

AGENDA



COUNCIL MEETING

TUESDAY 21 NOVEMBER 2023

6.30pm

Live Streaming of Council Meeting

In the spirit of open, accessible and transparent government, this meeting of the Inner West Council is being streamed live on Council's website. By speaking at a Council meeting, members of the public agree to being recorded and must ensure their speech to the Council is respectful and use appropriate language. A person who uses defamatory, discriminatory or offensive language may be exposed to liability for which Council takes no responsibility. Any part of this meeting that is held in closed session will not be recorded

Pre-Registration to Speak at Council Meetings

Members of the public must register by 2pm of the day of the Meeting to speak at Council Meetings. If you wish to register to speak please fill in a [Register to Speak Form](#), available from the Inner West Council website, including:

- your name;
- contact details;
- item on the Agenda you wish to speak to; and
- whether you are for or against the recommendation in the agenda.
- whether you are speaking in person or online

Are there any rules for speaking at a Council Meeting?

The following rules apply when addressing a Council meeting:

- keep your address to the point, the time allowed for each speaker is limited to three minutes. This time limit applies, no matter how many items are addressed by the speaker;
- when addressing the Meeting you must speak to the Chairperson;
- the Chairperson may curtail public participation where the information being presented is considered repetitive or irrelevant; and
- only 3 speakers for and against an Agenda Item are allowed.

What happens after I submit the form?

You will be contacted by Governance Staff to confirm your registration. If you indicated that you will speak online, you will be provided with a link to the online meeting. Your request will then be added to a list that is shown to the Chairperson on the night of the meeting.

Where Items are deferred, Council reserves the right to defer speakers until that Item is heard on the next occasion.

Accessibility

Inner West Council is committed to ensuring people with a disability have equal opportunity to take part in Council and Committee Meetings. At the Ashfield Council Chambers there is a hearing loop service available to assist persons with a hearing impairment. If you have any other access or disability related participation needs and wish to know more, call 9392 5657.

Persons in the public gallery are advised that under the Local Government Act 1993, a person may NOT record a Council meeting without the permission of Council.

Any persons found recording without authority will be expelled from the meeting.

"Record" includes the use of any form of audio, video and still camera equipment or mobile phone capable of recording speech.

An audio recording of this meeting will be taken for the purpose of verifying the accuracy of the minutes.

Statement of Ethical Obligations

The Mayor and Councillors are bound by the Oath/ Affirmation of Office made at the start of the Council term to undertake their civic duties in the best interests of the people of the Inner West Council and to faithfully and impartially carry out the functions, powers, authorities and discretions vested in them under the Local Government Act or any other Act, to the best of their skill and judgement.

It is also a requirement that the Mayor and Councillors disclose conflicts of interest in relation to items listed for consideration on the Agenda or which are considered at this meeting in accordance with Council's Code of Conduct and Code of Meeting Practice.

AGENDA

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Nil at the time of printing.

9 Mayoral Minutes

Nil at the time of printing.

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Reports appearing in this section of the Business Paper are confidential in their entirety or contain confidential information in attachments.

The confidential information has been circulated separately.

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Minutes of Ordinary Council Meeting held on 10 October 2023 at Ashfield Service Centre

Meeting commenced at 6.30pm

Present:

Darcy Byrne	Mayor
Chloe Smith	Deputy Mayor
Liz Atkins	Councillor
Marghanita Da Cruz	Councillor
Jessica D'Arienzo	Councillor
Mark Drury	Councillor
Dylan Griffiths	Councillor
Mathew Howard	Councillor
Justine Langford	Councillor
Pauline Lockie	Councillor
Philippa Scott	Councillor
Kobi Shetty	Councillor (attended via audio-visual link) (attended in person from 6.54pm)
John Stamolis	Councillor (attended via audio-visual link)
Timothy Stephens	Councillor
Zoi Tsardoulis	Councillor (6.32pm)
Peter Gainsford	General Manager
Simone Plummer	Director Planning
Ryann Midei	Director Infrastructure
Ruth Callaghan	Director Community
Kelly Loveridge	Director Corporate
Matthew Pearce	General Counsel
George Georgakis	Governance Manager
Erin White	Manager Resource Recovery and Fleet Services
Chris Sleiman	Acting Chief Financial Officer
David Daniels	Audit Office NSW
Scott Mullen	Strategic Investments and Property Manager
Daniel East	Acting Senior Manager Strategic Planning
Ken Welsh	Coordinator Strategic Transport Planning
Melanie Gurney	Senior Manager Customer Experience and Service Transformation
Manod Wickramasinghe	Traffic and Transport Planning Manager
Katherine Paixao	Business Paper Coordinator
Pamela MacIntyre	Business Paper Officer

APOLOGIES AND REQUEST FOR REMOTE PARTICIPATION:

Motion: (Lockie/Stephens)

1. That apologies for lateness from Councillor Tsardoulis be accepted.
2. That Council accept Councillor Stamolis' request to attend tonight's Council meeting via audio-visual link due to being interstate.
3. That Council accept Councillor Shetty's request to attend tonight's Council meeting via audio-visual link (6.30pm until 6.54pm) whilst returning back from her sitting in parliament.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis and Stephens

Against Motion: Nil

Councillor Tsardoulis entered the Meeting at 6:32 pm.

DISCLOSURES OF INTERESTS:

Motion: (Stephens/D'Arienzo)

Councillor Howard declared a non-significant, non-pecuniary interest in Item 16 Local Traffic Committee Meeting - 18 September 2023 as he works in the Ministerial Office of the Minister for Transport, who in her capacity as the Member for Summer Hill has a representative on the Local Traffic Committee. He will remain in the meeting during discussion and voting as the vote of the State Member is exercised through a representative.

Councillor Howard declared a non-significant, non-pecuniary interest Item 34 Notice of Motion: Mitigating the Impact of Bankstown Train Line Closures as he works in the Office of the Minister for Transport, and in that capacity he has been directly engaged in work around the Temporary Transport Plan. With an abundance of caution, and to avoid any perception of conflict, he will leave the meeting during discussion and voting for this item.

Councillor Shetty declared a non-significant, non-pecuniary interest in Item 16 Local Traffic Committee Meeting - 18 September 2023 as she is the State Member for Balmain and has a representative on the Local Traffic Committee. She will remain in the meeting during discussion and voting as the vote of the State Member is exercised through a representative.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

The below disclosures of interest were made during the meeting

The Mayor, Councillor Byrne declared a non-significant, non-pecuniary interest Item 16 Local Traffic Committee Meeting - 18 September 2023 as Item 8 of the Local Traffic Committee meeting minutes relates to a Motor Bike parking zone in William Street Leichhardt and he is the joint owner of a property in Allen Street, which adjoins William Street. Out of an abundance of caution, he will leave the meeting during discussion and voting for this item.

Councillor Shetty declared a significant, non-pecuniary interest Item 41 Lease of Gladstone Park Bowling Club as one of the proposed motions was writing to her in her capacity as the Member for Balmain and applying for Community Building Partnerships grants through her State Office. She will leave the meeting during discussion and voting for this item.

The Deputy Mayor, Councillor Smith declared a significant, non-pecuniary interest Item 41 Lease of Gladstone Park Bowling Club as she works in the Office of the Premier of NSW. The Premier's Department manages the Community Partnerships Grants program on behalf of the Premier. Successful grant applications are decided by the Premier. She will leave the meeting during discussion and voting for this item.

CONFIRMATION OF MINUTES

Motion: (Griffiths/Scott)

That the Minutes of the Council held on Tuesday, 12 September 2023 and Tuesday, 19 September 2023 be confirmed as a correct record subject to the following amendment:

- 12 September 2023, Item 55 Mayoral Minute: Alcohol-free zone at Loyalty Square Balmain to be corrected to reflect Councillor Griffiths voting against the motion. – Cllr Griffiths voted against the item.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

PUBLIC FORUM

The registered speakers were asked to address the meeting. The list of speakers is available on the last page of these minutes.

Councillor Shetty left the Meeting at 7:13 pm.

Councillor Shetty returned to the Meeting at 7:26 pm.

C1023(1) Item 43 Mayoral Minute: Food Recycling Service

Motion: (Byrne)

1. That no additional fee be charged for upsizing a red lid garbage bin for 2023-2024 and review fees for future years after the roll out of the service.
2. That Council ensure that information about the availability of the free, larger 240L red lid bin is communicated to all residents who contact Council to express concern about how they will manage with the fortnightly red lid bin collection.
3. That Council make additional stock of FOGO-Food recycling caddies, compostable bin liners and printed waste calendars available at all libraries, customer service centres, customer service stalls, festivals and other locations as a matter of priority.
4. That Council make hard copies of the Frequently Asked Questions document prominently available at libraries, customer service centres, customer service stalls, festivals and other locations as a matter of priority.
5. That Council in the next week, write to residents and distribute material to every household, outlining the specific assistance council is providing to help residents through the transition to FOGO-Food recycling services.
6. That Council contact local businesses asking them to stock additional compostable bags that are accredited for use in FOGO and encouraging them to be prominently displayed.
7. That Council double expenditure on the promotion of social media assets related to FOGO budgeted for the next month, funded through the Domestic Waste Fund.

Motion Carried

For Motion: Crs Atkins, Byrne, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Cr Da Cruz

C1023(1) Item 44 Mayoral Minute: Referendum Day Event

Motion: (Byrne)

That Inner West Council host a referendum night event at Wests Ashfield Leagues Club making use of the auditorium there. The likely cost of food and beverages for the evening will be approximately \$5000, funding for which is to be identified in the next quarterly review.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 45 Mayoral Minute: Bairro Português

Motion: (Byrne)

1. That Council hold the 2024 Bairro Portuguese festival as an evening event.
2. That Council collaborate with representatives of the Portuguese community and local businesses in Petersham to arrange Portuguese-themed Christmas decorations in 2023, to be funded from existing main street improvement budgets.
3. That Council convene a meeting with Portuguese community representatives to consult them on the location and design of the signage and artwork being developed for the Little Portugal Precinct.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Procedural Motion (Scott/Stephens)

That Council Suspend Standing Orders to bring forward the following items to be dealt with at this time:

1. Item 1 Privacy, Data Breaches and Access to Information Policies
2. Item 4 Public Exhibition - Draft Complaints Handling Policy
3. Item 11 Post Exhibition - Darrell Jackson Garden - Park Plan of Management
4. Item 13 Yeo Park Rotunda - Conservation Management Plan
5. Item 15 Draft Site Specific Leichhardt Development Control Plan 2013 - 122-130 Pyrmont Bridge Road and 206 Parramatta Road, Annandale
6. Item 19 2022-2023 Annual Disclosures of Interest and Designated Persons Disclosures of Interest
7. Item 24 Development Assessment Information Sessions
8. Item 30 Notion of Motion: Council Services
9. Item 32 Notion of Motion: Marrickville District Lawn Tennis Club

10. Item 40 Petersham Park - Lease of Cafe at Fanny Durack Aquatic Centre

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Procedural Motion (Scott/Stephens)

That the following items be moved in globo and the recommendations contained within the report be adopted:

1. Item 1 Privacy, Data Breaches and Access to Information Policies
2. Item 4 Public Exhibition - Draft Complaints Handling Policy
3. Item 11 Post Exhibition - Darrell Jackson Garden - Park Plan of Management
4. Item 13 Yeo Park Rotunda - Conservation Management Plan
5. Item 15 Draft Site Specific Leichhardt Development Control Plan 2013 - 122-130 Pyrmont Bridge Road and 206 Parramatta Road, Annandale
6. Item 19 2022-2023 Annual Disclosures of Interest and Designated Persons Disclosures of Interest
7. Item 24 Development Assessment Information Sessions
8. Item 30 Notion of Motion: Council Services
9. Item 32 Notion of Motion: Marrickville District Lawn Tennis Club
10. Item 40 Petersham Park - Lease of Cafe at Fanny Durack Aquatic Centre

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 1 Privacy, Data Breaches and Access to Information Policies

Motion: (Scott/Stephens)

1. That Council publicly exhibit the following three draft policies, for a period of 28 days and seek community feedback on the proposed policies:
 - a) Data Breach Policy;
 - b) Privacy Policy; and
 - c) Public Access to Information Policy.
2. That following the conclusion of the exhibition period, the following three draft policies be brought back to Council for consideration for adoption:
 - a) Data Breach Policy;
 - b) Privacy Policy; and
 - c) Public Access to Information Policy.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 4 Public Exhibition - Draft Complaints Handling Policy

Motion: (Scott/Stephens)

1. That Council publicly exhibit the draft Complaints Handling Policy for a period of 28 days and seek community feedback on the proposed Policy.
2. That following the conclusion of the exhibition period, the draft Complaints Handling Policy be brought back to Council to consider for adoption.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 11 Post Exhibition - Darrell Jackson Garden - Park Plan of Management

Motion: (Scott/Stephens)

That Council adopt the Plan of Management (*Attachment 2*) for Darrell Jackson Gardens as legally described and listed in Table 1.0.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 13 Yeo Park Rotunda - Conservation Management Plan

Motion: (Scott/Stephens)

That Council adopt Yeo Park Rotunda Conservation Management Plan.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 15 Draft Site Specific Leichhardt Development Control Plan 2013 - 122-130 Pyrmont Bridge Road and 206 Parramatta Road, Annandale

Motion: (Scott/Stephens)

1. That Council endorse the revised site-specific amendments to the Leichhardt Development Control Plan 2013 for 122-130 Pyrmont Bridge Road and 206 Parramatta Road, Annandale as outlined in this report and contained in *Attachment 2*.
2. That Council delegate authority to the General Manager to make administrative

changes and minor amendments to correct any errors, omissions or inconsistencies that may arise during the finalisation of the Leichhardt Development Control Plan 2013 amendment.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 19 2022-2023 Annual Disclosures of Interest and Designated Persons Disclosures of Interest

Motion: (Scott/Stephens)

That Council receive and note the report.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 24 Development Assessment Information Sessions

Motion: (Scott/Stephens)

That Council receive and note the report.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 30 Notice of Motion: Council Services

Motion: (Scott/Stephens)

- 1. That Council ensure verge mowing and street cleaning public data spreadsheets are accurately and frequently updated, with data cleaned and summarised so as to be more easy to read and interpret by the community.**
- 2. That Council investigate ways to improve the accuracy and accessibility of these records for the public and report back on planned and possible improvements on or before February 2024.**
- 3. That Council explore what other data on regularly delivered council services (*including weeding, tree and garden bed plantings, number of public bins, street beautification, etc*) can be made public on the website in a similar way to verge mowing and street cleaning and report back to Council on or before February 2024.**

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 32 Notice of Motion: Marrickville District Lawn Tennis Club

Motion: (Scott/Stephens)

1. That Council notes the centenary celebration of the Marrickville District Lawn Tennis Club.
2. That Council writes to the President and Board of the Club to congratulate them on the significant milestone.
3. That Council includes the milestone in an upcoming Inner West Community News.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 40 Petersham Park - Lease of Cafe at Fanny Durack Aquatic Centre

Motion: (Scott/Stephens)

1. That Council resolves to grant a five (5) + five (5) year lease of the Petersham Park Café.
2. That Council authorises the General Manager or delegate to negotiate, finalise terms and execute the Lease documentation.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Procedural Motion (Scott/Stephens)

That Council Suspend Standing Orders to bring forward item 5 Public Exhibition – Draft Media Policy for Staff and Councillors.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 5 Public Exhibition - Draft Media Policy for Staff and Councillors

Motion: (Scott/Stephens)

That Council defer Item 5 Public Exhibition - Draft Media Policy for Staff and Councillors.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 2 Procurement Policy, Disposals Policy and Statement of Business Ethics

Motion: (Drury/Scott)

- 1. That Council publicly exhibit the following documents as attached, for a period of 28 days and seek community feedback on the proposed policies:**
 - a) Procurement Policy;**
 - b) Disposals Policy; and**
 - c) Statement of Business Ethics.**
- 2. That following the conclusion of the exhibition period, the following documents be brought back to Council for consideration for adoption:**
 - a) Procurement Policy;**
 - b) Disposals Policy; and**
 - c) Statement of Business Ethics.**
- 3. That Council receive a progress report at the November 2023 meeting on how we are meeting our resolved targets in ethical and local procurement.**

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 3 Draft Annual Financial Statements for the financial year 2022/23

Motion: (Drury/Scott)

That Council endorse the financial statements to be placed on public exhibition.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 6 Post Exhibition - Social Media Policy for Councillors

Motion: (Stephens/Scott)

- 1. That Council adopt the Social Media Policy for Councillors.**
- 2. That Council update the Policy Register and publish, as applicable, internally, and externally the adopted Social Media Policy for Councillors.**

Motion Carried

For Motion: Crs Byrne, D'Arienzo, Drury, Howard, Lockie, Scott, Smith, Stephens and Tsardoulis

Against Motion: Crs Atkins, Da Cruz, Griffiths, Langford, Shetty and Stamolis

Procedural Motion (Byrne/Stephens)

That Council allow Clr Smith speak for 2 additional minutes on item 7.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Procedural Motion (Shetty/Stephens)

That Council allow Clr Griffiths speak for 1 additional minute on item 7.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 7 Post Exhibition - Living Streets Verge Garden and Adopt-A-Spot Policy

Motion: (Smith/Scott)

- 1. That Council adopt the Living Street Verge Garden and Adopt a Spot Policy and the associated Policy Guidelines (Attachment 2 and 3), subject to the following amendments:**

a) 4.3 Application

Individual residents who want to establish a new verge garden adjoining their property must submit an application and be given written approval by Council. Approvals for verge gardens are given under section 138 of the Roads Act 1993 (NSW).

- b) the removal of the final bullet point in clause 8.6 which states "Structures or items must be removed as soon as practical to ensure public safety."**
- 2. That Council set a target of 100 new verge gardens to be established in the next 12 months.**
- 3. That a progress report against the target be provided to Council in three months**

and a review of the program in six months.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Amendment (Da Cruz)

That Council adopt the Living Street Verge Garden and Adopt a Spot Policy and the associated Policy Guidelines (Attachment 2 and 3), subject to the following amendments:

- a) Change "Volunteer" to "Community Member" throughout document.
- b) Produce simple to read online and printed document explaining restrictions to avoid trip hazards, avoid contamination of food and road safety as covered by Council's Insurance Policies.

This amendment lapsed for want of seconder.

Amendment (Griffiths/Shetty)

That Council adopt the Living Street Verge Garden and Adopt a Spot Policy and the associated Policy Guidelines (Attachment 2 and 3), subject to the following amendments:

- a) Amend 6.8 of the policy to read:
'6.8 Hard landscaping will only be approved following risk assessment. Verge gardening in the Inner West operates in limited and confined space with competing stakeholder requirements.'

There are significant risk factors to the community associated with hard landscaping. The Verge Garden and Adopt-a-Spot program is focussed on greening the streetscape and small areas of Council land, it is not focussed on public art or landscape structures which could pose a trip hazard or inherent health and safety issues to the community.

Motion Lost

For Motion: Crs Atkins, Da Cruz, Griffiths, Langford, Lockie, Shetty and Stamolis

Against Motion: Crs Byrne, D'Arienzo, Drury, Howard, Scott, Smith, Stephens and Tsardoulis

- b) Amend 3 (d) of the Living Streets Verge Garden and Adopt-a-Spot Guidelines (p.322) to read:
'Raised garden beds, stakes, fencing, rocks, sculptures, pots, ornaments, all above ground edging, above or below ground compost and irrigation systems will only be approved after a council conducted risk assessment'.

Motion Lost

For Motion: Crs Atkins, Da Cruz, Griffiths, Langford, Lockie, Shetty and Stamolis

Against Motion: Crs Byrne, D'Arienzo, Drury, Howard, Scott, Smith, Stephens and Tsardoulis

C1023(1) Item 8 Post Exhibition - Draft Leichhardt Oval Masterplan

Motion: (Byrne/Scott)

- 1. That Council adopt the Draft Leichhardt Oval Masterplan.**
- 2. That Council incorporate provision for public access to the Wayne Pearce Hill for passive recreation based on the same principles as the existing, successful use of Henson Park. This to commence with a trial of weekday access, including evenings, to be undertaken from December 2023 to February 2024.**
- 3. That Council write to the relevant State and Federal Government Ministers providing them a copy of the Masterplan and seeking a joint funding partnership between all three levels of Government to save Leichhardt Oval and fund the implementation of the Masterplan.**
- 4. That Council continue with planning of the Inner West Museum of Rugby League and incorporate into the 2024 Budget funds to establish the museum. A further report is to be tabled at the February 2024 Ordinary Council meeting identifying models on which the museum could operate and entities that Council could partner with on the project.**
- 5. That noting the recently announced decision of Wests Tigers to play five NRL home games at Leichhardt Oval in 2025, write to Wests Tigers welcoming this decision and seeking their ongoing advocacy for long-overdue funding to upgrade Leichhardt Oval.**
- 6. That Council reach out to local organisations in the adjacent precinct to share the Masterplan and seek feedback.**

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Procedural Motion (Byrne/D'Arienzo)

That the meeting be adjourned for 10 minutes.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

The meeting was adjourned at 8.48pm

The meeting recommenced at 9.00pm

C1023(1) Item 9 Post Exhibition - Disability Inclusion Action Plan 2023-2025

Motion: (Howard/Da Cruz)

1. That Council approve the Disability Inclusion Action Plan 2023-2025.
2. That progress on the Disability Inclusion Action Plan 2023-2025 be regularly reported to the Access Advisory Committee and ongoing consultation and engagement be undertaken with the Access Advisory Committee on projects and programs contained in the DIAP 2023-2025.
3. That Council amend the measure for Action 1.2 to read “People with a range of disability and needs participate in emergency management planning”.
4. That Council amend the measure for Action 4.9 to accurately reflect that “An inclusive playground is created in King George Park *by August 2024*”.
5. That from December 2023, Council officers report bi-monthly on the progress of work to increase direct employment of people with disability (Action 3.2) and other economic inclusion actions.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Amendment (Da Cruz)

That Council approve the Disability Inclusion Action Plan 2023-2025 with the following amendment:

- a) Capitalise Accessibility throughout Plan.

This amendment lapsed for want of seconder.

C1023(1) Item 10 Post Exhibition - Recreation Strategy and Ten Year Action Plan 2023-32

Motion: (Smith/Drury)

1. That Council adopts the Recreation Strategy and Action Plan 2023-32 (*Attachment 1*) and notes that this will form the basis of a ten-year action plan for recreation delivery within the Inner West.
2. That the strategy include a commitment to Council scoping a pool in South Marrickville.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Amendment (Da Cruz/Langford)

1. That Council change section 3.16 “managing climate change” to “Adapting to Climate Change”.
2. That Council notes that increasing temperatures will make surfaces at outdoor facilities including Playgrounds, Pools and Sporting fields dangerous and unusable.

Motion Lost

For Motion: Crs Da Cruz and Langford

Against Motion: Crs Atkins, Byrne, D'Arienzo, Drury, Griffiths, Howard, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

C1023(1) Item 12 Plan of Management - Elkington Park and Fitzroy Avenue Reserve

Motion: (Byrne/Scott)

1. That Council defer the adoption of the Plan of Management for Elkington Park and Fitzroy Avenue Reserve with a report addressing concerns about repair of the rotunda, ramps around the rotunda, and bollards and new paths, and demolishing of the caretakers cottage to come back to the December 2023 Council meeting.
2. That Council prepare a report for the December 2023 meeting on the estimated costs and timeline for making the Caretakers Cottage in Elkington Park available for community use, including options for short term activation, use for events, exhibitions and as a social enterprise.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 14 Parramatta Road Corridor Stage 1 - Post Gateway and Community Engagement

Motion: (D'Arienzo/Scott)

1. That Council endorses a six week community consultation for the Planning Proposal for Parramatta Road Corridor - Stage 1, associated draft amendments to Development Control Plans (DCPs) (Leichhardt, Marrickville and Comprehensive Inner West Development Control Plan 2016 (former Ashfield) and supporting studies with:
 - a) A 'meet the planner' drop-in weekend sessions in each precinct (Leichhardt, Taverners Hill, Kings Bay/ Croydon); and
 - b) A community meeting in each precinct (Leichhardt, Taverners Hill, Kings Bay/ Croydon).
2. That Council write to the Department of Planning and Environment seeking alteration of the Gateway Determination to amend the timeframes for finalisation of the proposed Local Environmental Plan amendment by March 2024.

3. That Council delegate the authority to the General Manager to make any minor changes to correct any omissions, errors or inconsistencies to the Planning Proposal and supporting draft Development Control Plan amendments prior to exhibition.
4. That Council receive a post exhibition report for its consideration.
5. That Council receive a final Planning Proposal for endorsement no later than its March 2024 Ordinary meeting.
6. That the stakeholder engagement report for the community consultation include demographic data including age, gender, disability, resident suburb, employment and home ownership or renter status.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

The Mayor, Councillor Byrne declared a non-significant, non-pecuniary interest Item 16 Local Traffic Committee Meeting - 18 September 2023 as Item 8 of the Local Traffic Committee meeting minutes relates to a Motor Bike parking zone in William Street Leichhardt and he is the joint owner of a property in Allen Street, which adjoins William Street. Out of an abundance of caution, he will leave the meeting during discussion and voting for this item.

The Mayor, Councillor Byrne left the Meeting at 9:27 pm. Deputy Mayor, Councillor Smith assumed the chair.

C1023(1) Item 16 Local Traffic Committee Meeting - 18 September 2023

Motion: (Howard/Scott)

1. That the Minutes of the Local Traffic Committee meeting held on 18 September 2023 be received and the recommendations be adopted.
2. That the report Item 10 - Management of Disabled Parking in the Inner West be submitted to the Access Advisory Committee for consideration and input, and that this feedback and any subsequent amendments be considered by the Local Traffic Committee.
3. That Council note the report and thank Council staff and members of the Traffic Committee for addressing residents' concerns about pedestrian and cyclist safety and accessibility on Wardell Road Bridge and Unwin's Bridge across the Cooks River.

Motion Carried

For Motion: Crs Atkins, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Absent: Cr Byrne

The Mayor, Councillor Byrne returned to the Meeting at 9:32 pm. The Deputy Mayor, Councillor Smith vacated the chair and the Mayor, Councillor Byrne assumed the chair.

C1023(1) Item 17 InnerWest@40 Study

Motion: (Stephens/Lockie)

1. That Council publicly exhibit the InnerWest@40 Study for a period of 28 days and seek community feedback on the proposed Strategy.
2. That Council forward the InnerWest@40 Study to the minister responsible, the Hon John Graham MLC, Minister for Roads, his support for the project.
3. That following the conclusion of the exhibition period, the InnerWest@40 Study be brought back to Council for consideration for adoption
4. That Council prioritise the roll out of the strategy in close proximity to aged care homes and childcare centres, along with schools and hospitals.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Amendment (Da Cruz/Atkins)

That Council note that in 2022: 6 people killed; 77 were seriously injured; 118 people suffered moderate injuries and 104 people suffered minor injuries on Inner West roads in 2022.

Motion Lost

For Motion: Crs Atkins, Da Cruz, Griffiths, Langford, Shetty and Stamolis

Against Motion: Crs Byrne, D'Arienzo, Drury, Howard, Lockie, Scott, Smith, Stephens and Tsardoulis

C1023(1) Item 18 Local Democracy Group Progress Report

Motion: (D'Arienzo/Langford)

1. That Council note the update on the Local Democracy Groups and approve the composition of the Planning and Heritage Advisory Committee.
2. That Council host an end of year reception to thank the local democracy group members for their contributions.
3. That the local democracy groups are invited to share a brief update at the end of year reception.
4. That Council invites the Local Democracy groups to provide formalised feedback to Council on how it is performing in the relevant area and how it could do better.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Procedural Motion (Byrne/Smith)

That Council allow Cllr Howard speak for 1 additional minute on item 20.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 20 FOGO Service (Food Recycling) Monthly Update**Motion: (Howard/Byrne)**

That Council receive and note the report.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Amendment (Da Cruz)

That Council notes the size of the FOGO rollout 48,000 houses + extra 27,000 apartments. The rollout has involved:

- a) distributing 5800 FOGO Wheelie 120l Green lidded bins and 19,000 Kitchen Top Caddies Starter Kits have been delivered so far, with remaining 29,000 Caddies being delivered at 1,000 day over the next month; and**
- b) Changes to collection of 150,000.**

The amendment lapsed for want of seconder.

C1023(1) Item 21 Sustainable Fleet Update**Motion: (Smith/Griffiths)**

That Council receive and note the report.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 22 Establishment of a Facebook Online Customer Service Page

Motion: (Scott/Byrne)

1. That Council receive and note the report, subject to an update in the implementation plan to indicate that the Customer Service page can post original content on its own page or in groups, and can proactively respond to comments in groups.
2. That Council note that the Communications and Customer Experience team referenced in the report have significant responsibilities beyond the Facebook page including the customer service outreach program and managing inquiries through the Council service centres.

Motion Carried

For Motion: Crs Atkins, Byrne, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Cr Da Cruz

C1023(1) Item 23 Customer Service in Development Assessments

Motion:(Scott/D'Arienzo)

That Council receive and note the report.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Amendment (Da Cruz/Stamolis)

That Council undertake a review of the Council website and DA system and implement improvements identified.

Motion Lost

For Motion: Crs Atkins, Da Cruz, Griffiths, Langford, Shetty and Stamolis

Against Motion: Crs Byrne, D'Arienzo, Drury, Howard, Lockie, Scott, Smith, Stephens and Tsardoulis

C1023(1) Item 25 Recreational Fishing - Balmain Foreshore Reserves

Motion: (Shetty/Drury)

That Council receive and note the report.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 26 Callan Point Swim Site

Motion: (Drury/Byrne)

1. That Council receive and note the report.
2. That Council write to Penny Sharpe MLC the Minister for Climate Change and the Environment welcoming the \$2 million commitment from the NSW Government for the Callan Point swimming site project and seeking a timeline for council receiving it.
3. That Council write to Paul Scully MP, Minister for Planning and Public Spaces seeking his assistance in establishing a high-level reference group to work with Council to expedite the completion of the Callan Point swimming site.
4. That Council write to Jo Haylen MP, Minister for Transport to thank her for Maritime's support of the project so far and seeking her assistance in asking key staff to participate in the working group to facilitate the expedited completion of the Callan Point swimming site.
5. That Rowing NSW, local rowing clubs and the Dobroyd Aquatic Club (sailing) be consulted early in the 2023 engagement process.
6. That Council receive an update at the December 2023 Ordinary meeting on progress with regard to the funding, timeline and implementation of the swim site.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 27 Arts and Music Recovery Plan Update

Motion: (Smith/Howard)

1. That Council receive and note the report.
2. That Council receive a list of technical fit-out suggestions from the Marrickville Town Hall Steering Committee and report to the November 2023 meeting with a list of recommendations and indicative cost.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 28 Outcomes of Council's Mental Health Forum

Motion: (Howard/Atkins)

1. That Council receive and note the report.
2. That Council officers formally capture and translate the discussion emerging from the Mental Health Forum in the Inner West Wellbeing Strategy into measurable actions.
3. That Council hold a Mental Health Forum every two years.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Procedural Motion (Byrne/Lockie)

That Council allow Cllr Atkins speak for 2 additional minutes on item 29.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Procedural Motion: (Byrne/Stephens)

That Council allow Cllr Howard speak for 2 additional minutes on item 29.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 29 Notice of Motion: Trans Day of Remembrance/Resistance 2023

Motion: (Atkins/Lockie)

1. That Council note that the international Transgender Day of Remembrance takes place on 20 November 2023.
2. That Council note that under previous Council decisions the Trans Flag will be flown at the Town Hall sites on 20 November and Camperdown Memorial Rest Park lighting will be lit pale blue pink and white from 13 to 19 November (Transgender Awareness Week).
3. That Council note that Trans Day of Resistance rallies have taken place annually in Newtown on the last weekend of November in recent years, both to pay respect to

and remember trans people who have lost their lives to transphobia, and to draw attention to the ongoing struggle for trans rights.

4. That Council note that this year, Trans Day of Resistance will be marked by a National Day of Action, with rallies happening around the country at the end of November, including in Sydney on November 25.
5. That Council agree to fly the Trans Flag for the whole of Transgender Awareness Week and through to the Trans Day of Resistance rally, in addition to flying it at half-mast on Trans Day of Remembrance, every year.
6. That Council agree to endorse the Trans Day of Resistance rally to be held in Newtown on 25 November 2023 and promote it on Council social media and in the November 2023 edition of Inner West Council News.

Motion Lost

For Motion: Crs Atkins, Da Cruz, Griffiths, Langford, Lockie, Shetty and Stamolis
Against Motion: Crs Byrne, D'Arienzo, Drury, Howard, Scott, Smith, Stephens and Tsardoulis

Foreshadowed Motion (Howard/D'Arienzo)

1. That Council note that the international Transgender Day of Remembrance takes place on 20 November 2023.
2. That Council note that under previous Council decisions the Trans Flag will be flown at the Town Hall sites on 20 November and Camperdown Memorial Rest Park lighting will be lit pale blue pink and white from 13 to 19 November (Transgender Awareness Week) and agree to fly the Trans Flag for the whole of Transgender Awareness Week and this year, through to 25 November 2023, and that the flag be flown at half-mast on the Trans Day of Remembrance, every year.
3. That Council notes other work that Inner West Council is doing to support transgender and gender diverse people in our community, including but not limited to the establishment of an Inner West Pride Centre, programming Trans and Gender Diverse Swim nights, supporting our LGBTQ Working Group, advocating for significant law reform, and activation and support offered through the Pride Inner West program.
4. That Council highlight the work of local trans and gender diverse activists and organisations in the November edition of Inner West Council News to mark Trans Day of Remembrance

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis
Against Motion: Nil

C1023(1) Item 31 Notice of Motion: Soft Plastics**Motion: (Howard/Shetty)**

1. That Council notes the recent decision by the Commonwealth, State and Territory governments to introduce mandatory packaging design standards for recycled content.
2. That Council write to Woolworths, Coles, Aldi and local independent supermarkets advocating for:
 - a) the return of soft plastics recycling services in inner west supermarkets;
 - b) the reduction of plastics in packaging and implementation of product stewardship measures; and
 - c) the trial of compostable barrier bags in supermarkets across the Inner West as we roll out FOGO-food recycling.
3. That Council investigate options to enable soft plastics to be recycled through the yellow-lid recycling bin, as is the case in some other local government areas, and to report back to Council in March 2024.
4. That subject to securing a suitable location, Council investigate and seek funding from the Environmental Protection Agency for polystyrene recycling plant and equipment and report back to Council in March 2024.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

C1023(1) Item 33 Notice of Motion: Proposed Quong Tart Plaza**Motion: (D'Arienzo/Drury)**

That the Inner West Council commence consultation with the Ashfield resident community, AshBiz Chamber of Commerce, the Ashfield and District Historical Society, and local Chinese community organisations in order to lodge an application to the Geographical Names Board to allow for Quong Tart Plaza to be an additional name given to Hercules Street Ashfield in recognition of the long contribution of people of Chinese backgrounds to Ashfield.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Councillor Howard left the Meeting at 10:34 pm as he declared a non-significant, non-pecuniary interest Item 34 Notice of Motion: Mitigating the Impact of Bankstown Train Line Closures as he works in the Office of the Minister for Transport, and in that capacity he has been directly engaged in work around the Temporary Transport Plan.

C1023(1) Item 34 Notice of Motion: Mitigating the Impact of Bankstown Train Line Closures

Motion: (Langford/Griffiths)

That in response to the decision of the NSW Government to convert the railway line between Sydenham and Bankstown to a Metro, Council write to the NSW Minister for Transport and Member for Summer Hill, Jo Haylen, on the following matters:

- a) That Council notes the significant impact on travelling times to work, school and recreation that the closure of the Bankstown rail line is having on residents along the line;
- b) That Council expresses its concern to the Minister for Transport as to the effect the closure of the Bankstown line on people who are elderly and people with disabilities;
- c) That Council expects that many residents of South Marrickville in particular, also of Dulwich Hill, Undercliffe and Earlwood are catching the train from Tempe station because of the closure of the Bankstown line;
- d) That Council seeks an urgent review of both peak and off-peak rail services to Tempe and Sydenham stations, and that extra services be provided to accommodate increased rail patronage from these stations;
- e) That Council seeks assurances from the Minister for Transport that services to and from Tempe Station be increased significantly on weekends and after 9pm each evening given the poor level of current service;
- f) That Council seeks a commitment from the Minister for Transport that closure for track maintenance on the Illawarra line only be carried out between midnight and 4am for the duration of the conversion of the Bankstown line to limit further inconvenience to users of the rail system;
- g) That Council ensure additional and adequate rail bus replacement services are provided for the increased volume of commuters who are disembarking at Sydenham station;
- h) That Council urgently reviews parking around Sydenham and Tempe train stations in consultation with residents and Transport for NSW; and
- i) That Council work with businesses located around Marrickville and Dulwich Hill train stations to monitor the effect of the rail shut down, and where appropriate seek support for business negatively affected.

Motion Lost

For Motion: Crs Atkins, Da Cruz, Griffiths, Langford, Lockie and Shetty
Against Motion: Crs Byrne, D'Arienzo, Drury, Scott, Smith, Stamolis, Stephens and Tsardoulis
Absent: Cr Howard

Foreshadowed Motion (Drury/D'Arienzo)

1. That Council notes comments from the Minister for Transport that the Temporary Transport Plan for the extended closure of the Bankstown Line will be more than just replacement buses, and rather a comprehensive and dedicated transport solution that brings together replacement buses, train services, the local bus

network, and new active transport and cycling infrastructure.

2. That Council notes Transport for NSW is meeting with Council staff in the coming weeks to provide feedback and input into the development of the Temporary Transport Plan.
3. That Council calls on Council staff to work with Transport for NSW to deliver a Temporary Transport Plan that is accessible, reliable and frequent, and which reduces any impact on inner west residents and passengers.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Absent: Cr Howard

Procedural Motion (Scott/ Byrne)

That Council recommit the vote for the Primary motion and the Foreshadowed motion for Item 34.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Absent: Cr Howard

Primary Motion (Langford/Griffiths)

Motion Tied

For Motion: Crs Atkins, Da Cruz, Griffiths, Langford, Lockie, Shetty and Stamolis

Against Motion: Crs Byrne, D'Arienzo, Drury, Scott, Smith, Stephens and Tsardoulis

Absent: Cr Howard

The Chairperson used his Casting Vote against the **MOTION** and the **MOTION** was lost.

Vote for Foreshadowed motion (Drury/D'Arienzo)

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Absent: Cr Howard

Councillor Howard returned to the Meeting at 10:43 pm.

Procedural Motion (Scott/Lockie)

That Council enter into Confidential session.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion: Nil

Confidential Session

That in accordance with Section 10A(1) of the *Local Government Act 1993*, the following matters be considered in Closed Session of Council for the reasons provided:

C1023(1) Item 41 Lease of Gladstone Park Bowling Club (Section 10A(2)(c) of the *Local Government Act 1993*) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.

C1023(1) Item 42 Public EV Charging Proposal (Section 10A(2)(d)(i) of the *Local Government Act 1993*) that would, if disclosed prejudice the commercial position of the person who supplied it.

RESOLUTIONS PASSED DURING CLOSED SESSION

Councillor Shetty declared a significant, non-pecuniary interest Item 41 Lease of Gladstone Park Bowling Club as one of the proposed motions was writing to her in her capacity as the Member for Balmain and applying for Community Building Partnerships grants through her State Office. She will leave the meeting during discussion and voting for this item.

Councillor Shetty left the Meeting at 10:47 pm.

The Deputy Mayor, Councillor Smith declared a significant, non-pecuniary interest Item 41 Lease of Gladstone Park Bowling Club as she works in the Office of the Premier of NSW. The Premier's Department manages the Community Partnerships Grants program on behalf of the Premier. Successful grant applications are decided by the Premier. She will leave the meeting during discussion and voting for this item.

Councillor Smith left the Meeting at 10:50 pm.

Councillor Stamolis retired from the Meeting at 10:51 pm.

C1023(1) Item 41 Lease of Gladstone Park Bowling Club

Motion: (Byrne/Scott)

1. That Council approve the grant of a ten (10) + ten (10) year Lease of the Gladstone Park Bowling Club Limited for use as bowling club, as per the proposed lease terms and conditions contained in the report.
2. That Council approves a 75% Accommodation Grant to be applied to the rent in accordance with Council's Land and Property Policy.
3. That Council authorises the General Manager or delegate to negotiate, finalise terms and execute the Lease documentation.
4. That Council seek consent from the Minister for Lands and Property to execute the attached lease under Section 70(2)(d) *Crown Land Management Regulation 2018*, to Gladstone Park Bowling Club Limited ACN: 001 042 691 as a not-for-profit organisation.
5. That Council approves the public notification of the proposed lease for a minimum of 28 days in accordance with the *Crown Lands Management Act 2016* and *Local Government Act 1993*.
6. That Council work with the Club to install lighting in the largest tree at the venue to be funded through the main streets decorations budget.

7. That Council write to the Member for Balmain proposing that capital upgrades to the Club be funded through the Community Building Partnerships grant for the Balmain electorate.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Stephens and Tsardoulis

Against Motion: Nil

Absent: Crs Shetty, Smith and Stamolis

Councillor Shetty returned to the Meeting at 10:52 pm.

The Deputy Mayor, Councillor Smith returned to the Meeting at 10:52 pm.

C1023(1) Item 42 Public EV Charging Proposal

Motion: (Byrne/Scott)

1. That Council approve Council Officers to work with PLUS ES (Ausgrid Group) to explore opportunities to develop a public charging network for electric vehicles separately but complimentary to the existing Request for Quotation process for kerbside public charging.
2. That Council incorporate Balmain Depot as proposed location for electric vehicle charging stations in current procurement processes and in the exploration of opportunities with AUSGRID group.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stephens and Tsardoulis

Against Motion: Nil

Absent: Cr Stamolis

Amendment (Langford/Griffiths)

That Council work with Plus ES to commence a pilot program that prioritises areas in the LGA where there is higher take up of EVs, limited off-street parking and current lack of public charging infrastructure.

Motion Lost

For Motion: Crs Atkins, Da Cruz, Griffiths, Langford and Shetty

Against Motion: Crs Byrne, D'Arienzo, Drury, Howard, Lockie, Scott, Smith, Stephens and Tsardoulis

Absent: Cr Stamolis

Procedural Motion (Byrne/Scott)

That Council move back into the Open Session of the Council Meeting.

Motion Carried

For Motion: Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stephens and Tsardoulis

Against Motion: Nil

Absent: Cr Stamolis

Meeting closed at 11.01pm.

PUBLIC SPEAKERS:

Item #	Speaker	Suburb
Item 7:	David Baxter	Leichhardt
	Mike Roberts	Ashfield
	Michael Lal	Ashfield
Item 8:	Cynthia Nadai	Lilyfield
Item 12:	Deborah Yates	Balmain
Item 14:	Helen Jones	Leichhardt
	Leanne Elsworth	Leichhardt
	Mary Lafferty	Leichhardt
	Justin Simon	Summer Hill
	Sharon Carey	Leichhardt
Item 16:	Jennifer Aaron	Leichhardt
Item 17:	Rachel Davies	Ashfield
	Joy Camilleri	Leichhardt
	Neil Tonkin	Lilyfield
Item 29:	Yasmin Andrews	Leichhardt
	Honey Christensen	Lewisham
	Dr Jess Hooley	Newtown
Item 33:	Francis Lee	Zetland
Item 34:	Colin Hesse	Marrickville
Item 41:	James Heeks	Birchgrove

Item No: C1123(1) Item 1

Subject: **QUARTER ONE - PROGRESS REPORT ON THE DELIVERY PROGRAM 2022-26 AND OPERATIONAL PLAN 2023/24 AND QUARTERLY BUDGET REVIEW STATEMENT**

Prepared By: Prue Foreman - Corporate Strategy and Engagement Manager and Chris Sleiman - Acting Chief Financial Officer

Authorised By: Ruth Callaghan - Director Community

RECOMMENDATION

1. That Council endorse the quarter one progress report on the Delivery Program 2022-26 and Operational Plan 2023/24.
2. That Council adopt the quarter one Budget Review for 2022/24.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

This report contains the Quarterly Budget Review Statement and quarterly progress report outlining achievements against the Delivery Program 2022-26 and Operational Plan 2023/24.

The Quarterly Budget Review Statement provides a comprehensive high-level overview of Council's financial position as at 30 September 2023m which includes the following:

1. Council's operating deficit is forecasted to be \$2.3 million, an increase of \$0.1m from the 2023/24 Adopted Budget deficit of \$2.2m.
2. Council's capital expenditure is forecasted to be \$140.2m, an increase of \$29.0m from the 2023/24 Adopted Budget capital expenditure of \$111.2m.

BACKGROUND

Council's Operational Plan 2023/24 details the actions that will be undertaken in the year to achieve the commitments made in the Delivery Program 2022-26 in accordance with the *Local Government Act 1993* (s404 and 405). Council receives quarterly progress reports to monitor performance and progress in achieving Council's commitments to the community as outlined in the plan.

The Quarterly Budget Review Statement is a regular progress report prepared in accordance with the requirements of the *Local Government Act 1993* (s404(5)) and *Local Government Regulation 2004* (Cl203(2)), namely that the Responsible Accounting Officer report quarterly on a budget review statement to adequately disclose the Council's overall financial position.

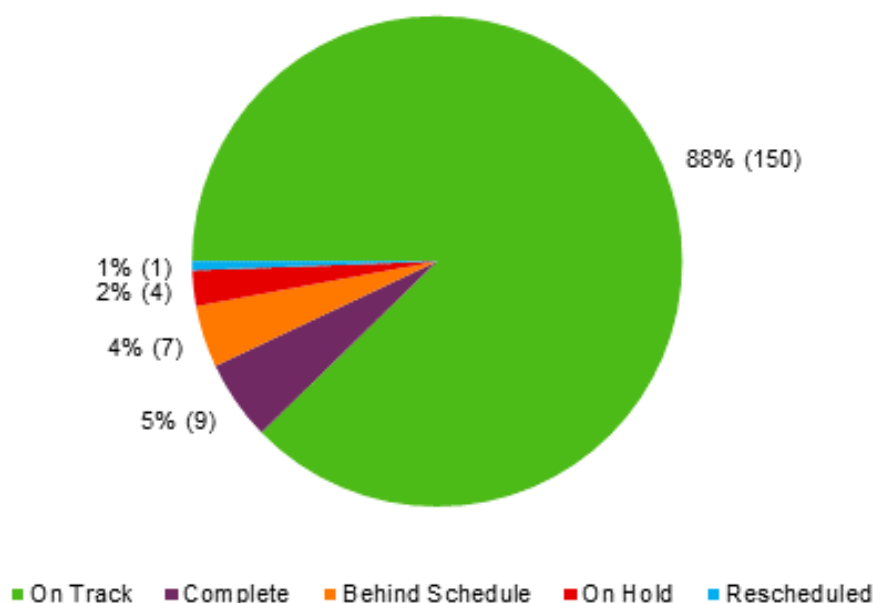
DISCUSSION

Operational Plan 2023/24 progress

The quarterly progress report outlines progress against the 171 actions in the 2023/24 Operational Plan, and tracks measures (KPIs) achieved against annual targets.

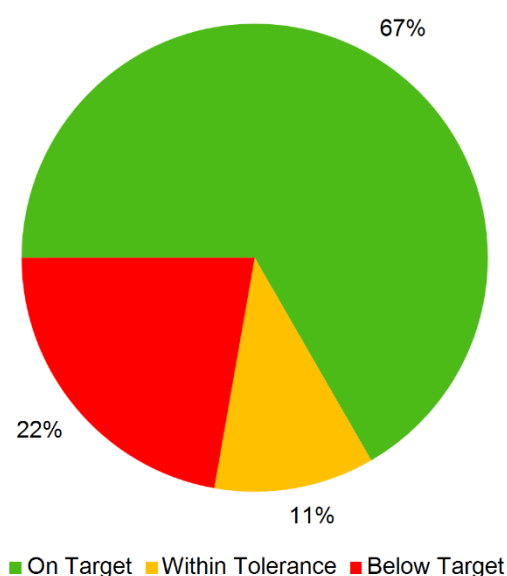
As of 30 September 2023:

- 93% of actions are 'Completed' or 'On Track'
- 7% of actions are 'Behind Schedule', 'On Hold' or 'Rescheduled'



Measures - as of 30 September 2023:

- 78% (43) of measures are 'On Target' or 'Within Tolerance'*
- 22% (13) of measures are 'Below Target'*



*Within tolerance means within 10% of the target. Below target is 10% or more from the target.

The quarterly report is a tool to track performance. Council's Executive is monitoring all actions which are 'behind schedule' or 'on hold', and all KPIs which are 'below target'. Strategies are in place to address these items, and progress will be reported to Council in the next quarterly report.

The attached report contains commentary about progress on each of the actions, and measures of performance achieved against targets.

Highlights from the quarter include:

- Council was awarded the Australian Business Award for Employer of Choice which recognises organisations that demonstrate effective employee recruitment, engagement and retention.
- Council has been nominated for six awards including as a finalist in the prestigious Bluett Award. Other nominations include four entries for Women in Local Government Award and Keep Australia Beautiful Award for Love Your Home Ground – Waste Reduction and Resource Recovery.
- The \$5 million Bay Run pathway and lighting upgrade project was completed and launched to the community in another exciting milestone in the Cooks River to Iron Cove GreenWay.
- The \$2.2 million Leichhardt skate park opened with a top-class skating bowl that can be used for skateboarding, bike riding and scootering, new lighting, shelters and paths, and a 'micro-forest' planting of 180 trees.
- Our \$1.4m Sustainability Hub opened on 1 July 2023 where the Green Living Centre and the Bower have commenced operations, and 1,271 people attended sustainability engagements and education sessions.
- The 'Powering Ahead' Electric Vehicle Encouragement Strategy was adopted with significant progress in implementing EV charging infrastructure. As part of this initiative, 19 EVs have been ordered for Council pool vehicles, with an additional 8 in the fleet.
- Five raised pedestrian crossings were completed as part of the implementation of the Pedestrian Access and Mobility Plan (PAMP).
- The Inner West 10-year Recreation Strategy was completed (and adopted October 2023).
- The Creative Use of Council Venues pilot program started in July with 22 participants, providing 1040 hours of subsidised space for creatives in August and September.
- Council participated in Dementia Action Week, partnering with the University of Sydney and NSW Health to deliver a nutrition and Healthy Brain Ageing talks, delivering an eight-week Social Connection Group with NSW Health, and a pilot Cyber Seniors Story Tech program.
- Council won grants for Community Heritage Marrickville Metro Virtual Reality–Create NSW \$50,000; Marrickville Music Festival–Create NSW \$33,000; three bicycle path grants–NSW Government; Waste reduction grant–Environmental Protection Authority \$200,000.
- Edge GreenWay and Edge Sydenham delighted audiences and showcased local creatives in a celebration of art and community.

Minor adjustments to Operational Plan 2023/24

There have been minor administrative adjustments to the Operational Plan since adoption which are:

1. Action 5.3.3.2 was deleted as it was a duplicate of 5.2.2.5.
2. The measure - '*100% of air pollution listings reviewed and accurate*' - was not linked to an action. A new action was created - 1.4.3.1 '*Enforce air pollution controls to regulate development*'.

This resulted in a total of 171 reportable actions for the year.

Quarterly Budget Review Statement

This report provides a comprehensive high-level overview of Council's financial position as at 30 September 2023. Any forecast results are projections as at 30 June 2024. Council has updated its projected budget result to \$36.2 million, this is an increase of \$0.6 million from the 2023/24 Adopted Budget. Excluding capital revenue, a deficit of \$2.3 million has been projected against the 2023/24 Adopted Budget Deficit of \$2.2 million.

During the quarter, a detailed review of both operating and capital budgets has been undertaken, reconfirming the budget projections for the current financial year.

The change in the Full Year Operating Budgeted Result Before Capital Grants and Contributions is primarily due to:

- User Charges and Fees increase of \$2.2m predominantly from restorations income to be received, offset by increase in Materials and Services budget to complete restoration works.
- Interest Income increase of \$4.8m due to RBA increasing interest rates resulting in higher returns on investments.
- Other Income decrease of \$0.9m to reflect forecasted lease income from Council's investment properties offset against updated operational and maintenance costs.
- Capital Grants and Contributions increase of \$0.7m mainly due to various grants received to complete various infrastructure projects.
- Employee Costs net increase following realignment of budget to agency costs in Materials and Services for backfilling permanent roles, increase in workers compensation insurance and additional temporary positions to assist with the rollout of FOGO.
- Material & Services net increase due to:
 - Legal costs increase to match expected spend for legal matters for the financial year.
 - Carry over of operating project budget from 2022/23 financial year, mostly funded from grants received in the prior year.
 - Budget for the bin rollout project, drawing down from the Domestic Waste Management Reserve.

Summary of Budget Movements

Operational Budget

The graph in Figure 1 summarises the key operating budget movements, with a brief explanation and the impact on Council's budget provided below.

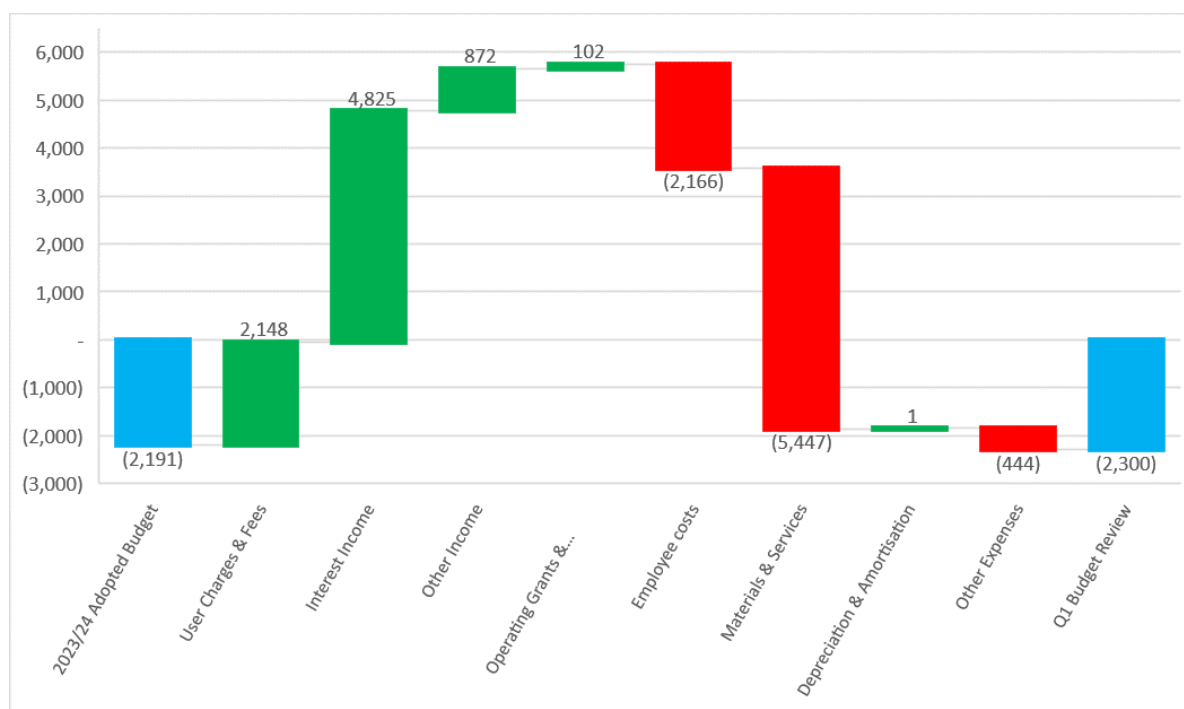


Figure 1. Changes in the Full Year Operating Budgeted Result Before Capital Grants and Contributions

- Forecast increase in revenue relating to User Charges & Fees:
 - Civil Maintenance – \$1.9m increase to reflect restorations income expected for 2023/24 financial year offset by increase in expenditure to deliver restorations works.
 - Early Learning - \$0.3m increase to align fees for OOSH (outside of school hours) to year-to-date actuals.
- Forecast increase in Other Income:
 - Properties & Strategic Investments - \$0.7m increase to reflect forecasted lease income from Councils investment properties offset against updated operational and maintenance costs.
 - Environmental Health & Building Regulation - \$0.1m increase to align to year-to-date revenue for fire-related infringements.
 - Legal Services - \$0.1m increase to reflect recovery costs for legal matters.
- Forecast increase in Interest Income \$4.8m – reflects RBA increasing interest rates resulting in higher returns on investments.
- Forecast increase in Employment Costs:
 - Result following realignment of budget to agency costs in Materials and Services for backfilling permanent roles, increase in workers compensation insurance and additional temporary positions to assist with the rollout of FOGO.
- Forecast increase in Materials and Services costs:
 - Legal costs increase to match expected spend for legal matters for the financial year.
 - Carry over of operating project budget from 2022/23 financial year, mostly funded from grants received in the prior year.
 - Budget for the bin rollout project, drawing down from the Domestic Waste Management Reserve.

Capital Budget

The graph in Figure 2 over the page reflects changes in the timing of projects, with a brief explanation provided below. Details can be found within the September 2023 QBRs Movement (attached).

The increased Capital Expenditure of \$29.0m is primarily due to carryover of budget from 2022/23 financial year related to:

- the delayed settlement of the investment property purchased in Warrawong
- grants received in the 2022/23 financial year for the Regional and Local Roads Repair Program; and
- other smaller project budgets re-phased from 2022/2023 to 2023/24 financial year.

Cash Flow forecasts of major projects will be monitored ensuring the expenditure remains in line with the budget. September 2023 year to date capital expenditure totals approximately \$89.2m.

The Capital Budget will continue to be reviewed to financial year end, on an ongoing basis with the capital works managers.

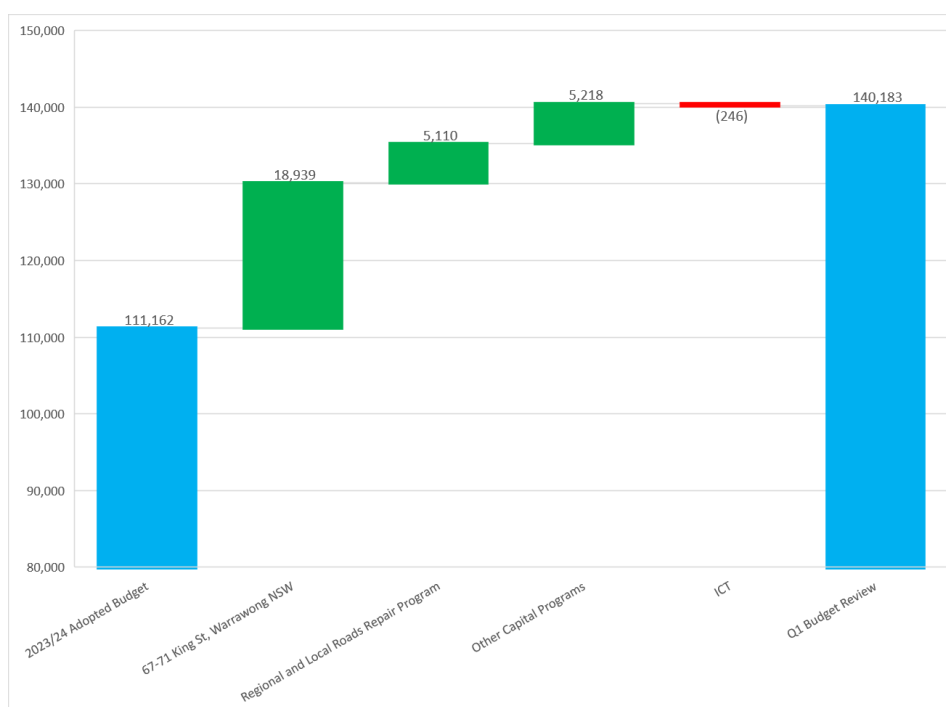


Figure 2. Changes in the Full Year Capital Budget

Responsible Accounting Officer Budget Review Statement

Section 203(2) of the Local Government (General) Regulation 2021 requires a report by Council's responsible accounting officer regarding the Council's financial position at the end of each quarter. The following statement is made in accordance with this clause.

"It is in my opinion that the Budget Review Statement for Inner West Council for the period ending 30 September 2023 indicates that Council's projected financial position at 30 June will be satisfactory, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure."

Chris Sleiman, Acting Chief Financial Officer (Responsible Accounting Officer) - Inner West Council

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

1. [↓](#) September 2023 QBRS Financial Statements
2. [↓](#) Quarter one progress report - Delivery Program and Operational Plan 2023-24

September 2023 QBRs Financial Statements & Movements.

1) Primary Financial Statement

Description	Original Budget \$'000	Proposed Adjustments \$'000	Forecast Budget \$'000	Actual YTD \$'000
Income				
Rates & General Revenue	131,984	-	131,984	32,672
User Charges & Fees	55,344	2,148	57,492	17,006
Domestic Waste Charge	41,004	-	41,004	10,398
Interest Income	5,500	4,825	10,325	3,149
Other Income	27,316	873	28,189	6,484
Operating Grants & Contributions	9,844	102	9,946	382
Capital Grants & Contributions	37,822	699	38,521	2,836
Profit or Loss on Disposal	(920)	-	(920)	211
Total Income	307,894	8,647	316,541	73,138
Expense				
Employee costs	138,351	2,167	140,517	33,975
Materials & Services	84,045	5,447	89,492	22,984
Borrowing Costs	792	-	792	205
Depreciation & Amortisation	33,839	(1)	33,839	9,170
Other Expenses	15,236	444	15,680	4,027
Total Expense	272,263	8,057	280,320	70,361
Operating Surplus/(Deficit)	35,631	590	36,221	2,777
Operating Surplus/(Deficit) before Capital	(2,191)	(109)	(2,300)	(59)
Capital Expenditure				
Capital Works Program	111,162	29,021	140,183	26,385
Loan Principal	2,447	-	2,447	1,038
Total Capital Expenditure	113,609	29,021	142,630	27,424
Funding				
Net Working Capital Drawdown	43,010	28,431	71,441	5,912
Net Overheads Reallocation	(0)	0	0	(0)
Depreciation Contra	34,969	(1)	34,968	9,243
Total Funding	77,979	28,430	106,409	15,155
Net Budget Position	-	-	-	(9,491)

Item 1

Attachment 1

2) September 2023 QBRS Movements

Item	Description	\$'000 Movement
	Income	
	User Charges & Fees	
5	Increased Revenue - Civil Maintenance	1,850
6	Increased Revenue - Community Centres	13
13	Increased Revenue - Early Learning	275
19	Increased Revenue - Finance	10
		2,148
	Other Income	
6	Increased Revenue - Community Centres	4
	Increased Revenue - Environmental Health & Building Regulation	92
16	Increased Revenue - Legal Services	100
23	Increased Revenue - Properties & Strategic Investments	718
30	Decreased Revenue - Resource Recovery	(41)
31		873
	Capital Grants & Contributions	
4	Decreased Revenue - Capital and Major Projects	(6,194)
10	Decreased Revenue - Corporate Support Services	(2,741)
36	Increased Revenue - Strategic Planning	9,634
		699
	Operating Grants & Contributions	
4	Decreased Revenue - Capital and Major Projects	(1,450)
8	Decreased Revenue - Community Wellbeing	(133)
10	Increased Revenue - Corporate Support Services	1,450
13	Increased Revenue - Early Learning	271
24	Decreased Revenue - Libraries and History	(72)
32	Increased Revenue - Resource Recovery Planning	20
36	Decreased Revenue - Strategic Planning	(39)
37	Increased Revenue - Traffic & Transport Planning	55
		102
	Interest Income	
10	Increased Revenue - Corporate Support Services	4,825
		4,825
	Total Income	8,647

Item 1

Attachment 1

Item	Description	\$'000 Movement
	<u>Operating Expenditure</u>	
	Employee costs	
2	Decreased Expenditure - Aquatic Services	(16)
3	Decreased Expenditure - Building Certification	(43)
4	Increased Expenditure - Capital and Major Projects	5
5	Increased Expenditure - Civil Maintenance	213
6	Increased Expenditure - Community Centres	3
7	Decreased Expenditure - Community Venues	(82)
8	Decreased Expenditure - Community Wellbeing	(126)
10	Increased Expenditure - Corporate Support Services	1,564
11	Increased Expenditure - Customer Service	158
12	Decreased Expenditure - Development Assessment	(5)
13	Increased Expenditure - Early Learning	200
14	Decreased Expenditure - Economic Development	(16)
15	Increased Expenditure - Engineering Services	144
16	Decreased Expenditure - Environmental Health & Building Regulation	(107)
17	Increased Expenditure - Events	10
18	Increased Expenditure - Facilities Management	59
19	Decreased Expenditure - Finance	(22)
20	Increased Expenditure - Fleet Services	179
21	Increased Expenditure - Governance & Risk	39
22	Decreased Expenditure - ICT	(89)
24	Decreased Expenditure - Libraries and History	(67)
25	Increased Expenditure - Living Arts	136
26	Increased Expenditure - Parking & Ranger Services	150
27	Decreased Expenditure - Parks and Streetscapes Operations	(634)
28	Increased Expenditure - People & Culture	30
29	Increased Expenditure - Procurement	23
30	Decreased Expenditure - Properties & Strategic Investments	(12)
31	Increased Expenditure - Resource Recovery	527
32	Increased Expenditure - Resource Recovery Planning	436
33	Decreased Expenditure - Service Transformation	(272)
34	Increased Expenditure - Social and Cultural Planning	27
35	Decreased Expenditure - Strategic & Corporate Communications	(2)
36	Decreased Expenditure - Strategic Planning	(207)
37	Increased Expenditure - Traffic & Transport Planning	4
38	Decreased Expenditure - Urban Ecology	(68)
39	Increased Expenditure - Urban Forest	26
40	Increased Expenditure - Urban Sustainability	2
		2,167

Item 1

Attachment 1

Item	Description	\$'000 Movement
Materials & Services		
4	Increased Expenditure - Capital and Major Projects	235
5	Increased Expenditure - Civil Maintenance	875
6	Increased Expenditure - Community Centres	4
7	Increased Expenditure - Community Venues	2
8	Decreased Expenditure - Community Wellbeing	(13)
9	Increased Expenditure - Corporate Strategy & Engagement	80
10	Increased Expenditure - Corporate Support Services	147
11	Increased Expenditure - Customer Service	37
12	Increased Expenditure - Development Assessment	84
13	Increased Expenditure - Early Learning	179
17	Increased Expenditure - Events	62
18	Increased Expenditure - Facilities Management	17
19	Increased Expenditure - Finance	22
21	Decreased Expenditure - Governance & Risk	(3)
23	Increased Expenditure - Legal Services	800
24	Increased Expenditure - Libraries and History	106
25	Increased Expenditure - Living Arts	65
26	Increased Expenditure - Parking & Ranger Services	80
27	Increased Expenditure - Parks and Streetscapes Operations	634
28	Increased Expenditure - People & Culture	162
30	Increased Expenditure - Properties & Strategic Investments	245
31	Increased Expenditure - Resource Recovery	1,085
32	Increased Expenditure - Resource Recovery Planning	359
33	Decreased Expenditure - Service Transformation	(50)
34	Increased Expenditure - Social and Cultural Planning	56
35	Increased Expenditure - Strategic & Corporate Communications	3
36	Increased Expenditure - Strategic Planning	124
37	Increased Expenditure - Traffic & Transport Planning	50
		5,447
Other Expenses		
16	Increased Expenditure - Environmental Health & Building Regulation	12
17	Increased Expenditure - Events	60
30	Increased Expenditure - Properties & Strategic Investments	376
34	Decreased Expenditure - Social and Cultural Planning	(10)
36	Increased Expenditure - Strategic Planning	6
		444
Depreciation & Amortisation		
8	Decreased Expenditure - Community Wellbeing	(1)
		(1)
	Total Operating Expenditure	8,057
Capital Expenditure (Item 1)		
Materials & Contracts		
4	Increased Expenditure - Capital and Major Projects	9,446
5	Increased Expenditure - Civil Maintenance	800
22	Decreased Expenditure - ICT	(246)
30	Increased Expenditure - Properties & Strategic Investments	18,991
34	Increased Expenditure - Social and Cultural Planning	30
		29,021
	Total Capital Expenditure	29,021

Description		\$'000 Movement
Materials & Services		
4	Increased Expenditure - Capital and Major Projects	235
5	Increased Expenditure - Civil Maintenance	875
6	Increased Expenditure - Community Centres	4
7	Increased Expenditure - Community Venues	2
8	Decreased Expenditure - Community Wellbeing	(13)
9	Increased Expenditure - Corporate Strategy & Engagement	80
10	Increased Expenditure - Corporate Support Services	147
11	Increased Expenditure - Customer Service	37
12	Increased Expenditure - Development Assessment	84
13	Increased Expenditure - Early Learning	179
17	Increased Expenditure - Events	62
18	Increased Expenditure - Facilities Management	17
19	Increased Expenditure - Finance	22
21	Decreased Expenditure - Governance & Risk	(3)
23	Increased Expenditure - Legal Services	800
24	Increased Expenditure - Libraries and History	106
25	Increased Expenditure - Living Arts	65
26	Increased Expenditure - Parking & Ranger Services	80
27	Increased Expenditure - Parks and Streetscapes Operations	634
28	Increased Expenditure - People & Culture	162
30	Increased Expenditure - Properties & Strategic Investments	245
31	Increased Expenditure - Resource Recovery	1,085
32	Increased Expenditure - Resource Recovery Planning	359
33	Decreased Expenditure - Service Transformation	(50)
34	Increased Expenditure - Social and Cultural Planning	56
35	Increased Expenditure - Strategic & Corporate Communications	3
36	Increased Expenditure - Strategic Planning	124
37	Increased Expenditure - Traffic & Transport Planning	50
		5,447
Other Expenses		
16	Increased Expenditure - Environmental Health & Building Regulation	12
17	Increased Expenditure - Events	60
30	Increased Expenditure - Properties & Strategic Investments	376
34	Decreased Expenditure - Social and Cultural Planning	(10)
36	Increased Expenditure - Strategic Planning	6
		444
Depreciation & Amortisation		
8	Decreased Expenditure - Community Wellbeing	(1)
		(1)
Total Operating Expenditure		8,057
Capital Expenditure (Item 1)		
Materials & Contracts		
4	Increased Expenditure - Capital and Major Projects	9,446
5	Increased Expenditure - Civil Maintenance	800
22	Decreased Expenditure - ICT	(246)
30	Increased Expenditure - Properties & Strategic Investments	18,991
34	Increased Expenditure - Social and Cultural Planning	30
		29,021
Total Capital Expenditure		29,021

Item	Description	\$'000 Movement
	<u>Net Working Capital Drawdown</u>	
2	Decrease - Aquatic Services	(16)
3	Decrease - Building Certification	(43)
4	Increase - Capital and Major Projects	17,330
5	Increase - Civil Maintenance	38
6	Decrease - Community Centres	(10)
7	Decrease - Community Venues	(80)
8	Decrease - Community Wellbeing	(7)
9	Increase - Corporate Strategy & Engagement	80
10	Decrease - Corporate Support Services	(1,823)
11	Increase - Customer Service	195
12	Increase - Development Assessment	79
13	Decrease - Early Learning	(167)
14	Decrease - Economic Development	(16)
15	Increase - Engineering Services	144
16	Decrease - Environmental Health & Building Regulation	(187)
17	Increase - Events	132
18	Increase - Facilities Management	76
19	Decrease - Finance	(10)
20	Increase - Fleet Services	179
21	Increase - Governance & Risk	36
22	Decrease - ICT	(335)
23	Increase - Legal Services	700
24	Increase - Libraries and History	111
25	Increase - Living Arts	201
26	Increase - Parking & Ranger Services	230
27	Increase - Parks and Streetscapes Operations	0
28	Increase - People & Culture	192
29	Increase - Procurement	23
30	Increase - Properties & Strategic Investments	18,883
31	Increase - Resource Recovery	1,653
32	Increase - Resource Recovery Planning	775
33	Decrease - Service Transformation	(322)
34	Increase - Social and Cultural Planning	103
35	Increase - Strategic & Corporate Communications	1
36	Decrease - Strategic Planning	(9,672)
37	Decrease - Traffic & Transport Planning	(1)
38	Decrease - Urban Ecology	(68)
39	Increase - Urban Forest	26
40	Increase - Urban Sustainability	2
	Total Net Working Capital Drawdown	28,431

Item 1

Attachment 1

ITEM 1 – Capital Projects Movement from Adopted Budget

Item	Description	Carry Overs 2022/23 \$'000	Other Movements \$'000	Total 2023/24 Movement \$'000	Commentary
1		23,023	5,998	29,021	
	Office Equipment (ICT)	234	(480)	(246)	
	Technology One HR Module	147	-	147	Carryover balance for TechOne HRP implementation.
	WAN Links renewal	30	-	30	Carryover for SIP Trunks migration.
	ICT Microsoft Team	24	-	24	Carryover balance Microsoft Team Enhouse touch point.
	Infra Consol - AD and Security	21	-	21	Carryover balance for Migrate Identity federation to Azure AD (Entra).
	Assets Mobility Devices	12	-	12	Carryover balance. Devices is finalised, project is estimated to finished in December this year.
	ICT Data Management		(75)	(75)	Duplicate budget is included in operating budget.
	ICT Infrastructure Decommission		(80)	(80)	Project deferred to 2024/25 financial year.
	Technology One - Contingency		(100)	(100)	Removed ICT contingency budget.
	Customer Portal		(100)	(100)	Project deferred to 2024/25 financial year.
	ICT Security		(125)	(125)	Duplicate budget is included in operating budget.
	Land Improvement (Depreciable)	1,907	352	2,258	
	Greenway Bay Run Widening and Upgrade	1,072		1,072	Balance of 2022/23 budget carried over for final payments.
	Skate Park in Leichhardt Park - Construction	335		335	Balance of 2022/23 budget carried over for final payments.
	Playing Field Renovation Program, Various		202	202	Budget shortfall due to rise in contractor prices and additional scope to add in Turf Agronomy plan.
	Parks Assets Program	100		100	Cricket net works delayed due to contractor injury. Works rescheduled to 2023/24 financial year.
	3 Cahill St & Lewis Herman Reserve		100	100	Variation for continued contamination management.
	Aboriginal Memorials	72	-	72	Carry over from 2022/23 for scoping and construction work of memorials at Yeo Park.
	Camdenville Park Upgrade	65		65	Balance of 2022/23 budget carried over for final payments.
	Simpson Park upgrade	60		60	Balance of 2022/23 budget carried over for final payments.
	Easton Park Upgrade	58		58	Balance of 2022/23 budget carried over for defects and additional works.
	Richard Murden Reserve Inclusive Playground		50	50	Bring forward budget to commence preliminary works.
	GreenWay Capital Budget	33		33	Balance of 2022/23 budget carried over for multi-year project.
	Signs for Traditional Owners Acknowledgement	30		30	Carry over from 2022/23 for completion of Aboriginal walking trail in this financial year.
	Hoskins Park Upgrade	20		20	Balance of 2022/23 budget carried over for final payments.
	Tempe Reserve Sportsfield Lighting Upgrade	20		20	Balance of 2022/23 budget carried over for final payments.
	Inclusive Playgrounds	17		17	Design commenced June. Balance of 2022/23 budget to be carried over for design & construction.
	Elliott Park - Lighting	15		15	Balance of 2022/23 budget carried over for defects.
	Mackey Park Priority 1 and 2 works	10		10	Balance of 2022/23 budget carried over for final payments.

Item 1

Attachment 1

Item	Description	Carry Overs 2022/23 \$'000	Other Movements \$'000	Total 2023/24 Movement \$'000	Commentary
1	Buildings	20,004	-	20,004	
	Warrawong Investment Property	18,939		18,939	Carryover for the purchase of Warrawong property
	Petersham Town Hall Upgrade	115		115	Carry over from 2022/23 to scope the work in line with proposed Town Hall Masterplan.
	Leichhardt Town Hall Renewal	104		104	Carry over from 2022/23 to complete external lighting works. Delayed due to decline of original tender by council.
	Pioneers Memorial Park Renewal	95		95	Carry over from 2022/23 for construction and completion of work. Original tender was previously rejected and renegotiation carried out.
	Newtown Town Hall Renewal	95		95	Carry over from 2022/23 for construction.
	Paringa Reserve Elliot Street New Kiosk	79		79	Carry over from 2022/23 for completion of stage 1 works, awaiting direction for stage 2.
	Summer Hill Depot Reuse Centre Refurbishment	75		75	Carry over from 2022/23 for variations for tenants which is completed.
	Herb Greedy Hall Renewal	58		58	Carry over from 2022/23 for rescoping of work.
	Deborah Little Early Learning Centre Upgrade	56		56	Carry over from 2022/23.
	Leichhardt Oval Masterplan	52		52	Carry over from 2022/23 to finalise the payments of Leichhardt Oval masterplan.
	Energy Efficiency and Solar Projects	43		43	Carry over from 2022/23 for completion of work.
	Petersham Kindergarten (KU Petersham) Refurbishment	39		39	Carry over from 2022/23 to finalise the design and flood mitigation strategy.
	Marrickville & St Peters Town Hall External Works	32		32	Carry over from 2022/23 to complete construction which is completed.
	Ashfield Early Learning Centre Refurbishment	30		30	Carry over from 2022/23 for work scoping.
	Annandale Town Hall Community Centre Refurbishment	29		29	Carry over from 2022/23 to facilitate roof inspection for work scoping.
	St Peters Depot Power Compliance	25		25	Carry over from 2022/23 for completion of design for EV charging. Design completed, ready for procurement.
	Gladstone Park New Public Toilet	23		23	Carry over from 2022/23 for design work progressing.
	Ashfield Civic Centre Upgrade	23		23	Carry over from 2022/23 to complete design for procurement and construction.
	Leichhardt Street Child Care Centre Renewal	23		23	Carry over from 2022/23 to complete air conditioning work which is completed.
	Easton Park Amenities Renewal	22		22	Carry over from 2022/23 to pay off outstanding invoices for completed work last financial year.
	Henson Street Kindergarten Refurbishment	13		13	Carry over from 2022/23 for roof inspection report.
	Birchgrove Park Renewal	12		12	Carry over from 2022/23 for building condition report.
	Stone Villa Renewal	8		8	Carry over from 2022/23 for roof inspection report.
	Leichhardt Depot Amenities Block and Other Refurbishment	6		6	Carry over from 2022/23 to scope the project.
	HJ Mahoney Amenities Refurbishment	4		4	Carry over from 2022/23 for construction.
	Mackey Park Canoe Club Refurbishment	2		2	Carry over from 2022/23 to complete minor roof works.
	Henson Park Grandstand Upgrade	1		1	Carry over from 2022/23.
	Balmain Town Hall Site Renewal	1		1	Carry over from 2022/23.
	Aquatic Facilities	34	-	34	
	Fanny Durack Aquatic Centre Refurbishment	34		34	Carry over from 2022/23.
	Local Roads	-	5,110	5,110	
	Various Locations	-	5,110	5,110	Regional and Local Roads Repair Program grant funding received in 2022/23 financial year to be expended in current financial year.
	Regional Roads	-	605	605	
	ROA - Regional Roads Repair Program (RLRRP Grant)		500	500	Regional and Local Roads Repair Program grant funding received in 2022/23 financial year to be expended in current financial year.
	Ash - Victoria St - Liverpool Road to Norton St		105	105	Increase due to revised cost estimate.
	Bridges	(133)	-	(133)	
	Piper Street Bridge - Remediation Works	(133)		(133)	Contractor on site earlier than anticipated.
	Footpaths	200	-	200	
	Mort Bay Park Retaining Wall, Phillip, Bay, Short Street	200		200	Balance of 2022/23 budget carried over to complete awarded works.
	Kerb & Gutter	80	(9)	71	
	Leichhardt Marion Street -Renwick Street to Elswick Street	75		75	Balance of 2022/23 budget carried over to complete awarded works.
	Other Projects	5	(9)	(4)	Various project movement.

Item	Description	Carry Overs 2022/23 \$'000	Other Movements \$'000	Total 2023/24 Movement \$'000	Commentary
1	Traffic Devices	373	104	477	
	Newington (Area 8) LATM Scheme	332		332	Balance of 2022/23 budget carried over to complete awarded works.
	Marrickville, Victoria Road & Meeks Street - Kerb Extensions		160	160	Black Spot Program Funded project.
	Leichhardt, Elliott Street/Glassop Street - Roundabout Construction	5	54	59	Carryover balance of 2022/23 design budget and additional budget required following increase in contractor prices.
	Other Projects	36	115	151	Black spot funded program and increase in contractor costs after RFQ process.
	Edgeware Road & Alice Street Enmore - Traffic Signals Upgrade		(225)	(225)	Moved to operating budget due to nature of works (Traffic Signals are not Council assets).
	Storm Water Drainage	265	316	581	
	Llewellyn Street Drainage Improvement		304	304	Revised cost estimate due to rise in contractor prices.
	Elizabeth Street - Reline/Reconstruct	165		165	Balance of 2022/23 budget carried over to complete awarded works.
	Renwick Street & Carrington Road - Pipe Replacement	90		90	Balance of 2022/23 budget carried over to complete awarded works.
	Rawson St Pipeline Replacement		70	70	Revised cost estimate following design.
	Dulwich Hill - 1 Cobar Street		60	60	Project added to program following deletion of other projects
	Other Projects	10	(68)	(58)	Projects deferred to 2024/25 financial year to allow for planning and balance budget shortfalls within the program.
	John Street Pipe Repair		(50)	(50)	Defer to 2024/25 to coordinate with Lords Road Drainage
	Bicycle facilities	25	-	25	
	Marrickville Road (EAST) Design and Implementation	25		25	Balance of budget carried over for construction costs in 2023/24 financial year.
	Town Centres	35	-	35	
	Flood Street, Marketplace	20		20	Balance of budget carried over for final payments.
	Rainbow Pathway	15		15	Minor contract payments for works completed in 2022/23 financial year.

ITEM 2 – Aquatic Services

Decrease Employee Costs	\$16k
Decrease Transfer from Net Working Funds	\$16k

- Employee Costs decrease due to salary alignment to actuals for September year to date.

ITEM 3 – Building Certification

Decrease Employee Costs	\$43k
Decrease Transfer from Net Working Funds	\$43k

- Employee Costs decrease due to salary alignment to actuals for September year to date.

ITEM 4 – Capital and Major Projects

Decrease Capital Grants & Contributions	\$6,194k
Decrease Operating Grants & Contributions	\$1,450k
Increase Employee Costs	\$5k
Increase Materials & Services	\$235k
Increase Capital Expenditure	\$9,446k
Increase Transfer from Net Working Funds	\$17,330k

- Capital grants and contributions has decreased due to:
 - (\$6,004k) Budget transfer of contributions to the strategic planning team
 - (\$300k) GreenWay Transport for NSW grant approved \$9.8m
 - \$93k GreenWay grant carried over.
 - \$10k Edgeware Rd & Alice St Enmore traffic signals upgrade
 - \$7k Roads to Recovery Grant
- Operating grants has decreased due to advance payment of the 2023/24 Financial Assistance Grant in June 2023. The advance payment for 2024/25 Financial Assistance Grant transferred to Corporate Support.
- Employee Costs increase due to salary alignment to actuals for September year to date.
- Operational expenditure has increased due to a reallocation of capital budget to operational budget for traffic light signal upgrade as the asset is owned and funded by Transport for NSW.
- Capital Works budget has been increased predominately driven by 2022/23 carryovers and grant funded projects as detailed in Item 1. Summary of key movements include
 - Road re-sheeting increase due to Regional and Local Roads Repair Program grant received in 2022/23, Metro restorations and/or revised cost estimates on individual projects
 - Traffic facilities and stormwater program following revised cost estimates.

ITEM 5 – Civil Maintenance

Increase User Charges & Fees	\$1,850k
Increase Employee Costs	\$213k
Increase Materials & Contracts	\$875k
Increase Capital Expenditure	\$800k
Increase Transfer from Net Working Funds	\$38k

- Increase in User Charges and Fees relates to restorations income with matching increase in operational and capital expenditure.
- Employee cost increase due to reallocation of agency budget to employee costs.

ITEM 6 – Community Centres

Increase User Charges & Fees	\$13k
Increase Other Income	\$4k
Increase Employee Costs	\$3k
Increase Materials & Services	\$4k
Decrease Transfer from Net Working Funds	\$10k

- User Charges & Fees increase to reflect year to date actuals.
- Employee Costs increase due to salary alignment to actuals for September year to date.

ITEM 7 - Community Venues

Decrease Employee Costs	\$82k
Increase Materials & Services	\$2k
Decrease Transfer from Net Working Funds	\$80k

- Employee Cost decrease due to movement of position to Community Wellbeing.

ITEM 8 – Community Wellbeing

Decrease Operating Grants & Contributions	\$133k
Decrease Employee Costs	\$126k
Decrease Materials and Services	\$13k
Decrease Transfer from Net Working Funds	\$7k

- Operating Grants & Contributions decrease due to Grant for Magic Yellow Bus moved to Early learning.
- Employee Cost decrease due to movement of Magic Yellow Bus to Early Learning offset with position moved from Community Venues.
- Decrease in Materials and Services due to movement of Magic Yellow Bus to Early Learning.

ITEM 9 – Corporate Strategy & Engagement

Increase Materials and Services	\$80k
Increase Transfer from Net Working Funds	\$80k

- Materials and Services increased for biennial customer survey taking place in this financial year

ITEM 10 - Corporate Support Services

Decrease Capital Grants & Contributions	\$2,741
Increase Operating Grants & Contributions	\$1,450
Increase Interest Income	\$4,825k
Increase Employee Costs	\$1,564k
Increase Materials & Services	\$147k
Decrease Transfer from Net Working Funds	\$1,823k

- Capital Grants & Contribution decrease due to budget transfer to Strategic Planning.
- Operating Grants & Contributions increase due to budget transfer from Capital & Major Projects.
- Interest Income increase due to RBA increasing interest rates since adopting budget in June 2023 resulting in higher returns on investments.
- Employee Costs increase due to increase in cost for workers compensation insurance.
- Materials & Services increase due to carry over of operating project expenditure from 2022/23 financial year.

ITEM 11 – Customer Service

Increase Employee Costs	\$158k
Increase Materials & Services	\$37k
Increase Transfer from Net Working Funds	\$195k

- Employee Costs and Materials & Services increase due to transfer of budget positions included under Service Transformation.

ITEM 12 – Development Assessment

Decrease Employee Costs	\$5k
Increase Materials & Services	\$84k
Increase Transfer from Net Working Funds	\$79k

- Employee Costs decrease due to salary alignment to actuals for September year to date.
- Increase in Materials & Services due to budget carry-over for the Faster Local Assessment Grant project.

ITEM 13 – Early Learning

Increase User Charges & Fees	\$275k
Increase Operating Grants & Contributions	\$271k
Increase Employee Costs	\$200k
Increase Materials & Services	\$179k
Decrease Transfer from Net Working Funds	\$167k

- User Charges and & Fees increase due to alignment of fees for OOSH (outside of school hours) to year-to-date actuals.
- Operating Grants & Contributions increased due to alignment of start strong grant to NSW department of education revised guidelines.
- Employee Costs increase due to movement of Magic Yellow Bus from Community wellbeing and additional training cost relating to start strong activities funded by increased grants.
- Materials and Services increase due to movement of Magic Yellow Bus from Community wellbeing and additional expenditure relating to start strong activities funded by increased grants.

ITEM 14 – Economic Development

Decrease Employee Costs	\$16k
Decrease Transfer from Net Working Funds	\$16k

- Employee Costs decrease due to salary alignment to actuals for September year to date.

ITEM 15 - Engineering Services

Increase Employee Costs	\$144k
Increase Transfer from Net Working Funds	\$144k

- Employee cost increase due to additional resource required to meet workload because of WestConnex.

ITEM 16 - Environmental Health & Building Regulation

Increase Other Income	\$92k
Decrease Employee Costs	\$107k
Increase Other Expenses	\$12k
Decrease Transfer from Net Working Funds	\$187k

- Other Income increase to align to year-to-date revenue for fire-related infringements.
- Employee Costs decrease due to salary alignment to actuals for September year to date.
- Other Expenses decrease due to increase in SEINS budget to match expected costs for 2023-24 financial year.

ITEM 17 - Events

Increase Employee Costs	\$10k
Increase Materials & Services	\$62k
Increase Other Expenses	\$60k
Increase Transfer from Net Working funds	\$132k

- Employee Costs increase due to salary alignment to actuals for September year to date.
- Materials & Services increase due to Ashfield Music Festival expenditure, where grants were received in the prior financial year.
- Other Operating Expenses increase relate to Stanmore Music Festival and Marrickville Music Festival funded by movement of budget from Living Arts and Social and Cultural planning.

ITEM 18 – Facilities Management

Decrease Employee Costs	\$59k
Increase Materials & Services	\$17k
Increase Transfer from Net Working Funds	\$176k

- Employee Costs decrease due to salary alignment to actuals for September year to date.

ITEM 19 - Finance

Increase User Charges & Fees	\$10k
Decrease Employee Costs	\$22k
Increase Materials & Services	\$22k
Decrease Transfer from Net Working Funds	\$10k

- User Charges & Fees to align to year-to-date revenue for section 603 fees.
- Employee Costs decrease due to salary alignment to actuals for September year to date.
- Materials and Services increase for agency staff filling vacant roles, offset by employee cost decreases.

ITEM 20 - Fleet

Increase Employee Costs	\$179k
Increase Transfer from Net Working Funds	\$179k

- Employee Costs increase due to service unit review requiring additional position.

ITEM 21 - Governance & Risk

Increase Employee Costs	\$39k
Decrease Materials & Services	\$3k
Increase Transfer from Net Working Funds	\$36k

- Employee Cost increase due to salary alignment to actuals for September year to date.

ITEM 22 - ICT

Decrease Employee Costs	\$89k
Decrease Capital Expenditure	\$246k
Decrease Transfer from Net Working Funds	\$335k

- Employee Costs decrease due to salary alignment to actuals for September year to date.
- Capital Expenditure decrease due to the following projects:
 - (\$125k) ICT Security budget included in operational budget
 - (\$100k) Customer Portal budget deferred to 2024/25 financial year
 - (\$100k) Contingency budget removed
 - (\$80k) ICT Infrastructure Decommission budget deferred to 2024/25 financial year
 - (\$75k) ICT Data Management budget included in operational budget

ITEM 23 – Legal Services

Increase Other Income	\$100k
Increase Materials & Services	\$800k
Increase Transfer from Net Working Funds	\$700k

- Increase in Materials & Services due to higher than projected number of legal matters year to date. This is offset by an increase in legal cost recovery.

ITEM 24 – Libraries & History

Decrease Operating Grants & Contributions	\$72k
Decrease Employee Costs	\$67k
Increase Materials & Services	\$106k
Increase Transfer from Net Working Funds	\$111k

- Decrease in Operating Grants & Contributions due to declared Library Subsidy grants to be received by Council for 2023/24 financial year less than budgeted.
- Employee Costs decrease due to salary alignment to actuals for September year to date.
- Increase in Materials and Services relate to additional activities for youth creatives and Council subscriptions.

ITEM 25 – Living Arts

Increase Employee Costs	\$136k
Increase Other Expenses	\$65k
Increase Transfer from Net Working Funds	\$205k

- Employee Costs increase due to movement of position from Social and Cultural Planning.
- Increase in Other Expenses due to graffiti management cost funded by Graffiti grant received in prior year, partially offset with budget transferred to Event for Stanmore Music Festival.

ITEM 26 – Parks & Ranger Services

Increase Employee Costs	\$150k
Increase Materials & Services	\$80k
Increase Transfer from Net Working Funds	\$230k

- Employee Costs increase due to higher utilisation of casuals and temporary parking officers.
- Increase in Materials & Services to reflect contract increase for animal impounding services.

ITEM 27 – Parks and Streetscapes

Decrease Employee Costs	\$634k
Increase Materials & Services	\$634k
Transfer from Net Working Funds	\$0k

- Vacancies in establishment offset by increase in agency staff under Materials & Services.

ITEM 28 – People & Culture

Decrease Employee Costs	\$30k
Increase Materials & Services	\$162k
Increase Transfer from Net Working Funds	\$67k

- Employee Costs decrease due to salary alignment to actuals for September year to date.
- Materials & Services increase due to:
 - Budget carry-over relating to implementation of Tambla.
 - Workers Compensation Support Service

ITEM 29 – Procurement

Increase Employee Costs	\$23k
Increase Transfer from Net Working Funds	\$23k

- Employee Costs increase due to salary alignment to actuals for September year to date.

ITEM 30 – Properties & Strategic Investments

Increase Other Income	\$718k
Decrease Employee Costs	\$12k
Increase Materials & Services	\$245k
Increase Other Expenses	\$376k
Increase Capital Expenditure	\$18,991k
Increase Transfer from Net Working Funds	\$18,882k

- Increase in Other Income to reflect leasing revenue for acquired investment properties, offset by increase in operational and maintenance costs for properties.
- Employee Costs decrease due to salary alignment to actuals for September year to date.
- Increase in Capital Expenditure relates to the purchase of the Warrawong property, with settlement in July 2023.

ITEM 31 – Resource Recovery

Decrease Other Income	\$41k
Increase Employee Costs	\$527k
Increase Materials & Services	\$1,085k
Increase Transfer from Net Working Funds	\$1,653k

- Reduction in Other Income as Council will no longer receive paper rebates due to the recycling realignment.
- Employee Cost increase due to temporary increase in drivers to service booked garbage collections during the FOGO transition.
- Increase in Materials & Services due to the bin rollout project, drawing down from the Domestic Waste Management Reserve.

ITEM 32 – Resource Recovery Planning

Increase Operating Grants & Contribution	\$20K
Increase Employee Costs	\$436k
Increase Materials & Services	\$359k
Increase Transfer from Net Working Funds	\$775k

- Increase in Operating Grants & Contributions due to final milestone for litter grant to be received.
- Employee Cost increase due to additional resources required to service the FOGO transition for customer service and communication to residents.
- Increase in Materials & Services due to:
 - Unexpended FOGO and litter grant expenditure.
 - Nappy rebate per resolution C0923(1) Item 21 12/09/23; and
 - Residential composition audit that was delayed in 2022/23 due to the recycling realignment priority

ITEM 33 – Service Transformation

Decrease Employee Costs	\$272k
Decrease Materials & Services	\$50k
Decrease Transfer from Net Working Funds	\$322k

- Employee Costs and Materials and Services decrease due to transfer of budget positions to Customer Service.

ITEM 34 – Social & Cultural Planning

Increase Employee Costs	\$27k
Increase Materials & Services	\$56k
Decrease Other Expenses	\$10k
Increase Capital Expenditure	\$30k
Increase Transfer from Net Working Funds	\$103k

- Employee Costs increase due to salary alignment to actuals for September year to date.
- Materials and Services increase due to carry over for budget relating to Child Safe project.
- Capital Expenditure carryover from prior year for Signs for Traditional Owners acknowledgement project.

ITEM 35 – Strategic & Corporate Communications

Decrease Employee Costs	\$2k
Increase Materials & Services	\$3k
Increase Transfer from Net Working Funds	\$1k

- Employee Costs decrease due to salary alignment to actuals for September year to date.

ITEM 36 – Strategic Planning

Increase Capital Grants & Contributions	\$9,634k
Decrease Operating Grants & Contributions	\$39k
Decrease Employee Cost	\$207k
Increase Materials & Services	\$124k
Increase Other Expenses	\$6k
Decrease Transfer from Net Working Funds	\$9,672k

- Increase in Capital Grants & Contributions due to transfer of developer contributions budget from other departments.
- Decrease in Operating Grants & Contributions due to earlier than expected Blue Green Grid grant payment in June 2023.
- Employee Costs decrease due to salary alignment to actuals for September year to date and transfer of position to Properties & Strategic team.
- Material and Services increase due to carryover of unspent 2022-23 grant funded projects relating to Parramatta Road Technical Study and Blue Green Grid Project.

ITEM 37 – Traffic & Transport

Increase Operating Grants & Contributions	\$55k
Increase Employee Costs	\$4k
Increase Materials & Services	\$50k
Decrease Transfer from Net Working Funds	\$1k

- Operating Grant increase as Council has been successful in receiving a grant to fund the Carrington Road Cycleway upgrade.
- Employee Costs increase due to salary alignment to actuals for September year to date.
- Materials & Services increase to match grant expenditure to fund the line marking and sign posting to Carrington Road Cycleway.

ITEM 38– Urban Ecology

Decrease Employee Costs	\$68k
Decrease Transfer from Net Working Funds	\$68k

- Employee Costs decrease due to salary alignment to actuals for September year to date.

ITEM 39 – Urban Forest

Increase Employee Costs	\$26k
Increase Transfer from Net Working Funds	\$26k

- Employee Costs increase due to salary alignment to actuals for September year to date.

ITEM 40 – Urban Sustainability

Increase Employee Costs	\$2k
Increase Transfer from Net Working Funds	\$2k

- Employee Costs increase due to salary alignment to actuals for September year to date.

3) Summary Profit & Loss Statement

Description	Original Budget \$'000	Proposed Adjustments \$'000	Forecast Budget \$'000	Actual YTD \$'000
Income				
Rates & General Revenue	131,984	-	131,984	32,672
User Charges & Fees	55,344	2,148	57,492	17,006
Domestic Waste Charge	41,004	-	41,004	10,398
Interest Income	5,500	4,825	10,325	3,149
Other Income	27,316	873	28,189	6,484
Operating Grants & Contributions	9,844	102	9,946	382
Capital Grants & Contributions	37,822	699	38,521	2,836
Profit or Loss on Disposal	(920)	-	(920)	211
Total Income	307,894	8,647	316,541	73,138
Expense				
Employee costs	138,351	2,167	140,517	33,975
Materials & Services	84,045	5,447	89,492	22,984
Borrowing Costs	792	-	792	205
Depreciation & Amortisation	33,839	(1)	33,839	9,170
Other Expenses	15,236	444	15,680	4,027
Total Expense	272,263	8,057	280,320	70,361
Operating Surplus/(Deficit)	35,631	590	36,221	2,777
Operating Surplus/(Deficit) before Capital	(2,191)	(109)	(2,300)	(59)

4) Service Unit P&L Summary

Description	Original Budget \$'000	Proposed Adjustments \$'000	Forecast Budget \$'000	Actual YTD \$'000
Income				
Aquatic Services	19,615	-	19,615	4,255
Building Certification	721	-	721	189
Capital and Major Projects	37,073	(7,644)	29,429	1,602
Civil Maintenance	4,125	1,850	5,975	3,482
Community Centres	146	17	163	32
Community Venues	432	-	432	184
Community Wellbeing	299	(133)	166	49
Corporate Support Services	155,743	4,361	160,104	39,300
Development Assessment	3,750	-	3,750	887
Early Learning	19,014	546	19,560	5,389
Engineering Services	4,501	-	4,501	1,267
Environmental Health & Building Regulation	1,522	92	1,614	617
Events	81	-	81	28
Facilities Management	106	-	106	33
Libraries and History	706	(72)	634	27
Living Arts	5	-	5	0
Parking & Ranger Services	14,983	0	14,983	3,573
Resource Recovery	39,017	(41)	38,976	9,847
Resource Recovery Planning	401	20	421	-
Social and Cultural Planning	-	-	-	8
Strategic Planning	1,218	9,595	10,813	1,389
Traffic & Transport Planning	3,342	55	3,397	895
Urban Ecology	963	-	963	61
Urban Forest	129	-	129	24
Total Income	307,894	8,647	316,540	73,138
Expense				
Aquatic Services	21,922	(16)	21,906	5,430
Building Certification	977	(43)	934	212
Capital and Major Projects	3,030	240	3,269	2,267
Civil Maintenance	20,269	1,088	21,357	7,272
Community Centres	792	7	799	167
Community Venues	2,881	(80)	2,801	614
Community Wellbeing	2,583	(140)	2,443	302
Corporate Support Services	63,486	3,415	66,902	15,719
Development Assessment	7,227	79	7,306	1,654
Early Learning	20,089	379	20,468	5,790
Economic Development	1,059	(16)	1,043	260
Engineering Services	5,459	144	5,604	1,847
Environmental Health & Building Regulation	4,467	(95)	4,372	1,000
Events	1,874	132	2,007	604
Facilities Management	10,227	76	10,303	2,273
Libraries and History	12,161	39	12,200	2,760
Living Arts	1,793	201	1,994	427
Major Projects	0	-	0	2
Parking & Ranger Services	9,673	230	9,902	2,387
Parks and Streetscapes Operations	22,398	-	22,398	5,240
Resource Recovery	34,473	1,612	36,085	8,571
Resource Recovery Planning	2,255	795	3,050	725
Social and Cultural Planning	1,691	73	1,764	452
Strategic Planning	6,372	(77)	6,294	1,389
Traffic & Transport Planning	3,695	54	3,749	780
Urban Ecology	4,209	(68)	4,141	671
Urban Forest	5,135	26	5,161	1,121
Urban Sustainability	2,066	2	2,067	423
Total Expense	272,263	8,057	280,320	70,361
Operating Surplus/(Deficit) before Capital	35,631	590	36,221	2,777
Operating Surplus/(Deficit) after Capital	(2,191)	(109)	(2,300)	(59)

5) Capital Expenditure Statement

Description	Original Budget \$'000	Proposed Adjustments \$'000	Forecast Budget \$'000	Actual YTD \$'000
Capital Expenditure				
Plant & Equipment	4,615	-	4,615	1,071
Office Equipment	629	(246)	383	110
Land Improvement (Depreciable)	40,135	2,258	42,393	2,288
Buildings	22,006	20,004	42,010	19,913
Aquatic Facilities	11,025	34	11,059	169
Wharves	400	-	400	30
Local Roads	8,300	5,110	13,410	448
Regional Roads	1,110	605	1,715	134
Bridges	1,579	(133)	1,446	164
Footpaths	3,950	200	4,150	710
Kerb & Gutter	1,829	71	1,900	60
Traffic Devices	4,385	477	4,862	576
Storm Water Drainage	2,594	581	3,175	44
Bicycle facilities	2,546	25	2,571	25
Town Centres	5,860	35	5,895	645
Roadside Furniture	200	-	200	-
Principal Repayments	2,447	-	2,447	1,038
Total Capital Expenditure	113,609	29,021	142,630	27,424
Rates and Annual Charges	(1,669)	830	(839)	22,025
Operating Grants & Contributions	1,557	(1,685)	(128)	-
Capital Grants & Contributions	27,928	699	28,627	9
Sale of Assets	1,820	-	1,820	310
Transfer from External Reserves	31,971	6,069	38,040	1,421
Transfer from Internal Reserves	7,531	20,853	28,384	1,291
Trf fr Depreciation Contra Reserve	44,471	2,254	46,726	2,369
Total Funding Source	113,609	29,021	142,630	27,424
Net Budget Result	-	-	-	-

6) Cash & Investments – Restricted Held

\$'000	Opening Balance - 1 July 2023	Original Budget - Net Movements	Proposed Adjustments	Forecast Budget - Net Movements	Forecast Closing Balance	YTD Balance
Externally Restricted						
Developer Contributions	63,886	(13,757)	(2,049)	(15,806)	48,080	68,274
Specific Purpose Unexpended Grants	9,553	(635)	(5,070)	(5,705)	3,848	9,493
Domestic Waste Management	23,559	(2,567)	(1,993)	(4,560)	18,999	22,182
Stormwater Management	3,336	409	-	409	3,745	3,743
Special Rate Variation Income	13,331	(511)	66	(446)	12,885	15,313
Mainstreet Levy	240	-	-	-	240	240
3.5% Levy	1,121	-	-	-	1,121	1,121
Total Externally Restricted	115,026	(17,061)	(9,046)	(26,108)	88,918	120,366
Internally Restricted						
Employment Leave Entitlements	14,315	-	-	-	14,315	15,459
Deposits Retentions & Bonds	28,306	(1,064)	-	(1,064)	27,242	29,310
Investment Property Reserve	24,928	-	(18,939)	(18,939)	5,989	5,989
Infrastructure Renewal Reserve	19,446	(740)	-	(740)	18,706	19,446
Depreciation Contra Reserve	76,081	(12,957)	(2,284)	(15,241)	60,840	82,109
Total Internally Restricted	163,076	(14,761)	(22,891)	(37,652)	127,092	152,313
Unrestricted	22,317	(9,466)	3,841	(5,625)	15,024	21,743
Total Funds	300,419	(41,288)	(28,096)	(69,384)	231,035	294,422
Total Cash & Investment Portfolio as at 30 September 2023						294,422

Council's cash position sees an unrestricted balance of \$21.7 million as at 30 September 2023. The unrestricted balance will reduce as Council expends it on operational expenses and capital projects during the financial year. The funds have been invested in accordance with Council's investment policy. As at the end of September 2023 Council's investment portfolio was made up of 100% non-fossil fuel investments.

7) Contracts

Contractor	Contract Detail & Purpose	Contract Value (EXC GST) \$'000	Commencement Date of Contract	Duration Contract	Budgeted (Y/N)
INTER-CHILLERS PTY LIMITED	RFQ 110-23 Annette Kellerman Aquatic Centre Temp Boiler Install	210	03-Jul-23	3 months	Y
WILDE AND WOOLLARD PACIFIC PTY LTD	RFT 14-23 Leichhardt Park Aquatic Centre QS Services	217	10-Jul-23	4 years	Y
MBMPL PTY LTD	RFQ 139-23 AKAC Quantity Surveyor	70	27-Jul-23	1 year + 5 months	Y
SYNERGY ENTERPRISE SOLUTIONS PTY LTD	RFQ 280-22 IT Service Management (ITSM) Solution	762	28-Jul-23	6 years	Y
WILDE AND WOOLLARD PACIFIC PTY LTD	RFQ 142-23 Quantity Surveying Services - Various Sites	59	01-Aug-23	1 year + 1 month	Y
CANOPY CONSTRUCTIONS PTY LTD	RFQ 07-23 Newtown Town Hall External Works	515	09-Aug-23	4 months + 14 days	Y
NEVERSTOP WATER GROUP NEVER STOP WATER HARVESTING PTY LTD	RFT 10-23 HJ Mahoney & Tempe Reserve Field Upgrade	2,014	14-Aug-23	6 months + 17 days	Y
HOMEWOOD CONSULTING PTY LTD	RFT 30-22 Provision of Tree Inventory Services	775	14-Aug-23	2 years	Y
ACTIVE TURF DRAIN AUSTRALIA	RFT 15-23 Sporting Grounds Sand Grooving & Laser Grading	470	15-Aug-23	4 months + 25 days	Y
SYSTEMS THINKING CONSULTING PTY LTD	EX 161-23 TechOne Infrastructure Charges Module	745	25-Aug-23	10 months	Y
SULLIVANS CONSTRUCTIONS	RFT 28-21 Pioneers Memorial Park New Amenities	2,407	28-Aug-23	3 months	Y
Andrik Construction Group Pty Ltd	RFT 18-23 HJ Mahoney Amenities Refurbishment	128	04-Sep-23	5 months	Y
CO.OP STUDIO PTY LTD CO.OP STUDIO PTY LTD	RFT 09-23 Leichhardt Park Aquatic Centre Architect	54	04-Sep-23	4 years	Y
PREFERRED TRAINING NETWORKS PTY LTD	EX 258-23 Customer Service Training	68	12-Sep-23	1 month	Y
EPIC ENVIRONMENTAL PTY LTD	RFQ 197-23 Leichhardt Park Aquatic Centre Detailed Site Investigation	70	16-Sep-23	1 month	Y
CLARKSON CHAS	RFQ 207-23 Christmas tree Wreath and Christmas Cube Installation	783	29-Sep-23	6 months	Y

Above is a listing of contracts Council entered into during the period 1 July to 30 September 2023.

8) Consultancy & Legal Expenses

Expense	Expenditure YTD \$'000	Budgeted (Y/N)
External Legal Fees	583	Y
Consultancy Fees	919	Y

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high-level specialist or professional advice to assist decision making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

Where any expenses for Consultancy or Legal Fees (including Code of Conduct expenses) have not been budgeted for, an explanation is to be given. Report on external expenses only (not internal expenses).



Operational Plan Quarterly Report July – September 2023



Introduction

This report provides a progress update on Council's Operational Plan 2023/24.

It has three sections:

General Manager message – This section contains highlights from the quarter.

Executive Summary – This section contains an overview of progress against the actions and measures in the Operational Plan 2023/24.

Strategic Directions in detail – This section details progress against each of the actions and achievements against annual performance targets, ordered by the five strategic directions of the Inner West Community Strategic Plan – *Our Inner West*.

- Strategic Direction 1 – An ecologically sustainable Inner West
- Strategic Direction 2 – Liveable, connected neighbourhoods and transport
- Strategic Direction 3 – Creative communities and a strong economy
- Strategic Direction 4 – Healthy, resilient and caring communities
- Strategic Direction 5 – Progressive, responsive and effective civic leadership

General Manager message



In a fantastic start to the financial year, 93% of our 171 actions are 'Completed' or 'On Track', while 78% of our measures are 'On Target' or 'Within Tolerance'.

Highlights from July-September 2023 include:

Council has been nominated for six awards including as a **finalist in the prestigious Bluett Award**. Other nominations include four entries for Women in Local Government Award and Keep Australia Beautiful Award for Love Your Home Ground – Waste

Reduction and Resource Recovery.

I'm proud that **Council was also awarded the Australian Business Award for Employer of Choice** which recognises organisations that demonstrate effective employee recruitment, engagement and retention.

Our \$1.4m Sustainability Hub opened on 1 July 2023 where the Green Living Centre and the Bower have commenced operations, and 1,271 people attended sustainability engagements and education sessions.

Council prepared to roll out the **Food Organics and Garden Organics (FOGO) service** in a reform that will massively reduce carbon emissions and save ratepayers millions of dollars in landfill fees.

The **\$5 million Bay Run pathway and lighting upgrade** project was completed and launched to the community in another exciting milestone in the Cooks River to Iron Cove GreenWay.

The **\$2.2 million Leichhardt skate park** opened with a top-class skating bowl that can be used for skateboarding, bike riding and scootering, new lighting, shelters and paths, and a 'micro-forest' planting of 180 trees.

The **'Powering Ahead' Electric Vehicle Encouragement Strategy** was adopted with significant progress in implementing EV charging infrastructure. As part of this initiative, 19 EVs have been ordered for Council pool vehicles, with an additional 8 in the fleet.

Edge GreenWay and Edge Sydenham delighted audiences and showcased local creatives in a celebration of art and community.

Five raised pedestrian crossings were completed as part of the implementation of the Pedestrian Access and Mobility Plan (PAMP).

The **Inner West 10-year Recreation Strategy** was completed.

The **Creative Use of Council Venues** pilot program started in July with 22 participants, providing 1040 hours of subsidised space for creatives in August and September.

Council participated in Dementia Action Week, partnering with the University of Sydney and NSW Health to deliver a nutrition and Healthy Brain Ageing talks, delivering an eight-week Social Connection Group with NSW Health, and a pilot Cyber Seniors Story Tech program.

Council won grants for Community Heritage Marrickville Metro Virtual Reality—Create NSW \$50,000; Marrickville Music Festival—Create NSW \$33,000; three bicycle path grants—NSW Government; Waste reduction grant—Environmental Protection Authority \$200,000.

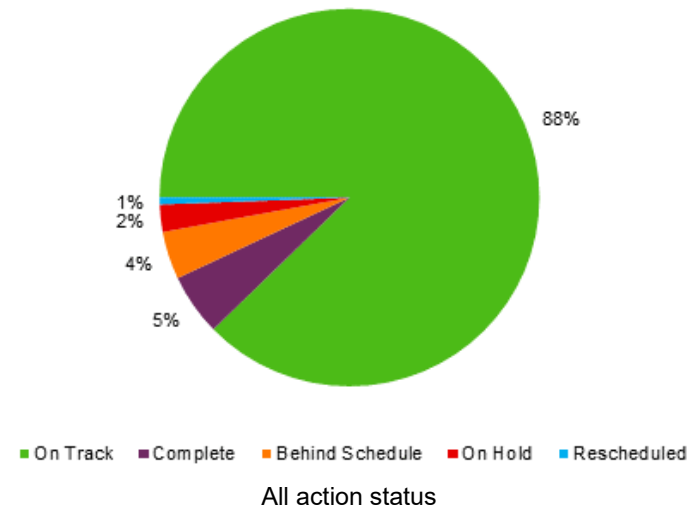
Peter Gainsford - General Manager

Executive Summary

The quarterly progress report outlines progress against the 171 actions in the 2023/24 Operational Plan.

As of 30 September 2023:

- 93% (159) of actions are 'Completed' or 'On Track'
- 7% (12) of actions are 'Behind Schedule', 'On Hold' or 'Rescheduled'



Legend



On Track



Completed



Behind Schedule



On Hold

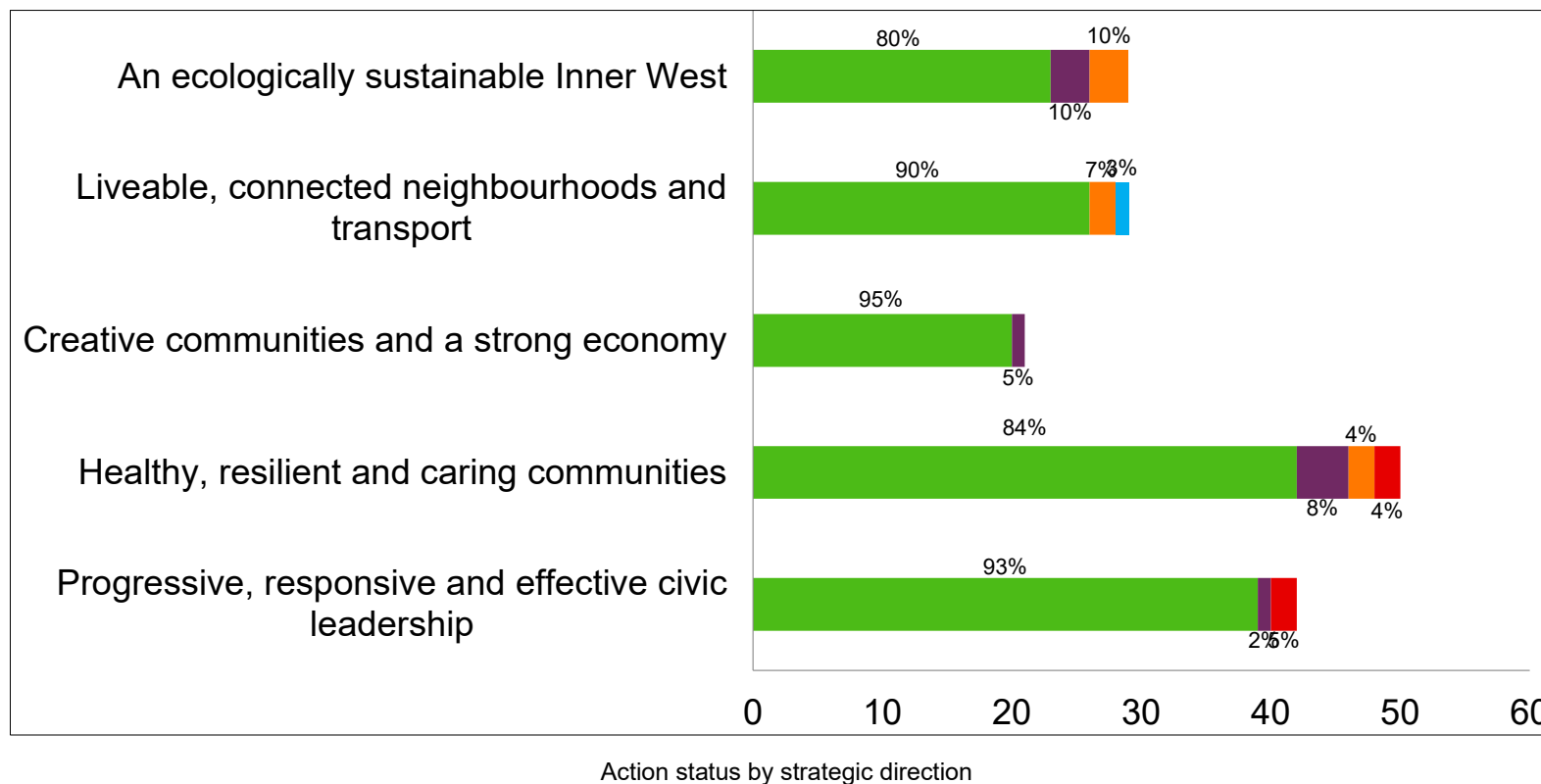


Rescheduled

✓ On Target

○ Within Tolerance

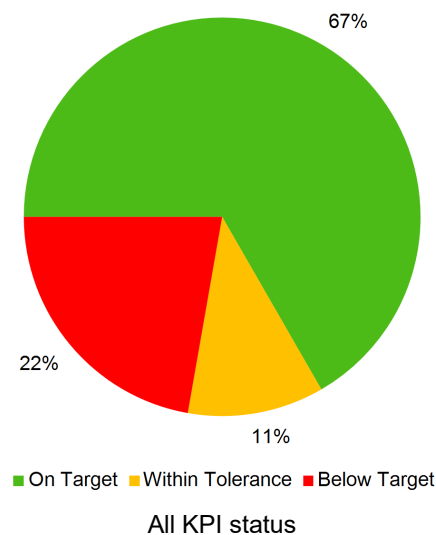
✗ Below Target



Measures

As of 30 September 2023:

- 78% (43) of measures are 'On Target' or 'Within Tolerance'
- 22% (13) of measures are 'Below Target'



Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target



Within Tolerance






Below Target

Strategic Direction 1 - An ecologically sustainable Inner West

Outcome 1.1 The Inner West community is recognised for its leadership in sustainability and tackling climate change

Strategy 1.1.1 Provide the community with information, knowledge, and tools for a sustainable Inner West

ID	Action	Responsible	Comment	Status
1.1.1.1	Establish and promote a sustainability program at the Inner West Sustainability Hub.	Urban Sustainability	The Sustainability Hub was opened by the Mayor and the introductory sustainability program is available as of September 2023. This includes direct community engagements with Council's Green Living Centre and operations undertaken by the Bower. Other tenants including Re Place and Dress for Success are due to open in October 2023 and a more comprehensive program, including communications will be developed.	
1.1.1.2	Deliver Community Environment Grants	Urban Sustainability	The Community Environment Grants are a two-year cycle and will reopen in 2024. In the meantime, Council's Environment team continues in-kind support of community organisations including through our Sustainable Schools networks and via a range of community programs at the Sustainability Hub.	
1.1.1.3	Inform residents about threatened and unique species of flora and fauna in our local parks and wild places	Parks Planning and Ecology	Threatened species and ecology information are being incorporated into Parks Plans of Management and Council strategies including Blue-Green grid planning. Projects to directly involve our residents in this work will be rolled out as part of the delivery of individual place plans.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled





On Target



Within Tolerance



Below Target

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
1.1.1a	Number of people attending sustainability engagements and education sessions	> 700	> 700	Urban Sustainability	1,271	1,271 
1.1.1b	Total subscriptions for environment and sustainability social media and What's On e-news	> 8,763	> 6,000	Urban Sustainability	12,276	12,276 

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target






Within Tolerance



Below Target

Outcome 1.2 An increasing and resilient network of green corridors provide habitat for plants and animals

Strategy 1.2.1 Maintain and increase Inner West's urban tree canopy

ID	Action	Responsible	Comment	Status
1.2.1.1	Review the tree maintenance resourcing and service levels	Urban Forest	Being considered as part of tree inventory capture (recently commenced) and new tree maintenance contract.	
1.2.1.2	Prepare the Urban Forest Policy and Strategy 2023/24	Urban Forest	Plan for RFQ Scope and Requirements being developed to harmonise strategy documents.	
1.2.1.3	Prepare operational plans for public tree management	Urban Forest	Plan for the preparation of operational plans being developed.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled






On Target






Within Tolerance




Below Target





ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
1.2.1a	Number of trees planted	> 1,057	> 1,000	Urban Forest	189	189 
1.2.1b	Tree permit applications completed for tree pruning or removal on private land assessed within 28 days	> 59%	> 80%	Urban Forest	63.77%	63.77% 
1.2.1c	Input to development applications involving tree works provided within 21 days	> 70%	> 70%	Urban Forest	53.47%	53.47% 

Strategy 1.2.2 Manage and improve Inner West's mid and understorey vegetation

ID	Action	Responsible	Comment	Status
1.2.2.1	Supply local plants for Council's natural areas including priority sites along the GreenWay	Parks Planning and Ecology	Council's two community nurseries continue to collect local seed stock and propagate plants to supply native plants for Council's natural areas and will prioritise to supply Greenway sites.	
1.2.2.2	Supply local plants to Inner West residents	Parks Planning and Ecology	Council's two nurseries continue to supply free plants to local schools, for giveaways to residents on special events such as National Tree Day and for programs such as the Verge Gardening program. In addition, plants are available to purchase from the nurseries. As of 1 July 2023, a total of 274 plants were distributed to the community at the IWC Sustainability Hub Opening, with additional 10 distributed through a voucher system.	
1.2.2.3	Develop and implement the LGA-wide verge gardening policy	Parks Planning and Ecology	A report seeking the adoption of the Verge Gardening Policy, including details on the community consultation phase, was adopted at the October 2023 Council meeting. Staff from the ecology team launched the revised program.	

Legend  On Track  Completed  Behind Schedule  On Hold  Rescheduled
 On Target  Within Tolerance  Below Target

ID	Action	Responsible	Comment	Status
1.2.2.4	Evaluate micro forest trial	Parks Planning and Ecology	A micro forest site has been established in a location complimentary to the Leichhardt Skate Park project in early 2023 and a further site is to be delivered in 2023. An assessment of these areas will be undertaken once the trees are established.	

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
1.2.2a	Number of bushcare volunteer hours	> 1,600 Hours	> 1,600 Hours	Parks Planning and Ecology	548.50 Hours	548.50 Hours 
1.2.2b	Number of bushcare volunteers	> 1,400	> 1,400	Parks Planning and Ecology	254	254 
1.2.2c	Number of nursery volunteer hours	> 1,200 Hours	> 1,200 Hours	Parks Planning and Ecology	456.50 Hours	456.50 Hours 
1.2.2d	Number of plants supplied from Council's nurseries	> 2,000	> 2,000	Parks Planning and Ecology	3,773	3,773 

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target





Within Tolerance



Below Target

Strategy 1.2.3 Protect, connect and enhance natural areas, biodiversity corridors and sensitive habitat

ID	Action	Responsible	Comment	Status
1.2.3.1	Develop a Biodiversity Strategy	Parks Planning and Ecology	The Ecology team is currently in the process of recruiting a Planning and Policy officer who will be responsible for overseeing the implementation of the Biodiversity Strategy project.	

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
1.2.3b	Number of citizen science survey events facilitated by Council	> 6	> 6	Parks Planning and Ecology	4	4 

Legend



On Track



Completed



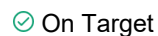
Behind Schedule



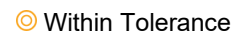
On Hold



Rescheduled



On Target





Within Tolerance




Below Target

Outcome 1.3 Waterways are healthy and the community is water-sensitive, treating water as a precious resource

Strategy 1.3.1 Implement water-sensitive policies and projects to improve the health of our waterways

ID	Action	Responsible	Comment	Status
1.3.1.1	Undertake community consultation and continue subcatchment planning	Parks Planning and Ecology	The Ecology team has recently recruited a Senior Catchments Officer who will work collaboratively with Council's Stormwater team to deliver sub-catchment planning activities and projects, including projects arising from Council's involvement in the Parramatta River and Cooks River Catchment groups.	
1.3.1.2	Deliver 'WSUD' and rainwater conservation programs	Parks Planning and Ecology	Council's Ecology team continue to deliver these programs. However, new staff in this area are exploring ways to deliver the programs in ways that are more accessible to our community (for example, webinars, or through the Sustainability Hub at Summer Hill).	

Strategy 1.3.2 Capture and use water from Inner West catchments

ID	Action	Responsible	Comment	Status
1.3.2.1	Deliver rainwater tank workshop and rebate program	Parks Planning and Ecology	There was one workshop held and a new officer was allocated to delivery of this program. It is intended that the program will be delivered from Council's Sustainability Hub at Summer Hill in late 2023.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target






Within Tolerance



Below Target

Strategy 1.3.3 Identify and plan for river swimming sites

ID	Action	Responsible	Comment	Status
1.3.3.1	Progress Callan Point swim site project	Parks Planning and Ecology	A report updating Council on the delivery of this project was presented to the October 2023 meeting of Council. A consultant team has been appointed to deliver detailed community consultation and construction plans as well as a quantities survey/cost estimate.	
1.3.3.2	Translate Cooks River and Parramatta River litter prevention strategies into local strategies	Resource Recovery Planning	An action plan (including major milestones), budget, steering committee members and meeting dates have been developed as part of the 'Inner West, Litter Less' strategic project. Council attended a study workshop in collaboration with the EPA to directly inform the 'Cost-of-litter' dollar figure to inform the 'Inner West, Litter Less' strategic project.	
1.3.3.3	Align recycling service across LGA and support with education campaign	Resource Recovery Planning	Recycling services were aligned in the first quarter of July-September 2023 across IWC. All households now have comingled mixed recycling services with yellow lid bins, and separate paper bins have been removed. Education materials have been provided to support this service improvement.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target




Within Tolerance




Below Target

Outcome 1.4 Air quality is good and air pollution is managed effectively

Strategy 1.4.1 Improve air quality through effective regulation and education

ID	Action	Responsible	Comment	Status
1.4.1.1	Conduct investigations on actual or potential pollution incidents to protect the environment and public health	Environmental Health and Building Regulation	There was a total of 331 Pollution complaints received during the first quarter. Of these there were 14.5% (48) that were air pollution, 68% (224) related to noise pollution, and 17.8% (59) related to water pollution. Of these complaints received, 81% (267) were successfully resolved during the same period.	

Strategy 1.4.2 Facilitate alternatives to private motor vehicle use to reduce exhaust emissions

ID	Action	Responsible	Comment	Status
1.4.2.1	Implement an Electric Vehicle Encouragement Plan	Traffic and Transport Planning	Council adopted the "Powering Ahead" - Electric Vehicle Encouragement Strategy (2023) at the Council meeting held on 9 May 2023. The subsequent planning for the implementation of actions is ongoing including the provision of public electric vehicle charging.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target




Within Tolerance




Below Target

Strategy 1.4.3 Minimise air pollution through policy and regulation

ID	Action	Responsible	Comment	Status
1.4.3.1	Enforce air pollution controls to regulate development	Environmental Health and Building Regulation	Air pollution controls are applied to relevant development proposals and are investigated and enforced upon receipt of a complaint.	

Outcome 1.5 Inner West is zero emissions, climate adapted and resilient to the changing climate


Strategy 1.5.1 Respond to the Climate Emergency and implement the Inner West Climate and Renewables Strategy to mitigate greenhouse gas emissions

ID	Action	Responsible	Comment	Status
1.5.1.1	Implement the Sustainable Fleet Transition Plan	Urban Sustainability	There are 19 Electric Vehicles (EVs) on order for use as pool vehicles and 8 for the fleet. A report detailing the rollout of the EV fleet and charging infrastructure, including opportunities to bring forward the target(s), was presented to the October 2023 Council meeting.	

Strategy 1.5.2 Develop and implement a whole of Council climate adaptation strategy to build resilience to the changing climate



Legend

-  On Track
-  Completed
-  Behind Schedule
-  On Hold
-  Rescheduled
-  On Target
-  Within Tolerance
-  Below Target

ID	Action	Responsible	Comment	Status
1.5.2.1	Develop the draft Climate Adaptation Plan	Urban Sustainability	For the Climate Adaptation project, an external consultant and an internal project manager have been appointed. The project has initiated a Climate Change Risk Assessment, marking the first step in the development of Council's Climate Adaptation Plan.	

Outcome 1.6 Inner West is a zero waste community with an active share economy

Strategy 1.6.1 Move towards a circular economy to avoid waste, reuse, share and recycle through education, information, projects and initiatives.

ID	Action	Responsible	Comment	Status
1.6.1.1	Commence waste audits for Council operations	Urban Sustainability	Waste audit data from Council sites has been collected and is being analysed for use in corporate sustainability programs.	
1.6.1.2	Commence the grant-funded litter reduction initiative in collaboration with other areas of Council and community groups	Resource Recovery Planning	Inner West is actively participating as a member of the Sydney Coastal Council Group, contributing to the development of a regional litter prevention roadmap, which will directly influence local litter reduction initiatives. Council's Environment and Stormwater teams have joined the "Smarter Cleaner Sydney Harbour" project which monitors waste in rivers, streams and canals in various LGAs within the catchment.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target



Within Tolerance



Below Target

Strategy 1.6.2 Publicise and broaden access to local reuse and recycling infrastructure

ID	Action	Responsible	Comment	Status
1.6.2.1	Establish operations at the Inner West Sustainability Hub	Resource Recovery Planning	Inner West's Mayor opened the Sustainability Hub on 1 July 2023 and Council's Green Living Centre and the Bower have commenced operations. Several of Council's not-for-profit tenants at the site have yet to open their doors to the public and we are excited to advise that a community event is planned for October 2023.	★
1.6.2.2	Identify and implement two new reverse vending machines for return and earn (10c refund on eligible containers)	Resource Recovery Planning	Council is currently finalising an agreement with TOMRA to install two reverse vending machines for our community at the Inner West Sustainability Hub at Summer Hill.	●

Strategy 1.6.3 Increase recovery of organic material and provide a food organics recycling service to all households

ID	Action	Responsible	Comment	Status
1.6.3.1	Plan and introduce the Food Organics and Gardens organics (FOGO) service	Resource Recovery Planning	Council has adopted a launch date of 9 October 2023 for the FOGO service. Additional staff and resources have been allocated to the new service as well as a community engagement campaign. Monthly progress reports are being provided to the Council.	●
1.6.3.2	Commence the Food Organics and Gardens organics (FOGO) service	Resource Recovery Operations	This service is planned to start in the second week of the next quarter. It is on track for commencement.	●

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled




On Target






Within Tolerance



Below Target

ID	Action	Responsible	Comment	Status
1.6.3.3	Align the fortnightly commingled recycling collection service	Resource Recovery Operations	There has been the successful completion of the 240-litre bin rollout, and the introduction of a fortnightly recycling collection service in the northern area. As a result, there is now a standardised fortnightly collection service throughout the inner west.	

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
1.6.2B	Number of booked clean ups through the Optimo booking system (21/22 Baseline =65,863)	> 65,863	> 72,449	Resource Recovery Operations	16,657	16,657 
1.6.2D	Material received at the Community Recycling Centres and Household Chemical Collection Events (21/22 Baseline= 176.06 kilograms (kg))	> 176	> 185	Resource Recovery Operations	202	202 
1.6.2F	Percentage of missed bins per year (21/22 Baseline = 15,849)	< 15,849	< 15,065	Resource Recovery Operations	5,689	5,689 

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target



Within Tolerance







Below Target



Strategic Direction 2 - Liveable, connected neighbourhoods and transport

OUTCOME 2.1 Development is designed for sustainability, net zero and improves health and wellbeing of the community


Strategy 2.1.1 Pursue integrated planning and urban design across public and private spaces to benefit community and local environment needs

ID	Action	Responsible	Comment	Status
2.1.1.1	Review Council's LEPs and harmonise the provisions for encouraging a sustainable environment	Strategic Planning	Sustainable environment provisions will be included in future Local Environmental Plan amendments for Parramatta Road and housekeeping amendments.	
2.1.1.2	Review the Voluntary Planning Agreement Policy	Properties and Strategic Investments	The draft VPA Policy was reviewed and presented to Council in September and is now on public exhibition. Council will consider adoption of the Policy in November.	
2.1.1.3	Adopt a Blue Green Grid for the Inner West	Strategic Planning	Blue Green Grid is being finalised for adoption by Council at the December 2023 Council meeting to meet the funding requirements of Department of Planning and Environment.	
2.1.1.4	Create a staged approach to implement the Parramatta Road Corridor Urban Transformation Strategy	Strategic Planning	Stage 1 of the Parramatta Road Corridor planning proposal and Development Control Plan is scheduled to be placed on exhibition by the end of 2023 and finalised by March 2024.	

Legend  On Track  Completed  Behind Schedule  On Hold  Rescheduled
 On Target  Within Tolerance  Below Target

ID	Action	Responsible	Comment	Status
2.1.1.5	Implement the Local Strategic Planning Statement actions 6.1 and 6.2 related to housing and heritage, as well as actions 13.2 and 13.5 related to the Camperdown area	Strategic Planning	The planning proposal related to heritage pubs and residential heritage was placed on early consultation and will be reported to Council by the end of the year. Early consultation on Camperdown Tech Central is underway in a joint collaboration with City of Sydney and Greater Cities Commission.	
2.1.1.6	Progress the Tech Central Precinct in Camperdown and strategic partnership with Greater Sydney Commission and key stakeholders	Strategic Planning	Regular meetings are being conducted with the Greater Cities Commission and other key stakeholders to progress the Camperdown precinct. A jointly funded masterplan is being prepared to provide guidance the area in the future.	

Strategy 2.1.2 Monitor local development and ensure it meets legislative requirements for safety and amenity

ID	Action	Responsible	Comment	Status
2.1.2.1	Investigate complaints in relation to breaches of the Environmental Planning and Assessment Act.	Environmental Health and Building Regulation	Complaints pertaining to breaches of the Environmental Planning and Assessment Act are investigated. The focus remains on ensuring strict compliance with environmental regulations and addressing customer concerns.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled





On Target



Within Tolerance



Below Target

ID	Action	Responsible	Comment	Status
2.1.2.2	Investigate class 1b-9c premises in relation to fire safety and act as required to safeguard lives and property	Environmental Health and Building Regulation	For the period 1 July to 30 September 2023, a total of 2,045 reminder letters comprising 1,149 initial reminder letters and 896 follow up reminder letters were sent to property owners or their property managers in relation to fire safety. In response to requests from property owners, as of 01 September 23, Council moved from sending initial reminder letters 60 days in advance of the Annual Fire Safety Statement (AFSS) due date to 90 days, while follow up reminder letters remained unchanged at 30 days prior to the AFSS due date. An additional 64 premises were added to the Fire Safety Register, raising the total number of properties on the register from 3,691 to 3,755 during this period.	
2.1.2.3	Proactively inspect and regulate places of shared accommodation such as boarding houses for breaches of legislation and act as required to safeguard the health and amenity of residents	Environmental Health and Building Regulation	The Boarding House Project Team have a prioritised inspection program based highest to lowest risk for shared accommodation, specifically boarding houses. The focus remains on ensuring compliance with legislation and taking necessary actions to safeguard the health and amenity of residents.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target




Within Tolerance



Below Target

Outcome 2.2 The unique character and heritage of neighbourhoods is retained and enhanced

Strategy 2.2.1 Provide clear and consistent planning and management that respects heritage, accessibility and the distinct characters of urban centres

ID	Action	Responsible	Comment	Status
2.2.1.1	Review heritage controls and listings through the review of the LEP, Implement allocated heritage actions within the LSPS in priority 6.2	Strategic Planning	Targeted heritage studies are under early consultation, listing Haberfield on the State Heritage Register has been placed on hold by the state government, while the Heritage Act is being updated and the Blue Green Grid should be completed by the end of the year.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target







Within Tolerance



Below Target

OUTCOME 2.3 Public spaces are welcoming, accessible, clean and safe

Strategy 2.3.1 Plan, deliver and maintain public spaces that fulfil and support diverse community needs and life

ID	Action	Responsible	Comment	Status
2.3.1.1	Commence developing public domain master plans as per agreed program	Strategic Planning	Early consultation has concluded (Stage 1). Stage 2 co-design consultation will occur later in 2023 with the draft masterplan being placed on consultation early 2024.	
2.3.1.2	Develop a graffiti management policy	Facilities Management	Policy drafted for initial internal discussion.	
2.3.1.3	Undertake regular inspections of town centres and respond to maintenance needs	Civil Maintenance	Ongoing inspections are undertaken. Service levels have been achieved on maintenance delivery program.	
2.3.1.4	Develop and deliver the Main Streets Strategy	Strategic Planning	The Main Streets Strategy is continuing with Public Domain Masterplans as well as the stage 1 short-erm projects and stage 2 longer-term projects to be completed by the end of the financial year.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled




On Target



Within Tolerance



Below Target

ID	Action	Responsible	Comment	Status
2.3.1.5	Deliver the Public Toilet Strategy	Capital Works	<p>Timelines:</p> <ul style="list-style-type: none"> - Pioneers Park toilets are expected to be completed by December 2023. - HJ Mahoney Reserve is set for completion by February 2024. - Planning and design are underway for King George Park and Camdenville Park for FY23/24, with construction planned for FY24/25. - Leichhardt No 2 oval is projected to be completed in Quarter 1 FY24/25. - Planning and design for Richard Murden Reserve are scheduled for FY23/24, with construction set for FY24/25, co-ordinated with inclusive playground. - Design and construction for Tempe Reserve - Canal side toilets are due for completion in early FY24/25 - The renewal of blue toilets at Tempe Reserve are planned to commence October 2024. 	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled









On Target




Within Tolerance



Below Target

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
2.3.1b	Average number of days to complete a 40-day Street sweeping cycle	< 40	< 40	Civil Maintenance	30	30 
2.3.1c	Average number of days to complete verge maintenance (mowing) Target: 20-working day from October to March and 40-working day cycle from April and September	< 30 Days	< 30 Days	Civil Maintenance	30 Days	30 Days 
2.3.1d	Average number of days to complete high-pressure cleaning of each shopping centre every three months	< 2.75	< 60	Civil Maintenance	60	60 
2.3.1e	Gross pollutant trap/nets cleaned	> 37	> 37	Civil Maintenance	37	37 
2.3.1f	Pits cleaned	> 194	> 194	Civil Maintenance	290	290 
2.3.1g	Percentage of potholes repaired within 48 hours (Note - weather dependent)	> 100%	100%	Civil Maintenance	80%	80% 

Strategy 2.3.2 Ensure private spaces and developments contribute positively to their surrounding public spaces

ID	Action	Responsible	Comment	Status
2.3.2.1	Review and implement NSW planning portal	Development Assessment	Connectivity between Council's system and the NSW Planning Portal is in the configuration and testing stage.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled






On Target



Within Tolerance



Below Target

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
2.3.2A	Median determination timeframes for Development Applications (days)	< 97 Days	< 85 Days	Development Assessment	83 Days	83 Days 
2.3.2b	Average completion time of applications for pre-lodgement advice (days)	< 35 Days	< 35 Days	Development Assessment	47.30 Days	47.30 Days 
2.3.2c	Percentage of site visits undertaken within 21 days of the application being accepted	> 75%	> 75%	Development Assessment	24%	24% 

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target




Within Tolerance




Below Target

Outcome 2.4 People have a roof over their head and a safe, secure place to call home

Strategy 2.4.1 Increase social, community and affordable, liveable housing with good amenity, across the Inner West

ID	Action	Responsible	Comment	Status
2.4.1.1	Progress delivery of affordable housing in the Hay Street car park	Properties and Strategic Investments	Discussions with Link Housing have continued, with a report to be tabled at the November 2023 council meeting to provide an update on the status of the affordable housing opportunity in the Hay Street car park.	

Strategy 2.4.2 Encourage diversity of housing type, tenure and price in new developments

ID	Action	Responsible	Comment	Status
2.4.2.1	Review Council's LEPs and harmonise for a diversity of housing types	Strategic Planning	Efforts are being made to harmonise the diversity of housing types as part of the 2024 update to the Inner West Local Environmental Plan and Development Control Plan (LEP/DCP).	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target





Within Tolerance



Below Target

Strategy 2.4.3 Assist people who are homeless or sleeping rough

ID	Action	Responsible	Comment	Status
2.4.3.1	Implement the Inner West Homelessness Policy	Community Wellbeing, Centres and Venues	Inner West Homelessness Assertive Outreach Collaboration conducted outreach patrols throughout the quarter and convened monthly Case Coordination meetings. Thirty-two reports regarding rough sleeping were registered via Customer Request Management and referred to homeless services.	

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
2.4.3a	Percentage of people sleeping rough reported to Council that are referred to homeless service providers	100%	100%	Community Wellbeing, Centres and Venues	100%	100% 

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target




Within Tolerance



Below Target

Outcome 2.5 Public transport is reliable, accessible, connected and interconnected

Strategy 2.5.1 Improve public transport services

ID	Action	Responsible	Comment	Status
2.5.1.1	Prepare a Public Transport Position Paper	Traffic and Transport Planning	The "How We Move Why We Move" study has been completed, which will contribute to the further development of the Public Transport Position Statement, currently in draft form.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target








Within Tolerance



Below Target

Outcome 2.6 People are walking, cycling and moving around Inner West with ease

Strategy 2.6.1 Deliver safe, connected and well-maintained networks of transport infrastructure

ID	Action	Responsible	Comment	Status
2.6.1.1	Prepare Council's Bicycle Strategy and Action Plan	Traffic and Transport Planning	Council adopted the Inner West Cycling Strategy and Cycling Action Plan at the Council meeting held on 20 June 2023.	
2.6.1.2	Support safe walking around local schools	Traffic and Transport Planning	Council staff continue to support safe walking around schools through development and implementation of strategies including the completed Pedestrian Access and Mobility Plan (PAMP) and ongoing series of Local Area Traffic Management (LATM) studies.	
2.6.1.3	Implement the GreenWay project (stages)	Capital Works	In September 2023, the GreenWay Bay Run pathway upgrade project was successfully finished, and the construction works for the GreenWay in-corridor project also began in the same month.	
2.6.1.4	Deliver Urban Amenity Improvement Plan (Pymont Bridge Road Cycleway)	Capital Works	Conceptual plans developed. Approval pathway is proving problematic. As such, delivery model for the project is under review.	
2.6.1.5	Deliver Pedestrian Access and Mobility Plan (PAMP)	Capital Works	The delivery of the PAMP program remains on target. The design for 5 out of 7 raised pedestrian crossings already completed. The procurement for construction is in progress.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target






Within Tolerance



Below Target

Strategy 2.6.2 Manage the road network to increase safety and prioritise active and public transport over private motor vehicles


ID	Action	Responsible	Comment	Status
2.6.2.1	Upgrade Council's parking permit management system	Traffic and Transport Planning	The upgrade of Council's parking meters to digital meters is completed, along with the provision of a pay parking app. The upgrade of the parking permit management system is under preliminary investigation.	
2.6.2.2	Prepare Council's Parking Strategy	Traffic and Transport Planning	An initial draft of Council's parking strategy is under development.	
2.6.2.3	Deliver Local Area Traffic Management (LATM) program	Capital Works	Newington LATM construction has been successfully completed. Design work for Lewisham LATM is in progress. The design for Newtown LATM is 80% complete and waiting final approval from TfNSW.	

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
2.3.1A	Percentage of expenditure of town centre upgrade budget	> 18%	100%	Capital Works	11.60%	11.60% 
2.6.2c	Percentage of LATM program budget delivered	> 48.25%	100%	Capital Works	13.13%	13.13% 

Legend

-  On Track
-  Completed
-  Behind Schedule
-  On Hold
-  Rescheduled
-  On Target
-  Within Tolerance
-  Below Target

Strategy 2.6.3 Collaborate on innovative, accessible transport options

ID	Action	Responsible	Comment	Status
2.6.3.1	Prepare a Freight and Services Delivery Plan	Traffic and Transport Planning	The draft Freight and Services Delivery Study has been completed and will be used to inform the development of Council's Freight and Services Delivery Strategy.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target



Within Tolerance






Below Target

Strategic Direction 3 - Creative communities and a strong economy

Outcome 3.1 Creativity and culture are valued and celebrated

Strategy 3.1.2 Celebrate and promote awareness of the community's history and heritage

ID	Action	Responsible	Comment	Status
3.1.1.1	Distribute cultural information through multiple sources	Living Arts	The Living Arts newsletter was distributed to the mailing list monthly. Multiple social media avenues were used to distribute information on current cultural offerings by council. In the past quarter, radio carts have run with FBI radio and media packages have run with Concrete Playground.	
3.1.1.2	Support implementation of identified programs from the Arts and Music Recovery Plan	Living Arts	All initiatives in the Arts and Music Recovery plan are on track for delivery as planned. Of note in the last quarter, the Creative Spaces pilot program continues to rollout, the introduction of Cultural Connections EOI and the Boomali partnership is underway.	
3.1.1.3	Expand Council's annual Young Creative Awards program	Libraries and History	The YCA 2023, closed in July 2023 in its new expanded format - film, writing & art. Council received 408 entries - 174 in art, 165 in writing & 69 film entries. The winners will be announced in November 2023. A review of this year's competition will occur November/ December 2023.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled







On Target



Within Tolerance








Below Target

ID	Action	Responsible	Comment	Status
3.1.1.4	Support development of Aboriginal creatives through living arts programs	Living Arts	Council has initiated a new partnership with Boomali, which includes the upskilling of Aboriginal artists to enable them to deliver works of scale. The Cultural Connections EOI has been specifically designed to create opportunities for creatives from diverse backgrounds, including First Nations. A number of Aboriginal creatives have been commissioned to deliver Perfect Match artworks and public artworks.	
3.1.1.5	Lead the implementation of the Creative Spaces Audit recommendations	Living Arts	The recommendations from the Creative Spaces audit will be incorporated into the Creative Spaces Framework, scheduled to be delivered in early 2024. The findings from the audit are helping to understand the use and function of Council's creative spaces, and the recommendations will be implemented with the rollout of the framework.	
3.1.1.6	Lead the implementation of the Cultural Strategy	Social and Cultural Planning	Council is currently in year two of delivering the action points in the Cultural Strategy. Highlights from the last quarter include the introduction of the Cultural Connections EOI, delivering on priority two – Cultural is for Everyone; a collaboration with Boomali has been formalised for 2024 to deliver community engagement and capacity building projects; a current review of the delivery model of EDGE is underway with plans to deliver a refreshed format in 2024 delivering on priority 3 – Love Inner West day and night; and Council has made a formal submission to the State Government arts policy consultation, 'A New Look at Culture', advocating for the Inner West creative sector.	
3.1.1.7	Support cultural diversity in arts and culture	Social and Cultural Planning	As per Council's Cultural Strategy, Council is committed to increasing equity, diversity and representation in local cultural funding and programming. Although this is a factor in all programming and engagement, Council have introduced a new funding stream, Cultural Connections, aimed at increasing cross-cultural understanding and opportunities for artists from diverse backgrounds. Successful applicants will be notified in November 2023.	

Legend  On Track  Completed  Behind Schedule  On Hold  Rescheduled
 On Target  Within Tolerance  Below Target


Outcome 3.2 Inner West remains the engine room of creative industries and services




Strategy 3.2.1 Promote the Inner West as a leading destination for creativity including street art, live music and performance

ID	Action	Responsible	Comment	Status
3.2.1.1	Deliver the program of Council produced events	Events	During this period, IWC delivered various events, including FIFA World Cup live telecasts, Footprints Ecofestival, and EDGE Sydenham.	
3.2.1.2	Partner with community and creative groups to deliver events, providing support and advice	Events	Partnered with community and creative groups to deliver FIFA live telecasts, Culture X Ashfield, Footprints, and EDGE Sydenham.	
3.2.1.3	Prioritise engagement of local creatives in events delivered by Council to support the creative economy and community wellbeing	Events	Local creatives were prioritised at Footprints, Dulwich Hill Festival.	
3.2.1.4	Roll out culture counts evaluation for the events program	Events	Culture counts attendee feedback was undertaken at Footprints and EDGE Sydenham, Dulwich Hill Festival, and FIFA live telecasts.	
3.2.1.5	Deliver EDGE art camp on the GreenWay and EDGE Sydenham including an annual program of new art commissions and activations	Living Arts	Both EDGE Greenway and EDGE Sydenham were successfully delivered in 2023.	

Legend

-  On Track
-  Completed
-  Behind Schedule
-  On Hold
-  Rescheduled
-  On Target
-  Within Tolerance
-  Below Target

ID	Action	Responsible	Comment	Status
3.2.1.6	Finalise Enmore Road Special Entertainment Precinct and review additional areas for implementation	Strategic Planning	Enmore Road Special Entertainment Precinct has been submitted to the Department of Planning and Environment for finalisation.	

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
3.2.1b	Number of stakeholders (organisations including community and business) engaged through events program	> 423	> 100	Events	148	148 
3.2.1c	Number of stakeholders (creative participants) delivering work through events program	> 351	> 100	Events	80	80 
3.2.1D	Percentage of local stakeholder participation in events program	> 83%	> 80%	Events	80%	80% 

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target






Within Tolerance



Below Target

Strategy 3.2.3 Build new content, audiences and professional opportunities through local programs, including for young and emerging creatives

ID	Action	Responsible	Comment	Status
3.2.3.1	Develop and deliver an annual program of creative trails, tours and activations	Living Arts	Creative Trails was successfully delivered in August 2023, featured many studios and artist run initiatives. This year also saw the introduction of accessible sensory tours and hundreds of participants over the weekend of trails.	
3.2.3.2	Support the creative economy and lead community creativity by increasing funding for the Perfect Match program	Living Arts	Funding was increased for this financial year and the recent round of expressions of interest for Perfect Match has recently closed with an anticipated rollout of new works to commence early 2024.	
3.2.3.3	Develop a pilot program to engage young people (12-18 year old) in co-design and delivery of a Perfect Match Street Art project	Living Arts	Council officers are currently working with Marrickville Youth Resource Centre to identify an appropriate artist and space. Council and MYRC will partner to deliver a program that centres young people in the co-design and delivery of an artwork.	

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
3.2.3a	Number of Perfect Match projects per year	> 44	> 40	Living Arts	9	9 

Legend

-  On Track
-  Completed
-  Behind Schedule
-  On Hold
-  Rescheduled
-  On Target
-  Within Tolerance
-  Below Target

Outcome 3.3 The local economy is thriving

Strategy 3.3.1 Assist businesses growth, innovation and improvement

ID	Action	Responsible	Comment	Status
3.3.1.1	Prepare an Economic Development Strategic Plan	Economic Development	Two Economic Summits were held this year and a Community Wealth Building Discussion Paper has been prepared to set out a draft economic plan framework. The Economic Development Strategic Plan is currently in development.	
3.3.1.2	Facilitate business engagement in place making	Economic Development	<p>Council has recently engaged a place-making officer for the Economic Development Team. This has enabled a range of short-term wins for mainstreets including 18 sites for fairy lights, street murals, and wayfinding. These have been attained via consultations with the public and stakeholders.</p> <p>Mainstreets have also been activated via music performances and art installations.</p> <p>The Main Streets Revitalisation EOI has recently closed and applications are being reviewed and assessed.</p>	
3.3.1.3	Provide business support for local small businesses in community languages	Economic Development	As required, materials are being translated into various community languages, such as Chinese, Vietnamese and Greek to support small businesses.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target





Within Tolerance



Below Target

Outcome 3.4 Employment is diverse and accessible

Strategy 3.4.2 Collaborate with business and industry on social and environmental initiatives

ID	Action	Responsible	Comment	Status
3.4.2.1	Conduct an annual education program targeting a specific business sector to improve environmental outcomes and best practice	Environmental Health and Building Regulation	<p>This metric is achieved via environmental audits, with a current focus on dry cleaners and their use of a solvent called perchloroethylene (PERC). PERC is listed as a suspected cancer-causing agent by WHO and improper disposal of it under the POEO Act 1997 can have detrimental effects on the environment and public health.</p> <p>The audit process involves several stages, starting with a desktop audit (completed) and followed by a review of chemical uses and disposal practices. Subsequently, an inspection and education strategy will be developed for each premises to develop a compliance regime. Educational material will also be created in English, Vietnamese and Chinese (simple and traditional).</p>	
3.4.2.2	Conduct investigations relating to water pollution incidents from building sites to protect the environment and public health	Parking and Ranger Services	Investigation of water pollution incidents are critical in safeguarding the environment and public health as they ensure compliance with regulations, prevent water contamination, and mitigate potential hazards associated with construction activities.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target



Within Tolerance






Below Target

Strategic Direction 4 - Healthy, resilient and caring communities

Outcome 4.1 The Inner West community is welcoming and connected

Strategy 4.1.1 Celebrate, value and respect the diversity of the Inner West community

ID	Action	Responsible	Comment	Status
4.1.1.1	Lead the implementation of the Gender Equity Strategy	Community Wellbeing, Centres and Venues	Officers have been working with across Council units to finalise and implement actions. Planning for the 2nd round of Gender Equity Training has been finalised. Planning with key stakeholders has commenced for Council's 3rd annual walk against Gender Based Violence.	
4.1.1.2	Lead the establishment of a Pride Centre in Newtown Town Hall	Community Wellbeing, Centres and Venues	The Expression of Interest (EOI) for the operation of the Pride Centre opened on 18 August 2023 and will close on Friday, 29 September 2023. The Pride Centre is now a recurring item on the LGBTQ Advisory Committee's agenda. Construction for external works commenced on 28 August, and a sod turning event took place on 1 September with Councillors and members of the community.	
4.1.1.3	Develop an Anti-Racism Strategy	Social and Cultural Planning	The engagement has commenced.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled






On Target



Within Tolerance



Below Target

ID	Action	Responsible	Comment	Status
4.1.1.4	Deliver Community Wellbeing projects and programs to meet the identified needs of the Inner West community	Community Wellbeing, Centres and Venues	Officers have been actively involved in various projects focusing on addressing key issues and communities. Activities included NAIDOC Week (July 23), and Dementia Awareness Month (September 23). Community engagement and capacity building included Marrickville South Collective outreach, Suicide Prevention Collaborative planning sessions, and delivery of sector development training, which focused on the impact of domestic violence on children.	
4.1.1.5	Celebrate culturally significant days with and on behalf of the community (e.g days of remembrance, volunteers, etc)	Community Wellbeing, Centres and Venues	Officers partnered with Disability Pride for an event at Ashfield Town Hall on 16 September 2023. An annual calendar has been developed for flag raising in the Town Halls and the lighting of Camperdown Memorial Rest Park that aims to celebrate culturally significant days. Planning has commenced for the Inclusive Festival, Children's Festival and Mardi Gras celebrations.	
4.1.1.6	Activate and support the Community Refugee Welcome Centre	Community Wellbeing, Centres and Venues	Officers have been working with representatives from SSI for a new Partnership Agreement between Council and SSI. The agreement formalises the delivery of services, access to the venues and evaluation framework. Artists associated with the Community Refugee Welcome Centre undertook a welcoming activity for children at the Culture X event in Pratten Park on 10 September. The Refugee Welcome Centre held the Foundation of Belonging launch at the Community Refugee Welcome Centre on 25 September.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled




On Target



Within Tolerance



Below Target

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
4.1.1a	Percentage of Gender Equity Strategy year two actions implemented	> 100%	> 85%	Community Wellbeing, Centres and Venues	25%	25% 

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target








Within Tolerance



Below Target

Strategy 4.1.2 Foster inclusive communities where everyone can participate in community life

ID	Action	Responsible	Comment	Status
4.1.2.1	Lead the implementation of the Healthy Ageing Strategy	Community Wellbeing, Centres and Venues	Council partnered with Sydney University to deliver a nutrition talk at Marrickville Pavilion on 18 August, with 60 attendees. Dementia Action Week events were conducted by the Sydney Brain and Mind Institute on 20 and 22 September at Newtown and Hannaford Centres, with 120 attendees. Council facilitated the Sydney Local Health District in delivering an eight-week Social Connection Group at Newtown Neighbourhood Centre, and the Cyber Seniors Story Tech program was piloted at Marrickville High. A meeting was held with the Seniors Working Group and Officers attended the Inner West Elder Abuse Collaborative and Dementia Alliance.	
4.1.2.2	Develop a Community Safety Action Plan	Community Wellbeing, Centres and Venues	Officers have conducted desk research and drafted a community engagement plan in relation to the Community Safety Action Plan.	
4.1.2.3	Develop a Children and Youth Strategy	Social and Cultural Planning	Engagement has commenced.	
4.1.2.4	Lead Child Safe policy and practice across Council	Social and Cultural Planning	Additional child-safe training will be undertaken in 2023, starting with Aquatics staff.	
4.1.2.5	Support and celebrate Inner West Volunteers	Community Wellbeing, Centres and Venues	This project will commence in the next quarter. No work done to date.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target



Within Tolerance



Below Target

Strategy 4.1.3 Address social inequity, obstacles to participation and social exclusion

ID	Action	Responsible	Comment	Status
4.1.3.1	Lead development of Council's Community Wellbeing Strategy	Social and Cultural Planning	Intensive work on preparing for the 2023 summer heat is underway. Resilience preparedness is the first phase of the wellbeing work.	
4.1.3.2	Develop and lead implementation of the second Disability Inclusion Action Plan	Social and Cultural Planning	Council will consider adoption of the draft Disability Inclusion Action Plan in October 2023.	
4.1.3.3	Investigate continuing Council rebate on the purchase of reusable sanitary products and reusable nappies	Resource Recovery Planning	The rebate provider has been engaged, and the rebate will be open for the community to apply prior to the FOGO service commencing on 9 October 2023.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target






Within Tolerance



Below Target

Outcome 4.2 Aboriginal and Torres Strait Islander Peoples and culture flourish and enrich the Inner West

Strategy 4.2.1 Centre Aboriginal and Torres Strait Islander needs and voices at the heart of initiatives, policies and strategies

ID	Action	Responsible	Comment	Status
4.2.1.1	Provide access to and promote Aboriginal and Torres Strait Islander needs and voices through cultural awareness programs and appropriate training	People and Culture	Aboriginal and Torres Strait Islander (ATSI) cultural appreciation course e-learning is available to all staff via the Library Management System (LMS). This will be a mandatory learning goal for all staff when we commission the TechOne LMS in November.	
4.2.1.2	Prepare a new Council naming policy which is informed by Aboriginal culture and an understanding of Country	Social and Cultural Planning	A draft policy has been prepared and will be proposed for approval to exhibit in 2023.	
4.2.1.3	Lead establishment of the Aboriginal Community Hub, and deliver the first Aboriginal Survival Memorial	Social and Cultural Planning	Project planning for the Community Hub is well advanced and work is expected to commence in 2023. Installation of the first Survival Memorial is expected to commence in October 2023.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target




Within Tolerance



Below Target

Strategy 4.2.2 Celebrate Aboriginal and Torres Strait Islander cultures and history

ID	Action	Responsible	Comment	Status
4.2.2.1	Lead implementation of Aboriginal Reconciliation Action Plan year one actions	Social and Cultural Planning	The Reconciliation Advisory Group is expected to meet in October 2023, and project delivery is underway.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target






Within Tolerance



Below Target

Outcome 4.3 People have opportunities to participate, and develop their health and wellbeing

Strategy 4.3.1 Provide facilities, spaces and programs that support community health and wellbeing

ID	Action	Responsible	Comment	Status
4.3.1.1	Implement NDIS registered programs and services	Aquatic Services	A range of programs and service providers have been introduced at the IWC Aquatics Facilities, catering to NDIS participants and various community groups. We are seeking to expand our range of programs and services providers in the near future.	
4.3.1.2	Implement Active Inner West (events, services, health and wellness activities in the Inner West, and enhanced website functions)	Aquatic Services	Active Inner West is now live and in progress. All web and search functionalities have been completed, and all open days and events are now firmly established as annual fixtures for the Aquatic Centres.	
4.3.1.3	Undertake Annette Kellerman Aquatic Centre (AKAC) capital works (2-3 year program, heating system upgrade)	Capital Works	<p>Works commenced on-site in late September for the plant-related works, including the installation of a new boiler.</p> <p>The design for the broader plant upgrade contract is progressing. A proposal to defer this construction is being considered to avoid simultaneous works at LPAC and ensure the availability of centres for the community.</p> <p>The Cladding replacement contract has been awarded, and the contractor and Council are now planning the on-site works schedule.</p>	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled








On Target



Within Tolerance



Below Target

ID	Action	Responsible	Comment	Status
4.3.1.4	Undertake Leichhardt Park Masterplan upgrade as per schedule (4 year program of capital works)	Capital Works	Design consultant commissions are complete and the design is progressing.	
4.3.1.5	Implement new Learn to Swim process for online enrolments	Aquatic Services	All online enrolment processes for learn to swim are now live and in operation. System working well.	
4.3.1.6	Prepare Companion Animal Action (CAA) Plan 24-28	Parking and Ranger Services	Review of the Companion Animal Action Plan review has commenced.	
4.3.1.7	Deliver education activities to promote responsible pet ownership, including information stands, programs or campaigns including off leash areas	Parking and Ranger Services	The Companion Animal Team currently hold stalls at various Inner West Council parks and also patrol the off-leash and on-leash areas with Humphry the Inner West Canine Mascot, to educate residents on responsible pet ownership.	
4.3.1.8	Undertake Dawn Fraser Baths northern pavilion works	Capital Works	Maintenance works have been completed to extend the life of structures. The Northern Pavillion Construction works to be deferred to 2025 to allow works to be completed in low peak season. Design to proceed in preparation for these works.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target



Within Tolerance



Below Target

Strategy 4.3.2 Build connected communities and provide opportunities for social participation

ID	Action	Responsible	Comment	Status
4.3.2.1	Complete the development of Council's ten-year Recreation Strategy	Aquatic Services	The Inner West Council 10-year Recreation Strategy is completed and endorsed per Inner West Council Meeting of October 2023. Actions and planning, and delivery requirements listed in the strategy will now commence.	★
4.3.2.2	Prepare Park Plans of Management for community and Crown Lands for Jarvie Park, Camperdown Memorial Rest Park, Wicks Park, Birchgrove Park, Richard Murden Reserve	Parks Planning and Ecology	Crown land plans of management are being completed in line with Council's adopted priority list of park plans of management.	●
4.3.2.3	Complete a draft generic plan of management for Council's Pocket and Neighbourhood Parks	Parks Planning and Ecology	At its meeting on 8 August 2023, Council resolved to place the Draft Plan of Management for Neighbourhood and Pocket Parks on community consultation and incorporate sensory gardens into the draft.	●
4.3.2.4	Review the structure and delivery of recreation programs and service including Debbie and Abbey Borgia Centre and Robyn Webster Centre	Aquatic Services	Planning and review of Recreational programs is underway for both Debbie and Abbie Borgia Recreation Centre and the Robyne Webster Recreation Centre.	●
4.3.2.5	Complete a Commercial Dog Walking Policy for Council's open space areas	Parks Planning and Ecology	A draft policy has been completed and was presented to Council at the September 2023 meeting, where it was deferred for further consideration.	●
4.3.2.6	Implement the safety audit of Marrickville Golf Course	Parks Planning and Ecology	A Safety Audit and report was completed in August 2022. Ongoing safety projects and actions will continue to arise out of this audit and the Golf Course Plan of Management.	★

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled




On Target





Within Tolerance



Below Target

ID	Action	Responsible	Comment	Status
4.3.2.7	Construct at least one inclusive playground in every ward, and public sensory gardens in pocket parks	Capital Works	King George Park inclusive playground to commence construction in Q1 of 2024 and be completed by the end of August 2024. Engagement with community undertaken. Richard Murden Reserve inclusive playground will be designed in FY23/24 for construction in FY24/25.	

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
4.3.2B	Number of parks bookings including: Schools, Commercial Fitness Trainers, Weddings, picnics and other events; does not include sporting ground bookings	> 6,000	> 6,000	Parks Planning and Ecology	1,368	1,368 
4.3.2C	Percentage utilisation of sporting grounds	> 100%	> 90%	Parks Planning and Ecology	90%	90% 

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target






Within Tolerance



Below Target

Outcome 4.4 People have access to the services and facilities they need at all stages of life and all abilities

STRATEGY 4.4.1 Plan and deliver infrastructure and services for the changing and aging population and those with disability

ID	Action	Responsible	Comment	Status
4.4.1.1	Review customer experience for community venue hire	Community Wellbeing, Centres and Venues	Officers have reviewed and significantly reduced the process for regular hirer applications. Work continues on the development of the hirer guides.	
4.4.1.2	Implement updated community venue hire fees following review of Grants and Fee Scale Policy	Community Wellbeing, Centres and Venues	The information and processes have been updated to reflect the new Grants and Fee Scale Policy.	
4.4.1.3	Design new process for booking town halls to support creative spaces activation	Living Arts	A new creative spaces framework is under design with an anticipated rollout in early 2024. The new framework will recommend new booking processes for creatives.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target







Within Tolerance




Below Target

ID	Action	Responsible	Comment	Status
4.4.1.4	Support and action recommendations of independent review of Council owned premises and spaces for creative use, particularly affordable rental agreements to enhance access for creative practitioners in the community	Community Wellbeing, Centres and Venues	<p>The short-term pilot program, Creative Use of Council Venues, commenced in July with 22 artists/organisations/collectives participating in the program. This program delivered 1040 hours of subsidised space for creatives throughout August and September.</p> <p>The Sydney Fringe Festival used the basement of the Marrickville Town Hall as a performance and presentation space.</p> <p>Findings from the current creative spaces pilot program will form a new Creative Spaces Framework, which will be delivered early 2024.</p>	





Strategy 4.4.2 Provide quality children's education and care services to ensure a strong foundation for lifelong learning

ID	Action	Responsible	Comment	Status
4.4.2.1	Complete the review of Council's Occasional Care service	Children's Services	The service continues to operate while the review of its viability and sustainability is progressing.	
4.4.2.2	Achieve 'meeting or exceeding' national quality standards for all early learning services	Children's Services	Up to now 3 services have been assessed. Deborah Little ELC received an overall meeting rating, Globe Preschool and May Murray received an overall exceeding outcome.	
4.4.2.3	Improve utilisation of under-utilised early learning services	Children's Services	Utilisation continues to improve and stabilise across services. Statically, it is averaging above 80%.	
4.4.2.4	Ensure all early learning services are financially sustainable	Children's Services	Up to this quarter, the services are at cost-neutral status based on financial budget reporting with our finance business partner.	

Legend  On Track  Completed  Behind Schedule  On Hold  Rescheduled
 On Target  Within Tolerance  Below Target

ID	Action	Responsible	Comment	Status
4.4.2.5	Complete implementation of service review recommendations	Children's Services	Final stages of service review recommendations have been endorsed. The final step is to implement the recommendations arising from the review.	

Strategy 4.4.3 Provide facilities, resources and activities for lifelong learning

ID	Action	Responsible	Comment	Status
4.4.3.1	Participate and collaborate with neighbouring councils in the development of an Aboriginal collection cataloguing standards	Libraries and History	Council has begun conversations with Canada Bay, Georges River and the City of Sydney, who expressed an interest to work with the Inner West on this goal. A formal meeting will be set up in the next quarter.	
4.4.3.2	Develop an evaluation framework for library services and programs	Libraries and History	The use of Culture Counts for the Library service and programs has been investigated. The final document is awaiting approval and scheduling guidance from Senior Manager: Libraries.	
4.4.3.3	Review Library Information and Communications Technology (ICT) services	Libraries and History	The review commenced and was completed including workflows, meetings, reporting methods, budgets and staffing levels. Initial discussions with Senior Library management staff are completed. We are now commencing the writing of a discussion paper to be presented to staff.	
4.4.3.4	Implement findings from the review of the languages other than English (LOTE) collection	Libraries and History	Internal recommendations are behind due to staff leave and absence in the library service.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled





On Target





Within Tolerance




Below Target


ID	Action	Responsible	Comment	Status
4.4.3.5	Develop consistent customer satisfaction measure for all libraries	Libraries and History	This action is on track.	
4.4.3.6	Investigate options for service level agreements / consortia for adjacent Councils for borrowing for residents and economies of scale for collections	Libraries and History	Due to the annual subscription of eResource products, this KPI is scheduled for work in the third quarter.	

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
4.4.3a	Number of library members	> 84,304	> 80,000	Libraries and History	87,767	87,767 
4.4.3b	Ratio of library members compared to population	> 46%	> 46%	Libraries and History	47.18%	47.18% 

Strategy 4.4.4 Improve the quality and use of existing community assets

ID	Action	Responsible	Comment	Status
4.4.4.1	Trial free period and sanitary products in selected facilities	Facilities Management	The 12-month trial is currently underway, which concludes on 30 December 2023. The results of the trial are planned to be reported at the February 2024 Council meeting. The facilities will stay in place until direction is provided by Council.	

Legend  On Track  Completed  Behind Schedule  On Hold  Rescheduled
 On Target  Within Tolerance  Below Target

ID	Action	Responsible	Comment	Status
4.4.4.2	Undertake regular building condition audits	Facilities Management	External consultant completed comprehensive condition audits of Council's building stock in 2023/2024. Ongoing audits continue as part of sound asset management of the asset.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target



Within Tolerance






Below Target

Strategic Direction 5 - Progressive, responsive and effective civic leadership

Outcome 5.1 Council is responsive and service-focused

Strategy 5.1.1 Deliver responsive and innovative customer service

ID	Action	Responsible	Comment	Status
5.1.1.1	Adopt Customer Experience Strategy	Service Transformation	Customer Experience Strategy was drafted and presented to Councillor workshop and Council meeting on 12 September 2023 for approval to be put on public exhibition for 28 days. The Draft Customer Experience Strategy on public exhibition till 10 November 2023. The outcome of the public exhibition and final strategy will be presented to Council on 21 November 2023.	
5.1.1.2	Adopt new technologies to improve transparency around maintenance schedules	Engineering Services	We are progressing with mobility application deployment for Parks and Streetscapes and Mechanics Workshops to carry out scheduled maintenance and reactive works orders.	
5.1.1.3	Prepare a business case to examine the feasibility of customer service points in libraries	Service Transformation	A business case for the feasibility of customer service points in libraries will be considered with the adoption of the Draft Customer Experience Strategy currently on public exhibition. In the interim, customer service points will be provided as part of the mobile customer service offering.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled





On Target







Within Tolerance



Below Target

ID	Action	Responsible	Comment	Status
5.1.1.4	Improve the process for reporting and accountability of tier one customer complaints	Service Transformation	The process for reporting and accountability has been reviewed in line with the review of the Complaints Handling policy. The policy has been drafted and reviewed by relevant internal and external stakeholders. The draft Complaints Handling Policy will be tabled to Council in October for endorsement to go on public exhibition. A case manager for the management of complex tier-one complaints has been established, and a dashboard for tier-one complaints has also been created for monitoring and reporting on complaint management.	
5.1.1.5	Conduct fortnightly customer service stalls in key areas across the Inner West	Customer Service	Fortnightly customer service stalls have been held across key areas across the Inner West and promoted on Council's website and social media platforms.	

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
5.1.1a	Customer Satisfaction (Voice of Customer – post call survey - out of 5)	> 4.30	> 4.30	Service Transformation	4.30	4.30 
5.1.1b	Customer calls answered within 60 seconds	> 80%	> 80%	Service Transformation	90.28%	90.28% 
5.1.1c	Percentage of back office processing time (emails, applications, payments and forms) within 5 business days	> 90%	> 95%	Service Transformation	100%	100% 
5.1.1d	Percentage of customer requests and applications via the online service portal	> 55%	> 55%	Service Transformation	54.30%	54.30% 

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target



Within Tolerance



Below Target

Strategy 5.1.2 Monitor performance and implement continuous improvement to meet the changing needs of the community

ID	Action	Responsible	Comment	Status
5.1.2.1	Budget, design and plan the rollout of the annual training and development calendar	People and Culture	Corporate training has been planned for delivery by quarter. The leadership program has also been completed with goals training delivered. Childsafe is to commence before the end of the year.	●
5.1.2.2	Deliver business improvement staff training program	Service Transformation	The business improvement staff training program is under development and is planned to be launched in February 2024, as agreed by the Executive team.	●
5.1.2.3	Implement the service review program and reporting framework	Service Transformation	The Service Review program and reporting framework was approved in September and has since been rolled out across all service units. The first planned service review has commenced.	★
5.1.2.4	Implement project management system	Service Transformation	The system specifications, procurement documentation and governance framework for the project management system have been developed.	●
5.1.2.5	Prepare and publish the Annual Report	Corporate Strategy and Engagement	Collation of information across all areas of Council, including statutory requirements, is underway for inclusion in the Annual Report.	●
5.1.2.6	Implement the Work Health and Safety Strategy year two actions	People and Culture	We are currently "On Track" with all action plan deliverables to date in the 2023/2024 financial year. We have completed the first quarter with 100% of the required actions delivered as outlined in the Executive-endorsed WHS and Wellbeing action plan.	●

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled




On Target



Within Tolerance



Below Target

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
5.1.2C	Percentage of Work Health and Safety Strategy year two actions implemented	> 90%	> 90%	People and Culture	100%	100% 

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target





Within Tolerance



Below Target

Outcome 5.2 Council makes responsible decisions to manage finite resources in the best interest of current and future communities

Strategy 5.2.1 Undertake visionary, integrated, long term planning and decision making, reflective of community needs and aspirations

ID	Action	Responsible	Comment	Status
5.2.1.1	Commence review of the Community Strategic Plan and preparation of the State of the Inner West report	Corporate Strategy and Engagement	An indicative timeline and process were presented to Council's Executive Strategy meeting, and the composition of the internal working group representing all key areas of Council has been confirmed.	
5.2.1.2	Identify and apply for grants and other funding sources across Council	Corporate Strategy and Engagement	Council won grants in the quarter for Community Heritage Marrickville Metro Virtual Reality - Create NSW \$50,000; Marrickville Music Festival – Create NSW \$33,000; Three bicycle path grants – NSW Government; Waste reduction grant to build on the litter reduction project - Environmental Protection Authority – Waste Reduction and Resource Recovery \$200,000. Council applied for four grants: Pratten Park upgrade – NSW Premier's and Treasury; Leichhardt Oval – NSW Office of Sports; Marrickville Music Festival and Arts Incubator Project - both Create NSW.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled









On Target



Within Tolerance



Below Target

ID	Action	Responsible	Comment	Status
5.2.1.3	Enter awards to showcase and recognise Council's successes	Corporate Strategy and Engagement	Council has been nominated for six awards, including the Bluett Award – Local Government NSW; four entries for the Women in Local Government Award; and the Keep Australia Beautiful Award for Love Your Home Ground – Waste Reduction and Resource Recovery. Council achieved the Employer of Choice Award – Australian Business and was announced as a finalist in the prestigious Bluett Award.	
5.2.1.4	Review the Information and Communications Technology Strategy	Information and Communication Technology	Recruitment for the Chief Information Officer (CIO) role has been completed, with the review of the Information and Communications Technology Strategy to be undertaken in the next reporting period following the commencement of the CIO.	
5.2.1.5	Review Asset Management Plans	Engineering Services	The review is scheduled for review in Quarter 4.	
5.2.1.6	Implement the agreed program for condition audits and valuations	Engineering Services	Briefs are being prepared for Parks, Open Space, and Stormwater Drainage asset condition audits and valuations. RFQs are to be advertised in Quarter 2, with engagement awarded by December 2023.	
5.2.1.7	Implement the Asset Improvement Plan	Engineering Services	Work Order dashboards have been set up for the Facilities teams to assist with managing service delivery. Further dashboards for other operational areas are progressing.	
5.2.1.8	Review and implement the Workforce Management Strategy year two actions	People and Culture	Of the 27 items that flow through and start within year two items (July 2023), 14 have been completed. Of the four items that only commence from year two, one has been completed and delivered.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target








Within Tolerance



Below Target

Strategy 5.2.2 Ensure probity and responsible, sustainable, ethical and open local government

ID	Action	Responsible	Comment	Status
5.2.2.1	Implement the recommendations of the Governance Framework Review Report	Governance and Risk	Two thirds of the Governance review recommendations have been implemented, following the completion of recruitment within the team at the start of the reporting period.	
5.2.2.2	Implement the recommendations of the Enterprise Risk Management Framework Review Report	Governance and Risk	Following Council's endorsement of the Risk Management Policy, Action Plans have been developed to progress outstanding recommendations. Strategic risks have also been developed, and an assessment of the effectiveness of control arrangements and the resulting residual risks is underway.	
5.2.2.3	Implement the new Office of Local Government (OLG) Risk Management and Internal Audit Framework for Local Government	Governance and Risk	The final Guidelines and associated regulations have not yet been legislatively enacted. Council previously implemented new ARIC (Audit Risk & Improvement Committee) Terms of Reference (TOR) in line with the OLG Draft Model TOR and is conducting the required steps including annual reviews, to operate in accordance with the current draft Guidelines. Council will update its ARIC TOR when the final Guidelines are released. It is expected that these will have legal force from 1 July 2024.	
5.2.2.4	Develop a new Council insurance framework	Governance and Risk	An updated Claims page including an online submission form has been published on the Council website and claims management dashboards are being developed. These key steps form part of the development of a fit-for-purpose framework to help guide internal and external stakeholders with the Insurance process and to ensure Council's insurance function has fully effective internal claims management monitoring and reporting processes.	
5.2.2.5	Develop and maintain Council's compliance registers	Governance and Risk	A draft legislative compliance register is prepared. This is to be further refined and built into the Governance, Risk and Compliance system to be procured and implemented by the end of the 2023-24 financial year.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled






On Target



Within Tolerance



Below Target

ID	Action	Responsible	Comment	Status
5.2.2.6	Implement actions identified through external review and benchmarking of the procurement framework	Procurement	A new Procurement Policy and Procedures were finalised for public exhibition and education workshops have commenced to drive compliance. System enhancements are also underway.	
5.2.2.7	Develop and implement an ethics and compliance e-learning training platform incorporating code of conduct, fraud and corruption, procurement and delegations	Procurement	The planned online program is being developed, in conjunction with workshops and education, and will be implemented later in the financial year.	
5.2.2.8	Provide training to staff on legal matters	Legal Services	Legal training is being undertaken with the Council's employees.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled








On Target





Within Tolerance






Below Target

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
5.2.2a	Percentage of access to Information Formal Requests responded to	> 100%	100%	Governance and Risk	100%	100% 
5.2.2B	Percentage of Privacy Complaints responded to within 5 business days of receipt	> 100%	100%	Governance and Risk	100%	100% 
5.2.2d	Percentage of procurement events above \$10k through vendor panel	> 97%	100%	Procurement	85%	85% 
5.2.2e	Number of briefings to Council on the status of legal matters (February, May, August, November) Quarterly	> 4	> 4	Legal Services	1	1 
5.2.2F	Percentage of ARIC recommendations implemented within agreed timeframes	> 100%	100%	Governance and Risk	100%	100% 

Strategy 5.2.3 Manage public resources to achieve financial sustainability

ID	Action	Responsible	Comment	Status
5.2.3.1	Revise the Land and Property Strategy	Properties and Strategic Investments	The Land and Property Strategy has been reviewed, with a new Property Strategy under development.	
5.2.3.2	Review the financial reporting process to improve transparency following the release of new Office of Local Government guidelines	Finance	Office of Local Government updates were applied to the 2022/23 financial statements process as well as for the Annual Report currently in development. A review is also underway to identify any adjustments required for quarterly budget reporting, budget preparation and Long-Term Financial Planning.	

Legend  On Track  Completed  Behind Schedule  On Hold  Rescheduled
 On Target  Within Tolerance  Below Target

ID	Action	Responsible	Comment	Status
5.2.3.3	Update Land register published on Council's website (Annual)	Properties and Strategic Investments	Updating of the Land and Property Register is planned to be undertaken later in the financial year, noting the last annual update was completed and published in February 2023.	
5.2.3.4	Implement the long-term accommodation strategy (Annual)	Properties and Strategic Investments	A working group has been formed between Facilities, Property and ICT in collaboration with the GM's office and staffing analysis is ongoing. A strategic plan for the St Peters depot site will be undertaken in 2023, which, in addition to seating analysis at other sites, will support the development of a Long-Term Accommodation Strategy.	
5.2.3.5	Manage Council's property portfolio	Properties and Strategic Investments	Actions this reporting period include: - Implementation of the Leasing and Licencing module within TechOne to capture all leasing details as well as the electronic management and issuance of invoices. - Commencing development of a draft Property Strategy to guide future planning and management of the property portfolio.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target






Within Tolerance



Below Target

Outcome 5.3 People are well informed and actively engaged in local decision making and problem solving

Strategy 5.3.1 Inform communities through multi-channel communications

ID	Action	Responsible	Comment	Status
5.3.1.1	Implement Internal and External Communications Strategy	Strategic and Corporate Communications	By the end of 2023 we will have a strategy that contains innovative ways to communicate Council's services, events and values to both residents and staff.	
5.3.1.2	Scope the purchase and implementation of a digital asset management system	Strategic and Corporate Communications	The consolidation of the photo and video asset library is continuing.	
5.3.1.3	Review communications policies and procedures	Strategic and Corporate Communications	A draft of a new Media Policy for Staff and Councillors is being developed and is based on the OLG model with amendments to suit the needs of IWC. It is designed to clearly delineate the responsibilities of staff and elected representatives when interacting with the media.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled





On Target






Within Tolerance








Below Target

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
5.3.1a	Number of Inner West Council social media followers (Facebook, Instagram, Twitter)	> 59,245	> 60,726	Strategic and Corporate Communications	61,339	61,339 
5.3.1b	Number of Inner West Council website page views	> 6,986,412	> 7,161,072	Strategic and Corporate Communications	1,657,212	1,657,212 

Strategy 5.3.2 Support local democracy through inclusive participatory community engagement

ID	Action	Responsible	Comment	Status
5.3.2.1	Enhance Your Say Inner West engagement website to maximise system capabilities and provide improved data, analysis and reporting	Corporate Strategy and Engagement	Increased mapping functionality was deployed during the Blue Green Grid Strategy public exhibition. Investigation of engagement reports and online engagement hub registration was undertaken including benchmarking of similar councils.	
5.3.2.2	Hold a Citizen's Jury	Corporate Strategy and Engagement	Scoping has commenced to include deliberative processes in the review of Council's key integrated planning and reporting strategic plans.	
5.3.2.3	Hold ten Local Matters Forums including two in each ward	Corporate Strategy and Engagement	Two Local Matters Forums were held during the quarter - Ashfield-Djarrawunang ward at Summer Hill Neighbourhood Centre on 22 August and Stanmore-Damun ward at Petersham Service Centre on 26 September 2023.	

Legend  On Track  Completed  Behind Schedule  On Hold  Rescheduled
 On Target  Within Tolerance  Below Target

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
5.3.2a	Number of visits to Your Say Inner West	> 104,392	> 107,001	Corporate Strategy and Engagement	30,464	30,464 
5.3.2b	Number of projects on Your Say Inner West on which the community has the opportunity to engage	> 40	> 50	Corporate Strategy and Engagement	23	23 
5.3.2c	Percentage of average satisfaction with local matters forums (survey per forum)	> 75%	> 75%	Corporate Strategy and Engagement	85%	85% 
5.3.2d	Percentage of community engagements that include face to face activities	> 75%	> 75%	Corporate Strategy and Engagement	39%	39% 
5.3.2e	Percentage of average satisfaction with Your Say Inner West engagements (ease of finding information and providing feedback)	> 75%	> 75%	Corporate Strategy and Engagement	88%	88% 

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target





Within Tolerance



Below Target

Strategy 5.3.3 Support evidence-based Council decision-making

ID	Action	Responsible	Comment	Status
5.3.3.1	Continue to review and refine the current Council resolution register processes	Governance and Risk	Council has continued to refine the Council resolution register. For user readability, previous and current Council terms have been separated, and Council officers are working through the completion of all outstanding resolutions. Council aims to publish the Outstanding Council Resolutions register on a monthly basis.	

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
5.3.3a	Percentage of Council resolutions that are implemented as per the agreed timeframes	> 95%	> 95%	Governance and Risk	94%	94% 

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target




Within Tolerance




Below Target

Outcome 5.4 Partnerships and collaboration are valued and recognised as vital for community leadership and making positive changes

Strategy 5.4.1 Advocate for emerging community issues

ID	Action	Responsible	Comment	Status
5.4.1.1	Advocate to minimise impacts of state government infrastructure including WestConnex, Western Harbour Tunnel, Sydney Gateway	Traffic and Transport Planning	Council has been working with the NSW Government and advocating to minimise the impacts of state government infrastructure projects, including M4 East, M8, Western Harbour Tunnel and Sydney Park junction.	

Strategy 5.4.2 Build resilience and capacity of local leaders, groups and communities

ID	Action	Responsible	Comment	Status
5.4.2.1	Manage Council's annual community grants program	Social and Cultural Planning	The 2023 round has been completed. A celebration for recipients will be held on 30 November 2023.	

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



On Target






Within Tolerance



Below Target

Strategy 5.4.3 Work with suppliers to deliver positive outcomes for the community, economy and environment

ID	Action	Responsible	Comment	Status
5.4.3.1	Review the procurement rules and weighting criteria to promote social and environment vs economic factors	Procurement	A review is underway to consider how social and environmental factors can best be promoted through the procurement process.	

ID	Measure	Baseline	Target	Responsible	RESULTS	YTD
	Key Performance Indicator				Q1	
5.4.3a	Percentage of purchased expenditure on local suppliers	> 5%	> 5%	Procurement	7.27%	7.27% 
5.4.3b	Percentage of purchased expenditure on Aboriginal suppliers	> 0.50%	> 1%	Procurement	0.56%	0.56% 

Legend



On Track



Completed



Behind Schedule



On Hold



Rescheduled



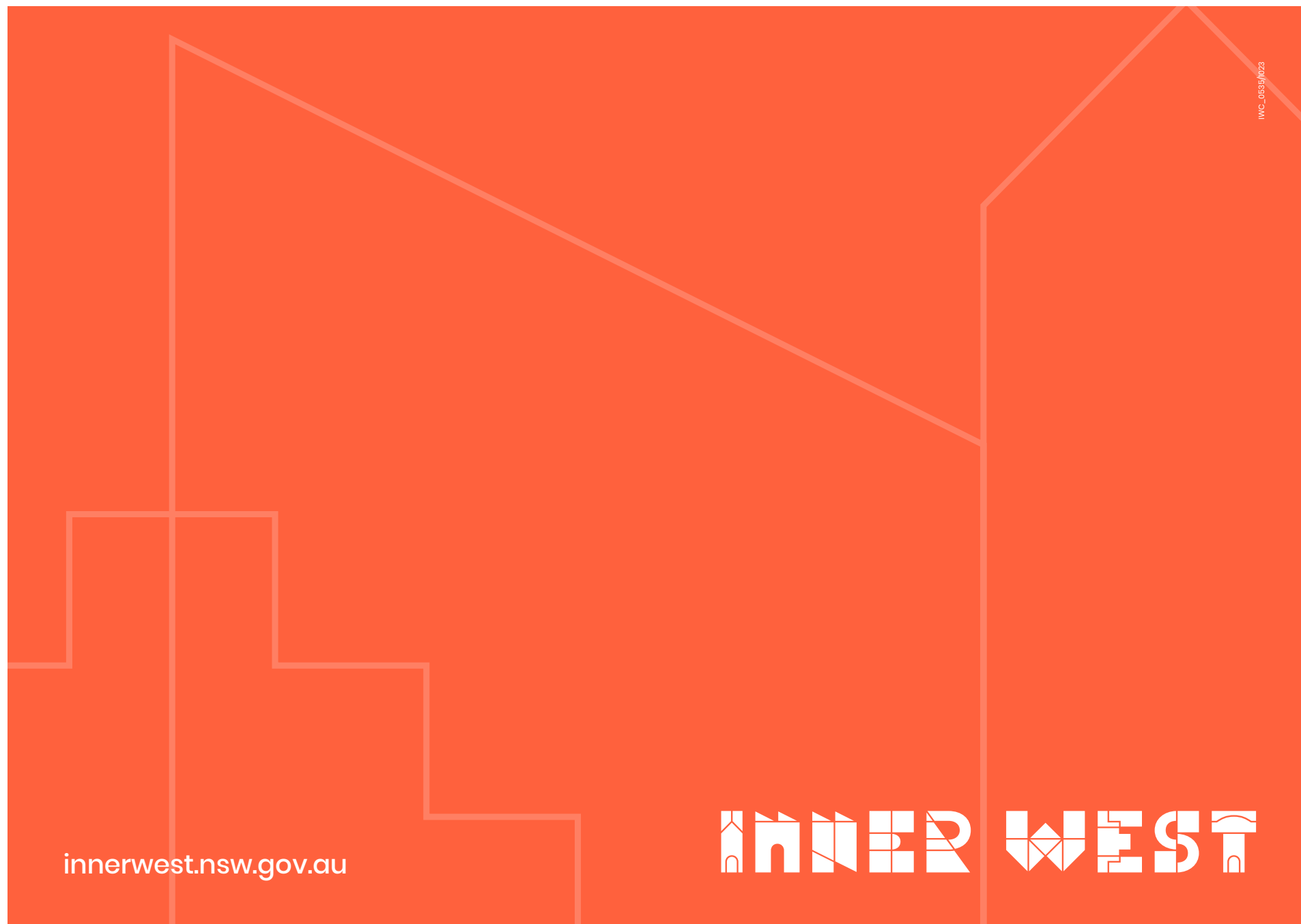
On Target



Within Tolerance



Below Target



Item No: C1123(1) Item 2

Subject: ANNUAL REPORT 2022/23 INCLUDING AUDITED FINANCIAL STATEMENTS

Prepared By: Prue Foreman - Corporate Strategy and Engagement Manager and Aigul Utegenova - Financial Reporting and Control Manager

Authorised By: Ruth Callaghan - Director Community

RECOMMENDATION

That Council endorse the Annual Report 2022/23 including audited financial statements, publish the report on Council's website, and notify Office of Local Government.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

Under s428 of the Local Government Act, Council must prepare and endorse an Annual Report within five months of the end of the calendar year. The report must outline Council's achievements in implementing its Delivery Program through the year's Operational Plan, and report on the effectiveness of the principal activities undertaken to achieve the objectives in that year. The report must contain Council's audited financial statements prepared in accordance with the Code of Accounting Practice and Financial Reporting.

BACKGROUND

Council's Annual Report outlines key achievements and performance against service and financial commitments outlined in the Delivery Program and Operational Plan, for the financial year 1 July 2022–30 June 2023.

The achievements are aligned to the five strategic directions of the Community Strategic Plan *Our Inner West 2036*.

The Annual Report includes Council's audited financial statements and a range of information required by legislation.

The Annual Report must be finalised within five months of the end of the financial year (by 30 November), published on Council's website and notified to Office of Local Government.

DISCUSSION

The Annual report 2022/23 details Council's achievements in implementing its Operational Plan 2022/23 in line with the commitments of the Delivery Program 2022-26. This report provides extensive detail on Council's Delivery and Operational Plan, capital works and financial performance. In summary, as of 30 June 2023, there were 90% of actions on track or completed from the Operational Plan 2022/23, and 10% of actions are behind schedule, on hold or rescheduled.

Highlights include many sustainability projects achieved such as: FOGO preparations, litter reduction campaigns, fleet transition plans, community recycling and the opening of the Inner West Sustainability Hub.

In terms of enabling livable and connected neighbourhoods and transport, there were many projects achieved. These include the Bicycle Strategy and Action Plan adopted in June 2023, a new Development Contributions Plan adopted in March 2023, Mainstreet Quick Wins are underway, various GreenWay elements being constructed, and a Footpath Renewal Program delivered. Pothole repair times improved by 60% during the year.

Creative communities and the economy were supported by various recovery initiatives, film, arts (Edge Inner West) and music festivals, the Enmore Road Special Entertainment pilot program success, and an expanded Perfect Match program. Council's Young Creatives Award was shortlisted at the NSW Local Government Awards in 2022 and won the RH Dougherty Award at the NSW Local Government Week Awards.

Healthy and resilient communities were supported by the Pride Inner West program in February and March 2023, improved access arrangements for major events and the Uluru Statement from the Heart and Referendum was supported by 1100 volunteers. Masterplans for park renewals and upgrades have occurred including the opening of the new Leichhardt Park Skate Park and GreenWay project elements. There was a \$111.3m capital works program delivered during the year.

The community was supported by improved customer experience including a new service charter, customer service writing program and new customer request management program. A stronger governance framework was developed with revised policies and frameworks. Various leadership initiatives included strategic framework workshops, service review framework, the Authentic Leader Program, a rewards recognition held in late 2022, the Gender Equity Action Plan implementation, the launch of a new work safety program, Vault and the InnerVate program to encourage innovation.

Council's financial position remains strong with cash and investments totalling \$300.4 million against total liabilities of \$155.3 million. Council achieved an operating surplus of \$22.7 million, including capital grants and contributions. The operating result before capital grants and contributions was a deficit of \$6.5 million. In 2022/23, \$111.3m was also spent on capital works for the benefit of the Inner West community.

Audited Financial Statements

The annual financial statements for the financial year 2023-23 were endorsed by the Audit, Risk and Improvement Committee (ARIC) on 4 October 2023 and then endorsed by the Council at a meeting held on 10 October 2023. Subsequently, the Audit Office NSW provided the independent Auditor's reports and a Report on the Conduct of the Audit.

In accordance with Section 420 (2) of the Local Government Act 1993, the audited financial statements were placed on public exhibition for seven days from 20 to 27 October 2023.

During the exhibition period, Council received one submission, and as per the provisions of Section 420(3) of the Local Government Act, the submission was referred to the Audit Office. It contained queries about the exhibition period, developer contributions, infrastructure backlog and council properties, staff costs, cash at bank, increases in materials and contracts, and performance benchmarks. No subsequent amendments to the financial statements are required.

The ARIC were issued the exhibited financial statements, the independent auditor's reports, the Report on the Conduct of the Audit and the Special Schedule signed by the Audit Office on 31 October 2023 for review out of session.

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

1. [Download](#) Annual Report 22/23 and Financial Statements

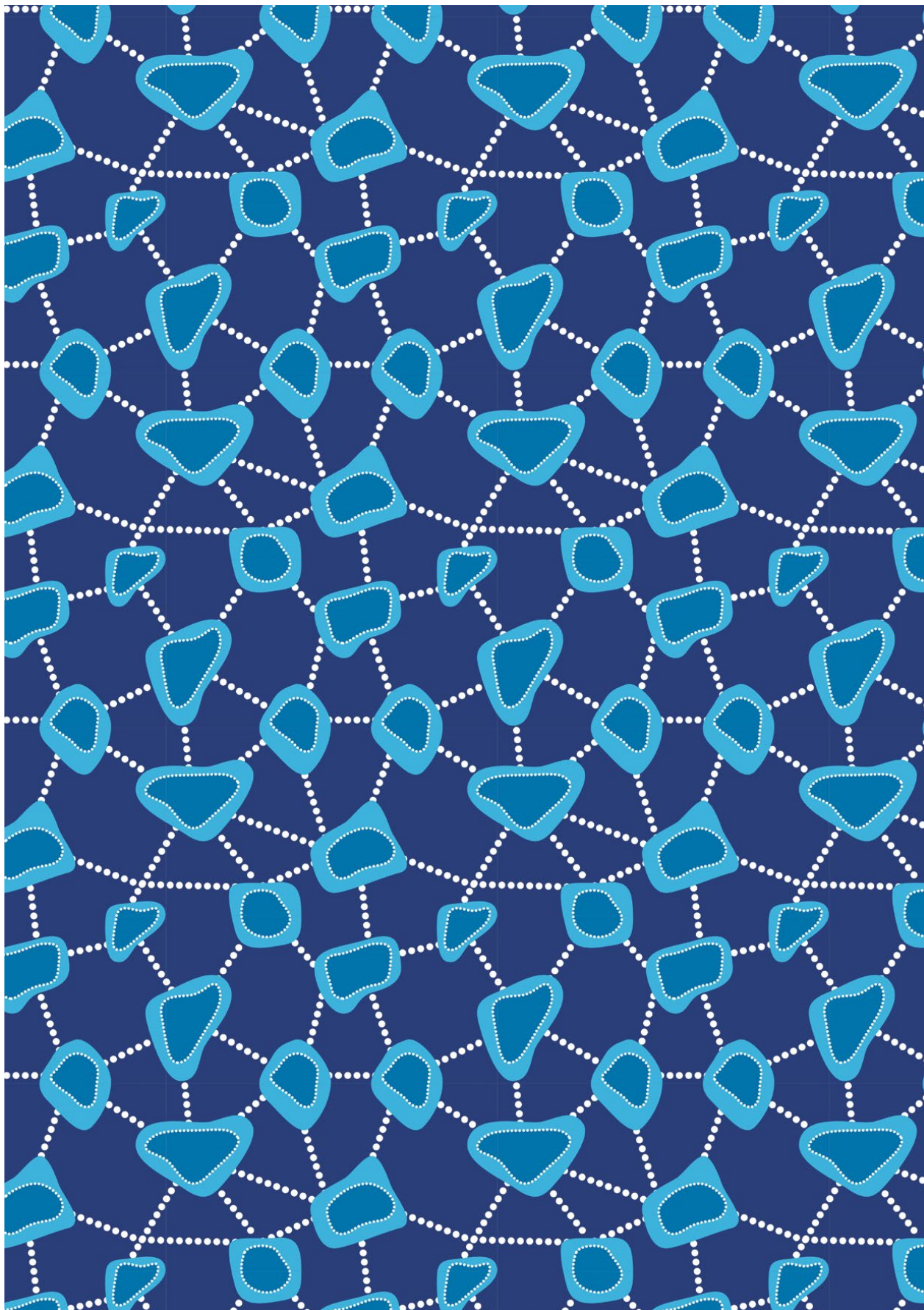


Inner West Council
Annual Report 2022/23



Item 2

Attachment 1

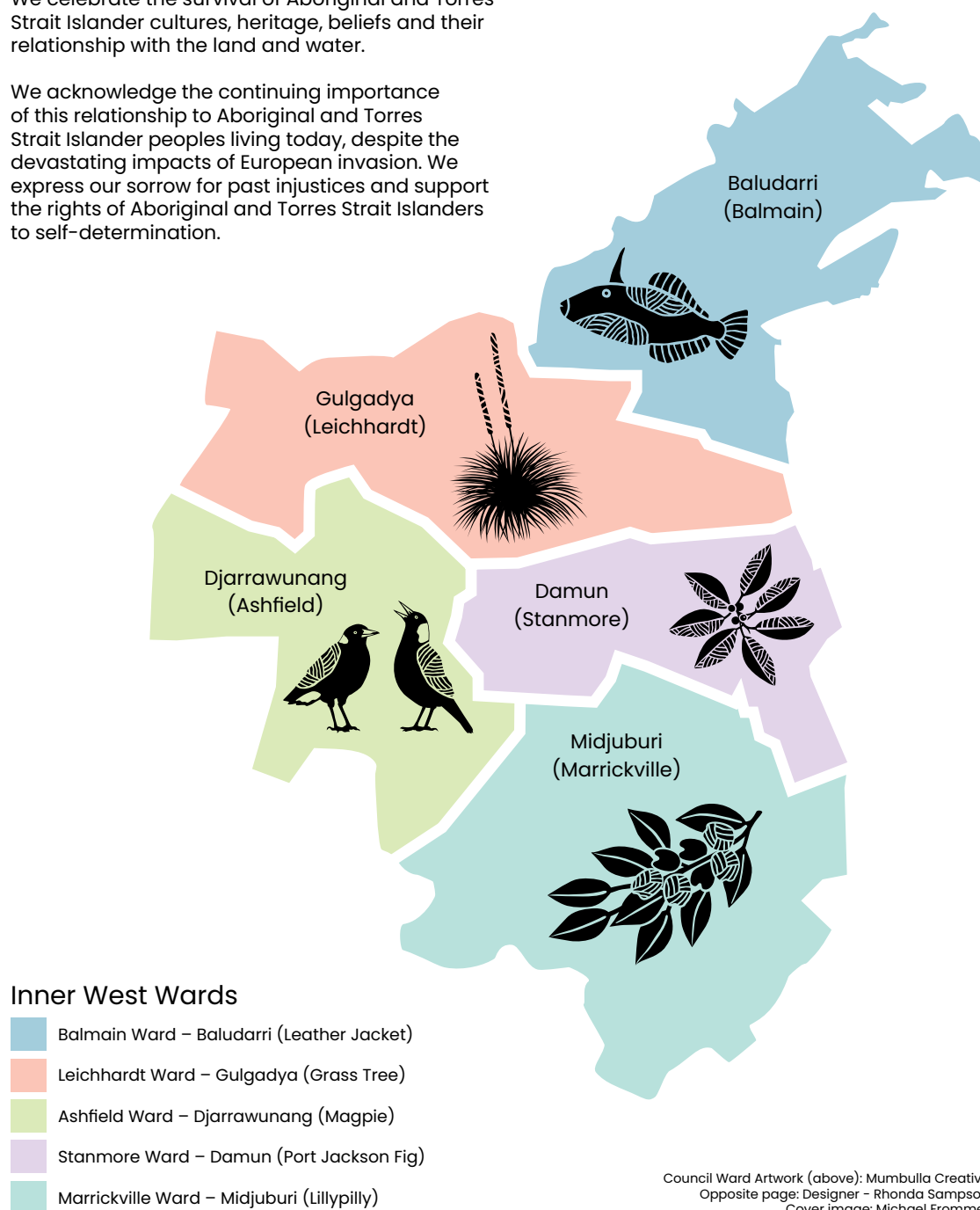


Item 2

Attachment 1

Council acknowledges the Gadigal and Wangal peoples of the Eora Nation, who are the traditional custodians of the lands in which the Inner West Local Government Area is situated. We celebrate the survival of Aboriginal and Torres Strait Islander cultures, heritage, beliefs and their relationship with the land and water.

We acknowledge the continuing importance of this relationship to Aboriginal and Torres Strait Islander peoples living today, despite the devastating impacts of European invasion. We express our sorrow for past injustices and support the rights of Aboriginal and Torres Strait Islanders to self-determination.



Alternative formats

This document contains important information about the annual performance of Inner West Council.

If you would like information supplied in another language or format, please contact us Monday to Friday, 9am–4pm via these free community services.

Free interpreter via TIS National: 13 14 50

Voice Relay: 1300 555 727

TTY: 133 677

SMS Relay: 0423 677 767

Community Languages

Talk free with an interpreter call 131 450

Chinese Simplified	我们说普通话。如需免费传译服务，请致电131 450，然后请传译员致电02 9392 5000 接通 Inner West市政府。
Traditional Chinese	我們能說您的語言。如需免費傳譯服務，請致電131 450，然後請傳譯員致電02 9392 5000 接通 Inner West市政府。
Greek	Μιλάμε τη γλώσσα σας. Για να μιλήσετε δωρεάν σε διερμηνέα καλέστε το 131 450. Ζητήστε τους να καλέσουν το Δήμο Inner West Council στο 02 9392 5000.
Italian	Parliamo la vostra lingua. Per parlare gratuitamente con un interprete chiamate il numero 131 450. Chiedetegli di chiamare il Comune di Inner West al numero 02 9392 5000.
Vietnamese	Chúng tôi nói ngôn ngữ của quý vị. Muốn nói chuyện có thông dịch viên miễn phí, hãy gọi số 131 450. Yêu cầu họ gọi cho Hội đồng Thành phố Inner West qua số 02 9392 5000.

Contact us

innerwest.nsw.gov.au

Phone: 02 9392 5000 | Email: council@innerwest.nsw.gov.au

Facebook: [/innerwestcouncil](https://www.facebook.com/innerwestcouncil) | Twitter: [/IWCouncil](https://twitter.com/IWCouncil) | Instagram: [@innerwestcouncil](https://www.instagram.com/innerwestcouncil)

Request a service

innerwest.nsw.gov.au/Request

Have your say

YourSay.innerwest.nsw.gov.au

Development Applications

innerwest.nsw.gov.au/RecentDAs

Council Meetings

innerwest.nsw.gov.au/Meetings

Waste and recycling

innerwest.nsw.gov.au/Waste

Libraries 9392 5588

innerwest.nsw.gov.au/Libraries
library@innerwest.nsw.gov.au

Monday – Sunday: Ashfield, Balmain, Leichhardt and Marrickville

Monday – Saturday: Dulwich Hill, Stanmore, Haberfield and St Peters/Sydenham

Aquatics

innerwest.nsw.gov.au/Aquatics

Annette Kellerman Aquatic Centre
Marrickville

Ashfield Aquatic Centre

Dawn Fraser Baths, Balmain

Fanny Durack Aquatic Centre
Petersham

Leichhardt Park Aquatic Centre

Water Play Park
Illawarra Road, Marrickville South

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Inner West Council Annual Report 2022/23

Welcome to the Annual Report

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Attachment 1



Inner West Council is proud to present the annual report for the financial year 1 July 2022 – 30 June 2023.

The report outlines our financial and operational performance against the strategic directions, priorities and annual budget set out in Council's Delivery Program and Operational Plan.

It highlights our overall performance including achievements and challenges experienced during the 2022/23 year.

The annual report is one of the key accountability mechanisms between Council and the community and has been prepared in accordance with section 428 of the Local Government Act and Office of Local Government's guidelines.

It also informs Council's employees about how they have contributed to achieving the community's vision for the Inner West.

How to read this report

The report is divided into nine sections:

- **Welcome to the Annual Report** – vision, strategic direction, purpose and values
- **Inner West Overview** – our location, place, people and key statistics
- **The Year in Review** – summary of performance and main activities
- **Governance** – elected Council, committees and risk management
- **Community** – engagement with stakeholders on projects, volunteer support, media and communications
- **Organisation** – Council's structure, leadership, workforce profile and safety performance
- **Performance** – detailed performance results by our five strategic directions
- **Statutory Reporting Information** – additional information required by the Local Government Act
- **Financial Report** – audited financial statements

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Inner West Council Annual Report 2022/23

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Our community vision

We are Inner West, land of the Gadigal and Wangal peoples, whose rich cultures, heritage and history we acknowledge and respect. We are defined by our diversity of people, places and ideas. We are an inclusive, vibrant, caring and progressive community where everyone is welcome, people and nature live in harmony, and creativity is a way of life.

The Community Strategic Plan outlines the hopes and aspirations of the Inner West community for the future. It guides the Delivery Program and Operational Plan.

The Delivery Program and Operational Plan contain Council's four year and one year actions to implement the Community Strategic Plan. This Annual Report measures progress against these plans.



Visit Council's website to view these plans: innerwest.nsw.gov.au

Attachment 1

Our Inner West 2036 – plan on a page

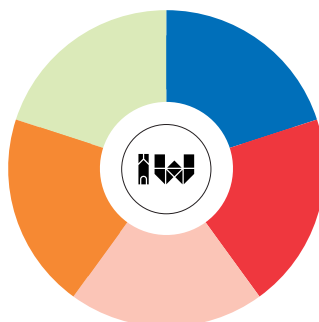
1. An ecologically sustainable Inner West.

Outcomes

- 1.1: The Inner West Community is recognised for its leadership in sustainability and tackling climate change.
- 1.2: An increasing and resilient network of green corridors provide habitat for plants and animals
- 1.3: Waterways are healthy and the community is water-sensitive, treating water as a precious resource
- 1.4: Air quality is good and air pollution is managed effectively
- 1.5: Inner West is zero emissions, climate adapted and resilient to the changing climate
- 1.6: Inner West is a zero waste community with an active share economy

The Inner West community wants to achieve five Strategic Directions by the year 2036. The Community Strategic Plan *Our Inner West 2036*, sets out the outcomes that describe success, and the strategies for how we will get there.

This high level plan, part of the Integrated Planning and Reporting Framework, guides all Council's work.



2. Liveable, connected neighbourhoods and transport

Outcomes

- 2.1: Development is designed for sustainability, net zero and improves health and wellbeing of the community
- 2.2: The unique character and heritage of neighbourhoods is retained and enhanced
- 2.3: Public spaces are welcoming, accessible, clean and safe
- 2.4: People have a roof over their head and a safe, secure place to call home
- 2.5: Public transport is reliable, accessible, connected and interconnected
- 2.6: People walk, cycle and move around the Inner West with ease

3. Creative communities and a strong economy

Outcomes

- 3.1: Creativity and culture are valued and celebrated
- 3.2: Inner West remains the engine room of creative industries and services
- 3.3: The local economy is thriving
- 3.4: Employment is diverse and accessible

4. Healthy, resilient and caring communities

Outcomes

- 4.1: The Inner West community is welcoming and connected
- 4.2: Aboriginal and Torres Strait Islander Peoples and culture flourish and enrich the Inner West
- 4.3: People have opportunities to participate, and develop their health and wellbeing
- 4.4: People have access to the services and facilities they need at all stages of life and abilities

5. Progressive, responsive and effective civic leadership

Outcomes

- 5.1: Council is responsive and service-focused
- 5.2: Council makes responsible decisions to manage finite resources in the best interest of current and future communities
- 5.3: People are well informed and actively engaged in local decision making and problem solving
- 5.4: Partnerships and collaboration are valued and enhance community leadership creating positive change

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Inner West Council Annual Report 2022/23

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Integrated Planning and Reporting

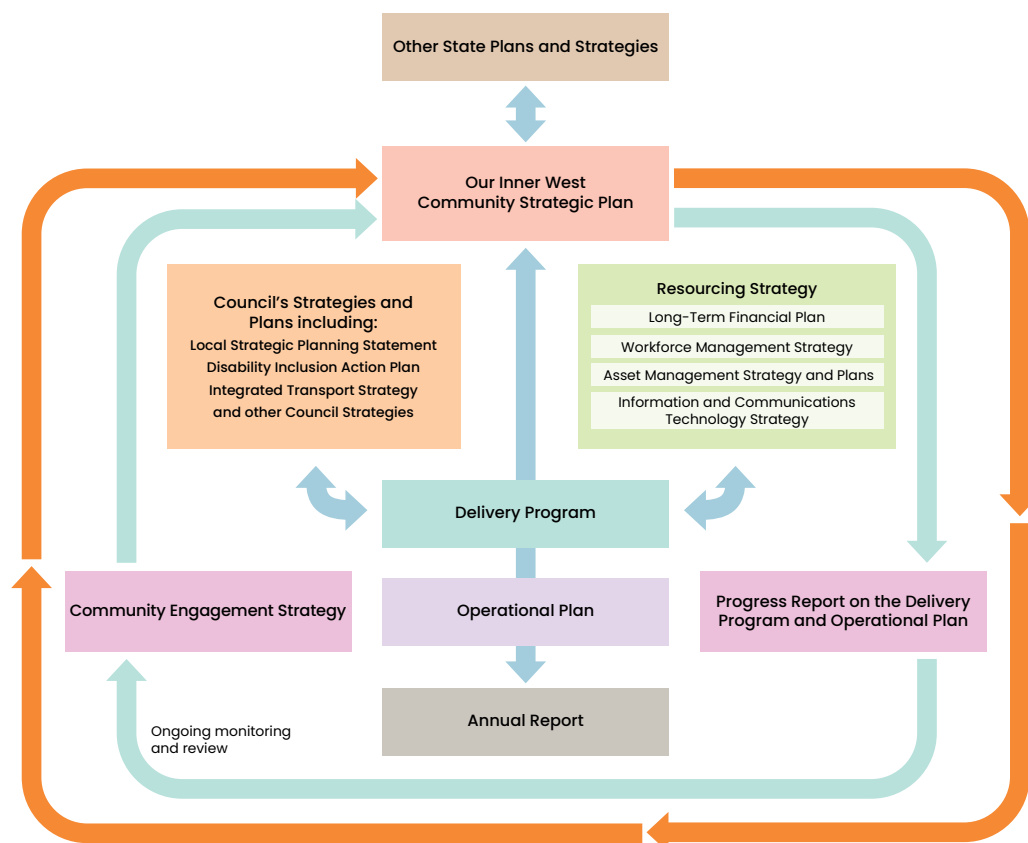
Under the NSW Local Government Act, all Councils plan and report to their communities through the Integrated Planning and Reporting Framework.

The Framework includes:

- **Community Strategic Plan** – sets out the community's vision for at least 10 years into the future and how to get there
- **Delivery Program** – four-year plan that sets out the activities that each elected Council commits to deliver in its term to achieve the vision
- **Operational Plan** – annual plan and budget with detailed actions

- **Resourcing Strategy** – the Long-Term Financial Plan, Workforce Management Plan and Asset Management Strategy that guides the money, people, and equipment needed to deliver the community's vision
- **Community Engagement Strategy** – guides community involvement in Council's planning and delivery of services and infrastructure

Council reports regularly on progress against these plans, including through this Annual Report. See the Performance section for more information.



Integrated Planning and Reporting Framework

Attachment 1

Our Purpose and Values

Our purpose and values drive the culture of the organisation and our interactions with Inner West communities.

Our purpose

We are here to be of service to our local community and make the Inner West a great place to be.



Our values



Integrity

We are responsive, accountable and will follow through for each other and the community

We are transparent and open about the reasons for our decisions and actions

We create a safe and trusting environment by walking our talk

We are fair and ethical in everything we do

We do what we say we are going to do



Respect

We treat everyone equitably and fairly

We embrace diversity

We acknowledge and value the needs of everyone

We actively seek to listen and understand each other's point of view

We value our environment and always consider our impact

We value feedback from our community and will respond in a timely manner

We actively engage with and deliver for our community



Innovation

We foster creativity and the open exchange of ideas

We value and seek out new ways of doing things and explore opportunities

We pursue excellence in everything we do

We honour what we have while seeking to improve

We adapt and change creatively

We adapt our services for future generations



Compassion

We treat each other with care and keep each other safe

We approach each other and our community with empathy and ask how we can help

We acknowledge our differences and empower each other to succeed

We care about each other and our community's concerns

We nurture relationships and cultivate inclusiveness and unity

We proactively listen to, respond to and support each other



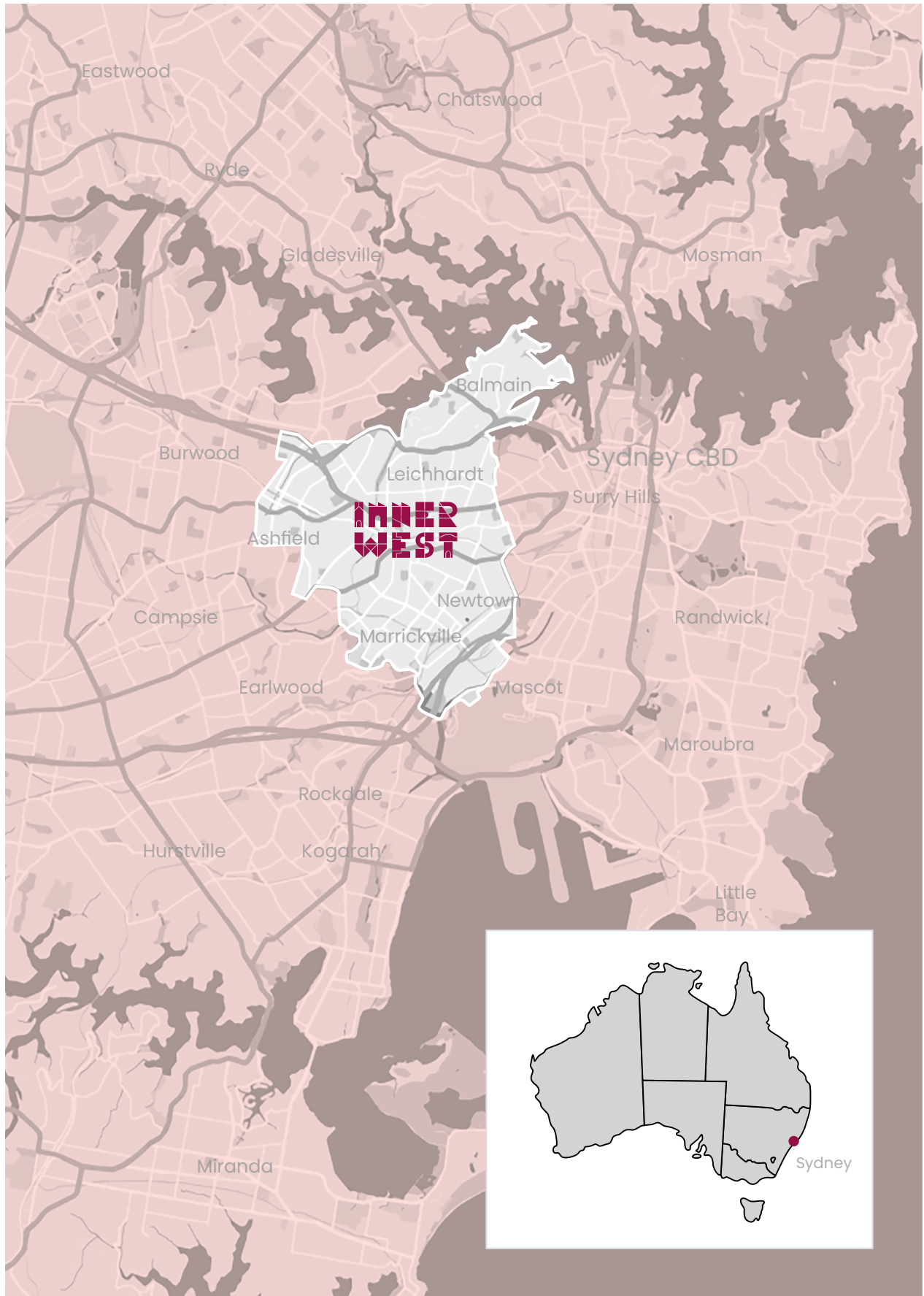
Collaboration

We evolve by working together and learning from each other

We grow by sharing our time and ideas

We celebrate each other's achievements

We work together to achieve our common purpose



Inner West Overview

Inner West Council local government area (LGA) has an estimated resident population of nearly 190,000 people and spans 36km² from the banks of the Parramatta River at Birchgrove in the north east, to the Cooks River at Dulwich Hill in the south west. The Gadigal and Wangal Peoples of the Eora Nation are the traditional custodians of the Inner West LGA.

It is a unique area with a special beauty that comes from natural and built environments, and a rich cultural heritage. The people of the Inner West take great pride in their community and have a strong Inner West identity.

Inner West Council was formed in 2016 by the NSW Government which amalgamated Ashfield, Leichhardt and Marrickville Councils.

Today, the Inner West LGA includes the suburbs of Annandale, Ashfield, Balmain (including Balmain East), Birchgrove, Dulwich Hill, Enmore, Haberfield, Leichhardt, Lewisham, Lilyfield, Marrickville, Petersham, Rozelle, Stanmore, St Peters, Summer Hill, Sydenham, Tempe and parts of Ashbury, Camperdown, Croydon, Croydon Park, Hurlstone Park and Newtown.

Our Place and People

Inner West Council LGA is located on the western edge of the CBD and framed by the Parramatta and Cooks rivers, it's a place of culturally diverse, progressive inner city communities and neighbourhoods. People value and respect each other's languages, abilities, sexual orientations, traditions and lifestyles. Bound by a strong sense of social justice, everyone is welcome and can participate in local life. There is a strong sense of belonging.

The Inner West neighbourhoods have unique character and heritage, reflecting the waves of migrants that helped shape the neighbourhoods they called home. The density of housing and population gives Inner West



its distinct vibrancy. Liveability is high, and it's easy to get to and around through multiple options of active and public transport. Parks and open spaces provide relief from the urban environment and are ideal for active and quiet recreation. Busy urban centres and main streets are lively, accessible, and offer a range of quality shopping and places to gather. The street life connects the community and welcomes Sydneysiders and visitors who come to experience Inner West's uniqueness. The night-time economy is thriving.

As a hub of independent arts and strong artistic communities, Inner West is an incubator for new ideas, innovation and emerging technologies. It is a magnet for artists, writers, musicians, designers, film makers and knowledge workers seeking an inspiring atmosphere and space to live, work, visit and play in.

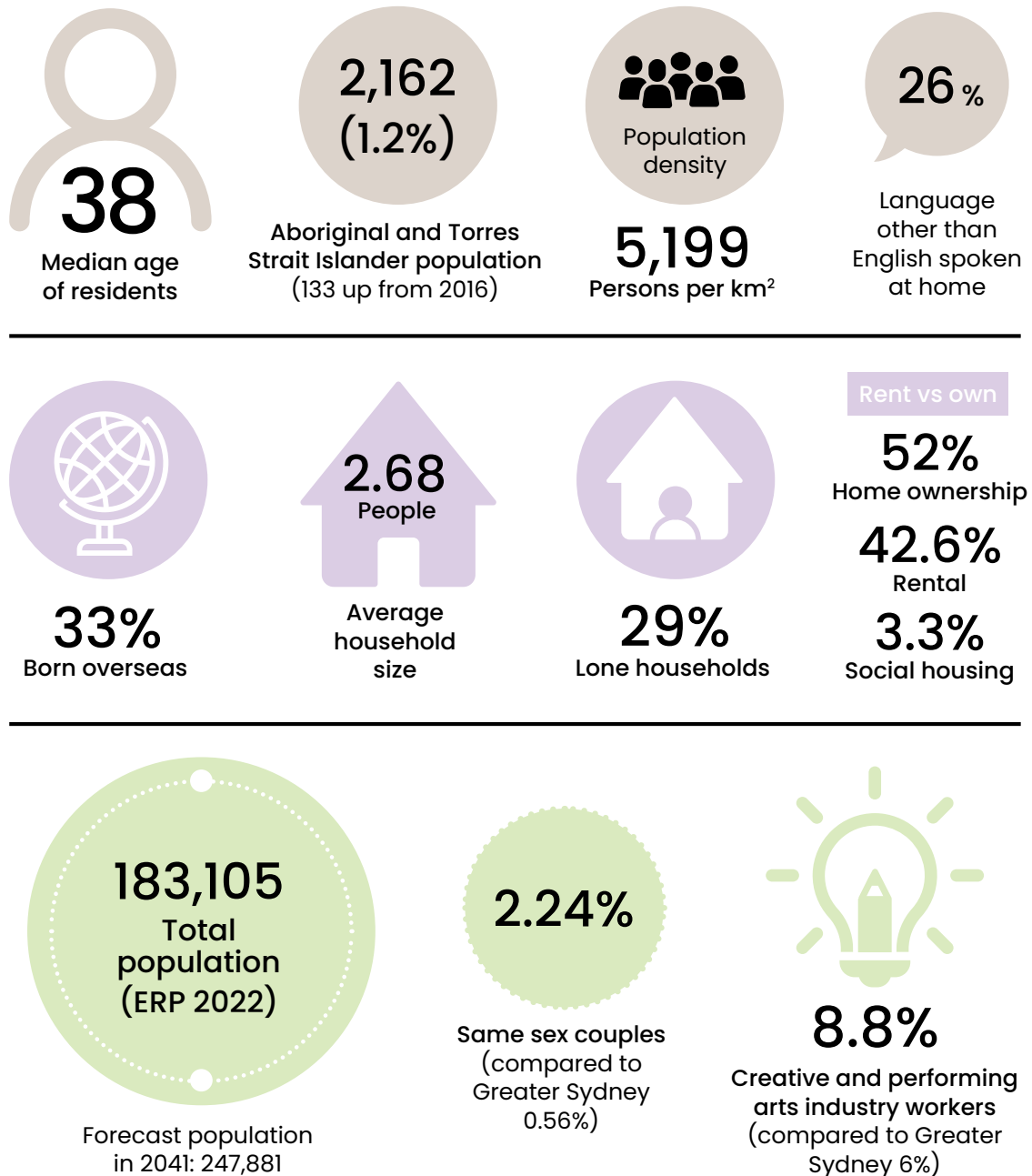
Existing bushland is home to native plants and species, including three threatened species – the Powerful Owl, Grey-headed Flying-fox and Eastern Bentwing-bat, one endangered population – the Long-nosed Bandicoot and the endangered Coastal Saltmarsh community. New biodiversity and active transport corridors such as the GreenWay, the Cooks River foreshore and the Bay Run link green infrastructure networks across Inner West. These provide ecological, economic, social and health benefits to the community. The area has a community of volunteers committing thousands of hours of time to biodiversity programs.

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Inner West Council Annual Report 2022/23

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Inner West community profile



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Volunteers
14.8%
compared to
11.6% in Greater
Sydney

Disability



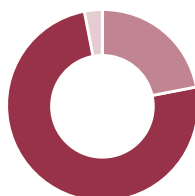
of the Australian
population have disability
(Source: 2018 ABS Survey of
Disability, Ageing and Carers.)



48.2%
Tertiary
educated



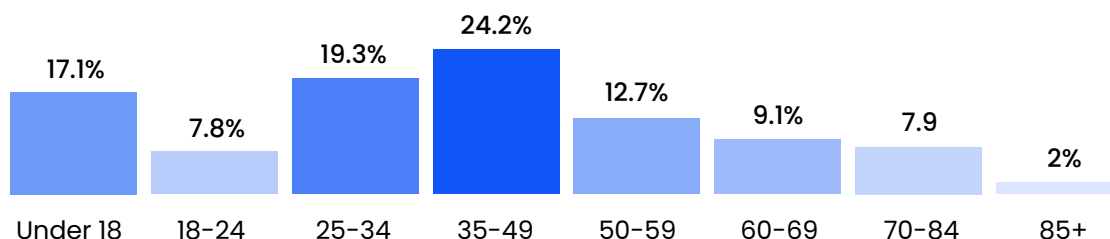
Inner West has over
20,000
local businesses
providing over
76,000
local jobs



Employment location:

- Work and live in the Inner West 22%
- Work outside the Inner West 75% (41.1% in City of Sydney)
- No fixed place of work 3%

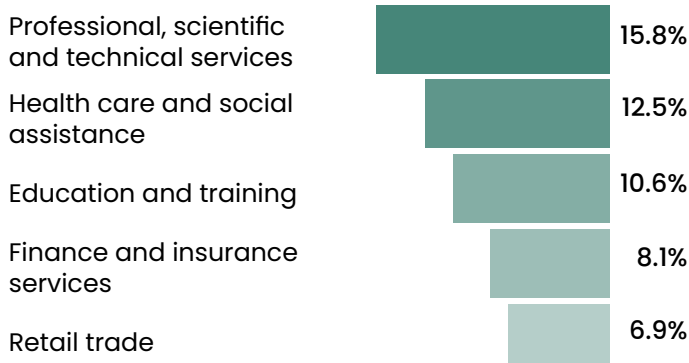
Age groups:



Top languages other
than English spoken:

Mandarin	3.3%
Greek	2.7%
Italian	2.2%
Vietnamese	2%
Cantonese	1.9%
Spanish	1.5%
Arabic	1.2%
Nepali	1.1%
Portuguese	1.1%
Filipino/Tagalog	0.8%

Top industries



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Inner West Council Annual Report 2022/23

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Inner West snapshot



Attachment 1

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The Year in Review

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Attachment 1

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Inner West Council Annual Report 2022/23

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Mayor's Message



In 2023, Inner West Council has been focused on getting things done for our community. We've delivered better infrastructure, new parks and vibrant culture and arts events.

We opened the brand new Leichhardt Park Skate Park, which is already being used by thousands of children and young people.

Our once-in-a-generation Greenway Project which will link the Cooks River to Iron Cove in a continuous 5km corridor of green spaces has seen the completion of the much-anticipated Bay Run portion. The new section includes Lilyfield Bridge which offers a new playground, lighting and upgrades for cyclists and runners.

We have delivered \$45M in major capital works program seeing 6 of our playgrounds upgraded, 3,200 metres of footpath laid and works that support 36 different sporting codes for a healthier, happier community.

We opened the new, purpose-built home for the Newtown Neighbourhood Centre in Darley St Newtown following a renovation of over \$1M by Council.

We've completed the new Leichhardt Oval Masterplan and submitted it to the State and Federal Governments, to save this famous community institution.

We've won approval from State agencies for the new Callan Park Tidal Baths, creating a new swimming spot for locals and visitors on the Bay Run.

We've massively increased face-to-face customer service with weekly street stalls and a new outreach team that attend train stations, shopping centres and popular areas to offer service and assistance.

Our innovative Active Inner West offers residents over 350 different aquatic, sport and recreational activities across the LGA. We brought together over 100 sporting clubs, 29 sporting grounds and 2 recreation centres across 31 different sports to support our community's health and wellbeing.

We led the way with our support of the Uluru Statement From the Heart. By March 2023, we had trained over 1000 volunteers driving over 10,000 conversations across workplaces, schools, clubs and local volunteering organisations. Our community delivered a strong Yes vote in the recent referendum.

We embraced our proud queer community and renamed the public square in front of Newtown Town Hall as Pride Square in time for our successful extension of the Sydney World Pride festival and commissioned the iconic Pride Beacon art installation, creating a permanent and inclusive space that recognises our LGBTQ+ community. We led the country by taking on FIFA and creating free public screenings throughout the area for all the Matilda's games and cheered our teams on in our parks and reserves.

We launched the Inner West Film Festival and showcased local up and coming film-makers and the famous Marrickville Music Festival celebrated local musicians and performers. We expanded our highly successful Perfect Match mural program where we have beautified over 160 local walls by matching residents and artists to create stunning artworks for everyone to enjoy.

All this is possible because of responsible fiscal management that has made the Inner West one of the financially strongest councils in the State.

We'll keep driving this program of reforms and improvements to make sure that the people of the Inner West have a Council as good as the people we serve.

Darcy Byrne,
Inner West Mayor

Attachment 1

General Manager's Message



I am delighted to present the 22/23 Annual Report.

This year has seen us on the second year of our cultural journey and it's clear that we value our people and respect our community, and this is starting to show great results.

Like most good organisations, we are values led and we have an overarching purpose:

We are here to be of service to our local community and make the Inner West a great place to be.

Our purpose permeates through everything we do, starting with enhancing the customer experience and having quality interactions with the community.

We're seeing the best relationships I've ever experienced between the elected Councillors and Council staff in my 20 years of being a senior executive and this is translating into a number of significant wins both within the organisation and for the community we serve.

We've made great progress across key areas within Council and for the community with our people and culture leadership, improving customer service, delivering environmental leadership and cementing strong financial outcomes for today and the future.

We have made significant improvement to the quality of our customer service and accessibility to the community. The number of our face-to-face customer service stalls in highly visible locations have increased and our senior executives continue to meet with the community at our Local Matters Forums every month.

We have delivered on our real estate investment strategy by purchasing commercial properties in Liverpool and Warrawong that now deliver an operational return to Council of \$4.7M which assures Council's long term financial sustainability.

Our Leadership Team adopted our service review framework that will follow the Australian Centre of Excellence for Local Government Service Delivery Process and will be aligned with the Australian Business

Excellence Framework as we continue our search for ways of delivering services in a cost-effective manner.

We continue to be a leader in environmental sustainability with our efforts in achieving net zero emissions being recognised as a winner in the Local Government Excellence in the Environment Awards.

Our five aquatic centres attract over 2M visitors per year and we provide some of the leading aquatic industry facilities in Australia and achieved the Royal Life Saving NSW 5 Star Water Safety Partners rating under their Aquatic Facility Safety Assessment.

As one of the largest providers of early learning in Local Government catering for over 1600 children per week, we are committed to quality of care for the next generation. We achieved a 93% parent satisfaction rating across all our Early learning Centres and our Globe Wilkins Pre School attained an Exceeding rating across all elements of the Australian Quality Education Standards.

The great strides that Inner West Council has made throughout our cultural journey was recognised with Inner West Council being awarded best Council in the Sydney Metropolitan area, winning the AR Bluett Memorial Award for 22/23 which is the pinnacle of Local Government in NSW. This award recognises the most progressive Council in the State and acknowledges the efforts made in serving the community and continuous improvement.

None of this would have been achieved without the commitment to serving our community shown by our Councillors and our wonderful staff and I thank them for their efforts throughout the year and look forward to being even better in 2024.

Peter Gainsford
General Manager, Inner West Council

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Inner West Council Annual Report 2022/23

Delivery Program and Operational Plan Performance Summary

Council's Operational Plan 2022/23 contained 174 actions ordered by the five strategic directions of the *Community Strategic Plan Our Inner West 2036*.

Overview of Actions

- Strategic Direction 1: An ecologically sustainable Inner West – 17.8% (31) actions
- Strategic Direction 2: Unique, liveable, networked neighbourhoods – 15.5% (27) actions
- Strategic Direction 3: Creative communities and a strong economy – 15.5% (27) of actions
- Strategic Direction 4: Caring, happy healthy communities – 27.6% (48) of actions
- Strategic Direction 5: Progressive local leadership – 23.6% (41) of actions

90% of actions completed or on track

Performance summary

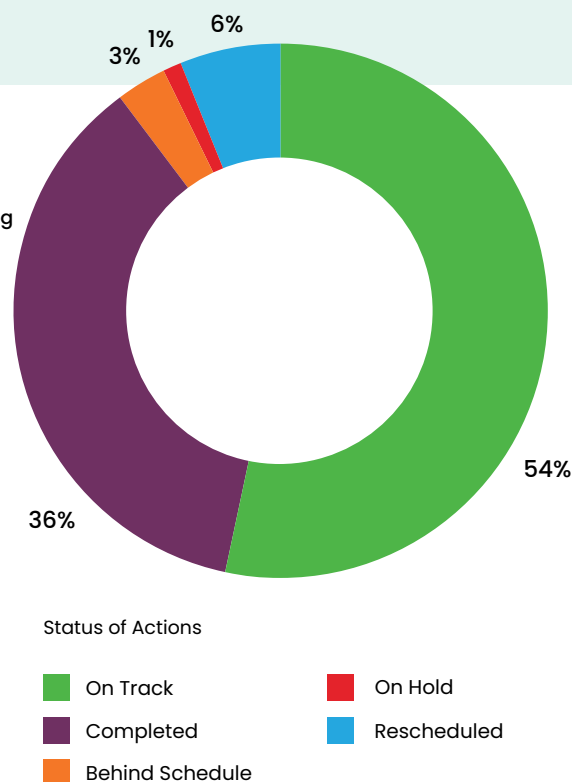
The graph below highlights Council's progress in achieving its Operational Plan 2022/23 actions during the year. Actions are discussed in detail in the Performance section of this report.

In summary, as of 30 June 2023:


- 90% of actions are on track or completed
- 10% of actions are behind schedule, on hold or rescheduled


Status breakdown


- On track 93 (54%)
- Completed 63 (36%)
- Behind schedule 5 (3%)
- On hold 2 (1%)
- Rescheduled 11 (6%)





Results by Strategic Direction (as at 30 June 2023)

 Strategic Direction 1: An ecologically sustainable Inner West	Actual (numbers)	% Total
On Track	12	38.5%
Completed	12	38.5%
Behind Schedule	3	10%
On Hold	0	0%
Rescheduled	4	13%
Total	31	100%

 Strategic Direction 4: Healthy, resilient and caring communities	Actual (numbers)	% Total
On Track	21	51%
Completed	16	39%
Behind Schedule	0	0%
On Hold	2	5%
Rescheduled	2	5%
Total	41	100%

 Strategic Direction 2: Liveable, connected neighbourhoods and transport	Actual (numbers)	% Total
On Track	17	63%
Completed	7	26%
Behind Schedule	1	4%
On Hold	0	0%
Rescheduled	2	7%
Total	27	100%

 Strategic Direction 5: Progressive, responsive and effective civic leadership	Actual (numbers)	% Total
On Track	30	63%
Completed	14	29%
Behind Schedule	1	2%
On Hold	0	0%
Rescheduled	3	6%
Total	48	100%

 Strategic Direction 3: Creative communities and a strong economy	Actual (numbers)	% Total
On Track	13	48%
Completed	14	52%
Behind Schedule	0	0%
On Hold	0	0%
Rescheduled	0	0%
Total	27	100%

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Inner West Council Annual Report 2022/23

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Summary of Achievements, Challenges and Year Ahead

This section summarises Our Performance across the five strategic directions established in Our Inner West 2036.



Further details
together with
performance data
are found at page 92

CSP Strategic Direction 1. An ecologically sustainable Inner West



Achievements

- Adopted Fleet Transition Plan
- First Council to be carbon neutral and divested from fossil fuels
- FOGO roll -out preparations
- Community Recycling Centre Rap Video
- Love Your Home Ground Litter Reduction
- Footprints Ecofestival in September 2022
- Inner West Sustainability Hub opened in June 2023

Challenges

- Achieving net zero emissions by 2050 in the Inner West and reducing the carbon footprint
- Community take-up to reduce food and organics waste to landfill via FOGO implementation
- Identifying the next major waste streams to help our community remove from landfill (red lid) bin
- Continuing to source electric vehicles to rapidly transition Council's fleet
- Continuing community support and volunteers in Green Living programs
- Community and other levels of government support for electric vehicle charging facilities and related infrastructure in the area

Year Ahead

Council's next steps are to continue reducing carbon emissions and meet the new challenges of:

- Sourcing renewables for the community
- Encouraging energy efficiency to reduce demand
- Identifying acceptable offset options for intractable emissions
- Innovating Council planning controls to encourage low carbon development
- Eliminating waste to land fill and the use of gas.
- Incorporating low embodied carbon materials (wood, low carbon concrete) in Council projects
- Developing a new Climate Adaptation Strategy
- Implement the Food Organics and Garden Organics (FOGO) service to all households
- Inner West Sustainability Hub education, circular economy and recycling offerings
- Prepare the Urban Forest Policy and Strategy
- Progress design, funding and delivery of the Callan Park swim site

Attachment 1

CSP Strategic Direction 2. Liveable, connected neighbourhoods and transport



Achievements

- Bicycle Strategy and Action Plan adopted in June 2023
- Development Contributions Plan adopted in March 2023
- Mainstreet Quick Wins underway
- Greenway elements being constructed
- Footpath Renewal Program
- Parramatta Road Revitalisation
- Pothole repair times improved by 60%
- Council's electric vehicle fleet is growing

Challenges

- Delivering new housing and future State Government increases in housing targets
- Delivering on affordable housing particularly for low income households and key workers
- Infrastructure to support expanding a safe cycling network, together with multiple uses and range of mobility devices in the Inner West

Year Ahead

Major projects planned for 2023/24 include:

- Develop public domain master plans for Rozelle, King Street/ Enmore Road, Marrickville and Dulwich Hill
- Deliver the next stage of the GreenWay
- Develop a Blue Green Grid Strategy
- Deliver the Main Streets Strategy
- Plan for a Technology precinct in Camperdown
- A staged approach to implement the Parramatta Road Corridor Urban Transformation Strategy
- Deliver the Pedestrian Access and Mobility Plan

CSP Strategic Direction 3. Creative communities and a strong economy



Achievements

- Covid Arts Summit Recovery initiatives being implemented
- First Inner West Film Festival in March 2023
- Evolving and expanding Perfect Match Program
- Young Creatives was shortlisted at the NSW Local Government Awards in 2022 and won the RH Dougherty Award at the NSW Local Government Week Awards
- Marrickville Music Festival in November 2022
- Edge Inner West delivery
- Enmore Road Special Entertainment Precinct pilot program undertaken in September – November 2022
- Economic development summit held in early 2023

Challenges

- Balance needed in the Inner West between stimulating local night life and continuing to protect local neighbourhood liveability and noise levels
- Supporting and driving local economic and employment
- Engaging small businesses and the creative sector in creating and activating town centres and more inviting public spaces

Year Ahead

Major projects planned for 2023/24 include:

- Support creative spaces activation
- Expand the annual Young Creatives Award Program
- Finalise Enmore Road Special Entertainment Precinct and review additional areas for implementation
- Deliver events program
- Expand Perfect Match public artworks
- Prepare the Economic Development Strategic Plan

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CSP Strategic Direction 4.

Healthy, resilient and caring communities



Achievements

- Pride Inner West Program undertaken in February/ March 2023
- Pride Square's name was finalized in early 2023
- First Council to raise the Disability Pride Flag
- Access Assist Festivals
- Youth Week Local Government Award
- Supporting the Uluru Statement From The Heart and The Referendum
- Reconciliation Action Plan adopted in September 2022
- Survivors Memorial design collaboration
- Community Barbeque at Petersham Park in February 2023
- Library community hubs, collections developed and programs continue to be well supported by the community
- Callan Tidal pool designs approved
- Leichhardt Oval Masterplan supported with community input during 2022/23
- Henson Park, King George Park and Darrell Jackson Gardens upgraded
- Various playgrounds upgraded with new footpaths and LED lighting
- Tempe Reserve improved and safer
- Newtown Neighbourhood Centre refurbished
- Draft Recreation Strategy for community exhibition
- Achieved a 92.8% Parent Satisfaction rating across all early learning centres and an 'exceeding' rating for Globe Preschool
- Active Inner West portal launched during the year
- Achieved a 92.8% Parent Satisfaction rating across all early learning centres and an 'exceeding' rating for Globe Preschool
- Created first dementia-friendly park in NSW at Lewis Herman Reserve in Ashfield

Challenges

- Continuing to respond to the evolving social, recreational and health needs of the community
- Continuing to have sufficient reserves and capital to upgrade recreation facilities and parks to meet diverse community needs

Year Ahead

Council has planned several initiatives for the 2023/24 year, including:

- Upgrading Leichhardt Park Aquatic Centre
- Develop the Anti-Racism Strategy
- Establish a Pride Centre in Newtown Town Hall
- Develop Children and Youth, and Community Wellbeing Strategies
- Prepare plans of management for Jarvie Park, Camperdown Memorial Rest Park, Wicks Park and Richard Murden Reserve

CSP Strategic Direction 5.

Progressive, responsive and effective civic leadership



Achievements

- Improved customer experience through a new service charter, customer service writing program and new customer request management program
- Continuing efforts towards financial sustainability
- Stronger governance framework developed
- Leadership initiatives forum in November 2022
- Strategic framework workshops delivered
- Service review framework developed
- Authentic leader program continued in 2023
- Rewards recognition in late 2022
- Gender equity strategy
- New safety program Vault launched
- InnerVate program launched

Challenges

- Continuing to improve customer experience and related processes across the organisation to respond to the community's ongoing and evolving needs
- Focusing on identifying opportunities to deliver additional revenue to ensure we achieve financial surpluses in the coming years whilst continue to deliver high quality services and facilities to meet the future needs of our community












The Year Ahead

During the next year, the following initiatives will be delivered:

- Develop and implement a Customer Experience Strategy
- Establish the business improvement program and reporting framework
- Develop an Information and Communications Technology Strategy
- Develop a Digital Experience Platform (DXP) to streamline customer interactions with Council
- Implementation of a service review program
- Develop a new Council insurance framework
- Deliver weekly customer service stalls
- Hold monthly Local Matters Forums
- Hold a Citizen's Jury

Annual Scorecard














The scorecard contains a selection of performance indicators for key services provided by Council over the last four years.

Indicator	2019/20	2020/21	2021/22	2022/23
 Solar capacity on Council Buildings (kW)	368	724	788	800
 Aquatic Centres visits	1,249,504	1,949,000	1,274,000	1,336,250
 Library members	104,203	104,056	90,819	84,304
 Library visits	1,200,000	837,199	167,481	1,062,143
 Items borrowed from Libraries	982,139	900,909	231,479	1,054,043
 Libraries e-resources loans/uses	103,818	135,904	121,000	112,448
 Libraries public PC computer bookings	95,859	73,499	37,778	93,981
 Libraries public Wi-Fi log-ins	547,801	102,713	1,406,988	3,433,264
 Long day care utilisation	73%	90%	87%	87%
 Percentage of bulky household items picked up by Council reused, recycled or recovered	34%	76%	75%	76%
 Kilograms of total waste stream to landfill per resident	185.50	132.37	90.77	195.6

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Indicator	2019/20	2020/21	2021/22	2022/23
 Kilograms of green waste (garden organics) recovered from the waste stream per resident	35.43	36.60	35.95^	35.60^
 Percentage of food and garden organic matter in red-lid bins	39%	39%	39%	39%
 Council's operational electricity from renewable sources	25%	25%	25%	100%
 Bushcare volunteers	1,028	835	542	705
 Plants supplied from community native plant nurseries	15,090	20,624	14,921	7,700
 Calls Answered by Contact Centres	139,337	148,208	135,195	120,094
 Customer Service satisfaction – Voice of Customer (out of 5)	4.2	4.2	4.2	4.3
 Customer contact issue resolved at first point of contact	85%	85%	90%	91%
 Customer transactions that are online	37%	48%	52%	54%
 Inner West Council website page views	5,734,909	6,745,641	6,082,624	6,986,412
 Inner West Council social media followers (Facebook, Instagram, Twitter)	34,757	47,555	54,041	59,245
 Your Say Inner West visits	104,900	94,300	61,700	104,392
 Your Say Inner West engagement projects	53	71	53	72

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Indicator	2019/20	2020/21	2021/22	2022/23
 Development applications	1449	1538	1448	1441
 Median development applications Processing – (days)	90.7	79	95	97
 Community grants provided	\$366k	\$639k*	\$620k*	\$458k
 Investments in fossil fuels	0%	0%	0 ‡	0%
 'Perfect Match' artwork sites	18	20	17	44
 Business support workshops	20	18	35	19
 Spending on Enforcement for Companion Animals Act and Regulation	\$43k	\$73k	\$56k	\$144k
 Average days to complete pot hole requests	11	10	12.14	7.3
 Parking requests actioned within 3 hours	–	45%	49%	70%

^ From 2021/22, includes food organics from apartments.

* Excludes COVID-19 grants

‡ In 2019, Inner West became the first council in NSW to be 100% divested from fossil fuels.

Attachment 1

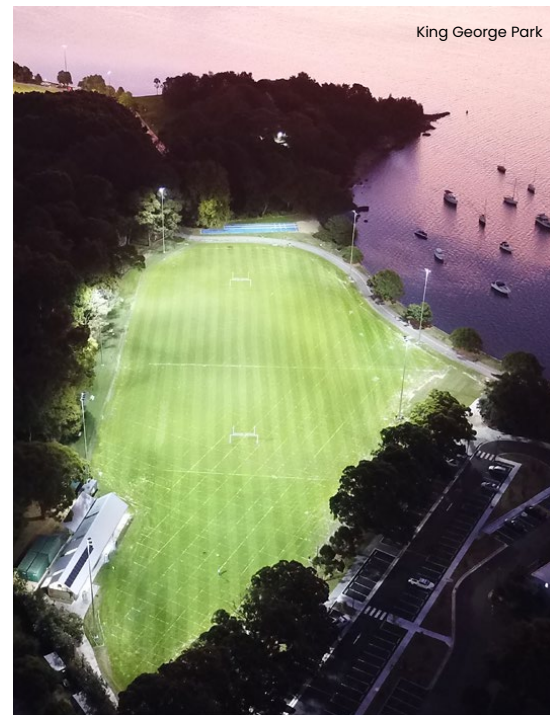
Capital Works and Major Projects

Council undertakes numerous capital works projects annually to introduce new and improved services to the community while maintaining and renewing infrastructure assets.

In 2022/23, \$111.3m was spent on capital works for the benefit of the Inner West community.

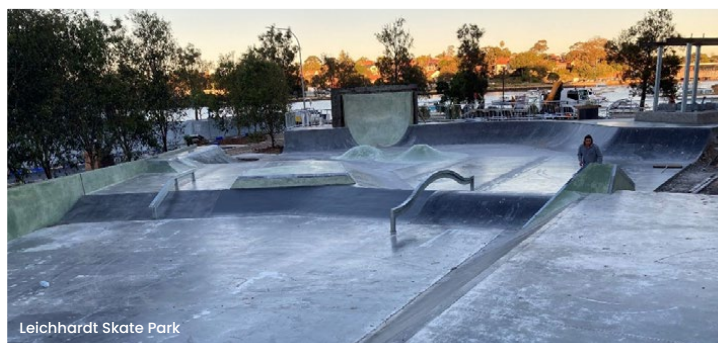
Major parks projects

- Council annually renews and upgrades footpaths to enhance safety, accessibility, and greenery in selected locations. In total, \$4.5m had been budgeted for this work, and \$2.1m was spent in 2022/23
- Council completed several park lighting upgrade projects. These include the Camperdown Memorial Rest Park lighting upgrade project with a \$50,000 investment as part of Sydney WorldPride2023. The pedestrian lighting upgrade at Tempe Reserve and Elliot Park were also completed to the value of \$1.1m and \$0.3m respectively
- The King George Park upgrade project was successfully completed, costing \$3.7m
- Lewis Herman Reserve in Ashfield, a new recreation space and the first dementia-friendly park in NSW was delivered
- Darrell Jackson Reserve was upgraded with \$1.2m invested in new equipment, softfall surfaces, shade sails, cricket pitch and resurfaced tennis courts and skate park
- Council spent \$899,000 to construct the Leichhardt Skate Park, a family-friendly facility with all-weather shelters and lighting, conveniently located within Leichhardt Park



Significant public domain improvements

- Council conducts an annual program to renew both local and regional roads within the Local Government Area. This program ensures that all the roads are safe and in good condition. For the 2022/23 Local and Regional Road Program, \$5.6m was spent on these renewals over the course of the year
- Council spent \$1.8m for the 2022/23 Stormwater Renewal and Upgrade Program to renew and enhance existing stormwater infrastructure
- The 2022/23 Traffic Facilities Program was successfully delivered to improve road safety and traffic movement
- Both the male and female facilities at Leichhardt Oval underwent significant upgrades as part of the Leichhardt Oval Upgrade project, with an investment of \$1.2m. New public toilets have also been installed



Leichhardt Skate Park



Robyn Webster indoor sporting facility



Inner West Sustainability Hub



Lilyfield Road Bridge

at Camperdown Memorial Rest Park, costing \$0.7m. The new amenities will comprise both accessible and general-use facilities which are part of Council's Parksafes program, developed in collaboration with local police, Newtown Neighbourhood Centre, and other community representatives

- Throughout the year, several cycleway projects were completed, including Marrickville Road East, Longport Street to Petersham Station, PRUAIP-Cycleway, the Bedwin Bridge Cycleway, and the Livingstone Road Cycle Path. Council invested \$0.4m to ensure the completion of the Livingstone Road Cycle Path project this year
- The \$1.1m Inner West Sustainability Hub was opened, housing the Bower and the Green Living Centre
- The Bioretention Pond System was constructed in 2023 at the Addison Road Community Centre, with a

Council investment of \$0.2m, significantly enhancing stormwater quality and improving local amenity

- \$37,000 was committed to solar and energy efficiency projects across Council Early Learning, community and operational buildings with photovoltaic (PV) solar installations and LED lighting upgrades
- Council has allocated \$0.8m for the refurbishment of the Robyn Webster indoor sporting facility. Out of this budget, \$0.4m was spent to improve ventilation and integration with external courts, address roof leaks and damaged flooring, enhance accessibility, and upgrade facilities for women in sports this year

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Significant building projects

- Council is investing \$3.3m to establish a Pride Centre at Newtown Town Hall. Works include new roof and facade remediation and upgrade of access, air-conditioning, audio visual, data, electrical, fire, and security. In 2023 the plaza adjoining the town hall was renamed Pride Square and an iconic installation completed for Sydney WorldPride 2023 including the Pride Beacon.
- Council delivered a sustainable purpose-built facility for Newtown Neighbourhood Centre at 1-13 Darley Street Newtown.
- Council commenced the planning phase of the Balmain Town Hall upgrade. This project aims to enhance the ground-floor library, meeting room areas, first-floor town hall, and amenities to align with contemporary design standards. The budget for this project is \$5.57m
- Council invested \$1.9m to undertake staged upgrades of Marrickville and St Peters Town Halls. In 2020, new lifts and other internal refurbishment were completed. The next stage of work involves external façade repairs and renewal, including brick repairs and stitching, various structural repairs to reinforcement beams and other elements, lead flashing to the parapet, removal of redundant items, repairs to windows and render and repainting

Capital Program	2022/23 Budget (\$'000)	2022/23 Actuals (\$'000)
Plant & Equipment	6,220	3,258
Office Equipment	1,288	275
Land Improvement (Depreciable)	29,798	24,340
Buildings	97,209	65,331
Aquatic Facilities	8,533	832
Seawalls	-	(9)
Wharves	100	-
Local Roads	7,500	3,845
Regional Roads	740	1,756
Bridges	679	159
Footpaths	4,524	2,100
Kerb & Gutter	1,429	375
Traffic Devices	4,375	1,769
Car Parks	280	122
Storm Water Drainage	2,947	1,831
Land Under Roads	-	(20)
Bicycle facilities	2,965	(2,824)
Town Centres	5,845	7,281
Roadside Furniture	1,900	919
Total Capital Expenditure	176,332	111,340

Attachment 1

Significant Projects	2022/23 Budget (\$'000)	2022/23 Actuals (\$'000)	Status
GreenWay Project	10,640	5,016	In Progress
Leichhardt Park Aquatic Centre Major Project	4,523	340	In Progress
Annette Kellerman Aquatic Centre Upgrade Works	1,560	23	In Progress
Urban Amenity Improvement Program	-	1,642	In Progress
Camdenville Park Remediation	615	37	In Progress
Greenway Bay Run Widening and Upgrade	3,821	4,119	In Progress
Marrickville Rd (EAST) Design and Implementation	200	75	In Progress
Dulwich Hill Station Centre Upgrade	3,180	5,265	In Progress
King George Park Upgrade	2,930	3,726	Completed
Tempe Reserve Amenities Building	250	-	In Progress
3 Cahill St & Lewis Herman Reserve - Public Spaces Legacy	2,450	3,103	In Progress
Petersham Town Hall Renewal	200	20	In Progress
Tempe Reserve Sports Field Lighting Upgrade	1,900	1,281	In Progress
Marrickville & St Peters Town Hall External Works	1,900	2,292	In Progress
Newtown Town Hall Renewal	1,119	162	In Progress
Birchgrove Park Renewal	130	3	In Progress
Annandale Town Hall Community Centre Refurbishment	100	6	In Progress
Skate Park in Leichhardt Park	1,460	1,610	In Progress
Fanny Durack Aquatic Centre Refurbishment	1,175	1	In Progress
Balmain Town Hall Site Renewal	200	89	In Progress
St Peters, Mary St to Sydenham Cycleway WestConnex	1,395	71	In Progress
Bike Route LR07 (Richardson's Crescent, Cooks River)	120	-	In Progress
Tom Foster Community Centre Renewal Works	1,143	1,811	Completed
St Peters Town hall Internal Refurbishment	100	-	In Progress
Paringa Reserve Elliot St New Kiosk	1,040	146	In Progress
Bike Route RR02 (West Street) Design	20	-	In Progress
Total Significant Projects Expenditure	42,170	30,836	

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Financial performance summary

Council's financial position

Council's financial position remains strong with cash and investments totalling \$300.4 million against total liabilities of \$155.3 million. Council currently manages \$2.8 billion worth of infrastructure assets including roads, bridges, buildings, land, recreation and leisure centres, stormwater and parks.

Challenges include increasing demand for services, facilities and infrastructure from the community with restricted Council revenue, rising costs and supply chain issues.

Council's income and expenditure

Our income comes from rates on properties, user fees and charges, government grants, interest on investments, leasing of properties and other sources.

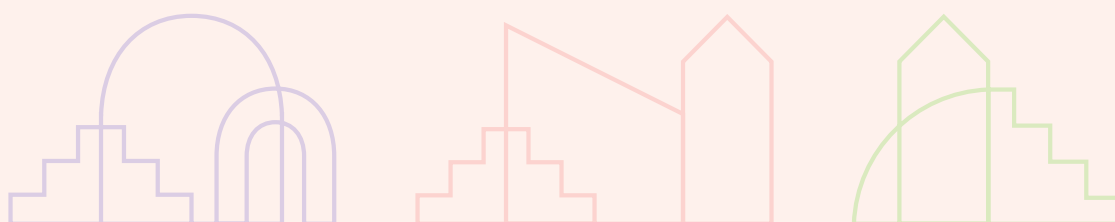
Our expenses are construction, asset renewal and maintenance of infrastructure, staff wages, grants to community organisations/groups and provision of services to the community such as libraries, aquatics, and early learning centres, and economic, environmental, social and cultural programs.

Financial performance 2022/23

Council achieved an operating surplus of \$22.7 million, including capital grants and contributions. The operating result before capital grants and contributions was a deficit of \$6.5 million. The budget deficit was primarily due to an increase in expenditure associated with:

- Additional maintenance being undertaken on Council buildings to ensure our facilities remain fit-for-purpose for community use
- Grants which were initially classified as capital budget and but were ultimately used for operational purposes resulted in a reclassification of expenditure
- A Comprehensive asset revaluation process resulted in a higher write-off of assets than was budgeted

Although the 2022/23 financial year resulted in an operational deficit, Council is working towards achieving surpluses each year in our Long-Term Financial Plan.



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Income and expenditure

Where does our income come from

	Budget (\$'000)	Actuals (\$'000)	% of Total
Rates and Annual Charges	165,444	166,293	56%
User Charges and Fees	52,007	55,874	19%
Other Revenues	24,139	16,543	5%
Operating Grants and Contributions	9,310	13,828	4%
Capital Grants and Contributions	27,872	29,209	10%
Interest and Investment Income	3,450	10,966	4%
Other Income	-	5,529	2%
Total Income	282,222	298,242	100%

What do we spend it on

	Budget (\$'000)	Actuals (\$'000)	% of Total
Employee Costs	127,200	124,862	45%
Materials and Services	79,360	99,950	36%
Borrowing Costs	860	859	1%
Depreciation	33,104	33,172	12%
Other Expenses	12,988	11,818	4%
Net Losses from Disposal of Assets	1,582	4,860	2%
Total Expenses	255,094	275,521	100%

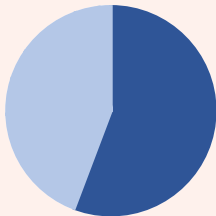
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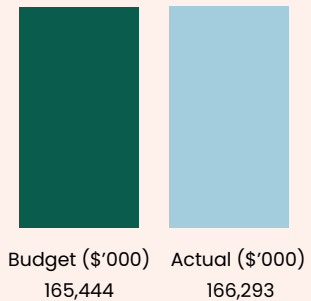
Income in detail

Rates and Annual Charges 56% - \$166.3m

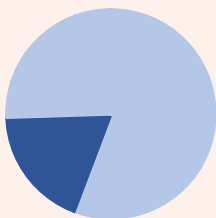


Rates and Annual Charges are rates collected for:

- Residential Rates
- Business Rates
- Domestic Waste Rate
- Stormwater Rate
- Offsetting the income received is Pensioner Subsidy from State Government and Inner West Council.

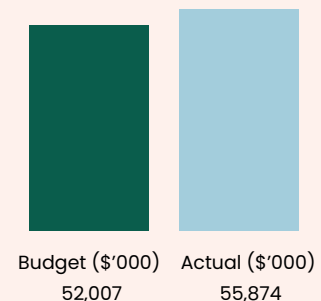


User Charges and Fees 19% - \$55.9m

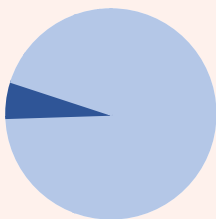


User Charges and Fees are collected when Council is providing a service to the community which includes:

- Early Learning Centre
- Aquatic Centres
- Restoration Fees
- Regulatory Fees
- Development Assessment Fees
- Parking Meters Income
- Income collected goes towards funding the service Council provides.

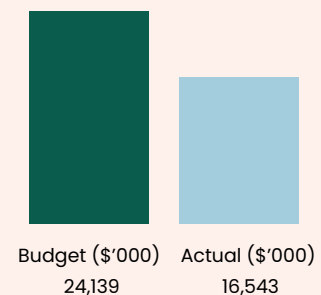


Other Revenues 5% - \$16.5m

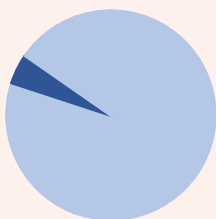


Other Revenue is a source of income for Council that is collected from various actions which includes:

- Parking Infringement
- Other Fines
- Commissions
- Street Furniture
- Legal Fees Recovery
- Ex Gratia Rates

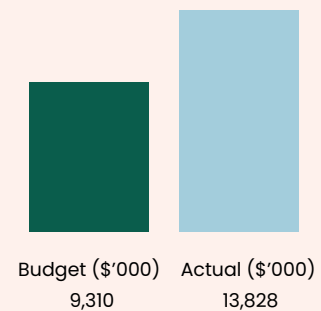


Operating Grants and Contributions 4% - \$13.8m



Operating Grants and Contributions are received by Council to complete a specific action or service to the community. They are provided by Federal Government, State Government and other government bodies. Some examples include:

- Financial Assistance Grant
- Library Subsidy Grants
- Early Learning Subsidies
- Transport for NSW Block Grants
- Environmental Grants



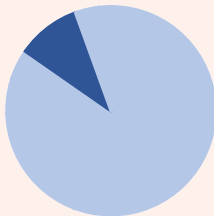
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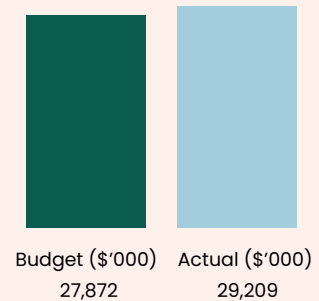
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Capital Grants and Contributions 10% - \$29.2m

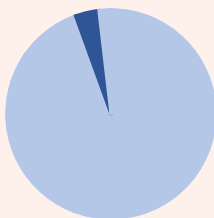


Capital Grants are received by Council to complete capital renewal or upgrades of Council assets for the community. They are received by both State and Federal Government.

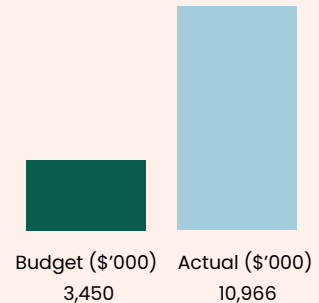
Capital Contributions are developer contributions received by Council under section 7.11 plans. These contributions are utilised for capital upgrade projects on assets or for the creation of new assets for the community.



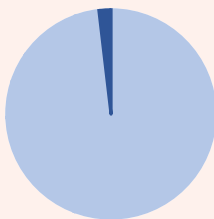
Interest and Investment Income 4% - \$11.0m



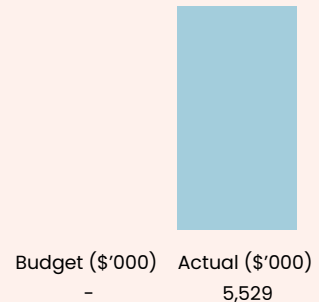
Interest and Investment Income is interest earned on Council's investment portfolio. Council's investment portfolio is made up of a mixture of restricted and unrestricted reserves that are invested in term deposits, floating rate notes and fixed rate bonds.



Other Income 2% - \$5.5m



Other Income is Council's rental income received from properties leased to the community and lease income from Council's investment properties.



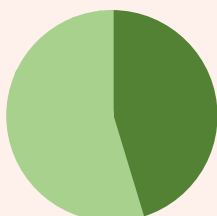
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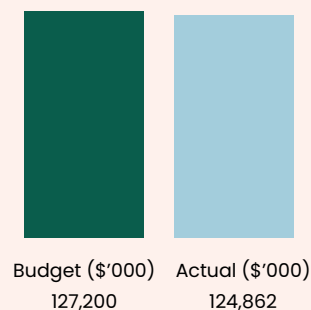
Expenditure in detail

Employee Costs 45%
- \$124.9m

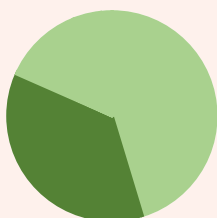


Employee Costs includes:

- Salaries & Wages
- Superannuation
- Employee Leave Entitlements
- Fringe Benefits Tax (FBT)
- Workers Compensation Insurance
- Training and Development
- Uniforms

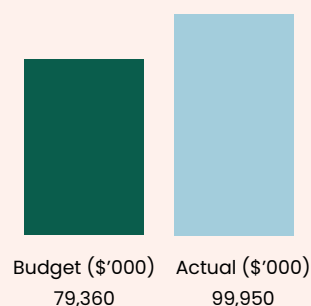


Materials and Services 36%
- \$99.9m

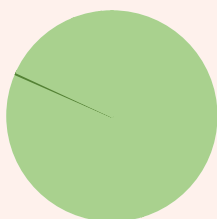


Materials and Services are costs of providing services by Council. The types of costs includes :

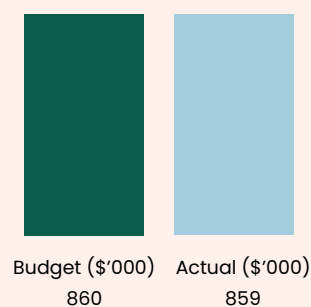
- Tipping Costs
- Contractor Maintenance Costs
- Materials and consumables
- Agency Staff
- Consultants
- Street Lighting Costs
- Utilities and Insurance
- Legal Fees



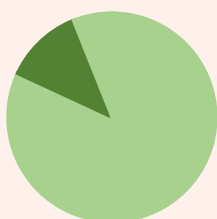
Borrowing Costs 1%
- \$0.9m



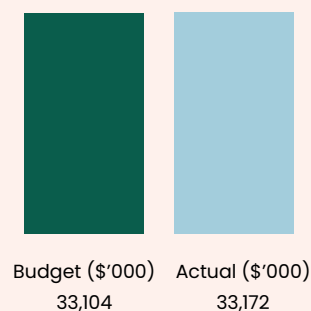
Borrowing Costs are interest expenses on loans that were previously taken out by Council. The most significant loan Council has is for the redevelopment of Ashfield Aquatic Centre.



Depreciation 12%
- \$33.2m



Depreciation is the value of the Councils asset deteriorating over a period of time due to wear and tear. For every dollar of depreciation expenditure, Council increases its depreciation reserve to allow for renewal of assets once its due for renewal.



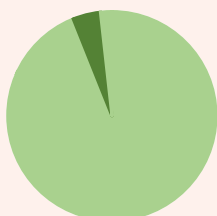
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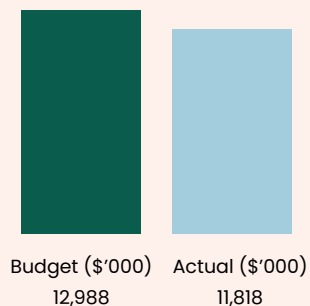
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Other Expenses 4% - \$11.8m



Other Expenses includes:

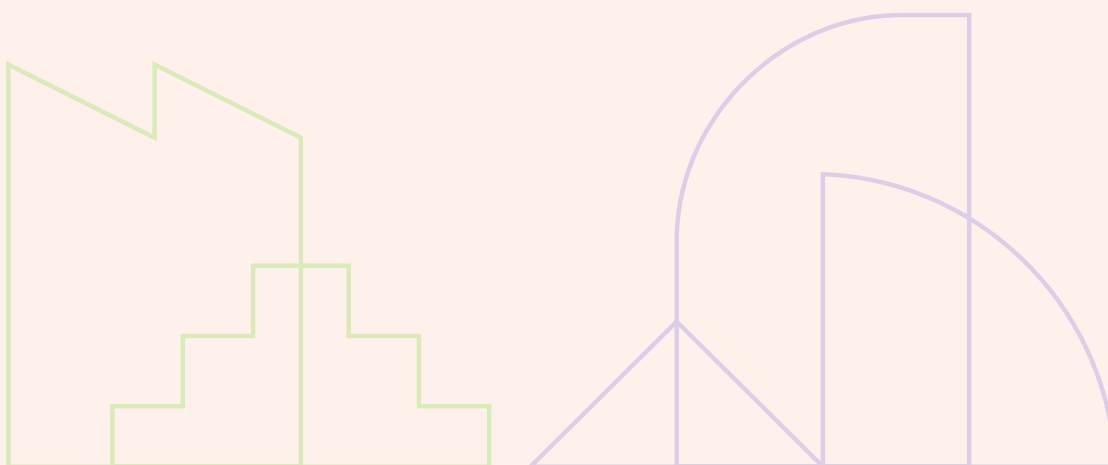
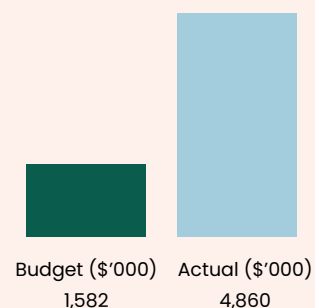
- Donations and contributions paid to other organisations
- Debt written off
- Contributions and levies paid to levels of Government which includes Emergency Services Levy (ESL) and Waste Levy



Net Losses from Disposal of Assets 2% - \$4.9m



Net Losses from Disposal of Assets is the difference between the proceeds from disposal of asset offset against the value of the asset at the time of disposal. Assets can include infrastructure property, plant and equipment.



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Inner West Council Annual Report 2022/23

Financial performance ratios

Achieved most performance measures and benchmarks

Our performance measures are strong for own source operating revenue ratio, unrestricted current ratio, debt service cover ratio and cash expense cover ratio.

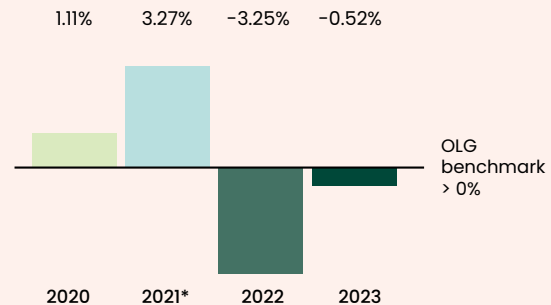
* 2022 figures are restated due to comprehensive revaluation of infrastructure assets.

Council did not meet the benchmark for two measures:

- Operating performance ratio due to the prolonged recovery post COVID-19
- Rates and annual charges outstanding percentage, for which Council only recommenced debt recovery in 2022/23 financial year post COVID-19

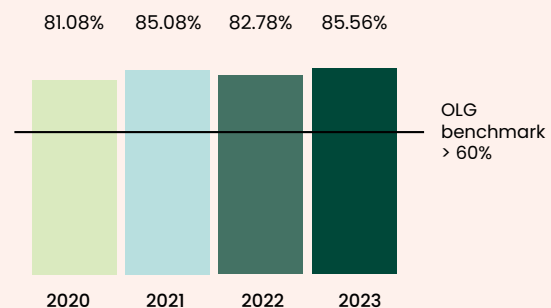
1. Operating performance ratio

This ratio measures Council's achievement of containing operating expenses with operating revenue. The ratio has improved and has come close to the OLG benchmark, following recovery from the impacts of the COVID-19 pandemic in the prior year.



2. Own source operating revenue ratio

This ratio measures Council's fiscal flexibility and highlights the degree of reliance on external funding sources such as operating grants and contributions. Council's ratio this financial year has improved slightly compared to the previous years and continues to maintain a strong stable position above the OLG benchmark, with Council not heavily reliant on external funding sources to fund Councils expenditure.

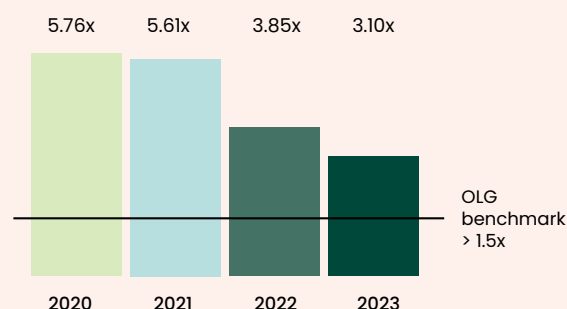


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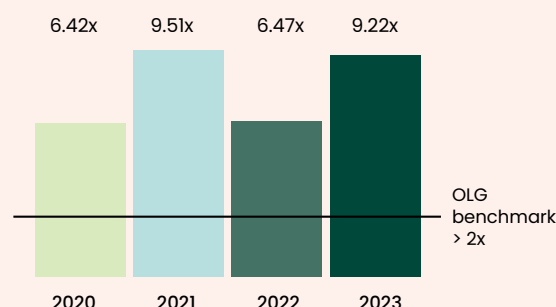
3. Unrestricted current ratio

This ratio is specific to local government and assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council. Council's unrestricted current ratio is significantly higher than the benchmark of >1.50x. This benchmark is used in the development of Council's Long Term Financial Plan to ensure that Council is financially sustainable and able to meet its ongoing short-term financial obligations (payroll and creditors). Whilst the ratio dropped from the prior years this was due to Council using cash for the purchase of an investment property as planned in the 2022/23 financial year.



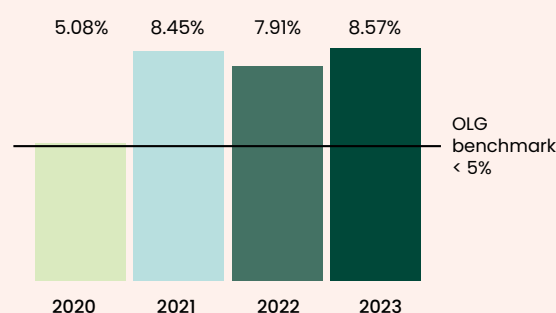
4. Debt service cover ratio

This ratio measures the availability of operating cash to service debt including interest, principle, and lease payments. Council's ratio this year is better than the benchmark of >2.00x and demonstrates Council can service its existing loan obligations as they are secured against rates income and factored into the budget.



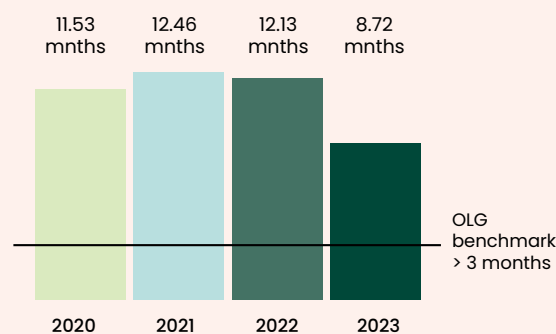
5. Rates and annual charges outstanding percentage

The ratio helps assess the impact of unallocated rates and annual charges on Council's liquidity and the adequacy of recovery efforts. Council's ratio has increased in comparison to the prior year, as debt recovery services for outstanding rates and annual charges recommenced in 2022/23. It is planned to have this ratio below the OLG benchmark for the 2023/24 financial year.



6. Cash expense cover ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash flow. Council's ratio remains comfortably higher than the OLG benchmark. The decrease from prior year is a result of Council using cash for the purchase of an investment property in the 2022/23 financial year.



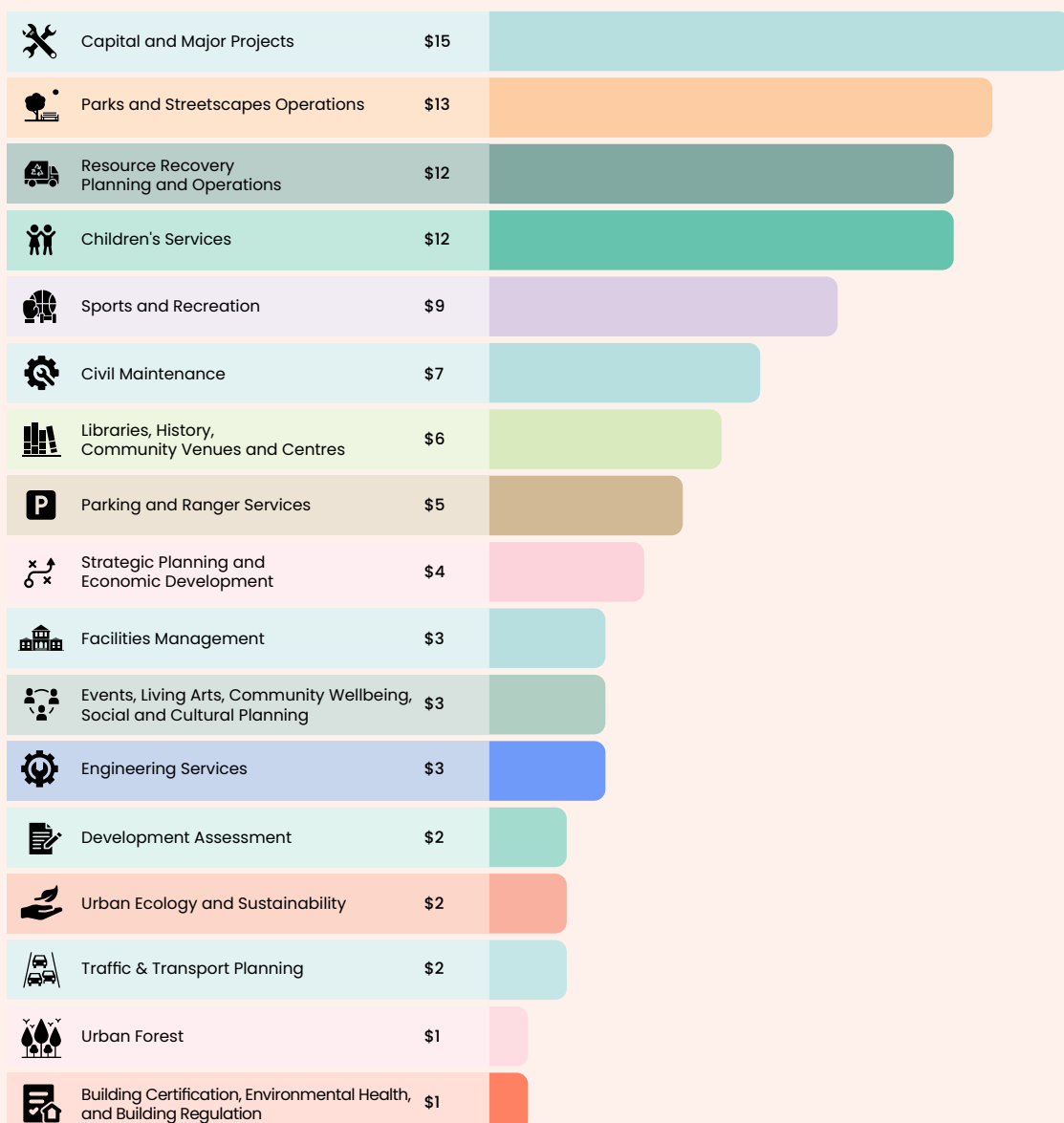
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How we spent your rates and other income

Every \$100 collected was distributed as follows across a range of services.



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2022/23 Budget planned and actual by service

Operational Service Area	2022/23 Planned Income from Continuing Operations (\$'000)	2022/23 Actual Income from Continuing Operations (\$'000)	2022/23 Planned Expenditure from Continuing Operations (\$'000)	2022/23 Actual Expenditure from Continuing Operations (\$'000)	2022/23 Planned Operating Result Continuing Operations (\$'000)	2022/23 Actual Operating Result Continuing Operations (\$'000)
Aquatic Services	17,710	17,745	20,430	22,079	(2,720)	(4,334)
Building Certification	804	756	949	792	(145)	(36)
Capital and Major Projects	27,073	23,045	3,970	4,220	23,103	18,825
Children's Services	18,101	18,142	19,316	20,664	(1,215)	(2,522)
Civil Maintenance	4,078	6,577	20,441	24,675	(16,363)	(18,098)
Community Centres	126	171	812	631	(685)	(460)
Community Venues	330	650	2,700	2,514	(2,370)	(1,864)
Community Wellbeing	299	315	2,657	2,252	(2,358)	(1,937)
Corporate Strategy & Engagement	-	-	1,345	1,394	(1,345)	(1,394)
Corporate Support Services*	139,188	149,714	14,473	26,646	124,715	123,068
Customer Service	150	165	3,463	3,553	(3,313)	(3,388)
Development Assessment	4,515	3,601	6,819	7,174	(2,304)	(3,573)
Economic Development	-	-	1,053	1,006	(1,053)	(1,006)
Engineering Services	3,752	10,535	3,989	5,836	(237)	4,699
Environmental Health & Building Regulation	1,364	1,686	4,021	4,314	(2,657)	(2,628)
Events	112	144	1,525	1,364	(1,414)	(1,221)
Facilities Management	128	(52)	9,446	10,900	(9,318)	(10,952)
Finance	700	432	5,025	4,729	(4,325)	(4,297)
Fleet Services	575	625	7,647	7,894	(7,072)	(7,269)

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Operational Service Area	2022/23 Planned Income from Continuing Operations (\$'000)	2022/23 Actual Income from Continuing Operations (\$'000)	2022/23 Planned Expenditure from Continuing Operations (\$'000)	2022/23 Actual Expenditure from Continuing Operations (\$'000)	2022/23 Planned Operating Result Continuing Operations (\$'000)	2022/23 Actual Operating Result Continuing Operations (\$'000)
Governance & Risk	10	9	5,410	5,605	(5,399)	(5,596)
ICT	-	11	4,892	4,863	(4,892)	(4,852)
Legal Services	151	683	2,031	5,513	(1,881)	(4,830)
Libraries and History	540	736	12,491	11,440	(11,951)	(10,704)
Living Arts	2	108	1,761	1,630	(1,759)	(1,522)
Parking & Ranger Services	15,106	11,718	9,058	7,575	6,048	4,143
Parks and Streetscapes Operations	-	84	21,211	20,150	(21,211)	(20,066)
Parks Planning and Recreation	733	1,160	2,433	2,195	(1,700)	(1,035)
People & Culture	130	320	5,181	4,681	(5,051)	(4,360)
Procurement	3	3	908	906	(906)	(904)
Properties & Strategic Investments	5,165	5,301	4,032	2,408	1,133	2,894
Resource Recovery	36,613	36,991	31,025	32,715	5,588	4,277
Resource Recovery Planning	132	710	1,734	1,992	(1,602)	(1,282)
Service Transformation	-	-	1,539	878	(1,539)	(878)
Social and Cultural Planning	-	-	1,666	1,702	(1,666)	(1,702)
Strategic & Corporate Communications	-	-	2,191	2,253	(2,191)	(2,253)
Strategic Planning	1,102	2,574	5,357	5,234	(4,255)	(2,661)
Traffic & Transport Planning	3,293	3,307	3,019	4,656	274	(1,349)
Urban Ecology	62	82	2,183	1,507	(2,121)	(1,424)
Urban Forest	175	193	4,960	3,364	(4,785)	(3,172)
Urban Sustainability	-	1	1,931	1,617	(1,931)	(1,616)
Inner West Council Total	282,222	298,242	255,094	275,521	27,127	22,721

* Corporate Support Services include the revenues received by Council for rates and costs associated with rates revenue such as bank fees and printing. Expenditure also includes cross-Council costs that are not specific to one service and costs of the executive team. All costs are charged to service units as overheads.

Our Governance

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Overview

Inner West Council is a public statutory body incorporated under the NSW *Local Government Act 1993*. The Act defines Democratic Governance – Our purpose and charter of Council and its powers and functions.

The Act sets out principles to guide councils in carrying out their functions and decision-making.

The principles state that councils should:

- provide strong and effective representation, leadership, planning and decision-making
- carry out functions in a way that provides the best possible value for residents and ratepayers
- plan strategically using the integrated planning and reporting framework, for the provision of effective and efficient services and regulation to meet the diverse needs of the community
- apply the integrated planning and reporting framework in carrying out their functions so as to achieve desired outcomes and continuous improvements
- work co-operatively with other councils and the State government to achieve desired outcomes for the local community
- manage lands and other assets so that current and future local community needs can be met in an affordable way
- work with others to secure appropriate services for local community needs
- act fairly, ethically and without bias in the interests of the local community
- be responsible employers and provide a consultative and supportive working environment for staff
- recognise diverse local community needs and interests
- consider social justice principles
- consider the long term and cumulative effects of actions on future generations



- consider the principles of ecologically sustainable development
- Council decision-making should be transparent, and decision-makers are to be accountable for decisions and omissions
- actively engage with their local communities, through the use of the integrated planning and reporting framework and other measures

There are also principles relating to sound financial management. These principles state that:

- council spending should be responsible and sustainable, aligning general revenue and expenses
- councils should invest in responsible and sustainable infrastructure for the benefit of the local community
- councils should have effective financial and asset management, including sound policies and processes for the following
 - performance management and reporting
 - asset maintenance and enhancement
 - (i) funding decisions
 - (ii) risk management practices

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- Councils should have regard to achieving intergenerational equity, including ensuring the following
 - (i) policy decisions are made after considering their financial effects on future generations
 - (ii) the current generation funds the cost of its services

There are also principles relating to strategic planning through the integrated planning and reporting framework. These principles state that Councils should:

- identify and prioritise key local community needs and aspirations and consider regional priorities
- identify strategic goals to meet those needs and aspirations
- should develop activities, and prioritise actions, to work towards the strategic goals
- ensure that the strategic goals and activities to work towards them may be achieved within council resources

- regularly review and evaluate progress towards achieving strategic goals
- maintain an integrated approach to planning, delivering, monitoring and reporting on strategic goals
- collaborate with others to maximise achievement of strategic goals
- manage risks to the local community or area or to the council effectively and proactively
- make appropriate evidence-based adaptations to meet changing needs and circumstances

Council also has responsibilities under a range of other Commonwealth and State legislation. IPART found in 2019 in its review that Councils have 121 regulatory functions involving over 300 separate regulatory roles under 67 State Acts, and administered by 31 state agencies.



Councillors

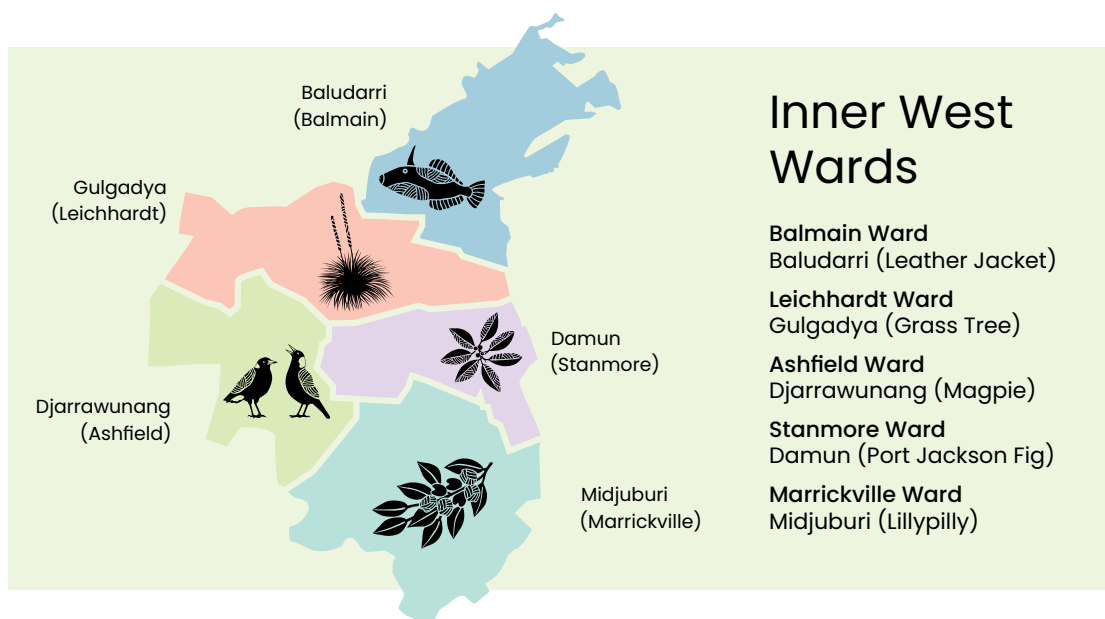
Council is governed by 15 elected representatives, called Councillors. Inner West has five wards, each represented by three Councillors.

View Council's website for a more detailed ward map.

The Mayor and Councillors are elected to represent the interests of the residents and ratepayers of the Inner West. The NSW Local Government Act 1993 defines their role, and they provide leadership and guidance to the community and encourage community engagement

and discussion with the Council. The elected Councillors role also includes determining Council services and allocating funding so that the Council works towards the directions set out in the Community Strategic Plan.

Council complies with the Model Code of Conduct prescribed by NSW Office of Local Government.



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Balmain Ward – Baludarri (Leather Jacket)



Darcy Byrne (Labor)
Mayor

Darcy.Byrne@innerwest.nsw.gov.au
02 9335 2157

Internal Committee representation

- Local Traffic Committee
- General Manager's Performance Assessment Panel
- Major Capital Projects Committee

External Committee representation

- Southern Sydney Regional Organisation of Councils (SSROC)
- Sydney Airport Community Forum
- Sydney Eastern City Planning Panel



Kobi Shetty (Greens)

Kobi.Shetty@innerwest.nsw.gov.au
0417 427 654

Internal Committee representation

- Major Capital Projects Committee
- Customer Service Review Sub-Committee



John Stamolis (Independent)

John.Stamolis@innerwest.nsw.gov.au
0408 448 285



Ashfield Ward – Djarrawunang (Magpie)



Jessica D'Arienzo (Labor)

Jessica.Dariento@innerwest.nsw.gov.au
0408 505 622

Internal Committee representation

- Major Capital Projects Committee

External representation

- ClubGRANTS
- Cooks River Alliance Board
- Southern Sydney Regional Organisation of Councils (SSROC)



Mark Drury (Labor)

Mark.Drury@innerwest.nsw.gov.au
0448 722 942

Internal Committee representation

- Major Capital Projects Committee

External Committee representation

- Parramatta River Catchment Group

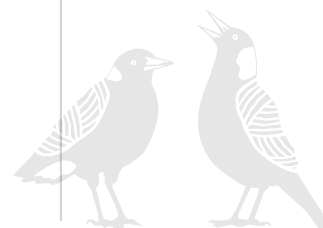


Dylan Griffiths (Greens)

Dylan.Griffiths@innerwest.nsw.gov.au
0432 236 668

External Committee representation

- Sydney Coastal Council Group
- New South Wales Public Libraries Association (NSWPLA) (alternate)



Council Ward Artwork: Mumbulla Creative

Leichhardt Ward – Gulgadya (Grass Tree)



Marghanita Da Cruz (Greens)

Marghanita.Da.Cruz@innerwest.nsw.gov.au
0490 788 943

Internal Committee representation

- Flood Management Advisory Committee

External representation

- Southern Sydney Regional Organisation of Councils (alternate)



Philippa Scott (Labor)

Philippa.Scott@innerwest.nsw.gov.au
0412 935 713

Internal Committee representation

- Audit, Risk & Improvement Committee
- Customer Service Review Sub-Committee (Chair)

External Committee Representation

- Parramatta River Catchment Group (alternate)
- Sydney Eastern City Planning Panel



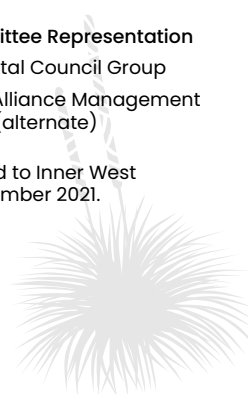
Tim Stephens (Labor)

Tim.Stephens@innerwest.nsw.gov.au
0418 474 248

External Committee Representation

- Sydney Coastal Council Group
- Cooks River Alliance Management Committee, (alternate)

Tim was elected to Inner West Council in December 2021.



Marrickville Ward – Midjuburi (Lillypilly)



Mat Howard (Labor)

Mat.Howard@innerwest.nsw.gov.au
0412 645 115

Internal Committee representation

- Flood Management Advisory Committee
- General Manager's Performance Assessment Panel

External Committee representation

- NSW Public Libraries Association
- Marrickville Town Hall Steering Committee (Chair)



Justine Langford (Greens)

Justine.Langford@innerwest.nsw.gov.au
0481 452 283

Internal Committee representation

- General Manager's Performance Assessment Panel
- Local Traffic Committee (alternate)

External Committee representation

- Cooks River Alliance Board (alternate)
- Sydney Coastal Council Group (alternate)
- Marrickville Town Hall Steering Committee (alternate chair)



Zoi Tsardoulis (Labor)

Zoi.Tsardoulis@innerwest.nsw.gov.au
0408 672 975

Internal Committee representation

- Customer Service Review Sub-Committee

Zoi was elected as an Inner West councillor in December 2021.



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Stanmore Ward – Damun (Port Jackson Fig)



Liz Atkins (Greens)

Liz.Atkins@innerwest.nsw.gov.au
0407 239 951

Internal Committee representation

- Audit, Risk & Improvement Committee
- Customer Service Review Sub-Committee



Pauline Lockie (Independent)

Pauline.Lockie@innerwest.nsw.gov.au
0434 690 544

Internal Committee representation

- Major Capital Projects Committee

External Committee Representation

- Southern Sydney Regional Organisation of Councils (alternate)



**Chloe Smith (Labor)
Deputy Mayor**

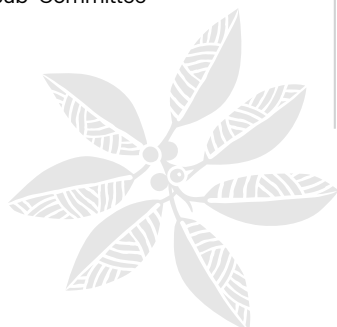
Chloe.Smith@innerwest.nsw.gov.au
0412 985 935

Internal Committee representation

- Local Traffic Committee (alternate)

External Committee representation

- Marrickville Town Hall Steering Committee



Council election

Local Government elections are usually held every four years. The current Council was elected on 4 December 2021. These elections were deferred from September 2020 to December 2021 due to the COVID 19 pandemic. The next election is scheduled for September 2024.

Residents elect 15 Councillors across the five wards of the Inner West. The Councillors elect the Mayor and Deputy Mayor. In 2022/23 Cllr Byrne was the Inner West Mayor, and the Deputy Mayor was Cllr D'Arienzo followed by Cllr Scott in September 2022..

Council meetings

Council meets on the second Tuesday of each month, with the exception of the first Tuesday in December and a recess in the months of January and July. Councillors attend the meetings which are held at Ashfield Service Centre. The meetings are live-streamed through Council's YouTube channel and are available for viewing on the website. The business papers for each meeting, and the minutes which contain Council's decisions, are published on Council's website.

Council's Internal and External Committees

The following committees require formal appointment. Councillors vote for representatives to the committees.

Internal committees

Name of Committee	Purpose	Meeting Time & Frequency
Audit, Risk and Improvement Committee	The purpose of this Committee is to provide independent assurance and assistance to Inner West Council in the effective discharge of its responsibilities for financial reporting, risk management, internal controls, governance, improvement, and internal and external audit.	The committee meets four times a year (regular matters), plus an additional meeting to consider the Annual Financial Statements.
Flood Management Advisory Committee	The Flood Management Advisory Committee assists in the preparation of floodplain management studies and plans for the Inner West local government area. The Committee acts as both a focus and forum for the discussion of technical, social, economic and environmental matters, and for the distillation of possibly differing viewpoints on these matters into a management plan.	The committee meets at least twice a year at the Petersham Service Centre.
Local Traffic Committee	The Local Traffic Committee is primarily a technical review and advisory committee which considers the technical merits of proposals and ensures that current technical guidelines are considered. It provides recommendations to Council on traffic and parking control matters and on the provision of traffic control facilities and prescribed traffic control devices for which Council has delegated authority. The Committee also advises on traffic matters arising from development applications.	The Committee meets on the first Tuesday of each month at 10am at Petersham Service Centre.
General Manager's Performance Assessment Panel	To review the performance of the General Manager in liaison with the appointed facilitator.	Annually

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Name of Committee	Purpose	Meeting Time & Frequency
Customer Service Review Sub-committee (CSRS)	The CSRS has been established to review the quality of customer service that Council delivers, provide input and clarify service expectations to improve the customer experience and be responsive to the community's needs. The CSRS will operate until December 2023.	Monthly
Major Capital Projects Committee	The Committee reviews, discusses and makes recommendations to Council on all major capital projects with a value over \$1 million.	Monthly

External committees

There are a number of external bodies that Council participated in during the year.

Name of Committee	Purpose	Meeting Time & Frequency
ClubGRANTS	To identify priority projects and services within the Inner West area for local registered clubs to consider funding.	4-5 meetings/year on Tuesday morning
Cooks River Alliance Board	The Cooks River Alliance is a partnership between councils in the Cooks River Catchment – Bayside, Canterbury-Bankstown, Inner West, and Strathfield. The Alliance uses the combined resources, experience, knowledge and skills within the councils and the community to address the complex environmental problems of the Cooks River and its catchment.	Meetings are quarterly and hosted by rotating member councils.
NSW Public Libraries Association	The Public Libraries Association is the peak body for public libraries in NSW and advocates on behalf of the library sector to strengthen the public library network.	As required.
Parramatta River Catchment Group	The Group is a regional organisation of local councils, State agencies and community representatives whose aim is to work together to improve the health of the Parramatta River and its catchment.	Meetings are held quarterly on the first Thursday of March, June, September and December from 5.30pm. The venue rotates between member councils.
Sydney Airport Community Forum (SACF)	SACF is the main consultation body for the Sydney Airport Long Term Operating Plan. The Forum includes representatives from the community, councils, industry and State and Federal Parliaments.	As required
Southern Sydney Regional Organisation of Councils (SSROC)	SSROC has 12 member councils that interact, exchange ideas and work collaboratively to solve regional issues and to contribute to the future sustainability of the region. The group advocate on behalf of the region to ensure that the major issues are addressed by all levels of government.	Meetings held quarterly on first or third Thursday evening.
Sydney Coastal Council Group (SCCG)	The SCCG promotes coordination between member councils on environmental issues relating to the sustainable management of the urban coastal and estuarine environment. The SCCG consists of nine Councils adjacent to Sydney's marine and estuarine environments and associated waterways.	Meetings are held quarterly on Saturday and hosted by rotating member council facilities.

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Name of Committee	Purpose	Meeting Time & Frequency
Sydney Eastern City Planning Panel (SECPP)	<p>The Panel is responsible for:</p> <ul style="list-style-type: none"> determining 'regionally significant' development applications (DAs) and other Major DAs and modification applications acting as the Planning Proposal authority when directed reviewing Planning Proposals providing advice on other planning and development matters when requested <p>Panel Members are remunerated in accordance with the Council resolution.</p>	As required.

Further information on other bodies that council participated in is contained in the statutory reporting section

Administrative Governance – key initiatives

Policy harmonisation project

Council undertook a Council wide review of its policy framework and has substantially delivered an organisation wide policy harmonisation project, including the redevelopment of Council's Policy, Legislative Compliance and Delegations Registers including the development of templates for Policies, Operational Management Standards, Procedures, Guidelines, Reporting and Briefing Notes.

During the year, material policies, procedures and frameworks were updated or developed, which included:

- Model Code of Conduct
- Code of Meeting Practice
- Conflict of Interest Policy (including Development Assessment Process)
- Councillor and Staff Interaction Policy
- Councillor Expenses and Facilities Policy
- Event Invitation, Speaking and Public Meeting Policy
- Fraud and Corruption Control Policy and Procedure (Framework)
- Grant and Fee Scale Policy
- Investment Policy
- Risk Management Policy and Procedure (Framework), including Business Continuity and Incident Management procedures
- Terms of Reference for the Audit, Risk and Improvement Committee
- Traffic Management Investigation Policy

Governance Training

Council is currently developing a mandatory Ethics and Compliance E-Learning Training Program for critical policies and procedures, including the Model Code of Conduct, Fraud and Corruption, Risk, Privacy and

Procurement. This training will be rolled out to all staff across Council. The Model Code of Conduct Training has already been delivered to over 1200 staff with approximately 98% of staff completing it within the period as part of the ethics and compliance training program.

Risk management

Council redeveloped its approach to risk management during this period, with Council adopting a new Risk Management Policy on 11 April 2023.

The new policy and associated procedures meet the revised Office of Local Government (OLG) requirements, that will be legislated shortly and require implementation from 1 July 2024.

The new Risk Management Policy includes a Risk Appetite Statement consistent with the OLG requirements. This statement sets out level of risk that the governing body will tolerate in pursuit of Council's strategic objectives and how the risk is to be managed and decisions made within this context.

The policy is supported by a Risk Management procedure, which provides a systematic and easily understood pathway for Council's operational implementation of matured risk management practices.

Business continuity and incident management

A Business Continuity Procedure and an Incident Management Procedure supplement the Risk Management framework. These critical tools were both updated during the year and enable Council to respond to critical risks to its operations and to the public (both longer term and immediate).

Business Continuity activities help Council to maintain essential functions during and after an unscheduled disruption or disaster. Incident Management preparations enable Council to plan for, and respond to, serious incidents that may affect its operations or require a cross-organisational response.

Supporting staff need to be trained to understand

Council's preparations and implement the response arrangements swiftly and effectively in a crisis. To this end, in February 2023 Council's leads and their alternates who have incident management roles, have either gained or were re-certified in the Australasian Inter-service Incident Management System (AIIMS) training.

Fraud and Corruption Control

Council developed and adopted a Fraud and Corruption Control Policy during the period. The policy is part of the new Framework that Council developed to manage fraud or corruption. Council's framework was developed in consultation with the Independent Commission Against Corruption (ICAC), the Internal Ombudsman Shared Services and Council's Audit, Risk and Improvement Committee.

The Policy outlines how Council will prevent, detect, and respond to fraudulent and corrupt conduct, emphasising Council's zero tolerance for such conduct. Council's Policy sets out a four-pronged approach to ensuring that appropriate mechanisms are in place to prevent, as far as practicable, the occurrence of fraud and corruption, in relation to: prevention; detection, response and recordkeeping.

The Policy also aligns the Fraud and Corruption Control Framework with the Model Code of Conduct. It articulates the key roles and subsequent responsibilities required across Council regarding fraud and corruption control.

The operational Fraud and Corruption Control procedure supports the policy. It provides a systematic and easily understood pathway for the operational implementation of fraud and corruption control activities at Council.

The Model Code of Conduct, Procedures for the Administration of the Model Code of Conduct and the Risk Management Framework support and supplement the Fraud and Corruption Control Framework. These all enable the Council to respond to critical fraud and corruption risks (both longer term and immediate).

Audit, Risk and Improvement Committee

Council's Audit, Risk and Improvement Committee (ARIC) is a key supporting element for good corporate governance. Its establishment reflects the commitment of Council to industry best practice and high standards of accountability to the community it serves.

The ARIC has a key role in Council's governance framework. It brings a systematic and disciplined approach to examination of the effectiveness of audit, risk management, governance, and continuous improvement processes in Council.

ARIC's purpose is to provide independent assistance to Council by monitoring, reviewing and providing advice about Council's governance processes, compliance, risk management and control frameworks, external accountability obligations and overall performance.

The ARIC Terms of Reference align with the Office of Local Government Guidelines and industry leading practice. These were updated and Council adopted the updated Terms of Reference on 9 August 2022. Under the revised terms three independent members and two Councillor representatives serve on the ARIC. The ARIC holds four regular meetings per year plus an additional meeting to consider the Financial Statements.

During the financial year, the independent membership of the Committee had a substantial refresh. Long serving independent members Heather Smith and Emily Hodgson and its Chair, John Gordon, concluded their term of service.

Council thanked these members for their service on the Committee and their contribution to enhancing Council's good corporate governance. Council welcomes the new independent ARIC members, Ilona Meyer and Mark Sercombe, who join Councillor Liz Atkins and Councillor Phillipa Scott.

Internal audit

During 2022/23, the report on an internal audit of Budgeting and Forecasting was delivered. This was the final internal audit report issued by Council's outgoing internal audit services provider, Ernst and Young.

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Council subsequently went to market for new Internal Auditors and during the period, appointed KPMG as its outsourced Internal Audit Services provider for a four-year period.

The terms of appointment are consistent with OLG requirements which were released in December 2022 and come into force from 1 July 2024.

Council has focused on resolving audit recommendations and developing, with its outsourced provider, the forward plan for its internal audits having regard to Council's specific risks and operational requirements.

De-amalgamation

The NSW Government formed Inner West Council in 2016 by amalgamating Ashfield, Leichhardt and Marrickville Councils. In December 2021, a non-binding poll was conducted in which the Inner West community voted to de-amalgamate the existing Council and return to the three former Councils.

Inner West Council submitted a de-amalgamation business case to the NSW Minister for Local Government. It has now been referred to the Boundaries Commission in accordance with the Local Government Act. The Boundaries Commission is responsible for making recommendations to the Minister, who will decide if Council demerges.

The Internal Ombudsman Shared Service

The Internal Ombudsman Shared Service (IOSS), shared between City of Parramatta, Cumberland City and Inner West Council, is an 'independent ear' for the community, Councillors, Council staff and Council stakeholders. The IOSS undertakes the investigation of complaints and assists councils with prevention and education activities.

The IOSS assists member Councils to:

- Promote a high standard of ethical conduct and decision making.
- Improve administrative conduct and procedures.
- Identify areas for improvement in the delivery of services to their communities.

- Ensure they are acting fairly, with integrity and in their communities' best interest.
- Deal effectively with complaints.
- Work to improve their complaint handling systems.
- Strive for a corruption-free organisation.

IOSS operations are underpinned by the principles of procedural fairness, accountability and transparency.

Over the last 12 months, Inner West Council's utilisation of the service has significantly lifted, with a 18% increase in activities undertaken by the IOSS compared to the previous year. The volume of complaints received for Inner West Council has remained steady and the prevention and education activities undertaken have significantly increased. This increase reflects the importance and value of the service from its stakeholders.

Of note, the IOSS focussed on the development and delivery of bespoke fraud and corruption awareness training to support staff with procurement responsibilities with topical examples relevant to the areas. This was conducted over six sessions to 150 senior staff and was well received with 99% of attendees agreeing or strongly agreeing that our training improved their confidence in understanding fraud and corruption.

The IOSS continues to work with Council's Business Excellence & Customer Experience team to contribute to Council's improvement of customer experience initiatives to the community. In the 2023/24 financial year this will include a review of Council's Complaints Handling Policy.

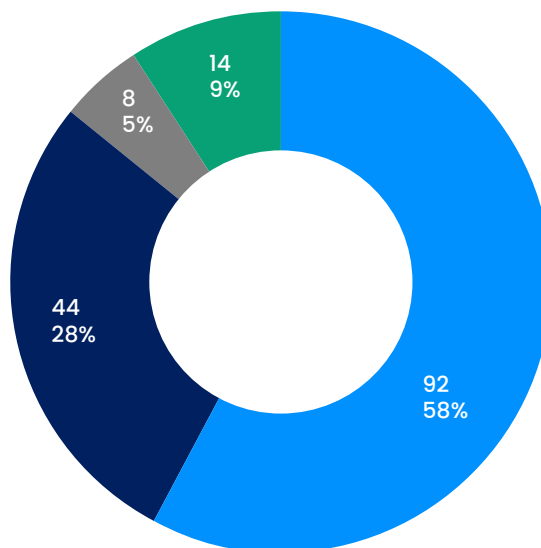
In the year ahead, due to changing legislative frameworks for Public Interest Disclosures, the IOSS will increase training for staff to ensure they are equipped to benefit from the new Public Interest Disclosure Act 2022 which commenced from October 2023.

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Activities of the Internal Ombudsman Shared Service for Inner West Council from 1 July 2022 to 30 June 2023:



Further information about the IOSS, including its activities, can be found at:

innerwest.nsw.gov.au/about/the-council/internal-ombudsman

Public Interest Disclosures

Council has a *Public Interest Disclosures Policy* in place which is available externally on Council's website and internally on Council's intranet. The General Manager has ensured actions have been undertaken to advise staff of the contents of the Policy and the protections available under the *Public Interest Disclosure Act*.

To comply with *Public Interest Disclosure Act 1994*, Section 31 and Public Interest Regulation, Clause 4, the following information below is provided for the year.

Number of public officials who have made a public interest disclosure to Inner West Council	1
Number of public interest disclosures received by Inner West Council	1
Report received in relation to type of wrongdoing	Corruption
Number of public interest disclosures finalised by Inner West Council	1

ICAC public hearings

In March 2023, the NSW ICAC held public hearings involving allegations concerning the conduct of Transport for NSW and others including a former employee of Inner West Council and the former Leichhardt Council, relating to the period 2015 to 2020. At the time of writing (October 2023), ICAC has not made its report.



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Our Community

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Community and Stakeholder Engagement

The community is at the heart of everything Council does. Community engagement is the process that facilitates community input and influence on Council's decision-making.

Council is committed to delivering effective, efficient services that meet the expectations and needs of the community. Local knowledge, ideas and feedback from the community are essential to ensure Council's decision-making improves community wellbeing and long-term sustainability.

Council's engagement is guided by the adopted Community Engagement Strategy, which ensures a broad range of perspectives are sought and the community has a strong voice in Council's decision-making.

Resident perceptions of Council's community engagement have steadily improved. In 2021 the mean satisfaction rating was 3.75 (out of 5), slightly higher than 2018's mean of 3.72 and significantly higher than 3.52 in 2016. (Source: Micromex Community Satisfaction Survey, available on Council's website).

In 2022/23 the Inner West Council website grew by 13% or 813,788 page views and social media followers grew by 8.7%, 5,204 followers.

Council engages the community through a range of methods, including online and face to face. Engagement can be about specific projects, or ongoing dialogue with key stakeholders, such as community groups, sporting groups, business and industry, State and Federal

agencies, advisory committees and partners. In 2022/23 face to face engagement increased markedly following the removal of COVID-19 restrictions. Council also uses an online engagement hub, Your Say Inner West, to enable community members to provide input into projects at a convenient time.

Local Matters Forums

In May 2022, a series of monthly, face-to-face forums where Ward Councillors and the executive staff of Council attend to listen to community ideas and concerns was introduced. During the forums, staff record all issues that residents raise and ensure responses are provided after the meeting.

In 2022/23, nine Local Matters Forums were held, in various locations across the Inner West. The events attracted over 300 local citizens who submitted hundreds of questions that were answered on the night or followed up afterwards. Average satisfaction with the forums was 91%.

Customer Service Stalls

Council took customer service to the community with the introduction of a program of fortnightly pop-up stalls held in highly visible locations across the Inner West on Saturday mornings. The stalls, which achieve a rating of over 90% community satisfaction, form an important part of Council's commitment to putting the community at the centre of everything it does.

Local Democracy Groups

Council convenes 13 Local Democracy Groups consisting of advisory committees and working groups.

Advisory Committees

- Aboriginal and Torres Strait Islander
- Access
- Arts and Culture
- Environment
- Housing and Affordability
- Multicultural
- Planning and Heritage
- Social Strategy
- Transport

Working Groups

- Bicycle
- LGBTQ
- Seniors
- Young Leaders

Local Democracy Groups provide advice and input to support Council's decision-making and actions. Members, who are part of the Inner West community, volunteer their time to provide subject matter expertise and lived experience. The groups are facilitated by staff convenors, and Councillors often attend meetings.

In 2022/23, a new cohort of over 150 Local Democracy Group members was recruited for a term until September 2024. New members were invited to a welcome function in September, attended by councillors and senior staff. Meetings commenced in October and groups were briefed on Inner West's *Community Strategic Plan - Our Inner West 2036*, finalised their Terms of Reference and were allocated (through Council resolution) one or two policy challenges to deliberate on. In total, 59 meetings were held during the year. On 30 May 2023, Chairs or representatives of the nine Advisory Committees attended a special briefing for Councillors



at Ashfield Service Centre. Each representative gave a verbal overview of their committee's work to date and key issues identified in deliberations. The session was informal, to enable a dialogue with the Councillors, feedback from LDGs on their experiences with the issues and processes to date and time for questions.

In addition to work on the policy challenges, Local Democracy Groups provided valuable input and feedback on significant Council projects throughout the year including:

- Aboriginal Heritage Review
- Aboriginal Survival Memorial
- Affordable housing priorities
- Anti-Racism Strategy
- Arts and Music Recovery Plan
- Blue Green Grid Strategy
- Cycling Strategy and Cycling Action Plan
- Disability Inclusion Action Plan
- Draft Neighbourhood Parks - Plan of Management
- Dulwich Hill, Marrickville and Rozelle Master Plans
- Electric vehicle Encouragement Strategy
- Reconciliation Action Plan
- Residential food and garden organic waste collection service rollout
- WorldPride events and infrastructure program

Project Engagement

Council sought the community's input into 80 projects during the year using a range of engagement methods, face to face and online. Community feedback is vital in ensuring that Council's services and infrastructure reflect local experiences and meet community expectations.

Key engagement projects and the reasons Council sought community feedback are listed below.

Engagement projects	Why we engaged the community
Community member recruitment <ul style="list-style-type: none"> Balmain Civic Precinct Working Group Local Democracy Groups Marrickville Town Hall steering committee Sydney Eastern City Planning Panel Uluru Statement from the Heart 	Recruitment of volunteers and members for Council's various advisory groups; expressions of interest for qualified, experienced and independent planning experts to join the Sydney Eastern City Planning Panel.
Corporate <ul style="list-style-type: none"> Our Mission Your Voice De-amalgamation business case community consultation 	Initial engagement to develop Council's Customer Experience Strategy; seeking views on options for service provision under a de-amalgamated model to inform a de-amalgamation business case for submission to the NSW Government.
Environment <ul style="list-style-type: none"> Inner West Community Battery 	Determining interest in a community battery in the Inner West
Lease agreements <ul style="list-style-type: none"> Elkington Park Marrickville Park Pratten Park 	Public exhibition of lease agreements on Crown land that Council manages.
Local area parking, traffic management and safety <ul style="list-style-type: none"> Annandale, Wells and Collins Streets Balmain Precinct Local Area Traffic Management Plan Edith Street Leichhardt Kensington Road and Liverpool Road, Summer Hill Hurlstone Avenue and Prospect Road, Summer Hill Meeks Road Marrickville Morton Park Precinct Lewisham Rayner Street Lilyfield South Tempe safety Wardell Road Marrickville 	Input into improving safety and calming traffic in local areas, no left turn request, investigating Residential Parking Scheme requests; changing parking conditions requests

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Engagement projects	Why we engaged the community
Parks planning and upgrades <ul style="list-style-type: none"> Blackmore Oval Camdenville Park upgrade Darrell Jackson Gardens Dulwich Hill local playground upgrades Elkington Park Hammond Park Henson Park Iron Cove Creek Jack Shanahan Leichhardt Oval Mackey Park 	<p>Input into planning for future use and maintenance to inform draft Plans of Management and Master Plans, including heritage, recreation, ecology and biodiversity, safety, access and usage; playground upgrades; review of concepts for the BMX track at Camdenville Park; lighting and improvements in Jack Shanahan Reserve, Dulwich Hill</p>
Planning and development <ul style="list-style-type: none"> 1-13 Parramatta Road Annandale 1-5 Chester Street, Annandale Voluntary Planning Agreement 122-130 Pyrmont Bridge Road and 206 Parramatta Road Annandale 469-473 Princes Highway, Sydenham Voluntary Planning Agreement Enmore Road Special Entertainment Precinct Land classification 49E Hercules Street Dulwich Hill Land classification 203 Northumberland Street Liverpool Site specific Local Environment Plan and Development Control Plan changes Love Your Pub 	<p>Feedback on improving community infrastructure through voluntary planning agreements, evaluation of a special entertainment precinct trial and exhibition of a DCP amendment to bring effect to the Special Entertainment Precinct; site specific planning proposal and DCP amendments, preliminary consultation for a planning proposal to locally list 27 Inner West pubs as heritage protected; site specific DCP amendments.</p>
Policies <ul style="list-style-type: none"> Model Code of Conduct Code of Meeting Practice 2022 amendment Conflict of Interest Policy Councillor Expenses and Facilities Policy Councillor and Staff Interaction Policy Event invitation, speaking and public meeting policy review Fraud and Corruption Control Policy Grants and Fee Scale Policy Review Pedestrian Crossing Warrant Policy Risk Management Policy Service Charter Traffic Management Investigation Policy Verge Gardening Policy 	<p>Feedback on publicly exhibited policies.</p>

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Engagement projects	Why we engaged the community
Public domain and community infrastructure planning <ul style="list-style-type: none"> • Aboriginal Survival Memorial • Balmain Town Hall Precinct vision • Carrington Road cycleway • GreenWay Missing Links • Pride Square • Dulwich Hill Public Domain Master Plan • Marrickville Public Domain Master Plan • Newtown and Enmore Public Domain Master Plan • New Year's Eve alcohol free zones at Balmain • Rozelle Public Domain Master Plan • What makes a great neighbourhood? 	<p>Ideas to plan the future of Balmain Town Hall Precinct and convening a steering committee to make Marrickville Town Hall an entertainment hub; Geographical Names Board consultation to rename the area outside Newtown Town Hall to celebrate WorldPride and the local LGBTQ community; Town Centre Public Domain Master Plans; input into the draft designs of remaining in-corridor GreenWay links; cycleway upgrades; neighbourhood survey by PlaceScore</p>
Strategies and plans <ul style="list-style-type: none"> • Blue Green Grid Strategy • Cycling Strategy • Disability Inclusion Action Plan • Economic Summit • Electric Vehicle Encouragement Strategy 2022 • Key strategic documents - Operational Plan and Budget, Delivery Program, Long-Term Financial Plan • Financial statements • Recreation Strategy and Action Plan 	<p>Input into the development of key strategies and plans that will guide Council's future work.</p>
Stormwater and Flood management <ul style="list-style-type: none"> • Alexandra Canal • Johnstons and Whites Creek 	<p>Exploring options to manage floods in the catchment</p>

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Council uses a range of face to face and online methods for community and stakeholder engagement.

Face to face methods undertaken this year include event stalls, community forums and summits, co-design workshops, a design charette, facilitated discussions, pop-up stalls, presentations, roundtables, summits, surveys and workshops. Online methods include ideation, interactive mapping, online meetings, online forms, quick polls, and surveys.

Communication

Council uses a range of print, digital and social media to inform the community about important news, people, places and events.

Print	Digital	Social
Inner West Council News monthly	Council's website Digital noticeboards	Facebook Instagram
Media releases	Emails	X (formerly Twitter)
Posters	E-news:	YouTube
Flyers	<ul style="list-style-type: none"> Active Inner West Environment and Sustainability Library and history Living arts What's on Inner West Your Say Inner West 	
Letters		
Signage		

Media

The Communications team maintains proactive and reactive media engagement throughout the year, releasing over 100 media statements and addressing multiple media enquiries. We value positive relationships with local and metropolitan media outlets and assist by providing information and coordinating media interviews.



This year, our inaugural Pride Inner West Festival held in the lead up to and during Sydney WorldPride delivered significant media attention. Prime Minister Anthony Albanese formally launched our newly renamed Pride Square in Newtown and the landmark Pride Beacon artwork. This event recieved widespread media coverage and drove high levels of engagement with over 15K page views and a combined social reach of over 75K. We enjoyed a huge 238 media mentions for Pride Inner West, resutling in a potential news reach of 421 million. National media coverage was achieved across print, digital, radio and television for key events including IGLFA World Championships football tournament, Behind Zip Exhibition and the Mardi Gras parade screening in Camperdown Park.

Our groundbreaking and innovative free period product vending machines were rolled out within 10 locations across the LGA. This NSW Council first was covered by media outlets including Nine News, ABC and the Daily Telegraph. We reached 29,050 social media accounts with 1,693 likes, comments and on-shares.

Inner West Council led the way with our support of the Uluru Statement from the Heart, training over 1000 volunteers and driving over 10,000 conversations. The media coverage and community engagement delivered the highest Yes vote in NSW by the Inner West.

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Events

Council events provide an opportunity for the community to participate in a range of activities that have widespread benefits in terms of increasing social participation, business and economic stimulus and showcase Council's civic leadership.

Some of the major event highlights of the year are shown below.

Month	Event	Description
July 2022	71 Author Visits	Speaker program that features both high profile and emerging writers. Provides a platform for local writers to share and promote their work locally.
August	Ashfield Aquatic Centre Fitness Course	How to move your body in a safe and functional way, while maximising daily performance.
	Ashfield Aquatic Centre Creche opening	Opening of new outside play area and creche.
	EDGE Celebrate 2044	Bringing together art and the local community to celebrate the postcode of 2044.
	EDGE Sydenham	The program funds local artists, creative spaces and businesses to present new work in the Inner West.
	AKAC	Trans and gender diverse swim night
September to May	Pop Up Music Marathon	90 performances on main streets were supported local performers, small businesses and main streets.
September	Footprints EcoFestival	A family-friendly event with an emphasis on the environment and sustainable living.
	Culture X Ashfield	Celebrating the cultural diversity of Ashfield through music.

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Month	Event	Description
October	Mental Health Month	A range of events in recognition of Mental Health Month including an open mic afternoon, Heaps Mad
	Bali Memorial	Commemorating the 20th anniversary of the Bali Bombings.
	Fun and Fit Program Leichhardt Park Aquatic Centre	Ten week fitness program offering Sports Balance, Tee-ball, Hockey, Soccer and Track and Field.
	Built Environment Awards	IWC Heritage Awards ceremony through Marrickville Medal and Urban Photography competitions
	Children's Week	A family event at Leichhardt Family Day Care Centre with activities for children to celebrate the week
	Oxi Day – Marrickville Town Hall	Commemorating the Greek Oxi Day with a wreath laying ceremony and talks
	Celebrate Enmore Road	25 activations on Enmore Special Entertainment Precinct's licensed venues, retailers and footpaths.
November	Stanmore Music Festival	Street music festival, celebrating the life of Richard Gill, Stanmore resident and supporting Inner West music
	All aquatic centres	School swimming carnival season
	Remembrance Day	Commemoration of Remembrance Day with Balmain Rozelle RSL Sub-Branch
	Marrickville Music Festival	Street music festival, showing Marrickville as a Live Music capital
December	Little Vietnam Launch	Launch of the Little Vietnam precinct in Marrickville
	Darrell Jackson Gardens Upgrade	Park upgrade including sportsfield, playground and BBQ area
	Balmain NYE	Operations to activate foreshore parks in the Balmain peninsula
	Inclusion Festival	A celebration for National Day for People with a Disability
February 2023	Seniors Week	Council and community led events to celebrate Seniors Festival, including free access to all aquatic facilities and a seniors' morning tea
	Pride Inner West	A vibrant celebration of the LGBTQ community through over 60 events to celebrate World Pride
	Ashfield Aquatic Centre Trans and Gender Diverse Event	Free access to Ashfield Aquatic Centre pools with inflatables and music
	Mardi Gras screening	Showing of the Mardi Gras parade for local residents and families
	Summer Fest	Festival with a focus on children's music and activities
	Dawn Fraser Baths Open Day	Free entry to Dawn Fraser Baths with inflatables and activities including face painting
March	Leichhardt Park Aquatic Centre Aquafest	The Wett Ones and the Sydney Stingers competition
	International Women's Day	Program included a speaker series on Australian Greek women in leadership, film screenings, bike maintenance and cycling courses, exercise and yoga classes, and a community BBQ
	Ashfield Aquatic Centre Accessibility Day	Free entry into Ashfield Aquatic Centre pools with activities and games

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Month	Event	Description
March	Bairro Português – Petersham Festival	Street festival, celebrating the Portuguese cultural heritage of Petersham
	Inner West Economic Summit	The Summit covered Inner West's strategic business advantages, community wealth building, future growth and opportunities
	Our Voices, Our Stories – Not Silenced	Range of performances to celebrate International Day of Elimination of Racial Discrimination
April	Inner West Film Festival	Inaugural Inner West Film Festival – with free opening night and weekend program of films
	Inner West Economic Summit for evening economy	The Summit covered Inner West's strategic business advantages, community wealth building, future growth and opportunities from a night time economy perspective
	Disability Pride	A community led event celebrating Disability Pride
	Connect. Participate. Celebrate. Youth Week	A range of events for youth that included a Youth Advisory Committee.
	ANZAC Day	Commemorated ANZAC Day around the Loyalty Square War Memorial
	Jazz in the Park	Balmain music event showcasing Inner West live music
	Balmain Rozelle Food & Art Festival	Activation program to support local retailers in the Balmain Rozelle area
	Leichhardt Park Open Day	Free entry to Leichhardt Park Aquatic Centre with activities including face painting.
	SES Volunteer Awards	SES Volunteer ceremony
May	Community Awards ceremony	Citizen of the Year and Amy Large Volunteer Award ceremony
	EDGE GreenWay	Showcasing Inner West creatives and their practices on the GreenWay
	EDGE GreenWay Creative Trails	Spotlighting Inner West as the cultural engine of global Sydney with immersive arts programs, site specific placemaking, sector capacity building, art in creative spaces, activations and economic development.
June	Celebrate South King Street	42 activations were held on South King Street to support local arts and small businesses. Performances were held at licensed venues, retailers and on the footpath.
	The Spirit of Welcome Community Festival	Delivered by Settlement Services International and supported by Council, a cross cultural and family friendly festival to showcase the cultural and artistic contributions refugees make to their new home
	Kendrick Park Playground upgrade	Playground Upgrade Opening
	Rose St Park Upgrade	Playground Upgrade Opening
	Rowe Playground upgrade	Playground Upgrade Opening

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Volunteers

Inner West Council works in partnership with the community in supporting community priorities and programs including arts and culture, the environment, LGBTIQ, and sport and recreation.

The table below lists volunteer numbers supporting selected Council services during the last year.

2022/23	Library	Community	Environment
Bushcare/Nursery volunteers	-	-	705
Hannaford Community Centre volunteers	-	9	-
Youth development volunteers	-	69	-
Library Duke of Edinburgh and Justice of the Peace	24	-	-
Uluru Statement of the Heart volunteers	-	1,100	-
TOTALS	24	1,178	233

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Uluru Statement from the Heart

Following a unanimous resolution of Council, a unique initiative was undertaken to train over 1000 volunteers to promote and build community awareness of the Uluru Statement From The Heart and reconciliation with Aboriginal and Torres Strait Islander Peoples. The project was created with the collaborative support of Council's Aboriginal and Torres Strait Islander Advisory Committee and is a major Reconciliation initiative of Council's 2022 Reconciliation Action Plan, which has been endorsed and recognised by Reconciliation Australia as leading practice. Council began recruiting volunteers for the project in July 2022.

By March 2023, 1,100 people had been trained, building on the 340 trained in 2022. A train-the-trainer package is also offered for those who wish to take the message to groups and organisations. Of the participants, 80% are from the Inner West and the remainder are from across NSW, reflecting the unique nature of the project.

As a result of the training, more than 10,000 conversations have occurred, and 160 people participated in the train-the-trainer community sharing insights and practice on what works when communicating with groups of people in workplaces, schools, clubs and voluntary associations.

Bush Care

Council has 13 active Bush Care sites that volunteers attend at various times throughout the week and on the weekend. Each site is well attended and volunteers are supported with a Council site supervisor. The volunteers are engaged in bush regeneration and land conservation activities across the LGA. A trainer regularly provides training and assistance on the various bush care activities.

Hannaford Centre

The Hannaford Centre offers a huge range of wellbeing activities for people aged 55yrs+. Committed volunteers assist with providing one on one tech help to older people who bring along their own phone, tablet or laptop



or use the desktop computers at the centre. Every week the volunteers provide help and guidance with any computer related question or advice.

Volunteers also assist at Council's two-course lunch, morning and afternoon tea and live music session that are held every Tuesday. Transport is provided and volunteers assist with serving lunch, bingo calling and various other support roles at this weekly event.

Quote from a Tech Help user.

"I have been there a couple of times this year to see Kerry Lee and Anastasia and I just think that the whole setup is wonderful! What you have there, the women and men who volunteer their time is just exceptional and they're so helpful and so patient."

- Meg, Hannaford Member

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Libraries

All of the libraries work closely with the community volunteers. Volunteer Justices of the Peace attend the libraries each week with the libraries promoting the service and managing bookings.

TAFE and University students undertaking courses of study related to librarianship also volunteer for extended periods (up to six weeks) to obtain work experience about the library workplace.

Council also supports young local people who are undertaking the Duke of Edinburgh Awards. As a requirement of the Awards, participants must volunteer and libraries support them to gain this experience.

Our Teen Tech program, introduced in 2022, is an innovative way to bring together the generations by teaming tech-savvy students with older internet users in an intergenerational technology support program. As part of the Voluntary Service component of their Duke of Edinburgh International Award, students guide adult library patrons through common issues with their

devices and online platforms. These term-long drop-in sessions aim to empower older users to stay connected in an increasingly digital world. As more older people want to learn how to get online and stay connected, we aim to address the divide in digital literacy while also bridging the intergenerational divide.

Youth Week Volunteers

Council is committed to putting the voices of young people at the heart of our community, this year's Youth Week Program was co-designed and delivered through a youth-led working group.

Council facilitated the working group of 16 young volunteers between the ages of 12–18, including two members of Council's Young Leaders Local Democracy Group. Council's Youth Development Officers facilitated workshops and mentored the volunteers. The young people designed and delivered a suite of inclusive and collaborative youth week events.

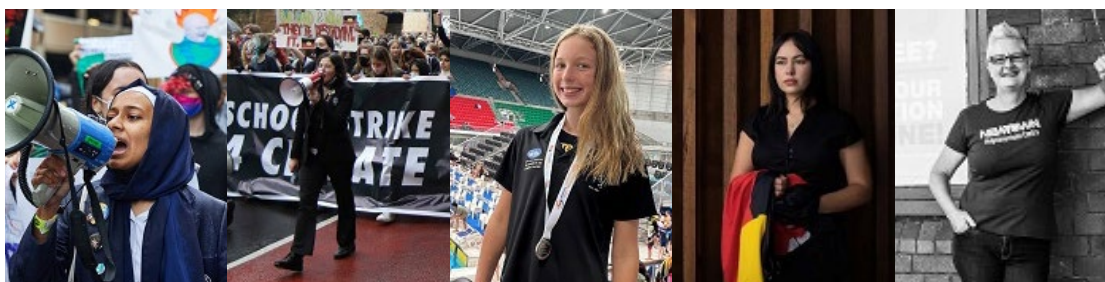
The group worked collaboratively across Council and with external partners, including 3Bridges, Midjurburi Youth Resource Centre, Twenty10, and Futureproof Youth Music Festivals. The group designed and delivered the following activities:

- Glitterball: A Queer prom for young people aged 12–21
- Youth Take Over the Park (Summer Hill)
- Futureproof Youth Music Festival

This initiative was successful at achieving the Local Government Award for the Most Inclusive Youth Week Program.

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In 2022, Young Citizen of the Year awarded jointly to Nabilah Chowdhury and Ruby Bron. Emerging Young Citizen to Aoibhe Carty. Citizen of the year awarded jointly to Cheree Toka and Liz Yeo

Citizen of the Year Awards

Council provides awards for young, adult, senior and teams of volunteers through its Citizen of the Year and Amy Large Adult Volunteer Awards.

Indigenous activist Cheree Toka and the long-standing leader of Newtown Neighbourhood Centre, Liz Yeo, are Inner West Council's 2022 Citizens of the Year.

Cheree Toka is a proud Kamilaroi woman, Dulwich Hill resident and activist who initiated and led the campaign for the Aboriginal Flag to fly permanently over the Sydney Harbour Bridge.

Liz Yeo was until recently CEO of Newtown Neighbourhood Centre which throughout the pandemic carried out critical work with some of the most vulnerable members of the Inner West community.

As well, Liz's dynamic and compassionate leadership came to the fore after the Newtown boarding house fire. She not only continued her advocacy work for those who live in boarding houses, sometimes under terrible conditions, but also fundraised and cared for the survivors.

The 2022 Senior Citizen of the Year is Pui Kuen Li, honoured for her longstanding involvement in CASS Ashfield Environmental Group.

The group has volunteered to tidy the main streets of Ashfield for over 20 years as part of the annual Clean Up Australia Day.

Two young people have jointly been named Young Citizen of the Year, both for their climate activism.

Nabilah Chowdhury was awarded 2021 Young Conservationist of the Year and received a full scholarship to the National Youth Science Forum. She is a Youth Leader for the Taronga Zoo Conservation Society, a UN Youth delegate, is on the National Youth Leadership Council at the Jane Goodall Institute and has been a key contributor in the School Strike 4 Climate Movement.

Ruby Bron is a leader of School Strike 4 Climate Sydney, involved in events including 'Fridays for our Futures' and 'School Strikes' which thousands of school children and Sydneysiders have participated in. She is also an organiser for the 'It Only Takes One Minute' campaign, reaching out to the Federal Government to act on plastic waste and successfully campaigned for a more gender-inclusive uniform at her Inner West school.

The 2022 Citizens of the Year were honoured at a special reception at Ashfield Town Hall on Monday 4 July.

Awards

Council won recognition for several significant projects during the year as listed below.

2023 Local Government Professionals Australia Awards

Winner Community Partnerships (population over 150,000)
Love Your Home Ground (litter prevention project).

2022 Local Government Week Awards – RH Dougherty Award

Winner – Most Inclusive Youth Week Program (Inner West Council's Youth Week Festival)

Highly commended, (Division C, population >70,000) – Young Creatives Awards

2023 National Trust Heritage Awards

Highly Commended, Education and Interpretation, History Site Study Marrickville Metro – Inner West Council Libraries

2023 Royal Life Saving Awards

The Aquas Winner Excellence in Aquatic Supervision

2022 Local Government Excellence in Environment Awards

Overall category winner and Winner Division C (LGA with over 70,000 residents) Local Sustainability Awards for Powering Towards Zero Emissions.

Winner Division C – Behaviour Change in Waste Award for Championing Food Recycling in Apartments.

2023 Australasian Reporting Awards (ARA)

Winner Bronze Excellence in Reporting, Inner West Council 2021/22 Annual Report.



Dawn Fraser Baths

Annual National Trust Heritage Awards

The heritage restoration of Dawn Fraser Baths has won the prestigious President's Prize at the 28th annual National Trust (NSW) Heritage Awards

2022 Master Builders Awards

Ashfield Aquatic Centre

Winner – Excellence in Construction (Sporting Facilities)

Haberfield Library

Winner – Excellence in Construction (Refurbishment/Renovation/Extension)

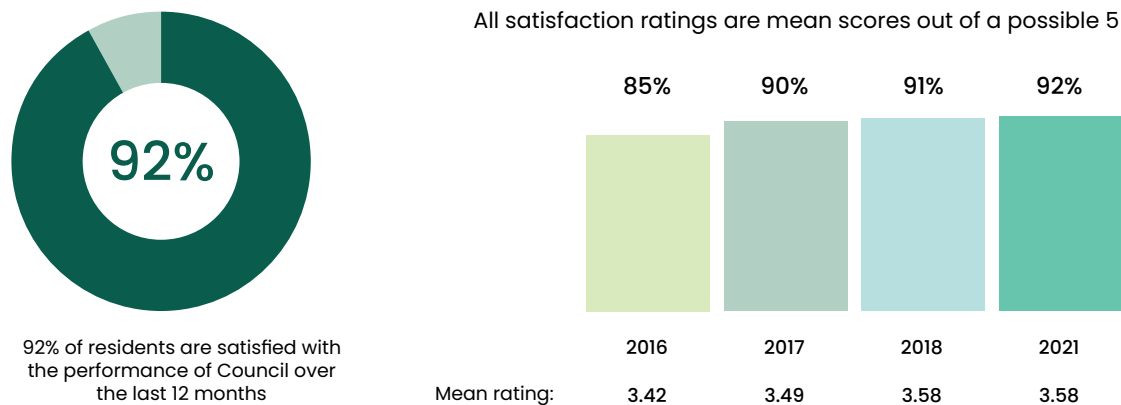
Dawn Fraser Baths

Winner – Excellence in Construction (Restoration/Adaptive Re-use of an Historic Building)

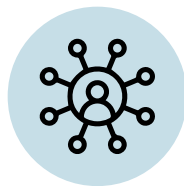
Community Survey Highlights

In May 2021 Council commissioned an independent research organisation to conduct its community satisfaction survey.

The community satisfaction survey guides Council's planning and service delivery to ensure we are responsive to resident needs and expectations. The next community satisfaction survey will be undertaken in early 2024.



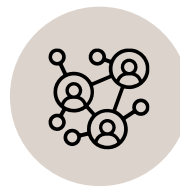
The four key drivers of satisfaction are:



Council's integrity and decision making



Community's ability to influence Council decision making



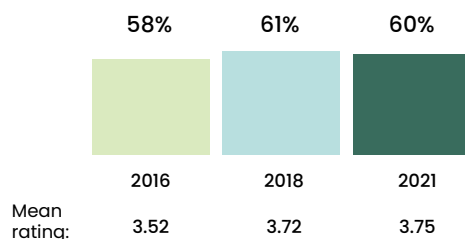
Long term planning for the area



Provision of Council information to the community

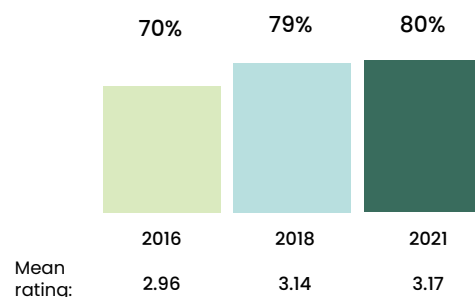
Satisfaction with Council's community engagement

60% of residents rate Council's community engagement as 'good to excellent'



Satisfaction with Council's integrity and decision making

Satisfaction with Council's integrity and decision-making has significantly increased



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Residents' priorities for Council in the future

In 2016 residents expressed concern about the amount of development occurring in the LGA, the flow-on effects of traffic congestion, population growth, public transport, parking, lack of green spaces, and environmental issues

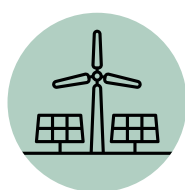
In 2018 like nearly all Sydney LGAs, development, population growth and congestion were viewed as the primary challenges

In 2021 managing the challenge of population growth and prioritisation of further protections for our local environment were the key concerns

Top challenges facing Inner West Council area over the next 10 years



Managing development/adequate planning/overdevelopment (38%)



Environmental protection/managing pollution/climate change/maintaining and provision of green open spaces (31%)



Traffic management/congestion (27%)



Availability of/access to/improving public transport (15%)



Housing affordability/availability (13%)

Top 5 importance and satisfaction areas

Top 5 importance

- Access to public transport
- Household garbage collection
- Encouraging recycling
- Safe public spaces
- Protecting the natural environment

Top 5 satisfaction

- Library services
- Swimming pools and aquatic centres
- Maintenance of local parks, playgrounds and sporting fields
- Community centres and facilities
- Household garbage collection

Attachment 1

Our Organisation

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Attachment 1

Structure

Executive Team

Council's administration is led by General Manager Peter Gainsford, who joined Inner West in May 2021. The General Manager is supported by four Directors, who along with the General Counsel, comprise the Executive team.

The General Manager is responsible for the overall operations of Council's administration including ensuring the implementation of decisions of the Council, delivery of commitments as guided by the Delivery Program and Operational Plan, and for Council's workforce, as well as ensuring the organisation meets its obligations.

Leadership Team

Council has also established a Leadership team of 23 comprising the Executive and senior managers.

The purpose of the Leadership Team is:

- to work with the Executive regarding the day to day running of Council
- to consider matters involving budget, policies, employee engagement and culture, risk management, Work Health and Safety and customer service
- to lead Integrated Planning and Reporting and developing and implementing the corporate priorities
- to assist the organisation developing and living Council's values






Information on the remuneration of the General Manager is included in the Statutory Information Appendix at page 143.

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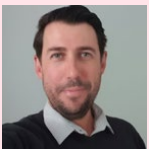
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Our Executive

<p>Peter Gainsford, General Manager</p> 	<p>Peter is a highly motivated and dedicated General Manager, with proven ability to transform and improve organisational performance and leadership capability. He considers trust, transparency, integrity and accountability important, is results oriented and motivated to understand community outcomes and advocate to all levels of government. He has excellent analytical skills, political and commercial acumen, and the ability to develop innovative solutions.</p>	<p>Experience: General Manager, Inner West Council May 2021, CEO Canada Bay Council 2018–2021, Deputy General Manager Inner West Council 2016–2018 & Director of Infrastructure at the former Leichhardt Council 2003–2016</p>	<p>Qualifications: Master of Business Administration, Macquarie Graduate School of Management Bachelor Civil Engineering, UTS</p>
<p>Matthew Pearce, General Counsel</p> 	<p>Matthew is an experienced and highly skilled corporate lawyer wearing many different hats in the provision of expert and strategic legal advice to the Council. He has political acumen, strong interpersonal skills and emotional intelligence with a mindset which promotes the Council's values and culture. As a member of the Executive, Matthew ensures a high degree of professional ethics, integrity and gravitas in the decision making of the Council.</p>	<p>Experience: General Counsel, Inner West Council since Nov 2021; General Counsel and Senior Manager at Hills Shire Council, Gosford City Council, North Sydney Council, Penrith City Council</p>	<p>Qualifications: Bachelor of Arts and Bachelor of Laws Macquarie University, Master of Science Macquarie University, Master of Planning Macquarie University, Accredited Mediator Resolution Institute</p>
<p>Ruth Callaghan, Director Community</p> 	<p>Ruth is an experienced C suite Executive, Board member and CEO. She has highly developed skills in developing and delivering community services in the not-for-profit and government sectors. She also has regulation and stakeholder relations experience with proven expertise in leading strategy, people, culture and change to enhance outcomes. Her career focus has been human service delivery and policy experience, including in disability and allied health, childcare and early education, community services.</p>	<p>Experience: Director Community, Inner West Council since Dec 2021 General Manager, Community Initiatives, Woodville Alliance 2018–2021 Non Exec Director, The Banksia Project 2018–2021 General Manager, Stakeholder Relations, Northcott 2016–2018 Executive Director, Early Childhood Education and Care, NSW Department of Education 2012–2016</p>	<p>Qualifications: Masters in Public Policy, UNSW; U Syd, Bachelor of Arts (Honours) History and Psychology</p>

Attachment 1

<p>Simone Plummer, Director Planning</p> 	<p>Simone is a successful change agent, who has introduced transformative processes and a creative approach to traditional local government responsibilities. This includes end to end digital development assessment, partnerships with the Department of Planning, and E-Planning delivering process efficiencies in local government and its customer services. She is committed to service delivery, community priorities, sustainable environmental management and development of strategies and implementing actions. Simone won the Minister's Awards for Women in Local Government 2019 for a metropolitan council.</p>	<p>Experience: Director Planning, Inner West Council since Jan 2022, Senior roles at Sutherland Shire Council as Operations Manager, and Development Assessment and Certification Manager.</p>	<p>Qualifications: Master Environmental Planning, Macquarie Uni; UNSW, BA, IR and Psychology</p>
<p>Kelly Loveridge, Director Corporate</p> 	<p>Kelly is a highly experienced executive in both the private and public sector across infrastructure and corporate services. She has demonstrated leadership skills to motivate and engage diverse multi-disciplinary teams with ambition and drive to deliver consistent and high-quality outcomes. She is highly effective in building relationships with stakeholders across all levels of Government, community and private organisations. She is focused on achieving strategic objectives and has sound judgement, together with strong political and business acumen.</p>	<p>Experience: Director Corporate, Inner West Council since Jul 2022; Director City Services & Assets, Acting General Manager, City of Canada Bay 2018–2021. Inner West Council 2016–2018</p>	<p>Qualifications: UNSW Master of Technology Management, Business Administration, Management and Operations; UTS, Bachelor of Engineering, Civil Engineering, (first class honours); AICD</p>
<p>Ryann Middei, Director Infrastructure</p> 	<p>Ryann has a corporate and strategic mindset that prioritises the delivery of services and infrastructure for the community while harbouring team innovation, creativity and opportunity.</p>	<p>Experience: Director Infrastructure, Inner West Council since Oct 2022; City of Ryde 2017–2022; City of Canterbury Bankstown 2015–2017, Leichhardt Council 2011–2015, 2006–2011</p>	<p>Qualifications: UTS, Master of Engineering Management, WSydUni, Bachelor of Engineering (Hons), Civil Engineering</p>

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Workforce profile

Inner West Council strives to be a local government employer of choice, offering a fair and flexible approach to work with wide-ranging staff benefits.



1,581

Total number of employees as at 23 November 2022



- 898 full time
- 123 part time
- 504 casual
- 56 fixed term

Age profile



- 50 and over: 41%
- Under 50: 59%

Gender



- Female: 52.6%
- Male: 47.4%

Gender in leadership roles



- Female: 49%
- Male: 51%

7.6 years

Average years of service

Age profile of Council's workforce

Female (52.6%)				Male (47.4%)		
Casual: 19.5%	Full time: 25.7%	Part time: 7.4%		Casual: 12.4%	Full time: 35%	Part time: 1.3%

	Casual	Fixed term	Permanent
17-24 (14%)	12%	1%	1%
25-34 (17%)	6%	1%	10%
35-49 (28%)	7%	1%	21%
50-59 (25%)	4%	1%	20%
60-69 (16%)	3%	0%	13%

Attachment 1



Annual Reporting of Labour Statistics

Statement of total number of persons who performed paid work on Wednesday 23 November 2022 including the total number of persons who performed paid work.

The number of persons directly employed by the council on:	Headcount: 1581
permanent full-time basis	898
permanent part-time basis	123
casual basis	504
under a fixed-term contract	56
The number of persons employed by the council who are "senior staff" for the purposes of the Local Government Act 1993;	1
The number of persons engaged by the council, under a contract or other arrangement with the person's employer, that is wholly or principally for the labour of the person	164
The number of persons supplied to the council, under a contract or other arrangement with the person's employer, as an apprentice or trainee.	Apprentice: 2 Trainees: 5
people who received pay for having worked on 25 May 2022	1065

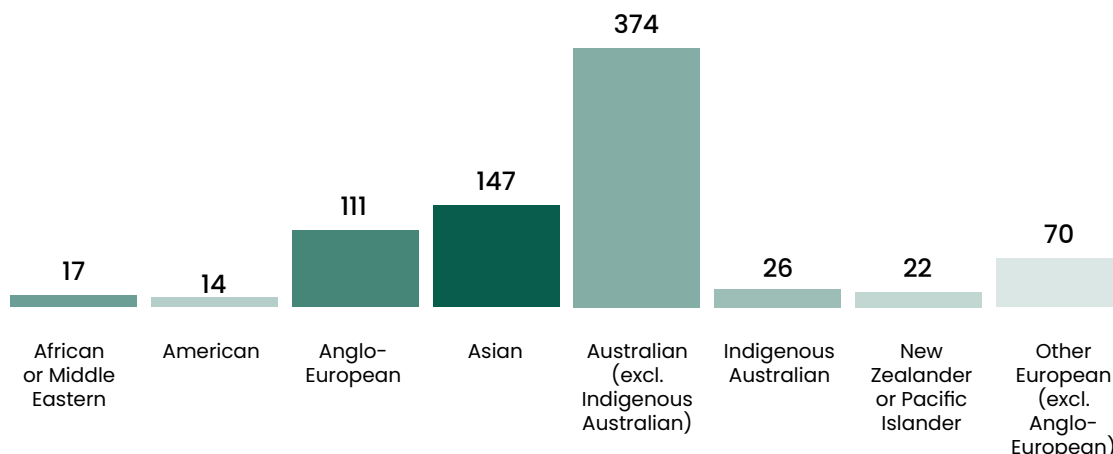
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Diversity of staff at Inner West Council*

The following section highlights how the Inner West Council supports a diverse workforce.



Council remains committed to maintaining its Equal Employment Objectives to recruit skilled and diverse candidates from all backgrounds and stages of life.

The data for the above graph* indicates where cultural background is the cultural/ethnic group(s) to which a staff member feels they belong or identify with.

This background may be the same as their parents, grandparents, or their heritage, or it may be the country they were born in or have spent a great amount of time in, or where they feel more closely tied to. There is no standardised method to count or report on cultural diversity.

Council is committed to having a safe workplace where staff from all backgrounds can feel comfortable being themselves at work..

Diversity summary

- 3% identify as Australian Aboriginal
- 4.9% identify as a person with disability
- 2% identify with a gender identity that is non-binary or another term
- 9% identify with a sexual orientation other than heterosexual
- Our highest shared cultural backgrounds after "Australian" (excl. Australian Aboriginal/Torres Strait Islander) in order are:
 - Asian
 - Anglo-European
 - Other European (excl. Anglo-European)

Further information on Council's Carer Recognition, Equal Employment Opportunity is included in the Statutory Information.

*Staff Performance and Engagement Survey August 2023

¹ Disability results from physical, psychiatric, intellectual, psychosocial and neuro-diverse or sensory differences that, in interaction with attitudinal and environmental barriers, may hinder the person's full and effective participation in the workplace on an equal basis with others.

² Gender identity refers to current gender, which may be different to sex recorded at birth and may be different to what is indicated on legal documents.

³ Cultural background is the cultural/ethnic group(s) to which you feel you belong or identify. This background may be the same as your parents, grandparents, or your heritage, or it may be the country you were born in or have spent a great amount of time in, or you feel more closely tied to.

Attachment 1

Culture, Leadership and Strategy

Council's vision, and values drive and guide the organisation to achieve its purpose and reflect where it is as an organisation and where it wants to be in the future.

Our Strategic Framework

During the year, Council's Strategic Framework was launched by the Executive Team as the next stage of its cultural change journey, and comprised:

- Our purpose – why we exist
- Our Community Strategic Plan Directions – where we are going
- Our Values – how we behave
- How we'll get there – outlining the five essential pillars to help us achieve our strategy:
 - o People: Creating a great work environment for your team and colleagues
 - o Customer: Ensuring our community has a wonderful customer experience
 - o Service: Delivering great services to the community
 - o Innovation: Getting better each year to ensure our long-term financial sustainability
 - o Work Health and Safety – Keeping our staff and community safe

These five pillars form the basis of all employees' performance objectives.

Our Workforce Management Strategy (WMS)

The WMS drives the organisation's commitment to delivering the best value services to our community. This was reflected in our 2021 engagement survey results that showed 61% of our staff are proud to be working at IWC. Council conducted its 2023 Staff Performance and Engagement Survey in August 2023. Resulting in 65% of our people who are proud to be working at the IWC, and this is an increase of 4% on the previous survey.

The core of the WMS was developed through extensive consultation with a focus on data, research and analysis. It is fundamental in mapping out the stages of the cultural change program and addressing workforce challenges through the following objectives:

1. Investing in our people and community through technology.
2. Developing a sustainable workforce.
3. Sourcing skilled employees in a competitive market.
4. Reducing risks and optimise efficiencies with knowledge management.
5. Developing and articulating our employee value proposition.
6. Retaining and attracting an inclusive and diverse workforce.

As a learning organisation, the implementation of the WMS benefits the community and staff through the increased Employee Value Proposition (EVP) and improvements in processes and systems that arise from these.

Education, Training and Development

Strategic leadership capability is a key priority for the Council due to its strong correlation to improved customer service, staff engagement and organisational productivity.

Employee development, traineeships and leadership development are key priorities to drive improved customer service, staff engagement and organisational productivity. Over 1,000 education and training programs are available each year to employees to enhance and develop into their roles and expand their skills.

Highlights undertaken during the year were:

- **Authentic Leader program.** This customised leadership and cultural change program is underpinned by the Office of Local Government's Capability Framework. In November 2022, 104 leaders graduated from the program. The second cohort of 100 more leaders completed the program in September 2023.



The Authentic Leadership program that Council has in place aims to build leadership skills and capabilities, drive cultural change and strengthen the workforce.

The program integrates with the NSW Local Government capability framework, Emotional Intelligence profile, Inner West Council values, and the Enneagram profiling tool. It has an emphasis on transparency, genuineness, and honesty to empower Council leaders to build genuine relationships with employees by inspiring trust and fostering a positive work environment. This leadership program aims at leadership excellence through improving the quality of relationships with colleagues and customers. Leaders are guided to understand their areas of strength and development against a comprehensive capability framework focusing on three areas of leadership – leading self, leading others and leading the organisation.

Following the success of the Authentic Leader program's "Enneagram" component, the "Enneagram" concept was offered to teams throughout the organisation that wanted to increase efficiency and cohesion. This understanding and insight has boosted engagement and communication. These were mapped against the capability framework for our staff.

After the completion of the first round of Authentic Leaders training, there was a reported noticeable change in both the quantity and quality of one-on-one meetings between managers and staff.

Managers and supervisors report they now have a toolkit to manage and navigate difficult conversations whether it be through perceptual positioning, 'pace-pace-lead' conversations or coaching. Managers incorporate discussions with their teams about their Towards and Away values, through the Workplace Values Inventory,

The financial benefits realised through the observable effects of the program are increased productivity, avoiding unnecessary recruitment and higher staff retention through increased engagement.

The integration with the Local Government standard allows individuals to identify their strengths and development and map it against their chosen career pathways.

The post course feedback shows the program has been outstandingly successful with an extremely high percentage of practical or expert levels understanding across six components of the program. The leaders present on the positive impact the 'Authentic Leader Program' continues to have on their leadership skills and passion to lead, which is mirrored in increased engagement with their teams.

A second **Leaders Day** was held in November 2022, with nearly 200 leaders gathered from across Council at Marrickville Town Hall. This event drew a connection to Council's purpose and values, as well as the importance of investing in people, delivering quality services to

the community, providing great customer service and through innovation.

- **Reward And Recognition.** Council held its annual recognition and values award ceremony in late 2022. There were 111 recipients for this ceremony. Five awards were given for the best role models of our five values of Integrity, Respect, Innovation, Compassion and Collaboration. Staff BBQs and celebratory events are organised across Council via Directors as part of their responsibilities to lead culture.
- **Gender Equity Strategy.** Inner West is one of only two councils in NSW with a gender equity strategy. A key Gender Equity Strategy action has been to produce a video highlighting Women in STEM (Science, Technology, Engineering and Mathematics) and non-traditional roles. The video aims to challenge gender stereotypes, encourage gender diversity and the diversity of roles that Council has available while showcasing the Inner West Council as a great place to work.
- To complement the *Gender Equity Strategy 2021 – 2025*, a pilot of Gender Equity training was developed and rolled out to employees. This received the positive feedback of participants, and a second group session is planned for the next financial year.
- **Mental Health First Aid.** There has been an increase in the numbers of accredited Mental Health First Aiders with over 150 of our employees trained.
- **Strategic Framework Engagement.** To communicate its corporate strategy and customer experience philosophy, all permanent staff were invited to nine half day sessions in June 2023. These sessions were facilitated by the General Manager and senior staff.

The sessions introduced the organisational pillars into the Goals strategy for 2023/24. Over a five-week period during May/June, all permanent staff were invited to attend a General Manager and Directors hosted half-day session. Staff learnt about Council's strategic framework, achievements and priorities and engaged in discussions about how to improve customer experience for the Inner West community.

The sessions provided an opportunity for staff to learn about the strategy and the part they play in its delivery. Staff were provided with insights into how the strategic framework underpins their performance objectives.

This type of engagement with staff had never been undertaken before across the organisation. There was 77% of staff that agreed or strongly agreed with the statement: "This Strategy and Customer Experience event was informative, and I enjoyed meeting colleagues from across all Council departments."

There was also 71% of staff that agreed or strongly agreed with the statement: "This event helped me to understand the strategy and the part that I can play to support council to deliver on these strategic directions".

Here are some examples of the programs that we have tailored to support our strategic framework and continue to deliver on our promise of being a learning organisation.

- The "How to Manage Customer Service Conversations by Living Our Values" course was delivered for teams that are in frequent contact with the public.
- To ensure the continued benefits of the Authentic Leader program are realised Council implemented the key learnings through assignation to leaders in their 2023/24 performance goals.
- Council has commissioned the TechOne learning management module to better see position profile and employee profile gaps and inform training programs.
- Council has developed a bespoke online training module on Customer Request Management to augment the quality of customer experience.

Council's Values.

Council's values continue to be embedded in our employee's performance plans. Behavioural statements were provided to clarify expectation of all employees.

Technology Improvements.

Major improvements are currently underway in reviewing and improving the technology available for employees in relation to their personal data, managing their working hours and timesheets, application for leave and performance planning.

Employee Value Proposition

Our Workforce Management Strategy outlines the Employee Value Proposition rewards and benefits Council staff in return for their skills, performance and productivity. It encompasses everything that is meaningful to employees in relation to their work including:

- Remuneration
- Professional development
- Flexible and hybrid work arrangements
- Wellness programs
- Reward and recognition
- Clarity of direction
- Culture of the organisation.

The Employee Value Proposition along with the Workforce Management Strategy continue to evolve to support the embedding of the cultural change program across all facets of the organisation. Staff are supported to deliver against strategic outcomes while operating consistent with the agreed values and commitments.

Clear performance indicators are developed through a values-based performance appraisal for every employee. Rewards and recognition are delivered as due.

There is a direct investment in staff both professionally and personally from the first day of employment. As a learning organisation the Council's Employee Value Proposition reflects the rewards and benefits that employees are offered in return for their skills, performance and productivity. Equal employment opportunity and gender equity are maintained as part of the workplace strategy and Council has a progressive rewards and recognition program.

Employer of Choice

Council successfully submitted an application in March 2023 to the Australian Business Awards to be recognised as an Employer of Choice. These Awards recognises organisations that demonstrate the core values of business and product innovation, technological achievement and employee engagement.

As an award winning organisation Council is able to use the prestigious winners' marks and phrases to publicise achievements through marketing, promotion, advertising and public relations activities.

EEO Data/Workforce Diversity Information

Aboriginal and/or Torres Strait Islander

Council's Aboriginal employees represent 3%* of our workforce.

Gender Identity

Inner West Council's gender profile is relatively balanced between female and male gender identities at 52.6% and 47.4% respectively. Our 'non-binary' and 'I use a different term' employees are represented at approximately 2%*

LGBTQ

Our LGBTQ employees represent 9%* of our workforce.

Disability

4.9%* of our employees have shared they live with a disability. Inner West Council uses the social model of disability, and its intention is utilised in the Disability Inclusion Action Plan.

CALD

Please refer to the cultural background table on page 84.

Locals

Up to 37.6% (including casuals) of our employees are also local residents who live in the government area.

*Staff Performance & Engagement Survey August 2023



Work Health Safety and Wellbeing

Council continues implementing its Work Health and Safety (WHS) Strategy enabling a positive and safe workplace culture through effective leadership, systems and processes.

In August 2022, Council introduced a web-based reporting system for incidents called the Safety Vault Management System. This transitioned Council's manual reporting to a real-time event reporting platform.

Since the implementation of Safety Vault across Council, there has been an 119% increase in reporting volumes of WHS incidents (total number of reports). This reflects a significant improvement in Council's WHS reporting culture. Hazards are being proactively reported which enables the identification and management of safety concerns before incidents arise.

Workplace incident reporting increased from 133 in 2021/2022 to 371 in 2022/2023. This reporting number continues to grow in the current year. This shows that there has been a positive shift and proactive safety reporting. It also demonstrates an improved engagement by staff of the Safety Vault reporting system.

WHS claims have risen from 72 to 88. Of those 88 incidents the majority were from falls, trips and slips and stresses to the body.

Highlights during the year included:

- The transition to **Safety Vault** has resulted in 100%

of notifiable investigations being completed due to real-time reporting and the streamlined ability to electronically action in a timely manner.

- The **Lost Time Injury Frequency Rate (LTIFR)** was 27.3 in 2020/2021, 22.2 in 2021/2022 and 12.39 in 2022/2023. There is a significant improvement to Council's LTIFR rate. This is also less than the local government industry benchmark of 12.85, which is set by SafeWork Australia.
- Trained over 150 employee mental health accredited champions.
- Council also supports the staff with mental health by focusing on promoting awareness of the free and confidential services available through our EAP provider, Converge. For example, **Legal Assist** – this provides employees access to experienced legal advisors through EAP; **13YARN** – this is an Aboriginal & Torres Strait Islanders crisis support line, run by Aboriginal and Torres Strait Islander people. It is a free and confidential service available 24/7 from any mobile or pay phone; **Career Assist** – this helps employees and their immediate family and/ or housemates with career development and planning, resume writing, job-seeking assistance, interviewing skills and vocational counselling.
- Continue to provide free health checks each year including:
 - fitness assessments, influenza vaccination and skin
 - health checks for all outdoor and operational staff.
- Monthly wellbeing theme promotions highlight the importance of various health and wellbeing topics. The themes have included addictions, psychological safety, breast cancer awareness, menopause and safe work month.
- A MENToring program has been trialled and delivered to male leaders to address the trends of gendered mental health issues. The aim was to empower this cohort to mentor other men and provide both wisdom and perspective. It has been warmly received as it addresses generic themes and acknowledges and addresses specific male challenges without compromising other gender equity initiatives.

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Council's services

Council has 39 services which contribute to achieving the Vision and Strategic Directions.
The services are described below with the relevant Strategic Direction to which they contribute.

Operational Service Area		Overview of Service	Strategic Direction Number (SD)
1	Early Learning	Provides appropriate education and care services for children aged 0 to 12 while complying with relevant legislation and regulations and supporting parents and carers to undertake personal and work-related activities.	SD4
2	Libraries and History	Provides library and history services to the community as well as access to free information, technology, programs and safe spaces to encourage lifelong learning.	SD4
3	Community Venues	Facilitates public use of Council's venues including halls, outdoor spaces and meeting rooms.	SD4
4	Community Centres	Provides staffed community centres and inclusive programming.	SD4
5	Community Wellbeing	Promotes community wellbeing and social cohesion while advocating and promoting inclusion and access, acknowledge and celebrate community and cultural diversity while supporting and building community capacity.	SD 2, 3, 4
6	Social and Cultural Planning	Delivers social and cultural strategies, conceptual thinking, engagement and relationships and collaborate to deliver best practice outcomes.	SD 2, 3, 4
7	Living Arts	Positions the Inner West as Sydney's leading hub for arts and culture while working to enliven the cultural life of the Inner West and activating the public domain. They build local and regional audiences and facilitate services, programs and events that develop local creative capacity.	SD3
8	Events	Delivers Council events, showcases and connects Inner West communities and builds community and local business capability through collaboration with internal and external stakeholders.	SD3, 4
9	Resource Recovery	Delivers resource recovery and waste services including managing the delivery of Council's waste collection services, either directly or via contractors, including, garbage, food organics, recycling, garden organics, clean up services and hazardous items. Manages weekend transfer station and community recycling facilities.	SD1
10	Civil Maintenance	Maintains roads, footpaths, street furniture and infrastructure, manages restorations including infrastructure audits.	SD2

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Operational Service Area		Overview of Service	Strategic Direction Number (SD)
11	Parks and Streetscapes Operations	Manages landscape maintenance, road reserve landscaping, verge gardens and streetscape maintenance including street sweeping, commercial area cleaning, verge mowing and weed control, maintenance of public parks and gardens, and establishment, maintenance and renovations of open space areas and sporting grounds.	
12	Capital and Major Projects	Investigates, plans, designs and delivers sustainable infrastructure including overseeing the design and delivery of capital projects and renewal and upgrade of Council's assets.	SD4,5
13	Engineering Services	Manages Council's infrastructure assets and oversees the engineering aspects of development, issues and oversees permits for developer works, utility installations, construction related activities, filming and occupancy of Council's roads, footpaths and carparks and strategic management of floodplains.	SD1, 4, 5
14	Facilities Management	Manages Council owned properties and facilities to maximise the benefit to Council and the community and provides trade services.	SD4
15	Traffic & Transport Planning	Undertakes strategic traffic and transport planning, manages traffic and parking and delivers the Road Safety Program.	SD1, 2,4,5
16	Urban Forest	Protects, enhances and manages the urban forest and delivers projects and operational maintenance programs.	SD1
17	Development Assessment	Delivers Council's statutory responsibilities under the Environment Planning and Assessment Act to effectively manage change within the built and physical environment, provide accurate, timely and consistent planning advice to customers and development outcomes in line with Council's key planning instruments and development controls.	SD2,4
18	Strategic Planning	Plans for unique, liveable, networked neighbourhoods and a thriving and diverse local economy while guiding sustainable and life enhancing development in the Inner West, guides the efficient and effective use and distribution of Council's resources and delivery of local infrastructure while providing advocacy and advice to the State on large infrastructure projects in the Inner West.	SD2
19	Economic Development	Supports economic and employment growth through engagement with all sectors of the local business community.	SD3
20	Building Certification	Assesses and certifies building work in the Inner West, issues construction, occupation and subdivision certificates following development approval, activity determinations and swimming pool compliance certificates, ensuring construction work is compliant with the Australia National Construction Code and relevant Australian standards and legislation.	SD2

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Operational Service Area		Overview of Service	Strategic Direction Number (SD)
21	Environmental Health & Building Regulation	Manages the urban environment of the Inner West through education and regulatory tools, to protect life, property, amenities and the environment (natural, built and cultural).	SD3
22	Parking & Ranger Services	Promotes the community's enjoyment of the Inner West environment, natural, built and cultural, through the application of relevant regulations.	SD4
23	Aquatic Services	Provides industry-leading aquatics, health, fitness and recreation opportunities to the Inner West community.	SD4
24	Parks Planning and Recreation	Plans for the provision, development and management of open space within Inner West while encouraging an active and healthy community, maintains a strong relationship with local schools, community sporting and culturally diverse groups, and state-level sporting associations.	SD4
25	Urban Sustainability	Develops and implements climate change strategy, policy and projects, provides internal environmental sustainability advice and support to Council's service units, and supports the community through sustainability partnerships, projects and capacity building.	SD1,5
26	Resource Recovery Planning	Empowers the community to work towards a zero waste community through services, education and support while providing the tools to build knowledge, improve skills, change attitudes and behaviour towards sustainable resource recovery, develop strategy, policy, major projects, bin roll outs, manage service changes, advocacy and lobbying.	SD1
27	Urban Ecology	Protects, enhances and manages the urban forest, biodiversity, water and soils across the Inner West, delivers projects and operational maintenance programs, implements strategy, provides advocacy on major projects that impact Inner West ecology and urban forest, empowers the community to work towards a greener Inner West and provides internal advice and support to Council's service units.	SD1
28	People & Culture	Manages the lifecycle of employees including recruitment, professional development and performance management, enables an agile, diverse, modern workforce to meet the resourcing needs of Council, facilitates sound industrial and consultative processes for industrial relations and employee relations matters and enables a positive and safe workplace culture through effective leadership, systems and processes.	SD5
29	Service Transformation	Provides a framework for organisational performance and improvement and oversees service reviews.	SD5
30	Customer Service	Provides a centralised customer Service function for Council and delivers services to the community through front counter, contact centre and online channels.	SD5

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Operational Service Area		Overview of Service	Strategic Direction Number (SD)
31	Legal Services	Manages legal and governance risk and facilitates sound legal decisions, develops and delivers legal knowledge training and represents Council's interest in courts.	SD5
32	Strategic & Corporate Communications	Protects and builds Council's reputation, informs communities and promotes Council activities, services, policies, and plans, manages media, publications, digital content brand framework, marketing and the in-house print room.	SD3,5
33	Finance	Manages Council's financial position and financial commitments in accordance with the Local Government Code of Accounting Practice and Financial Reporting and the Australian Accounting Standards.	SD5
34	Information and Communication Technology	Manages a 'fit for purpose' Information and Communication Technology environment for internal and external customers that is current, secure, and reliable, manages reporting, access and secure storage of Council's digital information and data assets including spatial data, and Council's core line of business applications and user productivity applications.	SD5
35	Properties & Strategic Investments	Provides fit for purpose assets for the community through Council and privately-operated facilities, manages existing and new lease and licence agreements across the portfolio and recommends best practice strategic property investments for Council's building assets, and implements the Land and Property Strategy to meet community needs and objectives.	SD4,5
36	Governance & Risk	Provides support to Councillors and the Mayor, ensuring local government elections are conducted in accordance with legislative requirements, ensuring staff have access to policy, governance and risk advice and training, maintaining Governance Registers, manage Council's insurance matters, manage Council's Policy Register and promote ethical conduct throughout the organisation.	SD5
37	Corporate Strategy & Engagement	Embeds the community's vision and priorities into Council's decisions, plans and operational actions, manage Integrated Planning and Reporting (IP&R), monitor, measure and report Council's performance, and lead inclusive consultation and engagement.	SD3,5
38	Fleet and Depot Services	Manages and administers Council's fleet and plant asset management program ensuring efficient and effective mechanical repairs and maintenance for Council motor vehicles, plants and equipment.	SD5
39	Procurement	Oversees and optimises buying of goods, services or works to ensure Council obtains best value for money, applying probity standards and governance processes to procurement functions and ensuring legislative compliance.	SD5

Our Performance

Delivery Program Achievements, Challenges and the Year Ahead

This section builds on the 'Year in Review' section, with further detail on how Council has performed against its commitments in the Delivery Program and Operational Plan, ordered by each Strategic Direction of the Community Strategic Plan *Our Inner West 2036*.

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Strategic direction 1: An ecologically sustainable Inner West

Key Achievements

Inner West Council have delivered innovative approaches to ensure it optimises its opportunity for better sustainable choices for Council and local businesses and communities. Council aims to be a net zero community before 2050.

Council's efforts in achieving net zero emissions were acknowledged at the Local Government Week Awards in 2022. Council was awarded the Overall Category Winner and Winner Division C (pop over 70,000) Local Government 2022 Excellence in Environment Awards and the Winner Division C Award for 'Behaviour Change in Waste Award' for its initiative on Championing Food Recycling in Apartments.

First Council To Be Carbon Neutral

Inner West is the first Council in Australia to be powered by 100% renewable electricity and 100% divested of fossil fuels two years earlier than our target of 2025.

Significant progress has been made to reduce carbon emissions by reducing supply chain emissions and supporting community climate action. There has been a fall in Council's carbon footprint from the 2015/16 base of 22MtCO₂-e to approximately 5.8Mt CO₂-e in 2022/23. This is a 75% reduction in its total carbon emissions towards being carbon free by 2050.

Rooftop solar capacity has been expanded to all Council operated facilities, which has more than doubled our solar capacity within 18 months helping to power pools, libraries, childcare centres and officers. In 2022/23 solar capacity was expanded to 800Kw across 40 sites.

All Council's tender templates have been updated to include sustainability requirements. A new 'sustainability



trigger' ensures that Requests for Tenders and Quotes are automatically referred to sustainability staff.

FOGO Roll -Out

Community emissions are being reduced through waste services provided directly to residents. The kerbside organic waste service has been expanded to cover all residential apartment buildings (23,500 apartments). After the successful roll-out of FOO to all apartments in the Inner West, Council has commenced rolling out FOGO to every home in the Inner West. Planning is well underway for the October 2023 roll-out by securing a disposal facility and aligning contracts before the comprehensive media campaign with community

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champions partnering to support resident uptake of the FOGO collection.

Community Recycling Centre Rap Video

Council has begun promotion of its Community Recycling Centres (CRC) to younger people in the community via a rap music video. The target audience is a younger community (18-34 years) who are underrepresented users of two CRCs. The rap video promotes that problem waste doesn't belong in household bins, and features people of all ages, genders and ethnicity to promote awareness and inclusivity.

Love Your Home Ground Litter Reduction

Council has launched an award-winning community litter reduction project. The Local Government Professionals award-winning 'Love Your Home Ground' litter prevention project demonstrates that great outcomes can be achieved when communities are empowered and supported. This project empowers local sports and recreation clubs to take ownership of

local litter issues and reduce litter at their home grounds during game seasons.

Throughout the project, strong partnerships were formed externally with local sports and recreation clubs (Marrickville Football Club or 'The Red Devil's' (MFC), Police Citizens Youth Club (PCYC) and River Canoe Club of NSW). The project goal was achieved with impressive results – a 93% reduction in litter was observed in key areas surveyed before and after the implementation of interventions.

Outcomes included improved community social capital and empowerment, bin accessibility, enjoyment of public spaces and protection of local flora and fauna, and decreased Council's clean-up costs.

Footprints Ecofestival

In September 2022, Council held our annual Footprints Ecofestival at Annandale's White's Creek Valley Park, a large natural park with a range of facilities including a wetlands and community garden. This event focused on the environment and sustainable living. The stallholders displayed, sold and demonstrated eco- alternatives for the body and home, practical workshops from organisations making a real difference in the Inner West and held creative conversations to change perspectives.

Sustainability Hub

This year, Council invested \$1.4 million in repurposing its former Summer Hill Depot into a 'one-stop-shop' for a range of exciting sustainability-focused initiatives. This curated space provides residents with sustainability resources, services, and information provided by respected local NGOs.

Council has invited a range of suitable and high-profile local organisations to join the hub, including:

- The Bower – Environmental charity offering programs and services to create a circular economy
- Re Place – an initiative of The Village Project – offering reclaiming, repurposing, reusing, repairing and recycling
- Dress for Success – empowering women to re-enter the workforce with styling advice and repurposed clothing

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- Green Living Centre – programs and initiatives on sustainability.
- Future services to include TOMRA (can and bottle recycling) and electric vehicle recharging.

The Green Living Centre is a sustainability initiative of the Inner West Council. It started in 2003 in Newtown and has a long track record of working with the local community to live more sustainably. The Sustainability Hub means its services can expand even further, including free workshops and services such as the free thermal cameras which locals can borrow to help them detect heat loss in their homes.

Challenges

Council continues to deliver innovative approaches to optimise every opportunity for better sustainable choices for Council. Its biggest challenge is to achieve the aim of becoming a net zero carbon community before 2050. In the first instance Council has focused on reducing electricity demand and switching to renewables.

The Council now uses 100% renewable electricity and is the first Council in NSW to achieve this – three years earlier than planned. It has also achieved 100% divestment from fossil fuels.

The carbon footprint has been substantially reduced by addressing supply chain emissions. All of Council's tender templates now have sustainability requirements. Included is a new 'sustainability trigger' that ensures Requests for Tenders and Quotes are automatically referred to sustainability staff. These staff work with project managers to influence critical early decisions. Council's carbon footprint has been reduced by 75% from the 2015/16 carbon emissions baseline of 22MtCO₂-e to approximately 5.8Mt CO₂-e in 2022/23.

Negotiating the new electricity contract has involved Council participating in a joint working group with Sydney Regional Organisation of Councils to procure a 100% renewable energy. Group purchasing power created a stronger position in negotiations with the energy provider to leverage competitive energy rates.

Council's next big challenge is to reduce community carbon emissions through services that are provided to residents such as the kerbside organic waste services, and the implementation of the FOGO collection. There will be challenges with this for residents to reduce garbage waste to landfill that will be addressed through community education campaigns.

During the last year, Council bounced back from the challenges in the previous year due to COVID19 restrictions. It delivered ecologically sustainable programs with face-to-face workshops, seminars, services, an environmental sustainability grants program and community engagement. Community members attended a range of Green Living Centre Programs. At the end of the financial year, there were over 8,763 social media followers supporting these programs.

Volunteer programs are important pathways for community members and staff to connect. These include the Inner West community nurseries, bushcare, and wildlife monitoring programs.

Inner West Council is demonstrating that rapid de-carbonisation is achievable. Council has learnt that sustainability projects are cross disciplinary, involving all staff, consultants, contractors, not-for-profits and/or community members. The skills and energy of both internal and external partners are essential for success.

Another key learning is the need for strong leadership from elected Councillors. Directions and support via Council resolutions has given Council staff license to prioritise climate action and to secure resources and budget. Council resolutions have been essential for developing policy such as the hybrid minimum car leasebacks and pathways to full EV fleet conversion.

The Climate + Renewables Strategy is now well advanced and continues to deliver benefits to Council, the community and the environment. All projects have proven their ability to reduce climate impact and to save on operational costs to Council.

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The Year Ahead

Council will continue to implement its Climate and Renewables Strategy and the Zero Waste Strategy in response to the climate change emergency. It will focus on fostering collaborative actions, community partnerships and embedding sustainability in all Council systems, buildings and processes.

Council's next steps are to continue reducing carbon emissions and meet the new challenges of:

- Implementing 'Powering Ahead' – Electric Vehicle Charging Strategy
- Sourcing rooftop solar alternatives for the community, which is essential in a dense, highly urbanised area with commercial and residential strata, heritage buildings and a high proportion of renters
- Encouraging energy efficiency to reduce demand.
- Identifying acceptable offset options for intractable emissions
- Innovating Council planning controls to encourage low carbon development
- Eliminating waste to land fill and the use of gas.
- Incorporating low embodied carbon materials (wood, low carbon concrete) into Council projects
- Developing a new Climate Adaptation Strategy to manage the unavoidable effects of climate change that are already occurring

- Implement the Food Organics and Garden Organics (FOGO) service to all residents
- Further enhancements to the new Inner West Sustainable Living Centre at Summer Hill Depot
- Prepare the Urban Forest Policy and Strategy
- Progress design, construction and funding for the Callan Park swim site

Key Performance measures

During the 2022/23 year, there was considerable progress on the Operational Plan actions under this CSP strategic direction. The tables below shows these results as at the end of the financial year.

Strategic Direction 1: An ecologically sustainable Inner West	Actual (numbers)	% Total
On Track	12	44%
Completed	8	30%
Behind Schedule	3	11%
On Hold	0	0%
Rescheduled	4	15%
Total	27	100%

Council Performance Metrics	2019/20	2020/21	2021/22	2022/23
Solar capacity on Council Buildings (kW)	368	724	788	800
% of bulky household items picked up by Inner West Council reused, recycled or recovered	34%	76%	75%	76%
Kg of total waste stream to landfill per resident	185.50	132.37	90.77	195.6
Council's operational electricity from renewable sources	25%	25%	25%	100%
Percentage of residential waste collected in red-lid bins that is food and garden organic matter	39%	39%	39%	39%
Number of bushcare volunteers	1,028	835	542	705
Number of plants supplied each year from community native plant nurseries for planting within Inner West	15,090	20,624	14,921	7,700

Attachment 1



Strategic direction 2: Liveble, connected neighbourhoods and transport

Key Achievements

Bicycle Strategy and Action Plan

During the year, the community provided feedback about how Council can make cycling easier in the Inner West. This feedback along with input from Council staff, the Bicycle Working Group and other stakeholders including other councils and Transport for NSW has informed the draft Inner West Cycling Strategy adopted in June 2023. It has six cycling priorities including: expanding the cycling network, supporting different bikes and mobility devices, addressing safety issues, embedding cycling in land-use planning functions, providing information to promote cycling benefits and working with other government levels to support cycling.

Development Contributions Plan

Council has adopted its Inner West Local Infrastructure Contributions Plan during the year. This Plan enables Council to collect contributions from new developments to help fund local infrastructure and services for residents and workers. It consolidated the nine existing plans from the former Ashfield, Leichhardt and Marrickville local government areas. The Contributions Plan will guide infrastructure investment for the next 14 years to ensure that our growing community has adequate and equitable access to local infrastructure. The plan contains approximately \$597M of local infrastructure to be delivered over the next 14 years to 2036. In March 2023, Inner West Council was invited to present its Local Infrastructure Contributions Plan to the Planning Institute of Australia as a best practice example of the development and adoption of a Contributions Plan.



Main Street Quick Wins

To support revitalisation of main streets, Council began delivering the Main Streets Quick Wins Program. This is a \$1.5M program undertaking improvements for the community while long term masterplans are developed. In 2022/23, Council completed graffiti removal, planting and paving improvements such as planting 40 native climbers on the railway fence at Lewisham, fairy light tree wrapping on main streets, distinctive arts works on street bins, upgrades to Summer Hill Plaza and new banner designs along various main streets.

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GreenWay

In 2022/23, Council invested \$4m constructing and delivering the next stage of the Bay Run works, improving pedestrian and bike access and lighting. With over 300 people an hour using the Bay Run on weekends, these new works are the next stage in this multi-year project.

A further \$5m was spent on this 5.8 km environmental and active corridor, which was identified by the Greater Sydney Commission as the number one priority 'green grid' project in the Eastern Sydney District Plan. Council has led active community engagement with residents and community groups around all stages of the GreenWay construction. This has included: the Inner West Environment Group, Bushcare volunteers and GreenWay Community Forum to ensure this significant project delivers the community vision.

Completion of the 'missing links' will unlock approximately 3ha of open space along the light rail corridor, and enable the community to walk or ride easily and safely from the Cooks River to Iron Cove. The works will include engineering feats such as a microbat protective design

and smart solar lighting at the Longport Street tunnel, and a suspended walkway under Parramatta Road along the Hawthorne Canal which retains the heritage brick canal wall and features public art.

Footpath Renewal Program

Council has also continued its condition 4 and 5 footpath renewal program, spending \$2.4M across the LGA. As well it completed a new off-road cycleway between Marrickville Road and Randal Street, raised the pedestrian crossings at three key locations and completed kerb ramp upgrades at over 100 locations across the LGA.

Parramatta Road Revitalisation

The Parramatta Road Urban Amenity Improvement Program aims to reverse the urban decay and lack of design cohesion along Parramatta Road. The completed public domain upgrades along this corridor have helped to rectify the market failure and stimulate new development. New works include new bicycle pathways, public domain improvements, street improvements, underground electricity with new multi-function poles and street lights, creation of a small public park, public art and the refurbishment of an existing park.

This project has improved the environmental qualities of the area, supported the achievement of sustainability outcomes and contributes to overall biodiversity and reduction of the urban heat island.

Pothole Repair Times Improved By 60%

Potholes are a major irritation for residents and this year our Assets and Infrastructure teams worked hard to improve the response times to repair potholes. Two crews that carry out the pothole repairs improved their response times for repairs down from 12.14 days to 7.3 days. These crews repair almost 2,000 potholes per year. Residents are delighted with these improvements and are reporting their satisfaction through Council's customer service centres.

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Electric Vehicle Fleet Growing

More than 50% of Council fleet and lease-back vehicles are hybrid vehicles and our Sustainability and Fleet project staff have collaborated closely on the development and implementation of a Fleet Transition Plan. Council also purchased eight electric cars and plans are in place to transition to a fully electric fleet.

Challenges

There remain several housing and transport challenges in delivering the Operational Plan 2022/23 programs and initiatives.

Council remains concerned about how it will continue to deliver new housing and possible future increases in state government housing targets given the many environmental constraints of the area. These challenges and constraints were documented in Council's comprehensive Local strategic Planning statements, new Infrastructure contributions plans and Housing strategies. This shows there is limited growth capacity in the Inner West due to its heritage conservation areas, industrial lands and open space, aircraft noise exposures, biodiversity corridors and land in proximity to high pressure fuel pipelines.

An affordable Housing Policy adopted in May 2022 also aims to address the ongoing challenges associated with the need for affordable housing for low-income households, particularly key workers. It will actively now seek to increase the affordable housing supply through its planning instruments and policies.

Council has acquired 19 affordable housing units through planning agreements. All surplus funds generated from these units are transferred to Council's Affordable Housing Fund for future expenditure on affordable housing projects.

The challenge is the increased competition for land and housing resources within a highly urbanised area. Following an audit of Council owned land, 10 sites have now been identified as opportunities for affordable housing. Work is in progress to partners with the State Government to build more affordable housing on these



Council owned sites.

Council adopted its cycling strategy in June 2023 along with its associated Action Plan. Challenges have included the need to recognize and support the growing use of a range of different bikes and mobility devices including electric bikes and trikes, cargo bikes, child and dog carriers, assisted wheelchairs and electric mobility scooters. Council's plans to increase the bike network will contribute to making cycling a low stress and convenient transport option. At the same time Council has been addressing infrastructure problems and high stress safety issues on existing cycleways and popular bike routes while the bike network is being implemented and expanded. Council recently opened the next phase of the popular and essential shared bike/pedestrian Greenway project, that now connects with the Bay Run.



Year Ahead

Focusing on housing and infrastructure development, Council will expedite projects and initiatives arising from land use planning strategies that have been adopted in recent years. These include the Local Strategic Planning Statement, Local Housing Strategy, Employment Lands Strategy and Integrated Transport Strategy.

Insights from these strategies and plans will shape the review and preparations of comprehensive planning policies, such as Local Environmental Plan amendments, and related Development Control Plans during the next financial year. These will improve future residential and commercial land uses and public domain planning in the Inner West area.

Regarding transportation, Council continues to prioritise active and sustainable modes of transport as per its adopted Integrated Transport Strategy to support the community with environmentally sustainable outcomes.

Major projects planned for 2023/24 include:

- Develop public domain master plans for Rozelle, King Street/ Enmore Road, Marrickville and Dulwich Hill
- Deliver the next stage of the GreenWay
- Develop a Blue Green Grid Strategy

- Deliver the Main Streets Strategy
- Plan for a Technology precinct in Camperdown
- A staged approach to implement the Parramatta Road Corridor Urban Transformation Strategy
- Deliver the Pedestrian Access and Mobility Plan

Key Performance measures

During the year, there was considerable progress on the Operational Plan actions under this CSP strategic direction. The following tables shows the progress of actions at the end of the financial year.

Strategic Direction 2: Unique, liveable, networked neighbourhoods	Actual (numbers)	% Total
On Track	17	77%
Completed	2	9%
Behind Schedule	1	5%
On Hold	0	0%
Rescheduled	2	9%
Total	22	100%

Selected Council Performance Metrics	2019/20	2020/21	2021/22	2022/23
Development applications (number of applications)	1,449	1,538	1,448	1441
Median development application processing (days)	90.7	79	95	97
Spending on enforcement the Companion Animals Act and Regulation (\$)	43,192	73,728	56,757	144,696



Strategic direction 3: Creative Communities and a Strong Economy

Key Achievements

Covid Arts Summit Recovery Initiatives

Following Council's highly successful Arts Recovery Summit in June 2022, the Arts and Music Recovery Plan 2023 was published and is now being implemented. The Plan sets out a range of practical initiatives in response to the concerns and opportunities identified with local creatives and peak agencies during the Summit. This will ensure that the Inner West remains an innovative and sustainable creative force into the future. The Plan includes initiatives to reinvigorate the creative sector by providing more working partnerships with Council via programs such as Cultural Connections, production of Aboriginal identified artworks and more accessible programming options to enhance inclusion for creatives and community. It also provides significantly enhanced opportunities to work with the arts community to understand and facilitate their access to free creative spaces. The local community will directly benefit as a result of more diverse and free cultural offerings. The Plan also strongly aligns Council's strategic agenda with the Federal Government's Revive National Arts policy.

First Inner West Film Festival

In early March 2023, Council brought its own Inner West Film Festival to the community. Launched and compered by local resident and theatre great, Miranda Otto, the festival was held at venues across the Inner West. It boasted an eclectic and fascinating selection of local premieres and retrospectives from Australia and abroad. From documentaries to short films, A-listers, award winners and major international film festival selections, Inner West Film Fest was a cinematic reflection of our community. It included a very special 35mm retro screening of Erskineville Kings, a star-studded feature



film shot right in the heart of the Inner West. A short film competition showcased works made in and around the Inner West from the best up-and-coming filmmakers in the local area and a New Film category has now become a permanent fixture in Council's Young Creatives Awards.

Evolving Perfect Match Program

Council continues to activate its streets and walls through the Perfect Match Street Art program. Over the last year, 44 new works were added to this program bringing the number to date to over 140 artworks. In December 2022, Council was awarded a major grant of \$100,000 under the NSW Government's Graffiti Management Grant scheme. This grant will boost the output of the already thriving Perfect Match program and resulted in the commissioning of an additional five, high profile street artworks along major transport

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corridors. Council successfully demonstrated to the Department of Communities and Justice that 95% of sites with heavy graffiti tagging in the Inner West are not tagged again after an artwork is in place.

Young Creatives Award

The Young Creatives Award is now in its seventh year and goes from strength to strength showcasing the talent and creativity for which the Inner West is known. The Award nurtures and creates opportunities for youth in creative industries, connections to Inner West creative networks and engages with the library collection and is open to all talented creatives aged 12-24 that live, work or study in the Inner West in the categories of writing, visual arts and film.

The Film category is new for 2023 and is in response to the phenomenal rise of young film makers who create content on their phones. The Young Creatives was shortlisted at the NSW Local Government Awards in 2022 and the Youth Work Awards and won highly commended for the RH Dougherty Award in the "Innovation in Special Events" category at the NSW Local Government Week Awards.

Marrickville Music Festival

Marrickville Music Festival is the Inner West's much-loved flagship event that brings artists and community together to celebrate live music.

The free event on Saturday 19th November 2022 took over Marrickville Road and surrounding laneways to provide the community with unprecedented free access to cultural programming. This celebrated the diversity of the community and brought together an ambitious program showcasing music in the Inner West. It also championed artists across multiple stages of unique programming and a variety of musical genres.

The performance program comprised four professional and one community stage. As well as prioritising independent arts practice, the festival offered opportunities for community performers to perform alongside a curated program of both emerging and established professional artists. In its debut iteration in 2022, the Music Festival directly supported 58



professional artists and 100 community performers, with two additional partnerships with local music venues Lazybones and Gasoline Pony.

Edge Inner West

Local communities reimaged their natural spaces through the EDGE Inner West program. This initiative profiles, supports and empowers the arts sector with new opportunities and audiences. It provides funding and resources to experiment with new ideas and engage with diverse communities in the developing and presenting of new creative works. Each year, Council delivers the Edge Greenway, a program of workshops, performances and installations along the Greenway, the shared bicycle and footpath being built across the LGA.

Enmore Road Special Entertainment Precinct

Council led the pilot program for rejuvenating post-COVID inner city entertainment and delivered great results. The Enmore Road Special Entertainment Precinct began as a three-month pilot program between September and November 2022. It was an outstanding

success at revitalising the night-time economy and consequently the Enmore Road live music and arts scenes are flourishing. Council is working with the State Government to make it permanent.

Council is also working with the community and stakeholders to strike a balance between vibrant night life on Enmore Road and reasonable neighbourhood sound levels, while supporting the live music, entertainment and arts industries. Live music and entertainment are incentivised through a range of benefits including extended trading and footpath dining.

A survey of 310 visitors garnered 91% support, similarly a business survey showed 100% support for the precinct and a resident survey produced 63% support. Due to its success, Council is moving forward to create new precincts in Marrickville, Leichhardt, Dulwich Hill, Balmain and Rozelle.

Economic Development Summit

Early in 2023, Council hosted Erica Bertchold, CEO The Iconic and Michael Rodrigues, the 24-Hour Economy Commissioner, as guest speakers at its two Economic Development Summits held in March and April. The aim of the summits was to generate discussions on:

- how the local economy is performing post Covid 19
- how Council and stakeholders can work better together
- what opportunities can be identified to improve conditions for business to thrive.

Council is now developing an Economic Development Plan and Action Plan to drive economic and employment growth.

Challenges

Inner West has been working hard to rejuvenate a thriving local economy post Covid with a revival of inner-city entertainment, supporting the creative and cultural sector. The challenge has been to strike a balance between a vibrant night life and reasonable neighbourhood noise levels.

Council is also now developing our Economic Development Plan and Action Plan based on the

Economic Summits and engagement undertaken during the year to help support and drive local economic and employment growth.

However, the challenges with these plans will be the extent to which Council can directly impact and improve local economic and employment conditions that impact local businesses and community.

Following the easing of many of the COVID restrictions, there has also been an increasing need to engage small businesses and the creative sector to understand challenges and provide greater opportunities to activate town centres and create more inviting public spaces.

Year Ahead

The Inner West is culturally diverse and will continue to celebrate this through many local events, delivered in partnership with a diverse array of local and creative businesses. There is also a strong sense of Aboriginal heritage that continues to be channelled in event programs and plans, together with a highly creative and literary community, creative industries, artists, and community stakeholders.

Council continued to assist small businesses and the creative sectors with new support and advocacy, particularly ensuring the rediscovery of local creativity. Cultural enlivenment will bring a new appreciation of the Inner West's local streets, neighbourhoods and suburbs. Council will scope new opportunities and community partnerships to co-design, improve and strengthen the Inner West's cultural environment.

Some of the projects and initiatives that Council has planned for 2023/24 included:

- Support creative spaces activation
- Enhance an annual Young Creatives Award Program
- Finalise Enmore Road Special Entertainment Precinct and review additional areas for implementation
- Deliver events program
- Expand Perfect Match public artworks
- Prepare the Economic Development Strategic Plan

Key Performance measures

During the year, there was considerable progress on the Operational Plan actions under this CSP strategic direction. The following tables shows the progress of actions at the end of the financial year.

Strategic Direction 3: Creative communities and a strong economy	Actual (numbers)	% Total
On Track	13	72%
Completed	5	28%
Behind Schedule	0	0%
On Hold	0	0%
Rescheduled	0	0%
Total	18	100%



Council Performance Metrics	2019/20	2020/21	2021/22	2022/23
'Perfect Match' artwork sites	18	20	17	44
Business support workshops	20	18	35	19
Community grants provided	\$366k	\$639k*	\$620k*	\$458K

* Excludes COVID-19 grants



Strategic direction 4: Healthy, resilient and caring communities

Key Achievements

Pride Inner West Program

World Pride 2023 was leveraged to create an amazing celebration program that gave us national and international media coverage. Pride Inner West was a vibrant celebration of the local LGBTQ+ community presented in February/March 2023.

The celebration featured a program of free and low-cost events for all for Pride sporting events at aquatic centres and sporting grounds. Sporting fields, community centres, art spaces and public domain were illuminated. Communities were invited to make a splash in aquatic centres, honour LGBTQ+ trailblazers in libraries, compete for the top title on sporting fields and discover legendary legacies in art spaces. Parks and aquatic centres were decorated with uniquely commissioned pride seats and art works in the public domain.

Pride Square

Council successfully applied to the Geographic Naming Board NSW to rename the public square in front of Newtown Town Hall to 'Pride Square' in advance of Sydney World Pride. The name change was finalised in early 2023 in time for Sydney World Pride.

Alongside this name change, and in collaboration across council directorates and the community, there was also a refurbishment of the Square. This included commissioning a permanent artwork installation for Pride Square. This is the first time Council has allocated funding to a capital project where each project gateway sought endorsement from a community-based working group at each stage.



On Saturday 11 February, the Prime Minister, Anthony Albanese, MP, unveiled this permanent, glittering centrepiece – a towering progress flag beacon. The Pride Square Beacon is a highly visible, 3-dimensional artwork, which celebrates and showcase diversity.

First Council Raising Disability Pride Flag

The flag was raised for the International Day of People with Disability. A Disability Employment Forum was hosted, and an Inclusive Festival was held to showcase programs and events. Council is committed to improve the inclusion of people with disability as part of its core business and to remove barriers to access and participation.

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Enhancing Access at Events

This initiative of Council's Disability and Inclusion Access Plan builds Council's capacity to plan and deliver welcoming, inclusive and accessible events. The aim is to promote social inclusion and support a wide cross-section of community attendance. Major events now include Auslan interpretation, disability site access mapping and use of ramps and mobile matting for wheelchair access in grassed areas. Sensory spaces are also provided to improve access for people with disability or sensory considerations.

Youth Week Local Government Award

Council won the Local Government Award for Youth Week – Most Inclusive Program for Queer Prom. This event was held for 12-18 year old LGBTQ+ people and allies from across the Inner West. It provided a fun and safe environment for our young people to celebrate and connect with fellow members of the Rainbow community. Council provided free entry and complementary transport home within the Inner West.

Globe Preschool Transition

Council successfully delivered a positive transition of a much-loved early learning centre. The 16 Early Learning services that Council operates make it one of the largest local government early childhood education care providers across Australia. Our aim is to provide excellent local services for our community. The most recent Parent Satisfaction survey completed at the end of 2022, showed that Council achieved a 92.8% Parent Satisfaction rating across all early learning centres.

In January 2022, the Globe Preschool, located at Wilkins Public School in Marrickville, reopened its doors in new purpose-built premises on the school site. By June 2023, it had attained an Exceeding rating across all elements of the Australian Quality Education Standards.

It joins Council's other early learning centres that have achieved either an Exceeding or Meeting National Quality Standard from recent assessments. Only 10% of all early learning centres nationally achieve an Exceeding rating.

Attachment 1

Uluru Statement from The Heart and The Referendum

Following a unanimous resolution of Council, Council took the initiative to train over 1000 volunteers to promote and build community awareness of the Uluru Statement from The Heart and recognition and reconciliation with Aboriginal and Torres Strait Islander peoples. The project was created with the collaborative support of Council's Aboriginal and Torres Strait Islander Advisory Committee and is a major Reconciliation initiative of Council's 2022 Reconciliation Action Plan, which has been endorsed and recognised by Reconciliation Australia as leading practice.

Reconciliation Action Plan

A significant milestone for Council was the adoption of Council's Reconciliation Action Plan in September 2022. The RAP was on public exhibition for seven weeks and 96% of residents supported the plan.

Survivors Memorial

Council has collaborated with our community to design the first of three Aboriginal Survival Memorials in Yeo Park, Ashfield, (Djarrawunang ward) to reaffirm the community's commitment to the journey of Reconciliation. The innovative design practice saw community members work on-site with an Aboriginal horticulturalist and artist to create a place of safety and reflection, where engraved sandstone rocks will act as portals to ancient stories.

Community BBQ

Council led the way on the Uluru Statement from the Heart by hosting a Voice to Parliament BBQ this February and brought the community together on this issue. Local churches, schools, sports clubs and ethnic community organisations all supported the BBQ. Over 1000 community members attended the event at Petersham Park in February 2023 with Prime Minister Anthony Albanese, Linda Burney, Minister for Indigenous Australians and Aunty Pat Anderson, co-author of the Uluru Statement from the Heart, Mayor Darcy Byrne and Inner West Councillors. The event was covered by

every major TV network, raising the profile of Inner West Council's leadership on this issue.

Library Community Hubs

Council's eight libraries are significant community meeting places, welcoming over 1 million visitors in 2022/23. Libraries delivered 1,907 carefully curated programs across eight locations to its 84,304 members last year. Each program was carefully researched and curated to service and represent the diverse demographics that make up our Inner West community.

Some of the highlights of the last year were:

- Ensuring that the collections development and collections content continue to respond to the evolving interests and needs of our community. Recent additions to the collections include an expansion of the popular robotics collection, and musical instruments at Ashfield Library now include a range of Chinese instruments reflecting community diversity.
- **Hosting 71 Authors** via a popular speakers' program featuring both high profile and emerging writers. This delivers contemporary, thought-provoking content to the Inner West Community, and provides a platform for local writers to share and celebrate their work publicly.
- The **Schools Engagement Program** continues to evolve from being a Covid response, by delivering high profile Children's author visits online to classrooms across the Inner West. Author visits included Emily Gale, Anna Ciddor, and current Australian Children's Laureate Gabrielle Wan
- **Teen Tech Tutors Program** was introduced in 2022 as an innovative way to bring together the generations by teaming tech-savvy students with older internet users in an intergenerational technology support program. This is part of the Voluntary Service component of the Duke of Edinburgh International Award.
- Community's stories through the growing collection of oral histories, podcasts and videos capture the stories of people who have lived and worked in the area.

Our Heritage

To support the community to engage with the heritage of the Inner West, Council has developed learning resources including the Marrickville Metro Site Study. This award-winning project was recognised by the National Trust, winning Highly Commended in the Education and Interpretation category at the 2023 Heritage Awards. It is one of a range of educational resources that Council is developing for secondary school history teachers in collaboration with professional historians and archaeologists.

Free Period Products

In a NSW first, Council made period products freely available at pools and other community locations. Council recently installed 10 contactless vending machines dispensing free pads and tampons at sites in Ashfield, Marrickville, Leichhardt and Balmain. Two of the machines are installed at Council's swimming pools. Others are installed at libraries and a youth centre where patrons can wave a hand across a sensor on the vending machine to access the free products.

Callan Park New Tidal Pool

After an exhaustive testing process, Council has achieved final approvals for a new tidal pool at Callan Park. The approved plan is for a fifty-metre pool incorporating swimming lanes, an extensive jetty and two moored pontoons that bathers and families can utilise as platforms for sunbathing and diving. The pool is located on the popular Bay Run and will be a modern counterpart to the nearby, historic Dawn Fraser Baths.

Leichhardt Oval Masterplan

Over a four- month period from November 2022 to March 2023, over 370 people (residents, spectators, athletes) took part in engagement activities to provide input to improve Leichhardt Oval.

The Master Plan to upgrade and renovate the facilities at Leichhardt Oval has now been completed. This sets the vision, opportunities and a design blueprint for future

improvements at Leichhardt Oval over the next ten years. It seeks to preserve and protect the heritage of the ground, including the Wayne Pearce Hill and Keith Barnes Stand, while providing modern seating and facilities.

Henson Park

Council's vision is for Henson Park to become the home ground of the Sydney Swans women's team and Newtown Jets. The project is being delivered as a Public Private Partnership with the AFL, in conjunction with Council along with funding from Federal and State Governments. The plans are to expand and upgrade the existing Henson Park King George V Memorial Grandstand and construct a new multi-purpose building alongside it. The \$12.5 million spend of which Council is contributing \$0.5M will see the delivery of an outstanding sports facility.

Upgraded Playgrounds

In the last year, there were six playgrounds upgraded, together with either refurbished or new 3,200 metres of footpaths laid at Council's sports grounds that supported 36 different sports.

Consistent with Council's Environmental Sustainability Plan and carbon footprint reduction, new and improved LED lighting was also delivered as recreation areas and parks were upgraded. The investment in recreation and sporting facilities is an important part of Council's plan to build a healthier and happier local community.

King George Park Upgrade

King George Park, one of the Inner West's most popular sporting grounds has been extensively upgraded. Thousands of locals use the park throughout the year, through organised soccer, rugby league or little athletics. To support this wide variety of community uses, Council regraded the sports fields, installed new sub-surface drainage and new turf, upgraded the lighting while converting to LEDs, improved and refurbished the park seating and substantially upgraded the long jump. The works also included upgrading the car park, improving lighting and ensuring the pathways are accessible for

all. There was also tree and garden planting to provide carpark shade and ensure habitat for wildlife.

Darrell Jackson Gardens Upgrade

One of Summer Hill's most loved recreation spots has opened to the public after an impressive upgrade. The \$1.2m project was funded by Council along with grants from Everyone Can Play NSW, Cricket NSW and Tennis NSW. The refreshed playground features new additions requested by the community including softfall surface, new equipment and shade sail. There was also a natural turf junior cricket oval with a new cricket pitch, a resurfaced skate park and a resurfaced tennis court and lighting upgrade. Improvements to the paths, bioswale stormwater treatment, tree and landscape planting also featured as part of this project.

Tempe Reserve Safety

Improved lighting has been installed at the five natural turf areas at Tempe Recreational Reserve. The works included removal of seven lighting poles and the installation of eight new LED light poles suitable for night sports and associated electrical work. These new works provide better lighting along the main bushland pathways and for the netball courts and the playground.

Newtown Neighbourhood Centre

The Newtown Neighbourhood Centre has been refurbished. Works completed include reconfiguring a commercial kitchen into a modern office; new workstations; accessibility upgrades; reconfigured carpark; bike racks; outdoor lunch areas; new security and audio-visual facilities; ducted air conditioning; modern lighting; landscaped rear courtyard; a large community hall; new amenities; meeting rooms for hire, and a dedicated wing for walk-in services.

In December 2022, Inner West Council handed this new facility to the Newtown Neighbourhood Centre for occupancy, meeting the primary objective of delivering a sustainable, purpose-built facility to our community partners to continue their important community work.



Darrell Jackson
Gardens

Draft Recreation Strategy

Council has prepared a draft Recreation Strategy in May 2023 for community input. This provides the strategic direction for providing and enhancing recreation and open spaces within the Inner West over the next ten years. There are three key themes supporting the strategy that link to Council's Community Strategic Plan, involving an active Inner West, Active Lives and Active neighbourhoods.

Active Inner West Portal

The innovative new Active Inner West portal has over 350 different aquatic, sport and recreational offerings across the area. The portal provides a one-stop visual guide to the sport and recreation activities run by, or in partnership with the Inner West Council. Over 100 different sporting clubs, using 29 sports grounds and two recreation centres across 31 different sports are featured on the portal.

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Fitness Passport

To support the active Inner West objectives, a new all-encompassing Fitness Passport has been launched to make it easy for residents to use our active facilities and services. The Passport gives unlimited access to our five aquatic centres, three gyms and 250 group fitness classes. Council's recreation classes also expanded with the inclusion of six, free, weekly post-natal Pilates classes, Zumba Gold for older people and Women's Dance Fit.

There are continued financial juggling challenges in the continued delivery into the future of such high-quality recreational services, assets and infrastructure, together with continued their renewal and maintenance. The achievement of relevant children and community services grants together with sports and recreation grants, adherence to long term capital works and asset renewal planning, and realistic fees and charges assists Council meet these challenges.

New Dementia Friendly Public Park

The Lewis Herman Reserve in Ashfield is a new recreation space and is the first dementia-friendly park in NSW. Following community and council stakeholder consultations, Council has focused on achieving a park where 'everyone can play'. The design of the new reserve responds to the mobility issues that dementia sufferers experience.

Leichhardt Skate Park

The new Leichhardt Skate Park includes a top-class skating bowl that can be used for skateboarding, bike riding and scootering. The total skate park costs were \$2.2M including a \$500,000 contribution from the NSW Government Places to Play program into the Skate Park.

Year Ahead

Council has planned several initiatives for the 2022/23 year, including:

- Upgrading the Leichhardt Park Aquatic Centre
- Developing the Anti-Racism Strategy
- Establishing a Pride Centre in Newtown Town Hall
- Developing a Children and Youth, and Community Wellbeing Strategies
- Preparing plans of management for Jarvie Park, Camperdown Memorial Rest Park, Wicks Park and Richard Murden Reserve

Challenges

Council has responded to the social, recreational and health needs of the community and provided significant investment during the year in new community events, festivals and park/ recreation open space improvements and initiatives. These provide significant opportunities for the community to participate in exercise, events and embrace an active and healthy lifestyle.

For instance, the delivery on the Leichhardt Skate Park is a testament to Council's commitment to provide exceptional recreation spaces for our community. After many years of consultation and negotiation with business and community groups, Council has delivered on its commitment to provide this facility for its younger residents.

Attachment 1

Key Performance measures

During the year, there was considerable progress on the Operational Plan actions under this CSP strategic direction. The following tables shows the progress of actions at the end of the financial year.

Strategic Direction 4: Caring, happy, healthy communities	Actual (numbers)	% Total
On Track	30	77%
Completed	5	13%
Behind Schedule	1	3%
On Hold	0	0%
Rescheduled	3	8%
Total	39	100%



Performance Metrics	2019/20	2020/21	2021/22	2022/23
Aquatic Centres (Number of Visits)	1,249,504	1,949,000	1,274,000	1,336,250
Libraries (Members)	104,203	104,056	90,819	84,304
Number of visits to Inner West Council libraries each year	1,200,000	837,199	167,481	1,062,143
Number of items borrowed from Inner West Council Libraries each year	982,139	900,909	231,479	1,054,043
Number of e-resources loans/uses each year	103,818	135,904	121,000	112,448
Long day care utilisation	73%	90%	87%	87%
Number of public PC computer bookings each year	95,859	73,499	37,778	93,981
Number of Wi-Fi log-ins by the public at libraries each year	547,801	102,713	1,406,988	3,433,264



Strategic direction 5: Progressive, responsive and effective civic leadership

Key Achievements

Financial Sustainability

Council has continued to work towards our strategic priority of financial sustainability. Council engaged consultants to prepare a Real Estate Investment Strategy, developed investment criteria, and using a Buyer's Agent sourced and reviewed over 100 properties. Following significant financial, technical and legal due diligence, we acquired two properties outside the LGA. These two properties will provide a combined annual return of approximately \$4.695m, exceeding the required return of \$4.12m by approximately \$575,000.

Council remains focused on identifying opportunities to deliver additional revenue to ensure we achieve financial surpluses in the coming years whilst continue to deliver high quality services and facilities to meet the future needs of our community.

Leadership Initiatives

In November 2022, Council hosted nearly 200 leaders from across Council at Marrickville Town Hall in a second Leaders' Day for 2022. This event connected Council's purpose and values, and achievements gained by investing in staff, delivering quality services, together with great customer service and innovation.

Strategic Framework

In 2022/23, Council launched its Strategic Framework as the next stage of its cultural change journey that reinforced the organisation's vision, values, and links to key strategic and operational plans underpinning staff performance and customer service delivery. Over a five-week period in May-June 2023, all permanent (1050) staff

attended a half-day session hosted by the Executive team to learn about the strategic framework, achievements and priorities and engage in discussions about how to improve the customer experience for the community.

The Authentic Leader Program

This customised leadership and cultural change program is underpinned by the Office of Local Government's Capability Framework. In November 2022, 104 leaders graduated from the program. The second cohort of 100 more leaders have graduated from the program in September 2023.

Reward And Recognition

The annual recognition and values award ceremony was held in late 2022. There were 111 recipients for this ceremony. Five awards were given for the best role models of Council's five values of Integrity, Respect, Innovation, Compassion and Collaboration. Staff BBQs and celebratory events are organised across Council by Directors as part of their responsibilities to lead culture.

Gender Equity Strategy

Inner West is one of only two Councils in NSW with a gender equity strategy. A key Gender Equity Strategy action has been to produce a video showcasing Women in STEM and non-traditional roles. The video aims to challenge gender stereotypes, encourage gender diversity and the diversity of roles that Council has available while showcasing Inner West Council as a great place to work.

New Safety Program

Council launched a new safety program that delivers in-real-time data for better service.



In 2022, Council introduced a web-based reporting system for incidents called the Safety Vault Management System. This transitioned Council's manual reporting to a real-time event reporting platform. Since the implementation of Safety Vault across Council, there has been an 119% increase in report volume (total number of reports).

Workplace incident reporting also increased from 133 in 2021/22 to 371 in 2022/23. This number continues to grow. This represents a positive shift in proactive safety reporting and better engagement from staff using the new Safety Vault reporting system.

InnerVate Program

The InnerVate Program was launched in November 2022 to foster a culture of creativity and forward-thinking across the organisation. It aims to encourage employees to generate innovative ideas and solutions in line with Council's values. All staff have a voice and focus on improving the way they do things in their role, service or team. By promoting innovation, Council is developing financially sustainable and cost-effective initiatives, leading to enhanced service delivery and a positive impact for the local community.

Service Reviews

In April 2023 Council's Leadership Team adopted a Service Review framework that will follow the Australian Centre of Excellence for Local Government (ACELG) Service Delivery Review Process and will be aligned to the Australian Business Excellence Framework (ABEF). Leaders across Council were invited in April 2023 to participate in Council's first self-assessment across all the categories to establish a baseline of current performance and identify gaps to drive continuous improvement.

Stronger Governance Framework

Over the 2023 financial year, Council's Governance and Risk service unit embarked on a holistic refresh of Council's governance, risk and compliance management arrangements. This has included an organisation-wide policy harmonisation project to ensure Council's policies and procedures meet today's and tomorrow's expectations, striving for best practice and delivery.

In early 2023, Council held a two-day workshop where key staff gained or were re-accredited for incident response management. The executive, senior leadership team and heads of critical functions tested how effectively they could address key safety and business

continuity risks affecting operations and community.

Improving Customer Experience

This has been a high priority and active and practical steps to improve customer service and delivery have included:

- Engaged 280 staff to devise a new Service Charter
- 343 staff completed a new customer service writing program
- 309 staff have been trained in a new Customer Request Management (CRM) program and training 54 staff on how to de-escalate conflict.
- The **Customer Service Charter** was launched in June 2023. This outlines the service standards that the community can expect when interacting with the Council.
- **Fortnightly Customer Service Stalls** in key locations across the area were implemented this year. These stalls are positioned to facilitate easy interaction where individuals can engage directly with customer service officers, seek assistance and obtain information.
- Substantial efforts have been made to **improve call centre service levels** above the set targets. The aim was to meet the target of 80% of calls answered within 60 seconds, while maintaining high customer satisfaction
- **Collaborations with service partners** have been strengthened and rostering practices adjusted to match call volume trends.
- Comprehensive **training programs** to equip team members with the necessary skills and knowledge to provide seamless and timely service levels.
- Improved **website** and simplifying navigation and making it easier for residents to log requests for information and make online payments.
- Customer **communication innovations**, particularly, work order processes and streamlining how to manage infrastructure-related requests such as civil works, e.g., roads and footpaths.
- Streamlined **parking permit** applications, including simplifying the application process, requirements and instructions on how to progress an application
- Customer Survey results show the highest ever

Mystery Customer and Voice of Customer Survey and Assessments results. For instance, scoring 95.64% in the May 2023 campaign. In the 2022/23 Voice of Customer Survey Feedback, the customer service team achieved an average Voice of Customer score of 4.5 out of 5, surpassing the benchmark of 4.3 out of 5.

Challenges

The need to directly engage with the community became pressing during and after the Covid 19 restrictions. These substantially disrupted our traditional modes of engagement, severely impacting the quality and accessibility of services. The disconnection from Council was particularly highlighted through community consultations and customer service sub committees.

The Customer Service Stalls starting as monthly events have proven their effectiveness at supporting Council's aim to engage with the community on a personal level. They are building trust and enhancing the overall experience of interacting with Council services.

Substantial efforts have also been made to improve call centre service levels while maintaining high customer satisfaction. The aim was to resolve more than 85% of customer issues at first point of contact. Now in 2022/23, there are more than 91% of customer issues being resolved at first contact.

Collaborations with service partners have also been strengthened, and rostering practices adjusted to meet call volume trends. For instance, in 2022/23, there were 120,094 calls answered by Council's contact centres. Training programs have been used to equip the customer service team with the necessary skills and knowledge to provide seamless and timely service levels and respond to customer requests.

A customer service charter was adopted by Council on Tuesday 20 June 2023 and published as well as socialised through all available Council channels and service centres.

The development of a Customer Experience Strategy is in progress with completion of desktop research, internal



engagement and community workshop sessions as well as an online survey completed. A phone survey is currently being conducted, and a focus group planned to commence in August 2023.

Work Order processes for infrastructure related requests such as civil works e.g. roads and footpath repairs have been streamlined to improve resident interactions. Progress update letters are now sent to all residents to provide timely and proactive information about expected progress, anticipated timelines and completion of works.

Council receives approximately 17,000 parking permit applications through its Online Service Portal. The application process has been simplified to clearly show resident entitlements and the requirements and instructions on how to progress an application.

Food licence processes have previously been issued for each event. However, in response to customer feedback we have simplified the process for these licences. Council has amalgamated market stall, temporary food stall and food van licences into a single annual licence. We have also introduced pro-rated fees and online payments systems for stall traders. Directly engaging with the community and

changing our customer service actions are having a transformative effect on Council reputation and image. It is emphasising Council's civic leadership and its commitment to community engagement and customer-centric service delivery.

The Year Ahead

Council is committed to good governance and prepared to meet the community expectation in the areas mentioned above. Furthermore, new and emerging technologies will be deployed to ensure that Council delivers its services in the most responsive, effective and efficient way.

Council will be continuing to improve financial and budget management, maximising strategic procurement, enhancing asset management practices, implementing our Land and Property Strategy, leveraging the value in technology to deliver better community outcomes, engagement, services, processes and efficiency improvements, as well as reviewing fees and charges.

During the next year, the following initiatives will be delivered:

- Develop and implement a Customer Experience Strategy
- Establish the business improvement program and reporting framework
- Develop an Information and Communications Technology Strategy
- Develop a Digital Experience Platform (DXP) to streamline customer interactions with council
- Implementation of a service review program
- Develop a new Council insurance framework
- Deliver weekly customer service stalls
- Hold monthly Local Matters Forums
- Hold a Citizen's Jury

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Key Performance measures

During the year, there was considerable progress on the Operational Plan actions under this CSP strategic direction. The following tables shows the progress of actions at the end of the financial year.

Strategic Direction 5: Progressive local leadership	Actual (numbers)	% Total
On Track	21	70%
Completed	5	17%
Behind Schedule	0	0%
On Hold	2	7%
Rescheduled	2	7%
Total	30	100%



Selected Council Performance Metrics	2019/20	2020/21	2021/22	2022/23
Calls Answered by Contact Centres	139,337	148,208	135,195	120,094
Customer Service satisfaction - Voice of Customer (out of 5)	4.2	4.2	4.2	4.3
Customer contact issue resolved at first point of contact	85%	85%	90%	91%
Customer transactions that are online	37%	48%	52%	54%
Inner West Council website page views	5,734,909	6,745,641	6,082,624	6,986,412
Inner West Council social media followers (Facebook, Instagram, Twitter)	34,757	47,555	54,041	59,245
Your Say Inner West visits	104,900	94,300	61,700	104,392
Your Say Inner West engagement projects	53	71	53	72

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1. Environmental Upgrades

Particulars of any environmental upgrade agreement entered into by the Council. (Local Government Act section 54P(1))

There were no environmental upgrade agreements entered into by the Council during the 2022/23 year.

2. Special Rates

Report on activities funded via a special rate variation of general income

Council does not have a Special Rate Variation in place. However, pre-amalgamation, there were SRVs that Inner West has continued to collect during 2022/23. These are shown below.

Description (\$'000)	Ashfield Special Rate Variation	Marrickville Special Rate Variation
Ashfield Aquatic Centre Operations	762	-
Ashfield Aquatic Centre Loan Principle Repayments	1,701	-
Regional Roads Renewal	-	384
Local Roads Renewal	1,297	599
Footpaths Renewal	-	397
Traffic Facilities	5	-
Stormwater Renewal	13	311
Car Park	-	122
Greenway Program	42	-
Park Assets Renewal, Plans of Management & Masterplans	367	-
Property Building Upgrades	12	41
Total Expenditure	4,200	1,854

3. Rates and Charges written off

Amount of rates and charges written off during year. (Local Government (General) Regulation 2005 (Reg), clause 132)

Description (\$'000)	Ashfield Special Rate Variation	Marrickville Special Rate Variation
Pensioner Rebate (s.575)	1,619	1,683
Voluntary Pensioner Rebates (domestic waste and stormwater)	2,803	2,868
Abandonments (s.600)	234	237
Postponed write-offs	9	9

4. Councillors' Professional Development

Information about Councillors' induction training and ongoing professional development (as per Local Government (General) Regulation 2021 (Reg CI 186) is detailed in the table below.

Councillor	Induction Course/s completed
Liz Atkins	LGNSW Conference 23 – 25 October 2022 LGNSW Planning 101 Authentic You Workshop Gambling Harm Workshop Sydney World Pride conference *Council Induction courses
Darcy Byrne (Mayor)	Social Media Training (Claire Joachim) *Council Induction courses
Jessica D'Arienzo	LGNSW Conference 23 – 25 October 2022 ALGA National General Assembly Conference 13 – 16 June 2023 Speed Reading Course (LGNSW) Planning 101 for Councillors (LGNSW) *Council Induction courses
Marghanita Da Cruz	ALGA National General Assembly Conference 13 – 16 June 2023 Aust LG Women's Association Conference Audit Risk & Improvement Training (LGNSW) *Council Induction courses
Mark Drury	LGNSW Conference 23 – 25 October 2022 ALGA National General Assembly Conference 13 – 16 June 2023 *Council Induction courses
Dylan Griffiths	LGNSW Conference 23 – 25 October 2022 ALGA National General Assembly Conference 13 – 16 June 2023 *Council Induction courses
Mat Howard	*Council Induction courses
Justine Langford	LGNSW Conference 23 – 25 October 2022 ALGA National General Assembly Conference 13 – 16 June 2023 *Council Induction courses
Pauline Lockie	LGNSW Conference 23 – 25 October 2022 ALGA National General Assembly Conference 13 – 16 June 2023 Gambling Harm Workshop *Council Induction courses
Kobi Shetty	LGNSW Conference 23 – 25 October 2022 Reviewing Reports on Council Investments *Council Induction courses
Philippa Scott (Deputy Mayor)	ALGA National General Assembly Conference 13 – 16 June 2023 *Council Induction courses

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Councillor	Induction Course/s completed
Chloe Smith	*Council Induction courses
John Stamolis	*Council Induction courses
Tim Stephens	*Council Induction courses
Zoi Tsardoulis	Essentials Cyber Security Awareness Training for Councillors *Council Induction courses

*The Inner West 'Council Induction Courses' for newly elected councillors included the following training:

- One on one with the General Manager
- Code of Meeting Practice for Councillors
- Code of Meeting Practice with the Mayor/Deputy Mayor (specifically in relation to Chairing meetings)
- Code of Conduct training
- Establishing well-functioning governing body
- Community Engagement Workshop
- Healthy Ageing Strategy Workshop
- Cultural Strategy Workshop
- Council's Strategic Direction and Strategies Workshop
- Councillor Budget Workshop
- Brave Solutions – Leadership Workshop

Councillor Induction and planning day included:

- Assets and commercial property, main streets and town halls Workshop
- Director portfolios including service profiles of departments Workshop
- Business excellence Workshop
- Integrated Planning and Reporting Framework Workshop
- Demographic snapshot Workshop

5. Councillors Overseas Trips

Details, including purpose of overseas visits by councillors, council staff or other persons representing council (including visits sponsored by other organisations). Reg cl 217(1)(a)

Councillor	Purpose	Details
Nil return		

6. Councillors Allowances and Expenses

Total cost during the year of the payment of expenses of, and the provision of facilities to, councillors in relation to their civic functions. Reg cl 217(1)(a1) (i), (ii), (iii), (iv), (v), (vi), (vii), (viii)

Inner West Council has a councillors' Expenses and Facilities Policy that governs the expenses paid and facilities provided to the Mayor and Councillors for performing their civic duty.

Item	Total Amount
Provision of dedicated office equipment allocated to councillors	\$7,617
Telephone calls made by councillors	\$5,825
Attendance of councillors at conferences and seminars (ALGA & ALGWA)	\$28,422
Training of councillors and provision of skill development	\$3,444
Intrastate visits by councillors, including transport, accommodation and other out-of-pocket travelling expenses	\$3,889
Overseas visits by councillors, including transport, accommodation and other out-of-pocket travelling expenses	Nil
Expenses of any spouse, partner or other person who accompanied a councillor in the performance of his or her civic functions, being expenses payable in accordance with the Guidelines for the payment of expenses and the provision of facilities for Mayors and Councillors	Nil
Expenses involved in the provision of care for a child of, or an immediate family member of, a councillor	\$3,087
Total expenses	\$52,284

Annual allowances were paid to all councillors as required by the Local Government Act 1993 and in line with the determination of the Local Government Remuneration Tribunal on 20 June 2023.

Item	Total Amount
Mayoral allowance	\$113,197
Deputy Mayor allowance	\$41,640
Councillor allowance per councillor	\$31,640

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7. Contracts Awarded

Details of each contract awarded (other than employment contracts & contracts less than \$150,000)

(Reg cl 217(1)(a2) (i), (ii))

Successful tenderer	Contract name/ nature of goods or services supplied	Total contact amount (ex. GST)
Gartner-Rose Pty Ltd	Greenway In-Corridor D&C Contract	\$42,466,476.00
Concrete Group Pty Ltd	Supply of Concrete	\$8,750,000.00
Sydney Electrical And Data Pty Ltd; S J Electric Group NSW; Macsparx Electrical & Data Pty Ltd; Rees Electrical Pty Limited	IWC Electrical Contractors Panel	\$4,545,454.55
Andrik Construction Group Pty Ltd; Bayot Building Services Pty Ltd; Ultra Building Works Pty. Ltd; Maico Property Services Pty Limited; Forefront Commercial Interiors Pty Ltd	IWC Building Contractors Panel	\$4,545,454.55
Data#3 Limited	Microsoft Enterprise Licensing	\$3,987,840.00
Landscape Solutions Australia Pty. Limited	Cahill PG and LHR Upgrade Construction	\$3,014,013.05
HP PPS Australia P/L	Computer Replacement	\$2,675,650.00
Apex Planning & Environment Law; Hall & Wilcox Lawyers; HWL Ebsworth Lawyers; Lindsay Taylor Lawyers; Maddocks; Sparke Helmore; Houston Dearn O'Connor; Clayton Utz	IWC External Legal Provider Panel 2023	\$2,545,454.55
Ozpave Aust Pty Ltd	Mill and Fill Services Regional Roads 2022/2023 (road works)	\$2,462,013.40
Ozpave Aust Pty Ltd	Mill and Fill Services Local Roads 2022/2023 (road works)	\$1,979,013.00
Christie Civil Pty Ltd	King George Park Carpark Upgrade	\$1,857,052.17
Romba Pty Ltd	King George and Easton Parks Upgrades	\$1,706,845.70
Sydney Arbor Trees Pty Ltd; Tree Serve Pty Ltd; Asplundh Tree Expert (Australia) Pty Ltd; Waratah Group Services	Tree Maintenance Services SSROC T2021-01	\$1,363,636.36
Active Tree Services Pty Ltd; Plateau Tree Service Pty Limited		
Roejen Services Pty Ltd	Aquatic Equipment Maintenance Services - Roejen Services	\$1,213,127.50
KPMG	Internal Audit Services	\$1,160,000.00
Progressive Air Conditioning Engineering; Airmaster Australia Pty Ltd; Inter-Chillers Pty Limited; Hirotec Maintenance Pty Ltd	IWC HVAC Maintenance Panel	\$1,136,363.64
Rees Electrical Pty Limited	Tempe Reserve Sports field Lighting Upgrade	\$1,132,000.00
Sydney Electrical And Data Pty Ltd	Tempe Reserve Pathway Lighting Upgrade	\$1,010,041.78
Sullivans Constructions	Leichhardt Oval Male and Female Amenities Upgrade	\$997,119.25
Andrik Construction Group Pty Ltd	Tempe Reserve Robyn Webster Refurbishment	\$788,521.00
Adpost Online Pty Ltd; Source Separation Systems Pty Ltd; Iconinc Holdings Pty. Ltd.	Food Organics Garden Organics Service Introduction	\$685,454.55
Sydney Electrical And Data Pty Ltd	White Way Lighting Servicing	\$545,454.55
Tekflow Pty Limited	E-Waste Collection Services	\$500,000.00
Stateline Asphalt Pty Ltd	Stateline Asphalt	\$440,000.00
Sulo MGB Australia Pty Ltd	Manufacture and Supply of Mobile Garbage Bins (MGB's) and Spare Parts	\$400,000.00
Kellogg Brown & Root Pty Ltd	Greenway Independent Certifier	\$363,636.36
D & M Excavations & Asphalting Pty Ltd	Mill and Fill Services 2022/2023 (road works)	\$351,886.70
Na Group P/L	Mill and Fill Services 2022/2023 (road works)	\$333,963.99
The Trustee For Central Industries Trust	Ashfield Shade Structure Installation - Stage 2	\$292,415.00

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Successful tenderer	Contract name/ nature of goods or services supplied	Total contact amount (ex. GST)
Interflow Pty Ltd	Package 5-SR 23-Relining1-7P	\$271,738.18
Cox Architecture Pty Limited	Leichhardt Oval Masterplan	\$268,800.00
Minter Ellison	Council Wide Policy Review and Harmonisation Project	\$263,636.36
Marine & Civil Maintenance Pty Ltd	Remediation of Piper Street Bridge, Annandale	\$255,732.99
Moduplay	John Paton Reserve, Lion Street and North Street Playgrounds Upgrade	\$241,120.00
Welsh & Major Architects	Development of Parks Plans of Management	\$237,500.00
Budget Demolition & Excavation Pty Ltd	Elliott St New Kiosk Stage 1 Demolition and Make good	\$233,770.09
Bridgeford Group Pty Ltd	Leichhardt Park Aquatic Centre - Energy Engineering	\$224,900.00
NBRS & Partners Pty Ltd	Balmain Town Hall Architectural Services	\$222,600.00
Savills (NSW) Pty Limited	Strategic Property Investment - Buyers Agent	\$222,384.18
Know-Ledge Asset Management Pty Ltd	Buildings and Aquatic Centres, Bld Land Imp. Asset Condition Survey	\$214,974.55
Assa Aloy Entrance Systems Australia Pty Ltd	Sched Maintenance of Mechanical and Operable Doors & Walls - ASSA	\$208,181.82
Civil Works (NSW) Pty Ltd	Mort Bay Park, Birchgrove	\$204,651.82
Tract Consultants Pty Ltd	Marrickville Town Centre Masterplan	\$202,591.00
Mili Mili Pty Limited	Aboriginal Survival Memorial Yeo Park	\$200,000.00
Neural Networks Concepts Pty Ltd	Program Development - Leadership	\$198,181.82
Mcgregor Coxall	Blue Green Grid Strategy	\$195,356.36
Bridgeford Group Pty Ltd	Annette Kellerman Aquatic Centre - Energy Engineering	\$194,880.00
Vbuilt Construction Group Pty Ltd	Leichhardt Town Hall Internal Works	\$193,569.75
Asplundh Tree Expert (Australia) Pty Ltd	Annual Street Tree Planting Program 2022	\$191,528.64
Hix Group Pty Limited	Simpson Park Lighting Upgrade	\$188,815.00
Interspec Group NSW Pty Ltd	Pride Plaza Newtown - 3D Cube seating	\$185,000.00
Beca Australia Pty Ltd	Traffic and Parking Study for Marrickville & Dulwich Hill	\$178,411.91
Northern Contract Cleaning Pty Ltd, Servicelink Pty Ltd	AKAC & FDAC Cleaning	\$165,986.36
Green Options Pty Ltd Green Options Pty Limited	Pratten Park and Petersham Park Cricket Wicket maintenance	\$165,480.00
CRS Creative Recreation Solutions Pty Limited	Kendrick Park - Rose St - Rowe Playgrounds Upgrade	\$165,480.00
Livepro Australia Pty Limited	Knowledge Management System for Customer Service	\$164,440.73
Sentient Dynamics Pty Ltd	Sentient Dynamics SaaS - DPIE Integration	\$163,636.36
Maico Property Services Pty Limited	Deb Little ELC - Upgrade Works	\$163,220.00
Social Pinpoint, Harvest Digital Planning Pty. Ltd.	SaaS The HiVE Cloud Case Web Platform	\$161,290.91
Tract Consultants Pty Ltd	Dulwich Hill Town Centre Masterplan	\$156,916.77
Iconinc Holdings Pty. Ltd.	Food Organics Garden Organics Service Introduction - Coms	\$154,964.55
Source Separation Systems Pty Ltd	Supply of Compostable Bin Liners for FOGO	\$154,363.64
Total Contracts Awarded		\$99,862,991.44

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Statutory Reporting Information

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8. Legal Proceedings

1. Summary of the amounts incurred by the council in relation to legal proceedings, including amounts incurred by council in relation to proceedings taken by or against council (including out of court settlements) Reg cl 217(1)(a3)

2. Legal expenses Reg cl 217(1)(a3)

Legal expenses category	Amount paid (\$'000)	Amount received (\$'000)
Planning and Building	2,948	225
Debt recovery	72	477
Other	1,259	70
Total	4,279	772

Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/ Status	Costs to Date
Land & Environment Court – Class 1 (Current)							
2021/073128	Anprisa Pty Ltd	DA/2020/0501	40-76 William Street	Leichhardt	Adaptive reuse of, and alterations and additions to, an existing industrial warehouse and conversion into an architecturally designed residential flat building to accommodate 181 residential apartments above two levels of basement car parking.	Hearing listed for 3, 4 & 8 November 2023.	\$161,000
2021/228923	Anprisa Pty Ltd	DA/2021/0437	40-76 William Street	Leichhardt	Deemed refusal of DA/2021/0437 for a stage one concept application converting industrial warehouse into residential flat building.	Hearing listed for 3, 4 & 8 November 2023.	as above
2022/304245	Appwam Pty Ltd	DA/2021/0776	301-305 Liverpool Road	Ashfield	Appeal against refusal of construction of a mixed use development comprising of ground level commercial premises with a 67 room boarding house with managers residence over a single level of basement parking.	Listed for 3 day hearing on 26-28 September 2023.	\$35,057
2022/307191	SSTG Property Pty Ltd	DA/2022/0684	77 Glassop Street	Balmain	Deemed refusal of demolition of existing structures and construction of residential flat building including basement parking and landscaping works.	Listed for hearing on 25-26 September 2023.	\$18,715
2022/326604	TPG Telcom Pty Limited	DA/2021/1143	Manning Street	Rozelle	Appeal against refusal of development of a telecommunications facility.	Awaiting final submissions by 25 September 2023.	\$29,792
2022/343603	Edward Zaki	DA/2021/0941	373-383 Illawarra Road	Marrickville	Appeal against refusal of alterations and additions and change of use to centre-based childcare facility.	Listed for hearing on 4-5 October 2023.	\$11,306
2022/338835	Giovanna Fragomeli	DA/2022/0169	17 Mary Street	Lilyfield	Appeal against refusal of construction of two 3-level semi-detached dwellings with parking, each located on two approved Torrens Title lots and associated works.	Listed for hearing on 9-10 August 2023.	\$28,554

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/ Status	Costs to Date
2022/354227	C-Corp Nominees Pty Limited (was John Chidiac)	DA/2022/0815	5 Bruce Street	Ashfield	Deemed refusal of demolition of the existing building on the site and construction of a 2-storey residential flat building; comprising of 8 residential apartments and 2 levels of basement parking.	Listed for hearing on 4-5 October 2023.	\$42,497
2022/387841	Julie Murphy	DA/2021/0172	491 Marrickville Road	Dulwich Hill	Appeal against refusal to demolish part of the premises and carry out alterations and additions to construct a five-storey mixed use, shop top housing development comprising a ground floor retail tenancy with boarding house above.	s34 Conciliation Conference adjourned till 15 September 2023.	\$18,035
2023/26375	Appwam Pty Ltd	DA/2021/1367	55-63 Smith Street	Summer Hill	Appeal against refusal to demolish existing structures on site, and construction of a residential flat building containing 35 residential apartments including affordable housing, over 1 basement, parking level.	Listed for hearing on 5-6 February 2024.	\$9,170
2023/39109	Aaron & Louise Le Poidevin	MOD/2022/0233	50 Church Street	Birchgrove	Section 4.55(2) Modification of Development Consent DA/2022/0070 which approved alterations and additions to dwelling-house seeking to delete Condition 2(c) requiring a reduction in the roof pitch and height of the rear addition to reinstate the previously proposed 30 degree roof pitch	Listed for s34AA Conciliation & Hearing on 5 July 2023.	\$2,275
2023/40660	Jowono Investments Pty Ltd	DA/2022/0387	2 Harney Street	Marrickville	Appeal against refusal of the demolition of an existing dwelling and garage and construction of two storey dwelling house including garage and associated landscaping works.	Listed for s34AA Conciliation & Hearing on 11-12 July 2023.	\$9,294.00
2023/67256	Furusato Pty Ltd	DA/2022/0733	54-56 Darling Street	Balmain East	Appeal against deemed refusal of restoration and alterations and additions to the two existing terraces, including restoration of original facade, new street verandah to the Darling and Johnston Street frontages, retention of existing corner ground floor retail space and its basement, provision of two residential units, new landscaping, and removal of street tree on Darling Street	Listed for s34 Conciliation Conference on 21 August 2023.	\$19,162
2023/54799	Le Grandeur Pty Ltd	DA/2022/0228	310 Norton Street	Leichhardt	Appeal against refusal of demolition of existing 1-storey building and proposed new 4-storey shop top development with; basement parking with 6 apartment units and commercial space at ground floor.	Listed for s34 Conciliation Conference on 31 July 2023.	\$4,988
2023/68440	Giovanni Cirillo	DA/2022/0064	2 Addison Road	Marrickville	Appeal against refusal to remove 20 on-site car parking spaces and use this outdoor area as a beer garden with associated works operating 10.00am – 12.30am (the following day), Monday to Wednesdays; 10.00am – 2.30am (the following day), Thursdays to Saturdays; and 11.00am – 10.00pm Sundays;	Listed for s34 Conciliation Conference on 29 August 2023.	\$26,132
2023/78579	Newey Holdings Pty Ltd	DA/2022/0624	41 May Street	St Peters	Appeal against refusal to construct a 3-storey commercial building with parking and associated landscaping	Listed for s34 Conciliation Conference on 15 August 2023.	\$4,025

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/ Status	Costs to Date
2023/90510	Precision Planning Pty Ltd	DA/2022/0253	7 National Street	Rozelle	Appeal against refusal of ground and first floor alterations and additions to existing dwelling-house, new double garage at rear and associated works; proposal involves removal of encroachments over Nos. 5 and 9 National Street	Listed for hearing on 1&4 September 2023.	\$-
2023/94812	Princeton Capstack Pty Ltd	MOD/2023/0008	73-75 Beattie Street	Balmain	Appeal against deemed refusal to modify condition 2 (d) of the LEC consent for DA/2021/0521 in order to permit the conveyor structure to be relocated within the building.	Listed for s34 Conciliation Conference on 27 July 2023.	\$-
2023/108539	APS Property Management Pty Ltd	DA/2022/0415	113 Dobroyd Parade	Haberfield	Appeal against refusal of demolition of existing building and construction of a warehouse units building (6 units) with associated car parking and landscaping.	Listed for s34 Conciliation Conference on 18 September 2023.	\$9,453
2023/130810	Carmelo & Edward Ginardi	DA/2022/0850	2 Duke Street	Balmain East	Appeal against deemed refusal for the construction of a new 2 storey dwelling with basement storage.	Listed for s34AA Conciliation Conference & Hearing on 1-2 November 2023.	\$-
2023/135718	Andrew Vincz	MOD/2023/0055	212 Hawthorne Parade	Haberfield	Appeal against deemed refusal of modification of approved studio to remove design change conditions and change flood requirement conditions.	Listed for s34 Conciliation Conference on 4 & 5 October 2023.	\$1,500
2023/144776	Ivy No.16 Pty Ltd	D/2017/622	6 Wortley Street	Balmain	Modification Application with respect to Development Application D/2017/622 as approved by the Land and Environment Court in LEC proceedings 2018/00010875	Listed for s34 Conciliation Conference on 14 August 2023.	\$3,000
2023/140210	Nikolce Sekulovski	DA/2022/0879	595 King Street	Newtown	Appeal against refusal of alterations and additions to existing shop top housing including additional unit and rooftop open space.	Listed for s34 Conciliation Conference on 6 November 2023.	\$9,474
2023/140629	Youssef Moussa	DA/2022/0163	9 Silver Street	St Peters	Appeal against refusal to demolish existing improvements, subdivide the land into 2 Torrens Title lots and construct two dwelling houses with associated landscaping. There was a review REV/2023/0002 that was determined - refusal on 3 May 2023	Listed for s34 Conciliation Conference on 6 October 2023.	\$5,132
2023/148437	Meron Wilson	DA/2022/0675	246 Catherine Street	Leichhardt	Appeal against refusal of DA/2022/0675 determined on 10 February 2023 for the part demolition and ground and first floor alterations and additions to rear of existing dwelling-house.	Listed for s34AA Conciliation Conference & Hearing on 15-16 November 2023.	\$3,047.00
2023/170784	Anabia Pty Ltd	DA/2021/1315	32-72 Alice Street	Rozelle	Appeal to a modification to the Court granted approval to change the operating hours of the approved indoor gym to 24/7.	Listed for s34 Conciliation Conference on 19 October 2023.	\$-
2023/204400	Daniel Charles Cobden	DA/2023/0265	504 Darling Street	Rozelle	Appeal against deemed refusal of DA/2023/0265 for demolition of existing buildings and site remediation for the construction of a residential flat building comprising 16 units over four levels, basement carparking, storage and plant, landscaping driveway access and associated services.	Listed for s34 Conciliation Conference on 1 February 2024.	\$-

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/ Status	Costs to Date
2023/215718	Princeton Capstack Pty Ltd	MOD/2023/0131	73-75 Beattie Street	Balmain	Appeal against deemed refusal of MOD/2023/0131 to DA/2021/0521 includes changes to excavation, footprint, levels, openings, parking, finishes and planting.	Directions hearing on 3 August 2023.	\$-
2023/209866	Studio Johnston Architects Pty Ltd	DA/2023/0261	4&6 St Marys Street	Balmain East	Appeal against deemed refusal for demolition of existing dwellings and structures, site amalgamation, and construction of a new four (4) storey dwelling with parking and swimming pool and associated works.	Directions hearing on 21 July 2023.	\$-
2023/201791	Rebel Property Group Pty Ltd	DA/2022/1164	37-47 Farr Street	Marrickville	Appeal against deemed refusal of DA/2022/1164 for demolition of existing structures on site, and construction of a residential flat building consisting of 51 apartments, a two storey basement carpark, and a publicly accessible open space and integrated development.	Directions hearing on 17 July 2023.	\$-
Land & Environment Court – Class 1 (Closed)							
2022/377206	Warehouse on Park Pty Ltd	DA/2021/0001	17 Federation Road	Camperdown	Modification application to amend a Court Approval.	Parties enter into s34 Agreement. Reserved Judgment.	\$5,407
2023/123962	Nicholas Prilis	MOD/2022/0310	51-53 Albert Street	Petersham	Appeal against refusal of MOD/2022/0310 with respect to Development Application DA201800064, to modify the method of subdivision of the development including by removing the strata subdivision of the basement and manage the basement and associated easements through a Building Management Statement.	Parties enter into s34 Agreement. Reserved Judgment.	\$10,383
2023/20987	Xiaolong Zhu	DA/2022/0721	12 Dibble Avenue	Marrickville	Appeal against refusal of demolition of the existing dwelling and structures on the site. Subdivision of the site into two (2) lots and construction of a semi-detached dwelling on each lot.	Listed for s34AA Conciliation & Hearing on 29 & 30 June 2023. Reserved Judgment.	\$19,327
2022/264511	Sam Hodzic	BC/2022/0087	28 Empire Street	Haberfield	BIC for retention of skylights heritage conservation area.	Listed for Hearing on 22 & 23 June 2023. Reserved Judgment.	\$30,643
2022/266881	Sam Hodzic	DA/2021/0716 (POSS REV/2022/0014)	28 Empire Street	Haberfield	Appeal against refusal of retaining existing unapproved roof skylights.	Listed for Hearing on 22 & 23 June 2023. Reserved judgment.	as above
2022/329498	Stephen James	DA/2022/0192	14C Jane Street	Balmain	Deemed refusal of alterations and additions to convert existing building into dual occupancy, new swimming pool, external works, new garage off Fawcett Street.	Parties enter into s34 Agreement. Appeal upheld on 21 June 2023.	\$59,328
2022/358732	Cracknell & Lonergan Architects Pty Limited	DA/2022/0716	5 Leicester Street	Marrickville	Appeal against refusal to demolish part of the premises, Torrens title subdivision of the site into 2 allotments and carry out alterations and additions to provide 2 two storey dwelling houses with associated parking and landscaping.	Discontinued on 20 June 2023.	\$5,104

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/ Status	Costs to Date
2022/379649	Lauren Harding	MOD/2022/0001	155 Australia Street	Camper-down	Appeal against refusal to modify Determination No. 201500181 dated 8 July 2015 to increase the size and height of the additions, provide a lower ground car parking area, reconfigure the internal layout, modify the size and location of windows and other internal and external modifications.	Parties enter into s34 Agreement. Appeal upheld on 16 June 2023.	\$13,794
2022/254147	Construction Assignments Pty Ltd	DA/2021/1167	11-17 Hutchinson Street	St Peters	Appeal against refusal of demolition of existing structures and construction of new commercial building and remediation of the site.	Parties enter into s34 Agreement. Appeal upheld on 07 June 2023.	\$81,244
2022/346491	Alexandra & Trent Thomas	DA/2022/0405	48 Tillock Street	Haberfield	Deemed refusal of alterations and additions to the existing dwelling including lower ground level and additions.	Parties enter into s34 Agreement. Appeal upheld on 01 June 2023.	\$42,513
2022/259332	John Greenwood & Associates Pty Ltd	DA/2022/0029	19 North Street	Balmain	Appeal against imposition of Deferred Commencement Condition 1 approved 5 August 2022 for ground and first floor alterations and additions to existing dwelling-house, including new garage, new detached studio and shed structure to rear, and associated works.	Parties enter into s34 Agreement. Upheld on 23 May 2023.	\$16,083
2022/351598	ES Engineering & Design P/L	DA/2022/0365	226 Norton Street	Leichhardt	Appeal against refusal of consolidation of existing two (2) lots, demolition of existing structures and construction of a dual occupancy with Strata titled subdivision and associated works.	Parties enter into s34 Agreement. Appeal upheld on 23 May 2023.	\$14,156
2022/284452	Robert Stewart	TREE/2022/0662	32 Kentville Avenue	Annandale	Appeal against Tree Minor Works Permit Application refusal 27 June 2022.	Appeal dismissed on 19 May 2023	\$-
2022/264360	Appwam Pty Ltd	DA/2021/0651	2-4 the Esplanade	Ashfield	Appeal against refusal of construction of a mixed use development comprising of ground level commercial premises and a 77 room boarding house with managers residence over basement parking.	Parties enter into s34 Agreement. Upheld on 9 May 2023.	\$63,865
2022/295190	Quarry Midco Pty Ltd	DA/2022/0082	24 Quarry Street	Tempe	Deemed refusal for demolition of part of an existing garage and other site improvements and construct a 2-part 3 storey dwelling house with associated parking on the southernmost lot legally described as Lot 16 in DP 60083.	Parties enter into s34 Agreement. Appeal upheld on 26 April 2023.	\$70,353
2022/269954	Ara Margossian	DA/2022/0106	79 Rowntree Street	Birchgrove	Deemed refusal of the demolition of existing dwelling and construction of a new dwelling.	Parties enter into s34 Agreement. Appeal upheld on 24 April 2023.	\$34,456
2022/277561	Park Hermitage Pty Ltd	DA/2022/0308	23 Croydon Street	Petersham	Deemed refusal for full demolition and reconstruction of the residential flat building fronting Croydon Street (Building A).	Parties enter into s34 Agreement. Appeal upheld on 14 April 2023.	\$40,302
2022/333047	Martin Taylor	DA/2022/0115	42 Stafford Street	Marrickville	Appeal against refusal to demolish part of the garage and carry out alterations and additions for the construction of a modified garage with a first floor studio.	Discontinued on 30 March 2023.	\$29,321

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/ Status	Costs to Date
2022/088621	Victor Sahade	MOD/2022/0008	95 Ramsay Street	Haberfield	Deemed refusal of a modification application of a consent for the operation of a carwash and associated structures.	Appeal dismissed on 29 March 2023.	\$143,196
2022/291940	Jie Ma	DA/2021/1328	13 Durham Street	Dulwich Hill	Deemed refusal of demolition of existing building. Torrens Title Subdivision of existing lot into 2 lots. Construction of a semi-detached dwelling with parking, landscaping and associated works.	Parties enter into s34 Agreement. Appeal upheld on 28 March 2023.	\$35,042
2022/294541	Brooke & Richard Hill	DA/2022/0042	2 Waite Avenue	Balmain	Appeal against refusal of demolition of existing building, construction of a two-storey dwelling, carport and related landscaping.	Parties enter into s34 Agreement. Appeal upheld on 15 March 2023.	\$33,905
2021/361705	GFM Investment Group Pty Ltd	DA/2021/0799	Precinct 75	St Peters	Deemed refusal seeking consent for partial demolition of existing buildings, tree removal, site establishment works, alterations to the existing north-south lane between Edith Street and Mary Street for temporary service and tenant vehicle access, enabling works to allow the existing site to continue operation during construction of the Main Works and installation of an acoustic wall between Building 6 and Building 7 at 73-83 Mary Street, 67 Mary Street, 43 Roberts Street, 50-52 Edith Street, St Peters.	Appeal upheld on 14 March 2023.	\$446,999
2021/361726	GFM Investment Group Pty Ltd	DA/2021/0800	Precinct 75	St Peters	Deemed refusal seeking consent for site preparation, demolition, excavation, remediation works construction of mixed-use development comprising commercial/ light industrial, build-to-rent residential housing and community facilities involving construction of two levels of basement car parking, alterations and additions to existing buildings, construction of three new buildings and creation of new publicly accessible open space, new pedestrian connection to Roberts Street and a north-south shared zone between Mary and Edith Street at 73-83 Mary Street, 67 Mary Street, 43 Roberts Street, 50-52 Edith Street, St Peters.	Appeal upheld on 14 March 2023.	as above
2022/307175	Exorno Investments Pty Ltd	DA/2021/1381	1 Charles Street	Enmore	Appeal against refusal of alterations and additions to existing dwelling.	Parties enter into s34 Agreement. Appeal upheld on 9 March 2023.	\$20,352
2022/336036	Shixiong Ge	DA/2021/0756	23 Milton Street	North Ashfield	Appeal against refusal of alterations and additions to an existing dwelling including rear extension.	Appeal dismissed on 9 March 2023.	\$15,209
2021/302851	JY Crown Pty Ltd	DA/2021/0727	305-313 Parramatta Road	Leichhardt	Appeal against deemed refusal of the demolition of existing structures and construction of mixed-use development.	Appeal dismissed on 24 February 2023.	\$61,485
2022/282581	Craig John Bryant	DA/2021/1063	9 Church Street	Balmain	Appeal against consent of ground and first floor alterations and additions to existing attached dwelling-house.	Parties enter into s34 Agreement. Appeal upheld on 17 February 2023.	\$5,515

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/ Status	Costs to Date
2022/284665	Michael Poynting	DA/2022/0559	156A Old Canterbury Road	Summer Hill	Deemed refusal of alterations & additions to existing residential building for a single storey rear extension and two (2) new associated hardstand car spaces.	Parties enter into s34 Agreement. Appeal upheld on 17 February 2023.	\$37,851
2022/137345	TGO Pty Ltd	DA/2021/1215	47 Chalder Street	Marrickville	Appeal against refusal of subdivision into 3 Torrens titles.	Parties enter into s34 Agreement. Appeal upheld on 9 February 2023.	\$7,223
2022/252587	Cohesive Planning Pty Ltd	DA/2022/0019	75 Heighway Avenue	Croydon	Appeal against refusal of demolition of existing dwelling and construction of an attached dual occupancy comprising 2 x 3 bedroom, 2 storey dwellings with basement garaging and associated strata title subdivision.	Parties enter into s34 Agreement. Appeal upheld on 7 February 2023.	\$19,675
2022/122310	Mod Urban Pty Ltd	DA/2021/1283	49 Cambridge Street	Stanmore	Deemed refusal for a secondary living area.	Appeal dismissed on 20 January 2023.	\$30,983
2022/171452	Torrero Holdings Pty Ltd	TREE/2022/0050	2 West Street	Lewisham	Appeal against refusal of tree removal application TREE/2022/0050 to remove 2 Araucaria columnaris trees.	Appeal upheld on 11 January 2023	\$-
2022/204563	Joseph Amine	DA/2021/0438	646 Darling Street	Rozelle	Appeal against refusal for the addition of a second floor two-bedroom unit to existing building.	Parties enter into s34 Agreement. Appeal upheld on 06 January 2023.	\$11,125
2021/336982	Mateusz Jan Wilk	DA/2018/639	36 Moore Street	Rozelle	Application to modify the consent granted by court for ground and first floor alterations and additions to an existing dwelling.	Appeal upheld with amended plans on 29 December 2022.	\$28,544
2022/231065	Appwam Pty Limited	MOD/2021/0565	52-54 Charlotte Street	Ashfield	Appeal against refusal of section 4.55(2) to DA/2020/0505 proposed modifications include amendments to the approved floor plans, reduction in boarding rooms from 54 to 53 and addition of a new storey to the rear (western) portion of the development.	Parties enter into s34 Agreement. Appeal upheld on 23 December 2022.	\$16,184
2022/237326	Stag Property Pty Ltd (No.1)	DA/2022/0154	17 Albion Street	Annandale	Deemed refusal of construction of a new house - two storeys plus attic level.	Parties enter into s34 Agreement. Appeal upheld on 21 December 2022.	\$16,730
2022/237293	Stag Property Pty Ltd (No.2)	DA/2022/0246	15 Albion Street	Annandale	Deemed refusal of demolition of an existing dwelling and the construction of two 2-storey plus attic level dwellings and subdivision into two lots.	Parties enter into s34 Agreement. Appeal upheld on 21 December 2022.	as above
2021/350921	Efi Kremetis	DC Order	214 Parramatta Road	Stanmore	Challenge against a Development Control Order concerning the unauthorised use of the property as a boarding house.	Discontinued on 14 December 2022	\$4,680

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/ Status	Costs to Date
2022/218684	Emma & Andrew Phillips	MOD/2021/0570	150 Beattie Street	Balmain	Deemed refusal of MOD/2021/0570 proposing modifications to approved alterations and additions including changes to garage, front building works and fenestration.	Appeal upheld with amended plans on 13 December 2022.	\$21,931
2022/244924	Patrick & Anastasia Power	MOD/2021/0522	13 Dickson Street	Newtown	Deemed refusal of Section 4.55 Modification to DA/2020/0331 to demolish part of the premises and carry out ground and first floor alterations and additions to a dwelling house, including addition of a basement and changes to floor plans	Parties enter into a s34 Agreement. Appeal upheld on 13 December 2022.	\$36,336
2022/250279	Barry Andrew Sargeant	DA/2021/1209	3 Lyall Street	Leichhardt	Appeal against refusal of demolition of existing dwelling, construction of two attached two storey dwellings, and Torrens title subdivision	Parties enter into s34 Agreement. Appeal upheld on 08 December 2022.	\$27,761
2022/254396	Gary Parisi & Joseph Griffin	DA/2020/0286	2A&2B Caroline Street	Balmain	Application to modify the consent granted by the court of DA/2020/0286 appeal 177043 of 2020 for demolition of existing dwelling subdivision of the site and construction of 2 two storey townhouses with basement parking.	Parties enter into s34 Agreement. Appeal upheld on 06 December 2022.	\$4,113
2022/234297	Appwam Pty Ltd	DA/2020/1022	55-63 Smith Street	Summer Hill	Appeal against Demolition of existing structures and construction of a house containing 97 boarding rooms (incl on site managers) over 1 basement level of parking.	Local Planning Panel approves the DA subject to conditions. Discontinued on 6 December 2022.	\$-
2022/242240	Hessey & Anor	DA/2021/1303	66 Cardigan Street	Stanmore	Appeal against alterations & additions to the existing dwelling. Construction of a new garage structure with first floor studio above at rear.	Parties enter into s34 Agreement. Appeal upheld on 2 December 2022.	\$98,692
2022/092258	Bruce Thelfro	DA/2021/0949	7 Hercules Street	Dulwich Hill	Appeal against refusal of subdivision into 2 Torrens title lots.	Appeal dismissed on 30 November 2022.	\$10,954
2022/097408	Exodus Foundation (No.1)	BC/2021/0087	180 Liverpool Road	Ashfield	Appeal relates to a refusal of a Building Information Certificate concerning the construction of a steel awning.	Agreed Plan of Management for activities. Discontinued on 29 November 2022.	\$-
2022/291878	Exodus Foundation (No.2)	DA/2022/0598	180 Liverpool Road	Ashfield	Deemed refusal of use of the car park for annual events and occasional BBQs. No works	Agreed Plan of Management for activities. Discontinued on 29 November 2022.	\$600
2022/272519	John & Susan McKeon	DA/2022/0241	159 Flood Street	Leichhardt	Appeal against imposition of Deferred Commencement Condition 1 approved 11 July 2022	Parties enter into s34 Agreement. Appeal upheld on 29 November 2022.	\$6,501

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/ Status	Costs to Date
2022/142400	Mohammad Morad (No.1)	MOD/2022/0044	14 Clifton Street	Balmain East	Appeal against deemed refusal of MOD/2022/0044 to modify Development Consent No 2019/68, which seeks consent for the construction of a new dintel wall on the northern side of the property, proposed construction of communications and electrical plant, dismantle and rebuild of stone wall to southern boundary and associated works, including associated cut and fill,	Discontinued on 18 November 2022.	163,372
2022/142412	Mohammad Morad (No.2)	MOD/2022/0045	14 Clifton Street	Balmain East	Appeal against deemed refusal of MOD/2022/0045 to modify Development Consent No 2019/68 which seeks consent to relocate and reconfigure stairs and lift allowing for the southern verandah to be reinstated, and associated works.	Discontinued on 18 November 2022.	as above
2022/171511	Leigh Cunneen	EPA/2022/0076	141 Annandale Street	Annandale	Appeal against Development Control Order for premises that are being used for a purpose that requires planning approval to be obtained.	Discontinued on 10 November 2022.	\$3,000
2022/092784	Corvas Pty Ltd	DA/2021/0518	1-5 Chester Street	Annandale	Appeal against refusal of demolition of existing structures, construction of a 5 storey mixed use building containing ground floor and lower ground floor commercial tenancies, three levels of student accommodation comprising 60 self-contained studio apartments and communal facilities and a part 1 level part 2 level basement structure containing car parking and servicing and establishment of a ground level landscaped.	Parties enter into s34 Agreement. Appeal upheld on 08 November 2022.	\$65,751
2022/155922	Filippo & Amy Kousis	MOD/2021/0525	73 Nelson Street	Rozelle	Appeal against deemed refusal of MOD/2021/0525 of development consent DA/2020/1159 proposing the modification of the terms and conditions of the development consent s4.55 pertaining to access to the site via York Place.	Appeal dismissed on 4 November 2022.	\$6,350
2022/225400	John Moshonis	MOD/2021/0194	14B Henson Street	Summer Hill	Notice of Determination for the modification of a consent to remove requirement for stormwater easement.	Discontinued on 3 November 2022.	\$-
2022/055725	Hunter's Hill Ventures Pty Ltd	DA/2021/0967	308 Darling Street	Balmain	Deemed refusal for the substantial demolition of the existing two storey building and construction of a three-storey mixed use commercial building comprising two commercial tenancies at ground level, an entertainment facility (live music venue and associated whiskey bar) at first floor level, and four affordable rental apartments and roof top terrace at the second floor.	Parties enter into s34 Agreement. Appeal upheld on 2 November 2022.	\$12,610
2022/213379	Ausbay Construction Pty Ltd	MOD/2021/0555	328-336 Liverpool Road	Ashfield	Refusal of MOD/2021/0555 for addition of a substation, relocation of fire stairs, changes to materials and the internal vehicular manoeuvring areas.	Parties enter into s34 Agreement. Appeal upheld on 1 November 2022.	\$4,725

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/ Status	Costs to Date
2022/011566	Kenton & Megan Joyce	DA/2021/0940	58 Beauchamp Street	Marrickville	Appeal against refusal of the demolition of part of an existing dwelling/garage, extend the existing garage structure and construction of alterations to the dwelling, construct a detached 2 storey studio to the rear with new swimming pool.	Appeal upheld with amended plans on 26 October 2022.	\$37,076
2022/209637	TGO Pty Ltd	DA/2022/0424	47 Chalder Street	Marrickville	Deemed refusal for demolition of all existing structures on the site.	Discontinued on 26 October 2022.	as above
2022/142411	Mohammad Morad (No.3)	MOD/2022/0105	14 Clifton Street	Balmain East	Appeal against deemed refusal of MOD/2022/0105 to modify Development Consent No 2019/68 to modify Development Consent No 2019/68 which seeks consent for increase in the overall height of the southern wing, and amendment to the southern façade of the approved southern wing.	Discontinued on 20 October 2022.	as above
2022/104014	Kathryn Young	DA/2020/0839	323 King Street	Newtown	Appeal against refusal of alterations and additions to a bar and construction of dwellings.	Directions hearing on 3 August 2023.	\$42,447
2022/015710	SSTG Property Pty Ltd	DA/2021/1170	180 Darling Street	Balmain	Deemed refusal seeking consent for the demolition of existing structures and construction of 6 multi-dwelling housing dwellings as in-fill affordable housing with basement car parking including remediation.	Appeal upheld with amended plans on 14 October 2022.	\$35,775
2022/148494	Beaini Corp Pty Ltd	DA/2022/0104	104 William Street	Leichhardt	Appeal against deemed refusal of DA/2022/0104 for the demolition of all existing structures and the construction of a two-storey semi-detached dwelling with car parking, associated landscaping and site works.	Appeal upheld with amended plans on 14 October 2022.	\$11,668
2022/212241	Kathryn Young	DA/2020/0839	323 King Street	Newtown	Modification of Court Orders relating to appeals 10631, 10632 and 10633 of 2003, 10895 & 10896 of 2010 and 10147 of 2011.	Discontinued on 12 October 2022.	as above
2021/291014	Beeche Crawford & Crowe Pty Ltd	DA/2021/0459	81 Palace Street	Petersham	Deemed refusal for demolition of the existing structures on site and construction of a three storey 12 room boarding house.	Parties enter into a s34 Agreement. Upheld on 11 October 2022.	\$23,914
2022/153397	Kiu Kwan Yip	DA/2022/0250	176 Beattie Street	Balmain	Appeal against deemed refusal of DA/2022/0250 for the demolition of the existing dwelling and construction of a 2-storey dwelling.	Parties enter into a s34 Agreement. Upheld on 7 October 2022.	\$80,226
2022/103772	Romana Rocchi	DA/2021/1220	22 England Avenue	Marrickville	Deemed refusal of alterations and additions to the existing dwelling house, including a two-storey addition to the rear of the dwelling, tree removal, landscaping and new in-ground swimming pool.	Parties enter into a s34 Agreement. Appeal upheld on 5 October 2022.	\$2,013

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/ Status	Costs to Date
2022/218494	Bunnings Properties Pty Ltd	MOD/2021/0376	728-750 Princes Highway	Tempe	Appeal against deemed refusal of MOD/2021/0376 of development consent DA2017/00185 to reduce on-site car parking, reconfigure the internal layout of the warehouse, carry out alterations to achieve National Construction Code compliance, provision of roof services, facade changes and addition of internal ceiling fans and to modify conditions of consent.	Regional Planning Panel approves modification. Discontinued on 20 September 2022.	\$36,250
2022/045989	Anabia Pty Ltd	DA/2021/1315	32-72 Alice Street	Newtown	Deemed refusal for the use of the vacant basement comprising lots 2 & 3 in DPI261043 as a gym, and associated car parking in Pt 13 of SP 88894.	Parties enter into a s34 Agreement. Appeal upheld on 14 September 2022.	\$1,750
2022/184659	Warehouse on Park	DA/2021/0001	17 Federation Road	Camper-down	Modification application seeking approval for the modification of DA/2021/0001. Court granted consent proceedings 2021/48415.	Parties enter into s34 Agreement. Upheld on 13 September 2022.	\$5,407
2022/130666	Christopher Brookes	DA/2021/1132	13 Sutton Street	Balmain	Deemed refusal for demolition of existing dwelling, and construction of new dwelling consisting of single and double storey sections and related landscaping.	Appeal upheld with amended plans on 8 September 2022	\$32,968
2022/119957	Andrew Dennis Boddam-Whetham	DA/2021/0326	36 Hopetoun Street	Camper-down	Appeal against refusal for alterations and additions to the existing dwelling house, with landscaping and associated parking.	Parties enter into s34 Agreement. Upheld on 2 September 2022.	\$14,925
2022/123735	Jonathon Eric Day	DA/2021/0952	176 Annandale Street	Annandale	Deemed refusal for alterations and additions to the existing dwelling (including a new attic level), new swimming pool and new stairs and dormer window to the existing studio.	Parties enter into s34 Agreement. Upheld on 24 August 2022.	\$16,833
2021/235662	Nguyen Services Pty Ltd	DA/2019/00421	315-321 Illawarra Road	Marrickville	Refusal of the demolition of existing improvements and construction of mixed-use building.	Parties enter into s34 Agreement. Appeal upheld on 24 August 2022.	\$55,424
2022/063306	200 Marion Properties Pty Ltd	DA/2021/0110	194-202 Marion Street	Leichhardt	Appeal against refusal of demolition of all existing structures and redevelopment of the site to contain a four (4) storey mixed use development with basement and lower ground parking, retail shops and 26 apartments, landscaping and associated site works.	Parties enter into a s34 Agreement. Appeal upheld on 23 August 2022.	\$2,000
2022/188024	Trezetto Pty Ltd (was Rocking Horse Construction)	DA/2022/0361	69-71 Darling Street	Balmain East	Appeal against deemed refusal DA/2022/0361 for the alterations and additions to an existing heritage building to provide two retail tenancies to the ground floor shop fronts and two residences located behind and above retail across two floors and including attic space and realignment of the subdivision line between the established two lots. The proposal involves demolition of part of the existing rear building.	Parties enter into s34 Agreement. Upheld on 21 August 2022.	\$9,514

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/ Status	Costs to Date
2022/083369	Belinda Ainsworth	DA/2021/0841	115 Short Street	Birchgrove	Appeal against refusal of the demolition of existing dwelling and construction of a new multi-level dwelling, carport to rear and associated works, including tree removal.	Parties enter into a s34 Agreement. Appeal upheld on 4 August 2022.	\$26,523
2022/088539	Robert & Kathryn Morrison	DA/202/0603	39 Short Street	Birchgrove	Appeal against refusal for alterations and additions to the existing dwelling house and associated works, including tree removal and new front fence.	Parties enter into a s34 Agreement. Appeal upheld on 22 July 2022.	\$29,248
2022/167414	Kate Fraser	DA/2021/1054	16 Drynan Street	Summer Hill	Appeal against deemed refusal of alterations and additions to the existing dwelling including the construction of a new upper level.	Discontinued on 20 July 2022.	\$3,141
2022/073897	Benson McCormack Pty Ltd	DA/2017/00349	265-273 Illawarra Road	Marrickville	Modification application seeking approval of Court granted consent.	Parties enter into a s34 Agreement. Appeal upheld on 18 July 2022.	\$7,840
2022/078262	Chahrazad Rahe	DA/2021/0014	38 Denison Street	Rozelle	Appeal against refusal of demolition of existing dwelling, construction of two storey dwelling house above basement garage and pool.	Appeal upheld on 13 July 2022.	\$9,050
2021/307234	Vicky Karatasas	DA/2021/0878	32 Carlisle Street	Leichhardt	Deemed refusal for removal of existing fence, new front fence and removal of existing tree.	Appeal upheld on 12 July 2022.	\$-
2021/235662	VL3 Pty Ltd	DA/2021/0625	1 Nelson Place	Petersham	Deemed refusal of the demolition of all existing structures and the construction of a 5 storey boarding house comprising 23 rooms.	Parties enter into s34 Agreement. Appeal upheld on 6 July 2022.	\$616

Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Summary	Upcoming Event/ Status	Costs to Date
Land & Environment Court – Other Classes							
2021/167207	Franco & Barbara Bilotta	N/A	93 Louisa Road	Birchgrove	Class 4 Civil enforcement proceedings relating to the removal of unauthorised works to a dwelling.	Discontinued.	\$41,389
2022/217782	Transport for New South Wales	N/A	136 May Street	St Peters	Class 3 Appeal seeking compensation in the amount of \$2M for interest in Lot 3 and 4 in DP 1273810 acquired by TfNSW.	Listed for 5 Day Hearing on 12-16 February 2024.	\$189,404
2022/267014	Transport for New South Wales	N/A	65 May Street	St Peters	Class 3 Appeal seeking compensation in the amount of \$13.5M for interest in lots being part of Camdenville Park acquired by TfNSW.	Listed for 7 Day Hearing on 4-5 & 8-12 April 2024.	\$27,957
2022/335822	Kristine Gibson	DA/2021/0866	11 Phoebe Street	Balmain	Class 4 Judicial Review - Appeal against IWC Local Planning Panel grant of consent. Council is fourth respondent. Submitting appearance.	Notice of Motion to file a further amended summons granted on 30 June 2023.	\$-

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Summary	Upcoming Event/Status	Costs to Date
2023/74515	Brad & Anastasia Woodhouse	DA/2022/0383	251 Annandale Street	Annandale	Class 4 Judicial Review – Appeal against IWC consent. Council is fourth respondent. Submitting appearance.	Listed for Hearing on 27–28 November 2023.	\$–
2022/092539	Haberfield Nominees NSW Pty Ltd	N/A	95 Ramsay Street	Haberfield	Class 4 Civil Enforcement proceedings relating to the demolition and removal of unauthorised carwash structures and signs.	Orders made to remove unlawful structure within 60 days. Proceedings dismissed on 14 April 2023.	As above
2022/299062	Conca D'Oro Lounge Pty Ltd	N/A	70 Mary Street	Lilyfield	Class 4 – Judicial Review seeking an order that IWC be restrained from carrying out works for the purposes of the construction of a skate park.	Parties enter into a Confidential Heads of Agreement. Dismissed on 15 December 2022.	\$102,845
2023/191039	Robert Stewart & Shuiping Zhou	N/A	32 Kentville Avenue	Annandale	Class 4 – Judicial Review of Commissioner decision to refuse a Class 1 Appeal concerning the removal of a tree	Hearing on 16 November 2023.	\$–

Appeal No.	Name of Entity (subsidiary or division)	Jurisdiction	Summary	Upcoming Event/Status	Costs to Date
Land & Environment Court – Other Jurisdictions					
NSD978/2022	A & J Wong Holdings Pty Limited	Federal Court of Australia	Winding Up Application of the company for failure to pay a debt of \$83,000.	Company wound up with Liquidator appointed to recover debt.	\$10,650
N/A	Margarita Watton	Victorian Supreme Court	Summons against Council (Marrickville Council) concerning a claim.	Hearing on 20 June 2023. Plaintiff agreed for judgment in favour of Council.	\$43,474
2023/0028259	Andrew Chalk	NSW Civil and Administrative Tribunal	Review of GIPA Notice of Decision dated 29 November 2022 – North Ashfield Urban Design Study	Settled by agreement on 28 March 2023. Dismissed on 31 March 2023.	\$–

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Case No.	Name of Entity (subsidiary or division)	Property Address	Suburb	Summary	Upcoming Event/ Status	Costs to Date
District & Local Court (Current)						
N/A	Samir Hodzic	28 Empire Street	Haberfield	Non-Compliance with Development Control Order.	Adjourned to 9 October 2023.	\$-
N/A	Tertia Harry	739 Darling Street	Rozelle	Prosecution (x3) related to a dog attack on another dog together with a Control Order.	Judgment reserved. Sentencing on 9 November 2023.	\$19,639
N/A	Matthew Craparotta	60 O'Connor Street	Haberfield	2x Offences related to the Companion Animals Act.	Listed for mention on 19 October 2023.	\$-
N/A	Perestrelo Investments Pty Ltd	8 Wallace Avenue	Hurlstone	Failure to provide an Annual Fire Safety Statement.	Listed for mention on 9 October 2023.	\$-
N/A	Yan Deng	16 Smith Street	Tempe	3x Offences related to the Companion Animals Act.	Hearing on 19 January 2024.	\$-
N/A	Colin Baker	174 Bay Street	Pagewood	Stand unregistered vehicle.	Listed for mention on 25 September 2023.	\$-
N/A	Pizzeria Pty Limited t/as Cyclops Pizza	724 Parramatta Road	Petersham	Court election in respect of breach of the Food Act - food safety standard.	Listed for hearing on 3 November 2023.	\$-

Case No.	Name of Entity (subsidiary or division)	Property Address	Suburb	Summary	Upcoming Event/ Status	Costs to Date
District & Local Court (Closed)						
N/A	Jeccon Pty Limited	23 May Street	St Peters	Failure to comply with a Development Control Order to cease the unauthorised use of a building.	Plea of guilty entered. Fined \$35,000 and \$3,500 for costs on 30 May 2023.	\$-
N/A	Jeremy Lethlean	26 Parsons Street	Rozelle	Failure to provide Annual Fire Safety Statement.	Matter withdrawn on 25 May 2023.	\$-
N/A	Mark Keirnan	21 Leichhardt Street	Leichhardt	Failure to comply with a Local Government Order to make safe and healthy lands.	Convicted and fined \$330 and \$5,500 for professional costs on 16 May 2023.	\$3,658

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Case No.	Name of Entity (subsidiary or division)	Property Address	Suburb	Summary	Upcoming Event/ Status	Costs to Date
N/A	Ms Mai Kanhukamwe	3E Gilpin Street	Camperdown	Companion animal not registered.	Matter withdrawn on 10 May 2023.	\$-
N/A	Evangelia Mavridis	135 Mullens Street	Rozelle	Failure to comply with an Order to make a building safe.	Withdraw with Defendant mitigating on 9 March 2023.	\$-
N/A	Nahas Corp Two Pty Ltd	136 Parramatta Road	Petersham	Breach of Environmental Planning & Assessment Act by carrying out prohibited development.	Sentencing on 17 February 2023. Convicted and fined \$8,000 and \$2,000 for professional costs.	\$-
N/A	Michael Ainsworth	90 Hawthorne Street	Petersham	Application to set aside a Dangerous Dog Declaration.	Control Orders made with Declaration revoked on 23 November 2022.	\$-
N/A	A&J Wong Holdings Pty Ltd	117 Probert Street	Newtown	Debt Recovery	Statement of claim filed in the amount of \$83,000 for recovery of Council expenses in undertaking safety work on fire damaged building directed by order. Default judgment.	\$-
N/A	A&J Wong Holdings Pty Ltd	31 Fisher Street	Petersham	Failure to comply with a Local Government Order.	Listed for mention on 20 October 2022. Ex-parte Application with conviction. Fined \$2,200 and ordered to pay costs of \$1,200 on 20 October 2022.	\$-
N/A	Mariam Farida	Burfitt Street	Leichhardt	Failure to register a companion animal.	Withdrawn as defendant finalised registration on 10 October 2022.	\$-
N/A	Lacey Shields	16A Tebbutt Street	Leichhardt	Failure to register a companion animal	Withdrawn.	\$-
N/A	Mzukisi Mabutyana	23 Lilydale Street	Marrickville	2 x Illegal parking/abandoned vehicle in a public place	Withdrawn.	\$-
N/A	Mark Thompson	125 Alice Street	Newtown	Failure to comply with a Local Government Order to make safe and healthy a property.	Withdrawn.	\$-
N/A	Matthew Miller	52 Chelmsford Street	Newtown	Failure to comply with a Local Government Order to make safe.	Withdrawn on 6 October 2022 as defendant complies with Order.	\$600
N/A	Mary Kalaitzis	124 Norton Street	Leichhardt	Failure to comply with a Local Government Order to make a property safe.	Withdrawn on 6 October as defendant complies with Order.	\$-
N/A	Action Tree Management Pty Limited	126 Crystal Street	Petersham	Development without development consent – unauthorised removal of a tree.	Fined and convicted \$8,000 and order to pay costs of \$1,980.	\$-

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Case No.	Name of Entity (subsidiary or division)	Property Address	Suburb	Summary	Upcoming Event/ Status	Costs to Date
N/A	A&J Wong Holdings Pty Ltd	117 Probert Street	Newtown	Failure to comply with an Order to make a building safe.	Convicted and find \$2,200 and Council awarded costs of \$2,000.	\$-
N/A	Haberfield Nominees NSW Pty Ltd	95 Ramsay Street	Haberfield	Breach of development consent concerning a carwash. Court elected Penalty Infringement Notice. Plea of not guilty.	Withdrawn on 1 August 2022.	\$-
N/A	Christine Crowe	10 Marion Stret	Leichhardt	Court election of a penalty infringement notice concerning breach of condition of approval.	Convicted and ordered to pay \$750.	\$-
N/A	Chao Qiao	85 Northumberland Avenue	Stanmore	Court election of a penalty infringement notice 3235119169 issued for the unauthorised pruning of a street tree.	Section 10(1A) no conviction with proceeding dismissed but ordered to pay costs of \$1,299.	\$2,279

9. Private Land works

Resolutions made concerning work carried out on private land, including:

- details or a summary of any resolutions made under section; and
- details or summary of any work carried out, where the charge is less than the approved fee, the proposed fee to be charged and the total amount subsidised by council. Reg cl 217(1)(a4) & Act s 67, 67(2)(b)

There were no public works on private land during the year under section 67.



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10. Grants

Total amount contributed or otherwise granted to financially assist others. Reg cl 217(1)(a5) & Act s 356

Grant recipient	Amount
1 Alexander Yardley Bebbington	\$5,000
2 Lorraine Bower	\$5,000
3 Holly Conner	\$5,000
4 Jodie Ann Choolburra	\$10,000
5 William J Burke	\$10,000
6 Boomalli Aboriginal Artists Co-operative	\$10,000
7 Petersham Bowling Club Ltd	\$10,000
8 Scratch Art Space Pty Ltd	\$10,000
9 Settlement Services International – Community Refugee Welcome Centre	\$10,000
10 Mark Mordue	\$10,000
11 St Andrew's Anglican Church of Summer Hill	\$10,000
12 Graham Simms	\$10,000
13 The Living Room Theatre	\$8,784
14 Teik-Kim Pok	\$7,900
15 Creatives Unlimited Pty Ltd	\$7,725
16 Emilio Cresciani	\$7,590
17 Danielle Baynes	\$5,000
18 Studio ARTES	\$5,000
19 Thinesh Thillainadarajah	\$5,000
20 Asylum Seekers Centre	\$5,000
21 CASS Care Ltd	\$5,000
22 Dyan Tai	\$5,000
23 Lidia Luna	\$5,000
24 Multicultural Disability Advocacy Association of New South Wales Incorporated	\$5,000
25 Ethnic Craft Group	\$4,094
26 Kenneth James ROSS BARNARD	\$5,000
27 Alex Lofts	\$3,720
28 Philip McCrea	\$1,590
29 Helen Carter	\$3,883
30 Pablo Leighton	\$4,991
31 Matthew Ng	\$5,000
32 Ilan Harris	\$4,045
33 NSW Reconciliation Council Incorporated	\$5,000
34 Olivetree Women's Network	\$5,000
35 Sydney Stingers Incorporated	\$5,000
36 Metro Assist	\$4,998
37 The NSW Gender Centre	\$4,563

Grant recipient	Amount
38 Haberfield Community Singers Inc	\$4,000
39 St Vincent de Paul Society NSW	\$4,000
40 Sunnyfield	\$3,000
41 Rigpa Fellowship Inc	\$1,200
42 Inner West Neighbour Aid Incorporated	\$500
43 Flight Path Theatre Ltd	\$20,000
44 Marrickville Legal Centre	\$20,000
45 Midjuburi Youth Resource Centre	\$20,000
46 Together Two Limited	\$20,000
47 Dance for Parkinson's Australia Ltd	\$19,310
48 Gunawirra	\$18,000
49 What Can I Do? Australia	\$5,000
50 KU Crusader Preschool	\$5,000
51 Balmain Public School P&C	\$4,950
52 Planting Seeds	\$5,000
53 Sydney Wildlife	\$4,942
54 Ashfield Park Community Garden	\$4,558
55 Dulwich Hill P&C	\$4,870
56 Inner West Tool Library Sydney	\$3,105
57 Renew Sydney Central Branch	\$4,935
58 Tempe Public School P&C	\$4,647
59 Reverse Garbage	\$5,800
60 Pocket City Farms	\$4,700
61 Special Olympics Inner West	\$5,000
62 UNSW Wests Water Polo Club	\$5,000
63 Ashfield Pirates FC	\$4,700
64 Inner West Roller Derby League	\$4,000
65 Leichhardt Wanderers Netball Club	\$4,000
66 Marrickville District Lawn Tennis Club	\$4,000
67 RALLY4EVER	\$4,000
68 Leichhardt Saints Football Club	\$2,500
69 Summer Hill Cricket Club	\$1,800
70 Glover's Garden	\$400
71 Styles St Children's Community Long Day Care Centre	\$400
72 Associazione Napoletana	\$800
Total Grants	\$458,000

11. External Bodies with delegated Council functions

Statement of all external bodies that exercised functions delegated by council. Reg cl 217(1) (a6)

External body name	Nature of controlling interest
Internal Ombudsman	Shared Service Managing Code of Conduct complaints and Public Interest Disclosures on behalf of Council
Marrickville Youth Resource Centre	Management of the Jarvie Park youth facility
Police and Citizens Youth Club NSW	Management and operation of the Debbie and Abbey Borgia Recreation and Community Centre in South Marrickville
Sydney University Sport and Fitness/City of Sydney Netball Association	Operation of the Robyn Webster Sports Centre-Tempe Recreation Centre

12. Other Bodies that Council held a controlling interest in

Statement of all corporations, partnerships, trusts, joint ventures, syndicates or other bodies in which council held a controlling interest. Reg cl 217(1)(a7)

There were no corporations, partnerships, trusts, joint ventures, syndicates or other bodies in which council held a controlling interest during 2022/23.

13. Other Bodies that Council participated in

Statement of all corporations, partnerships, trusts, joint ventures, syndicates or other bodies (whether or not incorporated) in which the council participated during the year. Reg cl 217(1)(a8)

Name of Body	Purpose
Cooperative Research Centre (CRC) For Water Sensitive Cities	Industry partner of the national CRC for Water Sensitive Cities to address the challenges to urban water reform required to make cities sustainable, liveable, resilient and productive
Eastern Region Local Government Region of Aboriginal & Torres Strait Islander Forum (ERLGATSIF)	Established in 1998, the Forum aims to address and participate at a regional level in the affairs, events and celebrations that impact our local Aboriginal and Torres Strait Islander communities. The ERLGATSIF is a partnership between six Councils; Bayside, Inner West, Randwick, City of Sydney, Waverley and Woollahra.

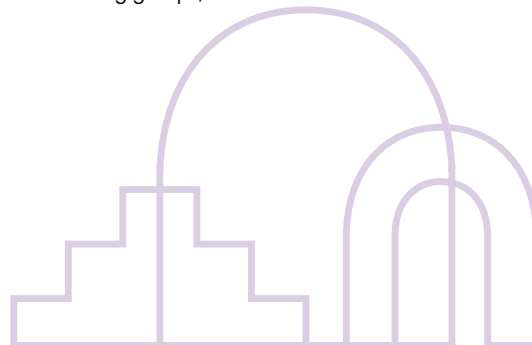
Name of Body	Purpose
Family Interagency, Inner West Disability Forum and Inner West Elder Abusive collaborative	Council actively facilitates these targeted networks with a diversity of community service providers and government agencies to facilitate information exchange, capacity building, encourage resource sharing and collaboration, undertake planning, consultation, strategy development and partnerships.
GreenWay Community Forum	<ol style="list-style-type: none"> 1. Provide support and advice for the broad vision of the GreenWay as an ecological, biodiversity, cultural, recreational and active transport corridor. 2. Be a united forum for the GreenWay. 3. Guide the implementation of the Cooks to Cove GreenWay Master Plan. 4. Identify opportunities for the implementation of community programs and partnerships along the GreenWay. 5. Act as an advisory committee for GreenWay projects. 6. Provide advocacy on GreenWay matters, including responses to local and regional issues. 7. Communicate information on the GreenWay to the wider community, including information sharing, newsletters and electronic media.
Inner West Community and Refugee welcome centre	Council continues to partner with Settlement services international to operate weekly programs and activities. The partnership was expanded to include TAE NSW to support education and learning opportunities for refugees and sees the establishment of a community reference group made up of key stakeholders in the refugee sector.
Inner West Domestic Violence Liaison Committee	Council works in partnership with Government and NGOs that have an interest in violence prevention to raise awareness of domestic and family violence issues and enhance interagency responses and partnerships in local Policy area commands and surrounding areas.
Inner West Multi-Agency Outreach	This partnership is responding to the issue of homelessness, supporting rough sleepers and the implementation of Council's Homelessness Policy. The multi-agency outreach is a collaboration between 9 agencies including: Department of Communities and Justice (Housing), Sydney Health District, Newtown Neighbourhood centre, Missionbeat, Wesley Mission, Youth off the Streets, NEAMI Way to Home, Launcepad, and the Exodus Foundation.
Inner West Youth Alliance	This is a network of youth and community service providers that engage with, advocate and deliver programs and initiatives with young people aged between 12-24 years in the areas of the Inner West, Burwood, Canada Bay, and Strathfield.
Inner West Multicultural Network	This is an independent network of services, agencies and organisations which support and action local CALD communities. It works in partnership to identify and address issues of community need. The Council acts as the secretariat of the network.
Inner West Aged Services Alliance, Inner West Children	Council works in partnership with Metro Assist to deliver a range of programs including a weekly multicultural social support group, employment programs in collaboration with TAFE and 2 free English classes per week
Live Life Get Active	Live Life Get Active delivers fitness classes for local residents, partnering with Council for provision of park areas
Marrickville Community Drug Action Team (MCDAT)	This is a collaboration of government and NGOs to minimise the harmful effects of alcohol and other drugs on young people aged between 12-24 years in the area.

Name of Body	Purpose
Marrickville South Collective	This is a collective impact initiative for the high density location with membership of government and NGOs to target young people, children and families. It includes Barnardos, Connect Marrickville, Centrelink, Exodus Foundation, Food Pantry, IWC, Newtown Neighbourhood Centre, Marrickville Youth Resource Centre and St George Housing.
Metro Assist	Council works in partnership with Metro Assist to deliver a range of programs including a weekly multi-cultural Social Support Group, employment programs in collaboration with TAGE and 2 free English classes per week.
NSW Public Libraries Association	The NSW Public Libraries Association is the peak body for public libraries in NSW and advocates on behalf of the library sector to strengthen the public library network.
Parkrun GreenWay	This delivers a free 5km run every Saturday, partnering with Council for the provision of park areas
Reclink Australia	Council partners with Reclink for the delivery of recreation programs including Mums Get Active post-natal Pilates classes and others at the Refugee Welcome Centre
Resourceful Australian Indian Network Inc.	The Council works in partnership with this network to deliver a range of programs including a bi-monthly social support group, a Rangoli Art project as part of Open Inner West and Diwali Celebration
Sport NSW	Council partnered with Sport NSW to deliver Girls Get Active Day to encourage young women and girls to participate in sport and active recreation
SP60919 (Italian Forum, 23 Norton Street Leichhardt NSW)	Council is a member of Owners Corporation/ SP: Library and Leichhardt Early Childhood Health Centre
SP932311 (Luna, 90 Old Canterbury Road, Dulwich Hill)	Council is a member of Owners Corporation/ SP: 4x Affordable Housing Units, Community Room and Playground
SP92312 (The Cooperage Building, 370 New Canterbury Road, Dulwich Hill)	Council is a member of Owners Corporation/ SP: ETC Library
SP90191 (Arlington Grove, Grove Street Dulwich Hill)	Council is a member of Owners Corporation/ SP: 2x Affordable Housing Units
SP98376 (The Flourmill, 16 Flour Mill Way, Summer Hill)	Council is a member of Owners Corporation/ SP: 4x Affordable Housing Units
BMC: DP800023 (Citiview Council Car Park 17-20 The Esplanade, Ashfield)	The BMC provides details of the management structure for the complex, meeting procedures, voting and finances. Contract arrangement, Conveyancing Act 1919, Council is entitled to vote.
BMC: DPI197950 (Car park, 2A Brown Street, Ashfield)	The BMC provides details of the management structure for the complex, meeting procedures, voting and finances. Contract arrangement, Conveyancing Act 1919, Council is entitled to vote.

14. Equal Employment Opportunity

Statement of activities undertaken to implement its EEO management plan. Reg cl 217(1)(a9)

- Continually review, develop, and implement protocols to support EEO principles
- Dedicate resources to drive diversity and inclusion activities
- Continually review talent management practices to support EEO principles
- Roll out relevant learning and development programs across Council
- Implement initiatives to support flexible working practices
- Maintain a performance management framework that includes assessment of values, mandatory training and development plans
- Undertake initiatives to increase skill and level of women in leadership roles
- Offer affirmative action apprenticeship and traineeship placements. This includes the appointment of two trainees with disability, in Library Services and Customer Service and one Aboriginal and/or Torres Strait Islander trainee in accounts payable.
- Continued review of employment opportunities for EEO target groups through Council's procurement activities
- Continued to foster partnerships with external providers representing diverse EEO groups
- Supported and promoted activities for diverse networking groups, such as:



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- Over 18 employees that have NAATI qualifications as Community Language Aides (CLA)
 - Assist in the delivery of the Inner West – villages and precincts eg Little Vietnam, Little Greece
 - Assist the development and researching the development of an Anti-Racism strategy
- Deliver and review the Gender Equity Training pilot program
- Support the women's committee creation of a Women in STEM and non-traditional roles video. This showcases the range of careers in Local Government for young women.
- Continue to celebrate International Women's Day
- Continued Council's Diversity Council Australia (DCA) membership. This led to the General Manager being invited to DCA's CEO Roundtable in February 2022.
- Delivered a mentoring pilot for women, and a pilot for men (MENToring)
- Delivered 'Upholding the rights of people with disability' training from the Australian Human Rights Commission
- Provided lunch and learn sessions for women's health and men's health
- Continued Council's Pride in Diversity (PID) membership with ACON for best practice LGBTQ information
- Reviewing possible disabled toilets to include gender neutral signage
- Supported and advised employees with LGBTQ swim nights at our Aquatic Centres
- Supported activities with Pride Square Newtown and Pride Inner West program for WorldPride 2023
- Developing a LGBTQ employee network
- One of two NSW councils with a Gender Equity Strategy 2021 – 2025
- Continue to deliver items under the strategy and Gender Equity Action Plan
- Development of 'safe lockers' to store belongings as part of domestic and family violence support.
- Council was a signatory of DCA's #IStandForRespectCampaign –
 - To stand against gendered harassment and violence in all its forms
 - Commit to addressing sexual and sex-based harassment, to make the workplace safe for everyone.
- Adopted Innovate RAP 2022 – 2024
- Adopting Uluru Statement of the Heart in full
- Continue to develop Aboriginal and Torres Strait Islander employee network circle
- Ensure Aboriginal and or Torres Strait Islander staff are aware of their entitlement to cultural leave under the Local Government (State) Award to attend NAIDOC activities
- Continued celebration and support of Reconciliation Golf Tournament
- IWC was selected to produce a case study video featuring council's employee Jamie De Paolo, from the Data & Information Team. (Inner West Council charts its disability confidence with JobAccess)
- Invited employees and People & Culture's community organisation networks (Believeability) to be panel members for the public Disability Forum – "2022 Roundtable discussion to improve employment of people with disability" facilitated by Council's Social and Cultural planning team
- Deafness Awareness Training 2022 provided across the organisation
- People and Culture Assisted Hiring Managers with interview and selection requested adjustments. Eg MS Teams interviews/ Auslan Interpreters / Interview questions provided before interview / Job Access guided supports on a case by case

15. General Manager remuneration

Statement of the total remuneration package of the general manager (Reg cl 217(1)(b)(i), (ii), (iii), (iv), (v))

General Manager	Amount (\$'000)
Base Salaries	\$418
Superannuation	\$41
Bonus, performance or other payments	-
Non-cash benefits	-
Fringe benefits tax	\$8
Total	\$467

16. Stormwater Management services

A statement detailing the stormwater management services provided (if levied). Reg clause 217(1)(e)

Type of Works	Project Description	Actual Expenditure (\$'000)
Stormwater Renewal	Hill Street – John Street Pipeline Extension	235
Stormwater Upgrade	Annandale Street – Albion Street	436
Stormwater Upgrade	Dibble Avenue Waterhole Remediation Plan	48
Stormwater Upgrade	England Avenue Rain Garden	20
Stormwater Upgrade	Lord Street, Newtown Trunk Drainage	141
Stormwater Upgrade	Hillcrest Street, Tempe Rain Garden	141
Stormwater Upgrade	Lennox Street Pit Upgrade	15
Stormwater Upgrade	11 Centennial Road, Dulwich Hill Pit Upgrade	11
Stormwater Upgrade	12 Fitzroy Road Stormwater Pit	5
Memberships and Educational Programs	Urban Ecology Education Program	1
Memberships and Educational Programs	Rainwater Tank Incentive Scheme	1
Memberships and Educational Programs	Cooks River Alliance	79
Memberships and Educational Programs	Parramatta River Catchment Group	32
Total Expenditure		1,164

17. Coastal Protection

A statement detailing the coastal protection services provided (if levied). Reg cl 217(1)(e)

There were no coastal protection services levied or provided by Inner West Council during the 2022/23 year.

18. Companion Animals

Detailed statement, prepared in accordance Office of Local Government (OLG) guidelines of Council's activities during the year in relation to enforcing, and ensuring compliance with, the provisions of the Companion Animals Act 1988 (CA Act) and the Companion Animal Regulation 2018 (Reg cl 217(1)(f) Companion Animals Guidelines),

This includes:

- Lodgement of pound data collection returns with the OLG: Pound data collection returns lodged with the department
- Lodgement of data about dog attacks with the OLG: Data regarding dog attacks during reporting period was lodged with the department

Amount of funding spent on companion animal management and activities.

Activity	Amount (\$)
Impounding	121,651
Responsible Pet Ownership	9,228
Total	130,879

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Community education programs carried out and strategies the council has in place to promote and assist the desexing of dogs and cats;

- Development and distribution of educational materials via mail and the Companion Animal Services 'Pop-up Information Stand' at local parks. Educational materials were also shared with other departments for distribution at Council's new Customer Service stand.
- Educational messages broadcast on the benefits of desexing and financial assistance programs via online platforms, including Inner West Council's website and the Inner West Pets Facebook group.
- Desexing of companion animals that are to be rehomed, by Council's contracted impound facility.
- Council's Companion Animal Action Plan that addresses the promotion and support for desexing companion animals.

Strategies in place for complying with the requirement under s 64 of the CA Act to seek alternatives to euthanasia for unclaimed animals;

- Council has adopted key criteria in the selection process for Council's contracted impound facility. Council seeks an organisation that has a successful existing rehoming program or is actively building their current program.
- Council liaises with other organisations outside Council's contracted animal impounding facility to rehome unclaimed animals.
- Promotion of rehoming programs and approved rehoming organisations via Council's website and the Inner West Pets Facebook group.

Off leash areas provided in the Inner West area:

1. 36th Battalion Park (Leichhardt)
2. Ann Cashman Reserve (Balmain)
3. Balmain Road Sporting Ground (Balmain)
4. Bede Spillane Reserve (Croydon)
5. Birchgrove Park (Birchgrove)
6. Birrung Park (Balmain)
7. Blackmore Park (Leichhardt)
8. Bridgewater Park (Rozelle)
9. Cadigal Reserve (Summer Hill)

10. Camperdown Memorial Rest Park (Newtown)
11. Cohen Park (Annandale)
12. Easton Park (Rozelle)
13. Elkington Park (Balmain)
14. Elliot Park and Balmain Cove (Rozelle)
15. Enmore Park (Marrickville)
16. Enmore Fenced Dog Park (Enmore)
17. Ewenton Park (Balmain)
18. Glover Street Sporting Ground (Lilyfield)
19. Hawthorne Canal Reserve (Leichhardt)
20. Henson Park (Marrickville)
21. HJ Mahoney Reserve (Marrickville)
22. Illoura Reserve (Balmain)
23. Johnson Park (Dulwich Hill)
24. King George Park (Rozelle)
25. Leichhardt Oval #2 (Lilyfield)
26. Leichhardt Oval #3 (Lilyfield)
27. Lookes Avenue Reserve (Balmain)
28. Marrickville Park (Marrickville)
29. McNeilly Park (Marrickville)
30. Mort Bay Park (Birchgrove)
31. Morton Park (Lewisham)
32. O'Dea Reserve (Camperdown)
33. Paringa Reserve (Balmain)
34. Petersham Park (Petersham)
35. Pioneers Memorial Park (Leichhardt)
36. Propeller Park (Balmain)
37. Punch Park and Vanardi Green (Balmain)
38. Smith Hogan and Spindlers Park (Annandale)
39. Sydenham Green (Sydenham)
40. Tempe Lands Temporary Fenced Dog Park (Tempe)
41. War Memorial Park (Leichhardt)
42. Waterfront Oval (Lilyfield)
43. Weekley Park (Stanmore)
44. Whites Creek Valley Park (Annandale)

Detailed information on expenditure used for managing and controlling companion animals in the Inner West area is shown in the table below.

Detailed Information on Companion Animals

Development and delivery of a new 'team mascot' program, promoting responsible pet ownership by utilising the team companion animal, Humphrey, for community engagement.

Design and installation of new, visually engaging, pawprint stencils, painted on to local footpaths to indicate dog off-leash and on-leash areas.

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Continuation of the new, free pet identification collar and tag program for residents, incentivising compliance with requirements to microchip and lifetime register dogs and cats.

Maintaining the new 'Lost and Found Pets' webpage on Council's website – helping to reunite missing cats and dogs with their owners.

Delivery of the Companion Animal Services 'Pop-up Information Stand' program – with Officers manning a temporary stall rotating through local, targeted parks, providing responsible pet ownership information, advice, and services, direct to the public.

Continuation of the new, portable A-frame signage program, promoting responsible pet ownership. A schedule has been created to ensure signage is rotated through local parks with a high number of dog complaints, targeting priority parks patrolled by Companion Animal Officers.

Proactive park patrol programs and regular face-to-face communication with residents, providing education and support to promote responsible pet ownership.

Maintenance and updating of companion animal information on the Inner West Council's website.

Management of Council's Inner West Pets Facebook group – promoting responsible pet ownership messages and info on key local animal matters.

Distribution of educational and promotional materials to dog walkers in local parks, including dog poo bags to encourage owners to pick up after their dogs, and free leashes to encourage owners to keep dogs under effective control in on-leash areas

Development and distribution of educational materials including brochures and flyers.

Communication of responsible pet ownership messages via various media outlets (social and print media).

Responsible Pet Ownership – Total \$6,328.43



19. Capital Expenditure review

Report on certain proposed capital works projects where a capital expenditure review has been submitted. (OLG Capital Expenditure Guidelines)

Project	Prior Year Actuals (\$'000)	2022/23 Actuals (\$'000)	Future Adopted Budget (\$'000)	Total Project Expenditure (\$'000)
GreenWay Project	8,440	5,017	38,254	51,711
Leichhardt Park Aquatic Centre Major Project	33	340	40,794	41,167
Liverpool Investment Property Purchase	-	54,878	-	54,878
Warrawong Investment Property Purchase	-	2,241	-	2,241 *
Total	8,473	62,476	79,048	149,997

* Total expenditure estimated to be \$21.5m, budget carryover in 2023/24 financial year

20. Carers Recognition

Councils are considered 'human service agencies' under the Carers Recognition Act 2010 (CR Act) (provide services directed at carers and/or people being cared for by carers) and report on compliance with the CR Act for the reporting period. Carers Recognition Act 2010, s 8(2)

Council provides assistance to staff who are carers in a variety of ways. This includes flexible access to a variety of leave entitlements and rostered days, including at short notice to accommodate requests for carers leave. In cases where staff have exhausted their leave entitlements, Council refers to relevant provisions of the Local Government Award and applicable enterprise agreements and may grant additional paid time off work on a case by case basis.

Council also endeavours to accommodate requests for flexible working arrangements and expanded this in response to COVID19 pandemic, and continues where possible to assist with carers responsibilities and where appropriate offers free and confidential access to our Employee Assistance Service provider which includes counselling services.

Council also provides eligible staff members with health and wellbeing leave in accordance with the award, which could be used as respite leave and focus on a staff member's individual needs. Eg mental health management and stress management.

There is continued provision and awareness of Council's Domestic and Family Violence protocol, which provides up to ten (10) days special leave on full pay.

The development of safe lockers is becoming available at all services centres. The 'Safe Lockers' are for domestic and family violence support. It's a means of safe storage for people looking to discretely store their belongings with a view to escaping an unsafe situation

Bereavement Leave is available in accordance with the Award which includes immediate family and extended family relationships to support employees who have experience the loss of a loved one

21. Disability Inclusion

Information on the implementation of Council's Disability Inclusion Action Plan and give a copy to the Minister for Disability Services (Disability Inclusion Act 2014, s 13(1))

In 2017 Council developed the Inclusion Action Plan 2017-2021 (IAP) for people with a disability. The IAP was extended and another plan is being developed for 2023-26 to be adopted by Council in October 2023.

This integrated, whole of Council strategy outlines the steps Council will take over the period to support and improve the inclusion of people with a disability as part of its core business and to remove barriers to access and participation, including any discrimination based on disability. The Plan also gives expression to Council's commitment to uphold and promote the United Nations Convention on the Rights of Persons with Disabilities.

The Plan is aligned to Council's Community Strategic Plan as a means of building the strategies into the everyday activities of Council. The IAP is divided into six outcome areas with strategies, actions and measures to chart our achievements and progress. Further information and progress on Council's IAP can be found on the Inner West Council website: innerwest.nsw.gov.au/InclusionActionPlan

Highlights for the 2022/23 year include the following:

- Major access improvements were designed and created for Council parks and town halls. Planning continues to incorporate access improvements to facilitate greater participation supported by more accessible pedestrian infrastructure to recreation opportunities
- Council advocacy influenced NSW Government investment to access upgrades including lifts at Petersham and Stanmore stations that will be completed by the end of 2023
- A beyond compliance approach and attitudinal and behavioural methods of inclusion were included in Council's Community Asset Needs Study and these have been built into Council's forward Community Asset Planning



- Understanding, support and giving a voice to people living with mental health challenges was built through partnering with Sydney Local Health District Mental Health Services for an open mic afternoon, Heaps Mad. The event invited community members, artists to express their stories creatively through poetry, music and dance
- Council's annual inclusion festival celebrates International Day of People with Disability with 100 participants. In 2022 a pop up accessible live venue was created showcasing a variety of musicians and performers with disability and engaged in a discussion on inclusive practice
- Further support for the Inner West Disability Pride community led initiative following a second successful event in 2022 with increased participation. This is the only such event in NSW
- Council is proud to be the first local council in Australia to raise the Disability Pride flag. A flag raising ceremony was held by Inner West Council to positively challenge common myths and stereotypes around the lived experience of disability and received nationwide media coverage through the ABC
- Continued promotion of event access guides, accessible formats and audio description training has provided a solid base to guide more inclusive practice for cultural activities and events
- Building capacity within Council as a disability confident employer, including developing traineeships for people with disability
- Council hosted a Disability Employment Roundtable as a tangible way to bring together local business, disability employment and support agencies, people with disability and other key stakeholders to mobilise employment opportunities locally. This purposeful engagement with local businesses will grow local employment and this will continue through 2024 and 2025
- A final series of staff training was delivered on Upholding the rights of people with disability. The full day training was conducted by the Australian Human Rights Commission and tailored to themes arising in the inner west through the Disability Inclusion Action Plan community consultation This training was highly successful and engaged staff with new possibilities and approaches. The training reinvigorated internal stakeholder buy in on developing the new Plan in 2023
- A draft Disability Inclusion Action Plan for 2023-2026 was prepared after comprehensive community engagement program to assess need and inclusion priorities. The draft Plan was placed on public exhibition in late 2022 and feedback incorporated into a revised draft in 2023. Regular engagement with staff and the revised Access Advisory Committee produced a stronger Plan that will be presented to Council for adoption later in 2023

22. Planning Agreements

Particulars of compliance with and effect of planning agreements in force during the year. Environmental Planning & Assessment Act 1979, section 7.5(5)

There were environmental planning agreements provided by the Inner West Council during the 2022/23 year as set out in the table below.

VPA status	Land to which it applies	Parties to agreement	Planning/ Development Status	Benefits under the agreement and whether in addition to or instead of s.94 contributions (or fully or partly set-on)
Executed April 2023	469R Princes Highway, Sydenham	oOh!media Assets Pty Limited	Development application approved	<p>a. Ooh!media Assets Pty Ltd will provide a monetary contribution to Inner West Council for the five (5) year period of the consent of \$15,000 pa indexed</p> <p>b. Ooh!media Assets Pty Ltd Pty will allocate to Council 5% of the display time within each loop of images displayed on the digital advertising sign which is the subject of the Consent for Council to display community and civic related messages</p>
Executed March 2023	1-5 Chester Street, Annandale	Corvas Pty Ltd	Development application approved	<p>a. Corvas Pty Ltd will provide a monetary contribution of \$95,000 to Inner West Council which is to be provided prior to the first construction certificate.</p> <p>b. Corvas Pty Ltd will dedicate to Inner West Council land comprising of 359m², being 6 metres wide for the through site link to be used by cyclists and pedestrians.</p> <p>c. Corvas Pty Ltd will build the through site link and soft and hard landscaping of the area adjoining the through site link and provide lighting.</p> <p>d. The development is to be 4-star green star including an electric vehicle charging station.</p>
Executed October 2020	776 Parramatta Road, Lewisham	Moweno Pty Ltd	Development application approved	Monetary Contribution of \$10,000
Executed July 2020	75 Mary Street, St Peters	JVM Holdings Pty Ltd and Chalak Holdings Pty Ltd	Planning proposal	<p>a. Dedication of fully fitted out Artist Studios of more than 239m² in size;</p> <p>b. Monetary contribution of \$2,000,000 payable to Council to</p> <p>c. be used for affordable housing</p> <p>d. or public domain upgrades</p> <p>e. Central open public space of more than 600m² in size; and</p> <p>f. Pocket Park open space on Roberts Street.</p>
Executed July 2019	120C Old Canterbury Road	The Yard 120C Pty Ltd	Development application approved	<p>a. Construct a park of approximately 300m² located within the Land and to provide rights of way for public access through the park to the Greenway corridor and the Lewisham Light Rail station from Old Canterbury Road and McGill Street.</p> <p>b. The Yard 120C Pty Ltd to provide 2 studio units which will be allocated to Affordable Housing units. The ownership of the units will be transferred to Inner West Council at the completion of the project - \$1,300,000</p> <p>c. Community Office Space located within retail Ground Floor - 5 Year Rental Agreement \$1 Peppercorn rent per year - 35sqm office area - estimated value \$200,000</p> <p>d. The Yard 120C Pty Ltd will provide Inner West Council a payment of \$1,045,000 million to be used for public works in the community and surrounding area (Inner West Council will provide a summary of how this payment will be allocated at later date</p>
Executed May 2019	Glebe Island Silos	Eye Drive Sydney Pty Ltd	Development application approved	<p>a. The proponent will provide to Council a monetary contribution of \$125,000 per year over the four-year consent duration for local heritage funding. The annual contribution increases annually in accordance with CPI.</p>

VPA status	Land to which it applies	Parties to agreement	Planning/ Development Status	Benefits under the agreement and whether in addition to or instead of s.94 contributions (or fully or partly set-on)
Executed December 2018	3-7 & 13-17 Regent St, 287-309 Trafalgar St, & 16-20 Fisher St, Petersham	Deicorp Projects Petersham Pty Ltd	Planning proposal approved	<p>a. Deicorp to provide 6 units which will be allocated to Affordable Housing units – these units will be 3 x 2-bedroom units and 3 x 1-bedroom units. The ownership of the units will be transferred to Inner West Council at the completion of the project, the units will be selected by Deicorp and only Deicorp and the units will have no parking allocated.</p> <p>b. Deicorp will provide a total of 24 car spaces to be allocated as public car spaces within the development</p> <p>c. Deicorp will provide Inner West Council a payment of \$3.5 million to be used for public works in the community and surrounding area (inner West Council will provide a summary of how this payment will be allocated at later date)</p>
Executed August 2018	101-103 Lilyfield Road, Lilyfield	JRNN Pty Limited	Planning proposal approved	<p>a. The developer will provide a monetary payment of \$250,000 for affordable housing in the council area. The agreement does not exclude the Developer from paying Development Contributions as per Section 7.11 and 7.12 of the Act.</p>
Executed July 2018	Marrickville Metro – 34 Victoria Road and 13-55 Edinburgh Road, Marrickville	Marrickville Metro Shopping Centre Pty Limited	The Planning Proposal for Marrickville Metro – 34 Victoria Road and 13-55 Edinburgh Road, Marrickville was approved by the State Government Under Section 750 of the Environmental Planning & Assessment Act 1979 on the 19th March 2012 and modified by the Minister under Section 75W of the Environmental Planning & Assessment Act 1979 on 23 April 2015	<p>a. A total monetary contribution of \$600,000 – Upgrade local shopping strips within council area</p> <p>b. The first \$300,000 contribution to be paid in equal instalments over three consecutive years from the date first issue of</p> <p>c. an Occupation certificate for Stage 1 of the Project</p> <p>d. The second \$300,000 contribution to be paid in equal instalments over three consecutive years from</p> <p>e. the date first issue of an Occupation certificate for Stage 2 of the Project</p> <p>f. The contribution made pursuant to the VPA is over and above any other contribution payable pursuant to this consent</p>
Executed July 2018	15-17 Marion St, Leichhardt known as Annesley House	Uniting / United Church Property Trust – landowner & developer	Planning proposal approved	<p>a. The Developer must make the Development Contribution</p> <p>b. by registering a restriction on the title to the Land reflecting the dedication of 15% of the total number of residential units in the Development as Affordable Housing Units in the Development in perpetuity.</p> <p>c. If 15% of the total number of Affordable Housing Units in the Development does not equate to a whole number, then the number of Affordable Housing Units will be rounded down to the next whole number</p>
Executed July 2018	168 Norton St, Leichhardt known as Harold Hawkins Court	Uniting / United Church Property Trust – landowner & developer	Planning proposal approved	<p>a. The Developer must make the Development Contribution</p> <p>b. by registering a restriction on the title to the Land reflecting the dedication of 15% of the total number of residential units in the Development as Affordable Housing Units in the Development in perpetuity.</p> <p>c. If 15% of the total number of Affordable Housing Units in the Development does not equate to a whole number, then the number of Affordable Housing Units will be rounded down to the next whole number</p>
Executed August 2016	Grove Street, Dulwich Hill	SLM Campsie Pty Ltd	Development completed	<p>a. 2 affordable housing units</p> <p>b. Public domain works</p> <p>c. Public access agreement</p> <p>d. In addition to s.94 contributions</p>
Executed March 2016	429 – 449 New Canterbury Rd, Dulwich Hill	429 Cheriah Pty Ltd & 888 New Canterbury Road Pty Ltd	Development completed	<p>a. Cash payment (est \$1.3m) in lieu of s.94 contributions</p> <p>b. Cash payment (\$800,000) for expenditure on public domain in Dulwich Hill, Seaview St community centre or toilet strategy for Hoskins Park</p>



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VPA status	Land to which it applies	Parties to agreement	Planning/ Development Status	Benefits under the agreement and whether in addition to or instead of s.94 contributions (or fully or partly set-on)
Executed December 2015	14 McGill St Lewisham	14 McGill St Pty Ltd	Development completed	<p>a. Cash payment approx \$1m in lieu of s.94 contributions</p> <p>b. Cash Payment of \$280,000 for expenditure on public domain works in McGill St or in the Greenway</p>
Executed December 2015	801-807 New Canterbury Rd, Dulwich Hill	801 NCR Pty Ltd & Maxxso Pty Ltd	Development completed	<p>a. Cash payment \$1m in lieu of s.94 contributions</p> <p>b. Cash payment \$400,000 for expenditure on any public infrastructure / benefits Council considers appropriate</p>
Executed November 2015	1-15 West St, Petersham	P & N Sieman Pty Ltd	Development completed	a. Cash payment of \$270,000 to be expended within Petersham Park in addition to s.94 contribution
Executed 2015	141 Allen St & 159 Allen St, Leichhardt	Leichhardt 141 Pty Ltd &	Development approved	<p>For the lots if developed together:</p> <p>a. The amount that would be payable under Leichhardt Council's s.94 Plans (estimated approx \$3,714,845) ignoring the Ministerial direction to cap contributions. Up to the cap amount, it is for any public purpose including but not limited to the items in the s.94 Plan. Above the cap amount, it is for affordable housing in the local government area.</p> <p>b. \$3,000 per square metre of additional floor space above 1.5:1, for any public purpose</p> <p>c. \$187,000 to the Affordable Housing Fund.</p> <p>For lot 1 if developed separately:</p> <p>a. The amount that would be payable under Leichhardt Council's s.94 Plans (estimated approx \$2,843,919) ignoring the Ministerial direction to cap contributions. Up to the cap amount, it is for any public purpose including but not limited to the items in the s.94 Plan. Above the cap amount, it is for affordable housing in the local government area.</p>
Executed. This VPA is with Minister for Planning, not Council.	40 George St, Leichhardt	Terrence David Rowney	Development completed	<p>a. 4 x 1 bedroom affordable housing strata lots to be transferred to the Minister or its nominee</p> <p>b. 2 x studio strata lots to be leased to a community housing provider for 10 years</p> <p>c. In addition to s.94 contributions at maximum \$20,000 per lot</p>
Executed . This VPA is with Minister for Planning, not Council	22 George St, Leichhardt	KGS (Victoria) Pty Ltd	Development completed	<p>a. 7 strata Affordable Housing lots to be transferred to the Minister or its nominee</p> <p>b. In addition s.94 contributions at maximum \$20,000 per lot</p>
Executed December 2013	Lewisham Towers, Lewisham	Meriton	Development completed	<p>New park</p> <p>a. 4 affordable housing units</p> <p>b. Strata space</p> <p>c. Off-site pedestrian improvements</p> <p>d. Cash (approx \$1m)</p> <p>e. In lieu of s.94 contribution</p>
Executed October 2013	362-372 New Canterbury Rd, Dulwich Hill	Damonu Pty Ltd	Development completed	<p>a. Strata space</p> <p>b. Fitout allowance of \$200,000</p> <p>c. Cash payment of \$700,000 in lieu of s.94 contribution</p>

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VPA status	Land to which it applies	Parties to agreement	Planning/ Development Status	Benefits under the agreement and whether in addition to or instead of s.94 contributions (or fully or partly set-on)
Executed September 2012	118-124 Terry St, Rozelle	Anka Constructions Pty Ltd	Development completed	<p>a. The amount that would be payable under Leichhardt Council's s.94 Plans (estimated approx \$4,160,000) ignoring the Ministerial direction to cap contributions. Up to the cap amount, it is for any public purpose including but not limited to the items in the s.94 Plan. Above the cap amount, it is for affordable housing in the local government area.</p> <p>b. \$3,000 per square metre of additional floor space above 1.5:1, for any public purpose</p> <p>c. \$270,000 to the Affordable Housing Fund</p> <p>d. Dedication to Council of New St as public road, constructed.</p>
Executed June 2008	138-152 & 154-156 Victoria Rd, 697 Darling St & 1-7 Waterloo St, Rozelle	Balmain Leagues Club Limited landowner & developer at time it was a party to VPA. Site since sold to Rozelle Village Pty Ltd	Planning proposal approved	<p>e. \$250,000 for upgrading or roads, footpath & traffic in the vicinity of the development (in addition to DA conditions of consent for roads works required by the development).</p> <p>f. \$500,000 by way of annual payments of \$50,000 for 10 years for grants to community groups.</p> <p>g. Monetary amounts indexed by CPI.</p> <p>h. In addition to s.94 contributions</p> <p>i. DA to include public pedestrian link to Darling St, bridge over Victoria Rd, community shuttle bus, designated taxi drop off area, free home delivery service with 5km radius, implement Aboriginal Participation in Construction Guidelines, bicycle facilities, & facilitate car sharing schemes.</p>

23. Recovery and Threat Abatement Plans

Councils identified in a plan as responsible for implementation of measures included in the plan, must report on actions taken to implement those measures as to the state of the environment in its area. Fisheries Management Act 1994, section 220ZT (2)

There were no recovery and threat abatement plans or measures that were implemented by Council during the year.

24. Private Swimming Pools

Details of inspections of private swimming pools (Swimming Pools Act 1992 (SP Act), s 22F(2) Swimming Pools Regulation 2018 (SP Reg) cl 23).

Number of inspections of tourist and visitor accommodation.	0
Number of inspections of premises with more than 2 dwellings.	15
Number of inspections that resulted in the issuance of a certificate of compliance under s22D of the SP Act	66
Number of inspections that resulted in issuance of a certificate of non-compliance under cl 21 of the SP Reg	0

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25. Government Information on public access activities

Government information on public access activities in accordance with Government Information (Public Access) Act 2009, s 125(1), Government Information (Public Access) Regulation 2018, clause 8, Schedule 2

- Clause 7A: (Reviews carried out by the agency) - 1
- Clause 7B: (applications received) - 62
- Clause 7C: (applications refused) - 0

Number of applications by type of applicant and outcome



Applicant Type	Media	MPs	Private sector	NFP	Legal	Public	Total	% of total
Access granted in full	0	0	7	0	7	12	26	33
Access granted in part	0	0	4	0	13	9	26	33
Access refused	0	0	0	0	0	0	0	0
Information not held	0	0	1	0	10	6	17	21
Information already available	0	0	1	0	3	1	5	6
Refuse to deal with application	0	0	0	0	0	4	4	5
Refuse to confirm/deny whether information is held	0	0	0	0	0	0	0	0
Application Withdrawn	0	0	1	0	0	0	1	1

Number of applications by type of application and outcome

Application Type	Personal	Other	Partly	Total
Access granted in full	1	25	0	26
Access granted in part	0	26	0	26
Access refused	0	0	0	0
Information not held	0	17	0	17
Information already available	0	5	0	5
Refuse to deal with application	0	4	0	4
Refuse to confirm/deny whether information is held	0	0	0	0
Application Withdrawn	0	1	0	1

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Invalid applications		Number of applications
Invalid applications		0
Invalid applications that subsequently became valid		0

Matter listed in Schedule 1	Number	% of total
Overriding secrecy laws	0	0
Cabinet information	0	0
Executive Council information	0	0
Contempt	0	0
Legal professional privilege	0	0
Excluded information	0	0
Documents affecting law enforcement and public safety	0	0
Transport safety	0	0
Adoption	0	0
Care and protection of children	0	0
Ministerial code of conduct	0	0
Aboriginal and environmental heritage	0	0
Total	0	0

Public interest considerations against disclosure listed in section 14	Number	% of Total
Responsible and effective government	2	7
Law enforcement and security	0	0
Individual rights, judicial processes and natural justice	25	86
Business interests of agencies and other persons	2	7
Environment, culture, economy and general matters	0	0
Secrecy provisions	0	0
Exempt documents under interstate Freedom of Information legislation	0	0
Total	29	

Timeliness	Number	% of total
Decided within the statutory timeframe (20 days plus any extensions)	47	77
Decided after 35 days (by agreement with applicant)	13	21
Not decided within time (deemed refusal)	1	1
Total	61	

Number of applications reviewed under Part 5 of the Act by type of review and outcome	Decision varied	Decision upheld	Total	% of total
Internal review	0	0	0	0
Review by Information Commissioner	0	0	0	0
Internal review following recommendation under section 93	0	0	0	0
Review by NCAT	1	0	1	100
Total	1	0	1	
% of total	100	0		

Applications transferred to other agencies	Number of applications transferred
Agency initiated transfers	0
Applicant initiated transfers	0
Total	0

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26. A statement detailing the action taken by the council in relation to any issue raised by the Anti-slavery Commissioner and identified by as being a significant issue. Act s 428(4)(c)

There were no issues raised by the Anti-slavery Commissioner during the year in relation to the operations of Council.

27. A statement of steps taken to ensure that goods and services procured were not the product of modern slavery withing the meaning of the Modern Slavery Act 2018 Act s 428(4)(d)

Inner West Council Modern Slavery Statement

Reporting Period: 2022/23

Introduction

This Modern Slavery Statement is provided by Inner West

Council in accordance with Section 428 (4) of the NSW Local Government Act 1993.

This statement outlines Inner West Council's commitment to combatting modern slavery and the measures we have implement during this reporting period to reduce the risk of our procurement activities resulting in or contributing to human rights violations.

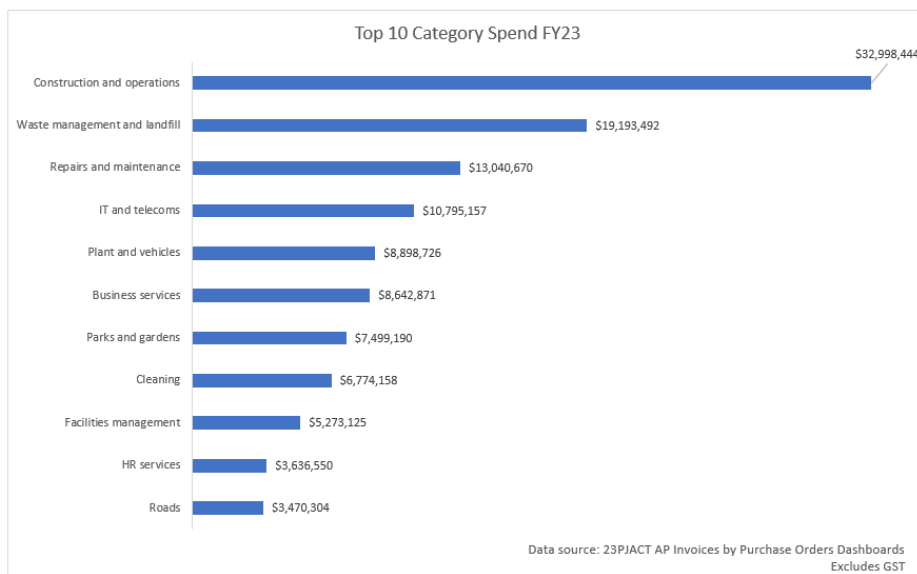
Organisational Structure and Supply Chain

Inner West Council has a centre-led procurement structure, to support Council's spend of approximately \$137million. It recognises the importance of taking steps to ensure that goods and services procured by and for our council are not the product of modern slavery. Council's supply chain includes construction and operations, waste management and landfill.

Policy

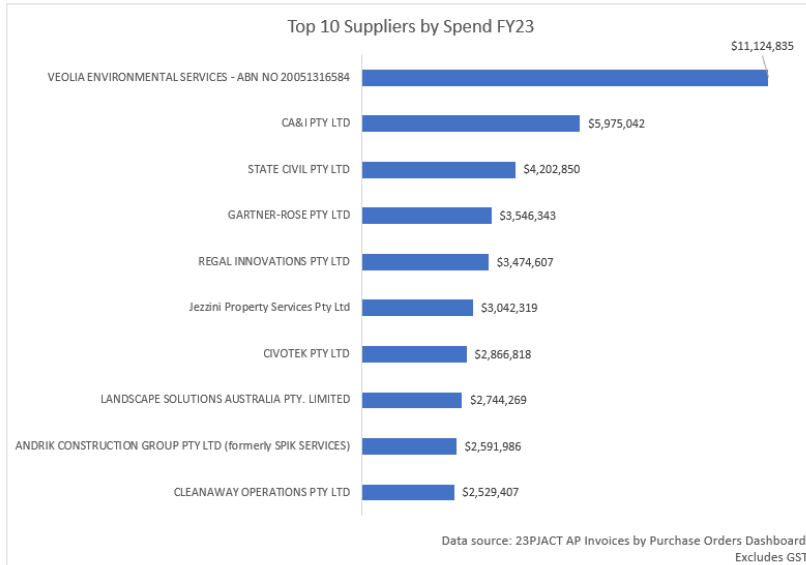
Inner West Council publicly exhibited its updated Procurement Policy in 2022/23 which was adopted by Council in October 2023.

Overall spend \$ 136,466,555.91



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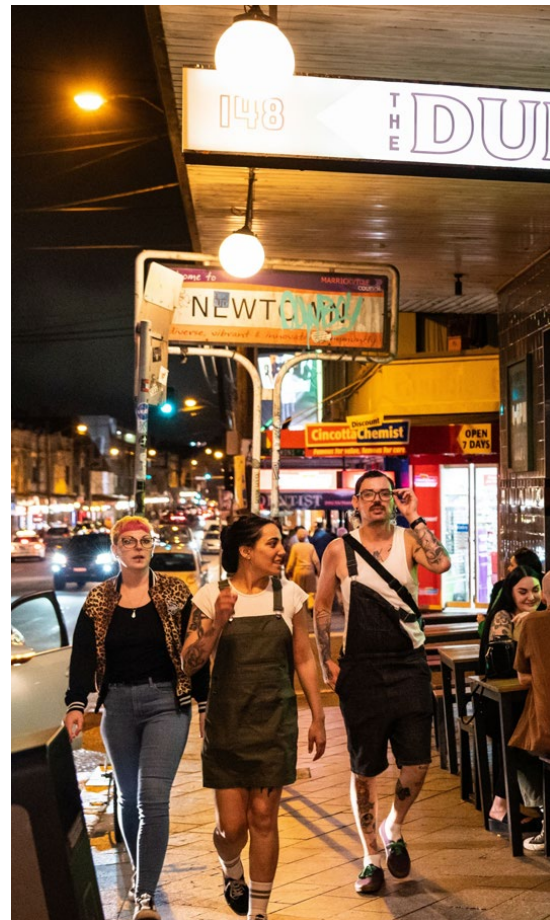


Our Contract templates have all been updated to include Council's commitment to preventing and addressing modern slavery in all its procurement activities and requests Modern Slavery Statements from prospective tenderers.

28. Contributions Details (EPA Reg 218A) Strategic Planning/EPA Reg 218A(3)(a), (b)

Details for projects for which contributions or levies have been used must contain:

- project identification number and description
- the kind of public amenity or public service the project relates
- amount of monetary contributions or levies used or expended on project
- percentage of project cost funded by contributions or levies
- amounts expended that have been temporarily borrowed from money to be expended for another purpose under the same or another contributions plan
- value of the land and material public benefit other than money or land
- whether the project is complete



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Development Contributions Expended Summary 2022/23 Project Funding

OPEX / CAPEX	Project	Project Description	Non- Contribution amount	Contribution amount	Total amount	Project Status	% of Cost funded by Contributions
The Former Ashfield Contribution Plan							
Capital	301094	Ashfield Town Centre Upgrade	-	6,817	6,817	Completed	100.00%
Capital	301658	Greenway Bay Run Widening and Upgrade	3,930,516	188,471	4,118,987	In Progress	4.58%
Capital	300813	Yeo Park Upgrade	-	12,018	12,018	In Progress	100.00%
Capital	302992	3 Cahill St & Lewis Herman Reserve	-	670,700	670,700	In Progress	100.00%
Capital	300808	Centenary Park Sporting Ground Upgrade	18,000	122,979	140,979	Completed	87.23%
Capital	300809	Darrel Jackson Gardens Upgrade	393,155	570,291	963,445	Completed	59.19%
Operating	144112	Infrastructure Funding and Coordination	-	67,175	67,175	Ongoing	100.00%
Operating	145300	Infrastructure Planning & Coordination	-	267,109	267,109	Ongoing	100.00%
Total The Former Ashfield Contribution Plan			4,341,671	1,905,559	6,247,230		

The Former Leichhardt Contribution Plan							
Capital	303094	Terrace Birchgrove Garden bed replacing rubber kerb	-	5,000	5,000	In Progress	100.00%
Capital	303095	Beattie St at Harris St, Balmain - Kerb extensions	-	33,521	33,521	Completed	100.00%
Capital	302994	Iron Cove Shared Path, Iron Cove to Ashfield	30,200	25,320	55,520	In Progress	45.61%
Capital	302984	Leichhardt Park Aquatic Centre Major Project	-	339,748	339,748	In Progress	100.00%
Capital	300772	King George Park Upgrade	2,746,405	980,000	3,726,405	Completed	26.30%
Capital	302992	3 Cahill St & Lewis Herman Reserve	1,204,500	552,700	1,757,200	In Progress	31.45%
Capital	300751	Birchgrove Park Upgrade	126,293	22,000	148,293	In Progress	14.84%
Capital	301628	Easton Park Upgrade	-	517,489	517,489	In Progress	100.00%
Capital	302939	Aboriginal Memorials	-	108,392	108,392	In Progress	100.00%
Capital	301014	Leichhardt Oval Upgrade Works	773,517	464,100	1,237,617	In Progress	37.50%
Capital	301733	Birchgrove Park Renewal Works	-	3,273	3,273	In Progress	100.00%
Capital	301739	Elkington Park Cottage Restoration Works	-	67,443	67,443	In Progress	100.00%
Total The Former Leichhardt Contribution Plan			4,880,915	3,118,986	7,999,901		

The Former Marrickville Contribution Plan (2014)							
Capital	302460	Ngtn (Area 8) LATM Scheme	-	13,200	13,200	In Progress	100.00%
Capital	303093	Mungo Scott Pl & Edward St intersection improvements	-	5,000	5,000	In Progress	100.00%
Capital	303096	Challis Avenue/Albermarle Street & Kerb extension	-	5,000	5,000	In Progress	100.00%
Capital	303097	Edgeware Rd & Alice St Enmore traffic signals upgrade	-	9,000	9,000	In Progress	100.00%
Capital	302941	Addison Road Community Centre Raingarden	-	195,132	195,132	In Progress	100.00%

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OPEX / CAPEX	Project	Project Description	Non- Contribution amount	Contribution amount	Total amount	Project Status	% of Cost funded by Contributions
Capital	301096	Marrickville Rd (EAST) Design and Implementation	-	74,590	74,590	In Progress	100.00%
Capital	301596	Dulwich Hill Station Centre Upgrade	1,341,250	3,924,587	5,265,837	Complete	100.00%
Capital	303087	Rainbow Pathway	488,552	99,520	588,072	In Progress	100.00%
Capital	302929	Richardson Crescent	-	126,907	126,907	In Progress	74.53%
Capital	301617	TRE - Johnson Park Upgrade	-	3,887	3,887	In Progress	16.92%
Capital	300840	Play equipment renewal & playground strategy works	121,168	280,000	401,168	Complete	100.00%
Capital	300738	Tempe Reserve Pedestrian and Carpark Lighting Upgrade	155,370	967,282	1,122,652	In Progress	100.00%
Capital	301612	Mackey Park Priority 1 and 2 works	-	15,000	15,000	In Progress	69.80%
Capital	301618	Hoskins Park Upgrade	-	1,500	1,500	In Progress	86.16%
Capital	301772	Tempe Reserve Synthetic Turf	-	296,586	296,586	In Progress	100.00%
Capital	303092	Tempe Reserve Sportsfield Lighting Upgrade	-	1,280,962	1,280,962	In Progress	100.00%
Capital	303116	Jack Shanahan Reserve Lighting Upgrade	-	23,616	23,616	In Progress	100.00%
Capital	302574	Globe Wilkins OSHC Refurbishment	900	900	1,800	In Progress	100.00%
Capital	301719	Newtown Town Hall renewal works	-150	162,665	162,516	In Progress	100.00%
Capital	302970	Marrickville & St Peters Town Hall external works	2,354,917	63,464	2,418,381	In Progress	100.00%
Capital	303077	Henson Park Grandstand Upgrade	-	202,581	202,581	In Progress	100.00%
Operating	144112	Infrastructure Funding and Coordination Positions	-	67,175	67,175	In Progress	50.00%
Operating	145300	Infrastructure Funding and Coordination Positions	-	267,108	267,108	In Progress	100.09%
Total The Former Marrickville Contribution Plan (2014)			4,462,007	8,085,664	12,547,671	In Progress	2.62%

The Former Marrickville Contribution Plan S7.12							
Capital	302961	Accessible Kerb Ramps 2022/23	-	41,810	41,810	In Progress	100.00%
Capital	302460	Ngtn (Area 8) LATM Scheme	-	16,800	16,800	In Progress	100.00%
Capital	302463	Lew (Area 15) LATM Scheme IMPLEMENTATION	-	43,161	43,161	In Progress	100.00%
Capital	300724	Simpson Park upgrade	-	150,573	150,573	In Progress	100.00%
Capital	300838	Parks Assets Program	-	115,549	115,549	In Progress	100.00%
Total The Former Marrickville Contribution Plan S7.12			-	367,893	367,893		
Total			13,684,594	13,478,102	27,162,695		

Developer Contribution Revenue

DA Number	Open Space	Roads and traffic facilities	Drainage	Community Facilities	Car Park Facilities	Admin	S7.12	2022/23 Actuals (\$)
The Former Ashfield Contribution Plan								
0102019000183.1	8,096	886	-	426	-	402	-	9,810
CDCP/2022/0218	14,772	1,694	-	778	-	733	-	17,977

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DA Number	Open Space	Roads and traffic facilities	Drainage	Community Facilities	Car Park Facilities	Admin	S7.12	2022/23 Actuals (\$)
CDCP/2022/0233	17,704	1,312	-	932	-	879	-	20,827
DA/2020/0051	748,436	60,757	-	39,409	-	37,152	-	885,754
DA/2021/0530	569	60	-	30	-	28	-	687
DA/2020/0588	18,374	1,929	-	968	-	912	-	22,183
DA/2022/0524	9,533	1,043	-	502	-	473	-	11,551
DA/2021/0374	127,419	12,583	-	6,709	-	6,325	-	153,036
DA/2021/0680	8,417	921	-	443	-	418	-	10,200
DA/2021/0794	14,437	1,382	-	760	5,542	717	-	22,838
MOD/2020/0070	50,757	17,467	-	-	-	2,718	-	70,942
EXTERNAL/2023/0001	168,957	61,043	-	-	-	8,385	-	238,385
DA/2022/0433	10,156	1,111	-	535	-	504	-	12,306
010.2016.00000067.002	298,074	26,712	-	15,695	-	14,796	-	355,277
DA/2022/0677	10,480	1,147	-	552	-	520	-	12,699
DA/2021/1007	-	3,102	-	1,969	-	1,856	-	6,927
Total The Former Ashfield Contribution Plan	1,506,181	193,150	-	69,708	5,542	76,819	-	1,851,399

The Former Leichhardt Contribution Plan								
DA/2020/0624	17,230	136	-	2,634	-	-	-	20,000
MOD/2022/0014	529,445	6,223	-	84,333	-	-	-	620,000
D/2019/521	17,180	194	-	2,626	-	-	-	20,000
D/2017/622	19,283	538	-	2,947	-	-	-	22,768
DA/2022/0104	17,042	92	-	2,605	-	-	-	19,739
D/2016/37	19,283	695	-	2,947	-	-	-	22,925
DA/2020/0118	12,755	-	-	1,949	-	-	-	14,704
DA/2022/0245	51,336	556	-	7,847	-	-	-	59,739
DA/2021/0283	11,651	261	-	1,781	-	-	-	13,693
DA/2020/0461	34,066	728	-	5,206	-	-	-	40,000
MOD/2020/0298	-118,708	-1,357	-	-18,146	-	-	-	-138,211
DA/2022/0378	17,303	18	-	2,645	-	-	-	19,966
DA/2022/0354	16,312	22	-	753	-	-	-	17,086
DA/2021/0192	17,336	15	-	2,649	-	-	-	20,000
D/2015/737	16,881	540	-	2,580	-	-	-	20,000
DA/2022/0377	16,914	239	-	2,585	-	-	-	19,739
DA/2022/0837	17,236	129	-	2,634	-	-	-	20,000
DA/2020/0852	69,378	-	-	10,622	-	-	-	80,000
DA/2021/1209	25,811	174	-	3,945	-	-	-	29,930
DA/2021/1090	18,480	34	-	2,824	-	-	-	21,338
DA/2021/0915	-	-	-	4,135	-	-	-	4,135
DA/2021/1200	-	-	-	3,557	-	-	-	3,557
DA/2021/0304	-	-	-	4,358	-	-	-	4,358
DA/2022/0276	-	-	-	2,800	-	-	-	2,800
DA/2022/0615	-	-	-	3,750	-	-	-	3,750
DA/2022/0146	-	-	-	5,105	-	-	-	5,105
DA/2022/0317	-	-	-	18,295	-	-	-	18,295
CDC/2022/0052	-	-	-	3,500	-	-	-	3,500

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DA Number	Open Space	Roads and traffic facilities	Drainage	Community Facilities	Car Park Facilities	Admin	S7.12	2022/23 Actuals (\$)
DA/2022/1141	-	-	-	706	-	-	-	706
D/2018/243	-	1,757	-	-1,757	-	-	-	0
Total The Former Leichhardt Contribution Plan	826,214	10,993	-	172,413	-	-	-	1,009,621

The Former Marrickville Contribution Plan								
DA/2021/0568	36,111	678	-	4,644	-	828	-	42,261
DA/2021/0078	18,009	247	-	2,299	-	411	-	20,966
DA/2020/0993	105,092	2,350	-	13,631	-	2,421	-	123,494
DA/2021/1324	34,498	694	-	4,024	-	784	-	40,000
DA/2020/0080	18,351	386	-	2,409	-	423	-	21,569
DA201700242.01	18,975	400	-	2,321	-	434	-	22,130
DA201800103	18,769	400	-	2,319	-	430	-	21,918
REV/2021/0009	17,934	403	-	2,306	-	413	-	21,055
DA/2021/0430	17,460	937	-	2,246	-	413	-	21,055
DA201400097	46,600	1,015	-	6,976	-	1,096	-	55,688
DA/2020/0500	36,900	549	-	4,754	-	844	-	43,048
DA201800064	56,270	1,205	-	6,989	-	1,289	-	65,754
DA201700185	273,640	477,883	-	9,505	-	15,221	-	776,249
DA/2021/1022	14,031	250	-	1,714	-	320	-	16,315
DA/2021/1366	17,528	353	-	2,045	-	399	-	20,323
DA201500626	80,667	5,523	-	13,822	-	1,779	-	101,791
DA/2021/0721	17,604	268	-	2,053	-	399	-	20,323
DA/2021/1321	9,671	1,554	-	332	-	231	-	11,788
DA/2021/1325	15,295	259	-	1,784	-	347	-	17,685
DA/2021/1073	17,783	357	-	2,177	-	406	-	20,723
DA/2022/0023	18,097	-	-	2,132	-	408	-	20,638
DA/2021/1379	17,812	170	-	2,078	-	401	-	20,461
DA/2021/0459	24,333	-	-	2,867	-	544	-	27,744
DA/2021/0945	15,142	-	-	1,784	-	344	-	17,270
DA/2022/0045	17,723	270	-	2,067	-	401	-	20,461
DA201500475	39,436	591	-	5,502	-	911	-	46,440
DA201500260	-358,588	-6,917	-	-50,987	-	-8,330	-	-424,822
DA/2022/0444	17,689	-	-	2,084	-	399	-	20,173
DA/2022/0425	17,659	338	-	1,961	-	399	-	20,358
DA/2022/0764	17,702	291	-	1,966	-	399	-	20,358
DA/2022/0399	18,097	-	-	2,132	-	408	-	20,638
DA/2020/0178	18,912	434	-	2,517	-	437	-	22,300
DA201600013	20,444	466	-	2,702	-	472	-	24,085
DA/2021/0688	1,043,453	18,635	-	125,647	-	23,755	-	1,211,490
DA201500735	250,685	473	-	33,137	-	5,667	-	289,963
DA/2021/0726	101,957	41,568	-	3,642	-	2,943	-	150,110
DA/2020/0173	5,738	-	-	739	-	127	-	6,605
DA201900391	375,908	1,044	-	46,183	-	8,463	-	431,598
DA201500704	135,878	4,660	-	21,716	-	3,059	-	165,313

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DA Number	Open Space	Roads and traffic facilities	Drainage	Community Facilities	Car Park Facilities	Admin	S7.12	2022/23 Actuals (\$)
DA201600440	20,122	460	-	2,667	-	465	-	23,714
DA201900234	57,732	1,280	-	7,424	-	1,329	-	67,765
DA201500515	20,479	502	-	2,912	-	478	-	24,371
DA/2021/1261	22,402	5,892	-	696	-	580	-	29,570
DA/2021/0001	260,274	-	-	50,004	-	5,662	-	315,940
DA201600172	537,061	8,487	-	68,519	-	12,281	-	626,349
Total The Former Marrickville Contribution Plan	3,587,336	574,356	-	430,444	-	90,891	-	4,683,027

Inner West Council Contribution Plan								
Section 7.11 Contributions								
CDCP/2023/0083	8,640	1,136	596	1,601	-	111	-	12,084
DA/2022/0614	17,785	199	-	1,975	-	399	-	20,358
DA/2020/0618	7,417	-	-	1,134	-	-	-	8,551
DA/2020/0911	152,336	-	-	19,500	-	3,499	-	175,335
DA/2021/0521	-	3,134	-	-	-	-	-	3,134
DA/2022/0481	16,579	268	-	1,841	-	374	-	19,062
CDCP/2023/0117	8,759	1,152	604	1,623	-	112	-	12,250
Total Section 7.11 Contributions	211,515	2,755	1,200	27,673	-	4,495	-	250,773

Section 7.12 Contributions								
CDC/2023/0011	-	-	-	-	-	-	2,000	2,000
CDCP/2021/0556	-	-	-	-	-	-	10,963	10,963
CDCP/2022/0276	-	-	-	-	-	-	2,187	2,187
CDCP/2023/0029	-	-	-	-	-	-	6,000	6,000
DA/2022/0517	-	-	-	-	-	-	2,769	2,769
DA/2021/0956	-	-	-	-	-	-	3,229	3,229
DA/2020/0144	-	-	-	-	-	-	780	780
DA/2021/1302	-	-	-	-	-	-	4,911	4,911
DA/2021/0342	-	-	-	-	-	-	3,312	3,312
DA/2021/1020	-	-	-	-	-	-	1,001	1,001
DA/2021/1076	-	-	-	-	-	-	657	657
DA/2022/0492	-	-	-	-	-	-	6,468	6,468
DA/2022/0296	-	-	-	-	-	-	4,043	4,043
DA/2021/0931	-	-	-	-	-	-	4,416	4,416
DA/2021/0765	-	-	-	-	-	-	2,731	2,731
DA/2022/0440	-	-	-	-	-	-	3,386	3,386
DA/2022/0438	-	-	-	-	-	-	2,741	2,741
CDCP/2023/0099	-	-	-	-	-	-	2,250	2,250
DA/2022/0474	-	-	-	-	-	-	5,675	5,675
CDCP/2023/0107	-	-	-	-	-	-	6,097	6,097
DA/2022/0992	-	-	-	-	-	-	4,562	4,562
CDCP/2023/0109	-	-	-	-	-	-	2,289	2,289
DA/2022/0305	-	-	-	-	-	-	12,215	12,215

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DA Number	Open Space	Roads and traffic facilities	Drainage	Community Facilities	Car Park Facilities	Admin	\$7.12	2022/23 Actuals (\$)
DA/2023/0015	-	-	-	-	-	-	851	851
CDCP/2023/0096	-	-	-	-	-	-	8,000	8,000
DA/2021/1185	-	-	-	-	-	-	3,755	3,755
CDCP/2023/0110	-	-	-	-	-	-	10,700	10,700
DA/2022/0278	-	-	-	-	-	-	2,660	2,660
DA/2022/0446	-	-	-	-	-	-	5,806	5,806
DA/2023/0069	-	-	-	-	-	-	3,843	3,843
DA/2022/0308	-	-	-	-	-	-	11,700	11,700
DA/2022/0792	-	-	-	-	-	-	5,830	5,830
DA/2022/0037	-	-	-	-	-	-	4,223	4,223
DA/2022/1085	-	-	-	-	-	-	717	717
DA/2023/0070	-	-	-	-	-	-	4,055	4,055
010.2017. 00000266.001	-	-	-	-	-	-	1,056	1,056
DA/2022/0950	-	-	-	-	-	-	2,559	2,559
DA/2023/0084	-	-	-	-	-	-	5,778	5,778
CDC/2023/0024	-	-	-	-	-	-	15,000	15,000
DA/2022/1055	-	-	-	-	-	-	6,083	6,083
DA/2022/0608	-	-	-	-	-	-	5,882	5,882
DA/2020/1192	-	-	-	-	-	-	5,599	5,599
DA/2021/0425	-	-	-	-	-	-	5,435	5,435
DA/2022/1010	-	-	-	-	-	-	7,096	7,096
DA/2022/0165	-	-	-	-	-	-	3,429	3,429
DA/2021/0875	-	-	-	-	-	-	5,701	5,701
DA/2022/1089	-	-	-	-	-	-	2,312	2,312
CDCP/2023/0128	-	-	-	-	-	-	3,166	3,166
DA/2022/0239	-	-	-	-	-	-	2,903	2,903
DA/2021/0848	-	-	-	-	-	-	6,458	6,458
DA/2022/1029	-	-	-	-	-	-	3,375	3,375
DA/2022/0754	-	-	-	-	-	-	3,096	3,096
DA/2022/0391	-	-	-	-	-	-	2,713	2,713
DA/2023/0033	-	-	-	-	-	-	6,500	6,500
CDCP/2022/0215	-	-	-	-	-	-	9,429	9,429
DA/2022/0678	-	-	-	-	-	-	2,580	2,580
CDCP/2023/0144	-	-	-	-	-	-	2,541	2,541
DA/2022/0334	-	-	-	-	-	-	895	895
DA/2021/0925	-	-	-	-	-	-	4,946	4,946
DA/2021/1297	-	-	-	-	-	-	7,885	7,885
DA/2021/0841	-	-	-	-	-	-	13,724	13,724
DA/2021/0820	-	-	-	-	-	-	676	676
CDCP/2023/0143	-	-	-	-	-	-	6,500	6,500
DA/2023/0103	-	-	-	-	-	-	760	760
DA/2023/0115	-	-	-	-	-	-	3,400	3,400
DA/2022/0611	-	-	-	-	-	-	2,580	2,580

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DA Number	Open Space	Roads and traffic facilities	Drainage	Community Facilities	Car Park Facilities	Admin	S7.12	2022/23 Actuals (\$)
DA/2021/0595	-	-	-	-	-	-	3,001	3,001
DA/2022/0881	-	-	-	-	-	-	4,998	4,998
DA/2022/0744	-	-	-	-	-	-	4,063	4,063
MOD/2023/0057	-	-	-	-	-	-	834	834
DA/2021/0879	-	-	-	-	-	-	3,533	3,533
DA/2023/0030	-	-	-	-	-	-	1,115	1,115
DA/2021/0040	-	-	-	-	-	-	10,022	10,022
DA201600049	-	-	-	-	-	-	4,856	4,856
MOD/2020/0446	-	-	-	-	-	-	1,120	1,120
DA/2022/0680	-	-	-	-	-	-	895	895
DA/2022/0929	-	-	-	-	-	-	10,036	10,036
DA/2021/1010	-	-	-	-	-	-	6,329	6,329
DA/2021/0666	-	-	-	-	-	-	6,002	6,002
DA/2022/0302	-	-	-	-	-	-	2,396	2,396
DA/2022/0765	-	-	-	-	-	-	929	929
DA/2022/0919	-	-	-	-	-	-	811	811
DA/2021/0740	-	-	-	-	-	-	2,197	2,197
DA/2022/0466	-	-	-	-	-	-	3,333	3,333
CDCP/2023/0167	-	-	-	-	-	-	4,300	4,300
DA/2022/0880	-	-	-	-	-	-	5,000	5,000
DA/2022/0277	-	-	-	-	-	-	4,291	4,291
DA/2022/0285	-	-	-	-	-	-	5,902	5,902
DA/2022/0240	-	-	-	-	-	-	3,600	3,600
DA/2022/0448	-	-	-	-	-	-	8,446	8,446
DA/2023/0059	-	-	-	-	-	-	1,000	1,000
CDCP/2023/0168	-	-	-	-	-	-	15,973	15,973
DA/2022/0688	-	-	-	-	-	-	2,436	2,436
DA/2022/1131	-	-	-	-	-	-	5,472	5,472
DA/2022/0327	-	-	-	-	-	-	4,979	4,979
DA/2022/0106	-	-	-	-	-	-	8,765	8,765
Total Section 7.12 Contributions	-	-	-	-	-	-	443,514	443,514

The former Marrickville Contribution Plan - S7.12 Levies								
CDCP/2021/0380	-	-	-	-	-	-	3,314	3,314
DA/2021/0633	-	-	-	-	-	-	2,176	2,176
DA/2021/1041	-	-	-	-	-	-	768	768
DA201900256	-	-	-	-	-	-	989	989
DA/2021/0151	-	-	-	-	-	-	980	980
DA/2021/0256	-	-	-	-	-	-	5,428	5,428
CDCP/2022/0195	-	-	-	-	-	-	5,679	5,679
CDCP/2022/0204	-	-	-	-	-	-	3,406	3,406
DA/2020/0066	-	-	-	-	-	-	818	818
DA/2021/1080	-	-	-	-	-	-	4,578	4,578

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DA Number	Open Space	Roads and traffic facilities	Drainage	Community Facilities	Car Park Facilities	Admin	\$7.12	2022/23 Actuals (\$)
DA/2021/0527	-	-	-	-	-	-	5,420	5,420
CDCP/2022/0187	-	-	-	-	-	-	3,169	3,169
CDCP/2022/0203	-	-	-	-	-	-	598	598
CDCP/2022/0212	-	-	-	-	-	-	14,880	14,880
DA/2021/0899	-	-	-	-	-	-	8,160	8,160
CDCP/2022/0215	-	-	-	-	-	-	630	630
DA/2022/0160	-	-	-	-	-	-	3,049	3,049
DA/2021/1163	-	-	-	-	-	-	4,652	4,652
DA/2021/1348	-	-	-	-	-	-	2,032	2,032
DA/2021/1002	-	-	-	-	-	-	7,546	7,546
DA201700614	-	-	-	-	-	-	4,233	4,233
DA/2021/0780	-	-	-	-	-	-	3,765	3,765
DA/2021/0923	-	-	-	-	-	-	14,641	14,641
DA/2021/0851	-	-	-	-	-	-	2,791	2,791
DA/2020/0394	-	-	-	-	-	-	4,164	4,164
DA/2020/0481	-	-	-	-	-	-	3,847	3,847
DA/2021/0856	-	-	-	-	-	-	2,614	2,614
DA/2022/0137	-	-	-	-	-	-	537	537
DA/2021/1121	-	-	-	-	-	-	3,760	3,760
DA/2022/0688	-	-	-	-	-	-	3,220	3,220
DA/2022/0159	-	-	-	-	-	-	879	879
CDCP/2022/0207	-	-	-	-	-	-	550	550
DA/2022/0443	-	-	-	-	-	-	766	766
DA/2022/0046	-	-	-	-	-	-	765	765
DA/2020/0177	-	-	-	-	-	-	-13,298	-13,298
DA201900335	-	-	-	-	-	-	2,984	2,984
DA/2021/0808	-	-	-	-	-	-	3,451	3,451
CDC/2022/0023	-	-	-	-	-	-	8,570	8,570
DA/2021/1102	-	-	-	-	-	-	5,081	5,081
CDCP/2022/0227	-	-	-	-	-	-	6,000	6,000
DA201900161	-	-	-	-	-	-	4,337	4,337
DA/2021/0598	-	-	-	-	-	-	3,263	3,263
DA/2020/1199	-	-	-	-	-	-	799	799
REV/2022/0021	-	-	-	-	-	-	543	543
DA/2021/1360	-	-	-	-	-	-	665	665
DA/2021/1099	-	-	-	-	-	-	4,941	4,941
DA/2021/0416	-	-	-	-	-	-	5,790	5,790
DA/2021/0836	-	-	-	-	-	-	2,458	2,458
DA/2022/0374	-	-	-	-	-	-	4,200	4,200
DA/2021/1290	-	-	-	-	-	-	14,825	14,825
DA201800023	-	-	-	-	-	-	-4,495	-4,495
CDCP/2022/0265	-	-	-	-	-	-	1,000	1,000
CDCP/2022/0248	-	-	-	-	-	-	6,686	6,686
DA201800410	-	-	-	-	-	-	669	669
CDCP/2022/0250	-	-	-	-	-	-	4,926	4,926

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DA Number	Open Space	Roads and traffic facilities	Drainage	Community Facilities	Car Park Facilities	Admin	\$7.12	2022/23 Actuals (\$)
DA201700201	-	-	-	-	-	-	1,103	1,103
CDCP/2021/0526	-	-	-	-	-	-	54,000	54,000
DA/2022/0343	-	-	-	-	-	-	3,760	3,760
DA/2021/1117	-	-	-	-	-	-	10,162	10,162
DA/2021/0971	-	-	-	-	-	-	685	685
DA/2020/1062	-	-	-	-	-	-	535	535
DA/2021/1269	-	-	-	-	-	-	2,952	2,952
DA201900425	-	-	-	-	-	-	10,509	10,509
DA/2022/0128	-	-	-	-	-	-	676	676
DA/2021/1307	-	-	-	-	-	-	1,016	1,016
DA/2021/0068	-	-	-	-	-	-	7,896	7,896
DA/2021/1106	-	-	-	-	-	-	3,928	3,928
DA201800377	-	-	-	-	-	-	5,101	5,101
CDCP/2022/0301	-	-	-	-	-	-	3,581	3,581
CDCP/2022/0310	-	-	-	-	-	-	3,000	3,000
DA/2021/0694	-	-	-	-	-	-	2,974	2,974
DA/2021/0082	-	-	-	-	-	-	10,690	10,690
CDCP/2022/0309	-	-	-	-	-	-	665	665
DA/2022/0603	-	-	-	-	-	-	2,924	2,924
CDCP/2022/0229	-	-	-	-	-	-	6,241	6,241
DA201900371	-	-	-	-	-	-	983	983
DA/2021/1287	-	-	-	-	-	-	4,009	4,009
CDCP/2022/0329	-	-	-	-	-	-	800	800
CDCP/2022/0137	-	-	-	-	-	-	5,198	5,198
DA/2021/1059	-	-	-	-	-	-	5,288	5,288
REV/2022/0024	-	-	-	-	-	-	2,640	2,640
CDCP/2022/0072	-	-	-	-	-	-	3,254	3,254
DA201900280	-	-	-	-	-	-	6,194	6,194
DA/2021/0302	-	-	-	-	-	-	11,207	11,207
MOD/2022/0127	-	-	-	-	-	-	4,678	4,678
DA/2022/0108	-	-	-	-	-	-	4,241	4,241
MOD/2022/0366	-	-	-	-	-	-	1,031	1,031
CDCP/2022/0358	-	-	-	-	-	-	2,075	2,075
DA/2021/0475	-	-	-	-	-	-	23,633	23,633
DA/2021/1357	-	-	-	-	-	-	3,701	3,701
DA/2021/0489	-	-	-	-	-	-	4,025	4,025
DA/2022/0581	-	-	-	-	-	-	4,334	4,334
DA/2022/0299	-	-	-	-	-	-	2,418	2,418
DA/2021/0868	-	-	-	-	-	-	4,814	4,814
DA/2022/0376	-	-	-	-	-	-	2,768	2,768
MOD/2022/0321	-	-	-	-	-	-	3,220	3,220
DA/2020/0818	-	-	-	-	-	-	5,632	5,632
DA/2021/0217	-	-	-	-	-	-	4,341	4,341
CDCP/2023/0001	-	-	-	-	-	-	2,650	2,650
REV/2022/0009	-	-	-	-	-	-	4,678	4,678

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DA Number	Open Space	Roads and traffic facilities	Drainage	Community Facilities	Car Park Facilities	Admin	S7.12	2022/23 Actuals (\$)
DA/2021/0252	-	-	-	-	-	-	3,516	3,516
DA/2021/0886	-	-	-	-	-	-	5,237	5,237
CDCP/2022/0372	-	-	-	-	-	-	4,500	4,500
DA/2022/0544	-	-	-	-	-	-	844	844
CDCP/2022/0380	-	-	-	-	-	-	13,000	13,000
DA/2022/0436	-	-	-	-	-	-	921	921
DA201700286	-	-	-	-	-	-	4,847	4,847
CDCP/2022/0371	-	-	-	-	-	-	3,300	3,300
DA/2021/0166	-	-	-	-	-	-	3,175	3,175
DA/2022/0631	-	-	-	-	-	-	738	738
CDCP/2022/0268	-	-	-	-	-	-	40,455	40,455
DA/2021/1281	-	-	-	-	-	-	12,217	12,217
CDCP/2023/0012	-	-	-	-	-	-	4,933	4,933
CDCP/2023/0014	-	-	-	-	-	-	3,960	3,960
CDCP/2022/0339	-	-	-	-	-	-	5,057	5,057
DA/2022/0006	-	-	-	-	-	-	3,000	3,000
DA/2021/1206	-	-	-	-	-	-	812	812
CDCP/2023/0006	-	-	-	-	-	-	4,307	4,307
DA/2022/0656	-	-	-	-	-	-	3,054	3,054
DA/2022/1031	-	-	-	-	-	-	7,278	7,278
CDCP/2022/0326	-	-	-	-	-	-	763	763
DA/2021/1332	-	-	-	-	-	-	7,018	7,018
DA/2021/1224	-	-	-	-	-	-	3,242	3,242
DA201900292	-	-	-	-	-	-	2,824	2,824
CDCP/2023/0028	-	-	-	-	-	-	3,500	3,500
CDCP/2023/0039	-	-	-	-	-	-	9,297	9,297
DA/2022/0686	-	-	-	-	-	-	2,392	2,392
DA/2021/0735	-	-	-	-	-	-	7,901	7,901
DA/2021/1203	-	-	-	-	-	-	1,488	1,488
CDCP/2023/0030	-	-	-	-	-	-	4,933	4,933
DA/2022/0974	-	-	-	-	-	-	2,952	2,952
DA/2021/1306	-	-	-	-	-	-	4,021	4,021
CDCP/2023/0059	-	-	-	-	-	-	6,500	6,500
CDCP/2023/0060	-	-	-	-	-	-	4,000	4,000
DA/2022/0579	-	-	-	-	-	-	2,427	2,427
DA201600071	-	-	-	-	-	-	721	721
DA/2022/0674	-	-	-	-	-	-	750	750
CDCP/2022/0370	-	-	-	-	-	-	560	560
DA/2022/0406	-	-	-	-	-	-	5,395	5,395
DA/2022/0932	-	-	-	-	-	-	600	600
DA201900431	-	-	-	-	-	-	3,800	3,800
CDCP/2023/0072	-	-	-	-	-	-	5,000	5,000
DA/2022/0422	-	-	-	-	-	-	13,477	13,477

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DA Number	Open Space	Roads and traffic facilities	Drainage	Community Facilities	Car Park Facilities	Admin	S7.12	2022/23 Actuals (\$)
DA/2022/0829	-	-	-	-	-	-	6,900	6,900
DA/2022/0827	-	-	-	-	-	-	4,650	4,650
DA/2022/0305	-	-	-	-	-	-	3,455	3,455
DA/2021/1341	-	-	-	-	-	-	3,262	3,262
CDCP/2023/0022	-	-	-	-	-	-	2,400	2,400
DA/2021/1356	-	-	-	-	-	-	13,606	13,606
DA/2021/1329	-	-	-	-	-	-	980	980
CDCP/2023/0070	-	-	-	-	-	-	2,750	2,750
DA/2022/0273	-	-	-	-	-	-	833	833
DA/2022/0255	-	-	-	-	-	-	4,400	4,400
DA/2021/0910	-	-	-	-	-	-	2,368	2,368
DA/2022/0841	-	-	-	-	-	-	809	809
DA/2022/1116	-	-	-	-	-	-	2,699	2,699
DA/2020/0052	-	-	-	-	-	-	952	952
CDCP/2023/0146	-	-	-	-	-	-	2,072	2,072
DA/2020/0786	-	-	-	-	-	-	964	964
DA/2023/0114	-	-	-	-	-	-	5,000	5,000
Total Former Marrickville Contribution Plan - S7.12 Levies	-	-	-	-	-	-	715,217	715,217

The former Leichhardt Contribution Plan - S7.12 Levies								
DA/2021/0041	-	-	-	-	-	-	2,777	2,777
DA/2022/0016	-	-	-	-	-	-	1,000	1,000
DA/2021/0447	-	-	-	-	-	-	5,146	5,146
DA/2021/0822	-	-	-	-	-	-	3,911	3,911
DA/2021/0091	-	-	-	-	-	-	2,904	2,904
DA/2021/0894	-	-	-	-	-	-	2,751	2,751
DA/2020/1084	-	-	-	-	-	-	1,048	1,048
CDCP/2022/0188	-	-	-	-	-	-	1,561	1,561
DA/2021/0422	-	-	-	-	-	-	4,610	4,610
CDCP/2022/0162	-	-	-	-	-	-	2,420	2,420
DA/2021/1169	-	-	-	-	-	-	3,773	3,773
DA/2021/0937	-	-	-	-	-	-	4,083	4,083
DA/2022/0005	-	-	-	-	-	-	7,000	7,000
DA/2020/0965	-	-	-	-	-	-	10,312	10,312
DA/2022/0112	-	-	-	-	-	-	2,540	2,540
DA/2022/0150	-	-	-	-	-	-	2,540	2,540
DA/2021/0493	-	-	-	-	-	-	997	997
DA/2021/0045	-	-	-	-	-	-	4,432	4,432
DA/2022/0469	-	-	-	-	-	-	569	569
DA/2020/1184	-	-	-	-	-	-	2,948	2,948
CDC/2022/0029	-	-	-	-	-	-	5,374	5,374
DA/2021/1044	-	-	-	-	-	-	2,584	2,584

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DA Number	Open Space	Roads and traffic facilities	Drainage	Community Facilities	Car Park Facilities	Admin	S7.12	2022/23 Actuals (\$)
DA/2021/0989	-	-	-	-	-	-	10,031	10,031
DA/2021/1274	-	-	-	-	-	-	91	91
DA/2020/0999	-	-	-	-	-	-	4,527	4,527
DA/2021/1263	-	-	-	-	-	-	3,590	3,590
DA/2021/1186	-	-	-	-	-	-	3,555	3,555
DA/2022/0337	-	-	-	-	-	-	1,016	1,016
DA/2021/0814	-	-	-	-	-	-	4,573	4,573
CDCP/2022/0236	-	-	-	-	-	-	538	538
DA201500270	-	-	-	-	-	-	6,035	6,035
DA/2022/0053	-	-	-	-	-	-	3,328	3,328
CDCP/2022/0240	-	-	-	-	-	-	9,877	9,877
DA/2022/0081	-	-	-	-	-	-	1,018	1,018
DA/2021/1330	-	-	-	-	-	-	4,065	4,065
D/2017/93	-	-	-	-	-	-	22,588	22,588
DA/2022/0152	-	-	-	-	-	-	4,050	4,050
CDC/2022/0050	-	-	-	-	-	-	1,750	1,750
CDCP/2022/0251	-	-	-	-	-	-	2,564	2,564
DA/2020/1050	-	-	-	-	-	-	5,431	5,431
CDCP/2022/0247	-	-	-	-	-	-	20,155	20,155
DA/2022/0190	-	-	-	-	-	-	2,693	2,693
DA/2021/1126	-	-	-	-	-	-	6,825	6,825
DA/2022/0066	-	-	-	-	-	-	4,674	4,674
CDCP/2022/0254	-	-	-	-	-	-	6,648	6,648
CDCP/2022/0289	-	-	-	-	-	-	15,052	15,052
DA/2021/0947	-	-	-	-	-	-	5,390	5,390
DA/2021/0558	-	-	-	-	-	-	2,590	2,590
DA/2021/0474	-	-	-	-	-	-	526	526
DA/2021/1132	-	-	-	-	-	-	6,000	6,000
DA/2021/1377	-	-	-	-	-	-	7,732	7,732
CDCP/2022/0290	-	-	-	-	-	-	1,000	1,000
D/2019/365	-	-	-	-	-	-	2,697	2,697
DA/2020/0866	-	-	-	-	-	-	5,919	5,919
DA/2021/0667	-	-	-	-	-	-	3,685	3,685
DA/2021/0014	-	-	-	-	-	-	5,982	5,982
DA/2021/1028	-	-	-	-	-	-	4,094	4,094
DA/2021/1338	-	-	-	-	-	-	16,271	16,271
CDCP/2022/0281	-	-	-	-	-	-	9,000	9,000
CDCP/2022/0242	-	-	-	-	-	-	575	575
DA/2022/0131	-	-	-	-	-	-	3,119	3,119
DA/2021/1296	-	-	-	-	-	-	6,006	6,006
DA/2021/1276	-	-	-	-	-	-	21,808	21,808

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DA Number	Open Space	Roads and traffic facilities	Drainage	Community Facilities	Car Park Facilities	Admin	\$7.12	2022/23 Actuals (\$)
DA/2022/0402	-	-	-	-	-	-	3,120	3,120
DA/2021/0087	-	-	-	-	-	-	6,365	6,365
CDCP/2022/0272	-	-	-	-	-	-	2,057	2,057
DA/2022/0247	-	-	-	-	-	-	921	921
DA/2022/0215	-	-	-	-	-	-	767	767
DA/2021/1008	-	-	-	-	-	-	6,874	6,874
DA/2022/0698	-	-	-	-	-	-	716	716
MOD/2022/0176	-	-	-	-	-	-	7,277	7,277
DA/2021/1083	-	-	-	-	-	-	5,023	5,023
DA/2022/0252	-	-	-	-	-	-	6,036	6,036
DA/2021/0337	-	-	-	-	-	-	4,416	4,416
DA/2022/0204	-	-	-	-	-	-	655	655
DA/2021/0793	-	-	-	-	-	-	13,913	13,913
DA/2021/0420	-	-	-	-	-	-	4,814	4,814
CDCP/2022/0115	-	-	-	-	-	-	121	121
DA/2022/0491	-	-	-	-	-	-	3,124	3,124
DA/2021/1096	-	-	-	-	-	-	17,364	17,364
DA/2021/0882	-	-	-	-	-	-	1,058	1,058
CDCP/2023/0144	-	-	-	-	-	-	4,819	4,819
DA/2021/0540	-	-	-	-	-	-	8,616	8,616
DA/2022/0783	-	-	-	-	-	-	396	396
CDC/2022/0057	-	-	-	-	-	-	1,000	1,000
CDCP/2022/0353	-	-	-	-	-	-	7,308	7,308
DA/2022/0123	-	-	-	-	-	-	5,064	5,064
CDCP/2021/0529	-	-	-	-	-	-	6,419	6,419
DA/2021/0670	-	-	-	-	-	-	7,115	7,115
DA/2021/1352	-	-	-	-	-	-	4,041	4,041
DA/2021/0981	-	-	-	-	-	-	11,249	11,249
CDCP/2021/0461	-	-	-	-	-	-	8,616	8,616
DA/2022/0426	-	-	-	-	-	-	4,250	4,250
DA/2020/0660	-	-	-	-	-	-	3,837	3,837
DA/2021/0568	-	-	-	-	-	-	-3,518	-3,518
DA/2022/0139	-	-	-	-	-	-	6,238	6,238
CDC/2022/0054	-	-	-	-	-	-	8,000	8,000
DA/2022/0880	-	-	-	-	-	-	3,049	3,049
DA/2020/1159	-	-	-	-	-	-	7,597	7,597
CDCP/2022/0366	-	-	-	-	-	-	2,400	2,400
CDCP/2022/0056	-	-	-	-	-	-	1,000	1,000
DA/2020/0549	-	-	-	-	-	-	7,629	7,629
DA/2022/0358	-	-	-	-	-	-	2,926	2,926
CDCP/2022/0075	-	-	-	-	-	-	6,818	6,818

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DA Number	Open Space	Roads and traffic facilities	Drainage	Community Facilities	Car Park Facilities	Admin	\$7.12	2022/23 Actuals (\$)
DA/2021/0327	-	-	-	-	-	-	3,500	3,500
CDCP/2022/0352	-	-	-	-	-	-	3,585	3,585
CDCP/2022/0376	-	-	-	-	-	-	6,500	6,500
DA/2022/0071	-	-	-	-	-	-	3,306	3,306
DA/2022/0341	-	-	-	-	-	-	548	548
DA/2022/0279	-	-	-	-	-	-	3,873	3,873
DA/2022/0864	-	-	-	-	-	-	2,500	2,500
CDCP/2022/0295	-	-	-	-	-	-	781	781
DA/2022/0874	-	-	-	-	-	-	611	611
DA/2022/0800	-	-	-	-	-	-	2,387	2,387
DA/2022/0359	-	-	-	-	-	-	9,491	9,491
CDCP/2022/0297	-	-	-	-	-	-	5,680	5,680
CDCP/2023/0017	-	-	-	-	-	-	502	502
DA/2022/0241	-	-	-	-	-	-	7,415	7,415
CDCP/2019/128	-	-	-	-	-	-	2,790	2,790
DA/2020/0721	-	-	-	-	-	-	7,285	7,285
DA/2022/0464	-	-	-	-	-	-	6,107	6,107
DA/2021/0550	-	-	-	-	-	-	2,691	2,691
DA/2021/1046	-	-	-	-	-	-	3,104	3,104
CDCP/2023/0016	-	-	-	-	-	-	2,400	2,400
DA/2022/1049	-	-	-	-	-	-	3,310	3,310
DA/2021/0094	-	-	-	-	-	-	5,739	5,739
DA/2021/0611	-	-	-	-	-	-	2,448	2,448
DA/2022/0700	-	-	-	-	-	-	692	692
DA/2021/0157	-	-	-	-	-	-	3,872	3,872
DA/2022/0665	-	-	-	-	-	-	3,682	3,682
DA/2021/1211	-	-	-	-	-	-	606	606
CDCP/2023/0043	-	-	-	-	-	-	5,500	5,500
DA/2021/1147	-	-	-	-	-	-	958	958
DA/2023/0070	-	-	-	-	-	-	5,483	5,483
DA/2022/0353	-	-	-	-	-	-	4,957	4,957
DA/2021/1229	-	-	-	-	-	-	3,141	3,141
DA/2022/0976	-	-	-	-	-	-	8,765	8,765
DA/2021/1207	-	-	-	-	-	-	2,741	2,741
DA/2021/1048	-	-	-	-	-	-	3,918	3,918
EXTERNAL/2022/0002	-	-	-	-	-	-	17,926	17,926
DA/2022/0102	-	-	-	-	-	-	1,926	1,926
CDC/2023/0013	-	-	-	-	-	-	9,500	9,500
DA/2021/0824	-	-	-	-	-	-	6,878	6,878
DA/2022/0599	-	-	-	-	-	-	945	945
DA/2022/0383	-	-	-	-	-	-	9,670	9,670

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DA Number	Open Space	Roads and traffic facilities	Drainage	Community Facilities	Car Park Facilities	Admin	\$7.12	2022/23 Actuals (\$)
DA/2022/0882	-	-	-	-	-	-	6,001	6,001
DA/2022/0520	-	-	-	-	-	-	10,116	10,116
DA/2022/0189	-	-	-	-	-	-	5,173	5,173
DA/2021/0537	-	-	-	-	-	-	4,474	4,474
DA/2021/1110	-	-	-	-	-	-	5,149	5,149
DA/2023/0270	-	-	-	-	-	-	2,690	2,690
DA/2022/0225	-	-	-	-	-	-	3,680	3,680
Total The former Leichhardt Contribution Plan – \$7.12 Levies	-	-	-	-	-	-	736,833	736,833

The Former Ashfield Contribution Plan – \$7.12 Levies								
CDCP/2022/0190	-	-	-	-	-	-	5,000	5,000
010.2019.00000126.001	-	-	-	-	-	-	15,192	15,192
CDCP/2022/0170	-	-	-	-	-	-	5,037	5,037
DA/2022/0097	-	-	-	-	-	-	-	-
DA/2021/0246	-	-	-	-	-	-	2,401	2,401
DA/2021/1284	-	-	-	-	-	-	7,553	7,553
CDCP/2022/0202	-	-	-	-	-	-	7,553	7,553
DA/2021/1070	-	-	-	-	-	-	865	865
DA/2021/0674	-	-	-	-	-	-	3,660	3,660
CDCP/2022/0231	-	-	-	-	-	-	100,271	100,271
DA/2022/0099	-	-	-	-	-	-	3,353	3,353
DA/2021/1033	-	-	-	-	-	-	4,170	4,170
DA/2021/1237	-	-	-	-	-	-	4,652	4,652
DA/2021/0788	-	-	-	-	-	-	3,085	3,085
010.2018.00000074.001	-	-	-	-	-	-	830	830
DA/2022/0137	-	-	-	-	-	-	2,326	2,326
DA/2020/0438	-	-	-	-	-	-	11,717	11,717
0102019000123.1	-	-	-	-	-	-	560	560
010.2018.00000152.001	-	-	-	-	-	-	4,932	4,932
CDCP/2022/0241	-	-	-	-	-	-	600	600
DA/2022/0063	-	-	-	-	-	-	5,321	5,321
MOD/2021/0277	-	-	-	-	-	-	3,311	3,311
DA/2022/0287	-	-	-	-	-	-	4,196	4,196
DA/2021/0348	-	-	-	-	-	-	635	635
CDCP/2022/0291	-	-	-	-	-	-	5,498	5,498
DA/2022/0004	-	-	-	-	-	-	5,924	5,924
CDCP/2022/0160	-	-	-	-	-	-	1,000	1,000
CDCP/2022/0199	-	-	-	-	-	-	818	818
CDCP/2022/0327	-	-	-	-	-	-	225	225
CDCP/2022/0345	-	-	-	-	-	-	750	750
DA/2022/0352	-	-	-	-	-	-	685	685
DA/2021/0550	-	-	-	-	-	-	9,102	9,102

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DA Number	Open Space	Roads and traffic facilities	Drainage	Community Facilities	Car Park Facilities	Admin	S7.12	2022/23 Actuals (\$)
DA/2022/0543	-	-	-	-	-	-	4,706	4,706
DA/2021/1131	-	-	-	-	-	-	9,219	9,219
DA/2021/1015	-	-	-	-	-	-	8,944	8,944
DA/2022/0863	-	-	-	-	-	-	4,150	4,150
DA/2020/0713	-	-	-	-	-	-	7,486	7,486
DA/2021/0890	-	-	-	-	-	-	980	980
010.2017.00000086.001	-	-	-	-	-	-	5,391	5,391
DA/2021/1034	-	-	-	-	-	-	3,693	3,693
DA/2021/1045	-	-	-	-	-	-	5,921	5,921
DA/2021/1094	-	-	-	-	-	-	5,652	5,652
DA/2022/0627	-	-	-	-	-	-	2,193	2,193
DA/2022/0007	-	-	-	-	-	-	3,410	3,410
REV/2022/0020	-	-	-	-	-	-	4,072	4,072
DA/2022/0554	-	-	-	-	-	-	2,300	2,300
DA/2021/0573	-	-	-	-	-	-	3,436	3,436
DA/2022/0818	-	-	-	-	-	-	2,463	2,463
CDCP/2022/0342	-	-	-	-	-	-	7,777	7,777
DA/2022/0805	-	-	-	-	-	-	5,089	5,089
CDCP/2022/0379	-	-	-	-	-	-	4,933	4,933
DA/2022/0752	-	-	-	-	-	-	10,367	10,367
DA/2021/1186	-	-	-	-	-	-	2,609	2,609
DA/2022/1011	-	-	-	-	-	-	4,880	4,880
CDCP/2023/0057	-	-	-	-	-	-	2,400	2,400
DA/2022/0590	-	-	-	-	-	-	3,454	3,454
DA/2022/0473	-	-	-	-	-	-	9,903	9,903
DA/2022/0559	-	-	-	-	-	-	1,965	1,965
DA/2022/0644	-	-	-	-	-	-	2,895	2,895
010.2016.00000052.001	-	-	-	-	-	-	3,721	3,721
DA/2022/0447	-	-	-	-	-	-	937	937
DA/2022/0667	-	-	-	-	-	-	4,270	4,270
DA/2022/0199	-	-	-	-	-	-	2,967	2,967
DA/2021/0795	-	-	-	-	-	-	3,781	3,781
DA/2022/0743	-	-	-	-	-	-	762	762
DA/2021/1040	-	-	-	-	-	-	4,442	4,442
CDCP/2023/0130	-	-	-	-	-	-	4,232	4,232
DA/2022/0541	-	-	-	-	-	-	976	976
Total The Former Ashfield Contribution Plan - S7.12 Levies	-	-	-	-	-	-	377,595	377,595
Grand Total	6,131,246	779,497	1,200	700,239	5,542	172,206	2,273,160	10,067,980

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Glossary

Audit, Risk and Improvement Committee (ARIC)

The Committee provides independent assurance and assistance in relation to risk management, internal control, governance, external accountability responsibilities, financial reporting and compliance with laws and regulations.

Asset management

The process of managing the ongoing maintenance, renewal and upgrade of existing Council assets throughout their life cycle, and development of new assets, to ensure they meet the community's needs and expectations now and into the future.

Australian Bureau of Statistics (ABS)

The Australian Bureau of Statistics is responsible for providing official statistics which inform our population data.

Community Strategic Plan (CSP)

The CSP identifies the community's main priorities and aspirations for the future and sets out clear strategic directions to achieve them over the long-term.

Council meeting

A formal meeting of the elected representatives (councillors) who make decisions through voting on recommendations from staff, councillor Notices of Motion, Mayoral Minutes and rescission motions.

Councillors

Elected representatives, who set strategic direction for the organisation, monitor organisational performance, and liaise with stakeholders including the community. Inner West has 15 councillors across five wards.

Delivery Program and Operational Plan (DPOP)

The Delivery Program outlines Council's commitments in achieving the Community Strategic Plan's long-term objectives and priorities during the term of the elected Council. The Operational Plan contains annual actions and budget to achieve the Delivery Program commitments. Inner West has a combined Delivery Program and Operational Plan.

Development Control Plan (DCP)

Provides policy statements and more detail beyond the provisions contained in a local environmental plan and serves to further guide development decisions across the Inner West.

Financial year

The financial year for the Annual Report 2022/23 is the period 1 July 2022 to 30 June 2023.

Independent Pricing and Regulatory Tribunal of NSW (IPART)

IPART is an independent authority established under the *Independent Pricing and Regulatory Tribunal Act 1992*. It sets the local government rate peg and assesses applications for special rate variations and council contributions plans.

Infrastructure

Assets such as roads, buildings, bridges, stormwater, footpaths and cycleways.

Integrated planning and reporting (IP&R)

The framework that all councils in NSW use to guide their planning and reporting activities. It is prescribed under the Local Government Act 1993, and supported by guidelines provided by the NSW Office of Local Government.

Key performance indicator (KPI)

A measure of progress against targets to monitor achievement of performance.

Local Government NSW (LGNSW)

An independent organisation that supports and advocates on behalf of member councils and works to strengthen and protect an effective, democratic system of local government across NSW.

Local environmental plan (LEP)

An environmental planning instrument that contains legally binding provisions relating to development.

Office of Local Government (OLG)

The Office of Local Government is the NSW Government body responsible for local government across NSW.

Operational Plan (OP)

Council's annual plan that provides details of projects, programs, services and activities for one year of the Delivery Program with a detailed annual budget.

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Plan of management (PoM)

A document which regulates the use and management of community land.

Stakeholder

An individual or group who is affected by or has a particular interest in a decision or action.

Projected population

Our current population is based on the ABS Estimated Resident Population (ERP). Due to the impacts of the COVID-19 pandemic, particularly on migration, there has been a reduction in Inner West's estimated population this year.

Sustainability

Sensitive use of natural resources without harming the ecological balance of the region.

Values (corporate)

The behaviours encouraged in our staff to guide our relationships with the community and each other

Quadruple bottom line (QBL)

The quadruple bottom line (QBL) refers to social, environmental, economic and civic leadership considerations encompassed in the Community Strategic Plan, Delivery Program and Operational Plan.

Vision

Statement that articulates the aspirations of the community for the future of the Inner West.

Resourcing Strategy

The Resourcing Strategy details how the Community Strategic Plan can be achieved within available

money, people and assets. The Resourcing Strategy spans ten years and includes:

- Long Term Financial Plan (LTFP)
- Asset Management Strategy (AMS)
- Workforce Management Strategy (WMS)

Ward

The Inner West local government area (LGA) is divided into five voting areas called wards, each represented by three councillors who are elected by residents and property owners. A detailed ward map is available on Council's website.

Risk management

The culture, processes and structures to identify, assess and manage risks.

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Financial Report (Audited Statements)

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Attachment 1

Inner West Council

ANNUAL FINANCIAL STATEMENTS
for the year ended 30 June 2023



Inner West Council

GENERAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2023



Inner West Council

General Purpose Financial Statements for the year ended 30 June 2023

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Overview

Inner West Council is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:

2-14 Fisher Street
Petersham NSW 2049

Council's guiding principles are detailed in Chapter 3 of the Local Government Act 1993 (NSW) and includes:

- principles applying to the exercise of functions generally by council,
- principles to be applied when making decisions,
- principles of community participation,
- principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note B1-2.

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: www.innerwest.nsw.gov.au

Inner West Council

General Purpose Financial Statements for the year ended 30 June 2023

Understanding Council's Financial Statements

Introduction

Each year NSW local governments are required to present audited financial statements to their council and community.

What you will find in the Statements

The financial statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2023.

The format of the financial statements is standard across all NSW Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and requirements as set down by the Office of Local Government (OLG).

About the Councillor/Management Statement

The financial statements must be certified by senior staff as 'presenting fairly' the Council's financial results for the year and are required to be adopted by Council – ensuring both responsibility for and ownership of the financial statements.

About the Primary Financial Statements

The financial statements incorporate five "primary" financial statements:

1. The Income Statement

Summarises Council's financial performance for the year, listing all income and expenses. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

2. The Statement of Comprehensive Income

Primarily records changes in the fair value of Council's Infrastructure, property, plant and equipment.

3. The Statement of Financial Position

A 30 June snapshot of Council's financial position indicating its assets, liabilities and "net wealth".

4. The Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

5. The Statement of Cash Flows

Indicates where Council's cash came from and where it was spent. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the five primary financial statements.

About the Auditor's Reports

Council's financial statements are required to be audited by the NSW Audit Office.

In NSW the auditor provides 2 audit reports:

1. an opinion on whether the financial statements present fairly the Council's financial performance and position, and
2. their observations on the conduct of the audit, including commentary on the Council's financial performance and financial position.

Who uses the Financial Statements?

The financial statements are publicly available documents and must be presented at a Council meeting between seven days and five weeks after the date of the audit report. The public can make submissions to Council up to seven days subsequent to the public presentation of the financial statements.

Council is required to forward an audited set of financial statements to the Office of Local Government.

Inner West Council

General Purpose Financial Statements

for the year ended 30 June 2023

Statement by Councillors and Management made pursuant to Section 413 (2c) of the *Local Government Act 1993* (NSW)

The attached general purpose financial statements have been prepared in accordance with:


- the *Local Government Act 1993* and the regulations made thereunder,
- the Australian Accounting Standards and other pronouncements of the Australian Accounting Standards Board
- the Local Government Code of Accounting Practice and Financial Reporting.


To the best of our knowledge and belief, these statements:


- present fairly the Council's operating result and financial position for the year
- accord with Council's accounting and other records.

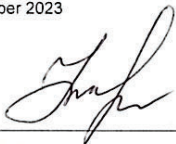
We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 10 October 2023.


Darcy Byrne
Mayor
10 October 2023


Chloe Smith
Deputy Mayor
10 October 2023


Peter Gainsford
General Manager
10 October 2023


Aigul Utegenova
Responsible Accounting Officer
10 October 2023

Inner West Council | Income Statement | for the year ended 30 June 2023

Inner West Council

Income Statement for the year ended 30 June 2023

<i>Original unaudited budget</i>			<i>Actual</i>	<i>Actual</i>
2023	\$ '000	Notes	2023	2022
	Income from continuing operations			
165,444	Rates and annual charges	B2-1	166,293	162,153
52,007	User charges and fees	B2-2	55,874	41,357
24,139	Other revenues	B2-3	16,543	10,737
9,310	Grants and contributions provided for operating purposes	B2-4	13,828	15,368
27,872	Grants and contributions provided for capital purposes	B2-4	29,209	30,772
3,450	Interest and investment income	B2-5	10,966	3,309
-	Other income	B2-6	5,529	4,306
282,222	Total income from continuing operations		298,242	268,002
	Expenses from continuing operations			
127,200	Employee benefits and on-costs	B3-1	124,862	112,062
79,360	Materials and services	B3-2	99,950	87,368
860	Borrowing costs	B3-3	859	970
33,104	Depreciation, amortisation and impairment of non-financial assets	B3-4	33,172	34,142
12,988	Other expenses	B3-5	11,818	10,970
1,582	Net loss from the disposal of assets	B4-1	4,860	2,462
255,094	Total expenses from continuing operations		275,521	247,974
27,128	Operating result from continuing operations		22,721	20,028
27,128	Net operating result for the year attributable to Council		22,721	20,028
	Net operating result for the year before grants and contributions provided for capital purposes			
(744)			(6,488)	(10,744)

The above Income Statement should be read in conjunction with the accompanying notes.

Inner West Council | Statement of Comprehensive Income | for the year ended 30 June 2023

Inner West Council

Statement of Comprehensive Income for the year ended 30 June 2023

\$ '000	Notes	2023	Restated 2022
Net operating result for the year – from Income Statement			
		22,721	20,028
Other comprehensive income:			
Amounts which will not be reclassified subsequently to the operating result			
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-7	331,858	112,664
Total items which will not be reclassified subsequently to the operating result		331,858	112,664
Total other comprehensive income for the year		331,858	112,664
Total comprehensive income for the year attributable to Council		354,579	132,692

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Inner West Council | Statement of Financial Position | for the year ended 30 June 2023

Inner West Council

Statement of Financial Position as at 30 June 2023

\$ '000	Notes	2023	Restated 2022
ASSETS			
Current assets			
Cash and cash equivalents	C1-1	75,413	75,586
Investments	C1-2	104,500	154,200
Receivables	C1-4	43,197	38,401
Inventories	C1-5	216	198
Contract assets and contract cost assets	C1-6	–	219
Prepayments		3,153	2,838
Total current assets		226,479	271,442
Non-current assets			
Investments	C1-2	120,506	124,457
Infrastructure, property, plant and equipment (IPPE)	C1-7	2,780,684	2,421,272
Investment property	C1-8	54,878	–
Intangible assets	C1-9	6,173	6,945
Right of use assets	C2-1	229	836
Total non-current assets		2,962,470	2,553,510
Total assets		3,188,949	2,824,952
LIABILITIES			
Current liabilities			
Payables	C3-1	49,994	44,128
Contract liabilities	C3-2	35,770	29,009
Lease liabilities	C2-1	82	187
Borrowings	C3-3	2,447	2,600
Employee benefit provisions	C3-4	31,891	29,850
Total current liabilities		120,184	105,774
Non-current liabilities			
Contract liabilities	C3-2	778	1,972
Lease liabilities	C2-1	159	661
Borrowings	C3-3	32,788	35,234
Employee benefit provisions	C3-4	1,443	2,293
Total non-current liabilities		35,168	40,160
Total liabilities		155,352	145,934
Net assets		3,033,597	2,679,018
EQUITY			
Accumulated surplus		2,405,335	2,382,614
IPPE revaluation reserve		628,262	296,404
Total equity		3,033,597	2,679,018

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Inner West Council | Statement of Changes in Equity | for the year ended 30 June 2023

Inner West Council

Statement of Changes in Equity for the year ended 30 June 2023

	Notes	2023			2022		
		Accumulated surplus	IPPE revaluation reserve	Total equity	Accumulated surplus	IPPE revaluation reserve	Total equity
\$ '000					Restated	Restated	Restated
Opening balance at 1 July		2,382,614	296,404	2,679,018	2,362,586	183,740	2,546,326
Net operating result for the year		22,721	-	22,721	20,028	-	20,028
Other comprehensive income							
Restated gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-7	-	331,858	331,858	-	112,664	112,664
Other comprehensive income		-	331,858	331,858	-	112,664	112,664
Total other comprehensive income		22,721	331,858	354,579	20,028	112,664	132,692
Closing balance at 30 June		2,405,335	628,262	3,033,597	2,382,614	296,404	2,679,018

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Inner West Council

Statement of Cash Flows for the year ended 30 June 2023

<i>Original unaudited budget</i> 2023	\$ '000	Notes	<i>Actual</i> 2023	<i>Actual</i> 2022
Cash flows from operating activities				
Receipts:				
165,444	Rates and annual charges		163,614	163,537
52,007	User charges and fees		63,310	35,425
3,450	Interest received		8,301	3,329
37,182	Grants and contributions		45,968	62,229
–	Bonds, deposits and retentions received		4,958	3,020
24,139	Other		31,321	26,038
Payments:				
(127,200)	Payments to employees		(124,448)	(112,691)
(79,360)	Payments for materials and services		(116,622)	(95,430)
(860)	Borrowing costs		(874)	(983)
(12,988)	Other		(7,161)	(9,764)
61,814	Net cash flows from operating activities	F1-1	68,367	74,710
Cash flows from investing activities				
Receipts:				
256,003	Sale of investments		292,700	252,284
2,763	Proceeds from sale of IPPE		2,820	1,006
Payments:				
(238,571)	Purchase of investments		(238,949)	(314,849)
(80,907)	Purchase of investment property		(54,878)	–
(95,425)	Payments for IPPE		(67,415)	(43,057)
–	Purchase of intangible assets		(140)	(353)
(156,137)	Net cash flows from investing activities		(65,862)	(104,969)
Cash flows from financing activities				
Payments:				
(2,600)	Repayment of borrowings		(2,599)	(3,062)
–	Principal component of lease payments		(79)	(199)
(2,600)	Cash flows from financing activities		(2,678)	(3,261)
(96,923)	Net change in cash and cash equivalents		(173)	(33,520)
184,080	Cash and cash equivalents at beginning of year		75,586	109,106
87,157	Cash and cash equivalents at end of year	C1-1	75,413	75,586

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Inner West Council

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A About Council and these financial statements

A1-1 Basis of preparation

These financial statements were authorised for issue by Council on 10/10/2023. Council has the power to amend and reissue these financial statements in cases where critical information is received from public submissions or where the OLG directs Council to amend the financial statements.

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993 (NSW)* and *Local Government (General) Regulation 2021* (Regulation), and the Local Government Code of Accounting Practice and Financial Reporting. Council is a not for-profit entity. The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

Unless otherwise indicated, all amounts disclosed in the financial statements are actual amounts. Specific unaudited budgetary amounts (which are clearly marked) have been included for comparative analysis (to actuals) in the following reports and notes:

- Income statement
- Statement of cash flows
- Note B5-1 – Material Budget Variations

Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain infrastructure, property and plant and equipment.

Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Council makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- (i) fair values of infrastructure, property, plant and equipment – refer Notes C1-7 and D2-1.
- (ii) employee benefit provisions – refer Note C3-4.
- (iii) fair values of investment properties – refer note C1-8

Significant judgements in applying the Council's accounting policies

- (i) Impairment of receivables - refer Note C1-4
- (ii) Determination of whether performance obligations are sufficiently specific and whether the contract is within the scope of AASB 15 Revenue from Contracts with Customers and / or AASB 1058 Income of Not-for-Profit Entities – refer to Notes B2-2 - B2-4
- (iii) Determination of the lease term, discount rate (when not implicit in the lease) and whether an arrangement contains a lease – refer to Note C2-1.

Monies and other assets received by Council

The Consolidated Fund

In accordance with the provisions of Section 409(1) of the Local Government Act 1993 (NSW), all money and property received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

The Consolidated Fund has been included in the financial statements of NSW Council.

Cash and other assets of the following activities have been included as part of the Consolidated Fund:

- General purpose operations

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A1-1 Basis of preparation (continued)

The Trust Fund

In accordance with the provisions of Section 411 of the *Local Government Act 1993*, a separate and distinct Trust Fund is maintained to account for all money and other assets received by the Council in Trust which must be applied only for the purposes of, or in accordance with the trusts relating to those monies. Trust monies and other assets subject to Council's control have been included in these reports.

A separate statement of monies held in the Trust Fund is available for inspection at the Council office by any person free of charge.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities that are recoverable from, or payable to, the taxation authority, are presented as operating cash flows.

Volunteer services

Council is supported by volunteer services in its community support programs. All volunteer services are not material and therefore have not been recognised in the income statement.

New accounting standards and interpretations issued but not yet effective

Certain new accounting standards and interpretations (ie. pronouncements) have been published by the Australian Accounting Standards Board that are not mandatory for the 30 June 2023 reporting period. Council has elected not to apply any of these pronouncements in these financial statements before their operative dates.

These standards include:

Pronouncement	AASB 2020-1 Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current AASB 2020-6 Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current – Deferral of Effective Date
Nature of change in accounting policy	This Standard amends AASB 101 to clarify requirements for the presentation of liabilities in the statement of financial position as current or non-current.
Effective date	Annual reporting period beginning on or after 1 January 2023.
Expected impact on council financial statements	Little impact expected but Councils will consider the appropriate classification of liabilities as current or non-current.
Pronouncement	AASB 2021-2 Amendments to Australian Accounting Standards – Disclosure of Accounting Policies and Definition of Accounting Estimates [amends AASB 7, AASB 101, AASB 108, AASB 134 & AASB Practice Statement 2]

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A1-1 Basis of preparation (continued)

Nature of change in accounting policy	This Standard amends a number of standards as follows: AASB 7 to clarify that information about measurement bases for financial instruments is expected to be material to an entity's financial statements; AASB 101 to require entities to disclose their material accounting policy information rather than their significant accounting policies; AASB 108 to clarify how entities should distinguish changes in accounting policies and changes in accounting estimates; AASB 134 to identify material accounting policy information as a component of a complete set of financial statements; and AASB Practice Statement 2 to provide guidance on how to apply the concept of materiality to accounting policy disclosures.
Effective date	Annual reporting period beginning on or after 1 January 2023.
Expected impact on council financial statements	No impact on reported financial performance or position.
Pronouncement	AASB 2022-5 Amendments to Australian Accounting Standards – Lease Liability in a Sale and Leaseback
Nature of change in accounting policy	This Standard amends AASB 16 to add subsequent measurement requirements for sale and leaseback transactions that satisfy the requirements in AASB 15 Revenue from Contracts with Customers to be accounted for as a sale. AASB 16 already requires a seller-lessee to recognise only the amount of any gain or loss that relates to the rights transferred to the buyer-lessor. The amendments made by this Standard ensure that a similar approach is applied by also requiring a seller-lessee to subsequently measure lease liabilities arising from a leaseback in a way that does not recognise any amount of the gain or loss related to the right of use it retains.
Effective date	Annual reporting periods beginning on or after 1 January 2024.
Expected impact on council financial statements	Unlikely to be significant impact for councils, however requirements should be reviewed if councils are entering into sale and lease back arrangements.

continued on next page ...

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A1-1 Basis of preparation (continued)

The following pronouncements are issued but not yet effective and are not expected to have relevance to councils but have been included for completeness:

Pronouncement	Nature of change in accounting policy	Effective date
AASB2014-10 Sale or Contribution of Assets between an Investor and its Associate or Joint Venture. AASB2015-10 Amendments to Australian Accounting Standards – Effective Date of Amendments to AASB 10 and AASB 128. AASB 2017-5 Amendments to Australian Accounting Standards – Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Corrections	The amendments address an acknowledged inconsistency between the requirements in AASB10, and those in AASB128 (2011) in dealing with the sale or contribution of assets between an investor and its associate or joint venture.	Annual reporting periods beginning on or after 1 January 2025.
AASB 17 Insurance Contracts and associated amendments	Changes to insurance accounting	Annual reporting periods beginning on or after 1 January 2023.
AASB 2021-5 Amendments to Australian Accounting Standards – Deferred Tax related to Assets and Liabilities arising from a Single Transactions [AASB 1 and AASB 112]	Clarification of the accounting for deferred tax when the transaction on initial adoption gives rise to equal taxable and deductible temporary differences.	Annual reporting periods beginning on or after 1 January 2023.

New accounting standards adopted during the year

During the year Council adopted all accounting standards and interpretations (as issued by the Australian Accounting Standards Board) which were mandatorily effective for the first time at 30 June 2023.

- **AASB 2022-3 Amendments to Australian Accounting Standards - Illustrative Examples for Not-for-Profit Entities accompanying AASB 15.**
- **AASB 2020-3 Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and other Amendments.**

None of the standards had a significant impact on reported position or performance.

Inner West Council | Notes to the Financial Statements 30 June 2023

B Financial Performance

B1 Functions or activities

B1-1 Functions or activities – income, expenses and assets

Income, expenses and assets have been directly attributed to the following functions or activities. Details of those functions or activities are provided in Note B1-2.

\$ '000	Income		Expenses		Operating result		Grants and contributions		Carrying amount of assets	
	2023	2022	2023	2022	2023	2022	2023	2022	2023	2022
Functions or activities										
General Manager	1,003	83	13,160	8,006	(12,157)	(7,923)	–	–	–	–
Community	20,267	17,946	44,443	40,760	(24,176)	(22,814)	1,843	2,725	358	318
Corporate	154,276	142,378	50,478	55,537	103,798	86,841	6,743	9,421	1,234,969	1,151,967
Infrastructure	82,663	72,172	111,410	79,082	(28,747)	(6,910)	31,960	26,060	1,587,059	1,089,532
Planning	40,033	35,423	56,030	64,589	(15,997)	(29,166)	2,491	7,934	366,563	469,862
Other	–	–	–	–	–	–	–	–	–	113,273
Total functions and activities	298,242	268,002	275,521	247,974	22,721	20,028	43,037	46,140	3,188,949	2,824,952

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B1-2 Components of functions or activities

Details relating to the Council's functions or activities as reported in B1-1 are as follows:

General Manager

- Legal Services
- People and Culture
- Strategic and Corporate Communications

Community

- Children's Services
- Community Centres
- Community Venues
- Community and Wellbeing
- Corporate Strategy and Engagement
- Events
- Libraries and History
- Living Arts
- Social and Cultural Planning

Corporate

- Customer Service
- Finance
- Governance and Risk
- Information and Communication Technology
- Procurement
- Property and Strategic Investments
- Service Transformation

Infrastructure

- Capital Works
- Civil Maintenance
- Engineering Services
- Facilities and Management
- Fleet
- Parks and Streetscapes operations
- Resource Recovery Operations
- Traffic and Transport Planning
- Urban Forest

Planning

- Aquatic Services
- Building Certification
- Development Assessment
- Economic Development
- Environmental Health and Building Regulation
- Parking and Ranger Services
- Parks Planning and Recreation
- Resource Recovery Planning
- Strategic Planning
- Urban Ecology
- Urban Sustainability

B2 Sources of income

B2-1 Rates and annual charges

\$ '000	2023	2022
Ordinary rates		
Residential	91,539	89,558
Business	37,519	36,593
Less: pensioner rebates (mandatory)	(1,619)	(1,683)
Rates levied to ratepayers	127,439	124,468
Pensioner rate subsidies received	887	942
Total ordinary rates	128,326	125,410
Annual charges (pursuant to s496, 496A, 496B, 501 & 611)		
Domestic waste management services	38,863	37,701
Stormwater management services	1,785	1,782
Section 611 charges	122	128
Less: pensioner rebates (Council policy)	(2,803)	(2,868)
Total annual charges	37,967	36,743
Total rates and annual charges	166,293	162,153

Council has used 2019 year valuations provided by the NSW Valuer General in calculating its rates.

Accounting policy

Rates and annual charges are recognised as revenue at the beginning of the rating period to which they relate. Prepaid rates are recognised as a financial liability until the beginning of the rating period.

Pensioner rebates relate to reductions in rates and certain annual charges for eligible pensioners' place of residence in the local government council area .

Pensioner rate subsidies are received from the NSW Government to provide a contribution towards the pensioner rebates and are recognised within the underlying revenue item based on their substance.

B2-2 User charges and fees

\$ '000	Timing	2023	2022
Specific user charges (per s502 - specific 'actual use' charges)			
Domestic waste management services	2	243	198
Waste management services (non-domestic)	2	461	441
Total specific user charges		704	639
Other user charges and fees			
(i) Fees and charges – statutory and regulatory functions (per s608)			
Building services – other	2	1,287	935
Private works – section 67	2	5,370	2,653
Regulatory/ statutory fees	2	844	816
Section 10.7 certificates (EP&A Act)	2	595	558
Town planning	2	4,095	5,363
Regulatory – compliance	2	2,037	1,482
Total fees and charges – statutory/regulatory		14,228	11,807
(ii) Fees and charges – other (incl. general user charges (per s608))			
Child care	1	17,482	14,712
Community centres	1	729	359
Leisure centre	1	7,609	3,779
Park rents	1	1,195	1,041
Parking fees	2	3,147	2,183
Hoarding fees	2	991	1,295
Pool (admissions)	2	9,739	5,524
Other	2	50	18
Total fees and charges – other		40,942	28,911
Total other user charges and fees		55,170	40,718
Total user charges and fees		55,874	41,357
Timing of revenue recognition for user charges and fees			
User charges and fees recognised over time (1)		27,015	25,415
User charges and fees recognised at a point in time (2)		28,859	15,942
Total user charges and fees		55,874	41,357

Accounting policy

Revenue arising from user charges and fees is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

The performance obligation relates to the specific services which are provided to the customers and generally the payment terms are within 30 days of the provision of the service. There is no material obligation for Council in relation to refunds or returns.

Where an upfront fee is charged such as membership fees for the leisure centre the fee is recognised on a straight-line basis over the expected life of the membership.

Licences granted by Council are all either short-term or low value and all revenue from licences is recognised at the time that the licence is granted rather than over the term of the licence.

B2-3 Other revenues

\$ '000	Timing	2023	2022
Fines – parking	2	11,023	8,594
Bus shelter income	2	1,118	970
Fines – other	2	1,059	386
Legal fees recovery – other	2	772	(210)
Ex gratia rates	2	336	329
Credit card transaction fee	2	107	84
Recycling income (non-domestic)	2	52	71
Diesel rebate	2	39	37
Insurance and tax recoveries	2	749	130
Other	2	1,288	346
Total other revenue		16,543	10,737
Timing of revenue recognition for other revenue			
Other revenue recognised over time (1)		–	–
Other revenue recognised at a point in time (2)		16,543	10,737
Total other revenue		16,543	10,737

Accounting policy for other revenue

Where the revenue is earned for the provision of specified goods / services under an enforceable contract, revenue is recognised when or as the obligations are satisfied.

Statutory fees and fines are recognised as revenue when the service has been provided, the payment is received or when the penalty has been applied, whichever occurs first.

Other revenue is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

B2-4 Grants and contributions

\$ '000	Operating 2023	Operating 2022	Capital 2023	Capital 2022
General purpose grants and non-developer contributions (untied)				
Financial Assistance Grant				
Relating to current year	2,677	3,024	–	–
Prepayment received in advance for subsequent year	5,456	4,649	–	–
Amount recognised as income during a year	8,133	7,673	–	–
Special purpose grants and non-developer contributions (tied)				
Cash contributions				
Bushfire and emergency services	–	2,037	–	–
Child care	833	1,882	–	–
Community services	162	162	–	–
Greenway	–	–	3,640	–
Environmental programs	774	227	–	–
Floodplain management	80	32	–	–
Library	626	591	–	–
LIRS subsidy	51	73	–	–
Local Roads and Community Infrastructure Program	–	–	5,896	2,925
Recreation and culture	20	1	1,973	3,146
Street lighting	670	665	–	–
Transport (other roads and bridges funding)	1,114	1,727	1,631	3,098
Transport (roads to recovery)	–	–	857	857
Urban Amenity Improvement Program	–	–	2,140	8,198
Other specific grants	1,354	288	2,881	2,548
Total special purpose grants and non-developer contributions – cash	5,684	7,685	19,018	20,772
Non-cash contributions				
Recreation and culture	–	–	–	1,081
Total other contributions – non-cash	–	–	–	1,081
Total special purpose grants and non-developer contributions (tied)	5,684	7,685	19,018	21,853
Total grants and non-developer contributions	13,817	15,358	19,018	21,853
Comprising:				
– Commonwealth funding	8,323	8,498	1,714	3,782
– State funding	5,492	5,631	13,701	16,902
– Other funding	2	1,229	3,603	1,169
	13,817	15,358	19,018	21,853

continued on next page ...

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B2-4 Grants and contributions (continued)

Developer contributions

\$ '000	Notes	Operating 2023	Operating 2022	Capital 2023	Capital 2022
Developer contributions: (s7.4 & s7.11 - EP&A Act, s64 of the LGA):					
Cash contributions					
S 7.4 – contributions using planning agreements		11	10	1,828	2,130
S 7.11 – contributions towards amenities/services		–	–	8,363	6,789
Total developer contributions – cash		11	10	10,191	8,919
Total developer contributions		11	10	10,191	8,919
Total grants and contributions		13,828	15,368	29,209	30,772
Timing of revenue recognition for grants and contributions					
Grants and contributions recognised over time		48	49	2,241	8,712
Grants and contributions recognised at a point in time		13,780	15,319	26,968	22,060
Total grants and contributions		13,828	15,368	29,209	30,772

Unspent grants and contributions

Certain grants and contributions are obtained by Council on the condition they be spent in a specified manner or in a future period but which are not yet spent in accordance with those conditions are as follows:

\$ '000	Operating 2023	Operating 2022	Capital 2023	Capital 2022
Unspent funds at 1 July	4,124	4,058	6,486	4,214
Add: Funds recognised as revenue in the reporting year but not yet spent in accordance with the conditions	1,118	1,057	5,157	2,534
Less: Funds received in prior year but revenue recognised and funds spent in current year	(1,652)	(991)	(5,680)	(262)
Transfer: Amounts re-classified as capital grants	–	–	–	–
Unspent funds at 30 June	3,590	4,124	5,963	6,486

Accounting policy

Grants and contributions – enforceable agreement with sufficiently specific performance obligations

Grant and contribution revenue from an agreement which is enforceable and contains sufficiently specific performance obligations is recognised as or when control of each performance obligations is transferred.

The performance obligations vary according to the agreement but include the provisioning of public artworks on non-Council owned property. Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Performance obligations may be satisfied either at a point in time or over time and this is reflected in the revenue recognition pattern. Point in time recognition occurs when the beneficiary obtains control of the goods / services at a single time (e.g. completion of the project when a report / outcome is provided), whereas over time recognition is where the control of the services is ongoing throughout the project (e.g. provision of childcare services through the year).

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

Capital grants

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B2-4 Grants and contributions (continued)

Capital grants received by Council under an enforceable contract for the acquisition or construction of infrastructure, property, plant and equipment to identified specifications which will be under Council's control on completion are recognised as revenue as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project.

For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

Developer contributions

Council has obligations to provide facilities from contribution revenues levied on developers under the provisions of sections 7.4, 7.11 and 7.12 of the *Environmental Planning and Assessment Act 1979* (EP&A Act).

While Council generally incorporates these amounts as part of a Development Consents Order, such developer contributions are only recognised as income upon receipt by Council, due to the possibility that individual development consents may not be acted upon by the applicant and, accordingly, would not be payable to Council.

Developer contributions may only be expended for the purposes for which the contributions were required, but Council may apply contributions according to the priorities established in work schedules for the contribution plan.

Other grants and contributions

Assets, including cash, received from other grants and contributions are recognised at fair value when the asset is received. Council considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

B2-5 Interest and investment income

\$ '000	2023	2022
Interest on financial assets measured at amortised cost		
– Overdue rates and annual charges (incl. special purpose rates)	801	778
– Cash and investments	8,269	694
– Other	1,896	1,837
Total interest and investment income (losses)	10,966	3,309

Accounting policy

Interest income is recognised using the effective interest rate at the date that interest is earned.

B2-6 Other income

\$ '000	Notes	2023	2022
Rental income			
Investment properties			
Lease income (excluding variable lease payments not dependent on an index or rate)		1,380	–
Total Investment properties		1,380	–
Other lease income			
Leaseback fees - council vehicles		587	533
Other Council Properties			
Lease income (excluding variable lease payments not dependent on an index or rate)		3,462	4,117
Lease income relating to variable lease payments not dependent on an index or a rate		–	4
Total other lease income		4,049	4,654
Total rental income	C2-2	5,429	4,654
Fair value increment on investments			
Fair value increment/ (decrement) on investments (other)		100	(348)
Total Fair value increment/ (decrement) on investments		100	(348)
Total other income		5,529	4,306

B3 Costs of providing services

B3-1 Employee benefits and on-costs

\$ '000	2023	2022
Salaries and wages	99,938	90,977
Employee termination costs	745	182
Employee leave entitlements (ELE)	12,133	7,030
Superannuation	11,531	10,164
Workers' compensation insurance	3,211	2,743
Fringe benefit tax (FBT)	766	663
Other	1,314	771
Total employee costs	129,638	112,530
Less: capitalised costs	(4,776)	(468)
Total employee costs expensed	124,862	112,062
Number of 'full-time equivalent' employees (FTE) at year end	1,019	1,113

Accounting policy

Employee benefit expenses are recorded when the service has been provided by the employee.

Retirement benefit obligations

Council provides retirement, disability, and death benefits to eligible employees. It offers both defined benefit plans and defined contribution plans, making contributions on behalf of its employees.

Superannuation plans

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a defined benefit plan under the Local Government Superannuation Scheme, however, when sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note D3-1 for more information.

B3-2 Materials and services

\$ '000	Notes	2023	2022
Cost of sales		363	213
Raw materials and consumables		8,148	6,318
Agency Staff		9,589	7,345
Consultants		4,322	3,186
Contractors		35,819	33,121
Infringement notice contract costs (SEINS)		1,551	1,184
Legal Fees		4,279	1,248
IT Expenses		5,932	6,051
Insurance		3,013	2,819
Street lighting		1,261	1,228
Electricity		3,683	3,156
Subscriptions and publications		883	821
Election expenses		–	1,137
Telephone and communications		579	500
Postage, Printing and stationery		1,232	846
Vehicle Costs		2,193	1,748
Bank charges		789	662
Audit Fees	E2-1	555	505
Councillor and Mayoral fees and associated expenses	E1-2	628	526
Water rates		1,042	1,101
Tipping fees		10,101	10,433
Gas		660	377
Other expenses		2,060	1,537
Expenses from short-term leases		153	122
Expenses from leases of low value assets		1,115	1,184
Total materials and services		99,950	87,368

Accounting policy

Expenses are recorded on an accruals basis as the Council receives the goods or services.

B3-3 Borrowing costs

\$ '000	2023	2022
(i) Interest bearing liability costs		
Interest on leases	6	10
Interest on loans	853	960
Total interest bearing liability costs	859	970
Total interest bearing liability costs expensed	859	970

Accounting policy

Borrowing costs incurred for the construction of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Other borrowing costs are expensed as incurred.

B3-4 Depreciation, amortisation and impairment of non-financial assets

\$ '000	Notes	2023	2022
Depreciation and amortisation			
Infrastructure, property, plant and equipment	C1-7	32,181	33,033
Right of use assets	C2-1	79	205
Intangible assets	C1-9	912	904
Total depreciation and amortisation costs		33,172	34,142

Accounting policy

Depreciation and amortisation

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives. Useful lives are included in Note C1-7 for IPPE assets, Note C1-9 for intangible assets and Note C2-1 for right of use assets.

Impairment of non-financial assets

Council assets held at fair value that are not held primarily for their ability to generate net cash flow, and that are deemed to be specialised, are not tested for impairment since these assets are assessed on an annual basis to ensure that the carrying amount is not materially different from fair value and therefore an impairment loss would be captured during this assessment.

Intangible assets not yet available for use, are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired.

Other non-financial assets that do not meet the criteria above are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units).

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

B3-5 Other expenses

\$ '000	Notes	2023	2022
Impairment of receivables	C1-4	325	215
Donations, contributions and assistance to other organisations (Section 356)		1,157	1,539
Contributions/levies to other levels of government			
– Emergency services levy (includes FRNSW, SES and RFS levies)		4,773	3,985
– Waste levy		5,563	5,231
Total other expenses		11,818	10,970

Accounting policy

Other expenses are recorded on an accruals basis when Council has an obligation for the expenses.

Impairment expenses are recognised when identified.

B4 Gains or losses

B4-1 Gain or loss from the disposal, replacement and de-recognition of assets

\$ '000	Notes	2023	2022
Gain (or loss) on disposal of infrastructure, property, plant and equipment			
C1-7			
Proceeds from disposal		2,820	1,006
Less: carrying amount of infrastructure, property, plant and equipment		(7,680)	(3,468)
Gain (or loss) on disposal		(4,860)	(2,462)

Accounting policy

Gains and losses on disposals are determined by comparing proceeds with carrying amount. The gain or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer and the asset is de-recognised.

B5 Performance against budget

B5-1 Material budget variations

Council's original budget was adopted by the Council on 14 June 2022 and is not required to be audited. The original projections on which the budget was based have been affected by a number of factors. These include state and federal government decisions, including new grant programs, changing economic activity, environmental factors, and by decisions made by Council.

While these General Purpose Financial Statements include the original budget adopted by Council, the Act requires Council to review its financial budget on a quarterly basis, so it is able to manage the variation between actuals and budget that invariably occur during the year.

Material variations of more than 10% between original budget and actual results or where the variance is considered material by nature are explained below.

Variation Key: **F** = Favourable budget variation, **U** = Unfavourable budget variation.

\$ '000	2023 Budget	2023 Actual	2023 ----- Variance -----	
Revenues				
Rates and annual charges	165,444	166,293	849	1% F
User charges and fees	52,007	55,874	3,867	7% F
Increase in restoration fees and construction zone fees during the 2022/23 financial year higher than anticipated.				
Other revenues	24,139	16,543	(7,596)	(31)% U
Less than anticipated fine infringement revenue for 2022/23 financial year and actual lease revenue included under 'other income'.				
Operating grants and contributions	9,310	13,828	4,518	49% F
Early payment of full 2023/24 Financial Assistance Grant received in 2022/23 financial year and one off grants received during the financial year.				
Capital grants and contributions	27,872	29,209	1,337	5% F
Interest and investment revenue	3,450	10,966	7,516	218% F
2022/23 budget was projected prior to the RBA interest rate rises that started in May 2022 and increased progressively each month.				
Other income	—	5,529	5,529	∞ F
Budget included under 'Other Revenues'.				
Expenses				
Employee benefits and on-costs	127,200	124,862	2,338	2% F
Materials and services	79,360	99,950	(20,590)	(26)% U
Over spend in agency costs offset by under spend in employee costs. Remaining variances in relation to additional reactive maintenance costs on Council buildings and capital expenditure classified as operational expenditure due to the nature of works.				
Borrowing costs	860	859	1	0% F
Depreciation, amortisation and impairment of non-financial assets	33,104	33,172	(68)	0% U
Other expenses	12,988	11,818	1,170	9% F
Under budgeted Emergency Services Levy as expected subsidy from State Government not provided for 2022/23 financial year.				
Net losses from disposal of assets	1,582	4,860	(3,278)	(207)% U

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B5-1 Material budget variations (continued)

	2023 Budget	2023 Actual	2023 ----- Variance -----
\$ '000			

Higher than expected losses from assets due to the asset revaluation completed for the last two financial years.

Statement of cash flows

Cash flows from operating activities	61,814	68,367	6,553	11%	F
Cash flows from investing activities	(156,137)	(65,862)	90,275	(58)%	F
Cash flows from financing activities	(2,600)	(2,678)	(78)	3%	U

C Financial position

C1 Assets we manage

C1-1 Cash and cash equivalents

\$ '000	2023	2022
Cash assets		
Cash on hand and at bank	75,413	75,586
Total cash and cash equivalents	75,413	75,586

Accounting policy

For Statement of Cash Flow presentation purposes, cash and cash equivalents include: cash on hand; deposits held at call with financial institutions; other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value; and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position.

C1-2 Financial investments

	2023 Current	2023 Non-current	2022 Current	2022 Non-current
\$ '000				
Financial assets at fair value through the profit and loss				
Mortgage backed securities	–	1,022	–	1,058
Other long term financial assets (Civic Risk)	–	2,984	–	2,899
Total	–	4,006	–	3,957
Debt securities at amortised cost				
Term deposits	104,500	3,000	142,000	7,000
NCD's, FRN's (with maturities > 3 months)	–	102,200	12,200	102,200
Fixed bonds (ADIs)	–	11,300	–	11,300
Total	104,500	116,500	154,200	120,500
Total financial investments	104,500	120,506	154,200	124,457

Accounting policy

Financial instruments are recognised initially on the date that the Council becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, Council classifies its financial assets into the following categories – those measured at:

- amortised cost
- fair value through profit and loss (FVTPL)
- fair value through other comprehensive income – equity instrument (FVOCI-equity)

Financial assets are not reclassified subsequent to their initial recognition.

Amortised cost

Assets measured at amortised cost are financial assets where:

- the business model is to hold assets to collect contractual cash flows, and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

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C1-2 Financial investments (continued)

Council's financial assets measured at amortised cost comprise trade and other receivables, term deposits, floating rate notes, fixed rate notes and cash and cash equivalents in the statement of financial position. Term deposits with an initial term of more than 3 months are classified as investments rather than cash and cash equivalents.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, impairment and gains or loss on de-recognition are recognised in profit or loss.

Financial assets through profit or loss

All financial assets not classified as measured at amortised cost or fair value through other comprehensive income are measured at fair value through profit or loss.

Net gains or losses, including any interest or dividend income, are recognised in profit or loss.

Council's financial assets measured at fair value through profit or loss comprise investments in Mortgage-Backed Securities and an investment in CivicRisk Mutual in the Statement of Financial Position.

C1-3 Restricted and allocated cash, cash equivalents and investments

\$ '000 2023 2022

(a) Externally restricted cash,
cash equivalents and
investments

Total cash, cash equivalents and investments 300,419 354,243

Less: Externally restricted cash, cash equivalents and investments (115,026) (119,407)

Cash, cash equivalents and investments not subject to external restrictions 185,393 234,836

External restrictions

Developer contributions – general	63,886	66,466
Specific purpose unexpended grants (recognised as revenue) – general fund	9,553	10,610
Stormwater management	3,336	2,848
Special Rate Variation Income	13,331	11,870
Mainstreet levy	240	240
3.5% levy reserve	1,121	1,121
Domestic waste management	23,559	26,252

Total external restrictions 115,026 119,407

Cash, cash equivalents and investments subject to external restrictions are those which are only available for specific use by Council due to a restriction placed by legislation or third-party contractual agreement.

\$ '000 2023 2022

(b) Internal allocations

Cash, cash equivalents and investments not subject to external restrictions 185,393 234,836

Less: Internally restricted cash, cash equivalents and investments (163,076) (214,107)

Unrestricted and unallocated cash, cash equivalents and investments 22,317 20,729

Internal allocations

At 30 June, Council has internally allocated funds to the following:

Employees leave entitlement	14,315	15,830
Deposits, retentions and bonds	28,306	23,303
Financial Assistance Grant reserve	–	4,649
Investment Property Reserve	24,928	80,907
Infrastructure Renewal Reserve	19,446	19,446
Depreciation Contra Reserve	76,081	69,972
Total internal allocations	163,076	214,107

Cash, cash equivalents and investments not subject to external restrictions may be internally allocated by resolution or policy of the elected Council.

C1-4 Receivables

\$ '000	2023 Current	2023 Non-current	2022 Current	2022 Non-current
Rates and annual charges	14,251	–	13,935	–
Interest and extra charges	1,677	–	641	–
User charges and fees	19,619	–	21,528	–
Accrued revenues				
– Interest on investments	1,937	–	297	–
– Other income accruals	443	–	(1,306)	–
Fines	6,580	–	4,999	–
Net GST receivable	2,236	–	1,718	–
Other receivables	246	–	76	–
Total	46,989	–	41,888	–
Less: provision for impairment				
Rates and annual charges	(356)	–	(503)	–
Interest and extra charges	(42)	–	(31)	–
User charges and fees	(2,251)	–	(1,822)	–
Fines	(1,143)	–	(1,131)	–
Total provision for impairment – receivables	(3,792)	–	(3,487)	–
Total net receivables	43,197	–	38,401	–

\$ '000	2023	2022
Movement in provision for impairment of receivables		
Balance at the beginning of the year (calculated in accordance with AASB 9)	3,487	3,471
+ new provisions recognised during the year	302	2,328
– amounts already provided for and written off this year	–	(2,312)
Balance at the end of the year	3,789	3,487

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C1-4 Receivables (continued)

Accounting policy

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Impairment

Impairment of financial assets measured at amortised cost is recognised on an expected credit loss (ECL) basis.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition, and when estimating the ECL, the Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience and informed credit assessment, and including forward-looking information.

Council uses the simplified approach for trade receivables where the expected lifetime credit losses are recognised on day 1.

When considering the ECL for rates debtors, Council takes into account that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold (i.e. these charges are secured against the property). For non-rates debtors, Council uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

Credit losses are measured as the present value of the difference between the cash flows due to the entity in accordance with the contract, and the cash flows expected to be received. This is applied using a probability weighted approach.

The Council writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings.

Where the Council renegotiates the terms of receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

C1-5 Inventories

\$ '000	2023 Current	2023 Non-current	2022 Current	2022 Non-current
(i) Inventories at cost				
Stores, materials and trading stock	216	–	198	–
Total inventories at cost	216	–	198	–
Total inventories	216	–	198	–

Accounting policy

Raw materials and stores, work in progress and finished goods

Raw materials and stores, work in progress and finished goods are stated at the lower of cost and net realisable value. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

C1-6 Contract assets and Contract cost assets

\$ '000	2023 Current	2023 Non-current	2022 Current	2022 Non-current
Contract assets	–	–	219	–
Total contract assets and contract cost assets	–	–	219	–

Contract assets

Work relating to infrastructure grants	–	–	219	–
Total contract assets	–	–	219	–

Accounting policy

Contract assets

Contract assets represent Councils right to payment in exchange for goods or services the Council has transferred to a customer when that right is conditional on something other than the passage of time.

Contract assets arise when amounts recognised as revenue are not yet billed because the billing is based on the achievement of various milestones established in the contract with the customer. Once an invoice or payment claim is raised or the relevant milestone is reached, Council recognises a receivable.

Inner West Council | Notes to the Financial Statements 30 June 2023

C1-7 Infrastructure, property, plant and equipment

By aggregated asset class	At 1 July 2022					Asset movements during the reporting period					At 30 June 2023		
	Gross carrying amount Restated	Accumulated depreciation and impairment	Net carrying amount Restated	Additions/ renewals	Transfers to new assets	Carrying value of disposals	Depreciation expense	WIP additions	Adjustments and transfers	Revaluation increments to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
\$ '000													
Capital work in progress	75,304	–	75,304	(35,184)	(8,593)	–	–	68,482	(564)	–	99,445	–	99,445
Plant and equipment	29,342	(19,899)	9,443	–	4,043	(670)	(2,317)	–	–	–	31,052	(20,553)	10,499
Domestic waste vehicles	5,244	(1,699)	3,545	–	–	(256)	(388)	–	(565)	–	3,953	(1,616)	2,337
Office equipment	4,246	(3,373)	873	–	241	–	(261)	–	–	–	4,486	(3,633)	853
Furniture and fittings	2,167	(1,813)	354	–	–	–	(115)	–	–	–	2,167	(1,928)	239
Land:													
- Crown Land	105,130	–	105,130	–	–	–	–	–	(10,697)	38,054	132,487	–	132,487
- Operational land	394,950	–	394,950	–	–	–	–	–	(936)	105,172	499,186	–	499,186
- Community land	152,560	–	152,560	–	–	–	–	–	11,633	61,647	225,840	–	225,840
Land improvements – non-depreciable	4,286	–	4,286	–	–	–	–	–	–	–	4,286	–	4,286
Land improvements – depreciable	130,586	(40,877)	89,709	9,131	1,227	(1,330)	(3,694)	–	(3,769)	–	133,314	(42,040)	91,274
Car parks – non-depreciable	17,714	–	17,714	–	–	–	–	–	–	–	17,714	–	17,714
Car parks – depreciable	10,786	(3,634)	7,152	6	7	–	(359)	–	4,246	–	14,850	(3,797)	11,053
Infrastructure:													
- Buildings	378,047	(114,881)	263,166	3,417	1,012	–	(7,947)	–	(148)	51,211	422,039	(111,328)	310,711
- Buildings and Aquatic Centres surrounding assets	–	–	–	–	–	–	–	–	2,582	9,724	12,168	–	12,168
- Aquatic Centres	102,112	(17,192)	84,920	451	109	–	(2,440)	–	269	8,266	109,557	(17,982)	91,575
- Roads	426,804	(202,293)	224,511	9,490	–	(522)	(6,631)	–	(2,913)	9,706	359,477	(125,836)	233,641
- Bridges	15,995	(6,061)	9,934	–	–	–	(180)	–	13	–	15,995	(6,228)	9,767
- Footpaths	229,390	(68,494)	140,896	5,470	1,684	(704)	(3,258)	–	(34)	12,676	251,612	(94,882)	156,730
- Kerb and gutter	224,359	(91,860)	132,499	1,363	237	(427)	(1,404)	–	–	–	213,648	(81,380)	132,268
- Other road assets	35,520	(6,498)	29,022	1,840	33	(3,521)	(1,154)	–	(1,334)	–	30,251	(5,365)	24,886
- Bulk earthworks (non-depreciable)	525,843	–	525,843	55	–	–	–	–	–	35,402	561,300	–	561,300
- Sea walls	38,211	(13,126)	25,085	–	–	–	(395)	–	1,123	–	40,700	(14,887)	25,813
- Wharves	6,374	(2,069)	4,305	–	–	–	(62)	–	(9)	–	6,360	(2,127)	4,233
- Stormwater drainage	179,340	(59,269)	120,071	3,961	–	(251)	(1,439)	–	37	–	182,766	(60,387)	122,379
Total infrastructure, property, plant and equipment	3,094,310	(673,038)	2,421,272	–	–	(7,681)	(32,181)	68,482	(1,066)	331,858	3,374,653	(593,969)	2,780,684

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

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Inner West Council | Notes to the Financial Statements 30 June 2023

C1-7 Infrastructure, property, plant and equipment (continued)

By aggregated asset class	At 1 July 2021				Asset movements during the reporting period					At 30 June 2022		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount		Additions/transfers renewals ^{1,2}	Carrying value of disposals	Depreciation expense	WIP additions	Adjustments and transfers	Revaluation increments to equity (AR) ³	Revaluation increments to equity (AR) ³	Net carrying amount ²
\$ '000					Restated					Restated		Restated
Restated Capital work in progress²	69,308	–	69,308		(23,022)	(14,999)	–	44,036	(19)	–	–	75,304
Plant and equipment	26,984	(17,823)	9,161		3,508	(520)	(2,706)	–	–	–	(19,899)	9,443
Office equipment	4,156	(3,002)	1,154		–	–	(339)	–	–	–	(3,373)	873
Furniture and fittings	2,167	(1,884)	483		–	–	(129)	–	–	–	(2,167)	354
Domestic waste vehicles	4,996	(1,458)	3,538		–	(146)	(411)	–	–	–	(1,699)	3,545
Land:												
– Operational land	394,950	–	394,950		–	–	–	–	–	–	–	394,950
– Community land	162,352	–	162,352		–	–	–	–	(9,792)	–	–	152,560
– Crown land	95,338	–	95,338		–	–	–	–	9,792	–	–	105,130
Land improvements – non-depreciable	4,286	–	4,286		–	–	–	–	–	–	–	4,286
Land improvements – depreciable	124,396	(38,029)	86,367		1,207	(751)	(3,966)	–	–	–	(40,877)	89,709
Car parks – non-depreciable	3,547	–	3,547		–	–	–	–	–	–	–	17,714
Car parks – depreciable	13,128	(3,451)	9,677		124	(25)	(213)	–	(2,411)	–	(3,634)	7,152
Infrastructure:												
– Buildings	378,002	(106,971)	271,031		–	–	(7,910)	45	–	–	(114,881)	263,166
– Restated Roads²	361,126	(178,613)	182,513		14,274	(658)	(7,290)	–	(1,322)	–	(202,293)	224,511
– Bridges	15,995	(5,881)	10,114		–	–	(180)	–	–	–	(6,061)	9,934
– Footpaths	133,763	(40,811)	92,952		988	(293)	(1,708)	–	–	–	(88,494)	140,896
– Other road assets (including bulk earthworks)	54,484	(12,086)	42,398		–	–	(2,294)	–	1,340	–	(6,498)	29,022
– Bulk earthworks (non-depreciable)	516,148	–	516,148		–	–	–	–	–	–	–	525,843
– Stormwater drainage	178,177	(57,910)	120,267		369	(88)	(1,423)	–	–	–	(59,269)	120,071
– Aquatic Centres	95,529	(14,677)	80,852		–	–	(2,515)	–	–	–	(17,192)	84,920
– Kerb and gutter	195,618	(79,536)	116,082		547	(321)	(1,519)	–	–	–	(91,860)	132,499
– Sea walls	37,424	(12,757)	24,667		758	(666)	(369)	–	–	–	(13,126)	25,085
– Wharves	6,077	(2,291)	3,786		1,247	–	(61)	–	–	–	(2,069)	4,305
Total infrastructure, property, plant and equipment	2,877,951	(576,980)	2,300,971		–	58	(3,488)	44,081	(1)	(14,833)	127,497	3,094,310
												(673,038)
												2,421,272

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

(2) Council had performed a valuation of some of its infrastructure assets in the financial year 2021/22. At 30 June 2022, Council's Statement of Financial Position included \$9.9 million in work-in-progress related to Road assets that were carried at cost. The incorrect inclusion of the \$9.9 million WIP balance within revalued assets, while also being carried as WIP at cost, led to an overstatement of the IPPE and assets revaluation reserve. Council restated the IPPE and revaluation reserve balances by \$9.9 million at the end of the year 2021/22 in the Statement of Financial Position. In addition, the 2021/22 gain on revaluation of infrastructure, property, plant and equipment within the Statement of Comprehensive Income was restated to \$112.6 million from \$122.6 million.

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C1-7 Infrastructure, property, plant and equipment (continued)

Accounting policy

Initial recognition of infrastructure, property, plant and equipment (IPPE)

IPPE is measured initially at cost. Cost includes the fair value of the consideration given to acquire the asset (net of discounts and rebates) and any directly attributable cost of bringing the asset to working condition for its intended use (inclusive of import duties and taxes).

When infrastructure, property, plant and equipment is acquired by Council at significantly below fair value, the assets are initially recognised at their fair value at acquisition date.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the Income Statement during the financial period in which they are incurred.

Useful lives of IPPE

Land is not depreciated. Depreciation on other assets is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

Plant and equipment	Years	Property Assets	Years
Office equipment	5 to 20	Buildings	9 to 190
Office furniture	2 to 10	Aquatic Centres	10 to 120
Plant and Fleet	2 to 10		
Domestic Waste Vehicles	3 to 10	Play Spaces and Sporting Fields	Years
		Land Improvements Parks (Depreciable)	5 to 124
Transport Assets	Years	Seawalls	20 to 141
Roads	25 to 100	Wharves	20 to 80
Road Formation/Bulk Earthworks	Not depreciable		
Bridges	15 to 162		
Footpaths	10 to 100		
Kerb and Gutter	85 to 200		
Traffic Devices	20 to 80		
Other Road assets	5 to 100		
Car Parks (Non Depreciable)	Not Depreciable		
Car Parks (Depreciable)	25 to 100		
Stormwater Drainage	15 - 196		

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

Revaluation model

Infrastructure, property, plant and equipment are held at fair value. Comprehensive valuations are performed at least every 5 years, however the carrying amount of assets is assessed by Council at each reporting date to confirm that it is not materially different from current fair value.

Increases in the carrying amounts arising on revaluation are credited to the IPPE revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against IPPE revaluation reserve to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

Land under roads

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

Council has elected not to recognise land under roads acquired before 1 July 2008. Land under roads acquired after 1 July 2008 is recognised in accordance with the IPPE accounting policy.

Crown reserves

Crown reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

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C1-7 Infrastructure, property, plant and equipment (continued)

Improvements on Crown reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating to the reserves are recognised within Council's Income Statement.

Rural Fire Service assets

Under Section 119 of the *Rural Fire Services Act 1997 (NSW)*, "all firefighting equipment purchased or constructed wholly or from money to the credit of the Fund is to be vested in the council of the area for or on behalf of which the firefighting equipment has been purchased or constructed".

At present, Council does not have any rural fire service assets.

C1-8 Investment properties

Owned investment property

\$ '000	2023	2022
At fair value		
Opening balance at 1 July	—	—
Acquisitions	54,500	—
Capitalised subsequent expenditure	378	—
Closing balance at 30 June	54,878	—

Accounting policy

Investment property, principally comprising freehold office buildings, is held for long-term rental yields and is not occupied by the Council. Changes in fair values are recorded in the Income Statement as a separate line item.

For the additional disclosures refer to the C2-2 Council as a Lessor and D2-1 Fair Value Measurement

C1-9 Intangible assets

Intangible assets are as follows:

\$ '000	2023	2022
Software		
Opening values at 1 July		
Gross book value	7,902	7,991
Accumulated amortisation	(2,909)	(2,041)
Software work in progress (WIP) balance	1,952	1,951
Net book value – opening balance	6,945	7,901
Movements for the year		
Other movements	140	(52)
Amortisation charges	(912)	(904)
Closing values at 30 June		
Gross book value	9,279	7,902
Accumulated amortisation	(3,821)	(2,909)
Software work in progress (WIP) balance	715	1,952
Total software – net book value	6,173	6,945
Total intangible assets – net book value	6,173	6,945

Accounting policy

IT development and software

Costs incurred in developing products or systems and costs incurred in acquiring software and licenses that will contribute to future period financial benefits through revenue generation and/or cost reduction are capitalised to software and systems.

Costs capitalised include external direct costs of materials and service, direct payroll, and payroll related costs of employees' time spent on the project. Amortisation is calculated on a straight line basis over periods generally ranging from three to ten years. IT development costs include only those costs directly attributable to the development phase and are only recognised following completion of technical feasibility, and where Council has an intention and ability to use the asset.

C2 Leasing activities

C2-1 Council as a lessee

Council leases a diverse range of equipment, including IT, Office, and Sports equipment. Information relating to the leases in place and associated balances and transactions is provided below.

Office, IT and Sport equipment

Leases for office and IT equipment are generally for low value assets, except for significant items such as photocopiers. The leases are for between 1 and 5 years with no renewal option and the payments are fixed.

(a) Right of use assets

\$ '000	Plant & Equipment	Buildings	Office, IT and Sport Equipment	Total
2023				
Opening balance at 1 July	316	318	202	836
Additions to right-of-use assets	–	88	18	106
Depreciation charge	–	(22)	(57)	(79)
Other movement	(316)	(318)	–	(634)
Balance at 30 June	–	66	163	229
2022				
Opening balance at 1 July	458	8	27	493
Additions to right-of-use assets	–	329	219	548
Depreciation charge	(142)	(19)	(44)	(205)
Other movement	–	–	–	–
Balance at 30 June	316	318	202	836

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C2-1 Council as a lessee (continued)

(b) Lease liabilities

\$ '000	2023 Current	2023 Non-current	2022 Current	2022 Non-current
Lease liabilities	82	159	187	661
Total lease liabilities	82	159	187	661

(c) (i) The maturity analysis

The maturity analysis of lease liabilities based on contractual undiscounted cash flows is shown in the table below:

\$ '000	< 1 year	1 – 5 years	> 5 years	Total	Total per Statement of Financial Position
2023					
Cash flows	82	159	–	241	241
2022					
Cash flows	187	661	–	848	848

(d) Income Statement

The amounts recognised in the Income Statement relating to leases where Council is a lessee are shown below:

\$ '000	2023	2022
Interest on lease liabilities	6	10
Depreciation of right of use assets	79	205
Expenses relating to short-term leases	153	122
Expenses relating to low-value leases	1,115	1,184
	1,353	1,521

(e) Statement of Cash Flows

Total cash outflow for leases	(83)	(208)
	(83)	(208)

Accounting policy

At inception of a contract, Council assesses whether a lease exists – i.e. does the contract convey the right to control the use of an identified asset for a period of time in exchange for consideration?

At the lease commencement, Council recognises a right-of-use asset and associated lease liability for the lease term. The lease term includes extension periods where Council believes it is reasonably certain that the option will be exercised.

The right-of-use asset is measured using the cost model where cost on initial recognition comprises: the lease liability, initial direct costs, prepaid lease payments, estimated cost of removal and restoration, less any lease incentives received. The right-of-use is depreciated over the lease term on a straight-line basis and assessed for impairment in accordance with the impairment of asset accounting policy.

The lease liability is initially recognised at the present value of the remaining lease payments at the commencement of the lease. The discount rate is the rate implicit in the lease, however where this cannot be readily determined then the Council's incremental borrowing rate for a similar term with similar security is used.

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C2-1 Council as a lessee (continued)

Subsequent to initial recognition, the lease liability is measured at amortised cost using the effective interest rate method. The lease liability is re-measured when there is a lease modification, or change in estimate of the lease term or index upon which the lease payments are based (e.g. CPI).

Where the lease liability is re-measured, the right-of-use asset is adjusted to reflect the re-measurement.

Exceptions to lease accounting

Council has applied the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. Council recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

C2-2 Council as a lessor

Operating leases

Council leases out a number of properties and /or plant and equipment to community groups; these leases have been classified as operating leases for financial reporting purposes and the assets are included as investment property (refer note C1-8) and/or IPP&E (refer note c1-7) in the Statement of Financial Position.

The amounts recognised in the Income Statement relating to operating leases where Council is a lessor are shown below:

\$ '000	2023	2022
(i) Assets held as investment property		
Lease income relating to variable lease payments not dependent on an index or a rate		
Direct operating expenses from property that generated rental income	(74)	—
Lease income (excluding variable lease payments not dependent on an index or rate)	1,380	—
Total income relating to operating leases for investment property assets	1,306	—
(ii) Assets held as property, plant and equipment		
Lease income (excluding variable lease payments not dependent on an index or rate)	3,462	4,117
Lease income relating to variable lease payments not dependent on an index or a rate	—	4
Leaseback fees - council vehicles	587	533
Total income relating to operating leases for Council assets	4,049	4,654
(iii) Maturity analysis of undiscounted lease payments to be received after reporting date for all operating leases:		
Maturity analysis of future lease income receivable showing the undiscounted lease payments to be received after reporting date for operating leases:		
< 1 year	1,147	1,147
1–2 years	730	1,147
2–3 years	—	730
Total undiscounted lease payments to be received	1,877	3,024

Accounting policy

When Council is a lessor, the lease is classified as either an operating or finance lease at inception date, based on whether substantially all of the risks and rewards incidental to ownership of the asset have been transferred to the lessee. If the risks and rewards have been transferred then the lease is classified as a finance lease, otherwise it is an operating lease.

When Council has a sub-lease over an asset and is the intermediate lessor then the head lease and sub-lease are accounted for separately. The classification of the sub-lease is based on the right-of-use asset which arises from the head lease rather than the useful life of the underlying asset.

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C2-2 Council as a lessor (continued)

If the lease contains lease and non-lease components, the non-lease components are accounted for in accordance with AASB 15 *Revenue from Contracts with Customers*.

The lease income is recognised on a straight-line basis over the lease term for an operating lease and as finance income using amortised cost basis for finance leases.

C3 Liabilities of Council

C3-1 Payables

\$ '000	2023 Current	2023 Non-current	2022 Current	2022 Non-current
Prepaid rates	–	–	2,216	–
Goods and services – operating expenditure	7,615	–	10,989	–
Accrued expenses:				
– Borrowings	272	–	287	–
– Salaries and wages	910	–	1,387	–
– Other expenditure accruals	11,189	–	5,774	–
Security bonds, deposits and retentions	27,901	–	22,943	–
Other	2,107	–	532	–
Total payables	49,994	–	44,128	–

Current payables not anticipated to be settled within the next twelve months

\$ '000	2023	2022
The following liabilities, even though classified as current, are not expected to be settled in the next 12 months.		
Payables – security bonds, deposits and retentions	24,536	14,224
Total payables	24,536	14,224

Accounting policy

Council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

Payables

Payables represent liabilities for goods and services provided to Council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

C3-2 Contract Liabilities

\$ '000	2023 Current	2023 Non-current	2022 Current	2022 Non-current
Grants and contributions received in advance:				
Unexpended capital grants (to construct Council controlled assets) ⁽ⁱ⁾	23,399	–	21,130	–
Total grants received in advance	23,399	–	21,130	–
Income in Advance	12,371	778	7,879	1,972
Total user fees and charges received in advance	12,371	778	7,879	1,972
Total contract liabilities	35,770	778	29,009	1,972

⁽ⁱ⁾ Council has received funding to construct transport assets. The funds received are under an enforceable contract which requires Council to construct assets which will be under Council's control on completion. The revenue is recognized as Council constructs the asset and the contract liability reflects the funding received which cannot yet be recognized as revenue. The revenue is expected to be recognized in the next 12 months.

Accounting policy

Contract liabilities are recorded when consideration is received from a customer / fund provider prior to Council transferring a good or service to the customer, Council presents the funds which exceed revenue recognised as a contract liability.

C3-3 Borrowings

\$ '000	2023 Current	2023 Non-current	2022 Current	2022 Non-current
Loans – secured ¹	2,447	32,788	2,600	35,234
Total borrowings	2,447	32,788	2,600	35,234

(1) Loans are secured over the general rating income of Council.
Disclosures on liability interest rate risk exposures, fair value disclosures and security can be found in Note D1-1.

(a) Changes in liabilities arising from financing activities

	2022		Non-cash movements				2023
\$ '000	Opening Balance	Cash flows	Acquisition	Fair value changes	Acquisition due to change in accounting policy	Remeasuremen t of Lease Liability	Closing balance
Loans – secured	37,834	(2,599)	–	–	–	–	35,235
Lease liability (Note C2-1b)	848	(607)	–	–	–	–	241
Total liabilities from financing activities	38,682	(3,206)	–	–	–	–	35,476

	2021		Non-cash movements				2022
\$ '000	Opening Balance	Cash flows	Acquisition	Fair value changes	Acquisition due to change in accounting policy	Remeasurement of Lease Liability	Closing balance
Loans – secured	40,896	(3,062)	–	–	–	–	37,834
Lease liability (Note C2-1b)	499	349	–	–	–	–	848
Total liabilities from financing activities	41,395	(2,713)	–	–	–	–	38,682

(b) Financing arrangements

\$ '000	2023	2022
Total facilities		
Bank overdraft facilities ¹	1,000	1,000
Credit cards/purchase cards	274	274
Total financing arrangements	1,274	1,274
Undrawn facilities		
– Bank overdraft facilities	1,000	1,000
– Credit cards/purchase cards	274	274
Total undrawn financing arrangements	1,274	1,274

Additional financing arrangements information

Breaches and defaults

During the current and prior year, there were no defaults or breaches on any of the loans.

(1) The bank overdraft facility may be drawn at any time and may be terminated by the bank without notice.

Accounting policy

Council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down.

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C3-3 Borrowings (continued)

Borrowings are removed from the Statement of Financial Position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in other income or borrowing costs.

C3-4 Employee benefit provisions

\$ '000	2023 Current	2023 Non-current	2022 Current	2022 Non-current
Annual leave	9,799	–	9,778	–
Sick leave	213	–	208	–
Long service leave	18,959	1,355	17,133	2,157
Other leave	537	–	542	–
Employee Leave Entitlements on-costs	2,383	88	2,189	136
Total employee benefit provisions	31,891	1,443	29,850	2,293

Current employee benefit provisions not anticipated to be settled within the next twelve months

\$ '000	2023	2022
The following provisions, even though classified as current, are not expected to be settled in the next 12 months.		
Provisions – employees benefits	22,530	21,089
	22,530	21,089

Accounting policy

Employee benefit provisions are presented as current liabilities in the Statement of Financial Position if Council does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur and therefore all annual leave and vested long service leave (or that which vests within 12 months) is presented as current.

Short-term obligations

Liabilities for wages and salaries (including non-monetary benefits, annual leave and accumulating sick leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service) are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave and accumulating sick leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

Other long-term employee benefit obligations

The liability for long-service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

On-costs

The employee benefit provisions include the aggregate on-cost liabilities that will arise when payment of current employee benefits is made in future periods.

These amounts include superannuation, payroll tax and workers compensation expenses which will be payable upon the future payment of certain leave liabilities which employees are entitled to at the reporting period.

D Risks and accounting uncertainties

D1-1 Risks relating to financial instruments held

Council's activities expose it to a variety of financial risks including (1) price risk, (2) credit risk, (3) liquidity risk and (4) interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's finance section under policies approved by the Council.

The fair value of Council's financial assets and financial liabilities approximates their carrying amount.

A comparison by category of the carrying amounts and fair values of Council's financial assets and financial liabilities recognised in the financial statements is presented below.

\$ '000	Carrying value 2023	Carrying value 2022	Fair value 2023	Fair value 2022
Financial assets				
Measured at amortised cost				
Cash and cash equivalents	75,413	75,586	75,413	75,586
Receivables	43,197	38,401	43,199	38,401
Investments				
– Debt securities at amortised cost	221,000	274,700	221,000	274,700
Fair value through profit and loss				
Investments				
– Held for trading	4,006	1,058	3,921	1,058
Other financial assets	–	2,899	–	2,899
Total financial assets	343,616	392,644	343,533	392,644
Financial liabilities				
Payables	49,994	44,128	49,994	44,128
Loans/advances	35,235	37,834	35,235	37,834
Total financial liabilities	85,229	81,962	85,229	81,962

Fair value is determined as follows:

- Cash and cash equivalents, receivables, payables – are estimated to be the carrying value that approximates market value.
- Borrowings and held-to-maturity investments – are based upon estimated future cash flows discounted by the current mkt interest rates applicable to assets and liabilities with similar risk profiles, unless quoted market prices are available.
- Financial assets classified (i) 'at fair value through profit and loss' – are based upon quoted market prices (in active markets for identical investments) at the reporting date or independent valuation.

Council's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital.

Council's finance area manages the cash and Investments portfolio with the assistance of independent advisors.

Council has an investment policy which complies with the Local Government Act 1993 and Minister's investment order 625. This policy is regularly reviewed by Council and it's staff and an investment report is tabled before Council on a monthly basis setting out the portfolio breakup and its performance as required by Local Government regulations.

The risks associated with the instruments held are:

- Price risk – the risk that the capital value of Investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors affecting similar instruments traded in a market.

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D1-1 Risks relating to financial instruments held (continued)

- Interest rate risk – the risk that movements in interest rates could affect returns and income.
- Liquidity risk – the risk that Council will not be able to pay its debts as and when they fall due.
- Credit risk – the risk that the investment counterparty will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council – be it of a capital or income nature.

Council manages these risks (amongst other measures) by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees.

Council also seeks advice from independent advisers before placing any funds in cash equivalents and investments.

(a) Market risk – interest rate and price risk

\$ '000	2023	2022
The impact on result for the year and equity of a reasonably possible movement in the price of investments held and interest rates is shown below. The reasonably possible movements were determined based on historical movements and economic conditions in place at the reporting date.		
Impact of a 1% movement in interest rates		
– Equity / Income Statement	1,276	1,309
Impact of a 10% movement in price of investments		
– Equity / Income Statement	5,867	396

(b) Credit risk

Council's major receivables comprise (i) rates and annual charges and (ii) user charges and fees.

Council manages the credit risk associated with these receivables by monitoring outstanding debt and employing stringent debt recovery procedures. Council also encourages ratepayers to pay their rates by the due date through incentives.

There are no significant concentrations of credit risk, whether through exposure to individual customers or specific industry sectors.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

Council makes suitable provision for expected credit loss as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

Credit risk profile

Receivables – rates and annual charges

Credit risk on rates and annual charges is minimised by the ability of Council to secure a charge over the land relating to the debts – that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages the payment of debt.

\$ '000	Not yet overdue	overdue rates and annual charges < 5 years	≥ 5 years	Total
2023				
Gross carrying amount	–	12,204	2,047	14,251
2022				
Gross carrying amount	–	10,451	3,484	13,935

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D1-1 Risks relating to financial instruments held (continued)

Receivables - non-rates and annual charges and contract assets

Council applies the simplified approach for non-rates and annual charges debtors and contract assets to provide for expected credit losses, which permits the use of the lifetime expected loss provision at inception. To measure the expected credit losses, non-rates and annual charges debtors and contract assets have been grouped based on shared credit risk characteristics and the days past due.

The loss allowance provision is determined as follows. The expected credit losses incorporate forward-looking information.

\$ '000	Not yet overdue	0 - 30 days	Overdue debts			Total
			31 - 60 days	61 - 90 days	> 91 days	
2023						
Gross carrying amount	10,886	834	854	9,238	—	21,812
Expected loss rate (%)	0.66%	0.03%	0.03%	0.28%	0.00%	0.45%
2022						
Gross carrying amount	5,931	5,844	4,250	4,284	7,863	28,172
Expected loss rate (%)	1.00%	1.00%	3.00%	23.00%	43.00%	16.37%

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D1-1 Risks relating to financial instruments held (continued)

(c) Liquidity risk

Payables, lease liabilities and borrowings are both subject to liquidity risk; that is, the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels, and by maintaining an adequate cash buffer. Payment terms can be extended, and overdraft facilities drawn upon in extenuating circumstances.

Borrowings are also subject to interest rate risk: the risk that movements in interest rates could adversely affect funding costs. Council manages this risk through diversification of borrowing types, maturities and interest rate structures.

The finance team regularly reviews interest rate movements to determine if it would be advantageous to refinance or renegotiate part or all of the loan portfolio.

The timing of cash flows presented in the table below to settle financial liabilities reflects the earliest contractual settlement dates. The timing of expected outflows is not expected to be materially different from contracted cashflows.

The amounts disclosed in the table are the undiscounted contracted cash flows for non-lease liabilities (refer to Note C2-1(b) for lease liabilities) and therefore the balances in the table may not equal the balances in the Statement of Financial Position due to the effect of discounting.

\$ '000	Weighted average interest rate	Subject to no maturity	≤ 1 Year	payable in: 1 - 5 Years	> 5 Years	Total cash outflows	Actual carrying values
2023							
Payables	0.00%	27,901	—	—	—	27,901	49,994
Borrowings	0.00%	—	2,447	7,623	25,165	35,235	35,235
Total financial liabilities		27,901	2,447	7,623	25,165	63,136	85,229
2022							
Payables	0.00%	22,943	—	—	—	22,943	44,128
Borrowings	4.86%	—	2,600	10,069	25,165	37,834	37,834
Total financial liabilities		22,943	2,600	10,069	25,165	60,777	81,962

D2-1 Fair value measurement

The Council measures the following asset and liability classes at fair value on a recurring basis:

- Infrastructure, property, plant and equipment
- Investments
- Investment property

The fair value of assets and liabilities must be estimated in accordance with various accounting standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

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Inner West Council | Notes to the Financial Statements 30 June 2023

D2-1 Fair value measurement (continued)

	Notes	Fair value measurement hierarchy					
		Level 1 Quoted prices in active mkt		Level 2 Significant observable inputs		Level 3 Significant unobservable inputs	Total
		2023	2022	2023	2022	2023	
\$ '000				Restated	Restated		
Recurring fair value measurements							
Financial assets							
Financial investments	C1-2	-	-	1,058	2,984	3,957	
At fair value through profit or loss		-	-	1,058	2,984	3,957	
Total financial assets		-	-	1,058	2,984	4,006	
Investment property							
Investment Property	C1-8	-	-	-	54,666	-	
Infrastructure, property, plant and equipment							
Crown Land	C1-7	-	-	-	132,487	105,130	
Operational land		-	-	394,950	-	132,487	
Community land		-	-	-	225,840	499,186	
Land improvements – non-depreciable		-	-	-	4,286	225,840	
Land improvements – depreciable		-	-	-	89,709	4,286	
Car parks – non-depreciable		-	-	-	17,714	91,274	
Car parks – depreciable		-	-	-	11,053	17,714	
Buildings		-	-	-	310,711	7,152	
Buildings and Aquatic Centres surrounding assets		-	-	-	12,168	263,166	
Aquatic Centres		-	-	-	91,575	84,920	
Roads		-	-	-	233,641	224,511	
Bridges		-	-	-	9,767	9,934	
Footpaths		-	-	-	156,730	140,896	
Kerb and Gutter		-	-	-	132,268	132,499	
Other road assets		-	-	-	24,886	29,021	
Bulk earthworks (non-depreciable)		-	-	-	561,300	525,843	
Sea walls		-	-	-	25,813	25,085	
Wharves		-	-	-	4,233	4,305	
Stormwater drainage		-	-	-	122,379	120,071	
Total infrastructure, property, plant and equipment		-	-	394,950	2,168,125	1,936,802	
		-	-	394,950	2,168,125	2,667,311	
						2,331,752	

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D2-1 Fair value measurement (continued)

Valuation techniques

Where Council is unable to derive fair valuations using quoted market prices of identical assets (ie. level 1 inputs) Council instead utilises a spread of both observable inputs (level 2 inputs) and unobservable inputs (level 3 inputs).

The fair valuation techniques Council has employed while utilising level 2 and level 3 inputs are as follows:

Investment property

In January 2023, Council successfully acquired a commercial office building. The determination of the building's value was achieved through a comprehensive valuation conducted by an independent Valuer on November 15, 2022. The basis of the valuation is Market Value as defined in the International Valuation Standards Committee (IVSC) standards and used several approaches including a thorough analysis of recent sales and leasing transactions and capitalisation.

Due to the brief period since the last valuation and the absence of significant changes in the leasing and sales prices of comparable properties, it is considered that the value of the property remains unchanged as of June 30, 2023.

Infrastructure, property, plant and equipment (IPPE)

Buildings, Aquatic Centres and surrounding assets

As of March 31, 2023, Knowledge Asset Management Pty Ltd conducted a valuation of the Buildings assets, including Aquatic Centres and surrounding assets owned by the council.

The valuation process involved a physical inspection and measurement of the assets. This approach aimed to maximize the use of observable inputs, which are readily available and can be directly observed in the market, while minimising the use of unobservable inputs.

Based on the nature of the valuation inputs used, the assets were classified as having been valued using Level 3 valuation inputs. Level 3 inputs typically involve significant unobservable inputs, requiring judgment and estimation to determine the fair value.

It is mentioned that there have been no changes to the valuation process during the reporting period, indicating consistency in the approach and methodology employed for valuing the council's buildings

Community & Crown Land

Valuation of all Council's Community Land and Council managed land were based on the land values provided by the Valuer-General as at 30th June 2019. As these rates were not considered to be observable market evidence they have been classified as Level 3.

Operational Land

The valuation of Council's operational land was undertaken as at 31 March 2023 by Knowledge Asset Management Pty Ltd.

Operational has been valued at market value, having regard to the "highest and best use", after identifying all elements that would be taken into account by buyers and sellers in settling the price, including but not limited to

- The land's description and/or dimensions;
- Planning and other constraints on development; and
- The potential for alternative use.

There has been no change to the valuation process during the reporting period.

Transport Assets

Council undertook the valuation of the transport assets (roads, footpaths, kerb&gutter and other road assets) as at 30 June 2022. The valuation was conducted by the Infrastructure Management Group Pty Ltd.

All infrastructure assets were valued using Level 3 valuation inputs using the cost approach. This approach estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and considering a range of factors.

While the unit rates are based on quantitative dimensional units such as square metres or lineal metres and can be supported from market evidence (level 2) other inputs (such as estimates of useful lives, remaining life profiles and asset

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D2-1 Fair value measurement (continued)

conditions) required extensive professional judgement which impacts significantly on the final determination of the assets fair value.

Based on the Fair Value assessment conducted by Insight Valuations, the council has carried out an indexation valuation for the Roads, Footpath, and Bulk Earthworks asset classes as of 30 June 2023. This adjustment aims to align the asset costs with the changes in construction costs

All assets valued at fair value are being used for their highest and best use.

All Other Infrastructure, property, plant and equipment (IPP&E)

The cost approach has been utilised where the replacement cost was estimated for each asset by taking into account a range of factors. Inputs such as estimates of pattern of consumption, residual value, asset condition and useful life required extensive professional judgement and impacted on the final determination of fair value. As such these assets are classified as having been valued using Level 3 valuation inputs.

There has been no change to the valuation process during the reporting period.

Fair value measurements using significant unobservable inputs (level 3)

A reconciliation of the movements in recurring fair value measurements allocated to Level 3 of the hierarchy is provided below:

	Level 2 Operational land		Level 3 Remaining assets		Total	
\$ '000	2023	2022	2023	2022	2023	2022
Opening balance	396,008	396,039	1,939,701	1,825,634	2,335,709	2,221,673
Total gains or losses for the period						
Recognised in other comprehensive income – revaluation surplus	105,172	–	226,686	112,664	331,858	112,664
Other movements						
Transfers from/(to) another asset class	(936)	–	999	62	63	62
Purchases (GBV)	–	–	94,244	33,949	94,244	33,949
Disposals (WDV)	(36)	(31)	(6,755)	(3,160)	(6,791)	(3,191)
Depreciation and impairment	–	–	(29,100)	(29,448)	(29,100)	(29,448)
Closing balance	500,208	396,008	2,225,775	1,939,701	2,725,983	2,335,709

Highest and best use

All of Council's non-financial assets are considered as being utilised for their highest and best use.

D3-1 Contingencies

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

LIABILITIES NOT RECOGNISED

1. Guarantees

(i) Defined benefit superannuation contribution plans

Council is party to an Industry Defined Benefit Plan under the Local Government Superannuation Scheme, named The Local Government Superannuation Scheme – Pool B (the Scheme) which is a defined benefit plan that has been deemed to be a 'multi-employer fund' for purposes of AASB119 Employee Benefits for the following reasons:

- Assets are not segregated within the sub-group according to the employees of each sponsoring employer.
- The contribution rates have been the same for all sponsoring employers. That is, contribution rates have not varied for each sponsoring employer according to the experience relating to the employees of that sponsoring employer.
- Benefits for employees of all sponsoring employers are determined according to the same formulae and without regard to the sponsoring employer.
- The same actuarial assumptions are currently used in respect of the employees of each sponsoring employer.

Given the factors above, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers, and hence shares in the associated gains and losses (to the extent that they are not borne by members).

Description of the funding arrangements.

Pooled employers are required to pay standard employer contributions and additional lump sum contributions to the fund.

The standard employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current standard employer contribution rates are:

Division B	1.9 times member contributions for non-180 Point Members; Nil for 180 Point Members
Division C	2.5% salaries
Division D	1.64 times member contributions

* For 180 Point Members, Employers are required to contribute 8.0% of salaries for the year ending 30 June 2023. (increasing to 8.5% in line with the increase in the Superannuation Guarantee) to these members accumulation accounts, which are paid in addition to members' defined benefits.

The past service contribution for each Pooled Employer is a share of the total past service contributions of \$20.0 million per annum for 1 January 2022 to 30 December 2024, apportioned according to each employer's share of the accrued liabilities as at 30 June 2022. These past service contributions are used to maintain the adequacy of the funding position for the accrued liabilities.

The adequacy of contributions is assessed at each triennial actuarial investigation and monitored annually between triennials.

Description of the extent to which Council can be liable to the plan for other Council's obligations under the terms and conditions of the multi-employer plan

As stated above, each sponsoring employer (Council) is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the Council.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.

The amount of employer contributions to the defined benefit section of the Scheme and recognised as an expense for the year ending 30 June 2023 was \$498,971.

Council's expected contribution to the plan for the next annual reporting period is \$523,706.40

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D3-1 Contingencies (continued)

The last valuation of the Scheme was performed by Richard Boyfield, Fellow of the Institute of Actuaries of Australia and covers the year ended 30 June 2023.

The estimated employer reserves financial position for the Pooled Employers at 30 June 2023 is:

Employer reserves only *	\$millions	Asset Coverage
Assets	2,290.9	
Past Service Liabilities	2,336.1	102.4%
Vested Benefits	2,253.6	101.7%

* excluding member accounts and reserves in both assets and liabilities.

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	6.0% per annum
Salary inflation	3.5% per annum
Increase in CPI	6.0% for FY22/23 2.5% per annum thereafter

The contribution requirements may vary from the current rates if the overall sub-group experience is not in line with the actuarial assumptions in determining the funding program; however, any adjustment to the funding program would be the same for all sponsoring employers in the Pooled Employers group. Please note the estimated employer reserves financial position above is a preliminary calculation, and once all the relevant information has been received by the Funds Actuary, the final end of year review will be completed by December 2023.

(ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to local government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the net assets or liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the fund years.

The future realisation and finalisation of claims incurred but not reported to 30 June this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively. The contingent liability is not quantifiable.

(iii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA. The contingent liability is not quantifiable.

These future equity contributions would be required to maintain the company's minimum level of net assets in accordance with its licence requirements.

(iv) Other guarantees

Council has provided no other guarantees other than those listed above.

2. Other liabilities

(i) Third party claims

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

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D3-1 Contingencies (continued)

(ii) Potential land acquisitions due to planning restrictions imposed by Council

Council has classified a number of privately owned land parcels as local open space or bushland.

As a result, where notified in writing by the various owners, Council will be required to purchase these land parcels.

At reporting date, reliable estimates as to the value of any potential liability (and subsequent land asset) from such potential acquisitions has not been possible.

ASSETS NOT RECOGNISED

(i) Land under roads

As permitted under AASB 1051, Council has elected not to bring to account land under roads that it owned or controlled up to and including 30/6/2008.

E People and relationships

E1 Related party disclosures

E1-1 Key management personnel (KMP)

Key management personnel (KMP) of the council are those persons having the authority and responsibility for planning, directing and controlling the activities of the council, directly or indirectly.

- Mayor (1)
- Councillors (14)
- General Manager (1)
- Directors (4)

The aggregate amount of KMP compensation included in the Income Statement is:

\$ '000	2023	2022
Compensation:		
Short-term benefits	1,992	1,956
Post-employment benefits	154	123
Termination benefits	362	338
Total	2,508	2,417

E1-2 Councillor and Mayoral fees and associated expenses

\$ '000	2023	2022
The aggregate amount of Councillor and Mayoral fees and associated expenses included in materials and services expenses in the Income Statement are:		
Councillor expenses – mayoral fee (incl deputy mayor)	101	77
Councillors' fees	508	443
Other Councillors' expenses (including Mayor)	19	6
Total	628	526

E2 Other relationships

E2-1 Audit fees

\$ '000	2023	2022
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During the year, the following fees were incurred for services provided by the auditor of Council, related practices and non-related audit firms

Auditors of the Council - NSW Auditor-General:

(i) Audit and other assurance services

Audit and review of financial statements

	303	243
Remuneration for audit and other assurance services	303	243

Remuneration for non-assurance services

	—	—
Total Auditor-General remuneration	303	243

Non NSW Auditor-General audit firms

(i) Audit and other assurance services

Internal Audit Services

	252	262
Remuneration for audit and other assurance services	252	262

Total remuneration of non NSW Auditor-General audit firms

	252	262
Total audit fees	555	505

F Other matters

F1-1 Statement of Cash Flows information

(a) Reconciliation of net operating result to cash provided from operating activities

\$ '000	2023	2022
Net operating result from Income Statement	22,721	20,028
Add / (less) non-cash items:		
Depreciation and amortisation	33,172	34,142
(Gain) / loss on disposal of assets	4,860	2,462
Non-cash capital grants and contributions	–	(1,081)
Losses/(gains) recognised on fair value re-measurements through the P&L:		
– Investments classified as 'at fair value' or 'held for trading'	(100)	348
Movements in operating assets and liabilities and other cash items:		
(Increase) / decrease of receivables	(5,101)	(8,717)
Increase / (decrease) in provision for impairment of receivables	305	16
(Increase) / decrease of inventories	(18)	26
(Increase) / decrease of other current assets	(315)	74
(Increase) / decrease of contract asset	219	(219)
Increase / (decrease) in payables	(3,374)	3,297
Increase / (decrease) in accrued interest payable	(15)	(13)
Increase / (decrease) in other accrued expenses payable	4,938	3,178
Increase / (decrease) in other liabilities	4,317	3,400
Increase / (decrease) in contract liabilities	5,567	18,797
Increase / (decrease) in employee benefit provision	1,191	(1,028)
Net cash flows from operating activities	68,367	74,710

(b) Non-cash investing and financing activities

Other Contributions	–	1,081
Total non-cash investing and financing activities	–	1,081

F2-1 Commitments

Capital commitments (exclusive of GST)

\$ '000	2023	2022
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Property, plant and equipment		
Buildings	1,247	109
Plant and equipment	3,737	3,531
Infrastructure	52,199	19,834
ICT	83	158
Parks	2,965	5,606
Total commitments	60,231	29,238
These expenditures are payable as follows:		
Within the next year	60,231	29,238
Total payable	60,231	29,238
Sources for funding of capital commitments:		
Unrestricted general funds	60,231	29,238
Total sources of funding	60,231	29,238

F3-1 Events occurring after the reporting date

Council is unaware of any material or significant 'non-adjusting events' that should be disclosed.

F4 Changes from prior year statements

F4-1 Correction of errors

Council had performed a valuation of some of its infrastructure assets in the financial year 2021/22. At 30 June 2022, Council's Statement of Financial Position included \$9.9 million in work-in-progress related to Road assets that were carried at cost. The incorrect inclusion of the \$9.9 million WIP balance within revalued assets, while also being carried as WIP at cost, led to an overstatement of the IPPE and assets revaluation reserve. Council restated the IPPE and revaluation reserve balances by \$9.9 million at the end of the year 2021/22 in the Statement of Financial Position.

In addition, the 2021/22 gain on revaluation of infrastructure, property, plant and equipment within the Statement of Comprehensive Income was restated to \$1122.6 million from \$122.6 million.

Adjustments to the comparative figures for the year ended 30 June 2022

Statement of Financial Position

\$ '000	Original Balance 30 June, 2022	Impact Increase/ (decrease)	Restated Balance 30 June, 2022
Infrastructure, property, plant and equipment	2,431,213	(9,941)	2,421,272
Total non-current assets	2,563,451	(9,941)	2,553,510
Total assets	2,834,893	(9,941)	2,824,952
Net assets	2,688,959	(9,941)	2,679,018
Accumulated Surplus	2,382,614	—	2,382,614

continued on next page ...

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Inner West Council | Notes to the Financial Statements 30 June 2023

F4-1 Correction of errors (continued)

	<i>Original Balance 30 June, 2022</i>	<i>Impact Increase/ (decrease)</i>	<i>Restated Balance 30 June, 2022</i>
<i>\$ '000</i>			
Revaluation reserve	306,345	(9,941)	296,404
Total equity	2,688,959	(9,941)	2,679,018

Inner West Council | Notes to the Financial Statements 30 June 2023

F5 Statement of developer contributions as at 30 June 2023

F5-1 Summary of developer contributions

\$ '000	Opening balance at 1 July 2022	Contributions received during the year		Non-cash Other	Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2023	Cumulative balance of internal borrowings (to)/from
		Cash	Non-cash Land						
Drainage	-	1	-	-	-	-	-	1	-
Roads	792	105	-	-	26	-	-	923	-
Traffic facilities	1,417	662	-	-	61	(159)	-	1,981	-
Parking	85	5	-	-	3	-	-	93	-
Open space	29,103	5,305	-	-	1,003	(8,936)	-	26,475	-
Community facilities	4,385	528	-	-	144	(227)	-	4,830	-
Open space and recreation	5,853	826	-	-	206	(2,607)	-	4,278	-
Community services and facilities	1,315	172	-	-	45	(108)	-	1,424	-
Transport and access	4,855	17	-	-	153	(403)	-	4,622	-
Administration	74	95	-	-	4	(334)	-	(161)	-
Plan preparation	881	77	-	-	30	(334)	-	654	-
Levy	-	444	-	-	1	-	-	445	-
S7.11 contributions – under a plan	48,760	8,237	-	-	1,676	(13,108)	-	45,565	-
S7.12 levies – under a plan	6,565	1,830	-	-	189	(368)	-	8,216	-
Total S7.11 and S7.12 revenue under plans	55,325	10,067	-	-	1,865	(13,476)	-	53,781	-
S7.4 planning agreements	11,141	-	-	-	28	(1,064)	-	10,105	-
Total contributions	66,466	10,067	-	-	1,893	(14,540)	-	63,886	-

Under the *Environmental Planning and Assessment Act 1979*, Council has significant obligations to provide Section 7.11 (contributions towards provision or improvement of amenities or services) infrastructure in new release areas. It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

Inner West Council | Notes to the Financial Statements 30 June 2023

F5-2 Developer contributions by plan

\$'000	Opening balance at 1 July 2022	Contributions received during the year		Non-cash Other	Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2023	Cumulative balance of internal borrowings (to)/from
		Cash	Non-cash Land						
CONTRIBUTION PLAN NUMBER 1 - Open Space and Recreation (former Leichhardt)									
Effective 18 January 2005	5,853	826	-	-	206	(2,607)	-	4,278	-
Total	5,853	826	-	-	206	(2,607)	-	4,278	-
CONTRIBUTION PLAN NUMBER 2 - Community Services and Facilities (former Leichhardt)									
Effective 23 August 2005	1,315	172	-	-	45	(108)	-	1,424	-
Total	1,315	172	-	-	45	(108)	-	1,424	-
CONTRIBUTION PLAN NUMBER 3 - Transport and Access (former Leichhardt)									
Effective 3 November 1999	4,855	11	-	-	153	(403)	-	4,616	-
Total	4,855	11	-	-	153	(403)	-	4,616	-
2004 S94 Developer Contributions Plan (former Marrickville)									
Roads	154	-	-	-	5	-	-	159	-
Open space	824	-	-	-	47	-	-	871	-
Total	978	-	-	-	52	-	-	1,030	-
2014 S94 Developer Contributions Plan (former Marrickville)									
Traffic facilities	560	574	-	-	32	(159)	-	1,007	-
Open space	19,756	3,587	-	-	658	(7,365)	-	16,636	-
Community facilities	2,915	430	-	-	96	(227)	-	3,214	-
Administration	74	91	-	-	4	(334)	-	(165)	-
Total	23,305	4,682	-	-	790	(8,085)	-	20,692	-
S94 CONTRIBUTION PLAN (former Ashfield)									
Roads	638	105	-	-	21	-	-	764	-
Traffic facilities	857	88	-	-	29	-	-	974	-
Parking	85	5	-	-	3	-	-	93	-
Open space	8,523	1,506	-	-	298	(1,571)	-	8,756	-
Community facilities	1,470	70	-	-	48	-	-	1,588	-
Plan preparation	881	77	-	-	30	(334)	-	654	-
Total	12,454	1,851	-	-	429	(1,905)	-	12,829	-
Contribution Plan Inner West Council									
IWC Drainage	-	1	-	-	-	-	-	1	-
IWC Open space	-	212	-	-	-	-	-	212	-
IWC Community facilities	-	28	-	-	-	-	-	28	-
IWC Plan administration	-	4	-	-	-	-	-	4	-
IWC Transport	-	6	-	-	-	-	-	6	-
Levy	-	444	-	-	1	-	-	445	-
Total	-	695	-	-	1	-	-	696	-

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Inner West Council | Notes to the Financial Statements 30 June 2023

F5-2 Developer contributions by plan (continued)

\$'000	Opening balance at 1 July 2022	Contributions received during the year		Non-cash Other	Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2023	Cumulative balance of internal borrowings (to)/from
		Cash	Non-cash Land						
S7.12 Levies – under a plan									
CONTRIBUTION PLAN (former Marrickville)									
s94A Levies	3,258	715	-	-	113	(368)	-	3,718	-
Total	3,258	715	-	-	113	(368)	-	3,718	-
CONTRIBUTION PLAN (former Ashfield)									
S94A	2,192	378	-	-	74	-	-	2,644	-
Total	2,192	378	-	-	74	-	-	2,644	-
CONTRIBUTIONS PLAN (former Leichhardt)									
S7.12	1,115	737	-	-	2	-	-	1,854	-
Total	1,115	737	-	-	2	-	-	1,854	-

F6 Statement of performance measures

F6-1 Statement of performance measures – consolidated results

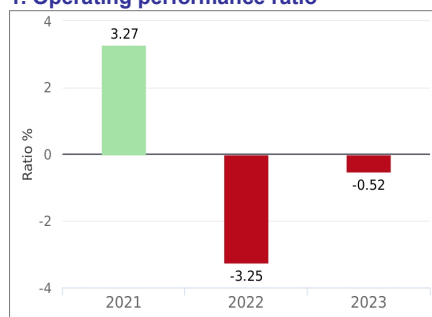
\$ '000	Amounts 2023	Indicator 2023	Indicators 2022	Indicators 2021	Benchmark
1. Operating performance ratio					
Total continuing operating revenue excluding capital grants and contributions less operating expenses ^{1, 2}	(1,403)	(0.52)%	(3.25)%	3.27%	> 0.00%
Total continuing operating revenue excluding capital grants and contributions ¹	268,933				
2. Own source operating revenue ratio					
Total continuing operating revenue excluding all grants and contributions ¹	255,105	85.56%	82.81%	85.08%	> 60.00%
Total continuing operating revenue ¹	298,142				
3. Unrestricted current ratio					
Current assets less all external restrictions	226,479	3.10x	3.85x	5.61x	> 1.50x
Current liabilities less specific purpose liabilities	73,118				
4. Debt service cover ratio					
Operating result before capital excluding interest and depreciation/impairment/amortisation ¹	32,628	9.22x	6.47x	9.51x	> 2.00x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	3,537				
5. Rates and annual charges outstanding percentage					
Rates and annual charges outstanding	15,530	8.57%	7.91%	8.45%	< 5.00%
Rates and annual charges collectable	181,136				
6. Cash expense cover ratio					
Current year's cash and cash equivalents plus all term deposits	182,913	8.72	12.13	12.46	> 3.00
Monthly payments from cash flow of operating and financing activities	20,982	months	months	months	months
<p>(1) Excludes fair value increments on investment properties, reversal of revaluation decrements, reversal of impairment losses on receivables, net gain on sale of assets and net share of interests in joint ventures and associates using the equity method and includes pensioner rate subsidies</p> <p>(2) Excludes impairment/revaluation decrements of IPPE, fair value decrements on investment properties, net loss on disposal of assets and net loss on share of interests in joint ventures and associates using the equity method</p>					

End of the audited financial statements

G Additional Council disclosures (unaudited)

G1-1 Statement of performance measures – consolidated results (graphs)

1. Operating performance ratio



Purpose of operating performance ratio

This ratio measures Council's achievement of containing operating expenditure within operating revenue.

Commentary on 2022/23 result

2022/23 ratio (0.52)%

The ratio has improved and has come close to the OLG benchmark primarily as a result of rebounding from the COVID-19 pandemic compared to the previous year.

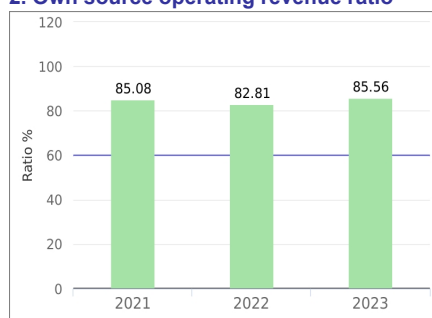
Benchmark: — > 0.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

2. Own source operating revenue ratio



Purpose of own source operating revenue ratio

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

Commentary on 2022/23 result

2022/23 ratio 85.56%

The ratio slightly improved compared to the previous year and continues to maintain a stable position above the OLG benchmark.

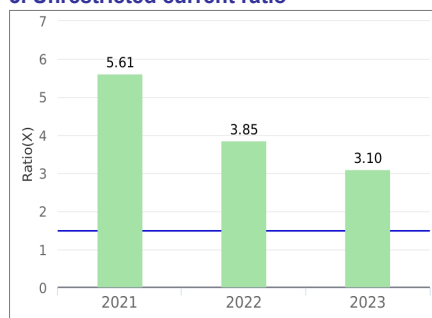
Benchmark: — > 60.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

3. Unrestricted current ratio



Purpose of unrestricted current ratio

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

Commentary on 2022/23 result

2022/23 ratio 3.10x

After considering both internal and external restrictions, Council still has the capacity to fulfil its obligations. The Unrestricted Current Ratio consistently remains higher than the benchmark.

Benchmark: — > 1.50x

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

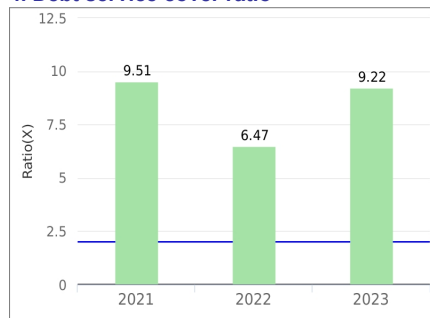
Ratio is outside benchmark

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G1-1 Statement of performance measures – consolidated results (graphs) (continued)

4. Debt service cover ratio



Benchmark: — > 2.00x

Source of benchmark: Code of Accounting Practice and Financial Reporting

Purpose of debt service cover ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments

Commentary on 2022/23 result

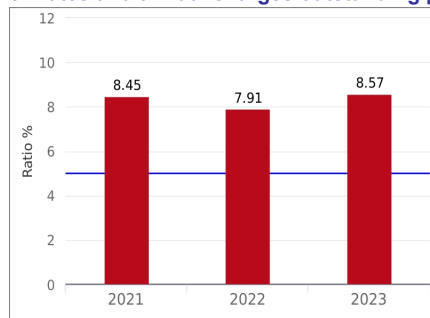
2022/23 ratio 9.22x

The ratio remains significantly above the benchmark and demonstrates its continuing ability to service its debts.

Ratio achieves benchmark

Ratio is outside benchmark

5. Rates and annual charges outstanding percentage



Benchmark: — < 5.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Purpose of rates and annual charges outstanding percentage

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

Commentary on 2022/23 result

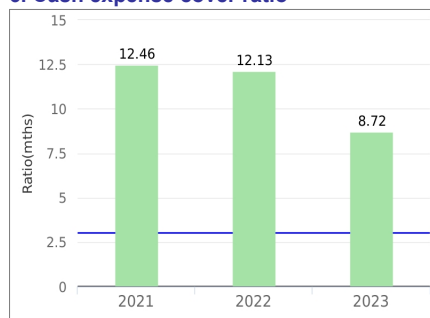
2022/23 ratio 8.57%

The ratio deteriorated in comparison to the prior year and does not meet the OLG benchmark. This is still due to the restart of interest rate charges and the recovery from the COVID-19 impact, during which the Council did not chase the payments.

Ratio achieves benchmark

Ratio is outside benchmark

6. Cash expense cover ratio



Benchmark: — > 3.00months

Source of benchmark: Code of Accounting Practice and Financial Reporting

Purpose of cash expense cover ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

Commentary on 2022/23 result

2022/23 ratio 8.72 months

The ratio remains comfortably higher than the OLG benchmark. The decrease is due to using cash for the purchase of an investment property in the 2022/23 financial year.

Ratio achieves benchmark

Ratio is outside benchmark



INDEPENDENT AUDITOR'S REPORT

Report on the general purpose financial statements

Inner West Council

To the Councillors of Inner West Council

Opinion

I have audited the accompanying financial statements of Inner West Council (the Council), which comprise the Statement by Councillors and Management, the Income Statement and Statement of Comprehensive Income for the year ended 30 June 2023, the Statement of Financial Position as at 30 June 2023, the Statement of Changes in Equity and Statement of Cash Flows for the year then ended and notes comprising a summary of significant accounting policies and other explanatory information.

In my opinion:

- the Council's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial statements:
 - have been prepared, in all material respects, in accordance with the requirements of this Division
 - are consistent with the Council's accounting records
 - present fairly, in all material respects, the financial position of the Council as at 30 June 2023, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial statements have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Other Information

The Council's annual report for the year ended 30 June 2023 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the Special Schedule - Permissible income for general rates.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the *Local Government Act 1993*, and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the Original Budget information included in the Income Statement, Statement of Cash Flows, and Note B5-1 'Material budget variations
- on the Special Schedules. A separate opinion has been provided on Special Schedule - Permissible income for general rates
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



David Daniels
Delegate of the Auditor-General for New South Wales

16 October 2023

SYDNEY



Clr Darcy Byrne
Mayor
Inner West Council
2 -14 Fisher Street
PETERSHAM NSW 2049

Contact: David Daniels
Phone no: 02 9275 7103
Our ref: R008-16585809-45143

16 October 2023

Dear Mayor

Report on the Conduct of the Audit for the year ended 30 June 2023 Inner West Council

I have audited the general purpose financial statements (GPFS) of the Inner West Council (the Council) for the year ended 30 June 2023 as required by section 415 of the *Local Government Act 1993* (the Act). I expressed an unmodified opinion on the Council's GPFS.

This Report on the Conduct of the Audit (the Report) for the Council for the year ended 30 June 2023 is issued in accordance with section 417 of the Act. This Report should be read in conjunction with my audit opinion on the GPFS issued under section 417(2) of the Act.

INCOME STATEMENT

Operating result

	2023	2022	Variance
	\$m	\$m	%
Rates and annual charges revenue	166.3	162.2	2.5
Grants and contributions revenue	43.0	46.2	6.9
Operating result from continuing operations	22.7	20.0	13.5
Net operating result before capital grants and contributions	(6.5)	(10.7)	39.3

The Council's operating result from continuing operations of \$22.7 million (including depreciation and amortisation costs of \$33.2 million) was \$2.7 million higher than the 2021–22 result.

Total income from continuing operations in the current year increased by \$30 million to \$298 million, reflecting increases in user charges and fees of \$14.4 million following the impact of COVID-19 in the prior year, and improved interest and investment income of \$7.7 million.

Compared to 2021–22, expenditure in the current year increased by \$28.0 million to \$276 million, primarily due to a \$12.9 million increase in employee benefits and on-costs, and a \$12.6 million increase in materials and services.

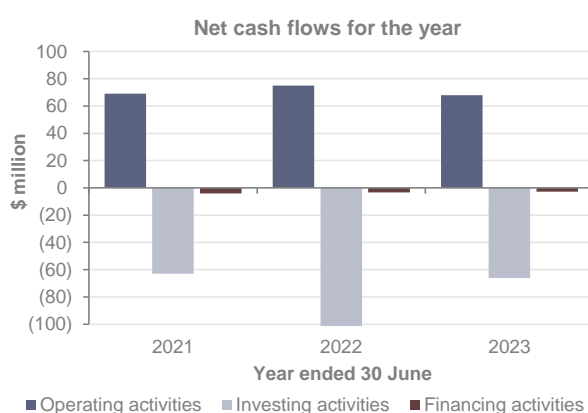
Rates and annual charges revenue increased by \$4.1 million compared to 2021–22, mainly due to the rate peg increase.

STATEMENT OF CASH FLOWS

Cash flows from operating activities decreased by \$6.3 million compared to 2021–22, primarily due to higher payments to employees, and for materials and services. This was partially offset by increased receipts from user charges and fees.

Cash outflows from investing activities decreased by \$39.1 million primarily due to higher sales of investments and lower purchase of investments.

Cash flows from financing activities did not change significantly compared to 2021–22.



FINANCIAL POSITION

Cash and investments

Cash and investments	2023	2022	Commentary
	\$m	\$m	
Total cash, cash equivalents and investments	300.4	354.2	
Restricted and allocated cash, cash equivalents and investments:			
• External restrictions	115.0	119.4	External restrictions include developer contributions, unspent specific purpose grants, stormwater management charges and unspent levies. The decrease in external restrictions of \$4.4 million compared to 2021–22, is mainly due to lower general developer contributions and domestic waste management levies, partially offset by an increase in special rate variation income.
• Internal allocations	163.1	214.1	Balances are internally allocated due to Council policy or decisions for forward plans including the works program. The decrease in internal allocations mainly reflects less funds being set aside in the investment property reserve.

Debt

Total borrowings (\$35.2 million) decreased by \$2.6 million (6.9 per cent) in 2022–23 due to repayments made during the year.

PERFORMANCE

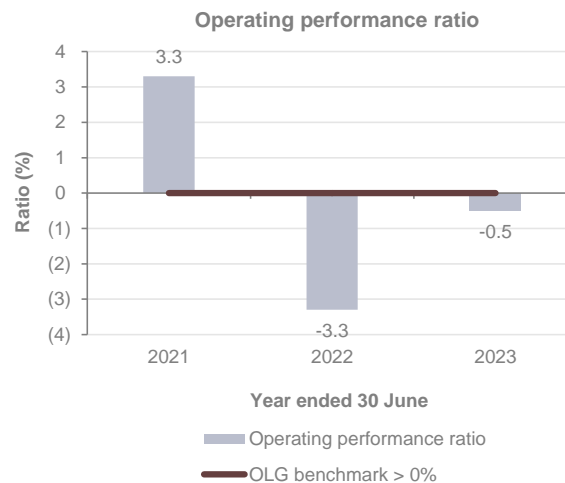
Performance measures

The following section provides an overview of the Council's performance against the performance measures and performance benchmarks set by the Office of Local Government (OLG) within the Department of Planning and Environment.

Operating performance ratio

The Council did not meet the benchmark for the current reporting period.

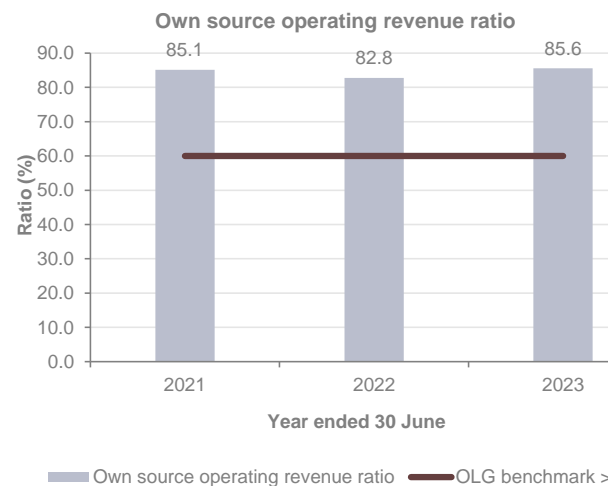
The 'operating performance ratio' measures how well council contained operating expenditure within operating revenue (excluding capital grants and contributions, fair value adjustments, and reversal of revaluation decrements). The benchmark set by OLG is greater than zero per cent.



Own source operating revenue ratio

The Council continues to exceed the benchmark for the current reporting period.

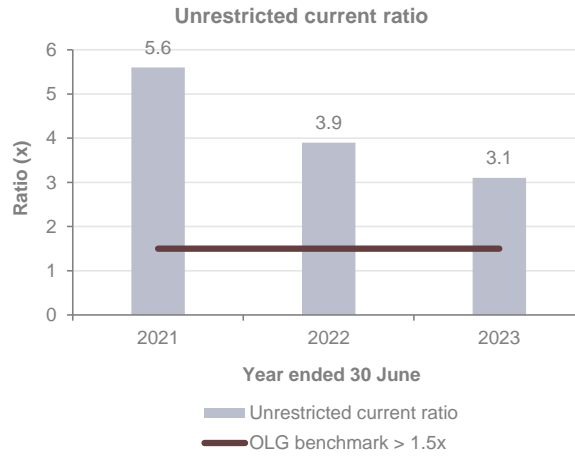
The 'own source operating revenue ratio' measures council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by OLG is greater than 60 per cent.



Unrestricted current ratio

The Council met the benchmark for the current reporting period. This ratio indicates that Council currently has \$3.10 of unrestricted current assets available to service every \$1.00 of its unrestricted current liabilities.

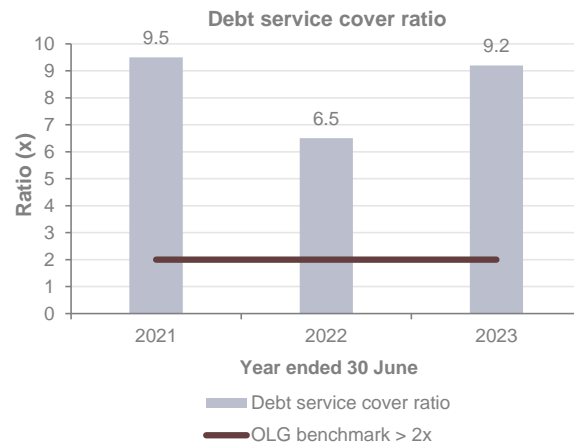
The 'unrestricted current ratio' is specific to local government and represents council's ability to meet its short-term obligations as they fall due. The benchmark set by OLG is greater than 1.5 times.



Debt service cover ratio

The Council met the benchmark for the current reporting period.

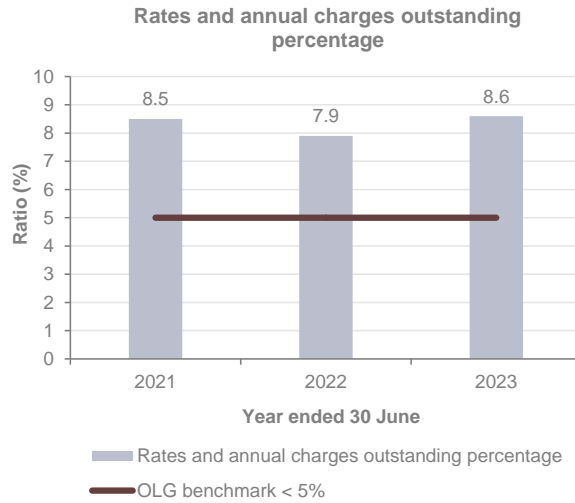
The 'debt service cover ratio' measures the operating cash to service debt including interest, principal and lease payments. The benchmark set by OLG is greater than two times.



Rates and annual charges outstanding percentage

Council did not meet the benchmark for the current reporting period.

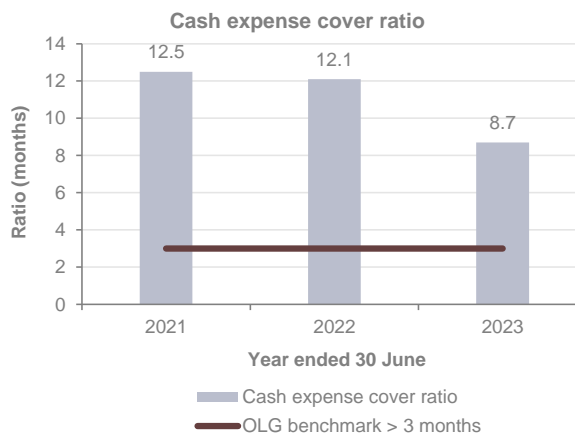
The 'rates and annual charges outstanding percentage' assesses the impact of uncollected rates and annual charges on council's liquidity and the adequacy of debt recovery efforts. The benchmark set by OLG is less than 5 per cent for metropolitan councils.



Cash expense cover ratio

The Council met the benchmark for the current reporting period.

This liquidity ratio indicates the number of months the council can continue paying for its immediate expenses without additional cash inflow. The benchmark set by OLG is greater than three months.



Infrastructure, property, plant and equipment renewals

Council renewed \$35.2 million of infrastructure, property, plant and equipment during the 2022–23 financial year. This was mainly spent on land improvements, buildings, roads, footpaths and stormwater drainage.

OTHER MATTERS

My audit procedures did not identify any instances of non-compliance with legislative requirements or a material deficiency in the Council's accounting records or financial statements. The Council's:

- accounting records were maintained in a manner and form to allow the GPFS to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.



David Daniels
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

cc: Peter Gainsford, General Manager
Ilona Meyer, Acting Chair of Audit, Risk and Improvement Committee
Michael Cassel, Secretary of the Department of Planning and Environment

Inner West Council

SPECIAL SCHEDULES
for the year ended 30 June 2023



Inner West Council

Special Schedules
for the year ended 30 June 2023

Contents	Page
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Permissible income for general rates	3
Report on infrastructure assets as at 30 June 2023	5

Inner West Council | Permissible income for general rates | for the year ended 30 June 2023

Inner West Council

Permissible income for general rates

\$ '000	Notes	Calculation 2022/23	Calculation 2023/24
Notional general income calculation ¹			
Last year notional general income yield	a	126,512	128,943
Plus or minus adjustments ²	b	(25)	332
Notional general income	c = a + b	126,487	129,275
Permissible income calculation			
Or rate peg percentage	e	2.00%	3.70%
Or plus rate peg amount	i = e x (c + g)	2,530	4,783
Sub-total	k = (c + g + h + i + j)	129,017	134,058
Plus (or minus) last year's carry forward total	l	66	112
Less valuation objections claimed in the previous year	m	(28)	–
Sub-total	n = (l + m)	38	112
Total permissible income	o = k + n	129,055	134,170
Less notional general income yield	p	128,943	134,176
Catch-up or (excess) result	q = o – p	112	(6)
Plus income lost due to valuation objections claimed ⁴	r	–	6
Carry forward to next year ⁶	t = q + r + s	112	–

Notes

- (1) The notional general income will not reconcile with rate income in the financial statements in the corresponding year. The statements are reported on an accrual accounting basis which include amounts that relate to prior years' rates income.
- (2) Adjustments account for changes in the number of assessments and any increase or decrease in land value occurring during the year. The adjustments are called 'supplementary valuations' as defined in the *Valuation of Land Act 1916 (NSW)*.
- (4) Valuation objections are unexpected changes in land values as a result of land owners successfully objecting to the land value issued by the Valuer General. Councils can claim the value of the income lost due to valuation objections in any single year.
- (6) Carry-forward amounts which are in excess (an amount that exceeds the permissible income) require Ministerial approval by order published in the *NSW Government Gazette* in accordance with section 512 of the Act. The OLG will extract these amounts from Council's Permissible income for general rates Statement in the financial data return (FDR) to administer this process.



INDEPENDENT AUDITOR'S REPORT

Special Schedule – Permissible income for general rates

Inner West Council

To the Councillors of Inner West Council

Opinion

I have audited the accompanying Special Schedule – Permissible income for general rates (the Schedule) of Inner West Council (the Council) for the year ending 30 June 2024.

In my opinion, the Schedule is prepared, in all material respects in accordance with the requirements of the Local Government Code of Accounting Practice and Financial Reporting 2022–23 (LG Code) and is in accordance with the books and records of the Council.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Schedule' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter - Basis of Accounting

Without modifying my opinion, I draw attention to the special purpose framework used to prepare the Schedule. The Schedule has been prepared for the purpose of fulfilling the Council's reporting obligations under the LG Code. As a result, the Schedule may not be suitable for another purpose.

Other Information

The Council's annual report for the year ended 30 June 2023 includes other information in addition to the Schedule and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements, and Special Schedule 'Report on infrastructure assets as at 30 June 2023'.

My opinion on the Schedule does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements.

In connection with my audit of the Schedule, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Schedule or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Schedule

The Councillors are responsible for the preparation of the Schedule in accordance with the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation of the Schedule that is free from material misstatement, whether due to fraud or error.

In preparing the Schedule, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Schedule

My objectives are to:

- obtain reasonable assurance whether the Schedule as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the Schedule.

A description of my responsibilities for the audit of the Schedule is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar8.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited Schedule on any website where it may be presented
- about any other information which may have been hyperlinked to/from the Schedule.



David Daniels
Delegate of the Auditor-General for New South Wales

16 October 2023
SYDNEY

Inner West Council | Report on infrastructure assets as at 30 June 2023 | for the year ended 30 June 2023

Inner West Council

Report on infrastructure assets as at 30 June 2023

Asset Class	Asset Category	Estimated cost to bring assets agreed level of to satisfactory service set by Council ¹		2022/23 Required maintenance ³		2022/23 Actual maintenance ⁴		Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	1	2	3	4	5
Buildings	Buildings	8,799	8,799	9,531	9,531	10,418	10,418	422,039	33.7%	27.6%	29.3%	8.3%	1.1%
	Sub-total	8,799	8,799	9,531	9,531	10,418	10,418	422,039	33.7%	27.6%	29.3%	8.3%	1.1%
Roads	Roads	8,035	8,035	17,003	17,003	17,032	17,032	313,109	14.0%	41.3%	32.2%	11.6%	0.9%
	Traffic Devices	108	108	—	—	—	—	36,312	24.0%	60.7%	14.2%	1.0%	0.1%
	Bridges	175	175	—	—	—	—	9,767	18.7%	55.9%	20.6%	4.1%	0.7%
	Kerb and gutter	254	254	—	—	—	—	132,268	1.5%	14.0%	83.8%	0.7%	0.0%
	Car parks - Depreciable	205	205	—	—	—	—	14,850	29.5%	40.5%	24.6%	4.4%	1.0%
	Car Parks - Non Depreciable	—	—	—	—	—	—	17,714	100.0%	0.0%	0.0%	0.0%	0.0%
	Footpaths	4,362	4,362	2,906	2,906	5,566	5,566	251,612	10.6%	22.4%	58.0%	8.6%	0.4%
	Other road assets	52	52	—	—	—	—	30,251	59.3%	32.6%	7.1%	1.0%	0.0%
	Bulk earthworks	—	—	—	—	—	—	561,300	100.0%	0.0%	0.0%	0.0%	0.0%
	Sub-total	13,191	13,191	19,909	19,909	22,598	22,598	1,147,358	47.0%	18.3%	30.1%	4.2%	0.4%
Stormwater drainage	Stormwater drainage	1,746	1,746	1,380	1,380	1,699	1,699	182,766	11.0%	67.9%	16.8%	3.8%	0.5%
	Sub-total	1,746	1,746	1,380	1,380	1,699	1,699	182,766	11.0%	67.9%	16.8%	3.8%	0.5%
Open space / recreational assets	Aquatic Centres	168	168	2,946	2,946	4,146	4,146	109,557	48.0%	45.4%	5.9%	0.5%	0.2%
	Sub-total	168	168	2,946	2,946	4,146	4,146	109,557	48.0%	45.4%	5.9%	0.5%	0.2%
Other infrastructure assets	Seawalls	323	323	5	5	1	1	25,813	22.7%	49.4%	25.9%	0.9%	1.1%
	Wharves	147	147	—	—	—	—	4,233	35.0%	29.8%	22.0%	13.2%	0.0%
	Building & Aquatics Land Improvements Depreciable	261	261	—	—	—	—	12,168	11.9%	44.1%	39.1%	3.5%	1.4%
	Land Improvements - Depreciable	660	660	14,135	14,135	14,099	14,099	133,314	55.0%	31.1%	11.5%	2.3%	0.1%
	Land Improvements - Non Depreciable	—	—	—	—	—	—	4,286	93.2%	0.0%	6.8%	0.0%	0.0%
	Sub-total	1,391	1,391	14,140	14,140	14,100	14,100	203,107	44.8%	35.3%	17.1%	2.4%	0.4%
Total – all assets		25,295	25,295	47,906	47,906	52,961	52,961	2,382,316	41.8%	26.5%	26.7%	4.6%	0.4%

(1) "Satisfactory Standard" refers to the estimated cost for the renewal of Condition 4 and 5 assets i.e., the replacement value of Condition 4 and 5 assets to Condition 3.

(2) As there are no agreed levels of service set by Inner West Council, the "Agreed Level" refers to the estimated cost for the renewal of individual asset categories as either condition 4 & 5 determined by the criticality of the asset category to condition 3. This figure will be refined as future agreed service levels are formulated by Council in consultation with the community

continued on next page ...

Inner West Council

Report on infrastructure assets as at 30 June 2023 (continued)

(3) "Required Maintenance" for Roads and Stormwater Drainage is the amount identified for maintenance including related operational costs in Council's budget. For Other Infrastructure Assets it is the amount identified for maintenance including related operational costs plus a minor adjustment to the Required Maintenance.

(4) "Actual Maintenance" is the amount of maintenance and related operational expenditure spent in the current year to maintain Council's assets.

Infrastructure asset condition assessment 'key'

- | | | |
|---|---------------------|---------------------------------------|
| 1 | Excellent/very good | No work required (normal maintenance) |
| 2 | Good | Only minor maintenance work required |
| 3 | Satisfactory | Maintenance work required |
| 4 | Poor | Renewal required |
| 5 | Very poor | Urgent renewal/upgrading required |

Inner West Council | Report on infrastructure assets as at 30 June 2023 | for the year ended 30 June 2023

Inner West Council

Report on infrastructure assets as at 30 June 2023

Infrastructure asset performance indicators (consolidated) *

\$ '000	Amounts 2023	Indicator 2023	Indicators 2022	Indicators 2021	Benchmark
Buildings and infrastructure renewals ratio					
Asset renewals ¹	35,184	120.43%	32.51%	223.04%	> 100.00%
Depreciation, amortisation and impairment	29,215				
Infrastructure backlog ratio					
Estimated cost to bring assets to a satisfactory standard	25,295	1.46%	1.40%	2.35%	< 2.00%
Net carrying amount of infrastructure assets	1,734,761				
Asset maintenance ratio					
Actual asset maintenance	52,961	110.55%	100.71%	92.58%	> 100.00%
Required asset maintenance	47,906				
Cost to bring assets to agreed service level					
Estimated cost to bring assets to an agreed service level set by Council	25,295	1.06%	0.89%	1.81%	
Gross replacement cost	2,382,316				

(*) All asset performance indicators are calculated using classes identified in the previous table.

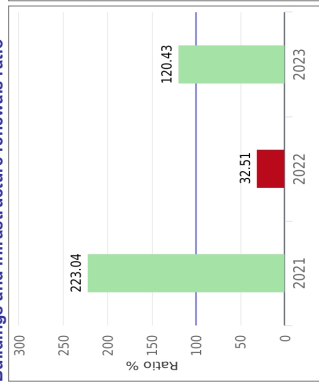
(1) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

Inner West Council | Report on infrastructure assets as at 30 June 2023 | for the year ended 30 June 2023

Inner West Council

Report on infrastructure assets as at 30 June 2023

Buildings and infrastructure renewals ratio



Buildings and infrastructure renewals ratio

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.

Commentary on result

22/23 ratio 120.43%

Increased funding continues to be allocated for road and footpath renewal programs based on updated asset condition data. Significant effort was made to process a substantial backlog of outstanding completed capital projects which has clearly contributed to the increased renewal ratio for 2022/23.

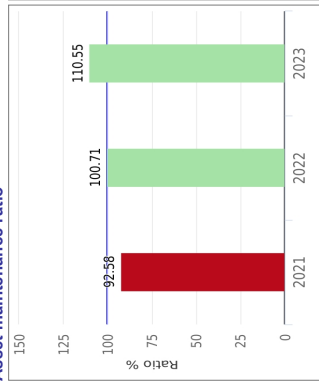
Benchmark: — > 100.00%

Ratio achieves benchmark

Ratio is outside benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

Asset maintenance ratio



Asset maintenance ratio

Compares actual vs. required annual asset maintenance expenditure. A ratio above 1.0 indicates Council is investing enough funds to stop the infrastructure backlog growing.

Commentary on result

22/23 ratio 110.55%

The upward trend of additional maintenance budget in delivery of services is evident with an increase of \$5.62m in 2022/23 compared to 2021/22 and an actual expenditure increase of \$10.38m for 2022/23. The main increases in maintenance expenditure were \$4.4m on transport assets, \$1.6m on aquatic centres and \$4.29m on open space assets.

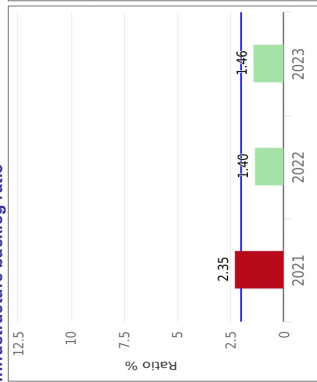
Benchmark: — > 100.00%

Ratio achieves benchmark

Ratio is outside benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

Infrastructure backlog ratio



Infrastructure backlog ratio

This ratio shows what proportion the backlog is against the total value of Council's infrastructure.

Commentary on result

22/23 ratio 1.46%

The total Infrastructure backlog increased from \$20.66m in 2021/22 to \$25.28m in 2022/23. The bulk of this increase was as a result of a Buildings & Aquatic Centres completion audit and evaluation where this backlog was valued at \$4.66m. There was a first-time audit of Building Land improvements carried out which added a further \$261K to the current backlog.

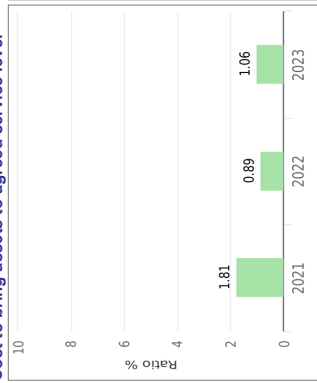
Benchmark: — < 2.00%

Ratio achieves benchmark

Ratio is outside benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

Cost to bring assets to agreed service level



Cost to bring assets to agreed service level

This ratio provides a snapshot of the proportion of outstanding renewal works compared to the total value of assets under Council's care and stewardship.

Commentary on result

22/23 ratio 1.06%

The agreed service levels are yet to be established. This percentage has increased slightly by 0.17% largely due to an increase in the backlog and Gross Replacement Cost of \$4.61M and \$157.56M respectively, as a result of better asset condition data, Useful Life values and more appropriate unit rates applied during asset revaluation cycles.

Item No: C1123(1) Item 3
Subject: POST EXHIBITION - PRIVACY, DATA BREACH AND ACCESS TO INFORMATION POLICIES
Prepared By: Beau-Jane De Costa - Senior Manager Governance and Risk
Authorised By: Kelly Loveridge - Director Corporate

RECOMMENDATION

1. That Council adopt the following policies:
 - a) Data Breach Policy;
 - b) Privacy Policy; and
 - c) Public Access to Information Policy.
2. That Council update the Policy Register and publish, as applicable, internally, and externally the following adopted policies:
 - a) Data Breach Policy;
 - b) Privacy Policy; and
 - c) Public Access to Information Policy.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

The *Privacy and Personal Information Protection Amendment Bill 2022* (Bill) comes into effect on 28 November 2023. This legislation introduces a scheme for the Mandatory Notification of Data Breaches throughout New South Wales.

This scheme requires Councils to develop a Data Breach Policy to ensure compliance with the new requirements of the Bill. It was determined that we would simultaneously develop a Privacy Policy and also update Council's Public Access to Information Policy, to further bolster Council's framework and assist in mitigating risks associated with data management.

All three policies outlined above have been prepared to ensure Council's obligations under the revised privacy legislation are met and to position Council, where possible, in a preventative, as opposed to reactive, landscape in this ever-evolving digital landscape.

BACKGROUND

At the Council meeting held on 10 October 2023, Council resolved the following:

1. That Council publicly exhibit the following three draft policies, for a period of 28 days and seek community feedback on the proposed policies:
 - a) Data Breach Policy;
 - b) Privacy Policy; and
 - c) Public Access to Information Policy.

2. That following the conclusion of the exhibition period, the following three draft policies be brought back to Council for consideration for adoption:
- Data Breach Policy;
 - Privacy Policy; and
 - Public Access to Information Policy.

The three draft policies were subsequently placed on public exhibition.

DISCUSSION

The three draft policies were placed on public exhibition from 12 October 2023 to 8 November 2023. The table below shows the number of downloads for each Policy from the Your Say Inner West project page during public exhibition:

Policy	Downloads
Data Breach Policy	10
Privacy Policy	9
Public Access to Information Policy	12

There were no submissions received during the public exhibition period regarding any of the three draft policies, accordingly all three policies are now proposed to be adopted as exhibited.

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

- [1. Data Breach Policy](#)
- [2. Privacy Policy](#)
- [3. Public Access to Information Policy](#)



Data Breach Policy

VI

W/03/2023/0022

Item 3

Attachment 1

INNER WEST

Title	Data Breach Policy
Summary	The Policy outlines Council's strategy for managing data breaches in line with Council's commitment to protect Personal Information in accordance with the <i>Privacy and Personal Information Protection Act 1998</i> and particularly the Mandatory Notification of Data Breach scheme implemented under that statute (per the amendments introduced by the <i>Privacy and Personal Information Protection Amendment Act 2022</i>).
Document Type	Policy
Relevant Strategic Plan Objective	Strategic Direction 5: Progressive responsive and effective civic leadership.
Legislative Reference	<ul style="list-style-type: none"> • <i>Local Government Act 1993</i> • <i>Government Information (Public Access) Act 2009</i> • <i>Government Information (Public Access) Regulation 2018</i> • <i>State Records Act 1998</i> • <i>Privacy and Personal Information Protection Act 1998</i> • <i>Privacy and Personal Information Protection Amendment Act 2022</i> • <i>Health Records and Information Privacy Act 2002</i> • <i>Privacy Act 1988 (Cth)</i>
Related Council Documents	<ul style="list-style-type: none"> • Model Code of Conduct • Privacy Management Plan • Privacy Policy • Data Breach Procedure • Risk Management Policy • Risk Management Procedure
Version Control	See last page



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1 Purpose

The purpose of this policy is to provide guidance to Council Officials in responding to a Data Breach, whether it is deemed to be a minor Data Breach, or a Data Breach that is notifiable under the New South Wales Mandatory Notification of Data Breach (MNDB) scheme established under Part 6A of the *Privacy and Personal Information Protection Act 1998* (NSW). The purpose of this policy is also to provide guidance to Council Officials, service providers/service partners, volunteers and members of the public on how to report actual or suspected Data Breaches and the process that Council will take to respond to such Data Breaches.

For the purposes of this policy, a Data Breach will include the unauthorised access, unauthorised disclosure or loss of Personal Information, Health Information and Commercial Information.

2 Scope

This policy applies to all Council Officials, service providers/service partners, volunteers and members of the public.

3 Definitions

In the Data Breach Policy, the following terms have the following meanings:

Act	<i>Local Government Act 1993.</i>
Commercial Information	Any commercial information, whether it be that of Council's, external stakeholder's or provided by a service provider/service partner in confidence. Note that commercial information does not fall within the MNDB scheme unless it contains Personal Information or Health Information.
Confidential Information	Information and data including Personal Information, Health Information, information protected under legal professional privilege, information covered by secrecy provisions under any legislation, commercial-in-confidence provisions, floor plans of residential buildings, Security Classified Information and information related to Council's IT/cyber security systems.
Councillor	Inner West Council elected representative.
Council committee member	A person other than a Councillor or Council Officer who is a member of a Council committee other than a wholly advisory



committee, and a person other than a Councillor who is a member of Council's Audit, Risk and Improvement Committee.

Council Officer	Inner West Council members of staff (including full-time, part-time, casual and contracted staff).
Council Official	Councillors, Council Officers, Council committee members and delegates of Council.
Data Breach	<p>An incident where an unauthorised access to, or unauthorised disclosure or loss of, Personal Information or Commercial Information held by Council has occurred.</p> <p>Data Breaches can occur between local governments, within Council or external to Council (such as by a service provider/service partner).</p>
delegate of Council	A person (other than a Councillor or Council Officer) or body, and the individual members of that body, to whom a function of Council is delegated.
Eligible Data Breach	A Data Breach that would be likely to result in serious harm to an individual to whom the information that is the subject of the Data Breach relates.
Health Information	Information or an opinion about a person's physical or mental health or disability, or information relating to the provision of health services to a person. Health information can include a psychological report, blood tests or an x-ray, results from drug and alcohol tests, information about a person's medical appointments, and information regarding vaccination status. It can also include some personal information that is collected to provide a health service, such as a name and telephone number. For the purposes of the MNDB scheme, Health Information is Personal Information.
MNDB scheme	Mandatory Notification of Data Breach scheme in New South Wales.
Personal Information	Information or an opinion about a person where that person's identity is apparent or can reasonably be ascertained. This information can be in a database and does not necessarily have to be recorded in a material form. For the purposes of the MNDB scheme, Personal Information includes Health Information.

INNER WEST

Privacy Officer	The Council Officer responsible for receiving reports of Data Breaches and administered the requirements set out in this Data Breach Policy and the Data Breach Procedure. Council's Right to Information Coordinator serves as Council's Privacy Officer.
Response Team	<p>The team that will assemble in the event of a Data Breach, and includes, at minimum, the following personnel:</p> <ul style="list-style-type: none"> • Right to Information Coordinator (Privacy Officer) • Senior Manager Governance and Risk • Risk and Audit Manager • Governance Manager • Chief Technology Officer • ICT Infrastructure Manager • ICT Business Solutions Manager • ICT Support Manager • The custodian of the data effected by the Data Breach. <p>The Response Team may be expanded depending on the seriousness of the Data Breach, particularly if the Data Breach is deemed to be an Eligible Data Breach, in accordance with the Data Breach Procedure.</p>
service provider/service partner	A person or company engaged to provide services to Council.
unauthorised access	<p>When an internal or external individual or an organisation gains access to the information of an organisation or individual without permission.</p> <p>Examples include a Council Officer browsing Council records for identity information of residents without a legitimate purpose or an online database being compromised by hackers resulting in financial details of individuals being accessed.</p>
unauthorised disclosure	<p>The deliberate or inadvertent making of the information of individuals or organisations available or accessible to unauthorised parties by Council Officers without the authority to do so.</p> <p>Examples include the disclosure of Personal Information by a Council Officer whilst discussing their work and duties with friends and family external to Council or online via social media.</p>



volunteer

A formally recognised, unpaid member of the public who helps provide Council services e.g. Visitor Information Centre/Library.

4 Statement

Council is committed to protecting any Personal Information held, including that of its own Council Officials, volunteers, service providers/service partners and community members. To ensure such protection, Council has strict obligations for the management of Personal Information, which is set out in Council's Privacy Policy and Privacy Management Plan. While every measure is taken to protect Personal Information, Council acknowledges the significant risks of Data Breaches, particularly with growing technological advancement and the increased rate of cyber-attacks. In preparedness for such Data Breaches, Council has prepared this Data Breach Policy to demonstrate how Council will respond to reduce the impacts of a Data Breach in the event that one should occur.

This Data Breach Policy addresses the processes that will be taken in the event that there is an Eligible Data Breach, which is required to be notified to the NSW Privacy Commissioner pursuant to the *Privacy and Personal Information Protection Act 1998* (NSW).

5 Measures taken to prepare for Data Breaches

Training and awareness

Council disseminates information about its procedures for Data Breaches to Council Officials along with the Privacy Policy and Privacy Management Plan.

Council will:

- Ensure that Council Officers receive a copy of the Data Breach Policy when they commence employment at Council.
- Ensure that Council Officers are promptly notified of updates to the Data Breach Policy.
- Provide training and targeted advice to Council Officers and business units to help them understand how to implement the information contained in this Data Breach Policy and the Data Breach Protocol. This training will emphasise the containment, assessment and notification of Data Breaches in compliance with legislation.
- Encourage Council Officers to refer to this Data Breach Policy and the Data Breach Procedure, and to liaise with the Privacy Officer if they are unsure about a Data Breach issue.
- Ensure that Council Officers can easily access a copy of this Data Breach Policy and the Data Breach Procedure via the intranet.
- Promote awareness and compliance with Data Breach requirements by participating in promotional activities as part of the annual Privacy Awareness Week.

Data Breach Policy

7

INNER WEST

- Give service providers/service partners a copy of this Data Breach Policy and training where necessary depending on the extent of their involvement with Personal Information.
- Ensure that elected Council Officials and the Audit, Risk and Improvement Committee is given a copy of this Data Breach Policy and the Data Breach Procedure.

Processes for identifying and reporting breaches

Data Breaches are most commonly identified by reports from Council Officials, volunteers, service providers/service partners, members of the public or other organisations who have become aware of unauthorised Access, unauthorised Disclosure or loss of Personal Information or Commercial Information.

Please refer to section 6 of this Data Breach Policy for information on what constitutes a Data Breach. Data Breaches may also be identified by a cyber security incident such as malware, a hacking attack, ransomware, denial of services, phishing attack or a combination of these.

Council has in place several systems for the identification of Data Breaches, including comprehensive cyber security, security systems and auditing requirements which are undertaken in accordance with Council's Risk Management Policy and Procedure.

All reports of suspected or actual Data Breaches must be made to the Privacy Officer via email at Privacy@innerwest.nsw.gov.au or phone +61 2 9392 5350.

Managing collaborations and implementing contractual controls

Service providers/service partners will be provided with a copy of this Data Breach Policy where necessary. Key contacts of service providers/service partners will be kept up to date to ensure that Council's response to a Data Breach can be managed efficiently and effectively with a view to reducing the harm caused.

Any contracts entered into with service providers/service partners will include provisions which require service providers/service partners to report any Data Breaches to the Privacy Officer immediately.

Schedule for regular testing and updating of this Policy

This Data Breach Policy and the Data Breach Procedure will be reviewed annually with the Privacy Policy and Privacy Management Plan. Randomised testing will occur regularly to assess the effectiveness of Council's response to Data Breaches, and to assess whether there are any risks which need to be addressed.



6 What constitutes a Data Breach

A Data Breach is an incident where an unauthorised access to, or unauthorised disclosure or loss of, Personal Information, Health Information or Commercial Information has occurred. The information may have been compromised, disclosed, copied, transmitted, accessed, removed, destroyed, stolen, or used by unauthorised individuals, whether accidentally or intentionally.

Examples of a Data Breach include:

- A database that contains individuals' Personal Information has been accessed by an unauthorised person.
- Personal information held by Council is disclosed by an unauthorised person.
- A device containing Personal Information or Commercial Information is lost or stolen.
- A cyber-attack has occurred which has resulted in stolen Personal Information.

7 Data Breach Response Strategy

Following the report of a Data Breach, the Privacy Officer and Response Team must conduct a four-step response process as expeditiously as possible.

These four steps include containing, assessing, managing, reporting, and reviewing the Data Breach.

Step 1: Containment and preliminary assessment

Council shall prioritise the containment of the Data Breach to mitigate harm. The Privacy Officer will take all necessary steps possible to ensure the containment of the breach and minimisation of any resulting damage. The steps taken may involve:

- Recovering or deleting information.
- Suspending or shutting down the system that has been breached.
- Suspending or abandoning the activity that has resulted in the Data Breach.
- Changes or revoking access codes and/or passwords.

The Response Team must conduct a preliminary assessment in accordance with the Data Breach Procedure to gather facts and assess the seriousness of the Data Breach.

Step 2: Assessment, evaluation and mitigation

Assessment of actual or suspected Data Breaches will be undertaken in an expeditious manner, and in any event, within 30 days.

The Response Team will undertake the assessment in accordance with the Data Breach Procedure. Council recognises that each Data Breach is different and should be treated on a case-by-case basis. The Response Team's assessment will include, but is not limited to, the assessment of:

- The type of information affected by the Data Breach.

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- Who is affected by the Data Breach.
- The cause of the Data Breach.
- The foreseeable harm to affected individuals/organisation.

Following the assessment, further mitigation strategies will be implemented as necessary in accordance with the Data Breach Procedure.

The Response Team must notify other organisations if required, such as the NSW Police Force in the case of theft, or the Australian Cybercrime Online Reporting Network in the event of a cyber attack. Further information on specific reporting requirements to other organisations, including where notification is necessary or where there is discretion, and how that discretion is exercised, is contained in the Data Breach Procedure.

Decision about the Data Breach

If the Response Team determines that the Data Breach involves the unauthorised access, unauthorised disclosure or loss of Personal Information, and that access, disclosure or loss would cause an individual serious harm, the Data Breach is an Eligible Data Breach under the MNDB scheme. Note that unauthorised access or disclosure or loss of Commercial Information is not notifiable under the MNDB scheme unless it contains Personal Information.

NOTE: A decision about whether the Data Breach is an Eligible Data Breach may be made during any of the former steps depending on its nature.

Step 3: Reporting the data breach

Reporting to the NSW Privacy Commissioner

Where it has been determined that an Eligible Data Breach has occurred, or that there is reasonable ground to believe that an Eligible Data Breach has occurred, the Council will immediately notify the NSW Privacy Commissioner. Notification requirements, including the information to be provided, is contained in the Data Breach Procedure.

Where a Data Breach is not an Eligible Data Breach, the Data Breach may still be reported to the NSW Privacy Commissioner in accordance with the Data Breach Procedure.

Reporting to the Australian Privacy Commissioner (Commonwealth Notifiable Data Breach)

The *Privacy Act 1998* (Cth) requires Council to report to the Australian Privacy Commissioner instances where a Data Breach affects the tax file number of individual/s. If this occurs, the Council will immediately notify the Australian Privacy Commissioner (c/- the Office of the Australian Information Commissioner) of the Data Breach in accordance with the Data Breach Procedure. The requirement to notify the Australian Privacy Commissioner is in addition to the requirement to notify the NSW Privacy Commissioner.



Reporting to the affected individual or organisation

The Response Team will notify each individual or organisation to whom an Eligible Data Breach relates, and provide them with information about the Eligible Data Breach in accordance with the Data Breach Procedure. Where a Data Breach is not an Eligible Data Breach, Council may still provide voluntary notification to individuals and organisations where appropriate.

Council will publish a public notification of the Data Breach if it is not reasonably practicable to inform each individual or organisation, or if the Council otherwise deems it appropriate. The public notification will be published on Council's website in accordance with the Data Breach Procedure.

After the public notification of an Eligible Data Breach is published, Council will inform the NSW Privacy Commissioner of how to access the notification.

Step 4: Reviewing the data breach

The Response Team will coordinate a further investigation into the circumstances of the breach to ensure that any processes or weaknesses in data handling that may have contributed to the Data Breach are identified and remediated. Such investigations will be undertaken in accordance with the Data Breach Procedure. This will mitigate future risks and ensure Council's proactive management of Data Breaches.

Disciplinary measures

Where a Data Breach has resulted from a deliberate act of a Council Official, Council will take disciplinary measures in accordance with the Model Code of Conduct.

Where a Data Breach has resulted from an act of a volunteer or service provider/service partner, Council may take steps to terminate their engagement.

8 Record-keeping requirements

Data Breach Register

Council will maintain an internal Data Breach Register which details:

- Who was notified of the Data Breach.
- When the Data Breach was notified.
- The type of Data Breach.
- The steps taken by Council to mitigate the harm done by the Data Breach.
- Details of the actions taken to prevent future Data Breaches.
- The estimated cost of the Data Breach.



Public notification register

Council will keep a public notification register that is available on its website. The public notification register will contain details of the Data Breaches that have been notified to the public, including all information provided to an individual or organisation when they are notified of a Data Breach. Personal Information or information that could prejudice Council's functions will not be published on the public notification register. Data Breaches published on the public notification register will remain on the register for at least 12 months.

9 Roles & Responsibilities

The following provides the key roles and responsibilities of Council Officials.

Position	Responsibilities
Council Officials, volunteers, service providers/service partners and members of the public	Required to immediately report any actual or suspected Data Breaches to the Privacy Officer.
Privacy Officer	<p>Upon the receipt of a report of a Data Breach, the Privacy Officer will:</p> <ul style="list-style-type: none"> • Immediately notify and co-ordinate the Response Team. • Complete the steps for the Data Breach response in accordance with this Data Breach Policy and the Data Breach Procedure. • If an Eligible Data Breach has occurred, follow the reporting requirements for notification of the NSW Privacy Commissioner and/or the Australian Privacy Commissioner. • Provide oversight to the Response Team, ensuring governance and compliance with register requirements. • Provide notification to affected individuals and organisations.



Response Team	<p>Upon notification from the Privacy Officer, the Response Team will:</p> <ul style="list-style-type: none"> • Immediately assemble to review and respond to the reported Data Breach, with delineation of responsibilities undertaken depending on the nature of the Data Breach. For example, Data Breaches involving cyber-attacks will require the expertise of the: <ul style="list-style-type: none"> - Chief Technology Officer - ICT Infrastructure Manager - ICT Business Solutions Manager - ICT Support Manager • Follow the response requirements as set out in this Data Breach Policy and the Data Breach Procedure. • Consult with relevant internal and external stakeholders as required. • Assist the Privacy Officer with the notification requirements and register maintenance.
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10 Breaches of this Policy

Breaches of this policy may result in an investigation of the alleged breach in line with relevant Council policies including the Model Code of Conduct.

Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.

11 Administrative Changes

From time-to-time, circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made, including branding, Council Officer titles or department changes and legislative name or title changes which are considered minor in nature and not required to be formally endorsed.



12 Version Control – Policy History

This policy will be formally reviewed annually from the date of adoption or as required.

Governance use only:

Document	Data Breach Policy	Uncontrolled Copy When Printed	
Custodian	Senior Manager Governance & Risk	Version #	Version 1
Adopted By	Council	ECM Document #	TBD
Next Review Date	TBD (Annually)		
Amended by	Changes made	Date Adopted	
Governance & Risk	Policy Developed	TBD	

INNER WEST

Privacy Policy

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W/03/2023/0022

Item 3

Attachment 2

INNER WEST

Title	Privacy Policy
Summary	The Policy outlines the management protocols for the protection of privacy of all people and organisations from whom Council collects personal information.
Document Type	Policy
Relevant Strategic Plan Objective	Strategic Direction 5: Progressive responsive and effective civic leadership.
Legislative Reference	<ul style="list-style-type: none"> • <i>Local Government Act 1993</i> • <i>Privacy and Personal Information Protection Act 1998</i> • <i>Privacy and Personal Information Protection Amendment Act 2022</i> • <i>Health Records and Information Privacy Act 2002</i> • <i>Government Information (Public Access) Act 2009</i> • <i>State Records Act 1998</i> • <i>Copyright Act 1968</i>
Related Council Documents	<ul style="list-style-type: none"> • Model Code of Conduct • Agency Information Guide • Privacy Management Plan • Data Breach Policy • Data Breach Procedure • Public Access to Information Policy
Version Control	See last page



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1. Purpose

The purpose of this policy is to set out the commitment of Inner West Council (**Council**) to protecting a person's right to privacy and its practices relating to the protection of information that is personal to an individual. The implementation of this policy will maintain a culture that respects the right to privacy and will encourage stakeholder confidence.

2. Scope

This policy applies to all Council Officials, service providers/service partners and volunteers.

3. Definitions

In the Privacy Policy, the following terms have the following meanings:

Councillor	Inner West Council elected representative.
Council committee member	A person other than a Councillor or Council Officer who is a member of a Council committee other than a wholly advisory committee, and a person other than a Councillor who is a member of Council's Audit, Risk and Improvement Committee
Council Officer	Inner West Council members of staff (including full-time, part-time, casual and contracted staff).
Council Official	Councillors, Council Officers, Council committee members and delegates of Council.
delegate of Council	A person (other than a Councillor or Council Officer) or body, and the individual members of that body, to whom a function of Council is delegated.
GIPA	<i>Government Information (Public Access) Act 2009.</i>
Health Information	Information or an opinion about a person's physical or mental health or disability, or information relating to the provision of health services to a person. Health information can include a psychological report, blood tests or an x-ray, results from drug and alcohol tests, information about a person's medical appointments, and information regarding vaccination status. It can also include some personal information that is collected to provide a health service, such as a name and telephone number.



HPP	Health Privacy Principles.
HRIP Act	<i>Health Records and Information Privacy Act 2002.</i>
IPC	Information and Privacy Commission of New South Wales
IPP	Information Protection Principles.
LGA	<i>Local Government Act 1993.</i>
Personal Information	Information or an opinion about a person where that person's identity is apparent or can reasonably be ascertained. This information can be in a database and does not necessarily have to be recorded in a material form.
PPIP Act	<i>Privacy and Personal Information Protection Act 1998.</i>
Privacy Legislation	The PPIP Act or the HRIP Act or both, as the context requires.
Regulation	<i>Local Government (General) Regulation 2021.</i>
service providers/service partners	A person or company engaged to provide services to Council.

4. Statement

Council is committed to the protection of an individual's right to privacy, and the maintenance of a culture that respects that right within Council. This Privacy Policy and the Privacy Management Plan affirm this commitment by providing a framework for Council's management and handling of information and data collected by and provided to Council.

This policy is made in compliance with the relevant legislative requirements for the management and handling of both Personal Information and Health Information to protect each individual's right to privacy. This policy provides a general outline of these management and handling principles. Detailed guidance on how Council Officials must comply with the Privacy Legislation is found in the Privacy Management Plan.

Types of Information

Council, as outlined in the Privacy Management Plan, collects both Personal Information and Health Information from individuals engaging with Council. In accordance with legislative requirements, both types of information, as addressed in the Privacy Management Plan, will be handled and managed in strict accordance with the relevant Privacy Legislation. It is vital that Council Officials refer to the Privacy Management Plan



for the correct procedures for the collection, usage, and disclosure of all Personal Information and Health Information.

Information Privacy Principles

Council must comply with the 12 Information Protection Principles (IPP) as outlined in Part 2 Division 1 of the PPIP Act. The IPP are divided into the following 5 categories:

1. Collection
2. Storage
3. Access and accuracy
4. Use
5. Disclosure

Council Officials must refer to the Privacy Management Plan for the correct procedures Council will undertake to ensure the IPP are met.

Health Privacy Principles

Council must comply with the 15 Health Protection Principles (HPP) as outlined in Schedule 1 of the HRIP Act. The HPP are divided into the following 7 categories:

1. Collection
2. Storage
3. Access and Accuracy
4. Use
5. Disclosure
6. Identifiers and anonymity
7. Transfers and Linkage

Council Officials must refer to the Privacy Management Plan for the correct procedures Council will undertake to ensure the HPP are met.

Collection of Information

In accordance with relevant Privacy Legislation, Council will hold collected information in a secure environment. Council will ensure that it will:

- Inform the individual when and for what purpose Council will be collecting the information.
- Inform the individual of the necessary information needed for them to access Council's products and services, including for payments and transactions.
- Not request or collect information deemed to be 'sensitive information' about the individual, unless there is a necessary legal, public interest or statistical requirement to complete a requested transaction.
- Take all reasonable steps to permanently remove all personal identification from the collected information when it is no longer needed.



Security Measures

All information collected by Council is secured in accordance with policies set out in the Privacy Management Plan section 4.11 *Security of personal and health information*.

Use of collected information

Council abides by all legislative requirements for the appropriate uses of collected information. The collected information will be used in a range of appropriate Council functions and obligations including:

- Providing tailored assistance to the individual in their use of Council services.
- Performing data analytics to inform Council of patterns in usage, services and other site functions.

Access to Information

Council will not disclose or publish information that identifies individuals, or potentially identifies sub-groupings of individuals, without consent or otherwise in accordance with the PPIP Act. Access to Council-held raw data is restricted to a limited number of Council Officers within the Corporate Services section in Council for the purposes of data analytics.

An individual may request access to the individual's own Personal Information or Health Information by making a request in writing to Council, in accordance with section 7.01 of the Privacy Management Plan. Council will take steps to verify the identity of the person requesting the information. An individual has a right to seek amendment to their Personal Information or Health Information held by Council in order to ensure it is accurate, relevant, up-to-date, complete and not misleading.

Disclosure of Information

Council discloses information only in accordance with all applicable Privacy Legislation and other legislation which requires the disclosure of such information, to enable Council to comply with those disclosure requirements. In accordance with the relevant Privacy Legislation and other legislation, Council may be legally obliged to make an authorised disclosure of information to other governmental or regulatory entities including:

- New South Wales Police
- Information and Privacy Commission of New South Wales
- Australian Taxation Office.

Council will not disclose an individual's Personal Information unless it has received the individual's prior consent, or it is necessary to conduct the transactions between the individual and Council, or there is a serious and imminent threat to the life, health, and safety of the individual to whom the information relates, or Council is otherwise compelled by law.



Breaches of Privacy

Council Officials and Council as an organisation may be penalised for breaches of Privacy Legislation. Council Officials who have breached this Privacy Policy or the Privacy Management Plan may be subject to disciplinary action.

It is the responsibility of all Council Officials to comply with Privacy Legislation, the Privacy Management Plan, this policy, the Data Breach Policy, the Data Breach Procedure, the Public Access to Information Policy and the Agency Information Guide at all times.

Any occurrences of non-compliance with the Privacy Legislation, this policy, or the Privacy Management Plan must be reported in accordance with the Privacy Management Plan and the Data Breach Policy and Data Breach Procedure.

Privacy Complaints

Any person who wishes to register a complaint about Council's handling of their personal information or believes that Council is in breach of the Privacy Legislation, has the right to do so in accordance with the procedure contained in the Privacy Management Plan under section 7.07.

If you wish to make a privacy complaint to Council, a form is available via the [IPC website](#) that can be submitted to the Privacy Officer at Inner West Council, PO Box 14, PETERSHAM NSW 2049, or by email to council@innerwest.nsw.gov.au. There is no fee associated with a privacy complaint.



5. Breaches of this Policy

Breaches of this policy may result in an investigation of the alleged breach in line with relevant Council policies including the Model Code of Conduct.

Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.

6. Administrative Changes

From time-to-time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made including branding, Council Officer titles or department changes and legislative name or title changes are considered minor in nature and not required to be formally endorsed.

7. Version Control – Policy History

This policy will be formally reviewed every three years from the date of adoption or as required.

Governance use only:

Document	Privacy Policy	Uncontrolled Copy When Printed	
Custodian	Senior Manager Governance and Risk	Version #	Version 1
Approved By	Council	ECM Document #	TBD
Next Review Date	TBD		

Amended by	Changes made	Date
Governance & Risk	Policy Developed	TBD



Public Access to Information Policy

VI

W/2023/0022

Item 3

Attachment 3

INNER WEST

Title	Public Access to Information Policy
Summary	This policy outlines Council's commitment to promoting openness and transparency through the release of information held by Council to the public, in accordance with relevant legislative requirements.
Background	This policy complies with the requirements of the <i>Government Information (Public Access) Act 2009</i> .
Document Type	Policy
Relevant Strategic Plan Objective	<ul style="list-style-type: none"> Strategic Direction 5: Progressive responsive and effective civic leadership.
Legislative Reference	<ul style="list-style-type: none"> <i>Local Government Act 1993</i> <i>Local Government (General) Regulation 2021</i> <i>Privacy and Personal Information Protection Act 1998</i> <i>Health Records and Information Privacy Act 2002</i> <i>Copyright Act 1968 (Cth)</i> <i>Environmental Planning and Assessment Act 1979</i> <i>Ombudsman Act 1974</i> <i>Independent Commission Against Corruption Act 1988</i> <i>State Records Act 1998</i> <i>Companion Animals Act 1998</i> <i>Government Information (Public Access) Act 2009</i> <i>Government Information (Public Access) Regulation 2018</i>
Related Council Documents	<ul style="list-style-type: none"> <i>Agency Information Guide</i> <i>Model Code of Conduct</i> <i>Governance, Compliance and Delegations Framework</i>
Version Control	See last page



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1 Purpose

This policy outlines Council's commitment to promoting openness and transparency through the release of information held by Council to the public, in accordance with relevant legislative requirements.

2 Objectives

Council will:

- Facilitate access to Council information for persons with disabilities in accordance with the objectives of Council's Inclusion Action Plan.
- Inform the community about their right to information and ensure the process of applying for access is readily understood by the community.
- Respect the privacy of individuals when making determinations about releasing information.
- Proactively release information of interest to the public.
- Make information readily accessible to the community and respond to applications for information within the timeframes indicated.
- Apply fair and reasonable charges for access to information.
- Consider the overriding public interest test when responding to public access to information requests.
- Promote awareness within Council of Council's information access responsibilities.

3 Scope

This policy applies to requests received from the public to access information held by Council. All Council Officials have obligations under the GIPA Act. Council Officials to whom a delegation has been made have additional responsibilities under the GIPA Act (refer to Section 7 – Responsibilities).

4 Definitions

In the Public Access to Information Policy, the following terms have the following meanings:

Term	Meaning
Council committee member	A person other than a Councillor or Council Officer who is a member of a Council committee other than a wholly advisory committee, and a person other than a Councillor who is a member of Council's Audit, Risk and Improvement Committee.



Council Information	Information contained in a Record held by Council.
Councillor	Inner West Council elected representative.
Council Officer	Inner West Council members of staff (including full-time, part-time, casual and contracted staff).
Council Official	Councillors, Council Officers, Council committee members and delegates of Council.
GIPA Act	<i>Government Information (Public Access) Act 2009</i>
Government Information	Government Information is defined in section 4 of the GIPA Act as meaning "information contained in a record held by an agency".
PPIP Act	<i>Privacy and Personal Information Protection Act 1998</i>
Record	A record is defined in Schedule 4 of the GIPA Act as "...any document or other source of information compiled, recorded or stored in written form or by electronic process, or in any other manner or by any other means".

5 Statement

Council is committed to promoting openness and transparency in the conduct of Council's public functions, decision making, initiatives, operations and plans. Council acknowledges that the information held by Council generates a high level of interest within the community and to individuals on a personal level.

Council is committed to a presumption in favour of the disclosure of information unless there is an overriding public interest against disclosure and, on balance, those considerations outweigh the public interest considerations in favour of disclosure.

Council is committed to complying with relevant regulatory requirements such as those contained in the GIPA Act and the PPIP Act when releasing Council held information, either proactively or in response to requests for information. If withholding information (in full, or in part), Council will document the reasons for withholding the requested information.



6 Policy

Right to access Information

A person may access Council Information in accordance with the GIPA Act, the Agency Information Guide and other relevant legislation. Councillors have the same right of access as any other person under this policy, as well as additional rights in relation to information which is necessary for Councillors to access to carry out their civic duties.

Council exercises its discretion when determining the format in which requested information is released and when determining whether an informal or a formal access application is required when requesting information from Council.

Information held by Council

In accordance with the requirements of section 20 of the GIPA Act, Council's Agency Information Guide provides the public with an understanding of the type of information held by Council and how this information can be accessed. This policy is to be read in conjunction with Council's Agency Information Guide.

How can Council Information be accessed?

In accordance with the GIPA Act, information can be accessed in the following ways:

1. **Mandatory proactive release / open access information** – Council must publish certain information on its website free of charge or make it available in another way free of charge. This is known as open access information. A list of open access information is provided in Council's Agency Information Guide, at Appendix B.
2. **Authorised proactive release** – Council may choose to make information (in addition to mandatory release) available on its website or by other means free of charge. For example: frequently requested information or information of public interest. The Agency Information Guide provides guidance as to the categories of information made available by Council as an authorised proactive release (refer to section 8.2 and Appendix C of the Agency Information Guide).
3. **Informal release** – If Council information is not publicly available (such as on the website) but can be quickly and easily collated and does not include other's personal or business information, it will generally be released informally upon request. There may be a charge imposed for scanning and/or printing where such information release is large and administratively burdensome to Council. Refer to section 8.3 of the Agency Information Guide.
4. **Release subject to a formal access application** – In limited circumstances a formal application will need to be made to access information held by Council, usually where the information contains the personal or business affairs of third parties and/or requires a substantial amount of research. Council is not required to release



information where the public interest against release outweighs the public interest for release. Refer to section 8.4 of the Agency Information Guide.

Public interest test

Providing access to government information is restricted only when there is an overriding public interest against disclosure. Schedule 1 of the GIPA Act lists the conclusive considerations against disclosure. In addition, section 14 of the GIPA Act lists the discretionary considerations against disclosure. Refer to section 8.7 of the Agency Information Guide.

Right of review and appeal of Council's decisions

If a member of the public is dissatisfied with Council's determination of their application, and it falls within the scope of reviewable decisions under the GIPA Act, they may seek to have Council's decision reviewed in accordance with the provisions contained within Part 5 of the GIPA Act. Refer to section 10 of the Agency Information Guide.

7 Responsibilities

- Certain Council Officials have delegated functions under the GIPA Act and the PPIP Act pertaining to the public's access to Council Information.

Refer to the Governance, Compliance and Delegations Framework.



8 Breaches of this Policy

Breaches of this policy may result in an investigation of the alleged breach in line with relevant Council policies including the Model Code of Conduct.

Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.

9 Administrative Changes

From time-to-time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made including branding, Council Officer titles or department changes and legislative name or title changes which are considered minor in nature and not required to be formally endorsed.

10 Version Control – Policy History

This policy will be formally reviewed every three years from the date of adoption or as required.

Governance use only:

Document	Public Access to Information Policy	Uncontrolled Copy When Printed	
Custodian	Senior Manager Governance and Risk	Version #	Version 1
Adopted By	Council	ECM Document #	28020607
Next Review Date			

Amended by	Changes made	Date Adopted
Business Information Services	New Policy	6 November 2018
Governance and Risk	Reviewed, in conjunction with new Privacy and Data Breach Policies	

Item No: C1123(1) Item 4
Subject: POST EXHIBITION REPORT - PROCUREMENT POLICY, DISPOSALS POLICY AND STATEMENT OF BUSINESS ETHICS
Prepared By: Beau-Jane De Costa - Senior Manager Governance and Risk and Marea Getsios - Procurement Manager
Authorised By: Kelly Loveridge - Director Corporate

RECOMMENDATION

1. That Council adopt the following three policies:
 - a) Procurement Policy, with the outlined amendments, as detailed in the report;
 - b) Disposals Policy; and
 - c) Statement of Business Ethics.
2. That Council update the Policy Register and publish, as applicable, internally, and externally the following adopted policies:
 - a) Procurement Policy;
 - b) Disposals Policy; and
 - c) Statement of Business Ethics.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

Amendments to Council's Procurement Policy and Statement of Business Ethics and the development of a Disposals Policy have been undertaken recognizing the criticality of the framework that underpins procurement activities across the organisation, as well as the ethical standards expected to be upheld by all Council Officials. By undertaking a review and developing these documents together all elements seamlessly integrate with one another providing a best practice, ethically sound landscape for Council.

The amended procurement policy sets out the essential aspects of procurement and clearly communicates Council's position on probity, conflicts of interest, gifts, benefits and hospitality and fraud and corruption. The policy also sets out the minimum market engagement thresholds as required by legislation and refers to the procurement procedure which sets out the specific steps to be followed by Council Officials when procuring goods and services. The policy and the procedure together form a fit-for-purpose framework for Council Officials to follow. Additionally as part of the exhibition process, minor amendments have been proposed to address the feedback received by the community as outlined in the report.

The new Disposals Policy provides a systematic and accountable method for the disposal of surplus assets, excluding land. It strives to ensure the process for the disposal of assets is transparent and complies with the Model Code of Conduct, particularly with respect to conflicts of interest.

The Statement of Business Ethics was amended to reflect the principles of the Model Code of Conduct and the tendering thresholds. An 'open and effective competition' section was inserted to reflect Council's stance on corrupt conduct and requiring conflicts of interest to be disclosed. A 'social procurement' section was also included which summarises Council's sustainable and social procurement practices, including with respect to modern slavery. These practices align with what is set out in the procurement framework. Reporting obligations were also updated to align with legislation and other Council policies and procedures.

Accordingly, the amended Procurement Policy and Statement of Business Ethics and new Disposals Policy are provided to Council for consideration for adoption, following the public exhibition of these documents.

BACKGROUND

At the Council meeting held on 10 October 2023, Council resolved the following:

1. *That Council publicly exhibit the following documents as attached, for a period of 28 days and seek community feedback on the proposed policies:*
 - a) *Procurement Policy;*
 - b) *Disposals Policy; and*
 - c) *Statement of Business Ethics.*
2. *That following the conclusion of the exhibition period, the following documents be brought back to Council for consideration for adoption:*
 - a) *Procurement Policy;*
 - b) *Disposals Policy; and*
 - c) *Statement of Business Ethics.*
3. *That Council receive a progress report at the November 2023 meeting on how we are meeting our resolved targets in ethical and local procurement.*

The draft Procurement Policy, Disposals Policy and Statement of Business Ethics were subsequently placed on public exhibition.

DISCUSSION

The three draft policies were placed on public exhibition from 12 October 2023 to 8 November 2023. The table below shows the number of downloads for each Policy from the Your Say Inner West project page during public exhibition:

Policy	Downloads
Procurement Policy	20
Disposals Policy	14
Statement of Business Ethics	11

Three separate submissions were received in total during the public exhibition period.

One submission was received regarding both the draft Procurement Policy and draft Statement of Business Ethics.

Another submission was received regarding the draft Disposals Policy, draft Procurement Policy and draft Statement of Business Ethics.

The third submission received was regarding the Procurement Policy.

Details of the submissions and staff comments are outlined below:

Support (Yes or No)	Public Exhibition Comment/Explanation	IWC Comment
Yes with amendment proposed	<p><i>Given the council's resolution committing to becoming Australia's leading Community Wealth Building (CWB) council at its September 2022 meeting & progressive procurement being a key pillar of CWB, the procurement policy and statement of business ethics should reflect those aims.</i></p> <p><i>The social procurement sections should be amended to explicitly refer to community wealth building and reflect its principles.</i></p> <p><i>Elements are consistent with it but it needs to be more specific.</i></p> <p><i>Furthermore, while the procurement policy talks about in-house bids, it does not provide any framework for making assessments. A paragraph about the assessment criteria as to whether a decision to do an in-house bid or outsource should be added. It should outline that an assessment must occur before any decision to outsource & the social, economic, industrial relations and environment criteria that is used to make a judgement so there is confidence that decisions are not arbitrary but are in the public interest.</i></p>	<p>The following inclusions are proposed to the Procurement Policy to address the feedback:</p> <p>Add on Page 4 under Purpose: Progressive procurement of goods and services in accordance with the framework of community wealth building.</p> <p>Add on page 6 under Definition: Progressive Procurement: Progressive procurement of goods and services: procurement processes and decision making to deepen local supply chains and socially virtuous business development, spending and investment.</p> <p>Add under on page 9 under Social Procurement: Progressive procurement is spending that reflects progressive principles, rather than a strict focus on purchasing within the local area. The shift now is to move the procurement focus from "value for money" to "public value". The integration of ESG principles into spending decisions – for example, only purchasing from suppliers who demonstrate adherence to just, inclusive labour practices, environmental sustainability, indigenous ownership, or broader community concerns.</p> <p>Add under In-house Bids on page 9 to be included as last paragraph:</p> <p>The Procurement Procedure outlines the correct processes to ensure a high level of probity and record management are followed.</p>

		<p>Statement to be included in the Procurement Policy under Summary as the last sentence.</p> <p>Council is committed to socially responsible progressive procurement and the mitigation of fraud and corruption.</p>
Yes with amendments proposed	<p>Disposals Policy -Donations to a registered charity or community organisation - REQUEST addition = special consideration for public schools (only public schools) within the LGA.</p> <p>Statement of Business Ethics - Procurement Principles - REQUEST addition = explicit inclusion of "community wealth building" as a principle, consistent with IWC commitment adopted in September 2022. Including a definition so the community can see and understand this includes encouraging local small and medium enterprises, co-operatives and also strengthening public ownership through insourcing and the reduction of outsourcing.</p> <p>Statement of Business Ethics - Procurement Principles - Social procurement - REQUEST addition = Integrity in tax matters. This is about ensuring any Council spend on third party goods and services continues to support our local community through associated tax contributions. Ensure any third party provider of goods and services is wholly Australian owned and registered in Australia for tax purposes; that is, it is not a subsidiary, division or franchise of an international business, nor is it registered outside Australia for tax purposes (most obviously in known tax havens such as, but not limited to, Seychelles, Cyprus, Nauru, Luxembourg, Mauritius, Malta, Marshall Islands, Curacao, Liechtenstein, Samoa, Cayman Islands, Bermuda, Jersey, Taiwan, and the British Virgin Islands).</p> <p>Statement of Business Ethics - Procurement Principles - What we expect of you - REQUEST addition = Be able to demonstrate your tax bona fides within Australia.</p> <p>Procurement Policy - Purpose - REQUEST</p>	<p>The Disposals Policy has been updated to reflect public schools in the LGA, in accordance with the feedback received.</p> <p>The Statement of Business Ethics specifically requires the consideration of the Procurement Framework, amongst others, it is recommended that the proposed amendment to the Procurement Framework addresses the feedback received regarding the Statement of Business Ethics and as such the Statement of Business Ethics is proposed to remain as publicly exhibited.</p> <p>The Community Wealth Building statement will not be included in the statement of business ethics. The statement of business ethics provides guidance on IWC's ethical standards and expectations. It outlines the acceptable behaviours by both council and our contractors and suppliers. Its purpose is to reduce risk of inappropriate business activities and any conflict of interests.</p>

	<p><i>addition = explicit mention and incorporate community wealth building principles into the procurement policy.</i></p> <p><i>Statement - In-House Bids - REQUEST = Prioritise in-house bids. Any decision to outsource should first require passing a public interest assessment to demonstrate that it will deliver actual benefits for the community and build the future capacity of the Council to deliver for the community, not simply reduce costs through lower wages and conditions through outsourcing.</i></p>	
Yes with amendment proposed	<p><i>The Procurement Policy should have a greater focus on a reduction of external contracts where practical, and on community wealth building. Council voted in 2022 to focus on community wealth building. The best and easiest way to do this is through contracts being prioritised to providers within the council itself or within the LGA. A reduction in external contracts mean that less council money is leaving the LGA.</i></p>	Council has addressed this through the above comments.

In light of the comments received it is proposed that minor amendments, as outlined above, be made to the Procurement Policy and Disposals Policy.

As the Statement of Business Ethics specifically requires the consideration of the Procurement Framework, amongst others, it is recommended that the proposed amendment to the Procurement Framework addresses the feedback received and the Statement of Business Ethics can remain as publicly exhibited.

Ethical and Local Procurement

At the meeting held on 10 October 2023 meeting, Council also resolved that an update be provided in November on how we are meeting our resolved targets in ethical and local procurement.

Each quarter spend analysis is undertaken by our procurement team, and this includes review of how we are meeting our goals on local spend and Aboriginal and Torres Strait Islander spend. We do this through the reporting of local suppliers identified on our database by postcode in our LGA, and of both Supply Nation businesses, and businesses we have identified as Aboriginal and Torres Strait Islander businesses, on our supplier data base.

In Quarter 1 of FY23/24 there has been a year-on-year increase from 0.31% to 0.56% for Aboriginal and Torres Strait Islander spend. This has been increased in parallel to the development of the draft Aboriginal and Torres Strait Islander Procurement Strategy (also tabled in this November meeting) which will set a target of 1% of total addressable procurement expenditure per annum.

Preventing modern slavery has also been addressed in this procurement policy, and we have updated contract documents to reflect our commitment to ensuring we mitigate modern slavery and receive modern slavery statements from suppliers as well as documented evidence to demonstrate their commitment against modern slavery practices.

Council also remains committed to local procurement with a year-on-year increase of 7.2% in Quarter 1 of F23/24 up from 4.88% the previous year for local spend.

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

1. [↓](#) Procurement Policy
2. [↓](#) Disposals Policy
3. [↓](#) Statement of Business Ethics

INNER WEST

Procurement Policy

V2

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INNER WEST

Title	Procurement Policy
Summary	<p>This policy provides the principles that underpin the framework for the procurement of goods and services to ensure Council obtains best value for money whilst achieving legislative compliance, transparency, and probity objectives.</p> <p>Council is committed to socially responsible progressive procurement and the mitigation of fraud and corruption.</p>
Document Type	Policy
Relevant Strategic Plan Objective	<ul style="list-style-type: none"> • Strategic Direction 1: An ecologically sustainable Inner West • Strategic Direction 2: Liveable, connected neighbourhoods and transport. • Strategic Direction 3: Creative communities and a strong economy • Strategic Direction 4: Healthy, resilient and caring communities • Strategic Direction 5: Progressive, responsive and effective civic leadership.
Legislative Reference	<ul style="list-style-type: none"> • <i>Fair Work Act 2009</i> (Cth) • <i>Industrial Relations Act 1996</i> • <i>Local Government Act 1993</i> • Local Government (General) Regulation 2021 • <i>Modern Slavery Act 2018</i> (Cth) • <i>State Records Act 1998</i> <i>Government Information (Public Access) Act 2009</i>
Related Council Documents	<ul style="list-style-type: none"> • Model Code of Conduct • Procurement Procedure • Conflict of Interest Policy • Fraud and Corruption Control Policy • Fraud and Corruption Control Procedure • Public Access to Information Policy • Gifts, Benefits and Hospitality Guideline • Governance, Delegations and Compliance Framework • Disposals Policy • Statement of Business Ethics • Land and Property Policy
Version Control	See last page



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1. Purpose

The purpose of this Procurement policy is to uphold the principles for procurement and to provide clear guidelines for the procurement of goods and services ensuring:

- Integrity, transparency and probity
- Best value for money and cost effectiveness
- Meeting the needs of the community
- Advocating economic, social and environmental sustainability Compliance with legislative requirements.
- Minimise and manage risks in procurement.
- Prioritise, where practical, social procurement.
- Best practice
- Progressive procurement of goods and services in accordance with the framework of community wealth building

This policy also describes the legislative framework within which Inner West Council operates; the practices within Council; staff responsibilities and expected behaviours of both Council staff and suppliers and contractors of Council.

2. Scope

This Procurement Policy applies to all procurement activities undertaken by Council and is binding upon all Council Officials.

3. Definitions

In this Procurement Policy, the following terms have the following meanings:

Act	<i>Local Government Act 1993.</i>
Conflict of Interest	Includes either a: <ul style="list-style-type: none"> • pecuniary conflict of interest; • significant non-pecuniary conflict of interest; or • non-significant non-pecuniary conflict of interest, as defined in the Model Code of Conduct and described in section 7 of the Conflict of Interest Policy.
Corruption or corrupt conduct	Dishonest activity in which a Council Officer, Councillor, volunteer, or service provider/services partner acts contrary to the interests of Council and abuses their position of trust in order to achieve some personal advantage or advantage for

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another person or organisation. This can also involve corrupt conduct by Council, or a person purporting to act on behalf of and in the interests of Council, in order to secure some form of improper advantage for Council either directly or indirectly. Fraud is an example of corrupt conduct. Corrupt conduct is defined in the *Independent Commission Against Corruption Act 1998*.

Councillor	Inner West Council elected representative.
Council committee member	A person other than a Councillor or Council Officer who is a member of a Council committee other than a wholly advisory committee, and a person other than a Councillor who is a member of Council's audit, risk and improvement committee.
Council Official	Councillors, Council Officers, Council committee members and delegates of Council.
Council Officer	Inner West Council members of staff (including full-time, part-time, casual and contracted staff).
Fraud or fraudulent conduct	Dishonest activity causing actual or potential financial loss to Council including theft of monies or other property by Councillors, Council Officers, delegates of Council, Council committee members, volunteers, or service providers/services partners, and/or where deception is used at the time, immediately before or immediately following the activity. This also includes the deliberate falsification, concealment, destruction, or use of falsified documentation used or intended for use for a normal business purpose or the improper use of information or position for personal financial benefit. Fraud is further defined in the <i>Crimes Act 1900</i> (NSW).
GST	Goods and services tax.
In-House Bid	A tender, quote or other requested submission to Council from an In-House Bidder for consideration as part of a procurement process.
Modern Slavery	<p>The term Modern Slavery refers to a number of offences, as set out succinctly by the Local Government Procurement organisation:</p> <ul style="list-style-type: none"> Slavery & slavery like practices – this can include workers having to work long hours with very little pay and sometimes



in very poor conditions, not being paid or not being paid a 'living wage'.

- Forced labour – this includes any type of work people have been forced to do against their will or under threat of some form of punishment. This has occurred in Australia in the construction industry and usually affects migrants or people on working or bridging visas.
- Child labour and child slavery – Child labour is terribly harmful for children and hinders their education and development. Child slavery occurs when a child is exploited for someone else's gain. Examples are child trafficking, child soldiers and child marriage.
- Human trafficking – this can involve transporting and recruiting people for the purpose of exploitation, using violence, threats or coercion. This again has occurred in the construction industry in Australia.
- Debt bondage – this is the world's most widespread form of slavery. It happens when people borrow money that they cannot repay and are forced to work to pay off the debt, losing control over the conditions of both their employment and the debt.

Servitude – the victim is significantly deprived of their personal freedom.

Progressive procurement	Progressive procurement of goods and services: procurement processes and decision making to deepen local supply chains and socially virtuous business development, spending and investment.
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Supply Nation	Council is a Supply Nation member. Supply Nation certify Indigenously owned businesses in Australia. To be certified with Supply Nation a business must be at least 51% Indigenous owned and based in Australia. To be registered with Supply Nation businesses must be at least 50% Indigenous Owned.
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4. Statement

Council is committed to the effective procurement of goods, services and works through adopting key principles and policies. The adoption of these key principles and policies

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will support the achievement of Council objectives in relation to the mitigation of fraudulent or corrupt conduct, socially responsible procurement, and obtaining value for money. Achievement of these objectives will instill public confidence and lead to better outcomes in the provision of services for the community.

The *Local Government Act 1993* (**Act**) and the *Local Government (General) Regulation 2005* (**Regulation**) provide the legislative framework for the Inner West Council to procure goods and services. The Act requires Council to invite tenders for a contract with expenditure equal to or in excess of the tender threshold while the accompanying Regulation sets out the procedural requirements for the tender, including choice of tendering methods.

Council's Model Code of Conduct requires that Council Officials not conduct themselves in a manner that:

- Is likely to bring Council or other Council Officials into disrepute.
- Is contrary to statutory requirements or Council's administrative requirements or policies.
- Is improper or unethical.
- Is an abuse of power.
- Involves the misuse of a position to obtain a private benefit.

In undertaking any procurement activity, Council Officials will conduct themselves with the utmost integrity and behave with strong moral principles.

Minimum market engagement thresholds

Inner West Council is required to procure goods, services and/or works in accordance with the procurement methods and financial thresholds outlined below:

	Estimated Value (GST inclusive)	Minimum market engagement
1	\$1 to \$10,000	One (1) written quote or a published catalogue or web price.
2	\$10,001 to \$249,999*	Three (3) or more written quotes obtained through a Request for Quotation process. Refer to section Error! Reference source not found. of the Procurement Procedure for more information regarding the Request for Quotation process.

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3	Equal to or greater than \$250,000*	<ul style="list-style-type: none"> • A public request for tender; or • A public request for expression of interest, to be followed by a confined invitation to tender issued to a shortlist resulting from the expression of interest process (selective tendering); or • Confined invitation to tender issued to at least 3 contractors on a pre-established list of recognised contractors** (selective tendering). <p>Refer to section 9 of the Procurement Procedure for procedures.</p>
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Approval to procure

Council Officials will always seek approval from the relevant financial delegate having regard to the Governance, Delegations and Compliance Framework prior to undertaking a procurement activity. Approvals must be sought in accordance with the Procurement Procedure.

Record keeping

Appropriate records in relation to contracts must be kept and maintained in accordance with the *State Records Act 1998*, *Government Information (Public Access) Act 2009* and relevant Council policies, procedures and guidelines.

Council Officials conducting procurement activities will also keep process records in accordance with the Procurement Procedure.

Probity requirements

Council Officials will not disclose any information that could jeopardise a procurement process by creating an unfair advantage for one or more potential suppliers. Where Council conducts a request for tender process and the procurement is particularly high risk, Council must engage an independent probity advisor to oversee the process.

Conflicts of interest

Council's Model Code of Conduct provides that where a Council Official has a Conflict of Interest, the Council Official must not participate in consideration of, or decision making in relation to, the matter in which the Council Official has the Conflict of Interest. The matter must be allocated to another person for consideration or determination.

Council Officials will disclose any Conflicts of Interest which arise during a procurement activity in accordance with the Conflict of Interest Policy. Breaches of the Conflict of Interest Policy may result in an investigation of the alleged breach in line with relevant Council policies including the Model Code of Conduct. Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant agency.



Gifts and hospitality

Council Officials will avoid situations that would give rise to the appearance that a person or body is attempting to secure favourable treatment from the Council Official or from Council through the provision of gifts, benefits or hospitality of any kind to the Council Official or someone with whom they are closely associated. Council Officials will comply with the Gifts, Benefits and Hospitality Guideline.

Fraudulent and corrupt conduct

Council will not tolerate fraudulent or corrupt conduct of any kind and will take any complaints of such conduct seriously. Any complaints received will be investigated in line with the Fraud and Corruption Control Policy and Procedure, and disciplinary actions will be taken against anyone who engages in fraudulent or corrupt conduct.

Statement of Business Ethics

Council is proud to be a professional, friendly and ethical organisation.

All Council Officials will understand, apply and support the ethical framework in which Council operates.

Risk management

Council is committed to identifying risks associated with undertaking procurement activities, particularly the risk of fraudulent and corrupt conduct. Council Officials will undertake the risk management process in accordance with the Risk Management Framework to identify relevant risks and assign appropriate risk treatments.

Social procurement

- Council is committed to creating positive outcomes in the community and supports contractors from a diverse range of backgrounds. To encourage social procurement, Council will do the following: Take reasonable steps to ensure that goods and services procured are not the product of Modern Slavery, in accordance with the Procurement Procedure.
- Encourage the use of aboriginal contractors by ensuring that all procurement activities with a value of over \$150,000 will be advertised on the Supply Nation Member Opportunity Board.
- Only engage with contractors who display a commitment to sound employee and industrial relations policies.
- Preference local contractors and organisations that employ people with disabilities, indigenous contractors or people that come from disadvantaged communities, where possible, where other factors are equal and reasonable comparative market rates are offered.

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- Have regard to sustainability and environment practices when engaging and contracting with contractors.
- Progressive procurement is spending that reflects progressive principles, rather than a strict focus on purchasing within the local area. The shift now is to move the procurement focus from “value for money” to “public value”. The integration of ESG principles into spending decisions – for example, only purchasing from suppliers who demonstrate adherence to just, inclusive labour practices, environmental sustainability, indigenous ownership, or broader community concerns.

Value for money

Council places value for money at the centre of all its procurement activities. In planning a procurement activity, Council Officials will consider the following factors which underpin value for money:

- Experience.
- Quality.
- Reliability.
- Timeliness.
- Service.
- Risk profile.
- Initial and ongoing costs.

In-House Bids

Council is committed to the effective procurement of goods, services and works, including the management of Council-owned and Council-managed assets, through adopting best practice principles, policies and procedures.

Council will ensure the procurement process is fair and consistent to all and will use its best endeavours to demonstrate its transparency to contractors, including In-House Bidders. Council must uphold the highest standards of probity and integrity to safeguard the procurement activities and ensure that all procurement processes are robust and can withstand scrutiny.

The Procurement Procedures outlines the correct processes to ensure a high level of probity and record management are followed.

5. Breaches of this policy

Breaches of this policy may result in an investigation of the alleged breach in line with relevant Council policies including the Model Code of Conduct.



Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.

6. Administrative Changes

From time-to-time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made including branding, Council Officer titles or department changes and legislative name or title changes. These are considered minor in nature and not required to be formally endorsed.

7. Version Control – Policy History

This policy will be formally reviewed every three years from the date of adoption or as required.

Governance use only:

Document	Procurement Policy	Uncontrolled Copy When Printed	
Custodian	Procurement and Contract Manager	Version #	Version 2
Approved By	Council	ECM Document #	TBD
Next Review Date	TBD		

Amended by	Changes made	Date Adopted
Procurement	Policy Created	10 December 2019
Governance & Risk	Policy redeveloped to strengthen the overall procurement framework, based on Audits undertaken and to align with ICAC best practice.	TBD

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Disposals Policy

VI

WIC026/2022

Item 4

Attachment 2

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Title	Disposals Policy
Summary	The Policy outlines the principles that govern the appropriate disposal by Council of surplus Assets.
Document Type	Policy
Relevant Strategic Plan Objective	<ul style="list-style-type: none"> • Strategic Direction 1: An ecologically sustainable Inner West • Strategic Direction 2: Liveable, connected neighbourhoods and transport. • Strategic Direction 3: Creative communities and a strong economy • Strategic Direction 4: Healthy, resilient and caring communities • Strategic Direction 5: Progressive responsive and effective civic leadership
Legislative Reference	<ul style="list-style-type: none"> • <i>Local Government Act 1993</i> <i>Local Government (General) Regulation 2021</i> <i>Government Information (Public Access) Act 2009</i>
Related Council Documents	<ul style="list-style-type: none"> • Model Code of Conduct • Conflict of Interest Policy • Land and Property Policy • Gifts, Benefits and Hospitality Guideline • Procurement Policy • Procurement Procedure • Risk Management Policy • Risk Management Procedure • Fraud and Corruption Control Policy • Fraud and Corruption Control Procedure • ICT Secure Deletion and Disposal Standard • ICT Information Management Standard
Version Control	See last page



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1 Purpose

The purpose of this policy is to provide a framework that seeks to achieve transparent disposals of Council owned Assets in compliance with sustainable procurement practices.

2 Scope

This policy applies to all activities undertaken by Council, where Council disposes of a Council owned Asset, and is binding upon all Council Officials. This policy does not apply to the disposal of land. Council Officials must refer to the Procurement Procedure and the Land and Property Policy for information on how to dispose of land.

3 Definitions

In this Disposals Policy, the following terms have the following meanings:

Act	<i>Local Government Act 1993.</i>
Asset	Means an asset owned or controlled by Council but does not include land.
Infrastructure Asset	Refers to components within an Infrastructure Asset, such as roads, footpaths, buildings, land improvements, sea walls, stormwater drainage, car parks whose removal or disposal is necessary during renewal or upgrades. This removal eliminates any benefits derived from their use, contributing to the overall enhancement of the infrastructure's functionality and efficiency.
conflict of interest	Includes either a: <ul style="list-style-type: none"> • Pecuniary conflict of interest. • Significant non-pecuniary conflict of interest. • Non-significant non-pecuniary conflict of interest, as defined in the Model Code of Conduct and described in section 7 of the Conflict of Interest Policy.



Councillor	Inner West Council elected representative.
Council committee member	A person other than a Councillor or Council Officer who is a member of a Council committee other than a wholly advisory committee, and a person other than a Councillor who is a member of Council's audit, risk and improvement committee.
Council Officer	Inner West Council members of staff (including full-time, part-time, casual and contracted staff).
Council Official	Councillors, Council Officers, Council committee members and delegates of Council.
Executive Leadership Team	General Manager, Director Corporate, Director Infrastructure, Director Community, Director Planning, General Counsel.
Motor Vehicle	Means a passenger sedan or station wagon, motorcycle or commercial motor vehicle including vans, utility vehicles, buses and trucks.
Net Book Value	The value of an Asset which is calculated as the original cost of an Asset minus any depreciation.

4 Statement

This policy provides a systematic and accountable method for the disposal of surplus Assets, excluding land. It strives to ensure that the process for the disposal of Assets is transparent and complies with the Model Code of Conduct, particularly with respect to conflicts of interest.

Council Officials must refer to the Procurement Procedure and the Land and Property Policy for information on the disposal of land.



5 Disposal rules and requirements

Application of Disposals Policy – summary

At all times, surplus Assets should be disposed of in a way that maximises returns and in compliance with sustainable disposal practices, whilst ensuring open and effective competition. This will be achieved through the following measures:

- Maximising returns on an Asset of good quality, via the publicly competitive process of public auction or tender.
- Complying with sustainable disposal practices for the following:
 - For Assets of fair quality, transferring the Asset to another department of Council, arranging a takeback by a supplier, donation to charities or non-profit community groups.
 - For Assets of poor quality, recycling or dumping the Asset in a sustainable way.
- Giving special regard to Assets of historical or cultural significance and ensuring that any dangerous goods are disposed of in an authorised manner.
- Ensuring that no warranty is offered to another party on Assets disposed of.
- Rigorous auditing of disposal practices through the current Assets register and Assets disposal register to ensure open and competitive Asset disposals.

Delegated authority

The Executive Leadership Team (ELT) has the delegated authority to approve the disposal of Assets that are surplus to requirements.

The ELT delegate who approves the disposal of an Asset is not permitted to participate in any public competitive process for the disposal of the Asset.

In addition to obtaining the approval of the applicable ELT delegate before each occasion of a disposal, Council Officers must, on a quarterly basis, report to the Director Infrastructure, all Assets disposed of during the previous quarter. The report must detail the Asset disposed of, a description of the Asset, the disposal method, the Net Book Value as at the disposal date, and the price at which the Asset was disposed of (if any). A copy of the report is to be lodged with finance on a quarterly basis. Refer to the auditing requirement explained below at section 7.

Current Assets Register

A Current Assets Register must be maintained at all times, in order to:

- Keep details concerning the date of purchase of resources, the responsible officer(s) involved in the procurement, length and condition of warranty, maintenance and repairs undertaken, and other related information for consideration in the valuation and contemplated disposal of goods.

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- Adopt an Asset maintenance system that flags when goods become surplus or unwanted (for example, because of average length of use) and their expected monetary value at that point.
- Facilitate regular audits to ensure no items have been disposed of improperly.

The Current Assets Register should be consulted regularly in conjunction with the Asset Disposal Register (discussed below at section 7) as part of robust auditing practices.

Reasons for disposal

The decision to dispose of an Asset must be based on one or more of the following reasons:

- The Asset is required to be disposed of under a particular policy.
- The Asset has become obsolete, and is no longer required due to changed procedure, functions or usage patterns.
- It is the optimum time to dispose, to maximise Council return.
- The Asset no longer complies with occupational health and safety requirements.
- Discovery of hazardous chemicals or material present within the Asset.
- Repairs to the Asset are uneconomical.
- The Asset has not been used in the previous 6 months.
- There is no use for the Asset in the forthcoming 12 months.

Sustainable disposal

In accordance with the Council's Procurement Policy and Procedure and Council's Strategic Direction 1, Council must endeavour to ensure that the disposal of Assets minimises waste, and all options to reuse, repurpose, or recycle must be considered.

The following options can be considered to minimise waste and reuse or recycle Assets:

- Investigate whether any other department of Council has a need for the Asset or can repurpose the Asset.
- Consider whether the Asset can be sold for ongoing use.
- Takeback by a supplier, where the supplier can ensure that Assets will be recycled, refurbished or reused.
- Donations to charities, non-profit community groups or Public Schools within the Local Government Area, where Assets do not have a high resale value (ensuring that community groups and public schools receive equitable treatment to avoid possible perceptions of bias).
- Recycling via existing commercial kerbside recycling services, or through a specialised commercial recycler.

Competitive disposal practices

Council Officers must utilise competitive disposal practices wherever possible, as opposed to direct negotiations.

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The term “direct negotiations” refers to exclusive dealings between an agency and a counterparty without first undergoing a competitive process. Direct negotiations are sometimes referred to as directly sourced, single-sourced or non-competed contracts.

Direct negotiations for the disposal of an Asset that falls within the scope of this Disposals Policy is prohibited, unless specific authorisation for such direct negotiations has been granted by the Director Infrastructure.

The Director Infrastructure should not grant such authorisation unless satisfied that the direct negotiation:

- Does not have an impact that is unfair to other potential acquirers of the Asset.
- Maintains value-for-money for Council.
- Is not affected by a conflict of interest.

Disposal rules

Surplus Assets will, at all times, be disposed of in a way that maximises returns for Council, whilst ensuring that open, transparent, and effective competition is maintained. This must be through either a public competitive process such as a public auction or through a secure electronic tendering facility.

Prior to disposal, a reasonable effort must be made to ensure that the Asset cannot be used by any other Council department. Assets of historical or cultural significance shall be given special regard. Assets that are dangerous goods must only be disposed of in an authorised manner.

A warranty must not be given for any Asset disposed of.

A Council Officer must do the following when disposing of any Assets:

- Check whether there is an agreement with the supplier that unused Assets surplus to requirements can be returned.
- Seek approval from the ELT delegate prior to undertaking a process to dispose of the Assets.
- Seek approval from the ELT delegate as to the market price of the Asset prior to disposal.
- Obtain external valuation of Assets prior to disposal and keep these records on file so they can be audited.
- Refer to Asset register details concerning the date of purchase of resources, responsible officer(s) conducting the original procurement, any claims under warranty, maintenance and repairs undertaken, and other related information for consideration in the valuation and disposal of Assets.
- Store Assets securely prior to their disposal.



Conflicts of interest

It is the responsibility of the Council Officer and the relevant ELT delegate charged with the task of disposal of the Asset to minimise the risks of conflicts of interest arising within or as a result of the disposal process. Where conflicts of interest do arise, the Council Officer and ELT delegate responsible must manage the conflict of interest in accordance with the Conflict of Interest Policy and the Model Code of Conduct.

It should be ensured that any Council Official who conducted the original procurement of the Asset or is conducting the disposal of the Asset is neither a proposed recipient of the Asset in a subsequent disposal, nor related to a proposed recipient. This includes the ELT delegate who must give approval of the market price for which the Asset is to be disposed of.

Prior to disposing of an Asset via a competitive process to a company, at a minimum Council must undertake the following enquiries:

- Search of company register.
- ABN and bank account information.
- Verification of the personal details of directors.

Where the competitive process for disposal of an Asset is an auction, Council must undertake the above enquiries when auction participants register their participation prior to the auction taking place.

Preparing Assets for sale

Prior to the disposal of any Asset, the responsible Council Officer must undertake the following checks and consider the following queries in relation to the Asset:

- What quality is the Asset in? – Good, fair, or poor?
- Can the Asset be repurposed or redirected within Council?
- Is the Asset attached to, or does it contain, additional items that are not intended to be included in the disposal?
- Does the Asset contain confidential information or documents (e.g., records, files, papers)?
- Does the Asset contain any documents on Council letterhead that may be used for fraudulent purposes?
- Does the Asset consist of, or does it contain, any licenced software which could lead to a breach of licence or contain confidential data?
- Does the Asset consist of, or does it contain, hazardous material?

Any Council mark or logo shall be removed, as much as reasonably practicable, from the Asset prior to disposal.

Any spare parts that are held by Council for the Asset shall be disposed of with the Asset.



6 Methods of Disposal

Method of disposal of Assets

Disposal of Assets should only be carried out after prior arrangements with the applicable ELT delegate of the relevant department of Council.

The method of disposal should reflect the method of procurement in relation to the value of the Asset being disposed of. All aspects of probity still apply in relation to the process of disposal.

The methods of disposal that Council may employ include:

- Disposal by public tender or auction including electronic means- For Assets of significant value, a reserve price must be agreed between the responsible Council Officer and the auctioneer prior to the auction. The price must represent value for money for Council. Auctions must be conducted by an external third party and conflict of interest checks must be undertaken in relation to any auctioneer selected.
- Dumping - Where the Asset has nominal value, Council may elect to dump the Asset, however, consideration must be given to sustainable disposal, including whether the Asset can be repurposed.
- Destruction - Where an Asset is classified as beyond economical repair or where confidential information prevents an Asset from being on-sold, repurposed, or donated, Council may destroy the Asset.
- Donation to a registered charity or community organisation (refer to next section).

All the funds from the sale of Council Assets are to be allocated to Council's General Revenue Account or as otherwise determined by the Council's Chief Financial Officer.

Council Officials (aside from the Council Official whose responsibility it is to dispose of the Asset or approve the market value of the Asset prior to its disposal) may only purchase Assets through an external competitive public process approved by the ELT delegate. Assets being dumped are not to be taken by Council Officers. Donations of Assets to community/charity/educational organisations must be approved by an ELT delegate.

Donations to a registered charity or community organisation

This method of Asset disposal must only be used where the Asset's estimated value is \$2,000 or less.

In all instances, where scrap materials are salvaged from Council works which are unsuitable for Council use, they shall be, where possible, donated to charities or community organisations, with approval of the relevant ELT delegate.

Community groups and charities shall, at all material times, receive equitable treatment to avoid possible claims of bias.

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In all instances, the responsible Council Officer must perform the following checks:

- The charity or community organisation is not a disguised business operation which provides funds or remuneration to principals.
- The intended community group or charity is not-for-profit.
- The intended use of the disposed Asset is non-commercial.

In instances where the disposal to the community group or charity is deemed appropriate, but there is a potential claim of bias, the disposal must be referred (or referred again, if the potential claim of bias arises after the ELT delegate's initial approval) to the ELT delegate. The ELT delegate shall decide whether the claim poses significant risk to Council and decide whether Council should proceed with the disposal of the Asset.

The charity or community group must collect and remove the Asset themselves with no cost to Council incurred.

Destruction of Assets beyond economical repair

In instances where an Asset is classified as beyond economical repair, the Asset must be destroyed. This shall be notified in writing to the ELT delegate, and the destruction must be witnessed by the applicable ELT delegate.

Sale of information technology and computer equipment

All disposals of information technology and computer equipment must be disposed of by public auction, which shall be undertaken through an external disposal agent, as approved by the ELT delegate. The external disposal agent must be checked for conflicts of interest prior to its appointment as disposal agent. At all times, agents must be bound to ensure that all Council data, software, applications, and licences are removed from all hard drives and provide a certificate or written confirmation of the successful destruction of the digital media. It is required that any Council identifying features and labels are removed from any equipment.

Disposal of office furniture

All office furniture must be disposed of by public auction. The Council Officer, or Council Procurement team, responsible for the procurement of office furniture is also responsible for its disposal.

Disposal of Motor Vehicles

All Motor Vehicles must be disposed of by public auction, trade-in or public tender. Motor Vehicles will not be made available to Council Officials in private sale arrangements.

Disposal of Infrastructure Assets

Upon project approval, potential Asset destruction during construction is anticipated. The value of disposals is determined post-project completion at the capitalisation

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stage. The disposal processing of Infrastructure Assets listed in the Assets register requires approval from the respective Asset manager and will undergo auditing by the Director of Infrastructure, as outlined in the Auditing section.

There are instances when duplicates of Infrastructure Assets not controlled/owned by the Council are registered in the Council's Asset Register. When such Assets are identified, the Director of Infrastructure needs to approve the disposal of these Assets from the system. Prohibition of In-house tenders – (Exclusive Sale to Councillors and Council Officers)

Corruption risks exist in connection with in-house tenders. For example, Council Officers involved in the disposal process manipulating bids to favour themselves or other Council Officers.

Common corruption risks related to disposal of Assets by a Council Official includes:

- Deliberately under-valuing public Assets scheduled for disposal, with the aim of personally purchasing the items.
- Stealing, or otherwise misappropriating, surplus Assets.
- Misappropriating the proceeds of Asset sales.
- Providing confidential information about tender prices prior to the completion of the process.

In accordance with the Independent Commission Against Corruption's recommendations, invitations to bid for the purchase of disposable Council Assets must not be limited to Council Officers or Councillors. Members of the public must be invited to compete for purchase. In other words, all tender processes should be open to the public rather than confined to "in-house".

7 Asset Disposal Auditing

Asset Disposal Register

The disposal process should be registered in Council's record management system for each item/auction, in a dedicated Asset Disposal Register. The form in Annexure 1 should be completed, signed and attached to each registration of a disposal in the register.

Auditing

The Asset Disposal Register will be audited annually. At minimum, Council Officers must, on a quarterly basis, report to the Director Infrastructure, all Assets disposed of during the previous quarter. The report must detail the Asset disposed of, a description of the Asset, the disposal method, the Net Book Value as at the disposal date, and the price at which the Asset was disposed of (if any). A copy of the report is to be lodged with finance on a quarterly basis.



8 Breaches of this Policy

Breaches of this policy may result in an investigation of the alleged breach in line with relevant Council policies including the Model Code of Conduct.

Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.

9 Administrative Changes

From time-to-time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made including branding, Council Officer titles or department changes and legislative name or title changes which are considered minor in nature and not required to be formally endorsed.

10 Version Control – Policy History

This policy will be formally reviewed every three years from the date of adoption or as required.

Governance use only:

Document	Disposals Policy	Uncontrolled Copy When Printed	
Custodian	Procurement and Contracts Manager	Version #	Version 1
Approved By	Council	ECM Document #	xxxxxxx
Next Review Date	[Insert relevant date no later than 3 years post adoption]		

Amended by	Changes made	Date
Governance & Risk	Policy created	TBD



Annexure 1 – Assets Disposal Form

This form is to be used for all Assets with the exception of real property.

Approval is sought to dispose of the following Asset.

Description	[Insert]
Quantity	[Insert]
Asset Number*	[Insert]
Net Book Value*	[\$[Insert]]
Estimate cost of disposal	[\$[Insert]]
Estimated market value	[\$[Insert]]
Reasons for Disposal	[Insert]
Method of disposal	[Insert]

***Obtain this information from the finance department prior to commencing disposal procedure.**



Statement of Business Ethics

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Attachment 3



Title	Statement of Business Ethics
Summary	The Statement outlines the ethical standards of behaviours expected from Council and service providers/service partners when engaging in business activities.
Document Type	Statement
Relevant Strategic Plan Objective	Strategic Direction 5: Progressive, responsive and effective civic leadership.
Legislative Reference	<ul style="list-style-type: none"> • <i>Government Information (Public Access) Act 2009</i> • <i>Modern Slavery Act 2018</i> • <i>Local Government Act 1993</i> • <i>Public Interest Disclosures Act 2022</i> • <i>State Records Act 1998</i> • <i>Independent Commission Against Corruption Act 1988</i> • <i>Crimes Act 1900</i>
Related Council Documents	<ul style="list-style-type: none"> • Complaints Handling Policy • Disposal Policy • Governance, Delegations and Compliance Framework • Fraud and Corruption Control Policy • Fraud and Corruption Control Procedure • Gifts, Benefits and Hospitality Guideline • Grants and Fee Scale Policy • Model Code of Conduct • Procedures for the Administration of the Model Code of Conduct • Privacy Policy • Privacy Management Plan • Procurement Policy • Procurement Procedure

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	<ul style="list-style-type: none"> • Public Access to Information Policy • Public Interest Disclosures Policy • Related Party Disclosures Procedure • Data Breach Policy • Data Breach Procedure • Agency Information Guide
Version Control	See last page



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1 Purpose

The purpose of this Statement of Business Ethics is to provide a summary of Council's ethical standards expected of both Council Officials and service providers/service partners when doing business with Council.

2 Scope

This policy applies to all Council Officials and service providers/service partners (including any employees and subcontractors of those service providers/service partners).

3 Definitions

In the Statement of Business Ethics, the following terms have the following meanings:

Term	Meaning
Act	<i>Local Government Act 1993.</i>
conflict of interest	<p>Includes either a:</p> <ul style="list-style-type: none"> • pecuniary conflict of interest; • a significant non-pecuniary conflict of interest; • a non-significant non-pecuniary conflict of interest, <p>as defined in the Model Code of Conduct and described in section 7 of the Conflict of Interest Policy.</p>
Corruption or corrupt conduct	<p>Dishonest activity in which a Council Officer, Councillor, volunteer, or service provider/services partner acts contrary to the interests of Council and abuses their position of trust in order to achieve some personal advantage or advantage for another person or organisation.</p> <p>This can also involve corrupt conduct by Council, or a person purporting to act on behalf of and in the interests of Council, in order to secure some form of improper</p>

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	<p>advantage for Council either directly or indirectly.</p> <p>Fraud is an example of corrupt conduct. Corrupt conduct is defined in the <i>Independent Commission Against Corruption Act 1988</i>.</p>
Councillor	Inner West Council elected representative.
Council committee members	A person other than a Councillor or Council Officer who is a member of a Council committee other than a wholly advisory committee, and a person other than a Councillor who is a member of Council's audit, risk and improvement committee.
Council Officer	Inner West Council members of staff (including full-time, part-time, casual, and contracted staff).
Council Official	Councillors, Council Officers, Council committee members and delegates of Council.
Delegate of Council	A person (other than a Councillor or Council Officer) or body and the individual members of that body, to whom a function of Council is delegated.
Fraud or fraudulent conduct	Dishonest activity causing actual or potential financial loss to Council including theft of monies or other property by Councillors, Council Officers, delegates of Council, Council committee members, volunteers, or service providers/services partners, and/or where deception is used at the time, immediately before or immediately following the activity. This also includes the deliberate falsification, concealment, destruction, or use of falsified documentation used or intended for use

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for a normal business purpose or the improper use of information or position for personal financial benefit. Fraud is further defined in the *Crimes Act 1900* (NSW).

Modern Slavery

The term Modern Slavery refers to a number of offences, as set out succinctly by the Local Government Procurement organisation:

- Slavery & slavery like practices – this can include workers having to work long hours with very little pay and sometimes in very poor conditions, not being paid or not being paid a 'living wage'.
- Forced labour – this includes any type of work people have been forced to do against their will or under threat of some form of punishment. This has occurred in Australia in the construction industry and usually affects migrants or people on working or bridging visas.
- Child labour and child slavery – Child labour is terribly harmful for children and hinders their education and development. Child slavery occurs when a child is exploited for someone else's gain. Examples are child trafficking, child soldiers and child marriage.
- Human trafficking – this can involve transporting and recruiting people for the purpose of exploitation, using violence, threats or coercion. This again has occurred in the construction industry in Australia.

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- Debt bondage – this is the world’s most widespread form of slavery. It happens when people borrow money that they cannot repay and are forced to work to pay off the debt, losing control over the conditions of both their employment and the debt.
- Servitude – the victim is significantly deprived of their personal freedom.

Prescribed organisations	An organisation referenced in legislation that has the ability to tender on behalf of councils, including the Local Government Procurement Partnership and Procurement Australasia.
Service providers/ partners	A person or company engaged to provide services to Council.
SSROC	Southern Sydney Region of Councils.
Statement	This Statement of Business Ethics.

4 Statement of Business Ethics

This Statement reinforces Council’s ethical values and provides guidance for all sectors in the community when doing business with Council. Council’s ethical standards are enshrined in our Model Code of Conduct and other governance policies, including, for example, the Fraud and Corruption Control Policy, the Conflict of Interest Policy, the Procurement Policy and the Gifts, Benefits and Hospitality Guideline. They are also summarised in this Statement.

It is Council’s expectation that service providers/service partners of Council comply with these standards when conducting business with, or on behalf of, Council. This Statement also outlines what you can expect from Council when conducting business with us.

Our key business principles

Council expects all Council Officials to behave ethically. Our foundational standards of conduct and ethics are outlined in our Model Code of Conduct and are required to be upheld by Council Officials and Council Officers at all times.

Council’s Model Code of Conduct requires that Council Officials not conduct themselves in a manner that:

Statement of Business Ethics

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- Is likely to bring Council or other Council Officials into disrepute.
- Is contrary to statutory requirements or Council's administrative requirements or policies.
- Is improper or unethical.
- Is an abuse of power.
- Involves the misuse of a position to obtain a private benefit.

Council also expects that the private industry and its representatives maintain similar standards of ethical conduct in all dealings with, and on behalf of, Council.

5 Procurement Principles

Value for money

In all of our business decisions, Council strives to obtain the best value for money. Council does this by taking into account all relevant costs and benefits of each proposal including factors such as experience, quality, reliability, timeliness, service, risk profile and initial and ongoing costs.

Open and effective competition

Council is committed to ensuring open and effective competition amongst our service providers/service partners by ensuring compliance with the procurement requirements in the Act and implementing robust systems in our policies and procedures. Council Officials will not disclose any information that could jeopardise a procurement process by creating an unfair advantage amongst service providers/service partners, and therefore threatening the principle of open and effective competition.

Conflicts of interest

Council takes a strong stance against an improper use of power and position. In an effort to reduce the risk of corrupt conduct, and to ensure open and effective competition, Council has implemented strict controls for the disclosure, detection and management of conflicts of interest. A conflict of interest exists where a reasonable and informed person would perceive that an individual could be influenced by a private interest when carrying out their public duty. A conflict of interest may involve avoiding a personal disadvantage as well as gaining a personal advantage. Conflicts of interest that lead to partial decision-making may constitute corrupt conduct. Perceptions of a conflict of interest can be as important as actual conflicts of interest.

Pursuant to the Model Code of Conduct, Council Officials must disclose any conflicts of interest in relation to any procurement activity being undertaken. Conflicts of interest will be managed in accordance with Council's Conflict of Interest Policy. Generally, a Council Officer that has a conflict of interest must not participate in consideration of, or decision making in relation to, the matter in which the Council Officer has the conflict of interest. Council expects that operators in private industry, with whom Council is dealing,

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also disclose any conflicts of interest to ensure that the principle of open and effective competition is upheld.

Related Party Interests

Related party relationships are a normal feature of commerce and business, however there is the possibility of an entity having the ability to affect the financial and operating policies of Council through the presence of control, joint control or significant influence.

Council is required to disclose all material and significant related party transactions and outstanding balances, including commitments, in its annual financial statements. To facilitate this, Council's key management personnel are required to declare full details of any related party transactions (other than non-material ordinary citizen transactions). Council maintains this information in Registers of Related Parties and Related Party Transactions.

Fraudulent or corrupt conduct

Council does not tolerate fraudulent or corrupt conduct of any kind and will take any complaints of such conduct seriously. Any complaints received will be investigated in line with the Fraud and Corruption Control Policy and Procedure, and disciplinary actions will be taken against anyone who engages in fraudulent or corrupt conduct. In the context of any procurement activity, Council Officers will undertake vetting of contractors in accordance with the Procurement Procedure.

Potential service providers/service partners will be treated equitably based upon their legal, commercial, ethical, technical and financial capabilities.

Efficient, effective and ethical use of resources

Council will select a procurement method commensurate with the size and risk profile of the particular procurement activity, which must be conducted in accordance with the Procurement Policy and Procurement Procedure. In most circumstances, the procurement of goods and services estimated to cost over \$250,000 (including GST) will be carried out via a public tender or expression of interest process. Council Officers will be required to seek a number of quotes depending on the value of the procurement for any procurements valued at less than \$250,000 (including GST). Where service providers/service partners are contracted under Council tendered panels, or panels established by the SSROC or prescribed organisations, these shall be utilised in the first instance. Only when an established supplier arrangement does not exist will the Council Officer seek external marketplace quotes.

At all times Council Officials will act ethically, embracing the principles of honesty, integrity, probity, diligence, fairness, trust, respect and consistency. Council will not engage with service providers/service partners that are dishonest, unethical or unsafe.



Social procurement

Council is committed to our social procurement practices, and will:

- Take reasonable steps to ensure that goods and services procured are not the product of Modern Slavery, in accordance with the Procurement Policy and Procurement Procedure.
- Encourage the use of aboriginal contractors by ensuring that all procurement activities with a value of over \$150,000 will be advertised on the Supply Nation Member Opportunity Board.
- Only engage with contractors who display a commitment to sound employee and industrial relations policies.
- Preference local contractors and organisations that employ people with disabilities, indigenous contractors or people that come from disadvantaged communities, where possible, where other factors are equal and reasonable comparative market rates are offered.
- Have regard to sustainability and environmental practices when engaging and contracting with contractors.
- Have regard to sustainability and environmental practices when disposing of Council assets, in accordance with Council's Disposals Policy.

Accountability and transparency

Council will ensure that procurement processes are conducted soundly and that the consequential decisions are documented, defensible and substantiated in accordance with legislation and Council policies. Council Officials are accountable and responsible for the actions and decisions they take in relation to procurement and the resulting outcomes, which, may be the subject of public scrutiny. Council conducts regular audits to ensure accountability and transparency, and to detect any instances of fraudulent or corrupt conduct. Council also keeps and maintains records in relation to contracts in accordance with the *State Records Act 1998*, the *Government Information (Public Access) Act 2009* and relevant Council policies, procedures and guidelines.

Where Council conducts a particularly high risk procurement activity, or otherwise deems it appropriate, Council may elect to engage an external probity advisor to oversee the process, ensuring transparency and accountability.

6 What you can expect from us

As part of its commitment to sound business ethics, Council ensures that all policies and procedures are consistent with legislative requirements, guidelines and best practice.

Breaches of any policies and procedures are taken very seriously by Council, and disciplinary action is taken pending the outcome of investigations for such breaches.



7 What we expect of you

We expect service providers/service partners to:

- Respect and comply with the conditions set out in documents supplied by Council, including relevant Council policies and procedures.
- Provide accurate and reliable advice and information when required.
- Declare any conflicts of interest immediately.
- Act ethically, fairly, and honestly in all your dealings with, and on behalf of, Council.
- Respect the obligation of Council Officials to abide by the Model Code of Conduct and other policies and procedures.
- Not engage in collusive practices.
- Prevent the unauthorised release of privileged information, including confidential Council information.
- Not discuss Council dealings with the media, except with Council's consent.
- Not offer Council Officials any financial or other inducement which may give any actual or perceived unfair advantage.
- Report to Council's General Manager any suspected breach of these ethical standards.

Council only wishes to do business with people and entities that share our values and ethics. By complying with this Statement you will be able to advance your business interests in a fair and ethical manner and be certain in the knowledge that others dealing with Council are doing the same.

Consequences for not complying with Council's ethical requirements could include the following:

- Termination of contracts.
- Loss of future work opportunities.
- Loss of reputation.
- Investigation for Corruption.
- Potential legal proceedings.
- Referral to the NSW Police for criminal investigation.



8 Additional things you should know

Legislation, Codes, Policies, Procedures and Guidelines

Council is committed to promoting stakeholder behaviour and best practice tendering that complies with relevant legislation, codes, policies, procedures and guidelines.

Disclosure of information

All Council information is treated as confidential unless otherwise indicated in writing. Council Officials are not permitted to disclose tender or quote information from services providers/service partners that is intellectual property, proprietary, commercial-in-confidence or otherwise confidential without prior consent.

Any information will be treated in accordance with Council's Public Access to Information Policy, Privacy Policy, Privacy Management Plan, Agency Information Guide, Data Breach Policy and Data Breach Procedure.

Use of Council equipment, resources and information

All Council equipment, resources and information should only be used for its proper official purpose, except where the Model Code of Conduct permits otherwise. Those parties conducting business with Council are expected to use and manage Council resources, including Council Officer's time, in an efficient, effective and ethical manner.

Gifts, benefits and hospitality

Council expects Council Officials to decline gifts, benefits, travel or hospitality offered during the course of their work, in accordance with the Gifts, Benefits and Hospitality Guideline and Model Code of Conduct. You should not offer any such gifts to Council Officials.

Intellectual property rights

In business relationships with Council, parties will respect each other's intellectual property rights and will formally negotiate any access, license or use of intellectual property.

Public comment

Only those Council Officers who have a specific delegation to do so may make public comment about matters concerning the Council. If a Council Officer does not have the delegation, they must not make any public comment that would lead anyone to believe that they are representing the Council, or expressing its views on the policies of the Council. This includes comments or statements made at public and community meetings, through the media and the like where it is reasonably foreseeable that the comments, or the statements, will become known to the wider public.



All matters requiring a public comment on behalf of Council shall be directed to the Council's Media Spokesperson.

Sponsorship, grants and community resourcing

Council regularly considers requests from community members and groups for financial assistance, in-kind support or sponsorship towards their activities or events. These applications are considered under the Council's Grants and Fee Scale Policy. From time-to-time, Council may seek financial or in-kind support from the business community to support specific activities it conducts such as major events and community based programs. Sponsorship, grants or donations, whether in-kind or financial, must not interfere with the ability of the Council to carry out its functions and such processes must be open and transparent.

Work health and safety

It is expected that Council and those who conduct business with Council will ensure that workers and visitors' health and safety is of paramount importance and that all legislative and procedural safety requirements are complied with.

Important contacts in reporting unethical behaviour or other wrongdoing

Council Officials and service providers/service partners working for Council have an obligation to report suspected unethical behaviour, fraudulent or corrupt conduct, maladministration, or substantial waste. Service providers/service partners must report such conduct to a Council Official. Council Officials must then submit a complaint in accordance with the Fraud and Corruption Control Procedure. Service providers/service partners may also report:

- Allegations of corrupt conduct directly to the Independent Commission Against Corruption.
- Allegations of maladministration to the NSW Ombudsman.
- Allegations of any serious and substantial waste of Council resources to the NSW Auditor General or the NSW Office of Local Government.

The *Public Interest Disclosures Act 2022* provides Council Officials and service providers/service partners with protection from reprisal when making a public interest disclosure. Reports against Council Officials under the *Public Interest Disclosures Act 2022* will be dealt with in accordance with Council's Public Interest Disclosures Policy.



9 Breaches of this Policy

Breaches of this policy may result in an investigation of the alleged breach in line with relevant Council policies including the Model Code of Conduct.

Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.

10 Administrative Changes

From time-to-time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made including branding, Council Officer titles or department changes and legislative name or title changes which are considered minor in nature and not required to be formally endorsed.

11 Version Control – Policy History

This policy will be formally reviewed every three years from the date of adoption or as required.

Governance use only:

Document	Statement of Business Ethics	Uncontrolled Copy When Printed	
Custodian	Senior Manager Governance & Risk	Version #	Version 1
Adopted By	Council	ECM Document #	2318445
Next Review Date	TBD		

Amended by	Changes made	Date Adopted
Governance & Risk	New Policy	5 February 2019
Governance & Risk	Policy redeveloped as part of the Policy Harmonisation Project to align with other applicable Council frameworks.	TBD

Item No: C1123(1) Item 5
Subject: POST EXHIBITION - AMENDED VOLUNTARY PLANNING AGREEMENTS POLICY
Prepared By: Scott Mullen - Strategic Investments and Property Manager
Authorised By: Kelly Loveridge - Director Corporate

RECOMMENDATION

1. That Council adopt the Voluntary Planning Agreements Policy.
2. That Council update the Policy Register and publish, as applicable, internally, and externally the Voluntary Planning Agreements Policy.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

Council regularly reviews policies to ensure they are up to date and reflect current structures, practices, strategic direction, legislative changes, and guidance.

The current Voluntary Agreements (VPA) Policy was adopted by Council on 25 February 2020 with a review scheduled for after three years in 2023.

In February 2021 the then Department of Planning, Industry and Environment (now NSW Planning) issued a Circular and the *Planning Agreements Practice Notice*. The *Planning Agreements Practice Notice 2021* (Practice Note) specifically states that 'value capture' should not be the primary purpose of a planning agreement.

Council's VPA Policy was subsequently reviewed and amended to ensure it conforms with the Practice Note, and following a period of public exhibition is now being recommended for adoption.

BACKGROUND

At the Council meeting held on 12 September 2023, Council resolved the following:

1. *That Council publicly exhibit the draft Voluntary Planning Agreements Policy for a period of 28 days.*
2. *That following the conclusion of the exhibition period, the draft Voluntary Planning Agreements Policy be brought back to Council for consideration for adoption.*

DISCUSSION

Public exhibition

The draft policy was placed on public exhibition from 29 September 2023 to 27 October 2023. There were 253 visits to the Your Say Inner West project page during public exhibition. There were no responses by mail or phone.

One comment was received online in relation to improving the language used within the policy.

Public Exhibition Comment / Explanation

Who writes your text? Is it written to intentionally exclude people who do not speak "Bureaucratic"?

It is VERY bad. I would redraft it for you but this tinsy text box does not allow it.

IWC Comment

All Council policies are written for a wide audience and contain necessary legal language to ensure the meaning and intent of the policy is accurate.

There are no changes proposed to the draft Policy following the public exhibition process, and it is now proposed to be adopted as exhibited.

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

1. [Download](#) Draft Voluntary Planning Agreements Policy

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Voluntary Planning Agreements Policy

V03

WV03/2023/0022

Item 5

Attachment 1



Title	Voluntary Planning Agreements Policy
Summary	This policy establishes a framework to guide the use of Planning Agreements by Inner West Council, in keeping with the provisions of the <i>Environmental Planning and Assessment Act 1979</i> (the Act) and the <i>Environmental Planning and Assessment Regulation 2021</i> (the Regulation).
Document Type	Policy
Relevant Strategic Plan Objective	<ul style="list-style-type: none"> Strategic Direction 1: An ecologically sustainable Inner West Strategic Direction 2: Liveable, connected neighbourhoods and transport. Strategic Direction 3: Creative communities and a strong economy Strategic Direction 4: Healthy, resilient and caring communities Strategic Direction 5: Progressive responsive and effective civic leadership.
Legislative Reference	<ul style="list-style-type: none"> Local Government Act 1993 Independent Commission Against Corruption Act, 1988
Related Council Documents	<ul style="list-style-type: none"> Code of Conduct (must be included) Local Strategic Planning StatementInclusion Action Plan for people with a Disability 2017-21Recreation Needs StrategyLocal Housing Study and StrategyIntegrated Transport StrategyAffordable Housing Policy
Version Control	See last page



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Voluntary Planning Agreements Policy 4



1 Purpose

The purpose of this policy is to establish a framework, policies and procedures which Council will apply to guide the use of Planning Agreements by Inner West Council, in keeping with the provisions of the Act, the *Environmental Planning and Assessment Regulation 2021* (**the Regulation**) and the Practice Note.

Council is required to consider the Practice Note when negotiating a Planning Agreement.

2 Scope

This policy applies Planning Agreements that the Council might enter into with a person who requests changes to an environmental planning instrument or has made or proposes to make a development application or application for a complying development certificate, within the Inner West local government area (the Developer). The person may or may not be the landowner, and a Planning Agreement can be entered into with a person who has an arrangement with the Developer.

It is expected that Planning Agreements would normally be associated with development that is out-of-sequence or not contemplated by Council's Local Strategic Planning Statement (LSPS) to support infrastructure delivery and provide for public benefits that have some relationship to the development

3 Background

The Inner West Council (**IWC**) Voluntary Planning Agreements Policy (**Policy**) has been prepared to provide a framework for the preparation and execution of voluntary planning agreements (**Planning Agreements**) pursuant to the provisions of Part 7 of the Environmental Planning and Assessment Act 1979 (**Act**). The Policy sets out the purpose, scope, and objectives for the preparation of Planning Agreements and also includes a set of guidelines to assist in the application of the Policy to planning and development within the local government area.

The Policy forms part of Council's local planning framework which includes its Community Strategic Plan, Local Strategic Planning Statement, Local Environmental Plan, Development Control Plan and Contributions Plans.

This Policy has been prepared having regard to the Planning Agreements Practice Note – February 2021 published by the then Department of Planning, Industry and Environment (**Practice Note**).

4 Definitions

Councillor	Inner West Council elected representative
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Council Officer Inner West Council members of staff (including full-time, part-time, casual, and contracted staff)

Act means the *Environmental Planning and Assessment Act 1979*.

Contributions Plan means a contributions plan within the meaning of the Act pursuant to which contributions can be required to be made under s7.11 or 7.12 of the Act.

Council Committee means a group of internal stakeholders from relevant divisions of Council and includes a member of the Local Infrastructure Contributions Steering Committee if formed.

Developer is a person who has sought a change to an environmental planning instrument (which includes the making, amendment or repeal of an instrument (section 7.4(11) of the Act), or who has made or proposes to make a Development Application, or who has entered into an agreement with or is otherwise associated with such a person

Development Application has the same meaning as in the Act.

Development Contribution means the kind of provision made by a Developer under a Planning Agreement, being a monetary contribution, the dedication of land free of cost or the provision of a material public benefit, to be used for or applied towards a public purpose.

Explanatory Note means the written statement that is required to be exhibited with a Planning Agreement under clause 203 of the Regulation and that provides details of the objectives, nature, effect and merits of a Planning Agreement, or an amendment to or revocation of a Planning Agreement.

Instrument Change means a change to an environmental planning instrument.

Net public benefit means an overall gain to the public resulting from the consideration of the effects of both the development proposal and the Development Contributions under a Planning Agreement.

Land Value Uplift is the uplift or increase in land value as a result an Instrument Change.

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Planning Agreement	is a voluntary planning agreement within the meaning of s7.4(1) of the Act.
planning obligation	means an obligation imposed by a Planning Agreement on a developer requiring a developer to make a Development Contribution
Planning Proposal	has the same meaning as in the Act
Policy	means this Policy
Practice Note	means the document titled 'Planning agreements – Practice note – February 2021' published by the then NSW Department of Planning, Industry and Environment.
public	includes a section of the public
Public amenities or public services	do not include water supply or sewerage services
public facilities	means public infrastructure, facilities, amenities and services
Public Notice	is a notification made to the public advising them of a proposed Planning Agreement in relation to an Instrument Change or Development Application
Regulation	means the <i>Environmental Planning and Assessment Regulation 2021</i> .
Residual Land Value	is the value of land with development potential.

5 Statement

The objectives of this Policy are to:

- 5.1 Facilitate flexible and innovative delivery of public infrastructure, facilities, works services and social amenities in line with Council's strategic planning objectives for Planning Proposals and/or development proposals;
- 5.2 Safeguard compensation for loss of or damage to a public amenity, service, resource or asset through replacement, substitution, repair or regeneration and that this is underwritten by proponents to mitigate for risk;
- 5.3 Ensure that development delivers a Net public benefit to the wider community that is of greatest demand in the development area or precinct consistent with

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any relevant Council policies and priorities and that quality of asset delivery is assured for Council;

- 5.4 Ensure consistency is achieved in valuing benefits under Planning Agreements across the local government area (LGA);
- 5.5 Provide a robust set of guidelines or procedures for valuing public benefits under Planning Agreements;
- 5.6 Include affordable housing as a constituent part of benefits from potential Planning Agreement contributions;
- 5.7 Provide a flexible means of achieving tailored development outcomes and focused public benefits, including agreement by communities to the redistribution of costs and benefits of development;
- 5.8 Secure off-site benefits for the community that so that development delivers a Net public benefit;
- 5.9 Provide clarity on the negotiation process and how it fits in to the Planning Agreement process from initiation to execution to delivery of negotiated benefits;
- 5.10 To facilitate dovetailing of the Planning Proposal and/or Development Application processes with the Planning Agreements process to ensure the best possible outcome is achieved for the wider community; and
- 5.11 Establish a transparent, consistent and accountable system that governs the use of Planning Agreements by Council.

6 Overview of Planning Agreements

Planning Agreements are voluntary agreements. They enable Development Contributions to be applied to deliver a public benefit. This can be in the form of, but not limited to:

- a) public amenities and public services;
- b) affordable housing;
- c) community facilities;
- d) public open space; and
- e) transport or other infrastructure.

Development Contributions can be:

- f) dedication of land to Council;
- g) monetary contributions;
- h) construction of public infrastructure;
- i) provision of material public benefits; or
- j) a combination of these.

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Planning Agreements cannot be entered into unless Public Notice has been given and an Explanatory Note made available for inspection for at least 28 days.

7 Planning Agreement Policy principles

The principles for this Policy provide a framework for when Council will enter into Planning Agreements and how Planning Agreements relate to Council's other strategic planning documents. The principles also ensure transparency, fairness and flexibility in planning decisions. The principles are consistent with Part 2.1 of the Practice Note

The principles are:

- 7.1 Planning Agreements are used exclusively for planning purposes;
- 7.2 Planning Agreements will be underpinned by proper strategic land use and infrastructure planning carried out on a regular basis and must address expected growth and the associated infrastructure demand, and strategic planning will ensure development is supported by infrastructure needs for a growing population.
- 7.3 Planning Agreements are not to restrict Council in the exercise of its functions and its planning decisions.
- 7.4 Council cannot refuse to grant development consent on grounds that a Planning Agreement has not been entered into or a Developer has not offered to enter into a Planning Agreement.
- 7.5 Individuals or interest groups do not outweigh the public interest when considering Planning Agreements.
- 7.6 Negotiation of Planning Agreements with Developers will be consistent, fair and impartial across the Council area.
- 7.7 Development Applications or Planning Proposals will be assessed on their own merits without undue weight being given to any related Planning Agreements.
- 7.8 The outcomes of Planning Agreements will be aligned with the relevant strategies, plans and studies of Council.
- 7.9 Planning Agreements will not be used as a means of general revenue raising or to overcome revenue shortfalls.
- 7.10 Planning Agreements will not require public benefits which are wholly unrelated to the particular development to which the Planning Agreement relates.
- 7.11 Planning Agreements are to be consistent with the Act, the Regulation, the Practice Note and any other applicable law.
- 7.12 It is appropriate to consider the partial or full waiver of section 7.11 or s7.12 contributions by Planning Agreements where:
 - a) A Developer wants to provide infrastructure in addition to, or at a higher standard than what has been specified under the Contributions Plan.

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- b) A Developer has a direct incentive, such as bringing forward potential development, to be involved in the delivery of infrastructure.
- c) A different and better or more innovative outcome can be negotiated, than can be achieved through imposing contributions pursuant to s7.11 or 7.12 of the Act.
- 7.13 Planning Agreements are an appropriate mechanism to be considered where a Developer is seeking to provide infrastructure that is beyond the scope of what is permitted in the applicable Contributions Plan.
- 7.14 Planning Agreements entered into by Council will not exclude contributions payable under Subdivision 4 of Division 7.1 of the Act unless the Minister administering the Act agrees and is also a party to the Planning Agreement.

8 Who to Contact

The contact for all Planning Agreement queries is Property Department, phone: 93925000, email: property@innerwest.nsw.gov.au



PART B. THE POLICIES

9 Scope of Agreements

This Policy sets out the scope of Planning Agreements and how they will be administered.

The scope of Planning Agreements will include (but not be limited to) the following:

- 9.1 Parties to the Planning Agreement are Council and the Developer.
- 9.2 Where the Developer is not the owner of the land on which the relevant development is to be carried out, Council will require the landowner to also be a party to the Planning Agreement. This will be required even if no land is dedicated under the Planning Agreement, in order for the landowner to consent to registration of the Planning Agreement and facilitate enforcement of the Planning Agreement.
- 9.3 A Planning Agreement can be made in partnership or through other arrangements with another public authority or agency for development of land that is not within the Inner West Council area.
- 9.4 Planning Agreements may be considered that relate to Instrument Changes or Development Applications lodged by a person who is not the Developer but who has an arrangement with the Developer.
- 9.5 Planning Agreements may be used by Council for purposes of funding any public infrastructure, amenities and services that compliment Council's Contributions Plan(s) where they are not wholly unrelated to the particular development.

10 Circumstances in which Council can Enter into a Planning Agreement

Council will only negotiate and enter into a Planning Agreement where:

- 10.1 a Development Application or application for a CDC has been or is proposed to be made, or there is a proposed Instrument Change; and
- 10.2 The Developer or person proposing the Planning Agreement has submitted a letter of offer and the Planning Agreement is consistent with the offer, either as originally made, or as updated from time to time.

Council may negotiate and enter into a Planning Agreement in the following circumstances (without limitation):

- 10.3 Where the infrastructure works proposed in the Planning Agreement are identified in an adopted Contributions Plan or if not identified in such a plan, achieve a Net Public Benefit or

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- 10.4 Where the Planning Agreement mitigates or compensates for the impacts of the development to which it relates; or
- 10.5 Where the Planning Agreement meets the requirements of Council's infrastructure works program and the objectives of other Council policies, strategies or plans or State Government's district and regional strategic plans and policies.

11 Assessing proposed provisions of a Planning Agreement

Inner West Council is responsible for the assessment of Planning Agreements it is asked to enter into and may engage the services of independent professionals such as valuers towards that purpose.

In terms of assessment of the provisions in a Planning Agreement, the following matters are to be satisfied:

- 11.1 The value of a Planning Agreement will be determined through a market assessment of the capital appreciation of land value as a result of a proposed Development Application or Instrument Change as further set out in Part C, Section 19.0 of this Policy.
- 11.2 All Planning Agreements will meet the acceptability test (see the "Acceptability Test" contained in Part C, Section 18.0 of this Policy).
- 11.3 Demand for new public infrastructure or services that is created by an Instrument Change or Development Application is to be considered and taken into account.
- 11.4 Independent third parties will be used where necessary to assess provisions of Planning Agreements (see "Probity Guidelines" contained in Part C, Section 22.0 of this Policy).
- 11.5 The timing of development is to align with the delivery of the public benefit.
- 11.6 If the actual costs of any works that are to be provided by a Developer under a Planning Agreement exceed the agreed costs of those works set out in the Planning Agreement (excluding a change in scope agreed by Council) Council will not agree to reimburse those additional costs and the Developer will have no further claim for those costs. The Developer will also not be able to reduce the scope of the works.
- 11.7 In a situation where competing applications are accompanied by an offer to enter into a Planning Agreement that provides benefits not wholly unrelated to the development, then Council may consider it appropriate to approve the proposal that offers the greatest Net public benefit in terms of both the development and related internal or external benefits.

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- 11.8 Whether past infrastructure provision shortfalls or deficiencies that would otherwise hinder development are being addressed.

12 Types of contributions and benefits

Inner West Council's policy on the types of Development Contributions and public benefits that can be negotiated or required in Planning Agreements is explained below. Notwithstanding, Council is not limited to this list of Development Contributions and benefits.

- 12.1 Planning Agreements may require Development Contributions towards the recurrent costs of public facilities or services that primarily serve the development to which the Planning Agreement applies or neighbouring development in perpetuity. Payment of recurrent costs may be for a limited time until a public revenue stream is established to support the on-going costs of the facility/ service.
- 12.2 Planning Agreements may require funding for infrastructure and works in addition to contributions that would apply under sections 7.11 and 7.12 of the Act.
- 12.3 Development Contributions may be money, or the dedication of land, or other material public benefit.
- 12.4 Development Contributions by Developers will include funding for reviewing, monitoring and managing of the Planning Agreement process by Council. The Planning Agreements will include a provision setting out such intention.
- 12.5 Public benefits required or negotiated under a Planning Agreement will include: infrastructure, social, economic, environmental, educational, cultural or other benefits as Council deems beneficial to the public.
- 12.6 Development Contributions required or negotiated under a Planning Agreement to deliver the public benefits noted in clause 11.5 may include (but are not limited to) affordable housing, open space, public domain improvements, active transport infrastructure, local renewable energy, local reuse and recycling infrastructure, community gardens, community art and cultural activities infrastructure.
- 12.7 Council encourages Developers to achieve 6 star energy ratings (Green Star) in commercial, industrial, residential and employment buildings and to exceed Green Star energy and water requirements in residential buildings to reduce the impact of buildings on climate change, and will consider including such commitments in Planning Agreements.
- 12.8 Council encourages the use of Planning Agreements to deliver additional open space to the community

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- 12.9 Public benefit arising from a Planning Agreement does not necessarily need to be connected to the development itself but should not be wholly unrelated to the development.

13 Transparency

Transparency in the preparation and execution of Planning Agreements is important for the Council and the community to ensure that Council is working together with the community as expressed in the Community Strategic Plan (CSP). The following matters will facilitate such transparency.

- 13.1 Information on Planning Agreements, including a register of Planning Agreements and dates they were entered into, will be transparent and accessible to the public (see “Probity Guidelines” contained in Part C, Section 22.0 of this Policy).
- 13.2 Planning Agreements will not be entered into before the public has been provided with an opportunity to inspect the proposed agreement as specified in the Act (s7.4).
- 13.3 The process from when a Development Application is made or Planning Proposal or other proposal for an Instrument Change is lodged to when a Planning Agreement is entered into will be provided by the Council (see “The Planning Agreement Process” contained in Part C, Section 16.0 of this Policy).

14 Provision of security

In relation to security, this policy establishes parameters to ensure that Council and the community are covered against damage or loss of community infrastructure or any breach of Planning Agreements by Developers. Consequently:

- 14.1 Planning Agreements will safeguard compensation for loss of or damage to a public amenity, service, resource or asset through replacement, substitution, repair or regeneration and this is to be underwritten by Developers to mitigate for risk;
- 14.2 Planning Agreements will contain provisions requiring a bond or bank guarantee or other suitable means to enforce the Planning Agreement in the event of a breach of the Planning Agreement by the landowner or Developer, and the value of the security will relate to the potential costs that may be incurred by Council in carrying out the relevant works obligations of the Developer in the event of a default by the Developer (see details in “Administration and Implementation of Planning Agreements” in Part C, Section 20.6 of this Policy);

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- 14.3 All Planning Agreements will be registered, and Council will require written agreement to registration from each person with an estate or interest in the land to which the planning agreement applies as a precondition to the execution of the Planning agreement;
- 14.4 Development Contributions will be required to be made before the issue of construction certificates, subdivision works certificates, subdivision certificates or occupation certificates within the meaning of the Act;
- 14.5 Planning Agreements which involve the dedication of land free of cost will provide for the acquisition of the land for \$1 by Council in the event that the developer or landowner does not dedicate the land when required.

15 Probity

This policy seeks to ensure that there is integrity and accountability in the Planning Agreement system so that fairness and justice is practiced and effective management of any conflicts of interest is undertaken. Consequently, the following matters apply:

- 15.1 To avoid conflict of interest, the involvement of independent third parties will be instituted if necessary (See "Probity" in Part C, Section 22.1 in this Policy for example circumstances);
- 15.2 Council staff delegated with responsibility for negotiating a Planning Agreement will not be directly involved in the assessment of Development Applications or Planning Proposals, to which the Planning Agreement relates or any related site specific development control plans;
- 15.3 Councillors will not be involved in the negotiation of Planning Agreements; and
- 15.4 All negotiations by Council with a land owner or Developer and their consultants will be documented and will be undertaken at arm's length.
- 15.5 Administration of Planning Agreements
- 15.6 The administration of Planning Agreements includes an understanding of how the Planning Agreements will be managed during development and once an agreement is entered into. The administration of Planning Agreements will be consistent with the following matters:
- 15.7 Council will monitor and review the progress of Planning Agreements on a regular basis to ensure that Developers' planning obligations are met. Each Planning Agreement will contain provisions requiring regular reporting to Council of matters to enable the Council to meet its reporting obligations under the Regulation and a mechanism for periodic review ;
- 15.8 Planning Agreements will set out how the Developers' obligations under the agreement may be discharged. Circumstances that may lead to discharge are detailed in the "Administration and Implementation" in Part C, Section 20.4 of this Policy;

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- 15.9 Council will generally require Planning Agreements to contain a provision whereby the developer acknowledges that Council will make a notation under S10.7 of the Act about the Planning Agreement on any certificate issued under s10.7 of the Act; and
- 15.10 Council will require that the Developer register the Planning Agreement on the land title. (refer to "Administration and implementation" in Part C, Section 20.5 of this Policy).



PART C. GUIDELINES/PROCEDURES

This guide has been prepared to aid in understanding Planning Agreements, what needs to be done to enter into a Planning Agreement with Council, and what Council does and considers in entering into such agreements. The guide will be reviewed and amended as found necessary from time to time.

16 The Planning Agreement Offer and Negotiation Process

The process for negotiating and entering into a Planning Agreement involves the following:

- a) Preliminary discussions between Council officers and a Developer¹ regarding a potential Planning Agreement offer are to occur before the Developer submits a Planning Proposal or Development Application. The parties are to consider:
 - i) other authorities or persons who should be additional parties to the Planning Agreement;
 - ii) the infrastructure required for the development proposal;
 - iii) the land value uplift; and
 - iv) level and value of contributions.
- b) Developer's should use pre DA meetings, preplanning application process, and Council's development advisory services to formulate an offer;
- c) Council officers meeting with the Developer to discuss the proposal;
- d) Submission of a letter of offer to enter into a Planning Agreement. A template letter of offer is attached to this Policy. Letters of Offer should be made as early as possible in the process.
- e) Consultation with relevant internal stakeholders in Council and external stakeholders and consideration by Council officers of the merits of the Planning Agreement against the criteria set out in this Policy (including the "Acceptability Test" in Part C, Section 18 of this Policy) and preliminary investigation of any mitigation measures required to address the impact of the development proposal is also undertaken and the Developer is engaged to address or negotiate changes required;
- f) Council will instruct its lawyers to prepare the first draft of the Planning Agreement document based on Council's template Planning Agreement and the Developer's letter of offer. The draft Planning Agreement will be developed in negotiation with the Developer;

¹ The provisions applying to developers apply equally to landowners seeking to enter into a Planning Agreement with Council.

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- g) Submission of a Planning Proposal or Development Application by the Developer together with a version of the Planning Agreement signed by the Developer and Landowner;
- h) The draft Planning Agreement will be reported to a Council Committee and then to Council's leadership team and then the governing body of Council for a decision on whether to progress to public exhibition of the draft Planning Agreement;
- i) Consultation with relevant external stakeholders and public exhibition of the Planning Agreement and explanatory note in accordance with the Regulation for a minimum period of 28 days and together with the Development Application or Planning Proposal;
- j) Council's authorized delegate considers whether to enter into the Planning Agreement after considering the result of stakeholder consultation and public exhibition;
- k) Any amendments required to the draft Planning Agreement are made and, if necessary, the amended draft Planning Agreement and Explanatory Note are re-exhibited;
- l) If Council determines to enter into the Planning Agreement, execution of the Planning Agreement by the Council (before Council resolves to forward any related Planning Proposal to the Minister for finalization pursuant to Section 3.34 of the Act or to grant any development consent); and
- m) Recording the agreement in Council's Master Planning Agreement Register.

17 Detailed Considerations for Negotiation

Parties may if necessary, appoint a person or persons to represent them in the negotiations or appoint third parties. Negotiation with a Developer from initiation to implementation will be documented. Among other things documented, it is to reflect the outcomes of the matters considered under this section.

Considerations in the negotiations, guided by this Policy will include:

- a) Other parties that may need to be involved and are agreed to by the parties
- b) The infrastructure that is to be provided both on and/or off the site.
- c) The timing of the provision of any Development Contributions.
- c) Whether contributions or levies under s7.11 and 7.12 of the Act are to still to be paid, and if so whether benefits under the Planning Agreement are to be considered when determining the amount of the contribution or levy. How payment is to be made for the preparation of the draft Planning Agreement and the explanatory note and other costs.
- d) The bank guarantees required for security.

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- e) Registration of the Planning Agreement on the land title of the development site in accordance with Section 7.6 of the Act.

18 The Acceptability Test

This Policy provides details on how the Council assesses provisions of Planning Agreements.

18.1 Acceptability Test

Council determines whether a Planning Agreement meets the Acceptability Test by considering whether the Planning Agreement:

- a) is directed towards legitimate planning purposes. The statutory planning controls and other adopted planning policies applying to a development will generally assist in ascertaining this; and
- b) provides for public benefits that bear a relationship to development that is not de minimus or in other words, not wholly unrelated to the development; and
- c) produces outcomes that meet the general values and expectations of the public; and
- d) protects the overall public interest; and
- e) provides for a reasonable means of achieving the relevant purposes and outcomes and securing the benefits sought by Council; and
- f) protects the wider community against harm resulting from inappropriate impacts of development that is not supported by commensurate levels of local infrastructure.

19 Valuation of Land Value Uplift and Development Contributions

The primary purpose of the Policy is enabling the timely delivery of strategically planned infrastructure works to support growing communities, or the associated financing of infrastructure needs, that have been identified within Council's LGA by its suite of community strategic plans and strategic land use plans.

One way of achieving that primary purpose and valuing Development Contributions under Planning Agreements across the LGA in an equitable way is to assess the Land Value Uplift and determine the appropriate amount of Development Contributions as a percentage of that Land Value Uplift.

It may be necessary for purposes of assessing Land Value Uplift or the value of material public benefits or land dedication, for Council to seek the services of an appropriately qualified land valuer or quantity surveyor acceptable to Council.

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19.1 Determination of Land Value Uplift and Development Contribution Value

The method of calculation will be based on identifying and agreeing on what the residual land value (RLV[a]) for the land under consideration is. Council will either have the residual land value (RLV[a]) of the land already assigned, or will procure the services of a registered independent land valuer acceptable to both parties to determine the residual land value.

Council or a registered land valuer will then value the expected residual land value (RLV[b]) as a result of the proposed change arising from an Instrument Change. The land Value Uplift value (RLV[b] – RLV[a]) will be used to determine the value of contributions for any Planning Agreements entered into in connection with an Instrument Change.

Development Contributions under Planning Agreements in connection with Instrument Changes will be valued at 50% of the Land Value Uplift and will therefore be determined using the following formula:

50% of (RLV[b] – RLV[a]).

19.2 Valuation of Development Contributions as a Result of a Development Application

Valuation of Development Contributions under a Planning Agreement in connection with a Development Application which effectively seeks an increase in floor space will be based on the difference between the maximum allowable floor space (Base FS) which exists for the land under the current LEP (without any additions or amendments from the Standard Instrument provisions) and the total floor space being sought (New FS).

If the contributions for the maximum allowable floor space development is the Base Contribution (BC) the value of the contribution due to increase of floor space will be the Base contribution (BC) per unit floor space multiplied by the additional floor space (New FS – Base FS). That is (BS/Base FS)*(New FS – Base FS).

19.3 Valuation of Benefits

Carrying out of works for a public purpose will generally require Council to value the benefit of the completed works on the basis of a cost estimate prepared by Council or a suitably qualified expert on behalf of Council.

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For valuation of land where required, Council or a qualified independent registered valuer that is acceptable to the parties will provide the valuation. In the case of uplift in value from increased material development, the increase in value will be determined on the basis of a cost estimate of the increased material development from Council or an independent registered Quantity Surveyor that is acceptable to both parties.

20 Administration and Implementation of Agreement

The administration of a Planning Agreement and its implementation will involve various stakeholders including various sections of the Council.

20.1 Entering into a Planning Agreement

- a) A Planning Agreement is entered into when it is signed and dated by all parties to the agreement.
- b) Parties to a Planning Agreement are the Council and the Developer, and if the Developer is not the owner of the Land, the landowner.
- c) A Planning Agreement should include matters such as (but not limited to the following):
 - i. Design and technical specifications or standards of works required by the Planning Agreement to be undertaken by the developer;
 - ii. Terms of provision of land by the developer to Council;
 - iii. How completed work is to be handed over to Council;

20.2 Council's Costs of Entering into a Planning Agreement

- a) Council's costs of preparing, negotiating, executing and monitoring the terms of a Planning Agreement together with the cost of employing independent consultants and/or independent third parties, are all costs associated with entering into a Planning Agreement.
- b) Generally, Council requires all reasonable costs in this regard be met by the Developer,

20.3 Monitoring of a Planning Agreement

- a) Council will routinely monitor (every quarter with more stringent frequency for high risk development) the performance of the developer's obligations under a Planning Agreement and report them in accordance with the Act.
- b) Council may require the developer (at the developer's cost), to report periodically to Council on their compliance with obligations under the Planning Agreement.



- c) The Planning Agreement will contain a provision that allows for a periodic review(s) with all parties involved in the agreement relating to the delivery of the developer's obligations to Council.

20.4 Modification or Discharge of Developer's Obligations to a Planning Agreement

Council may agree to the discharge of a Developer's obligations under a Planning Agreement in the following circumstances including (but not limited to):

- a) The developer's obligations have been fully completed in accordance with the agreement; or
- d) The development consent to which the agreement relates has lapsed; or
- e) The development consent to which the agreement relates has been revoked; or
- f) The developer has fully and completely assigned the developer's interest under the agreement in accordance with its terms.

Council may negotiate a modification to a Developer's obligations under a Planning Agreement where:

- d) There has been a material change to the planning controls for the land to which the agreement relates; or
- e) There has been a material modification to the development consent to which the agreement relates; or

20.5 Provision of Security

Bank guarantees will be unconditional bank guarantees from a major Australian Bank in favour of Council to the full value of the developer's obligations under the Agreement and on terms otherwise acceptable to Council. The obligations secured by the bank guarantee should be the carrying out of all development contributions comprising works and a further amount to cover Council's costs of enforcing compliance with other obligations.

The procedure for providing a bank guarantee will be as follows:

- a) The bank guarantee must be provided on execution of the Planning Agreement.
- b) It must be able to be drawn on by Council at any time to remedy a breach of the Planning Agreement secured by the bank guarantee.
- c) The bank guarantee will be discharged when all commitments by the developer and/or landowner under the terms of a Planning Agreement have been met.
- d) The bank guarantee must be such that all bank charges and other costs of setting up and maintaining it are met by the developer.

20.6 GST



Pursuant to Division 81 & 82 of the *A New Tax System (Goods and Services Tax) Act 1999* and Regulation 81 of the *A New Tax System (Goods and Services Tax) Regulations 1999* Development Contributions under a Planning Agreement are usually GST exempt.

21 Dispute resolution

21.1 Dispute Resolution.

Planning Agreements will be required to provide for dispute resolution to follow the following process:

- a) Direct negotiation between senior representatives of the parties, and if that is unsuccessful;
- b) Mediation; and
- c) Expert determination in appropriate circumstances.

Litigation is usually seen as a last resort option and, accordingly, Council will require of the above dispute resolution process to have been exhausted before litigation may be taken.

22 Probity Guidelines

22.1 Use of Independent third parties.

Independent third parties will be used when it is necessary. Circumstances that may require use of third parties include:

- a) Where an independent planning assessment of a proposed Instrument Change or Development Application, or any associated DCP proposed by the Developer is considered desirable or necessary;
- b) Where factual information is necessary in the course of negotiations such as in obtaining independent costings for valuations;
- c) Where mediation or expert determination is required for dispute resolution under a Planning Agreement;
- d) Where sensitive financial or other confidential information might need to be established or verified during the course of negotiations;
- e) In order to facilitate complex negotiations where numerous parties are stakeholders or large projects are involved; and
- f) In order to ensure transparency, objectivity and accountability in the Planning Agreement processes.

22.2 Access to Planning Agreements

- a) Council will keep a register of Planning Agreements applying to land within the Council's areas, whether the Council is party or not to a Planning



Agreement. The Council will record in the register the date a Planning Agreement was entered into and a short description of the agreement, including any amendment. The register will include the following information:

- i) a short description of any Planning Agreement and any amendment;
 - ii) the date the agreement was entered into;
 - iii) the names of the parties to the agreement;
 - iv) the land to which it applies;
 - v) any breaches and/or revocation of the Planning Agreement and reasons; and
 - vi) the date on which the Planning Agreement requirements were completed.
- c) The Council will make the following available for public inspection during ordinary office hours:
- i) this Policy;
 - ii) the Planning Agreements register kept by the Council;
 - iii) copies of all Planning Agreements (including amendments) that apply to the area of the Council; and
 - iv) copies of the Explanatory Notes relating to those agreements or amendments.
- d) Council will also make the Planning Agreement register available to the public on its website.
- e) Council must include in its annual report, the particulars of compliance with, and the effect of any Planning Agreements (during the year to which the report relates) whilst such agreements remain in force.

23 Breaches of this Policy

Breaches of this policy may result in an investigation of the alleged breach in line with relevant Council policies including the Model Code of Conduct.

Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.

24 Administrative Changes

From time-to-time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made including branding, Council Officer titles or department changes and legislative name or title changes which are considered minor in nature and not required to be formally endorsed.



25 Version Control – Policy History

This policy will be formally reviewed every three years from the date of adoption or as required.

Governance use only:

Document	Voluntary Planning Agreements Policy	Uncontrolled Copy When Printed	
Custodian	Strategic Investment and Property Manager	Version 03	Version 03
Approved By	Council	ECM Document #	xxxxxxx
Next Review Date	October 2026		
Amended by	Changes made	Date	
[Council Department]	[Describe reason for major changes]	Day Month, Year	
Strategic Investment and Property	This Policy has been updated having regard to the Planning Agreements Practice Note – February 2021 published by the then Department of Planning, Industry and Environment (Practice Note).	12 September 2023	

Item No: C1123(1) Item 6
Subject: POST EXHIBITION - DRAFT CUSTOMER EXPERIENCE STRATEGY
Prepared By: Michael Spikmans - Manager Customer Experience and Innovation and
 Melanie Gurney - Senior Manager Customer Experience & Service
 Transformation
Authorised By: Kelly Loveridge - Director Corporate

RECOMMENDATION

1. That Council adopt the Customer Experience Strategy.
2. The Council publish, as applicable, internally, and externally the adopted Customer Experience Strategy.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

On 12 September 2023 Council endorsed the public exhibition of the draft Customer Experience Strategy (Strategy) subject to inclusion of a number of amendments.

The amendments to the Draft strategy were made prior to placing it on public exhibition. The draft Strategy was then exhibited for community feedback for a period of 28 days from 20 September to 18 October 2023.

Council received 12 submissions in response to the exhibition of the draft Strategy via the 'Your Say Inner West' (YSIW) page on the website and via email. The engagement page had 344 views and the draft Strategy document was also downloaded 95 times.

A full summary of the community feedback can be viewed in the Community Engagement Outcomes Report (*Attachment 1*).

The draft Strategy (*Attachment 2*) is now submitted to Council for adoption.

BACKGROUND

At the Council Meeting held on 12 September 2023, Council resolved the following:

1. That Council publicly exhibit the Draft Inner West Customer Experience Strategy for a period of 28 days and seek community feedback on the proposed Strategy, subject to the following updates:
 - a) The strategy's timeframe is revised to be fully implemented in three years;
 - b) Language in SP1 around staff being "empowered" is changed to reflect that staff are "delegated";
 - c) An additional Strategic Goal and supporting actions are added under SP2.1 'Build 24/7 access to Council information and service' to include customer service engagement via social media channels;

- d) *That the following actions are brought forward to FY23/24:*
 - i. *Conduct staff workshops to embed first contact resolution and service standards;*
 - ii. *1.2.4 Deliver annual service performance reporting*
 - iii. *1.4.3 Local tours and training in staff induction program*
 - iv. *1.5.4 Establish request management & reporting standards*
 - v. *1.5.5 Develop a case management process*
 - vi. *2.1.6 Redesign the service portal and make it easier to track progress*
 - vii. *4.1.1 Embed industry standard customer experience metrics.*
- e) *That a one-page “plan on a page” is developed and included as the first document in the public exhibition of the strategy.*
3. *That following the conclusion of the exhibition period, the draft Strategy be brought back to Council for consideration for adoption.*

Prior to public exhibition, the draft Strategy was updated to reflect the Council resolutions from 12 September 2023 Ordinary Council meeting. The Strategy was then placed on exhibition for a period of 28 days.

DISCUSSION

The following table provides a summary of public exhibition promotion and engagement activities undertaken by Council.

Promotion Method	Stakeholders engaged
Project page on ‘Your say Inner West’ (YSIW)	<ul style="list-style-type: none"> 344 people viewed the project page 95 downloads of the draft Strategy
Direct email to key stakeholders	<ul style="list-style-type: none"> 540 registered members of the ‘Your Say Inner West’ platform 194 community members who participated in the earlier engagement sessions 13 Local Democracy Group convenors
Social Media	<ul style="list-style-type: none"> 8 Organic Posts across Facebook and Instagram 5,545 people reached 227 people engaged (likes, comments and shares)
Posters, physical copies, digital screens and intercept surveys	<ul style="list-style-type: none"> 7 Libraries 3 Service Centres 3 Aquatic Centres 4 Saturday Customer Service Stalls 12 Mobile outreach Customer Service Stalls
Website	<ul style="list-style-type: none"> 10 days live on the Inner West homepage banner 1 web announcement

There were 12 submissions made to Council via the ‘YSIW’ page on the website with nine respondents in support of the Strategy, two unsure and one against. The respondents who were unsure or against raised concerns about Council’s general customer service delivery or the Strategy being too “aspirational”.

The overall feedback received was positive and supportive of Council’s commitment to improve customer experience through the goals and actions outlined in the draft Strategy. Respondents raised some specific areas for review and provided general improvement feedback.

An overview of the community feedback and its alignment to the draft Strategy is presented in the table below.

Feedback	Alignment to draft Strategy
<ul style="list-style-type: none"> Develop a Council smartphone app sooner than FY25/26 	<p>The delivery of a Council app is dependent on improvements to our core digital platforms that are being undertaken between 2023-2025. The integration of 'Snap, Send, Solve' is intended to improve raising requests via mobile devices whilst these improvements take place.</p>
<ul style="list-style-type: none"> Share more information on services being delivered at a ward level Publish statistics on SLAs by request type 	<p>This feedback will be considered in the delivery of action 4.2.1 - "Develop and display monthly customer experience performance to the community."</p>
<ul style="list-style-type: none"> Improve the Council request form Improve the DA search/submission form Implement the latest reCAPTCHA technology Stay logged in on trusted devices 	<p>This feedback will be considered in the delivery of action 2.1.6 – "Redesign the customer service portal to easily capture requests and track progress."</p>
<ul style="list-style-type: none"> Ensure that someone answers the phone when residents call 	<p>This feedback will be considered in the delivery of action 1.1.1 - "Develop and implement an ongoing internal education campaign to promote understanding and application of Council's Purpose, Service Promise and Customer Experience Strategy across all service units."</p>
<ul style="list-style-type: none"> Advocate for the community with the NSW Government and Transport NSW 	<p>This feedback aligns with Strategic Direction 5: Progressive, responsive and effective civic leadership within our Community Strategic Plan, and more specifically, is covered through the current Action Item 5.4.1 Advocate for emerging community issues.</p>
<ul style="list-style-type: none"> "Dementia-friendly community" should be mentioned in any report of the Engagement Outcome including the final strategy document 	<p>Becoming a dementia-friendly organisation is one of Council's key priorities outlined in the Healthy Ageing Strategy 2022 – 2025. This is an important consideration in delivering all aspects of Strategic Priority 3 – "Embedding Access and Inclusion".</p>

All community members who provided feedback during any stage of the engagement process (and for whom Council has contact details) will be notified of Council's decision.

Should Council resolve to adopt the Strategy, it will be published as applicable, internally, and externally.

FINANCIAL IMPLICATIONS

All operational initiatives of the Strategy planned for the current financial year are being delivered within the existing operational budget. The Digital Experience Platform (DXP) which will be delivered through Council's capital program has a budget allocation in the existing capital budget of \$200,000 for FY23/24 and \$300,000 for FY24/25.

The actions and deliverables outlined in future years of the Implementation Plan will be considered and incorporated into budget planning on an annual basis.

Attachment 1 has been published separately in the Attachments Document on Council's Website <https://www.innerwest.nsw.gov.au/about/the-council/council-meetings/current-council-meetings>

ATTACHMENTS

1. [🔗](#) Community Engagement Outcomes Report - **Published separately on Council's website**
2. [⬇](#) Draft Customer Experience Strategy

INNER WEST

Customer Experience Strategy 2024-2027

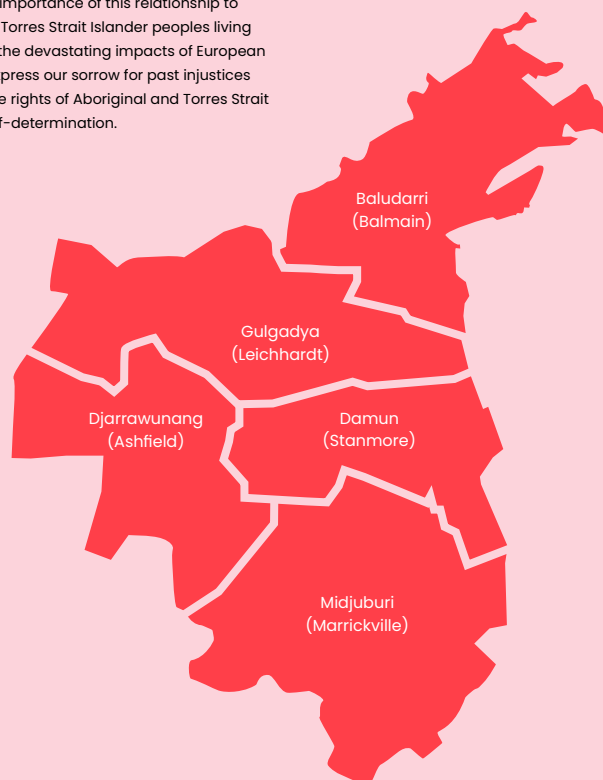


Item 6

Attachment 2

Council acknowledges the Gadigal and Wangal peoples of the Eora Nation, who are the traditional custodians of the lands in which the Inner West Local Government Area is situated.

We celebrate the survival of Aboriginal and Torres Strait Islander cultures, heritage, beliefs and their relationship with the land and water. We acknowledge the continuing importance of this relationship to Aboriginal and Torres Strait Islander peoples living today, despite the devastating impacts of European invasion. We express our sorrow for past injustices and support the rights of Aboriginal and Torres Strait Islanders to self-determination.



LGA Wards

Balmain Ward – Baludarri (Leather Jacket)
Leichhardt Ward – Gulgadya (Grass Tree)
Ashfield Ward – Djarrawunang (Magpie)
Stanmore Ward – Damun (Port Jackson Fig)
Marrickville Ward – Midjuburi (Lillypilly)





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Customer Experience Strategy

Mapping our three-year customer experience blueprint

► Our Purpose: To be of service to the community and make Inner West a great place to be

1 Supporting our staff to excel

Foster a culture of service excellence

1.1 Council's Purpose, Service Promise and Customer Experience Strategy are embedded in all organisational strategies, plans and activities.

1.2 Staff prioritise excellence in customer service with a focus on resolving inquiries on first contact.

Delegate to our staff

1.3 Council staff are invested in delivering good customer experience and have the required skills and knowledge to excel.

1.4 Each new staff member joining Council is service-focused and has a strong understanding of the Inner West area and community.

Be accountable to our community

1.5 Council staff own and resolve requests and are proactive with customers about progress towards resolution.

Build 24/7 access to Council information and services

2.1 The community can access information, make inquiries and track progress anywhere and anytime quickly and easily

2.2 Council keeps pace with innovation in service delivery across digital platforms.

2.3 Council actively engages with the community via social media

Seamless and personalised experience

2.4 The community receives a personalised, consistent and connected customer experience across all Council touchpoints.

2 Council anywhere, anytime

3 Embedding access and inclusion

Ensure communication and information is always clear and accessible

3.1 All communication with our community is easy to understand.

3.2 Council's information channels are optimised continuously for accessibility and inclusion.

Deliver a quality service for everyone in our diverse community

3.3 Residents of all capabilities, including those without digital access, receive a quality service from Council.

4 Monitor, improve, measure, repeat

Put the community at the centre of a quality customer experience

4.1 Real-time insights into customer experiences inform Council's approaches.

4.2 Council and the community have a clear view of the organisation's progress on improving customer experience.

4.3 The community have a strong voice in Council's future customer experience directions.

Apply a continuous focus on improving our customer experience

4.4 Our greatest service challenges are identified, examined and resolved.

4.5 Council seeks to understand the community's evolving and diverse needs.

4.6 Council has the skills, knowledge and commitment to continuously improve its processes and pivot quickly to address emerging challenges.

All supported by digital innovation

Implementation Plan 2024 – 2027

9

Strategic Priorities, Missions and Goals		FY23/24	FY24/25	FY25/26	FY26/27
SP1: Supporting our staff to excel		Actions	Actions	Actions	Actions
Foster a culture of service excellence	1.1 Customer Experience Strategy embedded across the organisation		1.1.1 Implement staff education campaign	1.1.1 Ongoing	1.1.1 Ongoing
	1.2 Service excellence is the priority	1.2.1 Develop service standards for all services 1.2.2 Hire staff to deliver first contact resolution as needed 1.2.3 Embed service standards through staff workshops 1.2.4 Deliver annual service performance reporting	1.2.1 Ongoing 1.2.2 Ongoing 1.2.3 Ongoing 1.2.4 Ongoing	1.2.2 Ongoing 1.2.3 Ongoing 1.2.4 Ongoing	1.2.2 Ongoing 1.2.3 Ongoing 1.2.4 Ongoing
	1.3 Staff capability increased to deliver good customer experience		1.3.1 Establish an accredited customer service program 1.3.2 Establish customer service community of practice	1.3.1 Deliver an accredited customer service program 1.3.2 Ongoing	1.3.1 Ongoing 1.3.2 Ongoing
	1.4 Service focus essential in staff recruitment and onboarding	1.4.1 Improve staff onboarding & induction program with a service focus 1.4.3 Local tours and training in staff induction program	1.4.1 Ongoing 1.4.2 Service excellence criteria in all position descriptions 1.4.3 Ongoing	1.4.3 Ongoing	1.4.3 Ongoing
Delegate to our staff	1.5 Staff proactively own and resolve requests	1.5.1 Provide progress updates on requests 1.5.2 Improve the complaints management process 1.5.4 Establish request management & reporting standards 1.5.5 Develop a case management process	1.5.1 Ongoing 1.5.2 Ongoing 1.5.3 Provide improved online reporting on Council projects	1.5.3 Ongoing	1.5.3 Ongoing
SP2: Council anywhere, anytime		Actions	Actions	Actions	Actions
Build 24/7 access to Council information and services	2.1 Easy access to information anywhere and anytime	2.1.1 Improve Council's website to be customer centred 2.1.2 Conduct weekly customer service stalls on Saturdays 2.1.3 Establish and conduct mobile customer service during & after hours 2.1.4 Simplified service request categories 2.1.6 Redesign the service portal and make it easier to track progress	2.1.1 Continuously improve the website 2.1.2 Ongoing 2.1.3 Ongoing 2.1.4 Ongoing 2.1.5 Improve and expand digital self-service tools 2.1.6 Continuously improve the service portal 2.1.7 Deliver a Council service mobile app	2.1.1 Ongoing	2.1.1 Ongoing
	2.2 Innovate service delivery across all digital platforms	2.2.1 Develop a Digital Transformation plan of works 2.2.3 Integrate 'Snap, Send, Solve' into the customer service portal	2.2.1 Implement Digital Transformation plan of works 2.2.2 Continuously optimise Council's digital capabilities 2.2.3 Ongoing	2.2.1 Ongoing 2.2.2 Ongoing	2.2.1 Ongoing 2.2.2 Ongoing
	2.3 Council engages the community via social media	2.3.1 Establish a social media customer service presence 2.3.2 Join local resident groups on social media	2.3.1 Ongoing 2.3.2 Ongoing	2.3.1 Ongoing 2.3.2 Ongoing	2.3.1 Ongoing 2.3.2 Ongoing
	2.4 Personalised and consistent experience across all touchpoints	2.4.1 Procure, develop and implement a Digital Experience Platform 2.4.2 Increase the number of registered users on the service portal	2.4.1 Digital Experience Platform built 2.4.2 Ongoing	2.4.1 Digital Experience Platform implemented 2.4.2 Ongoing 2.4.3 Deliver a personalised online experience	2.4.2 Ongoing 2.4.3 Ongoing
SP3: Embedding access and inclusion		Actions	Actions	Actions	Actions
Ensure communication and information is always clear and accessible	3.1 All communication with our community is easy to understand	3.1.1 Provide and maintain current & relevant information on all channels 3.1.2 Improve the quality of our correspondence 3.1.3 Train staff in the use of plain English communications	3.1.1 Ongoing 3.1.2 Ongoing 3.1.3 Ongoing	3.1.1 Ongoing 3.1.2 Ongoing 3.1.3 Ongoing	3.1.1 Ongoing 3.1.2 Ongoing 3.1.3 Ongoing 3.1.4 Implement integrated translation software
	3.2 Information channels optimised continuously for accessibility & inclusion	3.2.1 Implement relevant Disability Inclusion Actions	3.2.1 Ongoing 3.2.2 Audit online channels annually for accessibility 3.2.3 Adopt external communication better practices	3.2.1 Ongoing 3.2.2 Ongoing 3.2.3 Ongoing	3.2.1 Ongoing 3.2.2 Ongoing 3.2.3 Ongoing
	3.3 Residents of all capabilities receive a quality service from Council			3.3.1 Implement easy access to information & services 3.3.2 Develop staff capabilities and baseline in accessibility & inclusion communications	3.3.1 Ongoing 3.3.2 Implement capability training for staff
SP4: Monitor, improve, measure, repeat		Actions	Actions	Actions	Actions
Put the community at the centre of a quality customer experience	4.1 Real-time insights into customer experiences to continuously improve	4.1.1 Embed industry standard customer experience metrics	4.1.1 Ongoing	4.1.1 Ongoing	4.1.1 Ongoing
	4.2 Clear view of the organisation's progress on improving customer experience	4.2.1 Develop and display monthly customer experience performance 4.2.2 Hold monthly Customer Service Review Sub-Committee meetings	4.2.1 Ongoing	4.2.1 Ongoing	4.2.1 Ongoing
	4.3 Community continue to have a strong voice in customer experience directions	4.3.1 Establish a customer experience Local Democracy Group	4.3.1 Facilitate customer experience Local Democracy Group	4.3.1 Ongoing	4.3.1 Ongoing 4.3.2 Implement process and practice for community ideas
	4.4 Our greatest service challenges are identified, examined and resolved	4.4.1 Continuously monitor and address the poorest service issues 4.4.2 Conduct service reviews to resolve service challenges 4.4.3 Improve Council's application processes	4.4.1 Ongoing 4.4.2 Ongoing 4.4.3 Ongoing	4.4.1 Ongoing 4.4.2 Ongoing 4.4.3 Ongoing	4.4.1 Ongoing 4.4.2 Ongoing 4.4.3 Ongoing
Apply a continuous focus on improving our customer experience	4.5 Understanding the community's evolving and diverse needs				4.5.1 Establish a program to deliver on community's evolving needs
	4.6 Council continuously improves its processes to address emerging challenges		4.6.1 Benchmark and improve services continually	4.6.1 Ongoing	4.6.1 Ongoing



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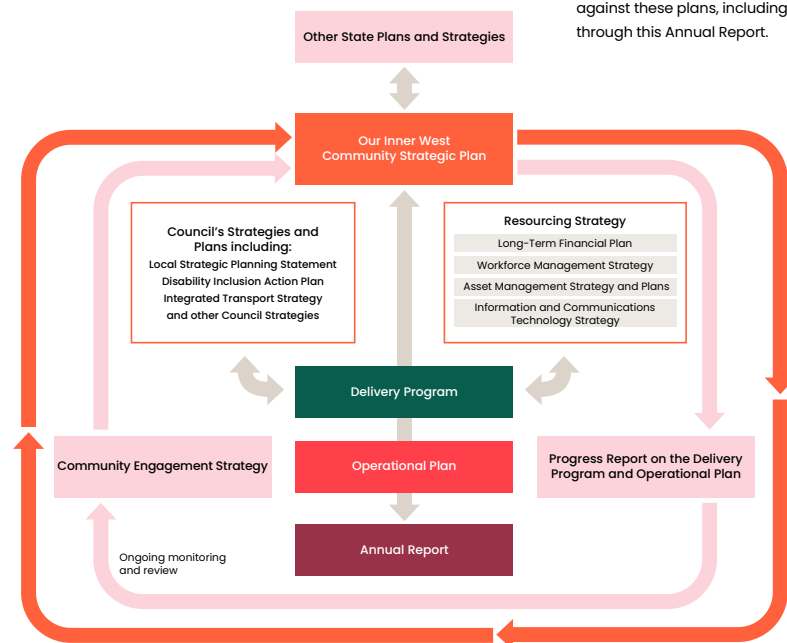
Customer Experience Strategy

Integrated planning and reporting

Under the NSW Local Government Act, all local councils plan and report to their communities through the Integrated Planning and Reporting Framework.

The Framework includes:

- Community Strategic Plan – sets out the community's vision for at least 10 years into the future and how to get there
- Delivery Program – four-year plan that sets out the activities that each elected Council commits to deliver in its term to achieve the vision
- Operational Plan – annual plan and budget with detailed actions
- Resourcing Strategy – the Long-Term Financial Plan, Workforce Management Plan and Asset Management Strategy that guides the money, people, and equipment needed to deliver the community's vision
- Community Engagement Strategy – guides community involvement in Council's planning and delivery of services and infrastructure Council reports regularly on progress against these plans, including through this Annual Report.



Integrated Planning and Reporting Framework

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We are here to be of service to our local community and make the Inner West a great place to be.





Our purpose and values drive the culture of the organisation and how we connect with the Inner West community. The Customer Experience Strategy is designed to align directly with our purpose and values.

Photo credit: Lexi Potts

Our purpose and values

Our purpose and values drive the culture of the organisation and how we connect with the Inner West community. The Customer Experience Strategy is designed to align directly with our purpose and values.

Our purpose

We are here to be of service to our local community and make the Inner West a great place to be.

Our values



Integrity

We are responsive, accountable and will follow through for each other and the community

We are transparent and open about the reasons for our decisions and actions

We create a safe and trusting environment by walking our talk

We are fair and ethical in everything we do

We do what we say we are going to do



Respect

We treat everyone equitably and fairly

We embrace diversity

We acknowledge and value the needs of everyone

We actively seek to listen and understand each other's point of view

We value our environment and always consider our impact

We value feedback from our community and will respond in a timely manner

We actively engage with and deliver for our community



Innovation

We foster creativity and the open exchange of ideas

We value and seek out new ways of doing things and explore opportunities

We pursue excellence in everything we do

We honour what we have while seeking to improve

We adapt and change creatively

We adapt our services for future generations



Compassion

We treat each other with care and keep each other safe

We approach each other and our community with empathy and ask how we can help

We acknowledge our differences and empower each other to succeed

We care about each other and our community's concerns

We nurture relationships and cultivate inclusiveness and unity

We proactively listen to, respond to and support each other



Collaboration

We evolve by working together and learning from each other

We grow by sharing our time and ideas

We celebrate each other's achievements

We work together to achieve our common purpose

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Customer Experience Strategy

Developing the Customer Experience Strategy

1 Community and staff consultation (April – June 2023)



2



INNER WEST
Present to Council
(September 2023)

3



Strategy on public exhibition
(September – October 2023)



4

INNER WEST
Strategy adopted by Council
(from November 2023)

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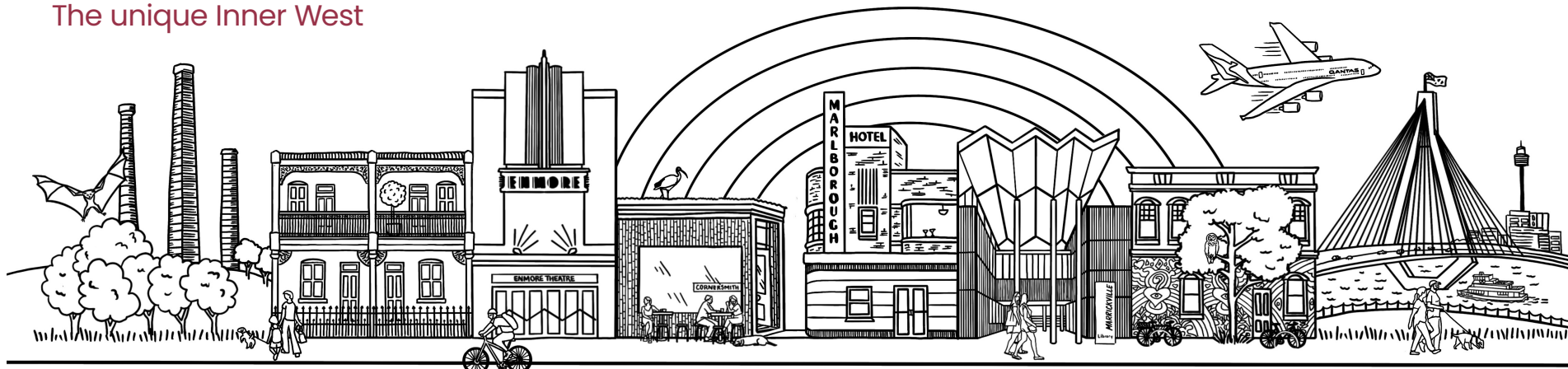
Damum Equine (2022) by George Rose pictured with artist Sarah McCloskey
Photo credit: Kishane Low

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Customer Experience Strategy

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The unique Inner West



Inner West Council local government area (LGA) has an estimated resident population of nearly 200,000 people. It spans 36km² from the banks of the Parramatta River at Birchgrove in the north-east, to the Cooks River at Dulwich Hill in the south-west.

The Gadigal Wangal Peoples of the Eora Nation are the traditional custodians of the Inner West LGA.

It is a unique area with a special beauty that comes from natural and built environments, and a rich cultural heritage. The people of the Inner West take great pride in their community and have a strong Inner West identity.

Inner West Council was formed in 2016 by the NSW Government which amalgamated Ashfield, Leichhardt and Marrickville Councils.

Today, the Inner West LGA includes the suburbs of Annandale, Ashfield, Balmain (including Balmain East), Birchgrove, Dobroyd Point, Dulwich Hill, Enmore, Haberfield, Leichhardt, Lewisham, Lilyfield, Marrickville, Petersham, Rozelle, Stanmore, St Peters, Summer Hill, Sydenham, Tempe and parts of Ashbury, Camperdown, Croydon, Croydon Park, Hurlstone Park and Newtown.

As a hub of
independent arts
and strong artistic
communities,
Inner West is an
incubator for new
ideas, innovation
and emerging
technologies.

Our place and people

Inner West Council LGA is located on the western edge of the CBD and framed by the Parramatta and Cooks rivers. It's a place of culturally diverse, progressive inner city communities and neighbourhoods.

People value and respect each other's languages, abilities, sexual orientations, traditions and lifestyles. Bound by a strong sense of social justice, everyone is welcome and can participate in local life. There is a strong sense of belonging.

The Inner West neighbourhoods have unique character and heritage, reflecting the waves of migrants that helped shape the neighbourhoods they called home.

The density of housing and population gives Inner West its distinct vibrancy. Liveability is high, and it's easy to get to and around through multiple options of active and public transport.

Parks and open spaces provide relief from the urban environment and are ideal for active and quiet

recreation. Busy urban centres and main streets are lively, accessible, and offer a range of quality shopping and places to gather. The street life connects the community and welcomes Sydneysiders and visitors who come to experience Inner West's uniqueness. The night-time economy is thriving.

As a hub of independent arts and strong artistic communities, Inner West is an incubator for new ideas, innovation and emerging technologies.

It is a magnet for artists, writers, musicians, designers, film makers and knowledge workers seeking an inspiring atmosphere and space to live, work, visit and play in.

Existing bushland is home to native plants and species, including three threatened species – the Powerful Owl, Grey-headed Flying-fox and Eastern Bentwing-bat; one endangered population – the Long-nosed Bandicoot; and the endangered Coastal Saltmarsh community.

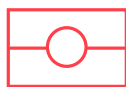
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Customer Experience Strategy

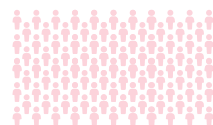
Inner West community profile



38
Median age
of residents



2,162 (1.2%)
Aboriginal and
Torres Strait Islander
population
(133 up from 2016)



5,222
Persons per
km²



26%
Language other
than English
spoken at home



33%
Born overseas



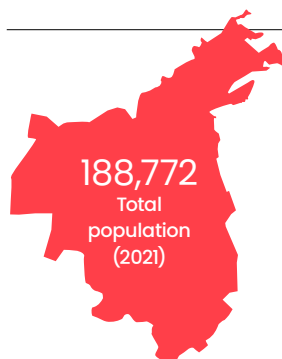
2.68
people
Average
household
size



29%
Lone households

Rent vs own

52%
Home ownership
42.6%
Rental
3.3%
Social housing



188,772
Total
population
(2021)

Forecast population
in 2041: 247,881



2.24%
Same sex couples
(compared to
Greater Sydney
0.56%)



8.8%
Creative and
performing arts
industry workers
(compared to Greater
Sydney 6%)

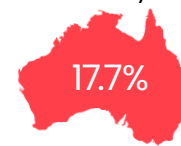
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Volunteers



14.8%
compared to 11.6%
in Greater Sydney

Disability

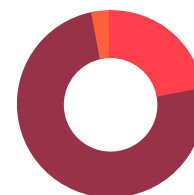


17.7%
of the Australian
population have disability
(Source: 2018 ABS Survey of
Disability, Ageing and Carers.)



48.2%
Tertiary
educated

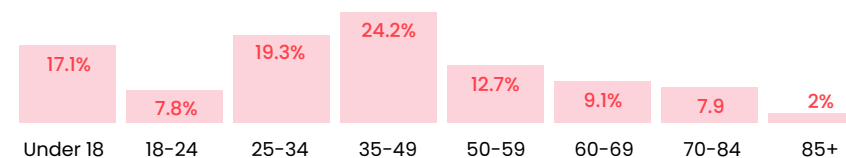
Inner West
has over
20,000
local businesses
providing over
76,000
local jobs



Employment location:

22% Work and live in the Inner West
75% Work outside the Inner West (41.1% in City of Sydney)
3% No fixed place of work

Age groups:



Top languages other than English spoken:

Mandarin	3.3%
Greek	2.7%
Italian	2.2%
Vietnamese	2%
Cantonese	1.9%
Spanish	1.5%
Arabic	1.2%
Nepali	1.1%
Portuguese	1.1%
Filipino/Tagalog	0.8%

Top industries

15.8%	Professional, scientific and technical services
12.5%	Health care and social assistance
10.6%	Education and training
8.1%	Finance and insurance services
6.9%	Retail trade

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Customer Experience Strategy

How our community connects with Council

Indicator FY22-23

Customer Service



113,854
Calls answered by
Contact Centres



4.3
Customer Service
satisfaction –
Voice of Customer
(out of 5)



86,707
Customer
transactions
that are online



6,380,382
Inner West
Council website
page views



4,358
Feedback
resolved



17
Customer
service stalls

Aquatic Centres



1,812,917
Total visits

Library



1,062,143
Total visits

Engagement



60,605
YourSay Inner
West Visits



72
Total
engagement
programs



9
Local Matters
Forums



23



24

Customer Experience Strategy

We aim to resolve 80% of your requests within 10 business days based on the urgency and severity of your request, with the exception of work requiring construction, access to information and other matters bound by regulated timeframes.

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Service Charter

Our Service Promise

In all our dealings with you we will:

- Welcome you by providing a positive experience where you feel respected
- Support you by addressing your individual needs and answering your questions using a solution-focused approach
- Be empathetic, flexible, responsive and seek your feedback so you are understood
- Connect you to the relevant services
- Be transparent so you are certain about the course of action to be taken
- Refer your request to external agencies when required
- Provide you options along with accurate and relevant information
- Value and maintain your privacy and the confidentiality of your information
- Escalate your request when required so it gets the appropriate attention
- Not close your request until it is addressed.
- Keep you updated on the progress of your request

In line with our Purpose, we are committed to be of service to our community and make the Inner West a great place to be.

Service Standards

Regardless of which channel you choose, we will:

- Acknowledge receipt and provide a timeframe for response
- Offer to organise a face-to-face meeting or call you if required in addition to sending you an email
- Provide a reference number for your request through your preferred channel - email or SMS
- Direct your enquiry to the relevant Council area
- Give urgent requests immediate attention.

If you telephone us, we aim to:

- Answer your call within 60 seconds at our Call Centre
- Return your call within 24 hours.

If you visit us in person, we aim to:

- Attend to you within 3 minutes of your arrival.

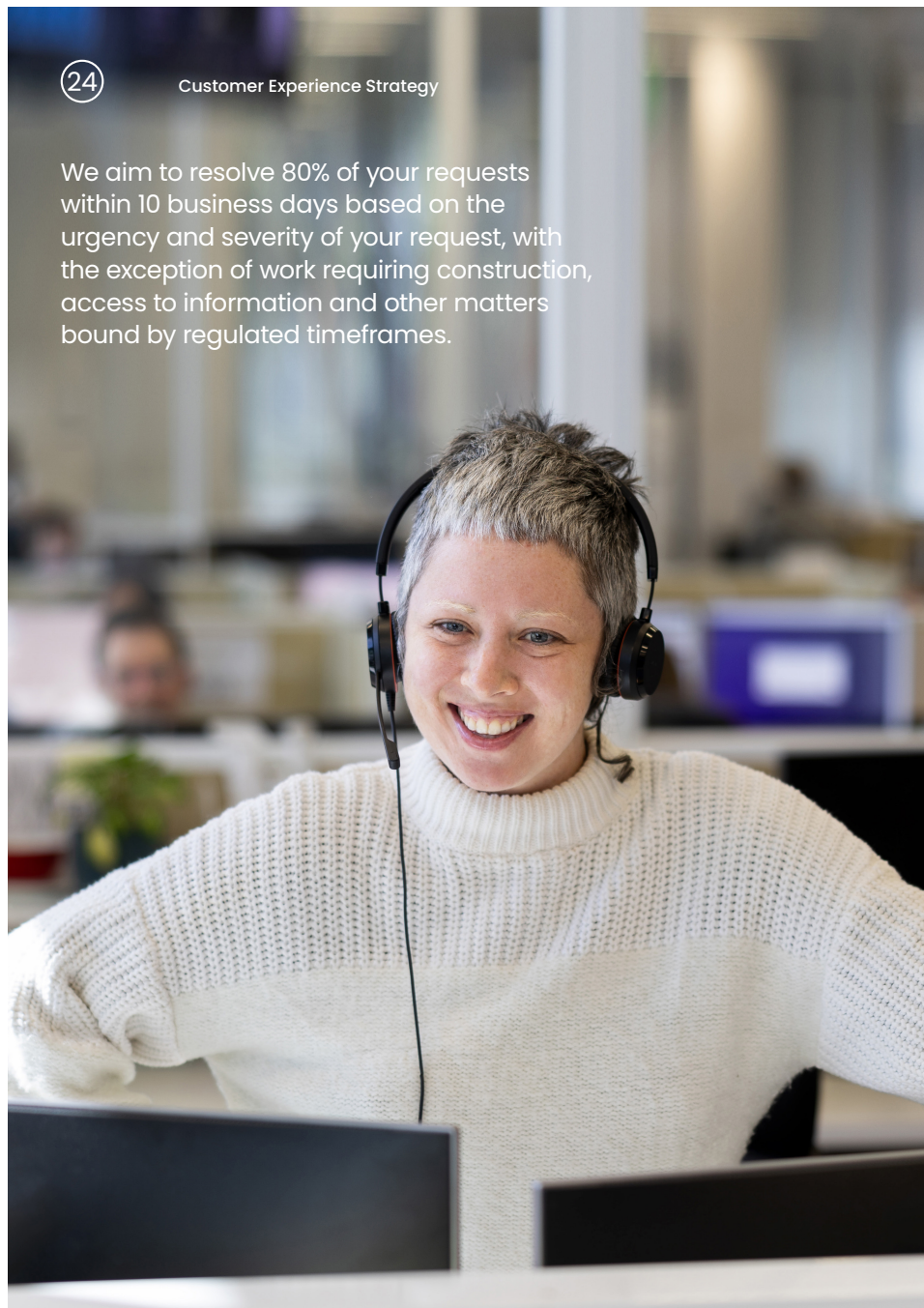
If you use our online portal - Get it done online, we aim to:

- Make it available, anytime, anywhere on any device.

We aim to resolve 80% of your requests within 10 business days based on the urgency and severity of your request, with the exception of:

- Work requiring construction, access to information and other matters bound by regulated timeframes.

For the times we don't get it right, we have a Complaints Handling Policy which can be found on our website.



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Customer Experience Strategy

Developing the future customer experience

From April to June 2023, we listened to feedback and ideas from more than 1,400 residents and 1,100 staff about Council's customer experience and how we can improve.



<1,200 participants staff engagement sessions



974 Online Survey respondents



52 participants attended in-person workshops



60 community members Intercept Surveys



400 respondents gave phone interviews



9 represented Local Demography Group workshop



10 participants attended in-person focus group

INNER WEST
Shaping the Customer Experience Strategy

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Customer Experience Strategy

Your priorities

Discussions with staff and the community have shaped the development of the Customer Experience Strategy.

The majority of community participants reported they were satisfied overall with their customer experience with council and highlighted areas for improvement across our key touch points.

Three priority areas emerged through the consultations which directly framed the customer experience strategy:

1

Build an organisational culture of service excellence

What we should prioritise:

- Improve first contact resolution
- Respond to requests more quickly regardless of the channel
- Get back to customers to let them know how their inquiry is progressing
- Ensure staff are trained and supported in delivering a good customer experience.

2

Enable quick and easy access to information and services

What we should prioritise:

- Ensure the way Council communicates with the community is clear and easy to understand
- Integrate 'Snap,Send,Solve' into Council's request management system
- Consolidate all Council digital platforms into a single online portal with one log-in
- Provide a Council app for smartphones
- Provide tools to further enable residents to personally raise and track requests
- Improve the website so it is easy to find the correct information.

3

Focus on continuous improvement and adapting to future needs

What we should prioritise:

- Identify the top issues that generate complaints and fix them
- Benchmark and measure performance across all touchpoints against key indicators
- Ensure Council keeps pace with new technologies as the demand is growing rapidly.



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65% of residents would prefer to interact with Council online in future



1 in 4 residents asked us to prioritise easy to understand communication in all our channels



50% of residents interviewed had their request resolved on first contact



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Customer Experience Strategy

With your valuable feedback, the Inner West Council Customer Experience Strategy strengthens community engagement, boosts operational efficiency, increases our transparency and accountability, and promotes a culture of service excellence.

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About the Customer Experience Strategy

Our Purpose: To be of service to the community and make Inner West a great place to be

The Inner West Council Customer Experience Strategy is designed to enable us to provide great experiences across all areas of the organisation. Our goal is to go above and beyond to help meet our community's needs and provide the best solutions available.

This means offering more than great customer service. Council wants to ensure we are meeting our community's needs and expectations throughout your interactions with us. We want to effectively adapt to our customers' changing needs and capitalise on opportunities.

To develop the strategy we turned to our community and our staff to understand what we are doing well and where we can improve.

With your valuable feedback, the Customer Experience Strategy strengthens community engagement, boosts operational efficiency, increases our transparency and accountability, and promotes a culture of service excellence.

To build and deliver service excellence, we have established four strategic priorities that encompass Council's future customer experience. Within each priority, the actions and timelines will keep us on track and accountable. Our community and staff play a key role in the delivery of the strategy at every step.

Inner West Council is an Australian Business Excellence organisation.



We follow the Australian Business Excellence Framework, which is a system used by government and non-government organisations across the country to reach and sustain high levels of performance. Key elements of the framework include the principles to build service excellence and a clear focus on understanding what customers value now and into the future through leadership, people, strategy and planning, continuous improvement, data, process improvement and sustainable performance.

To learn more about Business Excellence Australia and the framework visit: businessexcellenceaustralia.org.au

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Customer Experience Strategy

Key pathways to delivering a great customer experience

We are committed to delivering a better experience for every customer, every time. Promoting collaboration and harnessing new and emerging technologies to support our delivery for customers will underpin our efforts across the organisation.

Reflecting community and staff feedback and benchmarked on better practices including the Australian Business Excellence Framework, the Customer Experience Strategy sets out four strategic priorities:



1 Supporting our staff to excel

Providing a great customer experience starts with equipping our staff with the systems, tools, support and training they need to succeed. This strategic priority provides the foundation for council to meet its customer experience goals.



2 Council anywhere, anytime

Delivering for our community hinges on understanding and meeting your needs. Council knows that our community like to engage in a range of different ways and at different times of the day. Opportunities to improve our existing online services and introduce new technologies that optimise all of our channels are included in this strategic priority.



3 Embedding access and inclusion

The diversity of the Inner West community is one of our greatest strengths. A key responsibility for Council is ensuring members of all capabilities have access to a good customer experience. Ensuring Council can realise this goal is supported through this strategic priority.



4 Monitor, improve, measure, repeat

Building a good customer experience is not a one-off project. It requires ongoing monitoring and improvement to keep pace with our community's changing needs and expectations as well as the environment we operate in. Continuous improvement is embedded across all of Council's customer touchpoints to ensure we constantly learn and grow.

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"I think it's important for our council to make it easy for residents to interact with them. Not everyone is comfortable coming in person, and some people may not have the time or ability to call. That's why I think it's important for council to offer multiple ways to get in touch. That way, everyone can get the help they need, no matter how or when they prefer to interact."

Ally, Resident, Marrickville



"I am so passionate about access and inclusion in the Inner West. Council needs to make sure that everyone, regardless of their background or circumstance feel welcome, valued and heard."

Nic, Artist and Business Owner, Enmore



"I want to see that Council is always striving to make the Inner West the best place to live. I think councils need to be open to change and look for opportunities to learn. The people who live and work here deserve to play a key role in that process."

Liam, Resident, Stanmore

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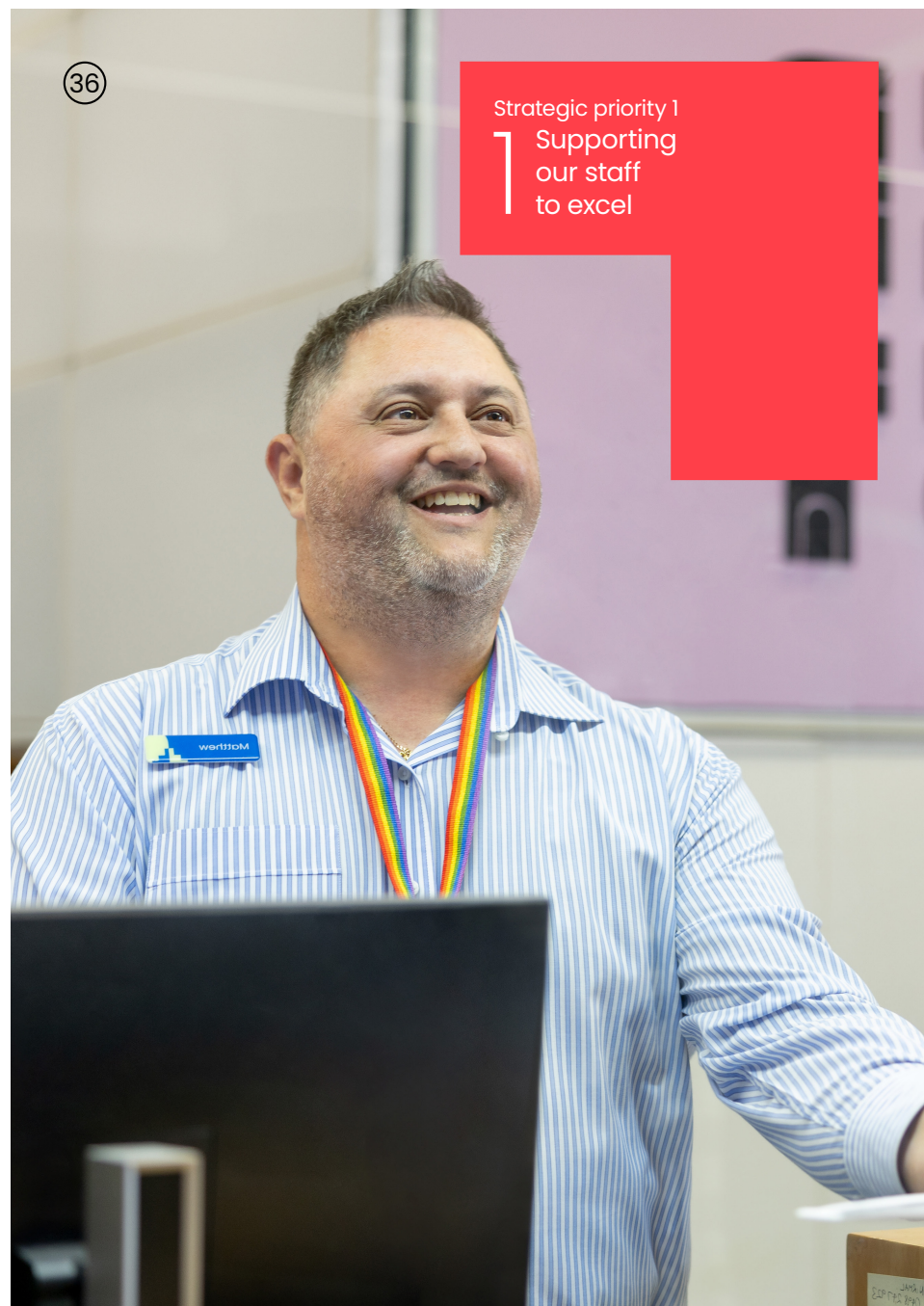
Customer Experience Strategy

Strategic priorities for customer experience



Our Purpose: To be of service to the community and make Inner West a great place to be





Council will foster a culture of service excellence characterised by responsiveness and resilience. Our staff will be delegated the trust and responsibility to deliver outstanding service to our community. Processes and systems will be improved to support all council teams in their service delivery and we will ensure accountability to our community for the standard of service we provide.

Goals	Actions	Delivery
Strategic Mission: Foster a culture of service excellence		
1.1 Council's Purpose, Service Promise and Customer Experience Strategy are embedded in all organisational strategies, plans and activities.	1.1.1 Develop and implement an ongoing internal education campaign to promote understanding and application of Council's Purpose, Service Promise and Customer Experience Strategy across all service units.	FY24/25 – Ongoing
1.2 Staff prioritise excellence in customer service with a focus on resolving inquiries on first contact.	1.2.1 Develop clear and measurable standards for all service units.	FY23/24 – FY24/25
	1.2.2 Hire staff to deliver first contact resolution as needed	FY23/24 – Ongoing
	1.2.3 Conduct staff workshops to embed first contact resolution and service standards.	FY23/24 – Ongoing
	1.2.4 Deliver annual service performance reporting on the standards.	FY23/24 – Ongoing
Strategic Mission: Delegate to our staff		
1.3 Council staff are invested in delivering good customer experience and have the required skills and knowledge to excel.	1.3.1 Establish a suite of accredited mandatory customer service training and development programs which staff will be required to undertake annually.	FY24/25 – Ongoing
	1.3.2 Establish an internal customer service community of practice to enable staff to connect and share knowledge in delivering service excellence.	FY24/25 – Ongoing
1.4 Each new staff member joining Council is service-focused and has a strong understanding of the Inner West area and community.	1.4.1 Improve staff onboarding and induction program to be service and community focused.	FY23/24 – FY24/25
	1.4.2 Build service excellence experience and requirements into staff recruitment selection criteria and position descriptions across the organisation.	FY24/25
	1.4.3 Design and incorporate local tours and relevant experiential training in the staff induction program.	FY23/24 – Ongoing
Strategic Mission: Be accountable to our community		
1.5 Council staff own and resolve requests and are proactive with customers about progress towards resolution.	1.5.1 Improve the service request process to keep residents informed if there is a delay	FY23/24 – FY24/25
	1.5.2 Improve the complaints management process across the organisation.	FY23/24 – FY24/25
	1.5.3 Provide improved online reporting on Council projects.	FY24/25 – Ongoing
	1.5.4 Develop clear and robust standards and practices for capturing, managing and reporting on requests.	FY23/24
	1.5.5 Support the resolution of complex requests through developing a case management process.	FY23/24



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Customer Experience Strategy

Strategic priority 2
2 Council anywhere, anytime

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Council will invest in our online services to make sure our community can get the information they need in a way and at the time they choose. We will keep pace with digital innovation to ensure our community benefits from the latest technologies in service to customers. At all times we will strive to deliver a personalised, consistent and connected service across each of our information channels: online, mobile apps, face-to-face and over the phone.

Goals	Actions	Delivery
Strategic Mission : Build 24/7 access to Council information and services		
2.1 The community can access information, make inquiries and track progress anywhere and anytime quickly and easily	2.1.1 Improve Council's website to ensure it reflects better practice in customer centred design and meets community expectations and needs.	FY23/24 – Ongoing
	2.1.2 Conduct customer service stalls weekly on Saturdays.	FY23/24 – FY24/25
	2.1.3 Establish and conduct mobile Customer Service during and after hours.	FY23/24 – FY24/25
	2.1.4 Simplified service request categories.	FY23/24 – FY24/25
	2.1.5 Improve and expand Council's digital self-service tools.	FY24/25 – Ongoing
	2.1.6 Redesign the customer service portal to easily capture requests and track progress.	FY23/24 – Ongoing
	2.1.7 Deliver a Council service mobile app.	FY25/26
2.2 Council keeps pace with innovation in service delivery across digital platforms.	2.2.1 Develop and implement a Digital Transformation plan of works to harnesses new and emerging technologies.	FY23/24 – Ongoing
	2.2.2 Continuously optimise Council's existing digital capabilities including new ways to provide intelligent service solutions.	FY24/25 – Ongoing
	2.2.3 Integrate 'Snap, Send, Solve' into Council's customer service portal.	FY23/24 – FY24/25
2.3 Council actively engages the community via social media	2.3.1 Establish a social media customer service presence to respond to resident requests	FY23/34 – Ongoing
	2.3.2 Join local resident groups on social media and actively participate in discussions	FY23/34 – Ongoing
Strategic Mission: Seamless and personalised experience		
2.4 The community receives a personalised, consistent and connected customer experience across all Council touchpoints.	2.4.1 Procure, develop and implement a Digital Experience Platform to enhance our customer's online experience.	FY23/24 – FY25/26
	2.4.2 Increase the number of registered users on the customer service portal.	FY23/24 – Ongoing
	2.4.3 Establish systems to provide a personalised online experience by leveraging available customer data and insights to tailor services to individual preferences.	FY25/26 – Ongoing



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Customer Experience Strategy

Strategic priority 3
3 Embedding
access and
inclusion

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We will work to ensure that accessing Council's information and services is straightforward. We will communicate in a way that is empathetic, easy to understand and avoids using overly technical and bureaucratic language. Our communication and information channels will be continuously improved to build in innovation that promotes the best possible access for every member of our community.

Goals	Actions	Delivery
Strategic Mission: Ensure communication and information is always clear and accessible		
3.1 All communication with our community is easy to understand.	3.1.1 Provide and maintain current and relevant information on all communication channels.	FY23/24 – Ongoing
	3.1.2 Improve the quality of Council's correspondence.	FY23/24 – Ongoing
	3.1.3 Implement a staff training and development program in the use of plain English in all written, digital and verbal communication.	FY23/24 – Ongoing
	3.1.4 Implement integrated translation software to dynamically display digital information in different languages.	FY26/27
3.2 Council's information channels are optimised continuously for accessibility and inclusion.	3.2.1 Implement relevant actions from Inner West Council's Disability Inclusion Action Plan across all information and communication channels.	FY23/24 – Ongoing
	3.2.2 Establish a monitoring regime for Council's online channels for accessibility and inclusion, including an annual audit.	FY24/25 – Ongoing
	3.2.3 Adopt external communication better practices in accessibility and inclusion to harness emerging innovations.	FY24/25 – Ongoing
Strategic Mission: Deliver a quality service for everyone in our diverse community		
3.3 Residents of all capabilities, including those without digital access, receive a quality service from Council.	3.3.1 Implement easy access to information and services in all Council service spaces and address gaps in facilities or support.	FY25/26 – Ongoing
	3.3.2 Develop a baseline of staff capabilities in accessibility and inclusion communications and provide training where needed.	FY25/26 – Ongoing



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Customer Experience Strategy

Strategic priority 4
4 Monitor, improve, measure, repeat

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Council will apply a continuous focus on improving our customer experience. We will work with our staff to set goals and benchmark our progress. Delivering a great customer experience hinges on guidance from our community. Council will return to our community regularly and across a range of different forums to understand how we are tracking and for advice on how we can improve.

Goals	Actions	Delivery
Strategic Mission: Put the community at the centre of a quality customer experience		
4.1 Real-time insights into customer experiences inform Council's approaches.	4.1.1 Embed industry standard customer experience metrics across all channels after each customer interaction.	FY23/24 – Ongoing
4.2 Council and the community have a clear view of the organisation's progress on improving customer experience.	4.2.1 Develop and display monthly customer experience performance to the community.	FY23/24 – Ongoing
	4.2.2 Hold monthly Customer Service Review Sub-Committee meetings.	FY23/24
4.3 The community have a strong voice in Council's future customer experience directions.	4.3.1 Establish a customer experience Local Democracy Group.	FY23/24 – Ongoing
	4.3.2 Implement innovative ways for the community to provide and vote on improvement ideas and establish a delivery process.	FY26/27 – Ongoing
Strategic Mission: Apply a continuous focus on improving our customer experience		
4.4 Our greatest service challenges are identified, examined and resolved.	4.4.1 Continuously monitor existing and emerging services that generate the greatest levels of dissatisfaction and take action to address the key issues.	FY23/24 – Ongoing
	4.4.2 Conduct service reviews to resolve the greatest service challenges.	FY23/24 – Ongoing
	4.4.3 Improve Council's application processes.	FY23/24 – Ongoing
4.5 Council seeks to understand the community's evolving and diverse needs.	4.5.1 Establish a program of work to deliver the community's evolving and diverse needs to improve their experience.	FY26/27 – Ongoing
4.6 Council has the skills, knowledge and commitment to continuously improve its processes and pivot quickly to address emerging challenges.	4.6.1 Benchmark better practices internally and externally and establish a cycle of continuous improvement in service delivery and customer experience.	FY24/25 – Ongoing





Alternative formats

This document contains important information about the annual performance of Inner West Council.

If you would like information supplied in another language or format, please contact us Monday to Friday, 9am–4pm via these free community services.

Free interpreter via TIS National: 13 14 50

Voice Relay: 1300 555 727

TTY: 133 677

SMS Relay: 0423 677 767

Community Languages

Talk free with an interpreter call 131 450

Chinese Simplified	我们说普通话。如需免费传译服务，请致电131 450，然后请传译员致电02 9392 5000 接通 Inner West 市政府。
Traditional Chinese	我們能說您的語言。如需免費傳譯服務，請致電131 450，然後請傳譯員致電02 9392 5000 接通 Inner West 市政府。
Greek	Μιλάμε τη γλώσσα σας. Για να μιλήσετε δωρεάν σε διερμηνέα καλέστε το 131 450. Ζητήστε τους να καλέσουν το Δήμο Inner West Council στο 02 9392 5000.
Italian	Parliamo la vostra lingua. Per parlare gratuitamente con un interprete chiamate il numero 131 450. Chiedetegli di chiamare il Comune di Inner West al numero 02 9392 5000.
Vietnamese	Chúng tôi nói ngôn ngữ của quý vị. Muốn nói chuyện có thông dịch viên miễn phí, hãy gọi số 131 450. Yêu cầu họ gọi cho Hội đồng Thành phố Inner West qua số 02 9392 5000.

Contact us

innerwest.nsw.gov.au

Phone: 02 9392 5000 | Email: council@innerwest.nsw.gov.au

Facebook: [/innerwestcouncil](https://www.facebook.com/innerwestcouncil) | Twitter: [/IWCouncil](https://twitter.com/IWCouncil) | Instagram: [@innerwestcouncil](https://www.instagram.com/innerwestcouncil)

Request a service
innerwest.nsw.gov.au/Request

Have your say
YourSay.innerwest.nsw.gov.au

Development Applications
innerwest.nsw.gov.au/RecentDAs

Council Meetings
innerwest.nsw.gov.au/Meetings

Waste and recycling
innerwest.nsw.gov.au/Waste

Libraries 9392 5588
innerwest.nsw.gov.au/Libraries
library@innerwest.nsw.gov.au
Monday – Sunday: Ashfield, Balmain, Leichhardt and Marrickville

Monday – Saturday: Dulwich Hill, Stanmore, Haberfield and St Peters/Sydenham

Aquatics
innerwest.nsw.gov.au/Aquatics
Annette Kellerman Aquatic Centre
Marrickville

Ashfield Aquatic Centre
Dawn Fraser Baths, Balmain
Fanny Durack Aquatic Centre
Petersham

Leichhardt Park Aquatic Centre
Water Play Park
Illawarra Road, Marrickville South

For more information about the
Customer Experience Strategy, visit
<https://yoursay.innerwest.nsw.gov.au/ces>

Item No: C1123(1) Item 7
Subject: UPDATED SITE SPECIFIC DEVELOPMENT CONTROL PLAN FOR HABERFIELD
Prepared By: Daniel East - Acting Senior Manager Planning
Authorised By: Simone Plummer - Director Planning

RECOMMENDATION

1. That Council publicly exhibit the draft Haberfield site specific Development Control Plan for a period of 28 days and seek community feedback on the proposed Plan.
2. That following the conclusion of the exhibition period, the draft Haberfield site specific Development Control Plan be brought back to Council for consideration.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

EXECUTIVE SUMMARY

A development application for the land known as the army lands at 140a Hawthorne Parade, Haberfield was approved for subdivision into 21 residential lots. Specific conditions of consent related to including the dedication of one lot to council as public open space. The outstanding works including drainage work has recently been completed by the Commonwealth Department of Defence and their contractors. Therefore, the release of a subdivision certificate for the site is imminent.

Current planning controls relate to the protection of the existing heritage character in Haberfield and do not consider new dwellings being built in Haberfield. The controls also need to be updated to respond to changing technology and forms of development. As a result, a draft Development Control Plan (DCP) amendment has been prepared and Council endorsement is sought to place the amendment on community consultation.

BACKGROUND

Haberfield is a heritage conservation area of high significance; it was recently investigated for listing on state heritage register. The controls for Haberfield have not been updated for some time and updates are required to respond to changing technology and forms of development.

Until 1997 the land at 140a Hawthorne Parade, was the Haberfield Depot for 21 Construction Regiment of the Royal Australian Engineers (Army Reserve). In 2001 development consent was issued by the former Ashfield Council for the subdivision of land into 22 lots including 1 lot to be dedicated to Council for public open space.

The development consent included numerous conditions including for drainage works have recently been completed. With a final inspection to take place shortly, the release of the subdivision certificate is imminent.

DISCUSSION

Once the subdivision certificate is released, the lots will need to be registered with the Land Registry Service. After the new lots are recorded by the Land Titles office, owners are able to submit development applications to build new dwellings on the lot. Contracts are still in place for four of the lots from when they were originally auctioned in 2003; the remaining 17 lots are yet to be sold.

Updated development controls have been formulated to address this (see *Attachment 1*). The controls for the heritage conservation area fundamentally have not changed; changes to layout and structure of the document have occurred to be consistent with the future Inner West DCP, removal of redundancies, updating some controls to be easier to understand or to address problems with the current controls identified by development assessment and heritage staff.

The following table outlines the substantive changes that have been made and the reasons why.

Clause	Change	Reason
C4	New control	To make it clear that subdivision of existing allotments is not permitted as it would be detrimental to the heritage significance of the Garden Suburb by changing its historic pattern.
C20	Updated control	To clarify when basement levels are permitted
C29	New control	To make it clear that face brick and commons brick walls shall not be rendered with cement or plaster.
C41	New control	The use of box section, aluminum doors and windows using pre-finished colours is permitted in extensions and new dwellings, but not in original parts of rooms of existing houses.
C56	Amended control	Garage doors are to be simple timber or metal cladding in a recessive dark colour.
2.33(d)	Delete control	Carports forward of the building line are not permitted elsewhere Inner West
C95-C107	Added – New Dwellings	There are currently no controls in Ashfield DCP that relate to the form of new dwellings for Haberfield.
2.3.1	Added – controls for 140a Hawthorne Parade, Haberfield	A consistent front setback of 4m is proposed – while this is less than the typical front setback within Haberfield it is considered sufficient to allow the other development standards to be met – a greater setback would make compliance with these difficult to achieve. Driveways for lots 16 and 17 are required to be on the southern side of the dwellings to allow for adequate manoeuvring.

Note: The draft DCP does not contain specific controls relating to flooding. Any development applications will need to comply with the existing Flood Hazard controls contained in Part A3 of the Comprehensive DCP 2016 for Ashbury, Ashfield, Croydon, Croydon Park, Haberfield, Hurlstone Park and Summer Hill (Ashfield DCP).

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

1. [Download](#) Draft Updated Haberfield DCP

Chapter E2: Haberfield Neighbourhood

Application

This chapter applies to the Haberfield neighbourhood as shown on Figure 4.10.1.1 below.

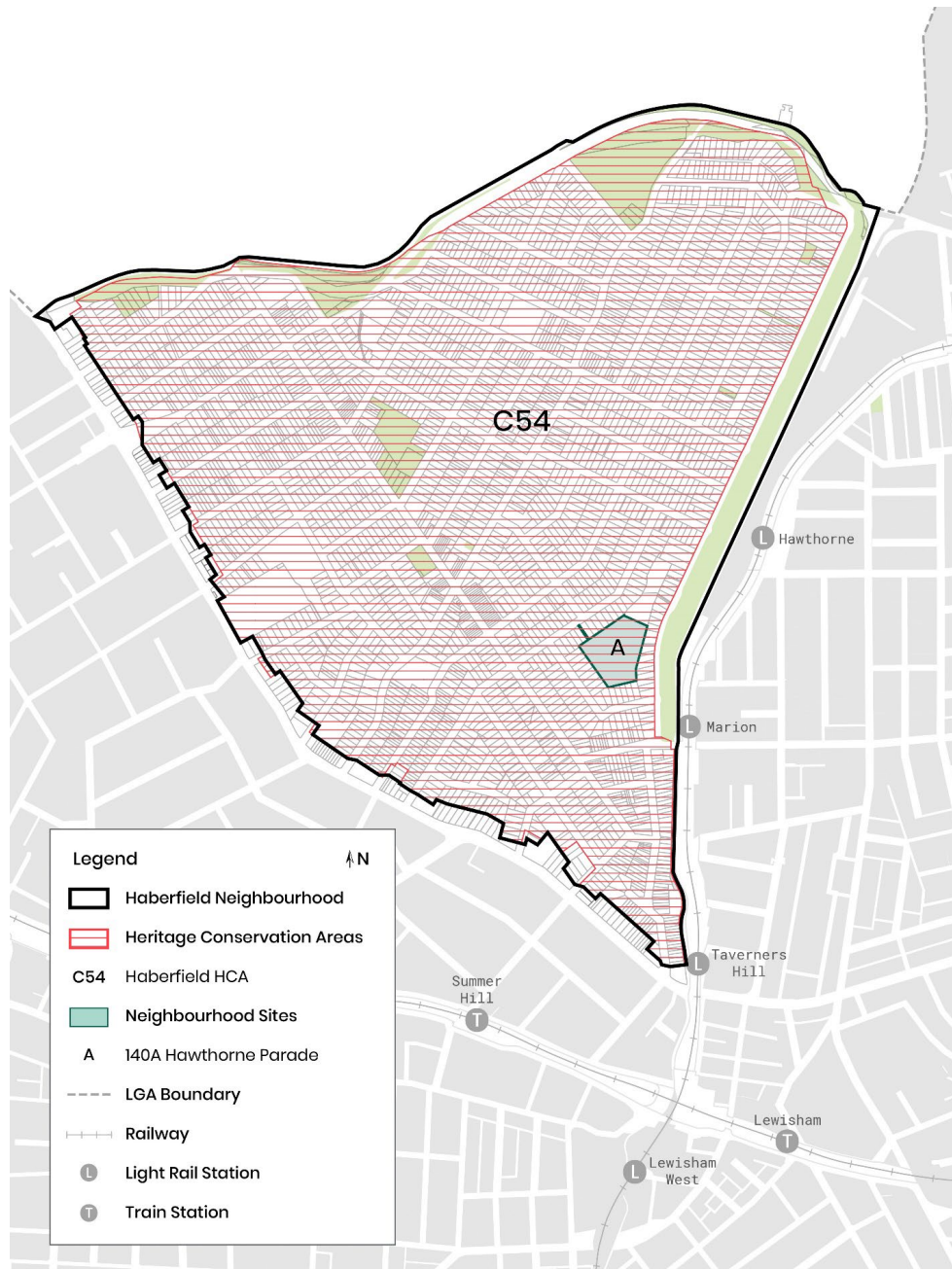


Figure 4.10.1.1. Map of Haberfield Neighbourhood

The controls for:

Comprehensive Inner West DCP 2016

- Haberfield Heritage Conservation Area apply to the land listed as C54; and
- 140a Hawthorne Parade, Haberfield apply to the land marked 'A'.

Background and Existing Character

Haberfield development as Australia's first Garden Suburb is due to the successive purchase and development by R Stanton and W H Nicholls, real estate agents of Summer Hill. Stanton's Haberfield estate was the first successful Garden Suburb in Australia, predating the first in Britain (Hampstead) by five years.

Stanton and Nicholls purchased fifty acres from two Ramsay children in 1901 and laid out the estate on Stanton's own principles of garden suburb design and management. He set aside land for commercial purposes (there were to be no hotels, no corner shops, and no factories in this model suburb); laid out the roads (named for members of the new Federal Government – Turner, Barton, Forrest, Kingston & O'Connor – and the generous allotments; established an integrated drainage and sewerage system at the back of the lots and planted the street trees. High quality modest houses designed by estate architects, Spencer, Stansfield and Wormald, were built for sale, and title covenants were placed on vacant allotments to ensure a continuation of Stanton's overall design intentions – single storey cottages, one per allotment, uniform setbacks, and quality materials, brick and stone, slate, or tiles. Gardens were laid out by estate gardeners before owners moved in.

It is unusual for any subdivision to be fully developed immediately, but the Stanton Estates were remarkable for the short time frame in which most of them were built upon. Where vacant lots remained, these were built on in the 1920s, 1930s and 1940s, and an examination of the period of each house can provide an interesting history lesson in the progressive development of the suburb.

Amongst the single-family dwellings Stanton also included semi-detached pairs of cottages, carefully designed to appear as one house, so that with consistent forms, setbacks and gardens the pattern of development was maintained.

By the 1960s and 1970s some of the original houses had been demolished for flats or larger houses. Others have changed so extensively, including reskinning of outer walls, that only their original roof shape and footprint remains beneath.

As a result of Stanton's commitment to quality construction and design, and to his application of title covenants the residential parts of Haberfield are characterised today by single storey brick houses on generous garden lots with uniform setbacks and a similarity of form and materials. Stanton's interpretation of Garden Suburb concepts and his consistent development strategy continue to set Haberfield apart.

Within Stanton's strong planning concept, the architectural character and detail of its individual houses, including later 1920s and 1930s bungalows, is richly varied but harmonious, of great visual cohesion and consistency – achieved through the uniformity of materials, scale and forms. Through the sustained efforts of Councillors, the community and its homeowners, Haberfield has strengthened and maintained its identity and rich heritage values for present and future generations.

2.1 Desired Future Character

- O1. To facilitate development that is consistent with the Desired Future Character and Controls for the Neighbourhood.
- O2. To maintain the heritage significance of Haberfield and remove detrimental works where possible.
- O3. To ensure that where new buildings can be constructed, they are carefully designed to fit in with the heritage significance and character of Haberfield as a whole.

Controls

- C1. Any new development (new building or extension to an existing building) shall produce site coverage similar in pattern and size to the site coverage established by the original development of the suburb.
- C2. Extensions shall not conceal, dominate, or otherwise compete with the original shape, height, proportion and scale or architectural character of the existing building.
- C3. Extensions are only permitted to the rear of the existing dwelling; extensions are not permitted to the side of an existing dwelling. Extensions to the rear of the existing dwelling must not be any wider than the existing dwelling, i.e., the rear extension should not be visible when the dwelling is viewed from the street. Side setback areas and gardens should not be filled in.

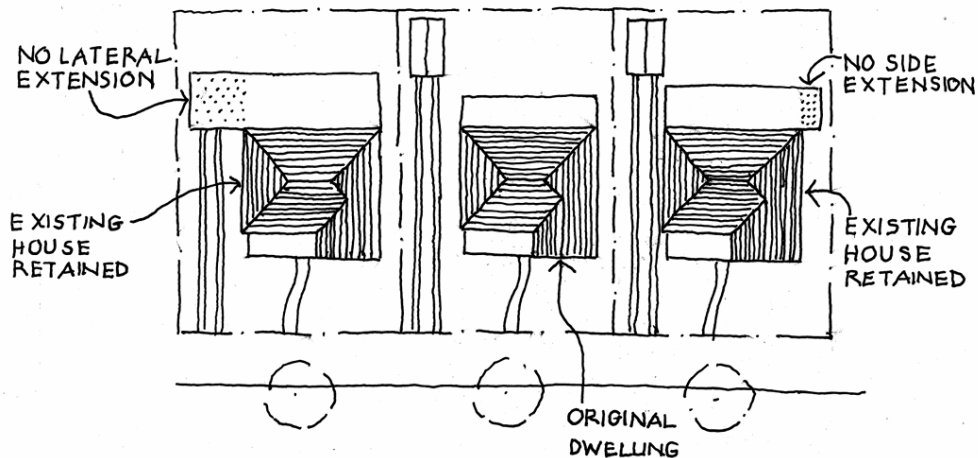


Figure 4.10.1.2. Where additions should be located.

2.2 Heritage Conservation Areas

2.2.1 Haberfield Heritage Conservation Area

Statement of Significance

Haberfield has historic significance as the first successful comprehensively planned and marketed Garden Suburb in Australia. Designed and developed by real estate entrepreneur and town planning advocate, Richard Stanton, its subdivision layout and tree lined streets, its pattern of separate houses on individual lots (the antithesis of the unhealthy crowded inner suburbs of the period) and its buildings and materials, clearly illustrate his design and estate management principles. Haberfield pre-dates the first Garden Suburbs in Britain by some five years.

It is significant in the history of town planning in NSW. The separation of land uses, exclusion of industry and hotels, designation of land for community facilities and its comprehensive provision of utility services and pre-development estate landscaping profoundly affected housing trends, state subdivision practice and planning legislation in 20th century Australia.

It is significant in the history of Australian domestic architecture for its fine ensemble of Federation houses and their fences, and shops, most with their decorative elements intact.

It is outstanding for its collection of modest Federation houses displaying skilful use of materials and a high standard of workmanship of innovative design and detail particularly reflective of the burgeoning naturalistic spirit of the Federation era in which they were built.

The form, materials, scale and setback of buildings and their landscaped gardens fronting tree lined streets together provide mature streetscapes of aesthetic appeal.

Haberfield is a major research repository of the Federation era, garden design and plant material, architectural detail, modest house planning, public landscaping and utility provision.

Objectives

04. Provide controls for buildings and their landscape that will ensure that the single storey appearance of each dwelling in the Haberfield Heritage Conservation Area is maintained, and the garden suburb character of Haberfield is conserved.

Note: Give the same careful consideration to changes to the back of houses and shops as you would to those visible from the street or a public place because they could alter the harmonious proportion and scale common to the suburb.
05. To ensure that necessary change, such as alterations and extensions to existing buildings, will respect the contribution of those buildings to the heritage significance of Haberfield and will have no ill effect on the heritage significance of Haberfield as a whole.
06. To allow necessary change, but only where it will not remove or detract from the special qualities that contribute to the heritage significance of Haberfield.

Note: Avoid even minor alterations (such as removing finials) or additions (such as enclosing a verandah) and unsympathetic changes to building details can reduce the historical, architectural, and real estate value of the individual building. These will reduce its relationship with neighbouring buildings and diminish the overall heritage value of Haberfield which has such a strong common design theme.
07. To encourage the removal and reversal of those components which detract from the heritage significance of Haberfield.

Pattern of Development

Haberfield differs from the Victorian inner suburbs which preceded it because it comprises generous suburban allotments with dwellings which present the appearance of one house only. It is characterised by a uniform pattern of development: roads are of a regular width with the original tree planting remaining in many of the verges and because a drainage and sewerage system were in place (usually at the back of the lot) before building began there is an absence of night-soil back lanes; lots are of similar width and allowed fresh air to flow between the buildings, length of lots vary where the street pattern diverges in response to the alignment of earlier roads – Parramatta Road, Ramsay Street and other tracks on the Dobroyd Estate.

There is a uniform front building setback of approximately 6 metres, and a fairly uniform site coverage, reflecting Stanton's original building covenants and the subsequent extension of their use over the rest of the Dobroyd Estate. Side setbacks created garden areas and views between houses and emphasised the garden suburb character.

The pattern of development demonstrates the Garden Suburb ideals of creating a healthy and pleasant living environment, espoused by Richard Stanton and his professional colleagues in the town planning and real estate institutes. At Haberfield these ideals were designed and developed, protected by covenants and marketed to create Australia's first Garden Suburb. This pre-dated the first similar English Garden Suburb and established the principles for Australian suburbia for the next seventy years.

Controls

- C4. Subdivision of existing allotments is not permitted as it would be detrimental to the heritage significance of the Garden Suburb by changing its historic pattern.
- C5. Any new development (new building or extension to an existing building) shall produce site coverage similar in pattern and size to the site coverage established by the original development of the suburb. No new structures are to be built forward of the existing building line; new car ports or garages in the front setback are not supported. Side setbacks must reflect those in the area and nil side setbacks are not appropriate.

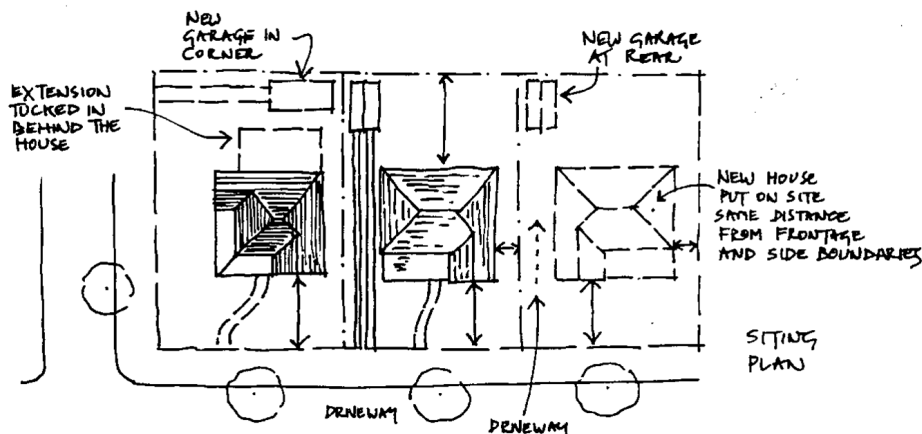


Figure 4.10.1.3. Where new structures should be located in Haberfield

Building Form

Residential buildings in Haberfield are uniformly single storey and of a similar bulk. They are built of a restricted range of building materials (bricks, slate or unglazed tiles) and are of a similar shape but individually designed.

The style of their architecture is mostly Federation, but it includes many 1920s and 1930s bungalows, through to the pink brick cottage of the 1940s. Some houses have lost their original stylistic character through later changes.

Architecturally the earlier houses, although of individual design, are strongly related to one another and are collectively significant for the homogeneity of their bulk and single storey built form. Individually, the houses are significant for their rich variety of architectural detail and excellence of design. The architectural style of each house identifies the period of its construction and documents the development history of the suburb.

Controls

- C6. Alterations to the original main part of a building (other than a non-conforming building), including front and side facades, verandahs and roof forms, are not permitted.
- C7. Where a building, other than a non-conforming building has undergone limited change, restoration, and repair of the original front of the building is encouraged.
- C8. Where a building, other than a non-conforming building has suffered major alteration, careful reinstatement is encouraged. When no surviving physical or documentary evidence of the original can be found, reconstruction similar to the neighbouring or other original Haberfield houses is encouraged.
- C9. Where extensions are involved, new roofs are to be lower than the main roof form with a maximum height considerably less than the principal ridge point.
- C10. The overall length of any extension is to be less than, and secondary to, the original house.
- C11. Attic rooms can be built within the main roof shape where they do not involve alteration of the roof shape. They are to be modest in scale and comprise one (1) or at the most two (2) rooms capable of habitation. Skylights are not permitted in the front or side faces of the main roof. Dormer windows, Juliet balconies and similar protrusions are not permitted.
- C12. Rear extensions containing an attic may be considered where the attic does not cause the extension to compete with the scale and shape of the main roof and is not visible from a public place.
- C13. Where extensions to existing roofs are being undertaken, modestly sized in-plane skylights may be considered in the side and rear planes of the extension only and limited to one such window per roof plane.
- C14. Extensions shall not employ any major or prominent design elements that compete with the architectural features of the existing building.

Roof Forms

Roofs of the Federation Period are steeply pitched (30°-40°) and often massive in form. After the First World War roofs were built to a lower pitch (25°-35°) because of changes in style and the need for economy.

The roofs are complex in design, and this accentuates the single storey scale of the house. The mass and bulk of the roof generally extends only over the main rooms of a house, with skillion roofs or lower hips to the rear. This allows the house to maintain a visual balance and not dominate its garden setting.

Tall chimneys help to balance the complex forms of the roof.

Roofs can be characterised by a picturesque arrangement of a variety of gables, gablets, vents, hips, conical turrets and deep jutting eaves and decorated with terra cotta finials, crests and ridge

cappings. Gables are used at the front (and sides on corner lots) with hips and skillions used at the rear. Some roofs are fairly plain, while others are intricately detailed. Architectural details, such as finials, ridge cappings and the detailing of exposed eaves, are among the most visible characteristics of Haberfield houses and an important part of their picturesque qualities.

Stanton's covenants restricted roof materials to slates or unglazed terra cotta Marseilles pattern tiles, with unglazed terra cotta finials, crests and ridge cappings. Corrugated galvanised iron was used at the rear on skillions and lean-to rooms built soon after the brick house was finished. Areas not covered by Stanton's covenants also had main roofs of corrugated iron, asbestos cement and shingle tiles.

Some roofs have been altered over time. In many instances the original roof shape can be reinstated where it can be based on documentary or physical evidence.

Controls

- C15. Roof extensions are to relate sympathetically and subordinately to the original roof in shape, pitch, proportion, and materials.
- C16. New buildings are to have roofs that reflect the size, mass, shape, and pitch of the neighbouring original roofs. Gables to the rear are not supported as hips and skillion roof forms are more typically used at the rear. Fully glazed gables, are not supported.
- C17. Roof extensions are to be considerably lower than the original roof and differentiated between the original and new section.
- C18. Replacement roof materials are to match original materials or are to employ approved alternative materials. Suitable roof materials are:
 - a. unglazed terra cotta Marseilles tiles
 - b. unglazed terracotta shingle tiles
 - c. Welsh slate
 - d. corrugated non-reflective galvanised steel sheeting (painted or natural) (at the rear/on skillion roofs)
- C19. Roof details such as finials, ridge capping, are to be maintained, repaired and reinstated where necessary.



THE ROOFS OF HABERFIELD'S COTTAGES ARE ALL INDIVIDUAL BUT HAVE STRONG FAMILY RESEMBLANCES. THEIR HIPPS & GABLES GIVE THEM DISTINCT CHARACTER & MATERIALS HELP TO UNIFY THEM

Figure 4.10.1.4. Roofs in Haberfield

Siting, Setbacks and Levels

Haberfield is notable for the uniformity of its building site-coverage and siting. Most houses are free standing with car access down one side, and a traditional tradesmen's path down the other side.

Development on corner sites is usually sensitive to the pivotal position they occupy in both streetscapes.

Houses are set back approximately six metres from the footpath alignment. This provides for a front garden in which to present the house and allows for privacy.

Haberfield houses are set close to natural ground level. There is usually no substantial difference between the main floor levels of adjacent houses.

Some houses, located on sloping sites, have a sub-floor or basement level located within the foundations. The lower level does not compete with the main level of the house. Basement doors and windows are small, plainly treated, and are not visible from outside the property. The space within the below-floor area was used for laundries, store or workrooms or sometimes garages, but not for extra living areas.

The uniform pattern of site coverage and setbacks is one of the most significant aspects of Haberfield, demonstrating Stanton's Garden Suburb ideals and establishing the principles for Australian suburban development. The close relationship between ground floor and natural ground level means that the overall built form of Haberfield reflects the underlying natural topography.

Controls

- C20. The established pattern of front and side setbacks should be kept. Nil side setbacks were rare and depart from Garden Suburb principles.
- C21. New residential buildings or extensions should not be built forward of existing front building lines.
- C22. Site coverage should be similar to the traditional pattern of development, leaving generous green garden space to the front and back areas.
- C23. There should be no substantial or visible difference between the main floor levels of adjacent houses unless natural ground levels require this.
- C24. Where natural land slope allows, sub-floor and basement development is permitted for use as laundries, storerooms, workrooms or garages. Habitable rooms may be considered but must not change the single storey scale of a building; openings (windows and doors) are only permitted in the rear elevation. A basement level is only permitted if enabled by the site topology; the floor level of the ground floor of the dwelling must be at the same level and significant excavation to provide adequate floor to ceiling heights in the basement level is not permitted.

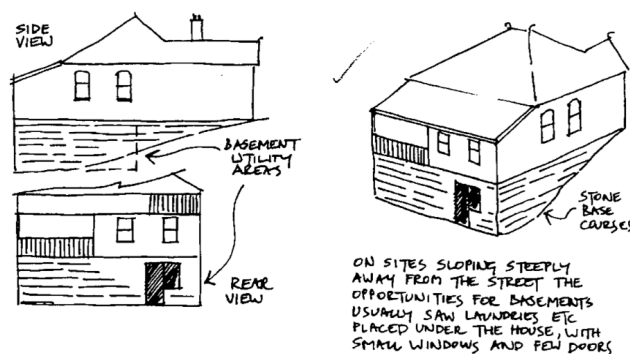


Figure 4.10.1.5. Characteristics of basement levels

Walls

Stanton's covenants required that the main walls be built of brick. This uniformity of materials is part of the distinctive character of Haberfield today.

The houses are built of cavity brick walls, an innovation at that time, with machine-made smooth-faced bricks. The precision of the brickwork is accentuated on the main elevation by the use of tuck-pointing, usually in white or black.

The front elevation commonly makes decorative use of bricks such as shaped and moulded brick profiles, or two-toned brickwork, sometimes roughcast and shingle work is used. Side and rear walls are generally built of common bricks.

The walls of the houses in Haberfield are often divided horizontally into two or three distinct sections, for example, the base course can be rough cut sandstone or mock ashlar (rendered brickwork) with the main wall of tuck-pointed facebrick or commons, and occasionally an upper section of contrasting roughcast finish, often accented with a frieze of brick bands. The front gable ends often feature brick or timber strapwork, and timber ventilating panels of louvres framed by fretwork shapes.

Controls

- C25. The original shape and materials of the front and side walls shall not be altered.
- C26. The removal of the external skin or rendering of an exterior wall is not permitted unless an essential part of approved reconstruction and authentic restoration works.
- C27. Unpainted surfaces shall not be painted.
- C28. Reconstruction of walls previously re-skinned is encouraged using machined smooth faced bricks similar in colour to those on original Haberfield houses. The "Common" bricks typically used at the rear should be matched.
- C29. Face brick and commons brick walls shall not be rendered with cement or plaster.

Chimneys

Federation houses commonly have three or more tall chimneys, heightened by terra cotta chimney pots. Houses of the 1920s and 1930s have fewer chimneys and they are not as tall. Although many chimneys are no longer used, they remain essential elements in the design of each house and in its architectural decoration. They stand out on the skyline.

Controls

- C30. Chimneys cannot be demolished unless they are structurally or materially unsound and demolition is followed by immediate reconstruction using the original design.
- C31. All chimneys are to be retained internally and externally. Where necessary chimneys should be repaired even if the fireplace is no longer in use.
- C32. Reconstruction of original chimneys is encouraged.

Note: Archived plans and photographs are held in Council's library collections.

Joinery

Internal and external decorative timber work is an integral part of the distinctive detailed design of Federation house and of houses in the 1920s. Decorative timber work is used on verandahs, gables, vents, bargeboards, windows, doors, screens and fences. It is used boldly and painted various colours. It was a way of expressing the individuality of houses which were otherwise similar in scale and shape, and in decorative themes.

Controls

- C33. Existing joinery is to be kept, maintained and repaired where necessary.
- C34. Authentic reconstruction or reinstatement of missing joinery is encouraged, based on evidence.

- C35. Timber detailing on extensions and alterations shall respect the existing detailing but avoid excessive copying and over embellishment. Simpler approaches are best and the typology of the houses in Haberfield Heritage Conservation Area should be followed. Detailing at the rear is usually simpler.

Windows and Doors

Window and doors are an integral part of the design of each building in Haberfield. Their design reflects the relative importance of the room to which they belong.

The extensive use of coloured and decorative glazing to windows and doors illustrates the architectural detailing of the period, and the aspirations of the original owners. Haberfield is important today because it houses in situ a rich collection of this decorative art.

The use of bullnose sill bricks and arch-shape header brickwork is characteristic.

The extensive use of decorative glazing and coloured glass is an important feature. Multi-coloured or textured glass are used in the upper fanlights to doors and windows. Leadlight glazing in Art Nouveau designs is prominent. It was expensive and is generally limited to windows facing the street where it could be admired by passers-by.

Windows and external doors are made of timber and are invariably painted. Doors frequently feature decorative mouldings with the detail painted in contrasting colours. Internally, doors and windows were often "grained" i.e., painted in simulation of expensive timbers like English Oak.

Controls

- C36. Original doors and windows are to be kept, maintained, and repaired when necessary. Where necessary authentic reconstruction is encouraged.
- C37. Original leadlight and coloured glass panes are to be kept and restored, matched, or reconstructed where necessary.
- C38. The size and style of new doors and windows should reflect the relative importance of the room to which they belong.
- C39. New doors and windows are to reflect the proportion, location, size, sill heights, header treatment, materials, detailing and glazing pattern of the original doors and windows on the house to which they belong.
- C40. If no indication of original treatment is available, new doors or windows should be vertical and be kept simple.
- C41. The use of box section, aluminium doors and windows using pre-finished colours is permitted in extensions and new dwellings, but not in original parts of rooms of existing houses.

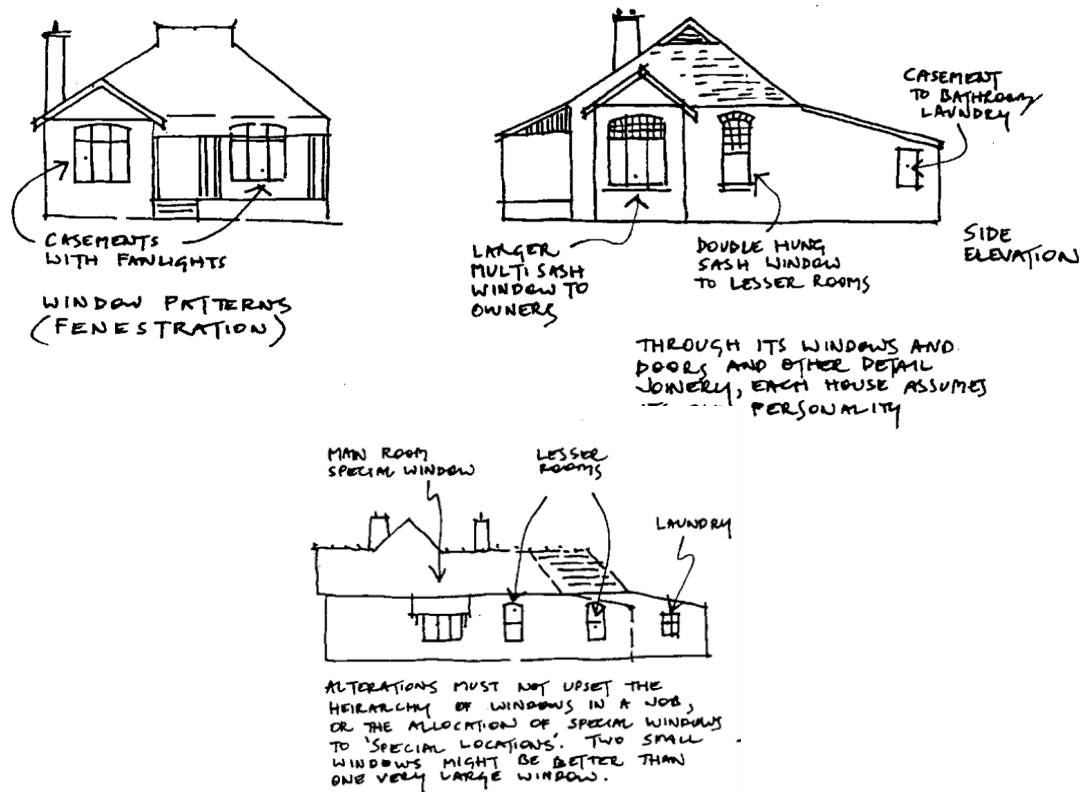


Figure 4.10.1.6. Hierarchy of windows and doors in Haberfield

Window Sunhoods, Blinds and Awnings

Various sun screening devices are used in Haberfield. They provide important practical and decorative features. Window awnings or window hoods with timber fretwork frames and various roofing materials are the most noticeable. External timber window pelmets are also common. Verandahs often have wooden venetians or canvas roll-up blinds.

Controls

- C42. Original sunhoods, blinds and awnings are to be retained and repaired where necessary.
- C43. Authentic restoration, reinstatement or reproduction is encouraged, based on evidence on the house itself, or on photos.
- C44. Modern-style security grilles, roll-up metal screens, metal window awnings, and non-characteristic shade treatments are not acceptable on the exterior of Haberfield cottages.

Verandahs

Verandahs are an integral part of the design and use of Haberfield houses. On Federation houses they are marked by a change in roof slope, angle, or gable. In many instances the verandah itself includes a turret, bay, shaped balustrade, or similar effect for visual variety. Back verandahs, under iron skillion

roofs, are often enclosed to make extra rooms. This was often done at the time the houses were built or soon after. Bungalow verandahs, where they are small, often have flat roofs; and they are incorporated under the main roof of the house, like an outdoor room.

The shadow or created by the verandah provides a sharp contrast to the solidity of the single storey roofed brick buildings. Verandahs are used as an effective way to ameliorate the hot, wet Sydney climate, and provide outdoor "rooms" popular in the first decades of this century.

Verandah floors were either tongue and groove timber boarding or tessellated tiles with slate, terrazzo, or marble edging, often incorporating entry steps with risers of patterned glazed tile.

Controls

- C45. Existing original verandahs are to be kept and repaired or reinstated where necessary.
- C46. Removal, or infill of verandahs visible from a public place is not permitted.
- C47. Authentic reconstruction of verandahs is encouraged.
- C48. Verandah additions are to be simple in design and are not to compete with the importance of the original verandah. New rear verandahs are to be generally simpler than the front main verandahs, and not to challenge the street presentation of the house.
- C49. The roof of a verandah should not continue the main roof but should be a skillion roof or similar to minimise bulk.

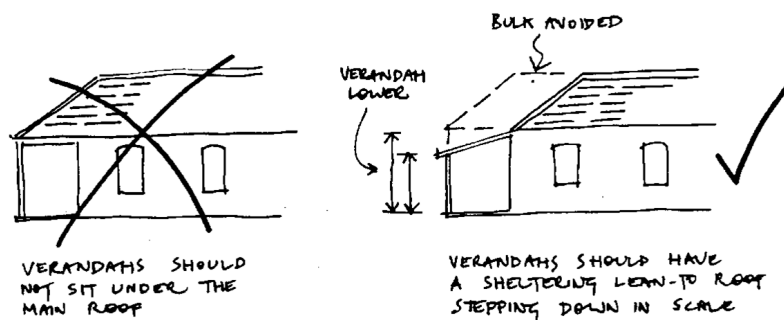


Figure 4.10.1.7. Design of verandahs in Haberfield

Garages and Carports

The freestanding houses in Haberfield allowed early car owners to drive down the side to the "motor house" at the back. Some of these older garages dating from the 1920s still survive. They are located at the back of the house away from public view from the street. They were utility buildings, designed to be less important than the house; they often had roofs of a pitch lower than the house.

Controls

- C50. The retention, repair and reconstruction of significant early garages, carports and sheds is encouraged.
- C51. New garages and carports are to be located at the back or at the side of the house.
- C52. Where a garage or carport is at the side of the house it must be at least 1 metre back from the main front wall of the house.

- C53. Garages and carports are to be free standing.
- C54. Garages and carports shall be of simple utilitarian design. They shall not challenge the mass or bulk of the individual house.
- C55. Attached garages which form part of a basement level must be located at the rear of the house and not visible from a public place, but only where they would not conflict with other considerations in this Plan.
- C56. Garage doors are to be simple timber or metal cladding in a recessive dark colour.

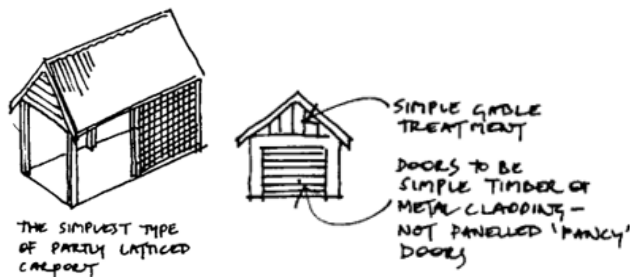


Figure 4.10.1.8. Design of garages/carports in Haberfield

Outbuildings: Studios, Secondary dwellings, Garden Sheds

Outbuildings are located at the rear of houses away from public view. They were traditionally used to store garden tools, seeds, fertilisers, bicycles, canvas covered garden furniture etc: use of the garden to grow vegetables and prize flowers for exhibition at the Gardening Club was an integral part of suburban life before the 1950s. Often the laundry was in a separate outbuilding in the back garden. When the outbuilding might be visible from the street, a variety of screening devices are used, such as suitably plain fences, lattice work, hedges, or other screen planting.

In scale and form Haberfield outbuildings are small, functional, and simply built, with gable, hipped or skillion roofs. Materials used were inferior to those in the houses, with timber or fibro being the most common wall cladding. Their scale did not challenge that of the house they served and did not dominate views from neighbouring properties.

Controls

- C57. The retention, repair and reconstruction of significant early garden sheds and outhouses is encouraged.
- C58. New outbuildings shall be located at the rear of the allotment. The location shall respect boundaries, tree-planting and other site details.
- C59. New outbuilding shall be sited to minimise visibility from the street and from neighbouring properties.
- C60. New outbuildings shall be subordinate to the main house. They shall not challenge the shape, size, form, or decoration.
- C61. The floor plan for new outbuildings shall be simple, not complex.
- C62. The roof form of new outbuildings shall be simple and practical in scale. The pitch shall be lower than the roof pitch of the house and shall use skillion, hip, or gable forms. Storerooms and outhouses attached to the main house or garage are encouraged where lean-to skillion roofs can shelter them.

- C63. Construction materials shall be brick, weatherboard, or fibre cement sheeting with cover battens. Roofs shall be of unglazed terra cotta Marseilles tiles or corrugated metal. Kit garden sheds of metal construction are acceptable subject to screening from the street or a public place.
- C64. Windows to outbuildings shall be of vertical proportions and shall be timber framed.
- C65. Merging outbuildings into the landscape by use of planting and screen elements is encouraged.

Colour Schemes

Large parts of the house were never painted, such as all brickwork, exposed bricks on chimneys, slate verandah edging and steps.

On timber and render a comparatively narrow range of exterior paint colours was used to enhance the natural colours of the bricks and stone. Paint technology at the time could not produce a bright white so shades of cream predominated. Authentic colour schemes usually consist of one or two lighter tones, with one much darker colour for contrast. An additional trim colour might also be used.

Careful scraping of protected, difficult-to-paint areas such as behind eaves or under windowsills might reveal the colours originally used. Such evidence might also survive under layers of later paint. Old photographs also can provide valuable evidence of the original paint treatment, particularly the use of contrasting colours for the various elements of the building.

The use of original or traditional colour schemes enhances the presentation of the house and the HCA and augment the public's visual appreciation of its Federation and early 20th century domestic architecture.

Controls

- C66. Paint shall not be applied to any brickwork, stonework, exposed bricks on chimneys, terra cotta chimneypots, tessellated or glazed tiling, slate verandah edging and steps that has not already been painted.
- C67. New exterior brickwork is to remain unpainted.
- C68. On an existing house Council encourages owners to identify and use the original colour scheme.
- C69. On an existing house, where the original colour scheme or traditional colour scheme is not to be used, the scheme should be simple, consisting of one or two lighter tones and a darker colour for contrast. A trim colour may be used.
- C70. New buildings should use colours that harmonise with the traditional colour schemes.

Fences & Gates

Fences define each individual garden allotment and illustrate the major principle of the Garden Suburb – one house, one lot.

The front fence is of modest height (1m to 1.4m), with hedges often planted behind. They were designed to match both the house they serve and their streetscape.

They are not solid but allow the public to see the front garden, and the front of the house – the status symbol for the suburban resident pre-1950s.

Documentary evidence and surviving original fences provide clues to the great variety of fence designs: most feature decorative timberwork in beams, shapes and panels, often with gates to match. Picket fences were not common. Chain mesh within timber frames and fancy woven wire fences were also used.

Haberfield brick fences display brickwork techniques similar to that used in the houses, such as the decorative use of moulded bricks. These are also used in the footings for timber and chain mesh fences. A number of original front brick fences survive in Haberfield. Other early brick fences use galvanised pipe as a railing between brick piers.

Dividing fences and side fences on corner allotments traditionally used timber palings (rough or reasonably dressed).

The use of "colorbond" fencing, modern metal 'spear' and similar topped pickets, aluminium lacework panels, bagging of masonry and similar effects are relatively new treatments and are not appropriate materials or designs in the Haberfield Conservation Area.

Controls

- C71. Original front fences and gates are to be kept and repaired.
- C72. Reconstruction of lost fences to their early design and detail is encouraged. It needs to be based on documentary evidence (photographs, descriptions). Demolition should only be permitted where accurate reconstruction is to occur immediately.
- C73. New front fences which are not reconstructions of an earlier fence should be simple in design and decoration and fit in with the design of traditional fences in Haberfield.
- C74. New front fences of timber are encouraged. They should be between 1m to 1.4m in height. The timber should be painted and in an appropriate colour.
- C75. High brick fences on front alignments are not permitted in Haberfield.
- C76. Materials and designs inappropriate to the age of the house or to the character of Haberfield Conservation Area will not be considered.
- C77. Brick dividing fences are not permitted unless there are overriding environmental, safety or fire separation reasons for such use.
- C78. Swimming pool safety fencing must not be visible from a public place.

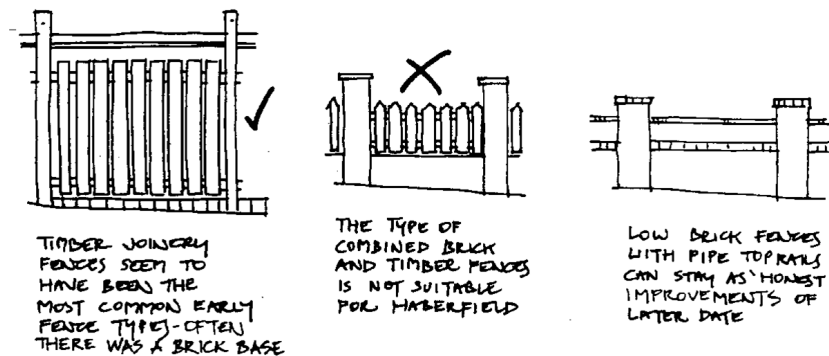


Figure 4.10.19. Appropriate fences in Haberfield.

Garden Elements, Including Paving, Driveways, Pergolas and Pools

Richard Stanton paid great attention to all aspects of this Haberfield's subdivision including the treatment of gardens: the grounds of each new house built by his company were laid out before the owners moved in. He consistently promoted Haberfield as "The Garden Suburb".

Original Haberfield gardens are bounded by front fences of timber with handsome joinery gates, or brick fences with wrought iron palisades. Through these fences can be seen ornamental trees and shrubs, typically in tidy beds amid neat buffalo lawn. Specimen plantings were supported on arbours of timber or metal.

A gently curving front path leads from a single, or wicket, gate to the front entry. This path is often made of tessellated tiles in elaborate patterns to match the front verandah, or more economically in coloured concrete with brick borders and garden edging.

Driveways, with double gate in the front fence, usually consist of two sealed strips with a central section of grass or garden in between which allows for onsite drainage.

Side and rear paving is extremely minimal. Frames and lattice-screened fences and gates are often used to close off, disguise and protect access to the back yard.

Uncovered pergolas are secondary to the house and fit into the garden setting. Haberfield's original pergolas were used as a garden element and, along with other more modern elements, are not detrimental to the soft landscaping on the site.

The percentage of site coverage used by such elements should not dominate or overwhelm the garden of which they are part.

The light structures which enclose and furnish Haberfield's gardens are an integral part of the suburb's garden heritage and character.

Controls

- C79. The surviving original garden elements in Haberfield are to be kept and repaired where necessary.
- C80. Reconstruction of lost garden elements is encouraged where it can be based on documentary evidence (photos, plans).
- C81. Paving, hard surfacing and secondary outbuildings shall be kept to an absolute minimum on individual sites.
- C82. Materials for new front paths shall be only tessellated tiles or smooth-textured, red-tinted concrete.
- C83. Driveways shall consist of two (2) strips of hard surface brick paving or concrete with grass, or garden in between.
- C84. Concrete paving for driveway strips is to be natural off-white, pale grey or have a red-tinted finish. Bright white concrete is not permitted.

- C85. Swimming pools shall be at the rear of the property and shall be small enough to retain an adequate garden setting.

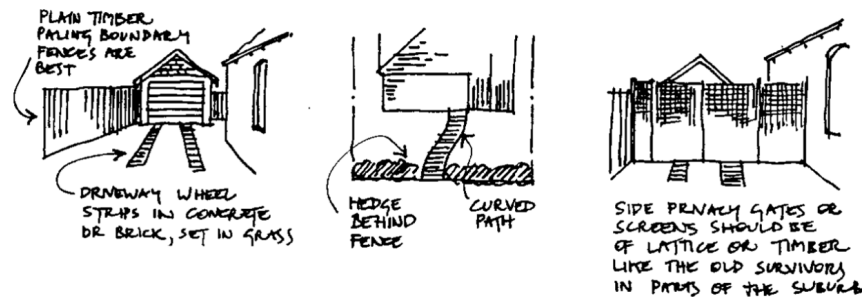


Figure 4.10.1.10. Appropriate garden elements in Haberfield

Modern Technological Developments

Significance

Stanton's original concept for Haberfield included up to date services such as sewerage and water on tap. The services were integrated with the development and were most unobtrusive. Solar hot water systems, photo-voltaic systems, telecommunication structures and other modern technologies are more recent inventions. Further, there is community awareness of the need to conserve water, and rainwater storage tanks are becoming more popular. It is important that the placement of such structures be discreet and not intrusive.

Controls

- C86. Hot water tanks should not be located externally on the roof but be within the roof space or within the building envelope. Solar hot water system tanks should not be located externally on the roof but be within the roof space or screened from public view if placed at ground level.
- C87. Rainwater tanks are to be located behind the building line of any road frontage.

Commercial Buildings

One of the principles of the Garden City movement and the subsequent Garden suburbs was the separation of land uses: industry, housing, commerce, open space, were all contained in different areas. Haberfield was different from the residential areas which preceded it – it had no corner store, and no pubs, and shops were grouped together in two small centres.

The commercial buildings are remarkable for their diversity of design within a harmonious two-storey streetscape. The consistent streetscape comes from the original above-awning facades which feature recessed balconies, arched verandah openings, bay windows and roof-screening parapets above.

At ground level the few remaining shopfronts provide evidence of stained glass and leadlight windows, heavy copper or brass mouldings, glazed tiles below the display window, central entryways and porches embellished with tessellated tiles.

The Haberfield Main Street Heritage Study is a valuable reference indicating the style and significance of original commercial facades.

Controls

- C88. The existing siting pattern within the commercial area is to be maintained. The notion of a forecourt or entrance area to a commercial building is not appropriate as these interrupts the continuity and strength of the streetscape siting pattern.
- C89. Removal of or alteration to original facades is not permitted.
- C90. Retention, repair, and restoration of original above-awning facades is encouraged.
- C91. Below awning level, new work is to be in sympathy with, and not detract from, the style and character of the building and streetscape. Designs, including materials, colours, signage, etc should reflect the original facades of the commercial buildings of Haberfield.
- C92. Reinstatement of the original street-level facades is encouraged, including the reinstatement of posted verandahs.
- C93. The design of any new commercial building may include verandah or awning facades to improve or consolidate streetscape and footpath shelter.

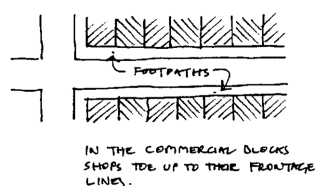
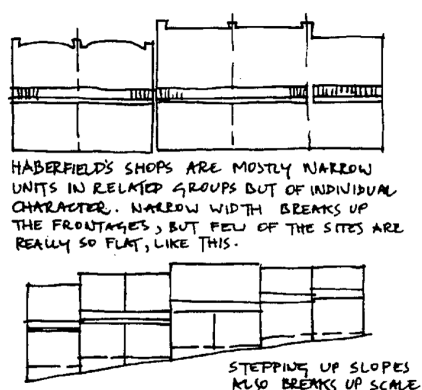
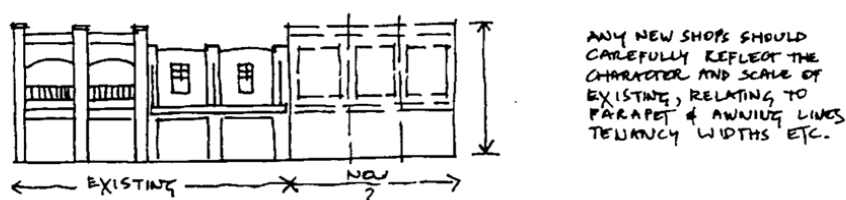


Figure 4.10.1.11. Commercial buildings in Haberfield

Non-Conforming Houses

Some parts of the Haberfield Conservation Area contain houses which are of post Federation and post 1920s construction. Such houses are usually single storey, low set and of brick and tile construction. This scale and use of materials lets them blend in with the character of Haberfield.

A small number of original houses have been demolished and replaced in recent years by two storey houses or by blocks of flats. These are non-conforming buildings and are out of character with the surrounding dwellings, and with the Conservation Area.

Controls

C94. Any alterations and additions to the shape, scale and materials of non-conforming houses should respond to the form of surrounding original dwellings.

New dwellings

New dwellings within Haberfield are to be very carefully designed and controlled to protect and complement its unique heritage status as Australia's first garden suburb. The architectural language will need to be compatible with the Haberfield HCAs "Queen Anne" style federation houses with each dwelling being individually designed to suit the specific site. Every dwelling must be placed within a garden suburb setting and exhibit common style elements that result in a streetscape appearance of single storey scale, roof form, bulk, and materials.

There are some basic traditional architectural canons that can be followed, such as a tripartite composition which has:

- The 'base' is the part of the building from the ground-to-ground floor level, often incorporating a plinth.
- The 'body' comprises the main walling and its window and door opening fenestrations, including shadowed areas such as verandas
- The 'top' is the complex of roof forms including eaves, which forms the 'crown' of the building.

The front part of the house will be the prominent part and will have a pitched tiled roof. The rear part of the house will be subservient in scale to the front part.

Controls

C95. Any new development shall produce site coverage similar in pattern and size to the site coverage established by the original development of the suburb. That is, free standing single storey scale brick houses in a garden setting with uniform front setbacks, a 3m wide side setback for driveway access to a garage, a smaller side setback for a traditional tradesmen's path down the other side, and a generous rear setback.

Note: Nil side setbacks were rare, depart from Garden Suburb principles and are not permitted.

C96. The shape, scale, form, and materials of new dwellings should respond to the those of surrounding original dwellings.

C97. New buildings are to have roofs that reflect the size, mass, shape, and pitch of the typical neighbouring original roofs in Haberfield. Roof materials are to be unglazed terra cotta Marseilles pattern. Corrugated iron (traditional profile) is acceptable for the rear (skillion) portion of a roof.

C98. The main front part of houses facing the street are to have pitched roof at minimum of 30 degrees placed over a footprint of a minimum of four rooms. Beyond this the rear part of houses are to be subservient in scale to the front part.

- C99. Attic rooms can be incorporated into the main roof shape. They are to be modest in scale and comprise one (1) or at the most two (2) rooms capable of habitation in the main roof shape. Attic windows must be modest timber framed flush "in plane" skylights only – maximum one skylight per side or rear roof elevation. Dormer windows, Juliet balconies and similar protrusions are not permitted.
- C100. Light and ventilation can be provided to rooms within roof extensions via one modestly sized in-plane skylight per roof plane.
- C101. Walls must not be painted or rendered and are to be clad with machine made smooth faced bricks similar in colour to those used on original Haberfield houses.
- C102. Joinery, doors and windows are to reflect the materials, proportions, location, size, sill heights, header treatment, materials, detailing and glazing patterns of original Haberfield houses.
- C103. New buildings should use colours that harmonise with the traditional colour schemes in Haberfield. Colours of timber trim and other external (non-brick) elements are to harmonise with these traditional colour schemes.
- C104. Garages and carports are to comply with the following:
 - a. free standing, low in scale and simple in form to not challenge the mass or bulk of the house
 - b. garages must be located at the back (rear) of the house
 - c. car ports can be located at the side of the house if setback at least 1 metre from the main front building alignment and maximum 3m width
 - d. materials to match those used in dwelling
 - e. Garage doors are to be simple timber or metal cladding in a recessive dark colour.
- C105. Front fences, and side fences within the front building setback are critical due to their prominence in the streetscape. Accordingly, all dwellings are to contain a front fence; front fences are to comprise traditional style timber joinery fences of simple design, up to 1.4m in height, and painted in traditional colours.
- C106. Rear and side fences behind the front building line are to be constructed of timber palings to a maximum height of 1.8m.
- C107. Front paths are to comprise tessellated tiles or smooth-textured, red-tinted concrete.

2.3 Site specific planning controls

2.3.1 140a Hawthorne Parade, Haberfield

A subdivision/ road layout plan for the land was conditionally approved by Council on 18 December 2001. The subdivision is to be Torrens title for each of the proposed residential lots. An area of public open space is provided as a central focal point to the future development. The roads, public reserve, and provision for drainage easements and infrastructure are to be dedicated from the Commonwealth to Council.

The approved subdivision lot pattern reflects, as far as possible, the principles of the existing surrounding subdivisions and the garden suburb ideal which dates from Richard Stanton's first Haberfield Estate of 1901 and its 1905 extension.

The subject site, including house lots and public reserve, is susceptible to stormwater inundation events. Therefore, minimum required elevated ground floor levels are necessary to ensure dwelling-house habitable living areas are above stormwater inundation levels associated with 1 in 100-year ARI

events. Also, minimum required levels for all electrical wiring/power points/switches are detailed for all house lots. Building designs are required to be accompanied with a hydraulic engineering report to establish the minimum floor levels of structures.

Note: The controls applying to the new dwellings (C95–C107) within the HCA also apply to the design on new dwellings on this land.

Objectives

- O8. Ensure new development does not detract from the heritage significance of Haberfield.
- O9. Ensure vehicles can manoeuvre in accordance with the relevant Australian Standards.
- O10. Establish appropriate uniform front setback for subdivision to enable garden setting to be established.

Controls

- C108. The dwelling must be set back 4 metres from the front boundary of the lot.
- C109. Driveways on subdivision lots 16 and 17 must be located on the southern side of the dwelling.
- C110. Front garden levels within the required building setback are to generally match the levels of the adjacent public footpath to achieve a uniform, cohesive garden setting throughout the development.

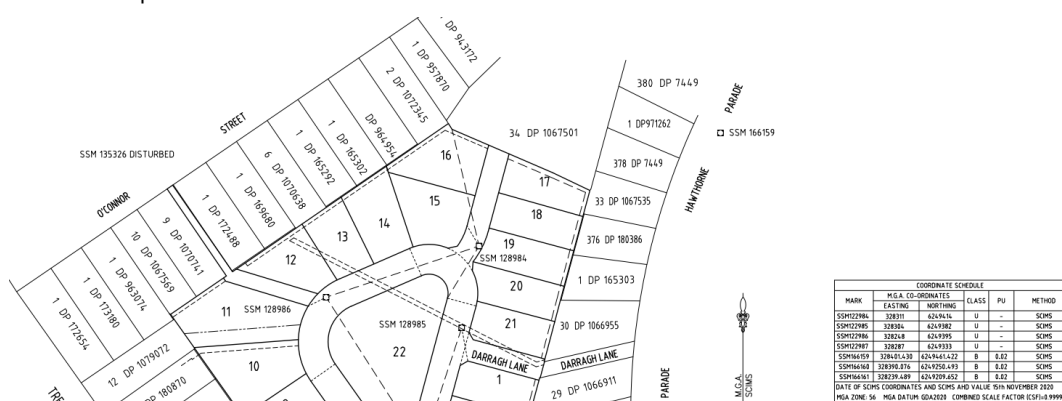


Figure 4.10.1.12. Location of lots 16 and 17

Item No: C1123(1) Item 8
Subject: DRAFT PLANNING PROPOSAL: HERITAGE PUBS
Prepared By: Daniel East - Acting Senior Manager Planning
Authorised By: Simone Plummer - Director Planning

RECOMMENDATION

1. That the draft Planning Proposal be submitted to the Department of Planning and Environment for a Gateway Determination pursuant to section 3.34 of the *Environmental Planning and Assessment Act 1979*.
2. That the planning proposal is placed on community consultation should it receive a favourable Gateway Determination.
3. That Council receive a post exhibition report for its consideration.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

- 2: Liveable, connected neighbourhoods and transport
- 3: Creative communities and a strong economy

EXECUTIVE SUMMARY

The purpose of this report is to:

- update Council on the outcomes of preliminary engagement held in relation to the proposal to list 26 pubs across the Inner West as new items of local heritage significance
- update Council on the recommendations provided by the Inner West Local Planning Panel (IWLPP) on the proposed heritage amendments
- seek its approval to proceed with a Planning Proposal to amend Schedule 5 and the Heritage Map of the *Inner West Local Environmental Plan 2022* (IWLEP 2022).

Inner West Council is committed to protecting places of heritage significance. The adopted *Local Strategic Planning Statement* (LSPS) and *Local Housing Strategy* (LHS) contain actions requiring Council to review heritage significance across the local government area (LGA) and inform amendment to the IWLEP 2022 and DCPs. This report details the pubs component of the heritage review. The draft Planning Proposal (refer to *Attachment 1*) responds to recommendations provided by expert consultants, GML Heritage, in the *Inner West Heritage Study – Pubs* (May 2023) (Heritage Study).

The proposed amendments include new items of local heritage significance on 26 pub sites across the Inner West. It is recommended that Council agrees to proceed with the plan-making process to make these amendments, including seeking a Gateway Determination from DPE and undertaking a concurrent review of relevant DCP provisions.

BACKGROUND

At the Council meeting held on 3 July 2018, Council resolved the following:

1. *Provide information on which pubs in the Inner West Council local government area have heritage protection and which do not;*
2. *Identify a program for an investigation into which pubs in the area have the highest architectural, historical and social heritage and are most in need of further heritage protection; and*
3. *Liaise with architectural schools and departments to enquire whether they would be interested in carrying out pro bono heritage assessments as a study of this niche area of Sydney history.*

In 2021, after an initial review of existing pubs, Council engaged heritage consultants to prepare a more detailed study and provide recommendations on pubs that warrant heritage listing. The resulting Heritage Study recommends 27 pubs for listing as items of local heritage significance and includes detailed heritage assessments of each venue.

At the Council meeting held on 25 October 2022, Council resolved the following:

1. *Note the Inner West Heritage Study – Pubs report prepared by GML Heritage that responds to the Council resolution dated 3 July 2018;*
2. *Commence community engagement with landowners and patrons on the proposed heritage listing of the 27 pubs identified in the report; and*
3. *Prioritise the preparation of a standalone Council-led planning proposal that gives effect to the heritage protections identified in the report.*

The 27 pubs recommended in GML's study for listing include the 26 properties subject of this draft Planning Proposal, as well as Lewisham Hotel (794 Parramatta Road, Lewisham), which is being considered separately under Council's Planning Proposal for Parramatta Road Corridor (Stage 1), currently at formal public exhibition stage.

Detailed heritage assessments were carried out for each property identified, against NSW Heritage Council criteria for assessing heritage significance. Draft inventory sheets for the proposed heritage items, prepared by GML Heritage, are enclosed in the Heritage Study (refer to *Attachment 2*).

This Heritage Study and the broader heritage review implement the following actions of Inner West's LSPS and LHS:

- **LSPS Planning Principle 6, Action 6.2:** *Continue to protect the heritage and character values of the Inner West by: ensuring significant existing or desired character is identified and protected through LEP and DCP provisions:*
 - *Undertaking targeted heritage studies to identify new heritage items and conservation areas across the LGA and use these studies to inform future LEP and DCP provisions for their protection.*
- **LHS Principle 2, Action 1B:** *Continue to identify and conserve items of environmental heritage, and heritage conservation areas:*
 - *Identify this action in the Local Strategic Planning Statement*
 - *Undertake a heritage review across the LGA in conjunction with place-based studies*
 - *Consult with the community and other key stakeholders*

- Amend LEP Schedule 5 and LEP heritage maps as needed

DISCUSSION

Draft Planning Proposal

The draft Planning Proposal seeks to amend the Heritage Map of the IWLEP 2022 to introduce the following new items of local heritage significance:

Suburb	Item name	Address
Annandale	North Annandale Hotel*	105 Johnston Street
Annandale	Annandale Hotel*	17-19 Parramatta Road
Balmain	Dick's Hotel*	89 Beattie Street
Balmain	Cricketers Arms Hotel*	255 Darling Street
Balmain	Unity Hall Hotel*	292-294 Darling Street
Balmain	Town Hall Hotel*	366 Darling Street
Balmain	Cat & Fiddle Hotel*	456 Darling Street
Balmain	The Balmain Hotel*	72-74 Mullens Street
Balmain East	East Village Hotel*	82-84 Darling Street
Enmore	Duke of Enmore Hotel*	148 Enmore Road
Enmore	Queens Hotel	167 Enmore Road
Enmore	Warren View Hotel*	2 Stanmore Road
Leichhardt	The Milestone Hotel*	140 Marion Street
Marrickville	Vic on the Park Hotel*	2 Addison Road
Marrickville	The Royal Exchange Hotel*	203 Marrickville Road
Newtown	Carlisle Castle Hotel*	17 Albermarle Street
Newtown	Kelly's on King	283-285 King Street
Newtown	Websters Bar	323 King Street
Newtown	Sandringham Hotel (former)*	387 King Street
Petersham	Livingstone Hotel*	116 New Canterbury Road
Rozelle	The Welcome Hotel*	91 Evans Street
Rozelle	3 Weeds Hotel*	197 Evans Street
Rozelle	Sackville Hotel*	599 Darling Street
Rozelle	Garry Owen Hotel*	778 Darling Street
Rozelle	Native Rose Hotel*	68 Victoria Road
Rozelle	Bridge Hotel*	119 Victoria Road

* Including interiors

The specific amendments to Schedule 5 and the Heritage Map of the IWLEP 2022 are contained in the draft Planning Proposal at Attachment 1 (refer to Part 2 – Explanation of Provisions and Part 4 – Mapping of the Planning Proposal) and the Proposed Heritage Maps are included at *Attachment 3*.

Review of DCPs

This draft Planning Proposal will be accompanied by a review of DCPs for the former Leichhardt and Marrickville Councils (where the proposed 26 items are located). This will ensure consistency between the proposed IWLEP 2022 amendments and any relevant DCP provisions and will result in a future consolidated set of DCP provisions.

The review of DCPs will also take into account a recommendation that the relevant DCPs be amended to reflect the listings to be identified in the IWLEP 2022.

Merit Assessment

The draft Planning Proposal has been prepared in accordance with the NSW Government's Local Environmental Plan Making Guideline (August 2023). This includes an assessment of:

- Site specific merit – a proposal's demonstrated environmental, social and economic impact on the site and surrounds and ability to be accommodated within the capacity of the current and/or future infrastructure and services; and
- Strategic merit – a proposal's demonstrated alignment with the NSW strategic planning framework or current government priority.

This assessment is contained in the draft Planning Proposal (at Attachment 1) and a more detailed assessment of the proposal against State and local strategic planning frameworks is contained in *Attachment 4*.

Relevance to other Strategic Planning projects

This draft Planning Proposal is part of Council's broader heritage review, which includes a separate standalone draft Planning Proposal for Residential Heritage (subject of a separate future report).

Preliminary Engagement

In May-June 2023, preliminary engagement was undertaken with owners and operators of the pubs identified in GML's study. Concurrently, a broader 'Love Your Pub' campaign was run on Council's Your Say Inner West website, seeking community feedback on the Inner West's pubs and pub culture.

In total, there were 840 visitors to the Your Say website and 20 contributions during the Love Your Pub campaign. Contributors expressed support for vibrancy and sense of community in pubs, as well as some improvements to pub culture and safety, but raised concerns about the loss of live music, noise impacts and loss of atmosphere to gambling areas. One contributor urged Council to recognise important elements without resorting to heritage listing.

The consultation with owners and operators of pubs identified for heritage listing resulted in responses from three owners. Feedback received included concern over potential restrictions to development and refurbishment potential and impacts on property values as a result of the proposed heritage listings.

The preliminary engagement comments do not preclude the draft Planning Proposal from proceeding to Council for consideration. The matters raised will continue to inform the proposal as it progresses, including at post-Gateway and statutory public exhibition stages.

Local Planning Panel Recommendations

The draft Planning Proposal was considered by the IWLPP at its meeting on 14 September 2023. The IWLPP supports the draft Planning Proposal. The minutes to this meeting are included at *Attachment 5*.

Conclusion

The draft Planning Proposal implements the recommendations of the Heritage Study, prepared by GML Heritage, and also responds to Council's resolution of 25 October 2022. Part of the broader Inner West heritage review, it addresses LSPS Planning Principle 6, Action 6.2, and LHS Principle 2, Action 1B. In doing so, the proposal will help to preserve the historic significance of the Inner West's pubs. It is recommended that Council agrees to forward this proposal to the DPE for a Gateway Determination.

Next Steps

Submit to DPE for Gateway Determination	November 2023
Gateway Determination issued	February 2024
Completion of DCP review and any further justification required by Gateway Determination	February 2024
Commencement and completion for public exhibition period	March-April 2024
Completion of post-exhibition review	April 2024
Council Meeting (post-exhibition) to determine whether to adopt the proposed amendments	June 2024
Submission to DPE to finalise the LEP	June 2024
Gazettal of LEP amendment	July 2024

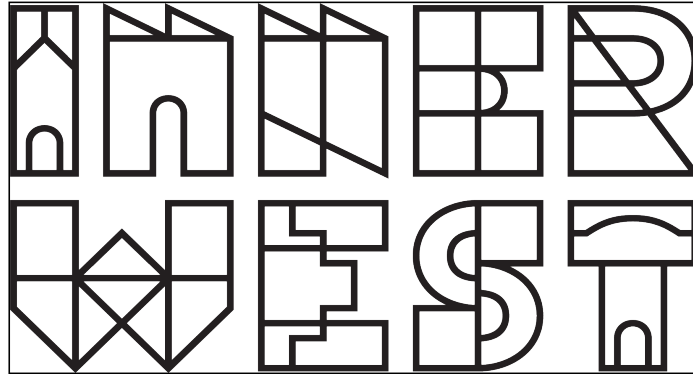
FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

Attachments 2, 3 and 4 have been published separately in the Attachments Document on Council's Website <https://www.innerwest.nsw.gov.au/about/the-council/council-meetings/current-council-meetings>

ATTACHMENTS

1. [↓](#) Planning Proposal - Heritage Pubs
2. [↗](#) Heritage Study – Pubs - **Published separately on Council's website**
3. [↗](#) Heritage Pubs – Maps - **Published separately on Council's website**
4. [↗](#) Consistency with Strategic Planning Framework - **Published separately on Council's website**



Heritage Pubs Draft Planning Proposal

October 2023

Prepared by Inner West Council

Planning Proposal: Heritage Pubs

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Table of revisions	
Version 1.0 - August 2023	Inner West Local Planning Panel Meeting 14 September 2023 (Pre-Gateway)
Version 2.0 - October 2023	Council Meeting 21 November 2023 (Pre-Gateway)

Planning Proposal: Heritage Pubs

1. Introduction

Inner West Council has prepared a Planning Proposal (PP) to amend the *Inner West Local Environmental Plan 2022* (IWLEP 2022).

The primary intent of the PP is to identify 26 properties (pubs) across the Inner West local government area (LGA) as heritage items of local significance, under Schedule 5 of the IWLEP 2022.

The PP is made in relation to the following pubs in the LGA:

- | | |
|---|--|
| 1. North Annandale Hotel, Annandale | 15. The Royal Exchange Hotel, Marrickville |
| 2. Annandale Hotel, Annandale | 16. Carlisle Castle Hotel, Newtown |
| 3. Dick's Hotel, Balmain | 17. Kelly's on King, Newtown |
| 4. Cricketers Arms Hotel, Balmain | 18. Websters Bar, Newtown |
| 5. Unity Hall Hotel, Balmain | 19. Sandringham Hotel (former), Newtown |
| 6. Town Hall Hotel, Balmain | 20. Livingstone Hotel, Petersham |
| 7. Cat & Fiddle Hotel, Balmain | 21. The Welcome Hotel, Rozelle |
| 8. The Balmain Hotel, Balmain | 22. 3 Weeds Hotel, Rozelle |
| 9. East Village Hotel, Balmain East | 23. Sackville Hotel, Rozelle |
| 10. Duke of Enmore Hotel, Enmore | 24. Garry Owen Hotel, Rozelle |
| 11. Queens Hotel, Enmore | 25. Native Rose Hotel, Rozelle |
| 12. Warren View Hotel, Enmore | 26. Bridge Hotel, Rozelle |
| 13. The Milestone Hotel, Leichhardt | |
| 14. Vic on the Park Hotel, Marrickville | |

The 26 properties were identified as having potential heritage significance in the *Inner West Heritage Study – Pubs* (May 2023), prepared for Council by independent heritage consultants GML Heritage. This study contained detailed heritage assessments and inventory sheets of each pub, as well as a broader thematic history of pubs in the Inner West LGA.

Refer to **Appendix 1** for GML's study including inventory sheets for each of the 26 pubs subject of this PP.

The proposal is part of a suite of planning proposals being prepared by Inner West Council, under its heritage review program, which also includes separate proposals relating to heritage significance of residential properties/neighbourhoods.

The PP is aligned with the following action of Inner West's *Local Strategic Planning Statement: Our Place Inner West* (LSPS):

Planning Proposal: Heritage Pubs

LSPS Planning Principle 6, Action 6.2: Continue to protect the heritage and character values of the Inner West by: ensuring significant existing or desired character is identified and protected through LEP and DCP provisions:

- Undertaking targeted heritage studies to identify new heritage items and conservation areas across the LGA and use these studies to inform future LEP and DCP provisions for their protection.

The PP has been prepared in accordance with Section 3.33 of the *Environmental Planning and Assessment Act 1979* (EP&A Act) and the *Local Environmental Plan Making Guideline* (August 2023) prepared by the NSW Department of Planning and Environment (DPE).

2. Background

At a meeting on 3 July 2018, Council considered a Notice of Motion on the heritage listing of Inner West pubs and resolved to conduct an investigation of pubs across the LGA with the highest architectural, historical and social heritage and are most in need of further heritage protection.

In 2021, after an initial review of existing pubs, Council engaged heritage consultants GML Heritage to prepare a more detailed study and provide recommendations on pubs that warrant heritage listing. The resulting study, *Inner West Heritage Study – Pubs*, recommends 27 pubs for listing as items of local heritage significance and includes detailed heritage assessments of each venue.

On 25 October 2022, Council considered a draft version of this study and resolved to adopt the following Notice of Motion:

That Council:

1. Note the *Inner West Heritage Study – Pubs* report prepared by GML Heritage that responds to the Council resolution dated 3 July 2018
2. Commence community engagement with landowners and patrons on the proposed heritage listing of the 27 pubs identified in the report
3. Prioritise the preparation of a standalone Council led planning proposal that gives effect to the heritage protections identified in the report.

The 27 pubs recommended in GML's study for listing include the 26 properties subject of this PP, as well as Lewisham Hotel (794 Parramatta Road, Lewisham), which is being considered separately under Council's Planning Proposal for Parramatta Road Corridor (Stage 1), currently at a post-Gateway stage.

In May-June 2023, preliminary engagement was undertaken with owners and operators of the 27 pubs identified in GML's study. Concurrently, a broader 'Love Your Pub' campaign was run on Council's Your Say Inner West website, seeking community feedback on the Inner West's pubs and pub culture.

Planning Proposal: Heritage Pubs

In total, there were 840 visitors to the Your Say website and 20 contributions were received under the Love Your Pub campaign. Contributors expressed support for vibrancy and a sense of community in pubs, as well as some improvements to pub culture and safety, but raised concerns about the loss of live music, noise impacts and loss of atmosphere to gambling areas. One contributor urged Council to recognise important elements without resorting to heritage listing.

The consultation with owners and operators of pubs identified for heritage listing resulted in responses from three owners. Feedback received included concern over potential restrictions to development and refurbishment potential, and property values as a result of the proposed heritage listings.

Following the engagement, Council staff prepared a draft planning proposal, which seeks to list 26 pubs identified in GML's study (excluding Lewisham Hotel).

3. Statutory Planning Framework Overview

Local Environmental Plan

Schedule 5 of the IWLEP 2022 contains a list of recognised heritage items, heritage conservation areas and archaeological sites. These can be of local or State significance. The items and areas listed in this Schedule are also depicted on the IWLEP 2022's accompanying Heritage Map.

Clause 5.10 of the IWLEP 2022 outlines objectives for the conservation of heritage significance and requirements for proposed development within, or which would have an impact on, items and areas listed in Schedule 5 and depicted on the Heritage Map. The listing of items and areas of heritage significance under the IWLEP 2022 also has implications for types of development that can be carried out on affected properties, with or without consent, under State policies such as the *State Environmental Planning Policy (Exempt and Complying Development Codes) 2008*.

It is important that the IWLEP 2022's Schedule 5 and Heritage Map are kept up to date, to reflect recognised heritage values across the Inner West LGA and to give certainty to owners of properties containing heritage significance as to the types of development that can and cannot be carried out on these properties.

Development Control Plan

Should Council agree to proceed with the PP, a review of Development Control Plans (DCP) for the former Ashfield, Leichhardt and Marrickville Councils will be undertaken, to ensure consistency between the proposed the IWLEP 2022 amendments and relevant DCP provisions. Council approval will be sought for any proposed DCP amendments prior to public exhibition, to allow these DCP amendments to be exhibited alongside the PP.

The preparation of a consolidated draft Inner West DCP is also underway. This review will also consider the draft Planning Proposal in the context of a future consolidated set of DCP provisions.

3

4. Part 1- Objectives and Intended Outcomes

The objective of this PP is to amend Schedule 5 Environmental Heritage, Part 1 Heritage Items of the IWLEP 2022 to identify 26 properties containing pubs across the Inner West LGA as items of local heritage significance.

The intended outcomes of this PP are:

- statutory heritage protection to 26 pubs across the Inner West LGA
- preservation of local heritage in the Inner West LGA by providing statutory protection and recognition to historically significant pubs
- ensuring future generations can observe items of historical significance.

5. Part 2 – Explanation of Provisions

The PP seeks the following amendments to the IWLEP 2022:

Written instrument:

Amend Schedule 5 Environment Heritage, Part 1 Heritage Items to include the following 26 new listings, shown in **Table 1** below:

Table 1 – Proposed amendments to Schedule 5 of the IWLEP 2022

Suburb	Item name	Address	Property Description	Identification on Heritage Map	Significance
Annandale	North Annandale Hotel, including interiors	105 Johnston Street	Lot 1 DP 121539	IXXXX(to be confirmed at time of Plan making)	Local
Annandale	Annandale Hotel, including interiors	17-19 Parramatta Road	Lot 51 DP 1248353		Local
Balmain	Dick's Hotel, including interiors	89 Beattie Street	Lot 10 Sec D DP 77, Lot 11 Sec D DP 77		Local
Balmain	Cricketers Arms Hotel, including interiors	255 Darling Street	Lot 1 DP 725459		Local
Balmain	Unity Hall Hotel, including interiors	292-294 Darling Street	Lot 1 DP 75119, Lot 1 DP 72396		Local
Balmain	Town Hall Hotel, including interiors	366 Darling Street	Lot 1 DP 441626		Local

Planning Proposal: Heritage Pubs

Suburb	Item name	Address	Property Description	Identification on Heritage Map	Significance
Balmain	Cat & Fiddle Hotel, including interiors	456 Darling Street	Lot 1 DP 660498		Local
Balmain	The Balmain Hotel, including interiors	72-74 Mullens Street	Lot 1 DP557468		Local
Balmain East	East Village Hotel, including interiors	82-84 Darling Street	Lot 2 DP 83056		Local
Enmore	Duke of Enmore Hotel, including interiors	148 Enmore Road	Lot A DP 176822		Local
Enmore	Queens Hotel	167 Enmore Road	Lot 10 DP 1120058		Local
Enmore	Warren View Hotel, including interiors	2 Stanmore Road	Lot 12 DP 960694		Local
Leichhardt	The Milestone Hotel, including interiors	140 Marion Street	Lot 7 Sec C DP 922		Local
Marrickville	Vic on the Park Hotel, including interiors	2 Addison Road	Lot 1 DP 774868		Local
Marrickville	The Royal Exchange Hotel, including interiors	203 Marrickville Road	Lot 1 DP 232542		Local
Newtown	Carlisle Castle Hotel, including interiors	17 Albermarle Street	Lot 1 DP 867047		Local
Newtown	Kelly's on King	283-285 King Street	Lot 11 DP 1156437		Local
Newtown	Websters Bar	323 King Street	Lot 1 DP 177710		Local
Newtown	Sandringham Hotel (former), including interiors	387 King Street	Lot 1 DP 61256		Local
Petersham	Livingstone Hotel, including interiors	116 New Canterbury Road	Lot 111 DP 838108		Local

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Item 8

Attachment 1

Planning Proposal: Heritage Pubs

Suburb	Item name	Address	Property Description	Identification on Heritage Map	Significance
Rozelle	The Welcome Hotel, including interiors	91 Evans Street	Lot 1 DP 1018272, Lot 1 DP 165451, Lot 2 DP 1018272		Local
Rozelle	3 Weeds Hotel, including interiors	197 Evans Street	Lot 1 DP 1259168, Lot 70 DP 1259168, Lot 4, DP 1259169,		Local
Rozelle	Sackville Hotel, including interiors	599 Darling Street	Lot 1 DP 124984, Lot 1 DP 795779, Lot 1 DP 795780, Lot 1 DP 921944		Local
Rozelle	Garry Owen Hotel, including interiors	778 Darling Street	Lot 180 DP 1279086		Local
Rozelle	Native Rose Hotel, including interiors	68 Victoria Road	Lot 161 DP 1277145		Local
Rozelle	Bridge Hotel, including interiors	119 Victoria Road	Lot 1 DP 1090922, Lot 2 DP 1090922, Lot 25 Sec C DP 119		Local

Mapping:

Amend the Heritage Map (various Map Sheets) to identify the above properties as 'Item – General'. This is described in further detail at Chapter 7. *Part 4 – Maps*.

Proposed amendments to the IWLEP 2022 Heritage Map are included in **Appendix 2**.

6. Part 3 – Justification of Strategic and Site-specific Merit

Section A – Need for the Draft Planning Proposal

Question 1 – Is the planning proposal a result of an endorsed LSPS, strategic study or report?

Yes.

Planning Proposal: Heritage Pubs

The PP is aligned with the *Inner West Local Strategic Planning Statement (LSPS)*, in particular the following action:

- ***LSPS Planning Principle 6, Action 6.2:*** Continue to protect the heritage and character values of the Inner West by: ensuring significant existing or desired character is identified and protected through LEP and DCP provisions:
 - Undertaking targeted heritage studies to identify new heritage items and conservation areas across the LGA and use these studies to inform future LEP and DCP provisions for their protection.

The Inner West LSPS was adopted by Council on 25 February 2020 and received a Letter of Support from the Greater Cities Commission (then Greater Sydney Commission) on 25 March 2020.

Consultants GML Heritage were commissioned to undertake a strategic heritage assessment study on Council's behalf, *Inner West Heritage Study – Pubs* (**Appendix 1**). This PP implements the independent recommendations contained in this study.

Assessment of heritage significance

The assessment of heritage significance reviewed the subject sites in accordance with *Assessing heritage significance* (NSW Heritage Office, 2001) and *Investigating heritage significance* (Heritage NSW, 2021). There are seven (7) criteria used in the process of assessing heritage significance:

Criterion (a) – Historic – an item is important in the course or pattern of NSW's cultural or natural history

Criterion (b) – Associative – An item has strong or special association with the life or works of a person, or group of persons, of importance in NSW's cultural or natural history

Criterion (c) – Aesthetic – an item is important in demonstrating aesthetic characteristics and/or a high degree of creative or technical achievement in NSW

Criterion (d) – Social – an item has strong or special association with a particular community or cultural group in NSW for social, cultural or spiritual reasons

Criterion (e) – Technical/Research – an item has potential to yield information that will contribute to an understanding of NSW's cultural or natural history

Criterion (f) – Rarity – an item possesses uncommon, rare or endangered aspects of NSW's cultural or natural history

Criterion (g) – Representativeness – an item is important in demonstrating the principal characteristics of a class of NSW's cultural or natural places or cultural or natural environments.

Each criterion has inclusion and exclusion guidelines which are used to assist in the assessment process. If an item meets one of the 7 criteria at a local level, and retains the integrity of its key attributes, it can be considered to have local heritage significance. The detailed heritage assessment concluded that the subject sites meet at least one of the criteria, thus confirming their local heritage significance. **Table 2** outlines the criteria met and not met by each site.

Table 2 – Assessment of sites against heritage significance criteria

Location	Heritage Significance Criteria						
	Historic	Associative	Aesthetic	Social	Technical / Research	Rarity	Representativeness
North Annandale Hotel	✓	✓	✓	?	?	x	✓
Annandale Hotel	✓	✓	✓	?	?	x	✓
Dick's Hotel	✓	x	✓	?	?	x	✓
Cricketers Arms Hotel	✓	x	✓	?	?	x	✓
Unity Hall Hotel	✓	✓	✓	?	?	x	✓
Town Hall Hotel	✓	✓	✓	?	?	x	✓
Cat & Fiddle Hotel	✓	✓	✓	?	?	x	✓
The Balmain Hotel	✓	x	✓	?	?	✓	✓
East Village Hotel	✓	x	✓	?	?	x	✓
Duke of Enmore Hotel	✓	x	x	?	?	x	✓
Queens Hotel	✓	x	✓	?	?	x	✓
Warren View Hotel	✓	✓	✓	?	?	x	✓
The Milestone Hotel	✓	x	✓	?	?	x	✓
Vic on the Park Hotel	✓	x	✓	?	?	x	✓
The Royal Exchange Hotel	✓	x	✓	?	?	x	✓
Carlisle Castle Hotel	✓	✓	✓	?	?	x	✓
Kelly's on King	✓	x	✓	?	?	x	✓
Websters Bar	✓	✓	✓	?	?	x	✓
Sandringham Hotel (former)	✓	x	✓	?	?	x	✓
Livingstone Hotel	✓	x	✓	?	?	x	✓
The Welcome Hotel	✓	x	✓	?	?	x	✓
3 Weeds Hotel	✓	x	✓	?	?	x	✓
Sackville Hotel	✓	✓	✓	?	?	x	✓
Garry Owen Hotel	✓	x	x	?	?	x	✓
Native Rose Hotel	✓	x	x	?	?	x	✓
Bridge Hotel	✓	✓	✓	?	?	x	✓

*? – Further assessment is needed to determine if the property meets the threshold of significance for this criterion

Planning Proposal: Heritage Pubs

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Question 2 – Is the planning proposal the best means of achieving the objectives or intended outcomes, or is there a better way?

Yes.

The objective of this PP is to amend Schedule 5 Environmental Heritage, Part 1 Heritage Items of the IWLEP 2022 to identify 26 properties containing pubs across the Inner West LGA as items of local heritage significance. The best, and only, means of achieving this objective is through the PP process.

Heritage listing will provide ongoing protection and recognition of the heritage significance of these properties. Other options, such as adding site-specific objectives and controls to the relevant development control plans, or including heritage conservation conditions to a development consent, will not provide the same level of heritage protection and recognition.

Section B – Relationship to strategic planning framework

Question 3 – Will the planning proposal give effect to the objectives and actions of the applicable regional or district plan or strategy (including any exhibited draft plans or strategies)?

Yes.

The PP is consistent with the relevant objectives of the *Greater Sydney Region Plan: A Metropolis of Three Cities* (GSRP) and the relevant planning priorities and actions of the *Eastern City District Plan* (ECDP), as discussed below:

Greater Sydney Region Plan: A Metropolis of Three Cities

The PP gives effect to the directions and objectives of the GSRP, in particular Direction 5 A City of Great Places – Objective 13 'Environmental heritage is identified, conserved and enhanced.'

Eastern City District Plan (ECDP)

The PP is also consistent with the directions, priorities and objectives of the ECDP, particularly Planning Priority E6 and Action 20:

- *Planning Priority E6: 'Creating and renewing great places and local centres, and respecting the District's heritage'*
 - *Action 20: 'Identifying, conserving and enhancing the environmental heritage of the local area through:*
 - *Engaging with the community early to understand heritage values;*

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Attachment 1

Planning Proposal: Heritage Pubs

- *Applying adaptive reuse and interpreting heritage to foster distinctive local places managing and monitoring the cumulative impact of development on the heritage values and character of places.*

A detailed explanation of the PP's consistency with the broader strategic planning framework, including the GSRP and ECDP, is contained in **Appendix 3**.

Question 4 – Is the planning proposal consistent with a council LSPS that has been endorsed by the Planning Secretary or GCC, or another endorsed local strategy or strategic plan?

Yes.

The PP is consistent with the relevant planning priorities and actions of Council's adopted Local Strategic Planning Statement. It is also consistent with strategies of Council's Community Strategic Plan and principles and actions of Council's Local Housing Strategy. This is discussed in further detail below:

Inner West Local Strategic Planning Statement: *Our Place Inner West (LSPS)*

Council adopted its LSPS in March 2020 in accordance with section 3.9 of the EP&A Act and State Government guidance. The LSPS aligns with priorities set out in the Region and District Plans, as well as Council's own priorities set out in its Community Strategic Plan.

As outlined in Question 1, the PP is aligned with LSPS Planning Priority 6 and Action 6.2.

Inner West Community Strategic Plan: *Our Inner West 2036 (CSP)*

The Inner West's CSP, adopted June 2022, sets the strategic direction for Council's Delivery Program and Operational Plans. The strategic directions, outcomes and strategies outlined in the plan inform Council's activities towards achieving the identified outcomes.

The PP is aligned with the following strategic directions, outcomes and strategies of the CSP:

- *Strategic Direction SD2: 'Liveable, connected neighbourhoods and transport'*
 - *Outcome 2: 'The unique character and heritage of neighbourhoods is retained and enhanced'*
 - *Strategy: 'Provide clear and consistent planning and management that respects heritage, accessibility and the distinct characters of urban centres'*
- *Strategic Direction SD3: 'Creative communities and a strong economy'*
 - *Outcome 1: 'Creativity and culture are valued and celebrated'*
 - *Strategy: Celebrate and promote awareness of the community's history and heritage'.*

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Planning Proposal: Heritage Pubs

Inner West Local Housing Strategy: Our Inner West Housing Strategy (LHS)

The purpose of the Inner West's adopted LHS is to set the strategic framework and vision for housing in the Inner West LGA up to 2036. The LHS was adopted by Council in March 2020 and approved by DPE in July 2021.

The LHS, prepared by consultants Elton Consulting in collaboration with Council, accords with the NSW Government's *Local Housing Strategy Guidelines and Template* (2018) and the requirements of the GSRP and ECDP. The LHS was also prepared in tandem with, and having regard to, Inner West's LSPS.

Council is required to meet the ECDP housing target of 5,900 dwellings between 2016 and 2021, deliver a 6 to 10 year housing target, and outline its contribution to the Eastern City District's 20 year housing target. The ECDP also requires all councils to develop an affordable housing contributions scheme.

To respond to these requirements, Council has developed the following housing targets for the Inner West LGA (**Table 3**). The evidence base behind these targets is contained within the LHS.

Table 3 – Inner West Housing Targets

0 – 5 years	6 – 10 years	10 – 20 years
(2016-2021)	(2021-2026)	(2026-2036)
5,900	5,000	10,000
Eastern City District Target expected to be met	Meeting DPIE Implied Dwelling Production	Meeting DPIE Implied Dwelling Production

The LHS contains a constraints and opportunities analysis to determine the parts of the Inner West LGA that are most suited to accommodating additional housing, through identification of investigation areas. It includes detailed analysis of each investigation area, including potential uplift scenarios.

The LHS also includes an implementation and delivery plan, outlining principles and actions to deliver the strategy's findings.

The PP was prepared having regard to Principle 2 and Action 2B of the LHS:

- *Principle 2: 'Accommodate housing growth through a range of sensitive infill compatible with heritage values and local character – enabling areas to evolve with respect over time.'*
 - *Action 2B: Continue to identify and conserve items of environmental heritage, and heritage conservation areas'*

This Action contains the following Implementation steps:

- *Identify this action in the Local Strategic Planning Statement*
- *Undertake a heritage review across the LGA in conjunction with place-based studies*

Planning Proposal: Heritage Pubs

- Consult with the community and other key stakeholders
- Amend LEP Schedule 5 and LEP heritage maps as needed.

Some proposed heritage items occur within investigation areas identified in the LHS. These include:

Investigation Areas from 2019

- Proposed Item: Royal Exchange Hotel, 203 Marrickville Road, Marrickville – within Marrickville Investigation Area
- Proposed Item: Annandale Hotel, 17-19 Parramatta Road, Annandale – within Camperdown Investigation Area.

These ongoing housing investigations are being carried out in coordination with the proposed heritage changes. The PP will help inform the outcomes of the investigations without impeding Council's delivery of actions in the LHS relating to those areas.

Inner West Employment and Retail Lands Strategy (EaRLS)

The EaRLS came into effect in September 2020. It aims to facilitate the management of Inner West employment lands and commercial centres, prioritising actions for productive commercial and industrial land uses to facilitate job growth and a thriving economy.

The EaRLS contains a number of actions relating to current and emerging centres in the Inner West. Although some of these centres contain pubs proposed for heritage listing, the actions relevant to the centres do not preclude the preparation of this PP.

The strategy also outlines actions in support of a vibrant night-time economy. These relate to:

- Co-existence between live music venues and neighbouring uses, including noise management and the 'agent of change' principle
- Development approval pathways and regulatory requirements for night-time trading and for small scale venues
- Development of a joint strategy for King Street, Newtown (with City of Sydney).

Overall, the PP does not create any inconsistencies with the actions of the EaRLS.

The PP's consistency with relevant Council strategies is outlined in further detail in **Appendix 3**.

Question 5 – Is the planning proposal consistent with any other applicable State and regional studies or strategies

Yes.

There are no other State and regional studies or strategies directly relevant to this PP.

Planning Proposal: Heritage Pubs

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Question 6 – Is the draft Planning Proposal consistent with applicable State Environmental Planning Policies (SEPPs)?

Yes.

The PP is consistent with all applicable SEPPs. A detailed explanation of the PP's consistency with relevant SEPPs is contained in **Appendix 3**.

Question 7 – Is the draft Planning Proposal consistent with applicable Ministerial Directions (section 9.1 Directions) or key government priorities?

Yes.

The PP is consistent with all applicable section 9.1 Directions.

A detailed explanation of the PP's consistency with relevant section 9.1 Directions is contained in **Appendix 3**.

Section C – Environmental, social and economic impact

Question 8 – Is there any likelihood that critical habitat or threatened species, populations or ecological communities, or their habitats, will be adversely affected as a result of the proposal?

No.

There are no critical habitat areas, threatened species, populations or ecological communities or their habitats present on the subject sites. Accordingly, the proposal will not have any impact in this regard.

Question 9 – Are there any other likely environmental effects as a result of the draft Planning Proposal and how are they proposed to be managed?

No.

There are no likely environmental effects that would arise as a result of the PP. Protection of the items will be required when development is proposed, or if there is development proposed in their vicinity. Protection measures are not likely to result in environmental harm.

Question 10 – Has the draft Planning Proposal adequately addressed any social and economic effects?

Yes.

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Planning Proposal: Heritage Pubs

The heritage assessment measured the subject sites against the criteria for 'cultural significance' as defined in the Australia ICOMOS Burra Charter, as meaning the aesthetic, historic, scientific, social or spiritual value for past, present or future generations.

The detailed heritage assessment found that the subject sites meet at least one of the criteria, thus confirming their local heritage significance.

The proposed heritage listings will have some impact on redevelopment and refurbishment options for the affected pubs. However, any impact will be offset by the public benefit associated with the protection of recognised heritage values, as identified in the heritage assessment. Further, the proposed heritage protections do not preclude the consideration of development applications for change of use to another permissible use.

Section D – Infrastructure (Local, State and Commonwealth)

Question 11 – Is there adequate public infrastructure for the draft Planning Proposal?

Yes.

The PP involves the local heritage listing of 26 properties across the Inner West LGA and does not involve any amendments to planning controls that will facilitate intensified development.

Currently, these properties have access to adequate public infrastructure and there is no significance infrastructure demand that will result from the PP.

Section E – State and Commonwealth Interests

Question 12 – What are the views of State and federal public authorities and government agencies consulted in order to inform the Gateway determination?

Should the PP proceed to public exhibition, consultation with the relevant public authorities will be carried out. These authorities will include:

- Department of Planning and Environment – Office of Environment and Heritage
- Heritage Council of NSW
- National Trust of Australia (NSW).

Statutory consultation will also be carried out with any further public authorities identified in the Gateway Determination.

7. Part 4 – Maps

The PP proposes to amend the IWLEP 2022 Heritage Map to introduce 26 new ‘general’ heritage items across the Inner West LGA. The proposed amended maps are included in **Appendix 2**.

Refer to **Table 4** for an outline of the changes to the IWLEP 2022 Heritage Map.

Table 4 – Proposed Heritage Map Sheet Amendments

Map Tile No.	Proposed
HER_003	New Item – General: <ul style="list-style-type: none"> 778 Darling Street, Rozelle
HER_004	New Item – General: <ul style="list-style-type: none"> 140 Marion Street, Leichhardt
HER_005	New Item – General: <ul style="list-style-type: none"> 203 Marrickville Road, Marrickville 116 New Canterbury Road, Petersham
HER_007B	New Item – General: <ul style="list-style-type: none"> 89 Beattie Street, Balmain 255 Darling Street, Balmain 292-294 Darling Street, Balmain 366 Darling Street, Balmain 456 Darling Street, Balmain 72-74 Mullens Street, Balmain 91 Evans Street, Rozelle 197 Evans Street, Rozelle 599 Darling Street, Rozelle 68 Victoria Road, Rozelle 119 Victoria Road, Rozelle
HER_007E	New Item – General: <ul style="list-style-type: none"> 82-84 Darling Street, Balmain East
HER_008	New Item – General: <ul style="list-style-type: none"> 105 Johnston Street, Annandale 17-19 Parramatta Road, Annandale
HER_009	New Item – General: <ul style="list-style-type: none"> 148 Enmore Road, Enmore 167 Enmore Road, Enmore 2 Stanmore Road, Enmore 2 Addison Road, Marrickville 17 Albermarle Street, Newtown 283-285 King Street, Newtown 323 King Street, Newtown 387 King Street, Newtown

Planning Proposal: Heritage Pubs

8. Part 5 – Community Consultation

The PP will be exhibited for a minimum period of 28 days in accordance with the provisions of the *EP&A Act* and the *Environmental Planning & Assessment Regulation 2000* and any requirements of the Gateway determination.

Public exhibition will be carried out in accordance with the Inner West Community Engagement Strategy 2022–24, including Community Participation Plan.

As a minimum, the public exhibition will include:

- Letters to both owners and operators (if different) of each pub, as well as neighbouring property owners and occupants
- Letters to relevant public authorities, including those aforementioned, plus any additional bodies identified in the Gateway determination
- Dedicated project page on the Your Say Inner West website.

9. Part 6 – Project Timeline

Table 5 below provides a proposed, approximate timeline for the project:

Table 5 – Approximate Project Timeline

Task	Timing
Local Planning Panel Meeting	14 September 2023
Council Meeting (pre-Gateway)	21 November 2023
Submit to DPE for Gateway Determination	November 2023
Gateway Determination issued	February 2024
Completion of DCP review and any further justification required by Gateway Determination	February 2024
Commencement and completion dates for public exhibition period	March–April 2024
Completion of post-exhibition review	April 2024
Council Meeting (post-exhibition)	June 2024
Submission to DPE to finalise the LEP	June 2024
Gazettal of LEP amendment	July 2024

Item No: C1123(1) Item 9
Subject: UPDATE ON RECONCILIATION ACTION PLAN
Prepared By: Simon Watts - Social and Cultural Planning Manager
Authorised By: Ruth Callaghan - Director Community

RECOMMENDATION

1. That Council publicly exhibit the draft Aboriginal and Torres Strait Islander Procurement Strategy for a period of 28 days and seek community feedback on the proposed Strategy.
2. That following the conclusion of the exhibition period, the draft Aboriginal and Torres Strait Islander Procurement Strategy be brought back to Council for consideration.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

- 4: Healthy, resilient and caring communities

EXECUTIVE SUMMARY

This report provides an update on implementation of Council's second Reconciliation Action Plan, including on creation of the Aboriginal and Torres Strait Islander Community Hub, proposes a draft Aboriginal and Torres Strait Islander Procurement Strategy for exhibition, and discusses the use of Aboriginal names in Council correspondence.

BACKGROUND

At the Council Meeting held on 13 September 2022, Council resolved the following in part:

4. *Council receive quarterly progress reports of progress toward establishing the community hub; and*
5. *Council receive quarterly progress reports on the development of an Aboriginal and Torres Strait Islander Procurement Strategy including KPIs for awarding of contracts and the total value.*

At the Council Meeting held on 8 August 2023, Council resolved the following in part:

1. *That Council bring back a report on adopting traditional place names in our correspondence.*

This report provides an update on implementation of Council's second Reconciliation Action Plan, including on creation of the Aboriginal and Torres Strait Islander Community Hub, proposes a draft Aboriginal and Torres Strait Islander Procurement Strategy for exhibition, and discusses the use of Aboriginal names in Council correspondence.

Achievements under the Innovate Reconciliation Action Plan are reported for the period 1 July to 31 October. The draft of the Aboriginal and Torres Strait Islander Procurement Strategy (*Attachment 1*) is proposed for endorsement for exhibition.

Discussion of Aboriginal names in Council correspondence is also provided.

DISCUSSION

Reconciliation Action Plan outcomes

Achievements under the Innovate Reconciliation Action Plan include:

- Significant celebrations and community participation marked the Gumbramorra Games, Indigenous Children's Week, and the NAIDOC Golf Day in October
- An Aboriginal architect has been appointed for the design of the Aboriginal and Torres Strait Islander Community Hub in Tempe Reserve, and community engagement is scheduled with local Aboriginal and Torres Strait Islander Community on 11 November 2023. A building condition report has been commissioned and work is planned to amend the Plan of Management for the Reserve to enable this redevelopment.
- Aboriginal artist Jason Wing has been selected to design the second Survival Memorial, located in Illoura Reserve East Balmain
- Engagement on *Closing the Gap* outcomes with Sydney Local Health District; curriculum development on Aboriginal health with their RTO, health promotion on reducing obesity and kidney health, and the nature and availability of mental health services
- Launch of a Perfect Match artwork in Enmore featuring an Aboriginal artist
- Collaboration with partners including local schools and early learning centers on Reconciliation planning
- Aboriginal language maps and Uluru Statement from the Heart now displayed in all the libraries and half of the community facilities
- Collaboration with Cooks River Alliance on river health, community engagement and planning for the 2024 Mullet festival and Parramatta River Catchment group on community engagement and swimming places
- The internal mapping work on locations of Aboriginal cultural significance continues, in order to ensure location, nature and condition is known and recorded. Local sites and their qualities are documented in layers of the digital planning system to guide land use planning and regulatory work including development consent processes.
- *Ways of sharing information*, an Aboriginal history booklet has been launched
- *Signage, Naming, and Welcome to Country* guidance for staff has been updated for principles on both Acknowledgement and Welcome to Country, clarifying in which circumstances these are to be used.

Aboriginal and Torres Strait Islander Procurement Strategy

The draft of the Aboriginal and Torres Strait Islander Procurement Strategy was discussed with the Aboriginal and Torres Strait Islander Advisory Committee in October 2023, and it was endorsed by that group for referral to Council. The draft Strategy (attached) is proposed for endorsement for exhibition.

Aboriginal names in Council correspondence

In 2018, Council approved dual naming of its five wards and this is an example of recognising cultural significance through names:

- Ashfield Ward – Djarrawunang (Magpie)
- Balmain Ward – Baludarri (Leather Jacket)
- Leichhardt Ward – Gulgadya (Grass Tree)
- Marrickville Ward – Midjuburi (Lillypilly)
- Stanmore Ward – Damun (Port Jackson Fig).

This initiative was a first step in recognising traditional names in correspondence.

Connection to Country through language, cultural practice and long held relationships are intrinsically connected to identity for Aboriginal and Torres Strait Islanders peoples. To guide potential next steps in recognising traditional names, Council has developed a draft Naming Policy that consolidates and builds on previous approaches. This draft has been developed with extensive engagement with local Aboriginal and Torres Strait Islander peoples and will be proposed for exhibition early in 2024.

This proposed policy encourages recognition of Aboriginal place names with the aim to promote frequent and official use of these names. Use of Aboriginal place names through the dual naming process reflects a Council commitment in the Reconciliation Action Plan to deepening recognition of Aboriginal cultural heritage. A dual naming system may be used when a non-Aboriginal assigned geographical name already exists for places of physical and environmental significance to the local Aboriginal community or the Metropolitan Local Aboriginal Land Council.

The principle that has been developed for the draft policy proposes that where naming, dual naming or renaming is desired, Aboriginal language names be given first preference where such a name is both dignified and appropriate, particularly thematic names such as Indigenous language for flora or fauna. Each use of the name of an Aboriginal person or a noun should be unique and not repeated. The draft policy proposes a list of Aboriginal names that might be considered for use when opportunities arise.

In practical terms use of a dual ward name or for the land of the Gadigal Wangal peoples as an additional field in the addressing Council correspondence would require a software upgrade and there is no budget allocated for such work. Further, it is not clear that this is a programming change that would be supported by Council's software vendor.

It is noted that Australia Post allows people to include Aboriginal and Torres Strait Islander place or Country names in addressing correspondence and packages.

FINANCIAL IMPLICATIONS

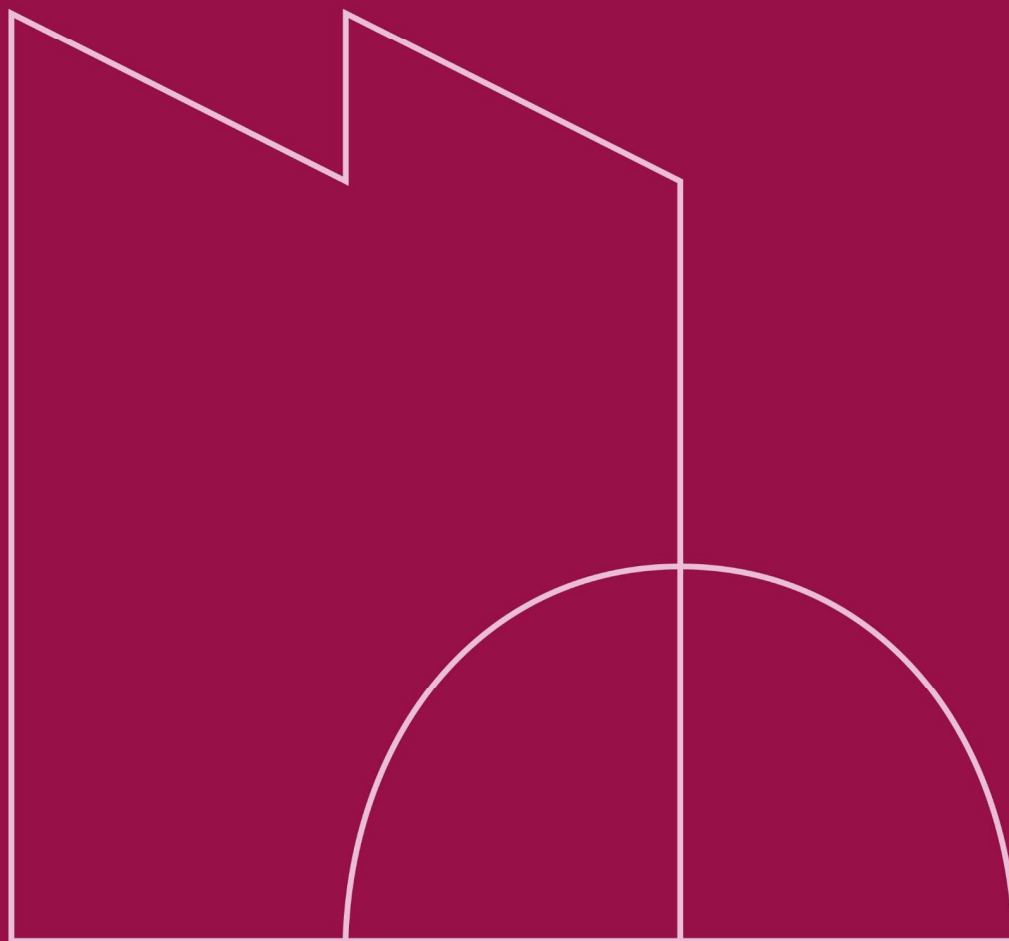
The 2023/24 budget approved by Council includes the required budget for implementation of the Innovate Reconciliation Action Plan. There is no allocated funding for software upgrade to enable additional fields (such as Aboriginal place names) in Council correspondence.

ATTACHMENTS

1. [Draft Aboriginal and Torres Strait Islander Procurement Strategy](#)



Aboriginal and Torres Strait
Islander Procurement Strategy
September 2023



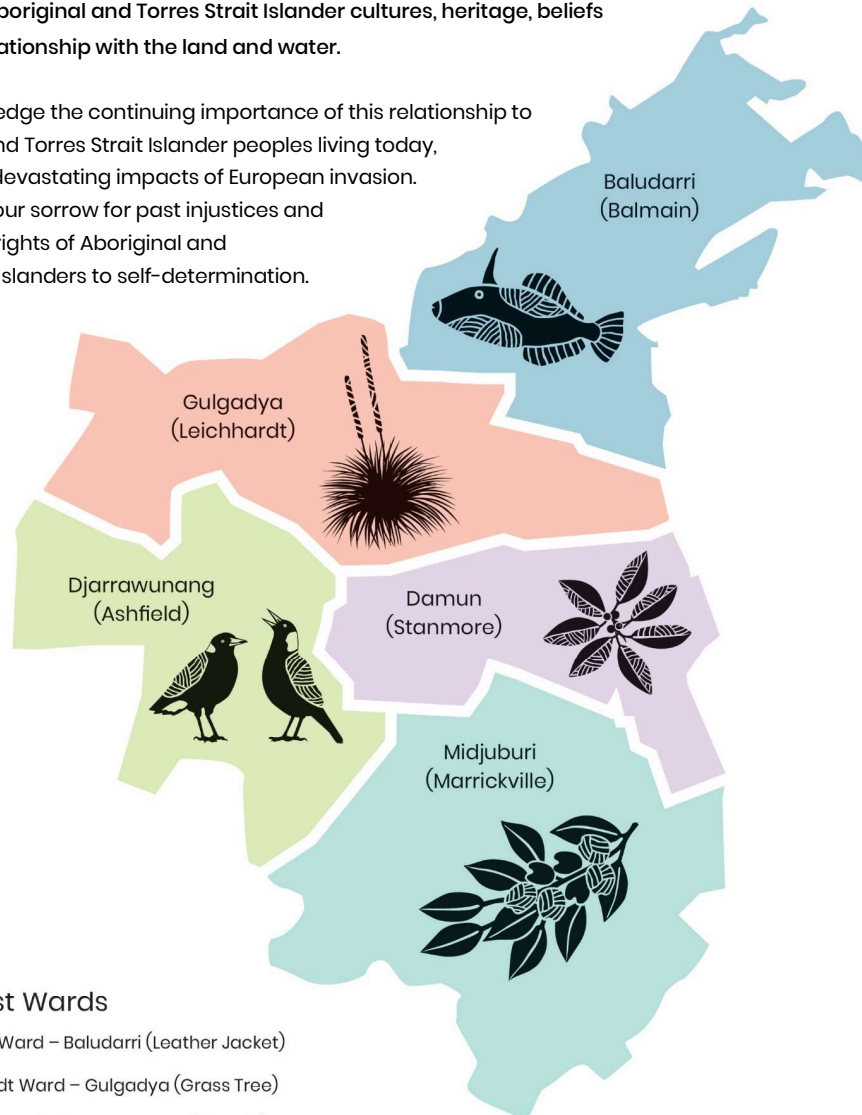
INNER WEST

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Council acknowledges the Gadigal and Wangal peoples of the Eora Nation, who are the traditional custodians of the lands in which the Inner West Local Government Area is situated. We celebrate the survival of Aboriginal and Torres Strait Islander cultures, heritage, beliefs and their relationship with the land and water.

We acknowledge the continuing importance of this relationship to Aboriginal and Torres Strait Islander peoples living today, despite the devastating impacts of European invasion. We express our sorrow for past injustices and support the rights of Aboriginal and Torres Strait Islanders to self-determination.



Inner West Wards

- Balmain Ward – Baludarri (Leather Jacket)
- Leichhardt Ward – Gulgadya (Grass Tree)
- Ashfield Ward – Djarrawunang (Magpie)
- Stanmore Ward – Damun (Port Jackson Fig)
- Marrickville Ward – Midjuburi (Lillypilly)

Council Ward Artwork (above): Mumbulla Creative

Attachment 1



Aboriginal and Torres Strait Islander Procurement Strategy

Background:

Inner West Council (Council) is committed to supporting Indigenous communities and fostering economic development within the community, as evidenced in Council's Aboriginal Economic Development Strategy and Reconciliation Action Plan. Council is keen to promote economic empowerment and building sustainable relationships with local Indigenous businesses and has prepared this strategy to outline how this will be achieved.

Our Purpose:

At Council our purpose is to be of service to our local community and make the Inner West a great place to be.

Our Values:

 <h4>Integrity</h4> <p>We are responsive, accountable and will follow through for each other and the community</p> <p>We are transparent and open about the reasons for our decisions and actions</p> <p>We create a safe and trusting environment by walking our talk</p> <p>We are fair and ethical in everything we do</p> <p>We do what we say we are going to do</p>	 <h4>Respect</h4> <p>We treat everyone equitably and fairly</p> <p>We embrace diversity</p> <p>We acknowledge and value the needs of everyone</p> <p>We actively seek to listen and understand each other's point of view</p> <p>We value our environment and always consider our impact</p> <p>We value feedback from our community and will respond in a timely manner</p> <p>We actively engage with and deliver for our community</p>	 <h4>Innovation</h4> <p>We foster creativity and the open exchange of ideas</p> <p>We value and seek out new ways of doing things and explore opportunities</p> <p>We pursue excellence in everything we do</p> <p>We honour what we have while seeking to improve</p> <p>We adapt and change creatively</p> <p>We adapt our services for future generations</p>	 <h4>Compassion</h4> <p>We treat each other with care and keep each other safe</p> <p>We approach each other and our community with empathy and ask how we can help</p> <p>We acknowledge our differences and empower each other to succeed</p> <p>We care about each other and our community's concerns</p> <p>We nurture relationships and cultivate inclusiveness and unity</p> <p>We proactively listen to, respond to and support each other</p>	 <h4>Collaboration</h4> <p>We evolve by working together and learning from each other</p> <p>We grow by sharing our time and ideas</p> <p>We celebrate each other's achievements</p> <p>We work together to achieve our common purpose</p>
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Community Engagement:

Council will engage with the local Aboriginal and Torres Strait Islander communities and the Metropolitan Local Aboriginal Land Council to understand their needs, aspirations, and priorities regarding economic development and procurement. Council will establish ongoing consultation mechanisms to ensure their voices are heard and supported through this strategy.

Capacity Building and Supplier Development:

Invest in initiatives that support the development and growth of Indigenous-owned businesses within the Inner West Council area. This will be achieved by working with and becoming members of organisations like Supply Nation and the Indigenous Chamber of Commerce. Our Procurement team will work closely with our Community Services & Cultural team to ensure we are communicating effectively with our local businesses.

Engagement Targets:

Set targets for Indigenous business participation in council procurement activities. These targets are realistic at 1% of total addressable procurement expenditure for verified Aboriginal or Torres Strait Islander Suppliers or products by 2025. In addition, inner West Council endeavour to have 1% of total contracts with Aboriginal and Torres Strait Islander businesses, considering the current market capacity and supplier base. Council will regularly monitor and report on progress toward meeting these targets, utilising tools like Supply Nation's SpendTracker and Council's dashboards.

Supplier Database:

Establish and maintain a database of Indigenous-owned businesses, including their capabilities, products, and services. A panel of suppliers will be created in VendorPanel and be identified in TechOne. This database will be easily accessible to council staff involved in procurement processes, enabling them to identify and engage Indigenous suppliers when relevant.

Attachment 1



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Awareness and Training:

The procurement team will conduct training sessions and awareness programs for council staff involved in procurement, highlighting the importance of Indigenous procurement and providing guidance on best practices. This education should encompass cultural sensitivity and understanding of Indigenous protocols and customs.

Partnerships and Collaborations:

Council will continue to foster partnerships and collaborations with other organisations and agencies that have expertise in Indigenous procurement, such as SSROC and Local Government Procurement. Collaborative efforts can help leverage resources, share knowledge, and amplify the impact of the strategy.

Monitoring and Evaluation:

Council will establish a robust monitoring and evaluation framework to assess the effectiveness of the Indigenous procurement strategy. Regularly review progress, identify areas for improvement, and celebrate successes. Council will use feedback from Indigenous businesses and the local community to refine and enhance the strategy over time.

Council will continue to seek feedback and input from Indigenous business owners and entrepreneurs to inform policy and program development.

Version Control – Strategy History:

Version	Amended By	Changes Made	Date	ECM Document #
1	Marea Getsios Manager Procurement & Contracts	New Strategy	September 2023	
	Endorsed by:	Notes:	Date	ECM Document #
1			September 2023	

Attachment 1

Item No: C1123(1) Item 10
Subject: ESTABLISHMENT OF ALCOHOL-FREE ZONE - LOYALTY SQUARE BALMAIN
Prepared By: Caroline McLeod - Senior Manager Libraries
Authorised By: Ruth Callaghan - Director Community

RECOMMENDATION

1. That Council endorses the establishment of an Alcohol-Free Zone Pursuant to Sections 642-648 of the *Local Government Act 1993* at Loyalty Square Balmain for four years.
2. That the proposal to establish an Alcohol-Free Zone be placed on public exhibition for a period of 30 days and a report be brought back to Council for formal endorsement.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

4: Healthy, resilient and caring communities

EXECUTIVE SUMMARY

This report is in response to the Council resolution at the September meeting to provide a report on the process and possible benefits of designating Loyalty Square Balmain as an alcohol-free zone.

The proposal to make Loyalty Square Balmain an Alcohol-Free Zone is in response to reports of anti-social behaviour by the community. It should be noted that Council recently decided not to renew Alcohol Free Zones in other areas of Balmain.

The paper discusses the benefits and process for establishing an Alcohol-Free Zone.

The paper recommends an Alcohol-Free Zone be established at Loyalty Square Balmain for a period of four years and this proposal be placed on public exhibition for community comment.

BACKGROUND

At the Council Meeting held on 12 September 2023, Council resolved the following:

1. *That Council write to the Leichhardt Area Police Command and the Member for Balmain requesting additional resources be allocated to mitigate anti-social behaviour in Loyalty Square Balmain.*
2. *That Council seek advice from local social service providers about what outreach can be conducted to assist people who are exhibiting anti-social behaviour at Loyalty Square Balmain.*

3. *That Council receive a report at the October 2023 Ordinary Council meeting on the process and possible benefits and disadvantages of designating Loyalty Square Balmain as an alcohol-free zone.*

DISCUSSION

Over recent months, Council has received complaints from concerned members of the community reporting an increase in anti-social behaviour such as excessive consumption of alcohol, threatening language and fighting in Loyalty Square Balmain. Residents are reporting feeling unsafe and reluctant to visit nearby businesses.

Alcohol Free Zone

The aim and advantage of an Alcohol-Free Zone is to help prevent alcohol-related anti-social behaviour and crime in public places and to allow users of public roads, carparks and public spaces to do so without interference from people under the influence of alcohol.

An Alcohol-Free Zone allows Police to stop, speak to and move on people, who are acting and drinking irresponsibly. The zones allow for the development and monitoring of alternative strategies to address any anti-social use of alcohol in these spaces.

Leichhardt Police Local Area Command (LAC) has advised Alcohol-Free Zones are considered another tool for the Police to manage anti-social behaviour related to the consumption of alcohol in public places. Alcohol free zones give the Police the power, if necessary, to dispose and/or confiscate alcohol.

The focus of an Alcohol-Free zone is to deter irresponsible drinking without imposing fines on potentially disadvantaged people. It should be noted that on occasion people exhibiting anti-social behaviour may be experiencing mental ill health, substance abuse and/or homelessness. The Leichhardt LAC advised that no fine is issued and therefore there is no official penalty for people consuming alcohol in these zones.

The Office of Local Government notes in their Alcohol-Free Zones and Alcohol Prohibited Areas in NSW Fact Sheet that used in isolation, Alcohol Free Zones may simply move a problem from one place to another.

Council currently has alcohol free zones in Marrickville, Sydenham, Newtown, Enmore and Summer Hill.

Occasionally if there is a festival or a special event, a suspension of the Alcohol-Free Zone can be made for a short period of time.

An Alcohol-Free Zone may be established for a maximum period of four years. Once established, it applies 24 hours per day.

Social services

Local human services agencies that work with vulnerable people in Balmain are not always able to provide outreach assistance or gain their consent for access to services. Initial advice is that local agencies usually assist people who appear to be sleeping rough in Loyalty Square and have belongings with them that indicate they have no other place to go.

Agencies such as Wesley Mission and Missionbeat do not provide outreach response in circumstances where there is no evidence of rough sleeping – that is no belongings, bedding or bedding or people seen sleeping overnight.

They advise that in the type of a situation described at Loyalty Square (for example people drinking alcohol, swearing etc) they would not receive an outreach response.

Process for establishing an Alcohol-Free Zone

The Office of Local Government advises the process to establish the zone is as follows:

1. A Council resolution is required and the proposal to establish the Zone be supported by evidence of need;
2. Council must consult (allowing at least 30 days for feedback) to decide if an Alcohol-Free Zone is appropriate including with
 - a. Local Police,
 - b. Local licensees / registered clubs adjacent to a proposed zone,
 - c. Organisations/s able to speak on behalf of an Aboriginal or culturally and linguistically diverse group;
3. Following Council endorsement, appropriate public notice of at least seven days be given including informing the relevant Police LAC, affected liquor licensees and club secretaries and other organisations advised of the original proposal;
4. Following consultation with the local LAC regarding the placement of signage; signs be installed clearly showing:
 - a. restrictions in place, including places at which alcohol consumption is prohibited;
 - b. noting that alcohol may be seized and disposed of; and
 - c. the start and finishing dates for the zone.

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 11

Subject: LOCAL TRAFFIC COMMITTEE MEETING - 16 OCTOBER 2023

Prepared By: Manod Wickramasinghe - Traffic and Transport Planning Manager

Authorised By: Ryann Midei - Director Infrastructure

RECOMMENDATION

That Council receive the minutes and adopt the recommendations of the Local Traffic Committee meeting held on 16 October 2023.

STRATEGIC OBJECTIVE

This report supports the following strategic direction contained within Council's Community Strategic Plan.

2: Liveable, connected neighbourhoods and transport

ITEMS BY WARD

Ward	Item
Baludarri (Balmain)	McCleer Street, Rozelle - Traffic Review
	Darling Street & Elliott Street, Balmain - Proposed Streetscape Improvements
	Evans Street, Balmain - Resident Parking Scheme Expansion
	Fawcett Street, Balmain - Proposed 'No Parking' Restrictions
Gulgadya (Leichhardt)	Nil.
Midjuburi (Marrickville)	Brereton Avenue, Marrickville - Proposed kerb extensions
	Smidmore Street, Marrickville - Proposed installation of linemarking of the existing Taxi Zone
Djarrawunang (Ashfield)	Lackey Street, Summer Hill - Temporary Full Road Closure - 'Summer Hill Opera' Event on Sunday 17 December 2023
Damun (Stanmore)	Reiby Street, Newtown - Proposed Parking Changes: Adjustment to Existing 'No Parking' and '1/2P 8.30am-6pm Mon-Fri , 8.30am-12.30pm Sat' Restrictions
	Laura Street, Newtown - Proposed Raised Pedestrian Crossing
	Old Canterbury Road, Lewisham, North of Summer Hill Street - Proposed Kerb Extensions
	Metropolitan Road, Enmore – Accessible Parking Improvements
	Morton Park LATM Study
All Wards	Nil.

DISCUSSION

The October 2023 meeting of the Local Traffic Committee was at Ashfield Service Centre. The minutes of the meeting are shown at *Attachment 1*.

FINANCIAL IMPLICATIONS

Projects proposed for implementation are funded within existing budget allocations.

PUBLIC CONSULTATION

Specific projects have undergone public consultation as indicated in the respective reports to the Traffic Committee.

ATTACHMENTS

1. [Download](#) Local Traffic Committee minutes - 16 October 2023



Minutes of Meeting

Meeting commenced at 11.03am

ACKNOWLEDGEMENT OF COUNTRY BY CHAIRPERSON

I acknowledge the Gadigal and Wangal people of the Eora nation on whose country we are meeting today, and their elders past and present.

COMMITTEE REPRESENTATIVES PRESENT

Mayor Darcy Byrne	Councillor – Baludarri-Balmain Ward (Chair)
Bill Holliday	Representative for Kobi Shetty MP, Member for Balmain
Graeme McKay	Representative for Jo Haylen MP, Member for Summer Hill
Nina Fard	Transport for NSW (TfNSW)

NON VOTING MEMBERS IN ATTENDANCE

Colin Jones	Inner West Bicycle Coalition (IWBC)
Manod Wickramasinghe	IWC's Traffic and Transport Services Manager
Sunny Jo	IWC's Coordinator Traffic Engineering Services (North)
George Tsaprounis	IWC's Coordinator Traffic Engineering Services (South)
Christy Li	IWC's Business Administration Officer

VISITORS

Jennifer Heywood	Resident (Item 11)
Robert Bennett	Resident (Item 11)
Paul Corbett	Director at PDC Consultants Representative for Resident (Item 12)
Catherine Davis	Resident (Item 5)
Kian Mohammadah	Resident (Item 4)

APOLOGIES:

Senior Constable Shannon Burns	NSW Police – Leichhardt Police Area Command
Patricia Arcilla	Representative for Jenny Leong MP, Member for Newtown
Jason Yat-sen Li	Member for Strathfield
Ben Walters	NSW Police Representative
Colin Hesse	Office of Jenny Leong, Member for Newtown

DISCLOSURES OF INTERESTS:

Mayor Darcy Byrne declared a non-significant, non-pecuniary interest for Item 5 as he had been a renter near that location previously and will absent himself during the Committee discussion on Item 5.

CONFIRMATION OF MINUTES

That the Minutes of the Local Traffic Committee held on Monday, 18 September 2023 be confirmed.

MATTERS ARISING FROM COUNCIL'S RESOLUTION OF MINUTES

The Minutes of the Local Traffic Committee meeting held on 18 September 2023 were adopted at Council's meeting held on 10 October 2023 subject to the following amendments:

- That the report Item 10 - Management of Disabled Parking in the Inner West be submitted to the Access Advisory Committee for consideration and input, and that this feedback and any subsequent amendments be considered by the Local Traffic Committee.
- That Council note the report and thank Council staff and member of the Traffic Committee for residents' concerns about pedestrian and cyclist safety and accessibility on Wardell Road Bridge and Unwins Bridge across the Cooks River.

LTC1023(1) Item 1 McCleer Street, Rozelle - Traffic Review (Baludarri- Balmain Ward/ Balmain Electorate/Leichhardt PAC)

SUMMARY

Council has received concerns from residents regarding vehicles travelling against the one-way restriction in McCleer Street between Moodie Street and Springside Street, Rozelle. This report includes a review of the traffic conditions in McCleer Street, a speed and volume analysis, and the level of one-way compliance.

The review found that the speeds are comparable to other 10 km/h Shared Zones within the Inner West Local government Area (LGA). Reinstating the faded line markings on the speed hump and edge lines whilst repairing the exit threshold will assist in decreasing vehicle speeds. Several vehicles were also captured travelling against the existing one-way restriction (i.e., captured travelling in McCleer Street from Moodie Street to Springside Street) despite satisfactory signage being in place. Therefore, the issue should be referred to the NSW police for further enforcement action.

Officer's Recommendation:

1. That it be noted that remarking work currently underway of faded and missing traffic devices in McCleer Street, Rozelle will contribute to lower vehicle speeds.
2. That reported motorist non-compliance of the one-way and speeding on the one-way section of McCleer Street between Moodie Street and Springside Street, Rozelle be referred to NSW Police for enforcement action.
3. That it be noted that Council will undertake a Local Area Traffic Management (LATM) study for the area bounded by Victoria Road, Darling Street and Manning Street following 6 months after the opening of Rozelle Interchange Iron Cove Link works.

DISCUSSION:

Representative for Member of Balmain questioned whether the NSW Police have been informed regarding the issue of vehicles travelling against One-way restrictions and vehicles exceeding the 10k/m speed limit. Council Officers responded that NSW Police have not yet been contacted and that the speeds are considered typical for a 10k/m zone. The Representative for TfNSW noted that a 10k/m zone should be self-enforcing. Council Officers noted that there are traffic calming treatments in McCleer Street and also noted that WestConnex had removed the entry kerb blister as part of their works. Council Officers suggested that once the kerb is reinstated, this will assist with enforcing the one way and the speeding along McCleer Street.



The Committee members agreed with the Officer's recommendation.

COMMITTEE RECOMMENDATION:

1. That it be noted that remarking work currently underway of faded and missing traffic devices in McCleer Street, Rozelle will contribute to lower vehicle speeds.
2. That reported motorist non-compliance of the one-way and speeding on the one-way section of McCleer Street between Moodie Street and Springside Street, Rozelle be referred to NSW Police for enforcement action.
3. That it be noted that Council will undertake a Local Area Traffic Management (LATM) study for the area bounded by Victoria Road, Darling Street and Manning Street following 6 months after the opening of Rozelle Interchange Iron Cove Link works.

For Motion: Unanimous

LTC1023(1) Item 2 Darling Street & Elliott Street, Balmain - Proposed Streetscape Improvements (Baludarri-Balmain Ward/Balmain Electorate/Leichhardt PAC)

SUMMARY

Council is proposing to upgrade the streetscape in Darling Street & Elliott Street, Balmain by providing new decoratively paved footpaths and landscaped kerb extensions. It is also proposed to improve safety by reconstructing the existing pedestrian refuge island in Elliott Street, renewing the existing pedestrian crossing surface in Darling Street and repairing some damaged sections of road pavement. The proposal aims improve the overall aesthetic of the town centre as well as improving pedestrian and motorist safety at this location.

Officer's Recommendation:

That the attached detailed design plan (Design Plan No.301588-10189) for the proposed streetscape improvements at Darling and Elliot Street, Balmain including the installation of paved footpaths, reconstruction of pedestrian concrete median in Darling Street, and refuge island in Elliot Street be approved.

DISCUSSION:

The Committee members agreed with the Officer's recommendation.

COMMITTEE RECOMMENDATION:

That the attached detailed design plan (Design Plan No.301588-10189) for the proposed streetscape improvements at Darling and Elliot Street, Balmain including the installation of paved footpaths, reconstruction of pedestrian concrete median in Darling Street, and refuge island in Elliot Street be approved.

For Motion: Unanimous

LTC1023(1) Item 3 Reiby Street, Newtown - Proposed Parking Changes: Adjustment to Existing 'No Parking' and '1/2P 8.30am-6pm Mon-Fri , 8.30am-12.30pm Sat' Restrictions (Damun-Stanmore Ward/Newtown Electorate/Inner West PAC)

SUMMARY

This is a proposal to adjust the existing parking restrictions on the western side of Reiby Street between Enmore Road and Pemell Lane to provide more space for a service vehicle (i.e., garbage truck or similar) to turn right from Reiby Lane into Reiby Street. In addition, it is proposed to also line mark the existing parking spaces to form 'parking bays' to ensure vehicles are parked in their designated spaces. These proposals seek to maximise the space available to enable a right turn movement for a vehicle.

Officer's Recommendation:

1. That the existing 'No Parking' and '1/2P 8.30am-6pm Mon-Fri, 8.30am-12.30pm Sat' on the western side of Reiby Street, north of Pemell Lane be relocated a further 3.8 metres north from its existing location.
2. That the existing parking spaces on the western side of Reiby Street, north of Pemell Lane be delineated with line marking to form 'parking bays'.

DISCUSSION:

The Committee members agreed with the Officer's recommendation.

COMMITTEE RECOMMENDATION:

1. That the existing 'No Parking' and '1/2P 8.30am-6pm Mon-Fri, 8.30am-12.30pm Sat' on the western side of Reiby Street, north of Pemell Lane be relocated a further 3.8 metres north from its existing location.
2. That the existing parking spaces on the western side of Reiby Street, north of Pemell Lane be delineated with line marking to form 'parking bays'.

For Motion: Unanimous

LTC1023(1) Item 4 Laura Street, Newtown - Proposed Raised Pedestrian Crossing

SUMMARY

A proposal of 'high' priority that was identified by the Pedestrian Access Management Plan (PAMP) is the need to raise the existing pedestrian crossing on Laura Street, Newtown, just west of Hawken Street, outside Camdenville Public School. The works consists of converting the existing at-grade pedestrian crossing to a raised pedestrian crossing to improve pedestrian safety.

Council has subsequently completed a plan for the proposed upgrade of the existing at-grade pedestrian crossing, which consists of a new raised concrete pedestrian crossing, landscaped kerb blister islands and civil work adjustments such as footpath and road resurfacing renewal. This design has been consulted with the community and the outcomes are presented in this report.

Accordingly, it is recommended that the design plan for the proposed upgrade of the existing at-grade pedestrian crossing be approved.

Officer's Recommendation:

That the design plan (No.10247) for the proposed raised pedestrian (zebra) crossing on Laura Street, Newtown at Hawken Street be approved.

DISCUSSION:

Public Speaker Kian Mohammadah entered at 11.31am

Mr Mohammadah objected to the proposal as he doesn't believe it is required. He stated that the Laura Street was not identified in the Pedestrian and Mobility Plan (PAMP). He stated that this is because Laura Street is a cul-de-sac street which only mostly serves local residents and has a low interaction between pedestrian and vehicle traffic. He stated that the majority of traffic comes through Hawken Street and turns left to access the street parking available and not where it is proposed to raise the existing pedestrian crossing. Mr Mohammadah also raised concerns regarding financial and environmental costs. As the street was recently resurfaced and repainted. He explained that it would not be a wise use of ratepayer funds to commence construction on the newly resurfaced road and raised concerns regarding climate emissions from the proposed construction activity. Mr Mohammadah also raised concerns regarding potential noise pollution for the residents of Laura Street should the proposed raised pedestrian crossing be approved and noted that there are not many speed issues on Laura Street as families mainly use the street to park and access the school.

Public Speaker Kian Mohammadah left at 11.35am

Council Officers confirmed that Laura Street, Newtown is listed in the Pedestrian and Mobility Plan (PAMP) as a high priority item. Council's Officer stated that Mr Mohammadah raised similar issues as to what was raised during community engagement and these have also been addressed in the report.

An email from the Representative for the Member for Newtown was tabled. Councils' Officer stated that the issues raised in the email were similar to the issues raised during community engagement and these have been addressed in the report to the Traffic Committee.

The Committee members agreed with the Officer's recommendation.

COMMITTEE RECOMMENDATION:

That the design plan (No.10247) for the proposed raised pedestrian (zebra) crossing on Laura Street, Newtown at Hawken Street be approved.

For Motion: Unanimous

LTC1023(1) Item 5 Old Canterbury Road, Lewisham, North of Summer Hill Street - Proposed Kerb Extensions (Damun-Stanmore Ward/Newtown Electorate/Inner West PAC)

SUMMARY

The proposal to build out the kerb at the Y intersection of Old Canterbury Road at its Y junction of Old Canterbury Road (just east of Summer Hill Street) was a result of the Lewisham LATM and the PAMP Study. Both the Lewisham LATM and the PAMP identified the need to upgrade the intersection of Old Canterbury Road, just east of Summer Hill Street to improve pedestrian safety.

Council has subsequently completed a concept plan for the proposed kerb extensions on Old Canterbury Road to reduce the crossing distance and exposure time for pedestrians to improve safety. In addition, Council is also proposing to adjust parking restrictions on Old Canterbury Road.

It is recommended that the proposed kerb extensions, line marking and parking changes in Old Canterbury Road, north of Summer Hill Street, Lewisham be approved (as per the design plan no.10229-A).

Officer's Recommendation:

That the proposed kerb extensions, line marking and parking changes in Old Canterbury Road, north of Summer Hill Street, Lewisham be approved (as per the design plan no.10229-A).

DISCUSSION:

Public Speaker Catherine Davis entered at 11:25am

Ms Davis supported the recommendation but indicated that she would like to raise some further additions to be considered in the plan. Ms Davis suggested to extend the already agreed double white line by means of a broken white line down to the intersection with Summer Hill Street due to vehicles constantly taking the corner into Summer Hill Street very wide as motorists tend to think "little" Old Canterbury Road is one-way. Ms Davis stated that parking in her street had increased since the new developments had been constructed and suggested an addition to the agreed restricted parking spaces on the opposite side of little Old Canterbury Road of two spaces, that is, the restrictions be extended to the existing staircase which will allow 2 more spaces for residents to park. Ms Davis proposed to place a small traffic island (refuge island) at the redesigned intersection of "little" Old Canterbury Road, between the kerb ramps, with a "Keep Left" sign to provide an extra safety measure for pedestrians crossing the road as well as ensure vehicles entering "little" Old Canterbury Road do so on the correct side of the road.

Public Speaker Catherine Davis left at 11:30am

Mayor Darcy Byrne left the meeting at 11:43am

Committee discussion began 11:44am

The Representative for TfNSW raised concerns with having two locations for pedestrian to cross with one being very close to Old Canterbury Road which could lead to rear end accidents as the intersection is being narrowed and motorists are required to slow down quite substantially to turn left. The Representative for TfNSW noted that having pedestrians cross at that intersection may lead to increased accidents on Old Canterbury Road. She also stated that the proposed second point of crossing could be utilised just as well as the one that is immediately adjacent to Old Canterbury Road.

Council Officer's noted that this was part of the Pedestrian and Mobility Plan (PAMP) to increase pedestrian safety and access. Council Officer noted prior to this plan, the intersection was very wide with cars entering at "little" Old Canterbury Road at higher speeds. Council Officer's stated this plan converts the section of "little" Old Canterbury Road into a typical T- intersection which will help address speeding into this section of "little" Old Canterbury Road as well as provide a safer environment for pedestrians to cross. Council Officer's suggested that the crossing point at the main road would be safer and more desirable as it is a more direct connection for pedestrians on Old Canterbury Road and provides good sightlines for pedestrians to vehicles and vice versa.



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Council Officer's explained that extending the broken white lines is not warranted for local roads with low traffic volumes and that the "BB" (double white) lines at the intersection will provide guidance into "little" Old Canterbury Road and motorists would be able to determine that the street was two way.

Councils' Officer recommended to incorporate the suggestion to extend 2P Parking by 2 spots into the recommendation.

Councils' Officer stated that a refuge island option was also considered early in the conceptual design stage however, in order to provide bigger island (that is, bigger planted area), substantially reduce entry speeds and reduce parking loss it was decided to provide a narrower entry point rather than a refuge island option.

The Committee members agreed with the Officer's recommendation with an amendment to extend the 2P Parking restrictions by two spots.

Committee discussion closed at 11:53am

Mayor Darcy Byrne entered back into the meeting at 11:54am

COMMITTEE RECOMMENDATION:

That the proposed kerb extensions, line marking and parking changes in Old Canterbury Road, north of Summer Hill Street, Lewisham be approved (as per the design plan no.10229-A) and that the proposed 2P Parking restrictions on the northern side of Old Canterbury Road be extended by two spots westward to the staircase.

For Motion: Unanimous

LTC1023(1) Item 6 Brereton Avenue, Marrickville - Proposed kerb extensions (Midjumburi-Marrickville Ward/Summer Hill Electorate/Inner West PAC)

SUMMARY

The Inner West Council's Pedestrian Access Management Plan (PAMP) was adopted by Council in February 2022. The proposals identified by the PAMP seek to improve pedestrian safety, access and priority, particularly in areas of pedestrian concentration, as well as enhancing crossing opportunities. These proposals were prioritised between 'high', 'medium' and 'low' and further defined by the type of deficiency (for example: access, safety issue, connectivity).

The long crossing distance at the intersection of Brereton Avenue and Sydenham Road, Marrickville is identified as a high priority for Inner West Council to address in the PAMP. To address this long crossing distance issue, a kerb extension is proposed. This proposed kerb extension design seeks to reduce the crossing distance across Brereton Avenue to improve safety for pedestrians. It is recommended that the proposed design be approved.

Officer's Recommendation:

That the proposed kerb extensions, signs and line marking be approved as per plan No.10250.

DISCUSSION:

The Representative for TfNSW objected to the recommendation and raised the issue of cars turning left from the second lane across an active travel lane. She noted that vehicles



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especially Service vehicles needed to straddle or turn from the first lane which may impact parking along the street.

Council officer's suggested to defer the item so they may revise the proposal.

The Committee members agreed with the Officer's recommendation to defer the item to the November Local Traffic Committee Meeting.

COMMITTEE RECOMMENDATION:

That the proposed kerb extensions, signs and line marking in Brereton Avenue, Marrickville (as per plan No.10250) be deferred to the November Local Traffic Committee Meeting.

For Motion: Unanimous

LTC1023(1) Item 7 Metropolitan Road, Enmore – Accessible Parking Improvements (Damon-Stanmore Ward/Newtown Electorate/Inner West PAC)

SUMMARY

Council has received a request for accessible parking improvements at a number of locations. Council staff have now investigated one location in Metropolitan Road, Enmore and in line with Council's assessment procedures for mobility parking applications has listed improvements at that location which are recommended for installation. Currently the existing Mobility parking space is not to standard with no shared zone.

Officer's Recommendation:

That a Shared Area be installed on the eastern side of Metropolitan Road, corner of Enmore Lane Enmore to service the existing 90-degree angle Mobility Parking Space located on the side boundary of 188A Enmore Road, Enmore. In addition, two access ramps to be installed on the eastern side and opposite footpath on the western side of Metropolitan Road, Enmore to service the Mobility Parking and Shared Area.

DISCUSSION:

The Committee members agreed with the Officer's recommendation.

COMMITTEE RECOMMENDATION:

That a Shared Area be installed on the eastern side of Metropolitan Road, corner of Enmore Lane Enmore to service the existing 90-degree angle Mobility Parking Space located on the side boundary of 188A Enmore Road, Enmore. In addition, two access ramps to be installed on the eastern side and opposite footpath on the western side of Metropolitan Road, Enmore to service the Mobility Parking and Shared Area.

For Motion: Unanimous

LTC1023(1) Item 8 Smidmore Street, Marrickville - Proposed installation of linemarking of the existing Taxi Zone (Midjumburi – Marrickville Ward / Heffron Electorate / Inner West PAC)

SUMMARY

Council has received concerns that vehicles other than taxis are parking in the designated 'Taxi Zone' in Smidmore Street, Marrickville on the southern side west of the 10 km/h Shared Zone adjacent to Marrickville Metro Shopping Centre. In order to alleviate this issue, it is proposed to linemark the zone to highlight the existing 'Taxi Zone'.

Officer's Recommendation:

That the existing taxi zone in Smidmore Street, Marrickville on the southern side west of the Shared Zone be linemarked and that the installation of linemarking be approved, in order to highlight the taxi zone.

DISCUSSION:

The Committee members agreed with the Officer's recommendation.

COMMITTEE RECOMMENDATION:

That the existing taxi zone in Smidmore Street, Marrickville on the southern side west of the Shared Zone be linemarked and that the installation of linemarking be approved, in order to highlight the taxi zone.

For Motion: Unanimous

LTC1023(1) Item 9 Lackey Street, Summer Hill - Temporary Full Road Closure - 'Summer Hill Opera' Event on Sunday 17 December 2023 (Djarrawunang-Ashfield Ward/Summer Hill Electorate/Burwood PAC)

SUMMARY

Inner West Council is hosting a community event showcasing the musical art of Opera at Lackey Street Summer Hill. Live performances by local artists will be provided, with authentic food and dining also provided by the nearby restaurants. Tables and chairs will also be placed on the street and additional opera performances will take place in the "Piazza" pedestrian area located at the corner of Hardie Avenue and Lackey Street.

Officer's Recommendation:

1. That the proposed temporary full road closure of Lackey Street (between Hardie Avenue and Smith Street) Summer Hill, be approved for the purpose of holding the 'Summer Hill Opera' food and music festival event on Sunday 17 December 2023 between 12 noon to 12 midnight as per the submitted TMP and TGS and subject to the following conditions and all standard Council conditions for temporary full road closures.
2. That a Road Occupancy License be obtained from the Transport Management Centre.
3. That notice of the proposed event be forwarded to the NSW Police Local Area Commander, Transit Systems, the NSW Fire Brigade, and the NSW Ambulance Services.
4. That all residents and businesses in and around the affected area are to be notified of the temporary road closure in writing by the applicant in advance (at least 7 days prior to the event) with the applicant making reasonable provision for stakeholders.
5. That a minimum four (4) metre unencumbered passage be available for emergency vehicles through the closed sections.

6. That the occupation of the road carriageway must not occur until the road has been physically closed.

DISCUSSION:

The Committee members agreed with the Officer's recommendation.

COMMITTEE RECOMMENDATION:

1. That the proposed temporary full road closure of Lackey Street (between Hardie Avenue and Smith Street) Summer Hill, be approved for the purpose of holding the 'Summer Hill Opera' food and music festival event on Sunday 17 December 2023 between 12 noon to 12 midnight as per the submitted TMP and TGS and subject to the following conditions and all standard Council conditions for temporary full road closures.
2. That a Road Occupancy License be obtained from the Transport Management Centre.
3. That notice of the proposed event be forwarded to the NSW Police Local Area Commander, Transit Systems, the NSW Fire Brigade, and the NSW Ambulance Services.
4. That all residents and businesses in and around the affected area are to be notified of the temporary road closure in writing by the applicant in advance (at least 7 days prior to the event) with the applicant making reasonable provision for stakeholders.
5. That a minimum four (4) metre unencumbered passage be available for emergency vehicles through the closed sections.
6. That the occupation of the road carriageway must not occur until the road has been physically closed.

For Motion: Unanimous

LTC1023(1) Item 10 Morton Park LATM Study (Damun-Stanmore Ward/Newtown Electorate/Inner West PAC)

SUMMARY

Council has prepared a draft Local Area Traffic Management (LATM) study to address key community concerns about traffic, pedestrian and cycling facilities in the Morton Park LATM precinct area.

The recommendations aim to align with Council policies and strategies, with an emphasis on improving pedestrian and cyclist movements, whilst retaining safe and acceptable traffic volume and speeds in local streets.

Officer's Recommendation:

1. That the final draft Morton Park Local Area Traffic Management (LATM) Study be endorsed for community consultation.



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2. That the report be placed on Public Exhibition, providing a minimum 28 days for community feedback and the results be reported back to the Traffic Committee.

DISCUSSION:

The Committee members agreed with the Officer's recommendation.

COMMITTEE RECOMMENDATION:

1. That the final draft Morton Park Local Area Traffic Management (LATM) Study be endorsed for community consultation.
2. That the report be placed on Public Exhibition, providing a minimum 28 days for community feedback and the results be reported back to the Traffic Committee.

For Motion: Unanimous

LTC1023(1) Item 11 Evans Street, Balmain - Resident Parking Scheme Expansion (Baludarri - Balmain ward/Balmain Electorate/Leichhardt PAC)

SUMMARY

Residents have written to Council to expand the approved Rozelle North Precinct Resident Parking Scheme (RPS) to include the frontage of their properties on the eastern side of Evans Street, Balmain between Beattie Street and Roseberry Street. This report seeks to expand the RPS to the requested section of Evans Street. The proposed changes impact approximately three (3) on-street spaces.

Officer's Recommendation:

That '2P 8am-6pm Mon-Fri, Permit Holders Excepted Area B1' and 'No Stopping' zone on the eastern side of Evans Street, Rozelle between Beattie Street and Roseberry Street, as outlined in the report be approved.

DISCUSSION:

Public Speaker Jennifer Heywood entered at 11:05am

Ms Heywood supported the recommendation but disagrees with the proposed location of the 'No Stopping' signs and the availability of on-street parking spaces. She noted that the recommendation proposed three (3) on-street spaces however these would be only a total of two (2) on-street parking spaces. Ms Heywood is concerned that the proposed placement of the 'No Stopping' sign is non-compliant with the NSW statutory '10-metre No Stopping intersection road rule.' Ms Heywood has engaged an external Traffic Engineer from Grey's Consulting to review the compliance with the 10-metre rule, which they have concluded to be non-compliant by 1.6m. Ms Heywood is also concerned about the on-street parking for two (2) vehicles between Beattie Street and her residence at No.6 Evans street will restrict sightlines to oncoming traffic as well as block access to her driveway. Copies of the report from Grey's Consulting was distributed to the Committee members.

Representative for the member for Balmain asked if Ms Heywood was able to reverse into her driveway. Ms Heywood responded she was unable to do so at the moment due to her garage's broken roller door, but she should be able to once a new garage roller door has been installed.

Public Speaker Jennifer Heywood left at 11:11am

Public Speaker Robert Bennett entered at 11:13am

Mr Bennett supported the recommendation as he believes it is a practical and pragmatic way to address parking concerns in Balmain. He noted the retention of three (3) on-street spaces will be beneficial to local businesses nearby as well as his immediate neighbour at No.4 Evan's Street which is 94 years old and requires family and carers to look after them.

Public Speaker Robert Bennett left at 11:17am

The Mayor raised the residents' concerns regarding sightlines of oncoming traffic when using the driveway. Council officers stated that driveway sightlines would still be partially obstructed from the parked vehicle parked adjacent to the driveway regardless of the 'No Stopping' zone. The existing garden beds narrow the roadway to reduce the speed of vehicles turning into Evans Street from Beattie Street. It was further noted that once the new driveway is built, vehicles can exit in a forward manner to assist with sightlines. Council officers stated that there is currently insufficient justification to recommend removal of an existing parking space from the street.

Council Officer's noted that the external consultants may have measured the proposed 'No Stopping' from the original kerbline which then brings the measurement to less than 10m, whereas Council has measured the 'No Stopping' zone from the kerb extension which would provide a 10m 'No Stopping' zone.

The Committee members agreed with the Officer's recommendation.

COMMITTEE RECOMMENDATION:

That '2P 8am-6pm Mon-Fri, Permit Holders Excepted Area B1' and 'No Stopping' zone on the eastern side of Evans Street, Rozelle between Beattie Street and Roseberry Street, as outlined in the report be approved.

For Motion: Unanimous

LTC1023(1) Item 12 Fawcett Street, Balmain - Proposed 'No Parking' Restrictions (Baludarra - Balmain Ward / Balmain Electorate / Leichhardt PAC)

SUMMARY

The development proposed for 14C Jane Street, Balmain under DA2022/192 involves the conversion of the site into a dual occupancy and necessitates the provision of on-site parking spaces. The development seeks approval for modifications to convert an existing dwelling into a dual occupancy, which includes the construction of a new garage that would be accessed via Fawcett Street. As part of this plan, a 12.6 m length 'No Parking' zone (inclusive of the driveway) was initially proposed. The revised plan proposes an 8m length 'No Parking' zone to reduce the impacts to on-street parking.

Officer's Recommendation:

1. That the installation of 8m length 'No Parking' zone along the western side of Fawcett Street (including the repositioning of the driveway) at the rear of 14C Jane Street as shown in the attached plan be approved.
2. That the 'No Parking' signs be installed at the applicant's expense at no cost to Council.
3. That it be noted that Council is considering the implementation of a 5m length Mobility

Parking Zone immediately north of the proposed 'No Parking' zone.

DISCUSSION:

Public Speaker Paul Corbett entered at 11:18am

Mr Corbett is speaking on behalf of his client (the resident at 14C Jane Street, Balmain) and supported the recommendation. Mr Corbett noted that his client had previously had his Development Application approved on 21 June 2023 and that the scheme for the 'No Parking' zone in Fawcett street has since been revised from when it was put forward to the Traffic Committee previously. The previous proposal was a 12.6m 'No Parking' zone and was considered in an earlier Traffic Committee meeting, however Council deferred the matter to address the identified matters relating to on-street parking. The revised plan proposes an 8m length 'No Parking' Zone which will allow vehicles to drive forward into the property and reverse out. He stated that his proposal will result in a loss of one (1) on-street parking space on Fawcett Street but will allow three (3) vehicles to be parked on-site.

Public Speaker Paul Corbett left at 11:22am

The Committee members agreed with the Officer's recommendation.

COMMITTEE RECOMMENDATION:

1. That the installation of 8m length 'No Parking' zone along the western side of Fawcett Street (including the repositioning of the driveway) at the rear of 14C Jane Street as shown in the attached plan be approved.
2. That the 'No Parking' signs be installed at the applicant's expense at no cost to Council.
3. That it be noted that Council is considering the implementation of a 5m length Mobility Parking Zone immediately north of the proposed 'No Parking' zone.

For Motion: Unanimous

General Business:

Item 13 – Update on the Bus Stop on Robert Street, Rozelle.

The Representative for the Member of Balmain requested an update on the Bus Stop on Robert Street, Rozelle.

Council Officer's to prepare a report with an update to be tabled at the next Traffic Committee Meeting.

Item 14 – Update on Traffic Calming Lilyfield Road at Victoria Road

The Representative for the Member of Balmain requested an update on the investigation of traffic calming devices and/or treatments on Lilyfield Road at the intersection of Victoria Road.

Council Officer's to prepare a report with an update to be tabled at the next Traffic Committee Meeting.

Item 15 – Update on request for additional parking permits for the Inner Sydney Montessori School

The Representative for the Member of Balmain requested an update on the request for the additional parking permits and suggestion for Council to turn some of the 2 hour resident parking zones into 4P paid parking, resident permit holders excepted.

Council Officer's to prepare a report with an update to be tabled at the next Traffic Committee Meeting.

Item 16 – Consideration for a Roundabout at the intersection of Booth Street and Annandale Street.

The Representative for the Member of Balmain questioned whether there was consideration for a roundabout at the intersection of Booth Street and Annandale Street.

Council Officer's responded that a roundabout at the intersection of Booth Street and Annandale Street has not been considered however Council is about to commence the Annandale LATM study this financial year and would encourage the Representative for the Member of Balmain to make a submission as part of that study.

Item 17 – Uneven raised speedhump on the corner of Mary Street and Perry Street, Lilyfield

The Representative for the Member of Balmain raised concerns on behalf of a resident regarding the danger posed to residents with prams from on-coming traffic while crossing Mary Street using the raised speed hump on the corner with Perry Street, Lilyfield. Deep gutters at each end trap pram wheels. A proper pedestrian crossing is required here.

The Representative for the Member of Balmain is to forward resident correspondence to Council Officer's for investigation.

Meeting closed at 12.06pm.

CHAIRPERSON

Item No: C1123(1) Item 12
Subject: AUDIT RISK AND IMPROVEMENT COMMITTEE MINUTES
Prepared By: Beau-Jane De Costa - Senior Manager Governance and Risk
Authorised By: Kelly Loveridge - Director Corporate

RECOMMENDATION

That Council receive the minutes and adopt the recommendations of the Audit, Risk and Improvement Committee meeting held on 4 October 2023.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

In accordance with the ARIC Terms of Reference, copies of the minutes of the Committee are to be provided to the Council. The confirmed minutes of the ARIC meeting held on 4 October 2023 are attached.

BACKGROUND

The Audit, Risk and Improvement Committee (ARIC) is established in accordance with section 428A of the *Local Government Act 1993*. The objective of Council's ARIC is to provide independent assurance to Council by monitoring, reviewing and providing advice about the Council's governance processes, compliance, risk management and control frameworks, external accountability obligations and overall performance.

DISCUSSION

In accordance with the ARIC Terms of Reference, clause 8.6 *Secretariat*, the Minutes of the meeting held on 4 October 2023 were approved Out of Session.

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

1. [1.1](#) ARIC Minutes 4 October 2023 (Extraordinary - Financial Statements)

Minutes of Extraordinary Meeting held on 4 October 2023 in person and via Microsoft Teams

Meeting commenced at 2.30 pm

Prior to the meeting the Audit Risk & Improvement Committee (ARIC) Members met in-camera.

PRESENT

Audit Risk & Improvement Committee Members	
Independent Member – Acting Chair	Ilona Meyer
Independent Member	Mark Sercombe
Councillor	Clr Liz Atkins
Councillor	Clr Philippa Scott
Observers	
Councillor (Observer)	John Stamilos
Other attendees	
General Manager	Peter Gainsford
Director Corporate	Kelly Loveridge
Director Planning	Simone Plummer
Director Infrastructure	Ryann Midei
Acting Chief Financial Officer	Chris Sleiman
Financial Reporting and Control Manager	Aigul Utegenova
Chief Information Officer	James Carter
Senior Manager People and Culture	Helen Lyons
Senior Manager Insync Pty Ltd	Sanjaya Gunaratne
Senior Consultant Insync Pty Ltd	Kevin Hwang
Senior Manager Governance and Risk	Beau-Jane De Costa
Risk and Audit Manager (minute taker)	Justin Lucas
Risk and Audit Officer	Ngair Meekan
Director, Financial Audit, Audit Office of NSW (AONSW)	David Daniels
Audit Manager, AONSW	Ray Bailey
Acting Internal Ombudsman	Josh Jongma

ACKNOWLEDGMENT OF COUNTRY

The Acting Chair, Ilona Meyer, acknowledged the traditional custodians of the land on which the meeting took place and paid her respects to elders past and present.

The Acting Chair welcomed Committee members and attendees to the meeting. Attendees in person and online introduced themselves to the Committee.

The Acting Chair acknowledged and welcomed James Carter, Chief Information Officer, to his first meeting of the ARIC. The Acting Chair noted that the focus was on two matters – the staff performance and engagement survey and the review and endorsement of the Draft Annual Financial Statements and Special Schedules for the year ended 30 June 2023.

APOLOGIES

Apologies from Ruth Callaghan Director Community.

DISCLOSURES OF INTERESTS

The ARIC Members confirmed there were no changes to their disclosures of interests. All members confirmed they had no conflicts in relation to any matter before the ARIC.

CONFIRMATION OF MINUTES

DISCUSSION

The Minutes of the Audit, Risk and Improvement Committee Meeting held on 16 August 2023 were adopted by the ARIC out of session on 4 September 2023 and adopted by Council at the meeting held on 12 September 2023. The Committee noted the above and resolved to authorise the Acting Chair to sign the minutes of the 16 August 2023 meeting.

RECOMMENDATION

That the Minutes of the Audit, Risk and Improvement Committee Meeting held on Wednesday, 16 August 2023, be confirmed and the Acting Chair be authorised to sign them as a correct record of the meeting.

Moved: Mark Sercombe
Seconded: Cllr Liz Atkins

Carried.

RIS1023(1) Item 0 General Managers Update

DISCUSSION

The General Manager provided an update to the Committee as summarised below.

The General Manager was pleased to share that Council was selected by the Australian Business Awards as a 2023 Employer of Choice and that Mary Boustani, ICT Systems Engineer won the 2023 Minister's Awards for Women in Local Government for the Alternative Pathways Award – Metro.

The General Manager discussed the progress of internal audits and ARIC independent member recruitment.

He confirmed there are no further updates on the business case to demerge but advised that the Boundaries Commission has appointed a Chair in September.

Council is progressing a significant number of policy and procedural redevelopments to mature and enhance its customer service and ethical conduct and procurement

arrangements.

The General Manager discussed staffing and performance management initiatives including a new management system for this purpose. The General Manager and Committee discussed Council's Food Organics and Garden Organics (FOGO) food recycling service project.

RIS1023(1) Item 1 Staff Performance and Engagement Survey 2023 Presentation

DISCUSSION

The General Manager, Peter Gainsford and Sanjaya Gunaratne, Senior Manager Insync Pty Ltd discussed the report.

The General Manager discussed Council's response to the survey including how Council will further engage with staff to drive customer service and working environment outcomes.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report.

Mover: Mark Sercombe

Seconder: Cllr Liz Atkins

Carried.

RIS1023(1) Item 2 Draft 2022/23 Annual Financial Statements

DISCUSSION

The Acting Chief Financial Officer referred to the paper and it was taken as read.

David Daniels (Director, Financial Audit, AONSW) provided a report on the conduct of the audit and noted matters which appear in the Closing Report.

The Acting Chief Financial Officer discussed the process undertaken this year. The Acting Chief Financial Officer and the Financial Reporting and Control Manager addressed the following:

- the operating results
- cash flow and restricted cash asset levels
- revaluations and the expert advice received from financial advisors and engineers
- specific questions, corrections and comments from members of the ARIC.

The Director, Financial Audit, AONSW provided a report on the conduct of the audit and noted matters which appear in the Closing Report.

The AONSW representatives stated they received suitable access as needed to Council's financial records and personnel.

The ARIC Members acknowledged the effort of Council's staff to deliver the draft Financial Statements according to the timetable and to receive an unqualified opinion from AONSW.



Extraordinary Audit, Risk and Improvement
Committee Meeting

4 October 2023

RECOMMENDATION

That Audit, Risk and Improvement Committee endorse

- General Purpose Financial Statements (GPFS) for the year ended 30 June 2023,
- Permissible income for general rates for the financial year 2023/24,
- Report on Infrastructure assets as at 30 June 2023 (unaudited).

Mover: Mark Sercombe
Seconder: Cllr Liz Atkins

Carried.

GENERAL BUSINESS

There was no further General Business Discussion.

Meeting closed at 4.35 pm.

CHAIRPERSON

Item No: C1123(1) Item 13
Subject: INNER WEST FOGO FOOD RECYCLING MONTHLY UPDATE
Prepared By: Helen Bradley - Manager Resource Recovery Planning
Authorised By: Peter Gainsford - General Manager

RECOMMENDATION

That Council receive and note the report.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

1: An ecologically sustainable Inner West

EXECUTIVE SUMMARY

This report provides the monthly update to Council on the new FOGO Food Recycling service rolled out to houses across the Inner West, commencing 9 October 2023.

BACKGROUND

Council requested monthly updates for the first year of the new service.

DISCUSSION

Council commenced the FOGO food recycling service on 9 October 2023 and as of 10 November had collected over 1500 Tonnes of FOGO. Whilst the environmental benefits of the new service are self-evident and everyone in our community is able to contribute to a more sustainable future by participating in the service, there are challenges in the roll out of any new service. Experience from other councils suggest that it can take up to six months to embed a new service.

Inner West Council has 50,600 single dwellings (houses) and 31,800 multi-units and picks up approximately 178,000 bins per week across all waste streams. The implementation has required a realignment of our waste calendar to better align the new service, including the accommodation of the multi-unit dwellings being serviced weekly (garbage and FOGO) through the entire area. This requires adjustment for not only our waste collection staff and contractors but also residents. Industry standard for missed bins is 0.5% of total services which for Inner West is 700 missed services per week. In the first week of November Council had 876 missed bin requests.

We always anticipated that a change of this magnitude would be a challenge and so we put several supports in place prior to the rollout to help our residents during the transition. Additional staff were added to Council's call centre and staff from across the organisation have assisted in taking waste call during peak times. The number of phone calls have reduced by more than half since we commenced the service and continue to reduce each week. A number of Council teams have been focussing on the management of customer requests to help with provide a higher level of customer service.

Council has been promoting access to the online waste calendar as the single source of truth for residents confirming their bin collection details, with the web page receiving in excess of 170,000 visits. This is now reflected in the number of residents presenting their red or yellow bin on the wrong week for collection which was reduced to 10 – 15%.

Staff have been actively attending customer service stalls and events to ensure a presence in the community, answering questions and providing advice around FOGO which has been well received by the community.

Social media has been the greatest difficulty with negative comments and misinformation. This was addressed by Inner West Council joining community groups/discussions to comment on FOGO.

Frequently Asked Questions

Other than missed bins which were discussed above most issues being raised at the present time are listed below;

1. Upsizing Red Lid Garbage bins
2. Booked Overflow Red Lid Garbage Bin collection
3. Supply of starter kits and liners
4. Rebate for Reusable Nappies and sanitary items
5. Nappy drop off
6. Community Education via waste busters

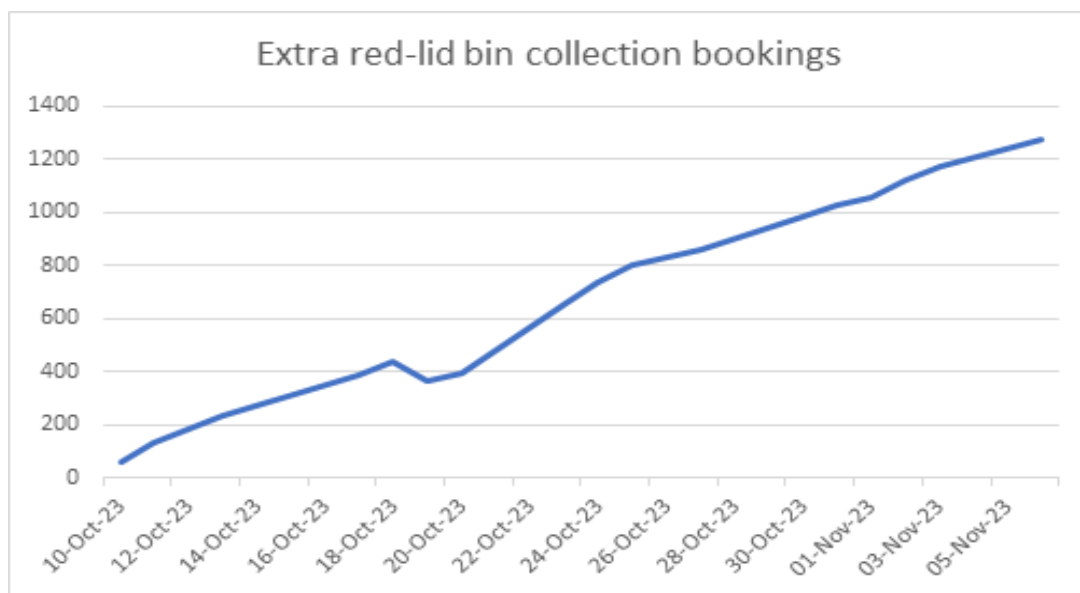
1. Upsizing Red Lid Garbage Bins.

To help assist residents who are struggling with a fortnightly collection of the 120-litre red lidded bin, Council is offering a 240-litre bin. The plan was to allow residents a month to adapt to the new service before offering the larger bin. Council has had 2,189 requests for a 240-litre red lidded bin out of the 50,600 households and has so far delivered 789 and it is envisaged that the current requests will be delivered in the next three weeks. In the meantime, if residents require an additional support they can book an extra collection which has been done through the Optimo service.

2. Booked Overflow Red Lid Garbage Bin Collection

Optimo, Council's current booking system for clean-up bookings, has been active since 9 October 2023 to support residents that would like to book the alternate week collection. [Council clean-up and extra red-lid bin collection - Inner West Council \(nsw.gov.au\)](https://www.nsw.gov.au/council/clean-up-and-extra-red-lid-bin-collection)

The booked system gives residents opportunity to adapt waste sorting behaviour before committing to an upsizing of bin. Cumulative bookings:



3. Supply of starter kits and liners

Home delivery of caddies and liners, with supply also made available at customer service stalls, libraries and service centres. Council can deliver starter kits to households who may not have received them.

4. Rebate for Reusable Nappies

\$30,000 was allocated by council resolution for the nappy and sanitary rebate which opened on 9 October to enable households to try subsidised reusable nappies or sanitary products and reduce the amount of garbage in their red lid bin. Residents buy the items of their choice and submit their simple application and their receipt to qualify for the rebate (up to \$150 for reusable nappies and \$100 for sanitary products).

[Inner West Council's Rebate | Reusable Cloth Nappies](#)

At 6 November 2023, seventy-seven rebates had been claimed (\$4,554 of \$30,000 available);

Reusable cloth nappies – 20 claims to the value of \$1,441.39

Reusable sanitary products – 57 claims to the value of \$3,112.92

5. Nappy Drop Off

Excess nappies can be dropped off at the following locations:

Community Recycling Centre – 50-54 Moore Street, Leichhardt. Open Saturday and Sunday 7:45am to 11.30am and 1pm to 3:45pm.

Community Recycling Centre – 15-17 Unwin's Bridge Road, St Peters (entry via Bolton Street). Open Saturday and Sunday 8am – 1pm.

Inner West Sustainability Hub – 7 Prospect Road, Summer Hill. Open Weekdays 9am-5pm

[Community recycling centres - Inner West Council \(nsw.gov.au\)](#)

[Inner West Sustainability Hub - Inner West Council \(nsw.gov.au\)](#)

6. Waste Busters [Waste Busters - Inner West Council \(nsw.gov.au\)](#)

The Waste Busters and resource recovery officers are attending community events and stalls. The focus has been on reactive education to date, when the enquiries settle waste busters will proactively be contacting households with contaminated or overflowing red lid garbage bins.

One waste audit has been completed as another was cancelled by the resident as they found they adjusted to FOGO better than expected and four more are in progress.

FOGO weekday customer service stalls 9.30am to 5.30pm:

10,11, 12, 13 Oct – Ashfield Aquatic
17,18,19, 20 Oct – Marrickville Library
23 Oct - Loyalty Square, Balmain
24, 25 Oct - Marketplace Leichhardt
26, 27 Oct – Loyalty Square, Balmain
31 Oct – Haberfield Library
1 Nov – Summer Hill Piazza
3 Nov – Ashfield Aquatic

FOGO Weekend customer service stalls (9:30-1:30):

9 Sept – Tempe Recreation Reserve
16 Sept – Dulwich Hill Library
17 Sept – Dulwich Hill Festival
23 Sept – Ashfield Town Hall
30 Sept – Enmore Park
7 Oct – Pioneer Memorial Park, Leichhardt
14 Oct – Yeo Park, Ashfield
15 Oct – Marrickville Festival
21 Oct – Steel Park, Marrickville
28 Oct – Tillman Park, Sydenham (Early Learning event)
28 Oct – Elkington Park, Balmain
29 Oct – Italian Festa, Norton Street, Leichhardt
4 Nov – Summer Hill Piazza

Communications and Engagement

FOGO Community Champions

Cornersmith Workshops and social media commenced mid-October and will be completed by mid-December 2023.

Facebook and Instagram – by 6 November 3 reels have been posted by Cornersmith using FOGO Fridge Check and featuring the kitchen benchtop bin and compostable liners. These posts received up to 888 likes and have been shared by Inner West.

Cornersmith workshops

Inner West Sustainability Hub, Summer Hill – Thursday 26 October (35 attendees)

Balmain Town Hall – Sat 4 November cancelled due to presenter illness (currently being rescheduled as 28 had booked)

Marrickville Pavilion – Sat 2 December (33 booked)



Workshop Summer Hill Thursday 26 October (35 attendees)

Adventure Kids Entertainment have undertaken FOGO performances across the Inner West Primary schools and have booked in schools, inner West Early learning centres and libraries through to March 2024. Feedback has been positive with children loving the interactive approach and FOGO songs.

Primary Schools

Marrickville Public – 17 October (38 children)
Marrickville West Public – 17 October (65 children)
Wilkins Public – 19 October (45 students)
Birchgrove Public – 24 October (45 students)
Balmain Public – 26 October (40 students)
Dulwich Hill – 30 October
Leichhardt Public – 3 November
Ashfield Public – 21 November

Inner West Early Learning Centres;

Annandale – 20 October (20 children)
Cavendish Street – 24 October (40 children)
Balmain-Rozelle – 25 October
Deborah Little – 25 October (52 children)
Leichhardt – 26 October
Addison Road – 7 October (45 students)
Leichhardt Park – 1 November
Enmore – 10 November

Inner West Libraries

Haberfield - 5 December
Marrickville - 6 December
Leichhardt -10 January
St Peters – 11 January
Ashfield – 15 January
Dulwich Hill – 13 February
Balmain – 14 February

Engaging a high-profile individual to help promote FOGO

Craig Reusscassel has shared reels on social media and supported the FOGO Hero campaign.
[FOGO \(Food organics garden organics\) - Inner West Council \(nsw.gov.au\)](https://www.innerwestcouncil.nsw.gov.au/foغو)

Communications and Engagement

Social media has been active with organic posts and boosted ads achieving great reach and engagement. As the campaign has continued there has been a marked downward trend in negative comments.

Social media has been active with organic posts and boosted ads achieving great reach and engagement. As the campaign has continued there has been a marked downward trend in negative comments.

Ads	Reach	Impressions	Engagements	Engagement Percentage
2/11/2023				
1/09/2023 FB	FB Ads – pre-launch	234,349		
1/09/2023 FB	FB Ads – post-launch	125,632		
8/09/2023 FB	FB video boost	13,817	4,756	34.42%
11/09/2023 Insta	Introducing FOGO	5,318	213	4.01%
12/09/2023 FB	Longform post	1,626	320	19.68%
13/09/2023 FB	FOGO is coming (red tile)	5,303	993	18.73%
13/09/2023 Insta	FOGO is coming (red tile)	4,578	174	3.80%
14/09/2023 Insta	FOGO red tile (story)	963	2	0.21%
16/09/2023 FB	Did you hear the news	738	24	3.25%
19/09/2023 FB	Be a FOGO Hero (orange tile)	1,682	205	12.19%
21/09/2023 FB	Every hero needs a sidekick (blue tile)	7,679	1,686	3.44%
21/09/2023 Insta	Every hero needs a sidekick (blue tile)	5,227	128	2.45%
23/09/2023 Insta	Did you hear the news (ep 1)	2,811	70	2.49%
27/09/2023 FB	There is a new home for your food scraps (ep 2)	640	9	1.41%
27/09/2023 Insta	There is a new home for your food scraps (ep 2)	1,925	36	1.87%
29/09/2023	Google Ad	68,400	11,900	17.40%
2/10/2023 FB	What to FOGO?	3,815	141	3.70%
2/10/2023 Insta	What to FOGO?	2,497	43	1.72%
3/10/2023 FB	With the expansion of food recycling	58,523	14,287	24.41%
3/10/2023 Insta	With the expansion of food recycling	9,161	762	8.32%
5/10/2023 FB	Wondering what goes in your different coloured bin?	2,511	465	18.52%
8/10/2023 FB	EPA FOGO video	1,503	95	6.32%
8/10/2023 Insta	EPA FOGO video	3,766	129	3.43%
9/10/2023 FB	It's official - Our new FOGO service starts today (check your calendar)	36,188	9,351	25.84%
9/10/2023 Insta	It's official - Our new FOGO service starts today	7,681	293	3.81%
11/10/2023 FB	Discover eco-friendly kitchen hacks	664	6	0.90%
11/10/2023 FB	Sustainable kitchens (event)	739		100.00%

11/10/2023 Insta	Craig Reucassel (story)	840	13	1.55%
11/10/2023 FB	FOGO food recycling is	1,951	133	6.82%
11/10/2023 Insta	FOGO food recycling is	5,413	125	2.31%
12/10/2023 FB	Craig Reucassel ad	13,538	1,680	12.41%
13/10/2023 FB	Your FOGO starter pack is on its way!	3,482	627	18.01%
13/10/2023 Insta	Your FOGO starter pack is on its way!	5,518	145	2.63%
16/10/2023 FB	The FOGO waste revolution	1,136	183	16.11%
16/10/2023 Insta	The FOGO waste revolution	2,559	49	1.91%
19/10/2023 FB	What goes where in FOGO?	6,952	896	12.89%
19/10/2023 Insta	Discover ecofriendly kitchens	2,130	105	4.93%
20/10/2023 FB	GOOD NEWS Tea bags are now accepted	1,933	285	14.74%
20/10/2023 Insta	GOOD NEWS Tea bags are now accepted	6,476	231	3.57%
24/10/2023 FB	Remember, when using your FOGO bin remove	2,155	295	13.69%
24/10/2023 Insta	Remember, when using your FOGO bin remove	2,670	59	2.21%
27/10/2023 Insta	Introducing FOGO Friday Fridge Check	5,856	198	3.38%
27/10/2023 FB	Introducing FOGO Friday Fridge Check	2,090	334	15.98%
28/10/2023 Insta	FOGO doesn't have to be spooky story	411		0.00%
28/10/2023 Insta	FOGO doesn't have to be spooky	41	6	14.63%
28/10/2023 FB	FOGO doesn't have to be spooky	3,054	150	4.91%
29/10/2023 Insta	FOGO has been in the inner west for almost 3 weeks	9,121	309	3.39%
29/10/2023 FB	FOGO has been in the inner west for almost 3 weeks	846	116	13.71%
31/10/2023 Insta	The new combined food organics	1,232	31	2.52%
31/10/2023 FB	The new combined food organics	631	60	9.51%
2/11/2023 FB	Darcy red bin video	5,645	219	3.88%
2/11/2023 FB	Darcy red bin video	227	74	32.60%
		307,853	51,029	10.91%
TOTAL REACH (including ads)		696,988	51,029	

Compostable liner supply and delivery

Council has compostable liners (bags) available at Inner West Customer Service Centres and libraries. The process needs to be consistent for residents in apartments and houses.

The current on-demand order for apartments is resource intensive and inefficient and will need to be reconsidered as part of our long-term approach with houses.

Other metro councils offer ongoing bag supply:

- Randwick Council currently offers 6 monthly delivery of bags and encourages residents to buy their own, use paper or go bag free in the interim [Order new FOGO caddy liners - Randwick City Council \(nsw.gov.au\)](https://www.randwick.nsw.gov.au/order-new-fogo-caddy-liners)

- Penrith offers quarterly delivery (opt-in) and promotes pick up from council offices and libraries. [FOGO FAQ - Penrith City Council \(nsw.gov.au\)](https://www.penrith.nsw.gov.au/fofo/fofo-faq)

In a 2021 publication of industry news, Waste Management, a study of the use of compostable liners by MRA Consulting found that councils which supplied liners had on average 30 per cent more FOGO capture than those without. While the study noted that those councils not supplying liners did so to save costs, modelling showed that the avoided landfill gate fees for the additional food waste captured because liners were provided, resulted in savings well exceeding the cost of providing liners.

It is proposed to provide the delivery of compostable bag liners to the 50,600 houses single dwellings by the end of the year and the supply of these bags is estimated at \$165,000 and the delivery of the bags will be undertaken by Council's waste staff.

In future a report will be presented to Council that considers a number of delivery models like the Penrith or Randwick examples or offering a pick-up service as costs could be reduced or avoided by offering free collection from the three Customer service centres, eight libraries and the Inner West Sustainability Hub. They could also be provided from the mobile Customer service stalls.

There must be a strong focus on take only one pack to discourage the stockpiling of bags due to the 12-month shelf life of bags and them beginning to compost and deteriorate over time, particularly if stored in damp areas or exposed to sunlight.

FINANCIAL IMPLICATIONS

Fully funded via Domestic Waste Budget for ongoing operational costs and implementation funded via the NSW EPA (Environment Protection Authority) Grant and any additional costs to the above budget for example the additional compostable liners will be funded from the Domestic Waste Reserve.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 14
Subject: INVESTMENT REPORT AT 30 SEPTEMBER 2023
Prepared By: Chris Sleiman - Acting Chief Financial Officer
Authorised By: Kelly Loveridge - Director Corporate

RECOMMENDATION

That Council receive and note the report.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

A monthly investment report is provided to Council detailing the investment portfolio in terms of performance, percentage exposure of total portfolio, maturity date and changes in market value. During the month of September 2023:

- Council had \$58.0m among 6 and 12 month term deposits mature which had an average rate of 4.36% pa.
- Council reinvested the proceeds of \$58.0m and an additional \$1.5m across 6 and 12 month green and non-fossil fuel term deposits at an average rate of 5.06% pa.
- Council is preparing for the maturity of further investments in October 2023 and it appears that the rates are continuing to trend positively.
- Council's entire investment portfolio remains invested in non-fossil fuel lending ADIs (50% of portfolio) and socially responsible investments (50% of portfolio).

Council's investments are reported monthly to Council in accordance with the Local Government Act 1993, the Local Government (General) Regulation 2021 and Council's Investment Policy.

BACKGROUND

A monthly investment report is provided to Council detailing the investment portfolio in terms of performance, percentage exposure of total portfolio, maturity date and changes in market value.

The intention of investing Council's funds is to seek the most favourable return available, whilst having due consideration of risk and security for that investment type and ensuring that its liquidity requirements are being maintained; with consideration given to the preservation of capital, liquidity, and the return on investment.

Preservation of capital is the principal objective of the investment portfolio. Investments are placed in a manner that seeks to ensure security and safeguarding the investment portfolio. This includes managing credit and interest rate risk within identified thresholds and parameters.

Council determined to proactively invest in a non-fossil fuel investment portfolio.

Legislative Requirements

All investments are to comply with the following:

- *Local Government Act 1993;*
- *Local Government (General) Regulation 2021;*
- *Ministerial Investment Order dated 17 February 2011;*
- *Local Government Code of Accounting Practice and Financial Reporting;*
- *Australian Accounting Standards; and*
- *Division of Local Government Investment Policy Guidelines May 2010*

Council's Socially Responsible Investments consist of Green Term Deposits from otherwise fossil fuel lending banks, such as CBA and Westpac and also long dated bond issues from a range of institutions and government agencies. These investments provide targeted funding to a wide range of green and socially responsible projects and initiatives. Council also utilises these investments to remain within the credit rating policy guidelines imposed by the NSW TCorp loan covenant requirements.

Certification

The Acting Chief Financial Officer Chris Sleiman as the Responsible Accounting Officer has certified that the investments listed in the attached report have been made in accordance with Section 625 of the Local Government Act 1993, Section 212 of the Local Government General Regulation 2021 and Council's Investment Policy.

DISCUSSION

Council's investments are held in various investment categories which are listed in the table below. Council's investment portfolio size is \$223.9m, an increase of \$1.5m from the prior month as Council invested additional working funds into the investment portfolio. All Socially Responsible Investments (SRI's) are investments that comply with the Non-Fossil Fuel standards. Council's portfolio during the month had a return of 3.79% pa, against the UBSWA Bank Bill Index Benchmark (4.18% pa) on a marked-to-market basis. For the past 12 months, the portfolio has returned 4.26% pa on a marked-to-market basis.

Without marked-to-market influences, Council's investment portfolio yielded 4.68% pa for the month, up from 4.60% pa in August 2023. This is based on the actual interest rates being received on existing investments and excludes market value changes of the securities/deposits.

Long dated market rates increased during the month in reaction to growing sentiment that inflation pressures would require central banks to keep official rates higher for longer. This impacted the market valuation of Council's fixed rate bonds, causing a slight drag on overall mark to market performance. As interest rates rise/fall the dollar valuations of existing bonds fall/rise in the market. While a bond's (or FRN's) market value may drop below its face value (or par value) during the life a security, providing Council does not sell the security and the issuer is sound (which all of Council's holdings are) then the bond's market value will come back to the face value by the time it matures.

Change in the value of our portfolio

During September, Council had \$58m in deposits mature across the range of 6 and 12 month terms paying an average of 4.36%pa. Council invested \$59.5m across six new Green and non-fossil fuel TDs with maturities between 6 and 12 month TDs paying an average of

5.06%pa, providing a good boost to the portfolio's overall yield. Council's entire investment portfolio remains invested in non fossil fuel lending ADIs (50% of portfolio) and socially responsible investments (50% of portfolio).

With the assistance of our investment advisor, we are constantly requesting that Commonwealth Bank of Australia open their Green investments again. This is due to Council reaching its investment policy limits with Suncorp Bank and Bendigo & Adelaide Bank, leaving Westpac Group the only institution available to invest with. Council contacted NSW TCorp to understand the green investment options on offer but were advised that they were not allowing investments at this time as they could not meet other banks return of investment rates.

Institution	% of portfolio	Investment Policy Limit	
Suncorp Bank (A+)	30%	30%	✓
Bendigo and Adelaide Bank (BBB+)	10%	10%	✓
Newcastle Greater Mutual Group (BBB)	7%	10%	✓
Westpac Group (AA-)	31%	50%	✓
Commonwealth Bank of Australia (AA-)	14%	50%	✓
Great Southern Bank (BBB)	1%	10%	✓
Suncorp Bank Covered (AAA)	2%	50%	✓
NSW T-Corp [Green] (AA+)	2%	50%	✓
National Housing Fin Inv Corp [Social] (AAA)	2%	50%	✓

The attachments to this report summarise all investments held by Council and interest returns for periods ending 30 September 2023.

The Current Market value is required to be accounted for. The Current Market Value is a likely outcome if Council were to consider recalling the investment prior to its due date.

All investments held in the month of September were in accordance with the *Local Government Act*, *Local Government Regulations* and the Inner West Council Investment Policy.

Current Breakdown				
ADI Lending Status *	Current Month (\$)		Previous Month (\$)	
Non Fossil Fuel Lending ADIs				
Bendigo and Adelaide Bank	22,100,000		22,600,000	
Emerald Reverse Mortgage	1,407,654		1,407,654	
Great Southern Bank	2,000,000		2,000,000	
Newcastle Greater Mutual Group	14,750,000		14,750,000	
Suncorp Bank	66,650,000		66,650,000	
Suncorp Bank Covered	5,500,000		5,500,000	
	112,407,654	50%	112,907,654	51%
Socially Responsible Investment				
CBA (Green)	31,500,000		41,500,000	
National Housing Finance Investment Corp (Social)	4,500,000		4,500,000	
NSW T-Corp (Green)	5,000,000		5,000,000	
Westpac Group (Green TD)	70,500,000		58,500,000	
	111,500,000	50%	109,500,000	49%
	223,907,654		222,407,654	

* source: Marketforces

Percentages may not add up to 100% due to rounding

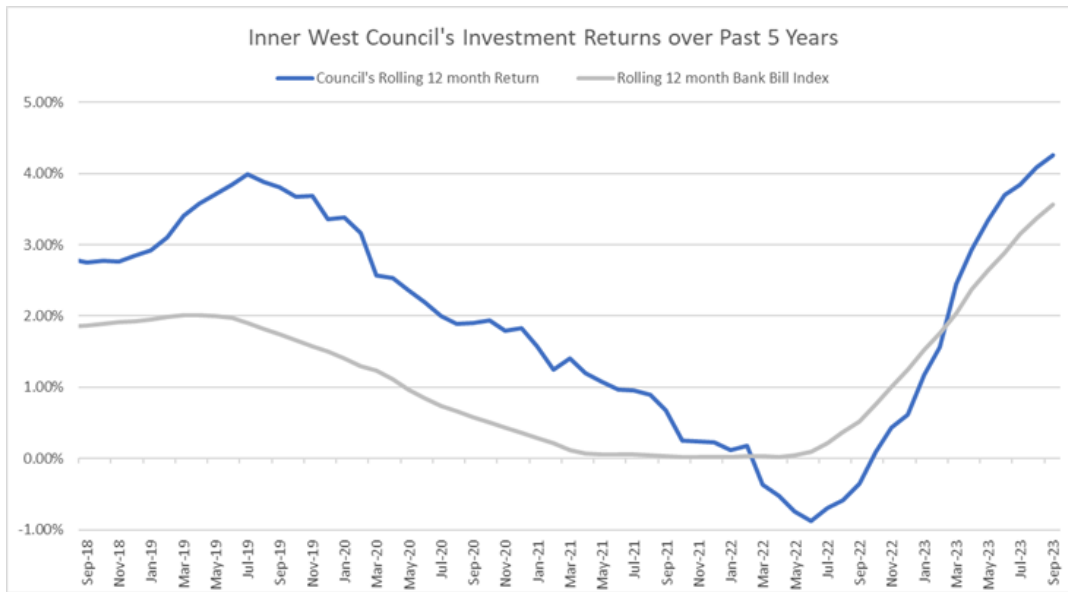
The External, Internal and Working Funds table below reflects the amount of total cash, bank and investments as at 30 September 2023.

External/Internal Restrictions & Working Funds

Reserves	September 2023
External Restrictions	120,366,456
Internal Restrictions	152,312,556
Working Funds	21,742,946
Total	294,421,958

Reconciliation	September 2023
Bank & Cash	70,514,304
Investments	223,907,654
Total	294,421,958

The performance chart over the page shows Council's rolling 12 monthly return versus benchmark over the past 5 years. Each data point is the 12 month return for the stated month end.



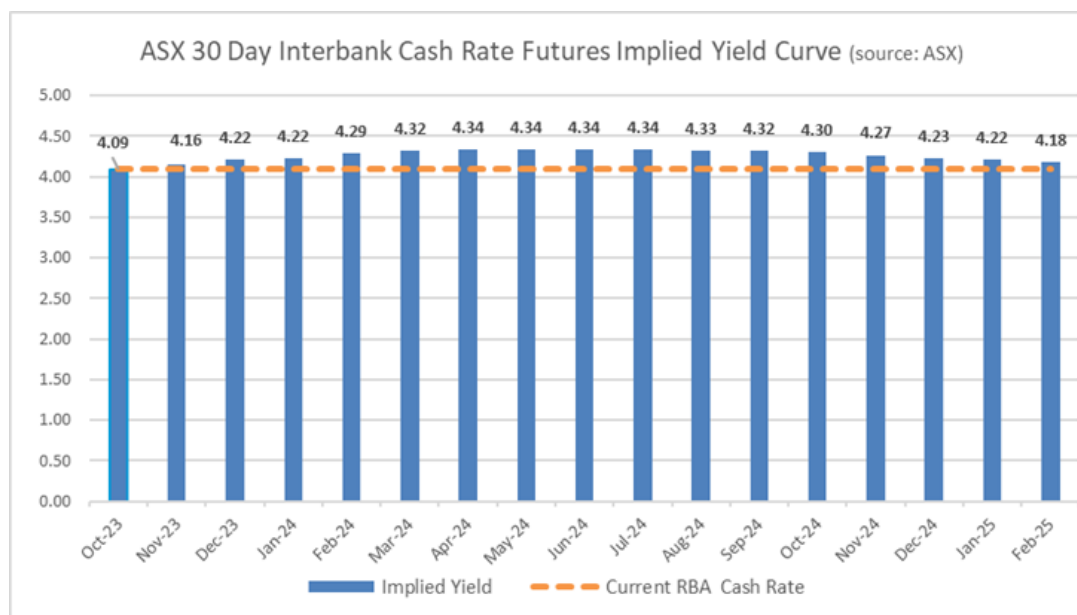
Council's investment performance had reflected the downward trend in interest rate markets over recent years accelerated by pandemic related interest rate cuts. With inflation pressures building, interest rates increased sharply over much of 2022, causing negative marked-to-market returns on existing bonds and FRNs over that period, however market rates have largely stabilised and the higher rates being received on new investments and FRN rate resets are flowing through to the rolling 12mo figure which is exceeding the benchmark's performance again.

Domestic issues:

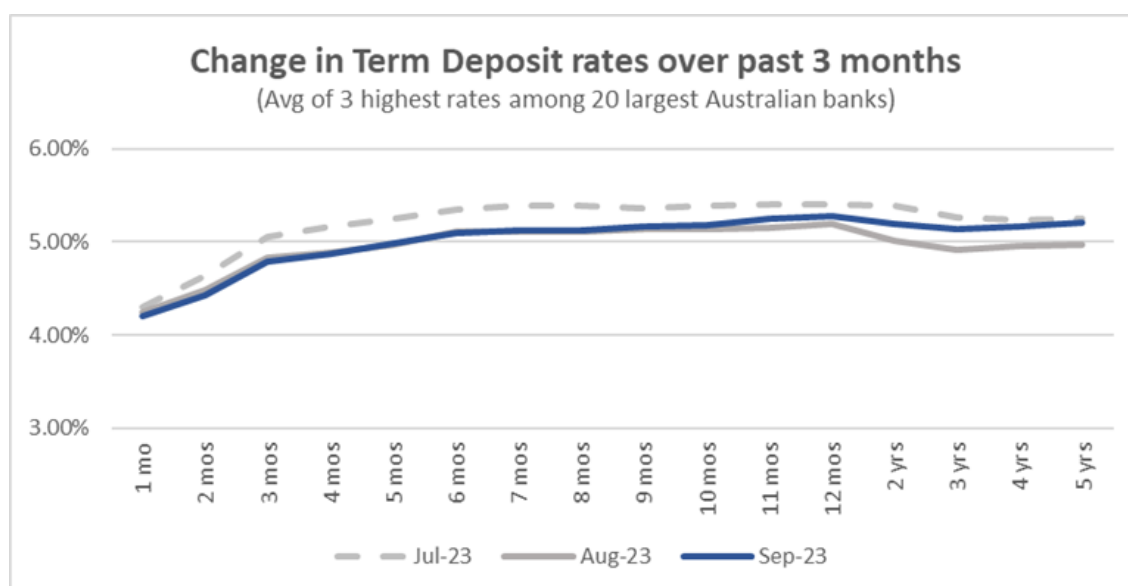
- Latest GDP data showed a slow down to 2.1%yoy, but the result was stronger than the RBA's forecast of 1.6%yoy. Much of the growth last quarter came from strong population growth, public spending and energy exports, while interest rate sensitive parts of the economy remain under pressure. Consumer spending rose only slightly and discretionary spending fell for the third quarter in a row. This reflects the hit from higher interest payments, rising tax payments, falling small business income and cost of living pressures offsetting strong growth in wage income.
- Economists expect a further slowing in GDP growth as consumer spending tips negative, dwelling investment continues to fall, business investment slows and recent strength in public spending and exports moderate with slowing global growth (with China being the main risk).
- Latest jobs figures were up a strong 64,900 after a weak July, but the quality of jobs growth was poor (with full time employment up just 2,800 after a fall of 18,700 in July), hours worked fell and a rise in the participation rate to a record high saw unemployment unchanged at 3.7%, still up from a low of 3.4% last October. The jobs market is still tight but the rising trend in unemployment and underemployment indicates that it is gradually cooling.

Interest rates

- At its September meeting the RBA board, noted that inflation was still too high and was expected to remain so for an extended period. They kept the cash target unchanged at 4.10% but indicated that another rate raise may be required.
- The experience in other countries continues to suggest that services price inflation might take some time to decline. Overall, the RBA board members decided that the economy still appears to be on the narrow path by which inflation comes back to target and employment continues to grow, but they will be guided by upcoming economic indicators.
- The market has again priced in one more interest rate hike of 25bps by mid-2024:



- In September, term deposit rates across the 1 to 12 month range were little changed from last month. Meanwhile, rates on terms between 2 to 5 years rose by approximately 20 basis points as the market adjusted to the possibility of inflation staying higher for longer.



FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

1. [↓](#) Inner West Council Investment Report - September 2023
2. [↓](#) Inner West Council Economic and Investment Portfolio Commentary - September 2023

INNER WEST

Investment Summary Report September 2023

Inner West Council Executive Summary - September 2023

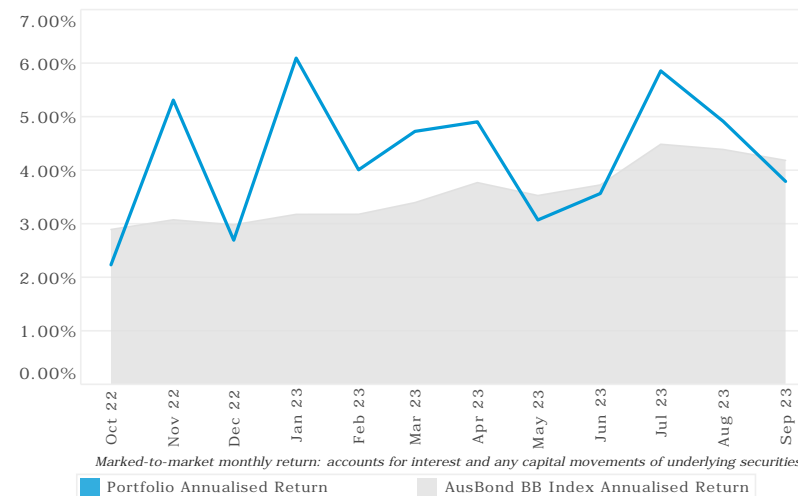


Investment Holdings

	Face Value (\$)	Current Value (\$)	Current Yield (%)
Bonds	11,300,000	10,132,289	2.5088
Floating Rate Note	102,200,000	101,828,359	4.7994
Floating Rate Term Deposits	7,000,000	7,001,722	4.4886
Mortgage Backed Security	1,407,654	1,009,649	4.8074
Term Deposit	102,000,000	102,900,757	5.0391
	223,907,654	222,872,775	4.7833

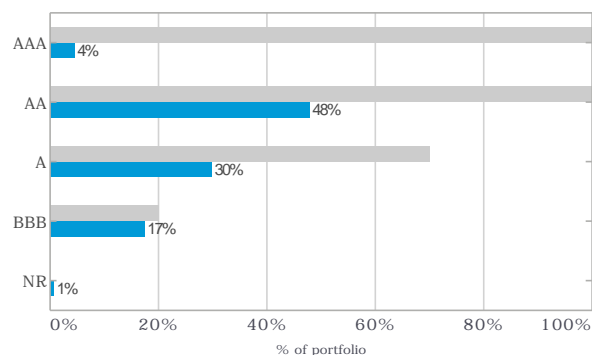
Face Value = capital value to be repaid upon maturity
Current Value = current market value + accrued interest
Current Yield = weighted average interest rate

Investment Performance



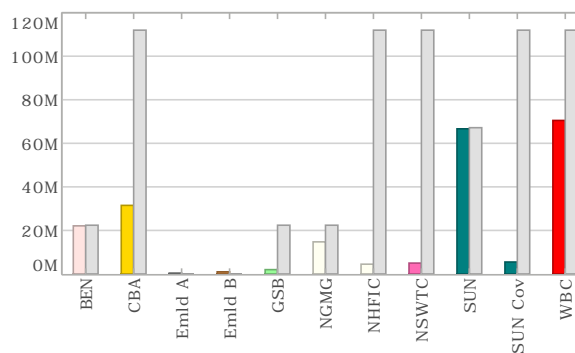
Investment Policy Compliance

Total Credit Exposure



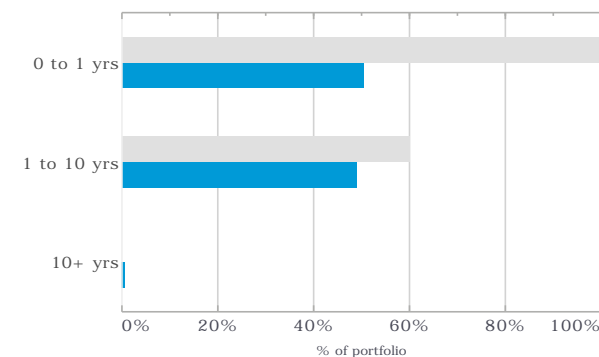
Holdings in each credit rating category vs policy limits

Individual Institutional Exposures



Holdings per bank / product provider vs policy limits

Term to Maturities

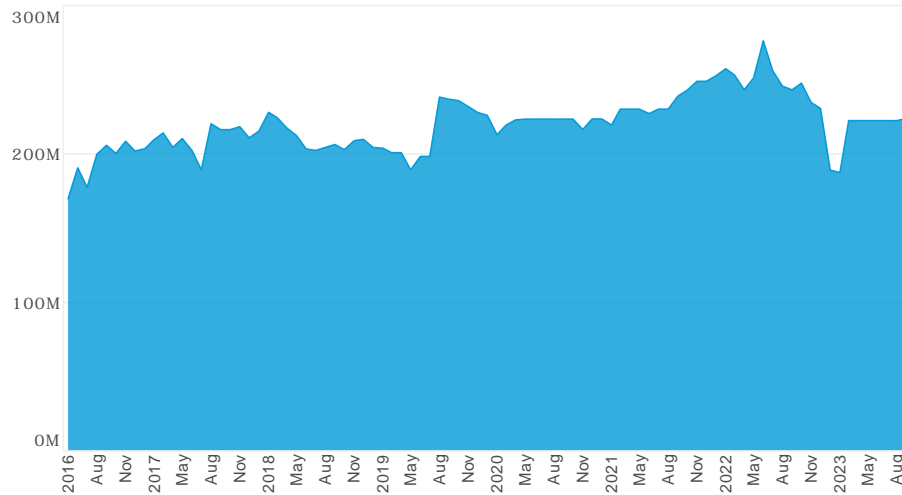


Current maturity profile of all holdings vs policy limits

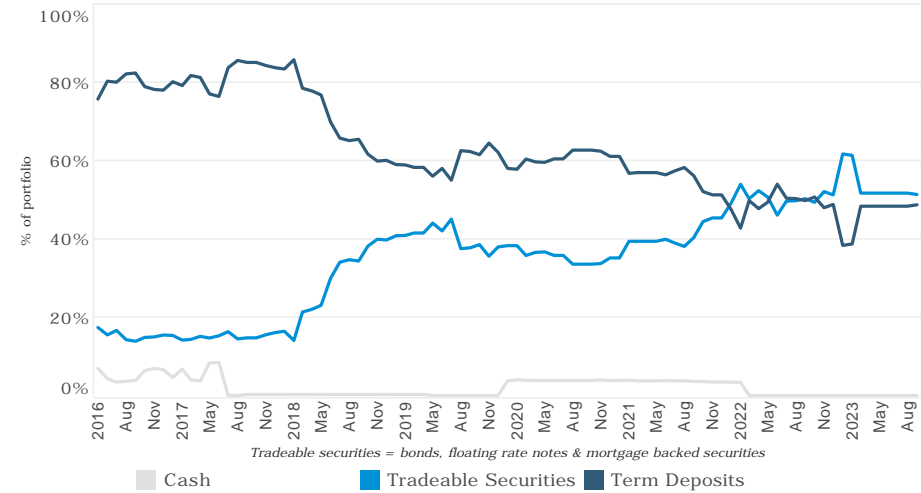
Inner West Council Executive Summary - September 2023



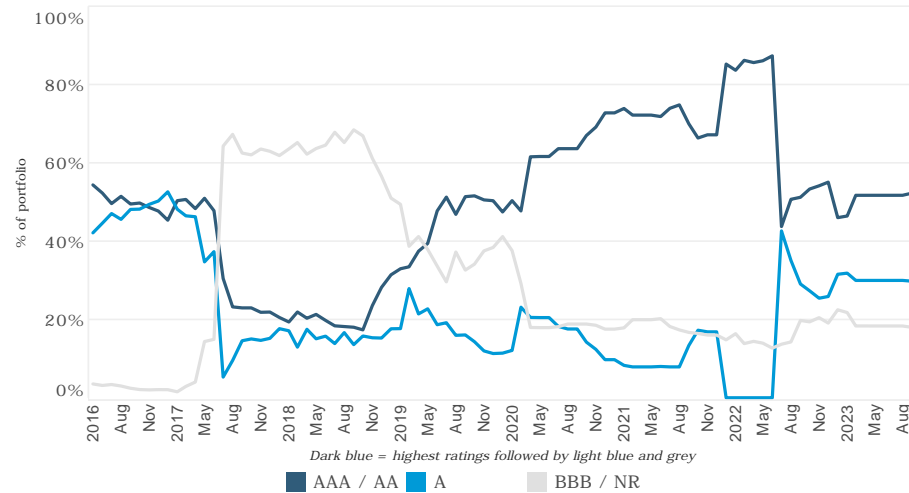
Month end investment balances since amalgamation



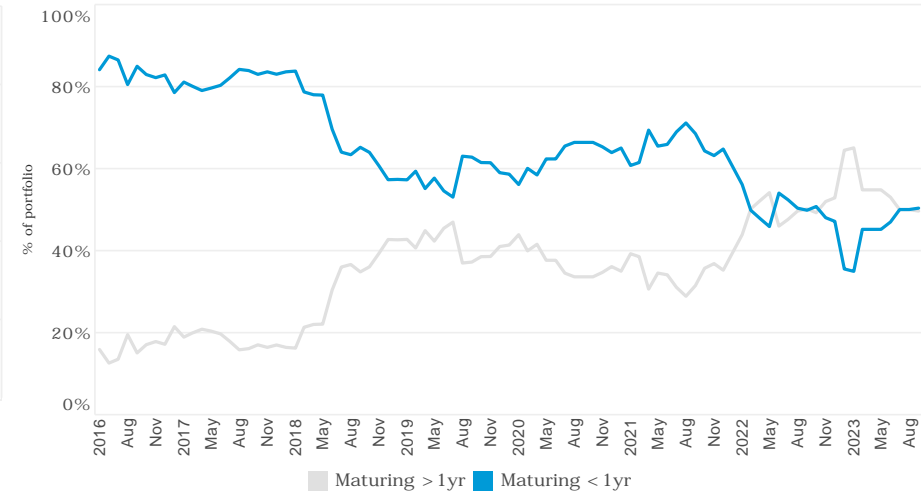
Composition of portfolio by asset type



Composition of portfolio by credit rating categories



Composition of portfolio by short (< 1 yr) and long term (> 1 yr) holdings



Inner West Council Investment Holdings Report - September 2023



Term Deposits

Maturity Date	Face Value (\$)	Current Rate (%)	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Interest Date	Reference
25-Oct-23	10,000,000.00	4.2500%	Commonwealth Bank of Australia	AA-	10,000,000.00	25-Oct-22	10,397,054.79	543490	397,054.79	At Maturity	Green
6-Dec-23	9,000,000.00	5.0200%	Suncorp Bank	A+	9,000,000.00	1-Jun-23	9,151,012.60	544141	151,012.60	At Maturity	
12-Mar-24	18,000,000.00	4.8900%	Westpac Group	AA-	18,000,000.00	12-Sep-23	18,045,818.63	544503	45,818.63	At Maturity	Green
20-Mar-24	2,000,000.00	4.9300%	Westpac Group	AA-	2,000,000.00	20-Sep-23	2,002,971.51	544515	2,971.51	At Maturity	Green
21-May-24	7,000,000.00	5.1600%	Suncorp Bank	A+	7,000,000.00	19-Sep-23	7,011,875.07	544513	11,875.07	At Maturity	
26-Jun-24	5,000,000.00	5.3800%	Westpac Group	AA-	5,000,000.00	30-Jun-23	5,003,684.93	544279	3,684.93	Quarterly	Green
26-Jun-24	18,500,000.00	5.3300%	Westpac Group	AA-	18,500,000.00	28-Jun-23	18,756,643.15	544245	256,643.15	At Maturity	Green
18-Sep-24	12,500,000.00	5.0000%	Bendigo and Adelaide Bank	BBB+	12,500,000.00	20-Sep-23	12,518,835.62	544516	18,835.62	At Maturity	
26-Sep-24	10,000,000.00	5.2100%	Westpac Group	AA-	10,000,000.00	27-Sep-23	10,005,709.59	544540	5,709.59	At Maturity	Green
26-Sep-24	10,000,000.00	5.2200%	Westpac Group	AA-	10,000,000.00	26-Sep-23	10,007,150.68	544525	7,150.68	At Maturity	Green
102,000,000.00		5.0391%			102,000,000.00		102,900,756.57		900,756.57		

Floating Rate Term Deposits

Maturity Date	Face Value (\$)	Current Rate (%)	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Interest Date	Reference
28-Jun-24	4,000,000.00	4.4500%	Westpac Group 3moBBSW+0.31%	AA-	4,000,000.00	30-Jun-21	4,000,975.34	541605	975.34	29-Dec-23	Green
30-Jun-26	3,000,000.00	4.5400%	Westpac Group 3moBBSW+0.40%	AA-	3,000,000.00	30-Jun-21	3,000,746.30	541606	746.30	29-Dec-23	Green
7,000,000.00		4.4886%			7,000,000.00		7,001,721.64		1,721.64		

Floating Rate Notes

Maturity Date	Face Value (\$)	Current Rate (%)	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Coupon Date	Reference
30-Jul-24	750,000.00	5.0369%	SUN Snr FRN (Jul24) BBSW+0.78%	A+	749,182.50	1-Oct-19	757,519.37	538563	6,416.87	30-Oct-23	
30-Jul-24	6,000,000.00	5.0369%	SUN Snr FRN (Jul24) BBSW+0.78%	A+	6,000,000.00	30-Jul-19	6,060,154.98	538330	51,334.98	30-Oct-23	
24-Oct-24	2,000,000.00	5.4775%	GSB Snr FRN (Oct24) BBSW+1.12%	BBB	2,000,000.00	24-Oct-19	2,024,629.45	538603	20,709.45	24-Oct-23	
17-Mar-25	4,000,000.00	5.0994%	BEN Snr FRN (Mar25) BBSW+0.98%	BBB+	4,000,000.00	11-Mar-22	4,013,064.90	542439	7,264.90	18-Dec-23	
24-Apr-25	3,700,000.00	5.4775%	SUN Cov FRN (Apr25) BBSW+1.12%	AAA	3,700,000.00	27-Apr-20	3,764,397.49	539640	38,312.49	24-Oct-23	

Inner West Council Investment Holdings Report - September 2023



Maturity Date	Face Value (\$)	Current Rate (%)	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Coupon Date	Reference
2-Dec-25	5,600,000.00	4.6450%	BEN Snr FRN (Dec25) BBSW+0.52%	BBB+	5,600,000.00	2-Dec-20	5,567,217.75	540602	19,241.75	4-Dec-23	
24-Feb-26	6,400,000.00	4.5872%	SUN Snr FRN (Feb26) BBSW+0.45%	A+	6,400,000.00	24-Feb-21	6,370,020.58	540964	30,564.58	24-Nov-23	
24-Feb-26	10,000,000.00	4.5872%	SUN Snr FRN (Feb26) BBSW+0.45%	A+	9,927,200.00	16-Feb-22	9,953,157.15	542349	47,757.15	24-Nov-23	
24-Feb-26	10,000,000.00	4.5872%	SUN Snr FRN (Feb26) BBSW+0.45%	A+	9,962,700.00	27-Oct-21	9,953,157.15	542015	47,757.15	24-Nov-23	
4-Mar-26	10,000,000.00	4.7550%	NPBS Snr FRN (Mar26) BBSW+0.63%	BBB	10,000,000.00	4-Mar-21	9,863,473.97	540984	35,173.97	4-Dec-23	
15-Sep-26	3,750,000.00	4.6073%	SUN Snr FRN (Sep26) BBSW+0.48%	A+	3,750,000.00	9-Sep-21	3,709,986.14	541878	7,573.64	15-Dec-23	
23-Dec-26	1,500,000.00	4.5488%	CBA Green Snr FRN (Dec26) BBSW+0.41%	AA-	1,492,560.00	27-Oct-21	1,485,281.62	542014	1,121.62	27-Dec-23	
23-Dec-26	5,000,000.00	4.5488%	CBA Green Snr FRN (Dec26) BBSW+0.41%	AA-	4,968,400.00	1-Nov-21	4,950,938.74	542019	3,738.74	27-Dec-23	
23-Dec-26	5,000,000.00	4.5488%	CBA Green Snr FRN (Dec26) BBSW+0.41%	AA-	5,000,000.00	21-Sep-21	4,950,938.74	541917	3,738.74	27-Dec-23	
23-Dec-26	10,000,000.00	4.5488%	CBA Green Snr FRN (Dec26) BBSW+0.41%	AA-	9,858,500.00	8-Mar-22	9,901,877.48	542413	7,477.48	27-Dec-23	
25-Jan-27	13,750,000.00	5.1346%	SUN Snr FRN (Jan27) BBSW+0.78%	A+	13,750,000.00	18-Jan-22	13,798,617.66	542249	131,530.16	25-Oct-23	
10-Feb-27	4,750,000.00	5.1663%	NPBS Snr FRN (Feb27) BBSW+1.00%	BBB	4,750,000.00	7-Feb-22	4,703,925.99	542315	34,960.99	10-Nov-23	
	102,200,000.00	4.7994%			101,908,542.50		101,828,359.16		494,674.66		

Fixed Rate Bonds

Maturity Date	Face Value (\$)	Current Rate (%)	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Purchase Yield	Reference
24-Aug-26	500,000.00	3.2500%	SUN Cov Bond (Aug26) 3.25%	AAA	549,310.00	5-May-20	476,809.95	539728	1,659.95	1.70000%	
24-Aug-26	1,300,000.00	3.2500%	SUN Cov Bond (Aug26) 3.25%	AAA	1,427,881.00	30-Apr-20	1,239,705.86	539692	4,315.86	1.70000%	
15-Nov-28	5,000,000.00	3.0000%	NSWTC 'Green' Snr Bond (Nov28) 3.00%	AA+	5,000,000.00	15-Nov-18	4,729,407.61	537310	56,657.61	3.23500%	
27-May-30	1,500,000.00	1.5200%	NHFIC 'Social' Snr Bond (May30) 1.52%	AAA	1,540,140.00	10-Feb-21	1,252,739.67	540932	7,829.67	1.25000%	
1-Jul-31	3,000,000.00	1.7400%	NHFIC 'Social' Snr Bond (Jul31) 1.74%	AAA	3,000,000.00	1-Jul-21	2,433,626.07	541524	12,836.07	1.74000%	
	11,300,000.00	2.5088%			11,517,331.00		10,132,289.16		83,299.16	2.3301%	

Mortgage Backed Securities

Maturity Date	Face Value (\$)	Current Rate (%)	Security Name	Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Reference
21-Aug-51	407,654.49	4.5943%	Emerald Reverse Mortgage (2006A)	NR	1,000,000.00	17-Jul-06	324,150.84	310321	2,103.79	

Inner West Council Investment Holdings Report - September 2023



Maturity Date	Face Value (\$)	Current Rate (%)	Security Name	Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Reference
21-Aug-56	1,000,000.00	4.8943%	Emerald Reverse Mortgage (2006B)	NR	1,000,000.00	17-Jul-06	685,497.71	310334	5,497.71	
	1,407,654.49	4.8074%			2,000,000.00		1,009,648.55		7,601.50	

Inner West Council Accrued Interest Report - September 2023



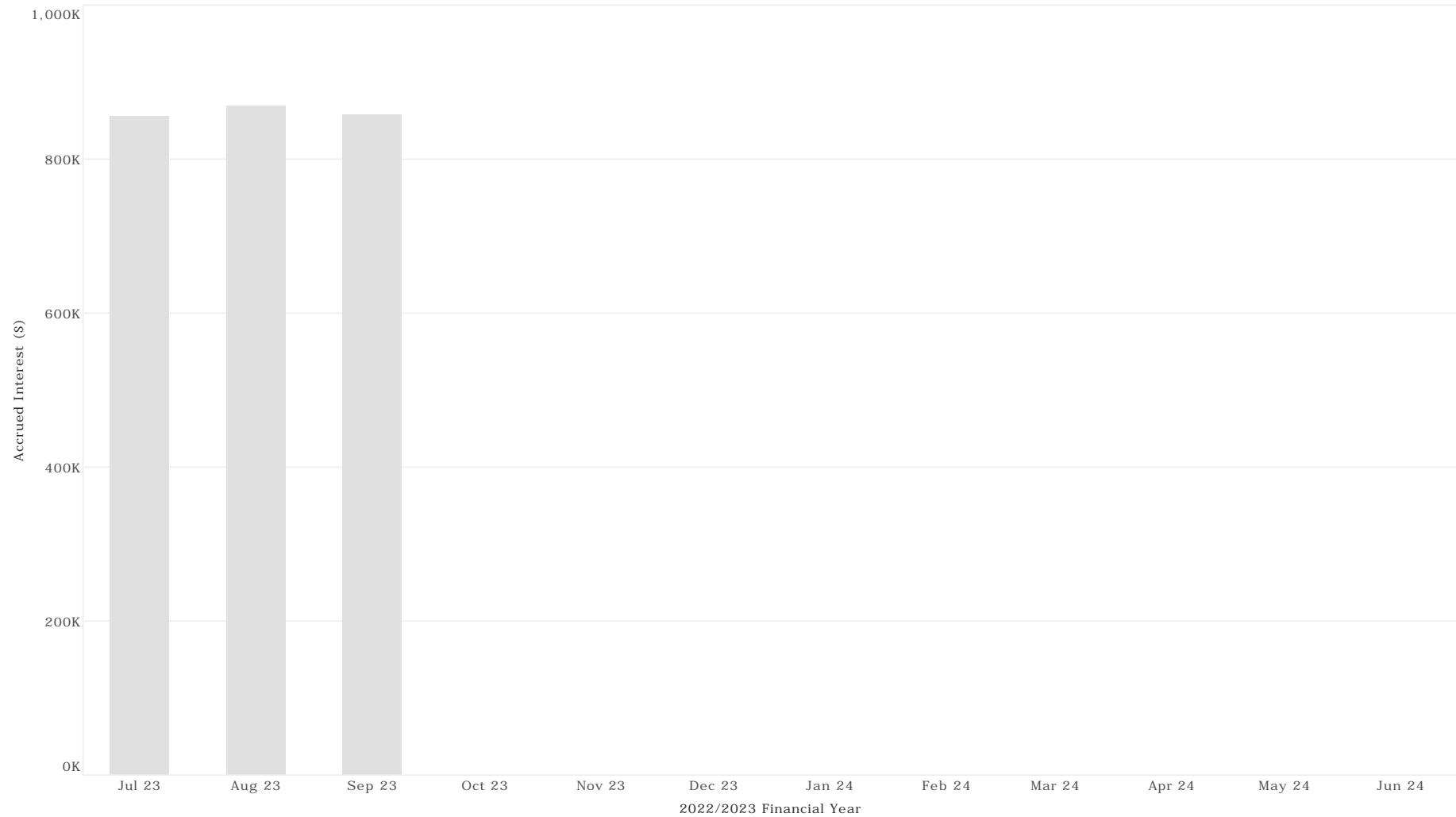
Investment	Deal No.	Comments	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Yield (% pa)
Bonds									
SUN Cov Bond (Aug26) 3.25%	539692		1,300,000.00	30-Apr-20	24-Aug-26	0.00	30	3,407.26	3.19%
SUN Cov Bond (Aug26) 3.25%	539728		500,000.00	5-May-20	24-Aug-26	0.00	30	1,310.49	3.19%
NSWTC 'Green' Snr Bond (Nov28) 3.00%	537310		5,000,000.00	15-Nov-18	15-Nov-28	0.00	30	12,228.26	2.98%
NHFIC 'Social' Snr Bond (May30) 1.52%	540932		1,500,000.00	10-Feb-21	27-May-30	0.00	30	1,879.12	1.52%
NHFIC 'Social' Snr Bond (Jul31) 1.74%	541524		3,000,000.00	1-Jul-21	1-Jul-31	0.00	30	4,278.69	1.74%
						0.00		23,103.82	2.49%
Floating Rate Note									
SUN Snr FRN (Jul24) BBSW+0.78%	538330		6,000,000.00	30-Jul-19	30-Jul-24	0.00	30	24,839.51	5.04%
SUN Snr FRN (Jul24) BBSW+0.78%	538563		750,000.00	1-Oct-19	30-Jul-24	0.00	30	3,104.94	5.04%
GSB Snr FRN (Oct24) BBSW+1.12%	538603		2,000,000.00	24-Oct-19	24-Oct-24	0.00	30	9,004.11	5.48%
BEN Snr FRN (Mar25) BBSW+0.98%	542439		4,000,000.00	17-Mar-22	17-Mar-25	52,807.92	30	17,130.11	5.21%
SUN Cov FRN (Apr25) BBSW+1.12%	539640		3,700,000.00	27-Apr-20	24-Apr-25	0.00	30	16,657.61	5.48%
BEN Snr FRN (Dec25) BBSW+0.52%	540602		5,600,000.00	2-Dec-20	2-Dec-25	65,500.02	30	21,332.17	4.63%
SUN Snr FRN (Feb26) BBSW+0.45%	540964		6,400,000.00	24-Feb-21	24-Feb-26	0.00	30	24,129.93	4.59%
SUN Snr FRN (Feb26) BBSW+0.45%	542015		10,000,000.00	29-Oct-21	24-Feb-26	0.00	30	37,703.01	4.59%
SUN Snr FRN (Feb26) BBSW+0.45%	542349		10,000,000.00	18-Feb-22	24-Feb-26	0.00	30	37,703.01	4.59%
NPBS Snr FRN (Mar26) BBSW+0.63%	540984		10,000,000.00	4-Mar-21	4-Mar-26	117,242.90	30	39,039.12	4.75%
SUN Snr FRN (Sep26) BBSW+0.48%	541878		3,750,000.00	15-Sep-21	15-Sep-26	44,575.89	30	14,356.93	4.66%
CBA Green Snr FRN (Dec26) BBSW+0.41%	541917		5,000,000.00	23-Sep-21	23-Dec-26	60,923.59	30	19,293.70	4.69%
CBA Green Snr FRN (Dec26) BBSW+0.41%	542014		1,500,000.00	29-Oct-21	23-Dec-26	18,277.08	30	5,788.11	4.69%
CBA Green Snr FRN (Dec26) BBSW+0.41%	542019		5,000,000.00	2-Nov-21	23-Dec-26	60,923.59	30	19,293.70	4.69%
CBA Green Snr FRN (Dec26) BBSW+0.41%	542413		10,000,000.00	10-Mar-22	23-Dec-26	121,847.18	30	38,587.40	4.69%
SUN Snr FRN (Jan27) BBSW+0.78%	542249		13,750,000.00	25-Jan-22	25-Jan-27	0.00	30	58,028.01	5.13%
NPBS Snr FRN (Feb27) BBSW+1.00%	542315		4,750,000.00	10-Feb-22	10-Feb-27	0.00	30	20,169.80	5.17%
						542,098.17		406,161.17	4.84%
Floating Rate Term Deposits									

Inner West Council Accrued Interest Report - September 2023

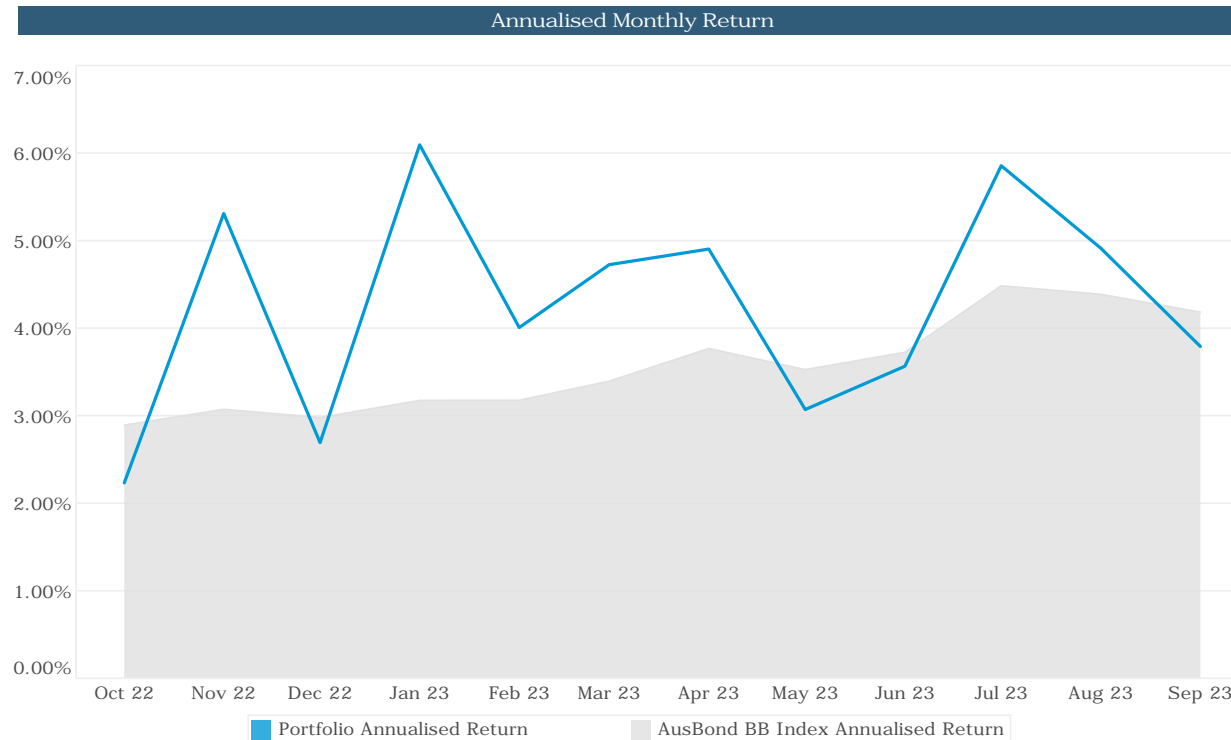


Investment	Deal No.	Comments	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Yield (% pa)
Westpac Group 3moBBSW+0.31%	541605		4,000,000.00	30-Jun-21	28-Jun-24	46,479.31	30	15,276.67	4.65%
Westpac Group 3moBBSW+0.40%	541606		3,000,000.00	30-Jun-21	30-Jun-26	35,532.63	30	11,679.41	4.74%
						82,011.94		26,956.08	4.69%
Mortgage Backed Securities									
Emerald Reverse Mortgage Series 2006-1 Class A (BBSW+0.45%)	310321		407,654.49	17-Jul-06	21-Aug-51	0.00	30	1,539.36	4.59%
Emerald Reverse Mortgage Series 2006-1 Class B (BBSW+0.75%)	310334		1,000,000.00	17-Jul-06	21-Aug-56	0.00	30	4,022.72	4.89%
						0.00		5,562.08	4.81%
Term Deposits									
Bendigo and Adelaide Bank	543316		13,000,000.00	20-Sep-22	20-Sep-23	539,500.00	19	28,083.56	4.15%
Commonwealth Bank of Australia	543349		10,000,000.00	27-Sep-22	27-Sep-23	430,000.00	26	30,630.14	4.30%
Suncorp Bank	543959		7,000,000.00	23-Mar-23	19-Sep-23	158,794.52	18	15,879.45	4.60%
Westpac Group	543913		18,000,000.00	8-Mar-23	12-Sep-23	416,278.36	11	24,356.72	4.49%
Westpac Group	543958		10,000,000.00	23-Mar-23	26-Sep-23	218,252.05	25	29,178.08	4.26%
Commonwealth Bank of Australia	543490		10,000,000.00	25-Oct-22	25-Oct-23	0.00	30	34,931.50	4.25%
Suncorp Bank	544141		9,000,000.00	1-Jun-23	6-Dec-23	0.00	30	37,134.24	5.02%
Westpac Group	544503		18,000,000.00	12-Sep-23	12-Mar-24	0.00	19	45,818.63	4.89%
Westpac Group	544515		2,000,000.00	20-Sep-23	20-Mar-24	0.00	11	2,971.51	4.93%
Suncorp Bank	544513		7,000,000.00	19-Sep-23	21-May-24	0.00	12	11,875.07	5.16%
Westpac Group	544245		18,500,000.00	28-Jun-23	26-Jun-24	0.00	30	81,045.20	5.33%
Westpac Group	544279		5,000,000.00	30-Jun-23	26-Jun-24	64,854.79	30	22,109.58	5.38%
Bendigo and Adelaide Bank	544516		12,500,000.00	20-Sep-23	18-Sep-24	0.00	11	18,835.62	5.00%
Westpac Group	544525		10,000,000.00	26-Sep-23	26-Sep-24	0.00	5	7,150.68	5.22%
Westpac Group	544540		10,000,000.00	27-Sep-23	26-Sep-24	0.00	4	5,709.59	5.21%
						1,827,679.72		395,709.57	4.76%
Grand Totals						2,451,789.83		857,492.72	4.68%

Inner West Council Accrued Interest Report - September 2023



Inner West Council Investment Performance Report - September 2023



Historical Performance Summary (% pa)			
	Portfolio	Annualised BB Index	Outperformance
Sep 2023	3.79%	4.18%	-0.39%
Last 3 months	4.86%	4.35%	0.51%
Last 6 months	4.35%	4.01%	0.34%
Financial Year to Date	4.86%	4.35%	0.51%
Last 12 months	4.26%	3.56%	0.70%

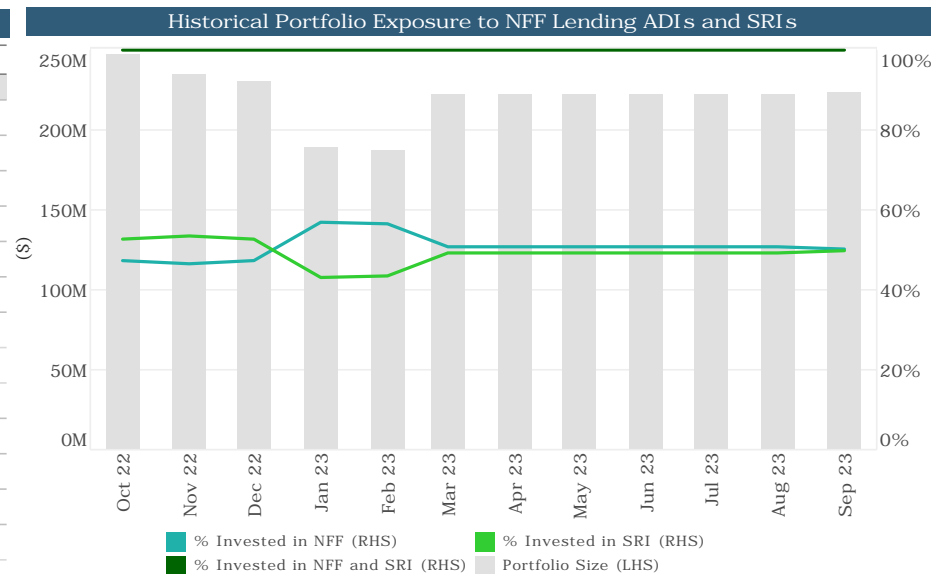
Inner West Council Environmental Commitments Report - September 2023



Current Breakdown				
ADI Lending Status *	Current Month (\$)		Previous Month (\$)	
Non Fossil Fuel Lending ADIs				
Bendigo and Adelaide Bank	22,100,000		22,600,000	
Emerald Reverse Mortgage	1,407,654		1,407,654	
Great Southern Bank	2,000,000		2,000,000	
Newcastle Greater Mutual Group	14,750,000		14,750,000	
Suncorp Bank	66,650,000		66,650,000	
Suncorp Bank Covered	5,500,000		5,500,000	
	112,407,654	50%	112,907,654	51%
Socially Responsible Investment				
CBA (Green)	31,500,000		41,500,000	
National Housing Finance Investment Corp (Social)	4,500,000		4,500,000	
NSW T-Corp (Green)	5,000,000		5,000,000	
Westpac Group (Green TD)	70,500,000		58,500,000	
	111,500,000	50%	109,500,000	49%
	223,907,654		222,407,654	

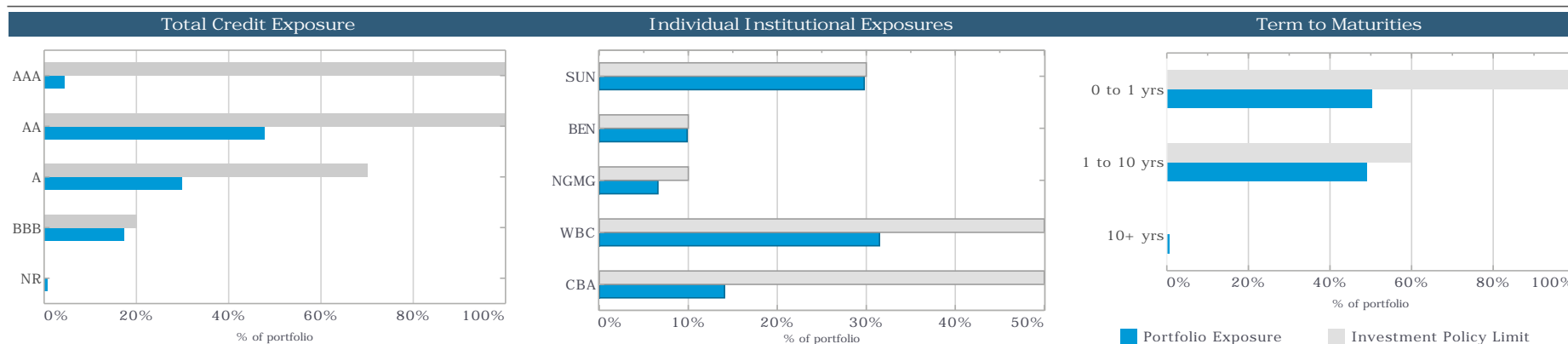
* source: Marketforces

Percentages may not add up to 100% due to rounding



Socially Responsible Investments Glossary	
Investment	Use of Funds
Bank Australia (Sustainability)	Reduced Inequalities, sustainable cities and communities, life on land **
CBA (Green)	Wind farms, low carbon transport, low carbon commercial buildings ***
National Housing Finance Investment Corp (Social)	No poverty, sustainable cities and communities **
NSW T-Corp (Green)	Low carbon transport, water infrastructure ***
Westpac Group (Green TD)	Wind farms, low carbon commercial buildings ***
** United Nations Sustainable Development Goals	
*** Climate Bonds Standard	

Inner West Council Investment Policy Compliance Report - September 2023



Credit Rating Group	Face Value (\$)	Policy Max
AAA	10,000,000	4% 100% a
AA	107,000,000	48% 100% a
A	66,650,000	30% 70% a
BBB	38,850,000	17% 20% a
NR	1,407,654	1% 0% r
	223,907,654	

Institution	% of portfolio	Investment Policy Limit
Suncorp Bank (A+)	30%	30% a
Bendigo and Adelaide Bank (BBB+)	10%	10% a
Newcastle Greater Mutual Group (BBB)	7%	10% a
Westpac Group (AA-)	31%	50% a
Commonwealth Bank of Australia (AA-)	14%	50% a
Great Southern Bank (BBB)	1%	10% a
Suncorp Bank Covered (AAA)	2%	50% a
NSW T-Corp [Green] (AA+)	2%	50% a
National Housing Fin Inv Corp [Social] (AAA)	2%	50% a

	Face Value (\$)	Policy Max
Between 0 and 1 years	112,750,000	50% 100% a
Between 1 and 10 years	109,750,000	49% 60% a
Greater than 10 years	1,407,654	1% 0% r
	223,907,654	

Specific Sub Limits			
Between 3 and 10 years	49,500,000	22%	30% a
Between 5 and 10 years	9,500,000	4%	15% a

a = compliant
r = non-compliant

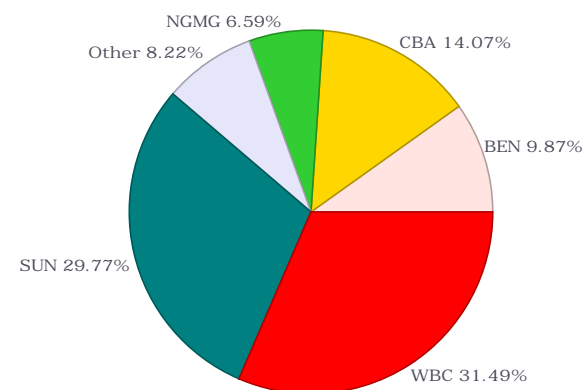
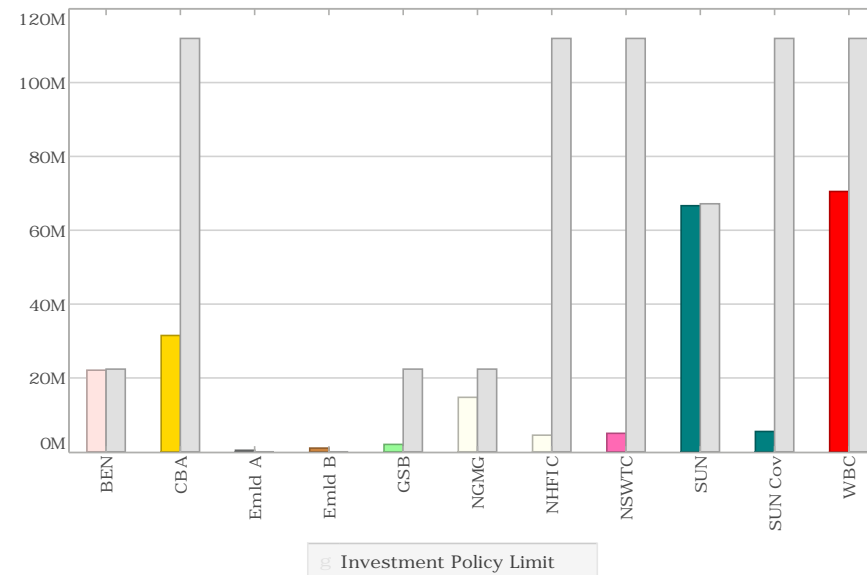
Inner West Council Individual Institutional Exposures Report - September 2023



Individual Institutional Exposures

	Current Exposures		Policy Limit		Capacity
Bendigo and Adelaide Bank (BBB+)	22,100,000	10%	22,390,765	10%	290,765
Commonwealth Bank of Australia (AA-)	31,500,000	14%	111,953,827	50%	80,453,827
Emerald Reverse Mortgage (NR)	1,407,654	1%	0	0%	-1,407,654
Great Southern Bank (BBB)	2,000,000	1%	22,390,765	10%	20,390,765
National Housing Fin Inv Corp [Social] (AAA)	4,500,000	2%	111,953,827	50%	107,453,827
Newcastle Greater Mutual Group (BBB)	14,750,000	7%	22,390,765	10%	7,640,765
NSW T-Corp [Green] (AA+)	5,000,000	2%	111,953,827	50%	106,953,827
Suncorp Bank (A+)	66,650,000	30%	67,172,296	30%	522,296
Suncorp Bank Covered (AAA)	5,500,000	2%	111,953,827	50%	106,453,827
Westpac Group (AA-)	70,500,000	31%	111,953,827	50%	41,453,827
	223,907,654				

Individual Institutional Exposure Charts



Inner West Council Cashflows Report - September 2023



Actual Cashflows for September 2023						
Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount	
4-Sep-23	540602	BEN Snr FRN (Dec25) BBSW+0.52%	Floating Rate Note	Coupon Date	65,500.02	
				<u>Deal Total</u>	<u>65,500.02</u>	
4-Sep-23	540984	NPBS Snr FRN (Mar26) BBSW+0.63%	Floating Rate Note	Coupon Date	117,242.91	
				<u>Deal Total</u>	<u>117,242.91</u>	
				Day Total	182,742.93	
12-Sep-23	543913	Westpac Group	Term Deposit	Maturity: Face Value	18,000,000.00	
		Westpac Group	Term Deposit	Maturity: Interest Received/Paid	416,278.34	
				<u>Deal Total</u>	<u>18,416,278.34</u>	
12-Sep-23	544503	Westpac Group	Term Deposit	Settlement: Face Value	-18,000,000.00	
				<u>Deal Total</u>	<u>-18,000,000.00</u>	
				Day Total	416,278.34	
15-Sep-23	541878	SUN Snr FRN (Sep26) BBSW+0.48%	Floating Rate Note	Coupon Date	44,575.89	
				<u>Deal Total</u>	<u>44,575.89</u>	
				Day Total	44,575.89	
18-Sep-23	542439	BEN Snr FRN (Mar25) BBSW+0.98%	Floating Rate Note	Coupon Date	52,807.92	
				<u>Deal Total</u>	<u>52,807.92</u>	
				Day Total	52,807.92	
19-Sep-23	543959	Suncorp Bank	Term Deposit	Maturity: Face Value	7,000,000.00	
		Suncorp Bank	Term Deposit	Maturity: Interest Received/Paid	158,794.52	
				<u>Deal Total</u>	<u>7,158,794.52</u>	
19-Sep-23	544513	Suncorp Bank	Term Deposit	Settlement: Face Value	-7,000,000.00	
				<u>Deal Total</u>	<u>-7,000,000.00</u>	
				Day Total	158,794.52	
20-Sep-23	543316	Bendigo and Adelaide Bank	Term Deposit	Maturity: Face Value	13,000,000.00	
		Bendigo and Adelaide Bank	Term Deposit	Maturity: Interest Received/Paid	539,500.00	
				<u>Deal Total</u>	<u>13,539,500.00</u>	

Inner West Council Cashflows Report - September 2023



Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
20-Sep-23	544515	Westpac Group	Term Deposit	Settlement: Face Value	-2,000,000.00
				<u>Deal Total</u>	<u>-2,000,000.00</u>
20-Sep-23	544516	Bendigo and Adelaide Bank	Term Deposit	Settlement: Face Value	-12,500,000.00
				<u>Deal Total</u>	<u>-12,500,000.00</u>
				Day Total	-960,500.00
25-Sep-23	541917	CBA Green Snr FRN (Dec26) BBSW+0.41%	Floating Rate Note	Coupon Date	60,923.59
				<u>Deal Total</u>	<u>60,923.59</u>
25-Sep-23	542014	CBA Green Snr FRN (Dec26) BBSW+0.41%	Floating Rate Note	Coupon Date	18,277.08
				<u>Deal Total</u>	<u>18,277.08</u>
25-Sep-23	542019	CBA Green Snr FRN (Dec26) BBSW+0.41%	Floating Rate Note	Coupon Date	60,923.59
				<u>Deal Total</u>	<u>60,923.59</u>
25-Sep-23	542413	CBA Green Snr FRN (Dec26) BBSW+0.41%	Floating Rate Note	Coupon Date	121,847.18
				<u>Deal Total</u>	<u>121,847.18</u>
				Day Total	261,971.44
26-Sep-23	543958	Westpac Group	Term Deposit	Maturity: Face Value	10,000,000.00
		Westpac Group	Term Deposit	Maturity: Interest Received/Paid	218,252.06
				<u>Deal Total</u>	<u>10,218,252.06</u>
26-Sep-23	544279	Westpac Group	Term Deposit	During: Interest Received/Paid Dates	64,854.79
				<u>Deal Total</u>	<u>64,854.79</u>
26-Sep-23	544525	Westpac Group	Term Deposit	Settlement: Face Value	-10,000,000.00
				<u>Deal Total</u>	<u>-10,000,000.00</u>
				Day Total	283,106.86
27-Sep-23	543349	Commonwealth Bank of Australia	Term Deposit	Maturity: Face Value	10,000,000.00
		Commonwealth Bank of Australia	Term Deposit	Maturity: Interest Received/Paid	430,000.00
				<u>Deal Total</u>	<u>10,430,000.00</u>
27-Sep-23	544540	Westpac Group	Term Deposit	Settlement: Face Value	-10,000,000.00
				<u>Deal Total</u>	<u>-10,000,000.00</u>

Inner West Council Cashflows Report - September 2023



Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
Day Total					430,000.00
29-Sep-23	541605	Westpac Group	Floating Rate Term Deposits	During: Interest Received/Paid Dates	46,479.31
Deal Total					46,479.31
29-Sep-23	541606	Westpac Group	Floating Rate Term Deposits	During: Interest Received/Paid Dates	35,532.63
Deal Total					35,532.63
Day Total					82,011.94
Total for Month					951,789.83

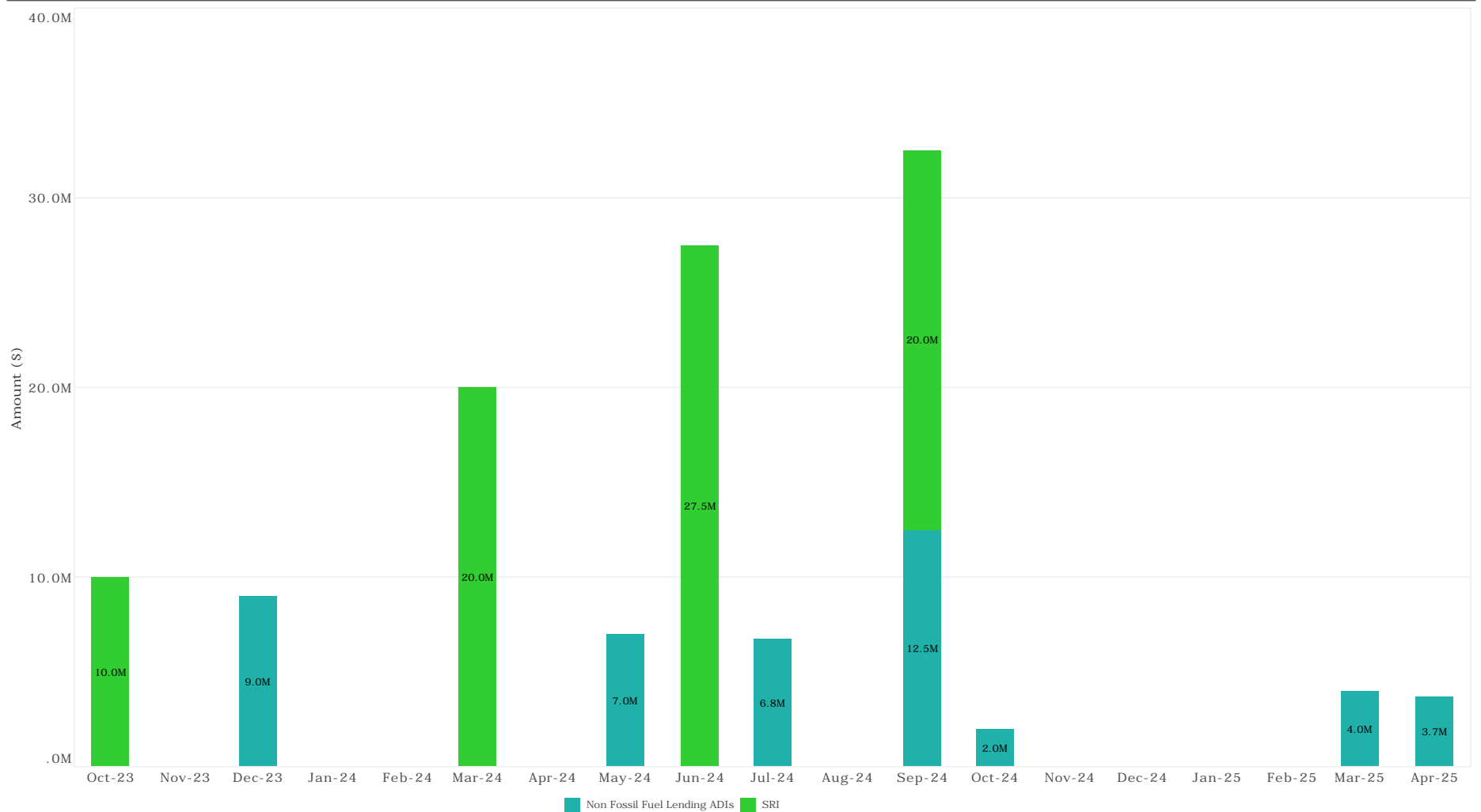
Forecast Cashflows for October 2023

Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
24-Oct-23	538603	GSB Snr FRN (Oct24) BBSW+ 1.12%	Floating Rate Note	Coupon Date	27,612.60
Deal Total					27,612.60
24-Oct-23	539640	SUN Cov FRN (Apr25) BBSW+ 1.12%	Floating Rate Note	Coupon Date	51,083.32
Deal Total					51,083.32
Day Total					78,695.92
25-Oct-23	542249	SUN Snr FRN (Jan27) BBSW+ 0.78%	Floating Rate Note	Coupon Date	177,952.58
Deal Total					177,952.58
25-Oct-23	543490	Commonwealth Bank of Australia	Term Deposit	Maturity: Face Value	10,000,000.00
		Commonwealth Bank of Australia	Term Deposit	Maturity: Interest Received/Paid	425,000.00
Deal Total					10,425,000.00
Day Total					10,602,952.58
30-Oct-23	538330	SUN Snr FRN (Jul24) BBSW+ 0.78%	Floating Rate Note	Coupon Date	75,346.51
Deal Total					75,346.51
30-Oct-23	538563	SUN Snr FRN (Jul24) BBSW+ 0.78%	Floating Rate Note	Coupon Date	9,418.31
Deal Total					9,418.31
Day Total					84,764.82
Total for Month					10,766,413.32

Inner West Council Cashflows Report - September 2023



Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
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Inner West Council Economic and Investment Portfolio Commentary September 2023

Investment Portfolio Commentary

Council's investment portfolio posted a marked-to-market return of 3.79%pa for the month versus the bank bill index benchmark return of 4.18%pa. For the past 12 months, the portfolio has returned 4.26% on a marked-to-market basis versus the benchmark's 3.56%.

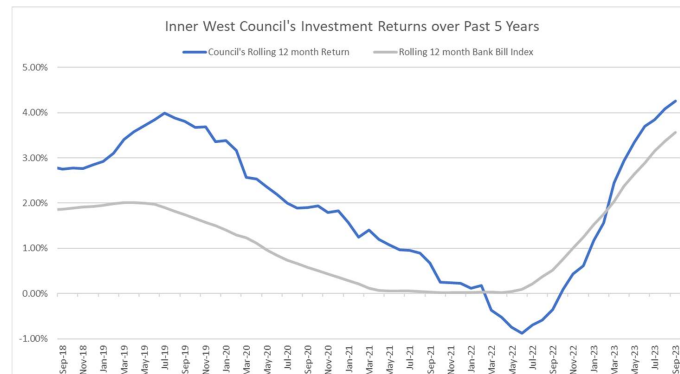
Without marked-to-market influences, Council's investment portfolio yielded 4.68%pa for the month. This is based on the actual interest being received on existing investments and excludes market value changes of the securities.

Long dated market rates increased during the month in reaction to growing sentiment that inflation pressures would require central banks to keep official rates higher for longer. This impacted the market valuation of Council's fixed rate bonds, causing a slight drag on overall mark to market performance. As interest rates rise/fall the dollar valuations of existing bonds fall/rise in the market. While a bond's (or FRN's) market value may drop below its face value (or par value) during the life a security, providing Council does not sell the security and the issuer is sound (which all of Council's holdings are) then the bond's market value will come back to the face value by the time it matures.

During September, Council had \$58m in deposits mature across the range of 6 and 12 month terms paying an average of 4.36%pa. Council invested \$59.5m across six new Green and non-fossil fuel TDs with maturities between 6 and 12 month TDs paying an average of 5.06%pa, providing a good boost to the portfolio's overall yield. Council's entire investment portfolio remains invested in non-fossil fuel lending ADIs (50% of portfolio) and socially responsible investments (50% of portfolio).

Council's Socially Responsible Investments consist of Green Term Deposits from otherwise fossil fuel lending banks, such as CBA and Westpac and also long dated bond issues from a range of institutions and government agencies. These investments provide targeted funding to a wide range of green and socially responsible projects and initiatives. Council also utilises these investments to remain within the credit rating policy guidelines imposed by the NSW TCorp loan covenant requirements.

The following performance chart shows Council's rolling 12mo marked to market return versus benchmark over the past 5 years. Each data point is the 12mo return for the stated month end:



Council's investment performance had reflected the downward trend in interest rate markets over recent years accelerated by pandemic related interest rate cuts. With inflation pressures building, interest rates increased sharply over much of 2022, causing negative marked-to-market returns on existing bonds and FRNs over that period. Since then, the higher rates being received on new investments and FRN rate resets have been flowing through to the rolling 12mo figure which is again exceeding the benchmark's performance.

Domestic issues:

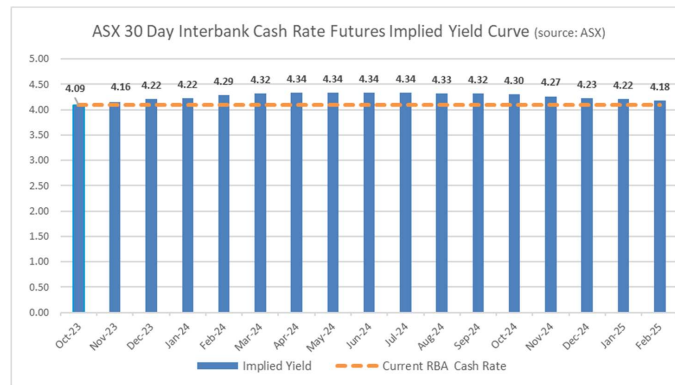
- Latest GDP data showed a slow down to 2.1%yoy, but the result was stronger than the RBA's forecast of 1.6%yoy. Much of the growth last quarter came from strong population growth, public spending and energy exports, while interest rate sensitive parts of the economy remain under pressure. Consumer spending rose only slightly and discretionary spending fell for the third quarter in a row. This reflects the hit from higher interest payments, rising tax payments, falling small business income and cost of living pressures offsetting strong growth in wage income.
- Economists expect a further slowing in GDP growth as consumer spending tips negative, dwelling investment continues to fall, business investment slows and recent strength in public spending and exports moderate with slowing global growth (with China being the main risk).
- Latest jobs figures were up a strong 64,900 after a weak July, but the quality of jobs growth was poor (with full time employment up just 2,800 after a fall of 18,700 in July), hours worked fell and a rise in the participation rate to a record high saw unemployment unchanged at 3.7%, still up from a low of 3.4% last October. The jobs market is still tight but the rising trend in unemployment and underemployment indicates that it is gradually cooling.

Interest rates

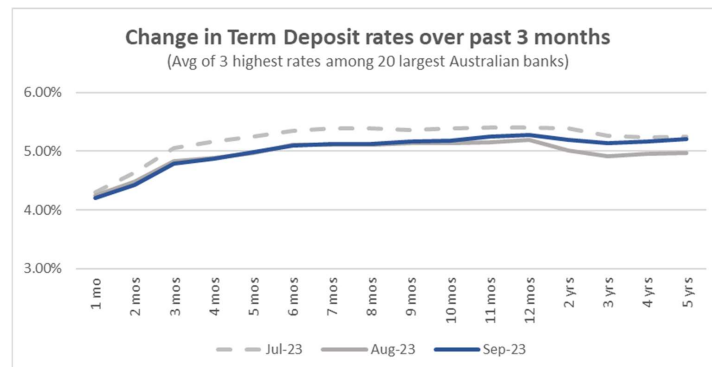
- At its September meeting the RBA board, noted that inflation was still too high and was expected to remain so for an extended period. They kept the cash target unchanged at 4.10% but indicated that another rate raise may be required.



- The experience in other countries continues to suggest that services price inflation might take some time to decline. Overall, the RBA board members decided that the economy still appears to be on the narrow path by which inflation comes back to target and employment continues to grow, but they will be guided by upcoming economic indicators.
- The market has again priced in one more interest rate hike of 25bps by mid-2024:



- In September, term deposit rates across the 1 to 12 month range were little changed from last month. Meanwhile, rates on terms between 2 to 5 years rose by approx. 20 basis points as the market adjusted to the possibility of inflation staying higher for longer.



Global issues:

- Many central banks are warning that they could still raise rates further. More central banks left rates on hold over the month than hiked but most retain a tightening bias with several signalling expectations that rates would remain higher for longer than originally projected.



- In China, growth in industrial production, retail sales and credit picked up more than expected, falls in exports and imports slowed and deflation abated. While these were positive factors, on a three-month basis the data is still soft and property indicators are very weak. Economists question whether the policy stimulus seen so far, with a focus on easier monetary conditions, is enough given weak demand and risk that households may be in a liquidity trap after a rapid rise in debt.
- Global share markets had another poor September, not as bad as Sep 2022, but still a reasonable retreat. Carrying on from August, several factors weighed on the markets including the still high risks of recession; concerns of a sluggish Chinese economy; increasing energy prices; stubbornly high services inflation; and the impending threat of another US Government shutdown, which was only resolved, temporarily, after the last day of trading for the month. European and Chinese markets slipped approx. 1.5% while US shares fell nearly 5%. Japanese shares continued their charmed run with a modest gain of 0.4%, bringing its 12 month return over 30%. Domestically, the ASX All Ords ended the month down 2.8%, with Real Estate Trusts and IT the worst performing sectors and only the Energy sector recording a gain for the month, up 2.2%.

Disclaimer: The statements and opinions contained in this report are based on currently prevailing conditions in financial markets and are so contained in good faith and in the belief that such statements and opinion are not false or misleading. In preparing this report, Prudential Investment Services Corp has relied upon information which it believes to be reliable and accurate. Prudential Investment Services Corp believes that this report and the opinions expressed in this report are accurate, but no warranty of accuracy or reliability is given. Prudential Investment Services Corp does not warrant that its investigation has revealed all of the matters which a more extensive examination might disclose. This report may not be reproduced, transmitted, or made available either in part or in whole to any third party without the prior written consent of Prudential Investment Services Corp. AFS Licence No. 468145.

Item No: C1123(1) Item 15
Subject: INVESTMENT REPORT AT 31 OCTOBER 2023
Prepared By: Chris Sleiman - Acting Chief Financial Officer
Authorised By: Kelly Loveridge - Director Corporate

RECOMMENDATION

That Council receive and note the report.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

A monthly investment report is provided to Council detailing the investment portfolio in terms of performance, percentage exposure of total portfolio, maturity date and changes in market value. During the month of October 2023:

- Council had \$10.0m from CBA Green deposit mature which had been yielding 4.25%.
- Council invested \$1.65m in a newly issued senior ranked floating rate from non-fossil fuel Bank Australia for its long-term portfolio, paying quarterly interest 3mo BBSW +1.50%pa. The initial quarterly rate on the security is 5.84%.
- Council is preparing for the reinvestment of the above noted matured term deposit in November 2023 and in reviewing the latest available information on Term Deposit Rates, it is anticipated that rates may be trending higher than the prior month.
- Council's entire investment portfolio remains invested in non-fossil fuel lending ADIs (53% of portfolio) and socially responsible investments (47% of portfolio).

Council's investments are reported monthly to Council in accordance with the Local Government Act 1993, the Local Government (General) Regulation 2021 and Council's Investment Policy.

BACKGROUND

A monthly investment report is provided to Council detailing the investment portfolio in terms of performance, percentage exposure of total portfolio, maturity date and changes in market value.

The intention of investing Council's funds is to seek the most favourable return available, whilst having due consideration of risk and security for that investment type and ensuring that its liquidity requirements are being maintained; with consideration given to the preservation of capital, liquidity, and the return on investment.

Preservation of capital is the principal objective of the investment portfolio. Investments are placed in a manner that seeks to ensure security and safeguarding the investment portfolio. This includes managing credit and interest rate risk within identified thresholds and parameters.

Council determined to proactively invest in a non-fossil fuel investment portfolio.

Legislative Requirements

All investments are to comply with the following:

- *Local Government Act 1993;*
- *Local Government (General) Regulation 2021;*
- *Ministerial Investment Order dated 17 February 2011;*
- *Local Government Code of Accounting Practice and Financial Reporting;*
- *Australian Accounting Standards; and*
- *Division of Local Government Investment Policy Guidelines May 2010*

Council's Socially Responsible Investments consist of Green Term Deposits from otherwise fossil fuel lending banks, such as CBA and Westpac and also long dated bond issues from a range of institutions and government agencies. These investments provide targeted funding to a wide range of green and socially responsible projects and initiatives. Council also utilises these investments to remain within the credit rating policy guidelines imposed by the NSW TCorp loan covenant requirements.

Certification

The Acting Chief Financial Officer Chris Sleiman as the Responsible Accounting Officer has certified that the investments listed in the attached report have been made in accordance with Section 625 of the Local Government Act 1993, Section 212 of the Local Government General Regulation 2021 and Council's Investment Policy.

DISCUSSION

Council's investments are held in various investment categories which are listed in the table below. Council's investment portfolio size is \$215.6m, lower than the prior month as a term deposit matured late in October 2023. Council is awaiting news on the decision from RBA to increase or hold the cash rate on November 7 so that Council can maximise its return on investment. All Socially Responsible Investments (SRI's) are investments that comply with the Non-Fossil Fuel standards. Council's portfolio during the month had a return of 3.27% pa, against the UBSWA Bank Bill Index Benchmark (4.01% pa) on a marked-to-market basis. For the past 12 months, the portfolio has returned 4.35% pa on a marked-to-market basis.

Without marked-to-market influences, Council's investment portfolio yielded 4.79% pa for the month, up from 4.68% pa in September 2023. This is based on the actual interest rates being received on existing investments and excludes market value changes of the securities/deposits.

Long dated market rates increased again in October in reaction to growing sentiment that inflation pressures would require central banks to keep official rates higher for longer and that some central banks, including the RBA, would raise official cash rates further. This impacted the market valuation of Council's fixed rate bonds, causing a drag on overall mark to market performance. As interest rates rise/fall the dollar valuations of existing bonds fall/rise in the market. While a bond's (or FRN's) market value may drop below its face value (or par value) during the life a security, providing Council does not sell the security and the issuer is sound (which all of Council's holdings are) then the bond's market value will come back to the face value by the time it matures.

Change in the value of our portfolio

As noted above, during October Council had a \$10.0m CBA Green deposit mature which had been yielding 4.25%pa. As the proceeds of the CBA Green deposit were not reinvested as at month end, there were some slight temporary overexposures to two banks given the lower total investment portfolio amount. However, Council took advantage of a newly issued senior ranked floating rate note from the non-fossil fuel Bank Australia for its long term portfolio, investing \$1.65m in the security which is paying quarterly interest 3mo BBSW +1.50%pa. The initial quarterly rate on the security is 5.84%pa.

Council's entire investment portfolio remains invested in non fossil fuel lending ADIs (53% of portfolio) and socially responsible investments (47% of portfolio).

With the assistance of our investment advisor, we are constantly requesting that Commonwealth Bank of Australia open their Green investments again. This is due to Council reaching its investment policy limits with Suncorp Bank and Bendigo & Adelaide Bank, leaving Westpac Group the only institution avoidable to invest with.

Institution	% of portfolio	Investment Policy Limit	
Suncorp Bank (A+)	31%	30%	X
Bendigo and Adelaide Bank (BBB+)	10%	10%	X
Newcastle Greater Mutual Group (BBB)	7%	10%	✓
Westpac Group (AA-)	33%	50%	✓
Commonwealth Bank of Australia (AA-)	10%	50%	✓
Great Southern Bank (BBB)	1%	10%	✓
Bank Australia (BBB)	1%	10%	✓
Suncorp Bank Covered (AAA)	3%	50%	✓
NSW T-Corp [Green] (AA+)	2%	50%	✓
National Housing Fin Inv Corp [Social] (AAA)	2%	50%	✓

The attachments to this report summarise all investments held by Council and interest returns for periods ending 31 October 2023.

The Current Market value is required to be accounted for. The Current Market Value is a likely outcome if Council were to consider recalling the investment prior to its due date.

All investments held in the month of July were in accordance with the *Local Government Act*, *Local Government Regulations* and the Inner West Council Investment Policy.

Current Breakdown			
ADI Lending Status *	Current Month (\$)		Previous Month (\$)
Non Fossil Fuel Lending ADIs			
Bank Australia	1,650,000		0
Bendigo and Adelaide Bank	22,100,000		22,100,000
Emerald Reverse Mortgage	1,407,654		1,407,654
Great Southern Bank	2,000,000		2,000,000
Newcastle Greater Mutual Group	14,750,000		14,750,000
Suncorp Bank	66,650,000		66,650,000
Suncorp Bank Covered	5,500,000		5,500,000
	114,057,654	53%	112,407,654 50%
Socially Responsible Investment			
CBA (Green)	21,500,000		31,500,000
National Housing Finance Investment Corp (Social)	4,500,000		4,500,000
NSW T-Corp (Green)	5,000,000		5,000,000
Westpac Group (Green TD)	70,500,000		70,500,000
	101,500,000	47%	111,500,000 50%
	215,557,654		223,907,654

* source: Marketforces

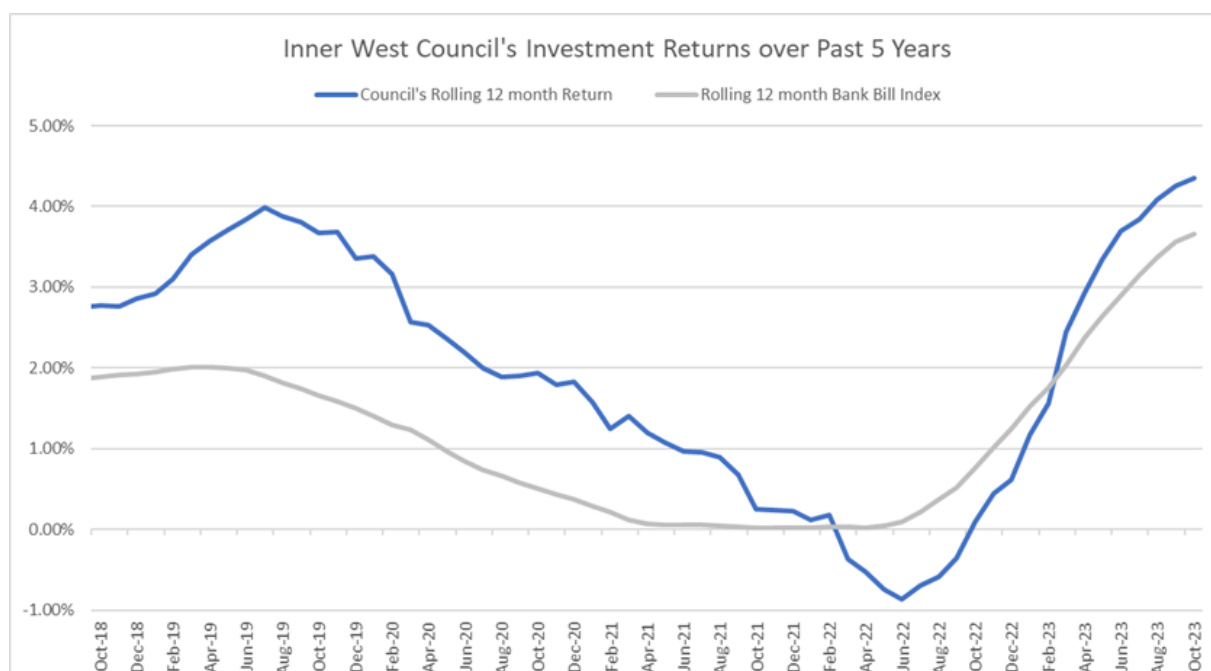
Percentages may not add up to 100% due to rounding

The External, Internal and Working Funds table below reflects the amount of total cash, bank and investments as at 31 October 2023.

External / Internal Restrictions & Working Funds	
Reserves	October 2023
External Restrictions	121,228,541
Internal restrictions	152,986,265
Working Funds	14,058,178
Total	288,272,984

Reconciliation	October 2023
Bank & Cash	72,715,230
Investments	215,557,654
Total	288,272,884

The performance chart below shows Council's rolling 12 monthly return versus benchmark over the past 5 years. Each data point is the 12 month return for the stated month end.



Council's investment performance had reflected the downward trend in interest rate markets over recent years accelerated by pandemic related interest rate cuts. With inflation pressures building, interest rates increased sharply over much of 2022, causing negative marked-to-market returns on existing bonds and FRNs over that period. By early 2023, the higher rates being received on new investments and FRN rate resets have been flowing through to the rolling 12mo figure which is again exceeding the benchmark's performance.

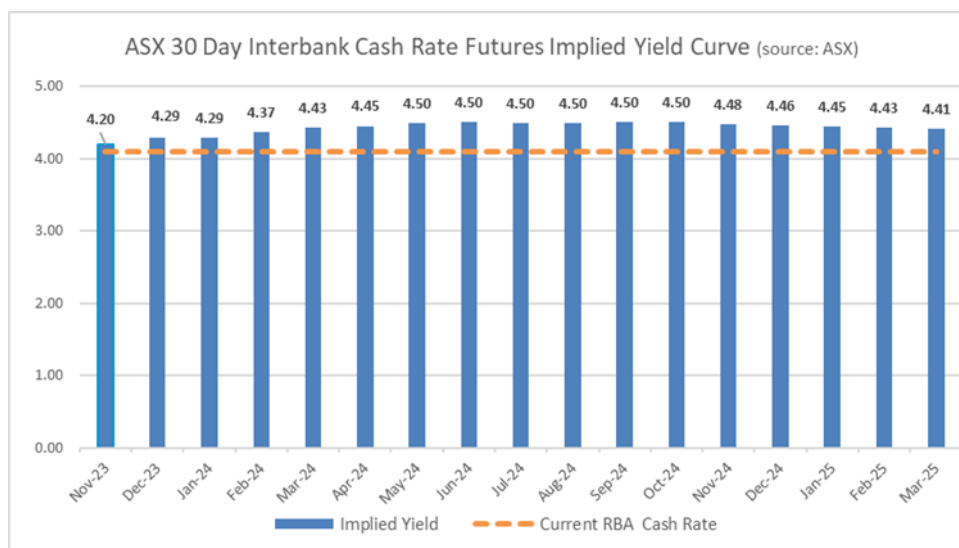
Domestic issues:

- Latest CPI data showed inflation came in higher than expected at 5.4%yoy. The good news is that inflation is falling, down from 6% in the June quarter and 7.8% in the December quarter, consistent with the global trend. Food, clothing, new dwelling purchase costs, household equipment & furnishings and holiday travel inflation are all slowing.
- The bad news is that inflation fell less than the RBA had been expecting. The trimmed mean underlying measure only slowed to 5.2%yoy which is significantly above the RBA's forecast in August that it would slow to around 4.8%yoy. And services inflation remains sticky. The breadth of price increases also increased slightly with 59% of components seeing a more than 3% annualised price rise.
- The smaller than expected fall in underlying inflation last quarter taken together with recent hawkish commentary from the RBA suggests another rate hike is now looking likely. The RBA is concerned that if inflation stays above its target band for longer than it is already forecasting then it will boost long term inflation expectations making it even harder to get inflation back to target.

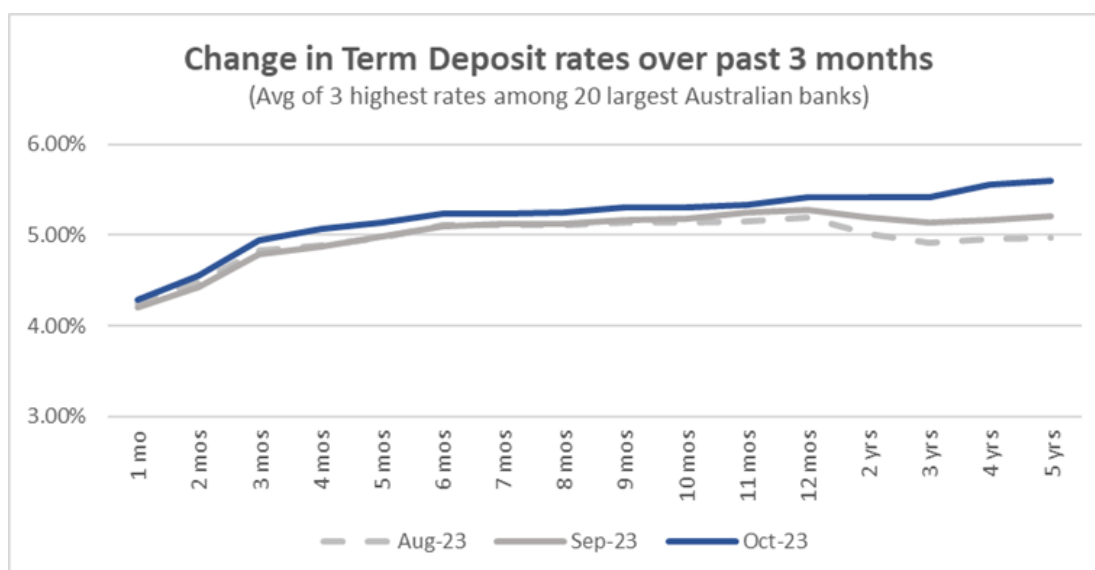
Interest rates

- At its October meeting the RBA provided insight, through its new Governor, that the risk of another rate hike in Australia is high with the bank getting nervous about the upside risks to inflation.
- Governor Bullock noted that the upside risks to inflation are a concern given how long inflation is likely to be above target, as the longer it is above target the more long-term inflation expectations may rise making it even harder to get inflation back to target. It was reiterated that the RBA has a "low tolerance" for a slower fall in inflation than expected and if it is higher than expected then it would respond.

- Given the RBA's comments and latest inflation data, the market is now pricing in an interest rate hike by the end of December and another by May:



- In October, term deposit rates rose in line with market expectations that another interest rate hike is on the cards. Rates across the 3 to 12 month range gained an average of 13 basis points while rates on terms between 2 to 5 years rose by an average of over 30 basis points from September levels.



FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

- [1.](#) Inner West Council Investment Report - October 2023
- [2.](#) Inner West Council Economic and Investment Portfolio Commentary - October 2023

INNER WEST

Investment Summary Report October 2023

Inner West Council Executive Summary - October 2023

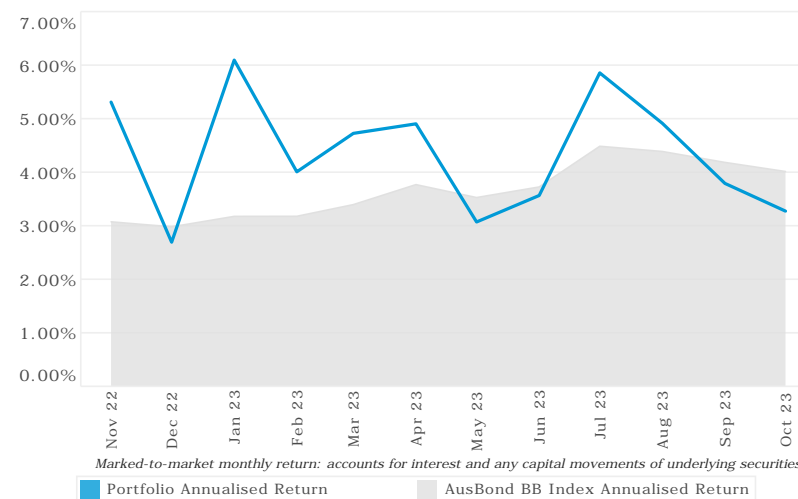


Investment Holdings

	Face Value (\$)	Current Value (\$)	Current Yield (%)
Bonds	11,300,000	9,925,234	2.5088
Floating Rate Note	103,850,000	103,499,559	4.7996
Floating Rate Term Deposits	7,000,000	7,028,407	4.4886
Mortgage Backed Security	1,407,654	1,015,396	4.8074
Term Deposit	92,000,000	92,904,141	5.1248
	215,557,654	214,372,737	4.8083

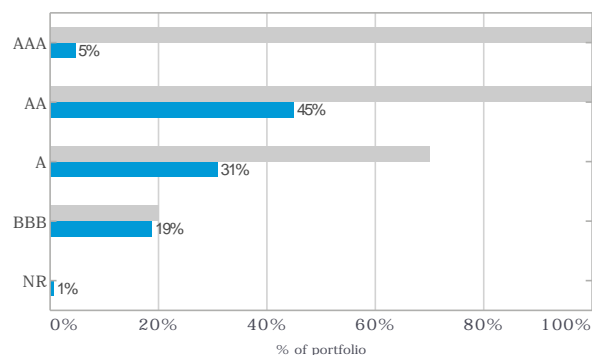
Face Value = capital value to be repaid upon maturity
Current Value = current market value + accrued interest
Current Yield = weighted average interest rate

Investment Performance



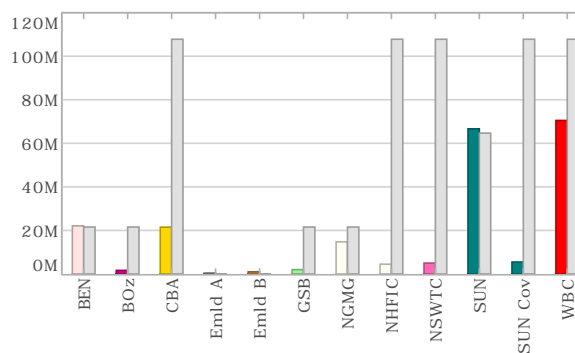
Investment Policy Compliance

Total Credit Exposure



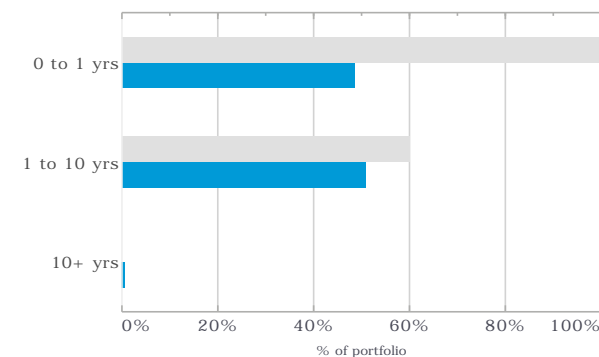
Holdings in each credit rating category vs policy limits

Individual Institutional Exposures



Holdings per bank / product provider vs policy limits

Term to Maturities



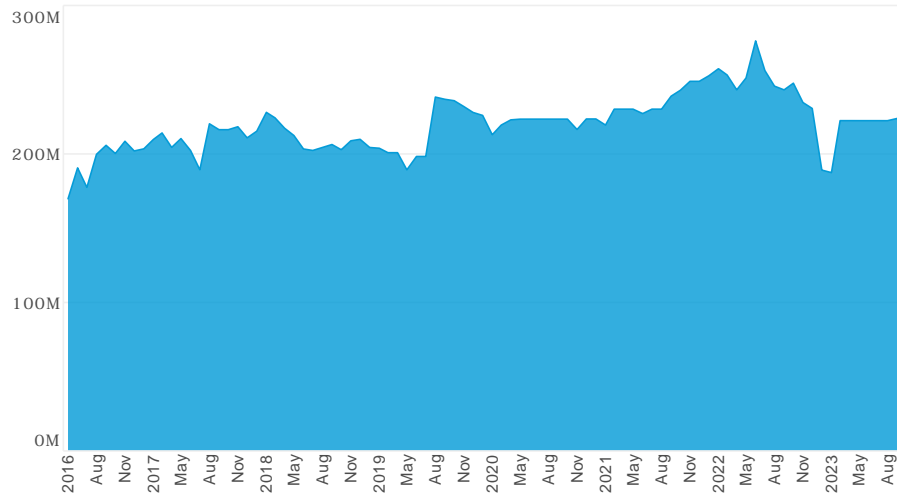
Current maturity profile of all holdings vs policy limits

Legend: Portfolio Exposure (Blue bar), Investment Policy Limit (Grey bar)

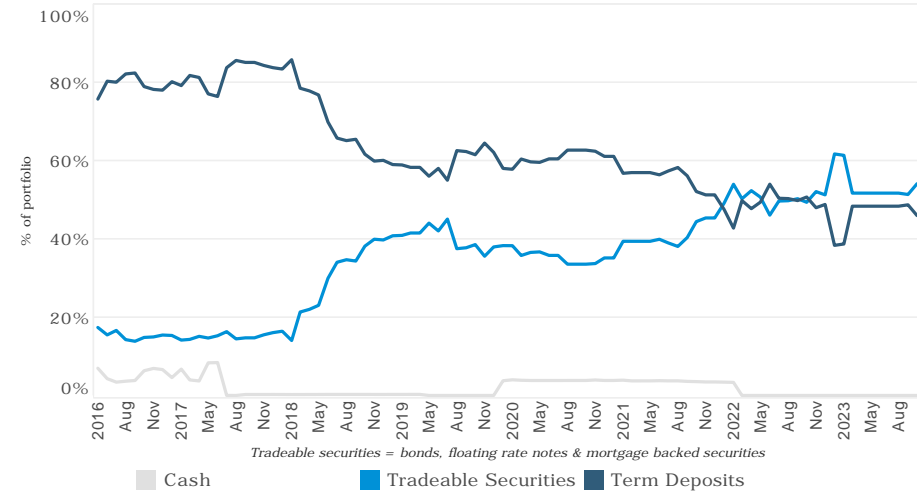
Inner West Council Executive Summary - October 2023



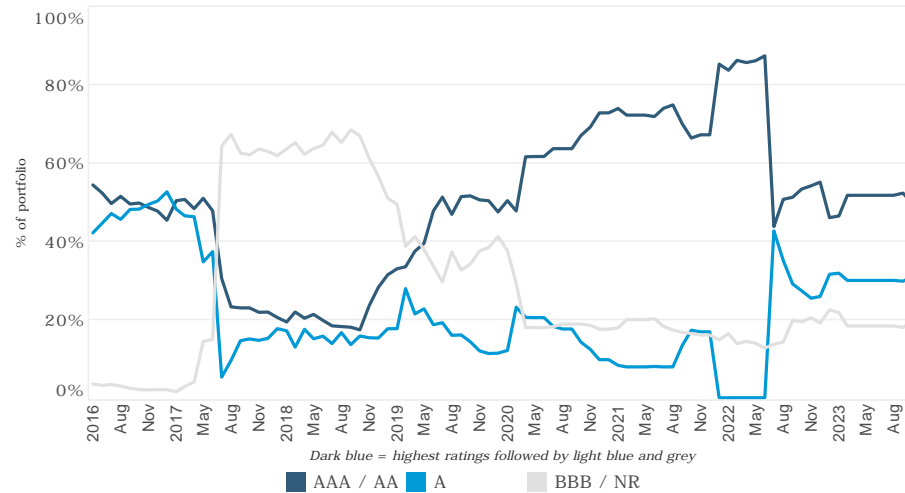
Month end investment balances since amalgamation



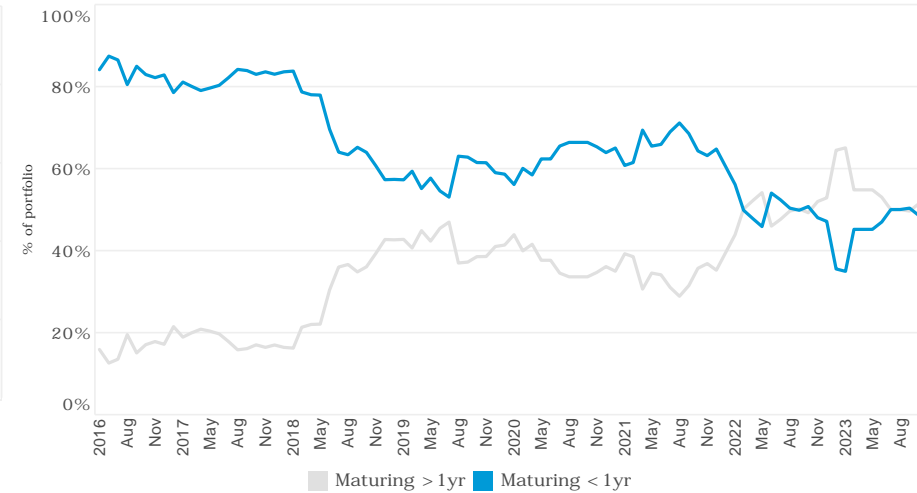
Composition of portfolio by asset type



Composition of portfolio by credit rating categories



Composition of portfolio by short (< 1 yr) and long term (> 1 yr) holdings



Inner West Council Investment Holdings Report - October 2023



Term Deposits

Maturity Date	Face Value (\$)	Current Rate (%)	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Interest Date	Reference
6-Dec-23	9,000,000.00	5.0200%	Suncorp Bank	A+	9,000,000.00	1-Jun-23	9,189,384.66	544141	189,384.66	At Maturity	
12-Mar-24	18,000,000.00	4.8900%	Westpac Group	AA-	18,000,000.00	12-Sep-23	18,120,575.34	544503	120,575.34	At Maturity	Green
20-Mar-24	2,000,000.00	4.9300%	Westpac Group	AA-	2,000,000.00	20-Sep-23	2,011,345.75	544515	11,345.75	At Maturity	Green
21-May-24	7,000,000.00	5.1600%	Suncorp Bank	A+	7,000,000.00	19-Sep-23	7,042,552.33	544513	42,552.33	At Maturity	
26-Jun-24	5,000,000.00	5.3800%	Westpac Group	AA-	5,000,000.00	30-Jun-23	5,026,531.51	544279	26,531.51	Quarterly	Green
26-Jun-24	18,500,000.00	5.3300%	Westpac Group	AA-	18,500,000.00	28-Jun-23	18,840,389.86	544245	340,389.86	At Maturity	Green
18-Sep-24	12,500,000.00	5.0000%	Bendigo and Adelaide Bank	BBB+	12,500,000.00	20-Sep-23	12,571,917.81	544516	71,917.81	At Maturity	
26-Sep-24	10,000,000.00	5.2100%	Westpac Group	AA-	10,000,000.00	27-Sep-23	10,049,958.90	544540	49,958.90	At Maturity	Green
26-Sep-24	10,000,000.00	5.2200%	Westpac Group	AA-	10,000,000.00	26-Sep-23	10,051,484.93	544525	51,484.93	At Maturity	Green
	92,000,000.00	5.1248%			92,000,000.00		92,904,141.09		904,141.09		

Floating Rate Term Deposits

Maturity Date	Face Value (\$)	Current Rate (%)	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Interest Date	Reference
28-Jun-24	4,000,000.00	4.4500%	Westpac Group 3moBBSW+0.31%	AA-	4,000,000.00	30-Jun-21	4,016,093.15	541605	16,093.15	29-Dec-23	Green
30-Jun-26	3,000,000.00	4.5400%	Westpac Group 3moBBSW+0.40%	AA-	3,000,000.00	30-Jun-21	3,012,313.97	541606	12,313.97	29-Dec-23	Green
	7,000,000.00	4.4886%			7,000,000.00		7,028,407.12		28,407.12		

Floating Rate Notes

Maturity Date	Face Value (\$)	Current Rate (%)	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Coupon Date	Reference
30-Jul-24	750,000.00	5.1218%	SUN Snr FRN (Jul24) BBSW+0.78%	A+	749,182.50	1-Oct-19	751,065.48	538563	210.48	30-Jan-24	
30-Jul-24	6,000,000.00	5.1218%	SUN Snr FRN (Jul24) BBSW+0.78%	A+	6,000,000.00	30-Jul-19	6,008,523.88	538330	1,683.88	30-Jan-24	
24-Oct-24	2,000,000.00	5.3473%	GSB Snr FRN (Oct24) BBSW+1.12%	BBB	2,000,000.00	24-Oct-19	2,004,604.02	538603	2,344.02	24-Jan-24	
17-Mar-25	4,000,000.00	5.0994%	BEN Snr FRN (Mar25) BBSW+0.98%	BBB+	4,000,000.00	11-Mar-22	4,028,508.89	542439	24,588.89	18-Dec-23	
24-Apr-25	3,700,000.00	5.3473%	SUN Cov FRN (Apr25) BBSW+1.12%	AAA	3,700,000.00	27-Apr-20	3,725,648.44	539640	4,336.44	24-Jan-24	
2-Dec-25	5,600,000.00	4.6450%	BEN Snr FRN (Dec25) BBSW+0.52%	BBB+	5,600,000.00	2-Dec-20	5,586,006.14	540602	41,334.14	4-Dec-23	

Inner West Council Investment Holdings Report - October 2023



Maturity Date	Face Value (\$)	Current Rate (%)	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Coupon Date	Reference
24-Feb-26	6,400,000.00	4.5872%	SUN Snr FRN (Feb26) BBSW+0.45%	A+	6,400,000.00	24-Feb-21	6,393,674.84	540964	55,498.84	24-Nov-23	
24-Feb-26	10,000,000.00	4.5872%	SUN Snr FRN (Feb26) BBSW+0.45%	A+	9,927,200.00	16-Feb-22	9,990,116.93	542349	86,716.93	24-Nov-23	
24-Feb-26	10,000,000.00	4.5872%	SUN Snr FRN (Feb26) BBSW+0.45%	A+	9,962,700.00	27-Oct-21	9,990,116.93	542015	86,716.93	24-Nov-23	
4-Mar-26	10,000,000.00	4.7550%	NPBS Snr FRN (Mar26) BBSW+0.63%	BBB	10,000,000.00	4-Mar-21	9,899,358.90	540984	75,558.90	4-Dec-23	
15-Sep-26	3,750,000.00	4.6073%	SUN Snr FRN (Sep26) BBSW+0.48%	A+	3,750,000.00	9-Sep-21	3,721,210.08	541878	22,247.58	15-Dec-23	
30-Oct-26	1,650,000.00	5.8418%	ank Australia Snr FRN (Oct26) BBSW+1.5%	BBB	1,650,000.00	24-Oct-23	1,649,642.11	544590	528.16	30-Jan-24	
23-Dec-26	1,500,000.00	4.5488%	CBA Green Snr FRN (Dec26) BBSW+0.41%	AA-	1,492,560.00	27-Oct-21	1,490,161.67	542014	6,916.67	27-Dec-23	
23-Dec-26	5,000,000.00	4.5488%	CBA Green Snr FRN (Dec26) BBSW+0.41%	AA-	4,968,400.00	1-Nov-21	4,967,205.56	542019	23,055.56	27-Dec-23	
23-Dec-26	5,000,000.00	4.5488%	CBA Green Snr FRN (Dec26) BBSW+0.41%	AA-	5,000,000.00	21-Sep-21	4,967,205.56	541917	23,055.56	27-Dec-23	
23-Dec-26	10,000,000.00	4.5488%	CBA Green Snr FRN (Dec26) BBSW+0.41%	AA-	9,858,500.00	8-Mar-22	9,934,411.12	542413	46,111.12	27-Dec-23	
25-Jan-27	13,750,000.00	5.0229%	SUN Snr FRN (Jan27) BBSW+0.78%	A+	13,750,000.00	18-Jan-22	13,668,232.82	542249	13,245.32	25-Jan-24	
10-Feb-27	4,750,000.00	5.1663%	NPBS Snr FRN (Feb27) BBSW+1.00%	BBB	4,750,000.00	7-Feb-22	4,723,865.62	542315	55,803.12	10-Nov-23	
	103,850,000.00	4.7996%			103,558,542.50		103,499,558.99		569,952.54		

Fixed Rate Bonds

Maturity Date	Face Value (\$)	Current Rate (%)	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Purchase Yield	Reference
24-Aug-26	500,000.00	3.2500%	SUN Cov Bond (Aug26) 3.25%	AAA	549,310.00	5-May-20	474,174.11	539728	3,014.11	1.70000%	
24-Aug-26	1,300,000.00	3.2500%	SUN Cov Bond (Aug26) 3.25%	AAA	1,427,881.00	30-Apr-20	1,232,852.69	539692	7,836.69	1.70000%	
15-Nov-28	5,000,000.00	3.0000%	NSWTC 'Green' Snr Bond (Nov28) 3.00%	AA+	5,000,000.00	15-Nov-18	4,640,093.48	537310	69,293.48	3.23500%	
27-May-30	1,500,000.00	1.5200%	NHFIC 'Social' Snr Bond (May30) 1.52%	AAA	1,540,140.00	10-Feb-21	1,217,856.43	540932	9,771.43	1.25000%	
1-Jul-31	3,000,000.00	1.7400%	NHFIC 'Social' Snr Bond (Jul31) 1.74%	AAA	3,000,000.00	1-Jul-21	2,360,257.38	541524	17,257.38	1.74000%	
	11,300,000.00	2.5088%			11,517,331.00		9,925,234.09		107,173.09	2.3301%	

Mortgage Backed Securities

Maturity Date	Face Value (\$)	Current Rate (%)	Security Name	Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Reference
21-Aug-51	407,654.49	4.5943%	Emerald Reverse Mortgage (2006A)	NR	1,000,000.00	17-Jul-06	325,741.51	310321	3,694.46	

Inner West Council Investment Holdings Report - October 2023



Maturity Date	Face Value (\$)	Current Rate (%)	Security Name	Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Reference
21-Aug-56	1,000,000.00	4.8943%	Emerald Reverse Mortgage (2006B)	NR	1,000,000.00	17-Jul-06	689,654.51	310334	9,654.51	
	1,407,654.49	4.8074%			2,000,000.00		1,015,396.02		13,348.97	

Inner West Council Accrued Interest Report - October 2023



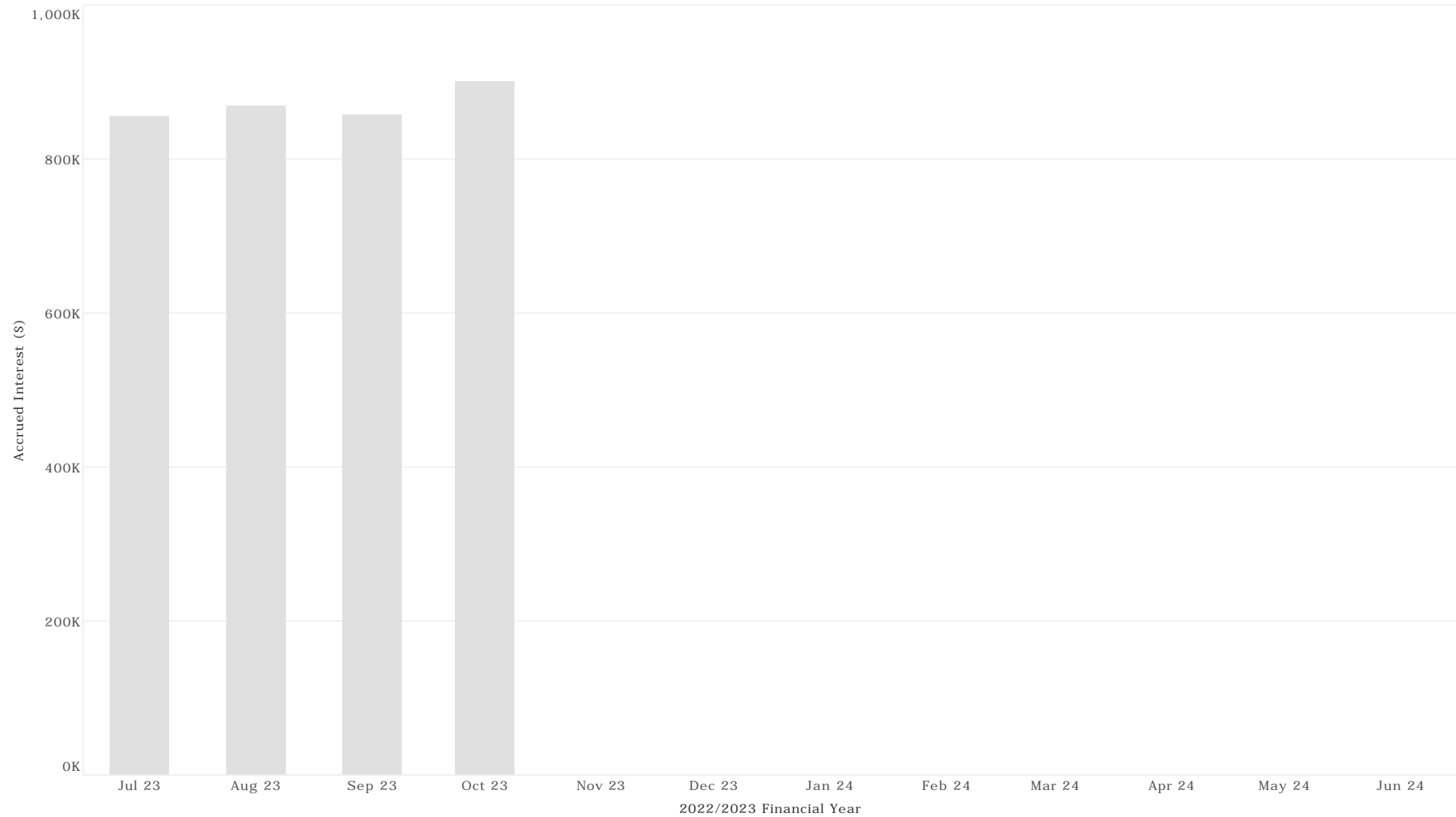
Investment	Deal No.	Comments	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Yield (% pa)
Bonds									
SUN Cov Bond (Aug26) 3.25%	539692		1,300,000.00	30-Apr-20	24-Aug-26	0.00	31	3,520.83	3.19%
SUN Cov Bond (Aug26) 3.25%	539728		500,000.00	5-May-20	24-Aug-26	0.00	31	1,354.16	3.19%
NSWTC 'Green' Snr Bond (Nov28) 3.00%	537310		5,000,000.00	15-Nov-18	15-Nov-28	0.00	31	12,635.87	2.98%
NHFIC 'Social' Snr Bond (May30) 1.52%	540932		1,500,000.00	10-Feb-21	27-May-30	0.00	31	1,941.76	1.52%
NHFIC 'Social' Snr Bond (Jul31) 1.74%	541524		3,000,000.00	1-Jul-21	1-Jul-31	0.00	31	4,421.31	1.74%
						0.00		23,873.93	2.49%
Floating Rate Note									
SUN Snr FRN (Jul24) BBSW+0.78%	538330		6,000,000.00	30-Jul-19	30-Jul-24	75,346.50	31	25,695.40	5.04%
SUN Snr FRN (Jul24) BBSW+0.78%	538563		750,000.00	1-Oct-19	30-Jul-24	9,418.31	31	3,211.92	5.04%
GSB Snr FRN (Oct24) BBSW+1.12%	538603		2,000,000.00	24-Oct-19	24-Oct-24	27,612.60	31	9,247.17	5.44%
BEN Snr FRN (Mar25) BBSW+0.98%	542439		4,000,000.00	17-Mar-22	17-Mar-25	0.00	31	17,323.99	5.10%
SUN Cov FRN (Apr25) BBSW+1.12%	539640		3,700,000.00	27-Apr-20	24-Apr-25	51,083.32	31	17,107.27	5.44%
BEN Snr FRN (Dec25) BBSW+0.52%	540602		5,600,000.00	2-Dec-20	2-Dec-25	0.00	31	22,092.39	4.65%
SUN Snr FRN (Feb26) BBSW+0.45%	540964		6,400,000.00	24-Feb-21	24-Feb-26	0.00	31	24,934.26	4.59%
SUN Snr FRN (Feb26) BBSW+0.45%	542015		10,000,000.00	29-Oct-21	24-Feb-26	0.00	31	38,959.78	4.59%
SUN Snr FRN (Feb26) BBSW+0.45%	542349		10,000,000.00	18-Feb-22	24-Feb-26	0.00	31	38,959.78	4.59%
NPBS Snr FRN (Mar26) BBSW+0.63%	540984		10,000,000.00	4-Mar-21	4-Mar-26	0.00	31	40,384.93	4.75%
SUN Snr FRN (Sep26) BBSW+0.48%	541878		3,750,000.00	15-Sep-21	15-Sep-26	0.00	31	14,673.94	4.61%
Bank Australia Snr FRN (Oct26) BBSW+1.5%	544590		1,650,000.00	30-Oct-23	30-Oct-26	0.00	2	528.16	5.84%
CBA Green Snr FRN (Dec26) BBSW+0.41%	541917		5,000,000.00	23-Sep-21	23-Dec-26	0.00	31	19,316.82	4.55%
CBA Green Snr FRN (Dec26) BBSW+0.41%	542014		1,500,000.00	29-Oct-21	23-Dec-26	0.00	31	5,795.05	4.55%
CBA Green Snr FRN (Dec26) BBSW+0.41%	542019		5,000,000.00	2-Nov-21	23-Dec-26	0.00	31	19,316.82	4.55%
CBA Green Snr FRN (Dec26) BBSW+0.41%	542413		10,000,000.00	10-Mar-22	23-Dec-26	0.00	31	38,633.64	4.55%
SUN Snr FRN (Jan27) BBSW+0.78%	542249		13,750,000.00	25-Jan-22	25-Jan-27	177,952.58	31	59,667.74	5.11%
NPBS Snr FRN (Feb27) BBSW+1.00%	542315		4,750,000.00	10-Feb-22	10-Feb-27	0.00	31	20,842.13	5.17%
						341,413.31		416,691.19	4.80%

Inner West Council Accrued Interest Report - October 2023

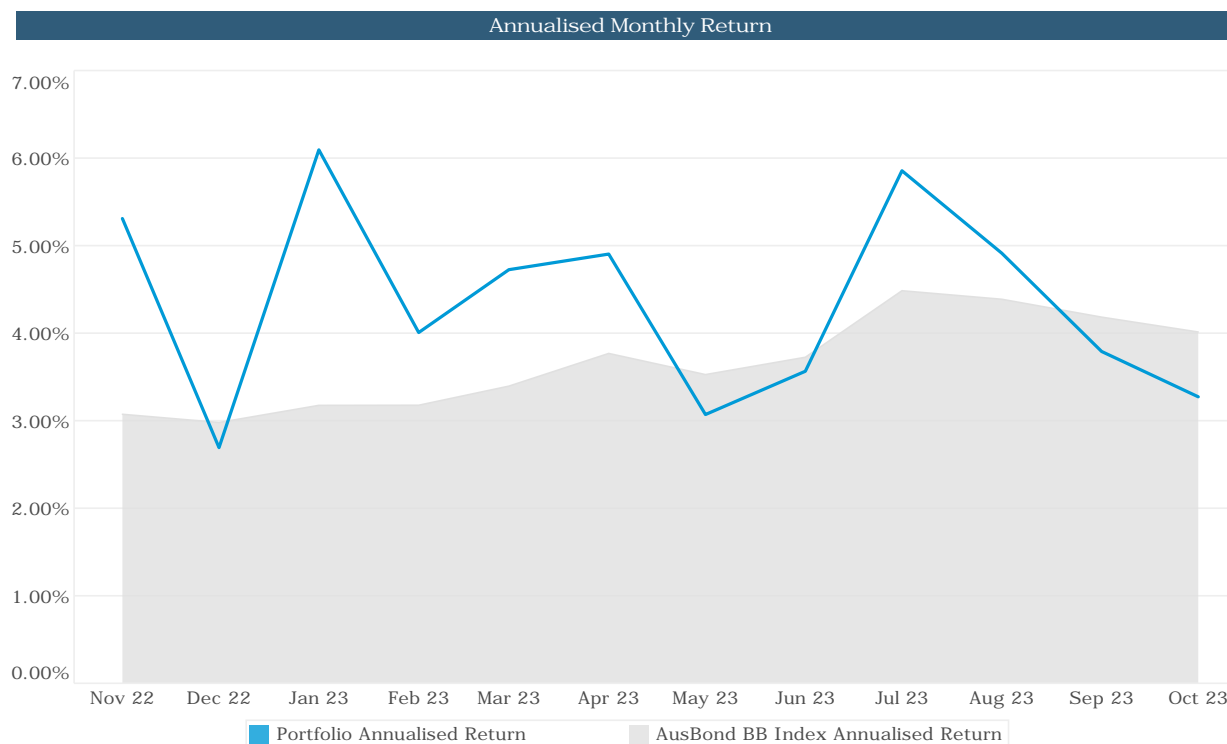


Investment	Deal No.	Comments	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Yield (% pa)
<u>Floating Rate Term Deposits</u>									
Westpac Group 3moBBSW+0.31%	541605		4,000,000.00	30-Jun-21	28-Jun-24	0.00	31	15,117.81	4.45%
Westpac Group 3moBBSW+0.40%	541606		3,000,000.00	30-Jun-21	30-Jun-26	0.00	31	11,567.67	4.54%
						0.00		26,685.48	4.49%
<u>Mortgage Backed Securities</u>									
Emerald Reverse Mortgage Series 2006-1 Class A (BBSW+0.45%)	310321		407,654.49	17-Jul-06	21-Aug-51	0.00	31	1,590.67	4.59%
Emerald Reverse Mortgage Series 2006-1 Class B (BBSW+0.75%)	310334		1,000,000.00	17-Jul-06	21-Aug-56	0.00	31	4,156.80	4.89%
						0.00		5,747.47	4.81%
<u>Term Deposits</u>									
Commonwealth Bank of Australia	543490		10,000,000.00	25-Oct-22	25-Oct-23	425,000.00	24	27,945.21	4.25%
Suncorp Bank	544141		9,000,000.00	1-Jun-23	6-Dec-23	0.00	31	38,372.06	5.02%
Westpac Group	544503		18,000,000.00	12-Sep-23	12-Mar-24	0.00	31	74,756.71	4.89%
Westpac Group	544515		2,000,000.00	20-Sep-23	20-Mar-24	0.00	31	8,374.24	4.93%
Suncorp Bank	544513		7,000,000.00	19-Sep-23	21-May-24	0.00	31	30,677.26	5.16%
Westpac Group	544245		18,500,000.00	28-Jun-23	26-Jun-24	0.00	31	83,746.71	5.33%
Westpac Group	544279		5,000,000.00	30-Jun-23	26-Jun-24	0.00	31	22,846.58	5.38%
Bendigo and Adelaide Bank	544516		12,500,000.00	20-Sep-23	18-Sep-24	0.00	31	53,082.19	5.00%
Westpac Group	544525		10,000,000.00	26-Sep-23	26-Sep-24	0.00	31	44,334.25	5.22%
Westpac Group	544540		10,000,000.00	27-Sep-23	26-Sep-24	0.00	31	44,249.31	5.21%
						425,000.00		428,384.52	5.06%
<u>Grand Totals</u>						<u>766,413.31</u>		<u>901,382.59</u>	<u>4.79%</u>

Inner West Council Accrued Interest Report - October 2023



Inner West Council Investment Performance Report - October 2023



Historical Performance Summary (% pa)			
	Portfolio	Annualised BB Index	Outperformance
Oct 2023	3.27%	4.01%	-0.74%
Last 3 months	3.99%	4.19%	-0.20%
Last 6 months	4.08%	4.05%	0.03%
Financial Year to Date	4.46%	4.27%	0.19%
Last 12 months	4.35%	3.66%	0.69%

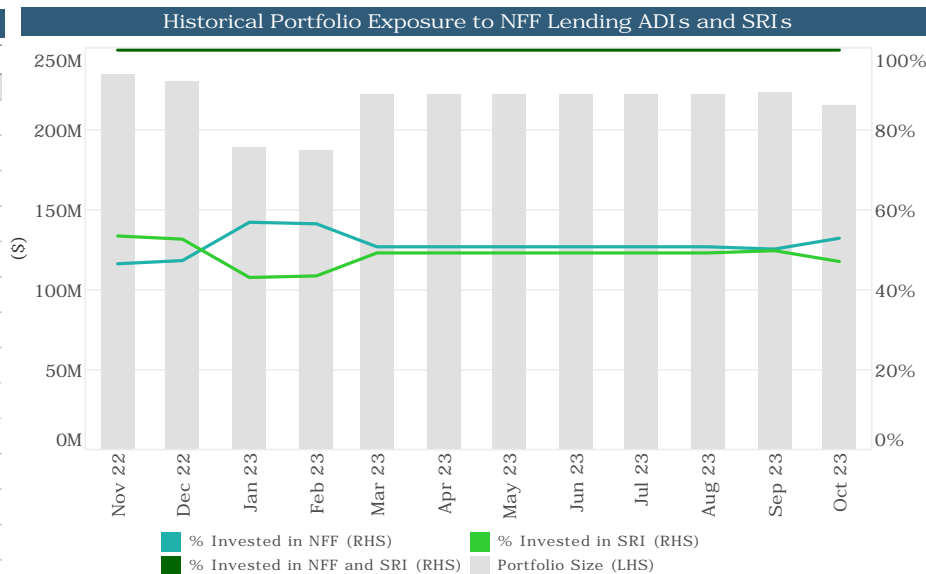
Inner West Council Environmental Commitments Report - October 2023



Current Breakdown				
ADI Lending Status *	Current Month (\$)		Previous Month (\$)	
Non Fossil Fuel Lending ADIs				
Bank Australia	1,650,000		0	
Bendigo and Adelaide Bank	22,100,000		22,100,000	
Emerald Reverse Mortgage	1,407,654		1,407,654	
Great Southern Bank	2,000,000		2,000,000	
Newcastle Greater Mutual Group	14,750,000		14,750,000	
Suncorp Bank	66,650,000		66,650,000	
Suncorp Bank Covered	5,500,000		5,500,000	
	114,057,654	53%	112,407,654	50%
Socially Responsible Investment				
CBA (Green)	21,500,000		31,500,000	
National Housing Finance Investment Corp (Social)	4,500,000		4,500,000	
NSW T-Corp (Green)	5,000,000		5,000,000	
Westpac Group (Green TD)	70,500,000		70,500,000	
	101,500,000	47%	111,500,000	50%
	215,557,654		223,907,654	

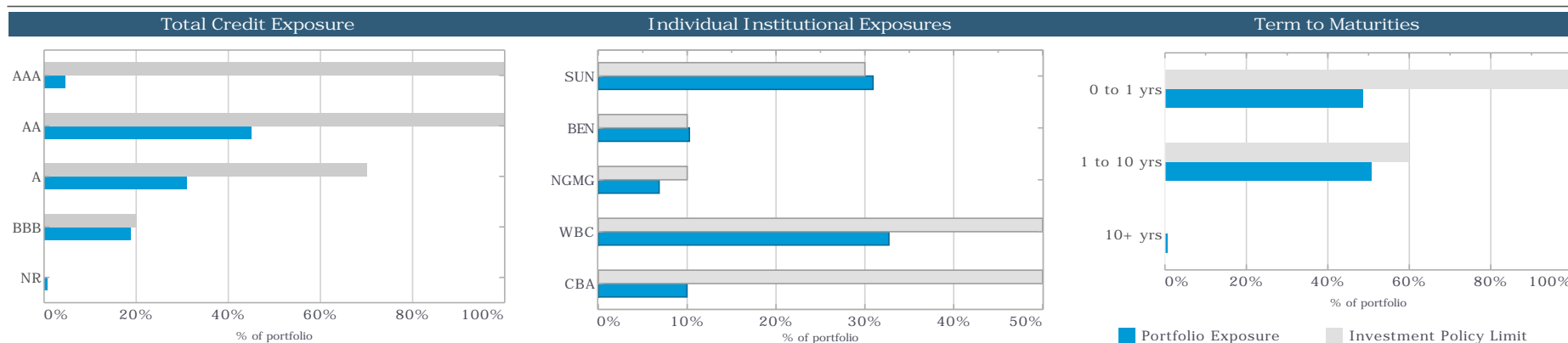
* source: Marketforces

Percentages may not add up to 100% due to rounding



Socially Responsible Investments Glossary	
Investment	Use of Funds
Bank Australia (Sustainability)	Reduced Inequalities, sustainable cities and communities, life on land **
CBA (Green)	Wind farms, low carbon transport, low carbon commercial buildings ***
National Housing Finance Investment Corp (Social)	No poverty, sustainable cities and communities **
NSW T-Corp (Green)	Low carbon transport, water infrastructure ***
Westpac Group (Green TD)	Wind farms, low carbon commercial buildings ***
** United Nations Sustainable Development Goals	
*** Climate Bonds Standard	

Inner West Council Investment Policy Compliance Report - October 2023



Credit Rating Group	Face Value (\$)	Policy Max	
AAA	10,000,000	5%	100% a
AA	97,000,000	45%	100% a
A	66,650,000	31%	70% a
BBB	40,500,000	19%	20% a
NR	1,407,654	1%	0% r
	215,557,654		

Institution	% of portfolio	Investment Policy Limit	
Suncorp Bank (A+)	31%	30%	r
Bendigo and Adelaide Bank (BBB+)	10%	10%	r
Newcastle Greater Mutual Group (BBB)	7%	10%	a
Westpac Group (AA-)	33%	50%	a
Commonwealth Bank of Australia (AA-)	10%	50%	a
Great Southern Bank (BBB)	1%	10%	a
Bank Australia (BBB)	1%	10%	a
Suncorp Bank Covered (AAA)	3%	50%	a
NSW T-Corp [Green] (AA+)	2%	50%	a
National Housing Fin Inv Corp [Social] (AAA)	2%	50%	a

	Face Value (\$)	Policy Max	
Between 0 and 1 years	104,750,000	49%	100% a
Between 1 and 10 years	109,400,000	51%	60% a
Greater than 10 years	1,407,654	1%	0% r
	215,557,654		

Specific Sub Limits			
Between 3 and 10 years	49,500,000	23%	30% a
Between 5 and 10 years	9,500,000	4%	15% a

a = compliant
r = non-compliant

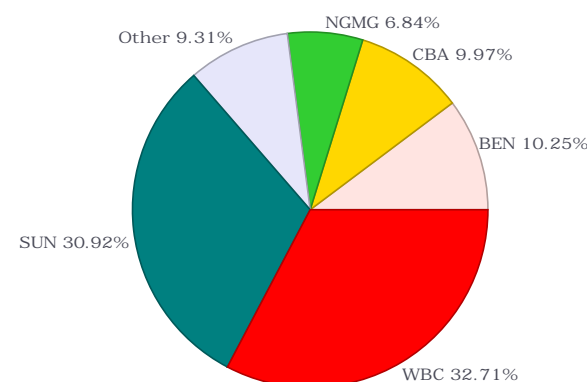
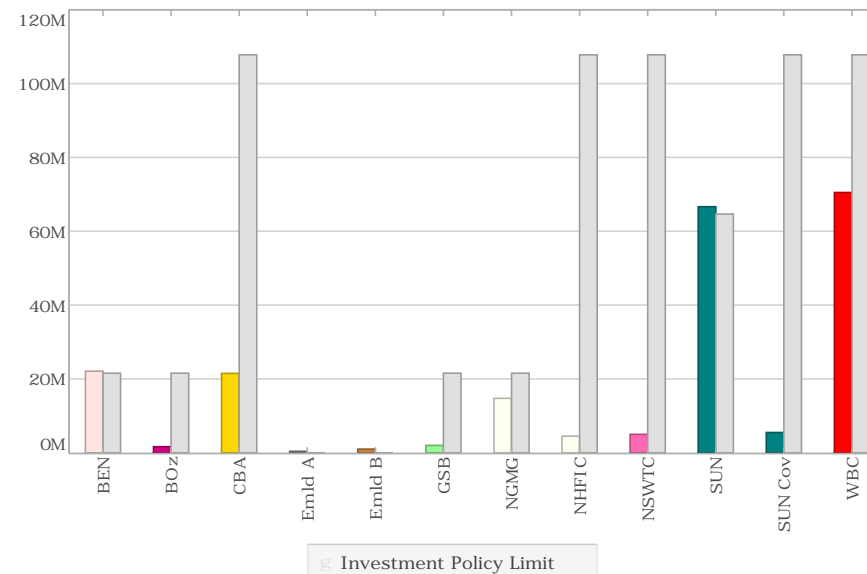
Inner West Council Individual Institutional Exposures Report - October 2023



Individual Institutional Exposures

	Current Exposures		Policy Limit		Capacity
Bank Australia (BBB)	1,650,000	1%	21,555,765	10%	19,905,765
Bendigo and Adelaide Bank (BBB+)	22,100,000	10%	21,555,765	10%	-544,235
Commonwealth Bank of Australia (AA-)	21,500,000	10%	107,778,827	50%	86,278,827
Emerald Reverse Mortgage (NR)	1,407,654	1%	0	0%	-1,407,654
Great Southern Bank (BBB)	2,000,000	1%	21,555,765	10%	19,555,765
National Housing Fin Inv Corp [Social] (AAA)	4,500,000	2%	107,778,827	50%	103,278,827
Newcastle Greater Mutual Group (BBB)	14,750,000	7%	21,555,765	10%	6,805,765
NSW T-Corp [Green] (AA+)	5,000,000	2%	107,778,827	50%	102,778,827
Suncorp Bank (A+)	66,650,000	31%	64,667,296	30%	-1,982,704
Suncorp Bank Covered (AAA)	5,500,000	3%	107,778,827	50%	102,278,827
Westpac Group (AA-)	70,500,000	33%	107,778,827	50%	37,278,827
	215,557,654				

Individual Institutional Exposure Charts



Inner West Council Cashflows Report - October 2023



Actual Cashflows for October 2023					
Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
24-Oct-23	538603	GSB Snr FRN (Oct24) BBSW+ 1.12%	Floating Rate Note	Coupon Date	27,612.60
				<u>Deal Total</u>	<u>27,612.60</u>
24-Oct-23	539640	SUN Cov FRN (Apr25) BBSW+ 1.12%	Floating Rate Note	Coupon Date	51,083.32
				<u>Deal Total</u>	<u>51,083.32</u>
				Day Total	78,695.92
25-Oct-23	542249	SUN Snr FRN (Jan27) BBSW+ 0.78%	Floating Rate Note	Coupon Date	177,952.58
				<u>Deal Total</u>	<u>177,952.58</u>
25-Oct-23	543490	Commonwealth Bank of Australia	Term Deposit	Maturity: Face Value	10,000,000.00
		Commonwealth Bank of Australia	Term Deposit	Maturity: Interest Received/Paid	425,000.00
				<u>Deal Total</u>	<u>10,425,000.00</u>
				Day Total	10,602,952.58
30-Oct-23	538330	SUN Snr FRN (Jul24) BBSW+ 0.78%	Floating Rate Note	Coupon Date	75,346.51
				<u>Deal Total</u>	<u>75,346.51</u>
30-Oct-23	538563	SUN Snr FRN (Jul24) BBSW+ 0.78%	Floating Rate Note	Coupon Date	9,418.31
				<u>Deal Total</u>	<u>9,418.31</u>
30-Oct-23	544590	Bank Australia Snr FRN (Oct26) BBSW+ 1.5%	Floating Rate Note	Settlement: Accrued Coupon at Purchase	0.00
		Bank Australia Snr FRN (Oct26) BBSW+ 1.5%	Floating Rate Note	Settlement: Face Value	-1,650,000.00
		Bank Australia Snr FRN (Oct26) BBSW+ 1.5%	Floating Rate Note	Settlement: Premium / Discount on Purchase	0.00
				<u>Deal Total</u>	<u>-1,650,000.00</u>
				Day Total	-1,565,235.18
				<u>Total for Month</u>	<u>9,116,413.32</u>

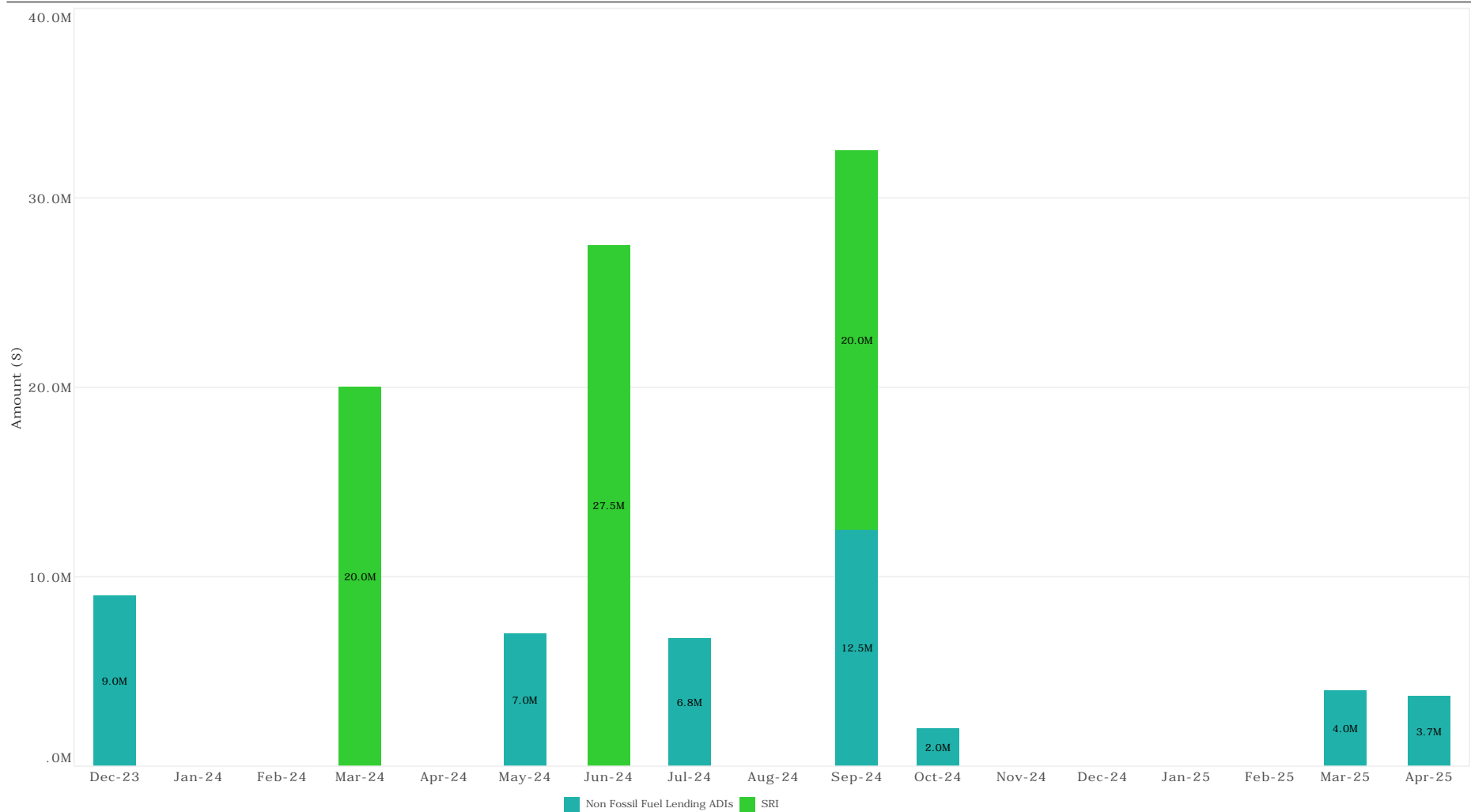
Forecast Cashflows for November 2023					
Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
10-Nov-23	542315	NPBS Snr FRN (Feb27) BBSW+ 1.00%	Floating Rate Note	Coupon Date	61,854.06
				<u>Deal Total</u>	<u>61,854.06</u>

Inner West Council Cashflows Report - October 2023



Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
Day Total					61,854.06
15-Nov-23	537310	NSWTC 'Green' Snr Bond (Nov28) 3.00%	Bonds	Coupon Date	75,000.00
Deal Total					75,000.00
Day Total					75,000.00
21-Nov-23	310321	Emerald Reverse Mortgage (2006A)	Mortgage Backed Securities	Coupon Date	4,720.70
Deal Total					4,720.70
21-Nov-23	310334	Emerald Reverse Mortgage (2006B)	Mortgage Backed Securities	Coupon Date	12,336.32
Deal Total					12,336.32
Day Total					17,057.02
24-Nov-23	540964	SUN Snr FRN (Feb26) BBSW+0.45%	Floating Rate Note	Coupon Date	73,998.45
Deal Total					73,998.45
24-Nov-23	542015	SUN Snr FRN (Feb26) BBSW+0.45%	Floating Rate Note	Coupon Date	115,622.58
Deal Total					115,622.58
24-Nov-23	542349	SUN Snr FRN (Feb26) BBSW+0.45%	Floating Rate Note	Coupon Date	115,622.58
Deal Total					115,622.58
Day Total					305,243.60
27-Nov-23	540932	NHFIC 'Social' Snr Bond (May30) 1.52%	Bonds	Coupon Date	11,400.00
Deal Total					11,400.00
Day Total					11,400.00
Total for Month					470,554.68

Inner West Council Cashflows Report - October 2023





Inner West Council Economic and Investment Portfolio Commentary October 2023

Investment Portfolio Commentary

Council's investment portfolio posted a marked-to-market return of 3.27%pa for the month versus the bank bill index benchmark return of 4.01%pa. For the past 12 months, the portfolio has returned 4.35% on a marked-to-market basis versus the benchmark's 3.66%.

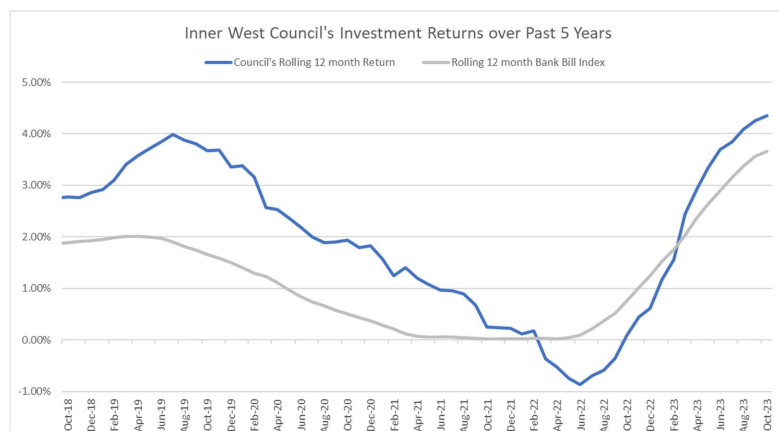
Without marked-to-market influences, Council's investment portfolio yielded 4.79%pa for the month. This is based on the actual interest being received on existing investments and excludes market value changes of the securities.

Long dated market rates increased again in October in reaction to growing sentiment that inflation pressures would require central banks to keep official rates higher for longer and that some central banks, including the RBA, would raise official cash rates further. This impacted the market valuation of Council's fixed rate bonds, causing a drag on overall mark to market performance. As interest rates rise/fall the dollar valuations of existing bonds fall/rise in the market. While a bond's (or FRN's) market value may drop below its face value (or par value) during the life a security, providing Council does not sell the security and the issuer is sound (which all of Council's holdings are) then the bond's market value will come back to the face value by the time it matures.

During October, Council had a \$10m CBA Green deposit mature which had been yielding 4.25%pa. As the proceeds of the CBA Green deposit were not reinvested as at month end, there were some slight overexposures to two banks given the lower total investment portfolio amount. However, Council took advantage of a newly issued senior ranked floating rate note from the non-fossil fuel Bank Australia for its long term portfolio, investing \$1.65m in the security which is paying quarterly interest 3mo BBSW +1.50%pa. The initial quarterly rate on the security is 5.84%pa.

Council's entire investment portfolio remains invested in non-fossil fuel lending ADIs (53% of portfolio) and socially responsible investments (47% of portfolio). Council's Socially Responsible Investments consist of Green Term Deposits from otherwise fossil fuel lending banks, such as CBA and Westpac and also long dated bond issues from a range of institutions and government agencies. These investments provide targeted funding to a wide range of green and socially responsible projects and initiatives. Council also utilises these investments to remain within the credit rating policy guidelines imposed by the NSW TCorp loan covenant requirements.

The following performance chart shows Council's rolling 12mo marked to market return versus benchmark over the past 5 years. Each data point is the 12mo return for the stated month end:



Council's investment performance had reflected the downward trend in interest rate markets over recent years accelerated by pandemic related interest rate cuts. With inflation pressures building, interest rates increased sharply over much of 2022, causing negative marked-to-market returns on existing bonds and FRNs over that period. By early 2023, the higher rates being received on new investments and FRN rate resets have been flowing through to the rolling 12mo figure which is again exceeding the benchmark's performance.

Domestic issues:

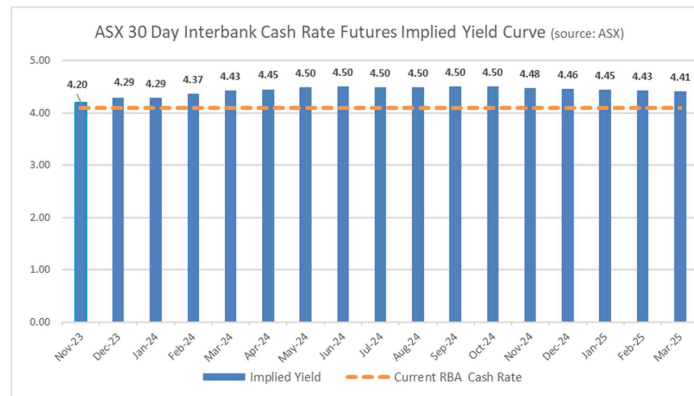
- Latest CPI data showed inflation came in higher than expected at 5.4%yoy. The good news is that inflation is falling, down from 6% in the June quarter and 7.8% in the December quarter, consistent with the global trend. Food, clothing, new dwelling purchase costs, household equipment & furnishings and holiday travel inflation are all slowing.
- The bad news is that inflation fell less than the RBA had been expecting. The trimmed mean underlying measure only slowed to 5.2%yoy which is significantly above the RBA's forecast in August that it would slow to around 4.8%yoy. And services inflation remains sticky. The breadth of price increases also increased slightly with 59% of components seeing a more than 3% annualised price rise.
- The smaller than expected fall in underlying inflation last quarter taken together with recent hawkish commentary from the RBA suggests another rate hike is now looking likely. The RBA is concerned that if inflation stays above its target band for longer than it is already forecasting then it will boost long term inflation expectations making it even harder to get inflation back to target.

Interest rates

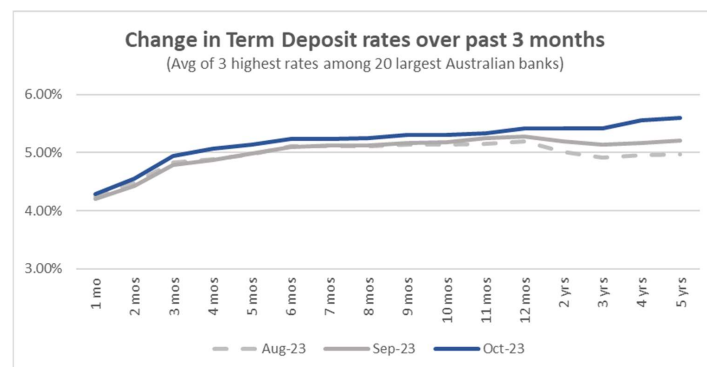
- At its October meeting the RBA provided insight, through its new Governor, that the risk of another rate hike in Australia is high with the bank getting nervous about the upside risks to inflation.



- Governor Bullock noted that the upside risks to inflation are a concern given how long inflation is likely to be above target, as the longer it is above target the more long-term inflation expectations may rise making it even harder to get inflation back to target. It was reiterated that the RBA has a “low tolerance” for a slower fall in inflation than expected and if it is higher than expected then it would respond.
- Given the RBA’s comments and latest inflation data, the market is now pricing in an interest rate hike by the end of December and another by May:



- In October, term deposit rates rose in line with market expectations that another interest rate hike is on the cards. Rates across the 3 to 12 month range gained an average of 13 basis points while rates on terms between 2 to 5 years rose by an average of over 30 basis points from September levels.



Global issues:

- In the US, the latest GDP data showed growth was up 4.9% at an annualised rate, helped by strong increase in consumer spending, government spending and inventory accumulation. While stronger than expected, economists still largely believe the US Federal Reserve will leave rates on hold at its November meeting.



- The European Central Bank left rates on hold and look to have peaked, but do not appear close to cutting rates anytime soon. The bank sounded less hawkish on inflation pressures adding to the confidence it has peaked, but again referred to maintaining interest rates at high levels for a “sufficiently long duration”.
- With the world’s attention focused on the conflict in Israel, central banks are closely watching the impact on oil prices. While a rise in oil and gas prices may increase inflation pressures again, it may also act as a ‘tax’ on consumer spending and become a drag on economic growth.
- Global share markets fell over the month on worries that the Israeli conflict would escalate to involve Iran which would directly threaten oil supplies adding to inflation and recession fears. From their July highs US and global shares have now fallen 10% and Australian shares have fallen just over 8%, with the risk of further weakness remaining high.

Disclaimer: The statements and opinions contained in this report are based on currently prevailing conditions in financial markets and are so contained in good faith and in the belief that such statements and opinion are not false or misleading. In preparing this report, Prudential Investment Services Corp has relied upon information which it believes to be reliable and accurate. Prudential Investment Services Corp believes that this report and the opinions expressed in this report are accurate, but no warranty of accuracy or reliability is given. Prudential Investment Services Corp does not warrant that its investigation has revealed all of the matters which a more extensive examination might disclose. This report may not be reproduced, transmitted, or made available either in part or in whole to any third party without the prior written consent of Prudential Investment Services Corp. AFS Licence No. 468145.

Item No: C1123(1) Item 16
Subject: STATISTICAL REPORT ON CODE OF CONDUCT COMPLAINTS 1
 SEPTEMBER 2022 TO 31 AUGUST 2023
Prepared By: Joshua Jongma - Acting Internal Ombudsman
Authorised By: Peter Gainsford - General Manager

RECOMMENDATION

That Council receive and note the Statistical Report on Code of Conduct Complaints relating to Councillors and the General Manager for the period 1 September 2022 to 31 August 2023.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

The report provides the Complaint Coordinator's statistical report on Code of Conduct complaints relating to Councillors and the General Manager for the 1 September 2022 – 31 August 2023 period

BACKGROUND

Part 11 of the *Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW* (the Procedures) require that Council's Complaints Coordinator must report annually to the Council and to the Office of Local Government (OLG) on a range of complaint statistics within three months of the end of each September. The prescribed annual reporting period is from 1 September to 31 August each year.

DISCUSSION

The OLG in previous years has produced a template for the report. The template from the previous year is used in this report and no template has yet been published by the OLG for this reporting period. This report is provided without the OLG releasing an updated template to ensure that the deadline for the report is met. There is no obligation under the Procedures that Council must use the OLG Template. Council Staff consulted with the OLG on this approach and were advised that a template will be released but was not forecasted to change from the previous reporting period.

This report will be provided to the Office of Local Government as required under the Procedures:

Number of Complaints				
1	a	The total number of complaints received in the period about councillors and the General Manager (GM) under the code of conduct	1	
	b	The total number of complaints finalised in the period about councillors and the GM under the code of conduct	0	
Overview of Complaints and Cost				
2	a	The number of complaints finalised at the outset by alternative means by the GM or Mayor	0	
	b	The number of complaints referred to the Office of Local Government under a special complaints management arrangement	0	
	c	The number of code of conduct complaints referred to a conduct reviewer	1	
	d	The number of code of conduct complaints finalised at preliminary assessment by conduct reviewer	0	
	e	The number of code of conduct complaints referred back to GM or Mayor for resolution after preliminary assessment by conduct reviewer	0	
	f	The number of finalised code of conduct complaints investigated by a conduct reviewer	0	
	g	The number of finalised complaints investigated where there was found to be no breach	0	
	h	The number of finalised complaints investigated where there was found to be a breach	0	
	i	The number of complaints referred by the GM or Mayor to another agency or body such as the ICAC, the NSW Ombudsman, OLG or the Police	0	
	j	The number of complaints being investigated that are not yet finalised	1	
	k	The total cost of dealing with code of conduct complaints within the period made about councillors and the GM including staff costs	\$6179.25	
Preliminary Assessment Statistics				
3	The number of complaints determined by the conduct reviewer at the preliminary assessment stage by each of the following actions:			
	a	To take no action	0	
	b	To resolve the complaint by alternative and appropriate strategies	0	
	c	To refer the matter back to the GM or the Mayor, for resolution by alternative and appropriate strategies	0	
	d	To refer the matter to another agency or body such as the ICAC, the NSW Ombudsman, OLG or the Police	0	
	e	To investigate the matter	0	

Investigation Statistics			
4	The number of investigated complaints resulting in a determination that there was no breach , in which the following recommendations were made:		
a	That the council revise its policies or procedures	0	
b	That a person or persons undertake training or other education	0	
5	The number of investigated complaints resulting in a determination that there was a breach in which the following recommendations were made:		
a	That the council revise any of its policies or procedures	0	
b	In the case of a breach by the GM, that action be taken under the GM's contract for the breach (clause 7.36(h) of the 2018 Procedures or clause 7.37(a) of the 2020 Procedures)	0	
c	In the case of a breach by a councillor, that the councillor be formally censured for the breach under section 440G of the Local Government Act 1993 (clause 7.36(i) of the 2018 Procedures or clause 7.37(b) of the 2020 Procedures)	0	
d	In the case of a breach by a councillor, that the councillor be formally censured for the breach under section 440G of the Local Government Act 1993 and that the matter be referred to OLG for further action (clause 7.36(j) of the 2018 Procedures or clause 7.37(c) of the 2020 Procedures)	0	
6	Matter referred or resolved after commencement of an investigation under clause 8.20 of the Procedures and clause 7.20 of the new Procedures	0	
Categories of misconduct			
7	The number of investigated complaints resulting in a determination that there was a breach with respect to each of the following categories of conduct:		
a	General conduct (Part 3)	0	
b	Non-pecuniary conflict of interest (NMCC Part 5)	0	
c	Personal benefit (FMCC Part 5 / NMCC Part 6)	0	
d	Relationship between council officials (FMCC Part 6 / NMCC Part 7)	0	
e	Access to information and resources (FMCC Part 7 / NMCC Part 8)	0	
Outcome of determinations			
8	The number of investigated complaints resulting in a determination that there was a breach in which the council failed to adopt the conduct reviewers recommendation	0	
9	The number of investigated complaints resulting in a determination that there was a breach in which the council's decision was overturned following a review by OLG	0	

Confidentiality

Clause 12.1 of the *Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW* requires that information about Code of Conduct complaints and their management and investigation, is to be treated as confidential and is not to be publicly disclosed or discussed except as may be otherwise specifically required or permitted under the Procedures.

FINANCIAL IMPLICATIONS

There are cost implications for Council associated with this report. The total cost incurred in the reporting period was \$6179.25 (including GST).

ATTACHMENTS

Nil.

Item No: C1123(1) Item 17
Subject: LGBTQ+ ANNUAL PROGRAM OF EVENTS
Prepared By: Caroline McLeod - Senior Manager Libraries
Authorised By: Ruth Callaghan - Director Community

RECOMMENDATION

That Council receive and note the report.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

- 4: Healthy, resilient and caring communities
- 3: Creative communities and a strong economy

EXECUTIVE SUMMARY

Council delivers and supports a range of programs and events in celebration of our LGBTQ+ community in our public spaces, libraries, aquatic centres and grant programs throughout the year at a cost of over \$100,000. This includes a number of events during the Mardi Gras weeks.

In conjunction with the LGBTQ+ Working Group and Mardi Gras, Officers have commenced planning for the public screening of Mardi Gras 2024 at Camperdown Memorial Rest Park and the delivery of the 'Feel the Love' event.

BACKGROUND

At the Council Meeting held on 14 March 2023, Council resolved the following:

1. *That Council notes the successful Pride Inner West festival held from 11 February to 5 March 2023, which celebrated our local LGBTQ+ community as part of Sydney WorldPride.*
2. *That Council commends the work of staff, members of Council's World Pride Committee and LGBTQ+ Working Group, in developing and implementing the festival, which included more than 70 inclusive and accessible events across the Inner West.*
3. *That Council notes Council's longstanding 'Feel The Love' Mardi Gras reception and the success of the inaugural Pride Inner West Festival and prepares a report to detail an annual program of events, including a Mardi Gras Parade screening, in celebration of our LGBTQ+ community.*

DISCUSSION

Council delivers and supports a range of programs and events throughout the year in celebration of our LGBTQ+ Community in our public spaces, libraries, aquatic centres, venues and grant programs at a cost of over \$100,000.

***Feel the Love* (date tbc – weekend of 10/11 February)**

Officers, in conjunction with members from Council's LGBTQ+ Working Group have been developing concepts for the *Feel the Love* event. At the time of writing, the concept is for a family friendly day or early evening event (in Marrickville or Newtown – venue tbc) that will include entertainment, craft activities, games and complimentary catering. The craft activities will focus around creating accessories and costumes for the Mardi Gras screening in Camperdown Memorial Rest Park on 2 March 2024.

This concept was developed following advice from the Committee that there were plenty of "party" style events for adults during the Mardi Gras period and that a family orientated community event inclusive of all ages should be the priority for 2024.

Mardi Gras screening – Saturday 2 March 2024

As resolved by Council, there will be a free screening of the parade in Camperdown Memorial Rest Park to provide locals the chance to enjoy the parade in a relaxed environment. The community will be encouraged to self-cater for this event making it an affordable family outing. Craft activities and entertainment will be provided for children by a local community organisation.

Officers have been liaising with Mardi Gras representatives and discussed other potential ways that Council could support the festival such as free venue hire for community events.

Inclusive programming

In addition to LGBTQ+ focused events, members of the LGBTQ+ community are celebrated throughout the year and included in many of the Council delivered programs and events. This includes performers, artists, panel members and authors.

Pride Centre

Officers are in the process of assessing the EOIs for the operation of the Pride Centre in Newtown and a report will be prepared for the December meeting. Pending the outcomes of this process, Council and the successful applicant may decide to have a launch announcement to recognise the new partnership. It would be ideal if this could take place during the Mardi Gras programming or during Pride Month.

LGBTQ+ focused activities 2023-24

The table below provides an overview of the calendar of events / activities that will be delivered by Council over the 2023/24 financial year.

Activity		Date	Funding
Stepping On	Falls Prevention for LGBTQ Seniors partnership with SLHD & ACON	Oct – Nov 2023	Wellbeing
Intersex Awareness Day	Town Hall flags and lighting of Camperdown Mem. Park	26 Oct – 2 Nov	Wellbeing
Trans and Gender Diverse swim event	Trans friendly swimming night	3 Nov 23	Aquatics
“Feel the Love” event	Family friendly event	10 Feb (tbc)	Wellbeing
Drag Storytime	Drag storytime for under fives	10 Mar 24	Library
Screening of Mardi Gras Parade	Public screening of Mardi Gras Parade	2 Mar 24	Events
Rainbow Storytime	Inclusive stories at the Library	Feb / Mar	Library
Author talk (tbc)	An LGBTQ author talk in the library	Feb / Mar	Library
LGBTQ / Rainbow friendly swim event	Family friendly swim event in an aquatics centre (not exclusive use)	Feb / Mar	Aquatics
Mardi Gras themed recreation classes	Classes with Mardi Gras theme	Feb / Mar	Aquatic
Camperdown Park lighting	Rainbow lighting	11 Feb – 9 Mar	Parks
Pride Progress Flags	Town Hall flags	16 Feb – 3 Mar	Wellbeing
Wrapping poles Marrickville Library	Marrickville Library with Pride Progress Flags	16 Feb – 3 Mar	Wellbeing
Transgender Day of Visibility	Town Hall flags and lighting of Camperdown Mem. Park	30 Mar – 1 Apr	Wellbeing
Trans and Gender Diverse swim event	Trans friendly swimming night	Apr 24	Aquatics
Youth week pride event	Pride Prom delivered as part of Youth Week	Apr 24	Wellbeing
IDAHOBIT Day	Town Hall flags and lighting of Camperdown Mem. Park	17 – 24 May 24	Wellbeing
Polly’s Group	Cash support for their Mardi Gras float	Annual	Wellbeing
Grant funding*	Projects in support of LGBTQ+ community	Ongoing	Wellbeing
Pride Progress Flag	Town Hall flags and lighting of Camperdown Mem. Park		

**In September 2023, Council resolved (C0923(1) Item 8) to support a total of six projects across in the Arts, Creative Development, Community History and Multicultural Grant streams that have an LGBTQ+ focus to the value of \$32,810.*

FINANCIAL IMPLICATIONS

The \$100,000 expenditure identified above is within the operating budget for 2023/24.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 18

Subject: MANDATORY REPORTING OF FIRE SAFETY REPORTS TO COUNCIL
FROM FIRE AND RESCUE NSW

Prepared By: Graeme Palmer - Senior Manager, Regulatory Services

Authorised By: Simone Plummer - Director Planning

RECOMMENDATION

That Council receive and note the report.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

4: Healthy, resilient and caring communities

EXECUTIVE SUMMARY

A letter has been received from Fire and Rescue NSW (*Attachment 1*) identifying a number of fire safety matters. An Officer from Council's Boarding House Team has inspected the premises and it has been determined a Notice of Intent to Serve a Development Control Order is warranted. However, before the Notice can be issued further investigations are required to determine the type and extent of works that will be required to be undertaken. Any works deemed necessary will require modifications to the fire safety measures currently in the building in order to ensure adequate fire safety measures are present. These works will be able to be undertaken in accordance with planning provisions through the issuing of Development Control Orders under the EPAA.

BACKGROUND

Fire and Rescue NSW (FRNSW) advised Inner West Council on 10 October of an inspection they had undertaken at 141 Beattie Street Balmain which raised concerns regarding the adequacy of the provision for fire safety.

FRNSW were acting on a complaint from a member of the public that the premises was a quasi-boarding house and that it was not possible to determine the level of fire detection / protection in the premises.

DISCUSSION

In accordance with the provisions of the Environmental Planning and Assessment Act 1979 (EPAA), FRNSW referred the matter to Council for follow up. In response, an officer from Council's Boarding House Team conducted an inspection of the premises as per the table below:

Property	Inspection Results
141 Beattie Street Balmain	<p>An inspection was conducted on Thursday 03/11/2023 and found:</p> <ul style="list-style-type: none"> - the approved floor plans do not match the premises as constructed. - the last approved use for the premises does not match its current use. - the premises as constructed amongst other matters may need to be fire separated based on its multiple uses. - the current use is residential and there is no evidence it is being used as a boarding house.

Table above summarises the actions by Council officers since receiving the FRNSW report.

After all fire safety solutions are implemented, a Fire Safety Certificate is to be submitted to Council, which will conclude the matter.

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

1. [↓](#) Letter from Fire and Rescue dated 10 October 2023

OFFICIAL



File Ref. No: BFS23/4424
TRIM Ref. No: D23/095019
Contact: Ryan Maestri

10 October 2023

General Manager
Inner West Council
PO Box 14
PETERSHAM NSW 2049

Email: council@innerwest.nsw.gov.au

Attention: Manager Compliance/Fire Safety

Dear Sir / Madam

**Re: INSPECTION REPORT
BOARDING HOUSE
141 BEATTIE STREET, BALMAIN ("the premises")**

Fire and Rescue NSW (FRNSW) received correspondence on 5 August 2023 concerning the adequacy of the provision for fire safety in connection with 'the premises'.

The correspondence stated that:

A member of the Public had concerns about a commercial building in Balmain, that it may be a quasi boarding house. Their concern was a lack of Fire Detection and Protection. I have inspected the building from the outside and it appears to be a number of small rooms with beds in them. The vast majority of rooms had the blinds drawn and I was unable to see what was there.

Pursuant to Section 9.32(1) of the *Environmental Planning and Assessment Act 1979* (EP&A Act), Authorised Fire Officers from the Fire Safety Compliance Unit of FRNSW inspected 'the premises' on 14 August 2023.

On behalf of the Commissioner of FRNSW, the comments in this report are provided under Section 9.32(4) and Schedule 5, Part 8, Section 17(1) of the EP&A Act.

The items listed in the comments of this report are based on the following limitations:

Fire and Rescue NSW	ABN 12 593 473 110	www.fire.nsw.gov.au
Community Safety Directorate	1 Amarina Ave	T (02) 9742 7434
Fire Safety Compliance Unit	Greenacre NSW 2190	F (02) 9742 7483
www.fire.nsw.gov.au		Page 1 of 3

Document Set ID: 38173665
Version: 1, Version Date: 10/10/2023

OFFICIAL

Item 18

Attachment 1

OFFICIAL

- A general overview of the building was obtained without using the development consent conditions or approved floor plans as a reference.
- Details of the Provisions for Fire Safety and Fire Fighting Equipment are limited to a visual inspection of the parts in the building accessed and the fire safety measures observed at the time.

COMMENTS

The following items were identified during the inspection:

1. Essential Fire Safety Measures
 - 1A. Smoke alarms were noted in rooms 1, 2 and 6. However, these did not appear to be mains powered, contrary to the requirements of Clause S20C3 of Specification 20 of the National Construction Code (NCC).
 - 1B. FRNSW officers could not confirm whether the smoke alarms located throughout the common areas of the building were configured to activate a building occupant warning system per the requirements of Clauses S20C3 and S20C7 of Specification 20 of the NCC.
2. Compartmentation and Separation
 - 2A. An owner's residence is attached to the main building. FRNSW officers were unable to determine whether there was compliant fire separation between these parts as per the requirements of Clause C3D9 and Specification 5 of the NCC.
3. Access and Egress
 - 3A. The stairs providing egress from all storeys of the building are less than 1 metre wide, contrary to the requirements of Clause D2D8 of the NCC.
 - 3B. The barriers to the stairs and landings are less than 1 metre in height and incorporate gaps greater than 125 mm, contrary to the requirements of Clause D2D17 of the NCC.
4. General
 - 4A. The premises are being used as a boarding house. However, it is not registered on the NSW Government's Accommodation Register, contrary to Section 9 of the Boarding Houses Act 2012 requirements. Concerns are raised that using the premises as a boarding house may not have the required development consent.
 - 4B. A current Annual Fire Safety Statement was not displayed in a prominent location within the building or provided to FRNSW, contrary to the requirements of Section 89 of the Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021.

OFFICIAL

FRNSW believes that there are inadequate provisions for fire safety within the building.

RECOMMENDATIONS

FRNSW recommends that the Council:

- a. Review items 1 to 4 of this report and conduct an inspection.
- b. Address any other deficiencies identified on "the premises".

Please be advised that Schedule 5, Part 8, Section 17(2) requires any report or recommendation from the Commissioner of FRNSW to be tabled at a Council meeting. This matter is referred to the Council as the appropriate regulatory authority. FRNSW awaits the Council's advice regarding its determination under Schedule 5, Part 8, Section 17 (4) of the EP&A Act.

Please do not hesitate to contact Ryan Maestri of FRNSW's Fire Safety Compliance Unit at FireSafety@fire.nsw.gov.au or call (02) 9742 7434 if there are any questions or concerns about the above matters. Please refer to file reference BFS23/4424 regarding any correspondence concerning this matter.

Yours faithfully



Ryan Maestri
Senior Building Surveyor
Fire Safety Compliance Unit

Item No: C1123(1) Item 19
Subject: NOTICE OF MOTION TO RESCIND: C0823(1) ITEM 8 DRAFT ROZELLE PUBLIC DOMAIN MASTERPLAN - COMMUNITY CONSULTATION COMMENCEMENT - 8 AUGUST 2023
From: Councillor Kobi Shetty

MOTION

I, hereby submit a Notice of Motion to rescind Council's resolution of 8 August 2023 **C0823(1) Item 8 Draft Rozelle Public Domain Masterplan - Community Consultation Commencement** point 6, and propose the alternative Motion be adopted as follows:

6. That Council publicly exhibit the draft Rozelle Public Domain Masterplan for a period of 28 days and seek community feedback on the proposed Masterplan, and that following the conclusion of the exhibition period, the draft Rozelle Public Domain Masterplan be brought back to Council for consideration for adoption.

Background

Council resolved on 8 August 2023:

6. That Council publicly exhibit the draft Rozelle Public Domain Masterplan pending the disclosure by the NSW Government of the traffic data and modelling for our local traffic network when Westconnex Stage 3 opens.

During NSW Budget Estimates on 9 November 2023 Minister John Graham acknowledged that the NSW Government regarded the revitalisation of Victoria Road "as an urgent priority" and would "make the improvements we can immediately." There is a significant amount of community interest in the revitalisation of Victoria Rd, from the local chamber of commerce, local businesses and residents. The Inner West Council has spent hundreds of thousands of ratepayer funds developing a Rozelle masterplan that takes in a significant portion of the intersection of Victoria Road and Darling Street. It is critical that council places the draft masterplan on exhibition without being hamstrung by the state government, so the community can contribute to the future plans for this precinct.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 20
Subject: NOTICE OF MOTION: MORT BAY SWIMMING SITE
From: Councillor Kobi Shetty

MOTION

1. That Council commence steps to establish Mort Bay, Birchgrove as a swimming spot.
2. That Council request the Parramatta River Catchment Group investigate the suitability of swimming at Mort Bay in order to progress water quality and sediment testing at the site that would be undertaken by Sydney Water

Background

The community has been vocal in their support for more safe swimming spots along the harbour, and have flagged their keen interest in making Mort Bay, Birchgrove swimmable.

The proposed swim site at Mort Bay Park has long been supported by the current park plan of management for Mort Bay Park, adopted by the former Leichhardt Council in 2004.

The Parramatta River Catchment Group has advised Council officers that although Mort Bay is out of the catchment area, should Council request their assistance in assessing the suitability of the site and following up with Sydney Water to undertake water and sediment testing, it is something they could assist with. Making Mort Bay swimmable would turn this already popular park into an even greater asset to the community on the Balmain Peninsula.

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 21
Subject: NOTICE OF MOTION: STATEMENT OF ETHICAL OBLIGATIONS
From: Councillor Justine Langford

MOTION

1. That Council amend the Code of Meeting Practice Section 8 'Order of Business' to include a statement of Ethical Obligations under the *Local Government Act 1993* and Code of Meeting Practice being:

I invite you to pause before we begin this meeting to reflect on the responsibilities we have in making decisions on the matters before us. As elected representatives we have a duty to carefully consider the implications of the decisions we make and strive to act in the best interest of our community. I remind you that the Local Government Act requires us to act honestly and exercise care and diligence in carrying out our functions and to conduct our meetings constructively and courteously in accordance with our Code of Meeting Practice. It is incumbent upon us to be open, transparent, honest and accountable for our actions and decisions and to demonstrate respect for each other and to the staff and the members of public present.

The values of Inner West Council are Integrity, Respect, Innovation, Compassion and Collaboration. As Councillors, it is our duty to uphold and exemplify these values, to be of service to our local community and make the Inner West a great place to be.

2. That Council place the Statement of Ethical Obligations in between Item 6 Moment of Quiet Contemplation and Item 7 Public Forum.
3. That Council publicly exhibit the draft Code of Meeting Practice for a period of 28 days and seek community feedback on the proposed Code of Meeting Practice.
4. That following the conclusion of the exhibition period, the draft Code of meeting Practice be brought back t Council to consider for adoption.
5. That Council include the livestream link in future Business Papers.

Background

It is suggested that Council amend the current Code of Meeting Practice Section 8 'Order of Business' to include a 'Statement of Ethical Obligations'.

Councillors are expected to represent the views of the community while making decisions in their interests, demonstrate conduct that the community expects and deserves, and plan and oversee the running of a significant and complex business.

Having the Chair of the Council meeting remind Councillors of their duties at the beginning of the meeting would help set a positive meeting culture.

At the beginning of the Lake Macquarie Ordinary Council meeting the Mayor reads a statement that reminds Councillors of their responsibilities under the Local Government Act and Code of Meeting Practice. She talks about acting in the best interests of the community and treating people with respect. Please see the video link for reference.

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 22
Subject: NOTICE OF MOTION: SUPPORTING PEACE IN GAZA AND PALESTINE
From: Councillor Dylan Griffiths

MOTION

1. That Council advertise Union Aid Abroad – APHEDA’s Gaza Emergency Appeal which looks to provide immediate assistance to the people of Gaza during this dire humanitarian crisis. The appeal will be advertised on Council social media and in the next Council newsletter.
2. That Council call on the Australian Government to:
 - a) urge for a ceasefire and peace negotiations; and
 - b) work with the international community to end the humanitarian disaster unfolding in Gaza and its nearly one million Palestinian children and to restore access to food, electricity, water, fuel and medicine for around 2 million Palestinian civilians living in Gaza.
3. That Council write to Penny Wong and Anthony Albanese to notify them of this motion and to express our support for peace in the region.

Background

The Inner West has a long and proud antiwar tradition. From hosting some of the earliest protests against the Vietnam war and conscription to local rallies against the invasion of Iraq to the recent packed out council supported event at Marrickville townhall to discuss community opposition to AUKUS. In the context of nuclear proliferation, the former Ashfield, Leichhardt Marrickville Councils opposed uranium mining and nuclear energy. The Inner West Council voted to support a motion that condemn the Russian invasion of Ukraine at the Australian Local Government Association conference in 2022.

Many in our community have personally experiences, and connections to war. Following the Second World War many Italians and Greeks migrated to the Inner West, similarly Vietnamese residents migrated to Marrickville after the Vietnam War. We’ve recently held Remembrance Day ceremonies across the Inner West. Just as we should reflect on the human cost of previous wars, we should do all we can end current conflicts and prevent future ones.

On the 11 November, Remembrance Day, the head of the World Health Organization (WHO) said a child was being killed every 10 minutes in Gaza. Its widely reported that over 10000 Palestinians have been killed by the Israel Defense Force, which is now conducting a land invasion of Gaza. In addition more than 100 UN relief workers and more than 30 journalists have been killed.

Senior Israeli politicians and military officials have sought to dehumanise Palestinians in Gaza to justify military operations:

- On 8 October 2023, Nissim Vaturi, member of the Knesset for the far right and governing coalition party, Likud, called for “erasing the Gaza Strip from the face of the earth. Those who are unable will be replaced.”

- On 9 October 2023, Israeli Defence Minister, Yoav Gallant, stated: “We are imposing a complete siege on [Gaza]. No electricity, no food, no water, no fuel – everything is closed. We are fighting human animals, and we act accordingly”.

Below Ashfield Station on Brown St, two words are painted on the brickwork – ‘CEASEFIRE NOW’. This is the call of the community, and the primary call of this motion.



More than 100 organisations including human rights organisations, trade unions, aid organisations, faith groups, and organisations representing Jewish and Palestinian people have signed a joint statement initiated by Amnesty International Australia that calls for a ceasefire and concern about war crimes being committed.

‘Under international humanitarian law (the laws of war) parties to a conflict have a clear obligation to protect the lives of civilians. Israel’s attacks on Gaza as well as their complete blockade of Gaza are clearly in breach of international law’.

Amnesty International has “collected evidence of horrific human rights abuses; from the use of white phosphorus, which burns the skin, to airstrikes pounding residential buildings, killing children, to the cutting off of water, food, fuel, and electricity to millions of people. Amnesty International’s statement added that “We cannot allow any country to commit war crimes with impunity.”

In spite of this, the Australian Parliament shamefully chose not to condemn the ongoing war crimes committed by Israel. On the international stage, Australia abstained from casting a vote in the UN General Assembly which called for an immediate humanitarian truce in Gaza.

Union Aid Abroad-APHEDA’s GAZA Emergency Appeal has a target of \$150000. Apheda along with its partner organisation MA’AN Development Center will work with local organisations to provide access to water, food, medical supplies and shelter; psychosocial support for families and individuals; and dignity and hygiene kits for displaced people.

Officer’s Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 23
Subject: NOTICE OF MOTION: EARLY CHILDHOOD LEARNING
From: Councillor Liz Atkins

MOTION

1. That Council notes the recommendations of the Women's Economic Equality Taskforce, and the recent reports on the early learning sector by the Australian Competition and Consumer Commission and the United Workers Union.
2. That Council notes that in particular the Women's Economic Equality Taskforce stresses the importance of supporting an increase through the award for early childhood educators, the universalisation of early childhood education & care for families, paid placements for feminised industries like health and education, and employment targets for women and minorities to address segregation in the workforce.
3. That Council notes that the undermining of the sector has the capacity to penalise women with children over 2 million dollars throughout their lifetime, and contributes to a gender pay gap of 28% and a workforce with greater gender segregation than almost any other country in the OECD.
4. That Council notes that these burdens will be particularly harsh for First Nations, migrant, and refugee women.
5. That Council plays a key role in the provision of long day care and pre-school in the Inner West.
6. That Council initiate a meeting between the Premier, the Minister for Local Government, the Minister for Early Learning, Inner West Councillors, and representatives of early childhood educators in the United Services Union to discuss how the state government can support the council to take action on these recommendations in our LGA.
7. That Council prepare a report on how Council can assist First Nations families, including to apply for child care and child care subsidies and the cost of subsidising any gap fees between the Childcare Subsidy and our service fees for First Nations families, as part of providing universal early learning in the LGA and assisting in closing the gap for Aboriginal and Torres Strait Islanders.

Background

The Women's Economic Equality Taskforce was established to provide advice to the Australian Government to support the advancement of women's economic equality and achieve gender equality, as committed to in the Women's Budget Statements of October 2022 and May 2023. Its report, A 10-year plan to unleash the full capacity and contribution of women to the Australian economy 2023 – 2033, was delivered on 23 August 2023.

The taskforce was an independent group of eminent women with valuable experience, expertise and insights across key economic, social and labour market contexts. All taskforce members were appointed by the Minister for Women, Senator the Hon Katy Gallagher, to provide bold and independent recommendations to Government that:

- Drive women's equality as an economic imperative.
- Inform the National Strategy to Achieve Gender Equality.
- Advise on key issues arising from the Jobs and Skills Summit in September 2022, including informing work on the Jobs and Skills white paper.
- Assist in the implementation of gender-responsive policy and budgeting processes.

In relation to its priority contributions, the taskforce was directed to advise on measures to address:

- Disadvantages experienced by women from traditionally marginalised backgrounds.
- The gender pay gap and related issues around women's workforce participation, advancement, gender segregation and patterns of paid and unpaid care.
- Ensuring more gender-equal economic outcomes in relation to the skills and industries of the future.
- Safe and respectful workplaces, including for women experiencing violence.

The report identified 5 economic pillars where gendered inequality is prevalent: Care; Work; Education and Skills; Tax and Transfers; and Governments, and makes 7 Recommendations with associated immediate and long term actions.

In particular, Recommendation 2 is that the **Australian Government must invest in policies and programs that recognise the economic importance and value of care work in Australia and help families to better share caring responsibilities.**

The first immediate action relating to this recommendation is to legislate to establish and invest in universal, high-quality and affordable early childhood education and care. This needs to meet the needs of modern families, be culturally appropriate and be delivered by highly skilled, securely employed and well-paid employees. The third is to support applications in the Fair Work jurisdiction that seek to raise the wages and improve the job quality of early childhood educators and ensure that the outcomes of these cases are fully funded.

Council is a provider of long day care and could do its part to support Inner West families, particularly those from refugee, migrant and First Nations families. State Government should support councils to do their part.

Officer's Comments:

Comment from Director Community:

The recent Women's Economic Taskforce report and the ACCC report on the early learning sector both identify major macro-economic structures and historical policies and practices that require reform. These are outside the remit of local government. The Taskforce recommendations focus on the role of women's economic participation throughout the life course and recommend that Commonwealth parenting payments should be extended to enhance gender equity and sustain women's workforce participation. The ACCC report identifies the critical role of early learning and care for children's effective transition to school and for parental workforce participation. It notes that the early learning sector workforce is predominantly female and that there are structural inequities nationally in wages and conditions. Some of these are made worse by profit based early learning providers who put shareholder gain above educational quality and staff pay and conditions. Commonwealth and State governments are responsible for addressing these major structural issues through legislation, policy and Commonwealth/State financial payments. These include subsidies such as Child Care Subsidy to reduce fees for parents (Commonwealth) and subsidies paid direct to early learning services for children attending early learning and care (Start Strong from NSW Dept of Education) to promote "universal access" regardless of socio-economic status.

All the above factors are important reform initiatives outside the remit of local government. Inner West Council takes a “not for profit” approach to early learning by prioritising quality education and care and higher than Award staff conditions and salaries. All fee income from services is supplemented by Council to ensure this important service to the community. Council has a strong working relationship with the United Services Union as an employer of early learning staff and this includes current discussions/negotiations about ways to further enhance staff conditions and salaries.

ATTACHMENTS

<https://www.pmc.gov.au/resources/10-year-plan>

<https://www.accc.gov.au/inquiries-and-consultations/childcare-inquiry-2023/june-2023-interim-report>

<https://bigsteps.org.au/wp-content/uploads/2022/08/the-crisis-in-early-education-uwu-report.pdf>

Item No: C1123(1) Item 24
Subject: NOTICE OF MOTION: ONGOING DELAYS WITH THE WESTCONNEX ST PETERS INTERCHANGE PARKLAND
From: Councillor Pauline Lockie

MOTION

1. That Council notes the parkland that was supposed to be delivered at the WestConnex St Peters Interchange site remains largely inaccessible to the public more than three years after the opening of the WestConnex M8.
 2. That Council notes Transport for NSW has yet to confirm an opening date for the parkland, despite its delivery being a condition of approval for the WestConnex M8.
 3. That Council notes serious public health, safety and environmental concerns about the former landfill site on which the proposed parkland is based have been raised consistently since construction began on the WestConnex St Peters Interchange.
 4. That Council has previously resolved that the NSW Government should retain responsibility for the remediation, ownership and management of the parkland, and for the NSW Government to work with Council to identify an alternative site to provide parkland as compensation for WestConnex.
 5. That Council writes to the Premier and relevant Ministers to request that Transport for NSW shares any reports ordered by the EPA, including those prepared by the accredited site auditor and any other relevant reports and information about ongoing contamination at the WestConnex St Peters Interchange site, with Council as soon as possible.
 6. That Council writes to the Premier and relevant Ministers to request that the EPA takes enforcement action on any non-compliance issues and licence breaches at the site to protect our local community, and for Council to be kept updated on such actions.
 7. That Council writes to the Premier and relevant Ministers to ask that they work with Council to identify an alternative site to provide genuine compensatory parkland for the community.
-

Background

In September 2021, Council resolved the following in relation to the WestConnex St Peters Interchange park:

THAT Council:

1. *Writes to the Premier and relevant Ministers to request that the NSW Government:*
 - a. *Conducts an immediate investigation into potential contamination at the site of the WestConnex St Peters Interchange;*
 - b. *Retains responsibility for the remediation, ownership and management of the parkland within the Inner West Council local government area, due to the ongoing challenges and financial costs Council would face if it were to take this on;*
 - c. *Works with Council to identify an alternative site to provide genuine open space and parkland as compensation for the impact WestConnex has had and continues to have on the surrounding area.*

Following reports that [Transport for NSW had concealed serious contamination issues at the site from Council](#), Council further resolved the following in June 2022:

THAT Council:

1. *Requests an urgent briefing from Transport for NSW about the reports ordered by the NSW Environment Protection Authority (EPA) about the WestConnex St Peters Interchange, and the remediation works being carried out at the site;*
2. *Writes to the Premier and relevant Ministers to:*
 - a. *Request that Transport for NSW shares the reports ordered by the EPA with Council, along with any other relevant reports and information about investigations into ongoing contamination the WestConnex St Peters Interchange site;*
 - b. *Request that the EPA takes enforcement action on any non-compliance issues and licence breaches at the site in order to protect our local community;*
 - c. *Seek confirmation that the NSW Government will take responsibility for the care, control and management of the St Peters Interchange parkland, and work with Council to identify an alternative site to provide genuine open space and parkland as compensation for the impact of WestConnex.*

The only response Council received from the NSW Government to either of these resolutions was a letter from the then-Minister for Environment and Heritage in August 2022, which simply confirmed information that was already known, and did not respond to the requests raised by the resolution. A copy of this letter is provided at Appendix A.

At that time, there were deeply concerning signs of ongoing contamination at the site, including monitoring reports that showed methane levels at explosive levels and high levels of groundwater contamination.

Environmental chemist and local resident Charlie Pierce, who addressed Council when the second motion was originally tabled, has continued to monitor the situation at the site. Last month, he wrote an article for the [Community Environmental Monitoring website](#) that made it clear there are still serious public health, safety and environmental concerns at the site. This article is reproduced with permission in Appendix B.

On 3 October, *The Sydney Morning Herald* also reported that the promised parkland at the site is still years away, in a story titled [This is supposed to be Sydney's newest park. It's still a wasteland](#). Delivering this parkland by July 2024 is a condition of approval for the WestConnex

M8. However, these continued delays highlight yet again that ongoing contamination and stability issues at the site mean it is unlikely to ever provide the kind of parkland that was promised to the community in St Peters and the surrounding area as compensation for the impacts of WestConnex.

The change of government that has taken place since those resolutions were made provides an opportunity to seek the openness and transparency around this site that has been missing to date, and secure the genuine open space the community was promised.

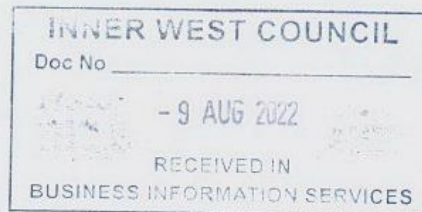
APPENDIX A: LETTER FROM MINISTER FOR ENVIRONMENT AND HERITAGE



The Hon. James Griffin MP
Minister for Environment and Heritage

MD22/2912

Ms Ruth Callaghan
Acting General Manager
Inner West Council
PO Box 14
PETERSHAM NSW 2049



Dear Ms Callaghan *Ruth*,

Thank you for your correspondence regarding contamination at the WestConnex St Peters Motorway Interchange site.

The NSW Environment Protection Authority (EPA) has advised me that the site is contaminated due to its historical uses as a shale quarry, brickworks, and, more recently, as a solid waste landfill and waste recycling facility. The landfill was operated by the former City of Sydney Council and then Alexandria Landfill Pty Ltd and was closed in 2016.

Transport for New South Wales (TfNSW) acquired the site for the construction of the WestConnex M8 tunnels and the M4-M8 link tunnels in 2015. The construction of the tunnels will be completed in early 2023. The EPA currently regulates the site under two environment protection licences issued to TfNSW and the Acciona Bouygues Samsung Joint Venture.

TfNSW is required by its EPA licence to monitor for landfill gas and leachate, which are contaminants from the former landfill. Methane gas generated from the landfilled waste has been detected at the site several times since late 2021. Methane gas can accumulate in enclosed spaces and pose a risk of explosion.

In response, the EPA required TfNSW to complete a Hazardous Ground Gas Risk Assessment for the site to identify risks and recommend any additional mitigation/controls required. The risk assessment was completed in March 2022, and the EPA has required TfNSW to implement the recommended additional controls and remediation works. These controls are being progressively installed and are required to be completed by 31 December 2022.

An appropriate long-term environmental management plan will be prepared and implemented for the site following the completion of the remediation and landfill closure works in late 2022. The EPA will continue to regulate the site until the licences are surrendered. The EPA will also place requirements on TfNSW to manage long-term contamination risks after the licences are surrendered.

The EPA has been meeting fortnightly with TfNSW, its contractors, and the EPA accredited site auditor to discuss environmental management at the site and receive updates on the monitoring and progress of the remediation works. If Inner West Council would like to be part of these meetings, this can be arranged through the EPA.


The EPA has received expert advice from a Site Auditor that if the site is monitored and remediated in accordance with the Remediation Action Plan and Landfill Closure Plan, it can be made suitable for its use as a motorway, commercial area and public open space.

Further information about the EPA licences is available on the EPA public register at www.epa.nsw.gov.au/licensing-and-regulation/public-registers. Additional information on the EPA's regulatory approach can also be found on the EPA's website at www.epa.nsw.gov.au/-/media/epa/corporate-site/resources/about/21p3444-regulatory-policy.pdf.

If Inner West Council would like further information from the EPA on this matter, you can contact Mr Julian Thompson, A/Director Regulatory Operations, on 6229 7065 or via email at julian.thompson@epa.nsw.gov.au.

Thank you for taking the time to bring this matter to the Government's attention.

Yours sincerely



James Griffin MP
Minister for Environment and Heritage

3/6/22

APPENDIX 2: REPORT BY CHARLIE PIERCE, COMMUNITY ENVIRONMENTAL MONITORING PTY LTD

Poor environmental monitoring at WestConnex St Peters Interchange

WestConnex St Peters Interchange is a massive site bounded by Campbell Road, Princes Highway, Canal Road and Burrows Road in St Peters approximately 6 kilometres from Sydney's CBD. It links the M8 tollway with the M5. It was built on a recently closed landfill and for this reason requires careful environmental monitoring. This post reports on that monitoring.

Historical Errors

Transport for NSW holds the Protection of the Environment Operations (POEO) Licence Number [4627](#) for the St Peters Interchange for Road Construction. This licence was previously held for the Alexandria Landfill in St Peters which was compulsorily acquired by the NSW government for the WestConnex St Peters Interchange in 2014.

Most of the conditions in the current licence remains focused on managing adverse environmental outcomes associated with a putrescible waste landfill.

Community Environmental Monitoring Pty Ltd (CEM) have been evaluating data reported for this landfill since the WestConnex tollway project took over the site. Transport for NSW and their contractors CPB Contractors have been responsible for a large number of both reporting errors and adverse environmental consequences. Previous problems were associated with uncontrolled release of ammonia and sulphide odours and mistakes in gas monitoring.

During construction the contractors were not able to control water infiltration into the waste which caused uncontrolled release of both ammonia and sulphide gas, ruining local amenity for 6 months in 2018. The NSW Environment Protection Authority (EPA) ultimately gave CPB contractors a penalty notice (No: [3173526144](#)) for these failures. In 2019, the company [pleaded guilty in the NSW Land and Environment Court](#) and was fined \$500,000.

CEM finds high levels of methane and measurement errors

In 2022, CEM reviewed the methane monitoring and found that there were both extremely high levels of methane and errors in methane measurements. The high levels included 68 % methane at 1 Canal Road, nearly 7 times the warning level.

The gas analysis in gas monitoring wells reported high methane concentrations; some higher than physically possible. During the height of the Methane Fermentation stage of landfill stabilisation, it is common to have high methane levels up to 60 %. Environment contractors hired by Transport for NSW reported methane at 99 % with carbon dioxide at 11 % in gas monitoring well LDS-GM-028 May 2022 monitoring. It is neither possible for methane to be above 70 % in a landfill or for any gas mixtures to be over 100 %. These errors were not identified by either Transport of NSW nor the NSW Environment Protection Authority who are responsible for monitoring the accuracy of POEO licence monitoring.

The EPA added Condition U2 Hazardous Ground Gases Risk Assessment (HGGRA) Implementation Program to Transport NSW's the POEO licence. In September 2023, the EPA extended the deadlines associated with the implementation of HGGRA program.

Current Mistakes

The groundwater/leachate monitoring in POEO licences has two separate frequencies – quarterly and annual monitoring.

Quarterly monitoring is for indicator analytes (chemical substances). These are low-cost analytical testing requirements to provide evidence that there have not been significant changes in the quality of the groundwater.

Annual Monitoring requires the testing for the presence of toxic compounds such as heavy metals (arsenic, cadmium, lead, mercury, nickel and zinc), Polynuclear Aromatic Hydrocarbons, Organochlorine and Organophosphate Pesticides, and the Volatile Aromatic Hydrocarbons (benzene, ethyl benzene, toluene and xylene associated with petroleum contamination).

Transport NSW is required to publicly report all monitoring results. CEM reviewed the results back to March 2021 and found that they had not been published. In accordance with section 66(6) of the POEO Act and written requirements issued by the EPA, licensees are required to publish pollution monitoring data that has been collected as a result of a licence condition. This represents an omission reporting violation. There is no evidence that Transport NSW has ever publicly reported the annual groundwater and leachate monitoring parameters. There is also no indication that the EPA has recognised or taken action on this reporting violation.

CEM has identified errors whenever CEM has assessed the data in monitoring reports on the Transport for NSW Alexandria Landfill reporting web page and these have been reported to NSW EPA's Pollution line via emails.

There are a couple of analytical checks that the environmental testing industry uses to assess whether there were errors made in the *in situ* or in the laboratory analysis of groundwater. These checks are found in analytical reference *Standard Methods for the Examination of Water and Wastewater* (APHA 24th ed. Washington DC) which all accredited laboratories use when testing water. The data quality checks include ionic balance (the negative ions and positive ions being equal in solution), calculated total dissolved solids (TDS) being similar to measured TDS, and agreement between the conductivity measured in the field and TDS measured in the laboratory. The reported water quality results sampled in December 2022 (the most recent available) for the following monitoring wells failed at least one of these simple quality assurance checks: LDS-BH-3089A, LDS-BH-3090, LDS-GW-MW3, and WCX-BH157A. This level of incompetence is particularly disturbing because there are only monitor 7 groundwater wells in total.

Future Concerns



Landfills go through well identified stages and looking at leachate is a good way to assess the current landfill stage. The neutral pH, high ammonia concentration and high alkalinity observed in the Alexandria landfill's leachate indicates that it is still in the Methane Fermentation Stage and will remain so for the next 10-20 years. The presence of methane is also an indicator, of course. This means the putrescible waste is still decomposing with ongoing potential human health and environmental degradation concerns. As the waste decomposes there will be further settling of the existing ground surface. The NSW Landfill Guidelines (NSW EPA, 2016) stipulate that steep gradients greater than 20 % (roughly 10 degrees) should be avoided to reduce the risk of erosion. The settling coupled with the steep slopes found at the Alexandria Landfill poses a continued serious risk for erosion.

There continues to be visible erosion continuing on the surface of the waste pile by Canal Road (see photos). This erosion could affect the protection structures such as final cover allowing water infiltration exacerbating contamination and greater uncontrolled gas movement. Since there is no oversight on the reporting or quality of the data by either Transport for NSW or the EPA, the Alexandria Landfill remains a serious environmental risk. It is recommended that the site monitoring data be constantly reviewed by a professional environmental chemist with a focus on complying with the POEO licence.



In 2022, Transport for NSW attempted to give the Inner West Council over six hectares of this site as “parkland” as compensation for the impact on residents and the environment of the WestConnex interchange which carved 19,294 square meters from the adjacent Sydney Park. The green space was due to be completed in 2019 but most of the site remains closed to the public today. CEM believes that the Inner West Council would be unwise to take any ownership of this site until the final decomposition of waste has finished.

Charlie Pierce
Research Co-ordinator for Community Environmental Monitoring

Officer’s Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 25
Subject: NOTICE OF MOTION: DEMERGER
From: Councillor John Stamolis

MOTION

1. That Council note that in December 2021, residents across ALL of the 5 wards in the Inner West, and ALL of the 21 suburbs, resoundingly voted to demerge Inner West Council.
2. That Council advise the Boundaries Commission that:
 - a) The methodology and data models used in Councils submission could inflate the cost of a demerger; and
 - b) The methodology and data models used in Councils submission were not independently validated by an additional external party (prior to submission to the Boundaries Commission).
3. That Council request from the Boundaries Commission the Terms of Reference (or similar) that Deloitte have been provided with to undertake their analysis.
4. That Council's demerger submission was not supported by any non-Labor Councillor.
5. That Council thank residents for holding the recent and well attended public meeting to inform residents about progress to demerge Inner West Council as well as the proposed amendments to the Local Government Act to enhance the voice of communities.

Background

The Boundaries Commission is commencing the process of assessing the Inner West Demerger. The Inner West Demerger Poll was conducted by the NSW Electoral Commission.

After five and a half years' experience with the merger, residents across **all** of the 5 wards in the Inner West, and **all** of the 21 suburbs, resoundingly voted to demerge. In fact, more people voted in the demerger poll than voted for their Councillors.

Elections, referendums and polls are vital to a healthy, well-functioning and participative democracy. The huge 63% support to demerge Inner West Council needs to be respected. Also, this huge result of 63% was achieved by ordinary local residents and at the grassroots level. Local group Residents for Deamalgamation have worked tirelessly on this keeping residents informed.

Not only did the Inner West community have five and a half years' experience with the merger; Council's Yes/No case (for the poll) advised residents that there would be a cost for a demerger. This included an increase in rates for Ashfield of \$321, Marrickville \$180 and Leichhardt \$297. The limitations with these calculations were duly noted, amounting to a cost of around \$18 million per year across the Inner West.

The amalgamation of Council has delivered a Labor controlled Council.

There was no additional independent validation of data, on top of the external party who prepared the Business Case, before submitting it to the Boundaries Commission. Data in

Council's submission has been rebased to premerger conditions, this approach could blow out the cost of a demerger. The Boundaries Commission and Deloitte should be made aware of this.

It is also essential that any cost of a demerger detail the cost of not only demerging but also the cost of staying merged. Residents will then be properly informed and will be able to accurately compare costs.

Many merged Councils have put through very large increases in rates (30% to 50%) on their businesses and households. It may well have been far cheaper for these communities to have demerged.

The cost of a demerger is one-off; a large rates increase is permanent.

The Minister and Boundaries Commission must allow opportunity for an alternative submission to be prepared on behalf of the Inner West community.

The priority for the Minister and Boundaries Commissions is to have effective and strongly performing Councils across NSW. If the Minister or Boundaries Commission are not alerted to methodologies, which could produce inflated costs, and which have not been independently substantiated, by an additional third party, then, how can they make the right decisions so that the Inner West community get the best Council to serve them for decades ahead?

The Inner West community will look with great interest at the recommendations of the Boundaries Commission to the Minister and also to the Ministers' response. Will the priority be about the voice and will of communities? Will it be about creating strong, effective and accountable Councils? or, will the Minister and Boundaries Commission DO NOTHING and ignore the wishes of the Inner West community, sending a wider message that they will allow Councils to continue on without regard for community concerns and community polls?

Public meeting **Keep councils local**

A Bill is about to be tabled by Dr Amanda Cohn in the NSW Parliament to amend the Local Government Act.

Its aim is to ensure the Minister for Local Government has to act when a majority of residents want to go back to their former Councils.

Labor in opposition promised to act on residents' concerns. Now, it can.

Find out more about how, if passed, this could benefit communities across NSW, including in the Inner West, where in 2021 we voted 62.5% to demerge.

Dr Amanda Cohn, Greens MLC, Local govt spokesperson

Brian Halstead, Demerge NSW Alliance

Kobi Shetty, MP Balmain, Inner West councillor

John Stamolis, Independent Inner West councillor

Barbara Coorey, Independent Canterbury-Bankstown councillor

Leichhardt Town Hall **Tues Oct 31, 7-8.30pm**

Free entry but registration is encouraged

www.eventbrite.com.au/e/public-meeting-keep-councils-local



Residents for Deamalgamation/Facebook

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 26
Subject: NOTICE OF MOTION: CONGRATULATIONS TO INNER WEST COUNCIL STAFF ON WINNING THE AR BLUETT AWARD
From: Deputy Mayor Chloe Smith

MOTION

That Council congratulate Council Staff, the General Manager and Senior Executives on winning the AR Bluett Award at the 2023 Local Government NSW Conference.

Background

Council staff, the General Manager and Senior Executives are to be congratulated on winning the AR Bluett Award at the 2023 Local Government NSW conference, awarded to the Council that is "recognised as being the most progressive in the state". Council staff work tirelessly to serve the community and deserve to be recognised for their efforts.

The Trustees of the award specifically mentioned Council's food recycling program, sound financial management after amalgamation, improved customer service including the outreach program, and staff satisfaction as major reasons for the award.

On behalf of all Councillors congratulations on this competitive and prestigious honour.

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 27
Subject: NOTICE OF MOTION: IMPROVED ACCESS AND USE OF CENTENARY PARK CROYDON
From: Councillor Philippa Scott

MOTION

That Council begin investigating provision of improved accessibility and an all-weather surface in Centenary Park, Croydon. This process should be conducted in consultation with park users and the community.

Background

Inner west is striving to improve the accessibility and usability of our parks and sports fields. Centenary has been identified for an inclusive playground. We have also identified that there is a need for an additional all weather football field in the central part of the Inner West given the high demand and wear on sports fields in this area and the low availability of all-weather sports fields generally.

As an engineered surface, it is more straightforward to provide universal access to all-weather fields. The provision of these fields across our LGA will have the broader environmental benefit of reducing maintenance, water and fertiliser use by reducing demand on our turf fields. They also have the potential to free up green space for biodiversity and canopy planting.

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 28
Subject: NOTICE OF MOTION: IMPROVED AMENITY GOUGH PARK, ASHFIELD
From: Councillor Jessica D'Arienzo

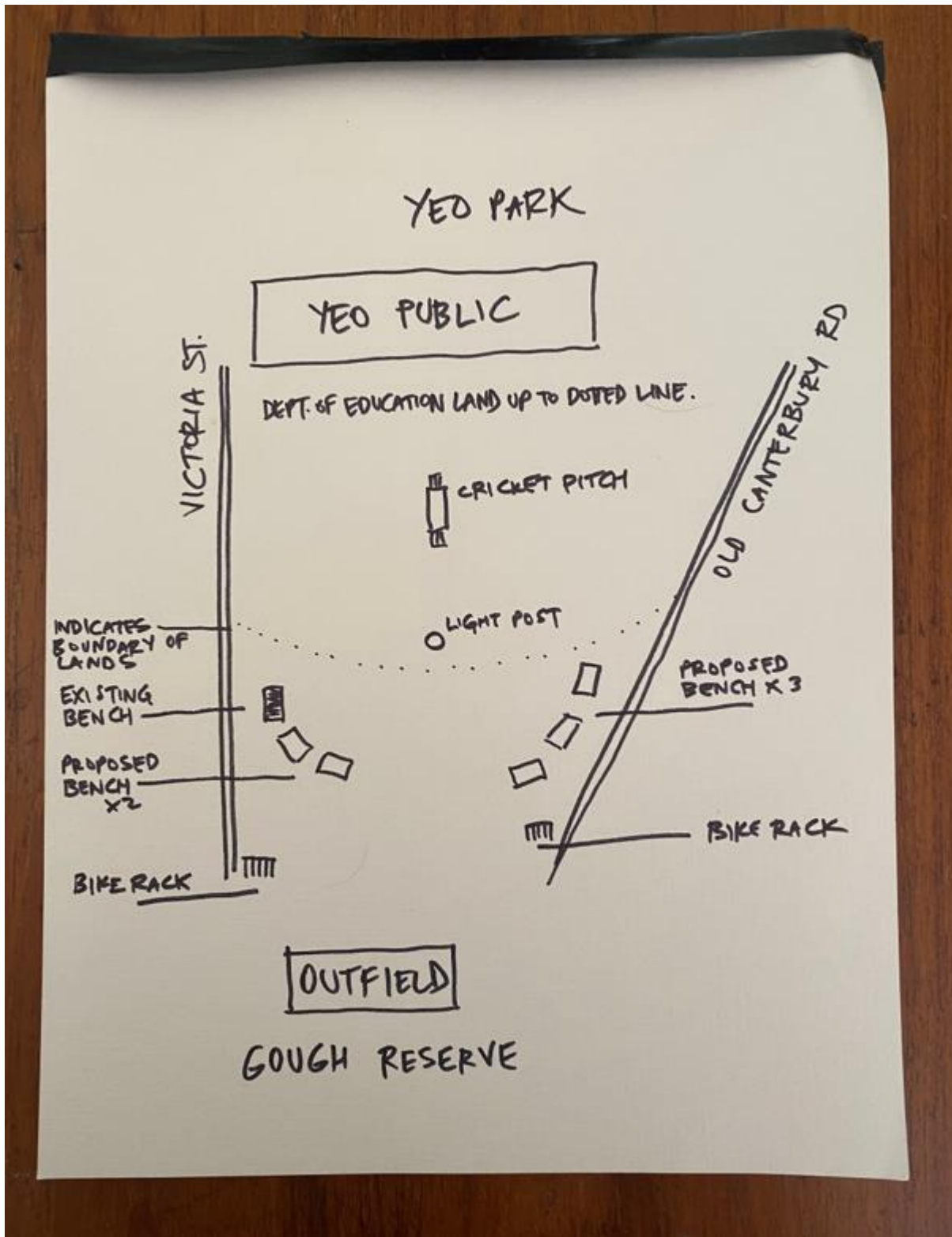
MOTION

That a survey, landscape and work plan be completed to provide for six additional benches, increased accessibility and bike racks for Gough Reserve Ashfield by March 2024.

Background

Gough Reserve is a popular and scenic community park which is well used for picnicking, active and passive recreation as well as summer junior cricket. The park is partially in state (NSW Education) ownership but is used on a daily basis by Inner West residents.

There is a significant opportunity for Council to improve accessibility and use of the park space without disturbing the existing natural landscape setting. Attached is an indicative design for simple civic landscape additions that would provide for greatly improved amenity in the park.



Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 29
Subject: NOTICE OF MOTION: PROPOSED FLIGHT PATH CHANGES RELATING TO KINGSFORD SMITH AIRPORT (KSA) AND WESTERN SYDNEY INTERNATIONAL AIRPORT (WSI)
From: Councillor Mark Drury

MOTION

1. That Council make a submission regarding the proposed flight path changes relating to Kingsford Smith Airport (KSA), Western Sydney International Airport (WSI) and advocate to mitigate any possible impacts in the Inner West.
2. That Council encourage all residents to view the preliminary flight paths in more detail using the Aircraft Overflight Noise Tool. <https://wsiflightpaths.aerlabs.com/> and to make a submission <https://www.wsiflightpaths.gov.au/make-a-submission/>
3. That Council advertise the Australian Government Community Information Stall 10:00am to 4:00pm, 17 November 2023 at Marrickville Metro, 20 Smidmore Street, Marrickville NSW 2204.
4. That Council advertise the Australian Government Community Information and Feedback Session 4:00pm to 7:00pm, 22 November 2023 at St Peters Town Hall, 39 Unwins Bridge Rd, Sydenham NSW 2044 and note that bookings are required for this session.

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 30
Subject: NOTICE OF MOTION: HABERFIELD - APPLICATION OF PLANNING PRINCIPLES
From: Councillor Timothy Stephens

MOTION

1. That Council notes that Planning Priority 7 of the Inner West Local Strategic Planning Instrument states that Council will “provide for a rich diversity of functional, safe and enjoyable urban spaces connected with and enhanced by their surroundings”.
2. That Council renews its commitment to implement the town planning principles as set out in the Inner West Local Strategic Planning Instrument to reflect the diversity of the Inner West, particularly with respect to signage and street tree planting.

Background

The Inner West Local Strategic Planning Instrument (IWLSPI) adopted in 2020 sets out a vision and land use planning objectives based on local characteristics, opportunities and constraints.

The IWLSPI notes that “local character is what makes a neighbourhood distinctive and is important to the identity of a place”.

In order to maintain the distinctive character of the diverse suburbs within the LGA, it is important that this is reflected in appropriate signage and street tree planting, including as they relate to the Haberfield Conservation Area.

Officer’s Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 31
Subject: NOTICE OF MOTION: RECOGNITION OF DULWICH HILL WOMEN'S CYCLING PIONEER MARGARET MCLACHLAN
From: Councillor Timothy Stephens

MOTION

1. That Council condemns all sexism, racism and discrimination in sport.
2. That Council condemn the past actions of the New South Wales Amateur Cycling Union and the 'restriction' and eventual 'ban' on Margaret McLachlan from 1966 onwards.
3. That Council advocates for Margaret McLachlan, seeking the recognition of her past feats and records completed between 1966 and 1968 by the current successor of the NSW Amateur Cycling Union (NSWACU), Auscycling Ltd, the national governing body for cycling sport in Australia.
4. That Council recognises the achievements of Margaret McLachlan by installing a commemorative plaque at Marrickville Park.
5. That Council examines other ways to celebrate Margaret McLachlan's contributions to cycling via public talks and historical displays. This is to be coordinated with the IWC Local Histories department and the Dulwich Hill Bicycle Club and Inner West historical cycling archive.

Background

On 1 May 1967, the *Australian Women's Weekly* published a story on a Sydney cyclist, Margaret McLachlan, who was banned from competition by a peak sport body. Fifty-seven years on, Margaret's supporters have appealed to the national peak body AusCycling to recognise her extraordinary achievements.

At the time of the ban Margaret was a 21-year-old from Leichhardt and a member of the Dulwich Hill Bicycle Club (DHBC). She was a strong rider and often won races against men. Without notice, her NSW Amateur Cycling Union (NSWACU) licence was restricted in 1966. The DHBC Committee asked the NSWACU for the reason but received no response. In 1967, Margaret was the subject of a full ban. Again no formal reason was ever provided although Charles Mannin, the long-time NSWACU Secretary, did admit to *Woman's Day* in 1967 that "[we] don't permit women competitors, we don't think we're any different from any other sporting union in this – can you think of anywhere women can compete against men?".

To challenge the discrimination she faced, Margaret turned her extraordinary sporting talents to ultra-marathon cycling, completing a Sydney to Melbourne attempt in record time in 1967.

She was also the first Australian woman to complete a women's hour record in 1968. She completed the following feats between 1967 and 1968:

- 16 June 1966 – Sydney to Melbourne. Elapsed time, 58 hours and 33 minutes.
- 23 April 1967 – Canberra to Sydney. Elapsed time, 12 hours, 5 minutes and 19 seconds.
- 21 July 1968 – Sydney to Newcastle. Elapsed time, 6 hours, 14 minutes and 30 seconds.

- 3 February 1968 – First Australian Women’s 1-hour unpaced record. Elapsed distance, 20 miles and 717 yards.

The NSWACU was formally approached to oversee these events, but the organisation declined every time. Consequently, Margaret’s records were never formally recognised by NSW or Australian competition bodies. Copies of all official timekeeping and formal documentation relating to these events were supplied to AusCycling in late 2022. The NSWACU, Cycling NSW and AusCycling have never acknowledged or recognised Margaret’s achievements.

Margaret was the co-founder (with Gai Cridland) of the NSW Women’s Commission in 1980 under the late Alex Fulcher. She also owned and ran the famous Stanmore Cycles, located on Parramatta Road, between 1980 and 1990. She was seen as a curiosity, being a female bike mechanic, but her skill won her the trust of locals. Margaret was awarded the OAM for her contribution to Australian women’s cycling in 2000.

Margaret’s supporters have appealed to AusCycling to recognise her remarkable records and achievements. While after almost six decades, sport has become more inclusive, we should acknowledge and seek to address past wrongs where we can. Exclusion and sexism must have no place in Australian sport.

Officer’s Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 32
Subject: NOTICE OF MOTION: PARAMATILDAS - CELEBRATING DIVERSITY IN SPORT INTERNATIONAL DAY OF PEOPLE WITH A DISABILITY 2023
From: Councillor Jessica D'Arienzo

Item 32

MOTION

1. That in recognition of the International Day of Persons with a Disability and to celebrate the success of the ParaMatildas as winners in the IFCPF Asia Oceania Championships, Council, in partnership with Marrickville FC Red Devils, host players from the ParaMatildas at Mackey Park, Marrickville on 14 December 2023 with a Q & A at 5.30pm and a game with teams from Marrickville Red Devils at 6pm.
2. That event is promoted on Council's Social Media platforms.

Background

3 December 2023 marks the 31st year since the establishment of the *United Nations International Day of Persons with a Disability*. This internationally recognised event is focused on promoting and raising awareness of the rights and well-being of persons with disabilities.

This event reinforces the simple message that we all deserve the right to be treated equally and be afforded the opportunity to participate fully in the life of our community without boundaries or prejudices. This years' theme is one which is focused on promoting sustainable development goals for and with people with disabilities.

To celebrate, promote and advocate further awareness of the needs of people within our community who live with a disability and our ongoing commitment to diversity and inclusion in sport and to celebrate the ParaMatildas success as Champions in the IFCPF Asia Oceania Championships, I am proposing an event be held at Mackey Park on Thursday 14 December 2023 at 5.30pm.

This event is one which will be co-hosted by Council, Marrickville Red Devils Football Club and players from the ParaMatildas, Australia's first national team for women and girls with cerebral palsy. There will be a Q & A session at 5.30pm followed by a game with players from the Marrickville Football Club, the Red Devils.

Sport and recreational opportunities should have no boundaries in the life of our community. Participation in sports and physical activities should be inclusive for all as participation in sport brings not only health benefits, it also increases self-confidence and removes stereotypes about people with disabilities and disabilities in general. By facilitating and advocating this event, Council is continuing to promote equality and equal opportunity for all. Importantly this event is one which can inspire, enrich the spirit and enable physical and mental well-being across our community.

As such I am requesting that the event is promoted widely in Council's social media network.

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 33
Subject: NOTICE OF MOTION: SUPPORT FOR LOCAL MULTICULTURAL BUSINESSES AND ORGANISATIONS
From: Councillor Mathew Howard

Item 33

MOTION

1. That Council notes the Inner West is home to countless multicultural businesses and organisations and thanks their owners and staff for the contribution they make to our suburbs.
 2. That Council requests officers to review the support Council provides to multicultural businesses and organisations, including:
 - a) The provision of compliance and other business-related information in community language;
 - b) Targeting and removing barriers to consultation on planning and other proposals impacting local businesses; and
 - c) Considering how Council's procurement policy can better facilitate clear, straight-forward communication on procurement opportunities to tender for supply for council and remove barriers for local culturally and linguistically diverse owned and operated businesses.
 3. That Council consult on opportunities to deepen Council support, including by engaging the Multicultural Advisory Committee, writing to businesses and chambers of commerce, and holding a Roundtable with key businesses, organisations and chambers of commerce early in 2024.
 4. That Council specifically consider ways to support Aboriginal and Torres Strait Islander businesses in our local community, engaging local ATSI businesses and the Aboriginal and Torres Strait Islander Advisory Committee.
 5. That Council specifically consider ways council can provide more support to those from new and emerging communities, including those who are refugees, who wish to establish a business in the Inner West.
 6. That Council report to Council no later than April 2024 about the existing support council provides to multicultural businesses and organisations in the LGA and opportunities to strengthen this support.
-

Background

Supporting cultural and linguistic diversity is a key aspiration of the Inner West Council.

As our website states:

The Inner West is the birthplace of multiculturalism in Australia. We are proud of our strong multicultural roots and seek to acknowledge and celebrate the many cultures, traditions and languages living in and visiting the Inner West.

The Inner West is proudly multicultural and our suburbs and communities have been built by countless multicultural families and businesses over many generations. Similarly, many from new and emerging communities - including those who are refugees and asylum seekers - wish to establish new businesses in the Inner West.

COVID was particularly challenging for small businesses and organisations in the local community and it is prudent to review and reconsider the support council provides to businesses, particularly those where owners are culturally and linguistically diverse.

A key component of this support is the provision of information - including compliance information - in community language.

Council has a responsibility to remove barriers to full participation in our local communities and economies, including for businesses and organisations.

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 34
Subject: NOTICE OF MOTION: REVIEW OF YOUTH LIBRARY ENGAGEMENT
From: Councillor Mathew Howard

MOTION

1. That Council review existing ways our libraries engage young people in our community, particularly those aged 10-19, and consider ways to deepen this engagement through:
 - a) Library events and programming;
 - b) Accessibility of community spaces;
 - c) The diversity of book and printed collections;
 - d) Availability of digital and other materials, including films, music and video games;
 - e) The process of obtaining a library card and whether it presents barriers to young people accessing our libraries;
 - f) Connecting with other council services to establish integrated programs for young people, including community nurseries, community centres and aquatic centres;
 - g) Investigating opportunities for intergenerational programming;
 - h) Examining ways our libraries specifically engage young people from marginalised communities including Aboriginal and Torres Strait Islander communities, culturally and linguistically diverse communities, the LGBTIQ+ community, and young people with disability; and
 - i) Collaboration with schools, youth organisations and other services targeting young people in our local community.
2. That Council undertake detailed consultation with young people in our community, especially those aged 10-19, on ways we can make our libraries more responsive to their needs and interests, including on the matters raised in point 1.
3. That as part of this consultation:
 - a) Conduct a survey of young people aged 10-19 on ways to improve engagement with our libraries, including surveying existing young library users and young people through schools and local youth organisations;
 - b) Widely publicise the survey through social media, printed posters and flyers, and through inclusion in the Inner West Community News;
 - c) Consult with local organisations working with young people, including schools, the PCYC, sports clubs, arts organisations and others; and
 - d) Consult with the Young Leaders Working Group.
4. That Council report to Council no later than April 2024 on:
 - a) Existing ways our libraries engage with young people;'
 - b) Data on the number of young people engaging with our local libraries; and
 - c) Opportunities to strengthen the engagement with young people through our libraries, including but not limited to the matters raised in point 1.

Background

According to data from the Australian Bureau of Statistics (2021 Census), almost 30,000 people in the Inner West are 10-19 years of age, making up close to 10% of the total population.

Our community libraries are important places of social connection, help nurture learning and development, and are critical to the ways young people are supported. For many, especially those who may not have access to computers, spaces or educational material at home, they are a lifeline.

The quality and appropriateness of our library services have a real impact on the lives of young people.

This motion calls on Council to conduct a comprehensive review of the ways our libraries meet the needs of young people aged 10-19. This includes considering whether our collections reflect the interests and needs of young people, whether an expanded digital focus could engage a greater number of young people, and to look at ways Council could better integrate library programming with other services and opportunities for young people across the Inner West.

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 35
Subject: QUESTION ON NOTICE: NEW RECYCLING
From: Councillor John Stamolis

Question

What was the full cost of the rollout of the new recycling bins (i.e. Yellow bins) and what were the key components of the cost? (i.e. community engagement, cost of bins, distribution of bins, etc)

Answer

\$1.0145 million which includes the purchase of bins; the roll out; manufacturer supply; assembly; distribution and return of old bins.

Question

The table below requests data on how many bins were removed by type of bin and how many of these are to be recycled or reused.

Answer

34,000 bins (yellow/blue) were removed.

Approximately 400 returned recycling bins were also reused for FOGO, garbage and recycling.

Question

How are bins going to be recycled or reused?

Answer

Council re-used good quality bins for residents who requested to keep the 120 litre yellow bin or for multiple bins. Bins that are not fit for re-use are recycled by melting the plastic resin to make other wheeled bins.

Question

The table below requests data on how many new Yellow bins were issued and how much these cost?

Answer

17,000 yellow lidded 240 litre bins were ordered to be issued

Question

The table below requests data on how many households did not accept a new bin.

Answer

Approximately 1264 people choose not to accept the 240 litre bin (deciding instead to keep a 120 litre bin or order an additional 120 litre bin).

Question

What savings is Council expecting (on an annual basis) from the rollout of the Yellow bins.

Answer

Comparing October 2022 to October 2023, the saving is approximately \$420,000 per annum.

Question

Please provide any further data or information that would assist Councillors and the community to have a broader understanding of the rollout of Yellow recycling bins.

Answer

Community have generally provided feedback noting the use of one recycling bin instead of two has saved space and also allowed for the use of the new FOGO bin.

Participation in this service is high. The transition to one yellow bin has been well received.

In relation to the below provided table, the answers have been provided in the above content to the available information. The data cannot be split to complete the table as the tender was for the entire package of supply, delivery and removal rather than by a per bin cost.

	Number	Number recycled/reused	Cost of bins
Bins removed			
. Blue bins			
. Yellow bins			
. Other			
New bins issued			
. Yellow bins		Not applicable	
Old bin not replaced		Not applicable	\$0

The amount of paper that is in the waste stream has significantly reduced over the years. Commingling doesn't reduce the quality of recycling at the compaction rate of our trucks. Conversely by simplifying recycling (all in one bin) we increase recovery and align to the state standard for recycling and education. Return and Earn has further reduced the amount of glass in the commingled stream. Even where glass fines are found, these are removed when the paper is processed (washed, pulped and rolled)

Reduced truck movements

This has halved the number of truck collections in the North Area to the 17,000 households, as it was previously weekly (alternating between blue lid paper bin and yellow lid container bin). This also halves collection related emissions.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 36
Subject: QUESTION ON NOTICE: ASSET QUALITY: FOOTPATHS
From: Councillor John Stamolis

Comment by the General Manager:

Answers to the questions will be provided at an Ordinary Council meeting in December 2023.

Question

Please validate the data in the table below.

Question

Why did the value of Councils footpath assets rise so rapidly over YE21 to YE22. The rise was from \$122.3 million in YE21 to \$229.4 million an 88% increase?

Question

If there was an asset revaluation in 2022, was there a change in methodology for measurement of the asset quality for footpaths? What was the nature of this change in methodology?

Question

The proportion of footpaths that are now rated highest quality (Condition 1 & 2) is half of what it was in the first 5 years of Council. What has caused this?

Question

After Council's major investment in footpaths as part of the Covid stimulus package why is the quality of footpaths in Condition 4 & 5 almost triple the proportion now?

Question

Why has the proportion of footpath assets in Condition 3 doubled (compared to what it was)?

Question

Condition 4 & 5 footpaths are now 10 times or \$20 million higher in value now (when compared with two years ago), how is Council now planning to fund the footpaths program?

Footpaths (%)	YE17	YE18	YE19	YE20	YE21	YE22	YE23
Condition 1	21.0	18.0	25.8	26.3	29.5	12.4	10.6
Condition 2	44.0	46.0	41.7	41.5	41.0	20.1	22.4
Condition 3	31.0	32.0	29.0	28.7	27.2	58.2	58.0
Condition 4	4.0	4.0	3.2	3.2	2.2	8.8	8.6
Condition 5	0.0	0.0	0.3	0.3	0.2	0.5	0.4
GRV (\$'000)	108,633	107,756	119,560	119,861	122,278	229,390	251,612
Condition 4+5	4,345	4,310	4,185	4,195	2,935	21,333	22,645

ATTACHMENTS

Nil.

Item No: C1123(1) Item 37

Subject: QUESTION ON NOTICE: PARKS MAINTENANCE, CYCLE LANES AND MAYORAL LETTER

From: Councillor Kobi Shetty

Comment by the General Manager:

Answers to the questions will be provided at an Ordinary Council meeting in December 2023.

Parks Maintenance

Question

What is the watering schedule for garden beds at Elkington Park, Gladstone Park and Pioneers Memorial Park over the months of October 2023 to April 2024?

Question

How many times have the large fig trees adjacent to Burt St undergone pruning in the last 3 years? Please list the dates they have been pruned between September 2020 and September 2023.

Cycle Lanes

Question

How many kms of separated cycleways have been installed by the Inner West Council between July 2018 and June 2023?

Mayoral Letter

Question

What was the cost of printing and delivery of the mayoral invitation letter to all households in the Baludarri Ward inviting them to attend the October Local Matters Forum?

Answer

The cost of printing and delivery of Mayoral invitation to all households in Balmain/ Baludarri ward was \$7,117.87. This is similar to the cost of printing for other Wards (eg Ashfield at \$8,025 and Stanmore at \$7418).

ATTACHMENTS

Nil.

Item No: C1123(1) Item 38
Subject: QUESTION ON NOTICE: COMMUNICATION OF FOGO ROLLOUT
From: Councillor Dylan Griffiths

Comment by the General Manager:

Answers to the questions will be provided at an Ordinary Council meeting in December 2023.

Question

Council has received an influx of phone and email enquiries about waste collection and the FOGO rollout. Have council's communications system (including phone system) experienced any outages or technical disruptions since the rollout of FOGO began? If so, please provide information and dates.

Question

Nine News has reported criticism that information on the FOGO bin rollout has not reached the elderly and multicultural community. On the 20 of June, Council agreed to '*develop a series of materials in community languages, including direct mail to households, pages on the website, advertisements in ethnic community media and posters in community language*;'.

Please outline the implementation of this motion including if any direct mail to households has used community languages.

Question

Please provide information about direct mail outs sent to all residents regarding the FOGO rollout. At the very least this should include date and a brief description of each mail out.

ATTACHMENTS

Nil.

Item No: C1123(1) Item 40

Subject: MAJOR CAPITAL PROJECTS COMMITTEE AND PROJECT SUMMARY REPORT

Prepared By: Stuart Hull - Senior Manager Capital Works

Authorised By: Ryann Midei - Director Infrastructure

RECOMMENDATION

1. That Council receive the minutes and adopt the recommendations of the Major Capital Projects Committee meeting held on 24 July 2023, 23 September 2023 and 23 October 2023.
2. That Council endorse the following Major Capital Projects Committee Meeting Schedule in 2024:

Monday 26 February
Monday 25 March
Monday 22 April
Monday 27 May
Monday 24 June
Monday 26 August
Monday 28 October
Monday 26 November

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

- 1: An ecologically sustainable Inner West
- 2: Liveable, connected neighbourhoods and transport

EXECUTIVE SUMMARY

This report outlines the Major Capital Projects Quarterly update including the minutes of the Major Capital Projects Committee held in July, September and October 2023 and the project summary report. Please note that there was no meeting in August 2023.

BACKGROUND

At the Council meeting held on 8 March 2022, Council resolved to establish a Major Capital Projects Committee to oversee the larger Capital Projects being delivered by Council.

As of the June 2023 Council meeting members of the Major Capital Projects Committee are as follows:

- Councillor Philippa Scott (chair);
- Councillor Mark Drury;
- Councillor Jess D'Arienzo;
- Councillor Pauline Lockie;

- Councillor Kobi Shetty.

The meetings are also attended by the Director of Infrastructure and the Senior Manager Capital Works, and representatives from NSW Public Works Advisory (GreenWay assurance) with additional internal or external attendees as required e.g. General Counsel.

DISCUSSION

Detailed meeting minutes are produced however not made public due to the nature of the discussions at the meetings to protect both the commercial position and confidentiality of commercial information of Council along with that of the Consultants, Suppliers and Contractors that are engaged to deliver these projects.

Minutes for the meeting held for July 2023, September 2023 and October 2023 are attached.

A project summary report is provided to record each projects progression/position for public reference.

No	Description	Budget	Performance Status	
			Budget	Schedule
1	Callan Park Swim site	\$200,000		
2	Newtown - Lord St Trunk drainage duplication	\$1,810,000		
3	Pedestrian Access and Mobility Plan - PAMP	\$8,000,000		
4	Elkington Park Cottage restoration works	\$1,216,170		
5	Not Used			
6	St Peters, Mary St to Sydenham Cycleway Westconnex	\$1,689,386		
7	Marrickville Rd (East) Design and Implementation	\$3,475,000		
8	Dulwich Hill Station Centre Upgrade	\$6,407,647		
9	King George Park Amenities	\$1,700,000		
10	Greenway capital budget	\$23,709,722		
11	Greenway Central Links Construction	\$19,569,020		
12	HJ Mahoney Reserve Sporting Ground Upgrade	\$2,158,452		
13	HJ Mahoney Amenities Refurbishment	\$1,180,000		
14	Lambert Park synthetic field replacement	\$2,000,000		
15	Not Used			
16	Main Street Local Placemaking	\$1,180,000		
17	Camdenville Park Upgrade	\$4,715,000		
18	3 Cahill St & Lewis Herman Reserve	\$2,940,000		
19	Petersham Town Hall upgrade works	\$2,012,000		
20	Newtown Town Hall renewal works	\$3,220,000		

21	Inclusive Playgrounds	\$8,050,000		
22	Marrickville Town hall internal refurbishment	\$2,600,000		
23	Annandale Town Hall Community Centre refurbishment	\$1,508,000		
24	AKAC Upgrade Works	\$8,364,515		
25	LPAC Major Project	\$40,545,000		
26	Birchgrove Park renewal works	\$1,590,000		
27	Mackey Park Sporting Ground Upgrade	\$2,150,000		
28	Tempe Reserve Amenities Building	\$2,750,000		
29	Balmain Town Hall Site renewal works	\$3,970,000		
30	Henson Park Grandstand Upgrade	\$1,000,000		
31	Dawn Fraser Bath Northern Pavilion Upgrade	\$2,000,000		
32	Herb Greedy Hall Renewal	\$1,170,000		
33	Pymont Bridge Road (PRUAIP)	\$5,625,924		
34	Main Street Revitalisation	\$7,500,000		

Item 40

Proposed Major Capital Projects Committee Meeting Schedule for 2024:

The following schedule has been proposed for the 2024 calendar year, with meetings to be held on-line (unless otherwise arranged) between 6:30pm - 8:00pm.

Please note that July is void of a meeting due to recess and September is void of a meeting due to the local government elections.

Monday, 26 February
Monday, 25 March
Monday, 22 April
Monday, 27 May
Monday, 24 June
Monday, 26 August
Monday, 28 October
Monday, 26 November

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

1. [Major Capital Projects Committee - Meeting Minutes 24 July 2023](#)
2. [Major Capital Projects Committee - Meeting Minutes 23 September 2023](#)
3. Major Capital Projects Committee - Meeting Minutes 23 October 2023 - *Confidential*

This attachment is confidential in accordance to information (Section 10A(2)(c) of the Local Government Act 1993) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to

conduct) business; AND commercial information of a confidential nature (Section 10A(2)(d)(i) of the Local Government Act 1993) that would, if disclosed prejudice the commercial position of the person who supplied it; AND commercial information of a confidential nature (Section 10A(2)(d)(ii) of the Local Government Act 1993) that would, if disclosed confer a commercial advantage on a competitor of the council.

4. [↓](#) Major Capital Projects Committee Project Summary Report as October 2023

Minutes of the Major Capital Projects Committee Meeting held on 24 July 2023

Meeting commenced at 6.30pm

Present:

Philippa Scott	Deputy Mayor (chair)
Jessica D'Arienzo	Councillor
Mark Drury	Councillor
Pauline Lockie	Councillor
John Stamolis	Councillor (observer)
Manod Wickramasinghe	Acting Director Infrastructure
Stuart Hull	Senior Manager Capital Works
Mia Hynninen	Business Administration Officer
Colin Jeffrey	Public Works Authority

APOLOGIES:

Darcy Byrne	Mayor
Kobi Shetty	Councillor

DISCLOSURES OF INTERESTS:

NA.

CONFIRMATION OF MINUTES

That the Minutes of the Major Capital Projects Committee Meeting held on Monday, 26 June 2023 be confirmed.

MCPCC0723(1) Item 1 Major Capital Projects update

RECOMMENDATION

That Major Capital Projects Committee receive and note the update report for July 2023.

That the Committee receive and note the Major Capital Project status report.

Motion Carried

For Motion: Cllr D'Arienzo, Cllr Lockie

Against Motion: Nil

Meeting closed at 8.10pm.

CHAIRPERSON

Deputy Mayor Scott

Minutes of the Major Capital Projects Committee Meeting held on 25 September 2023

Meeting commenced at 6.35pm

Present:

Philippa Scott	Councillor
Jessica D'Arienzo	Councillor
Mark Drury	Councillor
Kobi Shetty	Councillor
Manod Wickramasinghe	Acting Director Infrastructure
Stuart Hull	Senior Manager Capital Works
Miia Hynninen	Business Administration Officer

APOLOGIES:

Pauline Lockie	Councillor
Colin Jeffrey	NSW Public Works Authority
Ryann Midei	Director Infrastructure

DISCLOSURES OF INTERESTS:

Clr Scott declared a disclosure of interest for Lambert Park and advised if there is a discussion on this item Clr Scott will leave the meeting and declare Clr Drury the temporary chair.

CONFIRMATION OF MINUTES

That the Minutes of the Major Capital Projects Committee held on Monday, 24 July 2023 be confirmed.

MCPCC0923(1) Item 1 Major Capital Projects Update

RECOMMENDATION

That Major Capital Projects Committee receive and note the update report for September 2023.

That the Committee receive and note the Major Capital Project status report.

Motion Carried

For Motion: Clr D'Arienzo, Clr Drury

Against Motion: Nil

Meeting closed at 8.11pm.

CHAIRPERSON

Clr Scott

Project Title	Callan Park Swim Spot - September 2023 Report						1
Suburb Location	Balmain						
Ward	Balmain						
Scope of Works	Jetty to access swimmable water Suspended swim lanes Access ramp/ pontoon Electronic perimeter shark repellent system Repair of seawall and sea level rise RL uplift (similar to UTS rowers project) Landscaping and link path to Bay Run						
Current project phase	Start-Up <i>Business Case Planning</i>	Initiation <i>Scoping Governance</i>	Implementation <i>Investigations Design</i> <i>Procurement Contract Award</i> <i>Construction Delivery</i>			Closure <i>Hand over Post-Project</i> <i>Defects Liability</i>	
			X				
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Grant Funding provider(s)	A	\$	B	\$	C	\$	
Approved completion date (as at date of report)	n/a		Forecast completion date (as at date of report)		12/31/2024		

Project Title	Newtown Trunk Drainage Upgrade - October 2023 Report						2
Suburb Location	Newtown						
Ward	Stanmore						
<hr/>							
Scope of Works	Major stormwater drainage upgrade including Lord Street, Darley Street, John Street and Edgeware Road, Newtown.						
<hr/>							
Current project phase	Start-Up	Initiation	Implementation			Closure	
	<i>Business Case Planning</i>	<i>Scoping Governance</i>	<i>Investigations Design</i>	<i>Procurement Contract Award</i>	<i>Construction Delivery</i>	<i>Hand over Post-Project</i>	<i>Defects Liability</i>
			X				
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ 1,810,000	\$ -	\$ -	\$ 1,810,000	\$ -	\$ -	\$ -
<hr/>							
Grant Funding provider(s)	A	\$	B	\$	C	\$	
Approved completion date (as at date of report)			Forecast completion date (as at date of report)	1/06/2025			

Project Title	Pedestrian Access & Mobility Plan (PAMP) - October 2023 Report							3
Suburb Location	Various							
Ward	All Wards							
Scope of Works	<p>This project involves implementation, over a four year period, of high priority works identified by the Pedestrian Access and Mobility Plan (PAMP) adopted by Council in November 2021.</p> <p>The PAMP study involve a comprehensive audit of pedestrian facilities, identification of key pedestrian routes and prioritised pedestrian safety improvements. The high priority works being delivered include:</p> <ul style="list-style-type: none">•New and upgraded kerb ramps at intersections and other crossing points. Kerb ramp improvements are typically being undertaken in association with nearby footpath renewal projects and other traffic facilities or kerb and gutter works.•Raised pedestrian crossings and other crossing improvements. These projects typically require design and community engagement prior to construction. <p>A range of high priority PAMP raised crossings and kerb ramp works, to the value of \$1 million approx. were completed in 2021/22 after completion of the PAMP audit in early 2021. \$1.3m in works were completed in 2022-23.</p>							
Current project phase	Start-Up	Initiation	Implementation			Closure		
	Business Case Planning	Scoping Governance	Investigations Design	Procurement Contract Award	Construction Delivery	Hand over Post-Project	Defects Liability	
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds	
	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000,000	
Grant Funding provider(s)	A	\$	B	\$	C	\$		
Approved completion date (as at date of report)	30/6/2024		Forecast completion date (as at date of report)		30/6/2024			

Project Title	Elkington Park Cottage Refurbishment - October 2023 Report						4
Suburb Location	Balmain						
Ward	Balmain						
Scope of Works	<ul style="list-style-type: none"> Repairs to slate roof, barge boards, capping and flashing Internal renovations to suit new intended use of the building - to be advised by Strategic Property and investments team 						
Current project phase	Start-Up <i>Business Case Planning</i>	Initiation <i>Scoping Governance</i> X	Implementation <i>Investigations Design</i> <i>Procurement Contract Award</i> <i>Construction Delivery</i>			Closure <i>Hand over Post-Project</i> <i>Defects Liability</i>	
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ 17,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,000
Grant Funding provider(s)	A	\$	B	\$	C	\$	
Approved completion date (as at date of report)	TBD		Forecast completion date (as at date of report)		TBD		

Project Title	Project Cycleway between Mary St/Princes Hwy to Sydenham Station - October 2023 Report							6
Suburb Location	St Peters							
Ward	Marrickville							
Scope of Works	<p>Construct an on road and off road cycleway between Mary Street/ Princess Highway and Sydenham Station via Bakers Ln, Grove St, Henry St, George St and Burrows Ave.</p> <p>The concept and detailed design is to be integrated with the Metro Project work at Sydenham Station.</p>							
Current project phase	Start-Up	Initiation	Implementation			Closure		
	<i>Business Case Planning</i>	<i>Scoping Governance</i>	<i>Investigations Design</i>	<i>Procurement Contract Award</i>	<i>Construction Delivery</i>	<i>Hand over Post-Project</i>	<i>Defects Liability</i>	
			X					
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds	
	\$ 1,689,386	\$ 1,689,386	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant Funding provider(s)	TfNSW & Westconnex	\$ 1,689,386	B	\$	C	\$		
Approved completion date (as at date of report)	NA		Forecast completion date (as at date of report)		June 2024			

Project Title		Marrickville Road East – Sydenham Station to Victoria Rd - September 2023 Report						7
Suburb Location		Marrickville						
Ward		Marrickville						
Scope of Works								
		<p>This project includes design of new cycleway along Marrickville Rd, from Victoria Rd to Sydenham Station. New cycleway is to be separated two way cycleway along southern side of Marrickville Rd. To accommodate the new cycleway and to retain existing street parking some changes to the existing road and footpaths are required. Therefore, construction work will include new footpaths on both sides of the road, some drainage upgrade, new kerb extensions at the affected intersections, possibly new raised shared intersection environments, new street trees, landscaping and signs and linemarking.</p> <p>Proposal is based on the adopted Marrickville Master Plan. The public domain improvements will provide a ‘gateway’ treatment and improved connectivity between Sydenham Station and the Marrickville Town Centre. The project will support Council’s longer term vision for the Sydenham industrial precinct to become a creative hub for traditional industry as well as creative industries and businesses, supporting a night time economy.</p>						
Current project phase		Start-Up	Initiation	Implementation			Closure	
		Business Case Planning	Scoping Governance	Investigations Design	Procurement Contract Award	Construction Delivery	Hand over Post-Project	Defects Liability
				X				
Approved Budget (as at date of report)		Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
		\$ 3,475,000	\$ -	\$ 3,475,000	\$ -	\$ -	\$ -	\$ -
Grant Funding provider(s)		A	\$	B	\$	C	\$	
Approved completion date (as at date of report)				Forecast completion date (as at date of report)		1/06/2026		

Project Title	Dulwich Hill Station Precinct Improvements - October 2023 Report	8
Suburb Location	Dulwich Hill	
Ward	Marrickville	

Scope of Works	<p>The significant aim of the master plan was to develop a pedestrian oriented village centre around Dulwich Hill Station. Improvements to the public domain help provide an environment that fosters spaces for the community to live their life including recreation, social activity and economic stimulus through encouraging pedestrians to linger and spend more money at local businesses as they pass through the village.</p> <p>The proposed improvements include the following tasks:</p> <ul style="list-style-type: none"> - Streetscape upgrades including tree planting, multi-purpose lighting, new pavements and improved pedestrian and cycle crossings - Using energy-efficient, fauna-friendly LED lighting - Creation of a new plaza - Reducing stormwater runoff - Traffic calming measures and a 40Km/hr high pedestrian zone - New walking and cycling links to key transport nodes which connect to strategic regional and local networks
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Current project phase	Start-Up	Initiation	Implementation			Closure	
	Business Case Planning	Scoping Governance	Investigations Design	Procurement Contract Award	Construction Delivery	Hand over Post-Project	Defects Liability
					x		

Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ 6,407,647	\$ 1,341,250	\$ 4,366,397	\$ -	\$ -	\$ -	\$ 700,000

Grant Funding provider(s)	NSW DP&E	1,000,000	TfNSW	341,250	C	\$
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Approved completion date (as at date of report)	30/10/2022	Forecast completion date (as at date of report)	30/12/2023
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Project Title	King George Park Amenities - October 2023 Report						9
Suburb Location	Rozelle						
Ward	Balmain						
Scope of Works	<p>* Sport equipment storage improvement</p> <p>* Investigation for changeroom facilities within the existing amenities block</p>						
Current project phase	Start-Up <i>Business Case Planning</i>	Initiation <i>Scoping Governance</i>	Implementation <i>Investigations Design Procurement Contract Award Construction Delivery</i>			Closure <i>Hand over Post-Project Defects Liability</i>	
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000
Grant Funding provider(s)	A	\$	B	\$	C	\$	
Approved completion date (as at date of report)			Forecast completion date (as at date of report)				

Project Title		GreenWay Capital Budget - October 2023 Report						10
Suburb Location		Dulwich Hill to Lewisham						
Ward		Ashfield/Stammore						
Scope of Works		Greenway Local Streets: upgraded/new pedestrian and cycle crossings at Hercules Street and Ewart Street, a new shared path linking Hercules Street to Ness Avenue, new retaining wall below the Banstown rail line, and upgrades on Weston Street, Ness Avenue and Balfour Street along the GreenWay corridor in Dulwich Hill, including traffic calming measures, landscaping and raingardens. The upgrades provide necessary links between the future in-corridor works to create a continuous walking and cycling corridor through Dulwich Hill.						
		High Voltage relocation: new high voltage cable feeder along the eastern side of the light rail tracks from Arlington to Dulwich Hill stations, including under track crossing north of Jack Shanahan Reserve, removal of the existing aerial feeder along the western side of the light rail tracks from Arlington to Dulwich Hill stations and relocation of existing electrical transformer at Waratah Mills Station						
		In-corridor southern links: a new tunnel under Davis Street and a new boardwalk from Davis Street to Johnson Park, Upgrade of Johnson Park including an upgraded path and playground, tunnel under Constitution Road and an elevated pathway through the light rail corridor from Constitution Road to New Canterbury Road, a new path and upgraded natural areas in the light rail corridor near Hercules Street, demolition of 43 Hercules Street, and associated path lighting and artworks						
Current project phase		Start-Up	Initiation	Implementation			Closure	
		Business Case Planning	Scoping Governance	Investigations Design	Procurement Contract Award	Construction Delivery	Hand over Post-Project	Defects Liability
						X		
Approved Budget (as at date of report)		Total	Grant	\$94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
		\$ 20,555,000	\$ 13,260,000	\$ 3,380,000	\$ -	\$ -	\$ -	\$ 3,915,000
Grant Funding provider(s)		TfNSW	\$ 13,260,000	B	\$	C	\$	
Approved completion date (as at date of report)		Apr-25		Forecast completion date (as at date of report)		Apr-25		

Project Title	GreenWay Central Links Construction - October 2023 Report							11
Suburb Location	Summer Hill, Lewisham, Leichhardt							
Ward	Ashfield, Stanmore & Leichhardt							
Scope of Works	Suspended walkway under Parramatta Road and along the Hawthorne Canal A new path and upgraded natural areas in Gadigal Reserve, A new path, parklands and natural areas in the light rail corridor near Lewisham West A tunnel under Longport Street Associated path lighting and artworks A new signalised crossing at Old Canterbury Road including the closure of Weston Street							
Current project phase	Start-Up	Initiation	Implementation			Closure		
	Business Case Planning	Scoping Governance	Investigations Design	Procurement Contract Award	Construction Delivery	Hand over Post-Project	Defects Liability	
			X		X			
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds	
	\$ 20,680,000	\$ 19,680,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	
Grant Funding provider(s)	DPE	\$ 19,680,000	B	\$	C	\$		
Approved completion date (as at date of report)	Apr-25		Forecast completion date (as at date of report)		1/04/2025			

Project Title	HJ Mahoney Reserve Sporting Ground upgrade - September 2023 Report						12
Suburb Location	Marrickville						
Ward	Marrickville						
Scope of Works	<ul style="list-style-type: none"> * Playing field reshaping * Sub surface field drainage * Re-turfing with Santa Anna or Legend couch * Stormwater drainage * New irrigation heads * New sports lighting 						
Current project phase	Start-Up <i>Business Case Planning</i>	Initiation <i>Scoping Governance</i>	Implementation <i>Investigations Design</i>	Implementation <i>Procurement Contract Award</i>	Implementation <i>Construction Delivery</i>	Closure <i>Hand over Post-Project</i>	
					X		
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ 2,130,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,130,000
Grant Funding provider(s)	A	\$	B	\$	C	\$	
Approved completion date (as at date of report)	Mar-24		Forecast completion date (as at date of report)	Mar-24			

Project Title		HJ Mahoney Amenities Refurbishment - October 2023 Report					13	
Suburb Location		Marrickville						
Ward		Midjuburi						
Scope of Works		Accessibility improvements - new accessible toilet, raising concrete entry slabs to remove steps into changerooms and public toilets. New external storage units Upgrade of existing changeroom facilities to make them female friendly Upgrade of Official's Room and kiosk Building condition and repair works and new LED lighting upgrades New external shade canopy External drainage improvements						
Current project phase		Start-Up	Initiation	Implementation			Closure	
		Business Case Planning	Scoping Governance	Investigations Design	Procurement Contract Award	Construction Delivery	Hand over Post-Project	Defects Liability
						x		
Approved Budget (as at date of report)		Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
		\$ 1,180,000	\$ 480,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000
Grant Funding provider(s)		A	\$430,000	B	\$50,000	C	\$30,000	
Approved completion date (as at date of report)		Prior to March 2024		Forecast completion date (as at date of report)		Prior to March 2024		

Project Title	Lambert Park synthetic field replacement - October 2023 Report						14
Suburb Location	Marion Street Leichhardt						
Ward	Leichhardt						
Scope of Works	Upgrade of existing synthetic turf sportsfield including new drainage pipes, new drainage cell, new shock pad and new synthetic grass						
Current project phase	Start-Up <i>Business Case Planning</i>	Initiation <i>Scoping Governance</i>	Implementation <i>Investigations Design</i> <i>Procurement Contract Award</i> X			Closure <i>Hand over Post-Project</i> <i>Defects Liability</i>	
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ -		\$ -	\$ -	\$ -	\$ -	
Grant Funding provider(s)	A		B		C		
Approved completion date (as at date of report)	Apr-24		Forecast completion date (as at date of report)		Apr-24		

Project Title	Main Street Local Placemaking - October 2023 Report						16
Suburb Location	Various						
Ward	Various						
Scope of Works	Install street furniture in pop-out areas in Marrickville, Stanmore and Petersham Public art various locations Bin wrapping Tree wrapping / fairy lights Install multi-function pole banner raising systems Upgrade Peace Reserve, Newtown Upgrade Caves Lane, Dulwich Hill Wayfinding Signage						
Current project phase	Start-Up	Initiation	Implementation			Closure	
	Business Case Planning	Scoping Governance	Investigations Design	Procurement Contract Award	Construction Delivery	Hand over Post-Project	Defects Liability
			x	x			
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Funding provider(s)	A	\$	B	\$	C	\$	
Approved completion date (as at date of report)	30/6/24		Forecast completion date (as at date of report)		30/6/24		

Project Title	Camdenville Park Remediaton and Staged Upgrade - October 2023 Report							17
Suburb Location	St Peters							
Ward	Marrickville							
Scope of Works	Implementation of priority actions from Camdenville Park Plan of Management and Masterplan 2014 including: - upgrade of sporting ground including irrigation drainage and lighting upgrade - stormwater harvesting system and raingarden adjoining Council Street - new BMX pump track and circuit walking paths - new reolcated playground - stormwater basin upgrade for Peter Bulger Wetlands - site remediation including earthworks, clean soil capping and water quality improvements. - works to be coordinated with sports amenities building renewal Transport for NSW (WestConnex) deed works: - extended BMX track - pathway connections eastern works compound and basin area - shared path adjoining May Street residences Re-Naming Detention Basin to Peter Bulger Wetlands per September 2015 Council resolution							
Current project phase	Start-Up	Initiation	Implementation			Closure		
	Business Case Planning	Scoping Governance	Investigations Design	Procurement Contract Award	Construction Delivery	Hand over Post-Project	Defects Liability	
				X				
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds	
	\$ 4,715,000	\$ 500,000	\$ 4,215,000	\$ -	\$ -	\$ -	\$ -	
Grant Funding provider(s)	A	\$ 500,000		\$	C	\$		
Approved completion date (as at date of report)	Mar-25		Forecast completion date (as at date of report)	Mar-25				

Project Title	Cahill St and Lewis Herman Reserve - October 2023 report							18
Suburb Location	Annandale and Ashfield							
Ward	Leichhardt and Ashfield							
Scope of Works	Cahill Street Cahill Street Playground & Public Domain – Upgrade of existing playground using inclusive design principles and best practice recommendations for playspaces including accessible play equipment and nature play. Design for passive recreation including new pathways, seating areas and bicycle racks. Review of site levels and retaining structures. Connection of open space to the creek corridor through the development of shared zones in Cahill Street and Cahill Lane, and a shared path for cyclist and pedestrians, including lighting, along a strategic section of the existing Johnsons Creek alignment (refer to Parramatta Rd Urban Amenity Improvement Program Public Domain Master Plan p. 28).							
	Lewis Herman Reserve Construction of new park and the creation of an inclusive playspace including accessible play equipment and nature play. Passive inclusive design for all ages including aged and dementia friendly provisions, new pathways and furniture, investigation of a dog off leash area and bicycle racks.							
Current project phase	Start-Up	Initiation	Implementation			Closure		
	Business Case Planning	Scoping Governance	Investigations Design	Procurement Contract Award	Construction Delivery	Hand over Post-Project	Defects Liability	
						X		
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds	
	\$ 2,940,000	\$ 2,150,000	\$ -	\$ -	\$ -	\$ 790,000	\$ -	
Grant Funding provider(s)		\$ 2,150,000	B	\$	C	\$		
Approved completion date (as at date of report)	Jun-23		Forecast completion date (as at date of report)		7 August 2023			

Project Title	Petersham Town Hall Upgrade Works - October 2023 Report						19
Suburb Location	Petersham						
Ward	Damun						
Scope of Works	<p>Former Caretakers Residence (Artist in Residence) Compliance upgrades to enable use of the former caretakers residence for Artist in Residence. Fire order to be issued to capture works. Early detection and occupant warning systems to be upgraded.</p> <p>Town Hall Rectify short term compliance and safety issues: - Removal of damaged fire curtain. - Roof inspection report to identify potential water ingress points. Longer term scope planning in coordination with EOI for Community Office use and Town Halls strategy - Longer term fire compliance works involving the Automatic Fire Sprinkler System, Fire Hydrant System, Fire Detection System, Fire doors and fire separation, Fire hose reels, Fire shutters and safety curtain, Smoke and heat vents and other Fire and Life Safety requirements - BCA and access requirements - Revision and finalisation of draft masterplan and scope of works in line with planned community uses and budget.</p>						
Current project phase	Start-Up <i>Business Case Planning</i>	Initiation <i>Scoping Governance</i>	Implementation <i>Investigations Design Procurement Contract Award Construction Delivery</i>			Closure <i>Hand over Post-Project Defects Liability</i>	
		X	X				
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ 2,120,000	\$ 257,572	\$ 1,600,000	\$ -	\$ -	\$ -	\$ 262,428
Grant Funding provider(s)	A	\$	B	\$	C	\$	
Approved completion date (as at date of report)	June 26		Forecast completion date (as at date of report)	June 26			

Project Title	Refurbishment of Newtown Town Hall - September 2023 Report							20
Suburb Location	Newtown							
Ward	Stanmore							
Scope of Works	<p>Remedial Works/Pride Centre</p> <p><u>Building Upgrades for Pride Centre:</u> - Roof replacement and facade remediation</p> <p><u>Internal</u> GF access upgrade, renew amenities, remediate HAZMAT areas, LED upgrade, new floor coverings, renew data, electrical & fire services and new colour scheme, within Heritage Exemption Certificate.</p> <p>Pride Centre Establishment: The Pride Centre EOI managed by Community team.</p>							
Current project phase	Start-Up	Initiation	Implementation			Closure		
	Business Case Planning	Scoping Governance	Investigations Design	Procurement Contract Award	Construction Delivery	Hand over Post-Project	Defects Liability	
			X					
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds	
	\$ 3,220,000	\$ -	\$ 3,220,000	\$ -	\$ -	\$ -	\$ -	
Grant Funding provider(s)	A	\$	B	\$	C	\$		
Approved completion date (as at date of report)	30/09/2024		Forecast completion date (as at date of report)		30/06/2024			

Project Title	Inclusive Playgrounds - October 2023 Report						21
Suburb Location	Various						
Ward	All						
Scope of Works	<ul style="list-style-type: none"> • Council resolution 10 May 2022 to identify inclusive playground upgrades in each ward including King George Park, Rozelle; work with reputable third party to assist community engagement and codesign; budget allocation included; seek further grant funding; incorporate approach into draft Recreation Study and Playground Strategy • Delivery in line with NSW Everyone Can Play Guidelines and Public Spaces Charter within the site and budget limits at each location. • Draft Recreation Study and Playground Strategy implemented by Planning directorate • Proposed ward locations for flagship inclusive playgrounds: <ul style="list-style-type: none"> Balmain - King George Park Leichardt - Richard Murden Reserve Ashfield - Centennial Park Stanmore - Camperdown Park Marrickville - Steel Park 						
Current project phase	Start-Up	Initiation	Implementation			Closure	
	<i>Business Case Planning</i>	<i>Scoping Governance</i>	<i>Investigations Design</i>	<i>Procurement Contract Award</i>	<i>Construction Delivery</i>	<i>Hand over Post-Project</i>	<i>Defects Liability</i>
			X				
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ 8,050,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,050,000
Grant Funding provider(s)	A	\$	B	\$	C	\$	
Approved completion date (as at date of report)	Jun-27		Forecast completion date (as at date of report)	Jun-27			

Project Title	Marrickville Town Hall Internal Refurbishment - October 2023 Report	22
Suburb Location	Marrickville	
Ward	Marrickville	

Scope of Works	<p>Scope under development pending outcome of EOI, masterplan preparation, Town Halls Strategy and community working group.</p> <p>Possible works identified to date:</p> <ul style="list-style-type: none"> Replacement of carpet to entry foyer - repair floorboards and skirting, treat timber, install carp runners Replace AC units to level 1 offices - at end of useful life Replace lighting above stage area - not functioning, investigate LED lighting & digital control desk for future live music venue Repair/replace AV system - faulty, investigate projector, screen, investigate requirements for live music venue - sound control desk. Entertainment Venue BCA compliance upgrade works - lighting, egress, fire safety etc. Refurbish kitchen - appliances, exhaust, flooring, waterproofing etc. Provide 2 zone HVAC system to upstairs rooms to allow individual leasing Reconfiguring of the partitioning on Level 1 to separate the Sydney Fringe leased area from the shared kitchenette
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Current project phase	Start-Up	Initiation	Implementation			Closure	
	Business Case Planning	Scoping Governance	Investigations Design	Procurement Contract Award	Construction Delivery	Hand over Post-Project	Defects Liability
		X					

Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ 2,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Grant Funding provider(s)	A	\$	B	\$	C	\$
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Approved completion date (as at date of report)	TBD	Forecast completion date (as at date of report)	TBD
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Project Title	Annandale Town Hall Community Centre Refurbishment - October 2023 Report							23
Suburb Location	Annandale							
Ward	Gulgadya							
Scope of Works	<p>Town Hall and Community Centre - building condition and compliance works. Final scope to be determined in consultation with Community Services following identification and definition of future use and tenants for the community centre for any future upgrade works. Will include sustainability initiatives identified by Corporate Sustainability Water ingress issues in the Hall noted by Facilities Management</p>							
Current project phase	Start-Up	Initiation	Implementation			Closure		
	<i>Business Case Planning</i>	<i>Scoping Governance</i>	<i>Investigations Design</i>	<i>Procurement Contract Award</i>	<i>Construction Delivery</i>	<i>Hand over Post-Project</i>	<i>Defects Liability</i>	
		X						
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds	
	\$ 1,508,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,508,000	
Grant Funding provider(s)	A	\$	B	\$	C	\$		
Approved completion date (as at date of report)	June 25		Forecast completion date (as at date of report)	June 25				

Project Title	AKAC Upgrade - October 2023 Report							24
Suburb Location	Enmore							
Ward	Marrickville							
Scope of Works	<ul style="list-style-type: none">* Demolish & remove existing cogen* Install best value for money heat pumps* Optimise ventilation, heating & cooling system (HVAC)* Integrate thermal storage insulation* Best value for money wall & roof insulation* Major repairs eg retiling pool (not within the budget, to be completed in the future)* Extend solar power system* Replace non-compliant aluminium cladding (roof soffit ACP cladding replacement)* Investigate feasibility of extension of gym (structural feasibility and cost for the future development)* New LED lighting (additional funding will be provided from sustainability)							
Current project phase	Start-Up	Initiation	Implementation			Closure		
	Business Case Planning	Scoping Governance	Investigations Design	Procurement Contract Award	Construction Delivery	Hand over Post-Project	Defects Liability	
	x	x	x					
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds	
	\$ 8,364,515	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000	
Grant Funding provider(s)	A	\$	B	\$	C	\$		
Approved completion date (as at date of report)	Sep-24		Forecast completion date (as at date of report)		Sep-24			

Project Title	LPAC Masterplan Phase 1 - October 2023 Report							25
Suburb Location	Lilyfield							
Ward	Leichhardt							
Scope of Works	<p>Stage 1</p> <ul style="list-style-type: none">* Design and planning approval for new 50m & 25m and nature waterplay park* Mushroom Pool modification works (reducing depth to 900 mm) and new water jet play zone adjacent to mushroom pool (grant funded)* Zero depth water & nature play area* BBQ <p>Stage 2</p> <ul style="list-style-type: none">* 50m external heated 8 lane Olympic size pool - including sustainable heating/energy plant* 25m external heated flexible use pool with movable floor - inc. sustainable plant* New store room life guard and first aid room* Replacement of Concourse Slab* 50 m and 25 m pool plant upgrade and new filtration plant <p>Stage 3</p> <ul style="list-style-type: none">* Landscaping, tree planting, timber wall seating and BBQ area							
Current project phase	Start-Up <i>Business Case Planning</i> x	Initiation <i>Scoping Governance</i> x	Implementation <i>Investigations Design</i> x			Closure <i>Hand over Post-Project</i> <i>Defects Liability</i>		
Approved Budget (as at date of report)	Total \$ 40,545,000	Grant \$ 1,000,000	S94/VPA \$ 6,321,758	Stormwater \$ -	SRV \$ -	VPA \$ -	DCR/Working Funds \$ 2,501,242	
Grant Funding provider(s)	Department of Infrastructure, Transport, Regional Development (IIOC0253)	\$ 1,000,000	B	\$	C	\$		
Approved completion date (as at date of report)	Dec-26		Forecast completion date (as at date of report)		Dec-26			

Project Title	Birchgrove Park Renewal Works (Buildings) - October 2023 Report							26
Suburb Location	Birchgrove							
Ward	Balmain							
Scope of Works	<p>Amenities building upgrade. Final stage of building upgrades per concept designs completed 2014. Scope to be reviewed for current requirements with internal stakeholders and sporting clubs. To be coordinated with caretakers cottage renewal and Ladies Tennis Pavilion.</p>							
Current project phase	Start-Up <i>Business Case Planning</i>	Initiation <i>Scoping Governance</i> X	Implementation <i>Investigations Design</i> <i>Procurement Contract Award</i> <i>Construction Delivery</i>			Closure <i>Hand over Post-Project</i> <i>Defects Liability</i>		
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds	
	\$ 1,590,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant Funding provider(s)	A	\$	B	\$	C	\$		
Approved completion date (as at date of report)			Forecast completion date (as at date of report)	30/06/2025				

Project Title	Mackey Sporting Ground upgrade - October 2023 Report						27
Suburb Location	Marrickville						
Ward	Marrickville						
Scope of Works	<ul style="list-style-type: none"> * Playing field reshaping * Sub surface field drainage * Re-turfing with Santa Anna or Legend couch * Stormwater drainage * New irrigation heads * New sports lighting 						
Current project phase	Start-Up	Initiation	Implementation			Closure	
	<i>Business Case Planning</i>	<i>Scoping Governance</i>	<i>Investigations Design</i>	<i>Procurement Contract Award</i>	<i>Construction Delivery</i>	<i>Hand over Post-Project</i>	<i>Defects Liability</i>
			X				
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ 2,150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,150,000
Grant Funding provider(s)	A	\$	B	\$	C	\$	
Approved completion date (as at date of report)	Mar-25		Forecast completion date (as at date of report)	Mar-25			

Project Title	Tempe Reserve Amenities Building - October 2023 Report						28
Suburb Location	Tempe						
Ward	Midjuburi						
Scope of Works	<p>Upgrade of two existing amenities buildings at Tempe Reserve in line with the Tempe Reserve Plan of Management, including provisio of canteen, storage, toilets and changerooms. Additional preliminary scope:</p> <p>Alexandra Canal Side (Eastern)</p> <ul style="list-style-type: none"> - building in very poor structural condition - demolition and replacement of existing building with modular type amenities building - investigation of modular buildings and like projects in neighbouring councils - review of Parks Operations storage/lunch room. <p>Blue Amenities near Tempe Jets building (Western)</p> <ul style="list-style-type: none"> - renewal and upgrade existing building - upgrade bathrooms and changerooms, reconfigure entrance to female toilets to improve on safety - additional storage rooms for the sporting clubs - external canopy - selection and completion of rainwater tanks 						
Current project phase	Start-Up <i>Business Case Planning</i>	Initiation <i>Scoping Governance</i> X	<i>Investigations Design</i>	Implementation <i>Procurement Contract Award</i> <i>Construction Delivery</i>		Closure <i>Hand over Post-Project</i> <i>Defects Liability</i>	
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ 2,750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,750,000
Grant Funding provider(s)	A	\$	B	\$	C	\$	
Approved completion date (as at date of report)	June 24		Forecast completion date (as at date of report)		June 24		

Project Title	Balmain Town Hall Renewal Works - October 2023 report						29
Suburb Location	Balmain						
Ward	Baludarri						
Scope of Works	<p><u>Whole of building refurbishment:</u></p> <ul style="list-style-type: none"> - Improve ground floor library including entrance and access upgrades, reception area, shelving configuration and improved connection of spaces, better use of natural light and refresh of internal colour scheme and floor coverings and upgrade of staff area. - Improve meeting rooms and hired spaces including ICT and AV and existing courtyard improvements. - Remediate hazardous building materials, BCA and access compliance, external painting - Refurbish first floor Hall, archives and amenities, BCA, access and other building compliance, heating, cooling and ventilation, and lighting - Document in parallel, concept design to DA to activate east elevation to new verandah, and children's reading area to current courtyard, access and amenity upgrades, connection of library to old Town Hall. <p><u>Library upgrades (NSW State Library grant):</u></p> <p>Fixed furniture and equipment, AV and ICT</p>						
Current project phase	Start-Up	Initiation	Implementation			Closure	
	<i>Business Case Planning</i>	<i>Scoping Governance</i>	<i>Investigations Design</i>	<i>Procurement Contract Award</i>	<i>Construction Delivery</i>	<i>Hand over Post-Project</i>	<i>Defects Liability</i>
			X				
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ 3,970,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 3,370,000
Grant Funding provider(s)	A	\$ 600,000	B	\$	C	\$	
Approved completion date (as at date of report)	1/10/2024		Forecast completion date (as at date of report)	1/10/2024			

Project Title	Henson Park Grandstand Redevelopment - AFL PPP - October 2023 Report						30
Suburb Location	Marrickville						
Ward	Marrickville						
Scope of Works	Redevelopment and upgrade of the King George V memorial grandstand, including: Upgrade of existing Grandstand and amenities to include female change facilities Construction of a new multi-purpose building including Media facilities						
Current project phase	Start-Up <i>Business Case Planning</i>	Initiation <i>Scoping Governance</i>	Implementation <i>Investigations Design</i> <i>Procurement Contract Award</i> X			Closure <i>Hand over Post-Project</i> <i>Defects Liability</i>	
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Grant Funding provider(s)	<i>N/A</i>	\$	<i>B</i>	\$	<i>C</i>	\$	
Approved completion date (as at date of report)	Sep-24		Forecast completion date (as at date of report)		Sep-24		

Project Title	Dawn Fraser Baths - Northern Pavilion Upgrade Works - October 2023 Report						31
Suburb Location	Balmain						
Ward	Balmain						
Scope of Works	<ul style="list-style-type: none">Northern PavilionStructural repairs to the timber structure of the Norther Pavilion including timber posts, beams, decking, connections/joints, balustrades and potentially the foundation piles.Stage 1 - Short Term Temporary Repairs to be undertaken during the 2023 shut down period. Work includes replacement or installation of new supporting timber structure elements and fixings to allow continued use of the Northern Pavilion for the next 12-18 months allowing design and approvals for the Major repairs to progress.Stage 2 - Major works to be completed by August 2025. Work includes full replacement of decayed timbers including decking floorboards, connection details, handrails, balustrade, bolted connections as well as works under the deck and to certain timber piles.Improvements to the existing stainless steel laddersReinstatement of perimeter beam securityRepair of wave baffle boards brackets, bolts and anodes						
Current project phase	Start-Up	Initiation	Implementation			Closure	
	Business Case Planning	Scoping Governance	Investigations Design	Procurement Contract Award	Construction Delivery	Hand over Post-Project	Defects Liability
			X				
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Funding provider(s)	A	\$	B	\$	C	\$	
Approved completion date (as at date of report)	October - 25		Forecast completion date (as at date of report)		October 25		

Project Title	Herb Greedy Hall - Renewal Works - October 2023 Report						32
Suburb Location	Marrickville						
Ward	Midjumburi						
Scope of Works	<ul style="list-style-type: none"> • Roof repairs and reconfiguration to prevent water leaks and strengthening to allow installation of PV • Reconfiguring of the building to include new accessible entry ramp from Fletcher St • Amenities upgrades to include new accessible toilet and ambulant toilet facilities • Fire safety upgrades • Refurbishment of kitchen to include new appliances, shelving, wall tiles and flooring • Sustainability upgrades including roof insulation/sarking, ceiling fans, LED lighting and window film • Re-surfacing of the timber flooring • Re-lining/painting of the internal walls • Creation of new storage lockers • Upgrade to 3-phase power to allow removal of gas appliances from the site and increase the PV potential of the site. • Possible inclusion of a grease trap to enhance use of the kitchen beyond just food warming. • Possible reduction of scope to urgent remedial repairs whilst awaiting strategic review of building upgrade scoping approach. 						
Current project phase	Start-Up <i>Business Case Planning</i>	Initiation <i>Scoping Governance</i>	Implementation <i>Investigations Design</i> <i>Procurement Contract Award</i> <i>Construction Delivery</i>			Closure <i>Hand over Post-Project</i> <i>Defects Liability</i>	
			X				
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ 1,117,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Funding provider(s)	A	\$	B	\$	C	\$	
Approved completion date (as at date of report)	TBC		Forecast completion date (as at date of report)		TBC		

Project Title	Pymont Bridge Road (PRUAIP) - October 2023 Report						33
Suburb Location	Annandale						
Ward	Leichhardt						
Scope of Works	<p>At present the streetscape of Pymont Bridge Road within the Camperdown Precinct lacks pedestrian amenity, shade and street furniture. This improvement aims to create a more amenable environment for pedestrians through planting of trees to create shade, mitigate wind and improve visual amenity. The tree canopy will soften the appearance of the road and together with verge planting will better define delineation between built form, public footpath and road carriageway.</p> <p>The footpath paving will be re-laid from its existing cracked and broken form to provide a unified and safer surface for walking and also engender a sense of pride in the appearance of the public domain.</p> <p>A new dedicated cycle path is proposed to improve cycle connections along Pymont Bridge Road, which will complement the Johnston/ Creek connection as a more direct route from Parramatta Road through Glebe and towards Pymont.</p> <p>New MFP LED street lighting. Undergrounding of Ausgrid Power, NBN & OPTUS</p>						
Current project phase	Start-Up <i>Business Case Planning</i>	Initiation <i>Scoping Governance</i>	Implementation <i>Investigations Design</i>	<i>Procurement Contract Award</i>	<i>Construction Delivery</i>	Closure <i>Hand over Post-Project</i>	<i>Defects Liability</i>
			X				
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ 5,625,924	\$ 5,625,924	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Funding provider(s)	NSW DP&E	\$ 4,507,174	TfNSW	\$ 1,118,750	C	\$	
Approved completion date (as at date of report)	n/a		Forecast completion date (as at date of report)		Nov 2025		

Project Title	Main Street Revitalisation - October 2023 Report						34
Suburb Location	Various						
Ward	Various						
<hr/>							
Scope of Works	Scope to be determined following EOI managed by Planning						
<hr/>							
Current project phase	Start-Up	Initiation	Implementation			Closure	
	<i>Business Case Planning</i>	<i>Scoping Governance</i>	<i>Investigations Design</i>	<i>Procurement Contract Award</i>	<i>Construction Delivery</i>	<i>Hand over Post-Project</i>	<i>Defects Liability</i>
	X						
Approved Budget (as at date of report)	Total	Grant	S94/VPA	Stormwater	SRV	VPA	DCR/Working Funds
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<hr/>							
Grant Funding provider(s)	A	\$	B	\$	C	\$	
Approved completion date (as at date of report)	30/06/2025		Forecast completion date (as at date of report)	30/06/2025			

Item No: C1123(1) Item 41
Subject: QUARTERLY STRATEGIC INVESTMENT PROPERTY REPORT – OCTOBER 2023
Prepared By: Scott Mullen - Strategic Investments and Property Manager
Authorised By: Kelly Loveridge - Director Corporate

RECOMMENDATION

That Council receive and note the report.

DISCUSSION

Council will move into closed session to deal with the Quarterly Strategic Investment Property Report, for information which is classified as confidential under Section 10A(2)(d)(c) of the *Local Government Act 1993*. The matter is deemed confidential, as the matter is commercial information of a confidential nature that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.

Pursuant to section 10A(2), 10(2) and 10A(3) of the *Local Government Act 1993*, the media and public will be excluded from the meeting on the basis that the business to be considered is classified as confidential under section 10A(2)(d)(c) of the *Local Government Act 1993*.

ATTACHMENTS

1. Quarterly Strategic Investment Report - October - *Confidential*
This attachment is confidential in accordance to information (Section 10A(2)(c) of the Local Government Act 1993) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.
2. Knight Frank Property management and finance reports - Q1 FY2023/24 - *Confidential*
This attachment is confidential in accordance to information (Section 10A(2)(c) of the Local Government Act 1993) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.

Item No: C1123(1) Item 42
Subject: UPDATE ON THE AUDIT OF COUNCIL LAND FOR DEVELOPMENT OF AFFORDABLE HOUSING
Prepared By: Scott Mullen - Strategic Investments and Property Manager
Authorised By: Kelly Loveridge - Director Corporate

RECOMMENDATION

That Council receive and note the report.

BACKGROUND

Council previously resolved to undertake an audit of Council owned land that could be used for affordable housing, and in August 2023 a report was tabled to Council providing a summary of the progress on the audit following preliminary assessment, and shortlisting a number of highly rated sites across the Local Government area.

DISCUSSION

Further assessment and investigation of the planning considerations for the highly rated sites was considered by Council staff with a focus on actual feasibility for development, including:

- Reviewing permissibility within the zoning for each shortlisted site, and what would be needed (as well as how long it may take) to achieve highest and best use of each shortlisted site as affordable housing;
- Determining the developable area of the shortlisted sites, and consequently what the possible yield would be for each.

Within the previously shortlisted Council owned sites, three sites were identified as most suitable to undertake detailed due diligence for the development of affordable housing in partnership with a Community Housing Provider (CHP).

Ernst and Young (EY) were engaged to assess the overall viability for a CHP to finance an affordable housing development on each of the three most feasible council sites, as well as the viability of continuing to provide some or all of the existing parking provisions at particular sites, as part of a new development.

The report provides the outcomes of the viability assessments, and summarises the key levers for Council to consider in progressing affordable housing at the identified sites.

An update is also provided on the Hay Street carpark proposal for affordable housing to be delivered by Link Wentwork through a long term lease of the carpark site.

Council will move into closed session to deal with the Update on the Audit of Council Land for Development of Affordable Housing Report, for information which is classified as confidential under Section 10A(2)(d)(c) of the *Local Government Act 1993*. The matter is deemed confidential, as the matter is commercial information of a confidential nature that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.

Pursuant to section 10A(2), 10(2) and 10A(3) of the *Local Government Act 1993*, the media and public will be excluded from the meeting on the basis that the business to be considered is classified as confidential under section 10A(2)(d)(c) of the *Local Government Act 1993*

ATTACHMENTS

1. Confidential report - Update on the Audit of Council land for development of affordable housing - *Confidential*

This attachment is confidential in accordance to information (Section 10A(2)(c) of the Local Government Act 1993) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.

2. Affordable Housing Feasibility - 3 Sites - *Confidential*

This attachment is confidential in accordance to information (Section 10A(2)(c) of the Local Government Act 1993) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.

Item No: C1123(1) Item 43
Subject: MANAGED AZURE CLOUD SERVICES
Prepared By: James Carter - Chief Information Officer
Authorised By: Kelly Loveridge - Director Corporate

RECOMMENDATION

That Council adopt the recommendations contained in *Confidential Attachment 1*.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

DISCUSSION

On 29 August 2023, Inner West Council went to market for RFQ 260-23 Managed Azure Cloud Services. Following an evaluation of the two submissions received the panel seeks approval to form contracts with the vendor recommended in *Confidential Attachment 1*.

Council will move into closed session to deal with the Managed Azure Cloud Services, for information which is classified as confidential under section 10A(2)(d)(i) (of the *Local Government Act 1993*) that would if disclosed prejudice the commercial position of the person who supplied it.

Pursuant to section 10A(2), 10(2) and 10A(3) of the *Local Government Act 1993*, the media and public will be excluded from the meeting on the basis that the business to be considered is classified as confidential under section 10A(2)(d)(i) of the *Local Government Act 1993*.

ATTACHMENTS

1. Confidential Report - RFQ 260-23 Managed Azure Cloud Services - *Confidential*
This attachment is confidential in accordance to commercial information of a confidential nature (Section 10A(2)(d)(i) of the Local Government Act 1993) that would, if disclosed prejudice the commercial position of the person who supplied it.
2. Selection Report - RFQ 260-23 Managed Azure Cloud Services - *Confidential*
This attachment is confidential in accordance to commercial information of a confidential nature (Section 10A(2)(d)(i) of the Local Government Act 1993) that would, if disclosed prejudice the commercial position of the person who supplied it.
3. Evaluation Summary - RFQ 260-23 Managed Azure Cloud Services - *Confidential*
This attachment is confidential in accordance to commercial information of a confidential nature (Section 10A(2)(d)(i) of the Local Government Act 1993) that would, if disclosed prejudice the commercial position of the person who supplied it.