is consulted, engaged and funding is appropriately administered.
6. Maintain community, recreation open space access to Callan Park in its entirety.

FINANCIAL IMPLICATIONS

Nil.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 6
Subject: ADOPTION OF COMPLAINTS HANDLING POLICY
Prepared By: Katherine Paixao - Acting Governance Manager
Authorised By: Peter Livanes - Acting Director Corporate

RECOMMENDATION

THAT Council adopts the Complaints Handling Policy shown in attachment 1.

DISCUSSION

At the 20 July 2021 Council meeting, it was resolved:

“THAT Council:

- 1. Endorse the draft Policy shown as Attachment 1 to be placed on public exhibition for a period of 28 days; and*
- 2. Consider the results of the public exhibition process when adopting a final policy”.*

The Complaints Handling Policy was exhibited for public consultation between 29 July 2021 and 30 August 2021.

Four (4) submissions were received during the exhibition period.

Two (2) submissions were supportive of the draft policy, one (1) was opposed and one (1) was neutral.

Out of the total four (4) submissions received, the following key themes emerged from community feedback:

- Support the aspiration and content in the policy
- Council is difficult to contact
- Allow residents and ratepayers to email Council instead of using the online self-service system
- Provide a unique identifier and context of all submissions reported back to residents
- Responses should not generate a new unique identifier and are attached to the original complaint/request
- There should be an option to have a complaint handled by a body other than the Internal Ombudsman in cases where the policy would direct complaints there
- Complainant should be involved in the assessment of their complaint
- Complaint data should be displayed on Council's website.

No changes have been made to the draft policy as a result of community feedback.

FINANCIAL IMPLICATIONS

Nil

ATTACHMENTS

1. [Download](#) Draft Complaints Handling Policy



COMPLAINTS HANDLING POLICY

Title	Complaints Handling Policy
Summary	This policy provides information to customers and staff around how Council will manage and respond to customer complaints.
Background	This policy is consistent with the NSW Ombudsman's model policy for complaint handling.
Policy Type	Council
Relevant Community Strategic Plan Objective	Strategic direction 5: Progressive local leadership
Relevant Council References	<ul style="list-style-type: none"> - NSW Ombudsman's <i>Effective complaint handling guidelines</i> (2017)
Main Legislative Or Regulatory Reference	<ul style="list-style-type: none"> - Complaints Management in Councils: A joint publication by the NSW Ombudsman and the Department of Local Government (July 2009); - Effective complaints Handling Guidelines, NSW Ombudsman (2017); - Complaints Management Framework, Ombudsman New South Wales (June 2015); and - Managing Unreasonable Complainant Conduct Manual – NSW Ombudsman (May 2012)
Record Notes	Externally available document
Version Control	See below

Document:	Council Policy	<i>Uncontrolled Copy When Printed</i>	
Custodian:	Senior Manager Governance and Risk	Version #	Version # 2
Approved By:	Acting Director Corporate	ECM Ref #	
Adopted By:		Publish Location	Intranet/ Internet
Adopted Date and Minute #:		Next Review Date	2 years from adoption

1. Introduction

Inner West Council is committed to providing excellent customer service to the community. Council recognises the value of an effective complaints management framework as a vital part of capturing and responding to feedback and improving Council's services to the community.

Council sees the receipt of feedback as an opportunity to identify service issues and to improve the customer experience. Council will consider complaint feedback in its planning and quality management practices.

2. Purpose

Our complaint management system is intended to:

- handle complaints fairly, efficiently and effectively;
- enable Council to respond to issues raised by customers making complaints in a timely and cost-effective way;
- increase public confidence in Council's administrative processes;
- outline Council's management of unreasonable complainant conduct;
- outline the relevant external agencies for referral of serious breaches/ complaints; and
- provide information that can be used to deliver quality improvements in our services, staff conduct and complaint handling.

This document provides guidance to Council staff and customers who wish to make a complaint about Council's service or performance.

Complaints involving staff grievances, code of conduct complaints and public interest disclosures are dealt with through separate complaint handling processes – please see relevant policies for further information.

3. Organisational commitment

Council expects staff at all levels to be committed to fair, effective and efficient complaint handling. The following table outlines the nature of the commitment expected from staff and the way that commitment should be implemented.

Who	Commitment	How
General Manager	Promote a culture that values complaints and their effective resolution	Provide adequate support and direction to key staff responsible for handling complaints. Regularly review reports about complaint trends and issues arising from complaints. Encourage all staff to be alert to complaints and assist those responsible for handling complaints to resolve them promptly. Encourage staff to make recommendations for system improvements. Recognise and reward good complaint handling by staff. Support recommendations for service, staff and complaint handling improvements arising from the analysis of complaint data.

Who	Commitment	How
Internal Ombudsman	Review / investigate matters in accordance with the Internal Ombudsman Shared Service Governance Charter.	<p>Contribute to the development of an efficient, fair, consistent and transparent complaints handling framework at Inner West Council.</p> <p>Provide regular reports to the General Manager and Audit, Risk and Improvement Committee on issues arising from complaint handling work including identifying any systemic organisational issues.</p> <p>Ensure recommendations arising out of complaints are addressed by the General Manager.</p> <p>Educate and support staff involved in managing complaints.</p> <p>Educate Council's customers on the Internal Ombudsman Shared Service.</p>
Senior Manager Governance and Risk (Complaints Coordinator)	Establish and manage Council's complaint management system and ensure the system is responsive	<p>Ensure all staff are aware of Council's Complaint Handling policy.</p> <p>Provide regular reports to the General Manager on issues arising from complaint handling.</p> <p>Ensure recommendations arising out of complaint data analysis are canvassed with the General Manager and relevant Senior Manager and implemented where appropriate.</p> <p>Ensure Council has a system to track and implement all recommendations arising from complaints management.</p> <p>Train and empower staff to resolve complaints promptly and in accordance with Council's complaints framework.</p> <p>Encourage staff managing complaints to provide suggestions on ways to improve Council's complaint management system.</p> <p>Ensure staff managing complaints receive training in privacy and confidentiality.</p> <p>Ensures complaints are responded to in a timely manner and the response adequately addresses the complaint.</p>
Staff whose duties include complaint handling	Demonstrate exemplary complaint handling practices.	<p>Treat all people with respect, including people who make complaints.</p> <p>Assist people making a complaint, if required.</p> <p>Comply with Council's complaints handling policy.</p> <p>Implement Council's complaint management system as relevant to role and responsibilities.</p> <p>Provide feedback to management on issues arising from complaints.</p> <p>Provide suggestions to management on ways to improve Council's complaints management system.</p> <p>Implement changes arising from individual complaints and from the analysis of complaint data as required.</p> <p>Keep all appropriate records in relation to a complaint as required by this policy, but not limited to correspondence with complainant, interview notes, the evidence relied upon in an investigation, investigation/complaint findings and reasons for decisions. Ensure privacy and confidentiality is maintained.</p>

Who	Commitment	How
All staff	Understand and comply with Council's complaint handling practices.	<p>Treat all people with respect, including people who make complaints.</p> <p>Be aware of Council's complaint handling framework.</p> <p>Assist people who wish to make complaints to access the complaints process.</p> <p>Be alert to complaints and assist staff handling complaints to resolve matters promptly.</p> <p>Provide feedback to management on issues arising from complaints.</p> <p>Implement changes arising from individual complaints and from the analysis and evaluation of complaint data as directed.</p> <p>Ensure privacy and confidentiality is maintained.</p>

4. Terms and definitions

Term	Definition
Complaint	<p>A complaint is an expression of dissatisfaction with the level or quality of the service provided by Inner West Council. This includes dissatisfaction with the outcome of a decision, level or quality of service, the failure to adhere to a policy or procedure, or behaviour of an employee or agent, which can be investigated and acted upon.</p> <p>Dissatisfaction can be expressed in relation to:</p> <ul style="list-style-type: none"> • Failure to achieve specified standards of service • Delay in responding • Behaviour or attitude of employees • A Council decision or policy and/ or • Withdrawal or reduction of service. <p>What is not a complaint</p> <ul style="list-style-type: none"> • A request for service (service request) such as collection of garbage or repairing a pothole. These should be lodged as requests for service. If Council fails to provide the appropriate service/response, that is reason for a complaint; • requests for information or explanations of policy or procedure; • reports of hazards (e.g. fallen tree branch); • reports concerning neighbours or neighbouring property (e.g. noise or unauthorised building works); • complaints about the Council's policies or procedures that are required by law to be in place; • the lodgement of an appeal or objection in accordance with a standard procedure or policy <i>e.g. objection to a development application, comments on a Policy on Exhibition.</i> • Feedback - may be provided by customers through any of Council's communication channels. This includes phone, mail, email, social media, forms and in person. Feedback may take the form of a compliment, suggestion, comment or opinion on how Council could improve its services. Feedback may be classified

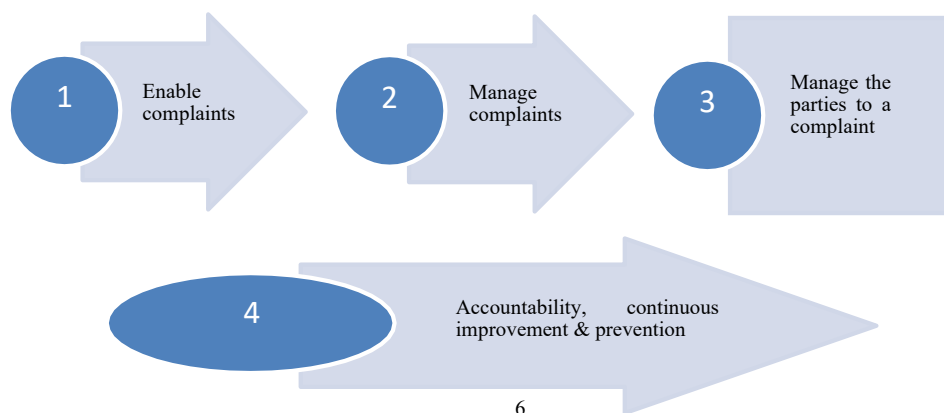
	as a Complaint when it meets the definition described above
Unreasonable complainant conduct	<p>Unreasonable complainant conduct can be defined as any behaviour by a current or former complainant which, because of its nature or frequency, raises substantial health, safety, resource or equity issues for the parties to a complaint. Unreasonable Complainant Conduct (UCC) is grouped into five categories of conduct:</p> <ul style="list-style-type: none"> a) Unreasonable persistence - is continued, incessant and unrelenting conduct by a complainant that has a disproportionate and unreasonable impact on Council staff, services, time and/or resources; b) Unreasonable demands - are any demands (express or implied) that are made by a complainant that have a disproportionate and unreasonable impact on Council staff, services, time and/or resources; c) Unreasonable lack of cooperation - is an unwillingness and/or inability by a complainant to cooperate with our organisation, staff, or complaints system and processes that result in a disproportionate and unreasonable use of Council services, time and/or resources; d) Unreasonable arguments - include any arguments that are not based in reason or logic, that are incomprehensible, false or inflammatory, trivial or delirious and that disproportionately and unreasonably impact upon Council staff, services, time, and/or resources; and e) Unreasonable behaviours - is conduct that is unreasonable in all circumstances, regardless of how stressed, angry or frustrated that a complainant is, because it unreasonably compromises the health, safety and security of Council staff, other service users or the complainant.
Compliment	A compliment is an expression of praise or regard for service received or performance delivered by Council or its staff and is not classified as a complaint.
Internal Ombudsman Shared Service	Is a service that provides residents, community members, ratepayers, local businesses, staff, Councillors and other Council stakeholders with an "independent complaint avenue" regarding: administrative conduct; unethical behaviour by Council; corrupt conduct; misconduct; or maladministration.
Service request	<p>A routine service request is not considered a complaint under this policy and includes:</p> <ul style="list-style-type: none"> • Requests for approval and/or action • Routine enquiries about Council's business • Requests for the provision of services and assistance • Reports of failure to comply with laws regulated by Council; and • Requests for explanation of policies, procedures and decisions.
Child Protection Complaints	Child protection is everybody's business. Inner West Council is committed to creating a child safe community for children and young people. This involves both meeting the requirements of child protection legislation and the Child safe Standards:

	<ul style="list-style-type: none"> • Allegations against staff – Children’s Guardian Act 2019 • Mandatory reporting of risk of significant harm – Children and Young Persons (Care and Protection) Act 1998 • Selection and recruitment – Child Protection (Working with Children) Act 2012 • Child-safe organisation – principles for child-safe organisations and the Royal Commission recommendations report (2017). <p>If concerns are raised in relation to the safety and welfare of children or young people, the Child Protection Protocol and Procedures should be followed. All allegations of reportable conduct in relation to staff abusing or harming children or young people must be immediately reported. Any concerns Council holds concerning risk of significant harm to children and young people will be reported to the Child Protection Helpline.</p> <p>Child safety is everybody’s business at Council.</p>
Child	A person who is under the age of 16 years.
Young person	A person who is aged 16 years or above but who is under the age of 18 years.
Public interest disclosure	A report about wrongdoing made by a public official in New South Wales that meets the requirements of the <i>Public Interest Disclosures Act 1994</i> . Please refer to Council’s <i>Public Interest Disclosure Policy</i> available at https://www.innerwest.nsw.gov.au/about/policies-plans-and-regulations/policies or contact Council’s Public Interest Disclosures Coordinator. Council’s Disclosures Coordinator is the Internal Ombudsman, Internal Ombudsman Shared Service.

5. Guiding Principles for our Complaint Handling Framework

Council is committed to achieving best practice in delivering services to the community. To succeed, Council needs to ensure that any complaints received are dealt with courteously, investigated thoroughly through transparent processes, and resolved quickly and appropriately.

Council has followed the NSW Ombudsman’s Guiding Principles and model approach to implementing a Complaints Management Framework and procedures that will allow Council to adopt best practice aligned to AS/NZS Complaint Management Standard. This standard sets out the following guiding principles for complaint management:



5.1 Enable complaints

People focus	<p>Council is committed to seeking and receiving compliments and complaints about our services, systems, practices, procedures and complaint handling.</p> <p>Complainants will be:</p> <ul style="list-style-type: none"> • provided with information about our complaint handling process • provided with multiple and accessible ways to make complaints • listened to and treated with respect by staff • advised of estimated timeframes for resolution • updated throughout the process; and • provided with reasons for decisions and any options for redress or review.
No detriment to people making complaints	<p>Council will take all reasonable steps to ensure that people making complaints are not adversely affected because a complaint has been made by them or on their behalf.</p>
Anonymous complaints	<p>Council will accept anonymous complaints and will carry out an investigation of the issues raised where there is enough information provided. While Council acknowledges the reasons why complainants wish to remain anonymous, Council prefers that complainants advise of contact details to allow follow up information to be obtained if necessary and any outcomes can be communicated to complainants.</p>
Accessibility	<p>Council will ensure that information about how complaints may be made to us is well publicised as well as recognising the importance of recognising complaints in a number of different formats. These formats are detailed in section 7.</p> <p>Council will ensure that our systems to manage complaints are easily understood and accessible to everyone, particularly people who may require assistance. Council welcomes complaints made through the National Relay Service (NRS) and Translating and Interpreting Services (TIS National). If a person prefers or needs another person or organisation (e.g. advocate, family member, legal or community representative, member of Parliament, another organisation) to assist or represent them in relation to their complaint, we will communicate with them through their representative if this is their wish and this wish has been advised to us by the complainant.</p>
No charge	<p>Making a complaint to Council is free.</p>

5.2 Managing complaints

Early resolution	Where possible, complaints will be resolved at first contact with Council.
Responsiveness	Complaints will be dealt with promptly according to the timeline set out in part 6.
Objectivity and fairness	<p>Council will address each complaint with procedural fairness, natural justice and in an unbiased manner. We will seek to respond to complaints in date order of being received, however note some matters may be escalated given sensitivities and concerns regarding health and safety.</p> <p>Council will ensure that the person handling a complaint is not the same staff member whose conduct or service is being complained about by the complainant. Feedback may be provided back to the staff member regarding their conduct or service.</p> <p>Internal reviews of how a complaint was managed will be conducted by a person other than the original decision maker and may be referred to Council's Internal Ombudsman.</p>
Confidentiality and privacy	Council will protect the identity of people making complaints where this is practical and appropriate. Information collected will only be used for the purpose of investigating the complaint. Council will ensure good record keeping practices are followed and privacy requirements relating to the complainant are followed.
National Disability Insurance Scheme (NDIS)	<p>Council will take reasonable steps to ensure complaints received regarding disability issues are reported to the NDIS Commissioner and keep them informed of any investigation or actions arising from the complaint.</p> <p>Reportable incidents consist of:</p> <ul style="list-style-type: none"> • the death of a person with disability • serious injury of a person with disability • abuse or neglect of a person with disability • unlawful sexual or physical contact with, or assault of, a person with disability • sexual misconduct committed against, or in the presence of, a person with disability, including grooming of the person for sexual activity • the use of an unauthorised restrictive practice in relation to a person with disability.

5.3 Manage the parties

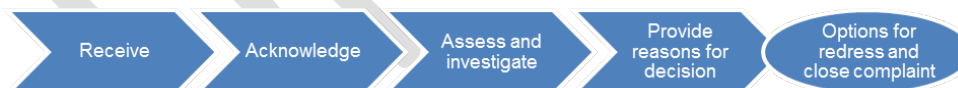
Complaints involving multiple organisations or parts of Council	<p>Where a complaint involves multiple organisations, we will work with the other organisation/s where possible to ensure that communication with the person making a complaint is clear and coordinated.</p> <p>Where a complaint involves multiple areas within Council, responsibility for communicating with the person making the complaint will be coordinated by the Complaints Coordinator.</p> <p>Where our services are contracted out, we expect contracted service providers to have an accessible and comprehensive complaint management system. We take complaints not only about the actions of our staff but also the actions of service providers.</p>
Complaints involving multiple parties	<p>When similar complaints are made by related parties we will try to arrange to communicate with a single representative of the group to ensure efficiency in complaints management.</p>
Empowerment of staff	<p>All staff managing complaints are empowered to implement our complaint management system as relevant to their role and responsibilities.</p> <p>Staff are encouraged to provide feedback on the effectiveness and efficiency of our complaints management system.</p>
Managing unreasonable conduct by people making complaints	<p>Council is committed to being accessible and responsive to all customers who approach us with feedback or complaints. At the same time Council's success depends on:</p> <ul style="list-style-type: none"> the ability to do its work and perform functions in the most effective and efficient way possible the health, safety and security of all staff, and the ability to allocate resources fairly across all the complaints it receives. <p>When people behave unreasonably in their dealings with Council, their conduct can significantly affect the progress and efficiency of our work. As a result, we will take proactive and decisive action to manage any conduct that negatively and unreasonably affects Council and will support Council staff to do the same in accordance with this complaint handling framework.</p> <p>Strategies for managing unreasonable customers</p> <p>Council may decide to deal with unreasonable customer conduct in one or more of the following ways:</p> <p>Who they contact - Where a customer demonstrates unreasonable persistence or demands, it may be appropriate to restrict their access to a single staff member (a sole contact point).</p> <p>This staff member will exclusively manage their complaint(s) and interactions with Council. This will ensure they are dealt with consistently and will minimise the chances for misunderstandings, contradictions and manipulation.</p> <p>What they can raise with Council - Where customers continue to engage in unreasonable conduct about issues that have already been comprehensively considered and/or reviewed (at least once) by Council, restrictions may be applied to the issues/subject matter the customer can</p>

	<p>raise with Council.</p> <p>When and how they can have contact - A customer's telephone, written or face-to-face contact with Council may place an unreasonable demand on time or resources because it affects the health, safety and security of staff and it may also be behaviour that is persistently rude, threatening, abusive or aggressive. As such, Council may limit when and/or how the customer can interact with Council.</p> <p>If the General Manager (or their delegate) authorises limitations in relation to a complainant because of unreasonable complainant conduct, the limitations will be imposed for a defined period at the end of which there will be a review to decide if the limitations should be removed.</p>
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5.4 Accountability, learning and prevention

Accountability	Council is committed to good complaint handling and to creating a culture that respects the rights and views of other people. Are genuine in seeking and receiving compliments and complaints about our services, systems, practices, procedures and complaint handling.
Continuous Improvement	Council will actively review and seek improvement to our services, systems, practices and procedures as well as our complaint handling. This will include regular analysis of complaint issues and trends relating to service quality and associated systems.
Prevention	Council will use complaints as an opportunity to prevent further complaints and dissatisfaction through appropriate feedback and improvement mechanisms.

6. Our complaint management system



When responding to complaints, staff are required to act in accordance with this complaint handling framework and any other internal documents providing guidance on the management of complaints.

Staff should also consider any relevant legislation and/or regulations when responding to complaints and feedback and the timeframes within the relevant legislation.

Within 3 business days Council will:	Make a record of the complaint	<p>Council will record the complaint and its supporting information. We will also assign a unique identifier to the complaint file and ensure good record keeping is followed and to ensure staff can locate complaints as required.</p> <p>The record of the complaint will document:</p> <ul style="list-style-type: none"> the contact information of the person making the complaint and the date this is received
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		<ul style="list-style-type: none"> • issues raised by the person making the complaint and the outcome/s they want • any other relevant information; and • any additional support the person making a complaint requires.
	Acknowledge the complaint	<p>All complaints will be acknowledged within three working days and advise about:</p> <ul style="list-style-type: none"> • the complaints process • the expected timeframes for any actions • the progress of the complaint and reasons for any delay • their likely involvement in the process, and • the possible or likely outcome of their complaint
	Initial assessment and addressing of complaints	<p>Initial assessment</p> <p>After acknowledging receipt of the complaint, Council will confirm whether the issues raised in the complaint are within Council's control. We will also consider the outcome/s sought by the person making the complaint and, where there is more than one issue raised, determine whether each issue needs to be separately addressed.</p> <p>When determining how a complaint will be managed, we will consider:</p> <ul style="list-style-type: none"> • whether the complaint falls under this or some other complaints or legislative framework (e.g. Code of Conduct, Public Interest Disclosures Act) • how serious, complicated or urgent the complaint is • whether the complaint raises concerns about health and safety • how the person making the complaint is being affected • the risks involved if resolution of the complaint is delayed; and • whether a resolution requires the involvement of the Internal Ombudsman or any external organisations. <p>Addressing complaints</p> <p>After assessing the complaint, we will consider how to manage it. To manage a complaint we may:</p> <ul style="list-style-type: none"> • give the person making a complaint information or an explanation • gather information from the service, person or area that the complaint is about, or • investigate the claims made in the complaint. <p>We will keep the complainant up to date on our progress, particularly if there are any delays. We will also communicate the outcome of the complaint.</p>
	Providing reasons for decisions	<p>Following consideration of the complaint and any investigation into the issues raised, Council will advise the complainant of:</p> <ul style="list-style-type: none"> • the outcome of the complaint and any action taken • the reason/s for the decision

		<ul style="list-style-type: none"> the proposed remedy or resolution/s that will be put in place, and any options for review that may be available to the complainant, such as an internal review by the Internal Ombudsman, external review or appeal. <p>Formal complaints will receive a response in writing for recordkeeping purposes.</p>
	Closing the complaint, record keeping, redress and review*	<p>Council will keep documented records at all stages of the complaints management process, including how we managed the complaint, the outcome of the complaint and any outstanding actions that need to be followed up.</p> <p>Council will ensure that outcomes are properly implemented.</p> <p>Council will inform people who make complaints about any internal or external review options available to them (including the Internal Ombudsman, Office of Local Government and the NSW Ombudsman).</p>
Beyond 10 business days*		<p>In instances where Council is awaiting information to assist its investigation a complaint may go beyond our 10 working day timeframe. Council will endeavour to provide the complainant with, as accurately as possible, the timeframe to expect an informed response. If this timeframe is not met, Council will provide the complainant with a revised timeframe. If Council's response to a complaint is challenged by the complainant, such challenges may also extend a complaint response period, and each challenge will be subject to the above timeframes for the response. Council will be clear when it considers a matter "closed" or "resolved" and will advise the complainant of the details of any appropriate external agencies the complainant may contact if they are not in agreement.</p>

7. How to lodge a complaint

It is Council's preference that complaints are made in writing, in accordance with this Policy and its three-tier approach. Council will record anonymous complaints and act on them where the matter is of a serious nature, or where there is sufficient information provided at the time the complaint is lodged.

Complaints can be made:

By Email

council@innerwest.nsw.gov.au

By mail

Inner West Council
PO Box 14
PETERSHAM NSW 2049

In person

At any of Council's Offices during normal business hours.

By telephone

Customer Service (02) 9392 5000

On our website

<https://www.innerwest.nsw.gov.au/about/get-in-touch/online-self-service>

Customers who have a hearing or speech impairment

Inner West Council welcomes calls made through the National Relay Service (NRS). The NRS is a government sponsored initiative that allows people who are deaf or have a hearing or speech impairment to make phone calls in the same way as anyone else. This service is available 24 hours a day, 365 days a year.

National Relay Service (NRS)

Tel: 1800 555 677

Web: www.relayservice.gov.au

- **Voice/Text phone users**

To make a call dial: 133 677 (24 hours 7 days per week).

- **People who have speech/communication impairment only
(do not have a hearing impairment)**

Speak and Listen Service (SSR) on 1300 555 727

Translating and Interpreting Services (TIS National)

Council offers a Translating and Interpreting Service (TIS) and can be accessed by calling 13 14 50 (24 hours 7 days per week)

Should a complainant remain dissatisfied, a complaint can then be referred to the Internal Ombudsman Shared Service outlining the concerns with the outcome or handling of a complaint.

The Internal Ombudsman Shared Service contact details are as follows:

By Email

internalombudsman@innerwest.nsw.gov.au

By Mail

Internal Ombudsman Shared Service
11 Northumberland Road
Auburn NSW 2144

By telephone

(02) 8757 9044

If a complainant is not satisfied with the outcome at the second tier stage, or for other complaint types as outlined in 6.3, then further remedy can be sought via the relevant external agency. A list of these agencies are detailed in the *Compliments and Complaints Management Guidelines*.

8. Our three levels of complaint handling

Our three tiered approach to complaints handling aims to have complaints responded to and resolved fairly, efficiently and effectively subject to their seriousness and stage in the process. This approach is also founded on the NSW Ombudsman's Effective Complaint Handling Guidelines.

Tier 1 – Frontline complaints handling

Council aims to resolve complaints at the first level, the frontline. Wherever possible staff will be adequately equipped to respond to complaints, including being given appropriate authority, training and supervision.

Depending on the parties, nature and seriousness of the complaint, Tier 1 resolution may take place at any of the following levels:

1. Front line Customer Service Officer
2. Person responsible for providing the service (Service Unit)
3. Immediate supervisor of the person providing the service (Service Unit)
4. Level 4 Manager of the function (Service Unit)
5. Responsible Senior Manager (Service Unit)
6. Responsible Director
7. A staff member may decide to escalate the complaint to a more senior officer within this hierarchy for review or assessment of the complaint at any point in time. This review will be provided to the complainant.

Tier 2 – Internal review

Where Tier 1 front line resolution is not possible given particular sensitivities or the complainant is dissatisfied after Council's response, the relevant Director, Senior Manager or complainant may refer the matter to the Internal Ombudsman Shared Service for further review and in line with the Internal Ombudsman Shared Service Governance Charter.

Any complainant is open to approach the IOSS independently.

Tier 3 – External review

Where a person making a complaint is dissatisfied with the outcome of Council's review of their complaint and the IOSS's review of their complaint, they may seek an external review of the decision (for example by the NSW Ombudsman, Office of Local Government, or the Independent Commission Against Corruption (ICAC)).

9. Accountability and learning

Council will ensure that complaints are recorded in a systematic way so that information can be easily retrieved for reporting and analysis to the Executive Team to monitor trends, measure the quality of customer service and to make improvements.

The complaints management system will be continuously monitored and reviewed to ensure its effectiveness in responding to and resolving complaints.

10. External agencies

NSW Ombudsman

Level 24, 580 George Street, SYDNEY NSW 2000
Phone: 02 9286 1000 or 1800 451 524
Fax: 02 9283 2911
Email: nswombo@ombo.nsw.gov.au

NSW Department of Local Government

Locked Bag 3015, NOWRA NSW 2541
Phone: 02 4428 4100
Fax: 02 4428 4199
Email: dlg@dlg.nsw.gov.au

The Independent Commission Against Corruption

GPO Box 500, SYDNEY NSW 2001
Phone: 02 8281 5999 or 1800 463 909
Fax: 02 9264 5364
Email: icac@icac.nsw.gov.au

The Information and Privacy Commission NSW

GPO Box 7011, Sydney NSW 2001
Phone: 1800 472 679
FAX: (02) 8114 3756
Email: ipcinfo@ipc.nsw.gov.au

11. Related documents

- Code of Conduct;
- Public Interest Disclosures Policy;
- Complaints Management in Councils: A joint publication by the NSW Ombudsman and the Department of Local Government (July 2009);
- Effective complaints Handling Guidelines, NSW Ombudsman (2017);
- Complaints Management Framework, Ombudsman New South Wales (June 2015); and
- Managing Unreasonable Complainant Conduct Manual – NSW Ombudsman (May 2012)

9. Policy Review

This policy is subject to regular review at a maximum interval of two years.

Item No: C1021(3) Item 7

Subject: **REPORT ON PROGRESS IN IMPLEMENTING THE COMMUNITY STRATEGIC PLAN**

Council Meeting at its meeting on 12 October 2021 resolved that the matter be deferred to the meeting to be held on 26 October 2021.

Prepared By: Prue Foreman - Communications and Engagement Manager

Authorised By: Caroline McLeod - Acting Director Community

RECOMMENDATION

THAT Council endorse the report *State of the Inner West October 2021* which outlines progress in implementing the Community Strategic Plan.

DISCUSSION

The attached report *State of the Inner West October 2021* outlines progress against the Community Strategic Plan (CSP) during the term of the current elected council.

The CSP is the highest-level plan that a council prepares, on behalf of the community. It identifies the community's main priorities and aspirations for the future and contains strategies for achieving these goals.

It is developed and delivered as a partnership between the council, state agencies, business and industry groups, community groups and individuals, and addresses a broad range of issues that are relevant to the whole community.

Inner West's CSP – *Our Inner West 2036* was shaped by a large and diverse range of people across all age groups, geographic areas, cultures and languages. More than 7,000 people over 18 months provided input which helped to determine the vision and strategic directions of the plan which was endorsed by council in June 2018.

Our Inner West 2036 outlines five high level strategic directions that address social, environmental, economic and civic leadership issues identified by the community (commonly referred to as "the quadruple bottom line", and high level measures to track progress.

The five strategic directions are:

1. An ecologically sustainable Inner West
2. Unique, liveable, networked neighbourhoods
3. Creative communities and a strong economy
4. Caring, happy, healthy communities
5. Progressive local leadership

At the end of each term of the elected council, a report is prepared which demonstrates progress in implementing the CSP.

The report *State of the Inner West October 2021* documents Council's significant achievements. Through key infrastructure projects including Marrickville Library, Ashfield Aquatic Centre and Dawn Fraser Baths, innovative arts programs such as EDGE and Perfect Match, record expenditure on capital works, and major environmental initiatives including solar projects and becoming the first council in New South Wales to be 100 per cent divested from fossil fuels, Council has delivered progress against the community's vision for Inner West.

State of the Inner West October 2021 will be published on Council's website and included as an attachment to this year's annual report as required under the Local Government Act.

The report will also be presented to the incoming council to inform their review of the CSP. Under the Act, following each election councils must review their CSP before 30 June the following year. The council may endorse the existing plan, endorse amendments to the existing plan, or develop and endorse a new CSP as appropriate to ensure that the area has a CSP covering at least the next 10 years.

FINANCIAL IMPLICATIONS

Nil

ATTACHMENTS

1. [↓](#) State of the Inner West October 2021



State of the Inner West
October 2021



Council acknowledges the Gadigal and Wangal peoples of the Eora Nation, who are the traditional custodians of the lands in which the Inner West Local Government Area is situated.

We celebrate the survival of Aboriginal and Torres Strait Islander cultures, heritage, beliefs and their relationship with the land and water. We acknowledge the continuing importance of this relationship to Aboriginal and Torres Strait Islander peoples living today, despite the devastating impacts of European invasion. We express our sorrow for past injustices and support the rights of Aboriginal and Torres Strait Islanders to self-determination.



LGA Wards

Balmain Ward – Baludarri (Leather Jacket)
 Leichhardt Ward – Gulgadya (Grass Tree)
 Ashfield Ward – Djarrawunang (Magpie)
 Stanmore Ward – Damun (Port Jackson Fig)
 Marrickville Ward – Midjuburi (Lillypilly)



Item 7

Attachment 1



Item 7

Attachment 1

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Item 7

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Attachment 1

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State of the Inner West October 2021

Item 7

Mayor's Message

Thank you to staff and Councillors for your work and commitment to the community of the inner west over the last 4 years.

We have all worked hard to deliver on the commitments made by council in the first Community Strategic Plan - *Our Inner West 2036*.

The Community Strategic Plan guiding principle in all things is that we *work together in a way that is creative, caring and just*.

Our five strategic directions are:

- An ecologically sustainable Inner West
- Unique, liveable, networked neighbourhoods
- Creative communities and a strong economy
- Caring, happy, healthy communities
- Progressive local leadership

We have become one of the greenest councils in New South Wales, well on our way to fulfilling our pledge to become 100% renewable and carbon neutral by 2025. We rolled out food organics recycling to all apartments in the Inner West. And we achieved our target to be 100% divested from fossil fuels.

We are spending more on footpaths, town centres and of course creating that wonderful 5.8km environmental and active travel corridor, The GreenWay.

Fostering our arts community and supporting them as much as we can is a hallmark of Inner West Council. And our commitment to vulnerable communities, families and local NGOs has never wavered, particularly during the pandemic, which was so tough on all of us.

My fellow Councillors and I have also been advocating for our local community throughout this term to ensure that Inner West remains a wonderful place to live and



that we preserve our local heritage, our amenity and protect our open space in the face of changes that present an inner city local government area such as ours. It is important that your council stands up for the issues and the concerns which are important to you and to our community.

Together, we have worked hard to fulfil your vision that are you articulated in our first Community Strategic Plan.

The achievements of this Council are a tribute to the foresight, hard work and dedication of our Councillors and staff. I would like to thank staff and acknowledge all 15 Councillors who have all worked hard to make the Inner West an even better place to live.

I am pleased to present to you this End of Term Report.

Rochelle Porteous
Inner West Mayor

Attachment 1

General Manager's Message

Inner West Council has worked hard over its first five years and had some remarkable achievements whilst also going through a significant period of transformational change. Together – our community, the Councillors and staff – can look back over this term with satisfaction at what has been achieved.

We have delivered some once in a generation projects such as the spectacular new Marrickville Library which is a great public space that has been recognised with awards for architecture, interior design and heritage – and even the world would take notice by nominating Marrickville Library for World Public Library of the Year.

We also completed the \$45M upgrade of the Ashfield Aquatic Centre which has seen this much improved facility delivered for the local community. In addition, we completed the heritage restoration of Dawn Fraser Baths, and another wonderful new community library in Haberfield.

We achieved year-on-year record infrastructure spends on roads, footpaths, stormwater, cycleways and town centres and since 2016, the value of capital works delivered by Inner West Council has been consistently and significantly greater than that able to be delivered by the legacy Councils.

In response to the COVID-19 pandemic Council has allocated in 2020 and again in 2021 \$250,000 to 10 local organisations to provide direct assistance to vulnerable people during the current COVID crisis. We provided extra funding to support businesses, created arts resilience grants to assist the most ravaged of sectors, are right now pulling together guidelines to help hospitality get back on its feet – and all the while dealing with the hit to our own finances caused by the pandemic.

We have continued to improve and harmonise services, our development assessment times are at their lowest ever, we have found \$18 million in efficiency savings and have adopted a new Real Estate Investment Strategy to invest \$80M to ensure Council's long term financial sustainability.


















In our most recent Community Satisfaction Survey, 92% of our residents said they are at least somewhat satisfied with our performance. The mean satisfaction rating was 3.58 (out of 5), which was the same as 2018 and significantly higher than 3.49 in 2017. This rating is on par with the benchmark for Sydney metropolitan councils and not surprisingly our libraries and aquatics centres had the highest satisfaction.

The achievements over this term of Council have been significant and it's all happened whilst the merger transformation carried on in the background. We have restructured, implemented new IT systems, transitioned more customer services online and made it easier and faster for residents to register and track requests. We have met all the financial performance indicators as set by the Office of Local Government but there is more to do to ensure we can deliver better services to the community. That's why we are embarking on a program of continuous improvement and we will measure our progress in accordance with the Australian Business Excellence Framework

I would like to thank the Councillors and staff for their hard work and dedication during a period of significant change and I know we will now start to realise the benefits of all the hard work undertaken over the past four years.

Peter Gainsford
General Manager, Inner West Council

Your Councillors

Balmain Ward Baldern (Leather jacket)	 Mayor Rochelle Porteous (GRN)	 Councillor John Stamolis (IND)	 Councillor Darcy Byrne (LAB)
Marrickville Ward Mijuburi (Lillypilly)	 Councillor Sam Iskandar (LAB)	 Councillor Colin Hesse (GRN)	 Councillor Victor Macri (IND)
Leichhardt Ward Gulgadya (Grass Tree)	 Councillor Lucille McKenna OAM (LAB)	 Councillor Vittoria Raciti (LIB)	 Councillor Marghanita Da Cruz (GRN)
Stanmore Ward Damun (Port Jackson Fig)	 Deputy Mayor Pauline Lockie (IND)	 Councillor Louise Steer (GRN)	 Councillor Anna York (LAB)
Ashfield Ward Djarrawunang (Maggie)	 Councillor Mark Drury (LAB)	 Councillor Tom Kiat (GRN)	 Councillor Julie Passas (LIB)



Item 7

Attachment 1

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State of the Inner West October 2021

Vision Statement

We are Inner West, land of the Gadigal and Wangal peoples, whose rich cultures, heritage and history we acknowledge and respect. We are defined by our diversity of people, places and ideas. We are an inclusive, vibrant, caring and progressive community where everyone is welcome, people and nature live in harmony, and creativity is a way of life.



Our strategic directions

Each direction describes where we want to be in 2036.



We are a community of diverse voices that are listened to and respected. We have trust in our leaders and feel empowered to become leaders ourselves. All of us have the information, support and opportunities to show leadership and effect change.

We are innovative and creative in our approaches to tackling big issues. We stand up for what we believe in and collectively shape and own our future.



We have a strong sense of social justice. We see our diversity as an asset. Everyone is valued and accepted for who they are, and supported to participate in community life. We are resilient in the face of adversity and change. We keep each other and ourselves safe. We collaborate with each other and create meaningful partnerships.

We are active and healthy people with access to the services and spaces we need for recreation for our mental and physical wellbeing.

Our public places and spaces facilitate our enjoyment of urban living and community cultural expression.



Snapshot of council successes 2018-21




New award-winning \$45 million Marrickville Library and Pavilion



Record \$65 million spend on parks, sporting fields and recreation facilities, including Camperdown Park, Cooks River Parklands, Petersham Park grandstand and Henson Park upgrades



EDGE Inner West \$1.5 million arts program



Extension of pensioner rebate for waste and stormwater




\$500,000 new park in Croydon, Bell Reserve



Established the Inner West Music Library

\$22.5 million for Parramatta Road Urban Amenity Improvement Program

Food organics recycling to all apartment and verge mowing expansion



Live music and venues initiatives, including planning liaison, launching free gig guide and introducing live performance and exhibition under "exempt development"

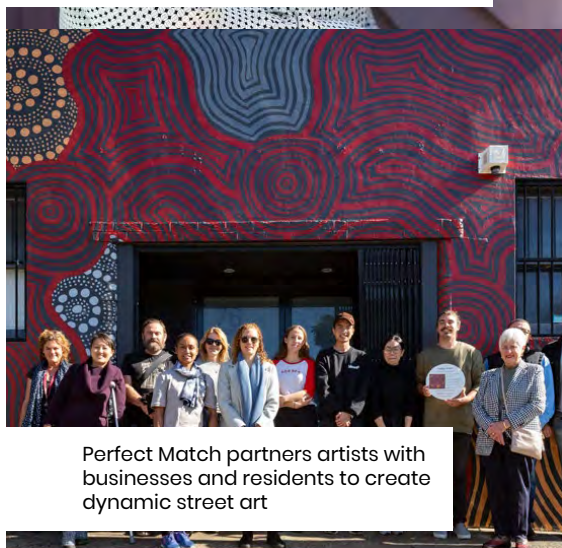
New customer service technology



First Council in NSW to be 100% divested from fossil fuels and aiming for 100% renewable and carbon neutral by 2025



\$46.4 million redevelopment of Ashfield Aquatic Centre



Perfect Match partners artists with businesses and residents to create dynamic street art



\$5.2 million for two new childcare centres -
Leichhardt Park Children's Centre and Yirran Gumatj Early Learning Centre in Steel Park

Supported the community to deliver their environment, community, history, multicultural and arts initiatives via over \$1.5 million in grants

\$7.8 million Ashfield Town Centre upgrade

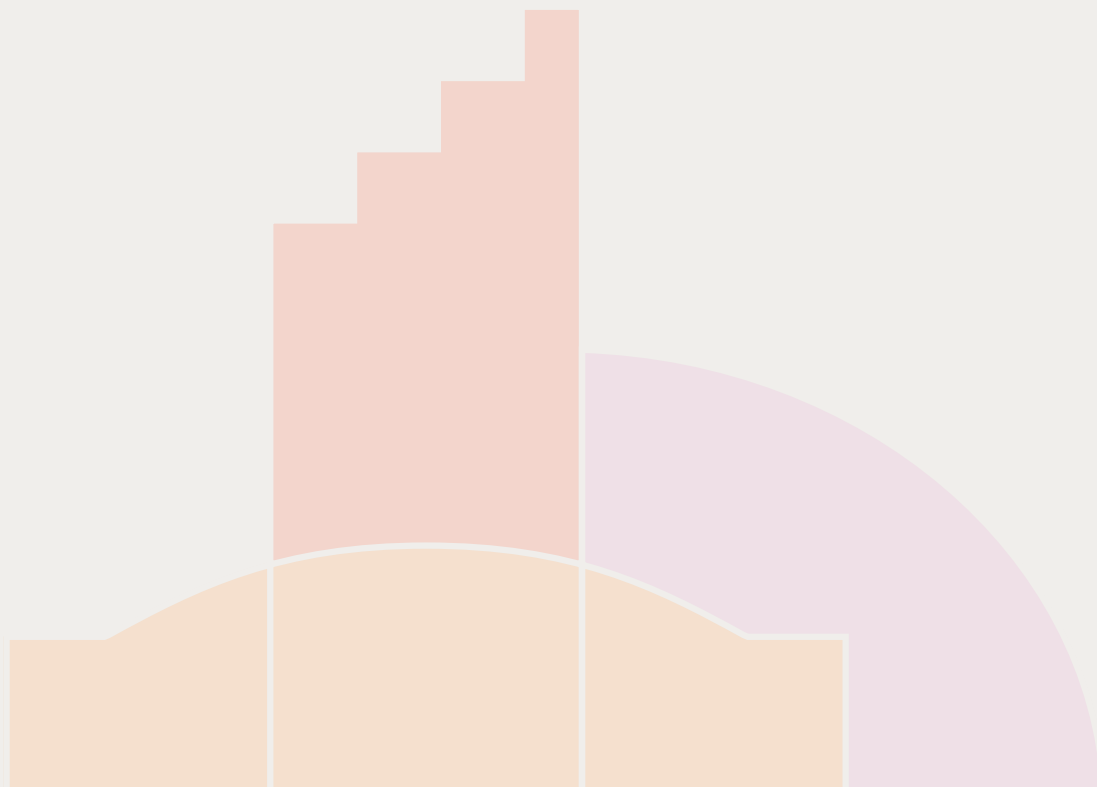
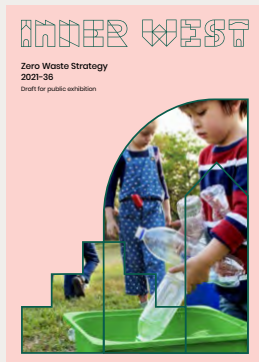
Extensive community support throughout the COVID-19 pandemic

Record \$56.3 million infrastructure spend on roads, footpaths, stormwater drains and the GreenWay pedestrian, cycle and biodiversity corridor

Snapshot of council successes 2018-21

Established key strategic plans that will guide our future work including:

- Local Housing Strategy
- Integrated Transport Strategy
- Employment and Retail Lands Strategy
- Local Strategic Planning Statement
- Recreation Needs Strategy
- Climate and Renewables Strategy
- Towards Zero Waste Strategy
- Companion Animals Strategy
- Recreation Needs Study
- Community Assets Needs Study
- Traffic and Transport Needs Study
- Draft Healthy Ageing Strategy
- Draft Cultural Strategy
- Gender Equity Strategy





\$9.1 million heritage restoration of Dawn Fraser Baths



\$4.3 million upgrade and expansion of Haberfield Centre and Library



\$1.6 million skate space in Sydenham Green



\$3.67 million upgrade of Camperdown Park and Oval



Solar initiatives



\$1.8 million Balmain Telstra Exchange public space



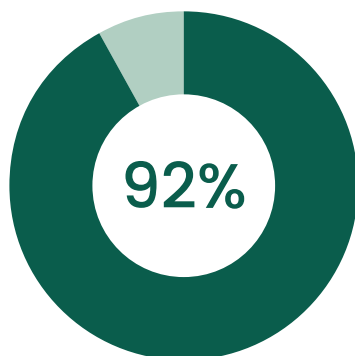
Major events program



Richard Murden Reserve path and lighting upgrades

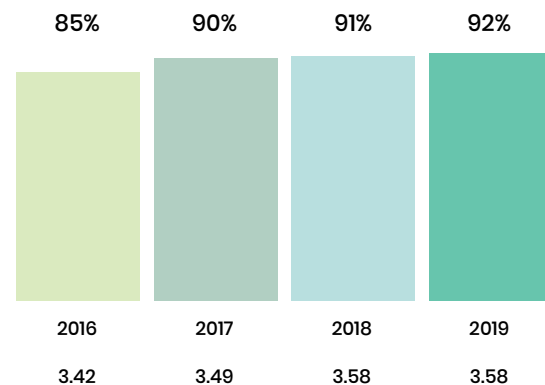
Snapshot of community satisfaction highlights

All satisfaction ratings are mean scores out of a possible 5

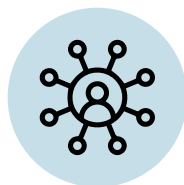


92% of residents are satisfied with the performance of Council over the last 12 months

Mean rating:



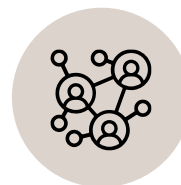
The four key drivers of satisfaction are:



Council's integrity and decision making



Community's ability to influence Council decision making



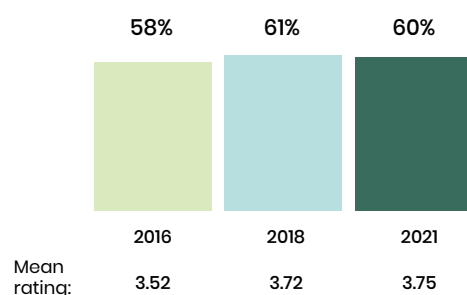
Long term planning for the area



Provision of Council information to the community

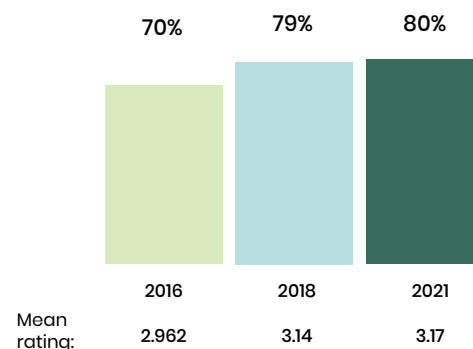
Satisfaction with Council's community engagement

60% of residents rate Council's community engagement as 'good to excellent'



Satisfaction with Council's integrity and decision making

Satisfaction with Council's integrity and decision-making has significantly increased



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Residents' priorities for Council in the future

In 2016 residents expressed concern about the amount of development occurring in the LGA, the flow-on effects of traffic congestion, population growth, public transport, parking, lack of green spaces, and environmental issues

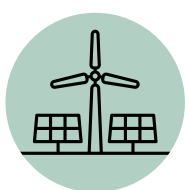
In 2018 like nearly all Sydney LGAs, development, population growth and congestion were viewed as the primary challenges

In 2021 managing the challenge of population growth and prioritisation of further protections for our local environment were the key concerns

Top challenges facing Inner West Council area over the next 10 years



Managing development/adequate planning/overdevelopment (38%)



Environmental protection/managing pollution/climate change/maintaining and provision of green open spaces (31%)



Traffic management/congestion (27%)



Availability of/access to/improving public transport (15%)



Housing affordability/availability (13%)

Top 5 importance and satisfaction areas

Top 5 importance

- Access to public transport
- Household garbage collection
- Encouraging recycling
- Safe public spaces
- Protecting the natural environment

Top 5 satisfaction

- Library services
- Swimming pools and aquatic centres
- Maintenance of local parks, playgrounds and sporting fields
- Community centres and facilities
- Household garbage collection

Attachment 1

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State of the City: Inner West October 2021

Five strategic directions for Inner West's future

Our Inner West 2036 identifies five strategic directions for Council and its partners to focus on to achieve the community's vision.

Council's progress against each strategic direction is highlighted in this section.



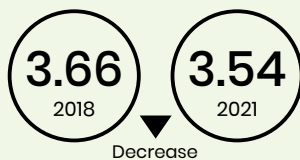
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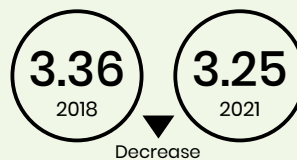


Strategic Direction 1: An ecologically sustainable Inner West

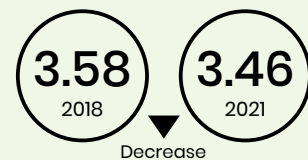
Satisfaction with
encouraging recycling
Mean ratings



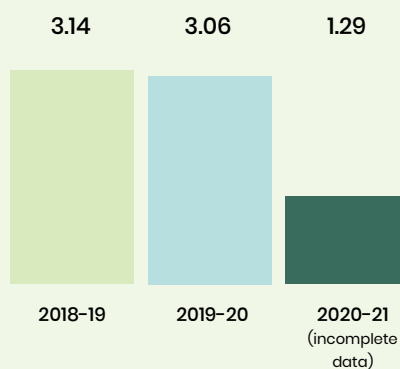
Satisfaction with
environmental education
programs and initiatives
Mean ratings



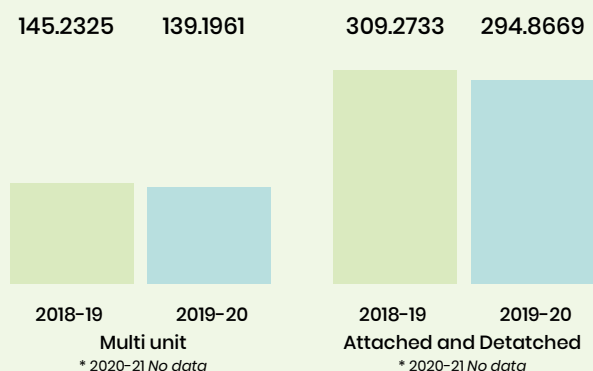
Satisfaction with
protection of the natural
environment
Mean ratings



Residential energy
consumption
Energy use per capita (MWh)



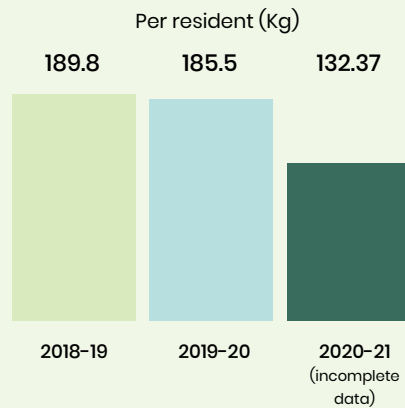
The amount of mains
water per household
Residential potable water (kL/dwellings)



20

State of the City: Inner West October 2021

Total waste stream to landfill per resident



21ha

of natural areas Council is protecting and restoring across the LGA, from Birchgrove to the Cooks River and along the Greenway corridor

20ha

of vegetated water sensitive treatment systems and catchment raingardens installed by Council including the Steel Park catchment treated in vegetated swale drains and a vegetated bioretention basin, the Warren Park catchment treated in a vegetated bioretention basin and the Henson Park WSUD project

Council's achievements

Objective: Inner West is a zero emissions community that generates and owns clean energy

Action: Acting on climate change

Council adopted the Climate and Renewables Strategy in 2019 to address the climate emergency. The strategy is a blueprint for becoming a 'Carbon Neutral Council' by December 2025 and a 'Net Zero Emissions Community' by 2050.

Council reduced its reliance on fossil fuels by opting to power its major assets with solar energy. For example, Council has reduced gas consumption by more than 9,500,000 megajoules per annum at the redeveloped Ashfield Aquatic Centre by switching to solar power.

In June 2019, we launched the Inner West Solar my School program which enables Council to provide direct brokerage and logistical assistance to Inner West schools to install solar on their buildings with the aim of powering every local school in the LGA with solar energy.



Strategic Direction 1: An ecologically sustainable Inner West

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Council also established a free solar advice service and a new online solar mapping tool, making it easier than ever for residents and businesses in the LGA to harness solar energy.

Council engaged 789 community members on the feasibility of switching to solar through free workshops and provided free advice on home solar to 426 residents through a partnership with the Australian Energy Foundation, leading to 68 installations.

We collaborated with Pingala, Community Power Agency, and Komo Energy to allow residents to become "solar gardeners" through the Haystacks Solar Garden's one megawatt solar farm, which assists tenants and apartment residents to easily access solar power.

We established an Office of Renewable Energy Innovation, which will continue to support renewable energy for residents, schools and businesses throughout the Inner West.

Council was the first local government area in NSW to fully remove its investments from fossil fuel companies, and is now "100 per cent divested". Council also joined the first NSW local government bulk-buying group for renewable power, and is now supplied with over 4 million kilowatt-hours each year from Moree solar farm. This amount covers almost all of Council's daytime electricity use. Council's carbon emissions are now 28 per cent less than in 2016/17.

Other works include solar installations at Petersham Town Hall, Fanny Durack Aquatic Centre, Merv Fletcher Community Centre, Tillman Park Early Learning Centre, Haberfield Library and Seaview Street Community Hall.

Council has also included solar photovoltaic technologies in planning controls in the new Inner West Development Plan, and Council's website has been updated with clear information on planning pathways for solar in residential, commercial and industrial, including in heritage conservation areas and for heritage items.

Objective: Inner West is a zero-waste community with an active share economy

Action: Launching a war on waste

In 2018, Inner West Council launched a regional 'war on food waste' advocating for a Sydney Metropolitan plan for food and garden organics (FOGO) addressing processing and infrastructure shortfalls.

In 2020, a Food Organics (FOO) recycling service was introduced to all apartments buildings in the Inner West LGA. The service collects between 12 and 15 tonnes of food waste per week. In 2021, the 'resident champion program' commenced with 101 residents in apartments supporting and promoting FOO services in their buildings.

Council also harmonised services in the operational areas of Resource Recovery and Fleet, Parks and Streetscapes and Civil Maintenance and introduced a new clean-up service and booking system across Inner West Council.

In July 2019, Council launched its innovative swap-and-go coffee cup scheme in partnership with Green Caffein. Thirty-two cafes in the Inner West immediately signed up for the program, which has saved around 60,000 disposable cups from being dumped in landfill to date.

Council supports at-home composting by providing up to four free workshops to residents each year. We also subsidise compost bins and worm farms for residents through Compost Revolution, which is Australia's largest community of composters and worm farmers.

Action: Encouraging reuse, repair and recycling.

Council engaged The Bower Reuse and Repair Centre in Marrickville to accept donations of furniture, bric-a-brac, electrical and other goods from 5,526 households across the Inner West. This is equivalent to more than 2,226 tonnes of materials being diverted from landfill since mid-2017.

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Council opened its second Community Recycling Centre in St Peters in June 2019, offering Inner West residents more opportunities for disposing of problem waste such as paints, oils, gas bottles, e-waste and batteries for free. Around 120 tonnes of chemicals are collected annually through drop-offs at community recycling centres and 'CleanOut' drop-off days.

In 2020, Council entered a new clean-up processing contract with a facility that recovers approximately 75 per cent of material processed through the site.

In 2021, the booked clean-up service was introduced to all households across the Inner West, and we introduced a free mattress collection service for residents.

Work has also commenced on turning Summer Hill Depot into a major community reuse centre that will eventually house Reverse Garbage and The Bower as well as Inner West Council's Green Living Centre.

At the strategic level, Council lodged an extensive submission to the 20-Year Waste Strategy for NSW discussion paper, which included a call to extend e-waste product stewardship beyond the existing scheme for TVs and computers, and to introduce mandatory product stewardship for problem wastes for a range of materials including mattresses, fridges and polystyrene.

We took a multi-faceted approach to illegal dumping with the hugely successful pop-up tree and public artwork at Roberts Street in St Peters. The former illegal dump site is now a contemporary art installation and community garden with locals contributing numerous pot plants to the industrial site at the end of their street.

The installation of a new garden and artwork has reduced incidences of illegal dumping from weekly reports to zero in the area. The waste avoidance (illegal dumps) achieved by this project are estimated at seven to 10 tonnes per year.

We continue to focus on avoiding waste and encouraging reuse, repair and recycling through the

Zero Waste Strategy and Action Plan, adopted by Council in August 2021.

Objective: Inner West has a diverse and increasing urban forest that supports connected habitats for flora and fauna

Action: Supporting biodiversity and our tree canopy

Council completed the Urban Canopy mapping and tree asset audit, which included a condition audit and species identification undertaken on all public trees within the Inner West.

We adopted a harmonised Inner West Tree Development Control Plan and heat maps were undertaken for the Inner West to assist in the prioritisation of the tree planting program.

Council's regular annual tree planting program continued with 1,294 trees planted in 2017/18, 1,065 trees in 2018/19, 1,017 trees in 2019/20 and 1,260 trees in 2020/21. A further 3,000 public trees are scheduled to be planted across the Inner West between 2021/22, which is the biggest investment in green infrastructure in the history of the Inner West.

To date, 1,993 trees have been provided free of charge to residents and schools, and 915 applications for private tree removal or pruning have been assessed per year.

Council maintains 21 hectares of natural areas and is working with 100 registered bushcare and Council nursery volunteers to support local groups to deliver microbat monitoring, nest box program, and Citizen Science (Greenway Birdos, Tempe Birdos, FrogID, Backyard Bird Count, Mort Bay Park and Microbat Monitors). We also engage residents through podcasts, the Water Sensitive Urban Design webinar and Nature for Backyards web workshop series, as well as the rainwater tank rebate scheme.

Attachment 1



Council protected and restored 21 hectares of natural areas, including the Cooks River and the Greenway biodiversity corridor.

We provided advice and resourcing for Friends of Whites Valley Park for a food forest of 70 fruit and nut trees and grapes on public land, and funded 14 community-led projects through Environment Grants - 50 per cent of which were food-growing initiatives.

Action: Working for the environment.

Council has supported the important work of environmental volunteers, which helps to build a sense of community and increases the overall wellbeing of residents.

Council also runs two community native plant nurseries for ecological restoration projects, which have gained great support from the community. Volunteers at the Marrickville and Rozelle Bay community nurseries worked 2,345 hours at 223 volunteer working bees, propagating

20,624 plants, including 15,261 plants that were provided for planting in the LGA, as well as plants for Council-maintained natural areas.

More than 280 supervised volunteer working bees consisting of 1,359 volunteers were also held to control weeds and restore native vegetation at multiple sites across the Inner West.

And Council's Sustainable Streets program proved increasingly popular, with the number of residents maintaining gardens on Council verges increasing to 306 sites.



Objective: The community is water sensitive, with clean, swimmable waterways

Action: A water sensitive approach.

Council's Urban Ecology team provided technical and legislative advice on projects including Marrickville Parklands, the Greenway and Dibble Avenue Waterhole to ensure natural assets were protected and opportunities for better biodiversity outcomes were identified.

Twelve community workshops to create a water-sensitive community were held, and Council partnered with nearby Councils and other stakeholders in Paramatta, Cooks River and Sydney coastal catchment groups to deliver water-sensitive cities projects. A litter prevention strategy, which aims to significantly improve water quality in the Cooks and Parramatta Rivers, is currently underway.

Objective: The people and infrastructure of Inner West contribute positively to the environment and tackling climate change

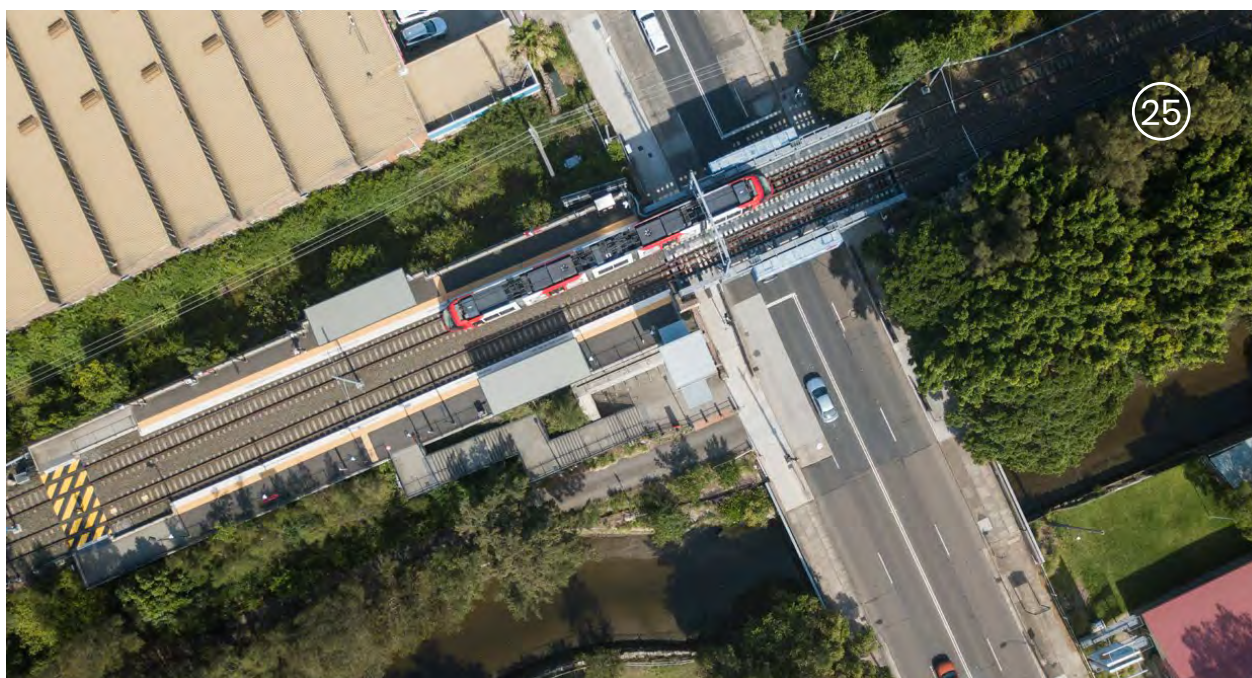
Action: Protecting the Environment.

The GreenWay is a 5.8km environmental and active travel corridor from Cooks River at Earlwood to the Parramatta River at Iron Cove Bay.

The Greater Sydney Commission has identified the GreenWay as the number one priority 'green grid' project in the Eastern Sydney District Plan released in March 2018.

Over this term, Council's GreenWay Program won the Planning Institute of Australia 2018 'Hard Won Victory' Commendation Award; the 2019 Australian Institute of Landscape Architecture (AILA) National Landscape Architecture Award for Urban Design; and the 2019 AILA Award of Excellence for Urban Design (NSW Chapter).

These achievements were a great outcome after more than 10 years of campaigning by the Inner West community and Council, which resulted in \$25.7 million in State and Local Government funding to complete the southern section of the GreenWay from Parramatta Road through Lewisham West and Dulwich Hill to the Cooks River. ■



Strategic Direction 2: Unique liveable, networked neighbourhoods

Community satisfaction
with managing
development in the area
Mean ratings



Community satisfaction
with long term planning for
council area
Mean ratings



Community satisfaction
with protection of heritage
buildings and items
Mean ratings



Community satisfaction
with maintenance and
cleaning of town centres
Mean ratings



Satisfaction with safety of
public spaces
Mean ratings



Satisfaction with the
protection of low rise
residential areas
Mean ratings



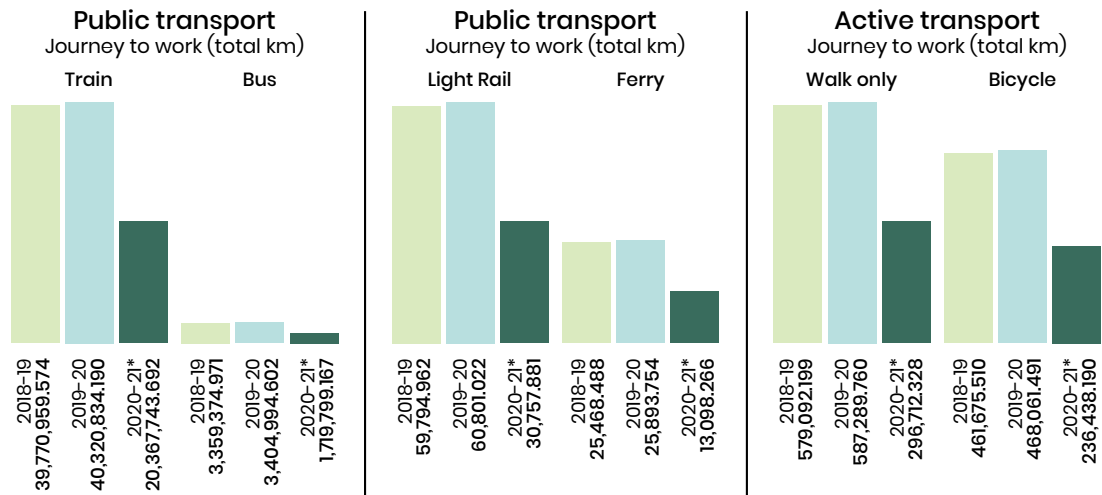
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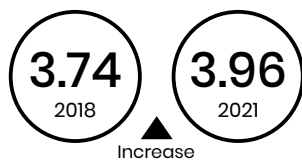
People who travel to work by public and active transport

*2020-2021 data is incomplete



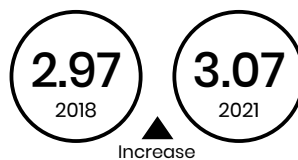
Satisfaction with access to public transport

Mean ratings



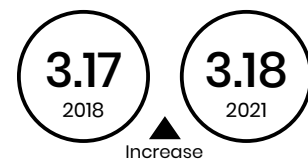
Satisfaction with cycleways

Mean ratings



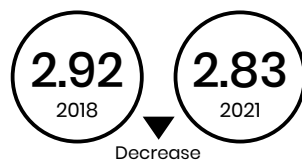
Satisfaction with maintaining footpaths

Mean ratings



Satisfaction with management of parking

Mean ratings



12.9m²

is the measurement of open space per capita which is higher than the 2017 benchmark of 11.5 m² per person despite an increase in population from 192,030 to 201,880 in 2021.

Attachment 1

Strategic Direction 2: Unique liveable, networked neighbourhoods

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Council's achievements

Objective: Development is designed for sustainability and makes life better

Action: Council's continues to invest in and advocate for the community

During this term of Council, capital works included:

- Aquatic centre works worth over \$58m
- Parks and sporting ground capital works worth over \$37m
- Roads, traffic, kerb & gutter upgrade and renewal worth over \$29m
- Footpath upgrades and renewal worth over \$13m
- Library works worth over \$9m
- Stormwater upgrades worth over \$8m
- Town centre upgrades worth over \$6m
- Town hall and community venue works worth over \$5m
- Cycleway upgrades worth over \$4m
- Seawall upgrade and renewals worth over \$1m

Council has completed a number of ground-breaking projects during this term including:

- Marrickville Library – more than \$40m
- Ashfield Aquatic Centre upgrade – \$45m
- Dawn Fraser Baths upgrade – \$7.9m
- Haberfield Library upgrade – \$5m
- Henson Park upgrade – \$2.4m
- New Telstra Plaza in Balmain – \$1.8m
- New Steel Park childcare facility – \$3.7m
- Sydenham Green skate park – \$2m
- Ongoing delivery of the \$27m Greenway project, including Richard Murden Reserve pathway and lighting, on road works and Dobroyd Parade seawall. Adoption of the Greenway Masterplan

- Weston Street Balmain, Fenwick Building adaptive reuse – \$2m
- Ongoing delivery of the Parramatta Road \$21m urban amenity improvement program
- Installation of 25 new shade sails at playgrounds and aquatic centres
- Bike path upgrades including regional route Lewisham to Newtown, Bay Run improvements
- Ashfield Town Centre upgrades
- Construction of the Blackmore Oval Wetlands
- A new park Bell Reserve in Ashfield
- Callan Park Waterfront Drive sporting ground and lighting upgrade
- New toilet facilities including Wicks Park and Ashfield Town Centre. Toilet renewal works in Pioneer Park, War Memorial Park, Punch Park, Lambert Park and Bridgewater Park
- Richard Murden Reserve multi-purpose courts
- New Leichhardt Child Care Centre.
- Upgrades to Children and Family Services facilities, including Enmore CC, Leichhardt CCC and Balmain Occasional Care, May Murray
- Camperdown Park seating terraces, picnic, play area, footpaths and basketball court upgrade
- Participation in Ausgrid's program to accelerate the conversion of residential streetlights to LED, which is creating energy savings
- Completion of the Inner West Synthetic Strategy to support the increase in usage of Council's sporting grounds
- Playground upgrades including Bain Park, Crammond Park, Hammond Park, Sutherland Reserve, Steel Park, Simpson Park, Elizabeth Street, Cohen Park and Thornton Park

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Council has developed and harmonised the following policies and strategies to make the community more connected:

- Integrated Transport Strategy
- Car Share Policy
- Public Domain Parking Strategy
- Local Area Traffic Management Area studies, including Rozelle North, Balmain Precinct, Tempe South (draft) and Newtown shared zones
- Carshare and Light Rail integration pilot program
- Precinct Parking Studies including Balmain East, Rozelle North, Lilyfield, Leichhardt West, WestConnex Rozelle Interchange and Croydon
- Pedestrian access and mobility plan (draft)
- Public Domain Parking Policy
- Road Safety Action Plan

Council has made submissions, liaised with and advocated for the community with the State and Federal Governments on a number of major infrastructure projects, including:

- WestConnex (3 stages)
- WestConnex Local Area Traffic Changes
- Western Harbour Tunnel
- Sydney Gateway
- Sydney Metro West – successful removal of the ventilation stacks proposed to be located near Leichhardt Park Aquatic Centre
- Future Transport 2056
- Sydney Airport Master Plan and Major Development Plan
- Sydney Airport Flightpath Principles Review
- Sydney Airport Demand Management Review

Objective: Public spaces are high-quality, welcoming and enjoyable places, seamlessly connected with their surroundings

Action: Enhancing public places through public art

Aboriginal artists have also completed new public artworks for each of the five Council Wards that celebrate the continuing cultural connections of Aboriginal people to this land.

Inner West Council received State Government funding in 2016 to commission five art installations, one for each ward of the Inner West Council local government area. A critical investigation into the Gadigal Wangal landscape of the Inner West was also commissioned and artists were invited to respond to this site-specific research, choosing to reveal an element of the rich and unique Gadigal and Wangal Aboriginal culture of the Inner West.

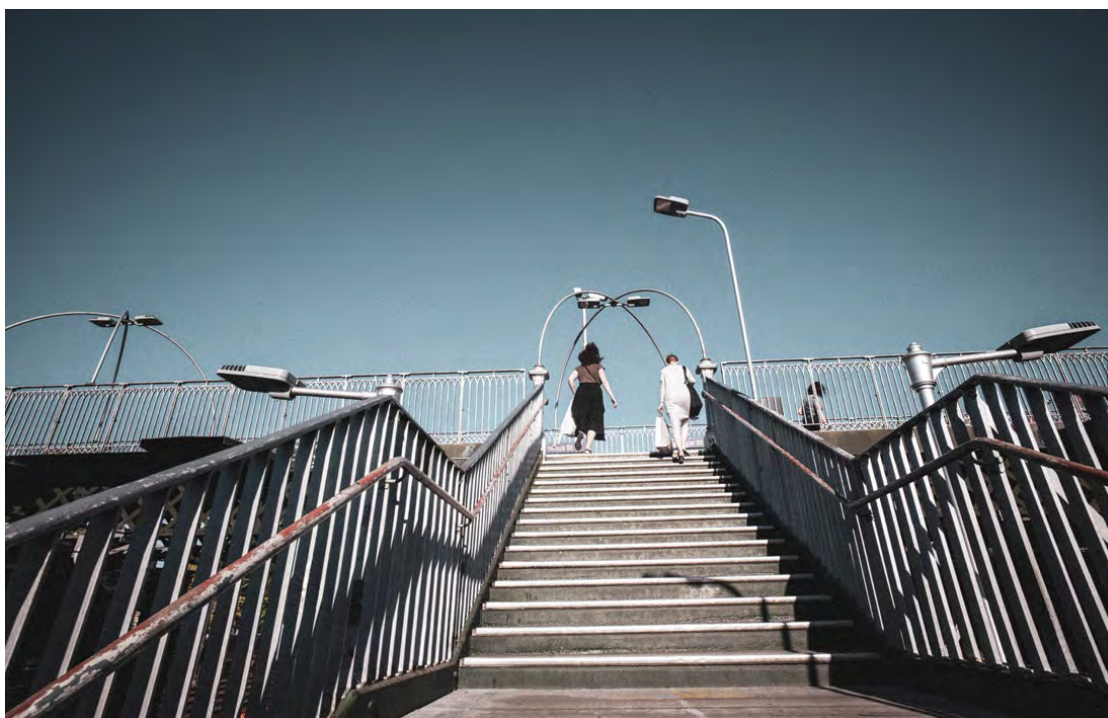
To date, the Gadigal Wangal Wayfinding Project has resulted in the installation of four distinct public artworks with final commission currently underway. The project aims to describe components of Aboriginal history using visual means, and through these beautiful artworks we celebrate the continuing presence of Aboriginal people within the Inner West.

The GreenWay Missing Links program includes funding 13 new public art commissions at key sites along the corridor. Thirty-two artists have been selected for Stage Two design development for the installation of artworks in alignment with the works program of 2022/23.

An integrated artwork and green wall now enlivens the old telephone exchange in Balmain as part of a new public square, Balmain Plaza, which opened in mid-2021. Plus, three new art works have been funded by Create NSW as part of the Parramatta Road Urban Improvement Amenity Program.

In Ashfield, commissioned artists have engaged local communities in the design of lantern artworks for Foxes

Attachment 1



Lane. A major partnership with Marrickville Metro has resulted in the commissioning of 14 magnificent artworks for this iconic gathering place as well as design input for pedestrian areas to function as future event sites.

Meanwhile, Council's Perfect Match program continues to deliver 20 new street art works each year and works with property owners, artists, communities and Council to transform our streets and laneways.

Objective: The unique character and heritage of neighbourhoods is retained and enhanced

Action: Strategic planning for the future of Inner West with a clear vision

Council has committed significant time developing strategies, which have overarching impacts on the livelihood of Inner West residents for the future.

These include:

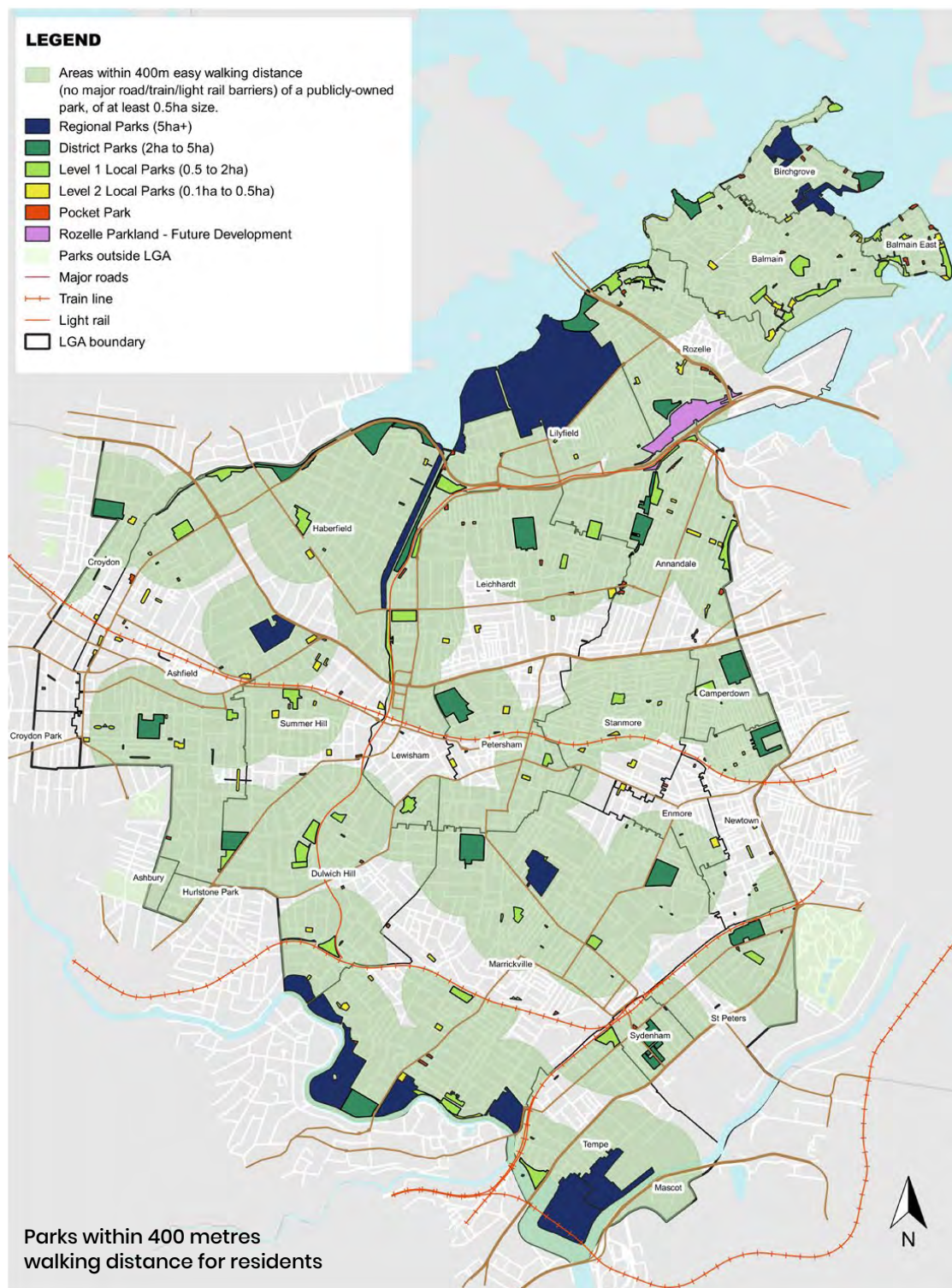
- The Integrated Transport Strategy, adopted in March 2020, and provided to the Department of Planning Industry and Environment and Transport for NSW for endorsement

- The implementation of the Active Transport Plan, Parking Strategy, Road Safety Action Plan, and Pedestrian Access & Mobility Plan
- The Housing Strategy was adopted by Council in March 2020 to devise a clear plan for projected housing in Inner West to 2036. It discusses the challenges that the Inner West faces in housing and where, when, what type of housing is likely to be delivered and how it will be managed in the future.

On the 25 February 2020, Council endorsed the Local Strategic Planning Statement (LSPS) for submission to the Greater Sydney Commission. The LSPS sets out the 20-year vision for the local government area, demonstrating how change will be managed and identifies local priorities for updating Local Environmental Plans (LEP). It marks a milestone in the delivery of planning reforms that place greater emphasis on upfront strategic planning.

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Strategic Direction 2: Unique liveable, networked neighbourhoods

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Objective: People can walk, cycle and move around Inner West with ease

Action: Delivering connections to residents.

Council has demonstrated a strong commitment to public infrastructure through major streetscape improvements including Ashfield Town Centre and along Darling Street, Balmain.

The list of completed works include three regional road resurfacing projects in addition to more than 45 local road resurfacing projects; 25 footpath renewals and more than 20 traffic and pedestrian facilities projects to improve safety and amenity for road users.

Completed projects include:

- Local Route 18 Cycleway
- Marrickville to Dulwich Hill Station mobility plan
- Feasibility study for Wolli Creek pedestrian/cycleway bridge
- Design for Livingstone Rd Cycleway
- Design for Longport Street to Eliza Street Regional Cycleway
- Marrickville Valley Flood Risk Management Plan
- Leichhardt Flood Risk Management Plan
- Hawthorne Canal and Dobroyd Flood Risk Management Plan

Action: The importance of having walkable open space within 400 metres of all residents

Council is reviewing Inner West's open space and recreational infrastructure needs to 2036, and data will be updated following the completion of the review in Council's strategic policies.

The map shows parks within 400 metres walking distance for residents.

Action: Making Council more reactive to residents' needs

Council provides a prioritised list of future stormwater upgrades for 70 per cent of the Inner West LGA for inclusion on forward works plans. Service standards

have been harmonised for flood information access so all residents can now obtain a Flood Certificate from Council for their property.

Other improvements have been the development and implementation of online application systems for all Road Access approval permits. Since its inception in March 2020 there have been over 2,300 applications lodged. Council has adopted harmonised standard drawings for roadworks, for use by developers and utility companies as well as the preparation of an Asset Management Strategy and Asset Management Plans for the various asset classes.

Objective: Everyone has a roof over their head and a suitable place to call home

Action: Caring for everyone

Council is part of a homelessness outreach program, which is a collaboration with a range of not-for-profit services and State Government agencies to ensure that all Inner West residents have a place to call home. This program has permanently housed 27 people over the period from January 2019 until June 2020, including many long-term rough sleepers.

As a result of this work, Council was awarded the Local Government Excellence Award in the category of Community Partnerships and Collaboration (population over 60,000) for the program 'Reaching Out: Inner West Homelessness Outreach' in June 2019.

Council also adopted a Homelessness Policy and has developed a unique awareness and training program for both staff and the community. The interactive short course for the community provides an introduction to the issue of homelessness, provides guidance to residents who want to know how to help, and informs them on how Council can connect people who are sleeping rough to the appropriate assistance for their situation. ■



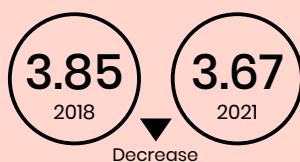
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Strategic Direction 3: Creative communities and a strong economy

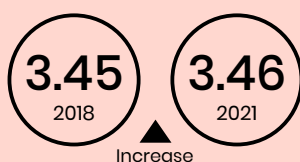
Satisfaction with festival and events programs Mean ratings



Satisfaction with supporting local artists and creative industries Mean ratings



Satisfaction with Council support of local jobs and businesses Mean ratings



Satisfaction with appearance of your local area Mean ratings



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Council's achievements

Objective: Creativity and culture are valued and celebrated

Action: Planning and delivering cultural enlivenment

The cultural economy in the Inner West is worth \$1.4 billion per annum and employs more than 6,500 people.

Council has worked to strengthen and grow the arts and culture sector including:

- Collaborating with the NSW Government and City of Sydney on sector mapping and capacity building including shared design of grant programs and multiple COVID relief packages
- Creating a Cultural Strategy as a roadmap for cultural enlivenment for everyone over the four years to 2025
- Creating an art in public places policy to ensure high-quality public art continues to contribute to cultural enlivenment, including continuing investment in Perfect Match
- Creating a Chamber of Commerce for arts and culture, the Inner West Creative Network, and providing pilot funding to build sector capacity
- Investing \$1.2 million in arts and culture grants, including \$445,000 for Covid recovery grants for the arts and culture sector, benefitting more than 500 artists and organisations
- Investing \$1.5 million in EDGE activations across the Inner West, employing more than 2,500 creatives and creating participation for more than 100,000 people
- Investment in residencies for artists
- Documenting every art and culture asset and facility across the Inner West, and to create a contributions plan for new cultural investment and facilities
- Researching the effect the changing economics of property prices are having on availability of affordable



space for creative and making uses, and using this analysis for advice on planning proposals and development applications

Council established the EDGE Inner West program that funds local artists, creative spaces and businesses to present new festivals and creative precincts across five distinct areas at different times during the year: Sydenham, Ashfield, Newtown, Balmain/Rozelle and the Greenway.

Each EDGE festival has a distinct theme and location with a signature site specific activation, plus a range of other events in artist's studios, music venues, on the streets and in community spaces.

EDGE spotlights the Inner West as the cultural engine of global Sydney. EDGE employs local creatives to develop

Attachment 1

Strategic Direction 3: Creative communities and a strong economy

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new artworks and content unique to our area. EDGE invest in creative programs that connect communities to each other, local businesses and neighbourhoods to build belonging and resilience.

In 2020 and again in 2021 the Sydney arts and events sector had to shut down due to Covid lockdowns and restrictions. Therefore, EDGE Inner West pivoted to resource the creative sector and profile its role in economic recovery and community resilience in the face of the pandemic.

In April/May 2021 EDGE Art Camp on the Greenway offered a Covid-safe activation with 20 arts residencies and partnered with local business Cafe Bones and Leichhardt Wanderers rugby league club along the iconic GreenWay. Forty-five creatives connected participants to the environment through diverse and engaging activations over 25 days.

Council continued to deliver high-quality large-scale events for the community, with over 20 events each year delivered as part of its program. These events focused on showcasing local community and businesses, with a granular focus on engaging stakeholders and activating new participants.

Businesses were engaged to highlight the economic benefit of events and placemaking models of activation and co-design were introduced to ensure high levels of community participation.

New programs through Council's Inner West Fest program were piloted in response to Covid-19, which through co-design principles, which increased participation and allowed new events emerge responding to demand.



Objective: Inner West is the home of creative industries and services

Action: Fostering creative industries.

EDGE profiles local creative spaces and arts precincts through Council's Creative Trails, which allows residents to discover where art is worked on and made. More than 70 art studios and artist run initiatives delivered workshops, exhibitions and artist talks.

Canal Road Film Centre regularly host an exhibition of their skilled trades with over 3000 visitors to this creative industry hub of more than 71 distinct businesses.

Newtown Art Seat showcases five new artists each year and Chrissie Cotter Gallery continues to host exhibitions in-situ and online.

The Performing Arts program offers Arts Xchange to facilitate much needed rehearsal space in available Council buildings and supports Survival Guide as a mental health and professional development program for emerging artists.

Meanwhile, major arts organisations and creative industries who produce films, festivals, events and public programs are networked and supported through the Living Arts Programs.

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Objective: The local economy is thriving, employment is diverse and accessible, and urban hubs and main streets are distinct and enjoyable places to shop, eat, socialise and be entertained

Action: Supporting the economy

Council has proven to be a leader in advocating for local venues and performers, with the NSW Parliamentary Night-Time Economy Report recommending adoption of a host of Council's initiatives and policies in October 2019.

Council's Good Neighbour policy also received the Night-Time Economy Report's tick of approval, as did its push to allow small scale arts and music to operate in shops and cafes, and its new legislation making it easier for small bars to gain licencing and approval.

Ground-breaking research from Western Sydney University was commissioned by Council to develop a greater understanding of the nature and extent of the future needs of creative industries in the LGA. This research confirmed that the Council's initiatives in promoting and nurturing creative and cultural industries will benefit the Inner West both economically and socially.

Action: Augmenting technology to better serve the community

Council adopted an innovative approach to improve service efficiency and quality through a range of new technology solutions. Since 2019, Council has implemented e-services for payments, customer requests, and Development Applications.

Parking permits, Compliance, Rates information and associated payments are all available online for registered users and Customer Requests can also be lodged online by all users.

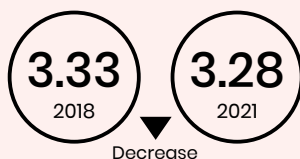
Digital technology has been deployed to better preserve the Inner West history. In 2018, the annually completed digitisation register converted 25,000 pages of vertical files of clippings and themed historic information from the Marrickville Collection into digital format.

In 2019, Council completed the digitisation of the Haberfield Conservation Plan Block 1-68 (2000 pages). This collection will assist strategic planners, heritage consultants and history staff in delivering history services pertaining to the houses of Haberfield. ■

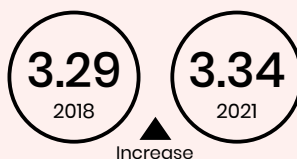


Strategic Direction 4: Caring, happy, healthy communities

Satisfaction with programs
and support for newly arrived
and migrant communities
Mean ratings



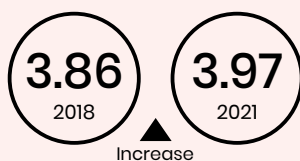
Satisfaction with support
for people with a disability
Mean ratings



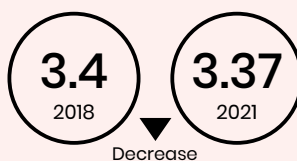
Satisfaction with aquatic
and recreation centres
Mean ratings



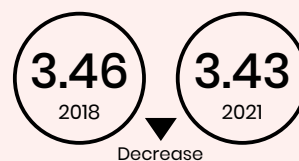
Satisfaction with the
availability of sporting
ovals, grounds and facilities
Mean ratings



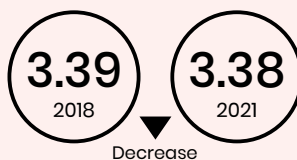
Satisfaction with provision
of services for older
residents
Mean ratings



Satisfaction with
community education
programs
Mean ratings



Satisfaction with youth
programs and activities
Mean ratings



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State of the Inner West October 2021

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Council's achievements

Objective: Everyone feels welcome and connected to the community

Action: Promoting wellbeing and participation

Council programs created opportunities for residents to participate in their communities, to build their relationships with others, and to create social inclusion. The Inner West is diverse – 65,000 people speak a language other than English at home. Council has created policy and strategy to build inclusion in many different contexts, to meet this diverse need:

- Annual improvement of Council's grant program guidelines to build new social inclusion opportunities across arts, environment, history and heritage, multicultural, recreation, and wellbeing to guide distribution of \$440,000 in annual funds
- Covid-support funding for food distribution and other emergency support
- Cultural Strategy accompanied by program and grant funding
- Disability Inclusion Action Plan with more than 200 actions
- Gender equity strategy and action plan
- Grants and Fee Scale Policy to ensure equitable subsidised access to 43 community facilities and venues for thousands of user groups, and leading practice grant administration
- Healthy Ageing Strategy accompanied by program and grant funding
- Master planning for redesign of high streets, town centres and council infrastructure
- Multicultural policy and grant program
- Public Domain Guidelines
- Public Toilet Strategy

Action: Fostering an inclusive community

Following a detailed process of engagement and consultation with local Aboriginal people and Indigenous language experts, Council voted in 2018 to rename all five wards within the Local Government Area to include the following Aboriginal names

- Ashfield – Djarrawunang (Magpie) Ward
- Balmain – Baludarri (Leather Jacket) Ward
- Leichhardt – Gulgadya (Grass Tree) Ward
- Marrickville – Midjumburi (Lillypilly) Ward
- Stanmore – Damun (Port Jackson Fig) Ward

In 2017, Council opened The Community Refugee Welcome Centre (CRWC) which is the only refugee welcome centre of its kind in Sydney. The CRWC provides a place for connection between the local community and refugees, and people seeking asylum through a range of programs and initiatives in a safe and supportive space.

Council is an official participant in ACON's Welcome Here project, which supports businesses and organisations to be inclusive of LGBTIQ communities. All of Council's facilities which include service centres, childcare centres, community venues and centres, aquatic facilities and libraries proudly display the Welcome Here sticker and charter at each site to make the Inner West more inclusive. More than 300 sites in the Inner West have signed up to this project including cafes, retail stores, charities, community organisations, and businesses.

In 2018, Council unveiled seven rainbow Pride Seats, which recognised Council's unwavering support for the LGBTIQ community. Each Pride Seat contains a unique plaque dedicated to an Inner West person or an organisation who has campaigned for or contributed to LGBTIQ rights over the years.

Council has hosted an annual 'Feel the Love' Mardi Gras reception and flag raising event each year. In 2020 Council in partnership with the LGBTIQ Working

Attachment 1

Strategic Direction 4: Caring, happy, healthy communities

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Group produced 'Get to Know Your Neighbour' short film focusing on the friendships people form despite differences in sexuality, age, race and gender.

Action: Celebrating cultural diversity

Council adopted a Multicultural Policy and employed a Multicultural Officer, a newly created role with a focus on addressing key issues impacting upon multicultural communities in 2019.

The policy included the establishment of a new multicultural advisory committee to give the diverse local multicultural communities a renewed and engaged voice at Council and the development of an annual multicultural grants program to assist and support communities to celebrate their cultures and National days.

Other activities include Council becoming a signatory to the "Racism, It Stops With Me" and "#RacismNotWelcome" campaigns. The locally led #RacismNotWelcome campaign resulted in the installation of 40 streets signs across the LGA.

The Melody of Humanity is a cross-cultural and multilingual music video project that was unveiled on Human Rights Day in 2020. The video features 22 artist, newly arrived refugees, Aboriginal community members and local inner west musicians.

My Plate, Your Plate is an ongoing community arts partnership between The Community Refugee Welcome Centre, Settlement Services International and the University of Technology Sydney, which engaged 15 refugee women in designing a mobile cart to share cultural recipes and stories at festivals and events.

The Tapestry Friendship Project took place at the Community Refugee Welcome Centre in 2019, with local residents and asylum seekers working together to create a large tapestry to make a two-seater sofa.

The Refugee Art Project and New Moon collective worked directly with refugees and communities of colour to express their stories and artworks to the broader community.

Council also hosted 13 artists in residence at Thirning Villa in Ashfield, who connected with local communities exploring environmental and social issues.

Council has continued to acknowledge and celebrate all cultures in the Inner West including formally adopting Little Portugal in Petersham 2019, Little Italy in the Leichhardt Ward in 2020 and undertaking community engagement to establish a Greek Precinct and a Vietnamese Precinct in the Marrickville Ward in 2021.

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State of the City: Inner West October 2021

Objective: The Aboriginal community is flourishing, and its culture and heritage continues to strengthen and enrich the Inner West

Action: Aboriginal and Torres Strait Islander cultures and history are celebrated

Council has resolved to create an Aboriginal Survival Memorial. This positive recognition of the impact of colonisation and Aboriginal survival in the face of the subsequent challenges is a defining policy approach. This is reflected in Council developing a Reconciliation Action Plan, and establishing an Aboriginal and Torres Strait Islander Advisory Group, as one of Council's principal local democracy groups.

The Aboriginal and Torres Strait Advisory Group has provided advice to Council officers developing strategy and programs which serve Aboriginal people. The group is providing ongoing advice on how to balance respect for Aboriginal culture while celebrating it through adopting Aboriginal ward and street names. Council's Cultural Strategy ensures Indigenous people and their culture are at the centre of our Council's plan for cultural development across the Inner West.

Council continues to acknowledge and celebrate NAIDOC Week and Reconciliation Week annually through a range of initiatives including showcasing Aboriginal movies, Koori kids disco, hosted talks, support for family fun days and Aboriginal Cultural Walking Tours.

We provide cultural training and awareness sessions to childcare educators across the Inner West to help assist with embedding Reconciliation in our early learning services. Projections were showcased on town halls in Baludarra and Gulgadya wards depicting and sharing some of the stories, history, dance, songs and images of the Aboriginal people and history of the Gadigal Wangal nations.

Council's Gadigal Wangal Wayfinding project has delivered five art installations, across the Inner West that celebrate the connection of Aboriginal people with local places.

Objective: The community is healthy, and people have a sense of wellbeing

Action: Delivering wellbeing and community enlivenment

More than 1000 local residents participated in developing the Healthy Ageing and Cultural Strategies. These action plans will guide Council's work with communities to create wellbeing and enlivenment through cultural engagement and new participation opportunities.

Aboriginal culture and people are at the heart of our approach. So too are people from diverse backgrounds as we celebrate our multicultural communities. Younger people are being supported with new recreation and cultural participation opportunities.

The use of Council's parks and green spaces during the Covid pandemic is an indicator of the important place our investment is protecting and developing these spaces is to wellbeing.

Council has extensive relationships with the Local Health District, and extensive input into local preventative health program design to ensure the best possible healthy eating, healthy lifestyle and health prevention is available to our residents.

Council works closing with sporting clubs in the Inner West and implemented an online management of sporting grounds lighting system, providing improved services to the Clubs.

Council harmonised verge mowing and street cleaning services across the Inner West, including the introduction of verge mowing in the former Ashfield area. Quarterly high-pressure main street cleaning services were rolled out as well as steam weed management near sensitive areas (e.g. playgrounds, waterways) across the Inner West Council area.



Action: Improving social infrastructure for the community well-being

The magnificent Marrickville Library has won the prestigious David Oppenheim Award for Sustainable Architecture and was joint winner of the Sir Zelman Cowen Award for Public Architecture in 2020. It was also nominated for the International Public Library of the Year Award 2021 by the International Federation of Library Associations.

Council has spent nearly \$4 million on upgrading the Haberfield Centre, St Peters Library, and refurbishing the Mervyn Fletcher Hall.

Other major social infrastructure projects include:

- Delivering the upgraded irrigation and drainage to Darrell Jackson Gardens, Summer Hill
- Upgrading Ashfield Park lighting
- Carrying out the construction of Cooks River Parklands Master Plan by upgrading work from Steel Park to Kendrick Park that commenced in November 2018.

- Completing the concept designs for Master Plan upgrades at HJ Mahoney Reserve followed by detailed design in the 2019–2020 financial year
- Completing the construction of landscape interpretation of the former Coptic Church in Sydenham Green
- Installing new netball courts at Richard Murden Reserve
- Continuing the construction phase of Ashfield Aquatic Centre Refurbishment Project
- Completing the Draft Plans of Management and Master Plans for the Dulwich Hill Parklands, Tempe Reserve Lands, Leichhardt Park, while work has also commenced on the development of a Plan of Management for Henson Park and King George Park
- Adopting the Inner West Recreation Strategy and Policy in June 2021

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State of the Inner West October 2021

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Objective: People have access to the services and facilities they need at all stages of life

Action: Supporting people as they age

Over the 10 years to 2036, the number of people over 50 years of age is expected to increase from 25 per cent to one in three residents. Overwhelmingly, local residents and professionals tell us that the key opportunity for supporting people as they age is to ensure Council infrastructure is fit for purpose.


Our design for parks, bus stops, and main street upgrades ensures seats are comfortable, shaded and have arm rests. Our network of public toilets is growing, and our designs are accessible. Our aquatic centres have accessible pools and changerooms. Footpaths are maintained and the network grown to ensure people can safely access their neighbourhood. Street lighting and passive surveillance ensure people are safer than ever when they leave home.

Action: Community support

In January 2020, Council convened a meeting of 15 Sydney metropolitan councils to marshal resources and help fire-ravaged communities in rural and regional NSW. Inner West staff provided direct support to Bega and Eurobodalla Councils with tree management, strategic planning, development assessment, business development research and events.

Council provided \$250,000 in 2020 to 10 non-government organisations as Covid-19 quick response grants to further support the work of these agencies providing invaluable services and responding to the global pandemic. Council signed a five-year agreement with the Department of Communities and Justice at \$160,000 per annum specifically for targeted early intervention work to be undertaken with children, families and young people.

The Magic Yellow Bus service continued to be a free mobile playgroup service delivered across seven parks during school terms for children aged 0 to 6 years and their families. Council's continued operation of early and middle childhood education and care services saw service provision to approximately 1750 children aged 0 to 12 years across 17 services of long day care, before and after school care, family day care, preschool, occasional care and vacation care.

Services were successful in securing State Government funding grants to enhance the outdoor learning environments and educational programs. These included grants for Council's Aboriginal Programs staff and the Aboriginal Early Childhood Educators Group to roll out Aboriginal language and cultural awareness programs in Council's childcare centres. 

Attachment 1

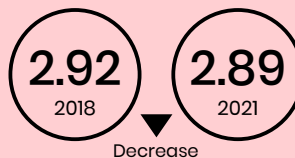


Strategic Direction 5: Progressive local leadership

Satisfaction with Council's
community engagement
Mean ratings



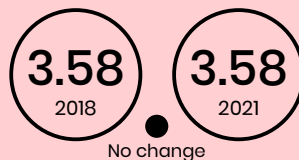
Satisfaction with the
community's ability
to influence Council's
decision making
Mean ratings



Community satisfaction
with long term planning
for council area
Mean ratings



Overall satisfaction with
Council's performance
Mean ratings



92%

of residents are at least somewhat satisfied
with the performance of Council, satisfaction
has remained consistent with 2018 data and
Micromex's Metro Benchmark

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State of the Inner West October 2021

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Objective: People are well informed and actively engaged in local decision making and problem solving

Action: Keeping open communication with our community

Council continued to communicate frequently with the community, including publishing Council's quarterly newsletter, which is delivered to letterboxes in the local government area; sending out Council's eNews to its subscription base; publishing media releases and managing Council's website and social media channels.

In 2019, Council introduced the new Inner West Council brand and visual identity across the local government area. A 'Brand Panel' of Councillors, staff and community members guided the commissioning of a brand agency and the development of the new visual identity.

The new brand and visual identity were rolled out in a phased approach across a range of assets and channels including website, social and digital, print publications, advertising templates, vehicle signage, infrastructure signage and uniforms.

Action: Understanding community priorities

Community Satisfaction Surveys have been commissioned periodically to better understand key issues, community needs, priorities and to determine levels of importance of, and satisfaction with, the services and facilities provided by Council.

Accordingly, Micromex Research, an independent research organisation, was commissioned to conduct community satisfaction surveys in 2016, 2017, 2018 and 2021. The results can be found at www.innerwest.nsw.gov.au/contribute/community-engagement/community-satisfaction-research



Action: Using community input to shape the Inner West

Major engagements projects since 2018 have included the following:

- GreenWay Master Planning and subsequent design and construction stages
- Ashfield Aquatic Centre refurbishment, Dawn Fraser Baths upgrade, LPAC Master Plan
- Marrickville Parklands Plan of Management
- Making rates fairer across the Inner West
- Tree Management Development Control Plan
- Our Inner West 2036 Community Strategic Plan

Attachment 1

Strategic Direction 5: Progressive local leadership

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Council has tailored engagement to meet the needs of the whole community, engaging in person at shopping centres, park drop-ins, focus groups, forums, workshops, in community centres and pop-up stalls at festivals on major projects including: Park Plans of Management – Leichhardt Park, Tempe Lands, Pratten Park, Marrickville Parklands, King George Park, Petersham Park and Ashfield Park. Council supported communities whose first language is not English through interpreters, translated material and call back services in community languages such as when engaging on the new Portuguese, Italian, Greek and Vietnamese Cultural Precincts.

Community members on Council's nine Advisory Committees and five Working Groups provided expertise and insights into strategy development including;

- Cultural Strategy
- Healthy Ageing Strategy
- Zero Waste Strategy
- Local Strategic Planning Statement
- Climate and Renewables Strategy

Council provided opportunities to engage online through the engagement hub yoursay.innerwest.nsw.gov.au with 115,800 people visiting the site in 2018–19, 104,900 in 2019–20 and 94,326 in 2020–21. The number of people providing feedback or input through the site rose steadily from 6,200 to 7,448 between 2018 and 2021 while the numbers of engagement projects published on the site has increased from 57 in 2018–19 to 71 in 2020–21.

Objective: Government makes responsible decisions to manage finite resources in the best interest of current and future communities


Action: Leveraging the power of digital technology

Council has continued the digitisation of Council information assets with 90 per cent of Development Consents for former Ashfield Council, and Town Planning files for the former Marrickville Council between 1980–1986 having been digitised.

Work began on digitising Building Certificates and Town Planning Consents for former the Leichhardt Council in 2020, in addition to routine digitisation of physical files retrieved from commercial storage premises throughout the years.

Onsite physical records collections have been consolidated from 11 separate repositories into six in 2020. The implementation of a cloud-based document management solution will provide a single, central repository to capture all types of physical and born-digital documents, including those currently located in legacy document management systems.

As part of the Asset Management Improvement Plan, the Systems and Data Competency (Practice Area) for Asset Management has seen a notable achievement: integrating the three former Council asset registers into a single register within the new Technology One System.

Other Asset Management related improvements include implementing the Strategic Asset Management system, import of mobility transactions for Labour and Plant resources and ongoing review and cleansing of asset register data. 

Attachment 1



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Attachment 1

Financial Performance

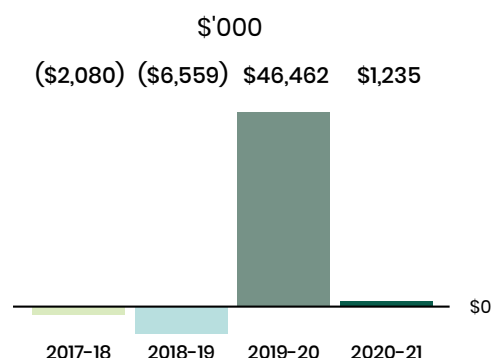
Objective

Council's overall guiding principle is to maintain a strong and sustainable financial position, underpinned by a sound income base and commitment to financial control to ensure the effective and efficient delivery of services, facilities and infrastructure required by the community.

Expenditure and income

Council manages circa \$2.6 billion of assets that include investments, infrastructure including parks, roads, bridges, community and recreation facilities, drains, property, plant and equipment. Income is received from rates on property, government operating grants, interest on investments and user fees and charges. Expenditure includes wages, construction, maintenance, materials, grants provided to community groups, and other services to the community such as Council libraries and aquatic centres.

Operating results before capital grants and contributions



2017-18 Operating deficit of \$2.1 million included the creation of a talent pool for those staff who had five year employment protection granted by the State Government to those staff who did not secure a permanent position with Inner West Council from the date the amalgamation occurred, as well as costs associated with the amalgamation such as moving staff between locations, redundancies and aligning services across the LGA from legacy councils.

2018-19 Operating deficit of \$6.6 million included the net loss from disposal of assets, implementing the resource recovery compactor replacement program since amalgamation \$8.3 million, increase in materials and contracts \$3 million, increase in expenses for advertising \$300,000, agency temps to cover child care positions \$3 million, consultants \$3 million, provision for bad and doubtful debts \$1 million. These were all associated with the amalgamation and the impact of council's new electricity supply agreement (via SSROC) of \$1 million.

2019-20 Operating surplus of \$46.5 million which included the sale of investment land (Tempe) to Transport for NSW \$49.4 million, impacts of COVID-19 \$13.8 million and Council's efficiency savings of \$18.3 million resulting from improvements to Council processes post amalgamation.

2020/21 Draft Operating surplus of \$1.2m. The draft results have been audited by the Audit Office of NSW. They still are required to be presented at the upcoming ARIC and Council Meeting for adoption.

Looking forward the consolidation and harmonisation work already completed and still in progress will further improve Council's position unless other unforeseen events outside its direct control occur again.

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State of the Inner West October 2021

Achieved performance measures and benchmarks

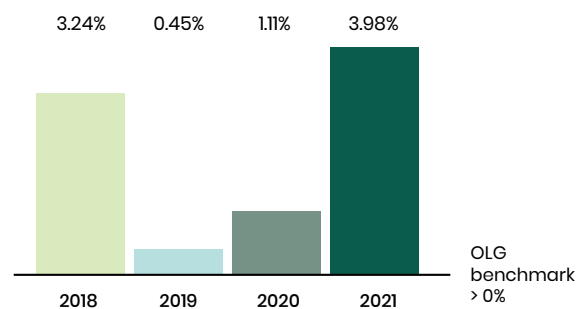
Council achieved all of its performance measures and benchmarks between 2018-2021 with the exception of the benchmark for outstanding rates and charges which, due to the COVID-19 pandemic, has affected the capacity of some ratepayers to meet instalment payments.

The following section provides an overview of Council's performance against the performance measures and performance benchmarks set by the Office of Local Government (OLG) within the Department of Planning, Industry and Environment.

1. Operating performance ratio

Council met the OLG benchmark.

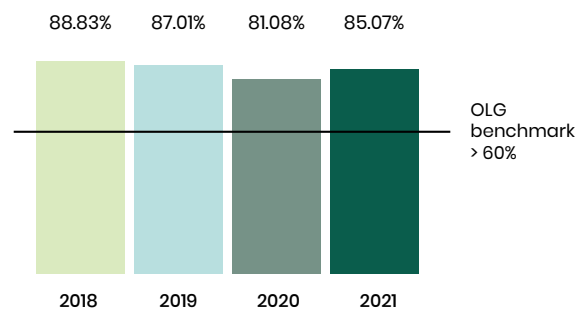
The 'operating performance ratio' measures how well council contained operating expenditure within operating revenue (excluding capital grants and contributions, fair value adjustments, and reversal of revaluation decrements). The benchmark set by OLG is greater than zero per cent.



2. Own source operating revenue ratio

Council's own source operating revenue ratio has remained steady, and continues to meet the OLG benchmark.

The 'own source operating revenue ratio' measures council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by OLG is greater than 60 per cent.

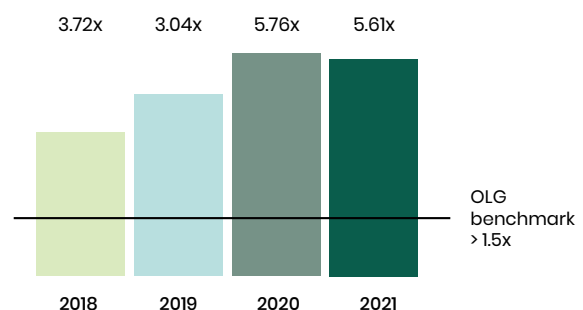


3. Unrestricted current ratio

Council met the OLG benchmark.

The 'unrestricted current ratio' is specific to local government and represents council's ability to meet its short-term obligations as they fall due. The benchmark set by OLG is greater than 1.5 times.

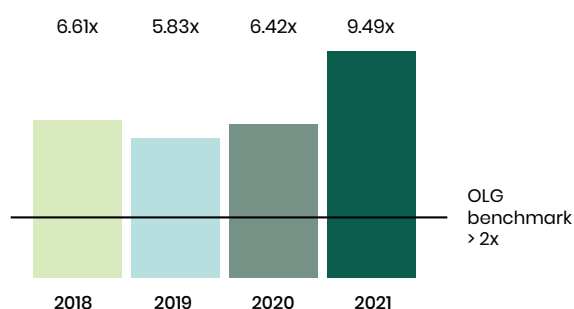
The uplift in the ratio for 2019-20 reflects the increase in cash and short-term investments held at end of year.



4. Debt service cover ratio

Council's own source operating revenue ratio has remained steady, and continues to meet the OLG benchmark.

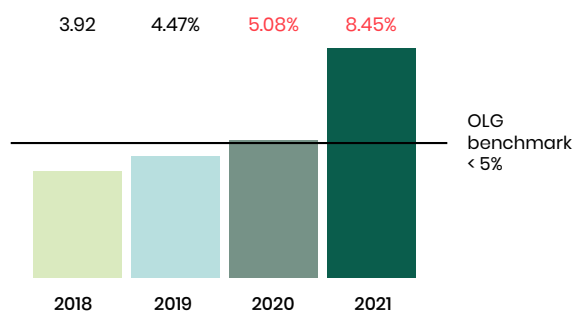
The 'own source operating revenue ratio' measures council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by OLG is greater than 60 per cent.



5. Rates and annual charges outstanding percentage

Council did not meet the OLG benchmark in 2019-21 due to the COVID-19 pandemic, which has affected the capacity of some ratepayers to meet instalment payments.

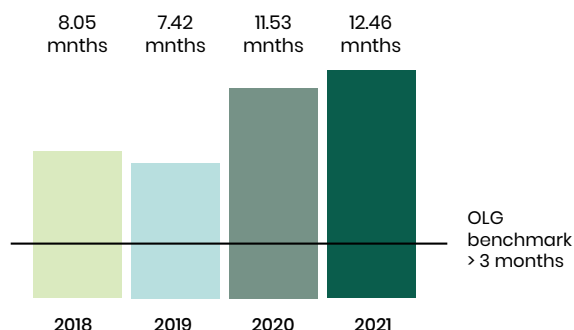
The 'rates and annual charges outstanding percentage' assesses the impact of uncollected rates and annual charges on council's liquidity and the adequacy of debt recovery efforts. The benchmark set by OLG is less than 5 per cent for metro councils.



6. Cash expense cover ratio

Council met the OLG benchmark.

This liquidity ratio indicates the number of months the council can continue paying for its immediate expenses without additional cash inflow. The benchmark set by OLG is greater than three months.



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State of the City: Inner West October 2021

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Awards won

The state-of-the-art Marrickville Library is one of the most visually stunning libraries in Sydney with an amazing array of services. It also has received a host of awards and was shortlisted as one of five finalists in the International Public Library of the Year Award in 2021. The awards and recognitions include:

2021 Australian Library Design Awards

Marrickville Library

- ▶ Winner – *Public Libraries*
- ▶ Winner – *Members' Choice*

2020 Australian Timber Design Awards

Marrickville Library

- ▶ Winner – *Overall Winner*
- ▶ Winner – *Excellence in Timber Applications (Public Buildings)*

National Architecture Awards 2020

Marrickville Library

- ▶ Joint Winner – *The Sir Zelman Award for Public Architecture*
- ▶ Winner – *The David Oppenheim Award for Sustainable Architecture*

National Trust – Heritage Awards 2020

Marrickville Library

Judges Choice

- ▶ Winner – *Adaptive Reuse*
- ▶ Winner – *Interpretation*

Australian Institute of Architects (RAIA) NSW Chapter – Architecture Awards 2020

Marrickville Library

- ▶ Winner – NSW Premier's Prize
- ▶ Winner – Milo Dunphy Award for Sustainable Architecture
- ▶ Winner – People's Choice Award for Life
- ▶ Winner – Award for Public Architecture
- ▶ Winner – NSW Landscape Architecture Award for Civic Landscape

ALIA NSW Landscape Awards 2020

Marrickville Library

- ▶ Winner – *Landscape Architecture Award for Civic Landscape*

Australian Interior Design Awards 2020

Marrickville Library

- ▶ Shortlisted – *Public Design Award Sustainability Awards 2020*
- ▶ Shortlisted – *Best Adaptive Reuse*

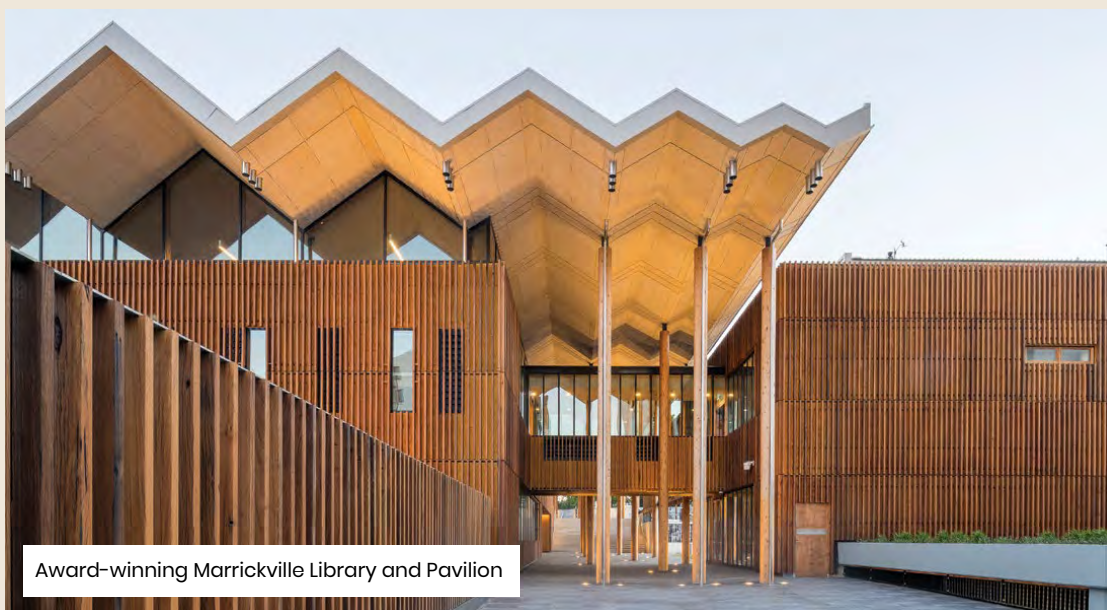
OTHER AWARDS AND COMMENDATIONS RECEIVED INCLUDE:

Cities Power Partnership – 2020 Climate Awards

Inner West Council

- ▶ Winner – *Community Engagement Achievement award: Go Solar campaign*

Attachment 1



Award-winning Marrickville Library and Pavilion



Go Solar Award and the Sustainability team



NSW Community Sports Award

NSW Community Sports Awards 2020

Inner West Council

- Winner - *Local Council of the Year*

Australian Institute of Landscape Architects National Awards 2019

GreenWay

- Award of Excellence for Urban Design

NSW Sustainable Cities Awards 2019

Composters of the Inner West

- Highly commended - *Recycled Organics Award*

NSW Sustainable Cities Awards 2018

Inner West Council

Overall Winner – Keep Australia Beautiful

- Winner - Recycled Organics Award
- Highly commended - Waste Less Recycle More Award

Planning Institute of Australia 2018

GreenWay

- Commendation award - 'Hard Won Victory'

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State of the City: Inner West October 2021

Item 7

Strategic Directions – Next Steps

Strategic Direction 1: An ecologically sustainable Inner West

Where we are headed

Inner West Council has declared a climate emergency and has adopted both the Climate and Renewables Strategy and the Zero Waste Strategy. We are focused on embedding sustainability in all Council systems and processes, along with achieving robust community targets.

This includes increasing the use of solar and renewable energy, making the switch to low carbon transportation, supporting low carbon development, diverting organic waste from landfill, addressing unsustainable consumption, enhancing tree canopy cover, and installing green infrastructure to protect local waterways and biodiversity.

Future challenges

Council's targets and community aspirations include investment in regional infrastructure such as large-scale organics processing, planning for population growth with policies that are ecological sustainable, and adapting and building resilience to a changing climate.

There is also a need for supporting policies and infrastructure investment at the State and Federal government level in relation to electricity, transportation and resource recovery to meet Council's objectives and targets.

Strategic direction 2: Unique liveable, networked neighbourhoods

Where we are headed

Council has developed land-use strategies, such as the Local Strategic Planning Statement, Local Housing Strategy, Employment Lands Strategy and Integrated Transport Strategy. These strategies form the foundations of reviewing and preparing comprehensive planning policies, such as Local Environmental Plans, Development Control Plans and Development Contribution Plans, which guide and improve land use and public domain planning within the Inner West.

We also continue to move towards a future that focuses on active and sustainable modes of transport. This approach prioritises people and sustainable outcomes over private and polluting vehicles. As part of Council's strategies, we seek to implement improvements to support active transport modes, advocate for improvements to public transport, improve road safety outcomes, manage freight and goods delivery, and harness the latest developments in technology, which will improve network and sustainability outcomes.

Future challenges

Suitable housing and infrastructure developments that address the diverse needs of the Inner West community are issues that need to be considered by Council over the coming years. These challenges will also have to be balanced with the need to protect the current environment, such as heritage, ecology and the unique character of the Inner West.

The Inner West community will continue to be impacted by increasing traffic numbers, congestion on public transport services in peak periods, major State and Federal government infrastructure projects, increasing competition for parking on local streets, and the need to balance the needs of a range of road users within a constrained environment.

Attachment 1



Strategic direction 3: Creative communities and a strong economy

Where we are headed

The Arts and Culture sectors require new support and advocacy as the COVID-19 pandemic moves to an endemic phase. Rediscovery of the value of local creativity is vitally important to the industry. Cultural enlivenment will bring a new appreciation of our local streets, neighbourhoods and suburbs. The fact that residents have spent an unprecedented amount of time locally over the past two years presents new opportunities for co-design, improvement and strengthening infrastructure and the built environment.

Future challenges

A reactivation of local businesses, particularly in retail, entertainment, food and beverage, is essential as we recover from the COVID-19 pandemic. Special entertainment precincts, outdoor dining and a focused attention to the preservation of industrial lands are contributors for Council. Significant new residential and commercial development arising from urban consolidation and Council contemporary planning instruments will combine as key drivers for positive change.

Strategic direction 4: Caring, healthy, happy communities

Where we are headed

Council's approach to building wellbeing is to strengthen participation of people in local relationships and in their communities. Through participating with others, people build their stock of social capital and this, in turn, creates the inclusion that binds us together.

Appreciation of the places we live and fostering a sense that we control the destiny of our communities helps us to weather unexpected events with resilience. This includes the climate emergency, pandemics, and associated economic challenges. Creating ways for residents and business owners to shape and build our communities is critically important.

Future challenges

Significant numbers of people from diverse backgrounds move to the Inner West each year, adding to our growing population of 200,000. More than 65,000 locals speak a language other than English at home, one in four people are aged over 50, and the high birth rate means that all our schools are being redeveloped. Change and diversity bring new opportunities to create inclusion and to advocate for services and programs that meet the diverse needs of our communities.

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Strategic direction 5: Progressive local leadership

Where we are headed

Council is committed to good governance through strong financial management, transparent and efficient service delivery, excellent communication and engagement and effective long term planning.

Council is focusing on long term financial sustainability and has already saved over \$18 million every year from more efficient ways of working.

Council's program of financial sustainability will improve the bottom line through service reviews and a focus on continuous improvement. As well Council is:

- Purchasing a new commercial investment property to generate income
- Maximising strategic procurement
- Enhancing asset management practices
- Implementing our Land and Property Strategy
- Leveraging the value in technology to deliver better processes and efficiency improvements
- Reviewing fees and charges
- Seeking out new revenue generating opportunities

Future challenges

Council will continue to build partnerships with other agencies and community groups, and advocate on their behalf with State and Federal governments on issues that directly affect them.

New and emerging technologies will ensure that Council delivers its services in the most responsive, effective and efficient way. ■



Attachment 1



Item 7

Attachment 1

IWC-0054-10/2021

Item 7

Community Languages

Talk free with an interpreter call 131 450

Chinese Simplified	我们说普通话。如需免费传译服务，请致电 131 450，然后请传译员致电 02 9392 5000 接通 Inner West 市政府。
Traditional Chinese	我們能說您的語言。如需免費傳譯服務，請致電 131 450，然後請傳譯員致電 02 9392 5000 接通 Inner West 市政府。
Greek	Μιλάμε τη γλώσσα σας. Για να μιλήσετε δωρεάν σε διερμηνέα καλέστε το 131 450. Ζητήστε τους να καλέσουν το Δήμο Inner West Council στο 02 9392 5000.
Italian	Parliamo la vostra lingua. Per parlare gratuitamente con un interprete chiamate il numero 131 450. Chiedetegli di chiamare il Comune di Inner West al numero 02 9392 5000.
Vietnamese	Chúng tôi nói ngôn ngữ của quý vị. Muốn nói chuyện có thông dịch viên miễn phí, hãy gọi số 131 450. Yêu cầu họ gọi cho Hội đồng Thành phố Inner West qua số 02 9392 5000.

Attachment 1

Item No: C1021(3) Item 8

Subject: INNER WEST COMMUNITY SHARPS SERVICE AND THE DISPOSAL OF SHARPS DURING VACCINATION ROLL OUT

Prepared By: Helen Bradley - Manager Resource Recovery Planning

Authorised By: Graeme Palmer - Acting Director Planning

RECOMMENDATION

THAT Council receive and note the report.

DISCUSSION

At the ordinary meeting of Council on 28 September 2021, it was resolved that Council:

1. *Receive a report back on the sharps service:*
 - a) *When and why it was introduced;*
 - b) *Was it offered to all pharmacists;*
 - c) *Why is the service offered to pharmacists only;*
 - d) *Why only 15 of 50 pharmacists in the Inner West have taken it up;*
 - e) *What is the nature of the service; and*
 - f) *Is the service consistent across pharmacists. Some say that they are receiving additional services such as sanitary pads and air fresheners, others do not receive this.*
2. *Receive a report back now that the vast majority of our community have been vaccinated (75% first dose and almost 50% second dose) why didn't Council propose this much earlier. The report is to detail why it wants to shift this cost to Council rather than to State Government.*

This report covers points 1 and 2 of the resolution.

Inner West Community Sharps Pharmacy Collection Points

a) Community Sharps Service Commencement and Rationale

Former Ashfield and Marrickville commenced the community sharps service from February 2007 in response to staff at the VISY recycling centre staff receiving needlestick injuries due to needles being placed in plastic bottles and into recycling bins by residents. Health professionals encouraged people using sharps to place them in a sturdy plastic bottle or container then into the garbage bin. With increased awareness of recycling plastic bottles, these bottles containing sharps were being placed into recycling bins, which would break open in the collection vehicle posing significant risk to staff at the Materials Recovery Facility (MRF) who hand-sort recycling.

Former Councils received NSW Health grant funding (\$40,000) to implement the service collection via pharmacies (including the regional collection tender) and regional community education program (with consistent messaging). Pharmacies were contacted to participate and councils had information on their websites about how to participate. It appears that Leichhardt was part of this initiative, but the community sharps service did not continue.

The service was aligned across IWC with a procurement process undertaken in 2021. Med-X Pty Ltd was engaged as the contractor and the community sharps service was promoted to all

pharmacies in the former Leichhardt area who did not have access to the service since amalgamation, inviting them to become a return point for community sharps.

This council community sharps service aimed to improve accessibility to safe disposal for community sharps including needles, syringes, and lancets at the point of sale, making it easier for our residents to dispose of these items correctly whilst protecting collection crews and facility workers from needlestick injury.

Local health districts only provide sharps collection services to hospitals and some health centres, and state (via the Pharmacy Guild of Australia) only collect Fitpacks returned from drug users (needle exchange program) from participating pharmacies - many local pharmacies don't want to participate in the Fitpack service due to concerns around drug users coming into their premises.

b) Promotion of the Community Sharps Service to Pharmacies

Pharmacies in the former council areas (Ashfield and Marrickville) were contacted by phone and sent letters to participate in 2007 when the community sharps service was launched. There was some follow up over time and additional pharmacies have joined the service over time.

The history of the service in the former Leichhardt is unknown and following IWCs contract alignment in 2021, pharmacies in the former Leichhardt area were contacted in July 2021 regarding participation in our community sharps service and six joined (with two more from existing service areas).

c) Pharmacies as Community Sharps Collection Points

Users of community sharps (e.g., diabetics requiring syringes and lancets) purchase medical supplies from pharmacies and it was determined that point of sale is the most effective return point for used sharps from the community.

Note this service is not for vaccination roll outs or pharmacy generated sharps, it is for community returned sharps.

As part of the NSW Health covid vaccine roll out, interested pharmacies submitted a form and agreed to provide their own sharps disposal in return for payment for participating in the roll out.

d) Participation by Inner West Pharmacies

There are currently 22 community sharps collection points in pharmacies across IWC – councils website was updated with the new Leichhardt pharmacies. The application process for new pharmacies is an online form: [Community sharps collection - Inner West Council \(nsw.gov.au\)](https://www.nsw.gov.au/community-sharps-collection-inner-west-council)

Feedback from pharmacies not interested in participating identified that some pharmacies did not have space, were concerned about drug users visiting, did not see the financial benefit to them, had an existing service they were happy with or simply didn't want people returning community sharps to their pharmacy and staff handling sharps.

e) The Community Sharps Collection Service

Council uses contractor Med-X Pty Ltd for the community sharps service for residents to access via pharmacies.

A yellow sharps bin (Australian standard approved bin colour for sharps) is provided to the participating pharmacy to store the returned sharps until the next collection. Med-X Pty Ltd offers two different size bins to collect and safely dispose of sharps. Pharmacies select the size of bin to suit their needs and space (50 litre or 110 litre bin). The bin is placed in a safe place and secured within the pharmacy. Most pharmacies receive 1 or 2 collections per month per pharmacy funded through the council service.

The program is funded by Council and is for community medicinal returned sharps only (e.g., diabetic syringes and lancets) and not for vaccine roll outs or the FitPack program (drug users needle exchange program funded by The Pharmacy Guild of Australia).

The allocated IWC budget for the community sharps service is \$12,000 per year. In the last financial year, over half a tonne of community sharps were collected from residents returning sharps to participating pharmacies.

f) Community Sharps Additional Services

Council's contract manager contacted Med-X Pty Ltd confirmed that no air fresheners are being provided as part of the council service and they advised that they don't provide air fresheners to customers.

All invoices are checked prior to payment and no air fresheners or additional services were charged to council (in accordance with our contract with them). Pharmacies with concerns can be referred to the officer to investigate claims further.

Covid Vaccine Generated Sharps via Pharmacies and State Government Cost Shifting

The community sharps service was not offered as part of the covid vaccination roll out.

Sharps generated by a national vaccination program are not classified as residential waste. \$12,000 was budgeted for 2021-22 from the domestic waste budget for the existing Inner West community sharps program. Council's community sharps service is communicated to pharmacies for the return of community sharps and not offered as a solution for sharps generated on-site as part of the vaccine roll out.

Government provides funding to participating pharmacies to assist in the covid vaccine roll out. Participating pharmacies agreed to provide their own sharps collection service as part of the vaccine roll out agreement entered into between themselves and the Australian Government. (Appendix A included a condition that a vaccine provider had adequate sharps disposal bins and servicing in place.) https://www.health.gov.au/sites/default/files/documents/2021/01/covid-19-vaccine-rollout-expression-of-interest-for-primary-care-participation-in-phase-1b_0.docx

Council staff do not recommend that Council funds the collection of sharps from pharmacies participating in the covid vaccine roll out (shifting the cost to Council rather than State Government) as the community sharps service is funded through domestic waste as a result of its direct relationship to residential waste and recycling service provision through contamination of recycling bins and WHS of bin collection crews and processing staff. It is anticipated that costs would increase to at least \$50,000 for this financial year if the service is offered to pharmacies as part of the covid vaccine roll out, which has not been budgeted for.

FINANCIAL IMPLICATIONS

\$12,000 has been allocated for the 2021/22 financial year for the community sharps service. If Inner West was to extended service provision to support the covid vaccine roll out, additional funds would need to be identified.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 9

Subject: RESPONSE TO NOTICE OF MOTION: DISABLED ACCESS AT DAWN FRASER BATHS

Prepared By: Julian Oon - Property Project Manager

Authorised By: Cathy Edwards-Davis - Director Infrastructure

RECOMMENDATION

THAT the report be received and noted.

BACKGROUND

At the Council Meeting on the 28 September 2021, Council resolved the following in relation to accessibility at Dawn Fraser Baths:

1. *Council urgently undertake a disability access audit of Dawn Fraser Bath;*
2. *Council urgently consult with the disability community in the inner west including the IWC Access Committee and key individual and organisational stakeholders on what changes are needed at the Dawn Fraser Baths to make them completely accessible;*
3. *The results of the consultation to be brought to Council in a report to the Ordinary Council meeting on October with recommendations on works required, estimate costings and identification of a funding source for the works; and*
4. *Noting that Council will be in the caretaker period from November 5, Council provides clear direction now that pending a satisfactory report and identification of a funding source that Council gives in principle support to the undertaking of the necessary works to ensure the Dawn Fraser Baths are fully accessible.*

DISCUSSION

Council officers from Capital Projects, Community Services and Culture, Access and Inclusion and Recreation and Aquatics teams have reviewed the requested information and propose the following action plan and schedule. On completion of these actions a further report will be provided to Council on the outcomes.

1. Access Audit and Estimates:

Procurement of a suitably qualified access consultant to prepare a holistic access report for Dawn Fraser Baths including:

- Priority 1 (short term) solution to provide access into the water from the deck. This will include review of local examples of access solutions at tidal baths such as Watsons Bay Baths for suitability at Dawn Fraser Baths.
- Priority 2 (medium term) holistic site audit report addressing access to and from the site notably for ageing patrons and people with restricted mobility. The report is to consider access within Fitzroy Avenue, lower parking spaces and across the sandstone pathway; wheelchair storage and personal storage near the proposed ramp

into the water; accessible amenities and facilities; external access paths and options such as lifts if required.

Engage a quantity surveyor to prepare cost estimates for the proposed options and identify potential funding sources

2. Community Engagement:

Prepare and implement a Communications and Engagement Plan outlining engagement with stakeholders such as the IWC Access Committee, Local Residents, Pool Users and Groups as well as relevant internal stakeholders.

3. Planning approvals:

Work with the Development Assessment Team to determine planning pathway required for the proposed works given the State Heritage status of the site. Potential requirements include:

- Development Application
- Heritage Council of NSW approval under the NSW Heritage Act (s.57 exemption or s.60 major works or fast track)
- Landowners Consent from Transport for NSW (Maritime – Roads and Waterways)

4. Schedule

Preliminary schedule for the above activities is as follows:

Task	Time Frame	Comments
Consultant procurement	October 2021	
Access Audit Cost Estimate Planning Advice	November 2021 – February 2022	
Community and Stakeholder Engagement	February 2022	Community engagement is not undertaken during school holidays. Access committee meeting schedule will also be considered.
Engagement outcomes report Finalise proposals Report to Council	April 2022	Pending the available IWC Access Committee meeting dates and completion of the Engagement Outcomes Report.

FINANCIAL IMPLICATIONS

The estimated cost of the above consultancies is \$15,000 and will be funded from existing capital works budgets.

The access improvement works are currently not budgeted. Once cost estimates are prepared, funding sources will be identified.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 10

Subject: TREE MANAGEMENT DCP - REVIEW PROCESS

Council Meeting at its meeting on 12 October 2021 resolved that the matter be deferred to the meeting to be held on 26 October 2021.

Prepared By: Cathy Edwards-Davis - Director Infrastructure

Authorised By: Peter Gainsford - General Manager

RECOMMENDATION

THAT the report be received and noted.

DISCUSSION

The Inner West Council Tree Management Development Control Plan (Tree DCP) was adopted by Council in February 2020. At the Council meeting on the 11 February 2020, it was resolved:

THAT Council:

Review the policy after 12 months of implementation and the review be reported to Council;

Council is currently unable to undertake this review because of resources. The purpose of this report is to outline the proposal to review and resolve some of the inconsistencies that have been identified in the Tree DCP since adoption.

Trees located on private land generally require Council consent to prune or remove. The State Environmental Planning Policy (Vegetation in Non-Rural Areas) (Vegetation SEPP) prohibits removing vegetation identified in a DCP without authorisation issued by a Council. Council's DCP identifies the vegetation that it applies to and sets out different forms of authorisation:

- A **Minor Works** application is utilised for the removal of specific tree species or dead trees
- A **Tree Permit** application is utilised for most trees unless covered by the Minor Works application or where the works is an exempt activity.
- **Exempt Activity** includes canopy lifting to 2.5m above ground level, selective pruning to a 3m clearance above the roof or face of structures and pruning of deadwood that does not have hollows or provide habitat for native fauna.
- A **Development Application** is only required where the request is for removal of trees identified on the Inner West Council heritage trees list or the tree forms part of an Aboriginal object or is located within an Aboriginal place of heritage significance or is located within a heritage conservation area or item where the works are determined to be not of a minor nature; or likely to have an adverse impact on a Heritage Conservation Area or Heritage Item.

Positive Outcomes

The key positive outcomes from the new Tree DCP include:

- **Requirement for replacement tree planting**
Council requires replacement tree/s to be planted as a condition of any consent to remove a tree to effectively maintain the urban forest canopy across the local government area.
- **Minor works application**
The Minor Works Application is a free process that allows some pruning and removal work that previously required a permit
- **Land Zone Canopy Targets**
Land Zone canopy targets have been introduced for different development types, ranging between 15 and 40%. These targets have improved tree planting outcomes in new developments
- **Reduced Development Applications for trees**
A greater number of applications for tree pruning and removal may now be considered through a Minor Works application or Tree Permit application. This has reduced the number of formal Development Applications required for tree pruning and removal, providing an easier approval process for the community.
- **No mandatory requirement for Arborist reports**
Tree DCPs from the former Councils had mandatory requirements for an Arborist report to accompany an application, regardless of the particular circumstances of the property or tree. An Arborist report (or other specialist reports) are now not mandatory. Council as the consent authority provides a determination based on information provided.

Tree DCP Review

The following aspects of the Tree DCP require review:

1. Legal inconsistencies
2. Tree species list for Minor Works applications
3. Assessment criteria for pruning and removal
4. Right of appeal

These matters will be discussed in detail below.

1. Legal inconsistencies

The legal inconsistencies include the following:

- The DCP is inconsistent with the Vegetation SEPP
- The two metre rule is inconsistent with the Environmental Planning & Assessment Act (EP&A Act)
- Clarification is needed as to whether the two metre rule applies to neighbouring properties.

Vegetation SEPP

The Tree DCP currently permits tree removal without development consent in heritage conservation areas and where a tree is part of a heritage item. This is inconsistent with the EP&A Act and the Vegetation SEPP.

Under the Vegetation SEPP, development consent is needed to remove vegetation that is:

- a heritage item; or
- within a heritage conservation area; or
- that is or forms part of an Aboriginal object; or
- that is within an Aboriginal place of heritage significance...

It is therefore recommended that the DCP be amended to require a development consent for removal of a tree that is within a heritage conservation area or that is part of a heritage item unless Council is satisfied that the removal is minor or for the maintenance of the heritage conservation area and would not adversely impact on the heritage conservation area.

Two Metre Rule

Clause 5.2(i) of the Tree DCP says that approval will be given if a tree is within two metres of a dwelling or garage. This is inconsistent with the EP&A Act as it removes Council's ability to consider an application and decide it in any way other than to approve it.

Where legislation or a SEPP gives a public authority discretion to make decisions, e.g. to issue a tree permit or consent, the public authority must allow itself to consider each decision on its own merits. The tree's proximity to buildings is relevant but that criterion alone cannot mandate the outcome of the permit application.

Section 4.15 EP&A Act sets out everything that a consent authority must consider when assessing DAs, including applicable SEPPs, LEPs and DCPs, the likely environmental impacts of the proposed removal on the natural and built environment, submissions and the public interest. The blanket two metre rule does not allow for these EP&A Act requirements for DAs.

It is therefore recommended that one of the following amendments be adopted:

The Tree DCP be amended to say that distance of a tree to a dwelling or garage is a relevant matter for consideration and, where trees are less than two metres, that will be given significant weight in the assessment of the application. Other relevant considerations include habitat, environmental services, shade, scenic quality, amenity, structural damage to property, risk of injury. This amendment would allow for tree replacement to be a condition of consent.

OR

Except where a development consent is needed, make the pruning or removal of trees within two metres of a dwelling an exempt activity, which means that no approval is needed. It is noted that this does not allow a condition to be placed on the applicant requiring them to plant a replacement tree.

Neighbouring Properties

Clause 5.2(i) of the Tree DCP says that approval will be given if a tree is within two metres of a dwelling or garage. It is unclear whether this applies only where the dwelling and tree are on the same property or whether this also applies where the tree is on one property and the dwelling is on the neighbouring property.

Consideration should be given to amending clause 5.2(i) of the DCP to clarify that it refers to trees that are two metres from any dwelling only on the subject property.

2. Tree species list for Minor Works applications

Council is currently experiencing a large increase in the volume of Minor Works applications and as a result there are delays in the processing of permits. Council staff are utilising all available resources to reduce these delays. However, there are currently delays of six to eight weeks for all tree applications.

The Minor Works application has made the process easier for many. However, it has made some applications harder. For example, weeds such as privet now require an application whereas previously, they could be removed without any Council approval.

The tree species list should be split into two, allowing some trees to be removed without approval and other trees would be subject to a Minor Work application. The Minor Works tree species list needs to be reviewed and should only include weed species. Further, consideration needs to be given to reinstating the use of the Minor Works application only for those trees that do not exceed 10 metres in height above ground level.

3. Assessment criteria for pruning and removal

Section 5.2 of the Tree DCP outlines the application assessment criteria for pruning and removal. This section, as written, has resulted in a loss of evidence-based approach. The criteria is not in line with industry standards and adopted risk methodologies. Further, the criteria is confusing and can be contradictory. It is therefore recommended that this section be reviewed to improve clarity.

It is noted that Council has received complaints from residents where trees have been removed due to these assessment criteria changes. It is recommended that any future Draft Tree DCP be placed on public exhibition to allow for community engagement.

4. Right of Appeal

Section 5.3 of the Tree DCP outlines that in accordance with the Vegetation SEPP, applicants may appeal a Council decision within three months to the NSW Land and Environment Court.

Section 5.3 also allows for an internal Council review within six months of the determination. This internal review may be considered inconsistent with the Local Government Act which allows for a 28 day internal administration review by Council and the Vegetation SEPP. Consideration should be given to amending the internal Council review period to 28 days.

Timing on the Review

Council is currently in the process of recruiting a new Urban Forest Manager. Once this person has been appointed, they will be tasked with undertaking the Tree DCP review. It is likely that a Draft Tree DCP will be referred to Council in early 2022.

FINANCIAL IMPLICATIONS

The proposed review of the Tree DCP can be undertaken within existing resources. Should Council continue with the current Minor Works applications unamended, additional staff resources will need to be employed in order to manage the increase in applications being received.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 11

Subject: SIMPSON PARK - UPDATE ON TOILETS

Prepared By: Cathy Edwards-Davis - Director Infrastructure

Authorised By: Peter Gainsford - General Manager

RECOMMENDATION

THAT the report be received and noted.

DISCUSSION

At the Council meeting on the 14 September 2021, it was resolved:

“THAT Council

- 1. Allocate funding in the 22/23 budget for the upgrade to the lighting at Simpson Park on the grounds that the current lighting is failing, as it is at the end of its useful life. Noting it is an important community safety issue; and*
- 2. Investigate the condition of the public toilet in the park with a view to upgrade the facility in the future but seeing what measures can be taken now to improve its current state until an upgrade can be done. A report to come back to Council with options on the best way forward”.*

Lighting

Staff have commenced work on a design for the lighting, for works to commence in 2022/23.

Toilet Upgrade

The Public Toilet Strategy provides the follow description of the existing toilet at Simpson Park, “The amenities block is a small brick structure in poor condition. The internal finishes are dated and in poor condition with basic fittings and fixtures provided. Overall the building and internal amenities are in poor condition and recommended for upgrade.” The Simpson Park toilets are prioritised as very high for an upgrade.

There is funding in the 2022/23 capital works budget for refurbishment of the Simpson Park toilets.

Current State

Council’s Facilities Manager has inspected the toilets and identified the following items as requiring immediate maintenance:

- Deep clean throughout.
- Graffiti will be removed on the outside and in both the male and female amenities.
- Replacement of toilet paper dispensers in both male and female amenities.
- Replacement of broken soap dispensers in both male and female amenities.
- Replacement of broken tiles around the toilet seats.
- Replacement of light in both the male and female amenities.

These maintenance works have commenced and will be finished within the next six weeks.

FINANCIAL IMPLICATIONS

Funding is available within the capital works and facilities maintenance budgets for the identified works.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 12
Subject: INVESTMENT REPORT AT 30 SEPTEMBER 2021
Prepared By: Daryl Jackson - Chief Financial Officer
Authorised By: Peter Livanes - Acting Director Corporate

RECOMMENDATION

THAT the report be received and noted.

DISCUSSION

Council's investments are held in various investment categories which are listed in the table below. Council's investment portfolio size is \$238.9m. All Socially Responsible Investments (SRI's) are investments that comply with the Non-Fossil Fuel standards. Council's annualised return continues to exceed the bank bill index benchmark. Council's portfolio had a return of 0.67%, which is above the UBSWA Bank Bill Index Benchmark (0.04%).

Changes in the value of our portfolio was due to maturing investments of \$5.0m, interest received \$2.1k and increasing investment with Suncorp Bank through an opportunity that was offered on the secondary market –

- Investment
 - Members Equity Bank \$2.9k (interest)
 - Suncorp Bank \$13.8m
- Matured in September
 - CBA (Green) \$5.0m

The attachments to this report summarise all investments held by Council and interest returns for periods ending 30 September 2021.

The Current Market value is required to be accounted for. The Current Market Value is a likely outcome if Council were to consider recalling the investment prior to its due date.

All investments made for the month of September 2021 have been made in accordance with the Local Government Act, Local Government Regulations and the Inner West Council Investment Policy.

ADI Lending Status *	Current Month (\$)		Previous Month (\$)	
Non Fossil Fuel Lending ADIs				
Bendigo and Adelaide Bank	9,600,000		9,600,000	
Emerald Reverse Mortgage	1,500,971		1,500,971	
Great Southern Bank	2,000,000		2,000,000	
Members Equity Bank	11,084,789		11,082,720	
Newcastle Permanent Building Society	11,700,000		11,700,000	
Suncorp Bank	31,900,000		18,150,000	
Suncorp Bank Covered	5,500,000		5,500,000	
	73,285,760	31%	59,533,691	26%
Socially Responsible Investment				
Bank Australia (Sustainability)	4,000,000		4,000,000	
CBA (Climate)	18,200,000		18,200,000	
CBA (Green)	67,000,000		72,000,000	
National Australia Bank (Social)	7,444,000		7,444,000	
National Housing Finance Investment	4,500,000		4,500,000	
NSW T-Corp (Green)	5,000,000		5,000,000	
Westpac Group (Green TD)	59,500,000		59,500,000	
	165,644,000	69%	170,644,000	74%
	238,929,760		230,177,691	

* source: <http://www.marketforces.org.au>
Percentages may not add up to 100% due to rounding

The 2020/21 Financial Year End process is in progress. The split between the External and Internal Restrictions are not available at this time.

ATTACHMENTS

1. [IWC Investment Report - September 2021](#)
2. [IWC Economic & Investment Portfolio Commentary September 2021](#)

INNER WEST

Investment Summary Report September 2021

Inner West Council

Executive Summary - September 2021

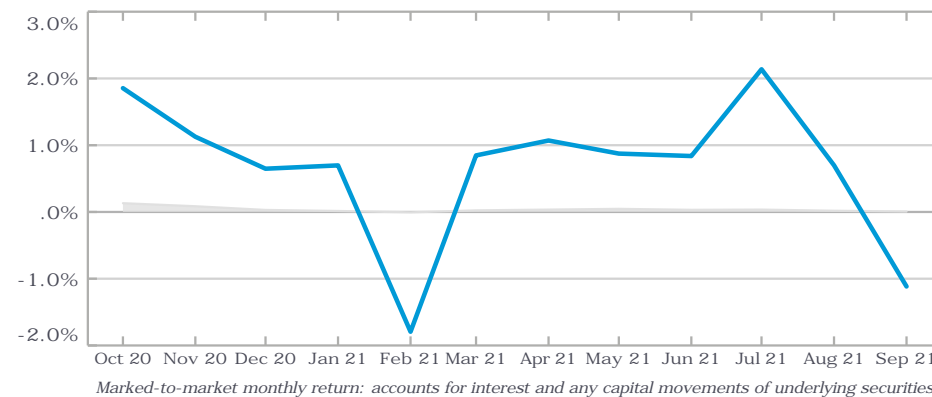


Investment Holdings

By Product	Face Value (\$)	Current Value (\$)	Current Yield (%)
Bonds	36,944,000.00	38,141,049.94	3.0233
Cash	8,584,789.27	8,584,789.27	0.2000
Floating Rate Note	57,900,000.00	58,251,890.39	0.7500
Floating Rate Term Deposits	7,000,000.00	7,000,070.61	0.3682
Mortgage Backed Security	1,500,970.86	1,076,825.26	0.6599
Term Deposit	127,000,000.00	127,141,593.14	0.5576
	238,929,760.13	240,196,218.61	0.9677

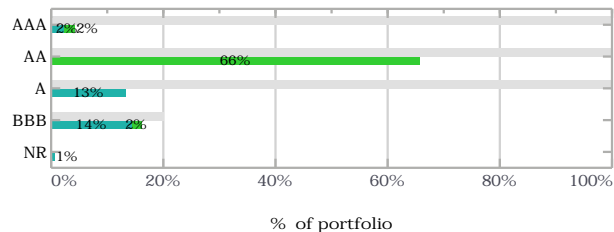
Face Value = capital value to be repaid upon maturity
Current Value = current market value + accrued interest
Current Yield = weighted average interest rate

Investment Performance



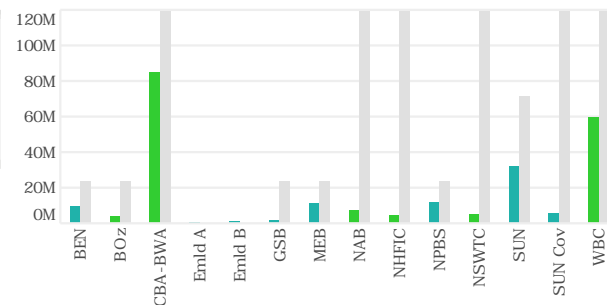
Investment Policy Compliance sorted by Socially Responsible Investments (SRIs) and non-Fossil Fuel (NFF) banks

Total Credit Exposure

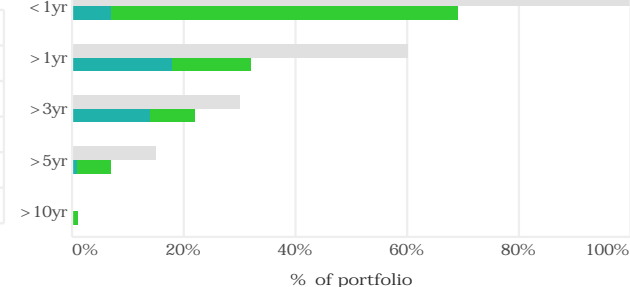


Holdings in each credit rating category vs policy limits

Highest Individual Exposures



Term to Maturities

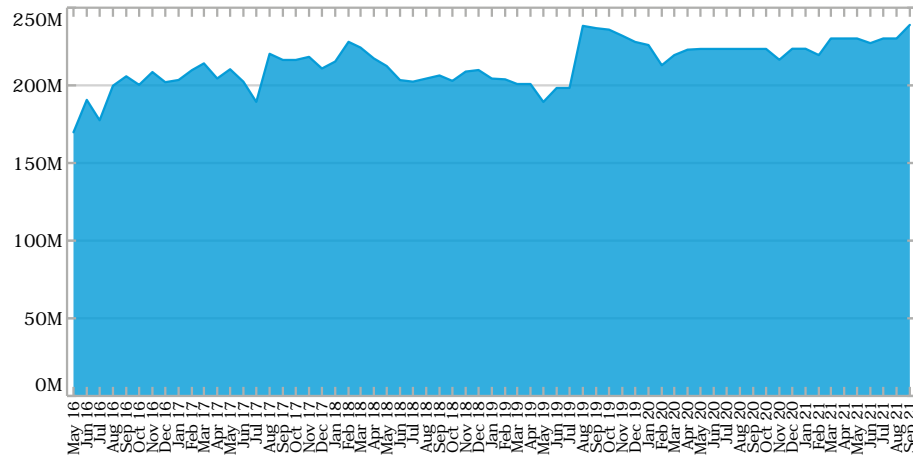


Current maturity profile of all holdings vs policy limits

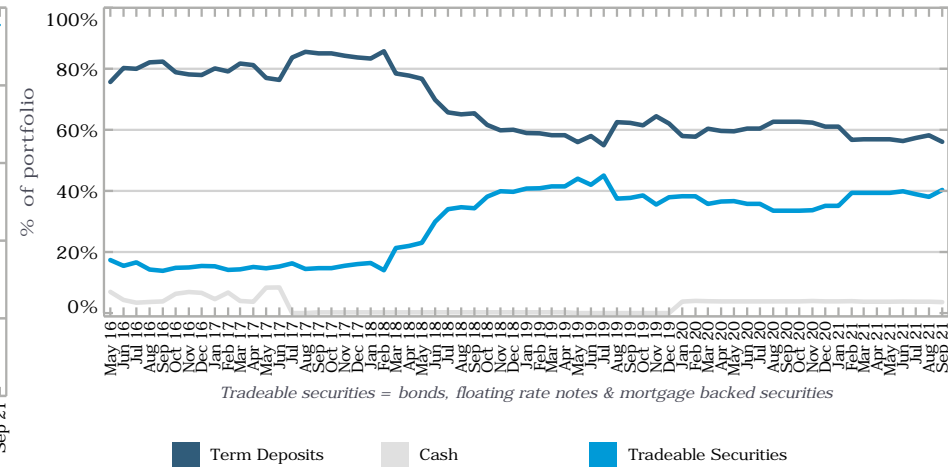
Inner West Council Historical Graphs - September 2021



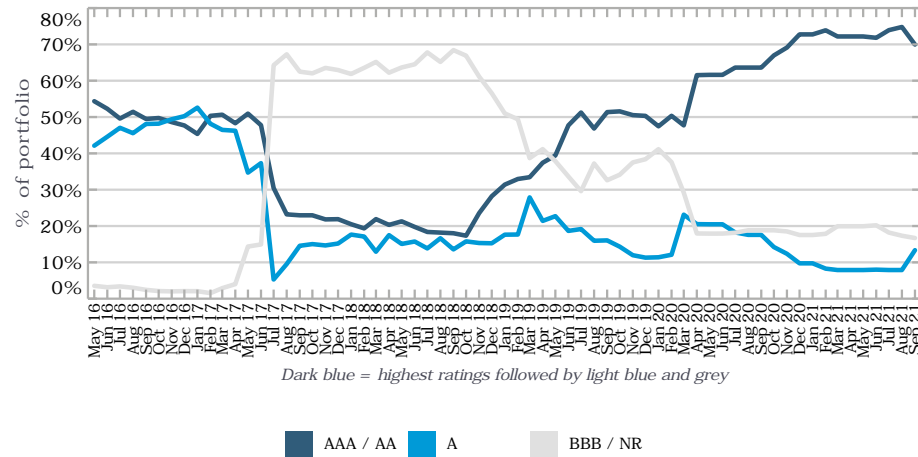
Month end investment balances since amalgamation



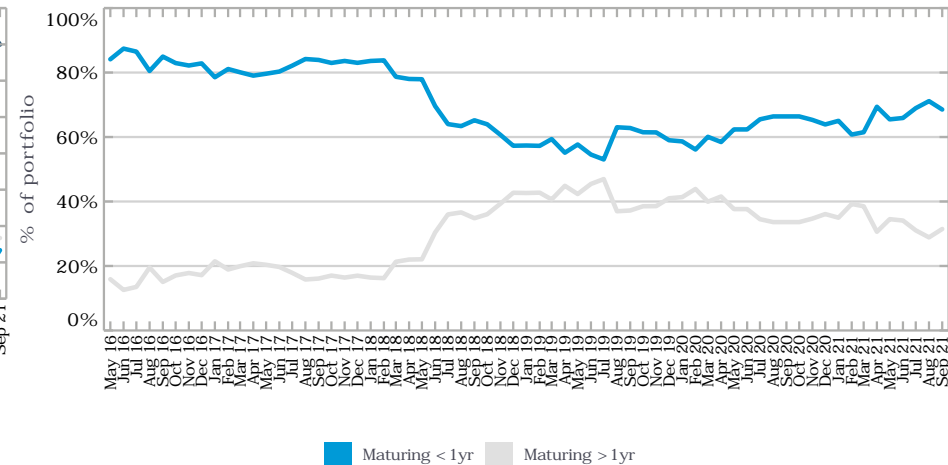
Composition of portfolio by asset type



Composition of portfolio by credit rating categories



Composition of portfolio by short (< 1 yr) and long term (> 1 yr) holdings



Inner West Council

Investment Holdings Report - September 2021



Cash Accounts											
Face Value (\$)	Rate (% pa)	Institution	Credit Rating	Current Value (\$)	Deal No.	Reference					
8,584,789.27	0.2000%	ME Bank	BBB+	8,584,789.27	539404						
8,584,789.27	0.2000%			8,584,789.27							

Term Deposits											
Maturity Date	Face Value (\$)	Rate (% pa)	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Coupon Frequency	Reference
27-Oct-21	7,500,000.00	0.5400%	Westpac Group	AA-	7,500,000.00	30-Oct-20	7,506,990.41	540480	6,990.41	Quarterly	Green
29-Nov-21	4,000,000.00	0.4300%	Commonwealth Bank of Australia	AA-	4,000,000.00	26-Feb-21	4,010,225.75	540981	10,225.75	At Maturity	Green
24-Dec-21	13,000,000.00	0.4500%	Westpac Group	AA-	13,000,000.00	24-Dec-20	13,001,121.92	540753	1,121.92	Quarterly	Green
25-Jan-22	20,000,000.00	0.4300%	Commonwealth Bank of Australia	AA-	20,000,000.00	29-Jan-21	20,057,726.03	540914	57,726.03	At Maturity	Green
22-Feb-22	10,000,000.00	0.3700%	Commonwealth Bank of Australia	AA-	10,000,000.00	30-Apr-21	10,015,610.96	541299	15,610.96	At Maturity	Green
29-Mar-22	2,500,000.00	0.5000%	ME Bank	BBB+	2,500,000.00	26-Mar-21	2,506,472.60	541224	6,472.60	At Maturity	
29-Mar-22	4,000,000.00	0.3600%	Westpac Group	AA-	4,000,000.00	31-Mar-21	4,000,039.45	541236	39.45	Quarterly	Green
26-Apr-22	10,000,000.00	0.4100%	Commonwealth Bank of Australia	AA-	10,000,000.00	30-Apr-21	10,017,298.63	541300	17,298.63	At Maturity	Green
31-May-22	9,000,000.00	0.3000%	Westpac Group	AA-	9,000,000.00	31-May-21	9,002,293.15	541444	2,293.15	Quarterly	Green
28-Jun-22	10,000,000.00	1.8700%	Westpac Group	AA-	10,000,000.00	28-Jun-19	10,001,536.99	538091	1,536.99	Quarterly	Green
30-Jun-22	5,000,000.00	0.4300%	Commonwealth Bank of Australia	AA-	5,000,000.00	30-Jun-21	5,005,478.08	541604	5,478.08	At Maturity	Green
25-Jul-22	4,000,000.00	1.5700%	Westpac Group	AA-	4,000,000.00	31-Jul-19	4,010,839.45	538347	10,839.45	Quarterly	Green
26-Jul-22	7,000,000.00	0.3300%	Commonwealth Bank of Australia	AA-	7,000,000.00	30-Jul-21	7,003,987.12	541690	3,987.12	At Maturity	Green
30-Aug-22	10,000,000.00	0.3500%	Suncorp Bank	A+	10,000,000.00	28-Sep-21	10,000,287.67	541931	287.67	At Maturity	
30-Aug-22	4,000,000.00	0.3100%	Commonwealth Bank of Australia	AA-	4,000,000.00	30-Aug-21	4,001,087.12	541796	1,087.12	At Maturity	Green
30-Aug-22	2,000,000.00	0.3100%	Commonwealth Bank of Australia	AA-	2,000,000.00	31-Aug-21	2,000,526.58	541800	526.58	At Maturity	Green
30-Jun-23	5,000,000.00	0.5200%	Westpac Group	AA-	5,000,000.00	30-Jun-21	5,000,071.23	541607	71.23	Quarterly	Green
127,000,000.00	0.5576%				127,000,000.00		127,141,593.14		141,593.14		

Inner West Council

Investment Holdings Report - September 2021



Floating Rate Term Deposits											
Maturity Date	Face Value (\$)	Rate (% pa)	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Interest Date	Reference
28-Jun-24	4,000,000.00	0.3296%	Westpac Group 3moBBSW+ 0.31%	AA-	4,000,000.00	30-Jun-21	4,000,036.12	541605	36.12	30-Dec-21	Green
30-Jun-26	3,000,000.00	0.4196%	Westpac Group 3moBBSW+ 0.40%	AA-	3,000,000.00	30-Jun-21	3,000,034.49	541606	34.49	30-Dec-21	Green
	7,000,000.00	0.3682%			7,000,000.00		7,000,070.61		70.61		

Floating Rate Notes											
Maturity Date	Face Value (\$)	Current Coupon	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Coupon Date	Reference
19-Jan-22	2,500,000.00	1.0352%	BEN Snr FRN (Jan22) BBSW+ 1.01%	BBB+	2,500,000.00	19-Oct-18	2,511,996.90	537202	5,246.90	19-Oct-21	
16-Aug-22	1,000,000.00	0.9857%	SUN Snr FRN (Aug22) BBSW+ 0.97%	A+	1,000,000.00	16-Aug-17	1,008,502.25	535607	1,242.25	16-Nov-21	
16-Aug-22	4,000,000.00	0.9857%	SUN Snr FRN (Aug22) BBSW+ 0.97%	A+	4,000,000.00	31-Oct-18	4,034,009.01	537263	4,969.01	16-Nov-21	
2-Dec-22	4,000,000.00	0.9127%	BOz 'SRI' Snr FRN (Dec22) BBSW+ 0.90%	BBB	4,000,000.00	2-Dec-19	4,026,500.64	538824	2,900.64	2-Dec-21	
25-Jan-23	1,500,000.00	1.0750%	BEN Snr FRN (Jan23) BBSW+ 1.05%	BBB+	1,500,000.00	25-Jan-18	1,519,234.93	536141	2,959.93	25-Oct-21	
6-Feb-23	1,700,000.00	1.4100%	NPBS Snr FRN (Feb23) BBSW+ 1.40%	BBB	1,700,000.00	6-Feb-18	1,726,168.59	536175	3,677.59	8-Nov-21	
30-Jul-24	6,000,000.00	0.8005%	SUN Snr FRN (Jul24) BBSW+ 0.78%	A+	6,000,000.00	30-Jul-19	6,078,970.11	538330	8,290.11	29-Oct-21	
30-Jul-24	750,000.00	0.8005%	SUN Snr FRN (Jul24) BBSW+ 0.78%	A+	749,182.50	1-Oct-19	759,871.26	538563	1,036.26	29-Oct-21	
24-Oct-24	2,000,000.00	1.1450%	GSB Snr FRN (Oct24) BBSW+ 1.12%	BBB	2,000,000.00	24-Oct-19	2,043,023.56	538603	4,203.56	25-Oct-21	
24-Apr-25	3,700,000.00	1.1450%	SUN Cov FRN (Apr25) BBSW+ 1.12%	AAA	3,700,000.00	27-Apr-20	3,805,752.59	539640	7,776.59	25-Oct-21	
2-Dec-25	5,600,000.00	0.5327%	BEN Snr FRN (Dec25) BBSW+ 0.52%	BBB+	5,600,000.00	2-Dec-20	5,600,074.15	540602	2,370.15	2-Dec-21	
24-Feb-26	6,400,000.00	0.4607%	SUN Snr FRN (Feb26) BBSW+ 0.45%	A+	6,400,000.00	24-Feb-21	6,397,565.65	540964	3,069.65	24-Nov-21	
4-Mar-26	10,000,000.00	0.6420%	NPBS Snr FRN (Mar26) BBSW+ 0.63%	BBB	10,000,000.00	4-Mar-21	10,021,697.26	540984	4,397.26	6-Dec-21	
15-Sep-26	3,750,000.00	0.4910%	SUN Snr FRN (Sep26) BBSW+ 0.48%	A+	3,750,000.00	9-Sep-21	3,741,657.12	541878	807.12	15-Dec-21	
23-Dec-26	5,000,000.00	0.4256%	CBA 'Green' Snr Bond (Dec26)	AA-	5,000,000.00	21-Sep-21	4,976,866.37	541917	466.37	23-Dec-21	
	57,900,000.00	0.7500%			57,899,182.50		58,251,890.39		53,413.39		

Inner West Council

Investment Holdings Report - September 2021



Fixed Rate Bonds												
Maturity Date	Face Value (\$)	Coupon	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Purchase Yield	Reference	
24-Mar-22	3,444,000.00	3.2500%	NAB 'Social' Snr Bond (Mar22) 3.25%	AA-	3,468,039.12	26-Jun-18	3,495,298.96	536771	1,257.64	3.0000%		
24-Mar-22	4,000,000.00	3.2500%	NAB 'Social' Snr Bond (Mar22) 3.25%	AA-	4,066,280.00	1-Nov-18	4,059,580.67	537279	1,460.67	2.8400%		
31-Mar-22	10,000,000.00	3.2500%	CBA 'Climate' Snr Bond (Mar22) 3.25%	AA-	10,088,200.00	28-Mar-18	10,151,192.86	536469	892.86	3.0348%		
31-Mar-22	1,100,000.00	3.2500%	CBA 'Climate' Snr Bond (Mar22) 3.25%	AA-	1,111,198.00	22-May-18	1,116,631.21	536652	98.21	3.1115%		
31-Mar-22	3,100,000.00	3.2500%	CBA 'Climate' Snr Bond (Mar22) 3.25%	AA-	3,143,462.00	13-Jun-18	3,146,869.79	536721	276.79	3.0592%		
31-Mar-22	4,000,000.00	3.2500%	CBA 'Climate' Snr Bond (Mar22) 3.25%	AA-	4,083,240.00	31-Jul-18	4,060,477.14	536896	357.14	2.9908%		
24-Aug-26	1,300,000.00	3.2500%	SUN Cov Bond (Aug26) 3.25%	AAA	1,427,881.00	30-Apr-20	1,422,090.77	539692	4,362.77	1.7000%		
24-Aug-26	500,000.00	3.2500%	SUN Cov Bond (Aug26) 3.25%	AAA	549,310.00	5-May-20	546,957.99	539728	1,677.99	1.7000%		
15-Nov-28	5,000,000.00	3.0000%	NSWTC 'Green' Snr Bond (Nov28) 3.00%	AA+	5,000,000.00	15-Nov-18	5,624,506.04	537310	56,456.04	3.2350%		
27-May-30	1,500,000.00	1.5200%	NHFIC 'Social' Snr Bond (May30) 1.52%	AAA	1,540,140.00	10-Feb-21	1,498,363.87	540932	7,783.87	1.2500%		
1-Jul-31	3,000,000.00	1.7400%	NHFIC 'Social' Snr Bond (Jul31) 1.74%	AAA	3,000,000.00	1-Jul-21	3,019,080.64	541524	12,840.64	1.7400%		
36,944,000.00		3.0233%			37,477,750.12			38,141,049.95	87,464.63	2.7945%		

Mortgage Backed Securities												
Maturity Date	Face Value (\$)	Current Coupon	Security Name	Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Reference		
21-Aug-51	500,970.86	0.4600%	Emerald Reverse Mortgage (2006A)	NR	1,000,000.00	17-Jul-06	396,013.21	310321	246.23			
21-Aug-56	1,000,000.00	0.7600%	Emerald Reverse Mortgage (2006B)	NR	1,000,000.00	17-Jul-06	680,812.05	310334	812.05			
1,500,970.86		0.6599%			2,000,000.00			1,076,825.27	1,058.29			

Inner West Council Accrued Interest Report - September 2021



Accrued Interest Report									
Investment	Deal No.	Ref	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Percentage Return
<u>Bonds</u>									
NAB 'Social' Snr Bond (Mar22) 3.25%	536771		3,444,000.00	26-Jun-18	24-Mar-22	55,965.00	30	9,038.87	3.19%
NAB 'Social' Snr Bond (Mar22) 3.25%	537279		4,000,000.00	01-Nov-18	24-Mar-22	65,000.00	30	10,498.10	3.19%
CBA 'Climate' Snr Bond (Mar22) 3.25%	536469		10,000,000.00	29-Mar-18	31-Mar-22	162,500.00	30	26,644.23	3.24%
CBA 'Climate' Snr Bond (Mar22) 3.25%	536652		1,100,000.00	24-May-18	31-Mar-22	17,875.00	30	2,930.86	3.24%
CBA 'Climate' Snr Bond (Mar22) 3.25%	536721		3,100,000.00	13-Jun-18	31-Mar-22	50,375.00	30	8,259.71	3.24%
CBA 'Climate' Snr Bond (Mar22) 3.25%	536896		4,000,000.00	31-Jul-18	31-Mar-22	65,000.00	30	10,657.69	3.24%
SUN Cov Bond (Aug26) 3.25%	539692		1,300,000.00	30-Apr-20	24-Aug-26	0.00	30	3,444.29	3.22%
SUN Cov Bond (Aug26) 3.25%	539728		500,000.00	05-May-20	24-Aug-26	0.00	30	1,324.73	3.22%
NSWTC 'Green' Snr Bond (Nov28) 3.00%	537310		5,000,000.00	15-Nov-18	15-Nov-28	0.00	30	12,362.63	3.01%
NHFIC 'Social' Snr Bond (May30) 1.52%	540932		1,500,000.00	10-Feb-21	27-May-30	0.00	30	1,838.71	1.49%
NHFIC 'Social' Snr Bond (Jul31) 1.74%	541524		3,000,000.00	01-Jul-21	01-Jul-31	0.00	30	4,187.16	1.70%
Bonds Total						416,715.00		91,186.98	3.00%
<u>Cash</u>									
ME Bank	539404		8,584,789.27			2,914.86	30	2,069.30	.20%
Cash Total						2,914.86		2,069.30	.20%
<u>Floating Rate Note</u>									
BEN Snr FRN (Jan22) BBSW+1.01%	537202		2,500,000.00	19-Oct-18	19-Jan-22	0.00	30	2,127.12	1.04%
SUN Snr FRN (Aug22) BBSW+0.97%	535607		1,000,000.00	16-Aug-17	16-Aug-22	0.00	30	810.16	.99%
SUN Snr FRN (Aug22) BBSW+0.97%	537263		4,000,000.00	31-Oct-18	16-Aug-22	0.00	30	3,240.66	.99%
BOz 'SRI' Snr FRN (Dec22) BBSW+0.90%	538824		4,000,000.00	02-Dec-19	02-Dec-22	9,385.51	30	3,002.65	.91%
BEN Snr FRN (Jan23) BBSW+1.05%	536141		1,500,000.00	25-Jan-18	25-Jan-23	0.00	30	1,325.34	1.07%
NPBS Snr FRN (Feb23) BBSW+1.40%	536175		1,700,000.00	06-Feb-18	06-Feb-23	0.00	30	1,970.14	1.41%

Inner West Council Accrued Interest Report - September 2021



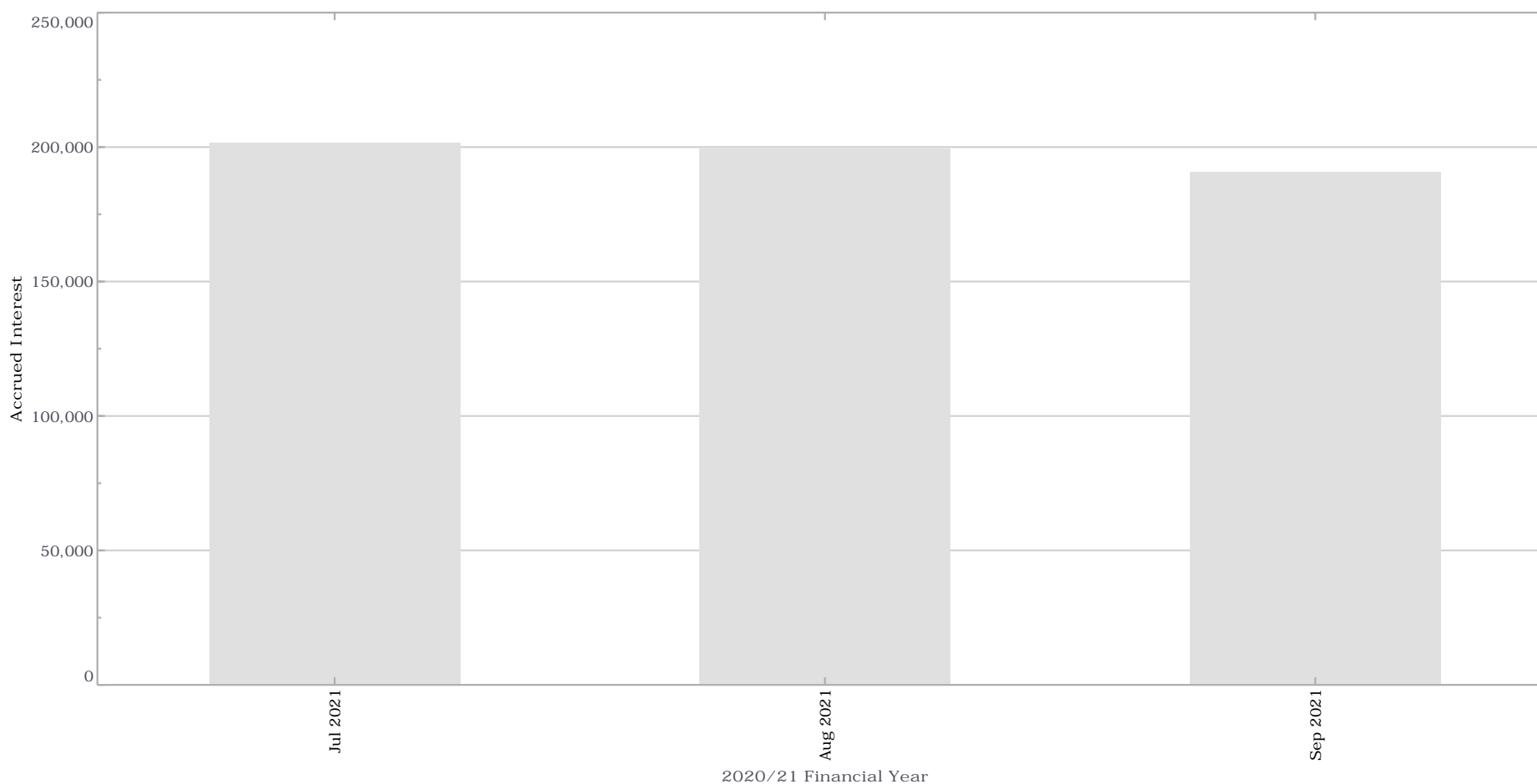
Accrued Interest Report									
Investment	Deal No.	Ref	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Percentage Return
SUN Snr FRN (Jul24) BBSW+0.78%	538330		6,000,000.00	30-Jul-19	30-Jul-24	0.00	30	3,947.67	.80%
SUN Snr FRN (Jul24) BBSW+0.78%	538563		750,000.00	01-Oct-19	30-Jul-24	0.00	30	493.46	.80%
GSB Snr FRN (Oct24) BBSW+1.12%	538603		2,000,000.00	24-Oct-19	24-Oct-24	0.00	30	1,882.19	1.14%
SUN Cov FRN (Apr25) BBSW+1.12%	539640		3,700,000.00	27-Apr-20	24-Apr-25	0.00	30	3,482.06	1.15%
BEN Snr FRN (Dec25) BBSW+0.52%	540602		5,600,000.00	02-Dec-20	02-Dec-25	7,775.99	30	2,454.67	.53%
SUN Snr FRN (Feb26) BBSW+0.45%	540964		6,400,000.00	24-Feb-21	24-Feb-26	0.00	30	2,423.41	.46%
NPBS Snr FRN (Mar26) BBSW+0.63%	540984		10,000,000.00	04-Mar-21	04-Mar-26	16,901.97	30	5,296.30	.64%
SUN Snr FRN (Sep26) BBSW+0.48%	541878		3,750,000.00	15-Sep-21	15-Sep-26	0.00	16	807.12	.49%
CBA 'Green' Snr Bond (Dec26) BBSW+0.41%	541917		5,000,000.00	23-Sep-21	23-Dec-26	0.00	8	466.37	.43%
Floating Rate Note Total						34,063.47		33,729.32	.78%
<u>Floating Rate Term Deposits</u>									
Westpac Group	541605		4,000,000.00	30-Jun-21	28-Jun-24	3,430.97	30	1,117.62	.34%
Westpac Group	541606		3,000,000.00	30-Jun-21	30-Jun-26	3,253.78	30	1,060.14	.43%
Floating Rate Term Deposits Total						6,684.75		2,177.76	.38%
<u>Mortgage Backed Securities</u>									
Emerald Reverse Mortgage Series 2006-1 Class A	310321		500,970.86	17-Jul-06	21-Aug-51	0.00	30	189.41	.46%
Emerald Reverse Mortgage Series 2006-1 Class B	310334		1,000,000.00	17-Jul-06	21-Aug-56	0.00	30	624.65	.76%
Mortgage Backed Securities Total						0.00		814.06	.66%
<u>Term Deposit</u>									
Commonwealth Bank of Australia	540345		10,000,000.00	30-Sep-20	28-Sep-21	69,616.44	27	5,178.08	.70%
Westpac Group	540480		7,500,000.00	30-Oct-20	27-Oct-21	0.00	30	3,328.77	.54%
Commonwealth Bank of Australia	540981		4,000,000.00	26-Feb-21	29-Nov-21	0.00	30	1,413.70	.43%
Westpac Group	540753		13,000,000.00	24-Dec-20	24-Dec-21	14,745.21	30	4,808.23	.45%
Commonwealth Bank of Australia	540914		20,000,000.00	29-Jan-21	25-Jan-22	0.00	30	7,068.50	.43%

Inner West Council
Accrued Interest Report - September 2021

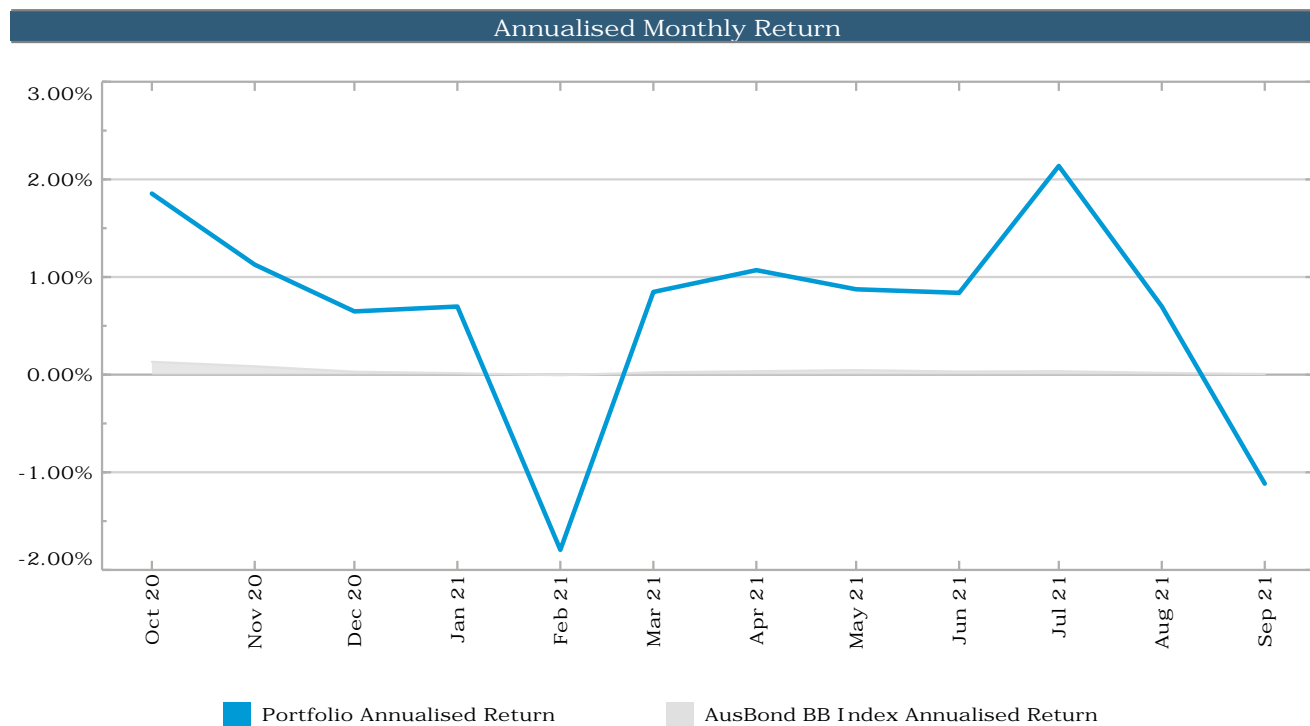


Accrued Interest Report									
Investment	Deal No.	Ref	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Percentage Return
Commonwealth Bank of Australia	541299		10,000,000.00	30-Apr-21	22-Feb-22	0.00	30	3,041.10	.37%
ME Bank	541224		2,500,000.00	26-Mar-21	29-Mar-22	0.00	30	1,027.39	.50%
Westpac Group	541236		4,000,000.00	31-Mar-21	29-Mar-22	3,629.59	30	1,183.56	.36%
Commonwealth Bank of Australia	541300		10,000,000.00	30-Apr-21	26-Apr-22	0.00	30	3,369.86	.41%
Westpac Group	541444		9,000,000.00	31-May-21	31-May-22	0.00	30	2,219.18	.30%
Westpac Group	538091		10,000,000.00	28-Jun-19	28-Jun-22	47,134.25	30	15,369.87	1.87%
Commonwealth Bank of Australia	541604		5,000,000.00	30-Jun-21	30-Jun-22	0.00	30	1,767.12	.43%
Westpac Group	538347		4,000,000.00	31-Jul-19	25-Jul-22	0.00	30	5,161.64	1.57%
Commonwealth Bank of Australia	541690		7,000,000.00	30-Jul-21	26-Jul-22	0.00	30	1,898.63	.33%
Commonwealth Bank of Australia	541796		4,000,000.00	30-Aug-21	30-Aug-22	0.00	30	1,019.17	.31%
Commonwealth Bank of Australia	541800		2,000,000.00	31-Aug-21	30-Aug-22	0.00	30	509.59	.31%
Suncorp Bank	541931		10,000,000.00	28-Sep-21	30-Aug-22	0.00	3	287.67	.35%
Westpac Group	541607		5,000,000.00	30-Jun-21	30-Jun-23	6,553.42	30	2,136.98	.52%
Term Deposit Total						141,678.91		60,789.04	.58%
						602,056.99		190,766.46	.98%

Inner West Council Accrued Interest Report - September 2021



Inner West Council Investment Performance Report - September 2021



Historical Performance Summary			
	Portfolio	AusBond BB Index	Outperformance
Sep 2021	-1.12%	0.01%	-1.13%
Last 3 Months	0.58%	0.02%	0.56%
Last 6 Months	0.75%	0.03%	0.72%
Financial Year to Date	0.58%	0.02%	0.56%
Last 12 months	0.67%	0.04%	0.63%

Inner West Council Environmental Commitments Report - September 2021

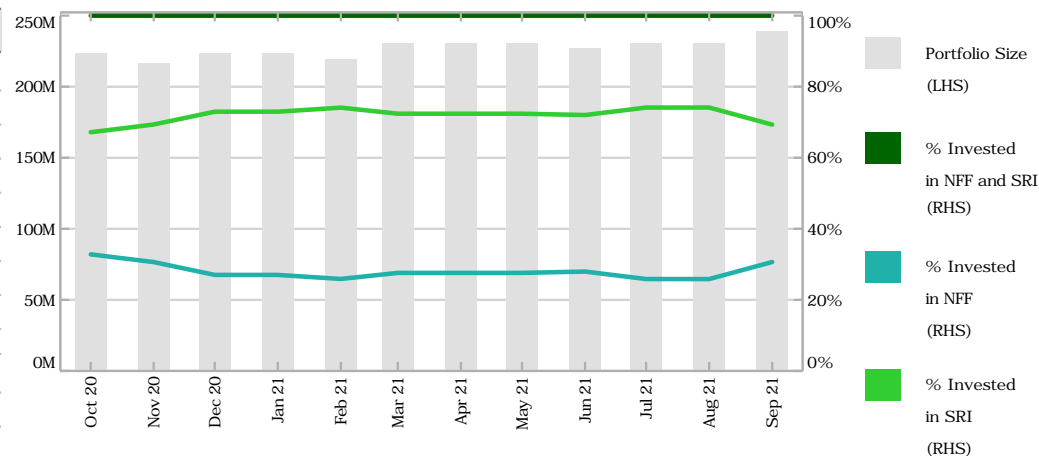


Current Breakdown

ADI Lending Status *	Current Month (\$)	Previous Month (\$)
Non Fossil Fuel Lending ADIs		
Bendigo and Adelaide Bank	9,600,000	9,600,000
Emerald Reverse Mortgage	1,500,971	1,500,971
Great Southern Bank	2,000,000	2,000,000
Members Equity Bank	11,084,789	11,082,720
Newcastle Permanent Building Society	11,700,000	11,700,000
Suncorp Bank	31,900,000	18,150,000
Suncorp Bank Covered	5,500,000	5,500,000
	73,285,760 31%	59,533,691 26%
Socially Responsible Investment		
Bank Australia (Sustainability)	4,000,000	4,000,000
CBA (Climate)	18,200,000	18,200,000
CBA (Green)	67,000,000	72,000,000
National Australia Bank (Social)	7,444,000	7,444,000
National Housing Finance Investment	4,500,000	4,500,000
NSW T-Corp (Green)	5,000,000	5,000,000
Westpac Group (Green TD)	59,500,000	59,500,000
	165,644,000 69%	170,644,000 74%
	238,929,760	230,177,691

* source: <http://www.marketforces.org.au>
Percentages may not add up to 100% due to rounding

Historical Portfolio Exposure to NFF Lending ADIs and SRIs



Socially Responsible Investments Glossary

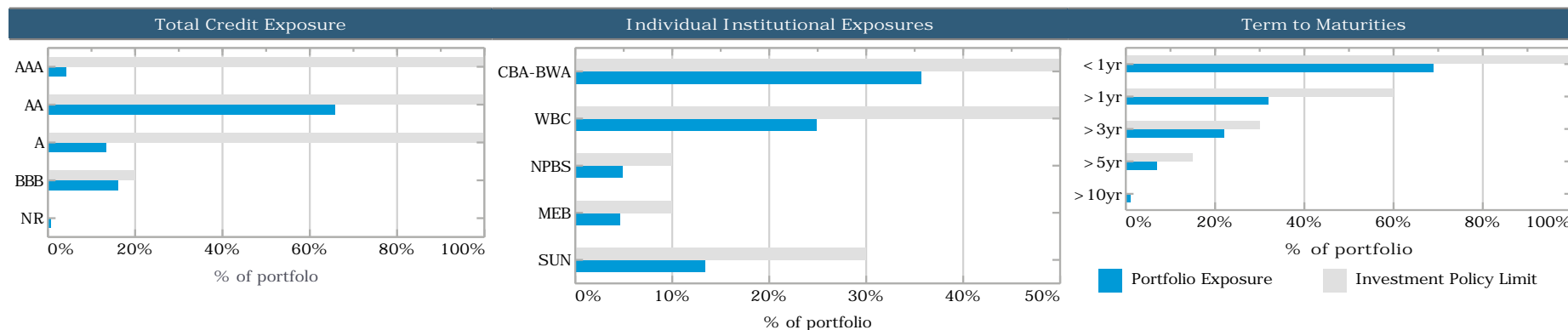
Investment	Use of Funds
Bank Australia (Sustainability)	Reduced Inequalities, sustainable cities and communities, life on land **
CBA (Climate)	Wind farms, low carbon transport, low carbon commercial buildings ***
CBA (Green)	Wind farms, low carbon transport, low carbon commercial buildings ***
National Housing Finance Investment Corp (Social)	No poverty, sustainable cities and communities **
National Australia Bank (Social)	Employers of Choice for Gender Equality ****
NSW T-Corp (Green)	Low carbon transport, water infrastructure ***
Westpac Group (Green TD)	Wind farms, low carbon commercial buildings ***

** United Nations Sustainable Development Goals

*** Climate Bonds Standard

**** Cited by the Workplace Gender Equality Agency as Employers of Choice for Gender Equality

Inner West Council Investment Policy Compliance Report - September 2021



Credit Rating Group	Face Value (\$)	Policy Max
AAA	10,000,000	4%
AA	157,144,000	66%
A	31,900,000	13%
BBB	38,384,789	16%
NR	1,500,971	1%
	238,929,760	

a = compliant
r = non-compliant

	Portfolio Exposure	Investment Policy Limit
Commonwealth Bank of Australia (AA-)	36%	50%
Westpac Group (AA-)	25%	50%
Newcastle Permanent Building Society (BBB)	5%	10%
Members Equity Bank (BBB+)	5%	10%
Suncorp Bank (A+)	13%	30%
Bendigo and Adelaide Bank (BBB+)	4%	10%
Bank Australia (BBB)	2%	10%
Great Southern Bank (BBB)	1%	10%
National Australia Bank (AA-)	3%	50%
Suncorp Bank Covered (AAA)	2%	50%
NSW T-Corp [Green] (AA+)	2%	50%
National Housing Finance Investment Corp	2%	50%
Emerald Reverse Mortgage (NR)	1%	0%

Maturity Profile	Face Value (\$)	Policy Max
Less than 1yr	163,728,789	69%
Greater than 1yr	75,200,971	31%
a. Greater than 3yrs	52,250,971	22%
b. Greater than 5yrs	16,000,971	7%
c. Greater than 10yrs	1,500,971	1%
	238,929,760	
Detailed Maturity Profile	Face Value (\$)	
00. Cash + Managed Funds	8,584,789	4%
01. Less Than 30 Days	7,500,000	3%
03. Between 60 Days and 90 Days	17,000,000	7%
04. Between 90 Days and 180 Days	39,944,000	17%
05. Between 180 Days and 365 Days	90,700,000	38%
06. Between 365 Days and 3 Years	22,950,000	10%
07. Between 3 Years and 5 Years	36,250,000	15%
08. Between 5 Years and 10 Years	14,500,000	6%
09. Greater than 10 Years	1,500,971	1%
	238,929,760	

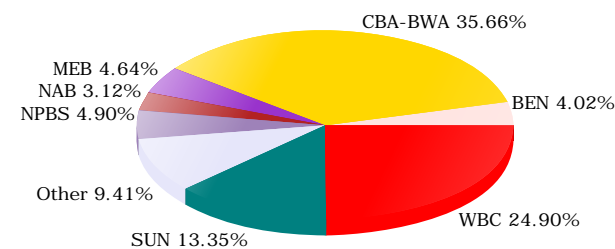
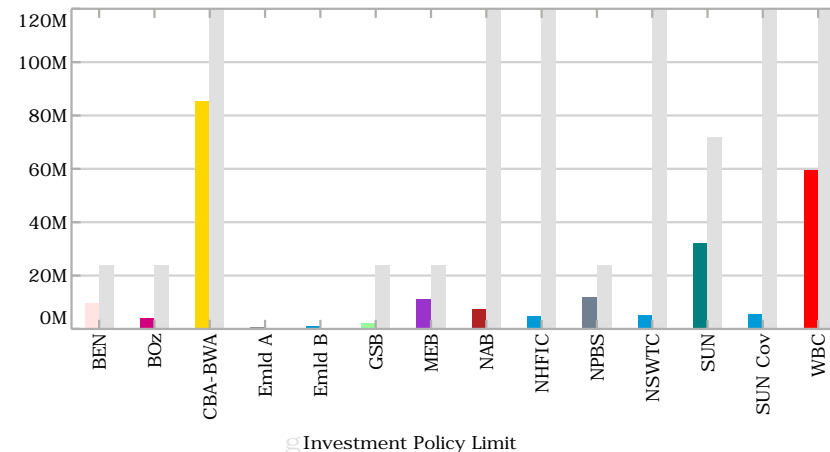
Inner West Council Individual Institutional Exposures Report - September 2021



Individual Institutional Exposures

	Current Exposures		Policy Limit		Capacity
Bank Australia (BBB)	4,000,000	2%	23,892,976	10%	19,892,976
Bendigo and Adelaide Bank (BBB+)	9,600,000	4%	23,892,976	10%	14,292,976
Commonwealth Bank of Australia (AA-)	85,200,000	36%	119,464,880	50%	34,264,880
Emerald Reverse Mortgage (NR)	1,500,971	1%	0	0%	-1,500,971
Great Southern Bank (BBB)	2,000,000	1%	23,892,976	10%	21,892,976
Members Equity Bank (BBB+)	11,084,789	5%	23,892,976	10%	12,808,187
National Australia Bank (AA-)	7,444,000	3%	119,464,880	50%	112,020,880
National Housing Finance Investment Corp	4,500,000	2%	119,464,880	50%	114,964,880
Newcastle Permanent Building Society (BBB)	11,700,000	5%	23,892,976	10%	12,192,976
NSW T-Corp [Green] (AA+)	5,000,000	2%	119,464,880	50%	114,464,880
Suncorp Bank (A+)	31,900,000	13%	71,678,928	30%	39,778,928
Suncorp Bank Covered (AAA)	5,500,000	2%	119,464,880	50%	113,964,880
Westpac Group (AA-)	59,500,000	25%	119,464,880	50%	59,964,880
	238,929,760				

Individual Institutional Exposure Charts



Inner West Council
Cash Flows Report - September 2021



Current Month Cashflows

Transaction Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Cashflow Received
2-Sep-21	538824	Bank Australia	Floating Rate Note	Coupon - Received	9,385.51
				<u>Deal Total</u>	<u>9,385.51</u>
	540602	Bendigo and Adelaide Bank	Floating Rate Note	Coupon - Received	7,775.99
				<u>Deal Total</u>	<u>7,775.99</u>
				Day Total	17,161.50
6-Sep-21	540984	Newcastle Permanent Building Society	Floating Rate Note	Coupon - Received	16,901.97
				<u>Deal Total</u>	<u>16,901.97</u>
				Day Total	16,901.97
15-Sep-21	541878	Suncorp Bank	Floating Rate Note	Settlement Face Value - Paid	-3,750,000.00
				<u>Deal Total</u>	<u>-3,750,000.00</u>
				Day Total	-3,750,000.00
23-Sep-21	541917	Commonwealth Bank of Australia	Floating Rate Note	Settlement Face Value - Paid	-5,000,000.00
				<u>Deal Total</u>	<u>-5,000,000.00</u>
				Day Total	-5,000,000.00
24-Sep-21	540753	Westpac Group	Term Deposits	Interest - Received	14,745.21
				<u>Deal Total</u>	<u>14,745.21</u>
				Day Total	14,745.21
27-Sep-21	536771	National Australia Bank	Bonds	Coupon - Received	55,965.00
				<u>Deal Total</u>	<u>55,965.00</u>
	537279	National Australia Bank	Bonds	Coupon - Received	65,000.00
				<u>Deal Total</u>	<u>65,000.00</u>
				Day Total	120,965.00
28-Sep-21	538091	Westpac Group	Term Deposits	Interest - Received	47,134.25
				<u>Deal Total</u>	<u>47,134.25</u>
	540345	Commonwealth Bank of Australia	Term Deposits	Maturity Face Value - Received	10,000,000.00
		Commonwealth Bank of Australia	Term Deposits	Interest - Received	69,616.44
				<u>Deal Total</u>	<u>10,069,616.44</u>
	541931	Suncorp Bank	Term Deposits	Settlement Face Value - Paid	-10,000,000.00
				<u>Deal Total</u>	<u>-10,000,000.00</u>

Inner West Council
Cash Flows Report - September 2021



Current Month Cashflows

Transaction Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Cashflow Received
Day Total					116,750.68
30-Sep-21	536469	Commonwealth Bank of Australia	Bonds	Coupon - Received	162,500.00
Deal Total					162,500.00
	536652	Commonwealth Bank of Australia	Bonds	Coupon - Received	17,875.00
Deal Total					17,875.00
	536721	Commonwealth Bank of Australia	Bonds	Coupon - Received	50,375.00
Deal Total					50,375.00
	536896	Commonwealth Bank of Australia	Bonds	Coupon - Received	65,000.00
Deal Total					65,000.00
	541236	Westpac Group	Term Deposits	Interest - Received	3,629.59
Deal Total					3,629.59
	541605	Westpac Group	Floating Rate Term Deposits	Interest - Received	3,430.97
Deal Total					3,430.97
	541606	Westpac Group	Floating Rate Term Deposits	Interest - Received	3,253.78
Deal Total					3,253.78
	541607	Westpac Group	Term Deposits	Interest - Received	6,553.42
Deal Total					6,553.42
Day Total					312,617.76
Net Cash Movement for Period					-8,150,857.87

Next Month Cashflows

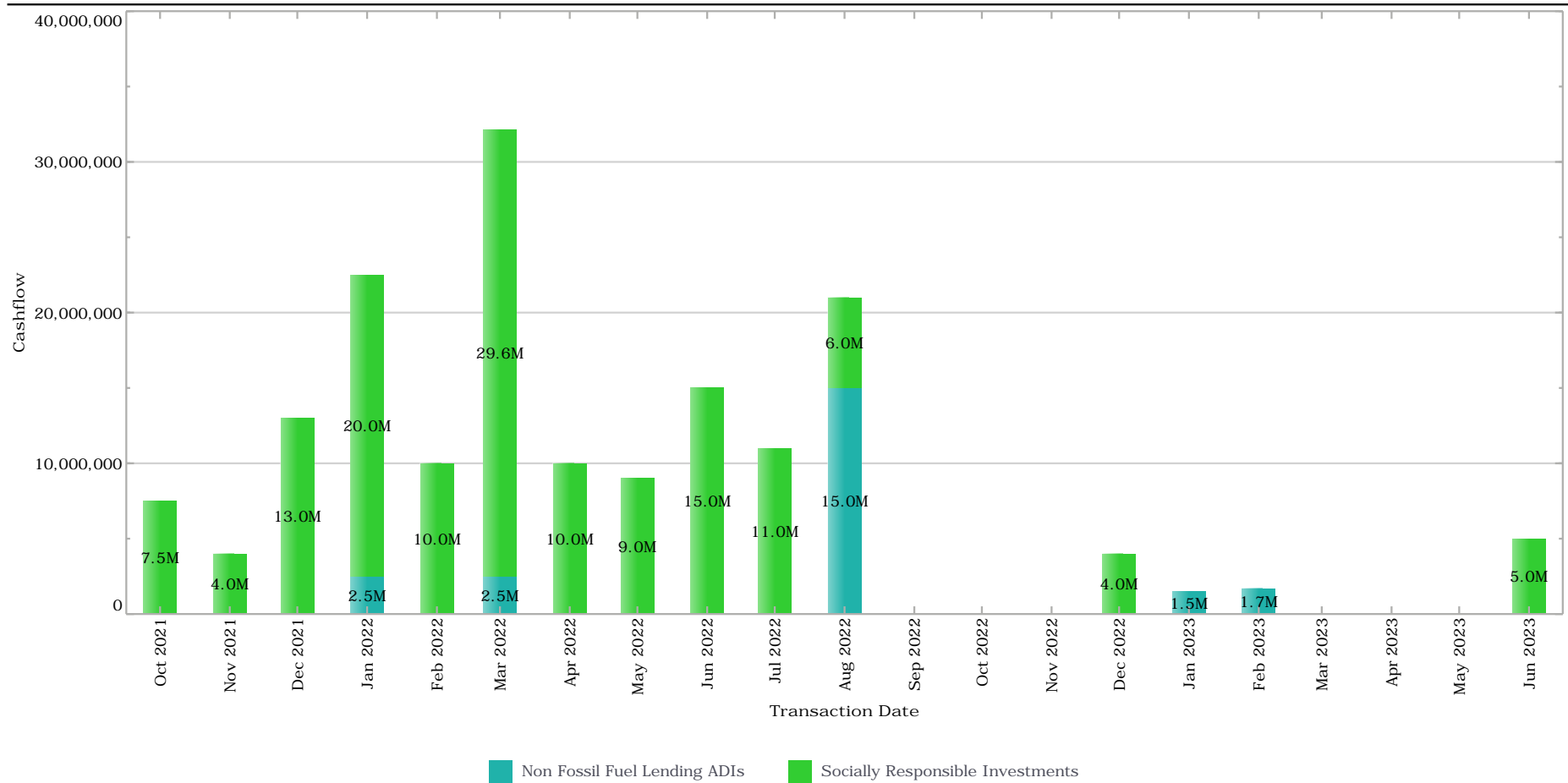
Transaction Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Cashflow Due
19-Oct-21	537202	Bendigo and Adelaide Bank	Floating Rate Note	Coupon - Received	6,523.18
Deal Total					6,523.18
Day Total					6,523.18
25-Oct-21	536141	Bendigo and Adelaide Bank	Floating Rate Note	Coupon - Received	4,020.21
Deal Total					4,020.21
	538603	Great Southern Bank	Floating Rate Note	Coupon - Received	5,709.32
Deal Total					5,709.32
	539640	Suncorp Bank (Covered)	Floating Rate Note	Coupon - Received	10,562.23
Deal Total					10,562.23

Inner West Council
Cash Flows Report - September 2021



Next Month Cashflows					
Transaction Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Cashflow Due
Day Total					20,291.75
27-Oct-21	540480	Westpac Group	Term Deposit	Maturity Face Value - Received	7,500,000.00
		Westpac Group	Term Deposit	Interest - Received	9,875.34
Deal Total					7,509,875.34
Day Total					7,509,875.34
29-Oct-21	538330	Suncorp Bank	Floating Rate Note	Coupon - Received	11,974.60
Deal Total					11,974.60
	538347	Westpac Group	Term Deposit	Interest - Received	15,656.99
Deal Total					15,656.99
	538563	Suncorp Bank	Floating Rate Note	Coupon - Received	1,496.83
Deal Total					1,496.83
Day Total					29,128.41
Net Cash Movement for Period					7,565,818.69

Inner West Council Cash Flows Report - September 2021





Inner West Council Economic and Investment Portfolio Commentary September 2021

Investment Portfolio Commentary

Council's investment portfolio posted a return of -1.12% pa for the month of September versus the bank bill index benchmark return of 0.01%pa. Rising long term interest rates had a negative impact on the long dated fixed rate portion of Council's portfolio (see Interest Rate section). For the past 12 months, the investment portfolio returned 0.67%pa, exceeding the bank bill index benchmark's 0.04%pa by 0.63%pa.

Without marked-to-market influences, Council's investment portfolio yielded 0.98%pa for the month. This is based on the actual interest rates being received on existing investments and excludes the underlying changes to the market value of the securities/deposits.

During September, Council's investment portfolio had a \$10m 12 month Green TD with CBA mature that had been paying 0.70%. Council re-invested the \$10m in an 11 month Suncorp TD paying 0.35%. Council also took advantage of two newly issued FRNs with the purchase of \$3.75m in a 5yr Suncorp Snr FRN paying 3mo BBSW +0.48%pa and \$5m in a CBA 'Green' Snr FRN paying 3mo BBSW +0.41%pa.

Council's entire investment portfolio remains invested in non fossil fuel lending ADIs (31% of portfolio) and socially responsible investments (69% of portfolio).

Council's portfolio is in full compliance with the NSW TCorp requirements while continuing to adhere to Council's socially responsible investment goals.

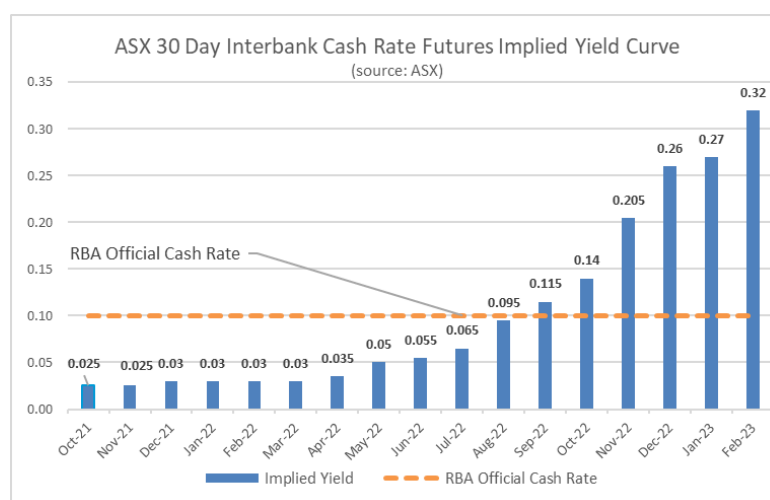
Domestic issues:

- Recent domestic economic data continues to be mixed. Latest monthly retail sales figures showed a decline of 1.7%, with economists predicting Sep Qtr sales to be down by 5%. Meanwhile, employment data remains relatively healthy with job vacancies down 10% over the past 3 months and the labour market showing more resiliency than during the 2020 lockdown, which bodes well for post-lock down prospects.
- The RBA is very slowly unwinding its stimulus measures that have been helping keep long term interest rates low. The central bank's weekly bond purchasing program is being tapered from \$5b/week to \$4b/week.
- Meanwhile, APRA has told banks that they must gradually go back to pre-Covid requirements that they hold only Government and Semi-Government bonds against their short term liabilities. Over the past couple of years banks have been allowed to hold a range of other bonds, including bank issued senior ranked bonds. With banks reducing their demand for senior ranked bank bond issues there is expected to be an increase in availability in the market and a widening of credit spreads on new and secondary securities.

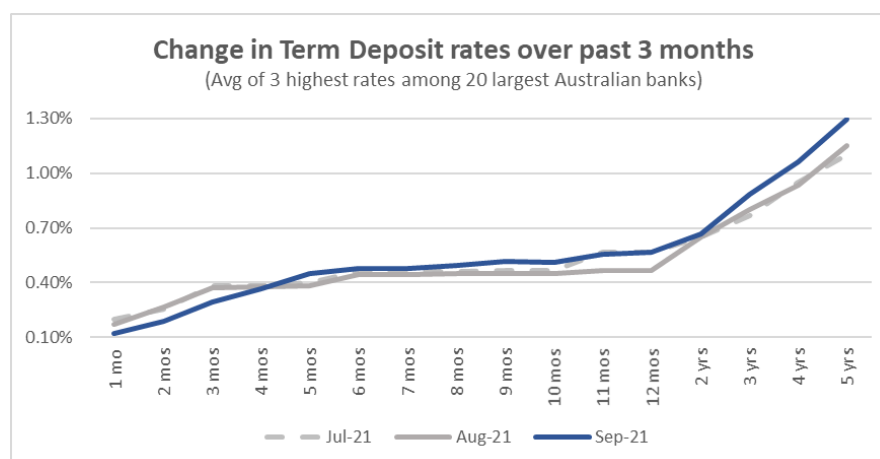


Interest rates

- Longer dated bond yields rose in September as expectations remain that despite some setbacks along the way, the global recovery is on pace with good vaccine take up and lockdowns on the wane. This is expected to result in poor marked-to-market returns from bonds over the next 12 months, as seen in September's results.
- The market is pricing cash rate futures to gradually rise through 2022, touching the 0.25% level of an RBA rate hike in 14 months, however the RBA is still expecting not to raise the cash rate until at least 2024:



- In September, short dated term deposit rates remained largely in line with their July and August averages with a slight average increase between 9-12 months driven largely by one bank. Longer dated rates increased during the month, bringing with it an increase in banks' TD rates and in a drop in the marked-to-market valuations of market traded bonds:





Global issues:

- Historically, September is a rocky month for global share markets and this past month was no exception. The US market was down nearly 5%, European markets slipped 3% and Australia's All Ords was down 1.6%.
- Supply chain issues continue to plague Europe with transport workers caught up in a web of various countries' travel and quarantine restrictions. This has led to a slowdown in shipments and a declining workforce willing to put up with the conflicting regulations. Meanwhile global shipping prices have as much as tripled over the past year, threatening to impact consumers globally.
- In China, the nation's giant property developer Evergrande is teetering on the cusp of collapse having missed recent interest payments on its enormous debt obligations, starting the clock on a 30 day grace period before officially becoming a default.
- While some are predicting this to become China's 'Lehman Brothers moment', the global ramifications of an Evergrande failure are not expected to be nearly as pervasive as the US investment bank's collapse at the height of the GFC. And the Chinese government is already showing signs that it will act to help avoid a messy and embarrassing implosion of the property developer.

Disclaimer: The statements and opinions contained in this report are based on currently prevailing conditions in financial markets and are so contained in good faith and in the belief that such statements and opinion are not false or misleading. In preparing this report, Prudential Investment Services Corp has relied upon information which it believes to be reliable and accurate. Prudential Investment Services Corp believes that this report and the opinions expressed in this report are accurate, but no warranty of accuracy or reliability is given. Prudential Investment Services Corp does not warrant that its investigation has revealed all of the matters which a more extensive examination might disclose. This report may not be reproduced, transmitted, or made available either in part or in whole to any third party without the prior written consent of Prudential Investment Services Corp. AFS Licence No. 468145.

Item No: C1021(3) Item 13

Subject: NOTICE OF MOTION: MANAGEMENT OF DISABILITY PARKING SPACES

Council Meeting at its meeting on 12 October 2021 resolved that the matter be deferred to the meeting to be held on 26 October 2021.

From: Councillor John Stamolis

MOTION:

THAT Council receive a report back on its management of disability parking spaces:

- a) number of disability parking spaces in the Inner West, new applications and closed permits (over time);
 - b) how people can apply for these spaces;
 - c) renewal processes for disability parking spaces;
 - d) what process is in place when these spaces are no longer needed; and
 - e) whether there is a process to open up use of these spaces if the permit holder is away for extended times.
-

Officer's Comments:

Staff have no comment.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 14

Subject: NOTICE OF MOTION: STREET TREE PLANTING UPDATE

Council Meeting at its meeting on 12 October 2021 resolved that the matter be deferred to the meeting to be held on 26 October 2021.

From: Councillor John Stamolis

MOTION:

THAT Council receive a report on:

- a) on its street tree planting over 2020 and 2021;
- b) where this activity has taken place (by suburb or ward);
- c) how streets are selected for tree planting;
- d) how consultation with residents takes place; and
- e) how narrow footpaths and pedestrian access are managed.

Background

Councils street tree planting appears to be progressing well with increased investment as part of the Covid stimulus package.

Residents see this as a very positive program. The only concerns arise where footpaths appear too narrow to allow tree planting and pedestrian access.

Officer's Comments:

Staff have no comment.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 15

Subject: NOTICE OF MOTION: SYDNEY SWAN'S WOMEN'S TEAM, NEWTOWN JETS AND HENSON PARK

Council Meeting at its meeting on 12 October 2021 resolved that the matter be deferred to the meeting to be held on 26 October 2021.

From: Councillor Darcy Byrne

MOTION:

THAT Council:

1. Welcome the announcement by the AFL that the Sydney Swans will be admitted to the AFLW league;
2. Recommit to hosting the Newtown Jets and Sydney Swans Women's professional sporting teams at Henson Park and seek to make the ground an official home ground for the Swans Women's team;
3. Work with the Newtown Jets and Sydney Swans to prepare a development application and submit a grant application to the NSW Government for the upgrade of facilities to allow both teams to play elite sport at Henson Park into the future; and
4. Commit to maintaining ongoing, unfettered public access to Henson Park for the community as occurs currently.

Officer's Comments:

Comment from Director Infrastructure:

The Plan of Management for Henson Park has been adopted and permits the proposed upgrade. Council staff have been meeting with AFL and the Jets to discuss a pathway forward to progress their proposed development.

AFL are currently preparing a Heritage Study, which is a requirement for a pre-DA meeting.

Council staff intend to put a report to Council in October to outline further details on the proposed development. Specifically, the report will address:

- Legal advice is currently being acquired to determine if a public-private partnership (PPP) is required.
- The report will seek formal endorsement from Council to sign Owner's Consent (prior to lodgement of the DA)
- An estimated cost of works. It is noted that the proposed development is not currently funded.
- An estimated timeframe for the works.

Depending on the PPP, an Agreement to Licence and Heads of Agreement with AFL and Newtown Jets will need to be negotiated regarding the future Licence and sharing of the grounds. The Agreement to Licence needs to also outline the ongoing community access to the grounds.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 16

Subject: NOTICE OF MOTION: CODE RED FOR HUMANITY

Council Meeting at its meeting on 12 October 2021 resolved that the matter be deferred to the meeting to be held on 26 October 2021.

From: Councillor Marghanita Da Cruz

MOTION:

THAT Council:

1. Note the United Nations (UN) has issued a code Red for Humanity advising that only with immediate, deep and sustained reductions in greenhouse gas emissions, including methane gas, is it possible to limit global warming to 1.5 degrees celsius and avoid the consequences of greater global warming including intense and frequent hot extremes, heatwaves, and heavy precipitation and, in some regions, agricultural and ecological droughts;
2. Note that if other countries were to adopt emissions targets similar to our own, it is very likely that global temperatures would increase by at least 2 degrees, and possibly by as much as 3 degrees;
3. Write to the Prime Minister and the Minister for Energy and Emission Reductions asking the Government commit to a 2030 target for at least a 75% reduction in emissions;
4. Call on our local Federal Members for Grayndler, Barton, Reid and Sydney to take the Community Protection Pledge;
5. Note the “NSW Audit Report: Managing climate risks to assets and services” and call on the Premier, the Treasurer and Minister of Planning to urgently adopt the recommendations; and
6. While preparing Council’s next Community Strategic Plan, Delivery Program, Short and Long Term Financial Plans, Planning Instruments consideration will be given to the *Climate Risk Ready NSW Guide and Course* and the improvement of council’s overall and interim net zero targets, in line with the “Race to Zero Starting Line” criteria, and other initiatives for keeping global warming to 1.5 degrees

Background

Here in the Inner West we are already feeling the effects of Global Warming, with inundation of the Marrickville Golf Course and the need to raise the changerooms at the Dawn Fraser Baths. Our storm water and sewerage systems will fail more often due to heavier rainfall and higher sea levels. Our air quality was severely impacted by the bushfires in early 2019 and our tree canopy and vegetation will suffer in prolonged periods drought. Our food supply is also at risk.

Climate Emergency

On 14 May 2019 Inner West Council unanimously declared a Climate Emergency including Council's key performance indicators and policies by May 2020 - C0519(1) Item 7 Notice of Motion: Declaration of Climate Emergency, Minutes of Ordinary Council Meeting held on 14 May 2019,

https://innerwest.infocouncil.biz/Open/2019/05/C_14052019_MIN_3696_WEB.htm

"Code Red for Humanity" - Secretary-General, UN

"We must act decisively now to keep 1.5°C alive. We are already at 1.2°C and rising. Warming has accelerated in recent decades. Every fraction of a degree counts. Greenhouse- gas concentrations are at record levels. Extreme weather and climate disasters are increasing in frequency and intensity. That is why this year's United Nations climate conference in Glasgow is so important." - Secretary-General Calls Latest IPCC Climate Report 'Code Red for Humanity', Stressing 'Irrefutable' Evidence of Human Influence
<https://www.un.org/press/en/2021/sgsm20847.doc.htm> (viewed 17 September 2021)

The IPCC's 'code red': On 9 August 2021, the IPCC released its [latest report](#), which is a comprehensive assessment of the physical science of climate change. It is the most important climate science update for almost a decade.

[The report shows](#) that terrible and irreversible changes to our planet can be avoided only with immediate, deep and sustained emissions reductions. The report clearly states that the climate is changing at a rate unprecedented in at least the last 2000 years, and that the change is being driven in large part by the burning of [fossil fuels](#).

The report makes clear that every tonne of greenhouse gas emitted matters: '[With every additional](#) increment of global warming, changes in extremes continue to become larger. For example, every additional 0.5°C of global warming causes clearly discernible increases in the intensity and frequency of hot extremes, including heatwaves, and heavy precipitation, as well as agricultural and ecological droughts in some regions.'

Source: Climate Change 2021: The Physical Science Basis, IPCC, August 2021

<https://www.ipcc.ch/report/sixth-assessment-report-working-group-i/>

Statement by the Secretary-General on the report by the UN Framework Convention on Climate Change (17 September 2021)

Today's report from the United Nations Framework Convention on Climate Change on the Nationally Determined Contributions of all Parties to the Paris Agreement shows that the world is on a catastrophic pathway to 2.7-degrees of heating...
<https://www.un.org/sg/en/node/259106> (viewed 18 Sep 2021)

Community Protection Pledge: Taking Action on Extreme Weather - Emergency Leaders for Climate Action

Australians are experiencing disaster after disaster – from bushfires to deadly heatwaves to more intense rainfall and greater risk of floods. The impacts are being felt all over Australia, with some communities facing a cascade of disasters.

The Community Protection Pledge is a set of **10 commitments that every Federal MP can sign** to commit to protecting Australians now, and into the future.

Community Protection Pledge: Taking Action on Extreme Weather, Emergency Leaders for

Climate Action (ELCA), <https://emergencyleadersforclimateaction.org.au/community-protection-pledge/> (viewed 17 September 2021)

NSW Auditor: Managing climate risks to assets and services (7 Sep '21)

DPIE and NSW Treasury's support to agencies to manage climate risks to their assets and services has been insufficient.

In 2021, key agencies with critical assets and services have not conducted climate risk assessments, and most lack adaptation plans.

DPIE has not delivered on the NSW Government commitment to develop a state-wide climate change adaptation action plan. This was to be complete in 2017.

There is also no adaptation strategy for the state. These have been released in all other Australian jurisdictions. The NSW Government's draft strategic plan for its Climate Change Fund was also never finalised.

DPIE's approach to developing climate projections is robust, but it hasn't effectively educated agencies in how to use this information to assess climate risk.

NSW Treasury did not consistently apply dedicated resourcing to support agencies' climate risk management until late 2019.

In March 2021, DPIE and NSW Treasury released the Climate Risk Ready NSW Guide and Course. These are designed to improve support to agencies.

What we recommended

DPIE and NSW Treasury should, in partnership:

- enhance the coordination of climate risk management across agencies
- implement climate risk management across their clusters.

DPIE should:

- update information and strengthen education to agencies, and monitor progress
- review relevant land-use planning, development and building guidance
- deliver a climate change adaptation action plan for the state.

NSW Treasury should:

- strengthen climate risk-related guidance to agencies
- coordinate guidance on resilience in infrastructure planning
- review how climate risks have been assured in agencies' asset management plans.

Source viewed 17 Sep 2021, <https://www.audit.nsw.gov.au/our-work/reports/managing-climate-risks-to-assets-and-services>

Race To Zero

Race To Zero is a global campaign to rally leadership and support from businesses, cities, regions, investors for a healthy, resilient, zero carbon recovery that prevents future threats, creates decent jobs, and unlocks inclusive, sustainable growth.

It mobilizes a coalition of leading net zero initiatives, representing **733 cities, 31 regions, 3,067 businesses, 173 of the biggest investors, and 622 Higher Education Institutions**. These 'real economy' actors join 120 countries in the [largest ever alliance](#) committed to achieving net zero carbon emissions by 2050 at the latest. Collectively these actors now cover nearly 25% global CO₂ emissions and over 50% GDP.

The objective is to build momentum around the shift to a decarbonized economy ahead of COP26, where governments must strengthen their contributions to the Paris Agreement. This will send governments a resounding signal that business, cities, regions and investors are united in meeting the Paris goals and creating a more inclusive and resilient economy.

More about Race To Zero Campaign at <https://unfccc.int/climate-action/race-to-zero-campaign>

Officer's Comments:

Comment from Urban Sustainability Manager:

Staff have no comment for points 1-5.

Comment for point 6 - In December 2019 Council adopted the Inner West Climate and Renewables Strategy which targets a 75% reduction in community emissions by 2036 and zero emissions before 2050. The community target is based on the *Inner West Pathway to Zero Emissions* (2019) report prepared by Kinesis. This report quantifies and describes the Inner West community carbon footprint, models future scenarios, considers Council's areas of influence, and makes recommendations for key actions that support community emissions reduction. Refer <https://www.innerwest.nsw.gov.au/live/environment-and-sustainability/at-council/response-to-climate-change/climate-and-renewables-strategy>. The recommended targets and key actions were incorporated into the adopted Climate and Renewables Strategy.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 17

Subject: NOTICE OF MOTION: ESTABLISHMENT OF RESIDENTS' PRECINCT COMMITTEES FOR THE INNER WEST COUNCIL

Council Meeting at its meeting on 12 October 2021 resolved that the matter be deferred to the meeting to be held on 26 October 2021.

From: The Mayor, Councillor Rochelle Porteous

MOTION:

THAT:

1. Council consult with the inner west community in October on:
 - a) Whether they would like to see Residents' Precinct Committees (RPCs) established;
 - b) Which areas the RPCs could represent;
 - c) Where RPC meetings could be held locally;
 - d) How often they would like to see their local RPC meet;
 - e) How much support they want the RPCs to have from council; and
 - f) What they would like the role Councillors to be in their local RPC.
2. Relevant Council staff are also consulted on how best they can work with local RPCs:
 - a) To share information and seek feedback; and
 - b) To consult on local issues including: development applications in the area; traffic management proposals; proposed council policies and plans; changes to local services; plans of management and all of council issues such as our strategic planning documents, budget and delivery plan.
3. The results of the consultation to be brought to Council in a report to the Ordinary Council meeting on 9 November 2021 with recommendations on the establishment of RPCs where there is support; and
4. Noting that council will be in the caretaker period from November 5, council provides clear direction now that pending support being demonstrated from community consultation, Council gives in principle support to the establishment of Residents' Precinct Committees for the Inner West Council.

Background

Residents' Precinct Committees are committees of residents who meet regularly to discuss matters of concern in the local area. They are usually run and chaired by local residents.

The COVID-19 Pandemic has really highlighted the importance of local. The establishment of Residents' Precinct Committees (RPCs) will help further connect and support local

communities. RPCs are an anchor for the local community, bringing neighbours together; helping new arrivals to the area settle in; providing local information and advice and helping to identify those who need help. They are also an important voice for the local community and a bridge between council and local communities.

Officer's Comments:

Comment from Communications and Engagement Manager:

The current Council considered a report on advisory committees in December 2017 and adopted a structure of local democracy groups in May 2018 that did not include Resident Precinct Committees. Consideration of establishment of Resident Precinct Committees should be a matter for the new Council, to be elected in December 2021.

Under S402A of the Local Government Act, Councils are required to "prepare a Community Engagement Strategy to support the development of all their plans, policies, programs and key activities. This includes those relating to IP&R, as well as strategic plans and programs required under other legislation. Engagement activities should be incorporated into one overarching strategy, to be endorsed by council." Under the recent amendments to the Act, Councils are required to establish and implement a Community Engagement Strategy in accordance with section 402A, within 12 months after the next election."*

Council staff will be reviewing our practice and researching other Council's engagement strategies to inform the new Council's development of its Community Engagement Strategy.

* [IPR - Guidelines \(nsw.gov.au\)](https://www.ipr.nsw.gov.au/)

ATTACHMENTS

Nil.

Item No: C1021(3) Item 18

Subject: NOTICE OF MOTION: ENDING PERIOD POVERTY IN THE INNER WEST

Council Meeting at its meeting on 12 October 2021 resolved that the matter be deferred to the meeting to be held on 26 October 2021.

From: Councillor Lucille McKenna OAM

MOTION:

THAT Council:

- 1. Receive a report from Council Officers on a pilot program of supplying free period products in Council-run libraries, pools, community centres, sporting ground change rooms, and highly utilised public toilets. The report include an assessment of the need for the service and the costs; and**
- 2. Consult with relevant community organisations, health services, schools and sports clubs about the pilot in developing the report.**

Background

Period poverty describes the effect of girls and women missing out on community engagement and educational opportunities because of being unable to afford or ask for menstrual products. Period poverty has a particularly detrimental effect on women who are homeless, whether that means sleeping rough, couch surfing or staying in unstable or overcrowded accommodation excluding them from employment and social opportunities.

Governments at many levels are taking action to address this inequality. Free menstrual products are supplied in Scotland (all public buildings, under Scottish legislation) New Zealand (schools) and Victoria (schools) The NSW Department of Education is trialling a schools program in 2021. Melbourne City Council agreed in April 2021 to fund a year-long pilot program to make sanitary products available in public change rooms, recreation centres, swimming pools, community centres and libraries.

The Inner West Council could adopt a similar program, making free period products available in Council run libraries, pools, community centres, highly-utilised public toilets.

The benefits of initiating such a program would include:

- Ensuring supply of essential hygiene products to people in need
- Facilitating increased community and educational engagement by girls and women, reducing barriers to education (library) and sporting opportunities (pools, public toilets at sports grounds)
- Reducing the stigma associated with periods

Melbourne City Council's trial program for 6 sites for one year was reported to cost \$10 000 for the year.

Appropriate sites could include a mix of Council's facilities frequented by young people such as libraries and pools; community facilities, accessible public toilets and change rooms at sporting grounds.

Officer's Comments:

Staff have no comment.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 19

Subject: NOTICE OF MOTION: EASTON PARK SPORTING FIELD SURFACE

Council Meeting at its meeting on 12 October 2021 resolved that the matter be deferred to the meeting to be held on 26 October 2021.

From: Councillor Darcy Byrne

MOTION:

THAT Council:

1. Undertake a resurfacing of the Easton Park sporting field surface during the current offseason to allow the ground to be playable for the 2022 winter season; and
2. Write to the Government seeking consideration of extension and connection of the proposed Rozelle Parklands into Easton Park to create one continuous green space and request again that the Government commence the development of the Master Plan for the Rozelle Parklands, including the transparent disclosure of costings, as a precondition for Council accepting care, control and management of the Parklands.

Officer's Comments:

Comment from Director Infrastructure:

The Easton Park sporting ground upgrade is currently budgeted for 2025/26 in Council's LTFP. Staff are aware that the field is currently in poor condition and at the next budget review, were planning on bring forward the budget to 2023/24.

Resurfacing of the sporting ground surface during the current offseason is not feasible as the works require design and procurement. Further, suitably qualified contractors would not be available within this short timeframe.

Should Councillors be of a mind to bring these works forward, the earliest this works could be completed would be 2022/23, commencing in November 2022. The funding required would be approximately \$320k.

In the interim, staff have already begun the annual renovation program for Easton Park, with the following works planned:

- Sprayed 10/9/2021 for broadleaf weeds, removal of rye grass, pre-emergent weed control and fertiliser to stimulate root growth.
- Uncover the pitch and level around it with one width maxi roll turf.
- Scarify the field to remove all the patchy winter grass and all thatch, opening the way for the Summer grass growth.
- Fertilize in a few weeks once the Winter grass has died off.
- Treat with insecticide.
- Amendment works to cricket pitch surrounding with the turf to be laid on border off synthetic pitch.
- Monitor turf growth in the goal mouths and lay turf if necessary. Staff believe a lot of this will come back once we scarify and posts come down.

Staff believe the above works will allow the sporting ground to last through to Summer 2022. Staff will continue to monitor the field throughout the renovations.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 20

Subject: NOTICE OF MOTION: CLOSURE OF PATH THROUGH LEICHHARDT
SECONDARY

Council Meeting at its meeting on 12 October 2021 resolved that the matter be deferred to the meeting to be held on 26 October 2021.

From: Councillor Marghanita Da Cruz

MOTION:

That Council write to the department of education requesting that the path opposite HILL St Leichhardt, connecting Balmain Road To Derbyshire St be kept open to the public.

Background

The education department has advised the community that the path connecting Balmain Rd to Derbyshire Street, at Hill St Leichhardt will be closed to the public (which has now occurred).

In conjunction with pedestrian crossings on Balmain and Norton Street, this path provides a direct pedestrian and cyclist path from White's Creek to Hawthorne Canal, the length of Leichhardt via Hill and Allen Streets.

Officer's Comments:

Staff have no comment

ATTACHMENTS

Nil.

Item No: C1021(3) Item 21

Subject: NOTICE OF MOTION: INQUIRY INVESTIGATION

Council Meeting at its meeting on 12 October 2021 resolved that the matter be deferred to the meeting to be held on 26 October 2021.

From: Councillor Julie Passas

MOTION:

THAT Council:

1. **Wants an Inquiry Investigation by the NSW Auditor General to ascertain whether improvements are required on the culture and performance of this council; and**
 2. **Notes the leadership turmoil on the first Inner West Council.**
-

Background

In the interest good governance for our residence, there needs to be an inquiry investigation by the NSW Auditor General to ascertain whether improvements are required on the culture and performance of this council.

All findings could only improve the way council operates.

Officer's Comments:

Comment from Acting Director Corporate

From time-to-time the Auditor-General receives requests for special reviews or is alerted to matters of concern in relation to individual councils.

The Auditor-General may carry out a performance audit on a single council including their efficiency, effectiveness, economy or compliance with laws. Issues under consideration in such an audit could include the effectiveness of financial and performance management, governance, legislative compliance and the effectiveness of service delivery.

A Director from the NSW Audit Office attends all Audit, Risk & Improvement Committee meetings. The Committee is comprised of three (3) independent members and Councillors Steer and McKenna OAM.

The most recent financial audit from the NSW Audit Office of the General Purpose Financial Statement shows an unmodified opinion of the GPFS and demonstrates Council exceeding all financial performance measures.

Council's most recent community perception survey indicates that 92% of the community is at least somewhat satisfied with Council's performance and this has been consistent throughout this term of Council. Council is also developing expanded performance measures and service statements that will help inform the community of our ongoing performance and this will form part of the 22/26 Delivery Program.

Council's is committed to continuous improvement and will measure its' progress using the Australian Business Excellence Framework (ABEF). The ABEF will measure our performance across a range of categories including customer orientation and sustainable results/performance. This approach will also give Inner West Council the ability to benchmark our performance against other organisations. The results of any improvement measures will be reported to the Audit Risk and Improvement Committee.

Our progress to high performance and a culture of excellence can be addressed by the ARIC Chairperson under the resolution passed at the Council meeting of 28 September requiring the Chairperson to attend Councillor briefings biannually.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 22
Subject: NOTICE OF MOTION: COST BENEFITS

Council Meeting at its meeting on 12 October 2021 resolved that the matter be deferred to the meeting to be held on 26 October 2021.

From: Councillor Julie Passas

MOTION:

THAT a full report come back to Council detailing the benefits and costs and why the Inner West Council should remain a member of SSROC, Local Government NSW and other such groups.

Background

This motion seeks a full report on the benefits and costs and why the Inner West Council should remain a member of SSROC, Local Government NSW and other such groups.

Residents have a right to know if their rates are being spent in a fiscal manner.

Officer's Comments:

Comment from Acting Director Corporate

In 2019, Council resolved:

THAT:

1. *Any proposal to leave or to join an external Local, Regional or State-wide Committee or Organisation eg Local Government NSW, SSROC and SCCG must come to Council for endorsement;*
2. *The membership of Inner West Council in the Sydney Coastal Councils Group be retained and renewed for 2020/21 financial year; and*
3. *All current regional and state memberships be renewed.*

Officers can provide a report on current memberships, their costs and benefits.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 23

Subject: NOTICE OF MOTION: MEALS ON WHEELS

Council Meeting at its meeting on 12 October 2021 resolved that the matter be deferred to the meeting to be held on 26 October 2021.

From: Councillor Julie Passas

MOTION:

THAT Council urgently recommence Meals On Wheels to out elderly and less mobile as possible.

Background

This motion calls on the Council to urgently investigate the reintroduction of Meals On Wheels.

The latest concerning reports show that our elderly and less mobile residents are at risk of malnutrition. The vast majority in this category do not drive nor shop online, their access to nutritious food is limited.

Council supports many organisations that support younger groups however it is problematic for the elderly and vulnerable to access.

Meal on Wheels was a service that worked well for many years and should recommence as soon as possible, Council has the facilities for this desperately required Community Service.

Officer's Comments:

Comment from Acting Director Community:

On 12 November 2019, Council considered in closed session the paper *Commonwealth Funding of Client Services* (C1119(1) Item 25 and endorsed the recommendation contained in the report.

The paper recommended that Council notify the Commonwealth of its intention to withdraw from providing Commonwealth funded home-based client services because it was not cost effective for Council to deliver the service based on the small size of our service. The Commonwealth funding model was changing from block funding to individualized funding which would make the service increasingly unviable.

The City of Sydney took over the former Leichhardt Council clients and Australian Unity Home Care Services took over the former Marrickville Council clients. The former Ashfield Council did not offer a meals on wheels service at the time of amalgamation. The older residents were transitioned to the new provider. This transition process was finalised by 31 December 2020.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 24

Subject: NOTICE OF MOTION: THRIVE BY FIVE

Council Meeting at its meeting on 12 October 2021 resolved that the matter be deferred to the meeting to be held on 26 October 2021.

From: Councillor Mark Drury

MOTION:

THAT Council:

1. **Endorse the Thrive by Five campaign to support high-quality, universally accessible and affordable early learning and childcare.**
2. **Formally advise Local Government NSW and Australian Local Government Association, that Council has endorsed the Thrive by Five campaign and supports the Associations in their involvement in the campaign.**
3. **Write to Prime Minister Scott Morrison, the Leader of the Opposition Anthony Albanese, the Minister for Education and Youth Alan Tudge, the Shadow Minister for Early Childhood Education and Youth Amanda Rishworth & our local Federal Member(s) of Parliament, seeking bipartisan support for the campaigns objectives.**
4. **Endorse the distribution and display of the Thrive by Five information on Council premises, primarily in childcare centres, as well as involvement in any relevant actions arising from the initiative.**

Background

I am calling on Councillors to support the Thrive by Five campaign. During the first five years of life, the human brain develops to 90 per cent of an adult's size.

This makes the early years critical for lifelong learning and wellbeing. Early learning can help give children the best start in life, impacting on their future health, wellbeing, working potential and social participation.

Every child should start school ready to build on/broaden their learning, with the opportunity to fulfil their potential.

But Australia's early learning and childcare system has become outdated and expensive.

Although it's an essential service, Federal Government funding has failed to keep pace, leaving families out-of-pocket with expenses and creating unequal access to appropriate, high-quality early learning and childcare.

Parents, educators, experts, people from all sides of politics and all walks of life have come together to support this campaign which aims to ensure every Australian child can benefit from high quality, universally accessible and affordable early learning and childcare.

Reform of the early learning and childcare system will drive workforce participation, particularly for women, boost productivity and GDP, boost our nation's education performance, and give children the best possible start in life.

Reducing out-of-pocket costs for working families will flow directly into increased household spending. A high quality, universally accessible and affordable early learning system will allow an extra 98,800 parents, mainly women, to get back into the workforce, boosting productivity and the economy.

Many Australian women don't work more than three days a week because that is the tipping point where the cost of care becomes unreasonably expensive when compared with earning potential. As a result, these women experience difficulty when they try to increase the amount they work and face lifelong challenges through lost earnings and low superannuation. Many women drop out of the workforce because of the cost of early learning and childcare.

Local Government runs hundreds of centres around Australia. IWC is one of the largest local government providers in NSW

This is not a party-political issue: the campaign calls on all sides of politics to commit to supporting early learning and childcare.

I am recommending that we support this campaign and call on all parties to commit to support a high quality, universally accessible and affordable early learning system that creates a brighter future for our children.

Officer's Comments:

Staff have no comment.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 25

Subject: NOTICE OF MOTION:PROGRESS PRIDE FLAG

Council Meeting at its meeting on 12 October 2021 resolved that the matter be deferred to the meeting to be held on 26 October 2021.

From: Councillor Pauline Lockie

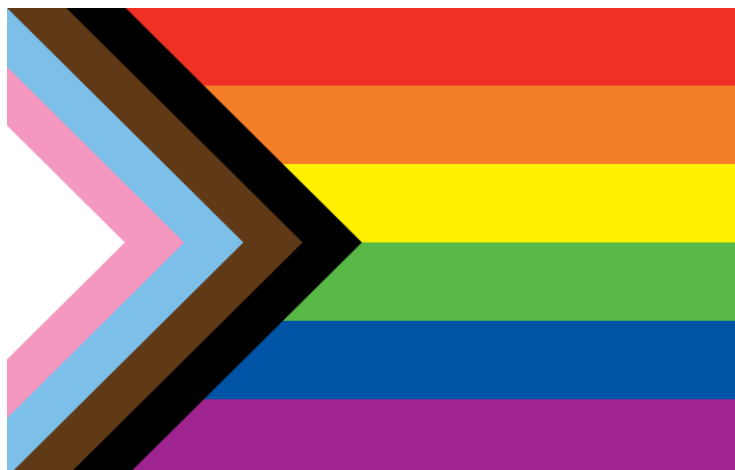
MOTION:

THAT Council

1. Flies the Progress Pride Flag instead of the Rainbow Flag during Mardi Gras Festival (February/March) and Pride Month (June) each year, and at other times significant to the LGBTIQ+ community as required or requested;
2. Allocates funding for this initiative, which staff have estimated will cost around \$600, from the Wellbeing materials budget and
3. Ensures the existing Rainbow Flags are reused or recycled.

Background

The Progress Pride Flag was designed by non-binary artist and graphic designer Daniel Quasar in 2018. It incorporates the existing six-colour Rainbow Flag designed by Gilbert Blake, and a chevron that incorporates the white, pink and blue colours of the Trans Pride Flag designed by Monica Helms to represent trans, non-binary and gender diverse people, and black and brown stripes to represent marginalized people of colour, people living with AIDS, those no longer living, and the stigma surrounding them.



Sydney Gay and Lesbian Mardi Gras adopted the Progress Pride Flag during this year's Mardi Gras Festival to better represent the diversity of the LGBTQI+ community. It will continue to adopt the Progress Pride Flag for the Mardi Gras Festival 2022 and into the future. Cities, local governments and institutions around the world have already opted to do the same.

As an area that celebrates our inclusivity and diversity, I am now proposing the Inner West Council continues to demonstrate our support for all within the LGBTQI+ community by flying the Progress Pride Flag at Balmain Town Hall, Ashfield Civic Centre, Petersham Town Hall, Marrickville Town Hall, Newtown Hall and Lackey Street Piazza, Summer Hill, and at other times significant to the LGBTQI+ community as required or requested.

Dedicated flags will continue to fly for Transgender Day of Visibility (31 March – 7 April) and Intersex Awareness Day (26 October – 2 November).

Officer's Comments:

Staff have no comment.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 26

Subject: NOTICE OF MOTION: MENTAL HEALTH

Council Meeting at its meeting on 12 October 2021 resolved that the matter be deferred to the meeting to be held on 26 October 2021.

From: Councillor Mark Drury

Item 26

MOTION:

THAT:

1. Council notes that October is Mental Health Month and we congratulate staff for putting together a program to mark this with a video competition, collaborative art projects, inclusive story time, online dance class, and social connection opportunities. We note the tone of the activities is to provide opportunities to get involved and improve mental health; and
2. Noting the impact of COVID and the lockdowns on our mental health and that some people may not recognise the first signs of mental ill health we determine to set aside \$5K to engage a reputable organisation to offer to local non government staff, volunteers, residents and such as mental health first aid so they are better equipped to spot the early signs of ill health and help link residents in need to appropriate services.

Officer's Comments:

Staff have no comment.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 27

Subject: NOTICE OF MOTION: IMPLEMENT INNER WEST COUNCIL PUBLIC TOILET STRATEGY

Council Meeting at its meeting on 12 October 2021 resolved that the matter be deferred to the meeting to be held on 26 October 2021.

From: Councillor Louise Steer

MOTION:

THAT Council:

1. Prioritise the first annual review of the public toilet strategy resolved by Council on 13 October 2020.
2. Prioritise for construction the projects identified in the public toilet strategy, with Camperdown Memorial Rest Park toilet given first priority.
3. Update Councillors at the meeting on 28 October 2021 with a progress report on the schedule for construction of projects identified in the public toilet strategy.
4. Staff review whether funding for the public toilet strategy in the 2021-2022 budget is adequate and if found to be inadequate, devise appropriate solutions and report findings to Council.
5. Note that the Council website information about the public toilet strategy has not been updated since 4 September 2020.
6. Update the Council website with accurate and up to date information about the projects identified in the public toilet strategy.

Background

Council's public toilet strategy was resolved unanimously by Council on 22 September 2020. To date, no projects identified in the public toilet strategy have been completed, even where funds have been allocated in the budget.

<https://yoursay.innerwest.nsw.gov.au/public-toilet-strategy>

Due to Covid pandemic lockdown restrictions, pressure is being placed on public parks due to greater use of the parks for picnics and recreation. In some areas, including Camperdown Memorial Rest Park, portable toilets have been installed as a temporary measure. In others, such as Enmore Park, existing toilets have been re-opened. This increased use has highlighted the need for the public toilet strategy to be prioritised as a matter of public health and safety.

Councillors have proposed a large number of motions concerning public toilets in every ward over the last four years. A quick search of past minutes produced 213 results concerning toilets. Prioritising the public toilet strategy as part of Council's capital works program will provide a coherent solution for the LGA's public toilet needs.

Officer's Comments:

Staff have no comment.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 28
Subject: NOTICE OF MOTION: GLADSTONE PARK REPAIRS
From: Councillor Darcy Byrne

MOTION:

THAT Council urgently complete the repairs to Gladstone Park entrance and the Darling Street roundabout.

Background

In July a car accident resulted in significant damage to the entry to Gladstone Park from Darling St and the adjacent roundabout (see photo attached). The entry at the intersection of Eaton and Darling Streets leads to the children's playground and Balmain Public School and is a heavily used thoroughfare.

The damaged has yet to be repaired.



Officer's Comments:

Comment from Director Infrastructure:

Quotations have been received to undertake the repairs. Materials have been ordered and works are anticipated to commence within four weeks, weather permitting.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 29
Subject: NOTICE OF MOTION: LEP - INNER WEST OPEN SPACE
From: Councillors Councillor Victor Macri and Councillor John Stamolis

MOTION:

THAT Council prepare a report for the LEP;

- 1. Which suburbs in or LGA are the most deficient in open space;**
- 2. What mechanisms and tools council can use to increase open space;**
- 3. Is it more achievable adding to existing open space or creating new ones;**
- 4. Where does the creation of open space sit in councils list of priorities;**
- 5. What funding is available for the creation of open space;**
- 6. Is there a strategic plan for the creation of open space; and**
- 7. With a strategic plan can we go to the State government for grant funding to help us achieve this goal.**

Background

During this Covid-19 period it has really brought home the need for more open space . During LEP process we are asked to increase densities across our LGA putting more pressure on our open space. It is spoken about, but no strategy seems to address the issue. With a new council coming in it is important they are armed with information of what needs to be done to address this growing problem. We need innovative thinking because the approach we are taking is not working. Below are some statistics to back up my concerns.

INNER WEST OPEN SPACE ... a huge 804 people per hectare!

The Inner West has wonderful open space with much of it along our waterways such as the harbour, Cooks River, the Bay Run and the creeks. Right now, during Covid, we are all using this space as much as we can!

It might not seem like it but open space in the Inner West is a scarce amenity ... and it is precious!

The Inner West has a VERY high 804 people per hectare of open space ... the 2nd highest of the 130 Councils in NSW. Burwood ranks 1st with an astounding 1,030 people per hectare. The top 22 Sydney Councils are shown below with the average of these being roughly 350 to 370 people per hectare of open space.

The Inner West has over TWICE as many people per hectare of open space as the 'average' Council. Then, if we compare the Inner West against Northern Beaches Council, we have 7 times more people per hectare of open space.

People across our entire community have fought tirelessly for the parks and open space that we see today.

Officer's Comments:

Comment from Strategic Planning Manager:

Council is investigating opportunities for new park and recreational opportunities. The Inner West currently has 8 existing legacy development contributions plans from the former Councils. Council Officers have initiated a range of Needs Studies to form a new combined Contributions Plan that will align development growth with corresponding infrastructure needs envisaged in the new Local Environmental Plan to accommodate new residents and workers. The recommended schedule of works within the needs studies will inform the subsequent schedule of works within the new Contributions Plan. The Needs Studies include a Traffic and Transport Needs Study (TTNS), Community Asset Needs Strategy (CANS), Recreational Needs Study Update (RNS), Water Infrastructure Needs Studies (WI).

The RNS study utilises the latest residential and employment population data to investigate what new or improved parks and recreation spaces are required to meet the expected population growth in the Inner West to 2036, having regard to established industry benchmarks and the existing provision of open space per person. The RNS adopts a four catchment area approach of the local government area to ensure the equitable distribution of recreational infrastructure within the Inner West and it has had regard for recreational facilities provided by the private sector and other tiers of government. A costed and apportioned schedule of required additional and improved open space and recreational facilities to inform the pending Inner West contributions plan is being completed as part of this project and will be considered by the new Council

ATTACHMENTS

Nil.

Item No: C1021(3) Item 30
Subject: NOTICE OF MOTION: INNER WEST COUNCIL LAND AND PROPERTY REGISTER
From: Councillor John Stamolis

MOTION:

THAT Council to report on:

- 1. A plan to update the Land and Property Register;**
 - 2. Provide summary financial and statistical detail about the status of the register;**
 - 3. Publish the register in a format that can be copied and pasted;**
 - 4. Identify how the register can be kept up-to-date; and**
 - 5. Identify how changes to the register can be reported to Councillors**
-

Officer's Comments:

Comment from Acting Director Corporate:

Officers can provide the information in a report to Council.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 31
Subject: NOTICE OF MOTION: COUNCIL COMMITS TO NEWTOWN BREAKAWAYS AND IMPROVEMENTS AT H J MAHONEY OVAL
From: The Mayor, Councillor Rochelle Porteous

MOTION:

THAT:

1. Council commits to the immediate rectification of a safe playing surface for Mahoney Oval in preparation for the 2022 AFL season;
2. A report be brought to the next Council meeting outlining how remedial action can be undertaken by council as soon as possible to provide improvements to the amenities building including player toilets and change facilities to accommodate women, storage, umpires room, canteen, adequate power and external lighting and improved public toilets; and
3. Council brings a further report to council on the proposal to develop a comprehensive plan to completely upgrade the amenities building and undertake appropriate works. The upgrade to provide player change facilities (with special emphasis on women), adequate club and equipment storage, umpires facilities, medical/first aid room, canteen and patrons' facilities, indoor training and social gathering space.

Background

Newtown Breakaways is a foundation independent AFL women's club with strong community connections however they are poorly served at their home ground of HJ Mahoney oval. The women's amenities are inadequate; facilities are generally in a poor state and the playing surface at HJ Mahoney Oval has many dog holes and is in urgent need of a rectification to ensure it is safe in time for the 2022 AFL season.

In November 2019 Council adopted a motion of support for the club and identified the need to address the urgent works that were needed on HJ Mahoney oval but little seems to have progressed since then. The only capital works planned in the 2021/22 delivery plan is an accessible toilet.

It should be noted that the players' and officials' facilities at Mahoney Oval have not been upgraded for over 30 years. In particular they are not suitable for women.

Officer's Comments:

Comment from Director Infrastructure:

Staff are currently in the process of undertaking the seasonal renovation program at HJ Mahoney Memorial Park. As this is an off-leash dog park, this sporting ground requires additional maintenance. The sporting ground will be safe for use by the sporting clubs.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 32
Subject: NOTICE OF MOTION: IMPLEMENTING THE NSW GOVERNMENT'S OUTDOOR DINING INITIATIVES IN THE INNER WEST
From: Councillor Darcy Byrne

MOTION:

THAT Council:

1. Welcome the NSW Government's alfresco dining policy announcement including;
2. Endorse the use of private land for outdoor dining as provided for in the *State Environmental Planning Policy (Exempt and Complying Development Codes) Further Amendment (Outdoor Dining) 2021* and encourage use of the provisions by Inner West businesses;
3. Immediately identify sections of Council controlled land to made available for outdoor dining. Locations are to be identified and tabled for endorsement at the next ordinary Council meeting;
4. Make an application for the full \$500 000 in grant funding available for main street improvements under the policy with the objective of creating new spaces for outdoor dining around main streets that have an ongoing use beyond the period of the emergency measures; and
5. Create a portal for outdoor dining applications based on that of the City of Sydney.

Background

In September the Council resolved a comprehensive plan to expand outdoor dining and live performance to assist the safe and successful reopening of hospitality businesses and the live performance sector as the lockdown lifts.

At the last Council meeting a much more limited set of guidelines were tabled and noted by Councillors to allow up to 50 businesses to apply through the Traffic Committee, the Police and Liquor & Gaming for use of public parking spaces in front of their premises.

On October 14 the NSW Government announced a raft of alfresco dining measures and support for hospitality businesses to allow for the opening of out dining spaces (details below). This policy allows Council to revisit and implement the measures that were endorsed by Council in September but which haven't been carried out.

Council is able to provide consent for Council owned or controlled lands to be used for outdoor dining.

The Government's policy includes the *State Environmental Planning Policy (Exempt and Complying Development Codes) Further Amendment (Outdoor Dining) 2021*, which allows for the temporary use of private land for outdoor dining until April 2022: [State Environmental Planning Policy \(Exempt and Complying Development Codes\) Further Amendment \(Outdoor Dining\) 2021 \(nsw.gov.au\)](https://www.nsw.gov.au/state-environmental-planning-policy-exempt-and-complying-development-codes-further-amendment-outdoor-dining-2021)

The City of Sydney's outdoor dining portal can be replicated for the Inner West Council to simplify the process of hospitality businesses applying to use parking spaces: [Apply for outdoor dining approval - City of Sydney \(nsw.gov.au\)](https://www.cityofsydney.nsw.gov.au/outdoor-dining-approval)

Officer's Comments:

Comment from Acting Director Planning:

Applications can currently be lodged via the IWC portal and are currently being assessed and approved in accordance with the guidelines and the revised SEPP.

The proactive identification of Council controlled land to be made available for outdoor dining is in progress and was considered early as part of the guideline development.

At the time of writing the Streets as Shared Spaces program had only recently been released. Council Officers are currently reviewing the requirements for application under the relevant guidelines.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 33
Subject: NOTICE OF MOTION: EXPEDITING LIVE PERFORMANCE GRANTS
From: Councillor Darcy Byrne

MOTION:

THAT Council:

1. Expedite the expression of interest process for grants for live performers at outdoor dining locations; and
2. Require that performers must be residents of the Inner West Local Government Area to be eligible to participate in the program, to ensure that the benefit of the program is gained by local artists.

Background

Council resolved in September to support small grants being made available to hospitality businesses to hire local musicians and performers, as part of our outdoor dining initiatives.

In October Council allocated \$80 000 to this initiative and received a report that the program would be undertaken through an expression of interest process.

Local musicians, actors and performers as well as hospitality businesses have been very badly impacted by the lockdown and for this program to be of assistance it is important that it be expedited.

All live performers should be eligible to participate in the program, including musicians, actors and other performers.

Officer's Comments:

Comment from Acting Director Planning:

Council Officers are currently scheduled to go live with the EOI process on Monday 25 October. The EOI will be open for a two-week period, followed by a one-week approval process for grants to support live performances at outdoor dining locations.

As part of the guidelines, Officers are recommending the musician is a resident of the Inner West or has a demonstratable commitment to the Inner West ie, they rehearse or perform on a regular basis in the Inner West.

Where businesses do not have their own live performance contacts, Council can connect them with performers as part of the EOI process.

ATTACHMENTS

Nil.

Item No: C1021(3) Item 34
Subject: RFT 15-21 33KV HIGH VOLTAGE FEEDER 761 RELOCATION
Prepared By: Ryan Hawken - Project Manager Greenway Delivery
Authorised By: Cathy Edwards-Davis - Director Infrastructure

RECOMMENDATION

THAT Council adopt the recommendation contained in the Confidential Attachment 1.

DISCUSSION

The Cooks to Cove Greenway Master Plan was adopted by Council in August 2018 and sets out priority works to be delivered by 2023. To enable construction of the Greenway, including construction of the Greenway path as well as ecological restoration of the corridor, an existing high voltage overhead feeder is required to be relocated.

The 33kV High Voltage Feeder 761 relocation incorporates electrical works along the Greenway corridor between Johnson Park and Jack Shanahan Reserve, as well as works adjacent to Waratah Mills light rail station. The proposed works include a new cable feeder on the eastern side of the light rail tracks, removal of the existing aerial feeder on the western side of the tracks and relocation of an existing electrical transformer.

On the 25 August 2021 Inner West Council invited tenders through Vendor Panel for the 33kV High Voltage Feeder 761 relocation, Tender 15-21.

Tenders were evaluated in accordance with Council's Purchasing Policy and Procedures and the Local Government Act 1993 and General Regulations 2005.

A summary of the Tender Evaluation Committee's report is attached as **Confidential Attachment 1**.

Pending Council approval, works are anticipated to commence in February 2022 and run until September 2022. Local residents will be notified prior to commencement of construction.

FINANCIAL IMPLICATIONS

Works will be funded from the existing Greenway Capital works budget.

ATTACHMENTS

1. Tender Evaluation Summary T15-21 High Voltage Feeder 761 Relocation - *Confidential*
This attachment is confidential in accordance to information (Section 10A(2)(c) of the Local Government Act 1993) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.