

# AGENDA

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**COUNCIL MEETING**

**TUESDAY 9 APRIL 2024**

**6:30 PM**

## **Live Streaming of Council Meeting**

In the spirit of open, accessible and transparent government, this meeting of the Inner West Council is being streamed live on Council's website. By speaking at a Council meeting, members of the public agree to being recorded and must ensure their speech to the Council is respectful and use appropriate language. A person who uses defamatory, discriminatory or offensive language may be exposed to liability for which Council takes no responsibility. Any part of this meeting that is held in closed session will not be recorded.

Council meetings are streamed live on [Council's website](#). This allows our community greater access to Council proceedings, decisions and debate.

### **Pre-Registration to Speak at Council Meetings**

Members of the public must register by 2pm of the day of the Meeting to speak at Council Meetings. If you wish to register to speak please fill in a [Register to Speak Form](#), available from the Inner West Council website, including:

- your name;
- contact details;
- item on the Agenda you wish to speak to; and
- whether you are for or against the recommendation in the agenda.
- whether you are speaking in person or online

### **Are there any rules for speaking at a Council Meeting?**

The following rules apply when addressing a Council meeting:

- keep your address to the point, the time allowed for each speaker is limited to three minutes. This time limit applies, no matter how many items are addressed by the speaker;
- when addressing the Meeting you must speak to the Chairperson;
- the Chairperson may curtail public participation where the information being presented is considered repetitive or irrelevant; and
- only 3 speakers for and against an Agenda Item are allowed.

### **What happens after I submit the form?**

You will be contacted by Governance Staff to confirm your registration. If you indicated that you will speak online, you will be provided with a link to the online meeting. Your request will then be added to a list that is shown to the Chairperson on the night of the meeting.

Where Items are deferred, Council reserves the right to defer speakers until that Item is heard on the next occasion.

### **Accessibility**

Inner West Council is committed to ensuring people with a disability have equal opportunity to take part in Council and Committee Meetings. At the Council Chambers at Ashfield, there is a hearing loop service available to assist persons with a hearing impairment. If you have any other access or disability related participation needs and wish to know more, call 9392 5536.

**Persons in the public gallery are advised that under the Local Government Act 1993, a person may NOT record a Council meeting without the permission of Council.**

**Any persons found recording without authority will be expelled from the meeting.**

**"Record" includes the use of any form of audio, video and still camera equipment or mobile phone capable of recording speech.**

**An audio recording of this meeting will be taken for the purpose of verifying the accuracy of the minutes.**



### **Statement of Ethical Obligations**

The Mayor and Councillors are bound by the Oath/ Affirmation of Office made at the start of the Council term to undertake their civic duties in the best interests of the people of the Inner West Council and to faithfully and impartially carry out the functions, powers, authorities and discretions vested in them under the Local Government Act or any other Act, to the best of their skill and judgement.

It is also a requirement that the Mayor and Councillors disclose conflicts of interest in relation to items listed for consideration on the Agenda or which are considered at this meeting in accordance with Council's Code of Conduct and Code of Meeting Practice.

## AGENDA

<b>1</b>	<b>Acknowledgement of Country</b>	
<b>2</b>	<b>Apologies and Request for Remote Attendance</b>	
<b>3</b>	<b>Notice of Webcasting</b>	
<b>4</b>	<b>Statement of Ethical Obligations</b>	
<b>5</b>	<b>Disclosures of Interest (Part 4 (Pecuniary Interests) and Part 5 (non-pecuniary conflicts of interest) of Council's Code of Conduct)</b>	
<b>6</b>	<b>Moment of Quiet Contemplation</b>	
<b>7</b>	<b>Confirmation of Minutes</b>	<b>Page</b>
	Minutes of 5 March 2024 Council	<b>7</b>
<b>8</b>	<b>Public Forum – Hearing from All Registered Speakers</b>	
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<b>9</b>	<b>Condolence Motions</b>	
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<b>10</b>	<b>Mayoral Minutes</b>	
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## **15 Reports with Confidential Information**

Reports appearing in this section of the Business Paper contain confidential information in attachments.

The confidential information has been circulated separately.

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**Minutes of Ordinary Council Meeting held on 5 March 2024 at  
Ashfield Service Centre**

**Meeting commenced at 6:34pm**

**Present:**

Darcy Byrne	Mayor
Chloe Smith	Deputy Mayor
Liz Atkins	Councillor
Marghanita Da Cruz	Councillor
Jessica D'Arienzo	Councillor
Mark Drury	Councillor
Dylan Griffiths	Councillor
Mathew Howard	Councillor
Justine Langford	Councillor
Pauline Lockie	Councillor
Philippa Scott	Councillor
Kobi Shetty	Councillor
John Stamolis	Councillor
Timothy Stephens	Councillor
Zoi Tsardoulis	Councillor
Peter Gainsford	General Manager
Simone Plummer	Director Planning
Ryann Midei	Director Infrastructure
Ruth Callaghan	Director Community
Kelly Loveridge	Director Corporate
Beau-Jane De Costa	Senior Manager Governance and Risk
Matthew Pearce	General Counsel
Scott Mullen	Strategic Investments and Property Manager
Manod Wickramasinghe	Traffic and Transport Planning Manager
Marea Getsios	Procurement and Contracts Manager
Ken Welsh	Coordinator Strategic Transport Planning
Chris Sleiman	Acting Chief Financial Officer
Katherine Paixao	Business Paper Coordinator
Darcie Huisman	Business Paper Officer

**APOLOGIES AND REQUEST FOR REMOTE PARTICIPATION:**

Nil.

**DISCLOSURES OF INTERESTS:**

Councillor Shetty declared a non-significant, non-pecuniary interest in Item 3 - Minutes of Local Traffic Committee Meeting – 11 December 2023 as she is the State Member for Balmain and has a representative on the Local Traffic Committee. She will remain in the meeting during discussion and voting as the vote of the State Member is exercised through a representative.

Councillor Shetty declared a non-significant, non-pecuniary interest in Item 7 - Minutes of Local Traffic Committee Meeting – 19 February 2024 as she is the State Member for Balmain and has a representative on the Local Traffic Committee. She will remain in the meeting during discussion and voting as the vote of the State Member is exercised through a representative.

Councillor Howard declared a non-significant, non-pecuniary interest in Item 3 - Minutes of Local Traffic Committee Meeting – 11 December 2023 as he works in the Ministerial Office of

the Minister for Transport, who in her capacity as the Member for Summer Hill has a representative on the Local Traffic Committee. He will remain in the meeting during discussion and voting as the vote of the State Member is exercised through a representative.

Councillor Howard declared a non-significant, non-pecuniary interest in Item 7 - Minutes of Local Traffic Committee Meeting – 19 February 2024 as he works in the Ministerial Office of the Minister for Transport, who in her capacity as the Member for Summer Hill has a representative on the Local Traffic Committee. He will remain in the meeting during discussion and voting as the vote of the State Member is exercised through a representative

Councillor Howard declared a non-significant, non-pecuniary interest in Item 53 - Mayoral Minute: Rozelle Parklands, as he works in the Ministerial Office of the Minister for Transport. As this is a legal matter that may impact Transport for NSW, and out of an abundance of caution so as to avoid any perception of conflict, he will remove himself from discussion and voting on the matter.

Councillor Howard declared a non-significant, non-pecuniary interest in Item 52 - TfNSW Litigation - Camdenville Park, as he works in the Ministerial Office of the Minister for Transport. As this is a legal matter, and out of an abundance of caution so as to avoid any perception of conflict, he will remove himself from discussion and voting on the matter.

Councillor Howard declared a non-significant, non-pecuniary interest in Item 36 - Notice of Motion: Inner West Schools Active Travel as he works in the Office of the Minister for Transport which may have oversight of the grant program referenced in the Motion. Out of an abundance of caution, he will leave the meeting during discussion and voting on the matter.

## **Motion: (Smith/Scott)**

**That Council note the disclosures of interest.**

### **Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

*\*\* Councillor Griffiths made a declaration later in the meeting.*

## **CONFIRMATION OF MINUTES**

### **Motion: (Drury/Stephens)**

**That the Minutes of the Ordinary Council meeting held on Tuesday, 13 February 2024 and the Extraordinary Council meeting held on Tuesday, 20 February 2024 be confirmed as a correct record.**

### **Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

## **PUBLIC FORUM**

The registered speakers were asked to address the meeting. The list of speakers is available on the last page of these minutes.

Councillor Griffiths left the Meeting at 6:39pm

Councillor Howard left the Meeting at 6:42pm

Councillor Howard returned to the Meeting at 6:45pm

The Mayor, Councillor Byrne left the meeting at 6:50pm and vacated the Chair. The Deputy Mayor, Councillor Smith, assumed the Chair.

Councillor Griffiths returned to the Meeting at 7:01pm

The Mayor, Councillor Byrne returned to the meeting at 7:04pm. The Deputy Mayor, Councillor Smith, vacated the Chair and the Mayor, Councillor Byrne, assumed the Chair.

## **C0324(1) Item 1 Condolence Motion: Father Nikolaos Bozikis**

### **Motion: (Tsardoulas/Byrne)**

1. That Council record our sadness of the passing of Father Nikolaos Bozikis and write to the Bozikis family expressing our condolences.
2. That Council plant a tree in his honour and a plaque, with words to be determined by the family at a location to be determined in consultation with the Bozikis family.

### **Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulas

**Against Motion:** Nil

Councillor Howard left the Meeting at 7:53pm as he declared a non-significant, non-pecuniary interest in Item 53 - Mayoral Minute: Rozelle Parklands, as he works in the Ministerial Office of the Minister for Transport and this is a legal matter.

### **Procedural Motion: (Drury/Smith)**

**That Council allow Cllr Byrne to speak for 1 additional minute on Item 53.**

### **Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulas

**Against Motion:** Nil

**Absent:** Cr Howard

## **C0324(1) Item 53 Mayoral Minute: Rozelle Parklands**

### **Motion: (Byrne)**

1. That Council make use of the power available to it under the *Local Government Act* to enforce and expedite the clean-up of asbestos contamination in the Rozelle Parklands and surrounding areas.
2. That the Mayor and General Manager request to meet with the Minister for Environment and Water to discuss the range of issues which have affected the closure of the Rozelle Parklands.



**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**Absent:** Cr Howard

**DISCLOSURE OF INTEREST:**

Councillor Griffiths declared a non-significant, non-pecuniary interest in Item 36 - Notice of Motion: Inner West Schools Active Travel as he is employed by the NSW Department of Education and could not determine prior to the meeting if there would be an impact regarding the grants. He will leave the chamber during voting and discussion.

**Motion: (Drury/Da Cruz)**

**That Council note Councillor Griffiths' disclosure of interest.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**Absent:** Cr Howard

Councillor Howard returned to the Meeting at 8:11pm

**C0324(1) Item 54      Mayoral Minute: Support for Inner West Brewing Sector**

**Motion: (Byrne)**

**That Council, in partnership with the Inner West Brewers Association, hold a forum to discuss the challenges and opportunities for the craft beer and gin distilling sectors in the Inner West. The forum is to be held at a local craft brewery with a summary of the discussion to be reported to an Ordinary Council meeting.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Cr Da Cruz

**Procedural Motion (Scott/D'Arienzo)**

**That Council Suspend Standing Orders to bring forward the following items to be dealt with at this time:**

1. Item 13 Investment Report at 31 December 2023
2. Item 19 Update on Key Traffic Issues in the Marrickville-Midjuburi Ward
3. Item 20 Progress Report - Proposed Pedestrian Bridge over Dobroyd Parade
4. Item 28 Arts and Music Recovery Plan Bi-Monthly Update
5. Item 37 Notice of Motion: Drag Story Time
6. Item 41 Notice of Motion: Early Childhood Education and Care Workers
7. Item 42 Notice of Motion: Extending the swimming season at Fanny Durack Aquatic Centre
8. Item 44 Notice of Motion: Newtown Street Party
9. Item 45 Notice of Motion: Mardi Gras Fair Day
10. Item 46 Notice of Motion: Bird protection at Marrickville Metro



**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**Procedural Motion (Scott/D'Arienzo)**

**That the following items be moved in globo and the recommendations contained within the report be adopted:**

1. Item 13 Investment Report at 31 December 2023
2. Item 19 Update on Key Traffic Issues in the Marrickville-Midjubi Ward
3. Item 20 Progress Report - Proposed Pedestrian Bridge over Dobroyd Parade
4. Item 28 Arts and Music Recovery Plan Bi-Monthly Update
5. Item 37 Notice of Motion: Drag Story Time
6. Item 41 Notice of Motion: Early Childhood Education and Care Workers
7. Item 42 Notice of Motion: Extending the swimming season at Fanny Durack Aquatic Centre
8. Item 44 Notice of Motion: Newtown Street Party
9. Item 45 Notice of Motion: Mardi Gras Fair Day
10. Item 46 Notice of Motion: Bird protection at Marrickville Metro

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 13 Investment Report at 31 December 2023**

**Motion: (Scott/D'Arienzo)**

**That Council receive and note the report.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 19 Update on Key Traffic Issues in the Marrickville-Midjubi Ward**

**Motion: (Scott/D'Arienzo)**

**That Council receive and note the report.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 20      Progress Report - Proposed Pedestrian Bridge over Dobroyd Parade**

**Motion: (Scott/D'Arienzo)**

**That Council receive and note the report.**

**Motion Carried**

**For Motion:**                Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:**        Nil

**C0324(1) Item 28      Arts and Music Recovery Plan Bi-Monthly Update**

**Motion: (Scott/D'Arienzo)**

**That Council receive and note the report.**

**Motion Carried**

**For Motion:**                Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:**        Nil

**C0324(1) Item 37      Notice of Motion: Drag Story Time**

**Motion: (Scott/D'Arienzo)**

- 1. That Council thanks Council library staff and the communities directorate for organising and running the Drag Story Time event this past weekend.**
- 2. That Council thanks Rainbow Families NSW and Joyce Maynge for their work on the event, and thanks Inner West Police Area Command for their support of the event.**
- 3. That Council condemns homophobia and transphobia.**
- 4. That Council commits to holding a series of Drag Story Time events with Rainbow Families.**

**Motion Carried**

**For Motion:**                Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:**        Nil

**C0324(1) Item 41 Notice of Motion: Early Childhood Education and Care Workers**

**Motion: (Scott/D'Arienzo)**

1. That Council note that 8 March 2024 is International Women's Day, and this is a key day for celebrating the wins of the women's movement and fighting for further systemic change.
2. That Council note that the gender pay gap of 28% persists in Australia, and that Australia has one of the most gender segregated labour forces in the Organisation for Economic Co-operation and Development (OECD), with most women working in systematically underpaid roles like early childhood education, school support, aged care and disability support, cleaning, hairdressing, nursing, and school teaching.
3. That Council note the recent recommendations of the Women's Equality Taskforce, and the recent reports of the early learning sector by the Australian Consumer Commission and the United Workers Union.
4. That Council note that in particular the Women's Economic Equality Taskforce stresses the importance of supporting a pay increase for early childhood educators, the universalisation of early childhood education & care for families, paid placements for feminised industries like health and education, and employment targets for women and minorities to address segregation in the workforce.
5. That Council note it plays a key role in the provision of long day care and pre-school in the area.
6. That Council commend early childhood educators in the United Workers Union for taking action on 8 March for a pay increase.
7. That Council reiterate support for the LGNSW motion to negotiate with the union, and requests an update from LGNSW on its progress.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 42 Notice of Motion: Extending the swimming season at Fanny Durack Aquatic Centre**

**Motion: (Scott/D'Arienzo)**

1. That Council notes that Inner West aquatic centres will need to be a part of our strategy to deal with a heating climate.
2. That Council receive a report that considers extending the swimming season at Fanny Durack Aquatic Centre including any cost of upgrading lights at the pool to permit an extended season and opening hours, the report to be provided to permit consideration in the context of the 2024/25 Budget considerations.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 44 Notice of Motion: Newtown Street Party**

**Motion: (Scott/D'Arienzo)**

1. That Council notes that the Newtown Street Party celebrates the vibrant and diverse community of Newtown, and is an example of how Council can work with local businesses to support more live music, street pedestrianisation, and economic activation.
2. That Council notes that the event also serves as an important fundraising opportunity for Newtown Neighbourhood Centre, with more than \$10,000 in gold coin donations raised in the last two years of the event.
3. That Council thanks Young Henrys and Solotel's Courthouse Hotel for their ongoing partnership with Council to hold the event, noting that this event could not proceed without Council's support.
4. That Council supports holding the Newtown Street Party as a permanent annual event.
5. That Council support Young Henrys and the Courthouse Hotel to secure the future of the Newtown Street Party as an annual event, including providing support for arts and cultural funding applications.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 45 Notice of Motion: Mardi Gras Fair Day**

**Motion: (Scott/D'Arienzo)**

1. That Council expresses disappointment that Mardi Gras Fair Day was cancelled in 2024 following asbestos contamination in Victoria Park.
2. That Council thanks the Mayor and senior staff for acting quickly and offering Inner West Council's parks and services as an alternative venue.
3. That Council requests officers meet with representatives from Sydney Gay and Lesbian Mardi Gras to deepen engagement with Mardi Gras in future years.
4. That given the proximity of the Fair Day event to Inner West Council, and the number of Inner West residents who participate, request officers organise an Inner West Council stall at Mardi Gras Fair Day on an annual basis.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 46 Notice of Motion: Bird protection at Marrickville Metro**

**Motion: (Scott/D'Arienzo)**

**That Council write to the management of the Marrickville Metro Shopping Centre requesting that following the deaths of native birds, they take action to eliminate bird strikes on the glass walkway connecting the two halves of the shopping centre over Smidmore Street.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**Procedural Motion (Shetty/Atkins)**

**That Council Suspend Standing Orders and bring forward Item 22.**

**Motion Lost**

**For Motion:** Crs Atkins, Da Cruz, Griffiths, Langford, Lockie, Shetty and Stamolis

**Against Motion:** Crs Byrne, D'Arienzo, Drury, Howard, Scott, Smith, Stephens and Tsardoulis

**Procedural Motion (Griffiths/Stamolis)**

**That the public speaker in the gallery be allowed to speak on Item 2 for a period of 2 minutes.**

The Chairperson ruled the Procedural Motion out of order as it is not in line with the Code of Meeting Practice.

**Procedural Motion (Griffiths/Shetty)**

**That a motion of dissent be moved in the Chairperson's ruling on the Procedural Motion.**

**Motion Lost**

**For Motion:** Crs Atkins, Da Cruz, Griffiths, Langford, Lockie, Shetty and Stamolis

**Against Motion:** Crs Byrne, D'Arienzo, Drury, Howard, Scott, Smith, Stephens and Tsardoulis

The Chairperson's ruling was upheld.

**Procedural Motion (Byrne/Drury)**

**That the meeting be adjourned for 3 minutes.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

The meeting was adjourned at 8:19pm

The meeting recommenced at 8:23pm

**C0324(1) Item 2                      Update on the development of the Inner West Museum of Rugby League at Leichhardt Oval**

**Motion: (Byrne/Scott)**

1. That Council endorse the proposal to proceed with short term initiatives for the museum whilst building works are undertaken.
2. That Council open an expression of interest (EOI) process for interested parties to participate in the project control group for the Inner West Museum of Rugby League.

**Motion Carried**

**For Motion:** Crs Byrne, D'Arienzo, Drury, Howard, Lockie, Scott, Smith, Stephens and Tsardoulis

**Against Motion:** Crs Atkins, Da Cruz, Griffiths, Langford, Shetty and Stamolis

**C0324(1) Item 3                      Local Traffic Committee Meeting - 11 December 2023**

**Motion: (Drury/Griffiths)**

That Council receive the minutes and adopt the recommendations of the Local Traffic Committee meeting held on 11 December 2023, subject to:

1. Council committing to the expedited delivery of *LTC1233 (1) Item 8* traffic calming measures around Cardinal Freeman Village:
  - a) that Council Commits to the planned works being delivered in both the 2024/25 and 2025/26 financial years and that Council will seek opportunities to fund and deliver the works sooner;
  - b) that Plan 1 (a) Victoria St, mid-block between Clissold Street and Seaview Street be delivered as the first project, as a matter of urgency; and
  - c) that Item 8 program of works be referred to the Major Projects Committee for oversight.
2. The following being referred to the Local Traffic Committee for investigation, in relation to *LTC1223(1) Item 8*:
  - a) that Council investigate traffic calming measures on intersections of Norton Street and Carlisle Street, and Norton and Lapish Avenue; and
  - b) that Council continue consultations with Guide Dogs NSW/ACT and other stakeholders with the aim of developing safe and inclusive pedestrian crossings in our community.
3. The following amendments to *LTC1223(1) Item 7* to include urgent action being taken to improve visibility of the pedestrian crossing at Illawarra Road at Yirran

**Gumal Early Learning Centre, including:**

- a) a report including designs to improve visibility at the crossing be brought to the next possible Local Traffic Committee Meeting, considering options to raise the crossing, implement flashing lights, or any other measure to improve safety; and
- b) that upon approval by the Local Traffic Committee and Council, these works be immediately prioritised and undertaken, funded through the quarterly budget update.

**4. The following amendments to LTC1223(1) Item 3:**

- a) that the clause on page 7 of the policy that allows for crossings to be provided at less than the numerical warrant be amended to read as follows:  
*'A pedestrian (zebra) crossing may also be considered at locations where there is a deviation from meeting the warrant, such as where the pedestrian crossing would serve as an essential link to an overall network of pedestrian facilities, or for a vulnerable group such as children, the elderly or mobility impaired';* and
- b) that a report be provided to Council 12 months after the adoption of the policy about any new pedestrian crossings that have been approved or refused under the new policy, with reasons for the approvals and refusals to be included in the report.

**Motion Carried**

**For Motion:**

Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:**

Nil

**C0324(1) Item 4**

**National General Assembly of Local Government 2024**

**Motion: (Drury/Scott)**

1. That Council determine the Councillors attending the National General Assembly of Local Government 2024 are CIs Byrne, Drury, Atkins, Langford, Lockie, Griffiths and Da Cruz.
2. That Council determine the one (1) Councillor that will be the voting delegate is CIr Byrne.
3. That Council endorse the following motion to be submitted to the 2024 National General Assembly:

*This National General Assembly calls on the federal government to improve the ethically and environmentally responsible investment options for Councils by developing legislation that requires all banks to offer fossil fuel free investment options.*

**Motion Carried**

**For Motion:**

Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:**

Nil



### Amendment (Da Cruz)

That Council endorse the following Motions to be submitted to the 2024 National General Assembly:

- a) *That this National General Assembly calls on the Australian Government to ensure sufficient funding of regulation of the Waste industry including monitoring handling of Construction Waste in the Circular Economy in particular the handling of hazardous materials.*
- b) *This National General Assembly calls on the Australian Government to urgently standardise Bins and include funding for education in schools curriculum and to councils for education in the community (at work and play) about key components of the waste strategy such as what goes into the different coloured kerbside bins but also more generally, where and how the content is processed and other initiatives the Government is taking to reach a circular economy with regard to domestic waste.*

The Chairperson ruled the amendment out of order as they are listed in the business paper as Notices of Motion.

### C0324 (1) Item 5 Mort Bay Park-Tree Management and View Corridors

Motion: (Byrne/Stamolis)

That Council endorses a two year tree management implementation plan for the following:

- a) removal of three large Acacia trees generally adjacent to Phillip Street (May 2024);
- b) assessment of view corridors and consequent tree management and maintenance along Phillip and Short Streets;
- c) removal of all existing Coastal Banksia within Site C (Banksia integrifolia) which was mistakenly planted in 2006 and replace these trees with Heath Banksia and understory planting. (May 2024 onward); and
- d) other tree removals to include the removal of self-sown Acacia, Tuckeroo and Casuarina trees. To minimise ecological and biodiversity impacts tree removals will involve the creation of some carefully selected stag trees (branch removal and pruning) which will be supported by the implementation of an intensive winter planting regime (removal and replanting from May 2024 onward).

Motion Carried

For Motion:

Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

Against Motion:

Nil

### C0324(1) Item 6 InnerWest@40 Study - Post Public Exhibition

Motion: (Stephens/Lockie)

1. That Council adopt the InnerWest@40 "Investigation in Potential Local Road Speed Limit Reductions" Study and seek approval and funding from Transport for NSW (TfNSW) to expedite the implementation of 40km/hr speed limits on all local streets within the Inner West Local Government Area.
2. That Council forward the InnerWest@40 "Investigation in Potential Regional and



**State Road Speed Limit Reductions” Study to Transport for NSW to inform:**

- a) the introduction of consistent speed limits, of 50km/hr or less, on Regional Roads within the Inner West Local Government Area;
- b) the introduction of consistent speed limits on State Roads within the Inner West Local Government Area, as appropriate to each road’s function and adjacent land uses;
- c) the establishment of speed limits consistent with adjacent speed zoning at the 9 key locations identified in the Study; and
- d) the establishment of 40km/hr high pedestrian activity areas in the 8 key locations identified in the Study.

3. That Council update the Policy Register and publish, as applicable, internally, and externally the adopted InnerWest@40 Studies.
4. That authority be delegated to the General Manager to make minor editorial amendments for clarity or correction following adoption of InnerWest@40.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**Procedural Motion (Byrne/Lockie)**

**That the meeting be adjourned for 10 minutes.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

The meeting was adjourned at 8:57pm

The meeting recommenced at 9:09pm

**C0324(1) Item 7**

**Local Traffic Committee Meeting - 19 February 2024**

**Motion: (Howard/Scott)**

1. That Council receive the minutes and adopt the recommendations of the Local Traffic Committee meeting held on 19 February 2024.
2. That Council officers meet with Marrickville Metro management to discuss strategies for reducing the amount of shopping trolleys left on streets surrounding Marrickville Metro.
3. That Council officers table a report back to the April Ordinary Council meeting with outcome of the meeting and strategies for mitigating the issue of abandoned shopping trolleys.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 8                      Post Exhibition - Aboriginal and Torres Strait Islander Procurement Strategy**

**Motion: (Howard/Drury)**

1. That Council adopt the Aboriginal and Torres Strait Islander Procurement Strategy, with the addition of a note stating that Council will review the Strategy after one year with the view of assessing council's progress in meeting the proposed target for procurement from Aboriginal or Torres Strait Islander Suppliers or products and seeking to at least double the target each year in the next five years.
2. That as part of that review, Council undertake engagement with Aboriginal and Torres Strait Islander suppliers to ensure that the procurement strategy is adequately servicing Aboriginal and Torres Strait Islander owned businesses.
3. That Council specifically target the GreenWay project for Aboriginal and Torres Strait Islander procurement and identify opportunities for Aboriginal and Torres Strait Islander suppliers.
4. That Council hold training and awareness sessions with Aboriginal and Torres Strait Islander suppliers and organisations regarding opportunities to work with Inner West Council and Council's tender processes.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 9                      Update on Creative Use of Town Halls**

**Motion: (Howard/Byrne)**

1. That Council endorse the immediate procurement of audio, lighting, and other necessary technical equipment to support the activation of creative spaces within the town halls, to be funded through the third quarter budget review process.
2. That Council note the inclusion of a capital works program for refurbishment works for Marrickville Town Hall within the draft FY24/25 draft budget.
3. That Council thank and acknowledge the work of the community representatives who participated in the Marrickville Town Hall Steering Committee.
4. That an event be held in the next three months, funded through the third quarter budget review process, to showcase the work undertaken by the Committee and Inner West Council to activate our town halls and featuring performances by local artists, musicians and performers, inviting:
  - a) representatives from arts and cultural organisations from across Sydney, with an emphasis on local organisations and organisations from multicultural arts organisations;

- b) relevant media;
  - c) the Australian Federal Minister for the Arts, NSW Special Minister of State, Minister for Roads, Minister for the Arts, Minister for Music and the Night-time Economy, and Minister for Jobs and Tourism and Federal and State representatives; and
  - d) members of the Marrickville Town Hall Steering Committee, (and that the contribution made by these volunteers be acknowledged at the event).
5. That advertising banners and flags noted in the report are in place at all town halls prior to this event.
  6. That the Inner West Council website host a page promoting the use of our town halls by artists and creative industries, and that printed collateral promoting this initiative be made available at our libraries, community centres, and other locations, and that a feature article promoting the initiative be included as part of an upcoming edition of the Inner West Community News.
  7. That Council report back to the April Ordinary Council meeting about options to promote the initiative more broadly, including on bus stop advertising, social media advertising and more broadly, with costs to be absorbed through the third quarter budget review process.
  8. That Council endorse the Community Venue Hire Grants and Fee Scale Policy being amended as below and placed on public exhibition for a period of 28 days to seek community feedback on the proposed amendment:
 

That Table 1: Schedule of Scaled Fees and Categories of Organisation be amended to include all creative individuals or groups requesting use of Town Halls or their associated spaces in the 100% scaled fee waiver category, where the activity or event to be held is not primarily a fundraising event.
  9. That following the conclusion of the exhibition period, the draft amended Community Venue Hire Grants and Fee Scale Policy be brought back to Council for consideration for adoption.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 10 Household Rainwater Tanks**

**Motion: (Howard/Stephens)**

1. That Council endorse the renewed approach to the Rainwater Tank Incentive Scheme which will make it more accessible to residents across the Inner West by:
  - a) making the engagement component available online on a regular basis, supported by other web resources;
  - b) for residents who seek a face-to-face seminar, utilising the space at Council's Sustainability Hub at Summer Hill to provide engagement with staff; and
  - c) removing the need for a staff member to physically inspect residents' homes, relying instead on photographs supplied by residents and professional certification from licensed tradespeople.

2. That Council set a target for annual residential household uptake through the Rainwater Tank Incentive Scheme and report back to Council on a bi-annual basis about the target, strategy to reach it and progress via councillor briefing.
3. That Council include information about the Rainwater Tank Incentive Scheme in an upcoming edition of the Inner West Community News and on social media, include information about the scheme in publications associated with rates notices, and ensure information about the scheme is accessible to residents via the council website.
4. That Council write to the NSW Minister for Planning, the Hon. Paul Scully, noting the limitations of the current Complying Development SEPP with respect to installing household rainwater tanks, particularly in relation to lot size and heritage protection, and ask for this to be reviewed.
5. That Council write to the Minister for Better Regulation and Fair Trading, the Hon. Anoulack Chanthivong MP, asking that action be taken to support residential tenants to install solar panels, batteries and household rainwater tanks.
6. That Council write to the Federal Minister for Water, the Hon. Tanya Plibersek MP, and the NSW Minister for Water, the Hon. Rose Jackson MLC, requesting funding to local governments to provide support to households looking to install household rainwater tanks.
7. That Council investigate options to expand the Rainwater Tank Incentive Scheme to include the installation of rainwater connections to residential laundries and toilets.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 11 Inclusive Playgrounds Progress Update**

**Motion: (Howard/Drury)**

1. That Council receive and note the report.
2. That noting the 5 best sites put forward for the inclusive playground program meant a gap in the Ashfield ward, the program is to investigate the inclusion of the Ashfield ward by adding an additional site to the current program, with the results of the investigation reported to the Major Projects Committee for consideration.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 12 Council Streetscape Services Website Improvements**

**Motion: (Howard/Scott)**

1. That Council receive and note the report.
2. That progress on the proposed website updates to publicise street cleaning (including high pressure cleaning), weed spraying, park mowing, park cleaning schedules and the Civil Works maintenance work schedules be reported to each meeting of the Customer Service Committee until completion and then to Council.
3. That spreadsheets detailing data on service delivery for verge mowing and each of the above services continue to be updated and published on the website each quarter.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 14 Investment Report at 31 January 2024**

**Motion: (Drury/Da Cruz)**

**That Council receive and note the report.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**Amendment (Da Cruz/Atkins)**

**That Council note that \$276 million of Rate and Tax Payer funds are held by Council and invested as at January 2024.**

**Motion Lost**

**For Motion:** Crs Atkins, Da Cruz, Griffiths, Langford and Shetty

**Against Motion:** Crs Byrne, D'Arienzo, Drury, Howard, Lockie, Scott, Smith, Stamolis, Stephens and Tsardoulis

**C0324(1) Item 15 FOGO Monthly Report**

**Motion: (Howard/Scott)**

**That Council receive and note the report.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 16 FOGO Opt-in weekly Red Bin Service**

**Motion: (Howard/Byrne)**

1. That Council receive and note the report.
2. That Council commence registration for the opt-in weekly red bin collection on 18 March with the service to commence on 25 March. For the first 3 weeks of registration priority will be given to set categories of residents with the most need. During this period households with small children in nappies, residents with medical conditions and disability and large households with 5 or more residents will be able to register.
3. That from 8 April other residents not listed in the categories above will be able to register for the opt-in weekly service.
4. That registrations will be taken by phone only with the requirement for a short survey to obtain necessary information, and agreement for the Council's Wastebusters team to be able to contact the resident in the future.
5. That information about the registration process for the opt-in weekly red bin collection is to be provided clearly on the Council website.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 17 Recycling of Soft Plastics and Polystyrene**

**Motion: (Howard/Shetty)**

1. That Council receive and note the report.
2. That Council again write to major supermarkets and the Australian Consumer and Competition Commission Soft Plastics Taskforce noting the recent recommencement of soft plastics recycling through some trial stores in Melbourne, requesting that similar trials be held in the Inner West Local Government Area, and noting the responsibility of major supermarket retailers to manage soft plastics and hard to recycle waste.
3. That Council write to the Commonwealth Government noting our eagerness to participate in future trials of kerbside soft plastics recycling under the National Plastics Recycling Scheme.
4. That Council officers report back in April 2024 with the results of the tender for the expansion of soft plastics recycling services and that costs be factored into the development of the 2024-2025 Budget.
5. That Council continue to explore options for the use of an EPS extruder that would allow the collection of polystyrene through community recycling centres.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 18 Update on Rozelle Interchange and Rozelle Parklands**

**Motion: (Byrne/Scott)**

**That Council receive and note the report.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 21 Electric Vehicle Public Charging Update**

**Motion (Smith/Atkins)**

1. That Council receive and note the report.
2. That Council commit to the installation of at least two public charging stations, one to be located kerbside and one to be located in a council car park, by no later than September 2024.
3. That Council receive a bi-monthly report on the progress of installing EV public charging infrastructure in the LGA, including at the two locations mentioned above, as well as other kerbside locations, council car parks, and depots.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**Procedural Motion (Shetty/Byrne)**

**That Council allow Cllr Shetty to speak for 1 additional minute on Item 22.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**Procedural Motion (Scott/Stephens)**

**That Council allow Cllr Byrne to speak for 2 additional minutes on Item 22.**



**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 22 Community Engagement Outcomes - All weather surface sporting field**

**Motion: (Scott/Byrne)**

1. That Council receive and note the report.
2. That Council continue investigation into the installation of all-weather surface at one or more of Leichhardt 2, Easton Park, Waterfront Drive (Callan Park) and Balmain Road (Callan Park).
3. That Council staff engage representatives from the sporting clubs that made submissions including Balmain District Football Club, Leichhardt Saints, Leichhardt Wanderers Cricket Club, Balmain Junior Rugby Club, Balmain South Sydney Cricket Club, Balmain Little Athletics, Glebe District Hockey Club, Inner West Harbour Cricket, Cricket NSW, Canterbury District Football Association and Football NSW and with a view to supporting them to agree jointly to a suitable location, and including discussion of how clubs that do not prefer an all-weather surface can be accommodated at other venues.
4. That Council note the Chief Scientist and Engineer's [Independent review into the design, use and impacts of synthetic turf in public open spaces](#) 13 October 2022 recognises that "in a context of constrained resources and climate futures, councils have the challenging task of managing competing values and interests, including availability and application of open space."
5. That Council note that the report identifies that environmental impact is highly dependent on site-specific factors, and identifies potential ways to mitigate negative environmental issues when planning and delivering, (e.g. design features, like a dropped level of field relative to surrounding area, can limit transport of plastics).

**Motion Carried**

**For Motion:** Crs Byrne, D'Arienzo, Drury, Howard, Lockie, Scott, Smith, Stephens and Tsardoulis

**Against Motion:** Crs Atkins, Da Cruz, Griffiths, Langford, Shetty and Stamolis



**C0324(1) Item 23 Living Streets Program 2023-24**

**Motion: (Smith/Atkins)**

1. That Council receive and note the report.
2. That Council undertake an additional advertising push on social media and in the next Council newsletter encouraging participation in the Living Streets and Adopt-A-Spot programs.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 24 Direct Employment of people with a disability - bimonthly report**

**Motion: (Howard/Scott)**

1. That Council receive and note the report.
2. That Council share the Job Role and Accessibility and Inclusion Audit with the Inner West Council Access Advisory Committee and seek feedback.
3. That the May bi-monthly report include a table of recommendations from the Job Role and Accessibility and Inclusion Audit, noting those that are supported, supported in principle or opposed, with rationale as to council staff's recommendations and including a possible timeline for implementation in the case of those that are supported or supported in principle.
4. That bi-monthly reports indicate the number of people with disability employed at council, and specifically employed in the roles identified in the Job Role and Accessibility and Inclusion Audit.
5. That elected Councillors be invited and facilitated to undertake the "Building a Culture of Accessibility and Inclusion" training before June 2024 and that the number of councillors and staff who have completed the training be reported to the July 2024 meeting.
6. That the 2024-2025 Budget specifically include funding and information about programs to support disability inclusion in the Inner West Council workforce and to support the direct employment of people with disability.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 25      Tempe Streets and Laneways – Strategy to Improve Streetscape and Amenity**

**Motion: (Howard/Langford)**

1. That Council receive and note the report.
2. That Council write to all residents of Tempe, St Peters and Sydenham outlining the works being undertaken and noting the blitz of the suburbs to be undertaken throughout the next three months to June 2024.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 26      Biennale - Local Businesses Meeting Outcomes and Promotional Plan**

**Motion: (Byrne/Scott)**

1. That Council fund the provision of a mini bus and driver to provide a shuttle bus service connecting patrons going to the Biennale at White Bay Power Station to Darling Street Balmain and Rozelle. The Service is to be provided on Saturdays and Sundays throughout the festival with the route and pick-up and drop-off location to be determined in consultation with Balmain/Rozelle Chamber of Commerce.
2. That Council urgently write to Transport for NSW seeking a joint funding contribution toward the cost of this bus service, immediate assistance in hiring the bus, securing a driver and implementing the route and pick up/drop off locations.
3. That funds for this be identified in the next quarterly budget review.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**Procedural Motion (Scott/Stephens)**

**That Council Suspend Standing Orders and bring forward Items 51 and 52 and enter into Confidential Session to deal with all confidential items at this time.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

## **Confidential Session**

That in accordance with Section 10A(1) of the *Local Government Act 1993*, the following matters be considered in Closed Session of Council for the reasons provided:

**C0324(1) Item 51 Quarterly Strategic Investment Property Report – January 2024**  
Section 10A(2)(c) of the *Local Government Act 1993*) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.

**C0324(1) Item 52 TfNSW Litigation - Camdenville Park** (Section 10A(2)(g) of the *Local Government Act 1993*) that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege

## **REPORTS WITH CONFIDENTIAL INFORMATION**

### **C0324(1) Item 51      Quarterly Strategic Investment Property Report – January 2024**

**Motion: (Drury/Scott)**

**That Council receive and note the report.**

#### **Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

Councillor Howard left the Meeting at 10:22pm as he declared non-significant, non-pecuniary interest in Item 52 - TfNSW Litigation - Camdenville Park as he works in the Ministerial Office of the Minister for Transport and this is a legal matter.

### **C0324(1) Item 52      TfNSW Litigation - Camdenville Park**

**Motion: (Drury/Stephens)**

**That the Council, in the event of any negotiations, endorse the General Manager and General Counsel to negotiate compensation for the Acquired Land in respect of the Land and Environment proceedings.**

#### **Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**Absent:** Cr Howard

#### **Procedural Motion (Smith/Lockie)**

**That Council move back into the Open Session of the Council Meeting.**

#### **Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**Absent:** Cr Howard

Councillor Howard returned to the Meeting at 10:24pm.

**Procedural Motion: (Atkins/Langford)**

**That Council Suspend Standing Orders and bring forward Item 40.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**Procedural Motion (Byrne/Smith)**

**That Council allow Cllr Howard to speak for 2 additional minutes on Item 40.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 40 Notice of Motion: Trans Day of Visibility Rally - 31 March 2024**

**Motion: (Atkins/Lockie)**

1. That Council note that on Transgender Day of Visibility Council already flies either the Progress Pride flag or the transgender flag at its town halls and lights Camperdown Memorial Rest Park in the colours of the transgender flag.
2. That Council endorse and publicise on social media the Trans Day of Visibility Rally to be held on Sunday 31 March 2024 at 2pm at Pride Square.
3. That Council prioritise consideration of an application for up to 4 stalls at Pride Square before the rally to give the atmosphere of a small community fair.

**Motion Lost**

**For Motion:** Crs Atkins, Da Cruz, Griffiths, Langford, Lockie, Shetty and Stamolis

**Against Motion:** Crs Byrne, D'Arienzo, Drury, Howard, Scott, Smith, Stephens and Tsardoulis

**Foreshadowed Motion (Howard/D'Arienzo)**

1. That Council note that the international Transgender Day of Visibility takes place on 31 March 2024.
2. That Council note that under previous Council decisions the Progress Pride Flag or transgender flag will be flown at the Town Halls and lights at Camperdown Memorial Rest Park will be lit with the colours of the transgender flag.
3. That Council notes other work that Inner West Council is doing to support transgender and gender diverse people in our community, including but not limited to the establishment of an Inner West Pride Centre, programming Trans and Gender Diverse Swim nights, supporting our LGBTQ Working Group, advocating for significant law reform, and activation and support offered through the Pride Inner West program.

4. That Council again highlight the work of local trans and gender diverse activists and organisations in an upcoming edition of Inner West Council News to mark Trans Day of Visibility.
5. That Council prioritise consideration of an application for up to 4 stalls at Pride Square before the rally to give the atmosphere of a small community fair.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 27 Perfect Match: Aboriginal and Torres Strait Islander Participation**

**Motion: (Scott/Da Cruz)**

**That Council receive and note the report.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 29 Reconciliation Action Plan Quarterly Update**

**Motion: (Howard/Griffiths)**

**That Council receive and note the report.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 30 Customer Service in Development Assessments - Bi-Monthly Report**

**Motion: (Scott/Atkins)**

1. That Council receive and note the report.
2. That Council hold a short, online, follow-up industry professionals workshop advertised to the original invitees and participants, providing them with a copy of the Action Plan, seeking feedback about the proposed service improvements and the external review, and seek their willingness to continue to be involved in service improvements.
3. That Council record feedback from the follow up session and provide it with the next report to Council on Customer Service in Development Assessment.

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 31 Mandatory Reporting of Reports Sent to Council by Fire and Rescue NSW**

**Motion: (Scott/Lockie)**

**That Council receive and note the report.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 32 Notice of Motion: Review Inner West Aquatic Centre Fees**

**Motion: (Da Cruz/Atkins)**

**That Council request a review of fees and charges at the Inner West Council's 5 aquatic centres to be provided in time for the adoption of new fees on 1 July 2024. The Terms of Reference for the review to include:**

- a) the costs of running each of the aquatic centres; and
- b) an explanation of how the council's aquatic centre fees and charges are calculated, taking into account:
  - i. direct debit and credit card charges;
  - ii. costs and sources of Income for each of the 5 aquatic centres;
  - iii. training of lifeguards and other staff such as personal trainers and nutritionists;
  - iv. fees for school carnivals;
  - v. fees for squad training;
  - vi. minimum and maximum adult and children annual costs to swim, use the gym and other facilities based on weekly use for six months - including actual use, income and days/hours open 1 July – 31 Dec 2023;
  - vii. aqua aerobics fees for adults and seniors at each pool;
  - viii. access to each pool – public transport, population living within 400m, cycling and parking including transport for staff;
  - ix. how a seasonal fee could work;
  - x. extending the hours and days each centre is available to the public or available for private use (self provision of Life Guards etc.);
  - xi. upgrades required to move away from gas (co-gen), costs and grants;
  - xii. operation of Moveable Floor at Ashfield;
  - xiii. comparative costs at Pools within our LGA and adjacent LGAs; and
  - xiv. consultation with the community and centre users.

**Motion Lost**

**For Motion:** Crs Atkins, Da Cruz, Griffiths, Langford, Lockie, Shetty and Stamolis

**Against Motion:** Crs Byrne, D'Arienzo, Drury, Howard, Scott, Smith, Stephens and Tsardoulis

**C0324(1) Item 33      Notice of Motion: Review Domestic Waste Charge**

**Motion: (Da Cruz/Stamolis)**

1. That Council notes the considerable dissatisfaction in the community about the rollout of FOGO.
2. That Council review the Domestic Waste Charge in time for adoption of new fees on 1 July 2024.

**Motion Lost**

**For Motion:** Crs Atkins, Da Cruz, Griffiths, Langford, Shetty and Stamolis

**Against Motion:** Crs Byrne, D'Arienzo, Drury, Howard, Lockie, Scott, Smith, Stephens and Tsardoulis

**C0324(1) Item 34      Notice of Motion: Queer Rights Street Rally 18 February 2024**

**Motion: (Atkins/Byrne)**

**That this Item be withdrawn.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**Procedural Motion (Howard/Stephens)**

**That Council allow Cllr Byrne to speak for an additional 1 minute on item 35.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**C0324(1) Item 35      Notice of Motion: 26 January**

**Motion: (Atkins/Lockie)**

1. That Council note the distress and trauma caused to First Nations people when we celebrate on 26 January.
2. That Council note that the Aboriginal and Torres Strait Advisory Committee advises that local Aboriginal and Torres Strait Islander people are not focused on 26 January as Australia Day or a day for citizenship but focus on Yabun as a celebration of survival and culture. Council continues to support Yabun annually and that the Committee did not express a view about when Council holds citizenship ceremonies.
3. That Council decide that citizenship ceremonies not be held on 26 January in the future.



**Motion Lost**

**For Motion:**

Crs Atkins, Da Cruz, Griffiths, Langford, Lockie, Shetty and Stamolis

**Against Motion:**

Crs Byrne, D'Arienzo, Drury, Howard, Scott, Smith, Stephens and Tsardoulis

Councillor Griffiths left the Meeting at 10:52pm as he declared a non-significant, non-pecuniary interest in Item 36 - Notice of Motion: Inner West Schools Active Travel as he is employed by the NSW Department of Education and could not determine prior to the meeting if there would be an impact regarding the grants.

Councillor Howard left the Meeting at 10:52pm as he declared a non-significant, non-pecuniary interest in Item 36 - Notice of Motion: Inner West Schools Active Travel as he works in the Office of the Minister for Transport which may have oversight of the grant program referenced in the Motion.

**C0324(1) Item 36 Notice of Motion: Inner West Schools Active Travel**

**Motion: (Shetty/Stephens)**

1. That Council acknowledges the mental, physical and environmental benefits of having more school students walking, cycling and scootering to school.
2. That Council notes the NSW Government's recently announced Active Transport to School program offering an additional \$10 million to councils to fund active travel to school projects.
3. That Council undertakes a report into establishing an Inner West Primary Schools Active Travel pilot program identifying primary schools in the Local Government Area with potential to be involved in a multi-disciplinary education and pedestrian infrastructure improvement program to encourage more walking, cycling and scootering to school.
4. That Council investigates potential funding sources for the program, including external sources such as TfNSW's Get NSW Active grant program.

**Motion Carried**

**For Motion:**

Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:**

Nil

**Absent:**

Crs Griffiths and Howard

Councillor Griffiths returned to the Meeting at 10:53pm

Councillor Howard returned to the Meeting at 10:53pm

**C0324(1) Item 38 Notice of Motion: Waste Education (Motion for National General Assembly)**

**Motion: (Da Cruz/Griffiths)**

1. That Council endorse the following motion to be submitted to the 2024 National General Assembly:

*This National General Assembly calls on the Australian Government to urgently standardise Bins and include funding for education in schools curriculum and to councils for education in the community (at work and play) about key components of the waste strategy such as what goes into the different coloured*



*kerbside bins but also more generally, where and how the content is processed and other initiatives the Government is taking to reach a circular economy with regard to domestic waste.*

2. That the first sentence of the Summary of Key Arguments be amended to read: "The ongoing rollout of FOGO, which is a State and National initiative, present challenges for local council and communities."

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

**Procedural Motion (Byrne/Smith)**

**That Items 39 and 43 be deferred to the 9 April 2024 Ordinary Council meeting.**

**Motion Carried**

**For Motion:** Crs Atkins, Byrne, Da Cruz, D'Arienzo, Drury, Griffiths, Howard, Langford, Lockie, Scott, Shetty, Smith, Stamolis, Stephens and Tsardoulis

**Against Motion:** Nil

Meeting closed at 11.02pm

**PUBLIC SPEAKERS:**

<b>Item #</b>	<b>Speaker</b>	<b>Suburb</b>
<b>Item 5:</b>	Jacquie Stratford	Birchgrove
	Frank Portegys	Birchgrove
	Robert Clark	Birchgrove
<b>Item 6:</b>	Will Atkins	Balmain East
	Sharon Laura	Haberfield
<b>Item 7:</b>	Margo Cashman	Dulwich Hill
<b>Item 21:</b>	Stan Baker	Birchgrove
<b>Item 22:</b>	Matthew Bowen	Lewisham
	David Cook	Mosman
	Dr Mick Battam	Box Hill
	Louisa Larkin	Balmain
	Terrence Kelly	Newington
	James Murray-Prior	Olympic Park
	Garnet Brownbill	Tempe
	Hall Greenland	Leichhardt
	David Birds	Balmain
<b>Item 40:</b>	Wei Thai-Haynes	Ashfield
<b>Item 42:</b>	Jaroslav Jeremy Urbaniak	Petersham
	Naomi Cooper	Lewisham

The Minutes of the Ordinary Meeting of Council held on the 5<sup>th</sup> March, 2024 were confirmed as a correct record on this 9<sup>th</sup> day of April 2024.

**Item No:** C0424(1) Item 1  
**Subject:** CONDOLENCE MOTION: CHRISTOPHER HUGH PRATTEN OAM (1934-2024)  
**From:** Councillors Jessica D'Arienzo and Mark Drury

Item 1

### MOTION

That the Inner West Council acknowledges the life and passing of Christopher Hugh Pratten OAM (1934-2024). Chris made a significant contribution to our understanding of the Ashfield district. We are indebted to the fruits of his passion for the conservation of natural and built heritage. We will convey this and our condolences to his family and work with the Ashfield & District Historical Society to determine a suitable way of memorialising him.

### Background

Chris Pratten's links with Ashfield go back to when one of his great-grandfathers, John Plant Wright, moved to live in the Ashfield Municipality in 1882 and the connections continued for several decades, returning in 1986 when Chris moved from the country to live in Summer Hill.

Born on 23 September 1934 at Wooten Private Hospital, Darlinghurst, Chris was the son of Herbert Graham (Bert) and Doris Pratten (nee Clarke) who lived at Kurraba Point. His primary schooling was at Neutral Bay Public School and then he attended Shore at North Sydney graduating with his Leaving Certificate in 1951. After gaining a Bachelor of Science in 1956 he began work at the family property, Amaroo Station, west of Orange and he later sectioned off the farm *Koolewong* on part of the Amaroo Station. Chris developed successful sheep and cattle herds and grew a variety of crops on *Koolewong* which is now in the hands of his son, Michael and his family. During the 1960s Chris fenced off a large tract of the property where he regenerated native trees and plants, produced environments for birds and wildlife and developed his knowledge and skills in soil conservation.

While working at *Koolewong* Chris also lectured at Orange Agricultural College and Orange TAFE. He was the foundation president of the Orange Field Naturalist and Conservation Society (1974-1984), was the chairman of the Nature Conservation Council of NSW in 1978 and held positions on several other heritage and conservation councils during the 1980s. In 1984 he was appointed as the first Environment Director of the National Trust of Australia (NSW) which he retained until he resigned in 1989.

When attending school at Shore, Chris gained a love of singing in church choirs, which continued into his adult life. When living at the farm in the 1950s he formed a choir at St John's Church in Molong, near Orange. Chris managed and conducted the choir, and it grew in numbers and ability, singing at church services, weddings and other events including at community Christmas carol events. In 1958 the choir travelled to Sydney to sing at St Augustine's, Neutral Bay for Chris' wedding to Elaine Massey. He later moved on to the choir at St Barnabas at East Orange and brought the singers to great heights. Church choirs continued to draw Chris' interest throughout his later life and he often spoke about his early choir experiences.

In 1986 Chris returned to live in Sydney, and bought *Hillcrest*, a run-down two storey home on Prospect Road Summer Hill which he set about restoring to its former glory. He gained great pleasure working in his garden and was generous in advice and giving cuttings of his plants to his many friends and neighbours.

Chris Pratten has been a member of the Ashfield & District Historical Society since 1986 and he remained an active member until his death in 2024. During the early years he held the position of Secretary of the Society, produced the newsletter, edited publications, researched, wrote, lobbied Council to save the heritage buildings of the area from demolition or destruction.

He took on work as a heritage consultant and formed a working relationship with architectural historian Robert Irving in and around the former Ashfield Municipality.

*Ashfield Heritage Study* produced by Godden / MacKay was published in 1993. Well over one year of intensive work led by Chris Pratten and Robert Irving with the assistance of historian, Nora Peek, went into the detailed evaluation of each property listed in the Study. It remains today an extremely valuable reference to significant sites of the Ashfield district.

Chris was the editor of the Ashfield & District Historical Society's publications from 1992 to 2003 and during those years his output in historical research and writing as well as editing others' work was prolific. He raised the 'bar' in Sydney local history publications and Ashfield's journals and books were considered 'professional' and significantly raised the profile of the Society.

Chris not only wrote for the Society's journals, but also produced various other publications.

- He co-authored the *Working the Clays, the Brickmakers of the Ashfield District*, with the late Nora Peek, which was launched by NSW Premier Bob Carr in July 1996. This book is still recognised today as a valuable resource on the history of brickmaking in Sydney.
- In 2002 he wrote *Amaroo, Squatters, Sheepwalks, Yeomen and More*, the story of Amaroo, the Pratten family farm located between Orange and Molong. The book was written for his family and those from the area and tells of the history of the farm and the district, the environment, the farming and industry, characters, hardships and good times.
- *Herbert Edward Pratten (1865-1928), Manufacturer, Miner, Minister* was published in 2016. The book was a labour of love for Chris, who considered his grandfather worthy of a biography due to the breadth of his endeavours, including being mayor of Ashfield 1909-1911 before his political career in the Australian Federal government.
- *Milleewa, and the Milleewa Boys' Home* was published in 2017, hot on the heels of his previous book on his grandfather. *Milleewa* was a Pratten family home which Agnes Pratten sold to the Anglican Homes for Children Association in 1918. The book tells of the history of the house and its occupants before becoming a children's home. The second half of the book Chris drew on all available sources to produce a history of the home and the boys who lived there.
- In 2023 he co-authored with Ann O'Connell, *Frederick Clissold, Esquire of Glentworth, Ashfield*. This book covers the life of Clissold from his birth in 1831 in England through an early life of hardship and struggle as a fellmonger. It tells of his many enterprises including property speculation, pastoral and mining interests, local politics and horse racing and the establishment of the Canterbury Racecourse. Of local importance the book provides detailed information of Clissold's homes, notably *Glentworth* and its history. *Glentworth* remains as the grandest home in Ashfield and is now the centrepiece of the Cardinal Freeman Village in Victoria Street Ashfield.

In the year 2000, Chris Pratten was named Ashfield Citizen of the Year for his tireless efforts promoting and protecting the area's heritage.

He was then awarded the Medal of the Order of Australia in 2005 for his work in the conservation of natural and built heritage as a grazier, educator and administrator.

In 2014 he was granted life membership of the Ashfield & District Historical Society.

His last major 'award' which gave him enormous pleasure, was the honour of being invited to speak at the launch the book, *Orchids of Central Western NSW* by Dr Colin Bower and Dr Richard Medd at Orange City Library on 17 October 2023. According to his daughter Jenny, her father's speech at the launch was his best ever.

Chris was a member of St Paul's Anglican Church at Burwood and formed many friendships within the congregation and gaining great pleasure listening to the choir. In 2022 he began writing his reminiscences about his involvement in country choirs: *A Chronical of a Country Choirmaster*, but this remained unpublished at the time of his death. Friends will see to it that it reaches the press.

Chris' health had been declining gradually over several years but, although slower, he remained mentally and physically active up until a week before his death. He died at Royal Prince Alfred Hospital, Camperdown on 12 March 2024 at age 89. His ex-wife, Elaine, who he continued to love, and their three children, Stephen, Michael and Jenny, grandchildren, great-grandchildren, and his remaining brother Edward (Ted), mourned his loss. He had been planning and looking forward to his 90<sup>th</sup> birthday party, surrounded by family and friends.

## **Officer's Comments:**

No further comments were required for this Condolence Motion.

## **ATTACHMENTS**

Nil.

**Item No:** C0424(1) Item 2

**Subject:** DELIVERY PROGRAM 2022-26 (YEAR 3), OPERATIONAL PLAN AND BUDGET 2024-25, AND LONG TERM FINANCIAL PLAN 2024-34 - DRAFTS FOR PUBLIC EXHIBITION

**Prepared By:** Prue Foreman - Corporate Strategy and Engagement Manager and Chris Sleiman - Acting Chief Financial Officer

**Authorised By:** Ruth Callaghan - Director Community

## RECOMMENDATION

1. That Council endorse for public exhibition the:
  - a) Draft Delivery Program 2022-26 (year 3), Operational Plan and Budget 2024-2025 (including fees and charges 2024-25); and
  - b) Draft Long-Term Financial Plan 2024-2034
2. That Council receive a report of the public exhibition outcomes and the final draft plans for adoption at the June Council meeting.

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

## EXECUTIVE SUMMARY

This report presents the following plans to Council for endorsement of public exhibition as required by the Local Government Act:

- Draft Delivery Program 2022-26 (year 3), Operational Plan and Budget 2024-2025 (including fees and charges 2024-25); and
- Draft Long-Term Financial Plan 2024-2034

The public exhibition is planned to commence on Friday 12 April and close on Sunday 19 May. The documents will be displayed at:

- Council's Service Centres – Ashfield, Leichhardt and Petersham
- Council's Libraries – Balmain, Dulwich Hill, Haberfield, Leichhardt, Marrickville, Stanmore and St Peters
- Online at Your Say Inner West, Council's engagement website ([yoursay.innerwest.nsw.gov.au](https://yoursay.innerwest.nsw.gov.au))

The public exhibition will be widely promoted and the community will have the opportunity to provide submissions by mail, email, phone, online or in person at Council's service centres.

## **BACKGROUND**

### **Integrated Planning and Reporting**

Under the Local Government Act, councils are required to develop a suite of plans as part of the 'Integrated Planning and Reporting Framework' (IP&R). IP&R is a rigorous and consistent system of community planning across all NSW local councils which also takes into consideration state and regional priorities.

IP&R assists councils in delivering their community's vision through long, medium and short-term plans.

In June 2022, Council adopted its Delivery Program 2022-2026. This document outlines Council's commitment to achieving the outcomes and strategies of the Community Strategic Plan during its term of office. Due to the shortened Council term, this will be the final year of the current Delivery Program. Inner West's Delivery Program is combined with the annual Operational Plan. The one-year Operational Plan contains detailed actions for the year, and the Statement of Revenue Policy (including budget).

Council is also required to update its Long Term Financial Plan each year. The Long Term Financial Plan sets out the ten year budget forecast, underlying assumptions, sensitivity analysis, financial modelling for possible scenarios and methods of monitoring financial performance.

The draft plans must be publicly exhibited for a minimum of 28 days and Council must consider any submissions prior to adoption.

## **DISCUSSION**

### **Draft Delivery Program 2022-26 (Year 3) / Operational Plan and Budget 2024/25**

This will be the final year of the current Delivery Program, due to the short Council term. There are no structural changes to the document – it maintains the same format as the current version, which is set out under the five directions of the Community Strategic Plan. The new Delivery Program 2025-29 will be developed following the Council election in September 2024.

To develop the draft Delivery Program 2022-26 (year three) and Operational Plan 2024/25, Council's Corporate Strategy team worked across all Directorates and services to identify:

- Delivery Program principal activities that are complete or require amendment
- Operational Plan actions that will be completed in the current financial year 2023/24 (and will therefore not appear in the new document)
- Operational Plan actions that are multi-year and will roll over to the new annual plan
- New actions arising, such as from Council resolutions, impacts of legislative changes or planned activities from adopted strategies, which are funded in the forward budget.
- Revisions required to measures such as to update baselines for targets, or to refine measures to better reflect Council performance.



Concurrently Council's Finance team, in collaboration with the Executive and Councillors, developed the draft annual budget which forms part of the Operational Plan, and the fees and charges document which is an appendix to the Operational Plan.

The draft Operational Plan 2024/25 contains 162 actions and 132 measures. Council will track performance against the commitments through quarterly progress reports and the Annual Report.

## Draft Operational Plan and Budget 2024/25

Section three of the plan provides details about the draft budget and rating for 2024/25 to 2027/28. The draft Fees & Charges for 2024/25 is an appendix to the plan. In 2024/25, Council is budgeting total income before capital grants and contributions of \$291.7m and expenses of \$293.1m resulting in a deficit of \$1.4m, or 0.48% of total expenditure. Below is a summary of how Council has budgeted to spend rates and other income in 2024/25 for every \$100 received.

2024/25 How We Spend Your Rates & Other Income	
Capital and Major Projects	\$25
Resource Recovery Planning and Operations	\$13
Parks and Streetscapes Operations	\$10
Children's Services	\$9
Sports and Recreation	\$7
Civil Maintenance	\$6
Library, History, Community Venues & Centres	\$6
Parking & Ranger Services	\$5
Strategic Planning & Economic Development	\$3
Facilities Management	\$3
Events, Living Arts, Community Wellbeing, Social & Cultural Planning	\$3
Engineering Services	\$2
Development Assessment	\$2
Urban Forest	\$2
Urban Ecology & Sustainability	\$2
Traffic & Transport Planning	\$1
Building Certification, Environment Health & Building Regulation	\$1
<b>Total</b>	<b>\$100</b>

The key drivers of the draft budget include:

- IPART setting the 2024/25 Rate PEG for Inner West Council at 4.9%.
- Continued draw down of the Domestic Waste Management Reserve.
- Fees and Charges for 2024/25 being indexed at 4.1% unless stated otherwise. Over the 10 year LTFP this is forecast to reduce to 2.5%.
- Increase of salaries and wages by 3.5% plus a lump sum payment of \$1,000 or 0.5% of employees salary (whichever is greater) as per the three year State Award which commenced in July 2023.
- Provision of adequate budget for the maintenance of Council facilities under its control.

- In future years, Council is budgeting an increasing surplus after expenses and revenue are stabilised. Future years surplus are as follows:
  - 2025/26 \$0.9m surplus
  - 2026/27 \$2.4m surplus
  - 2027/87 \$4.1m surplus

In 2024/25, Council is budgeting to spend \$118.0m on capital expenditure. Whilst continuing to maintain a high renewal of infrastructure of Council assets, other major projects include:

- Greenway Program
- Leichhardt Park Aquatic Centre Major Project
- Main Street Revitalisation
- Inclusive Playgrounds
- Camdenville Park Remediation and Staged Upgrade
- Balmain Town Hall Renewal
- Mackey Park Sporting Ground Upgrade
- King George Park Amenities Upgrade
- Tempe Reserve Amenities Building Upgrade

Future years capital expenditure is:

- 2025/26 \$107.1m
- 2026/27 \$71.2m
- 2027/28 \$54.5m

The draft Fees & Charges for 2024/25 are attached and provide for a general increase of 4.1%. Select fees have varied from the standard increase after considering other factors such as community benefits and costs of providing services. Other fees may not have changed, for example statutory fees are as determined. Council's Fees & Charges have been classified under directorates and service units. *Attachment 3* includes a Fees & Charges Change Log that lists new or deleted fees and charges, changes of wording or where there is an increase/decrease of more than 5%.

### Long Term Financial Plan 2024/34

In accordance with the IP&R guidelines, the LTFP is required to include:

- projected income and expenditure, balance sheet and cash flow statement
- planning assumptions
- sensitivity analysis, highlighting factors and assumptions most likely to impact the LTFP
- financial modelling for different scenarios
- methods of monitoring financial performance
- major capital and operational expenditure implications.

The draft Long Term Financial Plan for 2024-2034 sets out two scenarios in which each, at the very least, maintain current service levels and establish a balanced budget. These are:

- **Scenario 1 – Business as Usual, maintain existing service levels:** In this scenario, Council continues to operate at the existing service levels to the community and maintaining the capital works program to ensure infrastructure is renewed or upgraded over the 10 years. This scenario also ensures that Council is financial sustainable by ensuring there are funds available to deliver infrastructure and services to the community.

- **Scenario 2 – Addresses the Infrastructure Asset Renewal Backlog:** In this alternative scenario, Council continues to provide its services to the community as per scenario 1 with the addition of a process to reduce the current infrastructure backlog of \$25.3m from the 2022/23 financial statements over the course of the LTFP. The majority of the planned infrastructure spend is spread over the 10-year LTFP and results in this scenario showing that Council would be in a general funds deficit by 2026/27 financial year, so would require a loan of approximately \$4.0M to cover the deficit.

Key highlights in the recommended scenario 1 LTFP include Council achieving a surplus for 9 years, and key performance indicators including the Unrestricted Current Ratio, Debt Service Ratio and Infrastructure Backlog Ratio all exceeding their performance benchmarks for the full ten years.

## Timeline for adoption

Tuesday 9 April 2024	Draft Delivery Program 2022-26 (year three) and Operational Plan 2024/25; and Long-Term Financial Plan 2024-34 is presented to Council for endorsement of public exhibition
Friday 12 April – Sunday 19 May 2023	Public exhibition
Tuesday 25 June 2023	Final Draft Delivery Program 2022-26 (year three) and Operational Plan 2024/25; and Long-Term Financial Plan 2024-34 presented to Council for adoption
Monday 1 July 2023	Adopted Delivery Program 2022-26 (year three) and Operational Plan 2024/25; and Long-Term Financial Plan 2024-34 commence

## FINANCIAL IMPLICATIONS

Council's commitments to achieve the outcomes of the Community Strategic Plan are set out in the Delivery Program and Operational Plan and resourced as outlined in the annual budget and Long Term Financial Plan.

## ATTACHMENTS

1. [Draft Delivery Program 2022-26 \(year 3\) Operational Plan and Budget 2024-25](#)
2. [2024/25 Draft Fees and Charges](#)
3. [2024/25 Draft Fees and Charges Changes Log](#)
4. [2024 - 2034 Draft Long Term Financial Plan](#)



Delivery Program 2022-26 (year 3)  
Operational Plan and Budget 2024-25

Draft April 2024







Council acknowledges the Gadigal and Wangal peoples of the Eora Nation, who are the traditional custodians of the lands in which the Inner West Local Government Area is situated.

We celebrate the survival of Aboriginal and Torres Strait Islander cultures, heritage, beliefs and their relationship with the land and water. We acknowledge the continuing importance of this relationship to Aboriginal and Torres Strait Islander peoples living today, despite the devastating impacts of European invasion. We express our sorrow for past injustices and support the rights of Aboriginal and Torres Strait Islanders to self-determination.

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Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

## Section 1: Introduction

Item 2

### How to read this plan

The Inner West community's vision and aspirations for the future are outlined in the Community Strategic Plan - Our Inner West 2036.

Our Inner West 2036 has:

#### 5 strategic directions

key themes of community priorities

#### 24 outcomes

what we want to achieve by 2036

#### 60 strategies

the high level actions to be undertaken by Council and its many partners

The Delivery Program and Operational Plan (this document) contains Council's commitment to delivering on the Community Strategic Plan goals.

**Section 2** outlines principal activities and specific annual actions that Council will deliver. The principal activities and actions are arranged under the strategic directions, outcome and strategies of the Community Strategic Plan.

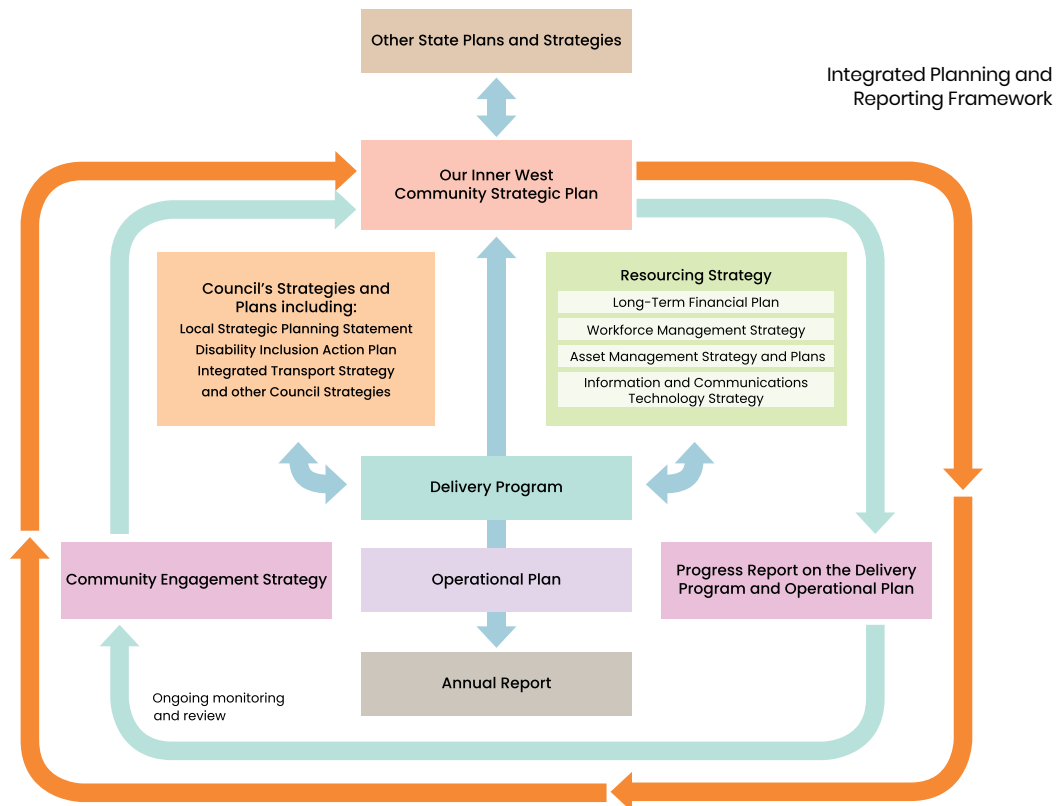
It also contains measures to monitor progress to the community through quarterly and annual reports.

**Section 3** contains the annual Statement of Revenue Policy which includes:

- a detailed estimate of income and expenditure, including a breakdown for each of Council's 39 services
- rates, fees and charges
- the pricing methodology
- borrowings

Attachment 1





## Integrated Planning and Reporting

Under the NSW Local Government Act 1993, councils are required to develop a hierarchy of plans known as the Integrated Planning and Reporting (IPR) Framework.

This framework assists councils in delivering their community's vision through long, medium and short term plans.

The Inner West Community Strategic Plan (CSP), Our Inner West 2036, identifies the community's vision for the future, long term outcomes, and strategies to get there and how Council will measure progress.

The CSP has five strategic directions:

1. An ecologically sustainable Inner West
2. Liveable connected neighbourhoods and transport
3. Creative communities and a strong economy
4. Healthy, resilient and caring communities
5. Progressive, responsive and effective civic leadership

The Delivery Program is a four-year plan which outlines Council's commitment to achieving the outcomes and strategies of the CSP. It sets out the initiatives that Council will undertake during its term of office. The one-year Operational Plan sits within the Delivery Program and contains detailed actions.

These plans are supported by the Resourcing Strategy which consists of four key components:

- Long Term Financial Plan
- Asset Management Strategy and Plans
- Information and Communications Technology Strategy
- Workforce Management Strategy

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

## Our Inner West 2036 – community strategic plan on a page



### SD1 – An ecologically sustainable Inner West

**1. The Inner West community is recognised for its leadership in sustainability and tackling climate change**

- Provide the community the information, knowledge, and tools for a sustainable Inner West
- Share successes and publicise community and Council achievements in sustainability

**2. An increasing and resilient network of green corridors provide habitat for plants and animals**

- Maintain and increase Inner West's urban tree canopy
- Manage and improve Inner West's mid and understorey vegetation
- Protect, connect and enhance natural areas, biodiversity corridors and sensitive habitat

**3. Waterways are healthy and the community is water-sensitive, treating water as a precious resource**

- Implement water-sensitive policies and projects to improve the health of our waterways
- Capture and use water from Inner West catchments
- Identify and plan for river swimming sites

**4. Air quality is good and air pollution is managed effectively**

- Improve air quality through effective regulation and education
- Facilitate alternatives to private motor vehicle use to reduce exhaust emissions
- Minimise air pollution through policy and regulation

**5. Inner West is zero emissions, climate adapted and resilient to the changing climate**

- Respond to the Climate Emergency and implement the Inner West Climate and Renewables Strategy to mitigate greenhouse gas emissions
- Develop and implement a whole of Council climate adaptation strategy to build resilience to the changing climate

**6. Inner West is a zero waste community with an active share economy**

- Move towards a circular economy to avoid waste, reuse, share and recycle through education, information, projects and initiatives
- Publicise and broaden access to local reuse and recycling infrastructure
- Increase recovery of organic material and provide a food organics recycling service to all households



### SD2 – Liveable, connected neighbourhoods and transport

**1. Development is designed for sustainability, net zero and improves health and wellbeing of the community**

- Pursue integrated planning and urban design across public and private spaces to benefit community and local environment needs
- Monitor local development and ensure it meets legislative requirements for safety and amenity

**2. The unique character and heritage of neighbourhoods is retained and enhanced**

- Provide clear and consistent planning and management that respects heritage, accessibility and the distinct characters of urban centres

**3. Public spaces are welcoming, accessible, clean and safe**

- Plan, deliver and maintain public spaces and infrastructure that fulfil and support diverse community needs and life
- Ensure private spaces and developments contribute positively to their surrounding public spaces
- Advocate for and develop planning controls that retain and protect existing public and open spaces and provision of additional public and open spaces

**4. People have a roof over their head and a safe, secure place to call home**

- Increase social, community and affordable, livable housing with good amenity, across the Inner West

- Encourage diversity of housing type, tenure and price in new developments
- Assist people who are homeless or sleeping rough

**5. Public transport is reliable, accessible, connected and interconnected**

- Improve public transport services
- Provide transport infrastructure that aligns to population growth

**6. People walk, cycle and move around the Inner West with ease**

- Deliver safe, connected and well-maintained networks of transport infrastructure
- Manage the road network to increase safety and prioritise active and public transport over private motor vehicles
- Collaborate on innovative, accessible transport options



## SD3 – Creative communities and a strong economy

### 1. Creativity and culture are valued and celebrated

- Create opportunities for all members of the community to participate in arts and culture and pursue creative lives
- Celebrate and promote awareness of the community's history and heritage

### 2. Inner West remains the engine room of creative industries and services

- Promote the Inner West as a leading destination for creativity including street art, live music and performance
- Enable creative and cultural industries to thrive through targeted investment and support
- Build new content, audiences and professional opportunities through local programs, including for young and emerging creatives

### 3. The local economy is thriving

- Assist businesses growth, innovation and improvement
- Encourage new enterprises in Inner West

### 4. Employment is diverse and accessible

- Manage the strategic future of industrial and employment lands
- Collaborate with business and industry on social and environmental initiatives



## SD4 – Healthy, resilient and caring communities

### 1. The Inner West community is welcoming and connected

- Celebrate, value and respect the diversity of the Inner West community
- Foster inclusive communities where everyone can participate in community life
- Address social inequity, obstacles to participation and social exclusion

### 2. Aboriginal and Torres Strait Islander Peoples and culture flourish and enrich the Inner West

- Centre Aboriginal and Torres Strait

Islander needs and voices at the heart of initiatives, policies and strategies

- Celebrate Aboriginal and Torres Strait Islander cultures and history

### 3. People have opportunities to participate, and develop their health and wellbeing

- Provide facilities, spaces and programs that support community health and wellbeing
- Build connected communities and provide opportunities for social participation

### 4. People have access to the services and facilities they need at all stages of life and all abilities

- Plan and deliver infrastructure and services for the changing population and those with disabilities
- Provide quality children's education and care services to ensure a strong foundation for lifelong learning
- Provide facilities, resources and activities for lifelong learning
- Improve the quality and use of existing community assets



## SD5 – Progressive, responsive and effective civic leadership

### 1. Council is responsive and service-focused

- Deliver responsive and innovative customer service
- Monitor performance and implement continuous improvement to meet the changing needs of the community

### 2. Council makes responsible decisions to manage finite resources in the best interest of current and future communities

- Undertake visionary, integrated, long term planning and decision making, reflective of community

needs and aspirations

- Ensure probity and responsible, sustainable, ethical and open local government
- Manage public resources to achieve financial sustainability

### 3. People are well informed and actively engaged in local decision making and problem solving

- Inform communities through multi-channel communications
- Support local democracy through inclusive participatory community engagement

- Support evidence-based Council decision-making

### 4. Partnerships and collaboration are valued and enhance community leadership creating positive change

- Advocate for emerging community issues
- Build resilience and capacity of local leaders, groups and communities
- Work with suppliers to deliver positive outcomes for the community, economy and environment





Item 2

Attachment 1



## Inner West councillors

Balmain Ward  
Baludarri (Leather jacket)



Mayor Darcy  
Byrne



Clr Kobi Shetty



Clr John  
Stamolis

Stanmore Ward  
Damun (Port Jackson Fig)



Clr Liz Atkins



Deputy Mayor  
Chloe Smith



Clr Pauline  
Lockie

Ashfield Ward  
Djarrawunang (Magpie)



Clr Dylan  
Griffiths



Clr Mark Drury



Clr Jessica  
D'Arienzo

Leichhardt Ward  
Gulgadya (Grass Tree)



Clr Marghanita  
Da Cruz



Clr Philippa Scott



Clr Timothy  
Stephens

Marrickville Ward  
Midjuburi (Lillypilly)



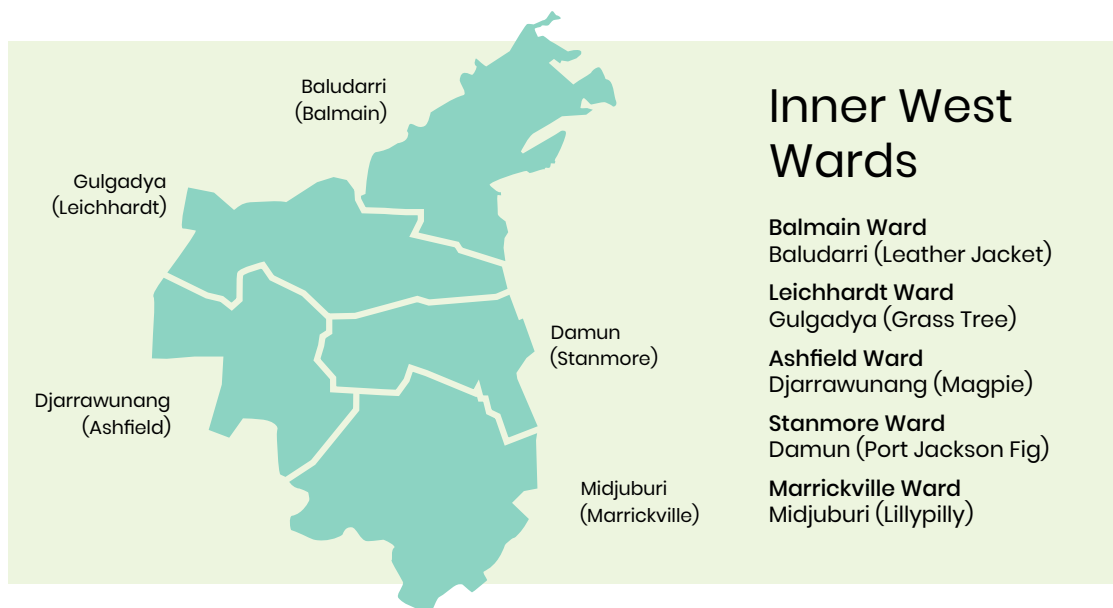
Clr Mat Howard



Clr Justine  
Langford



Clr Zoi  
Tsardoulis



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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

Item 2

## Councillor priorities for the term

Adopted February 2022



### Main Streets, business, jobs and COVID recovery

#### Main Streets:

- Develop a strategy to revitalise and support main streets in every suburb (*CSP strategy 2.3.1*)
- Expand the Perfect Match program to improve the facade of local businesses (*CSP strategy 3.2.3*)
- Develop a Laneways Strategy to promote activations, events, outdoor dining, pedestrian access and beautification (*CSP strategy 2.3.1*)
- Implement a COVID–recovery outdoor dining and live performance plan (*CSP strategy 3.1.1*)

#### Stronger economy, local jobs:

- Hold an Economic Summit (*CSP strategy 3.3.1*)
- Increase Council procurement of local goods and services (*CSP strategy 5.4.3*)
- Partner with universities and TAFE to increase the number of women working in STEM across Council (*WMS*)
- Double the number of apprenticeships and traineeships offered by Council (*WMS*)



### A Greener Healthier Inner West

#### A more active community:

- Commit more than \$10 million to upgrade pools at Leichhardt Park Aquatic Centre (*CSP strategy 4.3.1*)
- Develop plans for a state of the art upgrade of Robyn Webster Sports Centre at Tempe Reserve (*CSP strategy 4.3.2*)
- Implement streamlined access to fitness and leisure activities (*CSP strategy 4.3.1*)
- Bring Annette Kellerman Aquatic Centre and Fanny Durack Pool back into operation by Council (*CSP strategy 4.3.1*)
- Extend the Great Harbour Walk to take in Glebe Island Bridge and Bays Precinct (*CSP strategy 5.4.1*)
- Support walking buses and safe walking around 15 local schools (*CSP strategy 2.6.1*)

#### A more open, greener Inner West:

- \$5 million for new tree planting in the current budget and recurrent funding no less than \$2 million each year (*CSP strategy 1.2.1*)
- Better inform residents about threatened and unique species of flora and fauna in our local parks and wild places (*CSP strategy 1.1.1*)
- Trialling “micro forests” (*CSP strategy 1.2.2*)
- Increased adoption of water sensitive urban design (*CSP strategy 1.3.1*)
- Reinstate Leichhardt tidal baths (*CSP strategy 1.3.3*)
- Auditing and increasing maintenance Council’s stormwater assets to improve the health of Parramatta and Cooks rivers (*CSP strategy 1.3.3*)
- At least one inclusive playground in every ward, and public sensory gardens in pocket parks (*CSP strategy 4.3.2*)
- Free puppy classes to improve responsible dog ownership (*CSP strategy 4.3.1*)

#### A Council that leads on climate:

- Free advice for homeowners on improving energy efficiency and sustainability (*CSP strategy 1.1.1*)
- Encouraging greater uptake of electric vehicles and hold an Electric Vehicle Summit (*CSP strategy 1.4.2*)

#### Towards Zero Waste:

- Expand food recycling to every home in the LGA and open a food recycling station in the Inner West (*CSP strategy 1.6.3*)
- Trial a \$100 Council rebate on the purchase of sanitary products and a \$150 rebate on the purchase of reusable nappies (*CSP strategy 4.1.3*)

#### Active Transport:

- Strong support for the completion of the GreenWay and cycling infrastructure (*CSP strategy 2.6.1*)
- Audit shovel-ready projects to maximise State and Federal Government grant opportunities (*CSP strategy 2.3.1*)
- Encourage greater cycling participation and increase maintenance budgets to make roads, cycleways and footpaths safer (*CSP strategy 2.6.1*)

Attachment 1



## Citizen Service Charter

### Getting the basics right:

- Set an improved standard and 10% increase budgets for verge mowing, footpath maintenance and street cleaning (*CSP strategy 2.3.1*)
- Increase investment in renewal of community assets (*CSP strategy 2.3.1*)

### A more responsive Council:

- Implement a Customer Service Charter (*CSP strategy 5.1.1*)
- Adopt new technologies to improve transparency around maintenance schedules (*CSP strategy 5.1.1*)
- Offer "Your say" stalls directly in neighbourhoods on key issues impacting the community (*CSP strategy 5.3.2*)
- Consider a customer service point in every library (*CSP strategy 5.1.1*)
- Consider a mobile customer service van (*CSP strategy 5.1.1*)

### Planning that puts people first:

- Reduce development applications times for residential properties from 101 to 60 days (*CSP strategy 2.3.2*)
- Throughout the LEP process, protect suburban streets and allow development close to transport, shops and schools, maintain and expand heritage, promote environmental and design excellence and protect employment lands (*CSP strategy 2.4.2*)
- Grow affordable and key worker housing across the Inner West (*CSP strategy 2.4.1*)



## Inclusion Policy

### Supporting First Nations People and multiculturalism:

- Develop a local Inner West Council Anti-Racism Strategy and support International Day for the Elimination of Racial Discrimination (*CSP Strategy 4.1.1*)
- Provide free early education places to children whose parents are awaiting asylum seeker declaration (*CSP Strategy 4.4.2*)
- Provide business support for local small businesses in community languages (*CSP Strategy 3.3.1*)
- Support the improved representation of cultural diversity in arts and culture (*CSP Strategy 3.1.1*)

### Serving our diverse communities:

- Trial free period and sanitary products in Council-run facilities (*CSP Strategy 4.4.4*)
- Drive the Inner West Pride Centre and coordinate activities for World Pride 2023 (*CSP Strategy 4.1.1*)
- Mark IDAHOBIT, Transgender Day of Visibility and Transgender Day of Remembrance (*CSP Strategy 4.1.1*)
- Build a Rainbow Crossing in Newtown (*CSP Strategy 4.1.1*)
- Deliver exceptional Council-run early childhood education (*CSP Strategy 4.4.2*)



## Arts And Creative Policy

### A creative Council:

- Convert Marrickville Town Hall into a multicultural live music, performing arts and cultural centre (*CSP strategy 4.4.4*)
- Expand the Perfect Match program by four more public artworks a year (*CSP strategy 3.2.3*)
- Establish an Inner West Film Festival (*CSP strategy 3.2.1*)
- Work with 50 venues to host music and arts events as part of the Council's legalisation of arts in main streets and industrial premises in the first six months after the planning policy being gazetted by the NSW Government (*CSP strategy 3.2.2*)
- Replicate the St.Anmore Festival across the five wards of the Inner West Council (*CSP strategy 3.2.1*)

## Key

CSP Strategy - see **Section 2**

WMS - see Workforce Management Strategy



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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

Item 2

## Inner West at a glance

The Inner West Council Local Government Area (LGA) has an estimated resident population of over 200,000 people and spans 36km<sup>2</sup> from the banks of the Parramatta River at Birchgrove in the north east, to the Cooks River at Dulwich Hill in the south west. The Gadigal Wangal Peoples of the Eora Nation are the traditional custodians of the Inner West LGA.

It is a unique area with a special beauty that comes from natural and built environments, and a rich cultural heritage. The people of the Inner West take great pride in their community and have a strong Inner West identity.

Today, the Inner West LGA includes the suburbs of Annandale, Ashfield, Balmain (including Balmain East), Birchgrove, Dobroyd Point, Dulwich Hill, Enmore, Haberfield, Leichhardt, Lewisham, Lilyfield, Marrickville, Petersham, Rozelle, Stanmore, St Peters, Summer Hill, Sydenham, Tempe and parts of Ashbury, Camperdown,

Croydon, Croydon Park, Hurlstone Park and Newtown.

The Inner West LGA is located on the western edge of the CBD and framed by the Parramatta and Cooks rivers, it's a place of culturally diverse, progressive inner city communities and neighbourhoods. Our people value and respect each other's languages, abilities, sexual orientations, traditions and lifestyles. Bound by a strong sense of social justice, everyone is welcome and can participate in local life. There is a strong sense of belonging.

Our neighbourhoods have unique character and heritage, reflecting the waves of migrants that helped shape the neighbourhoods they called home. The density of housing and population gives Inner West its distinct vibrancy. Liveability is high, and it's easy to get to and around through multiple options of active and public transport. Parks and open spaces provide relief from the urban environment and are ideal for active and quiet recreation. Busy urban centres and main streets are lively and accessible, and offer a range of quality shopping and places to gather. The street life connects the community and welcomes Sydneysiders and visitors who come to experience Inner West's uniqueness. The night-time economy is thriving.

As a hub of independent arts and strong artistic communities, Inner West is an incubator for new ideas, innovation and emerging technologies. It is a magnet for artists, writers, musicians, designers, filmmakers and knowledge workers seeking an inspiring atmosphere and space to live, work, visit and play in.

Existing bushland is home to native plants and species, including three threatened species – the Powerful Owl, Grey-headed Flying-fox and Eastern Bentwing-bat, one endangered population – the Long-nosed Bandicoot and the endangered Coastal Saltmarsh community.

New biodiversity and active transport corridors such as the GreenWay, the Cooks River foreshore and the Bay Run link green infrastructure networks across Inner West.

They provide ecological, economic, social and health benefits to the community. We are a community of volunteers committing thousands of hours of time to biodiversity programs.



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 <b>8</b> Libraries	 <b>6</b> Community centres (two Council-run and four Council-supported)
 <b>5</b> Aquatic centres	 <b>2</b> Community plant nurseries
 <b>12</b> Early learning centres and 1 preschool	 <b>2</b> Community recycling centres
<b>279</b> Parks and open spaces 	 <b>865km</b> Footpaths
 <b>27</b> Sporting grounds	 <b>466km</b> Roads (regional 41km, local 357km, laneways 68km)
 <b>1</b> Water play park	<b>180km</b> Stormwater conduits 
 <b>3</b> Service centres	<b>305</b> Building assets 

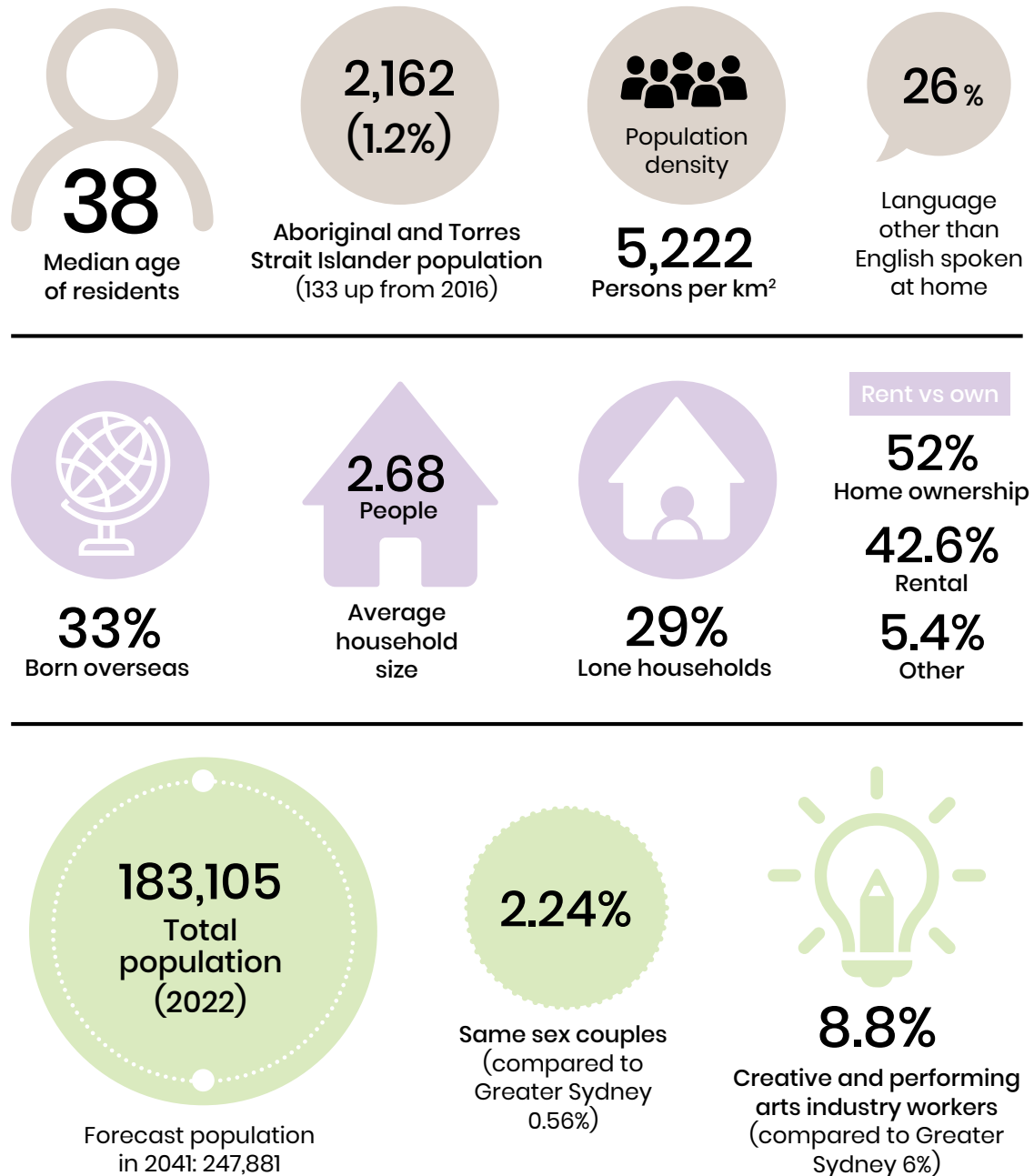
Attachment 1

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Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

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## Inner West community profile



Attachment 1

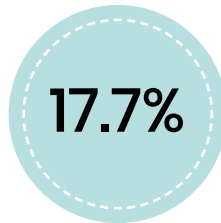
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Volunteers  
**14.8%**  
compared to  
11.6% in Greater  
Sydney

Disability



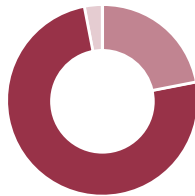
of the Australian  
population have disability  
(Source: 2018 ABS Survey of  
Disability, Ageing and Carers.)



**48.2%**  
Tertiary  
educated



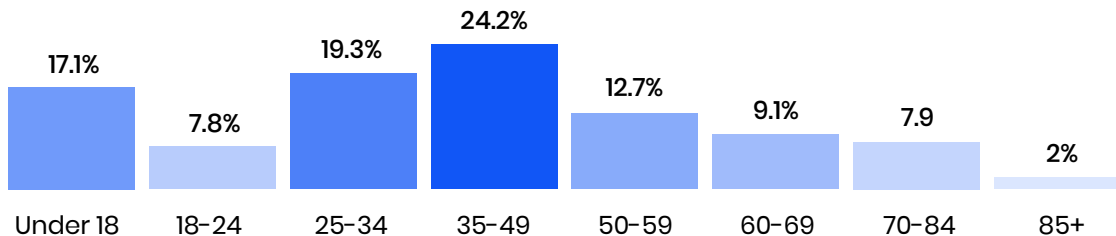
Inner West  
has over  
**20,000**  
local businesses  
providing over  
**76,000**  
local jobs



Employment location:

- Work and live in the Inner West 22%
- Work outside the Inner West 75% (41.1% in City of Sydney)
- No fixed place of work 3%

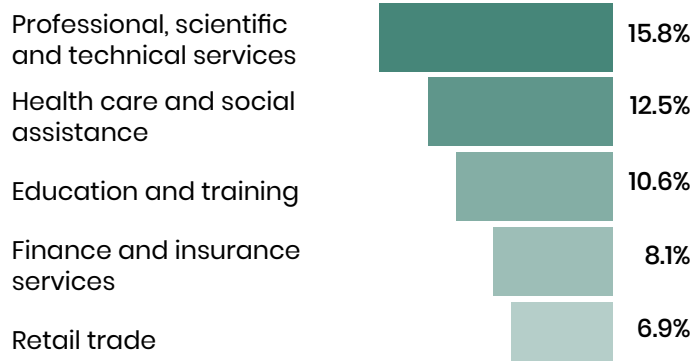
Age groups:



Top languages other  
than English spoken:

Mandarin	3.3%
Greek	2.7%
Italian	2.2%
Vietnamese	2%
Cantonese	1.9%
Spanish	1.5%
Arabic	1.2%
Nepali	1.1%
Portuguese	1.1%
Filipino/Tagalog	0.8%

Top industries



Attachment 1

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Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

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## Inner West Council organisational structure

### Executive Team

Council's administration is led by General Manager Peter Gainsford, who joined Inner West in May 2021. The General Manager is supported by four Directors, who along with the General Counsel, comprise the Executive team.

The General Manager is responsible for the overall operations of Council's administration including ensuring the implementation of decisions of the Council, delivery of commitments as guided by the Delivery Program and Operational Plan, and for Council's workforce, as well as ensuring the organisation meets its obligations.

### Leadership Team

Council has also established a Leadership team of 23 comprising the Executive and senior managers.

The purpose of the Leadership Team is:

- to work with the Executive regarding the day to day running of Council
- to consider matters involving budget, policies, employee engagement and culture, risk management, Work Health and Safety and customer service
- to lead Integrated Planning and Reporting and developing and implementing the corporate priorities
- to assist the organisation developing and living Council's values



Attachment 1

## Our purpose

We are here to be of service to our local community and make the Inner West a great place to be.

## Our values



### Integrity

We are responsive, accountable and will follow through for each other and the community

We are transparent and open about the reasons for our decisions and actions

We create a safe and trusting environment by walking our talk

We are fair and ethical in everything we do

We do what we say we are going to do



### Respect

We treat everyone equitably and fairly

We embrace diversity

We acknowledge and value the needs of everyone

We actively seek to listen and understand each other's point of view

We value our environment and always consider our impact

We value feedback from our community and will respond in a timely manner

We actively engage with and deliver for our community



### Innovation

We foster creativity and the open exchange of ideas

We value and seek out new ways of doing things and explore opportunities

We pursue excellence in everything we do

We honour what we have while seeking to improve

We adapt and change creatively

We adapt our services for future generations



### Compassion

We treat each other with care and keep each other safe

We approach each other and our community with empathy and ask how we can help

We acknowledge our differences and empower each other to succeed

We care about each other and our community's concerns

We nurture relationships and cultivate inclusiveness and unity

We proactively listen to, respond to and support each other



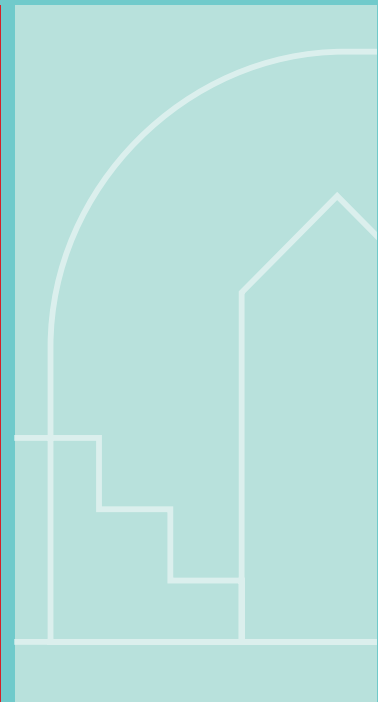
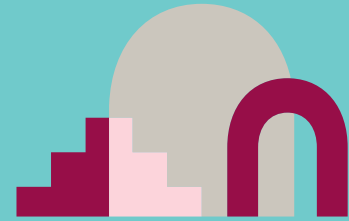
### Collaboration

We evolve by working together and learning from each other

We grow by sharing our time and ideas

We celebrate each other's achievements

We work together to achieve our common purpose





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## Major projects and initiatives 2024/25



### Strategic Direction 1: An ecologically sustainable Inner West

- Implement the Electric Vehicle Encouragement Plan
- Embed Council's food recycling service (FOGO) to increase participation and recovery
- Promote and deliver Council's sustainability program and the Inner West Sustainability Hub
- Upgrade Camdenville Park
- Progress Callan Park swim site project
- Deliver the pilot low income household energy efficiency program
- Finalise the Biodiversity Strategy
- Commence review of the Climate and Renewables Strategy



### Strategic Direction 2: Liveable, connected neighbourhoods and transport

- Review and update the Local Strategic Planning Statement
- Review LEP stage 2 consolidation
- Progress delivery of affordable housing in the Hay Street car park
- Deliver the GreenWay
- Deliver the Pyrmont Bridge Road Cycleway
- Deliver Pedestrian Access and Mobility Plan
- Implement Council's Bicycle Strategy and Action Plan



### Strategic Direction 3: Creative communities and a strong economy

- Investigate additional Special Entertainment Precincts
- Deliver Council's annual Young Creatives Awards Program
- Deliver an annual program of new creative commissions and activations through the EDGE program
- Develop and deliver the Main Streets Strategy
- Achieve Purple Flag accreditation at Marrickville
- Finalise the Economic Strategic Plan using the principles of community wealth building as key pillars

Attachment 1





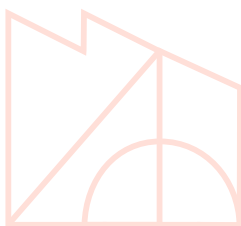
## Strategic Direction 4: Healthy, resilient and caring communities

- Undertake Leichhardt Park Masterplan upgrade
- Implement the Anti Racism Strategy
- Partner with Twenty10 for the establishment, launch and ongoing operation of the Pride Centre at Newtown Town Hall
- Develop the Community Safety Action Plan and Wellbeing Strategy
- Deliver an inclusive playground at Richard Murden Reserve
- Prepare Park Plans of Management and masterplans for Jarvie Park, Camperdown Memorial Rest Park, Wicks Park, Richard Murden Reserve, Jack Shanahan Reserve and Easton Park
- Deliver the second Aboriginal survival memorial in Illoura Reserve (Balmain)
- Lead establishment of the Aboriginal Community Hub



## Strategic Direction 5: Progressive, responsive and effective civic leadership

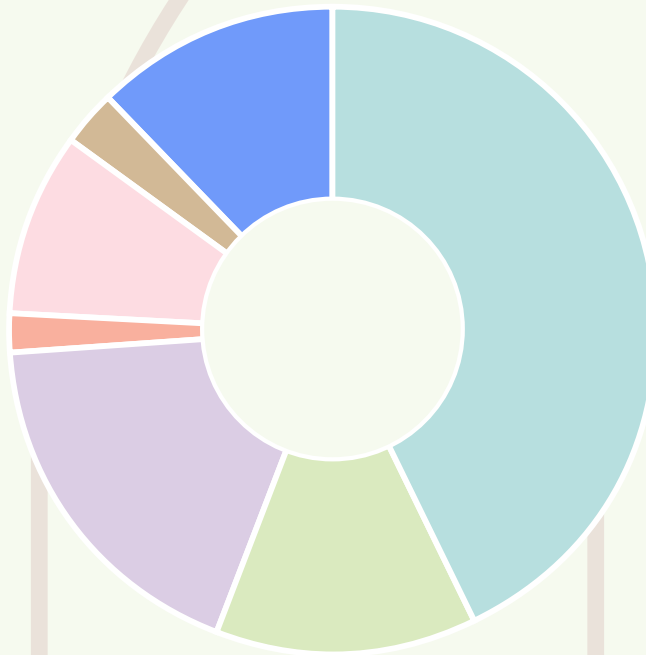
- Manage Council elections and induction and training program for councillors
- Implement the Customer Experience Strategy
- Undertake business improvement initiatives
- Complete the Community Strategic Plan review
- Establish new Local Democracy Groups in alignment with the new term of Council
- Review the Workforce Management Strategy



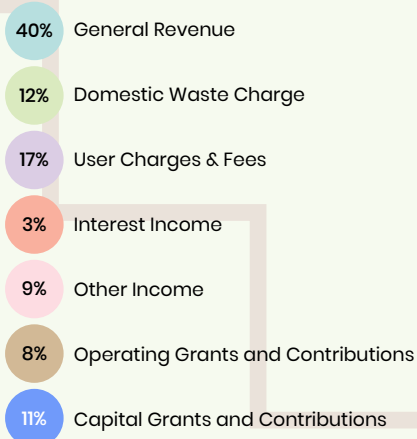
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Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

## Budget summary 2024/25



Council's  
income

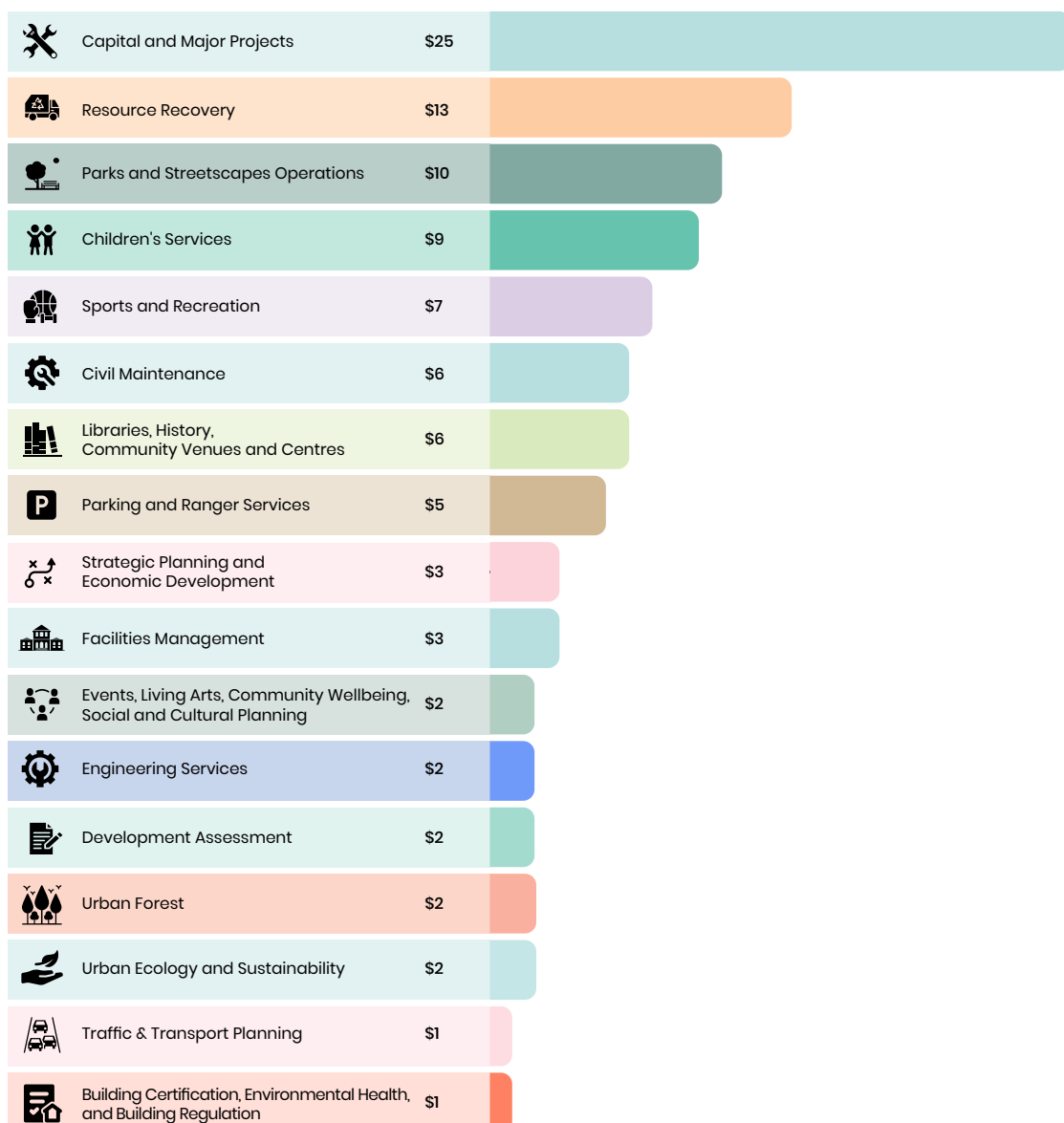


Item 2

Attachment 1

## How we spend your rates and other income

Every \$100 collected will be distributed as follows across a range of services.

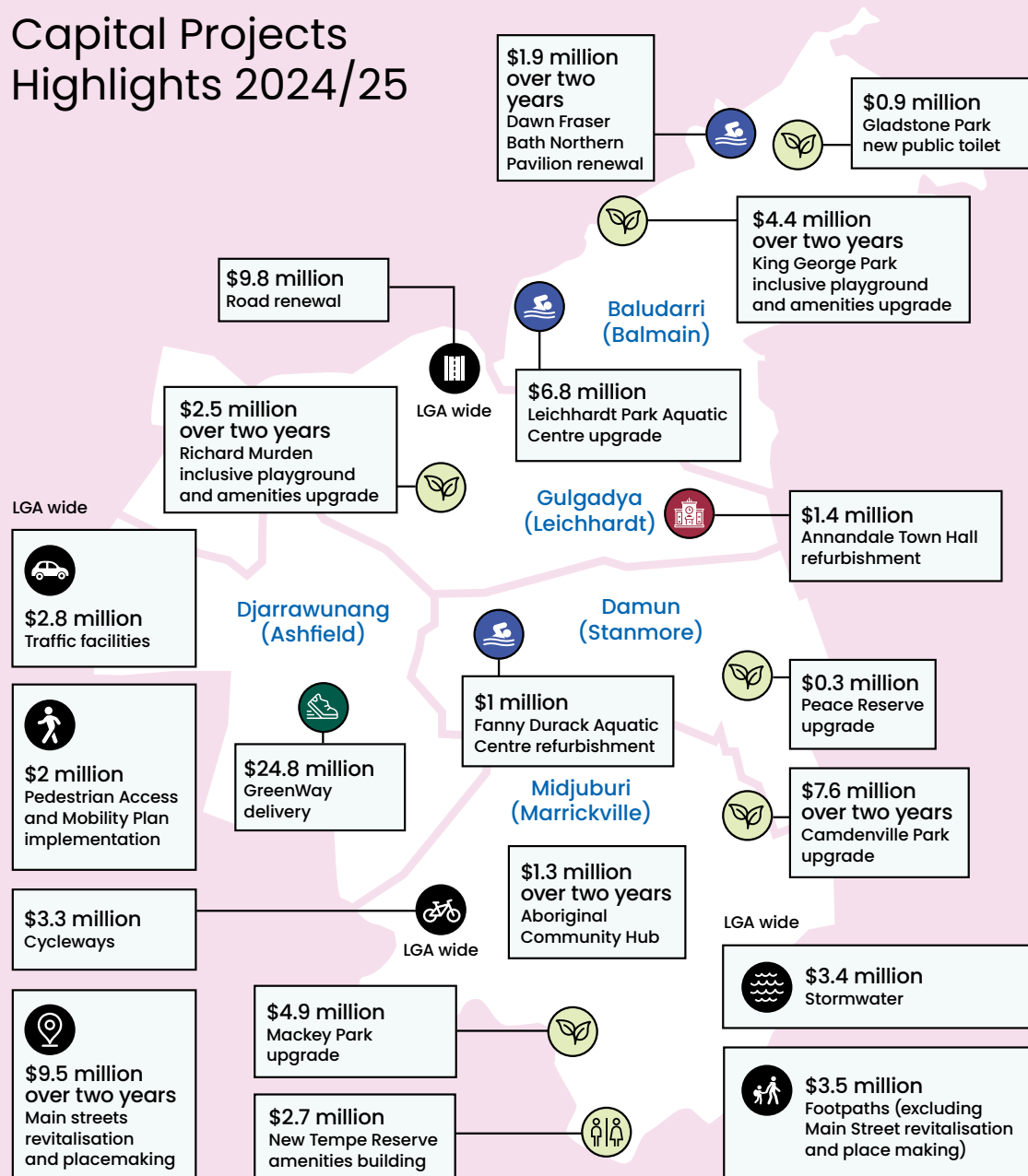


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Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

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## Capital Projects Highlights 2024/25



**Note:** Highlighted capital projects are shown on this page (numbers are rounded).  
For full detail of the capital works program, please see section 3.

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## Service Review Program

Recent changes to legislation relating to continuous improvement require all NSW councils to identify services to be reviewed in each council term in the Delivery Program.

Inner West Council is committed to reviewing its services on an ongoing basis to ensure current and future community needs are met in the best possible way while planning for a sustainable future. Council has developed its Service Review Framework to identify potential service delivery improvements and drive more efficient use of resources while providing services to meet the needs of the community

Council delivers services as set out in this Delivery Program and Operational Plan. Some of these services are required by legislation while others result from community priorities. Council will undertake reviews on a rolling program basis as determined by the prioritisation process. The Service Review program will follow the Australian Centre of Excellence for Local Government (ACELG) Service Delivery Review Process and will be aligned to the Australian Business Excellence Framework (ABEF).



### Service reviews 2024/25

Council will review the following services:

- Property and Strategic Investments
- Urban Forest
- Resource Recovery

The outcomes of the service reviews will be published in Council's Annual Report.

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## Section 2: Delivering on community priorities

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## Strategic Direction 1: An ecologically sustainable Inner West





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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

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## Outcome 1.1: The Inner West community is recognised for leadership in sustainability and tackling climate change

### CSP Strategy 1.1.1 Provide the community with information, knowledge, and

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Support community capacity through climate and sustainability policy, strategy, partnerships, and programs	✓	✓	✓	✓	Urban Sustainability
Encourage climate and sustainability action and sharing good practice through community environment networks (e.g. sustainable schools, community gardens, community energy practitioners)	✓	✓	✓	✓	Urban Sustainability

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
1.1.1.1 – Promote and deliver Council's sustainability program and the Inner West Sustainability Hub	June 2025	Urban Sustainability
1.1.1.2 – Deliver Community Environment Grants	June 2025	Urban Sustainability
1.1.1.3 – Inform residents about threatened and unique species of flora and fauna in our local parks and wild places	June 2025	Parks Planning and Ecology
1.1.1.4 – Deliver the pilot low income household energy efficiency program	June 2025	Urban Sustainability

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
1.1.1a – Number of people attending sustainability engagements and education sessions	700 per year	Annual	Network database	Urban Sustainability
1.1.1b – Total subscriptions for environment and sustainability social media and What's On e-news	10,000 per year	Annual	Website and social media analytics	Urban Sustainability

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## CSP Strategy 1.1.2 Share successes and publicise community and Council achievements in sustainability

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Profile excellence in sustainability in Council and community action in the Inner West	✓	✓	✓	✓	Urban Sustainability
Model and promote leadership in sustainability through presentations, awards and sharing good practice	✓	✓	✓	✓	Urban Sustainability

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

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## Outcome 1.2: An increasing and resilient network of green corridors provide habitat for plants and animals

### CSP Strategy 1.2.1 Maintain and increase Inner West's urban tree canopy

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Deliver Council's tree planting program	✓	✓	✓	✓	Public Trees/Operations
Assess and maintain Council street trees (reactive tree program)	✓	✓	✓	✓	Public Trees/Operations
Assess and determine tree referral applications	✓	✓	✓	✓	Regulatory Services
Provide trees to the community for planting on private land	✓	✓	✓	✓	Parks Planning and Ecology

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
1.2.1.1 Continue the public tree planting program	June 2025	Public Trees/Operations
1.2.1.2 – Deliver the Urban Forest Policy and Strategy	June 2025	Public Trees/Operations
1.2.1.3 – Prepare operational plans for public tree management	June 2025	Public Trees/Operations
1.2.1.4 Provide private tree assessments	June 2025	Regulatory Services

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
1.2.1a – Number of trees planted	1,000	Quarterly	Operational data	Public Trees/Operations
1.2.1b – Tree permit applications completed for tree pruning or removal on private land assessed within 28 days	80%	Quarterly	Operational data	Regulatory Services
1.2.1c – Input to development applications involving tree works provided within 21 days	70%	Quarterly	Operational data	Regulatory Services

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## CSP Strategy 1.2.2 Manage and improve Inner West's mid and understorey

### Delivery Program 2022-2026

Principal Activities	22-23	23-24	24-25	25-26	Responsible
Manage restoration of natural areas including contractor management and the bushcare volunteer program	✓	✓	✓	✓	Parks Planning and Ecology
Propagate and supply plants through Council's nurseries	✓	✓	✓	✓	Parks Planning and Ecology
Manage Council's resident verge gardening program	✓	✓	✓	✓	Parks Planning and Ecology

### Operational Plan 2024-2025

Actions	Timeframe	Responsible
1.2.2.1 – Supply local plants for Council's natural areas including priority sites along the GreenWay	June 2025	Parks Planning and Ecology
1.2.2.2 – Supply local plants to Inner West residents	June 2025	Parks Planning and Ecology

### Key Performance Measures

Metric to be measured	Target	Frequency of reporting	Data source	Responsible
1.2.2a – Number of bushcare volunteer hours	200 hours	Quarterly	Operational	Parks Planning and Ecology
1.2.2b – Number of nursery volunteer hours	100 hours	Quarterly	Operational	Parks Planning and Ecology
1.2.2c – Number of plants supplied from Council's nurseries	2,500 per year	Quarterly	Operational	Parks Planning and Ecology
1.2.2d – Number of bushcare volunteers per year	1400	Quarterly	Operational	Parks Planning and Ecology

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

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## CSP Strategy 1.2.3 Protect, connect and enhance natural areas, biodiversity

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Prepare ecology strategies, policies and plans	✓	✓	✓	✓	Parks Planning and Ecology
Provide expert advice to internal and external stakeholders on urban ecology matters	✓	✓	✓	✓	Parks Planning and Ecology
Manage and monitor flora and fauna including threatened and pest species	✓	✓	✓	✓	Parks Planning and Ecology

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
1.2.3.1 – Finalise the Biodiversity Strategy	June 2025	Parks Planning and Ecology

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
1.2.3a – Number of citizen science survey events facilitated by Council	6 per year	Quarterly	Operational	Parks Planning and Ecology
1.2.3b – Number of Council led or commissioned fauna surveys	6 per year	Annual	Operational	Parks Planning and Ecology

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## Outcome 1.3: Waterways are healthy, and the community is water-sensitive, treating water as a precious resource

### CSP Strategy 1.3.1 Implement water-sensitive policies and projects to improve the health of our waterways

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Prepare a new DCP which includes controls for water sensitive urban design	✓	✓			Strategic Planning
Develop localised approaches to water management through sub-catchment planning	✓	✓	✓	✓	Parks Planning and Ecology
Design and build water sensitive urban design facilities	✓	✓	✓	✓	Parks Planning and Ecology
Ensure that new developments implement water sensitive urban design in accordance with the DCP	✓	✓	✓	✓	Engineering Services
Prepare Flood Risk Management Studies and Plans	✓	✓			Engineering Services

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
1.3.1.1 - Undertake community consultation and continue catchment planning	June 2025	Parks Planning and Ecology
1.3.1.2 - Deliver 'WSUD' and rainwater conservation programs	June 2025	Parks Planning and Ecology

### CSP Strategy 1.3.2 Capture and use water from Inner West catchments

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Maintain and clean Council's stormwater network, water sensitive urban design facilities and gross pollutants traps	✓	✓	✓	✓	Civil Works
Promote the use of rainwater tanks and rain gardens in residential homes	✓	✓	✓	✓	Parks Planning and Ecology
Develop WSUD projects in public spaces that capture stormwater and irrigate parks	✓	✓	✓	✓	Parks Planning and Ecology



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## Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
1.3.2.1 – Deliver rainwater tank workshop and rebate program	June 2025	Parks Planning and Ecology

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
1.3.2a – Number of rainwater tank workshops held	4 per year	Annual	Operational	Parks Planning and Ecology

### CSP Strategy 1.3.3 Identify and plan for river swimming sites

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Collaborate on regional initiatives with groups such as SSROC, Parramatta River Catchment Group, Cooks River Alliance, Sydney Coastal Councils Group	✓	✓	✓	✓	Parks Planning and Ecology
Undertake litter prevention initiatives to protect waterways and natural areas	✓	✓	✓	✓	Parks Planning and Ecology

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
1.3.3.1 – Progress Callan Point swim site project	June 2025	Parks Planning and Ecology
1.3.3.2 – Focus on education and contamination management to maximise recycling	June 2025	Resource Recovery Planning

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## Outcome 1.4 Air quality is good and air pollution is managed effectively

### CSP Strategy 1.4.1 Improve air quality through effective regulation and education

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Monitor and communicate regional air quality information	✓	✓	✓	✓	Urban Sustainability
Ensure development consents articulate regulatory requirements to minimise air pollution	✓	✓	✓	✓	Development Assessment
Respond to complaints regarding air quality pollution and undertake regulatory action on breaches if required	✓	✓	✓	✓	Environmental Health and Building Regulation

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
1.4.1.1 - Conduct investigations on actual or potential pollution incidents to protect the environment and public health	June 2025	Environmental Health and Building Regulation

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
1.4.1a - Percentage of actual or potential reported pollution incidents investigated and resolved	100%	Quarterly	CRM	Environmental Health and Building Regulation

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

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## CSP Strategy 1.4.2 Facilitate alternatives to private motor vehicle use to reduce exhaust emissions

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Support the technological shift from Internal Combustion Engines (ICE) to electric engines	✓	✓	✓	✓	Traffic and Transport Planning

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
1.4.2.1 – Implement the Electric Vehicle Encouragement Plan	June 2025	Traffic and Transport Planning

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
1.4.2a – Number of electric vehicles charging units in the LGA (Baseline is being established in 24/25)	12	Annual	Operational	Traffic and Transport Planning

## CSP Strategy 1.4.3 Minimise air pollution through policy and regulation

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Enforce air pollution controls to regulate development	✓	✓	✓	✓	Environmental Health and Building Regulation

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## Outcome 1.5: Inner West is zero emissions and resilient to the changing climate

### CSP Strategy 1.5.1 Respond to the Climate Emergency and implement the Inner West Climate and Renewables Strategy to mitigate greenhouse gas emissions

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Deliver community climate and renewables strategy programs	✓	✓	✓	✓	Urban Sustainability
Implement carbon neutral projects including solar, energy efficiency, gas, fleet transition	✓	✓	✓	✓	Urban Sustainability
Develop a corporate carbon offset plan	✓	✓	✓	✓	Urban Sustainability

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
1.5.1.1 – Implement the Sustainable Fleet Transition Plan	June 2025	Resource Recovery and Fleet

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
1.5.1a – Solar capacity on Council Buildings (kW)	788	Annual	Azility	Urban Sustainability
1.5.1b – Tonnes of carbon emissions generated by Inner West Council	<10,000	Annual	Operational	Urban Sustainability
1.5.1c – Total LGA solar capacity (kW)	44,000	Annual	Operational	Urban Sustainability
1.5.1d – Inner West Council Fossil Fuel Divestment	100%	Annual	Operational	Urban Sustainability
1.5.1e – Council's operational electricity from renewable sources	100%	Annual	Operational	Urban Sustainability

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

**CSP Strategy 1.5.2 Develop and implement a whole of Council climate adaptation strategy to build resilience to the changing climate**

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Develop an organisation-wide climate risk assessment and adaptation plan	✓	✓	✓		Urban Sustainability

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
1.5.2.1 – Adopt and implement the Climate Adaptation Plan	June 2025	Urban Sustainability
1.5.2.2 – Commence review of the Climate and Renewables Strategy	June 2025	Urban Sustainability

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## Outcome 1.6: Inner West is a zero waste community with an active share economy

**CSP Strategy 1.6.1 Move towards a circular economy to avoid waste, reuse, share and recycle through education, information, projects and initiatives.**

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Implement Council's Zero Waste Strategy and plans including advice to inform policy direction to improve the health and environmental outcomes for the community	✓	✓	✓	✓	Resource Recovery Planning
Empower the community to work together towards zero waste through education, campaigns, monitoring and behaviour change projects	✓	✓	✓	✓	Resource Recovery Planning

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
1.6.1.2 – Commence the grant-funded litter reduction initiative in collaboration with other areas of Council and community groups	June 2025	Resource Recovery Planning

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
1.6.1a – Reduce waste landfilled per capita (kg) per year. 22/23 Baseline = 195.6kg	202.6kg	Annual	Tonnage data	Resource Recovery Planning

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

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## CSP Strategy 1.6.2 Publicise and broaden access to local reuse and recycling infrastructure

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Coordinate collection of Council's domestic and commercial waste services	✓	✓	✓	✓	Resource Recovery Operations
Develop and evolve Council's residential waste collection and recycling services to work towards zero waste	✓	✓	✓	✓	Resource Recovery Operations

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
1.6.2.1 – Identify and implement two new reverse vending machines for return and earn (10c refund on eligible containers)	June 2025	Resource Recovery Planning
1.6.2.2 – Co-ordinate and deliver domestic and commercial waste services	June 2025	Resource Recovery Operations

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
1.6.2a – Percentage of household items reused and recycled (Recovery rate) per year. 22/23 Baseline= 76%	= or < 50%	Annual	Tonnage data	Resource Recovery Operations
1.6.2b – Number of booked clean ups through the Optimo booking system (Baseline 2022/23 =72,449)	>10%	Quarterly	Optimo booking system	Resource Recovery Operations
1.6.2c – Number of illegal dumping incidents reported (Baseline 2022/23 = 12,269 incidents)	<5%	Annual	Tonnage data	Resource Recovery Operations
1.6.2d – Material received at the Community Recycling Centres and Household Chemical Collection Events (Baseline 2022/23 = 185 tonnes)	>5% per year	Quarterly	Operational	Resource Recovery Operations
1.6.2e – Percentage increase of recycling of televisions and computers per year (Baseline 2022/23 = 8,378 tonnes)	6%	Annual	Tonnage data	Resource Recovery Operations
1.6.2f – Percentage of missed bins per year (Baseline 2022/23 = 15,065)	= or >0.5%	Quarterly	Operational	Resource Recovery Operations

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## CSP Strategy 1.6.3 Increase recovery of organic material and provide a food organics recycling service to all households

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Introduce a new food and garden organics service	✓	✓			Resource Recovery Planning
Support the uptake of composting and worm farming	✓	✓	✓	✓	Resource Recovery Planning
Encourage food waste avoidance	✓	✓	✓	✓	Resource Recovery Planning

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
1.6.3.1 – Plan Council's waste and organics collection services	June 2025	Resource Recovery Planning
1.6.3.2– Embed Council's food recycling service (FOGO) to increase participation and recovery	June 2025	Resource Recovery Planning

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
1.6.3a -Increase food and garden organics recovery (target 5% increase in organics tonnes from 2022/23)	7,244 tonnes	Annual	Audit data	Resource Recovery Planning
1.6.3b -Kilograms of organic material (food and garden) collected for recycling per resident per year (target 5% increase from 2022/23 baseline of 37.7kg)	40.2kg	Annual	Tonnage data	Resource Recovery Planning
1.6.3c -Reduce the percentage of residential food and garden organic matter collected in red-lid bins	< 29%	Annual	Audit data	Resource Recovery Operations

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## Strategic Direction 2: Liveable, connected neighbourhoods and transport



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## Outcome 2.1: Development is designed for sustainability, net zero and improves health and wellbeing of the community

**CSP Strategy 2.1.1 Pursue integrated planning and urban design across public and private spaces to benefit community and local environment needs**

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Develop planning controls that protect and support a sustainable environment and contribute to a zero emissions and zero waste community	✓	✓	✓	✓	Strategic Planning
Review Council's planning instruments to maintain a contemporary planning framework of statutory and land use plans that reflects the direction in Council's Local Strategic Planning Statement	✓	✓			Strategic Planning
Maintain and update development contributions plans	✓	✓	✓	✓	Strategic Planning

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
2.1.1.1 - Review LEP stage 2 consolidation	June 2025	Strategic Planning
2.1.1.2 - Create a staged approach to implement the Parramatta Road Corridor Urban Transformation Strategy	June 2025	Strategic Planning
2.1.1.3 - Review and update the Local Strategic Planning Statement	June 2025	Strategic Planning
2.1.1.4- Progress the Tech Central Precinct in Camperdown and strategic partnership with Investment NSW and others	June 2025	Strategic Planning

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

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**CSP Strategy 2.1.2 Monitor local development and ensure it meets legislative requirements for safety and amenity**

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Assess, determine and certify post-consent certificate including construction, occupation and subdivision certificates and certify building and development works	✓	✓	✓	✓	Building Certification
Assess applications for building information certificates for illegal/unauthorised works and properties for sale	✓	✓	✓	✓	Building Certification
Assess and determine activity applications	✓	✓	✓	✓	Building Certification
Respond to swimming pools complaints and issue swimming pool compliance certificates	✓	✓	✓	✓	Building Certification
Provide building certification advice, duty services and educational material to customers, including a legal document signing service to improve the customer experience	✓	✓	✓	✓	Building Certification

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
2.1.2.1 – Investigate complaints in relation to breaches of the Environmental Planning and Assessment Act	June 2025	Environmental Health and Building Regulation
2.1.2.2 – Investigate class 1b–9c premises in relation to fire safety and act as required to safeguard lives and property	June 2025	Environmental Health and Building Regulation
2.1.2.3 – Proactively inspect and regulate places of shared accommodation such as boarding houses for breaches of legislation and act as required to safeguard the health and amenity of residents	June 2025	Environmental Health and Building Regulation
2.1.2.4– Continue to provide Principal Certifier Authority (PCA) services	June 2025	Environmental Health and Building Regulation

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Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
2.1.2a – Maintain Principal Certifier Authority (PCA) mandatory building inspections undertaken within 24 hours	100%	Annual	Operational	Building Certification
2.1.2b – Percentage of building certification referrals for internal stakeholders undertaken within 21 days per year	75%	Annual	Operational	Building Certification
2.1.2c – Number of post-consent and other applications determined per year	530	Annual	Operational	Building Certification
2.1.2d – Percentage of unauthorised building works incidents investigated within 10 days	80%	Annual	Operational	Environmental Health and Building Regulation
2.1.2e – Percentage of regulated premises inspected (e.g food premises and skin penetration premises)	>95%	Annual	Operational	Environmental Health and Building Regulation
2.1.2f – Percentage of inspections of high risk shared accommodation places program undertaken annually	>95%	Annual	Operational	Environmental Health and Building Regulation
2.1.2g – Percentage of Outstanding Notice and Orders, and Certificates issued within 3 days	>95%	Annual	Operational	Environmental Health and Building Regulation

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

## Outcome 2.2: The unique character and heritage of neighbourhoods is retained and enhanced

**CSP Strategy 2.2.1 Provide clear and consistent planning and management that respects heritage, accessibility and the distinct characters of urban**

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Develop heritage and neighbourhood controls to regulate development	✓	✓			Strategic Planning
Provide planning and heritage advice services and educational material to customers	✓	✓	✓	✓	Development Assessment
Manage development relating to heritage sites and properties	✓	✓	✓	✓	Development Assessment

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## Outcome 2.3: Public spaces are welcoming, accessible, clean and safe

### CSP Strategy 2.3.1 Plan, deliver and maintain public spaces and infrastructure that fulfil and support diverse community needs and life

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Design and deliver town centres upgrade program	✓	✓	✓	✓	Capital Works
Design and prepare public domain master plans in commercial centres	✓	✓	✓		Strategic Planning
Manage graffiti in public spaces	✓	✓	✓	✓	Facilities Management
Develop planning controls to retain and protect existing public and open spaces	✓	✓			Strategic Planning
Assess and determine applications for outdoor dining	✓	✓	✓	✓	Regulatory Services
Provide emergency management services to support the emergency combat agencies including NSW Police and SES. Operations responsible.	✓	✓	✓	✓	Civil Works
Monitor and regulate public spaces to ensure they are safe and inclusive	✓	✓			Building Certification
Deliver Council's streetscape, parks and landscape maintenance program	✓	✓	✓	✓	Parks and Streetscapes Operations

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
2.3.1.1 - Continue developing public domain master plans as per agreed program	June 2025	Strategic Planning
2.3.1.2 - Undertake regular inspections of parks, streetscapes, town centres and respond to maintenance needs	June 2025	Civil Works/ Operations
2.3.1.3 - Deliver the Main Streets Strategy	June 2025	Strategic Planning
2.3.1.4 - Deliver the Public Toilet Strategy	June 2025	Capital Works
2.3.1.5 - Undertake outdoor dining approvals	June 2025	Parking and Ranger Services

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## Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
2.3.1a-Percentage of expenditure of town centre upgrade budget	+/-10%	Quarterly	Operational	Capital Works
2.3.1b-Average number of days to complete a 40-day Street sweeping cycle	40	Quarterly	Operational	Parks and Streetscapes Operations
2.3.1c-Average number of working days to complete verge maintenance (mowing) from October to March	20	Seasonal	Operational	Parks and Streetscapes Operations
2.3.1d - Average number of working days to complete verge maintenance (mowing) from April to September	40	Seasonal	Operational	Parks and Streetscapes Operations
2.3.1e - Average number of days to complete high-pressure cleaning of each shopping centre every three months	60	Quarterly	Operational	Parks and Streetscapes Operations
2.3.1f-The number of Gross Pollutant Trap /Nets cleaned	37	Quarterly	Operational	Civil Works/ Operations
2.3.1g-The number of Pits cleaned	194	Quarterly	Operational	Civil Works/ Operations
2.3.1h -Percentage of potholes repaired within 48 hours (Note - weather dependent)	80%	Quarterly	Operational	Civil Works/ Operations
2.3.1i-Conduct annual audit of outdoor dining approvals for compliance with consent conditions	90%	Annual	Operational	Parking and Ranger Services

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## CSP Strategy 2.3.2 Ensure private spaces and developments contribute positively to their surrounding public spaces

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Assess and determine development and associated applications	✓	✓	✓	✓	Development Assessment
Administer independent assessment panels including Architectural Excellence Design Review Panel and Inner West Local Planning Panel.	✓	✓	✓	✓	Development Assessment
Maintain and improve development assessment systems, processes and procedures as required by legislation and to enhance customer service delivery	✓	✓	✓	✓	Development Assessment
Provide conditions of consent for major developments to manage impacts on public domain	✓	✓	✓	✓	Engineering Services

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
2.3.2.1 – Integrate with the NSW planning portal	June 2025	Development Assessment

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
2.3.2a – Median determination timeframes for Development Applications (days)	85 days	Quarterly	Operational	Development Assessment
2.3.2b – Average completion time of applications for pre-lodgement advice (days)	35 days	Quarterly	Operational	Development Assessment
2.3.2c – Percentage of site visits undertaken within 28 days of the application being accepted	75%	Quarterly	Operational	Development Assessment

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

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## Outcome 2.4: People have a roof over their head and a safe, secure place to call home

### CSP Strategy 2.4.1 Increase social, community and affordable, liveable housing with good amenity, across the Inner West

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Establish a policy framework to facilitate and advocate for affordable housing	✓	✓			Strategic Planning
Negotiate with developers and providers to acquire and manage affordable housing opportunities	✓	✓	✓	✓	Properties and Strategic Investments

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
2.4.1.1 – Progress delivery of affordable housing in the Hay Street car park	June 2025	Properties and Strategic Investments

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
2.4.1a – Percentage of Voluntary Planning Agreements that are compliant with Council policy	100%	Annual	Operational	Properties and Strategic Investments

### CSP Strategy 2.4.2 Encourage diversity of housing type, tenure and price in new developments

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Develop planning controls to facilitate a diversity of housing types within new developments	✓	✓	✓	✓	Strategic Planning

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## CSP Strategy 2.4.3 Assist people who are homeless or sleeping rough

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Work in partnership with community and government departments to support initiatives that address homelessness	✓	✓	✓	✓	Community Wellbeing

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
2.4.3.1 – Review the Inner West Homelessness Protocol and Policy	June 2025	Community Wellbeing

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
2.4.3a – Percentage of people sleeping rough reported to Council that are referred to homeless service providers	100%	Quarterly	Operational	Community Wellbeing

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

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## Outcome 2.5: Public transport is reliable, accessible, connected and interconnected

### CSP Strategy 2.5.1 Improve public transport services

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Collaborate with the state and federal governments and other key stakeholders to deliver improved public transport outcomes for the community	✓	✓	✓	✓	Traffic and Transport Planning

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
2.5.1.1 – Prepare a Public Transport Position Paper	December 2024	Traffic and Transport Planning

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
2.5.1a – Mode shift towards public transport	20%	Annual	ABS travel to work statistics	Traffic and Transport Planning

### CSP Strategy 2.5.2 Provide transport infrastructure that aligns to population

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Advocate and respond to NSW Government planning and policies which impact transport outcomes for the community	✓	✓	✓	✓	Traffic and Transport Planning

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## Outcome 2.6: People are walking, cycling and moving around Inner West with ease

### CSP Strategy 2.6.1 Deliver safe, connected and well-maintained networks of

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Deliver the Pedestrian Access and Mobility Plan	✓	✓	✓	✓	Capital Works
Deliver new bicycle facilities and infrastructure	✓	✓	✓	✓	Capital Works
Maintain and renew footpaths	✓	✓	✓	✓	Capital Works

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
2.6.1.1 – Implement Council's Bicycle Strategy and Action Plan	June 2025	Traffic and Transport Planning
2.6.1.2 – Support safe walking around local schools	June 2025	Traffic and Transport Planning
2.6.1.3 – Deliver the GreenWay project	June 2025	Capital Works
2.6.1.4 – Deliver Urban Amenity Improvement Plan (Pyrmont Bridge Road Cycleway)	June 2025	Capital Works
2.6.1.5 – Deliver Pedestrian Access and Mobility Plan (PAMP)	June 2025	Capital Works

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
2.6.1a – People are using the bicycle networks	Establish a baseline in 2024/25	Every two years	Operational	Traffic and Transport Planning
2.6.1b – Number of footpath requests per year per 100 km of sealed footpaths	<210	Annual	One Council	Engineering Services
2.6.1c – Number of local road requests (potholes and road surface inquiries) per 100 km of sealed roads	<292	Annual	One Council	Engineering Services

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

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## CSP Strategy 2.6.2 Manage the road network to increase safety and prioritise active and public transport over private motor vehicles

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Deliver programs and initiatives that improve road safety and management of traffic and parking	✓	✓	✓	✓	Traffic and Transport Planning
Provide technical traffic engineering, transport planning and road safety advice	✓	✓	✓	✓	Traffic and Transport Planning
Manage works and activities on roads and footpaths during and after works by developers and utility authorities	✓	✓	✓	✓	Engineering Services
Regulate parking to ensure safety and efficient and fair use of parking spaces	✓	✓	✓	✓	Parking and Ranger Services

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
2.6.2.1 – Upgrade Council's parking permit management system	June 2025	Traffic and Transport Planning
2.6.2.2 – Prepare Council's Parking Strategy	June 2025	Traffic and Transport Planning
2.6.2.3 – Deliver Local Area Traffic Management (LATM) program	June 2025	Capital Works
2.6.2.4 – Undertake parking and ranger patrols	June 2025	Parking and Ranger Services

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
2.6.2a – Number of patrols of restricted parking areas per year	3,000	Annual	Operational	Parking and Ranger Services
2.6.2b – Number of safety patrols of school zones during term per year	600	Annual	Operational	Parking and Ranger Services
2.6.2c – Percentage of LATM program budget delivered	Within +/- 10% of budget expended	Annual	Finance	Capital Works
2.6.2d – Percentage of responses to customer requests regarding dangerous or illegal parking (within 3 hours)	80%	Annual	Operational	Parking and Ranger Services

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CSP Strategy 2.6.3 Collaborate on innovative, accessible transport options					
Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Deliver Council's strategic transport plans	✓	✓	✓	✓	Traffic and Transport Planning

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
2.6.3.1 – Prepare a Freight and Services Delivery Plan	June 2025	Traffic and Transport Planning

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**Strategic Direction 3:**  
Creative communities and  
a strong economy



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## Outcome 3.1: Creativity and culture are valued and celebrated

### CSP Strategy 3.1.1 Create opportunities for all members of the community to participate in arts and culture and pursue creative lives

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Deliver Council's annual arts and cultural programs and projects	✓	✓	✓	✓	Creative Communities
Encourage the diverse participation of artists and communities	✓	✓	✓	✓	Creative Communities
Implement Cultural Strategy	✓	✓	✓	✓	Social and Cultural Planning

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
3.1.1.1 – Implement the Arts and Music Recovery Plan	June 2025	Creative Communities
3.1.1.2- Deliver Council's annual Young Creatives Awards program	June 2025	Libraries and History
3.1.1.3- Support participation of Aboriginal creatives in delivering Council's arts programs	June 2025	Creative Communities
3.1.1.4-Lead the implementation of the Creative Spaces recommendations	June 2025	Creative Communities
3.1.1.5-Lead the implementation of the Cultural Strategy	June 2025	Creative Communities

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

## CSP Strategy 3.1.2 Celebrate and promote awareness of the community's history and heritage

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Respect, protect and celebrate our diverse history and culture through events, interpretive information, storytelling and local history services	✓	✓	✓	✓	Libraries and History

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## Outcome 3.2: Inner West remains the engine room of creative industries and services

**CSP Strategy 3.2.1 Promote the Inner West as a leading destination for creativity including street art, live music and performance**

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Deliver high quality public art in Council facilities, infrastructure, open spaces and main streets as well as street art and developer led projects	✓	✓	✓	✓	Creative Communities
Activate the public domain through EDGE commissions to showcase new works and deliver placemaking outcomes	✓	✓	✓	✓	Creative Communities
Deliver Council's events program and activations	✓	✓	✓	✓	Creative Communities

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
3.2.1.1 – Deliver the program of Council produced events	June 2025	Creative Communities
3.2.1.2 – Partner with community and creative groups to deliver events, providing support and advice	June 2025	Creative Communities
3.2.1.3 – Deliver an annual program of new creative commissions and activations through the EDGE program	June 2025	Creative Communities
3.2.1.4 – Investigate additional entertainment precincts for the Inner West	June 2025	Strategic Planning

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
3.2.1a – Percentage of major events program completed	100%	Six months	Operational	Creative Communities
3.2.1b – Number of stakeholders (organisations including community and business) engaged through events program	500	Six months	Operational	Creative Communities
3.2.1c – Number of stakeholders (creative participants) delivering work through events program	500	Six months	Operational	Creative Communities
3.2.1d – Percentage of local stakeholder participation in events program	80%	Six months	Operational	Creative Communities

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## CSP Strategy 3.2.2 Enable creative and cultural industries to thrive through targeted investment and support

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible team
Work with peak creative and cultural industries to establish and run the Inner West Creative Network	✓	✓	✓		Economic Development
Provide advice and support to venues for creative and cultural industry activity	✓	✓	✓		Economic Development

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

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## CSP Strategy 3.2.3 Build new content, audiences and professional opportunities through local programs, including for young and emerging creatives

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Support the creative economy and creative enterprises through advocacy, residencies, creative trails and tours, professional development and online initiatives	✓	✓	✓	✓	Creative Communities

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
3.2.3.1 – Deliver the Perfect Match program	June 2025	Creative Communities

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
3.2.3a – Number of Perfect Match projects per year	40	Quarterly	Operational	Creative Communities

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## Outcome 3.3: The local economy is thriving

### CSP Strategy 3.3.1 Assist businesses growth, innovation and improvement

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Provide training, workshops, events and programs to support business	✓	✓	✓	✓	Economic Development
Facilitate the Women's Mentoring and Women in Business program	✓	✓	✓	✓	Economic Development
Work with government, business and industry stakeholders to identify emerging needs and program gaps and facilitate delivery	✓	✓	✓		Economic Development
Promote the Inner West main streets to encourage additional footfall in collaboration with local businesses	✓	✓	✓	✓	Economic Development
Deliver place-based planning for town centre improvements	✓	✓	✓	✓	Strategic Planning

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
3.3.1.1 - Finalise the Economic Strategic Plan using the principles of community wealth building as key pillars	June 2025	Economic Development
3.3.1.2 - Facilitate business engagement in place making	June 2025	Economic Development
3.3.1.3 - Provide business support for local small businesses in community languages	June 2025	Economic Development
3.3.1.4- Achieve purple flag accreditation at Marrickville and continue to work with the NSW Government to achieve this.	June 2025	Economic Development

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
3.3.1a - Number of workshops conducted to provide support for local businesses	20	Annual	What's On Calendar	Economic Development
3.3.1b - Number of activations of local businesses held in Inner West Main Streets	30	Annual	What's On Calendar	Economic Development

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Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

## CSP Strategy 3.3.2 Encourage new enterprises in Inner West

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Initiate contact and generate introductions to new businesses	✓	✓	✓		Economic Development
Facilitate advice, encouragement and support for new businesses through the regulatory framework	✓	✓	✓	✓	Economic Development

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## Outcome 3.4: Employment is diverse and accessible

### CSP Strategy 3.4.1 Manage the strategic future of industrial and employment lands

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Develop planning controls to encourage the retention, growth and utilisation of industrial and employment lands	✓	✓	✓	✓	Strategic Planning

### CSP Strategy 3.4.2 Collaborate with business and industry on social and environmental initiatives

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Implement the environmental audit of specific industry	✓	✓	✓	✓	Environmental Health and Building Regulation
Regulate and ensure compliance with retail food safety, public health regulations to protect and improve the health of the community and natural environment	✓	✓	✓	✓	Environmental Health and Building Regulation
Investigate and respond to environmental health and public safety complaints	✓	✓	✓	✓	Environmental Health and Building Regulation

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
3.4.2.1 - Conduct an annual education program targeting a specific business sector to improve environmental outcomes and best practice	June 2025	Environmental Health and Building Regulation
3.4.2.2 - Conduct investigations relating to water pollution incidents from building sites to protect the environment and public health	June 2025	Parking and Ranger Services

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**Strategic Direction 4:**  
Healthy, resilient and caring  
communities



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## Outcome 4.1: The Inner West community is welcoming and connected

### CSP Strategy 4.1.1 Celebrate, value and respect the diversity of the Inner West community

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Respond to emerging and community led diversity issues and facilitate capacity building	✓	✓	✓		Community Wellbeing
Deliver programs to support emerging needs of the diverse population	✓	✓	✓	✓	Community Wellbeing
Develop and implement a Pride Centre	✓	✓	✓	✓	Community Wellbeing
Implement the Anti-Racism Strategy	✓	✓	✓	✓	Social and Cultural Planning
Partner with local non-government agencies to deliver community and neighbourhood centres	✓	✓	✓	✓	Community Wellbeing
Implement the Gender Equity Strategy	✓	✓			Community Wellbeing

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
4.1.1.1 - Partner with Twenty10 for the establishment, launch and ongoing operation of the Pride Centre	June 2025	Community Wellbeing
4.1.1.2 - Lead the implementation of the Anti - Racism Strategy	June 2025	Community Wellbeing
4.1.1.3 - Deliver Community Wellbeing projects and programs to meet the identified needs of the Inner West community	June 2025	Community Wellbeing
4.1.1.4 - Celebrate culturally significant days with and on behalf of the community (e.g days of remembrance)	June 2025	Community Wellbeing
4.1.1.5 - Partner with Settlement Services International to support the Community Refugee welcome centre	June 2025	Community Wellbeing
4.1.1.6- Deliver Hannaford Centre programs and activities	June 2025	Community Wellbeing
4.1.1.7 - Develop a Wellbeing Strategy	June 2025	Community Wellbeing
4.1.1.8 - Lead the implementation of the Children and Youth Strategy	June 2025	Community Wellbeing

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## Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
4.1.1a Number of program attendances at the Hannaford Community Centre per year	11,000	Annual	Council	Community Wellbeing

### CSP Strategy 4.1.2 Foster inclusive communities where everyone can participate in community life

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Support and deliver programs, projects and initiatives for all ages and stages of life	✓	✓	✓	✓	Community Wellbeing
Advocate and work in partnership with residents, organisations, and governments	✓	✓	✓		Community Wellbeing
Support and celebrate volunteering in the Inner West	✓	✓	✓		Community Wellbeing
Deliver prevention and early intervention for children, youth and families	✓	✓	✓		Community Wellbeing
Implement the Children and Youth Strategy		✓	✓	✓	Social and Cultural Planning
Implement the Healthy Ageing Strategy	✓	✓	✓	✓	Community Wellbeing

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
4.1.2.1 – Lead the implementation of the Healthy Ageing Strategy	June 2025	Community Wellbeing
4.1.2.2 – Develop and implement Community Safety Action Plan	June 2025	Community Wellbeing
4.1.2.3 – Develop a Children and Youth Strategy	December 2024	Social and Cultural Planning
4.1.2.4 – Lead Child Safe policy and practice across Council	June 2025	Social and Cultural Planning

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## CSP Strategy 4.1.3 Address social inequity, obstacles to participation and social exclusion

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Work at a strategic level to meet emerging population needs to build inclusion	✓	✓	✓		Community Wellbeing

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
4.1.3.1 - Lead the implementation of the Disability Inclusion Action Plan	June 2025	Social and Cultural Planning

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

## Outcome 4.2: Aboriginal and Torres Strait Islander Peoples and culture flourish and enrich the Inner West

### CSP Strategy 4.2.1 Centre Aboriginal and Torres Strait Islander needs and voices at the heart of initiatives, policies and strategies

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Recognise Aboriginal and Torres Strait Islander needs and voices at the heart of plans, initiatives, policies and strategies	✓	✓	✓	✓	Social and Cultural Planning

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
4.2.1.1 –Deliver the second Aboriginal survival memorial in Illoura Reserve (Balmain)	June 2025	Social and Cultural Planning
4.2.1.2 –Lead establishment of the Aboriginal Community Hub	June 2025	Social and Cultural Planning

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**CSP Strategy 4.2.2 Celebrate Aboriginal and Torres Strait Islander cultures and history**

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Lead implementation of Aboriginal Reconciliation Action Plan	✓	✓	✓	✓	Social and Cultural Planning
Foster, encourage and facilitate Aboriginal leadership through public art and culture, performance and place making	✓	✓	✓	✓	Creative Communities

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
4.2.2.1 -Lead implementation of Aboriginal Reconciliation Action Plan year two actions	June 2025	Social and Cultural Planning

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

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## Outcome 4.3: People have opportunities to participate, and develop their health and wellbeing

### CSP Strategy 4.3.1 Provide facilities, spaces and programs that support community health and wellbeing

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Promote and deliver health, fitness and community wellness programs and services	✓	✓	✓	✓	Aquatic Services
Deliver learn to swim, squads and other aquatics programs	✓	✓	✓	✓	Aquatic Services
Integrate recreation activities between aquatics and other recreation programs	✓	✓	✓	✓	Aquatic Services
Manage operational requirements for Council's aquatic centres	✓	✓	✓	✓	Aquatic Services
Provide companion animal management services and education to promote responsible pet ownership	✓	✓	✓	✓	Parking and Ranger Services

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
4.3.1.1 – Continue to work with NDIS service providers and stakeholders to deliver community programs/ services	June 2025	Aquatic Services
4.3.1.2 – Undertake Leichhardt Park Masterplan upgrade as per schedule (4-year program of capital works)	June 2025	Capital Works
4.3.1.3 – Manage Council's five aquatic centres, two recreation centres and water play park	June 2025	Aquatic Services
4.3.1.4 – Deliver the adopted Companion Animal Plan 2024–28	June 2025	Parking and Ranger Services
4.3.1.5 – Deliver education activities to promote responsible pet ownership, including information stands, programs or campaigns including off leash areas	June 2025	Parking and Ranger Services

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Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
4.3.1a - Visits to Annette Kellerman Aquatic centre, Marrickville each year	Maintain at 392,078	Annual	PoS software at centre	Aquatic Services
4.3.1b - Visits to Fanny Durack Aquatic Centre, Petersham each year	Maintain at 45,929	Annual	PoS software at centre	Aquatic Services
4.3.1c - Visits to Leichhardt Park Aquatic centre each year	Maintain at 659397	Annual	PoS software at centre	Aquatic Services
4.3.1d - Visits to Ashfield Aquatic Centre each year	Increase to 690,372	Annual	PoS software at centre	Aquatic Services
4.3.1e - Net Promoters scores per centre. (This is a customer loyalty and satisfaction Measurement)	Maintain positive net promoters score =>1	Annual	Operational.	Aquatic Services
4.3.1f - Visits to Dawn Fraser Pool	Maintain at 45,141 each year	Annual	PoS software at centre	Aquatic Services
4.3.1g - Number of park patrols for companion animal education to identify legislative breaches per year	750	Annual	Operational	Parking and Ranger Services

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## Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

### CSP Strategy 4.3.2 Build connected communities and provide opportunities

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Deliver strategies, policies and plans for open space, sports and recreation facilities.	✓	✓	✓	✓	Parks Planning and Ecology
Manage the use and bookings of open space, sporting grounds, recreation facilities and watercraft bays	✓	✓	✓	✓	Parks Planning and Ecology
Deliver the Sports and Recreation Infrastructure Grants Programs	✓	✓	✓	✓	Parks Planning and Ecology
Collaborate with key stakeholders to support and promote programs and events which encourage healthy and active communities	✓	✓	✓	✓	Parks Planning and Ecology
Develop a playground strategy		✓			Parks Planning and Ecology

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
4.3.2.1–Prepare Park Plans of Management and masterplans for community and Crown Lands: Jarvie Park, Camperdown Memorial Rest Park, Wicks Park, Richard Murden Reserve and Jack Shanahan Reserve and Easton Park	June 2025	Parks Planning and Ecology
4.3.2.2–Complete a draft generic Plan of Management for Council's Pocket and Neighbourhood Parks	June 2025	Parks Planning and Ecology
4.3.2.3–Review the structure and delivery of recreation programs and service including Debbie and Abbey Borgia Centre	June 2025	Aquatic Services
4.3.2.4–Construct an inclusive playground at Richard Murden Reserve	June 2025	Capital Works
4.3.2.5–Host Parramatta River Catchment Group (1 July 2024 onwards)	June 2025	Parks Planning and Ecology
4.3.2.6–Prepare Rozelle Parklands Plan of Management and Masterplan	June 2025	Parks Planning and Ecology
4.3.2.7–Restore wetlands adjacent to Blackmore Park	June 2025	Parks Planning and Ecology
4.3.2.8–Investigate Hercules Creek as a natural area for Council to manage and protect natural assets	June 2025	Parks Planning and Ecology
4.3.2.9–Investigate the feasibility of a swim site as part of the Mort Bay Plan of Management	June 2025	Parks Planning and Ecology
4.3.2.10 –Implement the safety audit of Marrickville Golf Course	June 2025	Parks Planning and Ecology

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Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
4.3.2a – Number of sports forums held to engage the Inner West sports key stakeholders per year	2	Annual	Operational	Parks Planning and Ecology
4.3.2b – Number of parks bookings (e.g schools, commercial fitness trainers, weddings, picnics, excluding sporting ground bookings)	Maintain 6000 bookings per year	Quarterly	Optimo bookings system	Parks Planning and Ecology
4.3.2c – Percentage utilisation of sporting grounds	>90%	Quarterly	Optimo bookings system	Parks Planning and Ecology

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

## Outcome 4.4: People have access to the services and facilities they need at all stages of life and all abilities

### CSP Strategy 4.4.1 Plan and deliver infrastructure and services for a changing and aging population and those with disability

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Facilitate public use of Council's venues for rent or hire	✓	✓	✓	✓	Properties and Strategic Investments
Provide community centres to host programs for all stages of life	✓	✓	✓	✓	Community Wellbeing

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
4.4.1.1 –Review customer experience for community venue hire	June 2025	Properties and Strategic Investments
4.4.1.2 –Manage processes for booking town hall spaces and activations	June 2025	Properties and Strategic Investments
4.4.1.3 –Provide enhanced access to town halls spaces for the creative community via the venue hire booking system	June 2025	Properties and Strategic Investments
4.4.1.4 –Deliver programs and activities at Council's community centres	June 2025	Community Wellbeing

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Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
4.4.1a - Number of regular venue hirers maintained annually	120	Annual	Operational	Properties and Strategic Investment
4.4.1b - Number of casual venue hirers maintained annually	654	Annual	Operational	Properties and Strategic Investment
4.4.1c - Subsidy for community venue hire (\$) maintained annually	Est. \$1.5M	Annual	Operational	Properties and Strategic Investment
4.4.1d - Percentage satisfaction of hirers with community venues bookings processes	Establish baseline in 2024/25	Annual	Operational	Properties and Strategic Investment
4.4.1e - Number of community groups, CALD and not for profit groups using community venues (regular and casual hirers) maintained annually	170	Annual	Operational	Properties and Strategic Investment

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

**CSP Strategy 4.4.2 Provide quality children's education and care services to ensure a strong foundation for lifelong learning**

**Delivery Program 2022–2026**

Principal Activities	22–23	23–24	24–25	25–26	Responsible
Provide high quality education and care for children from birth to twelve years of age	✓	✓	✓	✓	Children's Services

**Operational Plan 2024–2025**

Actions	Timeframe	Responsible
4.4.2.1 – Achieve 'meeting or exceeding' national quality standards for all early learning services	June 2025	Children's Services
4.4.2.2 – Ensure all early learning services are financially sustainable	June 2025	Children's Services

**Key Performance Measures**

Metric to be measured	Target	Frequency of reporting	Data source	Responsible
4.4.2a – Percentage utilisation of early learning services	85%	Annual	Operational	Children's Services
4.4.2b – Percentage utilisation of Out of School Hours Care	85%	Annual	Operational	Children's Services
4.4.2c – Satisfaction with overall quality of education and care provided (Baseline Nov 23 = 94%)	85%	Annual	Internal survey	Children's Services
4.4.2d – Percentage of early learning and Out of School Hours Care services that maintain a quality rating of either 'meeting' or 'exceeding'	100%	Annual	Quality rating	Children's Services

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## CSP Strategy 4.4.3 Provide facilities, resources and activities for lifelong learning

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Provide libraries that connect our community through collections, programs, technology, and safe spaces	✓	✓	✓	✓	Libraries and History

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
4.4.3.1 - Participate and collaborate with neighbouring councils to develop an Aboriginal collection catalogue standard	June 2025	Libraries and History
4.4.3.2 - Implement the evaluation framework for library and history programs; and develop and implement a schedule for library services	June 2025	Libraries and History
4.4.3.3 Deliver Libraries and History Programs	June 2025	Libraries and History
4.4.3.4 Implement the Council electronic rostering system	June 2025	Libraries and History
4.4.3.5 Raise the awareness and increase usage of Home Library Service	June 2025	Libraries and History
4.4.3.6 Deliver Step Back in Time - Site Studies with Virtual Reality	June 2025	Libraries and History

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## Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
4.4.3a - Number of library members per year	Maintain 80,000	Quarterly	Operational	Libraries and History
4.4.3b - Ratio of library members compared to Population per year	Maintain at 46%	Quarterly	Operational	Libraries and History
4.4.3c - Number of visits to Inner West Council libraries each year	Maintain 1 million	Annual	Operational	Libraries and History
4.4.3d - Number of items borrowed from Inner West Council libraries each year	Maintain 1 million	Annual	Operational	Libraries and History
4.4.3e - Average number of times items in the physical collection are borrowed per year	Maintain at 4.5	Annual	Operational	Libraries and History
4.4.3f - Number of Wi-Fi log-ins by the public at libraries each year	Maintain 2.5 million	Annual	Operational	Libraries and History
4.4.3g - Proportion of collection less than five years old	25%	Annual	Operational	Libraries and History
4.4.3h - Number of e-resources loans/uses	Maintain 110,000	Annual	Operational	Libraries and History
4.4.3i - Number of public PC computer bookings	80,000	Annual	Operational	Libraries and History
4.4.3j - Number of library and history programs participants each year	Maintain 18,437	Annual	Operational	Libraries and History
4.4.3k - Number of library and history programs delivered each year	Maintain 3,000	Annual	Operational	Libraries and History

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CSP Strategy 4.4.4 Improve the quality and use of existing community assets					
Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Manage Council's leased properties and community facilities	✓	✓	✓	✓	Strategic Investments and Property
Undertake the scheduled and reactive maintenance program on council facilities and ensure buildings meet compliance obligations for safety and occupancy	✓	✓	✓	✓	Facilities Management
Operational Plan 2024-2025					
Actions			Timeframe	Responsible	
4.4.4.1 - Undertake regular building condition audits			June 2025	Facilities Management	
Key Performance Measures					
Metric to be measured	Target	Frequency of reporting	Data source	Responsible	
4.4.4a - Percentage of reactive building maintenance attended to annually (achievement of the reactive maintenance matrix in One Council)	85%	Annual	One Council	Facilities Management	

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**Strategic Direction 5:**  
Progressive, responsive and  
effective civic leadership



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## Outcome 5.1: Council is responsive and service-focused

### CSP Strategy 5.1.1 Deliver responsive and innovative customer service

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Provide a centralised customer service function for Council through the front counter, customer service centres, mail and online channels	✓	✓	✓	✓	Customer Service
Improve customer experience through the resolution of customer complaints and the implementation of resulting service improvements	✓	✓	✓	✓	Service Transformation
Develop a customer service charter to support and improve Council's responsiveness to customers	✓	✓			Service Transformation
Develop and implement a Customer Experience Strategy to improve customer centricity across Council	✓	✓	✓	✓	Service Transformation

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
5.1.1.1 – Implement the Customer Experience Strategy	June 2025	Service Transformation
5.1.1.2 – Adopt new technologies to improve transparency around maintenance schedules	June 2025	Engineering Services
5.1.1.3 – Develop and implement a change management framework	June 2025	Service Transformation
5.1.1.4 – Undertake business improvement initiatives	June 2025	Service Transformation
5.1.1.5 – Conduct weekly customer service stalls in key areas across the Inner West	June 2025	Customer Services

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
5.1.1a – Customer Satisfaction (Voice of Customer – post call survey – out of 5)	4.3	Quarterly	Touchpoint	Customer Service
5.1.1b – Customer calls answered within 60 seconds	80%	Quarterly	Touchpoint	Customer Service
5.1.1c – Percentage of back-office processing time (emails, applications, payments and forms) within 5 business days	95%	Quarterly	Tech One	Customer Service

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## Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

Key Performance Measures				
5.1.1d - Customer requests and applications via the online service portal	55%	Quarterly	Touchpoint	Customer Service
5.1.1 e - Mystery Customer Score achievement	85%	Bi-Annual (Quarters 2 and 4)	Mystery Customer Score	Customer Service
5.1.1 f- Percentage of service provided at Inner West Customers at counters within 3 mins	80%	Quarterly	Touchpoint	Customer Service

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## CSP Strategy 5.1.2 Monitor performance and implement continuous improvement to meet the changing needs of the community

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Manage staff achievement and performance planning for the Council workforce	✓	✓	✓	✓	People and Culture
Embed performance management and learning opportunities for the Council workforce	✓	✓	✓	✓	People and Culture
Build an organisation culture of improvement and innovation in line with organisation values and community needs	✓	✓	✓	✓	Service Transformation
Develop and implement a program of service reviews	✓	✓	✓	✓	Service Transformation
Manage the integrity of Council projects by developing a framework and practice of good project and change management	✓	✓			Service Transformation
Manage the performance of Council against agreed key performance indicators through a regular reporting schedule	✓	✓	✓	✓	Corporate Strategy and Engagement
Implement the Work Health and Safety Strategy	✓	✓	✓	✓	People and Culture/ Governance and Risk

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
5.1.2.1 - Deliver the annual staff training and development program	June 2025	People and Culture
5.1.2.2 - Deliver business improvement staff training program	June 2025	Service Transformation
5.1.2.3 - Implement and report the service review program	June 2025	Service Transformation
5.1.2.4 - Implement project management system	June 2025	Service Transformation
5.1.2.5 - Prepare and publish the Annual Report	November 2024	Corporate Strategy and Engagement
5.1.2.6 - Implement the Work Health and Safety Strategy year three actions	June 2025	Governance and Risk

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Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
5.1.2a – Percentage of staff who have an assigned performance review	95%	Annual	Operational	People and Culture
5.1.2b – Percentage of staff turnover	<=14%	Annual	Operational	People and Culture
5.1.2c – Percentage of Work Health and Safety Strategy year three actions implemented	90%	Quarterly	Operational	Governance and Risk

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## Outcome 5.2: Council makes responsible decisions to manage finite resources in the best interest of current and future communities

**CSP Strategy 5.2.1 Undertake visionary, integrated, long term planning and decision making, reflective of community needs and aspirations**

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Review the Community Strategic Plan		✓	✓		Corporate Strategy and Engagement
Review the Delivery Program, develop the Operational Plan and report performance quarterly	✓	✓	✓	✓	Corporate Strategy and Engagement
Review the Long-Term Financial Plan	✓	✓	✓	✓	Finance
Review Asset Management Strategy		✓	✓		Engineering Services and Facilities
Review the Workforce Management Plan		✓	✓		People and Culture
Develop the Information and Communications Technology Strategy and associated recommendations for ICT operational model transformation		✓	✓		ICT

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## Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

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Operational Plan 2024-2025		
Actions	Timeframe	Responsible
5.2.1.1 - Complete the review of the Community Strategic Plan and submit the State of the Inner West report to the second meeting of the new council (October 2024)	June 2025	Corporate Strategy and Engagement
5.2.1.2 - Identify and apply for grants and other funding sources across Council	June 2025	Corporate Strategy and Engagement
5.2.1.3 - Enter awards to showcase and recognise Council's successes	June 2025	Corporate Strategy and Engagement
5.2.1.4 - Prepare the Delivery Program 2025-29 and Operational Plan 2025-26	June 2025	Corporate Strategy and Engagement
5.2.1.5 - Implement the Information and Communications Technology Strategy	June 2025	ICT
5.2.1.6 - Review Asset Management Strategy, Policy and Plans	June 2025	Engineering Services
5.2.1.7 - Transition to ISO 27001 certification for IWC security maturity	June 2025	ICT
5.2.1.8 - Review Long-Term Financial Plan as part of Resourcing Strategy	June 2025	Finance
5.2.1.9 - Implement the Workforce Management Strategy year three actions	June 2025	People and Culture
5.2.1.10 - Develop the Workforce Management Strategy 2025-29	June 2025	People and Culture
5.2.1.11 - Implement the agreed program for condition audits and valuations	June 2025	Engineering Services
5.2.1.12 - Implement the Asset Improvement Plan	June 2025	Engineering Services

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
5.2.1a - Transition to ISO 27001 certification	100%	Annual	NSW Cyber Security Policy	ICT
5.2.1b - Number of road permits issued each year	3,200	Annual	One Council	Engineering Services
5.2.1c - Number of flood certificates issued each year	130	Annual	One Council	Engineering Services
5.2.1d - Number of development engineering referrals completed each year	1,700	Annual	One Council	Engineering Services

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5.2.1e - Increased rating of Annual Report by Australian Reporting Awards	Silver	Annual	Australasian Reporting Awards	Corporate Strategy and Engagement
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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

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## CSP Strategy 5.2.2 Ensure probity and responsible, sustainable, ethical and

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Manage the Audit, Risk and Improvement Committee, business papers, actions and minutes	✓	✓	✓	✓	Governance and Risk
Develop and manage Council's risk management framework, including the management of Internal and External Audit and fraud and corruption prevention	✓	✓	✓	✓	Governance and Risk
Develop and manage Council's governance framework	✓	✓	✓	✓	Governance and Risk
Manage Council's Privacy and Information Access applications, in accordance with the Government Information (Public Access) Act 2009	✓	✓	✓	✓	Governance and Risk
Ensure probity and compliance through the procurement process	✓	✓	✓	✓	Procurement
Provide Legal Services to Council	✓	✓	✓	✓	Legal Services

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Operational Plan 2024-2025		
Actions	Timeframe	Responsible
5.2.2.1 - Implement the Governance Audit Report Recommendations	June 2025	Governance and Risk
5.2.2.2 - Implement the Enterprise Risk Audit Report Recommendations	June 2025	Governance and Risk
5.2.2.3 - Implement the new Office of Local Government (OLG) Risk Management and Internal Audit Framework for Local Government	June 2025	Governance and Risk
5.2.2.4-Implement Council's Insurance Framework	June 2025	Governance and Risk
5.2.2.5 - Maintain Council's Governance and Compliance Registers	June 2025	Governance and Risk
5.2.2.6 - Complete actions identified through external review and benchmarking of the procurement framework	June 2025	Procurement
5.2.2.7 - Develop and implement an ethics and compliance e-learning training platform incorporating code of conduct, fraud and corruption, procurement and delegations	June 2025	Governance and Risk
5.2.2.8 - Provide training to staff on legal matters	June 2025	Legal Services
5.2.2.9 - Manage and Coordinate 10 Council Citizenship Ceremonies per year	June 2025	Governance and Risk
5.2.2.10 -Reduce the cost of Land and Environment Court class one matters to Council	June 2025	Legal Services

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
5.2.2a - Percentage of Privacy Complaints responded to within 5 business days of receipt	100%	Quarterly	Operational	Governance and Risk
5.2.2b - Percentage of staff involved in procurement that have received training	95%	Quarterly	Operational	Procurement
5.2.2c - Percentage of procurement events above \$10k through vendor panel	90%	Quarterly	Operational	Procurement
5.2.2d - Number of briefings to Council on the status of legal matters (February, May, August, November) per year	4	Quarterly	Operational	Legal Services

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Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

Key Performance Measures				
5.2.2e- Percentage of ARIC recommendations implemented within agreed timeframes	100%	Quarterly	Operational	Governance and Risk
5.2.2f - Percentage of Council resolutions that are implemented as per the agreed timeframes	95%	Quarterly	Operational	Governance and Risk

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## CSP Strategy 5.2.3 Manage public resources to achieve financial sustainability

### Delivery Program 2022-2026

Principal Activities	22 -23	23 -24	24 -25	25 -26	Responsible
Manage Council's property portfolio including acquisition, sale, leasing, and change of use	✓	✓	✓	✓	Strategic Investments and Property
Manage and coordinate commercial arrangements with developers and lessees for Council's property portfolio	✓	✓	✓	✓	Strategic Investments and Property
Manage Council's financial position resulting from decisions and policies resolved by Council	✓	✓	✓	✓	Finance
Manage Council's financial business processes including budgeting, reporting, wages and rating cycles	✓	✓	✓	✓	Finance

### Operational Plan 2024-2025

Actions	Timeframe	Responsible
5.2.3.1 - Revise the Land and Property Strategy	June 2025	Strategic Investments and Property
5.2.3.2 - Update Land register published on Council's website (Annual)	June 2025	Strategic Investments and Property
5.2.3.3 - Implement the long-term accommodation strategy (Annual)	June 2025	Strategic Investments and Property
5.2.3.4 - Manage Council's property portfolio	June 2025	Strategic Investments and Property

### Key Performance Measures

Metric to be measured	Target	Frequency of reporting	Data source	Responsible
5.2.3a-Council property portfolio management net return	3%	Annual	Financial Statements	Strategic Investments and Property
5.2.3b -Percentage of Capital Works program delivered	80%	Annual	Operational	Capital Works
5.2.3c-Number of leases and licenses in holdover (Baseline: 48 in 2022/23) per year	<48	Annual	Operational	Strategic Investments and Property

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

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## Outcome 5.3: People are well informed and actively engaged in local decision making and problem solving

### CSP Strategy 5.3.1 Inform communities through multi-channel communications

Delivery Program 2022–2026					
Principal Activities	22–23	23–24	24–25	25–26	Responsible
Promote Council's achievements, activities and programs	✓	✓	✓	✓	Strategic and Corporate Communications
Deliver marketing campaigns to drive attendance at events, behaviour change and increase awareness of initiatives	✓	✓	✓	✓	Strategic and Corporate Communications
Manage media relationships, media coverage and crisis communications and prepare media releases	✓	✓	✓	✓	Strategic and Corporate Communications
Develop and oversee the internal approach to organisation communications	✓	✓	✓	✓	Strategic and Corporate Communications

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
5.3.1.1 –Implement Internal and External Communications Strategy	June 2025	Strategic and Corporate Communications
5.3.1.2 –Implement the digital asset management system	June 2025	Strategic and Corporate Communications
5.3.1.3 –Review communications policies and procedures	June 2025	Strategic and Corporate Communications

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
5.3.1a–Increase number of Inner West Council social media followers (Facebook, Instagram, Twitter) Baseline 22/23= 60, 726	Increase by 2.5% each year	Quarterly	Internal analytics	Strategic and Corporate Communications
5.3.1b–Increase number of Inner West Council website page views. Baseline 22/23= 7,161,072	Increase by 2.5% each year	Quarterly	Internal analytics	Strategic and Corporate Communications

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## CSP Strategy 5.3.2 Support local democracy through inclusive participatory community engagement

### Delivery Program 2022-2026

Principal Activities	22-23	23-24	24-25	25-26	Responsible
Implement the Community Engagement Strategy and provide a staff engagement toolkit	✓	✓	✓	✓	Corporate Strategy and Engagement
Deliver community engagement through face to face and online methods and prepare engagement outcomes reports	✓	✓	✓	✓	Corporate Strategy and Engagement
Support and facilitate local democracy groups	✓	✓	✓	✓	Corporate Strategy and Engagement

### Operational Plan 2024-2025

Actions	Timeframe	Responsible
5.3.2.1-Deliver community engagement through face to face and online methods	June 2025	Corporate Strategy and Engagement
5.3.2.2-Hold ten Local Matters Forums including two in each ward	June 2025	Corporate Strategy and Engagement
5.3.2.3-Establish new Local Democracy Groups in alignment with the new term of Council	June 2025	Corporate Strategy and Engagement
5.3.2.4-Review the Community Engagement Strategy	June 2025	Corporate Strategy and Engagement

### Key Performance Measures

Metric to be measured	Target	Frequency of reporting	Data source	Responsible
5.3.2a- Number of visits to Your Say Inner West per year	107,000	Quarterly	Engagement website	Corporate Strategy and Engagement
5.3.2b- Number of projects on Your Say Inner West on which the community has the opportunity to engage per year	50	Quarterly	Engagement website	Corporate Strategy and Engagement
5.3.2c - Percentage of average satisfaction with local matters forums (survey per forum)	75%	Quarterly	Forum survey	Corporate Strategy and Engagement

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## Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
5.3.2d- Percentage of average satisfaction with Your Say Inner West engagements (ease of finding information and providing feedback)	75%	Quarterly	Engagement website	Corporate Strategy and Engagement
5.3.2e- Increase Your Say Inner West membership	10%	Quarterly	Engagement website	Corporate Strategy and Engagement

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## CSP Strategy 5.3.3 Support evidence-based Council decision-making

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Business paper, actions and minuting for Council meetings, extraordinary meetings and Committees including processing notice of motions and mayoral minutes	✓	✓	✓	✓	Governance and Risk
Maintenance of business paper system (info Council) and Councillor Hub	✓	✓	✓	✓	Governance and Risk
Administration of local government elections supporting statutory requirements of election, engaging election service provider, non-residential role maintenance	✓	✓	✓	✓	Governance and Risk
Maintain Council resolutions registers	✓	✓	✓	✓	Governance and Risk

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
5.3.3.1 -Manage Council elections, and induction and training programs for Councillors	June 2025	Governance and Risk
5.3.3.2-Manage Council's meetings and business paper systems	June 2025	Governance and Risk

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
5.3.3a-Publish Ordinary Council Agenda papers on website one week prior to Ordinary Council Meetings	100%	Quarterly	Council Business Paper system	Governance and Risk
5.3.3 b-Publish Ordinary Council Meeting Minutes on website within one week of Ordinary Council Meeting	100%	Quarterly	Council Business Paper system	Governance and Risk
5.3.3.c-Prepare Councillor induction kit and deliver Councillor induction training sessions for Mayor and Councillors post September 2024 election	100%	Quarterly	Operational	Governance and Risk
5.3.3d-Prepare professional development program for Mayor and each Councillor post September 2024 election	100%	Quarterly	Operational	Governance and Risk

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

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## Outcome 5.4: Partnerships and collaboration are valued and recognised as vital for community leadership and making positive changes

### CSP Strategy 5.4.1 Advocate for emerging community issues

Delivery Program 2022–2026					
Principal Activities	22 –23	23 –24	24 –25	25 –26	Responsible
Participate in advocacy groups e.g SSROC and LGNSW	✓	✓	✓	✓	Governance and Risk
Develop a de-amalgamation business case	✓				Governance and Risk
Advocate to minimise impacts of state government infrastructure on the Inner West community	✓	✓	✓	✓	Traffic and Transport Planning
Advocate for the provision of quality open space for current and future community recreation needs	✓	✓	✓	✓	Parks and Recreation Planning
Advocate for the extension of the Great Harbour Walk to take in Glebe Island Bridge and Bays Precinct	✓	✓	✓	✓	Parks and Recreation Planning

Operational Plan 2024–2025		
Actions	Timeframe	Responsible
5.4.1.1 – Advocate to minimise impacts of state government infrastructure including WestConnex, Western Harbour Tunnel, Sydney Gateway	June 2025	Traffic and Transport Planning

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## CSP Strategy 5.4.2 Build resilience and capacity of local leaders, groups and

Delivery Program 2022-2026					
Principal Activities	22-23	23-24	24-25	25-26	Responsible
Offer a range of grants to enable the community to develop projects and programs to address local needs	✓	✓	✓	✓	Social and Cultural Planning

Operational Plan 2024-2025		
Actions	Timeframe	Responsible
5.4.2.1- Manage Council's annual community grants program	December 2024	Social and Cultural Planning

Key Performance Measures				
Metric to be measured	Target	Frequency of reporting	Data source	Responsible
5.4.2a-Percentage of Council community grants program recipients meeting acquittal requirements	98%	Annual	Operational	Social and Cultural Planning

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Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

## CSP Strategy 5.4.3 Work with suppliers to deliver positive outcomes for the community, economy and environment

### Delivery Program 2022–2026

Principal Activities	22–23	23–24	24–25	25–26	Responsible
Increase spending with suppliers in the local government area	✓	✓	✓	✓	Procurement
Preference suppliers who contribute to diversity in employment, e.g Aboriginal	✓	✓	✓	✓	Procurement
Subscribe to Supply Nation to offer opportunities for Aboriginal suppliers	✓	✓	✓	✓	Procurement
Maintain advanced sustainable procurement rating	✓	✓	✓	✓	Procurement

### Operational Plan 2024–2025

Actions	Timeframe	Responsible
5.4.3.1 – Drive the procurement rules and weighting criteria to promote social and environment vs economic factors	June 2025	Procurement

### Key Performance Measures

Metric to be measured	Target	Frequency of reporting	Data source	Responsible
5.4.3a – Percentage of purchased expenditure on local suppliers	8% per year	Quarterly	Operational	Procurement
5.4.3b – Percentage of purchased expenditure on Aboriginal suppliers	1% per year	Quarterly	Operational	Procurement

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## Section 3: Statement of Revenue Policy



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## Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

### **Key drivers and context**

The 2024/25 budget has been built on the premise that existing service levels will be maintained and developed in tandem with Inner West's Delivery Program 2022–26. It also includes a four-year capital works program that sees several large-scale projects continuing during the financial year and new projects included.

Key drivers of the budget include:

- IPART has set the 2024/25 Rate PEG for Inner West Council at 4.9%.
- Continued draw down of the Domestic Waste Management reserve.
- Fees and Charges for 2024/25 have been indexed at 4.1% unless stated otherwise. Over the 10 year LTFP it is forecast to reduce to 2.5%.
- Increase of salaries and wages by 3.5% in per the State Award commencing 1 July 2023. Over the 10 year LTFP salaries and wages are forecast to return to 2.5% from 2026/27 financial year.
- 10% uptake of the opt-in of the new red garbage bin collection.
- Transparent four-year capital works program focused on capacity to reduce Council's infrastructure backlog.
- Segregation of funds to ensure footpaths, roads, stormwater and other key assets are renewed at the appropriate time in their life cycle.

Applying these drivers to the 2024/25 budget has resulted in Council's financial position being projected to run at an accounting operating deficit (excluding capital grants and contributions) of approximately \$1.4 million. While this is an improvement compared to the adopted year two budget from the 2023/24 Operational Plan, Council will still be in deficit for the 2024/25 Financial Year due to increases in costs whilst maintaining services for the community. Council returns to surplus in the 2025/26 financial year after expenses and revenue are stabilised.

Council will continue to focus on reviewing its services and deliverables over the next few years to ensure Council's long term financial sustainability, and to continue delivering services at a high level.

The budgeted Financial Statements and Revenue Policy outline Inner West Council's methodology for forecasting budgetary performance and how Council will levy some of its primary sources of revenue for the 2024/25 financial year.

### **Resource commitments**

The Operational Plan and Budget 2024/25 reflects the following resourcing commitments:

- The infrastructure renewal program will be maintained to levels required by Asset Management Plans.
- Maintaining Council's existing level of service to the community.
- Council continuing to focus on improving services offered to the community as well as those delivered internally.

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## Income and expenditure

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
Domestic Waste Charge	43,523	45,917	48,442	51,106
General Revenue	138,429	142,430	145,834	149,319
User Charges & Fees	60,913	62,751	64,202	65,828
Interest Income	9,371	9,025	8,072	7,370
Other Income	19,766	19,812	19,852	19,892
Rental Income	10,393	9,751	9,826	9,904
Profit or (Loss) on Disposal	(1,109)	(920)	(920)	(920)
<b>Total Income from Continuing Operations</b>	<b>281,285</b>	<b>288,767</b>	<b>295,308</b>	<b>302,499</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	149,127	153,970	156,846	160,859
Borrowing Costs	723	678	638	596
Materials & Services	95,327	94,173	95,577	95,941
Depreciation & Amortisation	34,204	34,898	35,364	36,057
Other Expenses	13,672	14,115	14,499	14,832
<b>Total Expenses from Continuing Operations</b>	<b>293,054</b>	<b>297,834</b>	<b>302,923</b>	<b>308,284</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(11,769)</b>	<b>(9,067)</b>	<b>(7,615)</b>	<b>(5,785)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	10,353	10,003	10,003	9,903
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(1,416)</b>	<b>936</b>	<b>2,388</b>	<b>4,118</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	39,918	17,043	12,743	13,143
Funding from/(to) Restricted Funds	35,736	53,680	17,825	1,182
Funding from/(to) General Funds including Rates	9,050	42	296	(1,679)
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>83,288</b>	<b>71,701</b>	<b>33,253</b>	<b>16,765</b>
<b>Less Non-Cash Items</b>				
Non-Cash	36,718	37,203	39,782	39,699
<b>Total Surplus/(Deficit) after Non-Cash Items</b>	<b>120,007</b>	<b>108,904</b>	<b>73,035</b>	<b>56,464</b>
<b>Capital Expenditure</b>				
Capital Works	117,959	107,087	71,177	54,564
Loan Principal	2,047	1,817	1,858	1,900
<b>Total Surplus/(Deficit) after Capital Works</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

## Statement of Financial Position – as at 30 June 2025

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>ASSETS</b>				
<b>Current assets</b>				
Cash and cash equivalents	89,128	69,093	59,350	62,971
Investments	53,436	19,749	11,370	8,247
Receivables	41,842	39,540	37,366	35,311
Inventories	218	219	220	221
<b>Total current assets</b>	<b>184,624</b>	<b>128,601</b>	<b>108,307</b>	<b>106,750</b>
<b>Non-current assets</b>				
Investments	58,950	58,950	58,950	58,950
Infrastructure, property, plant and equipment	2,941,134	3,012,735	3,048,343	3,066,850
Investment property	73,921	73,921	73,921	73,921
Intangible assets	6,802	7,390	7,595	7,595
Right of use assets	264	275	287	295
<b>Total non-current assets</b>	<b>3,081,071</b>	<b>3,153,271</b>	<b>3,189,096</b>	<b>3,207,612</b>
<b>TOTAL ASSETS</b>	<b>3,265,695</b>	<b>3,281,873</b>	<b>3,297,403</b>	<b>3,314,362</b>
<b>LIABILITIES</b>				
<b>Current liabilities</b>				
Payables	48,994	19,598	9,799	12,738
Contract liabilities	32,515	29,263	16,095	19,314
Lease Liabilities	95	99	103	106
Borrowings	2,047	1,817	1,858	1,900
Provisions	32,532	32,857	33,186	33,518
<b>Total current liabilities</b>	<b>116,183</b>	<b>83,634</b>	<b>61,041</b>	<b>67,576</b>
<b>Non-current liabilities</b>				
Contract liabilities	635	0	0	0
Lease Liabilities	183	191	199	205
Borrowings	28,294	26,477	24,618	22,718
Provisions	1,472	1,487	1,502	1,517
<b>Total non-current liabilities</b>	<b>30,584</b>	<b>28,154</b>	<b>26,319</b>	<b>24,440</b>
<b>TOTAL LIABILITIES</b>	<b>146,767</b>	<b>111,789</b>	<b>87,360</b>	<b>92,016</b>
<b>Net assets</b>	<b>3,118,928</b>	<b>3,170,084</b>	<b>3,210,043</b>	<b>3,222,346</b>
<b>EQUITY</b>				
Retained earnings	2,479,468	2,497,447	2,512,578	2,529,840
Revaluation reserves	639,461	672,637	697,465	692,506
<b>Council equity interest</b>	<b>3,118,928</b>	<b>3,170,084</b>	<b>3,210,043</b>	<b>3,222,346</b>
<b>TOTAL EQUITY</b>	<b>3,118,928</b>	<b>3,170,084</b>	<b>3,210,043</b>	<b>3,222,346</b>

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## Cash Flow Statement

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Cash flow from Operating Activities</b>				
<b>Receipts</b>				
Rates & Annual Charges	181,952	188,347	194,276	200,425
User Charges & Fees	60,913	62,751	64,202	65,828
Investment & Interest Income	9,371	9,025	8,072	7,370
Rental Income	10,393	9,751	9,826	9,904
Operating Grants & Contributions	10,353	10,003	10,003	9,903
Capital Grants and Contributions	39,918	17,043	12,743	13,143
Other	19,766	19,812	19,852	19,892
<b>Payments</b>				
Employee Benefits & On-Costs	(149,127)	(153,970)	(156,846)	(160,859)
Materials & Contracts	(95,327)	(94,173)	(95,577)	(95,941)
Borrowing Costs	(723)	(678)	(638)	(596)
Other Expenses	(13,672)	(14,115)	(14,499)	(14,832)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>73,815</b>	<b>53,797</b>	<b>51,416</b>	<b>54,239</b>
<b>Cash flow from Investing Activities</b>				
<b>Receipts</b>				
Sale of Investment Securities	298,583	301,569	304,585	307,631
Sale of Infrastructure, Property, Plant & Equipment	1,405	1,385	2,716	2,340
<b>Payments</b>				
Purchase of Investment Securities	(275,744)	(267,882)	(295,423)	(304,125)
Purchase of Infrastructure, Property, Plant & Equipment	(117,959)	(107,087)	(71,177)	(54,564)
Purchase of Investment Property	0	0	0	0
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(93,714)</b>	<b>(72,014)</b>	<b>(59,300)</b>	<b>(48,718)</b>
<b>Cash flow from Financing Activities</b>				
<b>Receipts</b>				
Proceeds from Borrowing & Advances	0	0	0	0
<b>Payments</b>				
Payments from Borrowing & Advances	(2,047)	(1,817)	(1,858)	(1,900)
<b>Net Cash provided (or used in) Financing Activities</b>	<b>(2,047)</b>	<b>(1,817)</b>	<b>(1,858)</b>	<b>(1,900)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(21,947)</b>	<b>(20,035)</b>	<b>(9,742)</b>	<b>3,620</b>
Plus Cash & Cash Equivalents – beginning of year	111,074	89,128	69,093	59,350
Cash & Cash Equivalents – end of year	89,128	69,093	59,350	62,971
Plus Investments on hand – end of year	112,386	78,699	70,320	67,197
<b>Total Cash &amp; Cash Equivalents &amp; Investments</b>	<b>201,514</b>	<b>147,792</b>	<b>129,671</b>	<b>130,168</b>

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## Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

### **Loan borrowing**

Council borrowed \$40 million to redevelop Ashfield Aquatic Centre. This loan is with the NSW Treasury TCorp organisation that provides funding opportunities for local government and other State agencies. These borrowings will be repaid from the rates income raised over a 20-year period.

Council has principal outstanding on its loan borrowing of \$35.2 million as at 30 June 2023. Council's Debt Service Cover ratio, which measures the availability of operating cash to service debt including interest and principal repayments, is forecast at 16.37 to 1 at the end of 2024/25. This is well above the Office of Local Government's benchmark of 2 to 1.

### **Rates overview**

#### **About the rates**

Council's Rate Revenue is determined by rate pegging legislation which is administered by the Independent Pricing and Regulatory Tribunal (IPART). Rate pegging limits the amount which councils can increase their rate revenue. The rates for the 2024/25 financial year are set in accordance with the Local Government Act and have been increased in accordance with the IPART determination. The increase (rate peg) for Inner West Council determined by IPART for 2024/25 is 4.9%.

Council's rating maps are available to view on the Your Say page during public exhibition and hard copies are available at Council library locations.

#### **Rates valuations**

Council receives land valuations for rating purposes every three years from the Valuer General. New land values were issued by the Valuers General Office and came into effect from 1 July 2023. These land values have been used to calculate the rates income. Property owners whose land values increased last July will see a proportionate increase in their rates. Any objections to land valuations need to be directed to the Valuer Generals office.

#### **Rebates and Hardship**

Starting from 1 July 2018 all eligible pensioners in the Inner West local government area are receiving an additional voluntary rebate for their domestic waste and stormwater charges. This is subject to being a continuous residential owner for 10 years or more.

Council recognises that due to exceptional circumstances, ratepayers may at times encounter difficulty in paying their annual rates and charges. Council has a Hardship Policy that provides a framework for providing relief to any ratepayers who are suffering genuine financial hardship.

#### **Interest on overdue rates**

Council must set the interest payable on overdue rates and charges for 2023/24 in accordance with Section 566(3) of the Local Government Act 1993.

In accordance with section 566(3) of the Act, it has been determined that the maximum rate of interest payable on overdue rates and charges for the period 1 July 2024 to 30 June 2025 (inclusive) is 9.0% per annum, subject to further advice from the Office of Local Government on the new rates.

## Rates and charges

The following table outlines the rating structure for Inner West Council from 1 July 2024.

Category/Subcategory	Number of Properties	Land Values (\$)	Rates in Dollar (\$)	Minimum (\$)	Yield (\$)
Residential	74,276	80,605,359,212	0.00102561	943.13	100,054,314
Business	4,486	7,556,356,420	0.00352087	909.85	26,953,257
Business Mall - Ashfield Mall	1	68,836,674	0.00842646		580,049
Business Mall - Norton Plaza	1	36,400,000	0.01024328		372,855
Business Mall - Market Place	1	38,600,000	0.010219		394,453
Business Mall - Marrickville Metro	2	53,400,000	0.00934946		499,261
Business Industrial - Camperdown	82	112,157,580	0.00449094		503,693
Business Industrial - Marrickville	962	2,159,818,562	0.0037296		8,055,259
Business Industrial - St Peters	148	554,108,470	0.00442615		2,452,567
Business Industrial - St Peters North	78	170,182,300	0.00459251		781,564
Business - Airport	2	10,040,000	0.00827928		83,124
<b>Total Inner West Council</b>	<b>80,039</b>	<b>91,365,259,218</b>			<b>140,730,398</b>



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## Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

### **Domestic Waste Management Charge**

Council levies a Domestic Waste Management Charge under Section 496 of the Local Government Act 1993, noting that Section 504 of the Local Government Act requires that Domestic Waste charges be set so as to be self-funding, with neither profit nor subsidy being provided to or from general income.

The 2024/25 budget has been prepared on that basis to drawdown on the Domestic Waste Management reserve and transition to a full cost recovery charge.

The charges for 2024/25 for a yearly service and estimated yields are detailed in the below table.

IWC domestic waste management charge	24/25 charge	No. of Services	Income
Minimum DWM per service: 80L or less fortnightly garbage, 240L fortnightly recycling & 240L weekly garden organic waste	\$397.50	10,792	\$4,289,820
Standard DWM per service: 120L fortnightly garbage, 240L fortnightly recycling & 240L weekly garden organic waste	\$530.00	72,638	\$38,498,140
Maximum DWM per service: 240L fortnightly garbage, 240L fortnightly recycling & 240L weekly garden organic waste	\$795.00	689	\$547,755
Vacant Land / Availability	\$265.00	705	\$186,825
Total		84,824	\$43,522,540

Council may waive additional charges for upsizing red lid garbage bins as a result of implementation of FOGO across Council in October 2023 for the 2024/25 Financial Year.

### **Stormwater management services charges**

In accordance with Section 496A of the Local Government Act 1993, Council will levy a stormwater management charge on all parcels of rateable land categorised for rating purposes as "Residential" or "Business", not being vacant land, land owned by the Crown or land held under a lease for private purposes granted under the Housing Act 2001 or the Aboriginal Housing Act 1998.

There have been no changes to rates applicable in applying the Stormwater Management Charge. Council will continue to levy a Stormwater Management Charge in 2024/25.

Rate category	24/25 charge
Residential	\$25.00
Residential – Strata	\$12.50
Business	\$25.00 per 350m <sup>2</sup>
Business – Strata	\$5.00



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## Capital budget overview

Capital Program	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
Plant & Equipment	4,397	4,276	9,776	6,988
Office Equipment	-	588	205	-
Land Improvement (Depreciable)	39,788	12,528	16,804	13,336
Buildings	24,119	19,412	15,866	13,467
Aquatic Facilities	9,985	37,941	3,135	-
Seawalls	-	114	53	49
Wharves	386	-	-	24
Local Roads	8,626	8,700	8,700	9,300
Regional Roads	1,130	820	930	350
Bridges	1,150	300	300	200
Footpaths	3,475	3,350	3,350	3,350
Kerb & Gutter	1,442	1,431	1,000	1,000
Traffic Devices	5,470	4,800	1,580	1,400
Car Parks	200	165	200	165
Storm Water Drainage	3,360	3,255	3,300	2,900
Bicycle Facilities	2,830	5,870	2,000	2,000
Town Centres	11,601	3,537	3,978	-
<b>Total Capital Expenditure</b>	<b>117,959</b>	<b>107,087</b>	<b>71,177</b>	<b>54,564</b>

Funding Source	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
User Fees and Charges	800	800	800	800
Operating Grants	1,807	1,557	1,557	1,457
Capital Grants	25,824	7,150	2,850	3,250
Gain/Loss on Disposal of Assets	311	500	500	500
Restricted Capital	7,301	4,162	6,298	7,441
Restricted Developer Contributions	27,247	35,117	11,520	6,549
Working Capital	54,670	57,801	47,652	34,568
<b>Total Capital Funding</b>	<b>117,959</b>	<b>107,087</b>	<b>71,177</b>	<b>54,564</b>

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## Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

### Significant Capital Projects

Description	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
Leichhardt Park Aquatic Centre Major Project	6,800	30,000	3,135	-
GreenWay	24,790	-	-	-
Annette Kellerman Upgrade Works	2,700	5,517	-	-
Main Street Revitalisation	7,000	-	-	-
Urban Amenity Improvement Program	2,000	3,070	-	-
Camdenville Park Upgrade	4,780	-	-	-
Pedestrian Access and Mobility Plan Implementation	870	2,500	500	-
Marrickville Road Design and Implementation	450	3,000	-	-
Marrickville Town hall Internal Refurbishment	960	2,050	-	-
Tempe Reserve Amenities Building	2,700	-	-	-
Mackey Park Amenities Upgrade	2,450	-	-	-
Mackey Park Sporting Ground Upgrade	2,400	-	-	-
Lilyfield Road Cycleway	360	2,020	-	-
Steel Park Sporting Ground Upgrade	50	2,250	-	-
Centenary Park Sporting Ground Upgrade	-	50	2,135	-
Centenary Park Inclusive Playground	200	1,800	-	-
Richard Murden Reserve Inclusive Playground	1,900	-	-	-
Dawn Fraser Bath Northern Pavilion Renewal	365	1,500	-	-
St Peters, Mary St to Sydenham Cycleway WestConnex	1,820	-	-	-
Petersham Town Hall Upgrade Works	30	1,685	-	-
Petersham Park Sporting Ground Upgrade	-	-	50	1,600
Birchgrove Park Renewal Works	1,352	230	-	-
Camperdown Park Sporting Ground Upgrade	-	50	1,500	-

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## Significant Capital Projects (Continued)

Description	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
King George Park Amenities Upgrade	1,530	-	-	-
Henson Park Tennis Building Refurbishment	-	-	100	1,400
Annandale Town Hall Community Centre refurbishment	1,407	-	-	-
Henson Park Master Plan Building Upgrades	-	-	100	1,300
King George Park Inclusive Playgrounds	1,303	-	-	-
Balmain Depot Renewal	-	-	650	650
Marrickville Valley Floodplain Risk Management Study Plan Works	-	100	650	500
Marrickville Park Floodlighting Upgrade	30	1,200	-	-
Main Street Local Placemaking	1,166	-	-	-
Leichhardt Service Centre Refurbishment	100	1,065	-	-
Elkington Park Cottage Restoration Works	197	935	-	-
Liverpool - Building Renewal	377	234	234	234
St Peters Town hall Internal Refurbishment	100	950	-	-
Leichardt Oval #2 Amenities Upgrade	1,050	-	-	-
Pratten Park Upgrade Works	85	950	-	-
Fanny Durack Aquatic Centre Refurbishment	100	924	-	-
Bike Route RR02 (West Street) Design	170	850	-	-
Camperdown Park Inclusive Playground	-	100	900	-
Steel Park Inclusive Playground	-	100	900	-
Brown Street Car Park Lift refurbishment	100	900	-	-
Australia Street Hall Building refurbishment	-	1,000	-	-
Pratten Park Bowling Club Refurbishment	-	1,000	-	-
Aboriginal Community Hub - Tempe	1,000	-	-	-

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## Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

### Significant Capital Projects (Continued)

Description	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
Camdenville Park Amenities Refurbishment	1,000	-	-	-
Birchgrove Road & King St Intersection	1,000	-	-	-
Warrawong - Building Renewal	628	142	142	34
Gladstone Park New Public Toilet	875	-	-	-
Ashfield Park Sporting Ground Upgrade	-	-	50	800
Ashfield Service Centre Renewal	800	-	-	-
Arlington Amenities & Grandstand Refurbishment	-	-	100	667
Hammond Park Sporting Ground Upgrade	20	740	-	-
Curtis Road Roundabout	-	50	700	-
Ashfield Civic Centre Upgrade Works	736	-	-	-
Henson Park Grandstand Upgrade	700	-	-	-
Norton Street, A'Beckett to Hugh Street - Traffic Calming Works	200	500	-	-
Electric Vehicle Charging Stations	700	-	-	-
Balmain Town Hall Site Renewal Works	687	-	-	-
Energy Efficiency and Solar Projects	648	-	-	-
Jack Shanahan Reserve Lighting Upgrade	620	-	-	-
Richard Murden Reserve Upgrade	-	-	611	-
Leichhardt Street Child Care Centre Renewal Works	50	560	-	-
SES Marrickville Refurbishment	-	-	-	608
Ashfield Park Bowling Club Refurbishment	-	50	550	-
Railway Street Kindergarten Refurbishment	-	50	550	-
Newtown, Lord Street Trunk Drainage Works	600	-	-	-
Paringa Reserve Elliot Street New Kiosk	589	-	-	-

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## Significant Capital Projects (Continued)

Description	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
Henson Street Kindergarten Refurbishment	-	588	-	-
Ashfield Park Masterplan 2023 Implementation	-	50	532	-
Thirning Villa Pratten Park Renewal Works	65	-	250	250
Stone Villa Renewal Works	560	-	-	-
Petersham Kindergarten Refurbishment	544	-	-	-
Hoskins Park Upgrade	538	-	-	-
Public Toilet Stanmore	-	50	480	-
Pioneer Memorial Park Upgrades	-	-	519	-
Laxton Reserve Upgrade	50	450	-	-
Jarvie Park Youth Centre Renewal Works	-	50	450	-
Marrickville Crusader Kindergarten Refurbishment	50	450	-	-
Chrissie Cotter Gallery Refurbishment	-	80	400	-
Hammond Park Amenities Upgrade	480	-	-	-
Henson Park Pathway and Picket Fence	450	-	-	-
Addison Road Early Learning Centre Refurbishment	50	200	200	-
Leichhardt Oval No. 1 Refurbishment	450	-	-	-
Marrickville Legal Centre Refurbishment	-	-	-	440
Elliot Street Intersection	425	-	-	-
Blackmore Oval Floodlighting Upgrade	420	-	-	-
Easton Park Floodlighting Upgrade	-	20	400	-
Elkington Park Toilet Block Refurbishment	40	380	-	-
Stanmore Branch Library Renewal Works	-	-	413	-
Leichhardt Park Jetty Renewal Works	386	-	-	-

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## Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

### Significant Capital Projects (Continued)

Description	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
John McMahon Child Care Centre Refurbishment	-	35	350	-
Blackmore Park Amenities Block A Refurbishment	-	40	331	-
Cecily Street Community Centre Refurbishment	-	20	350	-
Sydenham to Dulwich Hill Station East West Pedestrian Cycle Link	370	-	-	-
Richard Murden Reserve Amenities	360	-	-	-
Yeo Park Upgrade	350	-	-	-
Marrickville Golf Course Pump House and Other Refurbishment	-	350	-	-
Kingston Street / Deakin Street - Drainage Upgrade	350	-	-	-
Leichhardt Floodplain Risk Management Study Plan Works	-	50	300	-
Sydney Street Stormwater Upgrade	350	-	-	-
Blackmore Park Caretakers Cottage Refurbishment	-	-	-	329
Leichhardt No 3 Floodlighting Upgrade	-	-	20	300
Mort Bay Park - New Gross Pollutant Traps	320	-	-	-
Elswick Street Leichhardt Pipeline Extension	10	300	-	-
Leichhardt Park upgrade	30	270	-	-
Tempe Reserve Netball Courts	300	-	-	-
Balmain Early Childhood Centre Refurbishment	-	-	300	-
Callan Park Recreational Hall Refurbishment	-	-	300	-
Dulwich Hill Language School Refurbishment	-	10	290	-
Lewellyn Street at Edgeware Drainage Upgrade	-	50	250	-

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**2024/25 Budget High Level Variance Analysis VS 2023/24 Adopted Budget for 2024/25**

Description	Amount \$'000	Comments
<b>2023/24 Adopted Budget Deficit for 2024/25 Financial Year After Operating Grants</b>	<b>(2,060)</b>	
<b>Revenue Movements</b>		
Rates	2,490	Rate Peg increased from 3.1% to 4.9%
Domestic Waste Charges	474	Increase in households utilising services and 0.5% increase in indexation.
User Charges & Fees	3,366	Increase mainly from Restoration works, Construction Zone Certificates and Aquatics fees.
Interest	3,700	Higher forecasted return on investments compared to adopted budget.
Other Income	2,871	Compliance related to fire safety, companion animal services and vehicle infringements offset by costs directly associated with services as well as investment property income offset by increase in expense.
Asset Disposal	(189)	In line with asset replacements for 2024/25.
Operating Grants	451	Financial Assistance Grants and Start Strong.
<b>Expenditure Movements</b>		
Increase in Establishment – Resource Recovery	(1,366)	Increase in Full-time and Part-time FTE's for Optimo/Booked Garbage, FOGO and Opt in services. Increase in position funded from EPA grant.
Employee Costs – Workers Compensation	(1,000)	Amended for calculation of premium increase expected.
Other Employee Cost Increases	(1,616)	Additional casual roles across the organisation to maintain service levels, superannuation adjustment and other adjustments.
Resource Recovery Services	(1,900)	Increase in contracted services with recycling to redirect staff to assist FOGO and increase in disposal costs.
Increase in Restoration Expenses	(1,800)	Increase in Restoration Expense, Offset by Income
Increase in Investment Property Expense	(1,090)	Adjusted Warrawong Investment Property expense, offset by adjusted investment income above.
Software Maintenance	(713)	Increase due to higher than expected CPI.
Other Materials & Services Adjustments	(570)	Other adjustments across organisation
St Peters, Mary Street to Sydenham Cycleway WestConnex Project	(500)	Operational costs for capital works, funded by grants.

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## Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

Description	Amount \$'000	Comments
Cleaning Costs	(360)	To match expected costs for next financial year with CPI.
SEINS Costs	(360)	Increase in expense, offset by infringement income and increase in Sydney Cats & Dogs impounding services contract
Public Tree Maintenance	(348)	To match expected costs for next financial year with CPI.
Asset Management & Revaluations	(307)	Increase in budgeted costs due to additional works to be completed.
Doubtful Debt Expense	(297)	9% Variable to Infringement income.
Legal Costs	(290)	Projected increase in number of class 1 matters based off historical data.
<b>2024-25 Draft Budget</b>	<b>(1,416)</b>	
Note -		
* Positive amounts reflect an increase in revenue and a decrease in operating expenditure.		
* Negative amounts reflect a reduction in revenue and an increase in operating expenditure.		

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## Income and expenditure by service

### Operating Budget – Development Assessment

This service delivers Council's statutory responsibilities under the Environment Planning and Assessment Act to effectively manage change within the built and physical environment. They provide accurate, timely and consistent planning and building advice to customers as well as providing high-quality decisions and development outcomes in line with the objectives of Council's key planning instruments and development controls.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	3,898	4,014	4,115	4,218
Interest Income	-	-	-	-
Other Income	342	342	342	342
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>4,240</b>	<b>4,356</b>	<b>4,457</b>	<b>4,560</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	7,347	7,582	7,727	7,919
Borrowing Costs	-	-	-	-
Materials & Services	497	497	497	497
Other Expenses	-	-	-	-
Depreciation & Amortisation	4	4	4	3
<b>Total Expense</b>	<b>7,848</b>	<b>8,082</b>	<b>8,228</b>	<b>8,419</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(3,608)</b>	<b>(3,726)</b>	<b>(3,771)</b>	<b>(3,859)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(3,608)</b>	<b>(3,726)</b>	<b>(3,771)</b>	<b>(3,859)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(181)	(185)	(188)	(192)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	3,789	3,911	3,959	4,051
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

### Operating Budget - Strategic Planning

This service plans for unique, liveable, networked neighbourhoods and a thriving and diverse local economy while guiding the sustainable and life enhancing location and design of development in the Inner West. The team guides the efficient and effective use and distribution of Council's resources and delivery of local infrastructure while providing advocacy and advice to the State on large infrastructure projects in the Inner West.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	870	880	888	896
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>870</b>	<b>880</b>	<b>888</b>	<b>896</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	4,144	4,279	4,363	4,473
Borrowing Costs	-	-	-	-
Materials & Services	1,762	1,820	1,873	1,600
Other Expenses	333	343	353	364
Depreciation & Amortisation	2	2	2	1
<b>Total Expense</b>	<b>6,241</b>	<b>6,443</b>	<b>6,590</b>	<b>6,438</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(5,371)</b>	<b>(5,563)</b>	<b>(5,702)</b>	<b>(5,541)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(5,371)</b>	<b>(5,563)</b>	<b>(5,702)</b>	<b>(5,541)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	259	259	259	259
Overhead Allocation	(4,001)	(4,032)	(4,155)	(4,237)
Funding from/(to) Restricted Funds	55	65	75	85
Funding from/(to) General Funds	9,058	9,271	9,524	9,434
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Operating Budget - Economic Development

This service aims to make the Inner West a hub for economic and employment growth while embracing the innovation economy and supporting diversity of business growth. The team engages with all sectors of the local business community to help grow and support the Inner West economy.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	438	452	462	474
Borrowing Costs	-	-	-	-
Materials & Services	631	631	631	631
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
<b>Total Expense</b>	<b>1,069</b>	<b>1,083</b>	<b>1,093</b>	<b>1,105</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(1,069)</b>	<b>(1,083)</b>	<b>(1,093)</b>	<b>(1,105)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(1,069)</b>	<b>(1,083)</b>	<b>(1,093)</b>	<b>(1,105)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	-	-	-	-
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	1,069	1,083	1,093	1,105
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

### Operating Budget - Building Certification

This service is responsible for assessing and certifying building work in the Inner West to ensure that it is of a high standard and meets all requirements. The team assesses and determines all construction, occupation and subdivision certificates following from the approval of a development approval, in addition they assess a variety of activity determinations and issue swimming pool compliance certificates and ensure construction work is compliant with the requirements of the Australia National Construction Code and relevant Australian standards and legislation.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	752	774	793	813
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>752</b>	<b>774</b>	<b>793</b>	<b>813</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	1,033	1,065	1,086	1,112
Borrowing Costs	-	-	-	-
Materials & Services	12	12	12	12
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
<b>Total Expense</b>	<b>1,045</b>	<b>1,077</b>	<b>1,098</b>	<b>1,124</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(293)</b>	<b>(303)</b>	<b>(304)</b>	<b>(311)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(293)</b>	<b>(303)</b>	<b>(304)</b>	<b>(311)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	-	-	-	-
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	293	303	304	311
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Operating Budget – Environmental Health & Building Regulation

This service manages, through education and regulatory tools, the urban environment of the Inner West in a way that protects life, property, amenities and the environment (natural, built and cultural).

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	1,224	1,260	1,292	1,324
Interest Income	-	-	-	-
Other Income	492	492	492	492
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>1,716</b>	<b>1,752</b>	<b>1,784</b>	<b>1,816</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	4,640	4,788	4,880	5,000
Borrowing Costs	-	-	-	-
Materials & Services	57	57	57	57
Other Expenses	44	44	44	44
Depreciation & Amortisation	20	19	18	16
<b>Total Expense</b>	<b>4,761</b>	<b>4,908</b>	<b>4,999</b>	<b>5,118</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(3,046)</b>	<b>(3,155)</b>	<b>(3,215)</b>	<b>(3,301)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(3,046)</b>	<b>(3,155)</b>	<b>(3,215)</b>	<b>(3,301)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(2,088)	(2,107)	(2,170)	(2,213)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	5,134	5,262	5,385	5,514
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

### Operating Budget - Parking & Ranger Services

This service promotes the community's enjoyment of the Inner West environment, natural, built and cultural, through the application of relevant regulations.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	220	227	232	238
Interest Income	-	-	-	-
Other Income	16,173	16,173	16,173	16,173
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>16,393</b>	<b>16,400</b>	<b>16,406</b>	<b>16,411</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	7,154	7,382	7,514	7,695
Borrowing Costs	-	-	-	-
Materials & Services	2,604	2,594	2,594	2,604
Other Expenses	1,455	1,455	1,455	1,455
Depreciation & Amortisation	-	-	-	-
<b>Total Expense</b>	<b>11,214</b>	<b>11,431</b>	<b>11,564</b>	<b>11,755</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>5,179</b>	<b>4,969</b>	<b>4,842</b>	<b>4,657</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>5,179</b>	<b>4,969</b>	<b>4,842</b>	<b>4,657</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(3,568)	(3,602)	(3,707)	(3,780)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(1,611)	(1,367)	(1,134)	(876)
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Operating Budget - Aquatic Services

This service provides industry-leading aquatics, health, fitness and recreation opportunities to the Inner West community.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	20,426	21,039	21,565	22,104
Interest Income	-	-	-	-
Other Income	501	515	528	540
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>20,927</b>	<b>21,554</b>	<b>22,093</b>	<b>22,645</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	14,936	15,423	15,748	16,152
Borrowing Costs	715	675	635	593
Materials & Services	5,030	5,095	5,162	5,232
Other Expenses	35	35	35	35
Depreciation & Amortisation	2,322	2,358	2,397	2,449
<b>Total Expense</b>	<b>23,040</b>	<b>23,587</b>	<b>23,977</b>	<b>24,461</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(2,112)</b>	<b>(2,032)</b>	<b>(1,885)</b>	<b>(1,816)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(2,112)</b>	<b>(2,032)</b>	<b>(1,885)</b>	<b>(1,816)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(3,640)	(3,667)	(3,780)	(3,854)
Funding from/(to) Restricted Funds	715	335	-	-
Funding from/(to) General Funds	5,037	5,365	5,664	5,670
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

### Operating Budget – Urban Sustainability

This service develops and implements climate change strategy, policy and projects, provides internal environmental sustainability advice and support to Council's units, and supports the community through sustainability partnerships, projects and capacity building.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	1,632	1,685	1,719	1,763
Borrowing Costs	-	-	-	-
Materials & Services	453	428	398	398
Other Expenses	60	60	60	60
Depreciation & Amortisation	-	-	-	-
<b>Total Expense</b>	<b>2,144</b>	<b>2,173</b>	<b>2,177</b>	<b>2,221</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(2,144)</b>	<b>(2,173)</b>	<b>(2,177)</b>	<b>(2,221)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(2,144)</b>	<b>(2,173)</b>	<b>(2,177)</b>	<b>(2,221)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(1,421)	(1,434)	(1,477)	(1,506)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	3,565	3,607	3,654	3,727
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Operating Budget – Resource Recovery Planning

This service empowers the community to work towards a zero waste community through services, education and support while providing the tools to build knowledge, improve skills, change attitudes and behaviour towards sustainable resource recovery. They are responsible for developing strategy, policy, major projects, bin roll outs, managing service changes, advocacy and lobbying.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	1,696	1,649	1,684	1,729
Borrowing Costs	-	-	-	-
Materials & Services	419	519	419	419
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
<b>Total Expense</b>	<b>2,115</b>	<b>2,168</b>	<b>2,103</b>	<b>2,148</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(2,115)</b>	<b>(2,168)</b>	<b>(2,103)</b>	<b>(2,148)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	120	20	20	20
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(1,995)</b>	<b>(2,148)</b>	<b>(2,083)</b>	<b>(2,128)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(591)	(596)	(614)	(626)
Funding from/(to) Restricted Funds	2,586	2,743	2,697	2,754
Funding from/(to) General Funds	-	-	-	0
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

### Operating Budget - Urban Ecology

This service is responsible for protecting, enhancing and managing the urban forest, biodiversity, water and soils across the Inner West. They deliver projects and operational maintenance programs as well as implementing strategy, policy and provide advocacy on major projects that impact Inner West ecology and urban forest. They empower the community to work towards a greener Inner West while providing internal advice and support to Council's units.

	2024/25	2025/26	2026/27	2027/28
	(\$'000)	(\$'000)	(\$'000)	(\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	14	14	14	14
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	1,068	1,104	1,123	1,152
Borrowing Costs	-	-	-	-
Materials & Services	1,118	1,118	1,119	1,119
Other Expenses	17	17	17	17
Depreciation & Amortisation	7	7	6	6
<b>Total Expense</b>	<b>2,210</b>	<b>2,246</b>	<b>2,265</b>	<b>2,294</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(2,196)</b>	<b>(2,232)</b>	<b>(2,251)</b>	<b>(2,280)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	48	48	48	48
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(2,148)</b>	<b>(2,184)</b>	<b>(2,203)</b>	<b>(2,232)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(12)	(13)	(13)	(13)
Funding from/(to) Restricted Funds	152	163	163	163
Funding from/(to) General Funds	2,008	2,033	2,053	2,082
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Operating Budget – Parks Planning and Recreation

This service plans for the provision, development and management of open space within Inner West while encouraging an active and healthy community. They are responsible for building and maintaining a strong relationship with local schools, community sporting and culturally diverse groups and state-level sporting associations.

	2024/25	2025/26	2026/27	2027/28
	(\$'000)	(\$'000)	(\$'000)	(\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	976	1,005	1,030	1,056
Interest Income	-	-	-	-
Other Income	30	30	30	30
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>1,006</b>	<b>1,035</b>	<b>1,061</b>	<b>1,086</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	946	977	996	1,022
Borrowing Costs	-	-	-	-
Materials & Services	372	375	378	381
Other Expenses	-	-	-	-
Depreciation & Amortisation	687	693	695	703
<b>Total Expense</b>	<b>2,005</b>	<b>2,046</b>	<b>2,069</b>	<b>2,106</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(999)</b>	<b>(1,010)</b>	<b>(1,009)</b>	<b>(1,020)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(999)</b>	<b>(1,010)</b>	<b>(1,009)</b>	<b>(1,020)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(42)	(43)	(44)	(45)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	1,041	1,053	1,053	1,064
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

### Operating Budget - Early Learning

This service provides appropriate education and care services for children aged 0 to 12 while complying with relevant legislation and regulations and supporting parents and carers to undertake personal and work-related activities.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	19,288	19,867	20,364	20,873
Interest Income	-	-	-	-
Other Income	6	6	7	7
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>19,295</b>	<b>19,873</b>	<b>20,370</b>	<b>20,879</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	18,782	19,432	19,748	20,261
Borrowing Costs	-	-	-	-
Materials & Services	2,248	2,252	2,255	2,259
Other Expenses	-	-	-	-
Depreciation & Amortisation	645	668	669	676
<b>Total Expense</b>	<b>21,675</b>	<b>22,352</b>	<b>22,673</b>	<b>23,196</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(2,381)</b>	<b>(2,479)</b>	<b>(2,302)</b>	<b>(2,316)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	902	902	902	902
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(1,478)</b>	<b>(1,576)</b>	<b>(1,400)</b>	<b>(1,414)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(8,857)	(8,916)	(9,191)	(9,370)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	10,336	10,492	10,591	10,784
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Operating Budget - Libraries and History

This service provides library and history services to the community as well as access to free information, technology, programs and safe spaces to encourage lifelong learning.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	50	51	53	54
Interest Income	-	-	-	-
Other Income	8	8	8	9
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>58</b>	<b>60</b>	<b>61</b>	<b>63</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	7,846	8,111	8,249	8,461
Borrowing Costs	-	-	-	-
Materials & Services	4,115	3,639	3,648	3,657
Other Expenses	25	25	25	25
Depreciation & Amortisation	1,172	1,163	1,158	1,163
<b>Total Expense</b>	<b>13,159</b>	<b>12,938</b>	<b>13,080</b>	<b>13,306</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(13,101)</b>	<b>(12,878)</b>	<b>(13,019)</b>	<b>(13,244)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	579	579	579	579
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(12,522)</b>	<b>(12,299)</b>	<b>(12,440)</b>	<b>(12,665)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(3,379)	(3,401)	(3,505)	(3,574)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	15,901	15,701	15,945	16,238
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

### Operating Budget - Community Venues

This area facilitates public use of Council's venues including halls, outdoor spaces and meeting rooms.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	431	444	455	466
Interest Income	-	-	-	-
Other Income	10	11	11	11
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>441</b>	<b>454</b>	<b>466</b>	<b>477</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	428	442	448	459
Borrowing Costs	-	-	-	-
Materials & Services	1,213	1,216	1,220	1,224
Other Expenses	-	-	-	-
Depreciation & Amortisation	1,108	1,106	1,109	1,122
<b>Total Expense</b>	<b>2,748</b>	<b>2,765</b>	<b>2,777</b>	<b>2,805</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(2,307)</b>	<b>(2,310)</b>	<b>(2,312)</b>	<b>(2,328)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(2,307)</b>	<b>(2,310)</b>	<b>(2,312)</b>	<b>(2,328)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	-	-	-	-
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	2,307	2,310	2,312	2,328
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Operating Budget - Community Centres

This service provides staffed community centres and inclusive programming.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	91	93	96	98
Interest Income	-	-	-	-
Other Income	68	68	68	68
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>158</b>	<b>161</b>	<b>164</b>	<b>166</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	503	520	529	543
Borrowing Costs	-	-	-	-
Materials & Services	127	127	128	128
Other Expenses	-	-	-	-
Depreciation & Amortisation	303	302	303	306
<b>Total Expense</b>	<b>933</b>	<b>950</b>	<b>960</b>	<b>978</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(774)</b>	<b>(789)</b>	<b>(796)</b>	<b>(811)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(774)</b>	<b>(789)</b>	<b>(796)</b>	<b>(811)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(75)	(77)	(78)	(80)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	849	865	874	891
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

### Operating Budget - Community Wellbeing

This service promotes community wellbeing and social cohesion while advocating and promoting inclusion and access. The team acknowledge and celebrate community and cultural diversity while supporting and building community capacity.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	1,957	2,021	2,056	2,108
Borrowing Costs	-	-	-	-
Materials & Services	596	596	596	596
Other Expenses	30	30	30	30
Depreciation & Amortisation	1	2	2	1
<b>Total Expense</b>	<b>2,585</b>	<b>2,649</b>	<b>2,684</b>	<b>2,736</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(2,585)</b>	<b>(2,649)</b>	<b>(2,684)</b>	<b>(2,736)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	166	166	166	166
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(2,419)</b>	<b>(2,484)</b>	<b>(2,518)</b>	<b>(2,570)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(461)	(464)	(478)	(487)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	2,880	2,948	2,996	3,057
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Operating Budget – Social and Cultural Planning

This service delivers social and cultural strategies that implement Council's Community Strategic Plan. They strategise through a synergy of evidence, creativity, conceptual thinking, engagement and relationships and collaborate to deliver best practice outcomes.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	1,066	1,101	1,123	1,151
Borrowing Costs	-	-	-	-
Materials & Services	190	190	197	197
Other Expenses	531	531	531	531
Depreciation & Amortisation	-	-	-	-
<b>Total Expense</b>	<b>1,787</b>	<b>1,822</b>	<b>1,851</b>	<b>1,880</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(1,787)</b>	<b>(1,822)</b>	<b>(1,851)</b>	<b>(1,880)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(1,787)</b>	<b>(1,822)</b>	<b>(1,851)</b>	<b>(1,880)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(461)	(464)	(478)	(487)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	2,247	2,286	2,329	2,367
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

### Operating Budget – Living Arts

This service is responsible for positioning the Inner West as Sydney's leading hub for arts and culture while working to enliven the cultural life of the Inner West and activating the public domain. They build local and regional audiences and facilitate services, programs and events that develop local creative capacity.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	6	6	6	6
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	915	946	965	990
Borrowing Costs	-	-	-	-
Materials & Services	866	846	846	846
Other Expenses	31	31	31	31
Depreciation & Amortisation	27	27	27	27
<b>Total Expense</b>	<b>1,839</b>	<b>1,850</b>	<b>1,869</b>	<b>1,894</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(1,834)</b>	<b>(1,844)</b>	<b>(1,863)</b>	<b>(1,889)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(1,834)</b>	<b>(1,844)</b>	<b>(1,863)</b>	<b>(1,889)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(461)	(464)	(478)	(487)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	2,295	2,308	2,341	2,376
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Operating Budget - Events

This service is responsible for delivering Council events, showcasing and connecting Inner West communities and building community and local business capability while collaborating with internal and external stakeholders.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	49	51	52	53
Interest Income	-	-	-	-
Other Income	22	22	22	22
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>71</b>	<b>73</b>	<b>74</b>	<b>75</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	737	761	777	797
Borrowing Costs	-	-	-	-
Materials & Services	1,258	1,258	1,258	1,258
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
<b>Total Expense</b>	<b>1,995</b>	<b>2,019</b>	<b>2,035</b>	<b>2,055</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(1,923)</b>	<b>(1,946)</b>	<b>(1,961)</b>	<b>(1,980)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	12	12	12	12
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(1,912)</b>	<b>(1,935)</b>	<b>(1,950)</b>	<b>(1,968)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(698)	(702)	(722)	(736)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	2,609	2,637	2,672	2,705
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

### Operating Budget – Resource Recovery

This service is responsible for the delivery of resource recovery and waste services including managing the delivery of Council's waste collection services, either directly or via contractors, including, garbage, food organics, recycling, garden organics, clean up services and hazardous items. They manage the weekend transfer station and community recycling facilities.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	40,713	42,953	45,315	47,807
User Charges & Fees	733	748	761	775
Interest Income	-	-	-	-
Other Income	64	66	67	69
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>41,510</b>	<b>43,766</b>	<b>46,144</b>	<b>48,651</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	11,630	12,016	12,252	12,562
Borrowing Costs	-	-	-	-
Materials & Services	20,786	21,420	22,129	22,751
Other Expenses	5,091	5,271	5,456	5,617
Depreciation & Amortisation	1	1	1	1
<b>Total Expense</b>	<b>37,508</b>	<b>38,708</b>	<b>39,837</b>	<b>40,930</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>4,002</b>	<b>5,058</b>	<b>6,306</b>	<b>7,721</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>4,002</b>	<b>5,058</b>	<b>6,306</b>	<b>7,721</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(6,998)	(7,078)	(7,270)	(7,250)
Funding from/(to) Restricted Funds	1,071	24	(1,088)	(2,583)
Funding from/(to) General Funds	1,925	1,995	2,052	2,111
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Operating Budget - Civil Maintenance

This service is responsible for the maintenance and operational management of roads, footpaths, street furniture and infrastructure. The Operations and Engineering Services teams work collaboratively to manage the restorations including audits, issuing of work orders, management of contractors and issuing invoices for works.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	1,651	1,651	1,651	1,651
User Charges & Fees	3,500	3,581	3,651	3,722
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>5,151</b>	<b>5,232</b>	<b>5,302</b>	<b>5,373</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	4,634	4,794	4,879	5,005
Borrowing Costs	-	-	-	-
Materials & Services	4,883	4,894	4,906	4,918
Other Expenses	-	-	-	-
Depreciation & Amortisation	13,090	13,468	13,680	14,017
<b>Total Expense</b>	<b>22,606</b>	<b>23,156</b>	<b>23,466</b>	<b>23,940</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(17,455)</b>	<b>(17,924)</b>	<b>(18,164)</b>	<b>(18,567)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	954	954	954	954
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(16,501)</b>	<b>(16,970)</b>	<b>(17,210)</b>	<b>(17,613)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(3,038)	(3,068)	(3,155)	(3,217)
Funding from/(to) Restricted Funds	(1,651)	(1,651)	(1,651)	(1,651)
Funding from/(to) General Funds	21,190	21,689	22,016	22,481
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

### Operating Budget - Parks and Streetscapes Operations

This service is responsible for landscape maintenance, road reserve landscaping, verge gardens and streetscape maintenance including street sweeping, commercial area cleaning, verge mowing and weed control. They manage the maintenance of public parks and gardens as well as the establishment, maintenance and renovations of open space areas and sporting grounds.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	14,419	14,917	15,184	15,575
Borrowing Costs	-	-	-	-
Materials & Services	2,937	2,974	3,011	3,050
Other Expenses	-	-	-	-
Depreciation & Amortisation	6,243	6,522	6,729	6,946
<b>Total Expense</b>	<b>23,599</b>	<b>24,413</b>	<b>24,924</b>	<b>25,571</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(23,599)</b>	<b>(24,413)</b>	<b>(24,924)</b>	<b>(25,571)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(23,599)</b>	<b>(24,413)</b>	<b>(24,924)</b>	<b>(25,571)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(9,424)	(9,519)	(9,788)	(9,960)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	33,023	33,932	34,712	35,531
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Operating Budget - Capital Works

This service is responsible for investigating, planning, designing and project managing the delivery of sustainable infrastructure including overseeing the design and delivery of capital projects and renewal and upgrade of Council's assets.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	100	100	100	100
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	402	427	411	423
Borrowing Costs	-	-	-	-
Materials & Services	3,214	2,800	2,884	2,972
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
<b>Total Expense</b>	<b>3,617</b>	<b>3,226</b>	<b>3,295</b>	<b>3,394</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(3,517)</b>	<b>(3,126)</b>	<b>(3,195)</b>	<b>(3,294)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	2,472	2,222	2,222	2,122
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(1,045)</b>	<b>(904)</b>	<b>(973)</b>	<b>(1,172)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	33,217	14,043	9,743	10,143
Overhead Allocation	(1,786)	(1,801)	(1,855)	(1,891)
Funding from/(to) Restricted Funds	29,550	33,187	9,506	5,706
Funding from/(to) General Funds	(59,936)	(44,524)	(16,422)	(12,785)
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

### Operating Budget - Engineering Services

This service is responsible for the strategic management of Council's infrastructure assets as well as overseeing the engineering aspects of development. They issue and oversee permits for developer works, utility installations, construction related activities, filming and occupancy of Council's roads, footpaths and carparks and oversee the strategic management of floodplains.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	3,910	4,027	4,128	4,231
Interest Income	-	-	-	-
Other Income	1,250	1,288	1,320	1,353
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>5,160</b>	<b>5,315</b>	<b>5,448</b>	<b>5,584</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	3,596	3,717	3,789	3,887
Borrowing Costs	-	-	-	-
Materials & Services	2,418	2,627	2,527	2,074
Other Expenses	-	-	-	-
Depreciation & Amortisation	2	2	2	2
<b>Total Expense</b>	<b>6,017</b>	<b>6,347</b>	<b>6,319</b>	<b>5,963</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(857)</b>	<b>(1,032)</b>	<b>(871)</b>	<b>(379)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	58	58	58	58
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(799)</b>	<b>(974)</b>	<b>(813)</b>	<b>(321)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(1,685)	(1,699)	(1,750)	(1,784)
Funding from/(to) Restricted Funds	50	50	-	-
Funding from/(to) General Funds	2,433	2,623	2,562	2,105
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Operating Budget - Facilities Management

This service manages Council owned properties and facilities to maximise benefit to the community while maintaining all Council's properties and facilities to maximise the benefit to Council and the community. They are also responsible for provision of trade services.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	2,374	2,454	2,501	2,566
Borrowing Costs	-	-	-	-
Materials & Services	5,185	5,209	5,235	5,262
Other Expenses	-	-	-	-
Depreciation & Amortisation	2,999	2,994	3,001	3,035
<b>Total Expense</b>	<b>10,557</b>	<b>10,657</b>	<b>10,737</b>	<b>10,863</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(10,557)</b>	<b>(10,657)</b>	<b>(10,737)</b>	<b>(10,863)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(10,557)</b>	<b>(10,657)</b>	<b>(10,737)</b>	<b>(10,863)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	9,157	9,257	9,337	9,463
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	1,400	1,400	1,400	1,400
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

### Operating Budget - Traffic & Transport Planning

This service is responsible for undertaking strategic traffic and transport planning, managing traffic and parking and delivering the Road Safety Program.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	3,690	3,871	3,897	4,065
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>3,690</b>	<b>3,871</b>	<b>3,897</b>	<b>4,065</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	2,533	2,616	2,666	2,734
Borrowing Costs	-	-	-	-
Materials & Services	1,108	1,108	1,108	1,108
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
<b>Total Expense</b>	<b>3,640</b>	<b>3,723</b>	<b>3,774</b>	<b>3,841</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>50</b>	<b>147</b>	<b>123</b>	<b>224</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	62	62	62	62
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>112</b>	<b>210</b>	<b>186</b>	<b>286</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(1,058)	(1,067)	(1,099)	(1,121)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	946	858	913	835
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Operating Budget – Urban Forest

This service is responsible for protecting, enhancing and managing the urban forest and delivering projects and operational maintenance programs.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	135	139	143	146
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>135</b>	<b>139</b>	<b>143</b>	<b>146</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	1,578	1,632	1,659	1,702
Borrowing Costs	-	-	-	-
Materials & Services	3,646	3,703	3,757	3,803
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
<b>Total Expense</b>	<b>5,224</b>	<b>5,335</b>	<b>5,416</b>	<b>5,505</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(5,089)</b>	<b>(5,196)</b>	<b>(5,273)</b>	<b>(5,359)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(5,089)</b>	<b>(5,196)</b>	<b>(5,273)</b>	<b>(5,359)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(744)	(752)	(774)	(789)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	5,834	5,948	6,047	6,148
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

### Operating Budget – Fleet

This service manages and administers Council's fleet and plant asset management program while ensuring efficient and effective mechanical repairs and maintenance for Council motor vehicles, plants and equipment.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	629	647	662	677
Profit or (Loss) on Disposal	311	500	500	500
<b>Total Income</b>	<b>940</b>	<b>1,147</b>	<b>1,162</b>	<b>1,177</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	2,530	2,612	2,668	2,736
Borrowing Costs	-	-	-	-
Materials & Services	3,799	3,833	3,865	3,898
Other Expenses	-	-	-	-
Depreciation & Amortisation	2,295	2,295	2,294	2,294
<b>Total Expense</b>	<b>8,623</b>	<b>8,739</b>	<b>8,827</b>	<b>8,928</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(7,684)</b>	<b>(7,593)</b>	<b>(7,665)</b>	<b>(7,750)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(7,684)</b>	<b>(7,593)</b>	<b>(7,665)</b>	<b>(7,750)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	7,620	7,766	7,914	7,890
Funding from/(to) Restricted Funds	(7,002)	(7,116)	(4,565)	(5,890)
Funding from/(to) General Funds	7,066	6,942	4,316	5,751
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Operating Budget - Governance & Risk

This service is responsible for providing support to Councillors and the Mayor, ensuring local government elections are conducted in accordance with legislative requirements, ensuring staff have access to policy advice and training on governance matters and maintaining Governance Registers. They manage Council's insurance matters and ensure Council's Policy Register is up to date while promoting ethical conduct throughout the organisation.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	10	11	11	11
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>10</b>	<b>11</b>	<b>11</b>	<b>11</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	3,001	3,098	3,162	3,241
Borrowing Costs	-	-	-	-
Materials & Services	5,677	4,419	4,498	4,578
Other Expenses	-	-	-	-
Depreciation & Amortisation	26	24	22	21
<b>Total Expense</b>	<b>8,703</b>	<b>7,541</b>	<b>7,682</b>	<b>7,839</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(8,693)</b>	<b>(7,530)</b>	<b>(7,671)</b>	<b>(7,828)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(8,693)</b>	<b>(7,530)</b>	<b>(7,671)</b>	<b>(7,828)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	8,458	7,530	7,671	7,828
Funding from/(to) Restricted Funds	(965)	-	-	-
Funding from/(to) General Funds	1,200	-	(0)	(0)
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

### Operating Budget - Service Transformation

This service provides a framework for organisational performance and improvement and oversees service reviews.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	1,911	1,973	2,014	2,066
Borrowing Costs	-	-	-	-
Materials & Services	108	108	108	63
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
<b>Total Expense</b>	<b>2,019</b>	<b>2,082</b>	<b>2,123</b>	<b>2,129</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(2,019)</b>	<b>(2,082)</b>	<b>(2,123)</b>	<b>(2,129)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(2,019)</b>	<b>(2,082)</b>	<b>(2,123)</b>	<b>(2,129)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	2,019	2,082	2,123	2,129
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(0)	-	0	-
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Operating Budget - Customer Service

This service provides a centralised Customer Service function for Council and delivers services to the community through front counter, contact centre and online channels.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	4,256	4,407	4,489	4,608
Borrowing Costs	-	-	-	-
Materials & Services	240	222	205	205
Other Expenses	-	-	-	-
Depreciation & Amortisation	4	4	4	3
<b>Total Expense</b>	<b>4,500</b>	<b>4,633</b>	<b>4,697</b>	<b>4,816</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(4,500)</b>	<b>(4,633)</b>	<b>(4,697)</b>	<b>(4,816)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(4,500)</b>	<b>(4,633)</b>	<b>(4,697)</b>	<b>(4,816)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	4,500	4,633	4,697	4,816
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	0	(0)	0	-
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

### Operating Budget - Finance

This service is responsible for managing Council's financial position resulting from decisions and policies resolved by Council while ensuring Council's financial commitments are managed in accordance with the Local Government Act 1993, Local Government (General) Regulation 2005, the Local Government Code of Accounting Practice and Financial Reporting and the Australian Accounting Standards.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	360	360	360	360
Interest Income	-	-	-	-
Other Income	350	350	350	350
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>710</b>	<b>710</b>	<b>710</b>	<b>710</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	4,778	4,936	5,036	5,165
Borrowing Costs	-	-	-	-
Materials & Services	727	727	727	727
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
<b>Total Expense</b>	<b>5,505</b>	<b>5,664</b>	<b>5,763</b>	<b>5,892</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(4,795)</b>	<b>(4,954)</b>	<b>(5,053)</b>	<b>(5,182)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(4,795)</b>	<b>(4,954)</b>	<b>(5,053)</b>	<b>(5,182)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	4,795	4,954	5,053	5,182
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(0)	-	0	-
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Operating Budget - ICT

This service is responsible for managing and delivering a 'fit for purpose' Information and Communication Technology environment for internal and external customers that is current, secure, and reliable to both the primary service centres and remote facilities. They manage reporting, access and secure storage of Council's digital information and data assets, including spatial data as well as maintaining and improving Council's core line of business applications and user productivity applications.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	5	5	5	5
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	5,035	5,202	5,307	5,444
Borrowing Costs	-	-	-	-
Materials & Services	141	141	141	141
Other Expenses	-	-	-	-
Depreciation & Amortisation	5	5	5	4
<b>Total Expense</b>	<b>5,181</b>	<b>5,348</b>	<b>5,453</b>	<b>5,590</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(5,176)</b>	<b>(5,343)</b>	<b>(5,448)</b>	<b>(5,585)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(5,176)</b>	<b>(5,343)</b>	<b>(5,448)</b>	<b>(5,585)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	5,176	5,343	5,448	5,585
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(0)	-	-	-
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

### Operating Budget – Properties & Strategic Investments

This service provides fit for purpose assets for the community through both Council and privately-operated facilities while managing existing and new lease and licence agreements across the portfolio and recommending best practice strategic property investments for Council's building assets. The team collaborates with customers, stakeholders and users to implement the Land and Property Strategy to meet community needs and objectives.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	285	306	325	344
Interest Income	-	-	-	-
Other Income	8,841	8,168	8,217	8,268
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>9,126</b>	<b>8,475</b>	<b>8,542</b>	<b>8,611</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	997	1,044	1,073	1,111
Borrowing Costs	-	-	-	-
Materials & Services	2,048	2,061	2,074	2,088
Other Expenses	-	-	-	-
Depreciation & Amortisation	2,602	2,597	2,606	2,648
<b>Total Expense</b>	<b>5,646</b>	<b>5,701</b>	<b>5,753</b>	<b>5,847</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>3,480</b>	<b>2,773</b>	<b>2,789</b>	<b>2,764</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>3,480</b>	<b>2,773</b>	<b>2,789</b>	<b>2,764</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	3,700	-	-	-
Overhead Allocation	(1,109)	(403)	(418)	(393)
Funding from/(to) Restricted Funds	(3,700)	-	-	-
Funding from/(to) General Funds	(2,371)	(2,371)	(2,371)	(2,371)
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Operating Budget – Procurement

This service is responsible for overseeing and optimising Procurement Services' process of buying goods, services or works to ensure council obtains best value for money, applying probity standards and governance processes to procurement functions and ensuring legislative compliance.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	5	5	5	5
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	1,018	1,052	1,073	1,101
Borrowing Costs	-	-	-	-
Materials & Services	76	76	76	76
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
<b>Total Expense</b>	<b>1,094</b>	<b>1,128</b>	<b>1,149</b>	<b>1,177</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(1,089)</b>	<b>(1,123)</b>	<b>(1,144)</b>	<b>(1,172)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(1,089)</b>	<b>(1,123)</b>	<b>(1,144)</b>	<b>(1,172)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	1,089	1,123	1,144	1,172
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(0)	(0)	-	(0)
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022–26 (year 3) and Operational Plan and Budget 2024–25

### Operating Budget – People & Culture

This service manages the lifecycle of all employees including recruitment, professional development and performance management, they work to enable an agile, diverse, modern workforce to meet the resourcing needs of Council through value-add people strategies and programs and ensure that Council meets its legislative compliance responsibilities. They facilitate sound industrial and consultative processes for Industrial Relations and employee relations matters and enable a positive workplace culture through effective leadership, systems and processes that ensure all workers, and our community are safe and healthy.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	130	130	130	130
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>130</b>	<b>130</b>	<b>130</b>	<b>130</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	3,878	3,973	4,035	4,114
Borrowing Costs	-	-	-	-
Materials & Services	1,005	1,045	1,005	1,045
Other Expenses	-	-	-	-
Depreciation & Amortisation	14	13	12	11
<b>Total Expense</b>	<b>4,896</b>	<b>5,031</b>	<b>5,052</b>	<b>5,170</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(4,766)</b>	<b>(4,901)</b>	<b>(4,922)</b>	<b>(5,040)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(4,766)</b>	<b>(4,901)</b>	<b>(4,922)</b>	<b>(5,040)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	4,766	4,901	4,922	5,040
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	-	-	-	-
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Operating Budget - Legal Services

This service is responsible for reducing legal and governance risk and facilitating sound legal decisions, developing and delivering legal knowledge training and representing Council's interest in courts.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	1	1	1	1
Interest Income	-	-	-	-
Other Income	250	250	250	250
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>251</b>	<b>251</b>	<b>251</b>	<b>251</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	1,419	1,465	1,494	1,532
Borrowing Costs	-	-	-	-
Materials & Services	1,010	1,010	1,010	1,010
Other Expenses	-	-	-	-
Depreciation & Amortisation	1	1	1	0
<b>Total Expense</b>	<b>2,430</b>	<b>2,475</b>	<b>2,504</b>	<b>2,543</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(2,179)</b>	<b>(2,225)</b>	<b>(2,254)</b>	<b>(2,292)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(2,179)</b>	<b>(2,225)</b>	<b>(2,254)</b>	<b>(2,292)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	2,179	2,225	2,254	2,292
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(0)	-	0	-
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

### Operating Budget - Corporate Strategy & Engagement

This service ensures the community's vision and priorities inform Councillor decision-making and are translated into operational actions. They manage Integrated Planning and Reporting (IP&R), monitor, measure and report Council's performance, and lead inclusive consultation and engagement.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	1,219	1,260	1,285	1,319
Borrowing Costs	-	-	-	-
Materials & Services	269	282	194	281
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
<b>Total Expense</b>	<b>1,488</b>	<b>1,542</b>	<b>1,480</b>	<b>1,600</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(1,488)</b>	<b>(1,542)</b>	<b>(1,480)</b>	<b>(1,600)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(1,488)</b>	<b>(1,542)</b>	<b>(1,480)</b>	<b>(1,600)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	1,488	1,542	1,480	1,600
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	0	-	-	0
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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Attachment 1

## Operating Budget – Strategic & Corporate Communications

This service protects and builds Council's reputation, informs communities and promotes Council activities, services, policies, and plans. They are responsible for media, publications, digital content brand framework, marketing and the in-house print room.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
<b>Total Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	1,631	1,686	1,720	1,765
Borrowing Costs	3	3	3	3
Materials & Services	586	586	586	586
Other Expenses	-	-	-	-
Depreciation & Amortisation	25	25	25	25
<b>Total Expense</b>	<b>2,246</b>	<b>2,300</b>	<b>2,334</b>	<b>2,379</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>(2,246)</b>	<b>(2,300)</b>	<b>(2,334)</b>	<b>(2,379)</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	-	-	-	-
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>(2,246)</b>	<b>(2,300)</b>	<b>(2,334)</b>	<b>(2,379)</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	2,246	2,300	2,334	2,379
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(0)	0	0	-
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Delivery Program 2022-26 (year 3) and Operational Plan and Budget 2024-25

### Operating Budget - Corporate Support Services

Corporate Support Services include the revenues received by Council for rates and costs associated with rates revenue such as bank fees and printing. Expenditure also includes cross-Council costs that are not specific to one service and costs of the executive team. All costs are charged to service units as overheads.

	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)
<b>Income from Continuing Operations</b>				
General Revenue	139,588	143,743	147,310	150,967
User Charges & Fees	-	-	-	-
Interest Income	9,371	9,025	8,072	7,370
Other Income	877	882	885	889
Profit or (Loss) on Disposal	(1,420)	(1,420)	(1,420)	(1,420)
<b>Total Income</b>	<b>148,415</b>	<b>152,230</b>	<b>154,848</b>	<b>157,806</b>
<b>Expenses from Continuing Operations</b>				
Employee Costs	(977)	(1,018)	(1,029)	(1,026)
Borrowing Costs	5	-	-	-
Materials & Contracts	11,896	11,661	12,251	12,201
Other Expenses	6,019	6,272	6,460	6,622
Depreciation & Amortisation	601	597	593	589
<b>Total Expense</b>	<b>17,543</b>	<b>17,512</b>	<b>18,275</b>	<b>18,385</b>
<b>Total Surplus/(Deficit) before Funding</b>	<b>130,873</b>	<b>134,719</b>	<b>136,573</b>	<b>139,422</b>
<b>Operating Grants &amp; Contributions</b>				
Operating Grants	4,980	4,980	4,980	4,980
<b>Total Surplus/(Deficit) after Operating Grants</b>	<b>135,853</b>	<b>139,699</b>	<b>141,553</b>	<b>144,402</b>
<b>Funding Contributions &amp; Overhead Allocations</b>				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	-	-	-	-
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(135,853)	(139,699)	(141,553)	(144,402)
<b>Total Surplus/(Deficit) after Capital Grants, Contributions &amp; Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## Contact us

innerwest.nsw.gov.au

Phone: 02 9392 5000 | Email: council@innerwest.nsw.gov.au

Facebook: /innerwestcouncil | Twitter: /IWCouncil | Instagram: @innerwestcouncil

Service centres:

**Ashfield** 260 Liverpool Road, Ashfield

**Leichhardt** 7-15 Wetherill Street, Leichhardt

**Petersham** 2-14 Fisher Street, Petersham

Voice Relay: 1300 555 727

TTY: 133 677

SMS Relay: 0423 677 767

## Community Languages

Talk free with an interpreter call 131 450

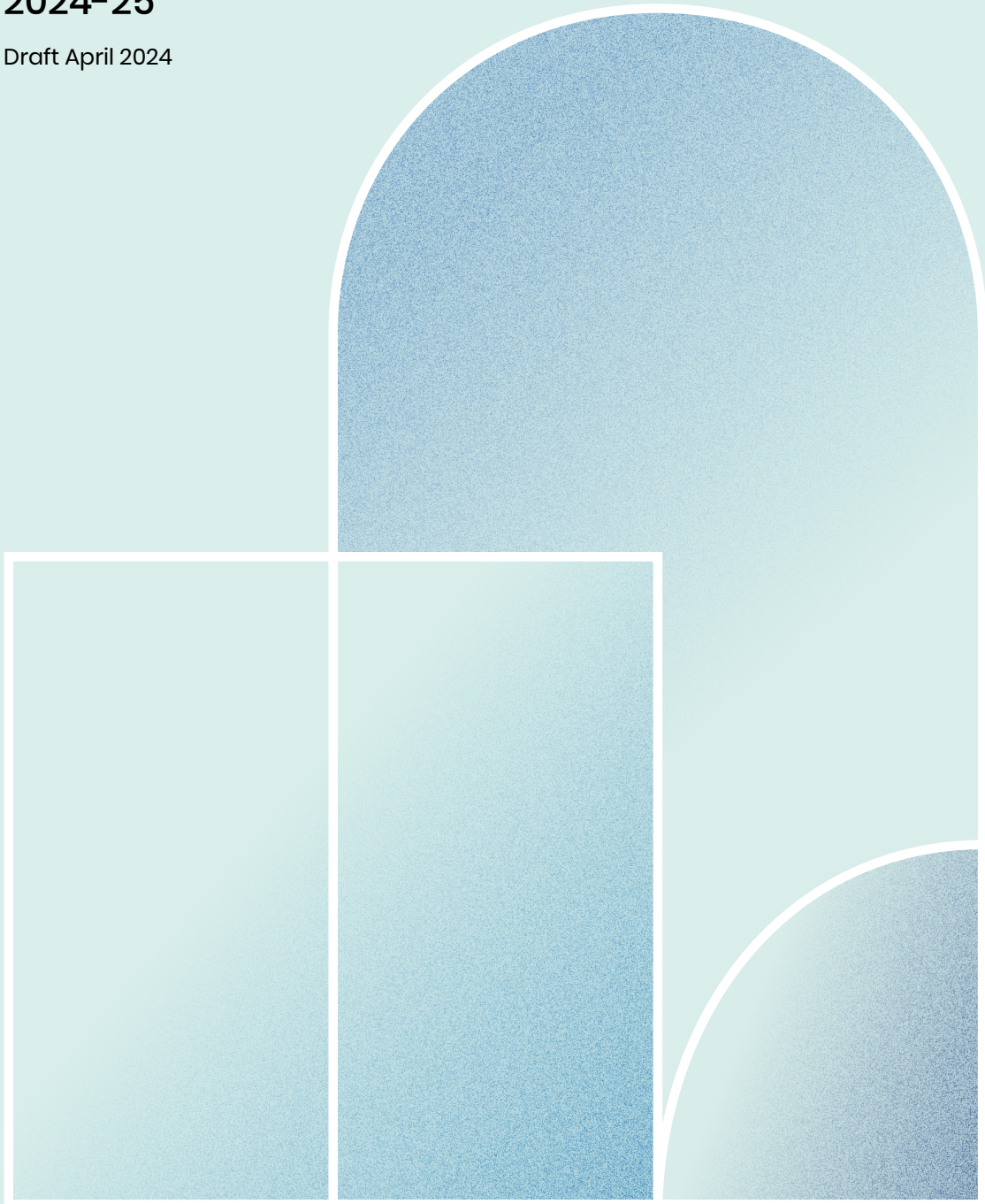
Chinese Simplified	我们说普通话。如需免费传译服务，请致电131 450，然后请传译员致电02 9392 5000 接通 Inner West市政府。
Traditional Chinese	我們能說您的語言。如需免費傳譯服務，請致電131 450，然後請傳譯員致電02 9392 5000 接通 Inner West市政府。
Greek	Μιλάμε τη γλώσσα σας. Για να μιλήσετε δωρεάν σε διερμηνέα καλέστε το 131 450. Ζητήστε τους να καλέσουν το Δήμο Inner West Council στο 02 9392 5000.
Italian	Parliamo la vostra lingua. Per parlare gratuitamente con un interprete chiamate il numero 131 450. Chiedetegli di chiamare il Comune di Inner West al numero 02 9392 5000.
Vietnamese	Chúng tôi nói ngôn ngữ của quý vị. Muốn nói chuyện có thông dịch viên miễn phí, hãy gọi số 131 450. Yêu cầu họ gọi cho Hội đồng Thành phố Inner West qua số 02 9392 5000.



# INNER WEST

## Fees & Charges 2024-25

Draft April 2024



Item 2

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Attachment 2

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## Explanation Table

### Classifications

#### Pricing Policy

.	.
A	No Cost - No price charged for this product or service. All associated costs met from general income.
B	Partial Cost Recovery - The price for this product/service makes a significant contribution towards the total cost of providing the service, rather than full cost recovery, recognising the community benefit it provides.
C	Full Cost Recovery - The price for this product/service is based on full cost recovery.
D	Full Cost plus Contribution - Price of this product/service is based on full cost recovery and makes a contribution to the cost of replacing any infrastructure associated with the service.
E	Market Price - Price of this product/service is set by reference to market prices.
F	Regulatory - Price charged for this goods/service is set by regulation or other legal agreement, beyond the control of Council.
G	Security Deposit - Price charged is refundable deposit against possible damage to infrastructure, footpaths, kerb, gutters and roadways, buildings, parks and reserves caused by adjacent development or use of facilities.

Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## PLANNING

### PLANNING

### DEVELOPMENT ADVISORY

#### Pre-Development Application Advice

Single Dwellings (Alterations & Additions, demolition, new dwellings, ancillary development & secondary dwellings)

Pre DA Advice for works valued between 0-100,000 – Advice Only	\$247.30	\$234.09	\$23.41	\$257.50	4.12%	Y	B
Pre DA Advice for works valued between 100,001 & 500,000 – Advice only	\$471.00	\$445.82	\$44.58	\$490.40	4.12%	Y	B
Pre DA Advice for works valued between 500,001 & 1 million (Advice & meeting)	\$883.80	\$836.45	\$83.65	\$920.10	4.11%	Y	B
Pre DA Advice for works valued greater than 1 million (Advice and meeting)	\$1,320.20	\$1,249.45	\$124.95	\$1,374.40	4.11%	Y	B

#### Other Development (that does not fall into the single dwelling or heritage advice)

Pre DA Advice for works valued between 0-100,000 – Advice Only	\$445.60	\$421.73	\$42.17	\$463.90	4.11%	Y	B
Pre DA Advice for works valued between 100,001 – 1 Million – Advice Only	\$674.10	\$638.00	\$63.80	\$701.80	4.11%	Y	B
Pre DA Advice for works valued over 1 Million and up to 3 Million (Advice & meeting)	\$1,427.90	\$1,351.36	\$135.14	\$1,486.50	4.10%	Y	B
Pre DA Advice for works valued over 3 Million and Up to 10 Million (Advice & meeting)	\$2,267.40	\$2,145.82	\$214.58	\$2,360.40	4.10%	Y	B
Pre DA Advice for works valued greater than 10 Million (Advice & meeting)	\$4,025.00	\$3,809.18	\$380.92	\$4,190.10	4.10%	Y	B
Pre DA meeting (only available in conjunction with Pre DAs for works valued between 0 -500,000 single dwellings or 0 – 1 million other development or as additional meeting for further clarification (not amended plans) or in conjunction with follow up Pre DA)	\$171.50	\$162.36	\$16.24	\$178.60	4.14%	Y	B
Follow up Pre DA application / consideration of additional information / amended design	50% of original Pre DA fee plus meeting fee					Y	B
*** If the Pre DA is required to be referred to Council's Architectural Excellence Design Review Panel an additional fee is payable (in addition to the above fees).	\$1,142.40	\$1,081.18	\$108.12	\$1,189.30	4.11%	Y	B

#### Pre Development, Planning & Heritage Advice

Single issue only (at Council's discretion) – (Advice only)	\$247.30	\$234.09	\$23.41	\$257.50	4.12%	Y	B
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Professional External Consultancy Services Fee for Pre Development Advice – Peer review, Report and or Advice

Where Council has to engage the services of an outside consultancy for specialist advice or peer review, the cost of this service will be forwarded to the party causing the need for the inspection, report, peer review and or advice. In accordance with Council's Procurement Policy and Practices.	'As invoiced' plus 10% for Council Administration of Consultant Engagement					Y	C
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## DEVELOPMENT ASSESSMENT

Deferred Commencement Consent Condition Compliance	\$369.10	\$384.30	\$0.00	\$384.30	4.12%	N	C
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## Heritage Exemption Application

Application for Heritage Exemption Certificate (Single Property)	\$160.10	\$166.70	\$0.00	\$166.70	4.12%	N	B
Application for Heritage Exemption Certificate that includes multiple properties - (Multiple Properties)	\$1,370.80	\$1,427.00	\$0.00	\$1,427.00	4.10%	N	B
Application for Heritage Exemption Certificate that includes multiple properties - (Suburb and /or Heritage Conservation Areas)	\$2,855.60	\$2,998.00	\$0.00	\$2,998.00	4.99%	N	B

## Development Application (DA) Fees

### DA's for Dwelling Houses

Development applications for a dwelling house with an estimated cost of \$100,000 or less	\$570.73	\$570.73	\$0.00	\$570.73	0.00%	N	F
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### DA's for Advertisements

Whichever is greater of the DA scale fee or the fee below

base for 1	\$357.24	\$357.24	\$0.00	\$357.24	0.00%	N	F
Additional fee in excess of 1 advertisement	\$93.00	\$93.00	\$0.00	\$93.00	0.00%	N	F

### DA's for Change of Use (Only)

Development application not involving erection of a building, carrying out of work, the subdivision of land or demolition of a building or work	\$333.00	\$333.00	\$0.00	\$333.00	0.00%	N	F
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### DA's for the Subdivision of Land (other than strata)

Opening of Public Road – base	\$833.57	\$833.57	\$0.00	\$833.57	0.00%	N	F
plus per additional lot	\$65.00	\$65.00	\$0.00	\$65.00	0.00%	N	F
No Opening of Public Road – base	\$414.10	\$414.10	\$0.00	\$414.10	0.00%	N	F
plus per additional lot	\$53.00	\$53.00	\$0.00	\$53.00	0.00%	N	F

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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#### DA's for Strata Subdivision

Strata – base	\$414.10	\$414.10	\$0.00	\$414.10	0.00%	N	F
plus per lot	\$65.00	\$65.00	\$0.00	\$65.00	0.00%	N	F

#### All other DA's including erection of a building, carrying out of work, demolition of building or work, tree DA's (based on estimated costs)

Up to \$5,000	\$138.39	\$138.39	\$0.00	\$138.39	0.00%	N	F
Base fee – \$5,001 – \$50,000	\$212.41	\$212.41	\$0.00	\$212.41	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) of the estimated cost of the development	\$3.00	\$3.00	\$0.00	\$3.00	0.00%	N	F
Base fee – \$50,001 – \$250,000	\$441.99	\$441.99	\$0.00	\$441.99	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000	\$3.64	\$3.64	\$0.00	\$3.64	0.00%	N	F
Base fee – \$250,001 – \$500,000	\$1,454.72	\$1,454.72	\$0.00	\$1,454.72	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	\$2.34	\$2.34	\$0.00	\$2.34	0.00%	N	F
Base fee – \$500,001 – \$1,000,000	\$2,189.58	\$2,189.58	\$0.00	\$2,189.58	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	\$1.64	\$1.64	\$0.00	\$1.64	0.00%	N	F
Base fee – \$1,000,001 – \$10,000,000	\$3,280.62	\$3,280.62	\$0.00	\$3,280.62	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	\$1.44	\$1.44	\$0.00	\$1.44	0.00%	N	F
More than \$10,000,000	\$19,916.53	\$19,916.53	\$0.00	\$19,916.53	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	\$1.19	\$1.19	\$0.00	\$1.19	0.00%	N	F

#### DA's for Designated Development

Additional Maximum Fee	\$1,154.33	\$1,154.33	\$0.00	\$1,154.33	0.00%	N	F
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#### Modification of Development Consent Application (Division 4.9 EPA Act 1979) including Section 4.55 Modification Applications and Section 4.56 Court Consent Modifications

Modification (Minor error, mis-description or miscalculation)	\$89.04	\$89.04	\$0.00	\$89.04	0.00%	N	F
Full Fee Waiver can be applied by Council Delegate where Council error identified							
Modification (Minimal Environmental Impact)	\$808.89 or 50% of the original fee whichever is the lesser					N	F

#### Other Modification Applications & Court Consent Modification Applications

Original fee less than \$100	50% of the original fee					N	F
Original fee \$100 or more – for development that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building	50% of the original fee					N	F

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Other Modification Applications & Court Consent Modification Applications [continued]

For development that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less	\$238.16	\$238.16	\$0.00	\$238.16	0.00%	N	F
For other development – Based on the original cost of construction Up to \$5,000	\$68.66	\$68.66	\$0.00	\$68.66	0.00%	N	F
Greater than \$5,000 up to \$250,000	\$106.21	\$106.21	\$0.00	\$106.21	0.00%	N	F
plus an additional for each \$1,000 (or part of \$1,000) of the estimated cost	\$1.50	\$1.50	\$0.00	\$1.50	0.00%	N	F
Greater than \$250,000 up to \$500,000	\$627.59	\$627.59	\$0.00	\$627.59	0.00%	N	F
plus for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	\$0.85	\$0.85	\$0.00	\$0.85	0.00%	N	F
Greater than \$500,000 up to \$1,000,000	\$893.64	\$893.64	\$0.00	\$893.64	0.00%	N	F
plus an additional for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	\$0.50	\$0.50	\$0.00	\$0.50	0.00%	N	F
Greater than \$1,000,000 up to \$10,000,000	\$1,238.01	\$1,238.01	\$0.00	\$1,238.01	0.00%	N	F
plus an additional for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	\$0.40	\$0.40	\$0.00	\$0.40	0.00%	N	F
More than \$10,000,000	\$5,943.31	\$5,943.31	\$0.00	\$5,943.31	0.00%	N	F
plus an additional for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	\$0.27	\$0.27	\$0.00	\$0.27	0.00%	N	F
Additional fee for modification application if notice of application is required to be given under the Act	\$834.64	\$834.64	\$0.00	\$834.64	0.00%	N	

## Hourly Consulting Fee

Discussions regarding development applications (pre & post lodgement) where Council is not the consent authority and the applicant is seeking to consult with Council. Meeting only, no written advice or minutes provided (Per hour or part thereof)	\$0.00	\$1,818.18	\$181.82	\$2,000.00	∞	Y	C
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## Review of Determination Application (Division 8.2 EPA Act 1979)

### Review of Determination Application (Division 8.2 EPA Act 1979)

For development that does not involve the erection of a building, the carrying out of a work or the demolition of a building	50% of original fee					N	F
For development that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less	\$238.16	\$238.16	\$0.00	\$238.16	0.00%	N	F



Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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**All other Development Application Reviews including erection of a building, carrying out of work, demolition of building or work (based on estimated costs)**

Up to \$5,000	\$68.66	\$68.66	\$0.00	\$68.66	0.00%	N	F
Base fee - \$5,001 - \$250,000	\$107.28	\$107.28	\$0.00	\$107.28	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) of the estimated cost	\$1.50	\$1.50	\$0.00	\$1.50	0.00%	N	F
Base fee – greater than \$250,000 up to \$500,000	\$627.59	\$627.59	\$0.00	\$627.59	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	\$0.85	\$0.85	\$0.00	\$0.85	0.00%	N	F
Base fee – greater than \$500,000 up to \$1,000,000	\$893.64	\$893.64	\$0.00	\$893.64	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	\$0.50	\$0.50	\$0.00	\$0.50	0.00%	N	F
Base fee – greater than \$1,000,000 up to \$10,000,000	\$1,238.01	\$1,238.01	\$0.00	\$1,238.01	0.00%	N	F
plus an additional for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	\$0.40	\$0.40	\$0.00	\$0.40	0.00%	N	F
More than \$10,000,000	\$5,943.31	\$5,943.31	\$0.00	\$5,943.31	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	\$0.27	\$0.27	\$0.00	\$0.27	0.00%	N	F

**Review of Modification Determination**

Review of modification determination	50% of modification application fee	N	F
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**Review of decision to reject a Development Application**

estimated cost of the development is less than \$100,000	\$68.66	\$68.66	\$0.00	\$68.66	0.00%	N	F
estimated cost of the development is \$100,000 or more and less than or equal to \$1,000,000	\$187.74	\$187.74	\$0.00	\$187.74	0.00%	N	F
estimated cost of the development is more than \$1,000,000	\$313.26	\$313.26	\$0.00	\$313.26	0.00%	N	F

**Applications that Fee Waivers Apply**

**Applications that Fee Waivers Apply**

Rainwater Tanks – Applicable for residential properties only, where a rainwater tank is to be installed however does not meet Exempt Development Criteria	No Charge	N	A
Photovoltaic Systems and/or Solar Hot Water (including gas boosted) systems – Applicable for application for installation of new systems only and not in conjunction with any other proposed works	No Charge	N	A

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Applications that Fee Waivers Apply [continued]

Fees for the Development of a Heritage Item – Where the development would be exempt were the property not Heritage listed					No charge	N	A
Fees for the Development of a Heritage Item – Where the development would be complying were the property not Heritage listed					50% of development application fee	N	C

## Fees for Notification and Advertising of DA's, Modifications and Reviews Applications

### Notified Applications (based on estimated costs)

Development with estimated cost up to \$100,000	\$414.90	\$432.00	\$0.00	\$432.00	4.12%	N	C
Development with estimated cost greater than \$100,000 up to \$200,000	\$641.40	\$667.70	\$0.00	\$667.70	4.10%	N	C
Development with estimated cost greater than \$200,000 up to \$500,000	\$847.30	\$882.10	\$0.00	\$882.10	4.11%	N	C
Development with estimated cost greater than \$500,000 up to \$1,000,000	\$1,032.60	\$1,075.00	\$0.00	\$1,075.00	4.11%	N	C
Development with estimated cost greater than \$1,000,000					\$1,150.00 + POA	N	C

### Advertised Applications (in addition to notification fees)

Designated Development	\$2,785.00	\$2,785.00	\$0.00	\$2,785.00	0.00%	N	F
Advertised Development	\$1,386.10	\$1,386.10	\$0.00	\$1,386.10	0.00%	N	F
Prohibited Development	\$1,386.10	\$1,386.10	\$0.00	\$1,386.10	0.00%	N	F

### Other Application Fees

Determine if documentation satisfies compliance with condition	\$0.00	\$200.00	\$0.00	\$200.00	∞	N	
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### Referral of Development Applications and associated applications to Inner West Architectural Excellence Panel - Design Review Panel)

Referral of Development Applications and associated applications to Inner West Architectural Excellence Panel (Design Review Panel)	\$3,753.60	\$3,907.50	\$0.00	\$3,907.50	4.10%	N	F
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### Additional fee for modification application that is accompanied by statement of qualified designer

Additional fee for modification application that is accompanied by statement of qualified designer	\$953.72	\$953.72	\$0.00	\$953.72	0.00%	N	
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### Extension of Consent Application

Extension of Consent	\$441.40	\$459.50	\$0.00	\$459.50	4.10%	N	C
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### Electronic File Management

Fee per application for the electronic file management of Development Applications and accompanying information.

Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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#### Electronic File Management [continued]

Document Management / Scanning estimated cost of works < 10,000	\$45.60	\$47.50	\$0.00	\$47.50	4.17%	N	C
Document Management / Scanning estimated cost of works 10,000 to 100,000	\$64.70	\$67.40	\$0.00	\$67.40	4.17%	N	C
Document Management / Scanning estimated cost of works 100,001 to 300,000	\$103.30	\$107.60	\$0.00	\$107.60	4.16%	N	C
Document Management / Scanning estimated cost of works 300,001 to 500,000	\$157.00	\$163.50	\$0.00	\$163.50	4.14%	N	C
Document Management / Scanning estimated cost of works 500,001 to 1,000,000	\$259.40	\$270.10	\$0.00	\$270.10	4.12%	N	C
Document Management / Scanning estimated cost of works 1,000,001 to 5,000,000	\$515.80	\$537.00	\$0.00	\$537.00	4.11%	N	C
Document Management / Scanning estimated cost of works > 5,000,001	\$711.60	\$740.80	\$0.00	\$740.80	4.10%	N	C

#### Amended Plans

The fee for an assessment of an amendment to a Development, Modification or Review Application prior to its determination is:

Minor amendments not requiring substantial reassessment in the opinion of Council or additional information	25% of original assessment fee	N	C
All other amendments	50% of original assessment fee	N	C

#### Fee for stamping additional set of plans

Up to 3 sheets	\$101.30	\$105.50	\$0.00	\$105.50	4.15%	N	C
Each additional sheet	\$24.80	\$25.90	\$0.00	\$25.90	4.44%	N	C

#### Planning Portal Management

Estimated cost of works < 10,000	\$45.00	\$46.90	\$0.00	\$46.90	4.22%	N	C
Estimated cost of works 10,000 to 100,000	\$63.80	\$66.50	\$0.00	\$66.50	4.23%	N	C
Estimated cost of works 100,001 to 300,000	\$101.90	\$106.10	\$0.00	\$106.10	4.12%	N	C
Estimated cost of works 300,001 to 500,000	\$154.80	\$161.20	\$0.00	\$161.20	4.13%	N	C
Estimated cost of works 500,001 to 1,000,000	\$255.80	\$266.30	\$0.00	\$266.30	4.10%	N	C
Estimated cost of works 1,000,001 to 5,000,000	\$508.60	\$529.50	\$0.00	\$529.50	4.11%	N	C
Estimated cost of works > 5,000,001	\$701.60	\$730.40	\$0.00	\$730.40	4.10%	N	C

#### Signage Fee (in addition to notification fees)

Signage Fee estimated cost of works < \$1m	\$40.00	\$41.64	\$0.00	\$41.64	4.10%	N	C
Signage Fee estimated cost of works > \$1m	\$80.00	\$83.30	\$0.00	\$83.30	4.13%	N	F

Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Fees for External Referrals of Applications

Note: An amended application may require additional referrals

Fee to External Approval Authority for Development Applications requiring concurrence	\$401.23	\$401.23	\$0.00	\$401.23	0.00%	N	F
Cheque to be made payable to the relevant External Approval authority							
Fee to Council for Development Applications requiring concurrence	\$175.94	\$175.94	\$0.00	\$175.94	0.00%	N	F

## Long Service Levy - IWC

Building Services Long Service Levy Payments Act – 0.25% of total cost of development (only charged on work where total costs exceed \$250,000)	0.25% of development cost over \$250,000					N	F
	Last year fee 0.35% of development cost over \$25,000						

## Administration Charge

Certified copy of document, map or plan under Section 10.8 of the Environmental Planning & Assessment Act 1979	\$62.60	\$300.00	\$0.00	\$300.00	379.23%	N	C
Stamping additional copies of plan (above 3 copies – per copy)	\$72.60	\$75.60	\$0.00	\$75.60	4.13%	N	C

## Refund of Application Fees

This section applies to Development Applications, Modifications and Review of Determinations.

Refund of Application Fees						N	F
Where Council collects fees on behalf of others e.g. concurrence fees, Plan first levy, long service levy etc, Council cannot refund these fees. Enquiries must be made directly to the relevant organisation. Council's Electronic File Management fee is non-refundable. No refund is payable after an application is determined. Refunds for withdrawn applications are at Council's delegates discretion based on the percentage level of assessment undertaken.							

## STRATEGIC PLANNING

### PLANNING CERTIFICATE UNDER ENVIRONMENTAL PLANNING & ASSESSMENT ACT 1979

Section 10.7 (2) Planning Certificate	\$62.00	\$62.00	\$0.00	\$62.00	0.00%	N	F
Section 10.7 (2) and 10.7 (5) Certificate	\$156.00	\$156.00	\$0.00	\$156.00	0.00%	N	F
Section 10.8 (Certified zoning plan)	\$62.00	\$62.00	\$0.00	\$62.00	0.00%	N	F
Section 10.7/10.8 Certificate required within 24 hours – additional	\$232.30	\$241.90	\$0.00	\$241.90	4.13%	N	B
Fee for Copy of Planning Certificate	\$35.90	\$37.40	\$0.00	\$37.40	4.18%	N	C
Refund Processing Fee	\$35.90	\$37.40	\$0.00	\$37.40	4.18%	N	C

### SECTION 7.11/7.12 DEVELOPMENT CONTRIBUTIONS

Refund processing fee for development contributions <\$20,000	\$0.00	\$45.00	\$0.00	\$45.00	∞	N	
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## SECTION 7.11/7.12 DEVELOPMENT CONTRIBUTIONS [continued]

Refund processing fee for development contributions \$20,001 - \$1,000,000	\$0.00	\$885.00	\$0.00	\$885.00	∞	N	
Refund processing fee for development contributions > \$1,000,000	\$0.00	\$2,276.00	\$0.00	\$2,276.00	∞	N	
Section 7.11/7.12 fees are charged in accordance with the relevant local infrastructure contribution plan under the Environmental Planning & Assessment Act						N	F

## Section 7.32 Affordable Housing Contribution Scheme

Section 7.32 fees are charged in accordance with the relevant affordable housing contributions plan under the Environmental Planning and Assessment Act 1979

Refund processing fee for affordable housing contributions <\$20,000	\$0.00	\$45.00	\$0.00	\$45.00	∞	N	
Refund processing fee for affordable housing contributions \$20,001 - \$1,000,000	\$0.00	\$885.00	\$0.00	\$885.00	∞	N	
Refund processing fee for affordable housing contributions > \$1,000,000	\$0.00	\$2,276.00	\$0.00	\$2,276.00	∞	N	

## PRINTING

Maps – Large – Black/White – Each	\$72.47	\$75.44	\$0.00	\$75.44	4.10%	N	C
Small – Each	\$48.32	\$50.30	\$0.00	\$50.30	4.10%	N	C
A4 Colour Prints	\$33.29	\$34.65	\$0.00	\$34.65	4.09%	N	C
A3 Colour Prints	\$44.08	\$45.89	\$0.00	\$45.89	4.11%	N	C
A2 Colour Prints	\$55.00	\$57.26	\$0.00	\$57.26	4.11%	N	C
A1 Colour Prints	\$65.79	\$68.49	\$0.00	\$68.49	4.10%	N	C
A0 Colour Prints	\$108.65	\$113.10	\$0.00	\$113.10	4.10%	N	C
Set of 4 A0 Colour Prints	\$325.73	\$339.08	\$0.00	\$339.08	4.10%	N	C
A4 Black/White Prints	\$11.68	\$12.16	\$0.00	\$12.16	4.11%	N	C
A3 Black/White Prints	\$22.48	\$23.40	\$0.00	\$23.40	4.09%	N	C
A2 Black/White Prints	\$33.29	\$34.65	\$0.00	\$34.65	4.09%	N	C
A1 Black/White Prints	\$44.08	\$45.89	\$0.00	\$45.89	4.11%	N	C
A0 Black/White Prints	\$65.79	\$68.49	\$0.00	\$68.49	4.10%	N	C
Per Page of Copy – Each	\$5.01	\$5.22	\$0.00	\$5.22	4.19%	N	C

## PLANS & POLICIES

Administration fee	\$60.00	\$60.00	\$0.00	\$60.00	0.00%	N	C
Copies of Plans, Policies, Reports, Studies, and Strategies					by quotation	N	C

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## PREPARATION OF AMENDMENT TO DEVELOPMENT CONTROL PLAN

Amendments to Development Control Plan (lodged in conjunction with a Planning Proposal or in isolation) Note - the category of DCP Amendment is to be determined by Strategic Planning Manager.

Basic DCP Amendment: Minor changes to DCP which do not require complex assessment.	\$10,000.00	\$10,410.00	\$0.00	\$10,410.00	4.10%	N	C
Standard DCP Amendment: DCP amendments that change land uses, built form controls AND do not require significant consideration of economic, transport or infrastructure issues	\$25,000.00	\$26,025.00	\$0.00	\$26,025.00	4.10%	N	
Complex DCP Amendment: DCP amendments that involve significant consideration of economic, social environmental, transport or infrastructure issues	\$45,000.00	\$46,845.00	\$0.00	\$46,845.00	4.10%	N	
Precinct DCP Amendment: Similar to a complex DCP amendment but where the proposal relates to multiple lots or is greater than one hectare	\$65,000.00	\$67,665.00	\$0.00	\$67,665.00	4.10%	N	
Principal DCP Amendment: Complex DCP amendment which includes a number of DCP amendments	\$80,000.00	\$83,280.00	\$0.00	\$83,280.00	4.10%	N	
DCP Amendment Changes i.e. The applicable amendment fee will apply if changes to a development control plan amendment already being assessed by Council are requested by the proponent before the initial development control plan amendment is reported to either a Council meeting Inner West Local Planning Panel (IWLPP) or Design Review Panel	25% of fee for Basic DCP Amendment 50% of fee for Standard, Complex, Precinct and Principal DCP Amendments					N	C
Refund where withdrawn prior to being reported to Council	Maximum 50% of DCP amendment fee. At discretion of Strategic Planning Manager.					N	B

## PREPARATION OF AMENDMENT TO LOCAL ENVIRONMENT PLAN

Stage 1- Pre-Lodgement (mandatory for all applications) Note - the category of LEP Amendment is to be determined by Strategic Planning Manager.

Basic: LEP amendments that add or remove a heritage item or changes permissible uses AND do not require complex assessment.	\$6,000.00	\$6,246.00	\$0.00	\$6,246.00	4.10%	N	C
Standard: LEP amendments that change land uses or principal development standards like FSR and height AND do not require significant consideration of economic, environmental, social or transport issues.	\$20,000.00	\$20,820.00	\$0.00	\$20,820.00	4.10%	N	
Complex: LEP amendments that require significant consideration of economic, environmental, social, transport or infrastructure issues e.g. change of zoning, land-uses, built form controls (FSR or height) which require complex assessment.	\$30,000.00	\$31,230.00	\$0.00	\$31,230.00	4.10%	N	

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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**Stage 1- Pre-Lodgement (mandatory for all applications) Note - the category of LEP Amendment is to be determined by Strategic Planning Manager.** [continued]

Precinct: Complex LEP amendments that are for multiple sites or land greater than one hectare.	\$40,000.00	\$41,640.00	\$0.00	\$41,640.00	4.10%	N	
Principal: LEP amendments which include a combination of number of planning proposals	\$50,000.00	\$52,050.00	\$0.00	\$52,050.00	4.10%	N	
Additional meetings	25% of original fee					N	C

**Stage 2 - Planning Proposal Note - the category of LEP Amendment is to be determined by Strategic Planning Manager**

Basic: LEP amendments that add or remove a heritage item or changes permissible uses AND do not require complex assessment.	\$20,000.00	\$20,820.00	\$0.00	\$20,820.00	4.10%	N	
Standard: LEP amendments that change land uses or principal development standards like FSR and height AND do not require significant consideration of economic, environmental, social, transport or infrastructure issues.	\$100,000.00	\$104,100.00	\$0.00	\$104,100.00	4.10%	N	
Complex: LEP amendments that require significant consideration of economic, environmental, social, transport or infrastructure issues e.g. change of zoning, land-uses, built form controls (FSR or height) which require complex assessment.	\$150,000.00	\$156,150.00	\$0.00	\$156,150.00	4.10%	N	
Precinct: Complex LEP amendments that are for multiple sites or land greater than one hectare.	\$200,000.00	\$208,200.00	\$0.00	\$208,200.00	4.10%	N	
Principal: LEP amendments which include a combination of number of planning proposals	\$250,000.00	\$260,250.00	\$0.00	\$260,250.00	4.10%	N	
Review of additional studies required by Gateway Determination and prepared by the applicant	20%-50% at the discretion of the Strategic Planning Manager.					N	C
Amended Planning Proposal i.e. The applicable amendment fee will apply if an amendment to a planning proposal already being assessed by Council is submitted to Council before the initial planning proposal is reported to the Inner West Local Planning Panel (IWLPP) meeting.	25% of fee for Basic Planning Proposals 50% of fee for Standard, Complex, Precinct and Principal Planning Proposals					N	C
Refund where withdrawn prior to the Planning Proposal being reported to Council	Maximum 50% of Planning Proposal fee. At discretion of Strategic Planning Manager.					N	B

**Hourly Consultancy Fee**

Discussions regarding Strategic Planning matters – meeting only, no written advice or minutes provided (Per hour)	\$2,000.00	\$1,892.73	\$189.27	\$2,082.00	4.10%	Y	C
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Advertisement and Notification of LEP and DCP amendments

Advertising	\$3,529.50	\$3,674.30	\$0.00	\$3,674.30	4.10%	N	C
Notification	\$2.20 per property notified					N	C

## Public Hearing

Public Hearing if required. Cost recovery to Council	At cost					N	C
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## PREPARATION OF AMENDMENT TO LOCAL ENVIRONMENTAL PLAN AND DEVELOPMENT CONTROL PLAN

### Additional costs and expenses

For all LEP and DCP amendments any additional costs and expenses incurred by Council in undertaking studies, peer reviews, referral to panels and other matters are to be paid at cost	At cost					N	C
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### Referral to Design Review Panel

Referral to Inner West Architectural Excellence Design Review Panel	\$13,000.00	\$13,533.00	\$0.00	\$13,533.00	4.10%	N	C
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### Referral to Inner West Local Planning Panel

Referral to Inner West Local Planning Panel	\$21,000.00	\$21,861.00	\$0.00	\$21,861.00	4.10%	N	C
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## REGULATION

### BUILDING CERTIFICATION

#### Building Information Certificate Applications

Application – Floor Area Not Exceeding 200m <sup>2</sup>	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	F
Application – Floor Area Exceeding 200m <sup>2</sup>	Cost by Quotation					N	D

Charge Rates:

- a. \$250 plus \$0.50 per m<sup>2</sup> for area of 200m<sup>2</sup> to 2000m<sup>2</sup>;
- b. \$1165 plus \$0.08 per m<sup>2</sup> for area greater than 2000m<sup>2</sup>

Unauthorised Work - Additional fee for all Building Certificate Applications where works undertaken in previous 24 months required Development Consent /CDC however was not obtained	\$250 plus applicable Development Application & Construction Certificate fees if approval had not been sought					N	F
Additional Inspection Fee	\$90.00	\$90.00	\$0.00	\$90.00	0.00%	N	F
Fee for copy of Building Certificate	\$13.00	\$13.00	\$0.00	\$13.00	0.00%	N	F

#### Building Information Certificate Public Notification Fees

Complying Development Certificates	\$294.70	\$278.91	\$27.89	\$306.80	4.11%	Y	B
Building Certificates for unauthorised works	In accordance with relevant DA advertising/notification fee					N	B

#### Administration Certificates

Lodgement Fee for all Certificates Relating to Building Works (Part 6 EPAA)	\$36.00	\$36.00	\$0.00	\$36.00	0.00%	N	F
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#### Outside Approved Hours Construction Permits

Single dwellings:	\$334.10	\$316.18	\$31.62	\$347.80	4.10%	Y	B
Commercial, Industrial, Multi-unit & Mixed Use Residential	\$668.10	\$632.27	\$63.23	\$695.50	4.10%	Y	B
Any other development:	\$334.10	\$316.18	\$31.62	\$347.80	4.10%	Y	B
Additional fee for fast track application assessment (<5 days):	\$334.10	\$316.18	\$31.62	\$347.80	4.10%	Y	B

#### Activity & Footpath Usage Applications

Activity Application - Minor Events (Local Government Act 1993)	\$400.00	\$400.00	\$0.00	\$400.00	0.00%	N	B
Activity Application - Minor Events (Local Government Act 1993) - Notification Fee	\$0.00	\$414.90	\$0.00	\$414.90	∞	N	
Activity Application - Major Events (Local Government Act 1993)	Major events by quote and including cost of notification					N	B
Amendment to Activity Application (Local Government Act 1993)	50% of the original application fee					N	B

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Activity & Footpath Usage Applications [continued]

Footpath Usage (Road Occupancy) Applications for (Goods, A-Frames, Dining) under Roads Act 1993	50% of the original application fee					N	A
Footpath usage (Road Occupancy) Applications where occupation of a State or Regional road is required the application to occupy the road will be referred to the Roads and Traffic Authority	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	N	A

## Construction Certificate Applications

Assessment of Performance Solution/s	Base fee for the CC plus an additional 10% of the invoice cost of any external consultancy engaged by council for advice					Y	B
Modification of Construction Certificate	50% of original fee					Y	C
Mobile Vendor Applicant	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	Y	A

## Construction Certificate Application Fees for all National Construction Code Building Classes - based on estimated cost of works

Under \$50,000	\$803.00	\$760.00	\$76.00	\$836.00	4.11%	Y	D
\$50,000 – \$99,999	\$1,070.00	\$1,012.73	\$101.27	\$1,114.00	4.11%	Y	D
\$100,000 – \$249,999	\$1,873.00	\$1,772.73	\$177.27	\$1,950.00	4.11%	Y	D
\$250,000 – \$499,999	\$2,407.49	\$2,278.36	\$227.84	\$2,506.20	4.10%	Y	D
\$500,000 – \$999,999	\$2,942.50	\$2,784.68	\$278.47	\$3,063.14	4.10%	Y	D
\$1,000,000 and over	Minimum \$2,500 + quote on request additional fees based on above listed cost of works.					Y	D

## Principal Certifying Authority (PCA) Appointment & Inspection Fees

PCA Fees – Engaging the following external specialist: -*accredited certifier (PCA) *accredited fire engineer *suitably qualified consultant/engineer	Base fee for the appointment of council as the PCA plus an additional 10% of the invoice cost of any external consultancy engaged by council for advice					Y	D
Per inspection	\$316.00	\$299.09	\$29.91	\$329.00	4.11%	Y	C

## Pre-Complying Development Certificate Advice

Advice as whether a proposal would constitute a CDC, per proposal	\$400.00	\$363.64	\$36.36	\$400.00	0.00%	Y	C
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## Complying Development Certificate

Commercial Change of use - building works and access	\$1,070.00	\$1,012.73	\$101.27	\$1,114.00	4.11%	Y	C
Modification of Complying Development Certificate	50% of original fee					Y	C
Minor No Building Works	\$573.00	\$542.27	\$54.23	\$596.50	4.10%	Y	C

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Complying Development Certificate Application Fees for all National Construction Code Building Classes - based on estimated cost of works

Under \$50,000	\$803.00	\$760.00	\$76.00	\$836.00	4.11%	Y	C
\$50,000 – \$99,999	\$1,070.00	\$1,012.73	\$101.27	\$1,114.00	4.11%	Y	C
\$100,000 – \$249,999	\$1,873.00	\$1,772.73	\$177.27	\$1,950.00	4.11%	Y	C
\$250,000 – \$499,999	\$2,407.49	\$2,278.36	\$227.84	\$2,506.20	4.10%	Y	C
\$500,000 – \$999,999	\$2,942.50	\$2,784.68	\$278.47	\$3,063.14	4.10%	Y	C
\$1,000,000 and over	Minimum \$2,500 + quote on request additional fees based on above listed cost of works.					Y	D

## Occupation certificate

Part / Final Occupation Certificate application - per unit for major projects	\$428.00	\$405.45	\$40.55	\$446.00	4.21%	Y	C
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## Subdivision Certificate Applications

Where no development application	\$572.99	\$596.48	\$0.00	\$596.48	4.10%	N	D
Where no new allotments (e.g. boundary adjustments)	\$572.99	\$596.48	\$0.00	\$596.48	4.10%	N	D
Where new lots created	\$1,142.70	\$1,189.55	\$0.00	\$1,189.55	4.10%	N	D
Strata Certificate	\$1,142.70	\$1,189.55	\$0.00	\$1,189.55	4.10%	N	D
Subdivision Major Quote - Per Lot	\$535.00	\$557.00	\$0.00	\$557.00	4.11%	N	D

## Request for Technical advice on BCA or Fire Safety matters

Request for Technical advice on BCA or Fire Safety matters	\$250.00 per hour or part thereof					Y	D
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## Signing of Legal Documents on Behalf of the Council

Fee to endorse legal documents on behalf of The Council, such as s.88 instruments, dissolved strata plans and the like including re-signing of documents	\$253.00	\$264.00	\$0.00	\$264.00	4.35%	N	D
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## Swimming Pool Certification

Fee for entering of registration information by Council on the State Register	\$10.00	\$9.09	\$0.91	\$10.00	0.00%	Y	F
Exemption Certificate (as per s23 Swimming Pools Act)	\$70.00	\$70.00	\$0.00	\$70.00	0.00%	N	F
Swimming Pool Compliance Certificate	TBC					N	F
- Initial Inspection Fee	\$150.00	\$136.36	\$13.64	\$150.00	0.00%	Y	F
- Any subsequent inspections	\$100.00	\$90.91	\$9.09	\$100.00	0.00%	Y	F
Supply of Resuscitation Chart	\$29.60	\$28.09	\$2.81	\$30.90	4.39%	Y	C

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Refund of Application Fees

Refund of Application Fees	Where Council collects fees on behalf of others e.g. concurrence fees, Plan first levy, long service levy etc, Council cannot refund these fees. Enquiries must be made directly to the relevant organisation. Council's Electronic File Management fee is non-refundable. No refund is payable after an application is determined. Refunds for withdrawn applications are at Council's discretion based on the percentage level of assessment undertaken.					Y	C
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## FIRE SAFETY

### Annual Fire Safety Statement AFSS

Registration of AFSS	\$125.00	\$125.00	\$0.00	\$125.00	0.00%	N	D
Fire Safety – Request for Additional Time to Submit Annual Fire Safety Statement	\$0.00	\$455.00	\$0.00	\$455.00	∞	N	

### Fire Safety Schedule

Re-issue/modification of Fire Safety Schedule (2 or less changes)	\$0.00	\$200.00	\$0.00	\$200.00	∞	N	
Re-issue/modification of Fire Safety Schedule (3 or less changes)	\$0.00	\$500.00	\$0.00	\$500.00	∞	N	

### Fire Safety Compliance

Fire Safety Compliance Program Inspection and Re-inspection fee (i.e. Shared Accommodation, Entertainment Venues, Industrial & Commercial premises etc.)	\$452.93	\$428.64	\$42.86	\$471.51	4.10%	Y	C
Fire Safety Audit/Enquiry	\$250 per hour or part thereof					Y	C
Professional External Consultancy Services Fee for Fire Engineering, Fire Safety and/or BCA Audits– Peer review, Report and or advice. Where Council has to engage the services of an outside consultancy for specialist fire safety consultancy advice or peer review, the cost of this service plus 10%	Where Council has to engage the services of an outside consultancy for specialist fire safety consultancy advice or peer review, the cost of this service plus 10%					Y	E

## ENVIRONMENTAL HEALTH

### Food Premises

Registration / Notification of new Food Premises for Food Authority	\$55.00	\$55.00	\$0.00	\$55.00	0.00%	N	F
Registration / Notification of Change of Ownership Food Premises for Food Authority	\$55.00	\$55.00	\$0.00	\$55.00	0.00%	N	F
Food premises annual administration charge for up to and including 5 full-time food handlers (includes one annual inspection & travel time)	\$390.00	\$390.00	\$0.00	\$390.00	0.00%	N	F
Food premises annual administration charge for more than 5 but not more than 50 food handlers (includes one annual inspection & travel time)	\$800.00	\$800.00	\$0.00	\$800.00	0.00%	N	F

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Food Premises [continued]

Food premises annual administration charge for more than 50 food handlers (includes one annual inspection & travel time)	\$3,500.00	\$3,500.00	\$0.00	\$3,500.00	0.00%	N	F
Food Premises – Inspection and Re-inspection fee	\$142.00	\$142.00	\$0.00	\$142.00	0.00%	N	F
Improvement Notice Food Premises – Cost Recovery	\$330.00	\$330.00	\$0.00	\$330.00	0.00%	N	F
Food Vendors (Market Stalls, Temporary Food Stalls and Food Vans) – Re-inspection fee	\$142.00	\$142.00	\$0.00	\$142.00	0.00%	N	F
Food Handlers Training Event					Free	Y	A
Development Consent/Complying Development Certificate – pre Occupation fit out inspection	\$284.00	\$284.00	\$0.00	\$284.00	0.00%	N	F
Food Vendors (Market Stalls, Temporary Food Stalls and Food Vans) Annual Registration Fee. Fee pro-rated monthly.	\$220.00	\$220.00	\$0.00	\$220.00	0.00%	N	F
Annual and unlimited trading with event/market stall organiser approval							

## Public Health

Registration / Notification of Skin Penetration Premises	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	N	F
Skin Penetration Premises – Inspection and Re-inspection fee	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	F
Improvement Notice / Prohibition Order for Skin Penetration Procedures – Cost Recovery	\$285.00	\$285.00	\$0.00	\$285.00	0.00%	N	F
Re-inspection fee premises subject to Public Health Act 2010 Prohibition Order	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	F
Registration / Notification of Regulated System (Cooling Tower / Warm Water System)	\$120.00	\$120.00	\$0.00	\$120.00	0.00%	N	F
Regulated System – Inspection and Re-inspection fee	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	F
Improvement Notice / Prohibition Order for Regulated System – Cost Recovery	\$605.00	\$605.00	\$0.00	\$605.00	0.00%	N	F
Registration / Notification of Public Swimming Pool / Spa Premises	\$105.00	\$105.00	\$0.00	\$105.00	0.00%	N	F
Water Quality Premises – Inspection and Re-inspection fee	\$270.00	\$270.00	\$0.00	\$270.00	0.00%	N	F

## Environmental Protection

Water Samples (Pollution Incidents) plus actual Testing Costs	\$235.60	\$243.30	\$0.00	\$243.30	3.27%	N	F
Clean-up Notice	\$785.00	\$785.00	\$0.00	\$785.00	0.00%	N	F
Noise Control Notice	\$785.00	\$785.00	\$0.00	\$785.00	0.00%	N	F
Prevention Notice*	\$785.00	\$785.00	\$0.00	\$785.00	0.00%	N	F

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Environmental Protection [continued]

Monitoring of clean up notice and/or prevention/prohibition notice issued under POEO	At Cost / Market Value					N	D
Professional External Consultancy Services Fee for Acoustic Assessment – Peer review, Report and or advice. Where Council has to engage the services of an outside consultancy for specialist acoustic consultancy advice or peer review, the cost of this service will be forwarded to the party causing the need for the inspection, report, peer review and or advice. In accordance with Council's Procurement Policy and Practices.	'As invoiced' plus 10% for Council Administration of Consultant Engagement and Contract Management					N	B

## Local Government General Inspection Fee

Boothel / Restricted Premises – Safe & Healthy Conditions Inspection	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	B
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## ROAD RELATED REGULATION

### Impounded Articles

Administration Fee for Serving Notice of Impounded Article	\$80.00	\$80.00	\$0.00	\$80.00	0.00%	N	F
Collection Fee – per article (Small <20kg)	\$65.00 per hour per staff member					N	B
Collection Fee – per article (Large >20kg) and / or requiring special lifting and/or carrying vehicle	As determined by Council's Contractor in addition to \$65.00 per hour per staff member					N	E
Storage fee for Impounded Articles per day	\$16.00 per day					N	D

### Impounded Vehicles / Trailers

Towing Fees	As determined by Council's towing contractor					N	E
Storage fee for Impounded Motor Vehicle or Trailer per day	As determined by Council's impound and/or storage contractor					N	E

### Parking Management

Regulatory Enforcement of Private Car Parks / Car Parking Spaces under the provision of s650 Local Government Act 1993	\$17.00	\$15.45	\$1.55	\$17.00	0.00%	Y	D
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### Footpath Occupation (Goods, A-Frames, Dining etc.) Ongoing Lease fee

Total Area used less than 1sqm	No Charge					N	A
Total Area used greater than 1sqm	No Charge					N	A
Footpath Occupation (Goods, A-Frames, Dining) – Roads Act 1993 Assessment Fee						N	A

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## DEVELOPMENT COMPLIANCE

### Signs & Advertising Structures projecting onto or over Public Space (former Marrickville Council only)

Applying to Signs and Structures that have council consent or are capable of gaining council consent. This fee does not apply to prohibited signs and 2. Commercial Outdoor Advertising. All signs fall into one of three categories. These are further explained in Council's "Signs and Advertising Structures - Guideline for Fees and Charges".

#### i) Above Awning

All Structures including Flags	\$560.00	\$560.00	\$0.00	\$560.00	0.00%	N	D
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#### ii) Below Awning

First and Second Flag*	No Charge					N	D
Flag* refer to Section 4 General Definitions - "Signs and Advertising Structures - Guideline for Fees and Charges".							
First Structure other than Flags	No Charge					N	D
Each Subsequent Structure or Flag	\$522.50	\$522.50	\$0.00	\$522.50	0.00%	N	D

#### iii) Other

All other structures not covered by i) or ii) above	\$560.00	\$560.00	\$0.00	\$560.00	0.00%	N	D
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## Commercial Outdoor Advertising

### i) Other Commercial Outdoor Advertising

First 19 square metres or part there of	\$560.00	\$560.00	\$0.00	\$560.00	0.00%	N	D
Greater than 19 square metres	\$1,680.00	\$1,680.00	\$0.00	\$1,680.00	0.00%	N	D

## Certificate of Outstanding Orders/Notices - S735A LGA & Section 9, Schedule 5 EPAA

Section 735A Certificate under LGA and Section 9 Schedule 5 of EPAA	\$160.00	\$160.00	\$0.00	\$160.00	0.00%	N	F
Reprint and signing fee	\$47.00	\$49.00	\$0.00	\$49.00	4.26%	N	D

## Compliance Cost Notices

Compliance Cost Notice relating to investigation which leads to the giving of an Notice of Intention to give an (under Schedule 5 of EP&A Act)	\$750.00	\$750.00	\$0.00	\$750.00	0.00%	N	F
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Fee payable under s.281C (2) of EP&A Regs: Compliance cost notice for any costs or expenses relating to investigation which leads to the giving of a Notice of Intention to give an (under Schedule 5 of EP&A Act)

Compliance Cost Notice relating to investigation which leads to the giving of an order (Under Schedule 5 of EP&A Act)						N	F
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Fee payable under s.281C (1) of EP&A Regs: Compliance cost notice as determined by council for any costs or expenses relating to investigation which leads to the giving of an order (Under Schedule 5 of EP&A Act)

Fee payable under s.281C (1) of EP&A Regs: Compliance cost notice as determined by council for any costs or expenses relating to investigation which leads to the giving of an order (Under Schedule 5 of EP&A Act)

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## COMPANION ANIMALS

### Lifetime Registration & Microchipping

Dog – Desexed by relevant age			As determined by Companion Animals Act 1998			N	
Dog – Desexed by relevant age (eligible pensioner)			As determined by Companion Animals Act 1998			N	
Dog – Not Desexed or Desexed (after relevant age)			As determined by Companion Animals Act 1998			N	
Cat – Desexed or Not Desexed			As determined by Companion Animals Act 1998			N	
Cat – Desexed (eligible pensioner)			As determined by Companion Animals Act 1998			N	
Dog or Cat – Desexed (sold by eligible pound/shelter)			As determined by Companion Animals Act 1998			N	
Dog or Cat – Not Desexed (not recommended)			As determined by Companion Animals Act 1998			N	
Dog or Cat – Not Desexed (recognised breeder)			As determined by Companion Animals Act 1998			N	
Exempt - Greyhound Racing Act			As determined by Companion Animals Act 1998			N	
Working Dog			As determined by Companion Animals Act 1998			N	
Assistance Animal			As determined by Companion Animals Act 1998			N	
Microchipping fee	\$39.00	\$37.27	\$3.73	\$41.00	5.13%	Y	B
Data Entry	\$0.00	\$10.00	\$0.00	\$10.00	∞	N	
Desexed dog or cat purchased from a NSW Council Pound/Shelter, Animal Welfare League, RSPCA, Cat Protection Society or rehoming organisations (as defined under Companion Animals Act)						N	F
Animal not desexed (Not Recommended)			As determined by Companion Animals Act 1998			N	F
Late Fee (payable if the lifetime registration fee has not been paid within 28 days after the date on which the animal is required to be registered)			As determined by Companion Animals Act 1999			N	

### Annual Registration Permit

Cat Not Desexed		As determined by Companion Animals Act 1998	N	F
Declared Dangerous Dog		As determined by Companion Animals Act 1998	N	F
Declared Restrictd Dog		As determined by Companion Animals Act 1998	N	F
Late Fee (payable if the permit fee has not been paid 28 days after the date on which a permit was required)		As determined by Companion Animals Act 1998	N	F

### Special Events Run by Council

Desexed	50% of desexed fee determined by Companion Animals Act 1998	N	F
Desexed – Eligible Pensioner	No Charge	N	F
Microchipping fee	No Charge	Y	A

### Certificate of Compliance

Dangerous & Restricted Dog Enclosure	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	F
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Council Animal Impounding Facility

Dog or Cat - Impound, daily boarding, care and management	As determined by Council's Animal Impound contractor					Y	
Small animals (pocket pets) - impound, daily boarding, care and management	As determined by Council's Animal Impound contractor					Y	

## Regulatory Prescribed Control Equipment (For dogs declared Menacing, or Dangerous, or Restricted or under a Court imposed control order)

Regulatory signage	As determined by supplier					Y	
Regulatory collar	As determined by supplier					Y	
Regulatory muzzle	As determined by supplier					Y	

## Animal Temporary Holding Facility

Administration Fee – 1st impounding	\$52.00	\$55.00	\$0.00	\$55.00	5.77%	N	B
Administration Fee – 2nd impounding	\$66.00	\$69.00	\$0.00	\$69.00	4.55%	N	B
Administration Fee – 3rd and subsequent impounding	\$78.00	\$82.00	\$0.00	\$82.00	5.13%	N	B
Administration Fee – special circumstances as determined by Council	No Charge					N	A
Daily maintenance companion animals general – half day	\$21.00	\$22.00	\$0.00	\$22.00	4.76%	N	B
Daily maintenance companion animals general – full day	\$39.00	\$41.00	\$0.00	\$41.00	5.13%	N	B
Daily maintenance companion animals general – special circumstances	No Charge					N	A
Daily maintenance dogs declared Dangerous, Restricted or Menacing	\$51.00	\$54.00	\$0.00	\$54.00	5.88%	N	B
Daily Boarding charge for dogs (declared dangerous or deemed dangerous by persons authorised by CAA))	As determined by Council's Animal Impound contractor					N	E
Sale of Animals (Dog/Puppy)	\$0.00	\$272.73	\$27.27	\$300.00	∞	Y	
Sale of Animals (Cat/Kitten)	\$0.00	\$181.82	\$18.18	\$200.00	∞	Y	
Animal Transport to Council's animal impound contractor Strathfield facility	\$0.00	\$100.00	\$0.00	\$100.00	∞	N	
Animal previously impounded twice or more (within 12 months) or nuisance dog							
Animal Transport to Council's animal impound contractor Strathfield facility	\$0.00	\$250.00	\$0.00	\$250.00	∞	N	
Dogs declared Menancing, Dangerous or Restricted							
Animal Transport to Council's animal impound contractor Austral facility	\$0.00	\$200.00	\$0.00	\$200.00	∞	N	
Animal previously impounded twice or more (within 12 months) or Nuisance Dog							
Animal Transport to Council's animal impound contractor Austral facility	\$0.00	\$350.00	\$0.00	\$350.00	∞	N	
Dogs declared Menancing, Dangerous or Restricted							

Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Miscellaneous

Pet tags/collars for pets residing outside local government area	\$11.00	\$10.00	\$1.00	\$11.00	0.00%	Y	D
Pet tags/collars for pets residing within local government area	No Charge					Y	A
Inner West Pets Calendar (all profits go to nominated animal charity/s)	\$25.00	\$22.73	\$2.27	\$25.00	0.00%	Y	D

## Special Events Run by Council

Sale of Animals Special event	Case by Case					Y	
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## SPORTS & RECREATION

### INNER WEST AQUATIC FACILITIES

The following outlines the consolidated fees and charges for our three major Inner West Aquatic Centres; Ashfield Aquatic Centre, Annette Kellerman Aquatic Centre and Leichhardt Park Aquatic Centre. Where a fee is different to another centre, the fee will be listed under the "Additional Inner West Aquatic Fee" section.

#### Pool Entry

To be eligible for a Family pool entry, adults must be parents or guardians of the children, or alternatively they must be adults who live with the children in the same domestic dwelling.

A valid government issued pensioner concession card or seniors card must be presented to be eligible for concession or senior rates. Please note our centres do not accept seniors savers cards.

Adult	\$9.80	\$9.27	\$0.93	\$10.20	4.08%	Y	B
Child 5-16 years	\$6.20	\$5.91	\$0.59	\$6.50	4.84%	Y	B
Child/Student (with Concession card Adult)	\$5.20	\$4.91	\$0.49	\$5.40	3.85%	Y	B
General Pensioner Concession	\$1.40	\$1.36	\$0.14	\$1.50	7.14%	Y	B
Full Time Student (Tertiary)	\$7.00	\$6.36	\$0.64	\$7.00	0.00%	Y	B
Spectator / Visitor	\$4.60	\$4.36	\$0.44	\$4.80	4.35%	Y	B
Visitor (Café)					Free	Y	B
Non swimming parents attending LTS lessons (up to 2 Parents)					Free	Y	B
					Last year fee No Charge		
Child under 5 years (with Full paying adult)					Free	Y	B
Carers for people with disabilities					Free	Y	B
Adult 10 Visit	\$77.50	\$73.36	\$7.34	\$80.70	4.13%	Y	B
Adult 20 Visit	\$154.20	\$145.91	\$14.59	\$160.50	4.09%	Y	B
Child/School Student 10 Visit	\$42.90	\$40.64	\$4.06	\$44.70	4.20%	Y	B
Child/School Student 20 Visit	\$85.20	\$80.64	\$8.06	\$88.70	4.11%	Y	B
Senior Card Holder	\$5.50	\$5.18	\$0.52	\$5.70	3.64%	Y	B
Senior Card Holder/Tertiary Student 10 Visit	\$64.10	\$60.64	\$6.06	\$66.70	4.06%	Y	B
Senior Card Holder/Tertiary Student 20 Visit	\$126.70	\$119.91	\$11.99	\$131.90	4.10%	Y	B
Spectator 10 Visit	\$37.40	\$35.36	\$3.54	\$38.90	4.01%	Y	B
Spectator 20 Visit	\$73.20	\$69.27	\$6.93	\$76.20	4.10%	Y	B
School group entry	\$5.20	\$4.91	\$0.49	\$5.40	3.85%	Y	E
Sports Club Entry	\$8.00	\$7.55	\$0.75	\$8.30	3.75%	Y	B
Family 4 persons (Maximum 2 adult) additional persons at additional Child rate	\$21.30	\$20.18	\$2.02	\$22.20	4.23%	Y	B
Family 4 persons (Maximum 2 adult) additional persons additional persons at additional Child rate 10 pack	\$212.80	\$201.36	\$20.14	\$221.50	4.09%	Y	B
Family 4 persons (Maximum 2 adult) additional persons at additional Child rate 20 pack	\$389.60	\$368.73	\$36.87	\$405.60	4.11%	Y	B
Additional children	\$4.50	\$4.27	\$0.43	\$4.70	4.44%	Y	B

Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Swim Membership

Adult - 1 Month Pass	\$101.60	\$96.18	\$9.62	\$105.80	4.13%	Y	B
Adult - 6 Months Pass	\$579.00	\$547.91	\$54.79	\$602.70	4.09%	Y	B
Adult - 12 Month Pass	\$1,109.00	\$1,049.55	\$104.95	\$1,154.50	4.10%	Y	B
Child 5-16 years - 1 Month Pass	\$55.20	\$52.27	\$5.23	\$57.50	4.17%	Y	B
Child 5-16 years - 6 Month Pass	\$289.50	\$274.00	\$27.40	\$301.40	4.11%	Y	B
Child 5-16 years - 12 Month Pass	\$562.10	\$531.91	\$53.19	\$585.10	4.09%	Y	B
Senior Card Holder/Tertiary Student - 1 Month Pass	\$81.90	\$77.55	\$7.75	\$85.30	4.15%	Y	B
Seniors Card Holder/Tertiary Student - 6 Month Pass	\$433.40	\$410.18	\$41.02	\$451.20	4.11%	Y	B
Senior Card Holder/Tertiary Student - 12 Month Pass	\$799.30	\$756.45	\$75.65	\$832.10	4.10%	Y	B
Flexible Direct Debit payment option – no fixed term, minimum 2 months membership. The fortnightly direct debit payment may be terminated with 14 days notice.*	\$49.10	\$46.45	\$4.65	\$51.10	4.07%	Y	B

\*Direct debit transaction fees will apply - see below

## Family 4 persons (Maximum 2 adult) additional persons at Child/Adult concession rate

1 month Family 4 persons (Maximum 2 adult) additional persons at additional Child rate	\$284.60	\$269.36	\$26.94	\$296.30	4.11%	Y	B
6 months Family 4 persons (Maximum 2 adult) additional persons at additional Child rate	\$1,010.00	\$955.82	\$95.58	\$1,051.40	4.10%	Y	B
12 months Family 4 persons (Maximum 2 adult) additional persons at additional Child rate	\$1,750.70	\$1,656.82	\$165.68	\$1,822.50	4.10%	Y	B
Flexible Direct Debit payment option – no fixed term, minimum 2 months membership. The fortnightly direct debit payment may be terminated with 14 days notice.*	\$73.70	\$69.73	\$6.97	\$76.70	4.07%	Y	B

## Membership

Adult - 1 Month Pass	\$116.60	\$110.36	\$11.04	\$121.40	4.12%	Y	E
Adult - 6 Month Pass	\$672.40	\$636.36	\$63.64	\$700.00	4.10%	Y	E
Adult - 12 Month Pass	\$1,303.40	\$1,233.45	\$123.35	\$1,356.80	4.10%	Y	E
Seniors Card Holder/Tertiary Student – 1 Month Pass	\$87.60	\$82.91	\$8.29	\$91.20	4.11%	Y	E
Seniors Card Holder/Tertiary Student – 6 Month Pass	\$503.70	\$476.73	\$47.67	\$524.40	4.11%	Y	E
Seniors Card Holder/Tertiary Student – 12 Month Pass	\$838.30	\$793.36	\$79.34	\$872.70	4.10%	Y	E
Pensioner - 1 Month Pass	\$58.60	\$55.45	\$5.55	\$61.00	4.10%	Y	E
Pensioner - 6 Month Pass	\$337.80	\$319.64	\$31.96	\$351.60	4.09%	Y	E
Pensioner - 12 Month Pass	\$654.30	\$619.18	\$61.92	\$681.10	4.10%	Y	E
Family Gym Membership – 6 Month Pass	\$1,643.30	\$1,555.18	\$155.52	\$1,710.70	4.10%	Y	E
Family Gym Membership – 12 Month Pass	\$2,797.80	\$2,647.73	\$264.77	\$2,912.50	4.10%	Y	E

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Membership [continued]

Inner West Fitness Pass - Fortnightly debit	\$54.20	\$51.27	\$5.13	\$56.40	4.06%	Y	
Inner West Fitness Pass - Senior/Student - Fortnightly debit	\$32.30	\$30.55	\$3.05	\$33.60	4.02%	Y	E
Inner West Fitness Pass - Pensioner/Concession - Fortnightly debit	\$25.25	\$23.91	\$2.39	\$26.30	4.16%	Y	E
Inner West Fitness Pass for Learn to Swim and Squads families - fortnightly debit	\$33.09	\$31.27	\$3.13	\$34.40	3.96%	Y	C
Inner West Fitness Pass - Family - Fortnightly Debit	\$107.55	\$101.82	\$10.18	\$112.00	4.14%	Y	E

## Learn to Swim

Adult	\$27.80	\$28.90	\$0.00	\$28.90	3.96%	N	E
Learn to Swim per class	\$22.50	\$23.40	\$0.00	\$23.40	4.00%	N	E
Second child 7% discount, Third and subsequent child 14% discount							
Private lesson 1:1	\$62.20	\$64.80	\$0.00	\$64.80	4.18%	N	E

## Adult Squads

Per Class	\$21.30	\$20.18	\$2.02	\$22.20	4.23%	Y	E
10 Visit	\$196.50	\$186.00	\$18.60	\$204.60	4.12%	Y	E
20 Visit	\$345.00	\$326.45	\$32.65	\$359.10	4.09%	Y	E
50 Visit	\$648.30	\$613.55	\$61.35	\$674.90	4.10%	Y	E

## Competitive Squads

Bronze Squads fortnightly DD up to 3 sessions per week	\$63.10	\$59.09	\$5.91	\$65.00	3.01%	Y	E
Silver Squads fortnightly DD 3-5 sessions per week	\$93.60	\$77.27	\$7.73	\$85.00	-9.19%	Y	E
Gold/Performance Squads fortnightly DD 5+ sessions per week. Includes a gym membership for participants 16+ years of age. Includes swim membership for participants aged 15 and under.	\$118.30	\$95.45	\$9.55	\$105.00	-11.24%	Y	E

## Squad & Stroke Correction

Junior Squad - 1st Child - 1 visit per week	\$22.70	\$21.45	\$2.15	\$23.60	3.96%	Y	E
Second child 7% discount, third and subsequent child 14% discount							
Junior Squad - 1st Child - 2 visits per week	\$32.50	\$30.73	\$3.07	\$33.80	4.00%	Y	E
Second child 7% discount, third and subsequent child 14% discount							

## Health & Fitness

Adult Gym/ Group Fitness	\$25.50	\$24.18	\$2.42	\$26.60	4.31%	Y	E
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Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Health & Fitness [continued]

Adult Group Fitness/Gym pack - 10 Pack	\$220.30	\$208.45	\$20.85	\$229.30	4.09%	Y	E
Adult Group Fitness/Gym Pass - 20 Pack	\$430.10	\$407.00	\$40.70	\$447.70	4.09%	Y	E
Senior Card Holder/Tertiary Student Group Fitness/Aquaerobics	\$15.00	\$14.18	\$1.42	\$15.60	4.00%	Y	E
Senior Card Holder/Tertiary Student Group Fitness/Aquaerobics - 10 Visit	\$127.00	\$120.18	\$12.02	\$132.20	4.09%	Y	E
Senior Card Holder/Tertiary Student Group Fitness/Aqua aerobics - 20 Pack	\$250.00	\$236.64	\$23.66	\$260.30	4.12%	Y	E
Pensioner Concession Group Fitness/ Gym	\$12.90	\$12.18	\$1.22	\$13.40	3.88%	Y	E
Pensioner Group Fitness/Gym 10 Pack	\$105.50	\$99.82	\$9.98	\$109.80	4.08%	Y	E
Pensioner Group Fitness/Gym 20 Pack	\$210.70	\$199.36	\$19.94	\$219.30	4.08%	Y	E
Junior Gymmies	\$14.10	\$13.36	\$1.34	\$14.70	4.26%	Y	E
Teen Gym (over 14 to 18) - 1 Visit	\$6.50	\$6.18	\$0.62	\$6.80	4.62%	Y	E
Teen Gym (over 14 to 18) - 10 Visit	\$64.40	\$60.91	\$6.09	\$67.00	4.04%	Y	E
Fit Kids Class	\$7.10	\$6.73	\$0.67	\$7.40	4.23%	Y	E
Carers for people with disabilities					Free	Y	E
Special Fitness consultation (other than assessment undertaken as part of Membership)	\$105.60	\$99.91	\$9.99	\$109.90	4.07%	Y	E
School fitness program	\$11.00	\$10.45	\$1.05	\$11.50	4.55%	Y	E

## Personal Training

1 Session (1 hour) standard rate (rate also applies to Nutritionist consultation)	\$104.90	\$99.27	\$9.93	\$109.20	4.10%	Y	E
3 Sessions (1 hour) standard rate	\$289.50	\$274.00	\$27.40	\$301.40	4.11%	Y	E
5 Sessions (1 hour) standard rate	\$455.40	\$431.00	\$43.10	\$474.10	4.11%	Y	E
10 Session (1 hour) standard rate	\$865.50	\$819.09	\$81.91	\$901.00	4.10%	Y	E
1 Session (1/2 hourly) standard rate	\$61.50	\$58.18	\$5.82	\$64.00	4.07%	Y	E
3 Sessions (1/2 hourly) standard rate	\$175.00	\$165.64	\$16.56	\$182.20	4.11%	Y	E
5 Sessions (1/2 hourly) standard rate	\$283.80	\$268.55	\$26.85	\$295.40	4.09%	Y	E
10 Sessions (1/2 hourly) standard rate	\$460.60	\$435.91	\$43.59	\$479.50	4.10%	Y	E
Personal Training for People with a Disability – 1 x 30 minute session	\$50.30	\$47.64	\$4.76	\$52.40	4.17%	Y	E

## Group Personal Training

1/2 hr Small Group Personal Training, 2 or more people Per Person	\$45.90	\$43.45	\$4.35	\$47.80	4.14%	Y	E
1hr Small Group Personal Training , 2 or more people, Per Person	\$63.40	\$60.00	\$6.00	\$66.00	4.10%	Y	E
10 Pack - 1/2 hr Small Group Personal Training, 2 or more people, Per Person	\$363.50	\$344.00	\$34.40	\$378.40	4.10%	Y	E

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Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Group Personal Training [continued]

10 Pack - 1hr Small Group Personal Training , 2 or more people, Per Person	\$542.50	\$513.36	\$51.34	\$564.70	4.09%	Y	E
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## Special Health & Fitness Program

Members (5 Week Program)	\$69.30	\$65.55	\$6.55	\$72.10	4.04%	Y	E
Non-Members (5 Week Program)	\$138.90	\$131.45	\$13.15	\$144.60	4.10%	Y	E
Members (6 Week Program)	\$83.40	\$78.91	\$7.89	\$86.80	4.08%	Y	E
Non-Members (6 Week Program)	\$165.40	\$156.55	\$15.65	\$172.20	4.11%	Y	E
Specialist Health & Fitness Program - 6 Weeks (Members)	\$181.10	\$171.36	\$17.14	\$188.50	4.09%	Y	E
Specialist Health & Fitness Program - 6 Weeks (Non Members)	\$355.90	\$336.82	\$33.68	\$370.50	4.10%	Y	E

## Facility Bookings

Additional Lifeguard required for booking charged at market rate	Hourly rate					Y	C
Use of Multipurpose Pool Per Hour	\$92.80	\$87.82	\$8.78	\$96.60	4.09%	Y	E
Hire of indoor pool lane for programs with private clients e.g. hydrotherapy	\$47.20	\$44.64	\$4.46	\$49.10	4.03%	Y	E

All participants to pay normal attendance charge on entry with the exception of commercial activities (e.g. filming)  
All bookings at Centre Manager's discretion

Hydrotherapy/Physiotherapy – Per Lane Per Hour	\$77.90	\$73.73	\$7.37	\$81.10	4.11%	Y	E
Function Room Hire (multi purpose) per hr	\$60.10	\$56.91	\$5.69	\$62.60	4.16%	Y	E
Birthday Parties – Per head – Minimum of 10 children	\$23.70	\$22.45	\$2.25	\$24.70	4.22%	Y	E

## Lane Hire

Lane Hire - Schools/organisations within LGA (per 50m lane/per hour/ pro-rata, plus entry fees)	\$17.50	\$16.55	\$1.65	\$18.20	4.00%	Y	E
Lane Hire - Schools/organisations Outside LGA (per 50m lane/per hour/ pro-rata, plus entry fees)	\$31.20	\$29.55	\$2.95	\$32.50	4.17%	Y	E
Approved Affiliated Aquatics Sporting Clubs less than 50m lane hire	\$2.60	\$2.55	\$0.25	\$2.80	7.69%	Y	E
Approved Affiliated Aquatics Sporting Clubs 50m lane hire per hour per lane	\$5.30	\$5.09	\$0.51	\$5.60	5.66%	Y	E
General pool Hire 50m – Per Lane Per Hour, pro rata for varied pool lengths	\$55.00	\$52.09	\$5.21	\$57.30	4.18%	Y	E

## Events

Dive in Movie including entry - Adult	\$24.70	\$23.36	\$2.34	\$25.70	4.05%	Y	E
Dive in Movie including entry - Child 5-16yrs	\$12.70	\$12.00	\$1.20	\$13.20	3.94%	Y	E
Dive in Movie including entry - Pensioner	\$13.70	\$13.00	\$1.30	\$14.30	4.38%	Y	

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Creche

Creche Single Child	\$5.90	\$5.55	\$0.55	\$6.10	3.39%	Y	E
Creche 10 visit pass	\$52.30	\$49.45	\$4.95	\$54.40	4.02%	Y	E

## Other Membership Fees

Direct Debit failed payment fee	\$0.00	\$6.00	\$0.60	\$6.60	∞	Y	E
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## Miscellaneous

Membership Card Replacement	\$7.80	\$7.36	\$0.74	\$8.10	3.85%	Y	B
Promotional activities	Prices can be varied for promotional, program development and marketing activities authorised by Inner West Council Senior Aquatics staff/delegated authorised officers.					Y	E
Harmonisation activities	Prices or categories can be applied between Aquatics Centres where a fee does not currently exist or for program development activities authorised by senior aquatics staff/delegated officers.					Y	E

## ADDITIONAL INNER WEST AQUATIC FEES

### ANNETTE KELLERMAN AQUATIC CENTRE

#### Learn to Swim

Concession Adult - Learn to Swim	\$0.00	\$17.30	\$0.00	\$17.30	∞	N	
Concession Child - Learn to Swim	\$11.00	\$12.10	\$0.00	\$12.10	10.00%	N	E
Second child 7% discount, Third and subsequent child 14% discount							
School Learn to Swim - IWC instructor per student per session	\$10.40	\$11.45	\$0.00	\$11.45	10.10%	N	E

#### Advanced Learn to Swim

Prices listed are shown as the weekly amount, charged fortnightly via direct debit.

Advanced Learn to Swim - 1st Child - 1 visit per week	\$20.64	\$22.70	\$0.00	\$22.70	9.98%	N	E
Advanced Learn to Swim - 1st Child - 2 visits per week	\$29.55	\$33.80	\$0.00	\$33.80	14.38%	N	E
Advanced Learn to Swim - 1st Child - 3 visits per week	\$43.55	\$45.30	\$0.00	\$45.30	4.02%	N	E
Advanced Learn to Swim -Pensioner/ Health Care Card Holder – 1st Child - 1 Lesson per week	\$10.50	\$10.90	\$0.00	\$10.90	3.81%	N	E
Advanced Learn to Swim - Pensioner/ Health Care Card Holder – 1st Child - 2 Lesson per week	\$9.70	\$10.10	\$0.00	\$10.10	4.12%	N	E

### ASHFIELD AQUATIC CENTRE

#### Pool Entry

A valid government issued pensioner concession card or seniors card must be presented to be eligible for concession or senior rates. Please note our centres do not accept seniors savers cards.



Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Spa / Sauna

Senior/Tertiary Student Swim Spa Steam Sauna 10 Visits	\$103.40	\$97.85	\$9.79	\$107.64	4.10%	Y	C
Pension/General Concession Swim Spa Steam Sauna 10 Visits	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	Y	C
Spa Steam Sauna Only	\$9.80	\$9.27	\$0.93	\$10.20	4.08%	Y	B
Spa Steam Sauna Only Pension/General Concession	\$2.50	\$2.36	\$0.24	\$2.60	4.00%	Y	C
Spa Steam Sauna Only Senior/Student	\$7.30	\$6.91	\$0.69	\$7.60	4.11%	Y	C
Swim Spa Steam Sauna	\$16.90	\$16.00	\$1.60	\$17.60	4.14%	Y	B
Adult Swim Spa Steam Sauna 10 Visits	\$135.00	\$127.73	\$12.77	\$140.50	4.07%	Y	C
Swim Spa Steam Sauna Pension/General Concession	\$3.80	\$3.64	\$0.36	\$4.00	5.26%	Y	
Swim Spa Steam Sauna Senior/Student	\$12.50	\$11.82	\$1.18	\$13.00	4.00%	Y	C

## Learn to swim

School Learn to Swim - IWC instructor per student per session	\$13.10	\$13.70	\$0.00	\$13.70	4.58%	N	E
Concession Child - Learn to Swim	\$0.00	\$17.30	\$0.00	\$17.30	∞	N	
Concession Adult - Learn to Swim	\$16.60	\$17.30	\$0.00	\$17.30	4.22%	N	E

## Advanced Learn to Swim

Advanced Learn to Swim - 1st Child - 1 visit per week	\$0.00	\$23.60	\$0.00	\$23.60	∞	N	
Advanced Learn to Swim - 1st Child - 2 visits per week	\$0.00	\$33.80	\$0.00	\$33.80	∞	N	

## LEICHHARDT PARK AQUATIC CENTRE

### Learn to Swim

Concession Child - Learn to Swim	\$0.00	\$16.60	\$0.00	\$16.60	∞	N	
Concession Adult - Learn to Swim	\$16.60	\$17.30	\$0.00	\$17.30	4.22%	N	E
School Learn to Swim - IWC instructor per student per session	\$13.70	\$13.70	\$0.00	\$13.70	0.00%	N	E

### Advanced Learn to Swim

Advanced Learn to Swim - 1st Child - 1 visit per week	\$0.00	\$23.60	\$0.00	\$23.60	∞	N	
Advanced Learn to Swim - 1st Child - 2 visits per week	\$0.00	\$33.80	\$0.00	\$33.80	∞	N	

## Facility Bookings

### Commercial Activity

All participants to pay normal attendance charge on entry with the exception of commercial activities (e.g., filming)

All bookings at Centre Manager's discretion

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Commercial Activity *[continued]*

Diving Pool (full pool – part or full day)	\$779.20	\$737.36	\$73.74	\$811.10	4.09%	Y	E
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## DAWN FRASER BATHS

### Pool Entry

To be eligible for a Family pool entry, adults must be parents or guardians of the children, or alternatively they must be adults who live with the children in the same domestic dwelling.

A valid government issued pensioner concession card or seniors card must be presented to be eligible for concession or senior rates. Please note our centres do not accept seniors savers cards.

Adult	\$6.60	\$6.27	\$0.63	\$6.90	4.55%	Y	B
Child 5-16 years	\$3.90	\$3.73	\$0.37	\$4.10	5.13%	Y	B
Child under 5 years (with Full paying adult)	No Charge					Y	B
Senior Card Holder/Tertiary Student	\$3.50	\$3.36	\$0.34	\$3.70	5.71%	Y	B
General Pensioner Concession	\$1.40	\$1.36	\$0.14	\$1.50	7.14%	Y	B
School fitness program	\$11.00	\$10.45	\$1.05	\$11.50	4.55%	Y	B
Teachers with School Children	No Charge					Y	B
Family 4 persons (Maximum 2 adult) additional persons at Child concession rate	\$14.50	\$13.73	\$1.37	\$15.10	4.14%	Y	B

### Swim Membership

1 month - Adult	\$51.80	\$49.00	\$4.90	\$53.90	4.05%	Y	B
1mth Pass - Child 5-16 years	\$28.90	\$27.36	\$2.74	\$30.10	4.15%	Y	B
1mth Pass - Pensioner	\$28.90	\$27.36	\$2.74	\$30.10	4.15%	Y	B
1mth Pass - Seniors Card Holder/Tertiary Student	\$28.90	\$27.36	\$2.74	\$30.10	4.15%	Y	B
6mth Pass - Adult	\$227.10	\$214.91	\$21.49	\$236.40	4.10%	Y	B
6mth Pass - Child 5-16 years	\$93.10	\$88.09	\$8.81	\$96.90	4.08%	Y	B
6mth Pass - Pensioner/Seniors Card Holder	\$65.70	\$62.18	\$6.22	\$68.40	4.11%	Y	B
6mth Pass - Tertiary Student	\$93.10	\$88.09	\$8.81	\$96.90	4.08%	Y	B

### Health & Fitness

Wellness class 1 hour – Members	\$13.50	\$12.82	\$1.28	\$14.10	4.44%	Y	E
Wellness class 1 hour – Non-members	\$19.60	\$18.55	\$1.85	\$20.40	4.08%	Y	E

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Facility Bookings

All hire of Baths to be at Centre Manager's discretion

Filming Fee (commercial purposes) - assumes Baths remain open. If Baths are required to be closed then function prices will apply

Function Hire (for functions held outside normal pool hours and includes the labour cost for provision of a supervisor)

## PROMOTIONAL ACTIVITIES

The Group Manager or delegated officers has the discretion to add or vary prices for Promotional Activities

Sporting Clubs/schools Lane Hire/ Carnival Booking Fees -(per 50m lane - per hour prorata, plus entry fees)	\$139.20	\$130.73	\$13.07	\$143.80	3.30%	Y	E
Filming fee – 5 hours or less	\$1,513.90	\$1,432.73	\$143.27	\$1,576.00	4.10%	Y	E
Filming fee – excess hours	\$374.50	\$354.45	\$35.45	\$389.90	4.11%	Y	E
Wedding Photography Fee	\$82.50	\$78.09	\$7.81	\$85.90	4.12%	Y	E
Function hire – 5 hours or less	\$1,945.20	\$1,840.91	\$184.09	\$2,025.00	4.10%	Y	E
Function hire – excess hours	\$389.70	\$368.82	\$36.88	\$405.70	4.11%	Y	E
Function hire – during normal opening hours resulting in closure of Baths (minimum 5 hours) per hour	\$779.20	\$737.36	\$73.74	\$811.10	4.09%	Y	E
Additional Lifeguard required for booking charged at market rate	At Hourly Rate					Y	C

## Lane Hire

Approved Affiliated Aquatics Sporting Clubs 50m lane hire per hour per lane	\$5.40	\$5.09	\$0.51	\$5.60	3.70%	Y	E
Approved Affiliated Aquatics Sporting Clubs less than 50m lane hire	\$2.70	\$2.55	\$0.25	\$2.80	3.70%	Y	E

## Miscellaneous

Membership Card Replacement	\$7.80	\$7.36	\$0.74	\$8.10	3.85%	Y	B
Promotional activities	Prices can be varied for promotional, program development and marketing activities authorised by Inner West Council Senior Aquatics staff/delegated authorised officers.					Y	E
Harmonisation activities	Prices or categories can be applied between Aquatics Centres where a fee does not currently exist or for program development activities authorised by senior aquatics staff/delegated officers.					Y	E

## Other Membership Fees

### Direct Debit Transaction Fees

Direct Debit failed payment fee	\$0.00	\$6.00	\$0.60	\$6.60	∞	Y	E
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## FANNY DURACK AQUATIC CENTRE

### Pool Entry

To be eligible for a Family pool entry, adults must be parents or guardians of the children, or alternatively they must be adults who live with the children in the same domestic dwelling.

A valid government issued pensioner concession card or seniors card must be presented to be eligible for concession or senior rates. Please note our centres do not accept seniors savers cards.

Adult	\$6.80	\$6.45	\$0.65	\$7.10	4.41%	Y	B
Child under 5 years (with Full paying adult)	Free					Y	B
Child 5-16 years	\$3.90	\$3.73	\$0.37	\$4.10	5.13%	Y	B
School Group Entry	\$4.50	\$4.27	\$0.43	\$4.70	4.44%	Y	B
Full Time Student (Tertiary) and Seniors Card Holder	\$5.20	\$4.91	\$0.49	\$5.40	3.85%	Y	B
General Pensioner Concession	\$1.40	\$1.36	\$0.14	\$1.50	7.14%	Y	B
Spectator / Visitor	\$4.60	\$4.36	\$0.44	\$4.80	4.35%	Y	B
Family 4 persons (Maximum 2 adult) additional persons at additional Child rate	\$18.50	\$17.55	\$1.75	\$19.30	4.32%	Y	B
Adult 20 Visit	\$117.90	\$111.55	\$11.15	\$122.70	4.07%	Y	B
Child/School Student and Concession Card Holder 20 Visit	\$59.30	\$56.09	\$5.61	\$61.70	4.05%	Y	B
Senior Card Holder/Tertiary Student 20 Visit	\$93.50	\$88.45	\$8.85	\$97.30	4.06%	Y	B
Season Ticket – (6 months) Adult	\$383.20	\$362.64	\$36.26	\$398.90	4.10%	Y	B
Season Ticket – (6 months) Additional Child	\$85.20	\$80.64	\$8.06	\$88.70	4.11%	Y	B
6 months Family 4 persons (Maximum 2 adult) additional persons at Additional Child rate	\$546.00	\$516.73	\$51.67	\$568.40	4.10%	Y	B
Season Ticket – (6 months) Seniors Card Holder/ Tertiary Student Concession	\$304.40	\$288.09	\$28.81	\$316.90	4.11%	Y	B
Additional children	\$3.30	\$3.09	\$0.31	\$3.40	3.03%	Y	E
Season Ticket – (6 months) Pension/ health card	\$305.40	\$289.00	\$28.90	\$317.90	4.09%	Y	B

### Learn to Swim

Adult	\$27.80	\$28.90	\$0.00	\$28.90	3.96%	N	E
Learn to Swim per class	\$22.50	\$23.40	\$0.00	\$23.40	4.00%	N	E
Second child 7% discount, Third and subsequent child 14% discount							
Pensioner Learn to Swim per class	\$11.00	\$11.50	\$0.00	\$11.50	4.55%	N	E
Second child 7% discount, Third and subsequent child 14% discount							

### Advanced Learn to Swim

Advanced Learn to Swim - 1st Child - 1 visit per week	\$20.60	\$21.40	\$0.00	\$21.40	3.88%	N	E
Advanced Learn to Swim - 1st Child - 2 visits per week	\$29.55	\$30.80	\$0.00	\$30.80	4.23%	N	E

Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Advanced Learn to Swim [continued]

Advanced Learn to Swim -Pensioner/ Health Care Card Holder – 1st Child - 1 Lesson per week	\$10.40	\$10.80	\$0.00	\$10.80	3.85%	N	E
Advanced Learn to Swim - Pensioner/ Health Care Card Holder – 1st Child - 2 Lesson per week	\$9.70	\$10.10	\$0.00	\$10.10	4.12%	N	E

## Aqua Aerobics

Adult Aquaerobics	\$19.60	\$18.55	\$1.85	\$20.40	4.08%	Y	E
Adult Aquaerobics – 10 Pack	\$169.20	\$160.09	\$16.01	\$176.10	4.08%	Y	E
Aquaerobics – Pensioner/Health Care Card Holder	\$12.90	\$12.18	\$1.22	\$13.40	3.88%	Y	E

## Facility Bookings

### Lane Hire

Approved Affiliated Aquatics Sporting Clubs 50m lane hire per hour per lane	\$5.40	\$5.09	\$0.51	\$5.60	3.70%	Y	E
Approved Affiliated Aquatics Sporting Clubs less than 50m lane hire	\$2.70	\$2.55	\$0.25	\$2.80	3.70%	Y	E

## Other Membership Fees

Membership Card Replacement	\$7.80	\$7.36	\$0.74	\$8.10	3.85%	Y	E
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## Miscellaneous

Promotional activities	Prices can be varied for promotional, program development and marketing activities authorised by Inner West Council Senior Aquatics staff/delegated authorised officers.					Y	E
Harmonisation activities	Prices or categories can be applied between Aquatics Centres where a fee does not currently exist or for program development activities authorised by senior aquatics staff/delegated officers.					Y	E

## Other Membership Fees

### Direct Debit Transaction Fees

Direct Debit failed payment fee	\$0.00	\$6.00	\$0.60	\$6.60	∞	Y	E
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## DEBBIE & ABBEY BORGIA COMMUNITY RECREATION CENTRE - STEEL PARK

Promotional activities - Prices can be varied for promotional, program development and marketing activities authorised by Inner West Council Senior Aquatics and Recreation staff/delegated authorised officers

Harmonisation activities – Prices or categories can be applied between Recreation Centre where a fee does not currently exist or for program development activities authorised by senior aquatics staff/delegated officers

Annual Membership Adult	\$23.80	\$22.55	\$2.25	\$24.80	4.20%	Y	E
Annual Membership fee can be waived at managers discretion by social disadvantage assessment							
Annual Membership Concessions (Pensioner/Health/Seniors Card Holder)	\$15.80	\$14.91	\$1.49	\$16.40	3.80%	Y	B
Annual Membership fee can be waived at managers discretion by social disadvantage assessment							

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## DEBBIE & ABBEY BORGIA COMMUNITY RECREATION CENTRE - STEEL PARK [continued]

Annual Membership Junior ( 17 years or under)	\$12.00	\$11.36	\$1.14	\$12.50	4.17%	Y	B
Annual Membership fee can be waived at managers discretion by social disadvantage assesement							

### Court Hire - Peak Time (Weekdays from 5.00 pm and all Weekend)

Full court – per hour, commercial	\$80.00	\$77.27	\$7.73	\$85.00	6.25%	Y	E
Full court – per hour, Local Not for Profit organisations	\$41.30	\$39.09	\$3.91	\$43.00	4.12%	Y	E
Full court – per hour, Non-local Not for Profit organisations	\$58.70	\$55.55	\$5.55	\$61.10	4.09%	Y	E
Table Tennis – per hour	\$17.70	\$16.73	\$1.67	\$18.40	3.95%	Y	E
Badminton – per hour	\$26.00	\$24.64	\$2.46	\$27.10	4.23%	Y	E

### Court Hire - Off Peak (Weekdays from 8.30 pm 5.00 pm)

Full court – per hour, commercial	\$71.40	\$67.55	\$6.75	\$74.30	4.06%	Y	E
Full court – per hour, Local Not for Profit organisations	\$36.40	\$34.45	\$3.45	\$37.90	4.12%	Y	E
Full court – per hour, Non-local Not for Profit organisations	\$49.60	\$46.91	\$4.69	\$51.60	4.03%	Y	E

## Competitions Costs - All Times

### PCYC Competitions

#### Soccer

Adult registration	\$100.20	\$94.82	\$9.48	\$104.30	4.09%	Y	E
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#### Basketball

Adult – Team Fee per game Soccer	\$108.10	\$102.27	\$10.23	\$112.50	4.07%	Y	E
Forfeit Fee – Team Soccer	\$215.40	\$203.82	\$20.38	\$224.20	4.09%	Y	E
Adult Team Fee per Game – Basketball/Netball	\$115.50	\$109.27	\$10.93	\$120.20	4.07%	Y	E
Forfeit Fee – Basketball / Netball	\$231.80	\$219.36	\$21.94	\$241.30	4.10%	Y	E

## Room Hire

Meeting room 1 - per hour, Commercial	\$34.50	\$32.64	\$3.26	\$35.90	4.06%	Y	E
Meeting room 1 - per hour, Not for Profit organisations	\$23.20	\$22.00	\$2.20	\$24.20	4.31%	Y	E
Meeting room 2 - per hour, Commercial	\$23.20	\$22.00	\$2.20	\$24.20	4.31%	Y	E
Meeting room 2 - per hour, Not for Profit organisations	\$16.10	\$15.27	\$1.53	\$16.80	4.35%	Y	E
Meeting room 4 - per hour, Commercial	\$23.20	\$22.00	\$2.20	\$24.20	4.31%	Y	E
Meeting room 4 - per hour, Not for Profit organisations	\$16.10	\$15.27	\$1.53	\$16.80	4.35%	Y	E

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Room Hire [continued]

Meeting room 5 - per hour, Commercial	\$34.50	\$32.64	\$3.26	\$35.90	4.06%	Y	E
Meeting room 5 - per hour, Not for Profit organisations	\$23.20	\$22.00	\$2.20	\$24.20	4.31%	Y	E
Meeting room 6 - per hour, Commercial	\$34.50	\$32.64	\$3.26	\$35.90	4.06%	Y	E
Meeting room 6 - per hour, Not for Profit organisations	\$23.20	\$22.00	\$2.20	\$24.20	4.31%	Y	E
Multi-purpose hall 1 - per hour, Commercial	\$51.60	\$48.82	\$4.88	\$53.70	4.07%	Y	E
Multi-purpose hall 1 - per hour, Not for Profit organisations	\$34.50	\$32.64	\$3.26	\$35.90	4.06%	Y	E
Multi-purpose hall 2 - per hour, Commercial	\$40.30	\$38.18	\$3.82	\$42.00	4.22%	Y	E
Multi-purpose hall 2 - per hour, Not for Profit organisations	\$26.40	\$25.00	\$2.50	\$27.50	4.17%	Y	E
Multi-purpose hall 3 - per hour, Commercial	\$28.80	\$27.27	\$2.73	\$30.00	4.17%	Y	E
Multi-purpose hall 3 - per hour, Not for Profit organisations	\$19.60	\$18.55	\$1.85	\$20.40	4.08%	Y	E

## Bond

To	\$1,543.70	\$1,607.00	\$0.00	\$1,607.00	4.10%	N	E
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## Programmed Activities - PCYC Run - Member/non member price to be added

After school programs - child	\$11.70	\$11.09	\$1.11	\$12.20	4.27%	Y	E
Mini Movers' (childrens gymnastics)	\$14.00	\$13.27	\$1.33	\$14.60	4.29%	Y	E
Casual basketball shooting - Adult	\$7.10	\$6.73	\$0.67	\$7.40	4.23%	Y	E
Casual basketball shooting - Child	\$4.60	\$4.36	\$0.44	\$4.80	4.35%	Y	E
Social Table Tennis	\$5.90	\$5.55	\$0.55	\$6.10	3.39%	Y	E
Social Badminton	\$5.90	\$5.55	\$0.55	\$6.10	3.39%	Y	E
School Holiday Program - Child	\$68.70	\$65.00	\$6.50	\$71.50	4.08%	Y	E
Homework Club - Child	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	Y	E
Boxing/Breakfast program - child	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	Y	E

## Tai Chi

Pensioner Card/Health Care Card Holder	\$9.50	\$9.00	\$0.90	\$9.90	4.21%	Y	E
Adult	\$14.70	\$13.91	\$1.39	\$15.30	4.08%	Y	E

## Boxercise

Pensioner Card/Health Care Card Holder	\$10.70	\$10.09	\$1.01	\$11.10	3.74%	Y	E
Adult	\$17.70	\$16.73	\$1.67	\$18.40	3.95%	Y	E
10 Pass Card	\$154.00	\$145.73	\$14.57	\$160.30	4.09%	Y	E

Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Gentle Exercise

Pensioner Card/Health Care Card Holder	\$9.50	\$9.00	\$0.90	\$9.90	4.21%	Y	E
Adult	\$9.50	\$9.00	\$0.90	\$9.90	4.21%	Y	E
10 Pass Card	\$77.40	\$73.27	\$7.33	\$80.60	4.13%	Y	E

## Robyn Webster Sports centre

Promotional activities - Prices can be varied for promotional, program development and marketing activities authorised by Inner West Council Senior Aquatics and Recreation staff/delegated authorised officers

Harmonisation activities – Prices or categories can be applied between Recreation Centre where a fee does not currently exist or for program development activities authorised by senior aquatics staff/delegated officers

## Court Hire

Full court - per hour	\$0.00	\$77.27	\$7.73	\$85.00	∞	Y	E
Full court - per hour - booking of at least 10 consecutive weeks	\$0.00	\$69.55	\$6.96	\$76.51	∞	Y	E
Badminton Court – per hour	\$0.00	\$24.45	\$2.45	\$26.90	∞	Y	



Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## COMMUNITY NURSERY

### Plant Prices - General Sales

50mm tube	\$3.90	\$3.73	\$0.37	\$4.10	5.13%	Y	B
140mm pot	\$16.90	\$16.00	\$1.60	\$17.60	4.14%	Y	B
200mm pot	\$63.90	\$60.55	\$6.05	\$66.60	4.23%	Y	B

### Plant Prices - Pensioner Card/Commonwealth Health Card Holder

50mm tube	\$3.90	\$3.73	\$0.37	\$4.10	5.13%	Y	B
140mm pot	\$8.00	\$7.64	\$0.76	\$8.40	5.00%	Y	B
200mm pot	\$31.50	\$29.82	\$2.98	\$32.80	4.13%	Y	B

### Plant Prices - Not for Profit Organisation Sales

50mm tube	\$3.90	\$3.73	\$0.37	\$4.10	5.13%	Y	B
140mm pot	\$8.00	\$7.64	\$0.76	\$8.40	5.00%	Y	B
200mm pot	\$31.50	\$29.82	\$2.98	\$32.80	4.13%	Y	B

### Seed Collection

Rate / hour	\$63.10	\$59.73	\$5.97	\$65.70	4.12%	Y	B
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## RESOURCE RECOVERY

### RECYCLING & WASTE MANAGEMENT - IWC

Council rebates 100% of the domestic waste management charge to pensioners who have continuously been ratepayers / residents of the Municipality of IWC for ten years or longer.

\* As per the Council resolution on the 20th February 2024, General Manager may waive additional charges for upsizing red lid garbage bins due to FOGO (from 9 October 2023) for up to two years.

Minimum DWM per service: 80L or less fortnightly garbage, 240L fortnightly recycling & 240L weekly food & organic waste	\$377.00	\$397.50	\$0.00	\$397.50	5.44%	N	C
Standard DWM per service: 120L fortnightly garbage, 240L fortnightly recycling & 240L weekly food & organic waste*	\$502.00	\$530.00	\$0.00	\$530.00	5.58%	N	C
Maximum DWM per service : 240L fortnightly garbage, 240L fortnightly recycling & 240L weekly food & organic waste*	\$753.00	\$795.00	\$0.00	\$795.00	5.58%	N	C
Vacant Land/Availability Charge	\$251.00	\$265.00	\$0.00	\$265.00	5.58%	N	C

### BUSINESS WASTE - WEST

Business Waste Service: 1 x 120L weekly garbage ONLY	\$1,170.00	\$1,216.80	\$0.00	\$1,216.80	4.00%	N	D
Business Waste Service: 1 x 240L weekly garbage ONLY	\$1,814.80	\$1,887.60	\$0.00	\$1,887.60	4.01%	N	D
Business Waste Service: 1 x 240L fortnightly recycling ONLY	\$534.20	\$556.10	\$0.00	\$556.10	4.10%	N	D
Waste Service: 1 x 240L fortnightly garden organics ONLY	\$578.70	\$602.50	\$0.00	\$602.50	4.11%	N	D

### BUSINESS WASTE - NORTH

Business Waste Service: 1 x 120L per pickup	\$22.50	\$23.40	\$0.00	\$23.40	4.00%	N	D
Business Waste Service: 1 x 240L per pickup	\$34.90	\$36.30	\$0.00	\$36.30	4.01%	N	D
Business Waste Service: 1 x 120L weekly garbage (annual charge)	\$1,170.00	\$1,216.80	\$0.00	\$1,216.80	4.00%	N	D
Business Waste Service: 1 x 240L weekly garbage (annual charge)	\$1,814.80	\$1,887.60	\$0.00	\$1,887.60	4.01%	N	D

### IWC REPLACEMENT BINS

If replacement required through loss, damage, misuse or neglect.

Please note, not all bins are available to all service areas.

First, second and third bins are free after that the following fees apply;

1 x 55L bin	\$34.10	\$35.50	\$0.00	\$35.50	4.11%	N	C
1 x 80L mobile bin	\$49.80	\$51.90	\$0.00	\$51.90	4.22%	N	C
1 x 120L mobile bin	\$53.30	\$55.50	\$0.00	\$55.50	4.13%	N	C
1 x 240L mobile bin	\$60.50	\$63.00	\$0.00	\$63.00	4.13%	N	C
1 x 660L mobile bin	\$557.90	\$580.80	\$0.00	\$580.80	4.10%	N	C

Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## IWC SPECIAL COLLECTIONS

Mattress not presented for collection on the scheduled booking day	\$26.00	\$27.10	\$0.00	\$27.10	4.23%	N	C
Special Collections/Paid Clean Ups (Maximum of 2m³)	\$163.80	\$170.60	\$0.00	\$170.60	4.15%	N	C

## IWC SPECIAL EVENTS

1 x 240L Waste Service	\$34.90	\$33.09	\$3.31	\$36.40	4.30%	Y	C
1 x 240L Recycling Service	\$34.90	\$33.09	\$3.31	\$36.40	4.30%	Y	C

## WEEKEND TIP (CAR, TRAILER OR UTE)

General Rubbish – Full Load	\$72.00	\$68.18	\$6.82	\$75.00	4.17%	Y	C
General Rubbish – Half Load	\$41.60	\$39.45	\$3.95	\$43.40	4.33%	Y	C
Pre-sorted Recyclables	Free for drop-off					Y	C
Garden Organics	Free for drop-off					Y	C
Pre-sorted Mixed Load – Garden Organics/Recyclables/General Rubbish	\$50.00	\$47.27	\$4.73	\$52.00	4.00%	Y	C
Recycling of mattresses - Single	Free					Y	C
Recycling of mattresses - Double	Free					Y	C
Recycling of e-waste (television, computers and peripherals)	Free					Y	C

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## TREE MANAGEMENT

### Tree Permit

Application to prune or remove trees - value of works less than \$5,000	\$154.00	\$138.39	\$0.00	\$138.39	-10.14%	N	E
Application to prune or remove trees - value of works greater than \$5,000	\$243.20	\$212.41	\$0.00	\$212.41	-12.66%	N	E

### Tree Planting Inspection on Private Property

New Dwelling houses – inspection fee	\$0.00	\$245.00	\$0.00	\$245.00	∞	N	C
New Dwelling houses – reinspection fee	\$0.00	\$111.00	\$0.00	\$111.00	∞	N	C
Residential accommodation – up to 4 dwellings	\$0.00	\$430.00	\$0.00	\$430.00	∞	N	C
Residential accommodation – 5 to 25 dwellings	\$0.00	\$900.00	\$0.00	\$900.00	∞	N	C
Residential accommodation – 26 to 50 dwellings	\$0.00	\$1,285.00	\$0.00	\$1,285.00	∞	N	C
Residential accommodation – greater than 50 dwellings	\$0.00	\$3,220.00	\$0.00	\$3,220.00	∞	N	C
Commercial/Industrial Sites/Mixed development	\$0.00	\$3,220.00	\$0.00	\$3,220.00	∞	N	C

### Tree Installation and Removal (Public/ Street/ Council Trees)

Plant new tree (if approved by council), 45 – 75 Litre, stock, includes 12 months maintenance program	\$1,910.40	\$1,988.80	\$0.00	\$1,988.80	4.10%	N	B
Additional costs associated with planting of a new tree will be charged on a cost recovery basis	At cost					N	C
Prune or remove existing tree (if approved by council)	Cost plus 12%					N	D
Additional costs associated with removal of existing trees will be charged on a cost recovery basis	At cost					N	C

### Street/Council Tree Security Deposit

Security Deposit for existing street/ council trees required to be protected as part of a development consent (per tree) (refundable)	As valued by THYER tree evaluation method (deposit range between \$1,000 and \$10,000)					N	G
Security Deposit for new street/ council tree planting required as part of a development consent (per tree) (refundable) 45 to 75 Litre tree with 12 months maintenance included	\$2,101.80	\$2,188.00	\$0.00	\$2,188.00	4.10%	N	G
Security Deposit for new street/ council tree planting required as part of a development consent (per tree) (refundable) 100 to 200 Litre tree with 12 months maintenance included	\$4,096.80	\$4,264.80	\$0.00	\$4,264.80	4.10%	N	G
Street tree inspection fee - per inspection	\$176.60	\$183.90	\$0.00	\$183.90	4.13%	N	B

Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Landscaping Bond/Security Deposit

Single residential development	\$1,411.20	\$1,469.10	\$0.00	\$1,469.10	4.10%	N	G
Value of development \$0.00 – \$100,000	\$1,411.20	\$1,469.10	\$0.00	\$1,469.10	4.10%	N	G
Value of development \$100,000 – \$250,000	1.1% of estimated cost					N	G
Value of development \$250,000 – \$750,000	1.1% of estimated cost					N	G
> \$750,000	\$26,528.90	\$27,616.60	\$0.00	\$27,616.60	4.10%	N	G
Bond / Security deposit for new landscaping required as part of a development consent							

## Notification of Tree Applications and Development Application

Notification fee applies to DCP under which the application is lodged

Notification of Tree Applications and Development Applications for Tree Removal (where required)	\$211.20	\$219.90	\$0.00	\$219.90	4.12%	N	B
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## PARKS, SPORTING GROUNDS & OUTDOOR FACILITIES

### PARK & FORESHORE MANAGEMENT

#### Dinghy rack annual fee

Application Fee (per application)	\$342.80	\$324.45	\$32.45	\$356.90	4.11%	Y	B
Residents / Ratepayers (per year)	\$228.50	\$216.27	\$21.63	\$237.90	4.11%	Y	B
Non – Residents / Ratepayers (per year)	\$342.80	\$324.45	\$32.45	\$356.90	4.11%	Y	B
Replacement / Lost Sticker	\$342.80	\$324.45	\$32.45	\$356.90	4.11%	Y	B

### EVENTS IN PARKS

Events in Parks are subject to the conditions outlined in Council's Events in Parks Policy and Events in Parks Guidelines, available on the Council website.

#### Casual Booking (less than 30 people)

Park casual event - less than 30 people - max 4 hours					No Charge	Y	A
Park casual event - less than 30 people with Marquee or Entertainment Devices (i.e. Jumping Castle, PA System, Petting Zoo) - (\$/each item/hour). SUBJECT TO COUNCIL APPROVAL	\$54.60	\$51.73	\$5.17	\$56.90	4.21%	Y	B

#### Weddings (up to 120 people)

Weddings (Up to 120 people). Maximum three hour hire (ceremony only). SUBJECT TO COUNCIL APPROVAL	\$365.80	\$346.18	\$34.62	\$380.80	4.10%	Y	B
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#### Minor Event (30 - 500 people)

Park minor event - 30 to 500 people - max 4 hours - (\$/hour) SUBJECT TO COUNCIL APPROVAL	\$54.60	\$51.73	\$5.17	\$56.90	4.21%	Y	B
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#### Major Event (over 500 people)

Use of parks and sports grounds for major event over 500 people (per day). SUBJECT TO COUNCIL APPROVAL	\$2,773.80	\$2,625.09	\$262.51	\$2,887.60	4.10%	Y	B
Bin charges		See Special Event in Waste Services section				Y	B
Refundable Bond (all events)	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0.00%	N	G

#### Additional event charges (all events)

Access to power per day	\$141.30	\$133.73	\$13.37	\$147.10	4.10%	Y	B
Refundable Key Deposit (Optional) (per key)	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	G
Refundable Bond (Optional)	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	G
Bins and waste for special events		See Waste Services Section				Y	B

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Commercial Fitness Trainers & Running Groups

The use of parks for commercial fitness training is subject to the conditions outlined in Council's Commercial Fitness Trainers in Parks Policy, which is available to view on the Council website.

Group size 1-12 Participants per annum per commercial fitness training business (\$ per trainer per venue)	\$603.20	\$570.91	\$57.09	\$628.00	4.11%	Y	C
Group size 13-18 participants per annum per commercial fitness training business (\$ per trainer per venue)	\$1,206.20	\$1,141.55	\$114.15	\$1,255.70	4.10%	Y	C

## Running Groups

Running groups/ running clubs (per annum)	\$0.00	\$566.18	\$56.62	\$622.80	∞	Y	
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## SPORTING GROUNDS & OUTDOOR FACILITIES

- Hiring conditions are as per Council's Sporting Grounds Allocation Policy.
- Full payment is required by the invoice due date. If not, hirers lose access to the grounds until payment is made.
- Winter season commences the first Tuesday of April and finishes the last Sunday in August (subject to maintenance needs).
- Summer season commences the third Tuesday of September and finishes the last Sunday in March (subject to maintenance needs).
- 15 or more hire events (per field) are needed to qualify for a seasonal rate.
- Sporting grounds are charged per field/court.
- A fee cap is applied once a seasonal hirer reaches 500 hours (per field/court) or the cap amount. A fee loading will be applied after each additional 100 hours booked per field/court.
- Seasonal fees and charges include goalposts and standard linemaking.
- No refunds will be offered for weather impacted events.
- Mini fields charged at 50%.
- Schools within LGA can book sporting grounds, without fees, between 9am-3pm weekdays during school term. For athletics field and turf wickets fees apply. Schools outside LGA fees apply for all ground hire.
- All schools must have an approved booking with Council. Grounds are subject to availability.
- Charities may be entitled to a fee waiver. See the Events in Parks Policy for conditions.

## Leichhardt Oval #1

Leichhardt Oval #1					POA	Y	B
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## Henson Park

Henson Park – Season hire - games (\$/hour)	\$210.30	\$199.09	\$19.91	\$219.00	4.14%	Y	B
Henson Park – Season hire – training (\$/hour)	\$176.50	\$167.09	\$16.71	\$183.80	4.14%	Y	B
Henson Park – Casual hire – games (\$/hour)	\$420.40	\$397.91	\$39.79	\$437.70	4.12%	Y	B
Henson Park – Casual hire - training (\$/hour)	\$352.80	\$333.91	\$33.39	\$367.30	4.11%	Y	B
Henson Park – Refundable bond (Optional)	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0.00%	N	G
Henson Park – Professional/ Commercial hire					POA	Y	B

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Synthetic Turf Field

Synthetic Turf Fields – Seasonal hire without lights (\$/hour)	\$80.30	\$76.00	\$7.60	\$83.60	4.11%	Y	B
Synthetic Turf Fields – Seasonal hire with lights (\$/hour)	\$99.60	\$94.27	\$9.43	\$103.70	4.12%	Y	B
Synthetic Turf Fields – Casual hire with/without lights (\$/hour)	\$160.50	\$151.91	\$15.19	\$167.10	4.11%	Y	B
Synthetic Turf Fields – Commercial hire with/without lights (\$/hour)	\$225.00	\$204.55	\$20.45	\$225.00	0.00%	Y	
Synthetic Turf Fields – Refundable bond (Optional)	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0.00%	N	G

## Athletics

Athletics track and field - Season hire - (\$/hour)	\$27.30	\$25.91	\$2.59	\$28.50	4.40%	Y	B
Athletics track & field – Schools – (\$/day)	\$370.40	\$350.55	\$35.05	\$385.60	4.10%	Y	B

## Baseball

Diamond - Season hire - hourly	\$27.30	\$25.91	\$2.59	\$28.50	4.40%	Y	B
Minor League – Glover Street – full summer season hire	\$12,240.00	\$11,583.55	\$1,158.35	\$12,741.90	4.10%	Y	
Major League - Petersham Park - weekend winter season hire	\$6,548.60	\$6,197.36	\$619.74	\$6,817.10	4.10%	Y	B
Major League - Petersham Park - Professional/Commercial hire					POA	Y	B

## Cricket

Synthetic Cricket Nets – Season hire – cricket net per hour	\$7.80	\$7.45	\$0.75	\$8.20	5.13%	Y	B
Synthetic Cricket Wicket - Season hire - hourly	\$27.30	\$25.91	\$2.59	\$28.50	4.40%	Y	B
Turf Cricket Nets – Season hire – cricket net per hour	\$21.90	\$20.73	\$2.07	\$22.80	4.11%	Y	B
Turf Cricket Wickets – Season hire (\$/day)	\$491.20	\$464.91	\$46.49	\$511.40	4.11%	Y	B
Turf Cricket Wickets – Schools – weekdays only (\$/day)	\$327.50	\$310.00	\$31.00	\$341.00	4.12%	Y	B
Turf Cricket Wickets – Casual community hire (\$/day)	\$982.30	\$929.64	\$92.96	\$1,022.60	4.10%	Y	B
Turf Cricket Wickets – Commercial/Corporate hire (\$/day)	\$2,182.90	\$2,065.82	\$206.58	\$2,272.40	4.10%	Y	B
Turf cricket wickets – Refundable bond (Optional)	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0.00%	N	G

## Outdoor Courts

Netball court – Season hire – with lights (\$/hour)	\$6.70	\$6.36	\$0.64	\$7.00	4.48%	Y	B
Netball/Basketball/Multi-Purpose court – Casual hire – without lights (\$/hour)	\$13.20	\$12.55	\$1.25	\$13.80	4.55%	Y	B

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Outdoor Courts [continued]

Netball/Basketball/Multi-Purpose court – Casual hire – with lights (\$/hour)	\$16.40	\$15.55	\$1.55	\$17.10	4.27%	Y	B
Netball/Basketball/Multi-Purpose court – Commercial hire (\$/hour)	\$32.80	\$31.09	\$3.11	\$34.20	4.27%	Y	B
Tennis court - Casual hire	\$16.40	\$15.55	\$1.55	\$17.10	4.27%	Y	B
Skate Park – Casual hire (\$/hour/skate park)	\$81.90	\$77.55	\$7.75	\$85.30	4.15%	Y	B
Outdoor Court/ Skate Park – Refundable bond (Optional)	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	B

## Turf Fields

Sports include AFL, Football, Rugby Union, Rugby League, Touch Footy and Ultimate Frisbee.

Turf Fields - Season hire (\$/hour/field)	\$24.10	\$22.82	\$2.28	\$25.10	4.15%	Y	B
Turf Fields - Season hire - with lights (\$/hour/field)	\$30.10	\$28.55	\$2.85	\$31.40	4.32%	Y	B
Turf Fields - Season hire - fee cap once 500 hours/cap reached (\$/season/field)	\$10,914.00	\$10,328.64	\$1,032.86	\$11,361.50	4.10%	Y	B
Turf Fields - Season hire - loading for each additional 100 hours above cap (\$/season/field)	\$1,091.40	\$1,032.91	\$103.29	\$1,136.20	4.10%	Y	B
Turf Fields - Commercial/Casual hire (\$/hour/field)	\$48.10	\$45.55	\$4.55	\$50.10	4.16%	Y	B
Turf Fields - Commercial/Casual - with lights (\$/hour/field)	\$60.10	\$56.91	\$5.69	\$62.60	4.16%	Y	B

## Sporting Grounds - Additional Items

Sporting Grounds – Linemarking (special requests)	\$411.50	\$389.45	\$38.95	\$428.40	4.11%	Y	B
Use of 3 Phase Power in Parks (where available) (\$/day)	\$167.10	\$158.18	\$15.82	\$174.00	4.13%	Y	B
Park Storage – Council provided (\$/season/ground)	\$556.70	\$526.91	\$52.69	\$579.60	4.11%	Y	B
Sporting Grounds – key replacement/new key issue (BOND)	\$0.00	\$150.00	\$0.00	\$150.00	∞	N	G
Park Canteen bond (Optional)	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0.00%	N	G
Park Cleaning bond (Optional)	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0.00%	N	G
Sporting clubs Bond for use of Amenities block/ Canteen (optional)	\$0.00	\$5,000.00	\$0.00	\$5,000.00	∞	N	G
Sporting Clubs Bond for sporting grounds (excluding usual seasonal wear and tear) – Cost for Council to clean and make repairs (optional)	\$0.00	\$10,000.00	\$0.00	\$10,000.00	∞	N	D
Park – Turf maintenance bond (Optional)	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00	0.00%	N	G

Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## COMMUNITY

### CHILDRENS SERVICES

#### CHILDREN & FAMILY SERVICES - Early Learning Centres

##### John McMahon Early Learning Centre, Leichhardt Early Learning Centre, Leichhardt Park Early Learning Centre

Wait list fee for Long Day Care Services	\$27.00	\$28.00	\$0.00	\$28.00	3.70%	N	B
Enrolment Fee	\$90.00	\$93.00	\$0.00	\$93.00	3.33%	N	B

#### Refundable Deposit

Children enrolled for 1-3 days per week	\$861.00	\$896.00	\$0.00	\$896.00	4.07%	N	B
Children enrolled for 4-5 days per week	\$1,434.00	\$1,492.00	\$0.00	\$1,492.00	4.04%	N	B

#### Daily Fees

Children in the 0 – 2 Years Room	\$149.00	\$155.00	\$0.00	\$155.00	4.03%	N	B
Children in the 2 – 3 Years Rooms	\$143.00	\$148.00	\$0.00	\$148.00	3.50%	N	B
Children in the 3 – 5 Years Rooms	\$138.00	\$143.00	\$0.00	\$143.00	3.62%	N	B

#### Late Payment of Fees

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery	5% of weekly fee charged					N	B
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#### After Hours Collection

On the first 2 occasions per calendar month a charge will be made every 15 minutes or part thereof	\$33.00	\$34.00	\$0.00	\$34.00	3.03%	N	B
After the second occasion within the calendar month and for the rest of the calendar year \$58 for the first 15 minutes or part thereof and then \$51 for every subsequent 15 minutes or part thereof	\$56.00	\$58.00	\$0.00	\$58.00	3.57%	N	B

#### Annandale Early Learning Centre

Wait list fee for Long Day Care Services	\$27.00	\$28.00	\$0.00	\$28.00	3.70%	N	B
Enrolment Fee	\$90.00	\$93.00	\$0.00	\$93.00	3.33%	N	B

#### Refundable Deposit

Children enrolled for 1-3 days per week	\$880.00	\$916.00	\$0.00	\$916.00	4.09%	N	B
Children enrolled for 4-5 days per week	\$1,466.00	\$1,526.00	\$0.00	\$1,526.00	4.09%	N	B

Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Daily Fees

Children in the 0 – 3 Years Room	\$149.00	\$155.00	\$0.00	\$155.00	4.03%	N	B
Children in the 3 – 5 Years Room	\$144.00	\$149.00	\$0.00	\$149.00	3.47%	N	B

## Late Payment of Fees

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery	5% of weekly fee charged					N	B
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## After Hours Collection

On the first 2 occasions of the calendar month a charge will be made every 15 minutes or part thereof	\$33.00	\$34.00	\$0.00	\$34.00	3.03%	N	B
After the second occasion within the calendar month and for the rest of the calendar year \$58 for the first 15 minutes or part thereof and then \$51 for every subsequent 15 minutes or part thereof	\$56.00	\$58.00	\$0.00	\$58.00	3.57%	N	B

## Balmain - Rozelle Occasional Care

Hourly Fee (minimum 5 hour)	\$18.00	\$18.00	\$0.00	\$18.00	0.00%	N	B
Enrolment Fee (payable on first booking each year)	\$80.00	\$83.00	\$0.00	\$83.00	3.75%	N	B
Fee for after hours collection	\$33.00	\$34.00	\$0.00	\$34.00	3.03%	N	B
\$21 for the first ten minutes or part thereof and \$2 per minute after that	\$21.00	\$21.00	\$0.00	\$21.00	0.00%	N	B
Cancellation prior to booked day	\$5.00	\$5.00	\$0.00	\$5.00	0.00%	N	B
Cancellation on booked day or failure to attend on booked day	\$33.00	\$34.00	\$0.00	\$34.00	3.03%	N	B

## Venue Hire

Room Hire for Children's Birthday Parties (Minimum booking – 4 hours)	\$70.00	\$65.45	\$6.55	\$72.00	2.86%	Y	B
Full Day Booking for Children's Parties	\$503.00	\$475.45	\$47.55	\$523.00	3.98%	Y	B
Room Hire for Commercial Purposes	\$75.00	\$70.00	\$7.00	\$77.00	2.67%	Y	B
Monday to Friday after 5pm per hr	\$81.00	\$76.36	\$7.64	\$84.00	3.70%	Y	B
Refundable security & key deposit – payable upon booking	\$268.00	\$278.00	\$0.00	\$278.00	3.73%	N	B

## Cancellation fees for venue hire

More than one month prior to booking – 25% of deposit	\$67.00	\$62.73	\$6.27	\$69.00	2.99%	Y	B
Less than one month and more than 10 working days prior to booking – 50% of deposit	\$134.00	\$126.36	\$12.64	\$139.00	3.73%	Y	B
Less than 10 working days prior to booking – 100% of deposit	\$268.00	\$252.73	\$25.27	\$278.00	3.73%	Y	B

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Inner West Family Day Care

### Venue Hire

Room Hire for Children's Birthday Parties (Minimum booking – 4 hours)	\$70.00	\$65.45	\$6.55	\$72.00	2.86%	Y	B
Full day booking for children's parties	\$503.00	\$475.45	\$47.55	\$523.00	3.98%	Y	B
Room Hire for Commercial purposes	\$75.00	\$70.91	\$7.09	\$78.00	4.00%	Y	B
Monday to Friday after 5pm per hr	\$81.00	\$76.36	\$7.64	\$84.00	3.70%	Y	B
Refundable security & key deposit – payable upon booking	\$268.00	\$278.00	\$0.00	\$278.00	3.73%	N	G

### Cancellation fees for venue hire

More than one month prior to booking – 25% of deposit	\$67.00	\$62.73	\$6.27	\$69.00	2.99%	Y	B
Less than one month and more than 10 working days prior to booking – 50% of deposit	\$134.00	\$126.36	\$12.64	\$139.00	3.73%	Y	B
Less than 10 working days prior to booking – 100% of deposit	\$268.00	\$253.64	\$25.36	\$279.00	4.10%	Y	B

## CHILDREN & FAMILY SERVICES - Early Learning Centres

Addison Rd Early Learning Centre, Cavendish St Early Learning Centre, Deborah Little Early Learning Centre, Enmore Early Learning Centre, May Murray Early Learning Centre, Tillman Park Early Learning Centre

Wait List Fee	\$27.00	\$28.00	\$0.00	\$28.00	3.70%	N	B
Enrolment Fee	\$90.00	\$93.00	\$0.00	\$93.00	3.33%	N	B

### Refundable Deposit

Refundable Bond	Full daily fee per number of days enrolled * 2 weeks					N	G
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### Daily Fees

Daily Fees	\$144.00	\$149.00	\$0.00	\$149.00	3.47%	N	B
Daily Fee Subsidy – Families who are on 100% CCS and hold Health Care Card or Pensioner Concession Card	\$7.00	\$7.00	\$0.00	\$7.00	0.00%	N	B

### Late Payment of Fees

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery	5% of weekly fee charged					N	B
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### After Hours Collection

On the first two occasions of the calendar month a charge will be made every 15 minutes or part thereof	\$33.00	\$34.00	\$0.00	\$34.00	3.03%	N	B
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## After Hours Collection [continued]

After the second occasion within the calendar month and for the rest of the calendar year \$58 for the first 15 minutes or part thereof and then \$51 for every subsequent 15 minutes or part thereof	\$56.00	\$58.00	\$0.00	\$58.00	3.57%	N	B
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## Globe Preschool

Wait List Fee	\$27.00	\$28.00	\$0.00	\$28.00	3.70%	N	B
Enrolment Fee	\$90.00	\$93.00	\$0.00	\$93.00	3.33%	N	B

## Refundable Deposit

Refundable Bond	Full daily fee per number of days enrolled * 2 weeks					N	B
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## Daily Fees

Daily Fee	\$80.00	\$83.00	\$0.00	\$83.00	3.75%	N	B
Note: Equity funding applies for eligible families which may assist with fee reduction						N	B

## Late Payment of Fees

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery	5% of weekly fee charged					N	B
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## After Hours Collection

On the first two occasions of the calendar month a charge will be made every 15 minutes or part thereof	\$33.00	\$34.00	\$0.00	\$34.00	3.03%	N	B
After the second occasion within the calendar month and for the rest of the calendar year \$58 for the first 15 minutes or part thereof and then \$51 for every subsequent 15 minutes or part thereof	\$56.00	\$58.00	\$0.00	\$58.00	3.57%	N	B

## Out of School Hours Care (all services)

Wait List Fee – per family	\$27.00	\$25.45	\$2.55	\$28.00	3.70%	Y	B
Enrolment Fee per child	\$69.00	\$71.00	\$0.00	\$71.00	2.90%	N	B

## Refundable Deposit

Refundable Bond	Full daily fee per number of days enrolled * 2 weeks					N	G
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## Before School Care (Account holders are required to give 20 working days written notice to the OSHC Administration Assistant via email to cancel any sessions)

Permanent Session fee per child	\$23.00	\$24.00	\$0.00	\$24.00	4.35%	N	B
Casual Session fee per child	\$24.00	\$25.00	\$0.00	\$25.00	4.17%	N	B

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## After School Care (Account holders are required to give 20 working days written notice to the OSHC Administration Assistant via email to cancel any sessions)

### Session Fees

Permanent Session fee per child	\$31.00	\$32.00	\$0.00	\$32.00	3.23%	N	B
Casual Session fee per child	\$32.00	\$33.00	\$0.00	\$33.00	3.13%	N	B
Non-Notification Fee Per Family Per Session – all After School Services (Failure to advise absence by 3pm on a booked session)	\$13.00	\$13.00	\$0.00	\$13.00	0.00%	N	B

### Late Payment of Fees

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery	5% of weekly fee charged					N	B
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### After Hours Collection

On the first two occasions of the calendar month a charge will be made every 15 minutes or part thereof	\$33.00	\$34.00	\$0.00	\$34.00	3.03%	N	B
After the second occasion within the calendar month and for the rest of the calendar year \$58 for the first 15 minutes or part thereof and then \$51 for every subsequent 15 minutes or part thereof	\$56.00	\$58.00	\$0.00	\$58.00	3.57%	N	B

## Vacation Care

### Session Fees

Session fee (excursions costs included)	\$83.00	\$86.00	\$0.00	\$86.00	3.61%	N	B
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### Late Payment of Fees

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery	5% of weekly fee charged					N	B
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### After Hours Collection

On the first two occasion of the calendar month a charge will be made every 15 minutes or part thereof	\$33.00	\$34.00	\$0.00	\$34.00	3.03%	N	B
After the second occasion within the calendar month and for the rest of the calendar year \$58 for the first 15 minutes or part thereof and then \$51 for every subsequent 15 minutes or part thereof	\$56.00	\$58.00	\$0.00	\$58.00	3.57%	N	B

## Yirran Gumal Early Learning Centre

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery	5% of weekly fee charged					N	B
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Yirran Gumal Early Learning Centre [continued]

Refundable Bond	Full daily fee per number of days enrolled * 2 weeks					N	G
After the second occasion within the calendar month and for the rest of the calendar year \$56 for the first 15 minutes or part thereof and then \$49 for every subsequent 15 minutes or part thereof/After Hours Collection	\$54.00	\$56.00	\$0.00	\$56.00	3.70%	N	C
Daily Fee Subsidy – Families who are on 100% CCS, current Health Care or Pensioner Concession Card Holders	\$6.00	\$6.00	\$0.00	\$6.00	0.00%	N	
Daily Fees	\$139.00	\$144.00	\$0.00	\$144.00	3.60%	N	C
Enrolment Fee	\$88.00	\$91.00	\$0.00	\$91.00	3.41%	N	C
On the first two occasions of the calendar month a charge will be made every 15 minutes or part thereof / After Hours Collection	\$32.00	\$33.00	\$0.00	\$33.00	3.13%	N	C
Wait List Fee	\$27.00	\$28.00	\$0.00	\$28.00	3.70%	N	C

## CHILDREN & FAMILY SERVICES - Family Day Care

### Inner West Family Day Care

Wait List Fee	\$27.00	\$28.00	\$0.00	\$28.00	3.70%	N	B
Enrolment Fee Per Child	\$102.00	\$106.00	\$0.00	\$106.00	3.92%	N	B
Educator Support Fee Per Child Per Hour	\$2.00	\$2.00	\$0.00	\$2.00	0.00%	N	B
Community Play Session Fee	\$6.00	\$6.00	\$0.00	\$6.00	0.00%	N	B
Late Payment Fee – a fee applies to educators with support fees outstanding	\$27.00	\$28.00	\$0.00	\$28.00	3.70%	N	B
Annual Educator Re-registration	\$166.00	\$172.00	\$0.00	\$172.00	3.61%	N	B
New Educator Start-up fee	\$321.00	\$303.64	\$30.36	\$334.00	4.05%	Y	B
New Educator Start-Up Resource Kit – per new educator (if hard copies required)	\$118.00	\$110.91	\$11.09	\$122.00	3.39%	Y	B
Breach of Educator Registration Agreement	\$81.00	\$84.00	\$0.00	\$84.00	3.70%	N	B
Educator Playsession Transport - per educator per trip	\$11.00	\$11.00	\$0.00	\$11.00	0.00%	N	B

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## LIBRARY, HISTORY & VENUES

### OVERDUE AND LOST ITEMS

Lost or damaged items	Full replacement cost plus \$15.70 processing fee					N	
Lost or replacement library card	\$5.10	\$5.30	\$0.00	\$5.30	3.92%	N	B
Compassion waiver	On written application with supporting documentation					N	B

### INTERLIBRARY LOANS

Base ILL fee applicable to all loan requests	\$5.01	\$4.64	\$0.46	\$5.10	1.80%	Y	B
All other libraries, excluding NSW Public libraries	\$30.50 for postage, plus if applicable Recovery Costs plus GST.					Y	B
Other SWIFT Libraries	All costs to be borne by applicant.					Y	B

### PHOTOCOPYING, PRINTING AND SCANNING

A4 black and white page	\$0.20	\$0.18	\$0.02	\$0.20	0.00%	Y	B
A3 black and white page	\$0.40	\$0.36	\$0.04	\$0.40	0.00%	Y	B
A4 colour page	\$1.00	\$0.91	\$0.09	\$1.00	0.00%	Y	B
A3 colour page	\$2.00	\$1.91	\$0.19	\$2.10	5.00%	Y	B
Scanning	No charge					Y	B

### SALE OF ITEMS

Used or discarded Library items	Various prices					Y	B
Local history books	Up to \$50.00					Y	B
Headphones	Up to \$10.00					Y	B
USB sticks	Up to \$10.00					Y	B

### LOCAL HISTORY

Local history research	First half hour free then \$104 hour <b>Last year fee</b> First half hour free then \$100/hour					N	B
Local history research (health or concession card holder)	First half hour free then \$52/hour <b>Last year fee</b> First half hour free then \$50/hour					N	B

### PROGRAMMING OR ACTIVITIES

Various activities (excludes baby rhyme time, story time)	Up to \$130.00 <b>Last year fee</b> Up to \$125.00					Y	B
Various activities (excludes baby rhyme time, story time) health or concession card holder	Up to \$130.00 <b>Last year fee</b> Up to \$125.00					Y	B



Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## RENTAL OF MEETING ROOMS

For fees please see COMMUNITY SERVICES & CULTURE section of the Fees and Charges - RENTAL OF LIBRARY MEETING ROOMS - Leichhardt & Balmain Library						Y	B
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## REPRODUCTION OF COUNCIL OWNED IMAGES

Commercial rate (web site or graphic) per image	\$110.00	\$115.00	\$0.00	\$115.00	4.55%	N	E
Private use per image (one off use)	\$30.00	\$31.00	\$0.00	\$31.00	3.33%	N	E
Private use with health care card	\$20.00	\$20.00	\$0.00	\$20.00	0.00%	N	E
Commercial rates: Publishing hardcopy per image	\$590.00	\$600.00	\$0.00	\$600.00	1.69%	N	E
Commercial rates: Hardcopy printed format 1 page or less	\$290.00	\$300.00	\$0.00	\$300.00	3.45%	N	E
Commercial Networks: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights), per image	\$290.00	\$300.00	\$0.00	\$300.00	3.45%	N	E
Non-Commercial Networks: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights), per image	\$150.00	\$156.00	\$0.00	\$156.00	4.00%	N	E
Cover & images for hoardings per image	\$600.00	\$625.00	\$0.00	\$625.00	4.17%	N	E

## FILMING WITHIN COUNCIL BUILDING

Commercial Rate: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights)	\$200 per hour	N	
	<b>Last year fee</b> \$150 per hour		
Not-for-profit rate: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights)	\$100 per hour	N	A
	<b>Last year fee</b> \$50 per hour		

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## EVENTS

### FESTIVALS & EVENTS

#### Flagship Festivals & Events

##### Stalls

Food Local	\$527.00	\$549.00	\$0.00	\$549.00	4.17%	N	B
Food Non-Local	\$632.00	\$658.00	\$0.00	\$658.00	4.11%	N	B
Food Van Local	\$592.00	\$617.00	\$0.00	\$617.00	4.22%	N	B
Food Van Non-Local	\$753.00	\$784.00	\$0.00	\$784.00	4.12%	N	B
Commercial businesses Local	\$424.00	\$441.40	\$0.00	\$441.40	4.10%	N	B
Commercial businesses Non-local	\$508.00	\$529.00	\$0.00	\$529.00	4.13%	N	B
Local Not for profit/community organisations	\$213.00	\$221.80	\$0.00	\$221.80	4.13%	N	B
Non-Local Not for profit/community organisations	\$256.00	\$267.00	\$0.00	\$267.00	4.30%	N	B
Power – food commercial stalls	\$95.00	\$99.00	\$0.00	\$99.00	4.21%	N	B
Power – local not for profit/community organisations	\$51.00	\$53.00	\$0.00	\$53.00	3.92%	N	B

##### Stands

Food Stand Local	\$124.00	\$130.00	\$0.00	\$130.00	4.84%	N	B
Non Food Stand Local	\$104.00	\$109.00	\$0.00	\$109.00	4.81%	N	B

##### Site only

Food Local	\$293.00	\$306.00	\$0.00	\$306.00	4.44%	N	B
Food Non-local	\$351.00	\$366.00	\$0.00	\$366.00	4.27%	N	B
Commercial businesses Local	\$238.00	\$248.00	\$0.00	\$248.00	4.20%	N	B
Commercial businesses Non-local	\$286.00	\$298.00	\$0.00	\$298.00	4.20%	N	B
Local Not for profit/community organisations	\$130.00	\$136.00	\$0.00	\$136.00	4.62%	N	B
Non-Local Not for profit/community organisations	\$156.00	\$163.00	\$0.00	\$163.00	4.49%	N	B
Power – food commercial stalls	\$95.00	\$99.00	\$0.00	\$99.00	4.21%	N	B
Power – local not for profit/community organisations	\$51.00	\$53.00	\$0.00	\$53.00	3.92%	N	B

### Small - Scale Festivals & Events

##### Stalls

Food Local	\$336.00	\$350.00	\$0.00	\$350.00	4.17%	N	B
Food Non-Local	\$403.00	\$420.00	\$0.00	\$420.00	4.22%	N	B
Food van Local	\$256.00	\$267.00	\$0.00	\$267.00	4.30%	N	B
Food Van Non-Local	\$296.00	\$309.00	\$0.00	\$309.00	4.39%	N	B
Commercial businesses Local	\$180.00	\$188.00	\$0.00	\$188.00	4.44%	N	B
Commercial businesses Non-local	\$216.00	\$225.00	\$0.00	\$225.00	4.17%	N	B
Non-profit/community organisations	\$118.00	\$123.00	\$0.00	\$123.00	4.24%	N	B
Non-Local Not for profit/community organisations	\$141.00	\$147.00	\$0.00	\$147.00	4.26%	N	B

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Stalls [continued]

Power – food commercial stalls	\$95.00	\$99.00	\$0.00	\$99.00	4.21%	N	B
Power – local not for profit/community organisations	\$51.00	\$53.00	\$0.00	\$53.00	3.92%	N	B

## Stands

Food Stand Local	\$103.00	\$108.00	\$0.00	\$108.00	4.85%	N	B
Non Food Stand Local	\$83.00	\$87.00	\$0.00	\$87.00	4.82%	N	B

## Site only

Food Local	\$127.00	\$133.00	\$0.00	\$133.00	4.72%	N	B
Food Non-local	\$152.00	\$159.00	\$0.00	\$159.00	4.61%	N	B
Commercial businesses Local	\$75.00	\$78.00	\$0.00	\$78.00	4.00%	N	B
Commercial businesses Non-local	\$216.00	\$225.00	\$0.00	\$225.00	4.17%	N	B
Non-profit/community organisations	\$63.00	\$66.00	\$0.00	\$66.00	4.76%	N	B
Non-Local Not for profit/community organisations	\$75.00	\$78.00	\$0.00	\$78.00	4.00%	N	B
Power – food commercial stalls	\$95.00	\$99.00	\$0.00	\$99.00	4.21%	N	B
Power – local not for profit/community organisations	\$51.00	\$53.00	\$0.00	\$53.00	3.92%	N	B

Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## COMMUNITY WELLBEING

### COMMUNITY BUS

Monday- Friday (7am – 4pm) - per hr	\$22.00	\$20.91	\$2.09	\$23.00	4.55%	Y	B
Monday – Friday (before 9am and after 4pm) - per hr	\$54.00	\$50.91	\$5.09	\$56.00	3.70%	Y	B
Saturday (Sunday rates after 3hrs on Saturday) - per hr	\$54.00	\$50.91	\$5.09	\$56.00	3.70%	Y	B
Sunday - per hr	\$86.00	\$81.82	\$8.18	\$90.00	4.65%	Y	B
50kms or less	\$28.00	\$26.36	\$2.64	\$29.00	3.57%	Y	B
51kms – 100kms	\$57.00	\$53.64	\$5.36	\$59.00	3.51%	Y	B
101kms – 150kms	\$75.00	\$70.00	\$7.00	\$77.00	2.67%	Y	B
151kms – 200kms	\$112.00	\$106.36	\$10.64	\$117.00	4.46%	Y	B
201kms – 250kms	\$124.00	\$118.18	\$11.82	\$130.00	4.84%	Y	B
251kms – 300kms	\$145.00	\$137.27	\$13.73	\$151.00	4.14%	Y	B
301kms – 350kms	\$182.00	\$172.73	\$17.27	\$190.00	4.40%	Y	B
351kms or more	\$214.00	\$202.73	\$20.27	\$223.00	4.21%	Y	B
Cancellation Fee (this applies to all bookings cancelled without minimum 5 working days notice)	\$75.00	\$70.00	\$7.00	\$77.00	2.67%	Y	B

### NEWTOWN NEIGHBOURHOOD CENTRE BUS & DRIVER

Senior Groups Outings – per person	\$6.00	\$5.45	\$0.55	\$6.00	0.00%	Y	B
Local Trips – One Pick Up and Drop Off Point – per group – full day or part there of	\$65.00	\$61.82	\$6.18	\$68.00	4.62%	Y	B
Local Trips – Individual Pick Up and Drop Off – per group – at an additional 15% of Local Trips-One Pick and Drop Off point – full day or part there of	\$75.00	\$70.91	\$7.09	\$78.00	4.00%	Y	B
Day Trips* – One Pick Up and Drop Off Point – per group – full day or part there of	\$177.00	\$168.18	\$16.82	\$185.00	4.52%	Y	B
*Day Trips are any trips outside of Inner West LGA							
Day Trips* – Individual Pick Up and Drop Off – per group – at an additional 15% of Day Trips-One Pick and Drop Off point – full day or part there of	\$200.00	\$190.00	\$19.00	\$209.00	4.50%	Y	B
*Day Trips are any trips outside of Inner West LGA							

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## INFRASTRUCTURE

## ENGINEERING SERVICES

## RESTORATIONS & INFRASTRUCTURE CHARGES

Restoration involves substantial removal, remediation and tipping charges.

### Application Fees and Security Deposits

Road Opening Application Fee (non-refundable) – Plus – per application	\$128.40	\$133.70	\$0.00	\$133.70	4.13%	N	C
Additional inspections (business hours) – per application	\$188.60	\$196.40	\$0.00	\$196.40	4.14%	N	C
Road Opening Security Deposit (refundable) – Minimum charge for minor works in the footpath only – per application	\$1,712.00	\$1,782.20	\$0.00	\$1,782.20	4.10%	N	G
Road Opening Security Deposit (refundable) – Minimum charge when includes minor restoration within the roadway – per application	\$3,056.00	\$3,182.00	\$0.00	\$3,182.00	4.12%	N	G
Road Opening Security Deposit (refundable) – Minimum charge for other than minor restoration within the footpath or roadway – per application	\$4,280.00	\$4,456.00	\$0.00	\$4,456.00	4.11%	N	G
Security Deposit (refundable) for restoration works or other infrastructure works at applicant's request – per item	30% of calculated restoration cost based on Council's fees and charges.					N	G
Security deposit (refundable) for construction of public domain works for compliance with Development Consent – per item	120% of cost for work based on Council's fees and charges					N	G
Unauthorised work or Late lodgement Fee (non-refundable) – per application	\$668 + additional 40% of calculated associated lease fee (hoarding or occupation fees)  <b>Last year fee</b> \$642 + additional 40% of calculated associated lease fee (hoarding or occupation fees)					N	B
Emergency or make safe works - Callout fee (daytime hours)	Cost plus 20%; Minimum \$1500					Y	D
Emergency or make safe works - Callout fee (after hours)	Cost plus 20%; Minimum \$3000					Y	D
Asset Integrity Charge – per item	30% of calculated restoration cost based on Council's fees and charges					N	C

An assets integrity charge is applicable to all restoration works (other than those associated with a vehicle crossing approval) to cover costs of damage to and accelerated failure of Council's adjoining infrastructure due to the impact of the road opening and contribute towards the ongoing maintenance of the asset.

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Application Fees and Security Deposits [continued]

Night/Weekend/Restricted Hours Work – A surcharge on the scheduled fees will be applied for works outside normal business hours (8.00am to 5.00pm) or due to constrained sites which require limited daytime hours (ie: CBD/State or Regional Road, works requiring ROL or other time-limiting restriction) – per item	30% of calculated restoration cost based on Council's fees and charges. Where applicable, a Concrete Plant opening fee will also be charged at a rate of \$3,060.00 per plant opening. For road opening restorations < 5m <sup>2</sup> a 50% reduction on the Plant Opening Fee may be applicable, subject to Council review of the subject location and restoration works.  <b>Last year fee</b> 30% of calculated restoration cost based on Council's fees and charges. Where applicable, a Concrete Plant opening fee will also be charged at a rate of \$2,940.00 per plant opening. For road opening restorations < 5m <sup>2</sup> a 50% reduction on the Plant Opening Fee may be applicable, subject to Council review of the subject location and restoration works.					N	C
Traffic Control Costs – A surcharge on the scheduled fees may be applicable for traffic control costs depending on the location and scope of works, subject to confirmation at time of pricing – per item	20% of calculated restoration cost based on Council's fees and charges. At the discretion of Council, the traffic control charge may be calculated based on the particular needs of that project, based on \$833 per traffic controller per day.  <b>Last year fee</b> 20% of calculated restoration cost based on Council's fees and charges. At the discretion of Council, the traffic control charge may be calculated based on the particular needs of that project, based on \$800 per traffic controller per day.					N	C
Utility Agreements – At its discretion, Council may choose to negotiate on the set restoration charges with Utility Authorities. This may apply to larger restoration projects or where a memorandum of understanding is established between Council and the Utility Authority – per item	POA					N	C
Late Payment of Fees – Supply of Inaccurate Dimensions – per application	\$298.70	\$311.00	\$0.00	\$311.00	4.12%	N	C
Cancellation Fee – per item	10% of original fees (excluding deposit)					N	C
Un-authorized road works – applicable to un-authorized road &/or footpath openings, driveways and all other public infrastructure works undertaken without an approved Council permit – per item	10% surcharge on calculated restoration cost based on fees and charges					N	C

## Building Works Security Deposits (including complying developments)

Development Works – Security Deposit Inspection Fee – per inspection	\$374.50	\$389.90	\$0.00	\$389.90	4.11%	N	C
Security Deposit – Alterations/ Additions and/or roadworks - Value of development works \$100,000 - \$299,999	\$2,996.00	\$3,119.00	\$0.00	\$3,119.00	4.11%	N	G
Security Deposit – Alterations/ Additions - Value of development works \$300,000 - \$799,999 and/or including pool or substantial demolition	\$5,992.00	\$6,238.00	\$0.00	\$6,238.00	4.11%	N	G
Security Deposit – All other development	1% of value of development works, minimum \$8,000					N	G

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## Building Works Security Deposits (including complying developments) [continued]

Security Deposit – Where roadworks required as part of development – Applies if greater than any of the above	120% of cost of roadworks, based on adopted Fees and Charges					N	G
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## Establishment

Establishment Fee – All restorations, road opening and infrastructure works – per item	\$470.50	\$489.80	\$0.00	\$489.80	4.10%	N	D
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## Road Pavement - Concrete

Council Officers are required to carry out schedule inspections and sign off all completed works.

Reinforced Concrete Road (225mm) – per m <sup>2</sup>	\$695.60	\$724.20	\$0.00	\$724.20	4.11%	N	D
Reinforced Concrete Road (>225mm) – per m <sup>2</sup>	POA					N	D
Reinforced Concrete Road (225mm) with 50mm AC Overlay -per m <sup>2</sup>	\$892.60	\$929.20	\$0.00	\$929.20	4.10%	N	D
Reinforced concrete road 225mm thick + 100mm AC10 overlay (1m <sup>2</sup> minimum) – per m <sup>2</sup>	\$989.20	\$1,029.80	\$0.00	\$1,029.80	4.10%	N	D

## Road Pavement - Asphalt

Asphalt Pavement (AC10 / AC20, up to 150 mm) on existing base – per m <sup>2</sup>	\$419.20	\$436.40	\$0.00	\$436.40	4.10%	N	D
Asphalt resheet to gutter (50mm thick) – per m <sup>2</sup>	\$154.00	\$160.40	\$0.00	\$160.40	4.16%	N	D
Asphalt adjustment to road (50mm thick) – per m <sup>2</sup>	\$103.80	\$108.10	\$0.00	\$108.10	4.14%	N	D

## Footpath - Concrete

Concrete Footpath (80mm thick) – per m <sup>2</sup>	\$346.90	\$361.20	\$0.00	\$361.20	4.12%	N	D
Concrete Footpath (80mm thick) – greater than 50m <sup>2</sup> – per m <sup>2</sup>	POA					N	D
Footpath street name plates – per item	POA					N	D
Concrete Footpath (80mm thick) – with stencilling – per m <sup>2</sup>	POA					N	D
Concrete Footpath – Heavy Duty 100mm – with SL72 – per m <sup>2</sup>	\$410.30	\$427.20	\$0.00	\$427.20	4.12%	N	D
Removal of concrete or asphalt path for provision of nature strip, etc (+ saw cutting) – per m <sup>2</sup>	\$103.80	\$108.10	\$0.00	\$108.10	4.14%	N	D

## Footpath - Asphalt

Asphalt Pavement - AC7, 50mm thick (hot-mix) – per m <sup>2</sup>	\$286.70	\$298.50	\$0.00	\$298.50	4.12%	N	D
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## Footpath - Pavers

Paving – lay existing pavers on fine crushed rock (FCR) + sand bedding – per m <sup>2</sup>	\$691.80	\$720.20	\$0.00	\$720.20	4.11%	N	D
Paving – lay existing pavers on concrete base + sand bedding – per m <sup>2</sup>	\$791.80	\$824.30	\$0.00	\$824.30	4.10%	N	D
Additional paving works					POA	N	D
Paving – Replace damaged pavers (1m <sup>2</sup> minimum) – per m <sup>2</sup>					POA	N	D

## Grass Verge & Landscaping

Formed or Grassed Area including 100mm topsoil (replace with buffalo or existing grass type) – per m <sup>2</sup>	\$93.00	\$96.90	\$0.00	\$96.90	4.19%	N	D
Landscaped garden beds – per m <sup>2</sup>	\$190.20	\$198.00	\$0.00	\$198.00	4.10%	N	D
Plant new street tree (if approved) – per tree					POA	N	D
Plus remove existing street tree (separate approval required) – per tree					POA	N	D
Construct verge gardens – Concrete cutting and disposal – per m <sup>2</sup>	\$235.40	\$245.10	\$0.00	\$245.10	4.12%	N	D
On request from property owners who wish to create verge gardens in the immediate vicinity of their homes. Includes aeration and topping up with soil/compost mix. - per square metre							

## Kerb & Gutter

Standard Kerb & Gutter – per lin.m	\$368.10	\$383.20	\$0.00	\$383.20	4.10%	N	D
Standard Kerb or Gutter Only – per lin.m	\$232.30	\$241.90	\$0.00	\$241.90	4.13%	N	D
Dish Crossing (up to 900mm wide) – per lin.m	\$446.40	\$464.70	\$0.00	\$464.70	4.10%	N	D
Sandstone Kerbing & Releveling (using existing) – per lin.m	\$564.00	\$587.20	\$0.00	\$587.20	4.11%	N	D
Sandstone Kerbing & Releveling (new sandstone) – per lin.m					POA	N	D
Supply of used sandstone, subject to availability (Pick up shall be organised by the applicant at no cost to Council) – per lin.m	\$218.30	\$227.30	\$0.00	\$227.30	4.12%	N	D
Pram Ramp, Standard Size – per item	\$1,986.00	\$2,067.50	\$0.00	\$2,067.50	4.10%	N	D
Kerb and gutter – by machine – per lin.m					POA	N	D

## Driveways

Vehicle Crossing Layback – per lin.m	\$465.00	\$484.10	\$0.00	\$484.10	4.11%	N	D
Light Duty Vehicle Crossing (1m <sup>2</sup> minimum) – per m <sup>2</sup>	\$422.40	\$439.80	\$0.00	\$439.80	4.12%	N	D
Heavy Duty Vehicle Crossing (150mm with F82) (1m <sup>2</sup> minimum) – per m <sup>2</sup>	\$530.90	\$552.70	\$0.00	\$552.70	4.11%	N	D
Industrial Vehicle Crossing (225mm with F82) (1m <sup>2</sup> minimum) – per m <sup>2</sup>	\$799.10	\$831.90	\$0.00	\$831.90	4.10%	N	D

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## Driveways [continued]

Refundable deposit for Light Duty Crossing – per driveway	\$1,933.00	\$2,012.30	\$0.00	\$2,012.30	4.10%	N	G
Refundable deposit for Heavy Duty Crossing – per driveway	\$5,855.40	\$6,095.50	\$0.00	\$6,095.50	4.10%	N	G
Refundable deposit for Industrial Crossing – per driveway	\$7,434.70	\$7,739.60	\$0.00	\$7,739.60	4.10%	N	G

## Stormwater & Drainage

Kerb Outlet (Concrete Kerb) – per item	\$229.30	\$238.70	\$0.00	\$238.70	4.10%	N	D
Stormwater Piping (90mm pipe) – per lin.m	\$79.90	\$83.20	\$0.00	\$83.20	4.13%	N	D
Supply and Install 150mm x 100mm galvanised steel pipe (4.0mm thick) – per m²	\$226.40	\$235.70	\$0.00	\$235.70	4.11%	N	D
Core Drill Sandstone Kerb for Stormwater Outlet – per item	\$256.50	\$267.10	\$0.00	\$267.10	4.13%	N	D
Lintel Only to Gully Pit – per item	\$1,320.50	\$1,374.70	\$0.00	\$1,374.70	4.10%	N	D
Gully Pit (for pipes up to 600mm diameter) – per item	\$4,477.60	\$4,661.20	\$0.00	\$4,661.20	4.10%	N	D
Gully Pit (for pipes > 600mm diameter) – per item					POA	N	D
Excavation, supply and lay reinforced concrete pipes – per application					POA	N	D
Excavation, supply and construction of all stormwater infrastructure works (e.g. Gully pit, manhole, extended kerb lintel) – per application					POA	N	D

## Traffic Facilities

Special traffic facilities (e.g. Pedestrian Refuges, Wombat Crossing, etc) – per item					POA	N	D
Supply and installation of steel bollard – per item					POA	N	D

## Main Street Improvement Works General

Supply Concrete Pavers (230mm x 185mm) only – per m²					POA	N	D
Lay Main street Concrete Paver (230mm x 185mm) – includes sub-base preparation – per m²					POA	N	D
Supply Main street Footpath Paver (400mm x 400mm x 40mm) only – per m²					POA	N	D
Lay Main street Footpath Paver – includes sub-base preparation – per m²					POA	N	D
Main street asphalt footpath with Carborundum Surface Coating (two coats) – per m²					POA	N	D

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 GST	Fee (excl. GST)	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Main Street Improvement Works General [continued]

Supply and Install new Sandstone Kerb (Dimension stone, 40MPa, on a 100mm concrete strip footing) – per lineal metre					POA	N	D
Supply Porphyry Setts – per m <sup>2</sup>					POA	N	D
Lay Porphyry Setts, including mortar bed, joints & sub-base – per m <sup>2</sup>					POA	N	D
Supply Porphyry Banding – per m <sup>2</sup>					POA	N	D
Supply Interlock Pavers 'Honed Finish' 230mm x 110mm x 80mm – per m <sup>2</sup>					POA	N	D
Supply Anchorlock Pavers 'Honed Finish' – per m <sup>2</sup>					POA	N	D
Lay Interlock & Anchorlock Pavers – includes 150mm concrete base – per m <sup>2</sup>					POA	N	D
Supply Tactile Ground Surface Indicator Pavers – per m <sup>2</sup>					POA	N	D
Lay Tactile Ground Surface Indicator Pavers – per m <sup>2</sup>					POA	N	D
Additional charge to upgrade main street paving (where Council is constructing concrete path and property owner requests main street style paving) – per m <sup>2</sup>					POA	N	D
Supply Pedestrian Safe Trench Grates – per lineal metre					POA	N	D
Install Pedestrian Safe Trench Grates – per lineal metre					POA	N	D
Main street Fence – per lineal metre					POA	N	D
Decorative Pedestrian Street Lighting (includes minimum 1500mm x 500mm dia. concrete footing) supply & installation – per item					POA	N	D
Supply and Install RMS approved fence – per panel					POA	N	D
Supply & install Fibreglass Walkway Mictromesh – per m <sup>2</sup>					POA	N	D

## Excavation and Miscellaneous

Saw cutting up to 100 mm thick – per lin.m	\$80.40	\$83.70	\$0.00	\$83.70	4.10%	N	D
Saw cutting from 100 mm up to 250 mm thick – per lin.m	\$223.40	\$232.60	\$0.00	\$232.60	4.12%	N	D
Rock excavation (allows for removal of spoil) – per m <sup>3</sup>					POA	N	D
Excavation other than rock (allows for removal of spoil) – per m <sup>3</sup>					POA	N	D
Miscellaneous Civil Works – per application					POA	N	D

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## ENGINEERING & DESIGN & INSPECTIONS

Flood Certificate (where service is available) – per certificate	\$389.40	\$405.40	\$0.00	\$405.40	4.11%	N	C
Access to Flood models	\$1,142.40	\$1,189.30	\$0.00	\$1,189.30	4.11%	N	D
Prepare Engineering designs for roadworks, vehicle crossings (min 2 hours) – per hour	\$171.50	\$178.60	\$0.00	\$178.60	4.14%	N	C
Inspection fee – per inspection	\$188.60	\$196.40	\$0.00	\$196.40	4.14%	N	C
Engineering plan assessment for public domain works (min 2 hours) – per hour	\$171.50	\$178.60	\$0.00	\$178.60	4.14%	N	C
Application Fee for design approval to construct works on Council property (includes applications for Step 1 Vehicle Crossing Approval, Levels Certificate and Roadworks Permit) – per item	\$128.40	\$133.70	\$0.00	\$133.70	4.13%	N	C
Assessment Fee in addition to Roadworks Step 1 application fee - Reconstruct vehicle crossing for residential dwelling (not related to DA or CDC) - per application	\$128.40	\$133.70	\$0.00	\$133.70	4.13%	N	B
Assessment Fee in addition to Roadworks Step 1 application fee - Residential (up to 2 dwellings and related to DA) - per application	\$256.80	\$267.40	\$0.00	\$267.40	4.13%	N	B
Assessment Fee in addition to Roadworks Step 1 application fee - Residential (up to 2 dwellings and related to CDC) - per application	\$513.60	\$534.80	\$0.00	\$534.80	4.13%	N	B
Assessment Fee in addition to Roadworks Step 1 application fee - Additional crossings (more than 1) - per crossing	\$128.40	\$133.70	\$0.00	\$133.70	4.13%	N	B
Assessment Fee in addition to Roadworks Step 1 application fee - Other development - per application	0.05% of value of the development (Minimum fee \$1,000, maximum fee \$20,000)					N	B
Infrastructure Roadworks Step 2 Application Fee (includes up to 2 inspections) – per application	\$335.00	\$348.80	\$0.00	\$348.80	4.12%	N	C
Additional charge for Roadworks Step 2 Application where required Roadworks Step 1 application has not been lodged or for unauthorised works – per application	Equal to the applicable Roadworks Step 1 application and assessment fees					N	B
Application Fee for various engineering approvals or assessments, including road reserve encroachments, assessment of lighting designs, temporary dewatering, construction traffic management plans, etc – per application	\$385.20	\$401.10	\$0.00	\$401.10	4.13%	N	B
Application Fee for road reserve owner's consent – per application*	\$256.80	\$267.40	\$0.00	\$267.40	4.13%	N	B

\*There is no charge for owners consent on a promotional or community event principally involving "not for profit" or local organisation/business(es) - subject to approval.

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Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## ENGINEERING & DESIGN & INSPECTIONS [continued]

Inspections outside normal business hours (8.00am to 5.00pm) – per inspection	\$377.10	\$392.80	\$0.00	\$392.80	4.16%	N	C
Section 88G (Conveyancing Act) Certificates – per item	\$10.00	\$10.00	\$0.00	\$10.00	0.00%	N	F
Section 88G (Conveyancing Act) Certificates (requiring inspection) – per item	\$35.00	\$35.00	\$0.00	\$35.00	0.00%	N	F

## ROAD ACCESS PERMIT FEES

### Road, Footpath, Car Park Occupation

There is no charge for a promotional or community event principally involving registered NFP organisations, charities, public schools and non-commercial community applicants - subject to approval.

Use of Council's property for charitable clothing bin ( Annual Charge ) – per item	\$762.80	\$794.10	\$0.00	\$794.10	4.10%	N	C
Heavy Plant Occupation (Trucks, Pumps, Cranes, etc) – Application fee for access to fast-track renewal or extension – per application	\$256.80	\$267.40	\$0.00	\$267.40	4.13%	N	E
Heavy Plant Occupation (Trucks, Pumps, Cranes, etc) – Application fee for one-off application – per application	\$128.40	\$133.70	\$0.00	\$133.70	4.13%	N	E
Heavy Plant Occupation (Trucks, Pumps, Cranes, etc) – One lane, Footpath open, up to 14 metres – per day or part there of	\$256.80	\$267.40	\$0.00	\$267.40	4.13%	N	E
Heavy Plant Occupation (Trucks, Pumps, Cranes, etc) – One lane, Footpath closed, up to 14 metres – per day or part there of	\$385.20	\$401.10	\$0.00	\$401.10	4.13%	N	E
Heavy Plant Occupation (Trucks, Pumps, Cranes, etc) – Two lanes, Footpath open, up to 14 metres – per day or part there of	\$385.20	\$401.10	\$0.00	\$401.10	4.13%	N	E
Heavy Plant Occupation (Trucks, Pumps, Cranes, etc) – Two lanes, Footpath closed, up to 14 metres – per day or part there of	\$513.60	\$534.80	\$0.00	\$534.80	4.13%	N	E
Out of hours approval fee - weekend and night works/activities – per application	\$385.20	\$401.10	\$0.00	\$401.10	4.13%	N	E
Application Fee for approval of Tower Cranes to load, unload or slew over Council land - per application	\$256.80	\$267.40	\$0.00	\$267.40	4.13%	N	E
Monthly fee for Tower Cranes to load, unload or slew over Council land - per month	\$749.00	\$779.80	\$0.00	\$779.80	4.11%	N	E
Footpath Occupation/Road Occupancy/Car park occupation – application fee (partial closure) – per application	\$128.40	\$133.70	\$0.00	\$133.70	4.13%	N	E

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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### Road, Footpath, Car Park Occupation [continued]

Footpath Occupation/Road Occupancy/Car park occupation – rate – per m <sup>2</sup> per week or part thereof	\$13.30	\$13.80	\$0.00	\$13.80	3.76%	N	E
Footpath Occupation/Road Occupancy/Car park occupation – minimum weekly charge – per application	\$132.70	\$138.00	\$0.00	\$138.00	3.99%	N	E
Footpath Occupation/Road Occupancy/Car Park Occupation for a major or ticketed commercial event (up to 2 consecutive days) – per street block per event	\$6,029.50	\$6,276.80	\$0.00	\$6,276.80	4.10%	N	E

### Temporary Road Closure Fees

There is no charge for a residents' neighbourhood street party or for a promotional or community event principally involving registered NFP organisations, charities, public schools and non-commercial community applicants - subject to approval.

Application Fee for Temporary Road Closure (Full closure) – per application	\$513.60	\$534.80	\$0.00	\$534.80	4.13%	N	C
Application Referral to Local Traffic Committee - per application	\$535.00	\$557.00	\$0.00	\$557.00	4.11%	N	B
Road Occupation Fee for Temporary Full Road Closure - per day	\$513.60	\$534.80	\$0.00	\$534.80	4.13%	N	

50% charge for less than half business day

Temporary Full Road Closure for a major or ticketed commercial event (up to 2 consecutive days) – per street block per event	\$0.00	\$6,276.80	\$0.00	\$6,276.80	∞	N	E
Hire of barricades and trestles with light – per barricade per week	\$65.30	\$68.00	\$0.00	\$68.00	4.13%	N	C
plus delivery and collection – per item	\$717.70	\$747.20	\$0.00	\$747.20	4.11%	N	C
Temporary footpath crossing – Timber boards and strapping installed by applicant – per week	\$111.20	\$115.80	\$0.00	\$115.80	4.14%	N	D
Additional fee where Council employees carry out the full implementation of the closure – per day	\$1,821.10	\$1,895.80	\$0.00	\$1,895.80	4.10%	N	C
Additional fee where Council employees carry out the full implementation of the closure out of hours – per day	\$2,279.30	\$2,372.80	\$0.00	\$2,372.80	4.10%	N	C

### Work Zones

Work Zone Application Fee – per application	\$513.60	\$534.80	\$0.00	\$534.80	4.13%	N	C
Extension of Work Zone Application Fee – per application	\$256.80	\$267.40	\$0.00	\$267.40	4.13%	N	C
Work Zone Installation Fee (including removal) plus – per approved application	\$865.50	\$901.00	\$0.00	\$901.00	4.10%	N	C

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Work Zones [continued]

Rate for Residential Area – per metre per week or part thereof	\$31.60	\$32.90	\$0.00	\$32.90	4.11%	N	E
Rate for Commercial Area – per metre per week or part thereof	\$53.90	\$56.20	\$0.00	\$56.20	4.27%	N	E
Rate for Parking Meter Area – per metre per week or part thereof	\$98.00	\$102.10	\$0.00	\$102.10	4.18%	N	E
The chargeable length of the Work Zone will include any additional parking restrictions that cause the loss of on-street parking. Eg. where a "No Parking" zone is required on the opposite side of the street to facilitate the Work Zone.							
Works Zone – security deposit – per application	Equal to calculated lease fee for 3 month period or the proposed lease period if less than 3 months					N	G

## National Heavy Vehicle Regulator

NHVR Permit - per application	\$70.00	\$70.00	\$0.00	\$70.00	0.00%	N	F
NHVR Route Assessment Fee - per application	\$171.50	\$178.60	\$0.00	\$178.60	4.14%	N	C
NHVR Pavement Assessment Fee - per application	10% surcharge on actual costs					N	C

## Hoarding Fees

Hoarding Application Fee (non-refundable) – per application	\$513.60	\$534.80	\$0.00	\$534.80	4.13%	N	E
Extension of Hoarding Application Fee (non-refundable) – per application	\$256.80	\$267.40	\$0.00	\$267.40	4.13%	N	B
Type A Hoarding – security deposit – per application	Equal to calculated lease fee for 3 month period or the proposed lease period if less than 3 months					N	G
Type B Hoarding – security deposit – per application	Equal to calculated lease fee for 3 month period or the proposed lease period if less than 3 months					N	G
Type C Hoarding – security deposit – per application	Equal to calculated lease fee for 3 month period or the proposed lease period if less than 3 months					N	G
Rate for Type A, B and C Hoardings – per m <sup>2</sup> per month or part thereof	\$55.00	\$57.30	\$0.00	\$57.30	4.18%	N	E
Minimum monthly charge is based on 20m <sup>2</sup> for Class A Minimum monthly charge is based on 40m <sup>2</sup> for Class B Minimum monthly charge is based on 10m <sup>2</sup> for Class C							
Additional Rate for Type B Hoardings with sheds above – per m <sup>2</sup> per month or part thereof	\$30.00	\$31.30	\$0.00	\$31.30	4.33%	N	E
Application for the temporary occupation of the footpath to undertake maintenance and other works to a building – per week	\$193.30	\$201.30	\$0.00	\$201.30	4.14%	N	D

## Skip Placement

Annual Licence Fee – Skip providers – per application per year	\$1,713.30	\$1,783.60	\$0.00	\$1,783.60	4.10%	N	C
Pro-rata Licence Fee for new applicants in second half of financial year – per application (pro-rata)	\$856.70	\$891.80	\$0.00	\$891.80	4.10%	N	C

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Skip Placement [continued]

Additional 7-day period in an un-metered parking area – per week	Refer to Roads, Footpath, and Car Park Occupation fees					N	E
Note: Properties are entitled to two free 7-day periods in any calendar year.							
Additional day in a metered parking area – per day	Refer to Parking Meter fees					N	E
Note: Properties are entitled to one free 4-day period in any calendar year.							
Deposit Fee – Skip Provider (refundable) – per item	\$3,632.00	\$3,781.00	\$0.00	\$3,781.00	4.10%	N	G
Note: The Deposit Fee may be called up by Council to repair damage caused by the placing of Bin(s) by the applicant							
Cancellation of Approval by Council (See below for Impounding Fees) – per item	\$2,201.10	\$2,291.40	\$0.00	\$2,291.40	4.10%	N	C

## Road Anchors in Road Reserve

Installation of temporary shoring including ground anchors in the road reserve – Application fee – per application	\$513.60	\$534.80	\$0.00	\$534.80	4.13%	N	C
Fee for rock/ground anchors encroaching on Council land – per anchor	\$802.50	\$835.40	\$0.00	\$835.40	4.10%	N	E
Installation of temporary shoring including ground anchors in the road reserve – Security deposit (refundable once anchors have been released) – per application	\$53,500.00	\$55,694.00	\$0.00	\$55,694.00	4.10%	N	G

## FILMING PERMIT FEES

### Filming Application Fees

Filming Application Fee – Ultra low impact – per item	No Charge					N	F
Filming Application Fee – Low impact – per item	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	F
Filming Application Fee – Medium impact – per item	\$300.00	\$300.00	\$0.00	\$300.00	0.00%	N	F
Filming Application Fee – High impact – per item	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	F

### Traffic Management Assessment Fees

Administration fee – low assessment – per application	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	F
Administration fee – medium assessment – per application	\$300.00	\$300.00	\$0.00	\$300.00	0.00%	N	F
Administration fee – high assessment – per application	per temporary road closure fees					N	F

### Filming Application - Other

Additional Charges apply where:

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## Filming Application - Other [continued]

(a) Application is submitted less than 5 days notification – per item	\$299.60	\$311.90	\$0.00	\$311.90	4.11%	N	C
(b) Application is submitted with 24 Hours notification – per item	\$380.10	\$395.70	\$0.00	\$395.70	4.10%	N	C
Applicable only for Ultra Low or Low Impact Filming applications							
Filming within the Ashfield Aquatic Centre (half & full day), does not include exclusive use or exclusion of the general public – per item	\$1,748.70	\$1,820.40	\$0.00	\$1,820.40	4.10%	N	E
Filming within the Ashfield Aquatic Centre (lane hire 1/2 day), includes exclusive use and exclusion of the general public – per item	\$3,485.20	\$3,628.10	\$0.00	\$3,628.10	4.10%	N	E
Approval of Parking plans or unit based plans (For barricading Parking Spaces) including for filming on private property – per application	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	F
Plus for barricading of parking spaces in metered parking areas, refer to Parking Meter Fees.							
Filming Application Revision (significant changes to timing and/or nature of filming activity) – per application	Additional 75% of Application Fees					N	F
Zero Budget Student Productions – per item	Free					N	F
Community based non-profit educational & community service organisations – per item	Free					N	A
Major Revision of initial filming applications – per item	Additional 75% of applicable application fee					N	F
Temporary Road & Footpath Closures – per item	Refer Road Closure - Temporary Fees					N	E
Use of Council Constructed facilities – per item	Refer Town Halls Filming Fee					N	E
Other Council services & other filming / photography (non-refundable) – in accordance with Local Government filming protocol – per item	Actual Cost plus GST					N	C
Unit base fee for catering in park - per application	\$53.50	\$55.70	\$0.00	\$55.70	4.11%	N	B
Site inspection for High Impact Filming - per inspection	\$188.60	\$196.40	\$0.00	\$196.40	4.14%	N	B

## WHITE WAY LIGHTING ALTERATIONS

Security Deposit for adjustments by owner – per item	\$995.42	\$1,036.30	\$0.00	\$1,036.30	4.11%	N	G
Inspection Fee – includes 2 Inspections – per item	\$219.70	\$208.00	\$20.80	\$228.80	4.14%	Y	C
Additional inspections (normal business hours 8.00am to 5.00pm) – per item	\$100.90	\$95.55	\$9.55	\$105.10	4.16%	Y	C
Supply and install White way Light Fitting (wiring in new conduit to existing supply, gallery, sphere, 20W compact fluoro globe) – per item	\$769.90	\$728.64	\$72.86	\$801.50	4.10%	Y	C

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 GST	Fee (excl. GST)	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## WHITE WAY LIGHTING ALTERATIONS [continued]

Adjustment and extensions by Council – per fitting					POA	Y	C
White way lighting works carried out by Council – per item					POA - estimated cost plus 12%	Y	C

## PARK FURNITURE - REMOVAL AND/OR RELOCATION

### Removal and/or relocation of public furniture (including cost of restoring original site)

Seat	\$1,188.10	\$1,124.45	\$112.45	\$1,236.90	4.11%	Y	C
Bin	\$1,188.10	\$1,124.45	\$112.45	\$1,236.90	4.11%	Y	C
Other park furniture					At cost	Y	C

## PARK ACCESS

### Access to park for building/construction/ landscaping works and deliveries

The amount listed in the fees and charges is a minimum bond only. The bond amount may increase if the use is deemed to be a higher risk activity.

Application Fee for small impact access to park, including delivery of items to properties adjoining park, and excluding building equipment and materials - per application	\$128.40	\$133.70	\$0.00	\$133.70	4.13%	N	B
Application Fee for medium impact access to park, including transport of building equipment and materials to properties adjoining park - per application	\$256.80	\$267.40	\$0.00	\$267.40	4.13%	N	B
Application Fee for large impact access to park, including temporary occupation of park for building/ development related activity - per application	\$513.60	\$534.80	\$0.00	\$534.80	4.13%	N	B
Temporary occupation of park - per sqm per month					POA	N	B
Bond (refundable) - small impact	\$1,600.00	\$1,600.00	\$0.00	\$1,600.00	0.00%	N	G
Bond (refundable) - medium impact	\$4,500.00	\$4,500.00	\$0.00	\$4,500.00	0.00%	N	G
Bond (refundable) - large impact - minimum bond, subject to assessment	\$7,500.00	\$7,500.00	\$0.00	\$7,500.00	0.00%	N	G
Restoration fee (landscape & turf areas) per m <sup>2</sup>	\$178.10	\$185.40	\$0.00	\$185.40	4.10%	N	D
Inspection fee (per inspection)	\$188.60	\$196.40	\$0.00	\$196.40	4.14%	N	C
Refundable Key Deposit	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	G

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## TRAFFIC AND PARKING FEES

### General Fees

Parking restriction signage (LTC approved) – supply/ installation/ removal/ maintenance – per sign	\$442.00	\$460.20	\$0.00	\$460.20	4.12%	N	C
Pavement marking – per application					POA	N	C
Supply of Sign – per sign					POA	Y	C
Concrete raised threshold with stencil (Minimum Charge 1 sqm) – per m²					POA	N	C
Supply of installation dates and data (application to waive penalties and/or traffic survey data information) – per request	\$73.80	\$69.91	\$6.99	\$76.90	4.20%	Y	C
Line marking on either side of Driveways or remarking of existing lines (2 lines) – per driveway	\$223.80	\$233.00	\$0.00	\$233.00	4.11%	N	C

### Car Share Parking Space Fees

Car Share space application – per application	\$179.80	\$187.20	\$0.00	\$187.20	4.12%	N	B
Install/replace car share signposting supply and install signs (includes first years fee for new spaces) – per space	\$422.40	\$439.80	\$0.00	\$439.80	4.12%	N	C
Car share Annual Fee – per space per year or part there of	\$192.60	\$200.50	\$0.00	\$200.50	4.10%	N	E
Install/refresh car share linemarking per application					POA	N	C

### Parking Meter Fees

Relocation of parking meter – per application					POA	N	C
Parking Meter Fees Main Street Meters 8:00am – 10:00pm daily – Balmain/Rozelle/Leichhardt – per hour	\$4.90	\$4.64	\$0.46	\$5.10	4.08%	Y	E
Parking Meter Fees Side Street Meters 8:00am – 6:00pm (1st 2 hours) – Balmain/Rozelle/Leichhardt – per hour	\$4.90	\$4.64	\$0.46	\$5.10	4.08%	Y	E
Parking Meter Fees Side Street Meters 8:00am – 6:00pm (after 2 hours until 6:00pm) – Balmain/Rozelle/Leichhardt – per hour	\$2.40	\$2.27	\$0.23	\$2.50	4.17%	Y	E
Parking Meter Fees Side Street Meters 6:00pm – 10:00pm – Balmain/Rozelle/Leichhardt – per hour	\$4.90	\$4.64	\$0.46	\$5.10	4.08%	Y	E
Parking Meter Fees – On street – King St and Enmore Road – per item	Current charge for meter parking established by Sydney City Council for King Street					Y	E
Suspension of parking metering (subject to approval) – application fee – per application	\$173.00	\$181.00	\$0.00	\$181.00	4.62%	N	C

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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### Parking Meter Fees [continued]

Suspension of parking metering (subject to approval) – per day per parking bay	\$63.90	\$66.60	\$0.00	\$66.60	4.23%	N	C
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### Resident Parking Permit Fees

1st Resident Parking Permit – per permit per annum					No Charge	N	A
2nd Resident Parking Permit (Leichhardt/Lilyfield/Rozelle/ Annandale/Birchgrove/Balmain/ Balmain East) – per permit per annum					No Charge	N	A
Pensioner Parking Permit (Leichhardt/Lilyfield/Rozelle/ Annandale/Birchgrove/Balmain/ Balmain East) – per permit per annum					No Charge	N	A
2nd Resident Parking Permit – per permit per annum (Ashfield/ Marrickville/Dobroyd Point/Haberfield/ Summer Hill/Ashbury/Croydon/ Hurlstone Park/Croydon Park/ Camperdown/Petersham/Dulwich Hill/St Peters/Stanmore/Lewisham/ Sydenham/Tempe)	\$129.90	\$135.30	\$0.00	\$135.30	4.16%	N	B
2nd Resident Parking Permit – Pensioner Card/Health Care Card Holder – per permit per annum (Ashfield/Marrickville/Dobroyd Point/ Haberfield/Summer Hill/Ashbury/ Croydon/Hurlstone Park/Croydon Park/Camperdown/Petersham/ Dulwich Hill/St Peters/Stanmore/ Lewisham/Sydenham/Tempe)	\$64.70	\$67.40	\$0.00	\$67.40	4.17%	N	B
Temporary Residential Parking Permit – per permit per week					No Charge	N	A
Resident Visitor Parking Permit (Leichhardt/Lilyfield/Rozelle/ Annandale/Birchgrove/Balmain/ Balmain East) – per permit per annum					No Charge	N	A
Resident Visitor 'one day use' Parking Permit – Max. 30 per year – per 10 permits	\$30.40	\$31.70	\$0.00	\$31.70	4.28%	N	B
Resident Visitor 'one day use' Parking Permit – Max. 30 per year – for pensioners on full benefits – per 10 permits	\$15.20	\$15.90	\$0.00	\$15.90	4.61%	N	B
Replacement of Lost Parking Permit (subject to submission of satisfactory evidence) – per permit	\$35.00	\$35.00	\$0.00	\$35.00	0.00%	N	B

### Business Parking Permit Fees

Business Parking Permit - per permit per annum	\$214.00	\$222.80	\$0.00	\$222.80	4.11%	N	B
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Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Business Parking Permit Fees [continued]

Business Parking Permit – Not for profit organisations – per permit per annum	\$107.00	\$111.40	\$0.00	\$111.40	4.11%	N	
Tradespersons temporary parking permit – per permit per week	\$81.00	\$84.40	\$0.00	\$84.40	4.20%	N	B
Community and Essential Services Parking Permit (Leichhardt/Lilyfield/Rozelle/Annandale/Birchgrove/Balmain/Balmain East) – per permit per annum	No Charge					N	A

## Other Parking Permit Fees

Support worker parking permit (City of Sydney) – per permit	Refer to City of Sydney Fees and Charges					N	B
Resident's carer (personal carer) – per permit per annum	No Charge					N	A

## Car Park Fees

Brown Street Car Park (renewals only) – per permit per week	\$45.00	\$42.73	\$4.27	\$47.00	4.44%	Y	B
Car park opening fee (out of hours opening fee Mon-Fri) – per application	\$426.00	\$403.64	\$40.36	\$444.00	4.23%	Y	C
Car park opening fee (out of hours opening fee Sat-Sun) – per application	\$497.00	\$470.91	\$47.09	\$518.00	4.23%	Y	C
Parking Meter Fees – Off-street parking (Lennox 8am-10pm) – per hour	\$2.80	\$2.73	\$0.27	\$3.00	7.14%	Y	E
Parking Meter Fees – Off-street parking (Edgeware – 6pm-10pm) – per hour	\$2.80	\$2.73	\$0.27	\$3.00	7.14%	Y	E

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## CORPORATE SERVICES

## PROPERTIES & STRATEGIC INVESTMENTS

## COMMUNITY VENUES

### HALL & VENUE HIRE

#### General Conditions of Facilities Hire

##### Creative Use of Council's Town Halls

Hire charges for the creative use of Council's Town Halls are currently being considered and will be tabled at a future meeting of Council.

##### Consecutive Days

Consecutive days hire require a minimum of twelve (12) hours hire at the Town Halls and eight (8) hours hire at the Community Meeting Rooms each day to retain the venue overnight.

##### Annual Request for regular hire

An annual request for applications for the allocation of venues for regular hire is conducted. Payment of regular hire will be by invoice. Additional dates/times requested need to be paid at the time of booking.

##### Bonds

Bonds for Community Venues by Not for Profits and Community Groups who are processed through the annual Expression of interest for regular hire of venues are not required.

All bonds to be paid at time of booking. Bond will be refunded to the individual who has made the bond payment by Credit Card reversal, Electronic Bank Transfer or cheque. Bond may be withheld if Terms and Conditions of Venue Hire are not adhered to. Council will charge additional costs i.e., damage to the venue as a result of the hire, overstay of time hired, additional cleaning costs, set up of hall etc. if the Terms and Conditions are not followed. Hirers may be required to pay additional costs if the bond is not sufficient for the damage/repair required. The amount listed in the Fees and Charges for each venue is a minimum bond only. The Director of City Living may increase the bond amount as appropriate to the nature of the activity and potential risk to Council Venues.

##### Subsidies and Fees Waivers

Request for Fee Subsidies and Fee Waivers are governed by Council's Grant and Fee Scale Policy and the Indoor Venues Fee Scale Policy <https://www.innerwest.nsw.gov.au/explore/venues-for-hire/indoor-venues-fee-scale-policy>

##### Access

Rates are based on the actual time hall is occupied (including set up and pack up time), not on the trading hours or the function time.

Hours of use of the hall are restricted to 8am-12 midnight, however if goods are stored overnight for removal the next day, the applicable rate for the next day is payable.

Goods cannot be delivered or removed outside of the hours of use.

##### Cancellations

For bookings cancelled 14 days and greater prior to event, no cancellation will be charged. Bookings that are cancelled less than 14 days prior to an event will incur a cancellation fee of 100% of the Hire Fee. For last-minute bookings made within a 7-day period that are cancelled will also incur a cancellation fee of 100% of the hire charges.

Out Of Hours Opening Fee – Monday to Friday	\$410.00	\$388.18	\$38.82	\$427.00	4.15%	Y	F
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## HALL & VENUE HIRE [continued]

Out Of Hours Opening Fee – Saturday to Sunday	\$475.00	\$450.00	\$45.00	\$495.00	4.21%	Y	F
Fire Brigade Fee – charges incurred for Fire Brigade attendance due activity by hirer	\$1,760.00	\$1,614.55	\$161.45	\$1,776.00	0.91%	Y	F
Security Fee – charges incurred for Security attendance due to activity by hirer	At Cost Plus 10%					Y	F
Lost Key	\$190.00	\$180.00	\$18.00	\$198.00	4.21%	Y	E
Key Bond / Regular Hire	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	G
Booking Amendment Fee: per amendment (per venue) within one request	\$50.00	\$47.27	\$4.73	\$52.00	4.00%	Y	

## Hannaford Community Centre

Various activities - Fee for participation in activities and Council program	Up to \$25.00/Session					Y	C
Sale of Items - Fee for assorted items sold	Up to \$50.00					Y	C

## SMALL MEETING ROOMS

### GRAHAM YARROLL - Thelma Hatfield Meeting Room, HANNAFORD COMMUNITY CENTRE - Therapy Room, LEICHHARDT MARKET PLACE - Community Room

Daily - per hr	\$33.00	\$31.36	\$3.14	\$34.50	4.55%	Y	E
Day Rate (opening till 5pm)	\$134.00	\$127.27	\$12.73	\$140.00	4.48%	Y	E
Evening Rate (5pm till close)	\$134.00	\$127.27	\$12.73	\$140.00	4.48%	Y	E
Whole Day Rate	\$268.00	\$254.55	\$25.45	\$280.00	4.48%	Y	E
Refundable Bond for "Low Risk" Events	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	N	G
Refundable Bond	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	G
Refundable Bond "High Risk" Events	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Payment of hire fees and bond is required in full within 14 days of booking confirmation.						N	
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings Cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E

## LIBRARY MEETING ROOMS - Leichhardt & Balmain Library

Daily (before 5pm) - per hr	\$33.00	\$31.36	\$3.14	\$34.50	4.55%	Y	E
Day Rate (opening till 5pm)	\$134.00	\$127.27	\$12.73	\$140.00	4.48%	Y	E

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## LIBRARY MEETING ROOMS - Leichhardt & Balmain Library [continued]

Refundable Bond for "Low Risk" Events	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	N	
Refundable Bond	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	G
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Payment of hire fees and bond is required in full within 14 days of booking confirmation.						N	
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E

## WHITES CREEK COTTAGE

### Melaleuca Room

Hire - Only available from 8:30am to 6:00pm

Daily - per hr	\$50.00	\$47.27	\$4.73	\$52.00	4.00%	Y	E
Day Rate (opening till 6pm)	\$200.00	\$190.00	\$19.00	\$209.00	4.50%	Y	E
Refundable Bond for "Low Risk" Events	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	N	G
Refundable Bond	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	G
Refundable Bond for "High Risk" Events	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	

### The Stables

Daily (before 6pm) - per hr (minimum 4 hours)	\$33.00	\$31.36	\$3.14	\$34.50	4.55%	Y	E
Refundable Bond for "Low Risk" Events	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	N	
Refundable Bond	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	G
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-days period that are cancelled	100% of Hire Fee					Y	E

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## MEETING ROOMS

ANNADALE COMMUNITY CENTRE - Meeting Room, GRAHAM YARROLL - Euphemia Ferrier Meeting Room, HANNAFORD COMMUNITY CENTRE - Meeting Room, HANNAFORD COMMUNITY CENTRE - Media Room, JIMMY LITTLE COMMUNITY CENTRE - Meeting Room, St PETERS TOWN HALL - Ground Floor Meeting Room, ST PETERS TOWN HALL - Upstairs Meeting Rooms 1 & 2, MARRICKVILLE LEARNING ROOMS - JJ Cahill Room

Daily - per hr	\$43.00	\$40.91	\$4.09	\$45.00	4.65%	Y	E
Day Rate (opening till 5pm)	\$172.00	\$163.64	\$16.36	\$180.00	4.65%	Y	E
Evening Rate (5pm till close)	\$172.00	\$163.64	\$16.36	\$180.00	4.65%	Y	E
Whole Day Rate	\$343.00	\$323.64	\$32.36	\$356.00	3.79%	Y	E
Refundable Bond for "Low Risk" Events	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	N	
Refundable Bond	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	G
Refundable Bond for "High Risk" Events	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E
Hannaford Community Centre Meeting & Media Rooms Combined Hire - Primary Room Full Fee, Additional Room 50% of Charge per Room	Additional Room 50% of Charge per Room					Y	E

## ACTIVITY ROOMS & SMALL HALLS

ASHFIELD CIVIC CENTRE - Activity Rooms, ANNADALE COMMUNITY CENTRE - Upstairs Hall, BALMAIN TOWN HALL - Meeting Room, HANNAFORD COMMUNITY CENTRE - Activity Room, JIMMY LITTLE COMMUNITY CENTRE - Main Hall, MARRICKVILLE LIBRARY LEARNING ROOMS - Francis Charteris Room & Pauline Mcleod Room

Daily - per hr	\$72.00	\$68.18	\$6.82	\$75.00	4.17%	Y	E
Day Rate (opening till 5pm)	\$295.00	\$272.73	\$27.27	\$300.00	1.69%	Y	E
Evening Rate (5pm till close)	\$295.00	\$272.73	\$27.27	\$300.00	1.69%	Y	E
Whole Day Rate	\$535.00	\$500.00	\$50.00	\$550.00	2.80%	Y	E
Refundable Bond	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	N	G
Refundable Bond for "Low Risk" Events	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	G
Refundable Bond for "High Risk" Events	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will charged					Y	E

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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**ASHFIELD CIVIC CENTRE - Activity Rooms, ANNANDALE COMMUNITY CENTRE - Upstairs Hall, BALMAIN TOWN HALL - Meeting Room, HANNAFORD COMMUNITY CENTRE - Activity Room, JIMMY LITTLE COMMUNITY CENTRE - Main Hall, MARRICKVILLE LIBRARY LEARNING ROOMS - Francis Charteris Room & Pauline Mcleod Room** [continued]

Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E
Annandale Upstairs Hall - Rehearsal/ Practice Sessions (maximum 3 people) when the office is attended	\$19.00	\$18.00	\$1.80	\$19.80	4.21%	Y	B
Ashfield Activity Rooms - Additional Rooms 50% of Charge per Room	Additional Rooms 50% of Charge per Room					Y	E
Marrickville Library Learning Rooms Combined Hire - Primary Room Full Fee, Additional Rooms 50% of Charge per Room	Additional Rooms 50% of Charge per Room					Y	E

## LARGE MEETING ROOMS

**CLONTARF COTTAGE, HERB GREEDY HALL, SEAVIEW Street Hall, ST PETERS Town Hall Upstairs Hall, YANADA Room, LEICHHARDT TOWN HALL - Reception Room, PETERSHAM TOWN HALL - Old Council Chambers**

Daily - per hr	\$81.00	\$77.27	\$7.73	\$85.00	4.94%	Y	E
Day Rate (opening till 5pm)	\$332.00	\$314.55	\$31.45	\$346.00	4.22%	Y	E
Evening Rate (5pm till close)	\$332.00	\$314.55	\$31.45	\$346.00	4.22%	Y	E
Whole Day Rate	\$664.00	\$629.09	\$62.91	\$692.00	4.22%	Y	E
Refundable Bond	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	G
Refundable Bond for "High Risk" Events	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E

## MEDIUM HALLS

**ANNANDALE COMMUNITY CENTRE - Downstairs Back Hall, GRAHAM YARROLL ROOM, HANNAFORD COMMUNITY CENTRE - Heffernan Hall, MERVYN FLETCHER HALL**

Daily - per hr	\$94.00	\$87.27	\$8.73	\$96.00	2.13%	Y	E
Day Rate (opening till 5pm)	\$375.00	\$350.00	\$35.00	\$385.00	2.67%	Y	E
Evening Rate (5pm till close)	\$375.00	\$350.00	\$35.00	\$385.00	2.67%	Y	E
Whole Day Rate	\$750.00	\$700.00	\$70.00	\$770.00	2.67%	Y	E
Refundable Bond for "Low Risk" Events	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	G
Refundable Bond	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	G

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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**ANNANDALE COMMUNITY CENTRE - Downstairs Back Hall, GRAHAM YARROLL ROOM, HANNAFORD COMMUNITY CENTRE - Heffernan Hall, MERVYN FLETCHER HALL** [continued]

Refundable Bond for "High Risk" Events	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fees	Cancellation Fees					Y	
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E

**MICHAEL MAHER ROOM**

Daily – per hr	\$95.00	\$87.27	\$8.73	\$96.00	1.05%	Y	E
Weekday Day Rate (opening till 5pm)	\$385.00	\$363.64	\$36.36	\$400.00	3.90%	Y	E
Weekday Evening Rate (5pm till close)	\$460.00	\$363.64	\$36.36	\$400.00	-13.04%	Y	E
Weekend Day Rate (opening till 5pm)	\$460.00	\$363.64	\$36.36	\$400.00	-13.04%	Y	E
Weekend Evening Rate (5pm till close)	\$460.00	\$363.64	\$36.36	\$400.00	-13.04%	Y	E
Whole Day Rate	\$770.00	\$727.27	\$72.73	\$800.00	3.90%	Y	E
Refundable Bond for "Low Risk" Events	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	G
Refundable Bond	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	G
Refundable Bond for "High Risk" Events	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0.00%	N	G
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Bookings cancelled less than 14 days prior to event	100% of Hiring fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E

**MARRICKVILLE PAVILLION HALL**

Daily – per hr	\$150.00	\$140.91	\$14.09	\$155.00	3.33%	Y	E
Weekday Day Rate (opening till 5pm)	\$600.00	\$563.64	\$56.36	\$620.00	3.33%	Y	E
Weekday Evening Rate (5pm till close)	\$600.00	\$563.64	\$56.36	\$620.00	3.33%	Y	E
Weekend Day Rate (opening till 5pm)	\$720.00	\$654.55	\$65.45	\$720.00	0.00%	Y	E
Weekend Evening Rate (5pm till close)	\$720.00	\$654.55	\$65.45	\$720.00	0.00%	Y	E
Whole Day Rate	\$1,050.00	\$954.55	\$95.45	\$1,050.00	0.00%	Y	E
Refundable Bond (Low Impact Events)	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	
Refundable Bond	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0.00%	N	G

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## MARRICKVILLE PAVILLION HALL [continued]

Room setup and pack up – per hour (minimum 4 hours) Mon – Fri	\$49.00	\$46.45	\$4.65	\$51.10	4.29%	Y	E
Room setup and pack up – per hour (minimum 4 hours) Sat – Sun	\$55.00	\$51.82	\$5.18	\$57.00	3.64%	Y	E
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E

## SMALL TOWN HALLS

BALMAIN TOWN HALL - Main Hall, WHARF ROAD COMMUNITY AND REFUGEE WELCOME CENTRE - Main Hall, LEICHHARDT TOWN HALL L1 - SUPPER ROOM, LEICHHARDT TOWN HALL L1 - COUNCIL CHAMBERS, LEICHHARDT TOWN HALL L1 - ALDERMAN'S ROOM

LEICHHARDT TOWN HALL L1 - SUPPER ROOM  
LEICHHARDT TOWN HALL L1 - COUNCIL CHAMBERS  
LEICHHARDT TOWN HALL L1 - ALDERMAN'S ROOM

Booking of the above venues is subject to Venue Coordinator approval only.

Daily - per hr	\$139.00	\$131.82	\$13.18	\$145.00	4.32%	Y	E
Day Rate (8am till 5pm)	\$556.00	\$526.36	\$52.64	\$579.00	4.14%	Y	E
Evening Rate (5pm till close)	\$556.00	\$526.36	\$52.64	\$579.00	4.14%	Y	E
Whole Day Rate	\$1,120.00	\$1,045.45	\$104.55	\$1,150.00	2.68%	Y	E
Refundable Bond	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Refundable Bond for "High Risk" Events	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0.00%	N	G
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E

## LARGE TOWN HALLS

LEICHHARDT TOWN HALL - Main Hall, MARRICKVILLE TOWN HALL, PETERSHAM TOWN HALL, Basement Marrickville

Daily - per hr	\$139.00	\$131.82	\$13.18	\$145.00	4.32%	Y	E
Weekday Day Rate (opening till 5pm)	\$695.00	\$654.55	\$65.45	\$720.00	3.60%	Y	E
Weekday Evening Rate (5pm till close)	\$695.00	\$654.55	\$65.45	\$720.00	3.60%	Y	E
Weekday Whole Day Rate	\$1,280.00	\$1,200.00	\$120.00	\$1,320.00	3.13%	Y	E

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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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**LEICHHARDT TOWN HALL - Main Hall, MARRICKVILLE TOWN HALL, PETERSHAM TOWN HALL, Basement Marrickville** [continued]

Weekends & Public Holidays All Day Rate (6am – 1am for Marrickville and Petersham Town Hall Only)	\$2,560.00	\$2,400.00	\$240.00	\$2,640.00	3.13%	Y	E
Weekends & Public Holidays 6 hour block	\$1,280.00	\$1,200.00	\$120.00	\$1,320.00	3.13%	Y	E
Refundable Bond	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00	0.00%	N	
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E

**ASHFIELD TOWN HALL**

Daily - per hr	\$139.00	\$131.82	\$13.18	\$145.00	4.32%	Y	E
Note: bookings after 5pm must be a minimum of a 4 hour block from the start of the booking, including daytime (at daytime rate or daytime block fee if applicable)							
Weekday Day Rate (opening till 5pm)	\$695.00	\$654.55	\$65.45	\$720.00	3.60%	Y	E
Weekday Evening Rate (5pm till close)	\$695.00	\$654.55	\$65.45	\$720.00	3.60%	Y	E
Weekday Whole Day Rate	\$1,280.00	\$1,200.00	\$120.00	\$1,320.00	3.13%	Y	E
Weekend Half Day Rate (6 Hours)	\$1,280.00	\$1,200.00	\$120.00	\$1,320.00	3.13%	Y	E
Weekend and Public Holiday Whole Day Rate	\$2,560.00	\$2,400.00	\$240.00	\$2,640.00	3.13%	Y	E
Town Hall Control Room Damage Deposit & Refundable Bond	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00	0.00%	N	G
Room setup and pack up – per hour (minimum 4 hours) Mon – Fri	\$49.00	\$46.36	\$4.64	\$51.00	4.08%	Y	E
Room setup and pack up – per hour (minimum 4 hours) Sat – Sun	\$55.00	\$51.82	\$5.18	\$57.00	3.64%	Y	E
Public Holiday Opening Caretakers Fee - per hr (minimum 4 hours)	\$71.00	\$67.27	\$6.73	\$74.00	4.23%	Y	E
For periods greater than 4 hours, fee is capped at \$441 incl GST							
For periods greater than 4 hours	\$423.00	\$400.91	\$40.09	\$441.00	4.26%	Y	E
Cleaning Fees	If cleaning access is not available by 10.30pm weeknights, additional cleaning fees incurred by Council will be on-charged.					Y	E
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fee	Cancellation Fee					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					N	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					N	E

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## GALLERIES

### Chrissie Cotter Gallery

Artists / Performers – including local artists and performers; and non-local artists and performers mounting exhibitions / performances of interest to the Marrickville community	15% commission on all work sold and 15% commission of any door fees for performances; GST as applicable					Y	B
Artist / Performers – Bond and Key Deposit	\$200.00	\$200.00	\$0.00	\$200.00	0.00%	N	G

## Preparation of Leases & Licences of Council Land, Consents to Assignment, Surrenders, Deeds, Agreements and Other Dealings and Sale or Purchase of Land

Council Administration Fee – when Council use external solicitors (in addition to solicitors' fees)/(except community group leases/licences)	\$588.30	\$556.82	\$55.68	\$612.50	4.11%	Y	C
Council Administration Fee – In addition to internal solicitor fee, disbursements when Council does not use external solicitors (except community group leases/licences)	\$588.30	\$556.82	\$55.68	\$612.50	4.11%	Y	C
Planning Agreement - Simple	\$6,002.70	\$5,680.74	\$568.07	\$6,248.81	4.10%	Y	C
Planning Agreement - Complex	\$12,005.40	\$11,361.47	\$1,136.15	\$12,497.62	4.10%	Y	C
Survey, Valuation, Fees etc. – at cost	At Cost					Y	C
Lease of Airspace over Footpath for Verandah: "Market rent having regard to the increase in value to the benefited property". Refer to Council's Land & Property Policy.	\$2,000 non-refundable application fee. Market rent charged for lease.					Y	E

## Titles Searches

TITLE SEARCHES	Fee is a minimum of \$50.00 or as invoiced by third party					Y	C
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## Purchase of Council Land

For the processing of requests to purchase Council owned land and establishing market value as the method of determining the price of the parcel. Applies to all land owned by Council including (but not limited to) access ways, etc.

Initial processing of requests to purchase Council land and provide a report to Council (non-refundable)	\$1,765.00	\$1,670.36	\$167.04	\$1,837.40	4.10%	Y	C
Application for road closure and sale (following council resolution, in addition to initial processing fee)	At Cost					Y	C
	Last year fee 'at cost'						
Sale of drainage reserves and other land (following council resolution, in addition to initial processing fee)	\$2,353.10	\$2,226.91	\$222.69	\$2,449.60	4.10%	Y	C
Valuation, Legal, Survey, Statutory Charges – at cost	At Cost					Y	C
Initial Bond (to be offset against the above costs)	\$2,500.00	\$2,272.73	\$227.27	\$2,500.00	0.00%	Y	G

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## Street Vending

For the processing of requests to undertake Street Vending from a specific location and establishing market value as the method of determining rent for the location

Street Vending in a specific location from a structure in, on or over a Public Road – market rent	\$500.00 administration fee plus Market Rent					Y	E
Valuation, Legal, Survey, Statutory Charges – at cost	At Cost					Y	C
Initial Bond (to be offset against the above costs)	\$2,350.00	\$2,136.36	\$213.64	\$2,350.00	0.00%	Y	G
Administration fee for the issue of licence agreement or other document if council does not use solicitors (in addition to solicitors' fees) (commercial)	\$1,529.60	\$1,447.64	\$144.76	\$1,592.40	4.11%	Y	C
Administration fee for the issue of licence agreement or other document if council does use solicitors (in addition to solicitors' fees) (commercial)	\$588.30	\$556.82	\$55.68	\$612.50	4.11%	Y	C

## Coffee Vans or other mobile vendors

Fixed period	Market Rent					Y	E
Valuation, Legal, Survey, Statutory Charges – at cost	At Cost					Y	C
Administration fee for the issue of licence agreement or other document if council does not use solicitors (in addition to solicitors' fees) (except community group licence)	\$1,529.60	\$1,447.64	\$144.76	\$1,592.40	4.11%	Y	C
Administration fee for the issue of licence agreement or other document if council does use solicitors (in addition to solicitors' fees) (except community group licence)	\$588.30	\$556.82	\$55.68	\$612.50	4.11%	Y	C
Temporary	\$588.30	\$556.82	\$55.68	\$612.50	4.11%	Y	B

## Leichhardt Oval

Oval Hire	POA					Y	E
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Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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## FINANCE

### SECTION 603 CERTIFICATES

Section 603 (as set under Section 603 (2) of the Local Government Act, 1993) *	\$95.00	\$95.00	\$0.00	\$95.00	0.00%	N	F
Section 603 Expedition Fee	\$93.90	\$97.00	\$0.00	\$97.00	3.30%	N	C
Reissue of Section 603 Certificate	\$19.60	\$20.00	\$0.00	\$20.00	2.04%	N	C

## RATES

### General Rates & Valuation Enquiries

Rating enquiry Search Fee per hour or part thereof (staff assisted including written replies)	\$112.20	\$116.00	\$0.00	\$116.00	3.39%	N	B
Print-out of Rate Account from current computer system	Free					N	A
Copy of Annual Rate Notice	\$17.40	\$18.00	\$0.00	\$18.00	3.45%	N	B

### Overdue Rates

Interest Charged on Overdue Rates	9.00%					N	F
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## OTHER CHARGES

### Gas Mains Charge - S611 Local Government Act 1993

Annual charge on Australian Gas Light Company assessed through Local Government association of NSW	POA					N	.
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### Debt Recovery Charge

Debt Recovery Charges	Court costs, process service charges & professional costs will be charged, in relation to outstanding debtor / rate accounts where applicable, in accordance with the charges set out in the Local Courts (Civil Claims) Rules 1988 & Legal Profession Regulation 2000 or as amended during the financial year.					N	B
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## CREDIT CARD CHARGES

Credit Card Use Charge – GST Applicable	(0.75% plus 10% GST based on the 0.75%) will be charged on all credit card transactions that have a taxable supply. The charge is based on the total amount of the transaction.					Y	E
Credit Card Use Charge – GST Free & GST Exempt	A fee of 0.75% will be charged on all credit card transactions that have no taxable supply. The charge is based on the total amount of the transaction.					N	E

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## ICT

### ACCESS TO INFORMATION

Information from Rating Records per Property searched	\$55.70	\$58.00	\$0.00	\$58.00	4.13%	N	B
Bulk (Electronic) Information Supply (e.g. Government Departments) per hour (e.g. programming)	\$80.40 plus 20c per record reported					N	B
Plus 20c per record							

### GIS MAPPING

Application Fee for new street addresses	\$300.00 for three or more occupancies					N	B
Application Fee for change of existing street addresses	\$300.00 for three or more occupancies					N	B

Maps are produced in Council's Geographic Information System (GIS). The GIS section makes the final decision on how many and which layers can be shown concurrently

A4 GIS Mapping (single map/page)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	N	B
A3 GIS mapping (single map/page)	\$60.00	\$60.00	\$0.00	\$60.00	0.00%	N	B
A2 GIS Mapping (single map/page)	\$90.00	\$90.00	\$0.00	\$90.00	0.00%	N	B
A1 GIS mapping (single map/page)	\$120.00	\$120.00	\$0.00	\$120.00	0.00%	N	B
A0 GIS mapping (single map/page)	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	B



Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## GOVERNANCE & RISK

### ACCESS TO INFORMATION

#### Government Information (Public Access) Act 2009 (NSW) (GIPA Act)

Application Fee for Access Application (GIPA Act s41)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	N	F
Processing Charge for Access Application (GIPA Act s64) (per hour)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	N	F
Internal Review (GIPA Act s.85)	\$40.00	\$40.00	\$0.00	\$40.00	0.00%	N	F

### Photocopying, Printing & Scanning

#### Photocopying & Printing

##### Printing A4 or A3

Per page (Minimum Charge \$10.00)	\$1.10	\$1.20	\$0.00	\$1.20	9.09%	N	B
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##### Printing A2 or Larger

Per page black and white	\$12.90	\$13.50	\$0.00	\$13.50	4.65%	N	B
Per page, colour	\$16.00	\$16.70	\$0.00	\$16.70	4.38%	N	B

#### Scanning & Email per page

A4 size scanning	If 20 pages or more: 50c per page				N	B
A3 size scanning	If 10 pages or more: \$1 per page				N	B
A2 plan scanning	\$5.30 per page				N	B
A1 plan scanning	\$10.60 per page				N	B
A0 plan scanning	\$10.60 per page				N	B

#### Digitisation of complete file

Digitalisation	POA Minimum \$200. Provide large volumes of information electronically.				N	B
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Name	Year 23/24 Fee (incl. GST)	Fee (excl. GST)	Year 24/25 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
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CUSTOMER SERVICE

Inner West T-Shirt					Market Rate	Y	B
Inner West Hat					Market Rate	Y	B

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (excl. GST)	Year 24/25 GST	Year 24/25 Fee (incl. GST)	Increase %	GST	Pricing Policy
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## GENERAL MANAGER

### LEGAL

#### LEGAL AND PARALEGAL COSTS

Cost of In-house Legal Administration Officer and Paralegal	\$157.00	\$147.27	\$14.73	\$162.00	3.18%	Y	C
Cost of In-house Solicitor	\$0.00	\$345.45	\$34.55	\$380.00	∞	Y	C
Cost of In-house Senior Solicitor	\$494.49	\$468.18	\$46.82	\$515.00	4.15%	Y	C
Council Lawyers carrying out legal work on behalf of Council.							

#### EXPERT WITNESS COSTS

Cost of Council expert witnesses	\$300.20	\$283.64	\$28.36	\$312.00	3.93%	Y	C
Council staff carrying out work as expert witness on behalf of Council.							

#### SUBPOENA OF DOCUMENTS - Supply of Information

Where Council is required to supply information on Subpoena (in proceedings in which it is not itself directly involved) or requested to supply information which is not subpoenaed.

Produce information for satisfaction of subpoena served on Council – conduct money	\$162 per Hour					N	B
Subpoena / Conduct Fee	\$0.00	\$60.00	\$0.00	\$60.00	∞	N	

## Translation Service

If you have questions on this document and need an interpreter, please call TIS National on 131 450 and ask them to call Inner West Council on 9392 5000

## Υπηρεσία Διερμηνείας

Εάν έχετε ερωτήσεις αναφορικά με το παρόν έγγραφο και χρειάζεστε διερμηνέα, παρακαλούμε καλέστε την TIS National στο 131 450 και ζητήστε τους να καλέσουν το Inner West Council στο 9392 5000

## Servizio traduzioni

Se avete domande su questo documento e necessitate di un interprete chiamate TIS National al numero 131 450 e chiedetegli di chiamarvi Inner West Council al numero 9392 5000

## 翻译服务

如果您对本文件有任何疑问，需要传译员帮助，请拨打TIS National的电话131 450，然后要求接通Inner West Council的电话9392 5000

## Dịch vụ Thông Phiên dịch

Nếu quý vị có thắc mắc gì về tài liệu này và cần có thông dịch viên xin gọi cho TIS National qua số 131 450 và nhờ họ gọi cho Inner West Council qua số 9392 5000

## مەرجەتەلە قەدخ

ئەگەر سىز بۇ ھۆججەتتە بىر نەرسەنى ئىشەنچسىز دەپ بىلەنسىڭىز، تەلپەن ئارقىلىق TIS National قىتاتىغا 131 450 نۆمۇرىغا ئالاقىلىشىڭىز.

450 نۆمۇرىغا ئالاقىلىشىڭىز، ئاندىن ئىچكى ئىشەنچسىز 131 Inner West Council 5000 نۆمۇرىغا 9392 5000 نۆمۇرىغا ئالاقىلىشىڭىز.

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Service Area	Item	Fee Name	2022-23 (Inc. GST)	2024-25 (incl GST)	Proposed %	Comment	Change Type
Children Services		<b>Marrickville Family Day Care</b>					
	1	Wait List Fee	\$28.00	\$0.00	-100.0%	Deleted. Marrickville and Leichhardt Family Day cares integrated into one IWC Family day care	Delete Fee
	2	Enrolment Fee	\$106.00	\$0.00	-100.0%	Deleted. Marrickville and Leichhardt Family Day cares integrated into one IWC Family day care	Delete Fee
	3	Parent Levy -per hour/per child/per day.	\$2.00	\$0.00	-100.0%	Deleted. Marrickville and Leichhardt Family Day cares integrated into one IWC Family day care	Delete Fee
	4	Educator Levy	\$0.00	\$0.00	-100.0%	Deleted. Marrickville and Leichhardt Family Day cares integrated into one IWC Family day care	Delete Fee
	5	Breach of Educator Registration Agreement	\$84.00	\$0.00	-100.0%	Deleted. Marrickville and Leichhardt Family Day cares integrated into one IWC Family day care	Delete Fee
	6	New Educator Start-Up Fee – per new educator	\$334.00	\$0.00	-100.0%	Deleted. Marrickville and Leichhardt Family Day cares integrated into one IWC Family day care	Delete Fee
	7	New Educator Start-Up Resource Kit – per new educator (if hard copies required)	\$122.00	\$0.00	-100.0%	Deleted. Marrickville and Leichhardt Family Day cares integrated into one IWC Family day care	Delete Fee
	8	Annual Educator Re-registration Fee – per educator	\$161.00	\$0.00	-100.0%	Deleted. Marrickville and Leichhardt Family Day cares integrated into one IWC Family day care	Delete Fee
	9	Educator Play session Transport - per educator per trip	\$11.00	\$0.00	-100.0%	Deleted. Marrickville and Leichhardt Family Day cares integrated into one IWC Family day care	Delete Fee
Library & History		<del>Leichhardt Family Day Care</del> Inner west Family Day Care					
		<b>OVERDUE AND LOST ITEMS</b>					
	1	Late fees for children 12 and under	Descriptive Fee			Deleted. obsolete no late fees applicable any more	Delete Fee
		<b>Filming within Council Building</b>					
	1	Commercial Rate: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights)	\$150.00	\$200.00	33.3%	Alignment with other LGA charges	Above indexation
	2	Not-for-profit rate: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights)	\$50.00	\$100.00	100.0%	Alignment with other LGA charges	Above indexation

Service Area	Item	Fee Name	2022-23 (Inc. GST)	2024-25 (incl GST)	Proposed %	Comment	Change Type
Legal		<b>GENERAL MANAGER   LEGAL   Legal and Paralegal Costs</b>					
	1	Cost of In-house Legal Administration Officer <del>and Paralegal Costs</del>	\$157.00	\$162.00	3.2%	Amend fee description to include paralegal costs	Rewording
	2	Cost of In-house Solicitor	\$0.00	\$380.00	n/a	Fee structure based on experience.	New Fee
	3	Cost of In-house <del>Senior</del> Solicitor	\$494.49	\$515.00	4.1%	Fee structure based on experience.	Rewording
		<b>GENERAL MANAGER   LEGAL   Subpoena of Documents - Supply of Information</b>					
	1	Subpoena / Conduct Fee	\$0.00	\$60.00	n/a	Mandatory requirement fee under law that can be charged	New Fee
	2	Produce information for satisfaction of subpoena served on Council – conduct money	\$150.80	N/A	n/a	Delete fee and change from "per subpoena" fee to an hourly fee structure as per below	Delete Fee
	3	Produce information for satisfaction of subpoena served on Council – conduct money	\$0.00	\$162 per hour	n/a	Due to length of time to process some subpoena's, an hourly fee structure is appropriate.	New Fee
		<b>GENERAL MANAGER   LEGAL   Expert witnesses (plus expenses-see below)</b>					
	1	For the first hour	\$506.70	N/A	n/a	Delete fee due to duplication.	Delete Fee
	2	Per additional hour thereafter	\$389.10	N/A	n/a	Delete fee due to duplication.	Delete Fee
	3	Per hour or part thereof	\$322.90	N/A	n/a	Fee is redundant, we don't charge this fee. Amount is included in hourly fee rate.	Delete Fee
	4	Actual cost if public transport is used	Actual Cost	N/A	n/a	Fee is redundant, we don't charge this fee. Amount is included in hourly fee rate.	Delete Fee
	5	Per km each way up to and including 80km, plus Parking fees or tolls where applicable	\$4.30	N/A	n/a	Fee is redundant, we don't charge this fee. Amount is included in hourly fee rate.	Delete Fee
	6	Per km each way in excess of 80km, plus Parking fees or tolls where applicable	\$2.50	N/A	n/a	Fee is redundant, we don't charge this fee. Amount is included in hourly fee rate.	Delete Fee
	7	Any out of pocket expenses such as accommodation	Actual Cost	N/A	n/a	Fee is redundant, we don't charge this fee. Amount is included in hourly fee rate.	Delete Fee
Community Nursery		<b>PLANNING   COMMUNITY NURSERY   Hire of Facility</b>					
	1	Whole Day (8 hours)	\$182.90	\$190.40	4.1%	Delete fee, as service not provided	Delete Fee
	2	Half Day (4 Hours)	\$91.50	\$95.30	4.2%	Delete fee, as service not provided	Delete Fee
		<b>PLANNING   COMMUNITY NURSERY   Environmental Incident Training Package</b>					
Development Assessment	1	Fee	\$2,304.10	\$2,398.60	4.1%	Delete fee, as service not provided	Delete Fee
		<b>PLANNING   DEVELOPMENT ASSESSMENT   Other Application Fees</b>					
	1	Determine if documentation satisfies compliance with condition	\$0.00	\$200.00	n/a	Section 73 of the EP&A (Development Certification & Fire Safety) Regs require certifiers to be satisfied that compliance with development consent conditions have been achieved. This section limits what certifiers can be satisfied about and they will often require Council's feedback. In such instances these are informally managed by staff and there are no fees associated. Confirming such compliance takes up considerable officer time and often requires the input of specialist staff.	New Fee
	2	Referral of Development Applications and associated applications to Inner West Architectural Excellence Panel ( <del>SEPP 65</del> Design Review Panel)	\$3,753.60	\$3,907.50	4.1%	Delete reference to SEPP 65.	Rewording



Service Area	Item	Fee Name	2022-23 (Inc. GST)	2024-25 (incl GST)	Proposed %	Comment	Change Type
Dev		<b>PLANNING   DEVELOPMENT ASSESSMENT   Hourly Consulting Fee</b>					
	1	Discussions regarding development applications (pre & post lodgement) where Council is not the consent authority and the applicant is seeking to consult with Council. Meeting only, no written advice or minutes provided (Per hour or part thereof)	N/A	\$2,000.00	n/a	Introduction of new fee to be consistent with the strategic planning fee for a similar consultation	New Fee
Development Assessment		<b>PLANNING   DEVELOPMENT ASSESSMENT   Other Application Fees   Amended Plans</b>					
	1	Minor amendments not requiring substantial reassessment in the opinion of Council <b>or additional information</b>	25% of original assessment fee	25% of original assessment fee	n/a	Rewording to provide clarification of fee	Rewording
		<b>PLANNING   DEVELOPMENT ASSESSMENT   Long Service Levy - IWC</b>					
	1	Building Services Long Service Levy Payments Act – <b>0.25%</b> of total cost of development (only charged on work where total costs exceed <b>\$250,000</b> )	0.35% of development cost over \$25,000	0.25% of development cost over \$250,000	n/a	The levy rate is 0.25% of the cost of building and construction works of \$250,000 and above (including GST). Before 31 December 2022, the levy rate was 0.35% of the cost of building and construction works of \$25,000 and above (including GST). <a href="https://www.longservice.nsw.gov.au/bci/levy">https://www.longservice.nsw.gov.au/bci/levy</a>	Rewording
		<b>PLANNING   DEVELOPMENT ASSESSMENT   Administration Charge</b>					
	1	Certified copy of document, map or plan under Section <del>150 (2)</del> <b>10.8</b> of the Environmental Planning & Assessment Act 1979	\$62.60	\$300.00	379.2%	Need to replace Section 150(2) with 10.8. This fee is not utilised often but the work involved to search and obtain such certification warrants a significant increase in fee given the resources.	Above Indexation / Rewording
		<b>PLANNING   DEVELOPMENT ASSESSMENT   Other Application Fees   Lapsed Consents</b>					
	1	Confirmation in writing whether or not consent has lapsed	\$423.80	N/A	n/a	Delete fee as no longer provide this service	Delete Fee
		<b>PLANNING   STRATEGIC PLANNING   PREPARATION OF AMENDMENT TO LOCAL ENVIRONMENT PLAN   Hourly Consulting Fee</b>					
	1	Discussions regarding <b>strategic planning matters</b> <del>Complex / Precinct</del> meeting only, nor written advice or minutes provided (per hour <del>of part thereof</del> )	\$2,000.00	\$2,082.00	4.1%	Correction of fee description to be under 1 category	Rewording
		<b>PLANNING   STRATEGIC PLANNING   Section 7.11/7.12 Development Contributions</b>					
	1	Refund processing fee for development contributions <\$20,000	N/A	\$45.00	n/a	Administrative costs associated with reporting to the Local Infrastructure Steering Committee/Working Group and Executive. Requires Council officers to prepare a short report for review by these governance bodies.	New Fee
	2	Refund processing fee for development contributions \$20,001 - \$1,000,000	N/A	\$885.00	n/a	Administrative costs associated with reporting to the Local Infrastructure Steering Committee/Working Group and Executive. Requires Council officers to prepare a short report for review by these governance bodies.	New Fee

Service Area	Item	Fee Name	2022-23 (Inc. GST)	2024-25 (incl GST)	Proposed %	Comment	Change Type
Strategic Planning	3	Refund processing fee for development contributions > \$1,000,000	N/A	\$2,276.00	n/a	Administrative costs associated with reporting to the Local Infrastructure Steering Committee/Working Group and Executive. Requires Council officers to prepare a short report for review by these governance bodies.	New Fee
	4	Section 7.11/7.12 fees are charged in accordance with the relevant <del>instrument</del> local infrastructure contribution plan under the Environmental Planning & Assessment Act				Clarification of fee description	Rewording
	PLANNING   STRATEGIC PLANNING   <del>Development</del> Contributions Plans						
	1	Copies of Section 7.11/7.12 contributions plans	by quotation	N/A	n/a	Fee is superseded by the plans & policy section	Delete Fee
	PLANNING   STRATEGIC PLANNING   Section 7.11/7.12 <del>Development</del> Contributions   Section 7.32 Affordable Housing Contribution Scheme						
	1	Refund processing fee for affordable housing contributions <\$20,000	N/A	\$45.00	n/a	administrative costs associated with Council officers reviewing and reporting a short report to the Executive.	New Fee
	2	Refund processing fee for affordable housing contributions \$20,001 - \$1,000,000	N/A	\$885.00	n/a	administrative costs associated with Council officers reviewing and reporting a short report to the Executive.	New Fee
	3	Refund processing fee for affordable housing contributions >\$1,000,000	N/A	\$2,276.00	n/a	administrative costs associated with Council officers reviewing and reporting a short report to the Executive.	New Fee
Parks Planning & Engagement	PLANNING   PARKS, SPORTING GROUDS & OUTDOOR FACILITIES   Sporting Grounds & Outdoor Facilities   Baseball						
	1	Diamond - Season hire - full day	\$131.00	N/A	n/a	This fee is replaced due to different configuration of sporting ground.	Delete Fee
	2	Diamond - Season hire - half day	\$72.20	N/A	n/a	This fee is replaced due to different configuration of sporting ground.	Delete Fee
	PLANNING   PARKS, SPORTING GROUDS & OUTDOOR FACILITIES   Sporting Grounds & Outdoor Facilities   Cricket						
	1	Synthetic Cricket Wicket - Season hire - full day	\$131.00	N/A	n/a	This fee is replaced due to different configuration of sporting ground.	Delete Fee
	2	Synthetic Cricket Wicket - Season hire - half day	\$72.20	N/A	n/a	This fee is replaced due to different configuration of sporting ground.	Delete Fee
	PLANNING   PARKS, SPORTING GROUDS & OUTDOOR FACILITIES   Sporting Grounds & Outdoor Facilities   Sporting Grounds - Additional Items						
	1	Sporting Grounds – key replacement/ new key issue (BOND)	n/a	\$150.00	n/a	New bond to protect council assets (new fee)	New fee
	2	Sporting Clubs Bond for sporting grounds (excluding usual seasonal wear and tear) – Cost for Council to clean and make repairs (optional)	\$0.00	\$10,000.00	n/a	New bond to protect council assets (new fee)	New fee

Service Area	Item	Fee Name	2022-23 (Inc. GST)	2024-25 (incl GST)	Proposed %	Comment	Change Type
	2	Sporting clubs Bond for use of Amenities block/ Canteen (optional)	\$0.00	\$5,000.00	n/a	New bond to protect council assets (new fee)	New fee
	PLANNING   PARKS, SPORTING GROUDS & OUTDOOR FACILITIES   Events in Parks   Commercial Running Groups						
	1	Running groups/ running clubs (per annum)	\$1,646.00	N/A	n/a	Delete fee to simply the fee structure for the running groups. Previously was captured under the commercial fitness trainers.	Delete Fee
	PLANNING   PARKS, SPORTING GROUDS & OUTDOOR FACILITIES   Events in Parks   Running Groups						
	1	Running groups/ running clubs (per annum)	\$0.00	\$622.80	n/a	New fee to simply the fee structure for the running groups. Previously was captured under the commercial fitness trainers.	New fee
Regulatory Services	PLANNING   REGULATION   Companion Animals   Lifetime Registration & Microchipping						
	1	Data Entry	n/a	\$10 per form	n/a	Partial cost recovery for officers time to complete data entry form on behalf of vet / breeder.	New fee
	PLANNING   REGULATION   Companion Animals   Animal Temporary Holding Facility						
	1	Animal Transport to Council's animal impound contractor Strathfield facility. Animal previously impounded twice or more (within 12 months) or Nuisance Dog	n/a	\$100.00	n/a	Introduction of new fee for animal transportation services of habitual roaming animals	New fee
	2	Animal Transport to Council's animal impound contractor Strathfield facility. Dogs declared Menacing, Dangerous or Restricted	n/a	\$250.00	n/a	Introduction of new fee for animal transportation services of habitual roaming animals	New fee
	3	Animal Transport to Council's animal impound contractor Austral facility. Animal previously impounded twice or more (within 12 months) or Nuisance Dog	n/a	\$200.00	n/a	Introduction of new fee for animal transportation services of habitual roaming animals	New fee
	4	Animal Transport to Council's animal impound contractor Austral facility. Dogs declared Menacing, Dangerous or Restricted	n/a	\$350.00	n/a	Introduction of new fee for animal transportation services of habitual roaming animals	New fee
	5	Sale of Animals (Dog/Puppy)	n/a	\$300.00	n/a	To assist with reducing euthanasia rates, a special event price may be offered following a panel review by Companion Animal Services staff	New fee
	6	Sale of Animals (Cat/Kitten)	n/a	\$200.00	n/a	To assist with reducing euthanasia rates, a special event price may be offered following a panel review by Companion Animal Services staff	New fee
	7	Sale of Animals Special event	n/a	Case by Case	n/a	To assist with reducing euthanasia rates, a special event price may be offered following a panel review by Companion Animal Services staff	New fee
	PLANNING   REGULATION   Building Certification   Activity & Footpath Usage Applications						
	1	New Dwelling houses – inspection fee	n/a	\$245.00	n/a	Partial cost recovery for time and resources required to complete notifications	New Fee
	PLANNING   REGULATION   Fire Safety   Annual Fire Safety Statement AFSS						

Service Area	Item	Fee Name	2022-23 (Inc. GST)	2024-25 (incl GST)	Proposed %	Comment	Change Type
	1	Fire Safety – Request for Additional Time to Submit Annual Fire Safety Statement	n/a	\$455.00	n/a	Partial cost recovery for time taken to review requests from agents/owners for AFSS submission extensions and time required to write a short report for each application	New Fee
	<b>PLANNING   REGULATION   Fire Safety   Fire Safety Schedule</b>						
	1	Re-issue/modification of AFSS (2 or less changes)	n/a	\$200.00	n/a	Under Section 80A of the Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021, Council is the only party that can amend / reissue a Fire Safety Schedule once an Occupation Certificate has been issued.	New Fee
	2	Re-issue/modification of AFSS (3 or more changes)	n/a	\$500.00	n/a	Under Section 80A of the Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021, Council is the only party that can amend / reissue a Fire Safety Schedule once an Occupation Certificate has been issued.	New Fee
	<b>PLANNING   REGULATION   Fire Safety   Fire Safety Compliance</b>						
	1	Fire Safety Audit/Enquiry	\$285.95	\$250 per hour or part thereof	n/a	Change fee structure to hourly basis. Fee structure has been amended to be fairer to smaller enquiries. Cost recovery Structure.	Above Indexation / Rewording
Tree Management	<b>TREE MANAGEMENT   Tree Permit</b>						
	1	Application to prune or remove trees - value of works less than \$5,000	\$154.00	\$138.39	-10.1%	C0323(1) Item 2 14th March 2023 Tree Management DCP 2023 - Council resolved to exhibit a new tree application fee structure based on the cost of works (\$154 for works proposed less than \$5000 and \$243.20 for works proposed greater than \$5000) as part of the 2023/2024 Fees and Charges. These fees were subsequently adopted by Council.  This fee structure is inconsistent with the fees assessed under Development Applications. It is proposed to align the tree permit fees with the Development Application fees for trees.	Below Indexation
	2	Application to prune or remove trees - value of works greater than \$5,000	\$243.20	\$212.41	-12.7%		Below Indexation
	<b>TREE MANAGEMENT   Tree Planting Inspection on Private Property</b>						
	1	New Dwelling houses – inspection fee	n/a	\$245.00	n/a	C0823(1) Item 4 8th August 2023 Tree Canopy Report - Council resolved to exhibit a new inspection and reinspection fee structure for new dwellings, residential accommodation, commercial, industrial and mixed-use developments based on development size and type, as part of the fees and	New Fee
	2	New Dwelling houses – reinspection fee	n/a	\$111.00	n/a		New Fee
	3	Residential accommodation – up to 4 dwellings	n/a	\$430.00	n/a		New Fee
	4	Residential accommodation – 5 to 25 dwellings	n/a	\$900.00	n/a		New Fee

Service Area	Item	Fee Name	2022-23 (Inc. GST)	2024-25 (incl GST)	Proposed %	Comment	Change Type
	5	Residential accommodation – 26 to 50 dwellings	n/a	\$1,285.00	n/a	charges.	New Fee
	6	Residential accommodation – greater than 50 dwellings	n/a	\$3,220.00	n/a		New Fee
	7	Commercial/Industrial Sites/Mixed development	n/a	\$3,220.00	n/a		New Fee
	SPORTS & RECREATION   Inner West Aquatic Facilities						
	1	Inner west Aquatic Facilities subheading description	n/a	The following outlines the consolidated fees and charges for our three major Inner West Aquatic Centres; Ashfield Aquatic Centre, Annette Kellerman Aquatic Centre and Leichhardt Park Aquatic Centre. Where a fee is different to another centre, the fee will be listed under the "Additional Inner West Aquatic Fee" section.	n/a	Fee Subheading changed to clarify revised consolidated aquatic fee structure.	Rewording
	2	Pool Entry subheading description	A valid government issued pensioner concession card must be presented to be eligible for concession rates.	A valid government issued pensioner concession card or seniors card must be presented to be eligible for concession or senior rates. Please note our centres do not accept seniors savers cards.	n/a	Rewording to provide clarification	Rewording
	3	<del>Volunteer – assisting people with disability, (up to 2 Carers for people with a disability)</del>	Free	Free	n/a	Rewording to be consistent with other centres	Rewording
	SPORTS & RECREATION   Inner West Aquatic Facilities   Annette Kellerman Aquatic Centre   Pool Entry						
	1	Senior Card Holder/ <del>Tertiary Student / Special health program</del>	\$7.00	\$5.70	-18.6%	Reduction to harmonise with other centres. Split fee into 2 fees. Senior Card holder and Tertiary Student	Below Indexation / Rewording
	2	<del>Senior Card Holder /</del> Tertiary Student <del>/ Special health program</del>	\$7.00	\$7.00	0.0%	Hold fee to harmonise with other centres. Split fee into 2 fees. Senior Card holder and Tertiary Student	Below Indexation / Rewording
	3	Little Champions Program – 5 weeks	\$35.00	n/a	n/a	Delete fee as not used	Delete Fee
	4	Little Champions Program – 10 weeks	\$70.10	n/a	n/a	Delete fee as not used	Delete Fee
	5	Champions Program – 5 weeks	\$84.00	n/a	n/a	Delete fee as not used	Delete Fee
	6	Champions Program – 10 weeks	\$169.20	n/a	n/a	Delete fee as not used	Delete Fee
	7	General Pensioner Concession	\$1.40	\$1.50	7.1%	Greater than 4.1% is due to rounding to the nearest 10c	Above indexation
	SPORTS & RECREATION   Inner West Aquatic Facilities   Annette Kellerman Aquatic Centre   Health & Fitness						

Service Area	Item	Fee Name	2022-23 (Inc. GST)	2024-25 (incl GST)	Proposed %	Comment	Change Type
	1	School fitness program	\$13.60	\$11.50	-15.4%	Price reduction to match LPAC cost as harmonisation activity	Below Indexation
	2	Exercise Physiologist – 10 x 0.5 hour sessions	\$755.80	n/a	n/a	Remove - ex Phys is not offered at any IWA site	Delete Fee
	<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Annette Kellerman Aquatic Centre   Learn to Swim</b>						
	1	All abilities private lesson 1 x 30 minutes	\$22.50	n/a	n/a	Remove as this fee is the same as a standard LTS per class.	Delete Fee
	2	Concession Child - Learn to Swim	\$11.00	\$12.10	10.0%	Increase fee to harmonise with other centres over several years	Above Indexation
	3	School Learn to Swim - IWC instructor per student per session	\$10.40	\$11.45	10.1%	Increase fee to harmonise with other centres over several years	Above Indexation
	<b>SPORTS &amp; RECREATION   Additional Inner West Aquatic Fees   Annette Kellerman Aquatic Centre   Advanced Learn to Swim Mini-Squad</b>						
	1	Pensioner/Health Care Card Holder – 3 visits per week	\$8.86	n/a	n/a	Delete fee as not used	Delete Fee
	2	Advanced Learn to Swim - Pensioner/Health Care Card Holder – 1st Child - 2 Lesson per week	\$9.70	\$10.10	4.1%	Rewording to provide clarification of fee	Rewording
	3	Advanced Learn to Swim - Pensioner/Health Care Card Holder – 1st Child - 1 Lesson per week	\$10.50	\$10.90	3.8%	Rewording to provide clarification of fee	Rewording
	4	Advanced Learn to Swim - 1st Child - 2 visits per week	\$29.55	\$33.80	14.4%	Rewording to provide clarification of fee. Increase fee above CPI to harmonise fee with other centres.	Rewording/ above indexation
	5	Advanced Learn to Swim - 1st Child - 1 visit per week	\$20.64	\$22.70	10.0%	Rewording to provide clarification of fee. Increase fee above CPI to harmonise fee with other centres over several years	Rewording/ above indexation
	6	Advanced Learn to Swim - 1st Child - 3 visits per week	\$43.55	\$45.30	4.0%	Rewording to provide clarification of fee	Rewording
	<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Annette Kellerman Aquatic Centre   Other Membership Fees</b>						
	1	Direct Debit failed payment fee	n/a	\$6.60	n/a	Include fee as not previously listed. Fee inline with the rate under our agreement with debit provider	New Fee
	<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Annette Kellerman Aquatic Centre   Miscellaneous</b>						
	1	Locker Hire – Per Visit	Free	Free	n/a	Remove from fees and charges - no fees charged for lockers at all facilities	Delete Fee
	<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Annette Kellerman Aquatic Centre   Facility Bookings</b>						
	1	Hire of Pool for Filming – per day	\$5,402.40	n/a	n/a	Delete fee as not used	Delete Fee
	2	Hire of Whole Facility – per day	\$8,489.40	n/a	n/a	Remove - cannot offer private hire of whole facility for a public pool	Delete Fee
	3	Hire Function – Per Hour	\$61.50	n/a	n/a	Duplication - remove	Delete Fee
	4	Events – Per Head	\$8.40	n/a	n/a	Delete fee as not used	Delete Fee
	5	Birthday Parties food and drink options to be negotiated with Kellerman's Café	\$38.10	n/a	n/a	Remove fee as food packages handled by café operators	Delete Fee

Service Area	Item	Fee Name	2022-23 (Inc. GST)	2024-25 (incl GST)	Proposed %	Comment	Change Type
	6	General pool Hire 50m – Per Lane Per Hour, <del>pro rata for varied pool lengths</del>	\$55.00	\$57.30	4.2%	Rewording to provide clarification of fee	Rewording
		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Annette Kellerman Aquatic Centre   Membership</b>					
	1	Inner West Fitness Pass for Learn to Swim and <del>Squads families</del> - fortnightly debit	\$33.09	\$34.40	4.0%	Amend description to include squad families	Rewording
	2	Family <del>Pass</del> -Gym Membership – 12 months	\$2,797.80	\$2,912.50	4.1%	Rewording to be consistent with other centres	Rewording
		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Annette Kellerman Aquatic Centre   Holiday Programs</b>					
	1	Holiday Programs – Per 4 Hours	\$46.70	n/a	n/a	Delete fee as not used	Delete Fee
		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Ashfield Aquatic Centre   Personal Training</b>					
	1	Personal Training for People with a Disability – 1 x <del>30 minute session</del>	\$50.30	\$52.40	4.2%	Rewording to provide clarification of fee	Rewording
		<b>SPORTS &amp; RECREATION   Additional Inner West Aquatic Fees   Ashfield Aquatic Centre   Learn to Swim</b>					
	1	Concession Adult - Learn to Swim	\$16.60	\$16.60	0.0%	Hold to harmonise	Below Indexation
		<b>SPORTS &amp; RECREATION   Additional Inner West Aquatic Fees   Ashfield Aquatic Centre   Pool Entry</b>					
	1	<del>Full Time Student (Tertiary) and Special health program</del> Seniors card holder	\$7.00	\$5.70	-18.6%	Reduction to harmonise fee with LPAC	Below Indexation / Rewording
	2	Full Time Student (Tertiary) <del>and Seniors card holder Special health program</del>	\$7.00	\$7.00	0.0%	Hold to harmonise	Below Indexation / Rewording
		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Ashfield Aquatic Centre   Competitive Squads</b>					
	1	Performance Squads fortnightly DD - unlimited attendance in squads program. Includes swimming membership.	\$136.50	n/a	n/a	Delete fee as not used	Delete Fee
	2	Gold/Performance Squads fortnightly DD 5+ sessions per week. Includes a gym membership for participants 16+ years of age. Includes swim membership for participants aged 15 and under.	\$118.30	\$105.00	-11.2%	Price reduction based on industry benchmarking	Below Indexation
	3	Bronze Squads fortnightly DD up to 3 sessions per week	\$63.10	\$65.00	3.0%	Less than CPI increase due to adjusting fees in line with industry	Below Indexation
		<b>SPORTS &amp; RECREATION   Additional Inner West Aquatic Fees   Ashfield Aquatic Centre   Advanced Learn to Swim</b>					
	1	Advanced Learn to Swim - 1st Child - 2 visits per week	N/A	\$33.80	n/a	New GST free fee for advanced learn to swim lessons, previously called "mini squads" and charged at junior squad rate	New Fee
	2	Advanced Learn to Swim - 1st Child - 1 visit per week	N/A	\$23.60	n/a	New GST free fee for advanced learn to swim lessons, previously called "mini squads" and charged at junior squad rate	New Fee
		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Ashfield Aquatic Centre   Membership</b>					
	1	Inner West Fitness Pass for Learn to Swim and <del>Squads families</del> - fortnightly debit	\$33.09	\$34.40	4.0%	Reword to include squad families	Rewording

Service Area	Item	Fee Name	2022-23 (Inc. GST)	2024-25 (incl GST)	Proposed %	Comment	Change Type
SPORTS & RECREATION		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Ashfield Aquatic Centre   Miscellaneous</b>					
	1	Locker Hire – Per Visit	No Charge	No Charge	n/a	remove from fees and charges - no fees charged for lockers at all facilities	Delete Fee
	2	Inflatable	\$5.00	n/a	n/a	Remove - not charged as a separate item	Delete Fee
		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Ashfield Aquatic Centre   Special Health &amp; Fitness Program</b>					
	1	<del>Fitness Program – Members</del> Specialist Health & Fitness Program - 6 Weeks (Members)	\$181.10	\$188.50	4.1%	Rewording fee to be consistent with other centres	Rewording
	2	<del>Bootcamp/Fitness Program – Non-Members</del> Specialist Health & Fitness Program - 6 Weeks (Non Members)	\$355.90	\$370.50	4.1%	Rewording fee to be consistent with other centres	Rewording
		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Ashfield Aquatic Centre   Other Membership Fees</b>					
	1	Direct debit transaction fee – fortnightly billing (note direct debit available for bank debit accounts and Visa and MasterCard credit cards only)	\$0.60	n/a	n/a	Delete fee as not used. Council absorbs this cost	Above Indexation
	2	Direct Debit failed payment fee	\$7.30	\$6.60	-9.6%	Fee in-line with the rate under our agreement with debit provider	Below Indexation
		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Ashfield Aquatic Centre   Facility Bookings</b>					
	1	Olympic Pool (Part or Full Day)	\$1,089.30	n/a	n/a	Remove - replaced by pro rata 50m general pool hire rate	Delete Fee
	2	Hire of indoor pool lane	\$48.10	n/a	n/a	Remove - replaced by pro rata 50m general pool hire rate	Delete Fee
	3	Diving Pool (Part or Full Day)	\$778.30	n/a	n/a	No diving pool exists at this facility - fee to be removed.	Delete Fee
	4	Additional Lifeguard required for booking <del>charged at market rate</del>	Hourly rate	Hourly rate	n/a	Rewording to provide clarification of fee	Rewording
		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Ashfield Aquatic Centre   Vacation Care</b>					
	1	Week block (5 days) Per Child	\$272.80	n/a	n/a	Delete fee as not used	Delete Fee
	2	Vacation care late fee per 15 minute interval	\$21.80	n/a	n/a	Delete fee as not used	Delete Fee
	3	Per Child per day	\$66.70	n/a	n/a	Delete fee as not used	Delete Fee
		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Leichhardt Park Aquatic Centre   Nutrition/Fitness Assessment/Special Fitness Consultation</b>					
	1	Subsequent consultations	\$75.10	n/a	n/a	Delete fee as not applied	Delete Fee
	2	Initial consultation	\$148.50	n/a	n/a	Remove - special fitness assessment fee applied instead	Delete Fee
	3	Body Fat Test	\$29.50	n/a	n/a	Delete fee as not used	Delete Fee
		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Leichhardt Park Aquatic Centre   Learn to Swim</b>					
	1	School Learn to Swim - IWC instructor per student per session	\$13.70	\$13.70	0.0%	Hold to harmonise	Below Indexation
	2	Learn to Swim per class	\$23.20	\$23.40	0.9%	Minor increase to harmonise with other centres fees	Below Indexation
		<b>SPORTS &amp; RECREATION   Additional Inner West Aquatic Fees   Leichhardt Park Aquatic Centre   Learn to Swim</b>					
	1	Concession Adult - Learn to Swim	\$16.60	\$16.60	0.0%	Hold to harmonise	Below Indexation



Service Area	Item	Fee Name	2022-23 (Inc. GST)	2024-25 (incl GST)	Proposed %	Comment	Change Type
		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Leichhardt Park Aquatic Centre   Squad &amp; Stroke Correction</b>					
	1	Junior Squad - 1st Child - 3 visits per week	\$47.90	n/a	n/a	Delete fee as not applied	Delete Fee
		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Leichhardt Park Aquatic Centre   Membership</b>					
	1	Inner West Fitness Pass for Learn to Swim and Squads families - fortnightly debit	\$33.09	\$34.40	4.0%	Include Squad Families	Rewording
		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Leichhardt Park Aquatic Centre   Pool Entry</b>					
	1	General Pensioner Concession	\$1.40	\$1.50	7.1%	Greater than 4.1% is due to rounding to the nearest 10c	Above Indexation
	2	Full Time Student (Tertiary)	\$7.00	\$7.00	0.0%	Hold to harmonise	Below Indexation
		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Leichhardt Park Aquatic Centre   Swim Membership</b>					
	1	Flexible Direct Debit payment option – no fixed term, minimum 2 months membership. The fortnightly direct debit payment may be terminated with 14 days notice.*	\$49.10	\$51.10	4.1%	Change from 30 days to 14 days	Rewording
	2	Flexible Direct Debit payment option – no fixed term, minimum 2 months membership. The fortnightly direct debit payment may be terminated with 14 days notice.*	\$73.70	\$76.70	4.1%	Change from 30 days to 14 days	Rewording
		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Leichhardt Park Aquatic Centre   Other Membership</b>					
	1	Direct debit transaction fee – fortnightly billing (note direct debit available for bank debit accounts and Visa and MasterCard credit cards only)	\$0.60	N/A	n/a	Delete fee as not used. Council absorbs this cost	Above Indexation
	2	Direct Debit failed payment fee	\$7.30	\$6.60	-9.6%	Fee in-line with the rate under our agreement with debit provider	Below Indexation
		<b>SPORTS &amp; RECREATION   Additional Inner West Aquatic Fees   Leichhardt Park Aquatic Centre   Advanced Learn to Swim</b>					
	1	Advanced Learn to Swim - 1st Child - 1 visit per week	\$0.00	\$23.60	n/a	New GST free fee for advanced learn to swim lessons, previously called "mini squads" and charged at junior squad rate	New Fee
	2	Advanced Learn to Swim - 1st Child - 2 visits per week	\$0.00	\$33.80	n/a	New GST free fee for advanced learn to swim lessons, previously called "mini squads" and charged at junior squad rate	New Fee
		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Leichhardt Park Aquatic Centre   Facility Bookings</b>					
	1	Olympic/Diving Pool * Per hour	\$151.00	n/a	n/a	Remove - replaced by pro rata 50m general pool hire rate	Delete Fee
	2	Olympic/Diving Pool (schools outside Leichhardt municipality) *Per Lane Per Hour	\$49.60	n/a	n/a	Remove - duplication	Delete Fee
	3	Olympic Pool / Diving Pool *Per Hour	\$138.90	n/a	n/a	Remove - duplication	Delete Fee
	4	Olympic Pool (part or full day)	\$1,090.20	n/a	n/a	Remove - replaced by pro rata 50m general pool hire rate	Delete Fee
		<b>SPORTS &amp; RECREATION   Inner West Aquatic Facilities   Leichhardt Park Aquatic Centre   Facility Bookings</b>					
	1	Exclusive use of lanes by sporting clubs/community groups. Per lane/per hour.	\$49.60	n/a	n/a	Remove - not used	Delete Fee
	2	Additional Lifeguard required for booking charged at market rate	Council Rate	Council Rate	n/a	Rewording to provide clarification of fee	Rewording
		<b>SPORTS &amp; RECREATION   Additional Inner West Aquatic Fees   Leichhardt Park Aquatic Centre   Health &amp; Fitness</b>					

Service Area	Item	Fee Name	2022-23 (Inc. GST)	2024-25 (incl GST)	Proposed %	Comment	Change Type
	1	Adult Gym/ Group Fitness	\$27.50	\$26.60	-3.3%	Reduction to harmonise fee with AAC and AKAC price	Below Indexation
		<b>SPORTS &amp; RECREATION   Additional Inner West Aquatic Fees   Dawn Frasier Baths   Pool Entry</b>					
	1	Senior Card Holder/Tertiary Student	\$3.50	\$3.70	5.7%	Greater than CPI due to rounding to nearest 10c	Above indexation
	2	General Pensioner Concession	\$1.40	\$1.50	7.1%	Greater than CPI due to rounding to nearest 10c	Above indexation
		<b>SPORTS &amp; RECREATION   Additional Inner West Aquatic Fees   Dawn Frasier Baths   Other Membership Fees</b>					
	1	Direct Debit failed payment fee	n/a	\$6.60	n/a	Include fee as not previously listed. Fee in-line with the rate under our agreement with debit provider	New Fee
	2	Additional Lifeguard required for booking charged at market rate	At Hourly Rate	At Hourly Rate	n/a	Rewording to provide clarification of fee	Rewording
		<b>SPORTS &amp; RECREATION   Additional Inner West Aquatic Fees   Dawn Frasier Baths   Facility Bookings</b>					
	1	One Off Booking Fee -Sporting Clubs/schools Lane Hire/Carnival Booking Fees	\$49.60	n/a	n/a	Delete fee as not used	Delete Fee
		<b>SPORTS &amp; RECREATION   Additional Inner West Aquatic Fees   Fanny Durack   Pool Entry</b>					
	1	General Pensioner Concession	\$1.40	\$1.50	7.1%	Greater than CPI due to rounding to nearest 10c	Above Indexation
	2	Child 5-16 years	\$3.90	\$4.10	5.1%	Greater than CPI due to rounding to nearest 10c	Above Indexation
		<b>SPORTS &amp; RECREATION   Additional Inner West Aquatic Fees   Fanny Durack   Other Membership Fees</b>					
	1	Direct Debit failed payment fee	n/a	\$6.60	n/a	Include fee as not previously listed. Fee in-line with the rate under our agreement with debit provider	New Fee
		<b>SPORTS &amp; RECREATION   Additional Inner West Aquatic Fees   Fanny Durack   Advanced Learn to Swim Mini-Squads</b>					
	1	Pensioner/Health Care Card Holder – 1st Child - 3 Lesson per week	\$8.86	n/a	n/a	Delete fee as not used	Delete Fee
	2	Mini Squad - 1st Child - 3 visits per week	\$43.55	\$44.97	3.3%	Delete fee as not used	Delete Fee
	3	Advanced Learn to Swim - Pensioner/Health Care Card Holder – 1st Child - 2 Lesson per week	\$9.70	\$10.10	4.1%	Rewording to provide clarification of fee	Rewording
	4	Advanced Learn to Swim -Pensioner/Health Care Card Holder – 1st Child - 1 Lesson per week	\$10.40	\$10.80	3.8%	Rewording to provide clarification of fee	Rewording
	5	Advanced Learn to Swim - 1st Child - 2 visits per week	\$29.55	\$30.80	4.2%	Rewording to provide clarification of fee	Rewording
	6	Advanced Learn to Swim - 1st Child - 1 visit per week	\$20.60	\$21.40	3.9%	Rewording to provide clarification of fee	Rewording
		<b>SPORTS &amp; RECREATION   Additional Inner West Aquatic Fees   Fanny Durack   Facility Bookings</b>					
	1	Exclusive use of lanes by sporting clubs/community groups. Per lane/per hour – up to a maximum of 3 lanes.	\$93.00	n/a	n/a	Delete fee as not used	Delete Fee

Service Area	Item	Fee Name	2022-23 (Inc. GST)	2024-25 (incl GST)	Proposed %	Comment	Change Type
	2	Carnival Hire - Schools/organisations Within LGA (per event, plus entry fees) FDAC Max 6 Lanes	\$520.70	n/a	n/a	Remove - fees are not used and higher than benchmark, fees from other centres for this item will be applied instead	Delete Fee
	3	Carnival Hire - Schools/organisations Outside LGA (per event, plus entry fees) FDAC Max 6 Lanes	\$1,184.20	n/a	n/a	Remove - fees are not used and higher than benchmark, fees from other centres for this item will be applied instead	Delete Fee
	4	Carnival Hire - Not for Profit organisations within LGA (per event, plus entry fees) FDAC Max 6 Lanes	\$262.00	n/a	n/a	Remove - fees are not used and higher than benchmark, fees from other centres for this item will be applied instead	Delete Fee
	5	Hire of Pool Filming – up to 1 week	\$6,510.20	n/a	n/a	Remove - fee is not applied at any centre	Delete Fee
	<b>SPORTS &amp; RECREATION   Debbie &amp; Abbey Borgia Community Recreation Centre - Steel Park</b>						
	1	Promotional activities - Prices can be varied for promotional, program development and marketing activities authorised by Inner West Council Senior Aquatics and Recreation staff/delegated authorised officers	n/a	n/a	n/a	New description under Debbie & Abbey Borgia Community Recreation Centre - Steel Park category	Rewording
	2	Harmonisation activities – Prices or categories can be applied between Recreation Centre where a fee does not currently exist or for program development activities authorised by senior aquatics staff/delegated officers	n/a	n/a	n/a	New description under Debbie & Abbey Borgia Community Recreation Centre - Steel Park category	Rewording
	<b>SPORTS &amp; RECREATION   Robyn Webster Sports Centre</b>						
	1	Promotional activities - Prices can be varied for promotional, program development and marketing activities authorised by Inner West Council Senior Aquatics and Recreation staff/delegated authorised officers	n/a	n/a	n/a	New description under Robyn Webster Sports Centre category	Rewording
	2	Harmonisation activities – Prices or categories can be applied between Recreation Centre where a fee does not currently exist or for program development activities authorised by senior aquatics staff/delegated officers	n/a	n/a	n/a	New description under Robyn Webster Sports Centre category	Rewording
	<b>SPORTS &amp; RECREATION   Robyn Webster Sports Centre   Court Hire - Peak Time (Weekdays from 5.00 pm and all Weekend)</b>						
	1	Full court – per hour, commercial	\$80.00	\$85.00	6.3%	Greater than CPI due to bringing the cost in line with comparable neighbouring venues identified in benchmarking exercise	Above Indexation

Service Area	Item	Fee Name	2022-23 (Inc. GST)	2024-25 (incl GST)	Proposed %	Comment	Change Type
		<b>SPORTS &amp; RECREATION   Robyn Webster Sports Centre   Court Hire</b>					
	1	Badminton Court – per hour	n/a	\$26.90	n/a	New fee in line with local comparable sites	New Fee
	2	Full court - per hour	n/a	\$85.00	n/a	New fee in line with local comparable sites	New Fee
	3	Full court - per hour - booking of at least 10 consecutive weeks	n/a	\$76.50	n/a	New fee in line with local comparable sites	New Fee
Properties and Strategic Investment		<b>CORPORATE   PROPERTIES   HALL &amp; VENUE HIRE   Meeting Rooms</b>					
	1	MEETING ROOMS ANNADALE COMMUNITY CENTRE - Meeting Room, GRAHAM YARROLL - Euphemia Ferrier Meeting Room, HANNAFORD COMMUNITY CENTRE - Meeting Room, <b>HANNAFORD COMMUNITY CENTRE - Media Room</b> , JIMMY LITTLE COMMUNITY CENTRE - Meeting Room, St PETERS TOWN HALL - Ground Floor Meeting Room, ST PETERS TOWN HALL - Upstairs Meeting Rooms 1 & 2, <b>MARRICKVILLE LEARNING ROOMS - JJ Cahill Room</b>	N/A	N/A	n/a	Additional venues added to the parents hierarchy	Rewording
	2	Hannaford Community Centre Meeting & Media Rooms Combined Hire - Primary Room Full Fee, Additional Room 50% of Charge per Room	N/A	Additional Room 50% of Charge per Room	n/a	Additional fee	New Fee
		<b>CORPORATE   PROPERTIES   HALL &amp; VENUE HIRE   ACTIVITY ROOMS &amp; SMALL HALLS</b>					
	3	Marrickville Library Learning Rooms Combined Hire - Primary Room Full Fee, Additional Room 50% of Charge per Room	N/A	Additional Room 50% of Charge per Room	n/a	Additional fee	New Fee
		<b>CORPORATE   PROPERTIES   HALL &amp; VENUE HIRES   MEDIUM HALLS/MICHAEL MAHER ROOM</b>					
	4	Weekday Evening Rate (5pm till close)	\$460.00	\$400.00	-13.0%	Calculational base on daily rate	Below Indexation
	5	Weekend Day Rate (opening till 5pm)	\$460.00	\$400.00	-13.0%	Calculational base on daily rate	Below Indexation
	6	Weekend Evening Rate (5pm till close)	\$460.00	\$400.00	-13.0%	Calculational base on daily rate	Below Indexation
Governance & Risk		<b>CORPORATE   GOVERNANCE &amp; RISK   ACCESS TO INFORMATON</b>					
	7	Printing A4 or A3 - Per page (Minimum Charge \$10.00)	\$1.10	\$1.20	9.1%	Greater than CPI due to rounding to nearest 10c	Above indexation

Service Area	Item	Fee Name	2022-23 (Inc. GST)	2024-25 (incl GST)	Proposed %	Comment	Change Type
Traffic & Transport		<b>INFRASTRUCTURE   TRAFFIC AND PARKING FEES   Car Share Parking Space Fees</b>					
	1	Install/refresh car share linemarking	n/a	POA	n/a	Clarify car share linemarking fees rather than relying on the general linemarking line under the General Fee section.	New Fee
		<b>INFRASTRUCTURE   TRAFFIC AND PARKING FEES   Business Parking Permit Fees</b>					
	2	Tradepersons temporary parking permit - <del>(Ashfield/Marrickville/Dobroyd- Point/Haberfield/Summer- Hill/Ashbury/Croydon/Murlistone Park/Croydon- Park/Comperdown/Petersham/Dulwich Hill/St- Peters/Stammore/Lewisham/Sydenham/Tempe)</del> per permit per week	\$214.00	\$222.80	4.1%	Trade permits are applicable across LGA. Previously an error in leaving suburb names. Per week added to description for clarity.	Rewording
		<b>INFRASTRUCTURE   TRAFFIC AND PARKING FEES   Car Park Fees</b>					
	3	Parking Meter Fees – Off-street parking (Lennox 8am-10pm) – per hour	\$2.80	\$3.00	7.1%	Rounding to nearest 10c has allowed for the fee to go above the indexation threshold of 5%	Above Indexation
Engineering	4	Parking Meter Fees – Off-street parking (Edgeware – 6pm-10pm) – per hour	\$2.80	\$3.00	7.1%	Rounding to nearest 10c has allowed for the fee to go above the indexation threshold of 5%	Above Indexation
		<b>INFRASTRUCTURE   ENGINEERING SERVICES   ROAD ACCESS PERMIT FEES   Road, Footpath, Car Park Occupation</b>					
	1	<b>CURRENT</b> There is no charge for a promotional or community event principally involving "not for profit" or local organisation/business(es) - subject to approval. <b>PROPOSED</b> There is no charge for a promotional or community event principally involving registered NFP organisations, charities, public Schools and non-commercial community applicants - subject to approval.				This change more clearly defines the applicants who may be eligible for fee waivers. In combination with the change in definition of a commercial event, the wording of the waiver means that smaller (not major or ticketed) events by local businesses would only be subject to the sqm rate for occupancy, rather than the higher commercial event charge.	Note Rewording
	2	Footpath Occupation/Road Occupancy/Car Park Occupation for a <b>major or ticketed</b> commercial event (up to 2 consecutive days) – per street block per event	\$6,029.50	\$6,276.80	4.1%	For <b>Road, Footpath, Car Park Occupation approvals</b> , the sqm rate would apply for any event deemed to not be Major or Ticketed. For <b>Temporary Road Closure Fees</b> the daily road closure rate would apply for any event deemed to not be Major or Ticketed.  This change makes for a more reasonable charge for smaller events, equivalent to the charge for work activities.	Fee Rewording

Service Area	Item	Fee Name	2022-23 (Inc. GST)	2024-25 (incl GST)	Proposed %	Comment	Change Type
Engin		INFRASTRUCTURE   ENGINEERING SERVICES   ROAD ACCESS PERMIT FEES   Temporary Road Closure Fees					
	3	<b>CURRENT</b> There is no charge for residents' neighbourhood street parties or for events deemed to have significant local or community benefit subject to approval.  <b>PROPOSED</b> There is no charge for a residents' neighbourhood street party or for a promotional or community event principally involving registered NFP organisations, charities, public Schools and non-commercial community applicants - subject to approval.				This change more clearly defines the applicants who may be eligible for fee waivers. In combination with the change in definition of a commercial event, the wording of the waiver means that smaller (not major or ticketed) events by local businesses would only be subject to the daily road closure rate, rather than the higher commercial event charge.	Note Rewording
	4	Temporary Full Road Closure for a major or ticketed commercial event (up to 2 consecutive days) – per street block per event	n/a	\$6,276.80	n/a	Major or ticketed events that attract this charge will most commonly be related to a <b>Temporary Full Road Closure</b> , so for clarity, it is proposed to also include this Fee within this section – currently it only sits within the <b>Road, Footpath, Car Park Occupation</b> section but applies to both. This Fee should sit next to the daily road closure fee and only one or the other will be charged for a permit.	New Fee
Resource Recovery		PLANNING   RESOURCE RECOVERY   RECYCLING & WASTE MANAGEMENT - IWC					
	1	Council rebates 100% of the domestic waste management charge to pensioners who have continuously been ratepayers / residents of the Municipality of IWC for ten years or longer. <b>* As per the Council resolution on the 20th February 2024, General Manager may waive additional charges for upsizing red lid</b>				Note has been amended to include the waiver for upsized bins due to FOGO.	Rewording
	2	Minimum DWM per service: 80L or less fortnightly garbage, 240L fortnightly recycling & 240L weekly food & organic waste	\$377.00	\$397.50	5.4%	In 2021/22, Council harmonised the Domestic Waste Management Charge (DWMC) in conjunction with General Rates harmonisation. It was proposed to provide a DWMC partial cost recovery charge over 7 years drawing down on the reserve by \$7m over this period. This was to smooth out the impacts of changes caused by Rates Harmonisation. In addition, the prior two financial years were generating a surplus of \$5m and Council had a reserve balance of \$30m. The DWMC was to transition over 7 years and increase above CPI in order to achieve a cost neutral charge by year 7.	Above Indexation
	3	Standard DWM per service: 120L fortnightly garbage, 240L fortnightly recycling & 240L weekly food & organic waste*	\$502.00	\$530.00	5.5%		Above Indexation
	4	Maximum DWM per service :240L fortnightly garbage, 240L fortnightly recycling & 240L weekly food & organic waste*	\$753.00	\$795.00	5.5%		Above Indexation
	5	Vacant Land/Availability Charge	\$251.00	\$265.00	5.5%	The fees and charges for 2023/24 financial year was 5% compared to CPI 7.8%. This reduced the reserve more than anticipated and a higher increase to CPI of 4.1%. The two year average CPI is 5.95% and lower than the increase applied for 2023/24 financial year of 5.5%.	Above Indexation





Resourcing Strategy  
Long Term Financial Plan 2024-2034  
Draft April 2024



## EXECUTIVE SUMMARY

The Inner West Council was formed by the amalgamation of Ashfield, Leichhardt and Marrickville Councils in May 2016. Council is operating from a position of financial stability and has used the Integrated Planning and Reporting (IPR) Framework to drive long term financial sustainability and ensure Council remains fit for the future as an amalgamated entity. This iteration of the Long Term Financial Plan (LTFP) has incorporated the 'Fit For The Future Financial Key Performance Indicators' (KPI's) along with statutory Annual Reporting KPI's. The overall objective of this LTFP is to ensure that Council is financially sustainable whilst achieving the outcomes of Community Strategic Plan (CSP). The integrated planning approach requires that Council provide an understanding of its longer-term financial position to best direct its resources to achieve CSP outcomes.

This LTFP sets out two scenarios that each, at the very least, maintain current service levels and establish a balanced budget. In summary:

**Scenario 1 – Business as Usual, maintain existing service levels.**

- Council continues to operate at the existing service levels to the community and maintaining the capital works program to ensure infrastructure is renewed or upgraded over the 10 years. This scenario also ensures that Council is financial sustainable by ensuring there are funds available to deliver infrastructure and services to the community.

**Scenario 2 – Addresses the Infrastructure Asset Renewal Backlog.**

- Council continues to provide its services to the community as per scenario 1 with the inclusion of a process to reduce the infrastructure backlog of \$25.3m from the 2022/23 financial statements over the course of the LTFP. With the planned infrastructure spend spread over the 10 year LTFP the model shows Council being in a general funds deficit by 2026/27 financial year.

Council is continually reviewing its efficiency and effectiveness and reinvesting efficiency gains back into the community. It is acknowledged there are challenges that will need to be monitored, particularly in the area of capital works and asset management, but Council is actively working on meeting those challenges and ensuring that condition levels are improved.

A community led engagement process was undertaken by Council to establish *Our Inner West 2036* the Inner West Council's first Community Strategic Plan (CSP). This LTFP was prepared using the assumptions which are clearly outlined in the review document and align to the outcomes outlined in the CSP. However, as with all things, future unforeseen factors can have an impact affecting Council's financial position. Past assumptions will not always prevail. Long term plans such as this LTFP document are useful tools to assist to identify financial issues before they eventuate and enable a strategy or plan to be developed to deal with any issues if and when they arise.



## 1.0 Financial Planning Context

### 1.0.1 Working Capital

Working Capital broadly represents monies that Council is required by law, to hold separately (to Council's general fund) as they can only be spent for specified purposes.

Funds that are legislatively required to be kept separate include:

- Developer Contributions raised under the Environmental Planning and Assessment Act, 1979 which must be spent to fund community infrastructure in accordance with the development contribution plan under which they were collected. Public Domain Contributions which are made by developers are similarly held by Council.
- Domestic Waste Management funds are raised under the Local Government Act 1993 and can only be used to support waste collection, recycling and related activities. These include funds set aside to replace the garbage, recycling or green waste bin fleet or truck fleet.
- A Stormwater Management Service Charge is raised annually by Council under the Local Government Act 1993. Funds that are not used in any one year must be held for use on authorised stormwater management and related activities.
- Grant funding provided for a specific purpose by the Commonwealth or State Government must be held by Council for that purpose.

Funds that are set aside for specific purposes by Council include:

- Employee Leave Entitlements: Council sets aside cash to pay out liabilities for accrued employee annual and long service leave. Council's Workforce Management Strategy has identified the need to cash back 49% of total leave liability to mitigate any financial risks surrounding employee leave entitlements.
- Plant, Technology and Vehicle replacement: Council has long term models in place to forecast the timing of heavy plant, motor vehicle and information technology hardware replacement. Funds are allocated to ensure budget is available for replacement.
- Funds held in trust by Council either on behalf of other parties or under a Trust arrangement must be held separately to Council funds and only spent in accordance with the terms of the trust arrangement.
- Loan funds: Council raises loan funds annually to fund its capital program (only if required). Unspent funds are held specifically to ensure those works are completed. Council currently funds these works from unrestricted working capital. See section 1.0.2.

Other unrestricted working capital is held and has been allocated throughout Council's LTFP to fund a number of operational and capital projects.

### 1.0.2 Loan Borrowings

Council borrowed \$40.0 million to redevelop Ashfield Aquatic Centre. This loan is with NSW Treasury TCorp organisation that provides funding opportunities for local government and other State agencies. These borrowings will be repaid from rate income raised over a 20 year period.

Council has principal outstanding on its loan borrowings of \$35.2 million as at 30 June 2023. Council's Debt Service Cover ratio, which measures the availability of operating cash to service debt including interest and principal repayments, is forecast at 16.37 to 1 at the end of 2024/25. This is well above the Office of Local Government's benchmark of 2 to 1.

When Council borrows funds, loans have been used to fund major capital projects and are never used to fund operating projects.

## 1.1 Structure

### 1.1.1 Overview of Structure

This LTFP is structured around two financial models or scenarios, in accordance with the Integrated Planning and Reporting framework. They are:

- Scenario 1 base scenario which captures Council's "Business as Usual" approach maintaining existing service levels.
- Scenario 2 models the Elimination of the Asset Renewal Backlog.

The LTFP details the assumptions used when compiling each scenario, as well as the financial outcomes over a ten-year period. It also lists the major opportunities and risks associated with each scenario, to provide an analysis of the sensitivity of the modelling to a variety of changes.

The last section of the document contains some high-level measures by which Council's long term financial performance will be measured.

## 2. GLOBAL VARIABLES AND ASSUMPTIONS

Below is a list of variables and assumptions that are the drivers in predicting Council's revenue and expenditure forecasts over the 10 years for this iteration of the LTFP. These variables apply to each scenario of this LTFP unless explicitly stated in the particular scenario. Any references made to Consumer Price Index (CPI) will have an assumed rate of 0% per annum for expenditure and 4.1% per annum for income, unless stated otherwise.

### 2.1 Operating Revenue Drivers

The following tables summarise the revenue drivers on which the LTFP has been modelled.

Operating Revenue Area	Assumption
General Rates	Based on the following rate cap in future years: <ul style="list-style-type: none"> <li>• 4.9% 2024/25</li> <li>• 3.0% 2025/26</li> <li>• 2.5% 2026/27 and onwards</li> </ul>
Voluntary Pensioner Rebates	Council offers voluntary pensioner rebates to eligible aged pensioners.  This rebate covers the domestic waste and stormwater charges for resident owners of ten years or greater. For pensioners who do not meet the above criteria, grandfathering provisions exists for pensioners in the former Ashfield, Leichhardt and Marrickville LGA's.

Operating Revenue Area	Assumption
Pensioner Rate Subsidy	The Pensioner Rate Subsidy is set by the State Government at a maximum of \$250 per property per annum. This is a flat subsidy and does not increase annually.
Domestic Waste Management Charge (DWMC) and related User Charges	The DWMC is modelled over the life of the Plan to cover the cost of the provision of the service. The Local Government Act prohibits councils from either subsidising or receiving a profit from the DWMC. The methodology of applying corporate overheads to the domestic waste services has been reviewed and applied from 2018/19 onwards. The budget has been prepared on the basis to drawdown from the Domestic Waste Management Reserve and maintain a reserve for future years to allow capacity to cover increase of costs that are reactive.
Stormwater Management Service Charge	This is a flat charge used to fund stormwater planning and infrastructure. The charge is set by the Local Government Act and associated Regulations as follows: \$25.00 per residential property per annum. \$12.50 per strata unit per annum. \$25.00 per 350m <sup>2</sup> per business property per annum.
Fees	Council generally increases its fees for the services it provides to at least cover general movements in costs each year.  Statutory fees have been increased in accordance with advice given by the relevant statutory body whilst discretionary fees have been increased by CPI. The CPI in the LTFP for future years is: <ul style="list-style-type: none"> <li>4.1% 2024/25</li> <li>3.0% 2025/26</li> <li>2.5% 2026/27 and onwards</li> </ul>
Interest on Investment	The interest Council receives on its investments has been modelled and reviewed annually. The model is linked to the projected level of reserves and forecast interest rates. As cash is expected to diminish over time as Council completes its suite of major projects, a modest and sustainable level of interest income currently supports ongoing operations.
Interest on Overdue Rates	Council charges interest on overdue rates to the maximum allowed by the Minister for Local Government. Council is awaiting the Office of Local Government determination of the 2024/25 rate and is applying the 2023/24 rate of 9.0% per annum in the interim.

Operating Revenue Area	Assumption
Other Revenues	This includes ex gratia rates payments, income from street furniture and credit card fees. It is assumed that these revenue sources will not increase and are indexed according to commercial agreements.
Rental/Lease Income	It is assumed that rental/lease income will increase at least by CPI, in line with provisions of current leases.
Fines	The dollar value of individual fines is determined by the State Government. The volume of fines is a product of the level of compliance with relevant laws and the level of enforcement activity. It is assumed that the total income received from fines are flat.
Operating Grants – General	It is assumed that total income from grants will be flat over the 10 year program and dependant on the initiatives provided by State and Federal Government.
Financial Assistance Grants (FAG)	It is assumed that total income from grants will be flat. The FAG is based on the relative growth of the Inner West's LGA in comparison to the growth of Western Sydney. This projection is in line with the methodology used by the NSW Grants Commission who determine the distribution of the FAG grant every year.
Transport for NSW Block Grant	This is a State Government grant with no increase across the 10 years.
Street Lighting Subsidy	This is a State Government subsidy. It is assumed that this will be flat.
Library Subsidy	This subsidy is provided under the Library Regulation and is administered and set by the State Library of NSW. It is assumed that this will be flat.
Disposal of Property	The scenarios assumes that no income from property sales will be received during the 10 years of the LTFP. Proceeds from sales including profits would be transferred to Council's unrestricted working capital.
Disposal of Plant	The scenarios assumes that plant will be sold at its written down cost during the 10 years of the LTFP. Proceeds from sales including profits are transferred to Council's Plant Replacement restricted working capital.

## 2.2 Operating Revenue Sensitivity Analysis

Operating revenue assumptions will be sensitive to a variety of risks and opportunities, including the following:

- Future rate increases will be based on the Local Government Price Movements agreed to by the Independent Pricing and Regulatory Tribunal (IPART). Historically, rate increases have not kept pace with increasing costs. For 2024/25 IPART have simplified the modelling by measuring the annual change in NSW councils' base costs for three groups of councils which are metropolitan, regional and rural councils. The new model considers:

- Employee costs measured by the Local Government Award.
- Asset costs measured by the Reserve Bank of Australia (RBA) forecast change in the Consumer Price Index (CPI), adjusted to reflect the average difference between changes in the Producer Price Index and changes in the CPI.
- All other operating costs measured by the RBA's forecast change in the CPI.
- Included is a separate Emergency Services Levy (ESL) factor which is lagged by one year that reflects the annual change in each council's ESL contribution.
- Population factor to measure the change in councils residential populations.
- Rate increases provide only for a continuation of existing service levels. The changing demographics of the Inner West community suggest that there may be demand for new or increased levels of services. These will not be able to be funded by ordinary IPART rate increases which are based on movements in costs only.
- The Pensioner Rate Subsidy is set at a maximum of \$250 per property and has not increased since 1993. This creates a greater burden on pensioners.
- The level of individual fines for traffic / parking offences is determined by the State Government.
- The Stormwater Management Charge is fixed and has not risen since its introduction in 2006/07.
- Interest rates have been highly volatile over the past 12 months and have increased rapidly. It is forecast that interest rates will remain flat for the remaining 2023/24 financial year and decline as inflation reduces over the next two financial years.
- Hoarding fees and other Development Assessment income is dependent on the level of development activity in the Inner West LGA. Although stabilised in the past 12 months, expectation is this will grow should greater building density be made available in the LGA through the proposed State Government housing reforms.

### 2.3 Capital Revenue Drivers

The following tables summarise the capital revenue assumptions on which the Base Scenario has been modelled.

Base Scenario Capital Revenue Area	Assumption
Roads to Recovery Grant	This is a Federal Government grant which is used by Council to fund its roads improvement program. It is assumed that this will be flat.
Developer Contributions	The funding which Council receives from developer contributions is reviewed annually. The funding is linked to the projected level of development. All funds are held in a restricted working capital fund for release to finance projects included in Council's plan as a response to increased population growth in the LGA.

## 2.4 Capital Revenue Sensitivity Analysis

Capital revenue assumptions will be sensitive to a variety of risks and opportunities, including the following:

- The Roads to Recovery grants was introduced from 2013/14 and in 2019/20 it was announced that the program will be extended for Councils to 2025/26. The assumption is that the grant will continue throughout the 10 years of this LTFP.
- Council does receive capital grants other than for Roads to Recovery. However, these grants are tied to specific projects and are non-recurrent. As the receipt of other capital grants is difficult to predict, they are not included in the model.

## 2.5 Operating Expenditure Drivers

The following table summarises the operating expenditure assumptions on which the scenarios have been modelled.

Operational Expenditure Area	Assumptions
Salaries and Wages	<p>Increase of salaries and wages in accordance with the State Award commenced 1 July 2023. The salary and wages increase is as follows:</p> <ul style="list-style-type: none"> <li>• 3.5% + Lump Sum 0.5% or \$1,000 (whichever is higher) for 2024/25</li> <li>• 3.0% + Lump Sum 0.5% or \$1,000 (whichever is higher) for 2025/26</li> <li>• 2.5% for 2026/27 and onwards</li> </ul>
Superannuation	<p>This LTFP includes the increase of Superannuation to 11.5% in 2024/25 in line with the Superannuation Guarantee Contributions which will progressively increase to 12.0% in 2025/26.</p> <p>It is assumed that superannuation costs for members of the Defined Benefits Schemes will be paid in accordance with the current advice from the Trustees of the Scheme. Council has developed a model to predict its ongoing contributions toward the Defined Benefits Schemes.</p>
Workers Compensation	<p>Council's Workers Compensation premium was set at \$5.2 million for 2023/24 and it is assumed it will increase to \$5.9 million in 2024/25. The future years increase is as follows:</p> <ul style="list-style-type: none"> <li>• 15% 2025/26</li> <li>• 10% 2026/27</li> <li>• 5% 2027/28</li> <li>• 2.5% 2028/29 and onwards</li> </ul>
Training	It is assumed that expenditure on training will be flat.
Maternity Leave	It is assumed that expenditure on parental leave will be \$414,000 in 2024/25 and will increase by Award increases.
Long Service Leave	Expenditure on Long Service Leave has been modelled and will increase by Award increases. The model is reviewed annually.

Operational Expenditure Area	Assumptions
Materials and Services	Components of materials and contracts expenditure are reviewed individually. The budget includes cost estimates for the actual expected expenditure.
Disposal Costs	The cost of waste disposal has been modelled and is reviewed annually.
Oil and Fuel	It is assumed that oil and fuel costs will increase by CPI per annum over 10 years.
Street Lighting	It is assumed that electricity costs will increase 4.0% per annum for future years.
Electricity	It is assumed that electricity costs will increase by 4.0% per annum for future years.
Gas	It is assumed that gas costs will increase by 4.0% per annum for future years.
Water	It is assumed that water costs will increase by 4.0% per annum for future years.
Telephone and Mobile Phone	It is assumed that fixed and mobile phone and data costs will increase by CPI per annum over 10 years.
Depreciation	Depreciation has been modelled in accordance with Council's Asset Management Plans – refer page 6 of the Asset Management Policy and Strategy.
Other Expenses	This includes contributions to organisations and doubtful debts. It is assumed that these expenses will increase by CPI.
State Government Levies	Council's annual contribution to the Emergency Services Levy (ESL) is estimated to increase by 4.0% for 2024/25 financial year. The remaining State Government charges levied to councils contribute to a range of services and it is assumed that the levies will increase by CPI.
Insurance	It is assumed that insurance costs will increase as follows: <ul style="list-style-type: none"> <li>• 3.5% 2024/25</li> <li>• 3.0% 2025/26</li> <li>• 2.75% 2026/27</li> <li>• 2.5% 2027/28 and onwards</li> </ul>

## 2.6 Operating Expenditure Sensitivity Analysis

Operating expenditure assumptions will be sensitive to a variety of risks and opportunities, including the following:

- The current industrial award was negotiated and applies from 1 July 2023. For 2024/25 the award will be 3.5% + Lump Sum 0.5% or \$1,000 (whichever is higher).
- The Federal government legislated that Superannuation Guarantee Charge (SGC) will rise to 11.5% in 2024/25. The SGC could reach a maximum of 12.0% in 2025/26.
- Natural disasters and other unforeseeable events may impact to increase insurance premium levels.

## 2.7 Capital Expenditure Drivers

Capital Expenditure Area	Assumptions
Information and Communication Technology - Hardware / Software Program	<p>Council currently leases the majority of its Information Technology Hardware over a 4 year lease term. Software costs associated with hardware upgrades are forecast and included in the relevant year within the Operating Budget.</p> <p>The LTFP provides for the full cost of replacement of existing hardware and software. The budget includes the hardware and software replacement program. This program replaces assets at the end of their useful life and also takes into account the consolidation of three existing data centres into one and the consolidation of maintenance agreements and software licences.</p> <p>Maintenance costs are considered as part of the evaluation process and included in the operational budget where required for both software and hardware.</p>
Local Roads and Lanes Program	<p>Council's investment in its Local Roads network has been set at \$8.6 million in 2024/25 funded by Financial Assistance Grants, SRV, Roads to Recovery and general funds. Funding levels are kept at levels to ensure Council exceeds its Renewal Ratio every year for its infrastructure portfolio throughout the LTFP.</p>
Regional Roads Program	<p>Council owns the Regional Road network. NSW TfNSW subsidises upkeep through grants. Council matches funding under the Regional Roads program using unrestricted working capital or other available funding sources. A total of \$1.1 million is anticipated to be spent on Regional Road capital works throughout the 2024/25 financial year. Funding levels are kept at levels to ensure Council exceeds its Renewal Ratio every year for its infrastructure portfolio throughout the LTFP.</p>
Footpath Program	<p>Council's investment in its Footpath Renewal &amp; Upgrade Program has been set at \$3.5m in 2024/25 funded by SRV and unrestricted working capital. Funding levels are kept at levels to ensure Council exceeds its Renewal Ratio every year for its infrastructure portfolio throughout the LTFP.</p>
Bike Facilities Program	<p>Unrestricted working capital and developer contributions are allocated to improve bike facilities to match capital grant funding from the NSW or Federal government or to fund direct works.</p>



Capital Expenditure Area	Assumptions
Traffic Amenities Program	The traffic amenities program is funded from Developer Contributions, SRV, government grant funds or other working capital to improve traffic amenities. The traffic amenities program included in the budget is \$5.5 million (this includes \$2.0 million of PAMP). This program may continue to reduce as the developer contributions reduces nexus on traffic amenities from where the majority of these works are funded.
Stormwater upgrade and renewal Program	Council has a program of catchment studies across the various sub-catchments within its boundaries. These are funded from the Stormwater Charge.  Drainage capital works are funded from SRV funds and unrestricted working capital. Additional capital works are funded from the Stormwater Charge in accordance with the Stormwater Plan.  The total budget is \$3.4 million.
Parks Improvement Program	Park improvements are primarily funded from Developer Contributions, SRV and Federal or State grants. Council's Parks Improvement Program approximately \$15.0 million in 2024/25.

The Capital Program also incorporates expenditure on Council's 'Major Projects' as follows:

Project	Funding available in 2024/25
Greenway	\$24.8 million
Leichhardt Park Aquatic Centre Major Project	\$6.8 million
Main Street Revitalisation	\$7.0 million
Camdenville Park Remediation and Staged Upgrade	\$4.8 million
Inclusive Playgrounds	\$3.9 million

## 2.8 Capital Expenditure Sensitivity Analysis

Capital expenditure assumptions will be sensitive to a variety of risks and opportunities, including the following:

- Council has prepared Asset Management Plans for each of the four infrastructure asset groups (see accompanying Asset Management Plans). As data is updated on the condition of these assets it is likely that further investment will be required to ensure roads, footpaths, drainage, bike networks, parks facilities, buildings and the like continue to be available for both the current and future generations living in the Inner West.
- Council completed a condition rating and audit of all Council bridges, stormwater and park assets in 2024, and this will inform the Asset Management Plans and future capital works programs. Increasing investments to promote accessibility will also be required as the Inner West population ages. This will be planned to ensure an accessibility continuum between local roads, streetscapes and footpaths and transport infrastructure managed by State Government including trains, buses and light rail.

## 2.9 Non-Financial Assumptions

The Inner West Council's adopted Community Strategic Plan provides an overview of the major issues impacting upon the local community. The data and analysis used to arrive at those issues also inform the preparation of this LTFP.

### 3. SCENARIO 1 – BUSINESS AS USUAL

#### 3.1 Scenario 1 Overview

Scenario 1 is predicated on:

- Continuation of existing services at current service levels
- Continuation of existing levels of investment in infrastructure renewal
- Continuation of existing income sources

This scenario also incorporates the following 'major projects':

- Greenway Program
- Leichhardt Park Aquatic Centre Major Project
- Main Street Revitalisation
- Inclusive Playgrounds
- Camdenville Park Remediation and Staged Upgrade
- Balmain Town Hall Renewal
- King George Park Amenities Upgrade
- Tempe Reserve Amenities Building Upgrade

#### 3.2 Scenario 1 Context

Council was formed by the amalgamation of Ashfield, Leichhardt and Marrickville Councils in May 2016 and until service reviews are complete, service levels will remain as they were in the constituent Councils. Council is currently operating from a position of financial stability and has used the Integrated Planning and Reporting (IPR) Framework to drive the long term financial sustainability and ensure Council is fit for the future as a stand-alone entity.

It is evident that while Council's immediate and long term financial position is capable of delivering existing services at their current levels given current costs, an uncertain economic environment and the changing nature of the Inner West community will generate new or expanded needs for services and for associated funding.

Council's major income source, rates, is capped by the State Government and has historically grown at a slower pace than salaries, State Government levies and other costs. As a result, Council has reviewed its expenditure and income generated and prioritised programs to ensure a high level of service is provided to the community while remaining financially responsible. Council has committed to a continuous improvement program throughout the life of this LTFP.

Scenario 1 outlines the method of delivering business as usual whilst Scenario 2 outlines the method of dealing with the infrastructure renewal backlog. These scenarios are illustrative only. As and when the need develops to fund major infrastructure, provide new or expanded services or invest more in infrastructure maintenance, Council will engage with the Inner West community and develop these options further.

#### 3.3 Scenario 1 Financial Projections

The following tables outline the financial impact of Scenario 1 – Business As Usual over the next 10 years by external reporting category.

Scenario 1 - Inner West Council - 10 Year Income Statement Projection

	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)
<b>Income from Continuing Operations</b>											
Rates and Annual Charges	172,988	181,952	188,347	194,276	200,425	206,803	213,166	219,223	224,911	230,749	236,743
User Fees and Charges	55,344	60,913	62,751	64,202	65,828	66,556	68,261	69,870	71,658	73,351	75,226
Interest Income	5,500	9,371	9,025	8,072	7,370	7,407	7,445	7,483	7,273	7,307	7,342
Other Income	17,722	19,766	19,812	19,852	19,892	19,934	19,976	20,020	20,065	20,110	20,157
Rental Income	9,594	10,393	9,751	9,826	9,904	9,983	10,064	10,148	10,233	10,321	10,410
Operating Grants & Contributions	9,844	10,353	10,003	10,003	9,903	9,903	9,903	9,845	9,845	9,845	9,845
Capital Grants & Contributions	37,822	39,918	17,043	12,743	13,143	13,036	13,143	13,143	13,143	13,143	13,143
Gain/Loss on Disposal of Assets	(920)	(1,109)	(920)	(920)	(920)	(920)	(920)	(920)	(920)	(920)	(920)
<b>Total Income from Continuing Operations</b>	<b>307,894</b>	<b>331,556</b>	<b>315,813</b>	<b>318,055</b>	<b>325,546</b>	<b>332,702</b>	<b>341,040</b>	<b>348,811</b>	<b>356,208</b>	<b>363,907</b>	<b>371,947</b>
<b>Expenditure from Continuing Operations</b>											
Employee Benefits and Oncosts	138,351	149,127	153,970	156,846	160,859	164,787	168,814	172,941	177,163	181,479	185,902
Borrowing Costs	792	723	678	638	596	553	510	465	420	373	326
Materials and Services	85,940	95,327	94,173	95,577	95,941	97,878	98,427	99,819	102,013	104,013	106,958
Depreciation	33,839	34,204	34,898	35,364	36,057	36,686	37,217	37,628	37,905	38,186	38,186
Other Expenses	13,341	13,672	14,115	14,499	14,832	15,176	15,518	15,868	16,227	16,595	16,974
Net losses from the disposal of assets											
<b>Total Expenses from Continuing Operations</b>	<b>272,263</b>	<b>293,054</b>	<b>297,834</b>	<b>302,923</b>	<b>308,284</b>	<b>315,080</b>	<b>320,486</b>	<b>326,720</b>	<b>333,728</b>	<b>340,645</b>	<b>348,346</b>
<b>Net Operating Result from Continuing Operations</b>	<b>35,631</b>	<b>38,502</b>	<b>17,979</b>	<b>15,132</b>	<b>17,262</b>	<b>17,622</b>	<b>20,554</b>	<b>22,091</b>	<b>22,480</b>	<b>23,262</b>	<b>23,601</b>
<b>Net Operating Result before Capital Items</b>	<b>(2,191)</b>	<b>(1,416)</b>	<b>936</b>	<b>2,388</b>	<b>4,118</b>	<b>4,586</b>	<b>7,410</b>	<b>8,948</b>	<b>9,337</b>	<b>10,118</b>	<b>10,458</b>

Scenario 1 - Inner West Council - Statement of Financial Position											
	2023/24 (\$'000)	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)	2029/30 (\$'000)	2030/31 (\$'000)	2031/32 (\$'000)	2032/33 (\$'000)	2033/34 (\$'000)
<b>ASSETS</b>											
<b>Current assets</b>											
Cash and cash equivalents	111,074	89,128	69,093	59,350	62,971	61,697	65,836	68,695	75,779	83,765	91,377
Investments	76,276	53,436	19,749	11,370	8,247	7,411	8,082	15,704	19,285	19,572	22,009
Receivables	44,277	41,842	39,540	37,366	35,311	33,368	31,533	29,799	28,160	26,611	25,148
Inventories	217	218	219	220	221	223	224	225	226	227	228
Other	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
<b>Total current assets</b>	<b>231,845</b>	<b>184,624</b>	<b>128,601</b>	<b>108,307</b>	<b>106,750</b>	<b>102,700</b>	<b>105,675</b>	<b>114,423</b>	<b>123,450</b>	<b>130,175</b>	<b>138,762</b>
<b>Non-current assets</b>											
Investments	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950
Receivables	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, property, plant and equipment	2,857,379	2,941,134	3,012,735	3,048,134	3,066,850	3,088,099	3,106,806	3,119,362	3,132,573	3,150,154	3,165,318
Investments accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-
Investment property	73,921	73,921	73,921	73,921	73,921	73,921	73,921	73,921	73,921	73,921	73,921
Intangible assets	6,802	6,802	7,390	7,595	7,595	7,595	7,655	7,655	7,655	7,655	7,715
Right of use assets	247	264	275	287	295	303	310	318	326	334	343
Non-current assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-
<b>Total non-current assets</b>	<b>2,997,299</b>	<b>3,081,071</b>	<b>3,153,271</b>	<b>3,189,096</b>	<b>3,207,612</b>	<b>3,228,868</b>	<b>3,247,643</b>	<b>3,260,206</b>	<b>3,273,425</b>	<b>3,291,015</b>	<b>3,306,246</b>
<b>TOTAL ASSETS</b>	<b>3,229,143</b>	<b>3,265,695</b>	<b>3,281,873</b>	<b>3,297,403</b>	<b>3,314,362</b>	<b>3,331,568</b>	<b>3,353,318</b>	<b>3,374,629</b>	<b>3,396,875</b>	<b>3,421,190</b>	<b>3,445,008</b>
<b>LIABILITIES</b>											
<b>Current liabilities</b>											
Payables	69,992	48,994	19,598	9,799	12,738	13,375	8,694	13,041	17,605	17,165	19,740
Income received in advance	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	36,128	32,515	29,263	16,095	19,314	18,928	16,088	20,111	23,127	22,549	24,804
Lease Liabilities	88	95	99	103	106	108	111	114	117	120	123
Borrowings	2,447	2,047	1,817	1,858	1,900	1,943	1,986	2,031	2,076	2,123	2,170
Provisions	32,210	32,532	32,857	33,186	33,518	33,853	34,191	34,533	34,879	35,228	35,580
Liabilities associated with assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
<b>Total current liabilities</b>	<b>140,864</b>	<b>116,183</b>	<b>83,634</b>	<b>61,041</b>	<b>67,576</b>	<b>68,207</b>	<b>61,071</b>	<b>69,829</b>	<b>77,804</b>	<b>77,184</b>	<b>82,417</b>
<b>Non-current liabilities</b>											
Payables	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	1,877	635	-	-	-	-	-	-	-	-	-
Lease Liabilities	171	183	191	199	205	210	215	221	226	232	238
Borrowings	30,341	28,294	26,477	24,618	22,718	20,776	18,790	16,759	14,683	12,560	10,390
Provisions	1,457	1,472	1,487	1,502	1,517	1,532	1,547	1,563	1,578	1,594	1,610
Investments accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
<b>Total non-current liabilities</b>	<b>33,848</b>	<b>30,584</b>	<b>28,154</b>	<b>26,319</b>	<b>24,440</b>	<b>22,518</b>	<b>20,552</b>	<b>18,543</b>	<b>16,488</b>	<b>14,386</b>	<b>12,238</b>
<b>TOTAL LIABILITIES</b>	<b>174,712</b>	<b>146,767</b>	<b>111,789</b>	<b>87,360</b>	<b>92,016</b>	<b>90,725</b>	<b>81,624</b>	<b>88,372</b>	<b>94,292</b>	<b>91,570</b>	<b>94,654</b>
<b>Net assets</b>	<b>3,054,431</b>	<b>3,118,928</b>	<b>3,170,084</b>	<b>3,210,043</b>	<b>3,222,346</b>	<b>3,240,843</b>	<b>3,271,694</b>	<b>3,286,257</b>	<b>3,302,583</b>	<b>3,329,619</b>	<b>3,350,354</b>
<b>EQUITY</b>											
Retained earnings	2,440,966	2,479,468	2,497,447	2,512,578	2,529,840	2,547,462	2,568,016	2,590,107	2,612,587	2,635,848	2,659,449
Revaluation reserves	613,466	639,461	672,637	697,465	692,506	693,381	703,678	696,150	689,996	693,771	690,905
<b>Council equity interest</b>	<b>3,054,431</b>	<b>3,118,928</b>	<b>3,170,084</b>	<b>3,210,043</b>	<b>3,222,346</b>	<b>3,240,843</b>	<b>3,271,694</b>	<b>3,286,257</b>	<b>3,302,583</b>	<b>3,329,619</b>	<b>3,350,354</b>
<b>Total equity</b>	<b>3,054,431</b>	<b>3,118,928</b>	<b>3,170,084</b>	<b>3,210,043</b>	<b>3,222,346</b>	<b>3,240,843</b>	<b>3,271,694</b>	<b>3,286,257</b>	<b>3,302,583</b>	<b>3,329,619</b>	<b>3,350,354</b>

Scenario 1 - Inner West Council - Statement of Cashflows											
	2023/24 (\$'000)	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)	2029/30 (\$'000)	2030/31 (\$'000)	2031/32 (\$'000)	2032/33 (\$'000)	2033/34 (\$'000)
<b>Cashflow from Operating Activities</b>											
<b>Receipts</b>											
Rates & Annual Charges	172,988	181,952	188,347	194,276	200,425	206,803	213,166	219,223	224,911	230,749	236,743
User Charges & Fees	55,344	60,913	62,751	64,202	65,828	66,556	68,261	69,870	71,658	73,351	75,226
Investment & Interest Income	5,500	9,371	9,025	8,072	7,370	7,407	7,445	7,483	7,273	7,307	7,342
Rental Income	9,594	10,393	9,751	9,826	9,904	9,983	10,064	10,148	10,233	10,321	10,410
Operating Grants & Contributions	9,844	10,353	10,003	10,003	9,903	9,903	9,903	9,845	9,845	9,845	9,845
Capital Grants & Contributions	37,822	39,918	17,043	12,743	13,143	13,036	13,143	13,143	13,143	13,143	13,143
Other	17,722	19,766	19,812	19,852	19,892	19,934	19,976	20,020	20,065	20,110	20,157
<b>Payments</b>											
Employee Benefits & On-Costs	(138,351)	(149,127)	(153,970)	(156,846)	(160,859)	(164,787)	(168,814)	(172,941)	(177,163)	(181,479)	(185,902)
Materials & Contracts	(85,940)	(95,327)	(94,173)	(95,577)	(95,941)	(97,878)	(98,427)	(99,819)	(102,013)	(104,013)	(106,958)
Borrowing Costs	(792)	(723)	(678)	(638)	(596)	(553)	(510)	(465)	(420)	(373)	(326)
Other Expenses	(13,341)	(13,672)	(14,115)	(14,499)	(14,832)	(15,176)	(15,518)	(15,868)	(16,227)	(16,595)	(16,974)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>70,390</b>	<b>73,815</b>	<b>53,797</b>	<b>51,416</b>	<b>54,239</b>	<b>55,228</b>	<b>58,691</b>	<b>60,639</b>	<b>61,305</b>	<b>62,367</b>	<b>62,707</b>
<b>Cashflow from Investing Activities</b>											
<b>Receipts</b>											
Sale of Investment Securities	295,627	298,583	301,569	304,585	307,631	310,707	313,814	316,952	320,122	323,323	326,556
Sale of Real Estate Assets											
Sale of Infrastructure, Property Plant & Equipment	1,645	1,405	1,385	2,716	2,340	2,038	3,029	2,057	2,552	2,888	2,476
<b>Payments</b>											
Purchase of Investment Securities	(157,959)	(275,744)	(267,882)	(295,423)	(304,125)	(309,369)	(313,425)	(324,575)	(323,702)	(322,702)	(328,547)
Purchase of Infrastructure, Property, Plant & Equipment-	(111,163)	(117,959)	(107,087)	(71,177)	(54,564)	(57,935)	(55,984)	(50,183)	(51,116)	(55,767)	(53,409)
Purchase of Investment Property											
Contributions paid to Joint Ventures & Associates											
<b>Net cash provided (or used in) Investing Activities</b>	<b>28,150</b>	<b>(93,714)</b>	<b>(72,014)</b>	<b>(59,300)</b>	<b>(48,718)</b>	<b>(54,559)</b>	<b>(52,566)</b>	<b>(55,749)</b>	<b>(52,145)</b>	<b>(52,259)</b>	<b>(52,924)</b>
<b>Cashflow from Financing Activities</b>											
<b>Receipts</b>											
Proceeds from Borrowing & Advances											
<b>Payments</b>											
Payments of Borrowing & Advances	(2,447)	(2,047)	(1,817)	(1,858)	(1,900)	(1,943)	(1,986)	(2,031)	(2,076)	(2,123)	(2,170)
Lease Liabilities											
<b>Net Cash Flow provided (or used in) Financing Activities</b>	<b>(2,447)</b>	<b>(2,047)</b>	<b>(1,817)</b>	<b>(1,858)</b>	<b>(1,900)</b>	<b>(1,943)</b>	<b>(1,986)</b>	<b>(2,031)</b>	<b>(2,076)</b>	<b>(2,123)</b>	<b>(2,170)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>96,094</b>	<b>(21,947)</b>	<b>(20,035)</b>	<b>(9,742)</b>	<b>3,620</b>	<b>(1,273)</b>	<b>4,139</b>	<b>2,859</b>	<b>7,084</b>	<b>7,986</b>	<b>7,612</b>
Plus Cash & Cash Equivalents - beginning of year	14,981	111,074	89,128	69,093	59,350	62,971	61,697	65,836	68,695	75,779	83,765
<b>Cash &amp; Cash Equivalents - end of year</b>	<b>111,074</b>	<b>89,128</b>	<b>69,093</b>	<b>59,350</b>	<b>62,971</b>	<b>61,697</b>	<b>65,836</b>	<b>68,695</b>	<b>75,779</b>	<b>83,765</b>	<b>91,377</b>
Plus Investments on hand - end of year	135,226	112,386	78,699	70,320	67,197	66,361	67,032	74,654	78,235	78,522	80,959
<b>Total Cash &amp; Cash Equivalents &amp; Investments</b>	<b>246,300</b>	<b>201,514</b>	<b>147,792</b>	<b>129,671</b>	<b>130,168</b>	<b>128,058</b>	<b>132,868</b>	<b>143,350</b>	<b>154,014</b>	<b>162,287</b>	<b>172,336</b>

## 4. SCENARIO 2: ASSET MANAGEMENT INFRASTRUCTURE RENEWAL BACKLOG

Scenario 2 is predicated on:

- Continuation of existing services at current service levels.
- An expanded capital renewal program to reduced infrastructure backlog within the time horizon of this LTFP.

Scenario 2 aims to demonstrate the effects of funding the infrastructure backlog to meet the needs of the community.

### 4.1 Scenario 2 Assumptions

The annual budget includes provisions for operations, maintenance, renewal and new expenditure on infrastructure. When renewal funding is inadequate, any unfunded renewal demand is deferred, which generates a backlog. Council's Asset Strategy states that the asset renewal funding ratio is to be a minimum of 110% until the renewal backlog has been addressed.

Council identified an infrastructure renewal backlog in its 2022/23 financial reports, estimated to be approximately \$25.3m across its asset portfolio. In order to address this backlog, additional funds would be required. The renewal funding planned in scenario 2 is insufficient to reduce the backlog of deferred renewal demand, therefore a loan of \$4.0m would be required in 2026/27.

### 4.2 Scenario 2 Sensitivity Analysis

The assumptions on which Scenario 2 are predicated will be sensitive to a variety of risks and opportunities, including the following:

- Community engagement will provide a critical input to the service levels expected by the community.
- The additional renewal works will be based on the condition ratings of the assets.

### 4.3 Scenario 2 Financial Projections

The following tables outline the financial impact of the Scenario 2 – Reduce the Infrastructure Backlog over the next 10 years by external reporting category.

Scenario 2 - Inner West Council - 10 Year Income Statement Projection

	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)
<b>Income from Continuing Operations</b>											
Rates and Annual Charges	172,988	181,952	188,347	194,276	200,425	206,803	213,166	219,223	224,911	230,749	236,743
User Fees and Charges	55,344	60,913	62,751	64,202	65,828	66,556	68,261	69,870	71,658	73,351	75,226
Interest Income	5,500	9,371	9,025	8,072	7,370	7,407	7,445	7,483	7,273	7,307	7,342
Other Income	17,722	19,766	19,812	19,852	19,892	19,934	19,976	20,020	20,065	20,110	20,157
Rental Income	9,594	10,393	9,751	9,826	9,904	9,983	10,064	10,148	10,233	10,321	10,410
Operating Grants & Contributions	9,844	10,353	10,003	10,003	9,903	9,903	9,903	9,845	9,845	9,845	9,845
Capital Grants & Contributions	37,822	39,918	17,043	12,743	13,143	13,036	13,143	13,143	13,143	13,143	13,143
Gain/Loss on Disposal of Assets	(920)	(1,109)	(920)	(920)	(920)	(920)	(920)	(920)	(920)	(920)	(920)
<b>Total Income from Continuing Operations</b>	<b>307,894</b>	<b>331,556</b>	<b>315,813</b>	<b>318,055</b>	<b>325,546</b>	<b>332,702</b>	<b>341,040</b>	<b>348,811</b>	<b>356,208</b>	<b>363,907</b>	<b>371,947</b>
<b>Expenditure from Continuing Operations</b>											
Employee Benefits and Oncosts	138,351	149,127	153,970	156,846	160,859	164,787	168,814	172,941	177,163	181,479	185,902
Borrowing Costs	792	723	678	638	596	553	510	465	420	373	326
Materials and Services	85,940	95,327	94,173	95,577	95,941	97,878	98,427	99,819	102,013	104,013	106,958
Depreciation	33,839	34,204	34,898	35,364	36,057	36,686	37,217	37,628	37,905	38,186	38,186
Other Expenses	13,341	13,672	14,115	14,499	14,832	15,176	15,518	15,868	16,227	16,595	16,974
Net losses from the disposal of assets											
<b>Total Expenses from Continuing Operations</b>	<b>272,263</b>	<b>293,054</b>	<b>297,834</b>	<b>302,923</b>	<b>308,284</b>	<b>315,080</b>	<b>320,486</b>	<b>326,720</b>	<b>333,728</b>	<b>340,645</b>	<b>348,346</b>
<b>Net Operating Result from Continuing Operations</b>	<b>35,631</b>	<b>38,502</b>	<b>17,979</b>	<b>15,132</b>	<b>17,262</b>	<b>17,622</b>	<b>20,554</b>	<b>22,091</b>	<b>22,480</b>	<b>23,262</b>	<b>23,601</b>
<b>Net Operating Result before Capital Items</b>	<b>(2,191)</b>	<b>(1,416)</b>	<b>936</b>	<b>2,388</b>	<b>4,118</b>	<b>4,586</b>	<b>7,410</b>	<b>8,948</b>	<b>9,337</b>	<b>10,118</b>	<b>10,458</b>



Scenario 2 - Inner West Council - Statement of Financial Position											
	2023/24 (\$'000)	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)	2029/30 (\$'000)	2030/31 (\$'000)	2031/32 (\$'000)	2032/33 (\$'000)	2033/34 (\$'000)
<b>ASSETS</b>											
<b>Current assets</b>											
Cash and cash equivalents	111,074	89,128	69,093	56,782	57,543	53,509	54,888	55,987	61,311	67,537	73,004
Investments	76,276	53,436	19,749	11,370	8,247	7,411	8,082	15,704	19,285	19,572	22,009
Receivables	44,277	41,842	39,540	37,366	35,311	33,368	31,533	29,799	28,160	26,611	25,148
Inventories	217	218	219	220	221	223	224	225	226	227	228
Other	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
<b>Total current assets</b>	<b>231,845</b>	<b>184,624</b>	<b>128,601</b>	<b>105,739</b>	<b>101,322</b>	<b>94,512</b>	<b>94,727</b>	<b>101,715</b>	<b>108,982</b>	<b>113,947</b>	<b>120,389</b>
<b>Non-current assets</b>											
Investments	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950
Receivables	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, property, plant and equipment	2,857,379	2,941,134	3,012,735	3,050,911	3,072,278	3,096,287	3,117,754	3,132,070	3,147,041	3,166,382	3,183,691
Investments accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-
Investment property	73,921	73,921	73,921	73,921	73,921	73,921	73,921	73,921	73,921	73,921	73,921
Intangible assets	6,802	6,802	7,390	7,595	7,595	7,595	7,655	7,655	7,655	7,655	7,715
Right of use assets	247	264	275	287	295	303	310	318	326	334	343
Non-current assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-
<b>Total non-current assets</b>	<b>2,997,299</b>	<b>3,081,071</b>	<b>3,153,271</b>	<b>3,191,664</b>	<b>3,213,040</b>	<b>3,237,056</b>	<b>3,258,591</b>	<b>3,272,914</b>	<b>3,287,893</b>	<b>3,307,243</b>	<b>3,324,619</b>
<b>TOTAL ASSETS</b>	<b>3,229,143</b>	<b>3,265,695</b>	<b>3,281,873</b>	<b>3,297,403</b>	<b>3,314,362</b>	<b>3,331,568</b>	<b>3,353,318</b>	<b>3,374,629</b>	<b>3,396,875</b>	<b>3,421,190</b>	<b>3,445,008</b>
<b>LIABILITIES</b>											
<b>Current liabilities</b>											
Payables	69,992	48,994	19,598	9,799	12,738	13,375	8,694	13,041	17,605	17,165	19,740
Income received in advance	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	36,128	32,515	29,263	16,095	19,314	18,928	16,088	20,111	23,127	22,549	24,804
Lease Liabilities	88	95	99	103	106	108	111	114	117	120	123
Borrowings	2,447	2,047	1,817	1,858	1,900	1,943	1,986	2,031	2,076	2,123	2,170
Provisions	32,210	32,532	32,857	33,186	33,518	33,853	34,191	34,533	34,879	35,228	35,580
Liabilities associated with assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
<b>Total current liabilities</b>	<b>140,864</b>	<b>116,183</b>	<b>83,634</b>	<b>61,041</b>	<b>67,576</b>	<b>68,207</b>	<b>61,071</b>	<b>69,829</b>	<b>77,804</b>	<b>77,184</b>	<b>82,417</b>
<b>Non-current liabilities</b>											
Payables	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	1,877	635	-	-	-	-	-	-	-	-	-
Lease Liabilities	171	183	191	199	205	210	215	221	226	232	238
Borrowings	30,341	28,294	26,477	24,618	22,718	20,776	18,790	16,759	14,683	12,560	10,390
Provisions	1,457	1,472	1,487	1,502	1,517	1,532	1,547	1,563	1,578	1,594	1,610
Investments accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
<b>Total non-current liabilities</b>	<b>33,848</b>	<b>30,584</b>	<b>28,154</b>	<b>26,319</b>	<b>24,440</b>	<b>22,518</b>	<b>20,552</b>	<b>18,543</b>	<b>16,488</b>	<b>14,386</b>	<b>12,238</b>
<b>TOTAL LIABILITIES</b>	<b>174,712</b>	<b>146,767</b>	<b>111,789</b>	<b>87,360</b>	<b>92,016</b>	<b>90,725</b>	<b>81,624</b>	<b>88,372</b>	<b>94,292</b>	<b>91,570</b>	<b>94,654</b>
<b>Net assets</b>	<b>3,054,431</b>	<b>3,118,928</b>	<b>3,170,084</b>	<b>3,210,043</b>	<b>3,222,346</b>	<b>3,240,843</b>	<b>3,271,694</b>	<b>3,286,257</b>	<b>3,302,583</b>	<b>3,329,619</b>	<b>3,350,354</b>
<b>EQUITY</b>											
Retained earnings	2,440,966	2,479,468	2,497,447	2,512,578	2,529,840	2,547,462	2,568,016	2,590,107	2,612,587	2,635,848	2,659,449
Revaluation reserves	613,466	639,461	672,637	697,465	692,506	693,381	703,678	696,150	689,996	693,771	690,905
<b>Council equity interest</b>	<b>3,054,431</b>	<b>3,118,928</b>	<b>3,170,084</b>	<b>3,210,043</b>	<b>3,222,346</b>	<b>3,240,843</b>	<b>3,271,694</b>	<b>3,286,257</b>	<b>3,302,583</b>	<b>3,329,619</b>	<b>3,350,354</b>
<b>Total equity</b>	<b>3,054,431</b>	<b>3,118,928</b>	<b>3,170,084</b>	<b>3,210,043</b>	<b>3,222,346</b>	<b>3,240,843</b>	<b>3,271,694</b>	<b>3,286,257</b>	<b>3,302,583</b>	<b>3,329,619</b>	<b>3,350,354</b>

Scenario 2 - Inner West Council - Statement of Cashflows											
	2023/24 (\$'000)	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)	2029/30 (\$'000)	2030/31 (\$'000)	2031/32 (\$'000)	2032/33 (\$'000)	2033/34 (\$'000)
<b>Cashflow from Operating Activities</b>											
<b>Receipts</b>											
Rates & Annual Charges	172,988	181,952	188,347	194,276	200,425	206,803	213,166	219,223	224,911	230,749	236,743
User Charges & Fees	55,344	60,913	62,751	64,202	65,828	66,556	68,261	69,870	71,658	73,351	75,226
Investment & Interest Income	5,500	9,371	9,025	8,072	7,370	7,407	7,445	7,483	7,273	7,307	7,342
Rental Income	9,594	10,393	9,751	9,826	9,904	9,983	10,064	10,148	10,233	10,321	10,410
Operating Grants & Contributions	9,844	10,353	10,003	10,003	9,903	9,903	9,903	9,845	9,845	9,845	9,845
Capital Grants & Contributions	37,822	39,918	17,043	12,743	13,143	13,036	13,143	13,143	13,143	13,143	13,143
Other	17,722	19,766	19,812	19,852	19,892	19,934	19,976	20,020	20,065	20,110	20,157
<b>Payments</b>											
Employee Benefits & On-Costs	(138,351)	(149,127)	(153,970)	(156,846)	(160,859)	(164,787)	(168,814)	(172,941)	(177,163)	(181,479)	(185,902)
Materials & Contracts	(85,940)	(94,877)	(94,173)	(95,577)	(95,941)	(97,878)	(98,427)	(99,819)	(102,013)	(104,013)	(106,958)
Borrowing Costs	(792)	(723)	(678)	(638)	(596)	(553)	(510)	(465)	(420)	(373)	(326)
Other Expenses	(13,341)	(13,672)	(14,115)	(14,499)	(14,832)	(15,176)	(15,518)	(15,868)	(16,227)	(16,595)	(16,974)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>70,390</b>	<b>74,265</b>	<b>53,797</b>	<b>51,416</b>	<b>54,239</b>	<b>55,228</b>	<b>58,691</b>	<b>60,639</b>	<b>61,305</b>	<b>62,367</b>	<b>62,707</b>
<b>Cashflow from Investing Activities</b>											
<b>Receipts</b>											
Sale of Investment Securities	295,627	298,583	301,569	304,585	307,631	310,707	313,814	316,952	320,122	323,323	326,556
Sale of Real Estate Assets											
Sale of Infrastructure, Property Plant & Equipment	1,645	1,405	1,385	2,716	2,340	2,038	3,029	2,057	2,552	2,888	2,476
<b>Payments</b>											
Purchase of Investment Securities	(157,959)	(276,194)	(267,882)	(295,423)	(304,125)	(309,369)	(313,425)	(324,575)	(323,702)	(322,702)	(328,547)
Purchase of Infrastructure, Property, Plant & Equipment	(111,163)	(117,959)	(107,087)	(73,745)	(57,424)	(60,695)	(58,744)	(51,943)	(52,876)	(57,527)	(55,554)
Purchase of Investment Property											
Contributions paid to Joint Ventures & Associates											
<b>Net cash provided (or used in) Investing Activities</b>	<b>28,150</b>	<b>(94,164)</b>	<b>(72,014)</b>	<b>(61,868)</b>	<b>(51,578)</b>	<b>(57,319)</b>	<b>(55,326)</b>	<b>(57,509)</b>	<b>(53,905)</b>	<b>(54,019)</b>	<b>(55,069)</b>
<b>Cashflow from Financing Activities</b>											
<b>Receipts</b>											
Proceeds from Borrowing & Advances											
<b>Payments</b>											
Payments of Borrowing & Advances	(2,447)	(2,047)	(1,817)	(1,858)	(1,900)	(1,943)	(1,986)	(2,031)	(2,076)	(2,123)	(2,170)
Lease Liabilities											
<b>Net Cash Flow provided (or used in) Financing Activities</b>	<b>(2,447)</b>	<b>(2,047)</b>	<b>(1,817)</b>	<b>(1,858)</b>	<b>(1,900)</b>	<b>(1,943)</b>	<b>(1,986)</b>	<b>(2,031)</b>	<b>(2,076)</b>	<b>(2,123)</b>	<b>(2,170)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>96,094</b>	<b>(21,947)</b>	<b>(20,035)</b>	<b>(12,310)</b>	<b>760</b>	<b>(4,033)</b>	<b>1,379</b>	<b>1,099</b>	<b>5,324</b>	<b>6,226</b>	<b>5,467</b>
Plus Cash & Cash Equivalents - beginning of year	14,981	111,074	89,128	69,093	56,782	57,543	53,509	54,888	55,987	61,311	67,537
<b>Cash &amp; Cash Equivalents - end of year</b>	<b>111,074</b>	<b>89,128</b>	<b>69,093</b>	<b>56,782</b>	<b>57,543</b>	<b>53,509</b>	<b>54,888</b>	<b>55,987</b>	<b>61,311</b>	<b>67,537</b>	<b>73,004</b>
Plus Investments on hand - end of year	135,226	112,386	78,699	70,320	67,197	66,361	67,032	74,654	78,235	78,522	80,959
<b>Total Cash &amp; Cash Equivalents &amp; Investments</b>	<b>246,300</b>	<b>201,514</b>	<b>147,792</b>	<b>127,103</b>	<b>124,740</b>	<b>119,870</b>	<b>121,920</b>	<b>130,642</b>	<b>139,546</b>	<b>146,059</b>	<b>153,963</b>

## 5. PERFORMANCE MONITORING

The Inner West Council will use the following indicators to measure its financial performance. These measures are linked to those used in Council's published financial statements and also to the indicators used by the DLG in its annual publication of comparative information on councils in NSW. This means that the measures, and the Inner West Council's progress against them, are both transparent and comparable. A table of the projected rates is provided at the end of this section.

### 5.1 Operating Performance Ratio

This ratio measures a Council's achievement of containing operating expenditure within operating revenue. It is important to distinguish that this ratio is focusing on operating performance and hence capital grants and contributions, fair value adjustments and reversal or revaluation decrements are excluded.

### 5.2 Own Source Operating Revenue

This ratio measures financial flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. A Council's financial flexibility improves the higher the level of its own sourced revenue.

### 5.3 Unrestricted Current Ratio

The Unrestricted Current Ratio is specific to local government and is designed to represent a Council's ability to meet short term obligations as they fall due. Restrictions placed on various funding sources (e.g. Developer Contributions, TfNSW contributions) complicate the traditional current ratio used to assess liquidity of businesses as cash allocated to specific projects is restricted and cannot be used to meet a Council's other operating and borrowing costs.

### 5.4 Debt Services Cover Ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.

### 5.5 Rates and Annual Charges Outstanding

This ratio assesses the impact of uncollected rates and annual charges on liquidity and the adequacy of recovery efforts.

### 5.6 Cash Expense Cover Ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

### 5.7 Building and Infrastructure Ratio

This ratio is to assess the rate at which these assets are being renewed against the rate at which they are depreciating.

### 5.8 Infrastructure Backlog Ratio

This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.

## 5.9 Asset Maintenance Ratio

This ratio compares actual maintenance costs versus the required annual asset maintenance. A ratio of above 1.0 indicates that the Council is investing enough funds within the year to stop the Infrastructure Backlog from growing.

## 5.10 Capital Expenditure Ratio

This indicates the extent to which a Council is forecasting to expand its asset base with capital expenditure spent on both new assets, and also the replacement and renewal of existing assets.

## Inner West Council - Key Performance Indicators

Key Performance Indicators - Scenario 1	Benchmark	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
Operating Performance Ratio	>0	(0.81)%	(0.49)%	0.31%	0.78%	1.32%	1.43%	2.26%	2.67%	2.72%	2.88%	2.91%
Own Source Operating Revenue	>60%	84.52%	84.84%	91.44%	92.85%	92.92%	93.11%	93.24%	93.41%	93.55%	93.68%	93.82%
Unrestricted Current Ratio	>1.5x	1.54	1.59	1.54	1.54	1.58	1.51	1.50	1.64	1.59	1.50	1.68
Debt Service Ratio	>2x	13.26	16.37	20.09	20.66	21.46	21.53	22.73	23.17	22.96	22.93	22.56
Rates and Annual Charges Outstanding Ratio	<5%	4.94%	3.52%	3.49%	3.45%	3.42%	3.38%	3.35%	3.31%	3.28%	3.25%	3.22%
Cash Expense Cover Ratio	>3 Months	9.33	6.56	4.03	3.15	3.12	2.96	3.11	3.48	3.83	4.07	4.36
Infrastructure Renewal Ratio	>100%	162%	172%	228%	134%	109%	117%	100%	100%	101%	102%	101%
Infrastructure Backlog Ratio	<2%	0.16%	0.18%	0.20%	0.25%	0.31%	0.37%	0.42%	0.48%	0.55%	0.62%	0.69%
Asset Maintenance Ratio	>1	1.01	1.05	1.06	1.06	1.07	1.08	1.10	1.10	1.13	1.13	1.15

Key Performance Indicators - Scenario 2	Benchmark	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
Operating Performance Ratio	>0	(0.81)%	(0.49)%	0.31%	0.78%	1.32%	1.43%	2.26%	2.67%	2.72%	2.88%	2.91%
Own Source Operating Revenue	>60%	84.52%	84.84%	91.44%	92.85%	92.92%	93.11%	93.24%	93.41%	93.55%	93.68%	93.82%
Unrestricted Current Ratio	>1.5x	1.54	1.59	1.54	1.50	1.50	1.39	1.32	1.46	1.40	1.29	1.46
Debt Service Ratio	>2x	13.26	16.37	20.09	20.66	21.46	21.53	22.73	23.17	22.96	22.93	22.56
Rates and Annual Charges Outstanding Ratio	<5%	4.94%	3.52%	3.49%	3.45%	3.42%	3.38%	3.35%	3.31%	3.28%	3.25%	3.22%
Cash Expense Cover Ratio	>3 Months	9.33	6.57	4.03	3.04	2.88	2.61	2.65	2.96	3.25	3.43	3.65
Infrastructure Renewal Ratio	>100%	162%	172%	228%	139%	116%	124%	106%	103%	104%	105%	105%
Infrastructure Backlog Ratio	<2%	0.16%	0.18%	0.20%	0.15%	0.10%	0.05%	(0.00)%	0.00%	0.01%	0.02%	0.01%
Asset Maintenance Ratio	>1	1.01	1.05	1.06	1.06	1.07	1.08	1.10	1.09	1.12	1.13	1.15

## 5.11 Review of Long Term Financial Plan

A final, qualitative performance measure will be the regular review of this Long Term Financial Plan. The Inner West Council is taking a continuous improvement approach to the LTFP. It is expected that the document will be progressively refined, as Council's knowledge regarding the various assumptions increases and as Council and the community begin to consider and discuss the various scenarios.

It is anticipated that Council will review the LTFP, including each of the scenarios, at least annually.

**Item No:** C0424(1) Item 3  
**Subject:** POST EXHIBITION - HABERFIELD DEVELOPMENT CONTROL PLAN  
**Prepared By:** Daniel East - Acting Senior Manager Planning  
**Authorised By:** Simone Plummer - Director Planning

## RECOMMENDATION

1. That Council endorse the amendments to the *Comprehensive Inner West Control Plan 2016 for Ashbury, Ashfield, Croydon, Croydon Park, Haberfield, Hurlstone Park, and Summer Hill* as outlined in *Attachment 2* for Haberfield to commence 30 April 2024.
2. That Council officers be authorised to make any minor correction amendments, including any minor errors, omissions, or inconsistencies prior to finalisation of the (Development Control Plan) DCP amendment.

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

## EXECUTIVE SUMMARY

Council officers propose amendments to the site-specific Development Control Plan (DCP) for Haberfield. The new and updated provisions aim to improve interpretation and account for new dwellings on the land at 140A Hawthorne Parade. A draft DCP was placed on public exhibition from 28 November 2023 to 11 February 2024 to gather community feedback.

The Engagement Outcomes Report (*Attachment 1*) discusses the engagement process and submissions received. There were 78 submissions; 19 completed online surveys and 59 email responses during the exhibition period.

Minor amendments to the DCP have been made to address community input. It is recommended that Council adopt the revised draft site specific DCP (*Attachment 2*) to be included in the Comprehensive Inner West Development Control Plan (DCP) 2016 for Ashbury, Ashfield, Croydon, Croydon Park, Haberfield, Hurlstone Park, and Summer Hill.

## BACKGROUND

At the Council meeting held on 21 November 2023, Council resolved the following:

1. That Council publicly exhibit the draft site specific Haberfield Development Control Plan for a period of 28 days and seek community feedback on the proposed Plan.
2. That following the conclusion of the exhibition period, the draft Haberfield site specific Development Control Plan be brought back to Council for consideration.

## DISCUSSION

Proposed amendments to the Haberfield DCP were placed on public exhibition for 75 days between 28 November 2023 and 11 February 2024. The Engagement Outcomes Report for this project (*Attachment 1*) discusses the engagement methods and includes officer responses to the matters raised in submissions.

The exhibition material was accessible online on a dedicated Your Say Inner West project page. Approximately 3360 notification letters were distributed to occupants and owners of properties in Haberfield. Two face-to-face meetings were held between representatives of the resident organization, Haberfield Association, and Council officers.

There were 78 submissions made up of 19 completed online surveys and 59 direct email responses during the exhibition period. There were 56 emails from individual stakeholders and 3 emails from community groups.

Of these submissions:

- 15 (19%) support the proposed amendment
- 5 (6%) did not state a position but provided relevant comments on the proposed DCP
- 3 (4%) were unsure
- 55 (71%) \* do not support the proposed amendment

\*46 submissions (59% of all submissions) were responding to a blog by Sydney YIMBY organisation to request that Council changes the controls for 140A Hawthorne Parade, Haberfield to permit residential flat buildings. The blog can be found here: [Haberfield Defence Land — Sydney YIMBY](#).

Noting the heads of concern raised by those seeking greater density and the number of submissions made, for clarification:

- A Development Control Plan cannot require affordable or public housing to be built. The DCP sets out site controls that set the form of development made permissible under a Local Environmental Plan.
- There is a valid development consent to subdivide the land at 140A Hawthorne Parade, Haberfield that was issued in 2001 and subdivision works in accordance with that approval are well underway and nearing completion.
- There is a systematic process for Council to investigate future housing opportunities through its Local Housing Strategy. Haberfield was not identified as a housing investigation area in the most recent Inner West Local Housing Strategy. 14 submissions (18%) were made by individuals that stated they are Haberfield residents. 9 of these submissions supported the proposed document and 4 provided comments on specific matters.

Minor changes to the DCP are proposed to address community input including:

- Changes to wording and formatting to improve clarity and aid interpretation
- Removal of repetition
- Additional diagrams and definitions to aid interpretation and application
- Additional advisory notes and site-specific objectives and controls relating to 140A Hawthorne Parade relating to flooding







Note: The changes proposed to the exhibited version are shown in the amended Haberfield DCP (*Attachment 2* and with tracked changes in *Attachment 3*). New terms and their definitions are highlighted in the amended Chapter G - Definitions (*Attachment 4*).

## FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

**Attachment 1 has been published separately in the Attachments Document on Council's Website <https://www.innerwest.nsw.gov.au/about/the-council/council-meetings/current-council-meetings>**

## ATTACHMENTS

1.  Haberfield DCP Engagement Outcomes Report - **Published separately on Council's website**
2.  Updated Chapter E2 - Haberfield Neighbourhood DCP
3.  Updated Chapter E2 - Haberfield Neighbourhood DCP with tracked changes
4.  Amended Chapter G - Definitions for Ashfield DCP

## Chapter E2: Haberfield Neighbourhood

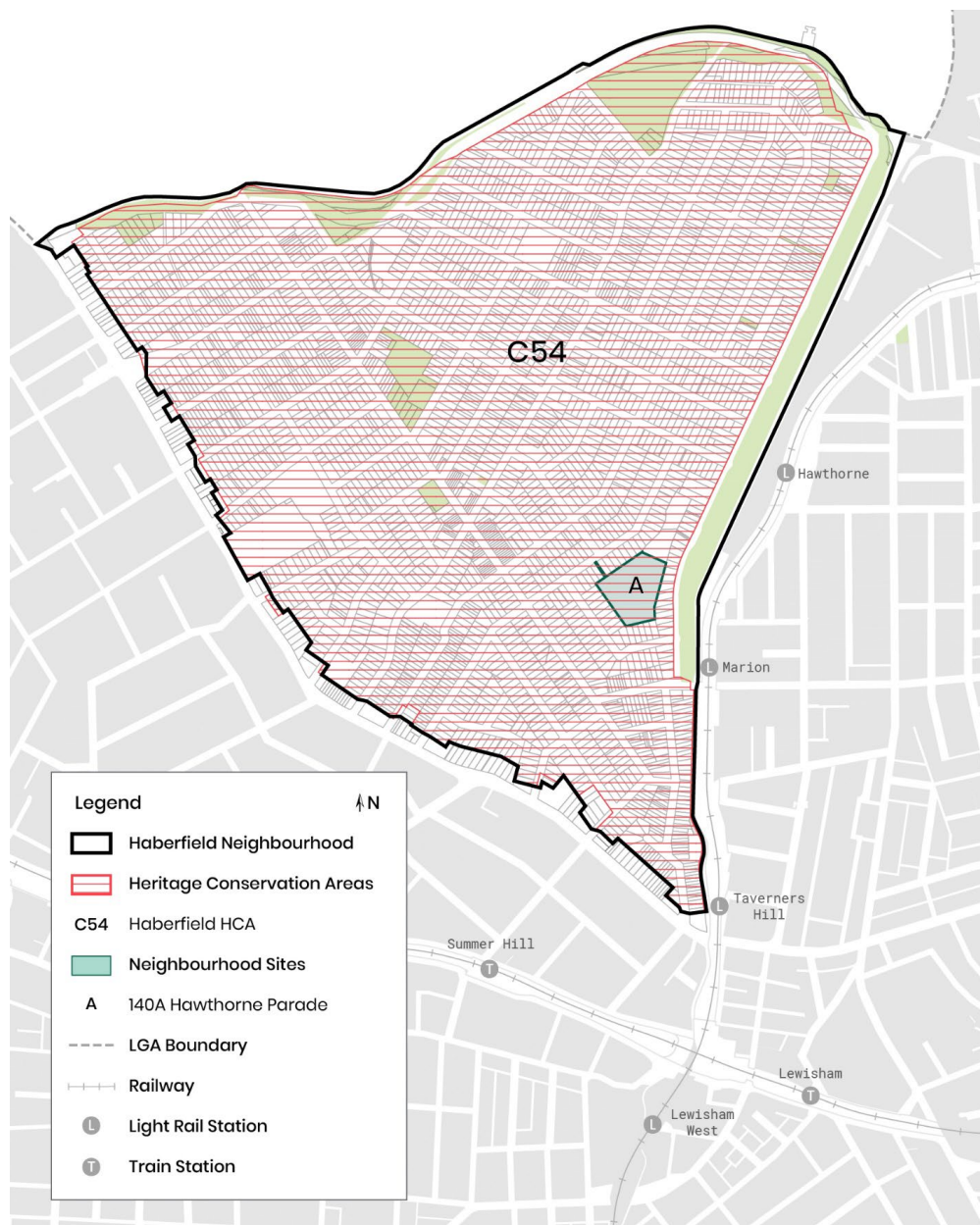


Figure 1. Map of Haberfield Neighbourhood

### Application

This chapter applies to the Haberfield Neighbourhood as shown on Figure 1.

The controls for:

- 2.2 Haberfield Heritage Conservation Area apply to the land listed as C54; and
- 2.3 140A Hawthorne Parade, Haberfield apply to the land marked 'A'.

**Note:** Land within area 'A' must comply with the controls for Haberfield Neighbourhood and the Heritage Conservation area in addition to the controls for 140A Hawthorne Parade. These controls work from the most general to the most specific. All controls apply to the extent they are relevant and are not modified by specific controls.

## Existing Character

Haberfield development as Australia's first Garden Suburb is due to the successive purchase and development by R Stanton and W H Nicholls, real estate agents of Summer Hill. Stanton's Haberfield estate was the first successful Garden Suburb in Australia, predating the first in Britain (Hampstead) by five years.

Stanton and Nicholls purchased fifty acres from two Ramsay children in 1901 and laid out the estate on Stanton's own principles of garden suburb design and management. He set aside land for commercial purposes (there were to be no hotels, no corner shops, and no factories in this model suburb); laid out the roads (named for members of the new Federal Government – Turner, Barton, Forrest, Kingston & O'Connor – and the generous allotments; established an integrated drainage and sewerage system at the back of the lots and planted the street trees. High quality modest houses designed by estate architects, Spencer, Stansfield and Wormald, were built for sale, and title covenants were placed on vacant allotments to ensure a continuation of Stanton's overall design intentions – single storey cottages, one per allotment, uniform setbacks, and quality materials, brick and stone, slate, or tiles. Gardens were laid out by estate gardeners before owners moved in.

It is unusual for any subdivision to be fully developed immediately, but the Stanton Estates were remarkable for the short time frame in which most of them were built upon. Where vacant lots remained, these were built on in the 1920s, 1930s and 1940s, and an examination of the period of each house can provide an interesting history lesson in the progressive development of the suburb.

Amongst the single-family dwellings Stanton also included semi-detached pairs of cottages, carefully designed to appear as one house, so that with consistent forms, setbacks and gardens the pattern of development was maintained.

By the 1960s and 1970s some of the original houses had been demolished for flats or larger houses. Others have changed so extensively, including reskinning of outer walls, that only their original roof shape and footprint remains beneath.

As a result of Stanton's commitment to quality construction and design, and to his application of title covenants the residential parts of Haberfield are characterised today by single storey brick houses on generous garden lots with uniform setbacks and a similarity of form and materials. Stanton's interpretation of Garden Suburb concepts and his consistent development strategy continue to set Haberfield apart.

Within Stanton's strong planning concept, the architectural character and detail of its individual houses, including later 1920s and 1930s bungalows, is richly varied but harmonious, of great visual cohesion and consistency – achieved through the uniformity of materials, scale and forms. Through the sustained efforts of Councillors, the community and its homeowners, Haberfield has strengthened and maintained its identity and rich heritage values for present and future generations.

## 2.1. Desired Future Character

### Objectives

01. To facilitate development that is consistent with the Desired Future Character and Controls for the Neighbourhood.

- O2. To maintain the heritage significance of Haberfield and remove detrimental works where possible.
- O3. To ensure that where new buildings can be constructed, they are carefully designed to fit in with the heritage significance and character of Haberfield as a whole.

## Controls

- C1. Any new development (new building or extension to an existing building) shall produce site coverage similar in pattern and size to the site coverage established by the original development of the suburb.
- C2. Extensions shall not conceal, dominate, or otherwise compete with the original shape, height, proportion and scale or architectural character of the existing building.
- C3. Extensions are only permitted to the rear of the existing dwelling; extensions are not permitted to the side of an existing dwelling. Extensions to the rear of the existing dwelling must not be any wider than the existing dwelling, i.e., the rear extension should not be visible when the dwelling is viewed from the street. Side setback areas and gardens should not be filled in.

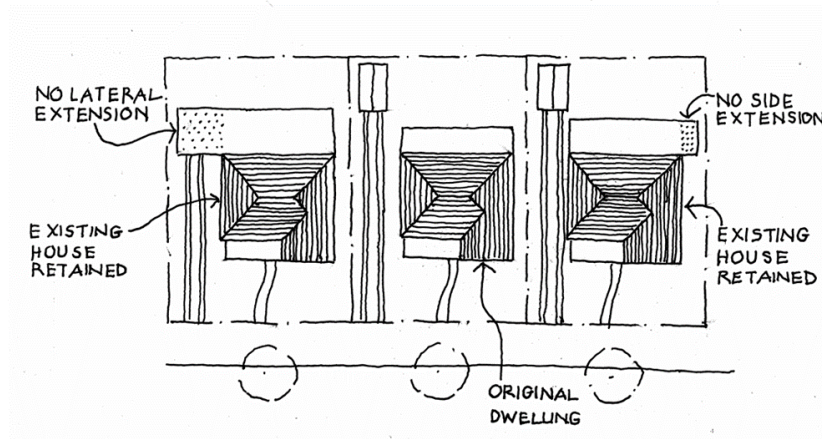


Figure 2. Where additions should be located

## Heritage Conservation Areas

### 2.2. Haberfield Heritage Conservation Area

**Note:** Refer to Clause 6.20 of the *Inner West Local Environmental Plan 2022* for additional controls on landscaped area and built form that apply to Haberfield Heritage Conservation Area.

#### 2.2.1. Statement of Significance

Developed at the turn of the twentieth century, the Garden Suburb of Haberfield is of significance in the history of Australian town planning as a comprehensively planned and designed 'model garden suburb' influenced by the international Garden City movement and the nascent 'art and science' of the modern town planning movement. Marketed as 'slumless, laneless, and publess', as Australia's first Garden Suburb, it was coherently and pragmatically planned to address the social, physical, aesthetic, and economic planning issues of at the turn of the twentieth century. It predates international exemplars of the Garden City movement, such as Letchworth (1904) and Hampstead Garden Suburb (1907), and Colonial Light Gardens in South Australia. It was influential in shaping the state's emergent

town planning discourse and in the design and planning of subsequent 'model suburbs', including Daceyville and Roseberry.

Haberfield has a strong historical association with auctioneer, real estate entrepreneur, town planning advocate, Richard Stanton (1862–1943) who was the visionary behind the suburb's development. A reformer and staunch advocate for Federation, Haberfield is representative of Stanton's interest in city 'improvement' and in the planning of healthy social and physical environments for 'betterment' and moral reform in New South Wales. Haberfield demonstrates the commercial, social, aesthetic and broader civic value of Stanton's approach to town planning through a comprehensive and clever system of land purchase, zoning principles, strict covenants, built form design, landscape controls, and the provision of infrastructure and a labour force. Stanton and his family resided in the generously proportioned, The Bunyas, a grand Federation-period residence displaying Arts and Crafts stylistic influences that was designed by Stanton and Sons' architect, John Spencer-Stansfield. As the architect to Stanton and Sons, between 1905 and 1914, Spencer-Stansfield designed of hundreds of individually designed and detailed homes in Haberfield.

Haberfield also has an historical association with Dr David Ramsay (1794–1860), a medical practitioner and merchant who owned the land prior to Stanton and is associated with the historic property, Yasmar. Much of the suburb known as Haberfield was formerly called 'Ramsay's bush'. Several streets in the area retain names reflecting the historical association with the Ramsay family, including Ramsay Street and Dalhousie Street (reflective of the Ramsay's historical connections to Scotland). Haberfield has historical associations with other individuals of note in the history of New South Wales, including Joseph Neal Grace, the founder of Grace Brothers department store, and the composer, Peter Dodds McCormick, who wrote the national anthem, Advance Australia Fair.

Within New South Wales, Haberfield's planned and originally integrated designed landscape is an early and outstanding example of environmental forethought and comprehensiveness in Australian suburban planning—with landscape design given equal priority to the design of built fabric. A collection of interrelated public and private spaces, Haberfield is a formally designed and planned suburban living environment dating from the early twentieth century that is integral to understanding the development of Australian town planning. The landscape significance of Haberfield is encapsulated by four principal elements:

1. the extant street pattern of the suburb's original layout
2. the extant residential allotment proportions developed in Haberfield's original layout
3. remnant hard and soft garden fabric from original residential garden layouts, and historical plantings in those gardens
4. street tree plantings from the first phase of the suburb's development

Through its overall landscape setting and design, combined with the composition and arrangement of built form, Haberfield is simultaneously cohesive and unique, demonstrating the Garden City principle of 'unity but not uniformity'. Setbacks from the street are uniform, with landscaped front gardens and low front fences ensuring long park-like views along street alignments. Detailed design for civic works, including road verges, trees with timber guards, stone kerb and guttering, nature strips with concrete paths and street lighting ensure visual harmony and consistency.

Haberfield is important in demonstrating aesthetic characteristics that define the Garden Suburb, as well as several Federation architectural styles within New South Wales. Overall, the suburb's residential architecture presents as a collection of well-detailed and crafted period houses that evidence an overarching visual coherence in design, form, materiality, and colour. The suburb is characterised by its ability to demonstrate a collection of distinctive Federation period architectural styles within New South Wales in its residential architecture. Houses were designed under covenants which ensured that

each was of similar form, materials, and scale. Each is aesthetically distinctive, demonstrating visually pleasing arrangements that have sensory appeal. Federation period houses designed in the Queen Anne and Arts and Crafts style demonstrate the culmination of these styles' vernacular motifs, including rising sun motifs, waratah, flannel flowers and the first Australian coat of arms. The composition of form and textural arrangement of materiality demonstrates a high degree of mastery.

The Haberfield HCA has a strong connection to the community through the Haberfield Association, which has advocated for the protection and conservation of the area for over four decades. Haberfield has strong associations with Italian cultural traditions and culinary influence along Ramsay Street, shaped by mass Italian post-war migration to Australia and settlement in the area. Haberfield is representative of the course and pattern of migration to NSW in the mid-twentieth century.

Haberfield is of significance to the state of New South Wales and displays historical, associative, aesthetic, and representative qualities that are rare or unique within the state.

## 2.2.2. General

### Objectives

- O4. To provide controls for buildings and their landscape that will ensure that the single storey appearance of each dwelling in the Haberfield Heritage Conservation Area is maintained, and the garden suburb character of Haberfield is conserved.  
  
**Note:** Give the same careful consideration to changes to the back of houses and shops as you would to those visible from the street or a public place because they could alter the harmonious proportion and scale common to the suburb.
- O5. To ensure that necessary change, such as alterations and extensions to existing buildings, will respect the contribution of those buildings to the heritage significance of Haberfield and will have no ill effect on the heritage significance of Haberfield as a whole.
- O6. To allow necessary change, but only where it will not remove or detract from the special qualities that contribute to the heritage significance of Haberfield.  
  
**Note:** Avoid even minor alterations (such as removing finials) or additions (such as enclosing a verandah) and unsympathetic changes to building details can reduce the historical, architectural, and real estate value of the individual building. These will reduce its relationship with neighbouring buildings and diminish the overall heritage value of Haberfield which has such a strong common design theme.
- O7. To encourage the removal and reversal of those components which detract from the heritage significance of Haberfield.

## 2.2.3. Pattern of Development

Haberfield differs from the Victorian inner suburbs which preceded it because it comprises generous suburban allotments with dwellings which present the appearance of one house only. It is characterised by a uniform pattern of development: roads are of a regular width with the original tree planting remaining in many of the verges and because a drainage and sewerage system were in place (usually at the back of the lot) before building began there is an absence of night-soil back lanes; lots are of similar width and allowed fresh air to flow between the buildings, length of lots vary where the street pattern diverges in response to the alignment of earlier roads – Parramatta Road, Ramsay Street and other tracks on the Dobroyd Estate.

There is a uniform front building setback of approximately 6 metres, and a fairly uniform site coverage, reflecting Stanton's original building covenants and the subsequent extension of their use over the rest



of the Dobroyd Estate. Side setbacks created garden areas and views between houses and emphasised the garden suburb character.

The pattern of development demonstrates the Garden Suburb ideals of creating a healthy and pleasant living environment, espoused by Richard Stanton and his professional colleagues in the town planning and real estate institutes. At Haberfield these ideals were designed and developed, protected by covenants, and marketed to create Australia's first Garden Suburb. This pre-dated the first similar English Garden Suburb and established the principles for Australian suburbia for the next seventy years.

## Controls

- C4. Subdivision of existing allotments is not permitted as it would be detrimental to the heritage significance of the Garden Suburb by changing its historic pattern.
- C5. Any new development (new building or extension to an existing building) shall produce site coverage similar in pattern and size to the site coverage established by the original development of the suburb. No new structures are to be built forward of the existing building line; new car ports or garages in the front setback are not supported. Side setbacks must reflect those in the area and nil side setbacks are not appropriate.

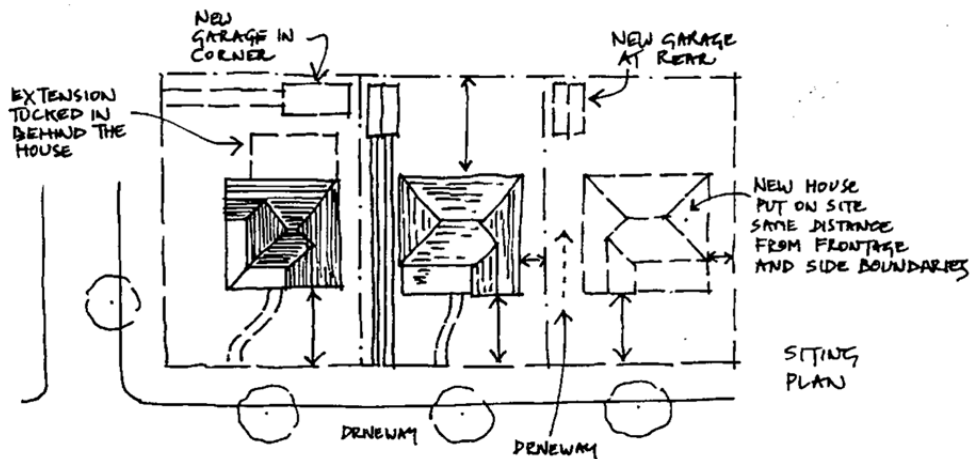


Figure 3. Where new structures should be located in Haberfield

### 2.2.4. Building Form

Residential buildings in Haberfield are uniformly single storey and of a similar bulk. They are built of a restricted range of building materials (bricks, slate, or unglazed tiles) and are of a similar shape but individually designed.

The style of their architecture is mostly Federation, but it includes many 1920s and 1930s bungalows, through to the pink brick cottage of the 1940s. Some houses have lost their original stylistic character through later changes.

Architecturally the earlier houses, although of individual design, are strongly related to one another and are collectively significant for the homogeneity of their bulk and single storey built form. Individually, the houses are significant for their rich variety of architectural detail and excellence of design. The architectural style of each house identifies the period of its construction and documents the development history of the suburb.

## Controls

- C6. Alterations to the original main part of a building (other than a non-conforming building), including front and side facades, verandahs and roof forms, are not permitted.
- C7. Where a building, other than a non-conforming building has undergone limited change, restoration, and repair of the original front of the building is encouraged.
- C8. Where a building, other than a non-conforming building has suffered major alteration, careful reinstatement is encouraged. When no surviving physical or documentary evidence of the original can be found, reconstruction similar to the neighbouring or other original Haberfield houses is encouraged.
- C9. Where extensions are involved, new roofs are to be lower than the main roof form with a maximum height considerably less than the principal ridge point.
- C10. The overall length of any extension is to be less than, and secondary to, the original house.
- C11. Attic rooms must be built within the main roof shape. They must not involve alteration of the roof shape.
- C12. Attic rooms are to be modest in scale and comprise one (1) or at the most two (2) rooms capable of habitation.
- C13. Skylights are not permitted in the front or side faces of the main roof. Attic windows must be modest timber framed flush "in plane" skylights only – maximum one skylight per side or rear roof elevation. Dormer windows, Juliet balconies and similar protrusions are not permitted.
- C14. Rear extensions containing an attic may be considered where the attic does not cause the extension to compete with the scale and shape of the main roof and is not visible from a public place.
- C15. Where extensions to existing roofs are being undertaken, modestly sized in-plane skylights may be considered in the side and rear planes of the extension and limited to one such window per roof plane.
- C16. Extensions shall not employ any major or prominent design elements that compete with the architectural features of the existing building.

### 2.2.5. Roof Forms

Roofs of the Federation Period are steeply pitched (30°–40°) and often massive in form. After the First World War roofs were built to a lower pitch (25°–35°) because of changes in style and the need for economy.

The roofs are complex in design, and this accentuates the single storey scale of the house. The mass and bulk of the roof generally extends only over the main rooms of a house, with skillion roofs or lower hips to the rear. This allows the house to maintain a visual balance and not dominate its garden setting.

Tall chimneys help to balance the complex forms of the roof.

Roofs can be characterised by a picturesque arrangement of a variety of gables, gablets, vents, hips, conical turrets, and deep jutting eaves and decorated with terra cotta finials, crests and ridge cappings. Gables are used at the front (and sides on corner lots) with hips and skillions used at the rear. Some roofs are fairly plain, while others are intricately detailed. Architectural details, such as finials, ridge cappings and the detailing of exposed eaves, are among the most visible characteristics of Haberfield houses and an important part of their picturesque qualities.



Stanton's covenants restricted roof materials to slates or unglazed terra cotta Marseilles pattern tiles, with unglazed terra cotta finials, crests, and ridge cappings. Corrugated galvanised iron was used at the rear on skillions and lean-to rooms built soon after the brick house was finished. Areas not covered by Stanton's covenants also had main roofs of corrugated iron, asbestos cement, and shingle tiles.

Some roofs have been altered over time. In many instances the original roof shape can be reinstated where it can be based on documentary or physical evidence.

## Controls

- C17. Roof extensions are to relate sympathetically and subordinately to the original roof in shape, pitch, proportion, and materials.
- C18. New buildings are to have roofs that reflect the size, mass, shape, and pitch of the neighbouring original roofs. Gables to the rear are not supported as hips and skillion roof forms are more typically used at the rear. Fully glazed gables, are not supported. Roof materials are to be consistent with C20 of this section of the DCP.
- C19. Roof extensions are to be considerably lower than the original roof and differentiated between the original and new section. A set down of 500 mm is generally acceptable.
- C20. Replacement roof materials are to match original materials or are to employ approved alternative materials. Suitable roof materials are:
  - a. unglazed terra cotta Marseilles tiles
  - b. unglazed terracotta shingle tiles
  - c. Welsh slate
  - d. corrugated non-reflective galvanised steel sheeting (painted or natural) (at the rear/on skillion roofs)
- C21. Roof details such as finials, ridge capping, are to be maintained, repaired and reinstated as required.



THE ROOFS OF HABERFIELD'S COTTAGES ARE ALL INDIVIDUAL BUT HAVE STRONG FAMILY RESEMBLANCES. THEIR HIPPS & GABLES GIVE THEM DISTINCT CHARACTER & MATERIALS HELP TO UNIFY THEM

Figure 4. Roofs in Haberfield

## 2.2.6. Siting, Setbacks and Levels

Haberfield is notable for the uniformity of its building site-coverage and siting. Most houses are free standing with car access down one side, and a traditional tradesmen's path down the other side.

Development on corner sites is usually sensitive to the pivotal position they occupy in both streetscapes.

Houses are set back approximately six metres from the footpath alignment. This provides for a front garden in which to present the house and allows for privacy.

Haberfield houses are set close to natural ground level. There is usually no substantial difference between the main floor levels of adjacent houses.

Some houses, located on sloping sites, have a sub-floor or basement level located within the foundations. The lower level does not compete with the main level of the house. Basement doors and windows are small, plainly treated, and are not visible from outside the property. The space within the below-floor area was used for laundries, store or workrooms or sometimes garages, but not for extra living areas.

The uniform pattern of site coverage and setbacks is one of the most significant aspects of Haberfield, demonstrating Stanton's Garden Suburb ideals and establishing the principles for Australian suburban development. The close relationship between ground floor and natural ground level means that the overall built form of Haberfield reflects the underlying natural topography.

## Controls

- C22. The established pattern of front and side setbacks should be kept. Nil side setbacks were rare and depart from Garden Suburb principles.
- C23. New residential buildings or extensions should not be built forward of existing front building lines.
- C24. Site coverage should be similar to the traditional pattern of development, leaving generous green garden space to the front and back areas.
- C25. There should be no substantial or visible difference between the main floor levels of adjacent houses unless natural ground levels require this.
- C26. Where natural land slope allows, sub-floor and basement development is permitted for use as laundries, storerooms, workrooms or garages. Habitable rooms may be considered but must not change the single storey scale of a building; openings (windows and doors) are only permitted in the rear elevation. A basement level is only permitted if enabled by the site topology; the floor level of the ground floor of the dwelling must be at the same level and significant excavation to provide adequate floor to ceiling heights in the basement level is not permitted.

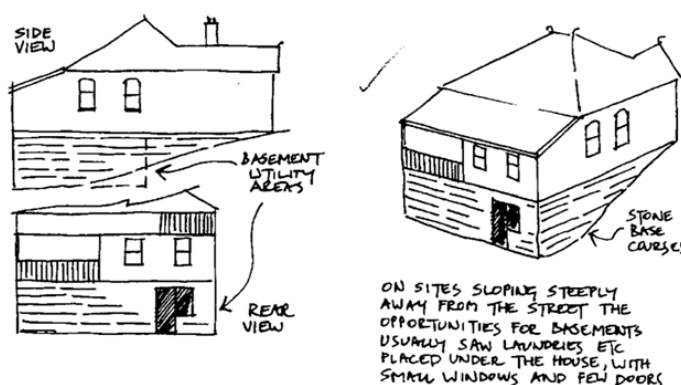


Figure 5. Characteristics of basement levels

## 2.2.7. Walls

Stanton's covenants required that the main walls be built of brick. This uniformity of materials is part of the distinctive character of Haberfield today.

The houses are built of cavity brick walls, an innovation at that time, with machine-made smooth-faced bricks. The precision of the brickwork is accentuated on the main elevation by the use of tuck-pointing, usually in white or black.

The front elevation commonly makes decorative use of bricks such as shaped and moulded brick profiles, or two-toned brickwork, sometimes roughcast and shingle work is used. Side and rear walls are generally built of common bricks.

The walls of the houses in Haberfield are often divided horizontally into two or three distinct sections, for example, the base course can be rough cut sandstone or mock ashlar (rendered brickwork) with the main wall of tuck-pointed facebrick or commons, and occasionally an upper section of contrasting roughcast finish, often accented with a frieze of brick bands. The front gable ends often feature brick or timber strapwork, and timber ventilating panels of louveres framed by fretwork shapes.

## Controls

- C27. The original shape and materials of the front and side walls shall not be altered.
- C28. The removal of the external skin or rendering of an exterior wall is not permitted unless an essential part of approved reconstruction and authentic restoration works.
- C29. Unpainted surfaces shall not be painted.
- C30. Reconstruction of walls previously re-skinned is encouraged using machined smooth faced bricks similar in colour to those on original Haberfield houses. The "Common" bricks typically used at the rear should be matched.
- C31. Face brick and commons brick walls shall not be rendered with cement or plaster.

## 2.2.8. Joinery

Internal and external decorative timber work is an integral part of the distinctive detailed design of Federation house and of houses in the 1920s. Decorative timber work is used on verandahs, gables, vents, bargeboards, windows, doors, screens and fences. It is used boldly and painted various colours. It was a way of expressing the individuality of houses which were otherwise similar in scale and shape, and in decorative themes.

## Controls

- C32. Existing joinery is to be kept, maintained, and repaired as required.
- C33. Authentic reconstruction or reinstatement of missing joinery is encouraged, based on evidence.
- C34. Timber detailing on extensions and alterations shall respect the existing detailing but avoid excessive copying and over embellishment. Simpler approaches are best and the typology of the houses in Haberfield Heritage Conservation Area should be followed. Detailing at the rear is usually simpler.

## 2.2.9. Windows and Doors

Window and doors are an integral part of the design of each building in Haberfield. Their design reflects the relative importance of the room to which they belong.

The extensive use of coloured and decorative glazing to windows and doors illustrates the architectural detailing of the period, and the aspirations of the original owners. Haberfield is important today because it houses in situ a rich collection of this decorative art.

The use of bullnose sill bricks and arch-shape header brickwork is characteristic.

The extensive use of decorative glazing and coloured glass is an important feature. Multi-coloured or textured glass are used in the upper fanlights to doors and windows. Leadlight glazing in Art Nouveau designs is prominent. It was expensive and is generally limited to windows facing the street where it could be admired by passers-by.

Windows and external doors are made of timber and are invariably painted. Doors frequently feature decorative mouldings with the detail painted in contrasting colours. Internally, doors and windows were often "grained" i.e., painted in simulation of expensive timbers like English Oak.

## Controls

- C35. Original doors and windows are to be kept, maintained, and repaired as required. Where this is not possible, authentic reconstruction is encouraged.
- C36. Original leadlight and coloured glass panes are to be kept and restored, matched, or reconstructed as required.
- C37. The size and style of new doors and windows should reflect the relative importance of the room to which they belong.
- C38. New doors and windows are to reflect the proportion, location, size, sill heights, header treatment, materials, detailing and glazing pattern of the original doors and windows on the house to which they belong.
- C39. If no indication of original treatment is available, new doors or windows should be vertical and be kept simple.
- C40. The use of box section aluminium doors and windows using pre-finished colours is permitted in extensions and new dwellings, subject to appropriately matching the existing design. It is not permitted in original parts of rooms of existing houses.

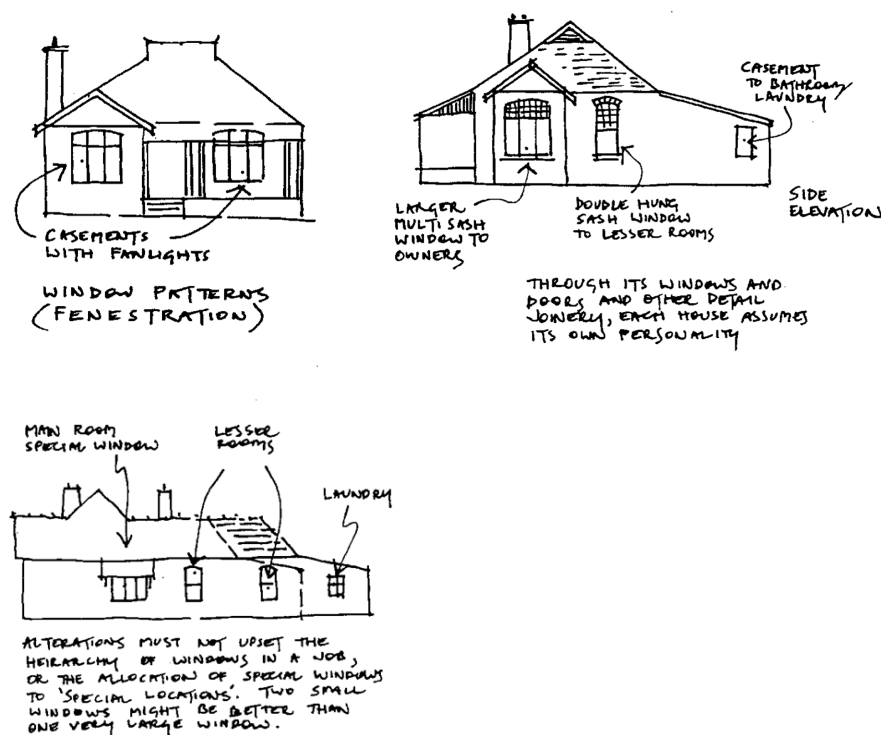


Figure 6. Hierarchy of windows and doors in Haberfield

## 2.2.10. Window Sunhoods, Blinds and Awnings

Various sun screening devices are used in Haberfield. They provide important practical and decorative features. Window awnings or window hoods with timber fretwork frames and various roofing materials are the most noticeable. External timber window pelmets are also common. Verandahs often have wooden venetians or canvas roll-up blinds.

### Controls

- C41. Original sunhoods, blinds and awnings are to be retained and repaired as required.
- C42. Authentic restoration, reinstatement or reproduction is encouraged, based on evidence on the house itself, or on photos.
- C43. Modern-style security grilles, roll-up metal screens, metal window awnings, and non-characteristic shade treatments are not acceptable on the exterior of Haberfield cottages.

## 2.2.11. Verandahs

Verandahs are an integral part of the design and use of Haberfield houses. On Federation houses they are marked by a change in roof slope, angle, or gable. In many instances the verandah itself includes a turret, bay, shaped balustrade, or similar effect for visual variety. Back verandahs, under iron skillion roofs, are often enclosed to make extra rooms. This was often done at the time the houses were built or soon after. Bungalow verandahs, where they are small, often have flat roofs; and they are incorporated under the main roof of the house, like an outdoor room.

The shadow or created by the verandah provides a sharp contrast to the solidity of the single storey roofed brick buildings. Verandahs are uses as an effective way to ameliorate the hot, wet Sydney climate, and provide outdoor "rooms" popular in the first decades of this century.

Verandah floors were either tongue and groove timber boarding or tessellated tiles with slate, terrazzo, or marble edging, often incorporating entry steps with risers of patterned glazed tile.

### Controls

- C44. Existing original verandahs are to be kept and repaired or reinstated as required.
- C45. Removal, or infill of verandahs visible from a public place is not permitted.
- C46. Authentic reconstruction of verandahs is encouraged.
- C47. Verandah additions are to be simple in design and are not to compete with the importance of the original verandah. New rear verandahs are to be generally simpler than the front main verandahs, and not to challenge the street presentation of the house.
- C48. The roof of a verandah should not continue the main roof but should be a skillion roof or similar to minimise bulk.

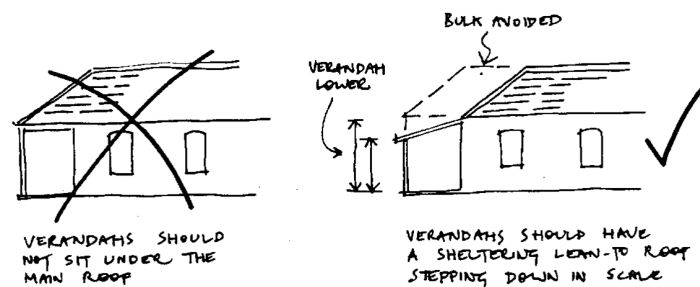


Figure 7. Design of verandahs in Haberfield

## 2.2.12. Garages and Carports

The freestanding houses in Haberfield allowed early car owners to drive down the side to the “motor house” at the back. Some of these older garages dating from the 1920s still survive. They are located at the back of the house away from public view from the street. They were utility buildings, designed to be less important than the house; they often had roofs of a pitch lower than the house.

### Controls

- C49. The retention, repair and reconstruction of significant early garages, carports and sheds is encouraged.
- C50. New garages and carports are to be located at the back or at the side of the house.
- C51. Where a garage or carport is at the side of the house it must be at least 1 metre back from the main front wall of the house and have a maximum width of 3 metres. Garages and carports are to be free standing.
- C52. Garages and carports shall be of simple utilitarian design. They shall not challenge the mass or bulk of the individual house.
- C53. Attached garages which form part of a basement level may be located at the rear of the house and not visible from a public place, but only where they would not conflict with other considerations in this Plan.
- C54. Garages and carports are to be constructed of materials that match those used in the dwelling.
- C55. Garage doors are to be simple timber or metal cladding in a recessive dark colour.

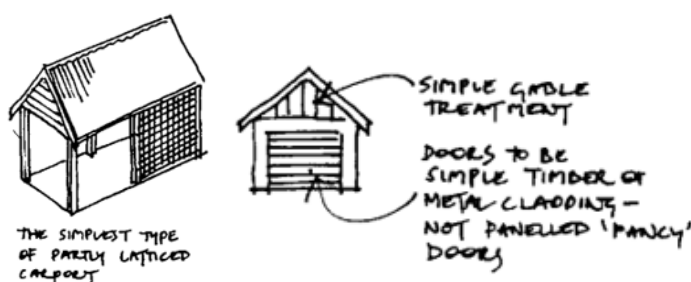


Figure 8. Design of garages and carports in Haberfield

## 2.2.13. Outbuildings: Studios, Secondary Dwellings and Garden Sheds

Outbuildings are located at the rear of houses away from public view. They were traditionally used to store garden tools, seeds, fertilisers, bicycles, canvas covered garden furniture etc: use of the garden to grow vegetables and prize flowers for exhibition at the Gardening Club was an integral part of suburban life before the 1950s. Often the laundry was in a separate outbuilding in the back garden. When the outbuilding might be visible from the street, a variety of screening devices are used, such as suitably plain fences, lattice work, hedges, or other screen planting.

In scale and form Haberfield outbuildings are small, functional, and simply built, with gable, hipped or skillion roofs. Materials used were inferior to those in the houses, with timber or fibro being the most common wall cladding. Their scale did not challenge that of the house they served and did not dominate views from neighbouring properties.

## Controls

- C56. The retention, repair and reconstruction of significant early garden sheds and outhouses is encouraged.
- C57. New outbuildings shall be located at the rear of the allotment. The location shall respect boundaries, tree-planting and other site details.
- C58. New outbuilding shall be sited to minimise visibility from the street and from neighbouring properties.
- C59. New outbuildings shall be subordinate to the main house. They shall not challenge the shape, size, form, or decoration.
- C60. The floor plan for new outbuildings shall be simple, not complex.
- C61. The roof form of new outbuildings shall be simple and practical in scale. The pitch shall be lower than the roof pitch of the house and shall use skillion, hip, or gable forms. Storerooms and outhouses attached to the main house or garage are encouraged where lean-to skillion roofs can shelter them.
- C62. Construction materials shall be brick, weatherboard, or fibre cement sheeting with cover battens. Roofs shall be of unglazed terra cotta Marseilles tiles or corrugated metal. Kit garden sheds of metal construction are acceptable subject to screening from the street or a public place.
- C63. Windows to outbuildings shall be of vertical proportions and shall be timber framed.
- C64. Merging outbuildings into the landscape by use of planting and screen elements is encouraged.

## 2.2.14. Colour Schemes

Large parts of the house were never painted, such as all brickwork, exposed bricks on chimneys, slate verandah edging and steps.

On timber and render a comparatively narrow range of exterior paint colours was used to enhance the natural colours of the bricks and stone. Paint technology at the time could not produce a bright white so shades of cream predominated. Authentic colour schemes usually consist of one or two lighter tones, with one much darker colour for contrast. An additional trim colour might also be used.

Careful scraping of protected, difficult-to-paint areas such as behind eaves or under windowsills might reveal the colours originally used. Such evidence might also survive under layers of later paint. Old photographs also can provide valuable evidence of the original paint treatment, particularly the use of contrasting colours for the various elements of the building.

The use of original or traditional colour schemes enhances the presentation of the house and the HCA and augment the public's visual appreciation of its Federation and early 20th century domestic architecture.

## Controls

- C65. Paint shall not be applied to any brickwork, stonework, exposed bricks on chimneys, terra cotta chimneypots, tessellated or glazed tiling, slate verandah edging and steps that has not already been painted.
- C66. New exterior brickwork is to remain unpainted.
- C67. On an existing house Council encourages owners to identify and use the original colour scheme.

C68. On an existing house, where the original colour scheme or traditional colour scheme is not to be used, the scheme should be simple, consisting of one or two lighter tones and a darker colour for contrast. A trim colour may be used.

C69. New buildings should use colours that harmonise with the traditional colour schemes.

## 2.2.15. Fences and Gates

Fences define each individual garden allotment and illustrate the major principle of the Garden Suburb – one house, one lot.

The front fence is of modest height (1m to 1.2 m), with hedges often planted behind. They were designed to match both the house they serve and their streetscape.

They are not solid but allow the public to see the front garden, and the front of the house – the status symbol for the suburban resident pre-1950s.

Documentary evidence and surviving original fences provide clues to the great variety of fence designs: most feature decorative timberwork in beams, shapes and panels, often with gates to match. Picket fences were not common. Chain mesh within timber frames and fancy woven wire fences were also used.

Haberfield brick fences display brickwork techniques similar to that used in the houses, such as the decorative use of moulded bricks. These are also used in the footings for timber and chain mesh fences. A number of original front brick fences survive in Haberfield. Other early brick fences use galvanised pipe as a railing between brick piers.

Dividing fences and side fences on corner allotments traditionally used timber palings (rough or reasonably dressed).

The use of “colorbond” fencing, modern metal ‘spear’ and similar topped pickets, aluminium lacework panels, bagging of masonry and similar effects are relatively new treatments and are not appropriate materials or designs in the Haberfield Conservation Area.

## Controls

C70. Original front fences and gates are to be kept and repaired.

C71. Reconstruction of lost fences to their early design and detail is encouraged. It needs to be based on documentary evidence (photographs, descriptions). Demolition should only be permitted where accurate reconstruction is to occur immediately.

C72. New front fences which are not reconstructions of an earlier fence should be simple in design and decoration and fit in with the design of traditional fences in Haberfield.

C73. New front fences of timber are encouraged. They should be between 1m to 1.2m in height. The timber should be painted in colours historically used in Haberfield.

C74. High brick fences on front alignments are not permitted in Haberfield.

C75. Materials and designs inappropriate to the age of the house or to the character of Haberfield Conservation Area will not be considered.

C76. Brick dividing fences are not permitted unless there are overriding environmental, safety or fire separation reasons for such use.

C77. Swimming pool safety fencing must not be visible from a public place.



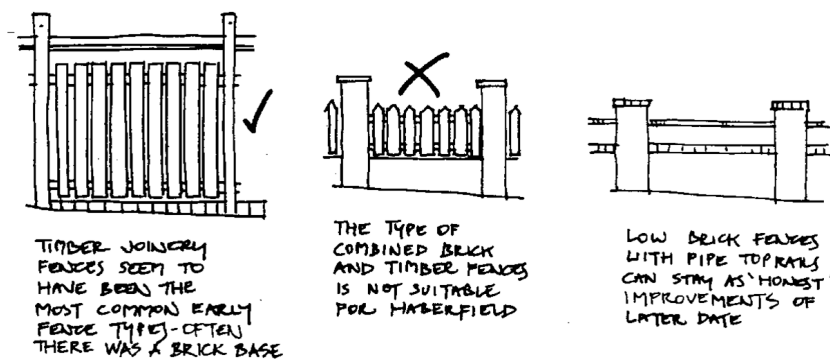


Figure 9. Appropriate fences in Haberfield

## 2.2.16. Garden Elements including Paving, Driveways, Pergolas and Pools

Richard Stanton paid great attention to all aspects of this Haberfield's subdivision including the treatment of gardens: the grounds of each new house built by his company were laid out before the owners moved in. He consistently promoted Haberfield as "The Garden Suburb".

Original Haberfield gardens are bounded by front fences of timber with handsome joinery gates, or brick fences with wrought iron palisades. Through these fences can be seen ornamental trees and shrubs, typically in tidy beds amid neat buffalo lawn. Specimen plantings were supported on arbours of timber or metal.

A gently curving front path leads from a single, or wicket, gate to the front entry. This path is often made of tessellated tiles in elaborate patterns to match the front verandah, or more economically in coloured concrete with brick borders and garden edging.

Driveways, with double gate in the front fence, usually consist of two sealed strips with a central section of grass or garden in between which allows for onsite drainage.

Side and rear paving is extremely minimal. Frames and lattice-screened fences and gates are often used to close off, disguise and protect access to the back yard.

Uncovered pergolas are secondary to the house and fit into the garden setting. Haberfield's original pergolas were used as a garden element and, along with other more modern elements, are not detrimental to the soft landscaping on the site.

The percentage of site coverage used by such elements should not dominate or overwhelm the garden of which they are part.

The light structures which enclose and furnish Haberfield's gardens are an integral part of the suburb's garden heritage and character.

## Controls

- C78. The surviving original garden elements in Haberfield are to be kept and repaired as required.
- C79. Reconstruction of lost garden elements is encouraged where it can be based on documentary evidence (photos, plans).
- C80. Paving, hard surfacing and secondary outbuildings shall be kept to an absolute minimum on individual sites.
- C81. Materials for new front paths shall be only tessellated tiles or smooth-textured, red-tinted concrete.

- C82. Driveways shall consist of two (2) strips of hard surface brick paving or concrete with grass, or garden in between.
- C83. Concrete paving for driveway strips is to be natural off-white, pale grey or have a red-tinted finish. Bright white concrete is not permitted.
- C84. Swimming pools shall be at the rear of the property and shall be small enough to retain an adequate garden setting.

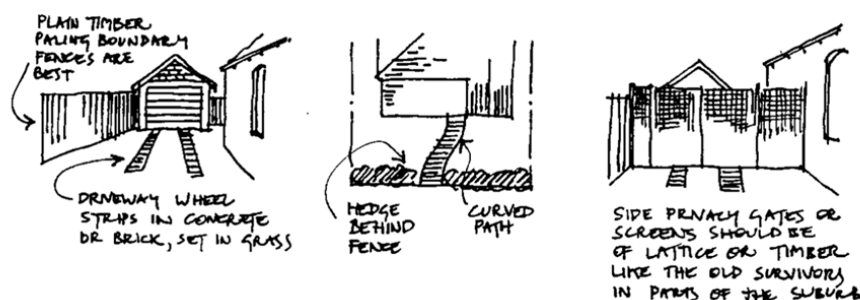


Figure 10. Appropriate garden elements in Haberfield

## 2.2.17. Modern Technological Developments

Stanton's original concept for Haberfield included up to date services such as sewerage and water on tap. The services were integrated with the development and were most unobtrusive. Solar hot water systems, photo-voltaic systems, telecommunication structures and other modern technologies are more recent inventions. Further, there is community awareness of the need to conserve water, and rainwater storage tanks are becoming more popular. It is important that the placement of such structures be discreet and not intrusive.

### Controls

- C85. Hot water tanks should not be located externally on the roof but be within the roof space or within the building envelope. Solar hot water system tanks should not be located externally on the roof but be within the roof space or screened from public view if placed at ground level.
- C86. Rainwater tanks are to be located behind the building line of any road frontage.

## 2.2.18. Commercial Buildings and Institutions

### Commercial Buildings

Haberfield's commercial centres demonstrate Stanton's ideal of separating land uses so that the amenity of residential areas was ensured. In the main Ramsay Street group of shops (many with residences upstairs), the commercial buildings are remarkable for their diversity of design within a harmonious two-storey streetscape. The consistent streetscape comes from the original above-awning facades which feature recessed balconies, arched verandah openings, bay windows and roof-screening parapets above.

At ground level the few remaining shopfronts provide evidence of stained glass and leadlight windows, heavy copper or brass mouldings, glazed tiles below the display window, central entryways and porches embellished with tessellated tiles.

The Haberfield Main Street Heritage Study is a valuable reference indicating the style and significance of original commercial facades.

Other smaller “neighbourhood” centres are also found, such as the corner group at Boomerang and Waratah Streets. Their significance and character must also be carefully managed, with careful design, and conservation planning.

## Institutional Buildings

Within Haberfield’s primarily residential setting, a small number of institutional buildings are located, such as Council’s library, churches for different religious denominations, schools, and the Yasmar training facility, based around “Yasmar”, the Ramsay family home which is State heritage listed. Most of these buildings are important social and urban landmarks and contributory to Haberfield’s heritage significance.

## Controls

C87. The existing siting pattern within the commercial area is to be maintained. The notion of a forecourt or entrance area to a commercial building is not appropriate as these interrupts the continuity and strength of the streetscape siting pattern.

**Note:** In this control, the commercial area refers to the land zoned E1 as outlined in red in Figure 11.

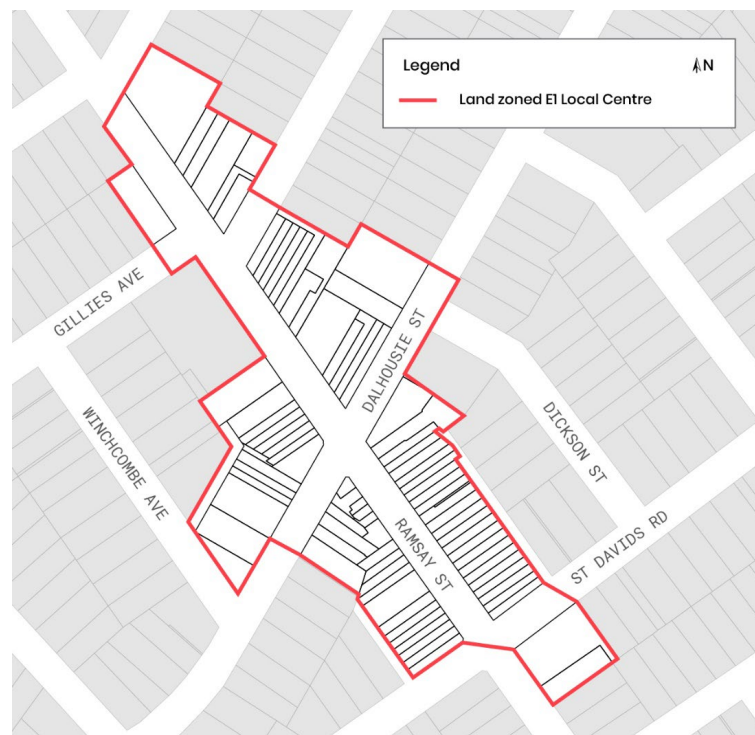


Figure 11. Commercial area zoned E1 at Ramsay and Dalhousie Street

- C88. Removal of or alteration to original facades is not permitted.
- C89. Retention, repair, and restoration of original above-awning facades is encouraged.
- C90. Below awning level, new work is to be in sympathy with, and not detract from, the style and character of the building and streetscape. Designs, including materials, colours, signage, etc should reflect the original facades of the commercial buildings of Haberfield.
- C91. Reinstatement of the original street-level facades is encouraged, including the reinstatement of posted verandahs.

- C92. The design of any new commercial building may include verandah or awning facades to improve or consolidate streetscape and footpath shelter.

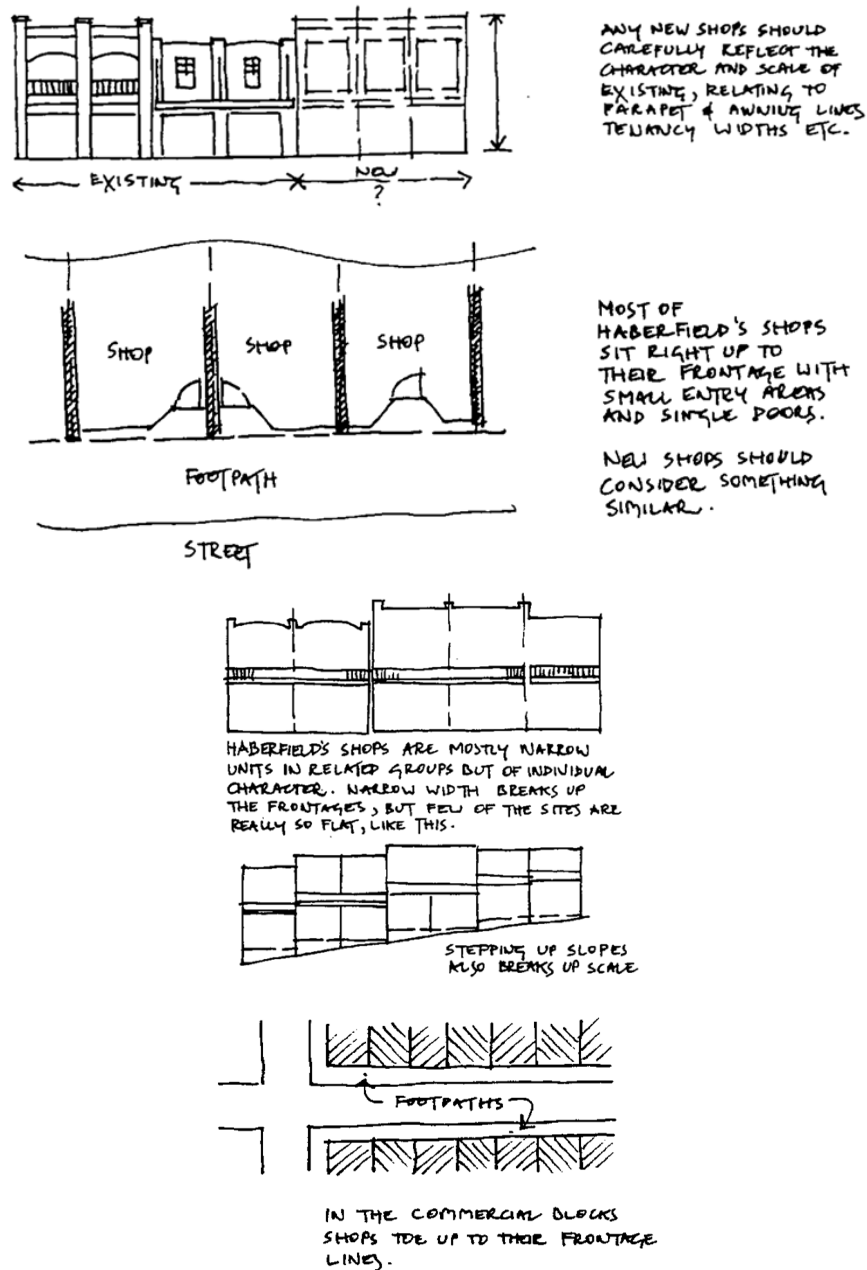


Figure 12. Commercial buildings in Haberfield

## 2.2.19. Non-Conforming Houses

Some parts of the Haberfield Conservation Area contain houses which are of post Federation and post 1920s construction. Such houses are usually single storey, low set and of brick and tile construction. This scale and use of materials lets them blend in with the character of Haberfield.

A small number of original houses have been demolished and replaced in recent years by two storey houses or by blocks of flats. These are non-conforming buildings and are out of character with the surrounding dwellings, and with the Conservation Area.

## Controls

- C93. Any alterations and additions to the shape, scale and materials of non-conforming houses should respond to the form of surrounding original dwellings and must be compatible with the general pattern of development within the conservation area and its distinctive character.

### 2.2.20. New Dwellings

New dwellings within Haberfield are to be very carefully designed and controlled to protect and complement its unique heritage status as Australia's first garden suburb. The architectural language will need to be compatible with the Haberfield HCAs "Queen Anne" style federation houses with each dwelling being individually designed to suit the specific site. Every dwelling must be placed within a garden suburb setting and exhibit common style elements that result in a streetscape appearance of single storey scale, roof form, bulk, and materials.

There are some basic traditional architectural canons that can be followed, such as a tripartite composition which has:

- The 'base' is the part of the building from the ground-to-ground floor level, often incorporating a plinth.
- The 'body' comprises the main walling and its window and door opening fenestrations, including shadowed areas such as verandas
- The 'top' is the complex of roof forms including eaves, which forms the 'crown' of the building.

The front part of the house will be the prominent part and will have a pitched tiled roof. The rear part of the house will be subservient in scale to the front part.

## Controls

- C94. Any new development shall produce site coverage similar in pattern and size to the site coverage established by the original development of the suburb. That is, free standing single storey scale brick houses in a garden setting with uniform front setbacks, a 3m wide side setback for driveway access to a garage, a smaller side setback for a traditional tradesmen's path down the other side, and a generous rear setback.

**Note:** Nil side setbacks were rare, depart from Garden Suburb principles and are not permitted.

- C95. The shape, scale, form, and materials of new dwellings should respond to the those of surrounding original dwellings.
- C96. The main front part of houses facing the street are to have pitched roof at minimum of 30 degrees placed over a footprint of a minimum of four rooms. Beyond this the rear part of houses are to be subservient in scale to the front part.
- C97. Walls must not be painted or rendered and are to be clad with machine made smooth faced bricks similar in colour to those used on original Haberfield houses.
- C98. Joinery, doors, and windows are to reflect the materials, proportions, location, size, sill heights, header treatment, materials, detailing and glazing patterns of original Haberfield houses.
- C99. New buildings should use colours that harmonise with the traditional colour schemes in Haberfield. Colours of timber trim and other external (non-brick) elements are to harmonise with these traditional colour schemes.

- C100. Front fences, and side fences within the front building setback are critical due to their prominence in the streetscape. Accordingly, all dwellings are to contain a front fence; front fences are to comprise traditional style timber joinery fences of simple design, up to 1.4m in height, and painted in traditional colours.
- C101. Rear and side fences behind the front building line are to be constructed of timber palings to a maximum height of 1.8m.

## Site Specific Planning Controls

### 2.3. 140A Hawthorne Parade Haberfield

A subdivision/ road layout plan for the land was conditionally approved by Council on 18 December 2001. The subdivision is to be Torrens title for each of the proposed residential lots. An area of public open space is provided as a central focal point to the future development. The roads, public reserve, and provision for drainage easements and infrastructure are to be dedicated from the Commonwealth to Council.

The approved subdivision lot pattern reflects, as far as possible, the principles of the existing surrounding subdivisions and the garden suburb ideal which dates from Richard Stanton's first Haberfield Estate of 1901 and its 1905 extension.

The subject site, including house lots and public reserve, is susceptible to stormwater inundation events. Therefore, minimum required elevated ground floor levels are necessary to ensure dwelling-house habitable living areas are above stormwater inundation levels associated with 1 in 100-year ARI events. Also, minimum required levels for all electrical wiring/power points/switches are detailed for all house lots. Building designs are required to be accompanied with a hydraulic engineering report to establish the minimum floor levels of structures.

**Note:** Future development on the Defence land will be designed in accordance with relevant controls in Part A3 – Flood Hazard of the *Comprehensive DCP 2016 for Ashbury, Ashfield, Croydon, Croydon Park, Haberfield, Hurlstone Park, and Summer Hill*. Compliance with this section may require an alternative type of boundary fence.

## Objectives

- O8. Ensure new development does not detract from the heritage significance of Haberfield.
- O9. Ensure vehicles can manoeuvre in accordance with the relevant Australian Standards.
- O10. Establish appropriate uniform front setback for subdivision to enable garden setting to be established.
- O11. Ensure that overland flow is maintained and there are no adverse impacts on surrounding properties from overland flow.

## Controls

- C102. The dwelling must be set back 4 metres from the front boundary of the lot.
- C103. Driveways on subdivision lots 16 and 17 must be located on the southern side of the dwelling.
- C104. Front garden levels within the required building setback are to generally match the levels of the adjacent public footpath to achieve a uniform, cohesive garden setting throughout the development.
- C105. The lots detailed in Figure 13 must be built on masonry piers.

**Note:** Lots 1, 11, 12, 13, 16, 17 and 21.

- C106. Where dwellings are constructed on piers, the area under the dwelling must not be visible from any public place. Timber lattice or other appropriate material should be used to screen the area under the dwelling.
- C107. The masonry walls on lots 10 and 11 required for maintaining overland flows must always remain *in situ*. Works that remove or alter the walls or reduce the effectiveness of flood control measures will not be supported.

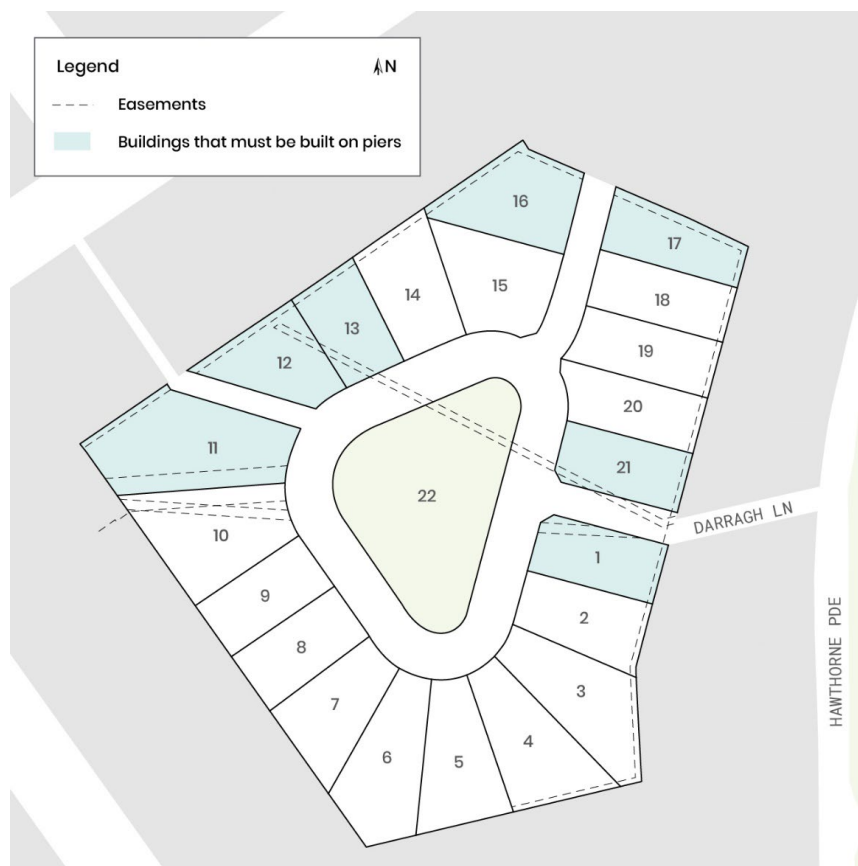


Figure 13. Proposed subdivision for 140A Hawthorne Parade Haberfield



## Chapter E2: Haberfield Neighbourhood

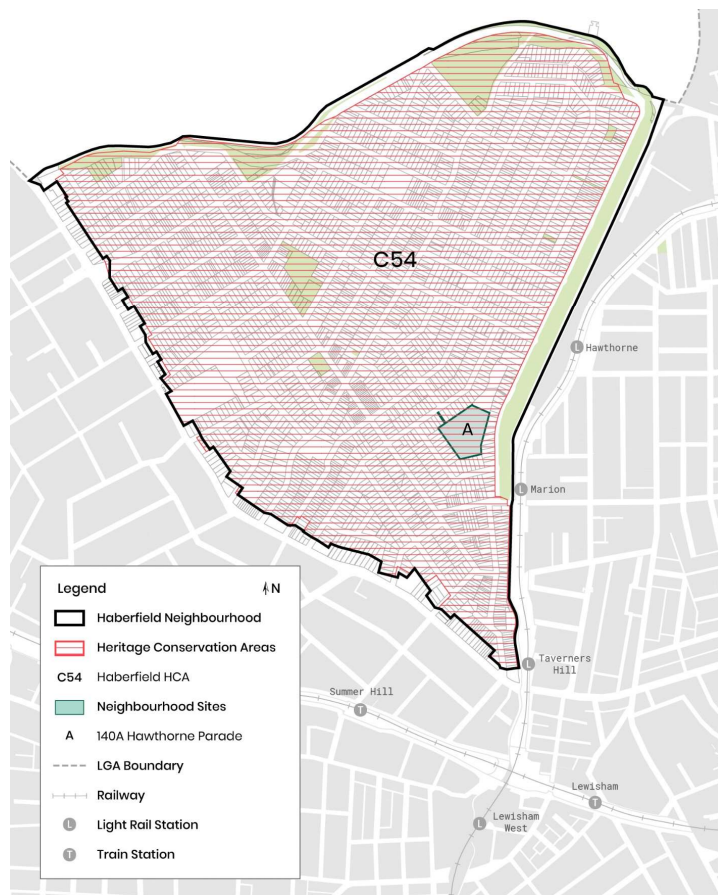


Figure 1. Map of Haberfield Neighbourhood

### Application

This chapter applies to the Haberfield Neighbourhood as shown on Figure 1.

The controls for:

- 2.2.2 Haberfield Heritage Conservation Area in apply to the land listed as C54; and



- 2.3 140A Hawthorne Parade, Haberfield apply to the land marked 'A'.

Note: Land within area 'A' must comply with the controls for Haberfield Neighbourhood and the Heritage Conservation area in addition to the controls for 140A Hawthorne Parade. These controls work from the most general to the most specific. All controls apply to the extent they are relevant and are not modified by specific controls.

## Existing Character

Haberfield development as Australia's first Garden Suburb is due to the successive purchase and development by R Stanton and W H Nicholls, real estate agents of Summer Hill. Stanton's Haberfield estate was the first successful Garden Suburb in Australia, predating the first in Britain (Hampstead) by five years.

Stanton and Nicholls purchased fifty acres from two Ramsay children in 1901 and laid out the estate on Stanton's own principles of garden suburb design and management. He set aside land for commercial purposes (there were to be no hotels, no corner shops, and no factories in this model suburb); laid out the roads (named for members of the new Federal Government - Turner, Barton, Forrest, Kingston & O'Connor - and the generous allotments; established an integrated drainage and sewerage system at the back of the lots and planted the street trees. High quality modest houses designed by estate architects, Spencer, Stansfield and Wormald, were built for sale, and title covenants were placed on vacant allotments to ensure a continuation of Stanton's overall design intentions - single storey cottages, one per allotment, uniform setbacks, and quality materials, brick and stone, slate, or tiles. Gardens were laid out by estate gardeners before owners moved in.

It is unusual for any subdivision to be fully developed immediately, but the Stanton Estates were remarkable for the short time frame in which most of them were built upon. Where vacant lots remained, these were built on in the 1920s, 1930s and 1940s, and an examination of the period of each house can provide an interesting history lesson in the progressive development of the suburb.

Amongst the single-family dwellings Stanton also included semi-detached pairs of cottages, carefully designed to appear as one house, so that with consistent forms, setbacks and gardens the pattern of development was maintained.

By the 1960s and 1970s some of the original houses had been demolished for flats or larger houses. Others have changed so extensively, including reskinning of outer walls, that only their original roof shape and footprint remains beneath.

As a result of Stanton's commitment to quality construction and design, and to his application of title covenants the residential parts of Haberfield are characterised today by single storey brick houses on generous garden lots with uniform setbacks and a similarity of form and materials. Stanton's interpretation of Garden Suburb concepts and his consistent development strategy continue to set Haberfield apart.

Within Stanton's strong planning concept, the architectural character and detail of its individual houses, including later 1920s and 1930s bungalows, is richly varied but harmonious, of great visual cohesion and consistency - achieved through the uniformity of materials, scale and forms. Through the sustained efforts of Councillors, the community and its homeowners, Haberfield has strengthened and maintained its identity and rich heritage values for present and future generations.

## Desired Future Character

### Objectives

- O1. To facilitate development that is consistent with the Desired Future Character and Controls for the Neighbourhood.
- O2. To maintain the heritage significance of Haberfield and remove detrimental works where possible.
- O3. To ensure that where new buildings can be constructed, they are carefully designed to fit in with the heritage significance and character of Haberfield as a whole.

### Controls

- C1. Any new development (new building or extension to an existing building) shall produce site coverage similar in pattern and size to the site coverage established by the original development of the suburb.
- C2. Extensions shall not conceal, dominate, or otherwise compete with the original shape, height, proportion and scale or architectural character of the existing building.
- C3. Extensions are only permitted to the rear of the existing dwelling; extensions are not permitted to the side of an existing dwelling. Extensions to the rear of the existing dwelling must not be any wider than the existing dwelling, i.e., the rear extension should not be visible when the dwelling is viewed from the street. Side setback areas and gardens should not be filled in.

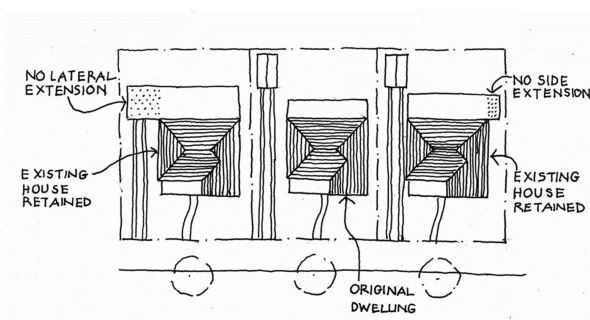


Figure 2. Where additions should be located

## Heritage Conservation Areas

### 2.1. Haberfield Heritage Conservation Area

*Note: Refer to Clause 6.20 of the Inner West Local Environmental Plan 2022 for additional controls on landscaped area and built form that apply to Haberfield Heritage Conservation Area.*

#### 2.1.1. Statement of Significance

Developed at the turn of the twentieth century, the Garden Suburb of Haberfield is of significance in the history of Australian town planning as a comprehensively planned and designed 'model garden suburb' influenced by the international Garden City movement and the nascent 'art and science' of

**Commented (DB1):** The exhibited statement of significance has been replaced with the one used on the state heritage register application form

the modern town planning movement. Marketed as 'slumless, laneless, and publess', as Australia's first Garden Suburb, it was coherently and pragmatically planned to address the social, physical, aesthetic, and economic planning issues of at the turn of the twentieth century. It predates international exemplars of the Garden City movement, such as Letchworth (1904) and Hampstead Garden Suburb (1907), and Colonial Light Gardens in South Australia. It was influential in shaping the state's emergent town planning discourse and in the design and planning of subsequent 'model suburbs', including Daceyville and Roseberry.

Haberfield has a strong historical association with auctioneer, real estate entrepreneur, town planning advocate, Richard Stanton (1862–1943) who was the visionary behind the suburb's development. A reformer and staunch advocate for Federation, Haberfield is representative of Stanton's interest in city 'improvement' and in the planning of healthy social and physical environments for 'betterment' and moral reform in New South Wales. Haberfield demonstrates the commercial, social, aesthetic and broader civic value of Stanton's approach to town planning through a comprehensive and clever system of land purchase, zoning principles, strict covenants, built form design, landscape controls, and the provision of infrastructure and a labour force. Stanton and his family resided in the generously proportioned, The Bunyas, a grand Federation-period residence displaying Arts and Crafts stylistic influences that was designed by Stanton and Sons' architect, John Spencer-Stansfield. As the architect to Stanton and Sons, between 1905 and 1914, Spencer-Stansfield designed of hundreds of individually designed and detailed homes in Haberfield.

Haberfield also has an historical association with Dr David Ramsay (1794–1860), a medical practitioner and merchant who owned the land prior to Stanton and is associated with the historic property, Yasmarr. Much of the suburb known as Haberfield was formerly called 'Ramsay's bush'. Several streets in the area retain names reflecting the historical association with the Ramsay family, including Ramsay Street and Dalhousie Street (reflective of the Ramsay's historical connections to Scotland). Haberfield has historical associations with other individuals of note in the history of New South Wales, including Joseph Neal Grace, the founder of Grace Brothers department store, and the composer, Peter Dodds McCormick, who wrote the national anthem, Advance Australia Fair.

Within New South Wales, Haberfield's planned and originally integrated designed landscape is an early and outstanding example of environmental forethought and comprehensiveness in Australian suburban planning—with landscape design given equal priority to the design of built fabric. A collection of interrelated public and private spaces, Haberfield is a formally designed and planned suburban living environment dating from the early twentieth century that is integral to understanding the development of Australian town planning. The landscape significance of Haberfield is encapsulated by four principal elements:

1. the extant street pattern of the suburb's original layout
2. the extant residential allotment proportions developed in Haberfield's original layout
3. remnant hard and soft garden fabric from original residential garden layouts, and historical plantings in those gardens
4. street tree plantings from the first phase of the suburb's development

Through its overall landscape setting and design, combined with the composition and arrangement of built form, Haberfield is simultaneously cohesive and unique, demonstrating the Garden City principle of 'unity but not uniformity'. Setbacks from the street are uniform, with landscaped front gardens and low front fences ensuring long park-like views along street alignments. Detailed design for civic works, including road verges, trees with timber guards, stone kerb and guttering, nature strips with concrete paths and street lighting ensure visual harmony and consistency.

Haberfield is important in demonstrating aesthetic characteristics that define the Garden Suburb, as well as several Federation architectural styles within New South Wales. Overall, the suburb's residential architecture presents as a collection of well-detailed and crafted period houses that evidence an overarching visual coherence in design, form, materiality and colour. The suburb is characterised by its ability to demonstrate a collection of distinctive Federation period architectural styles within New South Wales in its residential architecture. Houses were designed under covenants which ensured that each was of similar form, materials, and scale. Each is aesthetically distinctive, demonstrating visually pleasing arrangements that have sensory appeal. Federation period houses designed in the Queen Anne and Arts and Crafts style demonstrate the culmination of these styles' vernacular motifs, including rising sun motifs, waratah, flannel flowers and the first Australian coat of arms. The composition of form and textural arrangement of materiality demonstrates a high degree of mastery.

The Haberfield HCA has a strong connection to the community through the Haberfield Association, which has advocated for the protection and conservation of the area for over four decades. Haberfield has strong associations with Italian cultural traditions and culinary influence along Ramsay Street, shaped by mass Italian post-war migration to Australia and settlement in the area. Haberfield is representative of the course and pattern of migration to NSW in the mid-twentieth century.

Haberfield is of significance to the state of New South Wales and displays historical, associative, aesthetic, and representative qualities that are rare or unique within the state.

Haberfield has historic significance as the first successful comprehensively planned and marketed Garden Suburb in Australia. Designed and developed by real estate entrepreneur and town planning advocate, Richard Stanton, its subdivision layout and tree-lined streets, its pattern of separate houses on individual lots (the antithesis of the unhealthy crowded inner suburbs of the period) and its buildings and materials, clearly illustrate his design and estate management principles. Haberfield pre-dates the first Garden Suburbs in Britain by some five years.

It is significant in the history of town planning in NSW. The separation of land uses, exclusion of industry and hotels, designation of land for community facilities and its comprehensive provision of utility services and pre-development estate landscaping profoundly affected housing trends, state subdivision practice and planning legislation in 20th century Australia.

It is significant in the history of Australian domestic architecture for its fine ensemble of Federation houses and their fences, and shops, most with their decorative elements intact.

It is outstanding for its collection of modest Federation houses displaying skilful use of materials and a high standard of workmanship of innovative design and detail particularly reflective of the burgeoning naturalistic spirit of the Federation era in which they were built.

The form, materials, scale and setback of buildings and their landscaped gardens fronting tree-lined streets together provide mature streetscapes of aesthetic appeal.

Haberfield is a major research repository of the Federation era, garden design and plant material, architectural detail, modest house planning, public landscaping, and utility provision.

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## 2.1.2. General

### Objectives

- O4. To provide controls for buildings and their landscape that will ensure that the single storey appearance of each dwelling in the Haberfield Heritage Conservation Area is maintained, and the garden suburb character of Haberfield is conserved.

**Note:** Give the same careful consideration to changes to the back of houses and shops as you would to those visible from the street or a public place because they could alter the harmonious proportion and scale common to the suburb.

- O5. To ensure that necessary change, such as alterations and extensions to existing buildings, will respect the contribution of those buildings to the heritage significance of Haberfield and will have no ill effect on the heritage significance of Haberfield as a whole.
- O6. To allow necessary change, but only where it will not remove or detract from the special qualities that contribute to the heritage significance of Haberfield.  
  
**Note:** Avoid even minor alterations (such as removing finials) or additions (such as enclosing a verandah) and unsympathetic changes to building details can reduce the historical, architectural, and real estate value of the individual building. These will reduce its relationship with neighbouring buildings and diminish the overall heritage value of Haberfield which has such a strong common design theme.
- O7. To encourage the removal and reversal of those components which detract from the heritage significance of Haberfield.

### 2.1.3. Pattern of Development

Haberfield differs from the Victorian inner suburbs which preceded it because it comprises generous suburban allotments with dwellings which present the appearance of one house only. It is characterised by a uniform pattern of development: roads are of a regular width with the original tree planting remaining in many of the verges and because a drainage and sewerage system were in place (usually at the back of the lot) before building began there is an absence of night-soil back lanes; lots are of similar width and allowed fresh air to flow between the buildings, length of lots vary where the street pattern diverges in response to the alignment of earlier roads - Parramatta Road, Ramsay Street and other tracks on the Dobroyd Estate.

There is a uniform front building setback of approximately 6 metres, and a fairly uniform site coverage, reflecting Stanton's original building covenants and the subsequent extension of their use over the rest of the Dobroyd Estate. Side setbacks created garden areas and views between houses and emphasised the garden suburb character.

The pattern of development demonstrates the Garden Suburb ideals of creating a healthy and pleasant living environment, espoused by Richard Stanton and his professional colleagues in the town planning and real estate institutes. At Haberfield these ideals were designed and developed, protected by covenants, and marketed to create Australia's first Garden Suburb. This pre-dated the first similar English Garden Suburb and established the principles for Australian suburbia for the next seventy years.

### Controls

- C4. Subdivision of existing allotments is not permitted as it would be detrimental to the heritage significance of the Garden Suburb by changing its historic pattern.
- C5. Any new development (new building or extension to an existing building) shall produce site coverage similar in pattern and size to the site coverage established by the original development of the suburb. No new structures are to be built forward of the existing building line; new car ports or garages in the front setback are not supported. Side setbacks must reflect those in the area and nil side setbacks are not appropriate.

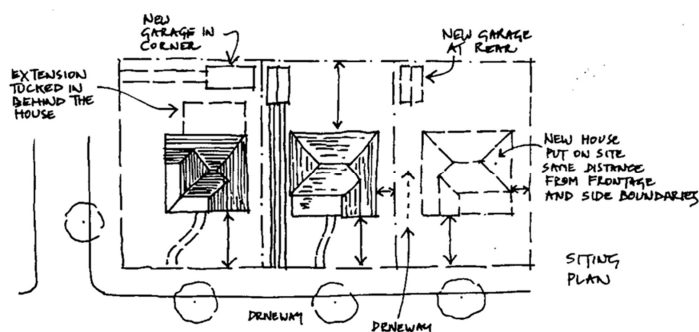


Figure 3. Where new structures should be located in Haberfield

## 2.1.4. Building Form

Residential buildings in Haberfield are uniformly single storey and of a similar bulk. They are built of a restricted range of building materials (bricks, slate, or unglazed tiles) and are of a similar shape but individually designed.

The style of their architecture is mostly Federation, but it includes many 1920s and 1930s bungalows, through to the pink brick cottage of the 1940s. Some houses have lost their original stylistic character through later changes.

Architecturally the earlier houses, although of individual design, are strongly related to one another and are collectively significant for the homogeneity of their bulk and single storey built form. Individually, the houses are significant for their rich variety of architectural detail and excellence of design. The architectural style of each house identifies the period of its construction and documents the development history of the suburb.

### Controls

- C6. Alterations to the original main part of a building (other than a non-conforming building), including front and side facades, verandahs and roof forms, are not permitted.
- C7. Where a building, other than a non-conforming building has undergone limited change, restoration, and repair of the original front of the building is encouraged.
- C8. Where a building, other than a non-conforming building has suffered major alteration, careful reinstatement is encouraged. When no surviving physical or documentary evidence of the original can be found, reconstruction similar to the neighbouring or other original Haberfield houses is encouraged.
- C9. Where extensions are involved, new roofs are to be lower than the main roof form with a maximum height considerably less than the principal ridge point.
- C10. The overall length of any extension is to be less than, and secondary to, the original house.

C11. Attic rooms can must be built within the main roof shape. They must where they do not involve alteration of the roof shape nor be outside the existing roof plane.

C12. Attic rooms. They are to be modest in scale and comprise one (1) or at the most two (2) rooms capable of habitation.

~~E11-C13~~ Skylights are not permitted in the front or side faces of the main roof. Attic windows must be modest timber framed flush "in plane" skylights only – maximum one skylight per side or rear roof elevation. -Dormer windows, Juliet balconies and similar protrusions are not permitted.

Commented [D83]: Relocated from C96

~~E12-C14~~ Rear extensions containing an attic may be considered where the attic does not cause the extension to compete with the scale and shape of the main roof and is not visible from a public place.

~~E13-C15~~ Where extensions to existing roofs are being undertaken, modestly sized in-plane skylights may be considered in the side and rear planes of the extension ~~only~~ and limited to one such window per roof plane.

~~E14-C16~~ Extensions shall not employ any major or prominent design elements that compete with the architectural features of the existing building.

## 2.1.5. Roof Forms

Roofs of the Federation Period are steeply pitched (30°-40°) and often massive in form. After the First World War roofs were built to a lower pitch (25°-35°) because of changes in style and the need for economy.

The roofs are complex in design, and this accentuates the single storey scale of the house. The mass and bulk of the roof generally extends only over the main rooms of a house, with skillion roofs or lower hips to the rear. This allows the house to maintain a visual balance and not dominate its garden setting.

Tall chimneys help to balance the complex forms of the roof.

Roofs can be characterised by a picturesque arrangement of a variety of gables, gablets, vents, hips, conical turrets, and deep jutting eaves and decorated with terra cotta finials, crests and ridge cappings. Gables are used at the front (and sides on corner lots) with hips and skillions used at the rear. Some roofs are fairly plain, while others are intricately detailed. Architectural details, such as finials, ridge cappings and the detailing of exposed eaves, are among the most visible characteristics of Haberfield houses and an important part of their picturesque qualities.

Stanton's covenants restricted roof materials to slates or unglazed terra cotta Marseilles pattern tiles, with unglazed terra cotta finials, crests, and ridge cappings. Corrugated galvanised iron was used at the rear on skillions and lean-to rooms built soon after the brick house was finished. Areas not covered by Stanton's covenants also had main roofs of corrugated iron, asbestos cement, and shingle tiles.

Some roofs have been altered over time. In many instances the original roof shape can be reinstated where it can be based on documentary or physical evidence.

## Controls

~~E15-C17~~ Roof extensions are to relate sympathetically and subordinately to the original roof in shape, pitch, proportion, and materials.

~~E16-C18~~ New buildings are to have roofs that reflect the size, mass, shape, and pitch of the neighbouring original roofs. Gables to the rear are not supported as hips and skillion roof forms are more typically used at the rear. Fully glazed gables, are not supported. Roof materials are to be consistent with C20 of this section of the DCP.

~~E17-C19~~ Roof extensions are to be considerably lower than the original roof and differentiated between the original and new section. A set down of 500 mm is generally acceptable.

~~E18-C20~~ Replacement roof materials are to match original materials or are to employ approved alternative materials. Suitable roof materials are:

- unglazed terra cotta Marseilles tiles
- unglazed terracotta shingle tiles
- Welsh slate
- corrugated non-reflective galvanised steel sheeting (painted or natural) (at the rear/on skillion roofs)

**E19-C21.** Roof details such as finials, ridge capping, are to be maintained, repaired, and reinstated where necessary as required.



THE ROOFS OF HABERFIELD'S COTTAGES ARE ALL INDIVIDUAL BUT HAVE STRONG FAMILY RESEMBLANCES. THEIR HIPPS & GABLES GIVE THEM DISTINCT CHARACTER, & MATERIALS HELP TO UNIFY THEM

Figure 4. Roofs in Haberfield

## 2.1.6. Siting, Setbacks and Levels

Haberfield is notable for the uniformity of its building site-coverage and siting. Most houses are free standing with car access down one side, and a traditional tradesmen's path down the other side.

Development on corner sites is usually sensitive to the pivotal position they occupy in both streetscapes.

Houses are set back approximately six metres from the footpath alignment. This provides for a front garden in which to present the house and allows for privacy.

Haberfield houses are set close to natural ground level. There is usually no substantial difference between the main floor levels of adjacent houses.

Some houses, located on sloping sites, have a sub-floor or basement level located within the foundations. The lower level does not compete with the main level of the house. Basement doors and windows are small, plainly treated, and are not visible from outside the property. The space within the below-floor area was used for laundries, store or workrooms or sometimes garages, but not for extra living areas.

The uniform pattern of site coverage and setbacks is one of the most significant aspects of Haberfield, demonstrating Stanton's Garden Suburb ideals and establishing the principles for Australian suburban development. The close relationship between ground floor and natural ground level means that the overall built form of Haberfield reflects the underlying natural topography.

## Controls

**E20-C22.** The established pattern of front and side setbacks should be kept. Nil side setbacks were rare and depart from Garden Suburb principles.

**E21-C23.** New residential buildings or extensions should not be built forward of existing front building lines.

**E22-C24.** Site coverage should be similar to the traditional pattern of development, leaving generous green garden space to the front and back areas.

**E23-C25.** There should be no substantial or visible difference between the main floor levels of adjacent houses unless natural ground levels require this.



**E24.C26.** Where natural land slope allows, sub-floor and basement development is permitted for use as laundries, storerooms, workrooms or garages. Habitable rooms may be considered but must not change the single storey scale of a building; openings (windows and doors) are only permitted in the rear elevation. A basement level is only permitted if enabled by the site topology; the floor level of the ground floor of the dwelling must be at the same level and significant excavation to provide adequate floor to ceiling heights in the basement level is not permitted.

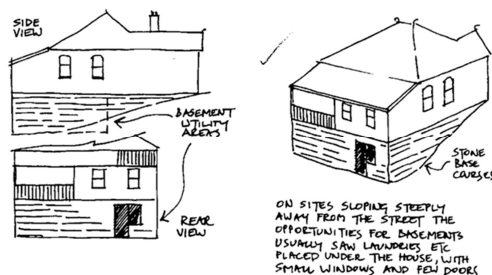


Figure 5. Characteristics of basement levels

## 2.1.7. Walls

Stanton's covenants required that the main walls be built of brick. This uniformity of materials is part of the distinctive character of Haberfield today.

The houses are built of cavity brick walls, an innovation at that time, with machine-made smooth-faced bricks. The precision of the brickwork is accentuated on the main elevation by the use of tuck-pointing, usually in white or black.

The front elevation commonly makes decorative use of bricks such as shaped and moulded brick profiles, or two-toned brickwork, sometimes roughcast and shingle work is used. Side and rear walls are generally built of common bricks.

The walls of the houses in Haberfield are often divided horizontally into two or three distinct sections, for example, the base course can be rough cut sandstone or mock ashlar (rendered brickwork) with the main wall of tuck-pointed face brick or commons, and occasionally an upper section of contrasting roughcast finish, often accented with a frieze of brick bands. The front gable ends often feature brick or timber strapwork, and timber ventilating panels of louvres framed by fretwork shapes.

## Controls

**E25.C27.** The original shape and materials of the front and side walls shall not be altered.

**E26.C28.** The removal of the external skin or rendering of an exterior wall is not permitted unless an essential part of approved reconstruction and authentic restoration works.

**E27.C29.** Unpainted surfaces shall not be painted.

**E28.C30.** Reconstruction of walls previously re-skinned is encouraged using machined smooth faced bricks similar in colour to those on original Haberfield houses. The "Common" bricks typically used at the rear should be matched.

**E29.C31.** Face brick and commons brick walls shall not be rendered with cement or plaster.

## 2.1.8. Joinery

Internal and external decorative timber work is an integral part of the distinctive detailed design of Federation house and of houses in the 1920s. Decorative timber work is used on verandahs, gables, vents, bargeboards, windows, doors, screens and fences. It is used boldly and painted various colours. It was a way of expressing the individuality of houses which were otherwise similar in scale and shape, and in decorative themes.

### Controls

- E30-C32. Existing joinery is to be kept, maintained, and repaired ~~where necessary as required~~.
- E31-C33. Authentic reconstruction or reinstatement of missing joinery is encouraged, based on evidence.
- E32-C34. Timber detailing on extensions and alterations shall respect the existing detailing but avoid excessive copying and over embellishment. Simpler approaches are best and the typology of the houses in Haberfield Heritage Conservation Area should be followed. Detailing at the rear is usually simpler.

## 2.1.9. Windows and Doors

Window and doors are an integral part of the design of each building in Haberfield. Their design reflects the relative importance of the room to which they belong.

The extensive use of coloured and decorative glazing to windows and doors illustrates the architectural detailing of the period, and the aspirations of the original owners. Haberfield is important today because it houses in situ a rich collection of this decorative art.

The use of bullnose sill bricks and arch-shape header brickwork is characteristic.

The extensive use of decorative glazing and coloured glass is an important feature. Multi-coloured or textured glass are used in the upper fanlights to doors and windows. Leadlight glazing in Art Nouveau designs is prominent. It was expensive and is generally limited to windows facing the street where it could be admired by passers-by.

Windows and external doors are made of timber and are invariably painted. Doors frequently feature decorative mouldings with the detail painted in contrasting colours. Internally, doors and windows were often "grained" i.e., painted in simulation of expensive timbers like English Oak.

### Controls

- E33-C35. Original doors and windows are to be kept, maintained, and repaired ~~when necessary as required~~. Where ~~this is necessary not possible~~, authentic reconstruction is encouraged.
- E34-C36. Original leadlight and coloured glass panes are to be kept and restored, matched, or reconstructed ~~where necessary as required~~.
- E35-C37. The size and style of new doors and windows should reflect the relative importance of the room to which they belong.
- E36-C38. New doors and windows are to reflect the proportion, location, size, sill heights, header treatment, materials, detailing and glazing pattern of the original doors and windows on the house to which they belong.
- E37-C39. If no indication of original treatment is available, new doors or windows should be vertical and be kept simple.
- E38-C40. The use of box section, aluminium doors and windows using pre-finished colours is permitted in extensions and new dwellings, ~~subject to appropriately matching the existing~~

design. It is not permitted in original parts of rooms of existing houses, but not in original parts of rooms of existing houses.

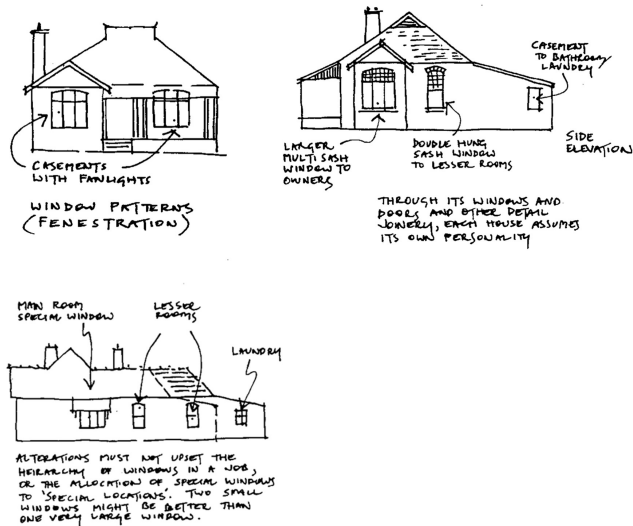


Figure 6. Hierarchy of windows and doors in Haberfield

### 2.1.10. Window Sunhoods, Blinds and Awnings

Various sun screening devices are used in Haberfield. They provide important practical and decorative features. Window awnings or window hoods with timber fretwork frames and various roofing materials are the most noticeable. External timber window pelmets are also common. Verandahs often have wooden venetians or canvas roll-up blinds.

#### Controls

**G39-C41.** Original sunhoods, blinds and awnings are to be retained and repaired where necessary as required.

**G40-C42.** Authentic restoration, reinstatement or reproduction is encouraged, based on evidence on the house itself, or on photos.

**G41-C43.** Modern-style security grilles, roll-up metal screens, metal window awnings, and non-characteristic shade treatments are not acceptable on the exterior of Haberfield cottages.

### 2.1.11. Verandahs

Verandahs are an integral part of the design and use of Haberfield houses. On Federation houses they are marked by a change in roof slope, angle, or gable. In many instances the verandah itself includes a turret, bay, shaped balustrade, or similar effect for visual variety. Back verandahs, under iron skillion

roofs, are often enclosed to make extra rooms. This was often done at the time the houses were built or soon after. Bungalow verandahs, where they are small, often have flat roofs; and they are incorporated under the main roof of the house, like an outdoor room.

The shadow or created by the verandah provides a sharp contrast to the solidity of the single storey roofed brick buildings. Verandahs are used as an effective way to ameliorate the hot, wet Sydney climate, and provide outdoor "rooms" popular in the first decades of this century.

Verandah floors were either tongue and groove timber boarding or tessellated tiles with slate, terrazzo, or marble edging, often incorporating entry steps with risers of patterned glazed tile.

## Controls

**E42.C44.** Existing original verandahs are to be kept and repaired or reinstated where necessary as required.

**E43.C45.** Removal, or infill of verandahs visible from a public place is not permitted.

**E44.C46.** Authentic reconstruction of verandahs is encouraged.

**E45.C47.** Verandah additions are to be simple in design and are not to compete with the importance of the original verandah. New rear verandahs are to be generally simpler than the front main verandahs, and not to challenge the street presentation of the house.

**E46.C48.** The roof of a verandah should not continue the main roof but should be a skillion roof or similar to minimise bulk.

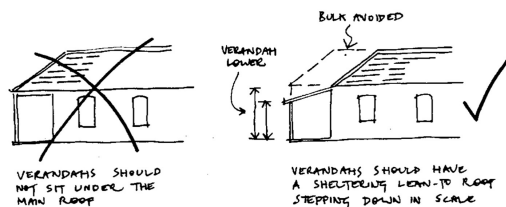


Figure 6. Figure 7. Design of verandahs in Haberfield

## 2.1.12. Garages and Carports

The freestanding houses in Haberfield allowed early car owners to drive down the side to the "motor house" at the back. Some of these older garages dating from the 1920s still survive. They are located at the back of the house away from public view from the street. They were utility buildings, designed to be less important than the house; they often had roofs of a pitch lower than the house.

## Controls

**E47.C49.** The retention, repair and reconstruction of significant early garages, carports and sheds is encouraged.

**E48.C50.** New garages and carports are to be located at the back or at the side of the house.

**E49.C51.** Where a garage or carport is at the side of the house it must be at least 1 metre back from the main front wall of the house and car ports can be located at the side of the house if setback at least 1 metre from the main front building alignment and maximum 3m width have a maximum width of 3 metres.

**E50-C52** Garages and carports are to be free standing.

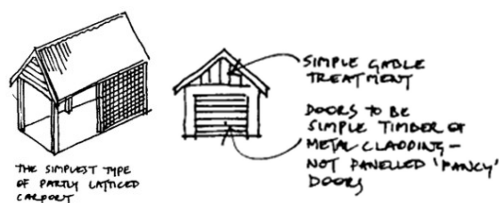
**E51-C53** Garages and carports shall be of simple utilitarian design. They shall not challenge the mass or bulk of the individual house.

**E52-C54** Attached garages which form part of a basement level ~~must~~ **may** be located at the rear of the house and not visible from a public place, but only where they would not conflict with other considerations in this Plan.

**C55** Garages and carports are to be constructed of materials that match those used in the dwelling.

**E53-C56** Garage doors are to be simple timber or metal cladding in a recessive dark colour.

**Commented (DB4):** Relocated from C104(d) in exhibited version



**Figure 7-Figure 8.** Design of garages and carports in Haberfield

## 2.1.13. Outbuildings: Studios, Secondary Dwellings and Garden Sheds

Outbuildings are located at the rear of houses away from public view. They were traditionally used to store garden tools, seeds, fertilisers, bicycles, canvas covered garden furniture etc: use of the garden to grow vegetables and prize flowers for exhibition at the Gardening Club was an integral part of suburban life before the 1950s. Often the laundry was in a separate outbuilding in the back garden. When the outbuilding might be visible from the street, a variety of screening devices are used, such as suitably plain fences, lattice work, hedges, or other screen planting.

In scale and form Haberfield outbuildings are small, functional, and simply built, with gable, hipped or skillion roofs. Materials used were inferior to those in the houses, with timber or fibro being the most common wall cladding. Their scale did not challenge that of the house they served and did not dominate views from neighbouring properties.

### Controls

**E54-C57** The retention, repair and reconstruction of significant early garden sheds and outhouses is encouraged.

**E55-C58** New outbuildings shall be located at the rear of the allotment. The location shall respect boundaries, tree-planting and other site details.

**E56-C59** New outbuilding shall be sited to minimise visibility from the street and from neighbouring properties.

**E57-C60** New outbuildings shall be subordinate to the main house. They shall not challenge the shape, size, form, or decoration.

**E58-C61** The floor plan for new outbuildings shall be simple, not complex.

**E59.C62.** The roof form of new outbuildings shall be simple and practical in scale. The pitch shall be lower than the roof pitch of the house and shall use skillion, hip, or gable forms. Storerooms and outhouses attached to the main house or garage are encouraged where lean-to skillion roofs can shelter them.

**E60.C63.** Construction materials shall be brick, weatherboard, or fibre cement sheeting with cover battens. Roofs shall be of unglazed terra cotta Marseilles tiles or corrugated metal. Kit garden sheds of metal construction are acceptable subject to screening from the street or a public place.

**E61.C64.** Windows to outbuildings shall be of vertical proportions and shall be timber framed.

**E62.C65.** Merging outbuildings into the landscape by use of planting and screen elements is encouraged.

## 2.114. Colour Schemes

Large parts of the house were never painted, such as all brickwork, exposed bricks on chimneys, slate verandah edging and steps.

On timber and render a comparatively narrow range of exterior paint colours was used to enhance the natural colours of the bricks and stone. Paint technology at the time could not produce a bright white so shades of cream predominated. Authentic colour schemes usually consist of one or two lighter tones, with one much darker colour for contrast. An additional trim colour might also be used.

Careful scraping of protected, difficult-to-paint areas such as behind eaves or under windowsills might reveal the colours originally used. Such evidence might also survive under layers of later paint. Old photographs also can provide valuable evidence of the original paint treatment, particularly the use of contrasting colours for the various elements of the building.

The use of original or traditional colour schemes enhances the presentation of the house and the HCA and augment the public's visual appreciation of its Federation and early 20th century domestic architecture.

### Controls

**E63.C66.** Paint shall not be applied to any brickwork, stonework, exposed bricks on chimneys, terra cotta chimneypots, tessellated or glazed tiling, slate verandah edging and steps that has not already been painted.

**E64.C67.** New exterior brickwork is to remain unpainted.

**E65.C68.** On an existing house Council encourages owners to identify and use the original colour scheme.

**E66.C69.** On an existing house, where the original colour scheme or traditional colour scheme is not to be used, the scheme should be simple, consisting of one or two lighter tones and a darker colour for contrast. A trim colour may be used.

**E67.C70.** New buildings should use colours that harmonise with the traditional colour schemes. Colours of timber trim and other external (non-brick) elements are to harmonise with these traditional colour schemes.

## 2.115. Fences and Gates

Fences define each individual garden allotment and illustrate the major principle of the Garden Suburb – one house, one lot.

The front fence is of modest height (1m to 1.2 m4m), with hedges often planted behind. They were designed to match both the house they serve and their streetscape.

They are not solid but allow the public to see the front garden, and the front of the house – the status symbol for the suburban resident pre-1950s.

Documentary evidence and surviving original fences provide clues to the great variety of fence designs: most feature decorative timberwork in beams, shapes and panels, often with gates to match. Picket fences were not common. Chain mesh within timber frames and fancy woven wire fences were also used.

Haberfield brick fences display brickwork techniques similar to that used in the houses, such as the decorative use of moulded bricks. These are also used in the footings for timber and chain mesh fences. A number of original front brick fences survive in Haberfield. Other early brick fences use galvanised pipe as a railing between brick piers.

Dividing fences and side fences on corner allotments traditionally used timber palings (rough or reasonably dressed).

The use of "colorbond" fencing, modern metal 'spear' and similar topped pickets, aluminium lacework panels, bagging of masonry and similar effects are relatively new treatments and are not appropriate materials or designs in the Haberfield Conservation Area.

## Controls

**E68.C71.** Original front fences and gates are to be kept and repaired.

**E69.C72.** Reconstruction of lost fences to their early design and detail is encouraged. It needs to be based on documentary evidence (photographs, descriptions). Demolition should only be permitted where accurate reconstruction is to occur immediately.

**E70.C73.** New front fences which are not reconstructions of an earlier fence should be simple in design and decoration and fit in with the design of traditional fences in Haberfield.

**E71.C74.** New front fences of timber are encouraged. They should be between 1m to 1.24m in height. The timber should be painted ~~and in an appropriate colour~~ in colours historically used in Haberfield.

**E72.C75.** High brick fences on front alignments are not permitted in Haberfield.

**E73.C76.** Materials and designs inappropriate to the age of the house or to the character of Haberfield Conservation Area will not be considered.

**E74.C77.** Brick dividing fences are not permitted unless there are overriding environmental, safety or fire separation reasons for such use.

**E75.C78.** Swimming pool safety fencing must not be visible from a public place.

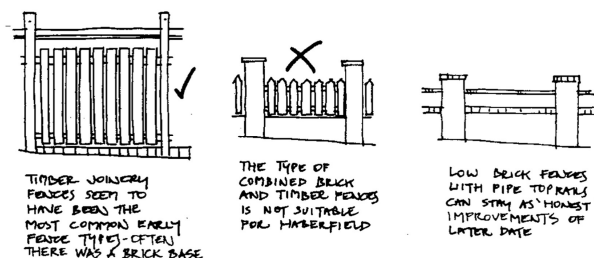


Figure 8: Figure 9. Appropriate fences in Haberfield

## 2.1.16. Garden Elements including Paving, Driveways, Pergolas and Pools

Richard Stanton paid great attention to all aspects of this Haberfield's subdivision including the treatment of gardens: the grounds of each new house built by his company were laid out before the owners moved in. He consistently promoted Haberfield as "The Garden Suburb".

Original Haberfield gardens are bounded by front fences of timber with handsome joinery gates, or brick fences with wrought iron palisades. Through these fences can be seen ornamental trees and shrubs, typically in tidy beds amid neat buffalo lawn. Specimen plantings were supported on arbours of timber or metal.

A gently curving front path leads from a single, or wicket, gate to the front entry. This path is often made of tessellated tiles in elaborate patterns to match the front verandah, or more economically in coloured concrete with brick borders and garden edging.

Driveways, with double gate in the front fence, usually consist of two sealed strips with a central section of grass or garden in between which allows for onsite drainage.

Side and rear paving is extremely minimal. Frames and lattice-screened fences and gates are often used to close off, disguise and protect access to the back yard.

Uncovered pergolas are secondary to the house and fit into the garden setting. Haberfield's original pergolas were used as a garden element and, along with other more modern elements, are not detrimental to the soft landscaping on the site.

The percentage of site coverage used by such elements should not dominate or overwhelm the garden of which they are part.

The light structures which enclose and furnish Haberfield's gardens are an integral part of the suburb's garden heritage and character.

### Controls

**E76-C79.** The surviving original garden elements in Haberfield are to be kept and repaired ~~where necessary as required.~~

**E77-C80.** Reconstruction of lost garden elements is encouraged where it can be based on documentary evidence (photos, plans).

**E78-C81.** Paving, hard surfacing and secondary outbuildings shall be kept to an absolute minimum on individual sites.

**C82.** Materials for new front paths shall be only tessellated tiles or smooth-textured, red-tinted concrete.

**E79-C83.** Driveways shall consist of two (2) strips of hard surface brick paving or concrete with grass, or garden in between.

**E80-C84.** Concrete paving for driveway strips is to be natural off-white, pale grey or have a red-tinted finish. Bright white concrete is not permitted.

**E81-C85.** Swimming pools shall be at the rear of the property and shall be small enough to retain an adequate garden setting.



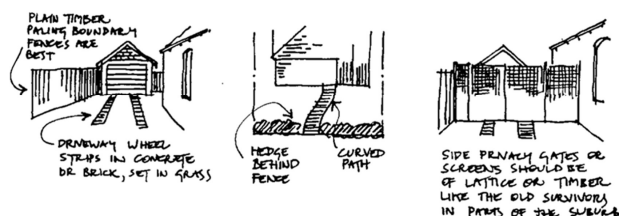


Figure 9.Figure 10. Appropriate garden elements in Haberfield

#### 2.1.17. Modern Technological Developments

Stanton's original concept for Haberfield included up to date services such as sewerage and water on tap. The services were integrated with the development and were most unobtrusive. Solar hot water systems, photo-voltaic systems, telecommunication structures and other modern technologies are more recent inventions. Further, there is community awareness of the need to conserve water, and rainwater storage tanks are becoming more popular. It is important that the placement of such structures be discreet and not intrusive.

#### Controls

**G82.C86.** Hot water tanks should not be located externally on the roof but be within the roof space or within the building envelope. Solar hot water system tanks should not be located externally on the roof but be within the roof space or screened from public view if placed at ground level.

**G83.C87.** Rainwater tanks are to be located behind the building line of any road frontage.

#### 2.1.18. Commercial Buildings and Institutions

##### Commercial Buildings

Haberfield's commercial centres demonstrate Stanton's ideal of separating land uses so that the amenity of residential areas was ensured. One of the principles of the Garden City movement and the subsequent Garden suburbs was the separation of land uses: industry, housing, commerce, open space, were all contained in different areas. Haberfield was different from the residential areas which preceded it – it had no corner store, and no pubs, and shops were grouped together in two small centres.

In the main Ramsay Street group of shops (many with residences upstairs), the commercial buildings are remarkable for their diversity of design within a harmonious two-storey streetscape. The consistent streetscape comes from the original above-awning facades which feature recessed balconies, arched verandah openings, bay windows and roof-screening parapets above.

At ground level the few remaining shopfronts provide evidence of stained glass and leadlight windows, heavy copper or brass mouldings, glazed tiles below the display window, central entryways and porches embellished with tessellated tiles.

The Haberfield Main Street Heritage Study is a valuable reference indicating the style and significance of original commercial facades.

**Commented [JD5]:** This section was expanded to include institutions in response to community input

Other smaller "neighbourhood" centres are also found, such as the corner group at Boomerang and Waratah Streets. Their significance and character must also be carefully managed, with careful design and conservation planning.

## Institutional Buildings

Within Haberfield's primarily residential setting, a small number of institutional buildings are located, such as Council's library, churches for different religious denominations, schools, and the Yasmarr training facility, based around "Yasmarr", the Ramsay family home which is State heritage listed. Most of these buildings are important social and urban landmarks and contributory to Haberfield's heritage significance.

## Controls

C88. The existing siting pattern within the commercial area is to be maintained. The notion of a forecourt or entrance area to a commercial building is not appropriate as these interrupts the continuity and strength of the streetscape siting pattern.

Note: In this control, the commercial area refers to the land zoned EI as outlined in red in Figure 11.

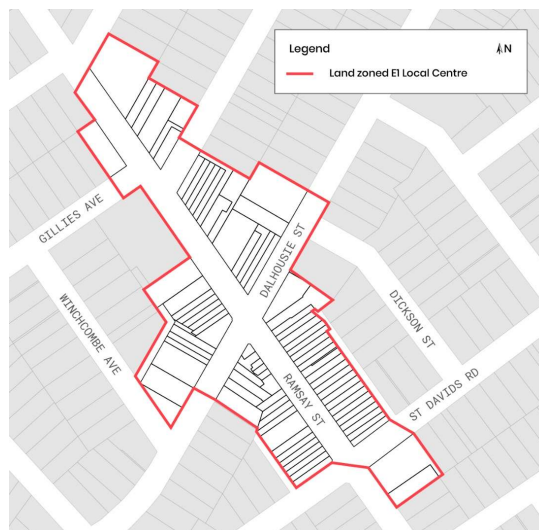


Figure 10-Figure 11. Commercial area zoned EI at Ramsay and Dalhousie Street

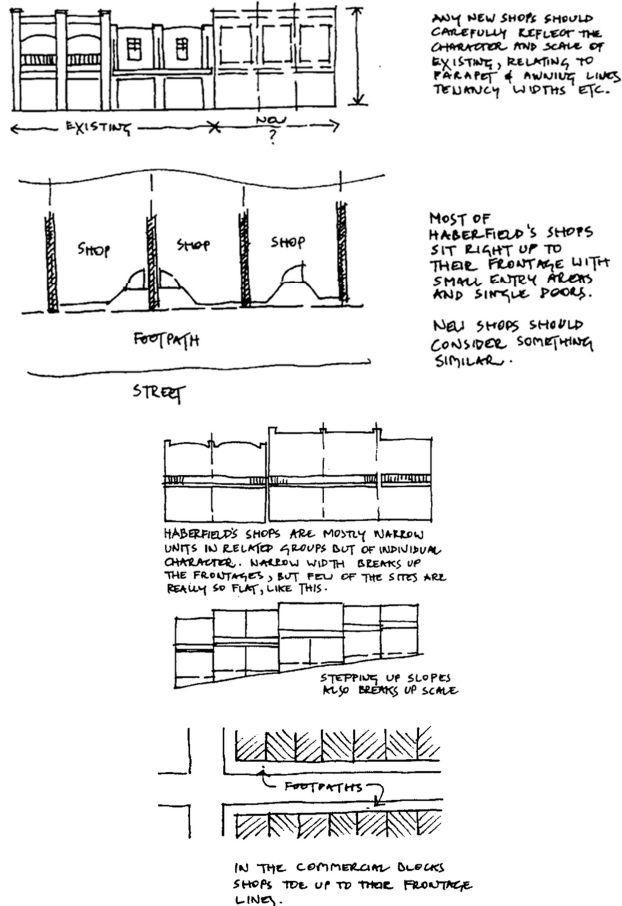
E84.C89. Removal of or alteration to original facades is not permitted.

E85.C90. Retention, repair, and restoration of original above-awning facades is encouraged.

E86.C91. Below awning level, new work is to be in sympathy with, and not detract from, the style and character of the building and streetscape. Designs, including materials, colours, signage, etc should reflect the original facades of the commercial buildings of Haberfield.

E87.C92. Reinstatement of the original street-level facades is encouraged, including the reinstatement of posted verandahs.

**C88.C93** The design of any new commercial building may include verandah or awning facades to improve or consolidate streetscape and footpath shelter.



**Figure 12** Commercial buildings in Haberfield

## 2.1.18.2.1.19. Non-Conforming Houses

Some parts of the Haberfield Conservation Area contain houses which are of post Federation and post 1920s construction. Such houses are usually single storey, low set and of brick and tile construction. This scale and use of materials lets them blend in with the character of Haberfield.

A small number of original houses have been demolished and replaced in recent years by two storey houses or by blocks of flats. These are non-conforming buildings and are out of character with the surrounding dwellings, and with the Conservation Area.

## Controls

~~E89.C94.~~ Any alterations and additions to the shape, scale and materials of non-conforming houses should respond to the form of surrounding original dwellings and must be compatible with the general pattern of development within the conservation area and its distinctive character.

## 2.19.2.1.20. New Dwellings

New dwellings within Haberfield are to be very carefully designed and controlled to protect and complement its unique heritage status as Australia's first garden suburb. The architectural language will need to be compatible with the Haberfield HCAs "Queen Anne" style federation houses with each dwelling being individually designed to suit the specific site. Every dwelling must be placed within a garden suburb setting and exhibit common style elements that result in a streetscape appearance of single storey scale, roof form, bulk, and materials.

There are some basic traditional architectural canons that can be followed, such as a tripartite composition which has:

- The 'base' is the part of the building from the ground-to-ground floor level, often incorporating a plinth.
- The 'body' comprises the main walling and its window and door opening fenestrations, including shadowed areas such as verandas
- The 'top' is the complex of roof forms including eaves, which forms the 'crown' of the building.

The front part of the house will be the prominent part and will have a pitched tiled roof. The rear part of the house will be subservient in scale to the front part.

## Controls

~~E99.C95.~~ Any new development shall produce site coverage similar in pattern and size to the site coverage established by the original development of the suburb. That is, free standing single storey scale brick houses in a garden setting with uniform front setbacks, a 3m wide side setback for driveway access to a garage, a smaller side setback for a traditional tradesmen's path down the other side, and a generous rear setback.

**Note:** Nil side setbacks were rare, depart from Garden Suburb principles and are not permitted.

~~E91.C96.~~ The shape, scale, form, and materials of new dwellings should respond to the those of surrounding original dwellings.

~~E92.~~ New buildings are to have roofs that reflect the size, mass, shape, and pitch of the typical neighbouring original roofs in Haberfield. Roof materials are to be unglazed terra cotta Marseilles pattern. Corrugated iron (traditional profile) is acceptable for the rear (skillion) portion of a roof.

~~E93.~~

~~E94.~~ The main front part of houses facing the street are to have pitched roof at minimum of 30 degrees placed over a footprint of a minimum of four rooms. Beyond this the rear part of houses are to be subservient in scale to the front part.

~~E95.C97.~~

Commented [JD6]: This control is already covered by C18

~~C96. Attie rooms can be incorporated into the main roof shape. They are to be modest in scale and comprise one (1) or at the most two (2) rooms capable of habitation in the main roof shape. Attie windows must be modest timber framed flush "in plane" skylights only – maximum one skylight per side or rear roof elevation. Dormer windows, Juliet balconies and similar protrusions are not permitted.~~

**Commented [D87]:** C96 and C97 is already covered by C11-C15

~~C97. Light and ventilation can be provided to rooms within roof extensions via one modestly sized in-plane skylight per roof plane.~~

C98. Walls must not be painted or rendered and are to be clad with machine made smooth faced bricks similar in colour to those used on original Haberfield houses.

C99. Joinery, doors, and windows are to reflect the materials, proportions, location, size, sill heights, header treatment, materials, detailing and glazing patterns of original Haberfield houses.

~~C100.C99. New buildings should use colours that harmonise with the traditional colour schemes in Haberfield. Colours of timber trim and other external (non-brick) elements are to harmonise with these traditional colour schemes.~~

**Commented [JD8]:** C99 is already covered by C70

~~C101. Garages and carports are to comply with the following:~~

**Commented [JD9]:** This control is already covered by C50-C56

- ~~a. free standing, low in scale and simple in form to not challenge the mass or bulk of the house~~
- ~~b. garages must be located at the back (rear) of the house~~
- ~~c. car ports can be located at the side of the house if setback at least 1 metre from the main front building alignment and maximum 3m width~~
- ~~d. materials to match those used in dwelling~~
- ~~e. Garage doors are to be simple timber or metal cladding in a recessive dark colour.~~

~~C102.C100. Front fences, and side fences within the front building setback are critical due to their prominence in the streetscape. Accordingly, all dwellings are to contain a front fence; front fences are to comprise traditional style timber joinery fences of simple design, up to 1.4m in height, and painted in traditional colours.~~

~~C103.C101. Rear and side fences behind the front building line are to be constructed of timber palings to a maximum height of 1.8m.~~

~~Front paths are to comprise tessellated tiles or smooth-textured, red-tinted concrete.~~

**Commented [JD10]:** This is already covered by C82

## Site Specific Planning Controls

### 2.2. 140A Hawthorne Parade Haberfield

A subdivision/ road layout plan for the land was conditionally approved by Council on 18 December 2001. The subdivision is to be Torrens title for each of the proposed residential lots. An area of public open space is provided as a central focal point to the future development. The roads, public reserve, and provision for drainage easements and infrastructure are to be dedicated from the Commonwealth to Council.

The approved subdivision lot pattern reflects, as far as possible, the principles of the existing surrounding subdivisions and the garden suburb ideal which dates from Richard Stanton's first Haberfield Estate of 1901 and its 1905 extension.

The subject site, including house lots and public reserve, is susceptible to stormwater inundation events. Therefore, minimum required elevated ground floor levels are necessary to ensure dwelling-house

habitable living areas are above stormwater inundation levels associated with 1 in 100-year ARI events. Also, minimum required levels for all electrical wiring/power points/switches are detailed for all house lots. Building designs are required to be accompanied with a hydraulic engineering report to establish the minimum floor levels of structures.

Note: Future development on the Defence land will be designed in accordance with relevant controls in Part A3 – Flood Hazard of the Comprehensive DCP 2016 for Ashbury, Ashfield, Croydon, Croydon Park, Haberfield, Hurlstone Park, and Summer Hill. Compliance with this section may require an alternative type of boundary fence.

Note: The controls applying to the new dwellings (C95–C107) within the HGA also apply to the design on new dwellings on this land.

**Commented [JD11]:** This information has been relocated to the advisory note on page 2 of this document

## Objectives

O8. Ensure new development does not detract from the heritage significance of Haberfield.

O9. Ensure vehicles can manoeuvre in accordance with the relevant Australian Standards.

O10. Establish appropriate uniform front setback for subdivision to enable garden setting to be established.

O10-O11. Ensure that overland flow is maintained and there are no adverse impacts on surrounding properties from overland flow.

**Commented [DB12]:** O11 and C105, C106 and C107 were added to address community submissions

## Controls

C104-C102. The dwelling must be set back 4 metres from the front boundary of the lot.

C105-C103. Driveways on subdivision lots 16 and 17 must be located on the southern side of the dwelling.

C104. Front garden levels within the required building setback are to generally match the levels of the adjacent public footpath to achieve a uniform, cohesive garden setting throughout the development.

Note: The lots detailed in Figure I3 must be built on masonry piers.

C105. Where dwellings are constructed on piers, the area under the dwelling must not be visible from any public place. Timber lattice or other appropriate material should be used to screen the area under the dwelling.

C106. The masonry walls on lots 10 and 11 required for maintaining overland flows must always remain in situ. Works that remove or alter the walls or reduce the effectiveness of flood control measures will not be supported.

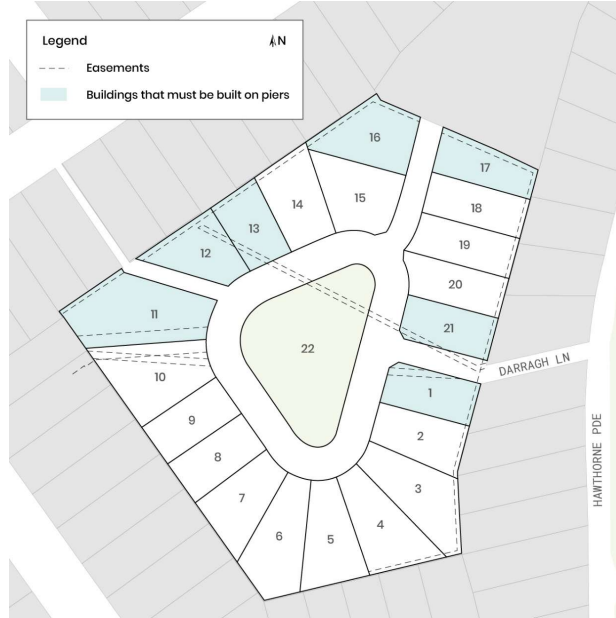


Figure 13. Proposed subdivision for 140A Hawthorne Parade Haberfield



# Chapter G

## Definitions



Definitions	
<b>A person</b>	A resident that is a property owner or their legal representative, or an owner, employee or Director of a company that owns the property, or a resident, contractor, consultant, or member of the public, corporation and a body corporate or politic.
<b>Accessible</b>	Complying with the provisions of Australian Standard 1428 Parts 1 and 4 "Design for Access & Mobility" so that most people with disabilities can enter and use the premises and their facilities.
<b>Active street frontages</b>	Active frontage uses are defined as one of a combination of the following at street level: <ul style="list-style-type: none"> <li>• Entrance to shops and commercial premises</li> <li>• Shop front,</li> <li>• Clear glazed entries to commercial and residential lobbies,</li> <li>• Café or restaurant if directly accessed from the street,</li> <li>• Active office uses, such as reception areas, if visible from the street,</li> <li>• Public building or community facilities if directly accessed from the street.</li> </ul>
<b>Adaption</b>	Modifying a place to suit proposed compatible uses.
<b>Adaptable housing</b>	Works, which is in addition to that required under "Universal Accessible Design", in order to be able to bring a dwelling to a condition which suits the specific needs of a person with disabilities, being the occupant, and which fully complies with the relevant Australian Standard 4229-1995.
<b>Adaptable housing construction stage</b>	The point where a dwelling contains all fixtures and apartment layouts which meets the relevant Australian Standard, and which suits the specific needs of the occupant, who is a person with disabilities.
<b>Aesthetics</b>	Those considerations pertaining to the senses, particularly to visual qualities including beauty, attractiveness with regard to building.
<b>Alter and Alteration</b>	Means the making of structural changes to the outside of the building or work or the making of non-structural changes to the detail, fabric, finish or appearance of the outside of the building or work not including the maintenance of the existing detail, fabric, finish or appearance of the outside of the building or work.
<b>Australian standard (as)</b>	The minimum standard for work in industry developed and written using industry peer review, to produce best practice standards for that industry or profession, by the organisation Standards Australian Pty Ltd
<b>Arborist</b>	A person with a minimum training in the Australian Qualification framework (AQF) level 3 in Arboriculture that qualifies the person to carry out tree work
<b>Architectural cues</b>	The composition of a building façade displaying an architectural dialogue with another building, such as having particular building parts aligning or being in proportion or in sympathy with parts of another building.
<b>Architectural townscape</b>	The existing appearance of buildings within the Town Centre which face the Main Street and their general compositional elements,
<b>Attic room</b>	A room contained above a "maximum ceiling height" but within the roof plane
<b>Clear finished dimensions</b>	An uninterrupted route to or within premises or buildings and providing access to all services and facilities. It should not contain any step, stairway, turnstile, revolving door, escalator, hazard or other impediment which would prevent it being safely negotiated by people with disabilities.
<b>Climbing spikes</b>	Spurs or crampons that are attached to boots that are used by pushing the attached sharpened spur into the cambium of a tree (often resulting in damage and the spread of pests and diseases) for traction, in order to climb it.
<b>Coastal foreshore</b>	Means land with frontage to a beach, estuary, coastal lake, headland, cliff or rock platform.
<b>Common areas</b>	Public areas such as access walkways, communal gardens, car parking areas, clothes drying areas.
<b>Compatible use</b>	Means a use which involves no change to the culturally significant fabric, or changes which are



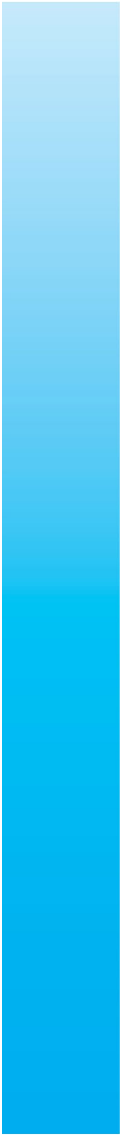
	substantially reversible, or which will have minimal impact.
<b>Conservation</b>	Means all the processes of looking after a place so as to retain its cultural significance. It includes maintenance and may according to circumstance include preservation, restoration, reconstruction and adaption in any one place and will be commonly a combination of more than one of these
<b>Continuous accessible path of travel</b>	Means an uninterrupted route to or within premises or buildings and providing access to all services and facilities. It should not contain any step, stairway, turnstile, revolving door, escalator, hazard or other impediment which would prevent it being safely negotiated by people with disabilities.
<b>Corporation</b>	A body, created by law or under authority of law, having continuous existence irrespective of that of its members, and powers and liabilities distinct from those of its members.
<b>Damage</b>	The deliberate injury of a tree
<b>Dead tree</b>	A tree with no living (vascular) tissue
<b>Deadwood</b>	A branch, root or part of a tree with no living (vascular) tissue
<b>Deep soil planting area</b>	An area "capable of deep planting", which contains soil, is water permeable and there is no structure below within 3 metres of the natural ground surface, and which is capable of supporting large tree growth.
<b>Demolition</b>	In relation to a building or work within a heritage conservation area, means the damaging, defacing, destruction, pulling down or removal of the building or work in whole or in part.
<b>Desired future character</b>	The set of objectives and controls prescribed to a Neighbourhood to ensure that development outcomes enhance the key features and qualities of the area.
<b>Destroy</b>	Any activity leading to the death, disfigurement or mutilation of a tree.
<b>Distinctive qualities</b>	An explanation of the key historical elements or qualities of a Heritage Conservation Area.
<b>Draft heritage item</b>	Has the same meaning as in State Environmental Planning Policy (Exempt and Complying Development Codes) 2008.
<b>Drainage</b>	Means any activity that intentionally alters the hydrological regime of any locality by facilitating the removal of surface or ground water. It may include the construction, deepening, extending, opening, installation or laying of any canal, drain or pipe, either on the land or in such a manner as to encourage drainage of adjoining land.
<b>Fabric</b>	Means all the physical material of the place.
<b>Ground level dwelling</b>	A dwelling located within 1.5 metres height from the street footpath.
<b>High compositional standard</b>	A building design which uses any "abstract" or "modern/contemporary" architectural language, and employs different building components and building materials as credible compositional elements, whose credibility is demonstrated by visually appearing to relate to the "whole building" and giving the building a "unity" and "complexity".  Note. A high compositional standard is not considered one that uses repetitive or bland or minimalist forms intended to facilitate easier building construction methods or which simply expresses structural elements.
<b>High standard of architectural composition</b>	A composition that exhibits a fundamental requirement for "architectural grammar" and has a high degree of organization of the parts of the building composition. "Architectural grammar" means the visual composition of the elements of a building, eg, the size, bulk, length, breadth, height and volume, element and detailing of a building and the demonstration that they compositionally relate to the building as a whole.
<b>House top addition</b>	Additions made above the habitable ground floor of a dwelling house
<b>Injury</b>	Means any act by a person including a corporation and a body corporation or politic to a tree resulting in a wound or loss of tree health that includes; all pruning not in accordance with AS 4373 2007 "Pruning of Amenity Trees" and the general physical wounding of a tree that includes; topping or lopping, poisoning (either deliberate or accidental, by direct application or spillage or escape of



	vapours), the cutting, snapping, breaking off or tearing of branches and roots resulting in damage, ring barking or scarring the bark, using a tree as a supporting structure for signage, cables, or beams, attaching wire, nails or staples, inflicting a blaze on a tree as a marker point, under scrubbing unless it is carried out by hand tools, changing soil levels by excavation (cutting & filling), topsoil stripping, soil stockpiling, compaction, paving, or changes to the water table within a trees drip line, or the use of climbing spikes to climb a live tree
<b>Key sites map</b>	Means the Inner West LEP 2022 Key Sites Map.
<b>Maximum ceiling height</b>	The greatest vertical distance from the natural ground level surface of the site to the ceiling of the topmost floor of the building.
<b>Neighbourhood</b>	An area with a distinct character defined by the dominant or unique topography, estate and street pattern, land uses, environmental quality, heritage significance and built form.
<b>Non-conforming Building</b>	Is a building that has replaced a building which was constructed in accordance with Stanton's original covenants.
<b>NSW coastal policy</b>	Means the publication titled NSW Coastal Policy 1997: A Sustainable Future for the New South Wales Coast, published by the Government.
<b>Principal private area</b>	Means an area of private open space which is directly accessible from the main living areas of the dwelling it serves, with an average slope no greater than 1 in 5.
<b>Rear infill development</b>	An alteration or addition to the rear part of an existing building, such as a building which is a Heritage Item or within a Heritage Conservation Area.
<b>Stormwater flood level</b>	The level required above natural ground level so as to make the ground floor clear from stormwater flooding.
<b>Street wall zone</b>	Achieve a strong and consistent definition of the public domain, establish the desired spatial proportions of the street and define the street edge taking into account the maximum building heights specified in the Building Height Map forming part of Ashfield LEP 2013
<b>Streetscape</b>	The aesthetic values of groups of buildings, their contexts and their relationships as evident in the spaces between and around them, their scale, forms, styles, textures, modelling, light and shade colour, as perceived from the public domain. It also includes elements beyond the boundaries of a property including footpaths, nature strips, kerbs and channels, street trees and street furniture. Streetscape may also be affected by topography and by street curves and alignment, which generally add interest to the scene.
<b>Structural alteration</b>	Works that require alteration to load bearing components of a building.
<b>Structural walls</b>	Walls which are load bearing and cannot be removed or altered.
<b>Sympathetic</b>	Visual relationships that are appropriate, sensitive, benign and aesthetically pleasing, implying concordance with the context of a building or element, and where the character of the context remains predominant, clear and uncompromised.
<b>Townscape</b>	The appearance within a town centre of relationships of buildings and places along the main street, and including general compositional building design elements, such as: <ul style="list-style-type: none"> <li>• Height and scale and modulation</li> <li>• Proportion of masonry to glazed areas</li> <li>• Design, proportion, symmetry and organisation</li> <li>• Design with small vocabulary of architecture such as mouldings and entablature</li> </ul>
<b>Traditional architectural composition</b>	An architectural composition using long standing traditional architectural canons including: <ul style="list-style-type: none"> <li>• Basic tripartite arrangements to facades, employing symmetry and proportion</li> <li>• "punctuated" extremities, which "signal" the "boundaries" of the building.</li> <li>• Solid walls, which have "punched" openings for balconies and windows, and have vertically emphasized proportions.</li> </ul>



	<ul style="list-style-type: none"> <li>• Expression of architectural detailing, such as expression of datum lines and string courses, and a colour palette of materials of medium to dark monotone face brickwork and rendered coloured surfaces.</li> </ul> <p>With the above further developed into an organised and complex composition.</p>
<b>Universal accessible design</b>	<p>A design that is usable by all people (especially people with disability and frail older people) by meeting the seven performance criteria of universal housing design, generally based on the Australian Network for Universal Housing Design, which are:</p> <ul style="list-style-type: none"> <li>• There is a clearly discernible accessible path of travel from the front boundary or car park and throughout the entry level of the dwelling.</li> <li>• The entry level has a living and food preparation area, bathroom, WC (toilet) and bedroom, which have room areas large enough so that they can be used by a person in a wheelchair.</li> <li>• All rooms, when furnished or fitted out, allow for adequate circulation space for a person using a wheelchair.</li> <li>• All doorways and corridors are wide enough to allow a person using a wheelchair to manoeuvre into and out of rooms.</li> <li>• Door furniture, switches, controls and outlets are within reach of and can be used by all.</li> <li>• There is potential for future adaptation to a dwelling with two or more levels for vertical access by a person using a wheelchair, such as having wider stairways that are capable of having a stair lift.</li> <li>• Walls and ceilings are reinforced where assistive devices may be attached where access is required to another habitable level.</li> </ul>
<b>Visual height</b>	<p>The height of the building as it appears from the street, but does not mean the number of storeys contained within a building.</p>
<b>Winter garden balcony</b>	<p>A term used commonly used to describe a balcony located off a living room area whose function includes that it acts as a noise reduction spatial device. For example, the open part of the balcony can have glazing, which can also be louvred, and so this can be used and adjusted to produce some noise reduction including for the adjacent living areas, but also allows some ventilation by manually adjusting the glazing components. This also assists in winter where the balcony glazing can heat the balcony area and radiate warm air to adjacent living areas – hence the term -“winter garden”.</p>



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**Item No:** C0424(1) Item 4  
**Subject:** POST EXHIBITION - GOOD NEIGHBOUR POLICY  
**Prepared By:** Michael Ryan - Senior Manager, Health & Building and Kursty Delmas - Team Leader Environmental Health  
**Authorised By:** Simone Plummer - Director Planning

## RECOMMENDATION

1. That Council adopt the Good Neighbour Policy.
2. The Council update the Policy Register and publish, as applicable, internally, and externally the adopted Good Neighbour Policy.

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

- 2: Liveable, connected neighbourhoods and transport
- 3: Creative communities and a strong economy
- 4: Healthy, resilient and caring communities

## EXECUTIVE SUMMARY

This report is in response to the Council resolution at the December 2023 meeting that Council publicly exhibit the proposed Good Neighbour Policy, subject to changes being made to paragraph 6.2 of the Policy.

Public exhibition resulted in a balanced response to the Policy. There was a total of 8 participants, with 3 respondents supporting the Policy, 2 respondents not in support and 3 were unsure or did not know.

## BACKGROUND

At the Council meeting held on 5 December 2023, Council resolved the following:

1. *That Council publicly exhibit the draft Good Neighbour Policy, for a period of 28 days and seek community feedback on the proposed policy, subject to the following note being placed at the end of paragraph 6.2:*

*Note: see 6.5 where immediate attention is required outside normal working hours, the police are the appropriate contact point.*

2. *That following the conclusion of the exhibition period, the Good Neighbour Policy be brought back to Council for consideration for adoption.*

The draft Good Neighbour Policy was subsequently placed on public exhibition.

## DISCUSSION

The draft Good Neighbour Policy was placed on public exhibition for 32 days between 29 January 2024 and 26 February 2024. There were 478 visits to the Your Say Inner West project page during public exhibition. The Engagement Outcomes Report for this Policy (attachment 2) discusses the engagement methods with officer responses to the matters raised in the submissions.

After reviewing the feedback provided during the public exhibition period it is proposed to adopt the publicly exhibited Policy, as exhibited, with no changes. Noting the comments provided have been addressed.

## FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

**Attachment 2 has been published separately in the Attachments Document on Council's Website <https://www.innerwest.nsw.gov.au/about/the-council/council-meetings/current-council-meetings>**

## ATTACHMENTS

1.  Good Neighbour Policy
2.  Engagement Outcomes Report - **Published separately on Council's website**



INNER WEST

# Good Neighbour Policy

V2

W/2024/002

Item 4

Attachment 1

## INNER WEST

<b>Title</b>	<b>Good Neighbour Policy</b>
<b>Summary</b>	Council has implemented a Good Neighbour policy to enable Council to work with live music venues, licensed premises, creative spaces, sporting clubs, commercial businesses, and residents to find solutions to amenity related complaints prior to taking formal regulatory action.
<b>Document Type</b>	Policy
<b>Relevant Strategic Plan Objective</b>	<ul style="list-style-type: none"> <li>• Strategic Direction 2: Liveable, connected neighbourhoods and transport.</li> <li>• Strategic Direction 3: Creative communities and a strong economy</li> <li>• Strategic Direction 4: Healthy, resilient, and caring communities</li> </ul>
<b>Legislative Reference</b>	<ul style="list-style-type: none"> <li>• <i>Local Government Act 1993</i></li> <li>• <i>Protection of the Environment Operations Act 1997</i></li> <li>• <i>Environmental Planning and Assessment Act 1979</i></li> <li>• <i>Companion Animals Act 1998</i></li> <li>• <i>Food Act 2003</i></li> <li>• <i>Public Health Act 2010</i></li> <li>• <i>Liquor Act 2007</i></li> </ul>
<b>Related Council Documents</b>	<p>Code of Conduct</p> <p>Compliance and Enforcement Policy</p> <p>Service Charter</p>
<b>Version Control</b>	See last page



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Good Neighbour Policy

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## 1 Purpose

The purpose of this policy is to implement a complaint handling framework between residents and live music venues, licensed premises, creative spaces, sporting clubs and commercial businesses.

The policy specifically excludes construction businesses and the Development Assessment process as these have their own legal mechanisms and requirements that sit outside this policy.

The policy identifies the role of all stakeholders, such as residents, businesses, Council, and the Police in managing noise disturbance complaints as well as outline Council's approach to amicably resolving these matters prior to taking any formal regulatory action.

## 2 Scope

This policy applies to all Councillors, Council Officers and contractors working for Inner West Council regardless of whether they are permanent, temporary, full-time, part-time or casual. For the purposes of this policy, the term contractor includes on-hired temporary labour services (agency staff) and sub-contractors.

## 3 Definitions

In the Good Neighbour Policy, the following terms have the following meanings:

<b>Councillor</b>	<b>Inner West Council elected representative</b>
<b>Council Officer</b>	Inner West Council members of staff (including full-time, part-time, casual and contracted staff)
<b>Government Agencies</b>	Include Environmental Protection Agency, Liquor & Gaming NSW and NSW Police
<b>Policy</b>	Refers to the Good Neighbour Policy
<b>Premises</b>	Includes live music venues, licensed premises, creative spaces, sporting clubs and commercial businesses
<b>Stakeholders</b>	Include licensees, businesses, residents, industry, community groups and Council

Good Neighbour Policy

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## 4 Statement

This Policy recognises Council's commitment in ensuring that good neighbourhood amenity is maintained for residents by applying a consistent regulatory response to noise disturbance complaints.

Council commits to liaise with other government agencies and stakeholders to seek their assistance in decision-making, mediation, and resolutions.

## 5 Objectives

### Objective 1 – Neighbourhood Amenity

The neighbourhoods surrounding live music venues, licensed premises, creative spaces, sporting clubs and commercial businesses is afforded with reasonable amenity.

### Objective 2 – Roles of Stakeholders

The roles of stakeholders including, businesses, residents, industry, Council, Police and Liquor & Gaming are clear and committed to managing amenity expectations.

### Objective 3 – Compliance

Implement a consistent and adaptable regulatory response to complaints to manage amenity expectations.

## INNER WEST

### 6 Compliance Procedures

#### 6.1 Steps to take before lodging a formal complaint

Residents are encouraged to take the following steps prior to lodging a formal noise disturbance complaint with Council.

##### 1. Identify the location and source

In urban environments it can be difficult to determine the location and source of a noise disturbance. Accurately identifying the location and source of the disturbance will assist when approaching the premises to discuss how to alleviate the impacts

##### 2. Approach the premises

Council's experience shows that when neighbours approach one another with reasonable grievances, they tend to be resolved quickly.

In the first instance, Council encourages you to contact the premises by phone, email, or by approaching them in person.

If a premises is an ongoing problem, requesting the number of a key representative will enable you to contact them directly in the event of a disturbance.

This is particularly helpful with afterhours disturbances so concerns can be addressed as they are occurring.

Resolutions may involve minor changes to the premises operation such as closing certain windows and doors, placing security in areas with loud patrons, lowering volume or advising a resident of when the entertainment is due to cease.

It's also expected in these discussions that certain concessions may need to be made by residents, including closing their windows or doors, and accepting occasional higher noise levels.

##### 3. Re-evaluate disturbance

If you are dissatisfied with the response from the premises, or the disturbance remains at an unreasonable level, feedback or a complaint should be lodged with Council and/or the Police.



## 6.2 Council complaint handling procedure

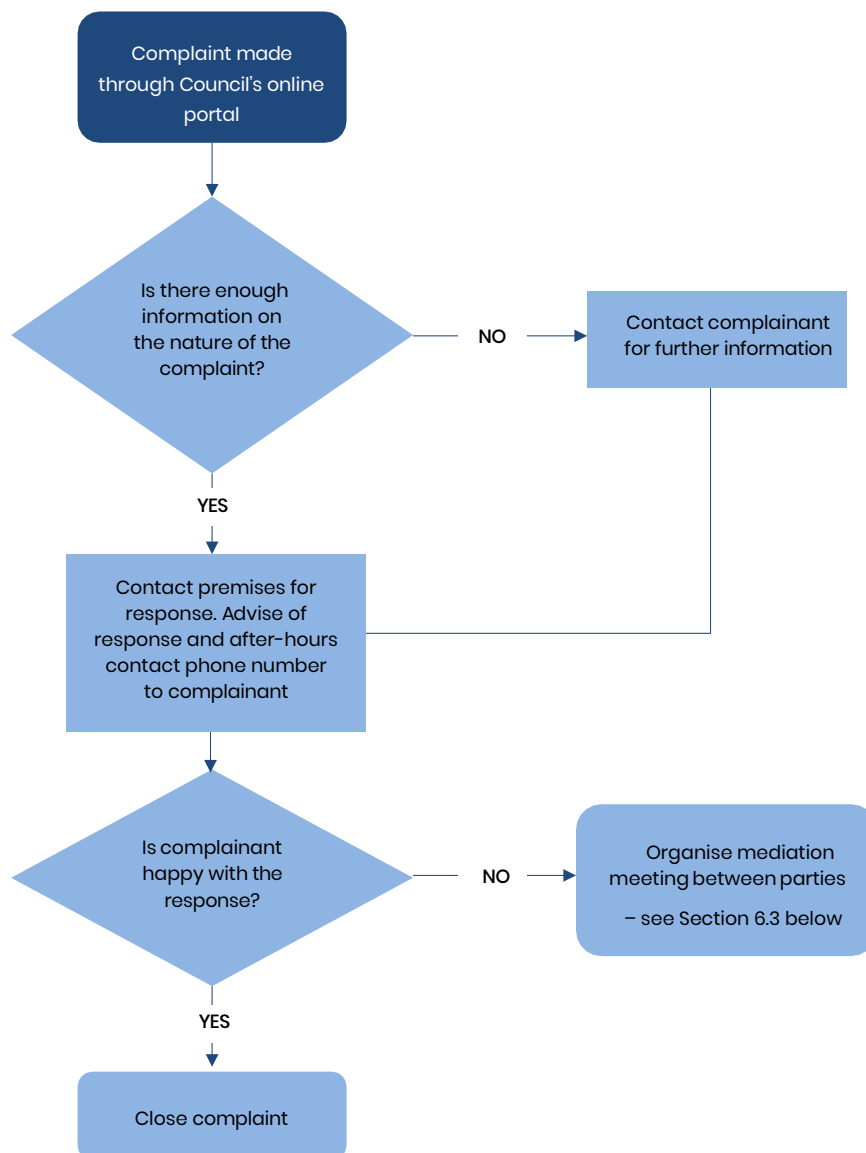
Any complaints associated with live music venues, licensed premises, creative spaces, sporting clubs and commercial businesses should first be made to Inner West Council via the online portal.

Regardless of when it is made, complaints will be handled by Council in accordance with this Policy. Serious breaches that require immediate attention may be expedited or require involvement from multiple stakeholders.

*Note: See 6.5 where immediate attention is required outside normal working hours, the police are the appropriate contact point.*

## INNER WEST

This flowchart illustrates the typical complaint handling process.







## 6.3 Resolving complaints through mediation

Noise disturbance complaints made to Council are expected to be resolved once Council has feedback from the premises for the complainant. Responses from premises should include a commitment to lessening any future disturbance impacts on the neighbourhood.

Should the disturbance be an ongoing issue that has been unable to be resolved through previous attempts, a meeting will be facilitated by Council, bringing together the complainant/s and key representatives of the premises to discuss, understand and resolve the issues.

These meetings will be attended by Council staff from the relevant departments, such as Environmental Health, Development Compliance, Economic Development and/or Planning.

An agenda will be prepared by Council with minutes of action items recorded and provided to all attendees in a timely manner.

Such meetings will ideally be held face to face on site, either in the premises or on the street outside the premises. There may be circumstances with scheduling conflicts or public health concerns where an online meeting or neutral ground is preferred.

## 6.4 Substantiating complaints

Ongoing complaints that cannot be resolved through the processes outlined above will need to be assessed against the *Protection of the Environment Operations Act 1997*, *Environmental Planning and Assessment Act 1979* or any other relevant legislation. This may involve the complainant completing a noise diary or the deployment of Council staff or a consultant to conduct noise monitoring at the premises at an undisclosed time and date.

Should a breach be identified, a formal notice may be given to the premises to take specific action to comply with the relevant legislation.

## INNER WEST

### 6.5 Police handling of complaints

Police play a crucial role in compliance as they are a 24/7 operation and are granted powers under the *Protection of the Environment Operations Act 1997* to conduct offensive noise assessments.

At times when Council is unavailable and immediate attention is required due to a noise disturbance, complaints will need to be made directly to the local Police Station. When making a complaint to Police, it is requested that a complaint is similarly lodged through Council's online portal. This will assist Council in understanding the location of disturbances.

### 6.6 Liquor & Gaming handling of complaints

Licensees of licensed premises i.e., pubs and clubs have certain obligations to ensure any negative impacts on residents is minimised. It is reasonable to expect some level of noise from activities associated with licensed venues due to people arriving, leaving or general operation.

Liquor and Gaming can provide assistance in limited circumstances, however, fundamentally support and replicate the compliance procedures detailed above in their own investigations.

## 7 Breaches of this policy

Breaches of this policy may result in an investigation of the alleged breach in line with relevant Council policies including the Code of Conduct.

Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.

## 8 Administrative Changes

From time-to-time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made including branding, Council Officer titles or department changes and legislative name or title changes which are considered minor in nature and not required to be formally endorsed.

Good Neighbour Policy

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## 9 Version Control – Policy History

This policy will be formally reviewed every three years from the date of adoption or as required.

Governance use only:

Document	Good Neighbour Policy	Uncontrolled Copy When Printed	
Custodian	Director Planning	Version #	Version 2
Approved By	Council	ECM Document	
Next Review Date			

Amended by	Changes made	Date
Council	Kursty Delmas	19 December 2023

**Item No:** C0424(1) Item 5  
**Subject:** POST EXHIBITION - IRON COVE CREEK MASTERPLAN  
**Prepared By:** Manod Wickramasinghe - Traffic and Transport Planning Manager  
**Authorised By:** Ryann Midei - Director Infrastructure

## RECOMMENDATION

1. That Council endorse the Iron Cove Creek Masterplan.
2. That Council endorse the preparation of grant funding submissions to upcoming external grant funding opportunities from State and Federal Government agencies for the detailed design of the Iron Cove Creek Masterplan.

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

## EXECUTIVE SUMMARY

At its meeting on 13 April 2021 Council resolved to prepare the Iron Cove Creek Masterplan to explore the provision of a walking and cycling path along Iron Cove Creek (also known as Dobroyd Canal) between Ashfield and the Bay Run. Funding to prepare the Masterplan was received from the NSW Government and a consultancy firm was subsequently engaged by Council. The draft Masterplan was developed based on community input received during engagement in November 2022 and, the draft Masterplan was publicly exhibited in November 2023.

The Masterplan provides a strategic vision for possible improvements to the canal corridor by providing a path for walking and cycling, more natural habitat and places for people. The Masterplan outlines possible works that could be implemented in a series of stages based on various complexities such as land ownership, design and approval processes and cost.

It is recommended that Council endorse the Iron Creek Masterplan, and funding opportunities for its detailed design are explored through external grants.

## BACKGROUND

Iron Cove Creek runs as an open channel for approximately 3.5 km between Liverpool Road and Iron Cove. In April 2021 Council resolved to prepare the Iron Cove Creek Masterplan to explore the provision of a walking and cycling path along the creek channel between Ashfield and the Bay Run.

The Masterplan supports strategic directions outlined in Council's Community Strategic Plan and Local Strategic Planning Statement (LSPS) as well as NSW Government documents including *Sydney Green Grid* and the *Eastern City District Plan*.

During development of draft Masterplan, in November 2022 Council sought community comments to inform the draft Masterplan and the Friends of Iron Cove Creek provided

advocacy and community support throughout development and public exhibition of the draft Masterplan in November 2023.

## DISCUSSION

The draft Iron Cove Creek Masterplan divides the corridor into precincts outlining options as follows with high-level cost estimates for delivery of each precinct (all amounts in current dollars).

### 1. Heighway Avenue to Elizabeth Street

- Improved Shared Paths on Frederick Street and Elizabeth Street as a path within the canal corridor cannot be provided due to constraints where it passes under the Inner West Rail Line.
- Intersection improvements at Frederick Street and Elizabeth Street to provide more space for people walking and waiting to cross the roads.
- Estimated cost: \$0.7m.

### 2. Elizabeth Street to John Street

- A new street park in Etonville Parade creating a local pocket park and traffic filtering
- Traffic calming and on-road landscaping in Etonville Parade to prioritise walking and cycling
- Exploring options with Sydney Water to provide a boardwalk constructed over the canal between Etonville Parade and John Street
- Estimated cost: \$3.9m excluding exploration of options for a boardwalk over the canal corridor

### 3. John Street to Church Street

- New path on western side of canal on land owned by Sydney Water with ramping to access footpath at Church Street.
- On-street walking/cycling crossing on Church Street or, an underpass which would require lowering the canal surface to create vertical clearance.
- New path and ramp to Croydon Road footpath on land owned by Sydney Water connecting to Bede Spillane Reserve and Centenary Park.
- Filtered access in John Street to reduce through traffic.
- Estimated cost: \$2.3m excluding an underpass of Church Street .

### 4. Church Street to Parramatta Road

- New path on the western side of the canal on land owned by Sydney Water with a bridge crossing to the eastern side near West Street due to constraints posed by an existing telecommunications tower and Sydney Water access ramp.
- A continued path on the eastern side of the canal on land owned by Council (John Pope Reserve).
- A number of options are discussed for crossing Parramatta Road including an on-street crossing, an underpass and a bridge with ramps and/or lifts. The cost for this has not yet been determined as the design is currently uncertain.
- Estimated cost: \$6.4m excluding any Parramatta Road crossing.

## 5. Parramatta Road to Ramsay Road

- Widened path in Jegorow Reserve (Council owned park) with placemaking opportunities such as playgrounds, tables and seats, nature play and exercise equipment.
- Consideration of relocating the existing Council depot to provide continuous off-road access in this precinct.
- A new safe and direct crossing of Ramsay Road linking Jegorow Reserve, Timbrell Park and the Bay Run.
- Estimated cost: \$2.9m

## 6. Ramsay Road to Iron Cove

- Works proposed by Sydney Water in this precinct involves canal naturalisation with new paths on each side of the canal with no costs to Council.
- Replacement of the existing pedestrian/cycle bridge over canal near Waratah Street Haberfield. The estimated costs of replacing the bridge in this precinct are to be determined via a detailed assessment and competitive processes in collaboration with Sydney Water and Canada Bay Council.

## 7. Frederick Street

- Whilst the large majority of community respondents expressed a preference for a path along the canal, the draft Masterplan also recommends improved walking and cycling access on Frederick Street to provide an alternative and direct cycling route connecting with the Wattle Street shared path.
- Estimated cost: \$1.9m

## Summary of Exhibition Results

The draft Iron Cove Creek Masterplan was placed on public exhibition from 27 October 2023 to 8 December 2023. During this time 1,938 people visited the Your Say Inner West (YSIW) website and 225 people completed the on-line survey. An additional 35 people and 3 key stakeholders submitted feedback by phone or email.

Of the responses received 93% of the online respondents and 60% of the email submissions supported the draft Masterplan.

Key comments received include the following:

- Overall support for safer walking and cycling access in the area.
- Concerns about impacts such as water management and flooding, privacy, lighting, construction impacts and tree loss.
- Support for increased trees and green space.
- More detail requested about any street park in Etonville Parade, Croydon including car parking impacts.
- Concerns about existing rat-running in Wolseley Street, Haberfield and the potential impacts of the Masterplan on this issue.

Several site-specific issues were also raised which would be considered as part of any further design works.

Changes made to the draft Masterplan in response to community and stakeholder feedback received during public exhibition in November 2023 are summarised as follows:

- Updates to better reflect flooding risks and constraints for any path passing under Parramatta Road.
- Addition of an upgraded replacement bridge over the canal at Waratah Street, Haberfield.
- Updates to reflect the limitations of canal naturalisation along the corridor.
- Updates to reflect new information on projects proposed by other authorities.
- Recognition that an area-wide traffic study should be conducted before consideration of any changes to streets linking Parramatta Road and Ramsay Road.
- Inclusion of the need to explore a link from a canal path to Australia Street, Croydon.
- Recognition of the potential structural implications for a signalised crossing on the Ramsay Road bridge over the canal.
- Clear separation of the recommendations for the canal corridor from those relating to Frederick Street.
- Changes to the implementation schedule to more clearly reflect different stages of potential work.

## Next steps

Following endorsement of the Masterplan, officers would commence in the preparation of grant funding submissions to upcoming external grant funding opportunities from State and Federal Government agencies for the design of the Iron Cove Creek Masterplan. Design would include engineering investigations, detailed concept design, detailed design and construction phase services.

A delivery program would then be developed for ongoing consideration as part of Council's annual budget and capital works planning processes, and in conjunction with external funding opportunities from State and Federal Government agencies.

## FINANCIAL IMPLICATIONS

Endorsement of the Masterplan does not have any immediate financial implications. A delivery program would be developed once an external grant funding opportunity is realised and considered as part of Council's annual budget and capital works planning processes.

The Masterplan estimates a total construction cost of \$18.1m (in current dollars) excluding the Parramatta Road crossing, Church Street underpass, boardwalk over the canal corridor (Elizabeth Street to John Street) and replacement bridge at Waratah Street, Haberfield. The excluded elements are uncertain at this time and require engineering investigations and detailed design to further progress options and final cost estimates. However, a total probable project cost in the order of \$30 million is estimated assuming a board walk is provided between Elizabeth Street and John Street, an underpass is provided at Church Street and Parramatta Road, and a replacement pedestrian bridge is provided across Iron Cove Creek at Waratah Street.

Design costs are generally recognised to be approximately 15 percent of the estimated construction costs, which would equate to \$4.5M to realise the full project.

In Council's Developer Contribution Plan, there is \$2.3m to be collected for various stages of the Masterplan. This results in a significant funding shortfall and the remaining funding for both design explorations and delivery would require external grant funding.

The construction of the Iron Cove Creek Masterplan can be staged as per the short term, medium term and long term works identified in the masterplan, with an initial focus on works on Council owned land with more straight forward approval processes and less design complexity.

The Masterplan outlines possible works that could be implemented in stages based on complexities such as land ownership, design and approval processes. The project components outlined in the Masterplan would be considered as relevant in Council's ongoing budget planning and capital works programming.

External funding would be required for any further design works and the Masterplan outlines a number of Government funding programs from which funding could be sought when suitable. A successful grant submission is required prior to progress the next stage of the masterplan.

**Attachments 1 and 2 have been published separately in the Attachments Document on Council's Website <https://www.innerwest.nsw.gov.au/about/the-council/council-meetings/current-council-meetings>**

## ATTACHMENTS

1. [🔗](#) Draft Iron Cove Creek Masterplan - **Published separately on Council's website**
2. [🔗](#) Iron Cove Creek Masterplan Engagement Outcomes Report - **Published separately on Council's website**



**Item No:** C0424(1) Item 6  
**Subject:** POST EXHIBITION - ESTABLISHING AN ALCOHOL FREE ZONE - LOYALTY SQUARE BALMAIN  
**Prepared By:** Caroline McLeod - Senior Manager Libraries  
**Authorised By:** Ruth Callaghan - Director Community

## RECOMMENDATION

**That Council approve the establishment of an alcohol-free zone at Loyalty Square, Balmain for 1 year pursuant to Sections 642-648 of the *Local Government Act 1993*.**

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

4: Healthy, resilient and caring communities

## EXECUTIVE SUMMARY

This report is to confirm that the exhibition of Council's proposal to establish an alcohol-free zone at Loyalty Square Balmain has closed and the proposal is strongly supported by the community.

The public exhibition took place between 15 January and 19 February 2024. Council received feedback from 60 participants with 90% of respondents in support of the proposal. The Leichhardt Area Police Command is also in support of the proposal.

This report recommends that an alcohol-free zone be established at Loyalty Square, Balmain for one year and outlines the next steps should Council endorse the recommendation.

## BACKGROUND

At the Council Meeting held on 12 September 2023, Council resolved the following:

1. *That Council write to the Leichhardt Area Police Command and the Member for Balmain requesting additional resources be allocated to mitigate anti-social behaviour in Loyalty Square Balmain.*
2. *That Council seek advice from local social service providers about what outreach can be conducted to assist people who are exhibiting anti-social behaviour at Loyalty Square Balmain.*
3. *That Council receive a report at the October 2023 Ordinary Council meeting on the process and possible benefits and disadvantages of designating Loyalty Square Balmain as an alcohol-free zone.*

At the Council Meeting held on 21 November 2023, Council resolved the following:

1. That Council prepares a proposal to establish an alcohol-free zone at Loyalty Square Balmain for 1 year, and undertakes consultation pursuant to Sections 642-648 of the Local Government Act 1993.
2. That Council puts the proposal to establish an alcohol-free zone on public exhibition for 30 days and a report be brought back to Council for consideration.

## DISCUSSION

An Alcohol-Free Zone allows Police to stop, speak to and move on anyone who is acting and drinking irresponsibly.

The aim and advantage of an Alcohol-Free Zone is to help prevent alcohol-related anti-social behaviour and crime in public places and to allow users of public roads, carparks and public spaces to do so without interference from people under the influence of alcohol.

From 15 January to 19 February 2024, the community was invited to provide feedback on the proposal to establish an alcohol-free zone at Loyalty Square, Balmain. Council staff promoted the engagement on-line and via letterbox drop to local businesses, local residents, local licensees, the Leichhardt Local Area Command and social service providers. A total of 60 people gave feedback and of these 90% of all respondents supported the proposal. The majority of respondents were in the 30-54 age bracket. During the engagement period 746 people visited the Your Say project page.

On-line respondents were asked the question do you support the establishment of an alcohol-free zone at Loyalty Square and 89.09% (49) were in support and 10.91% (6) were not in favour. *Attachment 1 Loyalty Square, Balmain – Establishing an alcohol-free zone Engagement Outcomes Report* provides a summary of the engagement process and feedback Council received.

The majority of comments noted that Loyalty Square is an important community gathering place but that alcohol consumption leads to violence and aggression and people do not feel safe. Detailed verbatim comments from the community engagement can be found at [https://yoursay.innerwest.nsw.gov.au/download\\_file/7201/2775](https://yoursay.innerwest.nsw.gov.au/download_file/7201/2775).

### Example of comment in support of the proposal:

*"I am the owner and operator of Balmain Community Pharmacy- the pharmacy directly across the road/foot crossing at Loyalty Square. The disruptive, anti-social behavior is out of control and is negatively impacting the community. We observe daily drunken and often frightening behavior, and often we find the inebriated people come across the road and try to steal from our pharmacy. I have a responsibility to keep my staff safe and this environment is making staff frightened, as well as driving potential customers away. We have witnessed screaming and shouting, as well as physical altercations and its time the council step up and allow the community to take back this important local social area."*

### Example of comment not supportive of the proposal:

*"Generally opposed to alcohol-free zones as a bandaid solution to anti-social behaviour that punishes the majority and enforces an unhealthy drinking culture (responsible drinking in public should be encouraged and educated appropriately)."*

The feedback also included a small number of suggestions that Council install CCTV, additional lighting, redesign the square and improve the seating and ban smoking.

## Other feedback

On 7 February Council received a response from Superintendent, Commander, Leichhardt Police Area Command, (*Attachment 2*) in response to Council's resolution advising that Police support the proposal:

- the Leichhardt Police Area Command has observed a substantial increase in alcohol related anti-social activity at Loyalty Square and has received public complaints as a result;
- the suburb of Balmain has a higher-than-average alcohol related assault rate
- between January 2023 and January 2024, 19 assaults were reported in Loyalty Square which account for 26% of all assaults in the suburb of Balmain.

The Superintendent also requested that Council establish a CCTV camera system so that anti-social behaviour can be captured.

## Process for establishing an Alcohol-Free Zone

Should the establishment of the alcohol-free zone be endorsed, Council pursuant to Sections 642-648 of the Local Government Act 1993 is required to provide appropriate public notice (at least seven days) to the relevant Local Area Command (LAC), affected liquor licensees and club secretaries and other organisations advised of the original proposal.

Following consultation with the local LAC regarding the placement of signage; signs are to be installed by Council's Infrastructure team clearly showing:

- a. restrictions in place, including places at which alcohol consumption is prohibited
- b. noting that alcohol may be seized and disposed of; and
- c. the start and finishing dates for the zone.

Once the alcohol-free zone is established, it applies 24 hours per day. Occasionally if there is a festival or a special event, a suspension of the Alcohol-Free Zone can be made for a short period of time. A council resolution is required if there is a need to temporarily suspend or cancel an alcohol-free zone during the period of operation.

## FINANCIAL IMPLICATIONS

Costs for the installation of signage can be managed via existing operational budgets for infrastructure.

## ATTACHMENTS

1. [Loyalty Square - Balmain - Engagement Outcomes Report](#)
2. [Leichhardt Area Command response Loyalty Square - Alcohol Free Zone](#)



## Loyalty Square, Balmain – Establishing an alcohol-free zone

Engagement Outcomes Report

15 January – 19 February 2024



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## Summary

From 15 January to 19 February 2024, the community was invited to provide feedback on the proposal to establish an alcohol-free zone at Loyalty Square, Balmain.

Sixty responses were received via the online survey (55), email (4) and telephone (1) of which 90% were in support of the proposal. Throughout the exhibition period 746 people visited the Your Say project page.

The majority of comments received described that they had either experienced or witnessed anti-social behaviour which impacted their feelings of safety. Additionally, some contributors were in support of implementing a non-smoking zone and other measures such as the addition of CCTV and public domain improvements to improve the area.



## Project background

Council is considering making Loyalty Square, Balmain an alcohol-free zone in response to community reports of anti-social behaviour. The initial period for the alcohol-free zone is 12 months. Council has received community reports about alcohol fuelled anti-social behaviour at Loyalty Square, Balmain. On 21 November 2023, Council resolved to prepare a proposal to establish an alcohol-free zone at Loyalty Square, Balmain and to publicly exhibit the proposal for 30 days.



## Promotion and engagement methods

Promotion method	Stakeholders engaged
Project page on Your Say Inner West	746 people visit the project page
Emails to key stakeholders	630 registered members on the Your Say Inner West platform Distribution to the Inner West Community Drug Action group (made up of community agencies, drug health, police and health providers)
Letters to residents and local businesses	150 letters distributed to local residents in surrounding streets and businesses including local licensees
Council website – announcements	Notice on Council website

Community could provide feedback through online survey, by phone and via email

Engagement method	Stakeholders engaged
Online survey/social map/posts on ideas wall/quick pool	55 surveys completed
Direct contact from residents	Four residents responded via email and 1 via telephone call

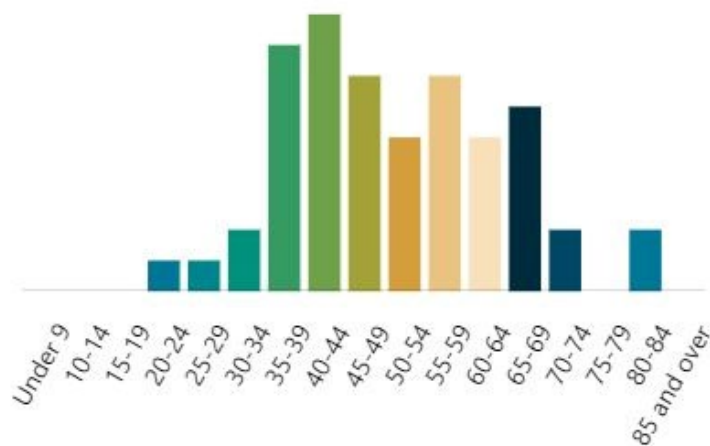




### Who did we hear from?

Council gathers basic demographic information as part of the participant registration process online at Your Say Inner West. We use this information to understand who has responded and whether we need to engage further on the proposal.

Majority of contributors were between 35 and 69 years of age. The graph below shows the age range breakdown.



Majority of contributors were from Birchgrove (41).

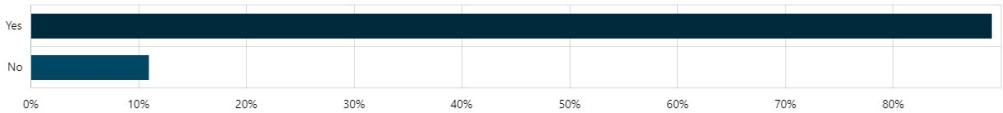


Summary of feedback

Engagement method online survey

We asked	You said
Do you support the establishment of an alcohol-free zone at Loyalty Square?	89.9% supported the establishment of the alcohol-free zone.

Do you support the establishment of an alcohol-free zone at Loyalty Square?



The table below also shows numerical responses to the survey question

	Number of responses	Percentage
Yes	49	89.09%
No	6	10.91%
Total	55	100%



Thirty-eight on-line respondents provided additional. The table below provides an overview of the suggestions and themes received.

You said	Council response
Examples of direct or witnessed experiences of anti-social behaviour (18)	Noted
Expressing direct support for the ban (12)	Noted
Requests for smoking ban (2)	Noted
Concerns about people with anti-social behaviour moving elsewhere (3)	Noted
Social support for the people with the anti-social behaviour (4)	Noted
Enforcement (3)	Noted
Requests for CCTV (1)	Noted
Improvement of the physical environment develop Darling Street Master Plan (garden beds, lighting, frequent cleaning, (4)	Noted
Not in support of Council intervention and band aid solution (3)	Noted

## Engagement method email and phone

Council received four emails and one phone call and 100% were in favour of the proposal.

Four of the respondents provided additional comments. The table below provides a summary of these:

You said	Council response
Examples of direct or witnessed experiences of anti-social behaviour (3)	Noted
Did not feel safe (2)	Noted
The area is not clean	Noted
Police can not enforce	Noted
Redesign the area by removing seating and increasing planting (1)	Noted
Add CCTV (1)	Noted
Actively avoid the area	Noted



## Engagement method submissions

One submission was received from NSW Policy Force Leichhardt Area Command. The submission was in support of the proposal.



### Next steps

We will prepare a report that will include community feedback and will be considered by Council. Everyone who provided feedback will be notified when the report is considered by Council.

OFFICIAL



Item 6

Our Ref: D/2023/1304047

7 February 2024

C/r Darcy Byrne  
Inner West Mayor  
PO Box 14 Petersham NSW 2049  
Via email: [darcy.byrne@innerwest.nsw.gov.au](mailto:darcy.byrne@innerwest.nsw.gov.au)

Dear Mayor Byrne

## Anti-Social behaviour at Loyalty Square Balmain

I refer to your correspondence dated 2 November 2023 in relation to a request for additional resources be allocated by Leichhardt Police Area Command to patrol the area of Loyalty Square Balmain. This request is to mitigate anti-social behaviour and reduce residents' concerns regarding local crime.

Since the beginning of 2022, Leichhardt Police Area Command have observed a substantial increase in alcohol related anti-social activity occurring at the location of Loyalty Square Balmain, most notably around the outdoor seating, along the boundary of Woolworths. Alcohol is a large factor in this anti-social behaviour and Police attendance at this location is now almost a daily occurrence, due to calls from concerned residents. Public complaints have included harassment, public urination and defecation, assaults, and littering. Leichhardt Police Area Command taskings will continue to mitigate anti-social behaviour and reduce crime.

The concentration of anti-social activity at this location in 2022 and 2023 can be seen in the latest map obtained on the NSW Bureau of Crime Statistics and Research (BOSCAR) website and is displayed below. This map shows the density of non-domestic assault incidents on the Balmain Peninsula, and Loyalty Square is clearly shown to be a hot spot of violent incidents.

## NSW POLICE FORCE Leichhardt Police Area Command

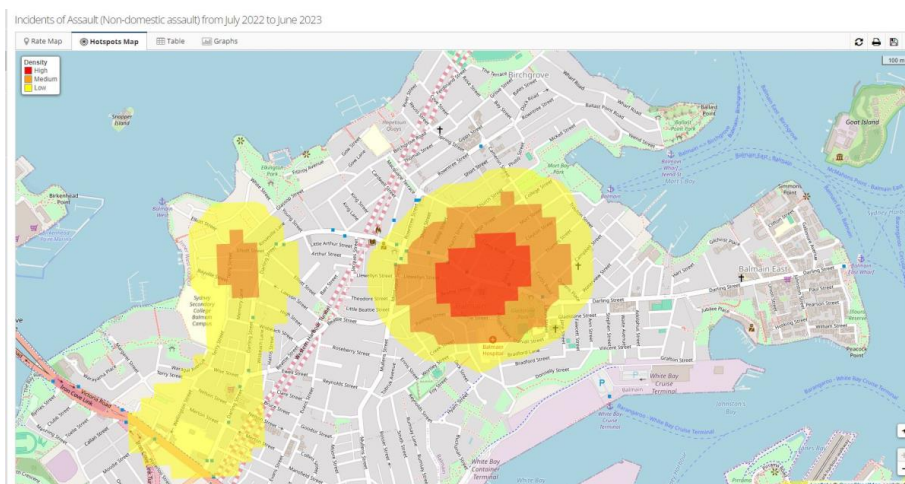
1-3 Talfourd Street Glebe NSW 2037  
T +61 2 9552 8099 EN 59099 F +61 2 9552 8050 W [www.police.nsw.gov.au](http://www.police.nsw.gov.au)  
TTY 02 9211 3776 for the hearing and speech impaired ABN 43 408 613 180

TRIPLE ZERO (000)	POLICE ASSISTANCE LINE (131 444)	CRIME STOPPERS (1800 333 000)
Emergency only	For non emergencies	Report crime anonymously

OFFICIAL

Attachment 2

OFFICIAL



The suburb of Balmain suffers an alcohol related assault rate of 533.5 incidents per 100,000 persons, which is more than the New South Wales average of 414.1 incidents per 100,000 persons (BOSCAR).

Since January 2023, 19 Assaults were reported outside Woolworths at Loyalty Square in Balmain, including reports submitted later to NSW Police. During this same period, there was a total of 73 assaults in the suburb of Balmain, which indicates the area of Loyalty Square accounted for 26% of all assaults in Balmain. Additionally, Leichhardt Police Area Command have responded to 103 Police Radio incidents at Loyalty Square, Balmain. Some of these incident types are detailed below:

1. Check Bona Fides: 63
2. Brawls: 2
3. Assaults: 11 (19 Assaults mentioned above includes assaults submitted later to Police)
4. Intoxicated Persons: 6
5. Person Of Interest / Vehicle of Interest stops: 1
6. Domestic Violence: 2
7. Concern for Welfare: 4
8. Malicious Damage: 1
9. Animal Complaint: 1

Leichhardt Police Area Command supports the proposal by Inner West Council to establish an Alcohol-Free Zone at Loyalty Square, Balmain. This would assist the Command in ensuring community safety by minimising harm associated with the misuse and abuse of liquor, including injury and damage arising from violence and other incidents of anti-social behaviour. The establishment of an Alcohol-Free Zone for Loyalty Square, Balmain would provide Police with sufficient tools to disrupt and prevent on-going issues at this location.

## NSW POLICE FORCE Leichhardt Police Area Command

1-3 Talfourd Street Glebe NSW 2037  
T +61 2 9552 8099 EN 59099 F +61 2 9552 8050 W [www.police.nsw.gov.au](http://www.police.nsw.gov.au)  
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OFFICIAL

Item 6

Attachment 2

## OFFICIAL

To further support this proposal, Leichhardt Police Area Command request that Inner West Council consider the proposal of establishing a CCTV camera system at Loyalty Square, Balmain to also capture the area of the Balmain War Memorial area to prevent possible vandalism of this historic structure. CCTV cameras would make this location undesirable for alcohol related and anti-social behaviour and to allow for the capturing of evidence for any future investigations at this location.

Yours sincerely

Superintendent Commander  
Leichhardt Police Area Command

Item 6

### NSW POLICE FORCE Leichhardt Police Area Command

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OFFICIAL

Attachment 2



**Item No:** C0424(1) Item 7  
**Subject:** POST EXHIBITION - COMMUNITY VENUE HIRE GRANTS AND FEE SCALE POLICY  
**Prepared By:** Scott Mullen - Strategic Investments and Property Manager  
**Authorised By:** Kelly Loveridge - Director Corporate

## RECOMMENDATION

1. That Council adopt the Community Venue Hire Grants and Fee Scale Policy.
2. The Council update the Policy Register and publish, as applicable, internally, and externally the adopted Community Venue Hire Grants and Fee Scale Policy.

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

- 3: Creative communities and a strong economy

## EXECUTIVE SUMMARY

Amendments to Council's *Community Venue Hire Grants and Fee Scale Policy* have been undertaken to support the development of the framework around the Creative Use of Town Halls, after the successful conclusion of the Pilot Program.

The implementation of the Creative Use of Council Venues Pilot Program (Pilot Program) is part of the initiatives set out in the Arts and Music Recovery Plan, endorsed by Council in May 2023.

The Pilot Program was implemented in the second half of 2023 and the majority survey response from the creatives that took part, was that the provision of in-kind venue access was critical in facilitating the development and successful delivery of their respective artistic endeavours.

The amended *Community Venue Hire Grants and Fee Scale policy* aims to provide clarity regarding the level of support provided to creative individuals and the arts and creative community via in-kind venue hire (100% fee waiver) when accessing council's Town Halls and associated spaces.

## BACKGROUND

At the Council meeting held on 5 March 2024, Council resolved the following in part:

8. That Council endorse the *Community Venue Hire Grants and Fee Scale Policy* being amended as below and placed on public exhibition for a period of 28 days to seek community feedback on the proposed amendment:

*That Table 1: Schedule of Scaled Fees and Categories of Organisation be amended to include all creative individuals or groups requesting use of Town Halls*

or their associated spaces in the 100% scaled fee waiver category, where the activity or event to be held is not primarily a fundraising event.

The draft *Community Venue Hire Grants and Fee Scale Policy* was subsequently placed on public exhibition.

## DISCUSSION

The draft policy was placed on public exhibition from 7 March 2024 to 3 April 2024. The table below shows the number of downloads for the Policy from the Your Say Inner West project page during public exhibition:

Policy	Downloads
Community Venue Hire Grants and Fee Scale Policy	27

Three (3) separate submissions were received during the public exhibition period as at the time of publication, noting the exhibition closes on 3 April 2024. Should any further submissions be received, updated information will be provided to the Council.

Details of the submissions received and staff comments are outlined below:

Support (Yes or No)	Public Exhibition Comment/Explanation	IWC Comment
Yes	<i>No Comment Submitted</i>	
Yes	<i>No Comment Submitted</i>	
Don't know/ unsure	<i>Support this change and appreciate that IWC has made it easier for community groups to book venues over the past year. However this is still a cumbersome process that puts a lot of work on to community groups. Having to apply for exemptions for every individual event, and supply all paperwork each time, is a lot of work when IWC could very easily keep all this information on file and simply ask for a brief description of any event after the first one to check that each specific event meets the criteria for the fee waiver. This would be a lot less work for both IWC and hirers. Similarly, having to go to Ashfield to collect and return keys for events that are nowhere near Ashfield is a huge impost for small community groups. Why don't venues have lockboxes? Marrickville Library is staffed 7 days a week, why can't people collect keys there for events in the Marrickville Pavillion or nearby venues? Look forward to more changes to reduce barriers for hirers and reduce work for everyone.</i>	<p>This feedback relates to the operational processes for hiring community venues, and potential opportunities to streamline the administrative process for users are being considered by the Venues team.</p> <p>No change is required to this Grants and Fee Scale Policy.</p>

Following review of the comments received, no amendments are proposed to be made to the Community Venue Hire Grants and Fee Scale Policy.

## FINANCIAL IMPLICATIONS

The provision of a 100% waiver for all creative individuals and groups requesting use of the town halls or their associated spaces will reduce the expected revenue from these venues, proportionate to how frequently the spaces are booked by these users rather than other fee-paying community members. As an indicative guide, the total revenue received for these town hall spaces in FY22/23 was \$300,000.

The forecasted revenue for the current financial year 23/24 is proposed to be reduced through the third quarter budget review process to reflect the new fee waiver.

The forecasted revenue for FY24/25 for the hire of town halls and associated community spaces within the draft budget would also be reduced, should the policy be adopted

## ATTACHMENTS

1. [Community Venue Hire Grants and Fee Scale Policy](#)

INNER WEST

# Community Venue Hire Grants and Fee Scale Policy

V4

W/2024/002

Item 7

Attachment 1

# INNER WEST

<b>Title</b>	<b>Community Venue Hire, Grants and Fee Scale Policy</b>
<b>Summary</b>	The Policy outlines integrated, transparent and equitable processes to govern the allocation of grants and fee scales for indoor venues, parks, and residents' neighbourhood street parties.
<b>Document Type</b>	Policy
<b>Relevant Strategic Plan Objective</b>	<ul style="list-style-type: none"> <li>• Strategic Direction 1: An ecologically sustainable Inner West</li> <li>• Strategic Direction 2: Liveable, connected neighbourhoods and transport</li> <li>• Strategic Direction 3: Creative communities and strong economy</li> <li>• Strategic Direction 4: <i>Healthy, resilient, and caring communities</i></li> <li>• Strategic Direction 5: Progressive, responsive, and effective civic leadership</li> </ul>
<b>Legislative Reference</b>	<ul style="list-style-type: none"> <li>• Local Government Act 1993</li> </ul>
<b>Related Council Documents</b>	<ul style="list-style-type: none"> <li>• <i>Our Inner West 2036</i> Community Strategic Plan</li> <li>• Events in Parks Policy</li> <li>• Fees and Charges Schedule 2019/2020</li> <li>• Grants and Fee Scale Policy 2018</li> <li>• Grants Program Guidelines 2020</li> <li>• 2012 Grants and Community Resourcing Policy, former Leichhardt Council Inner West Council Annual Grant Program Guidelines 2023.</li> </ul>
<b>Version Control</b>	See last page



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# INNER WEST

## 1 Purpose

The purpose of this policy is to provide clarity regarding the ways Council can assist others, through grants, fee waivers and other resources such as Council venues, to deliver projects and activities which contribute to achieving the community strategic vision. The policy will guide the allocation of community resources and replace the version adopted in 2018.

The policy aims to deliver a consistent, overarching framework for the provision of financial and other assistance across the Inner West Council area, while ensuring good governance and accountability. The policy seeks to align Council's investment in the community with Council's Community Strategic Plan.

## 2 Objective

The policy aims to deliver a consistent, overarching framework for the provision of financial and other assistance across the Inner West Council (IWC) area, while ensuring good governance and accountability. The policy seeks to align Council's investment in the community with the Community Strategic Plan (CSP).

## 3 Scope

### 3.1 In scope

This policy applies to two major areas of Council support for community initiatives:

- **Inner West Council Grants Program:** a suite of project-based grants including community wellbeing, arts and culture, community history and heritage, environment, and recreation grants.
- **Scaled fee structures:** applicable to the hire of Council facilities and other resources listed in this policy

### 3.2 Out of Scope

Reduced or waived fees and charges for the following are not supported by Council or are out of scope for scaled fee structures under this policy:

- Aquatic Centres
- Banner erection, flags, and temporary signage
- Leases of Council properties and facilities
- Recurrent funding allocated for organisations in return for significant public benefits relating to community wellbeing and cultural development
- Road closure and occupation other than for existing approvals and resident street parties
- Seasonal bookings for recreation facilities and sporting grounds



- Waste and recycling services provided to the community for events in parks, at schools, street festivals and events.

## 4 Definitions

In the Community Venue Hire, Grants and Fee Scale Policy, the following terms have the following meanings:

Term	Definition
Not for profit group	Organisation whose primary objective is something other than generation of profit, and which does not distribute any profit to the organisation's members.
Incorporated not for profit group	Being incorporated means the group has a legal identity of its own, separate, and distinct from the individuals who make up the group. Incorporation is obtained through application to the NSW Department of Fair Trading.
Auspice	An auspice is an agreement where one organisation agrees to apply for funding on behalf of an applicant that is not incorporated. If the application is successful, the auspicings organisation receives, holds and administers the funding for the applicant.
Health care card	Issued by Australian Government, Department of Human Services to anyone not eligible for a Pensioner Concession Card, but who are receiving other Commonwealth government allowances and payments such as Partner Allowance; Sickness Allowance; Widow Allowance; Newstart Allowance; Youth Allowance (job seeker); Mobility Allowance and others.
Social justice	<p>Social justice encompasses equity, participation, access, and rights.</p> <p>Equity: there should be fairness in decision making, and prioritising and allocation of resources, particularly for those in need. Everyone should have a fair opportunity to participate in the future of the community. The planning process should take particular care to involve and protect the interests of people in vulnerable circumstances.</p> <p>Access: all people should have fair access to services, resources and opportunities to improve their quality of life</p>





	<p>Participation: everyone should have the maximum opportunity to genuinely participate in decisions which affect their lives.</p> <p>Rights: equal rights should be established and promoted, with opportunities provided for people from diverse linguistic, cultural and religious backgrounds to participate in community life.</p>
--	---

## 5 Statement

Council will be guided by the Grants and Fee Scale Policy in the allocation of grants, and in determining the category of fees charged for use of community venues and town halls.

## 6 Policy

### 6.1 Context

Council recognises that it cannot do everything on its own and that the best ideas to support and inspire communities come from within communities themselves. Council also recognises that innovation and best practice come from supporting new and emerging ideas. Investing in the community's ingenuity, strengths, and capabilities provides expanded opportunities for community and cultural development; promotion of wellbeing, social inclusion, and environmental improvement. Council's grants and scaled fee structures support community groups to help deliver the Community Strategic Plan.

The *Local Government Act* 1993 provides the legislative context for Council's Community Venue Hire, Grants and Fee Scale Policy. Section 356 (1) of the Act allows Councils to grant financial assistance to persons for the purpose of exercising its functions (with specific requirements for public notice in some circumstances where private gain is a factor); and Section 610 E allows Councils to waive or reduce fees if it is satisfied that there is a category of hardship or any other category Council determines warrants waived or reduced fees. Section 428 of the Act requires Council to report on the contribution scaled fees make to Council achieving its annual delivery plan.

### 6.2 Guiding principles

The following principles underpin the Community Venue Hire, Grants and Fee Scale Policy:

- Consistency: Consistent processes governing applications for grants, and applications to book venues

## INNER WEST

- Transparency: Clear eligibility criteria and decision-making
- Social justice: Allocating and pricing community resources in order to promote social inclusion, and address *disadvantage*, equity, access, participation and rights.

### 6.3 Strategic Reference

The Community Venue Hire, Grants and Fee Scale Policy is designed to ensure the allocation of resources aligns with Council's community strategic directions, in particular:

- An ecologically sustainable Inner West
- Liveable, connected neighbourhoods and transport
- Creative communities and strong economy
- Healthy, resilient and caring communities
- Progressive, responsive and effective civic leadership

### 6.4 Inner West Council Grants Program

The Inner West Council Grants Program provides financial assistance to groups and individuals to enable them to deliver programs and services that are consistent with Council's strategic directions.

Applicants address grant assessment criteria published annually in the Annual [Grants Program Guidelines](#). Grants are available in the following grant streams:

- **Arts:** Support projects and initiatives that provide opportunities for creative participation and the celebration of local history; enhance creativity and connection to place in the public sphere; develop skills; and strengthen the sustainability and capacity of the Inner West Council's cultural and creative industries.
- **Community History:** Support research and projects and interpret the Inner West's historically significant activities, places and people with a view to building the Library's physical and digital collections
- **Community Wellbeing:** Provide financial and in-kind assistance to not-for-profit community-based organisations or community groups auspiced by an organisation, for sustainable local projects which address local issues; promote social justice; enhance wellbeing; foster inclusion and encourage social connection.
- **Environment:** Support projects which strengthen the capacity of local groups to benefit the environment and community through projects focused on environmental improvement, sustainability education, awareness-raising and the promotion of sustainable living as a way of life.

## INNER WEST

- **Recreation:** Provide financial support to community sporting and recreation groups and non-government community recreation organisations that offer recreation programs and services to residents in the Inner West
- **Multicultural:** Provides financial support projects that contribute to wellbeing and resilience for multicultural communities in local communities across the Inner West
- **Quick response:** Supports local organisations or community groups to establish, develop or expand community wellbeing activities with materials or resources.

### 6.5 Scaled fee structure

The provision of quality indoor venues and parks requires significant and on-going maintenance and capital expenditure by Council. Council provides scaled fee structures for the hire of indoor venues, parks, and street closure and occupation for resident street parties in keeping with legislative requirements under Section 8B of the *Local Government Act 1993* which relate to Council's obligations to have effective financial and asset management.

Scaled fee structures aim to strike a balance between the need to charge fees to help offset operational costs of assets, and ensuring these resources remain accessible to the community. [Council fees and charges](#) are documented in the annual schedule, including any fees applied for damage bonds, key deposits, supply of waste and recycling receptacles and removal of waste, and energy usage.

Fee categories comprise:

- Category 1: 100% fee waived
- Category 2: 50% of fee
- Category 3: Full fee.

In making scaled fee decisions, Council considers these categories:

- The nature of the group applying for venue use
- The nature of the activity for residents.

Any individual, organisation or group that receives a 50% or 100% fee subsidy must include the Inner West Council logo on relevant marketing material to demonstrate Council's support. The logo will be supplied at the time the fee waiver is granted.

The process for making scaled fee decisions is at Appendix One.

Scaled fee access to the following facilities and services may be sought on the Application Form:

- Indoor venues
- Parks

## INNER WEST

- Application and processing of applications for local road closure and occupancy for street parties by residents.

### 6.6 Policy Implementation

#### 6.6.1 Grants

The [Guidelines](#) for the grant streams, including program aims; selection and eligibility criteria; and reporting requirements provide support in the development of grant proposals; and the process for evaluation and determination of proposals; for monitoring and evaluating grant results; and for continually improving guidelines and processes.

#### 6.6.2 Scaled Fee Structure

A group or individual seeking access to a scaled fee under this policy may apply on the Council website and Schedule of Scaled fees. Applicants may seek a review of any fee determination, on written request to the Director, Corporate.

### 6.7 Evaluation

Council will monitor and evaluate the effectiveness of this policy through:

- Regular reviews and updates of the policy every 4 years to coincide with the Community Strategic Plan review cycle.
- Annual updates of Council guidelines and processes.

## 7 Responsibilities

Director Corporate.

## 8 Breaches of this Policy

Breaches of this policy may result in an investigation of the alleged breach in line with relevant Council policies including the Model Code of Conduct.

Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.

## 9 Administrative Changes

From time-to-time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made including branding, Council Officer titles

Community Venue Hire, Grants and Fee Scale Policy

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or department changes and legislative name or title changes which are considered minor in nature and not required to be formally endorsed.

## 10 Version Control – Policy History

This policy will be formally reviewed every four years from the date of adoption or as required.

Governance use only:

Document	Community Venue Hire, Grants and Fee Scale Policy	Uncontrolled Copy When Printed	
Custodian	Strategic Investments and Property Manager	Version #	Version 4
Approved By	Council	ECM Document #	37599712
Next Review Date	TBC		

Amended by	Changes made	Date
Governance: Policy and Risk	New IWC Policy replacing pre-merged versions	June 2017
City Living	This policy replaces the 2018 policy, policy fragments from other areas of Council, and the 2012 <i>Grants and Community Resourcing Policy</i> of the former Leichhardt Council	March 2020
Community	This policy updates the March 2020 policy, with new component	November 2022
Library and Community Venues	This policy updates the November 2022 Draft policy which reflects the access for Local Not Profit Groups, the increased attendance fee threshold, the requirement for the organisations receiving support to include Council's logo and updated information regarding the Grant categories as at March 2023	11 April 2023
Strategic Investments and Property	Table 1: Schedule of Scaled Fees and Categories of Organisation be amended to include all creative individuals or groups requesting use of Town Halls or their associated spaces in the 100% scaled fee waiver category, where the activity or event to be held is not primarily a fundraising event.	TBC

## INNER WEST

### 11 Appendix 1: Guidelines for determining scaled fee

#### Introduction

Council provides a scaled fee structure for hire of indoor venues, parks, and street closure and occupation for resident street parties.

The policy regarding scaled fees for community resources is underpinned by the need for them to be affordable and accessible for not-for-profit groups. Categories such as access and affordability for local residents; the health and wellbeing benefits of the activity; the necessity of Council support to enable activities to proceed; and the extent to which the activity aligns with Council's strategic priorities are therefore reflected in the scaled fee structure.

#### Fee scales

The Community Strategic Plan *Our Inner West 2036* identifies five Strategic Directions, including:

- *An ecologically sustainable Inner West*
- *Liveable, connected neighbourhoods and transport*
- *Creative communities and strong economy*
- *Healthy, resilient and caring communities*
- *Progressive, responsive and effective civic leadership*

#### How to apply

Council accepts scaled fee applications on the Application Form. Applicants will need to demonstrate their organisational status, provide estimates of the number of participants living in the Inner West Council area, estimate the number of participants with concession entitlements and describe the health and wellbeing benefits of the activity being provided.

Applicants will be required to identify the scaled fee category they believe they are eligible for and provide evidence to support that categorisation.

#### Assessment process

An assessment panel comprising specialist staff will assess the applications and determine fee categories based on the information provided and the categories outlined in Table 1 (below); and reference to the Community Strategic Plan.

Applications for scaled fees will be determined by the Chief Executive Officer's delegate.

#### Review process

Community Venue Hire, Grants and Fee Scale Policy

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Any applicant who believes that an incorrect category has been applied to their application may write to the Director, Corporate to seek a review. The requested review must include the following:

- Current financial statement, including all revenue and operating costs of the group
- Fees charged per participant
- Number of participants at the activity
- % of participants who are residents of IWC
- % of participants on low incomes (health care card holders)
- Analysis of ability of the activity to be held at one of IWC's lower cost venues.
- Benefits to IWC residents and the community need being addressed.

### Further Information

Council's website and application form will provide the contact details of staff who can assist with any queries regarding fee categories, as well as other information including conditions of hire community venues and town halls, recreation facilities and parks, and street closure and occupation for resident street parties.

Table 1: Schedule of Scaled Fees and Categories of Organisation				
Scaled Fee		Organisation	Activity	Examples
1	100%	<ul style="list-style-type: none"> <li>• Incorporated local and non-local not for profit organisation</li> <li>• Unincorporated local not for profit group</li> <li>• Parents and Citizens and Parents and Friends Associations from schools in the Inner West Council local government area</li> <li>• Creative individuals or groups involved</li> </ul>	<ul style="list-style-type: none"> <li>• Services that enable achievement of specific Community Strategic Plan objective for residents</li> <li>• Where there is evidence that payment of a fee for venue use will prevent the activity from occurring</li> <li>• Where an event or activities for a local not for profit organisation and community</li> </ul>	<ul style="list-style-type: none"> <li>• Alcoholics Anonymous and other mutual support fellowships in the twelve-step tradition</li> <li>• Local NFP meetings and events that are not primarily for fundraising</li> <li>• Cultural and arts performance organisations or individuals that draw a local ticket purchasing audience</li> <li>• Local meetings of registered political organisations</li> <li>• Local youth band rehearsals</li> <li>• Men's groups</li> </ul>

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		in creative activities wishing to hire Town Halls or their associated spaces.	is not primarily a fundraising event; noting that a small or gold coin donation to cover ancillary costs does not constitute a "fundraising event".  Where an event or activities by a creative individual or group in a town hall or associated space is not primarily a fundraising event; noting that a small or gold coin donation to cover ancillary costs does not constitute a "fundraising event".	<ul style="list-style-type: none"> <li>• P&amp;C/P&amp;F fundraiser</li> <li>• Play groups</li> <li>• Seniors and cultural social support</li> <li>• Women's groups</li> </ul>
2	50%	<ul style="list-style-type: none"> <li>• Incorporated NFP organisation</li> <li>• Unincorporated local NFP group</li> <li>• Sole traders with public liability insurance</li> </ul>	<ul style="list-style-type: none"> <li>• Services that enable achievement of specific Community Strategic Plan objective for residents</li> <li>• Groups that charge an attendance fee of \$5 or more (for participation in the event)</li> </ul>	<ul style="list-style-type: none"> <li>• Dance groups</li> <li>• Painting classes</li> <li>• Yoga for cancer patients</li> <li>• U3A</li> <li>• Charity event with over 50% beneficiaries being residents.</li> </ul>



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			<ul style="list-style-type: none"> <li>Offering community focused activities, and discounted access to health care card holders</li> </ul>	
		<ul style="list-style-type: none"> <li>Religious institutions (ATO defined)</li> </ul>	<ul style="list-style-type: none"> <li>Religious services</li> </ul>	<ul style="list-style-type: none"> <li>Religious services and other forms of worship or religious study</li> </ul>
3	Full fee	<ul style="list-style-type: none"> <li>Private individuals</li> <li>Commercial organisations, businesses, sole traders</li> <li>Registered political parties, or activities that are related to electoral campaigning</li> <li>Regular, organised sporting activities/events</li> <li>Schools, TAFE, tertiary institutions, school Parents and Friends/Citizens (where acting on behalf of a school)</li> <li>State or federal government agencies /departments.</li> <li>Activities where Inner West</li> </ul>	<ul style="list-style-type: none"> <li>Private events by invitation only (e.g. weddings, celebrations)</li> <li>Activities designed for benefit of the business sector</li> <li>Activities that are for the benefit of a private individual or organisation that are not open to Inner West residents</li> <li>Community activities designed to cater for residents of other Council areas</li> <li>Activities/events carried out by sporting clubs, sporting groups or associations.</li> </ul>	<ul style="list-style-type: none"> <li>For-profit conferences or events</li> <li>Political party rallies or overt party political activities such as campaign launches or policy announcements</li> <li>Large scale sporting events</li> <li>Events by other levels of government with a relatively greater capacity to pay.</li> </ul>

INNER WEST

		Council residents comprise less than 50% of participants.		
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**Item No:** C0424(1) Item 8  
**Subject:** POST EXHIBITION - LAND AND PROPERTY POLICY  
**Prepared By:** Scott Mullen - Strategic Investments and Property Manager  
**Authorised By:** Kelly Loveridge - Director Corporate

## RECOMMENDATION

1. That Council adopt the Land and Property Policy.
2. The Council update the Policy Register and publish, as applicable, internally, and externally the adopted Land and Property Policy.

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

- 3: Creative communities and a strong economy

## EXECUTIVE SUMMARY

Council's Land and Property Policy was reviewed and amended to ensure it conforms with the NSW Local Government Act and the Crown Lands Management Act (among others) and reflects better practice in managing Council's land and property as well as meeting community expectations and needs.

The draft incorporates amendments to ensure Council's Land and Property Policy works consistently with Council's operations and meets contemporary best practice expectations.

The revised Land and Property Policy was submitted to Council on 13 February 2024 and Council resolved to place it on public exhibition, with a further report to be tabled to Council to consider the policy for adoption.

There was one submission received during the exhibition period and the submission does not necessitate a change to the policy.

## BACKGROUND

At the Council meeting held on 13 February 2024, Council resolved the following:

1. *That Council publicly exhibit the Land and Property policy as attached, for a period of 28 days.*
2. *That following the conclusion of the exhibition period, the draft Land and Property Policy be brought back to Council for consideration for adoption.*

The amended Land and Property Policy was subsequently placed on public exhibition.

## DISCUSSION

The draft policy was placed on public exhibition from 29 February to 27 March 2024. The table below shows the number of downloads for the Policy to date from the Your Say Inner West project page:

Policy	Downloads
Land and Property Policy	162

One submission was received during the public exhibition period.

Details of the submission and staff comments are outlined below:

Support (Yes or No)	Public Exhibition Comment/Explanation	IWC Comment
No	<p><i>The commercial in confidence clauses need to be removed. Transparency to address the risk of corruption or perceived corruption is best addressed by all information being publicly available. Secrecy facilitates poor decision making.</i></p> <p><i>The view that the public has no right to know facilitates corrupt practice. For example, lease charge reductions, sales of property should be made public.</i></p> <p><i>The draft policy opens the door to Council decisions being made behind closed doors on publicly owned or controlled property. There are repeated instances where Council officials have acted improperly. Open access to all records is the best proven means to protect all Council officials. Publicly owned or controlled facilities are best managed for present and future generations by open access. Removing the risk of corrupt conduct or fraud must be addressed by this policy.</i></p>	<p>The commercial in confidence clauses relate to the tenant's business plans and financial data, this is private information that should not be disclosed publicly.</p>

Following review of the comments received no amendments are proposed to be made to the Land and Property Policy.

## FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

## ATTACHMENTS

1. [Land and Property Policy V2](#)

INNER WEST

# Land and Property Policy

V2

W/2024/0022

Item 8

Attachment 1

## INNER WEST

<b>Title</b>	<b>Land and Property Policy</b>
<b>Summary</b>	<p>The Inner West Council is committed to optimising community benefits to meet the needs of our community now and in the future through consistent management of Council owned or controlled land or buildings.</p> <p>This policy sets out the way community facilities, commercial buildings and residential properties may be leased and licenced by individuals, organisations and businesses. It provides direction on lease and licence terms, responsibilities and rental charges, as well as the process for offering new leases and licences.</p>
<b>Document Type</b>	Policy
<b>Relevant Strategic Plan Objective</b>	<ul style="list-style-type: none"> <li>• Strategic Direction 1: An ecologically sustainable Inner West</li> <li>• Strategic Direction 2: Liveable, connected neighbourhoods and transport.</li> <li>• Strategic Direction 3: Creative communities and a strong economy</li> <li>• Strategic Direction 4: Healthy, resilient and caring communities</li> <li>• Strategic Direction 5: Progressive responsive and effective civic leadership.</li> </ul>
<b>Legislative Reference</b>	<ul style="list-style-type: none"> <li>• <i>Anti-discrimination legislation (various)</i></li> <li>• <i>Conveyancing Act 1919</i></li> <li>• <i>Crown Lands Management Act 2016</i></li> <li>• <i>Dividing Fences Act 1991</i></li> <li>• <i>Environmental Planning and Assessment Act 1979</i></li> <li>• <i>Independent Commission Against Corruption Act 1988</i></li> <li>• <i>Land Acquisition (Just Terms Compensation) Act 1991</i></li> <li>• <i>Land Tax Management Act 1956</i></li> <li>• <i>Local Government Act 1993</i></li> </ul>

Document Name here 2

# INNER WEST

	<ul style="list-style-type: none"> <li>• <i>Local Government (General) Regulation 2021</i></li> <li>• <i>NSW Government Procurement Policy Framework 2022</i></li> <li>• <i>Real Property Act 1900</i></li> <li>• <i>Residential Tenancies Act 2010</i></li> <li>• <i>Retail Leases Act 1994</i></li> <li>• <i>Roads Act 1993</i></li> <li>• <i>Telecommunications Act 2018</i></li> <li>• <i>Valuation of Land 1916 Act No 2</i></li> </ul>
<b>Related Council Documents</b>	<ul style="list-style-type: none"> <li>• Affordable Housing Policy</li> <li>• Statement of Business Ethics</li> <li>• Child Safe FrameworkComplaints Handling PolicyDebt Recovery PolicyEmployment and Retail Land Strategy Hazardous Material PolicyInclusion Action Plan for people with a Disability 2017–21Inner West Community Strategic Plan Local Housing Study and Strategy</li> <li>• Integrated Transport StrategyLocal Strategic Planning Statement Model Code of Conduct</li> <li>• Plans of Management</li> <li>• Procurement Policy</li> <li>• Procurement Procedure</li> <li>• Recreation Needs Strategy</li> <li>• Statement of Visions and PrioritiesVoluntary Planning Agreements Policy Zero Waste Strategy</li> </ul>
<b>Version Control</b>	See last page

## INNER WEST

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Land and Property Policy 5

# INNER WEST

## 1 Purpose

The purpose of this policy is to provide Council with the decision-making framework to operate a consistent approach to land and property management.

## 2 Scope

This policy applies to all Council Officials.

This policy applies to the following:

- Council owned or controlled land or buildings.
- Leases of land including residential leases and leases under the *Roads Act 1993*.
- Licenses to operate ventures on Council land for a specified period whether on a full time or part time basis (for example a license to park and operate a mobile coffee van in a park or road).
- Agreements analogous to the above including memorandums of understanding and service agreements for community and commercial uses.
- Air space leases and licenses.
- Accommodation grants.
- Land classifications.

This policy does not apply to:

- Casual or periodic bookings of community spaces or sporting fields as set out in the Fees & Charges.
- Footpath dining under section 125 of the *Roads Act 1993*.

## 3 Definitions

In the Land and Property Policy, the following terms have the following meanings:

<b>Act</b>	<i>Local Government Act 1993.</i>
<b>Councillor</b>	Inner West Council elected representative.
<b>Council committee member</b>	A person other than a Councillor or Council Officer who is a member of a Council committee other than a wholly advisory committee, and a person other than a Councillor who is a member of Council's audit, risk and improvement committee.
<b>Council Official</b>	Councillors, Council Officers, Council committee members and delegates of Council.

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<b>Council Officer</b>	Inner West Council members of staff (including full-time, part-time, casual and contracted staff).
<b>Crown Land</b>	Has the same meaning as in the <i>Crown Land Management Act 2016</i> .
<b>CSP</b>	Inner West Community Strategic Plan (otherwise known as Our Inner West 2036).
<b>Facility Maintenance</b>	Regular day-to-day work necessary to keep an asset safe and operational and to achieve its optimum life expectancy. Examples of facility maintenance include painting, glazing, replacing light globes and fittings, air conditioning repairs, tap seal repairs and cleaning gutters.
<b>Facility Renewal</b>	Capital works which return an asset to its 'as new' condition and / or restore it to its original life expectancy. This includes renewal of related infrastructure such as pathways, retaining walls and drainage.
<b>Facility Upgrade</b>	Capital works carried out to provide a higher level of service of an asset.
<b>Fees &amp; Charges</b>	Includes all costs relating to the transaction and charged as per the cost incurred or as details in Council's published Fees and Charges.
<b>General Manager</b>	General Manager of Inner West Council.
<b>Land Rates</b>	All Council rates, levies and other charges imposed in relation to the leased premises and / or the Lessee's / Licensee's use of the land. Land rates exclude charges for the removal of waste.
<b>Land Tax</b>	The land tax that the Lessee will be liable for in respect of the premises during the term of the Lease if land tax is payable on the land under the <i>Land Tax Management Act 1956</i> .
<b>Lease</b>	A lease will provide a right of exclusive possession of an area for a specified term. A Lease includes all property related SLAs and MOUs that detail the terms for a party's exclusive use of Council-owned Property.

## INNER WEST

<b>Lessee</b>	The recipient of a Lease that gains the exclusive use of the property.
<b>Licence</b>	A lease will provide part of a building or land at specific times.
<b>Licence Fee</b>	The licence fee payable under a Licence.
<b>Licensee</b>	The recipient of a Licence that gains a non-exclusive right to use of the property.
<b>Market Rent</b>	The Rent paid for leasing or licensing a premises on the private market as determined by an independent valuer.
<b>Market Valuation</b>	A valuation of Market Rent provided by an appropriately qualified and experience professional independent to Council.
<b>MOU</b>	Memorandum of Understanding.
<b>Neighbourhood Centre</b>	Refer to section 17.1.
<b>Outgoings</b>	The outgoings payable under a Lease or Licence.
<b>Property</b>	Land and / or buildings owned or leased by Council, and access to public land under Council management.
<b>Rent</b>	The rent payable under a Lease.
<b>Residential Building</b>	A Council owned building leased under the <i>Residential Tenancies Act 2010</i> .
<b>SLA</b>	Service Level Agreement.
<b>Sports Ground Buildings and Facilities</b>	A clubroom, grandstand, change room, kiosk or sports field.
<b>Structural Repairs</b>	Repairs that Council considers are essential to maintain the basic functions of stability and weather resistance in the floors, walls and roofs of an asset. This includes repairs and replacements to the footings and foundations, columns, beams, joints, bearing walls, perimeter walls and flood slab and roof structure of the building.



**Utility Service  
Account**

Includes electricity, gas, telephone and internet services, as well as water usage.

## 4 Statement

Council is committed to optimising community benefits to meet the needs of our community now and in the future through consistent management of Council owned or controlled land or buildings.

The objective of this policy is to demonstrate a sustainable, equitable, transparent, risk management approach to property and land management.

All leasing and licencing of Council controlled land assets, including Crown Land, will:

- Be consistent with Council's economic, social and environmental objectives.
- Be undertaken in compliance with legislative and other obligations.
- Occur only after consultation with all affected stakeholders and relevant sections of the community.
- Be undertaken with the intention of securing an optimum mix of financial and other benefits for the community.
- Be through a fair and open process and include regular market testing in accordance with the NSW Independent Commission Against Corruption Direct Negotiations: Guidelines for Managing Risks.
- Be open to public scrutiny while maintaining appropriate levels of commercial confidentiality.
- Be conducted in accordance with Council's procedures covering Business Ethics and the Model Code of Conduct.

This policy sets out the way community facilities, commercial buildings and residential properties may be leased and licenced by individuals, organisations and businesses. It provides direction on Lease and Licence terms, responsibilities and rental charges, as well as the process for offering new Leases and Licences.

## 5 Land Classifications

Under the Act, land under Council's control, other than roads and Crown Land must be classified as either 'operational land' or 'community land'. Land owned and land leased by Council is either:

- Operational Land or Community Land (as described in Division 1 of Part 2 of Chapter 6 of the Act).
- Crown Land.

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- Road reserve.

Council must manage all land under its control as detailed in the following Table 1 – Land and Permitted Use.

**Table 1 – Land and Permitted Use**

<b>Operational Land</b>	Used for Council's administrative and works functions, affordable housing, commercial and investment opportunities. Do not require a Plan of Management.	Subject to the Act, <i>Real Property Act 1900</i> , <i>Conveyancing Act 1919</i> and <i>Retail Leases Act 1994</i>
<b>Community Land</b>	Leasing of Community Land is restricted for use by the public. Leases / Licenses must be consistent with the core objectives of Community Land, for a use prescribed by the Act or the <i>Local Government (General) Regulation 2021</i> (if expressly authorised under a Plan of Management for that land).  A Lease / License for a term exceeding 5 years may be granted only after a tender process, unless it is granted to a non-profit organisation.	Subject to sections 45 – 47AA and 55 of the Act
<b>Crown Land</b>	Land which is owned by the State of NSW, reserved or dedicated for public recreation or similar purpose. Councils may be appointed as the Reserve Trustees on behalf of the Minister for Lands and Property to manage and care for the Crown Land to facilitate and encourage community use and enjoyment.  A Lease / License of Crown Land will be generally carried out under the same conditions as apply to	Subject to the <i>Crown Lands Management Act 2016</i> .



Community Land, but these Lease / Licenses are also subject to Ministerial consent.

<b>Road Reserve</b>	Leasing and licensing of parts of public roads including road closures (not covered by this policy).	Subject to the <i>Roads Act 1993</i>
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## 6 Required Registers – Land Register, Others

- 6.1 The Land Register details the Lot and Deposited Plan descriptions, addresses and classifications of all Council controlled land.
- 6.2 The Crown Land Register details all land owned by the Crown that Council is the trustee and Manager of.
- 6.3 The Compulsory Acquisitions Register details all land that may or may not be transferred to Council by dedication, voluntary planning agreement, State Government transfers and other transfers of ownership to Council.
- 6.4 The Register of Easements, Rights of Way and Other Burdens details all Council-owned land that is burdened by encumbrances and other land that Council has the benefit of registered encumbrances over.
- 6.5 The Hazardous Materials Register contains the details required to be listed pursuant to Council's Hazardous Material Policy.

## 7 Links to CSP

The CSP identifies Council's vision for the future, long-term goals of the Council, and the strategies to get there and measure the progress towards that vision.

## 8 Land Management

A Council resolution following a public exhibition period is required to classify land as Operational Land.

## 9 Lease and Licence Categories

- 9.1 There are eight categories of Lessees / Licensees that Council may Lease or Licence a community facility or commercial building to. These are set out in the following Table 2 – Categories of Lessees / Licensees.



9.2 The most appropriate Lessee / Licensee category will be determined by Council, based on information provided by the prospective Lessee / Licensee and other information Council considers relevant.

**Table 2 – Categories of Lessees /Licensees**

<b>Local Community Group</b>	<p>This type of Lessee / Licence is likely to:</p> <ul style="list-style-type: none"> <li>• Be leasing or licensing Community Land (or a facility on it).</li> <li>• Be an incorporated association.</li> <li>• Have no paid staff.</li> <li>• Have low or no membership fees.</li> <li>• Receive no recurrent funding from government.</li> <li>• May receive project / program funding.</li> </ul>
<b>Local Community Sporting Group</b>	<p>This type of Lessee / Licence is likely to:</p> <ul style="list-style-type: none"> <li>• Be leasing or licensing Community Land (or a facility on it).</li> <li>• Be an incorporated association.</li> <li>• Focus on one sport or interest.</li> <li>• Have five or fewer paid staff who deliver coaching, administration and associated services, typically on a part-time basis.</li> <li>• Receive limited income from local sources.</li> <li>• Not have a liquor licence other than a limited licence.</li> <li>• Not have a gaming licence.</li> </ul>
<b>Small to Medium Non-Profit Provider of Community Services</b>	<p>This type of Lessee / Licence is likely to:</p> <ul style="list-style-type: none"> <li>• Be leasing or licensing Community Land (or a facility on it).</li> <li>• Be operating on a non-profit basis.</li> <li>• Be a registered charity.</li> <li>• Provide wider community services beyond its members.</li> <li>• Have paid staff, as well as volunteers.</li> <li>• Be classified by the Australian Charities and Not-for-profits Commission as having an annual income under \$1,000,000 (averaged over the previous 5 years).</li> </ul>
<b>Large Non-Profit Provider of Community Services</b>	<p>This type of Lessee / Licence is likely to:</p> <ul style="list-style-type: none"> <li>• Be leasing or licensing Community Land (or a facility on it).</li> <li>• Be operating on a non-profit basis.</li> <li>• Be a registered charity.</li> <li>• Provide wider community services beyond its members.</li> <li>• Have paid staff, as well as volunteers.</li> </ul>



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	<ul style="list-style-type: none"> <li>Be classified by the Australian Charities and Not-for-profits Commission as having an annual income of \$1,000,000 or above (averaged over the previous 5 years).</li> </ul>
<b>Recreation Club</b>	<p>This type of Lessee / Licence is likely to:</p> <ul style="list-style-type: none"> <li>Be leasing or licensing Community Land (or a facility on it).</li> <li>Be an incorporated association, registered club or registered charity.</li> <li>Have more than 5 paid staff members.</li> <li>Receive recurrent commercial income.</li> <li>Hold liquor and / or gaming licence/s.</li> </ul>
<b>Government Entity Providing Community Services</b>	<p>This type of Lessee / Licence is likely to:</p> <ul style="list-style-type: none"> <li>Be leasing or licensing a community or commercial facility or land.</li> <li>Be a government agency or government organisation.</li> <li>Provide multiple community programs and / or services.</li> </ul>
<b>Commercial Business</b>	<p>This type of Lessee / Licence is:</p> <ul style="list-style-type: none"> <li>Leasing / licensing a Council facility or land for the purpose of generating a profit.</li> <li>A sole trader, company, partnership, joint venture or trust.</li> </ul>
<b>Residential Lessee</b>	<p>This type of Lessee is leasing a residential property.</p>

## 10 Objectives and Types of Leases / Licences

- 10.1 Leasing / licencing objectives are used to assess the Lease / Licence value and include:
- Optimising the use of public assets.
  - Providing premises for local community groups and Not for Profit providers.
  - The facilitation of an endorsed strategy or plan.
  - The generation of revenue to contribute to Council's sustainability.
- 10.2 Lease / Licence types include commercial, retail, community, airspace, substratum and residential Leases / Licences.
- 10.3 The general position regarding the term of the Lease / Licence is set out in Table 3 – Length of Lease / Licence by Lessee / Licensee.
- 10.4 A Lease / Licence term of 5+ years requires an expression of interest or tender process prior to the grant of the Lease / Licence.

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- 10.5 A Lease / Licence term of no longer than 21 years is permissible for Community Land.
- 10.6 SLAs will be set dependent on the type of service being provided from the leased / licensed premises.
- 10.7 Unless the Lessee / Licensee is entitled to an Accommodation Grant as outlined in section 14, the Market Rent will be determined by an independent valuer or by reference to similar rates currently in place for all Leases / Licences and documented in the Lease / Licence.
- 10.8 The Licence Fee must at least cover the costs of utilities, consumables and other expenses incurred by Council as a direct result of the Licensee's non-exclusive use of the land.
- 10.9 The Rent / Licence Fee is to be reviewed annually. Leases / Licences will provide for annual rent reviews on accordance with the changes in the Consumer Price Index (all groups) – Sydney or a percentage amount set in the Lease / Licence (whichever is the greater). The rent is to be subject to a Market Review upon the exercise of an option to renew or the renewal of a Lease / Licence on its expiry or the year immediately before the exercise of option.
- 10.10 All Lessees / Licensees are to pay the attributable outgoings for the premises (including but not limited to rates, Land Tax, utilities and maintenance costs).
- 10.11 The Lessee / Licensee will be required to maintain the premises in good order and repair having regard to their condition at the start of the Lease / Licence. The Lessee / Licensee will be required to complete an entry condition report at the beginning of the Lease / Licence. If Council finds that the premises are not being kept in good order and repair, Council may carry out any repairs and recover the costs of those works from the Lessee / Licensee (including without limitation any project management fees).
- 10.12 A Lessee / Licensee is not usually responsible for structural repairs unless the structural repairs are required because of:
  - The Lessee's / Licensee's failure to comply with their obligations to keep the premises in good order and repair.
  - The Lessee's / Licensee's permitted use of the premises.
  - Council has granted the Lessee / Licensee approval to carry out structural works to the premises.
- 10.13 It is preferred that Council carries out any structural works to a premises. However, Council and the Lessee / Licensee may negotiate for the Lessee / Licensee to be responsible for structure repairs to a premises as part of an agreement for the Lessee / Licensee to pay less than Market Rent at the commencement of the Lease / Licence. If the Lessee / Licensee erects any structures on Council owned land, it will be required to undertake any structural repairs required to that structure at its expense.

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- 10.14 If Council undertakes structural works that are required because of the Lessee's / Licensee's failure to keep the premises in good order and repair, or the Lessee's / Licensee's permitted use, Council may recover the costs of those works from the Lessee / Licensee (including without limitation any project management fees).
- 10.15 All Lessees / Licensees must do the following:
  - Take actions to increase inclusion within their operations in accordance with Council's *Inclusion Action Plan for People with a Disability 2017-2021*.
  - Align their practices and operations with Council's *Climate Renewables Strategy – Responding to the Climate Emergency – Climate Change Mitigation – December 2019*.
- 10.16 Each Lease / Licence will recognise the need for Council to respond to changing community needs over time, as well as the Lessee's / Licensee's need for security of tenure if they are seeking to invest in capital works for their premises.
- 10.17 Each Lease / Licence will also recognise that Council needs to minimise the risk associated with leasing / licensing Council owned land and buildings to third parties, and that each Lessee / Licensee should be occupying or using the premises at their own risk.
- 10.18 Proposed large-scale investments into or on Council owned premises may be subject to a separate agreement between Council and the Lessee / Licensee.

## 11 Retail and Other Commercial Leases

- 11.1 Commercial Leases / Licences are Leases / Licences where the Lessee / Licensee operates a business in, undertakes commercial activities on, obtains income from and/or has a private gain from the use of the premises. Leases / Licences of kiosks, restaurants, shops, offices and other premises used for the operation of a business are commercial Leases / Licences. Leases of Childcare Centres to a person or company which operates a for-profit service are commercial Leases. A Lease / Licences to a Lessee / Licensee which sub-Leases / sub-Licenses or hires the premises for profit is a commercial Lease / Licence.
- 11.2 A Lessee / Licensee may be a non-profit organisation but it may sub-Lease / sub-Licence or hire part of the premises for a fee or operate, or permit a sub-Lessee / sub-Licensee, contractor or other person to operate on the Leased / Licensed premises a for-profit business, a commercial activity which provides private gain, profit or income for the sub-Licensee, contractor or other business operator and/or which competes with other private businesses. This is also a commercial Lease / Licence.
- 11.3 Market Rent will be payable for Commercial Leases / Licenses.

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- 11.4 If there is direct negotiation with one potential Lessee / Licensee only, the Market Rent may be determined by an external Valuer having regard to the terms of the proposed Lease / Licence.
- 11.5 An assessment of Market Rent by a registered valuer is an opinion by an expert. It is noted that it will not give as true a measure of Market Rent as a competitive process (such as an auction, tender or expression of interest campaign) between two or more interested parties.
- 11.6 With a competitive process the Market Rent is the higher of the Market Rent as determined by a registered valuer and the highest offer a potential Lessee/Licensee is prepared to offer during the competitive process. . However, the benefit of receiving the highest Market Rent may be outweighed / offset by other factors so long as the public receives value for money from the commercial use of public land.

### 12 Duration of Lease and Licence

- 12.1 The length of a Lease / License which Council may offer to each category of Lessee / Licensee is set out in Table 3 – Length of Lease / Licence by Lessee / Licensee.
- 12.2 New Leases / Licences will not include as-of-right renewal options or entitlements to further terms.
- 12.3 The term of Leases / Licences on Crown Land may be subject to transitional restrictions under the *Crown Lands Management Act 2016*.

**Table 3 – Length of Lease / Licence by Lessee / Licensee**

<b>Local Community Group</b>	Not greater than 5 years unless the Lessee / Licensee has documented evidence it plans to spend \$50,000 or more on the renewal or upgrade of the premises, in which case the term is 10 years.
<b>Local Community Sporting Group</b>	Not greater than 5 years unless the Lessee / Licensee has documented evidence it plans to spend \$50,000 or more on the renewal or upgrade of the premises, in which case the term is 10 years (with a further option to renew to be agreed if further capital works are undertaken).
<b>Small to Medium Non-Profit Provider of Community Services</b>	Not greater than 5 years unless the Lessee / Licensee has documented evidence it plans to spend \$50,000 or more on the renewal or upgrade of the premises, in which case the term is 10 years (with a further option to renew to be agreed if further capital works are undertaken).

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<b>Large Non-Profit Provider of Community Services</b>	Not greater than 5 years unless the Lessee / Licensee has documented evidence it plans to spend \$50,000 or more on the renewal or upgrade of the premises, in which case the term is 10 years (with a further option to renew to be agreed if further capital works are undertaken).
<b>Recreation Club</b>	Not greater than 5 years unless the Lessee / Licensee has documented evidence it plans to spend \$50,000 or more on the renewal or upgrade of the premises, in which case the term is 10 years (with a further option to renew to be agreed if further capital works are undertaken).
<b>Government Entity Providing Community Services</b>	Not greater than 5 years, unless the grant of the Lease has been the subject of a tender process, in which case the term is 10 years (with a further option to renew to be agreed if further capital works are undertaken).
<b>Commercial Business</b>	Not greater than 5 years, unless the grant of the Lease has been the subject of a tender process, in which case the term is 10 years.
<b>Residential Lessee</b>	6 to 12 months.

### 13 Lease and Licence Responsibilities

- 13.1 A high-level summary of the key responsibilities of Council and the Lessees / Licensees of Council owned premises are (subject to the *Residential Tenancies Act 2010* and the *Retail Leases Act 1994*) set out in Table 4 – Summary of Key Responsibilities for Leases / Licences.
- 13.2 Further details on the responsibilities of Council and the Lessees / Licensees of Council owned premises will be contained within each Lease / Licence.
- 13.3 The provisions of the *Residential Tenancies Act 2010* will, in the event of any inconsistency between the responsibilities in this section 13 and the *Residential Tenancies Act 2010*, prevail in respect of any Leases that are residential Leases for the purposes of the *Residential Tenancies Act 2010*.
- 13.4 The provisions of the *Retail Leases Act 1994* will in the event of any inconsistency between the responsibilities in this section 13 and the *Retail Leases Act 1994* prevail in respect of any Leases / Licences that are retail Leases for the purposes of the *Retail Leases Act 1994*.
- 13.5 Council will plan for and undertake structural repairs, Facility Upgrades and Facility Renewals in accordance with its adopted management plans, budgets and capital works programs unless specified in the Lease / Licence.

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13.6 Council Officers will provide an induction to the Lessee's / Licensee's responsibilities at the commencement of a Lease / Licence.

**Table 4 – Summary of Key Responsibilities for Leases / Licences**

Council Responsibilities	Lessee / Licensee Responsibilities
<p>Council will be responsible for:</p> <ul style="list-style-type: none"> <li>• Maintaining a building insurance policy.</li> <li>• Maintaining fire safety compliance.</li> <li>• Undertaking termite control and major tree removal.</li> <li>• Undertaking facility inspections.</li> </ul>	<p>The Lessee / Licensee will be responsible for:</p> <ul style="list-style-type: none"> <li>• Maintain a building contents insurance policy.</li> <li>• Maintaining a public liability insurance policy for at least \$20,000,000.</li> <li>• Organising and paying for utility services.</li> <li>• Paying any Land Tax levied by the NSW State Government.</li> <li>• Paying land rates.</li> <li>• Organising and paying for waste collection services.</li> <li>• Paying water accounts and charges.</li> <li>• Undertaking cleaning of the premises, graffiti removal and grounds maintenance.</li> <li>• Repairing damage caused to the premises by the Lessee / Licensee and other users of the premises (including without limitation the Lessee's / Licensee's employees, agents, contractors and invitees).</li> <li>• Undertaking maintenance of the premises as required in the Lease / Licence.</li> <li>• Undertaking pest control (other than for termites).</li> </ul>

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- Enabling the inspection of the premises by Council and its authorised agents and contractors.
- Undertaking annual use surveys and end of Lease / Licence reporting.

### 14 Accommodation Grants

- 14.1 Council will from time-to-time Lease / Licence a premises for a reduced Rent / License Fee (below the Market Rent).
- 14.2 Accommodation Grants (**Grants**) equivalent to all or part of the Market Rent may be granted to Non-Government Organisations (**NGOs**), incorporated non-profit organisations, charity service providers or sporting and community organisations for non-commercial purposes provided that such uses align with the community's demonstrated needs or aspirations and further the objectives in Council's *Statement of Visions and Priorities* and / or the *Local Strategic Planning Statement* or other adopted Plans. Refer to Table 5 – Grant Eligibility Criteria.
- 14.3 Priority areas of support for non-profit businesses will be determined by Council.
- 14.4 The percentage of the Grant will reflect the benefit to the community from the Lease / Licence and service provided, the extent to which it aligns with Council's *Statement of Visions and Priorities* and / or the *Local Strategic Planning Statement* or other adopted Plans, and the applicant's capacity to pay the Market Rent. Refer to Table 5 – Grant Eligibility Criteria.
- 14.5 The Grant will be detailed in the Lease / Licence and the Grant will specify the services to be provided to the community to ensure that the Lessee's / Licensee's occupation / use of the premises continues to be in the public interest during the term of the Lease / Licence. These particulars may include, but are not limited to the following:
  - The requirements for the services to be offered and the clientele to whom the services are to be provided to.
  - That membership must be opened to all of the community.
  - The shared use of / access to the premises by third parties.
  - The prices to be charged for the services provided.
  - The hours of operation.
  - The preference in the provision of services to Council's residents.
  - Key performance indicators.
  - Annual reporting requirements.
- 14.6 The Grant cannot be considered in perpetuity.
- 14.7 The Grant will only be for the Market Rent or part thereof.

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- 14.8 The Grant does not include the outgoings for the premises (including without limitation Council's repair and maintenance costs, utility charges, rates, insurance charges, management fees and other expenses) or the costs of non-structural maintenance and repairs, the Lessee's / Licensee's utilities and / or the other costs incurred or to be incurred by the Lessee / Licensee. These costs must be paid by the Lessee / Licensee unless an exemption is approved.
- 14.9 The Grant is a financial contribution from Council to the Lessee / Licensee and to the service the Lessee / Licensee is providing. This financial contribution must be acknowledged in the Lease / Licence (as outlined in section 14.5), on signage in the premises, in annual reports and in other communications by the Lessee / Licensee to its clients and others.

**Table 5 –Grant Eligibility Criteria**

<b>100%</b>	Council provides a grant for 100% of the Market Rent excluding the cost of the outgoings arising as a direct result of the Lessee's / Licensee's use of the premises and the rent for Crown Land (if applicable).
<b>90%</b>	<p>This will usually apply to small volunteer groups with little funding or capacity to raise income and who meet Council's strategic objectives and / or priorities to a very high degree and who are occupying 1-2 small rooms with shared facilities / using a co-location.</p> <p>The Rent / License Fee must at least cover the outgoings arising as a direct result of the Lessee's / Licensee's use of the premises and the rent for Crown Land (if applicable).</p>
<b>75%</b>	This will usually apply to organisations which meet Council's objectives or priorities to a high degree and have some funding, but are unable to pay close to Market Rent.
<b>50%</b>	This will usually apply to organisations which align with Council's priorities and have some funding / capacity to obtain income or funding but are unable to pay full Market Rent.
<b>25%</b>	This will usually apply to organisations which align with Council's priorities and have some funding / capacity to obtain income or funding but are unable to pay full Market Rent.
<b>10%</b>	This will usually apply to organisations with the capacity to pay Market Rent, due to the charging of fees for their services and / or other commercial avenues or funding sources. However, a small Council



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subsidy is justified due to the need and uniqueness of the services provided or other factors.

- 0%** This will usually apply to organisations with the capacity to pay Market Rent, due to their size, the charging of fees for their services and / or other commercial avenues or funding sources.

## 15 Criteria and Processes

- 15.1 The criteria which Council will consider when making decisions about whether to offer a Lease / Licence of a new or vacant premises, or to offer a new Lease / Licence on expiry of an existing Lease / Licence is:
  - Alignment with the CSP.
  - Alignment with the principles set out in Table 6 – Process for a Lease / Licence for a new or vacant premise and Table 7 – Process for a new Lease or Licence on expiry of an existing Lease or Licence.
  - Understanding of the community needs in the area in which the premises is situated.
  - Strategic planning undertaken by Council.
  - Compliance with the terms of any previous Lease / Licence.
  - Ability to manage the premises.
  - Ability to meet any increase in the Rent / Licence Fee.
  - The timeliness of any previous Rent / Licence Fee payments.
  - Compliance with any capital works expenditure commitments.
  - Compliance with legislative requirements.
- 15.2 The process Council will follow for the grant of a new Lease / Licence is outlined in Table 6– Process for a Lease / Licence for a new or vacant premises.
- 15.3 The process Council will follow for the grant of a new Lease / Licence on the expiry of an existing Lease / Licence is outlined in Table 7– Process for a new Lease or Licence on expiry of an existing Lease or Licence.
- 15.4 If Council is transferring the management of a community facility from a Section 355 Committee to a Lessee / Licensee, it will follow Path A in Table 7 – Process for a new Lease or Licence on expiry of an existing Lease or Licence.
- 15.5 If a Lessee / Licensee or a potential Lessee / Licensee believes that any aspect of a Lease / License process under this policy has not been undertaken fairly, they should lodge a complaint with Council. The complaint will be managed in accordance with Council's Complaints Handling Policy.

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**Table 6 – Process for a Lease / Licence for a new or vacant premises**

<b>Step 1</b>	Council Officers will identify if there is a new or vacant community facility, commercial building or Council owned land available for Lease / Licence. Council Officers will also determine which category of Lessee / Licensee will be suitable for the premises.
<b>Step 2</b>	<p>If the Lessee / Licensee is a Local Community Group or Local Community Sporting Group, Council Officers will prepare a Market Rent appraisal.</p> <p>If the Lessee / Licensee is Small to Medium Non-Profit Provider of Community Services, Large Non-Profits Provider of Community Services, Recreation Club, Government Entities Providing Community Service, Commercial Business or Residential Lessee, Council Officers will obtain a Market Valuation.</p>
<b>Step 3</b>	Council Officers will prepare a draft Lease / Licence using Council's standard template and any required special conditions.
<b>Step 4</b>	Council will publicly advertise the premises via an expression of interest process or (if required) undertake a tender process in accordance with the Procurement Policy and Procedure.
<b>Step 5</b>	Council Officers will evaluate the expressions of interest or tender bids against the criteria set out in section 15.1 and recommend the preferred Lessee / Licensee and its category.
<b>Step 6</b>	Council will publicly notify its intent to Lease / License the premises in accordance with the Act.
<b>Step 7</b>	Council Officers will consider any submissions received during the notification period. If the proposed Lease / Licence terms is for over 5 years and Council receives an objection to the proposal during the notification period, it must forward the proposal to the Minister for Local Government for Consent as required in the Act.
<b>Step 8</b>	Council will liaise with the Lessee / Licensee to complete the Lease / Licence.



**Table 7 – Process for a new Lease or Licence on expiry of an existing Lease or Licence**

<b>Step 1</b>	Council Officers will contact the Lessee / Licensee 12 months prior to the expiry of the Lease / Licence requiring a report to be provided within 3 months on the following: <ul style="list-style-type: none"> <li>• The use of the premises and / or land and any community benefit provided.</li> <li>• The legal status of the organisation and its funding sources.</li> <li>• Any business, management and / or development plans.</li> <li>• Recent annual reports.</li> <li>• Any improvements made to the premises and / or the land, including capital expenditure.</li> <li>• Plans for future improvements and capital expenditure, including identifying the funding sources.</li> </ul>	
<b>Step 2</b>	Council Officers will have 3 months to review the report, the Lease / Licence history and the criteria set out in section 15.1 and discuss any issues raised with the Lessee / Licensee.	
<b>Step 3</b>	At least 6 months before the Lease / Licence expires, Council will notify the Lessee / Licensee of their intent to follow: <ul style="list-style-type: none"> <li>• Path A – give public notice of their intent to offer a new Lease / Licence to the existing Lessee / Licensee, or</li> <li>• Part B – seek expressions of interest or a tender for the premises.</li> </ul>	
<b>Step 4</b>	Council Officers will obtain a Market Valuation.	
<b>Step 5</b>	<u>Part A</u> Council Officers will prepare a draft Lease / Licence (including the annual rental charge and any special conditions).	<u>Part B</u> Council Officers will prepare a draft Lease / Licence (including any special conditions).
<b>Step 6</b>	<u>Part A</u> Council gives public notice of its intent to Lease / Licence the premises in accordance with the Act.	<u>Part B</u> Council publicly advertises for expressions of interest for the premises or, if required, undertakes a tender process in accordance with the Act.
<b>Step 7</b>	<u>Part A</u> Council Officers will consider submissions received during the	<u>Part B</u> Council Officers will assess the expressions of interest against

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notification period. If the proposed Lease / Licence term is over 4 years and Council receives an objection to the proposal during the notification period, it must forward the proposal to the Minister for Local Government for consent as required in the Act.

the criteria set out in section 15.1 and recommend the preferred Lessee / Licensee.

Step 8	<p><u>Part A</u></p> <p>Council Officers will liaise with the Lessee / Licensee to complete the Lease / Licence.</p>	<p><u>Part B</u></p> <p>Council will give public notice of its intent to Lease / Licence the premises in accordance with the Act.</p>
Step 9 (Part B only)		<p><u>Part B</u></p> <p>Council Officers will consider any submissions received during the notification period. If the proposed Lease / Licence term is over 5 years and Council receives an objection to the proposal during the notification period, it must forward the proposal to the Minister for Local Government for consent as required in the Act.</p>
Step 10 (Part B only)		<p><u>Part B</u></p> <p>Council Officers will liaise with the Lessee / Licensee to complete the Lease / Licence.</p>

## 16 Reporting and Review

- 16.1 Lessees / Licensees will complete a short annual report on their use and management of the premises.
- 16.2 If the Lessee / Licensee is a Small to Medium Non-Profit Provider of Community Services, Large Non-Profits Provider of Community Services, Recreation Club, Government Entities Providing Community Service, Commercial Business or Residential Lessee, Council will request from the Lessee / Licensee a report containing information about:

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- The use of the premises and / or land and any community benefit provided.
  - The legal status of the organisation and its funding sources.
  - Any business, management and development plans, as well as recent annual reports.
  - Any improvements made to the premises and / or the land, including capital expenditure.
  - Plans for future improvements and capital expenditure, including potential funding.
- 16.3 If a Lessee / Licensee is required to provide a report pursuant to section 16.2, Council will:
- Review the report, the Lessee's / Licensee's history and the criteria set out in section 15.1, and
  - At least 6 months prior to the expiry of the Lease / Licence, inform the Lessee / Licensee of its intention to either offer a new lease / licence or seek expressions of interest for the premises.

## 17 Neighbourhood Centres

- 17.1 A Neighbourhood Centre is an organisation that provides generalist neighbourhood services and advice, accessed by a wide cross-section of the community. It has an existing, longstanding tenancy in a Council premises.
- 17.2 This Land and Property Policy recognises the Newtown Neighbourhood Centre and Summer Hill Community Centre as the two organisations classified as 'Neighbourhood Centres'. These organisations must maintain legal registration or incorporation as a non-profit organisation to continue to be eligible for Council accommodation grants.
- 17.3 Prior to occupying a Council owned building, Neighbourhood Centres are required to enter into a binding Lease with Council. Existing Neighbourhood Centres with no current Lease in place are required to enter into a binding Lease in order to continue their occupation of Council owned buildings.
- 17.4 Neighbourhood Centres are eligible for a 100% Accommodation Grant which will cover all rental costs for the occupation of the premises. In order to receive the 100% Accommodation Grant, Neighbourhood Centres will be required to comply with the requirements set out in Table 5 –Grant Eligibility Criteria.
- 17.5 It is a requirement that Neighbourhood Centres pay the costs of statutory outgoings for the premises they occupy. Council Officers will carry out a review to determine if existing grants cover the costs of these outgoings. Where it is established that the existing grant is insufficient to cover the cost of the outgoings, Council Officers may recommend an increase in the grant.

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- 17.6 The Lease will include a SLA with the Neighbourhood Centre which will detail the specific requirements and services being offered. This will ensure the Neighbourhood Centre's occupation of the premises continues to be in the interests of the public. The SLA will be an 'essential term' of the Lease. Any repetitive persistent breach and / or non-compliance with the SLA will result in a breach of an essential term of the Lease and will be managed as outlined in section 24.
- 17.7 Council will negotiate service outcomes with Neighbourhood Centres and these will be detailed in the SLA. This enables Neighbourhood Centres to articulate the nature of their impact in the community and demonstrate the return on the use of public assets.
- 17.8 Service outcomes and measures are defined as:
  - Service outcome or goal – the outcome the service seeks to achieve. This outcome or goal should contribute to one or more of Council's Community Strategic Plan objectives.
  - Performance measures – this should describe how the organisation plans to measure its achievement towards the service outcome or goal.
  - Types of evidence – this should identify the types of evidence used to measure performance.
- 17.9 The SLA will require Neighbourhood Centres to deliver and comply with the following minimum requirements:
  - Demonstrate the community benefits arising from their use of Council owned buildings through formal reporting requirements. This reporting should be carried out at 6 month intervals or at 3 month intervals if Council requests due to performance issues.
  - Provide details on the clients to whom the service is to be provided to the satisfaction of Council. This reporting should be carried out at 6 month intervals or at 3 month intervals if Council requests due to performance issues.
  - Provide reporting on key performance indicators to the satisfaction of Council. This reporting should be carried out at 6 month intervals or at 3 month intervals if Council requests due to performance issues.
  - Provide annual audited financial statements.
  - Provide an annual report to Council and ensure that it is publicly available on the Neighbourhood Centre website.
  - Ensure that the Neighbourhood Centre has membership open to all in the community with a preference for Inner West Council area residents.
  - Provides shared use or access by third parties with a preference for Inner West Council area residents and groups.

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- Ensure that pricing and hours of operation are pre-approved by Council in accordance with any existing Council fee scale policy or similar. Pricing must be easily found on the Neighbourhood Centre's website.
  - Meet a minimum of once every 3 months with Council Officers to assist in collaboration, joint programming and maintenance of the premises.
  - Where the Neighbourhood Centre is engaged in child related work, demonstrate compliance with Council's Child Safe Framework. This includes provision of evidence that where required staff, volunteers and board members have Working with Children Checks, and the Neighbourhood Centre's child safe policies and procedures are fit for purpose.
  - Establish an internal complaint handling procedure with provisions for escalation to the Neighbourhood Centre's internal board. Council will be the final escalation point failing an appropriate resolution from the internal complaint handling procedure.
  - Comply with the model constitution produced by NSW Fair Trading for incorporated associations. This includes dispute resolution between members and the association, and between users of the facility and the association.
  - Ensure the Responsible Service of Alcohol (RSA) requirements are complied with on the premises at all times. Where applicable, staff are required to hold an RSA qualification and ensure that scheduling of events where alcohol is present does not conflict with other sensitive programming.
- 17.10 Neighbourhood Centres may not sub-lease or sub-licence the premises without the prior written consent of Council. If consent is granted, it may be subject to terms and conditions and only to approved organisations providing a direct community benefit.

## 18 Capital Works

- 18.1 A Lease / Licence may require a Lessee / Licensee to do capital works. The value of the capital works may be amortised over the term of the Lease / Licence.
- 18.2 Council may require that any capital works undertaken by a Lessee / Licensee be project-managed by Council.
- 18.3 If a Lease / Licence requires the Lessee / Licensee to undertake capital works or other improvements to the premises, the Lease / Licence will state that those works or improvements are to become the property of Council if it so elects.
- 18.4 The undertaking of capital works or other improvements to a premises by a Lessee / Licensee does not give the Lessee / Licensee any interest in or claim to:

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- The works, improvements and / or the premises beyond the interest granted under the Lease / Licence,
  - The premises after the expiry of the Lease / Licence, and / or
  - A new Lease / Licence of the premises after the expiry of the initial Lease / Licence.
- 18.5 Before undertaking any works in a premises, the Lessee / Licensee must ensure that they have all relevant approvals for the proposed use of the premises and the works in accordance with all relevant legislative requirements, including without limitation the *Environment Planning and Assessment Act 1979*.
- 18.6 If not contrary to other Council policies, project management and other fees may be waived or discounted in line with Table 5 –Grant Eligibility Criteria by written approval of the Group Manager Property, Major Building Projects and Facilities.
- 18.7 Council may require the Lessee/Licensee to make good any capital works if it requests the Licensee/Lessee to do so, at the cost of the Licensee/Lessee.

### 19 Leases to Sporting Clubs and Community Groups

- 19.1 Council recognises that many existing Lessees / Licensees of Community Land and Crown Land, notably sporting bodies and community groups, have strong historical / social / recreational ties to the facilities they use. Council will take these factors into account when considering new or continued Leases / Licences of such facilities and may, in its discretion and subject to a report to Council, not require expressions of interest or tenders to be called unless required by any applicable legislation.
- 19.2 Council's decision as to whether it grants a Lease and if so, of what premises, will be determined by needs studies and research, the Recreation Needs Strategy, the Plans of Management and community needs assessments. If Council decides to grant a Lease of a storage room to an incorporated sporting organisation or community group for a set term and the Lessee seeks to pay less than Market Rent, the proposal will be assessed under the Grant Eligibility Criteria in Table 5.
- 19.4 There is no automatic right of renewal. It should not be assumed that a new Lease / Licence will be automatically granted to the same non-profit Lessee / Licensee at the end of a Lease / License term.
- 19.5 It should not be assumed that a new Lease / Licence will automatically be granted on the same terms and conditions.
- 19.6 A non-profit, sporting or community organisation requesting a new Lease / Licence or renewal of Lease / Licence of Council premises at less than Market Rent is expected to provide Council with all information Council requires / requests to enable Council to assess the proposed benefit to the community based on the organisation's merits. This information may include some or all of the following:



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- Confirmation of the legal entity and its ABN.
- The last 3 years of the organisation's audited financial statements.
- The organisation's constitution.
- Details and copies of any agreements or arrangements with or to any third parties.
- A business plan for the period of the proposed Lease / Licence (including any option periods). The business plan should demonstrate the proposed Lessee's / Licensee's capabilities to carry out the terms and conditions of the proposed Lease / Licence during the tenure and provide details and timelines of any maintenance, improvements or enhancements proposed to be carried out and completed and paid for by the Lessee / Licensee during the tenure.
- Detail of community use and active member numbers.

### 20 Council Land or Property Sales or Acquisition

- 20.1 All requests to buy or sell Council land or property are to be directed to Group Manager Property, Major Projects & Facilities for review and feasibility.
- 20.2 A Council resolution is required to sell any Council land or property.
- 20.3 An independent valuation will be commissioned by Council Officers and paid for by the proposed purchaser as a 'cost of sale'.
- 20.4 Community Land cannot be sold. If Council intends to sell Community Land it must be first reclassified as Operational Land by:
  - Local Environmental Plan and a public hearing under section 68 of the *Environmental Planning and Assessment Act 1979*, or
  - Council resolution (if certain conditions are met).
- 20.5 Operational Land including roads can be sold.
- 20.6 A road will need to be closed prior to a sale. The *Roads Act 1993* sets out the process for a road closure including public exhibition and gazettal.
- 20.7 The objectives of sale of land or property must align with Council's Land and Property Strategy – these include to obtain revenue and improve land use.
- 20.8 A sale can be undertaken through a:
  - Tender Process – this could include a public tender for the sale of land or property plus added community benefits eg. additional carparking, activation of space or provision of community or commercial rooms / space.
  - Direct Negotiation – this could include where an adjacent owner wishes to buy a drainage space or an adjacent, unused parcel of land. If there is only one buyer then a direct negotiation can be undertaken, or

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- Representative or Agent – this could be an auctioneer, real estate agent or property consultant who has a network of buyers and a marketing platform to increase revenue prospects.

### 21 Dividing Fences

- 21.1 The *Dividing Fences Act 1991* applies to all landowners.
- 21.2 Council will not contribute to any costs or liability for any dividing fences adjacent to land that is owned by Council or the Crown.
- 21.3 Council Officers will review and may agree to Council contributing 50% of the operational costs for the repairs, replacement and maintenance of fences on land that is classified as Operational Land.

### 22 Unsolicited Offers

- 22.1 Unsolicited offers include requests to occupy Council property or land through a Lease or Licence, an approach to sell or develop Council land, and / or an approach by a sporting / community group to apply for a grant to construct on Council owned land.
- 22.2 The NSW Unsolicited Proposals: Guide for Submission and Assessment will guide Council's review and decision making.  
See [https://www.nsw.gov.au/sites/default/files/2020-05/Unsolicited\\_Proposals\\_Guide.pdf](https://www.nsw.gov.au/sites/default/files/2020-05/Unsolicited_Proposals_Guide.pdf).
- 22.3 The unsolicited proposals process will look to optimise outcomes; however, it is not be a substitute for routine competitive procurement. The Assessment Criteria will include:
  - Uniqueness.
  - Value for money.
  - Multiple benefits.
  - Return on investment.
  - Capability and capacity.
  - Affordability.
  - Risk allocation.
- 22.4 Requests to occupy space by any organisation will be reviewed for any available and suitable space. If there is no space available that can be provided the applicant will be registered for the next invitation to tender / expression of interest or opportunity to share services. Applicants wanting to share and co-locate with other Lessees / Licensees or services will be given priority to enable increased utilisation of Council assets.

### 23 Leases of Airspace Over Roads

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Any approval for the construction of a veranda or balcony in the air space over a public road will be subject to the following:

- The owner of the veranda or balcony entering into a 99-year Lease with Council in accordance with section 149 of the *Roads Act 1993*.
- The consent of the Director General, Department of Planning as required under section 149(2) of the *Roads Act 1993*.
- The owner / Lessee paying all costs in connection with the Lease including legal, survey, valuation and registration fees and stamp duty.
- The rent for the total 99 years of the Lease being paid prior to release of the construction certificate for construction of the structure.
- Except as set out below, the rent being at market value, determined having regard to the increase in value of the subject property.
- No rent being payable where the structure is a restoration (returning a place to a known earlier state by removing accretions or by reassembling existing elements without the introduction of new material) or reconstruction (returning a place to a known earlier state by the introduction of new material) of a balcony or veranda that existed prior to 1939 (or where a veranda or balcony exists on a building built after 1939 which is of heritage significance) and where the restoration or reconstruction is in strict accordance with detailed architectural drawings and methodology for the restoration or reinstatement of the balcony or veranda, to be approved by council's heritage officer.
- Where any existing development consent approved the erection of a balcony or veranda over a footpath subject to the execution of a 5-year commercial or 10-year residential air space License, the relevant property owner being given the option of entering into a 99-year Lease in accordance with the above provisions.

## 24 Compliance, Default and Early Termination

- 24.1 Lessees and Licensees of Council land and building areas expected to comply with the terms of their Lease / Licence. The obligations are specifically set out in the Development Applicant Consent, Lease / Licence agreement and / or any other legislative requirements pertaining to the use of the property and are not reduced (and should not be reduced) because the Lessor is the Council rather than a private lessor.
- 24.2 Lessees of Council are expected to comply with Council's Statement of Business Ethics and Model Code of Conduct policies and any other Council policy.
- 24.3 A default procedure will commence when a Lessee / Licensee falls in breach of the requirements of the Lease / Licence. Relevant and appropriate measures will be undertaken according to the Lease / License to remedy the issue. Full

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compliance is expected by the Lessee / Licensee to ensure the matter is resolved quickly and amicably to mitigate further risks and avoid legal action being undertaken. Council's Debt Recovery Policy may also apply.

- 24.4 Without limiting section 24.3, if a Lessee or Licensee breaches a Lease / Licence, the General Manager or delegate may issue a notice of breach of a Lease / Licence requiring rectification of the breach or payment of compensation for the breach. If a Lessee / Licensee does not comply with the notice to remedy a breach of a Lease / Licence by remedying the breach or paying compensation or continues to commit breach of the Lease / Licence, Council may terminate the Lease / Licence.
- 24.5 Council reserves the right to terminate the Lease / Licence by re-entry in the event of non-payment of the Rent / Licence Fee.

### 25 Naming Convention

Where practical, the name of a building will indicate the location and use of the property and not its occupants.

### 26 Breaches of this Policy

Breaches of this policy may result in an investigation of the alleged breach in line with relevant Council policies including the Model Code of Conduct.

Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.

### 27 Administrative Changes

From time-to-time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made including branding, Council Officer titles or department changes and legislative name or title changes which are considered minor in nature and not required to be formally endorsed.



## 28 Version Control – Policy History

This policy will be formally reviewed every three years from the date of adoption or as required.

Governance use only:

Document	Land and Property Policy	Uncontrolled Copy When Printed	
Custodian	Scott Mullen, Strategic Investment and Property Manager	Version #	Version 2
Adopted By	Council	ECM Document #	
Next Review Date	1 March 2027		
Amended by	Changes made	Date Adopted	
[Council Department]	[Describe reason for major changes]	Day Month, Year	
Governance and Risk	This was the first Land & Property Strategy for the new Inner West Council. The former Marrickville, Leichhardt and Ashfield Councils each had various policies for informing property and land management.	13 August 2019	
Strategic Investment and Property	Our primary changes to the previous Policy were to: <ol style="list-style-type: none"> <li>clarify the position between the grant of a lease giving exclusive use of a premises and the grant of a licence for the non-exclusive use of premises in the Policy;</li> <li>update legislative and policy references; and</li> <li>unify the use of defined terms.</li> </ol>	TBC	

**Item No:** C0424(1) Item 9  
**Subject:** A GREAT INNER WEST WALK  
**Prepared By:** Manod Wickramasinghe - Traffic and Transport Planning Manager  
**Authorised By:** Ryann Midei - Director Infrastructure

## RECOMMENDATION

**That Council endorse ‘A Great Inner West Walk’ in principle and allocate funding to the consultant study in the 2024/25 budgeting planning process.**

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council’s Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

## EXECUTIVE SUMMARY

In February 2024, Council resolved to receive a report on the feasibility of and opportunities to develop a *Great Inner West Walk*. This report outlines the work that would be required to design such a walk, including review of the walks that are currently existing and planned, the missing links to create a *Great Inner West Walk* and the feasibility of this project.

A *Great Inner West Walk* has the potential to provide new walking links across the Inner West and integration of a strategic walking network, greater connectivity between existing links and attractors, as well as the opportunity to add to the reputation of the Inner West as a *Place for People*.

Rather than a single route it is suggested that the greatest benefit would be achieved by creating a network of smaller walks which link to become the *Great Inner West Walk*.

To progress the *Great Inner West Walk*, a detailed study would need to be undertaken and it is recommended that that this commences in the 2024/25 financial year.

## BACKGROUND

At the Council meeting held on 13 February 2024, Council resolved the following:

1. *That Council investigate the development of a Great Inner West Walk, linking up key Inner West landmarks, communities, infrastructure and parks.*
2. *That Council request officers report back to Council in April 2024 on the feasibility of and opportunities to develop a Great Inner West Walk, including:*
  - a) *potential routes, including opportunities to work with adjacent councils and to link up with other existing and proposed walking infrastructure including the GreenWay, Bay Run, Tom Uren Trail and proposed Great Harbour Walk;*

- b) *benefits for the Inner West community and economy;*
- c) *opportunities to strengthen existing pedestrian and cycling links as part of a broader Great Walk project and to amplify existing Council programs including the Perfect Match program;*
- d) *interaction with the Inner West Pedestrian Access and Mobility Plan; and*
- e) *potential costs, funding sources and timeline for development.*

## DISCUSSION

### Strategic Transport Planning Context

The purpose of this report is to respond to Council's request to provide a report on the feasibility of and opportunities to develop a *Great Inner West Walk*. In examining the feasibility of such a project is essential to view it within Council's current strategic transport planning context.

Currently a series of walks and trails are being developed by Council staff. Some of these rely on physical infrastructure while others are more conceptual, virtual guided walks (eg Inner West Ale Trail and Balmain Heritage Pub Trail). In the case of the *Great Inner West Walk* it is anticipated that it could be a mix of both physical and virtual with its development contributed to by the many sections of council currently progressing smaller walking projects.

This report provides an overview of the current situation including the existing network and work being done by Council staff and the State Government.

### Benefits for the Inner West community and economy

A *Great Inner West Walk* has the potential to provide new walking links across the Inner West and integration of a strategic walking network, greater connectivity between existing links and attractors, as well as the opportunity to add to the reputation of the Inner West as a *Place for People*.

Rather than a single route it is suggested that the greatest benefit would be achieved by creating as network of smaller walks which link to become the *Great Inner West Walk*.

As well as providing enhanced connectivity, such a network would improve the safety and comfort of active transport infrastructure to promote walking and cycling, and encourage people to rediscover what the Inner West LGA has to offer as a great place to visit and walk. Ideally, elements of the Walk could be themed (eg possibly cuisine based, historically based, environmentally based) with the ability foster the Walk as a regional attractor, and so assisting in contributing to the Inner west economy.

### Potential Routes

Council has already initiated as series of "walks" and Figure 1 shows the network of existing, planned and committed physical routes.

Additionally, several other strategies/projects are currently underway which would contribute to development of a *Great Inner West Walk*. These projects include the Blue-Green Grid, artworks within the GreenWay (and building on the *GreenWay Trellis*), "Perfect Match", heritage walks (currently being developed in each ward), survivor memorials, indigenous wayfinding, public domain masterplans and state initiatives such as the *Parramatta to CBD Foreshore Walk* and *Parramatta Road Corridor Urban Transformation Strategy*.



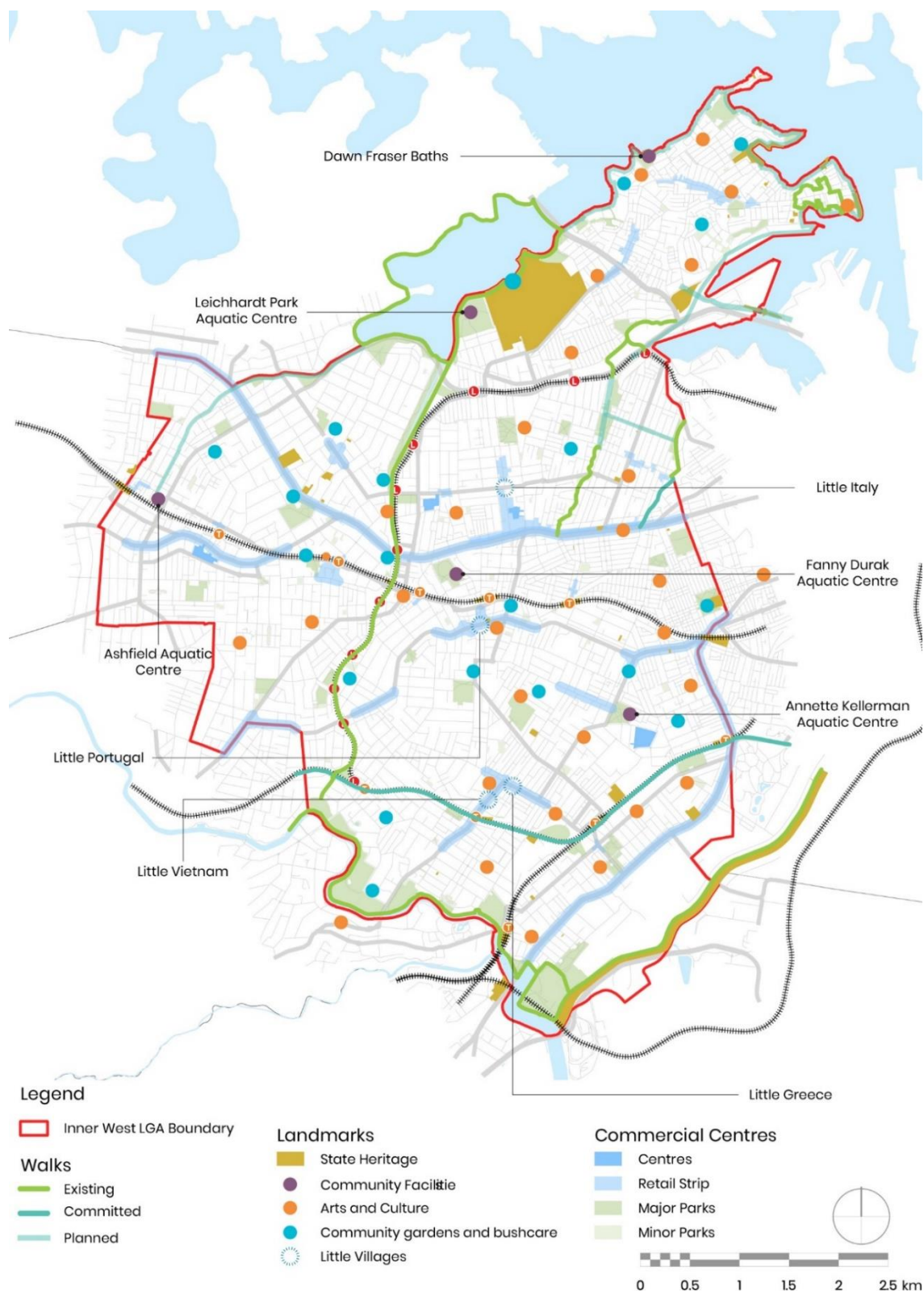


Figure 1-Context including Inner West Walk Network and landmarks

Figure 2 shows the existing and planned network, with connections to adjacent LGAs. In developing the Walk, opportunities should be explored to enhance connectivity with adjacent councils, noting that at present several existing and planned links provide connections to:

- Sydney City, via Spindler Park and future links using a reinstated Glebe Island Bridge and an extension of the Alexandra Canal Shared Path;



- Bayside, via Princes Highway Shared Path and a future bridge across Cook's River near Tempe Station;
- Canterbury-Bankstown, via several bridges on the Cook's River Cycleway/Shared Path and the future East-West Pedestrian Cycle Link (part of Sydney Metro South-West);
- Canada Bay, via The Bay Run and future Iron Cove Creek Shared Path.



## Legend

Inner West LGA Boundary

## Walks

Existing and future

Inner West Ale Trail

Balmain Rozelle Heritage Pub Trail

## Landmarks

Major Parks

Minor Parks

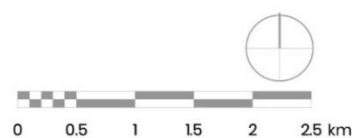


Figure 2 - Existing and planned walks including connections to other LGAs

## Next Steps

Should Council decide to proceed with the development of a Great Inner West Walk, the magnitude of the project would require the commissioning of consultants to assess potential links and propose typologies for these links.

A consultant study could be undertaken in the 2024/25 financial year.

Such a study would include reviewing the planned and committed walks, site inspections to explore potential routes, discussions with stakeholders (including adjacent councils and state agencies), identification of barriers and risks, potential updating of components of the Inner West the *Inner West Pedestrian Access and Mobility Plan*.

The Study should also provide costs estimates for each new link (including design, consultation, wayfinding and construction), discussion for potential funding sources and a proposed timeline for development of the *Great Inner West Walk*.

## FINANCIAL IMPLICATIONS

It is estimated that a consultant study to develop the Great Inner West Walk would cost in the order of \$180,000 and take approximately 12 months to complete. There is no budget currently allocated for this activity. It is proposed that Council endorse 'A Great Inner West Walk' in principle and the funds be made available through the 2024/25 budget planning process.

In the longer-term funds would be required for detailed design, consultation and construction of the various links. Some of these links may attract funding through State and Federal Government grants.

## ATTACHMENTS

Nil.

**Item No:** C0424(1) Item 10  
**Subject:** E-SCOOTER TRIAL - T3 RAIL LINE CLOSURE  
**Prepared By:** Manod Wickramasinghe - Traffic and Transport Planning Manager and Ken Welsh - Coordinator Strategic Transport Planning  
**Authorised By:** Ryann Midei - Director Infrastructure

## RECOMMENDATION

1. That Council endorse the E-Scooter trial to support the Temporary Transport Plan for the T3 Rail Line Closure in the area shown in *Figure 2*.
2. That Council delegate authority to the General Manager to finalise the specific links, management mechanisms and appointment of a provider for the trial.

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

## EXECUTIVE SUMMARY

As part of the *Sydenham-Bankstown Train to Metro Conversion* there will be a shutdown of the heavy rail line for 12-14 months commencing in July this year. To help rail passengers during this period TfNSW is developing a Temporary Transport Plan (TTP). This TTP is being designed to manage demand and, where possible, to encourage a mix of travel solutions.

It is intended that the TTP will include rail replacement bus services, new temporary bike routes and a possible e-scooter trial (for share scooters).

This report pertains to the e-scooter trial component of the TTP.

TfNSW initially suggested a trial area which included a large part of the southern Inner West. Council has subsequently raised concern over safety, management and enforcement of the large area.

As such Council proposed an alternative corridor which would permit ready access to and along the existing Cooks River Cycleway with connections to Dulwich Hill and Marrickville. Using the Cooks River Cycleway would provide connection to Tempe Station, which will not be affected by the line shutdown, providing access to the overall rail network, including links to the City. The specific links require determination and detailed design, and a suitable management mechanism needs to be developed.

It is proposed to establish geofencing for the scooters to only operate in the corridor and parking areas.

The implementation timeline for the TTP is critical because of the July date for closure of the rail line by TfNSW. As such it is recommended that the General Manager be delegated authority to finalise the arrangements, including the specific links, management mechanisms and appointment of a provider for the trial.

## BACKGROUND

As part of the *Sydenham-Bankstown Train to Metro Conversion* there will be a shutdown of the T3 line for 12-14 months commencing in July this year.

As part of this shutdown TfNSW are working on a Temporary Transport Plan (TTP) to accommodate travel demand during this period. In addition to the usual rail replacement buses, TfNSW would like to boost active transport mode share by including new temporary bike routes and potential use of e-scooters (as share vehicles).

At this time, in NSW, e-scooters are not permitted on roads or footpaths, other than in trial areas. Consequently, TfNSW have approached Council to include an e-scooter trial as part of the TTP.

The e-scooters proposed in this trial would be “shared e-scooters” owned by a commercial operator selected by TfNSW and privately owned e-scooters would not be included.

The e-scooters would be *geofenced* so that they could not be used (or even parked) outside the defined area. Parking of the e-scooters would be restricted to clearly marked, mutually agreed e-scooter parking areas. It is currently proposed that the trial would permit e-scooters to be ridden on shared path, footpaths and selected roads within the defined area. A final decision on the specific roads would be subject to further analysis by TfNSW and Council staff.

A geofence is a virtual perimeter around a physical location (in this instance the trial area) and exiting this area on a e-scooter would result in the e-scooter being incapacitated.

Similar trials are currently underway in several parts of NSW and Council staff have specifically spoken with staff responsible for the Kogarah trial (Georges River Council). In these discussions, Kogarah staff indicated no major issues with the trial to date.

## DISCUSSION

The year-long closure of the T3 heavy rail line between Sydenham and Bankstown is required to finalise the conversion of this line to metro. Ultimately the metro service will result in higher frequency, higher capacity, more reliable services for all of the community within its catchment.

### E-scooters

E-scooters/electric scooters are similar to conventional kick-scooters though propelled by an electric motor with a controlled maximum speed (in the order of 10-15km/hr) and a range of around 20-40 km/charge. E-scooters operated by share services are fitted with GPS systems to ensure users can easily locate them and to permit geofencing (automated control of where they can be used).

At the end of the journey users of share scooters are required to park in allocated bays (as part of the proposed trial). In the case of this trial, these bays would be geofenced and users penalized if the scooters are left elsewhere.

Operators of e-scooter share services remotely monitor scooter locations, use and battery life and employ people to collect the devices for recharging and redistributing as required.



## Current Trials

E-scooter trials are currently being undertaken in Kogarah (Georges River Council), Albury, Armidale, Foster-Tuncurry, Lake Macquarie and Wollongong. As the only trial in the Sydney Region, Inner West Council staff contacted George River Council regarding their trail. These discussions are summarised below:

- Georges River Council is running a 12-month trial, that started on 10 January 2024
- The trail area is set around 3 stations and Kogarah town centre;
- In the lead-up two safety sessions were held by Beam (the e-scooter operators selected by TfNSW);
- A Local Working Group is held monthly to help manage and resolve issues - TfNSW, Health, local Police, local business chamber, bus service provider, Beam and Council staff. It provides updates to TfNSW to resolve matters and escalate significant issues when needed;
- E-scooters are permitted to be ridden on shared paths, footpaths and selected roads within the defined trial area.
- The scooters are slow and heavy (no crashes have occurred). They have designated parking areas and geofencing means that it is not possible to park the scooter outside a designated area. (The e-scooter stops functioning when the rider travels outside the trial area);
- Beam provides Council with utilisation statistics and heat maps;
- Scooter speed is relatively low (now being automatically limited to around 5km/hr on footpaths);
- Initially some complaints were received, mainly about helmet use and the 10km/hr speed on paths being too fast. The speed was subsequently reduced to 5km/hr;
- Two businesses have requested scooter parking outside their premises.

## Proposed Inner West E-Scooter Trail in TTP

TfNSW initially suggested a trial area which included a large part of the southern Inner West (Figure 1). Council has subsequently raised concern over safety, management and enforcement of such a large area and proposed a more confined corridor (Figure 2).

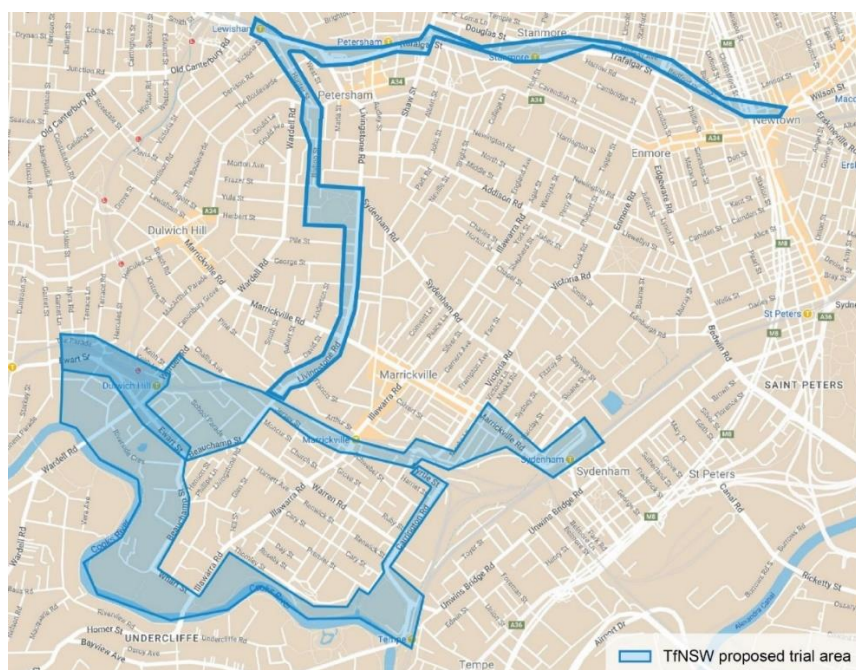


Figure 1 – E-scooter trial area proposed by TfNSW as part of TTP

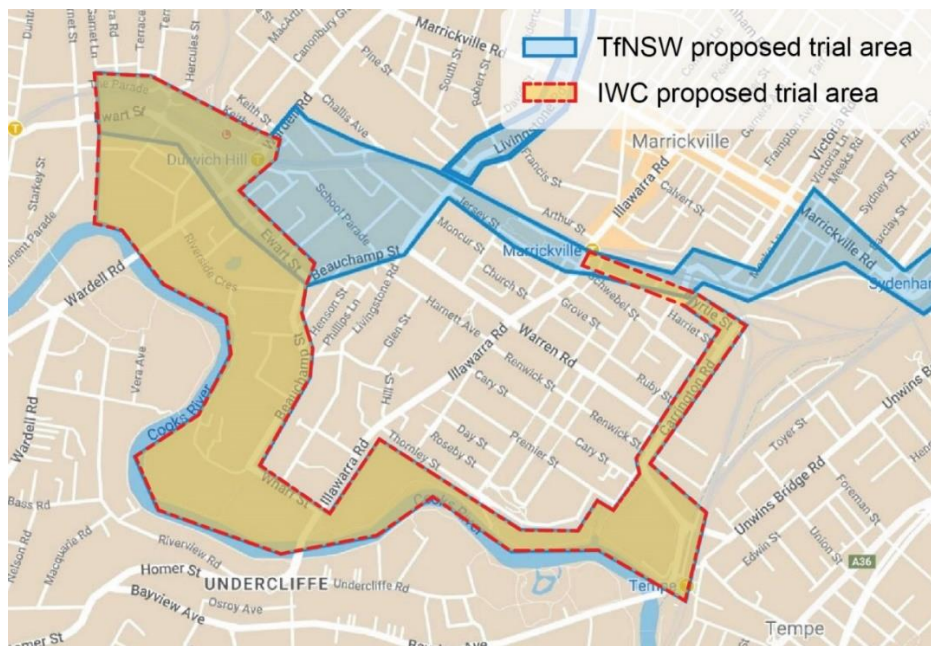


Figure 2 –Proposed e-scooter trial corridor proposed by Council

This proposed corridor would permit ready access to and along the existing Cooks River Cycleway with connections to Dulwich Hill and Marrickville. Using the Cooks River Cycleway would provide connection to Tempe Station, which will not be affected by the line shutdown, providing access to the overall rail network, including links to the City.

It is also proposed to establish geofenced parking areas at each of the three stations which would provide predictable, manageable start/finish points for shared e-scooter journeys.

With the growing presence of e-scooters around the world, and specifically in Sydney, the Government (State and/or Federal) may eventually legalise them.

E-scooters are already a legal mode of transport in many countries and some Australian States (ACT, Queensland, Tasmania) with trials currently underway in NSW, South Australian and Victoria.

The trail proposed, as part of the TTP, provides Council with the opportunity to:

- Learn from:
  - existing trials that are currently underway;
  - its own experience with the trial proposed as part of the TTP;
  - its e-scooter trial to assist Council in its own future planning for electric micro-mobility devices in general;
- Contribute to the State Government's development of appropriate legislation;
- Assist the travelling public during the Sydenham to Bankstown rail shutdown period.

The next steps to be taken include:

- Confirmation of the Council proposed corridor
- Development of a suitable management plan with the State including geofencing, speed control, enforcement regimes and the general parameters of the trail.

Council staff consider that it would be beneficial to proceed with a well-managed trial of e-scooters, within the corridor defined in Figure 2, as part of the TTP.

The implementation timeline for the TTP is critical because of the July date for closure of the rail line by TfNSW.

It is anticipated that the trial would run for a minimum of 12 months in support of the TTP, with an additional 12 months in support of TfNSW's data gathering to determine the future of e-scooters in NSW.

At this time there are currently two providers to select from; Beam and Neuron. The successful share scooter provider would be selected through Council's existing procurement process, as appropriate to projects with no cost to Council and no-revenue stream envisaged.

As such it is recommended that the General Manager be delegated authority to finalise the arrangements, including the specific links, management mechanisms and appointment of a provider for the trial.

### **FINANCIAL IMPLICATIONS**

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

### **ATTACHMENTS**

Nil.

**Item No:** C0424(1) Item 11  
**Subject:** LEICHHARDT OVAL PUBLIC ACCESS POST-TRIAL AND CONSULTATION OUTCOMES  
**Prepared By:** Scott Mullen - Strategic Investments and Property Manager  
**Authorised By:** Kelly Loveridge - Director Corporate

## RECOMMENDATION

1. That Council endorse to continue public access to the Wayne Pearce Hill for passive recreation providing weekday access, from dawn to dusk.
2. That a review be undertaken in six months time on the utilisation of the Wayne Pearce Hill and a report brought back to Council.

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

4: Healthy, resilient and caring communities

## EXECUTIVE SUMMARY

This report details the community engagement outcomes associated with a trial of public access to the Wayne Pearce Hill at Leichhardt Oval for passive recreation providing weekday access, from dawn to dusk, which was undertaken between December 2023 and April 2024.

The trial supported unstructured recreation activities, principally for dog walking on the hill areas which lie outside of the main fenced sporting oval.

The public exhibition took place between 8 March and 7 April 2024. At the time of publication, council has received feedback from 10 participants with 90% of respondents in support of the proposal.

## BACKGROUND

At the Council meeting held on the 10 October 2023, Council resolved the following in part:

2. *That Council incorporate provision for public access to the Wayne Pearce Hill for passive recreation based on the same principles as the existing, successful use of Henson Park. This to commence with a trial of weekday access, including evenings, to be undertaken from December 2023 to February 2024.*

Wayne Pearce Hill was made publicly accessible between Monday to Friday dawn to dusk, and on match days, access was not available after 9am. Access onto the sporting field was not permitted at any time.

The purpose of the trial was principally to allow the community safe access and use of the hill areas of the oval for exercise and socialisation.



Following the trial period of opening, the community was subsequently encouraged to provide comment about whether the trial conditions should be made permanent.

## DISCUSSION

Following the conclusion of the trial period, Council undertook community engagement with residents encouraging feedback to be provided on the trial period. The Community Engagement outcomes report associated with community feedback on the trial period can be accessed via Council's website via the following link: [Wayne Pearce Hill, Leichhardt Oval | Your Say Inner West \(nsw.gov.au\)](https://www.wynmore.nsw.gov.au/your-say-inner-west)

Wayne Pearce Hill was made publicly accessible between Monday to Friday, from dawn to dusk. On match days access was not available after 9am and access to the sporting field was not permitted.

The public exhibition took place between 8 March and 7 April 2024 with online respondents asked if they supported public access at Wayne Pearce Hill.

The table below shows the number of downloads for the from the Your Say Inner West project page:

Discussion	Downloads
Public Access to Wayne Pearce Hill	191

Ten (10) separate submissions were received as at the time of publication. Should any further submissions be received, updated information will be provided to Council. Of the ten responses, nine responded yes with one response of don't know / unsure.

Details of the submissions and staff comments are outlined below:

Support (Yes or No)	Public Exhibition Comment/Explanation	IWC Comment
Yes	<i>I love being able to come sit on the hill whenever I want. It's a beautiful place to spend an afternoon and it makes me feel connected to the area in a really profound way. It's living history, a moment in the present and a place for the future all at once. I also support any measure that gets more use out of the ground because that will help secure funding to keep it as an NRL ground, which is an intrinsic part of this suburb's history.</i>	Council officers have noted the support for access to the Wayne Pearce Hill.
Yes	<i>the trial has been a great asset to the local community providing a safe area away from traffic</i>	Council officers have noted the support for access to the Wayne Pearce Hill.
Yes	<i>It has been lovely to walk into the park at lunch times when I'm working from home and don't have time to get to the ovals that are further away.</i>  <i>It's a nice oval right near our home and it's just nice to be there amongst all the history of the tigers etc.</i>  <i>We appreciate you opening up the space</i>	Council officers have noted the support for access to the Wayne Pearce Hill.

	<i>and for asking the community. Thank you.</i>	
Yes	<i>Fantastic use of the grounds for the community. I run my dogs nearly every day and would be extremely disappointed if it went away.</i>	Council officers have noted the support for access to the Wayne Pearce Hill.
Yes	<i>Wish it was open on the weekends as well (non-game days of course). Love going there with the dogs</i>	Council officers have noted the support for access to the Wayne Pearce Hill.
Yes	<i>We love being able to walk our dogs and meet up with our neighbours in this lovely space.</i>	Council officers have noted the support for access to the Wayne Pearce Hill.
Yes	<i>As a resident of Lilyfield, I absolutely cherished having access to Wayne Pierce Hill. I loved to walk my dogs on the grounds, and always made sure to leave it looking clean (picking up dog poo). I had a picnic on the oval with friends and walked with the neighbours to Wayne Pierce Hill. I also would go for a run on the grounds, as it kept my exercise routine interesting! By keeping this place open to the public on weekdays, it creates another unique community space for everyone to enjoy. I am so excited to potentially have access to it all year round!</i>	Council officers have noted the support for access to the Wayne Pearce Hill.
Yes	<i>No comment</i>	Council officers have noted the support for access to the Wayne Pearce Hill.
Yes	<i>No comment</i>	Council officers have noted the support for access to the Wayne Pearce Hill.
Don't know/ unsure	<i>I think the whole thing is ridiculous! Who on earth would want to go there?</i>	Council officers have noted the comment that it is not a preferred location to access.

Noting the overwhelmingly positive support received it is proposed that the Wayne Pearce Hill remain open for public access and thoroughfare. As the trial occurred over the summer holiday period, a review will be undertaken in six months to consider the community utilisation and any associated impacts through the winter season also.

## FINANCIAL IMPLICATIONS

It is anticipated that the ongoing operational costs associated with the unlocking and locking of the Glover Street and Mary Street gates each day can be funded through existing Facilities operational budgets.

## ATTACHMENTS

Nil.

**Item No:** C0424(1) Item 12  
**Subject:** UPDATE - MAIN STREET REVITALISATION FUND  
**Prepared By:** Daniel East - Acting Senior Manager Planning  
**Authorised By:** Simone Plummer - Director Planning

## RECOMMENDATION

That Council endorse the following projects for the Main Street Revitalisation Fund for further refinement and engagement with the submitters of the projects:

1. All weather outdoor dining coverage.
2. Footpath Plaques.
3. Parklet Destinations.
4. Weather protection awnings / screens.
5. Verge Greening.
6. Lighting Design Strategy.
7. May Street Upgrades, St Peters Triangle.

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

3: Creative communities and a strong economy

## EXECUTIVE SUMMARY

The purpose of this report is to provide the details of projects have been assessed as suitable for implementation under the Main Street Revitalisation Fund and gain Council's endorsement to commence the delivery of the program.

## BACKGROUND

At the Council meeting held on 6 December 2022, Council resolved the following:

*Call for Expressions of Interest from coalition of local businesses, main street property owners, chambers of commerce, community and arts organisations to partner with Council in main street improvement projects.*

This resolution was expanded on 14 February 2023 where Council resolved the following: that council

1. *Consult with local businesses, main street property owners, chambers of commerce, community and arts organisations about the criteria for the expression of interest process and the nature of the works which would be undertaken through Council's capital contribution.*
2. *Seek advice from the Committee for Sydney, the NSW 24 Hour Commissioner and other relevant government and non-government organisations with expertise in main street revitalisation in developing the expression of interest criteria and program.*

To implement the Main Streets Main Street Revitalisation Fund, an Expression of Interest process was undertaken to gain ideas from businesses and key stakeholders on what

infrastructure projects they would like to see implemented on their high streets and villages. A total of 73 applications were received. A Panel was established that included an independent panel member from Office of the 24-Hour Economy Commissioner to assess the EOIs.

Of the 73 applications assessed by the panel, 16 applications have been selected to be rolled out and have been categorised into a short term and long term implementation plan. These projects will contribute to economic growth and uplift our main streets by enhancing their invitational appeal to locals and out of area visitors. The projects will help create vibrant and welcoming business centres that encourage diverse day and night-time economic activity.

An internal Project Manager has been appointed to support the implementation of selected projects and Council's Place Management Officer is Council's liaison partner and is currently already working with businesses on successful project ideas.

## DISCUSSION

Stage 1 EOIs were sought via the Your Say page of Inner West Council between 10 July 2023 and 13 September 2023 and 75 submissions were received. An allocation of up to \$1.5m has been set aside for each ward across the LGA giving the total of \$7.5m.

Table 1 below provides information on the projects recommended to be rolled out:

*Table 1: Main Street Revitalisation Short and Long Term Projects*

Main Street Revitalisation Implementation Plan - Short Term Projects		
Project	About	Pilot Ward/s
All Weather Outdoor Dining Coverage	Strengthening our eat street economies. A range of all weather outdoor dining coverage will be installed on outdoor dining platforms. Over 10 years ago, Council had put up coverage which is now looking old, dirty and dilapidated. This will uplift our main streets and encourage out of area visitation and new business growth. There has been strong support and buy in from businesses.	Gulgadya (Leichhardt)  Midjuburi (Marrickville)
Foot path plaques	<u>Two installation sites:</u> 1. Australian Artists Plaques – Enmore Road to acknowledge the role Enmore Theatre has played in supporting local, iconic artists. 2. Heritage Pub Trail Plaques – Balmain & Rozelle. To recognise the historic contribution pubs have made to area. Inviting people to rediscover our heritage pub scheme. It offers sound economic outcomes when paired with BRCC's digital pub trail as it will increase out of area visitation. Strong support and buy in by businesses.	Midjuburi (Marrickville)  Baludarri (Balmain)
Parklet destinations	Designed pause points comprising of new street furniture and greening rolled out across the LGA in locations where	All

	footpaths are wide and underutilised. This work will use street furniture as art to interest to the site. Benefits include an enhancement of the main street experience, an invitation to utilise and an extension of local spend. Strong support and buy in by businesses.	
Shopfront Awnings	Installation of uniform shopfront awnings to uplift an area by creating a unique character and identity at the specific shopfront façade. Includes elemental protection for visitors when visiting our main streets.	Baludarri (Balmain)
Verge Greening Projects	EOI process had a big focus on greening our concrete jungle. A series of verge greening sites across the LGA have been selected to uplift the main. Works already undertaken at Summer Hill, Stanmore and Leichhardt have been well received. Highly beneficial in improving the well being of community members in our main street. In effect, spending at businesses should increase.	All
<b>Main Street Revitalisation Implementation Plan – Long Term Projects</b>		
<b>Project</b>	<b>About</b>	<b>Ward/s</b>
Continued Roll out of: <ul style="list-style-type: none"> <li>- All Weather Outdoor Dining Coverage</li> <li>- Parklet Destinations/Street Furniture Upgrades</li> <li>- Shopfront All Weather Awnings</li> <li>- Verge Greening</li> </ul>	As outlined above	All
<b>New Projects</b>		
Lighting Design Strategy	Investigation into a long term Lighting Design Strategy for prominent and historic buildings on main streets through LGA will make areas more attractive for business investment. Furthermore, main streets will become safer at night and contribute to higher footfall. In the interim, Council will reinstate/renew iconic white pearl ball lighting via assistance from operational unit.	All
May Street, St Peters Triangle	May Street beautification project. This unique area comprises of many destination businesses, meaning visitors go out of their way to visit the businesses. Beautification works will have a positive economic impact on the future of this precinct.	Midjuburi (Marrickville)

## Next Steps

The Council Mainstreets Revitalisation team has been working with a number of submitters to refine their ideas. In order to progress these projects Council endorsement is sought for the projects and the general approach outlined in this report. Organisation of a forum for those who submitted successful project concepts is underway. Some design work has been commissioned as preparatory steps toward project commencement.

## FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report. However each project has a budget allocation within the \$1.5M per Ward and \$7.5M for the total project that must be tested via Council's endorsed procurement process either for Tender or Quote.

## ATTACHMENTS

1. [↓](#) Mainstreet Revitalisation Fund overview

# Main Street Revitalisation Fund

Project Update

**Date**  
February 2024

INNER WEST

## \$7.5M Main Streets Revitalisation Program

Bringing people to our main streets through  
business and community partnerships





## Project sites

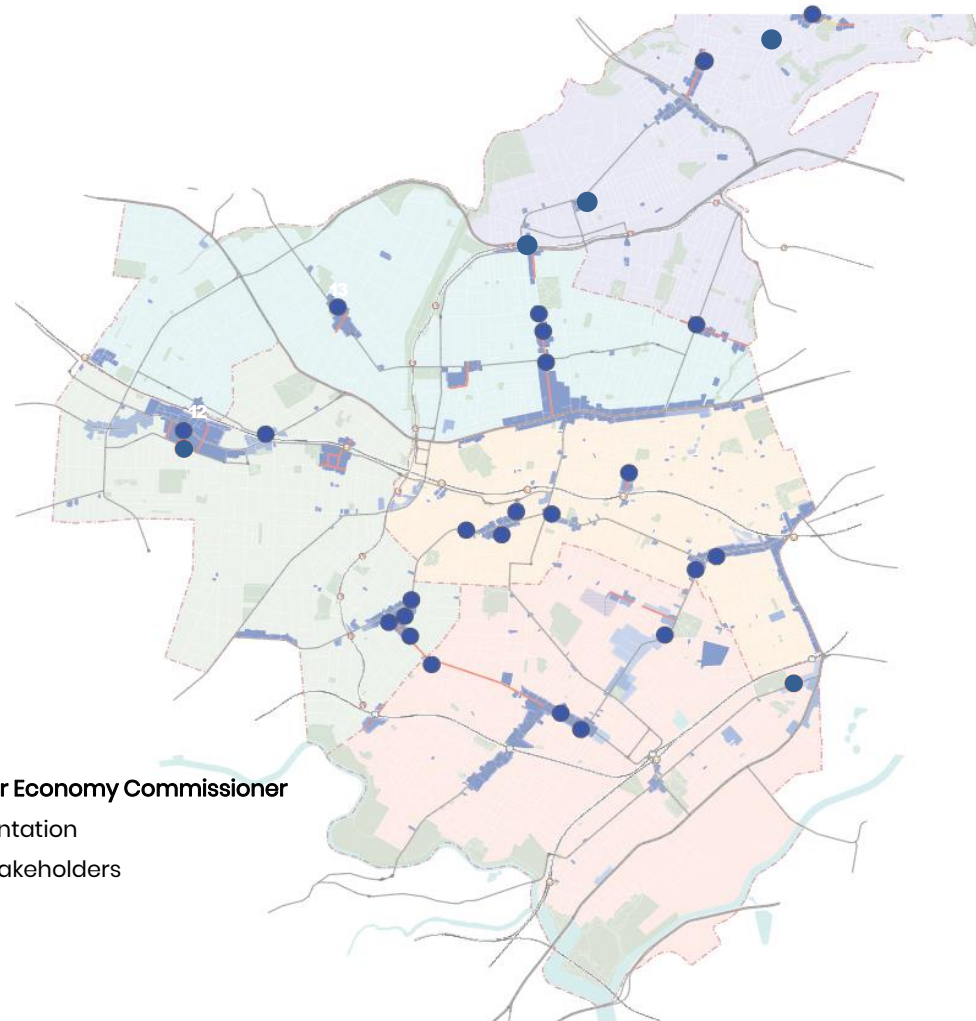
### Forecast Budget Expenditure

Financial Year 2023/2024	Estimated Expenditure
1. All Weather Outdoor Dining – early design	\$50,000
2. Footpath Plaque Projects (2 sites)	\$125,000
3. Parklet Destinations – Shelter Upgrades @ ex. Parklets – Simple parklet sites	\$175,000
4. Weather Protection Awnings / Screens – Shopfront	\$50,000
5. Verge Greening – 10 sites	\$100,000
<b>Sub total</b>	<b>\$500,000</b>

Financial Year 2024/2025	Estimated Expenditure
1. All Weather Outdoor Dining Coverage – Multiple Sites	\$1,025,000
2. Parklet Destinations – Street Furniture/Greening	\$1,325,000
3. Weather Protection Awnings/Screens – Shopfront	\$175,000
4. Verge Greening – further sites	\$860,000
5. Lighting Design Strategy for Prominent Assets	\$50,000
6. May Street, St Peters Triangle Upgrades	\$1,350,000
7. Further Mainstreet Upgrades	\$2,215,000
<b>Sub Total</b>	<b>\$7,000,000</b>
<b>TOTAL 2023 &amp; 2024 to 2025</b>	<b>\$7,500,000</b>

- EOIs from Business and Community – **73 Applications**
- Selection panel – Experts including Independent from **Office of 24-Hour Economy Commissioner**
- A **Special Project Manager** has been engaged to support the implementation
- Council's **Place Management Officer** is the liaison with business and stakeholders

### Project Locations





## 1. All Weather Outdoor Dining Coverage – *supporting our eat street economies*

### Vision

- Update, upgrade & extend dilapidated Council coverage installed over 10 yrs ago.
- Up to **10 sites** LGA wide
- Uplift main streets for **user friendly amenity**
- Increase local and out of **area visitation** to our Main Streets
- Pilot Sites: **Norton St, Leichhardt & Marrickville Rd, Marrickville**

### EOI Requests:

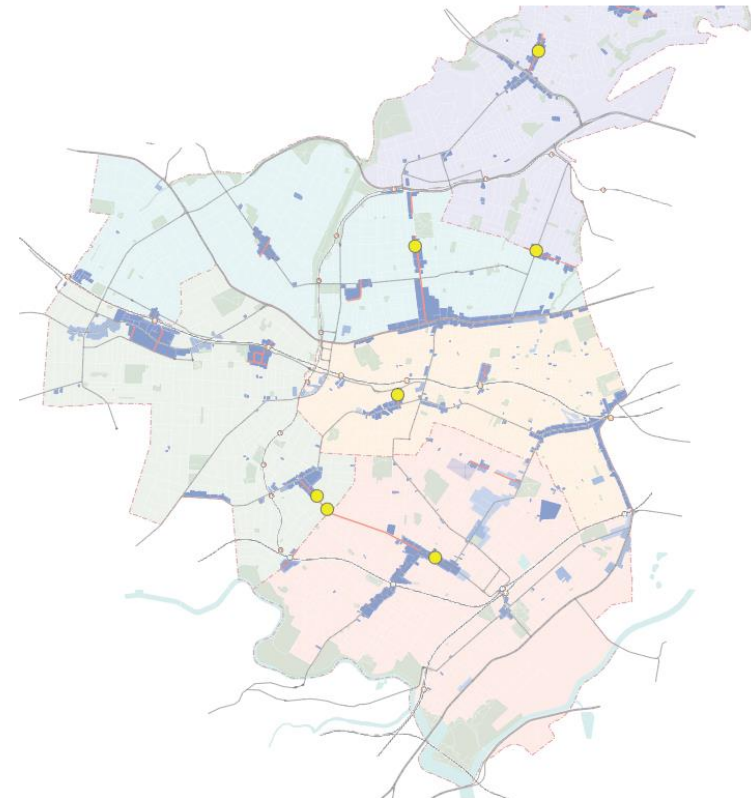
- Submission 13: 5 Businesses Norton St
- Submission 50: Leichhardt Community Resident
- Submission 21: Marrickville Rd (5 businesses)
- Submission 3 – Footpath Beautification – Resident
- Submission 20 – Dulwich Hill Community Resident/Org
- Submission 25 – Business Owner
- Submission 25 – Group Business Manager

Estimated Expenditure: \$1,075,000



Inner West Council

Main Street Revitalisation Fund



## 2. Footpath Plaques— *recognising the rich and iconic history within Inner West*

### Vision

– Providing locals & visitors with a little piece of historical information to discover Inner West's version of "Hollywood Walk of Fame"

### Economic outcomes:

- Increase out of area visitation and spend
- Supports music/arts sector
- Drive interest to Balmain Rozelle
- Builds upon current outcomes from Enmore Special Entertainment Precinct

### Project Sites (40 Plaques):

1. **Heritage Pub Trail – Balmain Rozelle** – Inviting people to rediscover our heritage pub scheme.

*Commencement in May 2024 and completion in July 2024 (20 Plaques).*

2. **Australian Performers – Enmore Rd** – Acknowledge the role Enmore Theatre has played in supporting artists.

*Project planning is underway through consultation with Enmore Theatre (Century Venues). Commencement in June 2024.*

**Estimated Expenditure: \$125,000**



### EOI Requests:

- Submission 2: Balmain Rozelle Chambers of Commerce
- Submission 10: Century Venues – Enmore Theatre





## 3. Parklet Destinations – *providing a designed place to pause and enjoy the main street*

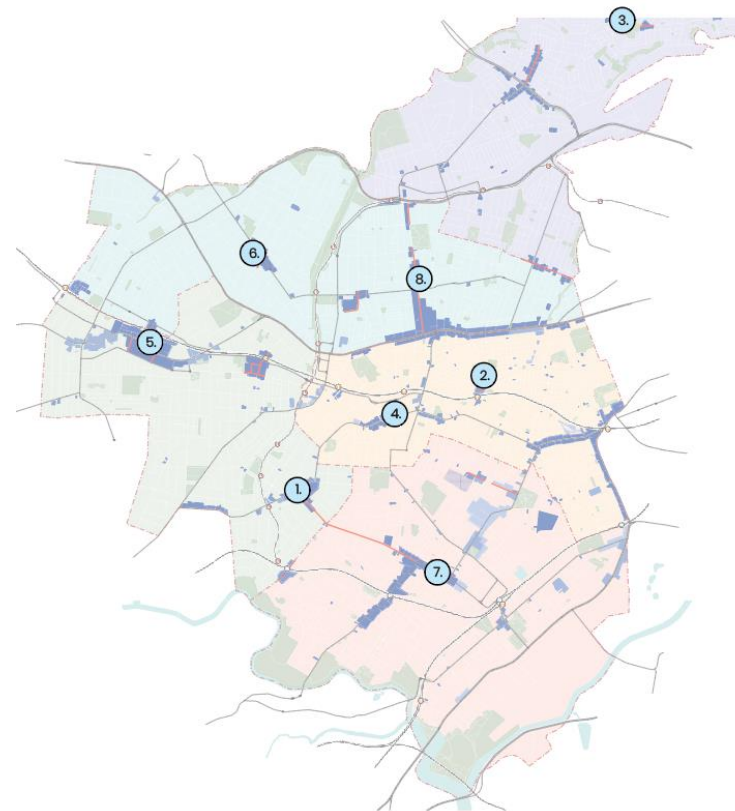
### Vision

- **Pause points** for community utilisation on the main street
- Combination of designed, **robust street furniture and greening**
- **Pilot sites: 8 locations**
- Investigation of shelter upgrades to existing parklets **at 3 locations.**

### EOI Requests:

- Submission 30: Stanmore Community Org + Residents
- Submission 2: Balmain Rozelle Chambers of Commerce
- Submission 46: Balmain Community Member
- Submission 20: Dulwich Hill Community Org.
- Submission 7: Haberfield Association
- Submission 69: Haberfield Heritage Committee
- Submission 50: Norton Street Resident

Estimated Expenditure: \$1,500,000



## 4. Weather Protection Awnings/Screens – Shopfront – *adding unique and cohesive character to a high street facade*

### Vision

- **Uniform shopfront** to refresh and uplift street facade
- Elemental protection for community and visitors
- **Pilot project of up to 10 shopfronts** on Darling St, Rozelle – further sites including Haberfield to be investigated

**Estimated Expenditure: \$225,000**

### EOI Requests:

- Submission 7: Haberfield Association
- Submission 70: 5 x Rozelle Business on Darling St

### NOTE:

- Delivery of weather protection awnings is simple however there are complex legal issues to be resolved involving ownership.





## 5. Verge Greening – softening our concrete jungle

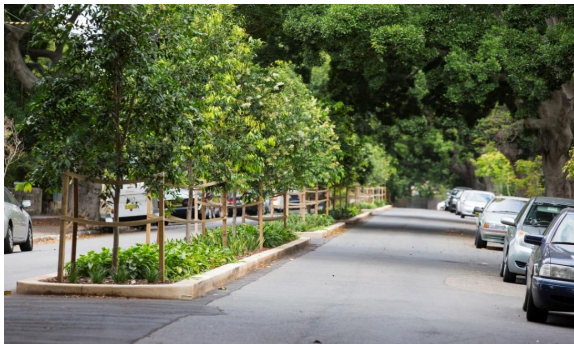
### Vision

- Focus on greening across LGA to refresh and soften main streets
- Creation of more liveable spaces within our communities.
- Pilot project of 9 sites across LGA
- “There was an overwhelming consensus for more greenery on the high street, this is aligned to the values of community and creates a sense of space.” – Balmain Rozelle Chambers of Commerce

Estimated Expenditure: \$960,000

### EOI Requests:

- Submission 2: Balmain Rozelle Chambers of Commerce
- Submission 39: Balmain Resident
- Submission 46: Balmain Resident
- Submission 20: Dulwich community Org.
- Submission 31: Dulwich Hill Small Business
- Submission 7 + 69: Haberfield Assoc. & Heritage Committee
- Submission 55: Resident
- Submission 49: Resident/Community Org.



Inner West Council

Main Street Revitalisation Fund

### VERGE GREENING LOCATIONS

1. ENMORE – Intersection Edgewere Rd/ Enmore Rd
2. MARRICKVILLE – Victoria Rd/Addison Rd (The Vic Hotel)
3. LILYFIELD – Perry/Mary St Intersection
4. DULWICH HILL – New Canterbury Rd north of Herbert St (both sides)
5. PETERSHAM – New Canterbury Rd/Wardell (both sides of NCR, east of Wardell)
6. PETERSHAM – New Canterbury Rd/Crystal St (Stanmore Rd leg and Crystal Rd leg)
7. LILYFIELD – Orange Grove Plaza, Balmain Road
8. ASHFIELD – Liverpool Rd at Grosvenor Crescent/Elizabeth (east of railway, both sides)
9. BALMAIN – Cnr Beattie St/Mullens St



**NOTE:** To be delivered consecutively by June 2024. An additional 19 verge locations under review.

## 6. Lighting Design Strategy – *shining a light on our unique assets*

### Vision

- Investigation into lighting template/strategy for our prominent and historic buildings on main streets. Lighting could be extended to street furniture and floral assets.
- Building on a formalisation of popular *Fairy Light Program*
- Aimed at safer and more attractive places **to increase footfall and night time activity.**

### EOI Requests:

- Submission 2: Balmain Rozelle Chambers of Commerce
- Submission 10: Century Venues – Enmore Theatre
- Submission 7 + 69: Haberfield Assoc. & Heritage Committee
- Submission 56: Save Dully – Community Org.
- Submission 5: The Corner Bar Rozelle
- Submission 12: Brickworks Brewing Co.

### Estimated Expenditure: \$50,000 (strategy analysis, development and design)

- Once design is finalised, budget identification to follow.





## 7. May St Upgrades, St Peters Triangle – *Revitalising and re-envisioning one of IW's unique communities*

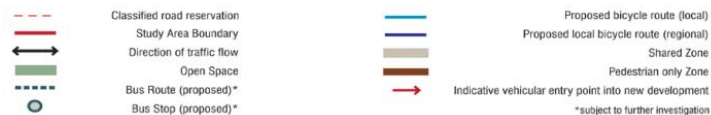
### Vision

- **St Peters Triangle** is a unique precinct with destination businesses in need of a major renovation.
- **State Govt to introduce a no right hand turn from Princes Highway**
- **Beautification works** such as paving, greening and street furniture upgrades to build on previously specified masterplan in Marrickville DCP in 2011.

### EOI Requests:

- Submission 12: Local Business
- Submission 40: St Peters Resident

**Estimated Expenditure: \$1,350,000** (Design brief in development and budget identification to follow)



Taken from Marrickville DCP 2011. 9.25 Strategic Context St Peters Triangle (Precinct 25). It shows Applebee Street but gives a pictorial indication of what we are proposing for May Street, Applebee Street and maybe May Lane.



INNER WEST

**\$7.5M Main Streets  
Revitalisation  
Program**

Bringing people to our main streets through  
business and community partnerships



**Item No:** C0424(1) Item 13  
**Subject:** FOGO SERVICE - MONTHLY UPDATE  
**Prepared By:** Helen Bradley - Manager Resource Recovery Planning  
**Authorised By:** Peter Gainsford - General Manager

## RECOMMENDATION

**That Council receive and note the report.**

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

1: An ecologically sustainable Inner West

## EXECUTIVE SUMMARY

This report includes the monthly updates on services, statistics and initiatives on FOGO.

## BACKGROUND

The new weekly opt in red lid garbage collection commenced on 18 March as per the March Council resolution. Work has commenced on the FOGO service review and phase two communications with external consultants. Council procurement is underway for the delivery of 75 bag packs of compostable liners to all households during May and June 2024.

## DISCUSSION

Council commenced the FOGO food recycling service on the 9<sup>th</sup> October 2023 and as of the 25 March had collected 8,267 Tonnes of FOGO. This equates to 15,409 tonnes CO<sub>2</sub>, equivalent emissions of taking 13,426 cars off the road.

The tonnages collected for the month of February (short month) was 1,452 which is greater than our modelling suggested of approximately 1,122 tonnes per month if we recovered half of the available food from the garbage bin.

In the first 5 months of the FOGO service (October to February inclusive 2023/24), compared to the same period in 2022/23;

- Garbage tonnage has reduced by 3,924 tonnes
- FOGO (Garden and FOO previously) tonnage has increased by 4,164 tonnes.

This suggests a transfer of approximately 4,000 tonnes of food from garbage to FOGO over the first five months of FOGO.

As is demonstrated on the graph below, FOGO tonnage is increasing at a greater rate than garbage disposal, compared to the same months last financial year. Note that summer is peak generation across all streams, with lowest seasonal generation in winter.



Industry standard for missed bins is 0.5% of total services which would equate to approximately 890 missed for the Inner West each week. For the week ending 22 March, Council missed services averaged 442 per week across all streams (Garbage, recycling and FOGO), with more than half of these being for red lid garbage collections, of which about 50% are accounted for by residents reporting a missed service in the off week for garbage.

The number of weekly waste phone calls and customer requests are gradually reducing, and we are averaging about 183 calls per day (917 for the week) in the week ending 22 March 2024 from a peak of 800 per day in October 2023, 34 of these calls were FOGO related, averaging 7 per day.

Council has been promoting access to the online waste calendar as the single source of truth for residents confirming their bin collection details, with the waste calendar pages receiving more than 372,330 views (3 October 2023 to 22 March 2024). This is now reflected in the number of residents presenting their red or yellow bin on the wrong week for collection, which has reduced to around 5% of households. This is being addressed through education to households via the collection crews and waste busters.

## Assistance for residents adjusting to FOGO

### 1. Upsizing Red Lid Garbage Bins.

To help assist residents who are struggling with a fortnightly collection of the 120-litre red lidded bin, Council is offered a 240-litre bin. Council has delivered 4,488 upsized 240-litre red lidded Garbage bins since FOGO commenced.

### 2. Booked Overflow Red Lid Garbage Bin Collection

Optimo, Council's current booking system for clean-up bookings, has been active since 9 October 2023 to support residents that would like to book the alternate week collection.

[Council clean-up and extra red-lid bin collection - Inner West Council \(nsw.gov.au\)](https://www.nsw.gov.au/council/clean-up-and-extra-red-lid-bin-collection)

The booked system gives residents opportunity to adapt waste sorting behaviour before committing to an upsizing of bin. 1,200 bookings are available on each collection day and bookings are steady at an average of 85 per day during the month to 25 March, equating to approximately 780 households using the service per fortnight. Only 10% of bookings are associated with using the opt in service 3 or more times since the service commenced.

### 3. Weekly opt in garbage collection service

The website was updated to provide information about how to register for the weekly opt-in service. All residents that had called council previous wanting the weekly service have been contacted and either called back by call centre staff or emailed where phone numbers were not provided.

## Opt-in weekly garbage collection

Overview	When?	How?	Who?
<p>You can register your interest for this service by contacting Customer Service on 02 9392 5000. Select Option 1.</p> <p>We will collect your details and ask a series of questions to determine your level of priority. Our team will assist you to register for a weekly red lid bin collection Monday to Friday 8:30am to 5:00pm</p> <p>You'll then receive information about the next steps and expected service commencement timing.</p>			

Registrations for the weekly opt in red lid garbage bin collection commenced on Monday 18 March 2024. The service will commence on 25 March and for the first 3 weeks of registration, priority will be given to set categories of residents with the most need.

During this period households with small children in nappies, residents with medical conditions and disability and large households with 5 or more residents will be able to register.

From 8 April, other residents not listed in the categories above will be able to register for the opt-in weekly service.

It will take up to 2 weeks from the time of registration until your weekly opt in service commences. In the meantime, you can:

1. Book and extra red lid bin collection when it's really needed
2. Upsize to a large (240L) garbage bin on fortnightly collection
3. Book in (or chat to) the Waste Busters
4. Better your recycling by finding out what goes where
5. Request an additional recycling bin – you can order a recycling or FOGO bin at no extra cost

You can register your interest for this service by contacting Customer Service on 02 9392 5000. Select Option 1.

We will collect your details and ask a series of questions to determine your level of priority. Our team will assist you to register for a weekly red lid bin collection Monday to Friday 8:30am to 5:00pm.

If you have any further queries, please email [rethink.waste@innerwest.nsw.gov.au](mailto:rethink.waste@innerwest.nsw.gov.au)

On 18 March 2024, as per the council resolution, residents were able to register for the opt-in weekly garbage collection service. Households with the greatest need were prioritised for the service first (starting from 25 March) if they had a disability or medical condition creating increased demand on waste, large households of 5 or more and children with nappies. The remainder service commences from Monday 8 April.

Residents call customer service to register, who ask a series of questions and determine priority. A blue 'weekly' sticker is placed on the top of the red lid garbage bin to identify the bin to collection crews.



At 28 March, 489 requests had been received from residents registering for the opt in weekly red lid garbage bin collections:

- 317 priority (service commenced 25 March)
- 172 standard (service commencing 8 April)

Comparison in FOGO performance for variable bin sizes and collection frequency will be measured as part of the service review which will include audits and review of tonnages. We will continue to monitor requests and measure customer satisfaction in the Inner West community satisfaction survey.

#### 4. Waste Buster activity

In the week ending 22 March, Waste Busters reported the following:

- Contacted households of 22 contaminated FOGO bins rejected by resource recovery service crews. Reviewed and improved the bin rejection and follow up process with resource recovery service crews.
- Resolved 26 resident FOGO enquiries
- Engaged with over 135 residents at Bairro Portuguese Festival on Saturday 23 March.
- Developed materials for the upcoming behaviour change bin tagging phase, targeting locations of greatest contamination.

#### Rebate for Reusable Nappies, Sanitary and Incontinence products

\$30,000 was allocated by council resolution for the nappy and sanitary rebate which opened on 9 October to enable households to try subsidised reusable nappies or sanitary products and reduce the amount of garbage in their red lid bin. In February the rebate was expanded to include the acceptance of reusable incontinence products.

Residents buy the items of their choice and submit their simple application and their receipt to qualify for the rebate (up to \$150 for reusable nappies and \$100 for sanitary or incontinence products).

[Inner West Council's Rebate | Home](#)

On 25 March 2024, three hundred and eighty-nine rebates had been claimed total cost \$23,273):

- Reusable cloth nappies – 101 claims to the value of \$8,184
- Reusable sanitary products – 287 claims to the value of \$14,990
- Reusable incontinence underwear – 1 claim to the value of \$90

#### FOGO Community Champions

The final phase of the Community Champions work is about to commence with an EOI opening to train 50 community members as FOGO experts to enable them to influence and support people in their local area and networks.

#### Compostable liner supply and delivery

Council currently offers collection of compostable liners (bags) at Inner West Customer Service Centres and libraries.

An initial pack of 40 compostable liners was provided to FOGO households as part of the starter kit. Based on usage of 3 liners per week this is a 13 week/3-month supply to end December 2023.

All single dwellings (approximately 50,000 houses) were delivered a roll of 75 compostable bags in December 2023. Based on usage of 3 liners per week this is a 25 week/6-month supply to May 2024.

Council officers are preparing options for Council's consideration for future supply of compostable bags noting below the current policy of Randwick and Penrith.

- Randwick Council currently offers 6 monthly delivery of bags and encourages residents to buy their own, use paper or go bag free in the interim [Order new FOGO caddy liners - Randwick City Council \(nsw.gov.au\)](#)
- Penrith offers quarterly delivery (opt-in) and promotes pick up from council offices and libraries. [FOGO FAQ - Penrith City Council \(nsw.gov.au\)](#)

## **Compostable Liner Delivery – May/June 2024**

Procurement is underway for the delivery of a roll of bags to each household in May/June 2024.

## **Compostable Liner Supply – May 2024**

Procurement is complete and bags ordered for the supply of 75 bag packs of compostable liners for delivery in May.

## **FINANCIAL IMPLICATIONS**

The costs for the delivery of compostable liners will come from the existing domestic waste budgets with any shortfall funded from the Domestic Waste Reserve.

The number of weekly opt in collections are currently being undertaken within the existing day labour budget.

## **ATTACHMENTS**

Nil.

**Item No:** C0424(1) Item 14  
**Subject:** OPTIONS TO PROMOTE USE OF TOWN HALLS  
**Prepared By:** Jonny Browne - Strategic and Corporate Communications Manager  
**Authorised By:** Peter Gainsford – General Manager

## RECOMMENDATION

1. That Council promote the use of Town Halls as creative spaces via social media, Council newsletter and banners on town halls.
2. That the proposed total cost of \$7,900 be allocated to this project through the third quarter budget review process.

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

3: Creative communities and a strong economy

## EXECUTIVE SUMMARY

The implementation of the Creative Use of Council Venues Pilot Program (Pilot Program) is part of the initiatives set out in the Arts and Music Recovery Plan, endorsed by Council in May 2023.

The Pilot Program was implemented in the second half of 2023 and recommends for the immediate procurement of audio, lighting, and other necessary technical equipment to support the ongoing activation of creative spaces within the town halls, with Council resolving to allocate \$436,000 to fund this initiative.

A communications campaign is being planned to widely promote the initiative.

## BACKGROUND

At the Council meeting held on 5 March 2024, Council resolved the following in part:

5. *That advertising banners and flags noted in the report are in place at all town halls prior to this event.*
6. *That the Inner West Council website host a page promoting the use of our town halls by artists and creative industries, and that printed collateral promoting this initiative be made available at our libraries, community centres, and other locations, and that a feature article promoting the initiative be included as part of an upcoming edition of the Inner West Community News.*
7. *That Council report back to the April Ordinary Council meeting about options to promote the initiative more broadly, including on bus stop advertising, social media*

*advertising and more broadly, with costs to be absorbed through the third quarter budget review process.*

## DISCUSSION

### Promoting the availability of town halls

A web page has been created and activated on the Inner west council website promoting the availability of the Town Halls as creative spaces.

A story will also appear in the April Council Newsletter that is delivered to all residences, promoting the availability of the Town Halls as creative spaces.

Advertising banners and flags to help promote the initiative are currently being designed and will then be manufactured and positioned around each of the town hall sites.

A social media advertising campaign is also being developed, and this will be boosted for an initial period of six months.

An A5 flyer outlining the details of the program will be designed and printed internally for distribution another medium to connect with the community on the opportunities for use of these town hall spaces.

Whilst bus shelter advertising was also put forward for investigation, it is the recommendation of the Communications Manager that council utilise the existing digital screens available at our pools, libraries, service centres and the Hannaford centre to promote this initiative rather than the vastly more expensive use of bus shelter advertising at this time.

## FINANCIAL IMPLICATIONS

The financial implications for the promotion of this initiative would include the costs of boosting social media posts, printing of a double sided A5 flyer x 2000 and the design, creation and installation of banners flags on the town halls.

Social media advertising and promotion – approximately \$1,000 for a six month campaign

Cost of design and creation of banners and teardrop flags – approximately \$6,400 for seven banners and 14 teardrop flags.

Cost of printing double sided A5 flyer x 2,000 – approximately \$500

It is proposed that the estimated total cost of \$7,900 be allocated for this communications initiative through the third quarter budget review process.

## ATTACHMENTS

Nil.



**Item No:** C0424(1) Item 15  
**Subject:** LOCAL TRAFFIC COMMITTEE MEETING - 18 MARCH 2024  
**Prepared By:** Manod Wickramasinghe - Traffic and Transport Planning Manager  
**Authorised By:** Ryann Midei - Director Infrastructure

## RECOMMENDATION

**That Council receive the minutes and adopt the recommendations of the Local Traffic Committee meeting held on 18 March 2024.**

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

## DISCUSSION

The March 2024 meeting of the Local Traffic Committee was at Ashfield Service Centre. The minutes of the meeting are shown at Attachment 1.

## ITEMS BY WARD

Ward	Item
Baludarri (Balmain)	Jaggers Lane, Balmain - Permanent Road Closure Proposal
	Vincent Street, Balmain - Proposed Stormwater Improvements
Gulgadya (Leichhardt)	Deakin Avenue, Haberfield Edge - proposed line marking installation
	Bay Street and Hammond Avenue, Croydon - Proposed 'No Stopping' restrictions
	Dalmar and Byron Streets, Croydon - Proposed 'No Stopping' restrictions
Midjuburi (Marrickville)	Belmore Street, Tempe - Proposed 'No Parking' restrictions
	Meeks Road at Victoria Road, Marrickville – Proposed intersection Improvements - Design Plan 10268
	Ewart Street, Dulwich Hill and (Lower) Railway Parade, Sydenham - Temporary Parking Changes On 4 Weekends During Weekend Rail Replacement Operations - Bus Replacements
	Ewart Street, Dulwich Hill; Illawarra Road, Marrickville; Burrows Avenue, Railway Road, Gleeson Avenue And (Lower) Railway Parade, Sydenham - Temporary Parking Changes During Major Rail Shutdown Of T3 Line For Sydney Metro Upgrade Works - Bus Replacements Saturday 13 April 2024 To Wednesday 24 April 2024
Djarrawunang (Ashfield)	Grosvenor Crescent (Sloane Street to Liverpool Road), Summer Hill- Proposed Raised Thresholds (Speed Humps)

	Tideswell Street, Ashfield (off Liverpool Road)-Proposed Kerb Extensions and kerb ramps
Damun (Stanmore)	Newtown South LATM Study
	Gould Avenue, Lewisham - Proposed 'No Stopping' restrictions
	Denison Street, Camperdown, south of Kilner Lane - Proposed kerb extension and ramp
	London Street and Simmons Street, Enmore – Proposed Temporary Road Closure and Part Road Closure
All Wards	Amendment to signposted Car Share Vehicles spaces in the Inner West

## FINANCIAL IMPLICATIONS

Projects proposed for implementation are funded within existing budget allocations.

## ATTACHMENTS

1. [Local Traffic Committee minutes - 18 March 2024](#)



Local Traffic Committee Meeting  
Minutes 18 March 2024

Minutes of Meeting held on 18 March 2024

Meeting commenced at 11:04 AM

**ACKNOWLEDGEMENT OF COUNTRY BY CHAIRPERSON**

*I acknowledge the Gadigal and Wangal people of the Eora nation on whose country we are meeting today, and their elders past and present.*

**COMMITTEE REPRESENTATIVES PRESENT**

Mayor Darcy Byrne	Councillor – Baludarri-Balmain Ward (Chair – Items 1 to 2)
Manod Wickramasinghe	IWC's Traffic and Transport Planning Manager (Chair – Items 3 to 20)
Bill Holliday	Representative for Kobi Shetty MP, Member for Balmain
Graeme McKay	Representative for Jo Haylen MP, Member for Summer Hill
Nina Fard	Transport for NSW (TfNSW)

**NON VOTING MEMBERS IN ATTENDANCE**

Colin Jones	Inner West Bicycle Coalition (IWBC)
Michael Takla	Representative for Transit Systems
Roderick Primerano	Representative for U-Go Mobility
Sunny Jo	IWC's Coordinator Traffic Engineering Services (North)
Jason Scoufis	IWC's Coordinator Traffic Studies & Road Safety
Kurt Henkel	IWC's Principal Designer Public Domain
Amir Falamarzi	IWC's Traffic Engineer
Sarah Guan	IWC's Graduate Strategic Transport Planner
Christy Li	IWC's Business Administration Officer

**VISITORS**

Edward Walsh	Resident (Item 2)
Bob Stephenson	Resident (Item 2)
Susan Moxham	Resident (Item 2)
Huw Davies	Resident (Item 2)
Despina Langella	Resident (Item 15)
Felicity Muller	Resident (Item 15)
Michael Frydman	Resident (Item 15)
Doug Rosser	Resident (Item 15)
Nick Rippon	Resident (Item 15)

**APOLOGIES:**

Ben Walters	NSW Police – Inner West Police Area Command
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**DISCLOSURES OF INTERESTS:**

Nil.

**CONFIRMATION OF MINUTES**

That the Minutes of the Local Traffic Committee held on Monday, 19 February 2024 be confirmed.

### MATTERS ARISING FROM COUNCIL'S RESOLUTION OF MINUTES

The Minutes of the Local Traffic Committee meeting held on 11 December 2023 were adopted at Council's meeting held on 05 March 2024 subject to the following adjustments:

1. Council committing to the expedited delivery of *LTC1233 (1) Item 8* traffic calming measures around Cardinal Freeman Village:
  - a) that Council Commits to the planned works being delivered in both the 2024/25 and 2025/26 financial years and that Council will seek opportunities to fund and deliver the works sooner;
  - b) that Plan 1 (a) Victoria St, mid-block between Clissold Street and Seaview Street be delivered as the first project, as a matter of urgency; and
  - c) that Item 8 program of works be referred to the Major Projects Committee for oversight.
2. The following being referred to the Local Traffic Committee for investigation, in relation to *LTC1223(1) Item 8*:
  - a) that Council investigate traffic calming measures on intersections of Norton Street and Carlisle Street, and Norton and Lapish Avenue; and
  - b) that Council continue consultations with Guide Dogs NSW/ACT and other stakeholders with the aim of developing safe and inclusive pedestrian crossings in our community.
3. The following amendments to *LTC1223(1) Item 7* to include urgent action being taken to improve visibility of the pedestrian crossing at Illawarra Road at Yirran Gumal Early Learning Centre, including:
  - a) a report including designs to improve visibility at the crossing be brought to the next possible Local Traffic Committee Meeting, considering options to raise the crossing, implement flashing lights, or any other measure to improve safety; and
  - b) that upon approval by the Local Traffic Committee and Council, these works be immediately prioritised and undertaken, funded through the quarterly budget update.
4. The following amendments to *LTC1223(1) Item 3*:
  - a) that the clause on page 7 of the policy that allows for crossings to be provided at less than the numerical warrant be amended to read as follows: *'A pedestrian (zebra) crossing may also be considered at locations where there is a deviation from meeting the warrant, such as where the pedestrian crossing would serve as an essential link to an overall network of pedestrian facilities, or for a vulnerable group such as children, the elderly or mobility impaired'*; and
  - b) that a report be provided to Council 12 months after the adoption of the policy about any new pedestrian crossings that have been approved or refused under the new policy, with reasons for the approvals and refusals to be included in the report.

The Minutes of the Local Traffic Committee meeting held on 19 February 2024 were adopted at Council's meeting held on 05 March 2024.

**LTC0324(1) Item 1 Newtown South LATM Study (Damun-Stanmore Ward/Newtown Electorate/Inner West PAC)**

**SUMMARY**

Council has prepared a draft Local Area Traffic Management (LATM) study to address key community concerns about traffic, pedestrian and cycling facilities in the Newtown South LATM precinct area.

The recommendations aim to align with Council policies and strategies, with an emphasis on improving pedestrian and cyclist movements, whilst retaining safe and acceptable traffic volume and speeds in local streets.

**Officers Recommendation:**

1. That the final draft Newtown South Local Area Traffic Management (LATM) Study be endorsed for community consultation.
2. The report be placed on Public Exhibition, providing a minimum 28 days for community feedback and the results be reported back to the Traffic Committee.

**DISCUSSION:**

The Representative for Transport for NSW advised she had spoken with the Representative for the Member of Newtown regarding Camdenville Public School and it was noted that the pedestrian crossing in Alice Street west of Hawken Street is included to be redone as part of this LATM study. The Representative for Transport for NSW requested that the lighting at this pedestrian crossing be rechecked to ensure compliance as well as requested that the tree branches near the pedestrian crossing be trimmed back to allow students to walk safely across the crossing and to ensure adequate lighting.

The Committee members agreed with the amended recommendation.

**COMMITTEE RECOMMENDATION:**

1. That the final draft Newtown South Local Area Traffic Management (LATM) Study be endorsed for community consultation.
2. The report be placed on Public Exhibition, providing a minimum 28 days for community feedback and the results be reported back to the Traffic Committee.
3. That the lighting on the pedestrian crossing in Alice Street west of Hawken Street be rechecked and tree branches near the crossing be trimmed back to ensure compliance with pedestrian crossing standards.

**For Motion:** Unanimous

**LTC0324(1) Item 2 Jaggars Lane, Balmain - Permanent Road Closure Proposal (Baludarri - Balmain Ward/balmain Electorate Leichhardt PAC)**

**SUMMARY**

Following a petition that was submitted from residents for the permanent road closure of Jaggars Lane in June 2023, Council proposed to closure the lane to improve pedestrian safety and amenity. Public consultation was undertaken in late 2023 to invite residents with access in Jaggars Lane and surrounding streets to provide their feedback on the proposed

lane closure. Out of the 31 submissions received, 23 supported (74.2 % of submissions), and 8 (25.8% of submissions) have opposed the proposal.

The public consultation also sought feedback from utility companies and organisations regarding a permanent closure of the laneway. It was generally found that proposed bollard locations for a closure would need to be adjusted on both ends of the laneway.

A traffic counter was deployed, and collected traffic data for 7 days, and found very low levels of traffic. It was also found that the vehicle speeds were not significant.

### **Officers Recommendation:**

1. That the permanent road closure of Jaggers Lane, Balmain between Duncan Street and Caroline Street be approved subject to the approval of the Traffic Management Plan (TMP) by Transport for NSW.
2. That the closure of Jaggers Lane, Balmain be implemented as per the bollards and signposting plan provided in Attachment 2.

### **DISCUSSION:**

*Public Speakers Edward Walsh, Bob Stephenson and Susan Moxham entered the meeting at 11:07AM*

Mr Walsh advised he was also speaking on behalf of Mr Stephenson and Ms Moxham and stated they were all in support of the proposed recommendation. Mr Walsh stated he agreed with the findings of Council noting that the lane is too narrow for both pedestrians and vehicles to pass by simultaneously and agreed that the proposal will improve pedestrian safety. Mr Walsh noted that the original petition had garnered 47 signatures all in favour of closing the lane permanently. Mr Walsh noted there are 2 developers who have been seeking approval to convert the public space within the lane for private benefit and expressed his concerns that this would be done at the expense of public safety and community amenity of the lane. Mr Walsh noted that the key concerns were the narrowness of the lane and potential risks involved with having the lane open for both vehicular and pedestrian access. Mr Walsh made reference to the traffic survey Council's traffic engineers undertook and noted that during the survey, there were 3 near misses including a parked vehicle being hit by a car coming out of a lane, a moving vehicle nearly being hit by a car coming out of a lane and a vehicle almost hitting a pedestrian in the lane. Mr Walsh also noted that there are properties which have back gates which open onto Jaggers Lane. He stated that this could be a safety hazard to vehicles and residents as the open gates cause an obstruction.

Ms Moxham noted her concerns regarding people parking on the lane causing difficulty for pedestrians to access the lane safely. Ms Moxham expressed concerns that if the lane were to be used for vehicular access and parking, residents and pedestrians will lose the lane and its amenity to pedestrians as a walkway.

*Public Speakers Edward Walsh, Bob Stephenson and Susan Moxham left the meeting at 11:15AM*

*Public Speaker Huw Davies entered at 11:16AM*

Mr Davies advised he would also be speaking on behalf of resident Stephen Cheshire who is currently overseas and that they were both against the proposed recommendation. Mr Davies noted the report stated the lane is approximately 3 metres wide however it was measured to be 3.15 metres. Mr Davies noted that the report omits the fact that the average Australian car is between 1.7 metres and 1.9 metres wide (including the wing mirrors) allowing more than 1 metre for pedestrians and vehicles to pass one another. Mr Davies also

noted that the traffic data in the report found vehicular speeds were not significant and that there were low levels of traffic with an average of 2.3 vehicles using the lane per day as well as low pedestrian and bicycle movements. Mr Davies questioned whether there was a safety issue in the lane. He advised the proposed closure will mean residents will not be able to charge their electric vehicles in the lane, there will be increased difficulty in dropping off and picking up items and an increase of cost for building maintenance and renovations as deliveries of building equipment and materials via Waterview Street is difficult and time consuming. Mr Davies also raised the potential increased risk to residents in case of an emergency as residents would have to locate the bollard key and remove the bollard all in a time critical setting. Mr Davies advised that a swept path analysis were provided with his submission for 35 Waterview Street in 2020 and that these drawing all complied with Council requirements and noted the statement that "Previous off street parking to Jaggars Lane have not been supported as applicants have been unable to demonstrate that standard vehicles can access the lane and traverse through safely with current street furniture and parking" is untrue. Mr Davies advised that the road closure appears to be attributed to the DA approval for 4 Caroline Street and that Council are trying to stop this development through the closure of the lane which will remove people's access and rights for adjoining properties in Jaggars Lane. Mr Davies noted that in summary there is no conclusive evidence a safety issue exists, yet the basis for closure is to address safety, the evidence and findings in the report shows there is very low improvement to amenity and very few benefactors whilst many residents stand to lose amenity to their homes if the Lane closure proceeds.

*Public Speaker Huw Davies left the meeting at 11:25AM*

The Representative for the Member of Balmain questioned whether the implementation of signage would be enough to deter people from parking and accessing the lane with their vehicles and asked regarding the discrepancies between the swept path analysis produced by developers and by Council.

Council Officers advised that swept path assessments showing standard (85<sup>th</sup> percentile) vehicles that had been provided, showed that vehicles would strike property boundaries or bollards/poles in the street. It was noted that sept paths undertaken with substandard (small) vehicles were not accepted as appropriate evidence to access the lane.

Mayor Darcy Byrne questioned if the road closure can be regulated through signage without the installation of bollards.

Council Officers advised that the purpose of the bollards is to physically restrict movement so that it minimises issues with vehicles illegally accessing the lane in the case of a closure implemented with signage alone.

The Representative for the Member of Summer Hill questioned why the bollards were proposed to be set so far back from the street.

Council Officers advised that the bollards were set back as there was a Sydney Water drainage cover located on the street which Council wanted to retain access to.

The Committee members agreed with the Officer's recommendation.

### **COMMITTEE RECOMMENDATION:**

1. That the permanent road closure of Jaggars Lane, Balmain between Duncan Street and Caroline Street be approved subject to the approval of the Traffic Management Plan (TMP) by Transport for NSW.
2. That the closure of Jaggars Lane, Balmain be implemented as per the bollards and signposting plan provided in *Attachment 2*.

**For Motion:** Unanimous

**LTC0324(1) Item 3 Vincent Street, Balmain - Proposed Stormwater Improvements  
(Baludarri - Balmain Ward/Balmain Electorate/Leichhardt PAC)**

**SUMMARY**

Council is planning drainage improvement works in Vincent Street & Fawcett Street, Balmain to better manage stormwater in this area by replacing and upgrading ageing stormwater infrastructure and reconstructing kerb returns, kerb ramps and road pavement.

The works will require the kerb-alignment within the existing 'No Stopping' zone to accommodate the inlet pits with lintels. The proposal will not change the existing parking arrangement in the streets and will result in no loss of parking spaces.

**Officers Recommendation:**

That the attached detailed design plan (Design Plan No.10271) for the proposed stormwater improvements at Vincent and Fawcett Street, Balmain be approved.

**DISCUSSION:**

The Committee members agreed with the Officer's recommendation.

**COMMITTEE RECOMMENDATION:**

That the attached detailed design plan (Design Plan No.10271) for the proposed stormwater improvements at Vincent and Fawcett Street, Balmain be approved.

**For Motion:** Unanimous

**LTC0324(1) Item 4 Deakin Avenue, Haberfield Edge - proposed line marking  
installation (Gulgadya - Leichhardt Ward, Summer Hill Electorate,  
Burwood PAC)**

**SUMMARY**

A request received from a resident regarding the speeding issue along Deakin Avenue, Haberfield and concerns of reckless driving from Deakin Avenue to Kingston Street. In order to alleviate this, it is proposed to install edge line marking along Deakin Avenue between Dalhousie Street and O'Connor Street.

**Officers Recommendation:**

That the installation of edge line marking on Deakin Avenue, Haberfield between Dalhousie Street and O'Connor Street be approved.

**DISCUSSION:**

Council Officers noted that there was an error in the Ward, Electorate and PAC information for this Item and will have that amended to reflect the correct information.

The Representative for the Member of Summer Hill questioned what the proposed line





marking achieves.

Council Officers advised that the proposed edge line marking is designed to visually reduce the carriageway and noted that previous implementation of such line marking has assisted in the reduction of speed from motor vehicles. It was noted that although this treatment was not as effective as traffic calming devices, it did assist with reducing the speed of motor vehicles.

The Representative for the Inner West Bicycle Coalition noted that although not often, there may be people who mistake the proposed line marking as a guide for where to park their car.

The Committee members agreed with the Officer's recommendation.

### **COMMITTEE RECOMMENDATION:**

**That the installation of edge line marking on Deakin Avenue, Haberfield between Dalhousie Street and O'Connor Street be approved.**

**For Motion:** Unanimous

**LTC0324(1) Item 5 Bay Street and Hammond Avenue, Croydon - Proposed 'No Stopping' restrictions (Gulgadya-Croydon Ward/Strathfield Electorate/Inner West PAC)**

### **SUMMARY**

This report outlines the current traffic and parking issues at the intersection of Bay Street and Hammond Avenue, Croydon, and proposes 'No Stopping' restrictions to address the issues raised.

### **Officers Recommendation:**

That 10m 'No Stopping' yellow line marking be provided on:

- a) the northern side of Bay Street, east of Hammond Avenue, Croydon
- b) the northern side of Bay Street, west of Hammond Avenue, Croydon
- c) the western side of Hammond Avenue, north of Bay Street, Croydon
- d) the eastern side of Hammond Avenue, north of Bay Street, Croydon

### **DISCUSSION:**

The Committee members agreed with the Officer's recommendation.

### **COMMITTEE RECOMMENDATION:**

**That 10m 'No Stopping' yellow line marking be provided on:**

- a) the northern side of Bay Street, east of Hammond Avenue, Croydon
- b) the northern side of Bay Street, west of Hammond Avenue, Croydon
- c) the western side of Hammond Avenue, north of Bay Street, Croydon
- d) the eastern side of Hammond Avenue, north of Bay Street, Croydon

**For Motion:** Unanimous

**LTC0324(1) Item 6 Dalmar and Byron Streets, Croydon - Proposed 'No Stopping' restrictions (Gulgadya-Croydon Ward/Strathfield Electorate/Inner West PAC)**

### West PAC)

#### SUMMARY

This report outlines the current traffic and parking issues at the intersection of Dalmar and Byron Streets, Croydon and proposes 'No Stopping' restrictions to address the issues raised.

#### Officers Recommendation:

That the Committee approve the proposed 'No Stopping' yellow line marking on the:

- Southern side of Dalmar Street, 10 metres east and west of Byron Street;
- Eastern side of Byron Street, 8 metres south of Dalmar Street; and
- Eastern side of Byron Street, 9.5 metres south of Dalmar Street.

#### DISCUSSION:

The Committee members agreed with the Officer's recommendation.

#### COMMITTEE RECOMMENDATION:

That the Committee approve the proposed 'No Stopping' yellow line marking on the:

- Southern side of Dalmar Street, 10 metres east and west of Byron Street;
- Eastern side of Byron Street, 8 metres south of Dalmar Street; and
- Eastern side of Byron Street, 9.5 metres south of Dalmar Street.

**For Motion:** Unanimous

### LTC0324(1) Item 7 Gould Avenue, Lewisham - Proposed 'No Stopping' restrictions (Damun-Lewisham Ward/Newtown Electorate/Inner West PAC)

#### SUMMARY

This report outlines the parking and road safety issues at the intersection of Gould Avenue and Gould Lane, Lewisham, and proposes a solution to address the issues raised. The report also includes feedback from the community about the current parking issues within the Inner West Local Government Area.

#### Officers Recommendation:

That the installation of a 'No Stopping' yellow line marking at the following locations be approved:

- Northern side of Gould Avenue, 10 metres in length, east of Gould Lane;
- Northern side of Gould Avenue, 6 metres in length, west of Gould Lane;
- Eastern side of Gould Lane, 10 metres in length, north of Gould Avenue; and
- Western side of Gould Lane, 10 metres in length, north of Gould Avenue.

#### DISCUSSION:

The Committee members agreed with the Officer's recommendation.

#### COMMITTEE RECOMMENDATION:



That the installation of a 'No Stopping' yellow line marking at the following locations be approved:

- Northern side of Gould Avenue, 10 metres in length, east of Gould Lane;
- Northern side of Gould Avenue, 6 metres in length, west of Gould Lane;
- Eastern side of Gould Lane, 10 metres in length, north of Gould Avenue; and
- Western side of Gould Lane, 10 metres in length, north of Gould Avenue.

**For Motion:** Unanimous

**LTC0324(1) Item 8 Belmore Street, Tempe - Proposed 'No Parking' restrictions (Midjuburi-Tempe Ward/Heffron Electorate/Inner West PAC)**

**SUMMARY**

This report outlines road access issues at the dead-end of Belmore Street, Tempe. It outlines the investigation and proposes a 'No Parking' restriction to resolve the access issues. Community feedback on the proposal is also included and informs the final 'No Parking' restriction proposal.

**Officers Recommendation:**

That the proposed 'No Parking' restrictions extending 9m south (western side) and 15m south (eastern side) from the dead-end of Belmore Street, Tempe, as per Figure 2 in this report be approved.

**DISCUSSION:**

The Committee members agreed with the Officer's recommendation.

**COMMITTEE RECOMMENDATION:**

That the proposed 'No Parking' restrictions extending 9m south (western side) and 15m south (eastern side) from the dead-end of Belmore Street, Tempe, as per Figure 2 in this report be approved.

**For Motion:** Unanimous

**LTC0324(1) Item 9 Denison Street, Camperdown, south of Kilner Lane - Proposed kerb extension and ramp (Damun-Camperdown/Newtown Electorate/Inner West PAC)**

**SUMMARY**

This report outlines proposed pedestrian facility devices to improve connectivity, access and safety at the intersection of Denison Street and Kilner Lane, Camperdown.

**Officers Recommendation:**

That the detail design plan (plan no. 10273) for new kerb ramps which incorporate a kerb blister (southern side) on Denison Street, Camperdown, south of Kilner Lane be approved.

**DISCUSSION:**



The Committee members agreed with the Officer's recommendation.

**COMMITTEE RECOMMENDATION:**

That the detail design plan (plan no. 10273) for new kerb ramps which incorporate a kerb blister (southern side) on Denison Street, Camperdown, south of Kilner Lane be approved.

**For Motion:** Unanimous

**LTC0324(1) Item 10 Meeks Road at Victoria Road, Marrickville – Proposed intersection Improvements - Design Plan 10268 (MIDJUBURI-MARRICKVILLE WARD / SUMMER HILL ELECTORATE / INNER WEST PAC)**

**SUMMARY**

Council has finalised a design plan for proposed intersection improvements at the intersection of Meeks Road and Victoria Road, Marrickville. The proposed works aim to improve cyclist and motorist safety by better defining the intersection as well as improving the entry threshold at the intersection. It is noted that Council has received Blackspot funding to upgrade the intersection.

**Officers Recommendation:**

That the detailed design plan for the proposed intersection improvements at the intersection of Meeks Road and Victoria Road, Marrickville and associated signs and line markings (as per Design Plan No.10268-A) be approved.

**DISCUSSION:**

The Committee members agreed with the Officer's recommendation.

**COMMITTEE RECOMMENDATION:**

That the detailed design plan for the proposed intersection improvements at the intersection of Meeks Road and Victoria Road, Marrickville and associated signs and line markings (as per Design Plan No.10268-A) be approved.

**For Motion:** Unanimous

**LTC0324(1) Item 11 Ewart Street, Dulwich Hill And (Lower) Railway Parade, Sydenham - Temporary Parking Changes On 4 Weekends During Weekend Rail Replacement Operations - Bus Replacements (Midjuburi -Marrickville Ward / Summer Hill Electorate / Inner West PAC)**

**SUMMARY**

**Officers Recommendation:**

1. That the following temporary short-term parking changes for the following period 10:00pm Friday 22 to 02:00am Monday 25 March 2024 (inclusive) be approved to support the works required to convert the T3 Bankstown Line to a Metro Line:

- a) Dulwich Hill Station Precinct - Ewart Street (3 parking spaces): The short-term conversion of 20m (3 parking spaces) '2P 8 am – 6 pm Mon – Fri' on the northern side of Ewart Street (between Wardell Road and Bayley Street) to a 'Bus Zone';
  - b) The short-term conversion of 25m 'No Parking' restrictions on the southern side of Ewart Street (between Wardell Road and Riverside Crescent) to a 'Bus Zone';
  - c) Sydenham Station Precinct - Lower Railway Parade (57 parking spaces): The short-term conversion of 122m (46 parking spaces) 45 degree angled 'unrestricted parking' on the southern side kerb of Lower Railway Parade (between Sydenham Road and Marrickville Road) to a 'Bus Zone'; and
  - d) The short-term conversion of 32m (11 parking spaces) 45-degree angled parking '4P 8:30 am – 6 pm Mon - Fri' on the southwest kerb of Lower Railway Parade (between Gleeson Avenue and Marrickville Road) to a 'Bus Zone'.
2. That the following temporary short-term parking changes for the following periods
    - 04:00am Saturday 22 to 02:00am Monday 24 June 2024 (inclusive)
    - 04:00am Saturday 29 to 02:00am Monday 1 July 2024 (inclusive)
    - 04:00am Saturday 6 to 02:00am Monday 8 July 2024 (inclusive)

be approved to support the works required to convert the T3 Bankstown Line to a Metro Line:

- a) Sydenham Station Precinct - Lower Railway Parade (57 parking spaces): The short-term conversion of 122m (46 parking spaces) 45 degree angled 'unrestricted parking' on the southern side kerb of Lower Railway Parade (between Sydenham Road and Marrickville Road) to a 'Bus Zone'; and
  - b) The short-term conversion of 32m (11 parking spaces) 45-degree angled parking '4P 8:30 am – 6 pm Mon - Fri' on the southwest kerb of Lower Railway Parade (between Gleeson Avenue and Marrickville Road) to a 'Bus Zone'.
3. That the cost of all works of the statement and/or reinstatement of any/all signage will be borne by TfNSW.
  4. That the applicant and Council Rangers be advised in terms of this report.

### **DISCUSSION:**

The Committee members agreed with the Officer's recommendation.

### **COMMITTEE RECOMMENDATION:**

1. That the following temporary short-term parking changes for the following period 10:00pm Friday 22 to 02:00am Monday 25 March 2024 (inclusive) be approved to support the works required to convert the T3 Bankstown Line to a Metro Line:
  - a) Dulwich Hill Station Precinct - Ewart Street (3 parking spaces): The short-term conversion of 20m (3 parking spaces) '2P 8 am – 6 pm Mon – Fri' on the northern side of Ewart Street (between Wardell Road and Bayley Street) to a 'Bus Zone';
  - b) The short-term conversion of 25m 'No Parking' restrictions on the southern side of Ewart Street (between Wardell Road and Riverside Crescent) to a 'Bus Zone';
  - c) Sydenham Station Precinct - Lower Railway Parade (57 parking spaces): The short-term conversion of 122m (46 parking spaces) 45 degree angled 'unrestricted parking' on the southern side kerb of Lower Railway Parade (between Sydenham Road and Marrickville Road) to a 'Bus Zone'; and
  - d) The short-term conversion of 32m (11 parking spaces) 45-degree angled parking '4P 8:30 am – 6 pm Mon - Fri' on the southwest kerb of Lower Railway Parade (between Gleeson Avenue and Marrickville Road) to a 'Bus Zone'.

2. That the following temporary short-term parking changes for the following periods
  - 04:00am Saturday 22 to 02:00am Monday 24 June 2024 (inclusive)
  - 04:00am Saturday 29 to 02:00am Monday 1 July 2024 (inclusive)
  - 04:00am Saturday 6 to 02:00am Monday 8 July 2024 (inclusive)

be approved to support the works required to convert the T3 Bankstown Line to a Metro Line:

- a) Sydenham Station Precinct - Lower Railway Parade (57 parking spaces): The short-term conversion of 122m (46 parking spaces) 45 degree angled 'unrestricted parking' on the southern side kerb of Lower Railway Parade (between Sydenham Road and Marrickville Road) to a 'Bus Zone'; and
  - b) The short-term conversion of 32m (11 parking spaces) 45-degree angled parking '4P 8:30 am – 6 pm Mon - Fri' on the southwest kerb of Lower Railway Parade (between Gleeson Avenue and Marrickville Road) to a 'Bus Zone'.
3. That the cost of all works of the statement and/or reinstatement of any/all signage will be borne by TfNSW.
  4. That the applicant and Council Rangers be advised in terms of this report.

**For Motion:** Unanimous

**LTC0324(1) Item 12** Ewart Street, Dulwich Hill; Illawarra Road, Marrickville; Burrows Avenue, Railway Road, Gleeson Avenue And (Lower) Railway Parade, Sydenham - Temporary Parking Changes During Major Rail Shutdown Of T3 Line For Sydney Metro Upgrade Works - Bus Replacements Saturday 13 April 2024 To Wednesday 24 April 2024 (Midjumburi - Marrickville Ward / Summer Hill Electorate / Inner West PAC)

### SUMMARY

Council has been notified by Transport for NSW (TfNSW) that Sydney Metro works will involve major rail shutdown of the Sydenham to Bankstown rail line (T3) for the following periods: Saturday 13 April 2024 to Wednesday 24 April 2024 (inclusive). During the shutdown buses will replace train services along the T3 line and to accommodate the increased bus movements and necessary holding areas some short-term parking changes are required at a number of locations.

Specifically, TfNSW is requesting approval for the temporary conversion of multiple parking spaces at the following locations: Ewart Street, Dulwich Hill; Illawarra Road, Marrickville; Burrows Avenue, Railway Road, Gleeson Avenue and (Lower) Railway Parade, Sydenham. It is recommended that no objections be raised, and Council approves the temporary short-term parking changes at the identified locations during the rail shutdowns.

All changes to street signage will be made by TfNSW contractor(s) from 10pm the night before the closures and will be reinstated at the completion of the planned shutdowns.

### Officers Recommendation:

1. That the following temporary short-term parking changes for the period of 2am Saturday 13 April 2024 to 10pm Wednesday 24 April 2024 (inclusive) be approved to support the works required to convert the T3 Bankstown Line to a Metro Line:
  - a) Dulwich Hill Station Precinct - Ewart Street (3 parking spaces): The short-term conversion of 20m (3 parking spaces) '2P 8 am – 6 pm Mon – Fri' on the

northern side of Ewart Street (between Wardell Road and Bayley Street) to a 'Bus Zone';

- b) The short-term conversion of 25m 'No Parking' restrictions on the southern side of Ewart Street (between Wardell Road and Riverside Crescent) to a 'Bus Zone';
  - c) Marrickville Station Precinct - Illawarra Road (1 parking space): The short-term conversion of 7m (1 parking space) '1P 8:30 am – 6 pm' on the western side of Illawarra Road (between Warburton Street and Greenbank Street) to a 'Bus Zone';
  - d) Sydenham Station Precinct - Burrows Avenue (23 parking spaces): The short-term conversion of 50m (14 parking spaces) rear to kerb 'unrestricted parking' on the northern kerb of Burrows Avenue (west of Gleeson Avenue) to a 'Bus Zone';
  - e) The short-term conversion of 58m (9 parking spaces) 'unrestricted parking' on the southern kerb of Burrows Avenue (west of Gleeson Avenue) to a 'Bus Zone';
  - f) Sydenham Station Precinct – Railway Road (3 parking spaces): The short-term conversion of 18m (3 parking spaces) '2P 8:30 am – 10 pm Mon - Fri' on the eastern side kerb of Railway Road (between Burrows Avenue and Gleeson Avenue) to a 'Bus Zone';
  - g) Sydenham Station Precinct - Gleeson Avenue (2 parking spaces): The short-term conversion of 12m (2 parking spaces) '1P 9:00 am – 3:30 pm Mon - Fri and No Parking 6 am-9 am & 3:30 pm – 6:30 pm' on the eastern kerb of Gleeson Avenue (between Burrows Avenue and Unwins Bridge Road) to a 'Bus Zone';
  - h) Sydenham Station Precinct - Lower Railway Parade (57 parking spaces): The short-term conversion of 122m (46 parking spaces) 45 degree angled 'unrestricted parking' on the southern side kerb of Lower Railway Parade (between Sydenham Road and Marrickville Road) to a 'Bus Zone'; and
  - i) The short-term conversion of 32m (11 parking spaces) 45 degree angled parking '4P 8:30 am – 6 pm Mon - Fri' on the southwest kerb of Lower Railway Parade (between Gleeson Avenue and Marrickville Road) to a 'Bus Zone'.
2. That the cost of all works of the statement and/or reinstatement of any/all signage will be borne by TfNSW.
  3. That the applicant and Council Rangers be advised in terms of this report.

### DISCUSSION:

The Committee members agreed with the Officer's recommendation.

### COMMITTEE RECOMMENDATION:

1. That the following temporary short-term parking changes for the period of 2am Saturday 13 April 2024 to 10pm Wednesday 24 April 2024 (inclusive) be approved to support the works required to convert the T3 Bankstown Line to a Metro Line:
  - a) Dulwich Hill Station Precinct - Ewart Street (3 parking spaces): The short-term conversion of 20m (3 parking spaces) '2P 8 am – 6 pm Mon – Fri' on



the northern side of Ewart Street (between Wardell Road and Bayley Street) to a 'Bus Zone';

- b) The short-term conversion of 25m 'No Parking' restrictions on the southern side of Ewart Street (between Wardell Road and Riverside Crescent) to a 'Bus Zone';
- c) Marrickville Station Precinct - Illawarra Road (1 parking space): The short-term conversion of 7m (1 parking space) '1P 8:30 am – 6 pm' on the western side of Illawarra Road (between Warburton Street and Greenbank Street) to a 'Bus Zone';
- d) Sydenham Station Precinct - Burrows Avenue (23 parking spaces): The short-term conversion of 50m (14 parking spaces) rear to kerb 'unrestricted parking' on the northern kerb of Burrows Avenue (west of Gleeson Avenue) to a 'Bus Zone';
- e) The short-term conversion of 58m (9 parking spaces) 'unrestricted parking' on the southern kerb of Burrows Avenue (west of Gleeson Avenue) to a 'Bus Zone';
- f) Sydenham Station Precinct - Railway Road (3 parking spaces): The short-term conversion of 18m (3 parking spaces) '2P 8:30 am – 10 pm Mon - Fri' on the eastern side kerb of Railway Road (between Burrows Avenue and Gleeson Avenue) to a 'Bus Zone';
- g) Sydenham Station Precinct - Gleeson Avenue (2 parking spaces): The short-term conversion of 12m (2 parking spaces) '1P 9:00 am – 3:30 pm Mon - Fri and No Parking 6 am-9 am & 3:30 pm – 6:30 pm' on the eastern kerb of Gleeson Avenue (between Burrows Avenue and Unwins Bridge Road) to a 'Bus Zone';
- h) Sydenham Station Precinct - Lower Railway Parade (57 parking spaces): The short-term conversion of 122m (46 parking spaces) 45 degree angled 'unrestricted parking' on the southern side kerb of Lower Railway Parade (between Sydenham Road and Marrickville Road) to a 'Bus Zone'; and
- i) The short-term conversion of 32m (11 parking spaces) 45 degree angled parking '4P 8:30 am – 6 pm Mon - Fri' on the southwest kerb of Lower Railway Parade (between Gleeson Avenue and Marrickville Road) to a 'Bus Zone'.

2. That the cost of all works of the statement and/or reinstatement of any/all signage will be borne by TfNSW.

3. That the applicant and Council Rangers be advised in terms of this report.

**For Motion:** Unanimous

LTC0324(1) Item 13 Grosvenor Crescent (Sloane Street to Liverpool Road), Summer Hill-Proposed Raised Thresholds (Speed Humps) (Djarrawunang-Ashfield Ward/Summer Hill Electorate/Burwood PAC)

### SUMMARY

Council is planning to improve road infrastructure by constructing three (3) raised thresholds





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(Speed Humps) in Grosvenor Crescent, Summer Hill (Sloane St to Liverpool Rd). The proposal aims to improve the overall road safety along the street and enhance visual amenity by providing additional landscaping opportunities.

**Officers Recommendation:**

THAT the proposed installation of 3x Raised threshold (Speed Humps) along Grosvenor Crescent, between Sloane St and Liverpool Rd, Summer Hill with associated landscaping and signs and line marking as shown in Plan No. 10267, sheet 1 to sheet 3 (*Attachment 1*) be approved.

**DISCUSSION:**

The Representative for the Inner West Bicycle Coalition raised concerns regarding the proposed raised threshold and the camber of which the wheels of the parked car will sit at. He noted that the nearside of the wheels would sit in the gutter and the far side of the wheels sitting at a slightly raised angle on the threshold which would make opening doors on the vehicle quite difficult. The Representative for the Inner West Bicycle Coalition also noted that with the camber of the proposed thresholds, cars are more likely to damage their wheels from hitting the gutter. The Representative for the Inner West Bicycle Coalition suggested that the proposal be reviewed to remove the camber from the raised thresholds or alternatively make the areas which are affected by the camber of the thresholds a 'No Parking' zone.

Council Officers advised that part of the reason why the proposed thresholds are not flush with the footpath is to ensure pedestrians do not mistake the threshold for a pedestrian crossing.

Council Officers advised that they will pass on the comments made by the Representative for the Inner West Bicycle Coalition regarding the angle and camber of the raised thresholds to the design team to review as part of the detailed design process.

The Committee members agreed with the Officer's recommendation.

**COMMITTEE RECOMMENDATION:**

**THAT the proposed installation of 3x Raised threshold (Speed Humps) along Grosvenor Crescent, between Sloane St and Liverpool Rd, Summer Hill with associated landscaping and signs and line marking as shown in Plan No. 10267, sheet 1 to sheet 3 (*Attachment 1*) be approved.**

**For Motion:** Unanimous

**LTC0324(1) Item 14 Tideswell Street, Ashfield (off Liverpool Road)-Proposed Kerb Extensions and kerb ramps (Djarrawunang-Ashfield Ward/Summer Hill Electorate/Burwood PAC)**

**SUMMARY**

Council is planning to improve safety for pedestrians and other road users in Tideswell Street, Ashfield at its intersection with Liverpool Road by constructing a new crossover facility. The works aim to improve pedestrian safety by better defining pedestrian crossing points and reducing the crossing width.

**Officers Recommendation:**

That the amended design plan (No.10254-A) for the proposed new landscaped kerb blister islands, and associated infrastructure works and new signs and line markings at the intersection of Tideswell Street and Liverpool Road, Ashfield, as shown in *Attachment 2* be approved.

### **DISCUSSION:**

The Committee members agreed with the Officer's recommendation.

### **COMMITTEE RECOMMENDATION:**

**That the amended design plan (No.10254-A) for the proposed new landscaped kerb blister islands, and associated infrastructure works and new signs and line markings at the intersection of Tideswell Street and Liverpool Road, Ashfield, as shown in *Attachment 2* be approved.**

**For Motion:** Unanimous

### **LTC0324(1) Item 15 London Street and Simmons Street, Enmore – Proposed Temporary Road Closure and Part Road Closure (Damun-Newtown Ward/Newtown Electorate/Inner West PAC)**

### **SUMMARY**

Council is proposing to close London Street at Enmore Road and Simmons Street (part closure) and one way northbound between Enmore Road and Enmore Lane in order for these selected streets to become more welcoming and enhance their use and activity for pedestrians and people visiting Enmore. This project comes from Council's Main Streets Program and aims to improve the vibrancy and safety of public spaces to pedestrians and people visiting this busy and active strip, by improving their character and making them more inviting for people to spend more time in.

Both traffic and parking impacts have been reviewed as part of the proposal and it was found that both London Street and Simmons Street would benefit from the proposed changes, other adjacent streets would actually experience an increase in traffic and this varied from a minor increase to a few examples where a more significant increase may occur. Community feedback from the engagement exercise found overall approximately 70% of respondents supported the proposals however a number of local residents raised concerns with the redistribution of traffic into adjacent streets. Council has made changes to the original proposals that include reducing the trial period down to 6 months and changing the full closure of Simmons Street to a part closure with a one way northbound traffic flow.

Proposed changes to parking are not considered significant, as there will be no loss in parking for London Street and only a minor loss for Simmons Street. There will however be the loss of a 'No Parking' area on the eastern side of Simmons Street that is currently used by delivery vehicles at times.

In conclusion, it is proposed that the temporary full closure of London Street between Enmore Road and Belmore Lane and the part closure of Simmons Street between Enmore Road and Enmore Lane with one way northbound traffic be supported as a 6 month trial to improving the vibrancy and safety of these public spaces and local streets. It is also recommended that the plans within the report showing the signage and line marking changes be approved in order to better delineate parking and non carparking spaces, turning restrictions as well as other features such as the cycle lanes.

### **Officers Recommendation:**

1. That the temporary full closure of London Street, Enmore between Enmore Road and Belmore Lane be approved for a trial period of 6 months.
2. That the temporary part closure of Simmons Street, Enmore with a one way northbound between Enmore Lane and Enmore Road be approved for a trial period of 6 months.
3. That a report be bought back to the Committee following the 6-month trial period and be used to inform Council of possible locations for future implementation of traffic management measures as well as success or otherwise of the temporary road/part road closures.
4. That Traffic Management Plans for the proposed changes to London Street and Simmons Street be submitted to TfNSW for their consideration and approval.
5. That Council undertake vehicle movement surveys at least 2 months after implementation of the temporary closures at the midblock locations to determine changes to the traffic volumes and establish whether further changes required to manage speed and/or rat running.
6. That the signs and linemarking plan for London Street (Parking changes plan) as per figure 4 be approved.
7. That the signs and linemarking plan for Simmons Street (Parking changes plan) as per figure 5 be approved.

### **DISCUSSION:**

*Public Speakers Despina Langella and Felicity Muller entered the meeting at 11:27AM*

Ms Langella advised she supports the recommendation as she stated that many people are using London Street as a rat-run to avoid using the main streets which are more appropriate for such traffic flows. Ms Langella advised that the proposed closure of London Street will allow for residents and visitors to sit and connect with one another and enhance the community life whilst alleviating traffic congestion and safety concerns. She noted that this proposal will be beneficial to the entertainment hub as it will provide a breakout space for those visiting the area. It was also advised that the footpaths on London Street and Enmore Road are quite narrow for the number of people using the area and that the proposal will provide residents and visitors more space to use.

Ms Muller advised she supports the recommendation as she believes this proposal will add to the vibrancy of the entertainment precinct in Enmore Road. Ms Muller noted she has a family with young children and often cars drive quite fast along the street and that it is quite concerning to see especially given the amount of vehicle movements noted in the report. Ms Muller advised that herself and many young families were concerned regarding the safety concerns caused by vehicles speeding along the street and that she is excited to see how this proposal will help alleviate those concerns.

*Public Speakers Despina Langella and Felicity Muller left the meeting at 11:32AM.*

*Public Speakers Doug Rosser, Nick Rippon and Michael Frydman entered the meeting at 11:34AM*

Mr Rosser advised he had brought a letter signed by residents from 11, 9, 13, 19, 8, 24, 10, and 16 Belmore Street as well as a resident from 4 Charles Street outlining their concerns for the proposed recommendation. Mr Rosser advised that the residents are not opposed to the proposal but are concerned that this proposal would mainly benefit Enmore Road business and visitors at the expense of many residents. On behalf of the residents, Mr Rosser raised

concerns of increased bidirectional traffic that will flow down Belmore Street due to the proposed road closures. Mr Rosser advised that Council's figures assume that 80% of rat runners will be discouraged and will stay on Liberty Street as a result of the closing of London Street, and noted these figures appear very optimistic. Mr Rosser suggested that Council should not be re-directing traffic attempting to get to a main road through residential streets rather, traffic should be discouraged from entering residential streets. It was noted that Council's report states that 90% of traffic in London Street are rat runners suggesting there is a serious existing problem of rat running that needs to be addressed. It was also noted that Council's report states that the impacts to adjacent streets will be monitored however does not indicate any future steps or strategies that will be taken to address such impacts. Mr Rosser suggested that before proceeding with the proposed road closures, that Council should investigate the opportunities and challenges of the proposal holistically, and that Council develop a comprehensive traffic management strategy to discourage rat running in the area. Mr Rosser noted that the report stated that there is more traffic down Belmore Lane than there is on Belmore Street however advised that Belmore Lane is a single lane road which is usually blocked by deliveries and questioned the accuracy of the data shown in the report. Mr Rosser also advised that the report does not state the period of time for traffic flow and makes it hard to determine what those figures represent.

Council Officers advised that the traffic figures represent the peak hour.

Mr Rippon advised that he was concerned about the proposed recommendation for similar reasons Mr Rosser raised and noted he was mostly concerned regarding the rat running on Liberty Street, Enmore Road, Stanmore Road and the streets along the train line. Mr Rippon advised that on the South side of Enmore Road, there are lots of historic traffic calming devices to discourage rat running between Kings Street, Enmore Road and Edgeware Road but noted there were no measures put in place for the area north of Enmore Road. Mr Rippon advised that during the morning and evening peaks, people would use Phillip Street, Belmore Street, Charles Street, London Street, Gladstone Street and Liberty Street as a rat run. Mr Rippon raised concerns that although the report identifies the issues of rat running it does not propose any solutions to alleviate the issues and requested that Council's InnerWest@40 project be implemented at a similar time to this project so that when London Street is closed, vehicles are not speeding down adjacent residential streets. Mr Rippon also requested that Council look into traffic calming measures in the residential streets around the area to discourage motorists from using residential streets as rat runs and to encourage people to use the regional and state roads instead.

Mr Frydman acknowledges Council's amendments to the original proposal to allow the North bound traffic through Simmons Street and the maintaining of the cycle path but raised concerns regarding access to the top half of Simmons Street as well as the period of time the traffic assessments were done noting the assessments were done in the middle of winter whilst there were not as many events going on. Mr Frydman expressed concerns that the traffic assessments have been done outside of peak periods when there are many major events happening at the Enmore theatre and that the report did not take into consideration of the increased traffic that comes which such events. Mr Frydman advised that he agreed with the report noting that there is minimal traffic on residential streets however he advised the increase of traffic on residential streets when there were events on were substantial. Mr Frydman also advised that the streets were not wide enough to accommodate for the increased demand of parking during busy periods and that often he would have issues manoeuvring around the local streets around his residence due to an increase in parked cars and narrow streets. Mr Frydman suggested that a traffic assessment be done at a time similar to last week where there were events held almost every night with some events at capacity.

*Public Speakers Doug Rosser, Nick Rippon and Michael Frydman left the meeting at 11:44AM*

The Representative for Transport for NSW raised concerns regarding Transport for NSW not



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receiving a TMP prior to the report going to the Traffic Committee and advised that moving forward a Traffic Management Plan should be provided and approved by TfNSW prior to being taken to the Traffic Committee. The Representative for Transport for NSW suggested to amend the first point in the recommendation to include that approval be subject to Transport for NSW, receiving, reviewing and approving the TMP. The Representative for Transport for NSW also raised concerns regarding the lack of information regarding Cambridge Street and questioned why Cambridge Street was not identified in the report as a potential street that may be impacted by the proposal.

Council Officers advised that the traffic consultants have made assumptions that the traffic will be diverted into downstream neighbouring streets but the trial period would allow assumptions to be tested.

The Representative for Transport for NSW asked that Cambridge Street traffic be monitored before and after the trial.

Council Officers advised that the initial proposal to have the trial period of 18 months was deemed too long and had been revised to 6 months as there were many unknown variables as to how motorists would navigate the area following the proposed road closure. Council Officers advised that the 6-month trial period will provide Council with the opportunity to more precisely understand the impacts and have those findings reported back to the Committee before any final decision is made.

The Representative for Transport for NSW advised that there was also a bus stop west of Cambridge Street that is heavily utilised and noted that cars sometimes drive over the bus stop to turn left. The Representative for Transport for NSW suggested that a review of the bus stop be undertaken to determine safety and possible queue length of vehicles to confirm that the proposed recommendation does not significantly impact the bus stop. The Representative for Transport for NSW requested that the barricades on Enmore Road be amended so that the barricades are set back from the state road. The Representative for Transport for NSW also advised that any addition to parking on Enmore Road will have to be brought back to Transport for NSW for review and approval.

The Representative for the Member for Summer Hill noted that the proposed closure will move the rat running down into neighbouring streets.

Council Officers advised that this project was in the special entertainment precinct and that there has been an increase in pedestrian activity particularly at night. Council Officers advised that a masterplan study looking into Enmore Road and King Street is currently being undertaken and noted that this particular section of Enmore Road between London Street and Belmore Lane lacks open space. Council Officers noted that due to the clearway they are quite limited on their options on Enmore Road. Council Officers advised that the proposed full closure of London Street and part closure of Simmons Street would be 2 key opportunities to create more space for pedestrians to gather and dwell rather than accommodating vehicles who use the streets as a rat run, however, noted that this was not an attempt to solve the rat running issue. Council Officers advised that the recommendations do include plans to prepare a report regarding local traffic management which would be a tool to assist with addressing the rat running issues.

The Committee members agreed with the amended recommendation.

**COMMITTEE RECOMMENDATION:**

1. That the temporary full closure of London Street, Enmore between Enmore Road and Belmore Lane be approved for a trial period of 6 months subject to Transport for NSW, receiving, reviewing and approving the Traffic Management Plan (TMP).
2. That the temporary part closure of Simmons Street, Enmore with a one way northbound between Enmore Lane and Enmore Road be approved for a trial period

of 6 months.

3. That a report be brought back to the Committee following the 6 month trial period and be used to inform Council of possible locations for future implementation of traffic management measures as well as success or otherwise of the temporary road/part road closures.
4. That Traffic Management Plans for the proposed changes to London Street and Simmons Street be submitted to TfNSW for their consideration and approval.
5. That Council undertake vehicle movement surveys at least 2 months after implementation of the temporary closures at the midblock locations to determine changes to the traffic volumes and establish whether further changes required to manage speed and/or rat running.
6. That the signs and linemarking plan for London Street (Parking changes plan) as per figure 4 be approved.
7. That the signs and linemarking plan for Simmons Street (Parking changes plan) as per figure 5 be approved.

**For Motion:** Unanimous

### **LTC0324(1) Item 16 Amendment to signposted Car Share Vehicles spaces in the Inner West (All Wards, All Electorates, All PACs)**

#### **SUMMARY**

Currently Council has signposted 116 fixed on-street car share spaces in the LGA which are operated by GoGet.

Following the adoption of the Inner West Car Share Policy (Attachment 1), additional car share operators have been selected to operate in the Inner West which requires amendment to existing signage to accommodate multiple companies.

It is recommended that Council adopts changes to signage for on-street fixed space car share parking.

#### **Officers Recommendation:**

1. That the existing car share spaces signposted as 'No Parking, Council Authorised Car Share Vehicles Excepted' (or similar) in the locations scheduled in Attachment 2 be amended to 'No Parking Authorised Car Share Vehicle Excepted Area GG'.
2. That the following signposting convention be endorsed for the current Council car share providers:
  - a) Car share spaces operated by Goget be signposted with the Area GG exemption
  - b) Car share spaces operated by Flexicar be signposted with Area FC exemption
  - c) Car share spaces operated by Popcar be signposted with Area PC exemption

#### **DISCUSSION:**

The Committee members agreed with the Officer's recommendation.

#### **COMMITTEE RECOMMENDATION:**



1. That the existing car share spaces signposted as 'No Parking, Council Authorised Car Share Vehicles Excepted' (or similar) in the locations scheduled in *Attachment 2* be amended to 'No Parking Authorised Car Share Vehicle Excepted Area GG'.
2. That the following signposting convention be endorsed for the current Council car share providers:
  - a) Car share spaces operated by Goget be signposted with the Area GG exemption
  - b) Car share spaces operated by Flexicar be signposted with Area FC exemption
  - c) Car share spaces operated by Popcar be signposted with Area PC exemption

**For Motion:** Unanimous

### General Business:

#### **Item 17 – Request for stop lines to be marked near raised crossings near schools**

The Representative for the Member for Summer Hill noted that he lives near a school and that when the raised crossing was upgraded, the stop lines on either side of the crossing were removed. The Representative for the Member for Summer Hill proposed that the stop lines near the crossing be reinstalled so that vehicles have a guide as to where to stop and to minimise safety risks associated with stopping too close to the pedestrian crossing.

Council Officers advised they will discuss with Transport for NSW regarding the standards but noted that stop lines are a feature of Childrens Crossings rather than Pedestrian (zebra) Crossings.

#### **Item 18 – Request to extend the Haberfield Public School 'School Zone' in Denman Avenue up to Chandos Street, Haberfield**

The Representative for the Member for Summer Hill suggested the that the 'School Zone' be extended in Denman Avenue up to Chandos Street and from Denman Avenue to Giles Avenue. The Representative for the Member for Summer Hill noted that there was a 200 meter gap in the 'School zone' and suggested that the 'School Zone' be extended so that there are no gaps in the zone.

The Representative for Transport for NSW advised that she could pass on the information to the relevant team within Transport for NSW.

#### **Item 19 – Update on Robert Street, Balmain – Cars overhanging footpath**

The Representative for the Inner West Bicycle Coalition asked if there was an update regarding the issue of car overhanging the footpath on Robert Street, Balmain.

Council Officers advised that Council is currently investigating the issue and will provide a response to the Committee once the outcome is finalised.

#### **Item 20 – Late notice of Traffic Guidance System in Grove Street, Birchgrove.**

The Representative for Transit Systems noted that there were 2 occasions where the pre-arranged road works did not follow the Traffic Guidance System (TGS) in place which resulted in buses needing to be rerouted.



Local Traffic Committee Meeting  
Minutes 18 March 2024

The Representative for Transit Systems advised that they would like proper consultation and communication in the future to avoid issues in the future.

Council Officers advised they are following up with the relevant teams

Meeting closed at 12.34pm.

**CHAIRPERSON**



**Item No:** C0424(1) Item 16

**Subject:** MINUTES OF THE FLOOD ADVISORY COMMITTEE HELD ON 29 FEBRUARY 2024, AND THE EXHIBITION OF THE ALEXANDRA CANAL FLOOD RISK MANAGEMENT STUDY AND PLAN AND THE WHITES CREEK AND JOHNSTONS CREEK FLOOD RISK MANAGEMENT STUDY AND PLAN

**Prepared By:** David Paton - Road Access Manager

**Authorised By:** Ryann Midei - Director Infrastructure

## RECOMMENDATION

1. That Council receive the minutes and adopt the recommendations of the Flood Management Advisory Committee meeting held on 29 February 2024.
2. That Council adopt the updated Flood Management Advisory Committee Terms of Reference dated 20 March 2024.
3. That Council publicly exhibit the draft Alexandra Canal Flood Risk Management Study and Plan for a period of 28 days and seek community feedback on it.
4. That Council publicly exhibit the draft Whites Creek and Johnstons Creek Flood Risk Management Study and Plan for a period of 28 days and seek community feedback on it.
5. That following the conclusion of the exhibition period, the draft Alexandra Canal Flood Risk Management Study and Plan and the Whites Creek and Johnstons Creek Flood Risk Management Study and Plan be brought back to Council for consideration for adoption.

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

- 1: An ecologically sustainable Inner West
- 2: Liveable, connected neighbourhoods and transport

## EXECUTIVE SUMMARY

Inner West Council has a responsibility and obligation under the NSW Flood Prone Land Policy and the NSW Flood Risk Management Manual to carry out studies to understand flood risk, examine options to manage flood risk, keep community informed about flooding, and support emergency management planning.

Under the Policy and Manual the management of flood prone land is the responsibility of local councils, including the establishment of flood risk management (FRM) governance through the establishment and management of committees. The committee provides an avenue to enable contribution by agencies, key stakeholders and the community to studies and the development of FRM plans under the FRM process.

In the Inner West Council, this function is provided within the Flood Management Advisory Committee.

This report details the minutes of the Flood Management Advisory Committee dated 29 February 2024, including:

- an amended Terms of Reference for the Committee
- endorsement to exhibit of the Alexandra Canal Flood Risk Management Study and Plan and the Whites Creek and Johnstons Creek Flood Risk Management Study and Plan.
- Review of the Inner West Local Flood Plan

The amended Terms of Reference has been developed following a review of current membership, consistency with other Flood Management Committees, and consistency with similar committees of Inner West Council, and utilises Council's current committee guidelines and code of conduct.

The Alexandra Canal Flood Risk Management Study and Plan (FRMSP) and Whites Creek and Johnstons Creek Flood Risk Management Study and Plan (FRMSP) the have been developed by Council Engineers, representatives from the NSW Department of Climate Change, Energy, the Environment and Water, and specialist flood modelling consultants Stantec.

The studies include a comprehensive review of the existing flood models for these catchments and further modelling to assess the impacts of possible upgrade measures to reduce flooding across the catchments.

An initial count of 40 possible flood mitigation works, including pipe upgrades, road modifications, detention basins and pit improvements were assessed for overall impact and improvement to flood risk in the community, in conjunction with 6 options for Council-led property modification and 6 options for emergency management improvements.

The assessment resulted in a shortlist of six mitigation options for Alexandra Canal, 13 mitigation options for Whites Creek and Johnstons Creek, and five property and emergency management measures for both studies.

The Whites Creek and Johnstons Creek FRMSP reviews 20 options and considers seven options to have a high implementation priority including:

- Drainage Upgrade at Probert Street (\$500,000)
- Detention Basin at Bridge Road (\$1.4 million)
- Drainage Upgrade at Lennox Street (\$2.3 million)
- Drainage Upgrade at Gladstone Street (\$1.6 million)
- Data Coordination with NSW SES
- Community Flood Awareness Strategies
- Implementation of Flood Markers & Signage

The Alexandra Canal FRMSP reviews nine options and considers four options to have a high implementation priority including:

- Drainage Upgrade at Bay Street (\$1.1 million)
- Data Coordination with NSW SES
- Community Flood Awareness Strategies
- Implementation of Flood Markers & Signage

It is recommended to exhibit both studies for a period of 28 days and seek community feedback

## BACKGROUND

At the Council meeting held on 12 September 2023, Council resolved the following in part:

3. *That a future flood education strategy for the wider local government area be developed and presented to the Flood Management Advisory Committee.*
6. *That a review be undertaken of the Flood Management Advisory Committee, including consideration of meeting schedule, terms of reference and other governance measures and that this report be received by Council in or before December 2023.*

The first meeting of the Flood Management Advisory Committee following this resolution occurred on 29 February 2023. The Committee also reviewed the following items of Business:

- Review of the Inner West Local Flood Plan
- Review of the Alexandra Canal Flood Risk Management Study and Plan and Whites Creek and Johnstons Creek Flood Risk Management Study and Plan for Public Exhibition

The minutes of this meeting are provided in *Attachment 1*.

## DISCUSSION

### Amended Terms of Reference

The Terms of Reference for the Inner West Council Flood Management Advisory Committee (FMAC) was adopted in August 2016 and was scheduled for review in July 2020. The FMAC did not meet between 2020 and 2022 due to the impacts of COVID-19, after which a review of the Committee Terms of Reference has been a standing item on the agendas.

The review presented to the committee identified a number of areas where the existing Terms of Reference should be updated to meet current standards and guidelines, improve function of the committee, and increase community participation and representation.

This includes:

- Increase the meeting frequency to a quarterly schedule
- Removing the current limit of one community member per catchment area
- Increasing the reasons for eligibility to improve potential community participation
- Updating SES membership to reflect current command structure
- Updates to the titles of NSW Government Departments and Agencies
- Adopting Council's Model Code of Conduct, Conflict of Interest Policy and Meeting Conduct

The amended Terms of Reference are provided in *Attachment 2*.

### Alexandra Canal Flood Risk Management Study and Plan and Whites Creek and Johnstons Creek Flood Risk Management Study and Plan

Council Engineers have been working with specialist flood modelling consultants Stantec since February 2020 to progress Flood Risk Management Studies for Johnstons Creek, Whites Creek and Alexandra Canal and have developed two draft Flood Risk Management Studies and Plans to be exhibited to the public.

The Flood Risk Management Studies and Plans form the third and fourth stage of the Flood Risk Management Process, as outlined in Figure 1, and extend the flood modelling undertaken as part of the previous Flood Studies.

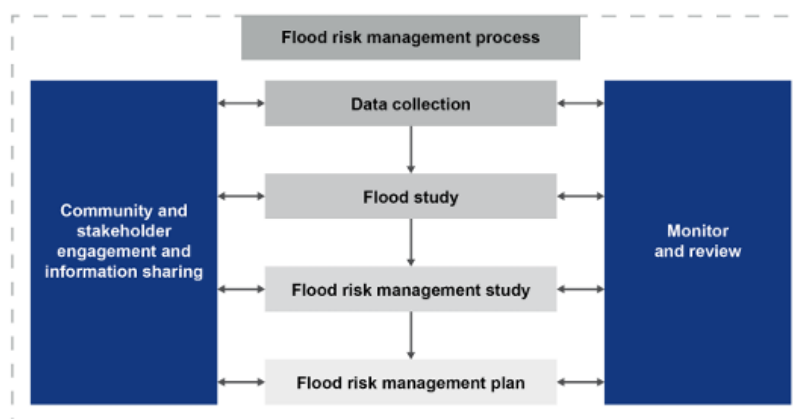


Figure 1 - Summary of the Floodplain Risk Management Process

The studies include a comprehensive review of the existing flood models for these catchments and further modelling to assess the impacts of possible upgrade measures to reduce the risk of flooding across the catchments, including stormwater drainage upgrades and improved short-term storage of water – as well as a range of non-structural management measures which will reduce the risk associated with flooding.

The two studies also undertook a review of the existing tagging criteria used for flood affected properties currently adopted within Council's Marrickville DCP that resulted from the previous studies. Within the Alexandra Canal catchment there are 1023 properties in the study area with 56 properties (5.5% of the study area) considered flood affected. Within the Whites Creek and Johnstons Creek catchments, there are 6,976 properties in the study area, with 409 properties considered flood affected (or 6.3% of all properties).

The review identified no change to the number of properties identified as a flood affected for these catchments.

Following the review of the two flood models, Council Engineers and representatives from the NSW Department of Planning worked with Stantec to develop an initial suite of possible flood mitigation measures for the 11 high hazard areas across the three catchments.

Following a presentation of these options to Council's Flood Management Advisory Committee on 27 July 2023, thorough modelling, damage calculations and upgrade costings were undertaken across the 20% AEP, 5% AEP, 2% AEP, 1% AEP and PMF flood events to determine an Average Annual Damage Reduction and obtain a Cost-Benefit Analysis and Net Present Worth of each option.

This assessment was also reviewed under a multi-criteria analysis as well as a multi-criteria analysis, as outlined in Section 9.6 of the two reports, and replicated in Attachment 3, to incorporate the non-economic social and environmental values held by stakeholders within the catchment.

The combined 29 upgrade and mitigation measures identified in the two Plans represent a total capital outlay of approximately \$26 million, with eight high priority measures totalling \$6.2 million. This includes 5 options for future capital works, and three options for operational consideration, as listed below:

- Drainage Upgrade at Probert Street (\$500,000, CBR 3.9)
- Detention Basin at Bridge Road (\$1.4 million, CBR 5.5)

- Drainage Upgrade at Lennox Street (\$2.3 million, CBR 3.6)
- Drainage Upgrade at Gladstone Street (\$1.6 million, CBR 4.0)
- Drainage Upgrade at Bay Street (\$1.1 million, CBR 0.8)
- Data Coordination with NSW SES
- Community Flood Awareness Strategies
- Implementation of Flood Markers & Signage

The impact of these capital works options is discussed in the Financial Implications section below. None of the proposed options require property acquisition to facilitate flood improvement or allow for the construction of new pipelines.

Of the non-capital options – i.e., Data Coordination, Community Flood Awareness, and Flood Markers, Council Engineers will continue to work with NSW SES to further develop and implement these strategies. Data Coordination takes place as part of the overall handover of materials following completion of a Flood Risk Management Study and provides NSW SES with flood depths, response times, isolated areas, and road cutoffs to inform their decision-making.

Beyond capital works upgrades, the reports also provide a review of current planning controls, and a review of Emergency Management information, including response times, isolated areas, and road cutoffs to inform their decision making and planning.

The Final Flood Risk Management Studies and Plans are included as Attachments 3 & 4 of this report.

The Exhibition of the Study would occur for a period of 28 days between late April and early June following the April school holidays. The draft reports and supporting figures will be available for download through Council's Have Your Say webpage. Residents and stakeholders will be invited to provide feedback on the plan and the specific options proposed via the Have Your Say submission system, or directly with Council's Engineers via phone and a dedicated email address.

There will also be four drop-in community information sessions for residents to ask questions and provide feedback on the report and the options presented. These drop-in sessions will be undertaken in Council facilities in locations accessible to the three catchments.

## FINANCIAL IMPLICATIONS

There are no direct financial implications associated with the adoption of the proposed report however there are limited funds to undertake the upgrade and mitigation measures identified in the Flood Risk Management Plan

The combined 29 upgrade and mitigation measures identified in the two Plans represent a total capital outlay of approximately \$26 million, with eight high priority measures totalling \$6.2 million.

The estimated cost of implementation includes an assumed maintenance cost of 10% of the asset cost over the 30-year cost assessment however as many of the options provide upgrades to existing pits and pipelines, there is minimal expected impact to current stormwater maintenance services.

Given the level of conceptual detail of a Flood Risk Management Plan, the reports do not prescribe a schedule for implementation. Rather, the Plans serve to identify mitigation measures that have merit for implementation as funding becomes available, or the opportunity arises from major development.

Council has an ongoing commitment of \$1.5 million for Stormwater Upgrades per year as part of the Long-Term Financial Plan. Council is currently collating all existing Flood Risk Management Plans to develop a comprehensive program of feasibility assessments, concept design investigations, and implementation to be presented at the next Flood Management Advisory Committee.

The planning process intends to schedule pipe upgrades with overall condition renewal, opportunities to combine floodplain works with existing infrastructure works and programs, and the availability of external funding. Council has incorporated some adopted Flood Mitigation measures into its current Development Contributions Plan to mitigate the increased risk that development within the floodplain and fund these important works to the benefit of the wider community.

The NSW Department of Department of Climate Change, Energy, the Environment and Water offers grant support for the design and implementation of flood mitigation projects through the Environment & Heritage Unit. These grants offer up to two-thirds funding for both the design and implementation of suitably viable flood mitigation projects identified and adopted through a Flood Risk Management Study.

**Attachments 3 and 4 have been published separately in the Attachments Document on Council's Website <https://www.innerwest.nsw.gov.au/about/the-council/council-meetings/current-council-meetings>**

## ATTACHMENTS

1. [↓](#) Minutes of the Flood Management Advisory Committee 29 February 2024
2. [↓](#) Proposed Flood Management Advisory Committee Terms of Reference
3. [⇒](#) Alexandra Canal Flood Risk Management Study and Plan - **Published separately on Council's website**
4. [⇒](#) Whites Creek and Johnstons Creek Flood Risk Management Study and Plan - **Published separately on Council's website**



## Minutes of the Flood Risk Management Advisory Committee Meeting 29 February 2024

Directorate Name	Infrastructure		
Date / Time	29 February 2024 - 2:00 PM		
Venue	Microsoft Teams		
Chairperson	Councillor Mat Howard		
Voting Attendees	Clr Mat Howard	Clr Marghanita Da Cruz	Lois Gray (CR)
	Shad Wall (CR)	Alexander Bailey (SES)	Michael Carney (SES)
Non – Voting Technical Advisory Attendees	Ryann Midei (IWC)	David Paton (IWC)	James Ogg (IWC)
	Rafaah Georges (IWC)	Sadeq Zaman (DCCEEW)	Martin Griffin (Stantec)
	Alireza Pouya (Stantec)		
Observers	Klaus Neuscheler (SES)	Helen Slater (SES)	Robert Baker (SES)
	Anson Chang (Stantec)	Habba Rahimi (Stantec)	Jogo Jayanti (City of Sydney)
	Well Yum (City of Sydney)	Aaron Biffin (Bayside Council)	Christy Li (IWC)
Apologies	David Grasby (Sydney Water)		

### 1. Acknowledgement Of Country – Clr Howard

*I acknowledge that we are meeting on the land of the Gadigal and Wangal people of the Eora Nation and pay my respects to the elders past and present and I extend that respect and acknowledgement to any Aboriginal people who are here with us today.*

### 2. Disclosures of Interest

Nil.

### 3. Confirmation of Minutes of 27 July 2023 Flood Management Advisory Committee

That the Minutes of the Flood Risk Management Advisory Committee Meeting held on 27 July 2023 be confirmed.

### 4. Review of Flood Management Advisory Committee Terms of Reference

#### SUMMARY

An amended Terms of Reference was presented to the committee incorporating a review of NSW legislation and flood management guidance manuals, current membership, meeting schedule, consistency with other Flood Management Committees, and consistency with similar committees of Inner West Council.

#### OFFICERS RECOMMENDATION

That the Flood Management Advisory Committee endorse the updated Terms of Reference.

#### DISCUSSION

**Councillor Da Cruz** noted that the terms of reference only include Transport for NSW Roads, which leaves out Maritime and other public transport. **Councillor Howard** questioned whether specifying Transport for NSW will provide them with more capacity to determine who would be best to come address certain matters. **Council**

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Flood Advisory Committee Meeting Minutes 29 February 2024





**Officers** advised that while Transport for NSW is a large organisation with many units of responsibilities, the Roads unit are the third largest stakeholder in asset ownership in terms of pipes within Inner West Council and are the most affected by proposals to upgrade those networks and more impacted by flooding through road closures and evacuation routes. which would be relevant to flooding, however accepted that the Terms of Reference include Transport for NSW to provide greater flexibility to invite specific teams with greater interest in a particular item.

**Councillor Da Cruz** questioned whether we should have a representative from Planning and Infrastructure. **Council Officers** advised that the NSW Department of Climate Change, Energy, Environment and Water are the experts for flooding in the NSW Government and receive referrals from the Department of Planning, Housing and Infrastructure.

**Councillor Da Cruz** queried whether Council has communication channels with SSROC noting a recent grant they received from to do resilience planning. **Council Officers** advised that the resilience grant was about the preservation of waste services to natural disasters, rather than specific flood resilience. SSROC operates to serve its member Councils and Council interacts with them through other avenues.

**Councillor Howard** queried how many of the local community representative positions were currently filled and the recruitment process for vacancies. **Council Officers** advised that due to recent resignations there are 2 of the possible 8 positions filled. The terms of reference specify that a new expression of interest is not undertaken within 6 months of a Council Elections. A new expression of interest process will be undertaken following Council elections.

**Councillor Da Cruz** queried whether Council could investigate having a pool of community members to select from when items are relevant to their catchment as it may provide greater local knowledge as the current commitment may discourage people from joining. **Alexander Bailey** expressed that while the representatives may come from a catchment the purpose of the committee was not on a local flooding environment, but the general overall changes that affect the whole community. **Councillor Howard** noted that what happens in one part of the community does impact what's happening in the others, particularly regarding hydrology and flood impacts. Therefore, having representation that reflects and reports back to the larger community helps plays a part in the success of the committee. **Council Officers** noted that this was part of the reason that the scope for possible community representatives was broadened. **The Committee supported the proposed community representative selection criteria.**

## COMMITTEE RECOMMENDATION

**That the Flood Management Advisory Committee endorse the updated Terms of Reference subject to replacing Transport for NSW Roads with Transport for NSW.**

**For Motion:** Unanimous

## **5. Future Flood Education**

### **SUMMARY**

Council resolved on the 12 September 2023:

**C0923(1) Item 12 – 3.** That a future flood education strategy for the wider local government area be developed and presented to the Flood Management Advisory Committee.

Council Officers presented a report outlining the responsibilities for Flood Education and ways in which Council can support these efforts. Community engagement is an integral part of the flood risk management process as it raises overall community flood awareness and supports community response strategies. The NSW State Emergency Service (SES) acts as the lead agency under the Emergency Management framework

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Flood Advisory Committee Meeting Minutes 29 February 2024



## INNER WEST

for flooding and flood management, including ongoing community awareness and education, informing the community on how to prepare for and act in response to a flood threat, and assisting with the issuance of flood warnings.

A proposed shortlist of actions and activities was presented to the committee with short-, medium- and long-term timeframes, as outlined in the report to the committee.

### OFFICERS RECOMMENDATION

That the Flood Management Advisory Committee support the schedule of actions to be taken to facilitate flood education within Inner West Council.

### DISCUSSION

**Lois Gray** suggested that when a Flood Plan document is adopted by Council, that real estate agents in the LGA be informed. **Councillor Howard** agreed to Lois' suggestion and proposed an amendment to the recommendation that Council develop a flier or postcard regarding flooding and relevant services in the local area including the SES that can be made available through customer service centres, libraries and be made available to local real estate or rental agencies for new residents to the local community.

**Alexander Bailey** noted that the SES would look forward to a closer liaison between the Ashfield/Leichhardt Unit and Council in terms of presentations to the community and what the planning indicates. Alexander noted that through the indication of what state emergency services can respond to, local communities can become more resilient by becoming better informed, allowing them to prepare ahead and watch the warning signs.

**Councillor Howard** questioned whether Council will be working with our local SES commands to deliver some of that information. **Council Officers** responded that Council will be doing drop-in sessions where the SES will be invited to those sessions to engage with the community such as when Council did the Hawthorn Canal, Dobroyd Canal and Marrickville Valley engagements. **Councillor Howard** proposed that the Committee note that the proposed drop-in sessions will be held with our local SES units.

**Robert Baker** queried whether the proposed signage would include potential evacuation routes. **Council Officers** responded that there is currently no specific schedule of signage yet. **Councillor Howard** proposed that in the public signage section, Council to investigate the role of specific evacuation signage and how that might compliment other public education programs Council is undertaking.

**Councillor Da Cruz** questioned whether public education programs need to be aimed at different groups visiting our community. **Council Officers** responded that a program that accounts for all visitors, the scope of a campaign can become unmanageably broad. However, by engaging the local community first and supporting their preparations and awareness, it would reduce the burden on our SES partners in a flood event.

**Councillor Da Cruz** questioned whether Council's education program identify the community groups who are at risk because they are located on the foreshore. **Councillor Howard** suggested we were to add to the recommendation that we increase public engagement through working with community organisations located on the foreshore who may be potentially at a higher risk of flooding.

**Councillor Howard** proposed an amended motion to include the development of a flier regarding flooding and relevant services in the local area to be provided Council's Customer Service Centres and to real estate agents to inform new and existing residents of the local community. **The Committee** debated the purpose and scope of such a communication piece.



**Robert Baker** raised concerns to not being able to tell when roads are closed due to flooding. Robert Baker suggested that Council investigate how Council can put road closure information on the Council's website, noting that some Councils have arrangements with Live Traffic to get local road information up onto Live Traffic. **David Paton** advised that Council is already investigating ways to enact such an arrangement to allow Council staff to upload information to the Live Traffic website.

**Councillor Howard** moved an amended recommendation to address the Committee's concerns.

## COMMITTEE RECOMMENDATION

1. That the Flood Management Advisory Committee support the schedule of actions to be taken to facilitate flood education within Inner West Council.
2. That Council develop communications regarding flooding and relevant services in the local area including the SES that can be made available through customer service centres, libraries and be made available to local real estate or rental agencies for new residents to the local community.
3. That Council better support and promote the activities of the SES, including in our local newsletter.
4. That in the development of the Flood Information Hub, Council work to make emergency information accessible and visible, that Council investigates the reporting of local road closure information.
5. That the proposed information sessions undertaken with the Alexandra Canal Flood Risk Management Study and Plan and Johnstons Creek Whites Creek Flood Risk Management Study and Plan be undertaken with SES Officers.
6. That Council investigate the publication of evacuation routes among consideration of public signage.
7. That Council engage directly with community groups on the foreshore impacted by flooding.

For Motion: Unanimous

## 6. Inner West Local Flood Plan

### SUMMARY

This report details the amendments to the Inner West Emergency Plan, adopted in 2016, particularly the Volume 1 of the Flood Emergency Sub Plan. It was noted that these amendments have been led by the NSW SES Metro Zone, following the adoption of the Australian Warning System and changes to NSW Government departments and agencies.

**Helen Slater** from NSW SES Metro Zone was invited to providing an overview of the Local Flood Plans for the Inner West. Volume 1 addresses the roles and responsibilities in flood emergency management as well as the range of strategies available to manage an emergency. The updates impact the Warning Categories and NSW Government departments and agencies described in Volume 1.

NSW SES continues to progress the development Volume 2 and 3, which describes the hazard and risk specific to the Inner West and outline how SES will manage these specific floods the triggers used to enact the various strategies in the plan.

### OFFICERS RECOMMENDATION

That the Flood Management Advisory Committee endorse the amended Inner West Council Flood Emergency Sub Plan

### DISCUSSION

The Committee members supported the Council Officers recommendation.



#### **COMMITTEE RECOMMENDATION**

That the Flood Management Advisory Committee endorse the amended Inner West Council Flood Emergency Sub Plan.

**For Motion:** Unanimous

#### **7. Presentation of Alexandra Canal Flood Risk Management Study & Plan and Johnstons Creek / Whites Creek Flood Risk Management Study & Plan (Confidential)**

#### **SUMMARY**

The Alexandra Canal Flood Risk Management Study and Plan and Johnstons Creek & Whites Creek Flood Risk Management Study and Plan were presented to the Committee.

Martin Griffin, representing Council's technical consultant Stantec was invited to provide a presentation detailing the progress to date, the risks affecting the two catchments and potential damages, the overall review of options and the multicriteria analysis that was used to develop the final prioritisation listings that are presented in the Draft Flood Risk Management Studies and Plans for the two catchments.

The initial assessment included 21 options for Alexandra Canal, 9 options for Whites Creek and 28 options for Johnstons Creek. The final implementation plan includes

- 9 options for Alexandra Canal (4 flood management options, 1 property management option and 4 emergency management options) with the 4 high priority options totalling \$1.3 million
- 17 options for Johnstons Creek and Whites Creek (11 flood management options, 1 property management option and 4 emergency management options) with the 7 high priority options totalling \$5.9 million.

Subject to the endorsement of the Committee, Council Officers will take the Studies and Plans to Council in April for community engagement in May. The community engagement would incorporate comments and feedback from the affected residents about the proposed options, which could result in amended prioritisation if the community expressed strong desire for particular outcomes.

#### **OFFICERS RECOMMENDATION**

1. That the Flood Management Advisory Committee endorse the public exhibition of the Alexandra Canal Flood Risk Management Study and Plan.
2. That the Flood Management Advisory Committee endorse the public exhibition of the Johnstons Creek and Whites Creek Flood Risk Management Study and Plan.

#### **DISCUSSION**

The Committee members supported the Council Officers recommendation.

#### **COMMITTEE RECOMMENDATION**

1. That the Flood Management Advisory Committee endorse the public exhibition of the Alexandra Canal Flood Risk Management Study and Plan.
2. That the Flood Management Advisory Committee endorse the public exhibition of the Johnstons Creek and Whites Creek Flood Risk Management Study and Plan

**For Motion:** Unanimous

## INNER WEST

### 8. General Business

#### Update on Council Resolutions:

**Council Officers** advised that the letters for the community member affected by Hawthorn Canal and Dot Road Canal have been distributed.

#### Update on Flood Mitigation Programming

**Council Officers** advised this was touched on in the July Flood Advisory Committee Meeting, and that council is looking to have a document stating Council have the 7 reports which lists options on improving and mitigating flooding for Councils investigation and how Council is progressing. It was noted that this document will be brought back to the Committee for review.

Meeting Closed 4:05pm – Cllr Howard



# Flood Management Advisory Committee Terms of Reference

V3

W/2024/0022

Item 16

Attachment 2

## INNER WEST

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## 1 Introduction

Inner West Council (Council) established the Flood Management Advisory Committee ('Committee' or 'FMAC') on 23 August 2016 in accordance with the NSW Government Flood Prone Land Policy and the NSW Flood Risk Management Manual (The Manual).

These terms of reference set out the Committee's objectives, authority, composition and tenure, roles and responsibilities, reporting and administrative arrangements.

## 2 Objective

The objective of the Flood Management Advisory Committee is to assist the Council in the preparation of Floodplain Risk Management Plans for the Inner West Council local government area which will:

- Reduce the impact of flooding and flood liability on the community.
- Reduce private and public losses resulting from flooding.
- Recognise flood prone land as a valuable resource which should not be necessarily sterilised.
- Take into account social, economic, ecological and cultural factors.

The Committee acts as both a focus and forum for the discussion of technical, social, economic and environmental matters, and for the distillation of possibly differing viewpoints on these matters into ongoing management plans.

## 3 Function and Scope

The function and scope of the Committee will include but not be limited to the following:

- To assist Council in the development of Flood Studies and Floodplain Risk Management Studies and Plans for the Inner West Council local government area.
- To provide a link between Council and the local community.
- To identify objectives and strategies related to the improvement of the management of the floodplain.
- To monitor and review the implementation of flood planning in the Inner West Council local government area.
- To provide input into known flood behaviour as part of a flood study or flood risk management plan.
- To assist in the collection of information to support flood modelling and design.
- To facilitate coordination of flood management between local and state government agencies.
- To support and review the implementation of Floodplain Risk Management Plans within local planning processes, works programs and education campaigns and encouraging community participation.



The Committee does not consider specific development issues proposals/applications but focuses on broader management issues, Council policies and strategies affecting flood prone lands.

## 4 Delegation

The Committee is advisory in nature providing recommendations to Inner West Council. The Committee has not been delegated authority by Council. Any recommendations of the Committee must be ratified by resolution of Council and implemented by a member of Inner West Council staff with an appropriate delegation.

The Committee does not have any power to incur expenditure or to bind the Council to any decision upheld by the Committee.

## 5 Membership and Appointments

### 5.1 Membership of the Committee

Council recognizes its local community as a valuable partner in the management of the floodplain and the FMAC is a valued part of Council's local democracy.

The Committee comprises representatives from the local community with interest or expertise in flooding, elected representatives of Council, representatives of various NSW State Government departments / authorities / corporations, Council staff, and specialist consultants as engaged by Council.

Membership on the Committee is voluntary and by invitation from Inner West Council.

The Committee will consist of:

#### Members (voting)

- 2 Councillors nominated as per the terms of reference
- Up to 8 Local Community Representatives appointed as per the terms of reference
- 1 representative nominated by the NSW State Emergency Service Local Cluster

#### Technical Advisory Members (non-voting)

- 1 representative nominated by Sydney Water
- 1 representative nominated by the NSW SES Metro Zone
- 1 representative nominated by the NSW SES Ashfield-Leichhardt Unit
- 1 representative nominated by the NSW SES Marrickville Unit
- 1 representative from Transport for NSW
- Up to 2 representatives from the NSW Department of Climate Change, Energy, the Environment and Water
- Inner West Council Coordinator Stormwater & Asset Planning
- Inner West Council Manager Engineering Services
- Inner West Council Director Infrastructure
- Inner West Local Emergency Management Officer





#### Invitees & Observers (non-voting)

- Relevant officers from Inner West Council within Civil Works, Operations, Planning and Environment
- Representatives from other Councils or Government Agencies where they impacted by a Flood Study or Floodplain Risk Management Study and Plan being undertaken by Inner West Council

Additional observers can be invited to committee meetings at the discretion of the Committee Facilitator. Membership can be altered at any time by Council resolution.

### 5.2 Appointment of Chairperson and Deputy Chairpersons

Up to two elected representatives of Council may be members of the committee. The elected representatives of Council to serve on the committee shall be nominated by Council.

For the purposes of this charter the term “elected representatives” includes elected members of Council and, where there are no elected members of Council, persons that have been nominated by Council as members of Local Representation Advisory Committees.

The Chairperson and Deputy Chairpersons of the Committee shall be nominated by Council from the nominated elected representatives unless determined otherwise by Council.

If neither the Chairperson nor the Deputy Chairpersons of the Committee is able or willing to preside at a meeting of the Committee, the Committee may elect a member of the Committee to be acting chairperson of the Committee for that meeting.

### 5.3 Appointment of Community Representatives

Up to eight Community Representatives may be members of the committee, selected from members of the community who reside or operate on flood prone land, have expertise in local flood management, or represent local sporting groups, social groups, environmental groups or chambers of commerce impacted by flooding.

Expressions of interest for Community Representatives will be called for at intervals as required. Advertising for expressions of interest will be on Council’s website.

Expressions of interest must be in writing. Expressions of interest will be prioritised by relevant Council staff.

Recommendations for appointment to the Committee will be prioritised based on the following selection criteria:

- Residence or property ownership or business operator within Inner West LGA.
- Representation across all Council’s catchments.
- Knowledge of local catchment flooding issues.
- Commitment to represent the interests of the Inner West community concerning floodplain management issues.

## INNER WEST

- Ability to attend Committee meetings and public meetings within LGA as required.
- Ability to commit to a long term membership of the Committee.
- Preparedness to observe Council's Model Code of Conduct.

Successful applicants will be notified in writing and appointments of Community Representatives to the Committee will be reported to Council by the committee.

Community Representatives membership may be determined for up to two terms of Council (or remainder thereof).

Community Representatives shall serve on the Committee in a voluntary capacity.

### 5.4 Casual Vacancies

Any member of the Committee may, by giving notice in writing addressed to the Committee, resign as a member.

Membership on the Committee shall cease if:

- A member resigns in writing to the Committee;
- If a member (or representative) is absent without notification of absence for three (3) consecutive Committee meetings; or
- Upon resolution of Council to remove a member from the Committee.

In the event that a casual vacancy is caused by the resignation of a member, the Committee Facilitator will advise the Committee at its next meeting that a vacancy has arisen, and will provide a report to the next available Council meeting concerning a prospective replacement having regard to the following:

- If the member was nominated as a representative of an organisation, then the organisation shall be invited to nominate a replacement representative.
- If the member was nominated as a Community representative, then the Committee Facilitator will review original expressions of interest received and ascertain if any of the individuals who previously nominated are prepared to be considered as a member of the Committee.
- If there are no previous or current nominations then an expression of interest will be called.
- Should a vacancy occur within six (6) months of the end of term of the current Council, the vacancy will not be filled until the first term of the new Council.



## 6 Responsibility of Members

### 6.1 Code of Conduct

Council's [Model Code of Conduct](#) applies to the Flood Management Advisory Committee Members (FMAC Members).

Failure by a Council Official or FMAC Member to comply with the standards of conduct prescribed under the Model Code of Conduct may constitute misconduct and could result in suspension or removal from the advisory committee or working group.

Failure by a member of staff to comply with Council's Model Code of Conduct may also give rise to disciplinary action.

Council has zero tolerance for aggressive, humiliating, bullying, intimidatory or violent behaviour towards Council Officials or FMAC Members.

Respect is one of our core values and Council Officials and FMAC members are required to:

1. Treat everyone equitably and fairly
2. Embrace diversity
3. Acknowledge and value the needs of FMAC Members
4. Actively listen, to understand each other's point of view
5. Value feedback and respond constructively

### 6.2 Understanding and Contribution

Members of the Committee are expected to:

- Understand the relevant legislative and regulatory requirements appropriate to Inner West Council
- Contribute the time needed to study and understand the papers provided.
- Apply objectivity and good judgment.
- Express opinions frankly, ask questions that go to the fundamental core of issues.
- Members of the Committee are not permitted to speak to the media as a representative of the Committee unless approved by Council. General information with regard to purpose and objective of the Committee is available on Council's website

### 6.3 Conflict of Interest

All FMAC members are required to disclose conflicts of interest in accordance with the [Conflict of Interest Policy](#). All FMAC Members are required to undertake an initial Disclosure of Interests upon commencement as a FMAC Member and annually thereafter. Any new Conflict of Interest that arises must be disclosed as soon as practicable and no more than one month post becoming aware of the new interest.

**Refer** Schedule 1 Disclosure of Interest.

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### 6.4 Role of the Chairperson

The Chairperson is responsible for:

- Opening the meeting and following the agenda
- Allocating times to be devoted to agenda items and ensuring that these times are observed
- Encouraging all members of the Committee to express their point of view
- Determining the most effective way of dealing with the issues raised and making the necessary arrangements to achieve this
- Summarising the progress of the discussion and degree of consensus reached at the end of each agenda items, and confirming this with the Minute taker before moving on
- Closing the meeting and confirming the date, time and place of the next meeting
- Liaising and reporting to the Council.

### 6.5 Committee Facilitator

The designated Committee Facilitator is the Director – Infrastructure or their nominee.

The Committee Facilitator is responsible for:

- Establishing the meeting agenda in conjunction with the Chairperson
- Preparing and distributing the agenda
- Ensuring the agenda and minutes are published
- Ensuring that relevant matters are brought before the Committee
- Ensuring that the input and decisions of the Committee are incorporated into Council activities.
- Booking venues
- Taking accurate minutes in the format determined by the Committee; and
- Distributing the minutes

## 7 Meetings

### 7.1 Frequency

The Committee will meet a minimum of four times a year, at quarterly intervals. Special meetings of the committee may be called where required at critical points in the review and delivery of Flood Studies and Flood Risk Management Plans, or there are pressing issues to be put forward to the Committee.

Meetings will allow for hybrid attendance (face-to-face and online) to ensure that members have as many options available to take part in the Committee.

The meetings of the Committee are to be called by the Committee Facilitator. The proposed date, time, location and business to be transacted at each meeting will be notified to all members of the Committee at least seven days prior to the meeting.

Flood Management Advisory Committee Terms of Reference

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## 7.2 Quorum

The quorum for a meeting of the Committee will be 50% of the current voting members.

## 7.3 Meeting procedures

The following procedures shall apply during meetings:

- Meetings of the Committee shall be conducted under the Council's Model Code of Conduct.
- The Chairperson may call a special meeting if, in the Chairperson's opinion, there are matters of urgency that require attention.
- The Committee may invite people to attend meetings to observe, make representation or provide expert or technical advice.
- Provision shall be made on each agenda for General Business to be raised at each meeting.
- The agenda for the meetings shall be issued on the week preceding the Committee meeting.
- Council's role is to note the Committee's Minutes and to consider recommendations made by the Committee. Such recommendations will be highlighted for the attention of Council.
- The minutes shall be drafted and distributed after each meeting to Committee members.

## 7.4 Meeting Conduct

Members shall respect the views and opinions of each other, allowing for one person to speak at a time and participate in the meeting with decorum. The Chairperson will facilitate the meeting to ensure the meeting keeps to the agenda allowing for all agenda items to be considered.

When the Chairperson rises or speaks during a meeting:

- Any FMAC Member then speaking or seeking to speak must cease speaking.
- Every FMAC Member present must be silent to enable the Chairperson to be heard without interruption.

A Council Official or FMAC Member commits an Act of Disorder if they:

- a. Contravenes the Flood Management Advisory Committee Terms of Reference
- b. assaults or threatens to assault Council Officials or a FMAC Member
- c. moves or attempts to move a recommendation that has an unlawful purpose or that deals with a matter that is outside the jurisdiction of the Flood Management Advisory Committee
- d. insults, or makes unfavourable personal remarks about, or imputes improper motives to any other Council official or FMAC Member
- e. or does anything that is inconsistent with maintaining order at the meeting or is likely to bring the Council or the Flood Management Advisory Committee into disrepute.



Where a FMAC Member commits an act of disorder the Chairperson reserves the right to expel any person from the meeting.

## 8 Sub-Committees & Working Groups

Sub-Committees or Working Groups may be established to support the Flood Management Advisory Committee and Council in the delivery of flood risk management projects.

Working Groups will contain relevant technical staff from Council, the Department of Planning and Environment, State Agencies, and selected consultants.

Sub-Committees and Working Groups will report to the Flood Management Advisory Committee on the progress of the matters assigned to them.

## 9 Breaches of this Terms of Reference

Breaches of Terms of Reference may result in an investigation of the alleged breach in line with relevant Council policies including the Model Code of Conduct.

Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.

## 10 Dissolution

The Committee may at any time be dissolved and disbanded by resolution of Council.

## 11 Administrative Changes

From time-to-time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made including branding, Council Officer titles or department changes and legislative name or title changes which are considered minor in nature and not required to be formally endorsed.



## 12 Version Control – Terms of Reference History

This Terms of Reference will be formally reviewed every three years from the date of adoption or as required.

Governance use only:

Document	Flood Management Advisory Committee Terms of Reference	Uncontrolled Copy When Printed	
Custodian	Manager Engineering Services	Version #	Version 3
Approved By		ECM Document #	xxxxxxx
Next Review Date	TBC		

Amended by	Changes made	Date Adopted
Engineering Services	Amended Contact Officer	29/9/2017
Engineering Services Governance and Risk	Significant updates to the entire document as part of the required review into meeting schedule, membership and committee governance. Terms of reference amended to align with standard IWC governance procedures	09/04/2024



## Schedule 1 – Conflict of Interest Disclosure Form

### CONFLICT OF INTEREST DISCLOSURE FORM

<b>Information</b>	A conflict of interest arises if it is likely that a person with a private or personal interest could be influenced in the performance of his or her public or professional duties by that interest, or that a reasonable person would believe that the person could be so influenced. Council's Code of Conduct requires Council officials to declare potential Conflicts of Interest and take appropriate action to resolve these situations immediately.
<b>Types of Interests</b>	<p><b>1. Pecuniary Interest</b></p> <p>Is an interest that you have in a matter because of a reasonable likelihood or expectation of an appreciable financial gain or loss to you, or to another person with whom you are associated. This could include your partner, close relative and business associate. (Section 4 (4.1) Code of Conduct).</p> <p><b>2. Non-Pecuniary Interest</b></p> <p>Is a private or personal interest, which you have which may arise from a friendship, a family member, sporting, social, religious or cultural association. This may include money, interests of a financial nature or a non-financial benefit.</p>
<b>How a Conflict of Interest would arise:</b>	<ul style="list-style-type: none"> <li>• Where you have a personal interest that would lead you to be influenced in the carrying out of your Council work or public duties.</li> <li>• Where you have a personal interest that could lead a reasonable person to think you could be influenced in the carrying out of your Council work or public duties.</li> <li>• Where you know of a family member, relative, friend, associate or anybody close to you has an interest that could lead you to be influenced or a reasonable person to think you could be influenced, in the carrying out of your Council work or public duties.</li> </ul>
<b>Identify, Declare and Manage Conflict of Interest?</b>	<p>Where you have a non-pecuniary conflict of interest in a matter for the purposes of clause 5.2 of the Code of Conduct, you must disclose the relevant private interest you have in relation to the matter fully and in writing as soon as practicable after becoming aware of the non-pecuniary conflict of interest.</p> <p>How you manage a non-pecuniary conflict of interest will depend on whether or not it is significant, refer to Clause 5.6 to 5.9 of the Code of Conduct for guidance.</p> <p>If you determine that a non-pecuniary conflict of interests is less than significant and does not require further action, you must provide an explanation of why you consider that the conflict does not require further action in the circumstances.</p> <p>Where you have a significant non-pecuniary or pecuniary conflict of interest you must not participate in consideration of, or decision making in relation to, the matter in which you have the significant non-pecuniary or pecuniary conflict of interest.</p>



## INNER WEST

<b>Employee's Details</b>	<p><b>Name:</b> Click or tap here to enter text.</p> <p><b>Position:</b> Click or tap here to enter text.</p> <p><b>Directorate:</b> Choose an item.</p>
<b>Description of Conflict of Interest</b>	<p>Click or tap here to enter text.</p> <p><b>Type of Conflict</b></p> <p><input type="checkbox"/> Pecuniary</p> <p><input type="checkbox"/> Non-Pecuniary – Significant</p> <p><input type="checkbox"/> Non-Pecuniary – Non-Significant</p> <p><b>Date Conflict Declared:</b> Click or tap to enter a date.</p> <p><input type="checkbox"/> The details I have provided are correct to the best of my knowledge and the declaration is made in good faith.</p> <p><b>Signature of Employee:</b> _____ <b>Date:</b> Click or tap to enter a date.</p> <p><b>Please submit this form to your Manager/Senior Manager/Director or General Manager</b></p>
<b>Action taken to avoid any impact from the Conflict of Interest</b>	<p>Click or tap here to enter text.</p> <p><input type="checkbox"/> Manager will monitor the employee's adherence to the action plan stated above.</p> <p><b>Manager's Name:</b> Click or tap here to enter text.</p> <p><b>Signature of Manager/Snr Manager:</b> _____ <b>Date:</b> Click or tap to enter a date.</p> <p><b>Signature of Director/GM:</b> _____ <b>Date:</b> Click or tap to enter a date.</p>
<b>Endorsement by Employee</b>	<p><input type="checkbox"/> I note the proposed action, endorse it, and agree to abide by it. If the circumstances as set out in this declaration changes, I will resubmit a new declaration setting out the circumstances for approval.</p> <p><b>Signature of Employee:</b> _____ <b>Date:</b> Click or tap to enter a date.</p>
<b>Completed Forms</b>	<p>Send completed forms to <a href="mailto:Governance@innerwest.nsw.gov.au">Governance@innerwest.nsw.gov.au</a></p>

**Item No:** C0424(1) Item 17  
**Subject:** MINUTES OF AUDIT RISK AND IMPROVEMENT COMMITTEE MEETING - 20 MARCH 2024  
**Prepared By:** Beau-Jane De Costa - Senior Manager Governance and Risk  
**Authorised By:** Kelly Loveridge - Director Corporate

## RECOMMENDATION

1. That Council receive the minutes and adopt the recommendations of the Audit, Risk and Improvement Committee (ARIC) meeting held on 20 March 2024.
2. That Council adopt the draft Internal Audit Charter as endorsed by the ARIC at its meeting on 20 March 2024.
3. That Council adopt the draft ARIC Terms of Reference, as endorsed by the ARIC at its meeting on 20 March 2024, to take effect from 1 July 2024.

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

## EXECUTIVE SUMMARY

In accordance with the Audit, Risk and Improvement Committee (ARIC) Terms of Reference, copies of the minutes of the Committee are to be provided to the .

The confirmed minutes of the ARIC meeting held on 20 March 2024 are attached for Council's consideration, noting that these minutes also include the endorsement of draft ARIC Terms of Reference and draft Internal Audit Charter.

## BACKGROUND

### Minutes

The ARIC is established in accordance with section 428A of the *Local Government Act 1993*. The objective of Council's ARIC is to provide independent assurance to Council by monitoring, reviewing and providing advice about the Council's governance processes, compliance, risk management and control frameworks, external accountability obligations and overall performance. The 20 March 2024 ARIC Minutes also reflect the endorsement of draft ARIC Terms of Reference and draft Internal Audit Charter.

## DISCUSSION

In accordance with the ARIC Terms of Reference, clause 8.6 *Secretariat*, the Minutes of the meeting held on 20 March 2024 were approved Out of Session on 25 March 2024 and are subsequently tabled to Council for adoption. The minutes of the 20 March 2024 meeting endorse draft ARIC Terms of Reference and draft Internal Audit Charter.

These documents have been developed in accordance with requirements issued by the Office of Local Government (OLG) in its November 2023 *Guidelines on Internal Audit and Risk*

*Management* (Guidelines) which become a legislative requirement on 1 July 2024 when the *Local Government (General) Amendment (Audit, Risk and Improvement Committees) Regulation 2023* ('the Regulations') commence.

The draft TOR adopt the model Terms of Reference in the Guidelines and are proposed for adoption to take effect from 1 July 2024. Council's current ARIC TOR are based on the initial draft OLG Guidelines issued prior to 9 August 2022 and the OLG has now had various iterations of drafts released until the final OLG Guidelines issued in force from 1 July 2024. Each draft iteration issued by the OLG involved changes, and so, the draft TOR provided to ARIC and Council is in a clean version now aligned with the mandatory Final Model TOR guidelines.

The critical change from our current practice mandated by the Regulations and Guidelines involves the ARIC member composition and roles. The current TOR permit two voting Councillor members on the ARIC. This is expressly not permitted by the Regulations. The Guidelines and the Regulations establish a distinct role for a single Councillor member as a link between Council and the Committee. The Regulations establish this as a statutory requirement from 1 July 2024. Section 216C *Composition of Audit, Risk and Improvement Committee*, requires:

- (1) the ARIC must comprise a chairperson and at least 2 independent members;
- (2) one Councillor, who must not be the Mayor, of the Council may also be appointed to an ARIC, and
- (4) A Councillor appointed of the ARIC must not vote on a matter being considered by the Committee.

The only changes in the draft TOR from the Model code requirements are to add clauses to enable ARIC minutes to be adopted by ARIC Out of Session and to enable Councillors to attend as observers (as per the current ARIC TOR).

The TOR are proposed to take effect from 1 July to allow Council to retain the current membership of two Councillors (voting – members) for as long as possible, noting that a further report will be brought to Council in May to consider the new appointment of only 1 Councillor, in accordance with the mandatory requirements of the new OLG Risk Management Guidelines.

The draft Internal Audit Charter adheres strictly to Model requirements. Council's current charter was last updated in 2018 and so this Model version involves a complete rewrite of the document. The draft Charter is for immediate effect and contains a supplementary Schedule, being Council's Internal Audit Universe, which provides a key point of reference for the development and achievement of requirements in the Charter.

The clarifications to the draft TOR and the inclusion of the Audit Universe in the draft Charter do not detract from any OLG requirements, instead these amendments further strengthen the ARIC's operations and Council's Internal Audit Charter, exceeding OLG requirements.

## FINANCIAL IMPLICATIONS

There are no additional financial implications associated with the implementation of the proposed recommendations outlined in the report.

## ATTACHMENTS

1. [↓](#) ARIC 20 March 2024 Minutes approved out of session 25 March 2024
2. [↓](#) draft Internal Audit Charter plus internal audit universe
3. [↓](#) draft ARIC Terms of Reference

### Minutes of Meeting

#### Meeting commenced at 2:30pm

On Wednesday 20 March 2024 at 2pm the Audit, Risk and Improvement Committee (ARIC or Committee) met in-camera.

#### PRESENT

Audit Risk & Improvement Committee Members	
Independent Member – Acting Chair	Ilona Meyer
Independent Member	Mark Sercombe
Independent Member	Vacant
Councillor	Clr Liz Atkins
Councillor	Clr Philippa Scott
Other attendees	
General Manager	Peter Gainsford
Director Corporate	Kelly Loveridge
Director Planning	Simone Plummer
Director Community	Ruth Callaghan
Director Infrastructure	Ryann Midei
Acting Chief Financial Officer	Chris Sleiman
Financial Reporting and Control Manager	Aigul Utegenova
Team Leader Financial Analysis	Ramani Sathananthan
Senior Manager Customer Experience and Service Transformation	Melanie Gurney
Manager Service Improvement	Francesca Simpson
Acting Chief Technology Officer	Sasha Sutarov
Manager Strategic Investments and Property	Scott Mullen
Corporate Strategy and Engagement Manager	Prue Foreman
Senior Manager Governance and Risk	Beau-Jane De Costa
Risk WHS and Audit Manager	Justin Lucas
Risk and Audit Officer – Minute taker	Ngairé Meekan
Director, Financial Audit, NSW Audit Office	Manuel Moncada
Audit Leader for IWC, NSW Audit Office	Chariee Bultitude
KPMG	Aisling Kilgannon
KPMG	Gergana Winzer
KPMG	Jason Scott
Internal Ombudsman	Elizabeth Renneberg
Observer	Clr John Stamolis
Acting Chief Technology Officer	Sasha Sutarov

#### **ACKNOWLEDGMENT OF COUNTRY**

The Acting Chair Ilona Meyer acknowledged the traditional custodians of the land on which the meeting took place and paid her respects to elders past, present and emerging.

The Acting Chair, Ilona Meyer, welcomed Committee members and attendees to the meeting.

#### **APOLOGIES:**

Apologies from Stuart Hull, Senior Manager Capital Works

#### **DISCLOSURES OF INTERESTS:**

The Committee Members confirmed there were no changes to their disclosures of interests.

All members confirmed they had no conflicts of interest in relation to any matter before the ARIC.

#### **CONFIRMATION OF MINUTES:**

#### **RECOMMENDATION**

That the Minutes of the Audit, Risk and Improvement Committee held on Wednesday, 22 November 2023, that were adopted by the ARIC out of session on 27 November 2023 and by Council at the meeting held on 5 December 2023. Accordingly, they will be signed by the Acting Chair, per the Terms of Reference for the Committee.

Moved: Clr Scott

Seconded: Clr Atkins

Carried.

#### **RIS0324 Item 1 General Manager Verbal Update**

#### **DISCUSSION**

The General Manager provided an update to the Committee in relation to Council election preparations, budgetary planning, and the recent release of the Local Government Boundaries Commission report and recommendations. He provided an outline of the strong advocacy undertaken for public health and safety in relation to contaminated mulch in Rozelle Parklands.

#### **RECOMMENDATION**

**That the Audit, Risk and Improvement Committee receive and note the verbal update.**

Moved: Clr Scott

Seconded: Clr Atkins

Carried

### **RIS0324 Item 2 Internal Ombudsman Shared Service Update**

#### **DISCUSSION**

The Internal Ombudsman, Elizabeth Renneberg, referred to the paper and it was taken as read. The Committee noted the appointment of Sarah Labone as Deputy Internal Ombudsman. The Internal Ombudsman fielded queries on complaint trends and response service levels.

#### **RECOMMENDATION**

**That the Audit, Risk and Improvement Committee receive and note the report.**

Moved: Mark Sercombe

Seconded: Clr Atkins

Carried.

### **RIS0324 Item 3 KPMG - Internal Audit Status Update**

#### **DISCUSSION**

KPMG Partners Aisling Kilgannon and Gergana Winzer referred to the paper and it was taken as read. The Committee noted the two completed internal audits in relation to Records Management and Cyber Security and the progress of two other internal audits underway.

#### **RECOMMENDATION**

**That the Audit, Risk and Improvement Committee receive and note the report.**

Moved: Mark Sercombe

Seconded: Clr Scott

Carried.

### **RIS0324 Item 4 NSW Audit Office**

#### **DISCUSSION**

Manuel Moncada, Director, Financial Audit, NSW Audit Office and Chariee Bultitude, Audit Leader for IWC, NSW Audit Office presented to the Committee on a paper tabled to the Committee being the NSW Audit Office Inner West Council - Annual Engagement Plan 2024.

#### **RECOMMENDATION**

**That the Audit, Risk and Improvement Committee receive and note the verbal update.**

Moved: Clr Atkins

Seconded: Clr Scott

Carried.

**RIS0324 Item 5 Service Review Update**

**DISCUSSION**

The Manager Customer Experience, Fran Simpson, referred to the paper and it was taken as read. The Committee discussed the framework's development and the progress of service reviews.

**RECOMMENDATION**

**That the Audit, Risk and Improvement Committee receive and note the report.**

Moved: Cllr Atkins

Seconded: Cllr Scott

Carried.

**RIS0324 Item 6 – Was agreed to be moved for discussion post item 12**

**RIS0324 Item 7 Quarterly Major Projects Report**

**DISCUSSION**

The Director Infrastructure, Ryann Midei, referred to the paper and it was taken as read. The Director Infrastructure gave an overview on Major Projects. The Committee discussed various projects, grants and project reporting on risk management.

**RECOMMENDATION**

**That the Audit, Risk and Improvement Committee receive and note the report.**

Moved: Cllr Scott

Seconded: Cllr Atkins

Carried.

**RIS0324 Item 8 Investment Report as at January 2024**

**DISCUSSION**

The Acting Chief Financial Officer, Chris Sleiman referred to the paper and it was taken as read. The Committee noted current funding opportunities.

**RECOMMENDATION**

**That the Audit, Risk and Improvement Committee receive and note the report.**

Moved: Mark Sercombe

Seconded: Cllr Atkins

Carried.

### **RIS0324 Item 9 Quarterly Budget Review Statement (Q2 to December 2023)**

#### **DISCUSSION**

The Acting Chief Financial Officer, Chris Sleiman referred to the paper and it was taken as read. The Committee discussed the report and trends in relation to specific expense categories.

#### **RECOMMENDATION**

**That the Audit, Risk and Improvement Committee receive and note the report.**

Moved: Ilona Meyer

Seconded: Mark Sercombe

Carried.

### **RIS0324 Item 10 Planning for Financial Statements for the Financial Year ending 30 June 2024**

#### **DISCUSSION**

The Acting Chief Financial Officer, Chris Sleiman referred to the paper and it was taken as read. The timetable for the current financial year will build on the significant planning developed in 2023 and the Committee's responsibilities and consideration of the annual financial statements.

The Committee noted its thanks to Aigul Utegenova for her contribution maturing Council's preparation processes for the issue of financial statements.

#### **RECOMMENDATION**

**That Audit, Risk and Improvement Committee receive and note the report.**

Moved: Clr Scott

Seconded: Mark Sercombe

Carried.

### **RIS0324 Item 11 Asset Revaluations for the financial year Ending 30 June 2024**

#### **DISCUSSION**

The Acting Chief Financial Officer, Chris Sleiman referred to the paper and it was taken as read.

The Committee noted the scheduling of asset category revaluations.



## RECOMMENDATION

**That the Audit, Risk and Improvement Committee receive and note the report.**

Moved: Mark Sercombe

Seconded: Ilona Meyer

Carried.

## RIS0324 Item 12 Quarterly Investment Properties Update

## DISCUSSION

The Strategic Investments and Property Manager, Scott Mullen referred to the paper and it was taken as read.

## RECOMMENDATION

**That the Audit, Risk and Improvement Committee receive and note the report.**

Moved: Clr Atkins

Seconded: Mark Sercombe

Carried.

## RIS0324 Item 6 Q2 Report - Progress report on the Delivery Program 2022-26 and Operational Plan 2023/24; and update on the development of the Operational Plan 2024/25

## DISCUSSION

The Corporate Strategy and Engagement Manager, Prue Foreman referred to the paper and it was taken as read. The Committee noted that 94% of actions are on track and 75% of measures are on target or within the tolerance level.

## RECOMMENDATION

**That the Audit, Risk and Improvement Committee receive and note the report.**

Moved: Ilona Meyer

Seconded: Clr Atkins

Carried.

## RIS0324 Item 13 Quarterly Risk Management Report

## DISCUSSION

The Senior Manager Governance and Risk, Beau-Jane De Costa and Risk and Audit Manager, Justin Lucas referred to the paper and it was taken as read.

The Committee noted the significant progress achieved in respect of Council's risk management maturity and the steps being implemented to progress the reinvigoration. The Committee discussed the basis of risk ratings and steps being undertaken to mitigate and control the risks.

### RECOMMENDATION

That the Audit, Risk and Improvement Committee (ARIC) note:

- a) the Strategic Risk Register's assessment of 'residual risk' as at February 2024;
- b) the Strategic Risk Register's new 'Future Controls';
- c) the progress report against the Risk Implementation Plan;
- d) fraud and corruption control initiatives; and
- e) the governance team and project interim update.

Moved: Cllr Scott

Seconded: Ilona Meyer

Carried.

### RIS0324 Item 14 ARIC and Internal Audit Reporting Requirements

### DISCUSSION

The Senior Manager Governance and Risk, Beau-Jane De Costa and Risk and Audit Manager, Justin Lucas referred to the paper and it was taken as read. The Committee discussed the report on the internal audit function and the internal audit update from KPMG, and the draft FY25 internal audit plan. The Committee discussed measures to improve the readability of certain of the reports.

### RECOMMENDATION

That the Audit, Risk and Improvement Committee:

- a. Note the report on the Internal Audit function (which should be read in conjunction with separate Agenda Item 3 Internal Audit Update, from KPMG)
- b. Approve the changes to the 2024 ARIC Forward Agenda
- c. Note the progress report on internal audit actions and ARIC recommendations
- d. Approve the draft FY25 Internal Audit Plan and note the proposed FY26 Internal Audit Plan proposed by Council's internal audit service provider, KPMG.

Moved: Ilona Meyer

Seconded: Cllr Scott

Carried.

**RIS0324 Item 15 Draft ARIC Terms of Reference (TOR) and Draft Internal Audit Charter**

**DISCUSSION**

The Senior Manager Governance and Risk, Beau-Jane De Costa and Risk and Audit Manager, Justin Lucas referred to the paper and it was taken as read. The Committee discussed the statutory changes and implementation strategies being implemented by Governance and Risk to ensure Council's compliance with the Office of Local Government requirements.

**RECOMMENDATION**

**That the Audit, Risk and Improvement Committee (ARIC) recommend Council adopt the:**

- 1. draft Internal Audit Charter (draft Charter) and**
- 2. draft ARIC Terms of Reference (draft TOR).**

Moved: Ilona Meyer

Seconded: Mark Sercombe

Carried.

**RIS0324 Item 16 Report on Committee Self Assessment for 2023 and Update on ARIC recruitment**

**DISCUSSION**

The Senior Manager Governance and Risk, Beau-Jane De Costa and Risk and Audit Manager, Justin Lucas referred to the paper and it was taken as read. The Committee discussed the self-assessment and proposals for continuous improvement of ARIC operations, in light of the prior Item 15 draft Internal Audit Charter and draft ARIC Terms of Reference.

**RECOMMENDATION**

**That Audit, Risk and Improvement Committee receive and note the report and provide any feedback or improvement ideas on ARIC operations.**

Moved: Cllr Scott

Seconded: Cllr Atkins

Carried.

Meeting closed at 4.59 pm.

**Meeting Minutes were approved by the Committee Out of Session on 25 March 2024**

**CHAIRPERSON**

INNER WEST

# Internal Audit Charter

V2

W/03/2024/0022

Item 17

Attachment 2

## INNER WEST

<b>Title</b>	<b>Internal Audit Charter</b> (Charter)
<b>Summary</b>	This Charter confirms the framework for the conduct of the Internal Audit functions administered by Governance and Risk department, consistent with the requirements of the Guidelines for Risk Management and Internal Audit for Local Government in NSW.
<b>Document Type</b>	Policy
<b>Relevant Strategic Plan Objective</b>	Strategic Direction 5: Progressive responsive and effective civic leadership.
<b>Legislative Reference</b>	<i>Local Government Act 1993</i> <i>Local Government Regulation 2021</i> <i>Guidelines for risk management and internal audit for local government in NSW</i>
<b>Related Council Documents</b>	Related policies: <ul style="list-style-type: none"> <li>• Risk Management Policy</li> <li>• Risk Management Procedure</li> <li>• Model Code of Conduct</li> <li>• Fraud and Corruption Control Policy</li> <li>• Fraud and Corruption Control Procedure</li> <li>• Conflict of Interest Policy</li> <li>• Audit, Risk and Improvement Committee Terms of Reference</li> </ul>
<b>Version Control</b>	See page 12.

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## 1 Overview

Council has established the Internal Audit function as a key component of the Council's governance and assurance framework, in compliance with the Local Government (General) Regulation 2021 and the Office of Local Government (OLG) *Guidelines for risk management and internal audit for local government in NSW*. This Charter provides the framework for the conduct of the Internal Audit function in the Council and has been approved by the governing body taking into account the advice of Council's Audit, Risk and Improvement Committee (ARIC).

## 2 Definitions

In this Charter, the following terms have the following meanings:

**Table 1 – Definitions**

Term	Meaning
<b>Audit, Risk and Improvement Committee (ARIC)</b>	<p>The committee at Council responsible for the following matters in relation to Internal Audit:</p> <ul style="list-style-type: none"> <li>• assisting the governing body to identify the resources necessary for the effective functioning of the internal audit function</li> <li>• setting the annual and four-year strategic work plans for the internal audit function, including the audits that will be completed</li> <li>• assessing the findings and recommendations of completed audits and providing the committee's advice and opinion on issues raised to the general manager and governing body of the council</li> <li>• developing the internal audit charter that will guide the work of the internal audit function and how it operates, and</li> <li>• reviewing the performance of the internal audit function.</li> </ul>
<b>Council</b>	Inner West Council.
<b>Council Officers</b>	Inner West Council members of staff (including full-time, part-time, casual and contracted staff).
<b>Councillor</b>	Inner West Council elected representative.
<b>Executive Team</b>	<p>Council's Executive team:</p> <ul style="list-style-type: none"> <li>• General Manager</li> <li>• Director Community</li> </ul>

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- Director Corporate
- Director Infrastructure
- Director Planning
- General Counsel.

### General Manager

The Council Officer responsible for the following matters in relation to Internal Audit, consistent with their role under the Local Government Act (section 355) to conduct the day-to-day management of the Council, with administrative responsibility for internal audit:

- advising the governing body on the resources required for the effective functioning of the internal audit function
- ensuring appropriate administrative support is provided to support the work of the internal audit function – for example, access to council's human resources networks, payroll, work health and safety, office facilities and resources, council information etc
- ensuring that the internal audit function is appropriately positioned within the council to work with external bodies and internal business units and to fulfil its role and responsibilities
- ensuring the internal audit function complies with the International Professional Practices Framework, and
- annually attesting, on behalf of the council, that the council is complying with these Guidelines in relation to internal audit.

The General Manager has no role in the performance of the internal audit function (*e.g. the conduct of internal audits, the audit techniques used and the reporting of internal audit findings to the audit, risk and improvement committee*).

### Internal Audit

Council's internal audit function responsible for providing an independent and objective review and advisory service to the governing body, General Manager and ARIC about the Council's governance processes, risk management and control frameworks and its external accountability obligations. It also assists the Council to improve its business performance.

### LGA

The Inner West Local Government Area.

### LG Act

Local Government Act 1993





**Manager** Any Council Officer who manages, or is in any way responsible for any other Council Officer, Councillor, volunteer or service provider/service partner.

**Senior Manager Governance and Risk and Risk and Audit Manager** The Council Officers responsible for the following:

- managing the day-to-day activities of the council's internal audit activities to ensure they add value to council
- managing the council's internal audit budget
- supporting the operation of the ARIC
- approving internal audit project plans, conducting or supervising audits and assessments and providing independent advice to the audit, risk and improvement committee
- monitoring the council's implementation of corrective actions that arise from the findings of audits
- fulfilling the committee's annual and four-year strategic work plans
- ensuring the council's internal audit activities comply with these Guidelines
- managing internal audit personnel and ensuring that they have the skills necessary to fulfil the role and responsibilities of the internal audit function (where appropriate), and
- contract management and oversight of the outsourced internal audit service provider and any supplementary external providers (where appropriate).

*(herein, collectively termed the "Internal Audit Coordinators")*

**volunteer** A formally recognised, unpaid member of the public who helps provide Council services e.g. Visitor Information Centre/Library.

### 3 Purpose of internal audit

Internal audit is an independent, objective assurance and consulting activity designed to add value and improve the Council's operations. It helps the Council accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control and governance processes<sup>1</sup>.

Internal audit provides an independent and objective review and advisory service to provide advice to the governing body, General Manager and ARIC about the Council's governance processes, risk management and control frameworks and its external

<sup>1</sup> As defined by the International Standards for the Professional Practice of Internal Auditing (2017)

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accountability obligations. It also assists the Council to improve its business performance.

### 4 Independence

Council's Internal Audit function is to be independent of the Council so it can provide an unbiased assessment of the Council's operations and risk and control activities.

The Internal Audit function reports functionally to the Council's ARIC on the results of completed audits and for strategic direction and accountability purposes. The Internal Audit function reports administratively to the General Manager to facilitate day-to-day operations.

Internal audit activities are not subject to direction by the Council and the Council's management has no role in the exercise of the Council's internal audit activities.

The ARIC is responsible for communicating any internal audit issues or information to the governing body. Should the governing body require additional information, a request for the information may be made to the ARIC Chair by Council resolution.

The Chair is only required to provide the information requested by the governing body where the Chair is satisfied that it is reasonably necessary for the governing body to receive the information for the purposes of performing its functions under the LG Act. Individual Councillors are not entitled to request or receive information from the committee.

The General Manager must consult with the Chair of the ARIC before appointing or making decisions affecting the employment of the Internal Audit Coordinators. If dismissed, the General Manager must report the reasons for their dismissal to the governing body.

Where the Chair of the Council's ARIC has any concerns about the treatment of the Internal Audit Coordinators, or any action taken that may compromise their ability to undertake their functions independently, they can report their concerns to the governing body.

The Internal Audit Coordinators are to confirm at least annually to the ARIC the independence of internal audit activities from the Council.

### 5 Authority

Council authorises the Internal Audit function to have full, free and unrestricted access to all functions, premises, assets, personnel, records and other documentation and information that the Internal Audit Coordinators consider necessary for the Internal Audit function to undertake its responsibilities.

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All records, documentation and information accessed while undertaking internal audit activities are to be used solely for the conduct of those activities. The Internal Audit Coordinators, individual internal audit staff and outsourced service providers are responsible and accountable for maintaining the confidentiality of the information they receive when undertaking their work.

All internal audit documentation is to remain the property of Council, including where internal audit services are performed by an external third-party provider.

Information and documents pertaining to the Internal Audit function are not to be made publicly available. The Internal Audit function may only release Council information to external parties that are assisting the Internal Audit function to undertake its responsibilities with the approval of the General Manager, except where it is being provided to an external investigative or oversight agency for the purpose of informing that agency of a matter that may warrant its attention.

## 6 Role

The Internal Audit function is to support the Council's ARIC to review and provide independent advice to the Council in accordance with section 428A of the LG Act. This includes conducting internal audits of Council and monitoring the implementation of corrective actions.

The Internal Audit function is to also play an active role in:

- developing and maintaining a culture of accountability and integrity
- facilitating the integration of risk management into day-to-day business activities and processes, and
- promoting a culture of high ethical standards.

Internal Audit function has no direct authority or responsibility for the activities it reviews.

Internal Audit function has no responsibility for developing or implementing procedures or systems and does not prepare records or engage in Council functions or activities (except in carrying out its own functions).

## 7 Internal Audit Coordinators

### Outsourced internal audit function

Council's Internal Audit function is to be led by members of Council's staff with sufficient skills, knowledge and experience to ensure it fulfils its role and responsibilities to the Council and the ARIC. The Internal Audit Coordinators must be independent, impartial, unbiased and objective when performing their work and free from any conflicts of interest.

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Responsibilities of the Internal Audit Coordinators include:

- contract management
- managing the internal audit budget
- ensuring the external provider completes internal audits in line with the ARIC's annual work plan and four-year strategic work plan
- forwarding audit reports by the external provider to the ARIC
- acting as a liaison between the external provider and the ARIC
- monitoring the Council's implementation of corrective actions that arise from the findings of audits and reporting progress to the ARIC, and
- assisting the ARIC to ensure the Council's internal audit activities comply with the Guidelines for risk management and internal audit for local government in NSW.

### 8 Out-sourced internal audit team

Council is to contract an external third-party provider to undertake its internal audit activities. To ensure the independence of the external provider, the Internal Audit Coordinators are to ensure the external provider:

- does not conduct any audits on specific Council operations or areas that they have worked on within the last two years
- is not the same provider conducting the Council's external audit
- is not the auditor of any contractors of the Council that may be subject to the internal audit, and
- can meet the Council's obligations under the *Guidelines for risk management and internal audit for local government in NSW*.

The Internal Audit Coordinators must consult with the ARIC and General Manager regarding the appropriateness of the skills, knowledge and experience of any external provider before they are engaged by the Council.

### 9 Performing internal audit activities

The work of the Internal Audit function is to be thoroughly planned and executed. The Council's ARIC must develop a strategic work plan every four years to ensure that the matters listed in Schedule 1 are reviewed by the committee and considered by the Internal Audit function when developing their risk-based program of internal audits. The strategic work plan must be reviewed at least annually to ensure it remains appropriate.

The committee must also develop an annual work plan to guide the work of the Internal Audit function over the forward year.

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All internal audit activities are to be performed in a manner that is consistent with relevant professional standards including the International Standards for the Professional Practice of Internal Auditing issued by the Institute of Internal Auditors and AS/NZS ISO 31000 Risk Management (or equivalent as amended from time to time).

The Internal Audit Coordinators will provide the findings and recommendations of internal audits to the ARIC at the end of each audit. Each report will include a response from the relevant senior manager.

The Internal Audit Coordinators will establish an ongoing monitoring system to follow up Council's progress in implementing corrective actions.

The General Manager, in consultation with the ARIC, will develop and maintain policies and procedures to guide the operation of the Council's Internal Audit function.

The Internal Audit Coordinators will ensure that the ARIC is advised at each of the committee's meetings of the internal audit activities completed during that quarter, progress in implementing the annual work plan and progress made implementing corrective actions.

## 10 Conduct

Internal audit personnel must comply with the Council's Model Code of Conduct. Complaints about breaches of Council's Model Code of Conduct by internal audit personnel are to be dealt with in accordance with the Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW.

The General Manager must consult with the Council's ARIC before any disciplinary action is taken against the Internal Audit Coordinators in response to a breach of the Council's Model Code of Conduct.

Internal auditors must also comply with the Code of Ethics for the Professional Practice of Internal Auditing issued by the Institute of Internal Auditors.

## 11 Administrative arrangements

### ARIC meetings

The Internal Audit Coordinators will attend ARIC meetings as independent non-voting observers. The Internal Audit Coordinators can be excluded from meetings by the committee at any time.

The Internal Audit Coordinators must meet separately with the ARIC at least once per year.

The Internal Audit Coordinators can meet with the chair of the ARIC at any time, as necessary, between committee meetings.

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### External audit

Internal and external audit activities will be coordinated to help ensure the adequacy of overall audit coverage and to minimise duplication of effort.

Periodic meetings and contact between internal and external audit will be held to discuss matters of mutual interest and to facilitate coordination.

External audit will have full and free access to all internal audit plans, working papers and reports.

### Dispute resolution

The Internal Audit function should maintain an effective working relationship with the Council and the ARIC and seek to resolve any differences they may have in an amicable and professional way by discussion and negotiation.

In the event of a disagreement between the Internal Audit function and the Council, the dispute is to be resolved by the General Manager and/or the ARIC. Disputes between the Internal Audit function and the ARIC are to be resolved by the governing body.

Unresolved disputes regarding compliance with statutory or other requirements are to be referred to the Departmental Chief Executive of the OLG in writing.

## 12 Breaches of the Charter

Breaches of this Charter may result in an investigation of the alleged breach in line with relevant Council policies including the Model Code of Conduct.

Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.

## 13 Administrative changes

From time-to-time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made including branding, Council Officer titles or department changes and legislative name or title changes are considered minor in nature and not required to be formally endorsed.

## 14 Review of the Charter

The Council's ARIC must review the performance of the Internal Audit function each year and report its findings to the governing body. A strategic review of the performance of the Internal Audit function must be conducted each Council term that considers the views of an external party with a strong knowledge of internal audit and reported to the Council.



This charter is to be reviewed annually by the ARIC and once each council term by the Council. Any substantive changes are to be approved by the Council.

## Further information

For further information on Council's internal audit activities, contact Council's Internal Audit Coordinators on 02 9392 5000.

## 15 Version Control – Policy History

This policy will be formally reviewed every three years from the date of adoption and as required.

Governance use only:

Document	Internal Audit Charter	Uncontrolled Copy When Printed	
Custodian	Senior Manager Governance and Risk	Version #	Version 2
Adopted By	Council	ECM Document #	38787930
Next Review Date	30 June 2025		

Amended by	Changes made	Date Adopted
Governance & Risk	New Charter – ECM 15691792	27 September 2016
Governance & Risk	Revised document adopted by Audit, Risk and Improvement Committee, consistent with Model Internal Audit Charter issued by Office of Local Government in its (November 2023) <i>Guidelines for Risk Management and Internal Audit</i>	20 March 2024
Governance & Risk	Revised document – adopted by Council	Pends 9 April 2024 Council meeting



## Schedule 1 – Internal Audit function responsibilities

### Audit

#### Internal audit

- Conduct or commission external service providers to conduct internal audits as directed by the Council's ARIC.
- Implement the Council's annual and four-year strategic internal audit work plans.
- Monitor the implementation by the Council of corrective actions.
- Assist the Council to develop and maintain a culture of accountability and integrity.
- Facilitate the integration of risk management into day-to-day business activities and processes.
- Promote a culture of high ethical standards.

#### External audit

Collaborate with the Financial Reporting and Control Manager and Chief Financial Officer to:

- Provide input and feedback on the financial statement and performance audit coverage proposed by external audit and provide feedback on the audit services provided.
- Review all external plans and reports in respect of planned or completed audits and monitor the Council's implementation of audit recommendations.
- Provide advice on action taken on significant issues raised in relevant external audit reports and better practice guides.

### Risk

#### Risk management

Review and advise:

- if the Council's has in place a current and appropriate risk management framework that is consistent with the Australian risk management standard
- whether the Council's risk management framework is adequate and effective for identifying and managing the risks the Council faces, including those associated with individual projects, programs and other activities
- if risk management is integrated across all levels of the Council and across all processes, operations, services, decision-making, functions and reporting



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- of the adequacy of risk reports and documentation, for example, the Council's risk register and risk profile
- whether a sound approach has been followed in developing risk management plans for major projects or undertakings
- whether appropriate policies and procedures are in place for the management and exercise of delegations
- if the Council has taken steps to embed a culture which is committed to ethical and lawful behaviour
- if there is a positive risk culture within the Council and strong leadership that supports effective risk management
- of the adequacy of staff training and induction in risk management
- how the Council's risk management approach impacts on the Council's insurance arrangements
- of the effectiveness of the Council's management of its assets, and
- of the effectiveness of business continuity arrangements, including business continuity plans, disaster recovery plans and the periodic testing of these plans.

### Internal controls

Review and advise:

- whether the Council's approach to maintaining an effective internal audit framework, including over external parties such as contractors and advisors, is sound and effective
- whether the Council has in place relevant policies and procedures and that these are periodically reviewed and updated
- whether appropriate policies and procedures are in place for the management and exercise of delegations
- whether staff are informed of their responsibilities and processes and procedures to implement controls are complied with
- if the Council's monitoring and review of controls is sufficient, and
- if internal and external audit recommendations to correct internal control weaknesses are implemented appropriately.

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### Compliance

Review and advise of the adequacy and effectiveness of the Council's compliance framework, including:

- if the Council has appropriately considered legal and compliance risks as part of the Council's risk management framework
- how the Council manages its compliance with applicable laws, regulations, policies, procedures, codes, and contractual arrangements, and
- whether appropriate processes are in place to assess compliance.

### Fraud and corruption

Review and advise of the adequacy and effectiveness of the Council's fraud and corruption prevention framework and activities, including whether the Council has appropriate processes and systems in place to capture and effectively investigate fraud-related information.

### Financial management

Review and advise:

- if the Council is complying with accounting standards and external accountability requirements
- of the appropriateness of the Council's accounting policies and disclosures
- of the implications for the Council of the findings of external audits and performance audits and the Council's responses and implementation of recommendations
- whether the Council's financial statement preparation procedures and timelines are sound
- the accuracy of the Council's annual financial statements prior to external audit, including:
  - management compliance/representations
  - significant accounting and reporting issues
  - the methods used by the Council to account for significant or unusual transactions and areas of significant estimates or judgements
  - appropriate management signoff on the statements
- if effective processes are in place to ensure financial information included in the Council's report is consistent with signed financial statements
- if the Council's financial management processes are adequate
- the adequacy of cash management policies and procedures

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- if there are adequate controls over financial processes, for example:
  - appropriate authorisation and approval of payments and transactions
  - adequate segregation of duties
  - timely reconciliation of accounts and balances
  - review of unusual and high value purchases
- if policies and procedures for management review and consideration of the financial position and performance of the Council are adequate
- if the Council's grants and tied funding policies and procedures are sound.

### Governance

Review and advise of the adequacy of the Council governance framework, including its:

- decision-making processes
- implementation of governance policies and procedures
- reporting lines and accountability
- assignment of key roles and responsibilities
- committee structure
- management oversight responsibilities
- human resources and performance management activities
- reporting and communication activities
- information and communications technology (ICT) governance, and
- management and governance of the use of data, information and knowledge.

### Improvement

#### Strategic planning

Review and advise:

- of the adequacy and effectiveness of the Council's integrated, planning and reporting (IP&R) processes
- if appropriate reporting and monitoring mechanisms are in place to measure progress against objectives, and
- whether the Council is successfully implementing and achieving its IP&R objectives and strategies.

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### Service reviews and business improvement

Review and advise:

- if the Council has robust systems to set objectives and goals to determine and deliver appropriate levels of service to the community and business performance
- if appropriate reporting and monitoring mechanisms are in place to measure service delivery to the community and overall performance, and
- how the Council can improve its service delivery and the Council's performance of its business and functions generally

### Performance data and measurement

Review and advise:

- if the Council has a robust system to determine appropriate performance indicators to measure the achievement of its strategic objectives
- if the performance indicators the Council uses are effective, and
- of the adequacy of performance data collection and reporting.

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### Schedule 2 – Internal Audit Universe

This schedule provides context to potential audit coverage across the five core business directorates of Inner West Council. The Internal Audit Universe is a living document and planning tool used by Council and its ARIC to ensure areas of potential risk across Council are adequately considered and factored into internal audit planning.

This document is updated not less than yearly as part of forward planning or as structural changes or risk profiles vary. Topics in **bold** are presently assessed as of higher priority.

#### Inner West Council – Internal Audit Universe

Local Government Audit Area	Local Government Internal Audit Universe	IWC Core Business Directorates				
		General Manager	Community	Corporate	Infrastructure	Planning
Operations	<b>Records management</b>			✓		
	Fleet Management				✓	
	Change Management			✓		
	Customer experience		✓	✓		
	Project management governance	✓			✓	✓
	Development Applications					✓
	Waste Management				✓	✓
Strategy & Business Development	<b>Contract Management</b>			✓	✓	✓
	Stakeholder Management			✓		
	Council Business Enterprises	✓		✓		
	Management of strategic projects and change	✓		✓	✓	✓
	Social media management		✓	✓		
	<b>Business Continuity Plan</b>			✓		
	Grants & Sponsorships	✓	✓			
Asset Management	Reconciliation Action Plan	✓	✓			
	<b>Outsourced maintenance</b>				✓	✓
	<b>Asset planning</b>				✓	✓
	Capital works delivery				✓	
	Facility development & commissioning		✓		✓	✓
Environment & Sustainability	Council Facilities & Infrastructure		✓		✓	✓
	<b>Environmental management</b>					✓
	<b>Sustainability Governance</b>			✓		✓
	Emissions					✓
	Green investments commitments			✓		✓
	<b>ESG strategy and reporting</b>					✓
	Human rights / social audit	✓	✓			

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Local Government Audit Area	Local Government Internal Audit Universe	IWC Core Business Directorates				
		General Manager	Community	Corporate	Infrastructure	Planning
	Climate Change Readiness Assessment	✓				✓
Finance	Procurement			✓		
	Purchasing & AP			✓		
	Treasury			✓		
	Payroll processes	✓		✓		
	GST Compliance			✓		
	Expense Management			✓		
	Budgeting & forecasts			✓		
	Core financial processes (data analytics driven insights)			✓		
	Financial Management & Sustainability			✓		
People & Culture	Hire to Retire	✓				
	Learning and development	✓				
	Recruitment & Staff attraction	✓				
	Communication	✓				
	Training management	✓				
	Workforce planning & Management	✓				
	Rostering, overtime & relief	✓				
	Temporary & agency staff engagement	✓				
	Diversity & Inclusion	✓				
Work, Health & Safety	WHS framework maturity	✓				
	WHS safety audits	✓				✓
	Safety assurance & critical risks	✓				
	Child Protection	✓	✓			
	Community Wellbeing		✓			
	WHS management system	✓				
	Pandemic/ Disaster	✓		✓		
	Community Safety		✓			
	Community Service delivery		✓			
	Disaster recovery			✓		
	Incident reporting management	✓				
Governance, Risk, Regulatory & Compliance	Assurance mapping			✓		
	Enterprise risk management			✓		
	Legal & regulatory compliance	✓		✓		✓
	Executive & management reporting	✓		✓		
	Fraud and corruption			✓		

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Local Government Audit Area	Local Government Internal Audit Universe	IWC Core Business Directorates				
		General Manager	Community	Corporate	Infrastructure	Planning
	Compliance Framework			✓		
	Conflict of Interest	✓		✓		
	Stakeholder management			✓		
	Business continuity			✓		
	Program management			✓	✓	✓
	Regulatory compliance	✓		✓		
	Civil Liability		✓	✓		
	Confidentiality	✓		✓		
	Governance			✓		
Technology & Cyber	<b>IT disaster recovery</b>			✓		
	IT third party management			✓		
	Digital transformation governance			✓		
	<b>Cyber security</b>			✓		
	System integration health-check			✓		
	ICT user access management			✓		
	<b>Privacy</b>			✓		
	IT planning & governance			✓		
	IT change Management			✓		
	Application controls			✓		
	Operational Technology			✓		
	<b>Data Governance</b>			✓		
	<b>Technology One implementation</b>			✓		



# Audit, Risk and Improvement Committee Terms of Reference

V4

W/03/2024/0022

Item 17

Attachment 3



## INNER WEST

<b>Title</b>	<b>Audit, Risk and Improvement Committee Terms of Reference</b>
<b>Summary</b>	The Terms of Reference set out the Audit Risk & Improvement Committee (ARIC)'s objectives, authority, composition and tenure, roles and responsibilities, reporting and administrative arrangements.
<b>Document Type</b>	Terms of Reference
<b>Relevant Strategic Plan Objective</b>	Strategic Direction 5: Progressive responsive and effective civic leadership.
<b>Legislative Reference</b>	<i>Local Government Act 1993</i> , section 428A
<b>Related Council Documents</b>	Model Code of Conduct
<b>Version Control</b>	See page 13

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# INNER WEST

## 1 Introduction

- 1.1 Inner West Council (Council) has established the Audit, Risk and Improvement Committee ('Committee' or 'ARIC') in compliance with section 428A of the *Local Government Act 1993*. These terms of reference set out the Committee's objectives, authority, composition and tenure, roles and responsibilities, reporting and administrative arrangements.
- 1.2 These terms of reference have effect from 1 July 2024.

## 2 Objective

- 2.1 The objective of Council's ARIC is to provide independent assurance to Council by monitoring, reviewing and providing advice about the Council's governance processes, compliance, risk management and control frameworks, external accountability obligations and overall performance.

## 3 Independence

- 3.1 The Committee is to be independent to ensure it has no real or perceived bias or conflicts of interest that may interfere with its ability to act independently and provide Council with robust, objective and unbiased advice and assurance.
- 3.2 The Committee is to provide an advisory and assurance role only and is to have no administrative function, delegated financial responsibility or any management functions of the Council. The Committee will provide independent advice to the Council that is informed by the Council's internal audit and risk management activities and information and advice provided by Council relevant external bodies and subject matter experts.
- 3.3 The Committee must at all times ensure it maintains a direct reporting line to and from the Council's internal audit function and act as a mechanism for internal audit to report to the governing body and general manager on matters affecting the performance of the internal audit function.

## 4 Authority

- 4.1 Council authorises the Committee, for the purposes of exercising its responsibilities, to:
  - access any information it needs from Council;
  - use any Council resources it needs;
  - have direct and unrestricted access to the General Manager and senior management of the Council;

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- Seek the General Manager's permission to meet with any other Council staff member or contractor;
- Discuss any matters with the external auditor or other external parties;
- Request the attendance of any employee at committee meetings, and
- Obtain external legal or other professional advice in line with Council's procurement policies (following budgetary consideration and consultation with the General Manager).

4.2 Information and documents pertaining to the committee, other than its Minutes, are confidential and are not to be made publicly available. The committee may only release Council information to external parties that are assisting the committee to fulfil its responsibilities with the approval of the General Manager, except where it is being provided to an external investigative or oversight agency for the purpose of informing that agency of a matter that may warrant its attention.

### 5 Composition and Tenure

- 5.1 The Committee will consist of an independent Chairperson and two independent members who have voting rights and one non-voting councillor/board member, as required under the Local Government (General) Regulation 2021.
- 5.2 The governing body is to appoint the Chairperson and members of the committee. Current committee members are published on the Council website.
- 5.3 All committee members must meet the independence and eligibility criteria prescribed under the Local Government (General) Regulation 2021.
- 5.4 Members will be appointed for up to a four-year term. Members can be reappointed for one further term, but the total period of continuous membership cannot exceed eight years. This includes any term as Chairperson of the committee. Members who have served an eight-year term (either as a member or as chairperson) must have a two-year break from serving on the committee before being appointed again. To preserve the committee's knowledge of the Council, ideally, no more than one member should retire from the committee because of rotation in any one year.
- 5.5 The terms and conditions of each member's appointment to the committee are to be set out in a letter of appointment. New members will be thoroughly inducted to their role and receive relevant information and briefings on their appointment to assist them to meet their responsibilities.
- 5.6 Prior to approving the reappointment or extension of the chairperson's or an independent member's term, the governing body is to undertake an assessment of the chairperson's or committee member's performance. Reappointment of the Chairperson or a committee



- 5.7 member is also to be subject to that person still meeting the independence and eligibility requirements prescribed under the Local Government (General) Regulation 2021.
- 5.8 Members of the committee must possess and maintain a broad range of skills, knowledge and experience relevant to the operations, governance and financial management of the Council, the environment in which the Council operates, and the contribution that the committee makes to the Council. At least one member of the committee must have accounting or related financial management experience with an understanding of accounting and auditing standards in a local government environment. All members should have sufficient understanding of the Council's financial reporting responsibilities to be able to contribute to the committee's consideration of the Council's annual financial statements.

## 6 Role

- 6.1 As required under section 428A of the Local Government Act 1993 (the Act), the role of the committee is to review and provide independent advice to the Council regarding the following aspects of the Council's operations:
  - compliance
  - risk management
  - fraud control
  - financial management
  - governance
  - implementation of the strategic plan, delivery program and strategies
  - service reviews
  - collection of performance measurement data by the Council, and
  - internal audit
- 6.2 The committee must also provide information to the Council for the purpose of improving the Council's performance of its functions.
- 6.3 The committee's specific audit, risk and improvement responsibilities under section 428A of the Act are outlined in Schedule 1 to these terms of reference.
- 6.4 The committee will act as a forum for consideration of the Council's internal audit function and oversee its planning, monitoring and reporting to ensure it operates effectively.
- 6.5 The committee has no power to direct external audit or the way it is planned and undertaken but will act as a forum for the consideration of external audit findings.
- 6.6 The committee is directly responsible and accountable to the governing body for the exercise of its responsibilities. In carrying out its responsibilities, the committee

## INNER WEST

must at all times recognise that primary responsibility for management of the Council rests with the governing body and the General Manager.

- 6.7 The responsibilities of the committee may be revised or expanded in consultation with, or as requested by, the governing body from time to time.

## 7 Responsibilities of members

### Independent members

- 7.1 The Chairperson and members of the committee are expected to understand and observe the requirements of the Office of Local Government's Guidelines for risk management and internal audit for local government in NSW. Members are also expected to:

- make themselves available as required to attend and participate in meetings
- contribute the time needed to review and understand information provided to it
- apply good analytical skills, objectivity and judgement
- act in the best interests of the Council
- have the personal courage to raise and deal with tough issues, express opinions frankly, ask questions that go to the fundamental core of the issue and pursue independent lines of inquiry
- maintain effective working relationships with the Council
- have strong leadership qualities (chairperson)
- lead effective committee meetings (chairperson), and
- oversee the Council's internal audit function (chairperson).

### Councillor members (if applicable)

- 7.2 To preserve the independence of the committee, the Councillor member of the committee is a non-voting member. Their role is to:

- relay to the committee any concerns the governing body may have regarding the Council and issues being considered by the committee
- provide insights into local issues and the strategic priorities of the Council that would add value to the committee's consideration of agenda items
- advise the governing body (as necessary) of the work of the committee and any issues arising from it, and
- assist the governing body to review the performance of the committee.

- 7.3 Issues or information the councillor member raises with or provides to the committee must relate to the matters listed in Schedule 1 and issues being considered by the committee.



- 7.4 The Councillor member of the committee must conduct themselves in a non-partisan and professional manner. The Councillor member of the committee must not engage in any conduct that seeks to politicise the activities of the committee or the internal audit function or that could be seen to do so.
- 7.5 If the Councillor member of the committee engages in such conduct or in any other conduct that may bring the committee and its work into disrepute, the Chairperson of the committee may recommend to the Council, that the Councillor member be removed from membership of the committee. Where the Council does not agree to the committee chairperson's recommendation, the Council must give reasons for its decision in writing to the chairperson.

## Conduct

- 7.6 Independent committee members are required to comply with the Council's code of conduct.
- 7.7 Complaints alleging breaches of the Council's code of conduct by an independent committee member are to be dealt with in accordance with the Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW. The General Manager must consult with the governing body before taking any disciplinary action against an independent committee member in response to a breach of the Council's code of conduct.

## Conflicts of interest

- 7.8 Once a year, committee members must provide written declarations to the Council stating that they do not have any conflicts of interest that would preclude them from being members of the committee. Independent committee members are 'designated persons' for the purposes of the Council's code of conduct and must also complete and submit returns of their interests.
- 7.9 Committee members and observers must declare any pecuniary or non-pecuniary conflicts of interest they may have in a matter being considered at the meeting at the start of each meeting or as soon as they become aware of the conflict of interest. Where a committee member or observer declares a pecuniary or a significant non-pecuniary conflict of interest, they must remove themselves from committee deliberations on the issue. Details of conflicts of interest declared at meetings must be appropriately minuted.

## Standards

- 7.10 Committee members are to conduct their work in accordance with the International Standards for the Professional Practice of Internal Auditing issued by



the Institute of Internal Auditors and the current Australian risk management standard, where applicable.

## 8 Work plans

- 8.1 The work of the committee is to be thoroughly planned and executed. The committee must develop a strategic work plan every four years to ensure that the matters listed in Schedule 1 are reviewed by the committee and considered by the internal audit function when developing their risk-based program of internal audits. The strategic work plan must be reviewed at least annually to ensure it remains appropriate.
- 8.2 The committee may, in consultation with the governing body, vary the strategic work plan at any time to address new or emerging risks. The governing body may also, by resolution, request the committee to approve a variation to the strategic work plan. Any decision to vary the strategic work plan must be made by the committee.
- 8.3 The committee must also develop an annual work plan to guide its work, and the work of the internal audit function over the forward year.
- 8.4 The committee may, in consultation with the governing body, vary the annual work plan to address new or emerging risks. The governing body may also, by resolution, request the committee to
- 8.5 approve a variation to the annual work plan. Any decision to vary the annual work plan must be made by the committee.
- 8.6 When considering whether to vary the strategic or annual work plans, the committee must consider the impact of the variation on the internal audit function's existing workload and the completion of pre-existing priorities and activities identified under the work plan.

## 9 Assurance reporting

- 9.1 The committee must regularly report to the Council to ensure that it is kept informed of matters considered by the committee and any emerging issues that may influence the strategic direction of the Council or the achievement of the Council's goals and objectives.
- 9.2 The committee will provide an update to the governing body and the General Manager of its activities and opinions after every committee meeting.
- 9.3 The committee will provide an annual assessment to the governing body and the General Manager on the committee's work and its opinion on how the Council is performing.



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- 9.4 The committee will provide a comprehensive assessment every council term of the matters listed in Schedule 1 to the governing body and the General Manager.
- 9.5 The committee may at any time report to the governing body or the General Manager on any other matter it deems of sufficient importance to warrant their attention. The Mayor and the Chairperson of the committee may also meet at any time to discuss issues relating to the work of the committee.
- 9.6 Should the governing body require additional information, a request for the information may be made to the Chairperson by resolution. The Chairperson is only required to provide the information requested by the governing body where the Chairperson is satisfied that it is reasonably necessary for the governing body to receive the information for the purposes of performing its functions under the Local Government Act. Individual Councillors are not entitled to request or receive information from the committee.

## 10 Administrative arrangements

### Meetings

- 10.1 The committee will meet at least 4 times per year, including a special meeting to review the Council's financial statements.
- 10.2 The committee can hold additional meetings when significant unexpected issues arise, or if the Chairperson is asked to hold an additional meeting by a committee member, the General Manager or the governing body.
- 10.3 Committee meetings can be held in person, by telephone or videoconference. Proxies are not permitted to attend meetings if a committee member cannot attend.
- 10.4 A quorum will consist of a majority of independent voting members. Where the vote is tied, the Chairperson has the casting vote.
- 10.5 The Chairperson of the committee will decide the agenda for each committee meeting. Each committee meeting is to be minuted to preserve a record of the issues considered and the actions and decisions taken by the committee.
- 10.6 The Mayor, General Manager and the Internal Audit Coordinators should attend committee meetings as non-voting observers. The external auditor (or their representative) is to be invited to each committee meeting as an independent observer. The Chairperson can request the Council's Chief Financial Officer or equivalent, Senior Manager Governance and Risk, Directors, Senior Managers, any Councillors, any employee/contractor of the council and any subject matter expert to attend committee meetings. Where requested to attend a meeting, persons must attend the meeting where possible and provide any information

## INNER WEST

requested. Observers have no voting rights and can be excluded from a meeting by the Chairperson at any time. Councillors are invited to attend as Observers.

- 10.7 The committee can hold closed meetings whenever it needs to discuss confidential or sensitive issues with only voting members of the committee present.
- 10.8 The committee must meet separately with the internal audit coordinator and the Council's external auditor at least once each year.

### Dispute resolution

- 10.9 Members of the committee and the Council's management should maintain an effective working relationship and seek to resolve any differences they may have in an amicable and professional way by discussion and negotiation.
- 10.10 In the event of a disagreement between the committee and the General Manager or other senior managers, the dispute is to be resolved by the governing body.
- 10.11 Unresolved disputes regarding compliance with statutory or other requirements are to be referred to the Departmental Chief Executive of the Office of Local Government in writing.

### Secretariat

- 10.12 The General Manager will nominate a staff member to provide secretariat support to the committee.
- 10.13 The Secretariat will ensure the agenda for each meeting and supporting papers are circulated after approval from the Chairperson at least 1 week before the meeting and ensure that minutes of meetings are prepared and maintained.
- 10.14 Draft Minutes must be approved by the Chairperson and circulated within three weeks of the meeting to each member. These Draft Minutes will also be circulated to Councillors.
- 10.15 Out-of-session approval of draft Minutes: Draft Minutes may be approved by a circular resolution (whether hardcopy or electronically) of voting members of the ARIC and signed by the Chairperson (whether hardcopy or electronically).
- 10.16 In-session approval of Draft Minutes: If not approved out of session, the Draft Minutes are to be approved at the following ARIC and signed by the Chairperson (whether hardcopy or electronically).
- 10.17 The Approved Minutes are to be subsequently reported to the next Council meeting and after being adopted by the Council, published to Council's website. Draft Minutes are not publicly available.
- 10.18 The Approved Minutes of a meeting may be amended to correct typographical or administrative errors, so long as the changes do not alter the substance of any



decision made. Any such changes are to be endorsed by the Chairperson prior to their being made and reported to the next ARIC meeting.

## 11 Resignation and dismissal of members

- 11.1 Where the Chairperson or a committee member is unable to complete their term or does not intend to seek reappointment after the expiry of their term, they should give [agreed timeframe] notice to the Chairperson and the governing body prior to their resignation to allow the Council to ensure a smooth transition to a new Chairperson or committee member.
- 11.2 The governing body can, by resolution, terminate the appointment of the Chairperson or an independent committee member before the expiry of their term where that person has:
  - breached the council's code of conduct
  - performed unsatisfactorily or not to expectations
  - declared, or is found to be in, a position of a conflict of interest which is unresolvable
  - been declared bankrupt or found to be insolvent
  - experienced an adverse change in business status
  - been charged with a serious criminal offence
  - been proven to be in serious breach of their obligations under any legislation, or
  - experienced an adverse change in capacity or capability.
- 11.3 The position of a Councillor member on the committee can be terminated at any time by the governing body by resolution.

### Review arrangements

- 11.4 At least once every council term, the governing body must review or arrange for an external review of the effectiveness of the committee.
- 11.5 These terms of reference must be reviewed annually by the committee and once each council term by the governing body. Any substantive changes are to be approved by the governing body.

## 12 Further information

- 12.1 For further information on Council's ARIC contact the Senior Manager Governance and Risk on +61 2 9392 5589.



## 13 Administrative Changes

13.1 From time-to-time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made including branding, Council Officer titles or department changes and legislative name or title changes which are considered minor in nature and not required to be formally endorsed.

## 14 Version Control – Terms of Reference History

This policy will be formally reviewed every three years from the date of adoption and as required.

Governance use only:

Document	Audit, Risk and Improvement Committee Terms of Reference	Uncontrolled Copy When Printed	
Custodian	Senior Manager, Governance & Risk	Version #	Version 4
Adopted By	Council	ECM Document #	36770368
Next Review Date	30 June 2025		

Amended by	Changes made	Date Adopted
Governance & Risk	New IWC Charter created	31 Oct 2017
Governance & Risk	Changes to membership, appointment and quorum	24 April 2018
Governance & Risk	Significant updates to the entire document as part of the required review to align document to, as far as practicable, the new draft OLG guidelines Risk Mgmt. & Internal Audit for Local Councils in NSW	9 Aug 2022
Governance & Risk	Amendments to clause 8.6 <i>Secretariat</i> to enable ARIC to approve minutes out of session.	8 August 2023
Governance & Risk	Revised document adopted by ARIC, consistent with Model requirements issued by Office of Local Government in its (November 2023) <i>Guidelines for Risk Management and Internal Audit</i>	20 March 2024
Governance & Risk	Revised document – adopted by Council	Pends 9 April 2024 Council meeting



## Schedule 1 Audit, Risk and Improvement Committee Responsibilities

### Audit

#### Internal audit

- Provide overall strategic oversight of internal audit activities
- Act as a forum for communication between the governing body, [general manager/executive officer], senior management, the internal audit function and external audit
- Coordinate, as far as is practicable, the work programs of internal audit and other assurance and review functions
- Review and advise the Council:
  - on whether the Council is providing the resources necessary to successfully deliver the internal audit function
  - if the Council is complying with internal audit requirements, including conformance with the International Professional Practices Framework
  - if the Council's internal audit charter is appropriate and whether the internal audit policies and procedures and audit/risk methodologies used by the Council are suitable
  - of the strategic four-year work plan and annual work plan of internal audits to be undertaken by the Council's internal audit function
  - if the Council's internal audit activities are effective, including the performance of the internal audit coordinator and the internal audit function
  - of the findings and recommendations of internal audits conducted, and corrective actions needed to address issues raised
  - of the implementation by the Council of these corrective actions
  - on the appointment of the internal audit coordinator and external providers, and
  - if the internal audit function is structured appropriately and has sufficient skills and expertise to meet its responsibilities

#### External audit

- Act as a forum for communication between the governing body, [general manager/executive officer], senior management, the internal audit function and external audit
- Coordinate as far as is practicable, the work programs of internal audit and external audit

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- Provide input and feedback on the financial statement and performance audit coverage proposed by external audit and provide feedback on the audit services provided
- Review all external plans and reports in respect of planned or completed audits and monitor Council's implementation of audit recommendations
- Provide advice to the governing body and/or [general manager/executive officer] on action taken on significant issues raised in relevant external audit reports and better practice guide

### Risk

#### Risk management

Review and advise the Council:

- if the Council's has in place a current and appropriate risk management framework that is consistent with the Australian risk management standard
- whether the Council is providing the resources necessary to successfully implement its risk management framework
- whether the Council's risk management framework is adequate and effective for identifying and managing the risks the Council faces, including those associated with individual projects, programs and other activities
- if risk management is integrated across all levels of the Council and across all processes, operations, services, decision-making, functions and reporting
- of the adequacy of risk reports and documentation, for example, the Council's risk register and risk profile
- whether a sound approach has been followed in developing risk management plans for major projects or undertakings
- whether appropriate policies and procedures are in place for the management and exercise of delegations
- if the Council has taken steps to embed a culture which is committed to ethical and lawful behaviour
- if there is a positive risk culture within the Council and strong leadership that supports effective risk management
- of the adequacy of staff training and induction in risk management
- how the Council's risk management approach impacts on the Council's insurance arrangements
- of the effectiveness of the Council's management of its assets, and
- of the effectiveness of business continuity arrangements, including business continuity plans, disaster recovery plans and the periodic testing of these plans.

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### Internal controls

Review and advise the Council:

- whether the Council's approach to maintaining an effective internal audit framework, including over external parties such as contractors and advisors, is sound and effective
- whether the Council has in place relevant policies and procedures and that these are periodically reviewed and updated
- whether appropriate policies and procedures are in place for the management and exercise of delegations
- whether staff are informed of their responsibilities and processes and procedures to implement controls are complied with
- if the Council's monitoring and review of controls is sufficient, and
- if internal and external audit recommendations to correct internal control weaknesses are implemented appropriately.

### Compliance

Review and advise the Council of the adequacy and effectiveness of the Council's compliance framework, including:

- if the Council has appropriately considered legal and compliance risks as part of the Council's risk management framework
- how the Council manages its compliance with applicable laws, regulations, policies, procedures, codes, and contractual arrangements, and
- whether appropriate processes are in place to assess compliance.

### Fraud and corruption

Review and advise the Council of the adequacy and effectiveness of the Council's fraud and corruption prevention framework and activities, including whether the Council has appropriate processes and systems in place to capture and effectively investigate fraud-related information.

### Financial management

Review and advise the Council:

- if the Council is complying with accounting standards and external accountability requirements
- of the appropriateness of the Council's accounting policies and disclosures
- of the implications for the Council of the findings of external audits and performance audits and the Council's responses and implementation of recommendations
- whether the Council's financial statement preparation procedures and timelines are sound
- the accuracy of the Council's annual financial statements prior to external audit, including:

## INNER WEST

- management compliance/representations
- significant accounting and reporting issues
- the methods used by the Council to account for significant or unusual transactions and areas of significant estimates or judgements
- appropriate management signoff on the statements
- if effective processes are in place to ensure financial information included in the Council's annual report is consistent with signed financial statements
- if the Council's financial management processes are adequate
- the adequacy of cash management policies and procedures
- if there are adequate controls over financial processes, for example:
  - appropriate authorisation and approval of payments and transactions
  - adequate segregation of duties
  - timely reconciliation of accounts and balances
  - review of unusual and high value purchases
- if policies and procedures for management review and consideration of the financial position and performance of the Council are adequate
- if the Council's grants and tied funding policies and procedures are sound.

### Governance

Review and advise the Council regarding its governance framework, including the Council's:

- decision-making processes
- implementation of governance policies and procedures
- reporting lines and accountability
- assignment of key roles and responsibilities
- committee structure
- management oversight responsibilities
- human resources and performance management activities
- reporting and communication activities
- information and communications technology (ICT) governance, and
- management and governance of the use of data, information and knowledge

### Improvement

### Strategic planning

Review and advise the Council:

- of the adequacy and effectiveness of the Council's integrated, planning and reporting (IP&R) processes
- if appropriate reporting and monitoring mechanisms are in place to measure progress against objectives, and
- whether the Council is successfully implementing and achieving its IP&R objectives and strategies.





## Service reviews and business improvement

- Act as a forum for communication and monitoring of any audits conducted by external bodies and the implementation of corrective actions (for example, NSW government agencies, Commonwealth government agencies, insurance bodies)
- Review and advise the Council:
  - If the Council has robust systems to set objectives and goals to determine and deliver appropriate levels of service to the community and business performance
  - if appropriate reporting and monitoring mechanisms are in place to measure service delivery to the community and overall performance, and
  - how the Council can improve its service delivery and the Council's performance of its business and functions generally

## Performance data and measurement

Review and advise the Council:

- if the Council has a robust system to determine appropriate performance indicators to measure the achievement of its strategic objectives
- if the performance indicators the Council uses are effective, and
- of the adequacy of performance data collection and reporting.

**Item No:** C0424(1) Item 18  
**Subject:** OUTCOME OF INNER WEST COUNCIL'S DE-AMALGAMATION BUSINESS CASE  
**Prepared By:** Beau-Jane De Costa - Senior Manager Governance and Risk  
**Authorised By:** Kelly Loveridge - Director Corporate

## RECOMMENDATION

**That Council receive and note the report.**

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

## EXECUTIVE SUMMARY

The report provides Council with the outcome of the De-amalgamation Business Case, submitted to the Minister for Local Government and independently examined and considered by the Boundaries Commission.

## BACKGROUND

At the Council meeting held on 14 February 2023, Council resolved the following:

*That Council:*

1. *Submits the De-amalgamation Business Case, as considered by Council at the 13 September and the 6 December 2022 Council Meeting, with the additional attachment of the Ernst and Young risk report, to the Minister for Local Government; and*
2. *Includes the approved covering letter with the submission to the Minister for Local Government, that sets out clearly that de-amalgamation, should it occur, be done only on the following terms:*
  - a) *that the full costs of the de-amalgamation being between \$178 million - \$190 million be paid in full by the NSW Government, prior to the commencement of the de-amalgamation, with no costs to be borne by Inner West ratepayers; and*
  - b) *that the duly democratically elected representatives of Council will remain in office and the NSW Government will not install an interim unelected administrator.*

## DISCUSSION

On 13 March 2024 the Minister for Local Government received the NSW Local Government Boundaries Commission's report regarding the Inner West Council's business case for de-amalgamation.

The report recommended that the proposed de-amalgamation of Inner West Council should not proceed, stating this would be the best outcome for residents and ratepayers of the current local government area.

The Minister after considering the findings has exercised his decision making powers under section 218CC(5) of the *Local Government Act 1993* to not support the proposal put forward by Inner West Council for de-amalgamation.

The Minister advised that he accepted the Commission's view that, "the financial disadvantage associated with a de-amalgamation significantly outweigh any potential financial benefits from a de-amalgamation" and that there is compelling evidence that the business case presented by Council will cost the community more money than it saves.

The Minister's letter and the Local Government Boundaries Commission report are attached to this report.

### FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendation outlined in the report.

### ATTACHMENTS

1. [Download](#) Local Government Boundaries Commission report
2. [Download](#) Correspondence from the Minister for Local Government - De-amalgamation

**Local Government  
Boundaries Commission**

**Item 18**

**EXAMINATION OF A PROPOSAL  
TO DE-AMALGAMATE INNER WEST LOCAL  
GOVERNMENT AREA**

**Report by the Local Government  
Boundaries Commission to the Minister  
for Local Government**

**MARCH 2024**

**Attachment 1**

## Local Government Boundaries Commission

Locked Bag 3015  
Nowra NSW 2541  
[EO@lgbc.nsw.gov.au](mailto:EO@lgbc.nsw.gov.au)

The Hon. Ron Hoenig MP  
Minister for Local Government  
52 Martin Place, SYDNEY NSW 2000

Email: [office@hoenig.minister.nsw.gov.au](mailto:office@hoenig.minister.nsw.gov.au)

Dear Minister

### Proposal to De-amalgamate Inner West Local Government Area

On behalf of the Local Government Boundaries Commission, I have pleasure in providing our report on the above proposal under section 263(1) of the *Local Government Act 1993*.

Yours sincerely



Peter Duncan AM  
Chairperson  
13 March 2024

## Local Government Boundaries Commission

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Proposal to De-amalgamate Inner West LGA

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## Local Government Boundaries Commission

### Glossary of terms used

Term	Meaning
“Act”	the New South Wales <i>Local Government Act 1993</i>
“area”	a local government area constituted under the Act
“Boundaries Commission” or “Commission”	the Local Government Boundaries Commission established under section 260 of the Act
“Delegate”	the person appointed by the Chief Executive of the Office of Local Government to examine the Government’s proposal that ultimately led to the May 2016 merger.
“economies of scale”	the concept in economics that larger organisations can produce goods or services at a lower unit cost due to their ability to spread fixed costs over a greater number of units
“diseconomies of scale”	the concept that economies of scale cease to operate after a certain point as additional costs (such as co-ordination) arise
“demerger” or “de-amalgamation”	the reversal of a previous amalgamation of two or more local government areas (see also note below)
“factor(s)”	the matter(s) that the Commission must, under section 263(3) of the Act, have regard to in examining a proposal
“IPART”	Independent Pricing and Regulatory Tribunal
“IP&R”	Integrated Planning and Reporting
“IWC”	Inner West Council
“LGA”	local government area
“LTFP”	Long-Term Financial Plan
“merger” or “amalgamation”	the May 2016 amalgamation of the then Ashfield, Leichhardt and Marrickville local government areas
“Minister”	the NSW Minister for Local Government
“OLG”	the Office of Local Government within the Department of Planning Housing and Infrastructure
“Proposal” or “demerger Proposal”	the business case submitted by Inner West Council pursuant to section 218CC of the Act, that seeks to reverse the 2016 merger
“SRV”	Special Rate Variation

Proposal to De-amalgamate Inner West LGA

(ii)

## Local Government Boundaries Commission

### 1. Background to the Proposal and the Commission's Examination

The current Inner West local government area was created by Proclamation published in the NSW Government Gazette on 12 May 2016 from the amalgamation of the former Ashfield, Leichhardt and Marrickville local government areas. The amalgamation followed a proposal by the then Minister for Local Government which was part of a suite of proposals involving amalgamations of local government areas across metropolitan, regional, and rural New South Wales.

From the time the amalgamation proposal was announced there was dissatisfaction expressed by sections the community. This opposition to the amalgamation continued after the amalgamation was proclaimed. The first meeting of the newly merged council was abandoned after it was taken over by protestors to the amalgamation.

Community members and groups such as Save Our Councils and Residents for De-amalgamation have continued campaigning for the de-amalgamation of the IWC, supported by a number of local and state politicians, as well as other groups like the Demerger NSW Alliance.

In May 2021 the Council resolved to undertake a cost benefit assessment, investigate staff sentiment and develop a de-amalgamation poll question for the next council election.

As part of the December 2021 council election a poll was conducted for Inner West electors that asked:

*In May 2016, Ashfield, Leichhardt and Marrickville councils were amalgamated into one local government area by the State Government. Do you support the Inner West local government area being de-amalgamated, so as to restore the former local government areas of Ashfield, Leichhardt and Marrickville?*

Of the 106,950 votes, 2.55% were informal, 62.49% voted yes and 37.51% voted no.

On 8 May 2022, the newly elected council resolved that council would prepare a business case for demerger. On 16 January 2023, the Minister referred the business case proposal to the Boundaries Commission. A copy of the Minister's letter is included as Attachment 2.

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Proposal to De-amalgamate Inner West LGA



## Local Government Boundaries Commission

It is important to understand that, in accordance with the Act, the Commission's role is to examine the merits of the Proposal. Its role is not to review the decision to amalgamate the former local government areas.

The following map shows the boundaries of the former shires before their 2016 amalgamation. Together they form the current Inner West local government area.



Area	Area (sq km)	Population 2016 (a)	Population 2031 (b)
Former Leichhardt	16.5	55,147	67,550
Former Ashfield	8.3	43,062	53,400
Former Marrickville	10.3	91,699	102,300

(a) Inner West Council business case, page 4

(b) NSW Department of Planning and Environment, 2014. New South Wales State and Local Government Area Population Projections: 2014 Final

Proposal to De-amalgamate Inner West LGA

## Local Government Boundaries Commission

### 2. Summary and Recommendation

The Commission has had regard to all submissions put to it and all oral presentations made at the various public inquiry sessions including later review of the transcripts of those sessions. It has commissioned its own research and has had regard to all the factors in the Act that apply to this Proposal.

The Commission has also had regard to the conditional nature of the business case before it. In its correspondence submitting the business case, Council makes it clear that the business case is submitted on the basis that, should a de-amalgamation occur:

1. The full costs of the de-amalgamation, being between \$178 million - \$190 million, be paid in full by the NSW Government, with no costs to be borne by the Inner West ratepayers, and
2. That the duly democratically elected representatives of Council remain in office for the duration of this term and the NSW Government does not install an interim unelected administrator.

Whilst it is open to Council to make a conditional resolution<sup>1</sup>, those conditions are not binding on the Commission or the Minister.

The Commission is cognisant that issues have been raised concerning section 218CC of the Act, including the suggestion that there is an absence of power to make a proclamation to give effect to the de-amalgamation. This is not a matter that the Commission is required to determine.

In undertaking its examination of the business case, the Commission has been very aware that it took place in an atmosphere that was reflective of the opposition to the then Minister's 2016 merger proposal, the continued dissatisfaction with the amalgamation's implementation, and the results of the December 2021 poll indicating a 62.49% majority of voters wanted to de-amalgamate.

Indeed, a substantial proportion of the arguments presented to the Commission dealt with either why the 2016 proposal should not have been implemented, rather than why the current Proposal should be, or alternately that the business case should be recommended because of the majority result of the December 2021 poll.

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<sup>1</sup> See s.371 of the Act.

## Local Government Boundaries Commission

The Commission was conscious that its role was not to review the 2016 merger. It specifically made this clear at the beginning of every public inquiry session held. However, the view of many residents continued to be that implementation of this business case was the appropriate 'solution' to whatever objections they had to the 2016 merger. Regardless of the merits of the 2016 proposal, and the ultimate decision taken by the then Minister, the Commission notes that the 2016 proposal reflected a lawful option available to the then Minister under the Act. The proclamation to make IWC has not been challenged. It is lawful.

The Commission was also conscious that its role was to review the business case submitted by Council, giving consideration to all factors in section 263 of the Act, not just the attitudes of the residents and ratepayers. The Commission notes that the December 2021 poll was a non-binding poll.

It is clear from the submissions made to the Commission that there is a not insignificant portion of the community that feel there are benefits flowing from the amalgamation and some of them have submitted their opposition to the proposal to demerge. Of the 204 submissions received, 155 submissions were in favour of the proposal, 2 submissions did not support the business case but supported de-amalgamation generally, whilst 47 did not support the proposal.

Noting that the number of households in the IWC area is 74,087,<sup>2</sup> the number of submissions received by the Commission in 2024 represents only a small fraction (less than 1%) of the households in the community. That may indicate an overall low level of interest in, or engagement with, the proposal in the community. It may also reflect that many felt that they had already 'spoken' in the plebiscite.

In 2024, Residents in the former area of Ashfield were less supportive of the proposal, whilst residents of the former Ashfield and Marrickville LGAs were generally less engaged with the proposal. Far fewer submissions were received from these former areas than that of Leichhardt.

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<sup>2</sup> 2021 Census data, Australian Bureau of Statistics.

## Local Government Boundaries Commission

Submissions Received	Ashfield	Leichhardt	Marrickville	Not a resident/unknown
In favour	2	116	23	15
Against	15	12	10	11
Total	17	128	33	26

It is legitimate and proper for the Commission to have regard to the submissions of those residents expressing the view that they ‘want their council back’. However, this is but one of the factors the Act requires the Commission to take into account. For the Commission, the ‘democracy issue’ that arises is whether a non-binding plebiscite outcome in which some 37% of voters did not support the proposition is sufficient, by itself, to effectively dismantle the council?

Within the context of ‘local democracy,’ a concept frequently raised by supporters of this process, the Commission believes that there also resides the concept of local accountability. The task for the Commission under the Act is to assess whether the resultant outcome of such a dismantling process will be new financially sustainable councils which can effectively and efficiently provide for their communities. Absent that outcome being demonstrated, there is a risk that a bare ‘democracy’ approach could be unfair to the community, taken as a whole.

Taking the above into account (and based on its consideration of all the legislative factors as covered in the body of this Report), the Commission believes that the best outcome for the residents and ratepayers of the current LGA is for the proposal not to be implemented.

**Recommendation: The Commission recommends that the proposal not be implemented.**

Proposal to De-amalgamate Inner West LGA

## Local Government Boundaries Commission

### 3. Role of the Local Government Boundaries Commission

The Boundaries Commission is an independent statutory authority constituted under section 260 of the Act.

The Commission consists of four Commissioners appointed by the NSW Governor for a fixed five-year term. The Chairperson is nominated by the Minister for Local Government, one Commissioner is nominated by the Chief Executive of the Office of Local Government, and two Commissioners are appointed from a panel of councillors nominated by Local Government NSW, a non-government organisation that represents and supports its member local government councils.

The Commission has several functions, set out in section 263 of the Act.

Its principal function is to examine and report on any matter referred to it by the Minister in relation to the boundaries of local government areas and the areas of operation of county councils. That is the function it has undertaken in respect of the current proposal.

The Commission also has a function if the Minister elects to refer any matter to the Chief Executive of the Office of Local Government, rather than to the Boundaries Commission, for examination and report. This was the process adopted for the 2016 amalgamation proposals by the then Minister for Local Government.

In that case, the Chief Executive (or a person appointed by the Chief Executive as a delegate) must then furnish their report to the Commission for review and comment. However, the Commission's review relates only to the report itself; it does not extend to re-examining the merits of the proposal. After completing its review of the report, the Commission sends its comments to the Minister.

## Local Government Boundaries Commission

### 4. The Examination Process

The Act requires the Commission to have regard to the views of residents and ratepayers in examining a proposal and, in forwarding the Proposal to the Commission, the Minister had directed the Commission under section 218CC(2) to hold an inquiry. Such an inquiry involves holding public meetings to allow residents and ratepayers to present their views.

Public meetings were held at the following times and venue, with attendance numbers as shown –

St Peters Townhall				
6 December 2023	Session Time	No. of Attendees (a)		
		Speakers	Observers	Total
	9:30am – 11:00am	7	5	12
	12:30pm – 2:00pm	12	5	17
	3:30pm – 5:00pm	8	6	14
<b>TOTAL</b>		<b>27</b>	<b>16</b>	<b>43</b>

(a) A small number of individuals attended more than one session.

Submissions to Boundaries Commission		
By Residence (Previous LGA)	Total Submissions Received	Separate individuals (a)
Leichhardt	128	130
Marrickville	33	36
Ashfield	17	19
Non-resident/former resident/unknown	26	26
<b>TOTAL</b>	<b>204</b>	<b>211</b>

(a) Some individuals made more than one submission to the Boundaries Commission, or made a joint submission

The Commission was cognisant of ensuring that submissions made by residents and ratepayers were treated confidentially and they have been de-identified in this Report.

The examination of this Proposal by the Boundaries Commission was undertaken by the following Commissioners – Mr Peter Duncan AM (Chairperson), Cr Ruth Fagan, Cr Rick

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## Local Government Boundaries Commission

Firman OAM and Mr Grant Gleeson. As part of that examination, all Commissioners attended the inquiry sessions at St Peters Townhall and read and considered all submissions. The Commission met on 12 occasions.

In examining the Proposal and preparing this Report, the Commission wishes to acknowledge the contribution made by its Executive Officer, Ms Alice Beasley, assisted by a small group of OLG staff who assisted in organising the Inquiry sessions.

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Proposal to De-amalgamate Inner West LGA

## Local Government Boundaries Commission

### 5. The Commission's Approach in Considering the Proposal

Under section 263(3) of the Act, the Commission is required to have regard to a number of factors when examining a proposal referred to it by the Minister. An extract of the relevant provisions of the Act is included as Attachment 4.

The Commission undertook this responsibility *inter alia* by –

- considering the views put forward in each written submission made by residents and ratepayers (and others);
- taking account of tabulations of those submissions according to whether the Proposal was supported or not, and which factor(s) were commented on;
- taking note of the oral presentations made at the public meetings by the proponent, the Inner West Council, residents and ratepayers, including where appropriate later reviewing the transcripts and/or audio-visual recordings;
- engaging an external party (Deloitte Touche Tohmatsu) to assist the Commission in its understanding of the financial impact of the Proposal;
- taking account of the Micromex Research telephone survey commissioned by Council, the results of which are included in the business case,
- taking account of the results of the 4 December 2021 poll which questioned whether electors supported the Inner West LGA being de-amalgamated.
- noting comments made by the Delegate in his report on the 2016 merger proposal; and
- taking account of relevant research available, including on the issue of economies of scale in local government.

The Commission was very conscious that its examination of the business case was not a review of the then Government's May 2016 decision to merge the then Ashfield, Marrickville and Leichhardt Councils. That is not the Commission's role nor the purpose of this examination. Despite this, many submissions and presentations to the Commission were focussed on why they believed the 2016 decision was wrong, or that they wanted their former council 'back' because it is the will of the people, and these submissions provided little in the way of comment on the merits of the business case.

Even if the 2016 decision was wrong as a matter of policy (and the Commission makes no judgement to that effect), that does not necessarily mean that the demerger being sought is the appropriate solution to that problem.

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Proposal to De-amalgamate Inner West LGA



## Local Government Boundaries Commission

Accordingly, and consistent with its understanding of the intent of the Act, the Commission has adopted the position that any recommendation arising from its examination of the business case should be based on its judgement, formed after reviewing the proposal against the relevant statutory factors, as to the better outcome for the residents and ratepayers of the existing local government area. That is, would residents and ratepayers as a whole be “better off” remaining under the one existing area (acknowledging that this cannot be a purely objective judgement), or would they be better off under three demerged areas? Clearly, neither option can necessarily guarantee that every individual will be better off.

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Proposal to De-amalgamate Inner West LGA

## Local Government Boundaries Commission

### 6. The Commission's Observations Relating to each Factor

#### 6.1 Financial Advantages or Disadvantages

Section 263(3)(a) of Act requires the Commission to have regard to:

*"the financial advantages or disadvantages (including the economies or diseconomies of scale) of any relevant proposal to the residents and ratepayers of the areas concerned".*

##### 6.1.1 Submissions and presentations made

The following table shows the number of written submissions that addressed this factor -

Written submissions addressing this factor		
Submitted to Commission	Submissions addressing this factor	As a percentage of total submissions
204	59	28.92%

This was one of the most consistently addressed factors in the written submissions received and presentations made at the public meetings. The arguments in favour of demerger that were made addressing this factor approached the matter from differing angles, including:

Why the original merger was wrong from a financial perspective -

*"The idea that the amalgamation of our councils would achieve savings is demonstrably flawed. The reality is that costs have gone through the roof."*<sup>3</sup>

*"Amalgamation has not created economies of scale, as the State government claimed it would. Inner West Council has sustained a deficit since it was created in 2016. The past two 2 years has seen Inner West Council in deficit with a third deficit predicted for 2024. The simple reason for this is that combined Council operations cost more than combined Council revenue. Liabilities have increased while assets, in particular income generating assets, have decreased."*<sup>4</sup>

*"From my point of view, the amalgamation of Ashfield, Leichhardt and Marrickville Councils in 2016 is a failed experiment which was based on financial projections which have not, and cannot, be realised... In 2016, the amalgamation was not supported by our local communities.*

<sup>3</sup> Written submission #037.

<sup>4</sup> Written submission #052.

## Local Government Boundaries Commission

*After a “Fit for the Future” enquiry, Leichhardt was found to be “Fit” in all areas except size. There was, a (now discredited and abandoned ) theory that there would be savings if Councils were larger. Estimated savings have not materialised.”<sup>5</sup>*

The current and future position of the Council –

*“In their report to the Boundaries Commission, Deloitte’s said that “having operated years of harmonised service delivery it appears that Inner West Council has not realised significant levels of economies of scale or net cost savings as a result of the merger.” This is something the community has been saying for years... Public debate about the demerger has focused only on the cost of a demerger, as if there will be no cost if Council stays merged. Council will require significant additional funding if the merger continues.”<sup>6</sup>*

*“Financially, Inner West Council has not delivered any relief from increasing rates year on year. The claimed efficiency gains have not been met.”<sup>7</sup>*

Concerns about the figures, projected cost of demerger and modelling in the Business Case -

*“ML claim that their 2015 report information has been validated and used to inform their 2022 report. (ML p10) It is evident that if indeed the older data informs the current report, the report is incorrect. The 2015 ML report projections were grossly inaccurate compared to the actual performance of IWC. One could allow for some variation in the covid affected years, however the projections for the years prior to and after the covid years are no more accurate. Given the poor projected KPIs after amalgamation made by ML in their 2015 report compared to IWC actual outcomes, it is inadvisable to accept their current LTFP projections as reasonable.”<sup>8</sup>*

*“The IWC’s highly contentious submission contains data with unsupportable assumptions and substantial errors. The business case finds that the benefits of de-amalgamation are largely unquantifiable and subjective.”<sup>9</sup>*

*“The ML proposal has some glaring omissions, such as the following:*

- it does not explore how a demerged council with shared services could operate at the present time; and*
- it does not consider a model featuring shared services, better representation and transparency, and alleviation of financial risk”<sup>10</sup>*

<sup>5</sup> Written submission #133.

<sup>6</sup> Written submission #138.

<sup>7</sup> Written submission #054.

<sup>8</sup> Written submission #066.

<sup>9</sup> Written submission #037.

<sup>10</sup> Written submission #052.

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*"The methodology used in the Inner West Council (IWC) Business Case by Morrison Low (ML) is flawed as it is not a plan to demerge from the present situation in 2023 but a theoretical cost analysis of recreating three councils and projecting forward from a 2015 base. The figures for costs projected by this model are not credible."*<sup>11</sup>

A number of submissions opposing the demerger also addressed this factor –

*"The unified Inner West Council has achieved economic benefits that would be compromised by de-amalgamation. There is a clear risk of increased financial burdens falling on residents due to the likely administrative duplication and resultant inefficiencies."*<sup>12</sup>

*"I really hope this deamalgamation does not go ahead. It would be a ridiculous waste of money for all involved. And it has taken until recently to finally have sorted out the teething issues of amalgamating (harmonising various practices across the former council areas)."*<sup>13</sup>

*"Inner West Council is a rare success story amongst council amalgamations, which was independently recognised when Inner West Council won the 2023 AR Bluett Memorial Award in the Metro category... Deamalgamation will have significant financial disadvantages for Inner West residents. It will be costly and is projected to cost between \$178 million–\$190 million over 10 years. Even reducing council service levels to pre-merger levels will result in increased rates for residents of between \$87 and \$217 per assessment in the middle of a cost-of-living crisis."*<sup>14</sup>

*"Deamalgamation will come at significant cost with no clear corresponding benefits. Inner West Council is in a strong financial position. Deamalgamated councils would be financially worse off, without significant rate increases for residents and charges to maintain existing service levels... Deamalgamation will not reduce rates when all evidence points to further increases given ongoing costs and increased cost shifting to local councils; for example, the recent end of the subsidy for the Emergency Services Levy.<sup>8</sup> As rate capping limits the ability to raise rates to cover shortfalls, it is vital that a local council with a strong financial base like Inner West Council to continues to provide the services we depend on."*<sup>15</sup>

*"I am also especially concerned about de-amalgamation leading to a 30% increase in rates for the same or worse levels of service. These step rate increases which residents including myself do not want to incur or cannot afford...It feels so wasteful for little gain."*<sup>16</sup>

<sup>11</sup> Written submission #101.

<sup>12</sup> Written submission #001.

<sup>13</sup> Written submission #011.

<sup>14</sup> Written submission #016.

<sup>15</sup> Written submission #140.

<sup>16</sup> Written submission #181.

Proposal to De-amalgamate Inner West LGA

## Local Government Boundaries Commission

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### 6.1.2 Discussion

#### 6.1.2.1 IWC Financial Overview: 2017-2023

IWC's financial performance has been negatively impacted by the costs associated with the harmonisation of services, and worsened by low-rate pegs and COVID-19 restrictions. FY23 marks the first stabilised year for IWC's financial performance, with conventional rises in revenue from rates and fees/charges, new investment income and completion of integration activities.

This has salience when considering a de-amalgamation because if it occurs 'now', that will trigger the community foregoing the now sunk costs as well as the potential to start to generating additional financial benefits from past decisions, while rolling into a further period of transactional costs imposed through the de-amalgamation. This will include a new period of protected labour costs due to operation of the relevant provisions in the Act.

Deloitte has observed that *'the seven-year integration post-merger period has created a singular different business model which will be complex to unwind.'* The Deloitte analysis - as summarised in the following table - shows that IWC recorded a \$217.7 million aggregate surplus over the seven years to 2022-23, but an aggregate operating surplus of only \$6.4 million if excluding capital grants (the more normal measure).

## Local Government Boundaries Commission

Item 18

### IWC Operating Result Summary 2016-17 to 2020-21

\$m	FY17 Act.	FY18 Act.	FY19 Act.	FY20 Act.	FY21 Act.	FY22 Act.	FY23 Act.	7 Yr Total
Rates and annual charges	152.9	153.5	159.3	162.6	164.7	162.2	166.3	1,121.4
User fees and charges	46.3	41.7	42.9	32.7	43.1	41.4	55.9	303.9
Interest and investment income	7.4	6.1	6.5	5.2	3.2	3.0	11.0	42.4
Other Revenue	29.0	24.5	27.6	25.2	22.7	15.4	22.1	166.5
Operating grants	30.9	11.5	11.7	17.1	14.3	15.4	13.8	114.7
Capital grants	49.0	16.8	23.4	35.5	26.7	30.8	29.2	211.4
Net gains/(losses) from the disposal of assets	(3.6)	(1.2)	(8.3)	45.2	(5.1)	(2.5)	(4.9)	19.8
<b>Revenue</b>	<b>311.9</b>	<b>252.8</b>	<b>263.2</b>	<b>323.5</b>	<b>269.8</b>	<b>265.5</b>	<b>293.4</b>	<b>1,980.1</b>
Merger grants (operating)	10.0							10.0
Merger grants (capital)	10.0							10.0
<b>Revenue excluding merger grants</b>	<b>291.9</b>	<b>252.8</b>	<b>263.2</b>	<b>323.5</b>	<b>269.8</b>	<b>265.5</b>	<b>293.4</b>	<b>1,951.1</b>
Employees	(119.6)	(109.)	(119.5)	(115.7)	(113.1)	(112.1)	(124.)	(814.1)
Materials & services and other	(74.0)	(62.2)	(65.1)	(63.9)	(76.5)	(86.2)	(100.)	(527.)
Borrowing costs	(1.3)	(0.9)	(0.6)	(0.4)	(0.8)	(1.0)	(0.9)	(5.9)
Depreciation	(30.8)	(28.3)	(26.6)	(29.3)	(36.8)	(34.1)	(33.2)	(219.1)
Other	(50.8)	(37.4)	(34.4)	(32.3)	(16.3)	(12.2)	(11.8)	(195.2)
<b>Expenses</b>	<b>(276.6)</b>	<b>(238.1)</b>	<b>(246.3)</b>	<b>(241.6)</b>	<b>(243.6)</b>	<b>(245.5)</b>	<b>(270.7)</b>	<b>(1,762.3)</b>
<b>Net operating result</b>	<b>35.4</b>	<b>14.8</b>	<b>16.9</b>	<b>82.0</b>	<b>26.1</b>	<b>20.0</b>	<b>22.7</b>	<b>217.9</b>
<b>Net operating result excluding capital grants</b>	<b>(13.6)</b>	<b>(2.1)</b>	<b>(6.6)</b>	<b>46.5</b>	<b>(0.5)</b>	<b>(10.7)</b>	<b>(6.5)</b>	<b>6.4</b>
<b>Net operating result excluding capital grants &amp; Tempe Land Sale</b>	<b>(13.6)</b>	<b>(2.1)</b>	<b>(6.6)</b>	<b>(2.9)</b>	<b>(0.5)</b>	<b>(10.7)</b>	<b>(6.5)</b>	<b>(42.9)</b>

<b>Operating performance ratio (%)</b>	<b>(5.1%)</b>	<b>(0.9%)</b>	<b>(2.6%)</b>	<b>19.1%</b>	<b>(0.2%)</b>	<b>(4.5%)</b>	<b>(2.4%)</b>	<b>(0.4%)</b>
<b>Own source revenue (%)</b>	<b>74.7%</b>	<b>88.9%</b>	<b>87.0%</b>	<b>81.1%</b>	<b>85.1%</b>	<b>82.8%</b>	<b>85.6%</b>	<b>95.6%</b>

Note:

(a) FY17 reflects a 13½ month period from 13 May 2016 to 30 June 2017.

(b) Operating Performance Ratio measures how well local councils contain expenses within revenue. The benchmark set by the Office of Local Government (**OLG**) for the ratio is greater than 0%.

(c) Own Source Revenue measures a council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by OLG for the ratio is greater than 60%.

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Attachment 1

## Local Government Boundaries Commission

Excluding capital grants and the sale of Tempe Land (\$49.4m) to the State Government, IWC has reported deficits across the seven-year period post merger.

The deficits sustained through the post-merger period were incurred in the initial years post-merger (FY17 to FY20 aggregate net loss of \$22.3 million), due to (i) \$26.3 million in merger costs, partially funded by grants (\$10 million), and (ii) the rate freeze, where IWC could not pass on these higher costs.

Over this period IWC invested in establishing an integrated and cohesive Council increasing the cost base by 27% relative to the former Councils since merger (equivalent to 12% when adjusting for inflation). This is driven by the following:

- COVID-19 restrictions which initially appeared to improve performance as services running at a deficit were shutdown, however, has since been quantified by Management as having a \$3.3 million net cost;
- Delivery of new / expanded services which contributed c.\$3.3 million net cost p.a. to IWC (majority relating to Ashfield Aquatic Centre at c.\$1.2 million and Marrickville Library at \$2.2 million in addition to three other smaller sites);
- Service uplift within certain council areas (e.g. verge mowing, provision of small bins and animal companion services) to provide consistently across the three former Councils;
- Rate revenue increases totalling 10% since merging (from both annual rate pegs and changes to general income factors) that were lower than the rising cost base;
- Decision to absorb costs relating to the Emergency Services Levy (ESL) of \$4.3 million annually from FY18 and Domestic Waste Management (DWM) charges of \$829k annually over seven years from FY22 to FY28, rather than to pass on these costs to the community; and
- Higher employment costs

The Council has also delivered a range of community projects as well as c.\$388 million of capital expenditure (FY17-FY23), funded by both grants and cash reserves. This investment in the asset base has resulted in higher depreciation expenses (increased by \$9.2 million from FY16 to FY23) and a reduction in infrastructure backlog from \$31.3 million at merge to \$25.3 million as at 30 June 2023.

IWC's cost base has increased by 27% relative to the former councils since merger. Despite three years of operating at a new baseline of harmonised service delivery (FY21 to FY23), it appears that IWC has not yet realised significant levels of economies of scale or net cost savings as a result of the merger.

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Proposal to De-amalgamate Inner West LGA

## Local Government Boundaries Commission

After incurring higher costs in FY17 to FY19 due to the merger process, IWC cost base in FY20 (excluding depreciation) has grown to be approximately 18% higher than the aggregate cost base of the former three Councils in FY16 (equivalent to 12% when adjusting for inflation). Factors contributing to this cost growth include:

- The implementation of integration activities which were largely completed by FY21, and the delivery of new services/functions, outlined in the previous section, increasing Materials and Services and other costs by 32% (based on normalised FY16 values);
- A 23% increase in employee costs (based on normalised FY16 values) which reflects higher wage per full-time equivalent (FTE) employee from the harmonisation of salary structures to further integrate, promote equity and streamline back-office processing. Also, any executive-level consolidation savings realised on merger were reinvested into other new roles or offset by other employee cost increases (e.g. award rates and progression of salary structures).

### 6.1.2.2 IWC Employment Overview: Current

IWC employed 1,128 FTE as at November 2023 which is a 28 FTE (net) decrease (-2.4%) on pre-merger staffing levels. However, this excludes 120 FTE vacant positions looking to be filled (6% higher than pre-merger) for roles relating largely to service transformation and community service.

IWC effectively operates teams in each former Council for logistic purposes, however the operating structure has significantly changed since merging, resulting in:

- Consolidation of the three organisation structures, which reduced FTE by 156 FTE from June 2016 to June 2023, primarily due to consolidation of back-office functions and implementation of shared services (e.g. reduction of depots from three to two);
- Voluntary redundancy program, of which c.13.4% of employees partook resulting in \$14.2 million of payouts across FY17 to FY24;
- Temporary high vacancies due to COVID-19, requiring temporary backfill from consultants or contractors at a higher price point; and
- Uplift in new service functions and heightened service levels requiring additional staffing (e.g. service transformation function, additional staff for aquatic centres, childcare and operational services).

The average cost per FTE has increased since merger from \$105k to \$122k per FTE, due to:

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Proposal to De-amalgamate Inner West LGA



## Local Government Boundaries Commission

- Annual award increases under the Act; and
- Progression of in salary and harmonisation of wages across the three former Councils, increasing cost per FTE by 5% (excluding award / CPI increases).

### 6.1.2.3 Continuing IWC Financial Outlook

The examination of this Proposal by the Boundaries Commission is not simply about the advantages or disadvantages to a proposed demerged Leichhardt, Ashfield and Marrickville Council and its residents. The examination must encompass a comparison with the existing IWC LGA continuing as a merged area.

In respect of the financial advantages and disadvantages of the Proposal, the Commission therefore engaged Deloitte to compare the financial positions of each council under a demerger scenario with forecasts for IWC. This section outlines the projected financial position of a continuing IWC, ie. the 'base case' against which the proposed demerged councils can be assessed.

The starting point for Deloitte's review of a continuing IWC's financial outlook was the Council's Long Term Financial Plan ("LTFP"), most recently adopted in June 2023. This LTFP forecasts Councils financial performance from FY24 to FY33, largely based on the FY23 service levels. For the purposes of comparing the demerger modelling performed by Deloitte, they have focused on the FY24 to FY28 period.

The LTFP forecasts an operating surplus (excluding capital grants) of \$3.3 million in FY28, representing an improvement from the \$6.5 million operating deficit (excluding capital grants) achieved in FY23, driven by:

- An improved FY24 result attributable to:
  - A reduction of 15% in Materials and Services costs through reduction of reliance on agency staff to be filled by full time employees, resulting in employee costs increasing by 11% in the same year. Further, optimisation of spend across Council is forecast to decrease overall costs; and
  - An increase in rates and annual charges of 4%;
  - IPART has recently updated the rate peg for FY25 to 4.9%, which if instituted by Council could mitigate the required cost reduction and improve IWC financial sustainability by c.\$9.5 million across FY25 to FY28.
- Steady improvement from FY24 to FY28 expected to be achieved via:
  - An increase in rates and annual charges of 12%, primarily related to increases to the rate peg;
  - An increase in user fees and annual charges of 14%, resulting from CPI increases;

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Proposal to De-amalgamate Inner West LGA

## Local Government Boundaries Commission

- A comparatively smaller increase in Materials & Services costs of 1%, relying on optimisation of budget spend; and
- A partial offset by a 13% increase in employee expenses, in accordance with forecast award increases.

Council is forecasting a decline in net cash and investments over the forecast related to purchase of an additional investment property in Warrawong for \$21.2 million in July 2023 (already secured), and the amortisation of the \$40 million Ashfield Aquatic Centre Redevelopment loan facility and investment in asset renewals (\$392 million). A portion of this asset expenditure is connected with externally funded projects where cash is currently held in Council's restricted funds (c.\$64 million developer contributions).

Since the LTFP was developed in June 2023, FY24 Q1 actuals have been finalised. Council performed above budget, largely driven by a) increased investment income related to increased interest rates, and b) continuing vacant staff positions reducing salaries and wages costs partially backfilled by agency costs. Management notes this will have minimal impact to the remaining FY24 forecast.

In terms of financial impact, noting the sunk costs and decisions taken by the council in the years post the merger, there is therefore an immediate saving to the community in the existing council continuing as the costs of the de-amalgamation are not incurred. The existing council continuing scenario option is a superior position for the community.

### 6.1.2.4 The Approach to Demerger Scenarios

In order to assess the financial viability of demerged Leichhardt, Ashfield and Marrickville LGAs, Deloitte modelled individual forecasts based on an allocation of the IWC 'base case' forecast (see above) and specific demerger impacts. The methodology is briefly described as follows.

- **Starting Point** – the Long Term Financial Plan (LTFP) adopted by Council in June 2023 forecast two scenarios: 1) Business as usual; 2) Addressing the infrastructure asset renewal backlog. The modelling assumes scenario 1 as the basis for the analysis, therefore being based on the continuation of existing services at their current level, continuation of existing levels of investment in infrastructure renewal, and continuation of existing income sources.
- **Demerger Allocations** - IWC has integrated the back-office functions post-merger and thus financial information is fully integrated.

Deloitte noted that some activities and projects can be directly attributed to either Leichhardt, Ashfield or Marrickville. Where activities related to all three LGAs,

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other allocation methods were used, such as reviewing the underlying financial workings/calculations, or applying relevant revenue, cost or asset drivers to apportion the amount.

- **Demerger Assumptions** – Deloitte estimated potential one-off and incremental costs of separating one organisation into three based on discussions with IWC management and Morrison Low, and estimated the ongoing costs associated with three Councils (including Councillors) and administrative roles.
- **Demerged Leichhardt, Ashfield and Marrickville Forecasts** - Deloitte modelled individual profit and loss and cash flow forecasts to determine sustainability gaps (if any); (ii) compared ratepayer impacts within each of the three demerged councils to a continuing IWC to determine whether ratepayers are better or worse off; and (iii) considered factors that may affect financial sustainability within the three councils (as compared with IWC).

### 6.1.2.5 Demerger Costs

If the Proposal is implemented, it is clear that costs and disbenefits will be incurred in demerging the current IWC.

Under section 218CC of the Act (ie the section under which this Proposal is being dealt with), the Minister is “*by making grants under section 620 or using money otherwise appropriated by Parliament for the purpose, to ensure that the cost of any de-amalgamation of the new area resulting from a business case submitted under this section is fully funded*”.

Given the section 218CC provision, Deloitte’s analysis assumes that one-off costs (ie the costs of the demerger itself) will be met by the NSW Government, while any ongoing incremental costs (eg the cost to each council of having its own Mayor and other councillors) are met by the respective councils.

What that analysis identifies is that whilst some costs may be recoverable (or payable directly) by Government, a substantial proportion of the costs and disbenefits will be incurred by the community.

#### **One-off costs:**

One-off costs included by Deloitte include establishment costs (eg. rebranding), IT system implementation costs, and transition costs including financial and legal advisor costs.

A provision for staff retraining and redundancy costs was also assumed based on the 13.4% rate of redundancy observed post-merger, and the increase in services compared to pre-merger levels.

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The Morrison Low report submitted by IWC estimates the one-off demerger costs to be \$31.2 Million. Based on its analysis of available benchmarks, Deloitte estimated that one-off demerger costs could be in the range of \$31.3 – \$39.1 million (for the three councils in total). This cost could be higher or lower depending on the level of cooperation between the new councils and their ability to achieve commercial agreement on key separation matters, and implementation of any shared services.

The lower end of the range identified by Deloitte (\$31.3 million) is consistent with IWC's own estimates.

### **Incremental costs:**

Deloitte have forecast total ongoing costs equating to \$114.1 million over the four-year forecast period (assuming demerger occurs 1 July 2024), including additional costs of:

- Replicating Councillor structures, estimated at \$0.3 million per annum per council;
- Additional FTE to maintain current services and back office functions. IWC estimated a likely additional requirement of 163 FTE at a total cost of \$26.5 million p.a.;
- Elections scheduled for FY25 (now required across three councils), estimated to be a \$0.6 million in FY25 per Council; and
- Replicating the internal audit function, now required by legislation, estimated to be \$0.2 million per annum per Council.

These costs are shown in the following figure -

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### Demerger cost estimates and ratepayer impacts

		FY25 Fct.	FY26 Fct.	FY27 Fct.	FY28 Fct.	4 Year Total
Ashfield	Incremental costs p.a. per region (\$m)	6.1	5.5	5.5	5.5	22.6
	Rateable Assessments (#)	17,233	17,233	17,233	17,233	17,233
	Average incremental cost p.a on rateable assessment	(354)	(318)	(318)	(318)	(1,309)
Leichhardt	Incremental costs p.a. per region (\$m)	11.0	10.3	10.3	10.3	42.0
	Rateable Assessments (#)	25,380	25,280	25,380	25,380	25,380
	Average incremental cost p.a on rateable assessment	(432)	(407)	(407)	(407)	(1,653)
Marrickville	Incremental costs p.a. per region (\$m)	12.9	12.2	12.2	12.2	49.6
	Rateable Assessments (#)	36,849	36,849	36,849	36,849	36,849
	Average incremental cost p.a on rateable assessment	(349)	(332)	(332)	(332)	(1,347)
Total	Incremental costs p.a. per region (\$m)	29.9	28.1	28.1	28.1	114.1
	Rateable Assessments (#)	79,462	79,462	79,462	79,462	79,462
	Average incremental cost p.a on rateable assessment	(1,136)	(1,058)	(1,058)	(1,058)	(4,309)

The demerger cost range as presented above is a high-level estimate and indicative only. The actual costs could be somewhat higher or lower depending on a range of factors including the ability of the demerged councils to reach consensus on legal, financial and commercial separation matters, including the allocation of its cash reserves, and the financial capacity of the new councils and/or its community to fund such costs.

It is important to note that the projections shown in the demerger scenarios below are on the basis of existing council policies and practices. They do not make any allowance for any changes that a demerged council might make in revenue and rating, use of volunteerism, service levels, etc.

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### 6.1.2.6 Demerger Scenario – Ashfield

The following table shows Deloitte's projected operating results for a demerged Ashfield Council -

Profit & loss \$'m	FY14 Act.	FY15 Act.	FY16 Act.	FY25 Fct.	FY26 Fct.	FY27 Fct.	FY28 Fct.	Total Fct.
Rates and annual charges	26.7	26.6	27.1	39.4	40.6	41.7	42.7	164.4
User charges & fees	3.7	4.3	4.7	10.9	11.4	11.7	12.0	46.1
Interest & investment income	1.1	0.9	0.9	1.3	1.4	1.4	1.2	5.3
Other income	2.1	2.4	2.5	3.2	3.2	3.2	3.2	12.7
Grants & contributions – operating	1.9	2.4	2.3	2.2	2.0	2.0	2.0	8.3
Grants & contributions – capital	1.0	4.5	5.6	5.3	2.7	2.3	2.3	12.6
Disposal of assets	-	(1.6)	(1.5)	(0.2)	(0.2)	(0.2)	(0.2)	(0.8)
<b>Total revenue</b>	<b>36.5</b>	<b>39.5</b>	<b>41.6</b>	<b>62.1</b>	<b>61.0</b>	<b>62.1</b>	<b>63.3</b>	<b>248.5</b>
Employee costs	(14.8)	(15.6)	(14.4)	(27.1)	(28.0)	(28.5)	(29.3)	(113.0)
Materials & Services	-	(12.4)	(11.1)	(19.1)	(18.8)	(19.0)	(19.0)	(75.9)
Borrowing expenses	(0.8)	(2.0)	(0.4)	(0.7)	(0.7)	(0.6)	(0.6)	(2.6)
Depreciation	(5.0)	(4.6)	(3.7)	(7.7)	(7.9)	(8.0)	(8.1)	(31.7)
Other expenses	(15.2)	(4.4)	(4.0)	(3.1)	(3.2)	(3.3)	(3.4)	(13.0)
Ongoing demerger costs	-	-	-	(6.1)	(5.5)	(5.5)	(5.5)	(22.6)
<b>Total expenses</b>	<b>(35.9)</b>	<b>(39.0)</b>	<b>(33.6)</b>	<b>(63.9)</b>	<b>(64.0)</b>	<b>(64.9)</b>	<b>(65.9)</b>	<b>(258.7)</b>
<b>Net op. result</b>	<b>0.6</b>	<b>0.5</b>	<b>8.0</b>	<b>(1.7)</b>	<b>(3.0)</b>	<b>(2.9)</b>	<b>(2.6)</b>	<b>(10.2)</b>
<b>Net op result (ex CG)</b>	<b>(0.4)</b>	<b>(4.0)</b>	<b>2.5</b>	<b>(7.1)</b>	<b>(5.7)</b>	<b>(5.2)</b>	<b>(4.8)</b>	<b>(22.8)</b>

Forecast key performance indicators

KPI's	Bench.	FY14	FY15	FY16	FY25	FY26	FY27	FY28	Total
Op. performance ratio	> 0%	(1.2%)	(10.8%)	6.7%	(12.4%)	(9.7%)	(8.6%)	(7.9%)	(9.6%)
Own source rev. ratio	> 60%	92.0%	83.1%	81.7%	88.0%	92.3%	93.1%	93.2%	91.7%
FTE	N/A	173	178	190	264	264	264	264	264
Employee costs/FTE (\$'000s)	N/A	85.4	87.6	76.0	102.9	106.1	108.1	111.2	107.1

The Ashfield forecast indicates operating deficits improving year on year, resulting in a \$4.8m deficit (ex CG) in FY28. This includes recurring demerger costs of \$5.5m annually related to additional FTE to deliver current service levels in line with the IWC service model. An additional \$0.6m demerger cost is forecast in FY25 for election costs.

As a standalone council, Ashfield will need to review the financial position of its unrestricted funds to ensure it has sufficient reserves to deliver service levels to the community, capex spend and meet debt service obligations of the Ashfield Aquatic Centre Redevelopment loan and related covenants.

In this forecast, Ashfield would breach its debt service cover ratio covenant in FY25, FY26 and FY27, and its interest cover ratio covenant in FY25, however, would not breach its cash expense ratio covenant.

In order to maintain the current service delivery model, rates may need to be increased or Ashfield may need to apply for an SRV to ensure its financial position is sustainable. On the other hand, the council may make commercial decisions to reduce FTE and services

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delivered to the community to maintain the rate base albeit staff protections will initially apply. These cost reductions could then lead to a more sustainable position.

The financial sustainability 'gap' of \$4.8 million in FY28 is equivalent to an 8.5% reduction of FY28 controllable costs base or a 16.6% increase to rate base. Ashfield has a greater level of forecast population growth (9% from FY23 to FY28) in comparison to Leichhardt and may see revenue growth which could assist in bridging the sustainability gap (net of higher population driven costs).

Deloitte has suggested the following ways in which Ashfield could bridge the sustainability gap, for example, if Ashfield receives additional external funding of \$2.0 million it would need to achieve \$2.8 million of additional cost savings in order to achieve a breakeven result (excluding capital grants) in FY28.

		Additional rate revenue or external funding				
\$'m		-	1.0	2.0	3.0	4.0
Additional cost savings	-	(4.8)	(3.8)	(2.8)	(1.8)	(0.8)
	1.0	(3.8)	(2.8)	(1.8)	(0.8)	0.2
	2.0	(2.8)	(1.8)	(0.8)	0.2	1.2
	3.0	(1.8)	(0.8)	0.2	1.2	2.2
	4.0	(0.8)	0.2	1.2	2.2	3.2

Ashfield's Resulting Operating Surplus excluding capital grants (\$m)

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### 6.1.2.7 Demerger Scenario – Leichhardt

The following table shows Deloitte's projected operating results for a demerged Leichhardt Council -

Profit & loss \$'m	FY14 Act.	FY15 Act.	FY16 Act.	FY25 Fct.	FY26 Fct.	FY27 Fct.	FY28 Fct.	Total Fct.
Rates and annual charges	49.1	50.7	50.1	62.2	64.0	65.7	67.4	259.3
User charges & fees	17.4	17.4	17.9	21.5	22.4	23.0	23.6	90.5
Interest & investment income	2.6	2.7	2.3	1.7	1.9	1.8	1.7	7.1
Other income	5.5	5.6	5.6	7.6	7.6	7.7	7.7	30.7
Grants & contributions – operating	4.3	6.7	4.2	3.0	2.8	2.8	2.8	11.4
Grants & contributions – capital	8.5	2.7	13.3	6.5	2.8	2.3	2.3	13.8
Disposal of assets	(0.1)	0.1	0.2	(0.3)	(0.3)	(0.3)	(0.3)	(1.2)
<b>Total revenue</b>	<b>87.3</b>	<b>86.0</b>	<b>93.5</b>	<b>102.2</b>	<b>101.1</b>	<b>103.0</b>	<b>105.1</b>	<b>411.5</b>
Employee costs	(36.7)	(37.8)	(34.1)	(53.7)	(55.4)	(56.5)	(58.1)	(223.7)
Materials & Services	-	(20.1)	(18.9)	(28.5)	(28.2)	(28.6)	(28.6)	(113.9)
Borrowing expenses	(0.4)	(0.5)	(0.4)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)
Depreciation	(12.0)	(12.4)	(10.7)	(11.9)	(12.1)	(12.3)	(12.5)	(48.7)
Other expenses	(25.1)	(6.4)	(5.6)	(5.1)	(5.2)	(5.3)	(5.4)	(21.0)
Ongoing demerger costs	-	-	-	(11.0)	(10.3)	(10.3)	(10.3)	(42.0)
<b>Total expenses</b>	<b>(74.3)</b>	<b>(77.1)</b>	<b>(69.6)</b>	<b>(110.1)</b>	<b>(111.3)</b>	<b>(113.0)</b>	<b>(114.9)</b>	<b>(449.4)</b>
<b>Net op. result</b>	<b>13.0</b>	<b>8.9</b>	<b>23.8</b>	<b>(7.9)</b>	<b>(10.2)</b>	<b>(10.0)</b>	<b>(9.8)</b>	<b>(37.9)</b>
<b>Net op result (ex CG)</b>	<b>4.5</b>	<b>6.2</b>	<b>10.6</b>	<b>(14.4)</b>	<b>(13.0)</b>	<b>(12.3)</b>	<b>(12.0)</b>	<b>(51.6)</b>

Forecast key performance indicators									
KPI's	Bench.	FY14	FY15	FY16	FY25	FY26	FY27	FY28	Total
Op. performance ratio	> 0%	5.7%	7.4%	13.2%	(15.0%)	(13.1%)	(12.2%)	(11.7%)	(12.9%)
Own source rev. ratio	> 60%	85.3%	89.1%	81.3%	90.8%	94.5%	95.1%	95.2%	93.9%
FTE	N/A	466	437	439	522	522	522	522	522
Employee costs/FTE (\$'000s)	N/A	78.7	86.4	77.7	102.9	106.1	108.1	111.2	107.1

The Leichhardt forecast indicates operating deficits improving year on year, resulting in a \$12.0m deficit (ex CG) in FY28. This includes recurring demerger costs of \$10.3m annually related to additional FTE to deliver current service levels in line with IWC service model. An additional \$0.6m demerger cost is forecast in FY25 for election costs.

The large amounts of capital expenditure forecast (\$125.0 million over the forecast period, c.90% is expected to be unfunded) in comparison to the other councils, relates to upgrades for the Leichhardt Park Aquatic Centre, the Greenway Program and upgrades to park & property buildings.

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As a standalone council, Leichhardt will need to review the financial position of its unrestricted funds to ensure it has sufficient reserves to deliver service levels to the community and ensure assets meet renewal requirements. •

To increase operating surplus, rates may need to be increased or Leichhardt may need to apply for an SRV to ensure financial position is sustainable. Alternatively, the standalone council could also make commercial decisions to reduce FTE and services delivered to the community in order to maintain the rate base, albeit staff protections will initially apply. •

Further, to maintain cash reserves, Leichhardt could reduce the capital expenditure forecast, noting that over 90% is forecast to be unfunded by grants revenue. However, the council will need to consider whether this has impacts to asset renewal benchmarks.

The financial sustainability 'gap' of \$12.0 million in FY28 is equivalent to an 11.8% reduction of FY28 controllable costs base or a 25.8% increase to rate base.

Leichhardt has a forecast population growth of 6% from FY23 to FY28, indicating the council could see revenue growth which could assist in bridging the sustainability gap (net of higher population driven costs).

Deloitte have provided the following ways in which Leichhardt could bridge the sustainability gap, for example, if Leichhardt receives additional external funding of \$5.0 million it would need to achieve \$7.0 million of additional cost savings in order to achieve a breakeven result (excluding capital grants) in FY28.

		Additional rate revenue or external funding				
\$'m		-	2.5	5.0	7.5	10.0
Additional cost savings	-	(12.0)	(9.5)	(7.0)	(4.5)	(2.0)
	2.5	(9.5)	(7.0)	(4.5)	(2.0)	0.5
	5.0	(7.0)	(4.5)	(2.0)	0.5	3.0
	7.5	(4.5)	(2.0)	0.5	3.0	5.5
	10.0	(2.0)	0.5	3.0	5.5	8.0

Leichhardt's Resulting Operating Surplus excluding capital grants (\$m)

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### 6.1.2.8 Demerger Scenario – Marrickville

The following table shows Deloitte's projected operating results for a demerged Marrickville Council -

Profit & loss \$'m	FY14 Act.	FY15 Act.	FY16 Act.	FY25 Fct.	FY26 Fct.	FY27 Fct.	FY28 Fct.	Total Fct.
Rates and annual charges	58.5	60.8	61.3	77.4	79.7	82.0	84.1	323.2
User charges & fees	14.7	15.1	16.0	25.1	26.2	26.9	27.6	105.9
Interest & investment income	2.7	2.3	1.4	2.6	2.8	2.7	2.5	10.6
Other income	11.4	13.6	17.9	16.5	16.2	16.4	16.6	65.6
Grants & contributions – operating	5.2	6.8	6.2	4.8	4.5	4.5	4.5	18.3
Grants & contributions – capital	5.7	8.0	13.8	14.8	9.4	8.6	8.6	41.4
Disposal of assets	0.0	(0.8)	(0.2)	(0.4)	(0.4)	(0.4)	(0.4)	(1.7)
<b>Total revenue</b>	<b>98.2</b>	<b>105.9</b>	<b>116.5</b>	<b>140.8</b>	<b>138.3</b>	<b>140.7</b>	<b>143.5</b>	<b>563.3</b>
Employee costs	(46.7)	(46.3)	(41.1)	(64.3)	(66.3)	(67.5)	(69.4)	(267.5)
Materials & Services	-	(29.3)	(21.3)	(37.1)	(37.0)	(37.5)	(37.5)	(149.1)
Borrowing expenses	(1.3)	(1.1)	(0.8)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)
Depreciation	(8.6)	(10.2)	(9.6)	(14.8)	(15.1)	(15.3)	(15.5)	(60.6)
Other expenses	(38.0)	(12.7)	(11.0)	(7.5)	(7.7)	(7.9)	(8.0)	(31.0)
Ongoing demerger costs	-	-	-	(12.9)	(12.2)	(12.2)	(12.2)	(49.6)
<b>Total expenses</b>	<b>(94.5)</b>	<b>(99.7)</b>	<b>(83.8)</b>	<b>(136.5)</b>	<b>(138.3)</b>	<b>(140.4)</b>	<b>(142.7)</b>	<b>(557.9)</b>
<b>Net op. result</b>	<b>3.7</b>	<b>6.2</b>	<b>32.7</b>	<b>4.3</b>	<b>0.1</b>	<b>0.3</b>	<b>0.8</b>	<b>5.4</b>
<b>Net op result (ex CG)</b>	<b>(2.0)</b>	<b>(1.8)</b>	<b>18.9</b>	<b>(10.5)</b>	<b>(9.3)</b>	<b>(8.3)</b>	<b>(7.8)</b>	<b>(36.0)</b>

Forecast key performance indicators

KPI's	Bench.	FY14	FY15	FY16	FY25	FY26	FY27	FY28	Total
Op. performance ratio	> 0%	(2.1%)	(1.9%)	18.4%	(8.3%)	(7.2%)	(6.3%)	(5.8%)	(6.9%)
Own source rev. ratio	> 60%	88.9%	86.1%	82.8%	86.1%	90.0%	90.7%	90.9%	89.4%
FTE	N/A	536	520	546	624	624	624	624	624
Employee costs/FTE (\$'000s)	N/A	87.1	89.0	75.2	102.9	106.1	108.1	111.2	107.1

The Marrickville forecast indicates operating deficits improving year on year, resulting in a \$7.9m deficit (ex CG) in FY28. This includes recurring demerger costs of \$12.2m annually related to additional FTE to deliver current services levels in line with IWC service model. An additional \$0.6m demerger cost is forecast in FY25 for election costs.

As a standalone council, Marrickville closes FY28 with a positive cash and investments position, although a portion of this would be externally restricted. Net cash flow remains negative, indicating this position may not be sufficient in the future. To increase operating surplus, Marrickville could make commercial decisions to reduce FTE and services

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delivered to the community in order to maintain the rate base, albeit staff protections will initially apply.

To maintain cash reserves, Marrickville could reduce the capital expenditure forecast, noting that over 87% is forecast to be unfunded by grants revenue. However, the council will need to consider whether this has impacts to asset renewal benchmarks.

The financial sustainability 'gap' of \$7.9 million in FY28 is equivalent to a 6.2% reduction of FY28 controllable costs base or a 14.9% increase to rate base. Marrickville has the greatest levels of forecast population growth (12% from FY23 to FY28) and may see rate revenue grow which could assist in bridging the sustainability gap (net of higher population driven costs).

Marrickville performance would be sensitive to (i) financial market fluctuations, affecting returns from property and other investments, and (ii) changing community needs, including use of the redeveloped library which is a key contributor to usage charges.

Deloitte have provided ways in which Marrickville could bridge the sustainability gap, for example, if Marrickville receives additional external funding of \$3.0 million it would need to achieve \$4.9 million of additional cost savings in order to achieve a breakeven result (excluding CG) in FY28. Marrickville's capacity as a standalone council to achieve incremental income or cost savings over this period has not been tested.

		Additional rate revenue or external funding				
\$'m		-	1.5	3.0	4.5	6.0
Additional cost savings	-	(7.9)	(6.4)	(4.9)	(3.4)	(1.9)
	1.5	(6.4)	(4.9)	(3.4)	(1.9)	(0.4)
	3.0	(4.9)	(3.4)	(1.9)	(0.4)	1.1
	4.5	(3.4)	(1.9)	(0.4)	1.1	2.6
	6.0	(1.9)	(0.4)	1.1	2.6	4.1

Marrickville's Resulting Operating Surplus excluding capital grants (\$'m)

### 6.1.2.9 IWC Proposal and Submission

#### The IWC Proposal

A de-amalgamation proposal under section 218CC of the Act must be in the form of, or at least include, a "business case" setting out the reasons in support of the proposal.

The business case submitted by IWC to the Minister in December 2022 consisted of a covering letter and a report prepared by Morrison Low.

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This report (hereafter referred to as “ML Report”), dated August 2022, presents two options for a de-amalgamation, the preferred method being option A, a return to pre-merger service levels, and option B maintaining current IWC service levels. The business case indicates that a third option investigating shared services was not considered “after a review of the literature indicated there was no significant or demonstrated benefit in shared services in NSW local government.”<sup>17</sup>

The ML Report substantially focuses on a cost benefit analysis and financial and commercial analysis, with findings that there is a net financial cost to a de-amalgamation and the benefits of de-amalgamation are “largely unquantifiable and subjective”.<sup>18</sup>

On the basis of option A, the ML Report projects all three demerged councils to make deficits (excluding capital items) that slowly reduce over a ten year period, the increased costs being for new facilities in each council area, as well as increased cost burden for some services. The ML report provides that as Leichhardt reported surpluses prior to amalgamation, it is projected to return to surpluses faster, whilst Marrickville is projected to experience the highest deficits, which is partly due to the expiry of their special rate variation in the amalgamation period.<sup>19</sup>

Similarly, in relation to option B, the ML Report has all three councils projected to make deficits that slowly reduce over a ten year period. However, the ML report expects these deficits to be greater than those in option A as a result of IWC harmonising service delivery across some services to the higher level of the three councils.<sup>20</sup>

On the matter of shared services, the ML Report does not provide any modelling for this option. The ML Report notes that this “doesn’t discount that there may be benefits for the de-amalgamated councils around entering into particular shared services to reduce costs or improve outcomes” but that these would need to be considered on a service-by-service basis. The ML Report does not give further consideration to how shared services may impact on the costs associated with the maintenance of the three demerged councils.

The ML Report does not contain an implementation plan identifying how a de-amalgamation might be undertaken. It is not the role of the Commission to determine how a merged council could be disaggregated, nor to suggest how to

<sup>17</sup> ML Report, p2.

<sup>18</sup> ML Report, p3.

<sup>19</sup> ML Report, p27.

<sup>20</sup> ML Report, p34.

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divide up the council's assets and liabilities, While this is not a requirement of the Act, the benefit of such a plan being provided is that the analysis would assist the Commission in forming a view about the viability of a proposal.

The Commission has therefore had regard to the ML Report, as submitted, in its examination of the demerger proposal.

### 6.1.2.10 *Economies and diseconomies of scale*

#### • *Introduction*

The concept of economies (and diseconomies) of scale is well known to economists. The concept has its origin in micro-economics, in particular the study of how manufacturing plants and firms operate.

Economies of scale reflect that costs of production can be classified (broadly) as fixed or variable. In a manufacturing plant (for example) variable costs are those that correlate to the amount of output produced. The cost of raw materials, power and utilities, transport, and wages staff would tend to be closely aligned with the units of output produced. Costs such as management, marketing, regulatory, accounting, and legal would be largely fixed.

Clearly, if a business can increase its quantity of production, those fixed costs would be spread over that larger production and would reduce on a per unit of output basis. Businesses that have large fixed costs require a large market in order to keep unit costs (ie sale price) at a competitive level. Economic theory also recognises that the benefit of spreading fixed costs over a larger output diminishes at the margin and, at some point, further increases in size can lead to increasing costs (eg additional management, co-ordination, increased costs of obtaining materials or other inputs) and hence diseconomies of scale.

While the theory is straightforward, its application is fraught with difficulties.

There are various approaches for attempting to measure the impact of economies and diseconomies of scale on cost structures. However, to be meaningful, most techniques require identification of the outputs that are being produced.

Where an organisation produces multiple outputs, some reliable method of apportioning the costs of the organisation across these outputs is generally also needed. Defining outputs and apportioning costs may be relatively straightforward where a business or factory produces a small range of physical goods (light bulbs, soap powder, packaged food). It is much more difficult in respect of entities (such as local authorities) that provide

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multiple, disparate services. How to delineate services, define what constitutes a unit of service, and attribute costs across the range of services provided is far more problematic in these instances.

### • *The IWC Business Case*

The ML report submitted by Council provides that it is not possible to draw specific inference for Inner West Council as to the applicability of the concept of economies of scale. The ML report does note that IWC is better positioned to absorb amalgamation costs given its greater population density and homogeneity as compared with its rural and regional counterparts.<sup>21</sup>

Analysis completed by Deloitte indicates that IWC's cost base has increased by 27% relative to the former councils since amalgamation. Despite approximately three years of operating at a new baseline of harmonised service delivery (FY21 – FY23) it appears that IWC has not yet realised significant levels of economies of scale or net cost savings as a result of the amalgamation.

### 6.1.2.11 *The Commission's Analysis*

The material reviewed by the Commission does suggest that IWC has derived scale capacity. If it is accepted that FY23 is the first 'stabilized' year, then the prospect for additional benefits arises. Achieving them will be dependent on the council making good financial decisions into the future.

As noted in the Key Findings,<sup>22</sup> Morrison Low and Council undertook an exercise in August 2021 to explore the merger impacts to Council, separate to the Business Case. They reported a \$22 million net benefit to the community resulting from the merger per annum since FY21. The savings were made up as follows:

- \$3.3 million of synergies as a direct result from merging (e.g., from consolidation of functions, in-sourcing services and closure of surplus facilities) reducing Council's cost base offset by costs incurred by Council that have not been passed on to community, including:

<sup>21</sup> ML Report, page 45.

<sup>22</sup> Key Findings p2.

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- \$6.3 million of merger-related cost increases from harmonisation of services, ICT upgrades and consolidation provided at no additional cost to the community;
  - \$15.9 million unrelated to the merger consisting of discounts and subsidies on rates and reduction in income from finalisation of SRVs; and
  - \$3.3 million loss related to COVID-19.
- Since the merger, IWC operating performance has been supported by capital funding. Council has also successfully undertaken initiatives to generate cash and expand services without seeking additional rates from the community.

This is to be contrasted to the identified financial costs and disbenefits associated with the de-amalgamation.

The 2021 poll and submissions suggest that there is a significant desire in the community to 'undo' the 2016 merger 'regardless of the cost.' Many submissions express this desire in terms of democratic principles. However, the attitude of the residents and ratepayers of the area, is only one of the statutory factors listed in section 263 of the LG Act. If this proposal is recommended, the on-going costs of this de-amalgamation process will be borne by the whole community in the current LGA, one way or another. Two of the statutory factors ((3)(a) and (e1)) necessitate this 'democracy' desire to be balanced against the financial disadvantages and, as well, against the ability of the new councils, and each of them, to provide adequate, equitable and appropriate services and facilities.

Scenario modelling indicates that following de-amalgamation all three new councils are forecast to generate an operating deficit (ex Capital Grants) up to FY28. So each new council has a FY28 sustainability gap of between \$4.8m-\$12.0m. Decisions will need to be taken by each new council immediately noting Deloitte's view that: 'The operating positions are largely unsustainable for the level of capital expenditure forecast.'

If this proposal were to be recommended, the on-going costs of this de-amalgamation process will be borne by the community in the current LGA, one way or another. Accepting that some 62% of those who cast a vote in favour of de-amalgamation in the non-binding plebiscite, the other 37% of the community will still be impacted. This is an important consideration in the context of a proposal which suggests that the total on-costs to the community of de-amalgamation, assessed over the next four years, are in the order of between \$145M and \$200M. In the absence of the Government signalling it is prepared to fully fund those costs, then identifying that cost, and where possible, who will bear it, is very relevant to the Commission's consideration.

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Every council in NSW has an obligation under Local Government Act to have in place sound financial management principles. These are detailed in Chapter 3, in particular, in s.8B – Principles of sound financial management. Under the LG Act, councils are enjoined by the Guiding Principles to not only to provide strong and effective representation, leadership, planning and decision-making, but also to carry out their functions in a way that provides the best possible value for residents and ratepayers. On and from the date of incorporation, the three Councils would need a strategy to deliver an appropriate level of services for each new council and that strategy needs to show that each has a reliable and consistent recurrent funding stream to facilitate robust long-term planning and investment in the services and assets to be delivered to the community. There is no implementation plan to show how this can be achieved.

Regardless of the democracy aspect, it is important for the Commission to be satisfied that each of the new councils would be able to generate sufficient own-source revenue to deliver a reasonable level of services to the catchment communities, and for them to be financially sustainable into the future without being dependent on recurrent grant funding from government.

That there is a cost to this proposal, both in terms of implementation costs and on-going costs, seems not to be denied by the community. The implementation costs are estimated by Deloitte at \$41.3m, in terms of the impact on the council's current cost base.

That highlights a difficulty with this proposal. The Business Case does not have an implementation plan suggesting the way forward to achieve a financially acceptable outcome where any of the new councils, let alone all, of the new councils, will be financially sustainable. However, on the information available, there does appear to be a path forward to sustainability for the existing council, building on the decisions and strategies it has in place.

For the existing council to achieve the starting cost base identified in the financial analysis difficult decisions had to be taken. Following the merger there was an organisational restructure which reduced FTE by 28 positions. There were also delayed opportunity costs, caused by the inability to uniformly align rates due to the statutory rate freeze. The merger nonetheless did allow the new council to reinvest significant capital into the assets, reducing the infrastructure backlog such that 95% of assets are now rated as satisfactory or above. All of those structural matters reflect a sunk cost.

In terms of capacity to continue to provide for its community, the continuation of the new council therefore has advantages. The existing council will benefit in a number of areas including the potential for population growth, which feeds into the rate peg settings. IWC

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has invested in commercial properties returning rental income to the council, which will increase to reflect cpi increases. That will enable the council to meet the growing employee expenses.

The new council has also derived scale capacity. As Deloitte notes: 'Post-merger, \$444m was re-invested in asset renewal exceeding depreciation by \$257m.' This scale of investment is predicted to continue, based on the LTFP. It has allowed the new council to redevelop the Ashfield Aquatic Centre via debt financing.

Having a larger rate base also allows the new council to benefit from scale, for example, the IPART announcement to update the rate peg to 4.9%. This has allowed the council to absorb, instead of pass on, the ESL levy. It is also arguable that the larger council is better placed to carry the structural burden of local government operations. This is described by Deloitte as being the shortfall in income that arises because council generated income 'continues to grow at a slower pace than salaries, State Government levies and other costs.'

De-amalgamation would occur just at the time IWC could look to reap the gains, as FY23 is its first 'stabilised year'. As Deloitte observe: 'the seven-year integration post-merger period has created a singular different business model which will be complex to unwind.'

A number of submissions have identified that the de-amalgamation will waste public resources, both in terms of the sunk costs, and in terms of the cost of the de-amalgamation. Estimates vary but in addition to the one-off de-amalgamation costs which could be as high as \$39m, there are the on-going costs. These are estimated to be an additional \$114.1m out to FY28.

As each new council will be operating in deficit, there could be additional waste as 'any additional cost in a de-merger scenario will likely adversely affect net operating performance.' Even with those costs 'covered,' there remains an expectation that each of the new councils will 'rely on ongoing operating and capital contributions to fund performance,' meaning a period of mendicancy extending for an uncertain term will arise for each new council, varying only to the extent of the mendicancy.

Further, the absence of a detailed, and costed, implementation plan inhibits the Commission from confidently predicting outcomes. As Deloitte notes, the allocation of cash reserves, both to restricted and unrestricted funds, will be a critical consideration in a demerger scenario. As well, the allocation of moveable assets and the cost of wage protections will all impact the short-term liquidity position for the new councils.

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What is clear, from the matters considered by the Commission, is that it is not possible to 'return' to 2016. De-amalgamation would create a need to constitute three very different councils to the ones that existed in 2016. Just how different is difficult to say, noting the absence of the implementation plan.

It is noted that Deloitte observes that: 'The operating positions [for Leichardt] are largely unsustainable for the level of capital expenditure forecast.' Each new council will need to immediately review the financial position of its unrestricted funds on inception to ensure it has sufficient reserves to meet its expenses, including employment and on-costs, the cost to deliver service levels to the community, to meet necessary and desirable capex spend, and to meet any on-going debt service obligations. That review will presage any decision to cut services (and FTE levels), increase rates (following a successful SRV).

Scenario modelling indicates that on and following de-amalgamation all three new councils are forecast to generate an operating deficit (ex CG) up to FY28. So each new council has a FY28 sustainability gap of between \$4.8m-\$12.0m. Decisions will need to be taken noting Deloitte's view that 'The operating positions are largely unsustainable for the level of capital expenditure forecast.'

While it is not for the Commission to formulate an implementation plan, it is noted that for any new council the implementation plan objectives to achieve financial sustainability should include:

- A positive operating performance and operating surplus.
- Adequate cash and cash reserves.
- Fully funded capital works program.
- An asset base that is 'fit for purpose'.
- Having adequate resources to meet ongoing compliance obligations.

In the case of this de-amalgamation proposal, the achievement of a positive financial outcome cannot be assumed. Further, at inception, each new council will ideally need to have in place a set of IP&R documents as required by s. 8C of the Local Government Act. As the IP&R guidelines note: 'IP&R is designed to cover all of a council's activities and all plans and strategies must be connected in some way to the framework.' The Commission cannot assume that the IP&R documents for the former councils created before 2016 are material, noting the changes that have occurred in the succeeding 8 years.

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Key requirements of the IP&R documentation are the integrated Resourcing Strategy and Delivery Program. These documents provide the strategy to ensure the provision of all of the council's functions, as identified in other of its strategic documents, in particular, the LTFP.

In this instance, the Business Case document does not address these matters. Having even draft IP&R documents available to the Commission would enable the Commission to have greater confidence to see that each new council will have a strategy which identifies the path to deliver on the LTFP, which is a forecast for financial sustainability over a 10-year period supported by the IP&R documents. In the absence of these planning documents, it is difficult to be satisfied of the new councils' financial sustainability.

The responsibilities and requirements of local government have changed over the eight years since the merger. As both ML and Deloitte have found, each of the new Councils will require more resources than they once had, if only to meet the rising costs of labour and the fact that since 2016 wages across the three former areas were harmonised. The implementation plan to give effect to the de-amalgamation would have modelling to identify the resources each new council required to deliver these services sustainably. That is, to deliver the services at a standard that can be maintained over an indefinite period without detrimental or degrading effects on assets or personnel.

In terms of asset management, the sustainable scenario would need to also identify the cost to maintain and manage the asset portfolio identified for each new council by reference to the local government infrastructure ratios as follows:

- Asset renewals ratio of 100 per cent.
- Asset maintenance ratio of 100 per cent.
- Infrastructure backlog ratio of 2 per cent.

As a minimum requirement, each new council should be in a position to have adequate resources to deliver the current services and to maintain current assets at a 'Fit for Purpose' standard. The sustainable scenario would achieve this over the longer term, because the identified income base for each new council would demonstrate how this can be achieved.

The Morrison Low Business Case, reviewed by Deloitte, suggests that these matters are satisfactorily addressed in IWC's IP&R documents. So, there is a path to financial sustainability if IWC continues. But that is not the case for each new council to be created.

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### Conclusion

Having assessed the proposal against this statutory factor, the Commission is of the view that the financial disadvantage associated with a de-amalgamation significantly outweigh any potential financial benefits from a de-amalgamation. The Commission is not confident that all three new councils will be financially viable into the near future.

At this point in time the community will be better served financially by continuing the existing council.

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## Local Government Boundaries Commission

### 6.2 Community of Interest and Geographical Cohesion

Section 263(3)(b) of the Act requires the Commission to have regard to:

*“the community of interest and geographic cohesion in the existing areas and in any proposed new area”.*

#### 6.2.1 Submissions and presentations made

The following table shows the number of written submissions that addressed this factor -

Written submissions addressing this factor		
Submitted to Commission	Submissions addressing this factor	As a percentage of total submissions
204	28	13.72%

The view that residents of the IWC area have little in the way of “community of interest” is one that that was put forward in only a few submissions made to the commission and presentations at the Inquiry sessions. This view was articulated by persons in favour of de-amalgamation as follows –

*“The notion of a coherent Inner West Council is a fabrication. There is no geographical, historical, social or identifiable trait that unifies the IWC as a community... The former Leichhardt Council, was on the other hand, a more cohesive community because of its 100 years of shared geography, history, politics, community, transport, shared infrastructure and size and above all a sense of place and community “as a whole community”. It is in the community interest to have a Local Council that reflects the reality and not some motherhood statement that no resident can relate too.”<sup>23</sup>*

*“There is a lack of transport connections that enable residents to easily get around the LGA, so that people tend to stay in their own locations for shopping and services. Transport is a State government service, but as the Inner West LGA falls under 5 different State MPs (see paragraph (e) ), this means that no MP has full responsibility for the LGA. Council must make*

<sup>23</sup> Written submission #27.

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*representations not only to Transport for NSW but must look for support from all 5 MPs, not an easy task.”<sup>24</sup>*

*“The current merged councils do not reflect the diversity of the various LGA's- Marrickville with the Greek, Vietnamese, Portuguese, and Arabic communities ; Ashfield with the Asian communities and Leichhardt with its Italian origins. This makes each LGA unique and diverse but under the current system, hardly a voice can be heard and the responsiveness to community needs is chaotic at best, or lacking.”<sup>25</sup>*

*“There are few public transport connections between the 3 former local government areas and there seems to be little reason for residents to interest themselves in matters outside of their own neighbourhoods. The only positive seems to be access to more library books.”<sup>26</sup>*

*“Suggesting that the proposed changes are related to the demographics of the community... is ... unfounded ...It is crucial that we do not allow our community's future to be influenced by such divisive arguments. The Inner West Council should continue to be inclusive and welcoming to all residents, regardless of their background.”<sup>27</sup>*

But those against de-amalgamation framed it differently:

*“Our community is defined by shared interests, concerns, and activities that are supported by the cohesive governance of the Inner West Council. De-amalgamation would disrupt this unity, possibly diluting services that currently benefit the diverse but interconnected neighbourhoods within our area.”<sup>28</sup>*

*“People across the IWC area need essentially the same things from local government, and this is what makes a single council over this area appropriate. There are differences in character between the suburbs within the IWC area, but LGAs are not obliged to be homogeneous. Indeed, the IWC should strive to be a hub of diverse thought where ideas can hybridise and culture can evolve.”<sup>29</sup>*

*“Inner West Council represents a cohesive community of interest that is primarily represented in the same division at a federal level. The three former local government areas were not that radically different socio-economically”<sup>30</sup>*

*“Inner West Council represents clear and defined communities of interest which largely map on to state and federal electoral boundaries and for which communities of interest is a*

<sup>24</sup> Written submission #052.

<sup>25</sup> Written submission #115.

<sup>26</sup> Written submission #017.

<sup>27</sup> Written submission #002.

<sup>28</sup> Written Submission #001.

<sup>29</sup> Written Submission #007.

<sup>30</sup> Written submission #016.

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*consideration. There is also a fairly commonly understood region referred to as “the Inner West” in socio-cultural, media and other discourse.”<sup>31</sup>*

*“I have lived in Ashfield for one year and have seen firsthand the positive impact that the Inner West Council has had on our community. The council has worked hard to create a strong sense of community and identity within the Inner West, and I believe that the demerger would be a terrible idea.”<sup>32</sup>*

### Discussion

Views expressed in relation to this factor were minimal, being addressed in only about 13% of the submissions received.

The Commission notes that it is a common feature of metropolitan NSW that local government areas cover neighbouring suburbs, which are geographically close.

In relation to submissions that the various suburbs making up IWC have distinct communities of interest, the Commission does not believe that having two or more distinct communities of interest in the one council area is, in itself, a barrier to the council operating efficiently and effectively, and in the best interests of all its residents. The Commission accepts that having different communities of interest will present a council with challenges in planning and delivering services, but this is a common feature. Most councils will be faced with the need to take into account different communities – whether based on location, or differences in residential/commercial/industrial/rural mixes, or differences in socio-economic factors such as ethnic and cultural backgrounds.

The Commission considers that concerns relating to the continuation of IWC resulting in a loss of community of interest, or concerns that there is no geographic cohesion between the three areas are not strong arguments in favour of de-amalgamation. As Soul and Dollery noted in 1999: ‘*Notions of community of interest are difficult, if not impossible, to define.*’<sup>33</sup>

However, the Commission recognises that a sense of place and community identity is important for residents and ratepayers and that councils can provide a pivotal role in fostering this relationship through a range of strategies.

<sup>31</sup> Written submission #046.

<sup>32</sup> Written submission #137.

<sup>33</sup> Soul S and Dollery B, *An Analysis of the Criteria Used by Australian Local Government Amalgamation Inquiries*, UNE Working Paper Series in Economics, No. 99-4 – October 1999, p4.

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The three former areas do share a number of social and demographic characteristics. In his report on the 2016 merger proposal, the Delegate noted that the communities “share a lot in common, they demonstrate a very high level of similarities between who they are, how they live, work and recreate and the values which drive them and shape their local environment”.<sup>34</sup> It was the Delegate’s view that the communities were well connected across the 35 square kilometres of the proposed area, people were able to move easily and readily across the three communities, via heavy and light rail, bus networks, cycling networks and working. The Delegate was also satisfied that the communities fit together cohesive both geographically and through a shared sense of identity and behaviour.

Data from the 2011 Census (the last available census data for the three pre-amalgamated LGAs) and 2016 census (for IWC LGA) also show similarities in population and household attributes such as:<sup>35</sup>

- A similar population of persons born overseas (Ashfield – 44.27%, Marrickville – 34.11%, Leichhardt – 28.62%)
- A similar average household size (Ashfield – 2.5, Marrickville – 2.3 and Leichhardt – 2.3)
- Similarities between two areas in percentage of persons not speaking English or at all – (Ashfield – 7.63%, Marrickville – 6.18%, Leichhardt – 1.58%)
- Similar median age – (Ashfield – 37, Marrickville – 36, Leichhardt – 37)

### Conclusion

The Commission accepts that the particular communities of interest have not altered with the merger. If the Proposal were to be implemented, those communities would continue to exist, and each demerged Council would need to consider them in its planning decisions.

That being noted, this factor does not warrant the proposal being recommended for implementation.

<sup>34</sup> LGBC report on the Delegates Report 2016 – Page 4

<sup>35</sup> The ABS does not tabulate Census data on the basis of the former LGA boundaries. See [Search Census data | Australian Bureau of Statistics \(abs.gov.au\)](#) for further information.



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### 6.3 Historical and Traditional Values

Section 263(3)(c) of the Act requires the Commission to have regard to:

*“the existing historical and traditional values in the existing areas and the impact of change on them”.*

#### 6.3.1 Submissions and presentations made

The following table shows the number of written submissions that addressed this factor -

Written submissions addressing this factor		
Submitted to Commission	Submissions addressing this factor	As a percentage of total submissions
204	10	4.90%

Relative to most other factors, a much smaller proportion of submissions and presentations addressed this factor. Those that did made the point that:

*“Stanmore and the Inner West have a shared historical narrative and cultural landscape. The unity of the council aids in protecting these values, while division would risk inconsistent heritage conservation efforts.”<sup>36</sup>*

*“Any claims of extremely divergent historic or traditional values across the local government area are tenuous. All three former council areas were formerly working-class inner-city localities that experienced waves of migration and have since gentrified, with similar voting patterns across all five wards at the 2021 Local Council Elections.”<sup>37</sup>*

*“The issue comes down to community and its connection to a “place” not community and a collection of unconnected ‘disparate places’. There is no place called or known as the Inner West. Its is faceless, place-less and the opposite of authentic community identity.”<sup>38</sup>*

*“The historical and traditional values of the area have been eroded. Each area struggles to maintain its identity and culture within the former council areas.”<sup>39</sup>*

<sup>36</sup> Written Submission #001.

<sup>37</sup> Written Submission #140.

<sup>38</sup> Written Submission #027.

<sup>39</sup> Written Submission #113.

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### 6.3.2 Discussion

The Commission understands that every city, town, village and region has its own historical and cultural features. No two will be completely identical and in that sense every location is unique. The question for the Commission is whether the differences across the existing IWC area are of such magnitude to suggest (in conjunction with other factors) that the Proposal would give a better outcome for the area's residents.

The history of the local government in the area of IWC suggests that there have been many changes experienced by the community over the decades. Prior the 2016 merger, all three former LGA's had existed for many decades, although undergoing a number of boundary changes.

The Borough of Ashfield was proclaimed in 1871, but it became the Municipality of Ashfield in 1906. The Municipality of Marrickville was declared in 1861. Leichhardt was proclaimed a municipality in 1871.

All three former areas have experienced changes in boundaries over time. In particular, Leichhardt has previously gone through many boundary alterations having previously also been amalgamated in 1949 with Annandale and Balmain, in 1967 to include Glebe and in 2003 to remove Glebe and parts of Annandale.

Marrickville too has experienced boundary alterations, with the area being amalgamated with St Peters and Petersham in 1949, and then experiencing a readjustment to its boundaries adding parts of Camperdown and Newtown (from City of Sydney) in 1968.

Taking an historical view, the above demonstrates that local government areas are not static, they change over time as circumstances change. It has been so since 1924 when the Sydney Morning Herald observed: -

*All over the State there is a continual movement towards alteration and adjustment of the boundaries of councils and of their wards or ridings ... It is, of course, essential that there should be machinery for adjusting the municipal areas as towns and districts develop or decline. Adjustments of this nature will always be a feature of local government in a growing country.*<sup>40</sup>

While local government boundaries may change, the reality is that the stories of Leichhardt, Marrickville and Ashfield LGAs are told through the history of their various suburbs – Annandale (part), Ashbury (part), Ashfield, Balmain, Balmain East, Birchgrove,

<sup>40</sup> Sydney Morning Herald, 14 February 1924, page 6.

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Camperdown (part), Croydon (part), Croydon Park (part), Dulwich Hill, Enmore, Haberfield, Hurlstone Park (part), Leichhardt, Lewisham, Lilyfield, Marrickville, Mascot (part), Newtown (part), Petersham, Rozelle, St Peters (part), Stanmore, Summer Hill, Sydenham and Tempe.

If, however, a wider lens is applied to historical and traditional values in the existing area, being IWC overall, then a number of commonalities emerge.

The suburbs that make up the IWC area are all located on the ancestral land of the Gadigal and Wangal people of the Eora Nation.

Land grants in the inner west area began in the late 18<sup>th</sup> century. Stage coaches operating between Sydney and Parramatta encouraged development along the route, now known as Parramatta Road. The eventual construction of the railway line in 1855 increased development and, as a result of population growth, local governments voluntarily formed in the area during the 1860s-70s. During this time the area became home to politicians, judges, industrialists and businessmen who were able to build grand homes in the outer parts of the inner west.

Following the end of World War II a large number of migrants relocated to the areas of inner west, primarily from European countries. Many migrants were attracted to the area because of the availability of industrial jobs and closeness to the city. The change in population introduced a wide array of culturally diverse cafes, shops and restaurants.

### Conclusion

In having regard to this factor, the Commission questions the extent to which history – or historical values – attach to local government bodies rather than to towns, villages, buildings, individuals, geographical features (river systems, mountain ranges), etc. The rich histories of individual suburbs are not changed by the alteration of council (or State or Federal electorate) boundaries. That is not to deny the responsibility of local government in preserving, interpreting, honouring and promoting local history and historical features, but the Commission is not convinced that these histories and historical features are inherently impacted by boundary alterations.

The Commission therefore believes that proposed changes in LGA boundaries have little impact - positive or negative - on historical and traditional values of the suburbs that now comprise the IWC LGA.

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### 6.4 Attitudes of Residents and Ratepayers

Section 263(3)(d) of the Act requires the Commission to have regard to:

*“the attitude of the residents and ratepayers of the areas concerned”.*

#### 6.4.1 Submissions and presentations made

The following table shows the number of written submissions that addressed this factor -

Written submissions addressing this factor		
Submitted to Commission	Submissions addressing this factor	As a percentage of total submissions
204	193	94.61%

Of the 204 submissions received, 155 submissions were in favour of the proposal, 2 submissions did not support the business case but supported de-amalgamation generally, whilst 47 did not support the proposal.

Noting that the number of households in the IWC area is 74,087<sup>41</sup> the number of submissions received by the Commission may indicate a low level of interest in, or engagement with, the proposal overall.

Residents in the former area of Ashfield were less supportive of the proposal, whilst residents of the former Ashfield and Marrickville LGA were generally less engaged with the proposal. Far fewer submissions were received from these former areas than that of Leichhardt.

Submissions Received	Ashfield	Leichhardt	Marrickville	Not a resident/unknown
In favour	2	116	23	15
Against	15	12	10	11
Total	17	128	33	26

<sup>41</sup> 2021 Census data, Australian Bureau of Statistics.

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Typical arguments against raised were –

*“I am writing to express my strong opposition to the proposed de-merger of the Inner West Council into three smaller council areas. As a long-time resident of Sydney, particularly the Inner West area, I believe that such a move would be detrimental to our community”<sup>42</sup>*

*“we are concerned at the move to de-amalgamate Inner West Council. We believe the amalgamation seven years ago was not a beneficial move, but reversing that merger will not correct the initial error”<sup>43</sup>*

*“I am vehemently opposed to the proposed demerger of the Inner West Council and my concerns mainly relate to the lack of any demonstrable financial advantage to the government, or the councils concerned, should the proposal proceed - section 263(3)(a) of the Local Government Act 1993.”<sup>44</sup>*

*“I can see no genuine reason for the de-amalgamation of the IWC. As the IWC’s own report found, it would be financially ruinous and require either sharp increases in rates or sharp increases in spending on services”<sup>45</sup>*

*“De-amalgamation would result in a waste of money and resources that were invested in the amalgamation in the first place...the use of public money, whether NSW Government or ratepayers, to fund the proposed de-amalgamation...represents a gross misuse of funds that should be spent of servicing the community’...I further note the IWC won the A R Bluett Memorial Award for 2022/23 recognising them as the best metropolitan Council in NSW”<sup>46</sup>*

*“The IWC has worked hard to create a strong sense of community and identity within the Inner West, and I believe the demerger would be a terrible idea”<sup>47</sup>*

And in favour -

*“Inner West Council management and Councillors continue to ignore the will of the people in this local government area. We the people of this LGA voted overwhelmingly in support for the de-amalgamation of the IWC; ie 62.5% out of an 80.7% turnout voted YES to de-*

<sup>42</sup> Written submission #002.

<sup>43</sup> Written Submission #005.

<sup>44</sup> Written Submission #019.

<sup>45</sup> Written submission #193.

<sup>46</sup> Written Submissions #102.

<sup>47</sup> Written Submission #137.

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*amalgamation. A survey carried out last year by the Labor IWC Councillors and was framed in such a way that the questions were clearly designed to garner support to stay merged. This survey was biased and the questions were framed so that the result would give the impression that the respondents did not favour a demerger and was an attempt to undermine the strong 62.5% YES vote in the December 2021 poll on demerging IWC.”<sup>48</sup>*

*“We were forcibly merged and our plea to return to the original Councils appears to be being ignored even though the majority of residents voted for de-amalgamation.”<sup>49</sup>*

*“All Wards in the former Council areas voted in favour of de-amalgamation. That 62-5% vote represents all 3 former Council areas. The Boundaries Commission can now address this incompatible merger by recommending a demerger.”<sup>50</sup>*

*“I am furious that the majority 62%+ vote for Leichhardt council to stay independent has not been adhered to. What is happening to our democratic rights of Australian citizens? This behaviour of ignoring what tax payers voted for is scandalous and makes a mockery of our democratic rights.”<sup>51</sup>*

*“The Inner West Council is not an effective advocate on important local issues. It is too big, staff are too stretched and most of the Councillors are not local....Leichhardt Council gave me a sense of place”<sup>52</sup>*

*“Rates have increased, increase in fees for use of ovals, pools and sports grounds, decline in services...Council meeting agendas are overloaded...an increased geographical region of Council means local issues may not be properly considered or are voted on by Councillors unfamiliar with the issues”<sup>53</sup>*

*“we voted overwhelmingly to de-amalgamate. Refusing to recognise and obey this is a flagrant disregard of the democratic process for party political ends”<sup>54</sup>*

<sup>48</sup> Written Submission #018.

<sup>49</sup> Written Submission #024.

<sup>50</sup> Written Submission #133.

<sup>51</sup> Written submission #003.

<sup>52</sup> Written Submission #169.

<sup>53</sup> Written Submission #118.

<sup>54</sup> Written Submission #063.

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### 6.4.2 Discussion

Many submissions, both written and at the hearing sessions, addressed the non-binding plebiscite held in December 2021. Electors were asked:

*In May 2016, Ashfield, Leichhardt and Marrickville councils were amalgamated into one local government area by the State Government. Do you support the Inner West local government area being de-amalgamated, so as to restore the former local government areas of Ashfield, Leichhardt and Marrickville?*

Of the 106,950 votes representing 80.73% of registered voters, 2.55% were informal votes. Of the remaining 104,219 votes, 65,126 (62.49%) voted “yes” on the above question supporting a de-amalgamation and the remaining 39,093 (37.51%) voted “no”.<sup>55</sup>

In submissions in favour of the proposal, a common theme was that the proposal should be implemented because ‘residents had voted for it’ in reference to the non-binding plebiscite. The Commission accepts that the plebiscite evidences that as at December 2021, the majority of residents and ratepayers supported a de-amalgamation. However, such a plebiscite is non-binding, in that there is no requirement to implement the de-amalgamation as a result of the majority outcome. This has implications noting that more than a third of the people who voted rejected the proposal.

The business case submitted by Council also provides evidence of a community survey conducted by Micromex in 2022 in relation to the business case. Of the 601 persons surveyed 87% of respondents indicated they were at least somewhat satisfied with the performance of Inner West Council in the last 12 months. 53% of persons surveyed indicated they would prefer for Council to remain as Inner West Council, although it is noted the margin of error is +/-4%.

In that survey, the top reasons for remaining as the Inner West Council were the financial impact of de-amalgamation and the efficiency of service delivery and management under the current council. The top reasons given to submit the business case for de-amalgamation were that smaller council areas provide better

<sup>55</sup> NSW Electoral Commission, 2021. Inner West Poll Election results. Retrieved from <https://pastvtr.elections.nsw.gov.au/LG2101/inner-west/poll> on 3 May 2022.

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management, services and facilities and that the amalgamated council has not provided any improved services or services have declined.<sup>56</sup>

On balance, the attitudes expressed by the community support de-amalgamation. The Commission does note though that the submissions received against the proposal made up approximately a quarter of submissions, and many of those submissions presented equally strong views opposing the proposal.

### Conclusion

For the Commission, the challenge is how to balance the 'democracy issue' noting some 37% of voters did not support the proposition. Is the dominant attitude sufficient, by itself, to effectively dismantle the council?

Within the context of 'local democracy,' a concept frequently raised by supporters in favour of de-amalgamation, lies the concept of local accountability. The task for the Commission under the Act includes assessing whether the resultant outcome of such a dismantling process will be new, financially sustainable, councils. Absent that outcome being demonstrated, there is a risk that such a bare democracy process could be unfair to the community, taken as a whole.

The Commission is not persuaded that this factor alone is sufficient to justify the making of a recommendation to implement the proposal.

<sup>56</sup> ML report page16-17.



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### 6.5 Elected Representation

Section 263(3)(e) of the Act requires the Commission to have regard to:

*“the requirements of the area concerned in relation to elected representation for residents and ratepayers at the local level, the desirable and appropriate relationship between elected representatives and ratepayers and residents and such other matters as it considers relevant in relation to the past and future patterns of elected representation for that area”.*

#### 6.5.1 Submissions and presentations made

The following table shows the number of written submissions that addressed this factor

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Written submissions addressing this factor		
Submitted to Commission	Submissions addressing this factor	As a percentage of total submissions
204	57	27.94%

Typical arguments raised were –

*“the decline in services and reduced democratic representation have been noticeable trends under the current amalgamated system. A deamalgamated council promises a return to local governance, fostering a stronger connection between the community and decision-makers. By having a local council, we can ensure greater accountability as decisions are made by representatives who are directly invested in the well-being of our specific community. This closer proximity allows for more tailored and responsive solutions to local issues.”<sup>57</sup>*

*“The Inner West Council is not an effective advocate on important local issues. It is too big, staff are too stretched and most of the Councillors are not local. Leichhardt Council was strong and effective advocate for its local community. I am better represented in a smaller council with fewer residents per Councillor and Councillors who all live locally.”<sup>58</sup>*

*“I sincerely believe that de-amalgamation of the Inner West Council into three smaller, representative councils is imperative. This will enable councillors and council staff to be familiar with and receive*

<sup>57</sup> Written submission #203.

<sup>58</sup> Written submission #169.

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*feedback about local issues needing attention and action. This would effectively put the local back into local government, allowing for greater transparency and accountability and, from my perspective as a longstanding resident, it would give the community back its voice.”<sup>59</sup>*

But there were people who took a contrary view:

*“The impact on local democracy has been cited as a reason for demerging the council. While there are fewer local councillors for a larger area, it is not radically different to other similarly sized urban councils in Sydney with better ratios of representation than most.”<sup>60</sup>*

*“I do not support bringing back the additional councillors. I do not believe that this will actually contribute to better representation. I believe it will be quite the opposite, with more councillors meaning small fiefs, resulting in more fighting over the small things that matter to a few people, and not the bigger things that benefit the community as a whole.”<sup>61</sup>*

*“While there are fewer local councillors than in the previous three councils combined, it is still a better councillor to population ratio than most neighbouring councils in greater Sydney. Other strategies should be sought to address any concerns about representation, not deamalgamation.”<sup>62</sup>*

### 6.5.2 Discussion

Since municipalisation was forced on communities in 1906 there have been moves to reduce the total number of councils. It is always contentious. As Larcombe noted in 1978, “the Government’s apparent enthusiasm for larger units stirred up considerable opposition in areas desirous of retaining independence”. While this comment dates back to mergers occurring in the 1940s and 1950s, it seems that little has changed. The main arguments in favour of small areas put to the Barnett Committee, established in 1972 , “were the desire to keep local government ‘local’, and to facilitate the maintenance of

<sup>59</sup> Written Submission #132.

<sup>60</sup> Written Submission #140.

<sup>61</sup> Written Submission #041.

<sup>62</sup> Written Submission #016.

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public interest and participation”. These are still the arguments put forward to this Commission.

The Your Council website,<sup>63</sup> provides data as to the ‘population per councillor’ across all councils in NSW. The below table shows that data for a number of Group 3 councils (Metropolitan Medium) and LGAs neighbouring IWC.

Council	Council group	Councillors	Group Average	Population	Population per Councillor
Inner West	3	15	13	183,772	12,251
Blacktown	3	15	13	399,711	26,647
Canterbury Bankstown	3	15	13	372,322	24,821
City of Sydney	1	10	10	214,851	21,485
Liverpool	3	10	13	234,373	23,437
Parramatta	3	15	13	258,315	17,221
Bayside	3	15	13	176,061	11,737
Georges River	3	15	13	152,703	10,180

The average population per councillor for a group 3 council area is 14,031, putting IWC below the average (ie. having less population per councillor) and also generally in line with or having greater councillor representation than a number of other group 3 councils.

It is noted that Council’s structure does maintain a level of specific ‘local representation’ with five wards covering Ashfield, Balmain, Leichhardt, Marrickville and Stanmore. It was an inevitable consequence of the 2016 merger that electors residing in the former areas would no longer have council representatives exclusively selected from within the former area. While acknowledging these feelings, it is also true to say that there are now 15 councillors whose responsibility it is to serve the collective interests of the whole community, not just the suburb they happen to live in.<sup>64</sup> It should be observed that this

<sup>63</sup> [www.yourcouncil.nsw.gov.au](http://www.yourcouncil.nsw.gov.au).

<sup>64</sup> See section 232(1)(d) of the LG Act.

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was also the position for the councillors elected to the former area. They too had an obligation to serve the interests of the community as a whole.

### Conclusion

That a proportion of the community feels impacted by a perceived loss of representation does not mean that the current requirements for elected representation are inadequate. The governing body is still democratically elected. Having an equality of vote but a smaller voice in a larger council is not undemocratic. The Commission is not satisfied that the change in representation following the merger in 2016 is an adequate reason for supporting the implementation of the proposal.

## 6.6 Service Delivery and Facilities

Section 263(3)(e1) of the Act requires the Commission to have regard to:

*“the impact of any relevant proposal on the ability of the councils of the areas concerned to provide adequate, equitable and appropriate services and facilities”.*

### 6.6.1 Submissions and presentations made

The following table shows the number of written submissions that addressed this factor -

Written submissions addressing this factor		
Submitted to Commission	Submissions addressing this factor	As a percentage of total submissions
204	103	50.49%

In favour of de-amalgamation, submissions argued:

*“I wish to state my displeasure at the lack of focus by the Inner West Council (IWC) to local matters and services in Marrickville, in particular the constant inability of Council to collect rubbish & refuse from laneways that gives rise disgusting odours and to rodent activities in adjoining and nearby properties.”<sup>65</sup>*

<sup>65</sup> Written Submission #020.

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*"Since the amalgamation we have seen basic services decline even with substantial rate increases.eg. waste collection service out of control and unreliable. Commercial bins overflowing in the streets with blow flies swarming around them. Not even emptied in Darling Street after New Years Eve. Hardly ever see a parking inspector in our area to police the two hour parking limit for non residents. Gutters not cleaned on a regular basis so litter just sits there. General maintenance of roads and footpaths not happening and our parks are falling into disrepair."*<sup>66</sup>

*"Additionally, the service decline and accountability (our famous garbage & recycling debacle, heritage conservation delays, relentless planning issues, strategic planning delays, aquatic centres delays) are all huge and again part of the large unwieldy Council being removed from the community, out of touch with them, unaccountable to them, and not listening to them."*<sup>67</sup>

*"Ongoing high staff turnover since the merger has resulted in major loss of skills and experience, as well as major costs to ratepayers and disruption to Council services. Service standards in the Inner West have fallen since the merger. In particular, approval of development applications is slow, cumbersome and expensive to applicants. This impacts the ability of residents to renovate or develop properties cost effectively."*<sup>68</sup>

*"Since the merger I have noticed a significant drop in services under the Inner West Council. Council is not attending to basic maintenance & multiple calls to council or community outrage on social media is often need to result in action by the council. Rates have increased & fees for use of council facilities i.e pools ovals etc have increased and democratic representation has decreased".*<sup>69</sup>

*"Adequate, equitable and appropriate services and facilities" are difficult for council to achieve given the disparate requirements across the LGA and the limited resources (staff and funds) to address them. Some areas of council have formed priority lists of work which have in effect dispensed with the notion of equity. Some staff also seem to be overly rule bound in their approach to dealing with residents' discontent with new policies imposed by council onto the community. A prime example is the new FOGO recycling system recently introduced by council. Residents dislike the equipment council supplied because it has caused the weekly appearance of maggots, flies and cockroaches into their kitchens and the rancid smell of rotting food."*<sup>70</sup>

And those opposing a de-amalgamation countered with:

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<sup>66</sup> Written Submission #022.

<sup>67</sup> Written Submission #184.

<sup>68</sup> Written Submission #052.

<sup>69</sup> Written Submission #188.

<sup>70</sup> Written Submission #017.

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*“Scale has enabled the Council to pursue policies and projects on behalf of residents that would otherwise have been more expensive, piecemeal or been more complex to design and implement. Some of these include the Greenway project, FOGO rollout and infrastructure investment, which would otherwise have been pursued by individual councils or required negotiation between individual councils with added cost and complexity.”<sup>71</sup>*

*“over the past 18 months or so, I have seen a real effort by the council trying to create an area that is appealing. New playgrounds outstanding efforts towards landscaping throughout Leichhardt area. We’re still waiting for more new restaurants, shops and a nightlife for the area - hopefully that’s not far behind. I actually believe that part of this new focus is a result of the council amalgamation. I could also add things like getting Development Approvals has also improved significantly.”<sup>72</sup>*

*“I am convinced that if the 3 Councils had not been amalgamated, we would not have seen the creation of iconic buildings such as the award-winning Marrickville Library, pioneering environmental initiatives such as the FOGO service, and customer service improvements recognised in the 22/23 AR Bluett Memorial Award.”<sup>73</sup>*

*“I can speak best re sections 263 (3) (a) and (e1), about the Inner West library system, which fused the libraries of three councils. The new fused library system is vastly superior to the old smaller Leichhardt library system. I can now borrow a range of books massively greater than the range I had previously available to me, from collections that previously belonged to different councils. The unified borrowing system works seamlessly.”<sup>74</sup>*

*“The argument that the IWC is not as responsive to local concerns as the previous constituent councils is a furphy. Public services have improved in quality since amalgamation (I have been particularly impressed by the Ashfield Aquatic Centre and the integration of the Inner West’s council libraries into a single network). I have found council very easy to deal with in my interactions.”<sup>75</sup>*

*“Over the past 7 years, Inner West Council has gone from strength to strength....The council is reaching out to residents to ask how they can do better and are responding with better facilities and better services. The Ashfield Aquatic Centre, the Pedestrian Access and Mobility Plan, World Pride program, Mental Health Summit, Disability Inclusion Festival, Perfect Match art, all the work on inclusive playgrounds, Matildas live sites, nappy rebate, local festivals,*

<sup>71</sup> Written Submission #042.

<sup>72</sup> Written Submission #006.

<sup>73</sup> Written Submission #031.

<sup>74</sup> Written Submission #021.

<sup>75</sup> Written Submission #193.

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*increased lighting in parks, puppy training program, Gender Diverse Swim Night, are just some of the fantastic works and services the Inner West Council has achieved in just 7 years.”<sup>76</sup>*

### Discussion

The Act does not provide guidance as to what is adequate, equitable and appropriate recognizing that this is a matter for the Commission.

However, NSW councils are required to use the Integrated Planning and Reporting (IPR) framework introduced by the NSW State Government to help improve the way they plan for the future, and to ensure council planning is reflective of communities’ needs. While this approach does not guarantee that every community need will be met, it does ensure a substantial degree of community involvement and regular reporting against the main deliverables. The IPR requirements apply to the current IWC and would apply to the three demerged councils if this Proposal were implemented.

What is immediately apparent is that if the Proposal is implemented then the ability of the existing council to function will be lost. However, the ability of each new council to function will be immediately impaired.

Scenario modelling indicates that following de-amalgamation all three new councils are forecast to generate an operating deficit (ex Capital Grants) up to FY28. With each new council having a FY28 sustainability gap of between \$4.8m-\$12.0m decisions will need to be taken by each new council immediately noting Deloitte’s view that ‘The operating positions are largely unsustainable for the level of capital expenditure forecast.’

So, the reality then is that from the get go, the new councils will be impaired in their ability to provide adequate, equitable and appropriate services and facilities.

Conversely, the ML Business Case discloses that the 2022-23 LTFP demonstrates that Inner West Council is in a strong financial position and is meeting the Fit for the Future financial benchmarks. IWC is one of the few merged councils in this position.<sup>77</sup>

The Commission is also aware of the recent awarding of the A.R. Bluett award to IWC for outstanding achievement in local government. The award recognises the most progressive metropolitan and rural councils from 128 across NSW. Of IWC, the Chairperson of the judging panel said of the recipient “Inner West Council had forged three previous inner west councils into a vibrant, responsive and community focused

<sup>76</sup> Written Submission #167.

<sup>77</sup> ML Report, page 20.

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organisation...Customer experiences have outperformed against other like sized councils.”<sup>78</sup>

### Conclusion

In terms of capacity to continue to provide for its community, the continuation of the new council has advantages. The council will benefit in a number of areas, including from the potential for population growth, which feeds into the rate peg settings and the ability of the council to derive own source income. In essence, to derive economies of scale.

In contrast, each of the new councils will be impaired in their ability to provide the same suite of local government goods and service. This suggests that, on balance, this factor does not support a recommendation to implement the proposal.

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<sup>78</sup> LGNSW media statement, 12 November 2023 <https://lgnsw.org.au/Public/Public/Media-Releases/2023/1112-Singleton-and-Inner-West-councils-win-prestigious-awards.aspx>



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### 6.7 Employment Impacts on Staff

Section 263(3)(e2) of the Act requires the Commission to have regard to:

*“the impact of any relevant proposal on the employment of the staff by the councils of the areas concerned”.*

#### 6.7.1 Submissions and presentations made

The following table shows the number of written submissions that addressed this factor -

Written submissions addressing this factor		
Submitted to Commission	Submissions addressing this factor	As a percentage of total submissions
204	18	8.82%

Submissions in favour of de-amalgamation noted the following:

*“On amalgamation, Council staff were guaranteed to keep their jobs for a period of 3 – 5 years post amalgamation. However, in recent years, Council has actively encouraged job shedding, which resulted in a smaller workforce, lowering of services to LGA residents and difficulty in retaining professional staff. By returning the LGA to the former council areas of Marrickville, Ashfield and Leichhardt, staff would have less stress and more control over their work as they would be required to manage smaller geographical areas, and therefore retention rates would be higher than they are now.”<sup>79</sup>*

*“There has been a high turnover of council staff and an increase in the wages budget for council. The relationships that locals relied on to have information and enquiries managed have suffered from this turn over. Clearly the ongoing exit of staff has left the inner west council with a lack of local and organisational knowledge. There has also been a steady decline of frontline council employees or contracting out with unsatisfactory results.”<sup>80</sup>*

*“In the report Deloitte say: “Additional FTE to maintain current services and back office functions. IWC estimated a likely additional requirement of 163 FTE at a total cost of \$26.5 million pa. This amount of staff needed is plainly ridiculous. The average staff cost at Council is currently \$122K. So, who are these 163 people receiving \$163K per year? At this cost, they cannot be back office and services staff, they must be executive level staff.”<sup>81</sup>*

<sup>79</sup> Written Submission #052.

<sup>80</sup> Written Submission #115.

<sup>81</sup> Written Submission #138.

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Submissions opposing de-amalgamation noted the following:

*"The job security of council staff, who are instrumental in delivering local services, could be severely affected. The uncertainty and disruption caused by de-amalgamation could have far-reaching impacts on employee morale and the quality of services."*<sup>82</sup>

*"council staff do not support the deamalgamation which should be noted. They understand that the community will be worse off overall."*<sup>83</sup>

*"The Bluett Award acknowledged the achievement of forging the 3 separate Councils into the new Inner West Council. Having worked for over 30 years in local government, including during the amalgamation period, I know the amalgamation task would have been a mammoth one, and de-amalgamation would be an even more herculean task taking a heavy toll on staff."*<sup>84</sup>

*"Frontline Inner West Council staff who deliver services have a good sense of whether the merged council is functioning effectively. When asked, only 29% of staff were supportive of Inner West Council demerging with 71% wanting it to remain as is."*<sup>85</sup>

### 6.7.2 Discussion

The Act contains a number of provisions dealing with staff and staff numbers where LGA boundaries change.

Firstly, section 354C provides that there can be no forced redundancies (other than of a senior staff member) by a council during a boundary change "proposal period".<sup>86</sup>

In the case of the merger of Marrickville, Leichhardt and Ashfield, section 354F of the Act prohibited the use of forced redundancies for a period of three years after the date of staff transfer. This period would have taken effect on 12 May 2016 (the date of the Governor's Proclamation) and would have concluded in May 2019.

If the Proposal is implemented, then a fresh 3-year period of statutory protection will apply to staff transferred from IWC to the three new councils.<sup>87</sup>

<sup>82</sup> Written submission #001.

<sup>83</sup> Written Submission #016.

<sup>84</sup> Written Submission #031.

<sup>85</sup> Written Submission #140.

<sup>86</sup> That is, a period commencing from the date the proposal is submitted to the Minister and ending either (i) on the date the Minister decides not to recommend its implementation or (ii) if the Minister recommends to the Governor that the proposal be implemented, immediately before the date specified in the Proclamation implementing the proposal.

<sup>87</sup> See section 354F of the Act – no forced redundancies.

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A number of submissions were critical of both the ML Report and Deloitte analysis, specifically relating to the assumption that 163 additional staff would be required across the three new councils. These proponents may not be aware of the statutory protections but views such as this appear to misunderstand that in any de-amalgamation process, it is simply not possible to 'return' to 2016.

So, it cannot be assumed that a new Leichhardt, Ashfield or Marrickville Council would come into existence with the number of employees that existed at the date of amalgamation. In the absence of any specific proclamation by the Governor on this matter, but noting the statutory protections, the allocation of staff and staff numbers between the three new councils would be one of the issues the three councils would need to negotiate. It is recognised that services have increased over time, and that additional staff would be required to manage the three separate councils (and therefore a triplication of roles) in order for current IWC service levels to be achieved.

### Conclusion

Noting the ML report comment that FY23 will be the first 'stabilized' year, suggesting greater financial benefits are in prospect for the community, for the new councils to be required to enter into a new round of staff protections in circumstances where the financial forecasts suggest the new councils will start 'in deficit' is a factor which militates against recommending the proposal be implemented.

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### 6.8 Rural Impacts

Section 263(3)(e3) of the Act requires the Commission to have regard to:

*“the impact of any relevant proposal on rural communities in the areas concerned”.*

This factor does not apply to the Commission’s examination as the Proposal as the LGA is a metropolitan area.

### 6.9 Wards

Section 263(3)(e4) of the Act requires the Commission to have regard to:

*“in the case of a proposal for the amalgamation of two or more areas, the desirability (or otherwise) of dividing the resulting area or areas into wards”.*

This factor does not apply to the Commission’s examination as the Proposal does not relate to an amalgamation of two or more areas.

### 6.10 Opinions of Diverse Communities

Section 263(3)(e5) of the Act requires the Commission to have regard to:

*“in the case of a proposal for the amalgamation of two or more areas, the need to ensure that the opinions of each of the diverse communities of the resulting area or areas are effectively represented”.*

This factor does not apply to the Commission’s examination as the Proposal does not relate to an amalgamation of two or more areas.

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### 6.11 Other Issues

Section 263(3)(f) of the Act requires the Commission to have regard to:

*“such other factors as it considers relevant to the provision of efficient and effective local government in the existing and proposed new areas”.*

#### 6.11.1 Discussion

As the Key Findings notes,<sup>88</sup> IWC has operated as a standalone Council for seven years, its current operations reflect a series of integration activities and other changes since merger. IWC services a population of 183,105 people which is comparable to Parramatta (256,729) and Penrith (217,664). While the council effectively operates teams in each former Council for logistic purposes, the operating structure has significantly changed since 2016.

The non-binding plebiscite outcome and many submissions to the Commission suggest that there is a significant desire in the community to ‘undo’ the 2016 merger ‘regardless of the cost.’ Many submissions express this desire in terms of democratic principles. However, the attitude of the residents and ratepayers of the area (3(d)) is only one of the statutory factors listed in s263 of the Act. Against this desire for local democracy is the requirement in two other of the statutory factors ((3)(a) and (e1)) for the Commission to assess this desire against the financial disadvantages and, as well, against the ability of the new councils, and each of them, to provide adequate, equitable and appropriate services and facilities.

Since the merger a number of difficult decisions were taken by the new council including: Rate Harmonisation (resulting in an increase in revenue of 10%);<sup>89</sup> Service Harmonisation, which has resulted in higher services and costs overall;<sup>90</sup> and Wage Harmonisation, which has also resulted in higher costs overall.<sup>91</sup> This represents an investment by the community, and also a sunk cost. IWC currently manages \$2.4b of infrastructure assets including road bulk earthworks \$512.2m, buildings \$378m and roads \$324.7m.<sup>92</sup> Council

<sup>88</sup> Key Findings, p6.

<sup>89</sup> From 1 Jul-23 Inner West Council's rates have been 100% harmonised with a single rating structure in place.

<sup>90</sup> Harmonisation of services was provided across the three LGAs to the highest level of provision at no additional cost to the community.

<sup>91</sup> A voluntary redundancy program was held post-merger resulting in \$14.2m of pay outs across FY17 and FY21.

<sup>92</sup> Key Finding p2.

Proposal to De-amalgamate Inner West LGA

## Local Government Boundaries Commission

has transformed the service delivery model that applied in the three former councils, itself a point of contention.

Whilst the decisions taken can be said to be 'deficit producing', they reflect decisions taken in the public interest, noting also that the cost of the provision of the services to council is declining. It is unlikely the AR Bluett Award would have been given to the council if it had shirked taking those hard decisions.

In contrast, as the Morrison Low report identifies, de-amalgamation triggers financial disbenefits which the community will ultimately incur. While 'the number' may be challenged, that new and additional costs will be incurred is not in question. Listening to and reading the submissions it is clear that many in the community don't 'care' about this cost, asking the Commission to honour the outcome of the non-binding plebiscite. But that raises the question: what price local democracy? Is the inevitable wastage of scarce public resources, in terms of the monies already sunk into the creation of IWC, as well the cost of incurring those new and additional costs identified in the analysis, an appropriate expenditure of scarce public financial resources? In reality, this cost will now likely be incurred (in part) by new ratepayers and residents who did not participate in the poll.

The situation the Commission finds itself in is that there has been no analysis or valuation work undertaken to cost and value the democracy 'intangibles.' The ML report suggests that it is not possible to do so. If that is correct, then the asserted benefits to the community are un-costed. In the balancing exercise the Commission must undertake, how do we value the 'Democracy' benefits? In terms of the disaggregation of this council into new self-governing units, where the 'cost' for each new council to deliver the same basket of local government goods and services that the new councils will be called upon to supply can be estimated, is democracy 'at any price' acceptable?

That question is not posed for the Commission under the s263 statutory factors. But balancing the financial impacts against the other statutory factors, measured against the likely cost of the exercise, is the task of the Commission. In that analysis, on the basis of the information available to the Commission, it is questionable that the business case for de-amalgamation is compelling, assessed against the cost for each of the new councils to provide adequate, equitable and appropriate services and facilities.

The Council's letter accompanying the proposal submitted to the Minister makes it clear that the Council does not support de-amalgamation unless its conditions are met. It is clear from the analysis in this report that the community will have to shoulder a significant proportion of the total cost of de-amalgamation. So that condition cannot be met.

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Proposal to De-amalgamate Inner West LGA

## Local Government Boundaries Commission

The consideration of these matters under this statutory factor forms part of the assessment of the intangible elements of the business case. That being noted, on balance, they do not support a recommendation for the proposal to be implemented.

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Proposal to De-amalgamate Inner West LGA

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## Local Government Boundaries Commission

### Attachment 1

#### Copy of the Inner West Council covering letter to the Business Case



12 December 2022

The Hon Wendy Tuckerman MP  
Minister for Local Government  
NSW Office of Local Government  
GPO Box 5341  
SYDNEY NSW 2001

Dear Minister

#### Inner West Council de-amalgamation Business Case Submission

Council at its Ordinary Council meeting held on 6 December 2022, resolved to submit the Inner West Council de-amalgamation Business Case, in accordance with Section 218CC of the *Local Government Act 1993*, for your consideration.

Council's de-amalgamation business case is submitted on the basis that should a de-amalgamation occur, that it only take place on the following terms:

1. That the full costs of the de-amalgamation, being between \$178 million - \$190 million, be paid in full by the NSW Government, prior to the commencement of the de-amalgamation, with no costs to be borne by Inner West ratepayers; and
2. That the duly democratically elected representatives of Council remain in office for the duration of this term and the NSW Government does not install an interim unelected administrator.

I note that we have not received assurances from you in response to letters dated 4 March, 30 June and 20 September 2022 in relation to the commitments sought by Council on the above points.

If a de-amalgamation is to occur it is of the upmost importance that our residents are protected and do not incur the substantial costs associated with the de-amalgamation process and that they maintain their democratically elected representatives to ensure their interests are represented throughout this process.

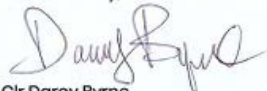


## Local Government Boundaries Commission

Please find attached the Inner West Council de-amalgamation Business Case Report by Morrison Low and the Inner West Council Demerger Risk Identification Project Summary by Ernst & Young.

Should you wish to discuss this matter please do not hesitate to contact Council's General Manager, Peter Gainsford on 9392 5200.

Your sincerely,



Clr Darcy Byrne  
Inner West Mayor

PO Box 14 Petersham 2049 | P 02 9367 9191 | E darcy.byrne@innerwest.nsw.gov.au | Mayoral Office | 7-15 Wetherill Street Leichhardt

Proposal to De-amalgamate Inner West LGA

## Local Government Boundaries Commission

### Attachment 2



**The Hon. Wendy Tuckerman MP**  
Minister for Local Government

Our Ref: A847080

The Chairperson  
Local Government Boundaries Commission  
Locked Bag 3015  
NOWRA NSW 2541

By email: [EO@lgbc.nsw.gov.au](mailto:EO@lgbc.nsw.gov.au)

Dear Commissioner

On 19 December 2022 I received the attached business case from Inner West Council under section 218CC of the *Local Government Act 1993* setting out a proposal for the de-amalgamation of Council by reconstituting its former areas of Ashfield, Leichhardt and Marrickville.

As required by section 218CC(2) of the Act, I hereby refer the proposal to the Local Government Boundaries Commission. Further, as required by that section, I direct the Commission to conduct an inquiry and report on the proposal.

Yours sincerely

**The Hon. Wendy Tuckerman MP**  
Minister for Local Government

16 JAN 2023

Encl: Business Case containing de-amalgamation proposal with covering letter.

Proposal to De-amalgamate Inner West LGA

## Local Government Boundaries Commission

### Attachment 3



Local Government Act 1993

### NOTICE OF LOCAL GOVERNMENT BOUNDARIES COMMISSION EXAMINATION AND REPORT INTO A PROPOSAL TO DE-AMALGAMATE THE INNER WEST COUNCIL AREA

Pursuant to section 218CC of the *Local Government Act 1993* (Act), the Minister for Local Government has referred to the Local Government Boundaries Commission (LGBC) a business case proposing the de-amalgamation of the Inner West local government area. The effect of the proposal, if implemented, would be to re-establish the former Ashfield, Marrickville, and Leichhardt Council areas.

#### Call for written submissions

Written submissions are invited from members of the public. Submissions should preferably address one or more of the factors listed in section 263(3) of the Act and should identify if the submitter is a resident and/or ratepayer of the affected local government area.

Submissions can be made by email to [eo@lgbc.nsw.gov.au](mailto:eo@lgbc.nsw.gov.au) or by mail to LGBC Executive Officer Locked Bag 3015, Nowra NSW 2541 must be received by COB 31 January 2024.

#### Public Inquiry

A public inquiry in relation to the proposal will be held under section 263 of the *Local Government Act 1993* at the following times:

**6 December 2023**

**Venue:** St Peters Town Hall, 39 Unwins  
Bridge Rd Sydenham NSW 2044

Session 1: 9:30am – 11:00am

Session 2: 12:30pm – 2:00pm

Session 3: 3:30pm – 5:00pm

#### Registration Requirements

All members of the public wanting to attend the public inquiry should register, nominating the session they want to attend. Speakers will be allotted three (3) minutes to address the Commission. Attendees wanting to address the inquiry should indicate this when registering.

A failure to register may mean you may be unable to attend the session of your choice. Registrations for each session will close if the maximum number of attendees is reached. Priority will be given to

Proposal to De-amalgamate Inner West LGA

## Local Government Boundaries Commission

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those addressing the public inquiry. Registrations will open from 13 November 2023 and can be made at [www.olg.nsw.gov.au/lgbc](http://www.olg.nsw.gov.au/lgbc) or by contacting the Executive Officer on (02) 4428 4160.

The inquiry proceedings will be webcast live for those unable to attend the venue. The webcast will be accessible through the Boundaries Commission webpage.

For more information contact the Executive Officer or visit [www.olg.nsw.gov.au/lgbc](http://www.olg.nsw.gov.au/lgbc)

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Proposal to De-amalgamate Inner West LGA

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## Local Government Boundaries Commission

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### Attachment 4

#### Section 263(3) of the *Local Government Act 1993*

- (3) When considering any matter referred to it that relates to the boundaries of areas or the areas of operations of county councils, the Boundaries Commission is required to have regard to the following factors:
- (a) the financial advantages or disadvantages (including the economies or diseconomies of scale) of any relevant proposal to the residents and ratepayers of the areas concerned,
  - (b) the community of interest and geographic cohesion in the existing areas and in any proposed new area,
  - (c) the existing historical and traditional values in the existing areas and the impact of change on them,
  - (d) the attitude of the residents and ratepayers of the areas concerned,
  - (e) the requirements of the area concerned in relation to elected representation for residents and ratepayers at the local level, the desirable and appropriate relationship between elected representatives and ratepayers and residents and such other matters as it considers relevant in relation to the past and future patterns of elected representation for that area,
  - (e1) the impact of any relevant proposal on the ability of the councils of the areas concerned to provide adequate, equitable and appropriate services and facilities,
  - (e2) the impact of any relevant proposal on the employment of the staff by the councils of the areas concerned,
  - (e3) the impact of any relevant proposal on rural communities in the areas concerned,
  - (e4) in the case of a proposal for the amalgamation of two or more areas, the desirability (or otherwise) of dividing the resulting area or areas into wards,
  - (e5) in the case of a proposal for the amalgamation of two or more areas, the need to ensure that the opinions of each of the diverse communities of the resulting area or areas are effectively represented,
  - (f) such other factors as it considers relevant to the provision of efficient and effective local government in the existing and proposed new areas.

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Proposal to De-amalgamate Inner West LGA

## The Hon. Ron Hoenig MP

Leader of the House in the Legislative Assembly  
Vice-President of the Executive Council  
Minister for Local Government



Our Ref: A852657

His Worship the Mayor  
Cr Darcy Byrne  
Inner West Council  
PO Box 14  
PETERSHAM NSW 2049

Via email: [darcy.byrne@innerwest.nsw.gov.au](mailto:darcy.byrne@innerwest.nsw.gov.au)

Dear Cr Byrne,

I write in regard to the proposal to de-amalgamate Inner West Council submitted to the former Minister for Local Government under s218CC of the *Local Government Act 1993* (the Act).

As you are aware, consistent with the requirements of s218CC(2) and section 263 of the Act, the Boundaries Commission undertook a review of the Proposal submitted by Council. The Commission conducted its inquiry by considering the views put forward by residents and ratepayers, engaging an external party to assess the financial impact of the Proposal, and considered the information and resources provided to the Commission by Council.

On 13 March 2024 the Commission provided me with a report recommending that the proposal not be implemented.

Following a review of the recommendation provided to me by the Local Government Boundaries Commission and under s218CC(5) of the Act, I have determined not to support the de-amalgamation Proposal submitted by Council.

I have set out my reasons for not supporting the Proposal below:

- I am not satisfied the Proposal creates three financially sustainable councils. If the Proposal was to proceed, all three new councils would forecast a deficit until FY28, which would range from \$4.8 million to \$12 million per council. Council's own Proposal forecasts a potential cost of between \$145 million to \$200 million over the next 4 years, with the bulk of this cost to be borne by ratepayers.
- There is a community benefit in the existing Council continuing to provide local government services. Council's capacity and quality in the delivery of services has been recognised by Local Government NSW through the independently judged A.R. Bluett Award, which was awarded to Council in November 2023.

52 Martin Place Sydney NSW 2000  
GPO Box 5341 Sydney NSW 2001

02 7225 6150  
[nsw.gov.au/ministerhoenig](http://nsw.gov.au/ministerhoenig)

1



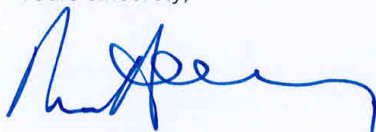
- The Proposal did not include an implementation plan that would set out how the assets, obligations, liabilities and resources of the Council would be divided across the three new councils. There is therefore not sufficient detail on the technical aspects of a merger that could be given effect through a proclamation.

I understand sections of the community might be disappointed, but this decision will deliver certainty for the people of the Inner West. I retain my view that the forced amalgamation of councils was a failed and expensive experiment, unfairly imposed on communities across NSW.

The Government supports a clear process for councils and communities to exercise their democratic right to pursue de-amalgamation, but we must be realistic about the challenges this may bring if there is no sound basis for a demerger to proceed. On this basis I cannot in good faith approve a proposal that has no implementation plan, would likely reduce services, and would result in a significant financial burden on ratepayers.

The Boundaries Commission provided useful guidance by suggesting the inclusion of an implementation plan, should any new proposal for de-amalgamation be considered in the future. I would encourage you to review this guidance, which should assist you in determining the next steps your Council may wish to take.

Yours sincerely,



**The Hon. Ron Hoenig MP**  
Leader of the House in the Legislative Assembly  
Vice-President of the Executive Council  
Minister for Local Government

15/3/24

**Item No:** C0424(1) Item 19  
**Subject:** INVESTMENT REPORT AT 29 FEBRUARY 2024  
**Prepared By:** Chris Sleiman - Acting Chief Financial Officer  
**Authorised By:** Kelly Loveridge - Director Corporate

## RECOMMENDATION

**That Council receive and note the report.**

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

## EXECUTIVE SUMMARY

A monthly investment report is provided to Council detailing the investment portfolio in terms of performance, percentage exposure of total portfolio, maturity date and changes in market value. During the month of February 2024:

- Council invested in two floating rate notes (FRN):
  - \$0.9M 5 year FRN with Newcastle Greater Mutual at a current rate of 6.20%pa
  - \$1.35M 4 year FRN with Bank Australia at a current rate of 6.03%pa
- Council is preparing for the maturity of further investments in March 2024, and it appears the rates are trending down slightly from the prior months.
- Council's entire investment portfolio remains invested, with 47% of the portfolio in non-fossil fuel lending authorised deposit-taking institutions (ADIs), 4% of the portfolio in socially responsible investments and 49% of the portfolio in green investments.

Council's investments are reported monthly to Council in accordance with the Local Government Act 1993, the Local Government (General) Regulation 2021 and Council's Investment Policy.

## BACKGROUND

A monthly investment report is provided to Council detailing the investment portfolio in terms of performance, percentage exposure of total portfolio, maturity date and changes in market value.

The intention of investing Council's funds is to seek the most favourable return available, whilst having due consideration of risk and security for that investment type and ensuring that its liquidity requirements are being maintained; with consideration given to the preservation of capital, liquidity, and the return on investment.

Preservation of capital is the principal objective of the investment portfolio. Investments are placed in a manner that seeks to ensure security and safeguarding the investment portfolio. This includes managing credit and interest rate risk within identified thresholds and parameters.



Council determined to proactively invest in a non-fossil fuel investment portfolio.

### Legislative Requirements

All investments are to comply with the following:

- *Local Government Act 1993;*
- *Local Government (General) Regulation 2021;*
- *Ministerial Investment Order dated 17 February 2011;*
- *Local Government Code of Accounting Practice and Financial Reporting;*
- *Australian Accounting Standards; and*
- *Division of Local Government Investment Policy Guidelines May 2010*

Council's Socially Responsible Investments consist of Green Term Deposits from otherwise fossil fuel lending banks, such as CBA and Westpac and also long dated bond issues from a range of institutions and government agencies. These investments provide targeted funding to a wide range of green and socially responsible projects and initiatives. Council also utilises these investments to remain within the credit rating policy guidelines imposed by the NSW TCorp loan covenant requirements.

### Certification

The Acting Chief Financial Officer Chris Sleiman as the Responsible Accounting Officer has certified that the investments listed in the attached report have been made in accordance with Section 625 of the Local Government Act 1993, Section 212 of the Local Government General Regulation 2021 and Council's Investment Policy.

### DISCUSSION

Council's investments are held in various investment categories which are listed in the table below. Council's market value investment portfolio size is \$236.0m, \$2.5m higher than the prior month market value of \$233.5m. All Socially Responsible Investments (SRI's) are investments that comply with the Non-Fossil Fuel standards. Council's portfolio during the month had a return of 5.12% pa, against the 'AusBond Bank Bill Index' Benchmark (4.42% pa) on a marked-to-market basis. For the past 12 months, the portfolio has returned 4.70% pa on a marked-to-market basis.

Financial markets continued their rally in February largely reflective of the overall continued easing in inflation globally. Focus remains on when central banks will begin their interest rate cuts this year. As interest rates rise/fall the dollar valuations of existing bonds rise/fall in the market. While a bond's (or Floating Rates Notes) market value may drop below its face value (or par value) during the life of a security, providing Council does not sell the security and the issuer is sound (which all of Council's holdings are) then the bond's market value will come back to the face value by the time it matures.

### Change in the value of our portfolio

During the month of February, Council invested in two floating rate notes as follows:

- \$0.9M 5 year FRN with Newcastle Greater Mutual at a current rate of 6.20%pa
- \$1.35M 4 year FRN with Bank Australia at a current rate of 6.03%pa

Council's entire investment portfolio remains invested, with 47% of the portfolio in non-fossil fuel lending Authorised deposit-taking institutions (ADIs), 4% of the portfolio in socially responsible investments and 49% of the portfolio in green investments.

Category	Amount	%
Green	\$116,827,119	49.50%
Socially Responsible	\$8,561,703	3.63%
Non Fossil Fuel Lending	\$110,629,698	46.87%
<b>Total</b>	<b>\$236,018,519</b>	<b>100.00%</b>

With the assistance of our investment advisor, we are constantly requesting Commonwealth Bank of Australia to open their 'Green' investments again. This is due to Council reaching its investment policy limits with Suncorp Bank and Bendigo & Adelaide Bank, leaving Westpac Group the only institution available to invest with.

Compliant	Issuer	Rating	Invested (\$) ^	Invested (%)	Max. Limit (%)	Limit (\$)
✓	CBA	AA-	\$21,327,119	9.04%	50%	\$96,682,141
✓	Westpac	AA-	\$95,500,000	40.46%	50%	\$22,509,259
✓	National Housing	AAA	\$3,790,748	1.61%	50%	\$114,218,512
✓	NSW TCorp	AA+	\$4,770,955	2.02%	50%	\$113,238,304
✓	Suncorp Covered ^^	AAA	\$5,461,410	2.31%	3.95%	\$3,867,059
✓	Suncorp ^^	A+	\$61,477,087	26.05%	30%	\$9,328,468
✓	Bendigo-Adelaide	BBB+	\$22,071,532	9.35%	10%	\$1,530,320
✓	Bank Australia	BBB	\$3,009,354	1.28%	10%	\$20,592,498
✓	Grt. Southern	BBB	\$2,001,808	0.85%	10%	\$21,600,044
✓	Newcastle Permanent	BBB	\$15,481,325	6.56%	10%	\$8,120,527
X	Emerald 2006-1A	Unrated	\$336,156	0.14%	0%	-\$336,156
X	Emerald 2006-1B	Unrated	\$791,025	0.34%	0%	-\$791,025
			<b>\$236,018,519</b>	<b>100.00%</b>		

^Note valuations of Council's securities on the Imperium Markets platform are marked-to-market and priced on a daily basis from an independent third party provider.

^^Combined Suncorp assets (Covered & Term Deposits/Senior Securities): max limit is 30%

In February 2024, ANZ's takeover of Suncorp was given the green light by the Australian Competition Tribunal (ACT), six months after the Australian Competition and Consumer Commission (ACCC) blocked the deal on the grounds that it could lessen competition in the mortgage market. Completion of the acquisition remains subject to legislative amendments by the Queensland Parliament and approval by the Federal Treasurer. It remains to be seen if Council is required to divest its investments with Suncorp Bank since ANZ are classified as a bank continuing to fund fossil fuels. Council will continue to monitor the situation and provide updates when new information is provided.

The attachments to this report summarise all investments held by Council and interest returns for periods ending 29 February 2024.

The Current Market value is required to be accounted for. The Current Market Value is a likely outcome if Council were to consider recalling the investment prior to its due date.

All investments held in the month of February were in accordance with the *Local Government Act, Local Government Regulations* and the Inner West Council Investment Policy.

The External, Internal and Working Funds table below reflects the amount of total cash, bank and investments as at 29 February 2024.

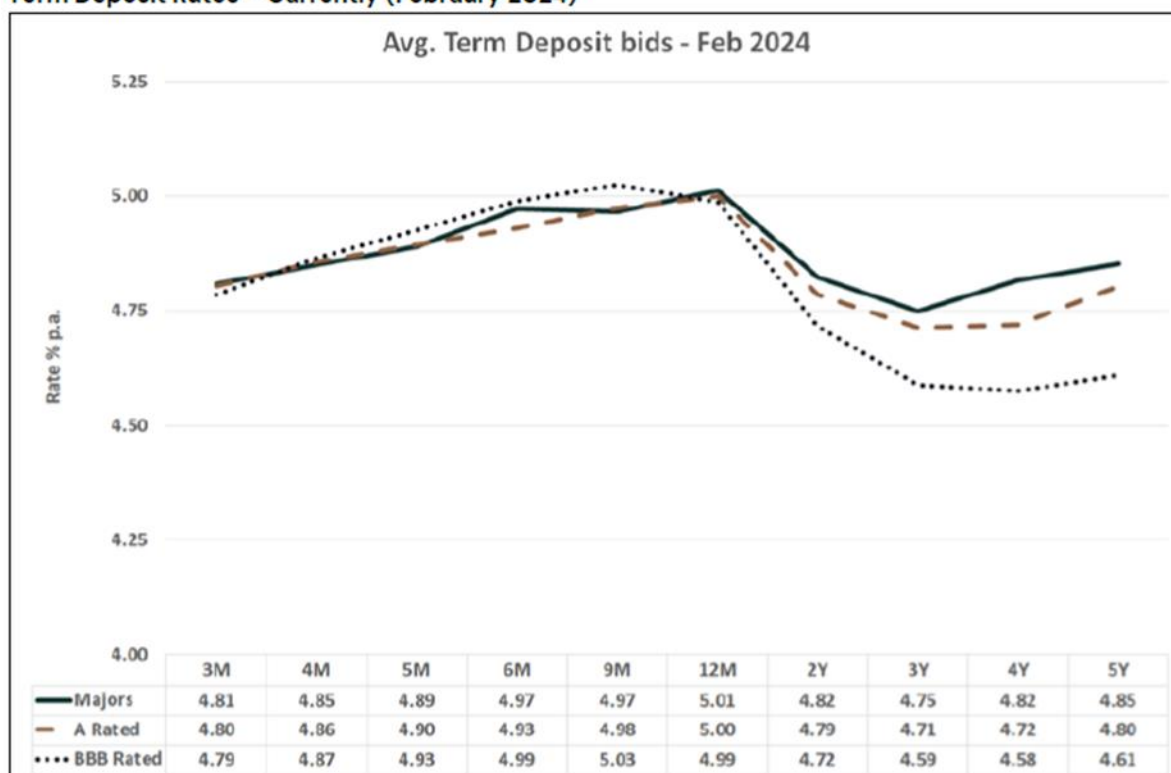
## External / Internal Restrictions & Working Funds

Reserves	February 2024
External Restrictions	116,527,337
Internal restrictions	156,363,277
Working Funds	10,983,500
	<b>283,874,113</b>

Reconciliation	February 2024
Bank & Cash	47,855,594
Investments	236,018,519
<b>TOTAL</b>	<b>283,874,113</b>

The chart below shows the average Term Deposit bids available for Council over the next five years.

## Term Deposit Rates – Currently (February 2024)



Source: Imperium Markets

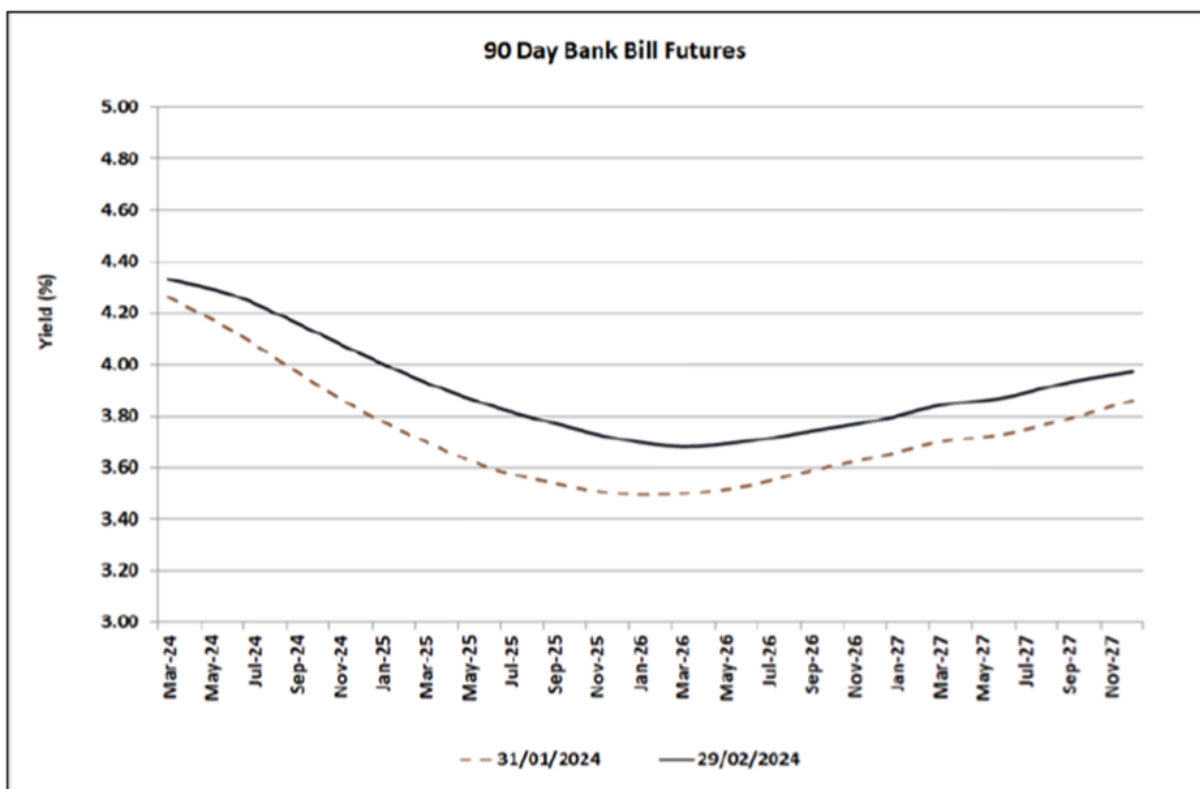
Over February 2024, movements for major bank term deposit rates were mixed compared to the previous month (January 2024). Major bank deposit rates dropped by as much as 16 basis points (bp) across the shorter-tenors (3-12 months), whilst flat across the medium term (2-3 years), and was slightly up by around 2-3bp across the longer-tenors (4-5 years). Major bank deposit rates are approximately 10-22bp lower than what they were 6 months ago (August 2023), clearly pricing in the future rate cuts expected later this year.

## Domestic issues:

- The monthly consumer price index (CPI) fell -0.3% in January, leaving the annual rate unchanged at +3.4% y/y (which was lower than market expectations of +3.6% y/y). When excluding volatile items, the annual rise was +4.1%, down from +4.2% recorded in December 2023.
- The unemployment rate rose to 4.1% from 3.9% (consensus 4.0%), though unrounded it rose only by 0.1% to 4.0577%. Employment growth was flat at +0.5k vs. the +25.0k consensus, and hours worked fell sharply by -2.5% m/m. The participation rate also fell by 0.1% to 66.8% from 66.9% and underemployment rose by 0.1% to 6.6%
- Retail sales increased +1.1% m/m in January, which was lower than expectations of +1.6% m/m, but rebounded from the -2.7% recorded in December 2023.
- The December goods trade surplus fell slightly to \$10.96bn from \$11.8bn (consensus \$10.5bn). The largely on consensus print was driven by a partial rebound in imports (+4.8% m/m after last month's -8.4%)

## 90 Day Bill Futures

- Bill futures increased across the board this month, following the movement in the global bond market. The focus from the market remains on when the first rate cut will be delivered:



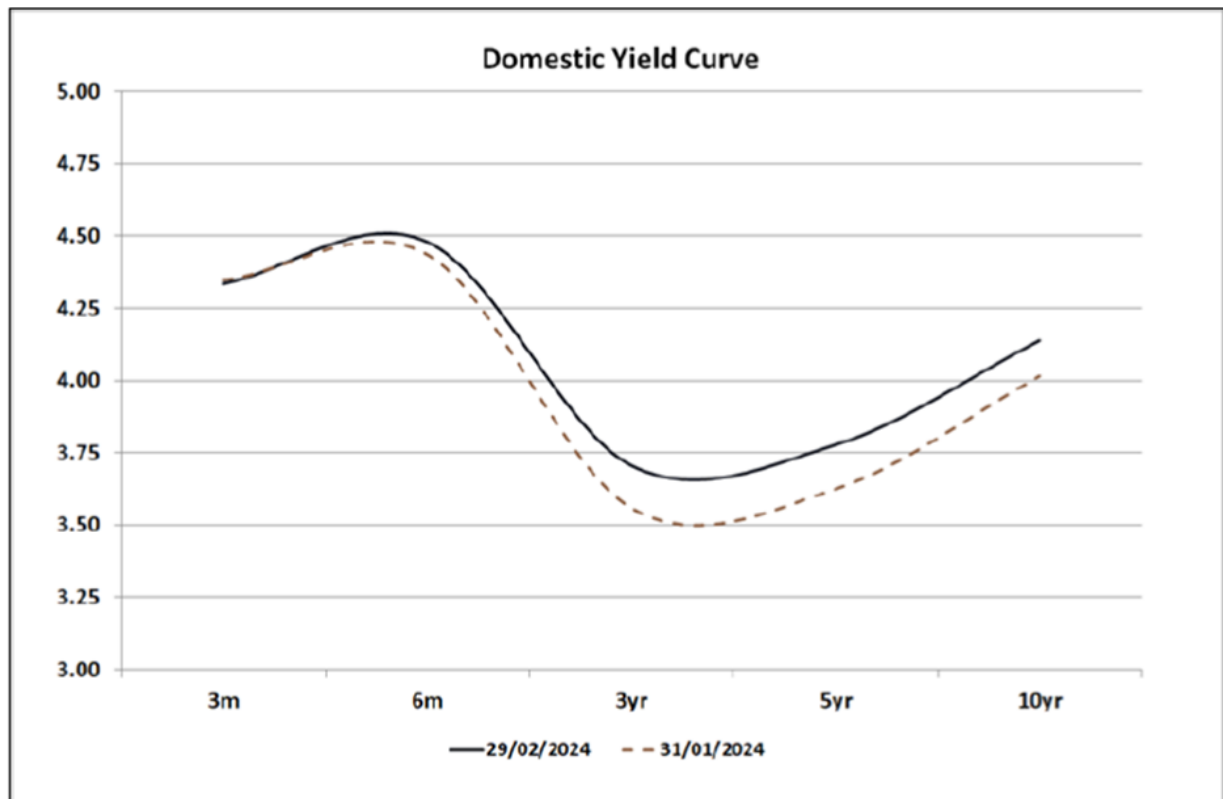
Source: ASX

## Fixed Interest Outlook

- The RBA currently remains on a mild tightening bias and appears to be comfortable with the current level of the cash rate being restrictive enough. The RBA February 2024 Board meeting minutes stated, "it was not yet possible to rule in or out further increases in interest rates" and it would take "some time" to have sufficient confidence inflation was on track. The Board therefore wants to keep the optionality in the event of

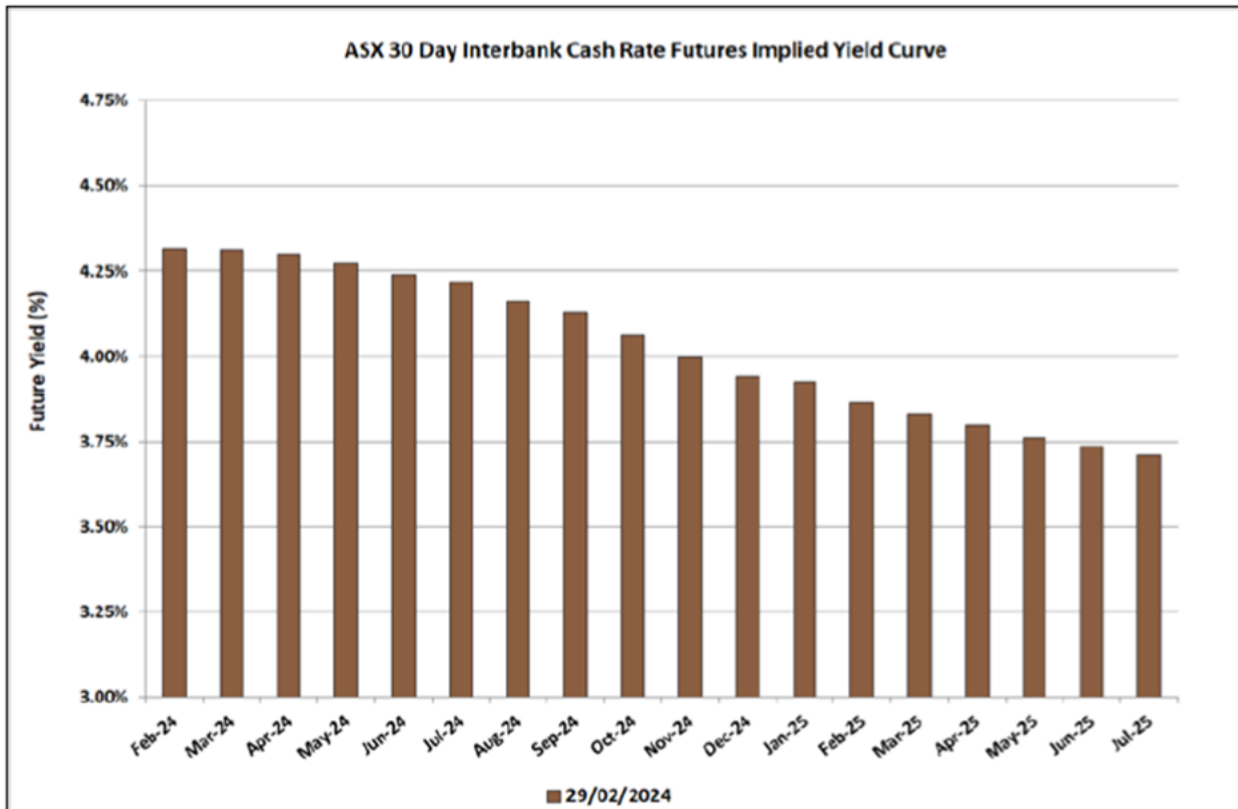
future shocks. Nevertheless, financial markets anticipate the RBA to cut rates by year End.

- Over the month, yields rose by up to 15bp at the long end of the curve:



Source: ASX, RBA

- The consensus from the broader market is that we have reached the peak of the interest rate cycle with financial markets pricing in the first rate cut by October 2024.



## FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendation in this report.

## ATTACHMENTS

1. [Inner West Council Economic and Investment Portfolio Commentary - February 2024](#)
2. [Inner West Council Investment Report - February 2024](#)



## Monthly Investment Review



February 2024

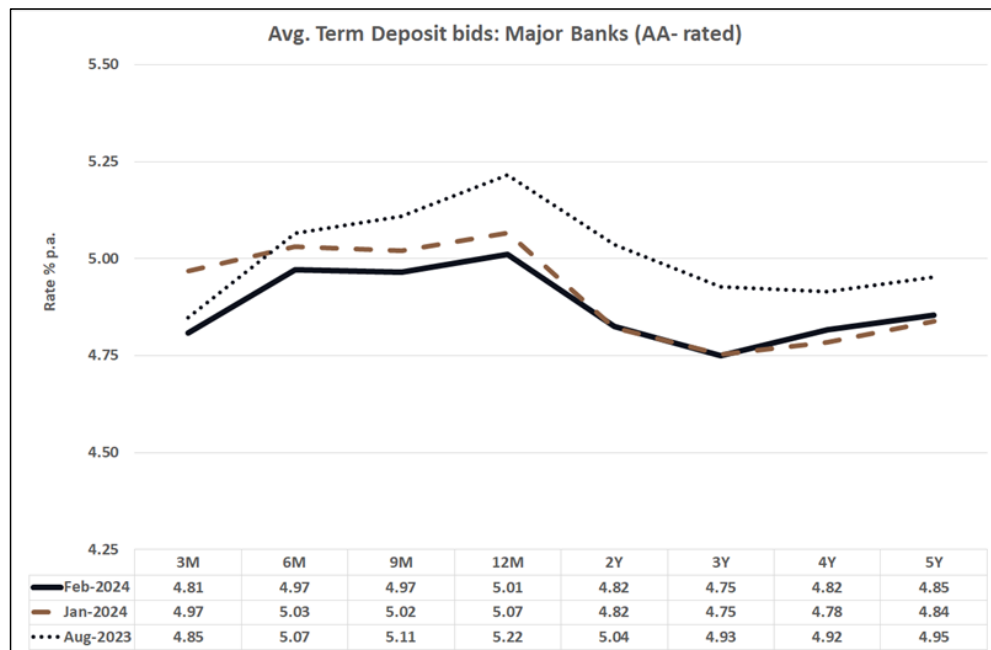
Arlo Advisory Pty Ltd  
ABN: 55 668 191 795  
Authorised Representative of InterPrac Financial Planning Pty Ltd  
AFSL 246 638  
Phone: +61 2 9053 2987  
Email: [michael.chandra@arloadvisory.com.au](mailto:michael.chandra@arloadvisory.com.au) / [melissa.villamin@arloadvisory.com.au](mailto:melissa.villamin@arloadvisory.com.au)  
125 Middle Harbour Road, East Lindfield NSW 2070



## Market Update Summary

Financial markets continued their rally in February largely reflective of the overall continued easing in inflation globally. Focus remains on when central banks will begin their interest rate cuts this year.

Over February 2024, movements for major bank term deposit rates were mixed compared to the previous month (January 2024). Major bank deposit rates dropped by as much as 16bp across the shorter-tenors (3-12 months), whilst flat across the medium term (2-3 years), and was slightly up by around 2-3bp across the longer-tenors (4-5 years). Interestingly, major bank deposit rates are approximately 10-22bp lower than what they were 6 months ago (August 2023), clearly pricing in the future rate cuts expected later this year.



Source: Imperium Markets

With a global economic downturn and multiple interest rate cuts being priced in coming years, investors should consider taking an 'insurance policy' against a potentially lower rate environment by investing across 2-5 year fixed deposits, targeting rates above or close to 4%-5% p.a. (small allocation only).





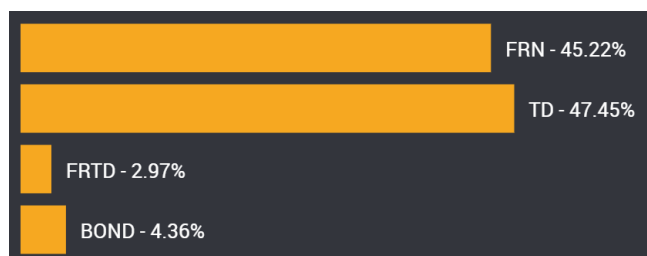
## Inner West Council's Portfolio & Compliance

### Asset Allocation

A large proportion of the portfolio is directed to FRNs (~45.2%), which includes a residual exposure to the grandfathered mortgage backed securities. The remainder of the portfolio is held in fixed and floating rate term deposits (~50.4%) and fixed bonds (~4.4%).

Senior FRNs remain relatively attractive as spreads have generally widened over the past 2 years. New issuances may be considered again on a case by case scenario. In the interim, staggering a mix of fixed deposits between 9-12 months to 3 years remains a more optimal strategy to maximise returns over a longer-term cycle.

With multiple rate cuts and a global economic downturn being priced in coming years, investors can choose to allocate a small proportion of longer-term funds and undertake an insurance policy against any potential future rate cuts by investing across 2-5 year fixed deposits, locking in and targeting yields close to or above 4%-5% p.a.



### Term to Maturity

The portfolio remains highly liquid with around 53% of assets maturing within 12 months, which exceeds the minimum 40% required level. This is suitable given the high capital outflows expected in the short-term.

There is significant capacity to invest in short-medium (1-3 years), which is where we see the current value to optimise returns in the longer-run once the immediate capital projects are delivered. Where there is (counterparty) capacity to invest in attractive medium-longer term investments, we recommend this be allocated to medium-term fixed term deposits or newly issued FRNs (refer to respective sections below).

The non-compliance in the +10 year category reflects the grandfathered Mortgage Backed Securities which have a final maturity date of +2050.



Compliant	Horizon	Invested (\$)	Invested (%)	Min. Limit (%)	Max. Limit (%)	Available (\$)
✓	0 - 12 months	\$124,759,591	52.86%	40%	100%	\$111,258,928
✓	1 – 3 years	\$99,304,961	42.08%	0%	60%	\$42,306,150
✓	3 – 5 years	\$7,036,038	2.98%	0%	30%	\$63,769,518
✓	5 – 10 years	\$3,790,748	1.61%	0%	15%	\$31,612,030
X	+10 years	\$1,127,181	0.48%	0%	0%	-\$1,127,181
		<b>\$236,018,519</b>	<b>100.00%</b>			

## Counterparty

Capacity limits are often dependent on the overall movement in the portfolio's balances (inflows or capital expenditures). Overall, the portfolio is lightly diversified across the investment grade spectrum, with no exposure to the unrated ADIs.

The exposure to "Unrated" assets reflects the grandfathered Mortgage Backed Securities.

Compliant	Issuer	Rating	Invested (\$) ^	Invested (%)	Max. Limit (%)	Limit (\$)
✓	CBA	AA-	\$21,327,119	9.04%	50%	\$96,682,141
✓	Westpac	AA-	\$95,500,000	40.46%	50%	\$22,509,259
✓	National Housing	AAA	\$3,790,748	1.61%	50%	\$114,218,512
✓	NSW TCorp	AA+	\$4,770,955	2.02%	50%	\$113,238,304
✓	Suncorp Covered^^	AAA	\$5,461,410	2.31%	3.95%	\$3,867,059
✓	Suncorp^^	A+	\$61,477,087	26.05%	30%	\$9,328,468
✓	Bendigo-Adelaide	BBB+	\$22,071,532	9.35%	10%	\$1,530,320
✓	Bank Australia	BBB	\$3,009,354	1.28%	10%	\$20,592,498
✓	Grt. Southern	BBB	\$2,001,808	0.85%	10%	\$21,600,044
✓	Newcastle Permanent	BBB	\$15,481,325	6.56%	10%	\$8,120,527
X	Emerald 2006-1A	Unrated	\$336,156	0.14%	0%	-\$336,156
X	Emerald 2006-1B	Unrated	\$791,025	0.34%	0%	-\$791,025
			<b>\$236,018,519</b>	<b>100.00%</b>		

^Note valuations of Council's securities on the Imperium Markets platform are marked-to-market and priced on a daily basis from an independent third party provider.

^^Combined Suncorp assets (Covered & Term Deposits/Senior Securities): max limit is 30%

In February 2024, ANZ's takeover of Suncorp was given the green light by the Australian Competition Tribunal (ACT), six months after the Australian Competition and Consumer Commission (ACCC) blocked the deal on the grounds that it could lessen competition in the mortgage market. As such, Suncorp's assets are likely to be upgraded to AA- in the near future by S&P.



## Ethical (Environmentally, Socially Responsible or Fossil Fuel Free) Investments

Council has made the active decision to divest from the current portfolio of investments which have exposure to fossil fuels. Council will continue to favour newly issued fossil fuel-free investment products and/or ethical investments, providing it does not significantly compromise the risk and return profile of the overall investment portfolio.

The overall summary of Council's investments can be categorised as follows:

Category	Amount	%
Green	\$116,827,119	49.50%
Socially Responsible	\$8,561,703	3.63%
Non Fossil Fuel Lending	\$110,629,698	46.87%
<b>Total</b>	<b>\$236,018,519</b>	<b>100.00%</b>



## Credit Quality

The portfolio remains diversified from a credit ratings perspective. The portfolio is mainly directed amongst the investment grade spectrum.

All aggregate ratings categories are within the adopted Policy limits. The exposures to "Unrated" investments comprise of the grandfathered MBS investments.

Compliant	Credit Rating	Invested (\$) ^	Invested (%)	Max. Limit (%)	Available (\$)
✓	AAA Category	\$9,252,157	3.92%	100%	\$226,766,362
✓	AA Category	\$121,598,074	51.52%	100%	\$114,420,445
✓	A Category	\$61,477,087	26.05%	70%	\$103,735,876
✓	BBB Category	\$42,564,019	18.03%	20%	\$4,639,684
✓	Unrated Category	\$1,127,181	0.48%	10%	\$22,474,670
		<b>\$236,018,519</b>	<b>100.00%</b>		

<sup>^</sup>Note valuations of Council's securities on the Imperium Markets platform are marked-to-market and priced on a daily basis from an independent third party provider.



## Performance

Council's performance (excluding cash holdings) for the month ending February 2024 is summarised as follows:

Performance (Actual)	1 month	3 months	6 months	FYTD	1 year
Official Cash Rate	0.34%	1.07%	2.11%	2.80%	4.09%
AusBond Bank Bill Index	0.34%	1.09%	2.12%	2.88%	4.10%
Council's T/D Portfolio	0.41%	1.27%	2.51%	3.30%	4.62%
Council's FRTD Portfolio	0.38%	1.17%	2.33%	3.13%	4.72%
Council's FRN Portfolio	0.40%	1.23%	2.47%	3.31%	4.99%
Council's Bond Portfolio	0.21%	0.64%	1.27%	1.70%	2.56%
<b>Council's Total Portfolio<sup>^</sup></b>	<b>0.40%</b>	<b>1.22%</b>	<b>2.43%</b>	<b>3.23%</b>	<b>4.70%</b>
<b>Relative (to Bank Bills)</b>	<b>0.05%</b>	<b>0.14%</b>	<b>0.30%</b>	<b>0.35%</b>	<b>0.60%</b>

<sup>^</sup>Total portfolio performance excludes Council's cash account holdings.

Performance (Annualised)	1 month	3 months	6 months	FYTD	1 year
Official Cash Rate	4.35%	4.35%	4.27%	0.76%	4.09%
AusBond Bank Bill Index	4.42%	4.43%	4.31%	0.78%	4.10%
Council's T/D Portfolio	5.33%	5.20%	5.09%	0.89%	4.62%
Council's FRTD Portfolio	4.87%	4.76%	4.73%	0.84%	4.72%
Council's FRN Portfolio	5.17%	5.04%	5.01%	0.89%	4.99%
Council's Bond Portfolio	2.64%	2.58%	2.56%	0.46%	2.56%
<b>Council's Total Portfolio<sup>^</sup></b>	<b>5.12%</b>	<b>5.00%</b>	<b>4.92%</b>	<b>0.87%</b>	<b>4.70%</b>
<b>Relative (to Bank Bills)</b>	<b>0.70%</b>	<b>0.56%</b>	<b>0.62%</b>	<b>0.09%</b>	<b>0.60%</b>

<sup>^</sup>Total portfolio performance excludes Council's cash account holdings.

For the month of February, the portfolio (excluding cash) provided a solid return of +0.40% (actual) or +5.12% p.a. (annualised), outperforming the benchmark AusBond Bank Bill Index return of +0.34% (actual) or +4.42% p.a. (annualised). The outperformance continues to be driven by a handful of deposits that were originally invested for 6-12 months, as well as the higher yielding FRNs locked in at attractive margins.



## Recommendations for Council

### **Term Deposits**

Going forward, over the long-run, Council's interest income can be increased by undertaking a slightly longer duration position (spread across 1-3 years), with rates on offer along this part of the curve likely to be offered up to ¼-½% p.a. higher compared to shorter tenors in a normal market environment. There is growing belief that multiple rate cuts and a global economic downturn is forthcoming and so locking in rates close to or above 4¾-5% p.a. across 1-5 year tenors (staggered approach) may provide some income protection against a potentially lower rate environment.

As at the end of February, Council's **deposit** portfolio was yielding 5.12% p.a. (unchanged from the previous month) with a weighted average duration of around 144 days (~5 months). **We recommend Council extends this average duration closer to 9-12 months once the immediate capital projects are delivered.**

Please refer to the section below for further details on the Term Deposit market.

### **Securities**

Primary (new) **FRNs** (with maturities between 3-5 years) continue to be appealing (particularly for those investors with portfolios skewed towards fixed assets) and should be considered on a case by case scenario.

### Council FRNs – Recommendations for Sale/Switches

We now recommend Council sells/switches out of the following FRNs immediately, in order of preference (lowest trading margin to highest trading margin):

Issuer	Rating	Maturity Date	ISIN	Face Value	Trading Margin	Capital Price (\$)	Unrealised Gain (\$)
Suncorp	A+	30/07/2024	AU3FN0049144	\$6,000,000	+37.0bp	\$100.115	\$6,918
Suncorp	A+	30/07/2024	AU3FN0049144	\$750,000	+37.0bp	\$100.115	\$865
Suncorp	AAA	24/04/2025	AU3FN0053880	\$3,700,000	+50.5bp	\$100.630	\$23,299

The above sales would result in capital gains totalling ~\$31k and could easily be switched into higher yielding complying assets. We will inform Council when the opportunity arises. **This will also reduce the overall exposure to Suncorp immediately.**

### Council's Fixed Bonds

All of Councils' fixed bonds are now at a discount to par given the rise in bond yields. *Council is likely to hold to maturity to receive its original face value back.*



## Grandfathered Investments

Council holds the following 'grandfathered' Mortgage Backed Securities (MBS). The valuation as at the end of February 2024 is shown as follows:

Asset	Maturity Date	ISIN	Face Value	Current Value	Coupon Margin	~Current Trading Margin	Monthly Actual Return (%)
2006-1A*	21/08/2051	AU300EMER013	\$364,167	\$336,156	+45bp	+145bp	-5.56%
2006-1B	21/08/2056	AU300EMER021	\$1,000,000	\$791,025	+75bp	+305bp	0.77%

\* Emerald MBS 2006-1A paid out a distribution of \$11,856.98 in February 2024 which resulted in the decline in the face value to \$364,167.46

The MBS2006-1A security should pay its capital well before the final maturity date.

We note the liquidity of assets such as the above in the secondary market is considered very poor with large bid-ask spreads (we would indicatively suggest a bid-ask spread of around \$5-\$10 either side of the current 'fair' value). In most circumstances, bids are well below the indicated "mid" or "fair" values. As such, Council is expected to hold this asset for the long-term, potentially until it makes its final payment.

### Third Party Valuer ("Arms-Length")

Imperium Markets uses an external third party provider (IBS Capital<sup>1</sup>) who has started valuing (effective 31<sup>st</sup> March 2022) Council's holding of this asset on a daily basis (end-of-business day valuations).

IBS Capital prices all investor's securities (FRNs, bonds, mortgage backed securities) on a daily basis. We believe this is important for auditing purposes, especially when investors revalue their assets at the end of every financial year. The revaluations of all securities on the Imperium Markets platform is NOT biased i.e. they are not provided by the bank or financial intermediary that sold the security to the client.

IBS Capital's methodology is based on extensive experience in financial markets, and it has been developed by an AFMA accredited principal. In designing the valuation methodology the following AASB directives were used – market approach valuation technique as per paragraphs 61-66 of the AASB13 Standard as well as Appendix B, Application guidance, Valuation techniques paragraph of the same document.

Where applicable, end-of-day closing prices (trading margins and yields) are crossed checked and compared with other external data providers including YieldBroker, Refinitiv and/or Bloomberg's. To make sure that adverse liquidity conditions do not influence closing prices, changes to each day's closing prices from the previous trading date are analysed. If the changes are considerably different to changes in benchmark rates, the use of interpolation, based on securities with similar characteristics such as credit rating, maturity and capital structure (level of seniority), are applied.

<sup>1</sup> <http://ibscapital.com.au/>



## Term Deposit Market Review

### Current Term Deposits Rates

As at the end of February, we see value in the following:

Index	LT Credit Rating	Term	Rate % p.a.
ING	A	5 years	5.04%
BoQ	BBB+	5 years	5.00%
ING	A	2 years	4.95%
BoQ	BBB+	4 years	4.95%
ING	A	4 years	4.92%
Australian Unity	BBB+	2 years	4.90%
ING	A	3 years	4.87%
Suncorp	A+	2 years	4.85%
BoQ	BBB+	2 years	4.85%
Westpac	AA-	5 years	4.82%
Westpac	AA-	2 years	4.82%
NAB	AA-	2 years	4.75%

The above deposits are suitable for investors looking to maintain diversification and lock-in a slight premium compared to purely investing short-term.

For terms under 12 months, we believe the strongest value is currently being offered by the following ADIs (we stress that rates are indicative, dependent on daily funding requirements and different for industry segments):





Index	LT Credit Rating	Term	Rate % p.a.
NAB	AA-	5-8 months	5.10%
ING	A	12 months	5.08%
Suncorp	A+	6 months	5.08%
NAB	AA-	12 months	5.05%
Westpac	AA-	12 months	5.05%
Suncorp	A+	9 months	5.05%
BoQ	BBB+	9 months	5.05%
Hume Bank	BBB+	12 months	5.04%
Bendigo	BBB+	9 months	5.03%
BoQ	BBB+	6 months	5.00%

If Council does not require high levels of liquidity and can stagger a proportion of its investments across the longer term horizons (1-5 years), it will be rewarded over a longer-term cycle. Investing a spread of 12 months to 3 year horizons is likely to yield, on average, up to ¼-½% p.a. higher compared to those investors that entirely invest in short-dated deposits (under 6-9 months).

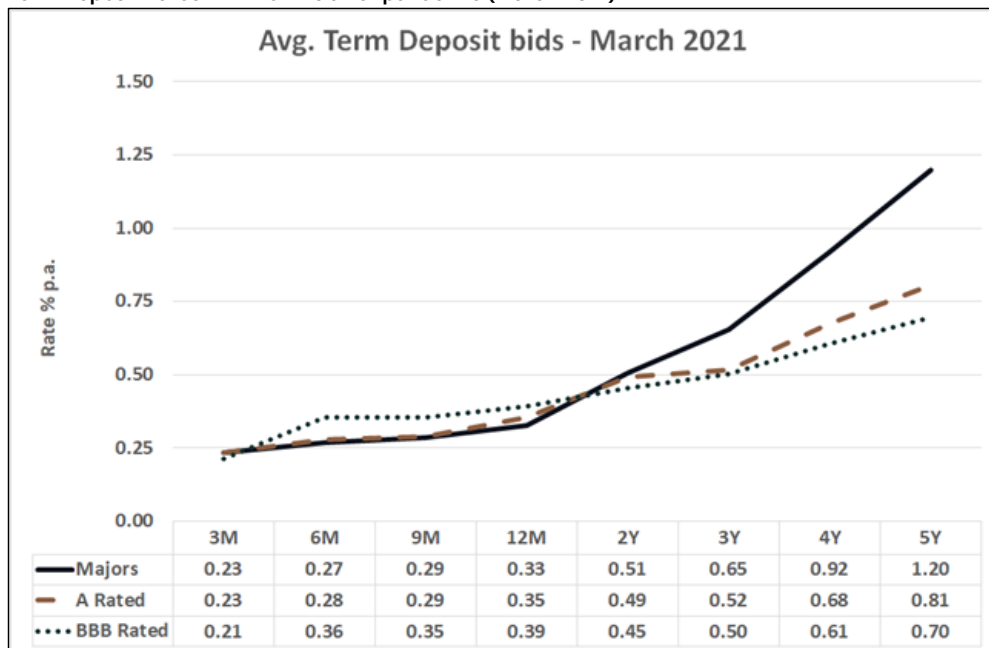
With a global economic slowdown and rate cuts being priced in coming years, investors should strongly consider and allocate some longer term surplus funds to undertake an insurance policy by investing across 2-5 year fixed deposits and locking in rates close to or above 4%-5% p.a. This will provide some income protection with central banks now likely to cut rates at some stage later this year.



## Term Deposits Analysis

Pre-pandemic (March 2020), a 'normal' marketplace meant the lower rated ADIs (i.e. BBB category) were offering higher rates on term deposits compared to the higher rated ADIs (i.e. A or AA rated). But due to the cheap funding available provided by the RBA via their Term Funding Facility (TFF) during mid-2020, allowing the ADIs to borrow as low as 0.10% p.a. fixed for 3 years, those lower rated ADIs (BBB rated) did not require deposit funding from the wholesale deposit. Given the higher rated banks had more capacity to lend (as they have a greater pool of mortgage borrowers), they subsequently were offering higher deposit rates. In fact, some of the lower rated banks were not even offering deposit rates at all. As a result, most investors placed a higher proportion of their deposit investments with the higher rated (A or AA) ADIs over the past three years.

### Term Deposit Rates – 12 months after pandemic (March 2021)



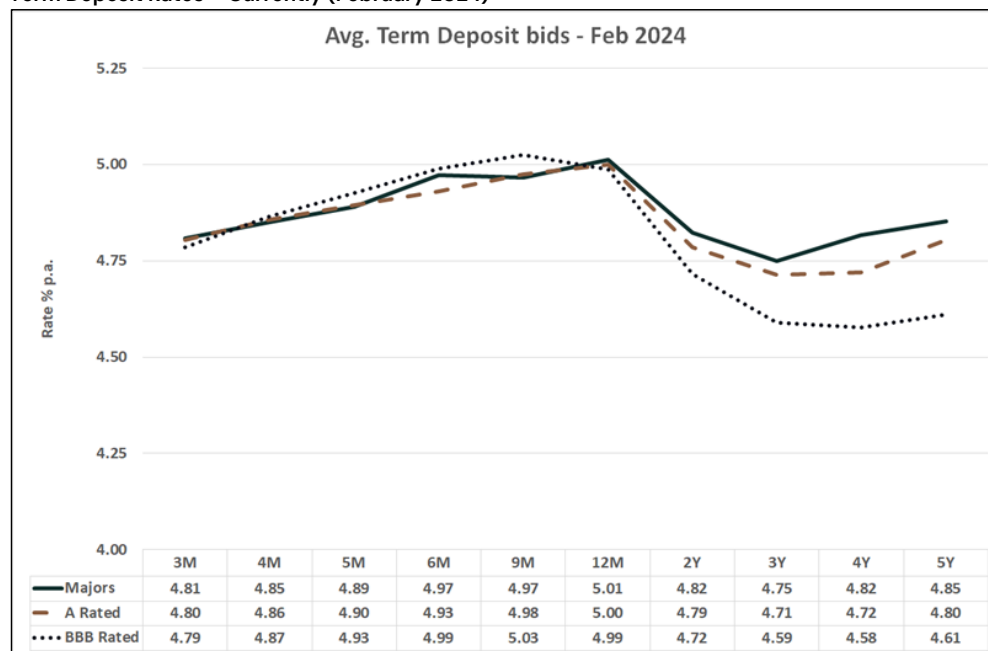
Source: Imperium Markets

The abnormal marketplace experienced during the pandemic is starting to reverse as the competition for deposits slowly increases. In recent months, we have started to periodically see some of the lower rated ADIs ("A" and "BBB" rated) offering slightly higher rates compared to the domestic major banks ("AA" rated) on different parts of the curve (i.e. pre-pandemic environment). Some of this has been attributed to lags in adjusting their deposit rates as some banks (mainly the lower rated ADIs) simply set their rates for the week.



Going forward, Council should have a larger opportunity to invest a higher proportion of its funds with the lower rated institutions (up to Policy limits), from which the majority are not lending to the Fossil Fuel industry. We are slowly seeing this trend emerge, although the past few months have been an exception, with the major banks repricing more rapidly to the movement in the bond market than their lower rated counterparts. This reversed somewhat over the past few months with the lower rated institutions (mainly “A” rated) lagging the major banks in dropping their rates:

## Term Deposit Rates – Currently (February 2024)



Source: Imperium Markets

## Regional & Unrated ADI Sector

Ratings agency S&P has commented that “*mergers remain compelling for mutuals lenders*” in providing smaller lenders greater economies of scale and assisting them in being able to price competitively and will see “*the banking landscape will settle with a small number of larger mutual players*”. S&P expects that consolidation to continue over the next two years.

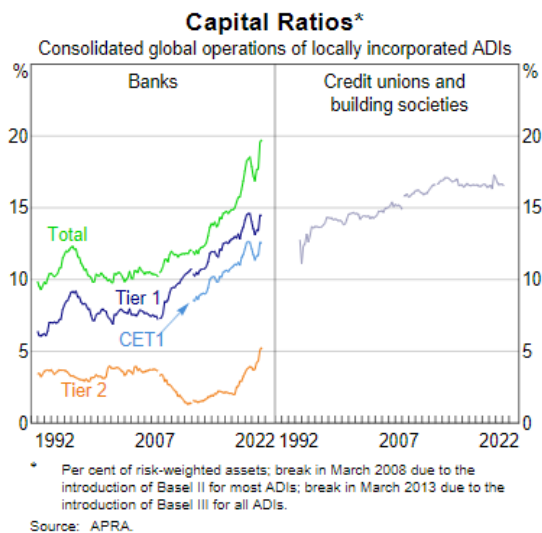
We remain supportive of the regional and unrated ADI sector (and have been even throughout the post-GFC period). They continue to remain solid, incorporate strong balance sheets, while exhibiting high levels of capital – typically, much higher compared to the higher rated ADIs. Some unrated ADIs have up to 25-40% more capital than the domestic major banks, and well above the Basel III requirements.



Overall, the lower rated ADIs (BBB and unrated) are generally now in a better financial position than they have been historically (see the Capital Ratio figure below). The financial regulator, APRA has noted that the Common Equity Tier 1 capital of Australian banks now exceeds a quarter of a trillion dollars. It has increased by \$110 billion, or more than 70%, over the past ten years. Over the same time, banks' assets have grown by 44%. Some of the extra capital is supporting growth in the banking system itself but clearly, there has been a strengthening in overall resilience and leverage in the system is lower.

We believe that deposit investments with the lower rated ADIs should be considered going forward, particularly when they offer 'above market' specials. Not only would it diversify the investment portfolio and reduce credit risk, it would also improve the portfolio's overall returns. The lower rated entities are generally deemed to be the more 'ethical' ADIs compared to the higher rated ADIs.

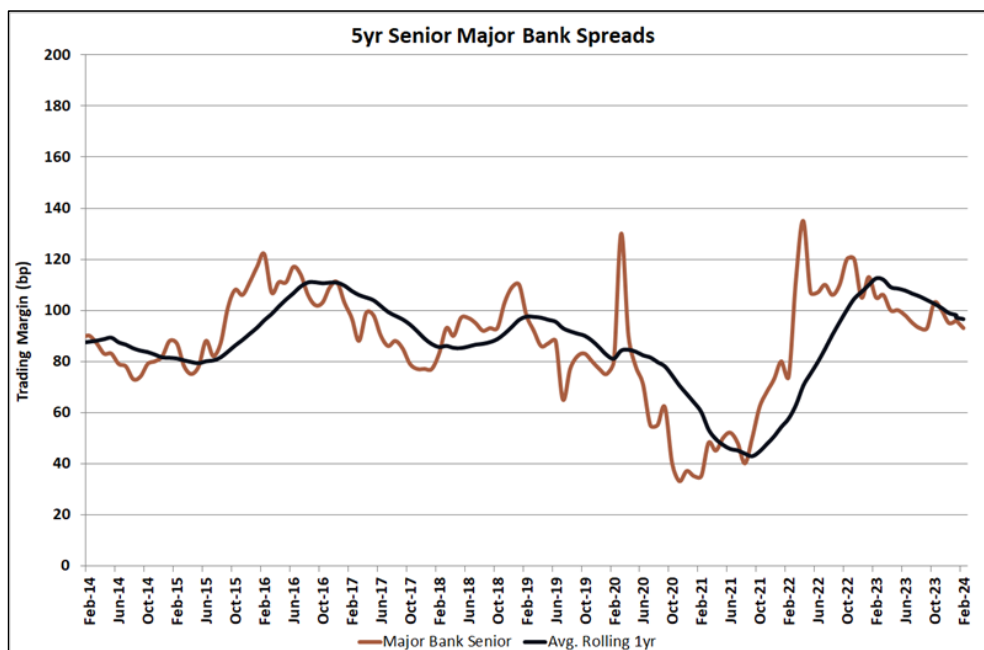
In the current environment of high regulation and scrutiny, all domestic (and international) ADIs continue to carry high levels of capital. There is minimal (if any) probability of any ADI defaulting on their deposits going forward – this was stress tested during the GFC and the pandemic period. APRA's mandate is to "protect depositors" and provide "financial stability".





## Senior FRNs Market Review

Over February, amongst the senior major bank FRNs, physical credit securities tightened by around 3–7bp at the long-end of the curve. Major bank senior securities remain at fair value on a historical basis (5yr margins around +93bp level).



Source: IBS Capital

During the month, there were several new (primary) issuances including:

- Heritage (BBB) 3 year senior FRN at +160bp
- Newcastle Greater (BBB) 5 year senior FRN at +185bp
- Bank Australia (BBB) 4 year senior FRN at +170bp
- DBS Bank (AA-) 3 year senior security at +77bp
- Rabobank Australia Branch (A+) 3 & 5 year senior security at +87bp and +103bp respectively
- MUFG Bank Sydney Branch (A) 3 & 5 year senior FRN at +85bp and +99bp respectively
- Members Banking Group (RACQ Bank) (BBB+) 3 year senior FRN at +160bp
- OCBC Sydney Branch (AA-) 3 year senior FRN at +72bp



Amongst the “A” rated sector, the securities tightened by around 12–20bp at the longer-end of the curve, whilst the “BBB” rated sector widened by around 12bp at the 3 year part of the curve. Overall, credit securities are looking much more attractive given the widening of spreads over the past 2 years and as more primary issuances become available. FRNs will continue to play a role in investors’ portfolios mainly on the basis of their liquidity and the ability to roll down the curve and gross up returns over ensuing years (in a relatively stable credit environment).

Senior FRNs (ADIs)	29/02/2024	31/01/2024
“AA” rated – 5yrs	+93bp	+96bp
“AA” rated – 3yrs	+73bp	+80bp
“A” rated – 5yrs	+105bp	+125bp
“A” rated – 3yrs	+87bp	+99bp
“BBB” rated – 3yrs	+160bp	+148bp

Source: IBS Capital

We now generally recommend switches (‘benchmark’ issues only) into new primary issues, out of the following senior FRNs that are maturing:

- On or before early 2026 for the “AA” rated ADIs (domestic major banks);
- On or before early 2025 for the “A” rated ADIs; and
- Within 6–9 months for the “BBB” rated ADIs (consider case by case).

Investors holding onto the above senior FRNs (‘benchmark’ issues only) in their last few years are now generally holding sub optimal investments and are not maximising returns by foregoing realised capital gains. In the current challenging economic environment, any boost in overall returns should be locked in when it is advantageous to do so, particularly as switch opportunities become available.



## Senior Fixed Bonds – ADIs (Secondary Market)

With global inflation still high by historical standards, this has seen a significant lift in longer-term bond yields over the past 2 years (valuations have fallen) as markets have reacted sharply.

This has resulted in some opportunities in the secondary market. We currently see value in the following fixed bond lines, with the majority now being marked at a significant discount to par (please note supply in the secondary market may be limited on any day):

ISIN	Issuer	Rating	Capital Structure	Maturity Date	~Remain. Term (yrs)	Fixed Coupon	Indicative Yield
AU3CB0278174	UBS	A+	Senior	26/02/2026	1.99	1.10%	5.01%
AU3CB0280030	BoQ	BBB+	Senior	06/05/2026	2.18	1.40%	5.16%
AU3CB0299337	Bendigo	BBB+	Senior	15/05/2026	2.21	4.70%	5.08%
AU3CB0296168	BoQ	BBB+	Senior	27/01/2027	2.91	4.70%	5.13%



## Economic Commentary

### International Market

Financial markets continued their rally in February largely reflective of the overall continued easing in inflation globally. Focus remains on when central banks will begin their interest rate cuts this year.

Across equity markets, the S&P 500 Index gained +5.17% over the month, whilst the NASDAQ surged +6.12%. Europe's main indices also experienced material gains, led by Italy's FTSE MIB (+7.34%), Germany's DAX (+4.58%), and France's CAC (+3.54%). UK's FTSE (-0.01%) was the exception, which was largely flat against the rally in global equity markets.

In the US, January CPI was +0.3% m/m vs +0.2% expected, with the core reading at +0.4% m/m (+2.8% y/y) vs +0.3% expected.

In Europe, the CPI was +2.8% y/y in January, down from +2.9% y/y recorded in December. Additionally, wage growth declined to +4.5% y/y in January (from +4.7% the previous month).

UK CPI data for January also came in lower than expected, where the headline rate held at +4.0% (expected +4.1%), as did core at +5.1% (versus +5.2% expected). UK Q4 GDP fell -0.3% in Q4 following the -0.1% contraction in Q3, resulting in a technical recession. The UK labour market data was stronger than expected, with the unemployment rate 0.2% lower than expected at 3.8% and wages inflation not falling as fast as expected.

Canadian CPI was +2.9% in January from a year ago, which was much lower than the expected +3.3%. Additionally, unemployment in Canada fell to 5.7% vs. 5.9% expected and employment was +37.5k vs. +15.0k expected.

Whilst in Japan, core CPI eased to +2.0%y/y in January compared with +2.3%y/y in December.

In China, the People's Bank of China lowered the five-year loan prime rate by 25bp to 3.95%. This surprise cut is aimed to revive China's property sector as it could improve affordability for buyers by lowering mortgage rates.

The MSCI World ex-Aus Index rose +4.22% for the month of February:

Index	1m	3m	1yr	3yr	5yr	10yr
S&P 500 Index	+5.17%	+11.57%	+28.36%	+10.17%	+12.85%	+10.61%
MSCI World ex-AUS	+4.22%	+10.43%	+23.37%	+7.12%	+10.01%	+7.31%
S&P ASX 200 Accum. Index	+0.79%	+9.39%	+10.64%	+9.32%	+8.61%	+7.95%

Source: S&P, MSCI





## Domestic Market

According to the RBA February Board meeting minutes, the Board had considered to hike the cash rate by 25bp or to hold steady; however, it ultimately decided to hold the cash rate steady given recent signs inflation had moderated further. However, the minutes stated, *“it was not yet possible to rule in or out further increases in interest rates”* and it would take *“some time”* to have sufficient confidence inflation was on track.

The monthly consumer price index (CPI) fell -0.3% in January, leaving the annual rate unchanged at +3.4% y/y (which was lower than market expectations of +3.6% y/y). When excluding volatile items, the annual rise was +4.1%, down from +4.2% recorded in December.

The Wage Price Index (WPI) was +0.9% over the December 2023 quarter and +4.2% over calendar 2023 (the highest annual growth since the March 2009 quarter). The annual growth in the WPI exceeded forecasts and was driven by newly-implemented enterprise agreements in the public sector. Wages growth in the public sector rose by +4.3% y/y, outpacing the +4.2% y/y wages growth in the private sector.

The unemployment rate rose to 4.1% from 3.9% (consensus 4.0%), though unrounded it rose only by 0.1% to 4.0577%. Employment growth was flat at +0.5k vs. the +25.0k consensus, and hours worked fell sharply by -2.5% m/m. The participation rate also fell by 0.1% to 66.8% from 66.9% and underemployment rose by 0.1% to 6.6%.

Retail sales increased +1.1% m/m in January, which was lower than expectations of +1.6% m/m, but rebounded from the -2.7% recorded in December.

Dwelling approvals fell sharply in December by -9.5% m/m, driven by a sharp fall in the volatile non-house component (i.e. apartments; -25.3% m/m).

The December goods trade surplus fell slightly to \$10.96bn from \$11.8bn (consensus \$10.5bn). The largely on consensus print was driven by a partial rebound in imports (+4.8% m/m after last month's -8.4%; or \$1.7bn).

The Australian dollar slightly fell -0.84%, finishing the month at US65.19 cents (from US65.74 cents the previous month).

## Credit Market

The global credit indices tightened over February as risk markets continued their rally. They are now back to their levels in early 2022 (prior to the rate hike cycle from most central banks):

Index	February 2024	January 2024
CDX North American 5yr CDS	52bp	55bp
iTraxx Europe 5yr CDS	55bp	60bp
iTraxx Australia 5yr CDS	64bp	68bp

Source: Markit



## Fixed Interest Review

### Benchmark Index Returns

Index	February 2024	January 2024
Bloomberg AusBond Bank Bill Index (0+YR)	+0.34%	+0.37%
Bloomberg AusBond Composite Bond Index (0+YR)	-0.30%	+0.21%
Bloomberg AusBond Credit FRN Index (0+YR)	+0.53%	+0.44%
Bloomberg AusBond Credit Index (0+YR)	+0.05%	+0.41%
Bloomberg AusBond Treasury Index (0+YR)	-0.36%	+0.16%
Bloomberg AusBond Inflation Gov't Index (0+YR)	-0.48%	-0.69%

Source: Bloomberg

### Other Key Rates

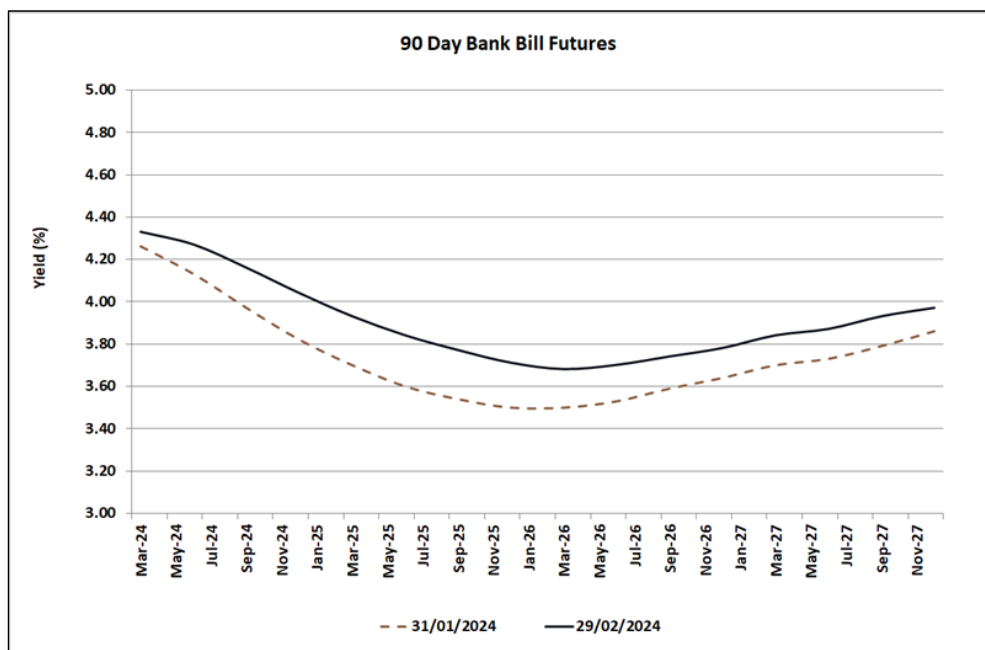
Index	February 2024	January 2024
RBA Official Cash Rate	4.35%	4.35%
90 Day (3 month) BBSW Rate	4.34%	4.35%
3yr Australian Government Bonds	3.71%	3.56%
10yr Australian Government Bonds	4.14%	4.02%
US Fed Funds Rate	5.25%-5.50%	5.25%-5.50%
2yr US Treasury Bonds	4.64%	4.27%
10yr US Treasury Bonds	4.25%	3.99%

Source: RBA, ASX, US Department of Treasury



### 90 Day Bill Futures

Bill futures increased across the board this month, following the movement in the global bond market. The focus from the market remains on when the first rate cut will be delivered:



Source: ASX

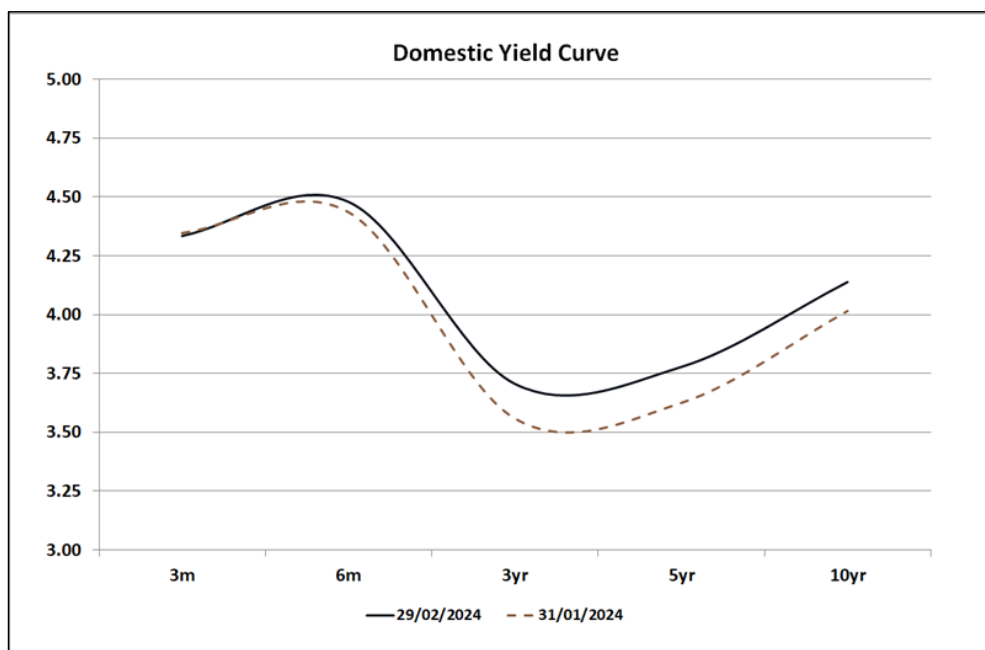


## Fixed Interest Outlook

There is uncertainty when central banks will start to cut official rates in 2024. The latest minutes of the US Federal Reserve's latest meeting stated significant progress has been made to date on inflation; however, policymakers noted "restrictive" policy has more work to do. This suggests the Fed is therefore in no rush to cut rates as it wants to see more evidence inflation is firmly on a downward path to the 2% target before lowering interest rates. Financial markets are currently pricing in around 80bp of US Fed rate cuts in 2024, with the first cut expected at the Fed's July meeting.

Domestically, the RBA currently remains on a mild tightening bias and appears to be comfortable with the current level of the cash rate being restrictive enough. The RBA February Board meeting minutes stated, "it was not yet possible to rule in or out further increases in interest rates" and it would take "some time" to have sufficient confidence inflation was on track. The Board therefore wants to keep the optionality in the event of future shocks. Nevertheless, financial markets anticipate the RBA to cut rates by year end.

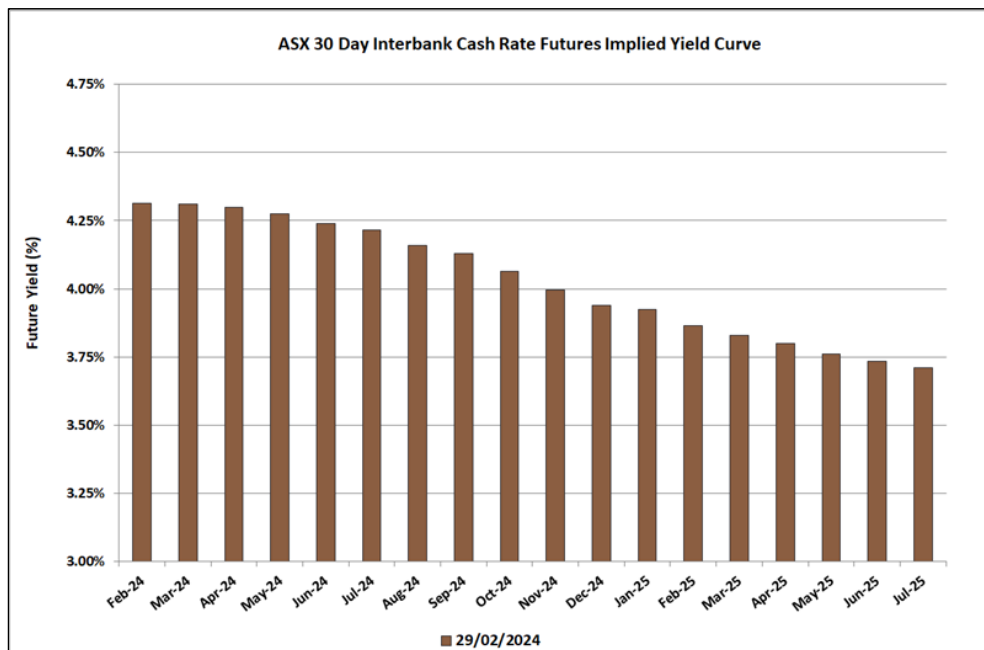
Over the month, longer-term yields rose up to 15bp at the very long end of the curve:



Source: ASX, RBA



The consensus from the broader market is that we have reached the peak of the interest rate cycle, with financial markets pricing in the first rate cut by October 2024:



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# Investment Report

01/02/2024 to 29/02/2024

Financial Summary

## Portfolio Valuation as at 29/02/2024

Issuer	Rating	Type	Alloc	Interest	Purchase	Maturity	Rate	Capital Value	Face Value	Accrued	Accrued MTD
Westpac	AA-	TD	GREEN	At Maturity	12/09/2023	12/03/2024	4.8900	18,000,000.00	18,000,000.00	412,367.67	69,933.70
Westpac	AA-	TD	GREEN	At Maturity	20/09/2023	20/03/2024	4.9300	2,000,000.00	2,000,000.00	44,032.33	7,833.97
Westpac	AA-	TD	GREEN	At Maturity	09/11/2023	08/05/2024	5.2100	10,000,000.00	10,000,000.00	161,295.89	41,394.52
Suncorp	A+	TD	NON-FOSSIL FUEL LENDING	At Maturity	19/09/2023	21/05/2024	5.1600	7,000,000.00	7,000,000.00	162,292.60	28,698.08
Suncorp	A+	TD	NON-FOSSIL FUEL LENDING	At Maturity	06/12/2023	06/06/2024	5.1900	4,000,000.00	4,000,000.00	48,913.97	16,494.25
Westpac	AA-	TD	GREEN	Quarterly	30/06/2023	26/06/2024	5.3800	5,000,000.00	5,000,000.00	47,904.11	21,372.60
Westpac	AA-	TD	GREEN	At Maturity	28/06/2023	26/06/2024	5.3300	18,500,000.00	18,500,000.00	667,272.19	78,343.70
Westpac	AA-	FRTD	GREEN	Quarterly	30/06/2021	28/06/2024	4.6675	4,000,000.00	4,000,000.00	32,224.93	14,833.70
Westpac	AA-	TD	GREEN	At Maturity	09/01/2024	09/07/2024	5.0800	10,000,000.00	10,000,000.00	72,372.60	40,361.64
Suncorp	A+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	01/10/2019	30/07/2024	5.1243	750,864.75	750,000.00	3,264.11	3,053.52
Suncorp	A+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	30/07/2019	30/07/2024	5.1243	6,006,918.00	6,000,000.00	26,112.87	24,428.17
Bendigo and Adelaide	BBB+	TD	NON-FOSSIL FUEL LENDING	At Maturity	20/09/2023	18/09/2024	5.0000	12,500,000.00	12,500,000.00	279,109.59	49,657.53
Westpac	AA-	TD	GREEN	At Maturity	26/09/2023	26/09/2024	5.2200	10,000,000.00	10,000,000.00	224,531.51	41,473.97
Westpac	AA-	TD	GREEN	At Maturity	27/09/2023	26/09/2024	5.2100	10,000,000.00	10,000,000.00	222,673.97	41,394.52

Inner West Council

Issuer	Rating	Type	Alloc	Interest	Purchase	Maturity	Rate	Capital Value	Face Value	Accrued	Accrued MTD
Great Southern Bank	BBB	FRN	NON-FOSSIL FUEL LENDING	Quarterly	24/10/2019	24/10/2024	5.4701	2,001,808.00	2,000,000.00	11,090.07	8,692.21
Westpac	AA-	TD	GREEN	At Maturity	06/12/2023	06/12/2024	5.2600	5,000,000.00	5,000,000.00	61,967.12	20,895.89
Bendigo and Adelaide	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	17/03/2022	17/03/2025	5.3425	4,008,688.00	4,000,000.00	43,325.48	16,978.90
Suncorp	AAA	FRN	NON-FOSSIL FUEL LENDING	Quarterly	27/04/2020	24/04/2025	5.4701	3,723,298.90	3,700,000.00	20,516.62	16,080.60
Bendigo and Adelaide	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	02/12/2020	02/12/2025	4.8868	5,562,844.00	5,600,000.00	65,978.49	21,742.91
Suncorp	A+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	29/10/2021	24/02/2026	4.7856	9,950,390.00	10,000,000.00	5,244.49	5,244.49
Suncorp	A+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	18/02/2022	24/02/2026	4.7856	9,950,390.00	10,000,000.00	5,244.49	5,244.49
Suncorp	A+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	24/02/2021	24/02/2026	4.7856	6,368,249.60	6,400,000.00	3,356.48	3,356.48
Newcastle Greater Mutual Group Ltd	BBB	FRN	NON-FOSSIL FUEL LENDING	Quarterly	04/03/2021	04/03/2026	4.9968	9,877,710.00	10,000,000.00	120,470.79	39,700.60
Westpac	AA-	FRTD	GREEN	Quarterly	30/06/2021	30/06/2026	4.7575	3,000,000.00	3,000,000.00	24,634.73	11,339.79
Suncorp	AAA	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	05/05/2020	24/08/2026	3.2500	482,808.50	500,000.00	178.08	178.08
Suncorp	AAA	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	30/04/2020	24/08/2026	3.2500	1,255,302.10	1,300,000.00	463.01	463.01
Suncorp	A+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	15/09/2021	15/09/2026	4.8300	3,721,065.00	3,750,000.00	38,209.93	14,390.75
Bank Australia	BBB	FRN	NON-FOSSIL FUEL LENDING	Quarterly	30/10/2023	30/10/2026	5.8443	1,653,148.20	1,650,000.00	8,190.03	7,661.64
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	10/03/2022	23/12/2026	4.7751	9,919,590.00	10,000,000.00	85,036.03	37,939.15



INNER WEST

Issuer	Rating	Type	Alloc	Interest	Purchase	Maturity	Rate	Capital Value	Face Value	Accrued	Accrued MTD
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	02/11/2021	23/12/2026	4.7751	4,959,795.00	5,000,000.00	42,518.01	18,969.58
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	29/10/2021	23/12/2026	4.7751	1,487,938.50	1,500,000.00	12,755.40	5,690.87
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	23/09/2021	23/12/2026	4.7751	4,959,795.00	5,000,000.00	42,518.01	18,969.58
Suncorp	A+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	25/01/2022	25/01/2027	5.1315	13,729,210.00	13,750,000.00	69,591.58	56,059.88
Newcastle Greater Mutual Group Ltd	BBB	FRN	NON-FOSSIL FUEL LENDING	Quarterly	10/02/2022	10/02/2027	5.3472	4,694,738.50	4,750,000.00	12,525.63	12,525.63
Bank Australia	BBB	FRN	NON-FOSSIL FUEL LENDING	Quarterly	21/02/2024	21/02/2028	6.0326	1,356,205.95	1,350,000.00	2,008.11	2,008.11
NSW Treasury Corp	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	15/11/2018	15/11/2028	3.0000	4,770,955.00	5,000,000.00	43,972.60	11,917.81
Newcastle Greater Mutual Group Ltd	BBB	FRN	NON-FOSSIL FUEL LENDING	Quarterly	14/02/2024	14/02/2029	6.1959	908,876.70	900,000.00	2,444.41	2,444.41
NHFIC	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	10/02/2021	27/05/2030	1.5200	1,280,044.50	1,500,000.00	5,934.25	1,811.51
NHFIC	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	01/07/2021	01/07/2031	1.7400	2,510,703.00	3,000,000.00	8,437.81	4,147.40
EmeraldMBS2006-1A	Unrated	FRN	MBS	Quarterly	17/07/2006	21/08/2051	4.7826	336,156.43	364,167.46	429.45	429.45
EmeraldMBS2006-1B	Unrated	FRN	MBS	Quarterly	17/07/2006	21/08/2056	5.0826	791,025.00	1,000,000.00	1,253.24	1,253.24
<b>TOTALS</b>								<b>236,018,518.63</b>	<b>237,764,167.46</b>	<b>3,142,662.71</b>	<b>825,410.36</b>

Financial Report

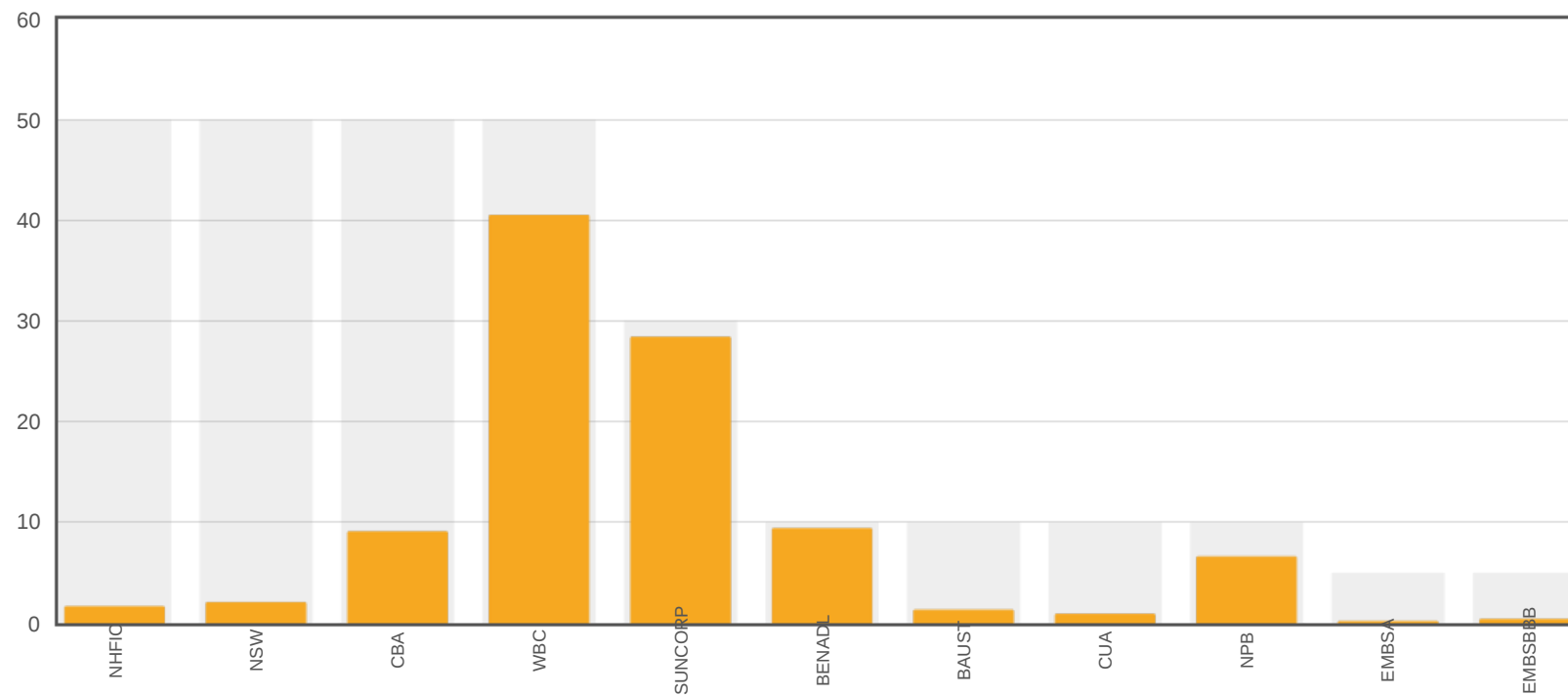
## Counterparty Compliance as at 29/02/2024

### Long Term Investments

Compliant	Bank Group	Term	Rating	Invested	Invested (%)	Limit (%)	Limit (\$)	Available
✓	NHFIC	Long	AAA	3,790,747.50	1.61	50.00	-	114,218,511.81
✓	NSW Treasury Corp	Long	AA+	4,770,955.00	2.02	50.00	-	113,238,304.31
✓	Commonwealth Bank	Long	AA-	21,327,118.50	9.04	50.00	-	96,682,140.81
✓	Westpac	Long	AA-	95,500,000.00	40.46	50.00	-	22,509,259.31
✓	Suncorp	Long	A+	66,938,496.85	28.36	30.00	-	3,867,058.74
✓	Bendigo and Adelaide	Long	BBB+	22,071,532.00	9.35	10.00	-	1,530,319.86
✓	Bank Australia	Long	BBB	3,009,354.15	1.27	10.00	-	20,592,497.71
✓	Great Southern Bank	Long	BBB	2,001,808.00	0.85	10.00	-	21,600,043.86
✓	Newcastle Permanent	Long	BBB	15,481,325.20	6.56	10.00	-	8,120,526.66
✓	EmeraldMBS2006-1A	Long	Unrated	336,156.43	0.14	5.00	-	11,464,769.50
✓	EmeraldMBS2006-1B	Long	Unrated	791,025.00	0.34	5.00	-	11,009,900.93
TOTALS				236,018,518.63	100.00			

Inner West Council

## Counterparty Compliance - Long Term Investments



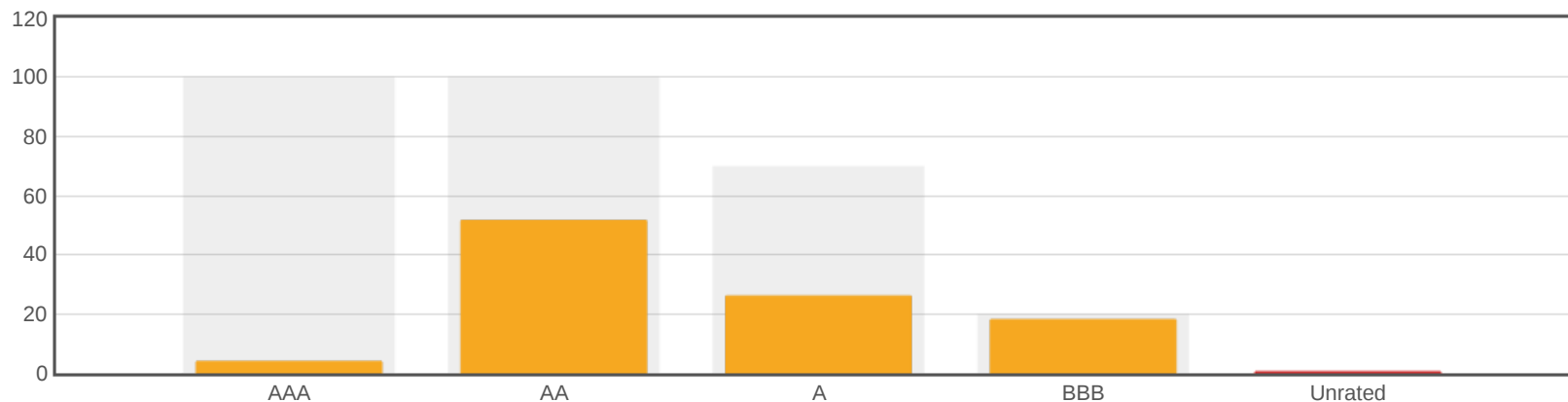
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## Credit Quality Compliance as at 29/02/2024

### Long Term Investments

Compliant	Rating	Invested (\$)	Invested (%)	Limit (%)	Available
✓	AAA	9,252,157.00	3.92	100.00	226,766,361.63
✓	AA	121,598,073.50	51.52	100.00	114,420,445.13
✓	A	61,477,087.35	26.05	70.00	103,735,875.69
✓	BBB	42,564,019.35	18.03	20.00	4,639,684.38
✗	Unrated	1,127,181.43	0.48	0.00	-1,127,181.43
TOTALS		236,018,518.63	100.00		

### Credit Quality Compliance - Long Term Investments

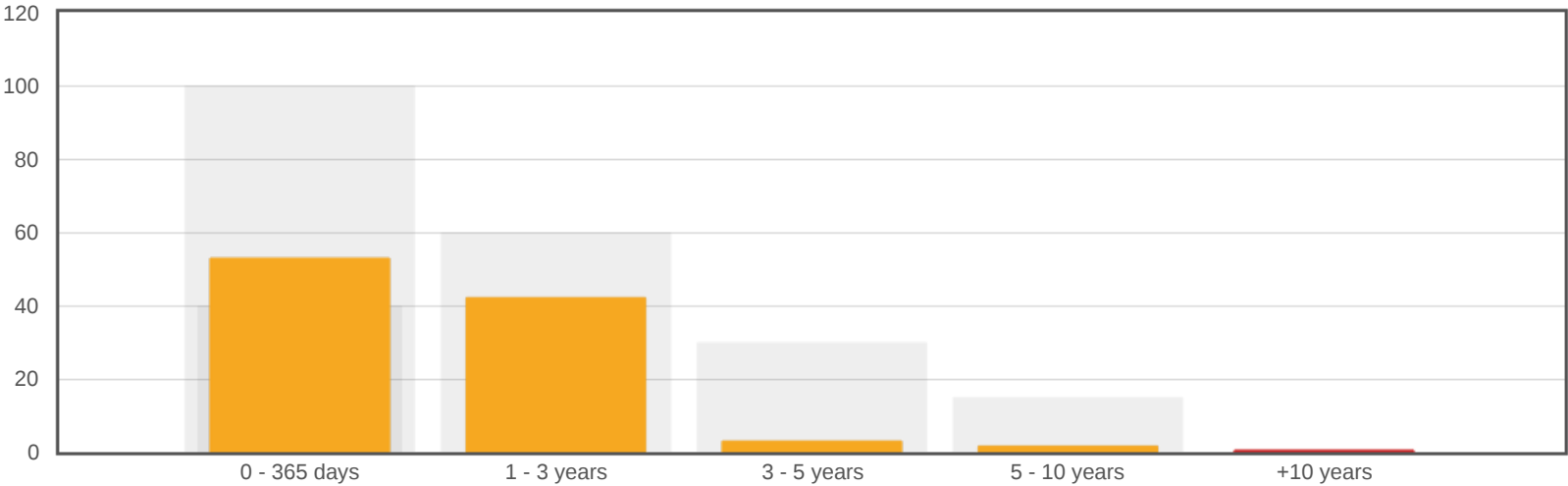


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### Maturity Compliance as at 29/02/2024

Compliant	Term	Invested	Invested (%)	Min Limit (%)	Max Limit (%)	Available
✓	0 - 365 days	124,759,590.75	52.86	40.00	100.00	111,258,927.88
✓	1 - 3 years	99,304,961.30	42.08	0.00	60.00	42,306,149.88
✓	3 - 5 years	7,036,037.65	2.98	0.00	30.00	63,769,517.94
✓	5 - 10 years	3,790,747.50	1.61	0.00	15.00	31,612,030.29
✗	+10 years	1,127,181.43	0.48	0.00	0.00	-1,127,181.43
TOTALS		236,018,518.63	100.00			

### Maturity Compliance





Trades in Period

From: 01/02/2024 To: 29/02/2024

New Trades

Issuer	Rating	Type	Alloc	Interest	Purchase	Maturity	Rate	Value	Ref
Newcastle Greater Mutual Group Ltd	BBB	FRN	NON-FOSSIL FUEL LENDING	Quarterly	14/02/2024	14/02/2029	6.1959	900,000.00	Email 13Feb24
Bank Australia	BBB	FRN	NON-FOSSIL FUEL LENDING	Quarterly	21/02/2024	21/02/2028	6.0326	1,350,000.00	Email Approval 13Feb2024
TOTALS								2,250,000.00	

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## Sell Trades

Issuer	Rating	Type	Alloc	Interest	Purchase	Maturity	Sell	Yield/Margin	Face Value	Gross Value	Capital Value	Ref
EmeraldMBS2006-1A	Unrated	FRN	MBS	Quarterly	17/07/2006	21/08/2051	21/02/2024	4.7826 bp	11,856.98	11,856.98	11,856.98	310321
TOTALS									11,856.98			



Matured Trades

Issuer	Rating	Type	Alloc	Interest	Purchase	Maturity	Rate	Value	Ref
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No entries for this item



## Interest Received in Period

From: 01/02/2024 To: 29/02/2024

### Periodic Interest

Issuer	Rating	Type	Alloc	Frequency	Value	Purchase	Maturity	Coupon Date	Type	Rate	Received
Suncorp	A+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	10,000,000.00	29/10/2021	24/02/2026	26/02/2024	Periodic	4.8286	124,352.99
Suncorp	A+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	10,000,000.00	18/02/2022	24/02/2026	26/02/2024	Periodic	4.8286	124,352.99
Suncorp	A+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	6,400,000.00	24/02/2021	24/02/2026	26/02/2024	Periodic	4.8286	79,585.91
Suncorp	A+	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	1,300,000.00	30/04/2020	24/08/2026	26/02/2024	Periodic	3.2500	21,125.00
Suncorp	A+	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	500,000.00	05/05/2020	24/08/2026	26/02/2024	Periodic	3.2500	8,125.00
Newcastle Greater Mutual Group Ltd	BBB	FRN	NON-FOSSIL FUEL LENDING	Quarterly	4,750,000.00	10/02/2022	10/02/2027	12/02/2024	Periodic	5.4142	66,231.24
EmeraldMBS2006-1A	Unrated	FRN	MBS	Quarterly	376,024.44	17/07/2006	21/08/2051	21/02/2024	Periodic	4.8329	4,580.56
EmeraldMBS2006-1B	Unrated	FRN	MBS	Quarterly	1,000,000.00	17/07/2006	21/08/2056	21/02/2024	Periodic	5.1329	12,937.72
TOTALS					34,326,024.44						441,291.41

**Item No:** C0424(1) Item 20  
**Subject:** AFFORDABLE HOUSING AND RENTERS RIGHTS STAKEHOLDER FORUM  
**Prepared By:** Daniel East - Acting Senior Manager Planning  
**Authorised By:** Simone Plummer - Director Planning

## RECOMMENDATION

**That Council receive and note the report.**

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

## EXECUTIVE SUMMARY

On 8 February 2024, Council held its inaugural 'Affordable Housing and Renters' Rights Stakeholder Forum' at Marrickville Pavilion.

Councillors and Council officers were able to discuss genuine policy changes and advocacy methods that could help address the housing crisis and forge meaningful relationships with other relevant stakeholders.

## BACKGROUND

At the Council meeting held on 9 May 2023, Council resolved the following:

*That Council convenes a Renters Rights town hall to engage and consult with advocates on Council's legislative and regulatory objectives in support of renters rights. The town hall should include representatives from tenant advocacy groups, social service and housing organisations, and invitations to be extended to the Minister for Better Regulation and Fair Trading, and the Minister for Housing. The town hall will be cofacilitated by Cllr Smith and Cllr Griffiths.*

The Affordable Housing and Renters' Rights Stakeholder Forum was held.

Invitations were to be sent to the Minister for Housing and Homelessness and the Minister for Better Regulation and Fair Trading however, both ministers were unable to attend as it was a sitting week for the State Parliament.

## DISCUSSION

The Affordable Housing and Renters' Rights Stakeholder Forum brought together a variety of key stakeholders to hear from a panel of affordable housing and rental reform experts:

- Trina Jones, NSW Rental Commissioner
- John Engeler, CEO Shelter NSW
- Estelle Grech, Committee for Sydney Policy Manager, Planning and Housing
- Professor Nicole Gurrán, University of Sydney

The panelists discussed the severity of the housing crisis in the Inner West and Sydney before outlining some policy changes that could help alleviate the crisis using historical and international examples. See *Attachment 1* for a copy of the presentation.

Attendees to the forum included academics, government officials, Councillors, and representatives from Council's Housing Affordability Advisory Committee, Community Housing Providers and NGOs, many of whom participated in the panel discussion. Attendees applauded Council's initiative in initiating this event and agreed with panelists that more advocacy toward the NSW State Government was needed to address the worsening housing crisis in Sydney.

## FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

## ATTACHMENTS

1. [Download](#) Presentation - Affordable Housing and Renters Rights Stakeholder Forum

# Inner West Council Affordable Housing and Renters Rights Stakeholder Forum

Co-facilitated by Deputy Mayor Chloe Smith and  
Councillor Dylan Griffiths

INNER WEST



Trina Jones – NSW Rental  
Commissioner



John Engeler – CEO Shelter NSW



Estelle Grech – Committee for  
Sydney Policy Manager, Planning  
and Housing



Prof. Nicole Gurran - University  
of Sydney School of Architecture,  
Design and Planning

## Council's policy challenges

- How can we increase social, community and affordable housing with good amenity, across the Inner West?
- How do we deliver housing for key workers in the Inner West?
- The need for legislative and regulatory change to protect renters' rights

## Presentation topics

- 1 | The housing crisis in the Inner West
- 2 | The role of Council - assisting in the delivery of affordable, social and community housing
- 3 | Advocating for better renters' rights

# The housing crisis in the Inner West

## Snapshot

### Housing tenure

- Purchased or fully owned
- Renting privately
- Social housing
- Unoccupied dwellings

### Housing crisis

- Residential vacancy rates
- Escalating rents
- Housing stress
- Local affordable housing gap

INNER WEST



# Affordable Housing Delivery in Inner West

Snapshot provides strong justification for Council to actively seek to increase the supply of affordable housing

## Planning mechanisms

- Planning agreements
- Affordable Housing Contribution Schemes

## Initiatives

- Leichhardt Precinct Affordable Housing Contributions Scheme – PRCUTS
- Investigating feasibility of AHCS in other housing focussed planning proposals
- Council's 'key worker' Affordable Rental Housing Program



Arlington Grove, Dulwich Hill



# Support for Affordable and Social Housing Delivery

## Non-planning mechanisms

- Partnerships with CHP to develop Council land
- Collaboration with Land & Housing Corporation (LAHC) and other State agencies to redevelop public land
- Collaboration with religious groups with land holdings

## Initiatives

- Hay Street car park in Leichhardt
- *Local Infrastructure Contributions Plan 2023*
- Audit of Council Land



Habilis1 Summer Hill (Habilis)

# Renter's rights

While rental policy is a State Government responsibility, Council is committed to advocating for greater rental protections:

- No grounds evictions
- Pets in rentals
- local business repairs
- Long-term lease
- Regulating Airbnbs

Greater supply of affordable and social housing in appropriate locations will help alleviate rental stress



**Marrickville Library Complex:** includes Council owned affordable housing



## Trina Jones – NSW Rental Commissioner



# Improving Renting in NSW

- Trina Jones
- NSW Rental Commissioner
- 2023

# Acknowledgement of Country

The Department of Customer Service acknowledges, respects and values Aboriginal peoples as the Traditional Custodians of the lands on which we live, walk and work. We pay our respects to Elders past and present. We recognise and remain committed to honouring Aboriginal and Torres Strait Islander peoples' unique cultural and spiritual relationships, and continuing connection to their lands, waters and seas. We acknowledge their history here on these lands and their rich contribution to our society.

We also acknowledge our Aboriginal employees who are an integral part of our diverse workforce, and recognise the knowledge embedded forever in Aboriginal and Torres Strait Islander custodianship of Country and cultures.

The 'Connecting Communities' artwork used here is by Alison Williams, a proud Gumbaynggirr woman.





# Renting in NSW



Renting in your area snapshot

Challenges and impacts

Improving Renting

Priorities for change

12

# Rental Market in NSW

**944, 585** rental households  
(**32.6%** of all households) ABS  
2021

**2,016,755** renters (ABS, 2021)

**\$1.9 billion** of bonds held  
in trust

**90%** of leases are 12 months  
or less (ABS, 2023)

**50%** of strata properties  
are rentals

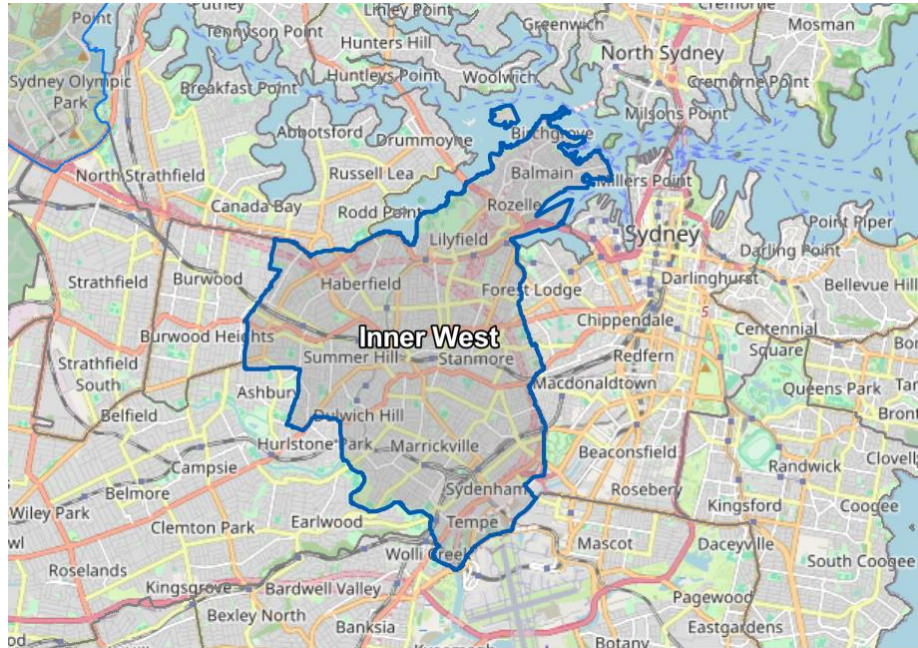
**620,000** Landlords (estimate –  
ATO 2023)

Greater Sydney is now  
the equal least  
affordable capital city  
(tied with Hobart)

NSW is leading the market in  
investor lending for new loans.

13

## Renting in the Inner West



**182, 818 people** (2.2% of the NSW population).

**Median age of 38** (NSW median age is 39)



**85, 118 households** (2.5% of all NSW households)



**43.8% of households rent** (NSW is 32.6%)



**\$821 median weekly rent** (up 10.5% since the same time last year)

Source: ABS and CoreLogic



# • 1

## Challenges in the NSW rental market

# Renters have limited choice and control with limited security of tenure which affects their ability to assert their rights under the law.

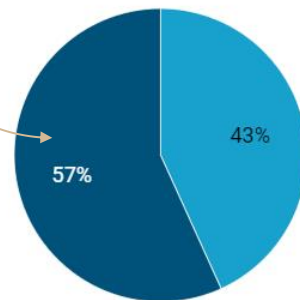


## No grounds evictions

The percentage of terminations which are no grounds evictions .

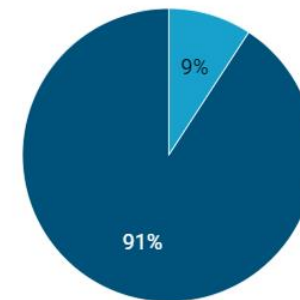
■ No grounds evictions ■ Other termination

Mainly sale  
of property



Landlord Terminations

Total:  
11,439



All Terminations

Total:  
53,700

**\*No grounds eviction  
every 18 minutes**



Chart: TUNSW • Source: [Fair Trading](#) • Created with [Datawrapper](#)

**Source:** End of Tenancy Survey. **Chart credit:** Tenants Union NSW.

\*Based on End of Tenancy survey sample

## Renters have limited choice and control over how they access and live in their homes



In 2022....

**72% of homeowners have a pet compared to just 36% of renters...**

**With the landlords restrictions being the 3<sup>rd</sup> highest barrier to ownership**

### Who are Australia's pet owners?

The portrait of Australia's pet owners has remained largely unchanged. However, new profiling questions asked for the first time this year have highlighted additional nuances in who is more likely to own pets.

Pet owners 69% nationally - are more likely to be... (n= 1,723)		Non-owners 31% nationally - are more likely to be... (n=730)	
<b>87%</b>	Those who identify as Aboriginal and/or Torres Strait Islander*	<b>32%</b>	Those who do not identify as Aboriginal or Torres Strait Islander
<b>86%</b>	Households with children aged under 18 years	<b>47%</b>	Solo-person households
		<b>36%</b>	Couple-only households
<b>85%</b>	Those who identify as part of the LGBTQI+ community*	<b>32%</b>	Those who do not identify as part of the LGBTQI+ community
<b>82%</b>	Households with incomes of \$100,000 or more per annum	<b>36%</b>	Households with incomes of less than \$100,000 per annum
<b>79%</b>	Gen Z (18-24 years)	<b>48%</b>	Boomers+ (60 years or older)
<b>80%</b>	Millennials (25-39 years)		
<b>77%</b>	Those who have experienced a recent natural disaster	<b>32%</b>	Those who have not experienced a recent natural disaster
<b>77%</b>	Those who are employed by others	<b>52%</b>	Retirees
<b>76%</b>	Those with home duties		
<b>75%</b>	Multi-person households	<b>49%</b>	Single-person households
<b>74%</b>	Regional or rural households	<b>33%</b>	Urban or inner-city households
<b>74%</b>	Those with tertiary-level or higher education	<b>34%</b>	Those without tertiary-level or higher education
<b>73%</b>	Those not from culturally and/or linguistically diverse backgrounds	<b>39%</b>	Those from culturally and/or linguistically diverse backgrounds
<b>73%</b>	Those living in houses	<b>50%</b>	Those living in apartments or units
<b>72%</b>	Homeowners	<b>36%</b>	Renters
<b>72%</b>	Those who do not receive any social security benefits	<b>36%</b>	Those who do receive social security benefits

**Source:** Animal Medicines Australia National Survey of Pets in Australia (2022)

**Renting rights and responsibilities** can be difficult to navigate, have long wait times and not widely understood by renters and property providers.



60,000 calls to Fair Trading  
with Tenancy queries or  
complaints

43,929 tenancy  
applications to NCAT in  
2023 (up 8% on last year)

4-8 week wait time for  
NCAT matter from  
lodgement to finalisation

**Source:** NSW Fair Trading administrative data and NCAT annual reports  
FY23

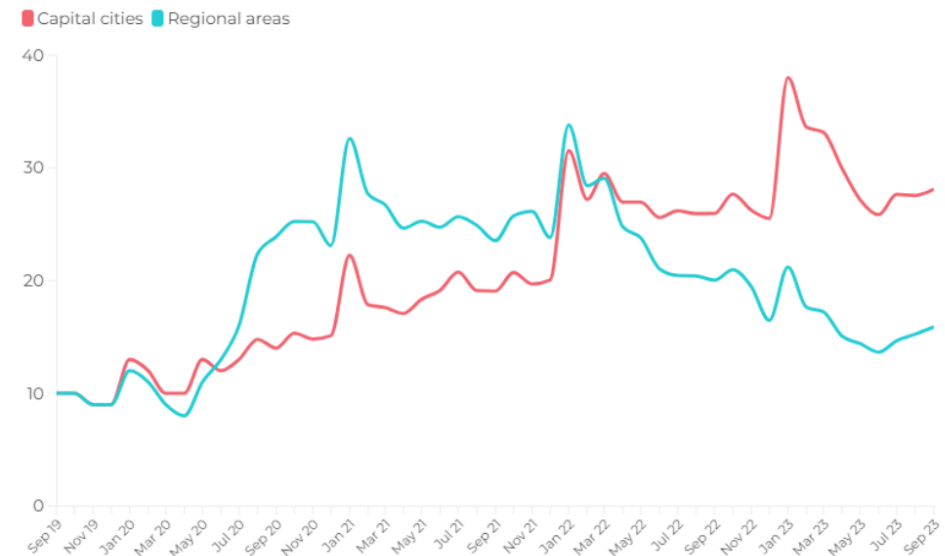
## The demand for rental housing in NSW exceeds the available supply, leading to increased competition among renters



Rental vacancy rates over time  
(capital city vs regional)



Average enquiry per listing  
(capital city vs regional markets)



Source: PropTrack September Housing Market Snapshot (2023)

# • 2

## Improving Renting in NSW

## A Mandate For Change

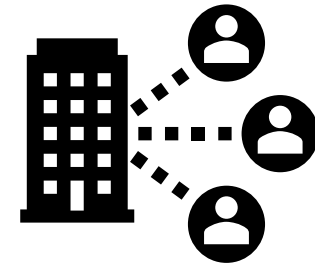
- Deliver the NSW Government's reform commitments



Improve renting laws and regulation to make renting fair



Safe, quality, energy efficient rental homes




Work with all levels of government to increase supply and affordability of rental homes



## Follow us

Stay up to date with what's happening with rental reforms

 @FairTradingNSW

 @NSWFT

 @NSWFairTrading

Contact me: [Rentalcommissioner@customerservice.nsw.gov.au](mailto:Rentalcommissioner@customerservice.nsw.gov.au)





## John Engeler – CEO Shelter NSW

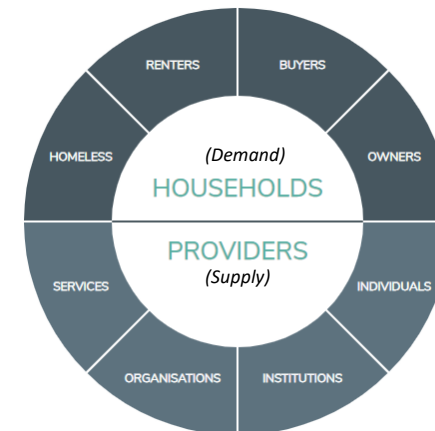
## Inner West Council Renters' Rights and Affordable Housing Forum

# About Shelter NSW

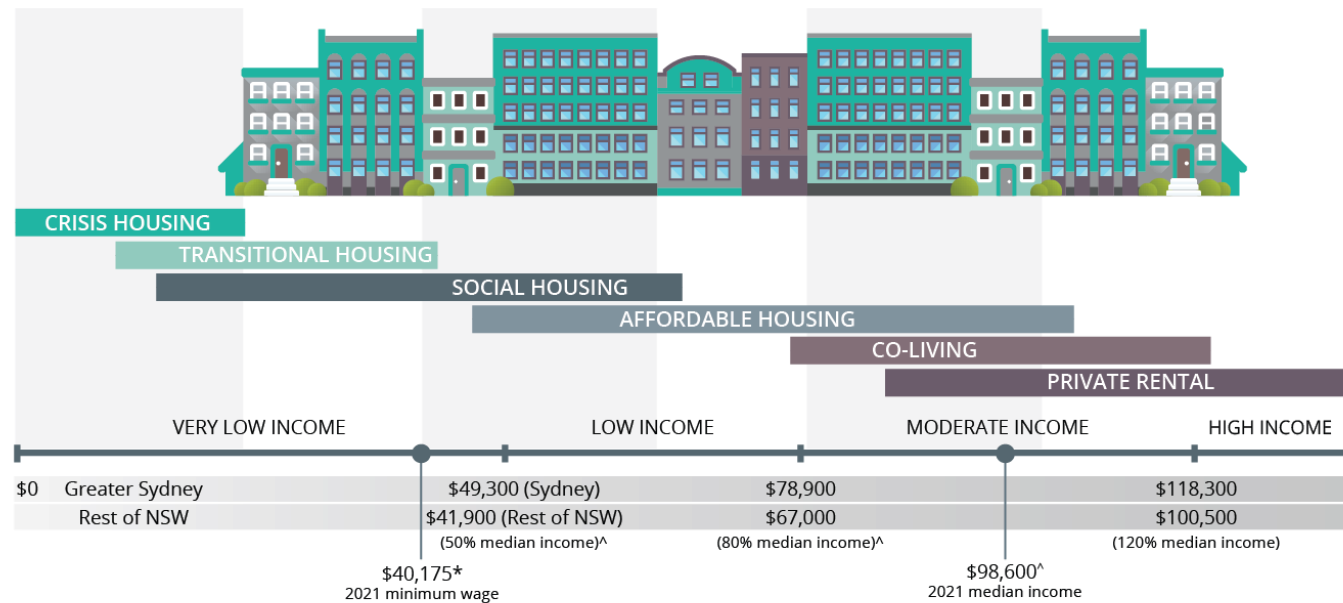
Shelter NSW has been advocating for better housing outcomes for 50 years. We represent the broad interests of a diverse network of members, partners and aligned industry stakeholders who share our vision of a secure home for all NSW residents.

We are especially concerned with housing insecurity, increasingly experienced by people on low and very low incomes.

**Our Policy & Advocacy, Engagement & Membership and Organisational Structure reflects the full spectrum of the housing system.**



## The Housing Spectrum –or ‘Continuum’



\* Source: based on 2021 minimum salary wage of \$20.33 per hour, 38 hour week

^ Source: Dept of Communities J and justice, Household median incomes, 2020-2021

# Shelter NSW

## 2023 - 2027 Priorities for NSW

*A secure home for all*

**1**

**Restore the social housing safety net to 5% by 2027, 10% by 2040. Build/acquire 5,000 dwellings per year**

Includes maintenance, upgrades + 3 youth foyers

**2**

**Increase Specialist Homelessness annual funding by 20%**

Move beyond crisis. Focus on women, aged and First Nations

**3**

**Make the planning system deliver Affordable Rental Housing for lower income people**

Rezoning targets: 10 – 30/45%

**4**

**Build more accessible & climate ready dwellings**

Minimum standards set & met for rental dwellings

**5**

**Support Renters and Renting**

Remove *No Grounds Evictions*

Create a *Home at Last* service

Create a standing hardship fund & protocol for times of crisis

Get the balance right between housing for tourists and housing for locals

**Shelter**  
NEW SOUTH WALES



## BECOME A MEMBER!

[www.shelternewsw.org.au](http://www.shelternewsw.org.au)

[admin@shelternewsw.org.au](mailto:admin@shelternewsw.org.au)



Our vision is to create a sustainable housing system that provides a secure home for all. We do so by advocating reforms to government policy that address housing insecurity in all its forms.

Scan the QR code to join Shelter NSW and help us work towards a fairer housing system in NSW.





## Estelle Grech – Committee for Sydney Policy Manager, Planning and Housing















## Prof. Nicole Gurran – USYD School of Architecture, Design and Planning



## Q&A

Discussion, thoughts and feedback welcome on:

- Mechanisms for increasing social, community and affordable housing with good amenity across the Inner West
- Delivering housing for key workers in the Inner West
- Tenants' advocacy for renters in the Inner West

Discussion will be collated and reported to Council in its April meeting

INNER WEST



# Thank you

INNER WEST

**Item No:** C0424(1) Item 21  
**Subject:** STOPPING THE SPREAD OF TOBACCONIST AND VAPE STORES  
**Prepared By:** Michael Ryan - Senior Manager, Health & Building  
**Authorised By:** Simone Plummer - Director Planning

## RECOMMENDATION

**That Council receive and note the report.**

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

4: Healthy, resilient and caring communities

## EXECUTIVE SUMMARY

Currently e-cigarette (Vape) and Tobacco retail premises can be classified as Exempt Development under the 'Exempt and Complying' SEPP pathway, therefore planning approval is not required. However all businesses that sell tobacco, or e-cigarettes are required to notify the NSW Health and receive a Retailer Identification Number (RIN).

Following the Council resolution of 13 February 2024 Council has written to the NSW Department of Health proposing a limit on the number of Tobacco and Vape retail premises in the Inner West LGA. In return Council has received a list of Tobacco and Vape premises from the Ministry of Health (attached). Note an analysis is required as some suburbs span local government boundaries. There are 824 premises on the list.

Council has been advised by the Department of Health (the Regulatory Authority) that vapes containing Nicotine were banned from sale from 1 March 2024, and that an education and enforcement campaign is being undertaken targeting e- cigarettes and Tobacco products by Department of Health – who are the regulator in this space.

Council has also written to the NSW Government in line with the Mayoral minute.

In summary - premises that sell tobacco products or e-cigarettes are required to register with the NSW Government (Department of Health). There are currently no provisions that prohibit retailers from operating in a certain area or proximity. The Regulatory Authorities for the import and retail of Tobacco products and e-cigarettes are The Australian Border Force (ABF), the Therapeutic Goods Administration (TGA), NSW Health and The NSW Police.

## BACKGROUND

At the Council Meeting held on 13 February 2024, Council resolved the following:

1. *That Council seeks a change of regulations to mandate that tobacconist and vape stores require approval through a development application to open in the Inner West local government area.*

2. That Council proposes to the NSW Government that there be a limit and a reduction in the number of tobacconist and vape stores authorised to operate in NSW as well as a cap on the number of these businesses in the Inner West.
3. That Council review and identify the number of tobacconist and vape stores currently located nearby to schools in the Inner West with a view to restricting and reducing the number of these businesses nearby to primary and secondary schools.
4. That Council writes to the NSW Government seeking their cooperation in enacting these changes and receive a report to the April Ordinary Council meeting identifying all local and state regulatory and planning powers that can be made use of to achieve the objectives stated above.
5. That Council advocate to the NSW government to review advertising regulations on vapes including controls on signage and plain packaging.
6. That Council call on the NSW government to undertake a health promotion campaign outlining the health effects of vaping, information about the production and content of vapes.

## DISCUSSION

### The Planning Pathway for Tobacconists and 'Vape Stores'

Tobacconists and Vape Stores are defined as *retail premises* and *shop*, under Inner West Local Environment Plan (LEP). Where a shop is permissible and an approval exists for its operation, the premise can change the use from one shop to another ie Tobacconist or Vape store without seeking consent. This can occur as exempt development under the provisions of the State Environmental Planning Policy (Exempt & Complying Development Codes) 2008.

The resolution of Council seeks a change of regulations to require Tobacconist or Vape Stores to require development consent to open in the Inner West. It is envisaged that to change the regulations so that development consent is required, without resulting in all shops falling into this requirement, would require the Department of Planning, Housing and Infrastructure to amend the relevant Environmental Planning Instruments to specifically exclude these businesses from the provisions of Exempt or Complying development. There are a number of ways this could be incorporated into the SEPP either through definitions, exclusions or variations.

### Vapes

'Vapes' are e-cigarettes. E-cigarettes and e-liquids containing nicotine were banned on 1 March 2024, except for being a prescription only medicine with a doctor approved script. This means community pharmacies can supply e-liquids and e-cigarettes (containing nicotine) to their customers (18 years and over) if they have a valid prescription from a doctor. For retailers other than pharmacies it is illegal to sell e-liquids and e-cigarettes that contain nicotine. This includes online sales. Currently e-cigarettes that do not contain nicotine are legal in NSW. Adults aged 18 years and over can buy e-cigarettes that do not contain nicotine.

The Australian Government is implementing reforms to strengthen national vaping regulations in phases throughout 2024. The ban on the importation of disposable vapes, irrespective of nicotine content, commenced on 1 January 2024. A ban on the importation of all non-therapeutic vapes commenced on 1 March 2024. Retailers in NSW can continue to sell nicotine free e-cigarettes that were imported prior to these bans to run down existing stock. Further bans may be implemented in June 2024.

## The sale of Tobacco Products

The *Public Health (Tobacco) Act 2008* requires individuals to notify NSW Health via Service NSW of their intent to sell tobacco, non-tobacco smoking products or e-cigarettes. There are currently no provisions in the legislation that prohibit a tobacco or e-cigarette retailer from operating within a certain area or proximity to other retailers or schools. Retailers trading without notification are liable to a penalty of \$1,100 for an individual and \$5,500 for a corporation. NSW Health officers inspect businesses selling tobacco and e-cigarette products to ensure retailers have complied with these requirements.

Responsibility for the enforcement of the illegal sales of e-cigarettes sits across multiple national and state regulators.

1. The Australian Boarder Force (TGA) is responsible for enforcing the import control on e-cigarettes and other 'vaping goods'. The ABF is responsible for ensuring that e-cigarettes purchased from overseas entities are not illegally imported into Australia.
2. The Therapeutic Goods Administration (TGA) is responsible for regulating the supply, import, manufacturing and advertising of therapeutic goods. The TGA is responsible for ensuring that therapeutic goods available for supply in Australia are safe and fit for their intended purpose. The TGA is leading the implementation of the national vaping reforms, which include banning disposal e-cigarettes, the sale of non-therapeutic e-cigarettes and strengthening the product standards for therapeutic vapes, including to reduce permissible nicotine concentrations, require plain pharmaceutical packaging, and enhance the regulatory requirements for vaping devices. The TGA is responsible for enforcing the illegal importation and wholesale sale of e-cigarettes in NSW.
3. NSW Health has two main responsibilities:
  - a. Regulating NSW pharmacies, to ensure they are dispensing nicotine e-cigarettes with a valid medical prescription. Therapeutic vapes can be prescribed for smoking cessation or the management of nicotine dependence. NSW Health is also responsible for regulating the legal wholesale supply of nicotine in NSW.
  - b. Regulating tobacco and e-cigarette retailers. NSW Health inspectors proactively visit retailers to monitor compliance and enforce breaches related to selling tobacco and e-cigarette products to minors, selling tobacco or e-cigarette products without notifying NSW Health, and the sale of nicotine vaping products.
4. NSW Police are authorised under the *NSW Poisons and Therapeutic Goods Act 1966* to conduct inspections of retailers where there is a reasonable belief that a retailer is selling e-cigarettes containing nicotine. NSW Police can inspect the premises and seize e-cigarette products that are labelled as containing nicotine or are known to contain nicotine.

## Programs to address the Illegal sale of Vapes

NSW Health has advised Council that it applies a graduated and proportionate compliance and enforcement approach, which promotes and encourages compliance, while applying escalating enforcement action, targeting retailers who present the highest risk.

Across the state, NSW Health responds to complaints and reports made against retailers, targeting retailers who demonstrate more serious, repeat or sustained contraventions of the law. NSW Health also undertakes proactive, planned compliance programs through conducting targeted inspection activities and taking enforcement action where required.

NSW Health undertakes compliance programs in Sydney metro local health districts (LHDs) and regional LHDs. These programs aim to disrupt the retail sale of nicotine vapes and illicit tobacco, in collaboration with other state and national regulators. In 2023, NSW Health conducted over 3,000 inspections, seizing over 430,000 nicotine vapes, 4.8 million cigarettes and over 1,700kg of other illegal tobacco products, all with an estimated street value of over \$19.5 million.

## **Premises that are registered to sell Vapes in the Inner West**

Retail premises are permissible under the 'Exempt and Complying' SEPP or IWLEP 2022 as Exempt development. Premises are required to notify NSW Health if they intend to sell tobacco, non-tobacco smoking products or e-cigarettes. Council requested a list of premises identified by NSW Health as selling the Tobacco products and e-cigarettes. Eight hundred and twenty-four (824) premises were identified in suburbs that make up the Inner West. It should be noted that some of these suburbs span local government boundaries and further location analysis is required to validate this data.

## **Letter to NSW Health and Department of Planning, Housing and Infrastructure**

In line with the Mayoral Minute the Council has written to NSW Health raising concerns about the registration process for Tobacco and e-cigarette premises, in particular the unfettered number that can be approved within a Local Government Area and that there is no consideration to the proximity to Schools in the registration process. The letter also commends the recent initiatives undertaken by the State Government in regulation enforcement and education.

A separate letter was sent to Department of Planning, Housing, and Infrastructure, requesting that the State Environmental Planning Policy (Exempt & Complying Development Codes) 2008, be amended to exclude Tobacco and e-cigarette shops from the Exempt Development pathway.

## **FINANCIAL IMPLICATIONS**

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

## **ATTACHMENTS**

1. [Inner West Tobacco Retailers](#)



Licence Number	Licence Start Date	Business Name	Business Name	Start Date	Business street address	Business suburb	Business postcode	ABN	Organisation name
TRN0000232	1/07/2009	Spar Express Newtown		1/07/2009	Shop 2	NEWTOWN	2042	47104919271	MARCMIKE PTY LTD
TRN0000269	1/07/2009	Ashfield Bowling Club Ltd		1/07/2009	Ashfield Park	ASHFIELD	2131	25000260659	ASHFIELD BOWLING CLUB LTD
TRN0001117	6/07/2009	Allfoods Convenience Store		6/07/2009	4 Tangarra Street	CROYDON PARK	2133	23803657353	ALLFOODS CONVENIENCE STORE
TRN0001916	11/07/2009	Town Hall Hotel		11/07/2009	Darling Street	BALMAIN	2041	50101581695	TOWN HALL BALMAIN PTY LTD
TRN0002041	13/07/2009	Leichhardt IGA		13/07/2009	136 Norton Street	LEICHHARDT	2040	44084848359	NEW START INTERNATIONAL PTY LTD
TRN0002132	13/07/2009	Lilyfield Sandwich Bar		13/07/2009	103 Lilyfield Rd	LILYFIELD	2040	86643803024	S S LAM & CHAN LAM
TRN0002212	14/07/2009	Signall Ashfield		14/07/2009	Shop 37b Ashfield Shopping Center	ASHFIELD	2131	55059868112	SARKIS & SARA YACOBUIAN
TRN0002216	14/07/2009	Franks Automotive		14/07/2009	73-81 Marrickville Road	MARRICKVILLE	2204	18075245617	FOTIS AUTO REPAIRS PTY LTD
TRN0002277	14/07/2009	Camperdown Newsagency		14/07/2009	150 Parramatta Road	CAMPERDOWN	2050	18973183219	ZHI QIANG ZHENG
TRN0002379	15/07/2009	KING TOBACCONIST & GIFTWARES		15/07/2009	SHOP 551C KING STREET	NEWTOWN	2042	69223207455	KING TOBACONIST AND GIFTWARES
TRN0002379	15/07/2009	KING TOBACCONIST AND GIFTWARES		15/01/2018	190 Queen Street	ASHFIELD	2131	69223207455	KING TOBACONIST AND GIFTWARES
TRN0002379	15/07/2009	KING TOBACCONIST AND GIFTWARES		15/01/2018	P.O.BOX 813	NEWTOWN	2042	69223207455	KING TOBACONIST AND GIFTWARES
TRN0002389	15/07/2009	Darling street Newsagency		15/07/2009	357 darling street	BALMAIN	2041	44130974533	A W INTEGRITY PTY LTD
TRN0002592	16/07/2009	Iga Croydon Park		16/07/2009	242-244 Georges River Road	CROYDON PARK	2133	81131594333	IGA CROYDON PARK GROUP PTY LTD
TRN0002642	16/07/2009	Supanews Ashfield		16/07/2009	Ashfield Mall	ASHFIELD	2131	72404746979	SUPA NEWS ASHFIELD
TRN0002642	16/07/2009	Supanews Ashfield		16/07/2009	Shop 8 260A Liverpool Rd	ASHFIELD	2131	72404746979	SUPA NEWS ASHFIELD
TRN0002947	18/07/2009	Petersham Liquor Mart		18/07/2009	41-43 New Canterbury Rd	PETERSHAM	2049	60017780944	The Trustee for THE SIGALE FAMILY TRUST
TRN0003088	20/07/2009	MFC Supermarket Newtown		20/07/2009	553 King Street	NEWTOWN	2042	50709692279	W.F TANG & H TIAN
TRN0003148	21/07/2009	news plus		21/07/2009	267 king st	NEWTOWN	2042	96102489912	J. WU & CO PTY LTD
TRN0003432	23/07/2009	Enmore Corner Shop		23/07/2009	293 Enmore Road	MARRICKVILLE	2204	36662239538	MICHAEL J SHAN & LI YING YU
TRN0003473	23/07/2009	ROYAL HOTEL LEICHHARDT		23/07/2009	156 NORTON STREET	LEICHHARDT	2040	74002240002	P. & M. HOWARD PTY. LIMITED
TRN0004024	28/07/2009	Sheree Maria Newsagency		28/07/2009	Darling St	ROZELLE	2039	55111948988	ST. CYREL & ST. MINA PTY LTD
TRN0004256	30/07/2009	XQF CONVENIENCE SHOP		30/07/2009	90 KEATS AVE	BALMAIN	2041	85943470506	XQF Convenience Shop
TRN0004535	3/08/2009	Clarence Hotel Petersham		3/08/2009	450 Parramatta Road	PETERSHAM	2049	45129425823	DIAB Management Pty Limited
TRN0004792	5/08/2009	croydon mixed business and fresh nuts		5/08/2009	8 the strand	CROYDON	2132	22569764206	KABALEN AND MARY FAKHR
TRN0004958	7/08/2009	Anndale Village Newsagency		7/11/2022	113 Johnston Street	ANNANDALE	2038	98107545568	SU & KING INVESTMENTS PTY LTD
TRN0005038	10/08/2009	Addison Road Newsagency		10/08/2009	126 addison rd	MARRICKVILLE	2204	21226321274	A.J BARNETT & P.J BARNETT
TRN0005133	11/08/2009	Rozelle Newsagency		11/08/2009	708 Darling Street	ROZELLE	2039	76952389262	Y CHEN & X ZHENG
TRN0005183	11/08/2009	west end hotel		11/08/2009	74 mullens	BALMAIN	2041	33935985624	INNS FAMILY INCOME TRUST FUND
TRN0005203	11/08/2009	SOPHIA'S CORNER STORE		11/08/2009	107 ALICE STREET	NEWTOWN	2042	80086182375	Sophia Corner Store
TRN0005313	13/08/2009	NAVADO PTY LTD		13/08/2009	CAMPERDOWN	CAMPERDOWN	2050	33003866411	NAVADO PTY. LIMITED
TRN0005313	13/08/2009	NAVADO PTY LTD		13/08/2009	HABERFIELD	HABERFIELD	2045	33003866411	NAVADO PTY. LIMITED
TRN0005403	13/08/2009	Aydin Investments Pty Ltd		13/08/2009	24 Enmore Road	NEWTOWN	2042	41138352815	Aydin Investments Pty Ltd
TRN0005403	13/08/2009	Aydin Investments Pty Ltd		9/06/2011	570 New Canterbury Road	HOLSTON PARK	2193	41138352815	Aydin Investments Pty Ltd
TRN0005679	18/08/2009	Lees Group T/A Zanzibar		18/08/2009	323 King Street	NEWTOWN	2042	51080436666	LEESGROUP PTY LTD
TRN0005773	18/08/2009	Marrickville Cutprce Cigarettes		18/08/2009	151 Marrickville Road	MARRICKVILLE	2204	34093420507	KE SHENG CHEN
TRN0005773	18/08/2009	Marrickville Cutprce Cigarettes		24/04/2023	151 Marrickville Rd	MARRICKVILLE	2204	34093420507	KE SHENG CHEN
TRN0005808	19/08/2009	White Cockatoo Hotel		19/08/2009	30 Terminus Street	PETERSHAM	2049	23270520035	LAMPSAC PTY LTD & THE TRUSTEE FOR THE 928 HOLDING TRUST & OTH
TRN0005819	19/08/2009	Tobacconist and Internet		19/08/2009	7 Norton Street	LEICHHARDT	2040	NULL	YELLOWSUB PTY LTD
TRN0006120	21/08/2009	Ralph's Delicatessen		15/07/2009	337 Darling Street	BALMAIN	2041	85488772362	F ALIPERTI & M ALIPERTI & R ALIPERTI
TRN0006120	21/08/2009	Ralph's Delicatessen		21/08/2009	337 Darling Street	BALMAIN	2041	85488772362	F ALIPERTI & M ALIPERTI & R ALIPERTI
TRN0006122	21/08/2009	Ashfield RSL Club Ltd		8/11/2023	306 Liverpool Rd	ASHFIELD	2131	82001064419	ASHFIELD R S L CLUB LTD
TRN0006122	21/08/2009	Ashfield RSL Club Ltd		8/11/2023	374 Liverpool Rd	ASHFIELD	2131	82001064419	ASHFIELD R S L CLUB LTD
TRN0006122	21/08/2009	Ashfield RSL Club Ltd		8/11/2023	Liverpool Road	ASHFIELD	2131	82001064419	ASHFIELD R S L CLUB LTD
TRN0006153	21/08/2009	Rozelle News and Gifts		21/08/2009	634 Darling St	ROZELLE	2039	11091963192	AUSCOT HOLDINGS PTY LTD
TRN0006383	25/08/2009	London Hotel		4/06/2019	234 Darling Street	BALMAIN	2041	11008409229	PELAN PTY. LIMITED
TRN0006607	28/08/2009	monal cafe		28/08/2009	163 enmore rd	ENMORE	2042	30615435319	VISHAL THAKUR
TRN0006843	31/08/2009	CTC Ashfield		31/08/2009	Shop 1/19 Hercules Street	ASHFIELD	2131	99095938748	GOLDENFIELD TRADING PTY LTD
TRN0007226	3/09/2009	MFC		3/09/2009	395 Marrickville Road	DULWICH HILL	2203	69894061061	JIANGPING LIU
TRN0007262	4/09/2009	J J WILLIAM CONVENIENCE SHOP		4/09/2009	196 Denison rd	DULWICH HILL	2203	55214048797	J P CHEN & J Y ZHAO
TRN0007293	6/09/2009	Dulwich Hill Newsagency		6/09/2009	404 New Canterbury Road	DULWICH HILL	2203	68533553308	M.S NGUYEN & N.T NGUYEN
TRN0007465	7/09/2009	sir william wallace hotel		7/09/2009	31 cameron st	BALMAIN	2041	14057899546	EVENFLARE PTY. LIMITED
TRN0007757	8/09/2009	VAN LONG PTY LTD		8/09/2009	279 Marrickville Rd	MARRICKVILLE	2204	11002996447	VAN LONG PTY LTD
TRN0007757	8/09/2009	VAN LONG PTY LTD		8/09/2009	281 MARRICKVILLE ROAD	MARRICKVILLE	2204	11002996447	VAN LONG PTY LTD
TRN0007791	9/09/2009	T C & M SCARPELLINO		9/09/2009	37 crystal st	PETERSHAM	2049	49431718813	A.C SCARPELLINO & M SCARPELLINO
TRN0007837	9/09/2009	Lamonica IGA		9/09/2009	155 Ramsay St	HABERFIELD	2045	96190792278	ASHBURY TRUST
TRN0008033	10/09/2009	MARRICKVILLE METRO NEWSAGENCY		10/09/2009	SHOP 27 / 34 VICTORIA RD	MARRICKVILLE	2204	82350034036	The Trustee for GOLDEN METRO UNIT TRUST
TRN0008122	10/09/2009	croydon newsagency		10/09/2009	3 the strand	CROYDON	2132	21070251900	A TECH COMPUTER & PERIPHERAL PTY LTD
TRN0008153	11/09/2009	ceedra convenience store		11/09/2009	383 king street	NEWTOWN	2042	98688721531	O AL-MATHANI & M AQEIL & M.A ARABYAT
TRN0008181	11/09/2009	angela convenience store		11/09/2009	785 new canterbury road	DULWICH HILL	2203	60786594588	Q.H FENG & W.Y YANG
TRN0008181	11/09/2009	angenecca convenience store		11/09/2009	68 mort st	BALMAIN	2041	60786594588	Q.H FENG & W.Y YANG
TRN0008186	11/09/2009	King of the Pack - Ashfield		11/09/2009	Kiosk 5 Ashfield Mall, 260A Liverpool Rd	ASHFIELD	2131	48066748927	INDEPENDENT INSURANCE COMPANY PTY LTD
TRN0008188	11/09/2009	STRAND CELLARS		11/09/2009	12 THE STRAND	CROYDON	2132	86087654313	MIKINOT PTY. LIMITED
TRN0008254	17/09/2009	Cathy Convenience Store		31/07/2009	Shop2 3-13 Erskineville Rd.	NEWTOWN	2042	17186389061	H SUN & W XU
TRN0008254	17/09/2009	Cathy Convenience Store		31/07/2009	Shop2 3-13 Erskineville Rd.	NEWTOWN	2042	17186389061	H SUN & W XU
TRN0008254	17/09/2009	Cathy Convenience Store		17/09/2009	2/ 3-13 Erskineville Rd.	NEWTOWN	2042	17186389061	H SUN & W XU
TRN0008316	13/09/2009	King Hot Bread Dulwich Hill		13/09/2009	554 Marrickville Rd	DULWICH HILL	2203	26894064188	P.H Chau & C.H TA
TRN0008321	13/09/2009	GEORGES MIXED BUSINESS		13/09/2009	220 LIVINGSTONE RD	MARRICKVILLE	2204	23438933561	GEORGE B KATSAROS
TRN0008330	13/09/2009	Ashbury 2F Food Market		13/09/2009	66 First St	ASHBURY	2204	59407906429	Ashbury 2F Food Market
TRN0008332	13/09/2009	Town Convenience Store		13/09/2009	132 livingstone road	MARRICKVILLE	2204	81929297029	C WANG & WU
TRN0008336	13/09/2009	Jing G's Mixed Business		13/09/2009	15 Crieff Street	ASHBURY	2193	82352180865	G.L WANG & Q.J ZHANG
TRN0008388	14/09/2009	T & J Chakarovski		14/09/2009	16 excelsior parade	MARRICKVILLE	2204	35252284472	T & J CHAKAROVSKI
TRN0008715	15/09/2009	Warren View Hotel		15/09/2009	2 Stanmore rd	ENMORE	2042	53573295383	The Trustee for Theo and Tanya Damianakis Family Trust

TRN0008762	16/09/2009 Chung's Mixed Business	16/09/2009 176 Albany Rd	STANMORE	2048 66575094301 CHUNGS MIXED BUSINESS
TRN0008882	16/09/2009 Sydney Park Hotel	16/09/2009 631 King Street	NEWTOWN	2042 72740486143 FOTHERINGHAM E J & R A
TRN0008891	16/09/2009 Maheshvari Enterprises Pty Ltd	16/09/2009 227 Marrickville Road	MARRICKVILLE	2204 28113943838 Maheshvari Enterprises Pty Ltd
TRN0009003	16/09/2009 hazim foodworld	16/09/2009 6-10 dudley street dulwich hill	DULWICH HILL	2203 74098245252 ABDUL-KARIM HASSAN
TRN0009117	17/09/2009 BOTANY VIEW HOTEL	17/09/2009 597 KING STREET	NEWTOWN	2042 11056725314 PURPOSE PTY LIMITED
TRN0009147	17/09/2009 petersham newsagency	17/09/2009 109 new canterbury rd	PETERSHAM	2049 59201036597 JING YI MAI & HUI MIN YAN
TRN0009168	17/09/2009 Southern Cross Hotel	17/09/2009 340 Princess Hwy	ST PETERS	2044 NULL OSCARS HOTELS PTY LTD
TRN0009169	17/09/2009 NK Mixed Business	17/09/2009 99 Australia St	CAMPERDOWN	2050 39369312216 B CHEN & W LI
TRN0009195	17/09/2009 Qing's business	17/09/2009 196 corunna rd	PETERSHAM	2049 80322061519 YA QIN XU
TRN0009200	17/09/2009 DORA'S FOODSTOP	17/09/2009 206 edgeware rd	ENMORE	2042 35090005866 Z & Q MECHANICAL SERVICE PTY LTD
TRN0009379	18/09/2009 Petersham Food Store	18/09/2009 103 New Canterbury Road	PETERSHAM	2049 73611931242 G.M LIN & N.H SHAO
TRN0009504	21/09/2009 3 Weeds Rozelle	21/09/2009 197 Evans Street	ROZELLE	2039 46003378087 RYLEY PTY LTD
TRN0009521	21/09/2009 mixed ashbury view	21/09/2009 60 hanks st	ASHFIELD	2131 50904226572 MIXED ASHBURY VIEW
TRN0009567	21/09/2009 Global Corner Convenience Store	21/09/2009 Shop1,503 King Street	NEWTOWN	2042 33080084608 GLOBAL LINK (NSW) PTY LTD
TRN0009589	22/09/2009 City Convenience Store	22/09/2009 137 King Street	NEWTOWN	2042 97094887359 A & H QASEM PTY LTD
TRN0009722	22/09/2009 Taverners Hill Hotel	22/09/2009 463 Parramatta Rd	LEICHHARDT	2040 50092425413 ARCHON GROUP PTY LTD
TRN0009815	22/09/2009 Kimson Tobacconist	27/10/2023 427 King Street	NEWTOWN	2042 72692929925 KIMSON TOBACCONIST
TRN0009903	22/09/2009 7 days convenience store	11/09/2009 195 king street	NEWTOWN	2042 72647732163 M.A ARABYAT & F Al Adwan
TRN0009903	22/09/2009 7 Days Convenience Store	22/09/2009 195 King St	NEWTOWN	2042 72647732163 M.A ARABYAT & F Al Adwan
TRN0009933	23/09/2009 Maria Fourfouris Mix Business	23/09/2009 72 Illawarra Road	MARRICKVILLE	2204 38025768784 MARIA FOURFOURIS
TRN0010010	23/09/2009 Courthouse Hotel	23/09/2009 202 Australia Street	NEWTOWN	2042 55688453794 The Milton Trust & The Trustee for The Courthouse Trust
TRN0010014	23/09/2009 Marlborough Hotel	13/02/2024 145 King Street	NEWTOWN	2042 11008386074 SOLOTRUNIT UNIT TRUST
TRN0010034	23/09/2009 allans mixed business	23/09/2009 135 mullens street	BALMAIN	2041 41042040898 WEIYI LI
TRN0010201	24/09/2009 Caltex Woolworth rozelle	24/09/2009 victoria road	ROZELLE	2039 NULL THE ALHA CO PTY LTD
TRN0010275	24/09/2009 J&J O'BRIEN PTY LTD	24/09/2009 145 King St	NEWTOWN	2042 11001872966 J & J O'BRIEN PTY LTD
TRN0010289	24/09/2009 Ceedra Convenience Store	24/09/2009 383 King st	NEWTOWN	2042 29321125481 F AL ADWAN & M AQEIL & M.A ARABYAT
TRN0010293	22/06/2010 Smokemart & Giftbox Ashfield	2/11/2018 Shop 53 260a Liverpool Rd	ASHFIELD	2131 75492874033 The Trustee for SHAHIN FAMILY TRUST
TRN0010483	26/09/2009 IGA Stanmore	9/06/2022 18/2 Holt St	STANMORE	2048 43744534846 TAM MINH TRAN & DUC THANG CHU
TRN0010501	26/09/2009 united rozelle	26/09/2009 127 victoria road	ROZELLE	2039 90960172787 A CUMA & A DARDASHTIPOUR
TRN0010788	28/09/2009 four square haberfield	28/09/2009 53-55 waratah street	HABERFIELD	2045 45522609511 FOUR SQUARE HABERFIELD
TRN0010930	28/09/2009 Easton Park groceries	28/09/2009 67 denison street/ P.O. box 2039	ROZELLE	2039 44193513640 TOUFIC & HALA DAGHER
TRN0011022	29/09/2009 dulwich hill bookstore	29/09/2009 cnr wardell and bedford crescent	DULWICH HILL	2203 13857756992 DULWICH HILL BOOK STORE
TRN0011046	29/09/2009 Forum supermarket	21/11/2023 shop 24/23 norton st	LEICHHARDT	2040 80115870614 ALANWAN PTY LTD
TRN0011046	29/09/2009 Forum supermarket	21/11/2023 shop 24/23 norton st	LEICHHARDT	2040 80115870614 ALANWAN PTY LTD
TRN0011135	29/09/2009 ashfield newsagency	29/09/2009 263 liverpool rd	ASHFIELD	2131 78003793668 TRAVIGATE PTY. LIMITED
TRN0011151	29/09/2009 cranes news	29/09/2009 290 marrickville road	MARRICKVILLE	2042 66106180947 ALEXAKON & SONS PTY LIMITED
TRN0011345	29/09/2009 EMPIRE OF ANNANDALE HOTEL	29/09/2009 103A PARRAMATTA ROAD	ANNANDALE	2038 27118215214 Empana Pty Limited
TRN0011398	11/11/2009 ORANGE'O	13/11/2009 394 NEW CANTEBURY RD	DULWICH HILL	2203 61629292857 The Trustee for THE ISLAM FAMILY TRUST
TRN0011460	30/09/2009 Irwan Newsagency	30/09/2009 46 Georges River Road	CROYDON PARK	2133 71612469602 E IRWAN & I IRWAN
TRN0011523	11/11/2009 CALTEX STAR SHOP HURLSTONE PARK	13/11/2009 570 NEW CANTEBURY RD	HURLSTONE PARK	2193 26096794553 MAY J PTY LTD
TRN0011592	30/09/2009 Tiger mixed Business	30/09/2009 Crn Balmain Rd & Helena St	LILYFIELD	2040 34144974695 ZHENG WAN & MIAO LING MA
TRN0011592	30/09/2009 Tiger mixed Business	30/09/2009 Shop 1 Orange Grove Plaza	LILYFIELD	2040 34144974695 ZHENG WAN & MIAO LING MA
TRN0011751	30/09/2009 Sackville Hotel	23/09/2009 599 Darling Street	ROZELLE	2039 82009604719 AMALGAMATED HOTELS PTY LIMITED
TRN0011751	30/09/2009 Bank Hotel	15/01/2015 324 King St	NEWTOWN	2042 82009604719 AMALGAMATED HOTELS PTY LIMITED
TRN0011751	30/09/2009 Marlborough Hotel	28/07/2022 145 King St	NEWTOWN	2042 82009604719 AMALGAMATED HOTELS PTY LIMITED
TRN0012060	30/09/2009 tuck inn sandwich bar	30/09/2009 25 fitzroy street	MARRICKVILLE	2204 90370741981 TUCK INN SANDWICH BAR
TRN0012237	30/09/2009 SPICE LAND SUPERMARKET PTY LTD	30/09/2009 303 LIVERPOOL ROAD	ASHFIELD	2131 89132486616 SPICE LAND SUPERMARKET PTY LTD
TRN0012456	1/10/2009 Canterbury Hotel	4/08/2009 208 Canterbury rd	CANTERBURY	2193 83113400025 NLG Operations Pty Ltd
TRN0012456	1/10/2009 Livingstone Hotel	19/08/2009 116 New Canterbury Rd	PETERSHAM	2049 83113400025 NLG Operations Pty Ltd
TRN0012562	2/10/2009 Canterbury Hurlstone park RSL Club	2/10/2009 20-26 Canterbury Road	HURLSTONE PARK	2193 56000967199 CANTERBURY-HURLSTONE PARK R S L CLUB LTD
TRN0012562	2/10/2009 Magpie Sports	6/01/2015 46 Hampton St	CROYDON PARK	2133 56000967199 CANTERBURY-HURLSTONE PARK R S L CLUB LTD
TRN0012592	2/10/2009 Hawksun PTY LTD	2/10/2009 292 Darling St	BALMAIN	2041 NULL HAWKSUN PTY. LIMITED
TRN0012594	2/10/2009 The Welcome Hotel	2/10/2009 The Welcome Hotel	ROZELLE	2039 47535385289 The Trustee for WELCOME HOTEL TRUST
TRN0012631	3/10/2009 AM Convenience Store	3/10/2009 Enmore Road	ENMORE	2042 NULL MONEY TRANSFER PTY LTD
TRN0012768	6/10/2009 Wesam Yaghi	6/10/2009 502 New Canterbury Road	DULWICH HILL	2203 74551722477 WESAM YAGHI
TRN0012786	6/10/2009 uts haberfield rowing club	6/10/2009 dobroyd pde	HABERFIELD	2045 24000378558 UTS HABERFIELD CLUB LIMITED
TRN0012797	7/10/2009 Illawarra Road Newsagency	7/10/2009 360 Illawarra Road	MARRICKVILLE	2204 54549358499 NATHAN WIN
TRN0013157	11/10/2009 THUAN PHAP	11/10/2009 350 ILLAWARRA RD	MARRICKVILLE	2204 39073156991 ZHI JUN SUN
TRN0013366	15/10/2009 Norton Plaza Newsagency	15/10/2009 Shop 24, 55 Norton Street	LEICHHARDT	2040 24002911300 AUSICON PTY LTD
TRN0013375	15/10/2009 Orange Grove Hotel	16/07/2009 311 Balmain Road	LEICHHARDT	2040 90085596185 OSPITALITY PTY LTD
TRN0013433	18/10/2009 Summer Hill Hotel	10/06/2016 1 Lackey St	SUMMER HILL	2130 37067391511 Australian Leisure and Hospitality Group Pty Ltd
TRN0013459	19/10/2009 metro petroleum croydon	19/10/2009 418 hume hwy	CROYDON	2132 88127930303 TRIUMPH N TRIUMPH PTY LTD
TRN0013616	23/10/2009 Speedway haberfield	23/10/2009 273 parramatta rd	HABERFIELD	2045 35674230137 Speedway Haberfield
TRN0013661	24/10/2009 Go Go Burgers	24/10/2009 109	ANNANDALE	2038 82893422088 LETS GO BURGERS
TRN0013670	25/10/2009 Prime Marrickville	25/10/2009 103 Sydenham Road	MARRICKVILLE	2204 61127660084 Gauri International Pty Ltd
TRN0013736	27/10/2009 Tempe News Agent	27/10/2009 727 Princes High Way	TEMPE	2044 43195432676 MAN KWONG LEE
TRN0013846	1/11/2009 Rowntree Corner Store	1/11/2009 137 Rowntree Street	BIRCHGROVE	2041 24143246721 ROWNTREE CORNER STORE
TRN0013917	4/11/2009 Food Stop	4/11/2009 8 Sloane Street	SUMMER HILL	2130 63390837102 HIEP KHENG CAO & KIM LIEN CAO
TRN0014050	10/11/2009 Ronnie & Brian Mixed Business	10/11/2009 33 Perry Street	LEICHHARDT	2040 29323589193 LAWANDOS AZIZ GEVEVIEVE BRIAN JOE AND THERESE
TRN0014054	10/11/2009 5 STAR SUPERMARKET	10/11/2009 35 MISSENDEN ROAD	CAMPERDOWN	2050 54133703054 TOM MANAGEMENT GROUP PTY LTD
TRN0014121	13/11/2009 N & M Lawandos	13/11/2009 391 Balmain Road	LEICHHARDT	2040 36065714046 LAWANDOS NAIK N. MIRVA
TRN0014141	19/11/2009 R&S Deli	19/11/2009 23 Cecily st	LILYFIELD	2040 85252291042 RAFFAELE & SYLVIA CAMPISI
TRN0014328	24/11/2009 CY Mixed Business	24/11/2009 88 View Street	ANNANDALE	2038 86195260647 CY Mixed Business
TRN0014369	27/11/2009 Balmain Leagues Club Ltd	27/11/2009 138-152 Victoria Rd	ROZELLE	2038 33000190161 BALMAIN LEAGUES' CLUB LTD

TRN0014376	30/11/2009 Balmain Convenience Store & Internet Cafe		30/11/2009 233 Darlin street	BALMAIN	2041 49368280995 J AND P CLEANING
TRN0014498	4/12/2009 Kelly's on king		4/12/2009 285 king st	NEWTOWN	2042 67080270613 REAL EDWARD PTY. LIMITED
TRN0014635	9/12/2009 108 Stanmore Takeaway		9/12/2009 108 Cambridge Street	STANMORE	2048 68521585234 K.O NA & J SEO
TRN0014859	21/12/2009 stanmore mart		23/09/2009 2 bridge road	STANMORE	2048 77839458424 STANMORE MART
TRN0015002	4/01/2010 Liquor Legends Ashfield Mall		4/01/2010 260A liverpool rd	ASHFIELD	2131 90097147147 SAN-MANGO INVESTMENTS PTY. LTD.
TRN0015255	15/01/2010 Spicy Choice		15/01/2010 306 Liverpool Road	ASHFIELD	2131 37102806735 Spicy Choice Pty Ltd
TRN0015340	20/01/2010 Croydon Railway Bookstore		20/01/2010 Croydon Railway Station	CROYDON	2132 97160293920 CROYDON RAILWAY BOOKSTORE
TRN0015392	22/01/2010 JRR PTY LTD		22/01/2010 1/242-244 Georges River Rd	CROYDON PARK	2133 65130138680 JRR PTY. LTD.
TRN0015417	25/01/2010 Westend Newsagency		25/01/2010 279 Liverpool Road	ASHFIELD	2131 93147534744 WESTEND NEWSAGENCY
TRN0015615	1/02/2010 eSigns Australia		1/02/2010 41 Liverpool rd	ASHFIELD	2131 81325920440 ESIGNS AUSTRALIA
TRN0015691	5/02/2010 crazy coffee & nuts		5/02/2010 278 illawarra rd	MARRICKVILLE	2204 54600395967 CRAZY COFFEE & NUTS
TRN0015814	15/02/2010 QUEEN SUPAMARKET		15/02/2010 9-11 QUEEN ST	CROYDON	2132 99865881452 MOUSSA SOUEID
TRN0015937	26/02/2010 Marrickville Golf, Sporting & Community Club ltd		30/10/2023 Clubhouse Riverside Park, Beauchamp st	MARRICKVILLE	2204 67000114152 MARRICKVILLE GOLF SPORTING AND COMMUNITY CLUB LTD
TRN0015964	1/03/2010 CY Mixed Business		1/03/2010 50-52 Northcote street	CANTERBURY	2193 49988712727 MINGQIANG LIN
TRN0015964	1/03/2010 CY Mixed Business		1/03/2010 50-52 Northcote street	CANTERBURY	2193 49988712727 MINGQIANG LIN
TRN0016206	18/03/2010 BP 2go Canterbury	NULL	322 Canterbury Road	CANTERBURY	2193 53004085616 BP Australia Pty Ltd
TRN0016206	18/03/2010 BP 2go Croydon Park	NULL	236 - 240 Georges River Road	CROYDON PARK	2133 53004085616 BP Australia Pty Ltd
TRN0016206	18/03/2010 BP 2go St Peters	NULL	2 Princes Highway	ST PETERS	2044 53004085616 BP Australia Pty Ltd
TRN0016206	18/03/2010 BP Connect Ashfield	NULL	580 - 586 Parramatta Road	CROYDON	2132 53004085616 BP Australia Pty Ltd
TRN0016206	18/03/2010 BP Connect Camperdown	NULL	Cnr Parramatta & Missenden Roads	CAMPERDOWN	2050 53004085616 BP Australia Pty Ltd
TRN0016206	18/03/2010 BP Connect Rozelle	NULL	Cnr Victoria Road & Evans Street	ROZELLE	2039 53004085616 BP Australia Pty Ltd
TRN0016206	18/03/2010 BP Connect Sydenham	NULL	Bp Connect Sydenham, 339 Princes Highway	SYDENHAM	2044 53004085616 BP Australia Pty Ltd
TRN0016206	18/03/2010 BP Darling Street	NULL	551 Darling Street	ROZELLE	2039 53004085616 BP Australia Pty Ltd
TRN0016206	18/03/2010 BP Haberfield	NULL	Bp Haberfield, 95-97 Ramsey Road	HABERFIELD	2045 53004085616 BP Australia Pty Ltd
TRN0016206	18/03/2010 Canterbury		30/12/2014 322 Canterbury Rd	CANTERBURY	2193 53004085616 BP Australia Pty Ltd
TRN0016206	18/03/2010 Darling St		30/12/2014 551-557 Darling St	ROZELLE	2039 53004085616 BP Australia Pty Ltd
TRN0016206	18/03/2010 Haberfield		30/12/2014 95-97 Ramsay St	HABERFIELD	2045 53004085616 BP Australia Pty Ltd
TRN0016206	18/03/2010 Canterbury		10/11/2017 322 Canterbury Rd	CANTERBURY	2193 53004085616 BP Australia Pty Ltd
TRN0016206	18/03/2010 BP Rozelle		30/03/2022 Cnr Victoria Rd & Evans St	Rozelle	2039 53004085616 BP Australia Pty Ltd
TRN0016206	18/03/2010 BP Ashfield		25/10/2023 580-586 Parramatta Rd	CROYDON	2132 53004085616 BP Australia Pty Ltd
TRN0016206	18/03/2010 BP Camperdown		25/10/2023 Cnr Parramatta & Missenden Rds	Camperdown	2050 53004085616 BP Australia Pty Ltd
TRN0016206	18/03/2010 BP Canterbury		25/10/2023 322 Canterbury Rd	CANTERBURY	2193 53004085616 BP Australia Pty Ltd
TRN0016206	18/03/2010 BP St Peters		26/10/2023 2 Princes Hwy	ST PETERS	2044 53004085616 BP Australia Pty Ltd
TRN0016206	18/03/2010 BP Sydenham		26/10/2023 339 Princes Hwy	Sydenham	2044 53004085616 BP Australia Pty Ltd
TRN0016443	15/04/2010 marrickville newsagency		15/04/2010 marrickville road	MARRICKVILLE	2204 58674366838 A HUSSEIN & H HUSSEIN
TRN0016602	30/04/2010 SHUN HING LONG		30/04/2010 145 MARRICKVILLE ROAD	MARRICKVILLE	2204 93046411293 SHUN HING LONG ASIAN GROCERY
TRN0016718	15/05/2010 lin mixed shop		15/05/2010 60 hanks street	ASHBURY	2193 97488935889 Z.B CHEN & F LIN
TRN0016813	24/05/2010 king st newsagency		24/05/2010 shop/2&3/503-511 king st	NEWTOWN	2042 32414380357 C CHEN & S.A HE
TRN0016818	25/05/2010 Cigarettes Tobacco Cigars (CTC) Leichhardt	NULL	Ctc Leichhardt, Shop 17 51-57 Norton Street	LEICHHARDT	2040 35993528843 Aneil Singh
TRN0016818	25/05/2010 CTC Leichhardt		25/05/2010 Shop 17,51-57 Norton Street	LEICHHARDT	2040 35993528843 Aneil Singh
TRN0017086	16/06/2010 marrickville martex		16/06/2010 10 station st	MARRICKVILLE	2204 37015808291 MAMOUN ELKHOULY
TRN0017155	22/06/2010 Leichhardt Hotel		29/09/2009 Norton street	LEICHHARDT	2040 95103425396 Blairgrove Hotels Pty Limited
TRN0017164	19/06/2010 So ngo yu mixed business		19/06/2010 85 Wardell rd	DULWICH HILL	2203 95207628318 SO NGO YU
TRN0017241	23/06/2010 DEEBs MIXED BUSINESS		23/06/2010 Park Rd	MARRICKVILLE	2204 41795592702 MONA DEEB
TRN0017275	27/06/2010 Hong Phuoc Pty Ltd		27/06/2010 297 illawarra Road	MARRICKVILLE	2204 730039803893 HONG PHUOC PTY. LIMITED
TRN0017311	29/06/2010 June Mixed Business		29/06/2010 19 Wonga St	CANTERBURY	2193 49805577639 HAI DONG SU
TRN0017413	6/07/2010 macquarie park station convenience store		21/11/2023 1/42 Waterloo road	MACQUARIE PARK	2133 85137335258 APRACAA PTY LTD
TRN0017438	8/07/2010 Stanmore Mart		8/07/2010 Shop 2 / 2 Bridge Road	STANMORE	2048 34367438550 HENRY HERYAWAN
TRN0017510	15/07/2010 128 convenience store		15/07/2010 128/85 reynolds street	BALMAIN	2041 NULL HH TRADING PTY. LTD.
TRN0017648	5/08/2010 aar kay trading pty ltd		5/08/2010 192 liverpool raod	ASHFIELD	2131 16143072940 AAR KAY TRADING PTY LTD
TRN0018230	23/01/2011 Ramez Habib Supermarket		23/01/2011 9-11 Queen street	CROYDON	2132 NULL Ramez Habib Supermarket
TRN0018323	24/01/2011 Off Ya Tree		2/10/2020 225 KING ST	NEWTOWN	2042 52124533811 THENDRO PTY. LTD.
TRN0018329	25/01/2011 Darling News		25/01/2011 578 Darling St	ROZELLE	2039 36044027790 CARLY LEANNE BARBUTO
TRN0018803	12/04/2011 Transocean Pacific Investment P/L		16/09/2009 206-208 King Street (Cnr. Brown Street)	NEWTOWN	2042 77103855492 TRANSOCEAN PACIFIC INVESTMENT PTY LIMITED
TRN0018803	12/04/2011 7-Eleven		12/04/2011 206 King Street	NEWTOWN	2042 77103855492 TRANSOCEAN PACIFIC INVESTMENT PTY LIMITED
TRN0018812	12/04/2011 Amjad & Shahid Enterprise Pty Ltd		17/09/2009 8 - 10 Crystal Street	PETERSHAM	2049 66124567148 Amjad & Shahid Enterprise Pty Ltd
TRN0018812	12/04/2011 7-Eleven 2153B		12/04/2011 8-10 Crystal Street	PETERSHAM	2049 66124567148 Amjad & Shahid Enterprise Pty Ltd
TRN0018817	15/04/2011 The Merton Hotel		26/09/2011 38 Victoria Road	ROZELLE	2039 79786869723 The Trustee for MARAVENDING (VICTORIA) FAMILY TRUST
TRN0018817	15/04/2011 The Ruby Hotel		26/09/2011 68 Victoria Road	ROZELLE	2039 79786869723 The Trustee for MARAVENDING (VICTORIA) FAMILY TRUST
TRN0018881	16/04/2011 NIB Pty Ltd		16/09/2009 670 New Canterbury Road (Cnr. Melford Street)	HURLSTONE PARK	2193 95098281111 N J B PTY LTD
TRN0018924	18/04/2011 Baljit & Jotika Pty Ltd		16/09/2009 16 Norton Street	LEICHHARDT	2040 99137607044 BALJIT & JOTIKA PTY LTD
TRN0018924	18/04/2011 7-eleven pty ltd		15/04/2011 norton street	LEICHHARDT	2040 99137607044 BALJIT & JOTIKA PTY LTD
TRN0018947	21/04/2011 Khan Trading Services Pty Ltd		16/09/2009 3 Hercules Street	ASHFIELD	2131 56107001794 KHAN TRADING SERVICES PTY LTD
TRN0018947	21/04/2011 7 Eleven Stores Pty Ltd		21/04/2011 Hercules St	ASHFIELD	2131 56107001794 KHAN TRADING SERVICES PTY LTD
TRN0019049	19/05/2011 Nirmal Enterprises		16/09/2009 22 Stanmore Road (Cnr. Fotheringham Street)	ENMORE	2042 85133932448 NIRMAL ENTERPRISES PTY LTD
TRN0019049	19/05/2011 7 eleven		19/05/2011 stanmore rd	ENMORE	2042 85133932448 NIRMAL ENTERPRISES PTY LTD
TRN0019157	9/06/2011 Newington Inn Hotels Pty Ltd		9/06/2011 292-294 Stanmore Road	PETERSHAM	2049 29109820948 Newington Inn Hotels Pty Ltd
TRN0019212	7/07/2011 7-Eleven Rozelle		7/07/2011 Victoria Road,	ROZELLE	2039 NULL AI CONVENIENCE SERVICES PTY LTD
TRN0019391	3/08/2011 cignall marrickville		14/07/2009 2/296 Marrickville Rd	MARRICKVILLE	2204 74008403216 mobile spot
TRN0019410	6/08/2011 cignall marrickville		14/07/2009 2/296 marrickville rd	MARRICKVILLE	2204 74008403216 mobile spot
TRN0019410	6/08/2011 MIDWAY SHOPPING WORLD PTY. LTD		7/09/2009 627-629 Darling Street	ROZELLE	2039 11126809381 MIDWAY SHOPPING WORLD PTY LTD
TRN0019438	14/08/2011 LIQUOR LEGENDS ASHFIELD		6/08/2011 627-629 DARLING STREET	ROZELLE	2039 11126809381 MIDWAY SHOPPING WORLD PTY LTD
TRN0019673	13/10/2011 SUNNY'S GROCERY		14/08/2011 SHOP 204,260A LIVERPOOL RD	ASHFIELD	2131 13133889611 FRONT WISDOM INTERNATIONAL PTY. LTD.
			13/10/2011 96 Elizabeth Street	ASHFIELD	2131 25135895662 EVERLIGHT PTY. LTD.

TRN0019920	14/12/2011 Hualian supermarket		14/12/2011 305 Liverpool rd	ASHFIELD	2131 72137153765 AUSTRALIA ZHR PTY LTD
TRN0020078	21/02/2012 ANNANDALE HOTEL	NULL	17-19 Parramatta Road	ANNANDALE	2038 50055030567 FREECHOICE Vending
TRN0020078	21/02/2012 BRIDGE HOTEL	NULL	119 Victoria Road	ROZELLE	2039 50055030567 FREECHOICE Vending
TRN0020078	21/02/2012 CROYDON PARK HOTEL	NULL	212 Georges River Road	CROYDON PARK	2133 50055030567 FREECHOICE Vending
TRN0020078	21/02/2012 EXCHANGE HOTEL - BALMAIN	NULL	CNR BEATTIE & MULLENS STREETS	BALMAIN	2041 50055030567 FREECHOICE Vending
TRN0020078	21/02/2012 LEWISHAM HOTEL	NULL	794 Parramatta Road	LEWISHAM	2049 50055030567 FREECHOICE Vending
TRN0020078	21/02/2012 PETERSHAM INN	NULL	386 Parramatta Road	PETERSHAM	2049 50055030567 FREECHOICE Vending
TRN0020078	21/02/2012 QUEENS HOTEL	NULL	167 Enmore Road	ENMORE	2042 50055030567 FREECHOICE Vending
TRN0020078	21/02/2012 RIVERVIEW HOTEL	NULL	29 Birchgrove Road	BALMAIN	2041 50055030567 FREECHOICE Vending
TRN0020078	21/02/2012 VANGUARD JAZZ N BLUES	NULL	42 King Street	NEWTOWN	2042 50055030567 FREECHOICE Vending
TRN0020215	31/03/2012 stanmore mart		31/03/2012 shop 2/ 2 bridge rd	STANMORE	2048 59370662322 Y.- KUSUMO & A.- PURWANTO
TRN0020331	17/05/2012 Mixed Business Annandale		17/05/2012 39 Collins Street	ANNANDALE	2038 95254439363 GUANG SHEN & ZHI WEI REN
TRN0020403	14/06/2012 LE CONVENIENCE STORE		14/06/2012 G066/138 CARILLON AVENUE	NEWTOWN	2042 NULL le convenience store
TRN0020444	27/06/2012 Alice st grocer		27/06/2012 107 Alice st	NEWTOWN	2042 71097920191 ZONE POWER TECHNOLOGIES PTY LTD
TRN0020478	12/07/2012 LEICHHARDT NEWSAGENCY		12/07/2012 103 MARION STREET	LEICHHARDT	2040 63155166073 TOP ACHIEVEMENT PTY LTD
TRN0020511	27/07/2012 Coffee warehouse cafe & deli		27/07/2012 17-35	HOMEBUSH	2040 96107240924 AND THEN PTY LTD
TRN0020539	1/08/2012 Huntsbury Hotel Partners Pty Ltd		1/08/2012 125 New Canterbury Rd	PETERSHAM	2049 74853234377 The Trustee for HUNTSBURY HOTEL UNIT TRUST
TRN0020669	6/10/2012 T.Lucchitti Deli & Liquor Store		6/10/2012 190-192 Norton Street	LEICHHARDT	2040 74086014667 TERESA LUCCHITTI
TRN0020717	30/10/2012 OM Datta Pty Ltd		30/10/2012 75A Enmore Road	ENMORE	2042 NULL OM Datta Pty Ltd
TRN0020809	29/11/2012 Franklins Pty Ltd	NULL	259 King Street	Newtown	2042 46096722904 Franklins Pty Ltd
TRN0020809	29/11/2012 Franklins Pty Ltd	NULL	Ashfield Mall, Shop 401 260A Liverpool Road	ASHFIELD	2131 46096722904 Franklins Pty Ltd
TRN0020809	29/11/2012 Franklins Pty Ltd	NULL	Shop 5 1-11 Hardie Avenue	SUMMER HILL	2130 46096722904 Franklins Pty Ltd
TRN0020809	29/11/2012 Franklins Pty Ltd SUMMER HILL		29/11/2012 Shop 5 1-11 Hardie Ave	SUMMER HILL	2130 46096722904 Franklins Pty Ltd
TRN0020893	2/01/2013 Supabarn Express Annandale		2/11/2022 4 Booth St	ANNANDALE	2038 29912093478 The Trustee for TEAMHOLD TRUST
TRN0020956	21/01/2013 Gladstone Park Hotel		21/01/2013 Gladstone Park Hotel 140 Marion St	LEICHHARDT	2043 35109643585 GLADSTONE PARK HOTEL MANAGEMENT PTY LTD
TRN0020968	29/01/2013 VIC ON THE PARK		30/09/2009 Cnr Enmore & Addison Roads	MARRICKVILLE	2204 57228189209 The Trustee for Vic On The Park Trust
TRN0021000	8/02/2013 Cigar Time		8/02/2013 U 8 10b Charles St	CANTERBURY	2193 NULL EFORMULA PTY LTD
TRN0021178	9/04/2013 Coles Ashfield 0791	NULL	Ashfield Mall, Shop 601 260A Liverpool Road	ASHFIELD	2131 45004189708 Coles
TRN0021178	9/04/2013 Coles Leichhardt 0846	NULL	Norton Plaza S/C, 51-57 Norton Street	LEICHHARDT	2040 45004189708 Coles
TRN0021178	9/04/2013 Coles Clemton Park 4812		21/03/2017 Clemton Park Village 60 Charlotte Street	CLEMTON PARK	2203 45004189708 Coles
TRN0021210	15/04/2013 Vanessa Mart		15/04/2013 U 14 96-106 Duntroon St	HURLSTONE PARK	2193 79100129193 THI NU HANH PHAM
TRN0021249	1/05/2013 1st Choice - Ashfield	NULL	158 Liverpool Rd	ASHFIELD	2131 82007512414 LIQUORLAND (AUSTRALIA) PTY. LTD.
TRN0021249	1/05/2013 Liquorland - Rozelle	NULL	212 - 218 VICTORIA RD	ROZELLE	2039 82007512414 LIQUORLAND (AUSTRALIA) PTY. LTD.
TRN0021249	1/05/2013 Vintage Cellars - Leichhardt	NULL	Norton Plaza Shopping Centre, Shop T10 51A-57 Norton St	LEICHHARDT	2040 82007512414 LIQUORLAND (AUSTRALIA) PTY. LTD.
TRN0021249	1/05/2013 Vintage Cellars - Stanmore	NULL	266 Parramatta Rd	STANMORE	2048 82007512414 LIQUORLAND (AUSTRALIA) PTY. LTD.
TRN0021249	1/05/2013 Liquorland - Clemton Park		21/03/2017 Clemton Park Village 60 Charlotte Street	CLEMTON PARK	2203 82007512414 LIQUORLAND (AUSTRALIA) PTY. LTD.
TRN0021249	1/05/2013 Vintage Cellars - Balmain		21/04/2017 234 Darling St	BALMAIN	2041 82007512414 LIQUORLAND (AUSTRALIA) PTY. LTD.
TRN0021249	1/05/2013 Vintage Cellars - Balmain		21/04/2017 243 Darling Street	BALMAIN	2041 82007512414 LIQUORLAND (AUSTRALIA) PTY. LTD.
TRN0021249	1/05/2013 Vintage Cellars - Balmain		21/04/2017 443 ILLAWARRA RD	MARRICKVILLE	2204 82007512414 LIQUORLAND (AUSTRALIA) PTY. LTD.
TRN0021249	1/05/2013 Liquorland		1/06/2021 34 VICTORIA RD	MARRICKVILLE	2204 82007512414 LIQUORLAND (AUSTRALIA) PTY. LTD.
TRN0021249	1/05/2013 Liquorland		21/04/2022 643 DARLING ST	ROZELLE	2039 82007512414 LIQUORLAND (AUSTRALIA) PTY. LTD.
TRN0021249	1/05/2013 Liquorland - Summer Hill		21/09/2022 11 Hardie Ave	SUMMER HILL	2130 82007512414 LIQUORLAND (AUSTRALIA) PTY. LTD.
TRN0021249	1/05/2013 Liquorland - Marrickville Metro		15/11/2022 Shop 38 39 Murray St	MARRICKVILLE	2204 82007512414 LIQUORLAND (AUSTRALIA) PTY. LTD.
TRN0021249	1/05/2013 Liquorland - Marrickville		29/03/2023 269-271 Marrickville Rd	MARRICKVILLE	2204 82007512414 LIQUORLAND (AUSTRALIA) PTY. LTD.
TRN0021249	1/05/2013 Vintage Cellars - Newtown		13/02/2024 240 -242 KING ST	NEWTOWN	2042 82007512414 LIQUORLAND (AUSTRALIA) PTY. LTD.
TRN0021331	20/05/2013 SAVEMORE GROCERY		20/05/2013 307-309 Illawarra Rd	MARRICKVILLE	2204 36205240152 MY TRANG NGUYEN
TRN0021410	2/06/2013 savemore grocery marrickville		2/06/2013 307-309 Illawarra Rd	MARRICKVILLE	2204 NULL SAVEMORE GROCERY MARRICKVILLE PTY LTD
TRN0021695	11/07/2013 Oxford Tavern		30/09/2009 1 New Canterbury Rd	PETERSHAM	2049 30054267097 VANDERMEER PTY. LIMITED
TRN0021695	11/07/2013 Oxford Tavern		11/07/2013 1 New Canterbury Rd	PETERSHAM	2049 30054267097 VANDERMEER PTY. LIMITED
TRN0021847	20/08/2013 Yuan Grocery		20/08/2013 350 Illawarra Rd	PETERSHAM	2204 26376282855 B YUAN & L ZHANG
TRN0021926	3/09/2013 PAYLESS FUEL SYDENHAM		3/09/2013 31-35 Unwins Bridge Rd	MARRICKVILLE	2044 32104106309 INLEB PTY LTD
TRN0021972	10/09/2013 MFC Quarter Case Supermarket		10/09/2013 52 Luckey St	SYDENHAM	2130 11826699547 THUA T LY & TUYET NGUYEN
TRN0022171	3/11/2013 Little shanghai international pty ltd		3/11/2013 U 1 303 Liverpool Rd	SUMMER HILL	2131 33166246627 LITTLE SHANGHAI INTERNATIONAL PTY LTD
TRN0022205	11/11/2013 Vanessa Mart		10/11/2013 U 14 96-106 Duntroon St	HURLSTONE PARK	2193 51285810293 THI NGOC HUONG MAI
TRN0022205	11/11/2013 Vanessa Mart		11/11/2013 U 14 96-106 Duntroon St	HURLSTONE PARK	2193 51285810293 THI NGOC HUONG MAI
TRN0022274	5/12/2013 SSM NSW PTY LTD		5/12/2013 Shop 128 85 Reynolds St	BALMAIN	2041 82134454069 SSM(NSW) Pty Ltd
TRN0022476	27/01/2014 7-Eleven 2210		31/03/2020 340-344 Georges River Road	CROYDON PARK	2133 38129030431 ARVIN AUSTRALIA PTY LTD
TRN0022502	31/01/2014 IGA Liquor Canterbury		31/01/2014 352-362 Canterbury Rd	CANTERBURY	2193 52165591113 DANL INVESTMENTS PTY LTD
TRN0022585	13/02/2014 Annandale IGA		15/03/2023 47 Booth St	ANNANDALE	2038 NULL WLG TRADING PTY LTD
TRN0022667	7/03/2014 7 eleven marrickville		24/04/2023 227 Marrickville Rd	MARRICKVILLE	2204 90167389111 JINIL FOODTRENZ AUSTRALIA PTY. LIMITED
TRN0023115	8/07/2014 budget petrol ashfield		8/07/2014 22 Charlotte St	ASHFIELD	2131 85169006642 TK GROUP PTY LTD
TRN0023170	24/07/2014 Darling Kebab		24/07/2014 309 Darling St	BALMAIN	2041 89619101920 HALIL BALTA
TRN0023212	14/08/2014 7-Eleven Camperdown		13/02/2024 Shop 2	CAMPERDOWN	2050 37167108607 GOLDEN PHOENIX INTERNATIONAL GROUP PTY LTD
TRN0023230	21/08/2014 7 ELEVEN		21/08/2014 16 Norton St	LEICHHARDT	2040 86169252082 MGS PTY LTD
TRN0023230	21/08/2014 7 ELEVEN		21/08/2014 670 New Canterbury Road	HURLSTONE PARK	2193 86169252082 MGS PTY LTD
TRN0023269	2/09/2014 Khem's Mini Mart		2/09/2014 401 Illawarra Rd	MARRICKVILLE	2204 36601473090 KHEM'S INTERNATIONAL PTY LTD
TRN0023405	22/10/2014 Sydenham Railway Kiosk and Newsagency		22/10/2014 Gleeson Avenue	SYDENHAM	2044 19814741311 T.Q.DANH AND H.G.LY
TRN0023468	19/11/2014 RYAN'S BREAD CAKES AND PIES		30/05/2010 12 Station Street	MARRICKVILLE	2204 84920975656 RYAN'S BREAD CAKES AND PIES
TRN0023468	19/11/2014 RYAN'S BREAD CAKES AND PIES		19/11/2014 12 Station St	MARRICKVILLE	2204 84920975656 RYAN'S BREAD CAKES AND PIES
TRN0023503	30/11/2014 MORLINA PTY LTD		30/11/2014 127-129 Marion St	LEICHHARDT	2040 55160456584 MORLINA PTY LTD
TRN0023546	12/12/2014 Metro Croydon		12/12/2014 221-229 Elizabeth St	CROYDON	2132 90600101586 UNITED CROYDON PETROL PTY LTD
TRN0023799	22/04/2015 Daily Fresh Grocery Store		22/04/2015 191a Burwood Rd	CROYDON PARK	2133 43761559987 JAYASRI TYSOON KONDAPALLI
TRN0023822	8/05/2015 Livingstone Hotel		16/10/2012 New Canterbury & Livingstone Roads	LEWISHAM	2049 43139067244 REDCAPE HOTEL GROUP PTY LTD
TRN0023822	8/05/2015 Livingstone Hotel		8/05/2015 116 New Canterbury Rd	PETERSHAM	2049 43139067244 REDCAPE HOTEL GROUP PTY LTD

TRN0023822	8/05/2015 Gladstone Hotel	1/02/2021 572 MARRICKVILLE RD	DULWICH HILL	2203 43139067244 REDCAPE HOTEL GROUP PTY LTD
TRN0023859	31/05/2015 happy's gourmet food	31/05/2015 Fy 27 2 Burrows Rd S	ST PETERS	2044 17604424277 HAPPY'S GOURMET SP PTY. LTD.
TRN0023867	4/06/2015 2B Convenience Shop	4/06/2015 75a Enmore Rd	NEWTOWN	2042 61944884480 M MERAZ & A SALAUDDIN
TRN0024023	6/08/2015 Itsbay	6/08/2015 Se 5e G 138 Carrillon Ave	NEWTOWN	2042 67651280734 The Trustee for Itsbay Unit Trust
TRN0024128	25/08/2015 MARRICKVILLE CONVENIENCE STORE	25/08/2015 Shop 1 345-357 Illawarra Rd	MARRICKVILLE	2204 66155819837 AUS LAND XPRESS PTY LTD
TRN0024271	5/10/2015 King of the Pack	5/10/2015 2 155 King St	NEWTOWN	2042 73160925655 HOANG ANH PTY LTD
TRN0024381	30/10/2015 lao bao zen mixed business	30/10/2015 63 Northumberland Ave	STANMORE	2048 67892053855 XUE MEI LIN
TRN0024396	5/11/2015 Balmain Convenience	5/11/2015 384 Darling St	BALMAIN	2041 92079961651 WASSIM DOUREIHI
TRN0024479	7/12/2015 Norton street newsagency	7/12/2015 137 Norton St	LEICHHARDT	2040 59153508859 YICHEN SYDNEY PTY. LTD.
TRN0024614	19/01/2016 Freechoice Stores Ashfield	19/01/2016 Ksk 12 260a Liverpool Rd	ASHFIELD	2131 56790705995 DANG KHOA TUONG
TRN0024709	20/01/2016 Porters Liquor Hurlstone Park	25/02/2010 28 Floss Street	HURLSTONE PARK	2193 62580657459 P VERVERIS & S VERVERIS
TRN0024709	20/01/2016 Porters Liquor St Peters	2/10/2013 8 19 Unwins Bridge Rd	ST PETERS	2044 62580657459 P VERVERIS & S VERVERIS
TRN0024713	20/01/2016 Lee's Newsagency Enfield	7/07/2009 9 Tangarra Street	CROYDON PARK	2133 17424146271 D.S LEE & K LEE
TRN0024750	20/01/2016 LEE'S NEWSAGENCY ENFIELD	20/01/2016 9 Tangarra St	CROYDON PARK	2133 17424146271 D.S LEE & K LEE
TRN0024750	20/01/2016 foodworks newtown	13/08/2009 shop 1, 330 king st	NEWTOWN	2042 88101753511 CLL INTERNATIONAL TRADING PTY LTD
TRN0024750	20/01/2016 foodworks newtown	20/01/2016 U 1 330 King St	NEWTOWN	2042 88101753511 CLL INTERNATIONAL TRADING PTY LTD
TRN0024776	20/01/2016 haberfield newsagency	7/12/2009 139 ramsay street	HABERFIELD	2045 44002166243 SYNETCIC INNOVATIONS PTY LTD
TRN0024776	20/01/2016 Haberfield Newsagency	20/01/2016 139 Ramsay St	HABERFIELD	2045 44002166243 SYNETCIC INNOVATIONS PTY LTD
TRN0024843	20/01/2016 DULWICH HILL CONVINCE STORE	20/01/2016 260 Wardell Road	DULWICH HILL	2203 14113020052 W CHEN & J ZHANG
TRN0024909	21/01/2016 Frienly grocery Hurlston Park	5/02/2017 8 Crinan St	HURLSTONE PARK	2193 23785591907 JIANJUN YANG & LIXIN LOU
TRN0024973	21/01/2016 Marrickville Liquor Centre	21/01/2016 286 Victoria Rd	MARRICKVILLE	2204 40661021829 B.H PATEL & H PATEL
TRN0024977	21/01/2016 BP Summer Hill	11/08/2009 3 Carlton cres.	SUMMER HILL	2130 34086439090 BLUE ROBE PETROLEUM PTY LIMITED
TRN0024977	21/01/2016 BP Summer Hill	21/09/2022 3 Carlton Cres	SUMMER HILL	2130 34086439090 BLUE ROBE PETROLEUM PTY LIMITED
TRN0024990	21/01/2016 Stanmore Cellars	21/01/2016 151-161 Cambridge St	STANMORE	2048 57165418664 TKS TREZURO PTY LTD
TRN0025137	22/01/2016 LLYODS SUPER IGA - Newtown	16/12/2015 259 King St	NEWTOWN	2042 82801204727 The Trustee for THE MICHAEL & HELEN FAMILY TRUST
TRN0025137	22/01/2016 Lloyds IGA Newtown	22/01/2016 259 King St	NEWTOWN	2042 82801204727 The Trustee for THE MICHAEL & HELEN FAMILY TRUST
TRN0025230	22/01/2016 Camperdown Supermarket	22/01/2016 unit 3-5 38 Pyrmont Bridge Rd	CAMPERDOWN	2050 95395534711 ZHUO YANG
TRN0025305	22/01/2016 Market Solutions Asia Australia	22/01/2016 875 New Canterbury Rd	DULWICH HILL	2203 27604015698 AU UC MY (AUSTRALIA) PTY. LTD.
TRN0025319	22/01/2016 IGA DULWICH HILL	8/07/2009 400 NEW CANTERBURY ROAD	DULWICH HILL	2203 78100298333 TALLQUEST PTY LIMITED
TRN0025319	22/01/2016 IGA Dulwich Hill	22/01/2016 398-400 New Canterbury Rd	DULWICH HILL	2203 78100298333 TALLQUEST PTY LIMITED
TRN0025324	22/01/2016 IGA EVERYDAY ENMORE P/L	10/08/2009 191-193 ENMORE ROAD	ENMORE	2042 22105115535 IGA EVERYDAY ENMORE PTY LTD
TRN0025324	22/01/2016 IGA EVERYDAY ENMORE PTY LTD	22/01/2016 191-193 Enmore Rd	ENMORE	2042 22105115535 IGA EVERYDAY ENMORE PTY LTD
TRN0025328	22/01/2016 Petersham Grocer	13/07/2009 Shop 1-2, 88-94 New Canterbury Road	PETERSHAM	2049 16133165009 Glory Trading International Pty Ltd
TRN0025371	22/02/2016 Foodworks peterham	22/02/2016 Shop 1 88-94 New Canterbury Rd	PETERSHAM	2049 5448426513 The trustee for Yin Yi Trust
TRN0025444	23/01/2016 Hurlstone Park Newsagent	23/01/2016 12 Crinan St	HURLSTONE PARK	2193 56160496230 BENNY AND MAY AUSTRALIA TRAINING PTY LTD
TRN0025471	23/01/2016 Deus Cafe	23/01/2016 98-104 Parramatta Rd	CAMPERDOWN	2050 27609140963 EAST MAKES WEST PTY LTD
TRN0025476	23/01/2016 Zhi nsw pty ltd	7/03/2023 199 LIVERPOOL RD	ASHFIELD	2131 48159772951 ZHI (NSW) PTY LTD
TRN0025488	23/01/2016 HONEST GROCERY & CONVENIENCE	23/01/2016 8 King St	NEWTOWN	2042 24604712610 DIYA GROUP PTY LTD
TRN0025578	24/01/2016 Lilyfield Newsagency	24/01/2016 368 Catherine St	LILYFIELD	2040 51492739832 J.T CAI & L.S ZHANG
TRN0025605	24/01/2016 Mini Supermarket	21/04/2010 15 Alt Street	ASHFIELD	2131 52323375570 MINI SUPERMARKET
TRN0025605	24/01/2016 MINI SUPERMARKET	24/01/2016 15 Alt St	ASHFIELD	2131 52323375570 MINI SUPERMARKET
TRN0025646	25/01/2016 ENMORE FOODWORKS SUPERMARKET	11/07/2009 173A ENMORE ROAD	ENMORE	2042 96648830550 YONG ZHANG & HAI YAN YOU
TRN0025651	25/01/2016 Lilyfield Corner Store	10/10/2009 356 Catherine Street	LILYFIELD	2040 31374210531 R ABOUCHROUCHE & R ABOUCHROUCHE
TRN0025651	25/01/2016 Lilyfield Corner Store	25/01/2016 356 358 Catherine St	LILYFIELD	2040 31374210531 R ABOUCHROUCHE & R ABOUCHROUCHE
TRN0025705	25/01/2016 Enmore Fine Wines	30/09/2009 141 Enmore Road	ENMORE	2042 78085647598 GELTAN PTY. LIMITED
TRN0025705	25/01/2016 Enmore Fine Wines	25/01/2016 152 Enmore Rd	ENMORE	2042 78085647598 GELTAN PTY. LIMITED
TRN0025794	25/01/2016 cignall marrickville	25/01/2016 Shop 2 296 Marrickville Rd	MARRICKVILLE	2204 67217945378 HONG VICTOR TIEU
TRN0025826	25/01/2016 Rozelle IGA X-Press	5/07/2010 649 Darling Street	ROZELLE	2039 97658321259 The Trustee for Rozelle Unit Trust
TRN0025826	25/01/2016 Rozelle IGA X-press	25/01/2016 649 Darling St	ROZELLE	2039 97658321259 The Trustee for Rozelle Unit Trust
TRN0025826	25/01/2016 IGA Local Grocer Newtown	22/11/2022 40 KING ST	NEWTOWN	2042 97658321259 The Trustee for Rozelle Unit Trust
TRN0025840	25/01/2016 The Henson	25/01/2016 91 Illawarra Rd	MARRICKVILLE	2204 74923375690 The Trustee for Henson Park Hotel Unit Trust
TRN0025878	25/01/2016 CTC Dulwich hill	25/01/2016 388 New Canterbury Rd	DULWICH HILL	2203 56010539169 Huy Vu
TRN0025907	25/01/2016 CTC ASHFIELD	6/10/2023 ctc ashfield 19 Hercules St	ASHFIELD	2131 74166559226 VANSION AUSTRALIA PTY LTD
TRN0025973	25/01/2016 Friendly Grocer Hurlstone Park	25/01/2016 8 Crinan Street	HURLSTONE PARK	2193 84421358730 J.H CHEN & Q GAO & J.L KANG
TRN0026095	26/01/2016 LEICHHARDT IGA	26/01/2016 136 Norton St	LEICHHARDT	2040 89139723103 HENRY INTERNATIONAL GROUP (AUST) PTY LTD
TRN0026229	27/01/2016 Camperdown Cellars Kingston Rd	20/07/2009 21 Kingston Rd	CAMPERDOWN	2050 48097290723 CAMPERDOWN CELLARS PTY LIMITED
TRN0026229	27/01/2016 Camperdown Grocer	20/07/2009 140-144 Parramatta Rd	CAMPERDOWN	2050 48097290723 CAMPERDOWN CELLARS PTY LIMITED
TRN0026229	27/01/2016 CAMPERDOWN CELLARS Pty LIMITED	27/01/2016 21-25 Kingston Rd	CAMPERDOWN	2050 48097290723 CAMPERDOWN CELLARS PTY LIMITED
TRN0026229	27/01/2016 Camperdown Cellars	27/01/2016 140-144 Parramatta Rd	CAMPERDOWN	2050 48097290723 CAMPERDOWN CELLARS PTY LIMITED
TRN0026229	27/01/2016 CAMPERDOWN CELLARS PTY LIMITED	5/08/2022 129 Catherine st	LEICHHARDT	2040 48097290723 CAMPERDOWN CELLARS PTY LIMITED
TRN0026270	27/01/2016 umiya investment trust	4/12/2014 280 Canterbury Rd	CANTERBURY	2193 56993202885 The trustee for UMIYA INVESTMENT
TRN0026270	27/01/2016 Metro Canterbury	27/01/2016 280 Canterbury Rd	CANTERBURY	2193 56993202885 The trustee for UMIYA INVESTMENT
TRN0026329	27/01/2016 Balmain Bowling Club Ltd	27/01/2016 156 Darling St	BALMAIN	2041 82000091609 BALMAIN BOWLING CLUB LTD
TRN0026341	27/01/2016 FREECHOICE STORE CROYDON	20/02/2015 678 Parramatta Rd	CROYDON	2132 27169624444 MD TOBACCO PTY LTD
TRN0026341	27/01/2016 FREECHOICE CROYDON	27/01/2016 678 Parramatta Rd	CROYDON	2132 27169624444 MD TOBACCO PTY LTD
TRN0026358	27/01/2016 CROYDON PARK HOTEL	27/01/2016 212 Georges River Rd	CROYDON PARK	2133 23114644153 The Trustee for the LEWIS CROYDON PARK TRUST
TRN0026361	27/01/2016 Wardell Liquor Supply Pty Ltd	17/09/2009 254 Wardell rd	WEST MARRICKVILLE	2204 85087842671 WARDELL LIQUOR SUPPLY PTY. LTD.
TRN0026361	27/01/2016 Wardell Liquor Supply	27/01/2016 264 Wardell Rd	MARRICKVILLE	2204 85087842671 WARDELL LIQUOR SUPPLY PTY. LTD.
TRN0026428	27/01/2016 Friendly Grocer Annandale	27/01/2016 131 Parramatta Rd	ANNANDALE	2038 41079898350 G LI & L YU
TRN0026481	27/01/2016 Banana Joe's	16/07/2009 258 Illawarra Road	MARRICKVILLE	2204 54003785564 FENLAN PTY. LIMITED
TRN0026481	27/01/2016 Banana Joes Foodworks	27/01/2016 Banana Joes Foodworks 258 Illawarra Rd	MARRICKVILLE	2204 54003785564 FENLAN PTY. LIMITED
TRN0026525	27/01/2016 b and k bhinder	16/04/2011 227 marrickville road	MARRICKVILLE	2204 40131878923 B & K BHINDER PTY LTD
TRN0026668	28/01/2016 United Petroleum Rozelle	2/11/2022	127 ROZELLE	2039 88602201481 SS & R PTY LTD
TRN0026724	28/01/2016 QE Foodstores	28/01/2016 408 King St	NEWTOWN	2042 86146052413 Newtown Mart Pty Limited



TRN0026943 28/01/2016 George Thomas Hotels T/A Canterbury Club Hotel  
TRN0027009 28/01/2016 Hurstone Park Mixed Business  
TRN0027021 28/01/2016 CRANES NEWSAGENCY  
TRN0027034 28/01/2016 SUMMER HILL NEWSAGENCY  
TRN0027034 28/01/2016 SUMMER HILL NEWSAGENCY  
TRN0027110 28/01/2016 KING OF THE PACK NEWTOWN  
TRN0027118 28/01/2016 elliot st newsagency  
TRN0027145 28/01/2016 DONMORE CUT PRICE TOBACCONIST AND GIFTS  
TRN0027181 28/01/2016 TOBACCO STATION GROUP MARRICKVILLE  
TRN0027181 28/01/2016 Freechoice Marrickville North  
TRN0027189 28/01/2016 Queen Victoria Hotel  
TRN0027268 29/01/2016 Caltex Tempe  
TRN0027268 29/01/2016 Caltex Rozelle  
TRN0027268 29/01/2016 Caltex Newtown  
TRN0027268 29/01/2016 Ampol Tempe - 22729  
TRN0027268 29/01/2016 Ampol Croydon - 22430  
TRN0027268 29/01/2016 Ampol Rozelle - 22440  
TRN0027289 29/01/2016 Metro Petroleum Newtown  
TRN0027291 29/01/2016 Caltex Newtown  
TRN0027331 29/01/2016 Wests Sports Croydon  
TRN0027331 29/01/2016 Western Suburbs Leagues Club  
TRN0027467 29/01/2016 Public House Peterhsham  
TRN0027468 29/01/2016 Cigarettes Tobacco Cigars (CTC) Leichhardt  
TRN0027549 29/01/2016 Pegasus Supply Solutions Pty Ltd  
TRN0027568 29/01/2016 Caltex Rozelle  
TRN0027589 29/01/2016 Hurstone park hotel  
TRN0027596 29/01/2016 davids cellars  
TRN0027605 29/01/2016 davids cellars  
TRN0027678 30/01/2016 Caltex Star Shop Croydon  
TRN0027971 1/02/2016 TANWAR PETROLEUM  
TRN0027978 1/02/2016 Annesley House  
TRN0028075 1/02/2016 The Ifred Hotel  
TRN0028083 1/02/2016 ABC NEWSAGENCY  
TRN0028341 2/02/2016 Royal Hotel Leichhardt  
TRN0028377 2/02/2016 Illawarra Road Newsagency  
TRN0028300 3/02/2016 ENMORE NEWSAGENCY  
TRN0028300 3/02/2016 ENMORE NEWSAGENCY  
TRN0028301 3/02/2016 Club Ashfield  
TRN0028336 3/02/2016 HABERFIELD CELLARS  
TRN0028339 3/02/2016 Best deal group  
TRN0028491 4/02/2016 ONE STOP TOBACCO SUPPLIERS  
TRN0028518 4/02/2016 Hammouds fresh coffee and nuts  
TRN0028542 5/02/2016 Tong Li Supermarket Ashfield Mall  
TRN0028614 7/02/2016 Becca Village Grocery  
TRN0028614 7/02/2016 Vivien and Michael Village Grocery  
TRN0028672 9/02/2016 Marrickville Newsagency & Convenience  
TRN0028709 9/02/2016 Amatos Liquor Mart  
TRN0028854 16/02/2016 budget petrol T/AS DMD Fuels pty ltd  
TRN0028865 16/02/2016 Garry Owen Hotel  
TRN0028899 17/02/2016 Newtown RSL Club  
TRN0028899 17/02/2016 Petersham RSL Club Ltd  
TRN0028899 17/02/2016 Petersham RSL Club Ltd  
TRN0028976 18/02/2016 Balmain cove Convenience store  
TRN0028976 18/02/2016 balmain cove convenience  
TRN0029150 24/02/2016 Marrickville Bowling & Recreation Club Ltd  
TRN0029204 29/02/2016 CALTEX STAR MART TEMPE  
TRN0029253 3/03/2016 Exchange Hotel  
TRN0029278 7/03/2016 CAMPERDOWN SUPERMARKET  
TRN0029282 7/03/2016 The Boulevard Takeaway  
TRN0029287 7/03/2016 townhall hotel  
TRN0029287 7/03/2016 Town Hall Hotel  
TRN0029303 8/03/2016 Town Hall Hotel Operations Pty Ltd  
TRN0029304 8/03/2016 Crocodile Farm Hotel  
TRN0029304 8/03/2016 Crocodile Farm Hotel  
TRN0029306 8/03/2016 Supermarket on Darling  
TRN0029306 8/03/2016 Qin trading pty. ltd  
TRN0029306 8/03/2016 Supermarket on Darling  
TRN0029307 8/03/2016 HQ THE ISLAND SUPERMARKET  
TRN0029307 8/03/2016 HQ Island  
TRN0029366 13/03/2016 OK Supermarket  
TRN0029379 14/03/2016 Croydon Park Club  
TRN0029418 16/03/2016 B & B Convenience Shop  
TRN0029476 17/03/2016 Cellarbrations at Top Cellars Newtown  
TRN0029480 18/03/2016 7-ELEVEN 2204H

28/01/2016 208 Canterbury Rd  
28/01/2016 25 Floss St  
24/04/2023 290 Marrickville Rd  
7/07/2011 20 LACKEY ST  
28/01/2016 18-20 Lackey St  
1/06/2022 U 2 330 King St  
28/01/2016 491 Darling St  
28/01/2016 86 Ramsay St  
28/01/2016 238 Illawarra Rd  
29/03/2023 UNIT 2 294 MARRICKVILLE RD  
28/01/2016 167 Enmore Rd  
4/09/2017 775 Princes Hwy  
25/10/2017 121 Victoria Rd Cnr Wellington St  
23/05/2018 26 Enmore Rd  
23/11/2020 775 Princes Hwy  
13/01/2021 404-410 Liverpool Rd  
2/11/2022 121 Victoria Rd Cnr Wellington St  
31/05/2013 536a King St  
29/01/2016 26 Enmore Rd  
27/04/2016 114 Church St  
4/09/2023 115 Liverpool Road  
29/01/2016 292 Stanmore Rd  
29/01/2016 U 17 53-57 Norton St  
29/01/2016 71-73 Railway Pde  
29/01/2016 121 Victoria Rd  
29/01/2016 590-602 New Canterbury Rd  
5/08/2022 Shop 8 36-50 Taylor St  
29/01/2016 292 Unwins Bridge Rd  
30/01/2016 404-410 Liverpool Rd  
1/02/2016 281 New Canterbury Rd  
1/02/2016 Annesley House 15 Marion St  
1/02/2016 51-55 Missenden Rd  
1/02/2016 126 Addison Rd  
2/02/2016 Royal Hotel 156 Norton St  
2/02/2016 360 Illawarra Rd  
1/09/2009 195 ENMORE ROAD  
3/02/2016 195 Enmore Rd  
3/02/2016 1-11 Charlotte St  
3/02/2016 117 Ramsay St  
3/02/2016 12 Waraag Ave  
4/02/2016 17 Lorne St  
4/02/2016 392 Illawarra Rd  
5/02/2016 Ashfield Mall Shop 301 260a Liverpool Road  
5/09/2009 529 Illawarra Rd  
7/02/2016 529 Illawarra Rd  
9/02/2016 169 Marrickville Rd  
9/02/2016 Shop 2 267-277 Norton St  
16/02/2016 37 Crystal St  
16/02/2016 778 Darling Street  
6/07/2009 52 - 60 Enmore Road  
4/09/2023 301 TRAFALGAR ST  
4/09/2023 7 Regent Street  
1/09/2009 shop 3 35 terry st  
18/02/2016 shop 3 35  
24/02/2016 91 Sydenham Rd  
28/01/2016 775-779 Princes Hwy  
3/02/2016 94 Beattie St  
7/03/2016 SHOP 3 & 5 38 Pyrmont Bridge Rd  
7/03/2016 389 391 Balmain Rd  
14/08/2009 326 king street  
7/03/2016 326 King St  
8/03/2016 366 Darling St  
5/04/2010 262 Liverpool Road  
8/03/2016 262 Liverpool Rd  
4/08/2009 712 darling street  
25/01/2016 712 Darling St  
8/03/2016 712 Darling St  
16/12/2010 6 Charlotte St  
8/03/2016 6 Charlotte St  
12/12/2011 266 Liverpool Road  
14/03/2016 55 Seymour St  
16/03/2016 90 Beattie St  
10/12/2010 Shop 5, 330 King Street  
21/08/2017 198 Parramatta Rd

CANTERBURY  
HURLSTONE PARK  
MARRICKVILLE  
SUMMER HILL  
SUMMER HILL  
NEWTOWN  
BALMAIN  
HABERFIELD  
MARRICKVILLE  
MARRICKVILLE  
ENMORE  
TEMPE  
ROZELLE  
NEWTOWN  
TEMPE  
CROYDON  
ROZELLE  
NEWTOWN  
NEWTOWN  
ASHFIELD  
PETERSHAM  
LEICHHARDT  
MARRICKVILLE  
ROZELLE  
HURLSTONE PARK  
ANNANDALE  
SYDENHAM  
CROYDON  
LEWISHAM  
LEICHHARDT  
CAMPERDOWN  
MARRICKVILLE  
LEICHHARDT  
MARRICKVILLE  
ENMORE  
ENMORE  
ASHFIELD  
HABERFIELD  
ROZELLE  
SUMMER HILL  
MARRICKVILLE  
ASHFIELD  
MARRICKVILLE  
MARRICKVILLE  
LEICHHARDT  
PETERSHAM  
ROZELLE  
NEWTOWN  
PETERSHAM  
PETERSHAM  
ROZELLE  
ROZELLE  
MARRICKVILLE  
TEMPE  
BALMAIN  
CAMPERDOWN  
LILYFIELD  
NEWTOWN  
NEWTOWN  
BALMAIN  
ASHFIELD  
ASHFIELD  
ROZELLE  
ROZELLE  
ASHFIELD  
ASHFIELD  
CROYDON PARK  
BALMAIN  
NEWTOWN  
CAMPERDOWN

2193 47159790324 GEORGE THOMAS HOTELS (CANTERBURY) PTY LTD  
2193 59607669849 BELLA & JULIAN PTY LTD  
2204 18166373431 WELLPOINT INFORMATION (AUSTRALIA) PTY. LTD.  
2130 31150144291 HILTON INFORMATION (AUSTRALIA) PTY LTD  
2130 31150144291 HILTON INFORMATION (AUSTRALIA) PTY LTD  
2042 37608258108 ALL SMOKES PTY LTD  
2041 48147186776 SPM TRADING PTY LTD  
2045 41828064403 HONG NENG BODYCOTT  
2204 57151708593 TM BUSINESS LINK PTY LTD  
2204 57151708593 TM BUSINESS LINK PTY LTD  
2042 29105332652 HEMMES TRADING PTY LIMITED  
2044 64000175342 Ampol Retail PTY LTD  
2039 64000175342 Ampol Retail PTY LTD  
2042 64000175342 Ampol Retail PTY LTD  
2044 64000175342 Ampol Retail PTY LTD  
2132 64000175342 Ampol Retail PTY LTD  
2039 64000175342 Ampol Retail PTY LTD  
2042 63067911264 ARMORA NO.2 PTY. LIMITED  
2042 93154828065 Wahhab Corporation Pty Ltd  
2132 69000154736 WESTERN SUBURBS LEAGUES CLUB LTD  
2131 69000154736 WESTERN SUBURBS LEAGUES CLUB LTD  
2049 74360674144 The Trustee for Newton Trust  
2040 47322162330 VITO ANDREW SCAGLIONE  
2204 86128450751 PEGASUS SUPPLY SOLUTIONS PTY LTD  
2039 66084156632 THE ALHA CO PTY LTD  
2193 32725790317 The Trustee for Grumpys Hotel Operations Trust  
2038 87744045831 The trustee for David's Cellars Unit Trust  
2044 52269899700 THE TRUSTEE FOR DAVID'S CELLARS UNIT TRUST NO 2  
2132 79169754990 The Trustee for Narula Family Trust  
2049 29089764134 Tanwar Enterprises Pty Ltd  
2040 78722539923 UnitingCare NSW & ACT  
2050 49150397167 AHC GROUP PTY LTD  
2204 48745075489 Y LING & B Z WU  
2040 20187951687 ROYAL HOTEL OPERATIONS PTY LTD AS THE TRUSTEE FOR SHORT OPERATIONS TRUST  
2204 23932455048 Q.N MAI & N WIN  
2042 93258631763 F.P KUMILA & T.T PHAM  
2042 93258631763 F.P KUMILA & T.T PHAM  
2131 73000425294 ASHFIELD CATHOLIC AND COMMUNITY CLUB LIMITED  
2045 64003381397 IMADALE PTY LTD  
2039 NULL BEST PRICE GROUP PTY LTD  
2130 92634378533 FADDOLU FAMILY TRUST  
2204 90688764257 HELLAL HAMMOUD  
2131 50088440288 TONG LI PTY LTD  
2204 69145150731 TIEN MINH NGUYEN  
2204 69145150731 TIEN MINH NGUYEN  
2204 94608015774 RKH RETAIL MASTERS PTY LTD  
2040 23534575402 THE IMMANUEL FAMILY TRUST NO 1  
2049 41410645838 THE TRUSTEE FOR DMD FUELS UNIT TRUST  
2039 51164177280 GARRY OWEN HOTEL PTY LTD  
2042 26001068239 PETERSHAM R S L CLUB LTD  
2049 26001068239 PETERSHAM R S L CLUB LTD  
2049 26001068239 PETERSHAM R S L CLUB LTD  
2039 92094624816 SABHA PTY LTD  
2039 92094624816 SABHA PTY LTD  
2204 30001037029 MARRICKVILLE BOWLING & RECREATION CLUB LTD  
2044 18164418517 RAZZAQ ENTERPRISES PTY. LTD.  
2041 16054697102 MARHOP PTY. LIMITED  
2050 32610210083 YIXIAN PTY LTD  
2040 85603430691 SCOT TAKE AWAY PTY LTD  
2042 84717768008 TOWN HALL HOTEL UNIT TRUST  
2042 84717768008 TOWN HALL HOTEL UNIT TRUST  
2041 21610102746 TOWN HALL HOTEL OPERATIONS PTY LTD  
2131 30190448083 The Trustee for JR ENTERPRISES UNIT TRUST  
2131 30190448083 The Trustee for JR ENTERPRISES UNIT TRUST  
2039 35107294137 QIN TRADING PTY LTD  
2039 35107294137 QIN TRADING PTY LTD  
2039 35107294137 QIN TRADING PTY LTD  
2131 21142746278 R.Y HUANG & Y.Q LIU  
2131 21142746278 R.Y HUANG & Y.Q LIU  
2131 61098422075 OK TRADING COMPANY PTY LTD  
2133 4900975646 BURWOOD R S L CLUB LTD  
2041 84501622866 CHEN CHEN LIU  
2042 30219131922 The trustee for Namlieh Retail Trust  
2050 48005299427 7-ELEVEN STORES PTY LTD

TRN0029480	18/03/2016 7-ELEVEN 2153H	25/08/2017 8-10 Crystal Street	PETERSHAM	2049 48005299427 7-ELEVEN STORES PTY LTD
TRN0029545	24/03/2016 Zhengji Asian Supermarket	24/03/2016 272b Liverpool Rd	ASHFIELD	2131 76774851518 HUI FANG SONG & NONG GANG ZHENG
TRN0029556	29/03/2016 CALTEX WOOLWORTHS ROZELLE	29/03/2016 121 Victoria Rd	ROZELLE	2039 13162105491 BASHIR RETAIL MANAGEMENT PTY LTD
TRN0029604	1/04/2016 Victoria Hotel	28/01/2016 Victoria Hotel 176a Young St	ANNANDALE	2038 26000926063 ARGOS INVESTMENTS PTY LTD
TRN0029640	5/04/2016 Red Lion Hotel	29/09/2009 726 Darling Street	ROZELLE	2039 45001154552 LAUNDY INVESTMENTS PTY LTD
TRN0029640	5/04/2016 Red Lion Hotel Bottle Shop	29/09/2009 726 Darling Street	ROZELLE	2039 45001154552 LAUNDY INVESTMENTS PTY LTD
TRN0029640	5/04/2016 Red Lion Hotel	5/04/2016 724 Darling Street	ROZELLE	2039 45001154552 LAUNDY INVESTMENTS PTY LTD
TRN0029684	6/04/2016 General Gordon Hotel	6/04/2016 20 Swain St	SYDENHAM	2044 24149625589 LANTERN OPERATIONS 2 PTY LTD
TRN0029693	7/04/2016 justan food store	24/08/2009 599 king st	NEWTOWN	2042 89135836706 JUSTAN FOOD STORE
TRN0029693	7/04/2016 justan food store	7/04/2016 599 King St	NEWTOWN	2042 89135836706 JUSTAN FOOD STORE
TRN0029701	8/04/2016 www.mybottleshop.com.au	8/04/2016 34d Fitzroy St	MARRICKVILLE	2204 40162467763 WWW.MYBOTTLESHOP.COM.AU PTY LTD
TRN0029859	18/04/2016 Philo Newsagency	31/07/2009 371 Parramatta Rd	LEICHHARDT	2040 51117623702 PHILO NEWSAGENCY PTY LTD
TRN0029859	18/04/2016 philo newsagency	18/04/2016 4 Norton St	LEICHHARDT	2040 51117623702 PHILO NEWSAGENCY PTY LTD
TRN0029869	18/04/2016 Marrickville Convenience Store	18/04/2016 234 Addison Road	MARRICKVILLE	2204 14158622587 NING JING PTY LTD
TRN0029912	19/04/2016 Ashfield Hotel	30/09/2009 204 Liverpool Rd	ASHFIELD	2131 24087218896 The Trustee for Nelmeer Ashfield Trading Trust
TRN0029912	19/04/2016 Marrickville Tavern	11/07/2013 296 Marrickville Road	MARRICKVILLE	2204 24087218896 The Trustee for Nelmeer Ashfield Trading Trust
TRN0029912	19/04/2016 Ashfield Hotel	15/04/2016 202-204 Liverpool Rd	ASHFIELD	2131 24087218896 The Trustee for Nelmeer Ashfield Trading Trust
TRN0029912	19/04/2016 Marrickville Tavern	2/05/2023 296 Marrickville rd	MARRICKVILLE	2204 24087218896 The Trustee for Nelmeer Ashfield Trading Trust
TRN0029919	19/04/2016 Carlisle Castle Hotel	30/09/2009 19-21 Abermarle st	NEWTOWN	2042 52194655090 The trustee for Carlisle Unit Trust
TRN0029919	19/04/2016 Las Vegas Gaming	19/04/2016 17-19 Abermarle St	NEWTOWN	2042 52194655090 The trustee for Carlisle Unit Trust
TRN0029946	20/04/2016 K budget pty ltd	20/04/2016 303 Wardell Rd	DULWICH HILL	2203 20151068969 K BUDGET PTY LTD
TRN0029950	20/04/2016 Ashfield Hotel	28/03/2018 204 Liverpool Rd	ASHFIELD	2131 15060977022 NELMEER HOTELIERS PTY. LIMITED
TRN0029976	20/04/2016 G & M Corner Shop	30/08/2009 Perry Street Leichhardt	LEICHHARDT	2040 41207703708 YAO H YANG & XIAO H CHEN TRADE AS SHOPERY
TRN0029976	20/04/2016 GM corner shop	20/04/2016 65-67 Perry St	LILYFIELD	2040 41207703708 YAO H YANG & XIAO H CHEN TRADE AS SHOPERY
TRN0029976	20/04/2016 GM corner shop	20/04/2016 U 1 65-67 Perry St	LILYFIELD	2040 41207703708 YAO H YANG & XIAO H CHEN TRADE AS SHOPERY
TRN0029984	20/04/2016 Mum n dad's newsagency	20/04/2016 115 Parramatta Rd	ANNANDALE	2038 18002211940 PEI ZHI QU
TRN0030113	22/04/2016 KEVIN MIXED BUSINESS	5/08/2009 131Croydon Rd	CROYDON	2132 95651387213 JIAN-N-SHIC (KEVIN) MIXED BUSINESS
TRN0030113	22/04/2016 Newtown Fruit Grocery Market	5/08/2009 575King St	NEWTOWN	2042 95651387213 JIAN-N-SHIC (KEVIN) MIXED BUSINESS
TRN0030113	22/04/2016 MFC Supermarket	22/04/2016 553 King St	NEWTOWN	2042 95651387213 JIAN-N-SHIC (KEVIN) MIXED BUSINESS
TRN0030113	22/04/2016 Newtown Fruit Grocery Market	22/04/2016 553 and 575 King St	NEWTOWN	2042 95651387213 JIAN-N-SHIC (KEVIN) MIXED BUSINESS
TRN0030138	22/04/2016 3 Weeds Hotel	22/04/2016 197 Evans St	ROZELLE	2039 NULL RYLEY PTY LTD
TRN0030260	26/04/2016 2TL	26/04/2016 St Peters Railway Station	ST PETERS	2044 82194505385 T.T LOI & V.T LOI
TRN0030285	26/04/2016 Metro Petroleum Sydenham Road	13/04/2023 103 Sydenham Rd	MARRICKVILLE	2204 99610577896 ANN'S JOIN PTY LTD
TRN0030291	27/04/2016 Food World	27/04/2016 520 Parramatta Rd	PETERSHAM	2049 30734451465 RONG MEI LIAO
TRN0030354	28/04/2016 Al Hassan Pty Ltd	28/04/2016 Shop 1 384 Illawarra Rd	MARRICKVILLE	2204 40603291121 AL HASSAN PTY LTD
TRN0030357	28/04/2016 Al Hassan Coffee & Nuts	16/07/2009 Shop1, 384 Illawara road/P.O Box 2204	MARRICKVILLE	2204 92225525136 ALHASSAN COFFEE AND NUTS
TRN0030450	1/05/2016 Dulwich Hill bakery	1/05/2016 509 Marrickville rd	DULWICH HILL	2203 81632310381 Dulwich Hill Bakery
TRN0030450	1/05/2016 Dulwich Hill Bakery	5/10/2023 509 marickville rd	DULWICH HILL	2203 81632310381 Dulwich Hill Bakery
TRN0030463	2/05/2016 ashfield north news	2/05/2016 18 Charlotte St	ASHFIELD	2131 48880509493 BURWOOD RAILWAY BOOKSHOP
TRN0030519	3/05/2016 Jollychic Convenient Store	3/05/2016 Shop 140 2-18 Buchanan St	BALMAIN	2041 42610783705 LC TRADING PTY LIMITED
TRN0030573	5/05/2016 Union Hotel	5/05/2016 576-582 King St	NEWTOWN	2042 83752018308 UNION HOTEL
TRN0030604	6/05/2016 Welcome Supermarket Supplies P/L	6/05/2016 127 Marrickville Rd	MARRICKVILLE	2204 57607293925 WELCOME SUPERMARKET SUPPLIES PTY LTD
TRN0030622	9/05/2016 Ashbury Convenience Store	9/05/2016 13-15 Crieff St	ASHBURY	2193 97159988253 AUSTRALIA CHENGGUANG INTERNATIONAL PTY LTD
TRN0030633	9/05/2016 Corner Bar Street Food	9/05/2016 632 Darling St	ROZELLE	2039 81131380482 Peckish Trading Pty Ltd
TRN0030655	10/05/2016 Catina Bar	10/05/2016 350 Darling St	BALMAIN	2041 52146508376 TWO BROTHERS HOSPITALITY SOLUTIONS PTY LTD
TRN0030688	12/05/2016 WMO Welcome Pty Ltd ATF Welcome Trust	12/05/2016 91 Evans St	ROZELLE	2039 48466972946 The Trustee for The Welcome Trust
TRN0030708	12/05/2016 Doris & Beryl's bridge club and teachouse	12/05/2016 530 King St	NEWTOWN	2042 28166810055 STUDIO COEL PTY LTD
TRN0030734	14/05/2016 WING SING ASIAN GROCERY STORE	14/05/2016 89 Duntroon St	HURLSTONE PARK	2193 67608034224 YIN LY PTY LTD
TRN0030776	17/05/2016 Orange Grove Hotel	17/05/2016 311 Balmain Rd	LILYFIELD	2040 40605073185 ORANGE GROVE PUB PTY LTD
TRN0030782	18/05/2016 meena	16/07/2009 475 king st	NEWTOWN	2042 36354587892 MAMDOUH NOUFL
TRN0030782	18/05/2016 meenaconvenience store	18/05/2016 475 King St	NEWTOWN	2042 36354587892 MAMDOUH NOUFL
TRN0030814	19/05/2016 FOOD STOP TEMPE	19/05/2016 707 Princes Hwy	TEMPE	2044 32016905775 SU FEN ZHANG
TRN0030855	23/05/2016 7-Eleven 2020W	22/03/2016 670 New Canterbury Road,	HURLSTONE PARK	2193 71143746356 Convenience Holdings Pty Ltd
TRN0030855	23/05/2016 7-ELEVEN 2153W	16/10/2017 8 Crystal St	PETERSHAM	2049 71143746356 Convenience Holdings Pty Ltd
TRN0030855	23/05/2016 7-ELEVEN 2204W	16/10/2017 198 Parramatta Rd	CAMPERDOWN	2057 71143746356 Convenience Holdings Pty Ltd
TRN0030907	25/05/2016 tony mixed business	5/10/2023 243 Wardell Road	DULWICH HILL	2203 60503212553 SAAD TONY AND FAYE
TRN0030945	27/05/2016 leichhardt convience store	27/05/2016 U 1 365 Parramatta Rd	LEICHHARDT	2040 19905297604 VI-HOANH TRAN
TRN0030994	31/05/2016 Annandale Hotel	31/05/2016 17 Parramatta Rd	ANNANDALE	2038 58319335010 The trustee for STRATTONS TRADING UNIT TRUST
TRN0030995	31/05/2016 Camperdown Hotel	21/09/2009 138 Parramatta Road	CAMPERDOWN	2050 47899639216 The Trustee for T.H.E.Discretionary Trust
TRN0030995	31/05/2016 Southern Cross Hotel	21/09/2009 340 Princes Highway	ST PETERS	2044 47899639216 The Trustee for T.H.E.Discretionary Trust
TRN0030995	31/05/2016 Southern Cross Hotel Bottleshop	21/09/2009 340 Princes Highway	ST PETERS	2044 47899639216 The Trustee for T.H.E.Discretionary Trust
TRN0030995	31/05/2016 Southern Cross Hotel	31/05/2016 340 Princes Hwy	ST PETERS	2044 47899639216 The Trustee for T.H.E.Discretionary Trust
TRN0031006	31/05/2016 Camperdown Hotel	31/05/2016 138 Parramatta Rd	CAMPERDOWN	2050 30142894004 CAMPERDOWN HOTEL PTY LIMITED
TRN0031010	31/05/2016 Novotel Northbeach Wollongong	31/05/2016 2 Canal Rd	ST PETERS	2044 11970181759 THE TRUSTEE FOR NORTHBEACH OPERATING UNIT TRUST
TRN0031012	31/05/2016 Arabella convenience	31/05/2016 110 Parramatta Road	CAMPERDOWN	2042 32160477930 ON DEMAND WHOLESALE PTY LTD
TRN0031015	31/05/2016 Just Liquor Ashfield	31/05/2016 281 Liverpool Road	ASHFIELD	2131 82601875558 KO & KIM HOLDINGS PTY LTD
TRN0031027	1/06/2016 Charlie's Deli	30/06/2010 37 New Canterbury Road	PETERSHAM	2049 48653526584 CARMELA SANTORO
TRN0031027	1/06/2016 Charlie's Deli	1/06/2016 37 New Canterbury Rd	PETERSHAM	2049 48653526584 CARMELA SANTORO
TRN0031034	2/06/2016 CK CONVENIENCE STORE	2/06/2016 U 14 96 Duntroon St	HURLSTONE PARK	2193 26675502493 THI THU PHAM
TRN0031042	2/06/2016 M & V Mixed Business	16/07/2009 173 Smith St Summer Hill	SUMMER HILL	2130 75281601911 XIULIN LIU
TRN0031042	2/06/2016 M&V mixed business	2/06/2016 173 Smith St	SUMMER HILL	2130 75281601911 XIULIN LIU
TRN0031084	7/06/2016 Pyrmont bridge convenience	7/06/2016 19 Pyrmont Bridge Rd	CAMPERDOWN	2050 16137607071 O S M PTY LIMITED
TRN0031084	7/06/2016 pyrmont bridge convenience store	24/01/2024 19 pyrmont bridge road	CAMPERDOWN	2050 16137607071 O S M PTY LIMITED
TRN0031123	10/06/2016 The Loose Dozen	10/06/2016 Shop 1 254 Wardell Rd	MARRICKVILLE	2204 17609588945 THE LOOSE DOZEN PTY LTD

TRN0031382	2/07/2016 Stanmore Newsagent	2/07/2016 Percival Rd	STANMORE	2048 37671292805 RONG FANG & JIAN R SHI
TRN0031415	5/07/2016 CTC Leichhardt	5/07/2016 Shop 17 53-57 Norton St	LEICHHARDT	2040 14603609409 JEEVES AU PTY LTD
TRN0031415	5/07/2016 Freechoice Leichhardt	12/05/2022 SHOP 2 47-51 Norton Street ST	LEICHHARDT	2040 14603609409 JEEVES AU PTY LTD
TRN0031415	5/07/2016 Norton Tobacconist	27/11/2022 Shop 2 47-51 Norton Street ST	LEICHHARDT	2040 14603609409 JEEVES AU PTY LTD
TRN0031528	15/07/2016 Ashfield Newsagency	15/07/2016 14 Hercules St	ASHFIELD	2131 14607345577 DA WANG PTY LTD
TRN0031556	20/07/2016 All Mixed Up	20/07/2016 101 Addison Road	MARRICKVILLE	2204 97204841349 HAI VAN LE
TRN0031600	26/07/2016 Ezy mart Convenience Stor. Dulwich Hill	26/07/2016 451 New Canterbury Rd	DULWICH HILL	2203 84353786316 RAOUF FAKHORI
TRN0031668	4/08/2016 Ashfield Mini Supermarket	4/08/2016 92 Charlotte St	ASHFIELD	2131 59135686408 WENJIE LIN
TRN0031729	12/08/2016 ENLTobacconist	12/08/2016 112a Church St	CAMPERDOWN	2050 46923701962 YI QIAN
TRN0031738	15/08/2016 Alpha Food Packaging	15/08/2016 37 Farr St	MARRICKVILLE	2204 59166386698 AAA ORACLE PTY LTD
TRN0031789	22/08/2016 Unique Business	30/11/2017	127 ROZELLE	2039 54614239208 ABIG PETROLEUM PTY LTD
TRN0031840	25/08/2016 Golden Barley Hotel	6/09/2009 165-169 Edgeware Rd	ENMORE	2042 76668903130 GOLDEN BARLEY UNIT TRUST
TRN0031840	25/08/2016 Golden Barley Hotel	25/08/2016 165 Edgeware Rd	ENMORE	2042 76668903130 GOLDEN BARLEY UNIT TRUST
TRN0031841	26/08/2016 Newtown CTC	14/02/2017 291 King St	NEWTOWN	2042 65614396851 NEWTOWN SMOKE ZONE PTY LTD
TRN0031878	30/08/2016 Corridor	30/08/2016 153a King St	NEWTOWN	2042 35607099810 YOUNGER & YOUNGER PTY LTD
TRN0031973	13/09/2016 7-11 ashfield/ Tanhri pty ltd	23/05/2011 hume highway	ASHFIELD	2131 34147657707 TANHRI PTY LTD
TRN0031973	13/09/2016 tanhri pty ltd/7-11 ashfield	23/05/2011 hume highway	ASHFIELD	2131 34147657707 TANHRI PTY LTD
TRN0031973	13/09/2016 TANHRI PTY LTD	24/01/2014 132 Liverpool Rd	ASHFIELD	2131 34147657707 TANHRI PTY LTD
TRN0031973	13/09/2016 7 eleven ashfield	7/11/2023 132 Liverpool Rd	ASHFIELD	2131 34147657707 TANHRI PTY LTD
TRN0032036	23/09/2016 Everest Discount Pty.Ltd.	23/09/2016 264 Wardell Rd	MARRICKVILLE	2204 43613255824 EVEREST DISCOUNT PTY. LTD.
TRN0032074	1/10/2016 Sydney Park Hotel	1/10/2016 631 King St	NEWTOWN	2042 37843432018 The Trustee for SPH Trading Unit Trust
TRN0032159	16/10/2016 Om Grocery	16/10/2016 26 Hercules Street	ASHFIELD	2131 14635649591 OM SHRESTHA
TRN0032161	17/10/2016 Creek and Cella	17/10/2016 54 Norton St	LEICHHARDT	2040 63069330654 CHALKY WHITE PTY LTD
TRN0032264	31/10/2016 Romeos Supa IGA Summer Hill	21/09/2022 Shop 5	SUMMER HILL	2130 11807806833 Romeo NSW Investments Pty Ltd & The Trustee for Romeo NSW Holding Trust
TRN0032276	2/11/2016 Mullens cafe	2/11/2016 135 Mullens St	ROZELLE	2039 NULL MAPLELEAF (AUST) PTY LTD
TRN0032318	8/11/2016 Foodworld	8/11/2016 520 Parramatta Rd	PETERSHAM	2049 36895061603 P XIA & Z ZHAO
TRN0032400	25/11/2016 Wine & Co. Pty Ltd	25/11/2016 209a Marion Street	LEICHHARDT	2040 41201690419 The Trustee for Wine & Co Trading Trust
TRN0032434	1/12/2016 D' Munchies	1/12/2016 170 King St	NEWTOWN	2042 NULL D' MUNCHIES PTY LTD
TRN0032447	6/12/2016 Van Phu Groceries	6/12/2016 512 Marrickville Road	DULWICH HILL	2203 78566564115 THI HONG NGUYET NGUYEN
TRN0032468	10/12/2016 Seadeck International	30/05/2016 33 James Craig Road	ROZELLE	2039 15601596196 NEPTUNE HOSPITALITY PTY. LTD.
TRN0032468	10/12/2016 Seadeck	10/12/2016 33 James Craig Road	ROZELLE	2039 15601596196 NEPTUNE HOSPITALITY PTY. LTD.
TRN0033158	10/02/2017 Jacoby's Tiki Bar	10/02/2017 154 Enmore Rd	ENMORE	2042 81611111892 PALS-J PTY LIMITED
TRN0033255	16/02/2017 Smart dollar (W& F Group Pty Ltd)	16/02/2017 286-290 King St	NEWTOWN	2042 42612155898 W&F GROUP PTY LTD
TRN0033334	22/02/2017 4 Holborn street Croydon NSW 2132	22/02/2017 4 Holborn st	CROYDON	2132 89445245285 The Trustee for Avant! Group Trust
TRN0033831	23/03/2017 Cignall Newtown	13/09/2023 318a King St	NEWTOWN	2042 38142850726 Engmax Pty Ltd
TRN0034364	10/05/2017 Balmain Eymart	10/05/2017 Ground Floor 205 Darling Street	BALMAIN	2041 25718523284 NICHOLAS TRAN
TRN0034429	16/05/2017 Botany View Hotel	16/05/2017 597 King St	NEWTOWN	2042 86616276950 BOURKE ST PUB 4 PTY. LIMITED
TRN0034487	20/05/2017 Masagana Oriental Variety Store	20/05/2017 13 Charlotte St	ASHFIELD	2131 NULL MASAGANA ORIENTAL VARIETY STORE PTY LIMITED
TRN0034724	6/06/2017 Bald Face Stag Hotel	6/06/2017 Bald Faced Stag Hotel 343-345 Parramatta Rd	LEICHHARDT	2040 70154027228 ULLADULLA PROPERTY SERVICES PTY. LTD.
TRN0035177	14/07/2017 Mary's Newtown	14/07/2017 6 Mary St	NEWTOWN	2042 76152935898 Lola's Papers Pty Ltd
TRN0035454	10/08/2017 Albert Palais Events	10/08/2017 2 Catherine Street	LEICHHARDT	2040 72616768195 DEE VINE GROUP PTY. LTD.
TRN0035640	24/08/2017 bigwood	31/07/2023 193 Marrickville Rd	MARRICKVILLE	2204 35683855658 ELHAM BABASINI
TRN0035908	12/09/2017 White Cockatoo Hotel	12/09/2017 30 Terminus St	PETERSHAM	2049 88706682323 The Trustee for Petersham Pub Trading Unit Trust
TRN0035973	17/09/2017 Fruitarian Supermarket	17/09/2017 251 Liverpool Rd	ASHFIELD	2131 32620446960 FRUIT ALFA PTY LTD
TRN0036194	3/10/2017 IZMIR MARKET	3/10/2017 Shop 5 471 Marrickville Rd	DULWICH HILL	2203 87195291388 SEVIM KIRACI
TRN0036402	19/10/2017 Petersham Foodworld	19/10/2017 103 New Canterbury Rd	PETERSHAM	2049 33423038414 L WANG & Y WU
TRN0036500	26/10/2017 LABLD	26/10/2017 132 Illawarra Rd	MARRICKVILLE	2204 88619859675 LABELD PTY LTD
TRN0036642	6/11/2017 FoodWorks Enmore	6/11/2017 173a Enmore Rd	ENMORE	2042 NULL FOODWORKS ENMORE PTY LTD
TRN0036897	21/11/2017 Marrickville West Newsagency	21/11/2017 246 Wardell Rd	MARRICKVILLE	2204 NULL MARRICKVILLE WEST NEWSAGENCY PTY LTD
TRN0037001	24/11/2017 Native Rose	24/11/2017 68 Victoria Rd	ROZELLE	2039 26622134589 NATIVE ROSE HOTEL PTY LIMITED
TRN0037072	29/11/2017 Blacksheep Bar	29/11/2017 236 King St	NEWTOWN	2042 72419450408 The Trustee for the Black Sheep Unit Trust
TRN0037157	4/12/2017 Rising sun workshop	4/12/2017 1c Whateley St	NEWTOWN	2042 45166046733 ADHOC WORKSHOP CAFE PTY LIMITED
TRN0037373	15/12/2017 P&V Liquor Merchants	15/12/2017 64a Enmore Rd	NEWTOWN	2042 30618074472 P&V MERCHANTS PTY LTD
TRN0038329	16/02/2018 The Croydon Grocery	16/02/2018 Shop 1 8-10 The Strand	CROYDON	2132 62201188583 ANTONIOS HABIB
TRN0038351	17/02/2018 Hing sing asain grocery store	17/02/2018 87 Duntroon St	HURLSTONE PARK	2193 41624074175 WING SING PTY LTD
TRN0038954	23/03/2018 #SHISHAHUB	23/03/2018 155 Georges River Rd	CROYDON PARK	2133 19901136326 THERESA YOUSSEF
TRN0039022	27/03/2018 charlie's shisha hire	27/03/2018 U 16 324b Marrickville Rd	MARRICKVILLE	2204 NULL CHARLIE'S SHISHA HIRE PTY LTD
TRN0039509	27/04/2018 Misty's	3/11/2018 70 Enmore Rd	NEWTOWN	2042 NULL RMV & CO PTY LTD
TRN0039648	3/05/2018 Jonnee Pty Ltd	3/05/2018 158 Salisbury Road	CAMPERDOWN	2050 11601337777 JONNEE PTY LTD
TRN0039710	7/05/2018 B B Convenience	7/05/2018 331 Illawarra Rd	MARRICKVILLE	2204 30916561201 PHUONG HUYNH
TRN0039776	11/05/2018 King of the Pack Marrickville	18/07/2023 191 Marrickville Rd	MARRICKVILLE	2204 NULL JJ TOBACCO PTY LIMITED
TRN0039903	21/05/2018 Empty Glass Wine Cellar	21/05/2018 Shop A03 120 Terry St	ROZELLE	2039 80145802544 H.E.L.M.D PTY LTD
TRN0039962	24/05/2018 Huntsbury Hotel	24/05/2018 125 New Canterbury Rd	LEWISHAM	2049 45087667105 SALEH ENTERPRISES PTY LTD
TRN0040235	12/06/2018 Secret Garden Bar	12/06/2018 134a Enmore Rd	NEWTOWN	2042 53166668935 HARLEQUIN PTY LTD
TRN0041360	13/08/2018 7 Eleven Store Enmore	13/08/2018 22 Stanmore Rd	ENMORE	2042 NULL CHH GROUP PTY LTD
TRN0041633	31/08/2018 Westgate Licensed Post Office	31/08/2018 217 Parramatta Rd	ANNANDALE	2038 60944577561 Y GENG & C.M LEE
TRN0041814	11/09/2018 Nimbus Vapour	11/09/2018 239 Marrickville Rd	MARRICKVILLE	2204 72610788764 NIMBUS VAPOUR PTY. LTD.
TRN0041822	11/09/2018 Leadbelly	11/09/2018 42 King St	NEWTOWN	2042 38623652157 REBEL AND ROGUE MUSIC PTY LTD
TRN0042128	30/09/2018 7-Eleven 2229B	30/09/2018 25 Parramatta Rd	HABERFIELD	2045 97624166383 PARVEEN GROUP PTY LTD
TRN0042286	10/10/2018 Euro Garages Australia - Lewisham	23/11/2021 774 Parramatta Rd	LEWISHAM	2049 NULL EG Fuelco (Australia) Limited
TRN0042376	15/10/2018 Euro Garages Australia - Marrickville	2/05/2023 490 Illawarra Rd	MARRICKVILLE	2204 NULL EG Fuelco (Australia) Limited
TRN0042474	22/10/2018 Gurdy's	15/10/2018 349 King St	NEWTOWN	2042 7661791436 BAC HOSPITALITY PTY LTD
TRN0042474	22/10/2018 Slyfox Hotel	22/10/2018 199 Enmore Rd	ENMORE	2042 50628767831 SLV HOTEL PTY LTD
TRN0042750	8/11/2018 The Hideaway Bar Enmore	8/11/2018 156 Enmore Rd	ENMORE	2042 90773889506 L BURTON & D.D MCCLUER



TRN0042880 16/11/2018 Super Silvia darling st  
TRN0042928 19/11/2018 Vape Nation  
TRN0043010 23/11/2018 Balmain mixed business Pty Ltd  
TRN0043065 26/11/2018 The Duke  
TRN0043324 10/12/2018 Budget Petrol Petersham  
TRN0043343 11/12/2018 tsg newtown  
TRN0043561 24/12/2018 Crow Bar  
TRN0043717 5/01/2019 tobacco and cigarettes  
TRN0043881 15/01/2019 LIBERTY STORE  
TRN0043892 15/01/2019 The Tattoo Movement  
TRN0043975 20/01/2019 Versace lounge Balmain  
TRN0044146 29/01/2019 Boulevard takeaway  
TRN0044173 29/01/2019 7ELEVEN Croydon Park  
TRN0044248 3/02/2019 metro croydon park  
TRN0044501 19/02/2019 Vape Gear  
TRN0044610 27/02/2019 BIG W FOOD AND TOBACCO  
TRN0044610 27/02/2019 BIG W FOOD AND TOBACCO  
TRN0045115 26/03/2019 Budget Petrol Ashfield  
TRN0045405 9/04/2019 Jinshanlu Pty Ltd  
TRN0045840 3/05/2019 Annandale Friendly Grocer  
TRN0046379 29/05/2019 Lumex Group  
TRN0046429 31/05/2019 CAMELOT LOUNGE  
TRN0046514 5/06/2019 Tuan Yuan PTY LTD  
TRN0046664 13/06/2019 Kennard  
TRN0046714 15/06/2019 144 norton st  
TRN0046921 28/06/2019 7 eleven camperdown  
TRN0047159 10/07/2019 T & T Petersham tobacconist  
TRN0047294 17/07/2019 Norton Convenience  
TRN0047488 6/08/2019 Salisbury Hotel  
TRN0047872 21/08/2019 All Seasons Supermarket  
TRN0048046 2/09/2019 The Happy Herb Shop Newtown  
TRN0048382 24/09/2019 N/A  
TRN0048382 24/09/2019 N/A  
TRN0048382 24/09/2019 N/A  
TRN0048382 24/09/2019 N/A  
TRN0048382 24/09/2019 15 Lucy Steet  
TRN0048382 24/09/2019 Unit 12  
TRN0048582 8/10/2019 FoodWorks Rozelle  
TRN0048675 15/10/2019 Mumtys Tobacco & Vaporiser  
TRN0048772 21/10/2019 Norton St Asian Convenience &Asian Groceries Store  
TRN0048878 30/10/2019 Lidco  
TRN0049042 11/11/2019 Sarahs Lebanese cuisine  
TRN0049054 12/11/2019 Orange Dogs  
TRN0050107 3/02/2020 BWS Canterbury Drive  
TRN0050107 3/02/2020 BWS Leichhardt Marketplace Drive  
TRN0050107 3/02/2020 BWS Petersham  
TRN0050107 3/02/2020 BWS Ashfield  
TRN0050107 3/02/2020 BWS Canterbury  
TRN0050107 3/02/2020 BWS Balmain  
TRN0050107 3/02/2020 BWS Marrickville  
TRN0050107 3/02/2020 BWS Illawarra Rd  
TRN0050107 3/02/2020 BWS Leichhardt Marketplace  
TRN0050107 3/02/2020 Dan Murphy's Leichhardt  
TRN0050107 3/02/2020 BWS Marrickville Metro  
TRN0050107 3/02/2020 BWS Ashfield North  
TRN0050107 3/02/2020 BWS Newtown  
TRN0050111 3/02/2020 Corner Store  
TRN0050361 24/02/2020 VR CONVENIENCE SHOP  
TRN0050541 8/03/2020 Norton St Convenience Store  
TRN0050582 11/03/2020 LEICHHARDT TOBACCONIST  
TRN0050582 11/03/2020 LEICHHARDT TOBACCONIST  
TRN0050687 23/03/2020 Dulwich hill tobacconist  
TRN0050693 24/03/2020 EzyMart Sydenham Station  
TRN0050810 7/04/2020 Dresden  
TRN0050887 14/04/2020 Boozii  
TRN0051059 23/04/2020 All Phones Hospital  
TRN0051117 28/04/2020 Inner Vape Co  
TRN0051205 3/05/2020 Balmain East Liquor & Deli P-L  
TRN0051436 12/05/2020 105-109 Parramatta Rd, Camperdown NSW 2050  
TRN0051768 23/05/2020 The Oxford Tavern  
TRN0052301 10/06/2020 metro petroleum leichhardt  
TRN0052455 18/06/2020 METRO PETROLEUM HURLSTONE PARK  
TRN0052455 18/06/2020 METRO PETROLEUM HURLSTONE PARK  
TRN0052502 22/06/2020 The Big HotDog

16/11/2018 69-71 Darling St  
19/11/2018 Shop 264 Unwins Bridge Rd  
23/11/2018 71 Mullens St  
26/11/2018 148 Enmore Rd  
10/12/2018 204-208 New Canterbury Rd  
11/12/2018 339 King St  
24/12/2018 Bald Faced Stag Hotel  
5/01/2019 127 Victoria Rd  
6/10/2022 U 7 18-22 Clyde St  
15/01/2019 172 Enmore Rd  
20/01/2019 382 Darling Street  
29/01/2019 389-391 Balmain Road  
29/01/2019 45 Georges River Road  
3/02/2019 272-274 Georges River Road  
19/02/2019 203 Liverpool Road  
6/12/2021 319 ILLAWARRA RD  
6/12/2021 U 16 265-273 Illawarra Road  
26/03/2019 41-51 Elizabeth Street  
9/04/2019 11 Victoria Street  
3/05/2019 117 Johnston Street  
29/05/2019 Shop 13 1 Cooks Avenue  
31/05/2019 CAMELOT LOUNGE  
5/06/2019 U 1 3 Wood Street  
13/06/2019 606 Parramatta Road  
15/06/2019 144 Norton Street  
16/12/2022 198 Parramatta Road  
8/12/2022 80 Audley Street  
17/07/2019 122 Norton Street  
6/08/2019 118-120 Percival Road  
21/08/2019 266 Liverpool Road  
2/09/2019 347 King Street  
24/09/2019 276 Unwins Bridge Road  
19/07/2020 2 77 King St  
19/07/2020 3 77 King St  
19/07/2020 3 King St  
14/07/2021 15 LUCY ST  
17/10/2023 15 LUCY ST  
8/10/2019 710-712 Darling Street  
15/10/2019 160 Enmore Road  
21/10/2019 12 Norton Street  
30/10/2019 27 Brighton Avenue  
11/11/2019 165 Norton Street  
12/11/2019 9 Orange Grove Plaza  
6/02/2020 336 Canterbury Road  
6/02/2020 Shop 63 Cnr Marion St & Flood ST  
9/02/2020 276 Stanmore Road  
10/02/2020 Shop 55 260a Liverpool Road  
10/02/2020 Shop 2  
14/02/2020 263 Darling Street  
21/02/2020 Shop 2 463 Illawarra RD  
27/04/2021 SHOP 5 258-272 ILLAWARRA RD  
5/08/2022 Cnr Marion St & Flood ST  
8/08/2022 7 Darley Road  
2/05/2023 Marrickville Shopping Centre  
29/11/2023 202 PARRAMATTA RD  
13/02/2024 112 King Street  
3/02/2020 260 Unwins Bridge Road  
24/02/2020 U 6 301 Victoria Road  
8/03/2020 Shop 1 137 Norton Street  
4/11/2020 152 Norton Street  
4/11/2020 152 Norton Street  
5/10/2023 513 Marrickville Road  
24/03/2020 1 Railway Parade  
7/04/2020 419 King Street  
14/04/2020 13 Thompson Street  
23/04/2020 207 King Street  
24/03/2021 489 PARRAMATTA RD  
3/05/2020 60 DARLING ST  
12/05/2020 105-109 PARRAMATTA RD  
23/05/2020 1 NEW CANTERBURY RD  
5/10/2022 127-129 marion ST  
18/06/2020 1-11 CANTERBURY RD  
18/06/2020 11-13 CANTERBURY RD  
22/06/2020 UNIT 5 503-511 KING ST

BALMAIN EAST  
SYDENHAM  
BALMAIN  
ENMORE  
LEWISHAM  
NEWTOWN  
LEICHHARDT  
ROZELLE  
CROYDON PARK  
ENMORE  
BALMAIN  
LILYFIELD  
CROYDON PARK  
CROYDON PARK  
ASHFIELD  
MARRICKVILLE  
MARRICKVILLE  
ASHFIELD  
LEWISHAM  
ANNANDALE  
CANTERBURY  
MARRICKVILLE  
TEMPE  
PETERSHAM  
LEICHHARDT  
CAMPERDOWN  
PETERSHAM  
LEICHHARDT  
STANMORE  
ASHFIELD  
NEWTOWN  
SYDENHAM  
CANTERBURY  
CANTERBURY  
CANTERBURY  
ASHFIELD  
ASHFIELD  
ROZELLE  
ENMORE  
LEICHHARDT  
CROYDON PARK  
LILYFIELD  
CANTERBURY  
LEICHHARDT  
PETERSHAM  
ASHFIELD  
CANTERBURY  
BALMAIN  
MARRICKVILLE  
MARRICKVILLE  
LEICHHARDT  
LEICHHARDT  
DULWICH HILL  
SYDENHAM  
NEWTOWN  
MARRICKVILLE  
NEWTOWN  
LEICHHARDT  
BALMAIN EAST  
CAMPERDOWN  
PETERSHAM  
LEICHHARDT  
CANTERBURY  
HURLSTONE PARK  
NEWTOWN

2041 77396422827 CHAO BU  
2044 74626257716 CLOUD PRODUCTS PTY LTD  
2041 33629281214 BALMAIN MIXED BUSINESS PTY LTD  
2042 92626483350 DUKE OPERATIONS PTY LTD  
2049 48627185497 PETRELEO PTY LTD  
2042 20628957620 JF YUAN PTY LTD  
2040 21629310309 CROWBAR (NSW) PTY LTD  
2039 30629220882 ACT HOLDINGS PTY LTD  
2133 49626237796 RADIX GROUP PTY LTD  
2042 96621763988 THE TATTOO MOVEMENT ENMORE PTY. LIMITED  
2041 48513438132 D ELMERS & D ELMERS  
2040 NULL EAN & MONY PTY LTD  
2133 25630851384 GREWAL TRADING PTY LTD  
2133 89626252033 ST IRENE PEROLEUM PTY LTD  
2131 NULL CLOUD CHUCKERS PTY LTD  
2204 89462750822 NEEL LI  
2204 89462750822 NEEL LI  
2131 NULL HAV & SOKHA GROUP PTY LTD  
2049 81629643116 JINSHANLU PTY LTD  
2038 NULL KIMBERLY AND MAGGIE PTY LTD  
2193 68701885251 RAKESH JOSHI  
2204 92146337635 Global Circus Pty Ltd  
2044 NULL TUAN YUAN PTY LTD  
2049 88631195965 C WORLD PTY LTD  
2040 74720740884 The Trustee for Wei Yi Zhang Family Trust  
2050 84630579985 HAARR PTY LTD  
2049 4363948106 T&T TOBACCO PTY LIMITED  
2040 17800470165 JUBAIR MOHAMMED  
2048 38287377098 The Trustee for The Limerick Waterford Trust  
2131 20632832627 COLORFUL TRADING PTY LTD  
2042 86611350433 CC MAVOCADO PTY LTD  
2044 45979302653 MAXIM GROSS  
2133 45979302653 MAXIM GROSS  
2193 45979302653 MAXIM GROSS  
2193 45979302653 MAXIM GROSS  
2131 45979302653 MAXIM GROSS  
2131 45979302653 MAXIM GROSS  
2039 59631997389 ROZELLE FRESH PTY LTD  
2042 90633687993 MONTY'S TRADING PTY LTD  
2040 97850775100 RUSSELL SMITH  
2133 37637123641 TECMEGIN HOLDINGS PTY LTD  
2040 81991814938 ZAHRAA BEYDOUN  
2040 15631159576 XINYIZHONG PTY LTD  
2193 77159767843 ENDEAVOUR GROUP LIMITED  
2040 77159767843 ENDEAVOUR GROUP LIMITED  
2049 77159767843 ENDEAVOUR GROUP LIMITED  
2131 77159767843 ENDEAVOUR GROUP LIMITED  
2193 77159767843 ENDEAVOUR GROUP LIMITED  
2041 77159767843 ENDEAVOUR GROUP LIMITED  
2204 77159767843 ENDEAVOUR GROUP LIMITED  
2204 77159767843 ENDEAVOUR GROUP LIMITED  
2040 77159767843 ENDEAVOUR GROUP LIMITED  
2040 77159767843 ENDEAVOUR GROUP LIMITED  
2204 77159767843 ENDEAVOUR GROUP LIMITED  
2131 77159767843 ENDEAVOUR GROUP LIMITED  
2042 77159767843 ENDEAVOUR GROUP LIMITED  
2044 90364070648 SHAUN WILLIAM BETTRIDGE  
2204 NULL VICTORIA CONVI PTY LTD  
2040 37494990414 THANH TAM NGUYEN  
2040 NULL LEICHHARDT TOBACCONIST PTY LTD  
2040 NULL LEICHHARDT TOBACCONIST PTY LTD  
2203 94639522366 TN TOBACCO PTY LTD  
2044 45639519743 SYDENHAM GROCER PTY LTD  
2042 67168265049 DRESDEN OPTICS PTY. LTD.  
2204 31136472387 WATS ON EVENTS PTY LTD  
2042 NULL ALL PHONES HOSPITAL PTY LTD  
2040 21626249394 INNER VAPE CO PTY LTD  
2041 50618495837 BALMAIN EAST LIQUOR AND DELI PTY LTD  
2050 72991750994 MARGARET SOUID  
2049 34892217089 The Trustee for Oxford Tavern and Brewing Racket Unit Trust  
2040 9769242506 R R INTERNATIONAL PTY LTD  
2193 16612012272 DOUBLE EIGHT INVESTMENTS PTY LTD  
2193 16612012272 DOUBLE EIGHT INVESTMENTS PTY LTD  
2042 35639072567 S & S INVESTMENTS AUSTRALIA PTY LTD

TRN0052759 7/07/2020 Tobacco Market Pty Ltd  
TRN0052911 16/07/2020 SHOPGRAB Pty Ltd  
TRN0053037 21/07/2020 1 stop grocery  
TRN0053084 24/07/2020 metro petroleum marrickville  
TRN0053267 4/08/2020 Deshi Groceries  
TRN0053375 9/08/2020 NEWTOWN EXPRESS  
TRN0053542 19/08/2020 JADE PETROLEUM PTY LTD  
TRN0053566 20/08/2020 jayegroupau  
TRN0053715 31/08/2020 Metro Petroleum (Addison Rd Marrickville)  
TRN0053786 2/09/2020 Mistys  
TRN0054106 21/09/2020 village convenience evoke  
TRN0054464 13/10/2020 337 King st, newtown, 2042  
TRN0054991 12/11/2020 Lucky Store 68 PTY LTD  
TRN0056206 21/01/2021 Easilive supermarket  
TRN0056263 25/01/2021 Hook'U On  
TRN0056504 8/02/2021 FREECHOICE TOBACCONIST  
TRN0056673 15/02/2021 lemon garden  
TRN0056849 22/02/2021 P WHOLESALE HEAVEN  
TRN0056976 27/02/2021 iga stanmore  
TRN0057354 26/03/2021 Metro Heberfield  
TRN0057815 30/04/2021 Burger Bros  
TRN0057874 5/05/2021 John Liquor Store and Tobacconist  
TRN0057957 12/05/2021 Voly - Leichardt  
TRN0057957 12/05/2021 Voly - Newtown  
TRN0058011 18/05/2021 N Aya Groceries flowers and vegetables  
TRN0058110 25/05/2021 The place  
TRN0058208 1/06/2021 Shell Croydon  
TRN0058251 4/06/2021 Om Grocery  
TRN0058379 14/06/2021 The Cuban Room  
TRN0058418 17/06/2021 Bottlemart Canterbury  
TRN0058443 19/06/2021 ShishaEspresso  
TRN0058770 12/07/2021 6-1EN Supermarket  
TRN0058981 17/05/2023 NEWTOWN EXPRESS  
TRN0059240 17/08/2021 Geesey Go  
TRN0059364 30/08/2021 Bp Croydon Park  
TRN0059674 24/09/2021 Tama Pty Ltd  
TRN0059708 28/09/2021 Chemist Warehouse Newtown NSW  
TRN0059727 28/09/2021 Chemist Warehouse Balmain Darling St  
TRN0059793 28/09/2021 Chemist Warehouse Leichardt  
TRN0059794 28/09/2021 Chemist Warehouse Ashfield  
TRN0059794 28/09/2021 Chemist Warehouse Marrickville  
TRN0059929 4/10/2021 The Louis Hotel  
TRN0060002 6/10/2021 Zi Zhen Qiu  
TRN0060009 6/10/2021 Pharmacy Online Leichardt  
TRN0060058 7/10/2021 DME LIBERTY PTY LTD T/A NEWTOWN PHARMACY  
TRN0060327 18/10/2021 Sessions Leichardt  
TRN0060420 23/10/2021 Australian Vape Exchange warehouse  
TRN0060537 1/11/2021 XIL CONVENIENCE  
TRN0060980 2/12/2021 IGA XPRESS ROZELLE  
TRN0061186 14/12/2021 IGA LILYFIELD  
TRN0061708 27/01/2022 Leichardt Smokes  
TRN0062322 14/03/2022 FoodWorks - Enmore  
TRN0062332 14/03/2022 Fords Discount Pharmacy  
TRN0062403 20/03/2022 Anthastet PTY LTD  
TRN0063010 6/05/2022 Fast mart convenience store  
TRN0063162 20/05/2022 Summer Hill Tobacco  
TRN0063469 15/06/2022 SHISH CARWASH PTY LTD  
TRN0063535 20/06/2022 Gooday Mart  
TRN0063642 27/06/2022 BP Haberfield  
TRN0063702 30/06/2022 Amami Mart  
TRN0063800 7/07/2022 TSG BALMAIN  
TRN0064185 29/07/2022 TERRYWHITE CHEMMART MARRICKVILLE  
TRN0064251 2/08/2022 121 Georges River rd  
TRN0064252 2/08/2022 Marrickville Pharmacy Pty Ltd  
TRN0064327 5/08/2022 Santos Centre Pharmacy  
TRN0064455 12/08/2022 2 Amigos Smoking  
TRN0064692 30/08/2022 Abdallah AlQudah  
TRN0064695 30/08/2022 Abdallah AlQudah  
TRN0064778 5/09/2022 Tobacco Town  
TRN0064947 15/09/2022 Priceline Canterbury  
TRN0064950 15/09/2022 Freechoice Ashfield  
TRN0064969 15/09/2022 IGA EVERYDAY ENMORE  
TRN0065028 20/09/2022 200 king tobacconist  
TRN0065122 26/09/2022 Eymart Marickville

7/07/2020 487 PARRAMATTA RD  
16/07/2020 HAMPTON COURT 40 WEBB ST  
21/07/2020 76 ENMORE RD  
24/07/2020 379 ENMORE RD  
4/08/2020 5 STATION ST  
9/08/2020 278 617 KING ST  
19/08/2020 274-278 GEORGES RIVER RD  
20/08/2020 UNIT 41 1-17 ALICE ST  
31/08/2020 93-99 ADDISON RD  
2/09/2020 70 ENMORE RD  
21/09/2022 village convenience evoke  
13/10/2020 337 KING ST  
12/11/2020 115 GEORGES RIVER RD  
21/01/2021 SHOP 1 96 PARRAMATTA RD  
25/01/2021 UNIT 4 106 NORTON ST  
8/02/2021 366 ILLAWARRA RD  
15/02/2021 395 ILLAWARRA RD  
22/02/2021 615 DARLING ST  
27/02/2021 UNIT 18 2 HOLT ST  
26/03/2021 163-165 PARRAMATTA RD  
30/04/2021 UNIT 2 142-148 MARRICKVILLE RD  
5/05/2021 UNIT 136 85 REYNOLDS ST  
31/01/2022 455-457 PARRAMATTA RD  
31/01/2022 104 KING ST  
18/05/2021 11 THE STRAND  
25/05/2021 UNIT 404 1 MARKHAM PL  
2/11/2021 418 LIVERPOOL RD  
4/06/2021 3 HERCULES ST  
14/06/2021 191 KING ST  
17/06/2021 171-173 CANTERBURY RD  
19/06/2021 92 ENMORE RD  
12/07/2021 126 PERCIVAL RD  
17/05/2023 617 KINGS ST  
17/08/2021 1-19 BODOTH ST  
30/08/2021 236-240 GEORGES RIVER RD  
24/09/2021 197 KING ST  
28/09/2021 250 KING ST  
28/09/2021 293 Darling St  
28/09/2021 111 NORTON ST  
28/09/2021 268-270 LIVERPOOL RD  
28/09/2021 SHOP 3 258-272 ILLAWARRA RD  
4/10/2021 794 PARRAMATTA RD  
6/10/2021 325 PARRAMATTA RD  
6/10/2021 26 NORTON ST  
7/10/2021 335 KING ST  
18/10/2021 UNIT 1 137 NORTON ST  
23/10/2021 54 RAPER ST  
1/11/2021 30 ETON ST  
2/12/2021 649 DARLING ST  
14/12/2021 402 CATHERINE ST  
27/01/2022 145A MARION ST  
14/03/2022 173 ENMORE RD  
14/03/2022 247 KING ST  
20/03/2022 99 Addison Rd  
6/05/2022 UNIT 14 96-106 DUNTRON ST  
3/08/2022 9 LACEY ST  
15/06/2022 718-722 PARRAMATTA RD  
1/08/2023 22 HERCULES ST  
2/08/2022 95-97 RAMSAY ST  
30/06/2022 16 NORTON ST  
31/08/2023 285 DARLING ST  
29/07/2022 280 MARRICKVILLE RD  
2/08/2022 121 GEORGES RIVER RD  
2/08/2022 Marrickville Metro Shopping Centre  
5/08/2022 44 LACEY ST  
24/02/2023 153 ENMORE RD  
30/08/2022 87 ENMORE RD  
30/08/2022 375 ENMORE RD  
5/09/2022 293 LIVERPOOL RD  
15/09/2022 26 CHARLES ST  
15/09/2022 Freechoice Ashfield mall  
15/09/2022 191-193 ENMORE RD  
20/09/2022 200 KING ST  
24/04/2023 219 MARRICKVILLE RD

LEICHHARDT  
CROYDON  
NEWTOWN  
MARRICKVILLE  
ASHFIELD  
NEWTOWN  
CROYDON PARK  
NEWTOWN  
MARRICKVILLE  
LEWISHAM  
NEWTOWN  
CROYDON PARK  
CAMPERDOWN  
LEICHHARDT  
MARRICKVILLE  
MARRICKVILLE  
ROZELLE  
STANMORE  
HABERFIELD  
MARRICKVILLE  
BALMAIN  
LEICHHARDT  
NEWTOWN  
CROYDON  
ASHFIELD  
CROYDON  
ASHFIELD  
NEWTOWN  
CANTERBURY  
NEWTOWN  
STANMORE  
NEWTOWN  
ANNANDALE  
CROYDON PARK  
NEWTOWN  
NEWTOWN  
BALMAIN  
LEICHHARDT  
ASHFIELD  
MARRICKVILLE  
LEWISHAM  
LEICHHARDT  
LEICHHARDT  
NEWTOWN  
LEICHHARDT  
NEWTOWN  
CAMPERDOWN  
ROZELLE  
LILYFIELD  
LEICHHARDT  
ENMORE  
NEWTOWN  
MARRICKVILLE  
HURSTON PARK  
SUMMER HILL  
CROYDON  
ASHFIELD  
HABERFIELD  
LEICHHARDT  
BALMAIN  
MARRICKVILLE  
CROYDON PARK  
MARRICKVILLE  
SUMMER HILL  
ENMORE  
NEWTOWN  
MARRICKVILLE  
ASHFIELD  
CANTERBURY  
ASHFIELD  
ENMORE  
NEWTOWN  
MARRICKVILLE

2040 85641434282 TOBACCO MARKETS PTY LTD  
2132 89630823737 SHOPGRAB PTY LTD  
2042 70140799172 TONY TOMA  
2204 72169513660 WNR AUSTRALIA PTY LTD  
2131 33949256135 SHAHIDUZZAMAN KHAN  
2042 49639663504 AUSTRALIA ENTERPRISES ORG PTY LTD  
2133 96633422616 JADE PETROLEUM PTY LTD  
2042 40858948569 JACOB YOUSSEF ELALI  
2204 58642469805 LEGEND STAR INVESTMENTS PTY LTD  
2042 74549335785 S NGUYEN & M.T TRAN  
2049 33611968775 VILLAGE CONVENIENCE EVOKE PTY LTD  
2042 20912487212 MOHAMMADKAZEM PAPAN  
2133 45643999928 LUCKY STORE 68 PTY LTD  
2050 54633380702 EASILIVE WELLNESS PTY LTD  
2040 45487360066 TYLER JAMES DUROUX  
2204 NULL J&K COMPANY PTY LTD  
2042 57630546520 ABBYAR GROUP PTY LTD  
2039 73645926521 AGSS PTY LTD  
2048 98645948189 TKS TESQURO PTY. LTD.  
2045 24646228873 MAHANTTAM PTY LTD  
2204 32642071967 THE SPECIALISTS GROUP PTY LTD  
2041 99177855393 TASLIM IQBAL MERCHANT  
2040 17648899450 MILKO GROCERY PTY LTD  
2042 17648899450 MILKO GROCERY PTY LTD  
2132 97635587405 N AYA GROCERIES PTY LTD  
2131 40872872027 LEI QIU  
2132 26628286135 NPG RETAIL PTY LTD  
2131 40685744126 The Trustee for SHRESTHA TRADING TRUST  
2042 57928710053 SOUNYA ZAITER  
2193 44632388829 TREE TRIANGLE PTY LTD  
2042 29615649397 TASTE OF TURKEY PTY. LTD.  
2048 95648457934 AHZ PTY LTD  
2042 58630160511 AUSTRALASIA ENTERPRISES GROUP PTY LTD  
2038 16652234912 GEEZY GO PTY LTD  
2133 65651427213 KABCORP PETROLEUM PTY LTD  
2042 67603865229 TAMA PTY. LTD.  
2042 84807684326 S Narula & J.Megally  
2041 90302057949 PETER CHARLES ABRAHAM  
2040 66182095433 MARCELLO VERROCCHI & P. BOUANTOUN  
2131 32213790337 MARIO VERROCCHI & A. BOUANTOUN  
2204 32213790337 MARIO VERROCCHI & A. BOUANTOUN  
2049 27609759079 A-NU HOTEL GROUP PTY LTD  
2040 26452313214 ZI ZHEN QIU  
2040 47752756893 ANTHONY RONALD GASCOIGNE  
2042 52164576247 DME LIBERTY PTY LTD  
2040 66653187761 LEBLAND PTY LTD  
2042 76512918658 KNIGHT WILLIAM HUTCHINGS  
2050 65188927109 JIA SHU LIN  
2039 23654319516 PIANMA PTY LTD  
2040 NULL MOON STAR ASSOCIATES PTY LTD  
2040 45783519518 The Trustee for Macaw Group Unit Trust  
2042 56604501322 LIKEE PTY LTD  
NEWTOWN  
2204 52640541082 TOMORROW'S HEALTH PTY LTD  
MARRICKVILLE  
2204 89657330124 ANTHASTER PTY LTD  
2193 46393218209 MOHAMMED SULIMAN  
2130 72658065608 FCSSL CORPORATION PTY LTD  
2132 14657515752 SHISH CARWASH PTY LTD  
2131 93658648983 GOODAY HURSTVILLE PTY LIMITED  
2045 57651519989 QUALITY FUELS CO. PTY LIMITED  
2040 31655492443 LITTLE GROUP AUSTRALIA PTY LTD  
2041 19655108811 TSG BALMAIN PTY LTD  
2204 87143103628 MARRICKVILLE DISCOUNT CHEMIST PTY LTD  
2133 41030575408 LAWRENCE NGUYEN  
2204 37643860422 MARRICKVILLE PHARMACY PTY LTD  
2130 73824509802 KEVIN SANTOS  
2042 85061429785 ABSOLUTE SYSTEMS PTY. LIMITED  
2042 15656391034 DIGITNATION PTY LTD  
2204 55643792527 JORDANIAN BOYS PTY LTD  
2131 67657480334 TOBACCO TOWN ASHFIELD PTY LTD  
2193 49627946918 PHARMASOCIETY PTY LTD  
2131 8565892025 DAZZLING HORIZON PTY LTD  
2042 59658052147 MAA MELDI PTY LTD  
2042 20642924865 SCISSOR GROUP PTY LTD  
2204 24661312607 MHBN GROUP PTY LTD

TRN0065357	12/10/2022 Papa joe and co.	12/10/2022 196 DARLING ST	BALMAIN	2041 70661585422 S&L BALMAIN PTY LTD
TRN0065564	26/10/2022 Booth Street Newsagency	26/10/2022 16 BOOTH ST	ANNANDALE	2038 81658464174 BOOTH NEWS PTY LTD
TRN0065702	5/11/2022 Tobacconist On King St	16/01/2024 512 KING ST	NEWTOWN	2042 41658174899 THE SMOKER'S PARADISE PTY LTD
TRN0065868	17/11/2022 Terrywhitechemmart Dulwich Hill	17/11/2022 493 MARRICKVILLE RD	DULWICH HILL	2203 49652675333 ST MARY PHARMACEUTICALS PTY LTD
TRN0066316	13/12/2022 TSG Ashfield	13/12/2022 263B LIVERPOOL RD	ASHFIELD	2131 27657207184 TSG ASHFIELD PTY LTD
TRN0066390	19/12/2022 EzyMart Rozelle	19/12/2022 584 Darling ST	ROZELLE	2039 86664215105 MHZZ PTY LTD
TRN0066734	16/01/2023 Family Mart Newtown	16/01/2023 SHOP 3 206-208 KING ST	NEWTOWN	2042 70649774461 NEWTOWN OPERATIONS PTY LTD
TRN0066770	17/01/2023 Balmain Tobacconist	14/09/2023 306 DARLING ST	BALMAIN	2041 76630025311 CRAB GENERAL PTY LTD
TRN0067201	7/02/2023 dailyy shop	7/02/2023 UNIT 55 1 BROWN ST	ASHFIELD	2131 18657815033 DAILY SHOP PTY LTD
TRN0067213	8/02/2023 METRO PETROLEUM ROZELLE	8/02/2023 127 VICTORIA RD	ROZELLE	2039 28272012121 The Trustee for JAZPA UNIT TRUST
TRN0067216	8/02/2023 Pharmacy 4 Less Marrickville Metro	8/02/2023 Marrickville Metro	MARRICKVILLE	2204 78641047065 GINDY HEALTHCARE PTY LTD
TRN0067222	8/02/2023 sky market	10/08/2023 292 KING ST	NEWTOWN	2042 59660978763 ATISH RESTAURANT PTY LTD
TRN0067539	1/03/2023 Mayfair Fresh	1/03/2023 302 STANMORE RD	PETERSHAM	2049 62661316892 ARTAMIN PTY LTD
TRN0067628	5/03/2023 Missony Restaurant	1/03/2023 111 KING ST	NEWTOWN	2042 61657335754 AUSTRALIA STAR FOOD SERVICES PTY LTD
TRN0067727	9/03/2023 Lu chef	9/03/2023 900 PRINCES HWY	TEMPE	2044 89893018216 ASHLEY BIADY
TRN0067733	9/03/2023 COLES EXPRESS ANNANDALE	6/04/2023 124-126 JOHNSTON ST	ANNANDALE	2038 96662372027 VIVA ENERGY RETAIL PTY LTD
TRN0067733	9/03/2023 COLES EXPRESS STANMORE	11/04/2023 308 PARRAMATTA RD	STANMORE	2048 96662372027 VIVA ENERGY RETAIL PTY LTD
TRN0068042	29/03/2023 SSL GIFT PTY LTD	3/10/2023 8A LACKEY ST	SUMMER HILL	2130 96660256744 SSL GIFTS PTY LTD
TRN0068100	4/04/2023 Leichhardt Chemist	4/04/2023 Leichhardt Chemist	LEICHHARDT	2040 36615485302 NSM CHEMISTS PTY LTD
TRN0068345	21/04/2023 EZYMART STANMORE	21/04/2023 SHOP 2 2-6 BRIDGE RD	STANMORE	2048 38660889574 YUEYI PTY LTD
TRN0068773	18/05/2023 Blooms the Chemist Marrickville	18/05/2023 251 MARRICKVILLE RD	MARRICKVILLE	2204 41537944721 A IOANNOU & P J MARKOS & K C NGUYEN & T SIDGREAVES
TRN0068787	19/05/2023 Ashfield veggies & grocery stores	19/05/2023 10 CHARLOTTE ST	ASHFIELD	2131 32656598528 SHREE KM PTY LTD
TRN0068817	22/05/2023 Lilyfield corner shop	22/05/2023 67 PERRY ST	LILYFIELD	2040 53842967236 XUN WANG
TRN0068912	26/05/2023 Tobacco Vapes Mart	26/05/2023 263F LIVERPOOL RD	ASHFIELD	2131 21200896551 The Trustee for Ararat & Masis
TRN0068912	26/05/2023 Tobacco Vapes Mart	24/10/2023 263F LIVERPOOL RD	ASHFIELD	2131 21200896551 The Trustee for Ararat & Masis
TRN0069057	6/06/2023 Croydon Village Pharmacy	28/08/2011 18 THE STRAND	CROYDON	2132 99657825494 The trustee for Croydon Pharmacy Trust
TRN0069065	6/06/2023 Blooms the Chemist Leichhardt	1/05/2002 SHOP 46 122-138 FLOOD ST	LEICHHARDT	2040 53583193939 ASCENDA PHARMACY PTY LTD & N GIORDANO & TOLPAZ PTY LTD
TRN0069280	22/06/2023 Your Chemist Shop	1/07/2023 302 OLD CANTERBURY RD	ASHFIELD	2131 87638810787 HURSTSTONE PARK PHARMACY PTY LTD
TRN0069393	2/07/2023 Stanmore Pharmacy	10/05/2010 UNIT 12 140 PERCIVAL RD	STANMORE	2048 40736498353 SARAH MORGAN
TRN0069454	5/07/2023 Metro Petroleum Tempe	14/07/2023 531 PRINCES HWY	TEMPE	2044 24667713260 LAXMI PETROLEUM PTY LTD
TRN0069615	15/07/2023 business address	20/07/2023 32 HARNETT AV	MARRICKVILLE	2204 48241952052 JOEY TAOUK
TRN0069674	19/07/2023 Cincotta Chemist Enmore	19/09/2014 134-146 ENMORE RD	ENMORE	2042 74394882340 SAMER MEGALLI
TRN0069968	8/08/2023 7 Eleven Croydon park	8/08/2023 343 GEORGES RIVER RD	CROYDON PARK	2133 46665250564 BLESSINGS ALWAYS PTY LTD
TRN0070226	22/08/2023 Kings St Newsagency	25/09/2023 Shop 2 503-511 King St	NEWTOWN	2042 76668096240 PURPLE EAM PTY LTD
TRN0070403	4/09/2023 My Choice Mart	1/09/2023 189 ENMORE RD	ENMORE	2042 95670031302 WADEC ENTERPRISE PTY LTD
TRN0070478	8/09/2023 Friendly Grocer Lilyfield	1/10/2023 356 CATHERINE ST	LILYFIELD	2040 37670703438 KRUSHNA GROUP PTY LTD
TRN0070505	10/09/2023 Only Drinks Bartending	15/09/2023 1 WYCHBURY AV	CROYDON	2132 17471186832 ANTHONY CHAHIN
TRN0070611	14/09/2023 Habberfield Local Grocer Pty Ltd	22/09/2022 98 RAMSAY ST	HABERFIELD	2045 27664465669 HABERFIELD LOCAL GROCER PTY LTD
TRN0070643	15/09/2023 Ashfield tobacco & vape	24/06/2023 16A HERCULES ST	ASHFIELD	2131 97667743606 TCK CO PTY LTD
TRN0070818	28/09/2023 AMG TOBACCONIST CANTERBURY PTY LTD	1/09/2023 187 CANTERBURY RD	CANTERBURY	2193 65667357977 AMG TOBACCONIST CANTERBURY PTY LTD
TRN0071001	12/10/2023 Newtown Tobacconist	20/11/2023 371 KING ST	NEWTOWN	2042 62069612945 ZIA NASRALLAH
TRN0071048	16/10/2023 Sydenham Railway kiosk & Sydenham newsagency	19/12/2022 1 GLEESON AV	SYDENHAM	2044 50226639702 THI LAM HOA DONG
TRN0071096	18/10/2023 Priceline Pharmacy Ashfield	1/04/2020 SHOP 73 260A LIVERPOOL RD	ASHFIELD	2131 57635101576 ASHFIELD PHARMACY PTY LTD
TRN0071144	22/10/2023 Redfern Convenience Store ( Newtown)	31/08/2023 137 KING ST	NEWTOWN	2042 33143621769 The Trustee for Newtown King Street Trust
TRN0071348	2/11/2023 FAST IMART NEWTOWN	1/07/2013 324A KING ST	NEWTOWN	2042 48165753159 EZYMART 324A KING ST NEWTOWN PTY LTD
TRN0071500	10/11/2023 BALMAIN COMPOUNDING PHARMACY	1/07/2017 298 DARLING ST	BALMAIN	2041 75615283899 WELLNESS PHARMACY PLUS PTY LTD
TRN0071513	10/11/2023 Pharmacy4less Marrickville road	25/10/2022 199 MARRICKVILLE RD	MARRICKVILLE	2204 72657334551 MARRICKVILLE PHARMA PTY LTD
TRN0071688	22/11/2023 Rozelle Village Pharmacy	22/11/2023 652 DARLING ST	ROZELLE	2039 73165667854 ROZELLE PHARMACY PTY LTD
TRN0071901	7/12/2023 VINAPHARM CHEMIST	1/10/1985 306 ILLAWARRA RD	MARRICKVILLE	2204 22451858721 NGOC LUAT NGUYEN
TRN0071983	14/12/2023 Ctc Marrickville	15/12/2023 20 SMIDMORE ST	MARRICKVILLE	2204 25673014250 MARRICKVILLE METRO TOBACCONIST PTY LTD
TRN0072011	15/12/2023 1st choice tobacconist	1/02/2024 67 GEORGES RIVER RD	CROYDON PARK	2133 69323174539 SAFWAN ALUMASH
TRN0072071	20/12/2023 Prime petersham	20/12/2023 2-10 CRYSTAL ST	PETERSHAM	2049 11672883000 KGN FUELS PTY LTD
TRN0072610	2/02/2024 Tobacco Candy Mart	15/12/2023 UNIT 2 564 MARRICKVILLE RD	DULWICH HILL	2203 34672922404 TOBACCO CANDY MART PTY LTD
TRN0072996	26/02/2024 Balmain Community Pharmacy	1/10/2017 273 DARLING ST	BALMAIN	2041 29548305901 C DIAMANTIS & DIAMANTIS GROUP @ BALMAIN PTY LTD
TRN9900075	9/10/2009 BWS	112 King Street	NEWTOWN	2042 88000014675 Woolworths Limited
TRN9900075	9/10/2009 BWS	336 Canterbury Road	CANTERBURY	2193 88000014675 Woolworths Limited
TRN9900075	9/10/2009 BWS	Cnr Marion St & Flood St	Leichhardt	2040 88000014675 Woolworths Limited
TRN9900075	9/10/2009 WOOLWORTHS	276 Darling Street	BALMAIN	2041 88000014675 Woolworths Limited
TRN9900075	9/10/2009 WOOLWORTHS	CNR KNOX & NORTON STREETS	ASHFIELD	2131 88000014675 Woolworths Limited
TRN9900075	9/10/2009 WOOLWORTHS	Marrickville Shopping Centre	MARRICKVILLE	2204 88000014675 Woolworths Limited
TRN9900075	9/10/2009 WOOLWORTHS	Marrickville Shopping Centre, 34-36 Victoria Road	MARRICKVILLE	2204 88000014675 Woolworths Limited
TRN9900075	9/10/2009 BWS	27/01/2012 263 Darling St	BALMAIN	2041 88000014675 Woolworths Limited
TRN9900075	9/10/2009 BWS	26/09/2013 34 Victoria Road	MARRICKVILLE	2204 88000014675 Woolworths Limited
TRN9900075	9/10/2009 BWS	26/09/2013 Cnr Marion St & Flood St	Leichhardt	2040 88000014675 Woolworths Limited
TRN9900075	9/10/2009 BWS	3/12/2014 260a Liverpool Road	ASHFIELD	2131 88000014675 Woolworths Limited
TRN9900075	9/10/2009 BWS	3/12/2014 463 Illawarra Road & Cnr Renwick Street	MARRICKVILLE	2204 88000014675 Woolworths Limited
TRN9900075	9/10/2009 BWS	3/12/2014 BWS 463 Illawarra Road & Cnr Renwick Street	MARRICKVILLE	2204 88000014675 Woolworths Limited
TRN9900075	9/10/2009 BWS	3/12/2014 Cnr Knox & Norton Street	ASHFIELD	2131 88000014675 Woolworths Limited
TRN9900075	9/10/2009 WOOLWORTHS PETROL	3/12/2014 490 Illawarra Road (Cnr Hill Street)	MARRICKVILLE	2204 88000014675 Woolworths Limited
TRN9900075	9/10/2009 WOOLWORTHS PETROL	5/12/2014 762-774 Parramatta Rd	LEWISHAM	2049 88000014675 Woolworths Limited
TRN9900075	9/10/2009 WOOLWORTHS PETROL	5/12/2014 774 Parramatta Rd (Cnr Carrington St)	LEWISHAM	2049 88000014675 Woolworths Limited
TRN9900075	9/10/2009 BWS - Beer Wine Spirits	16/11/2015 276-282 Stanmore Road	PETERSHAM	2049 88000014675 Woolworths Limited
TRN9900075	9/10/2009 Woolworths Canterbury	16/09/2016 2a Charles St	CANTERBURY	2193 88000014675 Woolworths Limited
TRN9900075	9/10/2009 BWS	10/01/2017 2a Charles St	CANTERBURY	2193 88000014675 Woolworths Limited

TRN9900075	9/10/2009 Dan Murphy's	10/01/2017 127 Norton Street	LEICHHARDT	2040 88000014675 Woolworths Limited
TRN9900075	9/10/2009 Dan Murphy's	10/01/2017 7 Darley Rd	LEICHHARDT	2040 88000014675 Woolworths Limited
TRN9900075	9/10/2009 WOOLWORTHS METRO	28/08/2019 605 Darling Street	ROZELLE	2039 88000014675 Woolworths Limited
TRN9900075	9/10/2009 WOOLWORTHS	5/08/2022 CNR MARION & FLOOD STREETS	LEICHHARDT	2040 88000014675 Woolworths Limited
TRN9900075	9/10/2009 Illawarra Rd Metro	24/04/2023 258-272 ILLAWARRA RD	MARRICKVILLE	2204 88000014675 Woolworths Limited
TRN9900075	9/10/2009 WOOLWORTHS	2/05/2023 463 Illawarra Road	MARRICKVILLE	2204 88000014675 Woolworths Limited
TRN9900075	9/10/2009 Woolworths Ashfield North Supermarket	17/11/2023 WOOLWORTHS ASHFIELD NORTH SUPERMARKET	ASHFIELD	2131 88000014675 Woolworths Limited
TRN9900075	9/10/2009 WOOLWORTHS	22/11/2023 204 PARRAMATTA RD	ASHFIELD	2131 88000014675 Woolworths Limited
TRN9900075	9/10/2009 Woolworths Ashfield North	29/11/2023 WOOLWORTHS ASHFIELD NORTH SUPERMARKET	ASHFIELD	2131 88000014675 Woolworths Limited
TRN9900120	14/10/2009 Cigarettes Tobacco Cigars (CTC) Marrickville	Shop 77 Marrickville Metro Shopping Centre,34 Victoria Road	Marrickville	2204 40080500974 GEOSAL Pty Ltd
TRN9900144	15/10/2009 Cigarettes Tobacco Cigars (CTC) Roselands	24 Challis Ave	Dulwich Hill	2203 35100192845 HodHod Pty Ltd
		NULL		
		NULL		

**Item No:** C0424(1) Item 22  
**Subject:** MITIGATING ABANDONED SHOPPING TROLLEYS - MARRICKVILLE METRO  
**Prepared By:** Michael Davies - Parking & Rangers Services Manager  
**Authorised By:** Simone Plummer - Director Planning

## RECOMMENDATION

**That Council receive and note the report.**

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

- 2: Liveable, connected neighbourhoods and transport
- 4: Healthy, resilient and caring communities

## EXECUTIVE SUMMARY

Council officers have met with Marrickville Metro (Metro) management and have a fuller appreciation of the challenges and strategies employed by them to retain shopping trolleys within the Centre. The *Public Spaces (Unattended Property) Act 2021* does not provide effective enforcement options for the management of shopping trolleys. Metro and Council officers are continuing to collaborate on mitigating strategies.

## BACKGROUND

At the Council Meeting held on 5 March 2024, Council resolved the following in part:

2. *That Council officers meet with Marrickville Metro management to discuss strategies for reducing the amount of shopping trolleys left on streets surrounding Marrickville Metro.*
3. *That Council officers table a report back to the April Ordinary Council meeting with outcome of the meeting and strategies for mitigating the issue of abandoned shopping trolleys.*

This report responds to point 3.

## DISCUSSION

On 15 March 2024 Council Officers met with the Centre Manager, the Operations and Assistant Operations Managers from Marrickville Metro (Metro) to discuss their current operations and challenges relating to shopping trolleys.

### Existing controls

Trolleys are relatively expensive investments for retailers, especially in the numbers required to support peak shopping loads. Metro currently operates the 'CartControl' containment system with 4 of the 5 major retailers using this system (the other uses a coin release system).

The system locks wheels when they cross an electronic boundary (geofence), meaning that the trolleys must be dragged once outside that geofence. The map showing the approximate boundaries is attached. (*Attachment 1*). The system is tested daily by staff to ensure the system is working.

The major retailers also engage contractors to collect and return trolleys that are removed from the centre. This is not a collective contract, but is per retailer.

Retailer		
Supermarkets	3 external patrols daily	7 days a week between 9am -7pm
Major Fruit & Veg retailer	1 external patrol daily	7 days a week between 9am-7pm
Lifestyle Superstore	1 external patrol daily	7 days a week between 10-4pm

Metro also runs an internal 'WhatsApp' channel used by their staff and retailers for reporting any trolleys observed in the vicinity. The Metro has also provided storage for retailers to reduce the overall volume of trolleys circulating during off peak periods.

Despite these controls some users still intentionally remove trolleys from the centre and abandon them in the surrounding area.

## Compliance Actions Available

The Public Spaces (Unattended Property) Act 2021 (PSUP) was introduced on 1 November 2022. Councillors were provided with a briefing note in December 2022, followed by update reports in March and June 2023.

Under the Act, the trolley must be left in the same place for 7 days before Council can direct the operator to remove the trolleys within (an additional) 4 days. If the trolleys remain after this 11 day minimum period Council may take possession of the trolley and impose fines. Fines for Corporations are \$1320 for the first item and \$132 for each additional item. (*Infographic Attachment 2*).

If a trolley is abandoned in an unsafe location and creates a danger or obstruction then action within 3 hours is required under the legislation. In this event the Council officer moves the trolley to another location and calls the retailer (details are on the handle).

As the legislation is specific to an individual trolley, Council does not have any powers under PSUP if there is an ongoing rotation of trolleys in the same general vicinity. This means the legislation is not helpful when it comes to managing the more temporary nature of unattended property such as abandoned trolleys.

Council officers report there is a continuous turn over of trolleys rather than trolleys abandoned and stationary for long periods of time. That is the trolleys are being collected by the retailers but the number and frequency of trolleys being removed from the geofenced centre is ongoing.

There have been no fines issued against any of the Marrickville Metro retailers this financial year.

## Proactive Actions

During the meeting Council officers and Metro jointly resolved to hold further discussions which Metro Centre will facilitate and invite the relevant contract administrators from each of the Major retailers, in the spirit of collaboration to attempt to develop an improved program for offsite trolley collection.

Council gave an undertaking to contact the larger trolley collection contractors to obtain report data detailing collection times, the times between reporting and collection and hot spots to see if there are further opportunities. This is in progress.

Metro were open to the idea of adding Rangers to the WhatsApp group to assist in reporting trolleys identified offsite. In late March senior Ranger officers were added to the group to test the efficacy of this as a potential solution and as a trial. This assists Metro with additional eyes on the street to report stray trolleys. If successful it is intended that all patrolling officers could be added going forward.

Further education campaigns and additional signage are being promoted as possible solutions by Council and this will form the basis of future discussions with Metro.

## Conclusion

Metro and Council officers are working collaboratively on this topic and will continue to explore solutions. Due to the regulatory timeframes under PSUP there is little incentive to patrol more frequently. The real incentive is economic due to the cost of the trolley fleet and the need to have it available for peak shopping loads. A trial has commenced with Council officers providing additional information via the Metro staff Whats App group on stray trolley locations so that the collection contractors can be more effective in their patrolling. Metro have indicated a willingness to work more closely with officers to identify further strategies, in particular regarding education of customers.

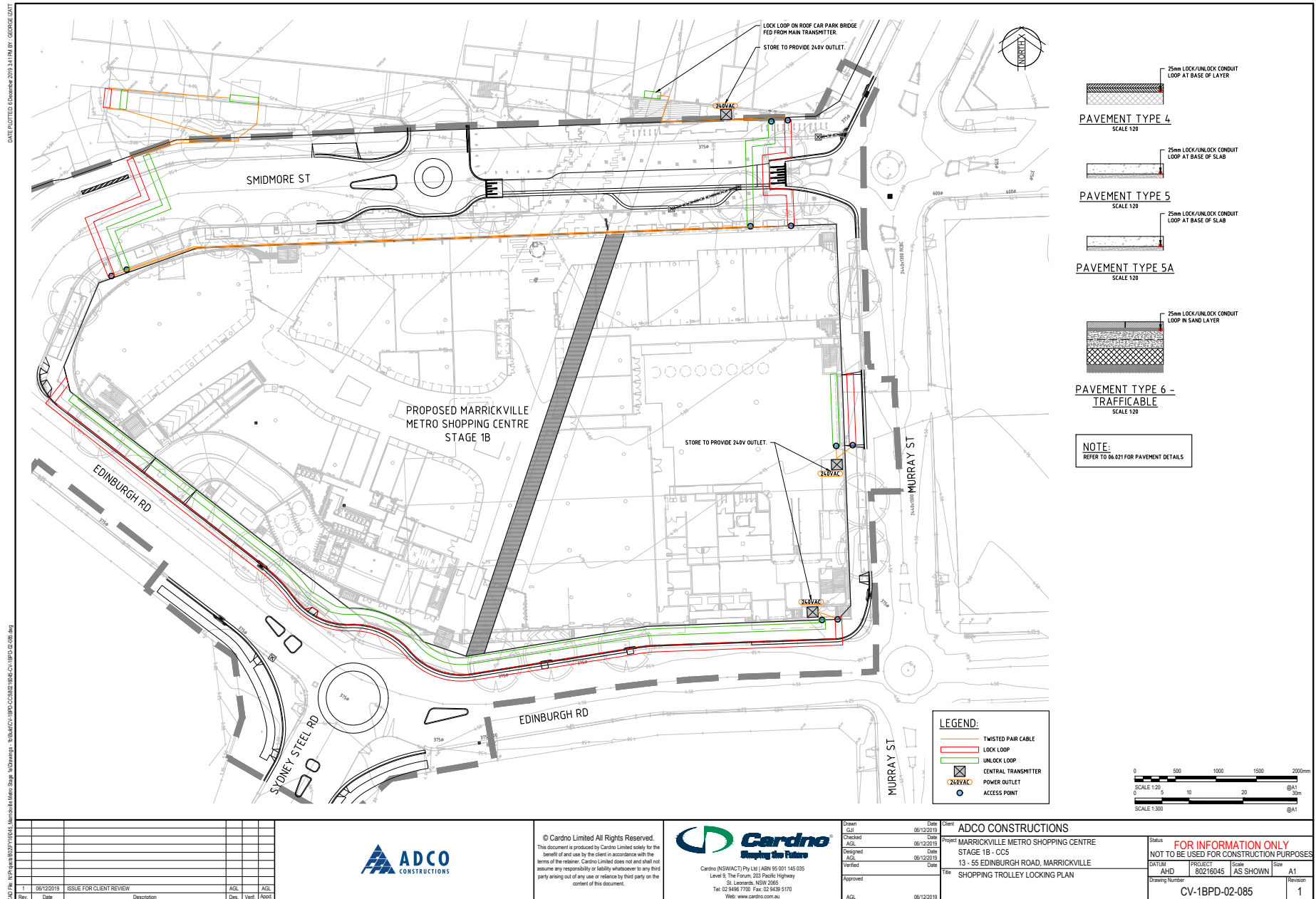
## FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

## ATTACHMENTS

1. [↓](#) Approximate electronic boundary for Trolleys map 1
2. [↓](#) Infographic for shared services





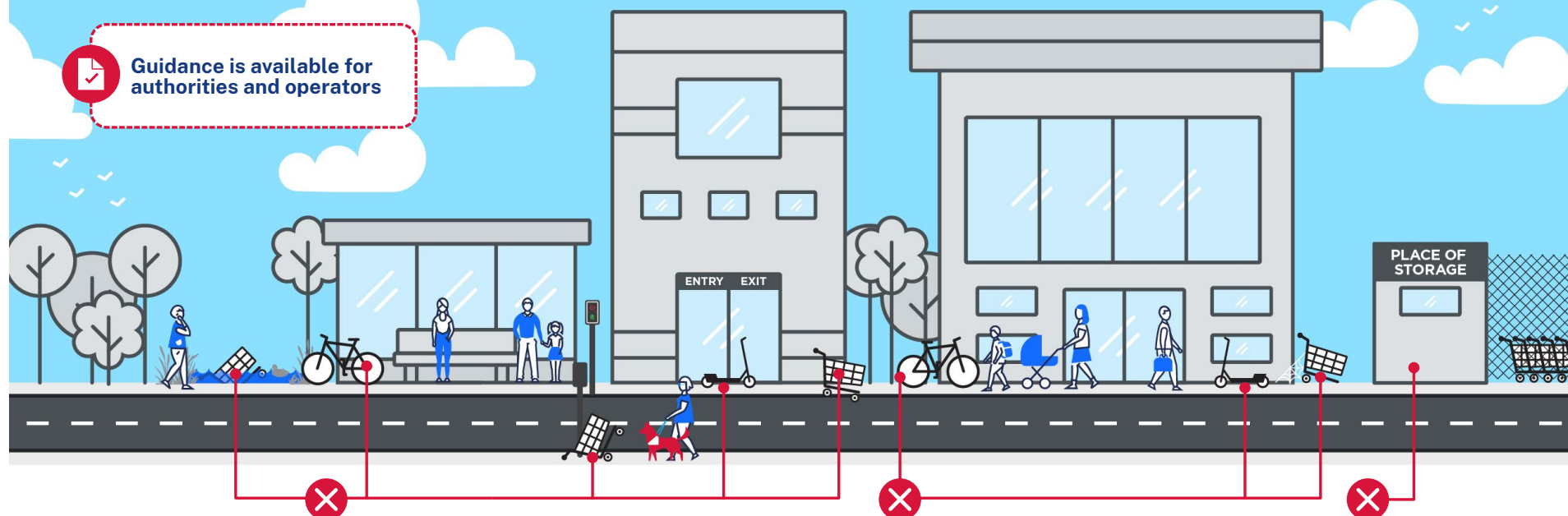


# New rules for sharing services

This includes shopping trolleys, share bikes and other sharing services available to the public



Guidance is available for authorities and operators



## Obstruction / safety risk

Authority may move to a safe place

Operator given 3 hours to move item  
before enforcement (outside of 11pm – 7am)

Fine for individuals \$660,  
for corporations \$1,320 (for one item)

Fines may compound for additional items

## Sharing service item interfering with public amenity / left in the same place for more than 7 days

Operator given 4 days to move item  
before enforcement

Fine for individuals \$660,  
for corporations \$1,320 (for one item)

Fines may compound for additional items

## After sharing service item is taken possession of

Authority may quickly  
dispose of item valued under \$200

Operator has 28 days to reclaim item  
if valued over \$200

If not reclaimed, operator may be fined  
and item may be disposed of



Fines and penalties for unattended shopping trolleys will commence 1 May 2023



Sharing service items in public must be in good working condition and branded with operator contact details



Public Spaces  
(Unattended Property) Act 2021

**Item No:** C0424(1) Item 23  
**Subject:** MANDATORY REPORTING TO COUNCIL OF REPORTS RECEIVED FROM FRNSW  
**Prepared By:** Michael Ryan - Senior Manager, Health & Building  
**Authorised By:** Simone Plummer - Director Planning

## RECOMMENDATION

That Council receive and note the report.

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

4: Healthy, resilient and caring communities

## EXECUTIVE SUMMARY

Correspondence received from Fire and Rescue NSW (*Attachment 1*) identified fire safety matters in relation to 30 Parramatta Road Stanmore. Following an inspection of the premises by Council's Fire Safety Officers it was determined that a Notice of Intention to Serve a Development Control Order was warranted.

This will require either the installation of or modification to the existing fire safety measures in the building to ensure adequate provision for fire safety and awareness. These works are able to be undertaken in accordance with State Planning provisions through the issuing of a Development Control Order under the EPAA.

## BACKGROUND

### 30 Parramatta Road Stanmore

Fire and Rescue NSW (FRNSW) advised Inner West Council on 21 February 2024 of an inspection they undertook in response to a complaint regarding concerns with the adequacy of the provision for fire safety in the premises, including: -

- The diesel hydrant pump does not operate as the diesel motor is currently disassembled.
- The mechanical air handling system does not operate correctly when placed in alarm and has not been installed to standard.
- The shops do not have smoke detection and occupant warning system coverage.
- Extinguishers have surpassed their 5-year pressure test requirement and no longer comply.
- Numerous exit and emergency lights do not operate correctly when tested.
- Passive fire systems are incomplete with thermal wrap missing on all metal pipes throughout the building, including the hot exhaust of the hydrant diesel pump.
- Service penetrations have either not been fire sealed, sealed incorrectly or sealed with non-approved sealants.

## DISCUSSION

In accordance with the provisions of the *Environmental Planning and Assessment Act 1979* (EPAA), FRNSW referred the matter to Council for follow up. In response, Council's Fire Safety Team conducted an inspection of the premise as per the below table:

Property	Inspection Results
30 Parramatta Road Stanmore	<p>An inspection was conducted on 29 February 2024 which revealed:</p> <ul style="list-style-type: none"> <li>- The diesel pump was operational.</li> <li>- Numerous exit and emergency lights were not working.</li> <li>- A fire hydrant was missing a cap.</li> <li>- Final fire exit doors were blocked by garbage bins and or vehicles.</li> <li>- No smoke detection to the commercial tenancies was found.</li> <li>- Hose reels did not have the required signage.</li> <li>- Damage to an internal fire stair.</li> <li>- Damage to a drencher installation.</li> <li>- No service tags to the hydrant booster assembly.</li> </ul> <p><b>Direction: (EPA/2024/0033)</b> A Fire Safety Order was issued on 12 March 2024, requiring certain works to be undertaken in keeping with the comments from FRNSW in their letter dated 21 February 2024 as well as the findings from Council's inspection of the premises on 29 February 2024.</p>

*Table above summarizes the actions by Council officers since receiving the FRNSW report.*

After all fire safety solutions are implemented, a Fire Safety Certificate is to be submitted to Council, which will conclude the matter.

## FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

## ATTACHMENTS

1. [FRNSW Referral - 30-34 Parramatta Road Stanmore](#)

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File Ref. No: BFS23/6383 (31785)  
TRIM Ref. No: D24/20713  
Contact: Mark Knowles

21 February 2024

General Manager  
Inner West Council  
PO Box 14  
PETERSHAM NSW 2049

Email: [council@innerwest.nsw.gov.au](mailto:council@innerwest.nsw.gov.au)

Attention: Manager Compliance/Fire Safety

Dear Sir / Madam

**Re: INSPECTION REPORT  
“UKO CO-LIVING”  
30-34 PARRAMATTA ROAD, STANMORE (“the premises”)**

Fire and Rescue NSW (FRNSW) received correspondence on 2 November 2023 concerning the adequacy of the provision for fire safety in connection with ‘the premises’.

The correspondence stated:

- *The premises is part boarding house, part commercial property and has not submitted an AFSS in the past 3 years due to the issues listed below.*
  - 1) *The diesel hydrant pump does not operate due to failure of the diesel motor which is currently disassembled (see attached photo).*
  - 2) *The mechanical air handling system does not operate correctly when placed in alarm and has not been installed entirely to standard (No override control at the FIP, etc).*
  - 3) *The 2 commercial shops are missing smoke detection and occupant warning system coverage.*
  - 4) *Extinguishers throughout the building have surpassed 5 year pressure testing requirements and no longer comply.*

Fire and Rescue NSW

ABN 12 593 473 110

[www.fire.nsw.gov.au](http://www.fire.nsw.gov.au)

Community Safety Directorate  
Fire Safety Compliance Unit

1 Amarina Ave  
Greenacre NSW 2190

T (02) 9742 7434  
F (02) 9742 7483

[www.fire.nsw.gov.au](http://www.fire.nsw.gov.au)

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Item 23

Attachment 1

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Item 23

- 5) Numerous exit and emergency lights do not operate correctly when tested.
- 6) The passive fire systems are incomplete with thermal wrap missing on all metal pipes throughout the building, including the hot exhaust of the hydrant diesel pump which passes through all building levels. Not all service penetrations through the building have been fire sealed. Of the penetrations that have been sealed, many have been sealed incorrectly, including the use of non approved pink fire foam.
- 7) Warning and operational signage is missing on some exit doors throughout the building. Fire measure location signage is also missing in some areas throughout the building (Hydrants, etc).
- 8) Fire doors in kitchen area's are being wedged open by occupants at times.
- 9) The smoke detection system block plan is not printed on permanent material and does not show all required information.

Pursuant to Section 9.32(1) of the *Environmental Planning and Assessment Act 1979* (EP&A Act), Authorised Fire Officers from the Fire Safety Compliance Unit of FRNSW inspected 'the premises' on 16 November 2023.

On behalf of the Commissioner of FRNSW, the comments in this report are provided under Section 9.32(4) and Schedule 5, Part 8, Section 17(1) of the EP&A Act.

The items listed in the comments of this report are based on the following limitations:

- A general overview of the building was obtained without using the development consent conditions or approved floor plans as a reference.
- Details of the Provisions for Fire Safety and Fire Fighting Equipment are limited to a visual inspection of the parts in the building accessed and the fire safety measures observed at the time.

## COMMENTS

Please be advised that the items in this report are limited to observations of the building accessed during the inspection and identify possible nonconformities with the National Construction Code 2022, Volume 1 Building Code of Australia (NCC) and provisions for fire safety. The items are not an exhaustive list of non-compliances. FRNSW acknowledges that the differences observed at the time may contradict development consent approval or relate to the building's age. Therefore, it's the Council's discretion as the appropriate regulatory authority to consider the most appropriate action.

Attachment 1

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The following items were identified as concerns at the time of the inspection:

1. Essential Fire Safety Measures

1A. Automatic Fire Detection and Alarm System and Building Occupant Warning System:

- A. Zone Block Plan - a permanent, water and fade resistant zone block plan, depicting all the relevant information of the installation, was not securely mounted adjacent to the Fire Brigade Panel (FBP), contrary to the requirements of Clause 3.10 of AS1670.1-2018.

Whilst a 'building plan' is located at the FBP, the plan does not depict all the required information to assist FRNSW, which is likely to delay firefighting operations.

- B. Smoke Detection Coverage – The commercial tenancies on the ground floor level, did not appear to be provided with smoke detection throughout (when viewed through the shopfront windows).
- C. Building Occupant Warning System (BOWS) - It could not be determined whether the BOWS would sound through all occupied areas of the building in accordance with Clause S20C7 of Specification 20 of the NCC. In this regard, BOWS speakers did not appear to be provided within the ground floor commercial tenancies (when viewed through the shopfront windows).

1B. Fire Hydrant System:

- A. The hydrant pumpset did not appear to be capable of operating to the standard of performance from when it was first designed and installed, contrary to the requirements of Section 81 of the EPAR 2021. The following issues were identified as concerns at the time of inspection:
  - i. The diesel hydrant pumpset, was offline. In this regard, the pump controller panel was disconnected from the power supply and the pump was observed to be partly dismantled and missing components, indicating the automatic operation of the pump was disabled and the pump was not operational.
  - ii. The last entry in the Service Record (logbook) dated 7 November 2023, noted "As Previously Noted - Pump Not Operational – Needs to be repaired ASAP". The same defect was noted since 7 September 2021.

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B. The pumproom:

- i. An airlock or smoke lobby was not provided to the pumproom, contrary to the requirements of Clause 3.17 and Appendix D of AS 2941-2013.
- ii. The enclosing walls of the pumproom contained unprotected service penetrations, therefore the enclosing walls did not achieve the required FRL, contrary to the requirements of Clause 6.42 of AS 2419.1-2005.
- iii. A block plan of the fire hydrant system had not been provided within the pumproom, contrary to the requirements of Clause 7.11 of AS 2419.1-2005.

C. The hydrant booster assembly:

- i. Maintenance - the boost/inlet and feed/outlet connections lacked service labels/tags to confirm each valve was receiving the required six-monthly service check, contrary to the requirements of Section 4.3 of AS1851-2012 and Section 81 of the EPAR 2021.
- ii. A block plan of the fire hydrant system was not securely fixed within the booster enclosure, contrary to the requirements of Clause 7.11 of AS 2419.1-2005. Whilst a block plan was provided, it was detached from its installed location and was covered in dust and grime and was not legible.
- iii. The booster assembly appears to be connected 'in series' with the fixed on-site fire pump in accordance with the requirements of Clause 7.6 of AS 2419.1-2005. In this regard, an engraved warning sign is provided at the booster assembly, however, a 100mm diameter pressure gauge is only provided, in lieu of a 150mm diameter liquid filled pressure gauge, contrary to the requirements of Clause 7.6(c) of AS 2419.1-2005.
- iv. The head of water present at the booster inlets is likely to be greater than 50 kPa and an isolation valve has not been installed, contrary to the requirements of Clause 7.4 of AS 2419.1-2005.
- v. When hoses are connected to the booster assembly valves, charged lines of hose would likely impede the discharge of the exit adjacent to the booster assembly.

D. The fire hydrant valve in the fire stair on Level 2 (adjacent to Room S202) was missing the Storz coupling and protective cap and chain, contrary to the requirements of Clauses 3.1 and 8.5.11.1 of AS 2419.1-2005, Clauses 1.2 and 3.4 of AS 2419.2-2009, 'and

Attachment 1



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'FRNSW Fire safety guideline, Technical information – FRNSW compatible Storz hose connections – Document no. D15/45534 – Version 09 – Issued 10 January 2019'.

1C. Emergency Lighting:

- A. Multiple emergency lights within the fire-isolated stairways were not operating and had not been maintained, contrary to the requirements of Clause 81 of the EPAR 2021. In this regard, multiple emergency lights throughout the fire stair failed the battery backup test. It is noted that only a limited number of emergency lights were tested by FRNSW at the time of the inspection.

1D. Exit Signs:

- A. The exit sign above the exit door leading from the common room out to the courtyard on the Level 1 was missing the pictorial element.

1E. Annual Fire Safety Statement (AFSS):

- A. A copy of the current AFSS was not prominently displayed within the building in accordance with Clause 89 of the EPAR 2021.

2. Fire Safety Offences

- 2A. Fire safety notices are not displayed in a prominent position adjacent to each doorway providing access to, but not within, the fire-isolated stairways, contrary to the requirements of Section 108 of the EPAR 2021.

3. Fire Resistance

3A. Fire resisting construction:

- A. Fire Separation – It does not appear that adequate fire separation is provided between the fire-isolated stairway and the adjoining retail tenancy (Bossi Bicycles) on the ground floor level (outside the hydrant pumphouse), in accordance with the requirements of Specification 5 of the NCC. In this regard, a portion of the block wall was damaged and gaps were observed in the mortar joints of the abutting blocks, when viewed from within the fire stair.
- B. Enclosure of shafts - The services shaft which appears to run vertically through the building (when viewed in the ceiling void above the Fire Indicator Panel), was observed to be open to the ground floor level fire compartment and 'not enclosed' at the bottom by construction having an FRL not less than the walls of the shaft, contrary to the requirements of Clause C5C8 of Specification 5 of the NCC. It is unclear whether all shafts are constructed in the same manner throughout 'the premises'.



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4. Access and Egress

- 4A. Signs on doors – the door discharging from the fire-isolated exit on the northern side of the building (adjacent to the hydrant booster assembly), was not installed with a sign “FIRE SAFETY DOOR - DO NOT OBSTRUCT”, to alert persons that the operation of the door must not be impaired, contrary to the requirements of Clause 3D28 of the NCC.
- 4B. Operation of latch – The exit door from the carpark area on the ground floor level which leads to the public corridor/lift lobby (i.e. illuminated exit sign located above the door), is fitted with door hardware which is capable of being locked and requiring a key from the side that faces a person seeking egress, contrary to Clause D3D26 of the NCC.

5. Generally

- 5A. Combustible Cladding – The building is a Class 3 classification, as defined by the NCC, includes a rise in storeys of more than three storeys (for Type A construction) and contains what appears to be Aluminium Composite Panels (ACP), attached to the external façade, to areas including but not limited to the awning on Parramatta Road.

It is unclear whether the ACP comprises a polyethylene (PE) core comprised of more than 30% (PE) by mass, which contradicts the Building Product Use Ban, issued under the Building Products (Safety) Act 2017 or whether the ACP has been deemed non-combustible by successfully passing a test in accordance with AS 1530.1 or successfully passing a test for both external wall fire spread and building-to-building fire spread classification in accordance with AS 5113.

A review of FRNSW database indicates Council has issued a Development Control Order, reference EPA/2020/0156 dated 14 May 2020. It is unclear whether Council's Order has been complied with.

Notwithstanding this, FRNSW has concerns relating to the location of the hydrant booster assembly which is located in the undercroft of the building on Parramatta Road, directly beneath the awning which potentially contains ACP's, which if ignited would not only pose a risk to the building occupants, but would be a significant hazard to FRNSW personnel undertaking fire-fighting activities and ultimately delay fire-fighting activities, putting the occupants at further risk, along with likelihood of fire spread fire within the building and adjoining properties.

- 5B. Issues requiring further investigation – the written correspondence received by FRNSW on 2 November 2023 alleged there were a number of fire safety issues in the building, which FRNSW were unable to verify at the time of the inspection. In this regard, item no. 2 of the correspondence (relating to the mechanical air handling system), item no. 4 (relating to extinguishers) and item no. 6 (relating to passive fire systems) could not be verified and it would be at Council's discretion, as

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the appropriate regulatory authority, to review its own records, conduct its own inspection and investigation and make its own determination.

FRNSW believes that there are inadequate provisions for fire safety within the building.

## FIRE SAFETY ORDER NO. 1

The inspecting Authorised Fire Officers from the Fire Safety Compliance Unit of FRNSW issued an Order No. 1, dated 1 December 2023, in accordance with the provisions of Section 9.34 of the EP&A Act, to have item no. 1B.A. of this report rectified.

In accordance with the provisions of Schedule 5, Part 6, Section 12 of the EP&A Act, a copy of the Order is attached for your information (Appendix 1). FRNSW conducted further inspections of the building to assess compliance with the terms of this Order, the outcomes of which are detailed below.

## RE-INSPECTIONS

Pursuant to the provisions of Section 9.32(1)(b) of the *Environmental Planning and Assessment Act 1979* (EP&A Act) and Clause 112(a) of the EPAR 2021, inspections of 'the premises' on 15 January 2024 and 9 February 2024 were conducted by Authorised Fire Officers from the Fire Safety Compliance Unit of FRNSW.

At the time of the inspection on 9 February 2024, the terms of 'the order' issued on 'the premises' were compliant. Please be advised that 'the order' is not an exhaustive list of non-compliances, it is at Council's discretion to inspect and address any other deficiencies identified on 'the premises'

## RECOMMENDATIONS

FRNSW recommends that Council:

- a. Review item 1 through to item 5 of this report and conduct an inspection.
- b. Address any other deficiencies identified on "the premises".

Please be advised that Schedule 5, Part 8, Section 17(2) requires any report or recommendation from the Commissioner of FRNSW to be tabled at a Council meeting. This matter is referred to Council as the appropriate regulatory authority. FRNSW awaits the Council's advice regarding its determination under Schedule 5, Part 8, Section 17 (4) of the EP&A Act.

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Please do not hesitate to contact Mark Knowles of FRNSW's Fire Safety Compliance Unit at [FireSafety@fire.nsw.gov.au](mailto:FireSafety@fire.nsw.gov.au) or call (02) 9742 7434 if there are any questions or concerns about the above matters. Please refer to file reference BFS23/6383 (31785) regarding any correspondence concerning this matter.

Yours faithfully

Mark Knowles  
Senior Building Surveyor  
Fire Safety Compliance Unit

Attachment: [Appendix 1 – Fire Safety Order No. 1 dated 1/12/2023]

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## Appendix 1 – Fire Safety Order No.1 dated 1/12/2023

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File Ref. No: BFS23/6383 (31785)  
TRIM Ref. No: D23/121249  
Contact: Mark Knowles

1 December 2023

Mr Phillip Hakim and Mr Claude Hakim  
C/- Taylor Nicholas Property Consultants  
PO Box 344  
ROSEBERY NSW 2018

Dear Owners

Re: FIRE SAFETY ORDER – ORDER NO.1  
30-34 PARRAMATTA ROAD, STANMORE ("the premises")  
[LOT 100 DP 1208673]

Fire & Rescue NSW (FRNSW) has received your email dated 30 November 2023 in response to the Notice of Intention to give a Proposed Fire Safety Order – Order No.1 dated 20 November 2023.

FRNSW has determined to issue the Fire Safety Order – Order No.1 ('Order No.1'), in response to your representations and consideration given under the provisions of Schedule 5, Part 7 (Section 14 and Section 15) of the *Environmental Planning & Assessment Act 1979* (EP&A Act). Accordingly, I have attached a copy of the FRNSW 'Order No. 1' dated 1 December 2023, issued under Section 9.34 of the EP&A Act.

A copy of the "Order No.1" will be forwarded to Inner West Council, under Schedule 5, Part 6, Section 12 of the EP&A Act. Authorised Fire Officers will conduct inspections to assess compliance with the "Order No.1".

Please do not hesitate to contact Mark Knowles of FRNSW's Fire Safety Compliance Unit at [FireSafety@fire.nsw.gov.au](mailto:FireSafety@fire.nsw.gov.au) or call on (02) 9742 7434 if there are any questions or concerns about the above matters. Please ensure that you refer to file reference BFS23/6383 (31785) regarding any correspondence concerning this matter.

Yours faithfully,

Mark Knowles  
Senior Building Surveyor  
Fire Safety Compliance Unit

Fire and Rescue NSW	ABN 12 593 473 110	<a href="http://www.fire.nsw.gov.au">www.fire.nsw.gov.au</a>
Community Safety Directorate	1 Amarina Ave	T (02) 9742 7434
Fire Safety Compliance Unit	Greenacre NSW 2190	F (02) 9742 7843
<a href="http://www.fire.nsw.gov.au">www.fire.nsw.gov.au</a>		Page 1 of 4

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CC Email: Taylor Nicholas Property Consultants  
Attention: David Taylor  
[david@taylornicholas.com.au](mailto:david@taylornicholas.com.au)  
[innerwest@taylornicholas.com.au](mailto:innerwest@taylornicholas.com.au)

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## Fire Safety Order ORDER No. 1

*Under the Environmental Planning and Assessment Act 1979 (EP&A Act)  
Part 9 Implementation and Enforcement – Division 9.3 Development Control Orders  
Fire Safety Orders in accordance with the table to Part 2 - Schedule 5.  
Give an Order in accordance with Section 9.34(1)(b)*

I, **Mark Knowles** Senior Building Surveyor 904279  
(name) (rank) (number)

being an authorised Fire Officer within the meaning of Schedule 5, Part 8, Section 16 of the *Environmental Planning and Assessment Act 1979*, and duly authorised for the purpose, hereby order you

**Mr Phillip Hakim and Mr Claude Hakim** Owner  
(name of the person whom Order is served) (position, i.e. owner, building manager)

with respect to the premise

**30-34 PARRAMATTA ROAD, STANMORE** ("the premises")  
(name/address of premises to which Order is served)

to do, or refrain from doing, the following things:

1. Ensure the Fire Hydrant System installed in 'the premises' is fully operational, by:
  - a. Re-instating the Fire Hydrant diesel pumpset.

The reasons for the issue of this Fire Safety Order - Order No.1 are:

- a. At the time of the inspection on 16 November 2023, the diesel hydrant pumpset, was offline. In this regard, the pump controller panel was disconnected from the power supply and the pump was observed to be partly dismantled and missing components, indicating the automatic operation of the pump was disabled and the pump was not operational.

Fire and Rescue NSW	ABN 12 593 473 110	<a href="http://www.fire.nsw.gov.au">www.fire.nsw.gov.au</a>
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<a href="http://www.fire.nsw.gov.au">www.fire.nsw.gov.au</a>		Page 3 of 4

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- b. The last entry in the Service Record (logbook) dated 7 November 2023, noted "As Previously Noted - Pump Not Operational – Needs to be repaired ASAP". The same defect was noted since 7 September 2021.
- c. To ensure that the Fire Hydrant System is capable to operating in accordance with the standard of performance it was designed and installed to.
- d. To ensure compliance with the requirements of Section 81 of the Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021.
- e. To do or refrain from doing such things specified in the Order to ensure or promote adequate fire safety or awareness.

**The terms of this Fire Safety Order - Order No.1 are to be complied with:**

By no later than 5.00 pm on the 31 December 2023.

#### Appeals

Pursuant to Section 8.18 of the Environmental Planning & Assessment Act 1979 (EP&A Act), there is no right of appeal to the Court against this Fire Safety Order - Order No.1 other than an order that prevents a person from using or entering premises.

#### Non-Compliance with Fire Safety Order – Order No.1

Failure to comply with this Fire Safety Order - Order No.1 may result in further Orders and/or fines being issued.

Substantial penalties may also be imposed under Section 9.37 of the EP&A Act for failure to comply with a Fire Safety Order - Order No.1.

Mark Knowles  
Senior Building Surveyor  
Fire Safety Compliance Unit

This Fire Safety Order - Order No. 1 was mailed on 1 December 2023.

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**Item No:** C0424(1) Item 24  
**Subject:** REVIEW OF YOUTH LIBRARY ENGAGEMENT  
**Prepared By:** Caroline McLeod - Senior Manager Libraries  
**Authorised By:** Ruth Callaghan - Director Community

## RECOMMENDATION

**That Council receive and note the report.**

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

4: Healthy, resilient and caring communities

## EXECUTIVE SUMMARY

In November 2023, Council resolved that Officers survey young people about their interactions with the library and a report be provided to Council on the number of young people that engage with Council's libraries, the way young people engage with Council's libraries and opportunities to strengthen engagement with young people.

Inner West Libraries engage with children and youth via the provision of physical and on-line collections, programs and events, Wi-Fi, public computers and safe spaces. Since amalgamation, the number of programs with a youth focus has increased by 155% and participation in regular programs by young people continues to increase.

Since 2022, over 200 young people have been formally surveyed on-line and face to face about their interactions with the library. The survey results reveal that young people visit the libraries to read and study, borrow from the physical and online collection, use the space to meet with friends and attend a program. Survey responses emphasised the provision of group study space as a key priority for young people in our community, particularly during the peak exam periods like the HSC. Whilst the physical space cannot be increased, library staff now open more spaces specifically for study during the periods and this has been very successful.

The survey results have also informed the delivery of expanded youth programming. At the end of each program, young people are now invited to provide feedback and make suggestions for future programming themes and activities so that staff can better target their specific interests.

Library staff are using this evaluation data to identify opportunities to strengthen programs for young people. This includes the success and significant increase in participation in Young Creatives and other co-designed programs over the past year.



## BACKGROUND

At the Council meeting held on 21 November 2023 (C1123(1) Item 34), Council resolved the following:

1. *That Council review existing ways our libraries engage young people in our community, particularly those aged 10-19, and consider ways to deepen this engagement through:*
  - a) *Library events and programming;*
  - b) *Accessibility of community spaces;*
  - c) *The diversity of book and printed collections;*
  - d) *Availability of digital and other materials, including films, music and video games;*
  - e) *The process of obtaining a library card and whether it presents barriers to young people accessing our libraries;*
  - f) *Connecting with other council services to establish integrated programs for young people, including community nurseries, community centres and aquatic centres;*
  - g) *Investigating opportunities for intergenerational programming;*
  - h) *Examining ways our libraries specifically engage young people from marginalised communities including Aboriginal and Torres Strait Islander communities, culturally and linguistically diverse communities, the LGBTIQ+ community, and young people with disability; and*
  - i) *Collaboration with schools, youth organisations and other services targeting young people in our local community.*
2. *That Council undertake detailed consultation with young people in our community, especially those aged 10-19, on ways we can make our libraries more responsive to their needs and interests, including on the matters raised in point 1.*
3. *That as part of this consultation:*
  - a) *Conduct a survey of young people aged 10-19 on ways to improve engagement with our libraries, including surveying existing young library users and young people through schools and local youth organisations;*
  - b) *Widely publicise the survey through social media, printed posters and flyers, and through inclusion in the Inner West Community News;*
  - c) *Consult with local organisations working with young people, including schools, the PCYC, sports clubs, arts organisations and others; and*
  - d) *Consult with the Young Leaders Working Group.*
4. *That Council report to Council no later than April 2024 on:*
  - a) *Existing ways our libraries engage with young people;*
  - b) *Data on the number of young people engaging with our local libraries; and*
  - c) *Opportunities to strengthen the engagement with young people through our libraries, including but not limited to the matters raised in point 1.*

## DISCUSSION

Inner West Libraries engage with children and young people through the provision of physical and on-line collections, customised and age-appropriate programs and events, Wi-Fi, public computers and safe spaces.

The provision of library programs is categorised by age to ensure developmentally appropriate delivery, as well as co-design with young people themselves wherever possible.

The library service has two full time librarians dedicated to working with children and young people. They are responsible for the development and delivery of programs, with additional support provided by the programming and operational teams. The Youth Librarian's role encompasses library programming for the ages of 12-24 years and the Children's Librarian is responsible for ages of 0-14 years. The librarians consult with children and young people in developing their programs via ongoing evaluations of library programs, the analysis of survey results and face to face engagement.

The Council resolution requests information about engaging with and service delivery for young people from the ages of 10-19. Based on available data and current work practices, this report will focus on the delivery of programs and services for primary school and high school children as:

- Library programs are grouped into the following age categories: 0-5 years, 5-12 years and 12-24 years, with further breakdowns in age categories depending on the activity eg some activities may be suitable for ages 12-14 years or 15+ years etc to ensure that programming is developmentally appropriate and meets the interests of children and young people;
- the Library Management System breaks down the membership into three categories junior 0-12 years, youth 13-17 years and adult 18+ years.

## Library membership

The table below provides a breakdown of library membership by age categories and compares this with the 2021 Census data for the Inner West LGA, as well as the percentage of library members. This data indicates that as part of the upcoming membership drive, the plan should include a focus on targeting and encouraging primary and high school children to join the library.

Census data categories	IWC Census data 2021	Library Membership categories	Library Membership categories and percentage of total members	Percentage of library members against the IWC population *
Babies and pre-schoolers (0-4)	9,148 (5%)	Junior (0-12) Including Schools & Child Care Centres	6,217 (7.5%)	28.7%
Primary schoolers (5-11)	12,454 (6.8%)			
Secondary schoolers (12-17)	9,624 (5.3%)	Youth (13-17)	3,912 (4.7%)	40.6%
Tertiary education and	14,187 (7.8%)	Adult (18-24)	6,341 (7.6%)	45.6%

independence (18-24)				
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## Library events and programming

### 1a) Programs for Children (aged 5-12)

In 2022/23 the library service delivered 81 regular programs or special events to 2,224 children.

The children's activities are designed to promote an enjoyment of libraries and link to the library's collection. The activities are inclusive, recreational and/or educational in nature, promote lifelong learning and are appropriate for age and abilities. Activities include:

- after school, weekend and school activities for ages 5-12 (depending on the program these may be further broken down into age categories such as 5-8 years)
- online school webinars for local primary school students
- Book Week competitions, including short story writing competition for children in Year 3-6. In 2023, the library received 1,500 entries into the book week competition
- reading literacy programs.

### 1b) Youth programs and events

In 2023/23, the library service delivered 102 youth programs to 2,332 young people.

The number of youth programs has increased 155% since amalgamation. For example, in 2017 / 2018 the library service delivered 40 youth programs. This increase is the result of an internal review that identified that there was a disproportionate number of programs/activities delivered to children under aged five, and very little for the youth audience. The *Public Library Statistics 2021–22*, *Public Library Services NSW* indicate that in comparison to other NSW councils, Inner West delivers the second highest number of youth focused programs and has the highest number of attendees. Council staff continue to benchmark against other Councils in improving services.

Youth programs reflect rich internal and external partnerships and have a focus on original programming that responds to and reflects our diverse community. The library programming team adopts a "nothing about us without us" approach when developing and delivering programming for young people from marginalised communities, working closely and consulting with appropriate Council officers, advisory and advocacy organisations, and relevant community representatives to ensure authentic perspectives are incorporated.

Since 2017, a main engagement the library uses to collaborate with Youth is the *Young Creatives*, an annual competition in art, writing and filmmaking that engages youth 12-24 years across all Councils' libraries. The program connects young people to library collections, provides opportunities to develop creative skills in a competitive environment and identifies and connects young people to develop as content creators and access paid employment opportunities (winners in the 19-24 category return to run peer to peer workshops).

Young Creatives experienced a period of rapid growth and change in 2023. With a view of increasing engagement with young people, there was an internal budget adjustment (within Community Services) that resulted in the introduction of the additional film category and resulted in the library receiving a record 421 overall entries in 2023, a 75% increase on entries from 2022. Further opportunities to extend the content and reach of this Award-winning Council initiative will continue in 2024.

## **The process of obtaining a library card and whether it presents barriers to young people accessing our libraries**

Joining an Inner West Library is free to all residents in Australia and there is no minimum age for joining. There is a potential barrier for young people joining the library for access to the physical collection, as young people under the age of 16 years require the authorisation of a parent or guardian in person. To collect a library card, the parent is required to visit the library so that identification can be viewed (this is the case with all library memberships). Parental consent is also required as the library's collection contains adult content and monitoring the reading, listening and viewing of young people under 18 rests with parents and guardians. To ensure that there are minimal financial barriers to membership, there are no fines for the return of late items. Members are required to pay for lost or damaged items. There is also a free library app that makes the borrowing and reserving of book titles easy and convenient, and the app is slowly replacing the physical library card, particularly as a preference for young people.

In 2022, Council engaged with young people to gain insights into their use of the library and the service. One hundred and fifty young people responded to the survey who advised the following:

- weekends are the most popular time to visit the library (33%), followed by school holidays (23%) and weekday evenings (19%)
- young people visit the library to conduct homework or research (24%), to enjoy the space (17%) and borrow materials (17%)
- 33% had attended a library program
- young people are interested in activities / events that relate to creative writing / art workshops (24%), followed by study support (20%) and life skills (14%) and book / comic clubs (14%)
- young people like to read youth fiction (13%), fantasy (10%), graphic novels (10%) and non-fiction (10%).

Another example of a recent engagement tool was held in March 2024 where a group of young people were invited to a young creatives "takeover meeting". This was a brainstorming / dreaming session where the group suggested programs to run in the library for the July 2024 school holidays. The group designed the programs and in some instances, it was proposed the attendees would deliver the program they suggested. These ideas from the session are being implemented.

The youth librarian often attends or liaises with Council's Youth Advisory Group to discuss or seek their feedback on upcoming initiatives. For example, as part of the development of the Children and Youth Strategy, Council's Social and Cultural planning team have recently engaged with 300 young people. The preliminary data assessment indicates a positive sentiment towards Inner West Council and many highlighted libraries as valuable for both academic support and social interaction amount young people.

## **Opportunities to strengthen the engagement with young people through our libraries.**

Council's investment in library infrastructure combined with the increase in library programming and allocation of library funds to youth programs has resulted in a significant increase in the library's engagement with young people since 2023.

The delivery of a successful library service is a universal challenge as there are often conflicting priorities when servicing diverse community need and demographics eg quiet space vs spaces for group study, the allocation of space for shelving and the collection vs programming space vs a dedicated youth area. The library service has prioritised flexibility in its design and programming themes to enhance services for young people. The most

prominent example of this flexibility in practice is the annual allocation of all available library programming spaces for group study use during the peak HSC period (Sept-Nov), when study space is at capacity. Marrickville library alone receives up to 13,000 visits a week.

Communicating with young people is an ongoing challenge and an opportunity for improvement. Young people's preferred method of communication/social media is TikTok. In keeping with other government agencies, Council does not post on TikTok. The library currently uses Instagram, Facebook, digital screens in the library and across Council services, the library e-newsletters and posters in schools to promote the services of the community.

### **FINANCIAL IMPLICATIONS**

There are no financial implications associated with this report. All current programs for children and young people are delivered consistent with the adopted 2023/2024 budget.

### **ATTACHMENTS**

Nil.

**Item No:** C0424(1) Item 25  
**Subject:** COUNCIL ASSISTANCE TO FIRST NATIONS FAMILIES ACCESSING  
EARLY LEARNING

**Prepared By:** Maria Pappas - Senior Manager Children's Services

**Authorised By:** Ruth Callaghan - Director Community

## RECOMMENDATION

**That Council receive and note the report.**

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

4: Healthy, resilient, and caring communities

## EXECUTIVE SUMMARY

Inner West Council supports access to early learning for Aboriginal and Torres Strait Islander children and families through a range of formal and flexible approaches to the individual circumstances of children and families attending its early learning services as required. Council is not able to subsidise so-called "gap payments" for any parents, including those who identify as Aboriginal and/or Torres Strait Islander, as the Commonwealth's *Family Assistance Act*, which provides for the Child Care Subsidy, requires parents to pay the "gap fee". This is the out-of-pocket cost of early learning which is the "gap" between the fee charged by the early learning centre and the subsidy provided to the centre under the Child Care Subsidy (CCS). The gap payment varies for each parent, as the CCS is means tested by the Commonwealth according to parental income. Detail on these legislative requirements is set out below.

Early learning centre Directors and educators support and provide assistance to Aboriginal and Torres Strait Islander families through formal and informal initiatives including, but not limited to:

- assisting families to source official government documents such as birth certificates and immunisation certificates which are required for proof of identity to enroll children and to access financial assistance, including CCS
- waiving enrolment fees and/or setting up affordable payment plans for families experiencing financial hardship
- providing informal supports to ensure that vulnerable families in need of parenting support or who are known to the child protection system can access respectful and culturally appropriate family assistance services, including through local Aboriginal organisations, elders and community health services
- ensuring that centres are culturally safe e.g., by including traditional languages in educational programming, having Aboriginal elders and community members, as well as Aboriginal Directors and centre educators, involved in the co-design and planning of educational experiences.



## BACKGROUND

At the Council meeting held on 21 November 2023, Council resolved the following in part

*That Council prepare a report on how Council can assist First Nations families, including to apply for childcare and childcare subsidies and the cost of subsidising any gap fees between the Childcare Subsidy and our service fees for First Nations families, as part of providing universal early learning in the Local Government Area and assisting in closing the gap for Aboriginal and Torres Strait Islanders.*

## DISCUSSION

### Commonwealth Childcare Subsidy Requirements and Parent Co-Contribution (gap fee)

Council is not legally able to provide any financial contribution or cross subsidy for childcare “gap fees” (i.e., the difference payable by parents which is not covered by the Commonwealth Child Care Subsidy and the fee charged by the early learning centre). This is regardless of the financial circumstance of any parent or caregiver.

The Commonwealth Government administers and pays for Child Care Subsidy (CCS) under the *Family Assistance Administration Act* as part of its taxation responsibilities. In effect, CCS is a subsidy paid by the Commonwealth Government direct to the early learning centre to reduce the fee paid by parents and to assist parents access childcare by making it more affordable. Parents apply for CCS via Centrelink, the Commonwealth’s welfare agency. CCS is means tested based on family income as well as other criteria set by Centrelink.

The remainder of the daily fee owing is called the “gap fee”. It is a legal requirement under the *Family Assistance Act* that parents pay a “gap fee”. This cannot be waived regardless of parental income or situation. It is the legal condition under which parents receive CCS. The Commonwealth requirements note:

*“A key principle and requirement under Family Assistance Law is that all parents who receive Child Care Subsidy should make a co-contribution to their child care fees. The co-contribution (or gap fee) is the total of the fees the parent is liable to pay for sessions of care minus the amount of Child Care Subsidy paid in respect of those fees and sessions (Pg 6, Child Care Provider Handbook, DESE)”.*

Under the CCS system, families can also apply to Centrelink for Additional Child Care Subsidy (ACCS) for up to 13 weeks, which is paid on top of CCS to provide extra support for child care fees. There are strict criteria, such as where a child is vulnerable in relation to neglect or abuse or where families face situations of temporary financial hardship. Centres can also apply for ACCS Child Wellbeing in specific circumstances e.g., suspected child protection concerns such as risk of harm. Any application for ACCS must include documentary evidence of the reason for extra assistance.

### Council Assistance to First Nations Children and Families

Aboriginal and Torres Strait Islander children are well represented in participation in early learning in Council’s long day care centres. There are currently 33 children from families that identify as Aboriginal and/or Torres Strait Islander enrolled across three of Council’s long day care centres – Yirran Gumal, Tillman Park and Enmore Road (6.3% of the total enrolments for these centres). This is a high proportion as ABS Census figures show that 1.2% of people in the Inner West LGA identify as being from Aboriginal or Torres Strait Islander backgrounds. Within the local community, families are attracted to services that support their culture and

language and Council is growing its reputation in this regard. The national early years curriculum, the Early Years Learning Framework, requires all providers of early learning to:

*“Embe[d] Aboriginal and Torres Strait Islander perspectives in all educators’ philosophy and practice [a]s a key tool to advance Reconciliation. This also contributes to Closing the Gap commitments and fulfilling every Australian child’s right to know about Australia’s First Nations’ histories, knowledge systems, cultures and languages.”*

All Council’s early learning centres embrace and extend the Early Years Learning Framework for all children and families. In addition, Directors and educators support and provide assistance to Aboriginal and Torres Strait Islander families through formal and informal initiatives including, but not limited to:

- assisting families to source official government documents such as birth certificates and immunisation certificates required for proof of identity to enroll children and to access financial assistance, including CCS
- waiving enrolment fees and/or setting up affordable payment plans for families experiencing financial hardship
- assisting parents and caregivers to apply for Additional Child Care Subsidy, as many vulnerable families are not aware that they are eligible. There are currently 14 Aboriginal or Torres Strait Islander families accessing this subsidy and paying very minimal fees as a result
- waiving enrolment bonds or waiting list fees or establishing affordable payment plans for fees owed depending on the individual circumstance of the family
- providing informal supports to ensure that vulnerable families in need of parenting support or who are known to the child protection system can access respectful and culturally appropriate family assistance services, including through local Aboriginal organisations, elders and community health services
- ensuring that centres are culturally safe e.g., by including traditional languages in educational programming, having Aboriginal elders and community members, as well as Aboriginal Directors and centre educators, involved in the co-design and planning of the learning program and experiences
- Coordinating and networking with local community and government agencies working with Aboriginal families such as the Department of Communities and Justice (Child and Family Services), Sydney Day Nurseries, St Vincent De Paul Society, Deadly Connections, First Nations Relief and the Gujaga Foundation.

## FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report. All the initiatives discussed in the report are delivered within the adopted budget for 2023/2024

## ATTACHMENTS

Nil.



**Item No:** C0424(1) Item 26  
**Subject:** UPDATE ON DEVELOPMENT OF ANTI-RACISM STRATEGY  
**Prepared By:** Simon Watts - Social and Cultural Planning Manager  
**Authorised By:** Ruth Callaghan - Director Community

## RECOMMENDATION

**That Council receive and note the report.**

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

## EXECUTIVE SUMMARY

Development of the Strategy has been guided closely by the Reference Group appointed by Council which has met four times, three in 2023 and once in 2024. It has also benefitted from input from Council's Multicultural Advisory Committee, the Aboriginal and Torres Strait Islander Advisory Committee and the Inner West Multicultural Network. Feedback, requests and discussions with community and sector representatives have closely informed the design of the desk research, community engagement and focus groups with a diverse range of residents and organisations. This information and data is now being analysed.

Inner West Council recognises that racism exists in all communities and that local government has a role and responsibility in combatting racial discrimination in all its forms. Council commenced development of its Anti-Racism Strategy in March 2023. This development work follows the continued success of the #RacismNotWelcome campaign. The draft Anti- Racism Strategy will be submitted for Councils consideration and public exhibition in May.

## BACKGROUND

At the Council meeting held on 8 March 2022, Council resolved the following:

*That Council:*

1. Acknowledges racism exists in all communities and that councils have a role and responsibility to confront and eliminate it;
2. Develop a local Inner West Council Anti-Racism Strategy; and
3. Continues to host and/or support events on the International Day for the Elimination of Racial Discrimination.

At the Council meeting held on 6 December 2022, Council resolved the following:

*That Council:*

*1. Work with the Inner West Council Aboriginal and Torres Strait Islander Advisory Committee, Multicultural Advisory Committee, Inner West Multicultural Network and other Aboriginal and multicultural organisations within the LGA to develop the local Inner West Anti-Racism Strategy;*

*2. Convene a reference group to support development of the Strategy and ensure that lived experience of the people of the Inner West is reflected in its development. The Reference Group should include representatives from the following:*

- *Aboriginal and Torres Strait Islander Advisory Committee*
- *Multicultural Advisory Committee*
- *Inner West Multicultural Network*
- *Greek Welfare Centre Community Services*
- *Vietnamese Seniors Association*
- *Metropolitan Local Aboriginal Land Council*
- *Chinese Australian Services Society (CASS)*
- *Italian Association of Assistance (Co.As.It)*

*3. Report back to Council in April 2023 on establishment of the Reference Group, it's membership and progress on developing the Anti-Racism Strategy.*

The development of the Anti-Racism Strategy aims to raise awareness of racism; to identify, support and foster programs to help reduce racism and promote inclusion; and to further empower our community to address and eliminate racism.

As requested by key stakeholders and resolved by Council, staff have engaged directly with people throughout the LGA to understand their lived experience of racism. Focus groups were held drawn from organisations represented on the Reference Group including people from Greek, Chinese, Vietnamese and Italian backgrounds, along with Aboriginal and Torres Strait Islander peoples. The focus groups involved up to thirty people each and where required several interpreters per group were utilised. These groups involved wide ranging discussions about the experience of racism for focus group members over the long period of their residence in Australia. This rich resource contributed particularly to the initial drafting of the online survey.

This initial engagement and Council's online survey responses have demonstrated that the most common lived experience of racism in the Inner West is hate speech and verbal abuse. People report experiencing themselves or witnessing hate speech and verbal abuse very frequently and in some cases every day. People also experience discrimination based on their perceived race, threats or intimidation, bullying, negative attitudes and stereotyping, institutional racism, and property damage and vandalism.

## DISCUSSION

### Who experiences racism?

Aboriginal and Torres Strait Islander peoples have a unique experience of racism, based on colonisation, dispossession, frontier violence and genocide. The Jumbunna Institute for Indigenous Education and Research at University of Technology Sydney is leading the *Call it Out* register that enables Aboriginal and Torres Strait Islander peoples and their friends to document their experience of racism. The picture that emerges is one of racism that is pervasive in every part of the lives of Aboriginal and Torres Strait Islander peoples.

People from diverse backgrounds also experience racism at high levels. The Australian Human Rights Commission 2022 National Anti-Racism Framework Scoping Report reported that 34% of people from diverse backgrounds experience racism based on complexion, ethnic origin, or religious belief within the last 12 months.

In summary, Inner West residents are experiencing racism on a regular basis, and these numbers suggest that strategies that approach the issue with greater care and focus are necessary to begin to address this insidious social issue in new or improved ways.

### How the Anti-Racism Strategy was developed

Council appointed an Anti-Racism Strategy Reference Group to guide the development of this Strategy. The Reference Group has met four times and adopted an engagement plan that endorsed interviews and focus groups with individuals and representative residents, and of large-scale digital engagement and an online survey.

In its February 2024 meeting the Reference Group recommended that Council expand the focus groups and interviews with younger people, and this engagement has occurred with local high schools and at the Marrickville Youth Resource Centre.

In addition, Council engaged with expert respondents through its own Multicultural Advisory Committee and the Inner West Multicultural Network. Through the Multicultural Advisory Committee, the issue of caste related racism was raised, and included in the online survey.

Council also conducted focus groups with its own staff on their experience of racism in front line service delivery in its call centres, service centres and libraries.

More than 270 individuals participated in focus groups. Focus groups were held with more than 125 people from Chinese, Greek, Italian, and Vietnamese backgrounds, along with 45 Aboriginal and Torres Strait Islander peoples. Focus groups for an additional 100 people younger people were held in two local high schools and among those attending Marrickville Police Citizens Youth Club.

These focus groups enabled staff to identify the themes that were included for the online survey. The survey was then piloted in written Cantonese and Mandarin and final changes made to ensure the clearest and most accessible questions. The survey was launched in late 2023 and closed on 29 March 2024. More than 120 people have responded. Overwhelmingly, respondents highlighted the importance of building and maintaining respect and equality as antidotes to racism.

In addition to targeted consultation via focus groups and survey, the social media engagement reached over 22,300 hit/views. More than 13,000 people viewed Council Facebook posts about development of the Anti-Racism Strategy and more than 2,000 people engaged with comments on these posts. 500 people clicked through to the online survey. More than 6,500 people viewed Council Instagram posts and 386 people engaged, including 160 people who were not following Council on the application.

## What Council has heard about the lived experience of racism?

A sample of the lived experience of racism being reported through this engagement includes:

- “After thirty years of not talking and being abusive our neighbors have recently become more friendly. This happened after I repeatedly invited them to my house and offered meals and a share in moments of celebration”.
- “I was walking my son to school. At the traffic lights he pressed the pedestrian crossing button. Some Caucasian ladies came up next to us and said we were dirty and shouldn't have touched the button. I didn't understand, but my young son did, and he translated for me.”
- “Several times on the footpath I have seen people change their path when walking towards me to avoid walking past me”.
- “I was in the lift with some staff, and we were talking in Vietnamese. I was yelled at by a woman who said “speak in English” which I did and surprised her”.

In terms of the impact of racism in the lives of these respondents, they reported the following feelings:

- I have feelings of anger and anxiety
- I avoid crowds or places where I have had a bad experience
- I feel sad and hurt
- I feel it is best not to learn English, so I don't understand the insults.

Other respondents were confident in their rights and the protections offered in Australia. There was a recognition among respondents of the established legal framework for ensuring equality in Australia, including national and State anti-discrimination law and other legal protections against hate speech and vilification. There was also a confidence in the fact that Australia is an open multicultural society in which institutions, organisations, and schools play an important role in enacting equality and respect.

Council also continues to work closely with the Australian Human Rights Commission on its development of an Anti-Racism Framework for Australia.

Finally, Council conducted focus groups with 27 of its own staff, from libraries, service centres and call centre. The most common experience of racism among these staff was observing racist exchanges between members of the public, followed by racism directed at Council's own staff.

## What respondents are recommending for inclusion in the Anti-Racism Strategy

The respondents are recommending initiatives and actions in four areas for inclusion in the Strategy:

1. *Building social inclusion and contact:* intergroup contact is an anti-racism approach that has had widely implemented and can occur directly in an individual's social network, typically within a school, college, or university, and in workplaces and organisations.
2. *Training and education:* anti-racism training that aims to challenge racist behaviours and provides people with practical strategies and tools to identify and address bias, and structural inequality.
3. *Communication and media campaigns:* aimed at highlighting and addressing racist behaviour, promoted through media and online platforms, have been widespread. However, anti-racism campaigns demonstrate mixed results. Research and lived experience indicate that campaigns have a stronger effect if they address specific negative beliefs rather than focusing on generating positive feelings. Campaigns are effective when they highlight beliefs that underlie expressions of racism, challenge racism and promote anti-racism measures. Their effectiveness is usually over the long term.

4. *Organisational development:* Promoting practices that address discrimination and promote diversity include reviewing existing policies, plans, frameworks and recruitment processes, and creating a shared organisational vision, clear goals, measurable outcomes, and organisational accountability.

The four themes outlined above are also consistent with the work being undertaken by the Human Rights Commission and will be the focus areas for Council's Anti-Racism Strategy.

## **FINANCIAL IMPLICATIONS**

There are no financial implications associated with the implementation of the proposed recommendations outlined in this report. Once endorsed, specific initiatives in the Anti-Racism Strategy may require additional financial resources to implement. These will be scoped and costed for consideration as relevant.

## **ATTACHMENTS**

Nil.

**Item No:** C0424(1) Item 27

**Subject:** NOTICE OF MOTION: INVITE THE AUSTRALIAN PALESTINIAN  
ADVOCACY NETWORK TO ADDRESS THE AUSTRALIAN LOCAL  
GOVERNMENT ASSOCIATION NATIONAL GENERAL ASSEMBLY

Council at its meeting on 05 March 2024 resolved that the matter be deferred to the meeting to be held on 09 April 2024.

**From:** Councillor Dylan Griffiths

## **MOTION**

**That Council write to the Australian Local Government Association Office Bearers and board to request that they invite the Australian Palestinian Advocacy Network to address the National General Assembly about the invasion and humanitarian crisis in Gaza, support for the Palestinian community including recent refugees staying in Australia.**

## **Background**

Recent statements from the Gaza Health Ministry have stated that at least 29,606 Palestinians have been killed and 69,737 have been injured in Israeli strikes on [Gaza](#) since 7 October.

Since the invasion of Gaza, the Australian government has granted more than 2200 visa to Palestinians.

The World Food Programme this week said its teams reported “unprecedented levels of desperation” while the UN warned that 2.2 million people were on the brink of famine. The UN agency in charge of Palestinian affairs (UNRWA) said it has been forced to pause aid deliveries to northern [Gaza](#) – where it is not “possible to conduct proper humanitarian operations” – amid increasing reports of famine among people in the area. “The desperate behaviour of hungry and exhausted people is preventing the safe and regular passage of our trucks,” said Tamara Alrifai, director of external relations for UNRWA. She added that she was “very wary of how to explain this so as not to make it sound like we are blaming people or describing these things as criminal acts”.

Many Australian local government councillors have passed motions calling for a ceasefire and an end to the invasion of Gaza. In November, the Inner West Council decided to distribute information in our newsletter about an APHEDA fundraising appeal which aimed to provide immediate relief to people in Gaza. In December the Inner West Council joined calls for a ceasefire.

In 2022 the Ukraine Ambassador, Vasyl Myroshnychenko addressed the Australian Local Government Association’s National General Assembly, subsequently the assembly passed a motion of Solidarity with Ukraine. ALGA’s media release quotes Vasyl Myroshnychenko ‘Local governments can help mostly by connecting local services to those Ukrainians who have relocated into your communities, and by raising money to help Ukrainians rebuild critical infrastructure such as schools and hospitals’.

<https://alga.com.au/australian-local-governments-stand-in-solidarity-with-ukraine/>

## **Officer’s Comments:**

No further comments were required for this Notice of Motion.

## ATTACHMENTS

Nil.

**Item No:** C0424(1) Item 28

**Subject:** **NOTICE OF MOTION: ASBESTOS - CONSTRUCTION WASTE AND THE CIRCULAR (MOTION FOR NATIONAL GENERAL ASSEMBLY)**

Council at its meeting on 05 March 2024 resolved that the matter be deferred to the meeting to be held on 09 April 2024.

**From:** **Councillor Marghanita Da Cruz**

## MOTION

That Council endorse the following motion to be submitted to the 2024 National General Assembly:

That this National General Assembly calls on the Australian Government to ensure sufficient funding of regulation of the Waste industry including monitoring handling of Construction Waste in the Circular Economy in particular the handling of hazardous materials.

## Background

The national objective and summary of key arguments is outlined in the attached completed National General Assembly Proposed Motions template.

## Officer's Comments:

No further comments were required for this Notice of Motion.

## **ATTACHMENTS**

1. [Download](#) Completed National General Assembly Proposed Motions Template



2024 NATIONAL GENERAL ASSEMBLY PROPOSED MOTION

**ASBESTOS – CONSTRUCTION WASTE AND THE CIRCULAR**

**MOTION DETAILS**

This National General Assembly calls on the Australian Government to ensure sufficient funding of regulation of the Waste industry including monitoring handling of Construction Waste in the Circular Economy in particular the handling of hazardous materials.

**NATIONAL OBJECTIVE**

*Why is this a national issue and why should this be debated at the National General Assembly (Maximum 200 words).*

Building stronger partnerships across governments to deliver on national priorities.

**SUMMARY OF KEY ARGUMENTS**

*Background information and supporting arguments (Maximum 500 words).*

The contamination of mulch with asbestos across Sydney and the ACT over many years has come under the spotlight. The contamination of the mulch has put workers and the community at risk during construction, use and end of life for the mulch and soil. Evidence in Harold Park in Inner Sydney indicates the failure of disposing of this hazardous material has been regularised over many years.

**Item No:** C0424(1) Item 29  
**Subject:** NOTICE OF MOTION: VILIFICATION LAWS (MOTION FOR NATIONAL GENERAL ASSEMBLY)  
**From:** Councillor Liz Atkins

## MOTION

That Council endorse the following motion for submission to the 2024 National General Assembly for Local Government:

'This National General Assembly calls on the Australian Government to introduce anti-vilification laws to protect the community from hate and ensure that every individual in Australia feels safe and protected under law irrespective of their age, disability, gender identity, intersex status, race, religion, sex, or sexual orientation.'

## Background

The national objective and summary of key arguments is outlined in the attached completed National General Assembly Proposed Motions template.

## Officer's Comments:

No further comments were required for this Notice of Motion.

## **ATTACHMENTS**

1. [2024 National General Assembly Proposed Motion, Vilification Laws](#)

## 2024 NATIONAL GENERAL ASSEMBLY PROPOSED MOTION: Vilification Laws

### MOTION DETAILS

This National General Assembly calls on the Australian Government to introduce anti-vilification laws to protect the community from hate and ensure that every individual in Australia feels safe and protected under law irrespective of their age, disability, gender identity, intersex status, race, religion, sex, or sexual orientation.

### NATIONAL OBJECTIVE

*Why is this a national issue and why should this be debated at the National General Assembly (Maximum 200 words).*

Local government plays a vital role in the safety and well being of the whole of the community irrespective of age, disability, gender identity, intersex status, race, religion, sex, or sexual orientation.

The Australian Government has promised to prohibit religious vilification but has not committed to introduce equivalent bans on other types of vilification to address the rise in right-wing extremism against these communities. Everyone deserves adequate protection against discrimination and vilification in the places where they live their lives: schools and universities, workplaces, community services, and public spaces.

Laws relating to all types of vilification will increase community trust by demonstrating that governments are committed to protecting all parts of the community.

### SUMMARY OF KEY ARGUMENTS

*Background information and supporting arguments (Maximum 500 words).*

The Australian Government has reportedly developed legislation implementing two of its major policy commitments on anti-discrimination reform:

- a Commonwealth Religious Discrimination Bill, and
- *Sex Discrimination Act* amendments to protect LGBTQ students and teachers in religious schools against discrimination.

In principle, these changes should be positive. People of faith, and those of no faith, should be able to go about their day-to-day lives free from the fear of discrimination based on their beliefs. All people, including LGBTQ Australians, deserve the right to learn and work without mistreatment because of who they are. However, these reforms only deserve support from the community if they provide fair and appropriate protections for everyone.

At present, it appears that the Religious Discrimination Bill will include a prohibition on religious vilification. While there are laws about other types of vilification in some state and territory jurisdictions, they are not uniform, and there is no law at all at the Commonwealth level, and in some states, in relation to LGBTIQ+ vilification.

In August 2023 the Trans Justice Project and Victorian Pride Lobby released the largest investigation into anti-trans hate in Australia, the *Fuelling Hate* Report investigating the prevalence and possible escalation of transphobia in Australia. That Report found that anti-trans abuse, harassment or vilification had increased significantly since 2020 with high levels of online and in-person abuse either seen or experienced. In addition a significant proportion of trans participants experienced anti-trans violence. This is only one part of the community but demonstrates the importance of anti-hate laws that protect the whole community on all grounds.

**Item No:** C0424(1) Item 30  
**Subject:** NOTICE OF MOTION: ELECTRIFY HOMES (MOTION FOR NATIONAL GENERAL ASSEMBLY)  
**From:** Councillor Liz Atkins

## MOTION

That Council endorse the following motion for submission to the 2024 National General Assembly for Local Government:

‘This National General Assembly calls on the Australian Government to:

1. Note the multiple reports by energy analysts demonstrating that all-electric homes are cheaper to run than those connected to gas;
2. Provide cost-living-relief to households by requiring newly built homes to be fully electric by updating the National Construction Code; and
3. Coordinate and assist states and territories to implement these changes via their respective planning and building regulations.’

## Background

In December 2023 Council passed resolution C1023(1) Item 10 which included:

4. *That Council expand the scope of its draft Indoor Air Quality Development Control Plan by including electric hot water in the requirements for new residential development, as well as expanding the application of the all-electric requirements to apply to commercial development applications as well.*
5. *That Council publicly exhibit the expanded draft Indoor Air Quality Development Control Plan for a period of 28 days in accordance with Council’s Community Engagement Framework.*
6. *That following the conclusion of the exhibition period, the expanded draft Indoor Air Quality Development Control Plan be brought back to Council for consideration for adoption.*

While the Indoor Air Quality Development Control Plan has not yet been brought back to Council, this resolution clearly expresses support by Council for dwellings to be fully electric.

The national objective and summary of key arguments is outlined in the attached completed National General Assembly Proposed Motions template.

## Officer’s Comments:

No further comments were required for this Notice of Motion.

## **ATTACHMENTS**

1. [1](#) 2024 National General Assembly Proposed Motion, Tackling cost-of-living by cutting energy bills for households

## 2024 NATIONAL GENERAL ASSEMBLY PROPOSED MOTION

### TACKLING THE COST-OF-LIVING BY CUTTING ENERGY BILLS FOR HOUSEHOLDS

#### MOTION DETAILS

This National General Assembly calls on the Australian Government to:

1. Note the multiple reports by energy analysts demonstrating that all-electric homes are cheaper to run than those connected to gas;
2. Provide cost-of-living-relief to households by requiring newly built homes to be fully electric by updating the National Construction Code; and
3. Coordinate and assist states and territories to implement these changes via their respective planning and building regulations.

#### NATIONAL OBJECTIVE

*Why is this a national issue and why should this be debated at the National General Assembly (Maximum 200 words).*

That the Australian Government demonstrates its commitment to tackle the cost-of-living crisis for families, renters, single parents and vulnerable groups in financial stress by helping them to cut their energy bills by creating all-electric new homes.

#### SUMMARY OF KEY ARGUMENTS

*Background information and supporting arguments (Maximum 500 words).*

Rising gas price rises are impacting on families and households across the country who are already struggling with spiralling housing and food costs. A recent Energy Consumers Australia survey of 2,500 people found that more than one quarter of households are struggling to pay their energy bills.

Study after study demonstrates that homes powered by 100% electricity are cheaper to run than those connected to gas. For example, recent, separate studies by Monash University, Energy Consumers Australia, Renew, Australian Council for Social Services, and Rewiring Australia all demonstrate that homes that swap gas appliances for modern, efficient ones, combined with energy efficiency upgrades and solar and battery installations, can cut energy bills by a range of \$500 to \$5,000 per year, depending on the combination of upgrades.

The Australian Government could provide direct and immediate cost-of-living relief to people moving into new housing by ensuring newly built homes are fully electric without gas.

Recent modelling shows that this move alone would cut household energy bills by 90.6% by 2040.

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**Item No:** C0424(1) Item 31  
**Subject:** NOTICE OF MOTION: INNER WEST COUNCIL ROZELLE INTERCHANGE COMMITTEE  
**From:** Councillor John Stamolis

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**MOTION**

1. That Council note that the Rozelle Interchange Committee has held only one introductory meeting since the committee was announced four months ago.
  2. That Council note that there are no Terms of Reference for this Committee.
  3. That Council provide a Terms of Reference and meeting schedule as soon as practicable.
- 

**Background**

In response to the traffic chaos caused by the opening of the Rozelle Interchange, a public meeting was held at Balmain Town Hall in early December 2023. During this meeting Council said that it would set up a committee involving community members and others who would meet regularly to discuss issues needed to assist in resolving impacts of the Rozelle Interchange on the wider community. To date, this meeting has met only once, for the purposes of introduction. This has been the only meeting in four months.

**Officer's Comments:**

No further comments were required for this Notice of Motion.

**ATTACHMENTS**

Nil.

**Item No:** C0424(1) Item 32  
**Subject:** NOTICE OF MOTION: ROZELLE PARKLANDS MASTERPLAN FUNDING  
**From:** Councillor John Stamolis

### **MOTION**

**That Council reserve the \$20 million funding envelope received from the Minister of Transport until the Rozelle Parklands Masterplan has been finalised.**

### **Background**

The new Rozelle Parklands provides the Inner West with the biggest increase in open space and sporting amenity in many decades.

More so, this land provides essential amenity to the communities of Rozelle, Lilyfield and Annandale whose open space ratios are some of the lowest in Sydney and, in fact, NSW.

The Rozelle Parklands is an historic and one-off increase in amenity for these communities. It is imperative that any funds which are available and needed to finalise these parklands are committed to these parklands in the first instance and are not spent elsewhere.

The Rozelle Parklands Masterplan will allow all groups: sporting clubs, cyclists, bushcare groups, schools, community groups and local residents to identify the key needs and priorities for the parklands.

The financial plan associated with the Rozelle Parklands Masterplan process will be the guide for the prioritisation, implementation and funding of these needs.

Without the masterplan, Council cannot determine whether it will need \$10 million, \$20 million or \$30 million to achieve the best outcomes for these parklands so that it will meet the needs of the community into the future.

### **Officer's Comments:**

No further comments were required for this Notice of Motion.

### **ATTACHMENTS**

Nil.

**Item No:** C0424(1) Item 33  
**Subject:** NOTICE OF MOTION: USE OF ALIASES ON FACEBOOK BY COUNCILLORS  
**From:** Councillor John Stamolis

## **MOTION**

That Council to consider the following amendments to the Social Media Policy when this policy is next scheduled for review:

- a) That councillors should not use aliases when they are Administrators of community Facebook Groups.
- b) That councillors should not use aliases when commenting on community Facebook pages.

## **Background**

Many councillors and political parties operate Facebook pages. The administrators of these pages are known and transparent to the community. Also, when Councillors are administrators of community Facebook pages, most identify themselves.

It is vital for transparency that Councillors who administer or actively participate on community Facebook pages do not use aliases. It could be fairly suggested that this sort of activity brings Council into disrepute.

## **Officer's Comments:**

No further comments were required for this Notice of Motion.

## **ATTACHMENTS**

Nil.



**Item No:** C0424(1) Item 34  
**Subject:** NOTICE OF MOTION: FORMAT OF COUNCIL MEDIA RELEASES  
**From:** Councillor John Stamolis

## MOTION

1. That Council note that, to date in 2024, Council has largely departed from its usual format/presentation of its Media Releases.
2. That Council return to its established format and presentation of Media Releases.

## Background

Of the 32 Council media releases in 2024 to date, 23 appear to show that these releases are from the Mayor. There are 5 examples of this below.

In previous years, the number of media releases 'attributed to the Mayor' has amounted to, at most, only 1 or 2 releases of the first 32 for any given year. There are 3 examples of these releases below, from 2023, which reflect the usual format and presentation of Council media releases and which do not highlight that these are from the Mayor.

Councillors have not been advised of these changes to the presentation of media releases nor why such a large proportion are attributed to the Mayor.

The screenshot shows the Inner West Council website. The main headline is "John Holland and CPB can't be trusted on asbestos clean up" dated Tuesday 23 January 2024. The release is from Inner West Mayor Darcy Byrne. The text states: "Following yesterday's announcement about the clean-up of asbestos contamination in Rozelle Parklands, maximum scrutiny must be applied to contractors John Holland and CPB because they can't be trusted not to do it on the cheap." It also mentions that the Environment Protection Authority (EPA) has ordered that contaminated mulch be removed by February 29, and that the reopening of the Rozelle Parklands could be many months away. A sidebar on the right lists recent news items: "Easter double demerits: 28 March to 1 April 2024", "Leichhardt Oval to host 120 sporting fixtures in 2024", and "Opt-in weekly red bin service now available for Inner West food recycling".

11:33 PM Thu 26 Mar  
innerwest.nsw.gov.au

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## Mayor welcomes first sign of transparency on Rozelle Interchange

Friday 16 February 2024

MEDIA RELEASE

INNER WEST MAYOR DARCY BYRNE

Inner West Mayor Darcy Byrne has today welcomed the announcement by Roads Minister, John Graham, that travel time data for roads surrounding the Rozelle Interchange will now be made publicly available.

This is something that Mayor Byrne has been calling for since December.

The data will allow people in the Inner West and across Sydney to better plan their morning and afternoon commutes.

It will also provide an evidence base for whether mitigations are working and whether the functioning of the interchange is improving.

The online data will be published weekly on a Friday and will include travel times for:

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Easter double demerits: 28 March to 1 April 2024 >

Leichhardt Oval to host 120 sporting fixtures in 2024 >

Opt-in weekly red bin service now available for Inner West food recycling >

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## Proposal to rezone the whole of the Inner West to 6 storeys is absurd

Wednesday 6 March 2024

Media release

Inner West Mayor Darcy Byrne

Today's revelations that the Department of Planning is proposing to rezone the entirety of the Inner West for 6 storey development are greatly concerning.

The revelations are contained in a briefing document prepared for the Minister for Planning by his Department, identifying what the Government's various rezoning proposals would mean if implemented.

The document states the whole of the Inner West would be included in the new "Well Located Zone" and that "for the Inner West this will mean that 6 storey apartments will be possible across the LGA (Local Government Area)".

Inner West Mayor Darcy Byrne said such widespread rezoning would go much further than the Government has previously disclosed and will be strongly opposed.

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Leichhardt Oval to host 120 sporting fixtures in 2024 >

Opt-in weekly red bin service now available for Inner West food recycling >

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## Leichhardt Oval to host 120 sporting fixtures in 2024

Wednesday 27 March 2024

Media release  
Inner West Mayor Darcy Byrne

Amidst ongoing calls for Leichhardt Oval to be closed, Inner West Council has today announced that an extraordinary 120 individual sporting fixtures will be played at the Eighth Wonder of the World in 2024.

The schedule includes 120 individual fixtures played over 44 separate days at the iconic ground.

This massive program proves that this is not just Sydney's favourite suburban ground but also the hardest working.

Inner West Mayor, Darcy Byrne said, "Today we are announcing that 120 sporting fixtures will be played at Leichhardt Oval this year, proving once again that this is the best used and best loved suburban ground in Australia."

"This includes 38 women's fixtures as we continue to grow the 8th wonder of the world as a hub for women's sport."

Recent news [View all news](#)

Leichhardt Oval to host 120 sporting fixtures in 2024 >

Opt-in weekly red bin service now available for Inner West food recycling >


Renters' rights must be legislated immediately >

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Candlenote Primary School student artwork with Australia's Bushy Desert

Home > About > News > Media releases > 2024 media releases

## Renters' rights must be legislated immediately

Sunday, 24 March 2024

Media release  
Inner West Mayor Darcy Byrne

Today's revelations that almost 30,000 tenants have been subjected to no-grounds evictions in the past year shows that legislating new protections for renters should be the single highest priority of the NSW Parliament.

Inner West Mayor Darcy Byrne is calling on the NSW Government to bring Parliament back from a 5-week break to legislate an end to no-grounds evictions immediately.

"The 35 per cent of NSW citizens who rent can't wait any longer for better protections," Byrne said.

Recent news [View all news](#)

Leichhardt Oval to host 120 sporting fixtures in 2024 >

Opt-in weekly red bin service now available for Inner West food recycling >

## Leichhardt Oval opened as a public park

Monday 11 December 2023

Inner West Council has opened up the iconic Leichhardt Oval to public access as a park. Residents are now able to enjoy a picnic and a play on the Wayne Pearce Hill, Monday to Friday from sun-up to sundown.

In the same way that Henson Park in Marrickville is used by the community, residents will be able to walk their dogs, catch up with friends or just enjoy a lazy day under the shade of the giant fig trees or soaking up the sun in front of the historic scoreboard.

To protect the surface of Sydney's most used sporting ground, residents will be asked to refrain from entering the playing area.



Recent news

[View all news](#)

Easter double demerits: 28 March to 1 April 2024

## Rozelle Interchange public meeting called

Thursday 30 November 2023

Inner West Mayor Darcy Byrne has today convened a public meeting to address the traffic chaos caused by the opening of the Rozelle Interchange.

The meeting, to be held at 6:30pm on Thursday December 7 at Balmain Town Hall will be an opportunity for local residents to propose mitigations that need to be implemented urgently. Council's traffic engineers as well as the Coordinator General of Transport for NSW, Howard Collins, will be in attendance to answer questions.



Recent news

[View all news](#)

## Food Recycling is Coming to Every Inner West Home

Tuesday 12 September 2023

A new food recycling service is about to be rolled out to every Inner West home in a reform that will massively reduce carbon emissions and save ratepayers millions of dollars in landfill fees.

From October 9, all Inner West residents will be able to recycle all their food scraps and leftover food as well as garden waste in their green bin, which will be collected weekly.

Food waste currently makes up approximately 40% of the general waste in garbage bins. When food waste rots at landfill it releases potent methane contributing enormously to carbon emissions.



Recent news

[View all news](#)

Inner West food recycling to begin with support for residents

## Officer's Comments:

### Comment from Senior Manager Governance and Risk:

Council's Media Policy or Social Media for Councillors Policy, specifically the process and approvals for Council media releases has not changed or been amended. All communication material pertaining directly to the Mayor, using quotes or images, including but not limited to media releases for the Council page are approved by the Mayor prior to publication. This process is still strictly adhered to and has not changed. Neither policy that Council has adopted outlines an 'established format' or presentation as this notice of motion alludes to.

Additionally, in accordance with the *Local Government Act 1993*, the role of the Mayor is to be the principal member and spokesperson of the governing body, including representing the views of the Council as to its local priorities.

**ATTACHMENTS**

Nil.



**Item No:** C0424(1) Item 35  
**Subject:** NOTICE OF MOTION: UNOCCUPIED DWELLINGS AND THE HOUSING CRISIS  
**From:** Councillor John Stamolis

## **MOTION**

1. That Council advocate to NSW State Government toward investigation of the number of unoccupied dwellings across Metropolitan Sydney – noting our interest in the Inner West.
2. That Council ask City of Sydney and other inner-city Councils if they would like to participate in advocating and research and investigation into unoccupied dwellings with State Government.

## **Background**

The media are starting to pick up on the number of unoccupied houses/units across Sydney, especially in the inner-city, during this housing crisis. On both this term and last term of Inner West Council, motions have been put seeking an investigation of the growing stock of empty dwellings in the Inner West. One motion was put during this current housing crisis.

It might be expected that a high proportion of dwellings are vacant for legitimate reasons. The reasons could include travel, temporary or short-term relocation for work, holidays, and dwellings being renovated.

Based on 2021 Census data, even if 90% of unoccupied dwellings had legitimate reasons for being unoccupied, the Inner West would have possibly over 800 dwellings which are lazy unoccupied stock which might be returned for use. This is a very material number, especially during this housing crisis.

On the same basis, for City of Sydney Council, of the 18,700 unoccupied dwellings, almost 2,000 might be lazy unoccupied stock.

Of course, Councils won't know anything about these unoccupied dwellings unless it is supported by State Government regarding the collection of this data.

## **Officer's Comments:**

No further comments were required for this Notice of Motion.

## **ATTACHMENTS**

Nil.

**Item No:** C0424(1) Item 36  
**Subject:** NOTICE OF MOTION: NATURALISING THE COOKS RIVER  
**From:** Councillor Mark Drury

### **MOTION**

1. That Council writes to the NSW Minister for the Environment Penny Sharpe, as well as State Members of Parliament for Heffron, Rockdale, Summer Hill, Canterbury and Strathfield, to urge the NSW Government to commit resources to naturalise the Cooks River and mitigate ongoing stormwater issues.
2. That Council writes to the NSW Department of Climate Change, Energy the Environment and Water seek advice as to the release of funding for Council's Camdenville Wetlands project which is within the Cooks River catchment and will improve biodiversity, urban runoff and stormwater in the catchment.

### **Background**

This motion aligns with the initiative put forth by the Cooks River Valley Association (CRVA), which advocates for the allocation of resources by the NSW Government to naturalise the Cooks River and address stormwater challenges. The naturalisation of waterways offers numerous advantages, such as enhancing water quality and biodiversity, restoring ecological balance, mitigating floods, promoting urban cooling, and providing opportunities for active use of the river including community recreation.

The Cooks River is in critical need of funding to remediate and repairs its banks where steel sheet piling has failed, invasive species have become prevalent and urban runoff has severely impacted the natural watercourse. Councils along the river work together with the Cooks River Alliance to address these issues however the scale of the problem requires assistance at a state level, particularly given the river is a crown waterway.

In July 2023, Federal Environment Minister Tanya Plibersek and Minister Burke announced funding for projects in the Cooks River, including Inner West's Camdenville wetlands project. These funds were to be dispersed by the NSW Department of Climate Change, Energy the Environment and Water (DCCEEW) however Council is yet to receive the grant funding. Ongoing funding such as this will be essential to the Cooks River Councils' ability to effectively mitigate stormwater and biodiversity issues in the river.

### **Officer's Comments:**

No further comments were required for this Notice of Motion.

### **ATTACHMENTS**

Nil.

**Item No:** C0424(1) Item 37  
**Subject:** NOTICE OF MOTION: DEMERGER OF INNER WEST COUNCIL  
**From:** Councillor John Stamolis

### **MOTION**

1. That Council note that many residents across the Inner West are greatly disappointed that the Minister has overturned a democratic vote as conducted by the NSW Electoral Commission. The poll of over just over 102,000 voters resulted in a huge 63% majority to demerge Inner West Council.
2. That Council note that the business case prepared by Council was supported by Labor Councillors only. All 7 Green and Independent Councillors voted against Councils submission as the proposal was inadequate, lacked a transition plan, used a flawed methodology.
3. That Council to note that the Boundaries Commission Report said that the absence of a detailed, and costed, implementation plan inhibits the Commission from confidently predicting outcomes and thus can only support the status quo. As such, Council have failed to deliver a key requirement for decision-making on behalf of over 63,000 residents of the Inner West who voted to demerge.

### **Officer's Comments:**

No further comments were required for this Notice of Motion.

### **ATTACHMENTS**

Nil.



Item No: C0424(1) Item 38  
Subject: NOTICE OF MOTION: IMPROVING THE DEMERGER PROCESS  
From: Councillor John Stamolis

### **MOTION**

1. That Council note that the Boundaries Commission Report said that:
  - a) Inner West Council has not yet realised significant economies of scale since the merger.
  - b) excluding capital grants and the sale of Tempe Land (\$49.4m) to the State Government, IWC has reported deficits across the seven-year period post-merger.
  - c) the cost base of Inner West Council has increased by 27% relative to the former Councils since the merger.
2. That Council note that the Minister and the Boundaries Commission did not respond to numerous concerns that they have relied on highly questionable data to come to a determination about the demerger. That is, all costs relating to the demerger and the impact on ratepayers are grossly inflated.
3. That Council write to the Minister and Boundaries Commission expressing concerns about a lack of confidence in this process.
4. That Council supports those amendments currently being put proposed to the LGA Act which will see democratic polls of communities take precedence over processes which can be flawed, lack integrity, are not transparent and cannot compel core decision-making materials to be provided.

### **Officer's Comments:**

#### **Comment from Director Corporate:**

The Local Government Boundaries Commission engaged Deloitte to provide advice on the financial implications of the proposal. In doing so, the analysis included both a review of the business case submitted by council and an independent analysis of financial and other information of council.

In the Boundaries Commission's *Summary of Key Findings from Deloitte's Analysis of the Financial Implications* Deloitte estimated that one off-demerger costs could be in the range of \$31.3 to \$39.1 million, and total ongoing costs would equate to \$114.1 million over the four-year forecast period.

Those independent cost estimates are higher than what was calculated by Morrison Low in the Business Case submitted by Council to the Minister for Local Government.

The Minister for Local Government advised that he accepted the Commission's view that, "the financial disadvantage associated with a de-amalgamation significantly outweigh any potential financial benefits from a de-amalgamation" and that there is compelling evidence that the business case presented by Council will cost the community more money than it saves.

### **ATTACHMENTS**

Nil.

**Item No:** C0424(1) Item 39  
**Subject:** NOTICE OF MOTION: DEMERGER PLAN FOR INNER WEST COUNCIL  
**From:** Councillor John Stamolis

### **MOTION**

That Council provide the Minister with a detailed, and costed, implementation plan for demerger so that a full, proper and accurate determination of the Inner West Council demerger can take place. This will properly respect the wishes of the voters In the Poll where they voted to support a demerger.

### **Background**

The Boundaries Commission process was severely compromised by Council failing to submit a detailed and fit for purpose demerger plan. The Commissioners said that “the absence of a detailed, and costed, implementation plan inhibits the Commission from confidently predicting outcomes.” These observations should have deemed the submitted business case not fit for purpose.

It is vital that the Minister will now allow Inner West Council to produce accurate and appropriate documentation as he has done so with Cootamundra Gundagai Council (CGRC).

The Minister proposed that CGRC submit an implementation Plan that shows how two sustainable Councils would be created by a demerger. The Minister would then submit this plan to a public Inquiry and for a Boundaries Commission examination concurrently.

The Office of Local Government outlined the pathway and how it can lead the dissolution of the merged Council and proclaim the two new councils.

This pathway should also be available to Inner West Council or any other Council such as Snowy Valleys or Bayside who are proceeding to prepare proposals.

### **Officer’s Comments:**

No further comments were required for this Notice of Motion.

### **ATTACHMENTS**

Nil.

**Item No:** C0424(1) Item 40  
**Subject:** NOTICE OF MOTION: LEICHHARDT OVAL FOOD AND BEVERAGE SERVICE  
**From:** Councillor Philippa Scott

### **MOTION**

1. That Council officers provide a report to the May Council meeting on:
  - a) the current contractual arrangements for food and beverage services at Leichhardt Oval;
  - b) advice on the procurement process including the timing and next opportunity to enter into a new contract; and
  - c) recommendations to improve the service delivered in the short term under the current and future contracts, before any long term changes are made under the Leichhardt Oval Masterplan.
2. That the report explore all possible opportunities to improve the Leichhardt Oval experience including specific food and beverage staffing and infrastructure recommendations; and advice on the possibility of supporting the local brewery and hospitality industry by inviting them to have pop-up outlets at Leichhardt Oval under future contracts.

### **Background**

Leichhardt Oval is Sydney's most iconic and well-loved suburban sports ground, and also one of the most utilised. In 2023, Leichhardt Oval hosted 83 sporting events involving 64 teams, with the ground increasingly becoming a hub for women's sport. In 2024, the ground will host an increased five Wests Tigers NRL games, and 10 home games for the Sydney FC Women's A-League team.

Despite this high usage, it remains the only suburban ground in Sydney that has not received any State Government funding in the past 15 years. Council has now prepared a Leichhardt Oval Masterplan for state and federal governments seeking a funding partnership. In the interim, the facilities not kept up with demand, nor have food and beverage services under contract. While the experience for the 16,000 fans who attended the first Wests Tigers home game in late March was vibrant and engaging, there are aspects that do not meet the expectations of this iconic venue, and this includes unreasonably long lines for food and beverages.

Council should explore all avenues to improve this experience before the Masterplan is funded and long term changes are made. This includes increasing the number of food and beverage sale points and increased staffing requirements if the contract operations are not meeting community expectations. Given that the current contract is short term, and future contracts would also be short term until funding is secured for the Masterplan, staff should provide advice on the possibility of the next contract including support for our local brewery and hospitality industry to have pop-up outlets as Young Henry's and Philter do at Henson Park.

### **Officer's Comments:**

No further comments were required for this Notice of Motion.

**ATTACHMENTS**

Nil.

**Item No:** C0424(1) Item 41  
**Subject:** NOTICE OF MOTION: LEICHHARDT OVAL WOMEN'S AMENITIES  
**From:** Councillor Philippa Scott

### MOTION

That Council submit an application under the Federal Government's [Play Our Way grant scheme](#) to build new women's amenities at Leichhardt Oval and secure its future as a women's sports hub.

### Background

The Play Our Way Program Grant Opportunity is an open competitive opportunity that will provide funding of up to \$200 million (inclusive of government administration costs) over three years from 2024-25.

This Grant Opportunity aims to address the barriers women and girls face when participating in sport and physical activity by delivering quality facilities and sport participation experiences where the need is greatest, and in a manner that is safe, equitable, accessible, inclusive, sustainable and enduring.

This Grant Opportunity will fund single or multi-year funding to support new and upgraded facilities, playing areas or spaces for sport and physical activity, specifically for women and girls.

Council has released the new Leichhardt Oval Masterplan ([Yoursay.innerwest.nsw.gov.au](https://yoursay.innerwest.nsw.gov.au)), which would see the ground used by a variety of amateur, professional and international women's sporting teams for decades to come. The Masterplan to upgrade and renovate facilities at Leichhardt Oval is asking state and federal governments to consider tiered funding scenarios for the oval. The plan seeks to preserve and protect the heritage of the ground, while providing the modern seating and facilities the ground desperately needs. The approved Masterplan is modular, with several kinds of funding options, designed to simply lift the facilities and amenities at Leichhardt Oval up to standard for the myriad of sporting and community organisations who utilise the ground. The installation of modern female-friendly change rooms is the highest priority in the Masterplan.

Leichhardt Oval is Sydney's most iconic and well-loved suburban sports ground. Yet it remains the only suburban ground in Sydney that has not received any State Government funding in the past 15 years. The previous Liberal / National Party Government had a very deliberate and overtly partisan policy of refusing to contribute to any funding to upgrade Leichhardt Oval. Despite being starved of funds available to other councils, the Council has continued to invest in Leichhardt Oval, providing over \$5 million in improvements to the ground in recent years. This funding has improved basic amenities and maintained the playing surface in excellent condition.

The Masterplan makes clear that a modest investment from the State and Federal Governments will make a massive difference to the multitude of senior and junior, men's and women's rugby league, soccer and rugby union teams and spectators who regularly use Leichhardt Oval.

This build has been costed at \$6.22M and an application for federal funding for the refurbishing of the ground floor of the existing stadium to incorporate new women's amenities for players as well as for referees fits well within the goals of the grant program. Give Council's

continued investment in the playing surface and other facilities over many years, the application should relate to the whole cost of the amenities upgrades.

**Officer's Comments:**

No further comments were required for this Notice of Motion.

**ATTACHMENTS**

Nil.

**Item No:** C0424(1) Item 42  
**Subject:** NOTICE OF MOTION: LEICHHARDT OVAL ACCESS FROM MARY STREET TO THE BAY RUN  
**From:** Councillor Philippa Scott

### **MOTION**

1. That Council construct a permanent pathway and steps from Mary St to Frazer St, Lilyfield, running from the old Leichhardt Oval caretakers cottage to the Lilyfield new skate park.
2. That the path and steps be named after a prominent local woman.
3. That funding be allocated through the Parks Footpath Renewal program budget in FY24/25.

### **Background**

Leichhardt Oval is one of a few high use suburban grounds accessed by the majority of attendees on foot or by public transport. Over many years, an informal path has formed from Mary Street to Frazer Street, from the caretakers cottage to what is now the new skate park, as attendees walk up from the Bay Run.

In the interests of encouraging safe, active travel to and from Leichhardt Oval, the informal path should be formalised and made safe with steps. This is also an opportunity to create a new landmark to be named after a local woman, in conjunction with Leichhardt Oval being recognised as a hub for women's sports.

Funding should be allocated through the Parks Footpath Renewal program budget for FY24/25, this does not need to wait for the Masterplan to be realised.

### **Officer's Comments:**

No further comments were required for this Notice of Motion.

### **ATTACHMENTS**

Nil.

Item No: C0424(1) Item 43  
Subject: NOTICE OF MOTION: ACTION ON ILLEGAL DUMPING  
From: Councillor Mathew Howard

## MOTION

That Council receive a report no later than June 2024:

- a) acknowledges the ongoing social, environmental and health impacts of illegal dumping;
- b) detailing Council's actions to respond to illegal dumping across the Inner West, with particular reference to the actions taken after the resolution on illegal dumping passed in May 2022;
- c) reporting relevant statistics on illegal dumping in the local government area;
- d) noting the passing of the Environment Protection Legislation Amendment (Stronger Regulation and Penalties) Bill 2024 in the State Parliament in March 2024 and clarifying the powers of councils in respect to illegal dumping.

## Background

Residents continue to report instances of illegal dumping across the Inner West. Illegal dumping has social, environmental and health implications and impacts local pride and amenity.

The *Environmental Protection Legislation Amendment (Stronger Regulation and Penalties) Bill 2024* was legislated in the NSW State Parliament in March 2024 and in part, strengthened the powers of land managers (including councils) to respond to illegal dumping.

In her second reading speech, the Hon Penny Sharpe, Minister for Climate Change, Energy, Environment and Heritage, noted:

*"Rarely does a week go by without a member of the lower House raising with me the issue of illegal dumping. The bill takes stronger action on this practice. Amendments will help public land managers tackle the issue of small-scale illegal dumping. This is a significant and persistent problem for public land managers, particularly local councils but also a range of government agencies. It occurs frequently, and due to its covert nature is difficult to prevent and regulate and costly to clean up. Councils are collectively spending in excess of \$20 million per year on managing illegal dumping. The bill proposes new offences to deter, clean up and hold to account illegal dumpers. Currently small-scale illegal dumping is regulated under littering laws; however, fines for littering are too low to deter small-scale illegal dumping.*

*"The bill provides for specific illegal dumping offences and penalties that are appropriate to the harm. Maximum penalties will be \$50,000 for corporations and \$25,000 for individuals. On-the-spot fines will also apply. If the waste is dumped in sensitive places - such as national parks, council parks, beaches, hospitals, schools and childcare centres - corporations could face maximum penalties of \$100,000 and \$50,000 for individuals. The bill introduces new powers for authorised offices and expands the clean-up notice provisions so they can also be used for littering and illegal dumping. Local councils have called for reform in relation to illegal dumping. The bill answers those calls and extends these improvements to other public land managers.*



The motion seeks to update a resolution passed in May 2022 calling for increased education and enforcement on the issue of illegal dumping, and seeks updated information on how Council can respond to illegal dumping.

**Officer's Comments:**

No further comments were required for this Notice of Motion.

**ATTACHMENTS**

Nil.

**Item No:** C0424(1) Item 44  
**Subject:** NOTICE OF MOTION: TACKLING COST-OF-LIVING BY CUTTING ENERGY BILLS FOR HOUSEHOLDS (MOTION FOR NATIONAL GENERAL ASSEMBLY)  
**From:** Deputy Mayor Chloe Smith

### **MOTION**

That Council endorse the following motion for submission to the 2024 National General Assembly for Local Government:

This National General Assembly calls on the Australian Government to:

1. Note the multiple reports by energy analysts demonstrating that all-electric homes are cheaper to run than those connected to gas.
2. Provide cost-living-relief to households by requiring newly built homes to be fully electric by updating the National Construction Code.
3. Coordinate and assist states and territories to implement these changes via their respective planning and building regulations.

### **Officer's Comments:**

No further comments were required for this Notice of Motion.

### **ATTACHMENTS**

1. [National General Assembly Proposed Motion](#)

**2024 NATIONAL GENERAL ASSEMBLY PROPOSED  
MOTION: Tackling cost-of-living by cutting energy bills  
for households**

**MOTION DETAILS**

This National General Assembly calls on the Australian Government to

1. Note the multiple reports by energy analysts demonstrating that all-electric homes are cheaper to run than those connected to gas;
2. Provide cost-of-living-relief to households by requiring newly built homes to be fully electric by updating the National Construction Code; and
3. Coordinate and assist states and territories to implement these changes via their respective planning and building regulations.

**NATIONAL OBJECTIVE**

*Why is this a national issue and why should this be debated at the National General Assembly (Maximum 200 words).*

That the Australian Government demonstrates its commitment to tackle the cost-of-living crisis for families, renters, single parents and vulnerable groups in financial stress by helping them to cut their energy bills by creating all-electric new homes.

**SUMMARY OF KEY ARGUMENTS**

*Background information and supporting arguments (Maximum 500 words).*

Rising gas price rises are impacting on families and households across the country who are already struggling with spiralling housing and food costs. A recent Energy Consumers Australia survey of 2,500 people found that more than one quarter of households are struggling to pay their energy bills.

Study after study demonstrates that homes powered by 100% electricity are cheaper to run than those connected to gas. For example, recent, separate studies by Monash University, Energy Consumers Australia, Renew, Australian Council for Social Services, and Rewiring Australia all demonstrate that homes that swap gas appliances for modern, efficient ones, combined with energy efficiency upgrades and solar and battery installations, can cut energy bills by a range of \$500 to \$5,000 per year, depending on the combination of upgrades.

The Australian Government could provide direct and immediate cost-of-living relief to people moving into new housing by ensuring newly built homes are fully electric without gas.

Recent modelling shows that this move alone would cut household energy bills by 90.6% by 2040.

**Item No:** C0424(1) Item 45  
**Subject:** NOTICE OF MOTION: PEDESTRIAN SAFETY AT CARDINAL FREEMAN VILLAGE  
**From:** Councillor Jessica D'Arienzo

## MOTION

1. That Council host a community workshop by July 2024 with Better Streets to identify user needs and workshop design solutions of the new, approved crossings surrounding Cardinal Freeman Village to explore 'Walkability' and suit all users.
2. That Council invite to the workshop: IWC traffic engineers, Guide Dogs NSW/ACT, Vision Australia, Wheelchair Users' association and other disability groups, health professionals, local schools, Access Committee, and other stakeholders with an interest in inclusive design for walkability.

## Background

Council has resolved to install 11 new zebra crossings, as well as supplementary traffic calming features, to make the Ashfield/Summer Hill area much safer for pedestrians.

A meeting with the residents of Cardinal Freeman Retirement Village was held in mid March to progress the proposals. The next stage is the design and accessibility of the crossing.

A proposal for Council and Better Streets to host a community workshop to discuss design was supported from key stakeholders, including:

1. Susan Thompson PhD (She/Her), Professor of Planning, Associate Director, City Futures Research Centre, Co-Convenor, People & Place Research Cluster
2. Gisele Mesnage, local Cardinal Freeman Retirement Village resident and blind pedestrian
3. Colin Long, Chair, Residents Committee, Cardinal Freeman Retirement Village
4. Dr Andrew Harris, Victoria Tower Medical, Cardinal Freeman Retirement Village GP
5. Pam McLoughlin, Victoria Street, Ashfield resident

## Officer's Comments:

No further comments were required for this Notice of Motion.

**Attachment 4 has been published separately in the Attachments Document on Council's Website <https://www.innerwest.nsw.gov.au/about/the-council/council-meetings/current-council-meetings>**

## **ATTACHMENTS**

1. [↓](#) Email - Pedestrian Crossings
2. [↓](#) Email - Support for Cllr Jessica D'Arienzo's motion for Council to host a workshop with Better Streets
3. [↓](#) Email - The Inner West Council approves 11 new crossings

4. [↔](#) Email - Keep the Kerbs....support for your notice of motion - **Published separately on Council's website**
5. Email – Letter from Dr Andrew Harris

**From:**  
**To:** [jessica.dariento@innerwest.nsw.gov.au](mailto:jessica.dariento@innerwest.nsw.gov.au)  
**Subject:** Pedestrian Crossings  
**Date:** Friday, 29 March 2024 10:16:33 AM

You don't often get email from pamac7797@gmail.com. [Learn why this is important](#)

Dear Jessica

I write to support the excellent advocacy of Gisele Mesnage of Cardinal Freeman Village.

I would like to support Council in hosting a workshop with Better Streets. As a pedestrian for many years, and a supporter of 'Walkability', anything that can contribute to a happier and safer neighbourhood is definitely on my radar. It is so important to consult those who actually use the footpaths and crossings.

I do realise that traffic flow is important (a shining example being the Rozelle Interchange?), but not at the expense of human beings who are siloed and isolated. With regard to the pedestrian crossings in the area of Cardinal Freeman Village I hope Council's voice can rise above the growlers.

So, until "Scotty can beam us up", good luck and best wishes

Pam McLoughlin

Ashfield, NSW, 2131

**From:** [Susan Thompson](#)  
**To:** [Clr Jessica D'Arienzo](#)  
**Subject:** Support for Clr Jessica D'Arienzo's motion for Council to host a workshop with Better Streets  
**Date:** Monday, 25 March 2024 5:16:10 PM  
**Attachments:** [image001.png](#)

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Dear Clr Jessica D'Arienzo,

I am writing to support your notice of motion for the upcoming Council meeting. First, let me congratulate Council on its plans to install 11 new zebra crossings, as well as supplementary traffic calming features, to make the Ashfield/Summer Hill area much safer for pedestrians. As Professor of Planning at UNSW and a long-time advocate for health supportive environments (as well as a regular walker in the area, of which I am a long term resident), this is exactly what should be happening across all of our urban neighbourhoods. We know that being physically active as part of everyday living is the cornerstone for good physical and mental health from very young to older age. Indeed, it is one of the most positive things that we can do for ourselves to reduce our risk factors for many (sadly) common diseases, including many cancers, heart disease, diabetes, depression and dementia.

And while Council's plans for the pedestrian crossings is to be applauded, there does need to be further consideration given to the actual design of the crossings so that everyone will be able to cross safely and independently. In particular, there is an issue for those with vision impairment.

Accordingly, I wholeheartedly support your motion requesting Council consider how to best design and implement safe and equitable pedestrian crossings for all citizens. The proposed workshop with Better Streets will facilitate this and I urge Council to support the workshop. Such a workshop will enable Council to build on previous work and international best practice to improve pedestrian designs for inclusivity so that everyone can safely walk around the neighbourhood.

The workshop will also mean that a range of stakeholders can come together to ensure that the final design of all crossings meets multiple mobility and accessibility needs. I support inviting different stakeholders who can assist with this – such as the IWC traffic engineers, Guide Dogs NSW/ACT, Vision Australia, Wheelchair Users' Associations, local school representatives and other residents in the Ashfield and Summer Hill areas.

I look forward to Council supporting your motion and show its leadership for inclusivity and accessibility in creating health supportive environments for all residents.

Yours sincerely  
Susan Thompson

Susan Thompson PhD (She/Her)  
Professor of Planning  
Associate Director, City Futures Research Centre  
Co-Convenor, People & Place Research Cluster

School of Built Environment  
Faculty Arts, Design & Architecture  
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W: <https://www.unsw.edu.au/arts-design-architecture>



\*See [unsw.edu.au/reputation](https://www.unsw.edu.au/reputation)

*I respectfully acknowledge the traditional custodians of the lands where UNSW Sydney is located - the Bedegal (Kensington campus) and Gadigal (City campus). The First Nations people are a living part of the oldest continuous existing culture on earth. I acknowledge all Aboriginal and Torres Strait Islander Elders, past and present and their communities who have been stewards of the natural environment upon which I tread and all life depends.*



**From:** [Colin Long](#)  
**To:** [Clr Jessica D'Arienzo](#)  
**Cc:** [Ian West](#); [David Sketch](#); [Gisele Mesnage](#)  
**Subject:** The Inner West Council approves 11 new crossings  
**Date:** Wednesday, 27 March 2024 7:51:27 PM

[Learn why this is important](#)

Dear Clr Jessica D'Arienzo,

Thankyou for coming to Cardinal Freeman Village on the 12th March, 2024 as we all celebrated the Inner West Council approval of 11 new pedestrian crossings in and around our village and Ashfield/Summer Hill areas.

This letter is to advise that the full Residents Committee at Cardinal Freeman totally support your proposal for the staging of a community forum, relating to the design of the new approved crossings.

In addition we also fully support Gisele Mesnage's representations to you on this same forum.

With the near 400 residents domiciled at Cardinal Freeman, several visually impaired, finalisation of a suitable design of the new pedestrian crossings is paramount.

The Residents Committee fully backs Giselle's words and emails.

kind regards

**Colin Long**

Chair  
 Residents Committee  
 Cardinal Freeman Retirement Village

**Dr Andrew Harris**

% Victoria Tower Medical  
Suite 3, 36-38 Victoria St E, Burwood, NSW, 2134  
02 83229000  
reception@vtm.com.au

20/03/2024

**Clr Jessica D'Arlenzo**

jessica.darlenzo@innerwest.nsw.gov.au

Dear Clr Jessica,

I am a GP working at Cardinal Freeman Retirement Village and a resident of Ashfield. I support the plan to improve walking and accessibility within Ashfield and Summer Hill.

I support Council to host a workshop with Better Streets. I support that a range of stake holders be invited to the workshop - Guide Dogs NSW, Vision Australia particularly. I support IWC to build on previous work and international best practice to improve pedestrian designs for inclusivity so that everyone can safely walk around the neighbourhood - particularly my patients with vision impairment and disability.

Sincerely,

**Dr Andrew Harris**

**Item No:** C0424(1) Item 46  
**Subject:** QUESTION ON NOTICE: EV CHARGING  
**From:** Councillor John Stamolis

## Question

How many temporary footpath occupancy licences were issued by Council to support the pilot for EV charging? Are these numbers available by Council ward?

## Answer

Council has 14 active EV Charger Permits with conditions. These have been approved over the past 3 years. By and large these have been issued in the Balmain Ward – where a significant proportion of homes do not have off street parking and therefore are unable to implement charging solutions within their own property boundaries.

The approvals are temporary, and have been specifically timed to have the same expiry date of the 30 June 2024.

Application Number	Type of Premises	Issued
FOOT/0166	Business	04/2021
FOOT/0438	Residential	01/2023
FOOT/0451	Residential	03/2023
FOOT/0479	Residential	07/2023
FOOT/0482	Business	07/2023
FOOT/0490	Residential	09/2023
FOOT/0501	Residential	08/2023
FOOT/0516	Residential	09/2023
FOOT/0536	Residential	10/2023
FOOT/0551	Residential	03/2024
FOOT/0566	Residential	03/2024
FOOT/0569	Residential	03/2024
FOOT/0571	Residential	03/2024
FOOT/0573	Residential	03/2024

Below is a typical example of an EV charger, known as ‘Wall Connector Charger’. Depending on amp power a full charge can take 4-5hrs minimum. Charging off standard 240V can take 10hrs for a full charge. Most users charge overnight on off-peak power.

## Question

How long were these licences valid for?

## Answer

The approvals are temporary, and have been specifically timed to have the same expiry date of the 30 June 2024. This is so they can be managed as a cohort in the event of either technology changes or policy development.

Application Number	Type of Premises	Issued
FOOT/0166	Business	04/2021
FOOT/0438	Residential	01/2023
FOOT/0451	Residential	03/2023
FOOT/0479	Residential	07/2023
FOOT/0482	Business	07/2023
FOOT/0490	Residential	09/2023
FOOT/0501	Residential	08/2023
FOOT/0516	Residential	09/2023
FOOT/0536	Residential	10/2023
FOOT/0551	Residential	03/2024
FOOT/0566	Residential	03/2024
FOOT/0569	Residential	03/2024
FOOT/0571	Residential	03/2024
FOOT/0573	Residential	03/2024

## Question

Are there any summary findings as a result of the pilot?

## Answer

Below is a typical example of an EV charger, known as 'Wall Connector Charger'. Depending on amp power a full charge can take 4-5hrs minimum. Charging off standard 240V can take 10hrs for a full charge. Most users charge overnight on off-peak power.



The licences are being managed as a trial to firstly ensure risk and safety can be managed appropriately but also to cover off the emerging need for charging at home. This will allow technology and other potential solutions to be found to meet the need in situations where homeowners are desirous of using electric vehicles but cannot accommodate charging on their own property.

Solutions to this include both increased opportunity for fast charging by providers – including on Council land and development in technology to negate the need for running a cord across the footpath. There has been some early work in Europe regarding charging ports embedded within the roadway for instance.

As the uptake of EV vehicles gains momentum there is expected to be a corresponding increase in applications for private charging across the foot path. Careful management is required in the event of an increase in footpath obstructions created by the cords particularly where they become adjacent to each other.

## Question

Which Council car parks are being selected for EV charging? How many charging points will be provided in total as part of this initiative?

## Answer

The car parks currently shortlisted for EV charging in the Council's car park EV charging Request for Quotation (RfQ) include Ashfield Aquatic Centre car park; Beattie Street car park, Balmain; Bedford Crescent and Ewart Lane car parks, Dulwich Hill; Federation Place and Haberfield Centre car parks, Haberfield; Leichhardt Town Hall car park; Leichhardt Park car park, Lilyfield; Barclay Street and Steel Park car parks, Marrickville; Lennox Street car park, Newtown; Charles Street and Fisher Street car parks Petersham; Victoria Road, Hamilton Street, Merton Street and King George Park car parks, Rozelle; Summer Hill car park, Summer Hill; and Tempe Recreational Reserve carpark. Balmain Depot is also being assessed for EV charging through the same RfQ process. The final number of charging ports will be dependent upon the proposals received in response to the RfQ, this process has not finalised.

## **ATTACHMENTS**

Nil.

**Item No:** C0424(1) Item 47

**Subject:** QUESTION ON NOTICE: SECURITY BONDS, DEPOSITS AND RETENTIONS

**From:** Councillor John Stamolis

Council's annual report shows that Councils' liabilities included \$27.9 million as security bonds, deposits and retentions of which 88% is not expected to be repaid over the following 12 months.

By way of example, based on yields as supplied in Council's investment report, this \$24.5 million (88%) could accrue interest from \$860,000 to \$1.2 million over a year.

### Question

Is Council able to categorise the data for security bonds, deposits and retentions into high level categories which can be better understood by the public?

### Answer

The bonds and security deposits are classified by type within the financial system. In the table below, those exceeding \$1 million are listed individually, while those below \$1 million are grouped into an 'Others' category.

Description	Balance as of end February 2024
Footpath Damage	14,452,075
Road Opening Deposits	2,355,196
Leichhardt Footpath Damage	2,165,684
Ashfield Damage Deposits (Building/Develop Appns)	2,023,720
Marrickville Building Security Deposit Bonds	1,747,843
Ashfield Security Deposit	1,337,578
Hoardings	1,261,513
Others (various types of bonds with balance <\$1m)	4,988,007
<b>TOTAL</b>	<b>30,331,618</b>

### Question

Is this money held in interest bearing accounts? If so, can Council provide the average interest rate and/or provide a breakdown (0%, 0.01% to 0.99%, 1.0% to 1.99% etc)?

### Answer

Council leaves a portion of funds available to liquidity to ensure payments of expenses and refunds of all types are available as necessary, and invests the overall balance of funds available in interest bearing accounts. The funds invested are not separated on the type or source of funding. Councils overall return on investments is updated monthly in Councils Investment paper.

## Question

Under the LGA Act, is Council required to ensure that these holdings accrue interest?

## Answer

The *Local Government Act 1993* does not provide guidance on whether Council is required to hold the holdings to accrue interest.

## Question

Under the LGA Act, is Council required to repay accrued interest to the customer?

## Answer

If Council held security bonds specifically in interest earning investments, the provision of paragraph 97 (5) of Local Government Act 1993 notes interest accrued on that deposit is to be repaid.

## Question

Does Council currently pay the accrued interest on these amounts to customers? Please provide information as to which accrue interest, which do not and the reason for this.

## Answer

Council does not currently maintain a separate bank account for bonds and security deposits to seek interest earning investments. No interest is currently paid on security deposits. Funds are placed into a general bank account along with other funds such as rates, grants, and other types of revenue. This ensures Council has capacity to repay security deposits on demand.

## **ATTACHMENTS**

Nil.



**Item No:** C0424(1) Item 48  
**Subject:** QUESTION ON NOTICE: RESPONSE TO CLIMATE EMERGENCY INNER WEST AND INNER WEST COUNCIL FOOTPATH PROGRAM  
**From:** Councillor Marghanita Da Cruz

**Comment by the General Manager:**

Answers to questions will be provided at the Ordinary Council meeting in May 2024.

**Question**

What were Council CO2e emissions for 2022/23 and period 1 July 2023- 30 Dec 2023?

**Question**

What were the sources and amount of CO2e emission from each for 2022/23 and period 1 July 2023- 30 Dec 2023?

**Question**

What are council operations Scope 2 CO2e Emissions and to whom for 2022/23 and period 1 July 2023- 30 Dec 2023?

**Question**

What % of materials has been reused, recycled and new materials have been used in our footpath for 2022/23 and will be used in 2023/4 renewal program?

**ATTACHMENTS**

Nil.

**Item No:** C0424(1) Item 49  
**Subject:** QUESTION ON NOTICE: WASTE COLLECTION YELLOW BINS: OHS  
**From:** Councillor John Stamolis

**Comment by the General Manager:**

Answers to the questions will be provided at the Ordinary Council meeting in May 2024.

With the move to 240 litre bins for recycling, residents have raised questions about health and safety of workers who are currently emptying these bins into trucks.

It would be appreciated if the following questions could be answered.

**Question**

How many workers carry out waste collection of yellow bins for Inner West Council?

**Question**

How many shifts do these workers do each week (on average)? How many hours does this involve per worker, on average?

**Question**

What is the weight of a 240-litre yellow bin?

**Question**

What is the average weight of a 240-litre yellow bin at the time of waste collection?

**Question**

How many yellow bins might be lifted during a normal shift by a worker?

**Question**

What OHS arrangements are in place for these workers?

**ATTACHMENTS**

Nil.

Answers to the questions will be provided at the Ordinary Council meeting in May 2024.

It would be appreciated if the following update on Voluntary Planning Agreements could be provided:

the number of VPAs by year (as shown below)

the cash component of the VPAs by year

the total value of VPAs (cash plus non-cash) by year

	Number of VPAs	Cash amount \$m	Total amount \$m
2017-18			
2018-19			
2019-20			
2020-21			
2021-22			
2022-23			

## Nil.

**Item No:** C0424(1) Item 51  
**Subject:** QUESTION ON NOTICE: SYNTHETIC TURF AND ALL-WEATHER TURF FIELDS  
**From:** Councillor John Stamolis

**Comment by the General Manager:**

Answers to the questions will be provided at the Ordinary Council meeting in May 2024.

**Question**

Does Council have a policy which provides Councillors and the community with the criteria and guidelines for which existing natural turf sports fields might be considered for turning into synthetic or all-weather turf fields?

**Question**

What are the key criteria in Councils Synthetic Turf and All-Weather Turf Policy (or other associated guidelines) for which a sporting field would be identified as a candidate to become a synthetic or all-weather surface?

**Question**

What current natural turf fields across the Inner West have been listed to become synthetic or all-weather turf? What reporting, analysis and community input can IWC provide that justifies the selected fields as potential candidates for a synthetic or all-weather surface?

**Question**

In terms of resolution C0324(1) Item 22 Community Engagement Outcomes - All weather surface sporting field; on what basis were the four fields chosen for consultation about the potential for synthetic or all-weather turf? i.e Easton Park, Waterfront Drive (Callan Park) and Balmain Road (Callan Park).

**Question**

Can fields be randomly chosen (as done for the recent community engagement process) for synthetic or all-weather turf and for public consultation, without a resolution of Council?

**Question**

Has the GSP provided Council with permission to include the two Callan Park fields (Balmain Road and Waterfont) as part of an ongoing consultation about synthetic or all-weather surfaces?

**Question**

How does Council define a synthetic turf field?

**Question**

How does Council define an all-weather field?

**ATTACHMENTS**

Nil.

**Item No:** C0424(1) Item 52  
**Subject:** RFT 22-23 - IWC PLUMBING CONTRACTORS PANEL  
**Prepared By:** Chris Killeen - Facilities Management Manager  
**Authorised By:** Ryann Midei - Director Infrastructure

## RECOMMENDATION

**That Council adopt the recommendations contained in the Confidential *Attachment 1*.**

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

## EXECUTIVE SUMMARY

The IWC Plumbing Panel formed in August 2018 as part of an overarching Building Works Panel and expired in July 2022. It was decided to manage the plumbing works more efficiently a standalone Plumbing Panel, would represent best value for Council and be more manageable. The process of going out to market commenced in March 2023. The most common works under this category are:

- Preventative Compliance Plumbing, Drainage Maintenance and Roof Plumbing Maintenance
- Reactive Plumbing
- Project Plumbing

As part of the procurement strategy Expressions of Interest (EOI) were called for, EOI 02-23 Plumbing Contractors Panel via Vendor Panel on 31 March 2023. The closing date of this EOI was 28 April 2023.

## DISCUSSION

Council will move into a closed session to deal with the RFT 22-23 - IWC Plumbing Contractors Panel, as the information is classified as confidential under section 10A(2)(c) section 10A(2)(di) and of the *Local Government Act 1993*. The matter is deemed confidential, as the matter is commercial information of a confidential nature, that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business and prejudice the commercial position of the person who supplied it.

Pursuant to section 10A(2), 10(2) and 10A(3) of the *Local Government Act 1993*, the media and public will be excluded from the meeting on the basis the business to be considered is classified as confidential under section 10A(2)(c) and section 10A(2)(di) of the *Local Government Act 1993*.

## ATTACHMENTS

1. RFT 22-23 Plumbing panel tender evaluation report - *Confidential*

***This attachment is confidential in accordance to information (Section 10A(2)(c) of the Local Government Act 1993) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business; AND commercial information of a confidential nature (Section 10A(2)(d)(i) of the Local Government Act 1993) that would, if disclosed prejudice the commercial position of the person who supplied it.***

**Item No:** C0424(1) Item 53  
**Subject:** INSURANCE OBLIGATIONS  
**Prepared By:** Beau-Jane De Costa - Senior Manager Governance and Risk  
**Authorised By:** Kelly Loveridge - Director Corporate

## RECOMMENDATION

**That Council adopt the recommendations contained in the Confidential *Attachment 1*.**

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

## DISCUSSION

Council will move into a closed session to deal with the Insurance Obligations, as the information is classified as confidential under section 10A(2)(c), section 10A(2)(di) and section 10A(2)(dii) of the *Local Government Act 1993*. The matter is deemed confidential, as the matter is commercial information of a confidential nature, that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business and prejudice the commercial position of the person who supplied it and confer a commercial advantage on a competitor of the council.

Pursuant to section 10A(2), 10(2) and 10A(3) of the *Local Government Act 1993*, the media and public will be excluded from the meeting on the basis the business to be considered is classified as confidential under section 10A(2)(c) and section 10A(2)(di) of the *Local Government Act 1993*.

## ATTACHMENTS

1. Confidential report - Insurance obligations - *Confidential*

***This attachment is confidential in accordance to information (Section 10A(2)(c) of the Local Government Act 1993) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business; AND commercial information of a confidential nature (Section 10A(2)(d)(i) of the Local Government Act 1993) that would, if disclosed prejudice the commercial position of the person who supplied it; AND commercial information of a confidential nature (Section 10A(2)(d)(ii) of the Local Government Act 1993) that would, if disclosed confer a commercial advantage on a competitor of the council.***

**Item No:** C0424(1) Item 54  
**Subject:** APPOINTMENT OF INDEPENDENT AUDIT, RISK AND IMPROVEMENT COMMITTEE (ARIC) MEMBER  
**Prepared By:** Beau-Jane De Costa - Senior Manager Governance and Risk  
**Authorised By:** Kelly Loveridge - Director Corporate

## RECOMMENDATION

That Council adopt the recommendations contained in the Confidential *Attachment 1*.

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

## EXECUTIVE SUMMARY

Council will move into closed session to deal with the Appointment of an Independent ARIC Member, for reasons outlined below.

## BACKGROUND

At the Council Meeting held on 9 August 2022, Council resolved the following:

*To adopt the minutes of the Audit, Risk and Improvement Committee (ARIC) Meeting held on 23 February 2022, which outlined the adoption of the amended Audit, Risk and Improvement Committee Terms of Reference (TOR). In accordance with the newly adopted TOR, Council has undertaken the recruitment process for appointing a new member on the ARIC.*

## DISCUSSION

Council will move into closed session to deal with the Appointment of Independent ARIC Member, which is classified as confidential under section 10A(2)(a) of the *Local Government Act 1993*. The matter is deemed confidential, as it contains personnel matters concerning particular individuals (other than Councillors).

Pursuant to section 10A(3) of the *Local Government Act 1993*, the media and public will be excluded from the meeting on the basis that the business to be considered is classified as confidential under section 10A(2)(a) of the *Local Government Act 1993*.

## FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.



## ATTACHMENTS

1. Confidential Report - ARIC Independent Member Appointment - *Confidential*  
***This attachment is confidential in accordance to personnel matters concerning particular individuals (other than councillors) (Section 10A(2)(a) of the Local Government Act 1993).***
2. Confidential Attachment - Candidate CV - *Confidential*  
***This attachment is confidential in accordance to personnel matters concerning particular individuals (other than councillors) (Section 10A(2)(a) of the Local Government Act 1993).***

**Item No:** C0424(1) Item 55  
**Subject:** LICENCE TO WESTS TIGERS FOR USE OF LEICHHARDT OVAL  
**Prepared By:** Scott Mullen - Strategic Investments and Property Manager  
**Authorised By:** Kelly Loveridge - Director Corporate

## RECOMMENDATION

That Council as the Crown land manager of Leichhardt Park (D500207):

- a) resolves to grant a licence of Leichhardt Park Oval No.1 to Wests Tigers Rugby League Football Pty Ltd (the Wests Tigers) for rugby league matches and training; and
- b) authorises the General Manager or delegate to negotiate terms and execute the licence.

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

4: Healthy, resilient and caring communities

## EXECUTIVE SUMMARY

The Wests Tigers are a professional rugby league club who have teams in the National Rugby League (NRL) and National Rugby League Women's (NRLW) competitions. Leichhardt Oval No. 1 is one of two home grounds played at by the Wests Tigers, and they have been using this location since the year 2000.

The Wests Tigers require an agreement with Council that sets out the terms and conditions, and roles and responsibilities for the operation of the oval on Game Day.

As part of the 2024 NRL competition the Wests Tigers have requested the use of Leichhardt Oval for five (5) home NRL matches and two (2) home NRLW matches.

Council will move into closed session to deal with the Licence to Wests Tigers for the use of Leichhardt Oval.

Pursuant to section 10A(3) of the *Local Government Act 1993*, the media and public will be excluded from the meeting on the basis that the business to be considered is classified as confidential under section 10A(2)(d)(i) of the *Local Government Act 1993*.

## ATTACHMENTS

1. Confidential report - Licence to Wests Tigers for use of Leichhardt Oval - *Confidential*  
***This attachment is confidential in accordance to commercial information of a confidential nature (Section 10A(2)(d)(i) of the Local Government Act 1993) that would, if disclosed prejudice the commercial position of the person who supplied it.***
2. Leichhardt Oval Wests Tigers 2024 Agreement - WT Signed - *Confidential*  
***This attachment is confidential in accordance to commercial information of a confidential nature (Section 10A(2)(d)(i) of the Local Government Act 1993) that would, if disclosed prejudice the commercial position of the person who supplied it.***

**Item No:** C0424(1) Item 56  
**Subject:** UPDATE ON THE DEVELOPMENT OF AFFORDABLE HOUSING ON COUNCIL LAND  
**Prepared By:** Scott Mullen - Strategic Investments and Property Manager  
**Authorised By:** Kelly Loveridge - Director Corporate

## RECOMMENDATION

1. That Council approves the preparation and launch to the open market of an Expression of Interest (EOI) process to review, and potentially select and enter into contracts with suitably qualified, experienced and capable Community Housing Providers (CHPs) to finance, develop, operate and manage affordable housing on up to three shortlisted Council-owned car park sites.
2. That the EOI for the development of affordable housing on shortlisted Council-owned car park sites include an obligation to maintain public car parking on site, to reflect current utilisation, in accordance with car park studies that have been undertaken.
3. That following the evaluation of the EOI for development of affordable housing on Council-owned car park sites, a report be brought back to Council detailing the outcomes of the process.
4. That Council notes the update on the development of affordable housing at Hay Street.
5. That Council approve the additional recommendations contained within *Confidential Attachment 1*.

## STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

4: Healthy, resilient and caring communities

## BACKGROUND

Council previously resolved to undertake an audit of Council owned land that could be used for affordable housing, and in November 2023 a report was tabled to Council providing a summary of the progress of the assessment of the shortlisted highly rated sites as well as an update on the progress on the Hay Street car park site.

## DISCUSSION

This report provides a further update on the development of affordable housing on Council owned land.

Since tabling of the report to Council in November 2023, other factors that may impact the potential development outcomes and viability analyses have arisen, and these have been considered with the intended approach to market; notably:

- Affordable housing policies and monetary schemes including the National Housing Accord Facility (NHAF) and the new Housing Australia Future Fund Facility (HAFFF);
- NSW Planning reforms for changes to create low and mid-rise housing impacting development density and opportunities for uplift; and
- Changes in market demand and sourcing/delivery impacts (including increased construction costs, material/resource shortages and extended supply-chain lead times).

## **National Housing Accord Facility (NHAF) and Housing Australia Future Fund Facility (HAFFF)**

The HAFF, launched on 15 January 2024, is a \$10 billion investment fund established by the Federal Government and managed by the Future Fund. The income generated by the HAFF will provide disbursements used to deliver 20,000 new social and 20,000 new affordable homes over five years, including housing to support acute housing needs.

The funding rounds will take place over the five-year program and future funding rounds may not be identical (eligibility, funding and/or contract arrangements) to the first funding round.

To be eligible in the first funding round, projects must have commenced construction, have completed construction, or have demonstrated that they will be ready to commence construction within 18 months after Contract Close.

At this stage there is no opportunity for Local Government to directly seek funding and access loans to deliver affordable housing in isolation, councils would need to work in partnerships with Community Housing Providers (CHPs).

## **Proposed NSW Planning Reforms – Diverse and well-located homes**

On 15 December 2023, NSW Planning published intent to introduce new planning controls that encourage low- and mid-rise housing in well-located areas. An *Explanation of Intended Effect (EIE): changes to create low and mid-rise housing* was publicly exhibited closing 23 February 2024.

The reforms are proposed to be finalised mid-year and subject to approval and changes to planning legislation, may commence as early as 1 July 2024.

## **Expression of Interest process**

It is proposed that a comprehensive documentation package be prepared to enable an Expression of Interest process to be undertaken with Community Housing Providers to finance, develop, operate, and manage affordable housing on shortlisted council-owned car park sites.

In preparing an Expression of Interest documentation package, there are several key factors that warrant consideration by Council, noting that CHPs would be investigating these through the EOI process as part of their feasibility assessments. These factors are shown below and are also discussed in further detail over the page.

- Continued provision of public car parking
- Affordable Housing and Market housing mix
- Offering multiple car park sites in one line

## Public Car Parking

As part of the investigations to date, car parking studies have been undertaken at shortlisted car park sites, with consideration given to the current utilisation / occupancy of these car parks, and the need to maintain car parking for the community into the future.

As part of the EOI process, CHPs will need to consider how public car parking can continue to be provided on each site, in addition to the requirements for private parking associated with the residential development itself, when considering the feasibility of the project.

## Affordable housing and market housing mix

In considering Council's focus to provide affordable housing in the development of council's car park sites, the market approach may demonstrate that it is necessary to consider a development comprising both affordable housing and minor component of market housing in order for a project to be viable to proceed.

## Offering all sites in one line

It is recommended that opportunity be provided within the EOI process for all three shortlisted sites to be considered as one combined package, as well as separate offerings.

Consolidating the sites could offer opportunities for CHPs to harness economies of scale, resulting in improved overall project viability through cost savings and potential increases in financial returns.

It is expected that through the EOI process CHPs will undertake thorough due diligence and stress-test the combination of sites to the point where one or more sites may not be considered viable for development either as a stand-alone site or as a combined offering.

## Development of affordable housing at Hay Street

An update is also provided on the Hay Street Car Park proposal with Link investigating the recent legislative changes to funding opportunities for affordable housing providers as well as considering the NSW Government's proposed new planning controls, to refine their financial modelling and development options for the site, in collaboration with Council staff.

**Council will move into closed session to deal with the Update on Affordable Housing on Council Land Report, for information which is classified as confidential under Section 10A(2)(c) of the *Local Government Act 1993*. The matter is deemed confidential, as the matter is commercial information of a confidential nature that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.**

## ATTACHMENTS

1. Confidential report - Update on development of affordable housing - *Confidential*

***This attachment is confidential in accordance to information (Section 10A(2)(c) of the Local Government Act 1993) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.***