

AGENDA



COUNCIL MEETING

TUESDAY 29 APRIL 2025

6:30 PM

Live Streaming of Council Meeting

In the spirit of open, accessible and transparent government, this meeting of the Inner West Council is being streamed live on Council's website. By speaking at a Council meeting, members of the public agree to being recorded and must ensure their speech to the Council is respectful and use appropriate language. A person who uses defamatory, discriminatory or offensive language may be exposed to liability for which Council takes no responsibility. Any part of this meeting that is held in closed session will not be recorded.

Council meetings are streamed live on [Council's website](#). This allows our community greater access to Council proceedings, decisions and debate.

Pre-Registration to Speak at Council Meetings

Members of the public must register by 2pm of the day of the Meeting to speak at Council Meetings. If you wish to register to speak please fill in a [Register to Speak Form](#), available from the Inner West Council website, including:

- your name;
- contact details;
- item on the Agenda you wish to speak to; and
- whether you are for or against the recommendation in the agenda.
- whether you are speaking in person or online

Are there any rules for speaking at a Council Meeting?

The following rules apply when addressing a Council meeting:

- keep your address to the point, the time allowed for each speaker is limited to three minutes. This time limit applies, no matter how many items are addressed by the speaker;
- when addressing the Meeting you must speak to the Chairperson;
- the Chairperson may curtail public participation where the information being presented is considered repetitive or irrelevant; and
- only 3 speakers for and against an Agenda Item are allowed.

What happens after I submit the form?

You will be contacted by Governance Staff to confirm your registration. If you indicated that you will speak online, you will be provided with a link to the online meeting. Your request will then be added to a list that is shown to the Chairperson on the night of the meeting.

Where Items are deferred, Council reserves the right to defer speakers until that Item is heard on the next occasion.

Accessibility

Inner West Council is committed to ensuring people with a disability have equal opportunity to take part in Council and Committee Meetings. At the Council Chambers at Ashfield, there is a hearing loop service available to assist persons with a hearing impairment. If you have any other access or disability related participation needs and wish to know more, call 9392 5536.

Persons in the public gallery are advised that under the Local Government Act 1993, a person may NOT record a Council meeting without the permission of Council.

Any persons found recording without authority will be expelled from the meeting.

"Record" includes the use of any form of audio, video and still camera equipment or mobile phone capable of recording speech.

An audio recording of this meeting will be taken for the purpose of verifying the accuracy of the minutes.

Statement of Ethical Obligations

The Mayor and Councillors are bound by the Oath/ Affirmation of Office made at the start of the Council term to undertake their civic duties in the best interests of the people of the Inner West Council and to faithfully and impartially carry out the functions, powers, authorities and discretions vested in them under the Local Government Act or any other Act, to the best of their skill and judgement.

It is also a requirement that the Mayor and Councillors disclose conflicts of interest in relation to items listed for consideration on the Agenda or which are considered at this meeting in accordance with Council's Code of Conduct and Code of Meeting Practice.

AGENDA

1	Acknowledgement of Country	
2	Apologies and Request for Remote Attendance	
3	Notice of Webcasting	
4	Statement of Ethical Obligations	
5	Disclosures of Interest (Part 4 (Pecuniary Interests) and Part 5 (non-pecuniary conflicts of interest) of Council's Code of Conduct)	
6	Moment of Quiet Contemplation	
7	Confirmation of Minutes	Page
	Minutes of 11 March 2025 Council	7
8	Public Forum – Hearing from All Registered Speakers	
9	Condolence Motions	
	Nil at the time of printing.	
10	Mayoral Minutes	
	Nil at the time of printing.	
11	Reports for Council Decision	
ITEM		Page
C0425(1) Item 1	Public Exhibition - Draft Community Strategic Plan, Draft Delivery Program and Operational Plan 2025-29 and Draft Long Term Financial Plan 2025-34; and Adoption - Community Engagement Strategy 2025-29	33
C0425(1) Item 2	Inner West LEP - Update and Proposed Engagement Plan	426
C0425(1) Item 3	Leichhardt Park Aquatic Centre Stage 2 Upgrade	430
C0425(1) Item 4	Mort Bay Park Upgrade - Pickleball and Tennis Practice Wall	451
C0425(1) Item 5	Proposed Streetscape Improvements at The Boulevard, Lilyfield	456
C0425(1) Item 6	Local Traffic Committee Meeting - 17 March 2025	462
C0425(1) Item 7	Minutes of the Flood Management Advisory Committee of 26 February 2025 and Appointment of Community Representatives	479
C0425(1) Item 8	Expanding Jazz in the Park	489
C0425(1) Item 9	Burwood Council Proposed Boundary Changes Around Presbyterian Ladies College Croydon	493
C0425(1) Item 10	Rozelle Parklands	498
C0425(1) Item 11	Illegally Blocked Driveways	501
C0425(1) Item 12	Leichhardt Oval Renovation Update	503
C0425(1) Item 13	Post Exhibition – 1-13 Parramatta Road, Annandale - Deed of Variation for Planning Agreement	513

C0425(1) Item 14	Investment Policy Update	536
C0425(1) Item 15	Public Exhibition - Councillor Expenses and Facilities Policy	561
C0425(1) Item 16	Public Exhibition - Draft Media and Social Media Policy	583
C0425(1) Item 17	Public Exhibition - Draft Lobbying Policy	601
C0425(1) Item 18	Audit, Risk and Improvement Committee - Minutes and Disclosure of Pecuniary Interest First Returns	613
C0425(1) Item 19	Development Assessment Initiatives to Improve Housing Supply	639
C0425(1) Item 20	Draft Economic Development Budget 2025-26	655
C0425(1) Item 21	Public Exhibition - Draft Economic Development Strategy	660

12 Reports for Noting

ITEM		Page
C0425(1) Item 22	Proposed Tourism Action Plan Expenditure and Bi-monthly update on Brewers and Distillers Action Plan	692
C0425(1) Item 23	Supporting the launch of Balmain Markets	698
C0425(1) Item 24	Investment Report at 28 February 2025	700
C0425(1) Item 25	Investment Report at 31 March 2025	752
C0425(1) Item 26	Celebrating the Vietnamese Community in Marrickville	805
C0425(1) Item 27	Murrell Street, Ashfield - Traffic Study	808
C0425(1) Item 28	Railway Avenue, Stanmore - Review of Traffic Accidents Adjacent to the Railway Avenue Cycleway	812
C0425(1) Item 29	Bins and Cleaner Streets	845
C0425(1) Item 30	Flooding in the area of Northcote Street, Marrickville	849
C0425(1) Item 31	Installation of Lockers at the Dawn Fraser Baths	853
C0425(1) Item 32	Mandatory Reporting to Council of Report received from Fire & Rescue NSW - 425 Liverpool Road Ashfield	856

13 Notices of Motion

ITEM		Page
C0425(1) Item 33	Notice of Motion: National General Assembly of Local Government 2025	867
C0425(1) Item 34	Notice of Motion: Pedestrian Crossing - Park Road Marrickville	868
C0425(1) Item 35	Notice of Motion: Sydenham, Tempe Safety and dumping problems	874
C0425(1) Item 36	Notice of Motion: Open Space for Tempe	877
C0425(1) Item 37	Notice of Motion: Marrickville Road Urgent Maintenance	880
C0425(1) Item 38	Notice of Motion: Taxis in South Marrickville	885
C0425(1) Item 39	Notice of Motion: Reaffirming our commitment to diversity, equity and inclusion	886
C0425(1) Item 40	Notice of Motion: In-road Tree Planting	888
C0425(1) Item 41	Notice of Motion: Camperdown Commons	892
C0425(1) Item 42	Notice of Motion: Garbage Bins - Footpath Blockage	908
C0425(1) Item 43	Notice of Motion: Active Super Greenwashing	911

C0425(1) Item 44	Notice of Motion: Raised pedestrian crossing at Darley Road near Allen Street, Leichhardt	913
C0425(1) Item 45	Notice of Motion: Inner West pedestrian and cyclist street furniture and parking audit	915
C0425(1) Item 46	Notice of Motion: Reverse Garbage 50th Anniversary	916
C0425(1) Item 47	Notice of Motion: Lighting in Marrickville Parks	917
C0425(1) Item 48	Notice of Motion: East Tempe Parking	918
C0425(1) Item 49	Notice of Motion: Camdenville Oval Koori Knockout Blue Plaque	919
C0425(1) Item 50	Notice of Motion: Improved Collaboration with Homes NSW on rubbish dumping on and outside public housing properties	920

14 Questions From Councillors

ITEM		Page
C0425(1) Item 51	Question on Notice: White Bay Cruise Ship Terminal Impacts	922
C0425(1) Item 52	Question on Notice: Synthetic Turf	928
C0425(1) Item 53	Question on Notice: SUV use in the Inner West	929

15 Reports with Confidential Information

Reports appearing in this section of the Business Paper contain confidential information in attachments.

The confidential information has been circulated separately.

ITEM		Page
C0425(1) Item 54	Sydney Gateway Project and Hand Back of Council Leased Land	931
C0425(1) Item 55	Sydney Gateway - Lease of Industrial Lands - Tempe	933
C0425(1) Item 56	RFT 41-24 Insurance Services	935

**Minutes of Ordinary Council Meeting held on 11 March 2025 at
Ashfield Service Centre**

Meeting commenced at 6.33pm

Present:

Darcy Byrne	Mayor
Mat Howard	Deputy Mayor
Izabella Antoniou	Councillor
Liz Atkins	Councillor
Olivia Barlow	Councillor
Andrew Blake	Councillor
Jo Carlisle	Councillor
Vicki Clay	Councillor
Jessica D'Arienzo	Councillor
Kerrie Fergusson	Councillor
Victor Macri	Councillor
Vittoria Raciti	Councillor
Philippa Scott	Councillor
Chloe Smith	Councillor
Ismet Tastan	Councillor
Peter Gainsford	General Manager
Simone Plummer	Director Planning
Ryann Midei	Director Infrastructure
Ruth Callaghan	Director Community
Chris Sleiman	Acting Director Corporate
Julian Sakarai	Acting Senior Manager Governance and Risk
Erin White	Resource Recovery and Fleet Manager
Scott Mullen	Strategic Investments and Property Manager
Manod Wickramasinghe	Traffic and Transport Planning Manager
Sarah Guan	Strategic Transport Planner
Megan Jenkins	Senior Lawyer
Katherine Paixao	Business Paper Coordinator
Darcie Huisman	Business Paper Officer

APOLOGIES AND REQUEST FOR REMOTE PARTICIPATION:

Nil.

DISCLOSURES OF INTEREST:

Councillor Barlow declared a non-significant, non-pecuniary interest in Item 9 - *Local Traffic Committee Meeting - 17 February 2025* as she works in the Office of Kobi Shetty MP, who in her capacity as the member for Balmain, has a representative on the Traffic Committee. She will remain in the meeting during discussion and voting on the matter as the vote is exercised through a representative.

Councillor Smith declared a non-significant, non-pecuniary interest in Item 29 - *Notice of Motion: Inner West e-Bike Strategy and shared e-Bike provider round table* due to her partner's business associates who work in the e-Bike and bike share industry. She will remain in the chamber to vote, as it is currently not clear whether her partner or his business associates will be affected by a decision on this matter.

Councillor D'Arienzo declared a non-significant, non-pecuniary interest in Item 43 - *RFT 32-24 IWC Cleaning Services and Associated Products* out of an abundance of caution, as a tenderer approached her and sought to raise unsolicited comments about the tender

process. She ended the conversation and did not provide the tenderer with any information. She will remain in the chamber to vote as she was not provided with any information about the tender process by the tenderer.

Clr Antoniou declared a non-significant, non-pecuniary interest in Item 43 - *RFT 32-24 IWC Cleaning Services and Associated Products* out of an abundance of caution, as a tenderer approached her and sought to raise unsolicited comments about the tender process. She ended the conversation and did not provide the tenderer with any information. She will remain in the meeting to vote as she was not provided with any information about the tender process by the tenderer.

Motion: (Scott/Howard)

That Council note the disclosures of interest.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

CONFIRMATION OF MINUTES

Motion: (Atkins/Scott)

That the Minutes of the Council held on Tuesday, 18 February 2025 be confirmed as a correct record.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

PUBLIC FORUM

The registered speakers were asked to address the meeting. The list of speakers is available on the last page of these minutes.

Councillor Howard left the meeting at 7:35pm

Councillor Clay left the meeting at 7:36pm

Councillor Barlow left the meeting at 7:38pm

Councillor Howard returned to the meeting at 7:39pm

Councillor Barlow returned to the meeting at 7:40pm

Councillor Clay returned to the meeting at 7:40pm

The Mayor, Councillor Byrne left the meeting at 7:41pm and vacated the Chair. The Deputy Mayor, Councillor Howard assumed the Chair.

Councillor Scott left the meeting at 7:42pm

Councillor Antoniou left the meeting at 7:48pm

Councillor Antoniou returned to the meeting at 7:50pm

Councillor Scott returned to the meeting at 7:50pm

Councillor Tastan left the meeting at 7:55pm

The Mayor, Councillor Byrne returned to the meeting at 7:55pm. The Deputy Mayor, Councillor Howard vacated the Chair and the Mayor, Councillor Byrne assumed the Chair.

Councillor Tastan returned to the meeting at 7:56pm

C0325(1) Item 47 Mayoral Minute: Community Representative for Callan Park Community Trustees Board

Motion: (Byrne)

That the resignation of Councillor Darcy Byrne as representative to Callan Park Community Trust Board be accepted and that Councillor Kerrie Fergusson be endorsed as his replacement.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

Procedural Motion (Howard/Atkins)

That Council Suspend Standing Orders to bring forward the following items to be dealt with at this time:

1. Item 4 - Season Extension Fanny Durack Aquatic Centre
2. Item 8 - Early Childhood Education Waitlist Fee
3. Item 9 - Local Traffic Committee Meeting – 17 February 2025
4. Item 12 - Public Exhibition - Code of Conduct
5. Item 13 - Councillor Expenses for 1 July 2024 to 31 December 2024
6. Item 18 - Boarding House - Grant Opportunities
7. Item 20 - Leichhardt Oval Refurbishment Update
8. Item 27 - Notice of Motion: Dedicated Reflection Area at Johnson Park
9. Item 28 - Notice of Motion: Communication Board Installation in a Local Park in the Ashfield-Djarrawunang Ward
10. Item 30 - Notice of Motion: Booth Street Connection for White Bay Cruise Ship Terminal Tourist Path and Active Transport
11. Item 31 - Notice of Motion: Perfect Match Business Facade Improvement Program
12. Item 34 - Notice of Motion: Council Engagement with Homes NSW on Waste Management
13. Item 35 - Notice of Motion: Improved Waste Management Practices in Future Planning
14. Item 36 - Notice of Motion: Pedestrian Crossing on Liberty Street, Stanmore
15. Item 37 - Notice of Motion: A Community Battery for the Inner West
16. Item 38 - Notice of Motion: Railway Avenue, Stanmore - Traffic Accident Report
17. Item 39 - Notice of Motion: Shaw Street, Petersham - Proposed Pedestrian Crossing
18. Item 40 - Notice of Motion: Flood Improvement Plan for Evan Jones Playground and Whites Creek Lane, Leichhardt
19. Item 44 - T2024-06 SSROC - Mattress Collection and Processing Tender

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

Procedural Motion (Howard/Atkins)

That the following items be moved in globo and the recommendations contained within the reports be adopted:

1. Item 4 - Season Extension Fanny Durack Aquatic Centre
2. Item 8 - Early Childhood Education Waitlist Fee
3. Item 9 - Local Traffic Committee Meeting – 17 February 2025

4. Item 12 - Public Exhibition - Code of Conduct
5. Item 13 - Councillor Expenses for 1 July 2024 to 31 December 2024
6. Item 18 - Boarding House - Grant Opportunities
7. Item 20 - Leichhardt Oval Refurbishment Update
8. Item 27 - Notice of Motion: Dedicated Reflection Area at Johnson Park
9. Item 28 - Notice of Motion: Communication Board Installation in a Local Park in the Ashfield-Djarrawunang Ward
10. Item 30 - Notice of Motion: Booth Street Connection for White Bay Cruise Ship Terminal Tourist Path and Active Transport
11. Item 31 - Notice of Motion: Perfect Match Business Facade Improvement Program
12. Item 34 - Notice of Motion: Council Engagement with Homes NSW on Waste Management
13. Item 35 - Notice of Motion: Improved Waste Management Practices in Future Planning
14. Item 36 - Notice of Motion: Pedestrian Crossing on Liberty Street, Stanmore
15. Item 37 - Notice of Motion: A Community Battery for the Inner West
16. Item 38 - Notice of Motion: Railway Avenue, Stanmore - Traffic Accident Report
17. Item 39 - Notice of Motion: Shaw Street, Petersham - Proposed Pedestrian Crossing
18. Item 40 - Notice of Motion: Flood Improvement Plan for Evan Jones Playground and Whites Creek Lane, Leichhardt
19. Item 44 - T2024-06 SSROC - Mattress Collection and Processing Tender

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 4 Season extension Fanny Durack Aquatic Centre

Motion: (Howard/Atkins)

That Council endorse the extension of the Fanny Durack Aquatic Centre summer swimming season on a trial basis in 2025 to include April.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 8 Early Childhood Education Waitlist Fee

Motion: (Howard/Atkins)

That Council abolish the waitlist fee for Early Childhood Services where applicable.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 9 Local Traffic Committee Meeting- 17 February 2025

Motion: (Howard/Atkins)

That Council receive and adopt the recommendations of the Local Traffic Committee meeting held on 17 February 2025.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 12 Public Exhibition - Code of Conduct

Motion: (Howard/Atkins)

- 1. That Council publicly exhibit the draft Code of Conduct for a period of 28 days and seek community feedback on the proposed Policy.**
- 2. That following the conclusion of the exhibition period, the draft Code of Conduct be brought back to Council for consideration for adoption.**

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 13 Councillor Expenses for 1 July 2024 to 31 December 2024

Motion: (Howard/Atkins)

That Council receive and note the report.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 18 Boarding House - Grant Opportunities

Motion: (Howard/Atkins)

That Council receive and note the report.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 20 Leichhardt Oval Refurbishment Update

Motion: (Howard/Atkins)

That Council receive and note the report.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 27 Notice of Motion: Dedicated Reflection Area at Johnson Park

Motion: (Howard/Atkins)

- 1. That Council installs a small, dedicated reflection area at Johnson Park in Dulwich Hill, incorporating seating and a plaque or similar commemorative feature where community members can honour their beloved pets.**
- 2. That through the Companion Animal team, engages with the local community to gather input on the design and implementation of the reflection area.**

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 28 Notice of Motion: Communication Board Installation in a Local Park in the Ashfield-Djarrawunang ward

Motion: (Howard/Atkins)

That Council installs a communication board in a local park within the Ashfield-Djarrawunang ward and engages with relevant stakeholders to ensure the board meets accessibility standards and best supports non-verbal individuals.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 30 Notice of Motion: Booth Street Connection for White Bay Cruise Ship Terminal Tourist Path and Active Transport

Motion: (Howard/Atkins)

- 1. That Council write to the Port Authority requesting:**
 - a) commitment to collaborating with Council to create a safe and accessible passage for pedestrians and cyclists from Robert Street to Booth Street;**
 - b) confirm the timeline for granting this access; and**
 - c) schedule a meeting with Council to discuss the configuration of the access and the Council's role in this project. Consider possible designs and allocations of costs to create an Active Transport Path on Port Authority land.**
- 2. That Council liaise with the Port Authority and the Balmain Rozelle Chamber of Commerce to establish an unmanned kiosk at the White Bay Cruise Terminal. The kiosk should provide maps and information about Balmain to attract more tourists.**
- 3. That Council investigate and report back on the estimated costs to convert the lower Booth Street Road Reserve (from Donnelly Street to Port Authority Gate) into a suitable Active Transport Corridor.**
- 4. That Council explore potential funding sources and provide costs involved in installing appropriate way-finding signage for tourists traveling from central**

Darling Street to White Bay and from East Balmain Ferry Wharf to White Bay.

- 5. That Council prepare a report for the July 2025 meeting, summarising the outcome of the Port Authority correspondence and providing estimated costs for the following projects:**
- a) Kiosk;**
 - b) Way-finding signage; and**
 - c) Converting lower Booth Street to an Active Transport corridor.**

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 31 Notice of Motion: Perfect Match Business Facade Improvement Program

Motion: (Howard/Atkins)

- 1. That Council establish a Business Facade Improvement Program as part of the Council's ongoing Mainstreets program, incorporating the following principles:**
- a) the program intent is to support businesses that are prominently located to make facade improvements and enhance Mainstreets, in turn supporting local jobs and our local economy;**
 - b) the program represent an extension of the existing Perfect Match program by:**
 - i. matching mural artists with local businesses to paint murals on awnings, facades and windows**
 - ii. providing decals of murals by local artists that can be installed in vacant shopfronts**
 - iii. providing opportunities for eligible businesses to seek financial support to undertake other minor works (such as window or awning repairs, repointing or painting)**
 - c) eligibility be restricted to businesses within the Inner West local government area that can demonstrate an ongoing connection to a property such as a long-term lease or property ownership;**
 - d) businesses be required to make a matching financial contribution;**
 - e) when deciding successful applicants, weighting be applied to multicultural businesses and businesses owned by Aboriginal and Torres Strait Islander people; and**
 - f) successful applicants are evenly distributed across the five wards of the Inner West Council.**
- 2. That Council receive a report on the establishment of the program at the May 2025 Council meeting.**

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 34 Notice of Motion: Council engagement with Homes NSW on waste management

Motion: (Howard/Atkins)

1. That Council reaffirm its commitment to ongoing engagement with Homes NSW and community housing providers to improve waste management for residents of public and community housing in the Inner West.
2. That Council receive a report at the June 2025 Council meeting regarding ongoing engagement with Homes NSW and community housing providers on waste management, detailing issues that have been raised to date and Council's approach to resolving them.
3. That Council receive further reports on this engagement twice a year.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 35 Notice of Motion: Improved waste management practices in future planning

Motion: (Howard/Atkins)

That Council, as part of updating key planning instruments and policies, including Council's Development Control Plan (DCP) and design guidelines, incorporate measures that improve waste management for residents of future multi-unit dwellings. These measures should include, but not be limited to opportunities to provide infrastructure and guidelines to make FOGO and sustainable waste collection more accessible and updated guidelines around adequate space both within buildings and for on-street bin collection, recognising diversified waste streams for FOGO, recycling and landfill.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 36 Notice of Motion: Pedestrian crossing on Liberty Street, Stanmore

Motion: (Howard/Atkins)

1. That Council note the advocacy by Stanmore Public School P&C to support safer walking and cycling for students and parents to and from Stanmore Public School, and that these efforts align with Council's commitment to increase active transport and support healthy communities.
2. That Council note the Traffic Committee's recommendation from August 2024, endorsed by Council, to install a pedestrian and bike crossing, kerb extension, speed cushions, and associated signs and line markings at Liberty St near the roundabout, with a design to be brought back to the Committee for consideration.
3. That Council further note the Committee's request that Transport for NSW consider reducing the speed limit on Liberty St and Kingston Rd from 60km/h to 50km/h.
4. That Council allocate funding as part of 2025/26 budget considerations to expedite design and delivery once a design is approved.

Motion Carried**For Motion:**

Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion:

Nil

C0325(1) Item 37 Notice of Motion: A Community Battery for the Inner West**Motion: (Howard/Atkins)**

That Council explore opportunities to partner with Ausgrid or other entities on an Expression of Interest (EOI) application for the Commonwealth Government's Community Batteries Funding Round 2, with the intention to submit before the deadline on 30 April 2025.

Motion Carried**For Motion:**

Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion:

Nil

C0325(1) Item 38 Notice of Motion: Railway Avenue, Stanmore - Traffic Accident Report**Motion: (Howard/Atkins)**

- 1. That Council prepare an analysis report of traffic incidences that have occurred on Railway Avenue Stanmore since the installation of the traffic calming cushions.**
- 2. That Council include in the report details of how many of the traffic incidences were determined to be a direct consequence of the layout/design of the traffic calming cushions.**
- 3. That Council present the report for consideration at the April 2025 Council meeting.**

Motion Carried**For Motion:**

Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion:

Nil

C0325(1) Item 39 Notice of Motion: Shaw Street, Petersham – Proposed Pedestrian Crossing**Motion: (Howard/Atkins)**

- 1. That Council prepare a report on estimated costings for a Pedestrian Crossing in Shaw Street Petersham with safety inclusions for persons with mobility devices and prams.**
- 2. That Council include in the report an analysis of vehicle traffic in addition to pedestrian traffic estimates from Shaw Street and surrounding streets.**
- 3. That Council determine a pedestrian crossing design that would also act as a traffic calming measure.**
- 4. That Council consider the location of the pedestrian crossing to be between James**

and Oxford Streets as a midway point on Shaw Street, which would:

- a) provide residents from surrounding streets easier access to cross Shaw Street safely; and
- b) allow shortcuts for pedestrians to either Illawarra Road or Newington from Shaw Street.

5. That Council refer the matter to the Local Traffic Committee for consideration with a recommendation to be tabled to Council following the next Committee meeting.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 40 Notice of Motion: Flood improvement plan for Evan Jones Playground and Whites Creek Lane, Leichhardt

Motion: (Howard/Atkins)

1. That Council develop a plan for safe and effective flood management across Evan Jones Playground and Whites Creek Lane, Leichhardt and upgrades to the infrastructure in this playground and street, including:
 - a) reviewing and reporting on the timeline for the implementation of any relevant recommendations of the Leichhardt Flood Risk Management Plan which applies to flood management in this area;
 - b) undertake investigations of all components of the stormwater drainage system which drains from Emma Street to the Whites Creek Channel through Evan Jones Park, in collaboration with Sydney Water;
 - c) ensuring that stormwater improvements are included as part of the playground upgrade for Evan Jones Playground planned in FY2025/2026, including the replacement of bark chips in the playground with a surface that does not clog local drains;
 - d) clearing and preparing a maintenance plan for the stormwater drains in Whites Creek Lane, in collaboration with Sydney Water where necessary;
 - e) reviewing the street sweeping schedule for the lane and advising Whites Creek Lane residents via letterbox drop of the schedule;
 - f) Council officers to hold a public meeting with residents to publicly discuss and assess the grove of trees in the reserve land on the corner of Whites Creek Lane and Styles Street for any danger and soft soil as the result of recent heavy rains; and
 - g) reviewing and improving the dead-end signage at the entrance to Whites Creek Lane at Reserve Street.
2. That Council report this plan to the May 2025 Council meeting, in time to inform the budget.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 44 T2024-06 SSROC - Mattress Collection and Processing Tender

Motion: (Howard/Atkins)

1. That Council accepts the tender submissions from Community Resources Ltd

(Soft landing) and Envirobeds Pty Ltd as a part of T2024-06 SSROC Mattress Collection and Processing Contract for the Inner West Council for a five (5) year term plus possible extensions of one (1) + one (1) years with an approximate current contract spend of \$1,239,624 per year.

2. That Council delegate authority to the General Manager to execute the individual contracts and authorise variations to the contract.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 1 Lighting Trial on Sporting Grounds

Motion: (Fergusson/Byrne)

1. That Council implement the following winter hours for sporting ground flood lighting use in order to facilitate dog walking after dark in winter on the following basis:
 - a) Mondays no lighting other than Mackey Park and Henson Park;
 - b) Tuesdays, Wednesdays, Thursdays and Fridays - 5pm- 9pm; and
 - c) Saturdays and Sundays – no lighting except:
 - i. 5pm-10pm on all-weather synthetic surfaces subject to Council approval;
 - ii. on natural turf grounds for finals series games, or for general competition and one-off events subject to approval by Council.
2. That Council continue to undertake detailed placemaking in park master plans and park upgrades, to ensure safety by design considerations are embedded in park master plans including the provision of lighting to Australian Standards on pathways, identified hotspots and key pedestrian routes.
3. That Council effectively and immediately communicates the intended purpose of the extended lighting is for individual recreational use and that sporting grounds must not be used for organised sport over and above seasonal hire agreements.
4. That Council conduct a post-implementation review after October 2025 that includes the impact on biodiversity, sporting ground condition and usage.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 2 Centenary Reserve - All Weather Sporting Surface Development

Motion: (Scott/Carlisle)

That this item be deferred and brought back to the May 2025 Council meeting.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 3 11-11A Edinburgh Road, Marrickville Planning Proposal

Motion: (Howard/D'Arienzo)

1. That Council support the Planning Proposal for 11-11A Edinburgh Road, Marrickville for the reasons recommended in the Council officer's assessment report (*Attachment 1*) to permit an additional Floor Space Ratio of 2.25:1 for self-storage units only on the site subject to the following conditions:
 - a) remove the proposed height of building control in line with the Inner West Local Planning Panel's recommendations; and
 - b) amend the proposed site-specific clause to require deep soil planting as per below:
 - i. 7.5% of the site be provided as deep soil/ landscaping if the existing warehouse is largely retained on the site; and
 - ii. 15% of the site be provided as deep soil/ landscaping if more than 25% of the existing warehouse building is removed.
2. That Council forward the Planning Proposal with the above-mentioned changes to the Minister of Planning for Gateway Determination in accordance with section 3.34 of the *Environmental Planning & Assessment Act 1979*.
3. That Council following receipt of a Gateway Determination and compliance with its conditions by the proponent, the Planning proposal and supporting documentation be placed on public exhibition for a minimum of 28 days.
4. That Council receive a post exhibition report for its consideration.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

Procedural Motion (Byrne/Carlisle)

That Council allow Cllr Howard to speak for 1 additional minute on Item 5.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 5 Bins and Cleaner Streets

Motion: (Howard/Barlow)

1. That Council endorse the phased trial of FOGO and Recycling in Parks, commencing with Phase 1 at Enmore Park and Pioneers Park Leichhardt.
2. That Council include the following parks in phase 2 should it proceed:
 - a) Petersham Park, Petersham (Stanmore-Damun Ward);
 - b) Gladstone Park (Balmain-Baludarri Ward);
 - c) Darryl Jackson Gardens, Summer Hill (Ashfield-Djarrawunang Ward);
 - d) Enmore Park, Enmore (Marrickville-Midjuburi Ward - continuing from phase 1); and
 - e) Pioneers Park, Leichhardt (Leichhardt-Gulgadya Ward - continuing from phase 1).

3. That as part of the trial, Council monitor and if necessary increase service levels.
4. That Council commit the required funding for the trial which is detailed in the funding implications of this report in the draft 2025/26 budget.
5. That Council provide a further report to the April 2025 Council meeting with a proposal to:
 - a) increase the number of bins on local streets and in parks and the service levels for bins;
 - b) increase the service levels for high pressure cleaning in town centres; and
 - c) establish a "Street Blitz team" to focus maintenance and cleaning of main streets similar to that offered by Randwick City Council.
6. That Council commit to one mobile customer service stall in each of the Phase 1 trial parks prior to the commencement of the trial, and, in the event Phase 1 is successful, additional mobile customer service stalls in each of the Phase 2 parks prior to extension of the trial.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 6 Two All-Weather Fields in Callan Park Update

Motion: (Scott/Fergusson)

1. That Council endorse proceeding with detailed design development, planning approval and delivery stages for the two All-Weather Fields within Callan Park.
2. That Council delegate authority to the General Manager to enter into agreements or similar pertaining to the planning and approval process for the two All-Weather Fields within Callan Park.
3. That Council commit to the required funding detailed in the funding implications of this report, for the two All-Weather Fields within Callan Park, as a part of the 2025/26 budget.

Motion Carried

For Motion: Crs Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott and Smith

Against Motion: Crs Antoniou, Atkins, Barlow, Blake and Tastan

Amendment (Blake/Atkins)

That an additional point be added:

That Council request the General Manager to conduct an Independent Environmental Impact study on Synthetic turf at Callan Park and prepare a report by June 2025 for consideration by Council that incorporates environmental (including biodiversity) impacts.

Motion Lost

For Motion: Crs Antoniou, Atkins, Barlow, Blake and Tastan

Against Motion: Crs Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott and Smith

C0325(1) Item 7 Expression of Interest process for the use of the basement within Marrickville Town Hall

Motion: (Howard/Barlow)

1. That Council endorse the preparation of an Expression of Interest for the use of the basement within Marrickville Town Hall.
2. That Council, as part of the Expression of Interest process, provide an additional weighting or focus for organisations or businesses seeking to facilitate multicultural performance.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 10 Post Exhibition - Proposal for an off Leash Area for Companion Animals at Steel Park

Motion: (Barlow/Howard)

1. That Council undertake community engagement on options for the introduction of a new off-leash area at Steel Park for smaller dogs (under 10kg) as highlighted in *Figure 1.2* of the report.
2. That upon the establishment of the new off-leash area at Steel Park, Council undertake a compliance and educational program at both Steel Park and Mahoney Reserve in relation to regulations pertaining to off-leash usage.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 11 Public Exhibition - Draft Compliance and Enforcement Policy

Motion: (Howard/Atkins)

1. That Council publicly exhibit the draft Compliance and Enforcement Policy for a period of 28 days and seek community feedback on the proposed Policy subject to the following amendments to the draft:
 - a) amend page 9 section 6 by adding at the end of paragraph 4: *...the person raising the matter, but that person will be advised of the reasons for the decision not to investigate;*
 - b) amend second dot point at top of page 10 by adding: *...the expenditure of resources having regard to the following factors - the seriousness of the alleged non-compliance; the length of time that has passed since the activity complained of; and the extent of the alleged impact of the non-compliance on the environment, public health and safety, the immediate neighbours or the*

- public; and*
- c) amend page 11, section 6.1 after second dot point: *...Council's sole discretion and in view of accordance with this Policy's principles and any relevant considerations.*
2. That following the conclusion of the exhibition period, the draft **Compliance and Enforcement Policy** be brought back to Council for consideration for adoption.
 3. That Council provide councillors with a tabulated breakdown of proposed changes to the existing policy by way of councillor briefing note within 7 days of this resolution, and that it be published and made publicly available on the Council website.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 14 Open space opportunities along rail corridors

Motion: (Macri/D'Arienzo)

1. That Council receive and note the report.
2. That following the adoption of the Local Environment Plan (LEP), Council investigate in more detail the engineering options, costs and funding arrangements.

Motion Carried

For Motion: Crs Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott and Smith

Against Motion: Crs Antoniou, Atkins, Barlow, Blake and Tastan

Procedural Motion (Byrne/Carlisle)

That Council allow Cllr Smith to speak for 2 additional minutes on Item 15.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 15 Draft Promotional Plan for the Inner West Sustainability Hub 2025

Motion: (Smith/Carlisle)

1. That Council receive and note the report.
2. That Council allocate funding of \$10,500 towards the communications plan outlined in the report as part of 2025/26 budget considerations.
3. That Council commit to holding an annual sustainability-themed community festival at the Hub, commencing from 2026, with funding to be reallocated from the existing budget for the EcoFootprints Festival and other sources identified as part of 2025/26 budget considerations.

4. That Council advertise the training room at the Hub as a community space available for bookings through Council's venue hire system.
5. That Council engage with local stakeholders on how Council can support an increase in and diversity of events at the Hub, with a report back to Council at the May 2025 Council meeting, including but not limited to:
 - a) environmental and sustainability groups;
 - b) schools, TAFEs, and early learning centres;
 - c) community clubs;
 - d) not-for-profit organisations;
 - e) business chambers;
 - f) sporting groups; and
 - g) the Inner West Creative Network.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

Procedural Motion (Byrne/Clay)

That the meeting be adjourned for 5 minutes.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

The meeting was adjourned at 8.30pm

The meeting recommenced at 8.36pm

Councillor D'Arienzo left the meeting at 8:36pm

Councillor Blake left the meeting at 8:37pm

C0325(1) Item 16 Review of Opportunities for EV Public Charging in Tempe Reserve and Balmain Depot

Motion: (Smith/Byrne)

That this item be deferred and brought back to the May 2025 Council meeting.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Byrne, Carlisle, Clay, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

Absent: Crs Blake and D'Arienzo

Councillor D'Arienzo returned to the meeting at 8:38pm

C0325(1) Item 17 Mandatory Reporting to Council of Report received from Fire & Rescue NSW - 1 Brown Street Ashfield

Motion: (Scott/Carlisle)

That Council receive and note the report.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

Absent: Cr Blake

Councillor Blake returned to the meeting at 8:39pm

Procedural Motion (Byrne/D'Arienzo)

That Council allow Cllr Smith to speak for 1 additional minute on Item 19.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 19 Love Your Club Update

Motion: (Smith/Byrne)

1. That Council receive and note the report.
2. That Council allocate funding of \$50,000 to the small grants program to support clubs with minor infrastructure projects who have either signed the pledge to, or already transitioned away from, reliance on poker machine revenue. Part of this funding is to be repurposed from the existing small grants pool and the Communities directorate budget, with the rest identified as part of 2025/26 budget considerations.
3. That Council allocate additional funding to the Network for initiatives to support local clubs identified through the consultation process, with an amount to be determined as part of 2025/26 budget considerations.
4. That Council consult with the Network on developing a Terms of Reference for the Network, including but not limited to:
 - a) support for clubs who express interest in transitioning away from reliance on poker machine revenue to do so,
 - b) support for clubs to be designated as Special Entertainment Precincts and host more live music and diverse events,
 - c) support with minor infrastructure projects and maintenance,
 - d) other areas identified in consultation with the Network.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 21 Petersham Town Hall Creative Hub EOI

Motion: (Smith/Howard)

1. That Council receive and note the report.

2. That Council approve the two-year licenses for the successful applicants, subject to due diligence assessment by staff.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 22 Notice of Motion: Paying tribute to local leaders

Motion: (Byrne/Howard)

1. That Council undertake community consultation about naming the public area at the frontage of the Balmain Court House and Balmain Town Hall as Wran Square in honour of one of Balmain's most famous citizens, former Premier of NSW, Neville Wran.
2. That Council write to the Attorney General of NSW and the Minister for the Arts seeking support for the Balmain Court House to be reopened for public use. This could include a role for Council in operating or curating the space.
3. That Council investigate opportunities and locations for a tribute to long-term local resident and former High Court Justice Mary Gaudron for her contribution to the law, human rights, and gender equity in Australia.
4. That Council consult with the family of Rochelle Porteous about an appropriate way to commemorate her service to our community as a Councillor and Mayor through the naming of a public space or facility in her honour.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

Amendment (Atkins/Blake)

1. That Council undertake community consultation about naming the public area at the frontage of the Balmain Court House and Balmain Town Hall as Rochelle Porteous Square to commemorate her service to our community as a Councillor and Mayor on both Leichhardt and Inner West councils.
2. That Council write to the Attorney General of NSW and the Minister for the Arts seeking support for the Balmain Court House to be reopened for public use. This could include a role for Council in operating or curating the space.
3. That Council investigate opportunities and locations for a tribute to one of Balmain's most famous citizens, former Premier of NSW, Neville Wran AC CNZM QC.
4. That Council investigate opportunities and locations for a tribute to long-term local resident and former High Court Justice Mary Gaudron for her contribution to the law, human rights, and gender equity in Australia.

Motion Lost

For Motion: Crs Antoniou, Atkins, Barlow, Blake and Tastan

Against Motion: Crs Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott and Smith

Councillor Raciti left the meeting at 8:50pm

**C0325(1) Item 23 Notice of Motion: Pedestrian Safety improvements between
Glover Street and Leichhardt Park Aquatic Centre**

Motion: (Tastan/Antoniou)

- 1. That Council improve pedestrian safety between Leichhardt Park Aquatic Centre (LPAC), Leichhardt Oval and Leichhardt No. 2 by extending the missing footpath connection between LPAC and Glover Street.**
- 2. That a cost estimate is completed and submitted in time for consideration in the 2025/2026 budget.**

Motion Lost

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Macri and Tastan

Against Motion: Crs Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott and Smith

Absent: Cr Raciti

Councillor Raciti returned to the meeting at 8:53pm

**C0325(1) Item 24 Notice of Motion: Improving Traffic Safety Murrell Street,
Ashfield**

Motion: (Antoniou/Carlisle)

- 1. That Council note the complex nature of Murrell Street, Ashfield as a high traffic drop off / pick up zone that is shared between Ashfield Public school, Good-start Early Learning Child Care Centre and residents in high density housing.**
- 2. That Council note the traffic and parking changes on Murrell Street, Ashfield that were approved by the Local Traffic Committee on 18 July 2022, including:**
 - a) installation of "No Stopping 8:30am-9:30am, 2:30pm-3:30pm School days" and "2P 9:30am-2:30pm, 3:30pm-6:00pm Mon-Fri Permit Holders Excepted AREA 1" signage on the western side of Murrell Street outside 183 Liverpool Road;**
 - b) installation of 'No Stopping' signage across specified driveways; and**
 - c) the outcome of correspondence with Transport for NSW regarding the proposed 'No Right Turn 8:00am-9:30am, 2:30pm-4:00pm School Days' restriction for traffic exiting Murrell Street onto Liverpool Road.**
- 3. That Council note ongoing concerns and advocacy from parents, the Ashfield Public School, and Good Start Early Learning Child Care centre communities that traffic safety issues on Murrell Street have not improved despite the measures approved in July 2022.**
- 4. That Council add Murrell Street to the increased surveillance schedule for Council Rangers, particularly during school zone hours (8:00am-9:30am and 2:30pm-4:00pm on school days), to ensure compliance with parking restrictions and improve overall safety.**
- 5. That Council conduct a comprehensive traffic study of Murrell Street, Ashfield, and surrounding areas with particular focus on:**
 - a) Traffic flow during school drop-off and pick-up times;**
 - b) Pedestrian safety, particularly for school children;**
 - c) Vehicle speeds and driver behaviour including U-turns in the street;**

- d) Current parking arrangements and compliance;
- e) Access issues for local residents and businesses;
- f) The ways Orchard Crescent impacts traffic flow, and
- g) Alternative traffic management solutions.

6. That Council request that the traffic study include direct consultation with Ashfield Public School, Good Start Early Learning Child Care Centre, local residents, and businesses, cycling and active transport groups, and include including feedback received by council to date on this issue.
7. That Council receive a report on the implementation status of the traffic and parking changes from July 2022 and the proposed scope and timeframe for a comprehensive traffic study, at the April 2025 Council meeting.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 25 Notice of Motion: Community Engagement Process for Public Domain Impacts

Motion: (Tastan/Atkins)

1. That Council develop a clear and transparent process for engaging with residents on key issues and that this is tabled at the April 2025 Council meeting for approval.
2. That this process is easily accessible and promoted on the website.
3. That Council provide regular updates to the community, ensuring residents are informed on progress, timelines, status updates and upcoming consultation opportunities by an appropriate method that can be accessed in real time vs having to request updates from councillors or Council staff.

Motion Lost

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Macri, Raciti and Tastan

Against Motion: Crs Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott and Smith

Foreshadowed Motion (Clay/Byrne)

That Council schedule a councillor briefing outlining the Community Engagement process (other than regulatory requirements) to provide Councillors the opportunity to understand the range of outreach that Council undertakes.

Motion Carried

For Motion: Crs Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott and Smith

Against Motion: Crs Antoniou, Atkins, Barlow, Blake and Tastan

C0325(1) Item 26 Notice of Motion: Murrell Street, Ashfield Traffic Safety Review

Councillor Carlisle withdrew this Motion.

C0325(1) Item 29 Notice of Motion: Inner West e-Bike Strategy and shared e-Bike

provider round table

Motion: (Fergusson/Blake)

1. That Council organise a roundtable discussion with leading micro-mobility companies to explore the following topics:
 - a) the establishment of designated parking zones;
 - b) potential expansion of coverage within the Inner West Local Government Area (LGA) to include Ashfield and Croydon, with plans for future extension to the northern side of the LGA; and
 - c) improvement in maintenance and cleanliness, including the provision of helmets and prompt removal of graffiti.
2. That Council extend an invitation to key representatives from leading micro-mobility companies to participate in the Mode Shift Forum.
3. That Council formulate an Inner West e-Bike Strategy to guide the growth and management of e-bike usage in the area.
4. That Council develop an Inner West e-Bike Policy, focusing on safety, and where necessary, advocate for tighter regulations from the State Government.
5. That Council note that e-scooters have the potential to form a significant part of micro-mobility and mode shift in NSW.
6. That Council notes that the NSW State Governments response to the NSW Parliamentary Inquiry into the use of e-scooters, e-bikes, and related mobility options is imminent and resolves to work with the NSW Government in shaping effective policies and ensuring that local perspectives are considered in the final regulatory framework.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 32 Notice of Motion: McNeilly Park Public Toilets

Motion: (Howard/Macri)

1. That Council commit to upgrading the public toilet facilities at McNeilly Park, Marrickville.
2. That Council prepare a report on costs and timeline for installation in this current term of Council by the May 2025 Council meeting.
3. That Council scope the inclusion of additional lefthand transfer grab rail, NCC compliant signage, and baby change station in the report on costs and timeline for installation.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 33 Notice of Motion: Jarvie Park Public Toilets

Motion: (Howard/Barlow)

1. That Council commit to building public toilet facilities at Jarvie Park, Marrickville.
2. That Council prepare a report on costs and timeline for installation in this current term of Council by the May 2025 Council Meeting.
3. That Council scope the inclusion of right- and left- hand transfer grab rails, NCC compliant signage, and baby change station for in the report on costs and timeline for installation.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

Procedural Motion (Atkins/Tastan)

That Council allow Cllr Antoniou to speak for 2 additional minutes on Item 41.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 41 Notice of Motion: Rezoning of additional former WestConnex dive sites for mixed residential development

*** Councillor Antoniou tabled a letter on 'Surplus' public assets for sale in Inner West Local Government Area which is available at the end of these minutes. During debate, Councillor Antoniou proposed amendments which the Chairperson ruled as a Foreshadowed motion. ***

Procedural Motion (Antoniou/Blake)

That a motion of dissent be moved in the Chairperson's ruling that Councillor Antoniou's Amendment is a Foreshadowed motion.

Motion Lost

For Motion: Crs Antoniou, Atkins, Barlow, Blake and Tastan

Against Motion: Crs Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott and Smith

The Chairperson's ruling was upheld.

Motion: (Scott/Byrne)

1. That Council notes that Council has endorsed the NSW Government's commitment to convert the former WestConnex dive site in Camperdown into a residential development of 500 homes, including 200 affordable rental properties for essential workers.
2. That Council calls on the NSW Government to undertake a similar land audit and rezoning process for the three additional former WestConnex dive sites at:
 - Parramatta Road and Wattle Street, Haberfield;

- Parramatta Road and Bland Street, Haberfield; and
 - Parramatta Road and Bland Street, Ashfield.
3. That Council writes to the Premier, relevant Ministers, and Landcom, advocating for these sites to be rezoned as a matter of priority, for mixed-use and mixed-market residential development, including a significant portion of government-owned affordable and low-income rental housing.
 4. That Council recognises that residential communities living near WestConnex dive sites have suffered through years of construction, dust, noise and resumption of residential housing and have now been left with a concrete pad and temporary noise barriers. They deserve a well-planned development, integrated and sympathetic to its surrounds, which will benefit the existing community and new residents.
 5. That Council offers active assistance in the planning and development process to ensure that these projects align to the broader objective of increasing housing supply and urban renewal along Parramatta Road.

Motion Carried

For Motion: Crs Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott and Smith

Against Motion: Crs Antoniou, Atkins, Barlow, Blake and Tastan

Confidential session

Procedural Motion (Howard/Carlisle)

That Council enter into Confidential session.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

Procedural Motion (Howard/Smith)

That Council move back into the Open Session of the Council meeting.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

Confidential Session

That in accordance with Section 10A(1) of the Local Government Act 1993, the following matters be considered in Closed Session of Council for the reasons provided:

C0325(1) Item 43 RFT 32-24 IWC Cleaning Services and Associated Products (Section 10A(2)(c) of the *Local Government Act 1993*) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business; AND commercial information of a confidential nature (Section 10A(2)(d)(i) of the *Local Government Act 1993*) that would, if disclosed prejudice the commercial position of the person who supplied it.

C0325(1) Item 45 Sydney Gateway Project and Hand Back of Council Leased Land (Section 10A(2)(d)(i) of the *Local Government Act 1993*) that would, if disclosed prejudice the commercial position of the person who supplied it.

C0325(1) Item 46 Quarterly Strategic Investment Property Report (Section 10A(2)(c) of the *Local Government Act 1993*) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.

RESOLUTIONS PASSED DURING CLOSED SESSION

C0325(1) Item 43 RFT 32-24 IWC Cleaning Services and Associated Products

Motion: (Howard/Byrne)

1. That Council accepts the following two tender submissions for RFT 32-24 to form a Cleaning Services and Associated Products panel for a three (3)-year term plus possible extensions of one (1) + one (1) years, with the estimated annual break up as follows:
 - a) Solo Services Group with an approximate annual contract expenditure of \$1,162,937.47 (excl GST); and
 - b) Storm International Pty Ltd with an approximate annual contract expenditure of \$1,600,347.22 (excl GST).
2. That Council delegate authority to the General Manager to execute the individual Contracts and authorise variations to the contracts including any new sites that will be required to be included to this contract.
3. That Council approves an extension of the previous contract RFT 20-18 Cleaning and Grounds Maintenance Panel from 1 March to 30 April 2025 in the order of \$810,153.00 (exc. GST) to cover the engagement of Northern Contract Cleaning Pty Ltd, Jezzini Property Services Pty Ltd and Servicelink Pty Ltd.
4. That Councillors be provided with 6 monthly updates by way of councillor briefing on cleaning services and associated products, including information on resident complaints, service interruptions, incidents of contract failure, or instances where Council officers have had to intervene; as well as detailed information on any actions undertaken by Council in response to issues, or any information on ongoing adherence to labour standards compliance.
5. That Council include monitoring of the contracted services as a standing item for meetings of the Inner West Waste Management Working Group.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan

Against Motion: Crs Macri and Raciti

C0325(1) Item 45 Sydney Gateway Project and Hand Back of Council Leased Land

Motion: (Scott/Howard)

That this Item be deferred until a councillor briefing can be held.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

C0325(1) Item 46 Quarterly Strategic Investment Property Report

Motion: (Scott/Howard)

That Council receive and note the report.

Motion Carried

For Motion: Crs Antoniou, Atkins, Barlow, Blake, Byrne, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan

Against Motion: Nil

Meeting closed at 9.56pm.

PUBLIC SPEAKERS:

Item #	Speaker	Suburb
Item 2:	Trent Thomas Chris Fogarty Tara O'Connell Louise Appel Cameron Coombs Jimmy Oliveira	Ashfield Croydon Croydon Lilyfield Marrickville Ashfield
Item 3:	Danielle Blakely Nick Crang	Sydney Brisbane
Item 6:	Matthew Bowen Louise Appel John Stamolis Thomas Britton Paul Avery Daniel Haigh	Lewisham Lilyfield Balmain Balmain Balmain Balmain
Item 10:	Donyale Harrison Alison Vicary Helen Videnovic Droudis	Marrickville Marrickville Earlwood
Item 14:	Noel Corkery	Marrickville
Item 22:	Dr Philip Drew	Annandale
Item 30:	Keith Stallard Eloise Gilding Emily Chieza	Balmain Balmain Balmain East
Item 41:	Nicole Rawson Emily Lockwood	Ashfield Summer Hill

***Tabled letter for Item 41 - Notice of Motion: Rezoning of additional former WestConnex
diverge sites for mixed residential development***



7 March 2025

Peter Gainsford
General Manager
Inner West Council
PO Box 14, Petersham NSW 2049

Dear Peter,

Re: "Surplus" public assets for sale in Inner West LGA

We write in relation to four publicly-owned properties within the Inner West LGA that have been identified as "surplus" through the NSW Government's ongoing public land audit and will be offered for sale as part of a group auction on 2 April 2025. These properties are located at 6 Lilyfield Road Rozelle, 8 Lilyfield Road Rozelle, 10 Lilyfield Road Rozelle, and 1-9 Cardigan Street Stanmore.

As the state representatives for the Newtown and Balmain electorates, in which the aforementioned properties are located, we have serious concerns about the sell-off of these public assets in the midst of a housing crisis. We have also formally raised our concerns with the Minister for Housing and Minister for Lands and Property. With so many in our community grappling with the increasing cost of housing, it is crucial that public land is maximised to deliver public and genuinely affordable housing - not sold off to private buyers.

Given Inner West Council's shared interest in addressing the housing crisis, we urge you to brief Councillors on this privatisation of public land and housing. It is critical that the Inner West Council takes a strong stand in protecting public land and housing in our community, and we encourage the Council to write to the Ministers to echo these concerns and encourage the state government to explore potential collaborations with Council that would see the sites remain in public ownership and transformed into housing that meets community needs. We understand that the Rozelle properties are already residential homes, and that the vacant lot at Stanmore is zoned R2 (Low-Density Residential).

Thank you for considering this correspondence, and we look forward to your response and action.

Yours sincerely,

Jenny Leong MP
Member for Newtown

Kobi Shetty MP
Member for Balmain

Item No: C0425(1) Item 1

Subject: PUBLIC EXHIBITION - DRAFT COMMUNITY STRATEGIC PLAN, DRAFT DELIVERY PROGRAM AND OPERATIONAL PLAN 2025-29 AND DRAFT LONG TERM FINANCIAL PLAN 2025-34; AND ADOPTION - COMMUNITY ENGAGEMENT STRATEGY 2025-29

Prepared By: Prue Foreman - Corporate Strategy and Engagement Manager and Chris Sleiman - Acting Director Corporate

Authorised By: Ruth Callaghan - Director Community

RECOMMENDATION

1. That Council endorse for public exhibition of 28 days the:
 - a) Draft Community Strategic Plan – Our Inner West 2041
 - b) Draft Delivery Program 2025-29 and Operational Plan and Budget 2025/26 (including Fees and Charges 2025/26); and
 - c) Draft Long Term Financial Plan 2025-35.
2. That Council receive a report of the public exhibition outcomes and the final draft plans for adoption at the June 2025 Council meeting.
3. That Council note the outcomes of the public exhibition of the Community Participation Plan and adopt the revised Community Engagement Strategy 2025-29.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

This report presents key strategic plans which are part of the Integrated Planning and Reporting Framework (IP&R) for Council's consideration. The plans have been developed, as required by legislation, following the local government elections in September 2024. The plans must be finalised by 30 June 2025.

Three plans are presented for Council's endorsement of public exhibition, as required under the Local Government Act. These are the:

- Community Strategic Plan (CSP)
- Delivery Program 2025-29 and Operational Plan and Budget 2025/26
- Long Term Financial Plan 2025-35 (LTFP)

This report also presents the revised Community Engagement Strategy for adoption. The Community Engagement Strategy contains the Community Participation Plan which governs community engagement for land use planning. The Community Participation Plan was publicly exhibited as required by legislation, the outcomes of which are discussed in the report.

BACKGROUND

Council is required to review its IP&R documents in full after each election. The plans which are required to be adopted/endorsed by 30 June 2025 include the Community Strategic Plan, Delivery Program, Operational Plan (and Budget), and the Resourcing Strategy components – the Long Term Financial Plan, Asset Management Strategy and Plans, and Workforce Management Plan. The review of the Community Strategic Plan must also incorporate a review of the Community Engagement Strategy.

Following public exhibition, the Community Strategic Plan, Delivery Program and Operational Plan, and Long Term Financial Plan will be reported to Council's June meeting for approval. The Asset Management Strategy and Plans, and Workforce Management Plan, which do not require public exhibition will also be reported to Council's June meeting for approval.

In addition, the Community Engagement Strategy was reviewed as required. The Community Participation Plan section (for land use planning) was publicly exhibited as resolved by Council at its meeting on 18 February 2025:

1. *That Council publicly exhibit the draft Community Participation Plan for a period of 28 days and seek community feedback on the proposed Plan.*
2. *That following the conclusion of the exhibition period, the draft Community Participation Plan be brought back to Council for consideration for adoption as part of the Community Engagement Strategy.*

DISCUSSION

Under the *Local Government Act 1993*, councils are required to develop a suite of plans as part of the 'Integrated Planning and Reporting Framework' (IP&R). IP&R is a rigorous and consistent system of community planning across all NSW local councils which also takes into consideration State and regional priorities. IP&R assists councils in delivering their community's vision through long, medium and short term plans.

After each Council election, the CSP must be reviewed and refreshed and the new Delivery Program, and Resourcing Strategy for the term developed. The Community Engagement Strategy must also be reviewed as part of this process. In 2024 and 2025, specific community and internal engagement took place to inform the refresh of the plans and the development of the newly elected Council's Delivery Program.

Community, councillors and stakeholders participated in engagement activities to refresh the CSP vision, confirm the strategic directions and outcomes, identify top priorities and express what makes the Inner West unique. Key engagement activities included a Deliberative Forum of 99 representative community members, a combined Local Democracy Groups workshop, community stalls at Council's major events, and internal workshops. All feedback was collated, analysed and themed, and informed the draft documents that are the subject of this report.

Three components of the suite are presented to Council for endorsement of public exhibition for community comment:

- Community Strategic Plan (CSP), Our Inner West 2041, identifies the community's vision for the future, long term outcomes the community aspires to achieve, and strategies to get there. Although Council takes the lead in developing the plan on behalf of the community, many external partner agencies are required to deliver.

The reviewed CSP includes a refreshed community vision statement, five strategic directions (unchanged from previous CSP), 18 outcomes and 44 strategies (high level actions). Progress will be monitored through 89 indicators, including several new indicators responding to improved data availability.

- Delivery Program 2025-29 outlines the elected Council's commitment to achieving the outcomes and strategies of the CSP and delivering all of Council's functions during its term of office. The Delivery Program is combined with the one-year Operational Plan 2025/26 which contains detailed actions and performance measures for the year, and the Statement of Revenue Policy (including annual budget). The Delivery Program/Operational Plan is reviewed and updated annually.

The new Delivery Program and Operational Plan contains 113 Principal Activities, 129 actions and 143 KPIs. It also contains the adopted Council priorities which will be operationalised and tracked throughout the term of Council. All actions, measures and priorities will be monitored through quarterly progress reports and Annual Reports to Council.

- Long Term Financial Plan 2025-35 (LTFP) sets out the ten year budget forecast, underlying assumptions, sensitivity analysis, financial modelling for possible scenarios and methods of monitoring financial performance. The LTFP is reviewed and updated annually.

Public Exhibition of Community Strategic Plan, Delivery Program and Operational Plan, and Long Term Financial Plan

Under the *Local Government Act*, the draft documents are required to be publicly exhibited for a minimum of 28 days. The draft documents will be available for viewing at Council's service centres, libraries and online at Your Say Inner West. The public exhibition will be promoted through Council's communication channels, including social media.

Following public exhibition, all community comments will be analysed, and adjustments made to the draft documents if required for the elected Council's consideration. Community input and final drafts will be reported to Council at its meeting in June 2025.

Community Engagement Strategy and Community Participation Plan

All NSW councils are required to adopt a Community Engagement Strategy which sets out Council's approach to engaging the community in the development of its plans, policies, programs and key activities. The Community Engagement Strategy was reviewed in accordance with IP&R requirements by December 2024. Updates were made based on feedback from the Deliberative Forum, new content to address best practice and inclusion of Council priorities for the term. Updates to the design include enhancements for readability, inclusion of community quotes for veracity and new images. The time period of the updated Community Engagement Strategy aligns with the new IP&R cycle - 2025-2029.

NSW councils are also required to adopt a Community Participation Plan for land use planning. NSW Guidelines advise that it is best practice for the two documents to be combined. Hence the Inner West Community Participation Plan is combined with the Inner West Community Engagement Strategy.

In 2025, amendments were made to the Community Participation Plan as reported to Council at its February 2025 meeting. The updates include a new section on the notification process for planning proposals and development control plans. This sets out how Council will notify the community about planning proposals that have received a Gateway determination to proceed, and draft development control plans. The revised Plan was placed on public exhibition as required under the *Environmental Planning and Assessment Act*. The outcomes of the public exhibition are as follows.

During the public exhibition period between 27 February 2025 and 27 March 2025, there were:

- 5 submissions through Your Say Inner West, 4 of which supported the draft plan
- 1,162 visits to the Your Say Inner West project page
- 357 downloads of the exhibition materials

Following the public exhibition, officers reviewed the submissions received and determined that as a result, no changes to the draft are required.

The final draft Community Engagement Strategy incorporating the Community Participation Plan is presented to Council for adoption.

Draft Operational Plan and Budget 2025/26

Section three of the plan provides details about the draft budget and rating for 2025/26 to 2028/29. The draft Fees & Charges for 2025/26 is an appendix to the plan. In 2025/26, Council is budgeting total income before capital grants and contributions of \$310.9m and expenses of \$310.0m resulting in a surplus of \$0.9m, or 0.30% of total expenditure. Below is a summary of how Council has budgeted to spend rates and other income in 2025/26 for every \$100 received.

2025/26 How We Spend Your Rates & Other Income	
Capital and Major Projects	\$26
Resource Recovery Planning and Operations	\$13
Parks and Streetscapes Operations	\$9
Children's Services	\$9
Civil Maintenance	\$8
Sports and Recreation	\$7
Library, History, Community Venues & Centres	\$5
Parking & Ranger Services	\$4
Strategic Planning & Economic Development	\$3
Facilities Management	\$3
Events, Living Arts, Community Wellbeing, Social & Cultural Planning	\$3
Engineering Services	\$2
Development Assessment	\$2
Urban Ecology & Sustainability	\$2
Building Certification, Environment Health & Building Regulation	\$2
Traffic & Transport Planning	\$1
Urban Forest	\$1
Total	\$100

The key drivers of the draft budget include:

- IPART setting the 2025/26 Rate PEG for Inner West Council at 3.7%.
- Maintaining the current Domestic Waste Management reserve.
- Fees and Charges for 2025/26 being indexed at 3.8% unless stated otherwise. Over the 10 year LTFP this is forecast to reduce to 2.5%.
- Increase of salaries and wages by 3.0% plus a lump sum payment of \$1,000 or 0.5% of employees salary (whichever is greater) as per the three year State Award which commenced in July 2023.
- Provision of adequate budget for the maintenance of Council facilities under its control.

In future years, Council is budgeting an increasing surplus after expenses and revenue are stabilised. Four-year surplus are as follows:

- 2025/26 \$0.9m surplus
- 2026/27 \$1.5m surplus
- 2027/28 \$1.5m surplus
- 2028/29 \$0.2m surplus

In 2025/26, Council is budgeting to spend \$119.2m on capital expenditure. Whilst continuing to maintain a high renewal of infrastructure of Council assets, other major projects include:

- Leichhardt Oval
- Leichhardt Park Aquatic Centre Major Project
- Callan Park All Weather Sporting Field
- Henson Park Grandstand Stage 2
- GreenWay Program
- Main Street Revitalisation
- Cooks River Lighting
- Inclusive Playgrounds
- Mackey Park Sporting Ground Upgrade
- Steel Park Sporting Ground Upgrade
- Mort Bay Park
- Pedestrian Access and Mobility Plan Implementation

Four-year capital expenditure is:

- 2025/26 \$119.2m
- 2026/27 \$144.5m
- 2027/28 \$75.7m
- 2028/29 \$63.9m

The draft Fees & Charges for 2025/26 are attached and provide for a general increase of 3.7%. Select fees have varied from the standard increase after considering other factors such as community benefits and costs of providing services. Other fees may not have changed, for example statutory fees are as determined. Council's Fees & Charges have been classified under directorates and service units. *Attachment 6* includes a Fees & Charges Change Log that lists new or deleted fees and charges, changes of wording or where there is an increase/decrease of more than 5%.

Long Term Financial Plan 2025-35

In accordance with the IP&R guidelines, the LTFP is required to include:

- projected income and expenditure, balance sheet and cash flow statement
- planning assumptions
- sensitivity analysis, highlighting factors and assumptions most likely to impact the LTFP
- financial modelling for different scenarios
- methods of monitoring financial performance
- major capital and operational expenditure implications.

The draft Long Term Financial Plan for 2025-35 sets out two scenarios in which each, at the very least, maintain current service levels and establish a balanced budget. These are:

- **Scenario 1 – Business as Usual, maintain existing service levels:** In this scenario, Council continues to operate at the existing service levels to the community and maintaining the capital works program to ensure infrastructure is renewed or upgraded over the 10 years. This scenario also ensures that Council is financial sustainable by

ensuring there are funds available to deliver infrastructure and services to the community. Over the life of the LTFP, the surplus cumulate to be \$15.0M.

- **Scenario 2 – Addresses the Infrastructure Asset Renewal Backlog:** In this alternative scenario, Council continues to provide its services to the community as per scenario 1 with the addition of a process to reduce the current infrastructure backlog of \$29.3m from the 2023/24 financial statements over the course of the LTFP. The majority of the planned infrastructure spend is spread over the 10-year LTFP and results in this scenario showing that Council would be in a general funds deficit by 2026/27 financial year, so would require a loan of approximately \$23.0M to cover the deficit.

Key highlights in the recommended scenario 1 LTFP include Council achieving a surplus for 10 years, and key performance indicators including the Unrestricted Current Ratio, Debt Service Ratio and Infrastructure Backlog Ratio all exceeding their performance benchmarks for the full ten years.

FINANCIAL IMPLICATIONS

Council's commitments in the Community Strategic Plan, Delivery Program and Operational Plan are resourced as outlined in annual budgets and forecast in the Long Term Financial Plan.

Attachment 4 has been published separately in the Attachments Document on Council's Website <https://www.innerwest.nsw.gov.au/about/the-council/council-meetings/current-council-meetings>

ATTACHMENTS

1. [Download](#) Draft CSP Public Exhibition version
2. [Download](#) Draft DPOP 2025 Public Exhibition version
3. [Download](#) Draft Community Engagement Strategy 2025-29 including Community Participation Plan
4. [Download](#) Community Participation Plan - Public Exhibition outcomes report
– ***Published Separately on Council's website***
5. [Download](#) 2025-26 Fees and Charges
6. [Download](#) 2025-26 Fees & Charges Change Log
7. [Download](#) 2025 - 2035 Draft Long Term Financial Plan

Our Inner West 2041



The Inner West Community
Strategic Plan

Draft April 2025



Item 1

Attachment 1



Fish Traps by Edwards Clarke, on the Bay Run

Aboriginal and Torres Strait Islander Statement

We the residents of the Inner West acknowledge Aboriginal and Torres Strait Islander peoples as the First peoples of this land.

We greet the living members of the oldest living continuous culture on earth and celebrate their wisdom and special connections to the lands, sky, and waterways.

We acknowledge all Aboriginal and Torres Strait Islander peoples of Australia, especially the Gadigal and Wangal peoples of the Sydney Basin who are the Traditional Custodians of the lands in which the Inner West Council is situated.

Contents

1. Introduction

Aboriginal and Torres Strait Islander statement	2
Mayor's message	4
Inner West Councillors	5
Uluru Statement from the Heart	6
About this plan	8
Our community vision	10
How to read this plan	11
Plan on a page	12

2. Our community

About the Inner West	15
Inner West community profile	16
What makes Inner West?	18
Why we love the Inner West	20

3. Our Community Strategic Plan 2041

Strategic directions	22
• Outcomes	
• Strategies	
• Role	
• Indicators	
• Council's supporting strategies	

4. Developing our community strategic plan

Guiding principles	42
Community engagement	43

5. Alignment with state and district plans 50

6. Resilient Sydney 52

4

Our Inner West 2041

Mayor's Message

Velis modiorunti derum es eaque aut hite volor aperest iuntorp oribus, quatemque lacero quibusd antiscia corit adipsa es santo optae consed quam aliqui nus aut volecae sequissit eatureh eniscipsunt renecaerion corionsequia volor sum ipsaperrum id ut officid ebitempedi blaut ipsumqu osandem doluptatis ut atibus iliae doloribus dolor aut quatem faccat.

Occus, sam, officaeae mi, sequi quam es dolupta tusanih illabor re essitatque ducipie nihitat urerovidebis perion reriantor ad quae inist lit quiae pos eario. Sa esequodi di dempos unt et eiundicii illabo. Enis estorep ellaut ut volupta di veligen discipid magni debitest, simillatiis vent aboresed que alicient, culparc iment.

Paritat iamet, optus modita consed ut velique vel in cuptae omnistibus eos dollabore prest undebris aut hicille culparc ipsunt fugiati onsequi deniendio te omnihil mincta simusciuntem as et eseceperi autenet aut erspere, ex eatemos adis ma qui blab int.

Tur, similibus eos moluptati ut explabore illibusanimo que porrum veribus pla net reictas essit ute sit verum quod quia sam libusaecus, si rernati simust ma dolut volorerate voloria quaspel maximol estion pos nia dolorat facea voluptios destem nonsequ aestis quiaeperum sum, sitat.

Xerchicid qui recumqui autas dolum exped quate es erspe qui simusa ipist alicipis min prese ipsame solesequiae sum qui des eatem aut etur sequi sinim labo. Et litatae essinverum adis simusdaestia voluptatis volorit eniminc impore, il ius et ad exeri omnihil invernatur apic tem aut enducias idendit volorae sed et latibuscias nonsequ untiste por sitium restion et intoreriae velenitius.

Aque audit qui conecusam, sediat el molupta di aspieni musciet duciis ipiende lant.



Um ati doluptu rerumento omnimus demporis dendani musEhenim rerferae volupta debit landissint.

Soluptassin prem fuga. Nectionsed quatio te velestore, sinimporis nobis re vene odis maximiliscia placest emporatint volut volorec eribus in provit voluptia ea dipsantiore, ipsanto temporro qui optaqui audi quo elent fugiam, ex eum ab inctibus.

Erferro blabore plique doluptatio. Suntendia sendest iberovi tatur?

Porempos am alibus accaerc itateni mperspellaab ium aborio. Ita vellibus culpariasim id ea quat a quo bea veliaecto volecust dolorro omnihit alicius pa escipis es est quia necab ium reriosa piendit remperc hillacipsunt faciam qui quis aut aborecte ra vitius, vellorero qui d

Darcy Byrne

Mayor, Darcy Byrne
Inner West Council

The Inner West Community Strategic Plan

5

Item 1

Inner West Councillors

Balmain Ward
Baludarri (Leather jacket)



Mayor
Darcy Byrne



Clr Ismet Tastan



Clr Kerrie
Fergusson

Stanmore Ward
Damun (Port Jackson Fig)



Clr Chloe Smith



Clr Liz Atkins



Clr Vicki Clay

Ashfield Ward
Djarrawunang (Magpie)



Clr Jessica D'Arienzo



Clr Izabella Antoniou



Clr Jo Carlisle

Leichhardt Ward
Gulgadya (Grass Tree)



Clr Philippa Scott



Clr Andrew Blake



Clr Vittoria Raciti

Marrickville Ward
Midjuburi (Lillypilly)



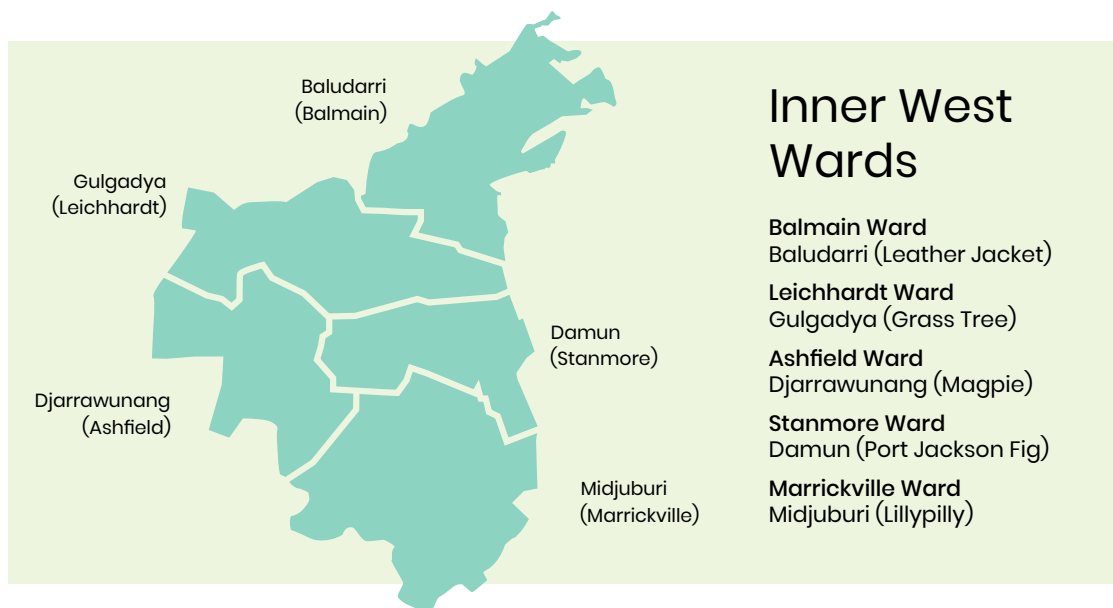
Deputy Mayor
Mat Howard



Clr Olivia Barlow



Clr Victor Macri



Attachment 1

6

Our Inner West 2041

Item 1

The Uluru Statement from the Heart

"We call for the establishment of a First Nations Voice enshrined in the Constitution.

Makarrata is the culmination of our agenda: the coming together after a struggle. It captures our aspirations for a fair and truthful relationship with the people of Australia and a better future for our children based on justice and self-determination.

We invite you to walk with us in a movement of the Australian people for a better future."

Extract from the Uluru Statement
UluruStatement.org

Our commitment to Reconciliation

Inner West Council has endorsed the Uluru Statement from the Heart. The principles of the Statement from the Heart are reflected in Council's strategies and Reconciliation Action Plan.

Our vision for Reconciliation is an Inner West where Aboriginal & Torres Strait Islander peoples are valued and recognised as the First Peoples of this land. Where full respect and understanding is extended to all Aboriginal and Torres Strait Islander peoples by all within our community.

Reconciliation is core to community development for all Aboriginal and Torres Strait Islander peoples. We will work together to enhance the Inner West as

a place where Aboriginal and Torres Strait Islander peoples help guide us to an inclusive society celebrating unity in diversity.

Council's approach to reconciliation is centred in inclusive strategies developed with Aboriginal and Torres Strait Islander peoples. This inclusion is critical to achieving the sustainable, liveable, and connected community identified in Council's Community Strategic Plan.

Attachment 1



Item 1

Attachment 1

8

Our Inner West 2041

Item 1

About this Plan

The Inner West Community Strategic Plan (CSP), **Our Inner West 2041**, is a plan developed with and on behalf of the community. It sets out the community's vision and aspirations for the next 10+ years and guides all of Council's work.

While Council is the custodian of the plan, it is a whole-of-community responsibility – many partners work together to accomplish the desired results. Partners include residents, ratepayers, local community organisations, businesses and industry groups, Council, State and Federal Governments.

This CSP fulfils Council's obligation under the Integrated Planning and Reporting Framework by:

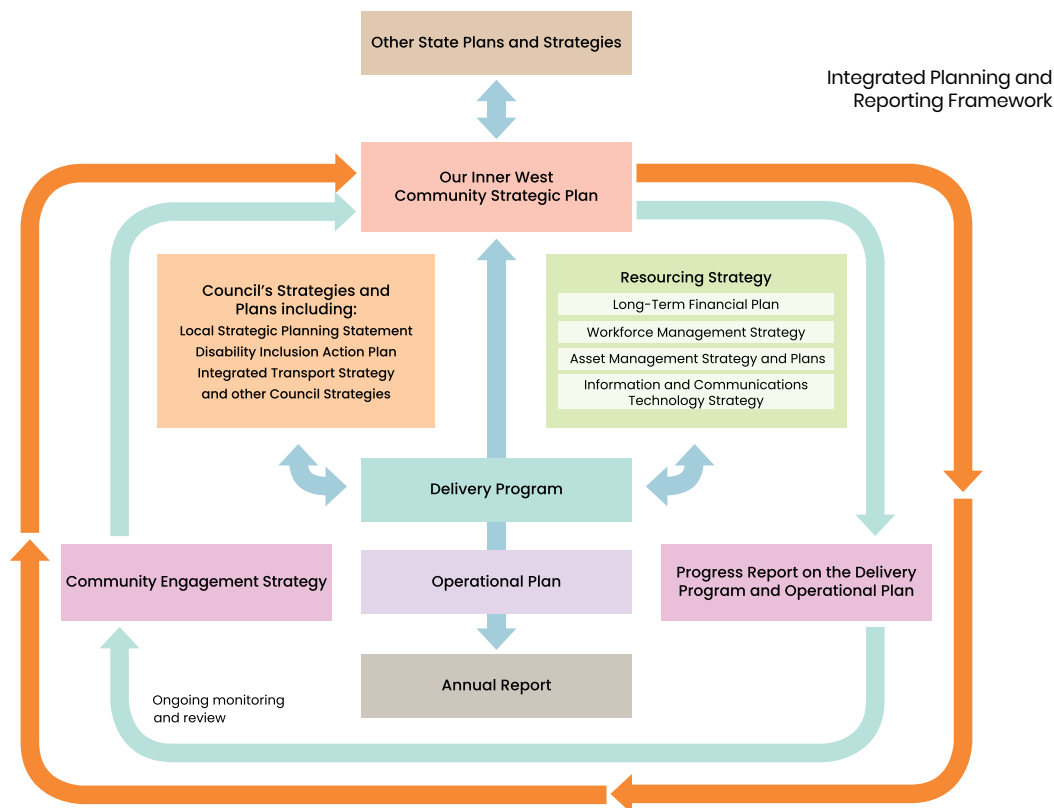
- Taking a long-term outlook covering a minimum of 10 years

- Establishing strategic outcomes and strategies to achieve them
- Addressing social, environmental, economic and civic leadership issues
- Is based on the social justice principles of equity, access, participation and rights
- Considering other relevant state and regional plans

Our strategic framework

Under the NSW Local Government Act 1993, councils are required to develop a hierarchy of plans known as the Integrated Planning and Reporting (IP&R) Framework.

The IP&R Framework begins with the CSP, and from this high-level strategy, a cascading suite of integrated



Attachment 1

The Inner West Community Strategic Plan

9

plans sets out Council's vision, goals and strategies for achieving them. The CSP identifies the community's vision for the future, long-term outcomes, and strategies to get there and how Council will measure progress.

The **Delivery Program** is a four year plan which outlines Council's commitment to achieving the outcomes and strategies of the CSP. It sets out the principal activities that Council will undertake during its term of office.

From this, the one year **Operational Plan** sits within the Delivery Program and contains detailed actions.

These plans are supported by the Resourcing Strategy which consists of the following components:

- Long Term Financial Plan
- Asset Management Strategy and Plans
- Workforce Management Strategy

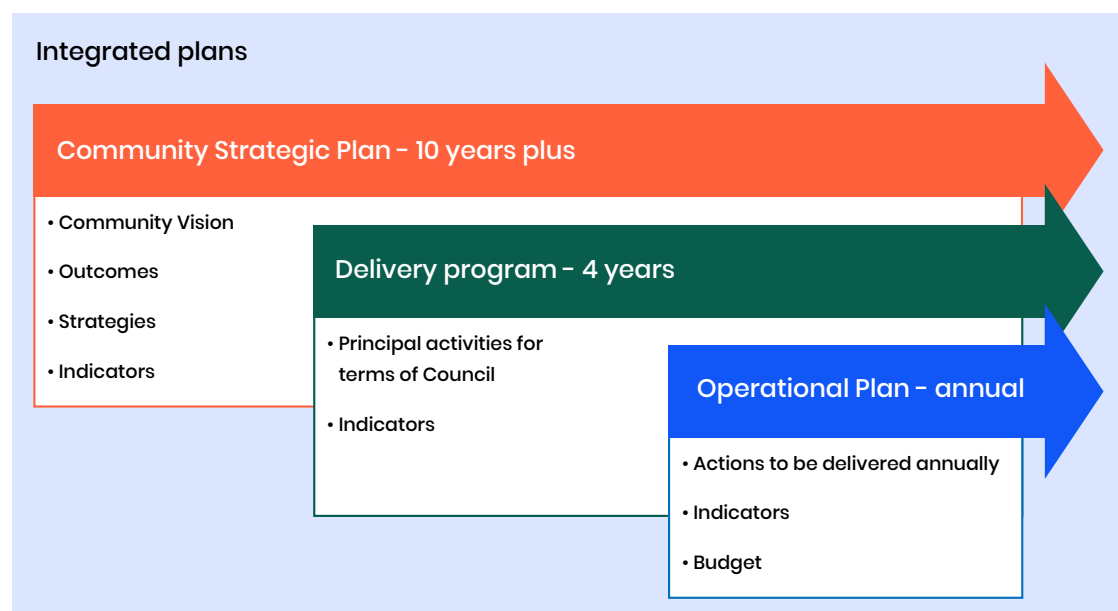
The IP&R Framework has a reporting structure to effectively communicate progress to Council and the community as well as a structured timeline for review, ensuring that the goals and actions remain relevant.

The IP&R Framework is designed to give Council and the community a clear picture of:

1. Where are we now?
2. Where do we want to be?
3. How will we get there?
4. How will we know when we've arrived?

Monitoring progress

A set of progress indicators has been developed to monitor our progress over time. At the end of each Council term, a report –State of the Inner West –is prepared to show progress of implementation of the CSP. The report is used to inform the review of the CSP which occurs after every local government election.



10

Our Inner West 2041

Our community vision

Vibrant, sustainable, creative

Connecting an inclusive community of vibrant neighbourhoods where creativity flourishes and our environment is sustained.



Item 1

Attachment 1

The Inner West Community Strategic Plan

11

Item 1

How to read this plan

Our strategic directions represent the key themes arising from our community priorities. They are:

1. An ecologically sustainable Inner West
2. Liveable, connected places and transport
3. Creative communities and a strong economy
4. Healthy, resilient and caring communities
5. Progressive, responsive and effective leadership

Our Inner West 2041 has:

- ▶ **18 Outcomes**
 - these are what we want to achieve by 2041
- ▶ **43 Strategies**
 - these are high level actions to achieve the outcomes
- ▶ **89 Indicators**
 - these measures to help monitor progress over time
- ▶ **44 Supporting strategies**
 - these are Council's strategies that support the CSP outcomes

Council's role

Many partners work together to achieve the community's vision. Council's role is listed under each strategy as:

- **Deliver** - Council is wholly responsible
- **Facilitate / partner** - Council will work with partners to deliver
- **Advocate / educate** - Council will champion community priorities to other levels of Government and inform the community

Where Council is not wholly responsible in delivering on the community's vision, partner organisations are listed:

- **NSW** - NSW Government state agencies
- **Federal** - Federal Government
- **Business and Industry** - local business, chambers of commerce, industry groups
- **NFP** - Not for profit organisations
- **NGO** - non-government organisations
- **Community groups** - local community groups in the Inner West

Attachment 1

12

Our Inner West 2041

Our Inner West 2041 – plan on a page

Item 1



SD1 – An ecologically sustainable Inner West

1. Sustainable leadership

- Connect and share information, knowledge and tools to live sustainably

2. Resilient biodiversity

- Maintain, manage and improve vegetation and tree canopy
- Protect threatened species, connect and enhance natural areas, biodiversity corridors and sensitive habitats

3. Healthy waterways

- Implement water-sensitive policies, plans and projects
- Expand river swimming sites

4. Zero emissions

- Implement strategies to reduce and mitigate greenhouse gas emissions
- Build local resilience and adapt to climate change

5. Zero waste

- Reduce residential waste and increase recycling
- Increase recovery of household organic material



SD2 – Liveable, connected neighbourhoods and transport

1. Housing for all

- Encourage greater housing diversity through development
- Increase social, community, affordable and liveable housing

2. Sustainable development

- Integrate planning and urban design for public and private spaces
- Monitor local development for legislative compliance
- Retain heritage and character of local neighbourhoods

3. Integrated transport

- Prioritise active transport and manage transport infrastructure
- Improve public transport and related infrastructure
- Manage road network

4. Safe, clean and accessible public places

- Ensure private spaces and developments contribute positively to public spaces

- Improve air quality, water and noise pollution through education and regulation
- Manage public spaces and community safety



SD3 – Creative communities and a strong economy

1. A vibrant cultural and creative destination

- Provide opportunities to participate in arts and culture
- Celebrate and promote innovation for creative industries by providing local programs, including young and emerging talent

2. A diverse and strong economy

- Implement strategies to assist business growth, innovation and new enterprises
- Manage and plan for future industrial and employment lands and activities

Attachment 1

The Inner West Community Strategic Plan

13

Item 1



SD4 – Healthy, resilient and caring communities

1. Welcoming, connected and inclusive

- Celebrate, value and respect diversity
- Build inclusivity, resilience and participation in community life
- Prioritise and celebrate Aboriginal and Torres Strait Islander needs and culture in policies, initiatives and strategies

2. Healthy and active

- Provide facilities, spaces and programs for participation in active recreation
- Provide parks, playgrounds and open spaces
- Provide and support community services and centres

3. Lifelong learning

- Provide quality children's education and care services
- Provide libraries and technology



SD5 – Progressive, responsive and effective civic leadership

1. Responsive customer service

- Provide responsive and innovative customer services
- Continuously improve our performance to meet community needs

2. Responsible, transparent management and future planning

- Plan to meet community needs and aspirations
- Provide responsible, sustainable, ethical and open local government

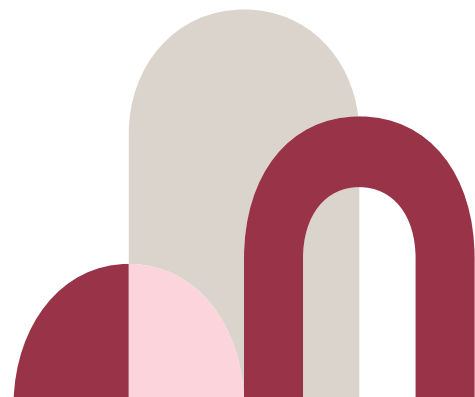
- Deliver financial sustainability to manage public resources responsibly

3. Engaged and informed community

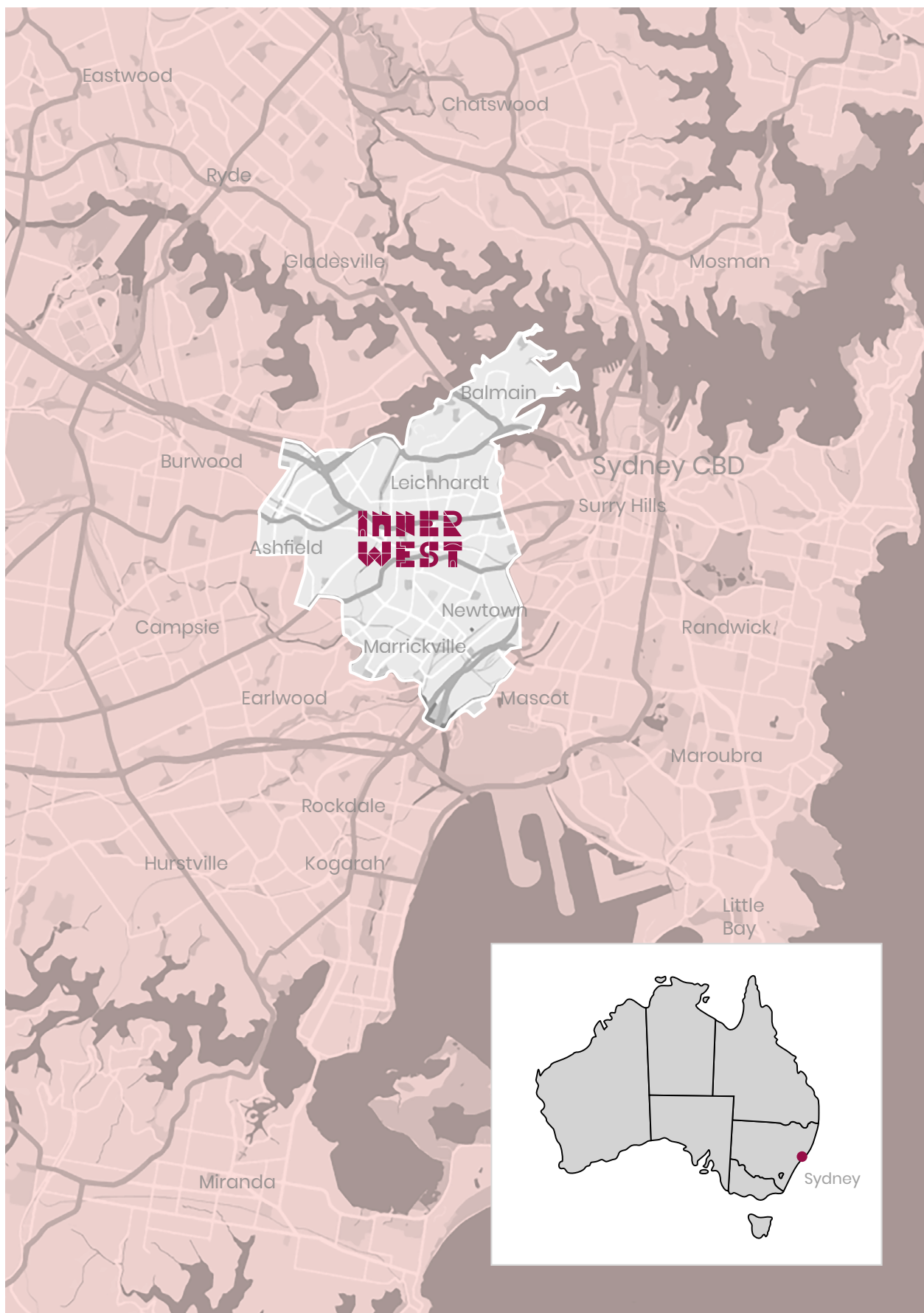
- Inform our community using multi-channel communications
- Support local democracy through inclusive participatory community engagement
- Deliver evidence-based Council decision-making

4. Collaboration and valued partnerships

- Advocate on emerging community issues
- Build resilience and capacity of local leaders, groups and communities
- Deliver positive outcomes for the community, economy and environment through strategic and innovative supply solutions



Attachment 1



The Inner West Community Strategic Plan

15

Item 1

About the Inner West

Inner West local government area (LGA) has an estimated resident population of nearly 190,000 people and spans 36km² from the banks of the Parramatta River at Birchgrove in the north east, to the Cooks River at Dulwich Hill in the south west. The Gadigal and Wangal Peoples of the Eora Nation are the traditional custodians of the Inner West LGA. It is a unique area with a special beauty that comes from natural and built environments, and a rich cultural heritage. The people of the Inner West take great pride in their community and have a strong Inner West identity.

Inner West Council was formed in 2016 by the NSW Government which amalgamated Ashfield, Leichhardt and Marrickville Councils. Today, the Inner West LGA includes the suburbs of Annandale, Ashfield, Balmain (including Balmain East), Birchgrove, Dulwich Hill, Enmore, Haberfield, Leichhardt, Lewisham, Lilyfield, Marrickville, Petersham, Rozelle, Stanmore, St Peters, Summer Hill, Sydenham, Tempe and parts of Ashbury, Camperdown, Croydon, Croydon Park, Hurlstone Park and Newtown



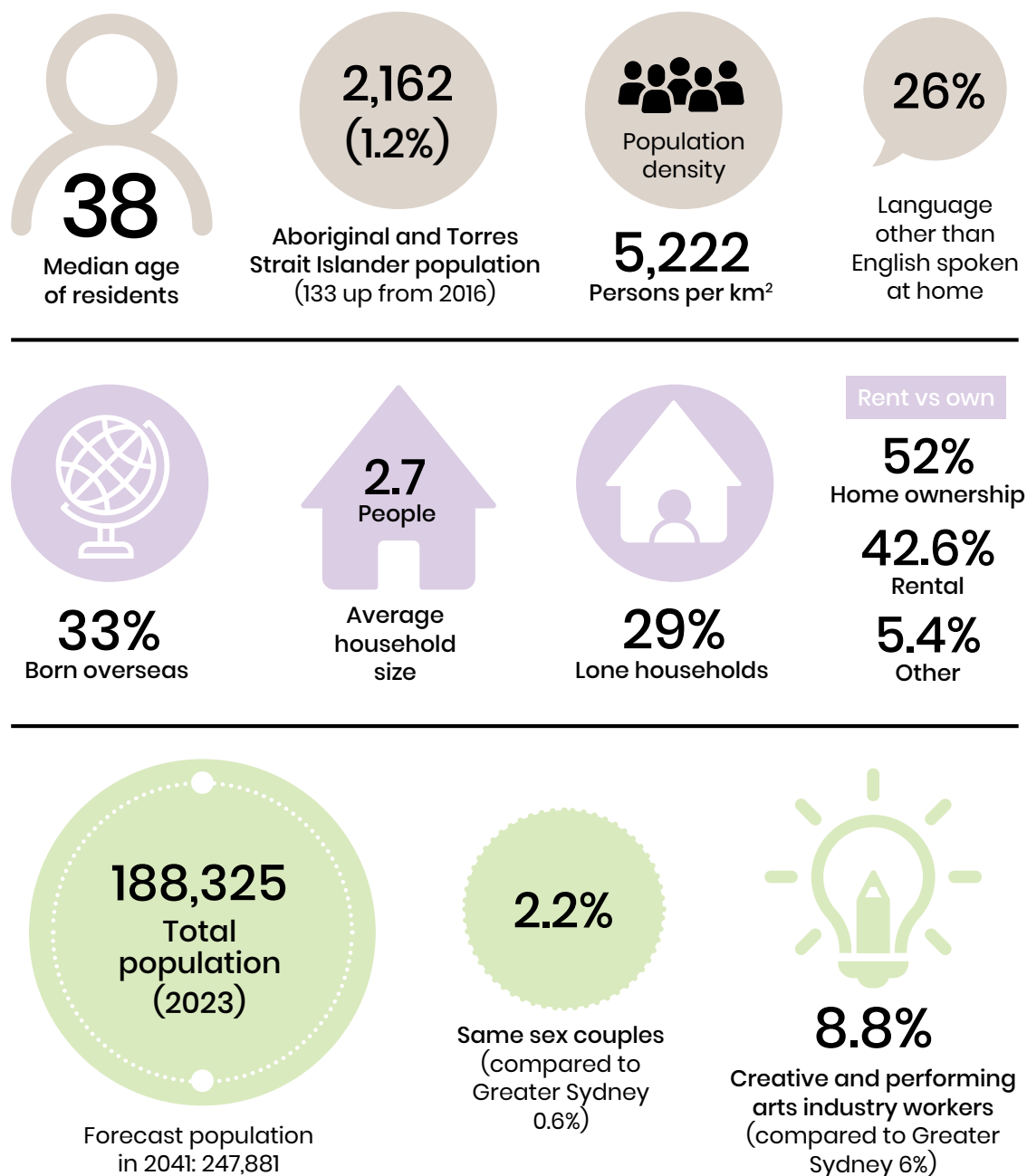
Attachment 1

16

Our Inner West 2041

Item 1

Inner West community profile



Attachment 1

The Inner West Community Strategic Plan

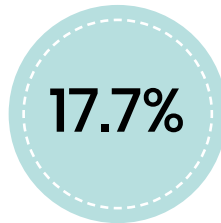
17

Item 1



Volunteers
14.8%
compared to
11.6% in Greater
Sydney

Disability



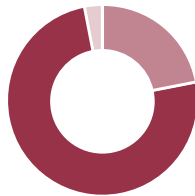
of the Australian
population have disability
(Source: 2018 ABS Survey of
Disability, Ageing and Carers)



48.2%
Tertiary
educated



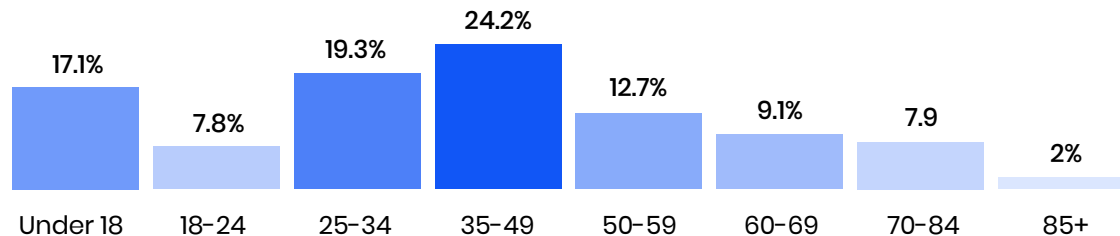
Inner West
has over
20,000
local businesses
providing over
76,000
local jobs



Employment location:

- Work and live in the Inner West 22%
- Work outside the Inner West 75% (41.1% in City of Sydney)
- No fixed place of work 3%

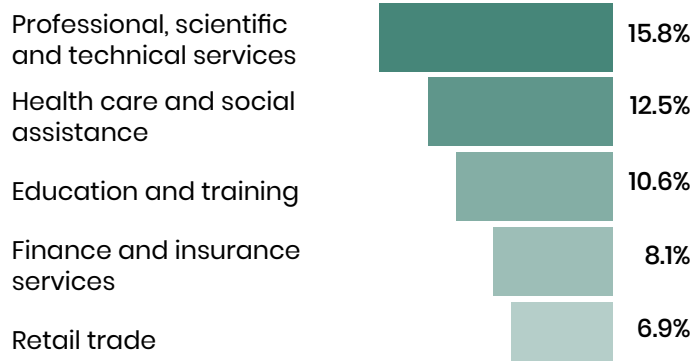
Age groups:



Top languages other than English spoken:

Mandarin	3.3%
Greek	2.7%
Italian	2.2%
Vietnamese	2%
Cantonese	1.9%
Spanish	1.5%
Arabic	1.2%
Nepali	1.1%
Portuguese	1.1%
Filipino/Tagalog	0.8%

Top industries



Attachment 1





20

Our Inner West 2041

Why we love the Inner West



Source: Community Satisfaction Survey 2024
(visit innerwest.nsw.gov.au for more information)



Item 1

Attachment 1

22

Our Inner West 2041

Strategic Directions



Item 1

Attachment 1

The Inner West Community Strategic Plan

23



Strategic Direction 1: An ecologically sustainable Inner West

Where do we want to be?

We need to continue to protect our environment and adapt to climate change. Council plans to expand electric vehicle infrastructure, including charging stations, and progress the Fleet Transition Plan to reduce emissions. Sustainability will be supported by embedding food recycling, sustainability education, and the Inner West Sustainability Hub. The Inner West community's keen desire for more river swimming will see focus on sites at Callan Park and Mort Bay. Our community also wants to protect biodiversity and preserve the tree canopy.

A significant challenge is adapting to the changing climate and achieving net-zero carbon emissions by 2050. The precise nature and timing of climatic changes, particularly at regional and local scales, and societal, economic, and technological changes that may influence global emissions over time are uncertain. Development pressures from increased housing supply and major infrastructure projects create challenges for biodiversity and tree canopy. The transition away from gas and towards renewable energy, and fostering a circular economy to reduce waste will require further community support. Addressing these long-term challenges is vital for ensuring a sustainable future.

Our community voices

more
community
green spaces

more trees
(more street trees
to keep us cool!)

more flowering
plants, more
flowers



24

Our Inner West 2041



How we plan to achieve the community's vision through our plan's outcomes, strategies and roles

CSP Outcome	CSP Strategy	Role
1. Sustainable leadership	<ul style="list-style-type: none"> Connect and share information, knowledge and tools to live sustainably 	Deliver, Facilitate/Partner
2. Resilient biodiversity	<ul style="list-style-type: none"> Maintain, manage and improve vegetation and tree canopy Protect threatened species, connect and enhance natural areas, biodiversity corridors and sensitive habitats 	Deliver, Facilitate/Partner
3. Healthy waterways	<ul style="list-style-type: none"> Implement water-sensitive policies, plans and projects Expand river swimming sites 	Deliver, Facilitate/Partner
4. Zero emissions	<ul style="list-style-type: none"> Implement strategies to reduce and mitigate greenhouse gas emissions Build local resilience and adapt to climate change 	Deliver, Facilitate/Partner
5. Zero waste	<ul style="list-style-type: none"> Reduce residential waste and increase recycling Increase recovery of household organic material 	Deliver, Advocate/Educate

Partners

Non Government organisations, Not for profit organisations,
NSW Government agencies, Industry groups, Community groups

Item 1

Attachment 1

The Inner West Community Strategic Plan

25

Measuring our progress

Indicator	Trend
Tree canopy coverage (18.55% in 2022, SEED NSW)	Increase
Annual residential waste to landfill per resident (162.16kg/resident, IWC Annual Report 2023/24)	Decrease
Annual grid-derived residential energy consumption (1.89 MWh per resident, Ausgrid, 2022)	Decrease
Residential gas consumption per capita (2022 baseline of 5,131 MJ per resident)	Decrease
Hectares of natural areas that Council protects and restores (22 hectares, Inner West Council, 2024, Jemena Gas 2022)	Maintain
Inner West Council is carbon neutral and 100% renewable for electricity (IWC Annual Report 2023/24)	Maintain
River swimming sites in the Inner West (Baseline = 1 Dawn Fraser Baths, Inner West Council)	Increase
Community satisfaction with Council services (mean out of 5, Community Satisfaction Survey, 2024) <ul style="list-style-type: none"> • Environmental education programs and initiatives (3.4) • Encouraging recycling (3.7) • Flood management (3.14) • Household garbage collection (3.37) • Protecting the natural environment e.g. Bushcare (3.48) • Removal of illegally dumped rubbish (3.27) 	Maintain or increase
Amount of diverted organic waste from landfill (71.6 Kg/ per resident in 2023/24)	Increase
Air Quality rating (NSW Office of Environment and Heritage Regional Air Quality Data, Rozelle Station) Air quality concentration data Air Quality NSW	Increase
Percentage of Inner West homes that have a solar panel installed (Australian PV institute, Clean Energy Regulator)	Increase

Council's supporting strategies

- Inner West Biodiversity Strategy
- Blue-Green Grid Strategy
- Climate Adaptation Plan
- Climate and Renewables Strategy
- Electric Vehicle Encouragement Strategy and Action Plan
- Sustainable Fleet Transition Plan
- Urban Forest Strategy
- Zero Waste Strategy

26

Our Inner West 2041



Strategic Direction 2: Liveable, connected neighbourhoods and transport

Where do we want to be?

We need housing and infrastructure for the growing population, more sustainable active and public transport and less reliance on private motor vehicle use. Council is investigating the impact of State Government housing reforms and planning future developments in key transport hubs. The goal is to meet the target of 7,800 new dwellings by 2029 while improving cycling and pedestrian infrastructure. Initiatives like the Cooks to Cove GreenWay, the Pyrmont Bridge Road Cycleway, and the Pedestrian Access Mobility Plan will deliver improved active transportation options while Integrated Transport and Parking Strategies will address current and future mobility needs.

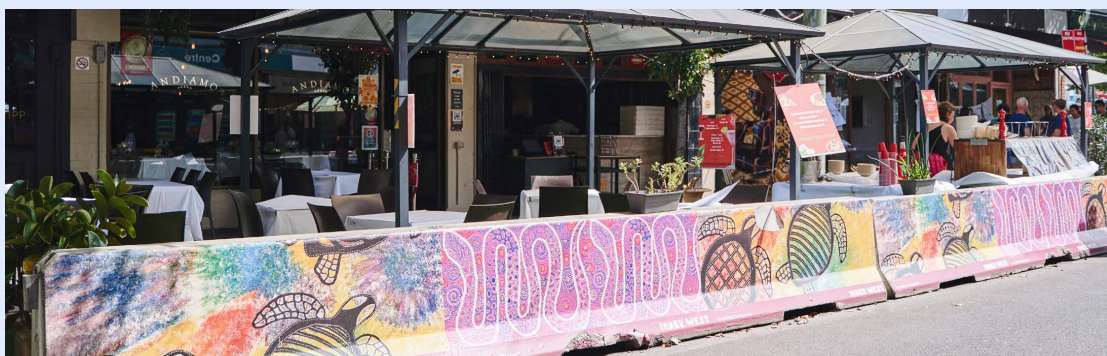
Meeting the demand for new housing and infrastructure in a densely populated area presents significant challenges. Finding appropriate locations for housing without impacting local character, heritage, environment, trees, biodiversity and safety is complex. The affordability of housing, especially for essential workers and low-income households, is another critical concern. Transport issues, including disruptions caused by metro station rollouts and M4 tunnel locations at Balmain and Rozelle, further complicate the planning and integration of new infrastructure with existing networks.

Our community voices

more street lights
for when people
come home late

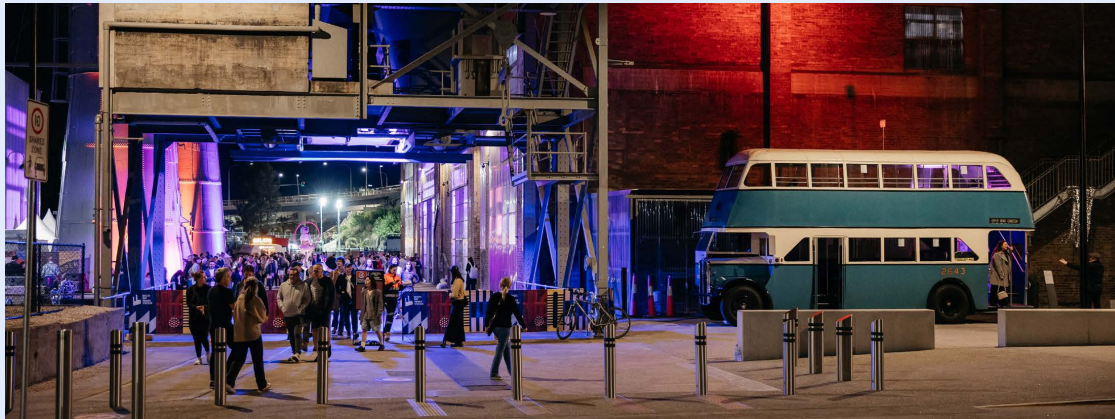
affordable
housing

more changes
for people to
live here



The Inner West Community Strategic Plan

27



How we plan to achieve the community's vision through our plan's outcomes, strategies and roles

CSP Outcome	CSP Strategy	Role
1. Housing for all	<ul style="list-style-type: none"> Encourage greater housing diversity through development Increase social, community, affordable and liveable housing 	Deliver, Facilitate/Partner
2. Sustainable development	<ul style="list-style-type: none"> Integrate planning and urban design for public and private spaces Monitor local development for legislative compliance Retain heritage, accessibility and character of local neighbourhoods 	Deliver, Facilitate/Partner
3. Integrated transport	<ul style="list-style-type: none"> Prioritise active transport and manage transport infrastructure Work with agencies to improve public transport and related infrastructure Manage road network 	Facilitate/Partner, Advocate/Educate
4. Safe, clean and accessible public places	<ul style="list-style-type: none"> Ensure private spaces and developments contribute positively to public spaces Improve air quality and noise pollution through regulation and education Manage public spaces and community safety 	Facilitate/Partner

Partners

NSW agencies, Federal, Non Government organisations, Developers, Not for profit organisations, Community groups

28

Our Inner West 2041

Measuring our progress

Indicator	Trend
Open space per resident (16.5 sqm/person 2024, Inner West Council)	Increase
People who travel to work by public transport (7%, ABS Census 2021)	Increase
People who travel to work by car, as driver (20.6%, ABS Census 2021)	Decrease
Car ownership (22.5% of households have access to two or more motor vehicles, ABS Census 2021)	Decrease
Road fatalities in the Inner West (6, 2022 NSW Centre for Road Safety)	Decrease
Serious injuries in the Inner West (77, 2022 NSW Centre for Road Safety)	Decrease
Incidents of crime in the Inner West (BOSCAR 2024, Two-year trends rate map stable)	Decrease
Living in the Inner West – Level of agreement with statements: (Community Satisfaction Survey, 2024) <ul style="list-style-type: none"> • The Inner West area is a good place to live (95% agree) • Housing in the area is affordable (4% agree) • I feel safe during the day (98% agree) • I feel safe after dark (80% agree) 	Maintain or increase
Community satisfaction with Council services (mean score out of 5, Community Satisfaction Survey 2024) <ul style="list-style-type: none"> • Access to public transport (3.8) • Appearance of your local area (3.6) • Building heights in town centres (3.13) • Cycleways (3.01) • Graffiti removal (3.14) • Long term planning for Council area (3.11) • Maintaining footpaths (3.18) • Maintaining local roads excluding major routes (2.91) • Maintenance and cleaning of town centres (3.57) • Management of parking (2.7) • Managing development in the area (2.83) • Protection of heritage buildings and items (3.55) • Protection of low-rise residential areas (3.2) • Safe public spaces (3.6) • Stormwater management and flood mitigation (3.151) • Traffic management and road safety (3.2) 	Maintain or increase

The Inner West Community Strategic Plan

29

Indicator	Trend
Medium and high-density housing in the Inner West was 71% in 2021, down 2.5% in 2016. (ABS Census 2021)	Increase or maintain
Households renting – 43%, up 2.5% from 2016 (ABS Census 2021)	Maintain
Lone person households – 29% – up 3.7% since 2016 (ABS Census 2021)	Maintain
Households that have no car – 17% (ABS Census 2021)	Increase

Council's supporting strategies

- Going Places Integrated Transport Strategy
- Electric Vehicle Encouragement Strategy
- Local Strategic Planning Statement
- Main Streets Strategy
- Our Inner West Housing Strategy
- Parking Strategy
- Parramatta Road Corridor Urban Transformation Strategy (NSW Government)
- Pedestrian Access and Mobility Plan
- Cycling Strategy and Cycling Action Plan



30

Our Inner West 2041



Strategic Direction 3: Creative communities and a strong economy

Where do we want to be?

Population growth will drive the local economy with increasing need for local services, entertainment and hospitality, but also put pressure on spaces for economic and cultural activity. We will nurture our vibrant local economy and creative scene, embracing new opportunities and community collaborations to co-design and strengthen our cultural offerings. Initiatives include opening our town halls to creative uses, the Perfect Match street art program, Young Creatives awards program, and new creative commissions.

New special entertainment precincts along with public art programs and events, will celebrate the Inner West's diversity and rich Aboriginal culture. Town centre improvements, along with partnerships between government, business and industry will enhance economic development and create a thriving local scene for residents and visitors.

Striking the right balance between growth, vibrancy and neighbourhood amenity is a key challenge. Retention of industrial land and affordable spaces for creative industries and emerging businesses is a challenge as pressure on development for new housing, land costs and infrastructure demands escalate. Additionally, the changing global economy, rising costs, and supply chain disruptions create challenges for the Inner West.

Our community voices

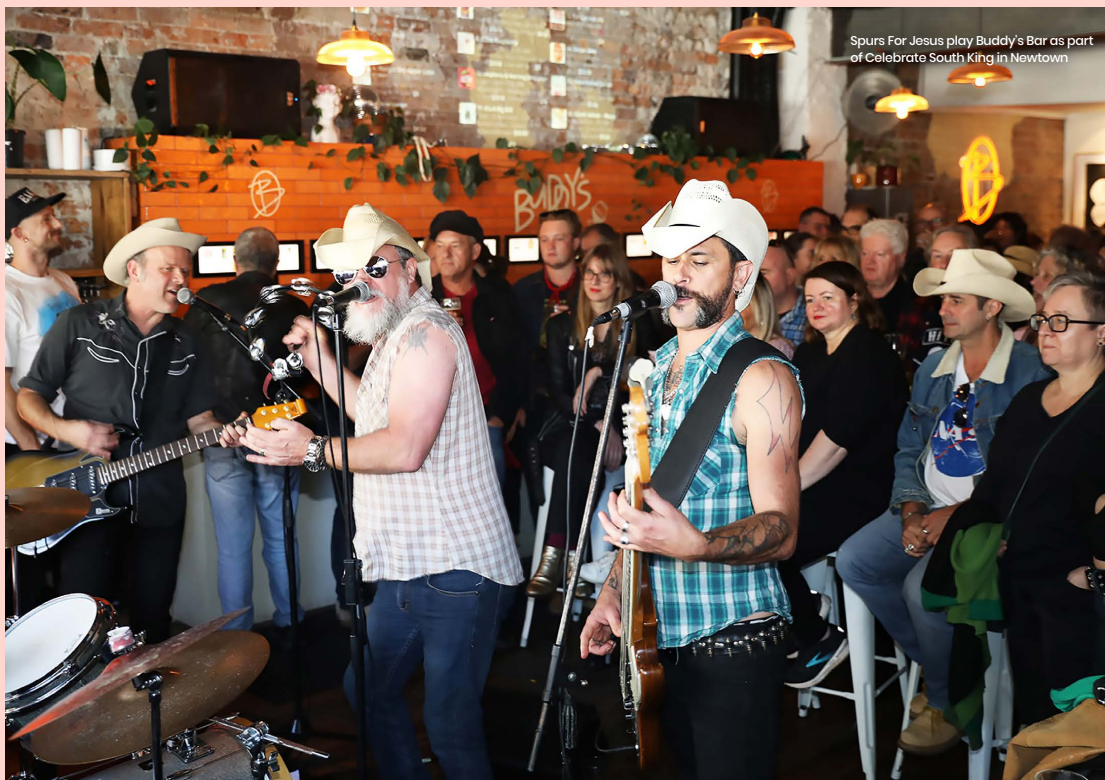
promote live music scene, live venues / theatres, art and music grants

more community murals, I think there should be more street art

love creative trails, halls and festivals

The Inner West Community Strategic Plan

31



How we plan to achieve the community's vision through our plan's outcomes, strategies and roles

CSP Outcome	CSP Strategy	Role
1. A vibrant cultural and creative destination	<ul style="list-style-type: none"> • Provide opportunities to participate in arts and culture • Celebrate and promote innovation for creative industries by providing local programs, including young and emerging talent 	Deliver, Facilitate/Partner
2. A diverse and strong economy	<ul style="list-style-type: none"> • Implement strategies to assist business growth, innovation and new enterprises • Manage and plan for future industrial and employment lands and activities 	Deliver, Facilitate/ Partner

Partners

NSW agencies, Artists, Creative businesses and industries, Community groups

32

Our Inner West 2041

Measuring our progress

Indicator	Trend
Living in the Inner West – Level of agreement with statements: (Community Satisfaction Survey, 2024) <ul style="list-style-type: none"> Local town centres are vibrant and economically healthy (52% agree) I have enough opportunities to participate in arts and cultural activities (54% agree) 	Increase
Community satisfaction with Council services (mean out of 5, Community Satisfaction Survey, 2024) <ul style="list-style-type: none"> Festival and events programs (3.58) Supporting local artists and creative industries (3.4) Supporting local jobs and business (3.28) 	Increase or maintain
Gross Regional Product – \$12.62 billion (NIEIR, Economic Profile, 2023)	Increase
Local Employment data – 76,530 local jobs (NIEIR, Economic profile, 2023)	Increase
20,403 Local Businesses (ABS, 2023)	Increase
Health Care and Social Assistance Largest industry – 15.8% of employment (ABS, 2021)	Maintain
Creative and Cultural sector – \$1,156M (12.1% of total) Gross Value Added, 12.5% of total jobs, 19,724 employed residents, and 4,299 local businesses (Profile ID, 2022/23)	Maintain

Council's supporting strategies

- Arts and Music Recovery Plan
- Cultural Strategy
- Economic Development Strategy
- Employment and Retail Lands Strategy



Item 1

Attachment 1

34

Our Inner West 2041



Strategic Direction 4: Healthy, resilient and caring communities

Where do we want to be?

We need recreational opportunities and inclusive services for active and healthy lifestyles and community wellbeing. Significant projects include the upgrade of Leichhardt Park and Oval and the completion of the Cooks to Cove GreenWay. Social inclusion will be enhanced, with initiatives such as the Anti-Racism Strategy, the Inner West Pride Centre, and the creation of the Aboriginal Community Hub. Additionally, delivering accessible, high-quality library and early childhood services and programs will support the diverse and growing population.

Responding to and resourcing the evolving social, recreational and health needs of the community are the key challenges for the future. Addressing social issues like racism and inequality, supporting social cohesion and working on Reconciliation and greater justice for Aboriginal and Torres Strait Islander peoples, and ensuring participation and access to services for all, are key to future resilience.

Ensuring equitable and balanced access to passive and active recreational spaces is a challenge as the population increases, in an increasingly dense urban environment.

Our community voices

focus on
multicultural
community
and events

free activities for
young people to keep
them busy, better
facilities for teenagers,
more free activities
for senior citizens in
Marrickville

more community
gardens,
community vege

Item 1

Attachment 1

The Inner West Community Strategic Plan

35



How we plan to achieve the community's vision through our plan's outcomes, strategies and roles

CSP Outcome	CSP Strategy	Role
1. Welcoming, connected and inclusive	<ul style="list-style-type: none"> • Celebrate, value and respect diversity • Build inclusivity, resilience and participation in community life • Prioritise and celebrate Aboriginal and Torres Strait Islander needs and culture in policies, initiatives and strategies 	Deliver, Facilitate/ Partner
2. Health and active	<ul style="list-style-type: none"> • Provide facilities, spaces and programs for participation in active recreation • Provide parks, playgrounds and open spaces • Provide and support community services and centres 	Deliver, Facilitate/ Partner
3. Lifelong learning	<ul style="list-style-type: none"> • Provide quality children's education and care services • Provide libraries and technology 	Deliver, Facilitate/ Partner

Partners

NSW agencies, Not for profit organisations, Non Government organisations, Business and Industry, Community groups

36

Our Inner West 2041

Measuring our progress

Indicator	Trend
Areas of the Inner West within a 400m walkable catchment of a sizeable public park (Inner West Council)	Maintain
Percentage of children who are developmentally vulnerable (6.8%, Early Childhood Development Census, 2021)	Decrease
<p>Living in the Inner West – Level of agreement with statements: (Community Satisfaction Survey, 2024)</p> <ul style="list-style-type: none"> • Inner West is a harmonious, respectful and inclusive community – (77% agree) • I feel part of my local community – (69% agree) • I have enough opportunities to participate in sporting or recreational activities – (63% agree) 	Maintain or increase
<p>Community satisfaction with Council services (mean out of 5, Community Satisfaction Survey, 2024)</p> <ul style="list-style-type: none"> • Availability of sporting ovals, grounds and facilities (3.82) • Community centres and facilities (3.67) • Community education programs e.g. English classes, author talks, cycling (3.42) • Council's childcare service and programs (3.35) • Library services (4.14) • Maintenance of local parks, playgrounds and sporting fields (3.77) • Programs and support for newly arrived and migrant communities (3.16) • Promoting pride in the community (3.63) • Provision of services for older residents (3.35) • Support for people with a disability (3.22) • Swimming pools and aquatic centres (4.11) • Youth programs and activities (3.26) 	Maintain or increase
Homeless persons – 2545 people, up 330 from 2016 (ABS Census, 2021)	Decrease
Language at home other than English, 26% of the population, down 2.5% from 2016 (ABS Census, 2021)	Maintain
Needing help due to disability – 8,832 people, up 7.9% or 665 people from 2016 (ABS Census, 2021)	Decrease
Volunteering – 14.8% of the population reported doing some form of voluntary work in 2021 down 4.1% from 2016 (ABS Census, 2021)	Increase
Population with at least one long term health condition – 30.9% in 2021. Of these, a mental health condition was the highest (10.4%, ABS Census, 2021)	Decrease

The Inner West Community Strategic Plan

37

Council's supporting strategies

- Anti-Racism Strategy
- Children and Youth Strategy
- Community Safety Action Plan
- Companion Animal Action Plan
- Disability Inclusion Action Plan (for People with a Disability)
- Innovate Reconciliation Action Plan
- Leichhardt Park Aquatic Centre Master Plan
- Public Toilet Strategy
- Recreation Strategy and Action Plan
- Wellbeing Strategy



38

Our Inner West 2041



Strategic Direction 5: Progressive, responsive, and effective civic leadership

Where do we want to be?

Council is dedicated to improving civic leadership through strong governance, effective customer service, and financial sustainability. Council will communicate effectively and provide opportunities for transparent community engagement. Ongoing improvements in customer experience will streamline digital transactions while maintaining face-to-face services. Council will also focus on better financial and asset management, long-term strategic planning, and leveraging technology to improve services. These initiatives will result in efficient, high-quality services that respond to the evolving needs of the community.

Citizens expect seamless digital experiences and easy transactions enabled by technological advances. The future will require Council to navigate challenges such as adopting new technologies, including AI, while addressing cybersecurity risks. Financial sustainability will be crucial, particularly in an environment of rising costs and budget constraints. Meeting increasing community expectations for services will require innovative solutions and a focus on efficiency. Building community resilience to environmental and social challenges—such as climate-related events, rising living costs, and social inequities—will require strong partnerships with other levels of government and community stakeholders to address these complex issues effectively.

Our community voices

fix the website
please, make it
user friendly

more
community
consultation

More volunteer
opportunities in the
community



The Inner West Community Strategic Plan

39



How we plan to achieve the community's vision through our plan's outcomes, strategies and roles

CSP Outcome	CSP Strategy	Role
1. Responsive customer service	<ul style="list-style-type: none"> Provide responsive and innovative customer services Continuously improve our performance to meet community needs 	Deliver
2. Responsible, transparent management and future planning	<ul style="list-style-type: none"> Plan to meet community needs and aspirations Provide responsible, sustainable, ethical and open local government Deliver financial sustainability to manage public resources responsibly 	Deliver
3. Engaged and informed community	<ul style="list-style-type: none"> Inform our community using multi-channel communications Support local democracy through inclusive participatory community engagement Deliver evidence-based Council decision-making 	Deliver/Partner
4. Collaboration and valued partnerships	<ul style="list-style-type: none"> Advocate on emerging community issues Build resilience and capacity of local leaders, groups and communities Deliver positive outcomes for the community, economy and environment through strategic and innovative supply solutions 	Deliver, Partner/Advocate/Educate/Facilitate

Partners

NSW agencies, non-government organisations, Industry groups, community groups

40

Our Inner West 2041

Measuring our progress

Indicator	Trend
Overall Community satisfaction with Council – (87% in 2024 / Mean 3.43 out of 5, Community satisfaction survey 2024)	Maintain or increase
Community rating of Council's community engagement – (65% in 2024 / Mean 3.75 out of 5, Community satisfaction survey 2024)	Maintain or increase
Community satisfaction with Council's integrity and decision-making – (76% in 2024 / Mean 3.10 out of 5, Community satisfaction survey 2024)	Maintain or increase
Community satisfaction with Council contact – (81% in 2024 / Mean 3.75 out of 5, Community satisfaction survey 2024)	Increase
Living in the Inner West – Level of agreement with statements: (Community Satisfaction Survey, 2024) <ul style="list-style-type: none"> • I have enough opportunities to participate in Council's community consultation (41% agree) • Council offers good value for money (26% agree) • Council manages its finances well (20% agree) 	Increase
Community satisfaction with Council services (mean out of 5, Community Satisfaction Survey, 2024) <ul style="list-style-type: none"> • Community's ability to influence Council's decision making (2.82) • Provision of Council information to the community (3.4) • Support and programs for volunteers and community groups (3.51) 	Maintain or increase

Council's supporting strategies

- Aboriginal & Torres Strait Islander Procurement Strategy
- Asset Management Strategy
- Community Engagement Strategy
- Customer Experience Strategy
- Information and Communications Technology Strategy
- Internal and External Communications Strategy
- Land and Property Strategy
- Long Term Accommodation Strategy
- Long Term Financial Plan
- Parks Plans of Management and Masterplans (270+ plans)
- Procurement Strategy
- Work Health and Safety Strategy
- Workforce Management Strategy



Item 1

Attachment 1

42

Our Inner West 2041

Item 1

Developing the Community Strategic Plan Our Guiding Principles

The following guiding principles underpin the CSP and all decision-making processes.

Sustainability now and for the future

We support and champion social, environmental, economic and civic leadership outcomes and work in a way that does not compromise the needs and ecological sustainability of present and future generations.



Bound by social justice

We consider the four key components of social justice principles:

Equity – fairness in decision-making, prioritising and allocation of resources particularly for those in need.

Access – fair access to services, resources and opportunities to improve quality of life.

Participation – the maximum opportunity to genuinely participate in decision making.

Rights – equal rights established and promoted for people from diverse linguistic, cultural and religious backgrounds to participate in community life.

Attachment 1

The Inner West Community Strategic Plan

43

Item 1



Engaging the community

'Our Inner West 2041' has been shaped, reviewed and refined by a large and diverse range of people, across all age groups, geographic areas, cultures and languages. The first CSP (endorsed in June 2018) was developed with input from over 7,000 people over 18 months to determine the vision and strategic directions. In 2021 (for the CSP endorsed in June 2022), Councillors, staff and the community were consulted to ensure the plan continued to reflect the community's priorities and concerns for the future of our area.

Key topics discussed during the engagement included:

- our strategic directions
- community vision statement
- issues and challenges for the inner west
- community's top priorities and values
- what makes Inner West unique






Key stakeholders, partners and the community guided the changes to the CSP 2041.

Attachment 1

44

Our Inner West 2041

Summary of engagement activities

 <p>November 2023</p>	<h3>Leaders Day</h3> <p>Type of engagement: Workshop</p>
<h3>Leaders Day</h3> <p>Type of engagement: Workshop</p>	 <p>May 2024</p>
 <p>May 2024</p>	<h3>Local Democracy Groups (LDG)</h3> <p>Type of engagement: Workshop</p>
<h3>Community Satisfaction Survey</h3> <p>Type of engagement: Online survey (722) and face to face intercepts (28)</p>	 <p>June 2024</p>
 <p>August 2024</p>	<h3>Community Forum</h3> <p>Type of engagement: Deliberative Forum</p>

Item 1

Attachment 1

The Inner West Community Strategic Plan

45

Item 1

Dulwich Hill Festival

Type of engagement:
Engagement Stall



October
2024



October
2024

Marrickville Music Festival

Type of engagement:
Engagement Stall

Norton St Festa

Type of engagement:
Engagement Stall



October
2024



November
2024

2044 Street Takeover

Type of engagement:
Engagement Stall

Stanmore Music Festival

Type of engagement:
Engagement Stall



November
2024



April - May
2025

Whole community and key stakeholders

Type of engagement:
Information distribution and opportunities for feedback for all Inner West residents, businesses, community groups and government stakeholders

Attachment 1



Item 1

Attachment 1

The Inner West Community Strategic Plan

47

Inner West Deliberative Forum

Council hosted a Deliberative Forum based on the principles of a Citizens' Jury in August 2024. The 99 participants were randomly recruited by a market research company to broadly match the Inner West demographic profile and were remunerated for their participation. The process was independently designed and facilitated.

The Deliberative Forum participants:

- Provided input into the review of our CSP including identifying community values, refreshing the community vision statement, and determining key challenges and priority areas for action
- Provided input into the review of our Community Engagement Strategy including what motivates people to participate, preferred ways and barriers to participation, how people like to be informed about outcomes, and suggestions for future engagement

Using a range of small group discussions and fun digital methods, participants provided input which directly influenced the CSP and will inform Council's community engagement during the current term.

Overall, there was 94% satisfaction with the Deliberative Forum.

These results are shown in the word cloud below.



48

Our Inner West 2041

Item 1

Community satisfaction survey

Another measure of the community's satisfaction with the future of the Inner West is the independently facilitated July 2024 community survey. In this, over 750 community members provided valuable insights into Council's performance and community engagement.

Key results were:

- Overall satisfaction with Council's performance was high at 87%.
- Most residents surveyed were highly satisfied (81%) with their contact with Council and the way their inquiries were managed.

87%

Overall satisfaction

81%

Satisfied with their contact with Council

Unique characteristics of the Inner West:	<ul style="list-style-type: none"> • Diversity and multiculturalism • Community spirit and inclusiveness 	<ul style="list-style-type: none"> • Proximity to the city, work, and services
Key challenges for the next 10 years to be addressed through our CSP outcomes and strategies:	<ul style="list-style-type: none"> • Managing development • Housing affordability and availability 	<ul style="list-style-type: none"> • Environmental protection • Traffic management
Safety and Liveability:	<ul style="list-style-type: none"> • 95% agree the Inner West is a good place to live. • 83% disagree that housing in the area is affordable. 	<ul style="list-style-type: none"> • 98% feel safe alone in the Inner West during the day; • 80% feel safe after
Top-Rated Services:	<p>High Importance:</p> <ul style="list-style-type: none"> • Access to public transport: 94% • Household garbage collection: 94% • Safe public spaces: 91% 	<p>High Satisfaction:</p> <ul style="list-style-type: none"> • Library services: 95% • Swimming pools and aquatic centres: 95% • Maintenance of parks, playgrounds, and sporting fields: 93%

Attachment 1

The Inner West Community Strategic Plan

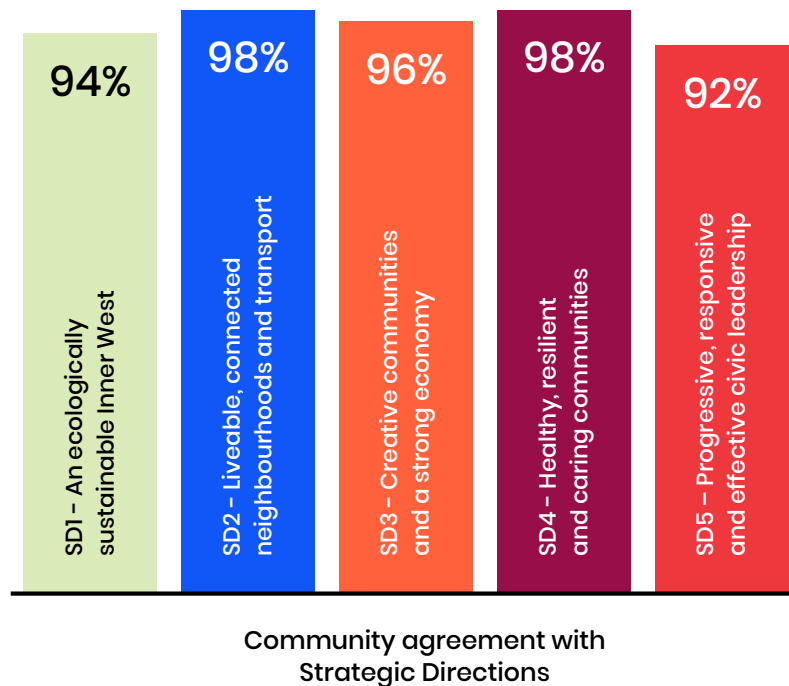
49

Satisfaction with future directions

The community survey also asked residents about their level of agreement with the five strategic directions in the CSP. It showed overwhelmingly positive feedback and support from over 90% of residents on all directions. The level of agreement is shown in the graph below.

The highest agreement levels were recorded for 'Liveable, connected neighbourhoods and transport' (98%) and 'Healthy, resilient and caring communities' (98%), indicating alignment with community interests and the need to continue supporting these priorities over the next decade.

The survey reflects strong community satisfaction across key services and strategic directions, with services such as public transport, waste collection, and safety highly valued. The Inner West is celebrated for its diversity, inclusiveness, and connectivity, although challenges like housing affordability and traffic require continued focus.



50

Our Inner West 2041

Item 1

Alignment with State and District plans

Source: NSW State Budget 2024/25

	Community strategic plan – Strategic Directions				
	An ecologically sustainable Inner West	Liveable, connected neighbourhoods and transport	Creative communities and a strong economy	Healthy, resilient and caring communities	Progressive, responsive, and effective civic leadership
State Priorities					
Housing and planning		✓		✓	
More homes near better infrastructure		✓		✓	
A better planning system		✓		✓	✓
Targets and incentives		✓		✓	✓
Building homes for NSW		✓		✓	
More homes, better rights		✓		✓	
Buildings up to 30,000 new homes		✓		✓	
A major step to help those escaping from family and domestic violence				✓	
Key worker rental housing				✓	
Addressing homelessness				✓	
Better system for renters				✓	✓
Building Parramatta Light Rail 2		✓			
Sydney Metro		✓			
Building the future of transport		✓			
Better Technology, better journeys		✓			
Better buses, better services		✓			
Better roads for Sydney		✓			
Road safety funding		✓			
Better health services			✓	✓	
Education			✓		
Better protection for victim-survivors of domestic and family violence			✓		
Community support			✓		
Better energy, water infrastructure	✓				
Supporting businesses and consumers				✓	✓
Better communities, first nations, night time economy				✓	
Protecting our environment	✓				
Cost of living support measures	✓	✓			
Championing arts and culture			✓		
Disaster relief and recovery	✓				✓

Attachment 1

The Inner West Community Strategic Plan

51

Item 1

	Community strategic plan – Strategic Directions				
	An ecologically sustainable Inner West	Liveable, connected neighbourhoods and transport	Creative communities and a strong economy	Healthy, resilient and caring communities	Progressive, responsive, and effective civic leadership
Other Strategies					
Aboriginal Outcomes Strategy 2022–2025				✓	
Active Transport Strategy, Transport for NSW,		✓			
Biodiversity Conservation Investment Strategy, Office of Environment and Heritage	✓				
Climate Change Adaptation Strategy	✓				
Climate Change (Net Zero Future) Act 2023	✓				
Digital Strategy, 2024					✓
Electricity Infrastructure Roadmap	✓				
Electricity Strategy	✓				
Electric Vehicle Strategy	✓				
Future Transport Strategy, Transport for NSW		✓			
Greater Sydney Services and Infrastructure Plan, Department of Planning, Industry		✓	✓		
Net Zero Plan State 1: 2020–2030	✓				
NSW Ageing Strategy, Dept of Family and Community Services				✓	
NSW Blue Carbon Strategy 2022–2027 Department of Environment	✓				
NSW Climate and Energy Action	✓				
NSW Electric Vehicle Strategy Department of Environment, 2022–29		✓	✓		
NSW Healthy Eating and Active Living Strategy NSW Health				✓	
NSW Homelessness Strategy 2018–2023				✓	
NSW Healthy Eating and Active Living Strategy NSW Health				✓	
NSW Renewable Energy Action Plan NSW Energy				✓	
State Disaster Mitigation Plan	✓	✓			✓
State Infrastructure Strategy		✓			✓
Waste and Sustainable Materials Strategy 2041	✓				

Attachment 1

52

Our Inner West 2041

Item 1

Resilient Sydney

What is city resilience?

City resilience is the capacity of individuals, communities, businesses and systems in a place to survive, adapt and thrive no matter what shocks and stresses they experience.

Shocks are sudden events that disrupt a city. Shocks include natural hazards such as heatwaves and floods, international crises such as economic crisis or disease pandemic, and critical infrastructure failures. When planning for city resilience, it is important to consider the cumulative effects from multiple shock events.

Stresses are ongoing challenges. They include unaffordable housing and cost of living pressures that weaken the ability of the city and communities to respond to and recover from shock events. It is important to consider how stresses increase the vulnerability of people, places and economies to shock events.

(Resilient Sydney Strategy 2025–2030)

The City Resilience Framework

The city resilience framework is an internationally recognised way to understand how cities are changing and how we can strengthen their resilience. Resilience can be strengthened across 4 dimensions:

- health and wellbeing
- natural and built environments
- economy and society
- local governance and planning

Attachment 1

The Inner West Community Strategic Plan

53

Item 1



**Potential shocks and stresses
in the Inner West**

Inner West is vulnerable to shocks and stresses.
Potential shocks and stresses in the Inner West are:

Inner West's major acute shocks	Inner West's chronic stresses
Infrastructure or transport failure	Housing affordability
Digital network failure	Increased extreme heat days
Major power outages	More severe storm events
Extreme heat	Sea-level rising
Severe storms	Seasonal rainfall
Flooding	Transport connectivity
	Living sustainably

Attachment 1

54

Our Inner West 2041

What is Inner West Council doing to contribute to local resilience?

Inner West Council is committed to working with its community, partners, and stakeholders to improve our community's resilience. The following table shows alignment of Council's strategies with the five Resilient Sydney's directions:

Resilient Sydney Direction	Inner West Strategic Direction	Inner West Supporting Strategies / Plans
01 – Care for the environment – focuses on how we reframe our relationship with the natural environment to value and protect it and use resources sustainably	SD1	<ul style="list-style-type: none"> • Biodiversity Strategy • Blue Green Grid Strategy • Climate Adaptation Plan • Electric Vehicle Encourage Strategy • Urban Forest Strategy • Zero Waste Strategy
02 – People centred city – considers how we make this place safe and equitable, now and in the future, for all the people who live here	SD2, SD4	<ul style="list-style-type: none"> • Housing Strategy • Cycling Strategy • Main Streets Strategy • Parramatta Road Corridor Urban Transformation Strategy • Going Places Integrated Transport Strategy
03 – Connect for strength – proposes actions to build strong social connections and communities where we care for each other	SD3, SD4, SD5	<ul style="list-style-type: none"> • Cultural Strategy • Economic Development Plan
04 – Be Ready – responds to the urgency for us to be collectively prepared for shock events by harnessing stronger relationships and empowering communities	SD4	<ul style="list-style-type: none"> • Community Safety Action Plan • Children and Youth Strategy – draft • Healthy Ageing Strategy • Recreation Strategy
05 – One City – addresses the governance challenges facing Sydney in a way that enables the goals of directions 1, 2, 3 and 4 to be realised	SD5	<ul style="list-style-type: none"> • Asset Management Strategy • Long Term Financial Plan • Land and Property Strategy • Internal and External Communications Strategy



Item 1

Attachment 1

Community Languages

Talk free with an interpreter call 131 450

Chinese Simplified	我们说普通话。如需免费传译服务，请致电131 450，然后请传译员致电02 9392 5000 接通 Inner West市政府。
Traditional Chinese	我們能說您的語言。如需免費傳譯服務，請致電131 450，然後請傳譯員致電02 9392 5000 接通 Inner West市政府。
Greek	Μιλάμε τη γλώσσα σας. Για να μιλήσετε δωρεάν σε διερμηνέα καλέστε το 131 450. Ζητήστε τους να καλέσουν το Δήμο Inner West Council στο 02 9392 5000.
Italian	Parliamo la vostra lingua. Per parlare gratuitamente con un interprete chiamate il numero 131 450. Chiedetegli di chiamare il Comune di Inner West al numero 02 9392 5000.
Vietnamese	Chúng tôi nói ngôn ngữ của quý vị. Muốn nói chuyện có thông dịch viên miễn phí, hãy gọi số 131 450. Yêu cầu họ gọi cho Hội đồng Thành phố Inner West qua số 02 9392 5000.



Delivery Program 2025–2029 (year 1) Operational Plan and Budget 2025–26

Draft April 2025





Fish Traps by Edwards Clarke, on the Bay Run

Aboriginal and Torres Strait Islander Statement

We the residents of the Inner West acknowledge Aboriginal and Torres Strait Islander peoples as the First peoples of this land.

We greet the living members of the oldest living continuous culture on earth and celebrate their wisdom and special connections to the lands, sky, and waterways.

We acknowledge all Aboriginal and Torres Strait Islander peoples of Australia, especially the Gadigal and Wangal peoples of the Sydney Basin who are the Traditional Custodians of the lands in which the Inner West Council is situated.

Contents

Aboriginal and Torres Strait Islander Statement	2
SECTION 1 – Introduction	4
How to read this plan	4
Integrated Planning and Reporting	5
Our Inner West 2041 – plan on a page	8
Inner West Councillors	11
Councillor priorities for the term	12
About the Inner West	16
Inner West snapshot	17
Inner West community profile	18
Inner West Council organisational structure, purpose and values	20
Major projects and initiatives 2024/25	24
Budget summary 2024/25	26
SECTION 2 – Delivering on community priorities	30
Strategic direction 1 – An ecologically sustainable Inner West	31
Strategic direction 2 – Liveable, connected neighbourhoods and transport	46
Strategic direction 3 – Creative communities and strong economy	64
Strategic direction 4 – Healthy, resilient and caring communities	72
Strategic direction 5 – Progressive, responsive and effective civic leadership	86
SECTION 3 – Budget and Statement of Revenue Policy	108
2024/25 Budget key drivers and context	109
Rates overview	113
Rates and charges	114
Capital budget and significant projects	116
Budget variance analysis	121
Council service statements	122

4

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Section 1: Introduction

How to read this plan

The Inner West community's vision and aspirations for the future are outlined in the Community Strategic Plan – Our Inner West 2041.

Our Inner West 2041 has:

5 strategic directions

key themes of community priorities

18 outcomes

what we want to achieve by 2041

43 strategies

the high level actions to be undertaken by Council and its many partners

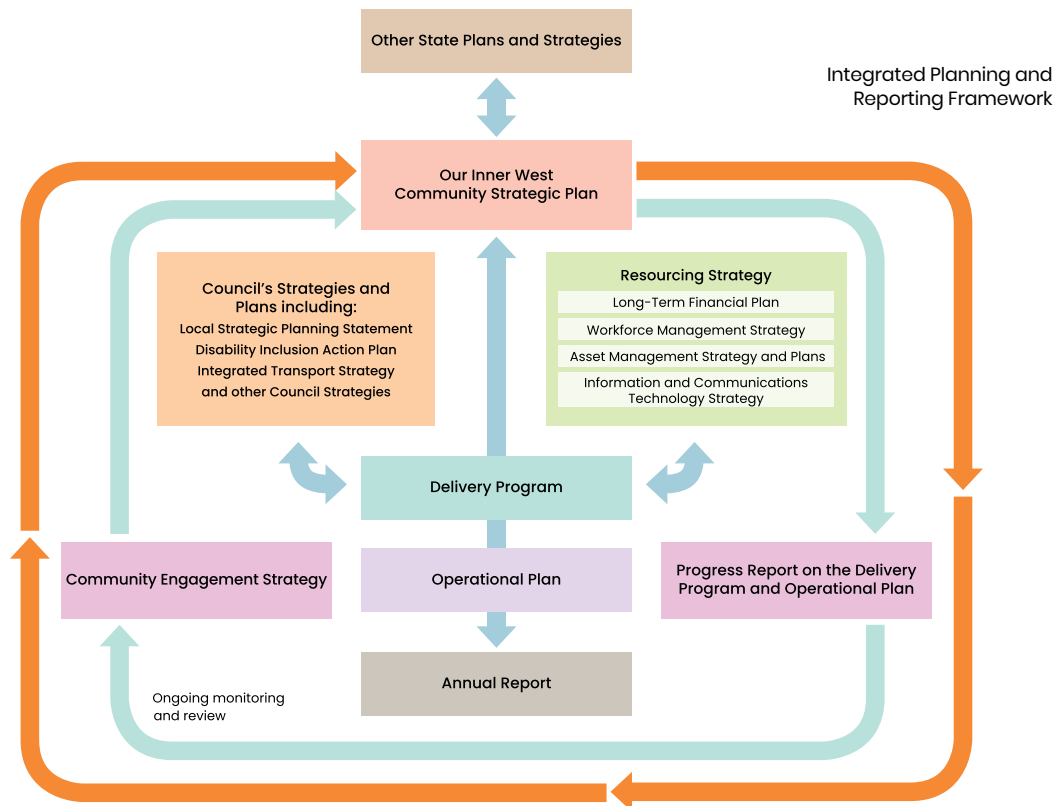
The Delivery Program and Operational Plan (this document) contains Council's commitment to delivering on the Community Strategic Plan goals.

Section 2 outlines principal activities and specific annual actions that Council will deliver. The principal activities and actions are arranged under the strategic directions, outcome and strategies of the Community Strategic Plan.

It also contains measures to monitor progress to the community through quarterly and annual reports.

Section 3 contains the annual Statement of Revenue Policy which includes:

- a detailed estimate of income and expenditure, including a breakdown for each of Council's 40 services
- rates, fees and charges
- the pricing methodology
- borrowings



Integrated Planning and Reporting

Under the NSW Local Government Act 1993, councils are required to develop a hierarchy of plans known as the Integrated Planning and Reporting (IPR) Framework.

This framework assists councils in delivering their community's vision through long, medium and short term plans.

The Inner West Community Strategic Plan (CSP), Our Inner West 2041, identifies the community's vision for the future, long term outcomes, and strategies to get there and how Council will measure progress.

The CSP has five strategic directions:

1. An ecologically sustainable Inner West
2. Liveable connected neighbourhoods and transport
3. Creative communities and a strong economy
4. Healthy, resilient and caring communities
5. Progressive, responsive and effective civic leadership

The Delivery Program is a four-year plan which outlines Council's commitment to achieving the outcomes and strategies of the CSP. It sets out the initiatives that Council will undertake during its term of office. The one-year Operational Plan sits within the Delivery Program and contains detailed actions.

These plans are supported by the Resourcing Strategy which consists of four key components:

- Long Term Financial Plan
- Asset Management Strategy and Plans
- Information and Communications Technology Strategy
- Workforce Management Strategy

6

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

Integration between the Plans

How our plans integrate

The Integrated Planning and Reporting (IP&R) Framework allows Council to bring all its plans and strategies together so that there is a clear vision and an agreed roadmap for delivering on the community's priorities and aspirations.

It requires a long-term approach to planning and decision-making. It emphasises Council's responsibility to deliver and report back to the community on its progress.

Community Strategic Plan (10 years +)

The Community Strategic Plan (CSP) is the highest-level plan and reviewed at the start of each new Council term. It identifies the community's main priorities for the future and how they can be achieved and measured. It sets the direction for all of Council's activities.

Delivery Program (4 years)

The Delivery Program (DP) covers the term of an elected Council. It is a commitment by each new Council on what they will prioritise during their term to achieve the community's vision, directions, outcomes and strategies.

Operational Plan (1 year)

The Operational Plan (OP) outlines the actions Council will take during the year to achieve the DP principal activities under each strategic direction and how these actions will be funded. Council's service units are responsible for delivering on each action and key performance indicator in the OP and reporting on progress quarterly to Council.

Resourcing Strategy

The Resourcing Strategy details how over the next ten years, Council will fund and resource the directions, outcomes and strategies in the CSP. This is reviewed at the start of each Council term and comprises:

- **Long-Term Financial Plan (LTFP)** is a 10-year rolling plan that informs Council's decision-making and shows how the CSP, and commitments in the DP and OP will be resourced and funded. The LTFP also provides the financial implications of Council's asset management and workforce planning by identifying how additional assets will be funded, or existing assets renewed or upgraded, and changes to service levels.
- **Workforce Management Strategy (WMS)** is a 4-year strategy that shapes the capacity and capability of the workforce to achieve Council's directions, outcomes and strategies. It identifies how future staffing, and skills requirements will be met through recruitment, staff progression and development, and succession planning.
- **Asset Management Strategy & Plans (AMS)** is a 10 year strategy with asset plans that provides planning for assets such as roads, stormwater systems, footpaths, buildings, recreational facilities, parks, and gardens. It also considers information on community service levels.

Attachment 2



Item 1

Attachment 2

8

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Our Inner West 2041 – plan on a page



SD1 – An ecologically sustainable Inner West

1. Sustainable Leadership

- Connect and share information, knowledge and tools to live sustainably

2. Resilient biodiversity

- Maintain, manage and improve vegetation and tree canopy
- Protect threatened species, connect and enhance natural areas, biodiversity corridors and sensitive habitats

3. Healthy waterways

- Implement water-sensitive policies, plans and projects
- Expand river swimming sites

4. Zero emissions

- Implement strategies to reduce and mitigate greenhouse gas emissions
- Build local resilience and adapt to climate change

5. Zero waste

- Reduce residential waste and increase recycling
- Increase recovery of household organic material



SD2 – Liveable, connected neighbourhoods and transport

1. Housing for all

- Encourage greater housing diversity through development
- Increase social, community, affordable and liveable housing

2. Sustainable development

- Integrate planning and urban design for public and private spaces
- Monitor local development for legislative compliance
- Retain heritage and character of local neighbourhoods

3. Integrated transport

- Prioritise active transport and manage transport infrastructure
- Improve public transport and related infrastructure
- Manage road network

4. Safe, clean and accessible public places

- Ensure private spaces and developments contribute positively to public spaces

- Improve air quality, water and noise pollution through education and regulation
- Manage public spaces and community safety



SD3 – Creative communities and a strong economy

1. A vibrant cultural and creative destination

- Provide opportunities to participate in arts and culture
- Celebrate and promote innovation for creative industries by providing local programs, including young and emerging talent

2. A diverse and strong economy

- Implement strategies to assist business growth, innovation and new enterprises
- Manage and plan for future industrial and employment lands and activities

Item 1

Attachment 2



SD4 – Healthy, resilient and caring communities

1. Welcoming, connected and inclusive

- Celebrate, value and respect diversity
- Build inclusivity, resilience and participation in community life
- Prioritise and celebrate Aboriginal and Torres Strait Islander needs and culture in policies, initiatives and strategies

2. Healthy and active

- Provide facilities, spaces and programs for participation in active recreation
- Provide parks, playgrounds and open spaces
- Provide and support community services and centres

3. Lifelong learning

- Provide quality children's education and care services
- Provide libraries and technology



SD5 – Progressive, responsive and effective civic leadership

1. Responsive customer service

- Provide responsive and innovative customer services
- Continuously improve our performance to meet community needs

2. Responsible, transparent management and future planning

- Plan to meet community needs and aspirations
- Provide responsible, sustainable, ethical and open local government

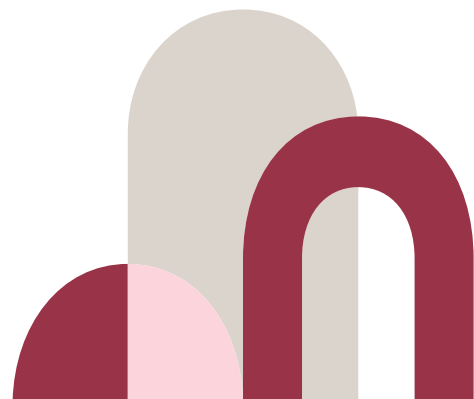
- Deliver financial sustainability to manage public resources responsibly

3. Engaged and informed community

- Inform our community using multi-channel communications
- Support local democracy through inclusive participatory community engagement
- Deliver evidence-based Council decision-making

4. Collaboration and valued partnerships

- Advocate on emerging community issues
- Build resilience and capacity of local leaders, groups and communities
- Deliver positive outcomes for the community, economy and environment through strategic and innovative supply solutions





Item 1

Attachment 2

The Inner West community strategic plan

11

Item 1

Inner West Councillors

Balmain Ward
Baludarri (Leather jacket)



Mayor
Darcy Byrne



Clr Ismet Tastan



Clr Kerrie
Fergusson

Stanmore Ward
Damun (Port Jackson Fig)



Clr Chloe Smith



Clr Liz Atkins



Clr Vicki Clay

Ashfield Ward
Djarrawunang (Magpie)



Clr Jessica D'Arienzo



Clr Izabella Antoniou



Clr Jo Carlisle

Leichhardt Ward
Gulgadya (Grass Tree)



Clr Philippa Scott



Clr Andrew Blake



Clr Vittoria Raciti

Marrickville Ward
Midjuburi (Lillypilly)



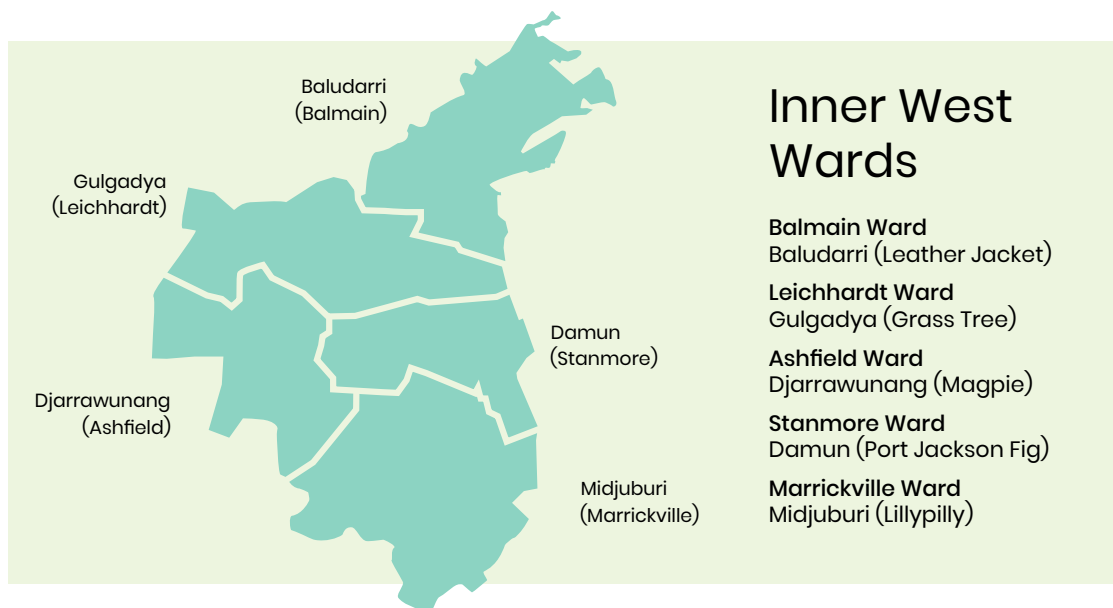
Deputy Mayor
Mat Howard



Clr Olivia Barlow



Clr Victor Macri



Attachment 2

12

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Council Priorities for the term



SD1 – An ecologically sustainable Inner West

- More street tree maintenance
- Permanent Energy Efficiency service
- 1,000 new trees each year
- Micro forest in every ward
- Taverners Hill biodiversity plan
- Expanded soft plastics recycling
- Permanent reusable nappies and sanitary products rebate
- Illegal dumping enforcement and education
- Expanded recycling of hard to recycle items
- FOGO resident support and park trial
- FOGO in parks (see above)
- Increase street bins and collection frequency



SD2 – Liveable, connected neighbourhoods and transport

- Zones for arts and cultural production and larger lots for expanded industrial use
- Investigate a Tech Central collaboration and innovation precinct
- More special entertainment precincts
- Deliver new masterplan and LEP
- Haberfield heritage listing advocacy
- Encourage multi-generational and affordable housing, diverse housing types and shared spaces.
- Convert three council-owned car parks into affordable public housing
- Partner with faith groups on affordable and public housing
- Advocate to NSW Government for 1,000 public housing dwellings
- Double cycleway funding by next term
- Reduce speed on local roads to 40km/hr, and support temporary closures for resident street parties
- Build three raised pedestrian crossings in each ward
- More street lighting and facilities for safer walking and cycling
- Create shop-top and mixed development housing on the main streets
- Upgrade and revitalise Lewisham and Stanmore town centres
- Norton street closure (see below)
- Create monthly car-free street closures and trial closing Norton Street
- Expand Enmore trial to include laneway dining in adjoining bars and restaurants
- Improve walkability and access at Sydenham
- Beautify Booth Street, Annandale



SD3 – Creative communities and a strong economy

- Engage students, and partner with organisations to provide training tailored to local needs
- Support local breweries and distilleries with a Tourism Strategy
- Support local businesses with a Council concierge service and create a new Women's Business Chamber
- Womens' Business Chamber (see above)
- Hold annual festivals at each of our seven town halls, a festival of voices and a Haberfield festival
- Inner West Choral Festival (see above)
- Trial special loading bays for music venues
- Support temporary streets closures for music and arts events
- Increase funding for Perfect Match and support First Nations and young artists to participate
- Fest X Inner West (N/A – complete)
- A festival for Haberfield (see above)
- Expand the Newtown Street Party
- Lease public frontage at White Bay Power Station for local artistic activity
- Trial live music events at Leichhardt Oval
- Increase funding for the Feel the Love Festival and move it to the Inner West Pride Centre
- Target vacant shopfronts including through Perfect Match
- Zero vacant shopfronts (As above)
- Host events for local multicultural businesses looking to do business with Council



SD4 – Healthy, resilient and caring communities

- Deliver a modern library building with housing in Leichhardt
- Upgrade Robyn Webster Indoor Sports Centre, Tempe
- Install modern lighting at Lambert Park
- Upgrade all weather sports fields at Callan Park
- Leichhardt Oval (see below)
- Leichhardt Park Aquatic Centre (see below)
- Create a Leichhardt Sports precinct with major upgrades to Leichhardt Oval and Leichhardt Park Aquatic Centre
- Deliver an all weather surface in Centenary Park
- Deliver an inclusive playground in every ward
- Install an outdoor gym at Fanny Durack Aquatic Centre and extend opening hours
- Investigate a new public space in Stanmore
- Install a new public toilet for Weekley Park
- Upgrade pocket parks
- Upgrade Hoskins Park toilet block and a new shed for the GreenWay Bushcare Group
- Investigate a new public space in Dulwich Hill
- Upgrade Pratten Park Bowling and Community Club
- Upgrade McNeilly Park toilets
- Upgrade Wicks Park playground
- Upgrade community infrastructure at Marrickville Golf Club
- Improve lighting along the Cooks River
- Support a WWI memorial in Richard Murden Reserve
- Pedestrianise Derbyshire St between Pioneers Park and Sydney Secondary College, Leichhardt
- Continue advocating for a Leichhardt North public precinct including Tramsheds park
- Create a shared zone between St Fiacre's and Leichhardt Public School
- Commence works on the Iron Cove Creek Walkway
- Upgrade Mort Bay Park amenities and facilities
- Consult partners for a joint project with Council to establish a social enterprise café at Together 2 Rozelle
- Upgrade Hinsby Park playground and traffic calming to improve safety and congestion
- Work with partners to promote inclusive practice in early learning centres
- Work with partners to host Fair Day
- Continue to work with partners to deliver an LGBTIQ+ safety strategy and protocol for hosting events
- Host Drag Story Times at our libraries

14

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26



SD4 – Healthy, resilient and caring communities (cont.)

- Host Mardi Gras screenings at Camperdown Memorial Rest Park
- Deliver the Aboriginal and Torres Strait Islander Community Hub at Tempe Reserve
- Fund survival memorials across the Inner West
- Work towards an Aboriginal and Torres Strait Islander Voice to Council
- Consult on dual naming of one major park in each ward
- Make Council a gold-star employer for people with disability
- Support local people with neurodiversity in Council programs
- Convert a pocket park in each ward into a sensory garden
- Advocate for the inclusion of mandatory disability standards in the National Building Code
- Mandate sensory spaces as part of all large-scale Council-run events
- Establish community grant stream for organisations specifically working with people with disability
- Continue to support the Disability Pride Festival
- Community Centre at Stanmore Library
- Trial extended library opening hours
- Partner with local organisations to embed social workers in libraries to support vulnerable community members
- Develop skills development and training opportunities
- Encourage more residents to take up library membership
- Develop a Library Youth Strategy
- Introduce City Talks to the Inner West Library system
- Continue to host customer service stalls in libraries
- Expand community language information on Council services
- Rename Hercules Street after Quong Tart
- Support Little Italy, Little Vietnam, Little Greece and Little Portugal with better signage and infrastructure
- Continue to achieve exceeding ratings in early childhood education centres
- Establish monthly senior's morning teas at community venues
- Expand senior's programs
- Host 'Beat your bills' events in each ward



SD5 – Progressive, responsive and effective civic leadership

- Continue to bring the budget into surplus
- Commit to no rate increase above indexation for the next four years
- Payment of rates in more regular, smaller payments
- Promote pensioner rebate and investigate expansion
- Plan to transition core Council services in-house
- Increase Council apprenticeships and traineeships including for people with disability
- Small business Local Democracy Group (N/A – complete)
- Expand customer service stalls across the Inner West
- Improve Council's website
- Develop a customer service plan for new housing
- Establish a customer service point in Marrickville town centre
- Renter Local Democracy Group (N/A – complete)
- Provide ongoing funding for Marrickville Legal Centre to support residents and boarding house tenants
- Employ a Council architect to raise design standards
- Deliver the Great Inner West Walk
- Establish a grant program for businesses in the circular economy
- Continue to support major cultural events
- Expand community consultation by doorknocking residents on major projects
- Host biannual feedback forums with members of local democracy groups
- Target communications to older residents about local policies and programs

Item 1

Attachment 2



Item 1

Attachment 2

About the Inner West

Inner West local government area (LGA) has an estimated resident population of nearly 190,000 people and spans 36km² from the banks of the Parramatta River at Birchgrove in the north east, to the Cooks River at Dulwich Hill in the south west. The Gadigal and Wangal Peoples of the Eora Nation are the traditional custodians of the Inner West LGA. It is a unique area with a special beauty that comes from natural and built environments, and a rich cultural heritage. The people of the Inner West take great pride in their community and have a strong Inner West identity.

Inner West Council was formed in 2016 by the NSW Government which amalgamated Ashfield, Leichhardt and Marrickville Councils. Today, the Inner West LGA includes the suburbs of Annandale, Ashfield, Balmain (including Balmain East), Birchgrove, Dulwich Hill, Enmore, Haberfield, Leichhardt, Lewisham, Lilyfield, Marrickville, Petersham, Rozelle, Stanmore, St Peters, Summer Hill, Sydenham, Tempe and parts of Ashbury, Camperdown, Croydon, Croydon Park, Hurlstone Park and Newtown.



Inner West snapshot

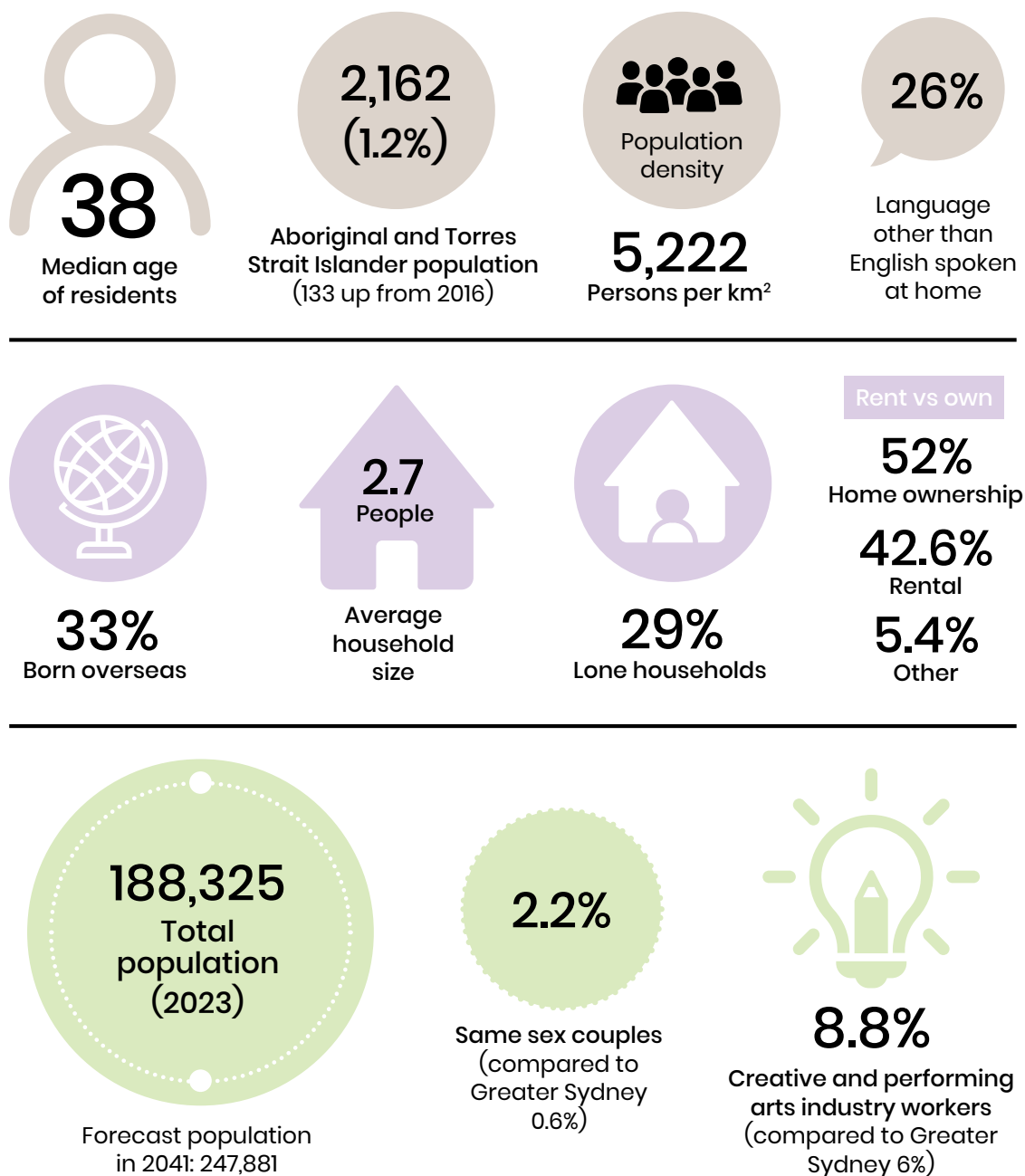


18

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

Inner West community profile



Attachment 2

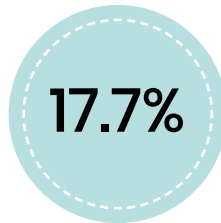
19

Item 1



Volunteers
14.8%
compared to
11.6% in Greater
Sydney

Disability



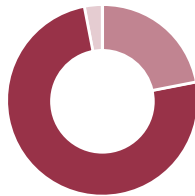
of the Australian
population have disability
(Source: 2018 ABS Survey of
Disability, Ageing and Carers)



48.2%
Tertiary
educated



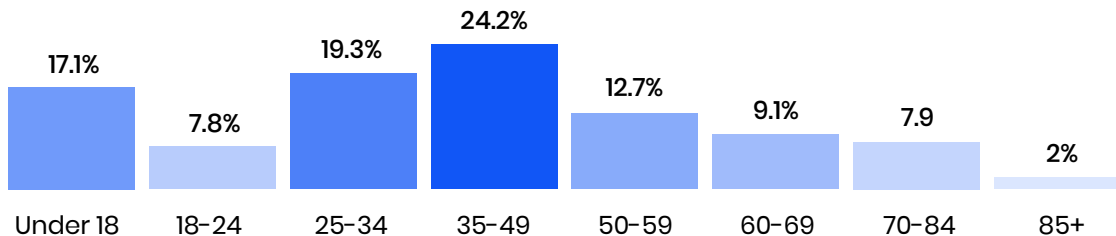
Inner West
has over
20,000
local businesses
providing over
76,000
local jobs



Employment location:

- Work and live in the Inner West 22%
- Work outside the Inner West 75% (41.1% in City of Sydney)
- No fixed place of work 3%

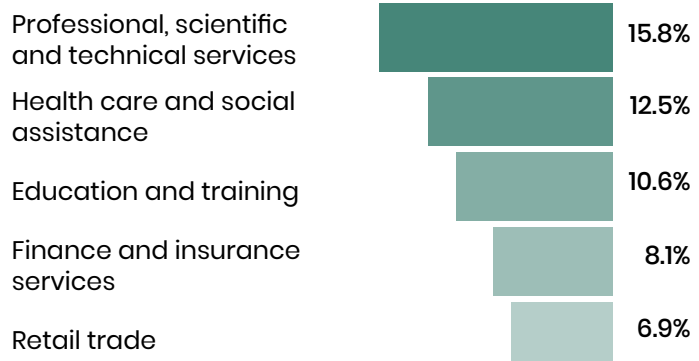
Age groups:



Top languages other
than English spoken:

Mandarin	3.3%
Greek	2.7%
Italian	2.2%
Vietnamese	2%
Cantonese	1.9%
Spanish	1.5%
Arabic	1.2%
Nepali	1.1%
Portuguese	1.1%
Filipino/Tagalog	0.8%

Top industries



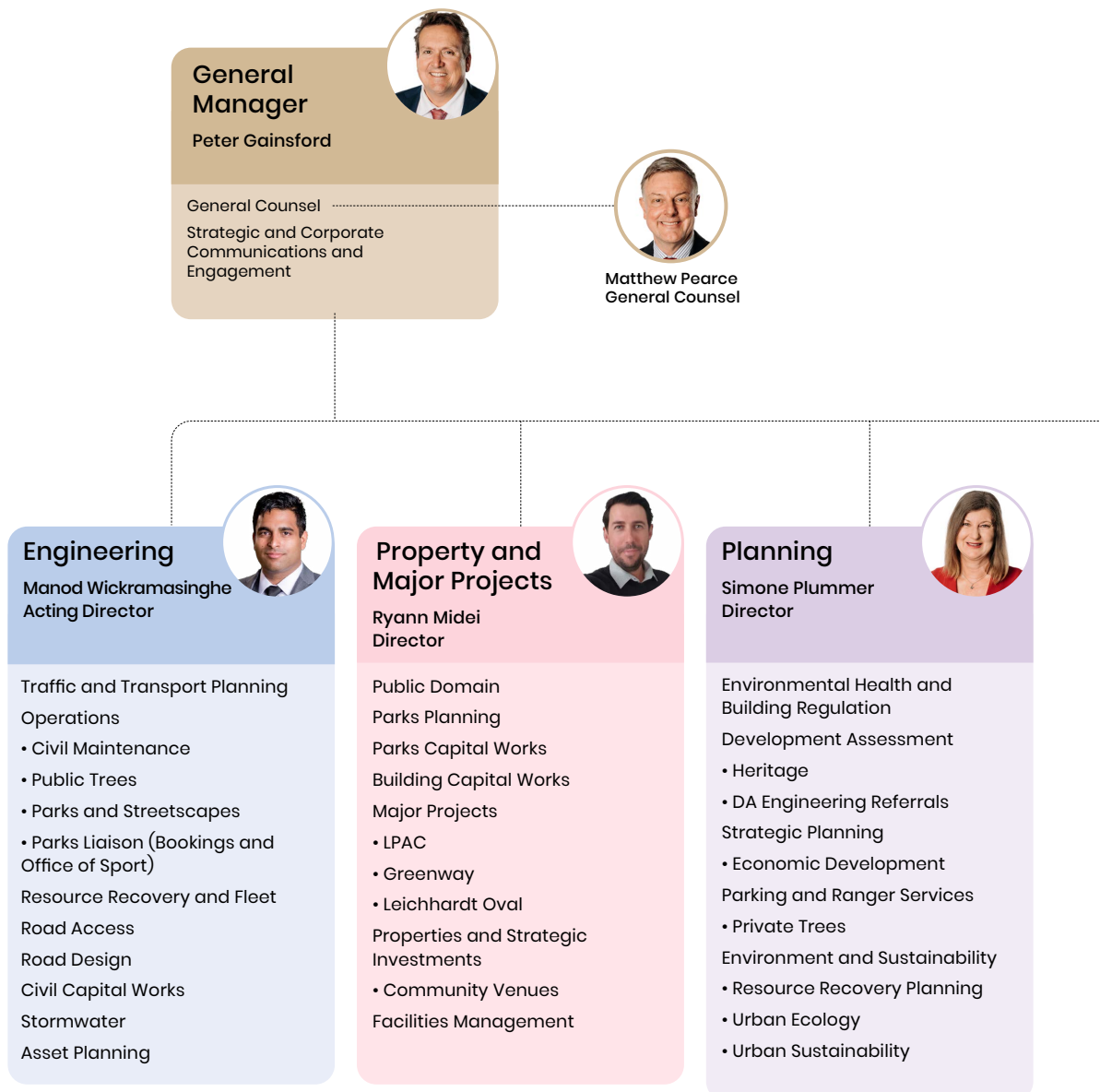
Attachment 2

20

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

Inner West Council organisational structure



Attachment 2

Executive Team

Council's administration is led by General Manager Peter Gainsford, who joined Inner West in May 2021. The General Manager is supported by five Directors, who along with the General Counsel, comprise the Executive team.

The General Manager is responsible for the overall operations of Council's administration including ensuring the implementation of decisions of the Council, delivery of commitments as guided by the Delivery Program and Operational Plan, and for Council's workforce, as well as ensuring the organisation meets its obligations.

Leadership Team

Council has also established a Leadership team comprising the Executive and senior managers.

The Leadership Team oversees the delivery of Council's services as listed in the organisational chart below. For more detail about the services, view detailed service statements in section 3.



Our purpose

We are here to be of service to our local community and make the Inner West a great place to be.

Our values



Integrity

We are responsive, accountable and will follow through for each other and the community

We are transparent and open about the reasons for our decisions and actions

We create a safe and trusting environment by walking our talk

We are fair and ethical in everything we do

We do what we say we are going to do



Respect

We treat everyone equitably and fairly

We embrace diversity

We acknowledge and value the needs of everyone

We actively seek to listen and understand each other's point of view

We value our environment and always consider our impact

We value feedback from our community and will respond in a timely manner

We actively engage with and deliver for our community



Innovation

We foster creativity and the open exchange of ideas

We value and seek out new ways of doing things and explore opportunities

We pursue excellence in everything we do

We honour what we have while seeking to improve

We adapt and change creatively

We adapt our services for future generations



Compassion

We treat each other with care and keep each other safe

We approach each other and our community with empathy and ask how we can help

We acknowledge our differences and empower each other to succeed

We care about each other and our community's concerns

We nurture relationships and cultivate inclusiveness and unity

We proactively listen to, respond to and support each other



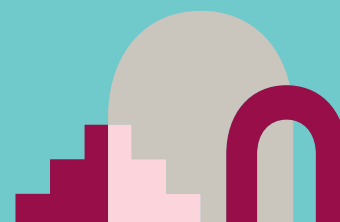
Collaboration

We evolve by working together and learning from each other

We grow by sharing our time and ideas

We celebrate each other's achievements

We work together to achieve our common purpose





Item 1

Attachment 2

24

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

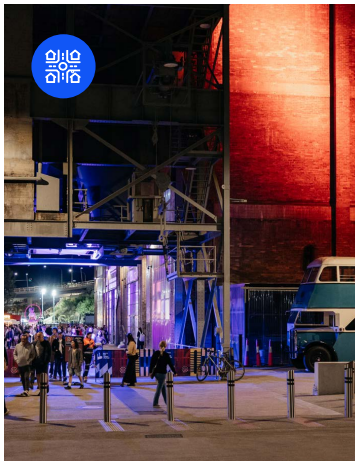
Item 1

Major projects and initiatives 2025/26



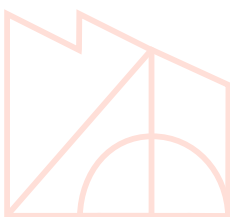
Strategic Direction 1: An ecologically sustainable Inner West

- Deliver the Urban Forest Policy and Strategic Action Plan
- Progressing short term priorities in the Biodiversity Strategy
- Restoring wetlands adjacent to Blackmore Park, and Gumbramorra swamp recreation area at Mackey Park
- Continue hosting the Parramatta River Catchment Group
- Develop and adopt the Climate Adaptation Plan
- Adopt the revised Climate and Renewables Strategy
- Implement education and contamination management strategies to maximise recycling rates
- Continue delivering progress with circular economy and reducing waste initiatives in the Inner West



Strategic Direction 2: Liveable, connected neighbourhoods and transport

- Progress opportunities for delivery of affordable housing
- Undertake a Council-wide Local Environmental Plan
- Create planning controls that allow the capacity for 7,800 dwellings by 2029
- Complete the Greenway project
- Implement Inner West@40
- Implement Council's Parking strategy
- Deliver multi-year projects: Stage 1 of the Leichhardt Aquatic centre and Leichhardt Oval improvements
- Construct an inclusive playground at Yeo Park



Attachment 2



Strategic Direction 3: Creative communities and a strong economy

- Deliver the program of Council produced events
- Finalise the Economic Development Strategy using the principles of community wealth building
- Expand Perfect Match proactively targeted at vacant stores on main streets
- Create a new Women's Business Chamber, for women working in local businesses across the Inner West
- Expand Enmore trial to include laneway dining in adjoining bars and restaurants



Strategic Direction 4: Healthy, resilient and caring communities

- Implement the Leichhardt Park Aquatic Centre masterplan upgrades
- Finalise the Rozelle Parklands and Easton Park Plan of Management and Masterplan
- Commence masterplan activities for the Robin Webster Centre at Tempe
- Lead the development and implementation of the Children and Youth Strategy
- Deliver programs and activities at Council's community centres and venues



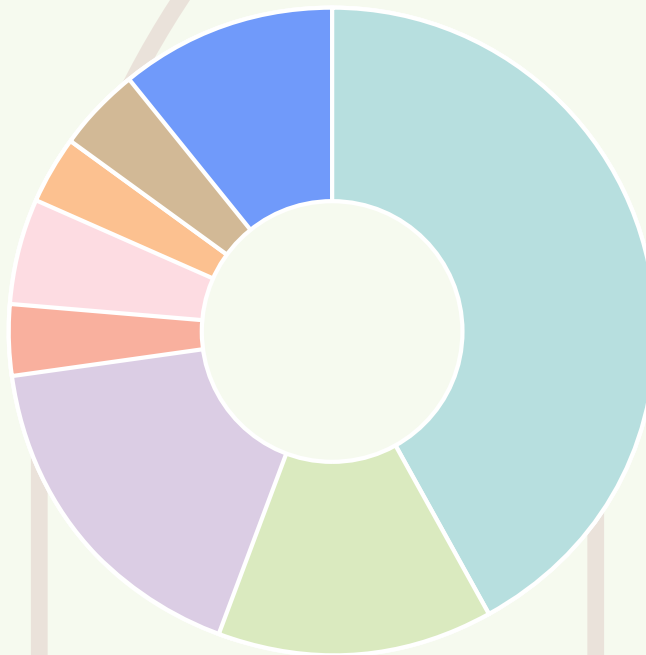
Strategic Direction 5: Progressive, responsive and effective civic leadership

- Implement the Customer Experience Strategy
- Undertake business improvement initiatives and implement service reviews
- Review the Asset Management Strategy, Policy and plans annually
- Improve governance and procurement practices and procedures
- Increase environment, social and governance (ESG) procurement across Council

26

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Budget summary 2025/26



Council's income

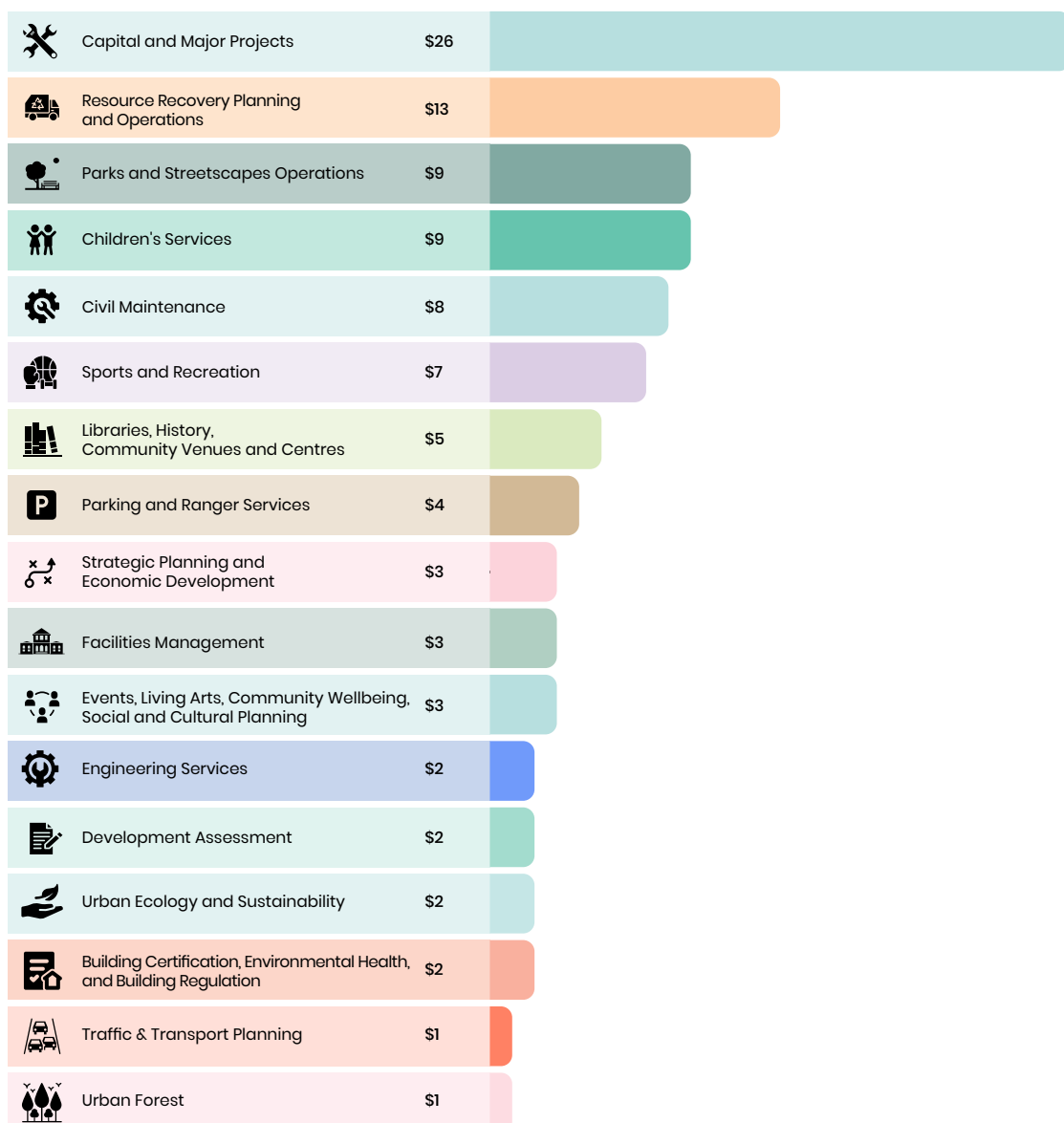
- 42% General Revenue
- 14% Domestic Waste Charge
- 19% User Charges & Fees
- 3% Interest Income
- 6% Other Income
- 3% Rental Income
- 4% Operating Grants and Contributions
- 9% Capital Grants and Contributions

Item 1

Attachment 2

How we spend your rates and other income

Every \$100 collected will be distributed as follows across a range of services.

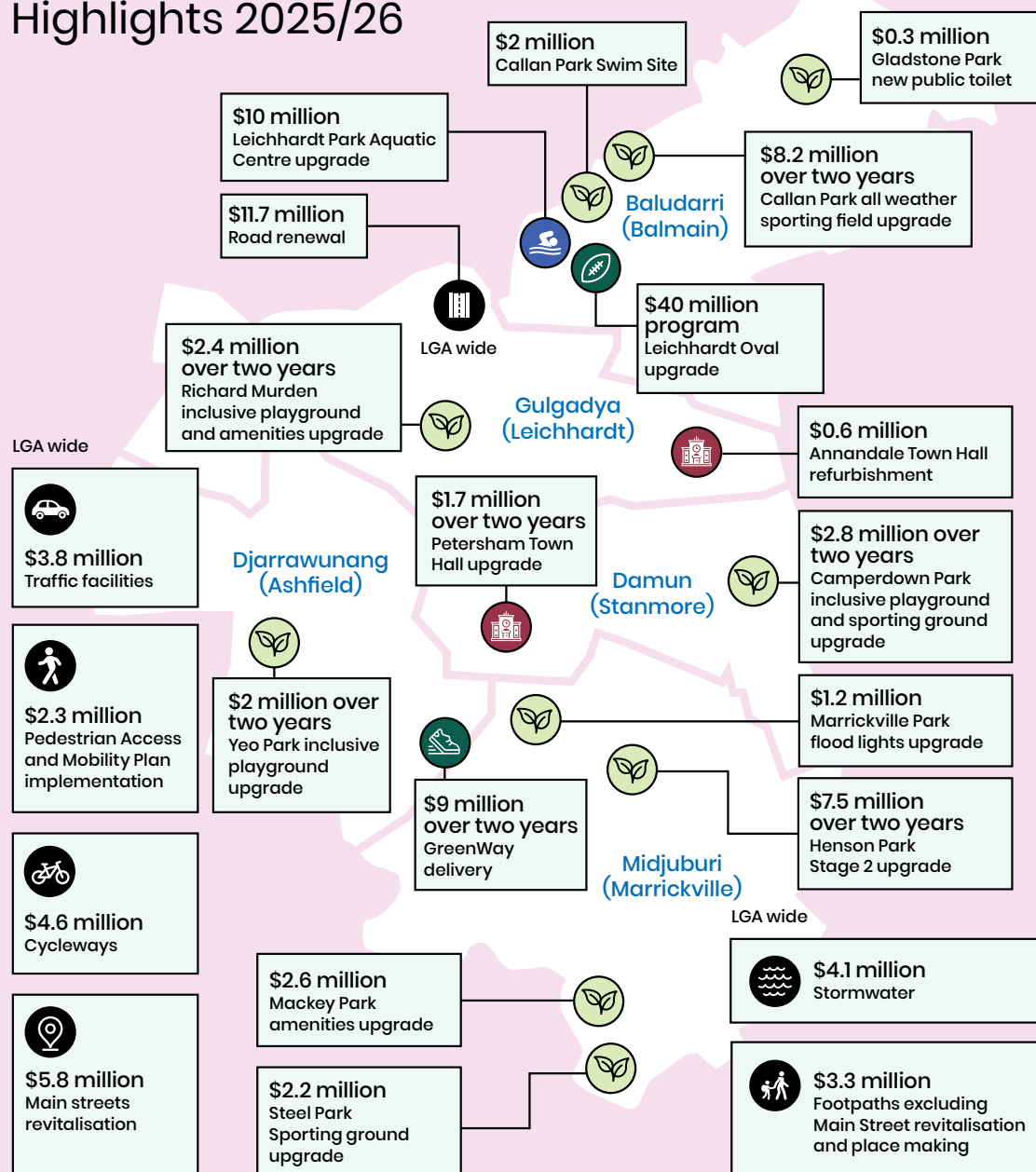


28

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

Capital Projects Highlights 2025/26



Note: Highlighted capital projects are shown on this page (numbers are rounded).
For full detail of the capital works program, please see section 3.

Attachment 2

Service Review Program

Recent changes to legislation relating to continuous improvement require all NSW councils to identify services to be reviewed in each council term in the Delivery Program.

Inner West Council is committed to reviewing its services on an ongoing basis to ensure current and future community needs are met in the best possible way while planning for a sustainable future. Council has developed its Service Review Framework to identify potential service delivery improvements and drive more efficient use of resources while providing services to meet the needs of the community.

Council delivers services as set out in this Delivery Program and Operational Plan. Some of these services are required by legislation while others result from community priorities. Council will undertake reviews on a rolling program basis as determined by the prioritisation process. The Service Review program will follow the Australian Centre of Excellence for Local Government (ACELG) Service Delivery Review Process and will be aligned to the Australian Business Excellence Framework (ABEF).



Service reviews to be undertaken for the 2025-2029 delivery program include:

- Community Venues
- Trees – Private
- Graffiti
- Libraries
- Aquatic Services
- Parking and Ranger services
- Urban Sustainability
- Fleet
- Parks & Streetscapes
- Property & Strategic Investment
- Civil Maintenance
- Procurement

The outcomes of the service reviews will be published in Council's Annual Report.

30

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Section 2: Delivering on community priorities

Item 1

Attachment 2



Strategic Direction 1: An ecologically sustainable Inner West



32

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

CSP Outcome 1.1 Sustainable Leadership

CSP Strategy 1.1.1 Connect with the community and share information, knowledge and tools to live sustainably

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Implement our climate and sustainability strategies through community networks, partnerships and programs	X	X	X	X	Urban Sustainability/ Environment and Sustainability

Operational Plan 2025–26		
Actions	Timeframe	Responsible
1.1.1.1 Deliver Council's sustainability program at the Inner West Sustainability Hub	June 2026	Urban Sustainability/ Environment and Sustainability
1.1.1.2 Deliver Community Environment Grants	June 2026	Urban Sustainability/ Environment and Sustainability
1.1.1.3 Hold Council's Eco-festival	June 2026	Urban Sustainability/ Environment and Sustainability

*Council Priority

Attachment 2

33

Item 1

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
1.1.1a Number of people attending sustainability engagements and education sessions per year	700	Annual	Network database	Urban Sustainability/ Environment and Sustainability
1.1.1b Total subscriptions for environment and sustainability social media and What's On e-news per year	10,000	Annual	Website and social media analytics	Urban Sustainability/ Environment and Sustainability

*Council Priority

Attachment 2

34

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

CSP Outcome 1.2 Resilient biodiversity

CSP Strategy 1.2.1 Maintain, manage and improve vegetation and tree canopy

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Maintain, manage and improve vegetation and tree canopy	X	X	X	X	Public Trees/ Operations
Work with the community to restore natural areas	X	X	X	X	Urban Ecology/ Environment and Sustainability
Assess and determine tree referral applications	X	X	X	X	Private Trees/ Regulatory Services

Operational Plan 2025–26		
Actions	Timeframe	Responsible
1.2.1.1 *Continue the public tree planting program	June 2026	Public Trees/ Operations
1.2.1.2 Deliver the Urban Forest Policy and Strategic Action Plan	June 2026	Public Trees/ Operations
1.2.1.3 Provide operational plans and City-Wide Maintenance Procedure for public tree management	June 2026	Public Trees/ Operations
1.2.1.4 Provide private tree assessments	June 2026	Private Trees/ Regulatory Services
1.2.1.5 *Plan for new Micro-forests in the Inner West	June 2026	Urban Ecology/ Environment and Sustainability

*Council Priority

Item 1

Attachment 2

35

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
1.2.1a *Number of trees planted	1000	Annual	Operational Data	Public Trees/ Operations
1.2.1b Percentage of tree permit applications pruning or removal on private land assessed within 28 days	80%	Quarterly	Operational Data	Private Trees/ Regulatory Services
1.2.1c Input to development applications involving tree works provided within 14 days	70%	Quarterly	Operational Data	Private Trees/ Regulatory Services

*Council Priority

Item 1

Attachment 2

36

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

CSP Strategy 1.2.2 Protect threatened species, connect and enhance natural areas, biodiversity corridors and sensitive habitats

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Prepare and implement biodiversity and supporting strategies, policies and plans	X	X	X	X	Urban Ecology/ Environment and Sustainability

Operational Plan 2025–26		
Actions	Timeframe	Responsible
1.2.2.1 Supply local native plants for Council's Natural Areas, priority biodiversity areas and to residents	June 2026	Urban Ecology/ Environment and Sustainability
1.2.2.2 *Progress short term priority actions in the Biodiversity Strategy	June 2026	Urban Ecology/ Environment and Sustainability

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
1.2.2a Number of plants supplied by Council nurseries per year	8000	Annual	Operational	Urban Ecology/ Environment and Sustainability
1.2.2b Number of Citizen Science events facilitated by Council per year	30	Annual	Operational	Urban Ecology/ Environment and Sustainability
1.2.2c Number of environmental volunteers attendances per year	1400	Annual	Operational	Urban Ecology/ Environment and Sustainability

*Council Priority

Item 1

Attachment 2

CSP Outcome 1.3 Healthy waterways

CSP Strategy 1.3.1 Implement water-sensitive policies, plans and projects

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Ensure water sensitive urban design (WSUD) implementation in private and public developments	X	X	X	X	Asset Planning/ Engineering
Develop localised approaches to water management through sub-catchment planning	X	X	X	X	Urban Ecology/ Environment and Sustainability
Implement Flood Risk Management studies and plans	X	X	X	X	Asset Planning/ Engineering
Maintain and clean Council's stormwater network, water sensitive urban design facilities and gross pollutant traps	X	X	X	X	Civil Maintenance/ Operations
Undertake litter prevention initiatives that protect waterways and natural areas	X	X	X	X	Urban Sustainability/ Environment and Sustainability

Operational Plan 2025-26		
Actions	Timeframe	Responsible
1.3.1.1 Advance Council's Healthy Rivers program	June 2026	Urban Ecology/ Environment and Sustainability
1.3.1.2 Deliver Gumbramorra Swamp recreation area at Mackey park	June 2026	Urban Ecology/ Environment and Sustainability
1.3.1.3 Restore wetlands adjacent to Blackmore Park	June 2026	Urban Ecology/ Environment and Sustainability
1.3.1.4 Manage Council's infrastructure assets and provide engineering advice	June 2026	Asset Planning/ Engineering

*Council Priority

38

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

CSP Strategy 1.3.2 Expand river swimming sites

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Collaborate on regional initiatives with stakeholder groups (SSROC, Parramatta River Catchment Group, Cooks River Alliance, and Sydney Coastal Councils Group)	X	X	X	X	Urban Ecology / Environment and Sustainability

Operational Plan 2025–26		
Actions	Timeframe	Responsible
1.3.2.1 Advance Council's Healthy Rivers program	June 2026	Urban Ecology / Environment and Sustainability
1.3.2.2 Continue to host the Parramatta River Catchment Group	June 2026	Urban Ecology / Environment and Sustainability
1.3.2.3 Investigate the feasibility of a swim site as part of the Mort Bay Plan of Management	June 2026	Parks Planning

*Council Priority

Item 1

Attachment 2

39

Item 1

CSP Outcome 1.4 Zero emissions

CSP Strategy 1.4.1 Implement strategies to reduce and mitigate greenhouse gas emissions

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Finalise the organisation-wide climate risk assessment and adaptation plan	X	X	X	X	Urban Sustainability/ Environment and Sustainability

Operational Plan 2025-26		
Actions	Timeframe	Responsible
1.4.1.1 Develop and adopt the Climate Adaptation Plan	July 2026	Urban Sustainability/ Environment and Sustainability

*Council Priority

Attachment 2

40

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

CSP Strategy 14.2 Build local resilience and adapt to climate change

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Develop and implement climate change strategy, policy and projects, while providing internal environmental sustainability support	X	X	X	X	Urban Sustainability/ Environment and Sustainability

Operational Plan 2025–26		
Actions	Timeframe	Responsible
14.2.1 Deliver Council's low-income energy efficiency program	June 2026	Urban Sustainability/ Environment and Sustainability
14.2.2 Adopt the revised Climate and Renewables Strategy	June 2026	Urban Sustainability/ Environment and Sustainability

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
14.2a Tonnes of carbon emissions generated by Inner West Council per year	<10,000	Annual	Operational	Urban Sustainability/ Environment and Sustainability
14.2b Seminars and engagements on solar power, battery storage, home electrification and related topics	1	Quarter	Operational	Urban Sustainability/ Environment and Sustainability
14.2c Council's operational electricity from renewable sources per year	100%	Annual	Operational	Urban Sustainability/ Environment and Sustainability

*Council Priority

Item 1

Attachment 2

CSP Outcome 1.5 Zero waste

CSP Strategy 1.5.1 Reduce residential waste and increase recycling

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Coordinate domestic and commercial waste services, and work towards zero waste in our residential waste collection and recycling services	X	X	X	X	Resource Recovery Operations and Fleet
Implement Council's Zero Waste Strategy through education, campaigns, monitoring and behaviour change projects	X	X	X	X	Resource Recovery Planning/Environment and Sustainability

Operational Plan 2025-26		
Actions	Timeframe	Responsible
1.5.1.1 Co-ordinate and deliver domestic and commercial waste collection services	June 2026	Resource Recovery Operations and Fleet
1.5.1.2 Implement education and contamination management strategies to maximise recycling rates	June 2026	Resource Recovery Planning/Environment and Sustainability

*Council Priority

42

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
1.5.1a Increase the percentage of household items reused and recycled (Recovery rate) per year (23/24 Baseline= 76%)	50%	Annual	Tonnage data	Resource Recovery Operations and Fleet
1.5.1b The percentage of booked clean ups through the Optimo booking system (Baseline 2023/24 =72,154) quarterly	>10%	Quarterly	Optimo Booking system	Resource Recovery Operations and Fleet
1.5.1c Reduce the percentage of illegal dumping incidents reported (Baseline 2023/24 = 13,706 incidents)	<5%	Annual	Tonnage data	Resource Recovery Operations and Fleet
1.5.1d Increase the percentage of material received at the Community Recycling Centres and Household Chemical Collection Events (Baseline 2023/24 = 185.5 tonnes)	>5%	Quarterly	Operational	Resource Recovery Operations and Fleet
1.5.1e Increase the recycling rate of televisions and computers per year (Baseline 2023/24 = 79 kilograms)	6%	Annual	Tonnage data	Resource Recovery Operations and Fleet
1.5.1f Reduce the percentage of missed bins per year (Baseline 2023/24 = 32,589)	=>0.5%	Quarterly	Operational	Resource Recovery Operations and Fleet

*Council Priority

Item 1

Attachment 2

43

Item 1

CSP Strategy 1.5.2 Increase recovery of household organic material

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Improve Council's food and other recycling services	X	X	X	X	Resource Recovery Operations and Fleet

Operational Plan 2025-26		
Actions	Timeframe	Responsible
1.5.2.1 Commence the grant-funded litter reduction initiative in collaboration with other areas of Council and community groups	June 2026	Resource Recovery Planning/Environment and Sustainability
1.5.2.2 Identify and implement two new reverse vending machines for return and earn (10c refund on eligible containers)	June 2026	Resource Recovery Planning/Environment and Sustainability
1.5.2.3 *Embed Council's food recycling service (FOGO) to increase participation and recovery	June 2026	Resource Recovery Planning/Environment and Sustainability
1.5.2.4 *Progress circular economy initiatives within the Inner West	June 2026	Resource Recovery Planning/Environment and Sustainability
1.5.2.5 *Trial FOGO and recycling in selected parks	June 2026	Resource Recovery Operations and Fleet

*Council Priority

Attachment 2

44

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
1.5.2a Reduce waste to landfill (per capita in kilograms) per year	<12.5kg	Annual	Audit data	Resource Recovery Planning/Environment and Sustainability
1.5.2b Increase the kilograms of organic material collected per resident by 5% annually (from baseline 2023/24 = 71.6kg)	>39.6	Annual	Audit data	Resource Recovery Planning/Environment and Sustainability
1.5.2c Percentage of contaminated material recovered in the green-lid bin per year	<=6%	Annual	Audit data	Resource Recovery Planning/Environment and Sustainability
1.5.2d Maintain an annual reduction of waste in red bins (tonnes) (23/24 Baseline: 30,539)	1,600	Annual	Audit data	Resource Recovery Planning/Environment and Sustainability

*Council Priority

Item 1

Attachment 2



Item 1

Attachment 2



Strategic Direction 2: Liveable, connected neighbourhoods and transport



47

Item 1

CSP Outcome 2.1	Housing for all
CSP Strategy 2.1.1	Encourage greater housing diversity through development

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Facilitate and advocate for affordable housing and its retention, and work with developers and providers to manage affordable housing opportunities	X	X	X	X	Properties and Strategic Investments

Operational Plan 2025-26		
Actions	Timeframe	Responsible
2.1.1.1 Progress opportunities for delivery of affordable housing.	June 2026	Properties and Strategic Investments

*Council Priority

Attachment 2

48

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

CSP Strategy 2.1.2 Increase social, community, affordable and liveable housing

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Develop planning controls that facilitate a diversity of housing types within new developments	X	X	X	X	Strategic Planning

Operational Plan 2025–26		
Actions	Timeframe	Responsible
2.1.2.1 *Create planning controls that allow the capacity for at least 7,800 dwellings by 2029	June 2026	Strategic Planning

*Council Priority

Item 1

Attachment 2

49

Item 1

CSP Outcome 2.2 Sustainable development

CSP Strategy 2.2.1 Integrate planning and urban design for public and private spaces

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Develop planning controls that facilitate a diversity of housing types within new developments	X	X	X	X	Strategic Planning
Review and maintain Council's planning instruments, statutory and land use plans and strategies	X	X	X	X	Strategic Planning
Maintain and update development contributions plans	X	X	X	X	Strategic Planning

Operational Plan 2025-26		
Actions	Timeframe	Responsible
2.2.1.1 *Undertake a Council wide Local Environmental Plan (LEP)	June 2026	Strategic Planning
2.2.1.2 *Investigate additional entertainment precincts for the Inner West	June 2026	Strategic Planning

*Council Priority

Attachment 2

50

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

CSP Strategy 2.2.2 Monitor local development for legislative compliance

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Assess and determine development and associated applications	X	X	X	X	Development Assessments
Administer independent assessment panels including Architectural Excellence Design Review Panel and Inner West Local Planning Panel.	X	X	X	X	Development Assessments
Maintain and improve development assessment systems, processes and procedures as required by legislation and enhance customer service	X	X	X	X	Development Assessments
Provide appropriate conditions of consent for development to minimise impacts on the surrounding environment	X	X	X	X	Development Assessments
Assess, determine and certify post-consent certificates	X	X	X	X	Environmental Health and Building Regulation
Assess applications for building information certificates for illegal/unauthorised works and properties for sale	X	X	X	X	Environmental Health and Building Regulation
Prepare swimming pool compliance certificates and respond to swimming pools complaints	X	X	X	X	Environmental Health and Building Regulation
Provide building certification advice, duty services and educational material to customers	X	X	X	X	Environmental Health and Building Regulation

*Council Priority

Item 1

Attachment 2

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Assess outdoor dining applications	X	X	X	X	Environmental Health and Building Regulation

Operational Plan 2025-26		
Actions	Timeframe	Responsible
2.2.2.1 Provide building certification services	June 2026	Environmental Health and Building Regulation
2.2.2.2 Provide development assessments and related services	June 2026	Development Assessments

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
2.2.2a Maintain Principal Certifier Authority (PCA) mandatory building inspections undertaken within 24 hours	100%	Quarterly	Operational	Environmental Health and Building Regulation
2.2.2b Outdoor dining application approval initial inspection is undertaken within 10 business days	90%	Quarterly	Operational	Environmental Health and Building Regulation
2.2.2c Number of swimming pool safety education campaigns undertaken via IWC Social Media Platforms	4	Annual	Operational	Environmental Health and Building Regulation
2.2.2d Median number of days to determine development applications	85 days	Quarterly	Operational	Development Assessment
2.2.2e Median number of days to complete pre-lodgement advice from date of meeting	10 days	Quarterly	Operational	Development Assessment
2.2.2f Percentage of site visits undertaken within 21	75%	Quarterly	Operational	Development Assessment

*Council Priority

52

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
days of the application being accepted				
2.2.2g Enter development applications from NSW Planning Portal to Council's planning system within 10 days	100%	Quarterly	Operational	Development Assessment
2.2.2h Neighbour notifications posted within 7 days following payment of all fees	100%	Quarterly	Operational	Development Assessment
2.2.2i Internal referrals obtained within 14 days	80%	Quarterly	Operational	Development Assessment

*Council Priority

Item 1

Attachment 2

53

CSP Outcome 2.2.3 Retain heritage, accessibility and character of local neighbourhoods

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Manage development relating to heritage sites and properties, and provide education and related advice services	X	X	X	X	Development Assessments

Operational Plan 2025-26		
Actions	Timeframe	Responsible
2.2.3.1 Provide heritage related advice and services for development applications	June 2026	Development Assessments

*Council Priority

Item 1

Attachment 2

54

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

CSP Outcome 2.3 Integrated transport

CSP Strategy 2.3.1 Prioritise active transport and manage transport infrastructure

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Deliver improved active and public transport outcomes in collaboration with stakeholders	X	X	X	X	Traffic and Transport Planning

Operational Plan 2025–26		
Actions	Timeframe	Responsible
2.3.1.1 Implement Council's Bicycle Strategy and Action Plan	June 2026	Traffic and Transport Planning
2.3.1.2 Support safe walking around local schools	June 2026	Traffic and Transport Planning
2.3.1.3 *Commence design of the Iron Cove walk/ cycleway	June 2026	Traffic and Transport Planning
2.3.1.4 *Plan for the Great Inner West Walk	June 2026	Traffic and Transport Planning

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
2.3.1a Increase the number of people using the bicycle networks per year	1,157	Annual	Operational	Traffic and Transport Planning

*Council Priority

Item 1

Attachment 2

55

Item 1

CSP Strategy 2.3.2 Improve public transport and related infrastructure

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Advocate to minimise impacts of state government infrastructure on our community	X	X	X	X	Traffic and Transport Planning

Operational Plan 2025-26		
Actions	Timeframe	Responsible
2.3.2.1 Develop and implement Public Transport Position statement	June 2026	Traffic and Transport Planning
2.3.2.2 Implement the Electric Vehicle Encouragement Plan	June 2026	Traffic and Transport Planning

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
2.3.2a Increase the number of electric vehicle charging units (ports) in the LGA	130	Annual	Operational	Traffic and Transport Planning
2.3.2b Increase in the mode shift towards public transport	20%	Annual	Operational	Traffic and Transport Planning

*Council Priority

Attachment 2

56

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

CSP Strategy 2.3.3 Manage road network

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Deliver programs to improve road safety and manage traffic and parking	X	X	X	X	Traffic and Transport Planning
Manage works and activities on roads and footpaths	X	X	X	X	Traffic and Transport Planning
Implement Council's strategic transport plans	X	X	X	X	Traffic and Transport Planning

Operational Plan 2025–26		
Actions	Timeframe	Responsible
2.3.3.1 Upgrade Council's parking permit management system	June 2026	Traffic and Transport Planning
2.3.3.2 Implement Council's Parking Strategy	June 2026	Traffic and Transport Planning
2.3.3.3 Prepare Local Area Traffic Management (LATM) studies	June 2026	Traffic and Transport Planning
2.3.3.4 *Implement Inner West @40	June 2026	Traffic and Transport Planning

*Council Priority

Item 1

Attachment 2

CSP Outcome 2.4 Safe, clean and accessible public spaces

CSP Strategy 2.4.1 Ensure private spaces and developments contribute positively to public spaces

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Deliver sustainable infrastructure and oversee the design and delivery of capital projects and the upgrade of Council's assets	X	X	X	X	Capital Works
Design, deliver safe and inclusive programs and masterplans that upgrade public open spaces, town centres, and commercial centres	X	X	X	X	Strategic Planning
Provide emergency management services to support emergency combat agencies and operations (NSW Police and SES)	X	X	X	X	Civil Maintenance /Operations
Deliver Council's streetscape, parks and landscape maintenance program	X	X	X	X	Parks and Streetscapes/ Operations
Monitor and regulate public spaces to ensure they are safe and inclusive	X	X	X	X	Regulatory Services
Manage graffiti in public spaces	X	X	X	X	Facilities Management
Provide companion animal management services and education to promote responsible pet ownership	X	X	X	X	Parking and Ranger Services
Maintain and clean Council's stormwater network, water sensitive urban design facilities and gross pollutant traps	X	X	X	X	Civil Maintenance/ Operations
Maintain urban centres, roads, footpaths, street furniture and infrastructure, manages	X	X	X	X	Civil Maintenance/ Operations

*Council Priority

58

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
restorations including infrastructure audits and asset renewals.					
Manage and administer Council's fleet and plant asset management program	X	X	X	X	Fleet
Deliver the Public Toilet Strategy	X	X	X	X	Building Capital Works

Operational Plan 2025–26		
Actions	Timeframe	Responsible
2.4.1.1 Continue developing public domain master plans as per agreed program	June 2026	Strategic Planning
2.4.1.2 Deliver the Main Streets Strategy	June 2026	Strategic Planning
2.4.1.3 *Deliver the Public Toilet Strategy year one actions	June 2026	Building Capital Works
2.4.1.4 Complete the Greenway project	June 2026	Major Projects
2.4.1.5 Deliver Urban Amenity Improvement Plan (Pyrmont Bridge Road Cycleway)	June 2026	Civil Capital Works
2.4.1.6 Deliver Pedestrian Access and Mobility Plan (PAMP)	June 2026	Civil Capital Works
2.4.1.7 Deliver Local Area Traffic Management (LATM) program	June 2026	Civil Capital Works
2.4.1.8 Deliver multi-year projects: Stage 1 of the Leichhardt Aquatic Centre; Leichhardt Oval improvements implemented	June 2026	Major Projects
2.4.1.9 Construct an inclusive playground at Yeo Park	June 2026	Parks Capital Works
2.4.1.10 Undertake parking and ranger patrols	June 2026	Parking and Ranger Services
2.4.1.11 Promote responsible pet ownership, including information stands, programs or campaigns including off leash areas	June 2026	Parking and Ranger Services
2.4.1.12 Maintain open spaces, streetscapes, and parks	June 2026	Parks and Streetscape Operations

*Council Priority

Item 1

Attachment 2

59

Item 1

Operational Plan 2025-26		
2.4.1.13 Implement the Sustainable Fleet Transition Plan and the amount of EV equipment and vehicles across Council	June 2026	Resource Recovery Operations and Fleet
2.4.1.14 Undertake regular building condition inspections of Council owned properties and facilities	June 2026	Facilities Management
2.4.1.15 Develop and implement the Graffiti policy	June 2026	Facilities Management
2.4.1.16 Undertake regular inspections of town centres and respond to maintenance needs	June 2026	Civil Maintenance/ Operations

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
2.4.1a Percentage of expenditure of town centre upgrade budget	=/- 10%	Quarterly	Operational	Civil Capital Works
2.4.1b Percentage of LATM program budget delivered within budget expended	=/- 10%	Quarterly	Operational	Civil Capital Works
2.4.1c Percentage of capital works program budget delivered	80%	Quarterly	Operational	Finance
2.4.1d Conduct annual audit of outdoor dining approvals for compliance with consent conditions	90%	Annual	Operational	Parking and Ranger Services
2.4.1e Number of patrols of restricted parking areas	3000	Annual	Operational	Parking and Ranger Services
2.4.1f Number of safety patrols of school zones during term	600	Annual	Operational	Parking and Ranger Services
2.4.1g Percentage of responses to customer requests regarding dangerous or illegal parking (within 3 hours)	80%	Annual	Operational	Parking and Ranger Services

*Council Priority

Attachment 2

60

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
2.4.1h Number of park patrols for companion animal education to identify legislative breaches	750	Annual	Operational	Parking and Ranger Services
2.4.1i Average number of days to complete a 40-day Street sweeping cycle	40	Quarterly	Operational	Parks and Streetscapes/ Operations
2.4.1j Average number of working days to complete verge maintenance (mowing) from October to March	20	Quarterly	Operational	Parks and Streetscapes/ Operations
2.4.1k Average number of working days to complete verge maintenance (mowing) from April to September	40	Quarterly	Operational	Parks and Streetscapes/ Operations
2.4.1l Average number of days to complete high-pressure cleaning of each shopping centre every three months	60	Quarterly	Operational	Parks and Streetscapes/ Operations
2.4.1m Percentage of reactive building maintenance attended to annually (achievement of the reactive maintenance matrix in OneCouncil)	60%	Annual	One Council	Facilities Management
2.4.1n Percentage of public facilities cleaned to Council's standards per year	85%	Annual	One Council	Facilities Management
2.4.1o Percentage of customer requests regarding public toilets resolved within 10 working days	<20%	Annual	One Council	Facilities Management

*Council Priority

Item 1

Attachment 2

61

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
2.4.1p The number of gross pollutant trap /nets cleaned	37	Quarterly	Operational	Civil Maintenance/ Operations
2.4.1q The number of pits cleaned	194	Quarterly	Operational	Civil Maintenance/ Operations
2.4.1r Percentage of potholes repaired within 48 hours (note - weather dependent)	80%	Quarterly	Operational	Civil Maintenance/ Operations

*Council Priority

Item 1

Attachment 2

62

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

CSP Strategy 2.4.2 Improve air quality, water and noise pollution through education and regulation

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Undertake industry targeted environmental education	X	X	X	X	Environmental Health and Building Regulation
Regulate compliance with retail food safety, public health regulations	X	X	X	X	Environmental Health and Building Regulation
Investigate and respond to environmental health and public safety complaints	X	X	X	X	Environmental Health and Building Regulation

Operational Plan 2025–26		
Actions	Timeframe	Responsible
2.4.2.1 Provide environmental health and building regulatory services	June 2026	Environmental Health and Building Regulation
2.4.2.2 Conduct an annual education program targeting a specific business sector to improve environmental outcomes and best practice	June 2026	Environmental Health and Building Regulation

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
2.4.2a Percentage of actual or potential reported pollution incidents investigated and resolved	95%	Annual	Operational	Environmental Health and Building Regulation
2.4.2b Percentage of unauthorised building works incidents commence investigation within 10 days per year	80%	Annual	Operational	Environmental Health and Building Regulation

*Council Priority

Item 1

Attachment 2

63

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
2.4.2c Percentage of regulated premises inspected (e.g food premises and skin penetration premises) per year	95%	Annual	Operational	Environmental Health and Building Regulation
2.4.2d Percentage of inspections undertaken in accordance with Council's Boarding House program	95%	Annual	Operational	Environmental Health and Building Regulation
2.4.2e Percentage of Outstanding Notice and Orders, and Certificates issued within 3 days per year	95%	Annual	Operational	Environmental Health and Building Regulation

*Council Priority

Item 1

Attachment 2



Strategic Direction 3:
Creative communities and
a strong economy



65

Item 1

CSP Outcome 3.1	A vibrant cultural and creative destination
CSP Strategy 3.1.1	Provide opportunities to participate in arts and culture

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Deliver Council's annual arts and cultural programs and projects, and encourage the diverse participation of artists and communities	X	X	X	X	Creative Communities
Deliver Council's free community events program and local activations	X	X	X	X	Creative Communities

Operational Plan 2025-26		
Actions	Timeframe	Responsible
3.1.1.1 *Deliver the program of Council produced events	June 2026	Creative Communities
3.1.1.2 *Partner with community and creative groups to deliver events, providing support and advice	June 2026	Creative Communities
3.1.1.3 Review Cultural Strategy 2022-25 and implement remaining projects from Arts and Music Recovery Plan	June 2026	Creative Communities
3.1.1.4 Develop Creative Spaces framework to support local creatives to access Council-owned spaces	June 2026	Creative Communities

*Council Priority

Attachment 2

66

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
3.1.1a Percentage of major events completed every 6 months	90%	6 months	Operational	Creative Communities
3.1.1b Number of stakeholders (organisations including community and business) engaged through events program every 6 months	500	6 months	Operational	Creative Communities
3.1.1c Percentage of local stakeholder participation in events program every 6 months	80%	6 months	Operational	Creative Communities
3.1.1d Culture Counts' measures meet or exceed the national local government benchmark (Target= >50%)	>50%	6 months	Operational	Creative Communities

*Council Priority

Item 1

Attachment 2

67

Item 1

CSP Strategy 3.1.2 Celebrate and promote innovation for creative industries by providing local programs, including young and emerging talent

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Deliver high quality public art in Council facilities, infrastructure, open spaces and main streets	X	X	X	X	Creative Communities
Activate the public domain through commissions to showcase new works and deliver placemaking outcomes	X	X	X	X	Creative Communities
Implement the Cultural Strategy and related plans	X	X	X	X	Creative Communities

Operational Plan 2025-26		
Actions	Timeframe	Responsible
3.1.2.1 Support participation of Aboriginal creatives in delivering Council's arts programs	June 2026	Creative Communities
3.1.2.2 Support renewal of Creative Spaces program	June 2026	Creative Communities
3.1.2.3 Develop new Cultural Strategy	June 2026	Creative Communities
3.1.2.4 Deliver a cultural program in partnership with Biennale	June 2026	Creative Communities
3.1.2.5 *Deliver the Perfect Match program	June 2026	Creative Communities

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
3.1.2a Number of Perfect Match projects per year	20	Annual	Operational	Creative Communities

*Council Priority

Attachment 2

68

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

CSP Outcome 3.2 A diverse and strong economy

CSP Strategy 3.2.1 Implement strategies to assist business growth, innovation and new enterprises

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Support economic sustainability through strengthening business development including engagement, program access, place-based approaches, promotion, and working with stakeholders	X	X	X	X	Strategic Planning/ Economic Development

Operational Plan 2025–26		
Actions	Timeframe	Responsible
3.2.1.1 Finalise the Economic Development Strategy using the principles of community wealth building as key pillars	June 2026	Strategic Planning/ Economic Development
3.2.1.2 *Facilitate business engagement in place making	June 2026	Strategic Planning/ Economic Development
3.2.1.3 *Provide business support for local small businesses in community languages	June 2026	Strategic Planning/ Economic Development
3.2.1.4 *Appoint a concierge for local businesses as part of the economic development team to support local businesses with council matters	June 2026	Strategic Planning/ Economic Development
3.2.1.5 *Create a new Women's Business Chamber, for women working in local businesses across the Inner West	June 2026	Strategic Planning/ Economic Development
3.2.1.6 *Expand Perfect Match proactively targeted at vacant stores on main streets	June 2026	Strategic Planning/ Economic Development
3.2.1.7 *Expand Enmore trial to include laneway dining in adjoining bars and restaurants.	June 2026	Strategic Planning/ Economic Development

*Council Priority

Item 1

Attachment 2

69

Item 1

Operational Plan 2025-26		
Actions	Timeframe	Responsible
3.2.1.8 *Continue to work towards a goal of zero vacancies in main street shop fronts, by bringing main street property owners, local businesses and chambers of commerce together with Council	June 2026	Strategic Planning/ Economic Development
3.2.1.9 *Hosting annual information events for local multicultural businesses looking to do business with Council	June 2026	Strategic Planning/ Economic Development
3.2.1.10 *Create a new Women's Business Chamber, for women working in local businesses across the Inner West.	June 2026	Strategic Planning/ Economic Development

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
3.2.1a Number of workshops conducted to provide support for local businesses per year	15	Annual	Operational	Strategic Planning/ Economic Development

*Council Priority

Attachment 2

70

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

CSP Strategy 3.2.2 Manage and plan for future industrial and employment lands and activities

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Develop planning controls to retain, grow and use of industrial and employment lands	X	X	X	X	Strategic Planning

Operational Plan 2025–26		
Actions	Timeframe	Responsible
3.2.2.1 *Organise career fairs and industry tours to engage students and young professionals, partnering with local schools, TAFEs, and community organisations to provide relevant training and upskilling programs tailored to the needs of local industries	June 2026	Strategic Planning/ Economic Development
3.2.2.2 *Support local breweries and distilleries with a Tourism Strategy and initiatives to streamline regulations	June 2026	Strategic Planning/ Economic Development

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
3.2.2a Number of activations of local businesses held in Inner West Main Streets per year	3	Annual	Operational	Strategic Planning/ Economic Development

*Council Priority

Item 1

Attachment 2



Item 1

Attachment 2



Strategic Direction 4: Healthy, resilient and caring communities



CSP Outcome 4.1 Welcoming, connected and inclusive

CSP Strategy 4.1.1 Celebrate, value and respect diversity

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Work in partnership with community and government departments to support initiatives that address homelessness	X	X	X	X	Community Wellbeing
Deliver a range of programs to meet diverse community needs	X	X	X	X	Community Wellbeing
Implement the Anti-Racism Strategy	X	X	X	X	Community Wellbeing
Partner with local non-government agencies to deliver community and neighbourhood centres	X	X	X	X	Community Wellbeing
Develop and implement the Children and Youth Strategy	X	X	X	X	Social and Cultural Planning

Operational Plan 2025-26		
Actions	Timeframe	Responsible
4.1.1.1 Update the Inner West Homelessness Protocol and Policy	June 2026	Community Wellbeing
4.1.1.2 Lead the implementation of the Anti - Racism Strategy	June 2026	Community Wellbeing
4.1.1.3 Deliver Community Wellbeing projects and programs to meet the identified needs of the Inner West community	June 2026	Community Wellbeing
4.1.1.4 Celebrate culturally significant days with and on behalf of the community e.g. days of remembrance	June 2026	Community Wellbeing
4.1.1.5 Develop a Wellbeing Strategy	June 2026	Social and Cultural Planning
4.1.1.6 Lead the development and implementation of the Children and Youth Strategy	June 2026	Social and Cultural Planning

*Council Priority

74

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Operational Plan 2025–26		
4.1.1.7 Develop and implement Community Safety Action Plan	June 2026	Community Wellbeing
4.1.1.8 Lead Child Safe policy and protocol development for Council	June 2026	Community Wellbeing
4.1.1.9 *Host “How to Beat your Bills” events in each ward with key utility and service providers	June 2026	Community Wellbeing

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
4.1.1a Percentage of people sleeping rough that are referred to homeless service providers annually	100%	Annual	Operational	Community Wellbeing

*Council Priority

Item 1

Attachment 2

75

Item 1

CSP Strategy 4.1.2 Build inclusivity, resilience and participation in community life

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Develop social and cultural policies and strategies	X	X	X	X	Social and Cultural Planning
Lead the implementation of the Disability Inclusion Action Plan across Council.	X	X	X	X	Social and Cultural Planning

Operational Plan 2025-26		
Actions	Timeframe	Responsible
4.1.2.1 Support participation of Aboriginal creatives in delivering Council's arts programs	June 2026	Creative Communities
4.1.2.2 Support renewal of Creative Spaces program	June 2026	Creative Communities
4.1.2.3 Develop new Cultural Strategy	June 2026	Creative Communities
4.1.2.4 Deliver annual cultural program	June 2026	Creative Communities
4.1.2.5 Deliver the Perfect Match program	June 2026	Creative Communities
4.1.2.6 Lead the implementation of the Disability Inclusion Action Plan	June 2026	Social and Cultural Planning

*Council Priority

Attachment 2

76

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

CSP Strategy 4.1.3 Prioritise and celebrate Aboriginal and Torres Strait Islander needs and culture in policies, initiatives and strategies

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Recognise Aboriginal and Torres Strait Islander needs and voices in plans, initiatives, policies and strategies	X	X	X	X	Social and Cultural Planning
Lead the implementation of Aboriginal Reconciliation Action Plan	X	X	X	X	Social and Cultural Planning

Operational Plan 2025–26		
Actions	Timeframe	Responsible
4.1.3.1 *Deliver the second and third Aboriginal Survival memorials in Illoura Reserve (Balmain) and Kendrick Park (Tempe)	June 2026	Social and Cultural Planning
4.1.3.2 *Lead development of the Aboriginal Community Hub	June 2026	Social and Cultural Planning
4.1.3.3 Commence development of a new Reconciliation Action Plan	June 2026	Social and Cultural Planning

*Council Priority

Item 1

Attachment 2

77

Item 1

CSP Outcome 4.2 Healthy and active

CSP Strategy 4.2.1 Provide facilities, spaces and programs for participation in active recreation

Delivery Program 2025-2029

Principal Activities	25/26	26/27	27/28	28/29	Responsible
Deliver learn to swim, squads and other aquatics programs	X	X	X	X	Aquatic and Recreation services
Integrate recreation activities between aquatics and other recreation programs	X	X	X	X	Aquatic and Recreation services
Manage operational requirements for Council's aquatic centres	X	X	X	X	Aquatic and Recreation services

Operational Plan 2025-26

Actions	Timeframe	Responsible
4.2.1.1 Continue to work with NDIS and other community service providers to deliver community programs and services	June 2026	Aquatic and Recreation services
4.2.1.2 Manage Council's five aquatic centres, two recreation centres and water play park	June 2026	Aquatic and Recreation services
4.2.1.3 Review the structure and delivery of recreation programs and services	June 2026	Aquatic and Recreation services
4.2.1.4 *Commence masterplan activities for the Robin Webster Centre at Tempe	June 2026	Aquatic and Recreation services
4.2.1.5 *Implement the Leichhardt Park Aquatic Centre masterplan upgrades	June 2026	Major Projects
4.2.1.6 *Install an outdoor gym at Fanny Durack Aquatic Centre and extend opening hours to the end of April.	June 2026	Aquatic and Recreation services

*Council Priority

Attachment 2

78

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
4.2.1a Maintain visit numbers at Annette Kellerman Aquatic centre, Marrickville	450,000	Annual	PoS Software at Centre	Aquatic and Recreation services
4.2.1b Maintain visit numbers at Fanny Durack Aquatic Centre, Petersham	45,000	Annual	PoS Software at Centre	Aquatic and Recreation services
4.2.1c Maintain visit numbers at Leichhardt Park Aquatic centre * LPAC will be closed for renovations from 26–27	650,000	Annual	PoS Software at Centre	Aquatic and Recreation services
4.2.1d Increase visit numbers at Ashfield Aquatic Centre	800,000	Annual	PoS Software at Centre	Aquatic and Recreation services
4.2.1e Maintain a positive Net Promoters score per centre (This is a customer loyalty and satisfaction)	=>1	Annual	Operational	Aquatic and Recreation services
4.2.1f Maintain visit numbers at Dawn Fraser Pool	45,100	Annual	PoS Software at Centre	Aquatic and Recreation services

*Council Priority

Item 1

Attachment 2

CSP Strategy 4.2.2 Provide parks, playgrounds and open spaces

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Deliver strategies for open space, sports and recreation facilities.	X	X	X	X	Parks Planning
Manage open space, sporting grounds, recreation facilities and watercraft bays usage and bookings	X	X	X	X	Parks Planning
Deliver the Sports and Recreation Infrastructure Grants Programs	X	X	X	X	Parks Planning
Collaborate with key stakeholders to support and promote healthy and active community programs and events	X	X	X	X	Parks Planning

Operational Plan 2025-26		
Actions	Timeframe	Responsible
4.2.2.1 Prepare Park Plans of Management and masterplans for community and Crown Lands: Jarvie Park, Camperdown Memorial Rest Park, Wicks Park, Richard Murden Reserve and Jack Shanahan Reserve, and review POMP for Leichhardt Park and Tempe Reserve	June 2026	Parks Planning
4.2.2.2 *Complete a draft Plan of Management for Council's Pocket and Neighbourhood Parks	June 2026	Parks Planning
4.2.2.3 Implement the Rozelle Parklands and Easton Park Plan of Management and Masterplan	June 2026	Parks Planning
4.2.2.4 *Conduct community consultation on dual naming for one major park in each ward	June 2026	Parks Planning
4.2.2.5 *Improve lighting, access and safety along the Cooks River	June 2026	Parks Planning
4.2.2.6 Redevelop Henson Park Grandstand in collaboration with the AFL to provide amenities that support Women's Sport in the Inner West	June 2026	Major Projects

*Council Priority

80

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Operational Plan 2025–26		
Actions	Timeframe	Responsible
4.2.2.7 *Upgrade Leichhardt Oval and implement master plan	June 2026	Major Projects
4.2.2.8 *Install modern lighting for Lambert Park to ensure safe utilisation of the grounds for sport.	June 2026	Parks Capital Projects
4.2.2.9 *Deliver much needed upgrades to All Weather Sports Fields at Callan Park.	June 2026	Major Projects
4.2.2.10 *Upgrade the Pratten Park Bowling and Community Club with a newly configured building and new lights for the tennis courts to play tennis for longer in the evening.	June 2026	Building Capital Works

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
4.2.2a Number of sports forums held to engage the Inner West sports key stakeholders	2	Quarterly	Operational	Parks Planning
4.2.2b Maintain the number of parks bookings (e.g schools, commercial fitness trainers, weddings, picnics, excluding sporting ground bookings)	6000	Quarterly	Optimo bookings system	Parks Planning
4.2.2c Percentage utilisation of sporting grounds	>90%	Quarterly	Optimo bookings system	Parks Planning

*Council Priority

Item 1

Attachment 2

CSP Strategy 4.2.3 Provide and support community services and centres

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Facilitate community use of Council's venues	X	X	X	X	Community venues/ Properties and Strategic Investments
Provide Council owned and operated community centres with inclusive programs	X	X	X	X	Community Wellbeing
Partner with local non-government agencies to deliver community and neighbourhood centres	X	X	X	X	Community Wellbeing

Operational Plan 2025-26		
Actions	Timeframe	Responsible
4.2.3.1 Collaborate with Twenty10 to ensure the effective operation of the Pride Centre	June 2026	Community Wellbeing
4.2.3.2 Collaborate with Settlement Services International to enable program delivery from the Community Refugee Welcome Centre	June 2026	Community Wellbeing
4.2.3.3 Deliver programs and activities at Council-run community centres	June 2026	Community Wellbeing
4.2.3.4 Collaborate with 3Bridges to ensure the effective operation of the Summer Hill Community Centre	June 2026	Community Wellbeing
4.2.3.5 Lead 'a community of practice' for community centres to enhance front line service delivery	June 2026	Community Wellbeing
4.2.3.6 *Facilitate community use of Council's venues including creative uses.	June 2026	Community venues/ Properties and Strategic Investments

*Council Priority

82

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
4.2.3a Number of regular venue hirers maintained annually	200	Annual	Operational	Community venues/ Properties and Strategic Investments
4.2.3b Number of casual venue hirers maintained annually	1400	Annual	Operational	Community venues/ Properties and Strategic Investments
4.2.3c Subsidy for community venue hire (\$) maintained annually	\$2.1M	Annual	Operational	Community venues/ Properties and Strategic Investments
4.2.3d Percentage satisfaction of hirers with community venues bookings processes	>80%	Annual	Operational	Community venues/ Properties and Strategic Investments
4.2.3e Number of community groups, CALD and not for profit groups using community venues (regular and casual hirers) maintained annually	180	Annual	Operational	Community venues/ Properties and Strategic Investments

*Council Priority

Item 1

Attachment 2

CSP Outcome 4.3 Lifelong learning

CSP Strategy 4.3.1 Provide quality children's education and care services

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Provide high quality education and care for children from birth to twelve years of age	X	X	X	X	Early Learning

Operational Plan 2025-26		
Actions	Timeframe	Responsible
4.3.1.1 *Achieve 'meeting or exceeding' national quality standards for all early learning services	June 2026	Early Learning
4.3.1.2 Ensure all early learning services are financially sustainable	June 2026	Early Learning
4.3.1.3 Apply to NSW Department of Education for Globe Preschool to be rated as "Excellent" under the National Quality Standards	June 2026	Early Learning

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
4.3.1a Percentage utilisation of early learning services	85%	Annual	Operational	Early Learning
4.3.1b Percentage utilisation of out of school hours care	85%	Annual	Operational	Early Learning
4.3.1c Satisfaction with overall quality of education and care provided	85%	Annual	Internal survey	Early Learning
4.3.1d Percentage of early learning and outside school hours care services that maintain a quality rating of either 'meeting' or 'exceeding'	100%	Annual	Operational	Early Learning

*Council Priority

84

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

CSP Strategy 4.3.2 Provide libraries and technology

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Provide libraries that connect our community through collections, programs, technology, and safe spaces	X	X	X	X	Libraries and History

Operational Plan 2025–26		
Actions	Timeframe	Responsible
4.3.2.1 Deliver Council's annual Young Creatives Awards program	June 2026	Libraries and History
4.3.2.2 Participate in and conduct the annual Public Library Evaluation Network Culture Counts survey.	June 2026	Libraries and History
4.3.2.3 Deliver Library and History programs	June 2026	Libraries and History
4.3.2.4 Provide historical information and source grant funding for a new war memorial in Loyalty Square	June 2026	Libraries and History
4.3.2.5 Deliver a new library app to improve customer experience	June 2026	Libraries and History
4.3.2.6 *Investigate embedding social workers in Council's library system	June 2026	Libraries and History
4.3.2.7 *Introduce City Talks to the Inner West Library system, giving residents an important opportunity to engage with city-shaping ideas and thinkers	June 2026	Libraries and History
4.3.2.8*Expand seniors programming in Inner West libraries and increase funding to engage older people in library programming and events	June 2026	Libraries and History
4.3.2.9 *Host a series of Drag Story Times across our library network.	June 2026	Libraries and History

*Council Priority

Item 1

Attachment 2

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
5.3.2a *Maintain the number of active library members	94,000	Quarterly	Operational	Libraries and History
5.3.2b Maintain the percentage of library members relative to the population	50%	Annual	Operational	Libraries and History
5.3.2c Maintain the number of visits to Inner West Council libraries	1 million	Annual	Operational	Libraries and History
5.3.2d Maintain the total number of items borrowed from Inner West Council libraries	1.5 million	Annual	Operational	Libraries and History
5.3.2e Maintain the average borrowing frequency of physical collection items	4.5	Annual	Operational	Libraries and History
5.3.2f Maintain the number of public Wi-Fi logins at libraries	3 million	Annual	Operational	Libraries and History
5.3.2g Percentage of library collection that is less than five years old	25%	Annual	Operational	Libraries and History
5.3.2h Maintain the number of e-resource loans and uses	700,000	Annual	Operational	Libraries and History
5.3.2i Number of public PC computer bookings	80,000	Annual	Operational	Libraries and History
5.3.2j Maintain the number of library and history programs	60,000	Annual	Operational	Libraries and History
5.3.2k Maintain the number of library and history programs delivered	2,000	Annual	Operational	Libraries and History

*Council Priority



Strategic Direction 5: Progressive, responsive and effective civic leadership



87

Item 1

CSP Outcome 5.1 Responsive customer service

CSP Strategy 5.1.1 Provide responsive and innovative customer services

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Deliver centralised Customer Service function and services to the community through a mobile customer service, front counter, contact centre and online channels.	X	X	X	X	Customer service
Support operational excellence and improvement across the organisation to ensure effective and efficient delivery of Council's purpose	X	X	X	X	Service Transformation

Operational Plan 2025-26		
Actions	Timeframe	Responsible
5.1.1.1 *Implement the Customer Experience Strategy	June 2026	Service Transformation
5.1.1.2 Develop and implement a change management framework	June 2026	Service Transformation
5.1.1.3 Undertake business improvement initiatives	June 2026	Service Transformation
5.1.1.4 Deliver business improvement staff training program	June 2026	Service Transformation
5.1.1.5 Implement and report the service review program	June 2026	Service Transformation
5.1.1.6 Deliver customer service in line with our purpose and service charter	June 2026	Customer service
5.1.1.7 Improve and upgrade Council's telephony system	June 2026	Customer service

*Council Priority

Attachment 2

88

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
5.1.1a Customer Satisfaction ('Voice of Customer' post call survey – out of five)	4.3	Quarterly	Touchpoint	Customer service
5.1.1b Customer calls answered within 60 seconds	80%	Quarterly	Touchpoint	Customer service
5.1.1c Percentage of back-office processing time (emails, applications, payments and forms) within five business days	95%	Quarterly	Touchpoint	Customer service
5.1.1d Customer requests and applications via the online service portal	55%	Quarterly	TechOne	Customer service
5.1.1e Percentage of annual mystery customer score achieved	85%	Quarterly	Mystery Customer Score	Customer service
5.1.1f Percentage of service provided to customers at counters within 3 mins	80%	Quarterly	Touchpoint	Customer service
5.1.1g Mobile customer service satisfaction survey	85%	Quarterly	Touchpoint	Customer service

*Council Priority

Item 1

Attachment 2

89

Item 1

CSP Strategy 5.1.2 Continuously improve our performance to meet community needs

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Manage and develop our staff, performance plans, organisation culture of improvement and innovation	X	X	X	X	People and Culture
Manage work, health and safety strategy implementation	X	X	X	X	Governance and Risk
Prepare, review and deliver the Workforce Management Strategy				X	People and Culture
Implement a program of service reviews	X	X	X	X	Service Transformation

Operational Plan 2025-26		
Actions	Timeframe	Responsible
5.1.2.1 Deliver the annual staff training and development program	June 2026	People and Culture
5.1.2.2 Deliver the Workforce Management Strategy 2025-29 year one actions	June 2026	People and Culture
5.1.2.3 *Facilitate the annual disability traineeship program	June 2026	People and Culture
5.1.2.4 *Work towards increasing the number of trainees, students, graduates and apprentices	June 2026	People and Culture
5.1.2.5 Build a culture of Business Excellence	June 2026	Service Transformation
5.1.2.6 Develop a framework to map organisation critical processes	June 2026	Service Transformation
5.1.2.7 *Procure and implement a Website Content Management System	June 2026	Service Transformation
5.1.2.8 Develop and implement Digital Experience Platform	June 2026	Service Transformation

*Council Priority

Attachment 2

90

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
5.1.2a Percentage of eligible staff who have an assigned performance review	95%	Annual	Operational	People and Culture
5.1.2b Percentage of staff turnover	<=18%	Annual	Operational	People and Culture
5.1.2c *Increase in the number of trainees, students, graduates and apprentices per year	Establish a Baseline in 25/26	Annual	Operational	People and Culture

*Council Priority

Item 1

Attachment 2

CSP Outcome 5.2 Responsible, transparent management and future planning

CSP Strategy 5.2.1 Plan to meet community needs and aspirations

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Manage and develop our staff, performance plans, organisation culture of improvement and innovation	X	X	X	X	People and Culture
Implement a program of service reviews	X	X	X	X	Service Transformation
Deliver integrated planning and reporting	X	X	X	X	Corporate Strategy
Prepare and review Long-Term Financial Plan	X	X	X	X	Financial services
Prepare and review Asset Management Strategy	X	X	X	X	Engineering Services
Manage Information and Communication Technology services	X	X	X	X	ICT

Operational Plan 2025-26		
Actions	Timeframe	Responsible
5.2.1.1 Prepare and publish the Annual Report	June 2026	Corporate Strategy
5.2.1.2 Prepare the Delivery Program 2025-29 (year two) and Operational Plan 2026-27	June 2026	Corporate Strategy
5.2.1.3 Manage Information and Communication Technology services	June 2026	ICT
5.2.1.4 Adopt new technologies to improve transparency around maintenance schedules	June 2026	Asset Planning/ Engineering
5.2.1.5 Review Asset Management Strategy, Policy and Plans annually	June 2026	Asset Planning/ Engineering
5.2.1.6 Implement the agreed program for condition audits and valuations	June 2026	Asset Planning/ Engineering
5.2.1.7 Implement the Asset Improvement Plan	June 2026	Asset Planning/ Engineering

*Council Priority

92

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
5.2.1a Maintain rating of Annual Report by Australian Reporting Awards	Gold	Annual	Operational	Corporate Strategy
5.2.1b Number of local road requests (potholes and road surface inquiries) per 100 km of sealed roads	<292	Annual	Operational	Asset Planning/ Engineering
5.2.1c Number of development engineering referrals completed	1700	Annual	Operational	Engineering Referrals/ Development Assessments

*Council Priority

Item 1

Attachment 2

93

Item 1

CSP Strategy 5.2.2 Provide responsible, sustainable, ethical and open local government

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Manage the Audit, Risk and Improvement Committee functions, governance, risk, internal and external audit, fraud and corruption prevention	X	X	X	X	Governance and Risk
Ensure probity and compliance in procurement processes	X	X	X	X	Procurement
Provide litigation services, prosecution services, legal advice and property transactions	X	X	X	X	General Counsel
Manage Work Health and Safety strategy implementation	X	X	X	X	Governance and Risk

Operational Plan 2025-26		
Actions	Timeframe	Responsible
5.2.2.1 Provide training to staff on legal matters	June 2026	General Counsel
5.2.2.2 Reduce the cost of Land and Environment Court class one matters to Council	June 2026	General Counsel
5.2.2.3 Maintain Council's compliance, delegations, policies and fraud and corruption registers.	June 2026	Governance and Risk
5.2.2.4 Develop and implement an ongoing governance education program	June 2026	Governance and Risk

*Council Priority

Attachment 2

94

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
5.2.2a Maintain number of briefings to Council on the status of legal matters (February, May, August, November)	4	Quarterly	Operational	General Counsel
5.2.2b Percentage of Land and Environment Court matters managed internally	50%	Quarterly	Operational	General Counsel
5.2.2c Percentage of Privacy Complaints responded to within 5 business days of receipt	100%	Quarterly	Operational	Governance and Risk
5.2.2d Percentage of ARIC recommendations implemented within agreed timeframes	100%	Quarterly	Operational	Governance and Risk
5.2.2e Percentage of Council resolutions that are implemented as per the agreed timeframes	95%	Quarterly	Operational	Governance and Risk
5.2.2f Publish Ordinary Council Agenda papers on website one week prior to Ordinary Council Meetings	100%	Quarterly	Operational	Governance and Risk
5.2.2g Publish Ordinary Council Meeting Minutes on website within one week of Ordinary Council Meeting	100%	Quarterly	Operational	Governance and Risk
5.2.2h Prepare professional development program for Mayor and each Councillor post September 2024 election	100%	Quarterly	Operational	Governance and Risk

*Council Priority

Item 1

Attachment 2

CSP Strategy 5.2.3 Deliver financial sustainability to manage public resources responsibly

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Manage Council's financial position, budgeting, reporting, wages and rating cycle business processes	X	X	X	X	Finance
Manage Council's building assets and property portfolio including acquisition, sale, leasing, change of use and divestments	X	X	X	X	Strategic Investments and Properties
Manage Council's leased properties and community facilities	X	X	X	X	Strategic Investments and Properties
Undertake the scheduled and reactive maintenance program on council facilities and ensure buildings meet compliance obligations for safety and occupancy	X	X	X	X	Facilities Management

Operational Plan 2025-26		
Actions	Timeframe	Responsible
5.2.3.1 Provide property portfolio transaction and property management services.	June 2026	Strategic Investments and Properties
5.2.3.1 Progress opportunities for delivery of affordable housing.	June 2026	Strategic Investments and Properties
5.2.3.1 Manage Council's financial position ensuring Council is financially sustainable moving forward.	June 2026	Finance

*Council Priority

96

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Operational Plan 2025–26		
Actions	Timeframe	Responsible
5.2.3.1 Review Long-Term Financial Plan as part of Resourcing Strategy	June 2026	Finance
5.2.3.2 Manage and maintain Council's facilities and operation	June 2026	Facilities Management
5.2.3.3 Undertake regular building condition inspections of Council owned properties and facilities	June 2026	Facilities Management
5.2.3.4 Report on progress meeting OLG benchmarks for different ratios	June 2026	Finance
5.2.3.5 *Undertake a project to establish regular rate customer payments	June 2026	Finance
5.2.3.6 Develop and implement the Graffiti policy	June 2026	Facilities Management

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
5.2.3a Percentage annual increase in gross income from Council's property portfolio	3%	Annual	Operational	Strategic Investments and Properties
5.2.3b Number of property agreements in holdover	100%	Annual	Operational	Strategic Investments and Properties
5.2.3c Percentage of progress in delivering affordable housing at the Hay Street car park with Link Wentworth	100%	Annual	Operational	Strategic Investments and Properties
5.2.3d Percentage of progress in delivering affordable housing on Council-owned car parks	100%	Annual	Operational	Strategic Investments and Properties
5.2.3e Percentage of the Land and Property strategy updated per year.	100%	Annual	Operational	Strategic Investments

*Council Priority

Item 1

Attachment 2

97

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
				and Properties
5.2.3f Percentage of Land Register updates published on Council's website annually	100%	Annual	Operational	Strategic Investments and Properties
5.2.3g Percentage of actions completed for the long-term accommodation strategy	100%	Annual	Operational	Strategic Investments and Properties
5.2.3h Percentage of refurbishment works completed annually for Leichhardt Oval	100%	Annual	Operational	Strategic Investments and Properties
5.2.3i Percentage of completion of the new customer service point in Marrickville	100%	Annual	Operational	Strategic Investments and Properties
5.2.3j Percentage of public facilities cleaned to Council's standards per year	85%	Annual	One Council	Facilities Management
5.2.3k Percentage of customer requests regarding public toilets resolved within 10 working days per year	<20%	Annual	One Council	Facilities Management

*Council Priority

Item 1

Attachment 2

98

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

CSP Outcome 5.3 Engaged and informed community

CSP Strategy 5.3.1 Inform our community using multi-channel communications

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Promote Council's achievements, activities and programs	X	X	X	X	Strategic and Corporate Communications and Engagement
Deliver marketing campaigns to drive attendance at events, behaviour change and increase awareness of initiatives	X	X	X	X	Strategic and Corporate Communications and Engagement
Manage media relationships, media coverage and crisis communications and prepare media releases	X	X	X	X	Strategic and Corporate Communications and Engagement

Operational Plan 2025–26		
Actions	Timeframe	Responsible
5.3.1.1 Implement the digital asset management system	June 2026	Strategic and Corporate Communications and Engagement
5.3.1.2 Update Council's media policy	June 2026	Strategic and Corporate Communications and Engagement

*Council Priority

Item 1

Attachment 2

99

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
5.3.1a Number of Inner West Council social media followers (Facebook, Instagram, Twitter)	Increase by 2.5% (69,598)	Annual	Internal analytics	Strategic and Corporate Communications and Engagement
5.3.1b Number of Inner West Council website page views	Increase by 2.5% (7,323,428)	Annual	Internal analytics	Strategic and Corporate Communications and Engagement
5.3.1c Increase number of Inner West Council social media platform post views	Increase by 2.5%	Annual	Internal analytics	Strategic and Corporate Communications and Engagement

*Council Priority

Item 1

Attachment 2

100

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

CSP Strategy 5.3.2 Support local democracy through inclusive participatory community engagement

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Deliver community engagement and consultation	X	X	X	X	Strategic and Corporate Communications and Engagement

Operational Plan 2025–26		
Actions	Timeframe	Responsible
5.3.2.1 Deliver community engagement through face to face and online methods	June 2026	Strategic and Corporate Communications and Engagement
5.3.2.2 Hold ten Local Matters Forums including two in each ward	June 2026	Strategic and Corporate Communications and Engagement
5.3.2.3 *Trial door knocking for five projects, one in each ward: a) Balmain and Leichhardt Wards: Leichhardt Oval and LPAC upgrades b) Marrickville Ward: Henson Park c) Ashfield Ward: Greenway opening d) Stanmore Ward: Lewisham Town Centre Upgrade	June 2026	Strategic and Corporate Communications and Engagement

*Council Priority

Item 1

Attachment 2

101

Item 1

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
5.3.2a Increase number of visits to Your Say Inner West	160,000	Quarterly	Your Say IW	Strategic and Corporate Communications and Engagement
5.3.2b Number of projects on Your Say Inner West on which the community has the opportunity to engage	60	Quarterly	Your Say IW	Strategic and Corporate Communications and Engagement
5.3.2c Percentage of average satisfaction with local matters forums (survey per forum)	80%	Quarterly	Forum survey	Strategic and Corporate Communications and Engagement
5.3.2d Percentage of average satisfaction with Your Say Inner West engagements (ease of finding information and providing feedback)	75%	Quarterly	Your Say IW	Strategic and Corporate Communications and Engagement
5.3.2e Increase Your Say Inner West membership (Baseline, June 2024, 156,738)	3% (4,700)	Quarterly	Your Say IW	Strategic and Corporate Communications and Engagement

*Council Priority

Attachment 2

102

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

CSP Strategy 5.3.3 Deliver evidence-based Council decision-making

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Provide business papers, actions and minutes of Council meetings, extraordinary meetings and Committees including processing notice of motions and mayoral minutes	X	X	X	X	Governance and Risk
Administer local government elections and support their statutory requirements, engage election service providers, and maintain non-residential roll				X	Governance and Risk
Maintain Council resolutions registers	X	X	X	X	Governance and Risk

Operational Plan 2025–26		
Actions	Timeframe	Responsible
5.3.3.1 Manage and coordinate ten Council Citizenship Ceremonies Per year	June 2026	Governance and Risk
5.3.3.2 Manage Council's meetings and business papers systems.	June 2026	Governance and Risk

*Council Priority

Item 1

Attachment 2

103

Item 1

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
5.3.3a Percentage of Council resolutions that are implemented as per the agreed timeframes	95%	Quarterly	Operational	Governance and Risk
5.3.3b Percentage of Ordinary Council Agenda papers published on website one week prior to Ordinary Council Meetings	100%	Quarterly	Council business papers	Governance and Risk
5.3.3c Percentage of Ordinary Council Meeting Minutes published on website within one week of Ordinary Council Meeting	100%	Quarterly	Council business papers	Governance and Risk
5.3.3d Percentage of professional development program prepared for Mayor and each Councillor post September 2024 election	100%	Quarterly	Operational	Governance and Risk

*Council Priority

Attachment 2

104

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

CSP Outcome 5.4 Collaboration and valued partnerships

CSP Strategy 5.4.1 Advocate on emerging community issues

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Advocate to minimise impacts of state government infrastructure on our community	X	X	X	X	Transport and Traffic services
Advocate for quality open space to be provided for current and future community recreation needs	X	X	X	X	Parks Planning

Operational Plan 2025–26		
Actions	Timeframe	Responsible
5.4.1.1 Advocate to minimise impacts of state government infrastructure including WestConnex, Western Harbour Tunnel, Sydney Gateway	June 2026	Traffic and Transport services

*Council Priority

Item 1

Attachment 2

105

Item 1

CSP Strategy 5.4.2 Build resilience and capacity of local leaders, groups and communities

Delivery Program 2025-2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Manage the annual grants program to enable the community to develop projects and programs to address local needs	X	X	X	X	Social and Cultural Planning
Manage external grants to secure funding for priority projects	X	X	X	X	Grants

Operational Plan 2025-26		
Actions	Timeframe	Responsible
5.4.2.1 Manage Council's annual community grants program	June 2026	Social and Cultural Planning

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
5.4.2a Percentage of community wellbeing, arts, and multicultural grant recipients meeting acquittal requirements	98%	Annual	Operational	Social and Cultural Planning

*Council Priority

Attachment 2

106

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

CSP Strategy 5.4.3 Deliver positive outcomes for the community, economy and environment through strategic and innovative supply solutions

Delivery Program 2025–2029					
Principal Activities	25/26	26/27	27/28	28/29	Responsible
Aim to increase spending with Inner West suppliers	X	X	X	X	Procurement
Prefer suppliers that contribute to diversity in employment, e.g Aboriginal	X	X	X	X	Procurement
Subscribe to Supply Nation to offer opportunities for Aboriginal suppliers	X	X	X	X	Procurement
Maintain our advanced sustainable procurement rating	X	X	X	X	Procurement

Operational Plan 2025–26		
Actions	Timeframe	Responsible
5.4.3.1 Manage Council's commitment to mitigate the risk of modern slavery in its operations, supply chains and community (annual)	June 2026	Procurement
5.4.3.2 Increase environmental, social, and governance (ESG) procurement across Council through the Sustainable Procurement Working Party	June 2026	Procurement

*Council Priority

Item 1

Attachment 2

107

Key Performance Measures				
Metric	Target	Frequency	Data source	Responsible
5.4.3a Percentage of staff involved in procurement that have received training	95%	Quarterly	Operational	Procurement
5.4.3b Percentage of procurement events above \$10k that go through vendor panel	90%	Quarterly	Operational	Procurement
5.4.3c Percentage of purchased expenditure on local suppliers	8%	Annual	Operational	Procurement
5.4.3d Percentage of purchased expenditure on Aboriginal suppliers	1%	Annual	Operational	Procurement

*Council Priority

Item 1

Attachment 2

108

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Section 3: Budget and Statement of Revenue Policy



Item 1

Attachment 2

Key drivers and context

The 2025/26 budget has been built on the premise that existing service levels will be maintained and developed in tandem with Inner West's Delivery Program 2025-29. It also includes a four-year capital works program that sees several large-scale projects continuing during the financial year and new projects included.

Key drivers of the budget include:

- IPART has set the 2025/26 Rate PEG for Inner West Council at 3.7%.
- Maintaining the current Domestic Waste Management reserve.
- Fees and Charges for 2025/26 have been indexed at 3.8% unless stated otherwise. Over the 10-year LTFP it is forecast to reduce to 2.5%.
- Increase of salaries and wages by 3.0% in per the State Award commencing 1 July 2023. Over the 10-year LTFP salaries and wages are forecast to return to 2.5% from 2026/27 financial year.
- Funding Councillor Priorities over the four-year operating budget and capital works program as detailed in the delivery program.
- Transparent four-year capital works program focused on capacity to reduce Council's infrastructure backlog.
- Segregation of funds to ensure footpaths, roads, stormwater and other key assets are renewed at the appropriate time in their life cycle.

Applying these drivers to the 2025/26 budget has resulted in Council's financial position being projected to run at an accounting operating surplus (excluding capital grants and contributions) of approximately \$0.9 million. Council maintains surpluses over the four-year operating budget totalling \$4.9 million over this period.

Council will continue to focus on reviewing its services and deliverables over the next few years to ensure Council's long term financial sustainability, and to continue delivering services at a high level.

The budgeted Financial Statements and Revenue Policy outline Inner West Council's methodology for forecasting budgetary performance and how Council will levy some of its primary sources of revenue for the 2025/26 financial year.

Resource commitments

The Operational Plan and Budget 2025/26 reflects the following resourcing commitments:

- The infrastructure renewal program will be maintained to levels required by Asset Management Plans.
- Maintaining Council's existing level of service to the community.
- Council continuing to focus on improving services offered to the community as well as those delivered internally.

110

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Income and expenditure

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
Domestic Waste Charge	48,066	50,469	52,997	55,395
General Revenue	144,722	148,186	152,233	156,376
User Charges & Fees	66,144	67,686	69,407	71,031
Interest Income	9,818	7,864	6,661	6,446
Other Income	19,891	19,931	19,971	20,013
Rental Income	11,321	11,402	11,122	10,119
Profit or (Loss) on Disposal	(920)	614	100	160
Total Income from Continuing Operations	299,043	306,152	312,491	319,539
Expenses from Continuing Operations				
Employee Costs	156,351	159,451	163,600	167,668
Borrowing Costs	678	638	596	553
Materials & Services	100,387	101,263	102,005	105,208
Depreciation & Amortisation	38,936	39,713	40,506	41,315
Other Expenses	13,614	13,963	14,290	14,626
Total Expenses from Continuing Operations	309,967	315,028	320,997	329,370
Total Surplus/(Deficit) before Funding	(10,925)	(8,876)	(8,506)	(9,831)
Operating Grants & Contributions				
Operating Grants	11,866	10,664	10,253	10,251
Total Surplus/(Deficit) after Operating Grants	941	1,789	1,747	421
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	31,555	62,049	20,189	20,507
Funding from/(to) Restricted Funds	48,851	41,078	13,835	(649)
Funding from/(to) General Funds including Rates	(1,705)	(380)	(505)	1,344
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	79,641	104,536	35,267	21,622
Less Non-Cash Items				
Non-Cash	41,420	41,814	42,362	44,268
Total Surplus/(Deficit) after Non-Cash Items	121,062	146,350	77,628	65,891
Capital Expenditure				
Capital Works	119,244	144,492	75,728	63,948
Loan Principal	1,817	1,858	1,900	1,943
Total Surplus/(Deficit) after Capital Works	0	0	0	0

Item 1

Attachment 2

Statement of financial position – as at 30 June 2026

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
ASSETS				
Current assets				
Cash and cash equivalents	76,517	64,999	55,626	58,755
Investments	63,884	34,705	30,747	26,923
Receivables	46,536	43,976	41,557	39,272
Inventories	208	209	210	211
Total current assets	187,145	143,889	128,141	125,161
Non-current assets				
Investments	58,950	58,950	58,950	58,950
Infrastructure, property, plant and equipment	3,110,588	3,214,395	3,248,924	3,271,017
Investment property	75,266	77,148	78,691	80,265
Intangible assets	6,181	6,386	6,386	6,386
Right of use assets	293	301	307	313
Total non-current assets	3,251,278	3,357,179	3,393,258	3,416,931
TOTAL ASSETS	3,438,424	3,501,069	3,521,399	3,542,093
LIABILITIES				
Current liabilities				
Payables	58,493	43,870	32,903	36,193
Contract liabilities	22,769	20,492	18,443	18,074
Lease Liabilities	122	126	128	131
Borrowings	1,817	1,858	1,900	1,943
Provisions	21,516	17,213	13,770	11,016
Total current liabilities	104,719	83,559	67,144	67,356
Non-current liabilities				
Lease Liabilities	173	177	181	185
Borrowings	26,875	25,017	23,117	21,175
Provisions	1,995	1,596	1,277	1,021
Total non-current liabilities	29,043	26,790	24,575	22,381
TOTAL LIABILITIES	133,762	110,349	91,719	89,737
Net assets	3,304,662	3,390,719	3,429,680	3,452,356
EQUITY				
Retained earnings	2,500,206	2,564,043	2,585,979	2,606,907
Revaluation reserves	804,456	826,676	843,700	845,449
Council equity interest	3,304,662	3,390,719	3,429,680	3,452,356
TOTAL EQUITY	3,304,662	3,390,719	3,429,680	3,452,356

112

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Cash flow statement

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Cash flow from Operating Activities				
Receipts				
Rates & Annual Charges	192,788	198,655	205,230	211,771
User Charges & Fees	66,144	67,686	69,407	71,031
Investment & Interest Income	9,818	7,864	6,661	6,446
Rental Income	11,321	11,402	11,122	10,119
Operating Grants & Contributions	11,866	10,664	10,253	10,251
Capital Grants and Contributions	31,555	62,049	20,189	20,507
Other	19,891	19,931	19,971	20,013
Payments				
Employee Benefits & On-Costs	(156,351)	(159,451)	(163,600)	(167,668)
Materials & Contracts	(100,387)	(101,263)	(102,005)	(105,208)
Borrowing Costs	(678)	(638)	(596)	(553)
Other Expenses	(13,614)	(13,963)	(14,290)	(14,626)
Net Cash provided (or used in) Operating Activities	72,351	102,936	62,342	62,082
Cash flow from Investing Activities				
Receipts				
Sale of Investment Securities	164,278	165,921	167,580	169,256
Sale of Infrastructure, Property, Plant & Equipment	518	518	518	518
Payments				
Purchase of Investment Securities	(143,927)	(135,310)	(162,877)	(163,376)
Purchase of Infrastructure, Property, Plant & Equipment	(119,244)	(143,725)	(75,035)	(63,408)
Purchase of Investment Property	0	0	0	0
Net Cash provided (or used in) Investing Activities	(98,375)	(112,596)	(69,815)	(57,010)
Cash flow from Financing Activities				
Receipts				
Proceeds from Borrowing & Advances	0	0	0	0
Payments				
Payments from Borrowing & Advances	(1,817)	(1,858)	(1,900)	(1,943)
Net Cash provided (or used in) Financing Activities	(1,817)	(1,858)	(1,900)	(1,943)
Net Increase/(Decrease) in Cash & Cash Equivalents	(27,841)	(11,518)	(9,373)	3,129
Plus Cash & Cash Equivalents – beginning of year	104,358	76,517	64,999	55,626
Cash & Cash Equivalents – end of year	76,517	64,999	55,626	58,755
Plus Investments on hand – end of year	122,834	93,655	89,697	85,873
Total Cash & Cash Equivalents & Investments	199,352	158,654	145,323	144,628

Item 1

Attachment 2

Loan borrowing

Council borrowed \$40 million to redevelop Ashfield Aquatic Centre. This loan is with the NSW Treasury TCorp organisation that provides funding opportunities for local government and other State agencies. These borrowings will be repaid from the rates income raised over a 20-year period.

Council has principal outstanding on its loan borrowing of \$34.3 million as at 30 June 2024. Council's Debt Service Cover ratio, which measures the availability of operating cash to service debt including interest and principal repayments, is forecast at 22.31 to 1 at the end of 2025/26. This is well above the Office of Local Government's benchmark of 2 to 1.

Rates overview

About the rates

Council's Rate Revenue is determined by rate pegging legislation which is administered by the Independent Pricing and Regulatory Tribunal (IPART). Rate pegging limits the amount which councils can increase their rate revenue. The rates for the 2025/26 financial year are set in accordance with the Local Government Act and have been increased in accordance with the IPART determination. The increase (rate peg) for Inner West Council determined by IPART for 2025/26 is 3.7%.

Council's rating maps are available to view on the Your Say page during public exhibition and hard copies are available at Council library locations.

Rates valuations

Council receives land valuations for rating purposes every three years from the Valuer General. New land values were issued by the Valuers General Office and will come into effect from 1 July 2025. These land values have been used to calculate the rates income. Property owners whose land values increased may see a proportionate increase in their rates. Any objections to land valuations need to be directed to the Valuer General's office.

Rebates and Hardship

Starting from 1 July 2018 all eligible pensioners in the Inner West local government area are receiving an additional voluntary rebate for their domestic waste and stormwater charges. This is subject to being a continuous residential owner for 10 years or more.

Council recognises that due to exceptional circumstances, ratepayers may at times encounter difficulty in paying their annual rates and charges. Council has a Hardship Policy that provides a framework for providing relief to any ratepayers who are suffering genuine financial hardship.

Interest on overdue rates

Council must set the interest payable on overdue rates and charges for 2024/25 in accordance with Section 566(3) of the Local Government Act 1993.

In accordance with section 566(3) of the Act, it has been determined that the maximum rate of interest payable on overdue rates and charges for the period 1 July 2025 to 30 June 2026 (inclusive) is 10.5% per annum as advised from the Office of Local Government.

114

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

Rates and charges

The following table outlines the rating structure for Inner West Council from 1 July 2025.

Category / Subcategory	Number of Properties	Land Values (\$)	Rate in the Dollar (\$)	Minimum (\$)	Yield (\$)
Residential	74,869	80,832,733,755	0.00106220	978.03	104,869,637
Business	4,468	7,108,879,903	0.00364652	943.51	26,307,912
Business - Mall Ashfield	1	61,898,436	0.00872700		540,188
Business - Mall Norton Plaza	1	32,700,000	0.01060868		346,904
Business - Mall Market Place	1	34,700,000	0.01058351		367,248
Business - Mall Metro	2	55,300,000	0.00968298		535,469
Business - Industrial Camperdown	82	119,816,400	0.00465114		557,283
Business - Industrial Marrickville Metro	969	2,363,026,059	0.00386268		9,127,613
Business - Industrial St Peters	148	586,379,490	0.00458401		2,687,969
Business - Industrial St Peters North	78	172,208,400	0.00475630		819,075
Business - Airports	2	11,530,000	0.00857458		98,865
Total Inner West Council	80,622	91,379,172,442			146,258,163

The calculations above does not consider increase in dwellings expected from the Housing Reform for the 2025/26 Financial Year.

Attachment 2

Domestic waste management charge

Council levies a Domestic Waste Management Charge under Section 496 of the *Local Government Act 1993*, noting that Section 504 of the *Local Government Act* requires that Domestic Waste charges be set so as to be self-funding, with neither profit nor subsidy being provided to or from general income.

The 2025/26 budget has been prepared on that basis to maintain the Domestic Waste Management reserve and transition to a full cost recovery charge.

The charges for 2025/26 for a yearly service and estimated yields are detailed in the below table.

IWC domestic waste management charge	25/26 charge	No. of Services	Income
Minimum DWM per service: 80L or less fortnightly garbage, 240L fortnightly recycling & 240L weekly garden organic waste	\$435.50	10,820	\$4,712,110
Standard DWM per service: 120L fortnightly garbage, 240L fortnightly recycling & 240L weekly garden organic waste	\$580.50	73,215	\$42,501,308
Maximum DWM per service: 240L fortnightly garbage, 240L fortnightly recycling & 240L weekly garden organic waste	\$870.50	784	\$682,472
Vacant Land / Availability	\$290.00	587	\$170,230
Total		85,406	\$48,066,120

Stormwater management services charges

In accordance with Section 496A of the *Local Government Act 1993*, Council will levy a stormwater management charge on all parcels of rateable land categorised for rating purposes as "Residential" or "Business", not being vacant land, land owned by the Crown or land held under a lease for private purposes granted under the *Housing Act 2001* or the *Aboriginal Housing Act 1998*.

There have been no changes to rates applicable in applying the Stormwater Management Charge. Council will continue to levy a Stormwater Management Charge in 2025/26.

Rate category	25/26 charge
Residential	\$25.00
Residential - Strata	\$12.50
Business	\$25.00 per 350m ²
Business - Strata	\$5.00

116

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

Capital budget overview

Capital Program	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Plant & Equipment	4,827	8,271	6,736	7,860
Office Equipment	588	205	-	-
Land Improvement (Depreciable)	25,938	26,669	16,070	19,010
Buildings	33,231	47,338	17,298	13,646
Aquatic Facilities	13,104	32,000	8,485	-
Seawalls	114	53	49	182
Wharves	376	-	24	-
Local Roads	10,030	8,710	8,700	9,300
Regional Roads	1,700	1,050	350	800
Bridges	320	1,115	200	200
Footpaths	3,275	3,335	3,330	3,350
Kerb & Gutter	1,560	2,435	1,110	1,000
Traffic Devices	6,121	4,100	3,540	1,400
Car Parks	225	200	200	200
Storm Water Drainage	4,106	3,465	3,060	3,000
Bicycle facilities	4,553	3,870	3,500	4,000
Town Centres	9,176	1,676	3,078	-
Total Capital Expenditure	119,244	144,492	75,728	63,948
Funding Source				
User Fees and Charges	800	800	800	800
Operating Grants	107	107	107	107
Capital Grants	16,555	47,049	5,189	5,507
Gain/Loss on Disposal of Assets	500	2,034	1,520	1,580
Restricted Capital	7,639	7,681	6,710	3,819
Restricted Developer Contributions	22,169	36,579	13,748	17,230
Working Capital	71,475	50,242	47,655	34,905
Total Capital Funding	119,244	144,492	75,728	63,948

Attachment 2

Significant capital projects

Description	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Land Improvement (Depreciable)				
Algie Park Sporting Ground Upgrade	-	-	50	450
Ashfield Park Masterplan	90	50	442	-
Ashfield Park Sporting Ground Upgrade	-	50	800	-
Balmain Road Floodlighting Upgrade	-	-	20	400
Birchgrove Oval Floodlighting Upgrade	-	-	20	1,200
Callan Park All Weather Sporting Field	300	7,920	-	-
Camperdown Memorial Rest Park Playground	-	500	-	-
Camperdown Park Inclusive Playground	100	1,150	-	-
Camperdown Park Sporting Ground Upgrade	60	1,490	-	-
Centenary Park Inclusive Playground	-	200	1,800	-
Centenary Park Sporting Ground Upgrade	60	2,125	-	-
Cooks River Lighting	150	1,500	-	-
Cove Street Reserve	-	330	-	-
Easton Park Floodlighting Upgrade	50	370	-	-
Elkington Park Playground	-	80	338	-
Glover Street Floodlighting Upgrade	-	-	20	1,200
GreenWay	7,290	1,687	-	-
Gumbrammorra Swamp Wetlands & Boardwalk	581	-	-	-
Hammond Park Sporting Ground Upgrade	730	-	-	-
Hinsby Park	330	-	-	-
Jarvie Park	-	-	-	620
Kendrick Park Survival Memorial	280	-	-	-
Lambert Park Floodlighting	1,190	180	-	-
Laxton Reserve Upgrade	490	-	-	-
Leichhardt No3 Floodlighting Upgrade	-	20	300	-
Leichhardt Park No 1 Floodlighting	2,000	-	-	-
Mackey Park Canoe Ramp	700	-	-	-
Marrickville Park Floodlighting Upgrade	1,190	-	-	-
Marrickville Park Sportsfield Upgrade	-	50	50	2,000
Mort Bay Park	1,600	-	-	-
Paringa Reserve	-	60	1,090	-
Petersham Park	-	100	2,200	-
Petersham Park Sporting Ground Upgrade	-	50	1,600	-
Pioneer Memorial Park Upgrades	-	519	-	-

118

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

Significant capital projects (continued)

Description	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Pratten Park	200	-	100	2,800
Steel Park Inclusive Playground	100	1,150	-	-
Steel Park Sporting Ground Upgrade	2,230	-	-	-
Sydenham Green	100	300	-	-
Tempe Reserve	200	200	200	3,500
Wicks Park	-	-	200	600
Wicks Park Tennis Court and Lighting	330	-	-	-
Yeo Park Inclusive Playground	1,895	-	-	-
Buildings				
Aboriginal Community Hub	1,067	-	-	-
Arlington Amenities & Grandstand Refurbishment	-	100	667	-
Ashfield Civic Centre Upgrade	784	-	-	-
Australia Street Hall Building Refurbishment	-	400	400	-
Birchgrove Park Renewal Works	1,500	-	-	-
Blackmore Park Amenities Block A Refurbishment	40	331	-	-
Brown Street Car Park Lift Refurbishment	-	-	100	900
Clontarf Cottage Renewal	485	-	-	-
Elkington Park Cottage Restoration	1,070	-	-	-
Elkington Park Toilet Block Refurbishment	420	-	-	-
Energy Efficiency and Solar Projects	360	340	-	-
Gladstone Park New Public Toilet	300	-	-	-
Hammond Park Amenities Upgrade	402	-	-	-
Henson Park Stage 1	1,350	-	-	-
Henson Park Stage 2	6,150	1,350	-	-
Henson Park Scoreboard	-	700	-	-
Henson Park Tennis Building Refurbishment	-	100	1,400	-
Henson Street Kindergarten Refurbishment	-	88	500	-
Hoskins Park Bush Care Storage Renewal	290	-	-	-
Jarvie Park Youth Centre Renewal	50	450	-	-
Jimmy Little Community Centre Refurbishment	20	350	-	-
John McMahon Child Care Centre Refurbishment	-	35	350	-
Leichhardt Oval	3,000	30,000	6,490	-
Leichhardt Park CCC Refurbishment	-	-	50	350
Leichhardt Street Child Care Centre Renewal	595	-	-	-
Liverpool - Building Renewal	434	234	234	127

Attachment 2

Significant capital projects (continued)

Description	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Mackey Park Amenities Upgrade	2,637	-	-	-
Marrickville Crusader Kindergarten Refurbishment	450	-	-	-
Marrickville Town Hall Internal Refurbishment	450	2,293	-	-
Petersham Kindergarten Refurbishment	520	-	-	-
Petersham Town Hall Upgrade Works	400	1,285	-	-
Pratten Park Bowling Club Refurbishment	135	900	-	-
Pratten Park Upgrade	400	550	-	-
Public Toilet Stanmore	-	50	430	-
St Peters Town Hall Internal Refurbishment	950	-	-	-
Stanmore Branch Library Renewal	-	-	413	-
Stone Villa Renewal	560	-	-	-
Thirning Villa Pratten Park Renewal	360	150	-	-
Warrawong - Building Renewal	492	142	34	34
Weekley Park New Public Toilet	40	250	-	-
Aquatic Facilities				
Annette Kellerman Upgrade Works	434	-	-	-
Callan Park Swim Spot	1,933	-	-	-
Dawn Fraser Bath Northern Pavilion Renewal	663	-	-	-
Leichhardt Park Aquatic Centre Major Project	10,000	32,000	8,485	-
Wharves				
Leichhardt Park Jetty	376	-	-	-
Traffic Devices				
Electric Vehicle Charging Stations	350	-	-	-
Norton Street, A'Beckett to Hugh Street - Traffic Calming Works	700	-	-	-
Pedestrian Access and Mobility Plan Implementation	2,310	2,000	2,000	-
Storm Water Drainage				
Elswick Street Leichhardt Pipeline Extension	300	-	-	-
Lewellyn Street at Edgeware Drainage Upgrade	-	-	50	250
Liberty Street Drainage Design	-	-	50	550
Mort Bay Park - New Gross Pollutant Traps	-	320	-	-
Newtown - Lord Street Trunk Drainage	441	-	-	-
Palace Street	300	-	-	-
Pyrmont Street	400	-	-	-
Ramsay Street	350	-	-	-

120

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Significant capital projects (continued)

Description	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Sydney Street Stormwater Upgrade	25	350	-	-
Upgrades Despointes Street	20	250	250	250
Wardell Rd - Pipe Upgrade at Vernon Street	20	340	-	-
Bicycle facilities				
Bike Route RR02 (West Street) Design	160	850	-	-
Iron Cove Shared Path, Iron Cove to Ashfield	400	-	-	-
Lilyfield Road Cycleway	328	2,020	-	-
Marrickville Road (EAST) Design and Implementation	3,400	-	-	-
Town Centres				
Birchgrove Road & King Street Intersection	10	990	-	-
Caves Lane	300	-	-	-
Curtis Road Roundabout	1,350	-	-	-
Lackey Street Pedestrianisation	284	94	-	-
Main Street Revitalisation	5,828	-	-	-
Urban Amenity Improvement Program	1,370	-	-	-

Item 1

Attachment 2

2025/26 Budget high level variance analysis Vs 2024/25 adopted budget for 2025/26

Description	Amount \$'000	Comments
2024/25 Adopted Budget Deficit for 2025/26 Financial Year After Operating Grants	537	
Revenue Movements		
Rates	2,292	Rate Peg increased from 3.0% to 3.7% and expected increase in dwellings due to Housing Reform.
Domestic Waste Charges	2,149	Increase in CPI and increase in households utilising services
User Charges & Fees	3,393	Increase mainly from Restoration works, Aquatics fees and Early Learning Revenue
Interest	1,200	Higher return on investments from adopted budget.
Other Income	1,649	Increase in lease income from Sydney Gateway Site
Operating Grants	1,863	Mostly one off grants for strategic planning offset by expenditure.
Expenditure Movements		
Increase in Establishment	(2,382)	Inclusion of the Parramatta River Catchment Group from Canada Bay starting 1 July 2024. Transfer of agency costs to employee costs and correction of superannuation costs.
Depreciation	(4,038)	Increase in depreciation after completion of 2023/24 asset revaluations.
Resource Recovery Services	(1,560)	Increase in costs relating to mattress recycling costs and waste services.
Strategic Planning	(680)	Increase in costs offset by increase in Grants
Aquatics	(608)	Increase in maintenance of aquatic facilities.
Rozelle Parkland Maintenance	(563)	Maintenance and depreciation costs.
Tempe Leachate Treatment Plant Maintenance	(560)	Return of asset to Council for maintenance
Digital Experience Platform	(400)	Extension of platform for stage 2 per the Customer Experience Strategy adopted by Council.
Bad Debts	(327)	Increase in estimated bad debts written off due to infringements based off historical write offs.
Tourism Strategy	(200)	Realignment of budget to 2024/25 Financial Year.
Insurance	(177)	General Increase in Insurance based off tenders
Other	(647)	General CPI increases for contracts.
2025/26 Draft Budget	941	
Note -		
* Positive amounts reflect an increase in revenue and a decrease in operating expenditure.		
* Negative amounts reflect a reduction in revenue and an increase in operating expenditure.		

122

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Inner West Council
Service Statements
Budget information

Item 1

Attachment 2

1. Operating Budget – Aquatic Services

This service provides aquatics, health, fitness and recreation opportunities at Council's five aquatic centres and water play park.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	22,300	22,857	23,429	24,014
Interest Income	-	-	-	-
Other Income	484	496	508	521
Profit or (Loss) on Disposal	-	-	-	-
Total Income	22,783	23,353	23,937	24,535
Expenses from Continuing Operations				
Employee Costs	15,795	16,219	16,632	17,045
Borrowing Costs	675	635	593	550
Materials & Services	5,704	5,786	5,871	5,960
Other Expenses	35	35	35	35
Depreciation & Amortisation	2,569	2,620	2,673	2,726
Total Expense	24,779	25,294	25,804	26,317
Total Surplus/(Deficit) before Funding	(1,995)	(1,942)	(1,868)	(1,782)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(1,995)	(1,942)	(1,868)	(1,782)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(3,732)	(3,905)	(4,046)	(4,160)
Funding from/(to) Restricted Funds	335	-	-	-
Funding from/(to) General Funds	5,393	5,847	5,914	5,941
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

124

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

2. Operating Budget – Building Certification

This service is responsible for assessing and certifying building work to ensure it is of a high standard and meets all requirements.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	1,139	1,167	1,197	1,227
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	1,139	1,167	1,197	1,227
Expenses from Continuing Operations				
Employee Costs	1,100	1,123	1,152	1,180
Borrowing Costs	-	-	-	-
Materials & Services	2	2	2	2
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	1,102	1,125	1,154	1,182
Total Surplus/(Deficit) before Funding	37	43	43	44
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	37	43	43	44
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	-	-	-	-
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(37)	(43)	(43)	(44)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

3. Operating Budget – Capital Works

This service is responsible for the delivery of sustainable infrastructure and overseeing the design and delivery of capital projects and the upgrade of Council's assets.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	100	100	100	100
Profit or (Loss) on Disposal	-	-	-	-
Total Income	100	100	100	100
Expenses from Continuing Operations				
Employee Costs	768	764	788	807
Borrowing Costs	-	-	-	-
Materials & Services	2,809	2,893	2,980	3,067
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	3,577	3,657	3,768	3,874
Total Surplus/(Deficit) before Funding	(3,477)	(3,557)	(3,668)	(3,774)
Operating Grants & Contributions				
Operating Grants	2,472	2,472	2,472	2,472
Total Surplus/(Deficit) after Operating Grants	(1,005)	(1,085)	(1,196)	(1,302)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	15,974	47,049	5,189	5,507
Overhead Allocation	(1,830)	(1,913)	(1,979)	(2,033)
Funding from/(to) Restricted Funds	32,264	44,952	20,908	20,404
Funding from/(to) General Funds	(45,402)	(89,003)	(22,921)	(22,576)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

126

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

4. Operating Budget – Civil Maintenance

This service maintains urban centres, roads, footpaths, street furniture and infrastructure, manages restorations including infrastructure audits and asset renewals.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	1,651	1,651	1,651	1,651
User Charges & Fees	4,300	4,388	4,477	4,569
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	5,951	6,039	6,128	6,220
Expenses from Continuing Operations				
Employee Costs	4,905	4,996	5,128	5,256
Borrowing Costs	-	-	-	-
Materials & Services	4,894	4,912	4,930	4,949
Other Expenses	-	-	-	-
Depreciation & Amortisation	16,857	17,194	17,538	17,889
Total Expense	26,656	27,103	27,597	28,095
Total Surplus/(Deficit) before Funding	(20,705)	(21,064)	(21,469)	(21,875)
Operating Grants & Contributions				
Operating Grants	954	954	954	954
Total Surplus/(Deficit) after Operating Grants	(19,751)	(20,110)	(20,515)	(20,921)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(3,128)	(3,263)	(3,370)	(3,459)
Funding from/(to) Restricted Funds	(1,651)	(1,651)	(1,651)	(1,651)
Funding from/(to) General Funds	24,530	25,024	25,536	26,031
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

5. Operating Budget – Community Centres

This service provides staffed Council owned community centres with inclusive programming. Council also funds, supports and collaborates with non-government organisations (NGOs) to deliver community centres in Council-owned premises.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	55	56	58	59
Interest Income	-	-	-	-
Other Income	8	8	8	8
Profit or (Loss) on Disposal	-	-	-	-
Total Income	63	64	66	67
Expenses from Continuing Operations				
Employee Costs	-	(1)	(1)	(1)
Borrowing Costs	-	-	-	-
Materials & Services	21	21	21	22
Other Expenses	-	-	-	-
Depreciation & Amortisation	180	183	187	191
Total Expense	200	203	207	211
Total Surplus/(Deficit) before Funding	(138)	(139)	(142)	(144)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(138)	(139)	(142)	(144)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	-	-	-	-
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	138	139	142	144
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

128

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

6. Operating Budget – Community Venues

This service facilitates the public use of Council's venues including halls, outdoor spaces and meeting rooms.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	444	455	466	478
Interest Income	-	-	-	-
Other Income	11	11	11	11
Profit or (Loss) on Disposal	-	-	-	-
Total Income	454	466	477	489
Expenses from Continuing Operations				
Employee Costs	401	407	417	428
Borrowing Costs	-	-	-	-
Materials & Services	1,222	1,226	1,230	1,234
Other Expenses	-	-	-	-
Depreciation & Amortisation	1,022	1,042	1,063	1,084
Total Expense	2,645	2,674	2,710	2,746
Total Surplus/(Deficit) before Funding	(2,191)	(2,209)	(2,233)	(2,257)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(2,191)	(2,209)	(2,233)	(2,257)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	-	-	-	-
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	2,191	2,209	2,233	2,257
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

7. Operating Budget – Community Wellbeing

This service supports social capital and community resilience through partnering with local community organisations, residents and government agencies to identify areas of need and provide community development and frontline services..

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	39	40	41	42
Interest Income	-	-	-	-
Other Income	60	60	60	60
Profit or (Loss) on Disposal	-	-	-	-
Total Income	99	100	101	102
Expenses from Continuing Operations				
Employee Costs	2,652	2,699	2,769	2,838
Borrowing Costs	-	-	-	-
Materials & Services	766	767	767	767
Other Expenses	30	30	30	30
Depreciation & Amortisation	54	55	56	57
Total Expense	3,501	3,550	3,622	3,692
Total Surplus/(Deficit) before Funding	(3,403)	(3,451)	(3,521)	(3,590)
Operating Grants & Contributions				
Operating Grants	166	166	166	166
Total Surplus/(Deficit) after Operating Grants	(3,237)	(3,285)	(3,355)	(3,424)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(546)	(569)	(588)	(604)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	3,783	3,854	3,943	4,028
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

130

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

8. Operating Budget – Corporate Strategy & Engagement

This service delivers inclusive consultation and engagement, oversees Council's Integrated Planning and Reporting functions under the Local Government Act and seeks external funding opportunities for Council initiatives.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	-	-	-	-
Expenses from Continuing Operations				
Employee Costs	1,284	1,310	1,344	1,378
Borrowing Costs	-	-	-	-
Materials & Services	366	278	368	328
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	1,650	1,588	1,713	1,706
Total Surplus/(Deficit) before Funding	(1,650)	(1,588)	(1,713)	(1,706)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(1,650)	(1,588)	(1,713)	(1,706)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	1,542	1,480	1,600	1,621
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	108	108	112	85
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

9. Operating Budget – Corporate Support Services

Corporate Support Services include the revenues received by Council for rates and costs associated with rates revenue such as bank fees and printing. Expenditure also includes cross-Council costs that are not specific to one service and costs of the executive team. All costs are charged to service units as overheads.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	145,943	149,565	153,778	158,096
User Charges & Fees	-	-	-	-
Interest Income	9,818	7,864	6,661	6,446
Other Income	1,150	1,154	1,158	1,162
Profit or (Loss) on Disposal	(1,420)	(1,420)	(1,420)	(1,420)
Total Income	155,491	157,163	160,177	164,284
Expenses from Continuing Operations				
Employee Costs	(4,468)	(4,565)	(4,651)	(4,740)
Borrowing Costs	-	-	-	-
Materials & Services	11,116	11,706	11,656	11,891
Other Expenses	5,442	5,622	5,776	5,933
Depreciation & Amortisation	2,156	2,199	2,242	2,286
Total Expense	14,246	14,962	15,023	15,370
Total Surplus/(Deficit) before Funding	141,245	142,201	145,154	148,914
Operating Grants & Contributions				
Operating Grants	4,980	4,980	4,980	4,980
Total Surplus/(Deficit) after Operating Grants	146,225	147,181	150,134	153,894
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	2,544	4,254	5,061	4,435
Funding from/(to) Restricted Funds	(71,418)	(71,799)	(72,418)	(72,882)
Funding from/(to) General Funds	(77,351)	(79,637)	(82,777)	(85,447)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

132

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

10. Operating Budget – Customer Service

This service has responsibility for the centralised Customer Service function and delivers services to the community through a mobile customer service, front counter, contact centre and online channels.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	-	-	-	-
Expenses from Continuing Operations				
Employee Costs	4,447	4,530	4,650	4,766
Borrowing Costs	-	-	-	-
Materials & Services	322	305	305	322
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	4,769	4,835	4,955	5,089
Total Surplus/(Deficit) before Funding	(4,769)	(4,835)	(4,955)	(5,089)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(4,769)	(4,835)	(4,955)	(5,089)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	4,633	4,697	4,816	4,948
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	136	137	139	140
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

11. Operating Budget – Development Assessment

The service delivers Council's statutory responsibilities under the Environment Planning and Assessment Act to effectively manage change within the built and physical environment.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	4,314	4,422	4,533	4,646
Interest Income	-	-	-	-
Other Income	42	42	42	42
Profit or (Loss) on Disposal	-	-	-	-
Total Income	4,356	4,464	4,575	4,688
Expenses from Continuing Operations				
Employee Costs	8,093	8,260	8,474	8,686
Borrowing Costs	-	-	-	-
Materials & Services	562	562	562	562
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	8,655	8,823	9,036	9,248
Total Surplus/(Deficit) before Funding	(4,299)	(4,358)	(4,462)	(4,560)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(4,299)	(4,358)	(4,462)	(4,560)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(209)	(215)	(220)	(224)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	4,508	4,574	4,681	4,784
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

134

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

12. Operating Budget – Early Learning

This service provides 17 early education and care services to over 1,600 children aged from birth to 12 years. Council's education and care services meet or exceed the National Quality Framework.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	20,585	21,100	21,627	22,168
Interest Income	-	-	-	-
Other Income	6	7	7	7
Profit or (Loss) on Disposal	-	-	-	-
Total Income	20,591	21,106	21,634	22,175
Expenses from Continuing Operations				
Employee Costs	19,982	20,315	20,846	21,362
Borrowing Costs	-	-	-	-
Materials & Services	2,293	2,297	2,301	2,305
Other Expenses	-	-	-	-
Depreciation & Amortisation	686	699	713	728
Total Expense	22,961	23,312	23,860	24,394
Total Surplus/(Deficit) before Funding	(2,370)	(2,205)	(2,226)	(2,219)
Operating Grants & Contributions				
Operating Grants	902	902	902	902
Total Surplus/(Deficit) after Operating Grants	(1,467)	(1,303)	(1,323)	(1,317)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(9,080)	(9,506)	(9,853)	(10,130)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	10,548	10,809	11,177	11,447
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

13. Operating Budget – Economic Development

This service supports economic sustainability through strengthening business development.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	-	-	-	-
Expenses from Continuing Operations				
Employee Costs	473	483	495	508
Borrowing Costs	-	-	-	-
Materials & Services	905	705	705	705
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	1,378	1,187	1,200	1,212
Total Surplus/(Deficit) before Funding	(1,378)	(1,187)	(1,200)	(1,212)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(1,378)	(1,187)	(1,200)	(1,212)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	-	-	-	-
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	1,378	1,187	1,200	1,212
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

136

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

14. Operating Budget – Engineering Services

This service is responsible for the strategic management of Council's infrastructure assets as well as overseeing the engineering aspects of development.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	4,029	4,129	4,233	4,338
Interest Income	-	-	-	-
Other Income	1,288	1,320	1,353	1,387
Profit or (Loss) on Disposal	-	-	-	-
Total Income	5,317	5,450	5,586	5,725
Expenses from Continuing Operations				
Employee Costs	3,826	3,902	4,004	4,104
Borrowing Costs	-	-	-	-
Materials & Services	2,712	2,545	2,092	2,540
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	6,538	6,447	6,096	6,644
Total Surplus/(Deficit) before Funding	(1,221)	(997)	(511)	(919)
Operating Grants & Contributions				
Operating Grants	105	105	58	58
Total Surplus/(Deficit) after Operating Grants	(1,117)	(893)	(453)	(861)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(1,739)	(1,818)	(1,881)	(1,918)
Funding from/(to) Restricted Funds	20	-	-	-
Funding from/(to) General Funds	2,836	2,710	2,334	2,779
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

15. Operating Budget – Environmental Health & Building Regulation

This service manages the urban environment of the Inner West through education and regulatory tools, to protect life, property, amenities and the environment (natural, built and cultural).

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	1,268	1,300	1,333	1,366
Interest Income	-	-	-	-
Other Income	557	557	557	557
Profit or (Loss) on Disposal	-	-	-	-
Total Income	1,825	1,857	1,890	1,923
Expenses from Continuing Operations				
Employee Costs	4,963	5,065	5,196	5,324
Borrowing Costs	-	-	-	-
Materials & Services	72	72	72	72
Other Expenses	371	371	371	371
Depreciation & Amortisation	-	-	-	-
Total Expense	5,406	5,508	5,638	5,767
Total Surplus/(Deficit) before Funding	(3,581)	(3,651)	(3,749)	(3,844)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(3,581)	(3,651)	(3,749)	(3,844)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(2,139)	(2,235)	(2,313)	(2,377)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	5,720	5,886	6,062	6,221
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

138

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

16. Operating Budget – Events

This service delivers Council's annual calendar of free community events and partners with community organisations and local businesses to deliver their own events and programs.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	51	52	53	55
Interest Income	-	-	-	-
Other Income	19	19	19	19
Profit or (Loss) on Disposal	-	-	-	-
Total Income	70	71	72	74
Expenses from Continuing Operations				
Employee Costs	1,224	1,252	1,284	1,316
Borrowing Costs	-	-	-	-
Materials & Services	1,288	1,288	1,288	1,288
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	2,512	2,540	2,572	2,604
Total Surplus/(Deficit) before Funding	(2,442)	(2,469)	(2,499)	(2,530)
Operating Grants & Contributions				
Operating Grants	10	10	10	10
Total Surplus/(Deficit) after Operating Grants	(2,432)	(2,459)	(2,489)	(2,520)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(711)	(741)	(765)	(786)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	3,144	3,199	3,255	3,306
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

17. Operating Budget – Facilities Management

This service manages Council owned properties and facilities to maximise benefit to the community while maintaining all Council's properties and facilities to maximise the benefit to Council and the community. They are also responsible for provision of trade services.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	-	-	-	-
Expenses from Continuing Operations				
Employee Costs	2,543	2,593	2,661	2,727
Borrowing Costs	-	-	-	-
Materials & Services	5,769	5,809	5,851	5,894
Other Expenses	-	-	-	-
Depreciation & Amortisation	2,650	2,703	2,757	2,812
Total Expense	10,963	11,106	11,269	11,433
Total Surplus/(Deficit) before Funding	(10,963)	(11,106)	(11,269)	(11,433)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(10,963)	(11,106)	(11,269)	(11,433)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	9,287	9,365	9,491	9,626
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	1,676	1,740	1,777	1,807
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

140

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

18. Operating Budget – Finance

This service is responsible for managing Council's financial position and financial commitments in accordance with the Local Government Act 1993, Local Government (General) Regulation 2005, the Local Government Code of Accounting Practice and Financial Reporting and the Australian Accounting Standards.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	400	400	400	400
Interest Income	-	-	-	-
Other Income	350	350	350	350
Profit or (Loss) on Disposal	-	-	-	-
Total Income	750	750	750	750
Expenses from Continuing Operations				
Employee Costs	4,907	5,007	5,137	5,265
Borrowing Costs	-	-	-	-
Materials & Services	727	727	727	727
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	5,634	5,734	5,864	5,992
Total Surplus/(Deficit) before Funding	(4,884)	(4,984)	(5,114)	(5,242)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(4,884)	(4,984)	(5,114)	(5,242)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	4,983	5,082	5,213	5,341
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(99)	(99)	(98)	(98)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

19. Operating Budget – Fleet

This service manages and administers Council's fleet and plant asset management program ensuring efficient and effective mechanical repairs and maintenance for Council motor vehicles, plant and equipment.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	647	662	677	693
Profit or (Loss) on Disposal	500	2,034	1,520	1,580
Total Income	1,147	2,696	2,197	2,274
Expenses from Continuing Operations				
Employee Costs	2,484	2,538	2,603	2,668
Borrowing Costs	-	-	-	-
Materials & Services	3,873	3,905	3,938	3,969
Other Expenses	-	-	-	-
Depreciation & Amortisation	2,859	2,917	2,975	3,034
Total Expense	9,216	9,359	9,516	9,671
Total Surplus/(Deficit) before Funding	(8,070)	(6,663)	(7,318)	(7,397)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(8,070)	(6,663)	(7,318)	(7,397)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	7,521	7,723	7,866	7,957
Funding from/(to) Restricted Funds	(7,116)	(6,402)	(6,731)	(6,785)
Funding from/(to) General Funds	7,664	5,342	6,184	6,225
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

142

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

20. Operating Budget – Governance & Risk

This service is responsible for providing support to Councillors and the Mayor, ensuring local government elections are conducted in accordance with legislative requirements, ensuring staff have access to policy advice and training on governance matters and maintaining Governance Registers. They manage Council's insurance matters and ensure Council's Policy Register is up to date while promoting ethical conduct throughout the organisation.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	8	8	8	9
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	8	8	8	9
Expenses from Continuing Operations				
Employee Costs	3,631	3,709	3,802	3,895
Borrowing Costs	-	-	-	-
Materials & Services	4,768	4,870	4,975	6,485
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	8,399	8,579	8,777	10,379
Total Surplus/(Deficit) before Funding	(8,391)	(8,571)	(8,768)	(10,371)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(8,391)	(8,571)	(8,768)	(10,371)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	7,559	7,700	7,858	9,186
Funding from/(to) Restricted Funds	-	-	-	(965)
Funding from/(to) General Funds	832	871	911	2,150
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

21. Operating Budget – ICT

This service is responsible for managing and delivering a 'fit for purpose' Information and Communication Technology environment for internal and external customers that is current, secure, and reliable to both the primary service centres and remote facilities. They manage reporting, access and secure storage of Council's digital information and data assets, including spatial data as well as maintaining and improving Council's core line of business applications and user productivity applications.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	5	5	5	5
Profit or (Loss) on Disposal	-	-	-	-
Total Income	5	5	5	5
Expenses from Continuing Operations				
Employee Costs	5,643	5,760	5,909	6,057
Borrowing Costs	-	-	-	-
Materials & Services	141	141	141	141
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	5,784	5,901	6,050	6,198
Total Surplus/(Deficit) before Funding	(5,779)	(5,896)	(6,045)	(6,193)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(5,779)	(5,896)	(6,045)	(6,193)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	5,317	5,420	5,556	5,691
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	463	476	489	502
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

144

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

22. Operating Budget – Legal Services

This service is responsible for reducing legal and governance risk and facilitating sound legal decisions. It develops and delivers legal knowledge training and represents Council's interest in courts.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	1	1	1	1
Interest Income	-	-	-	-
Other Income	250	250	250	250
Profit or (Loss) on Disposal	-	-	-	-
Total Income	251	251	251	251
Expenses from Continuing Operations				
Employee Costs	1,416	1,444	1,481	1,518
Borrowing Costs	-	-	-	-
Materials & Services	1,043	1,043	1,043	1,043
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	2,459	2,487	2,524	2,561
Total Surplus/(Deficit) before Funding	(2,208)	(2,236)	(2,273)	(2,310)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(2,208)	(2,236)	(2,273)	(2,310)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	2,225	2,254	2,292	2,331
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(17)	(18)	(19)	(21)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

23. Operating Budget – Libraries and History

This service provides eight libraries across the Inner West where the community can access free information, technology, programs, collections and spaces to encourage lifelong learning.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	51	53	54	55
Interest Income	-	-	-	-
Other Income	8	8	9	9
Profit or (Loss) on Disposal	-	-	-	-
Total Income	60	61	63	64
Expenses from Continuing Operations				
Employee Costs	8,321	8,468	8,690	8,907
Borrowing Costs	-	-	-	-
Materials & Services	3,689	3,698	3,707	3,717
Other Expenses	25	25	25	25
Depreciation & Amortisation	1,252	1,277	1,303	1,329
Total Expense	13,287	13,468	13,725	13,978
Total Surplus/(Deficit) before Funding	(13,228)	(13,407)	(13,662)	(13,914)
Operating Grants & Contributions				
Operating Grants	579	579	579	579
Total Surplus/(Deficit) after Operating Grants	(12,649)	(12,828)	(13,083)	(13,335)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(3,462)	(3,622)	(3,752)	(3,857)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	16,111	16,450	16,836	17,192
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

146

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

24. Operating Budget – Living Arts

This service is responsible for promoting the Inner West as a leading destination for creativity and community participation in cultural life, as well as building new content, audiences and professional opportunities for artists.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	1	1	1	1
Profit or (Loss) on Disposal	-	-	-	-
Total Income	1	1	1	1
Expenses from Continuing Operations				
Employee Costs	897	915	938	962
Borrowing Costs	-	-	-	-
Materials & Services	846	846	846	846
Other Expenses	31	31	31	31
Depreciation & Amortisation	28	28	29	29
Total Expense	1,802	1,820	1,845	1,869
Total Surplus/(Deficit) before Funding	(1,801)	(1,820)	(1,844)	(1,868)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(1,801)	(1,820)	(1,844)	(1,868)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(471)	(492)	(509)	(523)
Funding from/(to) Restricted Funds	71	-	-	-
Funding from/(to) General Funds	2,202	2,312	2,354	2,392
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

25. Operating Budget – Parking & Ranger Services

This service is responsible for enforcing compliance such as parking management, animal welfare, ranger services, private tree management and overall regulatory services.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	290	297	305	312
Interest Income	-	-	-	-
Other Income	16,603	16,603	16,603	16,603
Profit or (Loss) on Disposal	-	-	-	-
Total Income	16,893	16,900	16,908	16,915
Expenses from Continuing Operations				
Employee Costs	7,986	8,145	8,357	8,564
Borrowing Costs	-	-	-	-
Materials & Services	2,665	2,665	2,675	2,665
Other Expenses	1,455	1,455	1,455	1,455
Depreciation & Amortisation	-	-	-	-
Total Expense	12,106	12,265	12,487	12,684
Total Surplus/(Deficit) before Funding	4,787	4,636	4,421	4,231
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	4,787	4,636	4,421	4,231
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(3,674)	(3,836)	(3,966)	(4,058)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(1,113)	(800)	(455)	(173)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

148

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

26. Operating Budget – Parks and Streetscapes Operations

This service delivers the planning, maintenance and renovation of open spaces, streetscapes, parks, reserves, gardens and sports grounds.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	-	-	-	-
Expenses from Continuing Operations				
Employee Costs	15,325	15,611	16,022	16,422
Borrowing Costs	-	-	-	-
Materials & Services	3,365	3,894	3,953	4,013
Other Expenses	-	-	-	-
Depreciation & Amortisation	5,857	5,974	6,093	6,215
Total Expense	24,547	25,479	26,068	26,650
Total Surplus/(Deficit) before Funding	(24,547)	(25,479)	(26,068)	(26,650)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(24,547)	(25,479)	(26,068)	(26,650)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(9,688)	(10,102)	(10,430)	(10,703)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	34,235	35,581	36,498	37,353
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

27. Operating Budget – Parks Planning and Recreation

This service plans for the provision, development and management of open space within Inner West, encourages an active and healthy community, and maintains a strong relationship with local schools, community sporting and culturally diverse groups, and state-level sporting associations.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	1,005	1,030	1,056	1,083
Interest Income	-	-	-	-
Other Income	30	30	30	30
Profit or (Loss) on Disposal	-	-	-	-
Total Income	1,035	1,061	1,086	1,113
Expenses from Continuing Operations				
Employee Costs	1,036	1,057	1,084	1,111
Borrowing Costs	-	-	-	-
Materials & Services	375	378	381	385
Other Expenses	-	-	-	-
Depreciation & Amortisation	617	629	642	655
Total Expense	2,028	2,064	2,107	2,151
Total Surplus/(Deficit) before Funding	(993)	(1,004)	(1,021)	(1,038)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(993)	(1,004)	(1,021)	(1,038)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(69)	(71)	(72)	(74)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	1,061	1,074	1,093	1,111
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

150

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

28. Operating Budget – People & Culture

This service manages the lifecycle of employees including recruitment, professional development and performance management. It includes an agile, diverse, modern workforce to meet the resourcing needs of Council, facilitates sound industrial and consultative processes for industrial relations and employee relations. It enables a positive and safe workplace culture through effective leadership, systems and processes.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	130	130	130	130
Profit or (Loss) on Disposal	-	-	-	-
Total Income	130	130	130	130
Expenses from Continuing Operations				
Employee Costs	4,205	4,271	4,354	4,438
Borrowing Costs	-	-	-	-
Materials & Services	1,096	1,056	1,096	1,056
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	5,301	5,327	5,450	5,493
Total Surplus/(Deficit) before Funding	(5,171)	(5,197)	(5,320)	(5,363)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(5,171)	(5,197)	(5,320)	(5,363)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	4,903	4,923	5,041	5,080
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	268	274	279	284
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

29. Operating Budget – Procurement

This service is responsible for overseeing and optimising buying goods, services and works to ensure council obtains best value for money. This includes applying probity standards and governance processes to procurement functions and ensuring legislative compliance.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	5	5	5	5
Profit or (Loss) on Disposal	-	-	-	-
Total Income	5	5	5	5
Expenses from Continuing Operations				
Employee Costs	1,208	1,233	1,265	1,297
Borrowing Costs	-	-	-	-
Materials & Services	99	99	99	99
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	1,307	1,332	1,364	1,396
Total Surplus/(Deficit) before Funding	(1,302)	(1,327)	(1,359)	(1,391)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(1,302)	(1,327)	(1,359)	(1,391)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	1,120	1,140	1,168	1,196
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	183	187	191	195
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

152

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

30. Operating Budget – Properties & Strategic Investments

This service provides fit for purpose assets for the community through both Council and privately-operated facilities. The service also manages existing and new lease and licence agreements across the portfolio, recommending best practice strategic property investments for Council's building assets.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	732	750	769	788
Interest Income	-	-	-	-
Other Income	9,410	9,465	9,159	8,129
Profit or (Loss) on Disposal	-	-	-	-
Total Income	10,142	10,215	9,928	8,917
Expenses from Continuing Operations				
Employee Costs	1,459	1,488	1,526	1,565
Borrowing Costs	-	-	-	-
Materials & Services	3,492	3,514	3,492	3,515
Other Expenses	-	-	-	-
Depreciation & Amortisation	3,321	3,387	3,455	3,524
Total Expense	8,272	8,389	8,473	8,604
Total Surplus/(Deficit) before Funding	1,870	1,826	1,455	313
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	1,870	1,826	1,455	313
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(223)	(239)	(212)	(171)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(1,647)	(1,587)	(1,243)	(142)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

31. Operating Budget – Resource Recovery Operations

This service is responsible for the delivery of resource recovery and waste services including managing the delivery of Council's waste collection services, either directly or via contractors, including, garbage, food organics, recycling, garden organics, clean up services and hazardous items. It manages the weekend transfer station and community recycling facilities.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	45,194	47,439	49,801	52,024
User Charges & Fees	748	769	791	813
Interest Income	-	-	-	-
Other Income	66	67	69	71
Profit or (Loss) on Disposal	-	-	-	-
Total Income	46,007	48,275	50,661	52,907
Expenses from Continuing Operations				
Employee Costs	12,504	12,758	13,085	13,406
Borrowing Costs	-	-	-	-
Materials & Services	22,299	22,839	23,508	24,198
Other Expenses	5,269	5,427	5,590	5,758
Depreciation & Amortisation	-	-	-	-
Total Expense	40,071	41,023	42,183	43,362
Total Surplus/(Deficit) before Funding	5,936	7,252	8,477	9,545
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	5,936	7,252	8,477	9,545
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(6,805)	(7,089)	(7,313)	(7,486)
Funding from/(to) Restricted Funds	(1,016)	(2,092)	(3,144)	(4,090)
Funding from/(to) General Funds	1,884	1,929	1,980	2,031
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

154

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

32. Operating Budget – Resource Recovery Planning

This service empowers the community to work towards a zero-waste community through services, education and support while providing the tools to build knowledge, improve skills, change attitudes and behaviour towards sustainable resource recovery. They are responsible for developing strategy, policy, major projects, bin roll outs, managing service changes, advocacy and lobbying.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	-	-	-	-
Expenses from Continuing Operations				
Employee Costs	1,607	1,642	1,686	1,728
Borrowing Costs	-	-	-	-
Materials & Services	1,697	654	479	629
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	3,304	2,296	2,165	2,357
Total Surplus/(Deficit) before Funding	(3,304)	(2,296)	(2,165)	(2,357)
Operating Grants & Contributions				
Operating Grants	100	100	20	20
Total Surplus/(Deficit) after Operating Grants	(3,204)	(2,196)	(2,145)	(2,337)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(619)	(648)	(671)	(690)
Funding from/(to) Restricted Funds	3,824	2,844	2,816	3,026
Funding from/(to) General Funds	(0)	0	-	-
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

33. Operating Budget – Service Transformation

This service supports operational excellence and improvement across the entire organisation to ensure effective and efficient delivery of Inner West Council's purpose

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	-	-	-	-
Expenses from Continuing Operations				
Employee Costs	2,243	2,291	2,350	2,409
Borrowing Costs	-	-	-	-
Materials & Services	795	970	950	977
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	3,037	3,261	3,301	3,386
Total Surplus/(Deficit) before Funding	(3,037)	(3,261)	(3,301)	(3,386)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(3,037)	(3,261)	(3,301)	(3,386)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	2,068	2,108	2,115	2,165
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	969	1,152	1,186	1,221
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

156

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

34. Operating Budget – Social and Cultural Planning

This service develops social and cultural policies and strategies and coordinates delivery of the Disability Inclusion Action Plan and Reconciliation Action Plan across Council. The service protects and promotes local Aboriginal cultural heritage and history and provides social and cultural advice across Council. It also manages the annual grants program.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	-	-	-	-
Expenses from Continuing Operations				
Employee Costs	896	914	938	961
Borrowing Costs	-	-	-	-
Materials & Services	212	219	219	219
Other Expenses	536	536	536	536
Depreciation & Amortisation	-	-	-	-
Total Expense	1,644	1,669	1,692	1,716
Total Surplus/(Deficit) before Funding	(1,644)	(1,669)	(1,692)	(1,716)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(1,644)	(1,669)	(1,692)	(1,716)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(471)	(492)	(509)	(523)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	2,115	2,161	2,202	2,239
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

35. Operating Budget – Strategic & Corporate Communications

This service protects and builds Council's reputation, informs communities and promotes Council activities, services, policies, and plans. It is responsible for media, publications, digital content brand framework, marketing and the in-house print room.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	-	-	-	-
Expenses from Continuing Operations				
Employee Costs	1,729	1,765	1,811	1,856
Borrowing Costs	3	3	3	3
Materials & Services	607	607	607	607
Other Expenses	-	-	-	-
Depreciation & Amortisation	24	24	24	24
Total Expense	2,363	2,399	2,445	2,490
Total Surplus/(Deficit) before Funding	(2,363)	(2,399)	(2,445)	(2,490)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(2,363)	(2,399)	(2,445)	(2,490)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	2,301	2,334	2,379	2,423
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	63	64	66	67
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

158

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

36. Operating Budget – Strategic Planning

This service plans for the location and design of development in the Inner West. It guides the delivery of local infrastructure and provides advocacy and advice to the State Government on large infrastructure projects in the Inner West.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	880	888	896	905
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	880	888	896	905
Expenses from Continuing Operations				
Employee Costs	4,086	4,171	4,279	4,386
Borrowing Costs	-	-	-	-
Materials & Services	2,434	2,604	2,764	2,564
Other Expenses	343	353	364	374
Depreciation & Amortisation	-	-	-	-
Total Expense	6,863	7,128	7,407	7,324
Total Surplus/(Deficit) before Funding	(5,984)	(6,240)	(6,510)	(6,419)
Operating Grants & Contributions				
Operating Grants	785	-	-	-
Total Surplus/(Deficit) after Operating Grants	(5,199)	(6,240)	(6,510)	(6,419)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	15,000	15,000	15,000	15,000
Overhead Allocation	(4,074)	(4,263)	(4,417)	(4,541)
Funding from/(to) Restricted Funds	(14,676)	(14,666)	(14,656)	(14,646)
Funding from/(to) General Funds	8,949	10,169	10,583	10,606
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

37. Operating Budget – Traffic & Transport Planning

This service is responsible for undertaking strategic traffic and transport planning, managing traffic and parking and delivering the Road Safety Program.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	3,966	3,995	4,165	4,199
Interest Income	-	-	-	-
Other Income	1	1	1	1
Profit or (Loss) on Disposal	-	-	-	-
Total Income	3,967	3,996	4,166	4,200
Expenses from Continuing Operations				
Employee Costs	2,686	2,740	2,812	2,882
Borrowing Costs	-	-	-	-
Materials & Services	1,123	1,123	1,123	1,123
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	3,808	3,863	3,935	4,005
Total Surplus/(Deficit) before Funding	158	133	231	195
Operating Grants & Contributions				
Operating Grants	62	62	62	62
Total Surplus/(Deficit) after Operating Grants	221	195	293	257
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(1,098)	(1,147)	(1,187)	(1,220)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	877	952	894	963
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

160

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

38. Operating Budget – Urban Ecology

This service protects, enhances and manages natural areas, habitat, foreshores, biodiversity, water and soils across the Inner West. It delivers projects and operational maintenance programs and implements Council's ecology policies.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	14	14	14	14
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	14	14	14	14
Expenses from Continuing Operations				
Employee Costs	1,635	1,667	1,709	1,752
Borrowing Costs	-	-	-	-
Materials & Services	1,322	1,323	1,323	1,323
Other Expenses	17	17	17	17
Depreciation & Amortisation	7	7	7	8
Total Expense	2,981	3,014	3,057	3,099
Total Surplus/(Deficit) before Funding	(2,967)	(3,000)	(3,043)	(3,085)
Operating Grants & Contributions				
Operating Grants	751	334	50	48
Total Surplus/(Deficit) after Operating Grants	(2,216)	(2,665)	(2,992)	(3,037)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	581	-	-	-
Overhead Allocation	(25)	(13)	(13)	(13)
Funding from/(to) Restricted Funds	163	163	163	163
Funding from/(to) General Funds	1,498	2,515	2,842	2,887
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2

39. Operating Budget – Urban Forest

This service protects, enhances and manages the urban forest comprising public and private trees.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	26	26	27	28
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	26	26	27	28
Expenses from Continuing Operations				
Employee Costs	1,124	1,143	1,173	1,202
Borrowing Costs	-	-	-	-
Materials & Services	3,675	3,729	3,775	3,822
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	4,799	4,873	4,949	5,025
Total Surplus/(Deficit) before Funding	(4,774)	(4,846)	(4,921)	(4,997)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(4,774)	(4,846)	(4,921)	(4,997)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(749)	(781)	(808)	(830)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	5,523	5,628	5,729	5,827
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

162

Delivery Program 2025–2029 (year 1) and Operational Plan and Budget 2025–26

Item 1

40. Operating Budget – Urban Sustainability

This service develops and implements climate change strategy, policy and projects, provides internal environmental sustainability advice and support to Council's service units. It supports the community through sustainability partnerships, projects and capacity building.

	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	-	-	-	-
Expenses from Continuing Operations				
Employee Costs	1,733	1,768	1,814	1,859
Borrowing Costs	-	-	-	-
Materials & Services	434	404	404	404
Other Expenses	60	60	60	60
Depreciation & Amortisation	-	-	-	-
Total Expense	2,227	2,233	2,278	2,324
Total Surplus/(Deficit) before Funding	(2,227)	(2,233)	(2,278)	(2,324)
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	(2,227)	(2,233)	(2,278)	(2,324)
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(1,458)	(1,523)	(1,577)	(1,621)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	3,685	3,756	3,855	3,945
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

Attachment 2



Item 1

Attachment 2

Contact us

innerwest.nsw.gov.au

Phone: 02 9392 5000 | Email: council@innerwest.nsw.gov.au

Facebook: /innerwestcouncil | Twitter: /IWCouncil | Instagram: @innerwestcouncil

Service centres:

Ashfield 260 Liverpool Road, Ashfield

Leichhardt 7-15 Wetherill Street, Leichhardt

Petersham 2-14 Fisher Street, Petersham

Voice Relay: 1300 555 727

TTY: 133 677

SMS Relay: 0423 677 767

Community Languages

Talk free with an interpreter call 131 450

Chinese Simplified	我们说普通话。如需免费传译服务，请致电131 450，然后请传译员致电02 9392 5000 接通 Inner West市政府。
Traditional Chinese	我們能說您的語言。如需免費傳譯服務，請致電131 450，然後請傳譯員致電02 9392 5000 接通 Inner West市政府。
Greek	Μιλάμε τη γλώσσα σας. Για να μιλήσετε δωρεάν σε διερμηνέα καλέστε το 131 450. Ζητήστε τους να καλέσουν το Δήμο Inner West Council στο 02 9392 5000.
Italian	Parliamo la vostra lingua. Per parlare gratuitamente con un interprete chiamate il numero 131 450. Chiedetegli di chiamare il Comune di Inner West al numero 02 9392 5000.
Vietnamese	Chúng tôi nói ngôn ngữ của quý vị. Muốn nói chuyện có thông dịch viên miễn phí, hãy gọi số 131 450. Yêu cầu họ gọi cho Hội đồng Thành phố Inner West qua số 02 9392 5000.

INNER WEST

Community Engagement Strategy 2025-29

This document contains Council's:

- Community Engagement Strategy (Local Government Act s402)
- Community Participation Plan (Environmental Planning and Assessment Act Part 2 Division 2.6 Section 2.23)

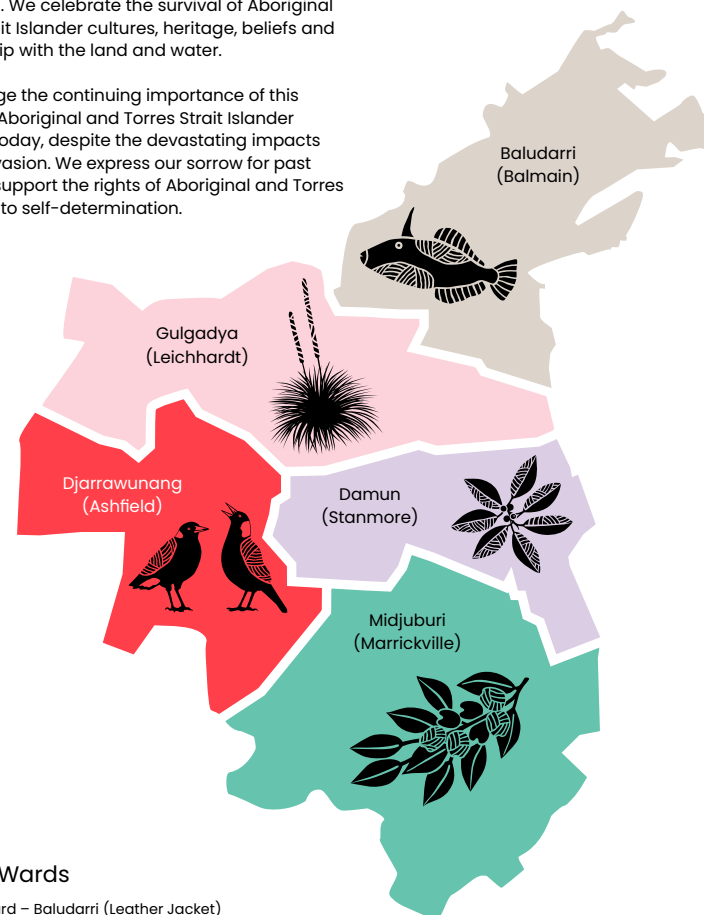


3

Acknowledgement of Country

Council acknowledges the Gadigal and Wangal peoples of the Eora Nation, who are the traditional custodians of the lands in which the Inner West Local Government Area is situated. We celebrate the survival of Aboriginal and Torres Strait Islander cultures, heritage, beliefs and their relationship with the land and water.

We acknowledge the continuing importance of this relationship to Aboriginal and Torres Strait Islander peoples living today, despite the devastating impacts of European invasion. We express our sorrow for past injustices and support the rights of Aboriginal and Torres Strait Islanders to self-determination.



Inner West Wards

- Balmain Ward – Baludarri (Leather Jacket)
- Leichhardt Ward – Gulgadya (Grass Tree)
- Ashfield Ward – Djarrawunang (Magpie)
- Stanmore Ward – Damun (Port Jackson Fig)
- Marrickville Ward – Midjuburi (Lillypilly)

Council Ward Artwork (above): Mumbulla Creative
Opposite page: Designer – Rhonda Sampson

4

Community Engagement Strategy 2025–29

About this strategy

This document contains Council's:

- Community Engagement Strategy (Local Government Act s402)
- Community Participation Plan (Environmental Planning and Assessment Act Part 2 Division 2.6 Section 2.23)

Alternative formats

This document contains important information about Council's community engagement.

If you would like information supplied in another language or format, please contact us Monday to Friday, 9am–4pm via these free community services.

Free interpreter via TIS National: 131 450

Voice Relay: 1300 555 727

TTY: 133 677

SMS Relay: 0423 677 767

You will need to provide our contact number: 02 9392 5000

Community languages

Talk free with an interpreter call 131 450

Chinese Simplified	我们说普通话。如需免费传译服务，请致电131 450，然后请传译员致电02 9392 5000 接通 Inner West市政府。
Traditional Chinese	我們能說您的語言。如需免費傳譯服務，請致電131 450，然後請傳譯員致電02 9392 5000 接通 Inner West市政府。
Greek	Μιλάμε τη γλώσσα σας. Για να μιλήσετε δωρεάν σε διερμηνέα καλέστε το 131 450. Ζητήστε τους να καλέσουν το Δήμο Inner West Council στο 02 9392 5000.
Italian	Parliamo la vostra lingua. Per parlare gratuitamente con un interprete chiamate il numero 131 450. Chiedetegli di chiamare il Comune di Inner West al numero 02 9392 5000.
Vietnamese	Chúng tôi nói ngôn ngữ của quý vị. Muốn nói chuyện có thông dịch viên miễn phí, hãy gọi số 131 450. Yêu cầu họ gọi cho Hội đồng Thành phố Inner West qua số 02 9392 5000.

Contact us

innerwest.nsw.gov.au

Phone: 02 9392 5000 | Email: council@innerwest.nsw.gov.au

Facebook: [/innerwestcouncil](#) | Twitter: [/IWCouncil](#) | Instagram: [@innerwestcouncil](#)

5

6

Community Engagement Strategy 2025-29

Our purpose and values

Our purpose and values drive the culture of the organisation and how we connect with the Inner West community. The Community Engagement Strategy is designed to align directly with our purpose and values

Our purpose

We are here to be of service to our local community and make the Inner West a great place to be.



Innovation

- We foster creativity and the open exchange of ideas
- We value and seek out new ways of doing things and explore opportunities
- We pursue excellence in everything we do
- We honour what we have while seeking to improve
- We adapt and change creatively
- We adapt our services for future generations

Our values



Integrity

- We are responsive, accountable and will follow through for each other and the community
- We are transparent and open about the reasons for our decisions and actions
- We create a safe and trusting environment by walking our talk
- We are fair and ethical in everything we do
- We do what we say we are going to do



Compassion

- We treat each other with care and keep each other safe
- We approach each other and our community with empathy and ask how we can help
- We acknowledge our differences and empower each other to succeed
- We care about each other and our community's concerns
- We nurture relationships and cultivate inclusiveness and unity
- We proactively listen to, respond to and support each other



Respect

- We treat everyone equitably and fairly
- We embrace diversity
- We acknowledge and value the needs of everyone
- We actively seek to listen and understand each other's point of view
- We value our environment and always consider our impact
- We value feedback from our community and will respond in a timely manner
- We actively engage with and deliver for our community



Collaboration

- We evolve by working together and learning from each other
- We grow by sharing our time and ideas
- We celebrate each other's achievements
- We work together to achieve our common purpose



7

"Community engagement is crucial to having a voice in local matters."

Participant at Deliberative Forum

8

Community Engagement Strategy 2025–29

Contents

Acknowledgement of Country	03
About this strategy	04
Alternative formats	04
Community languages	04
Contact us	04
Our vision	05
Our purpose and values	06



Section 1: Introduction

10

Why community engagement is important	11
Legislation	11
Local Democracy	12
Inner West community profile	14
Our unique neighbourhoods	16

Section 2: Community Engagement Strategy

18

Our strategic framework	19
How we developed the strategy	20
Principles of Engagement	22
Who we engage	24
• Stakeholders	24
How we engage	28
• Local Matters Forums	28
• Customer service stalls	28
• Satisfaction surveys	28
• Local Democracy Groups	29
• Deliberative engagement	31
• Our guide to project engagement	32
• Engagement process	33
• Engaging our diverse communities	36
• Council advocacy and partnerships on local issues	37
• Case studies	38
• Evaluation	46
Priorities 2025–29	48

Section 3: Community Participation Plan

50

Community participation in Planning and Assessment	51
• What is a public exhibition?	51
• Public exhibition periods	51
• Submissions	52
• Decision making	52
Notification process for planning proposals and development control plans	54
Notification process for development applications	55
• What applications are notified?	55
• What is not notified?	55
• Who is notified?	55
• How we notify	55
• Types of development and notification requirements	56
• Modifications, reviews and amendments	57
• Amended plans and information	57
• Building Certificates	57
Version control	58

10

Community Engagement Strategy 2025-29

1. Introduction



11

'I'm proud to be from the Inner West; it's a community that I love, and to be able to have my say is really valuable'

Participant at Deliberative Forum

Why community engagement is important

The community is at the heart of everything Council does. Council's commitment to engaging our community is embedded in our purpose, "We are here to be of service to our local community and make the Inner West a great place to be" and in our values of integrity, respect, collaboration, compassion and innovation.

Community engagement provides opportunities for the Inner West's broad and diverse community to participate in and influence Council's decision-making, direction and activities. Local knowledge, ideas and feedback from the community are essential to ensure Council's decisions and actions improve community wellbeing and long-term sustainability.

Community engagement is the basis for understanding decisions, sharing perspectives, improving outcomes and building trust between Council, the community, and other partners. It encourages open dialogue, ensures Council understands community needs and expectations, identifies critical issues and opportunities early and fosters local problem-solving.

Legislation

The key Acts that guide Council's community engagement are:

NSW Local Government Act: Councils prepare a Community Engagement Strategy to engage the local community when developing Council's plans, policies and programs, and in determining our activities. The Community Engagement Strategy is part of our strategic framework.

NSW Environmental Planning and Assessment Act: Councils also prepare a Community Participation Plan which sets out public exhibition and notification requirements for land-use planning matters such as development applications. See section 3 of this document.

Other legislation guides community engagement in specific circumstances.

83% of Inner West residents rate the ability to influence Council's decisions as important or very important*

*Community Satisfaction Survey 2024

12

Community Engagement Strategy 2025-29

13

Local Democracy

Councillors

Council is governed by 15 elected representatives, called councillors. Inner West has five wards, each represented by three councillors.

The Mayor and Councillors represent the interests of the residents and ratepayers of the Inner West. Their role is defined by the NSW Local Government Act.

They provide leadership and guidance to the community and encourage communication and engagement between Council and the community.

They ensure the organisation is strategically heading towards the direction set by the Community Strategic Plan, and determine Council's policies, services and budgets.

Every four years the community elects their councillors at local government elections. The councillors elect a Mayor as the leader and spokesperson for Council.

Council holds monthly public meetings to consider reports and make decisions, called Council resolutions. Community engagement outcomes are often included in reports to support councillors' decision-making.

Administration

Council's administration is made up of Council staff. Councillors appoint the General Manager who oversees operations, and ensures decisions are implemented.

Community engagement also informs Council's operations, such as service improvements, program evaluation and project implementation. It assists staff to understand local issues, needs and gaps.



Inner West Councillors elected September 2024. From left to right:
Cllr Fergusson, Cllr D'Arenzo, Cllr Carlisle, Cllr Tostan, Cllr Clay, Cllr Scott,
Cllr Blake, Cllr Byrne (Mayor), Cllr Howard (Deputy Mayor), Cllr Smith,
Cllr Antoniou, Cllr Atkins, Cllr Barlow, Cllr Raciti, Cllr Maari

14

Community Engagement Strategy 2025-29

Inner West community profile



38
Median age
of residents



2,162 (1.2%)
Aboriginal and
Torres Strait Islander
population



5,222
Persons per km2



26%
Language other than
English spoken at
home



33%
Born overseas



2.68
people

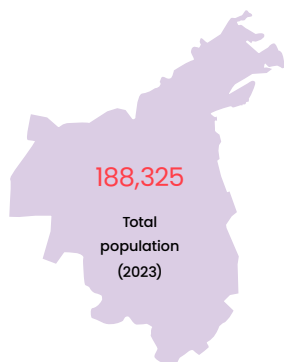
Average
household
size



29%
Lone households

Rent vs own

52%
Home ownership
42.6%
Rental
3.3%
Social housing



188,325
Total
population
(2023)



2.24%
Same sex couples
(compared to
Greater Sydney
0.56%)



8.8%
Creative and performing arts
industry workers
(compared to Greater
Sydney 6%)

15

Volunteers



14.8%
compared to 11.6% in
Greater Sydney

Disability



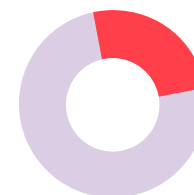
17.7%
of the Australian population
have disability

(Source: 2018 ABS Survey of
Disability, Ageing and Carers.)



48.2%
Tertiary
educated

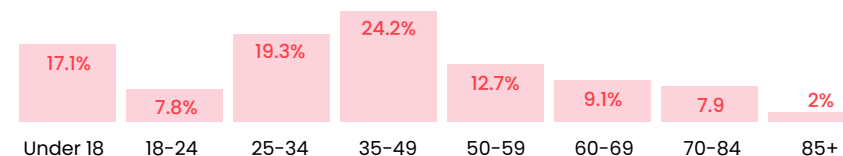
Inner West
has over
20,000
local businesses
providing over
76,000
local jobs



Employment location:

22% Work and live in the Inner West
75% Work outside the Inner West (41.1% in City of Sydney)
3% No fixed place of work

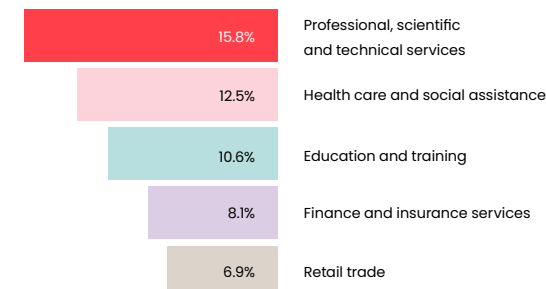
Age groups:



Top languages other than English spoken:

Mandarin	3.3%
Greek	2.7%
Italian	2.2%
Vietnamese	2%
Cantonese	1.9%
Spanish	1.5%
Arabic	1.2%
Nepali	1.1%
Portuguese	1.1%
Filipino/Tagalog	0.8%

Top industries



16

Community Engagement Strategy 2025-29

Our unique neighbourhoods



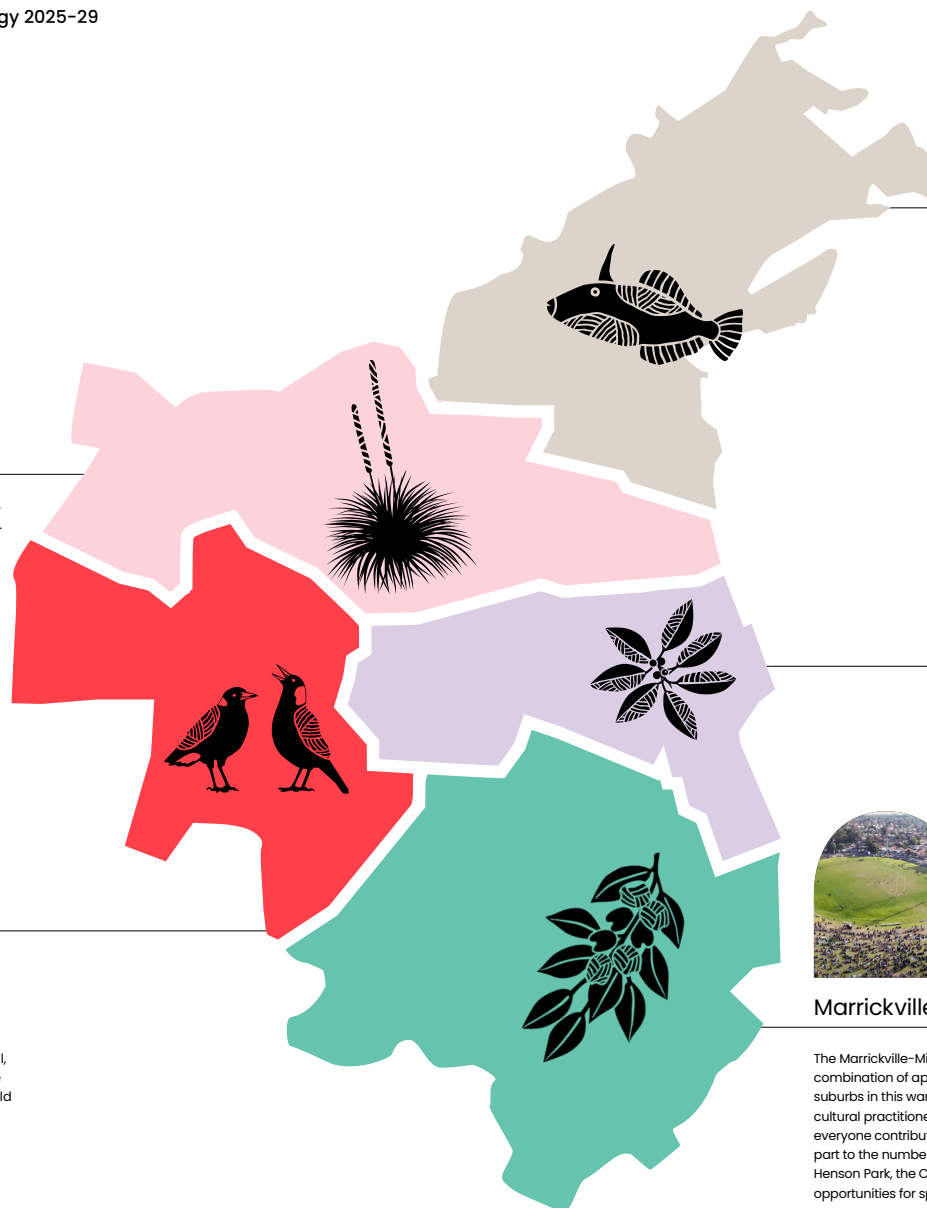
Leichhardt-Gulgadya ward

The Leichhardt-Gulgadya ward is known for its urban character, blending beautiful heritage residences with active town centres. Suburbs in this ward include Haberfield, Leichhardt and parts of Croydon and Annandale. In precincts such as Norton Street in Leichhardt and Ramsay Street in Haberfield, the residents' Italian heritage is visible through businesses and eateries. Key green spaces in the ward include Hawthorne Canal Reserve, Pioneers Memorial Park and Richard Murden Reserve which leads to the iconic Bay Run.



Ashfield-Djarrawunang ward

The Ashfield-Djarrawunang ward is characterised by a medium-density residential environment that includes a mix of apartment buildings and traditional houses. Ashfield is known as a long-standing home for the Chinese community and the suburb boasts a variety of businesses and food establishments which reflect its rich cultural diversity. The suburbs of Dulwich Hill, Summer Hill and parts of Croydon Park are also in this ward. The area has a number of green spaces, including the formal Ashfield Park, Johnson Park in Dulwich Hill and parts of the GreenWay. Additionally, well-loved community facilities like the Ashfield Aquatic Centre contribute to the lively nature of the area.



Ward map artwork credit - Mumbulla Creative

17



Balmain-Baludarra ward

The Balmain-Baludarra ward blends historic heritage sites, busy commercial districts, and characterful residential neighbourhoods. Notable areas within the ward include Birchgrove, Balmain Village, Rozelle, and Lilyfield, each with its own unique feel. New development in White Bay has brought an important arts and events space to the ward in the White Bay Power Station. Balmain-Baludarra is also home to valuable green spaces such as Rozelle Parklands, Leichhardt and Callan Parks, as well as important recreation facilities such as Dawn Fraser Baths, Leichhardt Oval, Birchgrove Oval and the Leichhardt Aquatic Centre.



Stanmore-Damun ward

The Stanmore-Damun ward is characterised by its diverse residential landscape, featuring a blend of historic terraces, detached houses, and low-rise apartment buildings. Suburbs Lewisham, Petersham and Stanmore are located within the ward. It also includes Newtown, Camperdown and Enmore which are celebrated for their active nightlife and entertainment opportunities. These hubs boast an eclectic mix of shops and restaurants and are home to the Inner West Pride Centre. Key green spaces in the Stanmore-Damun ward include Enmore Park, where the Annette Kellerman Aquatic Centre is located, Camperdown Memorial Rest Park, Camperdown Park and Petersham Park.



Marrickville-Midjumburi ward

The Marrickville-Midjumburi ward is known for its mixed-density character, featuring a combination of apartment buildings, terrace houses, and fine-grained industrial areas. The suburbs in this ward besides Marrickville, are St Peters, Sydenham and Tempe. Artists and cultural practitioners work and live alongside Vietnamese and Greek communities, together everyone contributes to a rich diversity. The night-time economy is valued in this area, due in part to the number of microbreweries and distilleries located here. Home to Marrickville Library, Henson Park, the Cooks River and Tempe Recreation Reserve, these spaces provide great opportunities for sport, leisure and community events.

18

Community Engagement Strategy 2025-29

2. Community Engagement Strategy



19

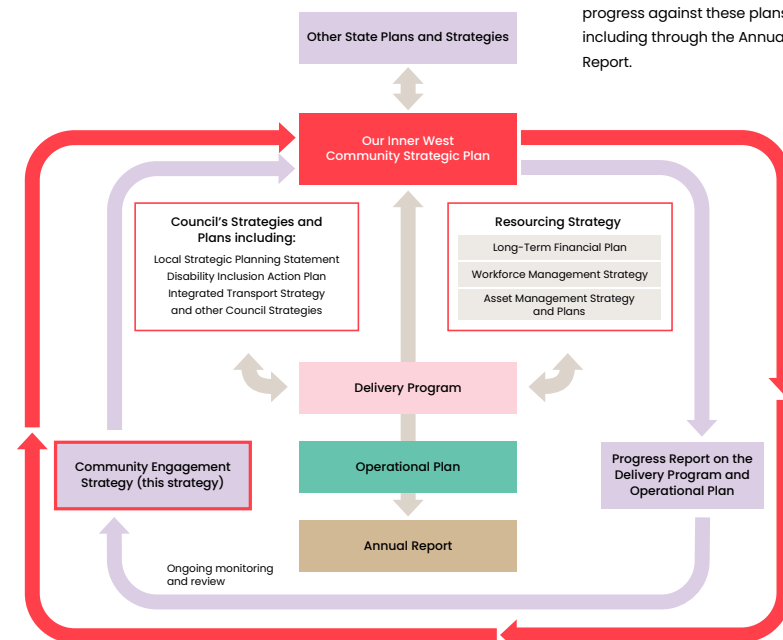
Our strategic framework

Under the NSW Local Government Act, all local councils plan and report to their communities through the Integrated Planning and Reporting Framework.

This framework includes:

- Community Strategic Plan – sets out the community's vision for at least 10 years into the future and how to get there
- Delivery Program – four-year plan that sets out the activities that each elected Council commits to deliver in its term to achieve the vision
- Operational Plan – annual plan and budget with detailed actions

- Resourcing Strategy – the Long-Term Financial Plan, Workforce Management Plan and Asset Management Strategy that guides the money, people, and equipment needed to deliver the community's vision
- Community Engagement Strategy (this strategy) – guides community involvement in Council's planning and delivery of services and infrastructure. Council reports regularly on progress against these plans, including through the Annual Report.



20

Community Engagement Strategy 2025-29



How we developed the strategy

All NSW councils have a Community Engagement Strategy which is required to be reviewed following local government elections. Inner West's previous Community Engagement Strategy 2022-24 was reviewed following the election of the current Council in September 2024.

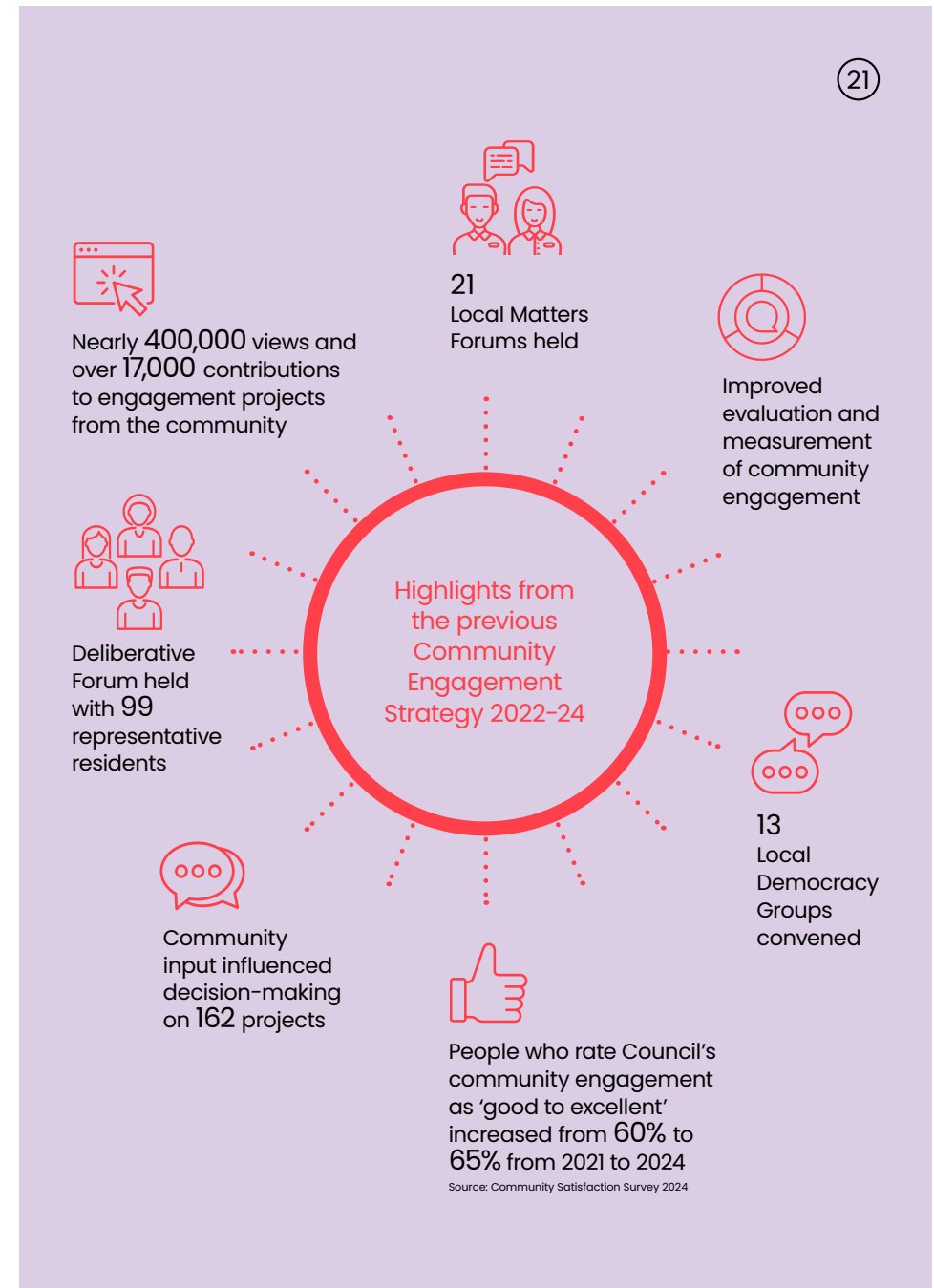
In 2024, the review included:

- Benchmarking against similar sized councils and the NSW Office of Local Government's Good, Better, Best standards
- Incorporation of new Councillor priorities
- An innovative Deliberative Forum consisting of 99 representative residents who were randomly selected to provide input into Council's approach to community engagement (see the Case Studies section in this document for more information).
- Pop-up stalls across the Inner West

Community feedback during the review included strong support for Council's engagement principles, support for using both online and in-person methods and a range of options for Council to report back on engagement outcomes. We received suggestions for improvements such as communicating how community input was used to shape a project or decision and more promotion of opportunities to participate.

New sections of the Community Engagement Strategy 2025-29 include information about how Council will engage on various types of projects, how we engage diverse members of the community, updated case studies to include recent engagements, and more graphics to aid comprehension. The Priorities 2025-29 section contains more information about the new priorities for this term and how Council is responding to the community feedback.

21



22

Community Engagement Strategy 2025-29

Principles of Engagement

Five core principles drive Council's approach to engaging the community. A principles-based approach recognises that we engage the community for a range of purposes and specific circumstances.

Authentic

We value local knowledge, ideas and feedback and encourage dialogue

We explain why we are engaging and how we will use community input

We provide adequate notice and time for community response

Planned

We engage as early as possible to identify critical issues and opportunities

We coordinate engagement to guard against 'engagement fatigue' where people feel over-consulted

Tailored

We use a range of tools and techniques appropriate to each engagement

We offer face-to-face and online opportunities

Inclusive

We recognise and value community diversity

We support participation e.g. community language translations, accessible venues and formats

Transparent

We provide clear and relevant information without jargon

We publish a summary of community feedback and how it was considered

We communicate a decision or outcome to people who participated in the process

The four social justice principles of access, equity, participation and rights also apply to all Council's planning and service delivery.



23



24

Community Engagement Strategy 2025-29

Who we engage

The community is everyone who lives, works, plays, studies, conducts business, owns property, visits or uses the services, facilities and public spaces of the Inner West. The community is not a singular entity but is made up of individuals and groups connected by geography, interest, identity, or affiliation.

Communities can be formal or informal. People will be members of many communities within the Inner West.

'I feel Inner West Council do take residents thoughts and feedback seriously when compared to other Sydney councils. Keep up the good work.'

Feedback received through Your Say Inner West survey evaluation

25

Stakeholders



Residents



People from culturally and linguistically diverse backgrounds



Future community



Children and families



Council staff



Councillors



Schools and Early Learning Centres



Cultural institutions and neighborhood centres



People with a disability



Aboriginal and Torres Strait Islander people



Young people



Service/facility users



Ratepayers



Non-government organisations (NGOs) and service providers



LGBTQ+ people



Seniors



State and Federal Government departments and agencies



Business and Industry



Community groups



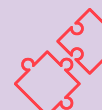
Students



Interagencies



Other Councils



People connected by a common interest or by a place



Council's Local Democracy Groups



Visitors



28

Community Engagement Strategy 2025-29



How we engage

Council's work is shaped by constant feedback from the community. Our engagement can be:

- ongoing dialogue with stakeholders such as residents, businesses, local not for profits, community groups or ratepayers
- about specific projects such as improving infrastructure or developing a strategy

Local Matters Forums

Local Matters Forums bring Council to the community. They are held 10 times per year, twice in each ward, with ward councillors and Executive staff in attendance. They are open to all members of the community to attend and hear information about local projects, ask questions and raise concerns.

Customer service stalls

A mobile customer service stall is held five days per week (Tuesdays to Saturdays) in locations across the Inner West including main streets, aquatic centres and libraries. Residents can lodge or follow up requests and receive information about Council.

Satisfaction surveys

Council regularly surveys the community and users of our services to gather feedback on satisfaction and opportunities for improvements. For example, each year we undertake a parent/carer satisfaction survey for our Early Learning Centres, and we survey our Aquatics members and users on their experiences.

We also commission a regular Community Satisfaction Survey through an independent research organisation, which targets a representative sample of the community to inform service and strategic planning.

29

Local Democracy Groups

Council's Local Democracy Groups are an important part of the Community Engagement Strategy. They comprise community members with subject matter expertise or lived experience, who are selected by an open expression of interest process to provide input to support Council's decision-making and actions.

The new Council, elected in September 2024, renewed the Local Democracy Groups and created additional groups in the areas of customer experience, small business and housing (incorporating housing, heritage, planning and renters' rights) to ensure Council is responding to local issues and interests. There are fourteen groups in total:

- Aboriginal and Torres Strait Islander
- Arts and Culture
- Access
- Bicycle
- Customer Experience
- Environment
- Housing for all
- LGBTQ+
- Multicultural
- Small business
- Social Strategy
- Seniors
- Transport
- Young Leaders

Each of the 14 groups meet at least four times per year. Council brings members of the Local Democracy Groups together at least twice a year to collaborate.

The groups contribute to achieving community outcomes as set out in the Inner West Community Strategic Plan and support Council to implement its four-year Delivery Program. They also provide input into development and implementation of Inner West policies, strategic plans and programs in their area of expertise.

'Really enjoy the opportunity to input into Council's direction and actions.'

Local Democracy Group member

30

Community Engagement Strategy 2025-29



31

Deliberative engagement

Many engagement processes target large numbers of people to participate and are often one-way e.g. surveys.

Deliberative engagement processes typically target a small, representative group who come together for a particular purpose, have time to consider in-depth information, participate in dialogue where evidence and perspectives are shared, and options are considered and evaluated, before arriving at recommendations, often achieved through consensus.

Council has committed to incorporating deliberative engagement practices as part of our suite of techniques. Examples include Council's Local Democracy Groups and a deliberative forum to help develop the Community Strategic Plan and review this strategy (see case study section for more details).

Council has also established a range of reference groups that incorporate deliberative practices. Examples include a Pride Centre Reference Panel and Balmain Precinct Working Group. Opportunities to get involved are advertised through Council's communication channels.

'Thank you to all the people at Council who are prepared to initiate discussions regarding hopefully a better living environment for residents. Naturally it was hard to get consensus on such issues. Please keep community informed about this program.'

Feedback received through Your Say Inner West survey evaluation

32

Community Engagement Strategy 2025-29

Our guide to project engagement

The following table contains typical engagement activities and promotion for a range of projects. This list is indicative, and the methods listed may be adapted in response to specific circumstances.

Highest level strategic plans / Major projects

Examples include: Community Strategic Plan; Reconciliation Action Plan; Disability Action Plan; Parks plan of management and master plans; public domain plans; major infrastructure projects; Environmental Assessment (Review of Environmental Factors, Environmental Impact Statement); major upgrade/change to a sports ground; recreation facility or park; major new cycleway

Our engagement approach: involve/collaborate

- Guided by a comprehensive engagement plan
- Implement a minimum two-stage approach – extensive preliminary engagement plus public exhibition
- Use a range of engagement techniques, both face to face and online, tailored to the people involved. These may include deliberative techniques or a representative sample of the community
- Conduct several engagement sessions (physical or virtual)
- Engage with multiple stakeholders
- Provide multiple methods for community input
- Provide translation and interpretation as relevant
- Provide hardcopy materials at local libraries and service centres

Our promotion

- Extensive promotion in Council's communication channels such as letter, flyer, or postcard distributed to all households;
- social media, website and e-news; posters, on-site signage and digital notice boards; monthly newsletter distributed to all households
- To relevant local democracy groups
- Targeted communications to key stakeholders

Medium projects

Examples include: Local Area Traffic Management plans and Parking studies; upgrade to a pocket park or neighbourhood playground; mid-size infrastructure project; local streetscape upgrade or road closure; naming and nominations; Residential Parking Schemes; Annual review of Council's Operational Plan and Budget; Annual Financial Statements; licenses, leases and temporary hire agreements in parks

Our engagement approach: consult/involve

- Guided by a detailed engagement plan
- Implement a one or two-stage approach – moderate preliminary engagement and/or public exhibition
- Provide at least one online input method at Your Say Inner West as well as email, phone and letter
- Provide translation and interpretation as relevant
- Consider other online tools
- Conduct at least one engagement session (physical or virtual)

Our promotion

- Promotion in Council's communication channels such as letter, flyer, or postcard distributed to all households; social media, website and e-news; posters, on-site signage and digital notice boards; monthly newsletter distributed to all households
- Targeted communications to key stakeholders

Minor projects

Examples include: Footpath – new or renewal easement; infrastructure repair; maintenance; minor road works; change to fee or charge

Our engagement approach: inform/notify

- Guided by a basic communications plan
- Provide an email address and contact phone number for enquiries

Our promotion

- Signage on-site
- Notify nearby residents through a letterbox drop
- Publish on website

Engagement process



Plan

We set objectives and scope (what the community can influence), map stakeholders and techniques, identify issues and opportunities, set timeline and decision-making process.

Engage

We undertake the program of engagement activities in accordance with Council's engagement principles and the engagement plan.

Analyse and use data

We review data from all sources, summarise and theme, draw out key insights, use the data to shape the project. Sometimes community feedback is reported to the elected Council to assist a specific decision.

Report and close the loop

We create and publish an Engagement Outcomes Report online that includes the program of engagement activities, promotion, who we heard from and what we heard. We publish the result or decision and 'close the loop' by communicating to people who participated how their input was used.

Evaluate

We review the process and document lessons learned for continuous improvement.

34

Community Engagement Strategy 2025-29



Engaging our diverse communities

Inclusive engagement is one of our guiding principles and a priority of the elected Council. We are committed to supporting people to participate in our engagement and actively work to remove barriers to participation.

Engagement planning identifies appropriate methods that consider the needs of our diverse communities. These include Aboriginal and Torres Strait Islander peoples, people with disability, culturally and linguistically diverse people, LGBTQ+ people, children and young people, seniors, people who experience vulnerability and the business community.

Council also has specific engagement actions in supporting strategies such as our *Innovate Reconciliation Action Plan 2023-25* for engaging with Aboriginal and Torres Strait Islander peoples and organisations, and our *Disability Inclusion Action Plan 2023-26*.

35

Council advocacy and partnerships on local issues

There are three levels of government in Australia – federal, state and local. Council works with federal and state government agencies on matters that affect the Inner West and advocates for the community on local issues.

These may include planning and development, major infrastructure and transport projects. Council recognises that such projects often have impacts on the community and will act as a strong community voice.

Council also engages with the state and federal governments on health and wellbeing issues including community safety, health, education, food security, energy security, public policy, housing and land use policy and transport. We participate in several interagency networks that bring together government and community sector representatives.

Council meets with government agencies to share information and local expertise, provide community feedback on specific issues, and identify opportunities to benefit the Inner West. We inform the community about key projects, involve the community in developing formal submissions and provide opportunities for the community to give feedback on specific projects and when relevant, organise public forums with relevant government representatives.

36

Community Engagement Strategy 2025–29

Case study 1: Community driven process – Aboriginal Survival Memorial in Yeo Park, Ashfield

Council committed to developing three Inner West Memorials to Aboriginal Survival in the *Innovate Reconciliation Action Plan 2023–25*. Yeo Park in Ashfield was chosen as the first location.

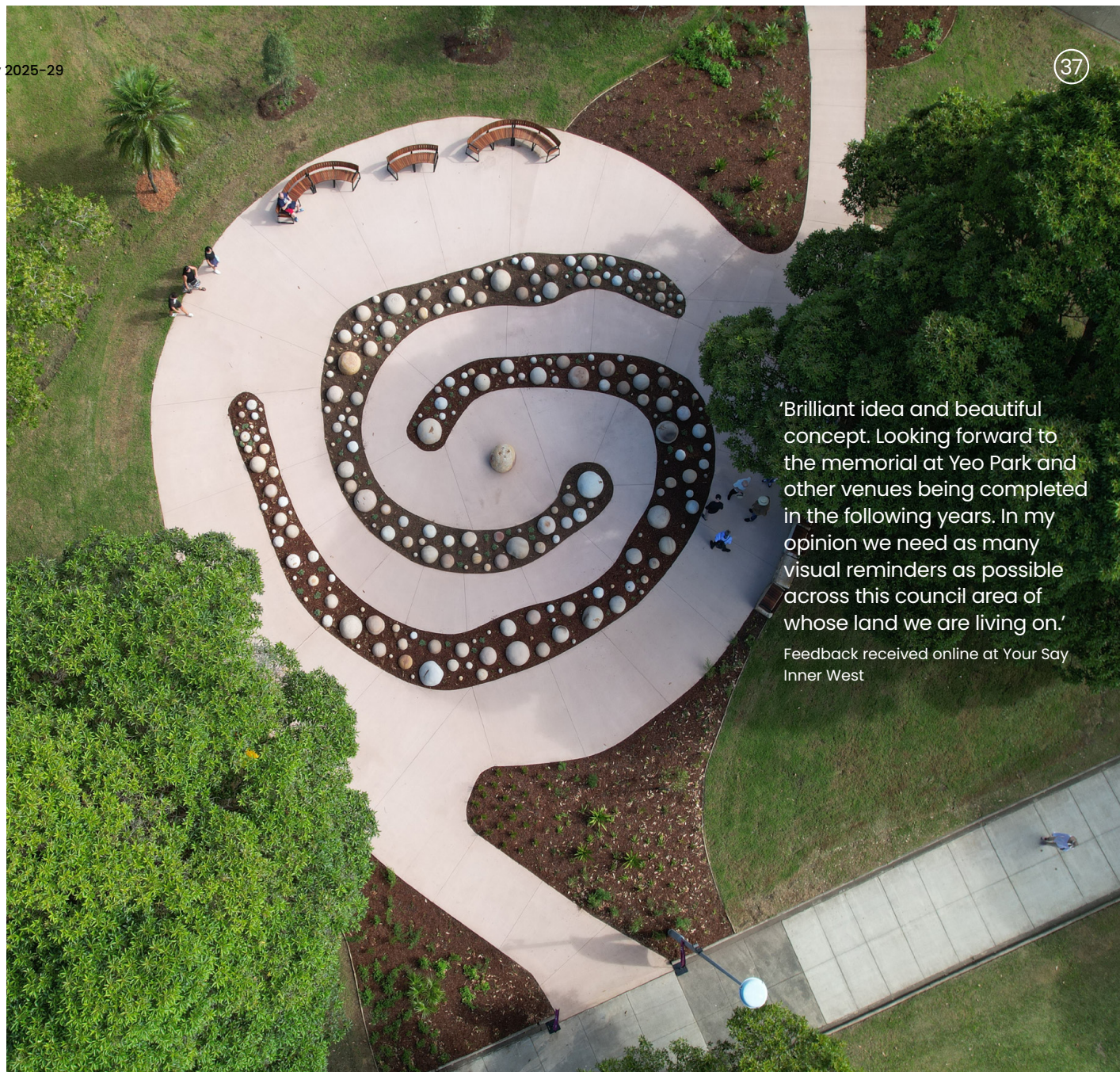
Initial engagement was on the brief to inform the artist procurement process, during which Council heard from prominent local Aboriginal artists, the Aboriginal Local Democracy Group and local Aboriginal people. The outcome of this stage was the appointment of artists Nicole Monk and Maddison Gibbs.

Consultation started with local residents on the memorial location including the removal of several rose beds, and the nature and scale of landscaping. We notified via letter box drop, posted a feedback form on Your Say Inner West, and held an in-person engagement with the artists and landscape architect in the park.

Sessions were held for Aboriginal people, residents and park users about placement and materials. We collaborated to find respectful ways to incorporate different views.

Council then engaged with local Aboriginal people and families on the best way to contribute culturally significant inscriptions to be carved on a series of large boulders. Ultimately this included handprints of children and Elders being inscribed onto the stonework, along with meaningful images of animals and plants.

More than one thousand local people joined Inner West Mayor and Councillors at the launch of the Yeo Park Survival Memorial in March 2024.



37

'Brilliant idea and beautiful concept. Looking forward to the memorial at Yeo Park and other venues being completed in the following years. In my opinion we need as many visual reminders as possible across this council area of whose land we are living on.'

Feedback received online at Your Say Inner West

38

Community Engagement Strategy 2025-29



Case study 2: Identifying missing voices – additional targeted consultation with young people about Balmain Library upgrade

Council sought community feedback on ideas for the future of Balmain Town Hall Precinct and upgrading Balmain Library. Initial input analysis found that few younger people had participated. Young people are important customers of Balmain Library, so extra engagement was developed to fill the gap.

Our strategy to engage successfully with the target demographic included working with schools, appropriate facilities for in-person activities, a safe and fun consultation program, seeking consent from parents/carers, incentives and appropriate language.

We offered the chance to win a \$50 voucher by completing an online survey and also gave a \$50 voucher to all who attended an in-person 'walk-shop' at the library. Participation was promoted widely, including through local schools, Balmain PCYC, Council's young leaders working group, posters in libraries and various social media channels.

39

The online survey received 256 visitors and 55 people completed the questions. Approximately half of the participants had been to Balmain Library before – they told us they visited to read and liked the study spaces, quiet area and range of books, they would attend more frequently if there was better material to borrow and more comfortable spaces. Our engagement attracted many participants who had never been to the library before, who were a valuable source of information about what could be done to attract new customers.

Our 'walk-shop' took 16 participants aged 12-16 on a tour of the spaces, followed by a discussion on what the group did and did not like, how the space could be improved and an interactive digital survey.

The key themes gathered were that the students liked the computers, variety of books and the multiple spaces. They wanted more comfortable furniture, and said that the teen room was small. Improvement suggestions included better promotion of the facilities to students, games room and a large sign out the front.

These valuable insights were collated and provided to the library designers. In response to all feedback, the refurbished library delivered:

- A modern update
- More lighting and power points
- A range of spaces to work alone
- Comfortable workstations

More students and younger people are now using the spaces, especially in the Uncle Bob Webb Room – a new study area accessible from the library.

'A great library is a place with great open reading areas and many books to read fun little nooks and crannies to read and desks to do homework at. Also, a little play space for younger children to play while their older adults or siblings work also my mum would say a cafe.'

Survey participant aged 12

40

Community Engagement Strategy 2025-29

Case study 3: Reaching diverse communities – co-designing an inclusive playground at King George Park, Rozelle

In May 2022 Council committed to building a flagship inclusive playground in every ward and noted that children with disability could be better engaged in designing play spaces. The first playground to be upgraded was in King George Park, Rozelle.

To support the work, we partnered with inclusive play consultants *Touched by Olivia Foundation (TbO)* and were guided by co-design principles developed by the Social Strategy Local Democracy Group.

We tested elements of the engagement plan with TbO and Council's social policy staff. They advised a strengths-based approach, emphasizing belonging, comfort and intergenerational stakeholders including grandparents.

Council's Cultural Advisor provided information about incorporating Aboriginal and Torres Strait Islander perspectives and design elements.

We also considered the *NSW Everyone Can Play Principles* 'Can I get there?, Can I play? Can I stay?' gathering feedback about facilities to support play alongside equipment.

We provided multiple ways for young people and residents to have their say both online and face-to-face. TbO staff attended design sessions with primary school children and for high school students with additional needs. We also ran an online drawing competition.

We held on-site engagement with residents, opened an online survey, held an online information session and interviewed relevant organisations in the disability sector.

At concept design stage our Access and Young Leaders group members reviewed the design and monthly on-site meetings with adjacent neighbours were held throughout construction.

This program of robust consultation was delivered at the involve/collaborate level with the outcome that the final design included most of the requested items, features and supportive elements.

We conducted an evaluation of the engagement to inform work on the next playground upgrades and took note of features which could not be included due to budget or space to consider for inclusion in the future.

41

'Our wheelchair-bound friend can't join us on playgrounds so we'd love to see: any play equipment that a wheelchair can go on and a large two person slide that her mother can slide down with her...outdoor sensory activities are really important as she can't move around but she can use her hands to play, low to the ground climbing areas with stable objects to hold onto. This with sun shading is the dream.'

Feedback received during initial online consultation at Your Say Inner West



42

Community Engagement Strategy 2025-29

Case study 4: Building plans for the future with a representative community sample – Deliberative Forum on future priorities and community engagement

Council hosted a Deliberative Forum based on the principles of a Citizens' Jury in August 2024. The 99 participants were randomly recruited by a market research company to broadly match the Inner West demographic profile and were remunerated for their participation. The process was independently designed and facilitated.

The Deliberative Forum participants:

- Provided input into the review of our Community Strategic Plan including identifying community values, refreshing the community vision statement, and determining key challenges and priority areas for action
- Provided input into the review of our Community Engagement Strategy (this document) including what motivates people to participate, preferred ways and barriers to participation, how people like to be informed about outcomes, and suggestions for future engagement

Using a range of small group discussions and fun digital methods, participants provided input which directly influenced the Community Strategic Plan and will inform Council's community engagement during the current term.

Overall, there was 94% satisfaction with the Deliberative Forum.

The technique was successful in achieving a group that was both representative of the Inner West, and inclusive of people who do not normally participate in more traditional community engagement methods.



43

'I liked the cross section of people from the LGA who attended and liked hearing the various views on what important issues were (even if I did not agree with them).'

Participant at 2024 Deliberative Forum

44

Community Engagement Strategy 2025-29

Evaluation

We evaluate our practice to identify how well engagement objectives are met.

Evaluation assists in:

- Reporting on outcomes
- Identifying gaps in data collections
- Learning what worked and what didn't
- Continuously improving processes

We collect data on indicators including reach and participation online and ask participants at engagement events to complete evaluation forms.








We also measure engagement in our representative, statistically valid community satisfaction survey.

'Your Say Inner West surveys are easy to read and interact with, I like them.'

Feedback received through Your Say Inner West survey evaluation

Resident perceptions of Council's community engagement have steadily improved: in 2024 65% of residents rated Council's community engagement as 'Good' to 'Excellent' up from 60% in 2021. (Source: Community Satisfaction Survey 2024, available on Council's website)

We will continue to refine how we evaluate engagement.

Indicator	2019-20	2020-21	2021-22	2022-23	2023-24
 Inner West Council website page views	5,734,909	6,745,641	6,082,624	6,986,412	6,997,691
 Inner West Council social media followers (Facebook, Instagram, Twitter)	34,757	47,555	54,041	59,245	67,900
 Your Say Inner West visits	104,900	94,300	61,700	104,392	156,738
 Your Say Inner West engagement projects	53	71	53	72	90
 Your Say Inner West members	4,043	4,342	4,820	6,497	9,990
 Your Say Inner West user experience (ease of finding information and providing feedback) New in 2024	-	-	-	-	88%
 Local Matters Forums customer satisfaction New in 2024	-	-	-	-	89%

Your Say Inner West

Join the conversation today

yoursay.innerwest.nsw.gov.au

Council's online engagement platform is the place for you to get involved in important projects that shape the future of the Inner West.

We will listen to what you say, take your opinions into account and report back to you on how community input contributes to decisions.



Scan the QR code to join over 9,000 Your Say Inner West members and have your say on Council projects

INNER WEST

Our community finds Your Say Inner West a great place to engage online. Since 2022 the site has totalled up over:



200
Projects



17,000
Contributions to engagement projects from the community



9000
Members



400,000
Page views



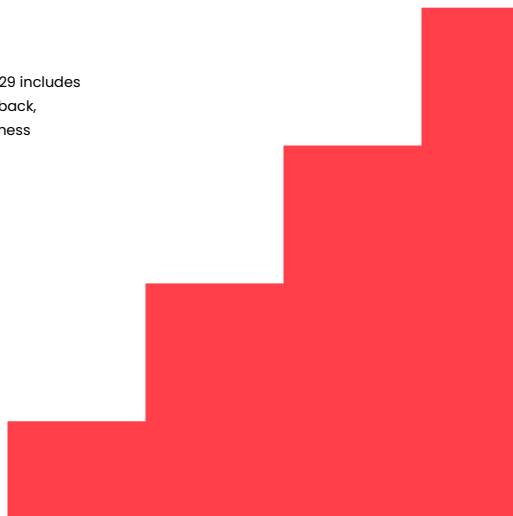
48

Community Engagement Strategy 2025-29



Priorities 2025-29

The Community Engagement Strategy 2025-29 includes the following priorities which respond to feedback, improve our engagement approach and harness new technologies.



49

Council priorities

The newly elected Council adopted a set of priorities at its meeting on 22 October 2024 as commitments for its term of office and for incorporation into Council's four-year Delivery Program. These include the following priorities that enhance Council's community engagement:

- New term of 14 Local Democracy Groups, including new groups:
 - Customer Experience
 - Housing for All (incorporating housing, heritage, planning and renters' rights)
 - Small Business
- Bring together members of the local democracy groups at least twice a year to collaborate and provide insights on Inner West Council policies
- Expand community consultation on major projects by doorknocking residents to seek their feedback
- Expand customer service stalls across the Inner West including in our public libraries and establish a new customer service point in the Marrickville town centre
- Launch a better Council website to log and track services
- Expand the information available on Council services available in community languages
- Inform older residents about local policies and programs for seniors

We will also:

- Respond to our Deliberative Forum feedback by:
 - Increased promotion of engagement opportunities and communicating how we used community input in shaping projects, programs and decisions
 - Developing options for reporting outcomes from simple infographics to detailed engagement reports
 - Exploring new technologies and use of social media, and continuing to mitigate barriers to participation
- Continue to improve how we evaluate and measure community engagement
- Continue to strive towards maximising inclusive engagement
- Grow our Your Say Inner West membership
- Hold 10 Local Matters Forums across the Inner West each year
- Provide internal resources to support staff capacity to deliver excellent engagement guided by the Community Engagement Strategy
- Report on engagement activities undertaken every year in our Annual Report
- Investigate ways to streamline engagement analysis
- Review the Community Engagement Strategy after the next Local Government elections in September 2028

50

Community Engagement Strategy 2025-29

3. Community Participation Plan for land use planning matters



51

Community participation in Planning and Assessment

This section outlines when and how Council will engage with the community and stakeholders around its planning decisions. It sets out the legislative requirements for minimum mandatory public exhibition periods for all of Council's planning functions, and notification requirements for development and related applications. It builds on the community engagement approach outlined elsewhere in this document and includes specific information about community participation in planning and development decisions in the Inner West. Where Council isn't the determining authority, the relevant authority's Community Participation Plan applies.

What is a public exhibition?

Public exhibition is a formal stage of engagement where documents are available for a specified period for the community to view and provide their feedback (called submissions), which is considered before a decision is made.

For planning matters, public exhibition usually includes:

- Description of what is being proposed
- Notifying affected and adjoining landowners/occupiers depending on the nature and potential impact of the change
- Advertising/publishing the exhibition notice, including the timeframe, and how submissions can be made
- Displaying the documents for public view
- Publishing details on website

For development and related applications, public exhibition is known as notification.

Public exhibition periods

Public exhibition periods are in calendar days and include weekends. Council avoids where possible engaging with the community during periods of NSW Government school holidays, or if this is unavoidable, extends timelines where possible. At a minimum, the EP&A Act requires Council to extend public exhibitions or development and related application notifications which occur between 20 December and 10 January inclusive.

Table 1: Minimum mandatory public exhibition timeframes

Documents which Council will place on public exhibition (per Schedule 1 to the EP&A Act)	Minimum mandatory public exhibition timeframes
Planning documents	
Draft local strategic planning statements	28 days
Draft development control plans	28 days
Draft contributions plans for local infrastructure	28 days
Draft community participation plans	28 days
Planning proposals for local environmental plans subject to a Gateway determination	28 days or as specified by the Gateway determination
Development documents	
Application for development consent (other than for complying development certificate for designated development or for State significant development)	See notification process section below in Table 3
Application for development consent for designated development	28 days
Application for modification of development consent that is required to be publicly exhibited by the regulations	See notification process section below in Table 3
Environmental impact statements obtained under Division 5.1 of the Act	28 days
Draft voluntary planning agreements	28 days

52

Community Engagement Strategy 2025-29

Submissions

Submissions about a plan or application on public exhibition may be made during the specified period. Submissions may be made either online or by writing to Council and must include a name, address and preferably contact details. Submissions should include the reasons for support or opposition to the proposal. Submissions may be summarised for reporting and Council will not respond individually to submissions.

Council will not publish contact details in public reports, but submissions can be made publicly available under the Government Information (Public Access) Act 2009.

Any submission that uses a pro-forma template or is in the form of a petition will be considered as one submission and Council will respond to the head petitioner only (the first person that signs the petition unless otherwise advised). Multiple submissions made from the one property will be considered as one submission.

After the public exhibition/notification period closes, Council officers will review all submissions. For development matters, Council officers complete an assessment of the application and include a summary of submissions in the Development Assessment Report. For strategic planning matters, Council officers review the submissions and amend the draft plan if required. A report on feedback received in submissions will be considered by Council as part of the decision-making process. Council will advise submitters of reporting dates and Council decisions.

Decision making

Strategic plans are adopted by a resolution of the elected Council at a formal meeting. For planning proposals, Council resolves whether to proceed with a local environmental plan (LEP) amendment, however the final decision is made by the local plan-making authority (LPMA). The LPMA is identified by the Gateway determination and will be the NSW Minister for Planning and Public Spaces (or the minister's delegate) or Council.

In some circumstances, Council will not be the Planning Proposal Authority (responsible for the governance of a planning proposal, including preparation and exhibition) and this will be the Planning Secretary (NSW Department of Planning, Housing and Infrastructure), the Sydney Eastern City Planning Panel or another body appointed by the Minister.

Development applications can be determined by Council staff under delegation, the Inner West Local Planning Panel, or the Sydney Eastern City Planning Panel. Community feedback is one component of the information Council uses to make decisions. For more information about how development applications are assessed and determined, please visit Council's website.

Council will publish the reasons for decisions on development and related applications including:

- The decision
- The dates of the decision
- The reasons for the decision
- How community views were considered

53



54

Community Engagement Strategy 2025-29

Notification process for planning proposals and development control plans

This section details how Council notifies the community about planning proposals for LEP amendments that have received a Gateway determination to proceed, and draft development control plans (DCPs). Gateway determinations stipulate consultation requirements, however, they generally do not specify the extent of notification to surrounding properties. The intent of this section is to ensure a consistent and transparent approach to the notification of planning proposals and draft DCPs across the Inner West local government area.

Table 2 establishes minimum notification distances based on the category of a planning proposal or DCP amendment and the extent of the potential impacts. Council will send written notification to owners and occupiers of land within a radius of the subject site as specified in the table, measured from all points on the boundary of the subject site/s. Notwithstanding, broader notification may be undertaken where Council officers consider this appropriate or if specified in a Gateway determination. In addition to written notification, all amendments will be notified on Council's website.

Table 2: Minimum notification areas for planning proposals and draft DCP amendments

Category of amendment	Local Environmental Plan (LEP)	Development Control Plan (DCP)	Radius
Basic	LEP amendments that add or remove a heritage item or change permissible uses AND do not require complex assessment	Minor changes to DCP which do not require complex assessment	20m
Standard	LEP amendments that change land uses or principal development standards like FSR and height AND do not require significant consideration of economic, environmental, social or transport issues	DCP amendments that change land uses, built form controls AND do not require significant consideration of economic, transport or infrastructure issues	50m
Complex	LEP amendments that require significant consideration of economic, environmental, social, transport or infrastructure issues e.g., change of zoning, land-uses, built form controls (FSR or height) which require complex assessment	DCP amendments that involve significant consideration of economic, social, environmental, transport or infrastructure issues	75m
Precinct	Complex LEP amendments that are for multiple sites or land greater than one hectare	Similar to a Complex DCP amendment but where the proposal relates to multiple lots or is greater than one hectare	75m
Principal	LEP amendments which include a combination of a number of planning proposals	Complex DCP amendment which includes a number of DCP amendments	75m

Where Council is of the opinion that properties in an adjoining local government area may be affected by a planning proposal or draft DCP amendment, both the council and landowners/occupiers will be notified.

The NSW Government's Local Environmental Plan Making Guideline states that affected and adjoining landowners should be notified of a planning proposal in writing unless

it is impractical. For amendments that are proposed to apply to many properties, Council may not send letters. Notification will be placed on Council's website and electronic alerts will be sent to persons or groups that have registered to receive notifications on planning matters.

55

Notification process for development applications

This section details how and when Council notifies the community about development applications received for the Inner West local government area. It replaces requirements formerly contained in the three legacy councils' development control plans. Specifically, it replaces the notification requirements for development applications and their associated applications contained in:

- Chapter B of the Comprehensive Inner West DCP 2016 for Ashbury, Ashfield, Croydon, Croydon Park, Haberfield, Hurstville Park and Summer Hill (IWDGP 2016);
- Part A, Section 3 of the Leichhardt DCP 2013 (LDGP 2013); and
- Part 1.2 of the Marrickville DCP 2011 (MDGP 2011).

This section includes how development is categorised based on the extent of the likely impacts, identifies landowners/occupiers who will be notified and provides a consistent, transparent approach for community participation in development assessment across the Inner West local government area.

What applications are notified?

- Development applications listed in Table 2
- Modification of development consents under section 4.55 of the EP&A Act listed in Table 3
- Review of determination under section 8.2 of the EP&A Act listed in Table 3
- Building certificates for unauthorised works where the works undertaken would have required a development application or a section 4.55 (2) modification application

What is not notified?

Development which is exempt (some minor building renovations or works don't need approval). See Department of Planning, Industry and Environment website for details (planning.nsw.gov.au).

Development deemed complying development under State Environmental Planning Policy (Exempt and Complying Development Codes). This type of development requires a Complying Development Certificate (CDC) issued by Council or an accredited private certifier. Complying Development Certificates will be notified in accordance with Section 148 of the Environmental Planning and Assessment Regulation 2021.

Who is notified?

Unless otherwise exempted by the EP&A Act, Council will notify:

- Owners/occupiers of land within the radius of the subject site as specified in Table 2
- Owners and occupiers of any neighbouring land which, in the opinion of Council, may be adversely affected by the development
- For notification relating to sites on the border of a local government area, Council will notify the adjoining council and residents in the vicinity of the development site, where, in the opinion of Council, properties in that local government area may be affected by a development application or planning proposal.

Council may extend the timeframe for submissions or notify other people or groups.

Note: Sites within the notification radius of a development in a neighbouring Local Government Area will be notified by the relevant Council in accordance with their notification policy.

How we notify

A notification letter or email will be issued to all properties within the specified radius in Table 3 containing:

- Address of the development site
- Description of the proposed works
- Details of the notification period
- How to view the application
- Details on how to make a submission

A sign will be installed at the site visible and legible from the public domain on or before the start of the notification period, weather permitting. A photo will be taken of the notice. If Council is notified that the sign is removed or destroyed before the end of the notification period, the sign will be replaced.

The sign will contain:

- Address of the development site
- Description of the proposed works
- Notification period
- How to access the application
- How to make a submission

All notified applications will be published on Council's website for at least the notification period.

56

Community Engagement Strategy 2025-29

Types of development and notification requirements

There are four types of development types:

- A - No notification required
- B - Routine applications notified for 14 days
- C - Higher impact applications notified for 21 days
- D - Significant or major impact applications notified for 28 days

Table 3: Notification requirements for development and related applications:

Development Type A

Time/radius/method: No notification required

- Internal commercial/ industrial fit outs
- Internal residential building works
- Strata Subdivisions for existing/ approved buildings (except affected by the Housing SEPP 2021)
- Tree removal in Heritage Conservation Areas
- Demolition of minor or ancillary structures (including those within a Heritage Conservation Area but excluding Heritage Items).

Development Type B

Time: 14 days. **Radius:** 20 metres (minimum 10 properties around the subject site will be notified regardless of the distance from the property).

Method: Letters, website and sign

- Alterations and additions to dwelling houses
- New dwelling houses including secondary dwellings
- Demolition of a building
- Dual occupancies (where permissible)
- Change of use
- Heritage item tree removals
- Extension of operational/trading hours
- New business/commercial/industrial development with less than 500sqm of gross floor area
- Alterations and additions to business/commercial/ industrial development
- Subdivision (including subdivision affected Housing SEPP 2021)
- Signage and advertising structures
- Alterations and additions to Places of Public Worship
- Solar panels

Development Type C

Time: 21 days. **Radius:** 50 metres (minimum 24 properties around the subject site will be notified regardless of the distance from the property).

Method: Letters, website and sign

- Residential Flat Buildings
- Multi dwelling housing
- Shop top housing
- Boarding houses, Supportive accommodation, Group homes, Co-living housing or Build-to-rent housing
- New business/commercial/industrial development with a gross floor area of or greater than 500sqm
- Extension of late-night trading hours for licensed premises
- 24-hour trading
- Childcare centres, educational facilities or community centres
- Change of use to non-residential uses in residential zone
- Sex services and restricted premises
- Applications involving Voluntary Planning Agreements
- Hospitals
- Senior's housing
- New Place of Public Worship

Development Type D

Time: 28 days. **Radius:** 75 metres (minimum 24 properties around the subject site will be notified regardless of the distance from the property).

Method: Letters, website, sign and publish

- Development over \$30M
- Major development applications, master plans, Development Control Plans
- Designated development, nominated integrated development advertised or State significant development
- Category 1 remediation works in accordance with Resilience and Hazards SEPP 2021
- Council-related development applications

Note 1: Council has the discretion to alter any of the above for an application where the nature of the development, its location or the history of site development warrants it.

Note 2: The radius is measured from all points on the boundary of the development site.

Note 3: When the original notification method, period and/ or radius cannot be determined, defer to the notification requirements in Table 3

57

Modifications, reviews and amendments

Section 4.55 of the EP&A Act makes provisions for a Council to accept applications to modify development consents. There are four types of Section 4.55 modifications, which will be notified in accordance with Table 3 below.

Section 8.2 of the EP&A Act makes provisions for a Council to accept applications to review Council determinations. These applications will be notified in accordance with Table 4 below.

Table 4: Notification requirements for modification and Section 8.2 review applications made to Council

Modification Type	Notification Method
Section 4.55(1) Concerned with correcting minor errors, inaccurate description or mistaken calculations	No notification required
Section 4.55(1A) Modifications involving minimal environmental impact	May be notified at the total discretion of Council if Council is of the opinion that there may be implications for neighbouring amenity, streetscape, or local character
Section 4.55(2) All other modifications	Notified in the same manner as the original development application
Section 4.56 Modification by consent authorities of consents granted by the Court	May be notified at the total discretion of Council if Council is of the opinion that there may be implications for neighbouring amenity, streetscape, or local character taking guide from the requirement for notification for other modification application types
Section 8.2	Notified in the same manner as the original application, regardless of whether there are amendments to the proposed development from that in the original Development Application

Amended plans and information

Where amended plans and/or information are received during the assessment process the application will not be re-notified unless there are perceivable additional impacts including (but not limited to):

- Increased height
- Reduced setbacks
- Additional overshadowing impacts
- Increased intensity of development
- Additional or relocated windows/doors creating new sightlines into a neighbouring property, or
- Increased operating hours or patron capacity.

The application will be re-notified in the same manner as the original application and to those persons who lodged a submission about the original notification.

Council has the discretion to alter any of the above where the nature of the changes warrants it.

Building Certificates

Building certificates for unauthorised works will be notified in the same manner as development and related applications where the works undertaken would have required a development application or a section 4.55 (2) modification application.

58

Community Engagement Strategy 2025-29

Version Control – Strategy History:

This strategy will be reviewed following the next local government election or as required.
Governance use only:

Document	Community Engagement Strategy Community Participation Plan	Uncontrolled Copy When Printed	
Custodian	Corporate Strategy and Engagement Manager	Version #	
Adopted By	Council	ECM Document #	
Next Review Date			





INNER WEST

innerwest.nsw.gov.au

INNER WEST

Fees & Charges 2025-26

Draft March 2025

DRAFT

Item 1

Attachment 5

Table Of Contents

PLANNING	11
TREE MANAGEMENT	11
Tree Permit	11
Tree Planting Inspection on Private Property	11
Tree Installation and Removal (Public/ Street/ Council Trees)	11
Street/Council Tree Security Deposit	11
Landscaping Bond/Security Deposit	12
Notification of Tree Applications and Development Application	12
PLANNING	13
DEVELOPMENT ADVISORY	13
Pre-Development Application Advice	13
Single Dwellings (Alterations & Additions, demolition, new dwellings, ancillary development & secondary dwellings)	13
Other Development (that does not fall into the single dwelling or heritage advice)	13
Pre Development, Planning & Heritage Advice	13
Professional External Consultancy Services Fee for Pre Development Advice – Peer review, Report and of Advice	14
DEVELOPMENT ASSESSMENT	14
Heritage Exemption Application	14
Development Application (DA) Fees	14
DA's for Dwelling Houses	14
DA's for Advertisements	14
DA's for Change of Use (Only)	14
DA's for the Subdivision of Land (other than strata)	14
DA's for Strata Subdivision	15
All other DA's including erection of a building, carrying out of work, demolition of building or work, tree DA's (based on estimated costs)	15
DA's for Designated Development	15
Modification of Development Consent Application (Division 4.9 EPA Act 1979) including Section 4.55 Modification Applications and Section 4.56 Court Consent Modifications	15
Other Modification Applications & Court Consent Modification Applications	15
Where Council is not the consent authority	16
Review of Determination Application (Division 8.2 EPA Act 1979)	17
Review of Determination Application (Division 8.2 EPA Act 1979)	17
All other Development Application Reviews including erection of a building, carrying out of work, demolition of building or work (based on estimated costs)	17
Review of Modification Determination	17
Review of decision to reject a Development Application	17
Applications that Fee Waivers Apply	18
Applications that Fee Waivers Apply	18
Fees for Notification and Advertising of DA's, Modifications and Reviews Applications	18
Notified Applications (based on estimated costs)	18
Advertised Applications (in addition to notification fees)	18
Other Application Fees	18
Referral of Development Applications and associated applications to Inner West Architectural Excellence Panel - Design Review Panel	18
Additional fee for modification application that is accompanied by statement of qualified designer	19
Extension of Consent Application	19
Electronic File Management	19
Amended Plans	19
Fee for stamping additional set of plans	19
Planning Portal Management	19
Signage Fee (in addition to notification fees)	20
Fees for External Referrals of Applications	20

continued on next page ...

Page 2 of 97

Item 1

Attachment 5

Table Of Contents [continued]

Long Service Levy - IWC	20
Administration Charge.....	20
Refund of Application Fees.....	20
STRATEGIC PLANNING.....	20
PLANNING CERTIFICATE UNDER ENVIRONMENTAL PLANNING & ASSESSMENT ACT 1979.....	20
SECTION 7.11/7.12 DEVELOPMENT CONTRIBUTIONS	21
Section 7.32 Affordable Housing Contribution Scheme.....	21
PRINTING	21
PLANS & POLICIES	22
PREPARATION OF AMENDMENT TO DEVELOPMENT CONTROL PLAN	22
Amendments to Development Control Plan (lodged in conjunction with a Planning Proposal or in isolation) Note - the category of DCP Amendment is to be determined by Senior Manager Strategic Planning.....	22
PREPARATION OF AMENDMENT TO LOCAL ENVIRONMENT PLAN.....	22
Stage 1- Pre-Lodgement (mandatory for all applications) Note - the category of LEP Amendment is to be determined by Senior Manager Strategic Planning	22
Stage 2 - Planning Proposal Note - the category of LEP Amendment is to be determined by Senior Manager Strategic Planning.....	23
Hourly Consultancy Fee	24
Advertisement and Notification of LEP and DCP amendments	24
Public Hearing	24
PREPARATION OF AMENDMENT TO LOCAL ENVIRONMENTAL PLAN AND DEVELOPMENT CONTROL PLAN	24
Additional costs and expenses.....	24
Referral to Design Review Panel	24
Referral to Inner West Local Planning Panel.....	24
REGULATION.....	25
BUILDING CERTIFICATION	25
Building Information Certificate Applications.....	25
Building Information Certificate Public Notification Fees.....	25
Administration Certificates	25
Outside Approved Hours Construction Permits	25
Activity & Footpath Usage Applications	25
Construction Certificate Applications.....	26
Construction Certificate Application Fees for all National Construction Code Building Classes - based on estimated cost of works...	26
Principal Certifying Authority (PCA) Appointment & Inspection Fees	26
Pre-Complying Development Certificate Advice.....	26
Complying Development Certificate.....	26
Complying Development Certificate Application Fees for all National Construction Code Building Classes - based on estimated cost of works.....	27
Occupation certificate.....	27
Subdivision Certificate Applications.....	27
Request for Technical advice on BCA or Fire Safety matters	27
Signing of Legal Documents on Behalf of the Council	27
Swimming Pool Certification.....	27
Refund of Application Fees.....	28
FIRE SAFETY	28
Annual Fire Safety Statement AFSS.....	28
Fire Safety Order	28
Fire Safety Schedule	28
Fire Safety Compliance.....	28
ENVIRONMENTAL HEALTH	29
Food Premises.....	29
Public Health.....	29
Environmental Protection.....	30

continued on next page ...

Page 3 of 97

Item 1

Attachment 5

Table Of Contents [continued]

Local Government General Inspection Fee	30
ROAD RELATED REGULATION	30
Impounded Articles	30
Impounded Vehicles / Trailers	30
Parking Management	31
Footpath Occupation (Goods, A-Frames, Dining etc.) Ongoing Lease fee	31
DEVELOPMENT COMPLIANCE	31
Signs & Advertising Structures projecting onto or over Public Space (former Marrickville Council only)	31
i) Above Awning	31
ii) Below Awning	31
iii) Other	31
Commercial Outdoor Advertising	31
i) Other Commercial Outdoor Advertising	31
Certificate of Outstanding Orders/Notices - S735A LGA & Section 9, Schedule 5 EPAA	31
Compliance Cost Notices	32
COMPANION ANIMALS	32
Lifetime Registration & Microchipping	32
Annual Registration Permit	32
Special Events Run by Council	33
Certificate of Compliance	33
Council Animal Impounding Facility	33
Regulatory Prescribed Control Equipment (For dogs declared Menacing, or Dangerous, or Restricted or under a Court imposed control order)	33
Animal Temporary Holding Facility	33
Miscellaneous	34
Special Events Run by Council	34
SPORTS & RECREATION	35
INNER WEST AQUATIC FACILITIES	35
Pool Entry	35
Swim Membership	36
Family 4 persons (Maximum 2 adult)	36
Membership	36
Learn to Swim	37
Advanced Learn to Swim	37
Adult Squads	37
Competitive Squads	38
Squad & Stroke Correction	38
Health & Fitness	38
Personal Training	39
Group Personal Training	39
Special Health & Fitness Program	39
Facility Bookings	39
Lane Hire	40
Events	40
Creche	40
Other Membership Fees	40
Miscellaneous	40
ADDITIONAL INNER WEST AQUATIC FEES	41
ANNETTE KELLERMAN AQUATIC CENTRE	41
Learn to Swim	41
Advanced Learn to Swim	41

continued on next page ...

Page 4 of 97

Item 1

Attachment 5

Table Of Contents [continued]

ASHFIELD AQUATIC CENTRE	41
Pool Entry	41
Learn to swim	41
LEICHHARDT PARK AQUATIC CENTRE	41
Learn to Swim	41
DAWN FRASER BATHS	42
Pool Entry	42
Swim Membership	42
Health & Fitness	42
Facility Bookings	43
Miscellaneous	43
FANNY DURACK AQUATIC CENTRE	43
Pool Entry	43
Swim Membership	44
Health and Fitness	44
Other Membership Fees	44
Miscellaneous	44
DEBBIE & ABBEY BORGIA COMMUNITY RECREATION CENTRE - STEEL PARK	44
Court Hire - Peak Time (Weekdays from 5.00 pm and all Weekend)	44
Court Hire - Off Peak (Weekdays from 8.30 pm 5.00 pm)	45
Competitions Costs - All Times	45
PCYC Competitions	45
Room Hire	45
Bond	46
Programmed Activities - PCYC Run - Member/non member price to be added	46
Tai Chi	46
Boxercise	46
Gentle Exercise	46
Miscellaneous	46
Robyn Webster Sports centre	46
Court Hire	46
Hire	47
Program Entry	47
Miscellaneous	47
COMMUNITY NURSERY	48
Plant Prices - General Sales	48
Seed Collection	48
RESOURCE RECOVERY	49
RECYCLING & WASTE MANAGEMENT - IWC	49
BUSINESS WASTE - WEST	49
BUSINESS WASTE - NORTH	49
IWC REPLACEMENT BINS	49
IWC SPECIAL COLLECTIONS	50
IWC SPECIAL EVENTS	50
WEEKEND TIP (CAR, TRAILER OR UTE)	50
PARKS, SPORTING GROUNDS & OUTDOOR FACILITIES	51
PARK & FORESHORE MANAGEMENT	51
Dinghy rack annual fee	51
EVENTS IN PARKS	51
Casual Booking (less than 30 people)	51

continued on next page ...

Page 5 of 97

Item 1

Attachment 5

Table Of Contents [continued]

Weddings (up to 120 people)	51
Minor Event (30 - 500 people).....	51
Major Event (over 500 people)	51
Additional event charges (all events).....	51
Commercial Fitness Trainers & Running Groups	52
Running Groups	52
SPORTING GROUNDS & OUTDOOR FACILITIES.....	52
Leichhardt Oval #1	52
Henson Park	52
Synthetic Turf Field	53
Athletics	53
Baseball.....	53
Cricket	53
Outdoor Courts.....	54
Turf Fields	54
Sporting Grounds - Additional Items	54
COMMUNITY	55
CHILDRENS SERVICES	55
CHILDREN & FAMILY SERVICES - Early Learning Centres.....	55
John McMahon Early Learning Centre, Leichhardt Early Learning Centre, Leichhardt Park Early Learning Centre	55
Refundable Deposit.....	55
Daily Fees.....	55
Late Payment of Fees	55
After Hours Collection	55
Annandale Early Learning Centre.....	55
Refundable Deposit.....	55
Daily Fees.....	55
Late Payment of Fees	56
After Hours Collection	56
Balmain - Rozelle Occasional Care	56
Venue Hire.....	56
Cancellation fees for venue hire	56
Inner West Family Day Care	56
Venue Hire.....	56
Cancellation fees for venue hire	57
CHILDREN & FAMILY SERVICES - Early Learning Centres.....	57
Addison Rd Early Learning Centre, Cavendish St Early Learning Centre, Deborah Little Early Learning Centre, Enmore Early Learning Centre, May Murray Early Learning Centre, Tillman Park Early Learning Centre.....	57
Refundable Deposit.....	57
Daily Fees.....	57
Late Payment of Fees	57
After Hours Collection	57
Globe Preschool.....	57
Refundable Deposit.....	58
Daily Fees.....	58
Late Payment of Fees	58
After Hours Collection	58
Out of School Hours Care (all services).....	58
Refundable Deposit.....	58
Before School Care (Account holders are required to give 20 working days written notice to the OSHC Administration Assistant via email to cancel any sessions).....	58

continued on next page ...

Page 6 of 97

Item 1

Attachment 5

Table Of Contents [continued]

After School Care (Account holders are required to give 20 working days written notice to the OSHC Administration Assistant via email to cancel any sessions)	58
Session Fees	58
Late Payment of Fees	59
After Hours Collection	59
School Holiday Care	59
Session Fees	59
Late Payment of Fees	59
After Hours Collection	59
Yirran Gumal Early Learning Centre	59
CHILDREN & FAMILY SERVICES - Family Day Care	60
Inner West Family Day Care	60
LIBRARY, HISTORY & VENUES	61
OVERDUE AND LOST ITEMS	61
INTERLIBRARY LOANS	61
PHOTOCOPYING, PRINTING AND SCANNING	61
SALE OF ITEMS	61
LOCAL HISTORY	61
PROGRAMMING OR ACTIVITIES	61
RENTAL OF MEETING ROOMS	61
REPRODUCTION OF COUNCIL OWNED IMAGES	62
FILMING WITHIN COUNCIL BUILDING	62
EVENTS	63
FESTIVALS & EVENTS	63
Flagship Festivals & Events	63
Stands	63
Stalls	63
Site only	63
Small - Scale Festivals & Events	63
Stalls	63
Stands	64
Site only	64
INFRASTRUCTURE	65
ENGINEERING SERVICES	65
RESTORATIONS & INFRASTRUCTURE CHARGES	65
Application Fees and Security Deposits	65
Building Works Security Deposits (including complying developments)	66
Establishment	67
Road Pavement - Concrete	67
Road Pavement - Asphalt	67
Footpath - Concrete	67
Footpath - Asphalt	68
Footpath - Pavers	68
Grass Verge & Landscaping	68
Kerb & Gutter	68
Driveways	68
Stormwater & Drainage	69
Traffic Facilities	69
Main Street Improvement Works General	69
Excavation and Miscellaneous	70

continued on next page ...

Page 7 of 97

Table Of Contents [continued]

ENGINEERING & DESIGN & INSPECTIONS.....	71
ROAD ACCESS PERMIT FEES	72
Road, Footpath, Car Park Occupation	72
Temporary Road Closure Fees	73
Work Zones	73
National Heavy Vehicle Regulator	74
Hoarding Fees	74
Skip Placement.....	74
Road Anchors in Road Reserve.....	75
FILMING PERMIT FEES.....	75
Filming Application Fees.....	75
Traffic Management Assessment Fees	75
Filming Application - Other	75
WHITE WAY LIGHTING ALTERATIONS.....	76
PARK FURNITURE - REMOVAL AND/OR RELOCATION	77
Removal and/or relocation of public furniture (including cost of restoring original site)	77
PARK ACCESS	77
Access to park for building/construction/ landscaping works and deliveries.....	77
TRAFFIC AND PARKING FEES	78
General Fees.....	78
Car Share Parking Space Fees	78
Parking Meter Fees	78
Resident Parking Permit Fees.....	79
Business Parking Permit Fees.....	80
Other Parking Permit Fees	80
Car Park Fees	80
CORPORATE SERVICES	81
COMMUNITY WELLBEING.....	81
COMMUNITY BUS.....	81
NEWTOWN NEIGHBOURHOOD CENTRE BUS & DRIVER.....	81
PROPERTIES & STRATEGIC INVESTMENTS	82
COMMUNITY VENUES	82
HALL & VENUE HIRE	82
Hannaford Community Centre	83
SMALL MEETING ROOMS	83
GRAHAM YARROLL - Thelma Hatfield Meeting Room, LEICHHARDT MARKET PLACE - Community Room.....	83
LIBRARY MEETING ROOMS - Leichhardt & Balmain Library	83
WHITES CREEK COTTAGE	84
MEETING ROOMS	84
ANNADALE COMMUNITY CENTRE - Meeting Room, GRAHAM YARROLL - Euphemia Ferrier Meeting Room, HANNAFORD COMMUNITY CENTRE - Meeting Room, HANNAFORD COMMUNITY CENTRE - Media Room, JIMMY LITTLE COMMUNITY CENTRE - Meeting Room, St PETERS TOWN HALL - Ground Floor Meeting Room, ST PETERS TOWN HALL - Upstairs Meeting Rooms 1 & 2, MARRICKVILLE LEARNING ROOMS - JJ Cahill Room.....	84
ACTIVITY ROOMS & SMALL HALLS	85
ASHFIELD CIVIC CENTRE - Activity Rooms, ANNADALE COMMUNITY CENTRE - Upstairs Hall, BALMAIN TOWN HALL - Meeting Room, HANNAFORD COMMUNITY CENTRE - Activity Room, JIMMY LITTLE COMMUNITY CENTRE - Main Hall, MARRICKVILLE LIBRARY LEARNING ROOMS - Francis Charteris Room & Pauline Mcleod Room.....	85
LARGE MEETING ROOMS.....	86
CLONTARF COTTAGE, HERB GREEDY HALL, SEAVIEW Street Hall, ST PETERS Town Hall Upstairs Hall, YANADA Room, LEICHHARDT TOWN HALL - Reception Room, PETERSHAM TOWN HALL - Old Council Chambers	86
MEDIUM HALLS.....	86

continued on next page ...

Page 8 of 97

Item 1

Attachment 5

Table Of Contents [continued]

ANNANDALE COMMUNITY CENTRE - Downstairs Back Hall, GRAHAM YARROLL ROOM, HANNAFORD COMMUNITY CENTRE - Heffernan Hall, MERVYN FLETCHER HALL.....	86
MICHAEL MAHER ROOM.....	87
MARRICKVILLE PAVILLION HALL	87
SMALL TOWN HALLS	88
BALMAIN TOWN HALL - Main Hall, WHARF ROAD COMMUNITY AND REFUGEE WELCOME CENTRE - Main Hall, LEICHHARDT TOWN HALL L1 - SUPPER ROOM, LEICHHARDT TOWN HALL L1 - COUNCIL CHAMBERS, LEICHHARDT TOWN HALL L1 - ALDERMAN'S ROOM	88
LARGE TOWN HALLS	88
LEICHHARDT TOWN HALL - Main Hall, MARRICKVILLE TOWN HALL, PETERSHAM TOWN HALL, Basement Marrickville	88
ASHFIELD TOWN HALL.....	89
GALLERIES.....	90
Chrissie Cotter Gallery	90
Preparation of Leases & Licences of Council Land, Consents to Assignment, Surrenders, Deeds, Agreements and Other Dealings and Sale or Purchase of Land	90
Titles Searches	90
Purchase of Council Land	90
Street Vending	90
Coffee Vans or other mobile vendors	91
Leichhardt Oval	91
FINANCE	92
SECTION 603 CERTIFICATES	92
RATES	92
General Rates & Valuation Enquiries	92
Overdue Rates	92
OTHER CHARGES.....	92
Gas Mains Charge - S611 Local Government Act 1993.....	92
Debt Recovery Charge.....	92
CREDIT CARD CHARGES.....	92
ICT.....	93
ACCESS TO INFORMATION	93
GIS MAPPING	93
Maps are produced in Council's Geographic Information System (GIS). The GIS section makes the final decision on how many and which layers can be shown concurrently	93
GOVERNANCE & RISK	94
ACCESS TO INFORMATION	94
Government Information (Public Access) Act 2009 (NSW) (GIPA Act)	94
Photocopying, Printing & Scanning	94
Photocopying & Printing	94
Scanning & Email per page	94
CUSTOMER SERVICE	95
GENERAL MANAGER	96
LEGAL	96
LEGAL AND PARALEGAL COSTS.....	96
EXPERT WITNESS COSTS	96
SUBPOENA OF DOCUMENTS - Supply of Information	96

Explanation Table

Classifications

Pricing Policy

.	.
A	No Cost - No price charged for this product or service. All associated costs met from general income.
B	Partial Cost Recovery - The price for this product/service makes a significant contribution towards the total cost of providing the service, rather than full cost recovery, recognising the community benefit it provides.
C	Full Cost Recovery - The price for this product/service is based on full cost recovery.
D	Full Cost plus Contribution - Price of this product/service is based on full cost recovery and makes a contribution to the cost of replacing any infrastructure associated with the service.
E	Market Price - Price of this product/service is set by reference to market prices.
F	Regulatory - Price charged for this goods/service is set by regulation or other legal agreement, beyond the control of Council.
G	Security Deposit - Price charged is refundable deposit against possible damage to infrastructure, footpaths, kerb, gutters and roadways, buildings, parks and reserves caused by adjacent development or use of facilities.

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

PLANNING

TREE MANAGEMENT

Tree Permit

Application to prune or remove trees - value of works less than \$5,000	\$138.39	\$143.65	\$0.00	\$143.65	3.80%	N	E
Application to prune or remove trees - value of works greater than \$5,000	\$212.41	\$220.48	\$0.00	\$220.48	3.80%	N	E

Tree Planting Inspection on Private Property

New Dwelling houses – inspection fee	\$245.00	\$254.40	\$0.00	\$254.40	3.84%	N	C
New Dwelling houses – reinspection fee	\$111.00	\$115.30	\$0.00	\$115.30	3.87%	N	C
Residential accommodation – up to 4 dwellings	\$430.00	\$446.40	\$0.00	\$446.40	3.81%	N	C
Residential accommodation – 5 to 25 dwellings	\$900.00	\$934.20	\$0.00	\$934.20	3.80%	N	C
Residential accommodation – 26 to 50 dwellings	\$1,285.00	\$1,333.90	\$0.00	\$1,333.90	3.81%	N	C
Residential accommodation – greater than 50 dwellings	\$3,220.00	\$3,342.40	\$0.00	\$3,342.40	3.80%	N	C
Commercial/Industrial Sites/Mixed development	\$3,220.00	\$3,342.40	\$0.00	\$3,342.40	3.80%	N	C

Tree Installation and Removal (Public/ Street/ Council Trees)

Plant new tree (if approved by council), 45 – 75 Litre, stock, includes 12 months maintenance program	\$1,988.80	\$2,064.40	\$0.00	\$2,064.40	3.80%	N	B
Additional costs associated with planting of a new tree will be charged on a cost recovery basis	At cost					N	C
Prune or remove existing tree (if approved by council)	Cost plus 12%					N	D
Additional costs associated with removal of existing trees will be charged on a cost recovery basis	At cost					N	C

Street/Council Tree Security Deposit

Security Deposit for existing street/ council trees required to be protected as part of a development consent (per tree) (refundable)	As valued by THYER tree evaluation method (deposit range between \$1,000 and \$10,000)					N	G
Security Deposit for new street/ council tree planting required as part of a development consent (per tree) (refundable) 45 to 75 Litre tree with 12 months maintenance included	\$2,188.00	\$2,271.20	\$0.00	\$2,271.20	3.80%	N	G
Security Deposit for new street/ council tree planting required as part of a development consent (per tree) (refundable) 100 to 200 Litre tree with 12 months maintenance included	\$4,264.80	\$4,426.90	\$0.00	\$4,426.90	3.80%	N	G

continued on next page ...

Page 11 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Street/Council Tree Security Deposit [continued]

Street tree inspection fee - per inspection	\$183.90	\$190.90	\$0.00	\$190.90	3.81%	N	B
---	----------	----------	--------	----------	-------	---	---

Landscaping Bond/Security Deposit

Single residential development	\$1,469.10	\$1,525.00	\$0.00	\$1,525.00	3.81%	N	G
Value of development \$0.00 – \$100,000	\$1,469.10	\$1,525.00	\$0.00	\$1,525.00	3.81%	N	G
Value of development \$100,000 – \$250,000	1.1% of estimated cost					N	G
Value of development \$250,000 – \$750,000	1.1% of estimated cost					N	G
> \$750,000	\$27,616.60	\$28,666.10	\$0.00	\$28,666.10	3.80%	N	G

Bond / Security deposit for new landscaping required as part of a development consent

Notification of Tree Applications and Development Application

Notification fee applies to DCP under which the application is lodged

Notification of Tree Applications and Development Applications for Tree Removal (where required)	\$219.90	\$228.30	\$0.00	\$228.30	3.82%	N	B
--	----------	----------	--------	----------	-------	---	---

DRAFT

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

PLANNING

DEVELOPMENT ADVISORY

Pre-Development Application Advice

Single Dwellings (Alterations & Additions, demolition, new dwellings, ancillary development & secondary dwellings)

Pre DA Advice for works valued between 0-100,000 – Advice Only	\$257.50	\$243.00	\$24.30	\$267.30	3.81%	Y	B
Pre DA Advice for works valued between 100,001 & 500,000 – Advice only	\$490.40	\$462.82	\$46.28	\$509.10	3.81%	Y	B
Pre DA Advice for works valued between 500,001 & 1 million (Advice & meeting)	\$920.10	\$868.27	\$86.83	\$955.10	3.80%	Y	B
Pre DA Advice for works valued greater than 1 million (Advice and meeting)	\$1,374.40	\$1,297.00	\$129.70	\$1,426.70	3.81%	Y	B

Other Development (that does not fall into the single dwelling or heritage advice)

Pre DA Advice for works valued between 0-100,000 – Advice Only	\$463.90	\$437.82	\$43.78	\$481.60	3.82%	Y	B
Pre DA Advice for works valued between 100,001 – 1 Million – Advice Only	\$701.80	\$662.27	\$66.23	\$728.50	3.80%	Y	B
Pre DA Advice for works valued over 1 Million and up to 3 Million (Advice & meeting)	\$1,486.50	\$1,402.73	\$140.27	\$1,543.00	3.80%	Y	B
Pre DA Advice for works valued over 3 Million and Up to 10 Million (Advice & meeting)	\$2,360.40	\$2,227.36	\$222.74	\$2,450.10	3.80%	Y	B
Pre DA Advice for works valued greater than 10 Million (Advice & meeting)	\$4,190.10	\$3,954.00	\$395.40	\$4,349.40	3.80%	Y	B
Pre DA meeting (only available in conjunction with Pre DAs for works valued between 0 -500,000 single dwellings or 0 – 1 million other development or as additional meeting for further clarification (not amended plans) or in conjunction with follow up Pre DA)	\$178.60	\$168.55	\$16.85	\$185.40	3.81%	Y	B
Follow up Pre DA application / consideration of additional information / amended design	50% of original Pre DA fee plus meeting fee					Y	B
*** If the Pre DA is required to be referred to Council's Architectural Excellence Design Review Panel an additional fee is payable (in addition to the above fees).	\$1,189.30	\$1,122.27	\$112.23	\$1,234.50	3.80%	Y	B

Pre Development, Planning & Heritage Advice

Single issue only (at Council's discretion) – (Advice only)	\$257.50	\$243.00	\$24.30	\$267.30	3.81%	Y	B
---	----------	----------	---------	----------	-------	---	---

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Professional External Consultancy Services Fee for Pre Development Advice – Peer review, Report and or Advice

Where Council has to engage the services of an outside consultancy for specialist advice or peer review, the cost of this service will be forwarded to the party causing the need for the inspection, report, peer review and or advice. In accordance with Council's Procurement Policy and Practices.	'As invoiced' plus 10% for Council Administration of Consultant Engagement					Y	C
---	--	--	--	--	--	---	---

DEVELOPMENT ASSESSMENT

Deferred Commencement Consent Condition Compliance	\$384.30	\$398.90	\$0.00	\$398.90	3.80%	N	C
--	----------	----------	--------	----------	-------	---	---

Heritage Exemption Application

Application for Heritage Exemption Certificate (Single Property)	\$166.70	\$173.10	\$0.00	\$173.10	3.84%	N	B
Application for Heritage Exemption Certificate that includes multiple properties - (Multiple Properties)	\$1,427.00	\$1,481.30	\$0.00	\$1,481.30	3.81%	N	B
Application for Heritage Exemption Certificate that includes multiple properties - (Suburb and /or Heritage Conservation Areas)	\$2,998.00	\$3,112.00	\$0.00	\$3,112.00	3.80%	N	B

Development Application (DA) Fees

DA's for Dwelling Houses

Development applications for a dwelling house with an estimated cost of \$100,000 or less	\$592.22	\$592.22	\$0.00	\$592.22	0.00%	N	F
---	----------	----------	--------	----------	-------	---	---

DA's for Advertisements

Whichever is greater of the DA scale fee or the fee below

base for 1	\$370.70	\$370.70	\$0.00	\$370.70	0.00%	N	F
Additional fee in excess of 1 advertisement	\$93.00	\$93.00	\$0.00	\$93.00	0.00%	N	F

DA's for Change of Use (Only)

Development application not involving erection of a building, carrying out of work, the subdivision of land or demolition of a building or work	\$370.70	\$370.70	\$0.00	\$370.70	0.00%	N	F
---	----------	----------	--------	----------	-------	---	---

DA's for the Subdivision of Land (other than strata)

Opening of Public Road – base	\$864.96	\$864.96	\$0.00	\$864.96	0.00%	N	F
plus per additional lot	\$65.00	\$65.00	\$0.00	\$65.00	0.00%	N	F
No Opening of Public Road – base	\$429.70	\$429.70	\$0.00	\$429.70	0.00%	N	F
plus per additional lot	\$53.00	\$53.00	\$0.00	\$53.00	0.00%	N	F

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

DA's for Strata Subdivision

Strata – base	\$429.70	\$429.70	\$0.00	\$429.70	0.00%	N	F
plus per lot	\$65.00	\$65.00	\$0.00	\$65.00	0.00%	N	F

All other DA's including erection of a building, carrying out of work, demolition of building or work, tree DA's (based on estimated costs)

Up to \$5,000	\$143.60	\$143.60	\$0.00	\$143.60	0.00%	N	F
Base fee – \$5,001 – \$50,000	\$220.41	\$220.41	\$0.00	\$220.41	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) of the estimated cost of the development	\$3.00	\$3.00	\$0.00	\$3.00	0.00%	N	F
Base fee – \$50,001 – \$250,000	\$458.64	\$458.64	\$0.00	\$458.64	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000	\$3.64	\$3.64	\$0.00	\$3.64	0.00%	N	F
Base fee – \$250,001 – \$500,000	\$1,509.50	\$1,509.50	\$0.00	\$1,509.50	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	\$2.34	\$2.34	\$0.00	\$2.34	0.00%	N	F
Base fee – \$500,001 – \$1,000,000	\$2,272.04	\$2,272.04	\$0.00	\$2,272.04	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	\$1.64	\$1.64	\$0.00	\$1.64	0.00%	N	F
Base fee – \$1,000,001 – \$10,000,000	\$3,404.17	\$3,404.17	\$0.00	\$3,404.17	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	\$1.44	\$1.44	\$0.00	\$1.44	0.00%	N	F
More than \$10,000,000	\$20,666.56	\$20,666.56	\$0.00	\$20,666.56	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	\$1.19	\$1.19	\$0.00	\$1.19	0.00%	N	F

DA's for Designated Development

Additional Maximum Fee	\$1,197.80	\$1,197.80	\$0.00	\$1,197.80	0.00%	N	F
------------------------	------------	------------	--------	------------	-------	---	---

Modification of Development Consent Application (Division 4.9 EPA Act 1979) including Section 4.55 Modification Applications and Section 4.56 Court Consent Modifications

Modification (Minor error, mis-description or miscalculation)	\$92.40	\$92.40	\$0.00	\$92.40	0.00%	N	F
Full Fee Waiver can be applied by Council Delegate where Council error identified							
Modification (Minimal Environmental Impact)	\$808.89 or 50% of the original fee whichever is the lesser					N	F

Other Modification Applications & Court Consent Modification Applications

Original fee less than \$100	50% of the original fee					N	F
Original fee \$100 or more – for development that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building	50% of the original fee					N	F

continued on next page ...

Page 15 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Other Modification Applications & Court Consent Modification Applications [continued]

For development that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less	\$247.13	\$247.13	\$0.00	\$247.13	0.00%	N	F
For other development – Based on the original cost of construction Up to \$5,000	\$71.24	\$71.24	\$0.00	\$71.24	0.00%	N	F
Greater than \$5,000 up to \$250,000	\$110.21	\$110.21	\$0.00	\$110.21	0.00%	N	F
plus an additional for each \$1,000 (or part of \$1,000) of the estimated cost	\$1.50	\$1.50	\$0.00	\$1.50	0.00%	N	F
Greater than \$250,000 up to \$500,000	\$651.22	\$651.22	\$0.00	\$651.22	0.00%	N	F
plus for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	\$0.85	\$0.85	\$0.00	\$0.85	0.00%	N	F
Greater than \$500,000 up to \$1,000,000	\$927.30	\$927.30	\$0.00	\$927.30	0.00%	N	F
plus an additional for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	\$0.50	\$0.50	\$0.00	\$0.50	0.00%	N	F
Greater than \$1,000,000 up to \$10,000,000	\$1,284.63	\$1,284.63	\$0.00	\$1,284.63	0.00%	N	F
plus an additional for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	\$0.40	\$0.40	\$0.00	\$0.40	0.00%	N	F
More than \$10,000,000	\$6,167.13	\$6,167.13	\$0.00	\$6,167.13	0.00%	N	F
plus an additional for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	\$0.27	\$0.27	\$0.00	\$0.27	0.00%	N	F
Additional fee for modification application if notice of application is required to be given under the Act	\$866.07	\$866.07	\$0.00	\$866.07	0.00%	N	F

Where Council is not the consent authority

Discussions regarding development applications (pre & post lodgement) where Council is not the consent authority and the applicant is seeking to consult with Council. Meeting only, no written advice or minutes provided (Per hour or part thereof)	\$2,000.00	\$1,887.27	\$188.73	\$2,076.00	3.80%	Y	C
Review of proposed development prior or post to lodgement of State Significant Development - includes meeting and written minutes including planning and internal referral specialists	\$0.00	\$7,272.73	\$727.27	\$8,000.00	∞	Y	C
Referral of Development Applications and associated applications to Inner West Architectural Excellence Panel (Design Review Panel)	\$0.00	\$3,636.36	\$363.64	\$4,000.00	∞	Y	C

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Review of Determination Application (Division 8.2 EPA Act 1979)

Review of Determination Application (Division 8.2 EPA Act 1979)

For development that does not involve the erection of a building, the carrying out of a work or the demolition of a building					50% of original fee	N	F
For development that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less	\$247.13	\$247.13	\$0.00	\$247.13	0.00%	N	F

All other Development Application Reviews including erection of a building, carrying out of work, demolition of building or work (based on estimated costs)

Up to \$5,000	\$71.24	\$71.24	\$0.00	\$71.24	0.00%	N	F
Base fee - \$5,001 - \$250,000	\$111.32	\$111.32	\$0.00	\$111.32	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) of the estimated cost	\$1.50	\$1.50	\$0.00	\$1.50	0.00%	N	F
Base fee – greater than \$250,000 up to \$500,000	\$651.22	\$651.22	\$0.00	\$651.22	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	\$0.85	\$0.85	\$0.00	\$0.85	0.00%	N	F
Base fee – greater than \$500,000 up to \$1,000,000	\$927.30	\$927.30	\$0.00	\$927.30	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	\$0.50	\$0.50	\$0.00	\$0.50	0.00%	N	F
Base fee – greater than \$1,000,000 up to \$10,000,000	\$1,284.63	\$1,284.63	\$0.00	\$1,284.63	0.00%	N	F
plus an additional for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	\$0.40	\$0.40	\$0.00	\$0.40	0.00%	N	F
More than \$10,000,000	\$6,167.13	\$6,167.13	\$0.00	\$6,167.13	0.00%	N	F
plus an additional amount for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	\$0.27	\$0.27	\$0.00	\$0.27	0.00%	N	F

Review of Modification Determination

Review of modification determination					50% of modification application fee	N	F
--------------------------------------	--	--	--	--	-------------------------------------	---	---

Review of decision to reject a Development Application

estimated cost of the development is less than \$100,000	\$71.24	\$71.24	\$0.00	\$71.24	0.00%	N	F
estimated cost of the development is \$100,000 or more and less than or equal to \$1,000,000	\$194.81	\$194.81	\$0.00	\$194.81	0.00%	N	F
estimated cost of the development is more than \$1,000,000	\$325.05	\$325.05	\$0.00	\$325.05	0.00%	N	F

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Applications that Fee Waivers Apply

Applications that Fee Waivers Apply

Rainwater Tanks – Applicable for residential properties only, where a rainwater tank is to be installed however does not meet Exempt Development Criteria					No Charge	N	A
Photovoltaic Systems and/or Solar Hot Water (including gas boosted) systems – Applicable for application for installation of new systems only and not in conjunction with any other proposed works					No Charge	N	A
Fees for the Development of a Heritage Item – Where the development would be exempt were the property not Heritage listed					No charge	N	A
Fees for the Development of a Heritage Item – Where the development would be complying were the property not Heritage listed					50% of development application fee	N	C

Fees for Notification and Advertising of DA's, Modifications and Reviews Applications

Notified Applications (based on estimated costs)

Development with estimated cost up to \$100,000	\$432.00	\$448.50	\$0.00	\$448.50	3.82%	N	C
Development with estimated cost greater than \$100,000 up to \$200,000	\$667.70	\$693.10	\$0.00	\$693.10	3.80%	N	C
Development with estimated cost greater than \$200,000 up to \$500,000	\$882.10	\$915.70	\$0.00	\$915.70	3.81%	N	C
Development with estimated cost greater than \$500,000 up to \$1,000,000	\$1,075.00	\$1,115.90	\$0.00	\$1,115.90	3.80%	N	C
Development with estimated cost greater than \$1,000,000					\$1,150.00 + POA	N	C

Advertised Applications (in addition to notification fees)

Designated Development	\$2,889.87	\$2,889.87	\$0.00	\$2,889.87	0.00%	N	F
Advertised Development	\$1,438.25	\$1,438.25	\$0.00	\$1,438.25	0.00%	N	F
Prohibited Development	\$1,438.25	\$1,438.25	\$0.00	\$1,438.25	0.00%	N	F

Other Application Fees

Determine if documentation satisfies compliance with condition	\$200.00	\$207.60	\$0.00	\$207.60	3.80%	N	
--	----------	----------	--------	----------	-------	---	--

Referral of Development Applications and associated applications to Inner West Architectural Excellence Panel - Design Review Panel)

Referral of Development Applications and associated applications to Inner West Architectural Excellence Panel (Design Review Panel)	\$3,907.50	\$4,056.00	\$0.00	\$4,056.00	3.80%	N	F
---	------------	------------	--------	------------	-------	---	---

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Additional fee for modification application that is accompanied by statement of qualified designer

Additional fee for modification application that is accompanied by statement of qualified designer	\$989.63	\$1,027.24	\$0.00	\$1,027.24	3.80%	N	
--	----------	------------	--------	------------	-------	---	--

Extension of Consent Application

Extension of Consent	\$459.50	\$477.00	\$0.00	\$477.00	3.81%	N	C
----------------------	----------	----------	--------	----------	-------	---	---

Electronic File Management

Fee per application for the electronic file management of Development Applications and accompanying information.

Document Management / Scanning estimated cost of works < 10,000	\$47.50	\$49.40	\$0.00	\$49.40	4.00%	N	C
Document Management / Scanning estimated cost of works 10,000 to 100,000	\$67.40	\$70.00	\$0.00	\$70.00	3.86%	N	C
Document Management / Scanning estimated cost of works 100,001 to 300,000	\$107.60	\$111.70	\$0.00	\$111.70	3.81%	N	C
Document Management / Scanning estimated cost of works 300,001 to 500,000	\$163.50	\$169.80	\$0.00	\$169.80	3.85%	N	C
Document Management / Scanning estimated cost of works 500,001 to 1,000,000	\$270.10	\$280.40	\$0.00	\$280.40	3.81%	N	C
Document Management / Scanning estimated cost of works 1,000,001 to 5,000,000	\$537.00	\$557.50	\$0.00	\$557.50	3.82%	N	C
Document Management / Scanning estimated cost of works > 5,000,001	\$740.80	\$769.00	\$0.00	\$769.00	3.81%	N	C

Amended Plans

The fee for an assessment of an amendment to a Development, Modification or Review Application prior to its determination is:

Minor amendments not requiring substantial reassessment in the opinion of Council or additional information	25% of original assessment fee	N	C
All other amendments	50% of original assessment fee	N	C

Fee for stamping additional set of plans

Up to 3 sheets	\$105.50	\$109.60	\$0.00	\$109.60	3.89%	N	C
Each additional sheet	\$25.90	\$26.90	\$0.00	\$26.90	3.86%	N	C

Planning Portal Management

Estimated cost of works < 10,000	\$46.90	\$48.70	\$0.00	\$48.70	3.84%	N	C
Estimated cost of works 10,000 to 100,000	\$66.50	\$69.10	\$0.00	\$69.10	3.91%	N	C
Estimated cost of works 100,001 to 300,000	\$106.10	\$110.20	\$0.00	\$110.20	3.86%	N	C
Estimated cost of works 300,001 to 500,000	\$161.20	\$167.40	\$0.00	\$167.40	3.85%	N	C

continued on next page ...

Page 19 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Planning Portal Management [continued]

Estimated cost of works 500,001 to 1,000,000	\$266.30	\$276.50	\$0.00	\$276.50	3.83%	N	C
Estimated cost of works 1,000,001 to 5,000,000	\$529.50	\$549.70	\$0.00	\$549.70	3.81%	N	C
Estimated cost of works > 5,000,001	\$730.40	\$758.20	\$0.00	\$758.20	3.81%	N	C

Signage Fee (in addition to notification fees)

Signage Fee estimated cost of works < \$1m	\$41.64	\$43.22	\$0.00	\$43.22	3.79%	N	C
Signage Fee estimated cost of works > \$1m	\$83.30	\$86.50	\$0.00	\$86.50	3.84%	N	F

Fees for External Referrals of Applications

Note: An amended application may require additional referrals

Fee to External Approval Authority for Development Applications requiring concurrence	\$416.34	\$416.34	\$0.00	\$416.34	0.00%	N	F
Cheque to be made payable to the relevant External Approval authority							
Fee to Council for Development Applications requiring concurrence	\$182.56	\$182.56	\$0.00	\$182.56	0.00%	N	F

Long Service Levy - IWC

Building Services Long Service Levy Payments Act – 0.25% of total cost of development (only charged on work where total costs exceed \$250,000)	0.25% of development cost over \$250,000					N	F
---	--	--	--	--	--	---	---

Administration Charge

Certified copy of document, map or plan under Section 10.8 of the Environmental Planning & Assessment Act 1979	\$300.00	\$311.40	\$0.00	\$311.40	3.80%	N	C
Stamping additional copies of plan (above 3 copies – per copy)	\$75.60	\$78.50	\$0.00	\$78.50	3.84%	N	C

Refund of Application Fees

This section applies to Development Applications, Modifications and Review of Determinations.

Refund of Application Fees	N	F
Where Council collects fees on behalf of others e.g. concurrence fees, Plan first levy, long service levy etc, Council cannot refund these fees. Enquiries must be made directly to the relevant organisation. Council's Electronic File Management fee is non-refundable. No refund is payable after an application is determined. Refunds for withdrawn applications are at Council's delegates discretion based on the percentage level of assessment undertaken.		

STRATEGIC PLANNING

PLANNING CERTIFICATE UNDER ENVIRONMENTAL PLANNING & ASSESSMENT ACT 1979

Section 10.7 (2) Planning Certificate	\$62.00	\$62.00	\$0.00	\$62.00	0.00%	N	F
---------------------------------------	---------	---------	--------	---------	-------	---	---

continued on next page ...

Page 20 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

PLANNING CERTIFICATE UNDER ENVIRONMENTAL PLANNING & ASSESSMENT ACT 1979 [continued]

Section 10.7 (2) and 10.7 (5) Certificate	\$156.00	\$156.00	\$0.00	\$156.00	0.00%	N	F
Section 10.8 (Certified zoning plan)	\$62.00	\$62.00	\$0.00	\$62.00	0.00%	N	F
Section 10.7/10.8 Certificate required within 24 hours – additional	\$241.90	\$251.10	\$0.00	\$251.10	3.80%	N	B
Fee for Copy of Planning Certificate	\$37.40	\$38.90	\$0.00	\$38.90	4.01%	N	C
Refund Processing Fee	\$37.40	\$38.90	\$0.00	\$38.90	4.01%	N	C

SECTION 7.11/7.12 DEVELOPMENT CONTRIBUTIONS

Refund processing fee for development contributions \$20,001 - \$1,000,000	\$885.00	\$918.63	\$0.00	\$918.63	3.80%	N	
Refund processing fee for development contributions > \$1,000,000	\$2,276.00	\$2,362.49	\$0.00	\$2,362.49	3.80%	N	
Section 7.11/7.12 fees are charged in accordance with the relevant local infrastructure contribution plan under the Environmental Planning & Assessment Act						N	F

Section 7.32 Affordable Housing Contribution Scheme

Section 7.32 fees are charged in accordance with the relevant affordable housing contributions plan under the Environmental Planning and Assessment Act 1979

Refund processing fee for affordable housing contributions <\$20,000	\$45.00	\$46.71	\$0.00	\$46.71	3.80%	N	
Refund processing fee for affordable housing contributions \$20,001 - \$1,000,000	\$885.00	\$918.63	\$0.00	\$918.63	3.80%	N	
Refund processing fee for affordable housing contributions > \$1,000,000	\$2,276.00	\$2,362.49	\$0.00	\$2,362.49	3.80%	N	

PRINTING

Maps – Large – Black/White – Each	\$75.44	\$78.31	\$0.00	\$78.31	3.80%	N	C
Small – Each	\$50.30	\$52.21	\$0.00	\$52.21	3.80%	N	C
A4 Colour Prints	\$34.65	\$35.97	\$0.00	\$35.97	3.81%	N	C
A3 Colour Prints	\$45.89	\$47.63	\$0.00	\$47.63	3.79%	N	C
A2 Colour Prints	\$57.26	\$59.44	\$0.00	\$59.44	3.81%	N	C
A1 Colour Prints	\$68.49	\$71.09	\$0.00	\$71.09	3.80%	N	C
A0 Colour Prints	\$113.10	\$117.40	\$0.00	\$117.40	3.80%	N	C
Set of 4 A0 Colour Prints	\$339.08	\$351.97	\$0.00	\$351.97	3.80%	N	C
A4 Black/White Prints	\$12.16	\$12.62	\$0.00	\$12.62	3.78%	N	C
A3 Black/White Prints	\$23.40	\$24.29	\$0.00	\$24.29	3.80%	N	C
A2 Black/White Prints	\$34.65	\$35.97	\$0.00	\$35.97	3.81%	N	C
A1 Black/White Prints	\$45.89	\$47.63	\$0.00	\$47.63	3.79%	N	C
A0 Black/White Prints	\$68.49	\$71.09	\$0.00	\$71.09	3.80%	N	C
Per Page of Copy – Each	\$5.22	\$5.42	\$0.00	\$5.42	3.83%	N	C

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

PLANS & POLICIES

Administration fee	\$60.00	\$62.28	\$0.00	\$62.28	3.80%	N	C
Copies of Plans, Policies, Reports, Studies, and Strategies	by quotation					N	C

PREPARATION OF AMENDMENT TO DEVELOPMENT CONTROL PLAN

Amendments to Development Control Plan (lodged in conjunction with a Planning Proposal or in isolation) Note - the category of DCP Amendment is to be determined by Senior Manager Strategic Planning.

Basic DCP Amendment: Minor changes to DCP which do not require complex assessment.	\$10,410.00	\$10,805.58	\$0.00	\$10,805.58	3.80%	N	C
Standard DCP Amendment: DCP amendments that change land uses, built form controls AND do not require significant consideration of economic, transport or infrastructure issues	\$26,025.00	\$27,013.95	\$0.00	\$27,013.95	3.80%	N	
Complex DCP Amendment: DCP amendments that involve significant consideration of economic, social environmental, transport or infrastructure issues	\$46,845.00	\$48,625.11	\$0.00	\$48,625.11	3.80%	N	
Precinct DCP Amendment: Similar to a complex DCP amendment but where the proposal relates to multiple lots or is greater than one hectare	\$67,665.00	\$70,236.27	\$0.00	\$70,236.27	3.80%	N	
Principal DCP Amendment: Complex DCP amendment which includes a number of DCP amendments	\$83,280.00	\$86,444.64	\$0.00	\$86,444.64	3.80%	N	
DCP Amendment Changes i.e. The applicable amendment fee will apply if changes to a development control plan amendment already being assessed by Council are requested by the proponent before the initial development control plan amendment is reported to either a Council meeting Inner West Local Planning Panel (IWLPP) or Design Review Panel	25% of fee for Basic DCP Amendment 50% of fee for Standard, Complex, Precinct and Principal DCP Amendments					N	C
Refund where withdrawn prior to being reported to Council	Maximum 50% of DCP amendment fee. At discretion of Senior Manager Strategic Planning. Maximum 50% of DCP amendment fee. At discretion of Strategic Planning Manager. Last year fee					N	B

PREPARATION OF AMENDMENT TO LOCAL ENVIRONMENT PLAN

Stage 1- Pre-Lodgement (mandatory for all applications) Note - the category of LEP Amendment is to be determined by Senior Manager Strategic Planning.

Basic: LEP amendments that add or remove a heritage item or changes permissible uses AND do not require complex assessment.	\$6,246.00	\$6,483.40	\$0.00	\$6,483.40	3.80%	N	C
---	------------	------------	--------	------------	-------	---	---

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Stage 1- Pre-Lodgement (mandatory for all applications) Note - the category of LEP Amendment is to be determined by Senior Manager Strategic Planning. [continued]

Standard: LEP amendments that change land uses or principal development standards like FSR and height AND do not require significant consideration of economic, environmental, social or transport issues.	\$20,820.00	\$21,611.16	\$0.00	\$21,611.16	3.80%	N	
Complex: LEP amendments that require significant consideration of economic, environmental, social, transport or infrastructure issues e.g. change of zoning, land-uses, built form controls (FSR or height) which require complex assessment.	\$31,230.00	\$32,416.74	\$0.00	\$32,416.74	3.80%	N	
Precinct: Complex LEP amendments that are for multiple sites or land greater than one hectare.	\$41,640.00	\$43,222.32	\$0.00	\$43,222.32	3.80%	N	
Principal: LEP amendments which include a combination of number of planning proposals	\$52,050.00	\$54,027.90	\$0.00	\$54,027.90	3.80%	N	
Additional meetings	25% of original fee					N	C

Stage 2 - Planning Proposal Note - the category of LEP Amendment is to be determined by Senior Manager Strategic Planning.

Basic: LEP amendments that add or remove a heritage item or changes permissible uses AND do not require complex assessment.	\$20,820.00	\$21,611.16	\$0.00	\$21,611.16	3.80%	N	
Standard: LEP amendments that change land uses or principal development standards like FSR and height AND do not require significant consideration of economic, environmental, social, transport or infrastructure issues.	\$104,100.00	\$108,055.80	\$0.00	\$108,055.80	3.80%	N	
Complex: LEP amendments that require significant consideration of economic, environmental, social, transport or infrastructure issues e.g. change of zoning, land-uses, built form controls (FSR or height) which require complex assessment.	\$156,150.00	\$162,083.70	\$0.00	\$162,083.70	3.80%	N	
Precinct: Complex LEP amendments that are for multiple sites or land greater than one hectare.	\$208,200.00	\$216,111.60	\$0.00	\$216,111.60	3.80%	N	
Principal: LEP amendments which include a combination of number of planning proposals	\$260,250.00	\$270,139.50	\$0.00	\$270,139.50	3.80%	N	
Review of additional studies required by Gateway Determination and prepared by the applicant	20%-50% at the discretion of the Senior Manager Strategic Planning. Last year fee 20%-50% at the discretion of the Strategic Planning Manager.					N	C

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Stage 2 - Planning Proposal Note - the category of LEP Amendment is to be determined by Senior Manager Strategic Planning. [continued]

Amended Planning Proposal i.e. The applicable amendment fee will apply if an amendment to a planning proposal already being assessed by Council is submitted to Council before the initial planning proposal is reported to the Inner West Local Planning Panel (IWLPP) meeting.	25% of fee for Basic Planning Proposals 50% of fee for Standard, Complex, Precinct and Principal Planning Proposals					N	C
Refund where withdrawn prior to the Planning Proposal being reported to Council	Maximum 50% of Planning Proposal fee. At discretion of Senior Manager Strategic Planning. Maximum 50% of Planning Proposal fee. At discretion of Strategic Planning Manager.					N	B

Hourly Consultancy Fee

Discussions regarding Strategic Planning matters – meeting only, no written advice or minutes provided (Per hour)	\$2,082.00	\$1,964.73	\$196.47	\$2,161.20	3.80%	Y	C
---	------------	------------	----------	------------	-------	---	---

Advertisement and Notification of LEP and DCP amendments

Advertising	\$3,674.30	\$3,814.00	\$0.00	\$3,814.00	3.80%	N	C
Notification	\$2.20 per property notified					N	C

Public Hearing

Public Hearing if required. Cost recovery to Council	At cost					N	C
--	---------	--	--	--	--	---	---

PREPARATION OF AMENDMENT TO LOCAL ENVIRONMENTAL PLAN AND DEVELOPMENT CONTROL PLAN

Additional costs and expenses

For all LEP and DCP amendments any additional costs and expenses incurred by Council in undertaking studies, peer reviews, referral to panels and other matters are to be paid at cost	At cost					N	C
--	---------	--	--	--	--	---	---

Referral to Design Review Panel

Referral to Inner West Architectural Excellence Design Review Panel	\$13,533.00	\$14,047.25	\$0.00	\$14,047.25	3.80%	N	C
---	-------------	-------------	--------	-------------	-------	---	---

Referral to Inner West Local Planning Panel

Referral to Inner West Local Planning Panel	\$21,861.00	\$22,691.72	\$0.00	\$22,691.72	3.80%	N	C
---	-------------	-------------	--------	-------------	-------	---	---

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

REGULATION

BUILDING CERTIFICATION

Building Information Certificate Applications

Application – Floor Area Not Exceeding 200m²	\$250.00	\$750.00	\$0.00	\$750.00	200.00%	N	F
Application – Floor Area Exceeding 200m²	Cost by Quotation					N	D
Charge Rates: a. \$250 plus \$0.50 per m² for area of 200m² to 2000m²; b. \$1165 plus \$0.08 per m² for area greater than 2000m² Charge Rates: a. \$750 plus \$0.50 per m² for area of 200m² to 2000m²; b. \$1500 plus \$0.08 per m² for area greater than 2000m²							
Unauthorised Work - Additional fee for all Building Certificate Applications where works undertaken in previous 24 months required Development Consent /CDC however was not obtained	\$250 plus applicable Development Application & Construction Certificate fees if approval had not been sought					N	F
Additional Inspection Fee	\$90.00	\$90.00	\$0.00	\$90.00	0.00%	N	F
Fee for copy of Building Certificate	\$13.00	\$13.00	\$0.00	\$13.00	0.00%	N	F

Building Information Certificate Public Notification Fees

Complying Development Certificates	\$306.80	\$289.55	\$28.95	\$318.50	3.81%	Y	B
Building Certificates for unauthorised works	In accordance with relevant DA advertising/notification fee					N	B

Administration Certificates

Lodgement Fee for all Certificates Relating to Building Works (Part 6 EPAA)	\$36.00	\$36.00	\$0.00	\$36.00	0.00%	N	F
---	---------	---------	--------	---------	-------	---	---

Outside Approved Hours Construction Permits

Single dwellings:	\$347.80	\$328.27	\$32.83	\$361.10	3.82%	Y	B
Commercial, Industrial, Multi-unit & Mixed Use Residential	\$695.50	\$656.36	\$65.64	\$722.00	3.81%	Y	B
Any other development:	\$347.80	\$328.27	\$32.83	\$361.10	3.82%	Y	B
Additional fee for fast track application assessment (<5 days):	\$347.80	\$328.27	\$32.83	\$361.10	3.82%	Y	B

Activity & Footpath Usage Applications

Activity Application - Minor Events (Local Government Act 1993)	\$400.00	\$415.20	\$0.00	\$415.20	3.80%	N	B
Activity Application - Minor Events (Local Government Act 1993) - Notification Fee	\$414.90	\$430.67	\$0.00	\$430.67	3.80%	N	
Activity Application - Major Events (Local Government Act 1993)	Major events by quote and including cost of notification					N	B
Amendment to Activity Application (Local Government Act 1993)	50% of the original application fee					N	

continued on next page ...

Page 25 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Activity & Footpath Usage Applications [continued]

Footpath Dining Assessment (Roads Act 1993)	\$0.00	\$310.00	\$0.00	\$310.00	∞	N	B
Footpath Dining Annual Lease(Roads Act 1993)	\$0.00	\$365.00	\$0.00	\$365.00	∞	N	B
Onroad Dining Assessment (Roads Act 1993)	\$0.00	\$500.00	\$0.00	\$500.00	∞	N	B
Onroad Dining Lease(Roads Act 1993)	\$0.00	\$3,650.00	\$0.00	\$3,650.00	∞	N	B
Footpath usage (Road Occupancy) Applications where occupation of a State or Regional road is required the application to occupy the road will be referred to the Roads and Traffic Authority	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	N	A

Construction Certificate Applications

Assessment of Performance Solution/s	Base fee for the CC plus an additional 10% of the invoice cost of any external consultancy engaged by council for advice					Y	B
Modification of Construction Certificate	50% of original fee					Y	C
Mobile Vendor Applicant	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	Y	A

Construction Certificate Application Fees for all National Construction Code Building Classes - based on estimated cost of works

Under \$50,000	\$836.00	\$789.09	\$78.91	\$868.00	3.83%	Y	D
\$50,000 – \$99,999	\$1,114.00	\$1,050.91	\$105.09	\$1,156.00	3.77%	Y	D
\$100,000 – \$249,999	\$1,950.00	\$1,840.00	\$184.00	\$2,024.00	3.79%	Y	D
\$250,000 – \$499,999	\$2,506.20	\$2,364.94	\$236.49	\$2,601.43	3.80%	Y	D
\$500,000 – \$999,999	\$3,063.14	\$2,890.50	\$289.05	\$3,179.55	3.80%	Y	D
\$1,000,000 and over	Minimum \$2,500 + quote on request additional fees based on above listed cost of works.					Y	D

Principal Certifying Authority (PCA) Appointment & Inspection Fees

PCA Fees – Engaging the following external specialist: -*accredited certifier (PCA) *accredited fire engineer *suitably qualified consultant/engineer	Base fee for the appointment of council as the PCA plus an additional 10% of the invoice cost of any external consultancy engaged by council for advice					Y	D
Per inspection	\$329.00	\$310.91	\$31.09	\$342.00	3.95%	Y	C

Pre-Complying Development Certificate Advice

Advice as to whether a proposal would constitute a CDC, per proposal	\$400.00	\$377.45	\$37.75	\$415.20	3.80%	Y	C
--	----------	----------	---------	----------	-------	---	---

Complying Development Certificate

Commercial Change of use - building works and access	\$1,114.00	\$1,050.91	\$105.09	\$1,156.00	3.77%	Y	C
Modification of Complying Development Certificate	50% of original fee					Y	C
Minor No Building Works	\$596.50	\$562.91	\$56.29	\$619.20	3.81%	Y	C

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	--------------------	---------------	-----	-------------------

Complying Development Certificate Application Fees for all National Construction Code Building Classes - based on estimated cost of works

Under \$50,000	\$836.00	\$789.09	\$78.91	\$868.00	3.83%	Y	C
\$50,000 – \$99,999	\$1,114.00	\$1,050.91	\$105.09	\$1,156.00	3.77%	Y	C
\$100,000 – \$249,999	\$1,950.00	\$1,840.00	\$184.00	\$2,024.00	3.79%	Y	C
\$250,000 – \$499,999	\$2,506.20	\$2,364.94	\$236.49	\$2,601.43	3.80%	Y	C
\$500,000 – \$999,999	\$3,063.14	\$2,890.50	\$289.05	\$3,179.55	3.80%	Y	C
\$1,000,000 and over	Minimum \$2,500 + quote on request additional fees based on above listed cost of works.					Y	D

Occupation certificate

Part / Final Occupation Certificate application - per unit for major projects	\$446.00	\$420.91	\$42.09	\$463.00	3.81%	Y	C
---	----------	----------	---------	----------	-------	---	---

Subdivision Certificate Applications

Where no development application	\$596.48	\$619.15	\$0.00	\$619.15	3.80%	N	D
Where no new allotments (e.g. boundary adjustments)	\$596.48	\$619.15	\$0.00	\$619.15	3.80%	N	D
Where new lots created	\$1,189.55	\$1,234.75	\$0.00	\$1,234.75	3.80%	N	D
Strata Certificate	\$1,189.55	\$1,234.75	\$0.00	\$1,234.75	3.80%	N	D
Subdivision Major Quote - Per Lot	\$557.00	\$578.00	\$0.00	\$578.00	3.77%	N	D

Request for Technical advice on BCA or Fire Safety matters

Request for Technical advice on BCA or Fire Safety matters	\$250.00 per hour or part thereof					Y	D
--	-----------------------------------	--	--	--	--	---	---

Signing of Legal Documents on Behalf of the Council

Fee to endorse legal documents on behalf of The Council, such as s.88 instruments, dissolved strata plans and the like including re-signing of documents	\$264.00	\$274.00	\$0.00	\$274.00	3.79%	N	D
--	----------	----------	--------	----------	-------	---	---

Swimming Pool Certification

Fee for entering of registration information by Council on the State Register	\$10.00	\$9.09	\$0.91	\$10.00	0.00%	Y	F
Exemption Certificate (as per s23 Swimming Pools Act)	\$70.00	\$70.00	\$0.00	\$70.00	0.00%	N	F
Swimming Pool Compliance Certificate	TBC					N	F
- Initial Inspection Fee	\$150.00	\$136.36	\$13.64	\$150.00	0.00%	Y	F
- Any subsequent inspections	\$100.00	\$90.91	\$9.09	\$100.00	0.00%	Y	F
Supply of Resuscitation Chart	\$30.90	\$29.18	\$2.92	\$32.10	3.88%	Y	C

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Refund of Application Fees

Refund of Application Fees	Where Council collects fees on behalf of others e.g. concurrence fees, Plan first levy, long service levy etc, Council cannot refund these fees. Enquiries must be made directly to the relevant organisation. Council's Electronic File Management fee is non-refundable. No refund is payable after an application is determined. Refunds for withdrawn applications are at Council's discretion based on the percentage level of assessment undertaken.					Y	C
----------------------------	--	--	--	--	--	---	---

FIRE SAFETY

Annual Fire Safety Statement AFSS

Registration of AFSS	\$125.00	\$150.00	\$0.00	\$150.00	20.00%	N	D
Fire Safety – Assessment of incomplete Annual Fire Safety Statement (AFSS) – (Before the due date)	\$455.00	\$472.29	\$0.00	\$472.29	3.80%	N	B
Fire Safety – Assessment of incomplete Annual Fire Safety Statement (AFSS) – (After the due date)	\$0.00	\$655.00	\$0.00	\$655.00	∞	N	B

Fire Safety Order

Fire Safety Order - Extension of time request	\$0.00	\$300.00	\$0.00	\$300.00	∞	N	B
Fire Safety Order - Modification Request	\$0.00	\$300.00	\$0.00	\$300.00	∞	N	B
Cost Compliance Notice	\$0.00	\$750.00	\$0.00	\$750.00	∞	N	B

Fire Safety Schedule

Re-issue/modification of Fire Safety Schedule (2 or less changes)	\$200.00	\$207.60	\$0.00	\$207.60	3.80%	N	B
Re-issue/modification of Fire Safety Schedule (3 or more changes)	\$500.00	\$519.00	\$0.00	\$519.00	3.80%	N	B

Fire Safety Compliance

Fire Safety Compliance Program Inspection and Re-inspection fee (i.e. Shared Accommodation, Entertainment Venues, Industrial & Commercial premises etc.)	\$471.51	\$444.93	\$44.49	\$489.42	3.80%	Y	C
Fire Safety Audit/Enquiry	\$250 per hour or part thereof					Y	C
Professional External Consultancy Services Fee for Fire Engineering, Fire Safety and/or BCA Audits– Peer review, Report and or advice. Where Council has to engage the services of an outside consultancy for specialist fire safety consultancy advice or peer review, the cost of this service plus 10%	Where Council has to engage the services of an outside consultancy for specialist fire safety consultancy advice or peer review, the cost of this service plus 10%					Y	E

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

ENVIRONMENTAL HEALTH

Food Premises

Registration / Notification of new Food Premises for Food Authority	\$55.00	\$55.00	\$0.00	\$55.00	0.00%	N	F
Registration / Notification of Change of Ownership Food Premises for Food Authority	\$55.00	\$55.00	\$0.00	\$55.00	0.00%	N	F
Food premises annual administration charge for up to and including 5 full-time food handlers (includes one annual inspection & travel time)	\$390.00	\$390.00	\$0.00	\$390.00	0.00%	N	F
Food premises annual administration charge for more than 5 but not more than 50 food handlers (includes one annual inspection & travel time)	\$800.00	\$800.00	\$0.00	\$800.00	0.00%	N	F
Food premises annual administration charge for more than 50 food handlers (includes one annual inspection & travel time)	\$3,500.00	\$3,500.00	\$0.00	\$3,500.00	0.00%	N	F
Food Premises – Inspection and Re-inspection fee	\$142.00	\$142.00	\$0.00	\$142.00	0.00%	N	F
Improvement Notice Food Premises – Cost Recovery	\$330.00	\$330.00	\$0.00	\$330.00	0.00%	N	F
Food Vendors (Market Stalls, Temporary Food Stalls and Food Vans) – Re-inspection fee	\$142.00	\$142.00	\$0.00	\$142.00	0.00%	N	F
Food Handlers Training Event					Free	Y	A
Development Consent/Complying Development Certificate – pre Occupation fit out inspection	\$284.00	\$284.00	\$0.00	\$284.00	0.00%	N	F
Food Vendors (Market Stalls, Temporary Food Stalls and Food Vans) Annual Registration Fee. Fee pro-rated monthly.	\$220.00	\$220.00	\$0.00	\$220.00	0.00%	N	F
Annual and unlimited trading with event/market stall organiser approval							

Public Health

Registration / Notification of Skin Penetration Premises	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	N	F
Skin Penetration Premises – Inspection and Re-inspection fee	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	F
Improvement Notice / Prohibition Order for Skin Penetration Procedures – Cost Recovery	\$285.00	\$285.00	\$0.00	\$285.00	0.00%	N	F
Re-inspection fee premises subject to Public Health Act 2010 Prohibition Order	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	F
Registration / Notification of Regulated System (Cooling Tower / Warm Water System)	\$120.00	\$120.00	\$0.00	\$120.00	0.00%	N	F
Regulated System - Administration Audit	\$0.00	\$125.00	\$0.00	\$125.00	∞	N	F
Regulated System – Inspection and Re-inspection fee	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	F

continued on next page ...

Page 29 of 97

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	--------------------	-------------------	--------------------	---------------	-----	-------------------

Public Health [continued]

Improvement Notice / Prohibition Order for Regulated System – Cost Recovery	\$605.00	\$605.00	\$0.00	\$605.00	0.00%	N	F
Registration / Notification of Public Swimming Pool / Spa Premises	\$105.00	\$105.00	\$0.00	\$105.00	0.00%	N	F
Water Quality Premises – Inspection and Re-inspection fee	\$270.00	\$270.00	\$0.00	\$270.00	0.00%	N	F

Environmental Protection

Water Samples (Pollution Incidents) plus actual Testing Costs	\$243.30	\$252.60	\$0.00	\$252.60	3.82%	N	F
Clean-up Notice	\$785.00	\$785.00	\$0.00	\$785.00	0.00%	N	F
Noise Control Notice	\$785.00	\$785.00	\$0.00	\$785.00	0.00%	N	F
Prevention Notice*	\$785.00	\$785.00	\$0.00	\$785.00	0.00%	N	F
Monitoring of clean up notice and/or prevention/prohibition notice issued under POEO	At Cost / Market Value					N	D
Professional External Consultancy Services Fee for Acoustic Assessment – Peer review, Report and or advice. Where Council has to engage the services of an outside consultancy for specialist acoustic consultancy advice or peer review, the cost of this service will be forwarded to the party causing the need for the inspection, report, peer review and or advice. In accordance with Council's Procurement Policy and Practices.	'As invoiced' plus 10% for Council Administration of Consultant Engagement and Contract Management					N	B

Local Government General Inspection Fee

Brothel / Restricted Premises – Safe & Healthy Conditions Inspection	\$250.00	\$259.50	\$0.00	\$259.50	3.80%	N	B
--	----------	----------	--------	----------	-------	---	---

ROAD RELATED REGULATION

Impounded Articles

Administration Fee for Serving Notice of Impounded Article	\$80.00	\$80.00	\$0.00	\$80.00	0.00%	N	F
Storage fee for Impounded Articles per day	\$16.00 per day					N	D

Impounded Vehicles / Trailers

Towing Fees	As determined by Council's towing contractor					N	E
Storage fee for Impounded Motor Vehicle or Trailer per day	As determined by Council's impound and/or storage contractor					N	E

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Parking Management

Regulatory Enforcement of Private Car Parks / Car Parking Spaces under the provision of s650 Local Government Act 1993	\$17.00	\$15.45	\$1.55	\$17.00	0.00%	Y	D
--	---------	---------	--------	---------	-------	---	---

Footpath Occupation (Goods, A-Frames, Dining etc.) Ongoing Lease fee

Total Area used less than 1sqm	No Charge	N	A
Total Area used greater than 1sqm	No Charge	N	A
Footpath Occupation (Goods, A-Frames, Dining) – Roads Act 1993 Assessment Fee		N	A

DEVELOPMENT COMPLIANCE

Signs & Advertising Structures projecting onto or over Public Space (former Marrickville Council only)

Applying to Signs and Structures that have council consent or are capable of gaining council consent. This fee does not apply to prohibited signs and 2. Commercial Outdoor Advertising. All signs fall into one of three categories. These are further explained in Council's "Signs and Advertising Structures - Guideline for Fees and Charges".

i) Above Awning

All Structures including Flags	\$560.00	\$581.28	\$0.00	\$581.28	3.80%	N	D
--------------------------------	----------	----------	--------	----------	-------	---	---

ii) Below Awning

First and Second Flag*						No Charge	N	D
Flag* refer to Section 4 General Definitions - "Signs and Advertising Structures - Guideline for Fees and Charges".								
First Structure other than Flags						No Charge	N	D
Each Subsequent Structure or Flag	\$522.50	\$542.36	\$0.00	\$542.36	3.80%		N	D

iii) Other

All other structures not covered by i) or ii) above	\$560.00	\$581.28	\$0.00	\$581.28	3.80%	N	D
---	----------	----------	--------	----------	-------	---	---

Commercial Outdoor Advertising

i) Other Commercial Outdoor Advertising

First 19 square metres or part there of	\$560.00	\$581.28	\$0.00	\$581.28	3.80%	N	D
Greater than 19 square metres	\$1,680.00	\$1,743.84	\$0.00	\$1,743.84	3.80%	N	D

Certificate of Outstanding Orders/Notices - S735A LGA & Section 9, Schedule 5 EPAA

Section 735A Certificate under LGA and Section 9 Schedule 5 of EPAA	\$160.00	\$166.08	\$0.00	\$166.08	3.80%	N	F
Reprint and signing fee	\$49.00	\$50.90	\$0.00	\$50.90	3.88%	N	D

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Compliance Cost Notices

Compliance Cost Notice relating to investigation which leads to the giving of an Notice of Intention to give an (under Schedule 5 of EP&A Act)	\$750.00	\$750.00	\$0.00	\$750.00	0.00%	N	F
Fee payable under s.281C (2) of EP&A Regs: Compliance cost notice for any costs or expenses relating to investigation which leads to the giving of a Notice of Intention to give an (under Schedule 5 of EP&A Act)							
Compliance Cost Notice relating to investigation which leads to the giving of an order (Under Schedule 5 of EP&A Act)						N	F
Fee payable under s.281C (1) of EP&A Regs: Compliance cost notice as determined by council for any costs or expenses relating to investigation which leads to the giving of an order (Under Schedule 5 of EP&A Act)							
Fee payable under s.281C (1) of EP&A Regs: Compliance cost notice as determined by council for any costs or expenses relating to investigation which leads to the giving of an order (Under Schedule 5 of EP&A Act)							

COMPANION ANIMALS

Lifetime Registration & Microchipping

Dog – Desexed by relevant age				As determined by Companion Animals Act 1998		N	
Dog – Desexed by relevant age (eligible pensioner)				As determined by Companion Animals Act 1998		N	
Dog – Not Desexed or Desexed (after relevant age)				As determined by Companion Animals Act 1998		N	
Cat – Desexed or Not Desexed				As determined by Companion Animals Act 1998		N	
Cat – Desexed (eligible pensioner)				As determined by Companion Animals Act 1998		N	
Dog or Cat – Desexed (sold by eligible pound/shelter)				As determined by Companion Animals Act 1998		N	
Dog or Cat – Not Desexed (not recommended)				As determined by Companion Animals Act 1998		N	
Dog or Cat – Not Desexed (recognised breeder)				As determined by Companion Animals Act 1998		N	
Exempt - Greyhound Racing Act				As determined by Companion Animals Act 1998		N	
Working Dog				As determined by Companion Animals Act 1998		N	
Assistance Animal				As determined by Companion Animals Act 1998		N	
Microchipping fee	\$41.00	\$39.09	\$3.91	\$43.00	4.88%	Y	B
Data Entry	\$10.00	\$10.00	\$0.00	\$10.00	0.00%	N	
Desexed dog or cat purchased from a NSW Council Pound/Shelter, Animal Welfare League, RSPCA, Cat Protection Society or rehoming organisations (as defined under Companion Animals Act)						N	F
Animal not desexed (Not Recommended)				As determined by Companion Animals Act 1998		N	F
Late Fee (payable if the lifetime registration fee has not been paid within 28 days after the date on which the animal is required to be registered)				As determined by Companion Animals Act 1999		N	

Annual Registration Permit

Cat Not Desexed	As determined by Companion Animals Act 1998	N	F
Declared Dangerous Dog	As determined by Companion Animals Act 1998	N	F

continued on next page ...

Page 32 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (excl. GST)	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	-------------------	--------------------	--------------------	---------------	-----	-------------------

Annual Registration Permit [continued]

Declared Restrict Dog		As determined by Companion Animals Act 1998				N	F
Late Fee (payable if the permit fee has not been paid 28 days after the date on which a permit was required)		As determined by Companion Animals Act 1998				N	F

Special Events Run by Council

Desexed	50% of desexed fee determined by Companion Animals Act 1998					N	F
Desexed – Eligible Pensioner	No Charge					N	F
Microchipping fee	No Charge					Y	A

Certificate of Compliance

Dangerous & Restricted Dog Enclosure	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	F
--------------------------------------	----------	----------	--------	----------	-------	---	---

Council Animal Impounding Facility

Dog or Cat - Impound, daily boarding, care and management	As determined by Council's Animal Impound contractor					Y	
Small animals (pocket pets) - impound, daily boarding, care and management	As determined by Council's Animal Impound contractor					Y	

Regulatory Prescribed Control Equipment (For dogs declared Menacing, or Dangerous, or Restricted or under a Court imposed control order)

Regulatory signage	As determined by supplier					Y	
Regulatory collar	As determined by supplier					Y	
Regulatory muzzle	As determined by supplier					Y	

Animal Temporary Holding Facility

Administration Fee – 1st impounding	\$55.00	\$57.00	\$0.00	\$57.00	3.64%	N	B
Administration Fee – 2nd impounding	\$69.00	\$72.00	\$0.00	\$72.00	4.35%	N	B
Administration Fee – 3rd and subsequent impounding	\$82.00	\$85.00	\$0.00	\$85.00	3.66%	N	B
Administration Fee – special circumstances as determined by Council					No Charge	N	A
Daily maintenance companion animals general – half day	\$22.00	\$23.00	\$0.00	\$23.00	4.55%	N	B
Daily maintenance companion animals general – full day	\$41.00	\$43.00	\$0.00	\$43.00	4.88%	N	B
Daily maintenance companion animals general – special circumstances					No Charge	N	A
Daily maintenance dogs declared Dangerous, Restricted or Menacing	\$54.00	\$56.00	\$0.00	\$56.00	3.70%	N	B
Daily Boarding charge for dogs (declared dangerous or deemed dangerous by persons authorised by CAA))					As determined by Council's Animal Impound contractor	N	E
Sale of Animals (Dog/Puppy)	\$300.00	\$283.09	\$28.31	\$311.40	3.80%	Y	

continued on next page ...

Page 33 of 97

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	--------------------	-------------------	--------------------	---------------	-----	-------------------

Animal Temporary Holding Facility [continued]

Sale of Animals (Cat/Kitten)	\$200.00	\$181.82	\$18.18	\$200.00	0.00%	Y	
Animal Transport to Council's animal impound contractor Strathfield facility	\$100.00	\$103.80	\$0.00	\$103.80	3.80%	N	
Animal previously impounded twice or more (within 12 months) or nuisance dog							
Animal Transport to Council's animal impound contractor Strathfield facility	\$250.00	\$259.50	\$0.00	\$259.50	3.80%	N	
Dogs declared Menancing, Dangerous or Restricted							
Animal Transport to Council's animal impound contractor Austral facility	\$200.00	\$207.60	\$0.00	\$207.60	3.80%	N	
Animal previously impounded twice or more (within 12 months) or Nuisance Dog							
Animal Transport to Council's animal impound contractor Austral facility	\$350.00	\$350.00	\$0.00	\$350.00	0.00%	N	
Dogs declared Menancing, Dangerous or Restricted							

Miscellaneous

Pet tags/collars for pets residing outside local government area	\$11.00	\$10.00	\$1.00	\$11.00	0.00%	Y	D
Pet tags/collars for pets residing within local government area					No Charge	Y	A
Inner West Pets Calendar (all profits go to nominated animal charity/s)	\$25.00	\$22.73	\$2.27	\$25.00	0.00%	Y	D

Special Events Run by Council

Sale of Animals Special event					Case by Case	Y	
-------------------------------	--	--	--	--	--------------	---	--

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

SPORTS & RECREATION

INNER WEST AQUATIC FACILITIES

The following outlines the consolidated fees and charges for our three major Inner West Aquatic Centres; Ashfield Aquatic Centre, Annette Kellerman Aquatic Centre and Leichhardt Park Aquatic Centre. Where a fee is different to another centre, the fee will be listed under the "Additional Inner West Aquatic Fee" section.

Pool Entry

To be eligible for a Family pool entry, adults must be parents or guardians of the children, or alternatively they must be adults who live with the children in the same domestic dwelling.

A valid government issued concession card or seniors card must be presented to be eligible for concession or senior rates. Please note our centres do not accept seniors savers cards.

Adult	\$10.20	\$9.64	\$0.96	\$10.60	3.92%	Y	B
Senior Card Holder	\$5.70	\$5.37	\$0.54	\$5.90	3.51%	Y	B
Child 5-16 years	\$6.50	\$6.18	\$0.62	\$6.80	4.62%	Y	B
Child/Student (with Concession card Adult)	\$5.40	\$5.09	\$0.51	\$5.60	3.70%	Y	B
General Pensioner Concession	\$1.50	\$1.45	\$0.15	\$1.60	6.67%	Y	B
Full Time Student (Tertiary)	\$7.00	\$6.64	\$0.66	\$7.30	4.29%	Y	B
Non-Swimming Entry	\$4.80	\$4.55	\$0.45	\$5.00	4.17%	Y	B

Non-Swimming entry fee is waived for up to 2 parents or guardian accessing an Inner West Aquatic facility with a child who is enrolled in a program delivered by Inner West Aquatics. This includes Learn to Swim programs, Squads, Saturday Swim Club swim meets, or any other Inner West Aquatics program where a child is enrolled.

Visitor (Café)					Free	Y	B
Non swimming parents attending LTS lessons (up to 2 Parents)					Free	Y	B
Child under 5 years (with Full paying adult)					Free	Y	B
Carers for people with disabilities					Free	Y	B
Adult 10 Visit	\$80.70	\$76.18	\$7.62	\$83.80	3.84%	Y	B
Adult 20 Visit	\$160.50	\$151.45	\$15.15	\$166.60	3.80%	Y	B
Child 5-16 years 10 Visit	\$44.70	\$42.18	\$4.22	\$46.40	3.80%	Y	B
Child 5-16 years 20 Visit	\$88.70	\$83.73	\$8.37	\$92.10	3.83%	Y	B
Full Time Student (Tertiary) 10 Visit	\$66.70	\$63.00	\$6.30	\$69.30	3.90%	Y	B
Full Time Student (Tertiary) 20 Visit	\$131.90	\$124.55	\$12.45	\$137.00	3.87%	Y	B
Senior Swim 10 Visit	\$54.30	\$51.23	\$5.12	\$56.35	3.78%	Y	B
Senior Swim 20 Visit	\$107.40	\$101.36	\$10.14	\$111.50	3.82%	Y	B
Non-Swimming Entry 10 Visit	\$38.90	\$36.73	\$3.67	\$40.40	3.86%	Y	B

Non-Swimming fee is waived for up to 2 parents or guardian accessing an Inner West Aquatic facility with a child who is enrolled in a program delivered by Inner West Aquatics. This includes Learn to Swim programs, Squads, Saturday Swim Club swim meets, or any other Inner West Aquatics program where a child is enrolled.

Non-Swimming Entry 20 Visit	\$76.20	\$71.91	\$7.19	\$79.10	3.81%	Y	B
-----------------------------	---------	---------	--------	---------	-------	---	---

Non-Swimming fee is waived for up to 2 parents or guardian accessing an Inner West Aquatic facility with a child who is enrolled in a program delivered by Inner West Aquatics. This includes Learn to Swim programs, Squads, Saturday Swim Club swim meets, or any other Inner West Aquatics program where a child is enrolled.

School Group Entry	\$5.40	\$5.09	\$0.51	\$5.60	3.70%	Y	B
Sports Club Entry	\$8.30	\$7.91	\$0.79	\$8.70	4.82%	Y	B

Entry per person with accompanying Sports Clubs Booking

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Pool Entry [continued]

Family 4 persons (Maximum 2 adult) additional persons at additional Child rate	\$22.20	\$21.00	\$2.10	\$23.10	4.05%	Y	B
Family 4 persons (Maximum 2 adult) additional persons at additional Child rate 10 pack	\$221.50	\$209.09	\$20.91	\$230.00	3.84%	Y	B
Family 4 persons (Maximum 2 adult) additional persons at additional Child rate 20 pack	\$405.60	\$382.82	\$38.28	\$421.10	3.82%	Y	B
Additional children	\$4.70	\$4.45	\$0.45	\$4.90	4.26%	Y	B

Swim Membership

Adult - 1 Month Pass	\$105.80	\$99.91	\$9.99	\$109.90	3.88%	Y	B
Adult - 6 Month Pass	\$602.70	\$589.00	\$58.90	\$647.90	7.50%	Y	B
Adult - 12 Month Pass	\$1,154.50	\$1,128.27	\$112.83	\$1,241.10	7.50%	Y	B
Child 5-16 years - 1 Month Pass	\$57.50	\$54.27	\$5.43	\$59.70	3.83%	Y	B
Child 5-16 years - 6 Month Pass	\$301.40	\$284.45	\$28.45	\$312.90	3.82%	Y	B
Child 5-16 years - 12 Month Pass	\$585.10	\$552.18	\$55.22	\$607.40	3.81%	Y	B
Senior Card Holder/Tertiary Student - 1 Month Pass	\$85.30	\$80.55	\$8.05	\$88.60	3.87%	Y	B
Seniors Card Holder/Tertiary Student - 6 Month Pass	\$451.20	\$425.82	\$42.58	\$468.40	3.81%	Y	B
Senior Card Holder/Tertiary Student - 12 Month Pass	\$832.10	\$801.82	\$80.18	\$882.00	6.00%	Y	B
Senior Card Holder/Full Time Student (Tertiary) - Fortnightly Debit	\$0.00	\$31.91	\$3.19	\$35.10	∞	Y	B
Inner West Swim - Fortnightly Direct Debit	\$51.10	\$48.27	\$4.83	\$53.10	3.91%	Y	B

Family 4 persons (Maximum 2 adult)

1 month Family 4 persons (Maximum 2 adult)	\$296.30	\$279.64	\$27.96	\$307.60	3.81%	Y	B
6 months Family 4 persons (Maximum 2 adult)	\$1,051.40	\$992.18	\$99.22	\$1,091.40	3.80%	Y	B
12 months Family 4 persons (Maximum 2 adult)	\$1,822.50	\$1,719.82	\$171.98	\$1,891.80	3.80%	Y	B
Inner West Family Swim - Fortnightly Direct Debit	\$76.70	\$72.45	\$7.25	\$79.70	3.91%	Y	B

Membership

Unlimited access to Annette Kellerman Aquatic Centre, Ashfield Aquatic Centre, Leichhardt Park Aquatic Centre, Dawn Fraser Baths and Fanny Durack Aquatic Centre. Full access including gym, pool, group fitness classes and spa, sauna, steam. Does not include Learn to Swim, squads, or special fitness programs

Adult - 1 Month Pass	\$121.40	\$118.64	\$11.86	\$130.50	7.50%	Y	E
Adult - 6 Month Pass	\$700.00	\$660.55	\$66.05	\$726.60	3.80%	Y	E
Adult - 12 Month Pass	\$1,356.80	\$1,326.00	\$132.60	\$1,458.60	7.50%	Y	E
Pensioner - 1 Month Pass	\$61.00	\$57.64	\$5.76	\$63.40	3.93%	Y	E
Pensioner - 6 Month Pass	\$351.60	\$331.82	\$33.18	\$365.00	3.81%	Y	E
Pensioner - 12 Month Pass	\$681.10	\$650.18	\$65.02	\$715.20	5.01%	Y	E

continued on next page ...

Page 36 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Membership [continued]

Family – 12 Month Pass	\$2,912.50	\$2,846.27	\$284.63	\$3,130.90	7.50%	Y	E
Family - 6 Month Pass	\$1,710.70	\$1,614.27	\$161.43	\$1,775.70	3.80%	Y	E
Seniors Card Holder/Tertiary Student – 1 Month Pass	\$91.20	\$86.09	\$8.61	\$94.70	3.84%	Y	E
Seniors Card Holder/Tertiary Student – 6 Month Pass	\$524.40	\$494.91	\$49.49	\$544.40	3.81%	Y	E
Seniors Card Holder/Tertiary Student – 12 Month Pass	\$872.70	\$833.00	\$83.30	\$916.30	5.00%	Y	E
Inner West Fitness Pass - Fortnightly debit	\$56.40	\$53.27	\$5.33	\$58.60	3.90%	Y	E
Inner West Fitness Pass - Senior/ Student - Fortnightly debit	\$33.60	\$31.73	\$3.17	\$34.90	3.87%	Y	E
Inner West Fitness Pass - Pensioner/ Concession - Fortnightly debit	\$26.30	\$24.82	\$2.48	\$27.30	3.80%	Y	E
Inner West Fitness Pass for Learn to Swim and Squads families - fortnightly debit	\$34.40	\$32.45	\$3.25	\$35.70	3.78%	Y	C
Inner West Fitness Pass - Family - Fortnightly Debit	\$112.00	\$109.45	\$10.95	\$120.40	7.50%	Y	E

Learn to Swim

Adult	\$28.90	\$30.00	\$0.00	\$30.00	3.81%	N	E
Learn to Swim per class	\$23.40	\$24.30	\$0.00	\$24.30	3.85%	N	E
Second child 7% discount, Third and subsequent child 14% discount							
Concession Adult - Learn to Swim	\$17.30	\$18.00	\$0.00	\$18.00	4.05%	N	E
Private lesson 1:1	\$64.80	\$67.30	\$0.00	\$67.30	3.86%	N	E
Holiday Intensive Private Lesson (20 minute), 5 lessons as a consecutive week block	\$0.00	\$224.00	\$0.00	\$224.00	∞	N	C
School Learn to Swim - IWC instructor per student per session	\$13.70	\$14.20	\$0.00	\$14.20	3.65%	N	E

Advanced Learn to Swim

Prices listed are shown as the weekly amount, charged fortnightly via direct debit.

Advanced Learn to Swim - 1st Child - 1 visit per week	\$23.60	\$24.50	\$0.00	\$24.50	3.81%	N	E
Advanced Learn to Swim - 1st Child - 2 visits per week	\$33.80	\$35.10	\$0.00	\$35.10	3.85%	N	E

Adult Squads

Pensioner concession receive 30% discount with valid card

Per Class	\$22.20	\$21.00	\$2.10	\$23.10	4.05%	Y	E
10 Visit	\$204.60	\$193.09	\$19.31	\$212.40	3.81%	Y	E
20 Visit	\$359.10	\$338.91	\$33.89	\$372.80	3.82%	Y	E
50 Visit	\$674.90	\$636.91	\$63.69	\$700.60	3.81%	Y	E
Fortnightly DD up to 6 sessions per week. Includes a gym membership.	\$0.00	\$80.18	\$8.02	\$88.20	∞	Y	E

continued on next page ...

Page 37 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Adult Squads [continued]

Fortnightly DD 6+ sessions per week. Includes a gym membership.	\$0.00	\$99.00	\$9.90	\$108.90	∞	Y	E
---	--------	---------	--------	----------	---	---	---

Competitive Squads

Pensioner concession receive 30% discount with valid card

Bronze Squads fortnightly DD up to 3 sessions per week	\$65.00	\$61.36	\$6.14	\$67.50	3.85%	Y	E
Silver Squads fortnightly DD 4-6 sessions per week. Includes a gym membership for participants 16+ years of age. Includes swim membership for participants aged 15 and under.	\$85.00	\$80.27	\$8.03	\$88.30	3.88%	Y	E
Gold/Performance Squads fortnightly DD 6+ sessions per week. Includes a gym membership for participants 16+ years of age. Includes swim membership for participants aged 15 and under.	\$105.00	\$99.09	\$9.91	\$109.00	3.81%	Y	E

Squad & Stroke Correction

Pensioner concession receive 30% discount with valid card

Junior Squad - 1st Child - 1 visit per week	\$23.60	\$22.27	\$2.23	\$24.50	3.81%	Y	E
Junior Squad - 1st Child - 2 visits per week	\$33.80	\$31.91	\$3.19	\$35.10	3.85%	Y	E

Health & Fitness

Adult Gym/Group Fitness	\$26.60	\$25.18	\$2.52	\$27.70	4.14%	Y	E
Adult Gym/Group Fitness 10 Visit	\$229.30	\$216.45	\$21.65	\$238.10	3.84%	Y	E
Adult Gym/Group Fitness 20 Visit	\$447.70	\$422.55	\$42.25	\$464.80	3.82%	Y	E
Senior Card Holder/Tertiary Student Gym/Group Fitness	\$15.60	\$14.73	\$1.47	\$16.20	3.85%	Y	E
Senior Card Holder/Tertiary Student Gym/Group Fitness 10 Visit	\$132.20	\$124.82	\$12.48	\$137.30	3.86%	Y	E
Senior Card Holder/Tertiary Student Gym/Group Fitness 20 Visit	\$260.30	\$245.64	\$24.56	\$270.20	3.80%	Y	E
Pensioner Concession Gym/Group Fitness	\$13.40	\$12.73	\$1.27	\$14.00	4.48%	Y	E
Pensioner Concession Gym/Group Fitness 10 Visit	\$109.80	\$103.64	\$10.36	\$114.00	3.83%	Y	E
Pensioner Group Fitness/Gym 20 Visit	\$219.30	\$207.00	\$20.70	\$227.70	3.83%	Y	E
Teen Gym (14 to 18)	\$6.80	\$6.45	\$0.65	\$7.10	4.41%	Y	E
Teen Gym (14 to 18) - 10 Visit	\$67.00	\$63.27	\$6.33	\$69.60	3.88%	Y	E
Fit Kids Class	\$7.40	\$7.00	\$0.70	\$7.70	4.05%	Y	E
Carers for people with disabilities					Free	Y	E
Special consultation	\$109.90	\$103.73	\$10.37	\$114.10	3.82%	Y	E
School fitness program	\$11.50	\$10.91	\$1.09	\$12.00	4.35%	Y	E
Community Wellness Program Adult	\$0.00	\$9.64	\$0.96	\$10.60	∞	Y	E

continued on next page ...

Page 38 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Health & Fitness [continued]

Community Wellness Program Senior	\$0.00	\$6.64	\$0.66	\$7.30	∞	Y	E
Community Wellness Program Pensioner	\$0.00	\$5.18	\$0.52	\$5.70	∞	Y	E
Warm Water Wellness	\$0.00	\$6.64	\$0.66	\$7.30	∞	Y	E

Personal Training

1 Session (1 hour) standard rate (rate also applies to Nutritionist consultation)	\$109.20	\$103.09	\$10.31	\$113.40	3.85%	Y	E
3 Sessions (1 hour) standard rate	\$301.40	\$284.45	\$28.45	\$312.90	3.82%	Y	E
5 Sessions (1 hour) standard rate	\$474.10	\$447.45	\$44.75	\$492.20	3.82%	Y	E
10 Session (1 hour) standard rate	\$901.00	\$850.27	\$85.03	\$935.30	3.81%	Y	E
1 Session (1/2 hourly) standard rate	\$64.00	\$60.45	\$6.05	\$66.50	3.91%	Y	E
3 Sessions (1/2 hourly) standard rate	\$182.20	\$172.00	\$17.20	\$189.20	3.84%	Y	E
5 Sessions (1/2 hourly) standard rate	\$295.40	\$278.82	\$27.88	\$306.70	3.83%	Y	E
10 Sessions (1/2 hourly) standard rate	\$479.50	\$452.55	\$45.25	\$497.80	3.82%	Y	E
Personal Training for People with a Disability – 1 x 30 minute session	\$52.40	\$49.45	\$4.95	\$54.40	3.82%	Y	E

Group Personal Training

1/2 hr Small Group Personal Training, 2 or more people Per Person	\$47.80	\$45.18	\$4.52	\$49.70	3.97%	Y	E
1hr Small Group Personal Training , 2 or more people, Per Person	\$66.00	\$62.36	\$6.24	\$68.60	3.94%	Y	E
10 Pack - 1/2 hr Small Group Personal Training, 2 or more people, Per Person	\$378.40	\$357.09	\$35.71	\$392.80	3.81%	Y	E
10 Pack - 1hr Small Group Personal Training , 2 or more people, Per Person	\$564.70	\$532.91	\$53.29	\$586.20	3.81%	Y	E

Special Health & Fitness Program

5 Week Program	\$144.60	\$136.45	\$13.65	\$150.10	3.80%	Y	E
Inner West Aquatics members receive 50% discount (eligible fitness memberships only)							
6 Week Program	\$172.20	\$162.55	\$16.25	\$178.80	3.83%	Y	E
Inner West Aquatics members receive 50% discount (eligible fitness memberships only)							
6 week children's program	\$0.00	\$97.45	\$9.75	\$107.20	∞	Y	E
Specialist Health & Fitness Program - 6 Weeks	\$370.50	\$349.36	\$34.94	\$384.30	3.72%	Y	E
Inner West Aquatics members receive 50% discount (eligible fitness memberships only)							

Facility Bookings

50% of booking fee will be forfeited if cancellation is not provided within 72 hour notice period. Entry fees apply.

Additional Lifeguard required for booking charged at market rate					Hourly rate	Y	C
Use of Multipurpose Pool Per Hour	\$96.60	\$91.09	\$9.11	\$100.20	3.73%	Y	E

continued on next page ...

Page 39 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Facility Bookings [continued]

Filming fee – 5 hours or less	\$1,576.00	\$1,487.18	\$148.72	\$1,635.90	3.80%	Y	E
Filming fee - excess hours per hour	\$389.90	\$368.00	\$36.80	\$404.80	3.82%	Y	E
Function Room Hire (multi purpose) per hour	\$62.60	\$59.09	\$5.91	\$65.00	3.83%	Y	E

Lane Hire

Lane Hire - Schools within LGA (per 50m lane/per hour/pro-rata, plus entry fees)	\$18.20	\$17.18	\$1.72	\$18.90	3.85%	Y	E
Lane Hire - Schools Outside LGA (per 50m lane/per hour/pro-rata, plus entry fees)	\$32.50	\$30.73	\$3.07	\$33.80	4.00%	Y	E
Approved Affiliated Aquatics Sporting Clubs less than 50m lane hire per hour per lane	\$2.80	\$2.64	\$0.26	\$2.90	3.57%	Y	E
Approved Affiliated Aquatics Sporting Clubs 50m lane hire per hour per lane	\$5.60	\$5.27	\$0.53	\$5.80	3.57%	Y	E
General pool Hire 50m – Per Lane Per Hour, pro rata for varied pool lengths	\$57.30	\$54.09	\$5.41	\$59.50	3.84%	Y	E

Events

Dive in Movie including entry - Adult	\$25.70	\$24.27	\$2.43	\$26.70	3.89%	Y	E
Dive in Movie including entry - Child 5-16yrs	\$13.20	\$12.45	\$1.25	\$13.70	3.79%	Y	E
Dive in Movie including entry - Pensioner	\$14.30	\$13.55	\$1.35	\$14.90	4.20%	Y	E

Creche

Creche Per Child Per Hour	\$6.10	\$5.82	\$0.58	\$6.40	4.92%	Y	E
Creche 10 visit pass	\$54.40	\$51.36	\$5.14	\$56.50	3.86%	Y	E

Other Membership Fees

Direct Debit failed payment fee	\$6.60	\$6.00	\$0.60	\$6.60	0.00%	Y	E
---------------------------------	--------	--------	--------	--------	-------	---	---

Miscellaneous

Membership Card Replacement	\$8.10	\$1.82	\$0.18	\$2.00	-75.31%	Y	B
Promotional activities	Prices can be varied for promotional, program development and marketing activities authorised by Inner West Council Senior Aquatics staff/delegated authorised officers.					Y	E
Harmonisation activities	Prices or categories can be applied between Aquatics Centres where a fee does not currently exist or for program development activities authorised by senior aquatics staff/delegated officers.					Y	E

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	--------------------	-------------------	--------------------	---------------	-----	-------------------

ADDITIONAL INNER WEST AQUATIC FEES

ANNETTE KELLERMAN AQUATIC CENTRE

Learn to Swim

Concession Child - Learn to Swim	\$12.10	\$13.30	\$0.00	\$13.30	9.92%	N	E
Second child 7% discount, Third and subsequent child 14% discount							

Advanced Learn to Swim

Prices listed are shown as the weekly amount, charged fortnightly via direct debit.

Advanced Learn to Swim - 3 visits per week	\$45.30	\$47.00	\$0.00	\$47.00	3.75%	N	E
Advanced Learn to Swim -Pensioner/ Health Care Card Holder - 1 Lesson per week	\$10.90	\$11.40	\$0.00	\$11.40	4.59%	N	E
Advanced Learn to Swim - Pensioner/ Health Care Card Holder - 2 Lesson per week (price per lesson)	\$10.10	\$10.47	\$0.00	\$10.47	3.66%	N	E

ASHFIELD AQUATIC CENTRE

Pool Entry

A valid government issued pensioner concession card or seniors card must be presented to be eligible for concession or senior rates. Please note our centres do not accept seniors savers cards.

Spa / Sauna

Senior/Tertiary Student Swim Spa Steam Sauna 10 Visits	\$107.64	\$101.47	\$10.15	\$111.62	3.70%	Y	C
Pension/General Concession Swim Spa Steam Sauna 10 Visits	\$26.00	\$25.45	\$2.55	\$28.00	7.69%	Y	C
Spa Steam Sauna Only	\$10.20	\$9.64	\$0.96	\$10.60	3.92%	Y	B
Spa Steam Sauna Only Pension/ General Concession	\$2.60	\$2.55	\$0.25	\$2.80	7.69%	Y	C
Spa Steam Sauna Only Senior/ Student	\$7.60	\$7.18	\$0.72	\$7.90	3.95%	Y	C
Swim Spa Steam Sauna	\$17.60	\$16.64	\$1.66	\$18.30	3.98%	Y	B
Adult Swim Spa Steam Sauna 10 Visits	\$140.50	\$132.45	\$13.25	\$145.70	3.70%	Y	C
Swim Spa Steam Sauna Pension/ General Concession	\$4.00	\$3.91	\$0.39	\$4.30	7.50%	Y	C
Swim Spa Steam Sauna Senior/ Student	\$13.00	\$12.27	\$1.23	\$13.50	3.85%	Y	C

Learn to swim

Concession Child - Learn to Swim	\$17.30	\$17.30	\$0.00	\$17.30	0.00%	N	E
----------------------------------	---------	---------	--------	---------	-------	---	---

LEICHHARDT PARK AQUATIC CENTRE

Learn to Swim

Concession Child - Learn to Swim	\$16.60	\$17.20	\$0.00	\$17.20	3.61%	N	E
----------------------------------	---------	---------	--------	---------	-------	---	---

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

DAWN FRASER BATHS

Pool Entry

To be eligible for a Family pool entry, adults must be parents or guardians of the children, or alternatively they must be adults who live with the children in the same domestic dwelling.

A valid government issued pensioner concession card or seniors card must be presented to be eligible for concession or senior rates. Please note our centres do not accept seniors savers cards.

Adult	\$6.90	\$6.55	\$0.65	\$7.20	4.35%	Y	B
Child 5-16 years	\$4.10	\$3.91	\$0.39	\$4.30	4.88%	Y	B
Child under 5 years (with Full paying adult)	No Charge					Y	B
Senior Card Holder/Full Time Student (Tertiary)	\$3.70	\$3.55	\$0.35	\$3.90	5.41%	Y	B
General Pensioner Concession	\$1.50	\$1.45	\$0.15	\$1.60	6.67%	Y	B
School fitness program	\$11.50	\$10.91	\$1.09	\$12.00	4.35%	Y	B
Additional child	\$0.00	\$3.18	\$0.32	\$3.50	∞	Y	B
Non-Swimming Entry	\$0.00	\$4.55	\$0.45	\$5.00	∞	Y	B

Non-Swimming fee is waived for up to 2 parents or guardian accessing an Inner West Aquatic facility with a child who is enrolled in a program delivered by Inner West Aquatics. This includes Learn to Swim programs, Squads, Saturday Swim Club swim meets, or any other Inner West Aquatics program where a child is enrolled.

Teachers with School Children	No Charge					Y	B
Family 4 persons (Maximum 2 adult additional persons at additional child rate)	\$15.10	\$14.27	\$1.43	\$15.70	3.97%	Y	B

Swim Membership

1 month Pass - Adult	\$53.90	\$50.91	\$5.09	\$56.00	3.90%	Y	B
1 month Pass - Child 5-16 years	\$30.10	\$28.45	\$2.85	\$31.30	3.99%	Y	B
1 month Pass - Pensioner	\$30.10	\$27.36	\$2.74	\$30.10	0.00%	Y	B
1 month Pass - Seniors Card Holder/ Full Time Student (Tertiary)	\$30.10	\$28.45	\$2.85	\$31.30	3.99%	Y	B
1 month Pass - Family 4 persons (Maximum 2 adult)	\$0.00	\$110.00	\$11.00	\$121.00	∞	Y	B
6 month Pass - Adult	\$236.40	\$223.09	\$22.31	\$245.40	3.81%	Y	B
6 month Pass - Child 5-16 years	\$96.90	\$91.45	\$9.15	\$100.60	3.82%	Y	B
6 month Pass - Pensioner/Seniors Card Holder	\$68.40	\$64.55	\$6.45	\$71.00	3.80%	Y	B
6 month Pass - Family 4 persons (Maximum 2 adult)	\$0.00	\$436.36	\$43.64	\$480.00	∞	Y	B
6 month Pass - Tertiary Student	\$96.90	\$91.45	\$9.15	\$100.60	3.82%	Y	B

Health & Fitness

Wellness class 1 hour – Swim Membership holders	\$14.10	\$13.36	\$1.34	\$14.70	4.26%	Y	E
Discounted rate for customers with Inner West Swim memberships							
Wellness class 1 hour – Non-members	\$20.40	\$19.27	\$1.93	\$21.20	3.92%	Y	E

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Facility Bookings

All hire of Baths to be at Centre Manager's discretion

Filming Fee (commercial purposes) - assumes Baths remain open. If Baths are required to be closed then function prices will apply

Function Hire (for functions held outside normal pool hours and includes the labour cost for provision of a supervisor)

50% of booking fee will be forfeited if cancellation is not provided within 72 hour notice period. Entry fees apply.

Photography Fee	\$85.90	\$81.09	\$8.11	\$89.20	3.84%	Y	E
Function hire – 5 hours or less	\$2,025.00	\$1,910.91	\$191.09	\$2,102.00	3.80%	Y	E
Function hire – excess hours per hour	\$405.70	\$382.91	\$38.29	\$421.20	3.82%	Y	E

Miscellaneous

Membership Card Replacement	\$8.10	\$1.82	\$0.18	\$2.00	-75.31%	Y	B
Promotional activities	Prices can be varied for promotional, program development and marketing activities authorised by Inner West Council Senior Aquatics staff/delegated authorised officers.					Y	E
Harmonisation activities	Prices or categories can be applied between Aquatics Centres where a fee does not currently exist or for program development activities authorised by senior aquatics staff/delegated officers.					Y	E

FANNY DURACK AQUATIC CENTRE

Pool Entry

To be eligible for a Family pool entry, adults must be parents or guardians of the children, or alternatively they must be adults who live with the children in the same domestic dwelling.

A valid government issued concession card or seniors card must be presented to be eligible for concession or senior rates. Please note our centres do not accept seniors savers cards.

Adult	\$7.10	\$6.73	\$0.67	\$7.40	4.23%	Y	B
Child under 5 years (with Full paying adult)	Free					Y	B
Child 5-16 years	\$4.10	\$3.91	\$0.39	\$4.30	4.88%	Y	B
School Group Entry	\$4.70	\$3.27	\$0.33	\$3.60	-23.40%	Y	B
Full Time Student (Tertiary) and Seniors Card Holder	\$5.40	\$5.09	\$0.51	\$5.60	3.70%	Y	B
General Pensioner Concession	\$1.50	\$1.45	\$0.15	\$1.60	6.67%	Y	B
Non-Swimming Entry	\$4.80	\$4.55	\$0.45	\$5.00	4.17%	Y	B

Non-Swimming fee is waived for up to 2 parents or guardian accessing an Inner West Aquatic facility with a child who is enrolled in a program delivered by Inner West Aquatics. This includes Learn to Swim programs, Squads, Saturday Swim Club swim meets, or any other Inner West Aquatics program where a child is enrolled.

Family 4 persons (Maximum 2 adult) additional persons at additional Child rate	\$19.30	\$18.27	\$1.83	\$20.10	4.15%	Y	B
Adult 20 Visit	\$122.70	\$115.82	\$11.58	\$127.40	3.83%	Y	B
Child/School Student and Concession Card Holder 20 Visit	\$61.70	\$58.27	\$5.83	\$64.10	3.89%	Y	B
Senior Card Holder/Tertiary Student 20 Visit	\$97.30	\$91.82	\$9.18	\$101.00	3.80%	Y	B

continued on next page ...

Page 43 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Pool Entry [continued]

Additional child	\$3.40	\$3.18	\$0.32	\$3.50	2.94%	Y	E
------------------	--------	--------	--------	--------	-------	---	---

Swim Membership

Season Pass - Adult	\$398.90	\$376.45	\$37.65	\$414.10	3.81%	Y	B
Season Pass - Child	\$0.00	\$150.45	\$15.05	\$165.50	∞	Y	B
Season Pass - Additional child	\$88.70	\$83.73	\$8.37	\$92.10	3.83%	Y	B
Season Pass - Family 4 persons (Maximum 2 adult) additional persons at additional child rate	\$568.40	\$536.36	\$53.64	\$590.00	3.80%	Y	B
Season Pass – Seniors Card Holder/ Full Time Student (Tertiary)	\$316.90	\$299.09	\$29.91	\$329.00	3.82%	Y	B
Season Pass – Pensioner concession	\$317.90	\$300.00	\$30.00	\$330.00	3.81%	Y	B

Health and Fitness

Adult	\$20.40	\$19.27	\$1.93	\$21.20	3.92%	Y	E
Senior/Full Time Student (Tertiary)	\$0.00	\$14.64	\$1.46	\$16.10	∞	Y	E
Adult 10 Visit	\$176.10	\$166.18	\$16.62	\$182.80	3.80%	Y	E
Senior/Full Time Student (Tertiary) 10 Visit	\$0.00	\$123.91	\$12.39	\$136.30	∞	Y	E
Pensioner Concession 10 Visit	\$0.00	\$102.91	\$10.29	\$113.20	∞	Y	E
Pensioner Concession	\$13.40	\$12.73	\$1.27	\$14.00	4.48%	Y	E

Other Membership Fees

Membership Card Replacement	\$8.10	\$1.82	\$0.18	\$2.00	-75.31%	Y	E
-----------------------------	--------	--------	--------	--------	---------	---	---

Miscellaneous

Promotional activities	Prices can be varied for promotional, program development and marketing activities authorised by Inner West Council Senior Aquatics staff/delegated authorised officers.					Y	E
Harmonisation activities	Prices or categories can be applied between Aquatics Centres where a fee does not currently exist or for program development activities authorised by senior aquatics staff/delegated officers.					Y	E

DEBBIE & ABBEY BORGIA COMMUNITY RECREATION CENTRE - STEEL PARK

Annual Membership Adult	\$24.80	\$23.45	\$2.35	\$25.80	4.03%	Y	E
Centre management may charge additional membership fees at their discretion.							

Court Hire - Peak Time (Weekdays from 5.00 pm and all Weekend)

Full court – per hour, commercial	\$85.00	\$80.27	\$8.03	\$88.30	3.88%	Y	E
Full court – per hour, Local Not for Profit organisations	\$43.00	\$40.64	\$4.06	\$44.70	3.95%	Y	E
Full court – per hour, Non-local Not for Profit organisations	\$61.10	\$57.73	\$5.77	\$63.50	3.93%	Y	E
Table Tennis – per hour	\$18.40	\$17.36	\$1.74	\$19.10	3.80%	Y	E
Badminton – per hour	\$27.10	\$25.64	\$2.56	\$28.20	4.06%	Y	E

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Court Hire - Off Peak (Weekdays from 8.30 pm 5.00 pm)

Full court – per hour, commercial	\$74.30	\$70.18	\$7.02	\$77.20	3.90%	Y	E
Full court – per hour, Local Not for Profit organisations	\$37.90	\$35.82	\$3.58	\$39.40	3.96%	Y	E
Full court – per hour, Non-local Not for Profit organisations	\$51.60	\$48.73	\$4.87	\$53.60	3.88%	Y	E

Competitions Costs - All Times

PCYC Competitions

Soccer

Adult registration	\$104.30	\$98.45	\$9.85	\$108.30	3.84%	Y	E
--------------------	----------	---------	--------	----------	-------	---	---

Basketball

Adult – Team Fee per game Soccer	\$112.50	\$106.18	\$10.62	\$116.80	3.82%	Y	E
Forfeit Fee – Team Soccer	\$224.20	\$211.64	\$21.16	\$232.80	3.84%	Y	E
Adult Team Fee per Game – Basketball/Netball	\$120.20	\$113.45	\$11.35	\$124.80	3.83%	Y	E
Forfeit Fee – Basketball / Netball	\$241.30	\$227.73	\$22.77	\$250.50	3.81%	Y	E

Room Hire

Meeting room 1 - per hour, Commercial	\$35.90	\$33.91	\$3.39	\$37.30	3.90%	Y	E
Meeting room 1 - per hour, Not for Profit organisations	\$24.20	\$22.91	\$2.29	\$25.20	4.13%	Y	E
Meeting room 2 - per hour, Commercial	\$24.20	\$22.91	\$2.29	\$25.20	4.13%	Y	E
Meeting room 2 - per hour, Not for Profit organisations	\$16.80	\$15.91	\$1.59	\$17.50	4.17%	Y	E
Meeting room 4 - per hour, Commercial	\$24.20	\$22.91	\$2.29	\$25.20	4.13%	Y	E
Meeting room 4 - per hour, Not for Profit organisations	\$16.80	\$15.91	\$1.59	\$17.50	4.17%	Y	E
Meeting room 5 - per hour, Commercial	\$35.90	\$33.91	\$3.39	\$37.30	3.90%	Y	E
Meeting room 5 - per hour, Not for Profit organisations	\$24.20	\$22.91	\$2.29	\$25.20	4.13%	Y	E
Meeting room 6 - per hour, Commercial	\$35.90	\$33.91	\$3.39	\$37.30	3.90%	Y	E
Meeting room 6 - per hour, Not for Profit organisations	\$24.20	\$22.91	\$2.29	\$25.20	4.13%	Y	E
Multi-purpose hall 1 - per hour, Commercial	\$53.70	\$50.73	\$5.07	\$55.80	3.91%	Y	E
Multi-purpose hall 1 - per hour, Not for Profit organisations	\$35.90	\$33.91	\$3.39	\$37.30	3.90%	Y	E
Multi-purpose hall 2 - per hour, Commercial	\$42.00	\$39.64	\$3.96	\$43.60	3.81%	Y	E
Multi-purpose hall 2 - per hour, Not for Profit organisations	\$27.50	\$26.00	\$2.60	\$28.60	4.00%	Y	E
Multi-purpose hall 3 - per hour, Commercial	\$30.00	\$28.36	\$2.84	\$31.20	4.00%	Y	E

continued on next page ...

Page 45 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Room Hire [continued]

Multi-purpose hall 3 - per hour, Not for Profit organisations	\$20.40	\$19.27	\$1.93	\$21.20	3.92%	Y	E
---	---------	---------	--------	---------	-------	---	---

Bond

Bond	\$1,607.00	\$1,668.10	\$0.00	\$1,668.10	3.80%	N	E
------	------------	------------	--------	------------	-------	---	---

Programmed Activities - PCYC Run - Member/non member price to be added

After school programs - child	\$12.20	\$11.55	\$1.15	\$12.70	4.10%	Y	E
Mini Movers' (childrens gymnastics)	\$14.60	\$13.82	\$1.38	\$15.20	4.11%	Y	E
Casual basketball shooting - Adult	\$7.40	\$7.00	\$0.70	\$7.70	4.05%	Y	E
Casual basketball shooting - Child	\$4.80	\$4.55	\$0.45	\$5.00	4.17%	Y	E
Social Table Tennis	\$6.10	\$5.82	\$0.58	\$6.40	4.92%	Y	E
Social Badminton	\$6.10	\$5.82	\$0.58	\$6.40	4.92%	Y	E
School Holiday Program - Child	\$71.50	\$67.55	\$6.75	\$74.30	3.92%	Y	E
Homework Club - Child	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	Y	A
Boxing/Breakfast program - child	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	Y	A

Tai Chi

Pensioner Card/Health Care Card Holder	\$9.90	\$9.36	\$0.94	\$10.30	4.04%	Y	E
Adult	\$15.30	\$14.45	\$1.45	\$15.90	3.92%	Y	E

Boxercise

Pensioner Card/Health Care Card Holder	\$11.10	\$10.55	\$1.05	\$11.60	4.50%	Y	E
Adult	\$18.40	\$17.36	\$1.74	\$19.10	3.80%	Y	E
10 Pass Card	\$160.30	\$151.27	\$15.13	\$166.40	3.81%	Y	E

Gentle Exercise

Pensioner Card/Health Care Card Holder	\$9.90	\$9.36	\$0.94	\$10.30	4.04%	Y	E
Adult	\$9.90	\$9.36	\$0.94	\$10.30	4.04%	Y	E
10 Pass Card	\$80.60	\$76.09	\$7.61	\$83.70	3.85%	Y	E

Miscellaneous

Promotional activities	Prices can be varied for promotional, program development and marketing activities authorised by Inner West Council Senior Aquatics and Recreation staff/delegated authorised officers.					Y	E
Harmonisation activities	Prices or categories can be applied between Recreation Centres where a fee does not currently exist or for program development activities authorised by senior aquatics and recreation staff/delegated officers.					Y	E

Robyn Webster Sports centre

Court Hire

Full court	\$85.00	\$80.27	\$8.03	\$88.30	3.88%	Y	E
------------	---------	---------	--------	---------	-------	---	---

continued on next page ...

Page 46 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Court Hire [continued]

Full court - per hour - booking of at least 10 consecutive weeks	\$76.51	\$72.16	\$7.22	\$79.38	3.75%	Y	E
Badminton Court	\$26.90	\$25.45	\$2.55	\$28.00	4.09%	Y	E
Full court - LGA schools	\$0.00	\$40.09	\$4.01	\$44.10	∞	Y	E

Schools within LGA can book indoor courts, at a discounted rate, between 9am-3pm weekdays during school term. Schools outside LGA normal fees apply.

Full court - LGA schools - booking of at least 10 weeks	\$0.00	\$36.36	\$3.64	\$40.00	∞	Y	E
---	--------	---------	--------	---------	---	---	---

Schools within LGA can book indoor courts, at a discounted rate, between 9am-3pm weekdays during school term. Schools outside LGA normal fees apply.

Hire

Table Tennis table - per hour	\$0.00	\$18.18	\$1.82	\$20.00	∞	Y	E
-------------------------------	--------	---------	--------	---------	---	---	---

Program Entry

Adult	\$0.00	\$9.09	\$0.91	\$10.00	∞	Y	E
Child 5-16 years	\$0.00	\$6.36	\$0.64	\$7.00	∞	Y	E
Senior Card Holder/Tertiary Student	\$0.00	\$6.36	\$0.64	\$7.00	∞	Y	E
General Pensioner Concession	\$0.00	\$4.55	\$0.45	\$5.00	∞	Y	E

Miscellaneous

Promotional activities	Prices can be varied for promotional, program development and marketing activities authorised by Inner West Council Senior Aquatics and Recreation staff/delegated authorised officers.					Y	E
Promotional activities	Prices can be varied for promotional, program development and marketing activities authorised by Inner West Council Senior Aquatics and Recreation staff/delegated authorised officers.					Y	
Harmonisation activities	Prices or categories can be applied between Recreation Centres where a fee does not currently exist or for program development activities authorised by senior aquatics and recreation staff/delegated officers.					Y	E

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	--------------------	-------------------	--------------------	---------------	-----	-------------------

COMMUNITY NURSERY

Plant Prices - General Sales

50mm tube	\$4.10	\$3.91	\$0.39	\$4.30	4.88%	Y	B
-----------	--------	--------	--------	--------	-------	---	---

Seed Collection

Rate / hour	\$65.70	\$62.00	\$6.20	\$68.20	3.81%	Y	B
-------------	---------	---------	--------	---------	-------	---	---

DRAFT

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

RESOURCE RECOVERY

RECYCLING & WASTE MANAGEMENT - IWC

Council rebates 100% of the domestic waste management charge to pensioners who have continuously been ratepayers / residents of the Municipality of IWC for ten years or longer.

* As per the Council resolution on the 20th February 2024, General Manager may waive additional charges for upsizing red lid garbage bins due to FOGO (from 9 October 2023) for up to two years.

Minimum DWM per service: 80L or less fortnightly garbage, 240L fortnightly recycling & 240L weekly food & organic waste	\$397.50	\$435.50	\$0.00	\$435.50	9.56%	N	C
Standard DWM per service: 120L fortnightly garbage, 240L fortnightly recycling & 240L weekly food & organic waste*	\$530.00	\$580.50	\$0.00	\$580.50	9.53%	N	C
Maximum DWM per service : 240L fortnightly garbage, 240L fortnightly recycling & 240L weekly food & organic waste*	\$795.00	\$870.50	\$0.00	\$870.50	9.50%	N	C
Vacant Land/Availability Charge	\$265.00	\$290.00	\$0.00	\$290.00	9.43%	N	C

BUSINESS WASTE - WEST

Business Waste Service: 1 x 120L weekly garbage ONLY	\$1,216.80	\$1,263.60	\$0.00	\$1,263.60	3.85%	N	D
Business Waste Service: 1 x 240L weekly garbage ONLY	\$1,887.60	\$1,960.40	\$0.00	\$1,960.40	3.86%	N	D
Business Waste Service: 1 x 240L fortnightly recycling ONLY. Existing customers only.	\$556.10	\$577.30	\$0.00	\$577.30	3.81%	N	D
Waste Service: 1 x 240L fortnightly garden organics ONLY. Existing customers only.	\$602.50	\$625.40	\$0.00	\$625.40	3.80%	N	D

BUSINESS WASTE - NORTH

Business Waste Service: 1 x 120L per pickup	\$23.40	\$24.30	\$0.00	\$24.30	3.85%	N	D
Business Waste Service: 1 x 240L per pickup	\$36.30	\$37.70	\$0.00	\$37.70	3.86%	N	D
Business Waste Service: 1 x 120L weekly garbage (annual charge)	\$1,216.80	\$1,263.60	\$0.00	\$1,263.60	3.85%	N	D
Business Waste Service: 1 x 240L weekly garbage (annual charge)	\$1,887.60	\$1,960.40	\$0.00	\$1,960.40	3.86%	N	D

IWC REPLACEMENT BINS

If replacement required through loss, damage, misuse or neglect.

Please note, not all bins are available to all service areas.

First, second and third bins are free after that the following fees apply;

1 x 55L bin	\$35.50	\$36.90	\$0.00	\$36.90	3.94%	N	C
1 x 80L mobile bin	\$51.90	\$53.90	\$0.00	\$53.90	3.85%	N	C
1 x 120L mobile bin	\$55.50	\$57.70	\$0.00	\$57.70	3.96%	N	C
1 x 240L mobile bin	\$63.00	\$65.40	\$0.00	\$65.40	3.81%	N	C

continued on next page ...

Page 49 of 97

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	--------------------	-------------------	--------------------	---------------	-----	-------------------

IWC REPLACEMENT BINS [continued]

1 x 660L mobile bin	\$580.80	\$602.90	\$0.00	\$602.90	3.81%	N	C
---------------------	----------	----------	--------	----------	-------	---	---

IWC SPECIAL COLLECTIONS

Mattress not presented for collection on the scheduled booking day	\$27.10	\$28.20	\$0.00	\$28.20	4.06%	N	C
Special Collections/Paid Clean Ups (Maximum of 2m³)	\$170.60	\$177.10	\$0.00	\$177.10	3.81%	N	C

IWC SPECIAL EVENTS

1 x 240L Waste Service	\$36.40	\$34.36	\$3.44	\$37.80	3.85%	Y	C
1 x 240L Recycling Service	\$36.40	\$34.36	\$3.44	\$37.80	3.85%	Y	C

WEEKEND TIP (CAR, TRAILER OR UTE)

General Rubbish – Full Load	\$75.00	\$70.91	\$7.09	\$78.00	4.00%	Y	C
General Rubbish – Half Load	\$43.40	\$41.00	\$4.10	\$45.10	3.92%	Y	C
Pre-sorted Recyclables					Free for drop-off	Y	C
Garden Organics					Free for drop-off	Y	C
Pre-sorted Mixed Load – Garden Organics/Recyclables/General Rubbish	\$52.00	\$49.09	\$4.91	\$54.00	3.85%	Y	C
Recycling of mattresses - Single					Free	Y	C
Recycling of mattresses - Double					Free	Y	C
Recycling of e-waste (television, computers and peripherals)					Free	Y	C

DRAFT

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

PARKS, SPORTING GROUNDS & OUTDOOR FACILITIES

PARK & FORESHORE MANAGEMENT

Dinghy rack annual fee

Application Fee (per application)	\$356.90	\$336.82	\$33.68	\$370.50	3.81%	Y	B
Residents / Ratepayers (per year)	\$237.90	\$224.55	\$22.45	\$247.00	3.83%	Y	B
Non – Residents / Ratepayers (per year)	\$356.90	\$336.82	\$33.68	\$370.50	3.81%	Y	B
Replacement / Lost Sticker	\$356.90	\$336.82	\$33.68	\$370.50	3.81%	Y	B

EVENTS IN PARKS

Events in Parks are subject to the conditions outlined in Council's Events in Parks Policy and Events in Parks Guidelines, available on the Council website.

Park Access and Facility Key	\$0.00	\$63.64	\$6.36	\$70.00	∞	Y	C
------------------------------	--------	---------	--------	---------	---	---	---

Casual Booking (less than 30 people)

Park casual event - less than 30 people - max 4 hours					No Charge	Y	A
Park casual event - less than 30 people with Marquee or Entertainment Devices (i.e. Jumping Castle, PA System, Petting Zoo) - (\$/each item/hour). SUBJECT TO COUNCIL APPROVAL	\$56.90	\$53.73	\$5.37	\$59.10	3.87%	Y	B

Weddings (up to 120 people)

Weddings (Up to 120 people). Maximum three hour hire (ceremony only). SUBJECT TO COUNCIL APPROVAL	\$380.80	\$359.36	\$35.94	\$395.30	3.81%	Y	B
---	----------	----------	---------	----------	-------	---	---

Minor Event (30 - 500 people)

Park minor event - 30 to 500 people - max 4 hours - (\$/hour) SUBJECT TO COUNCIL APPROVAL	\$56.90	\$53.73	\$5.37	\$59.10	3.87%	Y	B
---	---------	---------	--------	---------	-------	---	---

Major Event (over 500 people)

Use of parks and sports grounds for major event over 500 people (per day). SUBJECT TO COUNCIL APPROVAL	\$2,887.60	\$2,724.91	\$272.49	\$2,997.40	3.80%	Y	B
Bin charges		See Special Event in Waste Services section				Y	B
Refundable Bond (all events)	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0.00%	N	G

Additional event charges (all events)

Access to power per day	\$147.10	\$138.82	\$13.88	\$152.70	3.81%	Y	B
Refundable Key Deposit (Optional) (per key)	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	G
Refundable Bond (Optional)	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	G

continued on next page ...

Page 51 of 97

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	--------------------	-------------------	--------------------	---------------	-----	-------------------

Additional event charges (all events) [continued]

Bins and waste for special events				See Waste Services Section		Y	B
-----------------------------------	--	--	--	----------------------------	--	---	---

Commercial Fitness Trainers & Running Groups

The use of parks for commercial fitness training is subject to the conditions outlined in Council's Commercial Fitness Trainers in Parks Policy, which is available to view on the Council website.

Group size 1-12 Participants per annum per commercial fitness training business (\$ per trainer per venue)	\$628.00	\$592.64	\$59.26	\$651.90	3.81%	Y	C
Group size 13-18 participants per annum per commercial fitness training business (\$ per trainer per venue)	\$1,255.70	\$1,185.00	\$118.50	\$1,303.50	3.81%	Y	C

Running Groups

Running groups/ running clubs (per annum)	\$622.80	\$587.73	\$58.77	\$646.50	3.81%	Y	B
---	----------	----------	---------	----------	-------	---	---

SPORTING GROUNDS & OUTDOOR FACILITIES

- Hiring conditions are as per Council's Sporting Grounds Allocation Policy.
- Full payment is required by the invoice due date. If not, hirers lose access to the grounds until payment is made.
- Winter season commences the first Tuesday of April and finishes the last Sunday in August (subject to maintenance needs).
- Summer season commences the third Tuesday of September and finishes the last Sunday in March (subject to maintenance needs).
- 15 or more hire events (per field) are needed to qualify for a seasonal rate.
- Sporting grounds are charged per field/court.
- A fee cap is applied once a seasonal hirer reaches 500 hours (per field/court) or the cap amount. A fee loading will be applied after each additional 100 hours booked per field/court.
- Seasonal fees and charges include goalposts and standard linemaking.
- No refunds will be offered for weather impacted events.
- Mini fields charged at 50%.
- Schools within LGA can book sporting grounds, without fees, between 9am-3pm weekdays during school term. For athletics field and turf wickets fees apply. Schools outside LGA fees apply for all ground hire.
- All schools must have an approved booking with Council. Grounds are subject to availability.
- Charities may be entitled to a fee waiver. See the Events in Parks Policy for conditions.

Leichhardt Oval #1

Leichhardt Oval #1					POA	Y	B
--------------------	--	--	--	--	-----	---	---

Henson Park

Henson Park – Season hire - games (\$/hour)	\$219.00	\$206.73	\$20.67	\$227.40	3.84%	Y	B
Henson Park – Season hire – training (\$/hour)	\$183.80	\$173.45	\$17.35	\$190.80	3.81%	Y	B
Henson Park – Casual hire – games (\$/hour)	\$437.70	\$413.09	\$41.31	\$454.40	3.82%	Y	B
Henson Park – Casual hire - training (\$/hour)	\$367.30	\$346.64	\$34.66	\$381.30	3.81%	Y	B

continued on next page ...

Page 52 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Henson Park [continued]

Henson Park – Refundable bond (Optional)	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0.00%	N	G
Henson Park – Professional/Commercial hire	POA					Y	B

Synthetic Turf Field

Synthetic Turf Fields – Seasonal hire without lights (\$/hour)	\$83.60	\$78.91	\$7.89	\$86.80	3.83%	Y	B
Synthetic Turf Fields – Seasonal hire with lights (\$/hour)	\$103.70	\$97.91	\$9.79	\$107.70	3.86%	Y	B
Synthetic Turf Fields – Casual hire with/without lights (\$/hour)	\$167.10	\$157.73	\$15.77	\$173.50	3.83%	Y	B
Synthetic Turf Fields – Commercial hire with/without lights (\$/hour)	\$225.00	\$212.36	\$21.24	\$233.60	3.82%	Y	B
Synthetic Turf Fields – Refundable bond (Optional)	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0.00%	N	G

Athletics

Athletics track and field - Season hire - (\$/hour)	\$28.50	\$26.91	\$2.69	\$29.60	3.86%	Y	B
Athletics track & field – Schools – (\$/day)	\$385.60	\$363.91	\$36.39	\$400.30	3.81%	Y	B

Baseball

Diamond - Season hire - hourly	\$28.50	\$26.91	\$2.69	\$29.60	3.86%	Y	B
Minor League – Glover Street – full summer season hire	\$12,741.90	\$12,023.73	\$1,202.37	\$13,226.10	3.80%	Y	
Major League - Petersham Park - weekend winter season hire	\$6,817.10	\$6,432.91	\$643.29	\$7,076.20	3.80%	Y	B
Major League - Petersham Park - Professional/Commercial hire	POA					Y	B

Cricket

Synthetic Cricket Nets – Season hire – cricket net per hour	\$8.20	\$7.82	\$0.78	\$8.60	4.88%	Y	B
Synthetic Cricket Wicket - Season hire - hourly	\$28.50	\$26.91	\$2.69	\$29.60	3.86%	Y	B
Turf Cricket Nets – Season hire – cricket net per hour	\$22.80	\$21.55	\$2.15	\$23.70	3.95%	Y	B
Turf Cricket Wickets – Season hire (\$/day)	\$511.40	\$482.64	\$48.26	\$530.90	3.81%	Y	B
Turf Cricket Wickets – Schools – weekdays only (\$/day)	\$341.00	\$321.82	\$32.18	\$354.00	3.81%	Y	B
Turf Cricket Wickets – Casual community hire (\$/day)	\$1,022.60	\$965.00	\$96.50	\$1,061.50	3.80%	Y	B
Turf Cricket Wickets – Commercial/Corporate hire (\$/day)	\$2,272.40	\$2,144.36	\$214.44	\$2,358.80	3.80%	Y	B
Turf cricket wickets – Refundable bond (Optional)	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0.00%	N	G

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Outdoor Courts

Netball court – Season hire – with lights (\$/hour)	\$7.00	\$6.64	\$0.66	\$7.30	4.29%	Y	B
Netball/Basketball/Multi-Purpose court – Casual hire – without lights (\$/hour)	\$13.80	\$13.09	\$1.31	\$14.40	4.35%	Y	B
Netball/Basketball/Multi-Purpose court – Casual hire – with lights (\$/hour)	\$17.10	\$16.18	\$1.62	\$17.80	4.09%	Y	B
Netball/Basketball/Multi-Purpose court – Commercial hire (\$/hour)	\$34.20	\$32.27	\$3.23	\$35.50	3.80%	Y	B
Tennis court - Casual hire	\$17.10	\$16.18	\$1.62	\$17.80	4.09%	Y	B
Skate Park – Casual hire (\$/hour/skate park)	\$85.30	\$80.55	\$8.05	\$88.60	3.87%	Y	B
Outdoor Court/ Skate Park – Refundable bond (Optional)	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	B

Turf Fields

Sports include AFL, Football, Rugby Union, Rugby League, Touch Footy and Ultimate Frisbee.

Turf Fields - Season hire (\$/hour/field)	\$25.10	\$23.73	\$2.37	\$26.10	3.98%	Y	B
Turf Fields - Season hire - with lights (\$/hour/field)	\$31.40	\$29.64	\$2.96	\$32.60	3.82%	Y	B
Turf Fields - Season hire - fee cap once 500 hours/cap reached (\$/season/field)	\$11,361.50	\$10,721.18	\$1,072.12	\$11,793.30	3.80%	Y	B
Turf Fields - Season hire - loading for each additional 100 hours above cap (\$/season/field)	\$1,136.20	\$1,072.18	\$107.22	\$1,179.40	3.80%	Y	B
Turf Fields - Commercial/Casual hire (\$/hour/field)	\$50.10	\$47.36	\$4.74	\$52.10	3.99%	Y	B
Turf Fields - Commercial/Casual - with lights (\$/hour/field)	\$62.60	\$59.09	\$5.91	\$65.00	3.83%	Y	B

Sporting Grounds - Additional Items

Sporting Grounds – Linemarking (special requests)	\$428.40	\$404.27	\$40.43	\$444.70	3.80%	Y	B
Use of 3 Phase Power in Parks (where available) (\$/day)	\$174.00	\$164.27	\$16.43	\$180.70	3.85%	Y	B
Park Storage – Council provided (\$/season/ground)	\$579.60	\$547.00	\$54.70	\$601.70	3.81%	Y	B
Sporting Grounds – key replacement/new key issue (BOND)	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	G
Park Canteen bond (Optional)	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0.00%	N	G
Park Cleaning bond (Optional)	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0.00%	N	G
Sporting clubs Bond for use of Amenities block/ Canteen (optional)	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0.00%	N	G
Sporting Clubs Bond for sporting grounds (excluding usual seasonal wear and tear) – Cost for Council to clean and make repairs (optional)	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00	0.00%	N	D
Park – Turf maintenance bond (Optional)	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00	0.00%	N	G

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	--------------------	-------------------	--------------------	---------------	-----	-------------------

COMMUNITY

CHILDRENS SERVICES

CHILDREN & FAMILY SERVICES - Early Learning Centres

John McMahon Early Learning Centre, Leichhardt Early Learning Centre, Leichhardt Park Early Learning Centre

Enrolment Fee	\$93.00	\$96.00	\$0.00	\$96.00	3.23%	N	B
---------------	---------	---------	--------	---------	-------	---	---

Refundable Deposit

Children enrolled for 1-3 days per week	\$896.00	\$930.00	\$0.00	\$930.00	3.79%	N	B
Children enrolled for 4-5 days per week	\$1,492.00	\$1,549.00	\$0.00	\$1,549.00	3.82%	N	B

Daily Fees

Children in the 0 – 2 Years Room	\$155.00	\$161.00	\$0.00	\$161.00	3.87%	N	B
Children in the 2 – 3 Years Rooms	\$148.00	\$154.00	\$0.00	\$154.00	4.05%	N	B
Children in the 3 – 5 Years Rooms	\$143.00	\$149.00	\$0.00	\$149.00	4.20%	N	B

Late Payment of Fees

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery	5% of weekly fee charged					N	B
--	--------------------------	--	--	--	--	---	---

After Hours Collection

On the first 2 occasions per calendar month a charge will be made every 15 minutes or part thereof	\$34.00	\$35.00	\$0.00	\$35.00	2.94%	N	B
After the second occasion within the calendar month and for the rest of the calendar year \$60 for the first 15 minutes or part thereof and then \$52 for every subsequent 15 minutes or part thereof	\$58.00	\$60.00	\$0.00	\$60.00	3.45%	N	B

Annandale Early Learning Centre

Enrolment Fee	\$93.00	\$96.00	\$0.00	\$96.00	3.23%	N	B
---------------	---------	---------	--------	---------	-------	---	---

Refundable Deposit

Children enrolled for 1-3 days per week	\$916.00	\$951.00	\$0.00	\$951.00	3.82%	N	B
Children enrolled for 4-5 days per week	\$1,526.00	\$1,584.00	\$0.00	\$1,584.00	3.80%	N	B

Daily Fees

Children in the 0 – 3 Years Room	\$155.00	\$161.00	\$0.00	\$161.00	3.87%	N	B
Children in the 3 – 5 Years Room	\$149.00	\$155.00	\$0.00	\$155.00	4.03%	N	B

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Late Payment of Fees

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery				5% of weekly fee charged		N	B
--	--	--	--	--------------------------	--	---	---

After Hours Collection

On the first 2 occasions of the calendar month a charge will be made every 15 minutes or part thereof	\$34.00	\$35.00	\$0.00	\$35.00	2.94%	N	B
After the second occasion within the calendar month and for the rest of the calendar year \$60 for the first 15 minutes or part thereof and then \$52 for every subsequent 15 minutes or part thereof	\$58.00	\$60.00	\$0.00	\$60.00	3.45%	N	B

Balmain - Rozelle Occasional Care

Hourly Fee (minimum 5 hour)	\$18.00	\$18.00	\$0.00	\$18.00	0.00%	N	B
Enrolment Fee	\$83.00	\$86.00	\$0.00	\$86.00	3.61%	N	B
Fee for after hours collection	\$34.00	\$35.00	\$0.00	\$35.00	2.94%	N	B
\$21 for the first ten minutes or part thereof and \$2 per minute after that	\$21.00	\$21.00	\$0.00	\$21.00	0.00%	N	B
Cancellation prior to booked day	\$5.00	\$5.00	\$0.00	\$5.00	0.00%	N	B
Cancellation on booked day or failure to attend on booked day	\$34.00	\$35.00	\$0.00	\$35.00	2.94%	N	B

Venue Hire

Room Hire for Children's Birthday Parties (Minimum booking – 4 hours)	\$72.00	\$68.18	\$6.82	\$75.00	4.17%	Y	B
Full Day Booking for Children's Parties	\$523.00	\$493.64	\$49.36	\$543.00	3.82%	Y	B
Room Hire for Commercial Purposes	\$77.00	\$72.73	\$7.27	\$80.00	3.90%	Y	B
Monday to Friday after 5pm per hr	\$84.00	\$79.09	\$7.91	\$87.00	3.57%	Y	B
Refundable security & key deposit – payable upon booking	\$278.00	\$278.00	\$0.00	\$278.00	0.00%	N	B

Cancellation fees for venue hire

More than one month prior to booking – 25% of deposit	\$69.00	\$62.73	\$6.27	\$69.00	0.00%	Y	B
Less than one month and more than 10 working days prior to booking – 50% of deposit	\$139.00	\$126.36	\$12.64	\$139.00	0.00%	Y	B
Less than 10 working days prior to booking – 100% of deposit	\$278.00	\$252.73	\$25.27	\$278.00	0.00%	Y	B

Inner West Family Day Care

Venue Hire

Room Hire for Children's Birthday Parties (Minimum booking – 4 hours)	\$72.00	\$68.18	\$6.82	\$75.00	4.17%	Y	B
Full day booking for children's parties	\$523.00	\$493.64	\$49.36	\$543.00	3.82%	Y	B

continued on next page ...

Page 56 of 97

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	--------------------	-------------------	--------------------	---------------	-----	-------------------

Venue Hire [continued]

Room Hire for Commercial purposes	\$78.00	\$73.64	\$7.36	\$81.00	3.85%	Y	B
Monday to Friday after 5pm per hr	\$84.00	\$79.09	\$7.91	\$87.00	3.57%	Y	B
Refundable security & key deposit – payable upon booking	\$278.00	\$278.00	\$0.00	\$278.00	0.00%	N	G

Cancellation fees for venue hire

More than one month prior to booking – 25% of deposit	\$69.00	\$62.73	\$6.27	\$69.00	0.00%	Y	B
Less than one month and more than 10 working days prior to booking – 50% of deposit	\$139.00	\$126.36	\$12.64	\$139.00	0.00%	Y	B
Less than 10 working days prior to booking – 100% of deposit	\$279.00	\$252.73	\$25.27	\$278.00	-0.36%	Y	B

CHILDREN & FAMILY SERVICES - Early Learning Centres

Addison Rd Early Learning Centre, Cavendish St Early Learning Centre, Deborah Little Early Learning Centre, Enmore Early Learning Centre, May Murray Early Learning Centre, Tillman Park Early Learning Centre

Enrolment Fee	\$93.00	\$96.00	\$0.00	\$96.00	3.23%	N	B
---------------	---------	---------	--------	---------	-------	---	---

Refundable Deposit

Refundable Bond	Full daily fee per number of days enrolled * 2 weeks					N	G
-----------------	--	--	--	--	--	---	---

Daily Fees

Daily Fees	\$149.00	\$155.00	\$0.00	\$155.00	4.03%	N	B
Daily Fee Subsidy – Families who are on 100% CCS and hold Health Care Card or Pensioner Concession Card	\$7.00	\$7.00	\$0.00	\$7.00	0.00%	N	B

Late Payment of Fees

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery	5% of weekly fee charged					N	B
--	--------------------------	--	--	--	--	---	---

After Hours Collection

On the first two occasions of the calendar month a charge will be made every 15 minutes or part thereof	\$34.00	\$35.00	\$0.00	\$35.00	2.94%	N	B
After the second occasion within the calendar month and for the rest of the calendar year \$60 for the first 15 minutes or part thereof and then \$52 for every subsequent 15 minutes or part thereof	\$58.00	\$60.00	\$0.00	\$60.00	3.45%	N	B

Globe Preschool

Enrolment Fee	\$93.00	\$96.00	\$0.00	\$96.00	3.23%	N	B
---------------	---------	---------	--------	---------	-------	---	---

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Refundable Deposit

Refundable Bond	Full daily fee per number of days enrolled * 2 weeks					N	B
-----------------	--	--	--	--	--	---	---

Daily Fees

Preschool Daily Fee	\$83.00	\$86.00	\$0.00	\$86.00	3.61%	N	B
Note: Equity funding applies for eligible families which may assist with fee reduction						N	B

Late Payment of Fees

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery	5% of weekly fee charged					N	B
--	--------------------------	--	--	--	--	---	---

After Hours Collection

On the first two occasions of the calendar month a charge will be made every 15 minutes or part thereof	\$34.00	\$35.00	\$0.00	\$35.00	2.94%	N	B
After the second occasion within the calendar month and for the rest of the calendar year \$60 for the first 15 minutes or part thereof and then \$52 for every subsequent 15 minutes or part thereof	\$58.00	\$60.00	\$0.00	\$60.00	3.45%	N	B

Out of School Hours Care (all services)

Enrolment Fee per child	\$71.00	\$73.00	\$0.00	\$73.00	2.82%	N	B
-------------------------	---------	---------	--------	---------	-------	---	---

Refundable Deposit

Refundable Bond	Full daily fee per number of days enrolled * 2 weeks					N	G
-----------------	--	--	--	--	--	---	---

Before School Care (Account holders are required to give 20 working days written notice to the OSHC Administration Assistant via email to cancel any sessions)

Permanent Session fee per child	\$24.00	\$25.00	\$0.00	\$25.00	4.17%	N	B
Casual Session fee per child	\$25.00	\$26.00	\$0.00	\$26.00	4.00%	N	B

After School Care (Account holders are required to give 20 working days written notice to the OSHC Administration Assistant via email to cancel any sessions)

Session Fees

Permanent Session fee per child	\$32.00	\$33.00	\$0.00	\$33.00	3.13%	N	B
Casual Session fee per child	\$33.00	\$34.00	\$0.00	\$34.00	3.03%	N	B
Non-Notification Fee Per Family Per Session – all After School Services (Failure to advise absence by 3pm on a booked session)	\$13.00	\$13.00	\$0.00	\$13.00	0.00%	N	B

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Late Payment of Fees

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery					5% of weekly fee charged	N	B
--	--	--	--	--	--------------------------	---	---

After Hours Collection

On the first two occasions of the calendar month a charge will be made every 15 minutes or part thereof	\$34.00	\$35.00	\$0.00	\$35.00	2.94%	N	B
After the second occasion within the calendar month and for the rest of the calendar year \$60 for the first 15 minutes or part thereof and then \$52 for every subsequent 15 minutes or part thereof	\$58.00	\$60.00	\$0.00	\$60.00	3.45%	N	B

School Holiday Care

Session Fees

Session fee (excursions costs included)	\$86.00	\$89.00	\$0.00	\$89.00	3.49%	N	B
---	---------	---------	--------	---------	-------	---	---

Late Payment of Fees

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery					5% of weekly fee charged	N	B
--	--	--	--	--	--------------------------	---	---

After Hours Collection

On the first two occasion of the calendar month a charge will be made every 15 minutes or part thereof	\$34.00	\$35.00	\$0.00	\$35.00	2.94%	N	B
After the second occasion within the calendar month and for the rest of the calendar year \$60 for the first 15 minutes or part thereof and then \$52 for every subsequent 15 minutes or part thereof	\$58.00	\$60.00	\$0.00	\$60.00	3.45%	N	B

Yirran Gumal Early Learning Centre

Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery					5% of weekly fee charged	N	B
Refundable Bond					Full daily fee per number of days enrolled * 2 weeks	N	G
After the second occasion within the calendar month and for the rest of the calendar year \$58 for the first 15 minutes or part thereof and then \$50 for every subsequent 15 minutes or part thereof/After Hours Collection	\$56.00	\$58.00	\$0.00	\$58.00	3.57%	N	C
Daily Fee Subsidy – Families who are on 100% CCS, current Health Care or Pensioner Concession Card Holders	\$6.00	\$6.00	\$0.00	\$6.00	0.00%	N	
Daily Fees	\$144.00	\$150.00	\$0.00	\$150.00	4.17%	N	C

continued on next page ...

Page 59 of 97

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	--------------------	-------------------	--------------------	---------------	-----	-------------------

Yirran Gumal Early Learning Centre [continued]

Enrolment Fee	\$91.00	\$94.00	\$0.00	\$94.00	3.30%	N	C
On the first two occasions of the calendar month a charge will be made every 15 minutes or part thereof / After Hours Collection	\$33.00	\$34.00	\$0.00	\$34.00	3.03%	N	C

CHILDREN & FAMILY SERVICES - Family Day Care

Inner West Family Day Care

Enrolment Fee Per Child	\$106.00	\$110.00	\$0.00	\$110.00	3.77%	N	B
Educator Support Fee Per Child Per Hour	\$2.00	\$2.05	\$0.00	\$2.05	2.50%	N	B
Community Play Session Fee per family	\$6.00	\$6.00	\$0.00	\$6.00	0.00%	N	B
Late Payment Fee – a fee applies to educators with support fees outstanding	\$28.00	\$29.00	\$0.00	\$29.00	3.57%	N	B
Annual Educator Re-registration	\$172.00	\$179.00	\$0.00	\$179.00	4.07%	N	B
New Educator Start-up fee	\$334.00	\$315.45	\$31.55	\$347.00	3.89%	Y	B
New Educator Start-Up Resource Kit – per new educator (if hard copies required)	\$122.00	\$115.45	\$11.55	\$127.00	4.10%	Y	B
Breach of Educator Registration Agreement	\$84.00	\$87.00	\$0.00	\$87.00	3.57%	N	B
Educator Playsession Transport - per educator per trip	\$11.00	\$11.00	\$0.00	\$11.00	0.00%	N	B

DRAFT

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

LIBRARY, HISTORY & VENUES

OVERDUE AND LOST ITEMS

Lost or damaged items	Full replacement cost plus \$15.70 processing fee					N	
Lost or replacement library card	\$5.30	\$5.50	\$0.00	\$5.50	3.77%	N	B
Compassion waiver	On written application with supporting documentation					N	B

INTERLIBRARY LOANS

Base ILL fee applicable to all loan requests	\$5.10	\$5.00	\$0.50	\$5.50	7.84%	Y	B
All other libraries, excluding NSW Public libraries	\$30.50 for postage, plus if applicable Recovery Costs plus GST.					Y	B
Other SWIFT Libraries	All costs to be borne by applicant.					Y	B

PHOTOCOPYING, PRINTING AND SCANNING

A4 black and white page	\$0.20	\$0.18	\$0.02	\$0.20	0.00%	Y	E
A3 black and white page	\$0.40	\$0.36	\$0.04	\$0.40	0.00%	Y	E
A4 colour page	\$1.00	\$0.91	\$0.09	\$1.00	0.00%	Y	E
A3 colour page	\$2.10	\$1.82	\$0.18	\$2.00	-4.76%	Y	E
Scanning	No charge					Y	A

SALE OF ITEMS

Used or discarded Library items	Various prices					Y	B
Local history books	Up to \$50.00					Y	B
Headphones	Up to \$10.00					Y	B
USB sticks	Up to \$10.00					Y	B

LOCAL HISTORY

Local history research	First half hour free then \$104/hour					N	B
Local history research (health or concession card holder)	First half hour free then \$52/hour					N	B

PROGRAMMING OR ACTIVITIES

Various activities (excludes baby rhyme time, story time)	Up to \$130.00					Y	B
Various activities (excludes baby rhyme time, story time) health or concession card holder	Up to \$65.00					Y	B
	Last year fee Up to \$130.00						

RENTAL OF MEETING ROOMS

For fees please see COMMUNITY SERVICES & CULTURE section of the Fees and Charges - RENTAL OF LIBRARY MEETING ROOMS - Leichhardt & Balmain Library						Y	B
---	--	--	--	--	--	---	---

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

REPRODUCTION OF COUNCIL OWNED IMAGES

Commercial rate (web site or graphic) per image	\$115.00	\$120.00	\$0.00	\$120.00	4.35%	N	E
Private use per image (one off use)	\$31.00	\$32.00	\$0.00	\$32.00	3.23%	N	E
Private use with health care card	\$20.00	\$21.00	\$0.00	\$21.00	5.00%	N	E
Commercial rates: Publishing hardcopy per image	\$600.00	\$625.00	\$0.00	\$625.00	4.17%	N	E
Commercial rates: Hardcopy printed format 1 page or less	\$300.00	\$315.00	\$0.00	\$315.00	5.00%	N	E
Commercial Networks: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights), per image	\$300.00	\$315.00	\$0.00	\$315.00	5.00%	N	E
Non-Commercial Networks: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights), per image	\$156.00	\$165.00	\$0.00	\$165.00	5.77%	N	E
Cover & images for hoardings per image	\$625.00	\$650.00	\$0.00	\$650.00	4.00%	N	E

FILMING WITHIN COUNCIL BUILDING

Commercial Rate: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights)	\$250 per hour (subject to approval & availability of staff)	N	
	Last year fee \$200 per hour		
Not-for-profit rate: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights)	\$125 per hour (Subject to approval & availability of staff)	N	A
	Last year fee \$100 per hour		

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

EVENTS

FESTIVALS & EVENTS

Flagship Festivals & Events

Stands

Food Stand Local	\$130.00	\$135.00	\$0.00	\$135.00	3.85%	N	B
Non Food Stand Local	\$109.00	\$113.00	\$0.00	\$113.00	3.67%	N	B

Stalls

Food Local 3m x 3m	\$549.00	\$570.00	\$0.00	\$570.00	3.83%	N	B
Food non-local 3m x 3m	\$658.00	\$683.00	\$0.00	\$683.00	3.80%	N	B
Food Van Local	\$617.00	\$640.00	\$0.00	\$640.00	3.73%	N	B
Food Van Non-Local	\$784.00	\$784.00	\$0.00	\$784.00	0.00%	N	B
Commercial businesses Local 3m x 3m	\$441.40	\$458.20	\$0.00	\$458.20	3.81%	N	B
Commercial businesses Non-local 3m x 3m	\$529.00	\$549.00	\$0.00	\$549.00	3.78%	N	B
Local Not for profit/community organisations 3m x 3m	\$221.80	\$230.00	\$0.00	\$230.00	3.70%	N	B
Non-Local Not for profit/community organisations 3m x 3m	\$267.00	\$277.00	\$0.00	\$277.00	3.75%	N	B
Power – food commercial stalls	\$99.00	\$103.00	\$0.00	\$103.00	4.04%	N	B
Power – local not for profit/community organisations	\$53.00	\$55.00	\$0.00	\$55.00	3.77%	N	B

Site only

Food Local 3m x 3m	\$306.00	\$318.00	\$0.00	\$318.00	3.92%	N	B
Food Non-local 3m x 3m	\$366.00	\$380.00	\$0.00	\$380.00	3.83%	N	B
Commercial businesses Local 3m x 3m	\$248.00	\$257.00	\$0.00	\$257.00	3.63%	N	B
Commercial businesses Non-local 3m x 3m	\$298.00	\$309.00	\$0.00	\$309.00	3.69%	N	B
Local Not for profit/community organisations 3m x 3m	\$136.00	\$141.00	\$0.00	\$141.00	3.68%	N	B
Non-Local Not for profit/community organisations 3m x 3m	\$163.00	\$169.00	\$0.00	\$169.00	3.68%	N	B
Power – food commercial stalls	\$99.00	\$103.00	\$0.00	\$103.00	4.04%	N	B
Power – local not for profit/community organisations	\$53.00	\$55.00	\$0.00	\$55.00	3.77%	N	B

Small - Scale Festivals & Events

Stalls

Food Local 3m x 3m	\$350.00	\$363.00	\$0.00	\$363.00	3.71%	N	B
Food Non-Local 3m x 3m	\$420.00	\$436.00	\$0.00	\$436.00	3.81%	N	B
Food van Local	\$267.00	\$277.00	\$0.00	\$277.00	3.75%	N	B
Food Van Non-Local	\$309.00	\$321.00	\$0.00	\$321.00	3.88%	N	B
Commercial businesses Local 3m x 3m	\$188.00	\$195.00	\$0.00	\$195.00	3.72%	N	B

continued on next page ...

Page 63 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Stalls [continued]

Commercial businesses Non-local 3m x 3m	\$225.00	\$234.00	\$0.00	\$234.00	4.00%	N	B
Non-profit/community organisations 3m x 3m	\$123.00	\$128.00	\$0.00	\$128.00	4.07%	N	B
Non-Local Not for profit/community organisations 3m x 3m	\$147.00	\$153.00	\$0.00	\$153.00	4.08%	N	B
Power – food commercial stalls	\$99.00	\$103.00	\$0.00	\$103.00	4.04%	N	B
Power – local not for profit/community organisations	\$53.00	\$55.00	\$0.00	\$55.00	3.77%	N	B

Stands

Food Stand Local	\$108.00	\$112.00	\$0.00	\$112.00	3.70%	N	B
Non Food Stand Local	\$87.00	\$90.00	\$0.00	\$90.00	3.45%	N	B

Site only

Food Local 3m x 3m	\$133.00	\$138.00	\$0.00	\$138.00	3.76%	N	B
Food Non-local 3m x 3m	\$159.00	\$165.00	\$0.00	\$165.00	3.77%	N	B
Commercial businesses Local 3m x 3m	\$78.00	\$81.00	\$0.00	\$81.00	3.85%	N	B
Commercial businesses Non-local 3m x 3m	\$225.00	\$95.00	\$0.00	\$95.00	-57.78%	N	B
Non-profit/community organisations 3m x 3m	\$66.00	\$69.00	\$0.00	\$69.00	4.55%	N	B
Non-Local Not for profit/community organisations 3m x 3m	\$78.00	\$81.00	\$0.00	\$81.00	3.85%	N	B
Power – food commercial stalls	\$99.00	\$103.00	\$0.00	\$103.00	4.04%	N	B
Power – local not for profit/community organisations	\$53.00	\$55.00	\$0.00	\$55.00	3.77%	N	B

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	--------------------	---------------	-----	-------------------

INFRASTRUCTURE

ENGINEERING SERVICES

RESTORATIONS & INFRASTRUCTURE CHARGES

Restoration involves substantial removal, remediation and tipping charges.

Application Fees and Security Deposits

Road Opening Application Fee (non-refundable) – Plus – per application	\$133.70	\$138.80	\$0.00	\$138.80	3.81%	N	C
Additional inspections (business hours) – per application	\$196.40	\$203.90	\$0.00	\$203.90	3.82%	N	C
Road Opening Security Deposit (refundable) – Minimum charge for minor works in the footpath only – per application	\$1,782.20	\$1,850.00	\$0.00	\$1,850.00	3.80%	N	G
Road Opening Security Deposit (refundable) – Minimum charge when includes minor restoration within the roadway – per application	\$3,182.00	\$3,303.00	\$0.00	\$3,303.00	3.80%	N	G
Road Opening Security Deposit (refundable) – Minimum charge for other than minor restoration within the footpath or roadway – per application	\$4,456.00	\$4,625.00	\$0.00	\$4,625.00	3.79%	N	G
Security Deposit (refundable) for restoration works or other infrastructure works at applicant's request – per item	30% of calculated restoration cost based on Council's fees and charges.					N	G
Security deposit (refundable) for construction of public domain works for compliance with Development Consent – per item	120% of cost for work based on Council's fees and charges					N	G
Unauthorised work or Late lodgement Fee (non-refundable) – per application	\$693 + additional 40% of calculated associated lease fee (hoarding or occupation fees) Last year fee \$668 + additional 40% of calculated associated lease fee (hoarding or occupation fees)					N	B
Emergency or make safe works - Callout fee (daytime hours)	Cost plus 20%; Minimum \$1500					Y	D
Emergency or make safe works - Callout fee (after hours)	Cost plus 20%; Minimum \$3000					Y	D
Asset Integrity Charge – per item	30% of calculated restoration cost based on Council's fees and charges					N	C

An assets integrity charge is applicable to all restoration works (other than those associated with a vehicle crossing approval) to cover costs of damage to and accelerated failure of Council's adjoining infrastructure due to the impact of the road opening and contribute towards the ongoing maintenance of the asset.

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Application Fees and Security Deposits [continued]

Night/Weekend/Restricted Hours Work – A surcharge on the scheduled fees will be applied for works outside normal business hours (8.00am to 5.00pm) or due to constrained sites which require limited daytime hours (ie: CBD/State or Regional Road, works requiring ROL or other time-limiting restriction) – per item	30% of calculated restoration cost based on Council's fees and charges. Where applicable, a Concrete Plant opening fee will also be charged at a rate of \$3,176.00 per plant opening. For road opening restorations < 5m ² a 50% reduction on the Plant Opening Fee may be applicable, subject to Council review of the subject location and restoration works. Last year fee 30% of calculated restoration cost based on Council's fees and charges. Where applicable, a Concrete Plant opening fee will also be charged at a rate of \$3,060.00 per plant opening. For road opening restorations < 5m ² a 50% reduction on the Plant Opening Fee may be applicable, subject to Council review of the subject location and restoration works.					N	C
Traffic Control Costs – A surcharge on the scheduled fees may be applicable for traffic control costs depending on the location and scope of works, subject to confirmation at time of pricing – per item	20% of calculated restoration cost based on Council's fees and charges. At the discretion of Council, the traffic control charge may be calculated based on the particular needs of that project, based on \$865 per traffic controller per day. Last year fee 20% of calculated restoration cost based on Council's fees and charges. At the discretion of Council, the traffic control charge may be calculated based on the particular needs of that project, based on \$833 per traffic controller per day.					N	C
Restoration Agreements – At the discretion of Council's Engineering Services Manager and as approved by the Infrastructure Director, Council may choose to negotiate on the set restoration charges with a Utility Authority, Other State Authority, a company or individual for larger restoration projects or where a memorandum of understanding has been established between Council and the Utility Authority, Other State Authority, company or individual – per item	POA					N	C
Late Payment of Fees – Supply of Inaccurate Dimensions – per application	\$311.00	\$322.90	\$0.00	\$322.90	3.83%	N	C
Cancellation Fee – per item	10% of original fees (excluding deposit)					N	C
Un-authorised road works – applicable to un-authorised road &/or footpath openings, driveways and all other public infrastructure works undertaken without an approved Council permit – per item	10% surcharge on calculated restoration cost based on fees and charges					N	C

Building Works Security Deposits (including complying developments)

Development Works – Security Deposit Inspection Fee – per inspection	\$389.90	\$404.80	\$0.00	\$404.80	3.82%	N	C
Security Deposit – Alterations/ Additions and/or roadworks - Value of development works \$100,000 - \$299,999	\$3,119.00	\$3,238.00	\$0.00	\$3,238.00	3.82%	N	G

continued on next page ...

Page 66 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Building Works Security Deposits (including complying developments) [continued]

Security Deposit – Alterations/ Additions - Value of development works \$300,000 - \$799,999 and/or including pool or substantial demolition	\$6,238.00	\$6,475.00	\$0.00	\$6,475.00	3.80%	N	G
Security Deposit – All other development	1% of value of development works, minimum \$8,000					N	G
Security Deposit – Where roadworks required as part of development – Applies if greater than any of the above	120% of cost of roadworks, based on adopted Fees and Charges					N	G

Establishment

Establishment Fee – All restorations, road opening and infrastructure works – per item	\$489.80	\$508.50	\$0.00	\$508.50	3.82%	N	D
--	----------	----------	--------	----------	-------	---	---

Road Pavement - Concrete

Council Officers are required to carry out schedule inspections and sign off all completed works.

Reinforced Concrete Road (225mm) – per m ²	\$724.20	\$751.80	\$0.00	\$751.80	3.81%	N	D
Reinforced Concrete Road (>225mm) – per m ²	POA					N	D
Reinforced Concrete Road (225mm) with 50mm AC Overlay -per m ²	\$929.20	\$964.60	\$0.00	\$964.60	3.81%	N	D
Reinforced concrete road 225mm thick + 100mm AC10 overlay (1m ² minimum) – per m ²	\$1,029.80	\$1,069.00	\$0.00	\$1,069.00	3.81%	N	D

Road Pavement - Asphalt

Asphalt Pavement (AC10 / AC20, up to 150 mm) on existing base – per m ²	\$436.40	\$453.00	\$0.00	\$453.00	3.80%	N	D
Asphalt resheet to gutter (50mm thick) – per m ²	\$160.40	\$166.50	\$0.00	\$166.50	3.80%	N	D
Asphalt adjustment to road (50mm thick) – per m ²	\$108.10	\$112.30	\$0.00	\$112.30	3.89%	N	D

Footpath - Concrete

Concrete Footpath (80mm thick) – per m ²	\$361.20	\$375.00	\$0.00	\$375.00	3.82%	N	D
Concrete Footpath (80mm thick) – greater than 50m ² – per m ²	POA					N	D
Footpath street name plates – per item	POA					N	D
Concrete Footpath (80mm thick) – with stencilling – per m ²	POA					N	D
Concrete Footpath – Heavy Duty 100mm – with SL72 – per m ²	\$427.20	\$443.50	\$0.00	\$443.50	3.82%	N	D
Removal of concrete or asphalt path for provision of nature strip, etc (+ saw cutting) – per m ²	\$108.10	\$112.20	\$0.00	\$112.20	3.79%	N	D

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Footpath - Asphalt

Asphalt Pavement - AC7, 50mm thick (hot-mix) – per m ²	\$298.50	\$309.90	\$0.00	\$309.90	3.82%	N	D
---	----------	----------	--------	----------	-------	---	---

Footpath - Pavers

Paving – lay existing pavers on fine crushed rock (FCR) + sand bedding – per m ²	\$720.20	\$747.60	\$0.00	\$747.60	3.80%	N	D
Paving – lay existing pavers on concrete base + sand bedding – per m ²	\$824.30	\$855.70	\$0.00	\$855.70	3.81%	N	D
Additional paving works					POA	N	D
Paving – Replace damaged pavers (1m ² minimum) – per m ²					POA	N	D

Grass Verge & Landscaping

Formed or Grassed Area including 100mm topsoil (replace with buffalo or existing grass type) – per m ²	\$96.90	\$100.60	\$0.00	\$100.60	3.82%	N	D
Landscaped garden beds – per m ²	\$198.00	\$205.60	\$0.00	\$205.60	3.84%	N	D
Plant new street tree (if approved) – per tree					POA	N	D
Plus remove existing street tree (separate approval required) – per tree					POA	N	D
Construct verge gardens – Concrete cutting and disposal – per m ²	\$245.10	\$254.50	\$0.00	\$254.50	3.84%	N	D
On request from property owners who wish to create verge gardens in the immediate vicinity of their homes. Includes aeration and topping up with soil/compost mix. - per square metre							

Kerb & Gutter

Standard Kerb & Gutter – per lin.m	\$383.20	\$397.80	\$0.00	\$397.80	3.81%	N	D
Standard Kerb or Gutter Only – per lin.m	\$241.90	\$251.10	\$0.00	\$251.10	3.80%	N	D
Dish Crossing (up to 900mm wide) – per lin.m	\$464.70	\$482.40	\$0.00	\$482.40	3.81%	N	D
Sandstone Kerbing & Relevelling (using existing) – per lin.m	\$587.20	\$609.60	\$0.00	\$609.60	3.81%	N	D
Sandstone Kerbing & Relevelling (new sandstone) – per lin.m					POA	N	D
Supply of used sandstone, subject to availability (Pick up shall be organised by the applicant at no cost to Council) – per lin.m	\$227.30	\$236.00	\$0.00	\$236.00	3.83%	N	D
Pram Ramp, Standard Size – per item	\$2,067.50	\$2,146.10	\$0.00	\$2,146.10	3.80%	N	D
Kerb and gutter – by machine – per lin.m					POA	N	D

Driveways

Vehicle Crossing Layback – per lin.m	\$484.10	\$502.50	\$0.00	\$502.50	3.80%	N	D
--------------------------------------	----------	----------	--------	----------	-------	---	---

continued on next page ...

Page 68 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Driveways [continued]

Light Duty Vehicle Crossing (1m ² minimum) – per m ²	\$439.80	\$456.60	\$0.00	\$456.60	3.82%	N	D
Heavy Duty Vehicle Crossing (150mm with F82) (1m ² minimum) – per m ²	\$552.70	\$573.70	\$0.00	\$573.70	3.80%	N	D
Industrial Vehicle Crossing (225mm with F82) (1m ² minimum) – per m ²	\$831.90	\$863.60	\$0.00	\$863.60	3.81%	N	D
Refundable deposit for Light Duty Crossing – per driveway	\$2,012.30	\$2,088.80	\$0.00	\$2,088.80	3.80%	N	G
Refundable deposit for Heavy Duty Crossing – per driveway	\$6,095.50	\$6,327.20	\$0.00	\$6,327.20	3.80%	N	G
Refundable deposit for Industrial Crossing – per driveway	\$7,739.60	\$8,033.70	\$0.00	\$8,033.70	3.80%	N	G

Stormwater & Drainage

Kerb Outlet (Concrete Kerb) – per item	\$238.70	\$247.80	\$0.00	\$247.80	3.81%	N	D
Stormwater Piping (90mm pipe) – per lin.m	\$83.20	\$86.40	\$0.00	\$86.40	3.85%	N	D
Supply and Install 150mm x 100mm galvanised steel pipe (4.0mm thick) – per m ²	\$235.70	\$244.70	\$0.00	\$244.70	3.82%	N	D
Core Drill Sandstone Kerb for Stormwater Outlet – per item	\$267.10	\$277.30	\$0.00	\$277.30	3.82%	N	D
Lintel Only to Gully Pit – per item	\$1,374.70	\$1,427.00	\$0.00	\$1,427.00	3.80%	N	D
Gully Pit (for pipes up to 600mm diameter) – per item	\$4,661.20	\$4,838.40	\$0.00	\$4,838.40	3.80%	N	D
Gully Pit (for pipes > 600mm diameter) – per item					POA	N	D
Excavation, supply and lay reinforced concrete pipes – per application					POA	N	D
Excavation, supply and construction of all stormwater infrastructure works (e.g. Gully pit, manhole, extended kerb lintel) – per application					POA	N	D

Traffic Facilities

Special traffic facilities (e.g. Pedestrian Refuges, Wombat Crossing, etc) – per item					POA	N	D
Supply and installation of steel bollard – per item					POA	N	D

Main Street Improvement Works General

Supply Concrete Pavers (230mm x 185mm) only – per m ²					POA	N	D
Lay Main street Concrete Paver (230mm x 185mm) – includes sub-base preparation – per m ²					POA	N	D
Supply Main street Footpath Paver (400mm x 400mm x 40mm) only – per m ²					POA	N	D

continued on next page ...

Page 69 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Main Street Improvement Works General [continued]

Lay Main street Footpath Paver – includes sub-base preparation – per m ²					POA	N	D
Main street asphalt footpath with Carborundum Surface Coating (two coats) – per m ²					POA	N	D
Supply and Install new Sandstone Kerb (Dimension stone, 40MPa, on a 100mm concrete strip footing) – per lineal metre					POA	N	D
Supply Porphyry Setts – per m ²					POA	N	D
Lay Porphyry Setts, including mortar bed, joints & sub-base – per m ²					POA	N	D
Supply Porphyry Banding – per m ²					POA	N	D
Supply Interlock Pavers 'Honed Finish' 230mm x 110mm x 80mm – per m ²					POA	N	D
Supply Anchorlock Pavers 'Honed Finish' – per m ²					POA	N	D
Lay Interlock & Anchorlock Pavers – includes 150mm concrete base – per m ²					POA	N	D
Supply Tactile Ground Surface Indicator Pavers – per m ²					POA	N	D
Lay Tactile Ground Surface Indicator Pavers – per m ²					POA	N	D
Additional charge to upgrade main street paving (where Council is constructing concrete path and property owner requests main street style paving) – per m ²					POA	N	D
Supply Pedestrian Safe Trench Grates – per lineal metre					POA	N	D
Install Pedestrian Safe Trench Grates – per lineal metre					POA	N	D
Main street Fence – per lineal metre					POA	N	D
Decorative Pedestrian Street Lighting (includes minimum 1500mm x 500mm dia. concrete footing) supply & installation – per item					POA	N	D
Supply and Install RMS approved fence – per panel					POA	N	D
Supply & install Fibreglass Walkway Mictromesh – per m ²					POA	N	D

Excavation and Miscellaneous

Saw cutting up to 100 mm thick – per lin.m	\$83.70	\$86.90	\$0.00	\$86.90	3.82%	N	D
Saw cutting from 100 mm up to 250 mm thick – per lin.m	\$232.60	\$241.50	\$0.00	\$241.50	3.83%	N	D
Rock excavation (allows for removal of spoil) – per m ³					POA	N	D
Excavation other than rock (allows for removal of spoil) – per m ³					POA	N	D

continued on next page ...

Page 70 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	--------------------	---------------	-----	-------------------

Excavation and Miscellaneous [continued]

Miscellaneous Civil Works – per application					POA	N	D
---	--	--	--	--	-----	---	---

ENGINEERING & DESIGN & INSPECTIONS

Flood Certificate (where service is available) – per certificate	\$405.40	\$420.90	\$0.00	\$420.90	3.82%	N	C
Access to Flood models	\$1,189.30	\$1,234.50	\$0.00	\$1,234.50	3.80%	N	D
Prepare Engineering designs for roadworks, vehicle crossings (min 2 hours) – per hour	\$178.60	\$185.40	\$0.00	\$185.40	3.81%	N	C
Inspection fee – per inspection	\$196.40	\$203.90	\$0.00	\$203.90	3.82%	N	C
Engineering plan assessment for public domain works (min 2 hours) – per hour	\$178.60	\$185.40	\$0.00	\$185.40	3.81%	N	C
Application Fee for design approval to construct works on Council property (includes applications for Step 1 Vehicle Crossing Approval, Levels Certificate and Roadworks Permit) – per item	\$133.70	\$138.80	\$0.00	\$138.80	3.81%	N	C
Assessment Fee in addition to Roadworks Step 1 application fee - Reconstruct vehicle crossing for residential dwelling (not related to DA or CDC) - per application	\$133.70	\$138.80	\$0.00	\$138.80	3.81%	N	B
Assessment Fee in addition to Roadworks Step 1 application fee - Residential (up to 2 dwellings and related to DA) - per application	\$267.40	\$277.60	\$0.00	\$277.60	3.81%	N	B
Assessment Fee in addition to Roadworks Step 1 application fee - Residential (up to 2 dwellings and related to CDC) - per application	\$534.80	\$555.20	\$0.00	\$555.20	3.81%	N	B
Assessment Fee in addition to Roadworks Step 1 application fee - Additional crossings (more than 1) - per crossing	\$133.70	\$138.80	\$0.00	\$138.80	3.81%	N	B
Assessment Fee in addition to Roadworks Step 1 application fee - Other development - per application	0.05% of value of the development (Minimum fee \$1,000, maximum fee \$20,000)					N	B
Infrastructure Roadworks Step 2 Application Fee (includes up to 2 inspections) – per application	\$348.80	\$362.10	\$0.00	\$362.10	3.81%	N	C
Additional charge for Roadworks Step 2 Application where required Roadworks Step 1 application has not been lodged or for unauthorised works – per application	Equal to the applicable Roadworks Step 1 application and assessment fees					N	B
Application Fee for various engineering approvals or assessments, including road reserve encroachments, assessment of lighting designs, temporary dewatering, construction traffic management plans, etc – per application	\$401.10	\$416.40	\$0.00	\$416.40	3.81%	N	B

continued on next page ...

Page 71 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

ENGINEERING & DESIGN & INSPECTIONS [continued]

Application Fee for road reserve owner's consent – per application*	\$267.40	\$277.60	\$0.00	\$277.60	3.81%	N	B
*There is no charge for owners consent on a promotional or community event principally involving "not for profit" or local organisation/business(es) - subject to approval.							
Inspections outside normal business hours (8.00am to 5.00pm) – per inspection	\$392.80	\$407.80	\$0.00	\$407.80	3.82%	N	C
Section 88G (Conveyancing Act) Certificates – per item	\$10.00	\$10.00	\$0.00	\$10.00	0.00%	N	F
Section 88G (Conveyancing Act) Certificates (requiring inspection) – per item	\$35.00	\$35.00	\$0.00	\$35.00	0.00%	N	F

ROAD ACCESS PERMIT FEES

Road, Footpath, Car Park Occupation

There is no charge for a promotional or community event principally involving registered NFP organisations, charities, public schools and non-commercial community applicants - subject to approval.

Use of Council's property for charitable clothing bin (Annual Charge) – per item	\$794.10	\$824.30	\$0.00	\$824.30	3.80%	N	C
Heavy Plant Occupation (Trucks, Pumps, Cranes, etc) – Application fee for access to fast-track renewal or extension – per application	\$267.40	\$277.60	\$0.00	\$277.60	3.81%	N	E
Heavy Plant Occupation (Trucks, Pumps, Cranes, etc) – Application fee for one-off application – per application	\$133.70	\$138.80	\$0.00	\$138.80	3.81%	N	E
Heavy Plant Occupation (Trucks, Pumps, Cranes, etc) – One lane, Footpath open, up to 14 metres – per day or part there of	\$267.40	\$277.60	\$0.00	\$277.60	3.81%	N	E
Heavy Plant Occupation (Trucks, Pumps, Cranes, etc) – One lane, Footpath closed, up to 14 metres – per day or part there of	\$401.10	\$416.40	\$0.00	\$416.40	3.81%	N	E
Heavy Plant Occupation (Trucks, Pumps, Cranes, etc) – Two lanes, Footpath open, up to 14 metres – per day or part there of	\$401.10	\$416.40	\$0.00	\$416.40	3.81%	N	E
Heavy Plant Occupation (Trucks, Pumps, Cranes, etc) – Two lanes, Footpath closed, up to 14 metres – per day or part there of	\$534.80	\$555.20	\$0.00	\$555.20	3.81%	N	E
Out of hours approval fee - weekend and night works/activities – per application	\$401.10	\$416.40	\$0.00	\$416.40	3.81%	N	E
Application Fee for approval of Tower Cranes to load, unload or slew over Council land - per application	\$267.40	\$277.60	\$0.00	\$277.60	3.81%	N	E
Monthly fee for Tower Cranes to load, unload or slew over Council land - per month	\$779.80	\$809.50	\$0.00	\$809.50	3.81%	N	E

continued on next page ...

Page 72 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Road, Footpath, Car Park Occupation [continued]

Footpath Occupation/Road Occupancy/Car park occupation – application fee (partial closure) – per application	\$133.70	\$138.80	\$0.00	\$138.80	3.81%	N	E
Footpath Occupation/Road Occupancy/Car park occupation – rate – per m ² per week or part thereof	\$13.80	\$14.30	\$0.00	\$14.30	3.62%	N	E
Footpath Occupation/Road Occupancy/Car park occupation – minimum weekly charge – per application	\$138.00	\$143.00	\$0.00	\$143.00	3.62%	N	E
Footpath Occupation/Road Occupancy/Car Park Occupation for a major or ticketed commercial event (up to 2 consecutive days) – per street block per event	\$6,276.80	\$6,515.40	\$0.00	\$6,515.40	3.80%	N	E

Temporary Road Closure Fees

There is no charge for a residents' neighbourhood street party or for a promotional or community event principally involving registered NFP organisations, charities, public schools and non-commercial community applicants - subject to approval.

Application Fee for Temporary Road Closure (Full closure) – per application	\$534.80	\$555.20	\$0.00	\$555.20	3.81%	N	C
Application Referral to Local Traffic Committee - per application	\$557.00	\$578.20	\$0.00	\$578.20	3.81%	N	B
Road Occupation Fee for Temporary Full Road Closure - per day	\$534.80	\$555.20	\$0.00	\$555.20	3.81%	N	
50% charge for less than half business day							
Temporary Full Road Closure for a major or ticketed commercial event (up to 2 consecutive days) – per street block per event	\$6,276.80	\$6,515.32	\$0.00	\$6,515.32	3.80%	N	E
Hire of barricades and trestles with light – per barricade per week	\$68.00	\$70.60	\$0.00	\$70.60	3.82%	N	C
plus delivery and collection – per item	\$747.20	\$775.60	\$0.00	\$775.60	3.80%	N	C
Temporary footpath crossing – Timber boards and strapping installed by applicant – per week	\$115.80	\$120.20	\$0.00	\$120.20	3.80%	N	D
Additional fee where Council employees carry out the full implementation of the closure – per day	\$1,895.80	\$1,967.90	\$0.00	\$1,967.90	3.80%	N	C
Additional fee where Council employees carry out the full implementation of the closure out of hours – per day	\$2,372.80	\$2,463.00	\$0.00	\$2,463.00	3.80%	N	C

Work Zones

Work Zone Application Fee – per application	\$534.80	\$555.20	\$0.00	\$555.20	3.81%	N	C
Extension of Work Zone Application Fee – per application	\$267.40	\$277.60	\$0.00	\$277.60	3.81%	N	C

continued on next page ...

Page 73 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Work Zones [continued]

Work Zone Installation Fee (including removal) plus – per approved application	\$901.00	\$935.30	\$0.00	\$935.30	3.81%	N	C
Rate for Residential Area – per metre per week or part thereof	\$32.90	\$34.20	\$0.00	\$34.20	3.95%	N	E
Rate for Commercial Area – per metre per week or part thereof	\$56.20	\$58.40	\$0.00	\$58.40	3.91%	N	E
Rate for Parking Meter Area – per metre per week or part thereof	\$102.10	\$106.00	\$0.00	\$106.00	3.82%	N	E
The chargeable length of the Work Zone will include any additional parking restrictions that cause the loss of on-street parking. Eg. where a "No Parking" zone is required on the opposite side of the street to facilitate the Work Zone.							
Works Zone – security deposit – per application	Equal to calculated lease fee for 3 month period or the proposed lease period if less than 3 months					N	G

National Heavy Vehicle Regulator

NHVR Permit - per application	\$70.00	\$70.00	\$0.00	\$70.00	0.00%	N	F
NHVR Route Assessment Fee - per application	\$178.60	\$185.40	\$0.00	\$185.40	3.81%	N	C
NHVR Pavement Assessment Fee - per application	10% surcharge on actual costs					N	C

Hoarding Fees

Hoarding Application Fee (non-refundable) – per application	\$534.80	\$555.20	\$0.00	\$555.20	3.81%	N	E
Extension of Hoarding Application Fee (non-refundable) – per application	\$267.40	\$277.60	\$0.00	\$277.60	3.81%	N	B
Type A Hoarding – security deposit – per application	Equal to calculated lease fee for 3 month period or the proposed lease period if less than 3 months					N	G
Type B Hoarding – security deposit – per application	Equal to calculated lease fee for 3 month period or the proposed lease period if less than 3 months					N	G
Type C Hoarding – security deposit – per application	Equal to calculated lease fee for 3 month period or the proposed lease period if less than 3 months					N	G
Rate for Type A, B and C Hoardings – per m ² per month or part thereof	\$57.30	\$59.50	\$0.00	\$59.50	3.84%	N	E
Minimum monthly charge is based on 20m ² for Class A Minimum monthly charge is based on 40m ² for Class B Minimum monthly charge is based on 10m ² for Class C							
Additional Rate for Type B Hoardings with sheds above – per m ² per month or part thereof	\$31.30	\$32.50	\$0.00	\$32.50	3.83%	N	E
Application for the temporary occupation of the footpath to undertake maintenance and other works to a building – per week	\$201.30	\$209.00	\$0.00	\$209.00	3.83%	N	D

Skip Placement

Annual Licence Fee – Skip providers – per application per year	\$1,783.60	\$1,851.40	\$0.00	\$1,851.40	3.80%	N	C
Pro-rata Licence Fee for new applicants in second half of financial year – per application (pro-rata)	\$891.80	\$925.70	\$0.00	\$925.70	3.80%	N	C

continued on next page ...

Page 74 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Skip Placement [continued]

Additional 7-day period in an un-metered parking area – per week	Refer to Roads, Footpath, and Car Park Occupation fees					N	E
Note: Properties are entitled to two free 7-day periods in any calendar year.							
Additional day in a metered parking area – per day	Refer to Parking Meter fees					N	E
Note: Properties are entitled to one free 4-day period in any calendar year.							
Deposit Fee – Skip Provider (refundable) – per item	\$3,781.00	\$3,925.00	\$0.00	\$3,925.00	3.81%	N	G
Note: The Deposit Fee may be called up by Council to repair damage caused by the placing of Bin(s) by the applicant							
Cancellation of Approval by Council (See below for Impounding Fees) – per item	\$2,291.40	\$2,378.50	\$0.00	\$2,378.50	3.80%	N	C

Road Anchors in Road Reserve

Installation of temporary shoring including ground anchors in the road reserve – Application fee – per application	\$534.80	\$555.20	\$0.00	\$555.20	3.81%	N	C
Fee for rock/ground anchors encroaching on Council land – per anchor	\$835.40	\$867.20	\$0.00	\$867.20	3.81%	N	E
Installation of temporary shoring including ground anchors in the road reserve – Security deposit (refundable once anchors have been released) – per application	\$55,694.00	\$57,810.00	\$0.00	\$57,810.00	3.80%	N	G

FILMING PERMIT FEES

Filming Application Fees

Filming Application Fee – Ultra low impact – per item	No Charge					N	F
Filming Application Fee – Low impact – per item	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	F
Filming Application Fee – Medium impact – per item	\$300.00	\$300.00	\$0.00	\$300.00	0.00%	N	F
Filming Application Fee – High impact – per item	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	F

Traffic Management Assessment Fees

Administration fee – low assessment – per application	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	F
Administration fee – medium assessment – per application	\$300.00	\$300.00	\$0.00	\$300.00	0.00%	N	F
Administration fee – high assessment – per application	per temporary road closure fees					N	F

Filming Application - Other

Additional Charges apply where:

continued on next page ...

Page 75 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Filming Application - Other [continued]

(a) Application is submitted less than 5 days notification – per item	\$311.90	\$323.80	\$0.00	\$323.80	3.82%	N	C
(b) Application is submitted with 24 Hours notification – per item	\$395.70	\$410.80	\$0.00	\$410.80	3.82%	N	C
Applicable only for Ultra Low or Low Impact Filming applications							
Filming within the Ashfield Aquatic Centre (half & full day), does not include exclusive use or exclusion of the general public – per item	\$1,820.40	\$1,889.60	\$0.00	\$1,889.60	3.80%	N	E
Filming within the Ashfield Aquatic Centre (lane hire 1/2 day), includes exclusive use and exclusion of the general public – per item	\$3,628.10	\$3,766.00	\$0.00	\$3,766.00	3.80%	N	E
Approval of Parking plans or unit based plans (For barricading Parking Spaces) including for filming on private property – per application	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	F
Plus for barricading of parking spaces in metered parking areas, refer to Parking Meter Fees.							
Filming Application Revision (significant changes to timing and/or nature of filming activity) – per application	Additional 75% of Application Fees					N	F
Zero Budget Student Productions – per item	Free					N	F
Community based non-profit educational & community service organisations – per item	Free					N	A
Major Revision of initial filming applications – per item	Additional 75% of applicable application fee					N	F
Temporary Road & Footpath Closures – per item	Refer Road Closure - Temporary Fees					N	E
Use of Council Constructed facilities – per item	Refer Town Halls Filming Fee					N	E
Other Council services & other filming / photography (non-refundable) – in accordance with Local Government filming protocol – per item	Actual Cost plus GST					N	C
Unit base fee for catering in park - per application	\$55.70	\$57.80	\$0.00	\$57.80	3.77%	N	B
Site inspection for High Impact Filming - per inspection	\$196.40	\$203.90	\$0.00	\$203.90	3.82%	N	B

WHITE WAY LIGHTING ALTERATIONS

Security Deposit for adjustments by owner – per item	\$1,036.30	\$1,075.70	\$0.00	\$1,075.70	3.80%	N	G
Inspection Fee – includes 2 Inspections – per item	\$228.80	\$215.91	\$21.59	\$237.50	3.80%	Y	C
Additional inspections (normal business hours 8.00am to 5.00pm) – per item	\$105.10	\$99.18	\$9.92	\$109.10	3.81%	Y	C
Supply and install White way Light Fitting (wiring in new conduit to existing supply, gallery, sphere, 20W compact fluoro globe) – per item	\$801.50	\$756.36	\$75.64	\$832.00	3.81%	Y	C

continued on next page ...

Page 76 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (excl. GST)	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	-------------------	--------------------	--------------------	---------------	-----	-------------------

WHITE WAY LIGHTING ALTERATIONS [continued]

Adjustment and extensions by Council – per fitting					POA	Y	C
White way lighting works carried out by Council – per item					POA - estimated cost plus 12%	Y	C

PARK FURNITURE - REMOVAL AND/OR RELOCATION

Removal and/or relocation of public furniture (including cost of restoring original site)

Seat	\$1,236.90	\$1,167.18	\$116.72	\$1,283.90	3.80%	Y	C
Bin	\$1,236.90	\$1,167.18	\$116.72	\$1,283.90	3.80%	Y	C
Other park furniture					At cost	Y	C

PARK ACCESS

Access to park for building/construction/ landscaping works and deliveries

The amount listed in the fees and charges is a minimum bond only. The bond amount may increase if the use is deemed to be a higher risk activity.

Application Fee for small impact access to park, including delivery of items to properties adjoining park, and excluding building equipment and materials - per application	\$133.70	\$138.80	\$0.00	\$138.80	3.81%	N	B
Application Fee for medium impact access to park, including transport of building equipment and materials to properties adjoining park - per application	\$267.40	\$277.60	\$0.00	\$277.60	3.81%	N	B
Application Fee for large impact access to park, including temporary occupation of park for building/ development related activity - per application	\$534.80	\$555.20	\$0.00	\$555.20	3.81%	N	B
Temporary occupation of park - per sqm per month					POA	N	B
Bond (refundable) - small impact	\$1,600.00	\$1,600.00	\$0.00	\$1,600.00	0.00%	N	G
Bond (refundable) - medium impact	\$4,500.00	\$4,500.00	\$0.00	\$4,500.00	0.00%	N	G
Bond (refundable) - large impact - minimum bond, subject to assessment	\$7,500.00	\$7,500.00	\$0.00	\$7,500.00	0.00%	N	G
Restoration fee (landscape & turf areas) per m ²	\$185.40	\$192.50	\$0.00	\$192.50	3.83%	N	D
Inspection fee (per inspection)	\$196.40	\$203.90	\$0.00	\$203.90	3.82%	N	C
Refundable Key Deposit	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	G

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

TRAFFIC AND PARKING FEES

General Fees

Parking restriction signage (LTC approved) – supply/ installation/ removal/ maintenance – per sign	\$460.20	\$477.70	\$0.00	\$477.70	3.80%	N	C
Pavement marking – per application					POA	N	C
Supply of Sign – per sign					POA	Y	C
Concrete raised threshold with stencil (Minimum Charge 1 sqm) – per m²					POA	N	C
Supply of installation dates and data (application to waive penalties and/or traffic survey data information) – per request	\$76.90	\$72.64	\$7.26	\$79.90	3.90%	Y	C
Line marking on either side of Driveways or remarking of existing lines (2 lines) – per driveway	\$233.00	\$241.90	\$0.00	\$241.90	3.82%	N	C

Car Share Parking Space Fees

Car Share space application – per application	\$187.20	\$194.40	\$0.00	\$194.40	3.85%	N	B
Install/replace car share signposting supply and install signs (includes first years fee for new spaces) – per space	\$439.80	\$456.60	\$0.00	\$456.60	3.82%	N	C
Car share Annual Fee – per space per year or part there of	\$200.50	\$208.20	\$0.00	\$208.20	3.84%	N	E
Install/refresh car share linemarking per application					POA	N	C

Parking Meter Fees

Relocation of parking meter – per application					POA	N	C
Parking Meter Fees Main Street Meters 8:00am – 10:00pm daily – Balmain/Rozelle/Leichhardt – per hour	\$5.10	\$4.82	\$0.48	\$5.30	3.92%	Y	E
Parking Meter Fees Side Street Meters 8:00am – 6:00pm (1st 2 hours) – Balmain/Rozelle/Leichhardt – per hour	\$5.10	\$4.82	\$0.48	\$5.30	3.92%	Y	E
Parking Meter Fees Side Street Meters 8:00am – 6:00pm (after 2 hours until 6:00pm) – Balmain/Rozelle/Leichhardt – per hour	\$2.50	\$2.36	\$0.24	\$2.60	4.00%	Y	E
Parking Meter Fees Side Street Meters 6:00pm – 10:00pm – Balmain/Rozelle/Leichhardt – per hour	\$5.10	\$4.82	\$0.48	\$5.30	3.92%	Y	E
Parking Meter Fees – On street – King St and Enmore Road – per item	Current charge for meter parking established by Sydney City Council for King Street					Y	E
Suspension of parking metering (subject to approval) – application fee – per application	\$181.00	\$188.00	\$0.00	\$188.00	3.87%	N	C

continued on next page ...

Page 78 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Parking Meter Fees [continued]

Suspension of parking metering (subject to approval) – per day per parking bay	\$66.60	\$69.20	\$0.00	\$69.20	3.90%	N	C
--	---------	---------	--------	---------	-------	---	---

Resident Parking Permit Fees

1st Resident Parking Permit – per permit per annum					No Charge	N	A
2nd Resident Parking Permit (Leichhardt/Lilyfield/Rozelle/Annandale/Birchgrove/Balmain/Balmain East) – per permit per annum					No Charge	N	A
Pensioner Parking Permit (Leichhardt/Lilyfield/Rozelle/Annandale/Birchgrove/Balmain/Balmain East) – per permit per annum					No Charge	N	A
2nd Resident Parking Permit – Pensioner Card/Health Care Card Holder (Leichhardt/Lilyfield/Rozelle/Annandale/Birchgrove/Balmain/Balmain East) – per permit per annum					No charge	N	B
2nd Resident Parking Permit – per permit per annum (Ashfield/Marrickville/Dobroyd Point/Haberfield/Summer Hill/Ashbury/Croydon/Hurlstone Park/Croydon Park/Camperdown/Petersham/Dulwich Hill/St Peters/Stammore/Lewisham/Sydenham/Tempe)	\$135.30	\$140.50	\$0.00	\$140.50	3.84%	N	B
2nd Resident Parking Permit – Pensioner Card/Health Care Card Holder – per permit per annum (Ashfield/Marrickville/Dobroyd Point/Haberfield/Summer Hill/Ashbury/Croydon/Hurlstone Park/Croydon Park/Camperdown/Petersham/Dulwich Hill/St Peters/Stammore/Lewisham/Sydenham/Tempe)	\$67.40	\$70.00	\$0.00	\$70.00	3.86%	N	B
Temporary Residential Parking Permit – per permit per week					No Charge	N	A
Resident Visitor Parking Permit (Leichhardt/Lilyfield/Rozelle/Annandale/Birchgrove/Balmain/Balmain East) – per permit per annum					No Charge	N	A
Resident Visitor 'one day use' Parking Permit – Max. 30 per year – per 10 permits	\$31.70	\$32.90	\$0.00	\$32.90	3.79%	N	B
Resident Visitor 'one day use' Parking Permit – Max. 30 per year – for pensioners on full benefits – per 10 permits	\$15.90	\$16.50	\$0.00	\$16.50	3.77%	N	B
Replacement of Lost Parking Permit (subject to submission of satisfactory evidence) – per permit	\$35.00	\$35.00	\$0.00	\$35.00	0.00%	N	B

continued on next page ...

Page 79 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	-------------------	--------------------	---------------	-----	-------------------

Resident Parking Permit Fees [continued]

Special Event Resident Parking Permit - per permit				No Charge	N	A
--	--	--	--	-----------	---	---

Business Parking Permit Fees

Business Parking Permit - per permit per annum	\$222.80	\$231.30	\$0.00	\$231.30	3.82%	N	B
Business Parking Permit – Not for profit organisations – per permit per annum	\$111.40	\$115.70	\$0.00	\$115.70	3.86%	N	
Tradepersons temporary parking permit – per permit per week	\$84.40	\$87.70	\$0.00	\$87.70	3.91%	N	B
Community and Essential Services Parking Permit (Leichhardt/Lilyfield/ Rozelle/Annandale/Birchgrove/ Balmain/Balmain East) – per permit per annum					No Charge	N	A

Other Parking Permit Fees

Support worker parking permit (City of Sydney) – per permit				Refer to City of Sydney Fees and Charges	N	B
Resident's carer (personal carer) – per permit per annum				No Charge	N	A

Car Park Fees

Brown Street Car Park (renewals only) – per permit per week	\$47.00	\$44.55	\$4.45	\$49.00	4.26%	Y	B
Car park opening fee (out of hours opening fee Mon-Fri) – per application	\$444.00	\$419.09	\$41.91	\$461.00	3.83%	Y	C
Car park opening fee (out of hours opening fee Sat-Sun) – per application	\$518.00	\$489.09	\$48.91	\$538.00	3.86%	Y	C
Parking Meter Fees – Off-street parking (Lennox 8am-10pm) – per hour	\$3.00	\$2.82	\$0.28	\$3.10	3.33%	Y	E
Parking Meter Fees – Off-street parking (Edgeware – 6pm-10pm) – per hour	\$3.00	\$2.82	\$0.28	\$3.10	3.33%	Y	E
Parking Meter Fees – Off-street parking (Regent St) – per hour	\$0.00	\$2.82	\$0.28	\$3.10	∞	Y	B

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

CORPORATE SERVICES

COMMUNITY WELLBEING

COMMUNITY BUS

Monday- Friday (7am – 5pm) - per hour	\$23.00	\$21.82	\$2.18	\$24.00	4.35%	Y	B
Monday – Friday (after 5pm) - per hour	\$56.00	\$52.73	\$5.27	\$58.00	3.57%	Y	B
Saturday – per hour	\$56.00	\$52.73	\$5.27	\$58.00	3.57%	Y	B
Sunday - per hour	\$90.00	\$84.55	\$8.45	\$93.00	3.33%	Y	B
50kms or less	\$29.00	\$27.27	\$2.73	\$30.00	3.45%	Y	B
51kms – 100kms	\$59.00	\$55.45	\$5.55	\$61.00	3.39%	Y	B
101kms – 150kms	\$77.00	\$72.73	\$7.27	\$80.00	3.90%	Y	B
151kms – 200kms	\$117.00	\$110.00	\$11.00	\$121.00	3.42%	Y	B
201kms – 250kms	\$130.00	\$122.73	\$12.27	\$135.00	3.85%	Y	B
251kms – 300kms	\$151.00	\$142.73	\$14.27	\$157.00	3.97%	Y	B
301kms – 350kms	\$190.00	\$179.09	\$17.91	\$197.00	3.68%	Y	B
351kms or more	\$223.00	\$210.00	\$21.00	\$231.00	3.59%	Y	B
Cancellation Fee (this applies to all bookings cancelled without minimum 5 working days notice)	\$77.00	\$72.73	\$7.27	\$80.00	3.90%	Y	B

NEWTOWN NEIGHBOURHOOD CENTRE BUS & DRIVER

Day trips inside IWC LGA (Full Day or Part thereof) per hour	\$0.00	\$175.45	\$17.55	\$193.00	∞	Y	B
Day trips outside IWC LGA (Full Day or Part thereof) per hour	\$0.00	\$197.27	\$19.73	\$217.00	∞	Y	B

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

PROPERTIES & STRATEGIC INVESTMENTS

COMMUNITY VENUES

HALL & VENUE HIRE

General Conditions of Facilities Hire

Creative Use of Council's Town Halls

Hire charges for the creative use of Council's Town Halls are currently being considered and will be tabled at a future meeting of Council.

Consecutive Days

Consecutive days hire require a minimum of twelve (12) hours hire at the Town Halls and eight (8) hours hire at the Community Meeting Rooms each day to retain the venue overnight.

Annual Request for regular hire

An annual request for applications for the allocation of venues for regular hire is conducted. Payment of regular hire will be by invoice. Additional dates/times requested need to be paid at the time of booking.

Bonds

Bonds for Community Venues by Not for Profits and Community Groups who are processed through the annual Expression of interest for regular hire of venues are not required.

All bonds to be paid at time of booking. Bond will be refunded to the individual who has made the bond payment by Credit Card reversal, Electronic Bank Transfer or cheque. Bond may be withheld if Terms and Conditions of Venue Hire are not adhered to. Council will charge additional costs i.e., damage to the venue as a result of the hire, overstay of time hired, additional cleaning costs, set up of hall etc. if the Terms and Conditions are not followed. Hirers may be required to pay additional costs if the bond is not sufficient for the damage/repair required.

The amount listed in the Fees and Charges for each venue is a minimum bond only.

The Director of City Living may increase the bond amount as appropriate to the nature of the activity and potential risk to Council Venues.

Subsidies and Fees Waivers

Request for Fee Subsidies and Fee Waivers are governed by Council's Grant and Fee Scale Policy and the Indoor Venues Fee Scale Policy <https://www.innerwest.nsw.gov.au/explore/venues-for-hire/indoor-venues-fee-scale-policy>

Access

Rates are based on the actual time hall is occupied (including set up and pack up time), not on the trading hours or the function time.

Hours of use of the hall are restricted to 8am-12 midnight, however if goods are stored overnight for removal the next day, the applicable rate for the next day is payable.

Goods cannot be delivered or removed outside of the hours of use.

Cancellations

For bookings cancelled 14 days and greater prior to event, no cancellation will be charged.

Bookings that are cancelled less than 14 days prior to an event will incur a cancellation fee of 100% of the Hire Fee.

For last-minute bookings made within a 7-day period that are cancelled will also incur a cancellation fee of 100% of the hire charges.

Out Of Hours Opening Fee – Monday to Friday	\$427.00	\$402.73	\$40.27	\$443.00	3.75%	Y	F
Out Of Hours Opening Fee – Saturday to Sunday	\$495.00	\$467.27	\$46.73	\$514.00	3.84%	Y	F

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

HALL & VENUE HIRE [continued]

Fire Brigade Fee – charges incurred for Fire Brigade attendance due activity by hirer	\$1,776.00	\$1,614.55	\$161.45	\$1,776.00	0.00%	Y	F
Security Fee – charges incurred for Security attendance due to activity by hirer	At Cost Plus 10%					Y	F
Lost Key	\$198.00	\$187.27	\$18.73	\$206.00	4.04%	Y	E
Key Bond / Regular Hire	\$150.00	\$150.00	\$0.00	\$150.00	0.00%	N	G
Booking Amendment Fee: per amendment (per venue) within one request	\$52.00	\$49.09	\$4.91	\$54.00	3.85%	Y	

Hannaford Community Centre

Various activities - Fee for participation in activities and Council program	Up to \$25.00/Session					Y	C
Sale of Items - Fee for assorted items sold	Up to \$50.00					Y	C

SMALL MEETING ROOMS

GRAHAM YARROLL - Thelma Hatfield Meeting Room, LEICHHARDT MARKET PLACE - Community Room

Daily - per hr	\$34.50	\$32.64	\$3.26	\$35.90	4.06%	Y	E
Day Rate (opening till 5pm)	\$140.00	\$131.82	\$13.18	\$145.00	3.57%	Y	E
Evening Rate (5pm till close)	\$140.00	\$131.82	\$13.18	\$145.00	3.57%	Y	E
Whole Day Rate	\$280.00	\$263.64	\$26.36	\$290.00	3.57%	Y	E
Refundable Bond for "Low Risk" Events	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	N	G
Refundable Bond	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	G
Refundable Bond "High Risk" Events	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Payment of hire fees and bond is required in full within 14 days of booking confirmation.						N	
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings Cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E

LIBRARY MEETING ROOMS - Leichhardt & Balmain Library

Daily (before 5pm) - per hr	\$34.50	\$32.64	\$3.26	\$35.90	4.06%	Y	E
Day Rate (opening till 5pm)	\$140.00	\$131.82	\$13.18	\$145.00	3.57%	Y	E
Refundable Bond for "Low Risk" Events	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	N	
Refundable Bond	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	G

continued on next page ...

Page 83 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	--------------------	---------------	-----	-------------------

LIBRARY MEETING ROOMS - Leichhardt & Balmain Library [continued]

Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Payment of hire fees and bond is required in full within 14 days of booking confirmation.						N	
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E

WHITES CREEK COTTAGE

Melaleuca Room

Hire - Only available from 8:30am to 6:00pm

Daily - per hr	\$52.00	\$49.09	\$4.91	\$54.00	3.85%	Y	E
Day Rate (opening till 6pm)	\$209.00	\$197.27	\$19.73	\$217.00	3.83%	Y	E
Refundable Bond for "Low Risk" Events	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	N	G
Refundable Bond	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	G
Refundable Bond for "High Risk" Events	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	

The Stables

Daily (before 6pm) - per hr (minimum 4 hours)	\$34.50	\$32.73	\$3.27	\$36.00	4.35%	Y	E
Refundable Bond for "Low Risk" Events	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	N	
Refundable Bond	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	G
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-days period that are cancelled	100% of Hire Fee					Y	E

MEETING ROOMS

ANNADALE COMMUNITY CENTRE - Meeting Room, GRAHAM YARROLL - Euphemia Ferrier Meeting Room, HANNAFORD COMMUNITY CENTRE - Meeting Room, HANNAFORD COMMUNITY CENTRE - Media Room, JIMMY LITTLE COMMUNITY CENTRE - Meeting Room, St PETERS TOWN HALL - Ground Floor Meeting Room, ST PETERS TOWN HALL - Upstairs Meeting Rooms 1 & 2, MARRICKVILLE LEARNING ROOMS - JJ Cahill Room

Daily - per hr	\$45.00	\$42.73	\$4.27	\$47.00	4.44%	Y	E
----------------	---------	---------	--------	---------	-------	---	---

continued on next page ...

Page 84 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

ANNADALE COMMUNITY CENTRE - Meeting Room, GRAHAM YARROLL - Euphemia Ferrier Meeting Room, HANNAFORD COMMUNITY CENTRE - Meeting Room, HANNAFORD COMMUNITY CENTRE - Media Room, JIMMY LITTLE COMMUNITY CENTRE - Meeting Room, St PETERS TOWN HALL - Ground Floor Meeting Room, ST PETERS TOWN HALL - Upstairs Meeting Rooms 1 & 2, MARRICKVILLE LEARNING ROOMS - JJ Cahill Room [continued]

Day Rate (opening till 5pm)	\$180.00	\$170.00	\$17.00	\$187.00	3.89%	Y	E
Evening Rate (5pm till close)	\$180.00	\$170.00	\$17.00	\$187.00	3.89%	Y	E
Whole Day Rate	\$356.00	\$336.36	\$33.64	\$370.00	3.93%	Y	E
Refundable Bond for "Low Risk" Events	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	N	
Refundable Bond	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	G
Refundable Bond for "High Risk" Events	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E
Hannafor Community Centre Meeting & Media Rooms Combined Hire - Primary Room Full Fee, Additional Room 50% of Charge per Room	Additional Room 50% of Charge per Room					Y	E

ACTIVITY ROOMS & SMALL HALLS

ASHFIELD CIVIC CENTRE - Activity Rooms, ANNADALE COMMUNITY CENTRE - Upstairs Hall, BALMAIN TOWN HALL - Meeting Room, HANNAFORD COMMUNITY CENTRE - Activity Room, JIMMY LITTLE COMMUNITY CENTRE - Main Hall, MARRICKVILLE LIBRARY LEARNING ROOMS - Francis Charteris Room & Pauline Mcleod Room

Daily - per hr	\$75.00	\$70.91	\$7.09	\$78.00	4.00%	Y	E
Day Rate (opening till 5pm)	\$300.00	\$283.64	\$28.36	\$312.00	4.00%	Y	E
Evening Rate (5pm till close)	\$300.00	\$283.64	\$28.36	\$312.00	4.00%	Y	E
Whole Day Rate	\$550.00	\$518.18	\$51.82	\$570.00	3.64%	Y	E
Refundable Bond	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	N	G
Refundable Bond for "Low Risk" Events	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	G
Refundable Bond for "High Risk" Events	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E

continued on next page ...

Page 85 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

ASHFIELD CIVIC CENTRE - Activity Rooms, ANNANDALE COMMUNITY CENTRE - Upstairs Hall, BALMAIN TOWN HALL - Meeting Room, HANNAFORD COMMUNITY CENTRE - Activity Room, JIMMY LITTLE COMMUNITY CENTRE - Main Hall, MARRICKVILLE LIBRARY LEARNING ROOMS - Francis Charteris Room & Pauline Mcleod Room [continued]

Bookings made within a 7-day period that are cancelled	100% of Hire Fee	Y	E
Ashfield Activity Rooms - Additional Rooms 50% of Charge per Room	Additional Rooms 50% of Charge per Room	Y	E
Marrickville Library Learning Rooms Combined Hire - Primary Room Full Fee, Additional Rooms 50% of Charge per Room	Additional Rooms 50% of Charge per Room	Y	E

LARGE MEETING ROOMS

CLONTARF COTTAGE, HERB GREEDY HALL, SEAVIEW Street Hall, ST PETERS Town Hall Upstairs Hall, YANADA Room, LEICHHARDT TOWN HALL - Reception Room, PETERSHAM TOWN HALL - Old Council Chambers

Daily - per hr	\$85.00	\$80.00	\$8.00	\$88.00	3.53%	Y	E
Day Rate (opening till 5pm)	\$346.00	\$327.27	\$32.73	\$360.00	4.05%	Y	E
Evening Rate (5pm till close)	\$346.00	\$327.27	\$32.73	\$360.00	4.05%	Y	E
Whole Day Rate	\$692.00	\$654.55	\$65.45	\$720.00	4.05%	Y	E
Refundable Bond	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	G
Refundable Bond for "High Risk" Events	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E

MEDIUM HALLS

ANNANDALE COMMUNITY CENTRE - Downstairs Back Hall, GRAHAM YARROLL ROOM, HANNAFORD COMMUNITY CENTRE - Heffernan Hall, MERVYN FLETCHER HALL

Daily - per hr	\$96.00	\$90.91	\$9.09	\$100.00	4.17%	Y	E
Day Rate (opening till 5pm)	\$385.00	\$363.64	\$36.36	\$400.00	3.90%	Y	E
Evening Rate (5pm till close)	\$385.00	\$363.64	\$36.36	\$400.00	3.90%	Y	E
Whole Day Rate	\$770.00	\$727.27	\$72.73	\$800.00	3.90%	Y	E
Refundable Bond for "Low Risk" Events	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	G
Refundable Bond	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	G
Refundable Bond for "High Risk" Events	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fees	Cancellation Fees					Y	

continued on next page ...

Page 86 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	--------------------	---------------	-----	-------------------

ANNANDALE COMMUNITY CENTRE - Downstairs Back Hall, GRAHAM YARROLL ROOM, HANNAFORD COMMUNITY CENTRE - Heffernan Hall, MERVYN FLETCHER HALL [continued]

Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E

MICHAEL MAHER ROOM

Daily – per hr	\$96.00	\$90.91	\$9.09	\$100.00	4.17%	Y	E
Weekday Day Rate (opening till 5pm)	\$400.00	\$377.27	\$37.73	\$415.00	3.75%	Y	E
Weekday Evening Rate (5pm till close)	\$400.00	\$377.27	\$37.73	\$415.00	3.75%	Y	E
Weekend Day Rate (opening till 5pm)	\$400.00	\$377.27	\$37.73	\$415.00	3.75%	Y	E
Weekend Evening Rate (5pm till close)	\$400.00	\$377.27	\$37.73	\$415.00	3.75%	Y	E
Whole Day Rate	\$800.00	\$754.55	\$75.45	\$830.00	3.75%	Y	E
Refundable Bond for "Low Risk" Events	\$250.00	\$250.00	\$0.00	\$250.00	0.00%	N	G
Refundable Bond	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	G
Refundable Bond for "High Risk" Events	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0.00%	N	G
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Bookings cancelled less than 14 days prior to event	100% of Hiring fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E

MARRICKVILLE PAVILLION HALL

Daily – per hr	\$155.00	\$145.45	\$14.55	\$160.00	3.23%	Y	E
Weekday Day Rate (opening till 5pm)	\$620.00	\$581.82	\$58.18	\$640.00	3.23%	Y	E
Weekday Evening Rate (5pm till close)	\$620.00	\$581.82	\$58.18	\$640.00	3.23%	Y	E
Weekend Day Rate (opening till 5pm)	\$720.00	\$681.82	\$68.18	\$750.00	4.17%	Y	E
Weekend Evening Rate (5pm till close)	\$720.00	\$681.82	\$68.18	\$750.00	4.17%	Y	E
Whole Day Rate	\$1,050.00	\$990.91	\$99.09	\$1,090.00	3.81%	Y	E
Refundable Bond (Low Impact Events)	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	
Refundable Bond	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0.00%	N	G
Staff Assistance with Room setup and pack up – per hour (minimum 4 hours) Mon – Fri	\$51.10	\$48.18	\$4.82	\$53.00	3.72%	Y	E
Staff Assistance with Room setup and pack up – per hour (minimum 4 hours) Sat – Sun	\$57.00	\$53.82	\$5.38	\$59.20	3.86%	Y	E

continued on next page ...

Page 87 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	--------------------	---------------	-----	-------------------

MARRICKVILLE PAVILLION HALL [continued]

Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E

SMALL TOWN HALLS

BALMAIN TOWN HALL - Main Hall, WHARF ROAD COMMUNITY AND REFUGEE WELCOME CENTRE - Main Hall, LEICHHARDT TOWN HALL L1 - SUPPER ROOM, LEICHHARDT TOWN HALL L1 - COUNCIL CHAMBERS, LEICHHARDT TOWN HALL L1 - ALDERMAN'S ROOM

LEICHHARDT TOWN HALL L1 - SUPPER ROOM
LEICHHARDT TOWN HALL L1 - COUNCIL CHAMBERS
LEICHHARDT TOWN HALL L1 - ALDERMAN'S ROOM
Booking of the above venues is subject to Venue Coordinator approval only.

Daily - per hr	\$145.00	\$136.36	\$13.64	\$150.00	3.45%	Y	E
Day Rate (8am till 5pm)	\$579.00	\$545.45	\$54.55	\$600.00	3.63%	Y	E
Evening Rate (5pm till close)	\$579.00	\$545.45	\$54.55	\$600.00	3.63%	Y	E
Whole Day Rate	\$1,150.00	\$1,081.82	\$108.18	\$1,190.00	3.48%	Y	E
Refundable Bond	\$500.00	\$500.00	\$0.00	\$500.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Refundable Bond for "High Risk" Events	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0.00%	N	G
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E

LARGE TOWN HALLS

LEICHHARDT TOWN HALL - Main Hall, MARRICKVILLE TOWN HALL, PETERSHAM TOWN HALL, Basement Marrickville

Daily - per hr	\$145.00	\$136.36	\$13.64	\$150.00	3.45%	Y	E
Weekday Day Rate (opening till 5pm)	\$720.00	\$681.82	\$68.18	\$750.00	4.17%	Y	E
Weekday Evening Rate (5pm till close)	\$720.00	\$681.82	\$68.18	\$750.00	4.17%	Y	E
Weekday Whole Day Rate	\$1,320.00	\$1,245.45	\$124.55	\$1,370.00	3.79%	Y	E
Weekends & Public Holidays All Day Rate (6am – 1am for Marrickville and Petersham Town Hall Only)	\$2,640.00	\$2,490.91	\$249.09	\$2,740.00	3.79%	Y	E

continued on next page ...

Page 88 of 97

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

LEICHHARDT TOWN HALL - Main Hall, MARRICKVILLE TOWN HALL, PETERSHAM TOWN HALL, Basement Marrickville [continued]

Weekends & Public Holidays 6 hour block	\$1,320.00	\$1,245.45	\$124.55	\$1,370.00	3.79%	Y	E
Refundable Bond	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00	0.00%	N	
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E

ASHFIELD TOWN HALL

Daily - per hr	\$145.00	\$136.36	\$13.64	\$150.00	3.45%	Y	E
Note: bookings after 5pm must be a minimum of a 4 hour block from the start of the booking, including daytime (at daytime rate or daytime block fee if applicable)							
Weekday Day Rate (opening till 5pm)	\$720.00	\$681.82	\$68.18	\$750.00	4.17%	Y	E
Weekday Evening Rate (5pm till close)	\$720.00	\$681.82	\$68.18	\$750.00	4.17%	Y	E
Weekday Whole Day Rate	\$1,320.00	\$1,245.45	\$124.55	\$1,370.00	3.79%	Y	E
Weekend Half Day Rate (6 Hours)	\$1,320.00	\$1,245.45	\$124.55	\$1,370.00	3.79%	Y	E
Weekend and Public Holiday Whole Day Rate	\$2,640.00	\$2,490.91	\$249.09	\$2,740.00	3.79%	Y	E
Town Hall Control Room Damage Deposit & Refundable Bond	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00	0.00%	N	G
Staff Assistance with Room setup and pack up – per hour (minimum 4 hours) Mon – Fri	\$51.00	\$48.18	\$4.82	\$53.00	3.92%	Y	E
Staff Assistance with Room setup and pack up – per hour (minimum 4 hours) Sat – Sun	\$57.00	\$53.82	\$5.38	\$59.20	3.86%	Y	E
Public Holiday Opening Caretakers Fee - per hr (minimum 4 hours)	\$74.00	\$70.00	\$7.00	\$77.00	4.05%	Y	E
For periods greater than 4 hours, fee is capped at \$458 incl GST							
For periods greater than 4 hours	\$441.00	\$416.36	\$41.64	\$458.00	3.85%	Y	E
Cleaning Fees	If cleaning access is not available by 10.30pm weeknights, additional cleaning fees incurred by Council will be on-charged.					Y	E
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fee	Cancellation Fee					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					N	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					N	E

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

GALLERIES

Chrissie Cotter Gallery

Artist / Exhibitors – Bond and Key Deposit	\$200.00	\$200.00	\$0.00	\$200.00	0.00%	N	G
--	----------	----------	--------	----------	-------	---	---

Preparation of Leases & Licences of Council Land, Consents to Assignment, Surrenders, Deeds, Agreements and Other Dealings and Sale or Purchase of Land

Council Administration Fee – when Council use external solicitors (in addition to solicitors' fees)/(except community group leases/licences)	\$612.50	\$578.00	\$57.80	\$635.80	3.80%	Y	C
Council Administration Fee – In addition to internal solicitor fee, disbursements when Council does not use external solicitors (except community group leases/licences)	\$612.50	\$578.00	\$57.80	\$635.80	3.80%	Y	C
Planning Agreement - Simple	\$6,248.81	\$5,896.61	\$589.66	\$6,486.27	3.80%	Y	C
Planning Agreement - Complex	\$12,497.62	\$11,793.21	\$1,179.32	\$12,972.53	3.80%	Y	C
Survey, Valuation, Fees etc. – at cost	At Cost					Y	C
Lease of Airspace over Footpath for Verandah: "Market rent having regard to the increase in value to the benefited property". Refer to Council's Land & Property Policy.	\$2,000 non-refundable application fee. Market rent charged for lease.					Y	E

Titles Searches

TITLE SEARCHES	Fee is a minimum of \$50.00 or as invoiced by third party	Y	C
----------------	---	---	---

Purchase of Council Land

For the processing of requests to purchase Council owned land and establishing market value as the method of determining the price of the parcel. Applies to all land owned by Council including (but not limited to) access ways, etc.

Initial processing of requests to purchase Council land and provide a report to Council (non-refundable)	\$1,837.40	\$1,733.91	\$173.39	\$1,907.30	3.80%	Y	C
Application for road closure and sale (following council resolution, in addition to initial processing fee)	At Cost					Y	C
Sale of drainage reserves and other land (following council resolution, in addition to initial processing fee)	\$2,449.60	\$2,311.55	\$231.15	\$2,542.70	3.80%	Y	C
Valuation, Legal, Survey, Statutory Charges – at cost	At Cost					Y	C
Initial Bond (to be offset against the above costs)	\$2,500.00	\$2,272.73	\$227.27	\$2,500.00	0.00%	Y	G

Street Vending

For the processing of requests to undertake Street Vending from a specific location and establishing market value as the method of determining rent for the location

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

Street Vending [continued]

Street Vending in a specific location from a structure in, on or over a Public Road – market rent	\$500.00 administration fee plus Market Rent					Y	E
Valuation, Legal, Survey, Statutory Charges – at cost	At Cost					Y	C
Initial Bond (to be offset against the above costs)	\$2,350.00	\$2,136.36	\$213.64	\$2,350.00	0.00%	Y	G
Administration fee for the issue of licence agreement or other document if council does not use solicitors (in addition to solicitors' fees) (commercial)	\$1,592.40	\$1,502.73	\$150.27	\$1,653.00	3.81%	Y	C
Administration fee for the issue of licence agreement or other document if council does use solicitors (in addition to solicitors' fees) (commercial)	\$612.50	\$578.00	\$57.80	\$635.80	3.80%	Y	C

Coffee Vans or other mobile vendors

Fixed period	Market Rent					Y	E
Valuation, Legal, Survey, Statutory Charges – at cost	At Cost					Y	C
Administration fee for the issue of licence agreement or other document if council does not use solicitors (in addition to solicitors' fees) (except community group licence)	\$1,592.40	\$1,502.73	\$150.27	\$1,653.00	3.81%	Y	C
Administration fee for the issue of licence agreement or other document if council does use solicitors (in addition to solicitors' fees) (except community group licence)	\$612.50	\$578.00	\$57.80	\$635.80	3.80%	Y	C
Temporary	\$612.50	\$578.00	\$57.80	\$635.80	3.80%	Y	B

Leichhardt Oval

Oval Hire	POA					Y	E
-----------	-----	--	--	--	--	---	---

Name	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	--------------------	-------------------	--------------------	---------------	-----	-------------------

FINANCE

SECTION 603 CERTIFICATES

Section 603 (as set under Section 603 (2) of the Local Government Act, 1993) *	\$100.00	\$100.00	\$0.00	\$100.00	0.00%	N	F
Section 603 Expedition Fee	\$97.00	\$100.00	\$0.00	\$100.00	3.09%	N	C
Reissue of Section 603 Certificate	\$20.00	\$21.00	\$0.00	\$21.00	5.00%	N	C

RATES

General Rates & Valuation Enquiries

Rating enquiry Search Fee per hour or part thereof (staff assisted including written replies)	\$116.00	\$120.00	\$0.00	\$120.00	3.45%	N	B
Print-out of Rate Account from current computer system					Free	N	A
Copy of Annual Rate Notice	\$18.00	\$19.00	\$0.00	\$19.00	5.56%	N	B

Overdue Rates

Interest Charged on Overdue Rates					10.50%	N	F
-----------------------------------	--	--	--	--	--------	---	---

OTHER CHARGES

Gas Mains Charge - S611 Local Government Act 1993

Annual charge on Australian Gas Light Company assessed through Local Government association of NSW					POA	N	.
--	--	--	--	--	-----	---	---

Debt Recovery Charge

Debt Recovery Charges	Court costs, process service charges & professional costs will be charged, in relation to outstanding debtor / rate accounts where applicable, in accordance with the charges set out in the Local Courts (Civil Claims) Rules 1988 & Legal Profession Regulation 2000 or as amended during the financial year.					N	B
-----------------------	---	--	--	--	--	---	---

CREDIT CARD CHARGES

Credit Card Use Charge – GST Applicable	(0.75% plus 10% GST based on the 0.75%) will be charged on all credit card transactions that have a taxable supply. The charge is based on the total amount of the transaction.	Y	E
Credit Card Use Charge – GST Free & GST Exempt	A fee of 0.75% will be charged on all credit card transactions that have no taxable supply. The charge is based on the total amount of the transaction.	N	E

Name	Year 24/25 Fee (incl. GST)	Year 25/26 Fee (excl. GST)	Year 25/26 GST	Year 25/26 Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	----------------------------------	-------------------	----------------------------------	---------------	-----	-------------------

ICT

ACCESS TO INFORMATION

Information from Rating Records per Property searched	\$58.00	\$60.20	\$0.00	\$60.20	3.79%	N	B
Bulk (Electronic) Information Supply (e.g. Government Departments) per hour (e.g. programming)	\$80.40 plus 20c per record reported					N	B
Plus 20c per record							

GIS MAPPING

Application Fee for new street addresses	\$300.00 for three or more occupancies					N	B
Application Fee for change of existing street addresses	\$300.00 for three or more occupancies					N	B

Maps are produced in Council's Geographic Information System (GIS). The GIS section makes the final decision on how many and which layers can be shown concurrently

A4 GIS Mapping (single map/page)	\$30.00	\$31.00	\$0.00	\$31.00	3.33%	N	B
A3 GIS mapping (single map/page)	\$60.00	\$62.00	\$0.00	\$62.00	3.33%	N	B
A2 GIS Mapping (single map/page)	\$90.00	\$93.00	\$0.00	\$93.00	3.33%	N	B
A1 GIS mapping (single map/page)	\$120.00	\$125.00	\$0.00	\$125.00	4.17%	N	B
A0 GIS mapping (single map/page)	\$150.00	\$156.00	\$0.00	\$156.00	4.00%	N	B

DRAFT

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (excl. GST)	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	-------------------	--------------------	--------------------	---------------	-----	-------------------

GOVERNANCE & RISK

ACCESS TO INFORMATION

Government Information (Public Access) Act 2009 (NSW) (GIPA Act)

Application Fee for Access Application (GIPA Act s41)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	N	F
Processing Charge for Access Application (GIPA Act s64) (per hour)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	N	F
Internal Review (GIPA Act s.85)	\$40.00	\$40.00	\$0.00	\$40.00	0.00%	N	F

Photocopying, Printing & Scanning

Photocopying & Printing

Printing A4 or A3

Per page (Minimum Charge \$10.00)	\$1.20	\$1.30	\$0.00	\$1.30	8.33%	N	B
-----------------------------------	--------	--------	--------	--------	-------	---	---

Printing A2 or Larger

Per page black and white	\$13.50	\$14.00	\$0.00	\$14.00	3.70%	N	B
Per page, colour	\$16.70	\$17.40	\$0.00	\$17.40	4.19%	N	B

Scanning & Email per page

A4 size scanning	If 20 pages or more: 50c per page				N	B
A3 size scanning	If 10 pages or more: \$1 per page				N	B
A2 plan scanning	\$5.30 per page				N	B
A1 plan scanning	\$10.60 per page				N	B
A0 plan scanning	\$10.60 per page				N	B

Digitisation of complete file

Digitalisation	POA Minimum \$200. Provide large volumes of information electronically.				N	B
----------------	--	--	--	--	---	---

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (excl. GST)	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	-------------------	--------------------	--------------------	---------------	-----	-------------------

CUSTOMER SERVICE

Inner West T-Shirt					Market Rate	Y	B
Inner West Hat					Market Rate	Y	B

DRAFT

Name	Year 24/25 Fee (incl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
------	----------------------------------	-------------------	--------------------	---------------	-----	-------------------

GENERAL MANAGER

LEGAL

LEGAL AND PARALEGAL COSTS

Cost of In-house Legal Administration Officer and Paralegal	\$162.00	\$152.91	\$15.29	\$168.20	3.83%	Y	C
Cost of In-house Solicitor	\$380.00	\$358.18	\$35.82	\$394.00	3.68%	Y	C
Cost of In-house Senior Solicitor	\$515.00	\$486.00	\$48.60	\$534.60	3.81%	Y	C
Council Lawyers carrying out legal work on behalf of Council.							

EXPERT WITNESS COSTS

Cost of Council expert witnesses	\$312.00	\$294.45	\$29.45	\$323.90	3.81%	Y	C
Council staff carrying out work as expert witness on behalf of Council.							

SUBPOENA OF DOCUMENTS - Supply of Information

Where Council is required to supply information on Subpoena (in proceedings in which it is not itself directly involved) or requested to supply information which is not subpoenaed.

Produce information for satisfaction of subpoena served on Council – conduct money				\$162 per Hour		N	B
Subpoena / Conduct Fee	\$60.00	\$60.00	\$0.00	\$60.00	0.00%	N	

DRAFT

Table of Contents	
PLANNING	1
PLANNING DEVELOPMENT ASSESSMENT Development Application (DA) Fees	1
STRATEGIC PLANNING	1
PLANNING STRATEGIC PLANNING S7.11/S7.12 Development Contribution	1
REGULATORY SERVICES	1
PLANNING REGULATION BUILDING CERTIFICATION - Activity & Footpath Usage Applications	1
PLANNING REGULATION FIRE SAFETY	1
PLANNING REGULATION PUBLIC HEALTH	1
PLANNING REGULATION ROAD RELATED REGULATION - Impounded Articles	1
SPORTS & RECREATION	2
PLANNING Sports & Recreation Inner West Aquatic Facilities Pool Entry	2
PLANNING Sports & Recreation Inner West Aquatic Facilities Swim Membership	2
PLANNING Sports & Recreation Inner West Aquatic Facilities Membership	2,3
PLANNING Sports & Recreation Inner West Aquatic Facilities Learn to Swim	3
PLANNING Sports & Recreation Inner West Aquatic Facilities Advance Learn to Swim	3
PLANNING Sports & Recreation Inner West Aquatic Facilities Adult Squad	3
PLANNING Sports & Recreation Inner West Aquatic Facilities Competitive Squad	3
PLANNING Sports & Recreation Inner West Aquatic Facilities Health and Fitness	3
PLANNING Sports & Recreation Inner West Aquatic Facilities Special Health & Fitness Program	3,4
PLANNING Sports & Recreation Inner West Aquatic Facilities Facility Booking	4
PLANNING Sports & Recreation Inner West Aquatic Facilities Miscellaneous	4
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities ANNETTE KELLERMAN AQUATIC CENTRE Learn to swim	4
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities ANNETTE KELLERMAN AQUATIC CENTRE Advanced Learn to Swim	4,5
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities ASHFIELD AQUATIC CENTRE Pool Entry Spa & Sauna	5
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities ASHFIELD AQUATIC CENTRE Learn to Swim	5
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities LEICHHARDT PARK AQUATIC CENTRE Learn to Swim	5
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities LEICHHARDT PARK AQUATIC CENTRE Advance Learn to Swim	5,6
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities LEICHHARDT PARK AQUATIC CENTRE Facility Bookings	6
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities DAWN FRASER BATHS Pool Entry	6
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities DAWN FRASER BATHS Swim Membership	6
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities DAWN FRASER BATHS Health & Fitness	6
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities DAWN FRASER BATHS Facility Bookings	6
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities DAWN FRASER BATHS Miscellaneous	6
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities DAWN FRASER BATHS Other Membership Fees	6
Sports & Recreation Additional Inner West Aquatic Facilities FANNY DURACK AQUATIC CENTRE Pool Entry	6,7,8
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities FANNY DURACK AQUATIC CENTRE Pool Entry Swim Membership	8
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities FANNY DURACK AQUATIC CENTRE Learn to Swim	8
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities FANNY DURACK AQUATIC CENTRE Advance Learn to Swim	8
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities FANNY DURACK AQUATIC CENTRE Health and Fitness	8
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities FANNY DURACK AQUATIC CENTRE Facility Bookings	8
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities FANNY DURACK AQUATIC CENTRE Other Miscellaneous Fee	8
PLANNING Sports & Recreation Additional Inner West Aquatic Facilities FANNY DURACK AQUATIC CENTRE Lane Hire	8

Table of Contents	
PLANNING Sports & Recreation DEBBIE & ABBEY BORGIA COMMUNITY RECREATION CENTRE - STEEL PARK	8,9
PLANNING Sports & Recreation Robyn Webster Sports centre Court Hire	9
PLANNING Sports & Recreation Robyn Webster Sports centre Program Entry	9
COMMUNITY NURSERY	9
PLANNING COMMUNITY NURSERY Plant Prices - General Sales	9
PLANNING COMMUNITY NURSERY Plant Prices - Pensioner Card/Commonwealth Health Card Holder	9
PLANNING COMMUNITY NURSERY Plant Prices - Not for Profit Organisation Sales	9
RESOURCE RECOVERY	9
PLANNING RESOURCE RECOVERY RECYCLING & WASTE MANAGEMENT - IWC	9,10
PLANNING RESOURCE RECOVERY RECYCLING & WASTE MANAGEMENT - IWC Business Waste - West	10
PARKS, SPORTING GROUNDS & OUTDOOR FACILITIES	10
PLANNING PARKS, SPORTING GROUNDS & OUTDOOR FACILITIES Synthetic Turf Field	10
COMMUNITY CHILDREN SERVICES	10
CHILDREN & FAMILY SERVICES - Early Learning Centres John McMahon, Leichhardt, Leichhardt Park	10
CHILDREN & FAMILY SERVICES - Early Learning Centres Annandale ELC	10
CHILDREN & FAMILY SERVICES - Early Learning Centres Addison Rd, Cavendish St, Deborah Little, Enmore, May Murray, Tilman Park, Globe, family daycare	10
CHILDREN & FAMILY SERVICES - Early Learning Centres Out of School Hours Care (all services)	10
CHILDREN & FAMILY SERVICES - Early Learning Centres Balmain - Rozelle Occasional Care	10
CHILDREN & FAMILY SERVICES - Family Day Care Globe	10
CHILDREN & FAMILY SERVICES - Early Learning Centres Yirran Gumal Early Learning Centre	10
CHILDREN & FAMILY SERVICES - Family Day Care Inner West Family Day Care	10
COMMUNITY LIBRARY, HISTORY & VENUES	10
COMMUNITY LIBRARY, HISTORY & VENUES PROGRAMMING OR ACTIVITIES	10,11
COMMUNITY LIBRARY, HISTORY & VENUES REPRODUCTION OF COUNCIL OWNED IMAGES	11
COMMUNITY LIBRARY, HISTORY & VENUES FILMING WITHIN COUNCIL BUILDING	11
COMMUNITY EVENTS	11
COMMUNITY EVENTS FESTIVALS & EVENTS Flagship Festivals & Events	11
COMMUNITY EVENTS FESTIVALS & EVENTS Small Scale Events - Site Only	11
COMMUNITY EVENTS FESTIVALS & EVENTS Flagship & Festival Events - Stalls	11
COMMUNITY EVENTS FESTIVALS & EVENTS Flagship & Festival Events - Site	11,12
COMMUNITY EVENTS FESTIVALS & EVENTS Small - Scale Festival & Events - Stalls	12
COMMUNITY EVENTS FESTIVALS & EVENTS Small - Scale Festivals & Events - Site	12
INFRASTRUCTURE	12
INFRASTRUCTURE ENGINEERING SERVICES RESTORATIONS & INFRASTRUCTURE CHARGES Application Fees and Security Deposits	12
INFRASTRUCTURE TRAFFIC AND PARKING FEES Resident Parking Permit Fees	12
INFRASTRUCTURE TRAFFIC AND PARKING FEES Car Park Fees	12
CORPORATE SERVICES	12
CORPORATE SERVICES COMMUNITY WELLBEING COMMUNITY BUS	12,13
CORPORATE SERVICES COMMUNITY WELLBEING COMMUNITY BUS NEWTOWN NEIGHBOURHOOD CENTRE BUS & DRIVER	13
CORPORATE SERVICES PROPERTIES & STRATEGIC INVESTMENTS COMMUNITY VENUES ASHFIELD CIVIC CENTRE	13
CORPORATE SERVICES PROPERTIES & STRATEGIC INVESTMENTS COMMUNITY VENUES MARRICKVILLE PAVILLION HALL	13
CORPORATE SERVICES PROPERTIES & STRATEGIC INVESTMENTS COMMUNITY VENUES ASHFIELD TOWN HALL	13
CORPORATE SERVICES PROPERTIES & STRATEGIC INVESTMENTS FINANCE SECTION 603 CERTIFICATES	13
CORPORATE SERVICES PROPERTIES & STRATEGIC INVESTMENTS RATES	13

Service Area	Item	Fee Name	2024-25 (Inc. GST)	2025-26 (incl GST)	Proposed %	Comment	Change Type
Development Assessment		PLANNING I DEVELOPMENT ASSESSMENT I Development Application (DA) Fees					
	1	Review of proposed development prior to lodgement of State Significant Development - includes meeting and written minutes including planning and internal referral specialists	\$0.00	\$8,000.00	N/A	Introducing new fees to recover cost of Council resources used for pre-lodgement consultations before the DA applications are lodged with the state government.	New Fee
	2	Referral of Development Applications and associated applications to Inner West Architectural Excellence Panel (Design Review Panel)	\$0.00	\$4,000.00	N/A	Introducing new fees to recover cost of Council resources used for pre-lodgement consultations before the DA applications are lodged with the state government.	New Fee
Strategic Planning		PLANNING I STRATEGIC PLANNING I 57.11/57.12 Development Contribution					
	1	Refund processing fee for development contributions <\$20,000	\$45.00	N/A	N/A	Cannot issue refund under Environment Planning & Assessment Act for development Contribution	Delete Fee
Regulatory Services		PLANNING I REGULATION I BUILDING CERTIFICATION - Activity & Footpath Usage Applications					
	1	Application – Floor Area Not Exceeding 200m²	N/A	\$750.00	N/A	Cost reflective and in line with peer LGA	New Fee
	2	Footpath Dining Assessment (Roads Act 1993)	N/A	\$310.00	N/A	Cost reflective and lower than peer LGA	New Fee
	3	Footpath Dining Annual Lease(Roads Act 1993)	N/A	\$365.00	N/A	Cost reflective and lower than peer LGA	New Fee
	4	On road Dining Assessment (Roads Act 1993)	N/A	\$500.00	N/A	Cost reflective and lower than peer LGA	New Fee
	5	On road Dining Lease(Roads Act 1993)	N/A	\$3,650.00	N/A	Cost reflective and lower than peer LGA	New Fee
		PLANNING I REGULATION I FIRE SAFETY					
	1	Registration of AFSS	\$125.00	\$150.00	20.0%	On comparison with other LGA's - Parramatta council \$250.00, Wollongong council \$207.00, Sutherland council \$180.00, Lake Macquarie council \$180.00, City of Sydney council \$88.00	Above Indexation
	2	Fire Safety – Request for Additional Time to Submit Annual Fire Safety Statement (after Due Date)	N/A	\$655.00	N/A	New fees introduce to promote compliance within timeframe. Cost reflective and lower than peer LGA. Compared with other councils Wollongong council \$660.00, Northern Beach council \$800.00	New Fee
	3	Fire Safety Order - Extension of time request	N/A	\$300.00	N/A	New fees introduced to promote compliance within timeframe and to reflect the time involved in making amendments. Cost reflective and lower than peer LGA. Northern Beaches council \$310.00	New Fee
	4	Fire Safety Order - Modification Request	N/A	\$300.00	N/A	New fees introduced to promote compliance within timeframe and to reflect the time involved in making amendments. Northern Beaches council \$420.00. Cost reflective and lower than peer LGA.	New Fee
	5	Cost Compliance Notice	N/A	\$750.00	N/A	To reflect the time and expertise involved in the inspection, assessment and reporting requirements of these referral comparison other councils. Sutherland \$750.00, Parramatta council \$750.00, Wollongong council \$750.00	New Fee
		PLANNING I REGULATION I Public Health					
	1	Regulated System - Administration Audit	N/A	\$125.00	N/A	This is a new fee and associated with the annual assessment of required documents as per Public Health Act 2010	New Fee
		PLANNING I REGULATION I ROAD RELATED REGULATION - Impounded Articles					
	1	Collection Fee – per article (Small <20kg)	\$65.00 per hour per staff member	N/A	N/A	The Public Spaces (Unattended Property) Act 2021 (PSUP Act) introduced repealing the previous Impounding Act 1993. The Act does not specify exact fee for this category	Delete Fee
	2	Collection Fee – per article (Large >20kg) and / or requiring special lifting and/or carrying vehicle	As determined by Council's Contractor in addition to \$65.00 per hour per staff member	N/A	N/A	The Public Spaces (Unattended Property) Act 2021 (PSUP Act) introduced repealing the previous Impounding Act 1993. The Act does not specify exact fee for this category	Delete Fee

Service Area	Item	Fee Name	2024-25 (Inc. GST)	2025-26 (incl GST)	Proposed %	Comment	Change Type
		PLANNING I Sports & Recreation I Inner West Aquatic Facilities I Pool Entry					
	1	General Pensioner Concession	\$1.50	\$1.60	6.7%	Greater than CPI due to rounding to nearest 10c	Above Indexation
	2	Spectator / Visitor	4.80	\$0.00	-100.0%	Council decided to waive spectator fee. Aquatics centre revenue will be reduce by \$87.5k in FY2025/26.	Delete Fee
	3	Child/School Student 10 Visit Child 5-16 years 10 Visit	44.70	46.40	3.8%	Rewording to provide clarification of fee	Rewording
	4	Child/School Student 20 Visit Child 5-16 years 20 Visit	88.70	\$92.10	3.8%	Rewording to provide clarification of fee	Rewording
	5	Tertiary Student 10 Visit Full Time Student (Tertiary) 10 Visit	66.70	\$69.30	3.9%	Rewording to provide clarification of fee	Rewording
	6	Tertiary Student 20 Visit Full Time Student (Tertiary) 20 Visit	131.90	\$137.00	3.9%	Rewording to provide clarification of fee	Rewording
	7	Senior Swim 10 Visit Pass Senior Swim 10 Visit	54.30	\$56.35	3.8%	Rewording to provide clarification of fee	Rewording
	8	Senior Swim 20 Visit Pass Senior Swim 20 Visit	107.40	\$111.50	3.8%	Rewording to provide clarification of fee	Rewording
	9	Spectator 10 Visit	38.90	\$0.00	-100.0%	Council decided to waive spectator fee. Aquatics centre revenue will be reduce by \$87.5k in FY2025/26.	Delete Fee
	10	Spectator 20 Visit	76.20	\$0.00	-100.0%	Council decided to waive spectator fee. Aquatics centre revenue will be reduce by \$87.5k in FY2025/26.	Delete Fee
	11	School group entry School Group Entry	5.40	\$5.70	5.6%	Rewording to provide clarification of fee	Rewording
	12	Sports Club: Propose sub heading Entry per person with accompanying Sports Clubs Booking	8.30	8.70	4.8%	Rewording to provide clarification of fee	Rewording
		PLANNING I Sports & Recreation I Inner West Aquatic Facilities I Swim Membership					
	1	Adult - 6 Month Pass	602.70	\$647.90	7.5%	Propose to increase to align with DD cost	Above Indexation
	2	Adult - 12 Month Pass	1154.50	\$1,242.30	7.6%	Propose to increase to align with DD cost	Above Indexation
	3	Senior Card Holder/Tertiary Student - 12 Month Pass	832.10	\$882.00	6.0%	Propose to increase to align with DD cost	Above Indexation
	4	Flexible Direct Debit payment option – no fixed term, minimum 2-months membership. The fortnightly direct debit payment may be terminated with 14 days notice.* Inner West Swim	51.10	\$53.10	3.9%	Rewording to provide clarification of fee	Rewording
	5	Senior Card Holder/Full Time Student (Tertiary) - Fortnightly Debit	\$0.00	\$35.10	N/A	Introducing fee as currently in place as harmonisation activity	New Fee
	6	Adult - 1 Month Pass	121.40	\$130.60	7.6%	Propose to increase to align with DD cost	Above Indexation
	7	Adult - 12 Month Pass	1356.80	\$1,460.00	7.6%	Propose to increase to align with DD cost	Above Indexation
	8	Seniors Card Holder/Tertiary Student – 12 Month Pass	872.70	\$917.10	5.1%	Propose to increase to align with DD cost	Above Indexation
	9	Pensioner - 12 Month Pass	681.10	\$715.90	5.1%	Propose to increase to align with DD cost	Above Indexation
	10	Family Gym Membership – 12 Month Pass	2912.50	\$3,133.80	7.6%	Propose to increase to align with DD cost	Above Indexation
	11	Inner West Fitness Pass - Family - Fortnightly Debit	112.00	\$120.50	7.6%	Propose to increase to align with DD cost	Above Indexation
		PLANNING I Sports & Recreation I Inner West Aquatic Facilities I Membership					
	1	Adult - 1 Month Pass	121.40	\$130.50	7.5%	Propose to increase to align with DD cost	Above Indexation

Service Area	Item	Fee Name	2024-25 (Inc. GST)	2025-26 (incl GST)	Proposed %	Comment	Change Type
	2	Adult - 12 Month Pass	1356.80	\$1,458.60	7.5%	Propose to increase to align with DD cost	Above Indexation
	3	Seniors Card Holder/Tertiary Student – 12 Month Pass	872.70	\$916.30	5.0%	Propose to increase to align with DD cost	Above Indexation
	4	Pensioner - 12 Month Pass	681.10	\$715.20	5.0%	Propose to increase to align with DD cost	Above Indexation
	5	Family Gym Membership – 12 Month Pass	2912.50	\$3,130.90	7.5%	Propose to increase to align with DD cost	Above Indexation
	6	Inner West Fitness Pass - Family - Fortnightly Debit	112.00	\$120.40	7.5%	Propose to increase to align with DD cost	Above Indexation
		PLANNING Sports & Recreation Inner West Aquatic Facilities Learn to Swim					
	1	Holiday Intensive Private Lesson (20 minute), 5 lessons as a consecutive week block	\$0.00	\$224.00	N/A	Propose to introduce as fee currently in place as promotional activity	New Fee
		PLANNING Sports & Recreation Inner West Aquatic Facilities Advance Learn to Swim					
	1	Advanced Learn to Swim - 1st Child - 1 visit per week	23.60	23.60	0.0%	Price held to align all 3 centres fees, this fee can be reduced to one line item	Below Indexation
		PLANNING Sports & Recreation Inner West Aquatic Facilities Adult Squad					
	1	Adult Squad sub heading description	\$0.00	Pensioner concession receive 30% discount with valid card	N/A	Rewording to provide clarification of fee	Rewording
	2	Fortnightly DD up to 6 sessions per week. Includes a gym membership.	\$0.00	\$88.20	N/A	Propose to add new fee - currently in place as harmonisation activity	New Fee
	3	Fortnightly DD 6+ sessions per week. Includes a gym membership.	\$0.00	\$108.90	N/A	Propose to add new fee - currently in place as harmonisation activity	New Fee
		PLANNING Sports & Recreation Inner West Aquatic Facilities Competitive Squad					
	1	Competitive Squad sub heading description	\$0.00	Pensioner concession receive 30% discount with valid card	N/A	Rewording to provide clarification of fee	Rewording
		PLANNING Sports & Recreation Inner West Aquatic Facilities Health and Fitness					
	1	Adult Group Fitness/Gym pack – 10 Pack Adult Gym/Group Fitness 10 Visit	229.30	\$238.10	3.8%	Rewording to provide clarification of fee	Rewording
	2	Adult Group Fitness/Gym Pass – 20 Pack Adult Gym/Group Fitness 20 Visit	447.70	\$464.80	3.8%	Rewording to provide clarification of fee	Rewording
	3	Senior Card Holder/Tertiary Student Group Fitness/Aquarobics Senior Card Holder/Tertiary Student Gym/Group Fitness	15.60	16.20	3.8%	Rewording to provide clarification of fee	Rewording
	4	Senior Card Holder/Tertiary Student Group Fitness/Aquarobics – 10 Visit Senior Card Holder/Tertiary Student Gym/Group Fitness 10 Visit	132.20	\$137.30	3.9%	Rewording to provide clarification of fee	Rewording
	5	Senior Card Holder/Tertiary Student Group Fitness/Aqua aerobics – 20 Pack Senior Card Holder/Tertiary Student Gym/Group Fitness 20 Visit	260.30	\$270.20	3.8%	Rewording to provide clarification of fee	Rewording
	6	Pensioner Concession Group Fitness/Gym Pensioner Concession Gym/Group Fitness	13.40	\$14.00	4.5%	Rewording to provide clarification of fee	Rewording
	7	Pensioner Group Fitness/Gym 10 Pack Pensioner Concession Gym/Group Fitness 10 Visit	109.80	\$114.00	3.8%	Rewording to provide clarification of fee	Rewording
	8	Pensioner Group Fitness/Gym 20 Pack Pensioner Concession Gym/Group Fitness 20 Visit	219.30	\$227.70	3.8%	Rewording to provide clarification of fee	Rewording
	9	Junior Gym	14.70	\$0.00	-100.0%	Fee to be removed as not used	Delete Fee
	10	Teen Gym (over 14 to 18) – 1 Visit Teen Gym (14 to 18)	6.80	7.10	4.4%	Rewording to provide clarification of fee	Rewording
	11	Teen Gym (over 14 to 18) – 10 Visit Teen Gym (14 to 18) - 10 Visit	67.00	\$69.60	3.9%	Rewording to provide clarification of fee	Rewording
	12	Community Wellness Program Adult	\$0.00	\$10.60	N/A	Introduce new fee as currently in place as harmonisation activity	New Fee
	13	Community Wellness Program Senior	\$0.00	\$7.30	N/A	Introduce new fee as currently in place as harmonisation activity	New Fee
	14	Community Wellness Program Pensioner	\$0.00	\$5.70	N/A	Introduce new fee as currently in place as harmonisation activity	New Fee
	15	Warm Water Wellness	\$0.00	\$7.30	N/A	Introduce new fee as currently in place as harmonisation activity	New Fee
		PLANNING Sports & Recreation Inner West Aquatic Facilities Special Health & Fitness Program					

Service Area	Item	Fee Name	2024-25 (Inc. GST)	2025-26 (incl GST)	Proposed %	Comment	Change Type
in Inner West Aquatic Facilities	1	Members (5 Week Program)	72.10	\$0.00	-100.0%	Remove and replace with text on full price stating 50% off for eligible members	Delete Fee
	2	Non-Members (5-Week Program) 5 week program. Proposed fee sub heading description: Inner West Aquatics members receive 50% discount (eligible fitness memberships only)	\$172.00	\$178.80	4.0%	Rewording to provide clarification of fee	Rewording
	3	Members (6 Week Program)	86.80	\$0.00	-100.0%	Remove and replace with text on full price stating 50% off for eligible members	Delete Fee
	4	Non-Members (6-Week Program) 6 week program. Proposed fee sub heading description: Inner West Aquatics members receive 50% discount (eligible fitness memberships only)	n/a	Inner West Aquatics members receive 50% discount (eligible fitness memberships only)	N/A	Rewording to provide clarification of fee	Rewording
	5	6 week children's program	\$0.00	\$107.20	N/A	Introduce new fee - calculated at 60% of adult rate	New Fee
	6	Specialist Health & Fitness Program - 6 Weeks (Members)	188.50	\$0.00	-100.0%	Remove and replace with text on full price stating 50% off for eligible members	Delete Fee
	7	Specialist Health & Fitness Program - 6 Weeks. Proposed fee sub heading description: Inner West Aquatics members receive 50% discount (eligible fitness memberships only)	\$370.50	\$384.30	3.7%	Rewording to provide clarification of fee	Rewording
	PLANNING Sports & Recreation Inner West Aquatic Facilities Facility Booking						
	1	Facility Booking. Sub heading description	n/a	50% of booking fee will be forfeited if cancellation is not provided within 72 hour notice period. Entry fees apply.	N/A	Rewording to provide clarification of fee	Rewording
	2	Hire of indoor pool lane for programs with private clients e.g. hydrotherapy	49.10	\$0.00	-100.0%	Propose to remove as not used	Delete Fee
	3	Hydrotherapy/Physiotherapy – Per Lane Per Hour	81.10	\$0.00	-100.0%	Propose to remove as not used	Delete Fee
	4	Birthday Parties – Per head – Minimum of 10 children	24.70	\$0.00	-100.0%	Propose to remove as not used	Delete Fee
	5	Lane Hire – Schools/organisations within LGA (per 50m lane/per hour/pro-rata, plus entry fees) Lane Hire - Schools within LGA (per 50m lane/per hour/pro-rata, plus entry fees)	18.20	\$18.90	3.8%	Rewording to provide clarification of fee	Rewording
	6	Lane Hire – Schools/organisations Outside LGA (per 50m lane/per hour/pro-rata, plus entry fees) Lane Hire - Schools Outside LGA (per 50m lane/per hour/pro-rata, plus entry fees)	32.50	33.80	4.0%	Rewording to provide clarification of fee	Rewording
	7	Approved Affiliated Aquatics Sporting Clubs less than 50m lane hire- Approved Affiliated Aquatics Sporting Clubs less than 50m lane hire per hour per lane	2.80	\$2.90	3.6%	Rewording to provide clarification of fee	Rewording
	PLANNING Sports & Recreation Inner West Aquatic Facilities Miscellaneous						
	1	Membership Card Replacement	\$8.10	\$2.00	-75.3%	Match retail protocol	below Indexation
	PLANNING Sports & Recreation Additional Inner West Aquatic Facilities ANNETTE KELLERMAN AQUATIC CENTRE Learn to swim						
	1	School Learn to Swim - IWC instructor per student per session	13.70	\$0.00	-100.0%	Fee to be reduced to one item under all Inner West Aquatic facilities as harmonisation complete	Delete Fee
	2	Concession Child - Learn to Swim	\$12.10	\$13.30	9.9%	Increase to harmonise with AAC fee 10% per year as per harmonisation plan previously approved	Above Indexation
	PLANNING Sports & Recreation Additional Inner West Aquatic Facilities ANNETTE KELLERMAN AQUATIC CENTRE Advanced Learn to Swim						
	1	Advanced Learn to Swim - 1st Child - 1 visit per week	22.70	\$0.00	-100.0%	All 3 centres fees are now aligned, this fee can be removed and reduced to one line item	Delete Fee
	2	Advanced Learn to Swim - 1st Child - 2 visits per week	33.80	\$0.00	-100.0%	All 3 centres fees are now aligned, this fee can be removed and reduced to one line item	Delete Fee

Service Area	Item	Fee Name	2024-25 (Inc. GST)	2025-26 (incl GST)	Proposed %	Comment	Change Type
Sports & Recreation	3	Advanced Learn to Swim - Pensioner/Health Care Card Holder – 1st Child - 2 Lesson per week (price per lesson)	10.10	\$10.47	3.7%	Rewording to provide clarification of fee	Rewording
	PLANNING Sports & Recreation Additional Inner West Aquatic Facilities ASHFIELD AQUATIC CENTRE Pool Entry Spa & Sauna						
	1	Pension/General Concession Swim Spa Steam Sauna 10 Visits	26.00	\$28.00	7.7%	Greater than CPI increase to bring fees closer to 50% of industry standard as per benchmarking	Above Indexation
	2	Spa Steam Sauna Only Pension/General Concession	2.60	\$2.80	7.7%	Greater than CPI increase to bring fees closer to 50% of industry standard as per benchmarking	Above Indexation
	3	Swim Spa Steam Sauna Pension/General Concession	4.00	\$4.30	7.5%	Greater than CPI increase to bring fees closer to 50% of industry standard as per benchmarking	Above Indexation
	PLANNING Sports & Recreation Additional Inner West Aquatic Facilities ASHFIELD AQUATIC CENTRE Learn to Swim						
	1	School Learn to Swim - Schools Program (with instructor)	11.45	\$0.00	-100.0%	Fee to be reduced to one item under all Inner West Aquatic facilities as harmonisation complete - AKAC schools have been charged the AAC fee for the past year without lane fees as were charged previously, resulting in lower cost for the schools.	Delete Fee
	PLANNING Sports & Recreation Additional Inner West Aquatic Facilities LEICHHARDT PARK AQUATIC CENTRE Learn to Swim						
	2	School Learn to Swim - IWC instructor per student per session	13.70	\$0.00	-100.0%	Fee to be reduced to one item under all Inner West Aquatic facilities as harmonisation complete	Delete Fee
	PLANNING Sports & Recreation Additional Inner West Aquatic Facilities LEICHHARDT PARK AQUATIC CENTRE Advance Learn to Swim						

Service Area	Item	Fee Name	2024-25 (Inc. GST)	2025-26 (incl GST)	Proposed %	Comment	Change Type
	1	Advanced Learn to Swim - 1st Child - 2 visits per week	33.80	\$0.00	-100.0%	Fees are now aligned, this can be reduced to one line item under Inner West Aquatics Facilities.	Delete Fee
		PLANNING Sports & Recreation Additional Inner West Aquatic Facilities LEICHHARDT PARK AQUATIC CENTRE Facility Bookings					
	1	Diving Pool (full pool – part or full day)	811.10	\$0.00	-100.0%	Propose to remove fee as filming fee for DFB will be applied to all centres	Delete Fee
		PLANNING Sports & Recreation Additional Inner West Aquatic Facilities DAWN FRASER BATHS Pool Entry					
	1	Senior Card Holder/Tertiary Student Senior Card Holder/Full Time Student (Tertiary)	3.70	3.90	5.4%	Propose to increase student price to match price pattern	Rewording and above index
	2	Additional child	\$0.00	\$3.50	N/A	Propose to introduce additional child rate for family entry in line with FDAC charges	New Fee
	3	Family 4 persons (Maximum 2 adult) additional persons at Child-concession-rate additional child rate	15.10	15.70	4.0%	Rewording to provide clarification of fee	Rewording
		PLANNING Sports & Recreation Additional Inner West Aquatic Facilities DAWN FRASER BATHS Swim Membership					
	1	1 month Pass - Family 4 persons (Maximum 2 adult)	\$0.00	\$121.00	N/A	Propose to introduce Family 1 month pass - cost has been calculated based on 32% discount currently available on family casual entry (Calculated by 2x adult entry and 2x child entry/Family Entry=32% discount)	New Fee
	2	6 month Pass - Family 4 persons (Maximum 2 adult)	\$0.00	\$480.00	N/A	Propose to introduce Family 6 month pass - cost has been calculated based on 32% discount currently available on family casual entry (Calculated by 2x adult entry and 2x child entry/Family Entry=32% discount)	New Fee
	3	Smith Pass-Tertiary Student 6 month Pass - Full Time Student (Tertiary)	96.90	\$100.60	3.8%	Rewording to provide clarification of fee	Rewording
		PLANNING Sports & Recreation Additional Inner West Aquatic Facilities DAWN FRASER BATHS Health & Fitness					
	1	Wellness class 1 hour – Swim Membership holders. Proposed sub heading description: Discounted rate for customers with Inner West Swim memberships	14.10	14.70	4.3%	Rewording to provide clarification of fee	Rewording
		PLANNING Sports & Recreation Additional Inner West Aquatic Facilities DAWN FRASER BATHS Facility Bookings					
	1	Facility Bookings proposed sub heading	N/A	50% of booking fee will be forfeited if cancellation is not provided within 72 hour notice period. Entry fees apply.	N/A	Rewording to provide clarification of fee	Rewording
	2	Sporting Clubs/schools Lane Hire/Carnival Booking Fees -(per 50m lane - per hour prorata, plus entry fees)	143.80	\$0.00	-100.0%	Propose to remove as general 50m lane hire fee will be used instead	Delete Fee
	3	Wedding Photography Fee	85.90	\$89.20	3.8%	Rewording to provide clarification of fee	Rewording
	4	Function hire – during normal opening hours resulting in closure of Baths (minimum 5 hours) per hour	811.10	\$0.00	-100.0%	Remove as Baths cannot be closed to the public for a hire	Delete Fee
	5	Additional Lifeguard required for booking charged at market rate	\$0.00	\$0.00	N/A	Remove as these are duplicates and main IWC fees are applied	Delete Fee
	6	Approved Affiliated Aquatics Sporting Clubs 50m lane hire per hour per lane	5.60	\$0.00	-100.0%	Remove as these are duplicates and main IWC fees are applied	Delete Fee
	7	Approved Affiliated Aquatics Sporting Clubs less than 50m lane hire	2.80	\$0.00	-100.0%	Remove as these are duplicates and main IWC fees are applied	Delete Fee
		PLANNING Sports & Recreation Additional Inner West Aquatic Facilities DAWN FRASER BATHS Miscellaneous					
	1	Membership Card Replacement	\$8.10	\$2.00	-75.3%	Match retail protocol	Below Indexation
		PLANNING Sports & Recreation Additional Inner West Aquatic Facilities DAWN FRASER BATHS Other Membership Fees					
	1	Direct Debit failed payment fee	6.60	\$0.00	-100.0%	Not required as DFB does not run DD	Delete Fee
		Sports & Recreation Additional Inner West Aquatic Facilities FANNY DURACK AQUATIC CENTRE Pool Entry					

Service Area	Item	Fee Name	2024-25 (Inc. GST)	2025-26 (incl GST)	Proposed %	Comment	Change Type
	1	School Group Entry	4.70	\$3.60	-23.4%	Reduce school group entry in line with major centre 17% discount on child entry rate	below Indexation
	2	General Pensioner Concession	1.50	\$1.60	6.7%	Greater than CPI due to rounding to nearest 10c	Above Indexation
	3	Spectator / Visitor	\$4.80	\$0.00	-100.0%	Council decided to waive spectator fee. Fanny Durack centre revenue will be reduced \$6k in FY2025/26.	Delete Fee

Service Area	Item	Fee Name	2024-25 (Inc. GST)	2025-26 (incl GST)	Proposed %	Comment	Change Type
	4	Additional children child	3.40	\$3.50	2.9%	Rewording to provide clarification of fee	Rewording
		PLANNING Sports & Recreation Additional Inner West Aquatic Facilities FANNY DURACK AQUATIC CENTRE Pool Entry Swim Membership					
	1	Season Ticket – (6 months) Adult Season Pass - Adult	398.90	\$414.10	3.8%	Rewording to provide clarification of fee	Rewording
	2	Season Pass - Child	\$0.00	\$165.50	N/A	Propose to introduce - currently in place as harmonisation activity	New Fee
	3	Season Ticket – (6 months) Additional Child Season Pass - Additional child	88.70	\$92.10	3.8%	Rewording to provide clarification of fee	Rewording
	4	6 months Family 4 persons (Maximum 2 adult) additional persons at Additional Child rate Season Pass - Family 4 persons (Maximum 2 adult) additional persons at additional child rate	568.40	\$590.00	3.8%	Rewording to provide clarification of fee	Rewording
	5	Season Ticket – (6 months) Seniors Card Holder/ Tertiary Student Concession Season Pass – Seniors Card Holder/ Full Time Student (Tertiary)	316.90	\$329.00	3.8%	Rewording to provide clarification of fee	Rewording
	6	Season Ticket – (6 months) Pensioner/health card Season Pass – Pensioner concession	317.90	\$330.00	3.8%	Rewording to provide clarification of fee	Rewording
		PLANNING Sports & Recreation Additional Inner West Aquatic Facilities FANNY DURACK AQUATIC CENTRE Learn to Swim					
	1	Adult	28.90	\$0.00	-100.0%	Propose to remove - FDAC does not run LTS classes	Delete Fee
	2	Learn to Swim per class	23.40	\$0.00	-100.0%	Propose to remove - FDAC does not run LTS classes	Delete Fee
	3	Pensioner – 1st child	11.50	\$0.00	-100.0%	Propose to remove - FDAC does not run LTS classes	Delete Fee
		PLANNING Sports & Recreation Additional Inner West Aquatic Facilities FANNY DURACK AQUATIC CENTRE Advance Learn to Swim					
	1	Advanced Learn to Swim - 1st Child - 1 visit per week	21.40	\$0.00	-100.0%	Propose to remove as FDAC does not run LTS classes	Delete Fee
	2	Advanced Learn to Swim - 1st Child - 2 visits per week	30.80	\$0.00	-100.0%	Propose to remove as FDAC does not run LTS classes	Delete Fee
	3	Advanced Learn to Swim - Pensioner/Health Care Card Holder – 1st Child - 1 Lesson per week	10.80	\$0.00	-100.0%	Propose to remove as FDAC does not run LTS classes	Delete Fee
	4	Advanced Learn to Swim - Pensioner/Health Care Card Holder – 1st Child - 2 Lesson per week	10.10	\$0.00	-100.0%	Propose to remove as FDAC does not run LTS classes	Delete Fee
		PLANNING Sports & Recreation Additional Inner West Aquatic Facilities FANNY DURACK AQUATIC CENTRE Health and Fitness					
	1	Adult Aquarobics	20.40	21.20	3.9%	Rewording to provide clarification of fee	Rewording
	2	Senior/Full Time Student (Tertiary)	\$0.00	\$16.10	N/A	Adding fee as previously introduced as harmonisation activity with other centres pricing	New Fee
	3	Adult Aquarobics – 10 Pack 10 Visit	176.10	182.70	3.7%	Rewording to provide clarification of fee	Rewording
	4	Senior/Full Time Student (Tertiary) 10 Visit	\$0.00	\$136.30	N/A	Adding fee as previously introduced as harmonisation activity with other centres pricing	New Fee
	5	Pensioner Concession 10 Visit	\$0.00	\$113.20	N/A	Adding fee as previously introduced as harmonisation activity with other centres pricing	New Fee
	6	Aquarobics – Pensioner/Health Care Card Holder Pensioner Concession	13.40	\$14.00	4.5%	Rewording to provide clarification of fee	Rewording
		PLANNING Sports & Recreation Additional Inner West Aquatic Facilities FANNY DURACK AQUATIC CENTRE Facility Bookings					
	1	Approved Affiliated Aquatics Sporting Clubs 50m lane hire per hour per lane	5.60	\$0.00	-100.0%	Propose to remove as these are duplicates and main IWC fees are applied	Delete Fee
	2	Approved Affiliated Aquatics Sporting Clubs less than 50m lane hire	2.80	\$0.00	-100.0%	Propose to remove as these are duplicates and main IWC fees are applied	Delete Fee
		PLANNING Sports & Recreation Additional Inner West Aquatic Facilities FANNY DURACK AQUATIC CENTRE Other Miscellaneous Fee					
	1	Membership Card Replacement	\$8.10	\$2.00	-75.3%	Match retail protocol	Below Indexation
		PLANNING Sports & Recreation Additional Inner West Aquatic Facilities FANNY DURACK AQUATIC CENTRE Lane Hire					
	1	Direct Debit failed payment fee	\$6.00	\$0.00	-100.0%	Not required as FDAC does not run DD	Delete Fee
		PLANNING Sports & Recreation DEBBIE & ABBEY BORGIA COMMUNITY RECREATION CENTRE - STEEL PARK					
	1	Annual Membership Concessions (Pensioner/Health/Seniors Card Holder)	16.40	\$0.00	-100.0%	Fees to be removed	Delete Fee

Service Area	Item	Fee Name	2024-25 (Inc. GST)	2025-26 (incl GST)	Proposed %	Comment	Change Type
	2	Annual Membership Junior (17 years or under)	12.50	\$0.00	-100.0%	Fees to be removed	Delete Fee
		PLANNING Sports & Recreation Robyn Webster Sports centre Court Hire					
	1	Full court - per hour	85.00	\$88.20	3.8%	Rewording to provide clarification of fee	Rewording
	2	Full court - per hour - booking of at least 10 consecutive weeks	76.51	\$79.30	3.6%	Rewording to provide clarification of fee	Rewording
	3	Badminton Court - per hour	26.90	\$27.90	3.7%	Rewording to provide clarification of fee	Rewording
	4	Full court - LGA schools	\$0.00	\$44.10	N/A	Inline with sporting grounds where schools within LGA can book sporting grounds, without fees, between 9am-3pm weekdays during school term. Schools outside LGA fees apply for all ground hire.	New Fee
	5	Full court - LGA schools - booking of at least 10 weeks	\$0.00	\$40.00	N/A	Discounted rate for bookings greater than 10 weeks	New Fee
		PLANNING Sports & Recreation Robyn Webster Sports centre Program Entry					
	1	Adult	\$0.00	\$10.00	N/A	Ability to charge for Council run programs	New Fee
	2	Child 5-16 years	\$0.00	\$7.00	N/A	Ability to charge for Council run programs	New Fee
	3	Senior Card Holder/Tertiary Student	\$0.00	\$7.00	N/A	Ability to charge for Council run programs	New Fee
	4	General Pensioner Concession	\$0.00	\$5.00	N/A	Ability to charge for Council run programs	New Fee
		PLANNING COMMUNITY NURSERY Plant Prices - General Sales					
Environment and Sustainability	1	140mm pot	17.60	\$0.00	-100.0%	IWC nurseries do not sell 140mm pots	Delete Fee
	2	200mm pot	66.60	\$0.00	-100.0%	IWC nurseries do not sell 200mm pots	Delete Fee
		PLANNING COMMUNITY NURSERY Plant Prices - Pensioner Card/Commonwealth Health Card Holder					
	1	50mm tube	4.10	\$0.00	-100.0%	The price is same as General Sales. There is no discount provided for pensioner card/Commonwealth card holder hence the fee deleted here.	Delete Fee
	2	140mm pot	8.40	\$0.00	-100.0%	IWC nurseries do not sell 140mm pots	Delete Fee
	3	200mm pot	32.80	\$0.00	-100.0%	IWC nurseries do not sell 200mm pots	Delete Fee
		PLANNING COMMUNITY NURSERY Plant Prices - Not for Profit Organisation Sales					
	1	50mm tube	4.10	\$0.00	-100.0%	The price is same as General Sales. There is no discount provided for pensioner card/Commonwealth card holder hence the fee deleted here.	Delete Fee
	2	140mm pot	8.40	\$0.00	-100.0%	IWC nurseries do not sell 140mm pots	Delete Fee
	3	200mm pot	32.80	\$0.00	-100.0%	IWC nurseries do not sell 200mm pots	Delete Fee
		PLANNING RESOURCE RECOVERY RECYCLING & WASTE MANAGEMENT - IWC					
	1	Minimum DWM per service: 80L or less fortnightly garbage, 240L fortnightly recycling & 240L weekly food & organic waste	\$397.50	\$435.50	9.6%	In 2021/22, Council harmonised the Domestic Waste Management Charge (DWMC) in conjunction with General Rates harmonisation. It was proposed to provide a DWMC partial cost recovery charge over 7 years drawing down on the reserve by \$7m over this period. This was to smooth out the impacts of changes caused by General Rates Harmonisation. In addition, the prior two financial years were generating a surplus of \$5m and Council had a reserve balance of \$30m. The DWMC was to transition over 7 years and increase above CPI in order to achieve a cost neutral charge by year 7.	Above Indexation
	2	Standard DWM per service: 120L fortnightly garbage, 240L fortnightly recycling & 240L weekly food & organic waste*	\$530.00	\$580.50	9.5%		Above Indexation
	3	Maximum DWM per service :240L fortnightly garbage, 240L fortnightly recycling & 240L weekly food & organic waste*	\$795.00	\$870.50	9.5%		Above Indexation
	4	Vacant Land/Availability Charge	\$265.00	\$290.00	9.4%	Since the commencement of this offering, several factors have contributed to the reserve being depleted and an increase in the cost base. Whilst the reserve had a contingency to wear a portion of these costs, the gap between revenue and expenses is widening, further depleting the reserve in future. The increase above indexation is to bring the reserve to a healthy balance gradually over time.	Above Indexation
		PLANNING RESOURCE RECOVERY RECYCLING & WASTE MANAGEMENT - IWC Business Waste - West					

Service Area	Item	Fee Name	2024-25 (Inc. GST)	2025-26 (incl GST)	Proposed %	Comment	Change Type
	1	Business Waste Service: 1 x 240L fortnightly recycling ONLY. Existing customers only.	\$556.10	\$577.30	3.8%	No provisions for new business waste customer under the current contract in the West.	Fee Rewording
	2	Waste Service: 1 x 240L fortnightly garden organics ONLY. Existing customers only.	\$602.50	\$625.40	3.8%	No provisions for new business waste customer under the current contract in the West.	Fee Rewording
	PLANNING PARKS, SPORTING GROUNDS & OUTDOOR FACILITIES Synthetic Turf Field						
	1	Synthetic Cricket Wicket - Season hire - full day	\$136.40	N/A	N/A	There is no cost to maintain an artificial cricket wicket so the cost is for the field hire only.	Delete Fee
	2	Synthetic Cricket Wicket - Season hire - half day	\$75.20	N/A	N/A	There is no cost to maintain an artificial cricket wicket so the cost is for the field hire only.	Delete Fee
	3	Park Access and Facility Key	N/A	\$70.00	N/A	New fee in acknowledgement of the need for community access keys for sporting facility hire for seasonal sporting access (Canteens and storage areas).	New Fee
Children Services	CHILDREN & FAMILY SERVICES - Early Learning Centres John McMahon, Leichhardt, Leichhardt Park						
	1	Wait list fee for Long Day Care services	\$28.00	\$0.00	-100.0%	Council Resolution	Delete Fee
	CHILDREN & FAMILY SERVICES - Early Learning Centres Annandale ELC						
	1	Wait list fee for Long Day Care Services	\$28.00	\$0.00	-100.00%	Council Resolution	Delete Fee
	CHILDREN & FAMILY SERVICES - Early Learning Centres Addison Rd, Cavendish St, Deborah Little, Enmore, May Murray, Tilman Park, Globe, family daycare						
	1	Wait List Fee	\$28.00	\$0.00	-100.00%	Council Resolution	Delete Fee
	CHILDREN & FAMILY SERVICES - Early Learning Centres Out of School Hours Care (all services)						
	1	Wait list fee - per family	\$28.00	\$0.00	-100.00%	Council Resolution	Delete Fee
	CHILDREN & FAMILY SERVICES - Early Learning Centres Balmain - Rozelle Occasional Care						
	1	Vacation Care - School Holiday Care				Rewording of heading clarification of fee definition	Rewording
	CHILDREN & FAMILY SERVICES - Family Day Care Globe						
	1	Wait List Fee	\$28.00	\$0.00	-100.00%	Council Resolution	Delete Fee
	CHILDREN & FAMILY SERVICES - Early Learning Centres Yirran Gumal						
	1	Wait List Fee	\$28.00	\$0.00	-100.00%	Council Resolution	Delete Fee
	CHILDREN & FAMILY SERVICES - Family Day Care Inner West Family Day Care						
	1	Wait List Fee	\$28.00	\$0.00	-100.00%	Council Resolution	Delete Fee
	COMMUNITY LIBRARY, HISTORY & VENUES PROGRAMMING OR ACTIVITIES						
	1	Base ILL fee applicable to all loan requests	\$5.10	\$5.50	7.84%	Rounding up to nearest 50 cents	Above Indexation
	2	Various activities (excludes baby rhyme time, story time) health or concession card holder	\$130.00	\$65.00	-50.00%	Concession cardholders should be discounted at 50%	Below Indexation
	COMMUNITY LIBRARY, HISTORY & VENUES REPRODUCTION OF COUNCIL OWNED IMAGES						

Service Area	Item	Fee Name	2024-25 (Inc. GST)	2025-26 (incl GST)	Proposed %	Comment	Change Type
Library & Historical Services	1	Commercial rates: Hardcopy printed format 1 page or less	\$300.00	\$315.00	5.00%	Rounding up to nearest \$5.00 for convenience	Above Indexation
	2	Commercial Networks: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights), per image	\$300.00	\$315.00	5.00%	Rounding up to nearest \$5.00 for convenience	Above Indexation
	3	Non-Commercial Networks: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights), per image	\$156.00	\$165.00	5.77%	Rounding up to nearest \$5.00 for convenience	Above Indexation
	COMMUNITY LIBRARY, HISTORY & VENUES FILMING WITHIN COUNCIL BUILDING						
	1	Commercial Rate: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights) Commercial Rate: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights) subject to approval & availability of staff	\$200.00	\$250.00	25.00%	The filming in the library, requires additional staff to supervise and often they are paid at an overtime rate.	Above Indexation / Rewording
	2	Not-for-profit rate: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights) Not-for-profit rate: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights) subject to approval & availability of staff	\$100.00	\$125.00	25.00%	The filming in the library, requires additional staff to supervise and often they are paid at an overtime rate. 50% discount for Not for Profit	Above Indexation / Rewording
EVENTS	COMMUNITY EVENTS FESTIVALS & EVENTS Small Scale Events - Site Only						
	1	Commercial businesses Non-local Commercial businesses Non-local 3m x 3m	\$225.00	\$95.00	-57.78%	This is amending an error from previous year - as fee was same as stall provided fee	Below Indexation / Rewording
	2	Artists / Performers – including local artists and performers; and non-local artists and performers mounting exhibitions / performances of interest to the Marrickville community	15%	0%	-100.00%	15% commission is waived. This commission fee is out of step with current objectives to provide free access to creative spaces for local artists.	Delete fee
	3	Artist / Performers – Bond and Key Deposit Artist / Exhibitors – Bond and Key Deposit	\$200.00	\$200.00	0.00%	Rewording to provide clarification of fee	Fee Rewording
	COMMUNITY EVENTS FESTIVALS & EVENTS Flagship & Festival Events - Stalls						
	1	Food Local Food Local 3m x 3m	\$549.00	\$570.00	3.83%	Rewording to provide clarification of fee	Fee Rewording
	2	Food Non-Local Food Non-local 3m x 3m	\$658.00	\$683.00	3.80%	Rewording to provide clarification of fee	Fee Rewording
	3	Commercial Business Local Commercial businesses Local 3m x 3m	\$441.40	\$458.20	3.81%	Rewording to provide clarification of fee	Fee Rewording
	4	Commercial businesses Non-local Commercial businesses Non-local 3m x 3m	\$529.00	\$549.00	3.78%	Rewording to provide clarification of fee	Fee Rewording
	5	Local Not-for-profit / community organisations Local Not for profit / community organisations 3m x 3m	\$221.80	\$230.00	3.70%	Rewording to provide clarification of fee	Fee Rewording
	6	Non-Local Not-for-profit / community organisations Non-Local Not for profit / community organisations 3m x 3m	\$267.00	\$277.00	3.75%	Rewording to provide clarification of fee	Fee Rewording
	COMMUNITY EVENTS FESTIVALS & EVENTS Flagship & Festival Events - Site						
	1	Food Local Food Local 3m x 3m	\$306.00	\$318.00	3.92%	Rewording to provide clarification of fee	Fee Rewording
	2	Food Non-Local Food Non-local 3m x 3m	\$366.00	\$380.00	3.83%	Rewording to provide clarification of fee	Fee Rewording
	3	Commercial Business Local Commercial businesses Local 3m x 3m	\$248.00	\$257.00	3.63%	Rewording to provide clarification of fee	Fee Rewording
	4	Commercial businesses Non-local Commercial businesses Non-local 3m x 3m	\$298.00	\$309.00	3.69%	Rewording to provide clarification of fee	Fee Rewording
	5	Local Not-for-profit / community organisations Local Not for profit / community organisations 3m x 3m	\$136.00	\$141.00	3.68%	Rewording to provide clarification of fee	Fee Rewording

Service Area	Item	Fee Name	2024-25 (Inc. GST)	2025-26 (incl GST)	Proposed %	Comment	Change Type
	6	Non-Local Not for profit /community organisations Non-Local Not for profit/community organisations 3m x 3m	\$163.00	\$169.00	3.68%	Rewording to provide clarification of fee	Fee Rewording
		COMMUNITY EVENTS FESTIVALS & EVENTS Small - Scale Festival & Events - Stalls					
	1	Food Local Food Local 3m x 3m	\$350.00	\$363.00	3.71%	Rewording to provide clarification of fee	Fee Rewording
	2	Food Non-Local Food Non-Local 3m x 3m	\$420.00	\$436.00	3.81%	Rewording to provide clarification of fee	Fee Rewording
	3	Commercial Business Local Commercial Business Local 3m x 3m	\$188.00	\$195.00	3.72%	Rewording to provide clarification of fee	Fee Rewording
	4	Commercial businesses Non-local Commercial businesses Non-local 3m x 3m	\$225.00	\$234.00	4.00%	Rewording to provide clarification of fee	Fee Rewording
	5	Non-Profit-profit community organisations Non-profit/community organisations 3m x 3m	\$123.00	\$128.00	4.07%	Rewording to provide clarification of fee	Fee Rewording
	6	Non-Local Not for profit /community organisations Non Local Not for profit /community organisations 3mx3m	\$147.00	\$153.00	4.08%	Rewording to provide clarification of fee	Fee Rewording
		COMMUNITY EVENTS FESTIVALS & EVENTS Small - Scale Festivals & Events - Site					
	1	Food Local Food Local 3m x 3m	\$133.00	\$138.00	3.76%	Rewording to provide clarification of fee	Fee Rewording
	2	Food Non-Local Food Non Local 3m x 3m	\$159.00	\$165.00	3.77%	Rewording to provide clarification of fee	Fee Rewording
	3	Commercial Business Local Commercial Business Local 3m x 3m	\$78.00	\$81.00	3.85%	Rewording to provide clarification of fee	Fee Rewording
	4	Non-Profit-profit community organisations Non-profit/community organisations 3m x 3m	\$66.00	\$69.00	4.55%	Rewording to provide clarification of fee	Fee Rewording
	5	Non-Local Not for profit /community organisations Non Local Not for profit /community organisations 3mx3m	\$78.00	\$81.00	3.85%	Rewording to provide clarification of fee	Fee Rewording
ENGINEERING SERVICES		INFRASTRUCTURE ENGINEERING SERVICES RESTORATIONS & INFRASTRUCTURE CHARGES Application Fees and Security Deposits					
	1	<p>Current Utility Agreements – At its discretion, Council may choose to negotiate on the set restoration charges with Utility Authorities. This may apply to larger restoration projects or where a memorandum of understanding is established between Council and the Utility Authority – per item</p> <p>Proposed Restoration Agreements – At the discretion of Council's Engineering Services Manager and as approved by the Infrastructure Director, Council may choose to negotiate on the set restoration charges with a Utility Authority, Other State Authority, a company or individual for larger restoration projects or where a memorandum of understanding has been established between Council and the Utility Authority, Other State Authority, company or individual – per item</p>				Rewording to expand from 'Utility Authority' to 'Utility Authority, Other State Authority, company or individual'.	Fee Rewording
TRAFFIC AND TRANSPORT		INFRASTRUCTURE TRAFFIC AND PARKING FEES Resident Parking Permit Fees					
	1	Special Event Resident Parking Permit - per permit	n/a	No Charge	N/A	Introduction of a new fee for Special Event Resident Parking Permits at no charge.	New Fee
		INFRASTRUCTURE TRAFFIC AND PARKING FEES Car Park Fees					
NG	2	Parking Meter Fees – Off-street parking (Regent St) – per hour	n/a	\$3.10	N/A	Introduction of a new fee due to new carpark being handed over by Developers.	New Fee
		COMMUNITY COMMUNITY WELLBEING COMMUNITY BUS					
	1	Senior Groups Outings – per person	\$6.00	\$0.00	-100.00%	They have not been used and are not a booking option use by Newtown Neighbourhood Centre. They only book under the options available in row 18 and 19 (Day trip options)	Delete Fee
	2	Local Trips – One Pick Up and Drop Off Point – per group – full day or part there of	\$68.00	\$0.00	-100.00%	They have not been used and are not a booking option use by Newtown Neighbourhood Centre. They only book under the options available in row 18 and 19 (Day trip options)	Delete Fee
	3	Local Trips – Individual Pick Up and Drop Off – per group – at an additional 15% of Local Trips-One Pick and Drop Off point – full day or part there of	\$78.00	\$0.00	-100.00%	They have not been used and are not a booking option use by Newtown Neighbourhood Centre. They only book under the options available in row 18 and 19 (Day trip options)	Delete Fee

Service Area	Item	Fee Name	2024-25 (Inc. GST)	2025-26 (incl GST)	Proposed %	Comment	Change Type
COMMUNITY WELLBEING	4	Monday – Friday (7am – 4pm) – per hr Monday - Friday (7am - 5pm) - per hour	\$56.00	\$58.00	3.57%	current description is defunct and does not outline current fees and charges used from an operational perspective	Fee Rewording
	5	Monday – Friday (before 9am and after 4pm) Monday – Friday (after 5pm) - per hour	\$56.00	\$58.00	3.57%	current description is defunct and does not outline current fees and charges used from an operational perspective	Fee Rewording
		COMMUNITY COMMUNITY WELLBEING COMMUNITY BUS NEWTOWN NEIGHBOURHOOD CENTRE BUS & DRIVER					
	1	Day Trips* – One Pick Up and Drop Off Point – per group – full day or part there of	\$185.00	\$0.00	-100.00%	The current wording is defunct and has not been used operationally for several years now	Delete Fee
	2	Day Trips* – Individual Pick Up and Drop Off – per group – at an additional 15% of Day Trips-One Pick and Drop Off point – full day or part there of	\$209.00	\$0.00	-100.00%	The current wording is defunct and has not been used operationally for several years now	Delete Fee
	3	Day trips inside IWC LGA (Full Day or Part thereof) per hour	\$0.00	\$193.00	N/A	The proposal aims to simplify the situation and is based on the fact that multiple pick up locations for this bus have not been utilised	New Fee
	4	Day trips outside IWC LGA (Full Day or Part thereof) per hour	\$0.00	\$217.00	N/A	The proposal aims to simplify the situation and is based on the fact that multiple pick up locations for this bus have not been utilised	New Fee
	5	Sunday – per hr Sunday - per hour	\$56.00	\$58.00	3.57%	Rewording to provide clarification of fee	Fee Rewording
PROPERTIES & STRATEGIC INVESTMENTS	6	Saturday (Sunday rates after 3hrs on Saturday) – per hr Saturday – per hour	\$90.00	\$93.00	3.33%	Rewording to provide clarification of fee	Fee Rewording
		CORPORATE SERVICES PROPERTIES & STRATEGIC INVESTMENTS COMMUNITY VENUES ASHFIELD CIVIC CENTRE					
	1	Annandale Upstairs Hall - Rehearsal/Practice Sessions (maximum 3 people) when the office is attended	19.80	N/A	N/A	Redundant with update of fee scale policy	Delete Fee
		CORPORATE SERVICES PROPERTIES & STRATEGIC INVESTMENTS COMMUNITY VENUES MARRICKVILLE PAVILLION HALL					
	1	Staff Assistance with Room setup and pack up – per hour (minimum 4 hours) Mon – Fri	51.10	53.00	3.7%	Rewording to provide clarification of fee	Rewording
	2	Staff Assistance with Room setup and pack up – per hour (minimum 4 hours) Sat – Sun	57.00	59.20	3.9%	Rewording to provide clarification of fee	Rewording
		CORPORATE SERVICES PROPERTIES & STRATEGIC INVESTMENTS COMMUNITY VENUES ASHFIELD TOWN HALL					
	1	Staff Assistance with Room setup and pack up – per hour (minimum 4 hours) Mon – Fri	51.00	53.00	3.9%	Rewording to provide clarification of fee	Rewording
	2	Staff Assistance with Room setup and pack up – per hour (minimum 4 hours) Sat – Sun	57.00	59.20	3.9%	Rewording to provide clarification of fee	Rewording
		CORPORATE SERVICES PROPERTIES & STRATEGIC INVESTMENTS FINANCE SECTION 603 CERTIFICATES					
	1	Reissue of Section 603 Certificate	20.00	21.00	5.0%	Due to rounding to nearest whole dollar	Above Indexation
		CORPORATE SERVICES PROPERTIES & STRATEGIC INVESTMENTS RATES					
	1	Copy of Annual Rate Notice	18.00	19.00	5.6%	Due to rounding to nearest whole dollar	Above Indexation



Resourcing Strategy Long Term Financial Plan 2025-2035

Draft April 2025



Item 1

Attachment 7

EXECUTIVE SUMMARY

The Inner West Council was formed by the amalgamation of Ashfield, Leichhardt and Marrickville Councils in May 2016. Council is operating from a position of financial stability and has used the Integrated Planning and Reporting (IPR) Framework to drive long term financial sustainability and ensure Council remains fit for the future as an amalgamated entity. This iteration of the Long Term Financial Plan (LTFP) has incorporated the 'Fit For The Future Financial Key Performance Indicators' (KPI's) along with statutory Annual Reporting KPI's. The overall objective of this LTFP is to ensure that Council is financially sustainable whilst achieving the outcomes of Community Strategic Plan (CSP). The integrated planning approach requires that Council provide an understanding of its longer-term financial position to best direct its resources to achieve CSP outcomes.

This LTFP sets out two scenarios that each, at the very least, maintain current service levels and establish a balanced budget. In summary:

Scenario 1 – Business as Usual, maintain existing service levels.

- Council continues to operate at the existing service levels to the community and maintaining the capital works program to ensure infrastructure is renewed or upgraded over the 10 years. This scenario also ensures that Council is financial sustainable by ensuring there are funds available to deliver infrastructure and services to the community.

Scenario 2 – Addresses the Infrastructure Asset Renewal Backlog.

- Council continues to provide its services to the community as per scenario 1 with the inclusion of a process to reduce the infrastructure backlog of \$29.3m from the 2023/24 financial statements over the course of the LTFP. With the planned infrastructure spend spread over the 10 year LTFP the model shows Council being in a general funds deficit by 2026/27 financial year.

Council is continually reviewing its efficiency and effectiveness and reinvesting efficiency gains back into the community. It is acknowledged there are challenges that will need to be monitored, particularly in the area of capital works and asset management, but Council is actively working on meeting those challenges and ensuring that condition levels are improved.

A community led engagement process was undertaken by Council to establish the draft *Our Inner West 2041* the Inner West Council's first Community Strategic Plan (CSP). This LTFP was prepared using the assumptions which are clearly outlined in the review document and align to the outcomes outlined in the CSP. However, as with all things, future unforeseen factors can have an impact affecting Council's financial position. Past assumptions will not always prevail. Long term plans such as this LTFP document are useful tools to assist to identify financial issues before they eventuate and enable a strategy or plan to be developed to deal with any issues if and when they arise.

1.0 Financial Planning Context

1.0.1 Working Capital

Working Capital broadly represents monies that Council is required by law, to hold separately (to Council's general fund) as they can only be spent for specified purposes.

Funds that are legislatively required to be kept separate include:

- Developer Contributions raised under *the Environmental Planning and Assessment Act 1979* which must be spent to fund community infrastructure in accordance with the development contribution plan under which they were collected. Public Domain Contributions which are made by developers are similarly held by Council.
- Domestic Waste Management funds are raised under *the Local Government Act 1993* and can only be used to support waste collection, recycling and related activities. These include funds set aside to replace the garbage, recycling or green waste bin fleet or truck fleet.
- A Stormwater Management Service Charge is raised annually by Council under *the Local Government Act 1993*. Funds that are not used in any one year must be held for use on authorised stormwater management and related activities.
- Grant funding provided for a specific purpose by the Commonwealth or State Government must be held by Council for that purpose.

Funds that are set aside for specific purposes by Council include:

- Employee Leave Entitlements: Council sets aside cash to pay out liabilities for accrued employee annual and long service leave. Council's Workforce Management Strategy has identified the need to cash back 49% of total leave liability to mitigate any financial risks surrounding employee leave entitlements.
- Plant, Technology and Vehicle replacement: Council has long term models in place to forecast the timing of heavy plant, motor vehicle and information technology hardware replacement. Funds are allocated to ensure budget is available for replacement.
- Funds held in trust by Council either on behalf of other parties or under a Trust arrangement must be held separately to Council funds and only spent in accordance with the terms of the trust arrangement.
- Loan funds: Council raises loan funds annually to fund its capital program (only if required). Unspent funds are held specifically to ensure those works are completed. Council currently funds these works from unrestricted working capital. See section 1.0.2.

Other unrestricted working capital is held and has been allocated throughout Council's LTFP to fund a number of operational and capital projects.

1.0.2 Loan Borrowings

Council borrowed \$40.0 million to redevelop Ashfield Aquatic Centre. This loan is with NSW Treasury TCorp organisation that provides funding opportunities for local government and other State agencies. These borrowings will be repaid from rate income raised over a 20 year period.

Council has principal outstanding on its loan borrowings of \$34.3 million as at 30 June 2024. Council's Debt Service Cover ratio, which measures the availability of operating cash to service debt including interest and principal repayments, is forecast at 22.31 to 1 at the end of 2025/26. This is well above the Office of Local Government's benchmark of 2 to 1.

When Council borrows funds, loans have been used to fund major capital projects and are never used to fund operating projects.

1.1 Structure

1.1.1 Overview of Structure

This LTFP is structured around two financial models or scenarios, in accordance with the Integrated Planning and Reporting framework. They are:

- Scenario 1 base scenario which captures Council's "Business as Usual" approach maintaining existing service levels.
- Scenario 2 models the Elimination of the Asset Renewal Backlog.

The LTFP details the assumptions used when compiling each scenario, as well as the financial outcomes over a ten-year period. It also lists the major opportunities and risks associated with each scenario, to provide an analysis of the sensitivity of the modelling to a variety of changes.

The last section of the document contains some high-level measures by which Council's long term financial performance will be measured.

2. GLOBAL VARIABLES AND ASSUMPTIONS

Below is a list of variables and assumptions that are the drivers in predicting Council's revenue and expenditure forecasts over the 10 years for this iteration of the LTFP. These variables apply to each scenario of this LTFP unless explicitly stated in the particular scenario. Any references made to Consumer Price Index (CPI) will have an assumed rate of 0% per annum for expenditure and 4.1% per annum for income, unless stated otherwise.

2.1 Operating Revenue Drivers

The following tables summarise the revenue drivers on which the LTFP has been modelled.

Operating Revenue Area	Assumption
General Rates	Based on the following rate cap in future years: <ul style="list-style-type: none"> • 3.7% 2025/26 • 2.5% 2026/27 and onwards
Voluntary Pensioner Rebates	Council offers voluntary pensioner rebates to eligible aged pensioners. This rebate covers the domestic waste and stormwater charges for resident owners of ten years or greater. For pensioners who do not meet the above criteria, grandfathering provisions exists for pensioners in the former Ashfield, Leichhardt and Marrickville LGA's.
Pensioner Rate Subsidy	The Pensioner Rate Subsidy is set by the State Government at a maximum of \$250 per property per annum. This is a flat subsidy and does not increase annually.

Operating Revenue Area	Assumption
Domestic Waste Management Charge (DWMC) and related User Charges	The DWMC is modelled over the life of the Plan to cover the cost of the provision of the service. The Local Government Act prohibits councils from either subsidising or receiving a profit from the DWMC. The methodology of applying corporate overheads to the domestic waste services has been reviewed and applied from 2018/19 onwards. The budget has been prepared on the basis to maintain the Domestic Waste Management for future years to allow capacity to cover increase of costs that are reactive.
Stormwater Management Service Charge	This is a flat charge used to fund stormwater planning and infrastructure. The charge is set by the Local Government Act and associated Regulations as follows: \$25.00 per residential property per annum. \$12.50 per strata unit per annum. \$25.00 per 350m ² per business property per annum.
Fees	Council generally increases its fees for the services it provides to at least cover general movements in costs each year. Statutory fees have been increased in accordance with advice given by the relevant statutory body whilst discretionary fees have been increased by CPI. The CPI in the LTFP for future years is: <ul style="list-style-type: none"> 3.8% 2025/26 2.5% 2026/27 and onwards
Interest on Investment	The interest Council receives on its investments has been modelled and reviewed annually. The model is linked to the projected level of reserves and forecast interest rates. As cash is expected to diminish over time as Council completes its suite of major projects, a modest and sustainable level of interest income currently supports ongoing operations.
Interest on Overdue Rates	Council charges interest on overdue rates to the maximum allowed by the Minister for Local Government. The Office of Local Government determination of the 2025/26 interest on overdue rates is 10.5% per annum.
Other Revenues	This includes ex gratia rates payments, income from street furniture and credit card fees. It is assumed that these revenue sources will not increase and are indexed according to commercial agreements.
Rental/Lease Income	It is assumed that rental/lease income will increase at least by CPI, in line with provisions of current leases.

Operating Revenue Area	Assumption
Fines	The dollar value of individual fines is determined by the State Government. The volume of fines is a product of the level of compliance with relevant laws and the level of enforcement activity. It is assumed that the total income received from fines are flat.
Operating Grants – General	It is assumed that total income from grants will be flat over the 10 year program and dependant on the initiatives provided by State and Federal Government.
Financial Assistance Grants (FAG)	It is assumed that total income from grants will be flat. The FAG is based on the relative growth of the Inner West's LGA in comparison to the growth of Western Sydney. This projection is in line with the methodology used by the NSW Grants Commission who determine the distribution of the FAG grant every year.
Transport for NSW Block Grant	This is a State Government grant with no increase across the 10 years.
Street Lighting Subsidy	This is a State Government subsidy. It is assumed that this will be flat.
Library Subsidy	This subsidy is provided under the Library Regulation and is administered and set by the State Library of NSW. It is assumed that this will be flat.
Disposal of Property	The scenarios assumes that no income from property sales will be received during the 10 years of the LTFP. Proceeds from sales including profits would be transferred to Council's unrestricted working capital.
Disposal of Plant	The scenarios assumes that plant will be sold at its written down cost during the 10 years of the LTFP. Proceeds from sales including profits are transferred to Council's Plant Replacement restricted working capital.

2.2 Operating Revenue Sensitivity Analysis

Operating revenue assumptions will be sensitive to a variety of risks and opportunities, including the following:

- Future rate increases will be based on the Local Government Price Movements agreed to by the Independent Pricing and Regulatory Tribunal (IPART). Historically, rate increases have not kept pace with increasing costs. From 2024/25, IPART have simplified the modelling by measuring the annual change in NSW councils' base costs for three groups of councils which are metropolitan, regional and rural councils. The new model considers:
 - Employee costs measured by the Local Government Award.
 - Asset costs measured by the Reserve Bank of Australia (RBA) forecast change in the Consumer Price Index (CPI), adjusted to reflect the average difference between changes in the Producer Price Index and changes in the CPI.
 - All other operating costs measured by the RBA's forecast change in the CPI.

- Included is a separate Emergency Services Levy (ESL) factor which is lagged by one year that reflects the annual change in each council's ESL contribution.
 - Population factor to measure the change in councils residential populations.
- Rate increases provide only for a continuation of existing service levels. The changing demographics of the Inner West community suggest that there may be demand for new or increased levels of services. These will not be able to be funded by ordinary IPART rate increases which are based on movements in costs only.
- Council has also considered rate increase due to increase in dwellings as part of the Housing Reform introduced by State Government, with increase in dwellings over the next five financial years.
- The Pensioner Rate Subsidy is set at a maximum of \$250 per property and has not increased since 1993. This creates a greater burden on pensioners.
- The level of individual fines for traffic / parking offences is determined by the State Government.
- The Stormwater Management Charge is fixed and has not risen since its introduction in 2006/07.
- Interest rates have been highly volatile over the past 12 months and are starting to decrease and will continue in future financial years. It is forecast that interest rates will reduce flat for the remaining 2024/25 financial year and decline as inflation reduces over the next financial year.
- Hoarding fees and other Development Assessment income is dependent on the level of development activity in the Inner West LGA. Although stabilised in the past 12 months, expectation is this will grow should greater building density be made available in the LGA through the proposed State Government housing reforms.

2.3 Capital Revenue Drivers

The following tables summarise the capital revenue assumptions on which the Base Scenario has been modelled.

Base Scenario Capital Revenue Area	Assumption
Roads to Recovery Grant	This is a Federal Government grant which is used by Council to fund its roads improvement program. It is assumed that this will be flat.
Developer Contributions	The funding which Council receives from developer contributions is reviewed annually. The funding is linked to the projected level of development. All funds are held in a restricted working capital fund for release to finance projects included in Council's plan as a response to increased population growth in the LGA.

2.4 Capital Revenue Sensitivity Analysis

Capital revenue assumptions will be sensitive to a variety of risks and opportunities, including the following:

- The Roads to Recovery grants was introduced from 2013/14 and in 2019/20 it was announced that the program will be extended for Councils to 2025/26. A further announcement on 22 May 2024 that the grants would be extended to 30 June 2029 with an increase of funding for the next five years. The assumption is that the grant will continue throughout the 10 years of this LTFP.
- Council does receive capital grants other than for Roads to Recovery. However, these grants are tied to specific projects and are non-recurrent. As the receipt of other capital grants is difficult to predict, they are not included in the model.

2.5 Operating Expenditure Drivers

The following table summarises the operating expenditure assumptions on which the scenarios have been modelled.

Operational Expenditure Area	Assumptions
Salaries and Wages	<p>Increase of salaries and wages in accordance with the State Award commenced 1 July 2023. The salary and wages increase is as follows:</p> <ul style="list-style-type: none"> • 3.0% + Lump Sum 0.5% or \$1,000 (whichever is higher) for 2025/26 • 2.5% for 2026/27 and onwards
Superannuation	<p>This LTFP includes the increase of Superannuation to 12.0% in 2025/26 in line with the Superannuation Guarantee Contributions.</p> <p>It is assumed that superannuation costs for members of the Defined Benefits Schemes will be paid in accordance with the current advice from the Trustees of the Scheme. Council has developed a model to predict its ongoing contributions toward the Defined Benefits Schemes.</p>
Workers Compensation	<p>Council's Workers Compensation premium was set at \$5.9 million for 2024/25 and it is assumed it will increase to \$6.8 million in 2024/25. The future years increase is as follows:</p> <ul style="list-style-type: none"> • 10% 2026/27 • 5% 2027/28 • 2.5% 2028/29 and onwards
Training	It is assumed that expenditure on training will be flat.
Maternity Leave	It is assumed that expenditure on parental leave will be \$426,000 in 2025/26 and will increase by Award increases.
Long Service Leave	Expenditure on Long Service Leave has been modelled and will increase by Award increases. The model is reviewed annually.
Materials and Services	Components of materials and contracts expenditure are reviewed individually. The budget includes cost estimates for the actual expected expenditure.

Operational Expenditure Area	Assumptions
Disposal Costs	The cost of waste disposal has been modelled and is reviewed annually.
Oil and Fuel	It is assumed that oil and fuel costs will increase by CPI per annum over 10 years.
Street Lighting	It is assumed that electricity costs will increase 4.0% per annum for future years.
Electricity	It is assumed that electricity costs will increase by 4.0% per annum for future years.
Gas	It is assumed that gas costs will increase by 4.0% per annum for future years.
Water	It is assumed that water costs will increase by 4.0% per annum for future years.
Telephone and Mobile Phone	It is assumed that fixed and mobile phone and data costs will increase by CPI per annum over 10 years.
Depreciation	Depreciation has been modelled in accordance with Council's Asset Management Plans – refer page 6 of the Asset Management Policy and Strategy.
Other Expenses	This includes contributions to organisations and doubtful debts. It is assumed that these expenses will increase by CPI.
State Government Levies	Council's annual contribution to the Emergency Services Levy (ESL) is estimated based off the 2024/25 costs and a 4.2% increase applied. The contribution amount will be provided to Council in May 2025. The remaining State Government charges levied to councils contribute to a range of services and it is assumed that the levies will increase by CPI.
Insurance	It is assumed that insurance costs will increase as follows: <ul style="list-style-type: none"> • 3.0% 2025/26 • 2.75% 2026/27 and 2027/28 • 2.5% 2028/29 and onwards

2.6 Operating Expenditure Sensitivity Analysis

Operating expenditure assumptions will be sensitive to a variety of risks and opportunities, including the following:

- The current industrial award was negotiated and applies from 1 July 2023. For 2025/26 the award will be 3.0% + Lump Sum 0.5% or \$1,000 (whichever is higher).
- The Federal government legislated that Superannuation Guarantee Charge (SGC) will rise to 12.0% in 2025/26.
- Natural disasters and other unforeseeable events may impact to increase insurance premium levels.

2.7 Capital Expenditure Drivers

Capital Expenditure Area	Assumptions
Information and Communication Technology - Hardware / Software Program	<p>Council currently leases the majority of its Information Technology Hardware over a 4 year lease term. Software costs associated with hardware upgrades are forecast and included in the relevant year within the Operating Budget.</p> <p>The LTFP provides for the full cost of replacement of existing hardware and software. The budget includes the hardware and software replacement program. This program replaces assets at the end of their useful life and also takes into account the consolidation of three existing data centres into one and the consolidation of maintenance agreements and software licences.</p> <p>Maintenance costs are considered as part of the evaluation process and included in the operational budget where required for both software and hardware.</p>
Local Roads and Lanes Program	<p>Council's investment in its Local Roads network has been set at \$10.0 million in 2025/26 funded by Financial Assistance Grants, SRV, Roads to Recovery and general funds. Funding levels are kept at levels to ensure Council exceeds its Renewal Ratio every year for its infrastructure portfolio throughout the LTFP.</p>
Regional Roads Program	<p>Council owns the Regional Road network. NSW TfNSW subsidises upkeep through grants. Council matches funding under the Regional Roads program using unrestricted working capital or other available funding sources. A total of \$1.7 million is anticipated to be spent on Regional Road capital works throughout the 2025/26 financial year. Funding levels are kept at levels to ensure Council exceeds its Renewal Ratio every year for its infrastructure portfolio throughout the LTFP.</p>
Footpath Program	<p>Council's investment in its Footpath Renewal & Upgrade Program has been set at \$3.3m in 2025/26 funded by SRV and unrestricted working capital. Funding levels are kept at levels to ensure Council exceeds its Renewal Ratio every year for its infrastructure portfolio throughout the LTFP.</p>
Bike Facilities Program	<p>Unrestricted working capital and developer contributions are allocated to improve bike facilities to match capital grant funding from the NSW or Federal government or to fund direct works.</p>

Capital Expenditure Area	Assumptions
Traffic Amenities Program	The traffic amenities program is funded from Developer Contributions, SRV, government grant funds or other working capital to improve traffic amenities. The traffic amenities program included in the budget is \$6.1 million (this includes \$2.3 million of PAMP). This program may continue to reduce as the developer contributions reduces nexus on traffic amenities from where the majority of these works are funded.
Stormwater upgrade and renewal Program	Council has a program of catchment studies across the various sub-catchments within its boundaries. These are funded from the Stormwater Charge. Drainage capital works are funded from SRV funds and unrestricted working capital. Additional capital works are funded from the Stormwater Charge in accordance with the Stormwater Plan. The total budget is \$4.1 million.
Parks Improvement Program	Park improvements are primarily funded from Developer Contributions, SRV and Federal or State grants. Council's Parks Improvement Program approximately \$18.0 million in 2025/26.

The Capital Program also incorporates expenditure on Council's 'Major Projects' as follows:

Project	Funding available in 2025/26
Leichhardt Park Aquatic Centre Major Project	\$10.0 million
GreenWay	\$7.3 million
Henson Park Grandstand Stage 2	\$6.2 million
Main Street Revitalisation	\$5.8 million
Leichhardt Oval	\$3.0 million
Inclusive Playgrounds	\$2.2 million
Mort Bay Park	\$1.6 million
Callan Park All Weather Sporting Field	\$0.3 million

2.8 Capital Expenditure Sensitivity Analysis

Capital expenditure assumptions will be sensitive to a variety of risks and opportunities, including the following:

- Council has prepared Asset Management Plans for each of the four infrastructure asset groups (see accompanying Asset Management Plans). As data is updated on the condition of these assets it is likely that further investment will be required to ensure roads, footpaths, drainage, bike networks, parks facilities, buildings and the like continue to be available for both the current and future generations living in the Inner West.
- Increasing investments to promote accessibility will also be required as the Inner West population ages. This will be planned to ensure an accessibility continuum between local roads, streetscapes and footpaths and transport infrastructure managed by State Government including trains, buses and light rail.

2.9 Non-Financial Assumptions

The Inner West Council's adopted Community Strategic Plan provides an overview of the major issues impacting upon the local community. The data and analysis used to arrive at those issues also inform the preparation of this LTFP.

3. SCENARIO 1 – BUSINESS AS USUAL

3.1 Scenario 1 Overview

Scenario 1 is predicated on:

- Continuation of existing services at current service levels
- Continuation of existing levels of investment in infrastructure renewal
- Continuation of existing income sources

This scenario also incorporates the following 'major projects':

- Leichhardt Oval
- Leichhardt Park Aquatic Centre Major Project
- Greenway Program
- Callan Park All Weather Sporting Field
- Henson Park Grandstand Stage 2
- GreenWay
- Main Street Revitalisation
- Inclusive Playgrounds
- Mort Bay Park

3.2 Scenario 1 Context

Council was formed by the amalgamation of Ashfield, Leichhardt and Marrickville Councils in May 2016 and until service reviews are complete, service levels will remain as they were in the constituent Councils. Council is currently operating from a position of financial stability and has used the Integrated Planning and Reporting (IPR) Framework to drive the long term financial sustainability and ensure Council is fit for the future as a stand-alone entity.

It is evident that while Council's immediate and long term financial position is capable of delivering existing services at their current levels given current costs, an uncertain economic environment and the changing nature of the Inner West community will generate new or expanded needs for services and for associated funding.

Council's major income source, rates, is capped by the State Government and has historically grown at a slower pace than salaries, State Government levies and other costs. As a result, Council has reviewed its expenditure and income generated and prioritised programs to ensure a high level of service is provided to the community while remaining financially responsible. Council has committed to a continuous improvement program throughout the life of this LTFP.

Scenario 1 outlines the method of delivering business as usual whilst Scenario 2 outlines the method of dealing with the infrastructure renewal backlog. These scenarios are illustrative only. As and when the need develops to fund major infrastructure, provide new or expanded services or invest more in infrastructure maintenance, Council will engage with the Inner West community and develop these options further.

3.3 Scenario 1 Financial Projections

The following tables outline the financial impact of Scenario 1 – Business As Usual over the next 10 years by external reporting category.

Scenario 1 - Inner West Council - 10 Year Income Statement Projection

	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)
Income from Continuing Operations											
Rates and Annual Charges	181,952	192,788	198,655	205,230	211,771	217,760	223,380	229,172	235,107	241,225	247,490
User Fees and Charges	60,913	66,144	67,686	69,407	71,031	72,035	73,744	75,637	77,437	79,422	81,456
Interest Income	9,328	9,818	7,864	6,661	6,446	6,233	6,170	5,859	5,792	5,725	5,760
Other Income	19,766	19,891	19,931	19,971	20,013	20,055	20,099	20,144	20,190	20,237	20,285
Rental Income	10,393	11,321	11,402	11,122	10,119	10,206	10,295	10,386	10,479	10,575	10,673
Operating Grants & Contributions	10,353	11,866	10,664	10,253	10,251	10,251	10,193	10,193	10,193	10,193	10,193
Capital Grants & Contributions	40,576	31,555	62,049	20,189	20,507	18,708	18,708	18,708	18,708	18,708	18,708
Gain/Loss on Disposal of Assets	(1,109)	(920)	614	100	160	(402)	(1,747)	(130)	(920)	(920)	(920)
Total Income from Continuing Operations	332,171	342,463	378,865	342,933	350,297	354,846	360,843	369,969	376,986	385,165	393,646
Expenditure from Continuing Operations											
Employee Benefits and Oncosts	149,127	156,351	159,451	163,600	167,668	171,837	176,111	180,483	184,953	189,534	194,230
Borrowing Costs	723	678	638	596	553	510	465	420	373	326	277
Materials and Services	95,584	100,387	101,263	102,005	105,208	104,964	106,387	108,878	111,108	112,600	114,783
Depreciation	34,204	38,936	39,713	40,506	41,315	42,139	42,981	43,839	44,715	45,607	46,518
Other Expenses	13,672	13,614	13,963	14,290	14,626	14,960	15,303	15,656	16,018	16,391	16,774
Total Expenses from Continuing Operations	293,311	309,967	315,028	320,997	329,370	334,411	341,247	349,276	357,166	364,458	372,583
Net Operating Result from Continuing Operations	38,860	32,496	63,838	21,936	20,927	20,435	19,596	20,693	19,820	20,707	21,063
Net Operating Result before Capital Items	(1,716)	941	1,789	1,747	421	1,727	888	1,985	1,111	1,999	2,355

Scenario 1 - Inner West Council - Statement of Financial Position											
	2023/24 (\$'000)	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)	2029/30 (\$'000)	2030/31 (\$'000)	2031/32 (\$'000)	2032/33 (\$'000)	2033/34 (\$'000)
ASSETS											
Current assets											
Cash and cash equivalents	104,358	76,517	64,999	55,626	58,755	58,445	61,456	65,265	69,963	76,289	77,644
Investments	83,189	63,884	34,705	30,747	26,923	34,513	41,127	47,927	51,102	55,251	58,808
Receivables	49,244	46,536	43,976	41,557	39,272	37,112	35,071	33,142	31,319	29,596	27,969
Inventories	207	208	209	210	211	212	213	214	215	217	218
Other	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
Total current assets	236,998	187,145	143,889	128,141	125,161	130,282	137,866	146,549	152,600	161,353	164,638
Non-current assets											
Investments	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950
Receivables	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, property, plant and equipment	3,030,867	3,110,588	3,214,395	3,248,924	3,271,017	3,285,829	3,298,656	3,309,261	3,325,061	3,337,844	3,351,132
Investments accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-
Investment property	73,430	75,266	77,148	78,691	80,265	81,870	83,507	85,177	86,881	88,619	90,391
Intangible assets	5,593	6,181	6,386	6,386	6,386	6,446	6,446	6,446	6,446	6,506	6,506
Right of use assets	286	293	301	307	313	319	326	332	339	346	352
Non-current assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-
Total non-current assets	3,169,127	3,251,278	3,357,179	3,393,258	3,416,931	3,433,415	3,447,885	3,460,166	3,477,677	3,492,265	3,507,331
TOTAL ASSETS	3,406,125	3,438,424	3,501,069	3,521,399	3,542,093	3,563,696	3,585,751	3,606,715	3,630,277	3,653,618	3,671,969
LIABILITIES											
Current liabilities											
Payables	77,991	58,493	43,870	32,903	36,193	39,812	41,803	43,893	46,087	48,392	50,811
Income received in advance	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	25,299	22,769	20,492	18,443	18,074	15,363	19,204	22,084	21,532	23,686	24,870
Lease Liabilities	119	122	126	128	131	133	136	139	141	144	147
Borrowings	2,047	1,817	1,858	1,900	1,943	1,986	2,031	2,076	2,123	2,170	2,219
Provisions	26,895	21,516	17,213	13,770	11,016	8,813	7,050	5,640	4,512	3,610	2,888
Liabilities associated with assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
Total current liabilities	132,352	104,719	83,559	67,144	67,356	66,107	70,223	73,832	74,396	78,002	80,935
Non-current liabilities											
Payables	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-
Lease Liabilities	169	173	177	181	185	188	192	196	200	204	208
Borrowings	28,693	26,875	25,017	23,117	21,175	19,188	17,158	15,082	12,959	10,789	8,570
Provisions	2,494	1,995	1,596	1,277	1,021	817	654	523	418	335	268
Investments accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
Total non-current liabilities	31,355	29,043	26,790	24,575	22,381	20,194	18,004	15,801	13,577	11,327	9,045
TOTAL LIABILITIES	163,708	133,762	110,349	91,719	89,737	86,301	88,227	89,633	87,973	89,329	89,981
Net assets	3,242,417	3,304,662	3,390,719	3,429,680	3,452,356	3,477,395	3,497,524	3,517,082	3,542,303	3,564,289	3,581,989
EQUITY											
Retained earnings	2,467,710	2,500,206	2,564,043	2,585,979	2,606,907	2,627,342	2,646,938	2,667,631	2,687,450	2,708,157	2,729,220
Revaluation reserves	774,707	804,456	826,676	843,700	845,449	850,053	850,586	849,451	854,853	856,132	852,768
Council equity interest	3,242,417	3,304,662	3,390,719	3,429,680	3,452,356	3,477,395	3,497,524	3,517,082	3,542,303	3,564,289	3,581,989
Total equity	3,242,417	3,304,662	3,390,719	3,429,680	3,452,356	3,477,395	3,497,524	3,517,082	3,542,303	3,564,289	3,581,989

Scenario 1 - Inner West Council - Statement of Cashflows											
	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)	2029/30 (\$'000)	2030/31 (\$'000)	2031/32 (\$'000)	2032/33 (\$'000)	2033/34 (\$'000)	2034/35 (\$'000)
Cashflow from Operating Activities											
Receipts											
Rates & Annual Charges	181,952	192,788	198,655	205,230	211,771	217,760	223,380	229,172	235,107	241,225	247,490
User Charges & Fees	60,913	66,144	67,686	69,407	71,031	72,035	73,744	75,637	77,437	79,422	81,456
Investment & Interest Income	9,328	9,818	7,864	6,661	6,446	6,233	6,170	5,859	5,792	5,725	5,760
Rental Income	10,393	11,321	11,402	11,122	10,119	10,206	10,295	10,386	10,479	10,575	10,673
Operating Grants & Contributions	10,353	11,866	10,664	10,253	10,251	10,251	10,193	10,193	10,193	10,193	10,193
Capital Grants & Contributions	40,576	31,555	62,049	20,189	20,507	18,708	18,708	18,708	18,708	18,708	18,708
Other	19,766	19,891	19,931	19,971	20,013	20,055	20,099	20,144	20,190	20,237	20,285
Payments											
Employee Benefits & On-Costs	(149,127)	(156,351)	(159,451)	(163,600)	(167,668)	(171,837)	(176,111)	(180,483)	(184,953)	(189,534)	(194,230)
Materials & Contracts	(95,584)	(100,387)	(101,263)	(102,005)	(105,208)	(104,964)	(106,387)	(108,878)	(111,108)	(112,600)	(114,783)
Borrowing Costs	(723)	(678)	(638)	(596)	(553)	(510)	(465)	(420)	(373)	(326)	(277)
Other Expenses	(13,672)	(13,614)	(13,963)	(14,290)	(14,626)	(14,960)	(15,303)	(15,656)	(16,018)	(16,391)	(16,774)
Net Cash provided (or used in) Operating Activities	74,173	72,351	102,936	62,342	62,082	62,977	64,324	64,662	65,454	67,235	68,501
Cashflow from Investing Activities											
Receipts											
Sale of Investment Securities	162,651	164,278	165,921	167,580	169,256	170,948	172,658	174,384	176,128	177,889	179,668
Sale of Real Estate Assets											
Sale of Infrastructure, Property Plant & Equipment	749	518	518	518	518	518	518	518	518	518	518
Payments											
Purchase of Investment Securities	(33,051)	(143,927)	(135,310)	(162,877)	(163,376)	(175,756)	(176,650)	(179,235)	(174,764)	(178,695)	(185,308)
Purchase of Infrastructure, Property, Plant & Equipment-	(125,626)	(119,244)	(143,725)	(75,035)	(63,408)	(57,012)	(55,807)	(54,444)	(60,515)	(58,451)	(59,805)
Purchase of Investment Property											
Contributions paid to Joint Ventures & Associates											
Net cash provided (or used in) Investing Activities	4,723	(98,375)	(112,596)	(69,815)	(57,010)	(61,302)	(59,282)	(58,776)	(58,633)	(58,739)	(64,927)
Cashflow from Financing Activities											
Receipts											
Proceeds from Borrowing & Advances											
Payments											
Payments of Borrowing & Advances	(2,047)	(1,817)	(1,858)	(1,900)	(1,943)	(1,986)	(2,031)	(2,076)	(2,123)	(2,170)	(2,219)
Lease Liabilities											
Net Cash Flow provided (or used in) Financing Activities	(2,047)	(1,817)	(1,858)	(1,900)	(1,943)	(1,986)	(2,031)	(2,076)	(2,123)	(2,170)	(2,219)
Net Increase/(Decrease) in Cash & Cash Equivalents	76,848	(27,841)	(11,518)	(9,373)	3,129	(311)	3,011	3,809	4,698	6,326	1,355
Plus Cash & Cash Equivalents - beginning of year	27,510	104,358	76,517	64,999	55,626	58,755	58,445	61,456	65,265	69,963	76,289
Cash & Cash Equivalents - end of year	104,358	76,517	64,999	55,626	58,755	58,445	61,456	65,265	69,963	76,289	77,644
Plus Investments on hand - end of year	142,139	122,834	93,655	89,697	85,873	93,463	100,077	106,877	110,052	114,201	117,758
Total Cash & Cash Equivalents & Investments	246,497	199,352	158,654	145,323	144,628	151,908	161,532	172,142	180,015	190,490	195,402

4. SCENARIO 2: ASSET MANAGEMENT INFRASTRUCTURE RENEWAL BACKLOG

Scenario 2 is predicated on:

- Continuation of existing services at current service levels.
- An expanded capital renewal program to reduced infrastructure backlog within the time horizon of this LTFP.

Scenario 2 aims to demonstrate the effects of funding the infrastructure backlog to meet the needs of the community.

4.1 Scenario 2 Assumptions

The annual budget includes provisions for operations, maintenance, renewal and new expenditure on infrastructure. When renewal funding is inadequate, any unfunded renewal demand is deferred, which generates a backlog. Council's Asset Strategy states that the asset renewal funding ratio is to be a minimum of 110% until the renewal backlog has been addressed.

Council identified an infrastructure renewal backlog in its 2023/24 financial reports, estimated to be approximately \$29.3m across its asset portfolio. In order to address this backlog, additional funds would be required. The renewal funding planned in scenario 2 is insufficient to reduce the backlog of deferred renewal demand, therefore a loan of \$23.0m would be required in 2026/27.

4.2 Scenario 2 Sensitivity Analysis

The assumptions on which Scenario 2 are predicated will be sensitive to a variety of risks and opportunities, including the following:

- Community engagement will provide a critical input to the service levels expected by the community.
- The additional renewal works will be based on the condition ratings of the assets.

4.3 Scenario 2 Financial Projections

The following tables outline the financial impact of the Scenario 2 – Reduce the Infrastructure Backlog over the next 10 years by external reporting category.

Scenario 2 - Inner West Council - 10 Year Income Statement Projection

	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)
Income from Continuing Operations											
Rates and Annual Charges	181,952	192,788	198,655	205,230	211,771	217,760	223,380	229,172	235,107	241,225	247,490
User Fees and Charges	60,913	66,144	67,686	69,407	71,031	72,035	73,744	75,637	77,437	79,422	81,456
Interest Income	9,328	9,818	7,864	6,661	6,446	6,233	6,170	5,859	5,792	5,725	5,760
Other Income	19,766	19,891	19,931	19,971	20,013	20,055	20,099	20,144	20,190	20,237	20,285
Rental Income	10,393	11,321	11,402	11,122	10,119	10,206	10,295	10,386	10,479	10,575	10,673
Operating Grants & Contributions	10,353	11,866	10,664	10,253	10,251	10,251	10,193	10,193	10,193	10,193	10,193
Capital Grants & Contributions	40,576	31,555	62,049	20,189	20,507	18,708	18,708	18,708	18,708	18,708	18,708
Gain/Loss on Disposal of Assets	(1,109)	(920)	614	100	160	(402)	(1,747)	(130)	(920)	(920)	(920)
Total Income from Continuing Operations	332,171	342,463	378,865	342,933	350,297	354,846	360,843	369,969	376,986	385,165	393,646
Expenditure from Continuing Operations											
Employee Benefits and Oncosts	149,127	156,351	159,451	163,600	167,668	171,837	176,111	180,483	184,953	189,534	194,230
Borrowing Costs	723	678	638	596	553	510	465	420	373	326	277
Materials and Services	95,584	100,387	101,263	102,005	105,208	104,964	106,387	108,878	111,108	112,600	114,783
Depreciation	34,204	38,936	39,713	40,506	41,315	42,139	42,981	43,839	44,715	45,607	46,518
Other Expenses	13,672	13,614	13,963	14,290	14,626	14,960	15,303	15,656	16,018	16,391	16,774
Total Expenses from Continuing Operations	293,311	309,967	315,028	320,997	329,370	334,411	341,247	349,276	357,166	364,458	372,583
Net Operating Result from Continuing Operations	38,860	32,496	63,838	21,936	20,927	20,435	19,596	20,693	19,820	20,707	21,063
Net Operating Result before Capital Items	(1,716)	941	1,789	1,747	421	1,727	888	1,985	1,111	1,999	2,355

Scenario 2 - Inner West Council - Statement of Financial Position											
	2023/24 (\$'000)	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)	2029/30 (\$'000)	2030/31 (\$'000)	2031/32 (\$'000)	2032/33 (\$'000)	2033/34 (\$'000)
ASSETS											
Current assets											
Cash and cash equivalents	104,358	67,262	46,489	27,861	30,990	30,680	33,691	37,025	41,248	47,099	47,929
Investments	83,189	63,884	34,705	30,747	26,923	34,513	41,127	47,927	51,102	55,251	58,808
Receivables	49,244	46,536	43,976	41,557	39,272	37,112	35,071	33,142	31,319	29,596	27,969
Inventories	207	208	209	210	211	212	213	214	215	217	218
Other	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
Total current assets	236,998	177,890	125,379	100,376	97,396	102,517	110,101	118,309	123,885	132,163	134,923
Non-current assets											
Investments	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950
Receivables	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, property, plant and equipment	3,030,867	3,119,843	3,232,905	3,276,689	3,298,782	3,313,594	3,326,421	3,337,501	3,353,776	3,367,034	3,380,847
Investments accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-
Investment property	73,430	75,266	77,148	78,691	80,265	81,870	83,507	85,177	86,881	88,619	90,391
Intangible assets	5,593	6,181	6,386	6,386	6,386	6,446	6,446	6,446	6,446	6,506	6,506
Right of use assets	286	293	301	307	313	319	326	332	339	346	352
Non-current assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-
Total non-current assets	3,169,127	3,260,533	3,375,689	3,421,023	3,444,696	3,461,180	3,475,650	3,488,406	3,506,392	3,521,455	3,537,046
TOTAL ASSETS	3,406,125	3,438,424	3,501,069	3,521,399	3,542,093	3,563,696	3,585,751	3,606,715	3,630,277	3,653,618	3,671,969
LIABILITIES											
Current liabilities											
Payables	77,991	58,493	43,870	32,903	36,193	39,812	41,803	43,893	46,087	48,392	50,811
Income received in advance	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	25,299	22,769	20,492	18,443	18,074	15,363	19,204	22,084	21,532	23,686	24,870
Lease liabilities	119	122	126	128	131	133	136	139	141	144	147
Borrowings	2,047	1,817	1,858	1,900	1,943	1,986	2,031	2,076	2,123	2,170	2,219
Provisions	26,895	21,516	17,213	13,770	11,016	8,813	7,050	5,640	4,512	3,610	2,888
Liabilities associated with assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
Total current liabilities	132,352	104,719	83,559	67,144	67,356	66,107	70,223	73,832	74,396	78,002	80,935
Non-current liabilities											
Payables	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	169	173	177	181	185	188	192	196	200	204	208
Borrowings	28,693	26,875	25,017	23,117	21,175	19,188	17,158	15,082	12,959	10,789	8,570
Provisions	2,494	1,995	1,596	1,277	1,021	817	654	523	418	335	268
Investments accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
Total non-current liabilities	31,355	29,043	26,790	24,575	22,381	20,194	18,004	15,801	13,577	11,327	9,045
TOTAL LIABILITIES	163,708	133,762	110,349	91,719	89,737	86,301	88,227	89,633	87,973	89,329	89,981
Net assets	3,242,417	3,304,662	3,390,719	3,429,680	3,452,356	3,477,395	3,497,524	3,517,082	3,542,303	3,564,289	3,581,988
EQUITY											
Retained earnings	2,467,710	2,500,206	2,564,043	2,585,979	2,606,907	2,627,342	2,646,938	2,667,631	2,687,450	2,708,157	2,729,220
Revaluation reserves	774,707	804,456	826,676	843,700	845,449	850,053	850,586	849,451	854,853	856,132	852,768
Council equity interest	3,242,417	3,304,662	3,390,719	3,429,680	3,452,356	3,477,395	3,497,524	3,517,082	3,542,303	3,564,289	3,581,988
Total equity	3,242,417	3,304,662	3,390,719	3,429,680	3,452,356	3,477,395	3,497,524	3,517,082	3,542,303	3,564,289	3,581,988

Scenario 2 - Inner West Council - Statement of Cashflows											
	2024/25 (\$'000)	2025/26 (\$'000)	2026/27 (\$'000)	2027/28 (\$'000)	2028/29 (\$'000)	2029/30 (\$'000)	2030/31 (\$'000)	2031/32 (\$'000)	2032/33 (\$'000)	2033/34 (\$'000)	2034/35 (\$'000)
Cashflow from Operating Activities											
Receipts											
Rates & Annual Charges	181,952	192,788	198,655	205,230	211,771	217,760	223,380	229,172	235,107	241,225	247,490
User Charges & Fees	60,913	66,144	67,686	69,407	71,031	72,035	73,744	75,637	77,437	79,422	81,456
Investment & Interest Income	9,328	9,818	7,864	6,661	6,446	6,233	6,170	5,859	5,792	5,725	5,760
Rental Income	10,393	11,321	11,402	11,122	10,119	10,206	10,295	10,386	10,479	10,575	10,673
Operating Grants & Contributions	10,353	11,866	10,664	10,253	10,251	10,251	10,193	10,193	10,193	10,193	10,193
Capital Grants & Contributions	40,576	31,555	62,049	20,189	20,507	18,708	18,708	18,708	18,708	18,708	18,708
Other	19,766	19,891	19,931	19,971	20,013	20,055	20,099	20,144	20,190	20,237	20,285
Payments											
Employee Benefits & On-Costs	(149,127)	(156,351)	(159,451)	(163,600)	(167,668)	(171,837)	(176,111)	(180,483)	(184,953)	(189,534)	(194,230)
Materials & Contracts	(95,584)	(100,387)	(101,113)	(101,855)	(105,058)	(104,814)	(106,237)	(108,728)	(110,958)	(112,450)	(114,633)
Borrowing Costs	(723)	(678)	(638)	(596)	(553)	(510)	(465)	(420)	(373)	(326)	(277)
Other Expenses	(13,672)	(13,614)	(13,963)	(14,290)	(14,626)	(14,960)	(15,303)	(15,656)	(16,018)	(16,391)	(16,774)
Net Cash provided (or used in) Operating Activities	74,173	72,351	103,086	62,492	62,232	63,127	64,474	64,812	65,604	67,385	68,651
Cashflow from Investing Activities											
Receipts											
Sale of Investment Securities	162,651	164,278	165,921	167,580	169,256	170,948	172,658	174,384	176,128	177,889	179,668
Sale of Real Estate Assets											
Sale of Infrastructure, Property Plant & Equipment	749	518	518	518	518	518	518	518	518	518	518
Payments											
Purchase of Investment Securities	(33,051)	(143,927)	(135,460)	(163,027)	(163,526)	(175,906)	(176,800)	(179,385)	(174,914)	(178,845)	(185,458)
Purchase of Infrastructure, Property, Plant & Equipment-	(125,626)	(128,499)	(152,980)	(84,290)	(63,408)	(57,012)	(55,807)	(54,919)	(60,990)	(58,926)	(60,330)
Purchase of Investment Property											
Contributions paid to Joint Ventures & Associates											
Net cash provided (or used in) Investing Activities	4,723	(107,630)	(122,001)	(79,220)	(57,160)	(61,452)	(59,432)	(59,401)	(59,258)	(59,364)	(65,602)
Cashflow from Financing Activities											
Receipts											
Proceeds from Borrowing & Advances											
Payments											
Payments of Borrowing & Advances	(2,047)	(1,817)	(1,858)	(1,900)	(1,943)	(1,986)	(2,031)	(2,076)	(2,123)	(2,170)	(2,219)
Lease Liabilities											
Net Cash Flow provided (or used in) Financing Activities	(2,047)	(1,817)	(1,858)	(1,900)	(1,943)	(1,986)	(2,031)	(2,076)	(2,123)	(2,170)	(2,219)
Net Increase/(Decrease) in Cash & Cash Equivalents	76,848	(37,096)	(20,773)	(18,628)	3,129	(311)	3,011	3,334	4,223	5,851	830
Plus Cash & Cash Equivalents - beginning of year	27,510	104,358	67,262	46,489	27,861	30,990	30,680	33,691	37,025	41,248	47,099
Cash & Cash Equivalents - end of year	104,358	67,262	46,489	27,861	30,990	30,680	33,691	37,025	41,248	47,099	47,929
Plus Investments on hand - end of year	142,139	122,834	93,655	89,697	85,873	93,463	100,077	106,877	110,052	114,201	117,758
Total Cash & Cash Equivalents & Investments	246,497	190,097	140,144	117,558	116,863	124,143	133,767	143,902	151,300	161,300	165,687

5. PERFORMANCE MONITORING

The Inner West Council will use the following indicators to measure its financial performance. These measures are linked to those used in Council's published financial statements and also to the indicators used by the DLG in its annual publication of comparative information on councils in NSW. This means that the measures, and the Inner West Council's progress against them, are both transparent and comparable. A table of the projected rates is provided at the end of this section.

5.1 Operating Performance Ratio

This ratio measures a Council's achievement of containing operating expenditure within operating revenue. It is important to distinguish that this ratio is focusing on operating performance and hence capital grants and contributions, fair value adjustments and reversal or revaluation decrements are excluded.

5.2 Own Source Operating Revenue

This ratio measures financial flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. A Council's financial flexibility improves the higher the level of its own sourced revenue.

5.3 Unrestricted Current Ratio

The Unrestricted Current Ratio is specific to local government and is designed to represent a Council's ability to meet short term obligations as they fall due. Restrictions placed on various funding sources (e.g. Developer Contributions, TfNSW contributions) complicate the traditional current ratio used to assess liquidity of businesses as cash allocated to specific projects is restricted and cannot be used to meet a Council's other operating and borrowing costs.

5.4 Debt Services Cover Ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.

5.5 Rates and Annual Charges Outstanding

This ratio assesses the impact of uncollected rates and annual charges on liquidity and the adequacy of recovery efforts.

5.6 Cash Expense Cover Ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

5.7 Building and Infrastructure Ratio

This ratio is to assess the rate at which these assets are being renewed against the rate at which they are depreciating.

5.8 Infrastructure Backlog Ratio

This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.

5.9 Asset Maintenance Ratio

This ratio compares actual maintenance costs versus the required annual asset maintenance. A ratio of above 1.0 indicates that the Council is investing enough funds within the year to stop the Infrastructure Backlog from growing.

5.10 Capital Expenditure Ratio

This indicates the extent to which a Council is forecasting to expand its asset base with capital expenditure spent on both new assets, and also the replacement and renewal of existing assets.

Inner West Council - Key Performance Indicators

Key Performance Indicators - Scenario 1		Benchmark	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Operating Performance Ratio	>0	(0.59)%	0.30%	0.56%	0.54%	0.13%	0.51%	0.26%	0.56%	0.31%	0.55%	0.63%	
Own Source Operating Revenue	>60%	84.67%	87.32%	80.81%	91.12%	91.22%	91.84%	91.99%	92.19%	92.33%	92.50%	92.66%	
Unrestricted Current Ratio	>1.5x	1.67	1.79	1.72	1.68	1.86	1.97	1.74	1.98	2.05	1.87	2.03	
Debt Service Ratio	>2x	16.22	22.31	22.68	22.55	21.77	22.34	21.83	22.27	21.76	22.09	22.15	
Rates and Annual Charges Outstanding Ratio	<5%	4.31%	3.05%	3.02%	2.99%	2.96%	2.93%	2.90%	2.87%	2.84%	2.82%	2.79%	
Cash Expense Cover Ratio	>3 Months	8.62	6.17	4.32	3.67	3.55	3.79	4.10	4.42	4.62	4.92	4.99	
Infrastructure Renewal Ratio	>100%	129%	193%	271%	139%	111%	100%	101%	101%	100%	100%	100%	
Infrastructure Backlog Ratio	<2%	0.33%	0.38%	0.40%	0.46%	0.53%	0.60%	0.68%	0.77%	0.85%	0.94%	1.04%	
Asset Maintenance Ratio	>1	1.08	1.13	1.11	1.11	1.13	1.14	1.15	1.18	1.19	1.21	1.23	

Key Performance Indicators - Scenario 2		Benchmark	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Operating Performance Ratio	>0	(0.59)%	0.30%	0.56%	0.54%	0.13%	0.51%	0.26%	0.56%	0.31%	0.55%	0.63%	
Own Source Operating Revenue	>60%	84.67%	87.32%	80.81%	91.12%	91.22%	91.84%	91.99%	92.19%	92.33%	92.50%	92.66%	
Unrestricted Current Ratio	>1.5x	1.67	1.70	1.50	1.26	1.45	1.55	1.35	1.60	1.67	1.49	1.67	
Debt Service Ratio	>2x	16.22	22.31	22.68	22.55	21.77	22.34	21.83	22.27	21.76	22.09	22.15	
Rates and Annual Charges Outstanding Ratio	<5%	4.31%	3.05%	3.02%	2.99%	2.96%	2.93%	2.90%	2.87%	2.84%	2.82%	2.79%	
Cash Expense Cover Ratio	>3 Months	8.62	5.77	3.52	2.49	2.40	2.66	2.99	3.32	3.52	3.83	3.90	
Infrastructure Renewal Ratio	>100%	129%	220%	297%	164%	111%	100%	101%	102%	101%	101%	101%	
Infrastructure Backlog Ratio	<2%	0.33%	0.03%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Asset Maintenance Ratio	>1	1.08	1.13	1.10	1.10	1.12	1.13	1.15	1.17	1.18	1.20	1.22	

5.11 Review of Long Term Financial Plan

A final, qualitative performance measure will be the regular review of this Long Term Financial Plan. The Inner West Council is taking a continuous improvement approach to the LTFP. It is expected that the document will be progressively refined, as Council's knowledge regarding the various assumptions increases and as Council and the community begin to consider and discuss the various scenarios.

It is anticipated that Council will review the LTFP, including each of the scenarios, at least annually.

Item No: C0425(1) Item 2
Subject: INNER WEST LEP - UPDATE AND PROPOSED ENGAGEMENT PLAN
Prepared By: Simone Plummer - Director Planning
Authorised By: Peter Gainsford - General Manager

RECOMMENDATION

That Council endorse the proposed community engagement plan for the Local Government Area (LGA) wide planning changes that are Inner West Council's response to the Housing Emergency.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

- 2: Liveable, connected neighbourhoods and transport
- 5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

Council has committed to bringing forward new planning controls that address the housing emergency based on 14 planning principles that were consulted with and supported by the Inner West community.

That work is now complete except for the final testing of one essential digital mapping tool. This new mapping tool is intuitive to use and will enable residents to interrogate their property and understand the Inner West planning controls that currently apply and that are proposed for their property. Without this tool residents will need to interrogate a complex series of paper and pdf maps and reference their property on the DPHI Planning Portal. For some properties as many as 6 or 7 map sets may apply.

The Council wide LEP will be brought to the May Ordinary meeting of Council in order to finalise the digital mapping tool. This also enables a draft community engagement plan to be considered by Council through this report. The new planning controls are complex and represent Council's alternative approach to the recent NSW State Government Housing Reforms. This complexity requires a thoughtful and clear plan for community and stakeholder engagement, to facilitate the opportunity for the community to consider and respond to the planning proposal.

BACKGROUND

At the Council meeting held on 21 May 2024, Council resolved the following in part:

- a. *Delivering place-based planning through local planning controls.*
- b. *Upzoning of precincts around Ashfield, Croydon, Dulwich Hill, and Marrickville train stations.*
- c. *Support for increased densities on main streets through shop top housing in order to protect high value heritage conservation areas from upzoning.*
- d. *Providing density incentives for the amalgamation of lands in areas identified for upzoning.*
- e. *Increased residential densities around light rail stations.*

- f. The finalisation of the Parramatta Road Corridor Stage 1 program through the rezoning of parts of Leichhardt, Taverners Hill and Kings Bay precincts.
- g. Support for the suburb of Haberfield being listed on the State Heritage register and being excluded from upzoning.
- h. Support for the Master Planning of the Bays Precinct with dwelling targets to be determined on Government owned land prior to consideration of any additional rezoning in adjoining suburbs.
- i. Support for the NSW Government policy of 30% of all new housing on government owned land to be maintained in perpetuity as public housing.
- j. Setting a target of 1,000 or more new public housing dwellings to be delivered on State Government and Council owned land.
- k. Incentives for the conversion of land owned by religious and faith-based organisations for social and affordable housing.
- l. Approval of the new Special Entertainment Precincts which Council is currently undertaking consultation on.
- m. Protecting and expanding existing employment lands to attract increased employment and new industries.
- n. Incorporating the State Government's Pattern Book for improved design into Council's planning controls.

In October 2024 Council officers brought back to Council an Engagement Outcomes Report that demonstrated strong support for a planning approach based on these principles.

In December 2024 the Council resolved to seek a deferral from the Minister of Planning, Housing and Industry of the Transport Oriented Development and Low to Mid Rise Housing Reforms while awaiting a new suite of planning controls that will deliver sufficient new development to address the housing emergency. In terms of the TODs Inner West Council received a deferral until December 2024.

All levels of Government have made commitments and taken action to address the housing emergency. The Federal Government provided significant grant funding to local government to assist with relevant planning and all levels of government have committed to a housing target – for the Inner West Council this target is 7,800 dwellings constructed by 2029.

DISCUSSION

In 2024 the Federal Government released a grant opportunity which all local government were eligible to apply for under the Housing Support Program Stream 1. This Federal fund provided a grant to Inner West Council of \$2.6M for strategic planning work and a further \$400,000 for a digital mapping tool. Council was required to provide in kind support and council officers have been working to identify areas of opportunity for uplift in order to develop local controls that met or exceeded the housing projected by the TODs and LMR reforms. This work is complete, and implementation of a new digital mapping tool is also nearing completion that will be critical in the successful engagement and information sharing with the community.

The digital mapping tool will clearly illustrate the current and proposed Inner West planning controls, and accordingly the masterplan and associated documents will be brought to the May meeting of Council, once this tool is complete. The digital mapping tool is considered essential to meaningful community engagement because it brings together on a screen the relevant planning information on a site by site basis. Without such a tool either paper map books or navigating a series of pdf links is required and for some properties more than 7 map sets may apply which is both onerous and complex.

The purpose of the community engagement is to

- Inform the community about the proposed planning changes with clear and easy to understand information

- Inform the community about Council decision making in line with the Planning Principles
- Inform the community about impacts to their individual properties, local suburb and the wider LGA
- Consult the community to seek public feedback on the proposed planning changes
- Involve the public in the review process to ensure that their concerns and aspirations are understood and considered in the finalisation of the new planning controls.

Proposed Community Engagement Plan

Community engagement is proposed to commence the day following the Council meeting, on 21 May with the launch of digital tools and “go live” of online information. Drop in sessions will be held throughout June and engagement is proposed to end 1 July 2025.

Notification and promotion

A letter to all residential properties in the LGA will advise of the commencement of the engagement period. The letter will direct residents to the webpage where they may identify a drop in session that is most convenient for them to attend and also how to register to “meet the planner” to ask specific questions. “Frequently Asked Questions” documentation and a pamphlet or post card will also be important collateral for council staff who are not planning experts to direct residents to the relevant information on the planning changes and to an appropriate drop in session.

The engagement will be advertised across Council’s social media, website and collateral such as newsletters and digital posters. A thorough communications campaign is being developed in order to help residents understand the need for these changes and to direct them to the appropriate location to access more relevant information, including information in languages other than English.

Proposed Drop In Locations:

- Balmain Library
- Leichhardt Service Centre
- Ashfield Service Centre
- Petersham Service Centre
- Marrickville Library
- Dulwich Hill Library

Sessions Times:

- Weekday evenings 5:30 pm – 8:30 pm
- Saturdays either 9:00 am -11:00 am / 1:00 pm -3:00 pm or half day 9.30am - 12.30pm
- Each ward has two sessions, a weeknight and weekend session
- More sessions can be added within the engagement period where sessions are oversubscribed

In addition, over the consultation period, drop-in sessions will be available at the **Ashfield Service Centre** on Tuesdays, Wednesdays and Thursdays between 9:30am–11:30am. Flexibility is being built into resourcing the drop-in to accommodate additional demand when a particular session/s are oversubscribed

Session Format:

Sessions formats will be a mix of viewing a display or asking specific questions. Strategic planning staff will support the sessions by ensuring staff are on hand to explain the displays, assist attendees to navigate the website and answer questions at the 1:1. Attendees have the option to view the display hosted by a planner or register online for a “meet the planner session”- 1:1 or small group.

Website Landing page and Your Say

In the lead up to the Council meeting the website landing page will be updated and following the Council meeting the Your Say Inner West Community Engagement Web page will be launched.

Your Say Inner West will be the primary forum for the community to access information, key messages and FAQs. Phone and email contact details will also be provided and the page will host the full suite of documents as well as the online mapping tool, identify where and when drop in sessions will be held as well as how to register. An online survey plus the opportunity to lodge a written submission will be available via this engagement page.

Online Survey

A community survey, hosted on the Your Say Inner West page, will provide an opportunity to provide feedback about the proposed changes and how they may impact the local community.

Engagement Outcomes Reporting

It is anticipated that there will be a high level of interest and participation in community engagement for this project. Following each session general feedback from the session will be recorded. Those wishing to make a formal submission will be directed to the Your Say page where they can lodge a submission, and for those who seek assistance planners either at the drop in session or at the morning sessions at Ashfield Service Centre will assist. Those who require assistance in another language will also be offered this support through a more formal meeting with translation services available.

Feedback received as a formal submission through the Your Say Inner West website and the community survey will be collated, analysed and assessed and a detailed Engagement Outcomes Report will be prepared for Council. The feedback received from the engagement process will be considered and amendments to the planning controls will be made as appropriate to reflect community feedback. Updated documents will then be lodged with Council for review and finalisation

FINANCIAL IMPLICATIONS

The actions outlined in the draft engagement plan is via the Strategic Planning engagement budget for this project, which is funded via the Federal Grant – Housing Support Program Stream 1.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 3
Subject: LEICHHARDT PARK AQUATIC CENTRE STAGE 2 UPGRADE
Prepared By: Stuart Hull - Senior Manager Capital Works
Authorised By: Ryann Midei - Director Property and Major Projects

RECOMMENDATION

1. That Council adopt the revised conceptual designs in *Attachment 2* for Stage 2 of the Leichhardt Park Aquatic Centre.
2. That Council endorse proceeding with detailed design development, planning approval and delivery stages for the Leichhardt Park Aquatic Centre Upgrade Stage 2.
3. That Council note that the required funding detailed in the funding implications of this report for the Leichhardt Park Aquatic Centre Upgrade is included in the draft 2025/26 operational plan and budget.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

- 2: Liveable, connected neighbourhoods and transport
- 4: Healthy, resilient and caring communities

EXECUTIVE SUMMARY

This report highlights the outcomes of community engagement for the Leichhardt Park Aquatic Centre Upgrade Stage 2 and provides a construction update on Stage 1.

Stage 2 of the LPAC upgrade includes the construction of new heated 8-lane 50m pool (1.1 to 1.8m deep) and a 25m heated pool (from zero to 2.1m depth with movable floor and accessible device), spectator seating and shade structures, new first aid, lifeguard, and storage rooms, new fully electrified pool heating system and filtration plants for 50 m and 25 m pools, accessibility lift and upgraded stairs to access the rear turfed area along with re-turfing, accessible pathway link and new picnic shelter.

From 8 November 2024 to 31 January 2025, the community was invited to provide feedback on the proposed conceptual designs for Stage 2 of the Leichhardt Park Aquatic Centre (LPAC) upgrade through Council's "Your Say" platform. The engagement platform was promoted through a flyer distribution, social media, direct email, Active Inner West newsletter and on-site A1 Corflute signage. Eleven onsite information stalls were held during the community engagement.

During the 11-week engagement period, there were 9,260 visits to the Your Say Inner West Project Page. Overall, the engagement period saw 572 submissions or comments received. This included 265 people who provided feedback via the information stalls, 135 people from Your Say page and 172 people who provided feedback through emails, Facebook, or Instagram.

The engagement indicated that 60% of those who responded supported the Stage 2 Conceptual designs.

When examining the data, two key factors need to be considered. Firstly, responses varied across the different forms of communication. For instance, feedback received at the information stalls showed that 74% of participants were in favour. However, support was less from respondents who provided feedback via the online survey, with 46% in favour, 34% opposed, and 20% unsure. Another point to consider is the composition of the 70 participants who voted at the information stalls to give the plans the thumbs down.

Underwater Rugby have been advocating for a greater depth in the 25m pool with the moveable floor, and most of the thumb down votes (40) were cast on Thursday, 23 January 2025 which coincided with Underwater Rugby training. These votes are in line with their feedback through previous engagements and has skewed the overall community thumbs down result.

Based upon the community engagement, revised conceptual designs have been prepared with minor amendments. Changes incorporated in the revised conceptual design are as follows:

- Solar panels were not shown on the consulted conceptual design. However, they are already included within the scope of works and have now been added to the revised conceptual designs on the roof of the new plant room roof (on eastern side).
- The location of an accessibility device for the 25m pool has now been added to the revised conceptual designs. The type of device is under review as a part of the detailed design stage of the project.
- The location of outdoor showers has now been added to the revised conceptual designs
- An extra umbrella has been included along the edge of the pool area to the turf area, and two extra umbrellas have been included on the eastern side of the 50m pool.

It is recommended that Council adopt the revised conceptual designs for Stage 2 of the LPAC upgrade and endorse proceeding with the detailed design development, planning pathway approval and delivery stages for the LPAC Upgrade Stage 2.

An extensive value engineering and cost saving exercise has been undertaken to the project with oversight by the external Project Assurance Consultant and Quantity Surveyor. As detailed in the report tabled at the October 2024 Council meeting, the LPAC upgrade (Stage 1 and 2) is estimated to cost \$55.5M.

There is no change to the total cost as a result of the revised conceptual plans. It should be noted that the required \$55.5M to deliver the Leichhardt Park Aquatic Centre Upgrade (Stage 1 and 2) is included in the 2025/26 budget planning process.

Stage 1 construction works commenced on 1 April 2025, following prior notification to residents and pool users. This stage includes the installation of splash pads, refurbishment of the mushroom pool, construction of a new BBQ area, and upgrades to the indoor pool's heating and mechanical systems. Fencing, site establishment, and banner mesh installation have been completed, with demolition works now underway.

BACKGROUND

The Leichhardt Park Aquatic Centre (LPAC) was established in the early 1960s and has since undergone several upgrades to meet evolving community needs. Serving as a beloved community hub for over 60 years, LPAC has continually adapted to provide recreational opportunities for residents and patrons.

Council has previously undertaken community engagements in regard to the LPAC Upgrade masterplan in 2018 (from 22 January 2018 to 26 February 2018) and 2020 (from 16 March 2020 to 20 April 2020).

At the Council meeting held on 8 September 2020, Council resolved the following:

That Council endorse the LPAC Masterplan, noting that:

- 1. Depth of the proposed 25m pool needs to be resolved throughout the design process once more information is known about the constraints at site (if any) and other potential considerations. Council should wait until we have a report on the effectiveness of the new moving floor in the Ashfield Aquatic Centre before we determine the depth of the 25-metre pool in LAC; and*
- 2. The final cost of the overall project be reported to Council once confirmed within the initial planning stages.*

At the Council meeting held on 14 June 2022, Council resolved the following:

That Council:

- 1. Endorses the depth of the proposed 25 metre Outdoor Program Pool at Leichhardt Park Aquatic Centre to be 2.1 metres with a movable floor and*
- 2. Endorses the funding outline for the outdoor elements of the Leichhardt Park Aquatic Centre*

It is proposed to deliver the LPAC Upgrade generally in two stages due to construction practicalities and ensuring as many facilities at LPAC are open as possible during construction. It is also proposed to commence construction works during the winter months to minimise impacts on community pool users, sport groups, swim learners and LPAC operations.

Stage 1

This includes refurbishment of the outdoor kid's pool known as mushroom pool and a new kids' splash play area that will have a BBQ area, seating, and shade structures.

The indoor program pool hall will have HVAC upgrades, alongside the construction of a new fully electrified heating and filtration plant for the indoor program pool and kid's pool.

From 20 November 2023 to 31 January 2024, the community was given an opportunity to provide feedback on the stage 1 layout and design renders. This was undertaken through online surveys, direct emails, and on-site pop-up sessions. The community's response was largely positive.

The Stage 1 construction tender was approved at the 12 November 2024 Council Meeting, with construction works commencing on site on 1 April 2025 following the resident and pool users' notification.

In this regard, construction notifications were undertaken through a variety of channels, including on-site A1 signage, letterbox drops to nearby residents, updates on the project webpage, and direct emails to pool users and patrons in March 2025.

Fencing, site establishment, and banner mesh installation have been completed, with demolition works now underway.

On 28 February 2025, Council was advised of its successful application for the Federal Government's Round 1 Community Energy Upgrade Fund grant in the amount of \$1,054,000 for Stage 1 works.

Stage 2

With the existing 50m and dive pools reaching the end of their lifespan having been constructed in the early 1960s, Council is undertaking a comprehensive renovation to revitalise the facility. This transformation will ensure the Aquatic Centre remains a vibrant and sustainable hub for the community for the next 50 years.

This includes the construction of new heated 8-lane 50m pool (1.1 to 1.8m deep) and a heated 25m pool (from zero to 2.1m depth with movable floor and accessible device), spectator seating and shade structures, new first aid, lifeguard, and storage rooms, new fully electrified pool heating system and filtration plants for 50 m and 25 m pools, accessibility lift and upgraded stairs to access the rear turfed area along with re-turfing, accessible pathway link and new picnic shelter.

The design provides for greater circulation around the pools, and a greater user experience with seating and shade adjacent to the pools. The design also provides an additional lane to make the new pools an 8-lane pool in line with best practice.

At the Council meeting held on 22 October 2024, Council resolved the following:

1. *That Council publicly exhibit the conceptual designs for Stage 2 of the Leichhardt Park Aquatic Centre (LPAC) Upgrade and seek community feedback on the design.*
2. *That following the conclusion of the exhibition period, the conceptual designs for Stage 2 of the Leichhardt Park Aquatic Centre (LPAC) be brought back to Council for adoption.*
3. *That following the public consultation, Council staff bring back a report to Council each month on progress on this project.*

Following the 22 October 2024 resolution, the community engagement process for Stage 2 commenced on 8 November 2024 and closed on 31 January 2025.

This report details the engagement outcomes for Stage 2 and seeks endorsement from Council to proceed with the subsequent stages of Stage 2.

The Expression of Interest (EOI) has recently been released to the market to assess and identify suitably qualified contractors in preparation for the upcoming selective tender process. The EOI is scheduled to close on 28 April 2025, with the evaluation expected to be completed by mid-June 2025 and a select tender process to follow.

Construction is anticipated to commence in May 2026, with completion anticipated in September 2027.

Project Assurance

Council has appointed a Project Assurance Consultant to have oversight of Stages 1 and 2 and ensure the highest standards of project integrity and risk management. The scope of services for the assurance consultant includes:

- Undertake high level review of how the project is performing and managing its risks and identify if a more detailed review is required in any area.

- Review the project scope to ensure it is clear and establishes clear and controlled baseline requirements, objectives, and success criteria.
- Review cost estimates and budgets to ensure they are reasonable and identify any missing cost items or flawed cost estimates.
- Review program to ensure it is reasonable and identify any missing activities or activities with flawed durations.
- Provide clear recommendations to improve delivery.
- Prepare a Project Assurance Plan
- Undertake periodic assessment for compliance with the adopted Project Assurance Plan and provide independent evaluation of the project's performance and outputs.
- Apply assurance at appropriate level and intervals to ensure project success.
- Prepare monthly reports and present them to the Inner West Council Major Capital Projects Committee.

An independent Quantity Surveyor (QS) has also been engaged to prepare cost estimates for the design of Stage 1 and 2 through its development.

The QS will also have an on-going role through the construction stages in assessing progress claims and variation costs, and monitoring cash flows.

A further level of project assurance has been gained through the recent appointment of a project specific external Project Manager.

A business case for the project has been developed to comply with Office of Local Government capital expenditure guidelines for projects costing greater than \$10M. Following the adoption of this report, the business case will be sent to the Office of Local Government. Moving forward, the project will be reported to Council as resolved at the October 2024 Council meeting. This aligns with Office of Local government requirements.

DISCUSSION

Community Engagement

From 8 November 2024 to 31 January 2025, the community was invited to provide feedback on the proposed conceptual designs for Stage 2 of the Leichhardt Park Aquatic Centre (LPAC) upgrade through Council's "Your Say" platform. The engagement platform was promoted through a flyer distribution, social media, direct email, Active Inner West newsletter and on-site A1 Corflute signage. 11 Onsite information stalls were held during the community engagement.

During the 11-week engagement period, there were 9,260 visits to the Your Say Inner West Project Page. Overall, the engagement period saw 572 submissions or comments received. This included 265 people who provided feedback via the information stalls, 135 people from Your Say page and 172 people who provided feedback through emails, Facebook, or Instagram.

The online survey and on-site engagement stalls asked the participants to provide comments on the various components and different aspects of the proposed conceptual layouts. A total of 135 individuals participated in the online survey, while 96 email responses were submitted.

There was detailed written feedback received from NSW Underwater Rugby, Balmain Water Polo Club, and Leichhardt Swimming Club.

The feedback indicated that 60% of those who responded supported the Stage 2 Conceptual designs.

When examining the data, two key factors need to be considered. Firstly, responses varied across the different forms of communication. For instance, feedback received at the information stalls showed that 74% of participants were in favour. However, support was less from respondents who provided feedback via the online survey, with 46% in favour, 34% opposed, and 20% unsure. Another point to consider is the composition of the 70 participants who voted at the information stalls to give the plans the thumbs down.

Underwater Rugby have been strongly advocating for a greater depth in the 25m pool with the moveable floor, and most of the thumb down votes (40) were cast on Thursday, 23 January 2025 which coincided with Underwater Rugby training. These votes are in line with their feedback through previous engagements and has skewed the overall community thumbs down result.

The majority of respondents were supportive of the proposed facilities and improvements. However, feedback was received requesting further changes, which included providing more shaded areas, including a spa and sauna, re-configuring the pool layout, including a dive pool, providing facilities for underwater rugby, and increasing the number of lanes.

It's worth noting that the depths of the new 50m and 25m pools were confirmed during the Council Meeting on 14 June 2022. As per the resolution, the 50m pool will have a depth ranging from 1.1metres to 1.8 metres, while the 25m pool will have a maximum depth of 2.1metres, excluding the thickness of the moveable floor.

The most prominent comments included:

- Need for more shaded areas (61)
- Inclusion of a spa and sauna (29)
- Changes to pool Layout (20)
- Inclusion of dive pool (18)
- Changing the pool design to accommodate underway Rugby (18)
- Increasing the number of pool lanes (18)
- Potential construction impacts (15)
- Need for more parking (11)
- Better facilities for Water Polo (10)
- Improvements to change Rooms (10)
- Accessibility at 25 m pool (6)

The below table details the prominent community comments collected from the above engagement including written submissions, and officers' comments on the item:

Community Comments	Officer Response
<p><u>Sydney Stinger Water Polo Club</u></p> <p>Sydney Stinger Water Polo Club is extremely supportive of the Stage 2 plans, particularly the inclusion of the movable floor (to 2.1m depth 25m pool) to support water polo games and training. Over 20% of our members reside in Inner West council, and we are excited for the opportunity to engage with Leichhardt Park Aquatic Center to see how we could offer our members water polo game and training opportunities closer to where they live.</p>	Noted
<p><u>Increased Shade in general and around 25 m pool</u></p> <p>The proposal lacks sufficient shade, particularly</p>	Weather protection (sun and rain) and seating are key design considerations. The proposed pool concourse contains mixed

<p>around or over the 25m pool.</p> <p>The absence of adequate shade at the Ashfield Aquatic Centre redevelopment has been an ongoing concern.</p>	<p>shading and seats in the conceptual design. The indoor 25-metre program pool will serve as the primary shaded area during summer. Extending shade over the new 25-metre and 50-metre pools is not included in the scope which is in keeping with other Inner West Council aquatic centers. This provides a sustainable approach given shade (even partially) over the pools would have a significant visual impact and has an estimated cost over \$400,000.</p> <p>Notwithstanding, in response to feedback, an extra umbrella has been included along the edge of the pool area to the turf area, and two extra umbrellas have been included on the eastern side of the 50m pool.</p>
<p><u>Accessibility features at 25 m pool</u></p> <p>The hoists at Ashfield Aquatic Centre are not user-friendly. Could an accessible ramp be included at the 25m pool, or would it be possible to consider alternatives such as a stair and a movable floor?</p>	<p>Council previously explored integrating an accessible ramp with the moveable floor in the 25m pool. Due to technical reasons, the ramp cannot extend to the full depth of the pool (2.1m) and would result in a 1.1m drop to the floor from the lowest edge of the ramp.</p> <p>This environment could lead to a user finding themselves in the full depth of pool water which is beyond their swimming ability, and results in the potential for drownings. This presents an unacceptable risk to the community and as such it is proposed to include an accessibility device for the 25m pool rather than a ramp. The type of device is under review in the detailed design stage of the project.</p> <p>It's worth noting that learnt experiences from other aquatic centres has shown that ramp integrations lead to increased wear and tear on mechanical components, ongoing maintenance issues, including misalignment and jamming, and overall reduced reliability which may lead to any ramp being regularly closed for maintenance.</p>
<p><u>Solar Panels</u></p> <p>The concept plans and artist impressions do not currently feature solar panels. Incorporating them would be a valuable initiative to enhance the use of renewable energy. Will they be included in the future design?</p>	<p>Solar panels were not shown on the artist impressions and plans. However, they are already included within the scope of works and will be considered within our design development on the roof of the buildings, where suitable.</p>
<p><u>Construction Disruption</u></p> <p>What is the expected duration of construction for Stage 2 works? Additionally, how will patrons and</p>	<p>We acknowledge that construction may cause some temporary inconvenience. However, the new pools will provide a modern, upgraded space that will serve the</p>

users be accommodated or impacted during the construction period?	<p>community for the next 50 years.</p> <p>Construction is anticipated to commence in May 2026, with completion anticipated in September 2027.</p> <p>The Indoor pools will remain open during Stage 2.</p> <p>Other Aquatic Centres including Ashfield Aquatic Centre, Annette Kellerman Aquatic Centre and Fanny Durack Aquatic Centre within LGA can be used during this period.</p>
<p><u>Additional number of lanes</u></p> <p>With population growth expected in the coming decades, an 8-lane pool may not be sufficient. Could the number of lanes be increased to 9 or 10 to better accommodate future demand?</p>	<p>The project increases the number of lanes compared to existing in keeping with best practice. Additional number of lanes beyond 8-lanes are not within the project's scope.</p> <p>The depth and geometry of the pools was confirmed at the 14 June 2022 Council Meeting.</p>
<p><u>Inclusion of Spa and Sauna</u></p> <p>Spa and sauna facilities offer valuable services to users. At Ashfield Aquatic Centre, the sauna and steam room are frequently busy and overcrowded. Would it be possible to include these amenities in the project scope?</p>	<p>Spa and sauna facilities are not included in the project scope.</p>
<p><u>Underwater Rugby</u></p> <p>Could the new 25 metre pool with a moveable floor be altered to have a maximum depth of 3.5 metres, or would this cause serious logistic or budget issues?</p> <p>Could the new 8 lane, 50 metre pool have a section (e.g., 8m length) of the pool deepened to 3.5 metres, or would this cause serious logistic or budget issues?</p> <p>Has IWC reviewed the feasibility of any such modifications?</p>	<p>It is understood the importance of pool depth for the underwater rugby community.</p> <p>However, the depth of the 25-metre pool was formally confirmed at a maximum of 2.1m by a Council resolution on 14 June 2022 (item 13). It's worth noting that specialised sports users, including Underwater Rugby, Deep Water Aqua, and Water Polo, represent 1.84% of total annual pool users (739,000 in FY 2023/2024).</p> <p>Increasing the depth of either the 25-metre or 50-metre pool is a complex and costly process beyond simple excavation, with challenges such as underground conditions, contamination risks, and structural issue. A deeper pool would also require more heated water, straining the sustainable heating system and necessitating additional heat pumps, expanded plant space, and a major power supply upgrade, further increasing costs and logistical complexity. As such, it is not considered feasible.</p>

<p><u>Fanny Durack operation in winter</u></p> <p>It is suggested to keep Fanny Durack Swimming Centre open during the winter months while construction works for LPAC Stage 2 are underway, ensuring continued access for patrons.</p>	<p>Operating Fanny Durack during winter is not feasible. However, the operating hours of other aquatic centres including Ashfield Aquatic Centre and Annette Kellerman Aquatic Centre may be extended to accommodate increased demand during the Stage 2 works. These arrangements will be confirmed as a part of the detailed design and implementation stages.</p>
<p><u>Cost Overrun</u></p> <p>Is the \$55.0M project cost merely a high-level estimate? How will the Council ensure effective cost control and prevent potential overruns on this project?</p>	<p>The Inner West Council is leveraging lessons learnt from similar aquatic centre developments to ensure smooth delivery of this project while aligning with the allocated budget.</p> <p>The Inner West Council has undertaken a detailed site investigation and cost-planning process. This approach integrates valuable insights gained from similar projects to ensure efficient budget management and deliver the best outcomes for our community.</p> <p>Council has a strong project assurance/governance model across the project which is detailed in the background of this report.</p>
<p><u>Outdoor Showers</u></p> <p>Please incorporate outdoor showers into the design.</p>	<p>Outdoor showers have been added to the revised concept plan attached to this report.</p>
<p><u>Dive Tower</u></p> <p>Please retain and restore the dive tower, as it is one of Sydney's oldest and most iconic structures.</p>	<p>The outdoor pools and dive tower (constructed in the early 1960s) are at the end of their lifespan, making their replacement a necessary step. Due to safety, the dive pool needs to be removed.</p>
<p><u>Pool Layout</u></p> <p>The proposed pool relocation appears to incur unnecessary excessive costs. Why isn't the current pool layout being considered in the design? What are the key advantages of relocating the pools?</p>	<p>At first glance, relocating the pool may seem complex, but over-excavation is required regardless of layout to accommodate construction needs. Additionally, a significant volume of unsuitable material, including general and restricted solid waste, must be removed, making the cost difference between layouts minimal with no impact on project duration.</p> <p>The proposed layout is based on key factors. Geotechnically, placing the 50m pool on the eastern side minimises piling depth, improving constructability and reducing costs. Operationally, positioning it near the heating and filtration plant minimises heat loss and enhances efficiency. Centrally locating the 25m pool with a movable floor improves circulation and accessibility for indoor and</p>

	outdoor pool users.
<p><u>Dive Pool</u></p> <p>Removing the pool would significantly impact sports like underwater rugby and water polo, which rely on deep-water facilities. Additionally, deep-water swimming provides substantial health and wellness benefits. Why can't the dive pool be refurbished and maintained instead of being removed?</p>	<p>Visible ground settlements have been observed around the 50m and dive pools which are obvious on site (the pools have been built since early 1960s). An independent structural assessment has confirmed the need for full asset replacement to ensure long-term safety and functionality (and increased design life till next 50 years).</p> <p>Regarding the depth of the 25m pool, after careful consideration, the Council resolution on June 14, 2022 (item 13) determined an effective depth of 2.1m (excluding the depth or thickness of the moving floor).</p>
<p><u>Water Polo</u></p> <p>Proposal from Balmain Water Polo Club:</p> <ul style="list-style-type: none"> • Reorientation & Extension: Propose reorienting the planned 25m pool in a North-South direction and extending its length to 33m to accommodate men's water polo competitions. • Alternative Request: If the extension is not feasible, consider increasing the pool to 9 lanes to enhance usability and capacity. 	<p>The Council resolution on 14 June 2022 (Item 13) confirmed an effective depth of 2.1m for the 25-metre pool, excluding the thickness of the moving floor.</p> <p>Alternative layouts, including additional lanes or reorientation, were assessed during Council's 2020 community engagement and were found not to be feasible due to site constraints. This was reconfirmed during the development of the conceptual designs and also found to be cost prohibitive.</p> <p>In addition, a larger pool would require more heated water, increasing demand on the sustainable heating system, necessitating larger or additional heat pumps, expanded plant space, and higher operational costs. A major power supply upgrade would also be necessary, adding to the project's financial and logistical complexities.</p> <p>It should be noted that the current dimensions of the proposed 25 m pool, with a depth of 2.1 meters, makes it suited for a variety of water polo activities, including training, club matches, and local competitions.</p>
<p><u>Green Space Improvement</u></p> <p>Can additional landscaping and green areas be incorporated into the design?</p>	<p>Opportunities for green space improvements will be sought during design development, with the consideration of the site constraints where appropriate.</p>

Changes incorporated in revised conceptual design

Based upon the above feedback, revised conceptual designs have been prepared with minor amendments, and are attached to this report.

Changes incorporated in the revised conceptual design are as follows:

- Solar panels were not shown on the consulted conceptual design. However, they are already included within the scope of works and have now been added to the revised conceptual designs on the roof of the new plant room roof (on eastern side).
- The location of an accessibility device for the 25m pool has now been added to the revised conceptual designs. The type of device is under review as a part of the detailed design stage of the project.
- The location of outdoor showers has now been added to the revised conceptual designs
- An extra umbrella has been included along the edge of the pool area to the turf area, and two extra umbrellas have been included on the eastern side of the 50m pool.

It is recommended that Council adopt the revised conceptual designs for Stage 2 of the Leichhardt Park Aquatic Centre upgrade and endorse proceeding with the detailed design development, planning approval and delivery stages for the Leichhardt Park Aquatic Centre Upgrade Stage 2.

Planning Pathway

Leichhardt Park's Plan of Management establishes the objectives and performance targets for Leichhardt Park Aquatic Centre upgrade which includes implementing the conceptual plans.

The planning pathway approval for the project is via Section 2.73(2) of the State Environmental Planning Policy. This requires a Review of Environment Factors to confirm compliance and ensure the works are consistent with the Plan of Management and relevant environmental considerations prior to works commencing.

FINANCIAL IMPLICATIONS

An extensive value engineering and cost saving exercise has been undertaken to the project with oversight by the external Project Assurance Consultant and Quantity Surveyor.

As detailed in the report tabled at the October 2024 Council meeting, the LPAC upgrade is estimated to cost \$55.5M (Stage 1 - \$9.78M and Stage 2 - \$45.72M) and the Inner West Council's Long Term Financial Plan includes an allocation of \$40.5M. This results in an estimated budget shortfall of \$15M.

Council was recently advised of its successful application for the Federal Government's Round 1 Community Energy Upgrade Fund grant in the amount of \$1,054,000 for Stage 1 works.

The Chief Financial Officer has confirmed that the shortfall can be sourced through funding derived from the Depreciation Reserve, Section 7.11, VPA funds from Leichhardt Plans, along with the Community Energy Upgrade Fund.

There is no change to the total cost as a result of the revised conceptual plans.

It should be noted that the required \$55.5M to deliver the Leichhardt Park Aquatic Centre Upgrade (Stage 1 and 2) is included in the 2025/26 budget planning process.

Attachment 1 has been published separately in the Attachments Document on Council's Website <https://www.innerwest.nsw.gov.au/about/the-council/council-meetings/current-council-meetings>

ATTACHMENTS

1. [↗](#) Leichhardt Park Aquatic Centre Upgrade (Stage 2) Community Engagement Outcome Report
– ***Published Separately on Council's website***
2. [↓](#) Leichhardt Park Aquatic Centre Upgrade (Stage 2) Revised Conceptual Plans

ISSUE | REVISION E

DATE | 12.03.2025

Leichhardt Park Aquatic Centre Stage 2 Concept

MELBOURNE
L7.176 Wellington Parade
East Melbourne VIC 3002
Australia

CO.OP

co-opstudio.com.au

SYDNEY
406.46 Kippax Street
Surry Hills NSW 2010
Australia

CO.OP acknowledges that the lands we work on were never ceded. We acknowledge the Wangal people as the true owners of these lands. We pay our respects to Elders from all nations - and to their Elders past, present and future.

PRODUCED FOR:



CONSULTANT TEAM



BY

CO.OP STUDIO SYDNEY
406.46 Kippax Street
Surry Hills NSW 2010

T: 0404 803 783

E: INFO@CO-OPSTUDIO.COM.AU

CO.OP

The material contained here in is subject to Copyright. It is submitted as Commercial in Confidence and may not be distributed or otherwise disclosed without prior written consent from CO.OP Studio Pty Ltd.



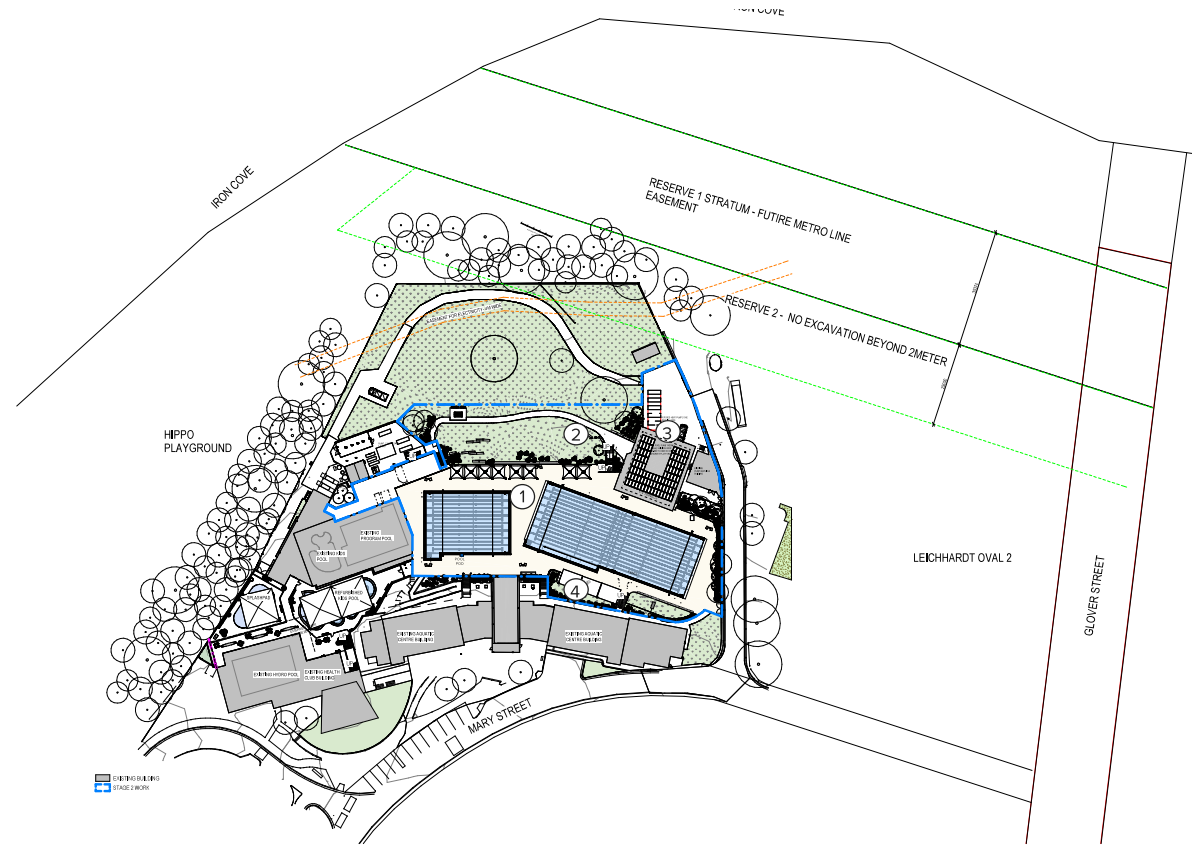
1. Stage 2 Concept Design

1. Design Progress

1.1 Stage 2 – Site Plan

Design Approach

1. Stage 2: 25m and 50m pools with new Plantroom, First Aid, Storeroom, extended Concourse and associated Landscaping
2. Improve access to Landscape
3. New efficient plant and dedicated service entry
4. Upgraded landscaping with terraced seating and shade structure

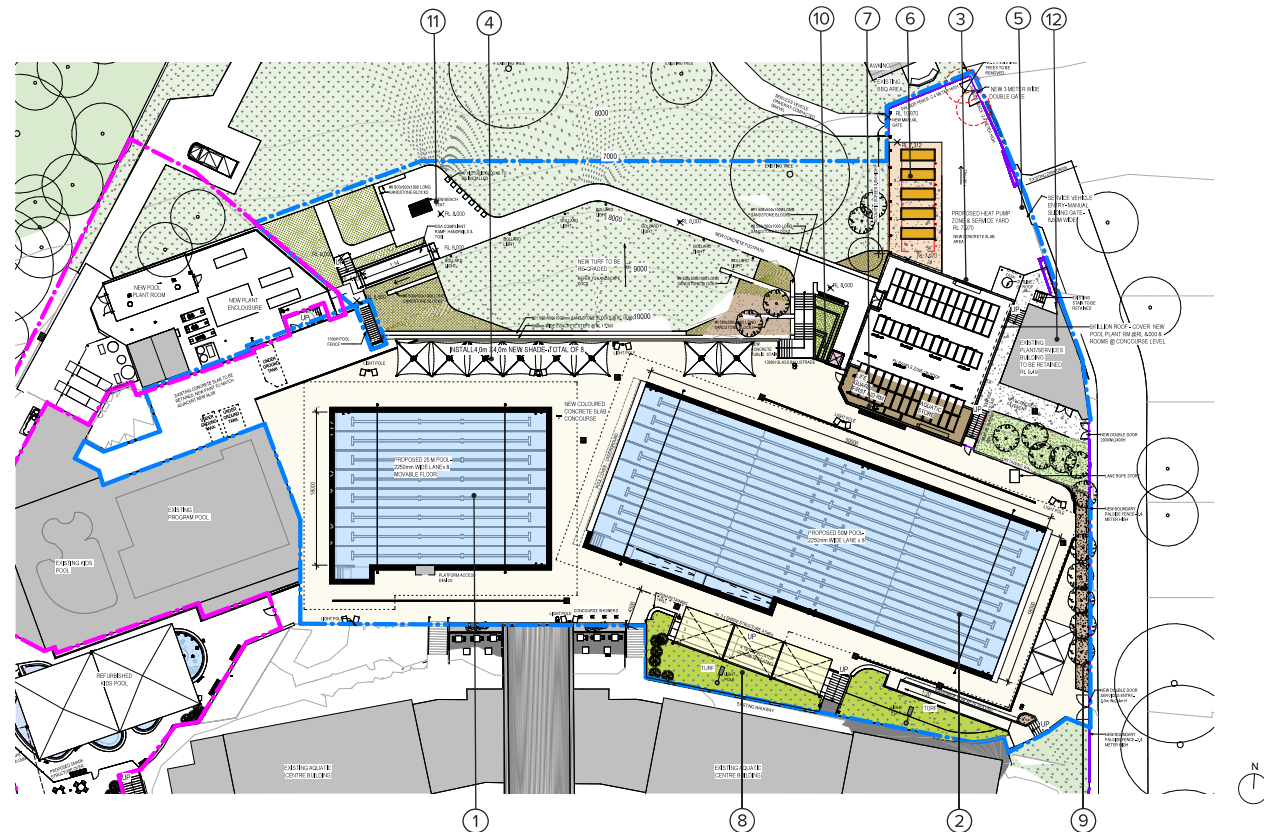


1. Design Progress

1.2 Stage 2 – Concept Plan

Design Approach

1. Creation of new 25m pool with moveable floor
2. Creation of new 8 lane 50m pool with swim wall
3. New Plant room positioned under concourse with dedicated staff entry point
4. New expanded concrete concourse allow for greater circulation and safety with mixed shading and seating options.
5. New service yard accessed off laneway with bin storage area
6. Dedicated Heat pump zone screened from public areas
7. New Lifeguard/First Aid room and Pool storage building at concourse level
8. New retaining wall with integrated seating and shade structure over
9. Proposed soft landscaping with new boundary fencing and service gate access
10. New accessible lift access
11. New accessible pathway to existing seating and regrading of levels
12. Future potential to repurpose existing plant rooms

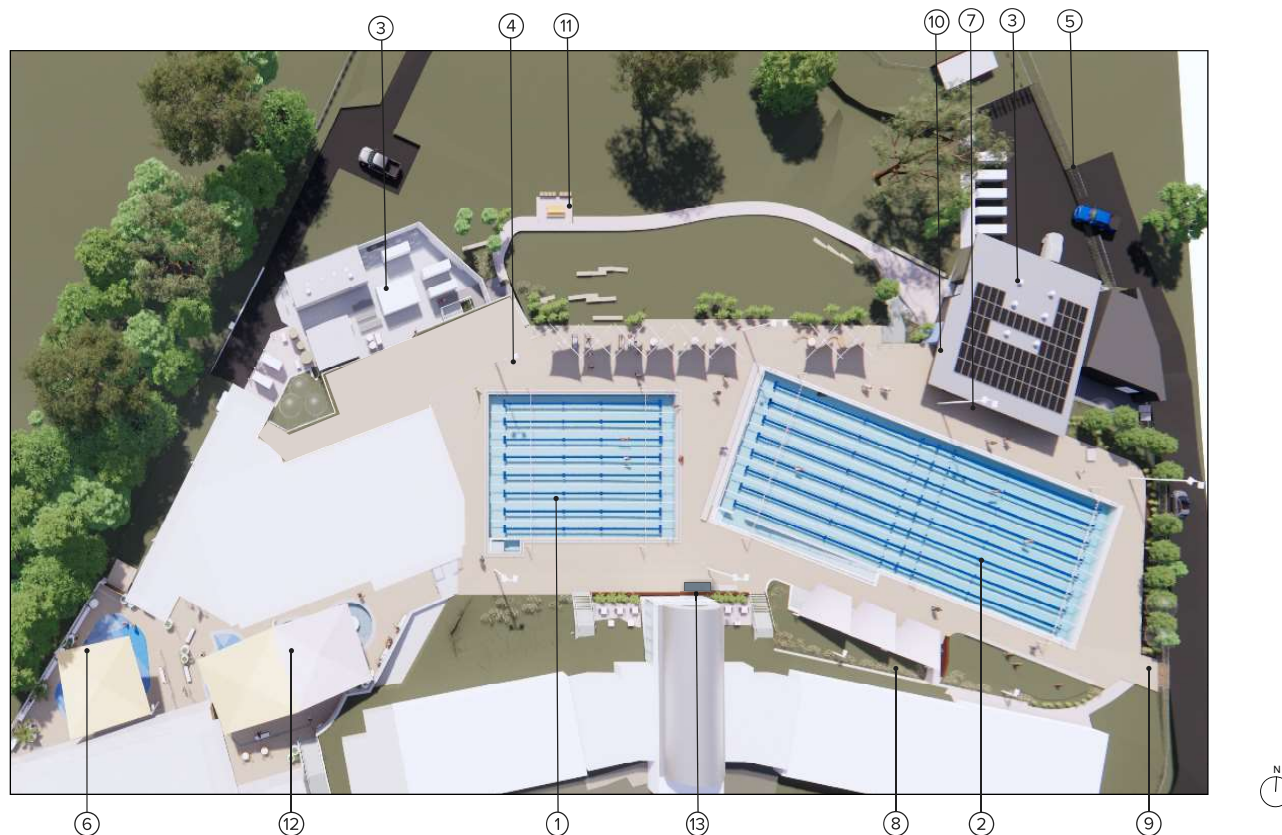


1. Design Progress

1.2 Concept Plan

Design Approach

1. New 25m pool with moveable floor, integrated stairs and pool access device
2. New 8 lane 50m pool with swim wall
3. New dedicated plant building with PV capability
4. New expanded concrete concourse allow for greater circulation and safety with mixed shading and seating options.
5. New service yard accessed off laneway with bin storage area
6. New dedicated splash play, BBQ zone & shade over
7. New Lifeguard/First Aid room and Pool storage building at concourse level
8. New retaining wall with integrated tiered seating and shade structure over
9. Proposed soft landscaping with new boundary fencing and service gate access
10. New accessible lift
11. New accessible pathway to existing seating and regrading of levels to improve access
12. Upgraded kids pool with new splash play and shade structure
13. New concourse showers



Leichhardt Park Aquatic Centre

ISSUE | REVISION E

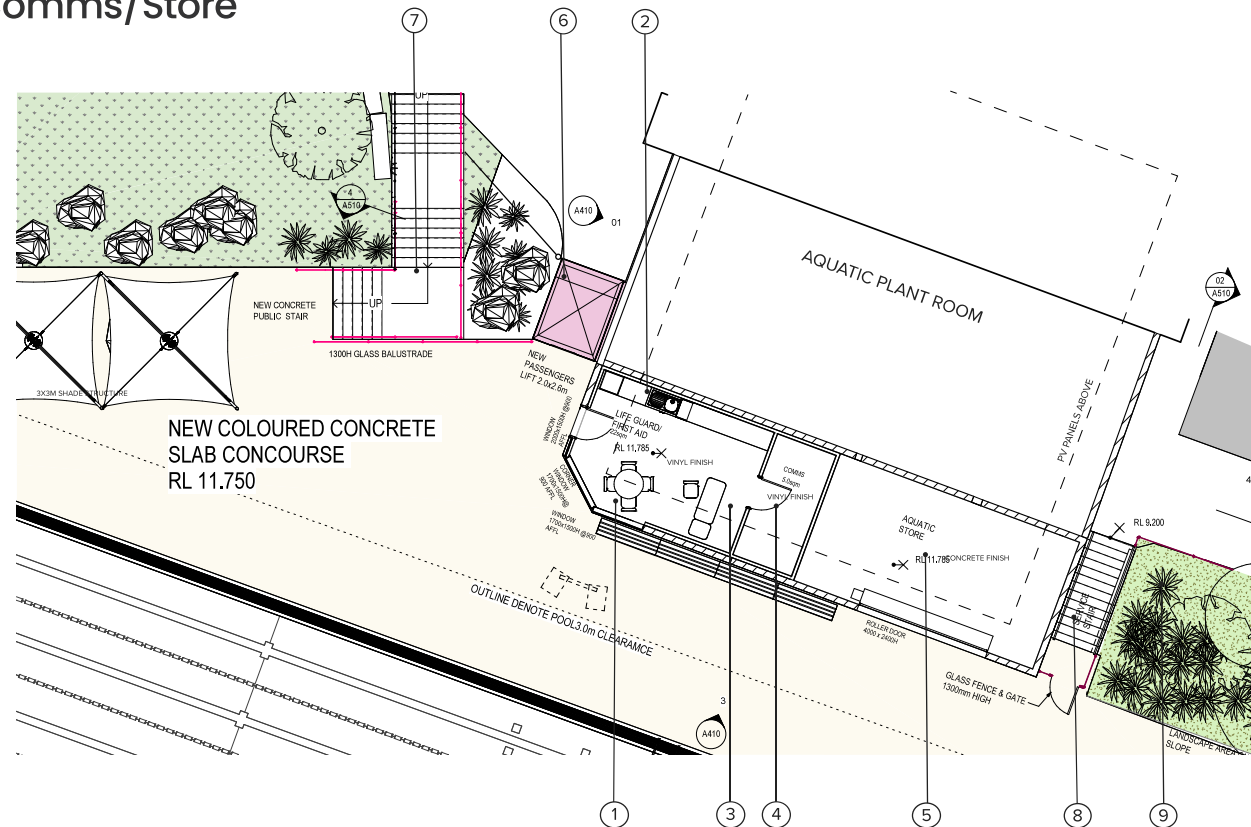
DATE | 12.03.2025

1. Design Progress

1.3 Stage 2 – First Aid/Comms/Store

Design Approach

1. Combined First Aid room and Life guard room centrally located to 50m pool with unobstructed vision of 50 & 25m pools. Passive surveillance of Lift and new steps to Northern landscaping zone.
2. Joinery bench with basin. Wall unit storage at high level.
3. First Aid trolley bed
4. Secure Comms and security room. Air conditioned.
5. New 30sqm storage room at concourse level. Secure, wide format roller shutter access door.
6. DDA compliant glazed lift to provide equal access between concourse, plantroom and Northern landscape area.
7. New step access to Northern landscaping area and plantroom
8. Service steps to existing plantroom and services yard with secure pool fence/gate access direct from concourse
9. Native screen planting to boundary



Leichhardt Park Aquatic Centre

ISSUE | REVISION E

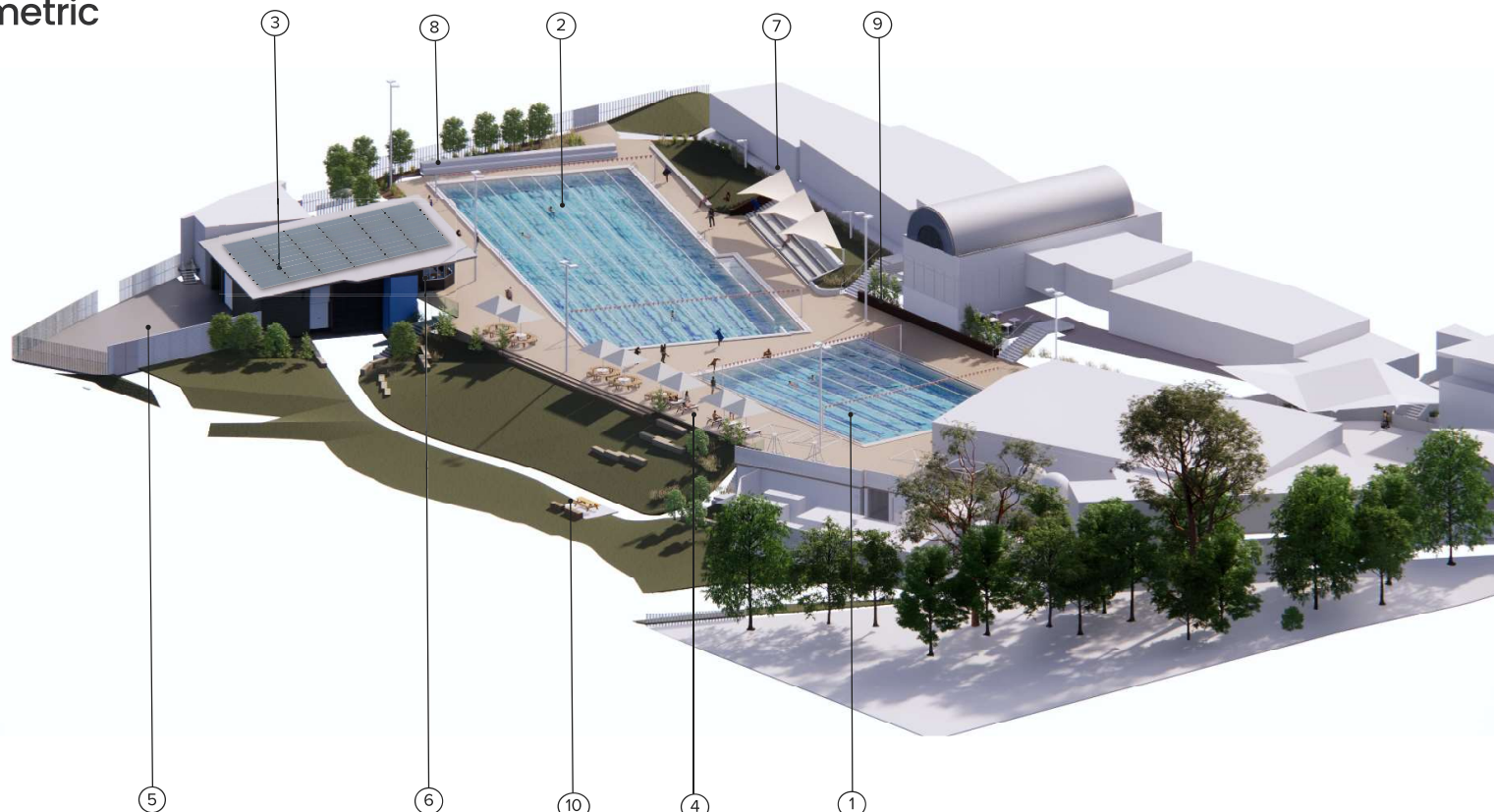
DATE | 12.03.2025

1. Design Progress

1.4 Stage 2 – Isometric

Design Approach

1. Creation of new 25m pool with moveable floor with accessible access device and potential future shade options.
2. Creation of new 8 lane 50m pool with swim wall
3. New Plant room terraced into natural slope with PV compliant roof.
4. New expanded concrete concourse allow for greater circulation and safety with mixed shading and seating options
5. New service yard accessed off laneway with bin storage area and dedicated Heat pump zone screened from public areas
6. New Lifeguard/First Aid room and Pool storage building at concourse level with accessible lift to landscaping zone
7. New retaining wall with integrated seating and shade structure over
8. Proposed soft landscaping with new boundary fencing and seating on pool covers
9. New concourse showers
10. New accessible pathway to existing seating and regrading of existing landscape



1. Design Progress

1.5 Shade Structure

Design Approach

1. Makmax Monaco modular, linear edge, single post shade system to concourse. 3x3m (in pairs) to concourse, and 4 No. 5x5m to existing western concourse.
2. Custom 4.5x6m(x3) Makmax Quasar to tiered seating. System to match structures in Stage 1. Asymmetrical post position to maintain clear view of pools.



MAKMAX AUSTRALIA MODULAR SHADE STRUCTURES

Sample	Product Name	Item	Product	Supplier	Notes
	Monaco Modular Shade Structure	Umbrella-style Central Column Modular Shade Structure	Tensile Membrane Shade Structure. Model: Square Membrane: Mehler FR700N or FR900N Architectural PVC. Membrane Colour: White. Leading Edge: Catenary Edge. Steel Finish: 4-part powdercoat system. Steel Colour: White. Warranty: 2 Years (membrane). PDF Specification: VIEW	Shade Structure(s) is to be designed, engineered, and fabricated by MakMax Australia. Phone (07) 3633 5900 info@makmax.com.au	Installed by MakMax Agent or by a local agent / authorised representative.
	Double Quasar Modular Shade Structure	3x Low Columns Hypar Modular Shade Structure	Tensile Membrane Shade Structure. Model: Low Column QS100 Shape: Hypar-Square. Membrane: Gale Pacific Heavy 430 Architectural HDPE Mesh. Membrane Colour: TBC. Steel Finish: Hot-Dipped Galvanised. Warranty: 2 Years (membrane). PDF Specification: VIEW	Shade Structure(s) is to be designed, engineered, and fabricated by MakMax Australia. Phone (07) 3633 5900 info@makmax.com.au	Installed by MakMax Agent or by a local agent / authorised representative.

Item No: C0425(1) Item 4
Subject: MORT BAY PARK UPGRADE - PICKLEBALL AND TENNIS PRACTICE WALL
Prepared By: Stuart Hull - Senior Manager Capital Works
Authorised By: Ryann Midei - Director Property and Major Projects

RECOMMENDATION

That Council, as a part of the Mort Bay Park upgrade, endorse the following additional improvements:

- a) pickleball line marking to the existing multi-purpose court;
- b) convert part of the existing multi-purpose court to include a tennis practice wall; and
- c) resurface the multi-purpose court.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

- 2: Liveable, connected neighbourhoods and transport
- 4: Healthy, resilient and caring communities
- 5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

Council at its February 2025 meeting resolved to investigate installing pickleball line markings on existing surfaces and converting the multi-purpose court wall into a tennis practice wall at Mort Bay Park, Birchgrove.

The two pickleball line marking options were investigated by Council officers and considered for suitability.

The investigation on the wharf area identified that it is owned by Transport for NSW (Maritime). The concrete wharf is currently heavily used by pedestrians including children on scooters/bikes, cyclists and fisherman. The proposal to add an additional play element to this location would increase the potential for recreational conflict including the risk of users needing to retrieve balls being hit into the harbour. As such, this option was deemed to be not feasible.

The alternate option is to add Pickleball line marking to the existing multi-purpose court. The investigation found that the most suitable position within the court was in the middle of the court, with a north/south orientation. This will reduce stray balls escaping the court onto the nearby pathway and road. This option was considered to have minimal impact on the current use of the multi-purpose court and is considered feasible. As such it is recommended to be included as a part of the Mort Bay Park upgrade

The investigation to convert the court wall into a tennis practice wall have found it to be feasible. As such, it is recommended to construct a 5m wide x 3.2m high wall on the western side of the multi-purpose court as a part of the Mort Bay Park upgrade works.

As an additional activity is proposed to be introduced to the current multi-purpose court, it is recommended to resurface the court as part of the ongoing asset renewal program. The resurface works will be undertaken as part of the Mort Bay Park upgrade scope of works though funded from existing renewal budgets.

The multi-purpose court resurfacing, pickleball line marking and tennis practice wall works are estimated to cost \$50,000 and are anticipated for completion in November 2025.

BACKGROUND

Mort Bay Park is a waterfront park located in the heart of Birchgrove. It is a unique place which is highly valued by the local community and visitors from all over Australia. It is used as a space for informal recreation and play with multiple informal turf areas which are used for informal ball sports and a place to relax.

At the Council meeting held on 22 October 2024, Council resolved the following:

1. *That Council allocate up to \$2 million in the draft 2025-26 Budget to the upgrade amenities and facilities at Mort Bay Park, including the following improvements:*
 - a) *A new toilet near the playground and ferry wharf;*
 - b) *A playground upgrade with a waterplay area and shade sails;*
 - c) *Fixing drainage and muddy areas;*
 - d) *Improved lighting throughout the Park to make night-time use safer;*
 - e) *Progressing water and sediment quality testing to allow a swim site;*
 - f) *Table tennis tables, picnic tables and BBQ's and seating; and*
 - g) *Outdoor gym equipment.*
2. *That Council commence community consultation in 2024 on the priorities of local residents for inclusion in the upgrade.*
3. *That Council receive a report to the February 2025 Ordinary Council meeting on the outcomes of the community consultation and identifying which of the improvements can be undertaken immediately and which will need to be subject to a procurement process.*

Community consultation was then held from 22 November to 20 December 2024 regarding the improvements with positive feedback received.

Subsequently, the consultation outcomes were reported to Council at its meeting on 18 February 2025. The tabled report identified the supported improvements and a timeline for implementation.

At the Council meeting held on 18 February 2025, Council resolved the following:

1. *That Council, as a part of the upgrade to amenities and facilities at Mort Bay Park, endorse the following improvements:*
 - a) *a playground upgrade with a waterplay area and shade sails;*
 - b) *fixing park drainage, muddy areas and upgrade to existing park footpaths;*
 - c) *improved lighting throughout the Park to make night-time use safer;*
 - d) *progressing water and sediment quality testing to allow a swim site;*
 - e) *picnic tables and BBQ's and seating;*
 - f) *outdoor gym equipment; and*
 - g) *new toilet near playground and ferry wharf'.*
2. *That Council investigate provisions for pickleball line markings on existing surfaces and converting the basketball court wall into a tennis wall with a report back to the April 2025 Council meeting outlining costs.*

Council officers subsequently commenced investigating pickleball line markings on the existing surfaces and converting the existing multi-purpose court wall into a tennis wall.

It's worth noting that in 2014, the former basketball court at Mort Bay Park was upgraded to the current multi-purpose court which included futsal, basketball and netball facilities.

DISCUSSION

Pickleball Line Markings on Existing Services

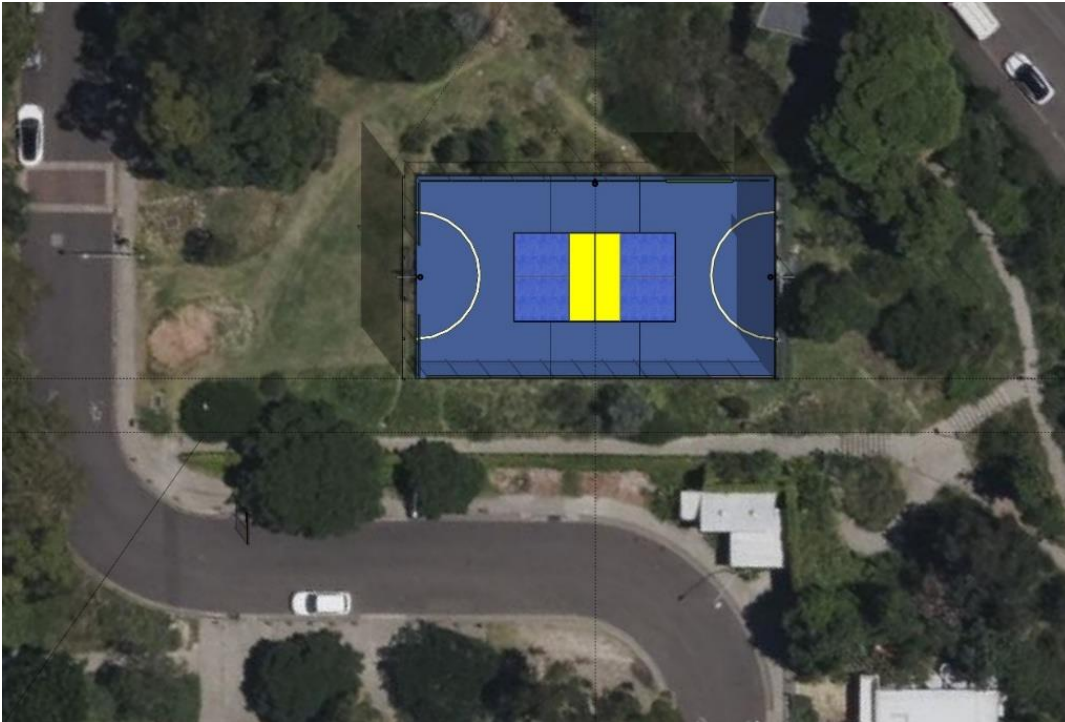
The Council resolution calls for the investigation of pickleball line markings on existing surfaces at Mort Bay Park. It's worth noting that the community consultation also identified requests for pickleball line marking to be added to the existing multi-purpose court, and an option to line mark several pickleball courts along the concrete wharf near the playground.

The two requested pickleball line marking options were investigated by Council officers and considered for suitability.

The investigation on the wharf identified that it is owned by Transport for NSW (Maritime). The concrete wharf is currently heavily used by pedestrians including children on scooters/bikes, cyclists and fisherman. The proposal to add an additional play element to this location would increase the potential for recreational conflict including the risk of users needing to retrieve balls being hit into the harbour. As such, this option was deemed to be not feasible.



The alternate option is to add Pickleball line marking to the existing multi-purpose court. The investigation found that the most suitable position within the court was in the middle of the court, with a north/south orientation. This will reduce stray balls escaping the court onto the nearby pathway and road. This option was considered to have minimal impact on the current use of the multi-purpose court and is considered feasible. As such it is recommended to be included as a part of the Mort Bay Park upgrade. An illustration of this arrangement is shown below.

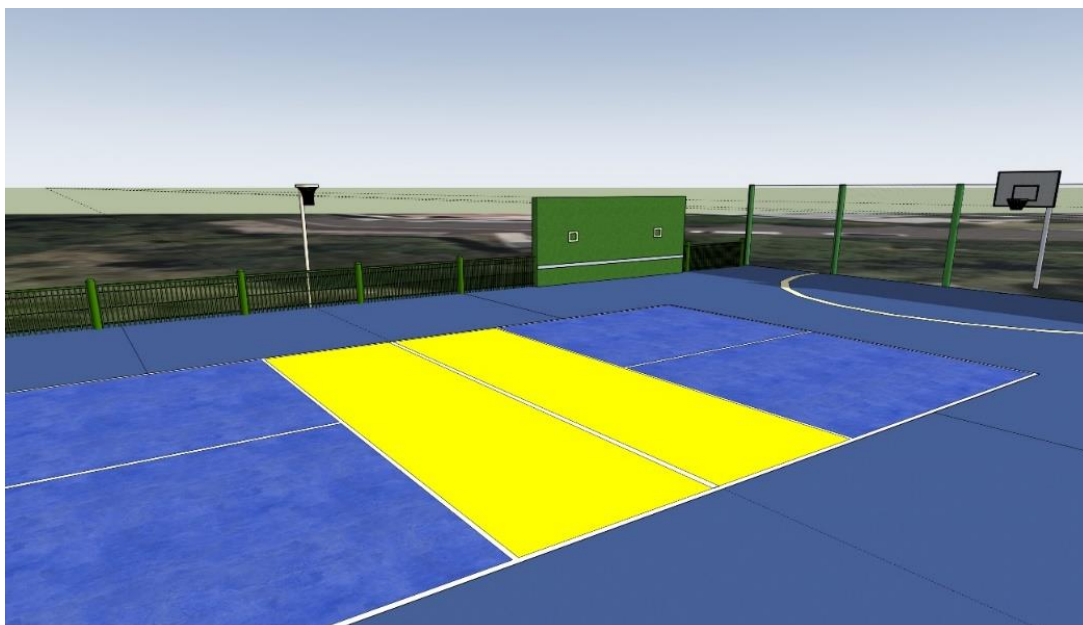


As an additional activity is proposed to be introduced to the current multi-purpose court, it is recommended to resurface the court as part of the ongoing asset renewal program. The resurface works will be undertaken as part of the Mort Bay Park upgrade scope of works though funded from existing renewal budgets.

Tennis Practice Wall

The resolution calls for the investigation to convert the multi purpose court wall into a tennis practice wall. The community consultation also identified requests for a tennis practice wall to be constructed on the multi-purpose court.

Council officers have investigated this arrangement and have found it to be feasible. In this regard, it is recommended to construct a 5m wide x 3.2m high wall on the western side of the multi-purpose court as a part of the Mort Bay Park upgrade works. An illustration of this arrangement is shown below.



Project Delivery Schedule

The delivery schedule for the Mort Bay Park Upgrade is shown below (extracted from the February Council report and updated with the recommended items)

It is proposed to deliver the multi-purpose court resurfacing, pickleball line marking and tennis practice wall concurrently with the outdoor gym equipment in November 2025.

Item	Completed By
A playground upgrade with a waterplay area and shade sails	June 2025
Extra Seating	June 2025
Improving lighting throughout the park to make night-time use safer	June 2025
Picnic tables	August 2025
BBQs	August 2025
Outdoor gym equipment	November 2025
Pickleball line marking, multi-purpose court resurfacing and tennis practice wall at multi-purpose court	November 2025
A new toilet near the playground and ferry wharf	June 2026
Fixing park drainage, muddy areas and upgrade to existing park footpaths	June 2026

The above timeframes in particular for the new toilet building, and drainage and footpath works, take into account service investigations, design, any approvals, procurement and construction.

FINANCIAL IMPLICATIONS

At its October 2024 meeting, Council resolved to allocate up to \$2 million in the draft 2025-26 Budget to the upgrade amenities and facilities at Mort Bay Park.

There is currently \$340,000 allocated in the 2024/25 capital works program for the Mort Bay Park Playground upgrade, with an additional allocation of \$207,000 being made as part of the 2024/25 Q3 budget adjustment to fully fund the playground upgrade and lighting works in 2024/25. This additional allocation will be funded from depreciation reserves.

It is planned to consider the remaining \$1.45m for the Mort Bay Park upgrade as a part of the 2025/26 budget planning process.

The pickleball line marking and tennis practice wall is estimated to cost \$20,000 and will be funded from the 2025/26 Mort Bay Park upgrade budget \$1.45m.

The multi-purpose court resurfacing is estimated to cost \$30,000 and will be funded from the 2025/26 Assets Renewal budget.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 5
Subject: PROPOSED STREETSCAPE IMPROVEMENTS AT THE BOULEVARDE, LILYFIELD
Prepared By: Michael Craven - Projects Delivery Manager
Authorised By: Ryann Midei - Director Infrastructure

RECOMMENDATION

That Council endorse the revised design proposal for the streetscape improvements at The Boulevarde, Lilyfield as shown in *Attachment 1 - Concept Plan No 10278- C The Boulevarde, Lilyfield.*

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

EXECUTIVE SUMMARY

Council called for further consultation on proposed streetscape improvements at The Boulevard, Lilyfield.

This resulted in a new round of consultation and a public meeting. The key themes of the meeting discussions were the need for improved pedestrian safety, traffic speed management and asset repairs to the road and footpaths as a part of the improvements.

Taking into consideration the comments made in the 2 rounds of community consultation and the on-site meeting, a revised plan has been prepared as attached. The revised plan seeks to create a lower speed environment with improved pedestrian safety in The Boulevard by creating entrance treatments into The Boulevard: from Balmain Road and extending beyond the lane, and from Joseph Street. In this regard, the features of the revised plan are:

- The kerb extensions at the Balmain Road intersection remain unchanged as they will reduce the speed of vehicles entering the street, improve pedestrian safety and were generally supported by the residents.
- It is proposed to install 2 landscaped median islands (without trees) on either side of the laneway. This will aid a lower speed environment. Note a typical pedestrian refuge is not feasible at this location as it would block vehicles turning into the lanes and result in a loss of parking.
- To improve pedestrian safety at the Joseph Street intersection, it is proposed to replace the asphalt footpath at the western corner with concrete to better delineate the boundary between the road and the footpath, to reinstate the marker bollards and provide line marking around the corners to further keep vehicles away from the footpath. To further improve safety and reduce vehicle speeds around the corner, a landscaped median island is proposed at the southern end of the street.
- Resurfacing the asphalt road surface, adjustment of levels at the lanes and driveways and footpath repairs were supported by the residents and remain as originally proposed.
- An investigation of additional verge plantings has been carried out and 4 additional trees are proposed to be planted in the grass verge.

The timeline for project delivery is proposed:

- Presentation to Local Traffic Committee – May 2025
- Detailed design completed – July 2025
- Procurement of construction contractors – September 2025
- Completion of Construction – December 2025

The cost of the proposed work is estimated to be \$550,000.

It is recommended that Council endorse the revised plan such that the improvement works can proceed.

BACKGROUND

As a result of a condition assessment of the road assets, funds were allocated for the renewal of the Boulevarde, Lilyfield in the 2024/25 Delivery Program.

A petition was also received calling for the planting of trees in new median islands and speed calming measures to be undertaken in addition to the asset renewals.

Concept designs were developed and in August 2024, Council officers carried out community consultation with residents to consider the proposed design. Features of the concept design included:

- Footpath widening at the intersection of Balmain Road.
- New trees and native landscaping in central median islands.
- Re-setting of existing sandstone kerb stones to new levels and replacement of sandstone gutters with concrete.
- Modification of driveways and laneway entrances to reduce vehicle scraping.
- Resurfacing the asphalt road surface.

The response from the residents was generally supportive of the proposals, however 9 out of 20 submissions objected to the median islands and associated tree plantings. A summary of the submissions received are as follows:

- 8 residents fully supported the proposal.
- 3 supported the proposal but wanted reconsideration of the tree species.
- 1 objection on the basis that they don't like the tree selection.
- 3 objections to reduction in road widths, possible loss of parking, difficult for heavy vehicles to park and concerns regarding value for money.
- 1 objection on the basis that the proposed works are not necessary and not represent value for money.
- 4 objections on the basis that trees drop litter that may make road slippery and might restrict sight lines.

The concept plans were submitted and endorsed by the Local Traffic Committee meeting on 16 September 2024, with a Recommendation that Council endorse the proposal.

At the Council meeting held on 22 October 2024, Council resolved the following in part:

b) LTC0924(1) Item 1 - The Boulevarde, Lilyfield – Proposed Streetscape Improvements and Civil Works be deferred pending further community consultation.

DISCUSSION

In accordance with the 22 October 2024 Resolution of Council, further consultation was carried out which included a public meeting held with the Mayor, Council officers and residents on 6 February 2025.

As part of the consultation revised plans were distributed which included:

- Footpath widening at the intersection of Balmain Road.
- Modification of driveways and laneway entrances to reduce vehicle scraping.
- Resurfacing the asphalt road surface and footpath repairs.

At the end of the consultation period, 6 submissions were received from residents and the following issues were raised:

- 1 resident supported the revised proposal with the removal of the trees and median islands.
- 1 submission requested angled parking.
- 1 submission requested angled parking, with in road trees included in landscaped islands.
- 3 submissions supported the original proposal for in road tree planting.

At the on-site meeting there were a number of issues raised including:

- Concerns that the trees were not going to be planted and would result in a lost opportunity: to reduce the heat island effect, increase the urban tree canopy and restore the original heritage features of The Boulevard.
- Consideration should be given to angled parking (2 residents).
- Consideration of reducing vehicle speeds and introducing traffic calming (some residents did not agree that this was an issue).
- Issues of the flush footpath at the Joseph Street intersection and potential danger to pedestrians with cars cutting the corner.
- Consideration of the large number of children that cross the street near the lane.
- Repairs needed to road surface and some locations of footpaths.
- Extra trees wanted on the verge.
- Better maintenance of existing street trees.

The key themes of the meeting discussions were the need for improved pedestrian safety, traffic speed management and asset repairs to the road and footpaths.

To investigate traffic vehicle speeds, a traffic vehicle count measuring the number of vehicles using the street and their speed was carried out over 1 week period. This investigation indicated that there was not a serious speeding issue in the street.

However, some traffic calming measures were considered appropriate to address any isolated instances of speeding that may occur on infrequent occasions.

Taking into consideration the comments made in the 2 rounds of community consultation and the on-site meeting, a revised plan has been prepared as attached. The revised plan seeks to create a lower speed environment with improved pedestrian safety in The Boulevard by creating entrance treatments into The Boulevard: from Balmain Road and extending beyond the lane, and from Joseph Street. In this regard, the features of the revised plan are:

- The kerb extensions at the Balmain Road intersection remain unchanged as they will reduce the speed of vehicles entering the street, improve pedestrian safety and were generally supported by the residents.
- It is proposed to install 2 landscaped median islands (without trees) on either side of the laneway. This will aid a lower speed environment. Note a typical pedestrian refuge is not feasible at this location as it would block vehicles turning into the lanes and result in a loss of parking.
- To improve pedestrian safety at the Joseph Street intersection, it is proposed to replace the asphalt footpath at the western corner with concrete to better delineate the boundary between the road and the footpath, to reinstate the marker bollards and provide line marking around the corners to further keep vehicles away from the

footpath. To further improve safety and reduce vehicle speeds around the corner, a landscaped median island is proposed at the southern end of the street.

- Resurfacing the asphalt road surface, adjustment of levels at the lanes and driveways and footpath repairs were supported by the residents and remain as originally proposed.
- An investigation of additional verge plantings has been carried out and 4 additional trees are proposed to be planted in the grass verge.

It's worth noting to construct kerb extensions at the Joseph Street intersection has significant drainage implications which are cost prohibitive, with the proposed works representing the greatest value for money.

Project Delivery

As the concept plans have not significantly changed from the version originally endorsed by the Local Traffic committee, it is considered that another round of consultation is not required. However it will be necessary to present the revised plan to the Local Traffic committee for their final endorsement.

As such, the following timeline for project delivery is proposed:

- Presentation to Local Traffic Committee – May 2025
- Detailed design completed – July 2025
- Procurement of construction contractors – September 2025
- Completion of Construction – December 2025

It is recommended that Council endorse the revised plan such that the improvement works can proceed.

FINANCIAL IMPLICATIONS

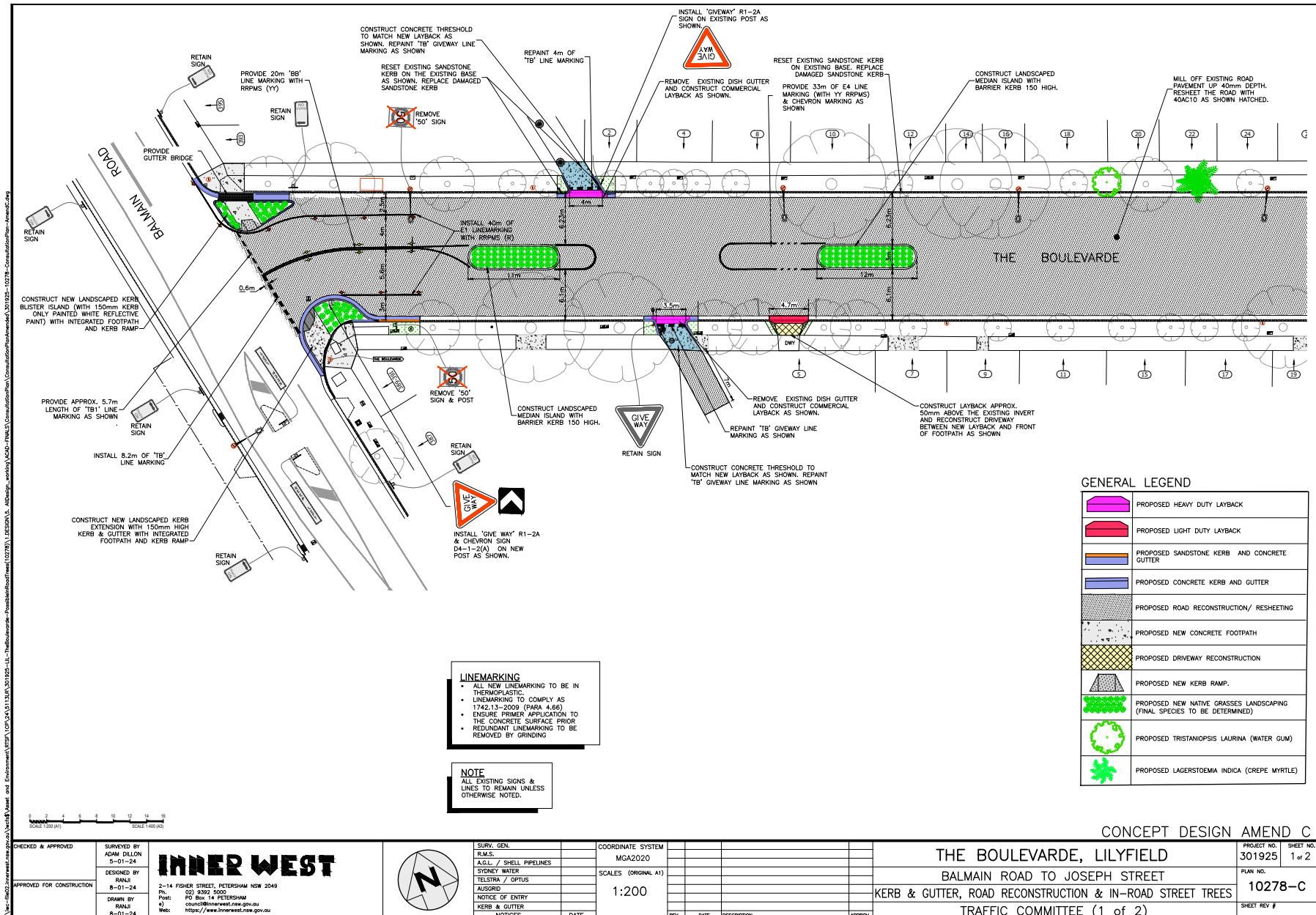
The cost of the proposed work is estimated to be \$550,000.

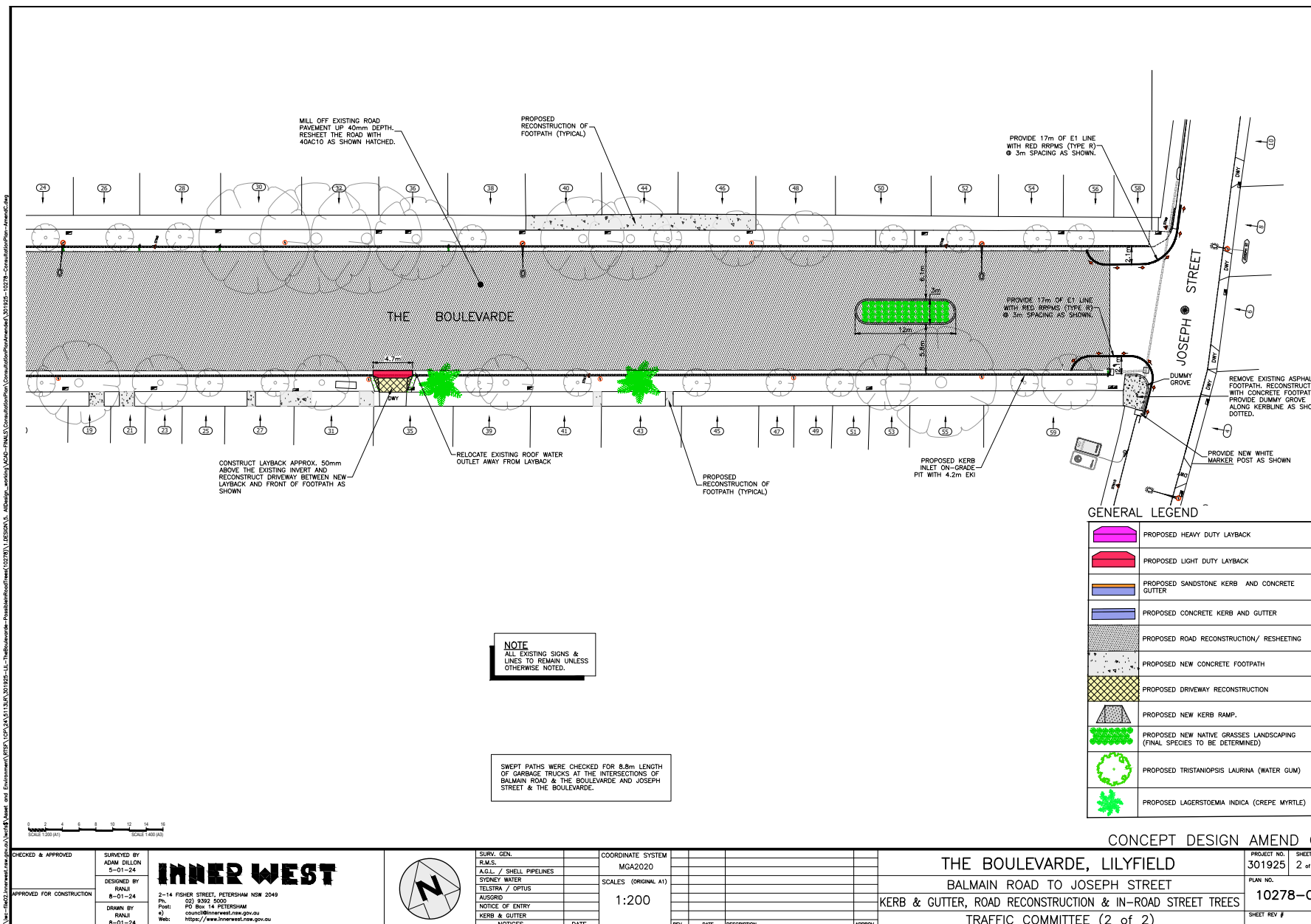
There is currently \$330,000 in the 2024/25 Local Roads Program, which is proposed to be re-phased to 2025/26 as part of the Q3 Quarterly Budget Review to align budget phasing to project delivery.

It is proposed to fund the balance of \$220,000 from the 2025/26 Pedestrian Access and Mobility Program as the additional works are being carried out to improve pedestrian safety.

ATTACHMENTS

1. [Download](#) Concept Plan No 10278- C The Boulevard, Lilyfield





Item No: C0425(1) Item 6
Subject: LOCAL TRAFFIC COMMITTEE MEETING - 17 MARCH 2025
Prepared By: Jason Scoufis - Acting Traffic and Transport Planning Manager
Authorised By: Manod Wickramasinghe - Acting Director Engineering

RECOMMENDATION

That Council receive and adopt the recommendations of the Local Traffic Committee meeting held on 17 March 2025.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

EXECUTIVE SUMMARY

Committee was held at the Ashfield Service Centre and has made recommendations for Council consideration and adoption.

DISCUSSION

The March 2025 meeting of the Local Traffic Committee was held at the Ashfield Service Centre. The minutes of the meeting are shown in *Attachment 1*.

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report. Projects proposed for implementation are funded within existing budget allocations.

ITEMS BY WARD –

Ward	Item
Baludarri (Balmain)	Lilyfield Road, Rozelle - Nike After Dark Tour - Traffic Management Plan at Rozelle Parklands
	Parsons Street, Rozelle - Proposed Raised One Lane Slow Point
	Phillip and Bay Street, Birchgrove - Proposed 'No Parking 7am-7pm Motor Vehicles under 4.5T GVM Excepted' Restriction
Gulgadya (Leichhardt)	Elswick Street North and William Street, Leichhardt - Proposed Angle Parking and Raised Pedestrian Crossing
Midjuburi (Marrickville)	Frazer Street, Marrickville - Proposed 'No Stopping' restrictions
	Addison Road, Marrickville – Proposed short term parking restrictions in existing section of redundant 'No Parking' restrictions
Djarrawunang (Ashfield)	Terrace Road, Dulwich Hill – one-month Temporary Full Road Closure during day shifts of Rail Overbridge north of Ewart Street roundabout - Sydney Metro works

	Smith Street, Summer Hill – Greenway Project – Proposed splitter island upgrade works at the roundabout with Carlton Crescent, Longport Street and Grosvenor Crescent
	Hurlstone Avenue, Summer Hill - Proposed kerb blister islands/narrowing of Hurlstone Avenue at Prospect Road and 'No Left Turn 7.30-9.30am, 3:00-5:00pm Mon-Fri, Bicycles Excepted' from Prospect Road into Hurlstone Avenue
Damun (Stanmore)	Margaret, Sarah and Simmons Streets, Enmore - Proposed 'No Stopping' restrictions and 'Shared Path' proposal
All Wards	Proposed EV Kerbside Charging Locations

ATTACHMENTS

1. [Local Traffic Committee minutes - 17 March 2025](#)

Minutes of Meeting held on 17 March 2025

Meeting commenced at 11:00 AM

ACKNOWLEDGEMENT OF COUNTRY BY CHAIRPERSON

I acknowledge the Gadigal and Wangal people of the Eora nation on whose country we are meeting today, and their elders past and present.

COMMITTEE REPRESENTATIVES PRESENT

Victor Macri	Councillor – Midjuburi – Marrickville Ward (Chair)
Bill Holliday	Representative for Kobi Shetty MP, Member for Balmain
Graeme McKay	Representative for Jo Haylen MP, Member for Summer Hill
Miriama Tamata	Representative for Jenny Leong MP, Member for Newtown
Sgt Charles Buttrose	NSW Police – Leichhardt Police Area Command
Nina Fard	Transport for NSW (TfNSW)

NON VOTING MEMBERS IN ATTENDANCE

Col Jones	Inner West Bicycle Coalition (IWBC)
Michael Takla	Representative for Transit Systems
Sunita Sheril	Representative for Transit Systems
Manod Wickramasinghe	IWC's Traffic and Transport Planning Manager
Sunny Jo	IWC's Coordinator Traffic Engineering Services (North)
George Tsaprounis	IWC's Coordinator Traffic Engineering Services (South)
Christy Li	IWC's Business Administration Officer

VISITORS

Melissa Zeitouni	Public Speaker (Item 10)
Julie Waters	Public Speaker (Item 10)
Amanda Vine	Public Speaker (Item 10)

APOLOGIES:

Ben Walters	NSW Police – Inner West Police Area Command
-------------	---

DISCLOSURES OF INTERESTS:

Nil.

CONFIRMATION OF MINUTES

That the Minutes of the Local Traffic Committee held on Monday, 17 February 2025 be confirmed.

MATTERS ARISING FROM COUNCIL'S RESOLUTION OF MINUTES

The Minutes of the Local Traffic Committee meeting held on 09 December 2024 were adopted at Council's meeting held on 18 February 2025 subject to the following amendments:

1. Item 4: Re-exhibition of proposed permanent road closure Jaggers Lane, Balmain - Approve permanent full road closure of Jaggers Lane, between Caroline and Duncan Street (option 1); and
2. Item 18: Resident parking scheme Croydon - conduct a post-implementation review of the resident parking scheme in Croydon after six months and give specific consideration to including Edwin Street (North), between Anthony Street to dead end and Edwin Street (North), between Elizabeth Street and Anthony Street in the Resident Parking Scheme.

The Minutes of the Local Traffic Committee meeting held on 17 February 2025 were adopted at Council's meeting held on 11 March 2025.

LTC0325(1) Item 1 Lilyfield Road, Rozelle - Nike After Dark Tour - Traffic Management Plan at Rozelle Parklands (Baludarri-Balmain Ward/Balmain Electorate/Leichhardt PAC)

SUMMARY

The Nike After Dark Tour event is scheduled to take place on a 21 km running path across Inner West Council and the City of Sydney on Saturday 12 April 2025, to promote women's sport.

A Traffic Management Plan (TMP) has been prepared to ensure safe pedestrian access routes for event participants. This plan outlines various aspects of traffic arrangements related to the event, including road closures for through traffic, proposed traffic measures on shared paths and footpaths, available public transport services within the event area and on-street parking management strategies.

Officers Recommendation:

That the Traffic Management Plan (TMP) for Nike After Dark Tour 2025 proposed on Saturday 12 April 2025 be approved subject to the following conditions:

- a) the event organisers must provide at least two weeks advance notification to the affected community of the proposed event, changes to traffic and parking in the area;
- b) all barricades and necessary signposting shall be provided by the event organisers and maintained during the period of the event by TfNSW-accredited marshals engaged by the applicant;
- c) all traffic control facilities are to be installed in accordance with Australian Standard 1742.3;
- d) the event organisers shall indemnify Inner West Council against all claims for damage or injury that may result from the activity or occupation of part of the public way during the activity. The event organiser must provide documentary evidence of public risk insurance cover of at least \$20,000,000 indemnifying Council; and
- e) the event organisers shall be responsible for the reimbursement for the cost of repair of any damage caused to the public way, or as a result of the activities.

DISCUSSION:

The Representative for the Leichhardt Police Command noted that the police have concerns regarding this proposal due to this being the first event of this size using the proposed route. It was noted that in the stakeholder engagement meetings, Leichhardt PAC, City of Sydney,

and Transport for NSW have raised their concerns regarding the event within the City of Sydney LGA.

Council Officers noted that they attended the stakeholder engagement meetings and that the event organisers propose to have 12 groups of 500-700 runners going out at staggered times to avoid congestion. The Representative for the Leichhardt Police Command noted that there will be another major event at the White Bay Power Station on Saturday, 12 April at 4pm with approximately 4,000 patrons estimated to attend.

Council Officers advised that the Rozelle Parklands is due to be handed over from Transport for NSW to the Inner West Council to manage and that there should be minimal impact on local roads within Inner West Council except for drop-off pickup in Lilyfield Road.

The Representative for Transport for NSW suggested amending the recommendation to include that relevant TMPs and ROLs be provided to Transport for NSW for review.

The Representative for the Inner West Bicycle Coalition and the Representative for the Member of Balmain raised concerns with the proposal noting that the applicant intends to block cyclist access along the existing shared path from Easton Park to the Anzac Bridge and that alternative measures to include access for cyclists and pedestrians were not properly investigated. Council Officers advised that they will request the event organisers provide as many options possible for detours for pedestrians and cyclists not taking part in the event.

It was noted that the event organisers plan to issue further correspondence including Traffic Management Plans to residents closer to the event day. Council Officers also advised that variable message signs (VMS) will be placed around the affected area to advise people of the upcoming changes.

The Committee agreed on the amended recommendation.

COMMITTEE RECOMMENDATION:

That the Traffic Management Plan (TMP) for Nike After Dark Tour 2025 proposed on Saturday 12 April 2025 be approved subject to the following conditions:

- a) the event organisers must provide at least two weeks advance notification to the affected community of the proposed event, changes to traffic and parking in the area;
- b) all barricades and necessary signposting shall be provided by the event organisers and maintained during the period of the event by TfNSW-accredited marshals engaged by the applicant;
- c) all traffic control facilities are to be installed in accordance with Australian Standard 1742.3;
- d) the event organisers shall indemnify Inner West Council against all claims for damage or injury that may result from the activity or occupation of part of the public way during the activity. The event organiser must provide documentary evidence of public risk insurance cover of at least \$20,000,000 indemnifying Council;
- e) the event organisers shall be responsible for the reimbursement for the cost of repair of any damage caused to the public way, or as a result of the activities; and
- f) the event organisers submit and obtain approval for the Traffic Management Plan and Road Occupancy Licences from TfNSW prior to the event commencement date.

For Motion: Unanimous

LTC0325(1) Item 2 Elswick Street North and William Street, Leichhardt - Proposed Angle Parking and Raised Pedestrian Crossing (Gulgadya Ward/Balmain Electorate/Leichhardt PAC)

SUMMARY

Council is planning to increase parking availability and improve safety in Elswick Street North and William Street by constructing new angled parking spaces, a raised pedestrian crossing and a continuous footpath treatment. The proposal aims to increase parking availability, improve pedestrian safety by better defining safe pedestrian crossing points and improving the public domain at this location.

The angle parking proposal will increase the parking spaces in Elswick Street North by 11 spaces. The raised pedestrian crossing will reduce parking by two (2) spaces due to the required 'No Stopping' zones. Additional Yellow 'No Stopping' lines are proposed at the reserve between Elswick Street and Elswick Street North, which will improve intersection sight distance for all road users.

Officers Recommendation:

That the attached detailed design plan (Design Plan 10316-A) for the following treatments be approved:

- Proposed angle parking and slow points in Elswick Street North, Leichhardt
- Raised pedestrian crossing in William Street between Charles Street and Elswick Street
- Continuous footpath treatment across the unnamed lane adjacent to the proposed raised pedestrian crossing at William Street, Leichhardt

DISCUSSION:

The Chairperson tabled in correspondence from a resident raising concerns regarding the technical data in the report. Council Officers advised that the line-marking detail will be reviewed to ensure it is appropriate and complies with the standards. If appropriate Council will review, modify and make changes to the alignment of the spaces.

Council Officers tabled in correspondence from a resident raising concerns that the project was initially proposed for construction this financial year and that in the report notes that construction will be completed in the next financial year. Council Officers advised it is expected that the project commence this financial year and be completed early in the 2025/26 financial year.

The Committee members agreed with the Officer's recommendation.

COMMITTEE RECOMMENDATION:

That the attached detailed design plan (Design Plan 10316-A) for the following treatments be approved:

- Proposed angle parking and slow points in Elswick Street North, Leichhardt
- Raised pedestrian crossing in William Street between Charles Street and Elswick Street
- Continuous footpath treatment across the unnamed lane adjacent to the proposed raised pedestrian crossing at William Street, Leichhardt

For Motion: Unanimous

**LTC0325(1) Item 3 Parsons Street, Rozelle - Proposed Raised One Lane Slow Point
(Baludarri-Balmain Ward/Balmain Electorate/Leichhardt PAC)**

SUMMARY

Council is planning to provide traffic calming measures to improve safety in Parsons Street by constructing a one lane slow point through a new raised concrete threshold with landscaped kerb blisters in Parsons Street east of Moore Lane, Rozelle. This proposal aims to slow traffic and improve road safety in this section of Parsons Street whilst providing a physical separation between the industrial and residential areas of Parsons Street.

This project is one of the recommendations from the Balmain Local Area Traffic Management (LATM) study adopted by Council on 10 October 2023.

The project will require new 'No Stopping' zones adjacent to the new raised threshold which will result in loss of one (1) existing on-street parking spaces in Parsons Street, Rozelle.

Officers Recommendation:

That the attached detailed design plan No.10328 for the proposed raised one lane slow point at Parsons Street east of Moore Lane in Rozelle be approved.

DISCUSSION:

The Committee members agreed with the Officer's recommendation.

COMMITTEE RECOMMENDATION:

That the attached detailed design plan No.10328 for the proposed raised one lane slow point at Parsons Street east of Moore Lane in Rozelle be approved.

For Motion: Unanimous

LTC0325(1) Item 4 Terrace Road, Dulwich Hill – one-month Temporary Full Road Closure during day shifts of Rail Overbridge north of Ewart Street roundabout - Sydney Metro works (Djarrawunang - Ashfield Ward / Summer Hill Electorate / Inner West PAC)

SUMMARY

An application has been received from John Holland Laing O'Rourke Joint Venture on behalf of Sydney Metro (C&SW) for the temporary full road closure of the rail underpass on Terrace Road / Ness Avenue just north of the roundabout at Ewart Street, Dulwich Hill for a one-month period (28 April 2025 to 25 May 2025) during day shifts (7am to 5pm) in order to carry out overhead protection beam works on the Rail bridge. The road will be temporarily closed to all vehicular traffic during day shifts if a contraflow operation cannot be achieved. Trafficable steel plates fixed to the road surface will be in place overnight. It is recommended that the proposed temporary full road closures be approved should they be required subject to the conditions outlined in this report.

Officers Recommendation:

That the proposed temporary full road closure of Terrace Road, Dulwich Hill at the rail overbridge for a one-month period (28 April 2025 to 25 May 2025) during day shifts (7am to 5pm) be approved, in order to carry out errant and hostile vehicle mitigation works on the Rail Overbridge subject to, but not limited to, the following conditions:

- a) The application and TMP be submitted to RMS for approval;
- b) A Road Occupancy License be obtained by the applicant from the Transport Management Centre;
- c) All affected residents and businesses, including the NSW Police Local Area Commander, Fire & Rescue NSW and the NSW Ambulance Services be notified in writing, by the applicant, of the proposed temporary road closure at least 7 days in advance of the closure with the applicant making reasonable provision for stakeholders; and
- d) The occupation of the road carriageway must not occur until the road has been physically closed.

DISCUSSION:

The Committee members agreed with the Officer's recommendation.

COMMITTEE RECOMMENDATION:

That the proposed temporary full road closure of Terrace Road, Dulwich Hill at the rail overbridge for a one-month period (28 April 2025 to 25 May 2025) during day shifts (7am to 5pm) be approved, in order to carry out errant and hostile vehicle mitigation works on the Rail Overbridge subject to, but not limited to, the following conditions:

- a) The application and TMP be submitted to RMS for approval;
- b) A Road Occupancy License be obtained by the applicant from the Transport Management Centre;
- c) All affected residents and businesses, including the NSW Police Local Area Commander, Fire & Rescue NSW and the NSW Ambulance Services be notified in writing, by the applicant, of the proposed temporary road closure at least 7 days in advance of the closure with the applicant making reasonable provision for stakeholders; and
- d) The occupation of the road carriageway must not occur until the road has been physically closed.

For Motion: Unanimous

LTC0325(1) Item 5 Margaret, Sarah and Simmons Streets, Enmore - Proposed 'No Stopping' restrictions and 'Shared Path' proposal (Damun-Enmore Ward/Inner West PAC/Newtown Electorate)

SUMMARY

This report outlines a proposal to address safety issues at the road closure junction of Simmons, Margaret and Sarah Streets, Enmore. The proposal involves installing a shared path treatment, landscaping and 'No Stopping' restrictions to improve sight lines and turning movements, reduce speed and define a shared space that is used between pedestrians and cyclists.

Officers Recommendation:

1. That the concept design plan no.2025-100-JN for the shared path treatment at the road closure junction of Simmons, Sarah and Maragaret Streets, Enmore be approved in principle and a detailed design be bought back to the Committee for consideration.
2. That the installation of 'No Stopping' restrictions on the northern side of Sarah Street, Enmore for a distance of 10m west of Simmons Street be approved.
3. That the installation of 'No Stopping' restrictions on the southern side of Margaret Street for a distance of 10m east of Simmons Street be approved.
4. That the installation of 'No Stopping' restrictions on the southern side of Sarah Street from electric light pole adjacent to no. 76 Simmons Street to immediately west of Marian Lane be approved.

DISCUSSION:

The Committee members agreed with the Officer's recommendation.

COMMITTEE RECOMMENDATION:

1. That the concept design plan no.2025-100-JN for the shared path treatment at the road closure junction of Simmons, Sarah and Maragaret Streets, Enmore be approved in principle and a detailed design be bought back to the Committee for consideration.
2. That the installation of 'No Stopping' restrictions on the northern side of Sarah Street, Enmore for a distance of 10m west of Simmons Street be approved.
3. That the installation of 'No Stopping' restrictions on the southern side of Margaret Street for a distance of 10m east of Simmons Street be approved.
4. That the installation of 'No Stopping' restrictions on the southern side of Sarah Street from electric light pole adjacent to no. 76 Simmons Street to immediately west of Marian Lane be approved.

For Motion: Unanimous

**LTC0325(1) Item 6 Frazer Street, Marrickville - Proposed 'No Stopping' restrictions
(Midjuburi-Marrickville Ward/Inner West PAC/Summer Hill Electorate)**

SUMMARY

This report outlines safety concerns at the intersection of Frazer Street and Miller Lane, Marrickville which forms part of the signposted walking and cycling routes installed to support

alternative transport modes during the 12-month closure of the T3 line (Sydenham to Bankstown). The existing adjacent central median on Frazer Street is currently utilised by both pedestrians and cyclists and is proposed to be converted to a pedestrian refuge island in the future, as identified in the Inner West Council's Pedestrian Access Management Plan (PAMP).

Currently, it is proposed to install 'No Stopping' restrictions on either side of this central island to improve sight lines for pedestrians and cyclists.

Officers Recommendation:

1. That 'No Stopping' restriction on the northern side of Frazer Street, Marrickville commencing from the eastern kerb of Miller Lane and extending 14 metres west of Miller Lane be approved.
2. That the existing 'No Stopping' restriction on the southern side of Frazer Street, Marrickville (immediately east of Lawson Avenue) be extended a further 14 metres east.

DISCUSSION:

Council Officers stated that the proposal was part of the active transport link and temporary cycle route as part of the T3 closures. It was noted that concerns had been raised to Council regarding this particular crossing point and that Transport for NSW had led an investigation into improving bicycle safety in that area.

The Chairperson questioned if the changes to the cycle link would stay once the T3 line reopens. Council Officers advised that this will likely be a permanent modification as it is part of one of Council's existing routes.

Council Officers suggested amending the recommendation to include that Council commence a review of this intersection to provide some permanent infrastructure which aims to incorporate a reduction in the loss of parking.

The Committee members agreed with the amended recommendation.

COMMITTEE RECOMMENDATION:

1. That 'No Stopping' restriction on the northern side of Frazer Street, Marrickville commencing from the eastern kerb of Miller Lane and extending 14 metres west of Miller Lane be approved.
2. That the existing 'No Stopping' restriction on the southern side of Frazer Street, Marrickville (immediately east of Lawson Avenue) be extended a further 14 metres east.
3. That Council Officers investigate a crossing facility the intersection of Frazer Street and Miller Lane, Marrickville which aims improve bicycle safety as well as minimising the loss of parking for residents and park users.

For Motion: Unanimous

LTC0325(1) Item 7 Smith Street, Summer Hill – Greenway Project – Proposed splitter island upgrade works at the roundabout with Carlton Crescent, Longport Street and Grosvenor Crescent (Djarrawunang-

Ashfield Ward / Summer Hill Electorate / Burwood PAC)

SUMMARY

Detailed design plans have been prepared for Greenway On-Road works. The detailed design plans for the proposed Smith Street splitter island upgrade works are based on the Greenway Concept Designs endorsed by Council in May 2019. Consultation was undertaken across the corridor during the Concept Design phase. Specific consultation to affected residents and owners was undertaken on the draft detailed design plans. It is recommended that the detailed design plans are approved for construction.

Officers Recommendation:

That the detailed design plans (Gartner Rose – Greenway in-corridor works Control Zone 1 - 211583-TTW-11-DR-CI-07014-2 and 211583-TTW-11-DR-CI-07015-3) for the proposed splitter island upgrade works for the Greenway on-road works be approved for construction.

DISCUSSION:

The Representative for the Inner West Bicycle Coalition noted that he supported the proposal in principle however had some questions regarding whether the lane splitters are going to be wide enough to store bicycles in them. Council Officers noted that the refuge islands are proposed to be 2 meters minimum so that at the narrowest point the width will be 2 meters, which is sufficient for typical bicycle storage.

The Representative for the Inner West Bicycle Coalition questioned if Council was going to widen the shared path between Longport Street and Malthouse Way.

Council Officers requested that the Representative for the Inner West Bicycle Coalition forward his correspondence so that the Greenway team can advise of the work plans in the area.

The Committee members agreed with the Officer's recommendation.

COMMITTEE RECOMMENDATION:

That the detailed design plans (Gartner Rose – Greenway in-corridor works Control Zone 1 - 211583-TTW-11-DR-CI-07014-2 and 211583-TTW-11-DR-CI-07015-3) for the proposed splitter island upgrade works for the Greenway on-road works be approved for construction.

For Motion: Unanimous

LTC0325(1) Item 8 Hurlstone Avenue, Summer Hill - Proposed kerb blister islands/narrowing of Hurlstone Avenue at Prospect Road and 'No Left Turn 7.30-9.30am, 3:00-5:00pm Mon-Fri, Bicycles Excepted' from Prospect Road into Hurlstone Avenue (Djarrawunang-Ashfield Ward/Summer Hill Electorate/Burwood PAC)

SUMMARY

Council is planning to improve safety in Hurlstone Avenue, Summer Hill by constructing new landscaped kerb blister islands at its intersection with Prospect Road. The proposal aims to improve pedestrian and motorist safety by reducing the width of the roadway which will better define safe pedestrian crossing paths and addresses pedestrian safety and driver behaviour

at this location.

It is similarly proposed to introduce 'No Left Turn' 'No Left Turn 7.30am-9.30am, 3-5pm Mon-Fri, Bicycles Excepted' ban restrictions from Prospect Road into Hurlstone Avenue. The restrictions aim to relieve traffic volume pressure along Hurlstone Avenue, given that the street caters for by-passing traffic during AM and PM peak periods. The part-time No left Turn ban would be subject to TfNSW approval. Council in addition, resolved that the restrictions, if approved, be trialled for a period of 6 months from the date the restrictions are implemented.

Officers Recommendation:

1. That the detailed design plan (10315 sheet 1) for the proposed new kerb blister island/narrowing of Hurlstone Avenue at Prospect Road, Ashfield with associated pram ramps, signs and line marking (as shown in Attachment 2) be approved.
2. That 'No Left Turn; 7.30am-9.30am, 3pm-5pm Mon-Fri, Bicycles Excepted' restriction be installed at the intersection of Prospect Road and Hurlstone Avenue, Summer Hill, subject to approval of a Traffic Management Plan for the part-time 'No Left Turn' ban being approved by Transport for NSW.

DISCUSSION:

The Representative for the Member of Summer Hill raised a request from a constituent requesting that a trial of the traffic restrictions be undertaken at the intersection of Hurlstone Avenue and Prospect Road to review the impact of the proposed changes on the intersection of Prospect Road and Old Canterbury Road.

Council Officers advised that a review can be undertaken to review the outcome of the implemented restrictions 6 to 12 months after installation. It was noted that Prospect Road is a collector road, and Council hopes that the trial shows that motorists are using Prospect Road more after the proposed restrictions are implemented as the intention behind the proposal was to shift motorists away from local roads and into collector and major roads.

The Representative for the Inner West Bicycle Coalition questioned if there was data on the accident history at Hurlstone Avenue and Old Canterbury Road. Council Officers advised that during the original proposal.

The Representative for the Member of Summer Hill questioned if there has been any consideration for traffic lights to be installed at the corner of Prospect Road and Old Canterbury Road. Council Officers advised that there have been requests made in the past to Transport for NSW, however, no further feedback has been provided to Council regarding that review.

The Representative for Transport for NSW (TfNSW) noted that Council had sent through the Transport Management Plan (TMP) and has received approval for the TMP from TfNSW and requested that Council advise of the timeframe for the proposed review period so that TfNSW can update the TMP to reflect the agreed timeframe in their systems.

The Committee members agreed with the amended recommendation.

COMMITTEE RECOMMENDATION:

1. That the detailed design plan (10315 sheet 1) for the proposed new kerb blister island/narrowing of Hurlstone Avenue at Prospect Road, Ashfield with associated pram ramps, signs and line marking (as shown in Attachment 2) be approved.
2. That 'No Left Turn; 7.30am-9.30am, 3pm-5pm Mon-Fri, Bicycles Excepted'

restriction be installed at the intersection of Prospect Road and Hurlstone Avenue, Summer Hill, subject to approval of a Traffic Management Plan for the part-time 'No Left Turn' ban being approved by Transport for NSW.

3. That a 12-month review of the implemented restrictions be undertaken

For Motion: Unanimous

LTC0325(1) Item 9 Phillip and Bay Street, Birchgrove - Proposed 'No Parking 7am-7pm Motor Vehicles under 4.5T GVM Excepted' Restriction (Baludarri-Balmain Ward/Balmain Electorate/Leichhardt PAC)

SUMMARY

Council has received concerns from residents in Phillip Street, Birchgrove regarding the long-term parking of trailers, boats and caravans on Phillip Street and Bay Street, Birchgrove.

In response, Council is proposing to install 'No Parking 7am-7pm Motor Vehicles under 4.5t GVM Excepted' restrictions on Phillip Street and Bay Street between Cameron and Short Street in the areas as shown within the plan in Figure 2.

Officers Recommendation:

That the proposed 'No Parking 7am-7pm Motor Vehicles under 4.5t GVM Excepted' restriction on Phillip Street and Bay Street between Cameron and Short Street, Birchgrove within the areas shown in the enclosed plan be approved.

DISCUSSION:

The Committee members agreed with the Officer's recommendation.

COMMITTEE RECOMMENDATION:

That the proposed 'No Parking 7am-7pm Motor Vehicles under 4.5t GVM Excepted' restriction on Phillip Street and Bay Street between Cameron and Short Street, Birchgrove within the areas shown in the enclosed plan be approved.

For Motion: Unanimous

LTC0325(1) Item 10 Proposed EV Kerbside Charging Locations (All Wards / All Electorates / All PACs)

SUMMARY

Council is committed to supporting and encouraging the use of electric vehicles (EVs) in the Inner West. On 26 May 2024, Council's kerbside EV charging providers (Providers) successfully secured funding for 136 public charging ports. The proposed initial network of EV kerbsides charging port locations was publicly exhibited in July 2024 and was presented to LTC on 21 October 2024.

Since then, a total of 11 sites were deemed unsuitable for EV chargers or not recommended

for changes to the parking restrictions. Alternative locations were proposed for these sites and were publicly exhibited from 29 January 2025 to 2 March 2025. In response to community feedback, officers have recommended the proposed parking restriction "No Parking 8am-10pm EV Vehicles Excepted While Charging" for 6 sites (Table 2) with no changes to the parking restrictions for the remaining 5 sites.

Officers Recommendation:

That the EV charging sites identified in *Table 2* be supported for installation as per the signage and line marking plans provided in *Attachment 1*.

DISCUSSION:

Public Speaker Melissa Zeitouni entered the meeting at 11.01am

Ms Zeitouni advised that she is supportive of EV chargers in the Inner West however did not support the proposed installation of an EV charger opposite 1 Station Street due to the location being a known flood zone and suggested that Council investigate an alternate location on Station Street for the charger to be installed. Ms Zeitouni advised that when it rains, all the water converges down to the area near 1 Station Street and that she has previously had vehicular damage due to the flooding in the area. Ms Zeitouni noted that her house was also flooded and that the inadequate gutter and drainage systems in the area causes serious safety concerns if the proposed EV charger were to be installed in Station Street due to the likelihood of the chargers being waterlogged and damaged in the event of flooding.

Public Speakers Melissa Zeitouni left the meeting at 11.06am

Public Speaker Julie Waters entered the meeting at 11.07am

Ms Waters noted that she was speaking on behalf of the Strata Committee for the Colgate Palmolive building and advised that she supports the Council's EV project, however, was not fully supportive of having a second power pole installed for the proposed EV charger at Cooper Street. She advised that residents were happy that Cooper Street was identified for a proposed EV charger as currently there is no option to charge their EVs at in their residential building due to not having a sufficient power source for EV charging.

Public Speaker Julie Waters left the meeting at 11.09am

Public Speaker Amanda Vine entered the meeting at 11.10am

Ms Vine advised that she was supportive of the recommendation to not have the proposed EV charging on Cooper Street. Ms Vine suggested that Council to investigate alternative options for installing a power pole such as potentially going underground with the power supply. Ms Vine noted that she was supportive of having a charger in Cooper Street but was not supportive of having a new power pole installed.

Public Speaker Amanda Vine left the meeting at 11.13am

Council Officers tabled in additional comments from 4 residents. The first resident's comments were consistent with Public Speaker Ms Zeitouni's comments advising their concerns for the proposed EV charger to be installed opposite 1 Station Street due to the area being prone to flooding.

Council Officers tabled comments from 2 additional residents which were consistent with Public Speaker Ms Vines' comments advising they were against the proposed EV charger on Cooper Street due to concerns with increased traffic flow, an increase to the existing parking issues in the area as well as the impact to the streetscape if the proposed power pole were

to be installed. They requested that Council consider alternate sites nearby such as Darling Street and Jubilee Place for potential EV installation locations. Council Officers also tabled comments from a resident advising they were supportive of having an EV charger installed on Cooper Street due to nearby residential buildings not being able to offer off-street charging.

Council Officers requested that the proposed EV charging site opposite 1 Station Street be supported in principle noting that the suitability of the site from a stormwater perspective was still being investigated as a separate matter.

The Committee members agreed with the Officer's recommendation.

COMMITTEE RECOMMENDATION:

That the EV charging sites identified in *Table 2* be supported for installation as per the signage and line marking plans provided in *Attachment 1*.

For Motion: Unanimous

LTC0325(1) Item 11 Addison Road, Marrickville – Proposed short term parking restrictions in existing section of redundant 'No Parking' restrictions (Midjuburi-Marrickville Ward/Summer Hill Electorate/Inner West PAC)

SUMMARY

A request has been received from the owner of a small business on Addison Road, Marrickville, for the provision of short-term parking restrictions outside their property to provide parking opportunities for visitors to the local businesses.

It is recommended to remove the existing 'No Parking' restrictions on the southern side of Addison Road, Marrickville west of Shepherd Street and convert these parking spaces to '1P 8.30am-6pm Mon-Fri' restrictions, in order to provide parking opportunities for visitors to the local businesses and in line with other parking restrictions along Addison Road, Marrickville adjacent to businesses.

Officers Recommendation:

That the existing 15-metre length of 'No Parking' restrictions outside businesses on the southern side of Addison Road, Marrickville west of Shepherd Street be converted to '1P 8:30am-6pm (Mon-Fri)' restrictions (two car parking spaces) in order to provide parking opportunities for visitors to the area and in line with other parking restrictions outside businesses along Addison Road, Marrickville.

DISCUSSION:

The Committee members agreed with the Officer's recommendation.

COMMITTEE RECOMMENDATION:

That the existing 15-metre length of 'No Parking' restrictions outside businesses on the southern side of Addison Road, Marrickville west of Shepherd Street be converted to '1P 8:30am-6pm (Mon-Fri)' restrictions (two car parking spaces) in order to provide parking opportunities for visitors to the area and in line with other parking restrictions outside businesses along Addison Road, Marrickville.

For Motion: Unanimous

General Business

Item 12 – Frederick Street and John Street, Ashfield traffic signal update

The Representative for Transport for NSW advised that the Frederick Street and John Street traffic signals are still currently in the detailed design phase of the project. The Representative for Transport for NSW advised that they have recently received grant funding for construction of the traffic signals over the next 2 financial years (FY25/26 & FY26/27). It was noted that TfNSW will try to construct the signals over one financial year however, this would be dependent on the complexity of the site, the timeline for construction may need to be revised.

Item 13 – Parking concerns on Burrows Road South, St Peters

The Chairperson tabled in correspondence from a business owner advising their concerns regarding trucks parking in the street and impeding their ability to park and operate. The business owners requested consideration for 12P parking to be implemented to prevent people from parking their cars for extended periods whilst they go overseas. Council Officers advised that there have been previous requests in the area regarding the parking on boats, trailers and trucks in the area. Council had investigated the concerns and advised that there was very little boat, trailer and truck parking when they went onsite to review so they could not substantiate those concerns however, Council can re-investigate the concerns.

Item 14 – Concerns regarding the vehicular access from Carrington Road, Marrickville

The Chairperson tabled in correspondence from a resident noting concerns regarding vehicular access at the intersection of Carrington Road onto Richardson's Crescent noting the difficulty of turning right from Carrington Road into Richardson's Crescent and requested Council to investigate potential treatments to mitigate the issue. Council Officers advised they are currently reviewing the issue and can update the Chairperson on the outcome of that investigation.

Item 15 – Update on investigation relating to Schwebel Street, Marrickville

The Chairperson requested an update on the investigation relating to the conversion Schwebel Street, Marrickville into 'One Way'. Council Officers advised they have collected the data and are currently analysing the data and coming up with potential treatment options. It was noted that a report would be brought back to the Traffic Committee for potential options prior to public engagement on the preferred option.

Item 16 – Trial of 'No Right Turn' from Ramsey Street into Wolseley Street, Haberfield

The Representative for the Member of Summer Hill advised Jo Haylen's office have received a letter from Transport for NSW regarding the trial of a 'No Right Turn' from Ramsey Street into Wolseley Street, Haberfield between 7am and 9am during weekdays. It was noted that

Transport for NSW would be door-knocking and letter-box-dropping residents to advise them of the upcoming changes. Council Officers advised that this had arisen as part of the Road Network Reviews that TfNSW was undertaking following the completion of the WestConnex works. It was noted that traffic in Wolseley Street has increased following the closure of the adjacent Northcote Street which was undertaken in order to place a site compound for WestConnex. On completion of the WestConnex project, the closure of Northcote Street was made permanent by TfNSW, resulting in Wolseley Street continuing to carry the additional traffic. It was noted that the residents of Wolseley Street had raised concerns with Council and the local members of parliament and that the concerns were raised with Transport for NSW as they have committed to undertake 12 months and 5-year road network reviews following the completion of Stage 2 and 3 of WestConnex. It was noted that the implementation of the 'No Right Turn' restriction is to minimise traffic impact to Wolseley Street residents during peak hours.

Item 17 – Concerns regarding a raised speed hump in Lackey Street, Summer Hill

The Representative for the Member of Summer Hill advised he had received correspondence from a resident noting their concerns about a raised speed hump near Lackey Street, Summer Hill which pedestrians often mistake/ use as a pedestrian crossing. Council Officers advised that they have also received correspondence from the resident regarding their concerns and are currently investigating potential solutions to discourage the use of that speed hump as a pedestrian crossing.

CHAIRPERSON

Councillor Macri

Item No: C0425(1) Item 7

Subject: MINUTES OF THE FLOOD MANAGEMENT ADVISORY COMMITTEE OF 26 FEBRUARY 2025 AND APPOINTMENT OF COMMUNITY REPRESENTATIVES

Prepared By: David Paton - Engineering Services Manager

Authorised By: Manod Wickramasinghe - Acting Director Engineering

RECOMMENDATION

1. That Council receive the minutes and adopt the recommendations of the Flood Management Advisory Committee meeting held on 26 February 2025.
2. That Council approve appointment of the Community Representatives to the Flood Management Advisory Committee.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

- 1: An ecologically sustainable Inner West
- 2: Liveable, connected neighbourhoods and transport
- 5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

The February 2025 meeting of the Flood Management Advisory Committee was held via Microsoft Teams from 3pm on 26 February 2025.

The meeting included eight observers who are recommended to be appointed by Council as Community Representatives following a public Expression of Interest process in January and February 2025. The candidates are:

- David Chick
- Tim Harnett
- Bowen Hicks
- Pilar Lorenzo
- Emily McGrath
- Matthew Murphy
- Simon Myall
- Jaan Ranniko

These candidates represent the major catchments within Inner West Council, and will collectively contribute historic experience of flooding, connection to community groups including the NSW State Emergency Service (SES), experience in flood modelling and catchment management, and experience in project accounting, policy and governance.

BACKGROUND

Inner West Council has a responsibility and obligation under the NSW Flood Prone Land Policy and the NSW Flood Risk Management Manual to carry out studies to understand flood risk, examine options to manage flood risk, keep the community informed about flooding, and support emergency management planning.

Under the Policy and Manual, the management of flood prone land is the responsibility of local councils, including the establishment of flood risk management (FRM) governance through the establishment and management of committees.

In the Inner West Council, this function is provided within the Flood Management Advisory Committee (FMAC). The Committee provides an avenue to enable contribution by agencies, key stakeholders and the community to studies and the development of FRM plans under the FRM process.

In April 2024 Council adopted a revised Terms of Reference for the Flood Management Advisory Committee, under which Community Representative membership may only extend for up to two terms of Council.

DISCUSSION

In accordance with the Terms of Reference of the Flood Management Advisory Committee, a review of the Community Representative membership is required following the Council elections of September 2024.

Up to eight Community Representatives may be members of the committee, selected from members of the community who reside or operate on flood prone land, have expertise in local flood management, or represent local sporting groups, social groups, environmental groups or chambers of commerce impacted by flooding.

A public Expression of Interest was published on Council's website in January and February 2025, supported by online advertising through Council's Social Media pages.

Twelve submissions were received, with all meeting the selection criteria outlined in the Terms of Reference. The submissions were reviewed and prioritised by Council officers on behalf of the Committee Facilitator based on:

- Catchment representation
- Community representation & participation
- Experience of local flooding
- Expertise in flood management
- Further skills that would support the work of the Committee

The following list of candidates will collectively contribute historic experience of flooding, connection to community groups including the NSW State Emergency Service (SES), experience in flood modelling and catchment management, and experience in project accounting, policy and governance.

- David Chick
- Tim Harnett
- Bowen Hicks
- Pilar Lorenzo
- Emily McGrath
- Matthew Murphy
- Simon Myall

- Jaan Ranniko

The remaining Expressions of Interest are recommended to be included in a list of reserve nominations in the event of a Casual Vacancy in accordance with the Terms of Reference.

- Ben Jones
- Matthew Orsman
- David Robotham
- Ben Wilson

The first meeting of the Flood Management Advisory Committee this year was held via Microsoft Teams from 3.00pm on 26 February 2025.

The minutes of the meeting are provided in *Attachment 1*.

The eight nominated Community Representatives were invited to this meeting as observers.

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

1. [↓](#) Flood Management Advisory Committee Minutes - 26 February 2025

**Minutes of the Flood Risk Management Advisory Committee Meeting
26 February 2025**

Directorate Name	Infrastructure		
Date / Time	26 February 2025 - 3:00 PM		
Venue	Microsoft Teams		
Chairperson	Councillor Mat Howard		
Voting Attendees	Clr Mat Howard	Clr Olivia Barlow	Michael Carney (SES)
Community Representatives			
Non – Voting Technical Advisory Attendees	Ryann Midei (IWC)	David Paton (IWC)	James Ogg (IWC)
	Rafaah Georges (IWC)	Sadeq Zaman (DCCEEW)	
	Claire Wheeler (CRA)	Michael Rosenthal (Rhelm Consulting)	
Observers	David Chick	Tim Harnett	Bowen Hicks
	Pilar Lorenzo	Emily McGrath	Matthew Murphy
	Simon Myall	Jaan Ranniko	
	Tiffanie Ong		
Apologies	David Grasby (Sydney Water)	Lachlan Broadbent	Liam Hogan

2. Acknowledgement Of Country – Clr Howard

I acknowledge that we are meeting on the land of the Gadigal and Wangal people of the Eora Nation and pay my respects to the elders past and present and I extend that respect and acknowledgement to any Aboriginal people who are here with us today.

3. Disclosures of Interest

Council Howard declared an interest in Item 2 as he resides within a Flood Affected Area impacted by the Marrickville Valley Flood Risk Management Plan. This was considered a non-significant and non-pecuniary interest as the report is a review report only and does not seek to make further recommendations for work or future funding decisions.

4. Confirmation of Minutes

That the Minutes of the Flood Risk Management Advisory Committee Meeting held on 24 July 2024 be confirmed.

The minutes were confirmed by Councillor Matt Howard and seconded by Michael Carney.

5. Staff Reports

5.1 – FMACC0225(1) Item 1 - Outstanding Actions Register

SUMMARY

The following table provides the status of outstanding actions relating to flooding from previous meetings of Council or the Flood Management Advisory Committee.

Meeting	Item	Actions	Status	Comments
FMAC 29/02/24	5.2	That Council develop communications regarding flooding and relevant services in the local area including the SES that can be made available through customer service centres, libraries and be made available to local real estate or rental agencies for new residents to the local community	In Progress	Council's existing web page for emergency information has been updated to include information links to support services like SES and Red Cross. Emergencies - Be prepared - Inner West Council
FMAC 29/02/24	5.3	That Council better support and promote the activities of the SES, including in our local newsletter.	Complete	Council has updated the Emergency page on its website to include links to the SES. Council has promoted the activities of the local SES units on its Social Media, including most recently in the strong wind event in January. SES Units have been invited to suitable local festivals, including the Dulwich Hill Festival and Footprints Ecofestival.
FMAC 29/02/24	5.4	That in the development of the Flood Information Hub, Council work to make emergency information for accessible and visible, that Council investigates the reporting of local road closure information.	In Progress	There is currently a wider review into Councils website accessibility, which has deferred the development of the Information Hub. Existing web pages for overall emergency management and flooding information have been updated to include information links to support services like SES and Red Cross.

				Emergencies - Be prepared - Inner West Council Flooding - Inner West Council Both these pages are available directly from the frontpage menus. Planned road closures are currently reported to state agencies and digital mapping services via the NSW Government OneRoad portal. Council will review capacity to provide similar updates for Emergency operations.
FMAC 29/02/24	5.6	That Council investigate the publication of evacuation routes among consideration of public signage.	In Progress	
FMAC 29/02/24	5.7	That Council engage directly with community groups on the foreshore impacted by flooding	In Progress	
Ordinary Council 12/11/24	C1124(1) Item 17.2	That Council investigate placing stoppers to maintain the ability for the rainwater to enter the drain without being diverted onto the footpath and ponding creating a safety issue.	In Progress	Traffic and Stormwater Engineers have reviewed the site conditions in Despointes Street. Existing road width does not allow for parking spaces to be provided with wheel stops while remaining compliant with Australian Standards. Alternative design currently being investigated.
Ordinary Council 12/11/24	C1124(1) Item 26.6	That Council provide for members of the public to present to the Flood Risk and Management Committee on flood related matters by establishing a public forum, as is the case with the Inner West Council Traffic Committee.	In Progress	Discussion to occur at upcoming meeting.

OFFICERS RECOMMENDATION

That the Outstanding Actions Register be received and noted.

DISCUSSION

Michael Carney raised concern that SES had not been invited to recent council events in the area. Recent reorganisation of the Events team may have led to communication disruption. **James Ogg** to connect SES with current Council's Activations Team.

COMMITTEE RECOMMENDATION (Barlow/Carney)

That the Outstanding Actions Register be received and noted.

For Motion: Unanimous

5.2 – FMACC0225(1) Item 2 - Update on adopted Flood Risk Management Plan Options

SUMMARY

To date, Council has completed and adopted nine Flood Studies and six Flood Risk Management Studies & Plans (FRMSP) across 90% of the Local Government Area including:

- Eastern Channel Subcatchment Management Plan (Golder Associates, 2011)
- Leichhardt Flood Risk Management Study & Plan (Cardno, 2017)
- Marrickville Valley Flood Risk Management Study and Plan (Cardno, 2017)
- Dobroyd Canal & Hawthorne Canal Flood Risk Management Study and Plan (WMA, 2019)
- Whites Creek & Johnstons Creek Flood Risk Management Study and Plan (Stantec, 2024)
- Alexandra Canal Flood Risk Management Study and Plan (Stantec, 2024)

Marrickville South is the only catchment of the Inner West LGA without a contemporary flood study or flood risk management plan. Council has been successful in securing two-thirds grant funding from the Department of Climate Change, Energy, the Environment and Water to support the delivery of this Flood Study. Council will be issuing a request for quotation to engage specialist flood consultants in early March.

The completed Flood Risk Management Studies and Plans include a total package of potential structural mitigation measures valued at approximately \$300 million across assets owned by Council and other utilities, with 26 options considered high priority totalling approximately \$105 million.

Council currently budgets \$1.5 million to stormwater upgrade projects addressing local catchment issues as well as some of the smaller mitigation investigations and design. Council seeks additional funds through state and federal grants to supplement this work, however due to the limited funding available through these grants, or the increasing level of detailed design required to support such a grant, this is generally beyond the financial capacity of Council to deliver in the short to medium term without significant impact on other Council services.

Due to the funding constraints, the primary management actions to manage and mitigate the risk of flooding are focussed on non-structural measures such as planning controls, emergency response planning and reactive maintenance including undertaking CCTV and cleaning of stormwater assets.

OFFICERS RECOMMENDATION

That Flood Management Advisory Committee receive and note the report.

DISCUSSION

Questions were raised about a lack of recommendations for flood affected areas within Annandale within the Whites Creek and Johnston Creek Flood Risk Management Study and Plan adopted in 2024 did not review or make recommendations for flood affected areas in Annandale, despite known flooding of the creek. In addition, concern was raised that upstream modifications could exacerbate current issues downstream.

Council Officer advised that measures in Annandale are included in the Leichhardt Flood Risk Management Study and Plan which was prepared by the former Leichhardt Council, then adopted by Inner West Council in 2017. The Whites Creek and Johnston Creek Flood Risk Management Plan focused only on areas south of Parramatta Road which were outside the former Leichhardt Council local government area. Any of the options considered for south of Parramatta Road were assessed to ensure no downstream impact.

COMMITTEE RECOMMENDATION (Barlow / Carney)

That Flood Management Advisory Committee receive and note the report.

For Motion:

Unanimous

5.3 – FMACC0225(1) Item 3 LOCAL INCIDENTS OF FLOODING ON 10 FEBURARY 2025

SUMMARY

At approximately 12pm on Monday 10 February Sydney experienced widespread thunderstorms affecting homes and flooding roads, including areas of Inner West Council.

Rainfall data from nearby rain gauges at Sydney Olympic Park, Canterbury Racecourse and Sydney Observatory indicates that approximately 25mm water fell over the Inner West over the course of 30 minutes. This dispersion of rain is approximately equivalent to a 20% AEP event.

A report was presented outlining the number of stormwater and flooding related requests that Council received during and since this event.

OFFICERS RECOMMENDATION

That Flood Management Advisory Committee receive and note the report.

DISCUSSION

Michael Carney raised SES observations of increased flooding at Illawarra Road Marrickville between Hill Street and Wharf Street over the last 18 months which previously did not occur, as well as an increase in flooding at Railway Terrace at Petersham, which is a State Road maintained by Transport for NSW.

Council Officers will investigate the pits and pipelines in this area to confirm that they are operating at full capacity.

Council Officers advised that they continue to request action by Transport for NSW (TfNSW) through direct contact with their Asset Engineers as well as through Council's Local Emergency Management Committee. Information on catchment size and flood depths was provided to TfNSW Engineers who are investigating ways to improve the inlets and this will also be reviewed before committing to work.

COMMITTEE RECOMMENDATION (Carney / Barlow)

That Flood Management Advisory Committee receive and note the report.

For Motion:

Unanimous

5 – Update on the Cooks River Catchment Coastal Management Plan

SUMMARY

Claire Wheeler from the Cooks River Alliance and Michael Rosenthal from Rhelm Consulting presented to the committee progress on the Cooks River Catchment Coastal Management Plan (CMP) including a tidal inundation hazard assessment.

The Tidal Inundation Hazard Assessment is to be published by the Cooks River Alliance in mid-2025, with a further 12 months likely before the Catchment Management Plan is exhibited for public consultation in 2026.

The Hazard Assessment is not designed to determine specific property hazard or planning outcomes. It is noted that the areas identified correlate with areas already considered by Council's Cooks River Flood Study.

A further report will be provided to Council's Executive and to Councillors prior to the publication of the Hazard Assessment.

6 – General Business

Recent Flooding Locations

Jaan Ranniko raised a query regarding the frequency of flooding at Illawarra Road and Cahill Place and if this is increasing with tidal inundation

James Ogg advised that further investigations will be undertaken in these areas to confirm that the pipes are operating at capacity and review and further actions that may be taken.

Councillor Barlow notes that residents at the recent Local Matters Forum in Ashfield identified places that experienced overland flooding that had not flooded before or to the extent experienced most recently. The streets mentioned include Arthur Street, Abergeldie Street and Holden Street which are both known overland risk areas.

Ryann Midei advised that a register of enquiries has been made and officers are already making calls.

Leaf Litter Concerns

Simon Myall raised the issue regarding fallen trees on the road at the bottom of Hearn Street which is blocking the drainage channel which is exacerbating the flood risk at the junction of Albion Road and Hearn Street and the clearing of leaves appears to be on an 8 week rotation that does not appear to be enough to clear the drainage channels.

Tim Harnett notes that flooding is appearing to become more pronounced within Wardell Road Petersham and the frequency of clearing of leaves may be a factor to this.

INNER WEST

Flood Management Advisory Committee Meeting

24 July 20245

Councillor Howard requested for Ryann and team take action to look at the frequency to which the works are being carried out. Ryann has advised that there is a scheduled run of sweeping footpath and cleaning roads in areas where there is a larger amount of leaf matter, and this can be looked at to be done more frequently.

Meeting Closed: 4:08pm

Item 7

Attachment 1

Item No: C0425(1) Item 8
Subject: EXPANDING JAZZ IN THE PARK
Prepared By: Michael Daly - Creative Communities Manager
Authorised By: Ruth Callaghan - Director Community

RECOMMENDATION

That Council endorse the proposal to expand the Jazz in the Park event into a Balmain Festival street contingent on being awarded grant funding from the Open Streets Program.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

3: Creative communities and a strong economy

EXECUTIVE SUMMARY

This report addresses the proposal to expand the Jazz in the Park event into a Balmain Festival including a street closure.

Consultation was undertaken to determine community feedback on this proposal with the majority of respondents in support. From 12 February to 12 March 2025, the community was invited to provide feedback on expanding Jazz in the Park and relocating the festival onto Darling St. through Council's "YourSay" platform. The community was invited to provide feedback on the scope and content of the new Balmain Festival as identified in the resolution. The vast majority of feedback was supportive.

The proposed new event would require an additional annual financial contribution from Council of \$120,000 to fund traffic management, increased infrastructure and program and general operating costs. Currently Council has budgeted an amount of \$60,000 for Jazz in the Park. If the event is expanded into street festival, an additional \$120,000 per annum will be required. This is not currently budgeted.

Council has made an application for the Transport for NSW Open Streets program for the first three years of delivery of this event for an amount of \$116,000 per annum. If the grant application is successful then this amount would cover the increased costs of the event. Delivery of the proposed expanded event would be contingent on the success of this grant application.

It is proposed that the new Balmain Festival event will be delivered on Sunday 30 November, with the rationale for this date explained in the report.

BACKGROUND

At the Council meeting held on 26 November 2024, Council resolved the following:

1. *That Council consult with the community and relevant organisations such as Balmain Rozelle Chamber of Commerce about expanding Jazz In The Park and relocating the Festival to Darling Street in late 2025 so that it celebrates the unique character of Balmain and involves more locals and businesses.*
2. *That staff provide initial costings in relation to expanding and moving the festival, including the possibility of reallocating funds from under patronised local events in the Baludarra (Balmain) ward and exploring State Government funding opportunities including programs in the NSW Vibrant Streets Package.*
3. *That Council report to the March 2025 Ordinary Council meeting on the outcomes of the community consultation and potential budget cost and funding opportunities so they can be considered in preparation of the 2025/2026 budget.*

DISCUSSION

Jazz in the Park has run annually in Gladstone Park, Balmain for more than 10 years. The event has celebrated the best of Inner West Jazz talent and has featured numerous multi-award winning performers including The Vampires, Matt McMahon, Ellen Kirkwood, Dan Barnett and Emma Pask.

The Council resolution requests information on potentially expanding Jazz in the Park event, into a new street festival for Balmain.

Community Engagement

In response to the Council resolution, feedback was sought from the Balmain community on the resolution's proposal through a YourSay campaign running from 12 February to 12 March 2025. The community was invited to provide feedback on the scope and content of the festival as identified in the resolution. This included:

- a) The proposal to transform Jazz in the Park into a street festival on Darling Street
- b) The length of the street closure - on Darling St from Montague St to Booth St
- c) The proposed date and time of the event - Sunday in late 2025, from 12pm-6pm
- d) Suggestions for proposed content
- e) Feedback from local businesses on their desire to participate in this event

The engagement opportunity was widely advertised through a local residential letter drop for the Baludarra ward, poster distribution throughout Rozelle, Balmain and Birchgrove, social media advertising, posters on Darling St and Gladstone Park and the Balmain Rozelle Chamber of Commerce e-newsletter.

Summary of Community Engagement Feedback

Overall, there was support for the proposed form, date and location for the new Balmain Festival. The survey and emails received showed support for the proposal with 93.08% supporting the project.

During the engagement period 2,400 people visited the YourSay project page. A total of 159 participants completed the online survey, 21 email responses were received and 1 phone call was received. The Balmain Rozelle Chamber of Commerce sent a separate submission as part of this engagement which has been included as an appendix to the engagement outcomes report.

Contribution Summary	You said
Do you support the proposal outlined below 159 responses	Yes – 93.08% No – 2.52% Don't know/Unsure – 4.4%
Did we get the location right 159 responses	Yes – 74.84% No – 10.06% Don't know/Unsure – 15.09%
Did we get the time right? 159 responses	Yes – 61.01%% No – 22.64% Don't know/Unsure – 16.35%
Do you support the activities outlined below 159 responses	Yes – 93.71% No – 2.52% Don't know/Unsure – 3.77%
Are you a local business? 159 responses	Yes – 13.21% No - 86.79%
[if you are a local business] Would you be interested in participating in the festival 21 responses	Yes – 76.19% No – 4.76% Don't know/Unsure – 19.05%
What new elements could be included that would celebrate the character of Balmain? 108 responses	See detailed comment section [Attachment 1]

Other points to note include:

- There was a large amount of support from the community for involving local businesses in the event, with 76.19% of local businesses who responded to the survey indicating that they would be interested in participating.
- Whilst the majority of respondents supported the time of the festival, a number of free text comments indicated that they did not want a Balmain Festival in December as the month was too busy and/or too hot and either suggested an earlier Spring event or an Autumn event.
- Overall respondents also wanted a later finish time of between 7-8pm for the event. By contrast, a small number of respondents indicated they wanted an earlier event such as 9am-3pm.
- There was a variety of suggested amendments to the overall street location, including suggestions to extend the event footprint up to the Town Hall or down to Curtis Rd. There were also a variety of suggestions that the festival should take place in another park location such as Callan Park, Birchgrove Oval or Mort Bay Park. A small number of respondents indicated they want to retain the event in Gladstone Park as part of this proposal, or in place of the Balmain Festival.
- A small number of respondents including those that support the overall proposal raised concerns about traffic and public transport impacts, increased car congestion and parking as a result of a festival on Darling Street.

The proposal was also presented at the Local Matters Forum for the Baludarri ward on 1 April.

Proposed festival format

Following community consultation, it is proposed that a new event be delivered on a closed Darling St from Montague St to Booth St to run from 12pm-5pm on Sunday 30 November 2025.

As Darling St is a State Road, this new festival would require approval through the local traffic committee. The length of road proposed is 450m, this compares to 350m from Marrickville Music Festival. This section of road was chosen to connect with the legacy event site in Gladstone Park and allows traffic access for emergency services and public transport routes.

The festival would incorporate a combination of local creative and Balmain/Rozelle stallholders, extended trading and footpath activations from local businesses, local bands, schools and community performers and creative workshop programming. Priority would be given to applicants from the Baludarri ward, and then to the Inner West more broadly should there be a shortfall.

Programming will be complementary to the existing businesses in the Balmain area. Council proposes to work closely with both the Balmain Rozelle Chamber of Commerce and the Balmain Markets in the delivery of this event.

FINANCIAL IMPLICATIONS


The proposed expansion of the Jazz Festival to Darling Street is contingent on significant additional funding that is not available. Currently, there is \$60,000 allocated as Council's contribution to the Jazz in the Park budget. To deliver the proposed Balmain Festival model, an additional allocation of \$120,000 would be required to cover traffic management required for a significant road closure, an expanded entertainment program and increased infrastructure required to fill the expanded event site as well as general operating costs for a significant event site footprint.

An application has been submitted for funding for this proposal through Transport for NSW Open Streets program for the first three years of delivery of this event. An amount of \$350,000 has been requested as part of this application, or in the order of \$116,000 each year. This grant round is a competitive application process. Applications closed on 14 March, and successful applicants will be notified in May.

Should Council be successful for Open Streets funding, as part of the funding conditions, this event must be delivered before February 2026, and as such it is proposed to be delivered in late 2025 – **Sunday 30 November**. Based on the success and learnings of the first year of delivery, festival times may be adjusted slightly in subsequent years based on community and business feedback.

Attachment 1 has been published separately in the Attachments Document on Council's Website <https://www.innerwest.nsw.gov.au/about/the-council/council-meetings/current-council-meetings>

ATTACHMENTS

1.  Proposed Balmain Festival - Engagement Outcomes Report
- ***Published Separately on Council's website***

Item No: C0425(1) Item 9
Subject: BURWOOD COUNCIL PROPOSED BOUNDARY CHANGES AROUND PRESBYTERIAN LADIES COLLEGE CROYDON
Prepared By: Matthew Pearce - General Counsel
Authorised By: Peter Gainsford - General Manager

RECOMMENDATION

That Council write to Burwood Council rejecting their proposal to amend the Local Government boundary at Croydon.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

Burwood Council is proposing an adjustment to the Local Government Area (LGA) boundary between Croydon (currently Inner West Council) and Burwood Council.

The primary objective of Burwood Council's proposal outlined in their Mayoral Minute is to consolidate the majority of Presbyterian Ladies College's (PLC) facilities within the Burwood LGA. Burwood Council states this aims to address administrative and logistical complexities for the school arising from the current division of its land between the two council areas, potentially streamlining traffic management, planning, development applications, and advocacy for PLC.

There are 52 properties currently within the Inner West LGA affected by the Burwood Council proposed boundary change (10 of which are owned by The Presbyterian Church NSW Property Trust).

It is recommended that Council write to Burwood Council advising that it doesn't support the boundary change.

DISCUSSION

Burwood Council is proposing an adjustment to the LGA boundary between Croydon (currently Inner West Council) and Burwood Council. Presbyterian Ladies College, Sydney (PLC Sydney) operates across multiple parcels of land at 1 Meta Street, Croydon within both the Inner West LGA and Burwood LGA.

The primary objective of Burwood Council's proposal is to consolidate the majority of PLC's facilities within the Burwood LGA. Burwood Council states this aims to address administrative and logistical complexities for the school arising from the current division of its land between the two council areas, potentially streamlining traffic management, planning, development applications, and advocacy for PLC.

Burwood Council's initial consideration involved a proposed adjustment shown in *Attachment 1*. Subsequently, a revised proposal, expanding the number of Inner West properties impacted by their proposal is detailed an amended boundary in *Attachment 2*.

The item was considered by Burwood Council on 25 March 2025 (Item MM3/25) to progress the LGA boundary adjustment process based on the revised proposal in *Attachment 2*, which increases the proposed Boundary changes to impact more Inner West properties.

The General Manager of Burwood Council has written to Inner West Council advising of a Mayoral Minute where Burwood Council resolved as follows:

- a) *Council confirms it has no in-principle objections to the proposed adjustment to the Local Government Area boundary between Burwood and Inner West Local Government Areas as shown in Attachment B of this report.*
- b) *The General Manager formally commence the Local Government Area boundary adjustment process in accordance with the NSW Local Government Act 1993 to amend the boundary between Burwood and Inner West Council Local Government Areas, as shown in Attachment B of this report.*
- c) *The General Manager provide regular updates on the matter as Council progresses through the NSW Local Government Act 1993 requirements.*
- d) *The Mayor of Burwood write to the Mayor of Inner West, notifying them of Burwood Council's decision.*

Although this is not mentioned in the Burwood Council Mayoral Minute it is important to note that Inner West Council previously considered a report in September 2020 for the part sale of Elizabeth Street Croydon adjacent to PLC. This was subject to the approval of a State Significant Development Application removing the on-street parking for 5-6 vehicles) and incorporate the land into the school site, providing for up to 29 basement car parking spaces which would be an increase of 12 spaces from the current 17 open hardstand car parking spaces already on the adjacent land.

Upon consideration of this report Inner West Council resolved as follows:

That Council does not support the partial road closure of Elizabeth St Croydon, and does not support the Subsequent sale to PLC.

PLC have since lodged a Pre Development Application for demolition of the existing residential developments at 116-118 Edwin Street and construction of three storey educational building and a new driveway access from Edwin Street which council responded to in August 2024.

There are 52 properties currently within the Inner West LGA affected by the Burwood Council proposed boundary change (10 of which are owned by The Presbyterian Church NSW Property Trust). The increased plan also includes all of Elizabeth Street from Edwin Street and all of College Street which subject to a resolution of Council and necessary approvals could be sold to PLC for a considerable sum.

Alternatively, it would be just as easy to expand the Inner West LGA to cover all of PLC school area and it wouldn't impact any property within the Burwood LGA as PLC campus covers the entire street frontage and would impact on no other property.

It is recommended that Council write to Burwood Council advising that it doesn't support the boundary change.

Process for Boundary adjustments

The process for altering LGA boundaries, as outlined in Section 204 of the Local Government Act 1993, begins with a proposal for change. In this instance, Burwood Council's initiative to adjust the boundary between our councils constitutes this initial proposal, with two specific boundary options having been presented.

For this proposal to progress, Burwood Council is effectively required to develop a business case to submit to the Minister for Local Government (under Section 215).

Upon receiving the proposal, the Minister is obligated to give public notice of it (Section 216).

Following this public notification, Section 217 allows for representations to be made by interested parties. It is at this stage that Inner West Council would likely become formally involved, with a Council resolution potentially required to support any representation (either for or against the proposal).

If the Minister decides to proceed after considering these representations, the proposal must be referred to the Boundaries Commission for examination and a report (Section 218).

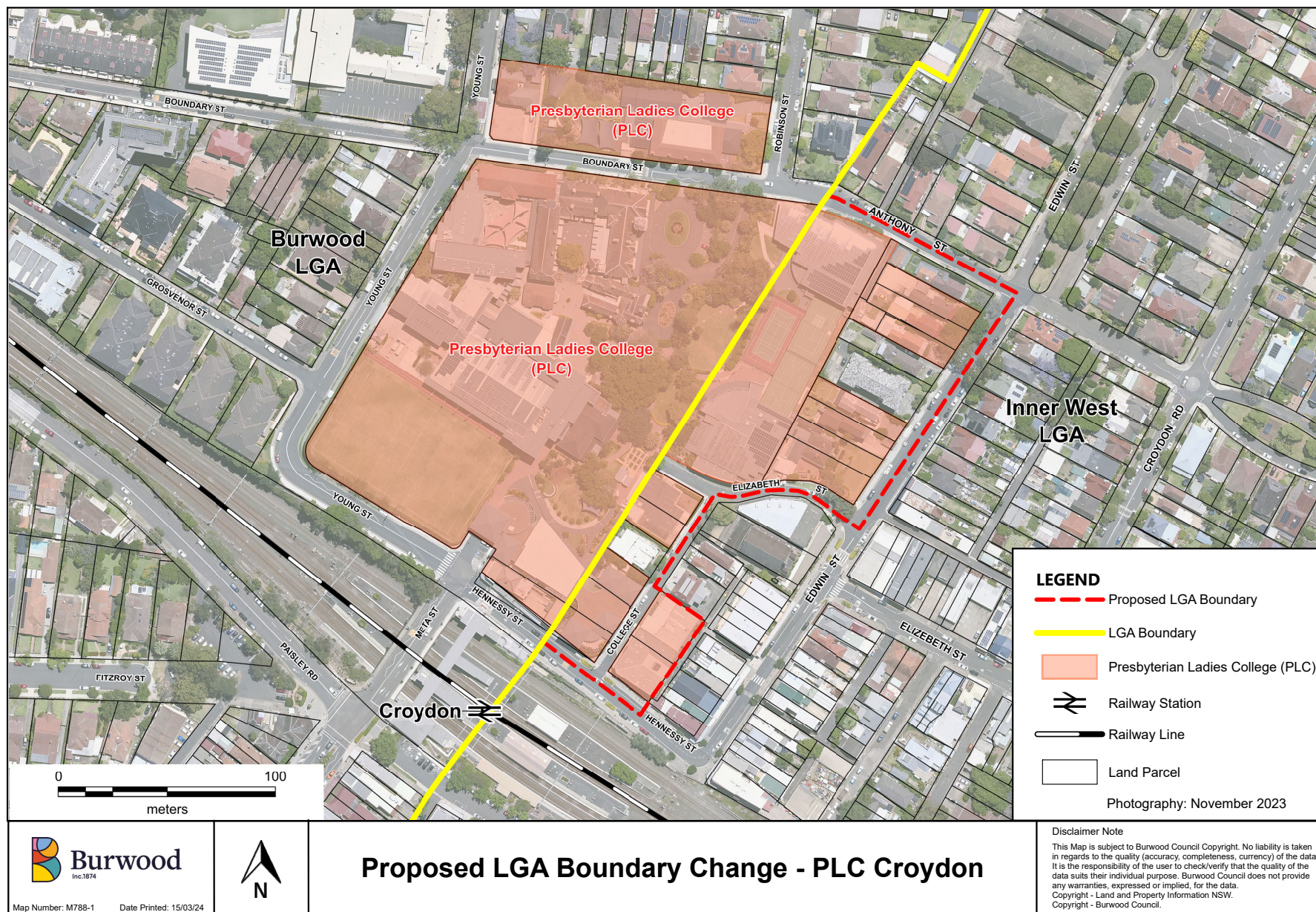
Ultimately, based on the Minister's recommendation, Section 218B of the Act allows the Governor to alter the boundaries of the affected LGAs (Burwood and Inner West Councils) by way of a proclamation.

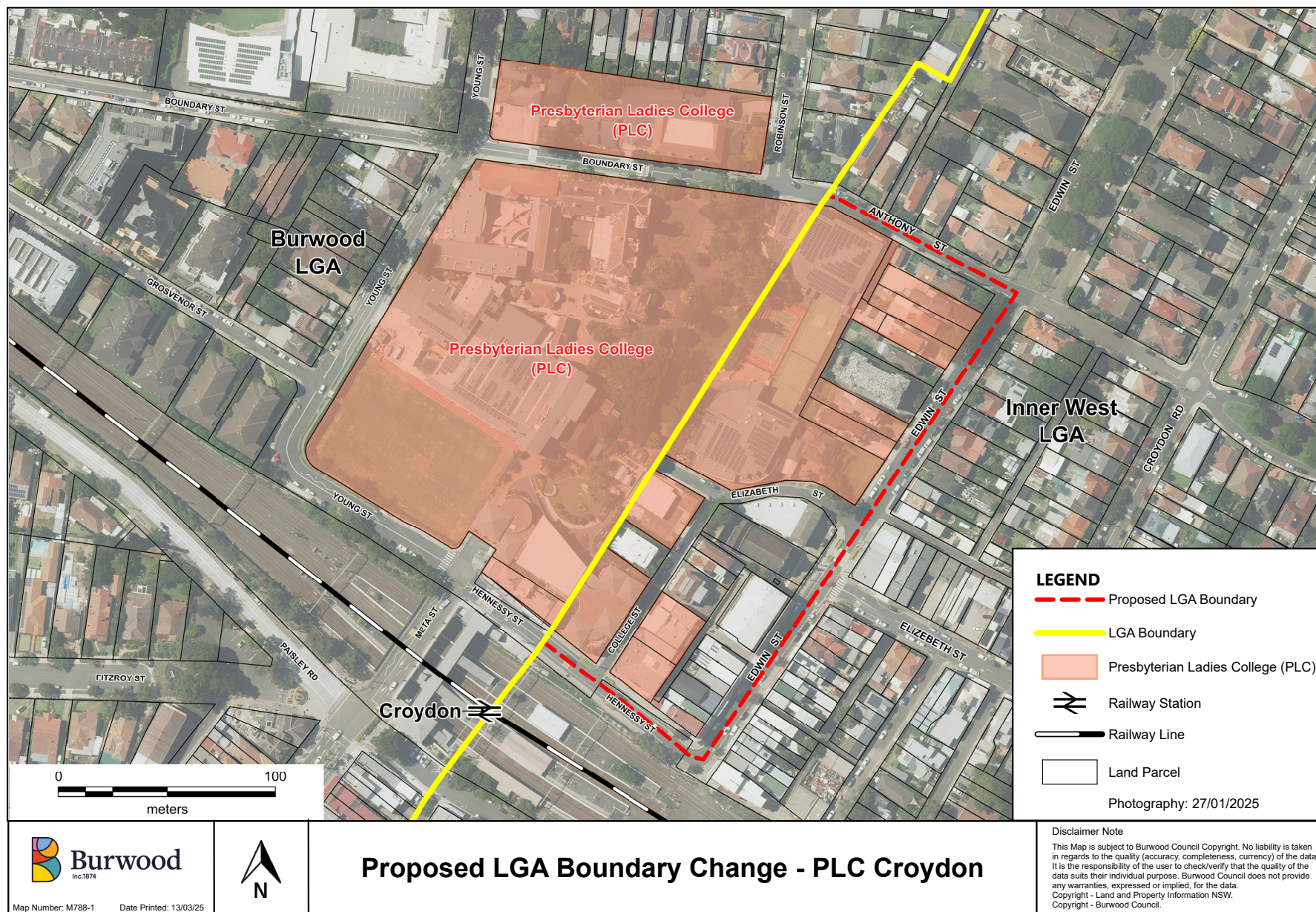
FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

1. [↓](#) Proposed boundary changes 2024
2. [↓](#) Proposed boundary changes 2025





Item No: C0425(1) Item 10
Subject: ROZELLE PARKLANDS
Prepared By: Matthew Pearce - General Counsel
Authorised By: Peter Gainsford - General Manager

RECOMMENDATION

1. That Council resolve that the General Manager negotiate the final terms of a Care Control and Management Agreement and Funding Deed with Transport for New South Wales.
2. That Council resolve the General Manager execute a Care Control Management Agreement and Funding Deed for Rozelle Parklands.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

4: Healthy, resilient and caring communities

EXECUTIVE SUMMARY

The Council and Transport for New South Wales (TfNSW) have been negotiating the terms of a Care, Control and Management Agreement and Funding Agreement for Rozelle Parklands.

The negotiations have been ongoing since May 2024 and the parties are now finalising the terms of the care, control, management and funding of Rozelle Parklands.

The Care, Control and Management Agreement and Funding Deed are legal agreements between Council and TfNSW which allows Council to manage the operations of the Rozelle Parklands particularly for community sporting activities and ensures that there is adequate the funding to provide capital works for the Parklands and nearby areas.

The Care, Control and Management Agreement and Funding Agreement will be executed on agreed terms by the General Manager.

BACKGROUND & DISCUSSION

On 5 March 2024, Council was provided with an update on the Rozelle Interchange and Rozelle Parklands concerning matters of traffic congestion, the asbestos contamination and the EPA cleanup of areas of contamination in and around the Parklands.

On 18 February 2025, Council was further provided with an update concerning the Rozelle Parklands Plan of Management and the state of negotiations with TfNSW concerning the future use of the Parklands for sporting clubs and continuing maintenance by TfNSW of the lands.

Council completed an Expression of Interest process with local sporting clubs in relation to seasonal sporting allocations for use of the sporting grounds at Rozelle Parks in 2024. This

process has been on hold pending the issuing of an agreement for access to the sporting grounds from TfNSW.

Transport for NSW (TfNSW) are currently undertaking additional landscaping and facility upgrades to the Rozelle Parklands. The construction of multi-purpose courts, an amenities building, playground toilets, field lighting and grass improvement works within Rozelle Parklands. TfNSW have advised that these works have staged completions as follows:

- multi-purpose courts are expected to be completed by May 2025;
- grass improvements are expected to be completed by May 2025.
- amenity building is expected to be completed by June 2025;
- playground toilets are expected to be completed by June 2025.
- Flood lighting is expected to be completed by June 2025.

Since May 2024, Council has been in negotiations with TfNSW concerning how, as the future manager, the Parklands should be managed to allow access for community sport. The management of the Parklands now being formalised through a Care, Control and Management Agreement. This Agreement ensures that the Rozelle Parklands can be used for community sports and at the same time allows various external operators (TfNSW, Transurban, Ausgrid, Western Sydney Harbour Tunnel, Westconnex) of the Parklands access for ongoing maintenance of road and utility infrastructure.

The Council will be the manager of the Rozelle Parklands area as detailed in the Site Boundary Map in *Attachment 1*.

The negotiations with TfNSW have also included a formal Funding Deed which formalises the offer made by the State Government to provide Council with \$20M for on-going capital works in and around the Parklands and nearby areas while Council will maintain the Rozelle Parklands.

FINANCIAL IMPLICATIONS

The State Government is providing \$20M funding commitment for the ongoing capital works improvements at the Parklands and at other parks in proximity to the Parklands. There is funding in the Long Term Financial Plan for the ongoing maintenance of Rozelle Parklands

ATTACHMENTS

1. [Site Boundary Map](#)



SCHEDULE 2 – Site Boundary Map



Transport
for NSW

SHEET 1 OF 1

NOT TO SCALE



LEGEND

CCM Boundary

Construction Zones

- Toilet facility
- Multi-purpose courts
- Facilities building
- Floodlight Zones

Future Construction Zones

- Ausgrid's Future Substation Compound
- New Emergency Staircase Egress Point area (WHT Project)
- Temporary construction compound by WHT Project.

Area required for utility works including installation of air monitoring equipment, cabling, commissioning, installation of comms, power, HV conduits and potential rectification of tunnel conduits and pits.

Item No: C0425(1) Item 11
Subject: ILLEGALLY BLOCKED DRIVEWAYS
Prepared By: Graeme Palmer - Senior Manager, Regulatory Services
Authorised By: Simone Plummer - Director Planning

RECOMMENDATION

That Council endorse the following Policy statement for inclusion in the Parking Enforcement Operating Management Standard (OMS):

'Where a Council officer verifies that a resident is prevented access to their driveway, a tow truck is engaged to move the vehicle.'

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

EXECUTIVE SUMMARY

This report recommends the inclusion of the following Policy statement into Councils Parking Enforcement Operating Management Standard:

Where a Council officer verifies that a resident is prevented access to their driveway, a tow truck is engaged to move the vehicle.

The above inclusion in the Parking and Enforcement Operating Management Standard is considered a balanced approach to the safety and amenity of residents when their driveway is blocked by an unauthorised vehicle.

BACKGROUND

At the Council meeting held on 18 February 2025, Council resolved the following:

1. That Council develop a policy to better support residents impacted by illegally blocked driveways, including but not limited to investigating provision of towing services in the following circumstances:
 - a) where a resident is blocked from exiting their driveway, a tow truck is engaged immediately; and
 - b) where a resident is blocked from entering their driveway, a tow truck is engaged after 24 hours.
2. That Council receive a report back on a draft policy and costs by the April 2025 Council Meeting.

DISCUSSION

In 2024, Council received around 3200 complaints alleging illegal parking which impacted driveways. During the same period approximately 830 fines were written for stopping on/across driveways.

Attending blocked driveways and complaints about unsafe parking within three hours is a key performance indicator for the Council's Parking Team. The table below shows significant improvement over the last three years such that 91% of complaints are now attended to within 3 hours.

Year	Number of blocked driveway attended	% attended to within 3 hour (KPI)
2022	3251	60
2023	3790	79
2024	4393	86
2025 (1 Jan - 31 March)	419	91

Currently parking officers utilise the NSW Road Rule (198) which prohibits any vehicle from obstructing a driveway. Obstruction is defined as “*any part of the vehicle is on or across the driveway*”. Noting that it can be challenging for residents to find parking it is not uncommon for them to park across their own driveway. Officers only attend upon receipt of a complaint and would not therefor usually proactively fine a vehicle in such instances. A fine under the NSW Road Rule is \$320.

Following endorsement of this policy statement the process to clear a blocked driveway will be via action utilising the Public Spaces (Unattended Property) Act 2021 (PSUP) which permits Council to move or take possession of an item obstructing access to or within a public place. Under PSUP Council may either move the vehicle within the same general area or take the vehicle into possession and move the vehicle to a place of storage (impound the vehicle). It is proposed to move vehicles within the general area and request the assistance of police to contact the registered owner and advise them of the vehicle's new location. To remove a vehicle requires reliance upon the PSUP legislation, and a subsequent fine would then be imposed under this legislation – which is \$660.

This fine is sufficient to recoup the cost of towing a vehicle which is variable depending on the circumstances but is likely to average around \$300.

Risks

Tow contractors need reasonable space to be able to access vehicles to facilitate removal. There may be some instances where a vehicle cannot be towed due to restricted access. There is also the risk of damage to a vehicle when loading and unloading vehicles, using the wrong towing methods, tie-down points or improper preparation.

FINANCIAL IMPLICATIONS

Towing fees are estimated to be \$300 depending on circumstances. The fine imposed for an unauthorised vehicle blocking a driveway under PSUP is \$660. While the PSUP Act does not provide an option for fees or fee recovery for vehicles that are moved locally, the fine under PSUP is sufficient to offset the cost.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 12
Subject: LEICHHARDT OVAL RENOVATION UPDATE
Prepared By: Scott Mullen - Strategic Investments and Property Manager
Authorised By: Ryann Midei - Director Property and Major Projects

RECOMMENDATION

That Council endorse the Leichhardt Oval Renovation Final Design Concepts April 2025 (Attachment 1) and proceed with preparing detailed plans in order to seek planning approval.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

- 2: Liveable, connected neighbourhoods and transport
- 4: Healthy, resilient and caring communities

EXECUTIVE SUMMARY

This report provides final Design Concept for the renovation of Leichhardt to Council.

BACKGROUND

In October 2023 Inner West Council adopted the Leichhardt Oval Masterplan following extensive public engagement. The Masterplan was developed in partnership with Cox Architecture.

In June 2024, the Commonwealth, State and Local Governments formed a funding partnership to secure the future of Leichhardt Oval. The Commonwealth committing \$20 million to the project, with the NSW Government and the Inner West Council investing \$10 million each towards the upgrade.

Ernst and Young (EY) were appointed as project managers in August 2024 and Cox Architecture brought on board to finalise the concept designs for the upgrade.

EY have experience from overseeing big stadium projects including Allianz Stadium, CommBank Stadium and the new Penrith Stadium.

Cox Architecture bring a wealth of expertise when it comes to designing and redesigning some of Australia's most outstanding sporting venues.

A stakeholder workshop was held on 20 August 2024 with attendees from Wests Tigers, Sydney FC, NRL, NSWRL, Australian Professional Leagues, and APIA Leichhardt.

The workshop was facilitated by Cox Architects. The major themes from the workshop identified as priorities were the provision of female friendly players and officials' amenities as well as a seating bowl upgrade.

As one of the outcomes of the adopted Masterplan, Council has also allocated \$1.2 million to develop new Museum of Inner West Rugby League that represents the five foundational Rugby League clubs - Annandale, Balmain, Glebe, Newtown, and Wests.

The work involves renovation of the caretaker's cottage opposite the Mary Street entrance to Leichhardt Oval and the development of the museum to display memorabilia, as well as the history and related stories related to the clubs through the use of multimedia, and also includes and an immersive, virtual museum that provides alternative access to the fans and the public. The Museum will be ready for opening before the 2026 Season.

At the Council meeting held on 18 February 2025, Council resolved the following:

That Council bring forward the finalisation of the concept design program and concept plans by Cox Architecture to the April 2025 Council meeting.

DISCUSSION

The final design concepts have been delivered following extensive investigation that involved, structural inspection of the existing concrete tiers that support the lower seating bowl to understand the options to increase seating numbers.

The work included detailed Levels survey of the concourse and seating bowl, as well as the main access points at Mary Street and Glover Street to ensure the seating options are achievable and are able to comply with accessibility requirements.

A design review of the existing western grandstand was undertaken with a view to provide an optimal spectator experience and a significant upgrade to the corporate offerings on game day. This included amenities upgrades to meet NRL, A League and super rugby standards and create the best possible facilities to stage women's sport at an elite level.

This work has included consideration of all design standards for sporting facilities and Building Code of Australia to provide a contemporary stadium design whilst maintaining the unique character of Leichhardt Oval.

Included in the specifications for the later design will include options for the equipment and other elements that would enable the ground to be used for live music and live performance.

The project has involved rigorous design review with the architect, project manager and the quantity surveyor to ensure that the outcome provides the best value for money for Council.

Final Design Concepts

The following final design concepts have been developed (Attachment 1) by the Project Team and endorsed by the Project Control Group to proceed with preparing detailed plans in order to seek planning approval and are detailed as follows:

Western Grandstand Player Amenities

- Demolition of the existing ground floor of the Western Grandstand, and construction of new NRL compliant players facilities within an extended footprint room, officials' change room and amenities
- All new female friendly, player and officials' facilities, including 4 change rooms, 2 shared strapping rooms, 2 shared recovery rooms, doping control room, team kit/ briefing rooms, player medical
- A new mezzanine level gym
- Reconfiguration of ground floor public amenities and toilets

Western Grandstand – modern facilities for spectators, sponsors and media

- All new 'Stadium' seats for comfortable, safe and equitable experience, with allowance for add-ons (cupholder/padded seats)
- Demolition of eastern stairs to improve access to seating bowl
- New direct access to Western Grandstand from a mezzanine level with dedicated corporate, food and beverage offerings
- Reconfiguration of corporate, coaches and media boxes, and back-of-house corridors, to be airconditioned and accessible
- Renovation and reconfiguration of the Centurion's Lounge to allow direct corporate access to dedicated seating in the Western Grandstand

Lower Seating Bowl - All new 'stadium type' seating to ensure safety and compliance

- Replacing the old, tired and noncompliant seating around the Oval with new 'Stadium' seats
- Providing multiple wheelchair accessible viewing areas and ensuring the ground meets requirements for safety, accessibility and amenity
- Demolition and relocation of northern public amenities block
- New fencing surrounding the field of play

New Northern Grandstand

- New lightweight grandstand with 1,500 seats constructed over and adjacent to the northern seating bowl renovation
- New concourse level amenities, food and beverage offerings dedicated to the northern grandstand

The final design will deliver a stadium that meets all compliance requirements for all sporting codes, significantly enhances corporate offerings and the spectator experience.

Whilst the necessary planning approvals are being obtained Council's project manager will continue to undertake a value engineering process to ensure that Council gets the maximum value from the works.

As the detailed design is being developed further meetings will be held with all stakeholders from Wests Tigers, Sydney FC, NRL, NSWRL, Australian Professional Leagues, and APLA Leichhardt.

Project Governance

A Project Control Group (PCG) has been established, with the General Manager as the Sponsor, that will have oversight of the project.

The PCG is tasked with high-level oversight of the project, making crucial decisions that affect the project's direction, funding, and overall success. Regular monthly PCG meetings are being held to review project status, address any issues or risks, and make decisions on changes or adjustments required to keep the project on track.

Council is also engaging independent Project Assurance to ensure project integrity and risk management. Their duties will include reviewing performance, costs, and timelines, providing improvement recommendations, and preparing monthly reports for Inner West Council throughout the project.

A Project Working Group will also meet regularly to provide support the PCG. It will include subject matter experts, and stakeholders, including the Major Stakeholders identified above.

A monthly update report will be reported to Council throughout the life of the project.

Timing and Next Steps

It is currently anticipated that the planning pathway for the recommended scope would be a State Significant Development Application (SSDA) via the NSW Department of Planning, Housing and Infrastructure (DPHI). It is estimated that it will take until June 2026 to have a determination. Council will seek an Expression of Interest for building contractors at the end of 2025 then proceed through a select tender process to appoint the successful for a contractor to commence the work at the end of the 2026 winter season with completion in time for the 2028 season.

FINANCIAL IMPLICATIONS

The Quantity Surveyor has confirmed the Project Budget breakdown and the estimated costs for the recommended design concepts are approximately \$50M which is subject to further value engineering and a future procurement process to ensure that Council receives the best value for money from the project.

There is \$40M funding allocated in the draft Long Term Financial Plan for the 2025/2026 financial year and Council will seek further State and Commonwealth grant funding opportunities and could potentially stage some of the works.

ATTACHMENTS

1. [Leichhardt Oval Renovation Final Design Concepts April 2025](#)

ATTACHMENT 1 – LEICHHARDT OVAL RENNOVATIONS FINAL DESIGN CONCEPTS
APRIL 2025

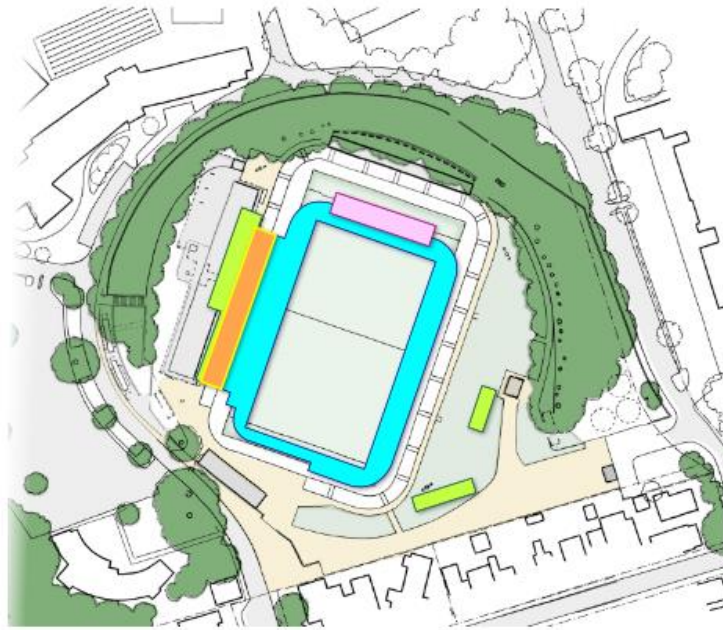


Community Update – April 2025

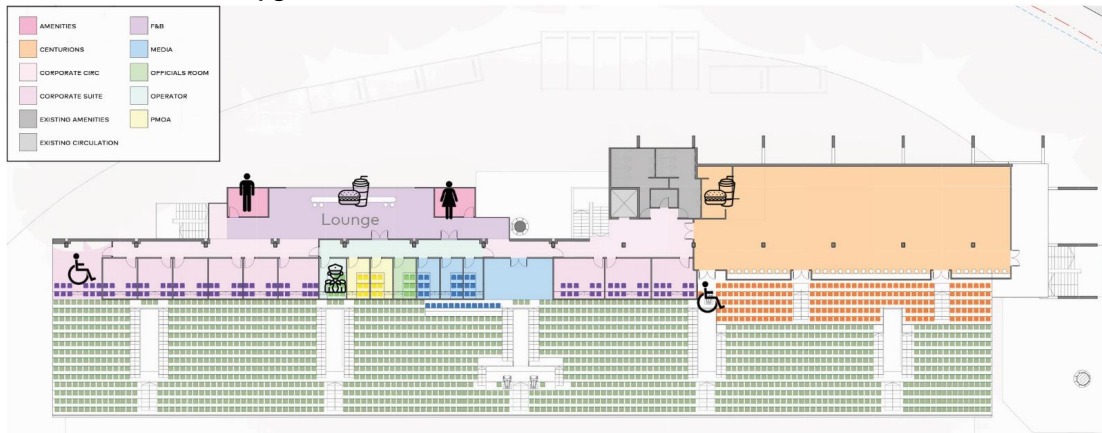
Leichhardt Oval Renovation

Final Design Concepts

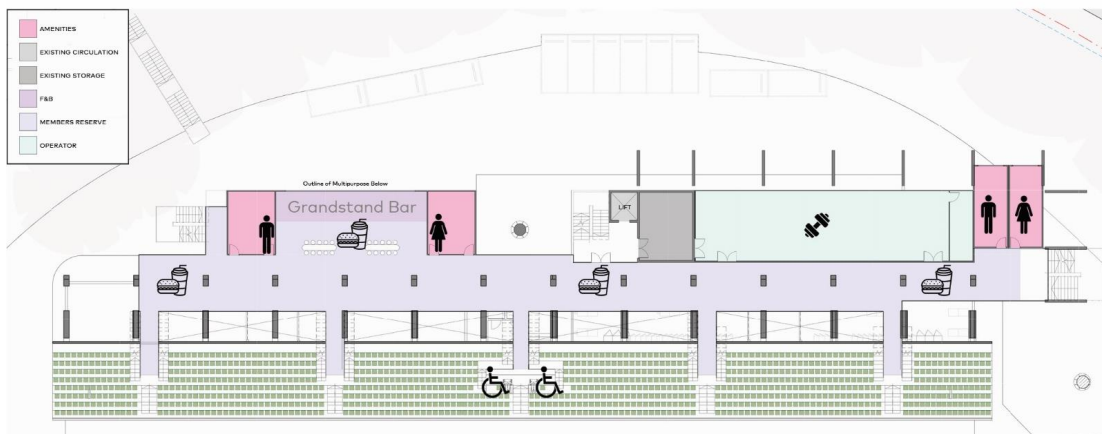
- Western Grandstand
Player Amenities
- New consistent seating
for the entire Seating
Bowl and Western
Grandstand + Premium
Products
- Northern Grandstand
- Remaining Elements



Western Grandstand Upgrades



Corporate and Media Level Plan



New Mezzanine Level Plan

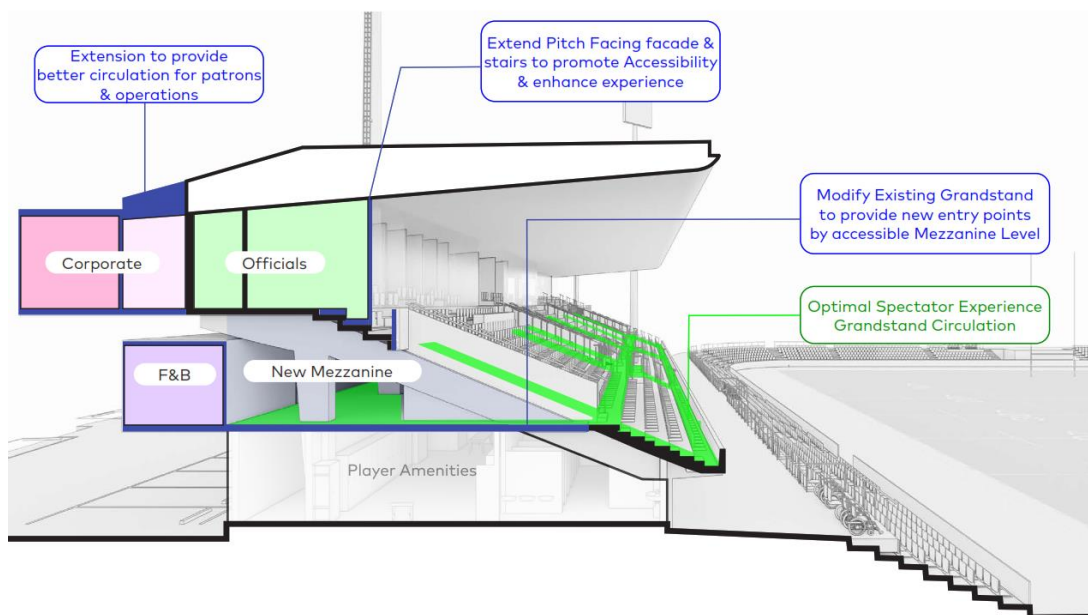


Ground Level Plan

Leichhardt Oval Renovation - Final Design Concepts – April 2025

Page 3

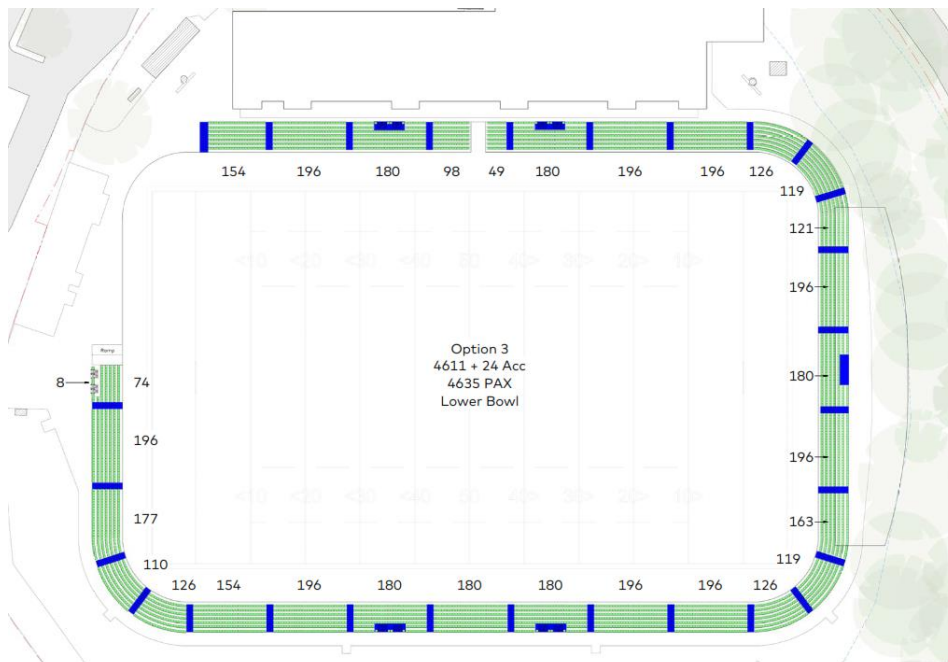
Western Grandstand Upgrades



Perspective of Western Grandstand Upgrades



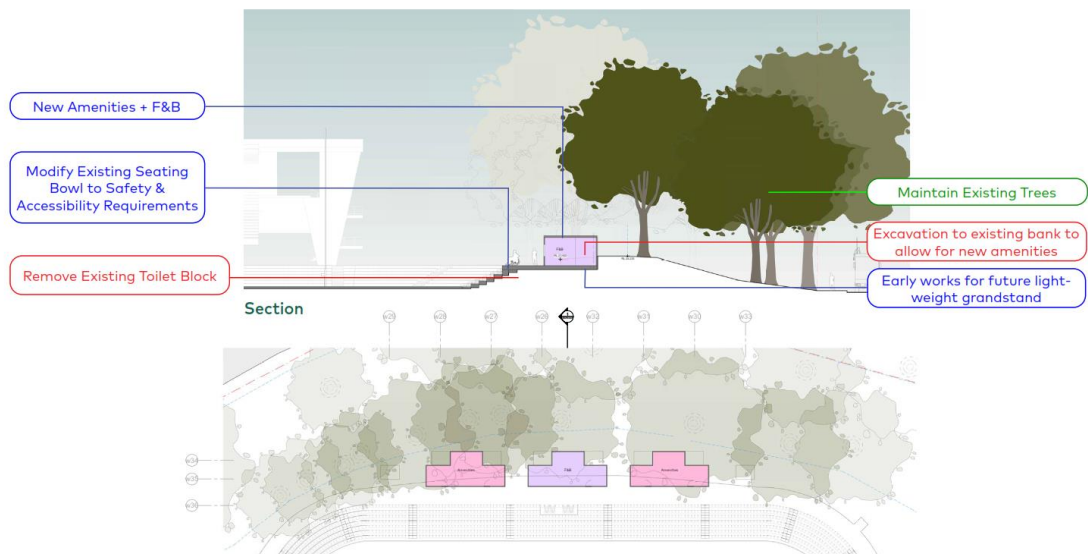
Seating Bowl Upgrades



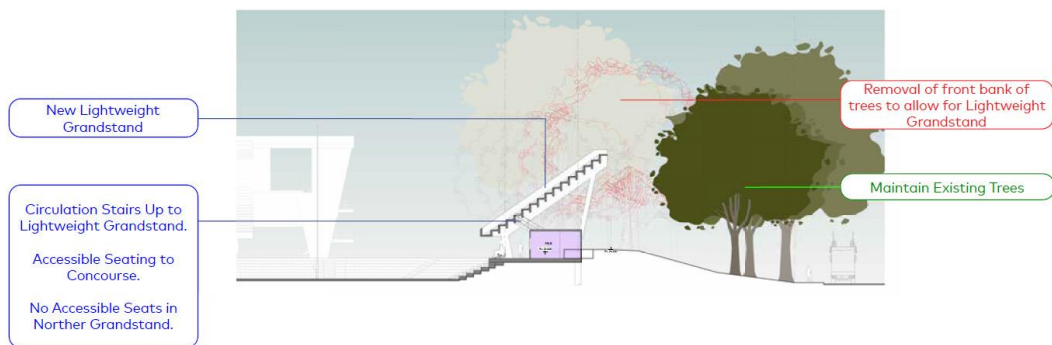
Perspective of Seating Bowl Upgrades including the Western Grandstand



Northern Grandstand at ground level with amenities and food and beverage offerings



Northern Grandstand



Item No: C0425(1) Item 13

Subject: POST EXHIBITION – 1-13 PARRAMATTA ROAD, ANNANDALE - DEED OF VARIATION FOR PLANNING AGREEMENT

Prepared By: Scott Mullen - Strategic Investments and Property Manager

Authorised By: Chris Sleiman - Acting Director Corporate

RECOMMENDATION

1. That Council enter into the Deed of Variation to Planning Agreement for 1-13 Parramatta Road, Annandale as provided in *Attachment 1* to this report.
2. That Council authorises the General Manager to execute the Deed of Variation to Planning Agreement.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

EXECUTIVE SUMMARY

A Voluntary Planning Agreement (VPA) was previously negotiated and approved under the original DA 2017/161.

The Developer has submitted and received approval for several VPA modifications, as it has progressed through the construction phases. The VPA has remained largely the same. On 23 August 2024, the Developer lodged modification MOD/2024/0279, including changes to the public domain, such as enhanced disability access for the public lift and reduced width for public stairs (from 2000mm to 1600mm). These changes were agreed upon by the Developer, Eranna Pty Ltd (Owner), and the Council in the amended Deed of Variation to Planning Agreement (*refer Attachment 1*).

The VPA value remains unchanged at \$1,270,000, as reported to Council on 23 June 2020. Under Section 7.5 of the *Environmental Planning and Assessment Act 1979* (EP&A Act), the VPA cannot be amended or revoked without at least 28 days' public notice.

At the Council Meeting held on 18 February 2025, Council resolved the following:

1. That Council publicly exhibit the Deed of Variation for Voluntary Planning Agreement for 1-13 Parramatta Road, Annandale for a period of 28 days and seek community feedback.
2. That following the conclusion of the exhibition period, the Deed of Variation for Voluntary Planning Agreement for 1-13 Parramatta Road, Annandale be brought back to Council for consideration for adoption.

This report considers executing the Deed of Variation to Planning Agreement following the public exhibition process and consideration of public comments.

BACKGROUND

1-13 Parramatta Road, Annandale (Property) is located on the northern side of Parramatta Road to the east of Nelson Street. There is frontage to both Parramatta Road and McCarthy Lane. The total site area is approximately 1,765 square metres and it is located within a predominantly residential area, characterised by one and two storey developments.

The Property falls within the Parramatta Road Corridor Urban Transformation Strategy (PRCUTS) which identifies Johnstons Creek as a pedestrian and cycle corridor to connect Parramatta Road with Rozelle Bay.

The Property is a key link in the creation of the pedestrian and cycle path throughout the Inner West Local Government Area (LGA) as part of the strategy.

In conjunction with the PRCUTS, Council developed a draft masterplan for the Parramatta Road Urban Amenity Improvement Program (PRUAIP) for various projects to be undertaken in the LGA which included the Johnstons Creek pedestrian and cycle corridor (Masterplan).

Development Consents

DA 2017/161 relates to the Property and is for a mixed-use development that permits the demolition of existing structures and construction of a mixed-use development including a retail tenancy, 41 residential units and basement parking.

Amendments to Voluntary Agreement Subject to Public Exhibition

On 23 August 2024, the Developer lodged application MOD/2024/0279 to modify development consent D/2017/161, upgrading the public domain lift for enhanced disability access and reducing the public stairs width from 2000mm to 1600mm.

Key amendments include the following:

- a) Aligning the Developer's contributions (Annexure A of the Planning Agreement) with the architectural plans from MOD/2022/0143 by:
 - Installing an Orona 3g X-11 machine-room-less, industrial-strength lift with enhanced safety features, side-opening doors, and wider car for bicycles and motorized disabled access; and
 - Reducing stair width by 550mm per approved DA 801 plan to accommodate the lift.
- b) Updating Schedule 1, Item 5A to reflect MOD/2024/0279.

Additional minor changes include adjustments to two retail units, waste and storage rooms, basement entry ramp, and new finishes.

MOD/2024/0279, detailing architectural changes, was publicly notified from 5-26 September 2024 with no submissions received. The modification was approved by the Inner West Local Planning Panel on 10 December 2024.

The Developer, Eranna Pty Ltd (Owner), and Council agreed to the amended VPA (*Attachment 1*) reflecting the changes, which have minimal environmental impact and are similar to previous modifications.

The Explanatory Note has been updated and included in the amended VPA (*Attachment 1*, Appendix 1).

Community Engagement Methods

The 28-day public exhibition period took place between 26 February to 25 March 2025, in the form of:

- Your Say Inner West (YSIW) project page hosted online on Council's web site; and
- A3-laminated posters placed at the entrances to the development on Parramatta Road and McCarthy Lane.

Council received a total of 5 responses (4 surveys completed online and 1 email feedback).

A majority of 80% (=4) supported the proposed deed of variation to planning agreement and 20% (=1) was unsure/ did not know.

Engagement Outcomes

Responses received are summarised as follows:

Response Source	No	Response Type	Response Comment
YSIW	3	Support	No comment/s provided
	1	Don't Know	<i>Please maximise all greening implementation. Streetscaping, canopy tree planting, pathway bed gardens.</i>
Email	1	Request for clarification	<i>.. if more or any car spaces have been made available. Is it still going to be a studio apartment complex There was virtually no parking for residents provided at the time.</i>
Total	5		

Officers Comments

The VPA has remained largely the same since its approval under the original DA 2017/161. Whilst the Developer has submitted and received approval for several VPA modifications, the proposed changes under modification MOD/2024/0279 will enhance the public domain outcomes, providing improved disability access for the public lift and maintaining adequate and compliant width for public stairs. These enhancements are at the Developer's cost.

Having regard to the issues raised above, the following comments are provided for context:

- YSIW – Don't Know comment – this relates to landscaping and greenery, which is not affected nor changed by this Deed of Variation to Planning Agreement
- Email – Request for clarification – this relates to car parking, which again is not affected nor impacted by this Deed of Variation to Planning Agreement.

The proposed changes to the VPA have been discussed and agreed to be implemented with internal Council stakeholders and technical teams, including Facilities Management, Development Engineering, Road Access Services and Disability Access Services, and in consultation with the Developer and Council's preferred lift service contractor (TK Elevators).

It is recommended that Council now proceed and enter into the Deed of Variation to Planning Agreement and delegate authority to the General Manager to execute the VPA document.

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

The VPA value remains unchanged at \$1,270,000, as reported to Council on 23 June 2020.

ATTACHMENTS

1. [1-13 Parramatta Road - VPA Variation](#)

DEED OF VARIATION OF PLANNING AGREEMENT

Inner West Council
ABN 19 488 017 987

and

Eranna Development Pty Ltd
ABN 44 638 578 588

and

Eranna Pty Ltd
ACN 638 515 349

CONTENTS

1. Definitions and interpretation	2
1.1 Definitions	2
1.2 Definitions in the Deed of Variation	2
1.3 Interpretation	2
2. Amendments	2
3. Confirmation and acknowledgement	3
4. General	3
4.1 Governing law	3
Schedule	4
Annexure A	7
Appendix 1 – Explanatory Note	12
Execution	18

DEED OF VARIATION OF PLANNING AGREEMENT is made on 2025.

BETWEEN:

- (1) **Inner West Council** ABN 19 488 017 987 of Leichhardt Service Centre, 7-15 Wetherill Street, Leichhardt NSW 2000 (**Council**);
- (2) **Eranna Development Pty Ltd** ABN 44 638 578 588 of 447-451 Parramatta Road, Leichhardt NSW 2040 (**Developer**); and
- (3) **Eranna Pty Ltd** ACN 638 515 349 of 447-451 Parramatta Road, Leichhardt NSW 2040 (**Owner**).

RECITALS

- A. The Developer, the Owner and the Council are Parties to the VPA in respect of the Land.
- B. Since entering into the VPA, the Developer has lodged a modification to the Modification of the Development Application with Council in respect of the Land.
- C. The Developer and the Council agree to vary the VPA in accordance with the Deed.

The parties agree, in consideration of, among other things, the mutual promises contained in this Deed as follows:

OPERATIVE PART

1. Definitions and interpretation

1.1 Definitions

The following definitions apply in this Deed, unless the context requires otherwise.

Commencement Date means the date that this Deed is executed by the parties.

Deed means this deed of variation.

Regulation means the *Environmental Planning and Assessment Regulation 2021* (NSW).

Schedule means the schedule to this Deed.

VPA means the Planning Agreement dated 11 July 2023 with Land

Registry Services Registration Number AT891659.

1.2 Definitions in the Deed

Words and phrases defined in the VPA have the same meaning when used in this Deed, unless a contrary intention appears.

1.3 Interpretation

Clause 1.2 of the VPA applies to the interpretation of this Deed.

2. Amendments

- (a) With effect on and from the Commencement Date, and in accordance with clause 203 of the Regulation the VPA is amended as set out in the Schedule.
- (b) This Deed is not a planning agreement within the meaning of section 7.4 of the *Environmental Planning & Assessment Act 1979* (NSW).

3. Confirmation and acknowledgement

- (a) With effect on and from the Commencement Date, the parties are bound by the VPA as amended by this Deed.
- (b) Except as specifically amended by this Deed, all terms and conditions of the VPA remain in full force and effect.
- (c) If there is a conflict between the VPA and this Deed, the terms of this Deed prevail.
- (d) Nothing in this Deed:
 - (i) prejudices or adversely affects any right, power, authority, discretion or remedy which arose under or in connection with the VPA before the date of this Deed; or
 - (ii) discharges, releases or otherwise affects any liability or obligation which arose under or in connection with the VPA before the date of this Deed.
- (e) The Appendix contains the Explanatory Note relating to this Deed required by clause 205 of the Regulation.

- (f) The Parties agree that the Explanatory Note is not to be used in construing this Deed.

4. General

4.1 *Governing law*

New South Wales law governs this VPA. The parties submit to the exclusive jurisdiction of the courts of New South Wales.

SCHEDULE 2

(clause 2)

The amendments to the relevant clauses or schedules of the VPA appear below.

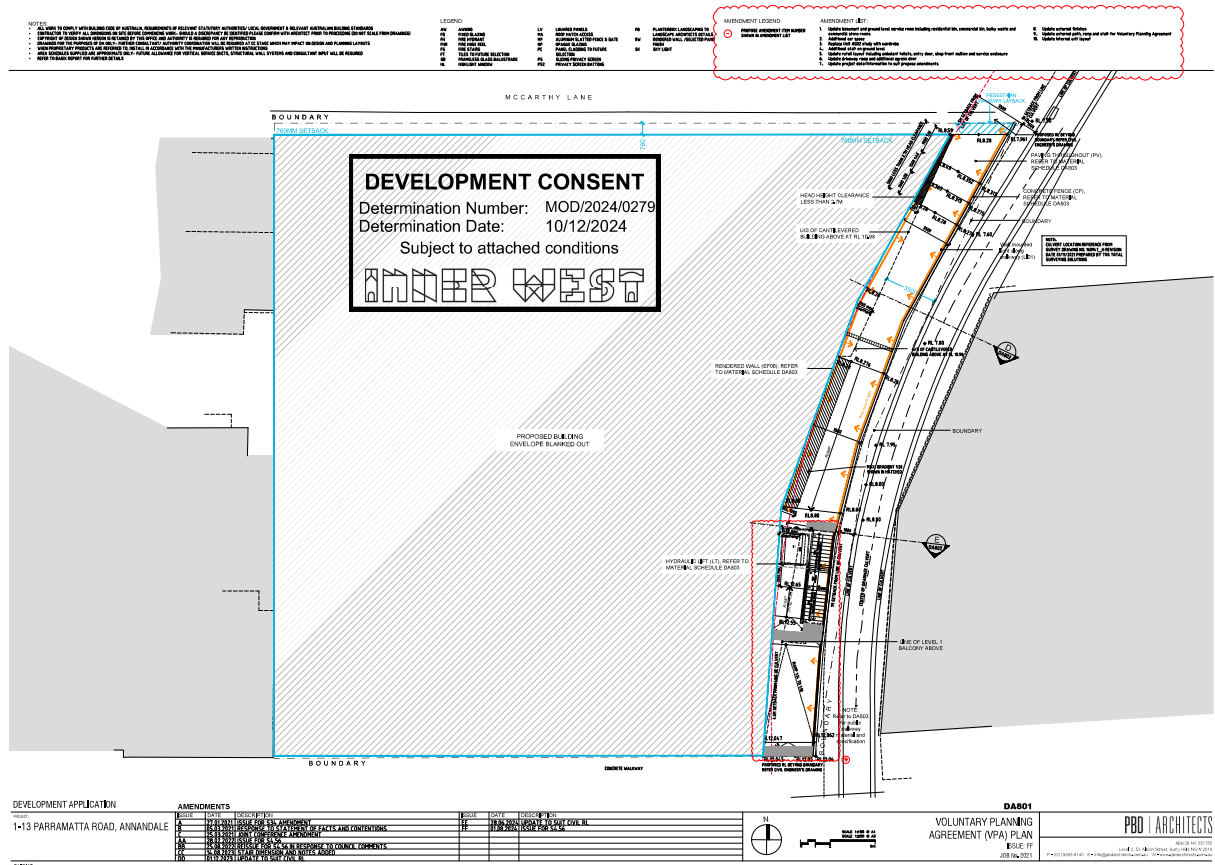
1. Schedule 1 – Item 5A add the words “MOD/2024/0279”.
2. Schedule 3 – Item 1 - Heading – Additional Specifications - 1(b) after the word “incorporating” delete the words and number “2 metre wide” and replace with the words and numbers “ variable with 1450 to 1600mm wide in accordance with drawing DA801”.
3. Schedule 3 – Item 3 – Heading – Public Benefit – 3 – after the words “public stairs” delete the words and number “2 metres wide” and replace with the words and numbers “ 1450 to 1600mm wide in accordance with drawing DA801”.
4. Annexure A – delete the PBD Architects drawing Voluntary Planning Agreement (VPA) plan - DA 801 Issue BB and replace with DA 801 Issue FF dated 01.08.2024 at Annexure A.
5. Annexure A – delete the PBD Architects drawing – VPA Elevation and Sections plan – DA 802 Issue BB and replace with DA 801 Issue EE dated 01.08.2024 at Annexure A.
6. Annexure A include the brochure and specification ORONA 3G X-11.

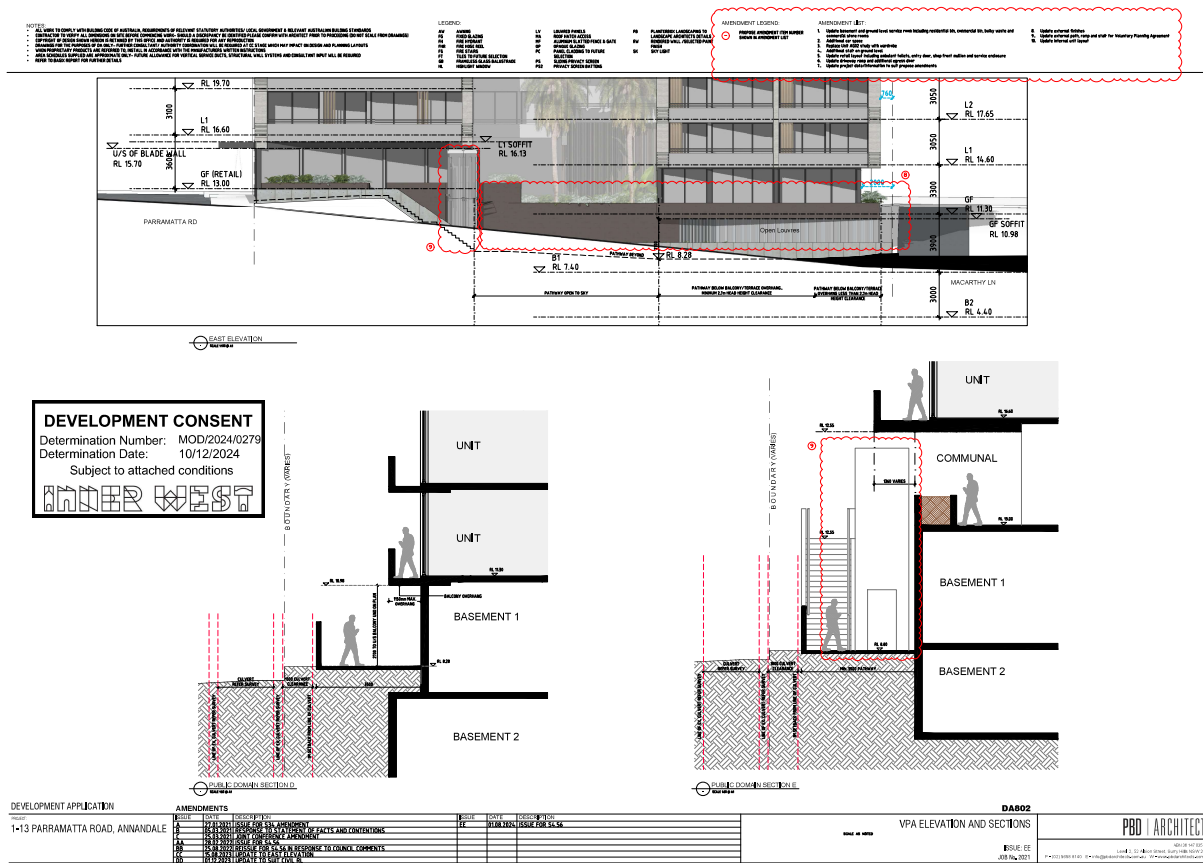
ANNEXURE A

Plans

Item 13

Attachment 1







Machine-room-less electrical gearless solutions (MRLG)

Latest direct drive technology for existing buildings.
Enhanced use of available space for shafts with reduced pits and headrooms.

General specifications





Load	180 to 630 kg / 180 to 450 kg (single-phase)
Capacity	2 to 8 persons / 2 to 6 persons (single-phase)
Speed	1 m/s / 0.6 m/s (single-phase)
Maximum travel	40 m / 25 m (single-phase)
Maximum floors served	16 floors
Entrances	1 front / 2 open through / 2 front and side
Drive system	Regulated gearless
Controller	ARCA III controller, low energy consumption multiprocessor
Door types	Automatic side-opening / Automatic central-opening / Semiautomatic + Articulated (BUS)
Clear door opening	From 500 to 900 mm
Door height	2,000 / 2,100 / 2,200 mm
Car dimensions	Parametric car dimensions
Internal car height	2,000 / 2,100 / 2,200 mm
Supply	Three-phase / Single-phase
Aesthetic solutions	Orona 3G Domo Packs / Orona 3G Public Packs / Orona 3G Plus

Standard Optional



1 MRL Compact machine-room-less solution, with optional reduced headroom version.	2 OPTIMISED PASSENGER UNIT Saves space, reduces weight, improves safety, and improves the installation process.	3 ACCESSIBLE SPACE BELOW THE PIT Adapts the lift to suit buildings which have an accessible space below the pit (optional).	4 TRACTION ROPES Orona small diameter ropes replace traditional steel ropes. As a result of their lighter weight, longer lifespan and greater flexibility, it is possible to use a more compact, efficient and eco-friendly gearless machine.
5 DRIVE Compact, quiet, gearless, energy efficient, speed regulated (VVVF) permanent magnet electric motor.	6 DOORS Compact permanent magnet motor for fast, accurate and quiet door operation giving the most advanced performance. Advanced door opening and full height infra red door protection edges. Optional Solid Door for high flow situations.	7 AUTOMATIC RESCUE SYSTEM With floor level indication to ensure fast, efficient and safe evacuation of passengers in the event of an emergency. As an option, the system can incorporate a fully-automatic rescue device to evacuate passengers in the event of a power failure.	8 SHAFT USABILITY Lifts designed to take maximum advantage of the shaft space, especially in existing buildings with very reduced headrooms or pits, obtaining a good available space to number of passenger ratio.

Standard dimensions*

Load / capacity			Lift shaft ⁰																
			Standard car			Entrances	Doors side counterweight					Doors rear counterweight		HF Pit		HUP ² Headroom			
							Telescopic Doors					Central Doors HH		Std.	Reduced		Std.	Reduced	
		Q Load	AC Width	FC Depth	PL Clear opening	No. of entrances	AH ¹ Width	FH ¹ Depth	TT	NN	AH ¹ Width	FH ¹ Depth			With safety space	Without safety space (EN 81-21)			With safety space
	4	320 kg	825	1,100	700	1	1,200	1,350		X	-	-							
						2x180 ⁰	1,200	1,500		X	-	-							
						2x90 ⁰	1,400	1,350		X	-	-							
	6	450 kg	1,000	1,250	800	1	1,375	1,500		X	1,350	1,815	1,000	830	310	3,400	3,000	2,600	
						2x180 ⁰	1,375	1,650		X	-	-							
						2x90 ⁰	1,525	1,500		X	-	-							
	8	630 kg	1,100	1,400	800	1	1,475	1,650	X		-	-							
						2x180 ⁰	1,475	1,800	X		-	-							
						2x90 ⁰	1,625	1,650	X		-	-							

0 Minimum plumb measurements

1 Automatic doors projecting 60 mm on the landing (TT or HH) or projecting 105 mm on the landing (NN) (always adapted to space 50 mm). Calculation for reduced headroom with safety space. For reduced headroom without safety space add 60 mm to AH

2 HUP minimum for internal car height (HC) of 2100 mm

NOTE: All of the examples are calculated with a 90 mm sill on car doors

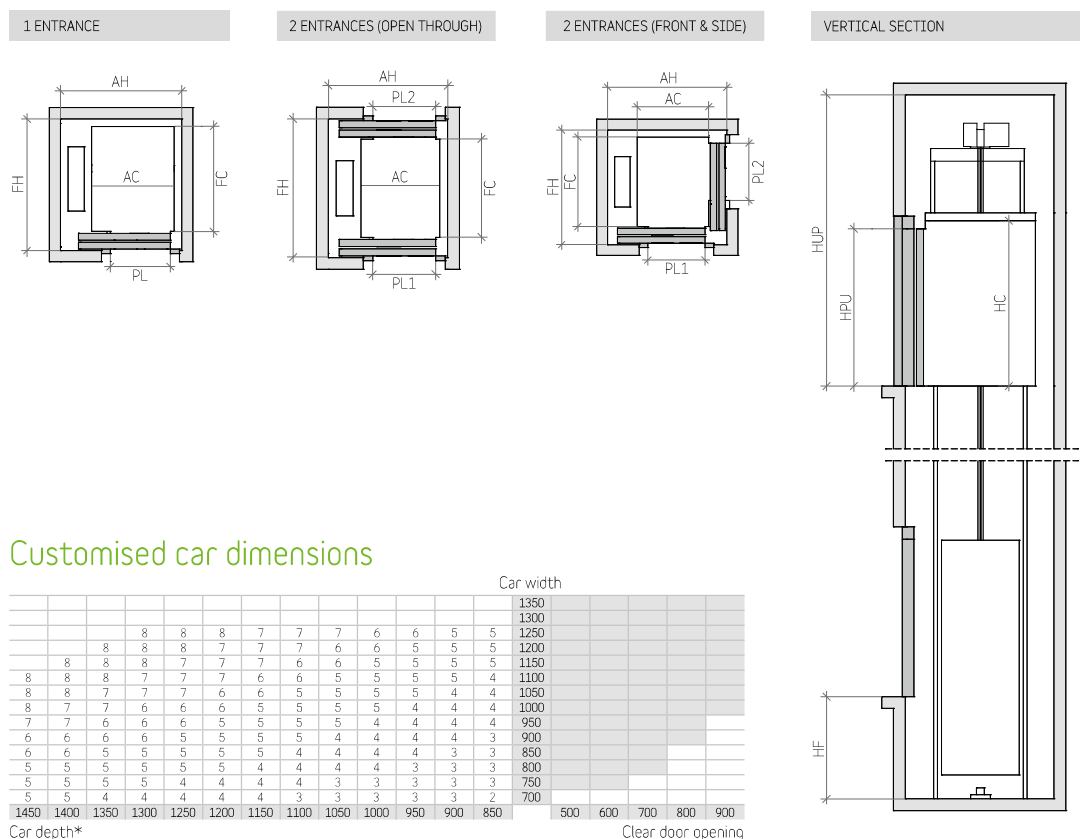
TT - Two panel telescopic door

NN - Three panel telescopic door

HH - Four panel central door

* The information is not contractually binding and is subject to the conditions of the shaft

Layout



Customised car dimensions

															Car width				
															1350				
															1300				
															1250				
															1200				
															1150				
															1100				
															1050				
															1000				
															950				
															900				
															850				
															800				
															750				
															700				
															Clear door opening				
															500	600	700	800	900

Note: Car width and depth variable in increments of 5 mm. For simplification, table samples show increments of 50 mm.

* Car depth only valid in the event of side car frame.

Appendix 1 - Explanatory Note

Explanatory Note

Inner West Council
ABN 19 488 017 987

and

Eranna Development Pty Ltd

ABN 44 638 578 588

and

Eranna Pty Ltd
ACN 638 515 349

Environmental Planning and Assessment Regulation 2021

Summary

(Clause 205)

1 Parties to the Deed

The Parties to this Deed of Variation of a Planning Agreement (**Deed**) are the Inner West Council ABN 19 488 017 987 (**Council**), Eranna Development Pty Ltd ABN 44 638 578 588 (**Developer**) and Eranna Pty Ltd ACN 638 515 349 (**Owner**).

2 Description of the Subject Land

This Deed applies to:

- Lot 50 DP 456784;
- Lot 52 DP 1248353; and
- Lot 53 DP 1248353

known as 1-13 Parramatta Road Annandale NSW 2038 (**Land**), as defined in the Planning Agreement entered into between the Parties on 11 July 2023 (**Planning Agreement**).

3 Description of the Proposed Development

The Deed relates to the carrying out of the Development, as defined in the Planning Agreement.

4 Background of the Deed

The Parties entered into the Planning Agreement on 11 July 2023.

The Developer has since lodged a modification to Modification Application MOD/2022/0143 (as defined in the Planning Agreement and with original development application consent number D/2017/161), with respect to the Land, being Modification Number MOD/2024/0279 which seeks to incorporate the upgrade to the public domain lift (and resultant changes to the stairs).

The Parties, by way of this Deed, wish to amend the Planning Agreement to:

- (a) Align the delivery of various items of work to be contributed by the Developer to Council identified at Annexure A of the Planning Agreement with the Developer's architectural plans forming part of the modification to Modification Application MOD/2022/0143; and
- (b) Update the Schedule 1 Item 5A to reflect the modification to Modification Applicant MOD/2022/0143 being MOD/2024/0279.

5 Summary of Objectives, Nature and Effect of the Deed

The objective of the Deed is to amend the
Planning Agreement.

The Planning Agreement requires the
Developer to:

	Public Benefit	Attributed Value	Due date	Additional specifications
1	Transfer Land	\$ 1,000,000	After Completion but before the issue of the first Occupation Certificate for the Development.	a. An area of approximately 34 square metres at McCarthy Lane Annandale being a pedestrian footpath 760mm wide by 45 metres long; and b. a pedestrian / cycle pathway corridor through the site adjacent to Johnston's Creek 3500mm wide and 45m (length), incorporating 2 metre wide stairs, 1.5

				<p>metre wide access ramp to the public lift and the public lift approximately 187.3 square metres. A portion of the aforementioned land will be limited in height as detailed below (c), (d) and (e).</p> <p>c. On the northern portion of the pedestrian / cycle pathway approximately 11.13 square metres will be limited to between RL7.6 and RL10.88.</p> <p>d. On the middle portion of the pedestrian/cycle pathway approximately 4.6 square metres will be limited to a depth of RL7.6.</p> <p>e. On the southern portion of the pedestrian / cycle pathway approximately 10 square meters will be limited to RL 15.60</p> <p>Plans showing the location of the Transfer Land are contained in Annexure A to this Planning Agreement.</p>
2.	<p>Developer's Works</p> <p>Being a pedestrian / cycle path 3500mm wide and 45 metres long adjacent to Johnsons</p>	\$135,000	Before the issue of the first Occupation Certificate for the Development.	<p>Plans and specifications showing the nature and extent of the required Developer's Works as at the date of this Planning Agreement are contained in Annexure A to this Planning Agreement.</p>

	<p>Creek and lighting.</p> <p>Being the construction of a pedestrian footpath 30 metres long McCarthy, Lane, Annandale.</p> <p>Being the construction of a shared pedestrian space and vehicular turning bay at the eastern end of McCarthy Lane Annandale</p>			
3.	<p>Essential Infrastructure</p> <p>Being the construction of public stairs 2 metres wide, an access ramp 1.5 metres wide providing access to the public lift and public lift adjacent to Parramatta Road, Annandale.</p>	\$135,000	Before the issue of the first Occupation Certificate for the Development.	Plans and specifications showing the nature and extent of the required Essential Infrastructure as at the date of this Planning Agreement are contained in Annexure A to this Planning Agreement.

The objective of the Deed is to update the contributions to be provided by the Developer pursuant to the Planning Agreement to reflect the plans as submitted with the modification to Modification Application MOD/2022/0143 and to provide for improvements in the public benefits being provided by the Developer to Council as follows:

- Provide an Orona 3g X-11 machine-room-less electrical gearless solution (MRLG) industrial strength lift with higher compliance standards, side-opening doors (in lieu of outward swinging doors) for safety and ease of access, and wider lift car to accommodate persons with bicycles and motorised disabled access vehicles. The lift controls will be push-button operated (in lieu of press and hold) and with a gearless drive system to manage and control ongoing operational, maintenance and whole-of-life costs.
- Reduce the width of the stairs by 550mm in accordance with approved plan DA 801 to accommodate the increased dimensions of the lift.

34 Assessment of the Merits of the Draft Deed

a. The Planning Purpose of the Deed

The planning purpose served by the Deed is the provision of infrastructure and the orderly and economic development of land.

The Developer, Owner and the Council believe that the Deed provides a reasonable means of achieving those public purposes, in accordance with s7.4(2) of the Act.

The amendments to the Planning Agreement given effect by way of the Deed:

- i. Promote the orderly and economic delivery of the Development;
- ii. Provide improved public amenities and infrastructure; and
- iii. Ensures the Planning Agreement, as amended, is reflective of current community needs for services and facilities.

b. How the Deed Promotes the Public Interest

The Deed promotes the public interest by requiring the Developer to make an appropriate contribution towards the provision of infrastructure, facilities and services to satisfy the needs that arise from the proposed Development of the Land.

c. How the Deed Promotes the Objects of the Act

The Deed promotes the objects of the Act by;

- i. Promoting the orderly and economic use and development of land; and

- ii. Requiring the Developer to contribute to infrastructure, facilities and services required to meet the demand generated by the Proposed Development.
- d. *How does the Deed promote one or more of the elements of the council's charter under section 8 of the Local Government Act 1993?*

Implementation of the Deed will promote the following elements of Council's charter:

"• to provide ... , after due consultation, adequate, equitable and appropriate services and facilities for the community and to ensure that those services and facilities are managed efficiently and effectively"

"• to bear in mind that it is the custodian and trustee of public assets and to effectively plan for, account for and manage the assets for which it is responsible"

- e. *How does the Deed conform with the planning authority's capital works program (if any)?*

There are no specific capital works identified within Council's programs that equate with the Development Contributions.

- f. *Requirements relating to Construction, Occupation and Subdivision Certificates*

The Planning Agreement provides that the Transfer of the land and the delivery of the public benefits are provided to Council, prior to the issue of an Occupation Certificate for the final stage of the Approved Development. The Deed does not seek to amend these requirements.

EXECUTED as a Deed.

Signed, sealed and delivered for
INNER WEST COUNCIL (ABN 19
488 017 987) by its duly authorised
officer, in the presence of:

Signature of officer

Signature of witness

Name of officer
Authorised delegate pursuant to
section 377 of the Local Government
Act 1993

Name of witness

Position of officer

Address of witness

.....

EXECUTED by **Eranna Development Pty Ltd**
ABN 44 638 578 588 in accordance with s127(1)
of the Corporations Act 2001 (Cth):

Signature of director

Signature of director/secretary

Name

Name

EXECUTED by **Eranna Pty Ltd** ACN 638 515 349
in accordance with s127(1) of the Corporations
Act 2001 (Cth):

Signature of director

Signature of director/secretary

Name

Name

INTENTIONALLY LEFT BLANK

Item 13

Attachment 1

Item No: C0425(1) Item 14
Subject: INVESTMENT POLICY UPDATE
Prepared By: Sajjad Ali - Acting Chief Financial Officer
Authorised By: Chris Sleiman - Acting Director Corporate

RECOMMENDATION

1. That Council adopts the draft Investment Policy, as attached to the report.
2. That Council places the adopted Investment Policy on public exhibition for a period of 28 days, and provide a report back to Council if Council receives any feedback that requires an amendment to the adopted Investment Policy.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive, and effective civic leadership

EXECUTIVE SUMMARY

Council's Investment Policy outlines how Council will invest funds at the most favourable return available, while also considering risk and security for that investment type, and ensuring its liquidity requirements are met.

The Investment Policy Guidelines produced by the Office of Local Government (OLG) pursuant to section 23A of the *Local Government Act 1993* (Act) require Council to review its Investment Policy at least on annual basis, and amend it as required.

Following a review of the Investment Policy, Officers propose amending the draft Investment Policy by defining cash and investments, replacing the Ethical Investment section with a new Environmentally and Socially Responsible Investments section, and amending the Credit and Maturity Guidelines.

Officers recommend that Council adopts the draft Investment Policy, agrees to place the Investment Policy on public exhibition for a period of 28 days, and receives a report back only if receives any feedback that necessitates an amendment to the adopted Investment Policy.

BACKGROUND

Section 8 of the Act outlines principles of sound financial management with which councils must comply. To comply with these principles, Council has in place a range of policies including the Investment Policy, which provides a framework for Council to invest its funds at the most favourable return with due consideration of risk, security and liquidity requirements.

Council is required to review its Investment Policy on at least annual basis, in order to comply with the OLG's Investment Policy Guidelines, which were issued in May 2010.

DISCUSSION

Proposed addition of Cash and Investment definitions

Council proposes to include definitions for Cash and Investment as follows:

Cash	<p><i>Cash comprises:</i></p> <ul style="list-style-type: none"> - cheque and operational accounts - daily call accounts with Authorised Deposit-taking Institutions (ADIs). <p><i>Cash assets typically have a maturity term at the time of placement of being immediately available or available within 24 hours. Cash assets are closely linked with investments but do not constitute investments. Cash is used to meet immediate operational cash needs.</i></p>
Investment	<p><i>Investments comprise term/tailored deposits (terminology varies by institution) bonds with an active secondary market with government (including NSW T-Corp and other government treasury bodies) and Authorised Deposit-taking Institutions (ADIs).</i></p> <p><i>Investment assets have maturities at the time of placement of 3 months or more.</i></p>

Proposed change to “Ethical Investment” section

Council proposes to replace the “Ethical Investment” section of the Investment Policy, with a new section entitled “Environmentally and Socially Responsible Investments”. The new section will set out Council’s commitment to investing only in environmentally, ethically and socially responsible investments (SRI), and the criteria for Council’s investment. This new section will also set out the types of environmentally and socially harmful activities in which Council will not invest.

Credit and Maturity Guidelines

Proposed Changes to Portfolio Credit Framework

To control the credit quality on the entire portfolio, the following credit framework limits the percentage of the portfolio exposed to any credit rating category.

As of March 2025, Council holds 16.39% of the portfolio in BBB+,BBB category. Increasing the percent from 20% to 30% will increase Council’s ability to take better advantage of attractive opportunities from several non-fossil fuel lending authorised deposit-taking institutions (ADIs).

Long Term Credit Ratings	Portfolio Max %
AAA, AA+, AA, AA-	100%
A+, A, A-	70%
BBB+, BBB	20% 30%
BBB- and lower & Unrated (excluding NSW TCorpIM Funds)	0%
Specific Ministerial Approved Forms of Investment	Portfolio Max %
NSW TcorpIM Funds	20%

Proposed changes to Institutional Credit Framework

Council’s exposure to be an individual institution is restricted by the institution’s credit rating, with the exception of the NSW TcorpIM Funds which do not have credit ratings. Increasing the upper limits will provide Council a wider choice of investment options in the A- and BBB space. This also reduces the situations when investment maturities can create breaches of these upper limits depending on which credit rating has matured.

Long Term Credit Ratings	Institution Max %
AAA, AA+, AA, AA-	50%
A+, A, A-	30% 35%
BBB+, BBB	40% 20%
BBB- and lower & Unrated (excluding NSW TCorpIM Funds)	0%
NSW TCorp IM Funds	Max%
TCORPIM Short Term Income Fund	20%

Proposed changes to Overall Portfolio Term to Maturity Limits

Reducing the minimum Portfolio term to maturity limits i.e. ≤ 1 year Minimum from 40% to 30% will give Council the flexibility to consider longer term maturities in the 1 to 3 year horizons and 1 to 10 year horizons if there is a lower interest rate environment going forward. Council will be able to lock in higher rates of return over longer maturity time horizons.

Overall Portfolio Term to Maturity Limits	Min %	Max%
Portfolio % ≤ 1 year	40%-30%	100%
Portfolio % > 1 year ≤ 10 years	0%	60%
Portfolio % > 3 years	0%	30% 40%
Portfolio % > 5 years ≤ 10 years	0%	15% 20%

FINANCIAL IMPLICATIONS

There are no financial implications associated with placing the Investment Policy on public exhibition.

ATTACHMENTS

1. [Investment Policy](#)



INNER WEST

Title	Investment Policy
Summary	To provide a framework for the investing of Council's funds at the most favourable return available to it, at the time whilst having due consideration of risk and security for that investment type and ensuring that its liquidity requirements are being met.
Document Type	Policy
	Strategic Direction 5: Progressive responsive and effective civic leadership.
Legislative Reference	<ul style="list-style-type: none"> • <i>Local Government Act 1993</i> • Local Government (General) Regulation 2021 • <i>Modern Slavery Act 2018</i>
Related Council Documents	<ul style="list-style-type: none"> • Model Code of Conduct • Risk Management Policy • Risk Management Procedure • Ministerial Investment Order (17 February 2011) • Local Government Code of Accounting Practice and Financial Reporting • Australian Accounting Standards
Version Control	See last page

INNER WEST

Contents

1	Purpose.....	5
2	Scope.....	5
3	Definitions.....	5
4	Statement.....	6
5	Legislative Requirements and Guidelines.....	6
6	Delegation of Authority	6
7	Prudent Person Standard.....	7
8	Ethics and Conflicts of Interest.....	7
9	Approved Investments	7
10	Prohibited Investments	7
11	Investment Risk Management Framework.....	8
12	Credit and Maturity Guidelines	8
13	Investment Strategy.....	10
14	Environmentally and Socially Responsible Investments (SRI).....	10
15	Investment Advisor.....	11
16	Measurement.....	11
17	Performance Benchmarks.....	12
18	Reporting and Reviewing of Investments	12
19	The Trustee Amendment (Discretionary Investments) Act 1997 – Sections 14A(2),(3),(4), 14B, 14C (1), (2) & (3).....	12
20	Local Government (General) Regulation 2021 – Clause 212.....	14
21	Breaches of this Policy.....	15
22	Administrative Changes	15
23	Version Control – Policy History	15

Investment policy

3

INNER WEST

24	Appendix 1 – Ministerial Investment Order 2011.....	17
25	Appendix 2 – Local Government Act 1993 – Investment Order	18
26	Appendix 3 – Extracts of Legislative Requirements.....	19
27	APPENDIX 4 – NSW Local Government Eligible Investments.....	19



1 Purpose

To provide a framework for the investing of Council's funds at the most favourable return available to it at the time whilst having due consideration of risk and security for that investment type and ensuring that its liquidity requirements are being met while exercising the power to invest. The consideration for the preservation of capital, liquidity, and the return on investment is to be maintained at all times.

Preservation of capital is the principal objective of the investment portfolio. Investments are to be placed in a manner that seeks to ensure security and safeguarding the investment portfolio. This includes managing credit and interest rate risk within identified thresholds and parameters.

Investments should be allocated to ensure there is sufficient liquidity to meet all reasonably anticipated cash flow requirements, as and when they fall due, without incurring the risk of significant costs due to the unanticipated sale of an investment.

Investments are expected to achieve a market average rate of return in line with Council's Risk Management Guidelines.

In conjunction with the above objectives, Council has determined to proactively maintain a non-fossil fuel investment portfolio.

2 Scope

This policy applies to all Inner West Council Officers who actively manage the Council's cash and investment or have responsibility for employees who actively manage the Council's cash and investments.

3 Definitions

In the Investment Policy, the following terms have the following meanings:

Councillor	Inner West Council elected representative
Council Officer	Inner West Council members of staff (including full-time, part-time, casual and contracted staff)
Act	<i>Local Government Act 1993</i>
Regulation	<i>Local Government (General) Regulation 2021</i>
Cash	<p><i>Cash comprises:</i></p> <ul style="list-style-type: none"> - cheque and operational accounts - daily call accounts with Authorised Deposit-taking Institutions (ADIs). <p><i>Cash assets typically have a maturity term at the time of placement</i></p>

Investment policy

5

INNER WEST

of being immediately available or available within 24 hours. Cash assets are closely linked with investments but do not constitute investments. Cash is used to meet immediate operational cash needs

Investment *Investments comprise term/tailored deposits (terminology varies by institution) bonds with an active secondary market with government (including NSW T-Corp and other government treasury bodies) and Authorised Deposit-taking Institutions (ADIs). Investment assets have maturities at the time of placement of 3 months or more*

4 Statement

The main objective in investing funds is to preserve the capital, i.e. prevent any loss to the amount invested, while gaining the most advantageous rate of return with minimum risk.

5 Legislative Requirements and Guidelines

All investments are to comply with the following:

- *Local Government Act 1993;*
- *Local Government (General) Regulation 2021;*
- Ministerial Investment Order 17 February 2011;
- Local Government Code of Accounting Practice and Financial Reporting;
- Australian Accounting Standards;
- *Modern Slavery Act 2018;* and
- Division of Local Government Investment Policy Guidelines May 2010.

6 Delegation of Authority

Authority for implementation of the Investment Policy is delegated by Council to the General Manager in accordance with the *Local Government Act 1993*.

Authorised Officer	Roles and Responsibilities
General Manager	Authority to invest surplus funds and authority to delegate this function in accordance with the councils adopted investment policy.
Director Corporate	As per executed Delegation of Authority
Chief Financial Officer	As per executed Delegation of Authority

Investment policy

6



Financial Reporting and Control Manager

As per executed Delegation of Authority

Those officers with delegated authority to manage Council's investments, as per above, shall acknowledge they have received a copy of this policy and understand their obligations in this role.

7 Prudent Person Standard

The investment will be managed with the care, diligence and skill that a prudent person would exercise. As trustees of public monies, officers are to manage Council's investment portfolios to safeguard the portfolio in accordance with the spirit of this Investment Policy, and not for speculative purposes.

8 Ethics and Conflicts of Interest

Officers with delegated authority to manage Council's investments shall refrain from personal activities that would conflict with the proper execution and management of Council's investment portfolio. This policy requires officers to operate, in accordance with Council's Code of Conduct and Conflict of Interest Policy.

Independent advisors are also required to operate, in accordance with Council's Code of Conduct and Conflict of Interest Policy.

9 Approved Investments

Investments are limited to those allowed by the Ministerial Investment Order dated 17 February 2011 and include:

- Any public funds or securities issued by or guaranteed by the Commonwealth, any State of the Commonwealth or a Territory;
- Interest bearing deposits or debenture or bonds issued by an authorised deposit taking institution (ADI), excluding subordinated debt obligations;
- Bills of exchange, (<200 days duration), guaranteed by and authorised deposit taking institution (ADI);
- Debentures or securities issued by a NSW council
- Deposits with NSW Treasury and/or Investments in the TCorpIM Funds; and
- Investments grandfathered under the previous Ministerial Investment Order.

10 Prohibited Investments

This investment policy prohibits but is not limited to any investment carried out for speculative purposes, including;

- Derivative based instruments;
- Principal only investments or securities that provide potentially nil or negative cash flow; and

INNER WEST

- Standalone securities issued that have underlying futures, options, forwards contracts and swaps of any kind.

Council shall have no investments with banking institutions and organisations who have not adopted the *Modern Slavery Act 2018*.

This policy prohibits the use of leveraging (borrowing to invest) of an investment.

11 Investment Risk Management Framework

Investments are expected to achieve a market average rate of return in line with the Council's risk appetite. Investments are to be considered in the light of the following key criteria:

- Preservation of Capital – the requirement for preventing losses in an investment portfolio's total value;
- Diversification – the requirement to place investments in a broad range of products so as not to be over exposed to a particular sector of the investment market;
- Market Risk – the risk that the fair value or future cash flows of an investment will fluctuate due to changes in market prices;
- Liquidity Risk – the risk an investor is unable to redeem the investment at a fair price within a timely period;
- Maturity Risk – the risk relating to the length of term to maturity of the investment. The larger the term, the greater the length of exposure and risk to market volatilities; and
- Leveraging Risk – the magnification of an investor's risk and return that occurs when the investor takes on financial leverage through an investment product

12 Credit and Maturity Guidelines

Investments are to comply with three key criteria relating to:

- **Overall Portfolio Credit Framework:** limit overall credit exposure of the portfolio;
- **Institutional Credit Framework:** limit exposure to individual institutions based on their credit ratings. and;
- **Term to Maturity Framework:** limits based upon maturity of securities.

(1) Overall Portfolio Credit Framework

To control the credit quality on the entire portfolio, the following credit framework limits the percentage of the total portfolio exposed to particular credit rating categories.

Long Term Credit Ratings	Portfolio Max %
AAA, AA+, AA, AA-	100%
A+, A, A-	70%
BBB+, BBB	30%

Investment policy

8



BBB- and lower & Unrated (excluding NSW TCorpIM Funds)

0%

Specific Ministerial Approved Forms of Investment	Portfolio Max %
NSW TCorpIM Funds	20%

Credit ratings are based upon the Standard & Poor's Investment Rating, or equivalent, where a Standard & Poor's Investment Rating does not exist.

(2) Institutional Credit Framework

Council's exposure to an individual institution will be restricted by the institution's credit rating, with the exception of the NSW TCorpIM funds, which do not have credit ratings.

Long Term Credit Ratings	Institution Max %
AAA, AA+, AA, AA-	50%
A+, A, A-	35%
BBB+, BBB	20%
BBB- and lower & Unrated (excluding NSW TCorpIM Funds)	0%
NSW TCorp IM Funds	Max %
TCorpIM Short Term Income Fund	20%

Credit ratings are based upon the Standard & Poor's Investment Rating, or equivalent, where a Standard & Poor's Investment Rating does not exist.

If any of the Council's investments are downgraded such that they no longer fall within the investment policy limits, they will be divested as soon as practicable having regard to potential losses resulting from early redemption and subject to minimising any loss of capital that may arise from compliance with this provision.



(3) Term to Maturity Framework

The investment portfolio is to be invested within the following maturity constraints:

Overall Portfolio Term to Maturity Limits

Portfolio % ≤1 year	Min 30%	Max 100%
Portfolio % >1 year ≤10 years	Min 0%	Max 60%
Portfolio % > 3 years	Min 0%	Max 40%
Portfolio % > 5 years ≤ 10 years	Min 0%	Max 20%

13 Investment Strategy

An Investment Strategy will run in conjunction with the investment policy. The investment strategy will be reviewed with an independent investment advisor once a year. The Strategy will outline:

- Council's cash flow expectations;
- Optimal target allocation of investment types, credit rating exposure and term to maturity exposure; and
- Appropriateness of overall investment types for Council's portfolio.

14 Environmentally and Socially Responsible Investments (SRI)

Within the provisions of this Investment Policy, without compromising the risk and return profile of the investment portfolio, Council will only look to invest in environmentally, ethically and socially responsible investments (SRI).

SRI status may be in respect of the individual investment product, the issuer of the investment, or both and should be endorsed by an accredited environmentally and socially responsible industry body or institution.

Council's criteria for an SRI are those which direct investment towards the socially and/or environmentally productive activities listed below:

Environmentally productive activities are considered to be:

- resource efficiency-especially water and energy
- renewable energy
- production of environmentally friendly products recycling, and waste and emissions reduction



Socially productive activities are considered to be:

- fair trade and provision of a living wage
- human health and aged care
- equal opportunity employers, and those that support the values of communities, indigenous peoples and minorities
- provision of housing, especially affordable housing

Council will look to avoid investments in the socially and/or environmentally harmful activities listed below:

Environmentally harmful activities are considered to be:

- production of pollutants, toxins and greenhouse gases (either in Australia or abroad)
- habitat destruction, especially destruction of forests and marine eco-systems.
- nuclear power
- uranium mining

Socially harmful activities are considered to be:

- abuse of Human Rights and Labour Rights
- involvement in bribery/corruption
- production or supply of armaments
- manufacture of alcohol, tobacco or gambling products

15 Investment Advisor

Council's investment advisor must be approved by Council and licensed by the Australian Securities and Investment Commission. The advisor must be an independent person who has no actual or perceived conflict of interest in relation to investment products being recommended and is free to choose the most appropriate product within the terms and conditions of the investment policy.

The independent advisor is required to provide written confirmation that they do not have any actual or perceived conflicts of interest in relation to the investments they are recommending or reviewing, including that they are not receiving any commissions or other benefits in relation to the investments being recommended or reviewed.

16 Measurement

The investment return for the portfolio is to be regularly reviewed by an independent financial advisor by assessing the market value of the portfolio. The market value is to be assessed at least once a month to coincide with monthly reporting.

Investment policy

11

INNER WEST

17 Performance Benchmarks

The performance of the investment portfolio shall be measured against the industry standard Bloomberg AusBond Bank Bill Index, the industry standard benchmark for past performance of cash and fixed interest portfolios. A comparison between Council's benchmark and the return on Council's portfolio should be included in the monthly report to Council from the Responsible Accounting Officer.

As a budget benchmark, Council's budgeted target for interest income is a minimum return of 40 basis points above the BBSW.

18 Reporting and Reviewing of Investments

Documentary evidence must be held for each investment and details thereof maintained in an investment Register.

The documentary evidence must provide Council legal title to the investment.

Certificates must be obtained from the financial institutions confirming the amounts of investments held on the Council's behalf as at 30 June each year and reconciled to the Investment Register.

All investments are to be appropriately recorded in Council's financial records and reconciled at least on a monthly basis.

A monthly investment report will be provided to Council in line with the *Local Government (General) Regulation 2021* clause 212. This clause requires a written report be presented to Council on a monthly basis detailing all money invested under section 625 of the Act. The report will detail the investment portfolio in terms of performance, percentage exposure of total portfolio, maturity date and changes in market value. The report must include a certificate as to whether or not the investment has been made in accordance with the Act, the regulations and the Council's investment policies.

19 The Trustee Amendment (Discretionary Investments) Act 1997 – Sections 14A(2),(3),(4), 14B, 14C (1), (2) & (3)

14A (2) Duties of trustee in respect of power of investment

A trustee must, in exercising a power of investment:

- (a) if the trustee's profession, business or employment is or includes acting as a trustee or investing money on behalf of other persons, exercise the care, diligence and skill that a prudent person engaged in that profession, business or employment would exercise in managing the affairs of other persons, or
- (b) if the trustee is not engaged in such a profession, business or employment, exercise the care, diligence and skill that a prudent person would exercise in managing the affairs of other persons.

Investment policy

12



14A (3) A trustee must exercise a power of investment in accordance with any provision of the instrument (if any) creating the trust that is binding on the trustee and requires the obtaining of any consent or approval with respect to trust investments.

14A (4) A trustee must, at least once in each year, review the performance (individually and as a whole) of trust investments.

14B Law and equity preserved

- (1) Any rules and principles of law or equity that impose a duty on a trustee exercising a power of investment continue to apply except to the extent that they are inconsistent with this or any other Act or the instrument (if any) creating the trust.
- (2) Without limiting the generality of subsection (1), a duty imposed by any rules and principles of law or equity includes the following:
 - (a) A duty to exercise the powers of a trustee in the best interests of all present and future beneficiaries of the trust,
 - (b) A duty to invest trust funds in investments that are not speculative or hazardous,
 - (c) A duty to act impartially towards beneficiaries and between different classes of beneficiaries,
 - (d) A duty to take advice.
- (3) Any rules and principles of law or equity that relate to a provision in an instrument creating a trust that purports to exempt, limit the liability of, or indemnify a trustee in respect of a breach of trust, continue to apply.
- (4) If a trustee is under a duty to take advice, the reasonable costs of obtaining the advice are payable out of trust funds.

14C Matters to which trustee is to have regard when exercising power of investment

- (1) Without limiting the matters that a trustee may take into account when exercising a power of investment, a trustee must, so far as they are appropriate to the circumstances of the trust, if any, have regard to the following matters:
 - (a) the purposes of the trust and the needs and circumstances of the beneficiaries,
 - (b) the desirability of diversifying trust investments,
 - (c) the nature of, and the risk associated with, existing trust investments and other trust property,
 - (d) the need to maintain the real value of the capital or income of the trust,
 - (e) the risk of capital or income loss or depreciation,
 - (f) the potential for capital appreciation,

INNER WEST

- (g) the likely income return and the timing of income return,
 - (h) the length of the term of the proposed investment,
 - (i) the probable duration of the trust,
 - (j) the liquidity and marketability of the proposed investment during, and on the determination of, the term of the proposed investment,
 - (k) the aggregate value of the trust estate,
 - (l) the effect of the proposed investment in relation to the tax liability of the trust,
 - (m) the likelihood of inflation affecting the value of the proposed investment or other trust property,
 - (n) the costs (including commissions, fees, charges and duties payable) of making the proposed investment,
 - (o) the results of a review of existing trust investments in accordance with section 14A (4).
- (2) A trustee may, having regard to the size and nature of the trust, do either or both of the following:
- (a) obtain and consider independent and impartial advice reasonably required for the investment of trust funds or the management of the investment from a person whom the trustee reasonably believes to be competent to give the advice,
 - (b) pay out of trust funds the reasonable costs of obtaining the advice.
- (3) A trustee is to comply with this section unless expressly forbidden by the instrument (if any) creating the trust.

20 Local Government (General) Regulation 2021 – Clause 212

212 Reports on council investments

- (i) The responsible accounting officer of a council:
 - (a) must provide the council with a written report (setting out details of all money that the council has invested under section 625 of the Act) to be presented:
 - i) if only one ordinary meeting of the council is held in a month, at that meeting, or
 - (ii) if more than one such meeting is held in a month, at whichever of those meetings the council by resolution determines, and



- (b) must include in the report a certificate as to whether or not the investment has been made in accordance with the Act, the regulations and the council's investment policies.
- (2) The report must be made up to the last day of the month immediately preceding the meeting.

Note. Section 625 of the Act says how a council may invest its surplus funds.

21 Breaches of this Policy

Breaches of this policy may result in an investigation of the alleged breach in line with relevant Council policies including the Model Code of Conduct.

Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.

22 Administrative Changes

From time-to-time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made including branding, Council Officer titles or department changes and legislative name or title changes which are considered minor in nature and not required to be formally endorsed.

23 Version Control – Policy History

This policy will be formally reviewed every year from the date of adoption or as required.

Governance use only:

Document	Investment Policy	Uncontrolled Copy When Printed	
Custodian	Chief Financial Officer	Version #	Version 4
Approved By	Council	ECM Document #	37728173
Next Review Date	April 2026		

Amended by	Changes made	Date Adopted
Finance	IWC Created the Investment Policy	23 May 2017
Finance	2021 Annual review to include specific authorised officers to manage Council's investments and changes to the Credit and Maturity Guidelines. Adopted by Council C0521(2) Item 1.	24 May 2021

INNER WEST

Finance	<p>2023 Annual review. Update to the definitions and legislative requirements in line with current legislation. Administrative changes made to reflect organisational structure changes and Policy placed in Council's new policy template, approved by Director Corporate.</p> <p>Deletion of reference to Broadspectrum Ltd and Wilson Security in Section 10 Prohibited Investments and included Modern Slavery Act 2018. Amended the portfolio maximum percentage allowed with TCorpIM Funds to 20% and deleted the reference to TCorpIM Cash Fund no longer available.</p>	9 May 2023
Finance	<p>2025 Annual review. Update to the definitions. Amended the overall portfolio limit for BBB+, BBB to 30%. Revised the institution max % for A+, A, A- to 35%, and BBB+, BBB to 20%.</p> <p>Revised the term to maturity framework as below:</p> <ul style="list-style-type: none"> Portfolio % ≤ 1 year Min % reduced to 30%. Portfolio % > 3 years Max % increased to 40% Portfolio % > 5 years Max % increased to 20% 	29 April 2025



24 Appendix 1 – Ministerial Investment Order 2011



Circular No. 11-01
Date 17 February 2011
Doc ID. A232163

Contact Finance Policy Section
02 4428 4100
dlg@dlg.nsw.gov.au

REVISED MINISTERIAL INVESTMENT ORDER

A revised Investment Order pursuant to section 625 of the *Local Government Act 1993* has been issued. The Minister for Local Government signed the revised Order on 12 January 2011 and it was published in the NSW Government Gazette on 11 February 2011. It replaces the Order dated 31 July 2008. The revised Order is attached to this circular.

Changes to the Investment Order include:

- the removal of the ability to invest in the mortgage of land (part (c) of the Investment Order dated 31 July 2008)
- the removal of the ability to make a deposit with the Local Government Financial Services Pty Ltd (part (f) of the order dated 31 July 2008)
- the addition of "Key Considerations" in the revised Investment Order, which includes a comment that a council's General Manager, or any other staff, with delegated authority by a council to invest in funds on behalf of the council must do so in accordance with the council's adopted investment policy.

Councils are reminded that on 25 May 2010 the Division of Local Government issued Investment Policy Guidelines (Circular to Councils 10-11 refers). It is expected that all councils will by now have adopted an Investment Policy in accordance with the Guidelines.

Ross Woodward
Chief Executive, Local Government
A Division of the Department of Premier and Cabinet

Department of Local Government
5 O'Keefe Avenue NOWRA NSW 2541
Locked Bag 3015 NOWRA NSW 2541
T 02 4428 4100 F 02 4428 4199 TTY 02 4428 4209
E dlg@dlg.nsw.gov.au W www.dlg.nsw.gov.au ABN 99 567 863 195



25 Appendix 2 – Local Government Act 1993 – Investment Order

Item 14

LOCAL GOVERNMENT ACT 1993 – INVESTMENT ORDER
(Relating to investments by councils)

I, the Hon. Barbara Perry MP, Minister for Local Government, in pursuance of section 625(2) of the *Local Government Act 1993* and with the approval of the Treasurer, do, by this my Order, notify for the purposes of section 625 of that Act that a council or county council may only invest money (on the basis that all investments must be denominated in Australian Dollars) in the following forms of investment:

- (a) any public funds or securities issued by or guaranteed by, the Commonwealth, any State of the Commonwealth or a Territory;
- (b) any debentures or securities issued by a council (within the meaning of the *Local Government Act 1993* (NSW));
- (c) interest bearing deposits with, or any debentures or bonds issued by, an authorised deposit-taking institution (as defined in the *Banking Act 1959* (Cwth)), but excluding subordinated debt obligations;
- (d) any bill of exchange which has a maturity date of not more than 200 days; and if purchased for value confers on the holder in due course a right of recourse against a bank which has been designated as an authorised deposit-taking institution by the Australian Prudential Regulation Authority;
- (e) a deposit with the New South Wales Treasury Corporation or investments in an Hour-Glass investment facility of the New South Wales Treasury Corporation;

All investment instruments (excluding short term discount instruments) referred to above include both principal and investment income.

Transitional Arrangements

- (i) Subject to paragraph (ii) nothing in this Order affects any investment made before the date of this Order which was made in compliance with the previous Ministerial Orders, and such investments are taken to be in compliance with this Order.
- (ii) Paragraph (i) only applies to those investments made before the date of this Order and does not apply to any restructuring or switching of investments or any re-investment of proceeds received on disposal or maturity of such investments, which for the avoidance of doubt must comply with this Order.

Key Considerations

An investment is not in a form of investment notified by this order unless it also complies with an investment policy of council adopted by a resolution of council.

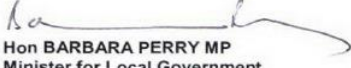
All councils should by resolution adopt an investment policy that is consistent with this Order and any guidelines issued by the Chief Executive (Local Government), Department of Premier and Cabinet, from time to time.

The General Manager, or any other staff member, with delegated authority by a council to invest funds on behalf of a council must do so in accordance with the council's adopted investment policy.

Councils have a fiduciary responsibility when investing. Councils should exercise the care, diligence and skill that a prudent person would exercise in managing the affairs of other persons.

When exercising the power of investment councils should consider, but not be limited by, the risk of capital or income loss or depreciation, the likely income return and the timing of income return, the length of the term of the proposed investment, the liquidity and marketability of the proposed investment, the likelihood of inflation affecting the value of the proposed investment and the costs (including commissions, fees, charges and duties payable) of making the proposed investment.

Dated this 12th day of January 2011


Hon BARBARA PERRY MP
Minister for Local Government

Investment policy

18

Attachment 1



26 Appendix 3 – Extracts of Legislative Requirements

LOCAL GOVERNMENT ACT 1993 – SECT 412 & 625

Section 412 Accounting Records

- (1) A council must keep such accounting records as are necessary to correctly record and explain its financial transactions and its financial position.
- (2), a council must keep its accounting records in a manner and form that facilitate:
 - (a) the preparation of financial reports that present fairly its financial position and the results of its operations, and
 - (b) the convenient and proper auditing of those reports.

Section 625 How May Councils Invest?

- (1) A council may invest money that is not, for the time being, required by the council for any other purpose.
- (2) Money may be invested only in a form of investment notified by order of the Minister published in the Gazette.
- (3) An order of the Minister notifying a form of investment for the purposes of this section must not be made without the approval of the Treasurer.
- (4) The acquisition, in accordance with section 358, of a controlling interest in a corporation is not an investment for the purposes of this section.

27 APPENDIX 4 – NSW Local Government Eligible Investments

Definitions of Eligible ADI Investments:

11am call deposits: Cash invested on an overnight basis with an Australian Authorised Deposit-taking Institution (ADI). Funds can be recalled or re-invested prior to the bank's Real Time Gross Settlement cut-off each day.

Benefits

- 11am account provides a quick and easy investment solution for current balances that are not being used otherwise.

Major Risks / Disadvantages

- Potentially a lower return investment product.
- Credit risk is a function of the creditworthiness of the issuer.

INNER WEST

Covered Bonds: interest bearing senior ranking debt obligations of an Authorised Deposit-taking Institution (ADI) which have specific bank assets, i.e. loans, backing the bond. Covered bonds are market traded securities. They can be either fixed rate or floating rate interest bearing and typically are issued with 5+ year maturities. In the case of a bank failure, holders of covered bonds rank ahead of depositors and unsecured senior bond holders having first recourse to the underlying pool of assets backing the bond. If the pool's assets are not sufficient to meet the covered bond's obligations, holders then have recourse to the bank's total assets equal to other senior unsecured bondholders.

Benefits

- Highest ranking securities within a bank's capital structure.
- Securities are liquid allowing them to be sold on the secondary market.
- Fixed rate: Future coupons are known which helps with cash flow forecasting.
- Floating rate: Coupons move with the market, allowing for investor participation when interest rates increase.

Major Risks / Disadvantages

- Credit risk is a function of the creditworthiness of the issuer/underlying assets.
- Fixed rate: interest rate risk applies in that a pre-determined coupon rate is locked in.
- Floating rate: coupons move with the market, allowing for reduced earning capacity when interest rates decrease.

Term deposits: interest bearing deposit held at an ADI for a specific contracted period. Term deposits are not tradeable in the market. They typically have a fixed rate for their life, but floating rate term deposits are also available.

Benefits

- Term deposits are considered to be a relatively low-risk investment.
- As these funds are not callable prior to maturity, banks generally offer a return premium.
- This type of investment allows investors to match cash flow requirements.
- The return is known.

Major Risks / Disadvantages

- Liquidity risk applies in that deposits are not redeemable before maturity. Deposits may not be breakable at all or may only be broken after a prohibitive break fee is paid.
- Interest Rate risk applies in that the rate of return is fixed.
- Credit risk is a function of the creditworthiness of the ADI.
- Counterparty/credit risk increases if invested with unrated/low rated financial institutions.



Bank Bills and Negotiable Certificates of Deposits (NCDs): are similar types of interest bearing securities issued/accepted by ADIs, typically short dated. Unlike term deposits, these are tradeable in the market prior to maturity.

Benefits

- Counterparty party risk is partially mitigated by the accepting/issuing bank, which is typically a bank with very high credit rating.
- The return on the bank Bill and NCD is known if held until maturity.
- Bank bills and NCDs are liquid and can be traded on the secondary market.

Major Risks / Disadvantages

- Being a lower risk investment option, Bank Bills/NCDs provide a lower return.
- Interest Rate risk is present in that the rate is locked in for a fixed term.
- Credit risk is a function of the creditworthiness of the institution.

Senior Debt Bonds: interest bearing securities which are senior debt obligations of the issuing ADI. Senior bonds are tradeable in the market. They can be either fixed rate or floating rate interest bearing and are typically issued with 3+ year maturities. Interest is paid at scheduled intervals based on the face value of the bond with repayment of capital paid upon maturity. In the case of a bank failure, senior bond holders rank above subordinated debt holders and shareholders but below covered bond holders and depositors.

Benefits

- High ranking securities within a bank's capital structure.
- Securities are liquid allowing them to be sold on the secondary market.
- Fixed rate: Future coupons are known which helps with cash flow forecasting.
- Floating rate: Coupons move with the market, allowing for investor participation when interest rates increase.

Major Risks / Disadvantages

- Credit risk is a function of the creditworthiness of the issuer/underlying assets.
- Interest rate risk applies in that a pre-determined coupon rate is locked in.
- Fixed rate: interest rate risk applies in that a pre-determined coupon rate is locked in.
- Floating rate: coupons move with the market, allowing for reduced earning capacity when interest rates decrease.

INNER WEST

Other NSW Local Government Eligible Investments (Non-ADI) being actively monitored:

Commonwealth/State/Territory Government securities e.g. bonds:-

These are interest paying securities which are issued by one of the above Australian government bodies and are guaranteed by that issuer. As such, these securities carry the same credit rating as the issuing government body.

Benefits

- Among the most secure investments available to Australian investors.
- Future coupons are known which helps with cash flow forecasting.

Major Risks / Disadvantages

- Typically, much lower yielding than other investment options due to low investment risk of issuer.
- Interest rate risk applies in that a pre-determined coupon rate is locked in.

Deposits with NSW Treasury &/or Investments in NSW TCorpIM Funds:

The NSW Treasury Corporation IM Funds comprises a number of pooled managed funds options each set up as a unit trust. The cash and fixed income options available through the TCorpIM Funds are the Cash Fund and the Strategic Cash Fund.

The Cash Fund provides the more transactional type option and is designed for investments ranging from overnight to 1.5 years, whilst the Strategic Cash Fund is designed for investments ranging from 1.5 years out to 3 years.

Both investments will pay back the balance of the investment generally within 24 to 72 hours.

Benefits

- Investments are pooled and as such a much more diversified pool of underlying investment is possible over investing in securities directly – particularly for small investment amounts.
- A broader investment pool usually allows for a smoothing of any volatility in the underlying investments.

Major Risks/Disadvantages

- As a unit trust, investment in the TCorpIM Funds are not deposits or liabilities of NSW TCorp.
- The TCorpIM Funds are subject to market and liquidity risk associated with their underlying securities.
- Usually, an additional layer of fees is incurred via a managed fund to pay for fund manager costs.

Investment policy

22

Item No: C0425(1) Item 15
Subject: PUBLIC EXHIBITION - COUNCILLOR EXPENSES AND FACILITIES POLICY
Prepared By: Julian Sakarai - Acting Senior Manager Governance and Risk
Authorised By: Chris Sleiman - Acting Director Corporate

RECOMMENDATION

1. That Council publicly exhibit the draft Councillor Expenses and Facilities Policy for a period of 28 days and seek community feedback on the proposed Policy.
2. That following the conclusion of the exhibition period, the draft Councillor Expenses and Facilities Policy be brought back to Council for consideration for adoption.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

Under section 252 of the *Local Government Act 1993* (the Act), Council must adopt a Councillor Expenses and Facilities Policy (the Policy) within 12 months of the commencement of a new Council term. The Act also requires the public to be notified of Council's intention to adopt or amend the Policy by allowing at least 28 days for the making of public submissions. Minor changes are proposed to the Policy as outlined in the report and it is recommended that Council agree to place the draft Policy on public exhibition.

BACKGROUND

The purpose of the Policy is to set out the expenses for which Councillors can be reimbursed, the facilities that can be provided to them, and the processes for reimbursement.

The Policy is required to comply with the Act, *Local Government (General) Regulations 2021* and guidelines issued by the Office of Local Government (OLG). Council's existing policy was adopted by Council in October 2022 and is based on the best practice template issued by the OLG.

Council is required by the Act and the Regulations to include in our Annual Report details of the cost of Councillor expenses and facilities incurred in the preceding financial year. Council's Policy also provides for bi-annual reporting to Council on Councillor expenses and facilities.

DISCUSSION

The following table outlines the proposed changes that have been made to the current Policy and the reasons why:

Clause	Change	Reason
5; 9.1-9.5; 9.22-9.31	Category increases - Increase of expense category limits for professional development and general travel by 10%.	Council's Policy was adopted in 2022. After the scheduled review, the next scheduled review will take place in 2028-2029. The expense limits for professional development/conferences and general travel costs have not changed since 2022. Costs in these categories have increased and will likely continue to increase.
9.16	Incidental expenses - Inclusion of permission for payment of incidental expenses for attendance at conferences, seminars and work trips.	<p>If a Councillor attends a conference or seminar, the Policy explicitly enables them to claim for associated costs such as the cost of travel, accommodation, and meals. It does not explicitly enable them to claim for other incidental expenses that may occur.</p> <p>We consider that the inclusion of permission to pay such incidental expenses would be equitable, to enable Councillors to participate in Council events, conferences and work trips.</p>
9.37	Mobile phone expenses - Reimbursement of mobile phone expenses. Additional permission to pay a flat reimbursement for any Councillor who elects not to specify the portion of the bill that is related to Council business.	To enable Officers to pay a percentage of a mobile phone bill where a Councillor provides a percentage that is related to Council business, or a flat reimbursement of \$50 where no percentage is provided.
-	Communications support – Removal of communications support details from policy.	The details relating to communications support will be removed and inserted into Council's Councillor Media Policy and/or Social Media Policy.
Throughout document	Reimbursement categories - Rearrangement, consolidation, and/or separation of certain categories in the policy.	<p>The expense categories in the policy do not align with the format in which Council is required to report expenses in its Annual Report. Officers recommend changing these categories to ensure consistent reporting.</p> <p>This will not change any Councillor entitlements, and is a purely administrative change suggested to make Council's reporting more robust.</p>
Throughout document	Removal of gender specific language	In accordance with Council's Gender Equity Strategy.

FINANCIAL IMPLICATIONS

There are no financial implications associated with placing the Policy on public exhibition.

ATTACHMENTS

- [1.](#) Draft Councillor Expenses and Facilities Policy - April 2025



Councillor Expenses and Facilities Policy

V6

W/2024/0022

Item 15

Attachment 1

INNER WEST

Title	Councillor Expenses and Facilities Policy
Summary	The Policy outlines the reasonable and appropriate reimbursement of expenses and provision of facilities to Councillors to help them undertake their civic duties. It ensures accountability and transparency and seeks to align Councillor expenses and facilities with community expectations. Councillors must not obtain private or political benefit from any expense or facility provided under this Policy. All monetary amounts are exclusive of GST.
Background	Under section 252 of the <i>Local Government Act 1993</i> (the Act), Council must adopt a Councillor Expenses and Facilities Policy (the Policy) within 12 months of the commencement of a new Council term.
Document Type	Policy
Relevant Strategic Plan Objective	Strategic Direction 5: Progressive responsive and effective civic leadership.
Legislative Reference	<ul style="list-style-type: none"> • <i>Local Government Act 1993</i> • <i>Local Government (General) Regulation 2021</i> • <i>Guidelines for the payment of expenses and the provision of facilities for Mayors and Councillors in NSW, 2009</i> • <i>Office of Local Government Circular 11-27 Findings from review of councillor expenses and facilities policies</i> • <i>Office of Local Government Circular 09-36 Guidelines for Payment of Expenses and Facilities</i> • <i>Office of Local Government Circular 23-03: 2023/24 Determination of the Local Government Remuneration Tribunal</i> • <i>NSW Crown Employees (Public Service Conditions of Employment) Reviewed Award 2009</i>
Related Council Documents	<ul style="list-style-type: none"> • Code of Conduct • Procedures for the Administration of the Model Code of Conduct • Code of Meeting Practice
Version Control	See last page



Contents

1	Purpose	4
2	Scope.....	4
3	Definitions.....	4
4	Statement.....	6
5	Principles	8
6	Private or Political Benefit	9
7	General Expenses.....	9
8	Specific Expenses.....	10
9	Insurances	14
10	Legal Assistance	15
11	General Facilities for All Councillors.....	16
12	Additional Facilities for the Mayor	17
13	Approval, Payment and Reimbursement Arrangements.....	17
14	Disputes.....	18
15	Return or Retention of Recent Facilities.....	19
16	Publication.....	19
17	Reporting.....	19
18	Auditing.....	19
19	Breaches of this Policy	19
20	Administrative Changes	19
21	Version Control – Policy History	20



1 Purpose

The purpose of this policy is to:

- enable the reasonable and appropriate reimbursement of expenses incurred by Councillors while undertaking their civic duties
- enable facilities of a reasonable and appropriate standard to be provided to Councillors to support them in undertaking their civic duties
- ensure accountability and transparency in reimbursement of expenses and provision of facilities to Councillors
- ensure facilities and expenses provided to Councillors meet community expectations and are transparent to the community
- support a diversity of representation
- fulfil the Council's statutory responsibilities.

The provision of expenses and facilities enables Councillors to fulfil their civic duties as the elected representatives of Inner West Council.

The community is entitled to know the extent of expenses paid to Councillors, as well as the facilities provided.

The purpose of this Policy is to clearly state the facilities and support that are available to Councillors to assist them in fulfilling their civic duties.

Council staff are empowered to question or refuse a request for payment from a Councillor when it does not accord with this Policy.

Expenses and facilities provided by this Policy are in addition to fees paid to Councillors. The minimum and maximum fees a Council may pay each Councillor are set by the Local Government Remuneration Tribunal as per section 241 of the Act and reviewed annually. Council must adopt its annual fees within this set range.

2 Scope

This policy applies to all Councillors.

Definitions

In the Councillor Expenses and Facilities Policy, the following terms have the following meanings:

accompanying person	Means a spouse, partner or de facto or other person who has a close personal relationship with or provides carer support to a Councillor
appropriate refreshments	Means food and beverages, excluding alcohol, provided by Council to support Councillors undertaking official business

INNER WEST

Act	Means the Local Government Act 1993 (NSW)
clause	Unless stated otherwise, a reference to a clause is a reference to a clause of this Policy
Code of Conduct	Means the Code of Conduct adopted by Council or the Model Code if none is adopted
Councillor	Means a person elected or appointed to civic office as a member of the governing body of Council who is not suspended, including the Mayor
General Manager	Means the General Manager of Council and includes their delegate or authorised representative
ICT	Means Information Communication and Technology
incidental personal use	Means use that is infrequent and brief and use that does not breach this Policy or the Code of Conduct
long distance intrastate travel	Means travel to other parts of NSW of more than three hours duration by private vehicle
maximum limit	Means the maximum limit for an expense or facility provided in this Policy.
NSW	New South Wales
official business	Means functions that the Mayor or Councillors are required or invited to attend to fulfil their legislated role and responsibilities for Council or result in a direct benefit for Council and/or for the local government area, and includes: meetings of Council and committees of the whole meetings of committees facilitated by Council civic receptions hosted or sponsored by Council meetings, functions, workshops and other events to which attendance by a Councillor has been requested or approved by Council
professional development	Means a seminar, conference, training course or other development opportunity relevant to the role of a Councillor or the Mayor
Regulation	Means the Local Government (General) Regulation 2021 (NSW)



year Means the financial year, that is the 12-month period commencing on 1 July each year

4 Statement

This Policy enables the reasonable and appropriate reimbursement of expenses and provision of facilities to Councillors to help them undertake their civic duties.

It ensures accountability and transparency and seeks to align Councillor expenses and facilities with community expectations. Councillors must not obtain private or political benefit from any expense or facility provided under this Policy.

The Policy has been prepared in accordance with the *Local Government Act 1993* (NSW) (the Act) and *Local Government (General) Regulation 2021* (NSW) (the Regulation) and complies with the Office of Local Government's Guidelines for the payment of expenses and provision of facilities to Mayors and Councillors in NSW.

5 Expense and Facility Limits

The Policy sets out the maximum amounts Council will pay for specific expenses and facilities. Expenses not explicitly addressed in this Policy will not be paid or reimbursed.

The main expenses and facilities are summarised in the table below. All monetary amounts are exclusive of GST.

Expense or facility	Maximum amount	Frequency
General travel expenses	\$3,383 per Councillor	Per year
Interstate, long distance intrastate travel expenses	Combined total of \$15,375 for all Councillors for all interstate, long distance intrastate, and overseas travel expenses.	Per year
Overseas travel expenses	Combined total of \$15,375 for all Councillors for all interstate, long distance intrastate, and overseas travel expenses.	Per year
Accommodation and meals	As per the NSW Crown Employees (Public Service Conditions of Employment) Reviewed Award 2009, adjusted annually	Per meal/night
Professional development including: i. Conference and seminars expenses	Combined total of \$6,765 per Councillor for expenses relating to: i. Conference and Seminar expenses; ii. Induction Training;	Per year

INNER WEST

	iii. Other training for skills development.	
ii. Induction training for Mayor and Councillors	Combined total of \$6,765 per Councillor for expenses relating to: iv. Conference and Seminar expenses; v. Induction Training; vi. Other training for skills development.	Per year
iii. Other training for skills development	Combined total of \$6,765 per Councillor for expenses relating to: vii. Conference and Seminar expenses; viii. Induction Training; ix. Other training for skills development.	Per year
Expenses of any spouse, partner or other person who accompanied a Councillor in the performance of their civic functions	For the Local Government NSW Conference only, Council will meet the costs of the official conference dinner for an accompanying person of a Councillor.	Per year
ICT expenses including telephone call expenses/reimbursement	Combined total of \$3,690 per Councillor and \$6,150 for the Mayor for all ICT expenses, including telephone expenses.	Per year
Telephone expenses	Combined total of \$3,690 per Councillor and \$6,150 for the Mayor for all ICT expenses, including telephone expenses.	Per year
Carer expenses	\$9,000 per Councillor	Per year
Home office expenses	\$615 per Councillor	Per year
Postage stamps	Nil to be posted by Council	Per year
Greeting Cards	100 cards per Councillor 500 cards for the Mayor	Per year
Access to facilities in a Councillor common room	Provided to all Councillors	Not relevant

INNER WEST

Council vehicle and fuel card	Provided to the Mayor	Not relevant
Reserved parking space at Council offices	Provided to the Mayor	Not relevant
Furnished office	Provided to the Mayor	Not relevant
Number of exclusive staff supporting Councillors (including Mayor)	Provided to the Councillors (including the Mayor)	Not relevant
Council Office Facilities	Councillors have access to Councillors' rooms at the Ashfield Service Centre and Leichhardt Town Hall	Not relevant

Additional costs incurred by a Councillor in excess of these limits are considered a personal expense that is the responsibility of the Councillor.

Councillors may request that professional development expenses identified above, if they exceed their annual budget, be approved by the General Manager, with a reduction to their following years budgets. The General Manager will consider requests of this nature in conjunction with the relevance of Council priorities and business and the exercise of the Councillors civic duties.

Councillors must provide claims for reimbursement within three months of an expense being incurred. Claims made after this time cannot be approved.

Detailed reports on the provision of expenses and facilities to Councillors will be publicly tabled at a Council meeting every six months and published in full on Council's website. These reports will include expenditure summarised by individual Councillor and as a total for all Councillors.

6 Principles

Council commits to the following principles:

- 6.1 **Proper conduct:** Councillors and staff acting lawfully and honestly, exercising care and diligence in carrying out their functions.
- 6.2 **Reasonable expenses:** providing for Councillors to be reimbursed for expenses reasonably incurred as part of their role as Councillor.
- 6.3 **Participation and access:** enabling people from diverse backgrounds, underrepresented groups, those in carer roles and those with special needs to serve as a Councillor.
- 6.4 **Equity:** there must be equitable access to expenses and facilities for all Councillors.
- 6.5 **Appropriate use of resources:** providing clear direction on the appropriate use of Council resources in accordance with legal requirements and community expectations.

INNER WEST

- 6.6 **Appropriate management:** Council staff must assess expenses in accordance with delegations and this Policy ensuring sound financial management is followed.
- 6.7 **Accountability and transparency:** clearly stating and reporting on the expenses and facilities provided to Councillors.

7 Private or Political Benefit

- 7.1 Councillors must not obtain private or political benefit from any expense or facility provided under this Policy and in accordance with the Code of Conduct.
- 7.2 Private use of Council equipment and facilities by Councillors may occur from time to time. For example, telephoning home to advise that a Council meeting will run later than expected. Such incidental private use does not require a compensatory payment back to Council.
- 7.3 Councillors should avoid obtaining any greater private benefit from Council than an incidental benefit. Where there are unavoidable circumstances and more substantial private use of Council facilities does occur, Councillors must reimburse the Council.
- 7.4 Campaigns for re-election are considered to be a political benefit. The following are examples of what is considered to be a political interest during a re-election campaign:
 - I. production of election material.
 - II. use of Council resources and equipment for campaigning (including mobile phones and laptops).
 - III. use of official Council letterhead, publications, websites, email or services for political benefit.
 - IV. fundraising activities of political parties or individuals, including political fundraising events.

8 General Expenses

- 8.1 All expenses provided under this Policy will be for a purpose specific to the functions of holding civic office. Allowances for general expenses are not permitted under this Policy.
- 8.2 Expenses not explicitly addressed in this Policy will not be paid or reimbursed.
- 8.3 All Council officials must not personally benefit from reward points programs when incurring Council-related expenses, as outlined in Council's adopted Code of Conduct.



9 Specific Expenses

General travel arrangements and expenses

- 9.1 All travel by Councillors should be undertaken using the most direct route and the most practicable and economical mode of transport.
- 9.2 Each Councillor may be reimbursed up to the total limit noted in this Policy while undertaking official business or professional development or attending approved conferences and seminars within NSW. This includes reimbursement:
 - I. for public transport fares
 - II. for the use of a private vehicle or hire car including documented car hire programs, such as GoGet, where tax invoices can be issued
 - III. for parking costs for Council and other meetings
 - IV. for tolls
 - V. by Cabcharge card or equivalent
 - VI. for documented ride-share programs, such as Uber, where tax invoices can be issued.
- 9.3 Allowances for the use of a private vehicle will be reimbursed by kilometre at the rate contained in the Local Government (State) Award.
- 9.4 Councillors seeking to be reimbursed for use of a private vehicle must keep an accurate, up-to-date logbook recording the date, distance and purpose of travel being claimed. Copies of the relevant logbook contents must be provided with the claim.
- 9.5 Traffic or parking fines incurred while travelling in private or Council vehicles on Council business is the sole responsibility of the person driving the vehicle.

Interstate overseas and long-distance intrastate travel expenses

- 9.6 This section includes reference to interstate, overseas and long distance intrastate travel. At Inner West Council, long distance intrastate travel is travel that is estimated to take more than four hours from the Councillor's principal place of residence.
- 9.7 In accordance with Section 4, Council will scrutinise the value and need for Councillors to undertake overseas travel. Councils should avoid interstate and long distance intrastate trips unless direct and tangible benefits can be established for the Council and the local community. This includes travel to sister and friendship cities.
- 9.8 Total interstate, overseas and long distance intrastate travel expenses for all Councillors will up to the total limit noted in this Policy. This amount will be set aside in Council's annual budget.
- 9.9 Councillors seeking approval for any interstate and long distance intrastate travel must submit a case to, and obtain the approval of, the General Manager prior to travel.

INNER WEST

- 9.10 For interstate and long-distance intrastate journeys by air of less than three hours, the class of air travel is to be economy class.
- 9.11 For interstate journeys by air of more than three hours, the class of air travel may be premium economy.
- 9.12 Councillors seeking approval for any overseas travel must submit a case to, and obtain the approval of, a full council meeting prior to travel.
- 9.13 The case should include:
 - I. objectives to be achieved in travel, including an explanation of how the travel aligns with current Council priorities and business, the community benefits which will accrue as a result, and its relevance to the exercise of the Councillor's civic duties
 - II. who is to take part in the travel
 - III. duration and itinerary of travel
 - IV. a detailed budget including a statement of any amounts expected to be reimbursed by the participant/s
- 9.14 For international travel, the class of air travel is to be premium economy if available. Otherwise, the class of travel is to be economy. Bookings for approved air travel and accommodation will be coordinated by the Mayor and Councillor officer and approved by the General Manager. For air travel that is reimbursed as Council business, Councillors will not accrue points from the airline's frequent flyer program. This is considered a private benefit and is a breach of Council's adopted Code of Conduct.

Travel expenses not paid by Council

- 9.15 Council will not pay any traffic or parking fines or administrative charges for road toll accounts.

Accommodation, meals and incidental expenses

- 9.16 Council will reimburse costs for accommodation, meals, and incidental expenses incurred to enable Councillors to participate in prior approved travel or professional development outside metropolitan Sydney.
- 9.17 The daily limits for accommodation and meal expenses within Australia are to be consistent with those set out in Part B Monetary Rates of the NSW Crown Employees (Public Service Conditions of Employment) Reviewed Award 2009, as adjusted annually.
- 9.18 The daily limits for accommodation and meal expenses outside Australia are to be determined in advance by the General Manager, being mindful of Part B Monetary Rates of the NSW Crown Employees (Public Service Conditions of Employment) Reviewed Award 2009, as adjusted annually.
- 9.19 Councillors will not be reimbursed for alcoholic beverages.



Refreshments for Council related meetings

- 9.20 Appropriate refreshments will be available for Council meetings, Council committee meetings, Councillor workshops, approved meetings and engagements, and official Council functions as approved by the General Manager.
- 9.21 As an indicative guide for the standard of refreshments to be provided at Council related meetings, the General Manager must be mindful of Part B Monetary Rates of the NSW Crown Employees (Public Service Conditions of Employment) Reviewed Award 2009, as adjusted annually.

Professional development including conferences and seminars, induction training, and other training for skills development

- 9.22 Council is committed to ensuring its Councillors are up to date with contemporary issues facing council and the community, and local government in NSW. This Policy provides for Councillors to undertake professional development activities and to attend conferences and seminars, including but not limited to, the Local Government NSW Annual Conference.
- 9.23 The General Manager will ensure that assess to expenses relating to professional development, conferences and seminars is distributed equitably.
- 9.24 Council will set allocate funds in its budget to facilitate professional development of Councillors through conferences, seminars, programs, training, education courses, media subscriptions and membership of professional bodies. This allocation is for all Councillors.
- 9.25 In the first year of a new Council term, Council will provide a comprehensive induction program for all Councillors which considers any guidelines issued by the Office of Local Government (OLG). The cost of the induction program will be in addition to the ongoing professional development funding.
- 9.26 Annual membership of professional bodies will only be covered where the membership is relevant to the exercise of the Councillor's civic duties, the Councillor actively participates in the body and the cost of membership is likely to be fully offset by savings from attending events as a member. Councillors will also be given the option of access to the Sydney Morning Herald or The Daily Telegraph, electronically.
- 9.27 Approval for professional development activities is subject to a prior written request to the General Manager outlining:
 - I. details of the proposed professional development
 - II. relevance to Council priorities and business
 - III. relevance to the exercise of the Councillor's civic duties.
- 9.28 In assessing a Councillor request for a professional development activity, the General Manager must consider the factors set out in the Councillor's written request, as well as the cost of the professional development in relation to the Councillor's remaining budget.



- 9.29 Approval to attend a conference or seminar is subject to a prior written request to the General Manager. In assessing the Councillor request, the General Manager must consider factors including the:
- I. relevance of the topics and presenters to current Council priorities and business and the exercise of the Councillor's civic duties
 - II. cost of the conference or seminar in relation to the total remaining budget.
- 9.30 Council will meet the reasonable cost of registration fees, transportation and accommodation associated with attendance at professional development activities and conferences and seminars approved by the General Manager. Council will also meet the reasonable cost of meals when they are not included in the conference fees.
- 9.31 Reimbursement for accommodation and meals not included in the conference fees will be subject to Clauses 9.16-9.19.

Expenses of any spouse, partner or other person who accompanied a Councillor in the performance of his, her or their civic functions

- 9.32 For the Local Government NSW Annual Conference only, Council will meet the costs of the official conference dinner for an accompanying person of a Councillor.

Information and communications technology (ICT) expenses

- 9.33 Council will provide or reimburse Councillors for expenses associated with appropriate ICT devices and services up to the total limits noted in this Policy. This may include services and data costs relating to mobile phones, landlines, laptops or tablets and home internet costs. Costs associated with reimbursement for telephone call expenses will be included as part of the overall ICT limits.
- 9.34 Council will provide Councillors with a smartphone, choice of a laptop or tablet and a multifunction desktop printer / scanner / copier. Councillors can also bring their own device and be reimbursed, in accordance with this Policy.
- 9.35 Reimbursements will be made only for communications devices and services used for Councillors to undertake their civic duties, such as:
- I. receiving and reading Council business papers
 - II. relevant phone calls and correspondence
 - III. diary and appointment management
- 9.36 Any Councillor using a personal mobile device seeking reimbursement of an invoice payment must provide a percentage estimate of the total cost of the invoice that relates to Council business. A Councillor who elects not to provide a percentage estimate will be reimbursed \$50 for the invoice.

INNER WEST

- 9.37 Councillors may seek reimbursement for applications on their mobile electronic communication device that are directly related to their duties as a Councillor, within the maximum limit.

Special requirement and carer expenses

- 9.38 Council encourages wide participation and interest in civic office. It will seek to ensure Council premises and associated facilities are accessible, including provision for sight or hearing impaired Councillors and those with other disabilities.
- 9.39 Transportation provisions outlined in this Policy will also assist Councillors who may be unable to drive a vehicle.
- 9.40 In addition to the provisions above, the General Manager may authorise the provision of reasonable additional facilities and expenses in order to allow a Councillor with a disability to perform their civic duties.
- 9.41 Councillors who are the principal carer of a child or other elderly, disabled and/or sick immediate family member will be entitled to reimbursement of carer's expenses up to the total limits noted in this Policy for attendance at official business, plus reasonable travel time and costs from the Councillor's principal place of residence.
- 9.42 Childcare expenses may be claimed for children up to and including the age of 16 years where the carer is not a relative, unless extenuating circumstances apply, Councillors will need to provide suitable evidence to the General Manager that reimbursement is applicable.
- 9.43 In the event of caring for a person over 16 years of age, Councillors will need to provide suitable evidence to the General Manager that reimbursement is applicable. This may take the form of advice from a medical practitioner.

Home office expenses

- 9.44 Each Councillor may be reimbursed up to the total limits noted in this Policy for costs associated with the maintenance of a home office, such as minor items of consumable stationery and printer ink cartridges.

10 Insurances

- 10.1 In accordance with Section 382 of the Local Government Act, Council is insured against public liability and professional indemnity claims as well as personal injury. Councillors are included as a named insured on this Policy.
- 10.2 Insurance protection is only provided if a claim arises out of or in connection with the Councillor's performance of their civic duties, or exercise of their functions as



a Councillor. All insurances are subject to any limitations or conditions set out in the policies of insurance.

- 10.3 Council shall pay the insurance Policy excess in respect of any claim accepted by Council's insurers, whether defended or not.
- 10.4 Appropriate travel insurances will be provided for any Councillors travelling on approved interstate and overseas travel on Council business.

11 Legal Assistance

- 11.1 Council may, if requested, indemnify or reimburse the reasonable legal expenses of:
 - I. a Councillor defending an action arising from the performance in good faith of a function under the Act.
 - II. a Councillor defending an action in defamation, provided the statements complained of were made in good faith in the course of exercising a function under the Act.
 - III. a Councillor for proceedings before an appropriate investigative or review body, provided the subject of the proceedings arises from the performance in good faith of a function under the Act and the matter has proceeded past any initial assessment phase to a formal investigation or review and the investigative or review body makes a finding substantially favourable to the Councillor.
- 11.2 In the case of a conduct complaint made against a Councillor, legal costs will only be made available where the matter has been referred by the General Manager or a conduct reviewer and the conduct reviewer has commenced and undertaken a formal investigation of the matter and makes a finding substantially favourable to the Councillor.
- 11.3 Legal expenses incurred in relation to proceedings arising out of the performance by a Councillor of their functions under the Act are distinguished from expenses incurred in relation to proceedings arising merely from something that a Councillor has done during their term in office. For example, expenses arising from an investigation as to whether a Councillor acted corruptly would not be covered by this section.
- 11.4 Reimbursement of expenses for reasonable legal expenses must have Council approval by way of a resolution at a Council meeting.
- 11.5 Council will not meet the legal costs:
 - I. of legal proceedings initiated by a Councillor under any circumstances
 - II. of a Councillor seeking advice in respect of possible defamation, or in seeking a non- litigious remedy for possible defamation

INNER WEST

- III. for legal proceedings that do not involve a Councillor performing their role as a Councillor.

12 General Facilities for All Councillors

Facilities

- 12.1 Council will provide the following facilities to Councillors to assist them to effectively discharge their civic duties:
 - I. a Councillor common room appropriately furnished to include telephone, photocopier, printer, desks, computer terminals, pigeon holes and appropriate refreshments (excluding alcohol).
 - II. access to shared car parking spaces while attending Council offices on official business.
 - III. personal protective equipment for use during site visits.
 - IV. a name badge which may be worn at official functions, indicating that the wearer holds the office of a Councillor and/or Mayor or deputy Mayor.
- 12.2 Councillors may book meeting rooms for official business in a community facility or service centre at no cost. Rooms may be booked through the Councillors Support team or other specified staff member.
- 12.3 The provision of facilities will be of a standard deemed by the General Manager as appropriate for the purpose.

Stationery

- 12.4 Council will provide the following stationery to Councillors each year:
 - I. letterhead, to be used only for correspondence associated with civic duties
 - II. business cards
 - III. greeting cards for Councillors and the Mayor up to the maximum limits in the Policy.
- 12.5 Councillor mail is to be placed in the outgoing mail tray located in the Councillor common room. Councillor mail will be included as part of Council's daily mail collection by Council's postal provider, if this function is not available, Councillors are to contact the Councillors Support Team to assist.

Administrative support

- 12.6 Council will provide administrative and other support services to Councillors (including the Mayor) to assist them with their civic duties only. Councillor support will be provided by staff in the Councillors Support Team as arranged by the General Manager or their delegate.
- 12.7 Council staff are expected to assist Councillors with civic duties only, and not assist with matters of personal or political interest, including campaigning.



13 Additional Facilities for the Mayor

- 13.1 Council will provide to the Mayor a maintained vehicle to a similar standard of other Council vehicles, with a toll tag and a fuel card. The vehicle will be supplied to assist the Mayor in carrying out all their duties in civic office.
- 13.2 A parking space at Council's offices will be reserved for the Mayor's Council-issued vehicle for use on official business, professional development and attendance at the Mayor's office.
- 13.3 Council will provide the Mayor with a furnished office incorporating a computer configured to Council's standard operating environment, telephone and meeting space.
- 13.4 Traffic or parking fines incurred while travelling in private or Council vehicles on Council business is the sole responsibility of the person driving the vehicle.

14 Approval, Payment and Reimbursement Arrangements

- 14.1 Expenses should only be incurred by Councillors in accordance with the provisions of this Policy.
- 14.2 Approval for incurring expenses, or for the reimbursement of such expenses, should be obtained before the expense is incurred, if applicable to do so.
- 14.3 Up to the maximum limits specified in this Policy, approval for the following may be sought after the expense is incurred:
 - I. local travel relating to the conduct of official business
 - II. carer costs
 - III. Legal expenditure, in accordance with section 8 of the Policy
 - IV. ICT expenditure
- 14.4 Council staff assessing payments are required to ensure sufficient information is provided to ensure expenses are within the scope of this Policy and may be required to seek additional information or explanation from Councillors.
- 14.5 Final approval for payments made under this Policy will be granted by Council or the General Manager or their delegate.

Direct payment

- 14.6 Council may approve and directly pay expenses. Requests for direct payment must be submitted to the Senior Manager Governance and Risk for assessment against this Policy with sufficient information and time to allow for the claim to be assessed and processed.

INNER WEST

Reimbursement

- 14.7 All claims for reimbursement of expenses incurred must be provided with the required information and appropriate receipts and/or tax invoices and be submitted to the Senior Manager Governance and Risk via support.councillors@innerwest.nsw.au. In the case of carer's expenses, Councillors may make a statutory declaration of expenses incurred where they were unable to obtain a tax invoice or appropriate receipt.

Advance payment

- 14.8 Council may pay a cash advance for Councillors attending approved conferences, seminars or professional development.
- 14.9 The maximum value of a cash advance is \$155 per day of the conference, seminar or professional development to a maximum of \$620.
- 14.10 Requests for advance payment must be submitted to the Senior Manager Governance and Risk for assessment against this Policy using the prescribed form with sufficient information and time to allow for the claim to be assessed and processed.
- 14.11 Councillors must fully reconcile all expenses against the cost of the advance within one month of incurring the cost and/or returning home. This includes providing to Council:
- I. a full reconciliation of all expenses including appropriate receipts and/or tax invoices
 - II. reimbursement of any amount of the advance payment not spent in attending to official business or professional development.

Notification

- 14.12 If a claim is approved, Council will make payment directly or reimburse the Councillor through accounts payable.
- 14.13 If a claim is refused, Council will inform the Councillor in writing that the claim has been refused and the reason for the refusal.

Timeframe for reimbursement

- 14.14 Unless otherwise specified in this Policy, Councillors must provide all claims for reimbursement within three months of an expense being incurred. Claims made after this time will not be approved.

15 Disputes

- 15.1 If a Councillor disputes a determination under this Policy, the Councillor should discuss the matter with the General Manager.

INNER WEST

- 15.2 If the Councillor and the General Manager cannot resolve the dispute, the Councillor may submit a notice of motion to a Council meeting seeking to have the dispute resolved.

16 Return or Retention of Recent Facilities

- 16.1 All unexpended facilities or equipment supplied under this Policy are to be relinquished immediately upon a Councillor or Mayor ceasing to hold office or at the cessation of their civic duties.
- 16.2 Should a Councillor desire to keep any equipment allocated by Council, then this Policy enables the Councillor to make application to the General Manager to purchase any such equipment. The General Manager will determine an agreed fair market price or written down value for the item of equipment.
- 16.3 The prices for all equipment purchased by Councillors will be recorded in Council's annual report.

17 Publication

- 17.1 This Policy will be published on Council's website.

18 Reporting

- 18.1 Council will report on the provision of expenses and facilities to Councillors as required in the Act and Regulations.
- 18.2 Detailed reports on the provision of expenses and facilities to Councillors will be publicly tabled at a Council meeting every six months and published in full on Council's website. These reports will include expenditure summarised by individual Councillor and as a total for all Councillors.

19 Auditing

- 19.1 The operation of this Policy, including claims made under the Policy, will be included in Council's audit program and an audit undertaken at least every two years.

20 Breaches of this Policy

- 20.1 Breaches of this policy may result in an investigation of the alleged breach in line with relevant Council policies including the Model Code of Conduct.
- 20.2 Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.

21 Administrative Changes

Councillor Expenses and Facilities Policy 19

INNER WEST

- 21.1 From time-to-time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made including branding, Council Officer titles or department changes and legislative name or title changes which are considered minor in nature and not required to be formally endorsed.

22 Version Control – Policy History

- 22.1 This policy will be formally reviewed every three years from the date of adoption or as required.

Governance use only:

Document	Councillor Expenses and Facilities Policy	Uncontrolled Copy When Printed	
Custodian	Snr Manager Governance & Risk	Version #	Version 5
Adopted By	Council	ECM Document #	36717877
Next Review Date	December 2024		

Amended by	Changes made	Date Adopted
Governance & Risk	New Policy	27 September 2016
Governance & Risk	Review of Policy	25 July 2017
Governance & Risk	Review of Policy	11 September 2018
Governance & Risk	Minor amendment	12 November 2019
Governance & Risk	Review of policy	9 August 2022

Item No: C0425(1) Item 16
Subject: PUBLIC EXHIBITION - DRAFT MEDIA AND SOCIAL MEDIA POLICY
Prepared By: Julian Sakarai - Acting Senior Manager Governance and Risk and Jonny Browne - Strategic and Corporate Communications Manager
Authorised By: Chris Sleiman - Acting Director Corporate

RECOMMENDATION

1. That Council publicly exhibit the draft Media and Social Media Policy for a period of 28 days and seek community feedback on the proposed Policy.
2. That following the conclusion of the exhibition period, the draft Media and Social Media Policy be brought back to Council for consideration for adoption.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

Council's Media Policy is due for review. Officers have taken the opportunity to also review the Social Media Policy and consolidate these two policies into a single draft Media and Social Policy (draft Policy), given their closely linked subject matter. The draft Policy also incorporates the communications support sections from the Councillor Expenses and Facilities Policy, which is presented separately at the April 2025 Ordinary Council Meeting. Finally, Officers have inserted into the draft Policy certain obligations from the Model Media Policy and Model Social Media Policy drafted by the Office of Local Government (OLG).

Officers recommend that Council agrees to place the draft Policy on public exhibition.

BACKGROUND

The purpose of the draft Policy is to set out a framework to assist Councillors with media relations and outline processes relating to media and social media engagement.

The draft Policy consolidates Council's Media Policy and Social Media Policy, given the closely related subject matter of those two policies. It incorporates certain sections of the Councillor Expenses and Facilities Policy that deal with the provision of communications support to Councillors. It also includes certain additional policy considerations and obligations from the Model Media Policy and Model Social Media Policy produced by the Office of Local Government (OLG).

Current Media Policy

Council's current Media Policy was adopted in 2018. It:

- specifies the Mayor and General Manager as Council's authorised spokespeople.
- requires operational media enquiries to be referred to Council's Strategic and Corporate Communications team.
- provides that Councillors may express personal opinions to the media but should not speak on behalf of Council.

- outlines the approvals processes for Council media releases.
- specifies the media protocols for crisis/emergency situations.
- specifies that Councillors may be quoted in Council media releases relating to motions for which they are responsible.
- refers explicitly to Code of Conduct obligations.

Current Social Media Policy

Council's current Social Media Policy was adopted in October 2023. It:

- recognises social media is an essential communication channel.
- provides that Councillors are responsible for the management of their own content on their own social media channels.
- provides that Councillors may express personal opinions on social media but must make clear their views are individual views that do not represent Council.
- specifies further responsibilities that Councillors have in respect of posting inappropriate content.
- outlines the Mayor's role in respect of the posting of official social media content.
- notes that Council's official social media platforms are administered by the Strategic Corporate and Communications Team.
- refers explicitly to Code of Conduct obligations.

Current Councillor Expenses and Facilities Policy

Council's current Councillor Expenses and Facilities Policy was adopted in August 2022. It notes that:

- the Strategic and Corporate Communications team will provide support to Councillors in respect of any Council-resolved initiatives, including by drafting and distributing media releases, and promotion through council's social media channels.
- while the Mayor is to continue to be consulted on any communications, the author of a successful motion will receive the opportunity to lead on related media opportunities and to feature in photo, video or communications published by Council, and they may choose to involve other Councillors.
- Council has a responsibility to assist Councillors fulfil a core function of promoting Council's initiatives.
- the primary purpose of Council's communications channels is to promote the elected body's policies and priorities, and inform the community.
- it is not a requirement for publication that all Councillors or representatives from all political groupings be included in individual photographs, videos or communications, given the variety and volume of events and initiatives at council.

DISCUSSION

The draft Policy does not depart from any of the established policy settings in any of the current Media, Social Media, or Councillor Expenses and Facilities Policies. In respect of the OLG's Model Media and Social Media Policies, the draft Policy does not replicate all of the content from the OLG's model policies. This is to avoid duplication with Council's current Media and Social Media Policies, which already contain a significant amount of content addressed by the OLG's policies.

We propose including the following from the OLG's Model Media and Social Media Policies:

- Standards of conduct when engaging with media/social media, with specific references to the Code of Conduct.
- Specific duties for Council's Media Coordinator.
- Protocols for media engagement in emergencies and in the lead up to elections.
- Statement that media/social media records created by Councillors in their official capacity are Council records and subject to the *Government Information (Public Access) Act 2009*.

In respect of the standards of conduct in the OLG's model policies, the only amendment we propose making is in relation to the prohibition on a Councillor advertising, endorsing, or soliciting commercial products or business. As drafted in the OLG's model policies, this would potentially prevent a Councillor from, for example, sharing content on their own social media platforms that promoted a local business. We consider the intention of the wording in the OLG's model policies is to prevent community confusion in respect of Council being perceived to endorse or advertise a product. Accordingly, we propose amending the relevant standard of conduct to clarify that a Councillor must not share information that advertises, endorses, or solicits commercial products or business, where any such advertisement, endorsement or solicitation could be construed as being conducted on behalf of Inner West Council.

We do not propose including the following from the OLG's Social Media Policy:

- Prescriptive rules for Councillors as to how to identify as a Councillor when engaging with social media. The draft Policy incorporates content from the current Social Media Policy and therefore already addresses posting as a Councillor.
- The requirement for Councillors managing their own social media platforms to clearly display "house rules", and follow rules in respect of blocking, banning, and hiding content. The draft Policy incorporates content from the current Social Media Policy, which leaves these matters to each Councillor's discretion, but requires them to have regard to the importance of respectful democratic discussion and debate.
- The requirement for Councillors to advise the General Manager of any of their own social media platforms where Council content could be uploaded. It is not appropriate for Council's General Manager to regulate Councillors' own social media platforms.
- The more stringent records management obligations in the Model Social Media Policy, as Council already has information capture processes in place to ensure social media content can be viewed at a later date.

FINANCIAL IMPLICATIONS

There are no financial implications associated with placing the draft Policy on public exhibition.

ATTACHMENTS

1. [Download](#) Draft Media and Social Media Policy

INNER WEST

Draft Media and Social Media Policy

v(1)

WCC2025/0023

Item 16

Attachment 1



Title	Media and Social Media Policy
Summary	This Policy outlines processes, guidelines and issues relating to media relations and the use of social media by Councillors.
Document Type	Policy
Relevant Strategic Plan Objective	<ul style="list-style-type: none"> Strategic Direction 5: Progressive responsive and effective civic leadership.
Legislative Reference	<ul style="list-style-type: none"> <i>Local Government Act 1993 NSW</i> <i>Independent Commission Against Corruption Act 1988 NSW;</i> <i>The Government Information (Public Access) Act 2009 NSW;</i> <i>Anti-Discrimination Act 1977 NSW;</i> <i>Privacy and Personal Information Protection Act 1998 NSW;</i> <i>Work Health and Safety Act 2011 NSW;</i> <i>Australian Constitution;</i> <i>Defamation Act 2005 NSW;</i> <i>Copyright Act 1968 Cth; and</i> <i>Copyright Amendment (Digital Agenda) Act 2000 Cth.</i>
Related Council Documents	<ul style="list-style-type: none"> Code of Conduct Code of Meeting Practice Procedures for the Administration of the Model Code of Conduct
Version Control	See last page



DRAFT

Contents

1	Purpose	4
2	Scope.....	4
3	Definitions.....	4
4	Introduction.....	6
5	Authorised Spokespeople	7
6	Roles and Responsibilities.....	9
7	Administrative framework for engagement with the media	11
8	Uses of media during emergencies.....	11
9	Media engagement in the leadup to elections.....	12
10	Guidelines for Councillors	12
11	Standards of Conduct	13
12	Records management requirements.....	14
13	Breaches of this Policy	14
14	Administrative Changes.....	15
15	Version Control – Policy History	15



DRAFT

Media Policy

1 Purpose

The purpose of this Policy is to provide a framework to assist Councillors with media relations and outlines processes, guidelines and issues relating to engagement with the media and use of social media by Councillors.

2 Scope

This Policy applies to Inner West Councillors.

3 Definitions

In the Councillor Media Policy, the following terms have the following meanings:

Act	<i>Local Government Act 1993.</i>
conflict of interest	Includes either a: <ul style="list-style-type: none"> • Pecuniary conflict of interest. • Significant non-pecuniary conflict of interest. • Non-significant non-pecuniary conflict of interest, as defined in the Model Code of Conduct and described in section 6 of the Conflict of Interest Policy.
Councillor	Inner West Council elected representative.
Council committee member	A person other than a Councillor or Council Officer who is a member of a Council committee other than a wholly advisory committee, and a person other than a Councillor who is a member of Council's audit, risk and improvement committee.
Council Officer	Inner West Council members of staff (including full-time, part-time, casual and contracted staff).

INNER WEST

DRAFT

Council Official	Councillors, Council Officers, Council committee members and delegates of Council.
Media Coordinator	Means a person appointed under clause 6.6 of this Policy
media	Means print, broadcast and online media used for communicating information to the public, including, but not limited to, newspapers, magazines, internet publishers, radio, and television broadcasters
Minor	For the purposes of this Policy, a minor is a person under 18 years of age.
social media	Means online platforms and applications, such as but not limited to social networking sites, wikis, blogs, microblogs, video and audio sharing sites, and message boards, that allow people to easily publish, share and discuss content. A non-exhaustive list of social media platforms is below: <ul style="list-style-type: none"> • Facebook; • X (formerly Twitter); • Instagram; • Your Say Inner West; • YouTube; • LinkedIn; • Snapchat; • Council's Intranet; • Newsletters (e.g. Substack); • Reddit • TikTok • Blogs; and • Podcasts.
Strategic and Corporate Communications team	Means the Council unit responsible for managing Council's strategic and corporate communications.

personal information	Information or an opinion (including information or an opinion forming part of a database and whether or not recorded in a material form) about an individual whose identity is apparent or can reasonably be ascertained from the information or opinion.
Private use of social media	<p>For the purposes of this Policy, a Councillor's social media engagement will be considered 'private use' when the content they upload is not:</p> <ul style="list-style-type: none"> • associated with, or does not refer to, the Council, any other council officials, contractors, related entities or any other person or organisation providing services to or on behalf of the Council in their official or professional capacities, and • related to or does not contain information acquired by virtue of their role as a Councillor

4 Introduction

Media and Social Media – opportunities and challenges

Inner West Council is committed to effective media engagement to keep the community informed, explain decisions, and to promote community confidence in Council and its decisions. Inner West Council also acknowledges social media enables direct dialogue between Councillors and the community, while also allowing Councillors to gain insight into community needs via public feedback.

Inner West Council strives to maintain a positive image in the community. Our public image is influenced by the way we communicate, and media relations should support Council in achieving our strategic objectives. A mutually beneficial and trusting relationship between Council and the media is essential in maintaining and protecting Council's reputation. Inner West Council welcomes enquiries from the media, and works proactively with media outlets to inform the public about Council's activities and advocacy. Inner West Council also recognises that social media is an essential communication, engagement, and customer service channel which facilitates the creation and sharing of information and ideas via virtual communities and online networks. It involves communication, collaboration, discussion, and debate. It also



DRAFT

enables the development of social and professional networks, groups, followers, and contacts.

This Policy recognises that Councillors are elected representatives and as such are required to represent and communicate with their community as part of a robust local democracy, including through public debate, engaging with the media, and online media engagement. This Policy provides a framework to assist Councillors with engagement with the media and use of social media by Councillors. It acknowledges that clear and consistent guidelines are required to ensure the appropriate use of social media by Councillors, and enables Councillors to speak on social media while protecting the interests of Council and promoting compliance with the Code of Conduct.

Council's Code of Conduct provides that Council officials, including Councillors, must not conduct themselves in a manner that is likely to bring Council or holders of civic office into disrepute, and this obligation applies to the use of social media. Councillors should ensure they are aware of and comply with their obligations under the Code of Conduct and Code of Meeting Practice.

The Policy is consistent with existing policies, including the Code of Conduct, and policies on the acceptable use of information technology.

5 Authorised Spokespeople

- 5.1 Only authorised spokespeople are permitted to make comment to the media on behalf of Council.

The Mayor

- 5.2 The Mayor is the principal member and spokesperson of the governing body of the Council, including representing the views of the Council as to its local priorities (section 226(c) of the *Local Government Act 1993*).
- 5.3 If the Mayor is unavailable, the Deputy Mayor may act as the Council's spokesperson in respect of matter, unless the Mayor has previously approved another person to act as spokesperson in respect of those matters.
- 5.4 The Mayor may:
 - a) issue media releases on Mayoral letterhead, from time to time.
 - b) issue social media material in line with official media releases issued on Mayoral letterhead on the Mayor's separate Mayoral social media platforms.
 - c) delegate their role as spokesperson or approve the attribution of media releases to other Councillors where appropriate, (for example, where another Councillor is best placed to comment, because the issue is of particular interest to them, or it is within their particular area of expertise).



DRAFT

- 5.5 Council may, from time to time, also delegate to the Mayor further spokesperson authorities, such as the ability to make public statements on matters of official Council attitude or interpretation of Council Policy or concerning Council's resolutions and proposals.

Councillors

- 5.6 As a member of the governing body and as a representative of the community, all Councillors are free to express their personal views to the media, but may not speak on behalf of Council unless authorised to do so.
- 5.7 From time to time, a Councillor who submits a notice a motion that forms the basis of a Council resolution may be offered the opportunity to lead on media opportunities and to feature in photo, video or communications published by Council. Any such opportunities may be offered after consultation with the Mayor, and the Councillor who leads on media opportunities may choose to involve other Councillors.
- 5.8 When engaging with the media and/or social media, Councillors must:
- a) not purport or imply to be speaking for Council unless authorised to do so.
 - b) clarify that they are expressing their personal views as an individual councillor and that they are not speaking for Council (unless authorised to do so).
 - c) uphold and accurately represent the policies and decisions of the Council.
 - d) not disclose council information unless authorised to do so.
 - e) communicate accurate information when dealing with the media.
 - f) seek information and guidance from the Strategic and Corporate Communications team where appropriate before providing comment to the media to ensure they have the most up-to-date and relevant information and have considered reputational or other risks.
 - g) not commit Council to any action or pre-empt official Council announcements.
 - h) refer any operational media enquiries relating to Council to Council's Media Coordinator.
 - i) not comment on any confidential matters (such as staff information, personal information, legal advice, commercial-in-confidence information and Code of Conduct complaints) or breach the privacy of other Council Officials or those that deal with Council.
 - j) treat media representatives in the same manner as any other customer of Council, with promptness, transparency, and respect.
 - k) seek approval from the Mayor in respect of any social media posts on official Council social media channels using the Mayor's image and/or quotes.
 - l) abide by the Code of Meeting Practice and Code of Conduct, particularly but not solely the requirement to treat others with respect at all times and not to

Draft Media and Social Media Policy – Public Exhibition Version DRAFT



DRAFT

damage Council's reputation, discriminate, disadvantage or treat anyone adversely, when making any media comment.

- 5.9 Where councillors (including the Mayor) become aware of potential issues that could result in media interest, or have a genuine concern about something at Council, they should raise this with the General Manager in the first instance.

General Manager

- 5.10 Council's General Manager is the official spokesperson for the Council on operational and administrative matters.
- 5.11 The General Manager may delegate to other council staff to speak on their behalf in respect of operational and administrative matters, where appropriate, (for example, where the delegated staff member has professional expertise regarding the subject matter, or the general manager is unavailable).

6 Roles and Responsibilities

Social Media Use by Councillors

- 6.1 Councillors shall conduct themselves in their use of social media in a way that upholds the values and reputation of Council, consistent with the Model Code of Conduct and other policies.
- 6.2 Councillors are responsible for the administration and moderation of their own social media accounts, and the preparation, posting and management of their own content on social media channels. Councillors may block users and remove comments at their discretion, having regard to the importance of respectful democratic discussion and debate.
- 6.3 Councillors must also be aware of posts by others to their social media pages and consider if such posts and any comments are offensive, or may incite hatred, violence, or criminal acts. Any posts or comments made to a Councillor's social media page or site should be monitored by the Councillor and removed if they do not meet the standard of socially acceptable behaviour or commentary.
- 6.4 Councillors should be aware that any social media activity or interaction, either official or personal, is public, permanently available, traceable, and able to be reproduced elsewhere. Councillors are reminded that 'shares', 'likes' or 'retweets' may be viewed as an endorsement of the original post. Additionally, whether intended or not, posts by Councillors online in a private capacity may reflect on Council and their role as a Councillors.

Draft Media and Social Media Policy – Public Exhibition Version DRAFT



DRAFT

- 6.5 If a Councillor chooses to identify themselves as a Councillor, either directly or indirectly (such as in their user profile), then they will not be deemed to be acting in their private capacity for the purposes of this Policy. This includes instances where Councillors identifies themselves as a Councillor when posting to a non-Council social media channel.

Role of Media Coordinator

- 6.6 The General Manager will appoint a member of council staff to be the Council's Media Coordinator. The Media Coordinator should be a suitably qualified member of staff.
- 6.7 The General Manager may appoint more than one Media Coordinator.
- 6.8 The Media Coordinator's role is to:
- obtain approval from the Mayor before using their quotes or images or releasing any communications material pertaining directly to the Mayor, including but not limited to media releases, 'Mayoral Messages', Council newsletters, forewords for reports and social media posts on official Council social media channels.
 - be responsible for preparing and issuing media releases about Council's activities, decisions and plans.
 - arrange any media releases that are required to give effect to a Council resolution.
 - be the lead point of contact for all media enquiries, requests for interviews, requests to film or photograph Councillors, Council staff, facilities or events for news and current affairs purposes.
 - providing all Councillors with copies of general media releases once published on Council's website, for their information.
 - liaise with relevant staff members within the organisation where appropriate.
 - ensure that media statements are approved by the Mayor and/or General Manager prior to their release.
 - develop and/or approve media training and/or induction to be provided to relevant staff and/or councillors.
 - maintain a record of all media enquiries and responses.
 - ensure that media organisations and their representatives are treated professionally, equally and without bias.
 - ensure that media enquiries are dealt with promptly.
 - provide guidance to councillors approached by the media for comment to avoid communication of misinformation.
 - ensure that all media releases are published on the Council's website.
 - coordinate responses to all Mayoral enquiries and informing and liaising with Council staff, as required.

Draft Media and Social Media Policy – Public Exhibition Version DRAFT



DRAFT

Role of Council's Strategic and Corporate Communications Team

- 6.9 Council's Communications team is responsible for:
- a) Administering Council's social media platforms to ensure consistency of content, tone and style.
 - b) Providing Councillors with communications support to promote initiatives that have been resolved by Council, including the drafting and distribution of media releases and through Council's social media channels noting that:
 - I. In addition to supporting and representing the community, a core function of Councillors is to promote the initiatives and good work of Council, its programs, events and staff. Council has a responsibility to assist Councillors to achieve this.
 - II. The primary purpose of Council's communications channels including the newsletter, email lists and social media channels is to promote the policies and priorities of the elected body, as established by adopted resolutions and in the community strategic plan, and to inform the community about programs and initiatives being undertaken by Council in support of the community.
 - III. Understanding the variety and volume of events and initiatives at council, it is not a requirement for publication that all Councillors or representatives from all political groupings be included in individual photographs, videos or communications on any Policy or initiative.

7 Administrative framework for engagement with the media

- 7.1 Media and the public are welcome to attend Council meetings to ensure transparency and access to information.
- 7.2 Allocated seating will be provided for media outlets at all Council meetings. Media representatives must comply with Council's Code of Meeting Practice for Council meetings.
- 7.3 Councillors must refer requests from media outlets to film or photograph Councillors, Council staff, facilities, meetings and events, to Council's Media Coordinator.

8 Uses of media during emergencies

- 8.1 During an emergency, crisis, natural disaster, or public health incident:
 - a) Only the Mayor and General Manager or their delegate/s are authorised to approve the publication of information or speak to the media on behalf of Council.



DRAFT

- b) Council's Communications team will be responsible for liaising with Council's Incident Controller and coordinating media releases and statements on behalf of Council, and social media posts.

8.2 Councillors must not provide comment or information to the media, or post content to social media that is inconsistent with official advice issued by the Council and any other agency coordinating the emergency response.

8.3 Training on media engagement and social media use during emergencies will be provided to Councillors.

9 Media engagement in the leadup to elections

9.1 This Policy does not prevent the Mayor or Councillors who are candidates in any election from providing comment to the media in their capacity as a candidate at the election.

9.2 Any media comment provided by the Mayor or Councillors who are candidates at an election must not be provided in an advertisement, newspaper column, or a radio or television broadcast paid for by Council or produced by Council or with Council resources.

10 Guidelines for Councillors

Media

10.1 The following are examples of, but are not limited to, what Councillors should and should not do regarding media liaison.

Do ...

- Be mindful of your obligations under the Code of Conduct, General Conduct, including the requirement to treat others with respect at all times and not to damage Council's reputation, discriminate, disadvantage or treat anyone adversely.
- Be careful to communicate accurate information when dealing with the media.

Don't ...

- Imply that you are speaking on behalf of Inner West Council.
- Comment on any confidential matters (such as staff, personal information, legal advice, commercial-in-confidence and Code of Conduct complaints).

Social Media

10.2 The following are examples of, but are not limited to, what Councillors should and should not do on social media.

Draft Media and Social Media Policy – Public Exhibition Version DRAFT



DRAFT

Do ...

- a) Follow Council's social media channels to stay in touch with what's happening, and to like and share Council's posts.
- b) Remember everything you say and do is public, and you can be identified as a Councillor.
- c) Pause before you post – would you be comfortable with this information being shared with your family, friends, work colleagues, media and the broader community, and is the information likely to bring you or Council into disrepute?
- d) Be mindful of your general conduct obligations under the Model Code of Conduct, including the requirement not to damage Council's reputation.
- e) Be careful to communicate accurate information.
- f) Be courteous and respectful of fellow Councillors, other Council staff and members of the community, including respecting people's privacy.
- g) Report any violations of this Policy to the General Manager and/or the Internal Ombudsman.

Do not ...

- a) Imply that you are speaking on behalf of Council.
- b) Disclose official, personal, or confidential information that is not publicly available (such as staff, personal information, legal advice, commercial-in-confidence and Model Code of Conduct complaints).
- c) Post material that is obscene, pornographic, defamatory, threatening, harassing or discriminatory to any individual, group or organisation or may lead to criminal penalty.

11 Standards of Conduct

- 11.1 Councillors must comply with the Code of Conduct when engaging with the media in an official capacity or in connection with their role as a council official.
- 11.2 Councillors must not share information or make comments to the media through either direct or indirect mechanisms that:
 - a) are defamatory, offensive, humiliating, threatening, or intimidating to other Council Officials or members of the public.
 - b) contains profane language or is sexual in nature.
 - c) constitutes harassment and/or bullying within the meaning of Code of Conduct, or is unlawfully discriminatory.
 - d) is contrary to their duties under the *Work Health and Safety Act 2011* and their responsibilities under any policies or procedures adopted by Council to ensure workplace health and safety.
 - e) contains content about Council, Council Officials or members of the public that is misleading or deceptive.
 - f) divulges confidential Council information.

Draft Media and Social Media Policy – Public Exhibition Version DRAFT



DRAFT

- g) breaches the privacy of other Council Officials or members of the public.
- h) contains allegations of suspected breaches of Council's Code of Conduct or information about the consideration of a matter under the Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW.
- i) could be perceived to be an official comment on behalf of the Council where they have not been authorised to make such comment.
- j) commits the Council to any action.
- k) violates an order made by a court.
- l) breaches copyright.
- m) advertises, endorses, or solicits commercial products or business, where any such advertisement, endorsement or solicitation could be construed as being conducted on behalf of Inner West Council.
- n) constitutes spam.
- o) is in breach of the rules of the social media platform.

11.3 Councillors must:

- a) attribute work to the original author, creator or source when uploading or linking to content produced by a third party
- b) obtain written permission from a minor's parent or legal guardian before uploading content in which the minor can be identified.

12 Records management requirements

- 12.1 Media and social media content created and received by Councillors acting in their official capacity is a council record and may be subject to information access applications made under the *Government Information (Public Access) Act 2009*. These records must also be managed in accordance with the requirements of the *State Records Act 1998* and the Council's approved records management policies and practices.

13 Breaches of this Policy

- 13.1 Breaches of this Policy may result in an investigation of the alleged breach in line with relevant Council policies including the Model Code of Conduct.
- 13.2 Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.
- 13.3 Inappropriate behaviours may include, but are not limited to:

Draft Media and Social Media Policy – Public Exhibition Version DRAFT



DRAFT

- a) Using social media to ridicule, vilify, harass, cyberbully, discriminate against or bring into disrepute the Council, or other Council officials, including Councillors or community members;
- b) Posting content that is deemed to be offensive, including obscene or sexually explicit language; and
- c) Using social media channels to post/provide confidential, personal or sensitive information relating to Council.

14 Administrative Changes

From time-to-time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made including branding, Council Officer titles or department changes and legislative name or title changes which are considered minor in nature and not required to be formally endorsed.

15 Version Control – Policy History

This Policy will be formally reviewed every three years from the date of adoption or as required.

Governance use only:

Document	Media and Social Media Policy	Uncontrolled Copy When Printed	
Custodian	Strategic and Corporate Communications Engagement Manager	Version #	Version 1
Adopted By	Council	ECM Document #	xxxxxxx
Next Review Date	[Insert date no later than 3 years post adoption e.g. August 2025]		

The below history of the document must be updated and must be accurate, all owners of Policies are to ensure that all previously adopted versions of the Policy are included in the below table and that all previous versions have been appropriately removed from circulation to ensure staff are utilising the right document.

Amended by	Changes made	Date Adopted

Item No: C0425(1) Item 17
Subject: PUBLIC EXHIBITION - DRAFT LOBBYING POLICY
Prepared By: Julian Sakarai - Acting Senior Manager Governance and Risk
Authorised By: Chris Sleiman - Acting Director Corporate

RECOMMENDATION

1. That Council publicly exhibit the draft Lobbying Policy for a period of 28 days and seek community feedback on the proposed policy.
2. That following the conclusion of the exhibition period, the draft Lobbying Policy be brought back to Council for consideration for adoption.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

At the Council meeting held on 3 December 2024, Council resolved to develop and consult on a procedure by which Councillors will be required to publicly disclose their meetings with registered lobbyists and property developers on the Council's website in the same fashion as state ministers.

The draft Lobbying Policy (Draft Policy) (*refer to Attachment 1*) outlines requirements for Council to publish details of meetings between Councillors and registered lobbyists and/or property developers.

Officers recommend placing the Draft Policy on exhibition for a period of 28 days.

BACKGROUND

Lobbying is an essential part of the democratic process that can enhance decision making. However, lobbying can also create corruption risks, and undermine public confidence in decision making due to perceptions of undue influence, bias, and preferential access. It is in the public interest that lobbying is conducted in accordance with community expectations of transparency integrity and honesty.

Current Lobbying Policy

Council's current Lobbying Policy requires lobbyists to complete a lobbyist registration form if they intend to lobby Council. While the current Lobbying Policy obliges Council Officials, to avoid inappropriate conduct during the lobbying process, the regulatory model that the current Lobbying Policy is based on focusses on lobbyists, and the actions they must take in respect of proposed lobbying.

Council Resolution

At the December 2024 Council Meeting, Council resolved to develop and consult on a procedure by which Councillors will be required to publicly disclose their meetings with registered lobbyists and property developers on the Council's website in the same fashion as state ministers.

Lobbying of Government Officials Act 2011

The Lobbying of Government Officials Act 2011 (LOGO), among other things, obliges lobbyists to comply with a Lobbyists Code of Conduct, and register their details on a central Lobbyist Register maintained by the Electoral Commission. The Lobbyists Code of Conduct requires any lobbyist seeking to influence government policy or decision making to disclose certain information when interacting with Government Officials. LOGO and the Lobbyists Code of Conduct exclude local government officials from the definition of a Government Official. This means these requirements do not apply to lobbyists who lobby local government officials.

The requirements in LOGO and the Lobbyists Code of Conduct are supplemented, in respect of NSW State Government Ministers, by the Premier's Memorandum "M2015-05 - Publication of Ministerial Diaries and Release of Overseas Travel Information". The Premier's Memorandum establishes a "meeting disclosure" model, whereby State Government Ministers must regularly publish extracts from their diaries detailing scheduled meetings held with stakeholders, external organisations, third-party lobbyists and individuals.

Ministers must publish their diary extracts one month after the end of each quarter. For third party lobbyists, the diary extract must contain the name of the lobbyist (that is, the entity), the individual lobbyists' names, and the name of their client.

DISCUSSION

The proposed Draft Policy is based on a "meeting disclosure" model, and will apply to Councillors holding meetings with registered lobbyists or property developers in their capacity as Councillors.

The Policy will not require disclosure of any interactions with lobbyists or property developers at:

- meetings that are strictly personal, electorate, or party political;
- social or public functions or events (unless the interaction leads to a substantive discussion of issues).

The Draft Policy defines a registered lobbyist as a lobbyist required to register with the NSW Electoral Commission under section 9 of LOGO. This includes any third party lobbyist, or individual hired by a third party lobbyist. The Draft Policy uses the definition of a property developer from the *Electoral Funding Act 2018*, being an individual or a corporation that carries on a business mainly concerned with the residential or commercial development of land, with the ultimate purpose of the sale or lease of the land for profit.

The Draft Policy will require Councillors to document, in a template form, any meetings, or substantial or significant discussions held outside formal scheduled meetings, with registered lobbyists and/or property developers.

The Draft Policy proposes that Councillors will fill in the form and submit it to Council's General Manager every three months, within two weeks of the end of the quarter. Councillors will still need to provide a "NIL" disclosure on the form for each quarter even if they do not have any meetings to disclose.

Officers will add the content from the forms to a register, and make the register available online on a quarterly basis, within four weeks of the end of the relevant three-month reporting period. Any updates made to the register will remain on Council's website for 12 months after the initial date of publication of the updates.

FINANCIAL IMPLICATIONS

There are no financial implications associated with placing the Policy on public exhibition.

ATTACHMENTS

1. [Download](#) Draft Lobbying Policy

INNER WEST

Lobbying Policy

DRAFT

W/2025/002

Item 17

Attachment 1

INNER WEST

Title	Lobbying Policy
Summary	The Lobbying Policy outlines requirements for Council to publish details of meetings between Councillors and registered lobbyists and/or property developers.
Document Type	Policy
Relevant Strategic Plan Objective	<ul style="list-style-type: none"> Strategic Direction 5: Progressive responsive and effective civic leadership.
Legislative Reference	<ul style="list-style-type: none"> <i>Local Government Act 1993</i> <i>Lobbying of Government Officials Act 2011</i> <i>Electoral Funding Act 2018</i> <i>Government Information (Public Access) Act 2009.</i>
Related Council Documents	<ul style="list-style-type: none"> Model Code of Conduct (must be included)
Version Control	See last page

INNER WEST

Contents

1	Purpose	4
2	Scope.....	4
3	Definitions.....	4
4	Statement.....	5
5	Heading and other styles	Error! Bookmark not defined.
6	Breaches of this policy.....	7
7	Administrative Changes.....	7
8	Version Control – Policy History	7

DRAFT



1 Purpose

The purpose of this policy is to

2 Scope

This policy applies to Councillors in relation to meetings:

- held in their capacity as Councillors; and
- directly relating to matters involving Inner West Council.

It does not apply to any interactions with Registered Lobbyists or Property Developers at:

- meetings that are strictly personal, electorate, or party political;
- social or public functions or events (unless the interaction leads to a substantive discussion of issues).

3 Definitions

In the Lobbying Policy, the following terms have the following meanings:

Act	<i>Local Government Act 1993.</i>
conflict of interest	Includes either a: <ul style="list-style-type: none"> • Pecuniary conflict of interest. • Significant non-pecuniary conflict of interest. • Non-significant non-pecuniary conflict of interest, as defined in the Model Code of Conduct and described in the Conflict of Interest Policy.
Councillor	Inner West Council elected representative.
Council committee member	A person other than a Councillor or Council Officer who is a member of a Council committee other than a wholly advisory committee, and a person other than a Councillor who is a member of Council's audit, risk and improvement committee.

INNER WEST

Council Officer	Inner West Council members of staff (including full-time, part-time, casual and contracted staff).
Council Official	Councillors, Council Officers, Council committee members and delegates of Council.
Executive Leadership Team	General Manager, Director Corporate, Director Infrastructure, Director Community, Director Planning, General Counsel.
Lobbying Record Form	The template form at Appendix A.
Lobbying Record Register	The publicly available register containing details provided via Lobbying Record Forms.
Meetings	A discussion which may be face to face, online or by telephone.
Property developer	An individual or a corporation that carries on a business mainly concerned with the residential or commercial development of land, with the ultimate purpose of the sale or lease of the land for profit, as defined in section 53(1)(a)(i) of the <i>Electoral Funding Act 2018</i> .
Registered Lobbyist	A lobbyist who is required to register with the NSW Electoral Commission under section 9 of the <i>Lobbying of Government Officials Act 2011</i> .

4 Statement



5 Policy Requirements

Records of Meetings

5.1 All Councillors must:

- a) Keep a written record of any meeting held with a Registered Lobbyist or Property Developer, including the date of the meeting, the purpose of the meeting, and meeting attendees.
- b) Keep a written record of any substantial or significant discussion held with a Registered Lobbyist or Property Developer, including the date of the discussion, the purpose of the discussion, and discussion participants.
- c) Advise any Registered Lobbyist or Property Developer with whom they meet, or with whom they have a substantial or significant discussion, that their name and/or name of their organisation and the purpose of the meeting will be publicly disclosed on Council's website.
- d) Complete a Lobbying Record Form in respect of any meeting with a Registered Lobbyist or Property Developer, or substantial or significant discussion held with a Registered Lobbyist or Property Developer where these occur outside a scheduled meeting, and submit it to the General Manager:
 - I. Every three months; and
 - II. Within two weeks of the end of the relevant three-month reporting period.
- e) Submit a "Nil" Lobbying Record Form if they have not held a meeting or substantial or significant discussion with a Registered Lobbyist or Property Developer within the relevant three-month reporting period.

5.2 Any Councillor who does not submit a Lobbying Record Form for a three-month reporting period will be noted as not having submitted a Lobbying Record Form for the relevant three-month reporting period in the Lobbying Record Register.

5.3 Councillors are not required to complete a Lobbying Record Form in respect of any interactions with Registered Lobbyists or Property Developers at:

- a) meetings that are strictly personal, electorate, or party political;
- b) social or public functions or events (unless the interaction leads to a substantive discussion of issues).

Lobbying Record Register

5.4 Council's General Manager will:

INNER WEST

- a) Record all information in Lobbying Record Forms in the Lobbying Record Register;
- b) Publish the Lobbying Record Register on Council's website within four weeks of the end of the relevant three-month reporting period.
- c) Ensure that updates made to the Lobbying Record Register remain on Council's website for 12 months after the initial date of publication of the updates.
- d) Where a Councillor does not submit a Lobbying Record Form for a three-month reporting period, note in the Lobbying Record Register that the Councillor has not submitted a Lobbying Record Form for the relevant three-month reporting period.

Training

- 5.5 Council's General Manager will include training in respect of this policy as part of Councillors' induction following each local government election, or the election of the individual Councillor.

6 Breaches of this Policy

- 6.1 Breaches of this policy may result in an investigation of the alleged breach in line with relevant Council policies including the Model Code of Conduct.
- 6.2 Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.

7 Administrative Changes

- 7.1 From time-to-time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made including branding, Council Officer titles or department changes and legislative name or title changes which are considered minor in nature and not required to be formally endorsed.

8 Version Control – Policy History

- 8.1 This policy will be formally reviewed every three years from the date of adoption or as required.

Governance use only:

Document	Lobbying Policy	Uncontrolled Copy When Printed	
Custodian	Senior Manager Governance and Risk	Version #	Version X
Adopted By	Council	ECM Document #	TBC
Next Review Date	TBC		
Amended by	Changes made	Date Adopted	

Draft Lobbying Policy – Public Exhibition Version 7

INNER WEST

Governance and Risk	New policy	TBC
---------------------	------------	-----

DRAFT



Appendix A – LOBBYING RECORD FORM

Councillor name:

Period:

Councillors must disclose all meetings with registered lobbyists and property developers for the period on this form.

If no meetings with registered lobbyists or property developers have been held, please enter "NIL" in the below table and sign and submit the form.

Date	Organisation/Individuals in attendance	Purpose of meeting
------	--	--------------------

DRAFT

Councillors must inform relevant persons at the time of meeting that their name and purpose of the meeting will be published on the Inner West Council website in accordance with the Lobbying Policy.

I confirm that the information I have provided on this form is complete and accurate.

Councillor signature:

Date:

Item No: C0425(1) Item 18
Subject: AUDIT, RISK AND IMPROVEMENT COMMITTEE - MINUTES AND DISCLOSURE OF PECUNIARY INTEREST FIRST RETURNS
Prepared By: Julian Sakarai - Acting Senior Manager Governance and Risk
Authorised By: Chris Sleiman - Acting Director Corporate

RECOMMENDATION

1. That Council receive the minutes and adopt the recommendations of the Audit, Risk and Improvement Committee (ARIC) meeting held on 5 March 2025.
2. That Council receive and note the Disclosure of Pecuniary Interest Returns lodged by recently appointed ARIC members, and publish these on Council's website.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

EXECUTIVE SUMMARY

The confirmed minutes of the ARIC meeting held on 5 March 2025 are attached for Council's consideration. This report also recommends that Council receive and note the Disclosure of Pecuniary Interest Returns (First Returns) lodged by recently appointed ARIC members.

BACKGROUND

The ARIC Terms of Reference (TOR) require the minutes of ARIC's meetings to be provided to Council. The confirmed minutes of the ARIC meeting held on 5 March 2025 are attached for Council's consideration.

The Disclosure of Pecuniary Interest Returns of Council's newly appointed ARIC members have been submitted in accordance with the requirements of Council's Code of Conduct (Code) and the ARIC TOR. These disclosures operate as a key transparency mechanism for promoting community confidence in council decision making, whether by Councillors or by staff or others under delegation or committee members.

DISCUSSION

The ARIC minutes of the meeting held on 5 March 2025 confirm to Council that the ARIC Terms of Reference (TOR) and Internal Audit Charter have been reviewed and no changes are recommended. The ARIC has also endorsed its 2025 calendar year meeting dates, being:

- 5 March 2025;
- 21 May 2025;
- 27 August 2025;
- 10 October 2025(extraordinary – draft financial statements); and
- 26 November 2025.

Council's ARIC TOR are consistent with mandatory Model Terms of Reference issued by the Office of Local Government (OLG) within the November 2023 *Guidelines for Risk Management and Internal Audit*. Clause 7.8 of the ARIC TOR nominates ARIC's independent members as Designated Persons for the purposes of the Code. Accordingly, ARIC's independent members must complete a first return within three months of being appointed as an independent member, and then within three months of 30 June each year.

The two members appointed by Council in February 2025, Christopher Davies and Belinda Lawn, have submitted their first returns (attached). The General Manager is required under clause 4.25 of the Code to table returns at the first meeting of the Council after these are lodged. The first returns for the two newly appointed ARIC members are attached to this report. Parts C, D, and I of the attached returns have been intentionally left blank as the OLG's *Model Code of Conduct: A guide to completing returns of interest* states that designated persons completing their first returns are not required to answer Part C, D and I.

In addition, ARIC members must at any time during their tenure, submit updated returns when they become aware of any changes that may affect their previously submitted returns. There are no updated returns from ARIC members to be tabled. The other independent member, Chair Ilona Meyer, does not need to complete a new return as she has completed her annual return for this period, which is available on Council's website.

The information contained in the returns is made publicly available in accordance with the *Government Information (Public Access) Act 2009*, the *Government Information (Public Access) Regulation 2009* and any guidelines issued by the Information Commissioner. Certain personal information has been redacted in attached returns in accordance with this requirement. The attached returns will be made available on Council's website following this meeting.

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

1. [↓](#) Draft Minutes - ARIC 5 March 2025
2. [↓](#) Disclosure of Pecuniary Interests Form - Belinda Lawn
3. [↓](#) Disclosure of Pecuniary Interests Form - Chris Davies

Minutes of Meeting 5 March 2025

Meeting commenced at 2:30pm

Prior to the meeting the Audit, Risk and Improvement Committee (ARIC or Committee) met in-camera online.

PRESENT

Audit Risk & Improvement Committee Members	
Independent Member - Chair	Ilona Meyer
Independent Member	Belinda Lawn
Independent Member	Chris Davies
Independent Member	Vacant
Other attendees	
General Manager	Peter Gainsford
Director Community	Ruth Callaghan
Director Infrastructure	Ryann Midei
Director Planning	Simone Plummer
Acting Director Corporate	Chris Sleiman
General Counsel	Matthew Pearce
Acting Chief Financial Officer	Sajjad Ali
Governance Manager	Patricia Clive
Corporate Strategy and Engagement Manager	Prue Foreman
Risk WHS and Audit Manager	Justin Lucas
Risk Management and Audit Officer (Minute taker)	Ngaire Meekan
Manager Strategic Investments and Property	Scott Mullen
Acting Senior Manager People and Culture	Joan Murphy
Financial Partnering and Analysis	Manoj Singh
Acting Senior Manager Governance and Risk	Julian Sakarai
Audit Leader for IWC, NSW Audit Office	Chariee Bultitude
KPMG - Lead – Internal Audit Partner	Aisling Kilgannon
Director, Financial Audit, NSW Audit Office	Manuel Moncada
Internal Ombudsman	Elizabeth Renneberg
KPMG - Manager	Jason Scott
KPMG – Partner Payroll Subject Matter Expert	Yu Zhai

ACKNOWLEDGMENT OF COUNTRY

The Chair, Ilona Meyer, acknowledged the traditional custodians of the land on which the meeting took place and paid her respects to elders past and present and emerging.



Audit, Risk and Improvement Committee Meeting

5 March 2025

The Chair, Ilona Meyer, welcomed Committee members and attendees to the meeting.

The Chair welcomed the two new ARIC independent members, Belinda Lawn and Chris Davies, appointed by Council on 18 February 2025. Each new member introduced themselves to the attendees.

APOLOGIES:

Apologies from Cllr Philippa Scott, Council member of ARIC and from Beau-Jane De Costa, Acting Director Corporate.

DISCLOSURES OF INTERESTS:

The Chair noted the two new members have both provided their Conflict of Interest Disclosure Form and Disclosure of Pecuniary Interests Forms.

Mr Davies declared he is a member of the Fair Work Commission (the Commission) Audit Committee and a conflict may arise should Council be subject to any matters before the Commission. Any potential conflict of interest will be treated on a case by case basis. He is a member of the Willoughby City Council ARIC and is working solely on the Sydney Metro West project, contracted by Turner and Townsend. Turner and Townsend provide Council with Assurance Services on the Leichhardt Park Aquatic Centre. He is not involved in providing these assurance services and has no knowledge of that work performed by Turner and Townsend. He will remain in the discussion during the meeting as there are no conflicts. For the avoidance of doubt, Mr Davies will declare any actual or perceived conflicts every time such may arise consistent with his obligations under the ARIC Terms of Reference and Code of Conduct.

The balance of Committee Members confirmed there were no changes to their disclosures of interests.

All members confirmed they had no conflicts of interest in relation to any matter before the ARIC.

CONFIRMATION OF MINUTES:

RECOMMENDATION

That the Minutes of the Audit, Risk and Improvement Committee held on Friday, 6 December 2024 be confirmed.

It was noted these were approved out of session by members on 23 December 2024.

RIS0325 Item 1 ARIC Recommendations (Action Items), ARIC Annual Workplan 2024-2025 and 2025 ARIC Meeting Dates

DISCUSSION

The Risk WHS and Audit Manager discussed the proposed meeting dates for 2025 and noted the timing of the meeting to review draft financial statements and the need for flexibility around the draft financial statements review period.

The Risk WHS and Audit Manager gave an overview of the ARIC Recommendations tracker and updated the Committee on expected completion dates for open items. The Committee noted the majority of action items relate to the prior meeting in December 2024 and the process for tracking and monitoring actions to closure.

The Committee referred to the Annual Work Plan status and noted the ARIC Annual Report was presented to Council at its first meeting in February 2025, so has received in writing the required information on ARIC operations. Councillor workshops for the new Council term have prioritised Mandatory Councillor induction matters, and the forward workshop program will scheduled ARIC chair presentations twice a year. The Annual Work Plan Status Report will be updated to reflect this update.

The Committee discussed scheduling of action items and noted typing errors which will be corrected for the Recommendations and Work Plan report tracking.

RECOMMENDATION

1. That the Audit, Risk and Improvement Committee receive and note the Report.
2. That Audit, Risk and Improvement Committee endorse the proposed 2025 meeting dates being:
 - 5 March 2025 (this meeting)
 - 21 May 2025
 - 27 August 2025
 - 10 October 2025 (extraordinary – draft financial statements)*
 - 26 November 2025.

Moved: Chris Davies
Seconded: Belinda Lawn
Carried

RIS0325 Item 2 General Manager Verbal Update

DISCUSSION

The General Manager provided an overview of significant projects, including Leichhardt Oval restoration, Leichhardt Park Aquatic Centre, and the GreenWay. He discussed Council's budget planning, policies going on exhibition for Council, and provided an update on the Local Environmental Plan being developed in 2025.

The General Manager provided an update on changes to the Organisation Structure to support Council's strategic direction. These changes were endorsed by Council at the 18 February 2025 Council Meeting.

The General Manager provided an overview of the change management and staff engagement plans in place for the implementation of the organisation structure change.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the verbal update.

Moved: Belinda Lawn
Seconded: Chris Davies
Carried

RIS0325 Item 3 Internal Ombudsman Shared Service Update

DISCUSSION

The Internal Ombudsman referred to the Quarterly Report.

The Internal Ombudsman noted the Quarterly Report includes an overview of ongoing working relationships with all levels of Council, service utilisation by community and Council staff over last 12 months (Inner West slight increase to 34%) and training undertaken by the IOSS for Council which included code of conduct, public interest disclosure awareness and induction of new staff.

The Committee noted trends regarding complaints, the range of Ombudsman services, and status of ongoing investigations. The Committee discussed different complaint types across the different Councils. More recent prevention activity has included working with Council's newly appointed Fraud & Corruption Specialist and (prompted by an issue experienced at another Council) the adoption by Council of further prevention measures.

The Committee discussed the structure of the Shared Service Ombudsman model (with Paramatta and Cumberland Council) and, responding to Committee queries regarding capacity, the Ombudsman gave an overview of its staffing and resourcing and the role of outsourcing if required. The Ombudsman explained how it flexibly manages prevention activities versus investigation responsibilities, across the three Councils and their communities.

The Committee noted the differing service delivery models across the three Councils. All typically have Regulatory Services featuring highly in customer contacts. Other similarities include administration of functions like grants and in relation to conflicts, areas of risk or exposure to fraud or corruption and policies for management of child safety.

The Committee noted that Council has a complaints coordinator within the Corporate Directorate, handling complaints that do not go to the Ombudsman.

The ARIC confirmed a correction to the covering report to the IOSS report.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report.

Moved Belinda Lawn
Seconded: Chris Davies
Carried

RIS0325 Item 4 KPMG - Internal Audit Status Update

DISCUSSION

The KPMG Internal Audit Partner referred to the December 2024 Status Update Report which included current topics of discussion in local government.

The People & Culture functions internal audit report findings and recommendations were presented in detail by the Internal Audit Partner. The Committee discussed the findings and risk ratings. Committee discussed Council's service delivery model and workforce profile, the plan of action for audit findings and the development of the workforce management strategy as part of the new Council term requirements.

The Payroll Leave internal audit report findings and recommendations were presented in detail by the Internal Audit Partner and Partner Payroll Subject Matter Expert. The Committee discussed system configuration, the impact of manual processes and requirements for implementing actions.

The Committee noted its thanks and noted this was a proactive request from the Finance team and this is to be commended.

Committee discussed internal audit planning.

RECOMMENDATION

1. That Audit, Risk and Improvement Committee receive and note the report.
2. That Audit, Risk and Improvement Committee note a plan and timeframes for the completion of audit actions (and remediation plan) in relation to the People and Culture and Payroll Leave audit will be reported to the May 2025 ARIC meeting.
3. That Audit, Risk and Improvement Committee recommend that People and Culture reporting to ARIC be undertaken quarterly and the ARIC Annual Work Plan be amended accordingly.

Moved Chris Davies
Seconded: Belinda Lawn
Carried

RIS0325 Item 5 Audit Office of NSW Verbal Update

DISCUSSION

The Audit Manager referred to the Annual Engagement Plan (AEP) for the year ending 2025.

The Audit Manager outlined the scope of the audit, including the general purpose financial statements and various acquittals, and highlighted key areas of focus such as fair value assessment, key Council Projects and IT and cyber security reviews.

The Committee noted the AEP for the year ending 2025 was provided to members as a separate report to the Agenda.

The Committee noted the audit timetable, including timings to coordinate with management to meet reporting obligations and ensure sufficient time for the ARIC to review audit results before management sign-off.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the verbal update and Annual Engagement Plan for the year ending 2025.

Moved Belinda
Seconded: Chris Davies
Carried



Audit, Risk and Improvement Committee Meeting

5 March 2025

RIS0325 Item 6 Governance, Risk, Compliance and Audit Quarterly Report (Q2 FY2024-25)

DISCUSSION

Acting Senior Manager Governance and Risk referred to the paper and it was taken as read.

The Committee noted the update on training completion rates, policy reviews, and the unauthorised disclosure of customer information. The Committee considered the ongoing review of operational management standards and policies, which focus on ensuring compliance and addressing high-risk areas.

The Committee discussed:

- monitoring and escalation of mandatory training completions and delivery channels options: such as online or face to face training
- Business Continuity Planning including the identification of business critical functions and practical testing arrangements
- the lessons from Operation Hector and
- audit actions monitoring and processes to verify completion and document evidence consistent with international internal audit practice standards.

RECOMMENDATION

That the Audit, Risk and Improvement Committee receive and note the quarterly risk, compliance and audit report.

Moved: Belinda Lawn
Seconded: Chris Davies
Carried

RIS0325 Item 7 Work Health and Safety and Wellness Quarterly Report (Q2-FY2025)

DISCUSSION

The Risk WHS and Audit Manager referred to the paper and it was taken as read.

The Committee noted the adoption of key policies, the reinvigoration of the function with updated operational management standards and procedures alongside WHS officer engagement across the service areas and high risk activities in operations.

The Committee discussed the importance of addressing the exposure in a range of WHS events.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report.

Moved: Belinda Lawn
Seconded: Chris Davies
Carried



Audit, Risk and Improvement Committee Meeting

5 March 2025

RIS0325 Item 8 Legal Team Report on Updates to Council

DISCUSSION

The General Counsel referred to the paper and it was taken as read.

The Committee noted the management of legal matters and circumstances for external expert engagement.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report.

Moved Chris Davies
Seconded: Belinda Lawn
Carried

RIS0325 Item 9 Integrated Planning and Reporting update

DISCUSSION

The Corporate Strategy and Engagement Manager referred to the paper and it was taken as read.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report.

Moved: Chris Davies
Seconded: Belinda Lawn
Carried

RIS0325 Item 10 Quarterly Major Projects Report

DISCUSSION

The Director Infrastructure referred to the paper and it was taken as read.

The Committee noted the individual projects and budgets status. Discussion included lessons learnt from other Councils undertaking capital projects particularly swimming pool restorations and building, and measures to provide project assurance and manage and respond to potential latent conditions on capital projects.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report.

Moved: Belinda Lawn
Seconded: Chris Davies
Carried



Audit, Risk and Improvement Committee Meeting

5 March 2025

RIS0325 Item 11 Investment Report as at 31 January 2025

DISCUSSION

The Acting Director Corporate referred to the paper and it was taken as read.

The Committee discussed matters including levels of working capital, asset allocation and term to maturity of the investment portfolio.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report.

Moved: Belinda Lawn
Seconded: Chris Davies
Carried

RIS0325 Item 12 Quarterly Budget Review Statement (Q2 to December 2024)

DISCUSSION

The Acting Director Corporate referred to the paper and it was taken as read.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report.

Moved: Chris Davies
Seconded: Belinda Lawn
Carried

RIS0325 Item 13 Corporate Credit Card Policy is in accordance with Office of Local Government Guidelines

DISCUSSION

The Acting Chief Financial Officer referred to the paper and it was taken as read.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report.

Moved: Chris Davies
Seconded: Belinda Lawn
Carried

RIS0325 Item 14 Planning for Financial Statements for the Financial Year ending 30 June 2025

DISCUSSION

The Acting Chief Financial Officer referred to the paper and it was taken as read.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report.

Moved: Belinda Lawn
Seconded: Chris Davies
Carried

RIS0325 Item 15 Quarterly Investment Properties Update

DISCUSSION

The Strategic Investments and Property Manager referred to the paper and it was taken as read. The update included

The Committee were interested in understanding commercial property investment in Local Government and noted leasing status and planned capital works at sites.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report.

Moved: Belinda Lawn
Seconded: Chris Davies
Carried

RIS0325 Item 16 Review of ARIC Terms of Reference (TOR) and Internal Audit Charter

DISCUSSION

The Risk WHS and Audit Manager referred to the paper and it was taken as read.

The Committee noted Council undertook a review of the ARIC Terms of Reference and Internal Audit Charter with the revised documents aligning to the OLG mandatory requirements and adopted by Council on 9 April 2024. The Committee noted there have been subsequent updates and enhancements in 2024.

The Committee discussed the Internal Audit Plan FY2025 and areas of potential focus in FY2025 and noted the internal audit program is complemented by service reviews (conducted internally and externally).

RECOMMENDATION

1. **That Audit, Risk and Improvement Committee (ARIC) note the ARIC Terms of Reference and Internal Audit Charter have been reviewed and no changes are recommended.**
2. **That Audit, Risk and Improvement Committee (ARIC) note the Internal Audit Universe attachment to the Internal Audit Charter will need to be aligned to a new organisational structure and the FY2026 Forward Plan for Internal Audits will need to be adopted, at the next meeting.**

Moved: Belinda Lawn
Seconded: Chris Davies
Carried

RIS0325 Item 17 ARIC Annual Assessment for 2024/2025

DISCUSSION

The Risk WHS and Audit Manager referred to the paper and it was taken as read. The update included an overview of the prior years' methodology including the Self-Assessment Survey. The Manager provided the context for assessment of the new Committee over the Council term and whether the existing survey template requires adaption.

The Committee discussed reviewing the prior survey, options for seeking feedback, and establishing a baseline of expectations for the new Committee

RECOMMENDATION

That Audit, Risk and Improvement Committee members undertake a review of the self-assessment survey as a tool to establish a baseline of expectations of and for the new Committee, by end of March 2025, to enable a discussion about this method for continuous improvement to be held at the May 2025 ARIC meeting.

Moved Chris Davies
Seconded: Belinda Lawn
Carried

General Business

No matters were raised.

The draft Minutes of the meeting will be circulated out of session to members for approval.

Meeting closed at **5:09pm**.



DISCLOSURE OF PECUNIARY INTERESTS AND OTHER MATTERS RETURN

Disclosure of pecuniary interests and other matters by

Belinda Lawn

Name

As at 18 February 2025.

OFFICE USE ONLY:

Date received: 27/02/2025
Checked by: DS
Date returned
incomplete:
Date received:
Checked by:
Redacted by: DS

A. Real Property

In the case of interests in real property, you must disclose all interests in real property you hold in Australia.

You must disclose the:

- street address of each parcel of real property you had an interest in: on the return date, and since 30 June of the previous financial year, and
- nature of the interest (e.g., freehold, lease (renting), option to purchase etc).

Nature of interest

21 Del Rio Drive, Copacabana, NSW, 2251 (Residential)

Freehold
Freehold

Redacted in accordance with the Government Information
(Public Access) Act 2009, Table to s. 14 (3) (a) reveal an
individual's personal information.

B. Sources of income

You must disclose each source of income you:

- reasonably expect to receive from the first day after the return date to 30 June, and received in the period since 30 June of the previous financial year.

In disclosing sources of income from your occupation, you must disclose:

- a description of your occupation, and
- if you are employed or the holder of an office, the name and address of your employer, or a description of the office, and
- if you have entered into a partnership with other persons, the name (if any) of the partnership.

You do not need to disclose a source of income if:

- it did not exceed, or you do not reasonably expect it to exceed, \$500
- you ceased to receive income from that source prior to becoming a councillor or designated person, or
- it is your fee as a councillor.

Description of occupation (Title Only)	Name and address of employer or description of office held (if applicable)	Name under which partnership conducted (if applicable)
---	--	--

*NOTE

Highlighted yellow sections throughout this form provide information to assist Councillors and Designated Officers preparing their disclosures, this section will be removed when forms are returned and redacted by the Governance team. Information provided is sourced from the Office of Local Government (OLG) Guide to completing returns of interest, and/or advice provided directly from the OLG.

Principal - Confiante Consulting ARIC member - Woollahra City Council	Self employed - [REDACTED] 536 New South Head Road, Double Bay Redacted in accordance with the Government Information (Public Access) Act 2009, Table to s. 14 (3) (a) reveal an individual's personal information.	
--	---	--

2 Sources of income I reasonably expect to receive from a trust in the period commencing on the first day after the return date and ending on the following 30 June.

Sources of income I received from a trust since 30 June

In disclosing sources of income from a trust, you must disclose the name and address of the settlor or trustor.

Name and address of settlor	Name and address of trustee
N/A	

3 Sources of other income I reasonably expect to receive in the period commencing on the first day after the return date and ending on the following 30 June

Sources of other income I received at any time since 30 June

In disclosing the sources of any other income, you must provide a description that identifies the person you received or reasonably expect to receive the income from, or the circumstances in which you received or reasonably expect to receive the income.

Telstra - 400 George Street, Sydney, NSW, 2000 FIIG Securities - Level 24 60 Martin Place, Sydney, NSW, 2000 Macquarie Group - 1 Shelley Street, Sydney, NSW 2000 Tower - 357 - 363 George Street, Sydney, NSW, 2000 [REDACTED] I also have a managed fund which invests in a range of corporations which I am not aware of. [REDACTED]	Redacted in accordance with the Government Information (Public Access) Act 2009, Table to s. 14 (3) (a) reveal an individual's personal information.
---	--

C. Gifts

Gifts include any item, property or money you have been given without consideration or with reduced consideration unless it was received under a will.

You do not need to disclose gifts if:

*NOTE

Highlighted yellow sections throughout this form provide information to assist Councillors and Designated Officers preparing their disclosures, this section will be removed when forms are returned and redacted by the Governance team. Information provided is sourced from the Office of Local Government (OLG) Guide to completing returns of interest, and/or advice provided directly from the OLG.

• they did not exceed \$500 in value, unless it was among gifts totalling more than \$500 from the same person/organisation within the last 12 months

• it was given to you by a relative (see provided OLG Guideline for definition of "relative")

• it was a political donation that has been disclosed or is required to be disclosed under the Electoral Funding Act 2018; or

• it was received prior to you becoming a councillor or designated person (unless you have received a subsequent gift from the same person/organisation since becoming a councillor/designated person and within a 12-month period and the gifts total more than \$500).

Description of each gift I received at any time since 30 June of the previous year	Name and address of donor
N/A	

D. Contributions to travel

You must disclose the:

- name and address of any person who has made a financial or other contribution to the expenses of any travel you have undertaken since 30 June of the previous financial year;
- dates on which you undertook the travel; and
- names of the states and territories and of the overseas countries where the travel was undertaken.

You do not need to disclose a contribution to travel if:

- it was made from public funds
- it was made by a relative (see provided OLG Guideline for definition of "relative")
- it was made in the ordinary course of your occupation that was not related to your functions as a councillor or designated person
- it was under \$250, unless it was among gifts totalling more than \$250 from the same person/organisation within the last 12 months
- it was a political donation that has been disclosed or is required to be disclosed under the Electoral Funding Act 2018
- it was made by a political party you are a member of and you undertook the travel for the purpose of political activity of the party in NSW, or to represent the party within Australia; or
- you received the contribution prior to becoming a councillor or designated person (unless you have received a subsequent gift or contribution from the same person/organisation since becoming a councillor/designated person and within a 12-month period and the gifts/contributions total more than \$250).

Name and address of each person who made any financial or other contribution to any travel undertaken by me at any time since 30 June	Dates on which travel was undertaken	Name of States, Territories of the Commonwealth and overseas countries in which travel was undertaken
N/A		

***NOTE**

Highlighted yellow sections throughout this form provide information to assist Councillors and Designated Officers preparing their disclosures, this section will be removed when forms are returned and redacted by the Governance team. Information provided is sourced from the Office of Local Government (OLG) Guide to completing returns of interest, and/or advice provided directly from the OLG.

E. Interests and positions in corporations

You must disclose the:

- the name and address of each corporation in which you held an interest or position (whether remunerated or not) on the return date and since 30 June of the previous financial year
- the nature of the interests or positions held in each corporation, and
- a description of the principal objects (if any) of each corporation, except if it is a listed company.

You do not need to disclose an interest or position in a corporation if the corporation:

- is formed for the purpose of providing recreation or amusement, or for promoting commerce, industry, art, science, religion or charity, or for any other community purpose, and
- it is required to apply its profits or other income for the purpose of promoting its objects, and

You also do not need to disclose an interest in a corporation if it is a beneficial interest in shares in the corporation that does not exceed 10 per cent of the voting rights in the corporation or if you ceased to hold the interest or position prior to becoming a councillor or designated person.

Name and address of each corporation in which I had an interest or held a position at the return date/at any time since 30 June	Nature of interest (if any)	Description of position (if any)	Description of principal objects (if any) of corporation (except in case of listed company)
N/A			

F. Were you a property developer or a close associate of a property developer on the return date? (Yes or No)

A person or a corporation is a 'property developer' if they carry out a business mainly concerned with the residential or commercial development of land with the ultimate purpose of the sale or lease of the land for profit.

You must disclose if you are a 'property developer' or a close associate of an individual (see attached OLG Guideline for definition of 'close associate') or corporation that is a 'property developer' for the purposes of the Electoral Funding Act 2018.

No

G. Positions in trade unions and professional or business associations

You must disclose:

- the name of each trade union and of each professional or business association in which you held any position (whether remunerated or not) on the return date and since 30 June of the previous financial year, and
- a description of the position.

You do not need to disclose a position in a trade union or a professional or business association if you ceased to hold that position prior to becoming a councillor or designated person.

Name of each trade union and each professional or business association in which I held any position (whether remunerated or not) at the return date/at any time since 30 June	Description of position
---	-------------------------

***NOTE**

Highlighted yellow sections throughout this form provide information to assist Councillors and Designated Officers preparing their disclosures, this section will be removed when forms are returned and redacted by the Governance team. Information provided is sourced from the Office of Local Government (OLG) Guide to completing returns of interest, and/or advice provided directly from the OLG.

N/A	
-----	--

H. Debts

You must disclose the name and address of each person you are/were liable to pay a debt to on the return date, and at any time since 30 June of the previous financial year (this includes Study Loans).

You must disclose a liability to pay a debt whether or not the amount, or any part of the amount, to be paid was due and payable on the return date or at any time in the period since 30 June of the previous financial year.

You do not need to disclose a liability to pay a debt if:

- the debt arose from a loan you have with a deposit taking institution (eg a bank) or other authorised deposit taking institution which lends money, and the loan was part of the institution's ordinary course of business
- the amount to be paid did not exceed \$500, unless the debt was one of two or more debts owed to the same person, and the combined value of the debts exceed \$500.
- the debt was owed to a relative (see provided OLG Guideline for definition of "relative")
- in the case of a debt for the supply of goods or services:
 - the goods or services were supplied to you within the 12 months before the return date, or at any time since 30 June of the previous financial year, or
 - the goods or services were supplied to you in the ordinary course your occupation that is not related to your duties as a councillor or designated person, or
- the debt was discharged prior to you becoming a councillor or designated person, unless the debt was one of two or more debts you owe to the same person, and the value of the combine debts exceeds \$500.

Name and address of each person to whom I was liable to pay any debt at the return date/at any time since 30 June

N/A

I. Dispositions of property

You must disclose details of each disposition of real property by you (including the street address of the property) since 30 June of the previous financial year if you wholly or partly retained the use and benefit of the property, or the right to re-acquire it.

You must also disclose details of each disposition of real property to another person under an arrangement with you (including the street address of the property), since 30 June of the previous financial year under which you obtained wholly or partly the use of the property.

*NOTE

Highlighted yellow sections throughout this form provide information to assist Councillors and Designated Officers preparing their disclosures, this section will be removed when forms are returned and redacted by the Governance team. Information provided is sourced from the Office of Local Government (OLG) Guide to completing returns of interest, and/or advice provided directly from the OLG.

You do not need to disclose a disposition of real property if it was made prior to you becoming a councillor or designated person.

1. Particulars of each disposition of real property by me (including the street address of the affected property) at any time since 30 June of the previous financial year, as a result of which I retained, either wholly or in part, the use and benefit of the property or the right to re-acquire the property at a later time

N/A

2. Particulars of each disposition of property to a person by any other person under arrangements made by me (including the street address of the affected property), being dispositions made at any time since 30 June of the previous financial year, as a result of which I obtained, either wholly or in part, the use and benefit of the property

You must also disclose details of each disposition of real property to another person under an arrangement with you (including the street address of the property), since 30 June of the previous financial year under which you obtained wholly or partly the use of the property

N/A

J. Discretionary disclosures

You may voluntarily disclose any other interests, benefits, advantages or liabilities you may have, whether or not they are pecuniary, which you have not been required to disclose elsewhere in the return

I am a registered marriage celebrant and undertake ceremonies for friends and family generally without payment. I sometimes receive a gift or token for this service.

Redacted in accordance with the Government Information (Public Access) Act 2009, Table to s. 14 (3) (a) reveal an individual's personal information.

[Redacted Signature]

27/2/25

[Councillor's or Designated Person's signature] Date

*NOTE

Highlighted yellow sections throughout this form provide information to assist Councillors and Designated Officers preparing their disclosures, this section will be removed when forms are returned and redacted by the Governance team. Information provided is sourced from the Office of Local Government (OLG) Guide to completing returns of interest, and/or advice provided directly from the OLG.

INNER WEST

Redaction Explanatory Guide

Council's Governance and Risk team will review each Return in conjunction with the Government Information (Public Access) Act 2009 (the "GIPA Act"), with reference to the "Public interest considerations against disclosure" which are listed in the Table to section 14.

For example, Council officers will redact signature and current principal place of residence in accordance with Part 3 (a) of the table as this is considered personal information and consequently "There is a public interest consideration against disclosure of information if disclosure of the information could reasonably be expected to ... reveal an individual's personal information".

If a property listed on a Return, e.g. an investment property, is not the current principal place of residence of a Councillor or a Designated Person, Council officers will review the information in accordance with Part 3 (a) of the table if the property is the principal place of residence or business of an immediate family member, and will conduct a Public interest test in accordance with section 13 of the GIPA Act.

Council officers when conducting a Public interest test must also consider other public interest considerations against disclosure in the GIPA Act, such as:

Part 3 (e) "There is a public interest consideration against disclosure of information if disclosure of the information could reasonably be expected to ... expose a person to a risk of harm or of serious harassment or serious intimidation";

Part 4 (d) "There is a public interest consideration against disclosure of information if disclosure of the information could reasonably be expected to ... prejudice any person's legitimate business, commercial, professional or financial interests".

Additionally, the amount of any income, shareholding or debt disclosed will be redacted in accordance with Part 4 (d) and the names of a spouse/partner if that information is provided throughout the return will be redacted in accordance with Part 3 (a) of the table to section 14 of the GIPA Act, as above.

This list is not exhaustive: Council officers will review every Return on its merits in conjunction with the complete list of public interest considerations against disclosure in the GIPA Act;



DISCLOSURE OF PECUNIARY INTERESTS AND OTHER MATTERS RETURN

Disclosure of pecuniary interests and other matters by

Christopher Davies

Name

As at 18 February 2025.

OFFICE USE ONLY:

Date received: 28/02/2025
Checked by: DS
Date returned
incomplete:
Date received:
Checked by:
Redacted by: DS

A. Real Property

In the case of interests in real property, you must disclose all interests in real property you hold in Australia.

You must disclose the:

- street address of each parcel of real property you had an interest in: on the return date, and since 30 June of the previous financial year, and
- nature of the interest (e.g., freehold, lease (renting), option to purchase etc).

99/12 David St Turner ACT 2612

Nature of interest

Mortgaged Investment
Property

Rented Accomodation

Redacted in accordance with the Government Information (Public Access) Act 2009, Table to s. 14 (3) (a) reveal an individual's personal information.

B. Sources of income

You must disclose each source of income you:

- reasonably expect to receive from the first day after the return date to 30 June, and received in the period since 30 June of the previous financial year.

In disclosing sources of income from your occupation, you must disclose:

- a description of your occupation, and
- if you are employed or the holder of an office, the name and address of your employer, or a description of the office, and
- if you have entered into a partnership with other persons, the name (if any) of the partnership.

You do not need to disclose a source of income if:

- it did not exceed, or you do not reasonably expect it to exceed, \$500
- you ceased to receive income from that source prior to becoming a councillor or designated person, or
- it is your fee as a councillor.

Description of occupation (Title Only)	Name and address of employer or description of office held (if applicable)	Name under which partnership conducted (if applicable)
---	--	--

*NOTE

Highlighted yellow sections throughout this form provide information to assist Councillors and Designated Officers preparing their disclosures, this section will be removed when forms are returned and redacted by the Governance team. Information provided is sourced from the Office of Local Government (OLG) Guide to completing returns of interest, and/or advice provided directly from the OLG.

Senior Risk Manager	Turner & Townsend, One Wharf Lane Sydney NSW 2000	
---------------------	--	--

2 Sources of income I reasonably expect to receive from a trust in the period commencing on the first day after the return date and ending on the following 30 June.

Sources of income I received from a trust since 30 June

In disclosing sources of income from a trust, you must disclose the name and address of the settlor and trustee.

Name and address of settlor	Name and address of trustee
Nil	

3 Sources of other income I reasonably expect to receive in the period commencing on the first day after the return date and ending on the following 30 June

Sources of other income I received at any time since 30 June

In disclosing the sources of any other income, you must provide a description that identifies the person you received or reasonably expect to receive the income from, or the circumstances in which you received or reasonably expect to receive the income.

Willoughby City Council	Member of ARIC
Fair Work Commission	Member of Audit Committee
Investment Property 99/12 David St Turner ACT	Investment Property

C. Gifts

Gifts include any item, property, or money you have been given without consideration or with inadequate consideration, unless it was received under a will.

You do not need to disclose gifts if:

*NOTE

Highlighted yellow sections throughout this form provide information to assist Councillors and Designated Officers preparing their disclosures, this section will be removed when forms are returned and redacted by the Governance team. Information provided is sourced from the Office of Local Government (OLG) Guide to completing returns of interest, and/or advice provided directly from the OLG.

- they did not exceed \$500 in value, unless it was among gifts totalling more than \$500 from the same person/organisation within the last 12 months
- it was given to you by a relative (see provided **OLG Guideline** for definition of "relative")
- it was a political donation that has been disclosed or is required to be disclosed under the Electoral Funding Act 2018, or
- it was received prior to you becoming a councillor or designated person (unless you have received a subsequent gift from the same person/organisation since becoming a councillor/designated person and within a 12-month period and the gifts total more than \$500).

Description of each gift I received at any time since 30 June of the previous year	Name and address of donor
Nil	

D. Contributions to travel

You must disclose the:

- name and address of any person who has made a financial or other contribution to the expenses of any travel you have undertaken since 30 June of the previous financial year
- dates on which you undertook the travel, and
- names of the states and territories and of the overseas countries where the travel was undertaken.

You do not need to disclose a contribution to travel if:

- it was made from public funds
- it was made by a relative (see provided **OLG Guideline** for definition of "relative")
- it was made in the ordinary course of your occupation that was not related to your functions as a councillor or designated person
- it was under \$250, unless it was among gifts totalling more than \$250 from the same person/organisation within the last 12 months
- it was a political donation that has been disclosed or is required to be disclosed under the Electoral Funding Act 2018
- it was made by a political party you are a member of and you undertook the travel for the purpose of political activity of the party in NSW, or to represent the party within Australia, or
- you received the contribution prior to becoming a councillor or designated person (unless you have received a subsequent gift or contribution from the same person/organisation since becoming a councillor/designated person and within a 12 month period and the gifts/contributions total more than \$250).

Name and address of each person who made any financial or other contribution to any travel undertaken by me at any time since 30 June	Dates on which travel was undertaken	Name of States, Territories of the Commonwealth and overseas countries in which travel was undertaken
Nil		

*NOTE

Highlighted yellow sections throughout this form provide information to assist Councillors and Designated Officers preparing their disclosures, this section will be removed when forms are returned and redacted by the Governance team. Information provided is sourced from the Office of Local Government (OLG) Guide to completing returns of interest, and/or advice provided directly from the OLG.

E. Interests and positions in corporations			
<p>You must disclose the:</p> <ul style="list-style-type: none"> the name and address of each corporation in which you held an interest or position (whether remunerated or not) on the return date and since 30 June of the previous financial year the nature of the interests or positions held in each corporation, and a description of the principal objects (if any) of each corporation, except if it is a listed company. <p>You do not need to disclose an interest or position in a corporation if the corporation:</p> <ul style="list-style-type: none"> is formed for the purpose of providing recreation or amusement, or for promoting commerce, industry, art, science, religion or charity, or for any other community purpose, and it is required to apply its profits or other income for the purpose of promoting its objects, and <p>You also do not need to disclose an interest in a corporation if it is a beneficial interest in shares in the corporation that does not exceed 10 per cent of the voting rights in the corporation or if you ceased to hold the interest or position prior to becoming a councillor or designated person.</p>			
Name and address of each corporation in which I had an interest or held a position at the return date/at any time since 30 June	Nature of interest (if any)	Description of position (if any)	Description of principal objects (if any) of corporation (except in case of listed company)
Nil			
<p>F. Were you a property developer or a close associate of a property developer on the return date? (Yes or No)</p> <p>A person or a corporation is a 'property developer' if they carry out a business mainly concerned with the residential or commercial development of land, with the ultimate purpose of the sale or lease of the land for profit.</p> <p>You must disclose if you are a 'property developer' or a close associate of an individual (see attached OLG Guideline for definition of "close associate") or corporation that is a 'property developer' for the purposes of the Electoral Funding Act 2018.</p>			
No			
G. Positions in trade unions and professional or business associations			
<p>You must disclose:</p> <ul style="list-style-type: none"> the name of each trade union and of each professional or business association in which you held any position (whether remunerated or not) on the return date and since 30 June of the previous financial year, and a description of the position. <p>You do not need to disclose a position in a trade union or a professional or business association if you ceased to hold that position prior to becoming a councillor or designated person.</p>			
Name of each trade union and each professional or business association in which I held any position (whether remunerated or not) at the return date/at any time since 30 June	Description of position		

***NOTE**

Highlighted yellow sections throughout this form provide information to assist Councillors and Designated Officers preparing their disclosures, this section will be removed when forms are returned and redacted by the Governance team. Information provided is sourced from the Office of Local Government (OLG) Guide to completing returns of interest, and/or advice provided directly from the OLG.

Nil	
-----	--

H. Debts

You must disclose the name and address of each person you are/were liable to pay a debt to on the return date, and at any time since 30 June of the previous financial year (this includes Study Loans).

You must disclose a liability to pay a debt whether or not the amount, or any part of the amount, to be paid was due and payable on the return date or at any time in the period since 30 June of the previous financial year.

You do not need to disclose a liability to pay a debt if:

- the debt arose from a loan you have with a deposit taking institution (eg a bank) or other authorised deposit taking institution which lends money, and the loan was part of the institution's ordinary course of business
- the amount to be paid did not exceed \$500, unless the debt was one of two or more debts owed to the same person, and the combined value of the debts exceed \$500.
- the debt was owed to a relative (see provided **OLG Guideline** for definition of "relative")
- in the case of a debt for the supply of goods or services:
 - the goods or services were supplied to you within the 12 months before the return date, or at any time since 30 June of the previous financial year, or
 - the goods or services were supplied to you in the ordinary course your occupation that is not related to your duties as a councillor or designated person, or
- the debt was discharged prior to you becoming a councillor or designated person, unless the debt was one of two or more debts you owe to the same person, and the value of the combine debts exceeds \$500.

Name and address of each person to whom I was liable to pay any debt at the return date/at any time since 30 June

Westpac Banking Corporation 275 Kent St Sydney NSW 2000 Loan for Investment property

Harmony Loans GPO Box 7004 Sydney NSW 2001 Personal Loan

Credit 24 388 George St, Sydney NSW 2000 Line of Credit

I. Dispositions of property

You must disclose details of each disposition of real property by you (including the street address of the property) since 30 June of the previous financial year if you wholly or partly retained the use and benefit of the property, or the right to re-acquire it.

You must also disclose details of each disposition of real property to another person under an arrangement with you (including the street address of the property), since 30 June of the previous financial year under which you obtained wholly or partly the use of the property.

*NOTE

Highlighted yellow sections throughout this form provide information to assist Councillors and Designated Officers preparing their disclosures, this section will be removed when forms are returned and redacted by the Governance team. Information provided is sourced from the Office of Local Government (OLG) Guide to completing returns of interest, and/or advice provided directly from the OLG.

You do not need to disclose a disposition of real property if it was made prior to you becoming a councillor or designated person.

1. Particulars of each disposition of real property by me (including the street address of the affected property) at any time since 30 June of the previous financial year, as a result of which I retained, either wholly or in part, the use and benefit of the property or the right to re-acquire the property at a later time

Nil

2. Particulars of each disposition of property to a person by any other person under arrangements made by me (including the street address of the affected property), being dispositions made at any time since 30 June of the previous financial year, as a result of which I obtained, either wholly or in part, the use and benefit of the property

You must also disclose details of each disposition of real property to another person under an arrangement with you (including the street address of the property), since 30 June of the previous financial year under which you obtained wholly or partly the use of the property.

Nil

J. Discretionary disclosures

You may voluntarily disclose any other interests, benefits, advantages or liabilities you may have, whether or not they are pecuniary, which you have not been required to disclose elsewhere in the return.

Nil



Christopher James Davjes
2025.02.28 19:13:56 +11'00

28/02/2025

SUBMIT

[Councillor's or Designated Person's signature] Date

*NOTE

Highlighted yellow sections throughout this form provide information to assist Councillors and Designated Officers preparing their disclosures, this section will be removed when forms are returned and redacted by the Governance team. Information provided is sourced from the Office of Local Government (OLG) Guide to completing returns of interest, and/or advice provided directly from the OLG.



Redaction Explanatory Guide

Council's Governance and Risk team will review each Return in conjunction with the Government Information (Public Access) Act 2009 (the "GIPA Act"), with reference to the "Public interest considerations against disclosure" which are listed in the Table to section 14.

For example, Council officers will redact signature and current principal place of residence in accordance with Part 3 (a) of the table as this is considered personal information and consequently "There is a public interest consideration against disclosure of information if disclosure of the information could reasonably be expected to ... reveal an individual's personal information".

If a property listed on a Return, e.g. an investment property, is not the current principal place of residence of a Councillor or a Designated Person, Council officers will review the information in accordance with Part 3 (a) of the table if the property is the principal place of residence or business of an immediate family member, and will conduct a Public interest test in accordance with section 13 of the GIPA Act.

Council officers when conducting a Public interest test must also consider other public interest considerations against disclosure in the GIPA Act, such as:

Part 3 (e) "There is a public interest consideration against disclosure of information if disclosure of the information could reasonably be expected to ... expose a person to a risk of harm or of serious harassment or serious intimidation";

Part 4 (d) "There is a public interest consideration against disclosure of information if disclosure of the information could reasonably be expected to ... prejudice any person's legitimate business, commercial, professional or financial interests".

Additionally, the amount of any income, shareholding or debt disclosed will be redacted in accordance with Part 4 (d) and the names of a spouse/partner if that information is provided throughout the return will be redacted in accordance with Part 3 (a) of the table to section 14 of the GIPA Act, as above.

This list is not exhaustive: Council officers will review every Return on its merits in conjunction with the complete list of public interest considerations against disclosure in the GIPA Act;

Item No: C0425(1) Item 19
Subject: DEVELOPMENT ASSESSMENT INITIATIVES TO IMPROVE HOUSING SUPPLY
Prepared By: Simone Plummer - Director Planning
Authorised By: Peter Gainsford - General Manager

RECOMMENDATION

1. That Council endorse the criteria describing significant residential development for items to be considered by the new Inner West Residential Panel as development applications or modifications that have:
 - a) 20 or more residential dwellings
 - b) Boarding houses
 - c) Co living
 - d) Subdivision for residential development that would result in new housing.
2. That Council note that funding has been allocated in the draft 2025/26 budget for the position of City Architect and endorse the key responsibilities for the City Architect.
3. That Council launch the Development Assessment survey in May 2025.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

BACKGROUND AND DISCUSSION

At the Council meeting held on 18 February 2025, Council considered three reports that provided a number of development assessment initiatives to improve housing supply. They were the establishment of the new residential development panel, the creation of a position for a City Architect and a post development assessment survey.

New Residential Development Panel

At the Council meeting held on 18 February 2025, Council resolved the following:

1. *That Council establish a new Residential Development Panel to assess significant residential development applications and proposals under the new Inner West Local Environment Plan (LEP).*
2. *That the new panel provide a simplified and consistent approach to the assessment of significant residential developments, accelerating the approval and determination process and contributing to the delivery of new housing in the Inner West.*
3. *That the new panel convene regularly and will be responsible for reviewing and assessing significant residential development projects in accordance with the new LEP. This should include both the determination of applications Council is the consent*

authority for, as well as the assessment process for applications that are to be determined by the Eastern Sydney Planning Panel.

4. That panel membership will include the following key decision-makers:
 - a) General Manager;
 - b) Director of Planning;
 - c) General Counsel; and
 - d) City Architect (once recruited).
5. That panel responsibilities will include:
 - a) reviewing significant residential development applications and rezoning proposals based on planning, infrastructure, and legal considerations;
 - b) ensuring efficiency, consistency and clarity in the assessment process; and
 - c) reporting regularly to Council on the outcomes of panel reviews and the progress of housing delivery within the Inner West.
6. That Council officers develop and report criteria for significant residential development assessments to the April 2025 Council meeting. These criteria will guide the new Panel in reviewing applications for major developments under the new LEP and should include a value threshold, the scale and size of the development, and high-quality design and sustainability standards.

The proposed criteria describes significant residential development for the Inner West as development applications or modifications that have the following:

- 20 or more residential dwellings
- Boarding houses
- Co living
- Subdivision for residential development that would result in new housing

The panel will meet monthly or as required and consist of:

- The General Manager
- Director of Planning
- General Counsel
- City Architect

Matters that meet the threshold for consideration by the panel will be placed on the agenda at each of the following key stages of an application;

- Lodgment – when the application is lodged with Council and allocated to an assessment officer and referrals requested
- On receipt of specialist referrals
- Post neighbour notification
- Draft Request for Information (RFI)
- Request for Information response
- Draft Assessment Report including draft conditions
- Post Regional Planning Panel briefing (if relevant)
- Prior to determination

Additionally at each panel meeting, for information purposes, the Panel will be provided with an update on any:

- Request for Secretary's Environmental Assessment Requirements (SEARS)
- State Significant Development Applications
- EOI for Housing Delivery Authority

The panel will ensure reasonable assessment timeframes, by managing any resourcing or performance issues that may be impacting on referral and assessment timeframes. It will see first hand any process issues that may impact on timeframes and oversee any improvement

initiatives in the development assessment area. The panel will also be reviewing the number of Land and Environment Court matters and ways to reduce the number these and their costs. Any survey feedback, customer sentiment analysis, assessment and referral timeframes will be reported to the panel.

A copy of the terms of reference for the Residential Development Panel is attached.

City Architect

At the Council meeting held on 18 February 2025, Council resolved the following:

1. *That Council introduce the role of City Architect to oversee and lead and guide architectural and urban design initiatives within the council, ensuring alignment with Council's vision for sustainable, inclusive, and well-designed built environments.*
2. *That Council include the creation of the City Architect position in the 2025/26 Budget with the position to sit within the Planning Directorate under the Director of Planning.*
3. *That Council develop a job description and recruitment strategy for the City Architect, ensuring the role is filled by a highly experienced and qualified professional with a deep understanding of urban design, public policy, and community engagement. A report on the proposed responsibilities for the position is to be tabled at the April 2025 Ordinary Council meeting. Key responsibilities are to include:*
 - a) *Lead and advise on the design and planning of public spaces, parks, streetscapes, and civic buildings.*
 - b) *Collaborate with proponents, architects, and urban planners to ensure high quality architectural results across the Inner West.*
 - c) *Champion sustainability and high-quality architecture in all developments.*
 - d) *Create design guidelines that preserve the inner west character while promoting innovative solutions.*
 - e) *Engage with the community to incorporate local needs into urban design decisions.*

The position of City Architect has been funded within the draft 2025/26 operation plan and budget. A position description is being developed and staff are currently being consulted about the position and how it is located within the structure of the Planning Directorate.

There are City Architects positions at City of Sydney, Blacktown and Ryde Council. These positions have a strong focus on the public domain and public domain improvements being delivered by council. At Inner West Council, these functions sit within the newly created Property and Major Projects Directorate.

As the Inner West City Architect is to be located in the Planning Directorate the role will provide advisory services in the design development of any public domain, significant council buildings, major parks and open space works.

As part of the creation of this role that will report to the Director of Planning, it is proposed to move all the heritage specialists that sit within the development assessment team under the City Architect to strengthen the provision of design advice while understanding and retaining an appreciation of heritage significance and relevance in development applications.

The City Architect would also play a key role with respect to the Architectural Excellence and Design Review panel in the provision of expert advice on urban design and architectural quality to inform the assessment of those development applications that are referred to the Panel.

Key Accountabilities for the role are as follows:

- Advise on the design and planning of public spaces, parks, streetscapes, and civic buildings being developed within the Property and Major Projects Directorate.
- Collaborate with proponents, architects, and urban planners to ensure high-quality architectural results across the Inner West.
- Champion sustainability and high-quality architecture in all developments.
- Help shape the Inner West Heritage Development Control Plan through the creation of design guidelines that preserve the inner west character while promoting innovative solutions
- Engage with the community to incorporate local needs into urban design decisions.
- Lead a team that provides heritage advice for development assessment
- Participate in design review processes, ensuring a fair and balanced assessment that supports economic and social outcomes.
- Assist in streamlining council's design review and assessment processes to improve efficiency.
- Provide expert architectural and urban design advice on development applications, planning proposals and other relevant design negotiations, with a focus on facilitating high-quality outcomes for applicants while maintaining planning integrity.
- Provide practical guidance on heritage conservation, ensuring recommendations are not overly restrictive and allow for reasonable development outcomes
- Advocate for a pragmatic approach to heritage and environmental matters, thereby encouraging a culture shift within council towards a more solutions-focused approach to planning and development.
- Lead initiatives that promote design excellence while supporting flexibility in planning controls.
- Provide architectural input into planning reforms that simplify development processes and improve design outcomes.
- Work closely with planning, heritage, and environmental teams to ensure development advice is reasonable, outcome-focused, and does not create unnecessary delays.
- Encouraging a culture shift within council towards a more solutions-focused approach to planning and development.
- Commitment to proactive problem-solving in development assessment.
- Willingness to challenge overly rigid interpretations of planning control

Post Development Assessment Survey

At the Council meeting held on 18 February 2025, Council resolved the following:

1. *That Council introduces a post Development Application (DA) survey for all projects within the Inner West Local Government Area.*
2. *That Council draft and design a survey to gather feedback on the effectiveness of the DA process, satisfaction with communication and engagement throughout the*

application and approval process, the timeliness and transparency of decisions, the overall quality of the final development including its impact on infrastructure, public space and the local context and recommendations to improve the process.

3. That Council delivers a draft survey and implementation plan to the next Council meeting.

The questions have been developed with the assistance of Council's customer experience manager and will be hosted using the same platform as council uses for its Customer Request Management survey response. This platform allows for sentiment analysis from all the free text and quality reporting that will be provided back to assessment staff and the Residential Development Panel.

Development Application Lodgment







Question	Answer
Which of the following best describes your role in the application: a) a property owner of the site that was the subject of the application b) an Industry Professional c) a property owner of a neighbouring site d) other	Multi Choice
If you are an Industry Professional (Planner, Architect, Designer, Developer etc) who did you represent: a) property owner of subject site b) business owner c) yourself	Multi Choice
Have you lodged a Development Application with Inner West or any other NSW Council previously? a) no, this is my first experience b) yes, I have lodged an application before c) yes, I'm a regular applicant	Multi Choice
Were you asked for additional information before your application was accepted for lodgment?	Yes / No / Don't know
Is there anything else you would like to tell us about the lodgment process?	Free Text

'Satisfaction with communication and engagement'

Once the application was lodged, did the assessment officer call /arrange a meeting to introduce themselves?	Yes / No / Don't know
Once the neighbour notification was complete were you advised how many submissions were received?	Yes / No/ N/A
Did the assessment require the input of Council referral specialists?	Yes / No / Don't know

Which communication methods did you experience during the application? (select all that are applicable) a) Telephone Conversation b) Email correspondence directly with the Assessment Officer c) Letter d) Virtual meeting e) Face to Face meeting f) Meeting on site	Multi-choice
Throughout the assessment of the application was the council officer available to meet or discuss your application with you?	Yes / No / N/A
Is there anything else you would like to tell us about the communication and engagement?	Free Text

'Timeliness & Transparency'

<p>If additional information was requested, the reasons for the information or amended plans was clearly communicated to me in a way that I understood.</p> <div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  Strongly Disagree </div> <div style="text-align: center;">  Disagree </div> <div style="text-align: center;">  Somewhat Disagree </div> <div style="text-align: center;">  Somewhat Agree </div> <div style="text-align: center;">  Agree </div> <div style="text-align: center;">  Strongly Agree </div> </div>	Agree/Disagree
How long did the application take from lodgment to determination? a. 2 months b. 2-4 months c. 4-6 months d. 6-8 months e. 8-10 months f. 10-12 months g. 1 year +	Multi Choice
Once the application was determined did you receive your Notice of Determination within 14 days?	Yes / No / Don't Know
Is there anything else you would like to tell us about the timeframe taken?	Free Text

'Recommendations to improve the process'

Do you have any suggestions on how the delivery of the process could be improved?	Free text
---	-----------

Distribution and completion of Survey

The approximate time for the above mentioned questions is 5-8 minutes. Council's response for past surveys that was distributed as part of issuing the determination is approximately 1%. Currently Council is getting a 13% response rate for a customer request survey form.

Council staff have been looking at opportunities to increase the completion rate and have sought advice from Planning Industry professionals as to how this could be improved. Feedback received suggested that a survey be sent out a few weeks after the application is determined.

FINANCIAL IMPLICATIONS

Funding has been allocated in the draft 2025/26 budget for the City Architect all other components of this report can be delivered within existing resources

ATTACHMENTS

1. [Download](#) Residential Panel Terms of Reference

Major Residential Development Panel Terms of Reference

Objectives of the panel	2
Application Threshold	3
Panel members	3
Schedule of Meetings	3
Stages of review	3
Participants	4
Initial Review	4
On-going Reviews	4
Panel Meetings	4
Voting rights	5
Minutes of the Meeting	5
After the Meeting	5
Report to Council	5
Version Control	5
Attachment 1 – Meeting Minutes Template	6
Assessment Officer Checklist - Initial Review	7
Assessment Officer Checklist - On-going Reviews	8

Objectives of the panel

The objective of the panel is to:

- Streamline the assessment process by providing advice and guidance on complex development applications, modification, review applications as well as rezoning planning proposals.
- Accelerate the approval process to contribute to the delivery of new housing in the Inner West.
- Have consideration for planning infrastructure and legal considerations.
- Ensure efficiency, consistency and clarity on the assessment process
- Ensure development is of a high quality design and sustainability standard.

At the Council meeting 18 February 2025 the following was resolved:

1. *That Council establish a new Residential Development Panel to assess significant residential development applications and proposals under the new Inner West Local Environment Plan (LEP).*
2. *That the new panel provide a simplified and consistent approach to the assessment of significant residential developments, accelerating the approval and determination process and contributing to the delivery of new housing in the Inner West.*
3. *That the new panel convene regularly and will be responsible for reviewing and assessing significant residential development projects in accordance with the new LEP. This should include both the determination of applications Council is the consent authority for, as well as the assessment process for applications that are to be determined by the Eastern Sydney Planning Panel.*
4. *That panel membership will include the following key decision-makers:*
 - a) *General Manager;*
 - b) *Director of Planning;*
 - c) *General Counsel; and*
 - d) *City Architect (once recruited).*
5. *That panel responsibilities will include:*
 - a) *reviewing significant residential development applications and rezoning proposals based on planning, infrastructure, and legal considerations;*
 - b) *ensuring efficiency, consistency and clarity in the assessment process; and*
 - c) *reporting regularly to Council on the outcomes of panel reviews and the progress of housing delivery within the Inner West.*
6. *That Council officers develop and report criteria for significant residential development assessments to the April 2025 Council meeting. These criteria will guide the new Panel in reviewing applications for major developments under the new LEP and should include a value threshold, the scale and size of the development, and high-quality design and sustainability standards.*

Application Threshold

1. Planning Proposals (where Council is not the proponent) that propose mixed or residential development
2. Development Applications, 4.55 Modification and 8.2 Review applications that:
 - include 20 or more new dwellings;
 - Incorporate Co-Living or Boarding House; or
 - Subdivision for residential development that would result in additional housing

Other Matters to be considered by the panel.

The panel will ensure reasonable assessment timeframes, by managing any resourcing or performance issues that may be impacting on referral and assessment timeframes.

The panel will see first hand any process issues that may impact on timeframes and oversee any improvement initiatives in the development assessment area. The panel will also be reviewing the number of Land and Environment Court matters and ways to reduce the number these and their costs.

Any survey feedback, customer sentiment analysis, assessment and referral timeframes will be reported to the panel.

Panel members

The panel shall consist of:

- The General Manager
- Director of Planning
- General Counsel
- City Architect

A minimum of 3 panel members are required for a quorum. Each member needs to appoint a delegate if they are unable to attend.

Schedule of Meetings

Meetings of the Panel will be scheduled on a monthly basis with an agenda listing the items for consideration one week prior. If no items are listed on the agenda, the meeting will be cancelled.

The meetings shall be held on the last Thursday of the month at 2pm unless otherwise agreed by the Panel.

If timeliness becomes an issue, arrangements will be made for the Panel to meet out of schedule either via email correspondence or virtually.

Stages of review

Matters that meet the threshold for consideration by the panel will be placed on the agenda at:

- Lodgement – when the application is lodged with Council and allocated to an assessment officer and referrals requested
- On receipt of specialist referrals
- Post notification
- Draft Request for Information (RFI)
- Request for Information response
- Draft Assessment Report including draft conditions
- Monthly review by the Panel
- Post Regional Planning Panel briefing (if relevant)
- Prior to determination

Unless otherwise agreed by the panel.

For applications proposing 20+ dwellings, or faith based housing developments, the Applicant is invited to present to the panel at the initial review

Participants

Initial Review

The assessment officer and relevant team leader will present a short summary of the proposal including the site, proposal, referrals and or concurrences and the notification area.

The site inspection should have been undertaken including photos of the site and surrounding context.

On-going Reviews

The assessment officer, relevant team leader and referral officer (where relevant to the key issues) shall be present at the panel meetings. The assessment officer will present a short summary of the application including:

- the site
- the proposal
- key issues
- discussions with the Applicant

Panel Meetings

Each meeting typically comprises:

- project introduction & presentation by assessment officer
- questions and clarifications
- review of relevant documentation
- recommendation of the panel

Additionally at each panel meeting, for information purposes, the Panel will be provided with an update on any:

- Request for Secretary's Environmental Assessment Requirements (SEARS)
- State Significant Development Applications
- EOI for Housing Delivery Authority

Voting rights

All members have formal voting rights on matters considered by the Panel. Decisions are to be made by consensus. If consensus cannot be reached on a matter, the matter will go to vote. The General Manager may choose to use a casting vote where necessary.

Minutes of the Meeting

Minutes of the meeting will be prepared by the Development Assessment Team during the meeting. The draft minutes will be reviewed by the Panel Members either during or post meeting to ensure accuracy. The minutes will be placed on the relevant application file.

The date and summary of the meetings shall be outlined in the assessment report.

After the Meeting

The assessment officer will follow through with the recommendation of the panel. If further information comes to their attention which would otherwise affect the recommendations of the panel, the item will return for reconsideration.

Report to Council

The General Manager will report on the outcomes of panel reviews and progress of housing delivery on a bi-yearly basis.

Version Control

Version	Date	By / Comments
1	March 2025	Draft
2		
3		

Attachment 1 – Meeting Minutes Template

Major Residential Development Panel Meeting Minutes

Date		Application No:	
Address			
Proposal			
Attendees		Panel Members	

Summary of application stage and key issues for Panel Consideration

Recommendations of the Panel

Accuracy of minutes endorsed by General Manager _____

Date:

Assessment Officer Checklist - Initial Review

Date:		Application No:	
Address:			
Proposal:			

Lodgement Date		Date of Site Inspection:	
-----------------------	--	---------------------------------	--

Internal Referral

Referral Specialist	Requested	Returned	Comment
Engineers			
Heritage			
Urban Forest			
Design Review Panel			
Health			
Resource Recovery			

External Concurrence or referral

Referral Specialist	Requested	Returned	Comment

Notification

Notification Period	
Map of notification area:	

Attachments:

- Photos of the site
- Architectural Plans

Assessment Officer Checklist - On-going Reviews

Date:		Application No:	
Address:			
Proposal:			

Lodgement Date		Date of Site Inspection:	
----------------	--	--------------------------	--

Internal Referral

Referral Specialist	Requested	Returned	Comment
Engineers			
Heritage			
Urban Forest			
Design Review Panel			
Health			
Resource Recovery			

External Concurrence or referral

Referral Specialist	Requested	Returned	Comment

Notification

Number of submissions	
Summary of issues raised in submissions	

Development Standards

Development Standard	Requirement	Proposed	Clause 4.6 Provided
Discussion:			

Key Issues

Issue
Discussion

Summary and recommendation for next steps:

Attachments:

- Photos of the site
- Architectural Plans
- Notes from interactions with Applicant

DRAFT

Item No: C0425(1) Item 20
Subject: DRAFT ECONOMIC DEVELOPMENT BUDGET 2025-26
Prepared By: Daniel East - Senior Manager Strategic Planning
Authorised By: Simone Plummer - Director Planning

RECOMMENDATION

That Council supports modifying the draft economic development budget to establish an annual grant program to support Inner West Business Chambers / Networks / Associations.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

3: Creative communities and a strong economy

EXECUTIVE SUMMARY

This report provides an overview of the existing draft 2025/2026 economic development budget and proposes a key change to support the establishment of an annual grant program for local business chambers / networks / associations.

The report also outlines the professional support provided by the Economic Development Team to various projects and programs of both Council and local business.

BACKGROUND

At the Council meeting held on 18 February 2025, Council resolved the following:

1. *That Council requests a report from Council staff on how the 2025/2026 economic development budget could be best utilised.*
2. *That Council consider in the report whether to directly support local Chambers of Commerce and other collaborative projects on a competitive, grant funding basis.*
3. *That Council notes that Chambers of Commerce play a critical role in supporting local businesses, advocating for economic development, and fostering vibrant commercial precincts.*
4. *That Council ensures that the report includes:*
 - a) *an assessment of current funding allocations and support mechanisms for Chambers of Commerce;*
 - b) *options for direct funding, capacity-building initiatives, and strategic partnerships to strengthen Chambers' ability to support local businesses;*
 - c) *consideration of best-practice models from other councils in supporting business chambers; and*
 - d) *opportunities for Chambers to collaborate on joint initiatives that drive local economic growth.*

5. That Council ensures that the report is presented to Council in time to inform the 2025/2026 budget process.

DISCUSSION

The draft 2025/2026 economic development budget currently focuses on activities that grow the skills and capacity of local businesses and support business sustainability. Local businesses frequently seek the support of council to

- Promote and market the businesses offerings in LGA to support for foot traffic
- Enhance the main streets including the built environment and activations
- Improve their engagement with Council processes including development assessment and compliance
- Provide business support through networking and workshops
- Help businesses overcome impediments and challenges
- Support for business chambers and the creative arts sector
- Advocate for enhanced transport options and implementing active transport solutions
- Support for the late-night economy

Below is a table showing the planned expenditure by the Economic Development Team for 2025/26

Table of draft Budget 2025/2026 Economic Development

Project	Activity Description	Budget Amount
Business Chambers / Networks	Business support	\$160,000
Funds are paid directly to the chamber to support the chambers own economic activities or are paid to the chamber to support business initiatives	Direct to Chamber <ul style="list-style-type: none"> • Marrickville Urban Centres Program (\$67,500) • Newtown Enmore Urban Centres Program (\$35,000) • Inner West Creative Network (25,000) 	\$127,500
Public domain beautification	Flags / Banners / Bin skins / fairy lights / laneways / shop front decals (for long term vacant premises)	\$225,840
Tourism Strategy	Implement tourism actions	\$200,000
On road dining - Concrete Barriers	Continue to deliver opportunities for businesses to use approved roads for outdoor dining.	\$100,000
Small campaigns and business awards	Projects that support sector growth: <ul style="list-style-type: none"> Inner West Distillery trail Online campaigns Business plaques (business operating 25 years or more) Small festival grants 	\$45,350
Economic Development Strategic Plan	To assist with implementing actions in the plan.	\$25,000

Implement specific strategies state government projects	For example, re-accreditation of Purple Flag, Neon Market Place, Up Town, RAP, Disability Action Plan	\$21, 086
Total		\$904,776

Current Funding Process for Business Chambers

Currently, Council supports business chambers as follows

- inviting them to apply for funding on a quarterly basis, based on an initial allocation and then for unallocated funds for specific activities that Council then requires a form of grant acquittal back to Council – this does not allow Chambers to strategically plan in advance
- via an “Urban Centre Program” – ie. Marrickville Chamber of Commerce – funds are utilised to engage a part time coordinator, and to implement activities such as maintaining a web presence, marketing and promoting the area, social media actions, retain existing members and recruit new members
- based on a Notice of Motion regarding a lump sum (Inner West Creative Network).

Options for Direct funding to Business Chambers

There are currently nine formal Chambers or associated business groups operating in the LGA, being

1. ASHBiz – Ashfield, Summer Hill, Haberfield
2. Balmain/Rozelle Chamber
3. Leichhardt Chamber – known as Viva Leichhardt
4. Marrickville Chamber of Commerce – businesses on Marrickville and Illawarra Road only
5. Newtown Chamber – known as Enmore Newtown Business Community
6. Asian Business Association
7. Inner West Breweries Association
8. Inner West Distillery Group
9. Inner West Creative Network

The introduction of a once year annual grant application to better support Inner West business chambers and associations to plan their activities is recommended. Councils that operate such a process include:

- Canterbury Bankstown Council - has several business grant programs for targeted sectors that require matching dollar-for-dollar funding up to a maximum of \$2,000. Businesses must have an annual turnover between \$100,000 and \$5m.
- City of Sydney - has a business support grant for sector development projects that grow the skills and capacity of local businesses. Funding up to \$50,000 per year is available for not-for-profit organisations and chambers or industry association are eligible.
- Newcastle City Council - provide a number of funding opportunities to support business initiatives that contribute to the social, cultural, environmental, and economic life of the City.

Currently in total \$287,500 is paid to Chambers / Networks to either directly support their own initiatives or paid to them on behalf of member or local businesses to run specialist campaigns or activities.

This could instead be paid as a grant amount of \$32,000 to each of the 9 Chamber/Network Associations. This approach is consistent with action A.28 within the draft Economic

Development Strategy to “review the economic assistance currently provided to business chambers to best support the local economy”

For precincts that do not have a formal chamber the Economic Development Team will continue to work directly with local businesses to implement activities and promotions to encourage out of area visitation and spend.

Capacity Building and Strategic Partnerships

Capacity building and developing partnerships is a key action within the draft Economic Development Strategy. Strategic Direction 3: Foster a productive and resilient economy seeks to ensure local businesses benefit from Council assets and resources, are supported in their future growth, and employment opportunities increase within the local government area. While two of the twelve key actions are supported by Council’s procurement and contracts process the others include a strategic approach to knowledge sharing, networking, business attraction and partnering through the activities of the economic development team.

A significant success both past and ongoing with respect to capacity building has been the success of the Women in Business (WIB) support network, organised and run by the Inner West Economic Development Team. This program includes identification of an area of challenge coupled with a program to assist women in business to understand and overcome the challenge in support of their business. Currently the focus is on marketing. The WIB program also includes a mentoring program, a quarterly talk series and a collaboration with the Inner West chapter of Women with Altitude.

Similarly the Council Team run joint workshops with other government institutions such as the ATO and provide support for business run by those more fluent in other community languages. The Brewers and Distillers Action Plan which is close to completion is a further example of partnership success. The team is well placed to work closely with Chambers, Networks and Associations to provide a targeted capacity building program.

Joint Initiatives

Purple Flag is an example of a successful joint initiative both in its initial and subsequent reaccreditation. The development of Special Entertainment Precincts across the Inner West is another a key project led by Inner West with the engagement of local business through the Economic Development Team. Other projects led by the Economic Others include the delivery of a range of mainstreets revitalisation projects such as outdoor / footpath furniture and verge greening, where local businesses worked with council officers to deliver main streets improvements.

The Economic Development Team convenes and reports on the Brewers and Distillers Action Plan, and most recently has coordinated a range of fun and engaging short videos from members that will form the core of a new and vibrant social media campaign.

Future Capability Focus and Benchmarking

In the most recent Community Satisfaction Survey (2024) both creative communities with a strong economy and support for local jobs and business continue to be areas of challenge for council operations and of community interest and concern.

There is opportunity within the Economic Development Team through existing vacancies to align the skill set and capability of the team to better meet community and local business expectations. This includes

- Place making & beautification
- Local business liaison both across chambers and with council especially given the recent significant increase in grant funding available to local business communities
- Capacity building through targeted workshops
- Night time and visitor economy – strategic development and implementation

- Marketing / Branding / Campaign development and design
- Innovation start ups

Benchmarking of two neighbouring Council's has been recently conducted. This was a useful exercise to understand what works well in other similar organisations and whether there is opportunity for improvement.

The Inner West Economic Development Team consists of two full time officers and a third position which is currently vacant.

Canterbury Bankstown Council has an Economic Development Team of six, consisting of a coordinator with five officers. The focus for Canterbury Bankstown is delivering their Economic Development Strategy, business and events partnerships and marketing their city. Georges River Council has two teams, with five team members and two coordinators collectively making a total of seven. The focus for Georges River is developing a new strategy, innovation and the night time economy. While team size is only one consideration when considering capacity it suggests that currently the Inner West team is underservicing the local economy and business community. A skills audit and a review of positions in the light of the capability focus is underway.

FINANCIAL IMPLICATIONS

Setting up an annual grant program to fund the nine existing Chambers / Networks / Associations is proposed to be budget neutral. It can be funded utilising the current budget allocation already set aside for this purpose being \$287,500. There are currently 9 formal chambers or groups and this would result in an annual grant of \$32,000 per group if equally allocated.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 21

Subject: PUBLIC EXHIBITION - DRAFT ECONOMIC DEVELOPMENT STRATEGY

Council at its meeting on 18 February 2025 resolved that the matter be deferred.

Prepared By: Daniel East - Senior Manager Strategic Planning

Authorised By: Simone Plummer - Director Planning

RECOMMENDATION

1. That Council publicly exhibit the draft Economic Development Strategy for a period of 28 days and seek community feedback on the proposed Strategy.
2. That following the conclusion of the exhibition period, the draft Economic Development Strategy be brought back to Council for consideration for adoption.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

3: Creative communities and a strong economy

EXECUTIVE SUMMARY

The Inner West Economic Development Strategy 2025-2030 outlines the key economic strategic drivers for the Inner West and the actions Council will take to boost economic growth in the Inner West. The Strategy has been developed in collaboration with local business chambers, sector associations, businesses, key industry groups, community members and stakeholders. The principle of ensuring as many community members benefit from a more inclusive economy otherwise known as Community Wealth Building has been instilled into the Strategy.

BACKGROUND

At the Council meeting held on 13 September 2022, Council resolved the following:

1. That Council commits to becoming Australia's leading Community Wealth Building council by adopting the pillars of Community Wealth Building into our Inner West Council Economic Development Strategy;
2. That in preparation for the Economic Development Strategy:
 - a) Staff consult with the Democracy Collaborative on the pillars of Community Wealth Building before the end of 2022; and
 - b) Identify local anchor institutions such as universities and TAFE, hospitals, schools, sporting clubs, community and First Nations organisations and large local employers and businesses to be part of the development of the Economic Development Strategy, in addition to residents and other stakeholders.
3. That Council holds an Inner West Economic Summit early in 2023, and includes those local anchor institutions, in addition to residents and other stakeholders, to discuss people-centered economic development.

To inform the creation of the Economic Development Strategy, Council hosted two Inner West Economic Summits, a multicultural roundtable and a Your Say Page as part of the consultation process with stakeholders. The summits brought together in total over 137 attendees representing local business owners attended. Other consultations included businesses, local anchor institutions, Bendigo Bank, job network providers, large employers, TAFE, Investment NSW, local manufacturers, universities, creative sector and local business chambers. The Your Say Page received 114 visitors to the page.

From feedback received the main priority areas raised were to:

- Promote and market the businesses offerings in LGA to support for foot traffic
- Enhance the main streets including the built environment and activations
- Improve Council processes including DA times and Compliance
- Provide business support through networking and workshops
- Help businesses overcome impediments and challenges
- Support for business chambers and the creative arts sector
- Enhance Transport options to town centres including active transport
- Community safety in relation to encouraging the late-night economy

In addition, SGS Economics and Planning were engaged to provide a clearer understanding of how to embed the principles of community wealth building into a new Economic Development Strategy within the Inner West context. The following pillars have formed an overarching principle in the development of the strategy:

- Progressive procurement of goods and services;
- Fair employment and just labour markets;
- Socially productive use of land and property;
- Marking financial power work for local places; and
- Plural ownership of the economy.

To develop the strategy, data and research relating to the Inner West economic profile was analysed to identify both opportunities and challenges to growing and supporting the local economy. The data relied upon was sourced from Economy.id, Population Census data, ATO income data, Centrelink and Labour Force Survey data.

DISCUSSION

The draft document has a range of goals and actions that have been prioritised to ensure the best possible outcomes are achieved for the LGA over the next five years.

The draft Strategy is structured around 5 Key Strategic Directions as follows:

1. Leverage existing competitive advantages of the Inner West
2. Create people-centric places supported by integrated infrastructure
3. Foster a productive and resilient economy
4. Embrace opportunity, ideas and innovation
5. Promote a green, sustainable and circular economy

A series of goals sit under each of the Key Directions, with actions highlighting how those goals will be achieved. Every action in the plan has a council officer and a timeline for delivery nominated against it.

Should the Strategy be endorsed for further community consultation, it will include:

- 'Your Say Inner West' page with an online survey
- Flyer to local businesses
- Drop in sessions for businesses and community in Councils libraries during the week, evenings and weekend

- Engagement and consultation with the Local Democracy Groups
- Specific meetings with business chambers and business associations
- Social media posts

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report. Where specific projects arise from the Strategy, these will be programmed and costed into the relevant budget.

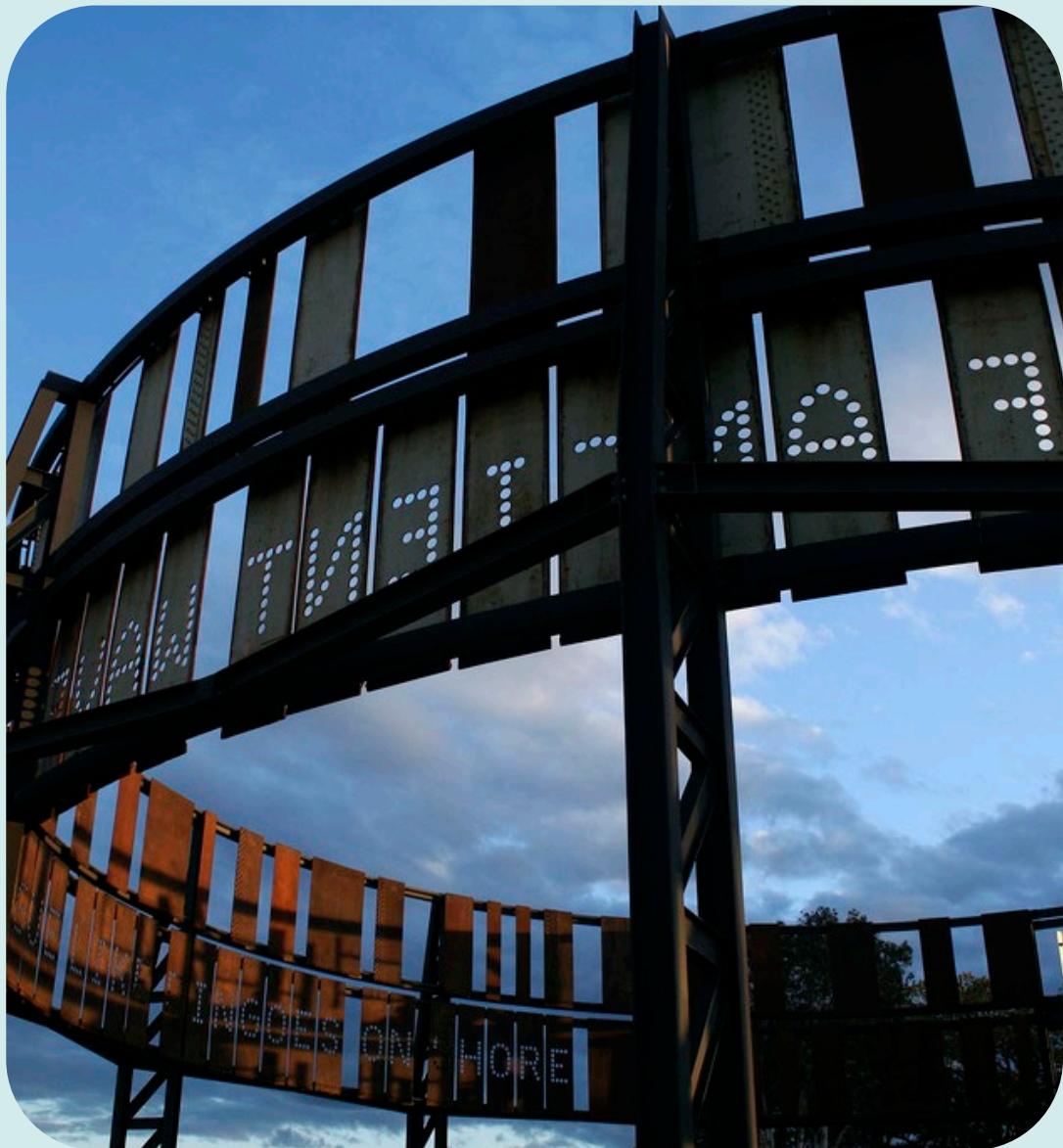
ATTACHMENTS

1. [Download](#) Draft Economic Development Strategy 2025-2030

INNER WEST

Economic Development Strategy

2025 – 2030



Item 21

Attachment 1



Acknowledgment to Country

Council acknowledges the Gadigal and Wangal peoples of the Eora Nation, who are the traditional custodians of the lands in which the Inner West Local Government Area is situated. We celebrate the survival of Aboriginal and Torres Strait Islander cultures, heritage, beliefs and their relationship with the land and water. We acknowledge the continuing importance of this relationship to Aboriginal and Torres Strait Islander peoples living today, despite the devastating impacts of European invasion. We express our sorrow for past injustices and support the rights of Aboriginal and Torres Strait Islanders to self-determination.

Contents

Introduction	4
Inner West Economic Snapshot	5
What we heard: Community and Stakeholder Engagement	7
Community Wealth as an Overarching Principle	8
Where we want to be: Vision statement	9
How we will get there: Key strategic directions	9
Strategic Direction 1: Leverage existing competitive advantages of the Inner West	10
Strategic Direction 2: Create people-centric places supported by integrated infrastructure	14
Strategic Direction 3: Foster a productive and resilient economy	17
Strategic Direction 4: Embrace opportunity, ideas and innovation	23
Strategic Direction 5: Promote a green, sustainable and circular economy	26
Monitoring and Evaluation	28

Introduction

The Inner West is a vibrant and diverse community that celebrates connection and cultural expression. The local economy reflects its people, characterised by inner city living and thriving, diverse main streets and village centres. The Inner West is well-known for its food, culture and hospitality, showcasing an emerging experience and visitor economy. As the gateway to the Sydney CBD, the Inner West and its prime location amplifies opportunities to foster a productive and resilient economy, that benefits the local community.

The 'Inner West Economic Development Strategy 2025-2030' ('The Strategy') has been developed in collaboration with local Chambers, sector associations, businesses, key industry groups, community members and stakeholders. The strategy outlines the key economic strategic drivers for the Inner West and the actions Council will take to boost economic growth in the Inner West. The Strategy is underpinned by the principles of Community Wealth Building where as many community members as possible, benefit from a more inclusive economy.

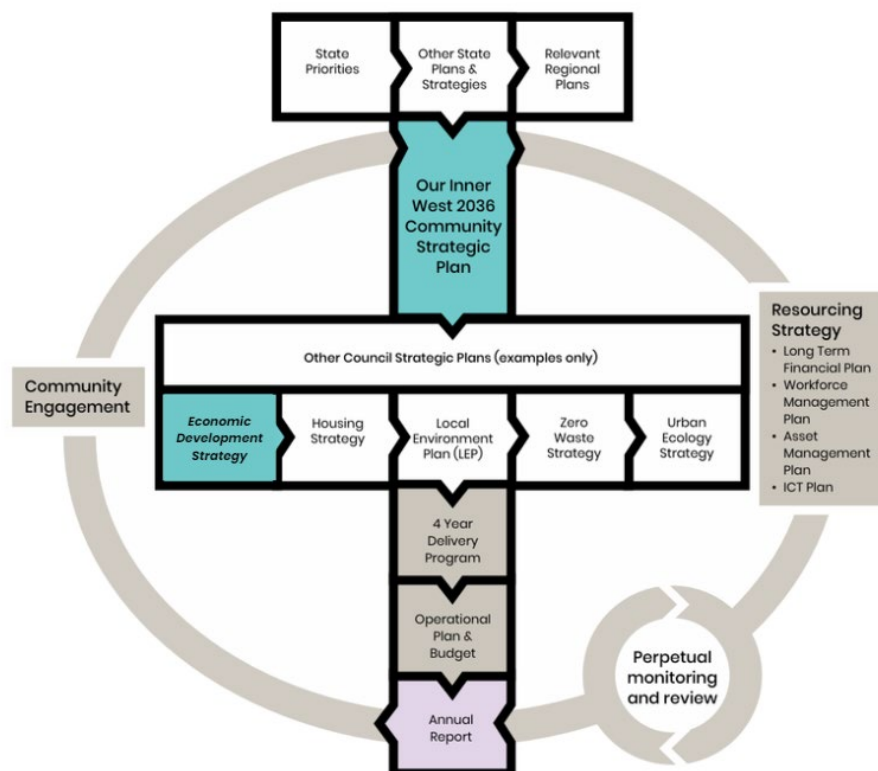


Under the NSW Local Government Act 1993, councils are required to develop a hierarchy of plans known as the Integrated Planning and Reporting (IPR) Framework. This framework assists Council to deliver their community's vision through long, medium and short term plans. The Inner West Community Strategic Plan (CSP), Our Inner West 2036, identifies the community's vision for the future,

long term outcomes, and strategies to get there and how Council will measure progress. The CSP has five strategic directions:

1. An ecologically sustainable Inner West
2. Liveable connected neighbourhoods and transport
3. Creative communities and a strong economy
4. Healthy, resilient and caring communities
5. Progressive, responsive and effective civic leadership

The Economic Development Strategy 2025 is developed to align with the intent and aspirations of the CSP and provide further clarity on the goals and actions relating to the economic development portfolio.



Note: Data informing this Strategy is sourced from Economy.id as accessed in January 2025 for the most recent financial year. Estimates available (2022/23) are based on a combination of factors including Population Census data, ATO income data, Centrelink and Labour Force Survey data.

Inner West Economic Snapshot



The Gross Regional Product for 2022/23 was \$12,623M



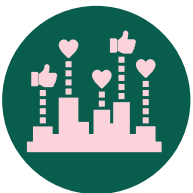
There are 76,530 jobs in the Inner West, up 3.9% over the past 12 months



In the last 5 years, 44% of international visitors were here for a holiday or education



81% of resident workers are educated & qualified compared to 74% across Greater Sydney



There are an estimated 22,409 GST registered businesses

Source: id (2024)

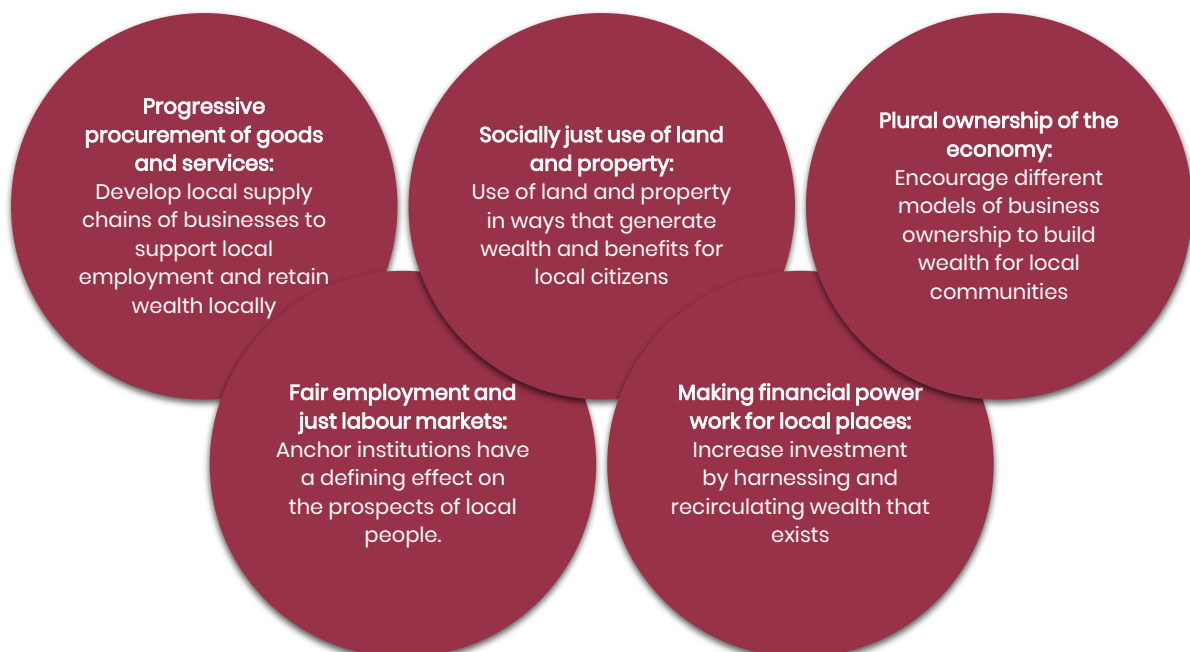
What we heard: Community and Stakeholder Engagement

In 2019 and pre-COVID, a draft Economic Development Strategy was developed following extensive engagement with the community and local businesses. This engagement included a survey and 12 consultation events comprising of pop-ups and direct consultation with industry groups and chambers. In 2023, Council held two Economic Summits with 137 attendees to engage with local businesses to understand more about the opportunities and challenges in a post-COVID economy.



Community Wealth as an Overarching Principle

Australia has a long history of caring for people and place, evident in the way First Nations' people nurtured the land, water and community for thousands of generations, continuing today. Community wealth building practices are embedded within the way of life for First Nations people where social cohesion, resilience and equality are core values. This Strategy embraces this ethos, crafting a continuous thread connecting all five strategic directions. Community wealth building is a progressive, place-based approach to economic development that aims to deliver maximum benefits for the community. Emerging in the mid-2000's, the community wealth building agenda aspires to develop and foster more inclusive, resilient and sustainable local economies, supported by five key pillars. This Council is committed to the principles of community wealth building and a more inclusive and sustainable economy, that benefits the local community. As an overarching principle for this strategy, community wealth building is embedded in all strategic directions and forms a strong foundation from which the strategy has been developed.

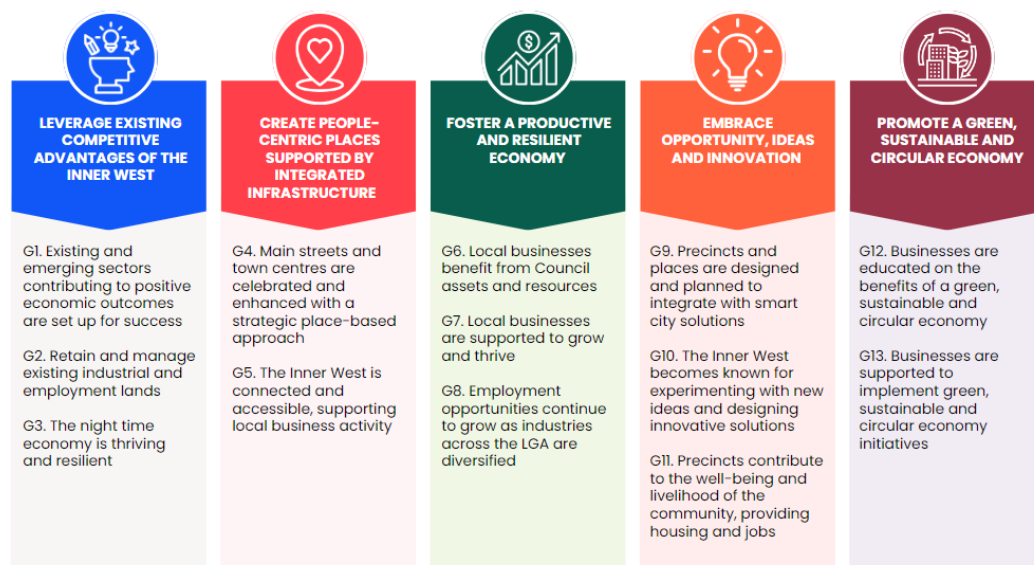


Where we want to be: Vision statement

By developing and delivering this strategy in partnership with our community, the Inner West will be renowned for its economic opportunity and growth, by embracing it's point of difference, supporting local businesses to thrive and nurturing its vibrant main streets and village centres. With this approach, economic benefits are shared by all.

How we will get there: Key strategic directions

Council's Economic Development Strategy is a 5-year strategy developed to strengthen the local economy, support businesses and encourage economic equity within the community. The Strategy has five key strategic directions and associated goals and actions to deliver on the vision statement. The actions within this Strategy are Council's commitment to progress each goal and strategic direction. Each action has a timeframe, either short term (2025 - 2027), medium term (2027 - 2028) and long term (2029 - 2030). Each strategic direction has one or more indicator as an overarching and quantifiable metric that tracks progress towards achieving a goal or outcome.



COMMUNITY WEALTH BUILDING PRINCIPLES

Strategic Direction 1: Leverage existing competitive advantages of the Inner West

There are unique and diverse experiences across the entire LGA, forming a solid foundation for economic growth and expansion. Increasingly, people travel from all over Sydney to sample what the Inner West has to offer. These existing and foundational elements of the local economy should be leveraged to promote economic growth that benefits the entire community.

The Main Streets of the Inner West

Across the LGA there are vibrant and successful main streets, that are arguably some of the best domestically and across the world. Dating back centuries, main streets have been the heart of the community, where people come to exchange goods, services and social interactions. Diverse in nature, these main streets are high-value and are sources of strong community pride. While the way they operate has changed over time, main streets still reflect the local character of their neighbourhood. From the north to the south of the Inner West, there are thriving main streets that boast strong local economic outcomes.

The Creative Industries

The Inner West is the cultural capital of NSW and accommodates the highest number of residents employed in cultural industries. Council is committed to ensuring that the Inner West continues to be the home for more independently owned venues, creative businesses and artists than any other local government area in NSW. There is an increasing awareness and recognition of the importance of culture to the economy, community and general wellbeing, while grappling with challenges such as a loss of creative spaces, higher living costs and other threats to creative diversity. The Inner West is celebrated for its all-embracing and dynamic creative sector, and the significant cultural contribution it makes locally, nationally and across the globe.

Protecting and Enhancing Industrial Employment Land

Inner West has over 300 hectares of employment zoned land which is highly concentrated in Marrickville, Sydenham, and Tempe. These precincts play a critical role providing relevant goods and services both locally and regionally. Supporting job and economic growth, the industrial employment land across the Inner West is more than just manufacturing and is home to much of the creative sector, specialised food production, urban services and microbreweries. Protecting and enhancing the industrial employment land across the Inner West is fundamental to the success of the local economy now and into the future.

Food, Beverage and Hospitality Offer

In 2022/23, 'Accommodation and Food Services' was a major specialisation in the Inner West Council area in terms of total employment relative to the wider Greater Sydney region. With strong growth in recent years, this sector and its potential is a notable opportunity for the local Inner West economy.

There are a wide variety of food and hospitality experiences on offer across the LGA, with Marrickville alone becoming well-known for its craft beer and distillery scene. There are 14 micro-breweries and 12 distilleries in the Inner West LGA and there has been significant growth in the number of operators over the last five years, generating positive outcomes for the local economy.

Visitor Economy

The Inner West has a reputation for being a highly desirable place to live, work, visit and start up a business. Its prime location and proximity to both the Sydney and Parramatta CBDs as well as the Sydney Airport is a strong competitive advantage. As a result, tourism is emerging as a strong economic performer for the Inner West. In 2022/23, the total tourism sales output in the Inner West was \$1.6B, representing a \$500M increase on the previous year. Planning for a thriving visitor economy in the Inner West will be fundamental to future economic growth, as it is an important source of job creation and supports a range of industries, leading to broader economic benefits.



What Council is already doing:

To support the creative industries and arts sector Council established an Inner West Creative Network as an independent industry association that could help build capacity within the sector. In addition Council developed the Arts and Music Recovery Plan in response to the needs of the creative sector as identified at the Arts and Music Crisis Summit, held in 2022. The plan outlines initiatives designed to help facilitate a strong, resilient, thriving and creative Inner West.

Council played an important role, leading the way with the first Special Entertainment Precinct in NSW, which has cemented Enmore Road as one of the best night time precincts in Sydney. In collaboration with the State Government, this planning and regulatory approach has helped create a vibrant and welcoming precinct offering diverse night-time activities. Council will expand the Special Entertainment Precinct model to other areas across the LGA.

Goal	Action	Team Lead	Timeline
G1. Existing and emerging sectors contributing to positive economic outcomes continue to succeed	A.1. Deliver the actions within the Arts and Music Recovery Plan	Cultural Planning and Policy Leader	Short Term
	A.2. Deliver the actions within the Inner West Brewers and Distillers Implementation Action Plan	Team Leader Economic Development	Medium Term
	A.4. Advocate to the State Government to support the provision of affordable and accessible spaces for creatives	Creatives Communities Manager	Long Term
	A.5. Develop a Tourism Action Plan	Team Leader Economic Development	Short Term
	A.6. Market experiences and sectors that drive visitor spend	Team Leader Economic Development	Long Term
G2. Retain and manage existing industrial and employment lands to support arts ad cultural production and expanded industrial use	A.7. Update the Employment and Retail Lands Strategy	Senior Manager Strategic Planning	Medium Term
	A.8. Develop and implement a monitoring tool to understand the composition of commercial and industrial land use across the LGA	Senior Manager Strategic Planning	Medium Term

	A.9. Review the planning controls relating to industrial lands to increase the scale and productivity of business	Senior Manager Strategic Planning	Long Term
G3. The night time economy is thriving and resilient	A.10. Update the night-time action plan	Team Leader Economic Development	Short Term
	A.11. Deliver new Special Entertainment Precincts in Marrickville, Dulwich Hill, Leichhardt, Balmain and Rozelle to diversify night-time activities and support the arts sector	Senior Manager Strategic Planning	Short Term

Indicator	Target
Total tourism sales	Increase on previous year
Total employment in arts and recreation services industry	Increase on previous year



Strategic Direction 2: Create people-centric places supported by integrated infrastructure

The Inner West community of both residents and workers are at the heart of the local economy and define its purpose and aspirations. A vibrant local economy benefits from a sense of place and unique identity, where people want to live, work and play. A holistic approach to planning and designing places and neighbourhoods, informed by the needs and ambitions of the community, supports access to employment, housing, services and leisure. An approach that prioritises the community and their ability to thrive as people therefore supports economic growth and prosperity. The people of the Inner West will always be critical to the success of the local economy, and their needs are core to the priorities of this strategy.

Connectivity is key to economic growth and continues to be a critical factor when delivering impactful economic strategy and policy. An integrated transport network supports population growth, maturing employment markets and an emerging visitor economy in the Inner West. The way people move between places continues to evolve at a rapid pace, with technology playing a critical role in trip planning and transport connectivity. From micro-mobility to mass transit lines, how these different modes connect to provide a seamless journey and user experience is becoming increasingly important. The integration of places with multiple modes of transport is critical to the success of any economy. As the population continues to grow and delivering more housing is a priority, the need for integrated and reliable transport options is a must.



What Council is already doing:

Council introduced the \$7.5M Main Streets Revitalisation Program to uplift established business precincts and provide both footpath and on street dining to support local businesses and the local economy.

The Main Streets Revitalisation program works in partnership with local business on infrastructure programs that improve local amenity, functionality of the public domain and highlight what is unique about the Inner West. Masterplans are being developed for the town centres, providing an opportunity to identify and prioritise infrastructure upgrades.

Goal	Action	Team Lead	Timeline
G4. Main streets and town centres are celebrated and enhanced with a strategic place-based approach	A.12. Investigate a strategic branding framework for priority main streets and precincts to inform a marketing campaign to increase visitation	Team Leader Economic Development	Medium Term
	A.13. Deliver the Main Streets Revitalisation Program	Team Leader Economic Development	Medium Term
	A.14. Deliver a laneway beautification project	Team Leader Public Domain Planning	Short Term
	A.15. Support Little Italy, Little Vietnam, Little Greece and Little Portugal with better signage and infrastructure as part of the Main Streets Program	Team Leader Public Domain Planning	Medium Term
	A.16. Continue to develop masterplans for town centres, including Marrickville, Dulwich Hill, Newtown/Enmore, Rozelle, Balmain, Leichhardt, Summer Hill, Lewisham and Stanmore	Team Leader Public Domain Planning	Medium Term
G5. The Inner West is connected and accessible, supporting local business activity	A.17. Prepare an Integrated Transport Strategy for the LGA, which promotes sustainable transport options and explores the use of emerging technologies	Coordinator Strategic Transport Planning	Short Term

	A.18. Advocate to the State Government to plan and deliver an integrated transport network that provides seamless connectivity to, from and within the LGA, while supporting the diversity of servicing and needs of the local community, including businesses	Traffic & Transport Planning Manager	Long Term
	A.19. Improve active transport connectivity between high growth precincts and existing rail stations	Traffic & Transport Planning Manager	Long Term
	A.20. Partner with electric vehicle charging companies to provide public electric vehicle charging	Coordinator Strategic Transport Planning	Short Term
	A.21. Reduce speeds on local streets through the Innerwest@40 projects	Traffic & Transport Planning Manager	Short Term

Indicator	Target
Local spend in precincts	Increase on previous year
Private vehicle as mode of transport to get to work	Decrease on previous census
Living in the Inner West Survey, 'Local town centres are vibrant and economically healthy'	Increase on previous result

Strategic Direction 3: Foster a productive and resilient economy

While jobs in the Inner West have risen in recent years numbers have not yet fully recovered since the pandemic. Increasingly in an era of unprecedented disruption, where the intensity of global forces is impacting how people work, live and play, it is important that local economies are resilient to external forces. A productive and resilient economy ensures all businesses and industries can flourish and adapt to changing circumstances, contributing to broader economic output and prosperity. Economic development efforts should focus on the long-term drivers of prosperity and resilience, and the need to generate ongoing public and private investment within the LGA.

The Inner West is home to a higher proportion of educated professionals, who leave the LGA each day for employment. 75% of Inner West residents who are employed, travel outside of the LGA for work. This high proportion of locals could otherwise be positively impacting the local economy either through discretionary spend or their broader productivity output as a result of local employment. The jobs to resident ratio for the Inner West Council area in 2022/23 was 0.65, meaning that there were less jobs than resident workers. Manufacturing had the highest ratio (1.19), while the lowest ratio was found in Financial and Insurance Services (0.12). A robust and diverse economy generates community benefits by providing a variety of jobs across different industries, while promoting economic growth and resilience.

Understanding the concentration of industries employing residents will help inform business attraction efforts. The largest change in the jobs held by the resident workforce between 2016 and 2021 were for those employed in:

- Professional, Scientific and Technical Services (+2,086 resident workforce)
- Health Care and Social Assistance (+1,760 resident workforce)
- Accommodation and Food Services (-1,371 resident workforce)
- Financial and Insurance Services (+879 resident workforce)

The intention of a business attraction strategic approach is not to compete with neighbouring economies such as the Sydney CBD, but to identify industries and segments of those industries that align with the profile and attractors of the Inner West local economy. For example, in comparison, Inner West Council is home to a higher proportion of resident workers in the financial and insurance services sector. While the four big banks are unlikely to move their head office to the Inner West, smaller to medium sized businesses in the sector who employ residents from the Inner West might take advantage of working closer to home, while remaining near to the hub of the Sydney CBD.

Top 3 performing industries in the Inner West



Fig 1. Top 3 performing industries in the Inner West. Source: .id

Top 3 emerging industries in the Inner West

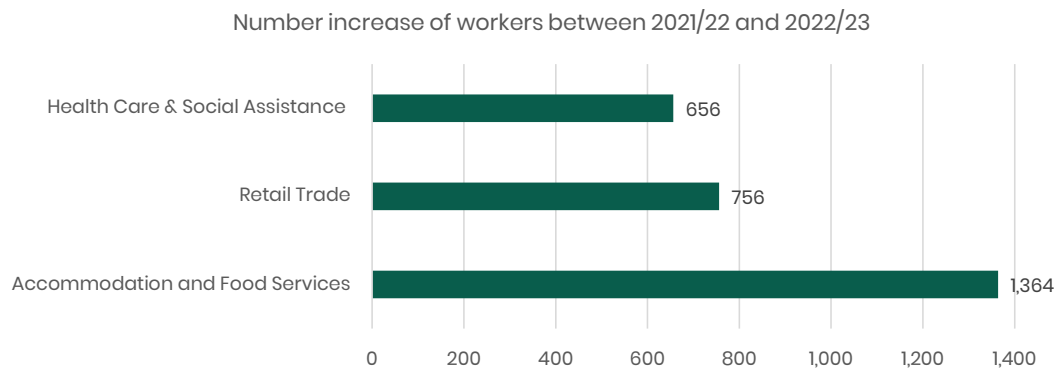


Fig 2. Top 3 emerging industries in the Inner West. Source: .id

Top 3 industries employing residents in the Inner West

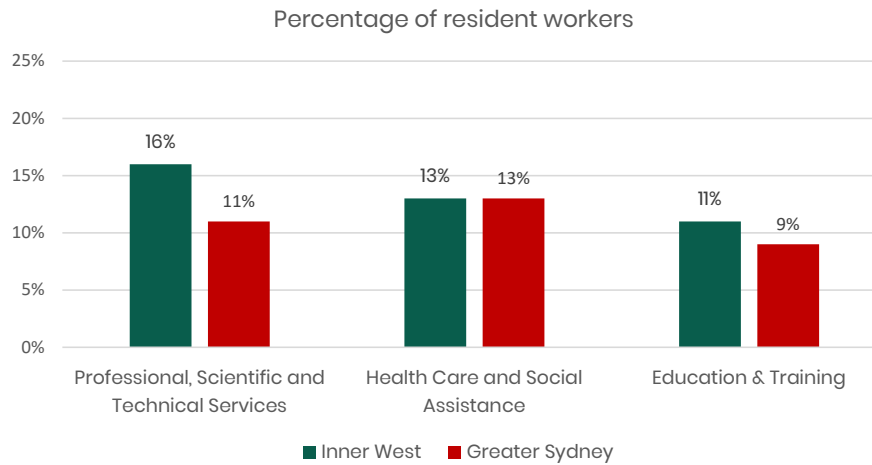


Fig 3. Top 3 industries employing residents in the Inner West. Source: id



What Council is already doing:

To support businesses to understand how to successfully become a supplier, Council has developed “Working with Inner West Council”, a simple guide for businesses supplying and contracting to Council. The guide has been designed to encourage potential suppliers to form productive, mutually beneficial partnerships with Council.

Council's Economic Development team also facilitates skills development workshops, networking and business forums. The team works closely with local business chambers and associations to better understand the needs and challenges of local businesses.

Goal	Action	Team Lead	Timeline
G6. Local businesses benefit from Council assets and resources	A.22. Educate businesses on how they can become a local supplier to Council and implement compulsory weighting for Council's procurement activities that support local suppliers and businesses	Procurement & Contracts Manager	Short Term
	A.23. Partner with business and education institutions to develop a program that builds skills, resilience and connection including bike repair, barista courses, public speaking and other courses.	Team Leader Economic Development	Long Term
	A.24. Deliver actions from the Aboriginal and Torres Strait Islander Procurement Strategy	Procurement & Contracts Manager	Short Term
	A.25. Collate and share in-house economic data and research with the business community to support informed business planning	Team Leader Economic Development	Short Term
	A.26. Host annual information events for local multicultural businesses looking to do business with Council	Team Leader Economic Development	Short Term

G7. Local businesses are supported to grow and thrive	A.27. Develop and deliver small business support (zero vacant shop fronts), workshops, careers fairs, industry tours and networking events in partnership with business associations and Government agencies	Team Leader Economic Development	Short Term
	A.28. Review the economic assistance currently provided to business chambers, to best support the local economy	Team Leader Economic Development	Short Term
	A.29. Engage with local businesses via a business sentiment survey, to inform resources, priorities and interventions	Team Leader Economic Development	Medium Term
	A.30. Appoint a concierge for local businesses who provides practical advice and links with key services within Council to assist with development applications and general support to navigate regulation efficiently and effectively	Team Leader Economic Development	Long Term
G8. Employment opportunities continue to grow as industries across the LGA are diversified	A.31. Identify industries employing residents who leave the LGA for work, to inform a business attraction strategy	Team Leader Economic Development	Long Term

	A.32. Investigate emerging industries and explore ways to further support their growth	Team Leader Economic Development	Long Term
	A.33. Collaborate with representatives of women, the Indigenous community and the LGBTIQ community to grow opportunities in business such as Business Chambers or Networks.	Team Leader Economic Development	Short Term

Indicator	Target
Council procurement on local suppliers	Increase on previous year
Total local jobs	Increase on previous year



Strategic Direction 4: Embrace opportunity, ideas and innovation

Innovation, the exchange of ideas and novel solutions, are crucial to the success of any urban area and their local economy. The foundations for a flourishing and successful innovation economy are evident across the entire Inner West LGA. There is opportunity to better coordinate and leverage these efforts with partners and the community, to position the Inner West as a prime location for business and investment. Proximity to several anchor universities and their students as well as innovation precincts such as Tech Central, creates partnership opportunities to test ideas, collaborate and upskill the community. Tech Central sits adjacent to the Inner West LGA boasting the largest concentration of tech unicorns nationally and is the highest ranked start-up ecosystem in Australia. By connecting and leveraging the Tech Central precinct, the Inner West community will benefit from increased skills and education, jobs, technological advancements, and higher productivity.

The Inner West could be a strong incubator for new ideas, entrepreneurs and emerging technologies to support research and development, foster startups and boost the economy. By leveraging industries with an existing stronghold in the Inner West, a start-up eco-system could further strengthen the economic footprint of those sectors, such as the arts and culture sector. A number of Government agencies across Australia are planning for and delivering smart city interventions to improve the liveability of their places and the well-being of their communities. Using data, technology and innovation, Council can enhance the management of assets and delivery of services to meet the changing needs of their community.



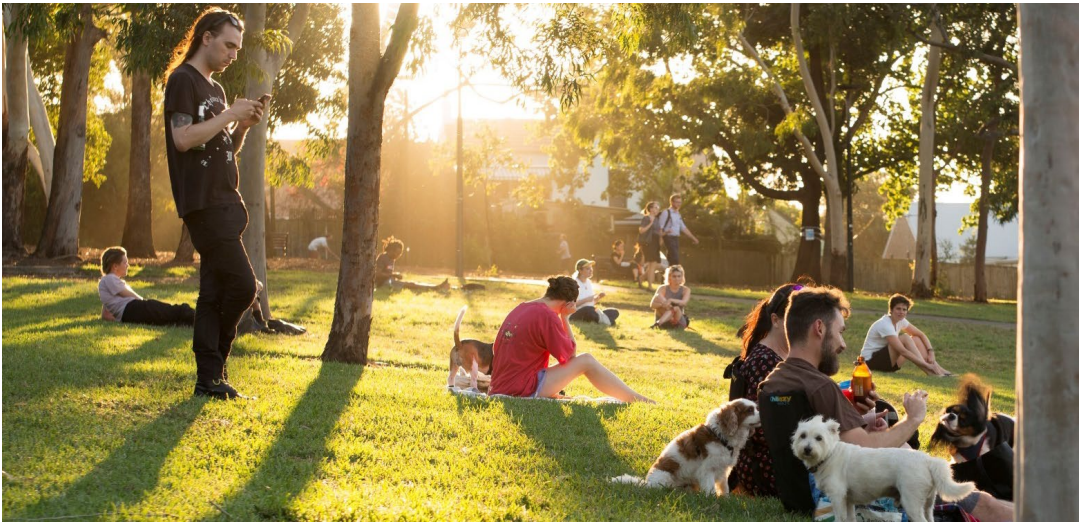
What Council is already doing:

In 2023, Council piloted an innovative approach to the provision of affordable spaces for artists and creatives, converting space within the seven Town Halls for live performance, rehearsal, exhibitions and other creatives uses. The success of the program, which provided over 2000 hours of utilisation, resulted in the pilot becoming permanent with an \$800,000 capital investment commitment in sound systems, audio-visual equipment, performance and recording studios. The findings of the pilot will inform a new Creatives Spaces Framework, which will support inclusive, accessible and equitable access to space for individuals, collections and organisations in the creative industry.

Goal	Action	Team Lead	Timeline
G9. Precincts and places are designed and planned to integrate with smart city solutions	A.34. Investigate the integration of smart places principles in planning instruments, to deliver technology-enabled solutions for the community	Senior Manager Strategic Planning	Medium Term
	A.35. Explore opportunities to trial smart infrastructure in the public domain	Team Leader Public Domain	Medium Term
G10. The Inner West becomes known for experimenting with new ideas and designing innovative solutions	A.36. Identify the sectors that would benefit from a start-up ecosystem and create a point of difference in the Inner West	Team Leader Economic Development	Medium Term
	A.37. Grow the use of community built infrastructure such as Town Halls to support, local artists and performers.	Creatives Communities Manager	Short Term
	A.38. Investigate affordable spaces for start-ups and social enterprises to connect and share ideas	Team Leader Economic Development	Long Term
G11. Precincts contribute to the well-being and livelihood of the community, providing housing and jobs	A.39. Finalise an LGA wide LEP that delivers sustainable housing that meets the needs of current and future generations while protecting employment lands	Senior Manager Strategic Planning	Short Term

	A.40. Investigate options to encourage localised job and economic growth by leveraging proximity to the Tech Central Innovation District	Senior Manager Strategic Planning	Long Term
--	---	-----------------------------------	-----------

Indicator	Target
Community satisfaction with Council services, 'Supporting local jobs and business'	Increase or maintain previous result



Strategic Direction 5: Promote a green, sustainable and circular economy

In 2019, Council reinforced its commitment and the need for urgent action by declaring a climate emergency and is responding by embedding sustainability principles within its strategies and plans, to support a more resilient and sustainable future. Urban areas and cities occupy only 3% of land globally, however, are responsible for 60–80% of energy consumption and 75% of carbon emissions. Local Government has a critical role to play to advocate for policy change, collaborate with their community and lead change with local businesses.

Businesses can achieve positive environmental, social and economic benefits by reducing unnecessary waste and pollution, circulating products and materials at their highest value for as long as possible, and focusing on regenerative practices and processes. By enabling a circular, green and sustainable economy, new employment opportunities are generated, resource efficiency and cost savings are realised, and broader economic growth is supported.

A key aspiration and point of difference of Council's sustainability offer is to make it more broadly accessible across the community, offering sustainable living solutions to all community members regardless of socio-economic position. In recognition of the important role the local business community plays in promoting a circular economy and reducing carbon emissions, this focus includes providing sustainability programs and support to Inner West businesses.



What Council is already doing:

In 2021, Council opened the Sustainability Hub, a former depot site that has been repurposed to promote and facilitate a circular economy in the Inner West. Council has partnered with Dress for Success at the Hub to support women to overcome bias and discrimination when entering or re-entering the workforce, at no cost to the women needing the services. The Bower is also located at the Hub and is an award-winning environmental charity who champions the reuse and repair of goods generating economic outcomes that would not have otherwise been realised.

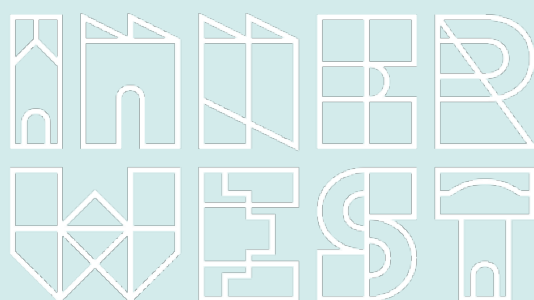
Goal	Action	Team Lead	Timeline
G12. Businesses are educated on the benefits of a green, sustainable and circular economy	A.41. Promote the installation of solar on commercial and industrial sites through local business networks and business consultations	Coordinator Community Sustainability	Short Term
	A.42. Provide energy efficiency, sustainability, waste management and resource recovery advice to small and boutique businesses	Senior Manager Environment and Sustainability	Medium Term
G13. Businesses are supported to implement green, sustainable and circular economy initiatives	A.43. Establish a new grant program for businesses working in the circular economy.	Manager Resource Recovery Planning	Short Term
	A.44. Promote state and federal grants that are available for businesses to apply	Team Leader Economic Development	Short Term
	A.45. Investigate opportunities to attract and support businesses and start-ups within the circular economy sector	Manager Resource Recovery Planning	Long Term
	A.46. Identify opportunities to facilitate networking events and activations for Inner West-based sustainability businesses at Council's Sustainability Hub	Coordinator Community Sustainability	Medium Term

Indicator	Target
Waste to landfill per capita	Reduce by 50% by 2036
Community satisfaction with Council services, 'Environmental education programs and initiatives'	Maintain or increase on previous result



Monitoring and Evaluation

The goals, actions and indicators in this Strategy will be monitored and evaluated regularly. This will help Council track progress and where necessary, adjust the approach to ensure the best possible outcomes are achieved to deliver on the Strategy’s aspirations.



Item No: C0425(1) Item 22
Subject: PROPOSED TOURISM ACTION PLAN EXPENDITURE AND BI-MONTHLY UPDATE ON BREWERS AND DISTILLERS ACTION PLAN
Prepared By: Daniel East - Senior Manager Strategic Planning
Authorised By: Simone Plummer - Director Planning

RECOMMENDATION

That Council receive and note the report.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

3: Creative communities and a strong economy

EXECUTIVE SUMMARY

A Tourism Action Plan has been developed that aligns with the yet to be released NSW Government's Visitor Economy Strategy Review. The Plan focuses on key actions that will drive tourism expenditure and help position the Local Government Area (LGA) as a visitor destination.

BACKGROUND

At the Council meeting held on 25 June 2024, Council resolved the following:

1. *That Council adopt the Inner West Brewers and Distillers Implementation Action Plan.*
2. *That Council commence development of an Inner West Tourism Action Plan to help guide and support local economic growth and enhanced vibrancy and amenity, with a draft Plan to be presented to Council at or by the December 2024 meeting.*
3. *That the Plan is to be developed through engagement with local residents, business chambers and industry associations, and the Inner West Creative Network.*
4. *That the Plan include a specific focus on the Inner West Ale Trail, existing and proposed Special Entertainment Precincts, opportunities to identify breweries as standalone venues under the SEPs, and opportunities to support more live music and cultural events.*
5. *That, as part of the Plan, \$200,000 be allocated to an Inner West Tourism Fund out of the 2024-25 budget to fund implementation of action items developed through the Plan.*
6. *That Council receive a bi-monthly report on progress of the Inner West Brewers and Distillers Implementation Action Plan.*

The Inner West Tourism Action Plan is a key deliverable of the Inner West Brewers Action Plan and is Action A5. from the draft Economic Development Strategy.

The Tourism Action Plan (TAP) focuses on guiding and supporting local economic growth and enhanced vibrancy and amenity. The TAP was developed in consultation with Destination NSW to ensure Council's TAP aligns to the work the NSW Government planning to achieve \$91 billion in the "experience tourism" economy expenditure by 2035. The TAP has been informed by research, and information gathered from key state strategies and Council plans. Council's draft Economic Development Strategy highlights the importance of the tourism industry for the local economy as does Council's Inner Breweries and Distilleries Industry action plan. Council staff have use new data to inform the development of the TAP and targeted actions that will help champion the visitor economy and unlock its full potential for the LGA.

DISCUSSION

Staff have developed a Tourism Action Plan that is aligned the NSW Government's Visitor Economy Strategy Review that is due to be released later this year and aims to achieve \$91 billion in the tourism expenditure by 2035. The Plan focuses on actions that will showcase the LGA and help build awareness and drive economy expenditure within the sector.

NSW Visitor Economy

The NSW Visitor Economy 2035 was expected for release in March 2025, however this important and relevant strategy is not yet available. The visitor economy includes the direct and indirect contributions to the economy resulting from a person travelling outside of their normal place of residence. Over \$52 billion in visitor expenditure was spent in NSW from July 2023 to end June 2024, with City of Sydney the most visited LGA for all visitor types. NSW was Australia's top destination for international visitors, visitor nights and expenditure during the period. There were 3.7 million international visitors to NSW during this period up 35.6% from previous year, and they spent a record \$12.2 billion an increase in expenditure of 41.1% for the period. The top three international source markets to NSW were the United States, New Zealand and China.

The visitor spend in NSW continues to grow and creates one in every 26 jobs in the state. It supports over 116,000 businesses and over 292,000 jobs including a range for businesses in accommodation, hospitality and food services, visitor experiences, transport services, retail, travel services, culture, arts and recreation sectors.

The top source markets for the Inner West LGA are the United Kingdom, New Zealand and China with many visiting friends and relatives. The table shows visitor expenditure in the Inner West for 2023.

Inner West LGA	Visitors	Nights	Expenditure
International	89,400	2,606,900	\$277.3m
Domestic overnight	329,000	880,000	\$144.4m
Domestic day	595,000	-	\$73.3m
Total	1,013,700	3,486,900	\$495.0m

The source is Tourism Research Australia, National and International Visitor Surveys 2023.

Domestic day visitors are those who travelled to this area on a round trip of at least 50km from home, for a duration of a minimum of four hours, but did not stay a night away from home.

A review conducted by Destination NSW, on the NSW visitor economy found that visitors seek interactive experiences that allow them to connect with local culture, natural landscapes and people. This includes nature-based experiences, culinary and agritourism, art and culture, nightlife, first nations experiences and wellness. Research from BDA Marketing Planning and Tourism Research Australia reported the key experience drivers influencing decision-making among both domestic and international visitors when planning a holiday included:

- NSW residents: good food and wine (43%), coastal and beach experiences (40%), history and heritage (30%) and great shopping (27%)
- Interstate visitors: good food and wine (43%), coastal and beach experiences (40%), history and heritage (31%) and road trips (30%)
- International visitors: locations that offer beautiful natural environments (31%), good food and beverages (27%), natural wonders (22%) and culturally significant sites (19%)

In addition, the review found the following opportunities should also be considered:

- Visitors are looking for authenticity and want to go where the locals go
- Develop and promote self-guided walks around Sydney's arts and cultural institutions
- Further develop multicultural precincts around Western Sydney
- Nature and wellness identified as key opportunities for future growth
- Opportunities to market NSW's "early morning" culture
- Large opportunities to create experience trails: food, cycling, nature walks
- Destination NSW to promote more regional drive itineraries.

This data informed the approach taken to developing the TAP and presents a strong focus in identifying what visitors are looking for in experience tourism. Clearly visitors are after diverse experiences and the Inner West with its unique character is well positioned to build a compelling visitor destination story.

Strategic Considerations

Council's role in building the tourism economy

Council's role in building the tourism economy is to encourage the development of products and experiences that benefit the both the community and visitors. To date Council's strategic approaches to support the growth in the visitor economic includes:

Support

- Secured Enmore Road as a Special Entertainment Precinct and expanding this to six other locations. The Special Entertainment Precinct encourages live music in local businesses to host live music or entertainment without consent from Council. This provides an opportunity for businesses to tap into potential new markets and meet customer needs when it comes to the night-time and visitor economy.
- Growing the cultural and creative sector by opening our town halls for creative use. The Inner West is the cultural capital of NSW. It is home to the highest number of residents employed in cultural industries, is a hub of small-to-medium live music venues and art spaces including a huge outdoor street art gallery, with over 150 site specific works commissioned by Council. The area is celebrated for its all-embracing and dynamic creative sector, and the significant cultural contribution it makes locally, nationally and across the globe in attracting the visitor economy.

Partnerships

- Collaboration with industry groups to host activities that showcase the LGA. This has included partnerships with Biennale of Sydney to deliver cultural programs at White Bay Power Station and partnership with SXSW Sydney that saw the delivery of a live music showcase on Enmore Rd with multiple venues. 2024, was the first year this was held which saw 6,500 attendees to event program with all participating venues at capacity. SXSW connection provides us with access to International and National visitors.

- Joint activities with sectors that are attractors of out of area visitors including distillers and local breweries who have helped positioned the Inner West as the craft brewery capital of Australia. Project work that promotes eat streets, heritage pubs and live music scheme helps drive interest into the LGA which has a flow on effect to other enterprises.

Facilitate

- Council facilitates infrastructure projects that uplift the area and maintain our roads, streets, foreshore walks, recreational facilities, aquatic centres, parks and tidal pools including PAMP footpath upgrade program. In 2023-2024 financial year Council delivered more than \$99.2M in capital works. Council is investing \$7.5 million to make our main streets more vibrant and welcoming precincts.
- Delivering innovative annual program of festivals and events that cater for a range of audiences that help to create vibrant places where people want to go, stay, and explore what is on offer all of which can strengthen economic outcomes in the visitor economy.

Strengths and Opportunities

The key focus area in experience tourism for NSW are interactive experiences. The Inner West has a lot to offer the visitor economy with cultural precincts and their eat streets, live music venues, events, theatres, heritage pubs, ale trails, galleries and studios run by independent designers with an artesian culture to discover. Often these attractions are within a walkable precinct and close to each other. The area's strong arts and culture has positioned the Inner West as the cultural capital of NSW and the home for more independently owned venues, creative businesses and artists than any other local government area in NSW. This significant cultural contribution plus our safe nighttime economy cannot be overlooked in the value they bring to the appeal of the inner west as a tourism destination.

Council's Creative Trails program is a vibrant showcase of creativity that has local studios open their doors to host for talks, exhibitions, tours, and workshops. Our public art program has over 170 street murals in the Inner West, with approximately 20 new works each year. With data showing that visitors are looking for self-guided walks around arts and culture this presents an opportunity for Council to explore options for creating guided and/ or self-guided tours. This should build a greater awareness of Inner West artists and help create a compelling visitor experience.

Council curates a vibrant annual program of festivals and events that cater for a range of audiences including families, live music buffs, diverse communities and LGBTQ+. These activities make a significant contribution to the visitor economy and provide opportunities to showcase local talent. They create a reason for people to come and explore what is on offer.

Challenges and Needs

Driving demand and awareness are a key challenge for the LGA. Development and growth of the tourism economy requires a thoughtful approach to showcasing what is available. Tourists do not go to council websites when exploring and developing a holiday itinerary. For this reason there is an increase on introducing standalone website that promote tourism experiences within an LGA. The development of a standalone *Destination Inner West* website that promotes tourism experiences that targets both domestic and international tourism markets will help showcase the area's appeal, fuel interest and boost growth now and in coming years.

Enhancing the visitor experience once they are in the LGA also leverages the LGA as destination. Tourism wayfinding enriches the visitors' experience when navigating self-guide walks and cultural precincts. Tourism wayfinding signage at key transport hubs directing visitors adds to the area's appeal and assists in growing visitation.

Information gathered from consultation with chambers and businesses from the two economic development summits held in 2023 and the Breweries and Distilleries Roundtable highlighted the need for a stronger approach to marketing the Inner West as a place to visit.

The Tourism Action Plan – Project to Grow the Visitor Economy

The actions outlined in the TAP below aim to strengthen the position of the Inner West in the visitor economy, so that local business and the community stand out in a crowded marketplace and build industry capacity. It builds demand and creates awareness.

Item 22

Expenditure of \$200,000 Inner West Tourism Fund			
No	Action	Rational	Est Costs
1.	Tourism wayfinding signage at three major transport hubs that lead to key cultural precincts and tourism experiences. <ul style="list-style-type: none"> Sydenham/Marrickville Balmain/Rozelle Newtown/Enmore 	Investing in tourism wayfinding infrastructure enhances the visitor experience when navigating cultural precincts and will support future demand in the visitor economy.	\$85,000
2.	Development of a standalone <i>Destination Inner West</i> website to promote tourism experiences that targets both domestic and international tourism markets. This tool can be featured on Destination NSW, Neon Market Place and be used in conjunction with and via other mediums to showcase the LGA.	Visitors are unlikely to visit council websites when looking at what to do in the Inner West. An externally hosted website will help showcase the Inner West's appeal to help fuel interest & boost growth now and in coming years.	\$85,000
3.	Explore options for creating guided and/or self-guided arts and culture tours and destination maps, including digital strategies	New data on experience tourism shows there is strong interest in arts & culture tours and clusters of walkable sites. Curated experiences and maps will create compelling visitor experiences. <i>le Heritage Ale Trail</i> ,	\$20,000
4.	Council Resolution: Sydenham Road Strategy <i>That Council target a portion of the \$200,000 Inner West Tourism Strategy to support businesses surrounding Sydenham Station – including microbreweries, cafes and distilleries - to benefit from additional pedestrian traffic from the Metro.</i>	ReVITALise Sydenham has been the successful subject of a \$1M TfNSW Grant. Early work to develop a scope for the project is underway – a minimal amount is required to kick start this project.	\$10,000
5.	Continue to work on key infrastructure and assets that creates vibrant and welcoming precincts and places to enhance the visitor experience	Place is a fundamental element in the delivery of the visitor economy as people want to visit places that are welcoming, visually appealing and safe.	Within current budgets
6.	Continue to curate a vibrant annual program of festivals and events	Delivering events helps celebrate unique characteristics of the area and compels people to visit.	Within current budgets

7.	Review the current promotional campaigns to better positioned and market the LGA as a tourism destination. This will include video promotions that encapsulate the diverse offerings to help create a reason for people to come and explore	A strong well planned marketing campaign will assist us better target visitors and build awareness of what the LGA offers	Within current budgets
8.	Development of a self-guided Inner West Distillery Trail to promote the sector and drive both domestic and international tourism markets into the LGA.	Micro-breweries and distilleries are destination businesses, they attract out of area spend and tourism. Council supported the development of Ale Trail and local distilleries expressed a need for their own self-guided trail to build awareness of the sector which will have a flow on effect to other businesses.	Within current budget
Total			\$200,000

Support for events

Most recently the Marrickville Sunday Session in Calvert St carpark earlier this month included local brewers and distillers and promoted the Inner West Ale Trail, as well as short films from local creatives and local food offerings. Planning is also underway for festival next to Sydenham station in August 2025, which will also engage the breweries.

Market the sector

Development of a promotional campaign is underway to showcase the Inner West breweries and distilleries and drive visitation and spend into the LGA. The campaign is being developed by Council's Communications team and included a series of fun videos with colourful breweries at their centre.

This promotion aligns into the new Metro and Marrickville that Council had accredited as a Purple Flag Zone, which recognises that the area meets standards of excellence in vibrancy, diversity and safety at night. This will be a positive marketing tool that will have a positive flow on effect to other businesses in these precincts.

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report as all are within the draft budget for 2025/26.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 23
Subject: SUPPORTING THE LAUNCH OF BALMAIN MARKETS
Prepared By: Daniel East - Senior Manager Strategic Planning
Authorised By: Simone Plummer - Director Planning

RECOMMENDATION

That Council receive and note the report.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

3: Creative communities and a strong economy

EXECUTIVE SUMMARY

Council staff have meet with a representative from Balmain Markets Association to discuss what support can be provided to help promote the markets. This support takes the form of a 12-month rolling promotional campaign, covering the costs of new signage and fees to advertise in the Darling Magazine for the next 12 months to support the launch of Balmain Markets.

BACKGROUND

At the Council meeting held on 18 February 2025, Council resolved the following:

1. *Council note the significant work that the Balmain Markets Association has undertaken to re-establish a local market in Balmain including;*
 - a) *Securing a permanent location at St Andrew's Congregational Church, Balmain*
 - b) *Successfully trialling a preliminary Christmas Market event at St Andrew's Church on 7 December 2024*
 - c) *Petitioning for local community support*
 - d) *Creating a local community focussed business plan in partnership with the Balmain Rozelle Chamber of Commerce.*
2. *That Council notes the Balmain Markets Association projects regular weekend Balmain Markets to be in operation at St Andrew's Congregational Church by late March 2025.*
3. *That Council officers meet with Trista Rose and Annette Plant from the Balmain Markets Association to discuss how Council can partner with and support the launch of the Balmain Markets and what resources might be available to assist with promotion and marketing and attracting quality vendors.*
4. *That Council report back to the March 2025 meeting advising the outcome of the discussion.*

DISCUSSION

On 25 February 2025, Council staff from the Economic Development Team and Communications Team meet with a representative from Balmain Market Association to examine what support Council may be able to offer help promote the markets and attract suitable stall holders.

At the meeting staff were advised that there are plans in place to re-instate the Balmain Markets on a permanent bases operating once a month commencing in April 2025. The following assistance will be provided by Council officers:

- Produce and undertake a 12-month rolling promotional campaign for Balmain Markets which will be a powerful tool to reignite interest in the markets. This will include:
 - social media posts
 - Videos showcasing providers and interesting stall holders
- Balmain Markets will be listed on Council's What's on Page
- A one-off grant of \$3,500 will be provided to the Balmain Chamber to undertake 12 month promotion in the Darling Magazine to help attract local stall holder and generate interest. The Chamber has previously assisted in promoting the special Christmas markets at Balmain. The promotional funding is being provided directly to the Chamber on behalf of the market organisers in order to meet governance criteria around grant funding.
- The Economic Development Team will work with representatives of the markets to arrange and cover the costs of new signage.

Balmain Markets were once the key market destination in Sydney offering a range of handmade arts and crafts, jewellery, giftware, trend-setting fashion, homewares and food. Markets are often an anchor tenant for a high street and have proven in the past to be successful at increasing out of area visitation and spend. Re-instatement of a regular market in Balmain will help strengthen the local economy by creating a 'destination story' inviting people to visit and explore what the markets has to offer which is expected to provide a positive benefit to businesses in the high street.

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report as they are contained within existing budgets.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 24
Subject: INVESTMENT REPORT AT 28 FEBRUARY 2025
Prepared By: Sajjad Ali - Acting Chief Financial Officer
Authorised By: Chris Sleiman - Acting Director Corporate

RECOMMENDATION

That Council receive and note the report.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive, and effective civic leadership

EXECUTIVE SUMMARY

A monthly investment report is provided to Council detailing the investment portfolio in terms of performance, percentage exposure of the total portfolio, maturity date and changes in market value.

During the month of February 2025 there were no new investments or matured investments.

- Council is preparing for the maturity of further investments in March and April 2025, and rates are trending lower compared with prior months.
- Council's entire investment portfolio remains invested, with 52% of the portfolio in Non-Fossil Fuel Lending authorised deposit-taking institutions (ADIs), 10% in Socially Responsible Investments, and 38% in Green investments.

Council's investments are reported monthly to Council in accordance with the *Local Government Act 1993*, the *Local Government (General) Regulation 2021* and Council's Investment Policy.

BACKGROUND

A monthly investment report is provided to Council detailing the investment portfolio in terms of performance, percentage exposure of total portfolio, maturity date and changes in market value.

The intention of investing Council's funds is to seek the most favourable return available, whilst having due consideration of risk and security for that investment type and ensuring that its liquidity requirements are being maintained; with consideration given to the preservation of capital, liquidity, and the return on investment.

Preservation of capital is the principal objective of the investment portfolio. Investments are placed in a manner that seeks to ensure security and safeguard the investment portfolio. This includes managing credit and interest rate risk within identified thresholds and parameters.

Council determined to proactively invest in a non-fossil fuel investment portfolio.

Legislative Requirements

All investments are to comply with the following:

- *Local Government Act 1993;*
- *Local Government (General) Regulation 2021;*
- *Ministerial Investment Order dated 17 February 2011;*
- *Local Government Code of Accounting Practice and Financial Reporting;*
- *Australian Accounting Standards; and*
- *Division of Local Government Investment Policy Guidelines May 2010*

Council's Socially Responsible Investments consist of Green Term Deposits/Floating Rate Notes from otherwise fossil fuel lending banks, such as CBA and Westpac and also long dated bond issues from a range of institutions and government agencies. These investments provide targeted funding to a wide range of green and socially responsible projects and initiatives. Council also utilises these investments to remain within the credit rating policy guidelines imposed by the NSW TCorp loan covenant requirements.

Certification

The Chief Financial Officer, Chris Sleiman, as the Responsible Accounting Officer has certified that the investments listed in the attached report have been made in accordance with Section 625 of the *Local Government Act 1993*, Section 212 of the *Local Government General Regulation 2021*, and Council's Investment Policy.

DISCUSSION

Council's investments are held in various investment categories which are listed in the table below. Council's market value investment portfolio size is \$202.0M, \$0.3M higher than the prior month market value of \$201.7M. All Socially Responsible Investments (SRI's) are investments that comply with the Non-Fossil Fuel standards. Council's portfolio during the month had a return of 4.99% pa, against the 'AusBond Bank Bill Index' Benchmark (4.51% pa) on a marked-to-market basis. For the past 12 months, the portfolio has returned 4.88% pa on a marked-to-market basis.

Risk markets experienced a downturn over February on the back of tariff uncertainty (led by the US) and ongoing geopolitics in the Middle East.

As interest rates rise/fall the dollar valuations of existing bonds rise/fall in the market. While Fixed Rate Bonds (or Floating Rates Notes) market value may drop below its face value (or par value) during the life of a security, providing Council does not sell the security and the issuer is sound (which all of Council's holdings are) then the bond's market value will come back to the face value by the time it matures.

Changes in the value of our portfolio

There were no new investments or matured investments during February.

With additional rate cuts and a global economic downturn priced in over 2025, Council has been advised to consider diversifying and taking an 'insurance policy' against a potentially lower rate environment by investing across 1-5 year fixed deposits and locking in rates above 4½% p.a.

Council's entire investment portfolio remains invested, with 53% of the portfolio in Non-Fossil Fuel lending authorised deposit-taking institutions (ADIs), 10% of the portfolio in Socially Responsible Investments, and 38% of the portfolio in Green investments.

Category	Amount	%
Green	\$75,710,526	37.49%
Socially Responsible	\$19,732,949	9.77%
Non Fossil Fuel Lending	\$106,507,512	52.74%
Fossil Fuel Lending	\$0	0.00%
Total	\$201,950,986	100.00%

Council has two Emerald Investments that were purchased by the former Marrickville Council in July 2006 with maturity dates of August 2051 and August 2056 representing a market value \$1.1M of Councils invested funds.

Compliant	Issuer	Rating	Invested (\$) ^	Invested (%)	Max. Limit (%)	Available (\$)
✓	Commonwealth Govt	AAA	\$2,496,750	1.24%	50%	\$98,478,743
✓	National Housing FIC	AAA	\$3,871,451	1.92%	50%	\$97,104,043
✓	NSW TCorp	AA+	\$4,823,965	2.39%	50%	\$96,151,528
✓	South Australian Govt	AA+	\$8,540,783	4.23%	50%	\$92,434,710
✓	Commonwealth Bank	AA-	\$21,460,526	10.63%	50%	\$79,514,967
✓	Westpac	AA-	\$54,250,000	26.86%	50%	\$46,725,493
✓	Bendigo and Adelaide	A-	\$25,460,273	12.61%	30%	\$35,125,023
✓	BOQ	A-	\$48,059,163	23.80%	30%	\$12,526,133
✓	Bank Australia	BBB+	\$4,555,258	2.26%	10%	\$15,639,841
✓	Bank of Us	BBB+	\$8,000,000	3.96%	10%	\$12,195,099
✓	Great South. Bank	BBB+	\$1,452,910	0.72%	10%	\$18,742,188
✓	Newcastle Permanent	BBB+	\$15,667,295	7.76%	10%	\$4,527,804
✓	RACQ Bank	BBB+	\$2,219,859	1.10%	10%	\$17,975,239
X	EmeraldMBS2006-1A	Unrated	\$293,750	0.15%	0%	-\$293,750
X	EmeraldMBS2006-1B	Unrated	\$799,003	0.40%	0%	-\$799,003
			\$201,950,986	100.00%		

^Note valuations of Council's securities on the Imperium Markets platform are marked-to-market and priced on a daily basis from an independent third party provider.

The attachments to this report summarise all investments held by Council and interest returns for the period ending 28 February 2025.

The Current Market value is required to be accounted for. The Current Market Value is a likely outcome if Council were to consider recalling the investment prior to its due date.

All investments held in the month of February were in accordance with the *Local Government Act*, *Local Government Regulations*, and the Inner West Council Investment Policy.

External / Internal Restrictions & Working Funds

Council's external restriction reserves are funds that are restricted for use by external entities and have a specific purpose. Examples of such reserves include:

- Developer Contributions
- Grants
- Domestic Waste Reserve
- Stormwater Levy.

Internal Restriction reserves are reserves created internally by Council for a specific purpose. Examples include:

- Employment Leave Entitlements
- Investment Property Reserve
- Infrastructure Renewal Reserve
- Depreciation Contra Reserve.

External / Internal Restrictions & Working Funds

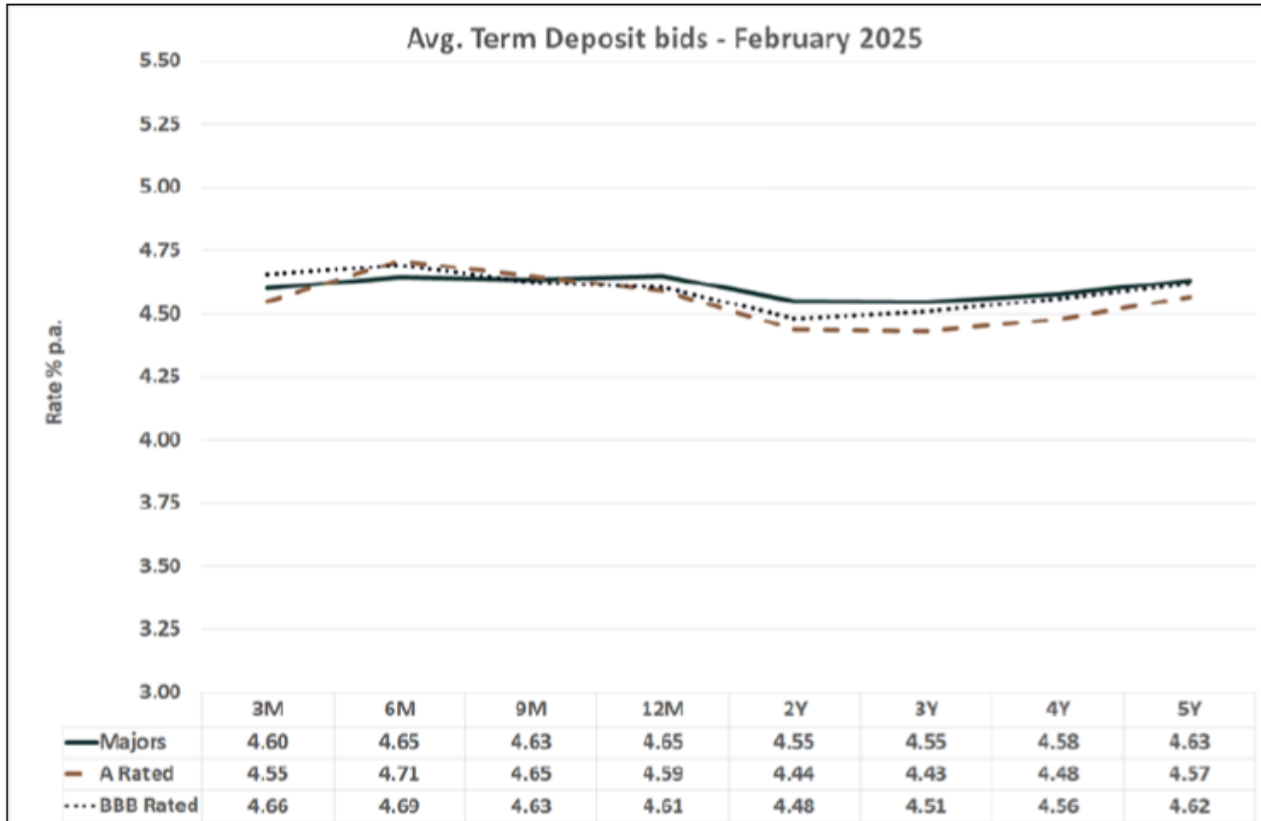
Reserves	Feb 2025
External Restrictions	109,579,755
Internal restrictions	142,307,175
Working Funds	17,671,927
TOTAL	269,558,858

Reconciliation	Feb 2025
Bank & Cash	67,607,872
Investments	201,950,986
TOTAL	269,558,858

Other Investment Information

The chart below shows the average Term Deposit bids available for Council over the next five years across banks from different credit ratings.

Term Deposit Rates – Currently (February 2025)

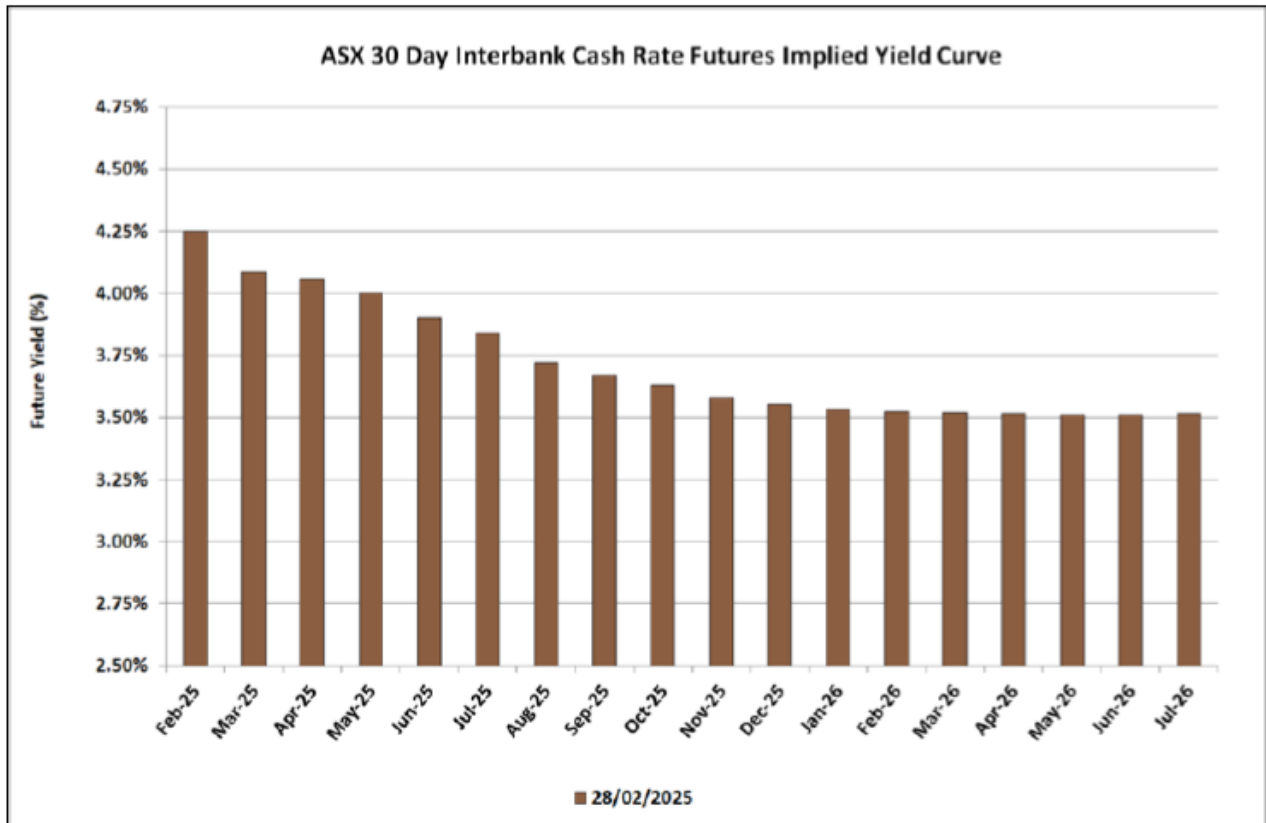


Source: Imperium Markets

In the deposit market, over February, at the very short-end of the curve (less than 12 months), the average deposit rates offered by the major banks fell by around 15-20 basis points (bp) compared to where they were the previous month (January), in response to the RBA's first rate cut this easing cycle. At the medium to longer-end of the curve (2-3 years), the average rates fell by around 5 bp compared to where they were in January (and largely unchanged for 4-5 years).

Domestic issues:

- The RBA cut rates by 25 bp to 4.10% as widely expected. The post-Meeting Statement stated that "some of the upside risks to inflation appear to have eased and there are signs that disinflation might be occurring a little more quickly than earlier expected". However, risks were seen as two sided and the post-meeting commentary was seen as hawkish - if policy is "eased too much too soon, disinflation could stall, and inflation would settle above the midpoint".
- The January Monthly CPI Indicator printed close to consensus at +2.5% y/y vs. +2.6% expected. The monthly core measures of inflation came in largely as expected at +2.8%-2.9% y/y.
- The RBA also lowered its projection of the unemployment rate by 0.3%, seeing unemployment peaking at 4.2% in June 2025 from a peak of 4.5% by December 2025. The seasonally adjusted unemployment rate rose by 0.1% to 4.1% in January. Employment rose +44k, following a bump of +56k a month prior.



Source: ASX

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

1. [Inner West Council Investment Report - February 2025](#)
2. [Inner West Council Economic and Investment Portfolio Commentary - February 2025](#)



Investment Report

01/02/2025 to 28/02/2025

Financial Statement

Portfolio Valuation as at 28/02/2025

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Westpac	AA-	TD	GREEN	At Maturity	15/03/2024	17/03/2025	5.0800	6,750,000.00	6,750,000.00	329,747.67	26,304.66
Bendigo and Adelaide	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	17/03/2022	17/03/2025	5.4456	3,999,524.00	4,000,000.00	44,161.58	16,709.79
Westpac	AA-	TD	GREEN	At Maturity	30/10/2024	30/04/2025	4.9400	5,000,000.00	5,000,000.00	82,558.90	18,947.95
Bendigo and Adelaide	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	30/10/2024	30/04/2025	5.0400	7,000,000.00	7,000,000.00	117,922.19	27,064.11
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	30/10/2024	30/04/2025	5.0000	25,000,000.00	25,000,000.00	417,808.22	95,890.41
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	18/09/2024	18/06/2025	4.9000	3,000,000.00	3,000,000.00	66,049.32	11,276.71
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	26/09/2024	26/06/2025	4.9000	5,000,000.00	5,000,000.00	104,712.33	18,794.52
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	09/01/2025	09/07/2025	5.0200	10,000,000.00	10,000,000.00	70,142.47	38,509.59
Bank of Us	BBB+	TD	NON-FOSSIL FUEL LENDING	At Maturity	18/09/2024	18/09/2025	4.8200	3,000,000.00	3,000,000.00	64,970.96	11,092.60
Westpac	AA-	TD	GREEN	At Maturity	18/09/2024	18/09/2025	4.7400	6,500,000.00	6,500,000.00	138,433.97	23,635.07
Bank of Us	BBB+	TD	NON-FOSSIL FUEL LENDING	At Maturity	26/09/2024	26/09/2025	4.7800	5,000,000.00	5,000,000.00	102,147.95	18,334.25
Westpac	AA-	TD	GREEN	At Maturity	26/09/2024	26/09/2025	4.7600	10,000,000.00	10,000,000.00	203,441.10	36,515.07
Westpac	AA-	TD	GREEN	At Maturity	30/10/2024	30/10/2025	5.0200	5,000,000.00	5,000,000.00	83,895.89	19,254.79
Bendigo and Adelaide	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	02/12/2020	02/12/2025	4.9560	5,598,969.60	5,600,000.00	67,673.16	21,290.43
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	04/03/2021	04/03/2026	5.0527	9,987,620.00	10,000,000.00	120,434.22	38,760.44

Financial Statement

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Westpac	AA-	FRTD	GREEN	Quarterly	30/06/2021	30/06/2026	4.8200	3,000,000.00	3,000,000.00	24,166.03	11,092.60
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	30/10/2023	30/10/2026	5.7553	1,663,348.50	1,650,000.00	7,805.13	7,284.79
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	10/03/2022	23/12/2026	4.8613	9,981,640.00	10,000,000.00	90,566.68	37,292.16
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	03/11/2021	23/12/2026	4.8613	4,990,820.00	5,000,000.00	45,283.34	18,646.08
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	29/10/2021	23/12/2026	4.8613	1,497,246.00	1,500,000.00	13,585.00	5,593.82
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	23/09/2021	23/12/2026	4.8613	4,990,820.00	5,000,000.00	45,283.34	18,646.08
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	10/02/2022	10/02/2027	5.2030	4,756,393.50	4,750,000.00	12,864.95	12,864.95
RACQ Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	05/03/2024	05/03/2027	6.0257	2,219,859.40	2,200,000.00	31,234.59	10,169.40
Westpac	AA-	TD	GREEN	Quarterly	21/03/2024	22/03/2027	4.7000	18,000,000.00	18,000,000.00	157,610.96	64,898.63
Bendigo and Adelaide	A-	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	14/05/2024	14/05/2027	5.1000	1,618,940.80	1,600,000.00	23,921.10	6,259.73
Bendigo and Adelaide	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	14/05/2024	14/05/2027	5.1793	2,010,320.00	2,000,000.00	4,256.96	4,256.96
Great Southern Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	01/11/2024	01/11/2027	5.2649	1,452,910.15	1,450,000.00	5,437.99	5,437.99
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	27/09/2024	21/02/2028	5.8423	1,522,057.50	1,500,000.00	1,920.76	1,920.76
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	21/02/2024	21/02/2028	5.8423	1,369,851.75	1,350,000.00	1,728.68	1,728.68
Bendigo and Adelaide	A-	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	24/10/2024	24/10/2028	4.7900	703,814.30	700,000.00	11,758.47	2,572.16

Inner West Council

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
NSW Treasury Corp	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	15/11/2018	15/11/2028	3.0000	4,823,965.00	5,000,000.00	43,561.64	11,506.85
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	14/02/2024	14/02/2029	6.0293	923,281.20	900,000.00	2,230.02	2,230.02
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	26/03/2024	26/03/2029	4.9900	2,000,000.00	2,000,000.00	92,964.38	7,655.89
BOQ	A-	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	30/04/2024	30/04/2029	5.3000	3,059,163.00	3,000,000.00	53,145.21	12,197.26
Bendigo and Adelaide	AAA	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	28/11/2024	28/11/2029	4.9580	2,027,232.00	2,000,000.00	25,265.42	7,606.79
Bendigo and Adelaide	AAA	FRN	NON-FOSSIL FUEL LENDING	Quarterly	28/11/2024	28/11/2029	4.9460	2,501,472.50	2,500,000.00	338.77	338.77
NHFIC	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	10/02/2021	27/05/2030	1.5200	1,308,952.50	1,500,000.00	5,871.78	1,749.04
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	24/01/2025	23/05/2031	4.5000	2,002,210.00	2,000,000.00	23,671.23	6,904.11
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	27/06/2024	23/05/2031	4.5000	5,005,525.00	5,000,000.00	59,178.08	17,260.27
NHFIC	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	01/07/2021	01/07/2031	1.7400	2,562,498.00	3,000,000.00	8,294.79	4,004.38
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	11/10/2024	24/05/2034	1.7500	1,533,048.00	2,000,000.00	9,205.48	2,684.93
Commonwealth Government	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	14/06/2024	21/06/2034	4.2500	2,496,750.00	2,500,000.00	19,794.52	8,150.68
EmeraldMBS2006-1A	Unrated	FRN	MBS	Quarterly	17/07/2006	21/08/2051	4.5923	293,750.36	316,186.31	318.25	318.25
EmeraldMBS2006-1B	Unrated	FRN	MBS	Quarterly	17/07/2006	21/08/2056	4.8923	799,003.00	1,000,000.00	1,072.28	1,072.28
TOTALS								201,950,986.06	203,266,186.31	2,836,435.77	714,724.73

Financial Report

Portfolio by Asset as at 28/02/2025

Asset Type: TD

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Westpac	AA-	TD	GREEN	At Maturity	15/03/2024	17/03/2025	5.0800	6,750,000.00	6,750,000.00	329,747.67	26,304.66
Westpac	AA-	TD	GREEN	At Maturity	30/10/2024	30/04/2025	4.9400	5,000,000.00	5,000,000.00	82,558.90	18,947.95
Bendigo and Adelaide	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	30/10/2024	30/04/2025	5.0400	7,000,000.00	7,000,000.00	117,922.19	27,064.11
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	30/10/2024	30/04/2025	5.0000	25,000,000.00	25,000,000.00	417,808.22	95,890.41
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	18/09/2024	18/06/2025	4.9000	3,000,000.00	3,000,000.00	66,049.32	11,276.71
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	26/09/2024	26/06/2025	4.9000	5,000,000.00	5,000,000.00	104,712.33	18,794.52
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	09/01/2025	09/07/2025	5.0200	10,000,000.00	10,000,000.00	70,142.47	38,509.59
Bank of Us	BBB+	TD	NON-FOSSIL FUEL LENDING	At Maturity	18/09/2024	18/09/2025	4.8200	3,000,000.00	3,000,000.00	64,970.96	11,092.60
Westpac	AA-	TD	GREEN	At Maturity	18/09/2024	18/09/2025	4.7400	6,500,000.00	6,500,000.00	138,433.97	23,635.07
Bank of Us	BBB+	TD	NON-FOSSIL FUEL LENDING	At Maturity	26/09/2024	26/09/2025	4.7800	5,000,000.00	5,000,000.00	102,147.95	18,334.25
Westpac	AA-	TD	GREEN	At Maturity	26/09/2024	26/09/2025	4.7600	10,000,000.00	10,000,000.00	203,441.10	36,515.07
Westpac	AA-	TD	GREEN	At Maturity	30/10/2024	30/10/2025	5.0200	5,000,000.00	5,000,000.00	83,895.89	19,254.79
Westpac	AA-	TD	GREEN	Quarterly	21/03/2024	22/03/2027	4.7000	18,000,000.00	18,000,000.00	157,610.96	64,898.63
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	26/03/2024	26/03/2029	4.9900	2,000,000.00	2,000,000.00	92,964.38	7,655.89

Inner West Council

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
TD SUBTOTALS								111,250,000.00	111,250,000.00	2,032,406.30	418,174.25

Asset Type: FRTD

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Westpac	AA-	FRTD	GREEN	Quarterly	30/06/2021	30/06/2026	4.8200	3,000,000.00	3,000,000.00	24,166.03	11,092.60
FRTD SUBTOTALS								3,000,000.00	3,000,000.00	24,166.03	11,092.60

Asset Type: FRN

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Bendigo and Adelaide	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	17/03/2022	17/03/2025	5.4456	3,999,524.00	4,000,000.00	44,161.58	16,709.79
Bendigo and Adelaide	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	02/12/2020	02/12/2025	4.9560	5,598,969.60	5,600,000.00	67,673.16	21,290.43
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	04/03/2021	04/03/2026	5.0527	9,987,620.00	10,000,000.00	120,434.22	38,760.44
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	30/10/2023	30/10/2026	5.7553	1,663,348.50	1,650,000.00	7,805.13	7,284.79
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	10/03/2022	23/12/2026	4.8613	9,981,640.00	10,000,000.00	90,566.68	37,292.16
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	03/11/2021	23/12/2026	4.8613	4,990,820.00	5,000,000.00	45,283.34	18,646.08

Inner West

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	29/10/2021	23/12/2026	4.8613	1,497,246.00	1,500,000.00	13,585.00	5,593.82
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	23/09/2021	23/12/2026	4.8613	4,990,820.00	5,000,000.00	45,283.34	18,646.08
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	10/02/2022	10/02/2027	5.2030	4,756,393.50	4,750,000.00	12,864.95	12,864.95
RACQ Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	05/03/2024	05/03/2027	6.0257	2,219,859.40	2,200,000.00	31,234.59	10,169.40
Bendigo and Adelaide	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	14/05/2024	14/05/2027	5.1793	2,010,320.00	2,000,000.00	4,256.96	4,256.96
Great Southern Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	01/11/2024	01/11/2027	5.2649	1,452,910.15	1,450,000.00	5,437.99	5,437.99
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	27/09/2024	21/02/2028	5.8423	1,522,057.50	1,500,000.00	1,920.76	1,920.76
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	21/02/2024	21/02/2028	5.8423	1,369,851.75	1,350,000.00	1,728.68	1,728.68
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	14/02/2024	14/02/2029	6.0293	923,281.20	900,000.00	2,230.02	2,230.02
Bendigo and Adelaide	AAA	FRN	NON-FOSSIL FUEL LENDING	Quarterly	28/11/2024	28/11/2029	4.9460	2,501,472.50	2,500,000.00	338.77	338.77
EmeraldMBS2006-1A	Unrated	FRN	MBS	Quarterly	17/07/2006	21/08/2051	4.5923	293,750.36	316,186.31	318.25	318.25
EmeraldMBS2006-1B	Unrated	FRN	MBS	Quarterly	17/07/2006	21/08/2056	4.8923	799,003.00	1,000,000.00	1,072.28	1,072.28
FRN SUBTOTALS								60,558,887.46	60,716,186.31	496,195.71	204,561.66

Asset Type: BOND

Inner West Council

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Bendigo and Adelaide	A-	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	14/05/2024	14/05/2027	5.1000	1,618,940.80	1,600,000.00	23,921.10	6,259.73
Bendigo and Adelaide	A-	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	24/10/2024	24/10/2028	4.7900	703,814.30	700,000.00	11,758.47	2,572.16
NSW Treasury Corp	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	15/11/2018	15/11/2028	3.0000	4,823,965.00	5,000,000.00	43,561.64	11,506.85
BOQ	A-	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	30/04/2024	30/04/2029	5.3000	3,059,163.00	3,000,000.00	53,145.21	12,197.26
Bendigo and Adelaide	AAA	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	28/11/2024	28/11/2029	4.9580	2,027,232.00	2,000,000.00	25,265.42	7,606.79
NHFIC	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	10/02/2021	27/05/2030	1.5200	1,308,952.50	1,500,000.00	5,871.78	1,749.04
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	24/01/2025	23/05/2031	4.5000	2,002,210.00	2,000,000.00	23,671.23	6,904.11
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	27/06/2024	23/05/2031	4.5000	5,005,525.00	5,000,000.00	59,178.08	17,260.27
NHFIC	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	01/07/2021	01/07/2031	1.7400	2,562,498.00	3,000,000.00	8,294.79	4,004.38
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	11/10/2024	24/05/2034	1.7500	1,533,048.00	2,000,000.00	9,205.48	2,684.93
Commonwealth Government	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	14/06/2024	21/06/2034	4.2500	2,496,750.00	2,500,000.00	19,794.52	8,150.68
BOND SUBTOTALS								27,142,098.60	28,300,000.00	283,667.73	80,896.22

INNER WEST

Portfolio by Asset Totals as at 28/02/2025

Type	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
TD	111,250,000.00	111,250,000.00	2,032,406.30	418,174.25
FRTD	3,000,000.00	3,000,000.00	24,166.03	11,092.60
FRN	60,558,887.46	60,716,186.31	496,195.71	204,561.66
BOND	27,142,098.60	28,300,000.00	283,667.73	80,896.22
TOTALS	201,950,986.06	203,266,186.31	2,836,435.77	714,724.73

Inner West Council

Counterparty Compliance as at 28/02/2025

Long Term Investments

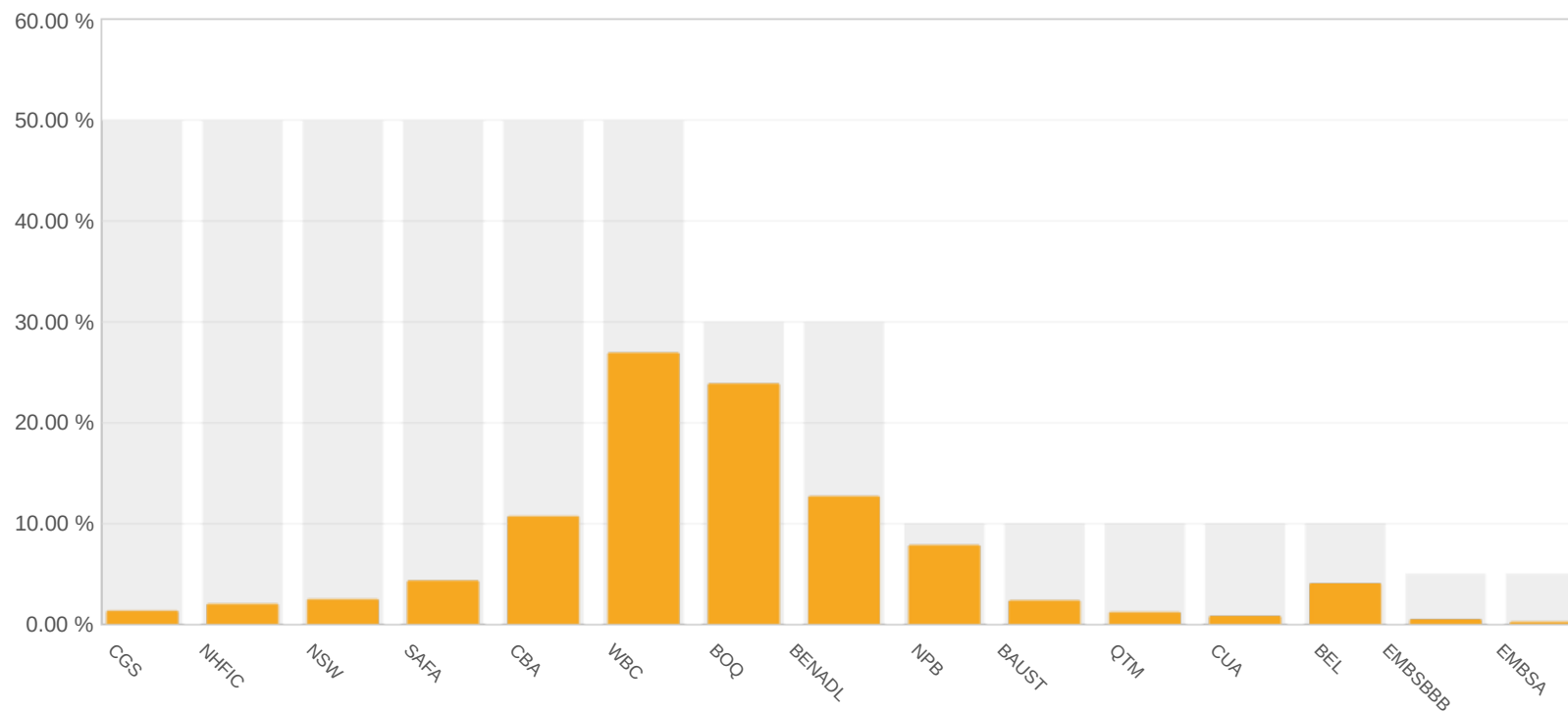
Compliant	Bank Group	Term	Rating	Invested (\$)	Invested (%)	Limit (%)	Limit (\$)	Available (\$)
✓	Commonwealth Government	Long	AAA	2,496,750.00	1.24	50.00	-	98,478,743.03
✓	NHFIC	Long	AAA	3,871,450.50	1.92	50.00	-	97,104,042.53
✓	NSW Treasury Corp	Long	AA+	4,823,965.00	2.39	50.00	-	96,151,528.03
✓	South Australian Government	Long	AA+	8,540,783.00	4.23	50.00	-	92,434,710.03
✓	Commonwealth Bank	Long	AA-	21,460,526.00	10.63	50.00	-	79,514,967.03
✓	Westpac	Long	AA-	54,250,000.00	26.86	50.00	-	46,725,493.03
✓	BOQ	Long	A-	48,059,163.00	23.80	30.00	-	12,526,132.82
✓	Bendigo and Adelaide	Long	A-	25,460,273.20	12.61	30.00	-	35,125,022.62
✓	Newcastle Permanent	Long	BBB+	15,667,294.70	7.76	10.00	-	4,527,803.91
✓	Bank Australia	Long	BBB+	4,555,257.75	2.26	10.00	-	15,639,840.86
✓	RACQ Bank	Long	BBB+	2,219,859.40	1.10	10.00	-	17,975,239.21
✓	Great Southern Bank	Long	BBB+	1,452,910.15	0.72	10.00	-	18,742,188.46
✓	Bank of Us	Long	BBB+	8,000,000.00	3.96	10.00	-	12,195,098.61
✓	EmeraldMBS2006-1B	Long	Unrated	799,003.00	0.40	5.00	-	9,298,546.30

INNER WEST

Compliant	Bank Group	Term	Rating	Invested (\$)	Invested (%)	Limit (%)	Limit (\$)	Available (\$)
✓	EmeraldMBS2006-1A	Long	Unrated	293,750.36	0.14	5.00	-	9,803,798.94
TOTALS				201,950,986.06	100.00			

INNER WEST

Counterparty Compliance - Long Term Investments



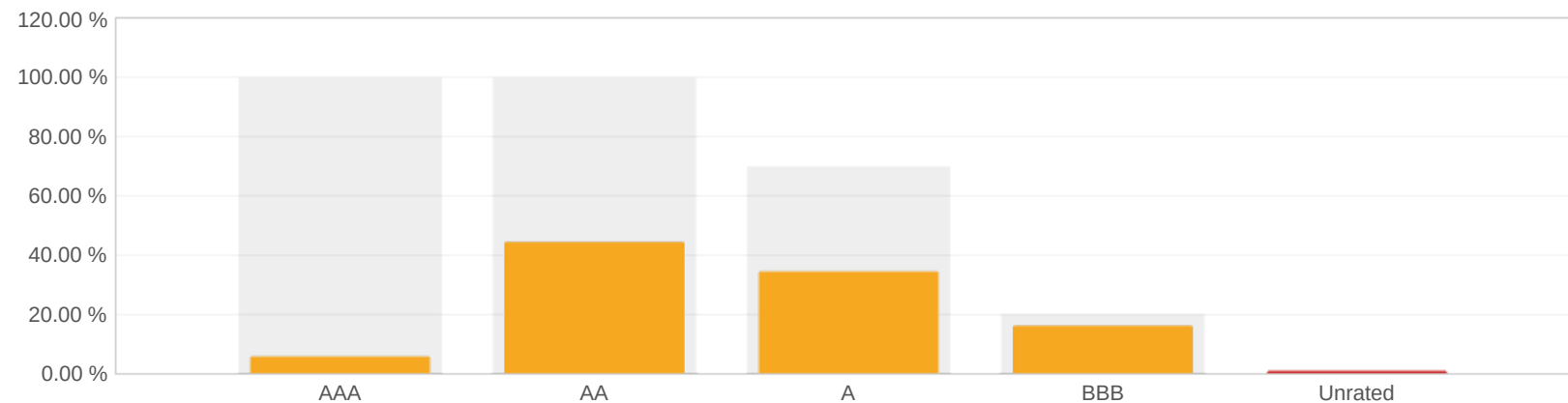
INNER WEST

Credit Quality Compliance as at 28/02/2025

Long Term Investments

Compliant	Rating	Invested (\$)	Invested (%)	Limit (%)	Available (\$)
✓	AAA	10,896,905.00	5.40	100.00	191,054,081.06
✓	AA	89,075,274.00	44.11	100.00	112,875,712.06
✓	A	68,990,731.70	34.16	70.00	72,374,958.54
✓	BBB	31,895,322.00	15.79	20.00	8,494,875.21
✗	Unrated	1,092,753.36	0.54	0.00	-1,092,753.36
TOTALS		201,950,986.06	100.00		

Credit Quality Compliance - Long Term Investments

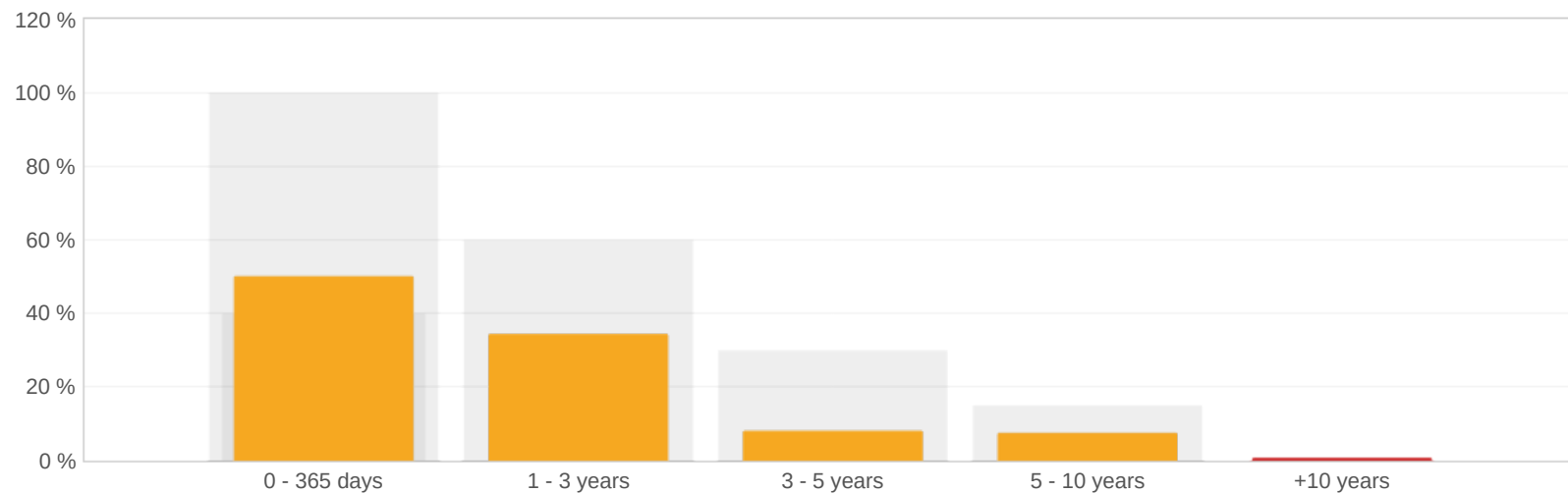


INNER WEST

Maturity Compliance as at 28/02/2025

Compliant	Term	Invested (\$)	Invested (%)	Min Limit (%)	Max Limit (%)	Available (\$)
✓	0 - 365 days	100,848,493.60	49.94	40.00	100.00	101,102,492.46
✓	1 - 3 years	69,061,827.60	34.20	0.00	60.00	52,108,764.04
✓	3 - 5 years	16,038,928.00	7.94	0.00	30.00	44,546,367.82
✓	5 - 10 years	14,908,983.50	7.38	0.00	15.00	15,383,664.41
✗	+10 years	1,092,753.36	0.54	0.00	0.00	-1,092,753.36
TOTALS		201,950,986.06	100.00			

Maturity Compliance



INNER WEST

Trades in Period

From: 01/02/2025 To: 28/02/2025

New Trades - From: 01/02/2025 To: 28/02/2025

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Value (\$)	Reference
No entries for this item									
TOTALS								0	



Sell Trades - From: 01/02/2025 To: 28/02/2025

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Selling Date	Yield/Margin (%)	Face Value (\$)	Gross Value (\$)	Capital Value (\$)	Reference
No entries for this item												
TOTALS									0			

INNER WEST

Matured Trades - From: 01/02/2025 To: 28/02/2025

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Value (\$)	Reference
No entries for this item									
TOTALS								0	

Financial Statement

Unrealised Gains / Losses as at 28/02/2025

Issuer	Rating	Type	Purchase Date	Maturity Date	Allocation	Cost (\$)	Value (\$)	Purchase Price	Current Price	Gain/Loss (\$)
Bendigo and Adelaide	A-	FRN	17/03/2022	17/03/2025	NON-FOSSIL FUEL LENDING	4,000,000.00	3,999,524.00	100.0000	99.9881	-476.00
Bendigo and Adelaide	A-	FRN	02/12/2020	02/12/2025	NON-FOSSIL FUEL LENDING	5,600,000.00	5,598,969.60	100.0000	99.9816	-1,030.40
Newcastle Greater Mutual Group Ltd	BBB+	FRN	04/03/2021	04/03/2026	NON-FOSSIL FUEL LENDING	10,000,000.00	9,987,620.00	100.0000	99.8762	-12,380.00
Bank Australia	BBB+	FRN	30/10/2023	30/10/2026	NON-FOSSIL FUEL LENDING	1,650,000.00	1,663,348.50	100.0000	100.8090	13,348.50
Commonwealth Bank	AA-	FRN	10/03/2022	23/12/2026	GREEN	9,848,540.00	9,981,640.00	98.4854	99.8164	133,100.00
Commonwealth Bank	AA-	FRN	03/11/2021	23/12/2026	GREEN	4,966,070.00	4,990,820.00	99.3214	99.8164	24,750.00
Commonwealth Bank	AA-	FRN	29/10/2021	23/12/2026	GREEN	1,491,930.00	1,497,246.00	99.4620	99.8164	5,316.00
Commonwealth Bank	AA-	FRN	23/09/2021	23/12/2026	GREEN	5,000,000.00	4,990,820.00	100.0000	99.8164	-9,180.00
Newcastle Greater Mutual Group Ltd	BBB+	FRN	10/02/2022	10/02/2027	NON-FOSSIL FUEL LENDING	4,750,000.00	4,756,393.50	100.0000	100.1346	6,393.50
RACQ Bank	BBB+	FRN	05/03/2024	05/03/2027	NON-FOSSIL FUEL LENDING	2,200,000.00	2,219,859.40	100.0000	100.9027	19,859.40
Bendigo and Adelaide	A-	BOND	14/05/2024	14/05/2027	NON-FOSSIL FUEL LENDING	1,597,888.00	1,618,940.80	99.8680	101.1838	21,052.80
Bendigo and Adelaide	A-	FRN	14/05/2024	14/05/2027	NON-FOSSIL FUEL LENDING	2,000,000.00	2,010,320.00	100.0000	100.5160	10,320.00
Great Southern Bank	BBB+	FRN	01/11/2024	01/11/2027	NON-FOSSIL FUEL LENDING	1,450,000.00	1,452,910.15	100.0000	100.2007	2,910.15
Bank Australia	BBB+	FRN	27/09/2024	21/02/2028	NON-FOSSIL FUEL LENDING	1,521,030.00	1,522,057.50	101.4020	101.4705	1,027.50
Bank Australia	BBB+	FRN	21/02/2024	21/02/2028	NON-FOSSIL FUEL LENDING	1,350,000.00	1,369,851.75	100.0000	101.4705	19,851.75
Bendigo and Adelaide	A-	BOND	24/10/2024	24/10/2028	NON-FOSSIL FUEL LENDING	700,000.00	703,814.30	100.0000	100.5449	3,814.30

Inner West Council

Issuer	Rating	Type	Purchase Date	Maturity Date	Allocation	Cost (\$)	Value (\$)	Purchase Price	Current Price	Gain/Loss (\$)
NSW Treasury Corp	AA+	BOND	15/11/2018	15/11/2028	SOCIALLY RESPONSIBLE INVESTMENT	5,000,000.00	4,823,965.00	100.0000	96.4793	-176,035.00
Newcastle Greater Mutual Group Ltd	BBB+	FRN	14/02/2024	14/02/2029	NON-FOSSIL FUEL LENDING	900,000.00	923,281.20	100.0000	102.5868	23,281.20
BOQ	A-	BOND	30/04/2024	30/04/2029	NON-FOSSIL FUEL LENDING	2,992,470.00	3,059,163.00	99.7490	101.9721	66,693.00
Bendigo and Adelaide	A-	BOND	28/11/2024	28/11/2029	NON-FOSSIL FUEL LENDING	2,000,000.00	2,027,232.00	100.0000	101.3616	27,232.00
Bendigo and Adelaide	A-	FRN	28/11/2024	28/11/2029	NON-FOSSIL FUEL LENDING	2,500,000.00	2,501,472.50	100.0000	100.0589	1,472.50
NHFIC	AAA	BOND	10/02/2021	27/05/2030	SOCIALLY RESPONSIBLE INVESTMENT	1,535,415.00	1,308,952.50	102.3610	87.2635	-226,462.50
South Australian Government	AA+	BOND	24/01/2025	23/05/2031	SOCIALLY RESPONSIBLE INVESTMENT	1,983,600.00	2,002,210.00	99.1800	100.1105	18,610.00
South Australian Government	AA+	BOND	27/06/2024	23/05/2031	SOCIALLY RESPONSIBLE INVESTMENT	5,000,000.00	5,005,525.00	100.0000	100.1105	5,525.00
NHFIC	AAA	BOND	01/07/2021	01/07/2031	SOCIALLY RESPONSIBLE INVESTMENT	3,000,000.00	2,562,498.00	100.0000	85.4166	-437,502.00
South Australian Government	AA+	BOND	11/10/2024	24/05/2034	SOCIALLY RESPONSIBLE INVESTMENT	1,536,340.00	1,533,048.00	76.8170	76.6524	-3,292.00
Commonwealth Government	AAA	BOND	14/06/2024	21/06/2034	SOCIALLY RESPONSIBLE INVESTMENT	2,492,450.00	2,496,750.00	99.6980	99.8700	4,300.00
EmeraldMBS2006-1A	Z	FRN	17/07/2006	21/08/2051	MBS	316,186.31	293,750.36	100.0000	92.9042	-22,435.95
EmeraldMBS2006-1B	Z	FRN	17/07/2006	21/08/2056	MBS	1,000,000.00	799,003.00	100.0000	79.9003	-200,997.00
TOTALS						88,381,919.31	87,700,986.06			-680,933.25



Realised Gains / Losses

From: 01/02/2025 To: 28/02/2025

Issuer	Rating	Type	Purchase Date	Maturity Date	Selling Date	Cost Price	Current Price	Purchase Price	Selling Price	Realised	Type
No entries for this item											
TOTALS						0	0			0	

Interest Received

Interest Received in Period

From: 01/02/2025 To: 28/02/2025

Periodic Interest

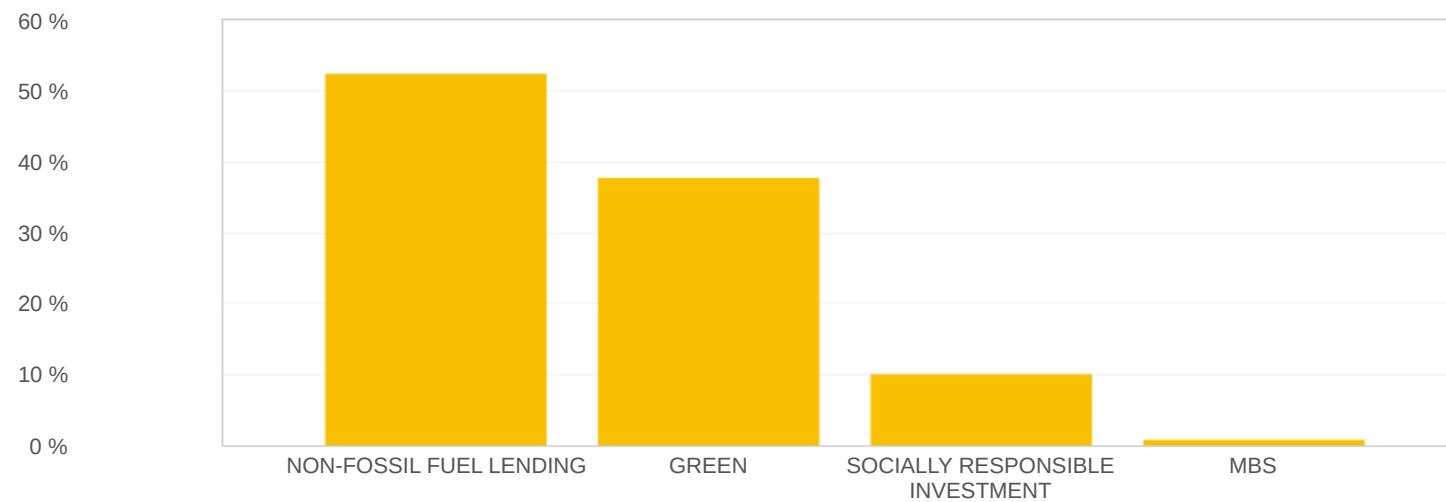
Issuer	Rating	Type	Allocation	Frequency	Value (\$)	Purchase Date	Maturity Date	Coupon Date	Type	Rate (%)	Received (\$)
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	4,750,000.00	10/02/2022	10/02/2027	10/02/2025	Periodic	5.4131	64,104.45
Bendigo and Adelaide	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	2,000,000.00	14/05/2024	14/05/2027	14/02/2025	Periodic	5.4273	27,359.54
Great Southern Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	1,450,000.00	01/11/2024	01/11/2027	03/02/2025	Periodic	5.4417	20,320.65
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	1,350,000.00	21/02/2024	21/02/2028	21/02/2025	Periodic	6.1227	20,833.95
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	1,500,000.00	27/09/2024	21/02/2028	21/02/2025	Periodic	6.1227	23,148.84
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	900,000.00	14/02/2024	14/02/2029	14/02/2025	Periodic	6.2773	14,240.01
Bendigo and Adelaide	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	2,500,000.00	28/11/2024	28/11/2029	28/02/2025	Periodic	5.2516	33,092.27
EmeraldMBS2006-1A	Unrated	FRN	MBS	Quarterly	316,186.31	17/07/2006	21/08/2051	21/02/2025	Periodic	4.8727	3,883.36
EmeraldMBS2006-1B	Unrated	FRN	MBS	Quarterly	1,000,000.00	17/07/2006	21/08/2056	21/02/2025	Periodic	5.1727	13,038.04
TOTALS					15,766,186.31						220,021.12



Allocation as at 28/02/2025

Code	Number of trades	Invested (\$)	Invested (%)
NON-FOSSIL FUEL LENDING	24	105,414,758.20	52.20
GREEN	11	75,710,526.00	37.49
SOCIALLY RESPONSIBLE INVESTMENT	7	19,732,948.50	9.77
MBS	2	1,092,753.36	0.54
TOTALS	44	201,950,986.06	100.0

Allocation Distribution as at 28/02/2025

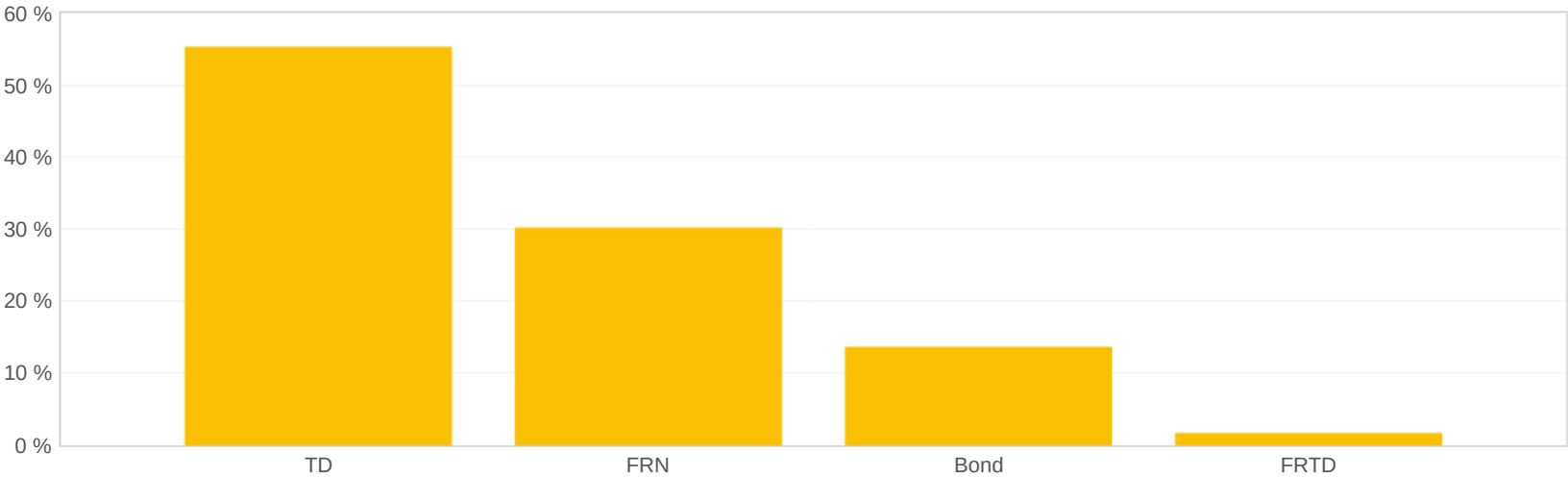


INNER WEST

Asset Class as at 28/02/2025

Code	Number of Trades	Invested (\$)	Invested (%)
TD	14	111,250,000.00	55.09
FRN	18	60,558,887.46	29.99
Bond	11	27,142,098.60	13.44
FRTD	1	3,000,000.00	1.49
TOTALS	44	201,950,986.06	100.0

Asset Class Distribution





Monthly Investment Review



February 2025

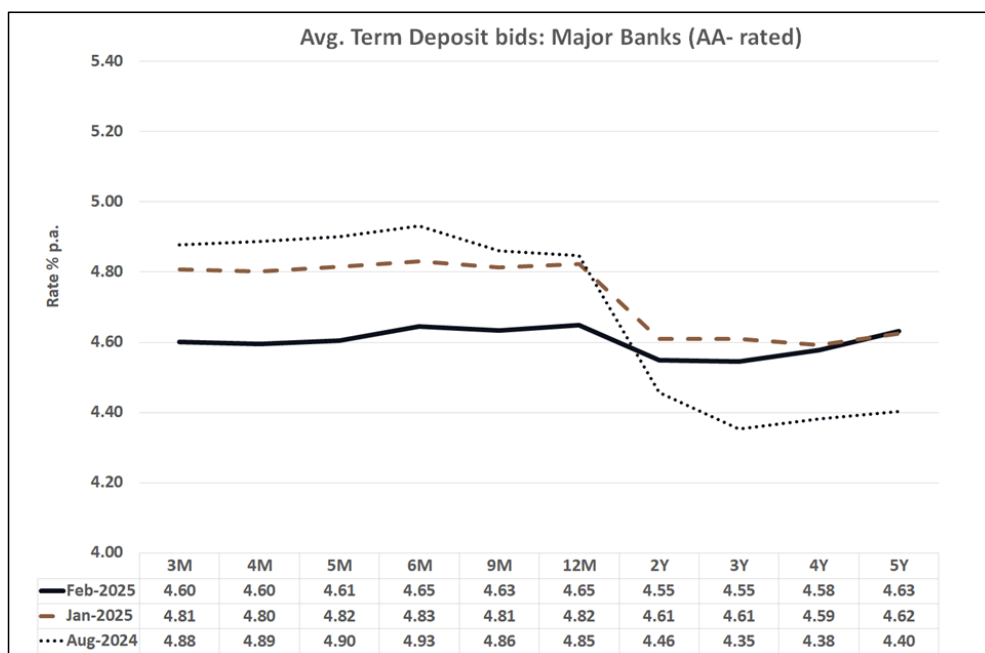
Arlo Advisory Pty Ltd
ABN: 55 668 191 795
Authorised Representative of InterPrac Financial Planning Pty Ltd
AFSL 246 638
Phone: +61 2 9053 2987
Email: michael.chandra@arloadvisory.com.au / melissa.villamin@arloadvisory.com.au
Level 3, Suite 304, 80 Elizabeth Street, Sydney NSW 2000



Market Update Summary

Risk markets experienced a downturn over February on the back of tariff uncertainty (led by the US) and ongoing geopolitics in the middle east.

In the deposit market, over February, at the very short-end of the curve (less than 12 months), the average deposit rates offered by the major banks fell by around 15–20bp compared to where they were the previous month (January), in response to the RBA's first rate cut this easing cycle. At the medium to longer-end of the curve (2–3 years), the average rates fell by around 5bp compared to where they were in January (and largely unchanged for 4–5 years).



Source: Imperium Markets

With additional rate cuts and a global economic downturn priced in over 2025, investors should consider diversifying and taking an 'insurance policy' against a potentially lower rate environment by investing across 1–5 year fixed deposits and locking in rates above 4½% p.a. (small allocation only).



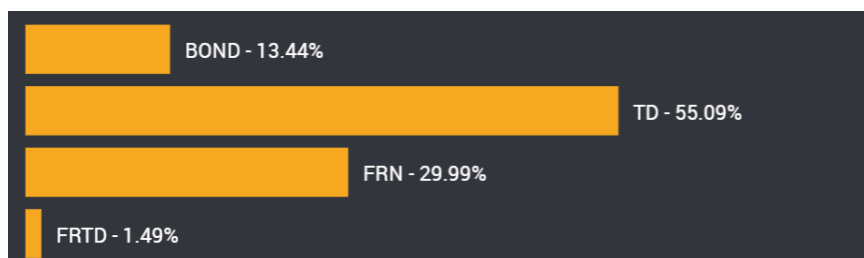
Inner West Council's Portfolio & Compliance

Asset Allocation

A large proportion of the portfolio is directed to fixed and floating rate term deposits (~57%). The remainder of the portfolio is held in FRNs (~30%), which includes a residual exposure to the grandfathered mortgage backed securities, and fixed bonds (~13%).

Senior FRNs are becoming expensive on a historical basis, although new issuances should continue to be considered on a case by case scenario. In the interim, staggering a mix of fixed deposits between 12 months to 5 years remains a more optimal strategy to maximise returns over a longer-term cycle.

With additional rate cuts and a global economic downturn being priced in 2025, investors can choose to allocate a small proportion of longer-term funds and undertake an insurance policy against any potential future rate cuts by investing across 1-5 year fixed deposits, locking in and targeting yields above 4½% p.a. Should inflation be within the RBA's target band of 2-3% over the longer-term, returns around 4½% p.a. or higher should outperform benchmark.





Term to Maturity

The portfolio remains highly liquid with around 50% of assets maturing within 12 months.

There is significant capacity to invest in short-medium (1-3 years), which is where we see the current value to optimise returns in the longer-run once the immediate capital projects are delivered. Where there is (counterparty) capacity to invest in attractive medium-longer term investments, we recommend this be allocated to medium-term fixed term deposits or newly issued FRNs (refer to respective sections below).

The non-compliance in the +10 year category reflects the grandfathered Mortgage Backed Securities which have a final maturity date of +2050.

Compliant	Horizon	Invested (\$)	Invested (%)	Min. Limit (%)	Max. Limit (%)	Available (\$)
✓	0 - 12 months	\$100,848,494	49.94%	40%	100%	\$101,102,492
✓	1 – 3 years	\$69,061,828	34.20%	0%	60%	\$52,108,764
✓	3 – 5 years	\$16,038,928	7.94%	0%	30%	\$44,546,368
✓	5 – 10 years	\$14,908,984	7.38%	0%	15%	\$15,383,664
X	+10 years	\$1,092,753	0.54%	0%	0%	-\$1,092,753
		\$201,950,986	100.00%			



Counterparty

Capacity limits are often dependent on the overall movement in the portfolio's balances (inflows or capital expenditures). Overall, the portfolio is lightly diversified across the investment grade spectrum, with no exposure to unrated ADIs. The exposure to "Unrated" assets reflects the grandfathered Mortgage Backed Securities.

Compliant	Issuer	Rating	Invested (\$) ^	Invested (%)	Max. Limit (%)	Available (\$)
✓	Commonwealth Govt	AAA	\$2,496,750	1.24%	50%	\$98,478,743
✓	National Housing FIC	AAA	\$3,871,451	1.92%	50%	\$97,104,043
✓	NSW TCorp	AA+	\$4,823,965	2.39%	50%	\$96,151,528
✓	South Australian Govt	AA+	\$8,540,783	4.23%	50%	\$92,434,710
✓	Commonwealth Bank	AA-	\$21,460,526	10.63%	50%	\$79,514,967
✓	Westpac	AA-	\$54,250,000	26.86%	50%	\$46,725,493
✓	Bendigo and Adelaide	A-	\$25,460,273	12.61%	30%	\$35,125,023
✓	BOQ	A-	\$48,059,163	23.80%	30%	\$12,526,133
✓	Bank Australia	BBB+	\$4,555,258	2.26%	10%	\$15,639,841
✓	Bank of Us	BBB+	\$8,000,000	3.96%	10%	\$12,195,099
✓	Great South. Bank	BBB+	\$1,452,910	0.72%	10%	\$18,742,188
✓	Newcastle Permanent	BBB+	\$15,667,295	7.76%	10%	\$4,527,804
✓	RACQ Bank	BBB+	\$2,219,859	1.10%	10%	\$17,975,239
X	EmeraldMBS2006-1A	Unrated	\$293,750	0.15%	0%	-\$293,750
X	EmeraldMBS2006-1B	Unrated	\$799,003	0.40%	0%	-\$799,003
			\$201,950,986	100.00%		

^Note valuations of Council's securities on the Imperium Markets platform are marked-to-market and priced on a daily basis from an independent third party provider.



Ethical (Environmentally, Socially Responsible or Fossil Fuel Free) Investments

Council has made the active decision to divest any investment which has an exposure to fossil fuels. Council will continue to favour newly issued fossil fuel-free investment products and/or ethical investments, providing it does not significantly compromise the risk and return profile of the overall investment portfolio.

The overall summary of Council's investments can be categorised as follows:

Category	Amount	%
Green	\$75,710,526	37.49%
Socially Responsible	\$19,732,949	9.77%
Non Fossil Fuel Lending	\$106,507,512	52.74%
Fossil Fuel Lending	\$0	0.00%
Total	\$201,950,986	100.00%

Credit Quality

The portfolio remains diversified from a credit ratings perspective. The portfolio is mainly directed amongst the investment grade spectrum. All aggregate ratings categories are within the adopted Policy limits. The exposures to "Unrated" investments comprise of the grandfathered MBS investments.

There is now some capacity to invest with the "BBB" rated ADIs following the ratings upgrade for BoQ and Bendigo-Adelaide (moved up from BBB to A category range), although this is also dependent on movements in the overall portfolio's balances.

Compliant	Credit Rating	Invested (\$) ^	Invested (%)	Max. Limit (%)	Available (\$)
✓	AAA Category	\$6,368,201	3.15%	100%	\$195,582,786
✓	AA Category	\$89,075,274	44.11%	100%	\$112,875,712
✓	A Category	\$73,519,436	36.40%	70%	\$67,846,254
✓	BBB Category	\$31,895,322	15.79%	20%	\$8,494,875
✓	Unrated Category	\$1,092,753	0.54%	10%	\$19,102,345
		\$201,950,986	100.00%		

^Note valuations of Council's securities on the Imperium Markets platform are marked-to-market and priced on a daily basis from an independent third party provider.



Performance

Council's performance (excluding cash holdings) for the month ending February 2025 is summarised as follows:

Performance (Actual)	1 month	3 months	6 months	FYTD	1 year
Official Cash Rate	0.31%	1.04%	2.12%	2.86%	4.33%
AusBond Bank Bill Index	0.34%	1.10%	2.21%	2.98%	4.48%
Council's T/D Portfolio	0.38%	1.20%	2.43%	3.29%	5.02%
Council's FRTD Portfolio	0.37%	1.18%	2.38%	3.20%	4.80%
Council's FRN Portfolio	0.40%	1.25%	2.65%	3.50%	5.25%
Council's Bond Portfolio	0.30%	0.93%	1.06%	1.69%	2.68%
Council's Total Portfolio[^]	0.37%	1.18%	2.36%	3.19%	4.88%
Relative (to Bank Bills)	0.04%	0.08%	0.15%	0.21%	0.41%

[^]Total portfolio performance excludes Council's cash account holdings.

Performance (Annualised)	1 month	3 months	6 months	FYTD	1 year
Official Cash Rate	4.10%	4.27%	4.31%	4.32%	4.33%
AusBond Bank Bill Index	4.51%	4.54%	4.51%	4.51%	4.48%
Council's T/D Portfolio	5.08%	4.98%	4.97%	4.98%	5.02%
Council's FRTD Portfolio	5.00%	4.88%	4.85%	4.84%	4.80%
Council's FRN Portfolio	5.31%	5.18%	5.42%	5.30%	5.25%
Council's Bond Portfolio	3.95%	3.82%	2.14%	2.54%	2.68%
Council's Total Portfolio[^]	4.99%	4.89%	4.81%	4.83%	4.88%
Relative (to Bank Bills)	0.48%	0.35%	0.30%	0.31%	0.41%

[^]Total portfolio performance excludes Council's cash account holdings.

For the month of February, the portfolio (excluding cash) provided a solid return of +0.37% (actual) or +4.99% p.a. (annualised), outperforming the benchmark AusBond Bank Bill Index return of +0.34% (actual) or +4.51% p.a. (annualised).



Recommendations for Council

Term Deposits

Going forward, over the long-run, Council's interest income can be increased by undertaking a slightly longer duration position (spread across 1-3 years), with rates on offer along this part of the curve likely to be offered up to ¼-½% p.a. higher compared to shorter tenors in a normal market environment. There is a growing belief that additional interest rate cuts and a global economic downturn is imminent and so locking in rates above 4½% p.a. across 1-5 year tenors may provide some income protection against a lower rate environment.

As at the end of February, Council's **deposit** portfolio was yielding 4.90% p.a. (unchanged from the previous month) with a weighted average duration of around 253 days (~8 months). **We continue to recommend Council to maintain this duration (with a view to extending closer to 12 months).**

Please refer to the section below for further details on the Term Deposit market.

Securities

Primary (new) Senior **FRNs** (with maturities between 3-5 years) continue to be relatively appealing (particularly for those investors with portfolios skewed towards fixed assets) and should be considered on a case by case scenario. **Fixed Bonds** may also provide some attractive opportunities from new (primary) issuances and potentially secondary market offers (or 'tap').

Please refer to the sections below for further details on each market.

Council FRNs – Recommendations for Sale/Switches

We now recommend Council sells/switches out of the following FRN(s):

Issuer	Rating	Maturity Date	Trade Reference	ISIN	Face Value	Trading Margin	Capital Price (\$)	Unrealised Gain (\$)
CBA	AA-	23/12/2026	542014	AU3FN0063103	\$1,500,000	+50.0bp	\$99.816	\$5,316^
CBA	AA-	23/12/2026	542019	AU3FN0063103	\$5,000,000	+50.0bp	\$99.816	\$24,750^
CBA	AA-	23/12/2026	542413	AU3FN0063103	\$10,000,000	+50.0bp	\$99.816	\$133,100^

^These assets were purchased in the secondary market at a discount to par.

The above sale would result in a capital gain of ~\$163k and could easily be switched into higher yielding complying assets. We will inform Council when the opportunity arises.

Council's Fixed Bonds

The majority of Councils' fixed bonds are now at a discount to par given the rise in bond yields over the past few years. Council is likely to hold to maturity to receive its original face value back. If there is an opportunity to sell prior to maturity (if official rates fall to an attractive level), we will inform Council accordingly.



Grandfathered Investments

Council holds the following 'grandfathered' Mortgage Backed Securities (MBS). The valuation as at the end of February 2025 is shown as follows:

Asset	Maturity Date	ISIN	Face Value	Current Value	Coupon Margin	~Current Trading Margin	Monthly Actual Return (%)
2006-1A*	21/08/2051	AU300EMER013	\$293,750	\$92.904	+45bp	+145bp	0.01%
2006-1B	21/08/2056	AU300EMER021	\$799,003	\$79.900	+75bp	+305bp	-0.11%

* Emerald MBS 2006-1A paid out a distribution of \$16,576.72 in November 2024 which resulted in the decline in the face value to \$316,186 from \$332,763

The MBS2006-1A security should pay its capital well before the final maturity date.

We note the liquidity of assets such as the above in the secondary market is considered very poor with large bid-ask spreads (we would indicatively suggest a bid-ask spread of around \$5-\$10 either side of the current 'fair' value). In most circumstances, bids are well below the indicated "mid" or "fair" values. As such, Council is expected to hold this asset for the long-term, potentially until it makes its final payment.

Third Party Valuer ("Arms-Length")

Imperium Markets uses an external third party provider (IBS Capital¹) who has started valuing (effective 31st March 2022) Council's holding of this asset on a daily basis (end-of-business day valuations).

IBS Capital prices all investor's securities (FRNs, bonds, mortgage backed securities) on a daily basis. We believe this is important for auditing purposes, especially when investors revalue their assets at the end of every financial year. The revaluations of all securities on the Imperium Markets platform is NOT biased i.e. they are not provided by the bank or financial intermediary that sold the security to the client.

IBS Capital's methodology is based on extensive experience in financial markets, and it has been developed by an AFMA accredited principal. In designing the valuation methodology the following AASB directives were used - market approach valuation technique as per paragraphs 61-66 of the AASB13 Standard as well as Appendix B, Application guidance, Valuation techniques paragraph of the same document.

Where applicable, end-of-day closing prices (trading margins and yields) are crossed checked and compared with other external data providers including YieldBroker, Refinitiv and/or Bloomberg's. To make sure that adverse liquidity conditions do not influence closing prices, changes to each day's closing prices from the previous trading date are analysed. If the changes are considerably different to changes in benchmark rates, the use of interpolation, based on securities with similar characteristics such as credit rating, maturity and capital structure (level of seniority), are applied.

¹ <http://ibscapital.com.au/>



Term Deposit Market Review

Current Term Deposits Rates

As at the end of February, we see value in the following:

ADI	LT Credit Rating	Term	Rate % p.a.
ING Bank	A	5 years	4.82%
Hume Bank	BBB+	5 years	4.68%
Westpac	AA-	5 years	4.59%
ING Bank	A	4 years	4.70%
BoQ	A-	4 years	4.55%
Westpac	AA-	4 years	4.53%
Hume Bank	BBB+	4 years	4.52%
ING Bank	A	3 years	4.61%
Westpac	AA-	3 years	4.50%
BoQ	A-	3 years	4.50%
Hume Bank	BBB+	3 years	4.50%
ING Bank	A	2 years	4.60%
NAB	AA-	2 years	4.55%
Westpac	AA-	2 years	4.51%
BoQ	A-	2 years	4.50%

The above deposits are suitable for investors looking to maintain diversification and lock-in a slight premium compared to purely investing short-term.

For terms under 12 months, we believe the strongest value is currently being offered by the following ADIs (we stress that rates are indicative, dependent on daily funding requirements and different for industry segments):



ADI	LT Credit Rating	Term	Rate % p.a.
ICBC Sydney	A	12 months	4.74%
Westpac	AA-	12 months	4.70%
ING Bank	A	12 months	4.67%
NAB	AA-	12 months	4.65%
ICBC Sydney	A	9 months	4.72%
BankVIC	BBB+	9 months	4.70%
NAB	AA-	9 months	4.65%
ING Bank	A	9 months	4.63%
Bank of Sydney	Unrated	6 months	4.78%
BankVIC	BBB+	6 months	4.75%
NAB	AA-	6 months	4.70%
Westpac	AA-	6 months	4.66%
Bank of Sydney	Unrated	3 months	4.79%
NAB	AA-	3 months	4.70%

For those investors that do not require high levels of liquidity and can stagger their investments longer term, they will be rewarded over a longer-term cycle if they roll for an average min. term of 12 months, with a spread of investments out to 5 years (this is where we see current value). In a normal market environment (upward sloping yield curve), investors could earn over a cycle, on average, up to $\frac{1}{4}$ – $\frac{1}{2}$ % p.a. higher compared to those investors that entirely invest in short-dated deposits.

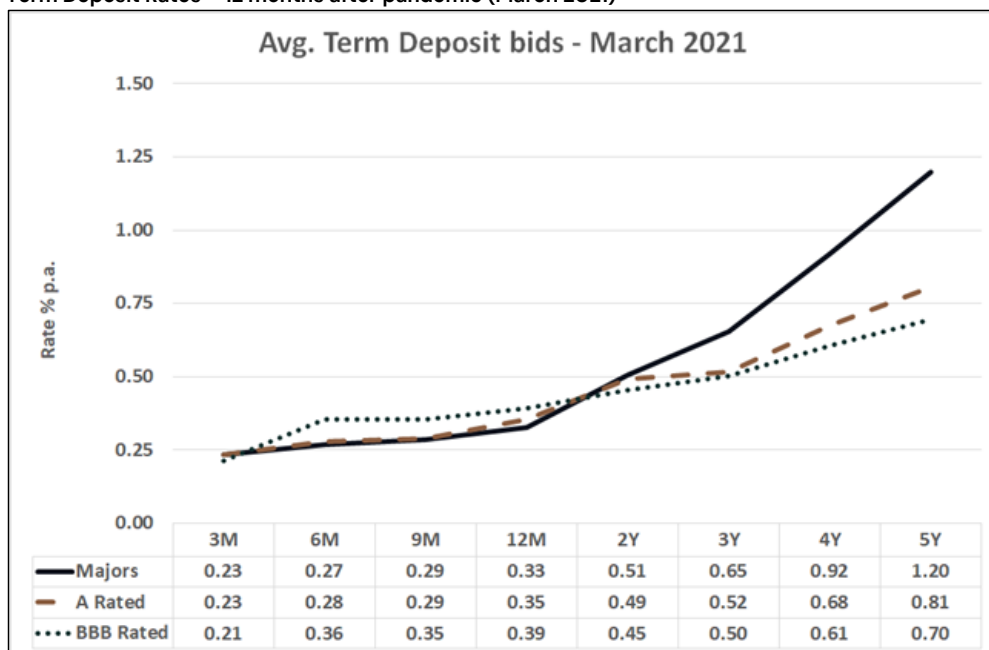
With additional rate cuts and a global economic downturn priced in over 2025, investors should consider allocating some longer-term surplus funds and undertake an insurance policy by investing across 1–5 year fixed deposits and locking in rates above $4\frac{1}{2}$ % p.a. This will provide some income protection if the RBA decides to continue cutting rates over 2025.



Term Deposits Analysis

Pre-pandemic (March 2020), a 'normal' marketplace meant the lower rated ADIs (i.e. BBB category) were offering higher rates on term deposits compared to the higher rated ADIs (i.e. A or AA rated). But due to the cheap funding available provided by the RBA via their Term Funding Facility (TFF) during mid-2020, allowing the ADIs to borrow as low as 0.10% p.a. fixed for 3 years, those lower rated ADIs (BBB rated) did not require deposit funding from the wholesale deposit. Given the higher rated banks had more capacity to lend (as they have a greater pool of mortgage borrowers), they subsequently were offering higher deposit rates. In fact, some of the lower rated banks were not even offering deposit rates at all. As a result, most investors placed a higher proportion of their deposit investments with the higher rated (A or AA) ADIs over the past three years.

Term Deposit Rates – 12 months after pandemic (March 2021)



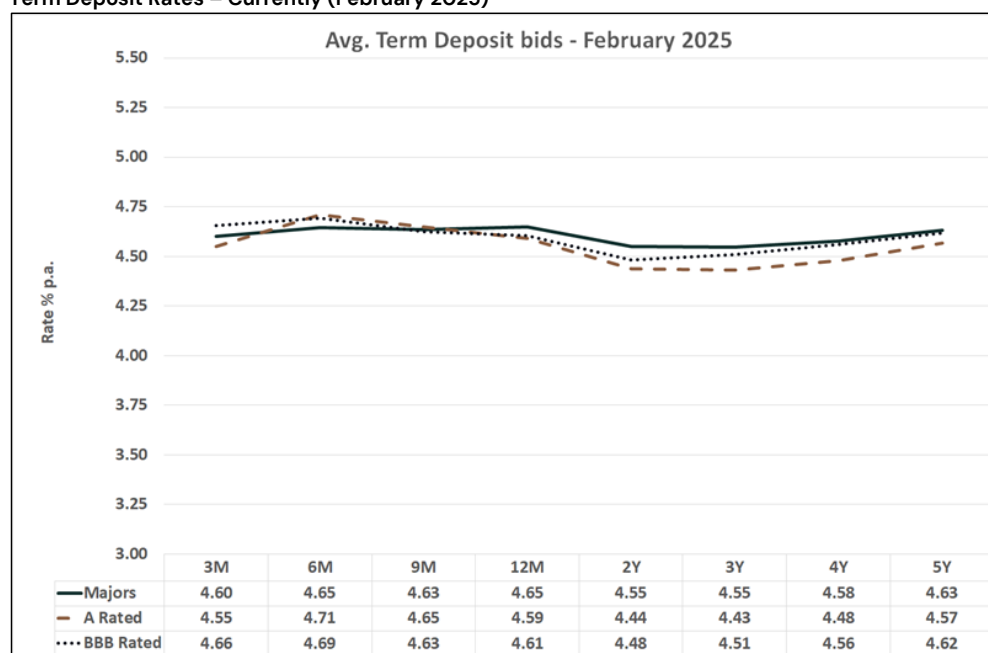
Source: Imperium Markets

The abnormal marketplace experienced during the pandemic is starting to reverse as the competition for deposits slowly increases, partially driven by the RBA's term funding facility coming to an end. In recent months, we have started to periodically see some of the lower rated ADIs ("A" and "BBB" rated) offering slightly higher rates compared to the domestic major banks ("AA" rated) on different parts of the curve (i.e. pre-pandemic environment). Some of this has been attributed to lags in adjusting their deposit rates as some banks (mainly the lower rated ADIs) simply set their rates for the week.



Going forward, investors should have a larger opportunity to invest a higher proportion of its funds with the lower rated institutions (up to Policy limits), from which the majority are not lending to the Fossil Fuel industry or considered 'ethical'. We are slowly seeing this trend emerge, although the major banks always seem to react more quickly than the rest of the market during periods of volatility:

Term Deposit Rates – Currently (February 2025)



Source: Imperium Markets

Financial Stability of the Banking (ADI) Sector

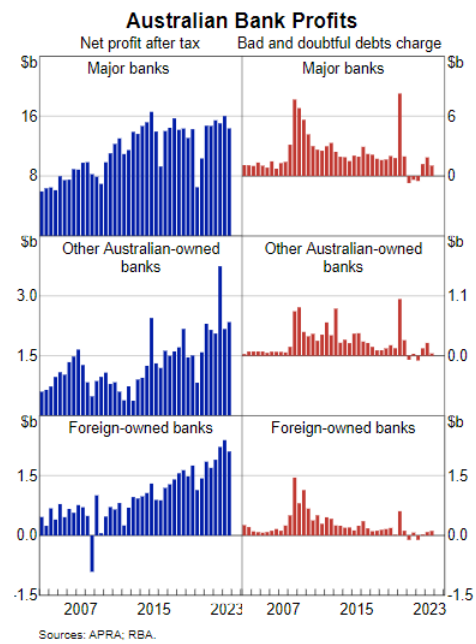
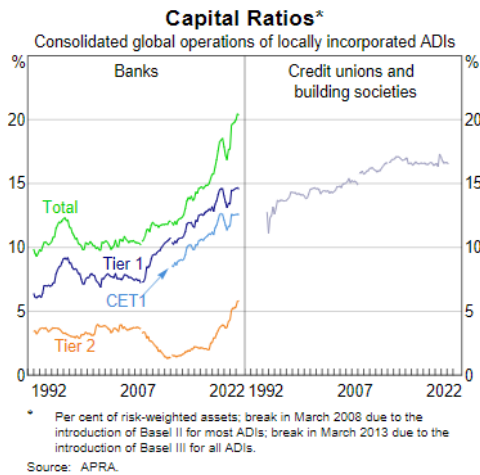
The RBA's latest Financial Stability report of 2024 reaffirms the strong balance sheet across the ADI sector. They noted that the risk of widespread financial stress remains limited due to the generally strong financial positions of most (individual) borrowers. Very few mortgage borrowers are in negative equity, limiting the impact on lenders (ADIs) in the event of default and supporting their ability to continue providing credit to the economy. Most businesses that have entered insolvency are small and have little debt, limiting the broader impact on the labour market and thus household incomes, and on the capital position of lenders (ADIs).

Australian banks (collectively the APRA regulated ADIs) have maintained prudent lending standards and are well positioned to continue supplying credit to the economy. A deterioration in economic conditions or temporary disruption to funding markets is unlikely to halt lending activity. Banks have anticipated an



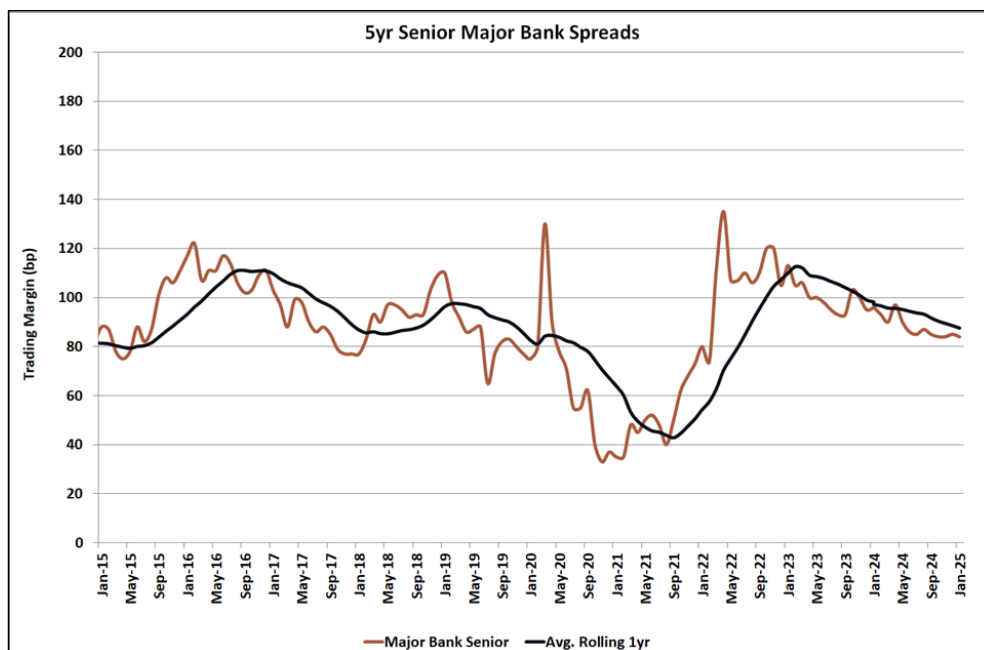
increase in loan arrears and have capital and liquidity buffers well above regulatory requirements (see *Capita Ratios chart below*). APRA's mandate is to "protect depositors" and provide "financial stability".

Over the past two decades, both domestic and international banks continue to operate and demonstrate high levels of profitability (see *Australian Bank Profits chart below*), which also includes two stress-test environments being the GFC (September 2008) and the COVID pandemic (March 2020):



Senior FRNs Market Review

Over February, amongst the senior major bank FRNs, physical credit securities tightened by up to 5bp at the longer-end of the curve. During the month, ANZ (AA-) issued a dual 3 and 5 year senior security +68bp and +81bp respectively. Long-term major bank senior securities are approaching the 'expensive' territory especially if the 5yr margin tightens towards +80bp.



Source: IBS Capital

Outside of ANZ (AA-), there was a few more notable primary deals:

- Rabobank (A+) 2½ and 5 year senior FRN at +65bp and +85bp respectively
- Mizuho (A) 3¼ year senior FRN at +72bp
- United Overseas Bank (AA-) 3 year senior FRN at +65bp
- MUFG (A) 3 year senior FRN at +67bp

Amongst the "A" and "BBB" rated sectors, the securities tightened by around 3-5bp at the longer-end of the curve. Overall, credit securities remain fair value on a historical basis without being overly exciting. FRNs will continue to play a role in investors' portfolios mainly based on their liquidity and the ability to roll down the curve and gross up returns over ensuing years (in a relatively stable credit environment), whilst also providing some diversification to those investors skewed towards fixed assets.



Senior FRNs (ADIs)	28/02/2025	31/01/2025
"AA" rated – 5yrs	+81bp	+84bp
"AA" rated – 3yrs	+65bp	+70bp
"A" rated – 5yrs	+90bp	+95bp
"A" rated – 3yrs	+72bp	+78bp
"BBB" rated – 3yrs	+115bp	+117bp

Source: IBS Capital

We now generally recommend switches ('benchmark' issues only) into new primary issues, out of the following senior FRNs that are maturing:

- On or before mid-2027 for the "AA" rated ADIs (domestic major banks);
- On or before mid-2026 for the "A" rated ADIs; and
- Within 6–9 months for the "BBB" rated ADIs (consider case by case).

Investors holding onto the above senior FRNs ('benchmark' issues only) in their last few years are now generally holding sub optimal investments and are not maximising returns by foregoing realised capital gains. In the current challenging economic environment, any boost in overall returns should be locked in when it is advantageous to do so, particularly as switch opportunities become available.



Senior Fixed Bonds – ADIs (Secondary Market)

With global inflation remaining elevated by historical standards, this has seen a lift in longer-term bond yields over the past 3 years (valuations have fallen) as markets have reacted sharply.

This has resulted in some opportunities in the secondary market. We currently see value in the following fixed bond lines, with the some now being marked at a significant discount to par (please note supply in the secondary market may be limited on any day):

ISIN	Issuer	Rating	Capital Structure	Maturity Date	~Remain. Term (yrs)	Fixed Coupon	Indicative Yield
AU3CB0278174	UBS	A+	Senior	26/02/2026	1.00	1.10%	4.41%
AU3CB0280030	BoQ	A-	Senior	06/05/2026	1.19	1.40%	4.64%
AU3CB0299337	Bendigo	A-	Senior	15/05/2026	1.21	4.70%	4.52%
AU3CB0296168	BoQ	A-	Senior	27/01/2027	1.92	4.70%	4.68%



Economic Commentary

International Market

Risk markets experienced a downturn over February on the back of tariff uncertainty (led by the US) and ongoing geopolitics in the middle east.

Across equity markets, the US S&P 500 Index fell -1.42%, whilst the NASDAQ lost -3.97%. Europe's main indices bucked the trend, with gains in Germany's DAX (+3.77%), France's CAC (+2.03%) and UK's FTSE (+1.57%).

US President Trump postponed the tariff increases on Canada and Mexico to early April, whilst the 10% additional tariffs on China have gone ahead. Canada, Mexico and China have all said they would retaliate, while Trump's Executive Order also includes a clause that would allow the US to increase the scope of duties in the event of retaliation.

In the US, headline payrolls came in at 143k, below the 175k consensus. The unemployment rate fell 0.1% to 4.0% (consensus 4.1%). Headline US CPI grew at +0.5% m/m in January and the core ex-food and energy measure at +0.3% m/m. Rate cut expectations have been pared, with just 25bp of cuts now priced this year.

Canadian employment data was stronger than expected, with employment rising 76k vs 25k expected and the unemployment rate falling 0.1% to 6.6% (6.8% expected). Headline CPI was as expected at +1.9% y/y but core measures was around 0.2% higher than expected.

The Bank of England (BoE) cuts Bank Rate by 25bp to 4.50% as expected. The vote was 7:2 with 2 dissenters preferring a 50bp cut. The unemployment rate in the UK was steady at 4.4% compared to an expected pickup to 4.5%. UK January CPI rose to +3.0% from +2.5%, above the +2.8% expected.

The RBNZ cut rates by 50bp to 3.75%. Governor Orr said he anticipated the cash rate will be around 3.00% by year-end but that the Bank needs to be a bit more cautious depending on inflation prints (positioning 25bp cuts the remainder of this year).

Chinese CPI was +0.5% vs +0.4% expected. The core measure rose to +0.6% from +0.4%, its fourth straight rise.

The MSCI World ex-Aus Index fell -0.75% for the month of February:

Index	1m	3m	1yr	3yr	5yr	10yr
S&P 500 Index	-1.42%	-1.29%	+16.84%	+10.83%	+15.05%	+10.96%
MSCI World ex-AUS	-0.75%	+2.67%	+14.29%	+8.67%	+12.36%	+8.11%
S&P ASX 200 Accum. Index	-3.79%	-2.56%	+9.94%	+9.24%	+8.87%	+7.51%

Source: S&P, MSCI



Domestic Market

The RBA cut rates by 25bp to 4.10% as widely expected. The post-Meeting Statement stated that “some of the upside risks to inflation appear to have eased and there are signs that disinflation might be occurring a little more quickly than earlier expected”. However, risks were seen as two sided and the post-meeting commentary was seen as hawkish – if policy is “eased too much too soon, disinflation could stall, and inflation would settle above the midpoint”.

The RBA’s trimmed mean inflation is now forecast to return to the 2–3% target band six months earlier, however it flatlines at 2.7% from mid-2025. The RBA also lowered its projection of the unemployment rate by 0.3%, seeing unemployment peaking at 4.2% in June-2025 from a prior peak of 4.5% by December 2025.

The January Monthly CPI Indicator printed close to consensus at +2.5% y/y vs. +2.6% expected. The monthly core measures of inflation came in largely as expected at +2.8%–2.9% y/y.

The wage price index (WPI) rose +0.7% q/q in Q4 and +3.2% y/y. The consensus and RBA forecasts were for +0.8%/+3.2%. Wages growth has moderated substantially from its peak of +4.2% y/y over 2023 as the labour market has rebalanced.

The seasonally adjusted unemployment rate rose by 0.1% to 4.1% in January. Employment rose +44k, following a bump of +56k a month prior.

Retail sales in December was strong, falling just –0.1% m/m in December (consensus –0.7% m/m).

The Australian dollar fell around –0.18%, finishing the month at US62.14 cents (from US62.25 cents the previous month).

Credit Market

The global credit indices remained relatively flat during the month. They remain near the levels seen in early 2022 (prior to the rate hike cycle from most central banks):

Index	February 2025	January 2025
CDX North American 5yr CDS	50bp	48bp
iTraxx Europe 5yr CDS	53bp	53bp
iTraxx Australia 5yr CDS	65bp	66bp

Source: Markit



Fixed Interest Review

Benchmark Index Returns

Index	February 2025	January 2025
Bloomberg AusBond Bank Bill Index (0+YR)	+0.34%	+0.38%
Bloomberg AusBond Composite Bond Index (0+YR)	+0.93%	+0.19%
Bloomberg AusBond Credit FRN Index (0+YR)	+0.47%	+0.47%
Bloomberg AusBond Credit Index (0+YR)	+0.79%	+0.44%
Bloomberg AusBond Treasury Index (0+YR)	+0.90%	+0.14%
Bloomberg AusBond Inflation Gov't Index (0+YR)	+0.72%	-0.23%

Source: Bloomberg

Other Key Rates

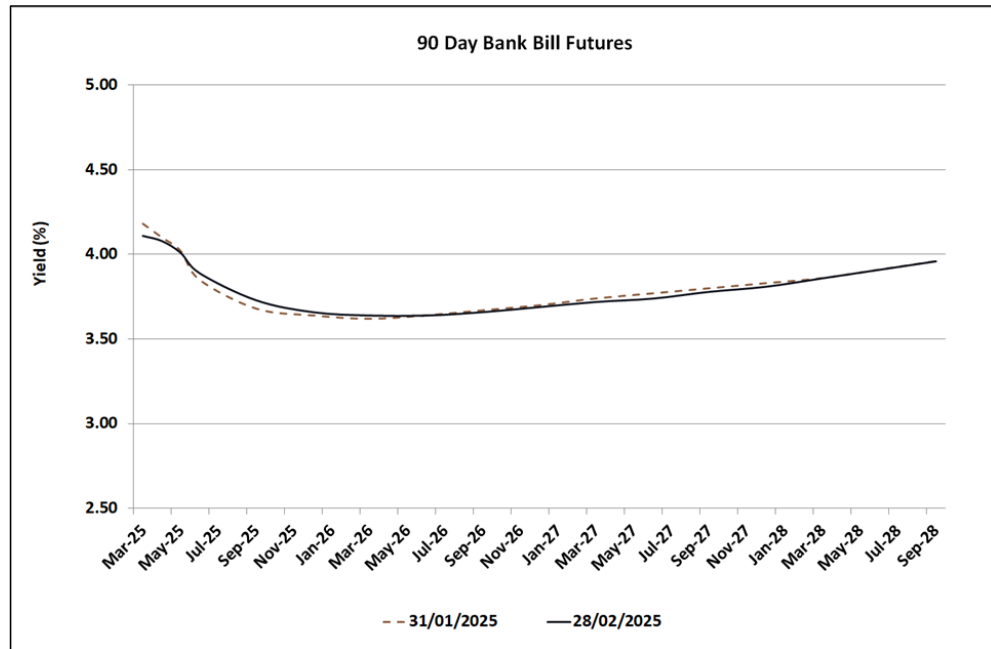
Index	February 2025	January 2025
RBA Official Cash Rate	4.10%	4.35%
90 Day (3 month) BBSW Rate	4.12%	4.25%
3yr Australian Government Bonds	3.75%	3.80%
10yr Australian Government Bonds	4.30%	4.43%
US Fed Funds Rate	4.25%-4.50%	4.25%-4.50%
2yr US Treasury Bonds	3.99%	4.22%
10yr US Treasury Bonds	4.24%	4.58%

Source: RBA, ASX, US Department of Treasury



90 Day Bill Futures

Bill futures remained relatively flat this month after the RBA delivered its first rate cut and downplayed expectations of the markets timing of additional rate cuts:



Source: ASX

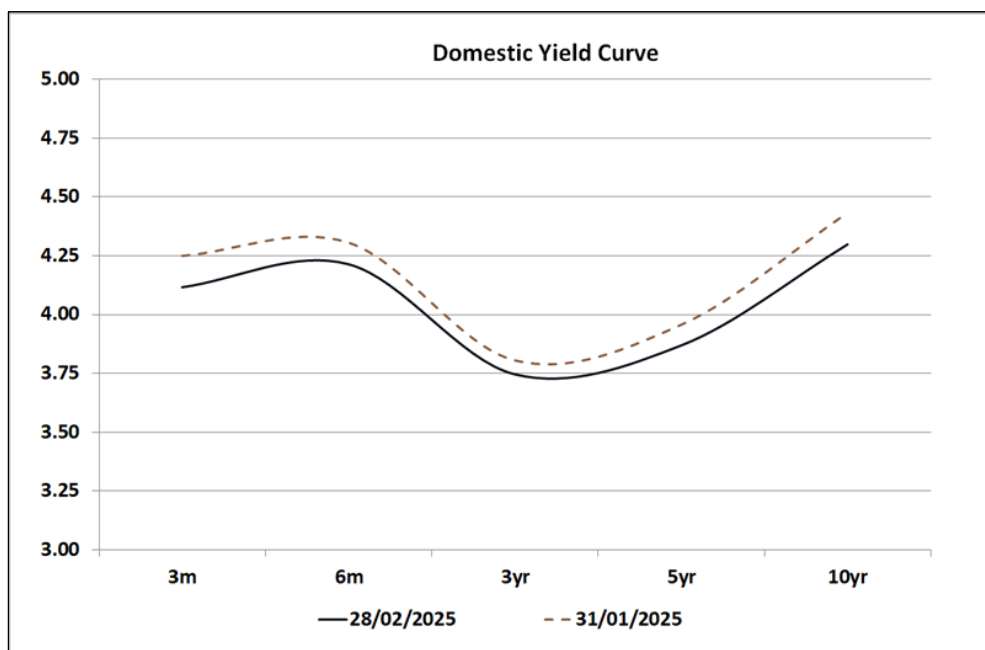


Fixed Interest Outlook

US Fed Chair Powell's recently confirmed the Fed is going to be much more cautious in 2025 and they *"do not need to be in a hurry to adjust our policy stance"*, reflective of sticky inflation combined with President-elect Trump's proposed economic policies (which is expected to exacerbate price pressures). The futures market is now only pricing in two rate cuts in the US over 2025.

Domestically, RBA Governor Bullock reinforced the hawkish framing after their first cut. She explicitly pushed back on the additional 50bp of rate cuts underpinning their forecasts given they only forecast trimmed mean CPI flatlining at 2.70% from mid-2025. The Governor said, *"the board needs more evidence that inflation is continuing to decline before making decisions about the future path of interest rates"*. She noted the RBA wants to see easing wage costs, disinflation in market services and housing inflation continuing to ease.

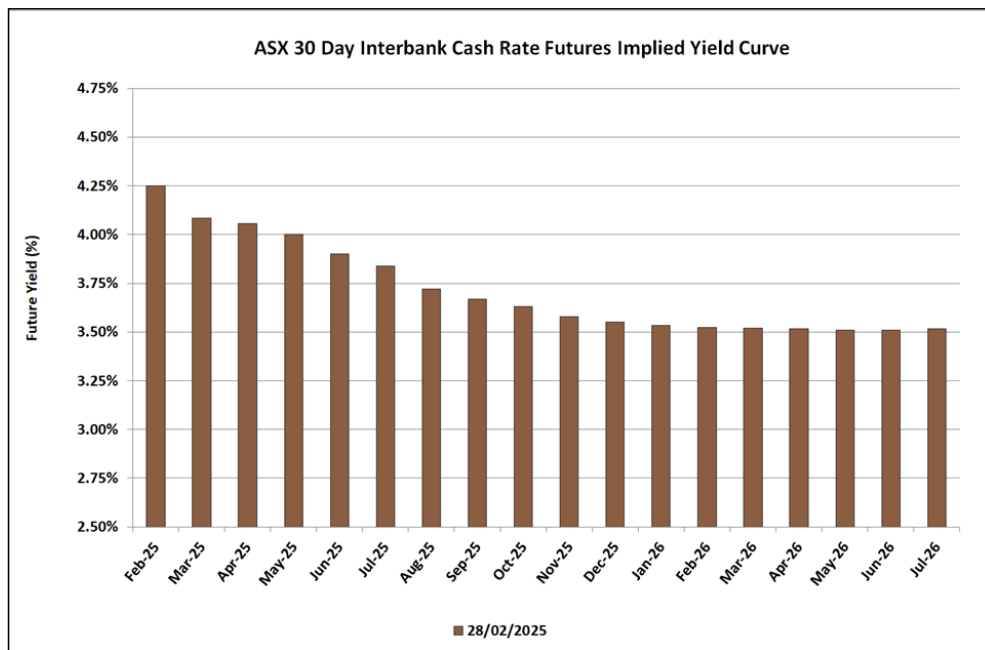
Yields remained fell up to 13bp across the short and long-end of the curve, adjusting to the RBA's first rate cut.



Source: ASX, RBA



Financial markets continue to price in up to two additional rate cuts in 2025, despite Governor Bullock's jawboning against such expectations:



Source: ASX

DISCLAIMER

This document has been prepared by Arlo Advisory Pty Ltd ("Arlo"), ABN 55 668 191 795, an authorised representative of InterPrac Financial Planning Pty Ltd (ABN 14 076 093 680) AFS Licence No. 246638. Arlo provides fixed income investment advisory services to wholesale investors only. The information in this document is intended solely for your use. This document may not otherwise be reproduced and must not be distributed or transmitted to any other person or used in any way without the express approval of Arlo.

General Advice Warning

The information contained in this document is general in nature and does not take into account your individual investment objectives and adopted policy mandate. Arlo monitors the fixed income market and recommends the best rates currently available to the investors. You are responsible for deciding whether our recommendations are appropriate for your particular investment needs, objectives and financial situation and for implementing your decisions.

Accuracy & Reliability of Information

Arlo sources and uses information provided by third parties from time to time, including from Imperium Markets Pty Ltd ABN 87 616 579 527, a sister company of Arlo. Although every effort has been made to verify the accuracy of the information contained in this document, Arlo, its officers, employees and agents disclaim all liability (except for any liability which by law cannot be excluded), for any error, inaccuracy in, or omission from the information contained in this document or any loss or damage suffered by any person directly or indirectly through relying on this information.

Item No: C0425(1) Item 25
Subject: INVESTMENT REPORT AT 31 MARCH 2025
Prepared By: Sajjad Ali - Acting Chief Financial Officer
Authorised By: Chris Sleiman - Acting Director Corporate

RECOMMENDATION

That Council receive and note the report.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive, and effective civic leadership

EXECUTIVE SUMMARY

A monthly investment report is provided to Council detailing the investment portfolio in terms of performance, percentage exposure of the total portfolio, maturity date and changes in market value. During the month of March 2025:

- Council new investments:
 - \$1.2M 3 Year Floating Rate Note with Beyond Bank at a current yield of 5.26%pa (purchased in the primary market) with margin of 115 basis points
 - \$4.0M 12 month Green Term Deposit with Westpac at fixed rate of 4.52%pa
 - \$2.0M 2 year Green Term Deposit with Westpac at fixed rate of 4.38%pa
 - \$3.5M 6 month Term Deposit with Bendigo and Adelaide Bank at fixed rate of 4.64%pa.
- Council matured investments:
 - \$6.75M 12 month Green Term Deposit with Westpac at fixed rate of 5.08%pa
 - \$4.0M 3 Year Floating Rate Note with Bendigo and Adelaide Bank at a current yield of 5.45%pa.
- Council is preparing for the maturity of further investments in April and May 2025, with the rates trending lower compared with prior months.
- Council's entire investment portfolio remains invested, with 52% of the portfolio in Non-Fossil Fuel Lending authorised deposit-taking institutions (ADIs), 10% in Socially Responsible Investments, and 38% in Green investments.

Council's investments are reported monthly to Council in accordance with the *Local Government Act 1993*, the *Local Government (General) Regulation 2021* and Council's Investment Policy.

BACKGROUND

A monthly investment report is provided to Council detailing the investment portfolio in terms of performance, percentage exposure of total portfolio, maturity date and changes in market value.

The intention of investing Council's funds is to seek the most favourable return available, whilst having due consideration of risk and security for that investment type and ensuring that its liquidity requirements are being maintained; with consideration given to the preservation of capital, liquidity, and the return on investment.

Preservation of capital is the principal objective of the investment portfolio. Investments are placed in a manner that seeks to ensure security and safeguard the investment portfolio. This includes managing credit and interest rate risk within identified thresholds and parameters.

Council determined to proactively invest in a non-fossil fuel investment portfolio.

Legislative Requirements

All investments are to comply with the following:

- *Local Government Act 1993;*
- *Local Government (General) Regulation 2021;*
- *Ministerial Investment Order dated 17 February 2011;*
- *Local Government Code of Accounting Practice and Financial Reporting;*
- *Australian Accounting Standards; and*
- *Division of Local Government Investment Policy Guidelines May 2010.*

Council's Socially Responsible Investments consist of Green Term Deposits/Floating Rate Notes from otherwise fossil fuel lending banks, such as CBA and Westpac and also long dated bond issues from a range of institutions and government agencies. These investments provide targeted funding to a wide range of green and socially responsible projects and initiatives. Council also utilises these investments to remain within the credit rating policy guidelines imposed by the NSW TCorp loan covenant requirements.

Certification

The Acting Chief Financial Officer, Sajjad Ali, as the Responsible Accounting Officer has certified that the investments listed in the attached report have been made in accordance with Section 625 of the *Local Government Act 1993*, Section 212 of the *Local Government General Regulation 2021*, and Council's Investment Policy.

DISCUSSION

Council's investments are held in various investment categories which are listed in the table below. Council's market value investment portfolio size is \$201.9M, \$0.1M lower than the prior month market value of \$202.0M. All Socially Responsible Investments (SRI's) are investments that comply with the Non-Fossil Fuel standards. Council's portfolio during the month had a return of 4.89% pa, against the 'AusBond Bank Bill Index' Benchmark (4.16% pa) on a marked-to-market basis. For the past 12 months, the portfolio has returned 4.79% pa on a marked-to-market basis.

Financial markets (equities and bonds) were sold off in March due to concerns of escalating tariff wars, global growth prospects and inflation uncertainty.

As interest rates rise/fall the dollar valuations of existing bonds rise/fall in the market. While Fixed Rate Bonds (or Floating Rates Notes) market value may drop below its face value (or par value) during the life of a security, providing Council does not sell the security and the issuer is sound (which all of Council's holdings are) then the bond's market value will come back to the face value by the time it matures.

Changes in the value of our portfolio

New investments were:

- \$1.2M 3 Year Floating Rate Note with Beyond Bank at a current yield of 5.26%pa (purchased in the primary market) with margin of 115 basis points

- \$4.0M 12 month Green Term Deposit with Westpac at fixed rate of 4.52%pa
- \$2.0M 2 year Green Term Deposit with Westpac at fixed rate of 4.38%pa
- \$3.5M 6 month Term Deposit with Bendigo and Adelaide Bank at fixed rate of 4.64%pa.

Matured investments were:

- \$6.75M 12 month Green Term Deposit with Westpac at fixed rate of 5.08%pa
- \$4.0M 3 Year Floating Rate Note with Bendigo and Adelaide Bank at a current yield of 5.45%pa.

With additional rate cuts and a global economic downturn priced in over 2025, investors should consider diversifying and taking an 'insurance policy' against a potentially lower rate environment by investing across 1-5 year fixed deposits and locking in rates above 4½% p.a.

Council's entire investment portfolio remains invested, with 52% of the portfolio in Non-Fossil Fuel lending authorised deposit-taking institutions (ADIs), 10% of the portfolio in Socially Responsible Investments, and 38% of the portfolio in Green investments.

Category	Amount	%
Green	\$76,156,507	37.72%
Socially Responsible	\$19,734,949	9.78%
Non Fossil Fuel Lending	\$105,987,255	52.50%
Fossil Fuel Lending	\$0	0.00%
Total	\$201,878,711	100.00%

Council has two Emerald Investments that were purchased by the former Marrickville Council in July 2006 with maturity dates of August 2051 and August 2056 representing a market value \$1.1M of Councils invested funds.

Compliant	Issuer	Rating	Invested (\$)	Invested (%)	Max Limit (%)	Available (\$)
✓	Commonwealth Govt	AAA	\$2,484,318	1.23%	50%	\$98,455,038
✓	National Housing FIC	AAA	\$3,878,717	1.92%	50%	\$97,060,639
✓	NSW TCorp	AA+	\$4,841,130	2.40%	50%	\$96,098,225
✓	South Australian Govt	AA+	\$8,530,785	4.23%	50%	\$92,408,570
✓	Commonwealth Bank	AA-	\$21,456,140	10.63%	50%	\$79,483,215
✓	Westpac	AA-	\$53,500,000	26.50%	50%	\$47,439,355
✓	Bendigo and Adelaide	A-	\$24,956,114	12.36%	30%	\$35,607,499
✓	BOQ	A-	\$48,056,094	23.80%	30%	\$12,507,519
✓	Bank Australia	BBB+	\$4,550,000	2.25%	10%	\$15,637,871
✓	Beyond Bank	BBB+	\$1,200,367	0.59%	10%	\$18,987,504
✓	Bank of Us	BBB+	\$8,000,000	3.96%	10%	\$12,187,871
✓	Great South. Bank	BBB+	\$1,451,112	0.72%	10%	\$18,736,759
✓	Newcastle Permanent	BBB+	\$15,661,779	7.76%	10%	\$4,526,093
✓	RACQ Bank	BBB+	\$2,217,497	1.10%	10%	\$17,970,374
✗	EmeraldMBS2006-1A	Unrated	\$294,017	0.15%	0%	-\$294,017
✗	EmeraldMBS2006-1B	Unrated	\$800,643	0.40%	0%	-\$800,643
			\$201,878,711	100.00%		

^Note valuations of Council's securities on the Imperium Markets platform are marked-to-market and priced on a daily basis from an independent third party provider.

The attachments to this report summarise all investments held by Council and interest returns for the period ending 31 March 2025.

The Current Market value is required to be accounted for. The Current Market Value is a likely outcome if Council were to consider recalling the investment prior to its due date.

All investments held in the month of March were in accordance with the *Local Government Act*, *Local Government Regulations*, and the Inner West Council Investment Policy.

External / Internal Restrictions & Working Funds

Council's external restriction reserves are funds that are restricted for use by external entities and have a specific purpose. Examples of such reserves include:

- Developer Contributions
- Grants
- Domestic Waste Reserve
- Stormwater Levy.

Internal Restriction reserves are reserves created internally by Council for a specific purpose. Examples include:

- Employment Leave Entitlements
- Investment Property Reserve
- Infrastructure Renewal Reserve
- Depreciation Contra Reserve.

External / Internal Restrictions & Working Funds

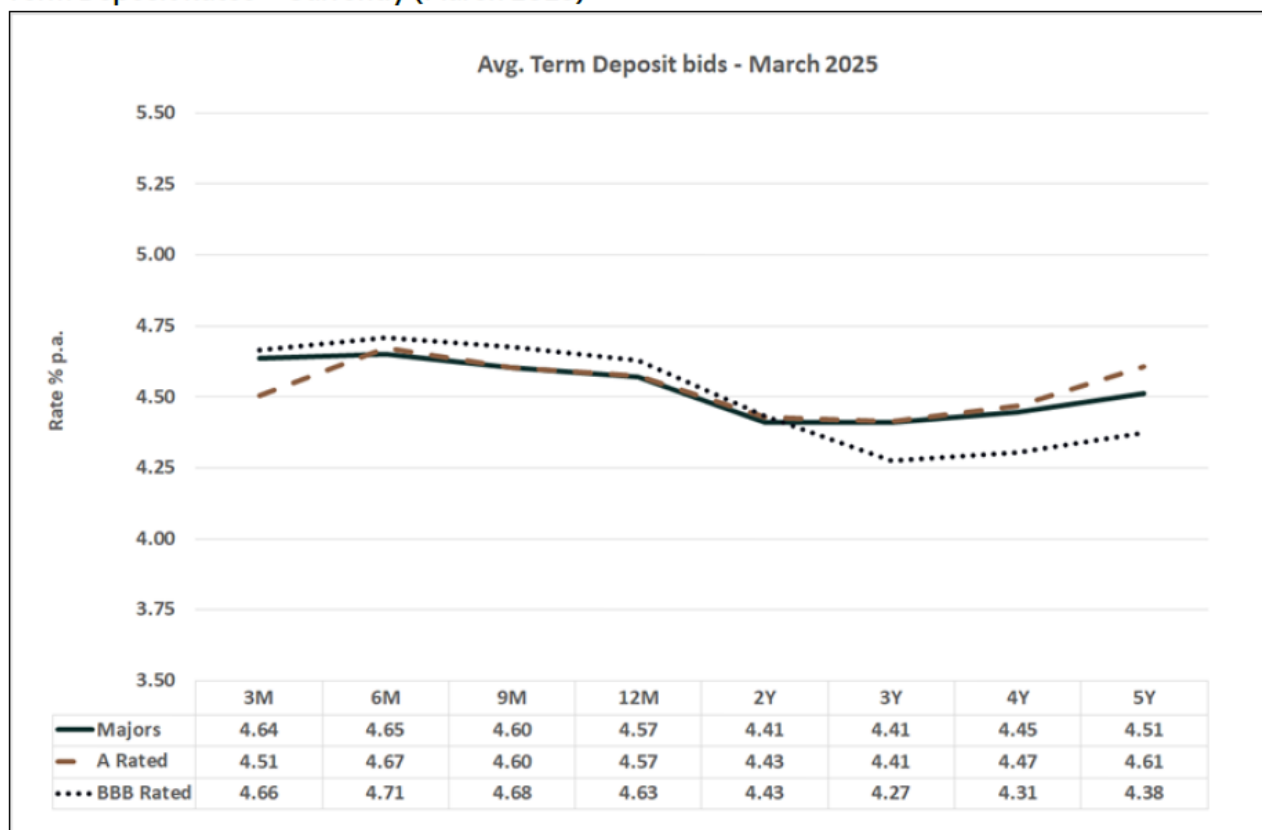
Reserves	Mar 2025
External Restrictions	105,863,279
Internal restrictions	147,214,283
Working Funds	3,502,429
	256,579,992

Reconciliation	Mar 2025
Bank & Cash	54,701,281
Investments	201,878,711
TOTAL	256,579,992

Other Investment Information

The chart below shows the average Term Deposit bids available for Council over the next five years across banks from different credit ratings.

Term Deposit Rates – Currently (March 2025)

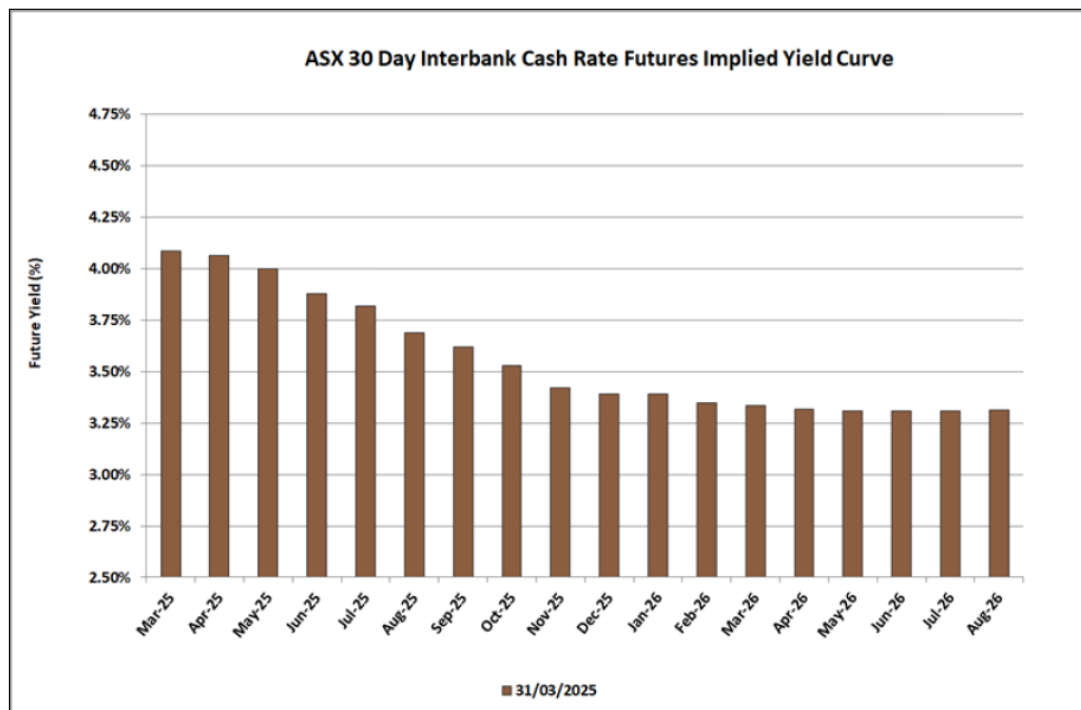


Source: Imperium Markets

In the deposit market, over March, at the very short-end of the curve (less than 6 months), the average deposit rates offered by the major banks remained relatively flat compared to where they were the previous month (February). At the longer-end of the curve (1-5 years), the average rates fell by another 10-15bp compared to where they were in February.

Domestic issues:

- The RBA Minutes for February did not contain any new information given the extensive commentary by RBA officials since then. The key observation and judgements the Board applied when deciding to cut rates were that inflation had come in lower than expected.
- The Monthly CPI indicator fell 0.1% to +2.4% from +2.5% (consensus 2.5%). The annual trimmed mean slipped 0.1% to +2.7% from +2.8%. The RBA in February perhaps remained a little too cautious in their inflation forecasts, and that inflation outcomes (thus far) can support a gradual easing cycle to sustain the pickup in growth to trend and support a labour market remaining near full employment.
- Headline employment fell -52.8k in February against expectations of a +30k rise. The unemployment rate was unchanged at 4.1%, though it did fall 0.056% in unrounded terms (consensus 4.1%). The market consensus is that given the RBA still views the labour market as “a little too tight”, it will take realised wages growth (WPI) and inflation (quarterly CPI) to make the case for further rate cuts.
- Financial markets continue to fully price in two rate cuts in 2025 and another one by early 2026, despite Governor Bullock’s jawboning against such expectations:



Source: ASX

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

1. [Inner West Council Economic and Investment Portfolio Commentary](#)
2. [Inner West Council Investment Report](#)



Monthly Investment Review



March 2025

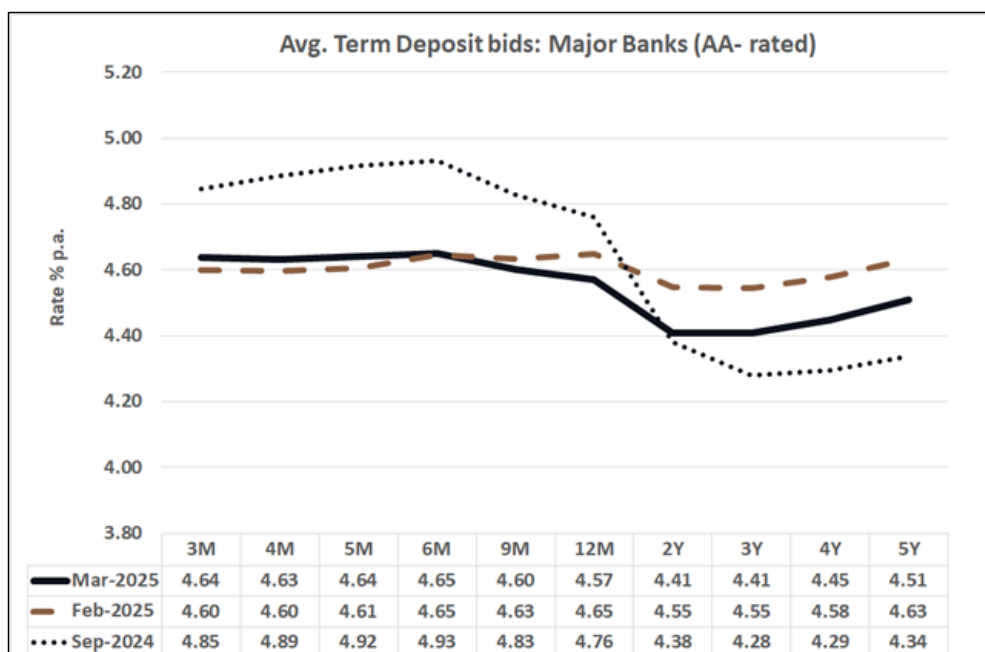
Arlo Advisory Pty Ltd
ABN: 55 668 191 795
Authorised Representative of InterPrac Financial Planning Pty Ltd
AFSL 246 638
Phone: +61 2 9053 2987
Email: michael.chandra@arloadvisory.com.au / melissa.villamin@arloadvisory.com.au
Level 3, Suite 304, 80 Elizabeth Street, Sydney NSW 2000



Market Update Summary

Financial markets (equities and bonds) were sold off in March due to concerns of escalating tariff wars, global growth prospects and inflation uncertainty.

In the deposit market, over March, at the very short-end of the curve (less than 6 months), the average deposit rates offered by the major banks remained relatively flat compared to where they were the previous month (February). At the longer-end of the curve (1-5 years), the average rates fell by another 10-15bp compared to where they were in February.



Source: Imperium Markets

With additional rate cuts and a global economic downturn priced in over 2025, investors should consider diversifying and taking an 'insurance policy' against a potentially lower rate environment by investing across 1-5 year fixed deposits and locking in rates above 4½% p.a. (small allocation only).



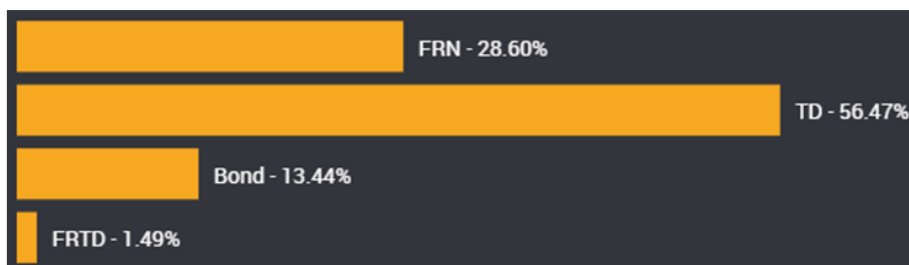
Inner West Council's Portfolio & Compliance

Asset Allocation

A large proportion of the portfolio is directed to fixed and floating rate term deposits (~58%). The remainder of the portfolio is held in FRNs (~29%), which includes a residual exposure to the grandfathered mortgage backed securities, and fixed bonds (~13%).

Senior FRNs are becoming expensive on a historical basis, although new issuances should continue to be considered on a case by case scenario. In the interim, staggering a mix of fixed deposits between 12 months to 5 years remains a more optimal strategy to maximise returns over a longer-term cycle.

With additional rate cuts and a global economic downturn being priced in 2025, investors can choose to allocate a small proportion of longer-term funds and undertake an insurance policy against any potential future rate cuts by investing across 1-5 year fixed deposits, locking in and targeting yields above 4½% p.a. Should inflation be within the RBA's target band of 2-3% over the longer-term, returns around 4½% p.a. or higher should outperform benchmark.





Term to Maturity

The portfolio remains highly liquid with around 53% of assets maturing within 12 months.

There is significant capacity to invest in short-medium (1-3 years), which is where we see the current value to optimise returns in the longer-run once the immediate capital projects are delivered. Where there is (counterparty) capacity to invest in attractive medium-longer term investments, we recommend this be allocated to medium-term fixed term deposits or newly issued FRNs (refer to respective sections below).

The non-compliance in the +10 year category reflects the grandfathered Mortgage Backed Securities which have a final maturity date of +2050.

Compliant	Horizon	Invested (\$)	Invested (%)	Min Limit (%)	Max Limit (%)	Available (\$)
✓	0 - 12 months	\$107,585,604	53.29%	40%	100%	\$94,293,107
✓	1 - 3 years	\$62,258,005	30.84%	0%	60%	\$58,869,222
✓	3 - 5 years	\$16,046,623	7.95%	0%	30%	\$44,516,990
✓	5 - 10 years	\$14,893,819	7.38%	0%	15%	\$15,387,988
x	+10 years	\$1,094,660	0.54%	0%	0%	-\$1,094,660
		\$201,878,711	100.00%			



Counterparty

Capacity limits are often dependent on the overall movement in the portfolio's balances (inflows or capital expenditures). Overall, the portfolio is lightly diversified across the investment grade spectrum, with no exposure to unrated ADIs. The exposure to "Unrated" assets reflects the grandfathered Mortgage Backed Securities.

Compliant	Issuer	Rating	Invested (\$)	Invested (%)	Max Limit (%)	Available (\$)
✓	Commonwealth Govt	AAA	\$2,484,318	1.23%	50%	\$98,455,038
✓	National Housing FIC	AAA	\$3,878,717	1.92%	50%	\$97,060,639
✓	NSW TCorp	AA+	\$4,841,130	2.40%	50%	\$96,098,225
✓	South Australian Govt	AA+	\$8,530,785	4.23%	50%	\$92,408,570
✓	Commonwealth Bank	AA-	\$21,456,140	10.63%	50%	\$79,483,215
✓	Westpac	AA-	\$53,500,000	26.50%	50%	\$47,439,355
✓	Bendigo and Adelaide	A-	\$24,956,114	12.36%	30%	\$35,607,499
✓	BOQ	A-	\$48,056,094	23.80%	30%	\$12,507,519
✓	Bank Australia	BBB+	\$4,550,000	2.25%	10%	\$15,637,871
✓	Beyond Bank	BBB+	\$1,200,367	0.59%	10%	\$18,987,504
✓	Bank of Us	BBB+	\$8,000,000	3.96%	10%	\$12,187,871
✓	Great South. Bank	BBB+	\$1,451,112	0.72%	10%	\$18,736,759
✓	Newcastle Permanent	BBB+	\$15,661,779	7.76%	10%	\$4,526,093
✓	RACQ Bank	BBB+	\$2,217,497	1.10%	10%	\$17,970,374
✗	EmeraldMBS2006-1A	Unrated	\$294,017	0.15%	0%	-\$294,017
✗	EmeraldMBS2006-1B	Unrated	\$800,643	0.40%	0%	-\$800,643
			\$201,878,711	100.00%		

^Note valuations of Council's securities on the Imperium Markets platform are marked-to-market and priced on a daily basis from an independent third party provider.



Ethical (Environmentally, Socially Responsible or Fossil Fuel Free) Investments

Council has made the active decision to divest any investment which has an exposure to fossil fuels. Council will continue to favour newly issued fossil fuel-free investment products and/or ethical investments, providing it does not significantly compromise the risk and return profile of the overall investment portfolio.

The overall summary of Council's investments can be categorised as follows:

Category	Amount	%
Green	\$76,156,507	37.72%
Socially Responsible	\$19,734,949	9.78%
Non Fossil Fuel Lending	\$105,987,255	52.50%
Fossil Fuel Lending	\$0	0.00%
Total	\$201,878,711	100.00%

Credit Quality

The portfolio remains diversified from a credit ratings perspective. The portfolio is mainly directed amongst the investment grade spectrum. All aggregate ratings categories are within the adopted Policy limits. The exposures to "Unrated" investments comprise of the grandfathered MBS investments.

There is now some capacity to invest with the "BBB" rated ADIs following the ratings upgrade for BoQ and Bendigo-Adelaide (moved up from BBB to A category range), although this is also dependent on movements in the overall portfolio's balances.

Compliant	Credit Rating	Invested (\$)	Invested (%)	Max Limit (%)	Available (\$)
✓	AAA Category	\$6,363,034	3.15%	100%	\$195,515,677
✓	AA Category	\$88,328,055	43.75%	100%	\$113,550,656
✓	A Category	\$73,012,208	36.17%	70%	\$68,302,890
✓	BBB Category	\$33,080,755	16.39%	20%	\$7,294,988
✓	Unrated Category	\$1,094,660	0.54%	10%	\$19,093,212
		\$201,878,711	100.00%		

[^]Note valuations of Council's securities on the Imperium Markets platform are marked-to-market and priced on a daily basis from an independent third party provider.



Performance

Council's performance (excluding cash holdings) for the month ending March 2025 is summarised as follows:

Performance	1 month	3 months	6 months	FYTD	1 year
Official Cash Rate	0.34%	1.02%	2.11%	3.21%	4.31%
AusBond Bank Bill Index	0.35%	1.07%	2.20%	3.34%	4.46%
Council's T/D Portfolio	0.42%	1.20%	2.44%	3.71%	4.99%
Council's FRT/D Portfolio	0.39%	1.11%	2.24%	3.39%	4.54%
Council's FRN Portfolio	0.42%	1.20%	2.58%	3.80%	5.06%
Council's Bond Portfolio	0.33%	0.93%	1.07%	2.01%	2.78%
Council's Total Portfolio^	0.41%	1.16%	2.34%	3.55%	4.79%
Outperformance	0.06%	0.09%	0.14%	0.21%	0.33%

[^]Total portfolio performance excludes Council's cash account holdings.

Performance % p.a.	1 month	3 months	6 months	FYTD	1 year
Official Cash Rate	4.10%	4.19%	4.27%	4.30%	4.31%
AusBond Bank Bill Index	4.16%	4.42%	4.46%	4.47%	4.46%
Council TDs	5.04%	4.95%	4.95%	4.97%	4.99%
Council's FRT/D Portfolio	4.67%	4.58%	4.55%	4.54%	4.54%
Council FRNs	5.06%	4.96%	5.24%	5.10%	5.06%
Council's Bond Portfolio	3.93%	3.84%	2.17%	2.68%	2.78%
Council's Portfolio^	4.89%	4.80%	4.74%	4.76%	4.79%
Outperformance	0.73%	0.38%	0.28%	0.29%	0.33%

[^]Total portfolio performance excludes Council's cash account holdings.

For the month of March, the portfolio (excluding cash) provided a solid return of +0.41% (actual) or +4.89% p.a. (annualised), outperforming the benchmark AusBond Bank Bill Index return of +0.35% (actual) or +4.16% p.a. (annualised).



Recommendations for Council

Term Deposits

Going forward, over the long-run, Council's interest income can be increased by undertaking a slightly longer duration position (spread across 1-3 years), with rates on offer along this part of the curve likely to be offered up to ¼-½% p.a. higher compared to shorter tenors in a normal market environment. There is a growing belief that additional interest rate cuts and a global economic downturn is imminent and so locking in rates above 4½% p.a. across 1-5 year tenors may provide some income protection against a lower rate environment.

As at the end of March, Council's **deposit** portfolio was yielding 4.85% p.a. (down 5bp from the previous month) with a weighted average duration of around 247 days (~8 months). **We recommend Council to increase this weighted average duration closer to 9-12 months incrementally to optimise returns in the long-run.**

Please refer to the section below for further details on the Term Deposit market.

Securities

Primary (new) Senior **FRNs** (with maturities between 3-5 years) continue to be relatively appealing (particularly for those investors with portfolios skewed towards fixed assets) and should be considered on a case by case scenario. **Fixed Bonds** may also provide some attractive opportunities from new (primary) issuances and potentially secondary market offers (or 'tap').

Please refer to the sections below for further details on each market.

Council FRNs – Recommendations for Sale/Switches

We now recommend Council sells/switches out of the following FRN(s):

Issuer	Rating	Maturity Date	Trade Reference	ISIN	Face Value	Trading Margin	Capital Price (\$)	Unrealised Gain (\$)
CBA	AA-	23/12/2026	542014	AU3FN0063103	\$1,500,000	+52.0bp	\$99.796	\$5,010 [^]
CBA	AA-	23/12/2026	542019	AU3FN0063103	\$5,000,000	+52.0bp	\$99.796	\$23,730 [^]
CBA	AA-	23/12/2026	542413	AU3FN0063103	\$10,000,000	+52.0bp	\$99.796	\$131,060 [^]

[^]These assets were purchased in the secondary market at a discount to par.

The above sale would result in a capital gain of ~\$160k and could easily be switched into higher yielding complying assets. We will inform Council when the opportunity arises.

Council's Fixed Bonds

The majority of Councils' fixed bonds are now at a discount to par given the rise in bond yields over the past few years. Unless there is an emergency to access funds at short notice, Council is likely to hold these assets to maturity and will receive its original face value back. If there is an opportunity to sell prior to maturity (if official rates fall to an attractive level), we will inform Council accordingly.



Grandfathered Investments

Council holds the following 'grandfathered' Mortgage Backed Securities (MBS). The valuation as at the end of March 2025 is shown as follows:

Asset	Maturity Date	ISIN	Capital Value	Current Value	Coupon Margin	~Current Trading Margin	Monthly Actual Return (%)
2006-1A*	21/08/2051	AU300EMER013	\$294,017	\$92.988	+45bp	+145bp	0.09%
2006-1B	21/08/2056	AU300EMER021	\$800,643	\$80.064	+75bp	+305bp	0.21%

* Emerald MBS 2006-1A paid out a distribution of \$16,576.72 in November 2024 which resulted in the decline in the face value to \$316,186 from \$332,763

The MBS2006-1A security should pay its capital well before the final maturity date.

We note the liquidity of assets such as the above in the secondary market is considered very poor with large bid-ask spreads (we would indicatively suggest a bid-ask spread of around \$5-\$10 either side of the current 'fair' value). In most circumstances, bids are well below the indicated "mid" or "fair" values. As such, Council is expected to hold this asset for the long-term, potentially until it makes its final payment.

Third Party Valuer ("Arms-Length")

Imperium Markets uses an external third party provider (IBS Capital¹) who has started valuing (effective 31st March 2022) Council's holding of this asset on a daily basis (end-of-business day valuations).

IBS Capital prices all investor's securities (FRNs, bonds, mortgage backed securities) on a daily basis. We believe this is important for auditing purposes, especially when investors revalue their assets at the end of every financial year. The revaluations of all securities on the Imperium Markets platform is NOT biased i.e. they are not provided by the bank or financial intermediary that sold the security to the client.

IBS Capital's methodology is based on extensive experience in financial markets, and it has been developed by an AFMA accredited principal. In designing the valuation methodology the following AASB directives were used - market approach valuation technique as per paragraphs 61-66 of the AASB13 Standard as well as Appendix B, Application guidance, Valuation techniques paragraph of the same document.

Where applicable, end-of-day closing prices (trading margins and yields) are crossed checked and compared with other external data providers including YieldBroker, Refinitiv and/or Bloomberg's. To make sure that adverse liquidity conditions do not influence closing prices, changes to each day's closing prices from the previous trading date are analysed. If the changes are considerably different to changes in benchmark rates, the use of interpolation, based on securities with similar characteristics such as credit rating, maturity and capital structure (level of seniority), are applied.

¹ <http://ibscapital.com.au/>



Term Deposit Market Review

Current Term Deposits Rates

As at the end of March, we see value in the following:

ADI	LT Credit Rating	Term	Rate % p.a.
ING Bank	A	5 years	4.81%
BoQ	A-	5 years	4.60%
Hume Bank	BBB+	5 years	4.55%
Westpac	AA-	5 years	4.50%
ING Bank	A	4 years	4.68%
BoQ	A-	4 years	4.50%
Westpac	AA-	4 years	4.42%
ING Bank	A	3 years	4.57%
BoQ	A-	3 years	4.45%
Hume Bank	BBB+	3 years	4.38%
State Bank of India	BBB-	2 years	4.65%
ING Bank	A	2 years	4.55%
Bank of Us	BBB+	2 years	4.40%
Westpac	AA-	2 years	4.40%
BoQ	A-	2 years	4.45%

The above deposits are suitable for investors looking to maintain diversification and lock-in a slight premium compared to purely investing short-term.

For terms under 12 months, we believe the strongest value is currently being offered by the following ADIs (we stress that rates are indicative, dependent on daily funding requirements and different for industry segments):



ADI	LT Credit Rating	Term	Rate % p.a.
State Bank of India	BBB-	12 months	4.80%
Suncorp	AA-	12 months	4.71%
ICBC Sydney	A	12 months	4.68%
ING Bank	A	12 months	4.64%
State Bank of India	BBB-	9 months	4.80%
Suncorp	AA-	9 months	4.70%
BoQ	A-	9 months	4.70%
Bank of Sydney	Unrated	6 months	4.83%
State Bank of India	BBB-	6 months	4.80%
Suncorp	AA-	6 months	4.80%
BoQ	A-	6 months	4.78%
Bank of Sydney	Unrated	3 months	4.83%
State Bank of India	BBB-	3 months	4.80%
NAB	AA-	3 months	4.75%

For those investors that do not require high levels of liquidity and can stagger their investments longer term, they will be rewarded over a longer-term cycle if they roll for an average min. term of 12 months, with a spread of investments out to 5 years (this is where we see current value). In a normal market environment (upward sloping yield curve), investors could earn over a cycle, on average, up to ¼-½% p.a. higher compared to those investors that entirely invest in short-dated deposits.

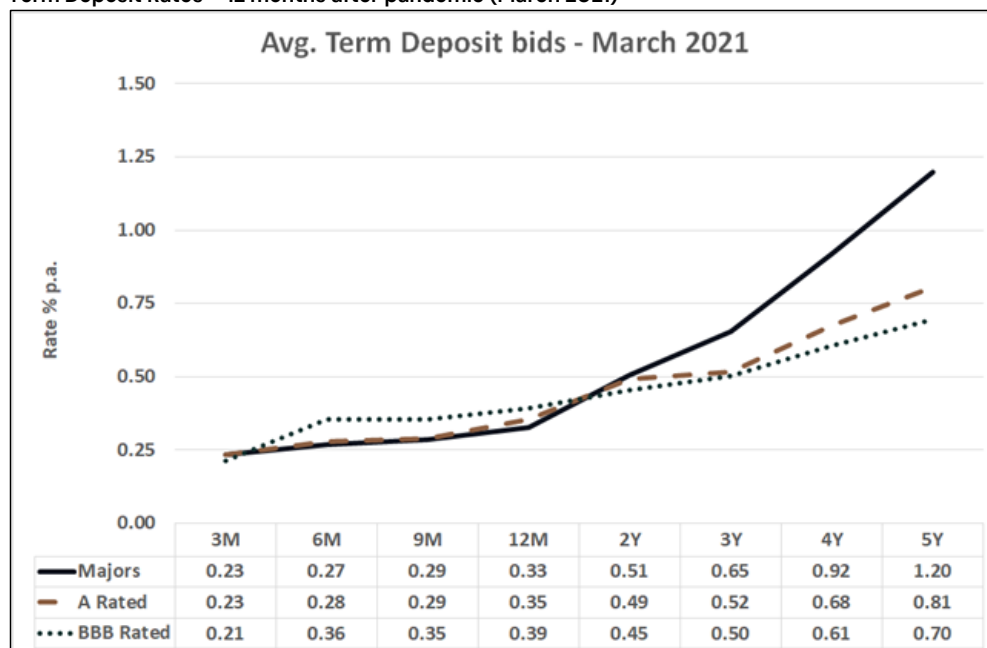
With additional rate cuts and a global economic downturn priced in over 2025, investors should consider allocating some longer-term surplus funds and undertake an insurance policy by investing across 1-5 year fixed deposits and locking in rates above 4½% p.a. This will provide some income protection if the RBA decides to continue cutting rates over 2025 and into 2026.



Term Deposits Analysis

Pre-pandemic (March 2020), a 'normal' marketplace meant the lower rated ADIs (i.e. BBB category) were offering higher rates on term deposits compared to the higher rated ADIs (i.e. A or AA rated). But due to the cheap funding available provided by the RBA via their Term Funding Facility (TFF) during mid-2020, allowing the ADIs to borrow as low as 0.10% p.a. fixed for 3 years, those lower rated ADIs (BBB rated) did not require deposit funding from the wholesale deposit. Given the higher rated banks had more capacity to lend (as they have a greater pool of mortgage borrowers), they subsequently were offering higher deposit rates. In fact, some of the lower rated banks were not even offering deposit rates at all. As a result, most investors placed a higher proportion of their deposit investments with the higher rated (A or AA) ADIs over the past three years.

Term Deposit Rates – 12 months after pandemic (March 2021)



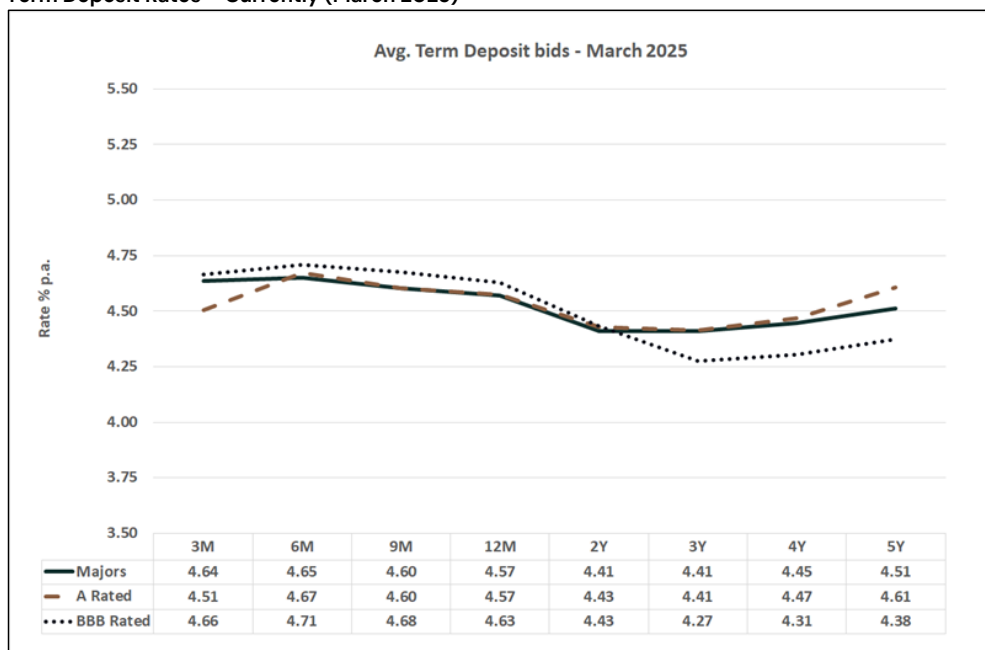
Source: Imperium Markets

The abnormal marketplace experienced during the pandemic is starting to reverse as the competition for deposits slowly increases, partially driven by the RBA's term funding facility coming to an end. In recent months, we have started to periodically see some of the lower rated ADIs ("A" and "BBB" rated) offering slightly higher rates compared to the domestic major banks ("AA" rated) on different parts of the curve (i.e. pre-pandemic environment). Some of this has been attributed to lags in adjusting their deposit rates as some banks (mainly the lower rated ADIs) simply set their rates for the week.



Going forward, investors should have a larger opportunity to invest a higher proportion of its funds with the lower rated institutions (up to Policy limits), from which the majority are not lending to the Fossil Fuel industry or considered 'ethical'. We are slowly seeing this trend emerge, although the major banks always seem to react more quickly than the rest of the market during periods of volatility:

Term Deposit Rates – Currently (March 2025)



Source: Imperium Markets

Financial Stability of the Banking (ADI) Sector

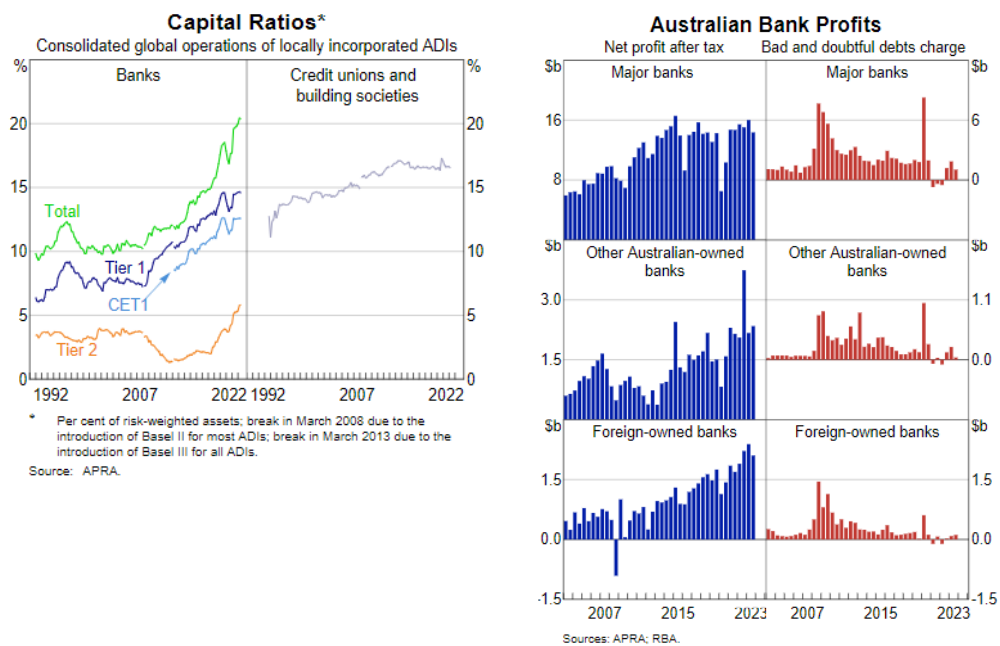
The RBA's latest Financial Stability report of 2024 reaffirms the strong balance sheet across the ADI sector. They noted that the risk of widespread financial stress remains limited due to the generally strong financial positions of most (individual) borrowers. Very few mortgage borrowers are in negative equity, limiting the impact on lenders (ADIs) in the event of default and supporting their ability to continue providing credit to the economy. Most businesses that have entered insolvency are small and have little debt, limiting the broader impact on the labour market and thus household incomes, and on the capital position of lenders (ADIs).

Australian banks (collectively the APRA regulated ADIs) have maintained prudent lending standards and are well positioned to continue supplying credit to the economy. A deterioration in economic conditions or temporary disruption to funding markets is unlikely to halt lending activity. Banks have anticipated an



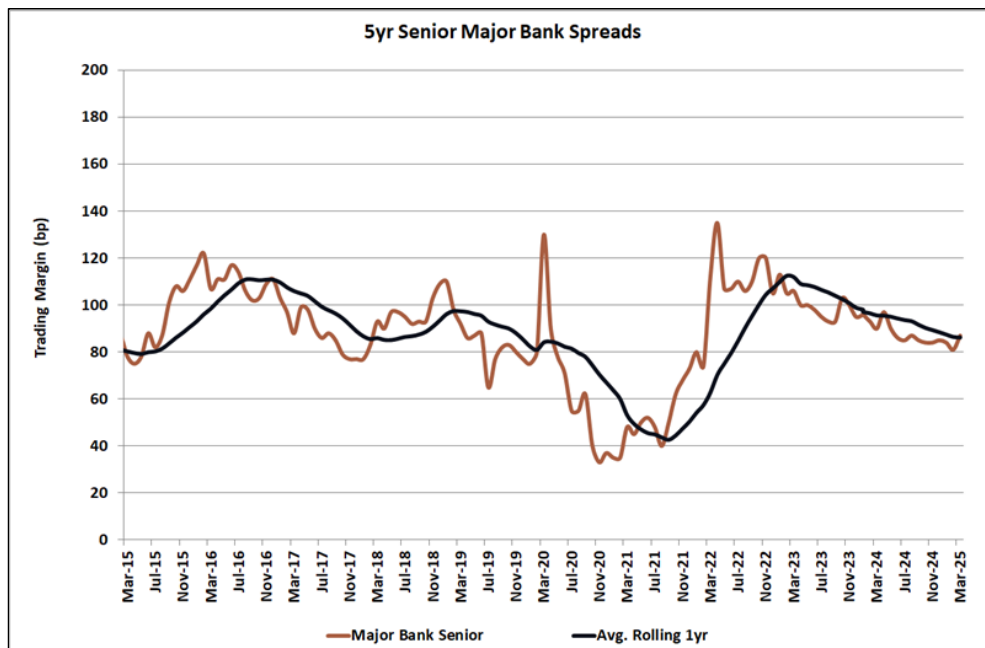
increase in loan arrears and have capital and liquidity buffers well above regulatory requirements (see *Capita Ratios chart below*). APRA's mandate is to "protect depositors" and provide "financial stability".

Over the past two decades, both domestic and international banks continue to operate and demonstrate high levels of profitability (see *Australian Bank Profits chart below*), which also includes two stress-test environments being the GFC (September 2008) and the COVID pandemic (March 2020):



Senior FRNs Market Review

Over March, amongst the senior major bank FRNs, physical credit securities widened between 5-7bp at the longer-end of the curve. During the month, NAB (AA-) issued a 5 year senior security +83bp, whilst HSBC (AA-) issued a 3 year senior FRN at +70bp. Long-term major bank senior securities are approaching the 'expensive' territory if the 5yr margin tightens towards +80bp.



Source: IBS Capital

There was also a handful of other notable primary deals during the month:

- Beyond Bank (BBB+) 3 year senior FRN at +115bp
- Bank of Nova Scotia (A-) 6 non-call 5 year senior security at +140bp

Amongst the "A" and "BBB" rated sectors, the securities widened by around 2-5bp at the longer-end of the curve. Overall, credit securities remain fair value on a historical basis without being overly exciting. FRNs will continue to play a role in investors' portfolios mainly based on their liquidity and the ability to roll down the curve and gross up returns over ensuing years (in a relatively stable credit environment), whilst also providing some diversification to those investors skewed towards fixed assets.



Senior FRNs (ADIs)	31/03/2025	28/02/2025
"AA" rated – 5yrs	+87bp	+81bp
"AA" rated – 3yrs	+70bp	+65bp
"A" rated – 5yrs	+95bp	+90bp
"A" rated – 3yrs	+74bp	+72bp
"BBB" rated – 3yrs	+118bp	+115bp

Source: IBS Capital

We now generally recommend switches ('benchmark' issues only) into new primary issues, out of the following senior FRNs that are maturing:

- On or before mid-2027 for the "AA" rated ADIs (domestic major banks);
- On or before mid-2026 for the "A" rated ADIs; and
- Within 6–9 months for the "BBB" rated ADIs (consider case by case).

Investors holding onto the above senior FRNs ('benchmark' issues only) in their last few years are now generally holding sub optimal investments and are not maximising returns by foregoing realised capital gains. In the current challenging economic environment, any boost in overall returns should be locked in when it is advantageous to do so, particularly as switch opportunities become available.



Senior Fixed Bonds – ADIs (Secondary Market)

With global inflation softening and official interest rates starting to drop progressively, investors may look at some opportunities in the secondary market. We currently see value in the following fixed bond lines (please note supply in the secondary market may be limited on any day):

ISIN	Issuer	Rating	Capital Structure	Maturity Date	~Remain. Term (yrs)	Fixed Coupon	Indicative Yield
AU3CB0314763	Bendigo	A-	Senior	24/10/2028	3.57	4.79%	4.63%
AU3CB0308955	BoQ	A-	Senior	30/04/2029	4.09	5.30%	4.78%
AU3CB0319879	Nova Sco.	A-	Senior	21/03/2030	4.98	5.23%	5.14%



Economic Commentary

International Market

Financial markets (equities and bonds) were sold off in March due to concerns of escalating tariff wars, global growth prospects and inflation uncertainty.

Across equity markets, the US S&P 500 Index fell -5.75%, whilst the NASDAQ plunged -8.21%. Europe's main indices were also sold off, with losses in France's CAC (-3.96%), UK's FTSE (-2.58%) and Germany's DAX (-1.72%).

The US applied 25% tariffs on Mexico and Canada, added to those already applied to China, and separately pulled funding for Ukraine's war effort. China and Canada have retaliated, as they promised they would.

The FOMC left the funds rate unchanged as widely expected, although there is a smaller majority expecting the funds rate to be 50bp lower by the end of 2025 (9 vs 10 previously) and eight officials compared to four previously see one rate cut or less this year. US core CPI fell -0.22% to +0.23% in February (+3.1% y/y), while headline inflation was at +0.22% (+2.8% y/y).

The Bank of Canada delivered a 25bp rate cut taking the cash rate to 2.75%. Governor Macklem noted the trade battle with the US was a "*new crisis*". Canada's CPI picked up and was stronger than expected, with the annual headline increase at +2.6% y/y in February, up from +1.9% y/y previously.

The Bank of England (BoE) left official rates unchanged at 4.50% as widely expected. The UK unemployment rate came in as expected in January at 4.4%. Headline CPI came in below expectations at +2.8%, down from +3.0% and +3.0% expected, with the core reading coming in at +3.5% from +3.7%.

The ECB delivered the expected 25bp cut to its policy rates, taking the deposit rate down to 2.50%, its sixth rate cut since June. The policy statement was changed to say that "*monetary policy is becoming meaningfully less restrictive*".

The Norwegian central bank left its policy rate unchanged at 4.50%. An upside surprise to inflation has delayed its first cut expectations until later this year.

China published February CPI and PPI numbers which showed CPI back in deflation for the first time in 13 months.

The MSCI World ex-Aus Index fell -4.66% for the month of March:

Index	1m	3m	1yr	3yr	5yr	10yr
S&P 500 Index	-5.75%	-4.59%	+6.80%	+7.40%	+16.77%	+10.50%
MSCI World ex-AUS	-4.66%	-2.11%	+5.77%	+6.14%	+14.49%	+7.79%
S&P ASX 200 Accum. Index	-3.39%	-2.80%	+2.84%	+5.62%	+13.24%	+7.15%

Source: S&P, MSCI



Domestic Market

The RBA Minutes for February did not contain any new information given the extensive commentary by RBA officials since then. The key observation and judgements the Board applied when deciding to cut rates were that inflation had come in lower than expected.

The Monthly CPI indicator fell 0.1% to +2.4% from +2.5% (consensus 2.5%). The annual trimmed mean slipped 0.1% to +2.7% from +2.8%. The RBA in February perhaps remained a little too cautious in their inflation forecasts, and that inflation outcomes (thus far) can support a gradual easing cycle to sustain the pickup in growth to trend and support a labour market remaining near full employment.

Headline employment fell -52.8k in February against expectations of a +30k rise. The unemployment rate was unchanged at 4.1%, though it did fall 0.056% in unrounded terms (consensus 4.1%). The market consensus is that given the RBA still views the labour market as *"a little too tight"*, it will take realised wages growth (WPI) and inflation (quarterly CPI) to make the case for further rate cuts.

GDP growth was +1.3% over 2024 (consensus was +1.3% and RBA +1.1%). GDP per capita rose +0.1% q/q, its first rise in seven quarters, as growth drivers rebalance with population growth past its peak and per capita spending picking up.

Retail sales came in at +0.3% m/m after a -0.1% decline in December. Spending rose across most industries, but that was partly offset by a -4.4% m/m fall in household goods retailing.

The Federal Government announced its budget, promising to reduce the bottom tax bracket from 16% to 14% over two years from July 2026. The expected other changes include the \$7.9bn program to boost bulk billing (albeit mainly in the out years – with around \$2.4bn in the next 4 years).

The Australian dollar rose around +0.88%, finishing the month at US62.80 cents (from US62.14 cents the previous month).

Credit Market

The global credit indices widened in the risk-off environment. They are now back to levels last seen in early 2023:

Index	March 2025	February 2025
CDX North American 5yr CDS	61bp	50bp
iTraxx Europe 5yr CDS	64bp	53bp
iTraxx Australia 5yr CDS	88bp	65bp

Source: Markit



Fixed Interest Review

Benchmark Index Returns

Index	March 2025	February 2025
Bloomberg AusBond Bank Bill Index (0+YR)	+0.35%	+0.34%
Bloomberg AusBond Composite Bond Index (0+YR)	+0.17%	+0.93%
Bloomberg AusBond Credit FRN Index (0+YR)	+0.32%	+0.47%
Bloomberg AusBond Credit Index (0+YR)	+0.28%	+0.79%
Bloomberg AusBond Treasury Index (0+YR)	+0.12%	+0.90%
Bloomberg AusBond Inflation Gov't Index (0+YR)	-0.90%	+0.72%

Source: Bloomberg

Other Key Rates

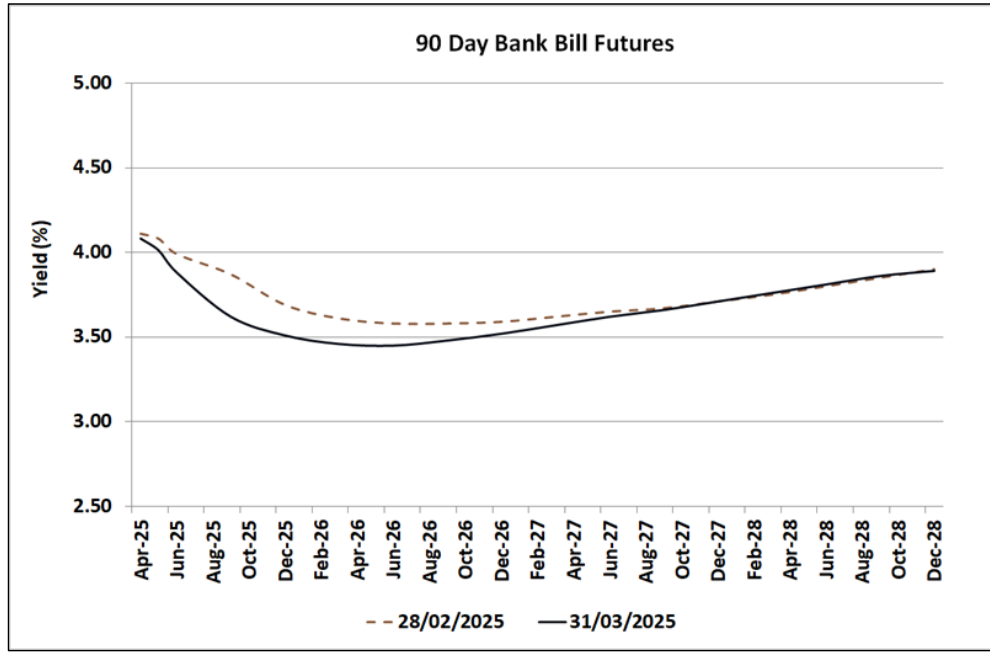
Index	March 2025	February 2025
RBA Official Cash Rate	4.10%	4.10%
90 Day (3 month) BBSW Rate	4.13%	4.12%
3yr Australian Government Bonds	3.69%	3.75%
10yr Australian Government Bonds	4.39%	4.30%
US Fed Funds Rate	4.25%-4.50%	4.25%-4.50%
2yr US Treasury Bonds	3.89%	3.99%
10yr US Treasury Bonds	4.23%	4.24%

Source: RBA, ASX, US Department of Treasury



90 Day Bill Futures

Bill futures fell at the short-end of the curve, with markets factoring multiple rate cuts over the remainder of 2025:



Source: ASX

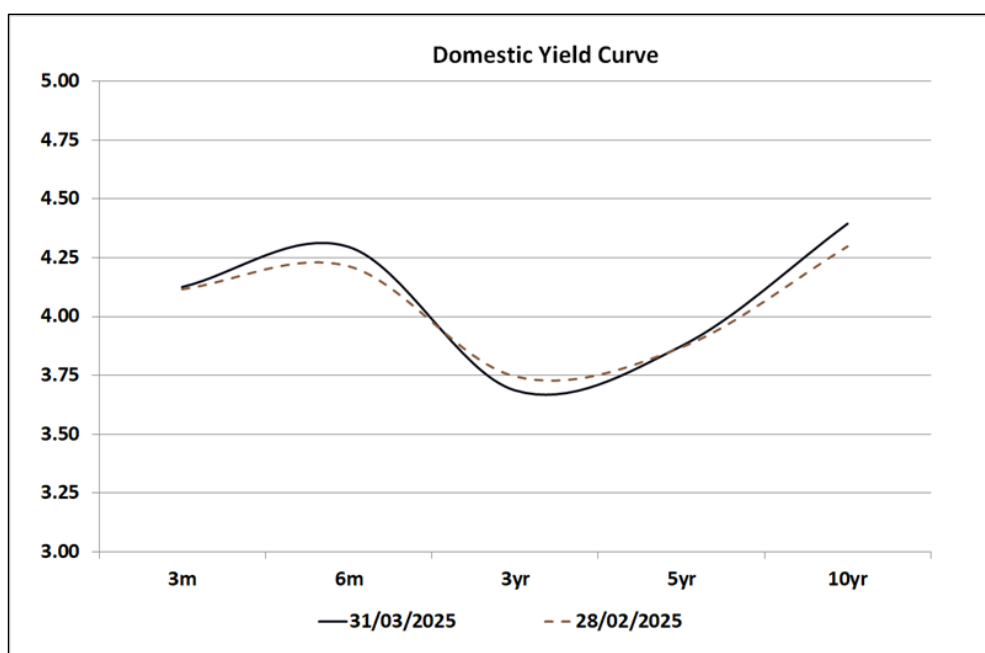


Fixed Interest Outlook

There was a slightly hawkish drift in the US Fed members' target rate dots in the latest projections, but not enough to move the median dot. There are still two cuts implied in the median profile for 2025, another two in 2026 and another in 2027. Fed Chair Powell said inflation has made progress but remains above target and that surveys suggest tariffs are impacting inflation expectations.

Domestically, RBA Governor Bullock has explicitly pushed back on the additional 50bp of rate cuts the market is pricing in 2025, underpinning their forecasts given they only expect trimmed mean CPI flatlining at 2.70% from mid-2025. The Governor said, *"the board needs more evidence that inflation is continuing to decline before making decisions about the future path of interest rates"*. She noted the RBA wants to see easing wage costs, disinflation in market services and housing inflation continuing to ease.

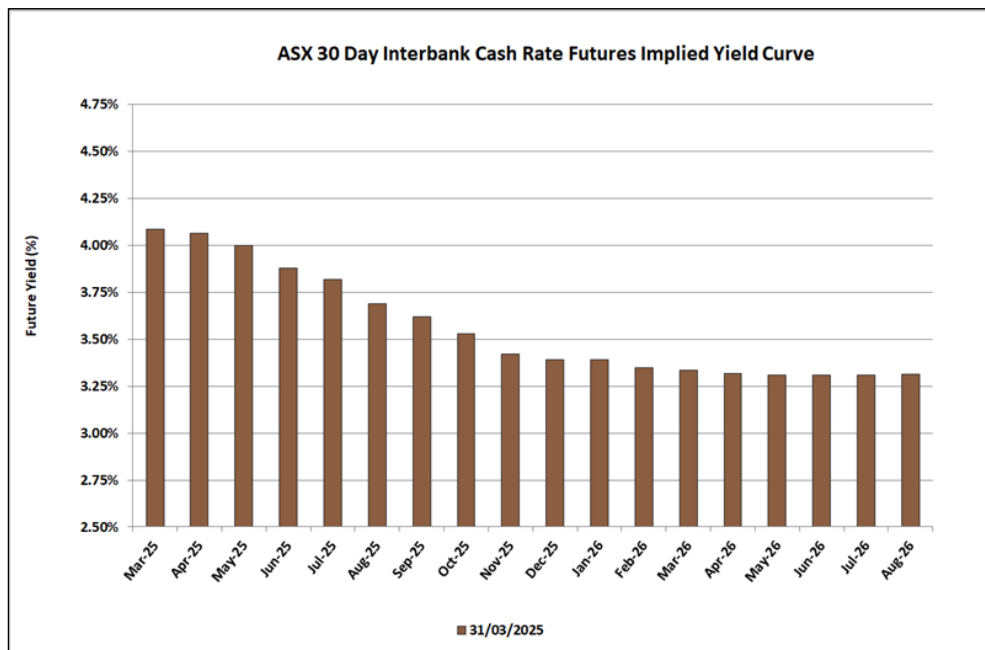
Yields rose up to 9bp at the long-end of the curve this month:



Source: ASX, RBA



Financial markets continue to fully price in two rate cuts in 2025 and another one by early 2026, despite Governor Bullock's jawboning against such expectations:



Source: ASX

DISCLAIMER

This document has been prepared by Arlo Advisory Pty Ltd ("Arlo"), ABN 55 668 191 795, an authorised representative of InterPrac Financial Planning Pty Ltd (ABN 14 076 093 680) AFS Licence No. 246638. Arlo provides fixed income investment advisory services to wholesale investors only. The information in this document is intended solely for your use. This document may not otherwise be reproduced and must not be distributed or transmitted to any other person or used in any way without the express approval of Arlo.

General Advice Warning

The information contained in this document is general in nature and does not take into account your individual investment objectives and adopted policy mandate. Arlo monitors the fixed income market and recommends the best rates currently available to the investors. You are responsible for deciding whether our recommendations are appropriate for your particular investment needs, objectives and financial situation and for implementing your decisions.

Accuracy & Reliability of Information

Arlo sources and uses information provided by third parties from time to time, including from Imperium Markets Pty Ltd ABN 87 616 579 527, a sister company of Arlo. Although every effort has been made to verify the accuracy of the information contained in this document, Arlo, its officers, employees and agents disclaim all liability (except for any liability which by law cannot be excluded), for any error, inaccuracy in, or omission from the information contained in this document or any loss or damage suffered by any person directly or indirectly through relying on this information.



Investment Report

01/03/2025 to 31/03/2025

Inner West Council

Portfolio Valuation as at 31/03/2025

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Westpac	AA-	TD	GREEN	At Maturity	30/10/2024	30/04/2025	4.9400	5,000,000.00	5,000,000.00	103,536.99	20,978.08
Bendigo and Adelaide	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	30/10/2024	30/04/2025	5.0400	7,000,000.00	7,000,000.00	147,886.03	29,963.84
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	30/10/2024	30/04/2025	5.0000	25,000,000.00	25,000,000.00	523,972.60	106,164.38
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	18/09/2024	18/06/2025	4.9000	3,000,000.00	3,000,000.00	78,534.25	12,484.93
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	26/09/2024	26/06/2025	4.9000	5,000,000.00	5,000,000.00	125,520.55	20,808.22
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	09/01/2025	09/07/2025	5.0200	10,000,000.00	10,000,000.00	112,778.08	42,635.62
Bendigo and Adelaide	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	17/03/2025	17/09/2025	4.6400	3,500,000.00	3,500,000.00	6,673.97	6,673.97
Bank of Us	BBB+	TD	NON-FOSSIL FUEL LENDING	At Maturity	18/09/2024	18/09/2025	4.8200	3,000,000.00	3,000,000.00	77,252.05	12,281.10
Westpac	AA-	TD	GREEN	At Maturity	18/09/2024	18/09/2025	4.7400	6,500,000.00	6,500,000.00	164,601.37	26,167.40
Bank of Us	BBB+	TD	NON-FOSSIL FUEL LENDING	At Maturity	26/09/2024	26/09/2025	4.7800	5,000,000.00	5,000,000.00	122,446.58	20,298.63
Westpac	AA-	TD	GREEN	At Maturity	26/09/2024	26/09/2025	4.7600	10,000,000.00	10,000,000.00	243,868.49	40,427.40
Westpac	AA-	TD	GREEN	At Maturity	30/10/2024	30/10/2025	5.0200	5,000,000.00	5,000,000.00	105,213.70	21,317.81
Bendigo and Adelaide	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	02/12/2020	02/12/2025	4.6353	5,599,104.00	5,600,000.00	20,623.91	20,623.91
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	04/03/2021	04/03/2026	4.7464	9,986,500.00	10,000,000.00	36,410.74	36,410.74
Westpac	AA-	TD	GREEN	At Maturity	17/03/2025	17/03/2026	4.5200	4,000,000.00	4,000,000.00	7,430.14	7,430.14

Inner West Council

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Westpac	AA-	FRTD	GREEN	Quarterly	30/06/2021	30/06/2026	4.5254	3,000,000.00	3,000,000.00	371.95	371.95
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	30/10/2023	30/10/2026	5.7553	1,661,576.40	1,650,000.00	15,870.44	8,065.30
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	10/03/2022	23/12/2026	4.5268	9,979,600.00	10,000,000.00	9,921.75	9,921.75
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	03/11/2021	23/12/2026	4.5268	4,989,800.00	5,000,000.00	4,960.88	4,960.88
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	29/10/2021	23/12/2026	4.5268	1,496,940.00	1,500,000.00	1,488.26	1,488.26
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	23/09/2021	23/12/2026	4.5268	4,989,800.00	5,000,000.00	4,960.88	4,960.88
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	10/02/2022	10/02/2027	5.2030	4,753,971.00	4,750,000.00	33,855.14	20,990.18
RACQ Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	05/03/2024	05/03/2027	5.7173	2,217,496.60	2,200,000.00	9,304.32	9,304.32
Westpac	AA-	TD	GREEN	Annual	17/03/2025	17/03/2027	4.3800	2,000,000.00	2,000,000.00	3,600.00	3,600.00
Westpac	AA-	TD	GREEN	Quarterly	21/03/2024	22/03/2027	4.7000	18,000,000.00	18,000,000.00	25,495.89	25,495.89
Bendigo and Adelaide	A-	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	14/05/2024	14/05/2027	5.1000	1,620,032.00	1,600,000.00	30,851.51	6,930.41
Bendigo and Adelaide	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	14/05/2024	14/05/2027	5.1793	2,008,886.00	2,000,000.00	13,054.67	8,797.72
Great Southern Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	01/11/2024	01/11/2027	5.2649	1,451,112.15	1,450,000.00	11,921.75	6,483.76
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	27/09/2024	21/02/2028	5.8423	1,520,223.00	1,500,000.00	9,363.69	7,442.93
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	21/02/2024	21/02/2028	5.8423	1,368,200.70	1,350,000.00	8,427.32	6,698.64

Financial Statement

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Beyond Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	21/03/2025	21/03/2028	5.2600	1,200,367.20	1,200,000.00	1,902.25	1,902.25
Bendigo and Adelaide	A-	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	24/10/2024	24/10/2028	4.7900	703,380.30	700,000.00	14,606.22	2,847.75
NSW Treasury Corp	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	15/11/2018	15/11/2028	3.0000	4,841,130.00	5,000,000.00	56,301.37	12,739.73
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	14/02/2024	14/02/2029	6.0293	921,307.50	900,000.00	6,838.71	4,608.70
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	26/03/2024	26/03/2029	4.9900	2,000,000.00	2,000,000.00	1,640.55	1,640.55
BOQ	A-	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	30/04/2024	30/04/2029	5.3000	3,056,094.00	3,000,000.00	66,649.32	13,504.11
Bendigo and Adelaide	AAA	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	28/11/2024	28/11/2029	4.9580	2,027,204.00	2,000,000.00	33,687.23	8,421.81
Bendigo and Adelaide	AAA	FRN	NON-FOSSIL FUEL LENDING	Quarterly	28/11/2024	28/11/2029	4.9460	2,497,507.50	2,500,000.00	10,840.55	10,501.78
NHFIC	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	10/02/2021	27/05/2030	1.5200	1,312,624.50	1,500,000.00	7,808.22	1,936.44
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	24/01/2025	23/05/2031	4.5000	2,001,150.00	2,000,000.00	31,315.07	7,643.84
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	27/06/2024	23/05/2031	4.5000	5,002,875.00	5,000,000.00	78,287.67	19,109.59
NHFIC	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	01/07/2021	01/07/2031	1.7400	2,566,092.00	3,000,000.00	12,728.22	4,433.42
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	11/10/2024	24/05/2034	1.7500	1,526,760.00	2,000,000.00	12,178.08	2,972.60
Commonwealth Government	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	14/06/2024	21/06/2034	4.2500	2,484,317.50	2,500,000.00	28,818.49	9,023.97
EmeraldMBS2006-	Unrated	FRN	MBS	Quarterly	17/07/2006	21/08/2051	4.5923	294,016.59	316,186.31	1,551.48	1,233.22

INNER WEST

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
1A											
EmeraldMBS2006-1B	Unrated	FRN	MBS	Quarterly	17/07/2006	21/08/2056	4.8923	800,643.00	1,000,000.00	5,227.39	4,155.10
TOTALS								201,878,710.94	203,216,186.31	2,430,578.70	656,853.89

Financial Report

Portfolio by Asset as at 31/03/2025

Asset Type: TD

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Westpac	AA-	TD	GREEN	At Maturity	30/10/2024	30/04/2025	4.9400	5,000,000.00	5,000,000.00	103,536.99	20,978.08
Bendigo and Adelaide	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	30/10/2024	30/04/2025	5.0400	7,000,000.00	7,000,000.00	147,886.03	29,963.84
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	30/10/2024	30/04/2025	5.0000	25,000,000.00	25,000,000.00	523,972.60	106,164.38
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	18/09/2024	18/06/2025	4.9000	3,000,000.00	3,000,000.00	78,534.25	12,484.93
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	26/09/2024	26/06/2025	4.9000	5,000,000.00	5,000,000.00	125,520.55	20,808.22
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	09/01/2025	09/07/2025	5.0200	10,000,000.00	10,000,000.00	112,778.08	42,635.62
Bendigo and Adelaide	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	17/03/2025	17/09/2025	4.6400	3,500,000.00	3,500,000.00	6,673.97	6,673.97
Bank of Us	BBB+	TD	NON-FOSSIL FUEL LENDING	At Maturity	18/09/2024	18/09/2025	4.8200	3,000,000.00	3,000,000.00	77,252.05	12,281.10
Westpac	AA-	TD	GREEN	At Maturity	18/09/2024	18/09/2025	4.7400	6,500,000.00	6,500,000.00	164,601.37	26,167.40
Bank of Us	BBB+	TD	NON-FOSSIL FUEL LENDING	At Maturity	26/09/2024	26/09/2025	4.7800	5,000,000.00	5,000,000.00	122,446.58	20,298.63
Westpac	AA-	TD	GREEN	At Maturity	26/09/2024	26/09/2025	4.7600	10,000,000.00	10,000,000.00	243,868.49	40,427.40
Westpac	AA-	TD	GREEN	At Maturity	30/10/2024	30/10/2025	5.0200	5,000,000.00	5,000,000.00	105,213.70	21,317.81
Westpac	AA-	TD	GREEN	At Maturity	17/03/2025	17/03/2026	4.5200	4,000,000.00	4,000,000.00	7,430.14	7,430.14
Westpac	AA-	TD	GREEN	Annual	17/03/2025	17/03/2027	4.3800	2,000,000.00	2,000,000.00	3,600.00	3,600.00

INNER WEST

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Westpac	AA-	TD	GREEN	Quarterly	21/03/2024	22/03/2027	4.7000	18,000,000.00	18,000,000.00	25,495.89	25,495.89
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	26/03/2024	26/03/2029	4.9900	2,000,000.00	2,000,000.00	1,640.55	1,640.55
TD SUBTOTALS								114,000,000.00	114,000,000.00	1,850,451.23	398,367.95

Asset Type: FRTD

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Westpac	AA-	FRTD	GREEN	Quarterly	30/06/2021	30/06/2026	4.5254	3,000,000.00	3,000,000.00	371.95	371.95
FRTD SUBTOTALS								3,000,000.00	3,000,000.00	371.95	371.95

Asset Type: FRN

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Bendigo and Adelaide	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	02/12/2020	02/12/2025	4.6353	5,599,104.00	5,600,000.00	20,623.91	20,623.91
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	04/03/2021	04/03/2026	4.7464	9,986,500.00	10,000,000.00	36,410.74	36,410.74
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	30/10/2023	30/10/2026	5.7553	1,661,576.40	1,650,000.00	15,870.44	8,065.30
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	10/03/2022	23/12/2026	4.5268	9,979,600.00	10,000,000.00	9,921.75	9,921.75
Commonwealth	AA-	FRN	GREEN	Quarterly	03/11/2021	23/12/2026	4.5268	4,989,800.00	5,000,000.00	4,960.88	4,960.88

Financial Statement

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Bank											
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	29/10/2021	23/12/2026	4.5268	1,496,940.00	1,500,000.00	1,488.26	1,488.26
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	23/09/2021	23/12/2026	4.5268	4,989,800.00	5,000,000.00	4,960.88	4,960.88
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	10/02/2022	10/02/2027	5.2030	4,753,971.00	4,750,000.00	33,855.14	20,990.18
RACQ Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	05/03/2024	05/03/2027	5.7173	2,217,496.60	2,200,000.00	9,304.32	9,304.32
Bendigo and Adelaide	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	14/05/2024	14/05/2027	5.1793	2,008,886.00	2,000,000.00	13,054.67	8,797.72
Great Southern Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	01/11/2024	01/11/2027	5.2649	1,451,112.15	1,450,000.00	11,921.75	6,483.76
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	27/09/2024	21/02/2028	5.8423	1,520,223.00	1,500,000.00	9,363.69	7,442.93
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	21/02/2024	21/02/2028	5.8423	1,368,200.70	1,350,000.00	8,427.32	6,698.64
Beyond Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	21/03/2025	21/03/2028	5.2600	1,200,367.20	1,200,000.00	1,902.25	1,902.25
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	14/02/2024	14/02/2029	6.0293	921,307.50	900,000.00	6,838.71	4,608.70
Bendigo and Adelaide	AAA	FRN	NON-FOSSIL FUEL LENDING	Quarterly	28/11/2024	28/11/2029	4.9460	2,497,507.50	2,500,000.00	10,840.55	10,501.78
EmeraldMBS2006-1A	Unrated	FRN	MBS	Quarterly	17/07/2006	21/08/2051	4.5923	294,016.59	316,186.31	1,551.48	1,233.22
EmeraldMBS2006-1B	Unrated	FRN	MBS	Quarterly	17/07/2006	21/08/2056	4.8923	800,643.00	1,000,000.00	5,227.39	4,155.10
FRN SUBTOTALS								57,737,051.64	57,916,186.31	206,524.12	168,550.32

Inner West Council

Asset Type: BOND

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
Bendigo and Adelaide	A-	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	14/05/2024	14/05/2027	5.1000	1,620,032.00	1,600,000.00	30,851.51	6,930.41
Bendigo and Adelaide	A-	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	24/10/2024	24/10/2028	4.7900	703,380.30	700,000.00	14,606.22	2,847.75
NSW Treasury Corp	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	15/11/2018	15/11/2028	3.0000	4,841,130.00	5,000,000.00	56,301.37	12,739.73
BOQ	A-	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	30/04/2024	30/04/2029	5.3000	3,056,094.00	3,000,000.00	66,649.32	13,504.11
Bendigo and Adelaide	AAA	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	28/11/2024	28/11/2029	4.9580	2,027,204.00	2,000,000.00	33,687.23	8,421.81
NHFIC	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	10/02/2021	27/05/2030	1.5200	1,312,624.50	1,500,000.00	7,808.22	1,936.44
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	24/01/2025	23/05/2031	4.5000	2,001,150.00	2,000,000.00	31,315.07	7,643.84
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	27/06/2024	23/05/2031	4.5000	5,002,875.00	5,000,000.00	78,287.67	19,109.59
NHFIC	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	01/07/2021	01/07/2031	1.7400	2,566,092.00	3,000,000.00	12,728.22	4,433.42
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	11/10/2024	24/05/2034	1.7500	1,526,760.00	2,000,000.00	12,178.08	2,972.60
Commonwealth Government	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	14/06/2024	21/06/2034	4.2500	2,484,317.50	2,500,000.00	28,818.49	9,023.97
BOND SUBTOTALS								27,141,659.30	28,300,000.00	373,231.40	89,563.67

Inner West Council

Portfolio by Asset Totals as at 31/03/2025

Type	Capital Value (\$)	Face Value (\$)	Accrued (\$)	Accrued MTD (\$)
TD	114,000,000.00	114,000,000.00	1,850,451.23	398,367.95
FRTD	3,000,000.00	3,000,000.00	371.95	371.95
FRN	57,737,051.64	57,916,186.31	206,524.12	168,550.32
BOND	27,141,659.30	28,300,000.00	373,231.40	89,563.67
TOTALS	201,878,710.94	203,216,186.31	2,430,578.70	656,853.89

Inner West Council

Counterparty Compliance as at 31/03/2025

Long Term Investments

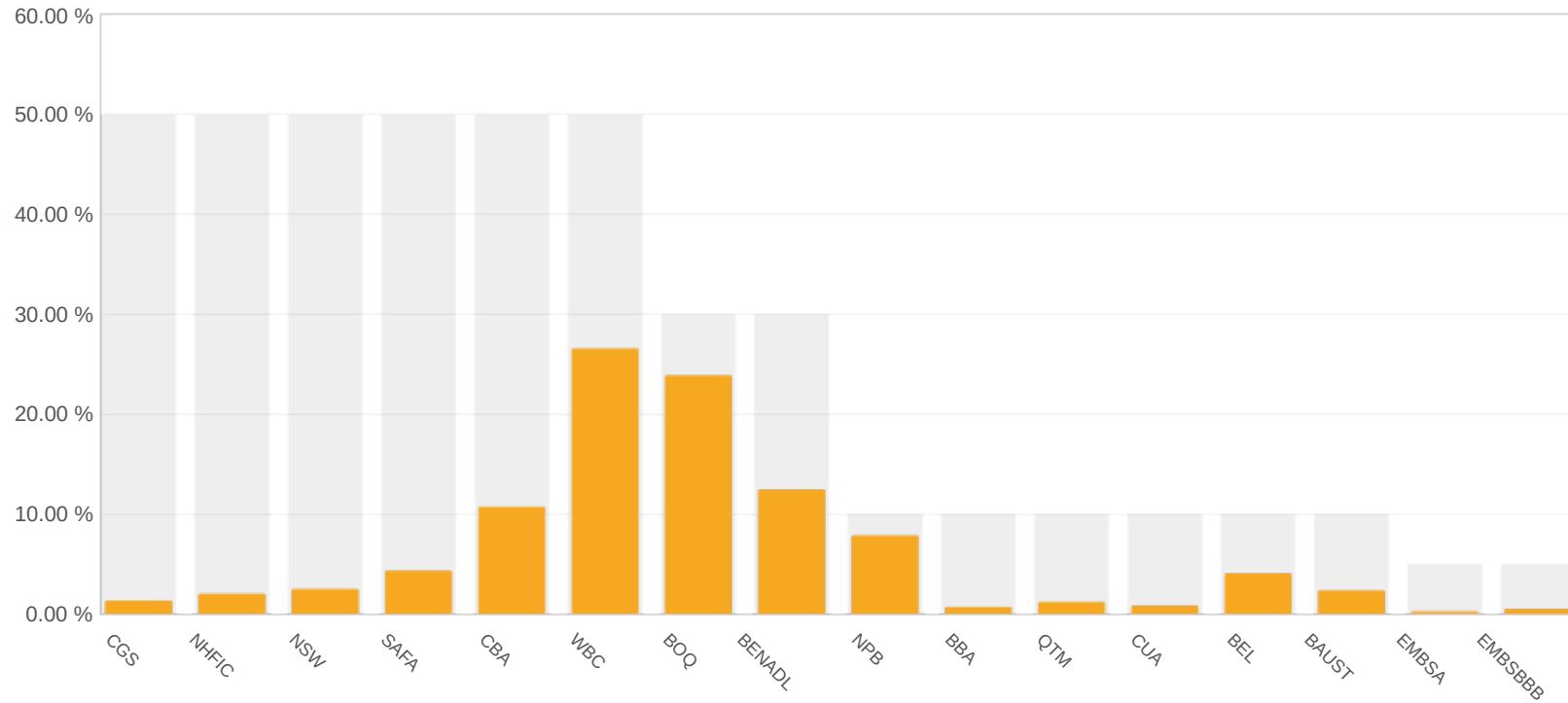
Compliant	Bank Group	Term	Rating	Invested (\$)	Invested (%)	Limit (%)	Limit (\$)	Available (\$)
✓	Commonwealth Government	Long	AAA	2,484,317.50	1.23	50.00	-	98,455,037.97
✓	NHFIC	Long	AAA	3,878,716.50	1.92	50.00	-	97,060,638.97
✓	NSW Treasury Corp	Long	AA+	4,841,130.00	2.40	50.00	-	96,098,225.47
✓	South Australian Government	Long	AA+	8,530,785.00	4.23	50.00	-	92,408,570.47
✓	Commonwealth Bank	Long	AA-	21,456,140.00	10.63	50.00	-	79,483,215.47
✓	Westpac	Long	AA-	53,500,000.00	26.50	50.00	-	47,439,355.47
✓	BOQ	Long	A-	48,056,094.00	23.80	30.00	-	12,507,519.28
✓	Bendigo and Adelaide	Long	A-	24,956,113.80	12.36	30.00	-	35,607,499.48
✓	Newcastle Permanent	Long	BBB+	15,661,778.50	7.76	10.00	-	4,526,092.59
✓	Beyond Bank	Long	BBB+	1,200,367.20	0.59	10.00	-	18,987,503.89
✓	RACQ Bank	Long	BBB+	2,217,496.60	1.10	10.00	-	17,970,374.49
✓	Great Southern Bank	Long	BBB+	1,451,112.15	0.72	10.00	-	18,736,758.94
✓	Bank of Us	Long	BBB+	8,000,000.00	3.96	10.00	-	12,187,871.09
✓	Bank Australia	Long	BBB+	4,550,000.10	2.25	10.00	-	15,637,870.99

Inner West Council

Compliant	Bank Group	Term	Rating	Invested (\$)	Invested (%)	Limit (%)	Limit (\$)	Available (\$)
✓	EmeraldMBS2006-1A	Long	Unrated	294,016.59	0.15	5.00	-	9,799,918.96
✓	EmeraldMBS2006-1B	Long	Unrated	800,643.00	0.40	5.00	-	9,293,292.55
TOTALS				201,878,710.94	100.00			

INNER WEST

Counterparty Compliance - Long Term Investments



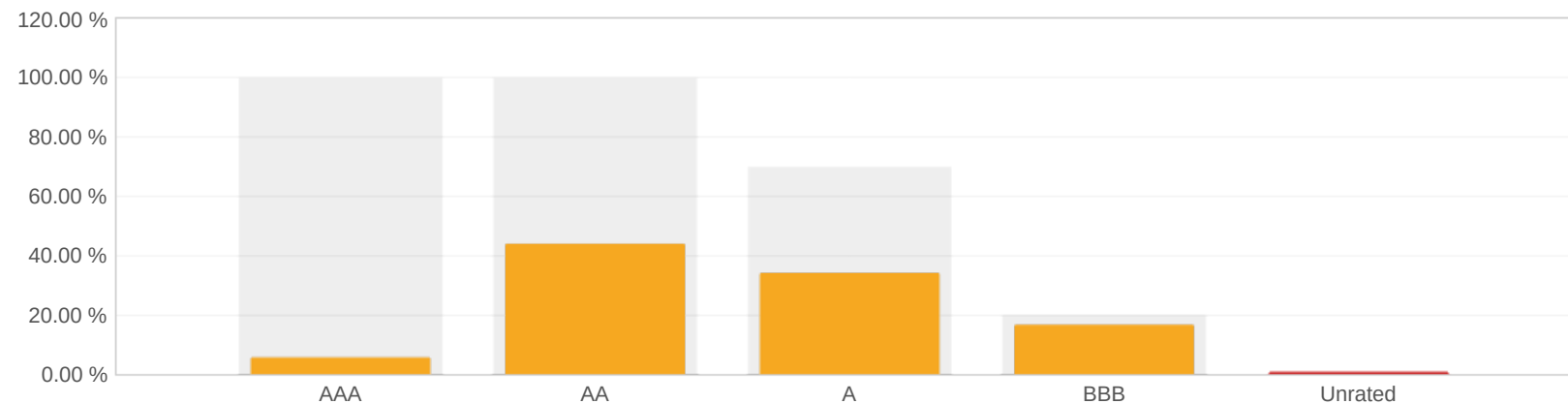
Inner West Council

Credit Quality Compliance as at 31/03/2025

Long Term Investments

Compliant	Rating	Invested (\$)	Invested (%)	Limit (%)	Available (\$)
✓	AAA	10,887,745.50	5.39	100.00	190,990,965.44
✓	AA	88,328,055.00	43.75	100.00	113,550,655.94
✓	A	68,487,496.30	33.92	70.00	72,827,601.36
✓	BBB	33,080,754.55	16.39	20.00	7,294,987.64
✗	Unrated	1,094,659.59	0.54	0.00	-1,094,659.59
TOTALS		201,878,710.94	100.00		

Credit Quality Compliance - Long Term Investments

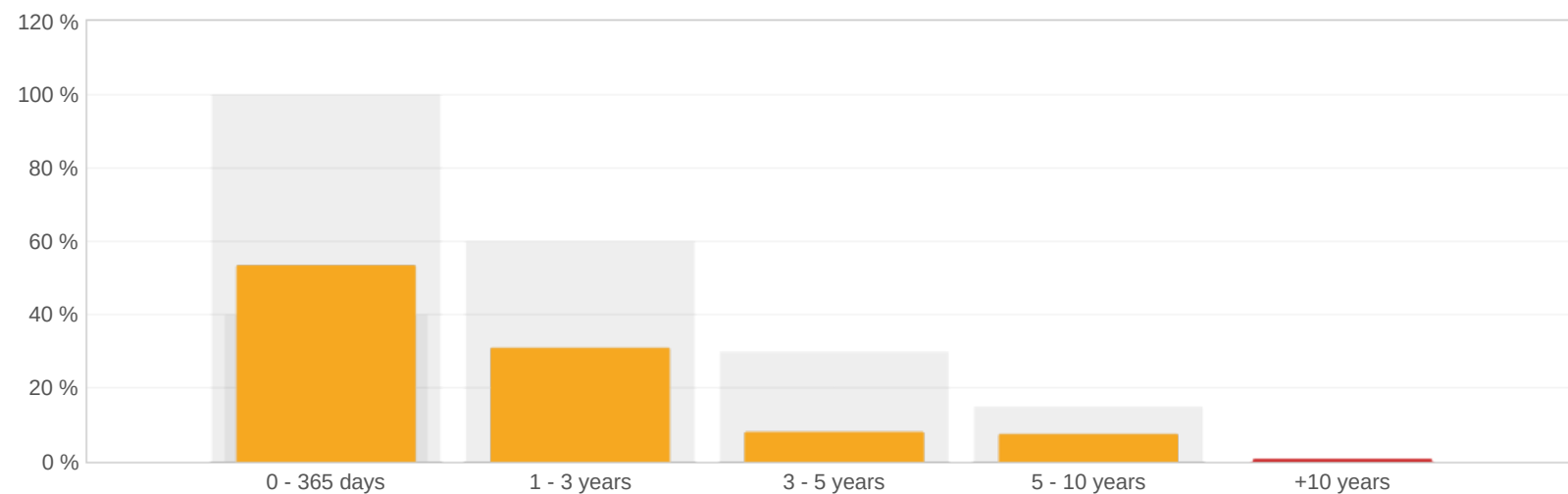


INNER WEST

Maturity Compliance as at 31/03/2025

Compliant	Term	Invested (\$)	Invested (%)	Min Limit (%)	Max Limit (%)	Available (\$)
✓	0 - 365 days	107,585,604.00	53.29	40.00	100.00	94,293,106.94
✓	1 - 3 years	62,258,005.05	30.84	0.00	60.00	58,869,221.52
✓	3 - 5 years	16,046,623.30	7.95	0.00	30.00	44,516,989.98
✓	5 - 10 years	14,893,819.00	7.38	0.00	15.00	15,387,987.64
✗	+10 years	1,094,659.59	0.54	0.00	0.00	-1,094,659.59
TOTALS		201,878,710.94	100.00			

Maturity Compliance



Inner West Council

Trades in Period

From: 01/03/2025 To: 31/03/2025

New Trades - From: 01/03/2025 To: 31/03/2025

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Value (\$)	Reference
Westpac	AA-	TD	GREEN	At Maturity	17/03/2025	17/03/2026	4.5200	4,000,000.00	12295985
Westpac	AA-	TD	GREEN	Annual	17/03/2025	17/03/2027	4.3800	2,000,000.00	12295976
Bendigo and Adelaide	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	17/03/2025	17/09/2025	4.6400	3,500,000.00	5075524
Beyond Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	21/03/2025	21/03/2028	5.2600	1,200,000.00	11875056
TOTALS								10,700,000.00	

INNER WEST

Sell Trades - From: 01/03/2025 To: 31/03/2025

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Selling Date	Yield/Margin (%)	Face Value (\$)	Gross Value (\$)	Capital Value (\$)	Reference
No entries for this item												
TOTALS									0			

INNER WEST

Matured Trades - From: 01/03/2025 To: 31/03/2025

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Value (\$)	Reference
Westpac	AA-	TD	GREEN	At Maturity	15/03/2024	17/03/2025	5.0800	6,750,000.00	11452934
Bendigo and Adelaide	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	17/03/2022	17/03/2025	5.4456	4,000,000.00	542439
TOTALS								10,750,000.00	

Financial Statement

Unrealised Gains / Losses as at 31/03/2025

Issuer	Rating	Type	Purchase Date	Maturity Date	Allocation	Cost (\$)	Value (\$)	Purchase Price	Current Price	Gain/Loss (\$)
Bendigo and Adelaide	A-	FRN	02/12/2020	02/12/2025	NON-FOSSIL FUEL LENDING	5,600,000.00	5,599,104.00	100.0000	99.9840	-896.00
Newcastle Greater Mutual Group Ltd	BBB+	FRN	04/03/2021	04/03/2026	NON-FOSSIL FUEL LENDING	10,000,000.00	9,986,500.00	100.0000	99.8650	-13,500.00
Bank Australia	BBB+	FRN	30/10/2023	30/10/2026	NON-FOSSIL FUEL LENDING	1,650,000.00	1,661,576.40	100.0000	100.7016	11,576.40
Commonwealth Bank	AA-	FRN	10/03/2022	23/12/2026	GREEN	9,848,540.00	9,979,600.00	98.4854	99.7960	131,060.00
Commonwealth Bank	AA-	FRN	03/11/2021	23/12/2026	GREEN	4,966,070.00	4,989,800.00	99.3214	99.7960	23,730.00
Commonwealth Bank	AA-	FRN	29/10/2021	23/12/2026	GREEN	1,491,930.00	1,496,940.00	99.4620	99.7960	5,010.00
Commonwealth Bank	AA-	FRN	23/09/2021	23/12/2026	GREEN	5,000,000.00	4,989,800.00	100.0000	99.7960	-10,200.00
Newcastle Greater Mutual Group Ltd	BBB+	FRN	10/02/2022	10/02/2027	NON-FOSSIL FUEL LENDING	4,750,000.00	4,753,971.00	100.0000	100.0836	3,971.00
RACQ Bank	BBB+	FRN	05/03/2024	05/03/2027	NON-FOSSIL FUEL LENDING	2,200,000.00	2,217,496.60	100.0000	100.7953	17,496.60
Bendigo and Adelaide	A-	BOND	14/05/2024	14/05/2027	NON-FOSSIL FUEL LENDING	1,597,888.00	1,620,032.00	99.8680	101.2520	22,144.00
Bendigo and Adelaide	A-	FRN	14/05/2024	14/05/2027	NON-FOSSIL FUEL LENDING	2,000,000.00	2,008,886.00	100.0000	100.4443	8,886.00
Great Southern Bank	BBB+	FRN	01/11/2024	01/11/2027	NON-FOSSIL FUEL LENDING	1,450,000.00	1,451,112.15	100.0000	100.0767	1,112.15
Bank Australia	BBB+	FRN	27/09/2024	21/02/2028	NON-FOSSIL FUEL LENDING	1,521,030.00	1,520,223.00	101.4020	101.3482	-807.00
Bank Australia	BBB+	FRN	21/02/2024	21/02/2028	NON-FOSSIL FUEL LENDING	1,350,000.00	1,368,200.70	100.0000	101.3482	18,200.70
Beyond Bank	BBB+	FRN	21/03/2025	21/03/2028	NON-FOSSIL FUEL LENDING	1,200,000.00	1,200,367.20	100.0000	100.0306	367.20
Bendigo and Adelaide	A-	BOND	24/10/2024	24/10/2028	NON-FOSSIL FUEL LENDING	700,000.00	703,380.30	100.0000	100.4829	3,380.30

Inner West Council

Issuer	Rating	Type	Purchase Date	Maturity Date	Allocation	Cost (\$)	Value (\$)	Purchase Price	Current Price	Gain/Loss (\$)
NSW Treasury Corp	AA+	BOND	15/11/2018	15/11/2028	SOCIALLY RESPONSIBLE INVESTMENT	5,000,000.00	4,841,130.00	100.0000	96.8226	-158,870.00
Newcastle Greater Mutual Group Ltd	BBB+	FRN	14/02/2024	14/02/2029	NON-FOSSIL FUEL LENDING	900,000.00	921,307.50	100.0000	102.3675	21,307.50
BOQ	A-	BOND	30/04/2024	30/04/2029	NON-FOSSIL FUEL LENDING	2,992,470.00	3,056,094.00	99.7490	101.8698	63,624.00
Bendigo and Adelaide	A-	BOND	28/11/2024	28/11/2029	NON-FOSSIL FUEL LENDING	2,000,000.00	2,027,204.00	100.0000	101.3602	27,204.00
Bendigo and Adelaide	A-	FRN	28/11/2024	28/11/2029	NON-FOSSIL FUEL LENDING	2,500,000.00	2,497,507.50	100.0000	99.9003	-2,492.50
NHFIC	AAA	BOND	10/02/2021	27/05/2030	SOCIALLY RESPONSIBLE INVESTMENT	1,535,415.00	1,312,624.50	102.3610	87.5083	-222,790.50
South Australian Government	AA+	BOND	24/01/2025	23/05/2031	SOCIALLY RESPONSIBLE INVESTMENT	1,983,600.00	2,001,150.00	99.1800	100.0575	17,550.00
South Australian Government	AA+	BOND	27/06/2024	23/05/2031	SOCIALLY RESPONSIBLE INVESTMENT	5,000,000.00	5,002,875.00	100.0000	100.0575	2,875.00
NHFIC	AAA	BOND	01/07/2021	01/07/2031	SOCIALLY RESPONSIBLE INVESTMENT	3,000,000.00	2,566,092.00	100.0000	85.5364	-433,908.00
South Australian Government	AA+	BOND	11/10/2024	24/05/2034	SOCIALLY RESPONSIBLE INVESTMENT	1,536,340.00	1,526,760.00	76.8170	76.3380	-9,580.00
Commonwealth Government	AAA	BOND	14/06/2024	21/06/2034	SOCIALLY RESPONSIBLE INVESTMENT	2,492,450.00	2,484,317.50	99.6980	99.3727	-8,132.50
EmeraldMBS2006-1A	Z	FRN	17/07/2006	21/08/2051	MBS	316,186.31	294,016.59	100.0000	92.9884	-22,169.72
EmeraldMBS2006-1B	Z	FRN	17/07/2006	21/08/2056	MBS	1,000,000.00	800,643.00	100.0000	80.0643	-199,357.00
TOTALS						85,581,919.31	84,878,710.94			-703,208.37

INNER WEST

Realised Gains / Losses

From: 01/03/2025 To: 31/03/2025

Issuer	Rating	Type	Purchase Date	Maturity Date	Selling Date	Cost Price	Current Price	Purchase Price	Selling Price	Realised	Type
Bendigo and Adelaide	A-	FRN	17/03/2022	17/03/2025	-	4,000,000.00	4,000,000.00		100.0000	-	Matured
TOTALS						4,000,000.00	4,000,000.00			-	

Interest Received

Interest Received in Period

From: 01/03/2025 To: 31/03/2025

Periodic Interest

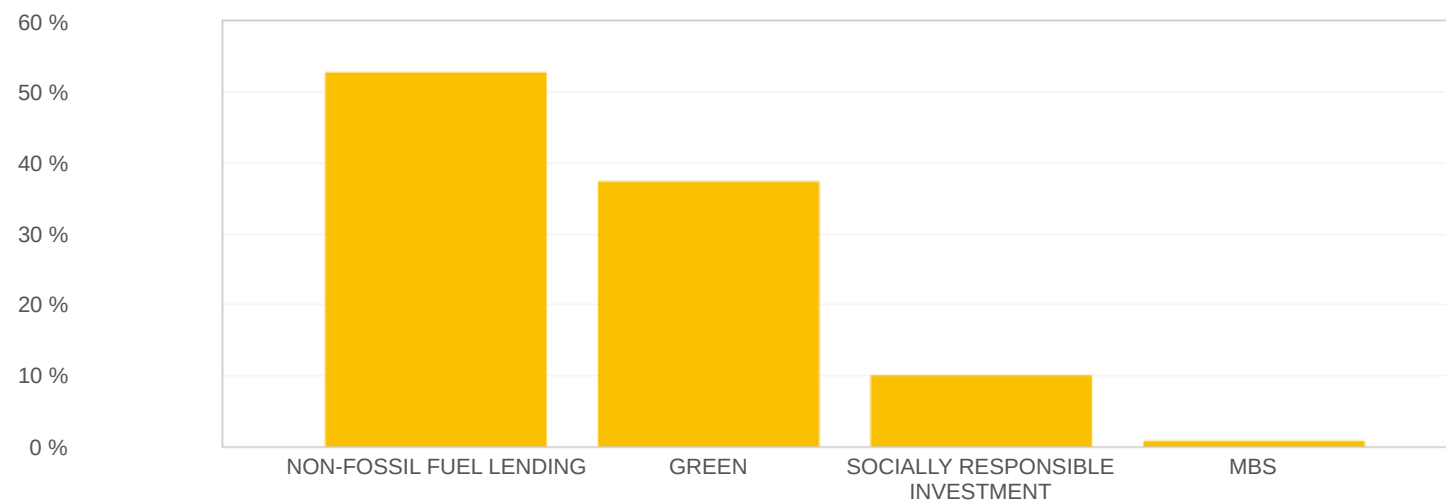
Issuer	Rating	Type	Allocation	Frequency	Value (\$)	Purchase Date	Maturity Date	Coupon Date	Type	Rate (%)	Received (\$)
Bendigo and Adelaide	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	4,000,000.00	17/03/2022	17/03/2025	17/03/2025	Maturity	5.4456	53,710.03
Westpac	AA-	TD	GREEN	At Maturity	6,750,000.00	15/03/2024	17/03/2025	17/03/2025	Maturity	5.0800	344,778.90
Bendigo and Adelaide	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	5,600,000.00	02/12/2020	02/12/2025	03/03/2025	Periodic	4.9560	69,193.91
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	10,000,000.00	04/03/2021	04/03/2026	04/03/2025	Periodic	5.0527	124,587.12
Westpac	AA-	FRTD	GREEN	Quarterly	3,000,000.00	30/06/2021	30/06/2026	31/03/2025	Periodic	4.8200	36,050.96
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	10,000,000.00	10/03/2022	23/12/2026	24/03/2025	Periodic	4.8613	121,199.53
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	5,000,000.00	03/11/2021	23/12/2026	24/03/2025	Periodic	4.8613	60,599.77
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	1,500,000.00	29/10/2021	23/12/2026	24/03/2025	Periodic	4.8613	18,179.93
Commonwealth Bank	AA-	FRN	GREEN	Quarterly	5,000,000.00	23/09/2021	23/12/2026	24/03/2025	Periodic	4.8613	60,599.77
RACQ Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	2,200,000.00	05/03/2024	05/03/2027	05/03/2025	Periodic	6.0257	32,687.36
Westpac	AA-	TD	GREEN	Quarterly	18,000,000.00	21/03/2024	22/03/2027	21/03/2025	Periodic	4.7000	203,967.12
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	2,000,000.00	26/03/2024	26/03/2029	26/03/2025	Periodic	4.9900	99,800.00
TOTALS					73,050,000.00						1,225,354.40

Inner West Council

Allocation as at 31/03/2025

Code	Number of trades	Invested (\$)	Invested (%)
NON-FOSSIL FUEL LENDING	25	106,092,962.35	52.55
GREEN	12	74,956,140.00	37.13
SOCIALLY RESPONSIBLE INVESTMENT	7	19,734,949.00	9.78
MBS	2	1,094,659.59	0.54
TOTALS	46	201,878,710.94	100.0

Allocation Distribution as at 31/03/2025

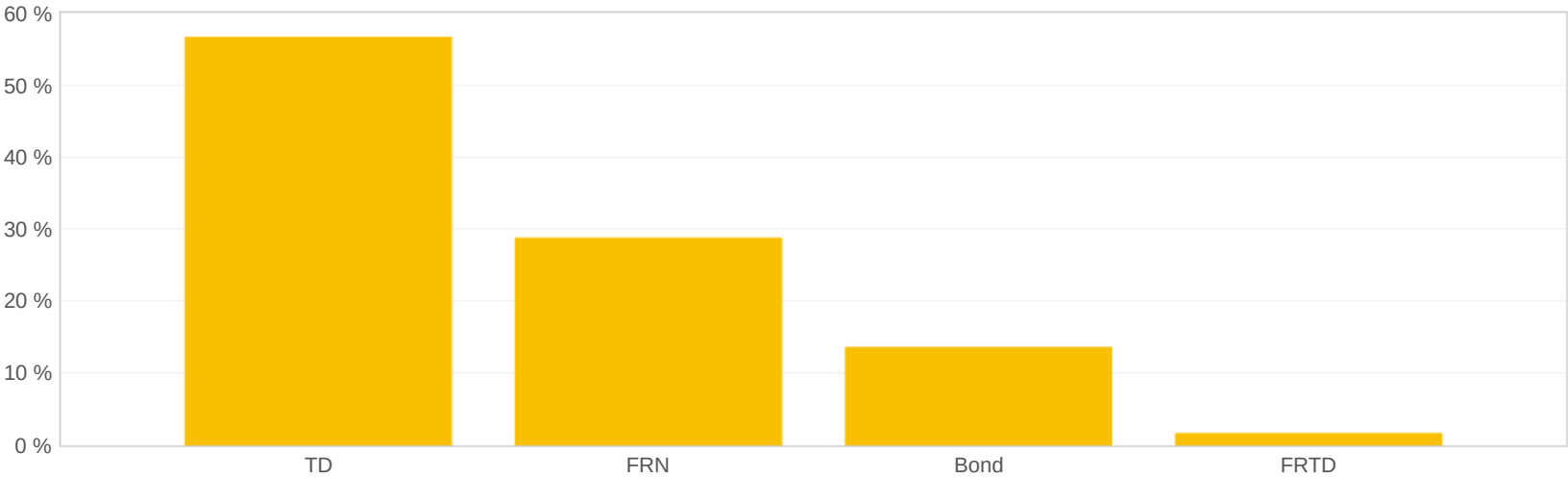


INNER WEST

Asset Class as at 31/03/2025

Code	Number of Trades	Invested (\$)	Invested (%)
TD	16	114,000,000.00	56.47
FRN	18	57,737,051.64	28.60
Bond	11	27,141,659.30	13.44
FRTD	1	3,000,000.00	1.49
TOTALS	46	201,878,710.94	100.0

Asset Class Distribution



Item No: C0425(1) Item 26
Subject: CELEBRATING THE VIETNAMESE COMMUNITY IN MARRICKVILLE
Prepared By: Michael Daly - Creative Communities Manager
Authorised By: Ruth Callaghan - Director Community

RECOMMENDATION

That Council receive and note the report.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

3: Creative communities and a strong economy

EXECUTIVE SUMMARY

This report provides details on how to work with the Marrickville community to expand the Lunar New Year celebrations for 2026.

In 2025, Council expanded the Ashfield Lunar New Year program to provide opportunities for a greater number of community and cultural groups to participate as part of the program and celebrate Lunar New Year.

BACKGROUND

At the Council meeting held on 18 February 2025, Council resolved the following:

1. *That Council note the success of the 2025 Lunar New Year events program in Ashfield and surrounds and congratulates the staff and community partners involved in delivering this program.*
2. *That Council consult with local Marrickville residents and business community to identify ways the Council can recognise and celebrate Vietnamese celebrations of Lunar New Year, including additional events.*
3. *That Council receive a report outlining options to create additional events celebrating Lunar New Year in 2027, including opportunities to activate 'Little Vietnam' and surrounds, as well as Marrickville Town Hall. The report should include potential costs and grant funding opportunities.*

This follows on from previous resolutions where at the Council meeting held on 9 May 2023, Council resolved the following:

1. *That Council consult with the local Chinese residents and business community to identify ways the Council can recognise and celebrate Chinese culture including through the built environment and place naming.*
2. *That Council consider recognising the local Chinese community and improving functionality for local events when redeveloping the Ashfield townhall square.*

3. *That Council receive a report outlining options to create a program of events celebrating Lunar New Year in 2025, including opportunities to activate local laneways and the Esplanade in Ashfield.*
4. *That Council recognise that Lunar New Year is also celebrated by other South East Asian Communities including the Vietnamese and Korean community. This should be considered when designing any future Lunar New Year program of events.*
5. *That the report may include prospective costs and grant funding opportunities.*
6. *That Council investigate the feasibility of amending council's current event budget and program to include an additional Lunar New Year event in 2024 in Ashfield. This should be reported to councillors either by briefing note or by a report to Council.*

At the Council meeting held on 12 September 2023, Council resolved the following:

1. *That Council undertake additional Lunar New Year activities in 2024 as outlined in this report.*
2. *That Council support Lunar New Year activities in Ashfield and consider activations in the Council Courtyard, Hercules St and the Laneways around Ashfield and add ASHBIZ to the organisations consulted.*

DISCUSSION

In 2025, Council delivered an expanded Lunar New Year (LNY) program through an Expression of Interest program for delivery of events and activities in Ashfield by community members and organisations. The EOI was translated into Mandarin, Korean and Vietnamese. Council received 23 applications from community groups and supported eight projects at a total value of \$30,000 through the funding round. This included a local Vietnamese drumming group as part of the 2025 program. Lunar New Year celebrations activated Ashfield Town Hall, Ashfield Forecourt, Ashfield Civic Centre and activity rooms, and roving performances through Liverpool Rd, Ashfield Mall and Hercules St.

Events were advertised together with existing programming from Libraries to support 12 community led events in Ashfield, which attracted over 3,000 attendees, including a total of 473 participating performers and creatives. The EOI model for the LNY was highly successful in connecting with the local communities that celebrate and supported Chinese, Vietnamese, and Indonesian LNY traditions.

PROPOSAL

Council proposes to expand the EOI model to incorporate delivery in both the Ashfield and Marrickville areas, which will include encouraging local Vietnamese organisations from Marrickville to apply to participate. The EOI model allows Council to reach out to residents and business communities to identify ways through the community, that we can recognise and celebrate LNY celebrations including Vietnamese celebrations in Marrickville.

Following the success of the 2025 Lunar New Year program, Council would seek applications from artists, community groups and organisations to deliver events celebrating Lunar New Year, the Year of the Horse (2026) for both Ashfield and Marrickville.

Through this program, Council staff will facilitate a venue-matching program for Council-owned venues (subject to availability) for community event organisers, including opportunities to activate Marrickville Town Hall. Applications will also be accepted for non-Council venues, including "Little Vietnam" and surrounds.

The successful applicants will be required to work closely with Council to deliver on all required outcomes for the program and would enter into an agreement with Council to define deliverables and timelines.

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report, as it can be delivered within current budget.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 27
Subject: MURRELL STREET, ASHFIELD - TRAFFIC STUDY
Prepared By: Jason Scoufis - Acting Traffic and Transport Planning Manager
Authorised By: Manod Wickramasinghe - Acting Director Engineering

RECOMMENDATION

That Council receive and note the report.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

EXECUTIVE SUMMARY

Council resolved to receive a report regarding the implementation status of previously supported traffic and parking changes on Murrell Street, Ashfield as well as the proposed scope and timeframe for a comprehensive traffic study to be undertaken in the street.

It is noted that actions from the July 2022 Traffic Committee in relation to Murrell Street have been actioned which the final 'No Right Turn' signage to be installed in May.

The traffic study of Murrell Street has commenced and is expected to be completed in August 2025 with detail design scheduled to commence immediately following this.

BACKGROUND

Murrell Street is a two-way street that connects from Liverpool Road into a short section of Orchard Crescent which leads to a dead end some 40 metres west of Murrell Street. Murrell Street measures approximately 9.0 metres from kerb to kerb with parking to both sides of the street. It only serves resident access and school drop off and pick up together with 15-minute short term parking for the Ashfield Primary Public School and an adjoining Child Care Centre on the eastern side of Murrell Street.

A mini roundabout to the end of Murrell Street allows vehicles to turn around to drop off and pick up children to the eastern side of the street. The parking to the eastern side is a mixture of 'No Parking' and Mobility Parking during school hours, and 15- minute parking to cater for both the needs of the school and Child Care Centre over an extended time period for drop and pick up.

The western kerb side accommodates about 11 parking spaces with driveways to unit complexes in between and David's Lane off Murrell Street serving rear shop/unit access. The parking is restricted to read '2P 8.00am-6.00pm Mon-Fri., Permit Holders Excepted Area 1'
 The street is covered under a 40 km/hour school zone limit.



Figure 1- Locality Plan

At the Council meeting held on 11 March 2025, Council resolved the following:

1. That Council note the complex nature of Murrell Street, Ashfield as a high traffic drop off / pick up zone that is shared between Ashfield Public school, Good-start Early Learning Child Care Centre and residents in high density housing.
2. That Council note the traffic and parking changes on Murrell Street, Ashfield that were approved by the Local Traffic Committee on 18 July 2022, including:
 - a) installation of 'No Stopping 8:30am-9:30am, 2:30pm-3:30pm School days' and '2P 9:30am-2:30pm, 3:30pm-6:00pm Mon-Fri Permit Holders Excepted AREA 1' signage on the western side of Murrell Street outside 183 Liverpool Road;
 - b) installation of 'No Stopping' signage across specified driveways; and
 - c) the outcome of correspondence with Transport for NSW regarding the proposed 'No Right Turn 8:00am-9:30am, 2:30pm-4:00pm School Days' restriction for traffic exiting Murrell Street onto Liverpool Road.
3. That Council note ongoing concerns and advocacy from parents, the Ashfield Public School, and Good Start Early Learning Child Care centre communities that traffic safety issues on Murrell Street have not improved despite the measures approved in July 2022.
4. That Council add Murrell Street to the increased surveillance schedule for Council Rangers, particularly during school zone hours (8:00am-9:30am and 2:30pm-

4:00pm on school days), to ensure compliance with parking restrictions and improve overall safety.

5. That Council conduct a comprehensive traffic study of Murrell Street, Ashfield, and surrounding areas with particular focus on:
 - a) Traffic flow during school drop-off and pick-up times;
 - b) Pedestrian safety, particularly for school children;
 - c) Vehicle speeds and driver behaviour including U-turns in the street;
 - d) Current parking arrangements and compliance;
 - e) Access issues for local residents and businesses;
 - f) The ways Orchard Crescent impacts traffic flow, and
 - g) Alternative traffic management solutions.
6. That Council request that the traffic study include direct consultation with Ashfield Public School, Good Start Early Learning Child Care Centre, local residents, and businesses, cycling and active transport groups, and include including feedback received by council to date on this issue.
7. That Council receive a report on the implementation status of the traffic and parking changes from July 2022 and the proposed scope and timeframe for a comprehensive traffic study, at the April 2025 Council meeting.

DISCUSSION

Outcomes of July 2022 Traffic Committee

Regarding the proposed improvements approved at the July 2022 Local Traffic Committee, the 'No Stopping 8:30am-9:30am, 2:30pm-3:30pm School days' and '2P 9:30am-2:30pm, 3:30pm-6:00pm Mon-Fri Permit Holders Excepted AREA 1' signage on the western side of Murrell Street outside 183 Liverpool Road has been implemented as has the installation of 'No Stopping' signage across specified driveways.

Regarding the 'No Right Turn 8:00am-9:30am, 2:30pm-4:00pm School Days' restriction for traffic exiting Murrell Street onto Liverpool Road, the Traffic Management Plan (TMP) has been approved by TfNSW and the signposting is scheduled to be installed during the May 2025 school holidays ready for Term 2.

Traffic Study - Initial Engagement

An on-site meeting was held in Murrell Street, Ashfield outside Ashfield Public School at 2:30pm on Friday 4 April 2025 where observations were made during school pick up and discussions held regarding pedestrian safety. The meeting was attended by Council officers, Ashfield Public School Principal and a member of the P&C Association.

The main issues raised are as follows.

- There is a desire line where pedestrians cross Murrell Street from the school gate kerb ramp diagonally to the opposite driveway heading south to Liverpool Road.
- Traffic congestion in Murrell Street at drop-off/pick-up times.
- Vehicles double park & perform dangerous 3-point turns and reverse into resident driveways to avoid queuing in the car line.
- Footpath is too narrow for parents walking students for drop-off/pick-up in particular parents walking with prams.
- The 'No Through Road' sign (previously attached to the 'No Right Turn' on Liverpool Road at Murrell Street is missing & requires reinstatement.
- It was identified that speed is not an issue in Murrell Street however traffic volume & parking/queuing for pick-up creates congestion & safety issues.

- Excursion buses are not permitted to layover on Liverpool Road outside the school entrance. Concerns were raised that students must cross busy Liverpool Road to board excursion buses parked in Queen Street.
- Tradies and delivery trucks park on roundabout section of Murrell Street when unable to find legal parking.
- Ashfield Public School is used by the community on Saturdays.
- Concerns with existing 60 km/h speed limit outside of school zone hours and its impact on road safety.
- Requesting additional pedestrian fencing on the northern side of Liverpool Road between the eastern and western legs of the signalised pedestrian crossing facilities.
- Potential for modifying the parking signposting on the northern side of Liverpool Road between Murrell Street and Brown Street to cater for PM pick up for the school and reduce the number of vehicles that would access Murrell Street.

Traffic Study – Scope and Timeframe

In order to undertake a comprehensive traffic study of the issues detailed above, the next steps are detailed below:

- Data collection including mid-point speed and volume traffic counts and pedestrian counts.
- Analysis of 5-year crash history
- Analysis of engagement outcomes from the Ashfield North/Croydon LATM study which is currently underway and analysis of outcomes from the on-site meeting with school representatives.
- Review of options to improve pedestrian safety and amenity
- Preparation of concept plans of preferred option(s)
- Review of existing parking arrangements including drop-off/pick-up
- Further consultation with the community.

The outcome of the analysis will be reported to a future Local Traffic Committee for endorsement. It is expected that the study will be reported to the Traffic Committee in August 2025.

Detailed design of the final option has been scheduled for the 2025/26 financial year.

FINANCIAL IMPLICATIONS

The costs of the traffic study will be funded from existing operational budgets.

An application will be made for State and/or Federal grant funding of the final proposed treatments where possible or funded from Council's Capital Works budget.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 28
Subject: RAILWAY AVENUE, STANMORE - REVIEW OF TRAFFIC ACCIDENTS
 ADJACENT TO THE RAILWAY AVENUE CYCLEWAY
Prepared By: Jason Scoufis - Acting Traffic and Transport Planning Manager
Authorised By: Manod Wickramasinghe - Acting Director Engineering

RECOMMENDATION

That Council receive and note the report.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

EXECUTIVE SUMMARY

Council at its meeting held on 11 March 2025 resolved to receive an analysis report of traffic safety issues along Railway Avenue, Stanmore following the installation of speed cushions in Railway Avenue as part of a cycleway project.

This report describes the traffic crashes that have occurred on Railway Avenue, Stanmore since the installation of traffic calming cushions and notes that none were determined to be a direct consequence of the layout and design of the traffic calming speed cushions.

BACKGROUND

Council at the Council meeting held on 11 March 2025, Council resolved the following:

1. *That Council prepare an analysis report of traffic incidences that have occurred on Railway Avenue Stanmore since the installation of the traffic calming cushions.*
2. *That Council include in the report details of how many of the traffic incidences were determined to be a direct consequence of the layout/design of the traffic calming cushions.*
3. *That Council present the report for consideration at the April 2025 Council meeting*

DISCUSSION

Railway Avenue from Liberty Street to Stanmore Reserve provides a separated two-lane bicycle path along the southern side of Railway Avenue along with parking on both sides of the roadway.

Parking along both sides of Railway Avenue is maintained by narrowing the traffic lanes to 5.8m (two-way) and providing edge line markings for 2.1m wide parking lanes. Along the southern side, individual parking bays are marked, and the median divider consists of regularly spaced kerb blocks located towards the front and rear of each parking space.

There are six sets of speed cushions that have been installed as part of the RR7 Cycleway Project at Railway Avenue between Douglas Street and Kingston Lane and can be seen in *Figures 1,2 and 3* below. These locations are:

- Speed cushions opposite numbers 104 & 102 Railway Avenue (west of Surrey Street)
- Speed cushions opposite number 70 Railway Avenue (east of Warwick Street)
- Speed cushions opposite number 42 Railway Avenue (east of Lincoln Street)
- Speed cushions opposite numbers 24 & 22 Railway Avenue (east of Stafford Street)
- Speed cushions opposite number 4 Railway Avenue (east of Cardigan Street)
- Speed cushion opposite number 1 & 1A Railway Avenue (west of Kingston Road)

Speed cushion locations at Railway Avenue



Figure 1. Speed cushions in Railway Avenue (between Liberty Street and Stafford Street)



Figure 2. Speed cushions in Railway Avenue (between Stafford Street and Durham Street)



Figure 3. Speed cushions in Railway Avenue (between Warwick Street and Douglas Street)

Crash History

Since the construction of the cycleway, there have been three traffic crashes along Railway Avenue officially recorded with the Transport for NSW traffic crash database. The locations of the recorded traffic crashes can be seen on the following map.

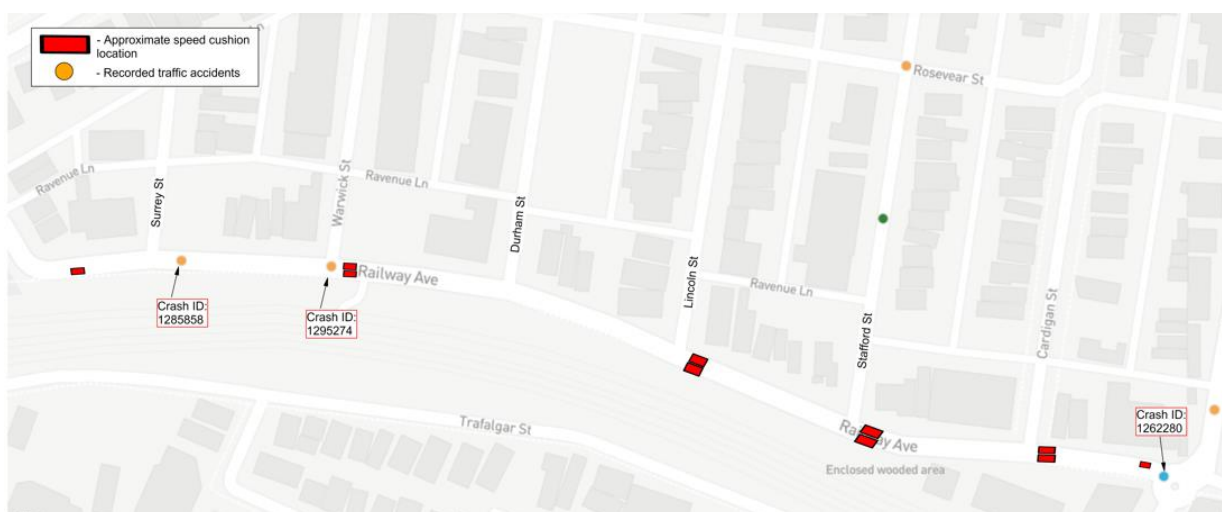
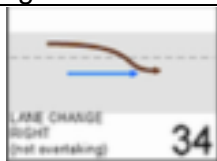


Figure 4. Recorded crash accidents at Railway Avenue between 2020 – 2024.

At Kingston Road – 1 crash (cross traffic in 2021)			
Crash ID	Year	RUM Code	Diagram
1262280	2021	10 (Cross Traffic)	
At Warwick Street – 1 crash (right near in 2022)			
Crash ID	Year	RUM Code	Diagram

1295274	2022	13 (Right Near)	
---------	------	--------------------	---

• At Surrey Street – 1 crash (lane change right in 2021)			
Crash ID	Year	RUM Code	Diagram
1285858	2021	34 (Lane Change Right – Not Overtaking)	

Of the 3 crashes that were recorded in this time period, crashes at Warwick Street and Kingston Road were within proximity of a speed cushion. By analysing the Road User Movement (RUM) Code and description of the abovementioned crashes, it is noted that neither crash was associated with swerving which requires a RUM code of 34 (lane change right – not overtaking), 35 (lane change left), 52 (pulling out). While the crash at Surrey Street recorded a RUM code of 34, the traffic accident location was not within proximity of a speed cushion. Please note that RUM Code refers to the Road User Movement code which describes the type of crash.

When a vehicle is parked adjacent to the speed cushions in the parking lane, it is not possible to swerve into the parking lane to avoid the cushion. Parking is permitted adjacent to the speed cushions with the exception of the speed cushion opposite number 70 Railway Avenue, where parking is not permitted next to the speed cushion due to the presence of a driveway for Sydney Trains to perform necessary rail maintenance works.

Notwithstanding, multiple site inspections by Council's traffic engineers indicate that the on-street parking spaces are typically occupied by Stanmore Station commuters on Railway Avenue between Douglas Street and Durham Street.

Following the construction of the RR7 Cycleway between Lewisham to Newtown, Inner West Council had contacted Transport & Urban Planning Pty Ltd to undertake a post cycleway construction road safety audit dated on 27 August 2021. The road safety audit report (*Attachment 1*) by Transport and Urban Planning Pty Ltd did not identify the constructed speed cushions as an area of concern for possible vehicle swerving.

Conclusion

Railway Avenue since the construction of the RR7 Cycleway from Lewisham to Newtown in 2021 has had three traffic accidents officially recorded with Transport for NSW between 2020 – 2024. These accidents have no correlation to resident reports of vehicles undertaking a swerving maneuver to avoid constructed speed cushions. Therefore Council's Traffic and Transport Planning team will continue to monitor Railway Avenue, Stanmore for swerving related incidents. Any further improvements can be assessed as part of the Petersham Stanmore Camperdown Enmore LATM Study currently underway.

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

- [1. Railway Avenue, Stanmore - Road Safety Audit](#)

ROAD SAFETY AUDIT REPORT
STAGE 5 POST-CONSTRUCTION AUDIT OF
NEW BICYCLE ROUTE FACILITIES
SECTION OF RR7 ALONG RAILWAY AVENUE,
DOUGLAS STREET AND GORDON CRESCENT,
STANMORE

Ref. 21086RSA

27 August 2021

Prepared By



TRANSPORT & URBAN PLANNING PTY LTD
Traffic Engineering, Transport Planning
Road Safety & Project Management Consultants
5/90 Toronto Parade
P.O. Box 533
SUTHERLAND NSW 2232
Tel: (02) 9545-1411
Fax: (02) 9545-1556
Email: admin@transurbanplan.com.au

TRANSPORT AND URBAN PLANNING PTY LTD

CONTENTS

1.0	INTRODUCTION	1
1.1	Auditors and Audit Process	1
1.2	Description of the Location	1
1.3	Construction Plans	2
1.4	Responding to the Audit Report	2
2.0	RECOMMENDATIONS FROM PREVIOUS STAGE AUDITS	3
2.0	AUDIT FINDINGS AND RECOMMENDATIONS	5
3.1	General Comments	5
3.2	Audit Findings and Risk Ranking	7
4.0	FORMAL STATEMENT	11

APPENDICES

Appendix 1	Documents Used during the Audit
Appendix 2	Design Plans
Appendix 3	Photographs

ROAD SAFETY AUDIT AUDIT SUMMARY

Audit No. 21086

Audited Project	<i>Post-Construction Audit of a Section of Regional Route 7 Cycleway along Railway Avenue, Douglas Street and Gordon Crescent, Stanmore</i>
Audited Organisation	<i>Inner West Council</i>
Audit Manager	<i>George Tsaprounis Coordinator Traffic Engineering Services George.Tsaprounis@innerwest.nsw.gov.au</i>
Telephone	<i>02 9335 2215</i>
Audit Team	<i>Geoff Morris and Terry Lawrence</i>
Audit Type	<i>Post-Construction Stage 5 Audit</i>
Entrance Interview	<i>13 August 2021</i>
Audit Dates	<i>Day and evening of 18 and 19 August 2021</i>
Previous Audits	<i>Concept Stage Audit of RR7 by DC Traffic Engineering Pty Ltd dated 20 March 2017 Detailed Design Stage Audit of RR7 by DC Traffic Engineering Pty Ltd dated 20 May 2019</i>

Summary of Audit Findings

There were 7 items identified during the Audit. These items are detailed in Table 3.1.

1.0 INTRODUCTION

1.1 Auditors and Audit Process

This report details the results of a Post-Construction Stage 5 Road Safety Audit of new bicycle route facilities along Railway Avenue, Douglas Street and Gordon Crescent, Stanmore. The new facilities have been in place for several months and make up part of Regional Route 7 between Summer Hill and Newtown.

The Audit was carried out by:

- Geoff Morris - Level 3 Road Safety Auditor RSA-02-0876 (Team Leader)
- Terry Lawrence - Level 3 Road Safety Auditor RSA-02-0002

The auditors have not been involved with the design or development of the cycleway, other than Terry Lawrence who carried out traffic signal operational modelling for the changes at the intersection of Douglas Street and Percival Road.

The Audit included a commencement briefing with the Audit Manager, George Tsaprounis via a phone call on 13 August 2021.

The plans and site were audited during the evening and day of 18 and 19 August 2021 and the Audit report prepared between 20 and 27 August. Technical references used during the Audit are listed in **Appendix 1**.

The Audit has been carried out following the procedures set out in the Roads and Maritime Services Guidelines for Road Safety Audit Practices. The Audit examines the features of the new arrangements which may affect road user safety and it has sought to identify potential safety hazards. However, the auditors point out that no guarantee is made that every deficiency has been identified. Further, if all the findings in this report were to be addressed, this would not confirm that the arrangements are 'safe'; rather, adoption of any actions should improve the level of safety of the new arrangements.

1.2 Description of the Location

The new bicycle facilities are shown on plans in **Appendix 2** and consist of the following:

- Railway Avenue, from Liberty Street to Stanmore Reserve

Provides a separated two-lane bicycle path along the southern side of Railway Avenue. It is constructed between the existing southern kerb and a new median divider.

Parking along both sides of Railway Avenue is maintained by narrowing the traffic lanes to 5.8m (two-way) and providing edgeline markings for 2.1m wide parking lanes. Along the southern side individual parking bays are marked and the new median divider consists of regularly spaced kerb blocks located towards the front and rear of each parking space. This provides a gap aligning with car doors to allow car passengers unobstructed access.

- Stanmore Reserve

Maintains the existing off road shared pedestrian/bicycle path through Stanmore Reserve.

- Douglas Street, from Stanmore Reserve to Gordon Crescent

Uses the existing southern footpath of Douglas Street as a shared pedestrian/bicycle path from Stanmore Reserve to approximately 20 metres east of Percival Road.

From east of Percival Road to Gordon Crescent the cycleway is a separated two-lane bicycle path along the southern side of the road. This section includes a continuous concrete median between the bicycle lanes and the traffic lanes, with gaps at the two signalized pedestrian crossings on either side of Percival Road (as well as several drainage gaps). Stop lines are marked for cyclists at the signals and at a new marked pedestrian crossing near Gordon Crescent where pedestrians cross the cycle path to access a bus stop or walk further along Douglas Street.

- Gordon Crescent

Maintains the existing on-road bicycle route, with provision of additional PS-2 bicycle markings, from the end of the separated bicycle path on Douglas Street to the western end of Gordon Crescent at Stanley Street.

1.3 Construction Plans

The new cycling arrangements are shown on the following construction plans prepared by Complete Urban Pty Ltd for Inner West Council. These plans were examined as part of the Audit:

- Regional Route 7 – Detailed Design.
Section 2: York Cr, Petersham to Eliza St Newtown. Plan Nos:
- 6173-050 to 6173-055 – Signage and Linemarking Plan

All Issue I dated September 2019.

A copy of these plans are included as **Appendix 2**.

1.4 Responding to the Audit Report

As set out in the Road Safety Audit Guidelines, responsibility for the new works always rests with the designer/project manager and not with the auditor. A project manager is under no obligation to accept any or all the Audit recommendations. Also, it is not the role of the auditor to agree to or approve of the project manager's response to the Audit. Rather, the Audit provides the opportunity to highlight potential problems and have them formally considered by the project manager, in conjunction with all other project considerations.

To assist with this, Table 3.1 (containing this Audit's findings) contains a column for response by the audit manager.

2.0 RECOMMENDATIONS FROM PREVIOUS STAGE AUDITS

There were two Road Safety Audits previously carried out on the then proposed RR7 cycleway between Summer Hill and Newtown. These were a Concept Design Stage Audit carried out in March 2017 and a Detailed Design Stage Audit carried out in May 2019. Both of these Audits were of the full RR7 route, so only those Audit Findings that are relevant to this current Audit, i.e. between Liberty Street and Stanley Street, are dealt with in this report.

Table 2.1 below provides a brief summary of the relevant Audit Findings from the previous Audits, the Council response to each item and its current status as assessed during the current Audit. Note that Table 2.1 does not include findings from the Concept Stage Audit that were resolved in the Detailed Design. Also, where similar findings were made in both Audits, the information below is a combined summary.

TABLE 2.1

STATUS OF PREVIOUS AUDIT FINDINGS

No.	Previous Audit Finding	Council Response	Current Status
1	Narrow traffic lane widths along Railway Ave – 5.8m for two-way traffic.	Railway Ave is a residential street with a good alignment. The 5.8m width is used in similar streets without issue and has the likely benefit of producing a reduction in vehicle speeds.	Noting that Railway Ave is a residential street and that speed humps are used at several locations to ensure appropriate speeds, this Audit concurs with Council's comments.
2	Parking lane adjacent to bicycle lane along Railway Ave may create conflict for bicycles with opening doors and pedestrians.	Similar arrangement to other bicycle and shared paths adjacent to parking. As car passengers and adjacent cyclists will be facing each other, both parties are likely to take routine evasive action. Parking is not high turnover and conflicts will be infrequent. The 0.4m kerb width will provide a buffer.	Council's comments are noted and are generally concurred with. However, the issue of the median kerb blocks is subject to discussion in Section 3.1 and a new Audit Finding is included as Item 2 in Table 3.1.
3	Vehicles will reverse into the eastern stub of Gordon Cr to park, conflicting with cyclists using the bicycle path.	This is an existing situation that has no history of safety issues. The parking is low turnover. This issue will be monitored after construction and if required, further action can be taken.	As the area in question is clearly a shared road environment compared to the nearby exclusive bicycle area marked green, cyclists would be expected to safely avoid a slowly reversing vehicle. This Audit concurs with Council's comments.

No.	Previous Audit Finding	Council Response	Current Status
4	The eastern end of the median separating the bicycle lanes from traffic on Douglas St, east of Percival Rd, is at risk of impeding or being hit by westbound vehicles.	Agreed, the design has been modified.	This issue has been identified as a new Audit Finding. Refer to Item 7 in Table 3.1.
5	The location of access points along the Railway Ave bicycle path opposite side streets to the north was raised. Also there was no access point provided for Warwick St.	An additional access point has been added for Warwick St, no other alterations were made.	While the current Audit did not consider the location of the access points to be a road safety risk, the issue of visibility from them when vehicles are parked in the adjacent spaces was identified. Refer to Item 3 in Table 3.1.
6	Just west of Stanmore Station, pedestrians are likely to conflict over a broad area of the bicycle lanes, not just at the point where a pedestrian crossing is planned. No crossing signage has been included. The entire area could be a shared area to encourage cyclists to be vigilant for pedestrians in the area, not just at the crossing.	R3-1 pedestrian crossing signs have been added to the design.	Photograph 14 in Appendix 3 shows that the location where pedestrians cross the cycle lanes is largely controlled by a gap between a fence and a large tree. Although pedestrians were observed walking diagonally across the cycle lanes, they were all on or close to the marked crossing. The pedestrian warning signposting in the location is satisfactory and no further action is considered necessary.

The above table of previous Audit Findings shows that Items 1, 2, 3, 5 and 6 are not considered current road safety issues. Item 4 is again being included as an Audit Finding of this Audit, while new issues relating to Items 2 and 5 are also listed as Audit Findings in Table 3.1.

2.0 AUDIT FINDINGS AND RECOMMENDATIONS

3.1 General Comments

The site inspections of the Audit location were carried out in fine weather on the evening and daytime of 18 and 19 August 2021. This period was during Sydney's Covid-19 stay-at-home orders, and although the site area was not in an 'LGA of Concern' it is likely that traffic volumes were lower than normal. However due to many people taking exercise during the lockdown, pedestrian and cycling numbers were likely to be higher than normal. These factors were taken into consideration in assessing potential road safety issues.

The following general comments are included to provide detailed information about several of the Audit Findings in Table 3.1, and to discuss other issues that were considered but not included as findings. Referenced photographs are included in **Appendix 3**.

Street Lighting

The night inspection showed that the level of street lighting throughout the site was satisfactory and was particularly good in the vicinity of Stanmore Railway Station. There were no road safety issues identified concerning street lighting. See Photograph 1.

Pedestrian Activity

Pedestrians were observed walking along the bicycle-only lanes between Liberty Street and Stanmore Reserve. This occasionally caused cyclists to deviate and slow down as they passed a pedestrian. There appeared to be two sources of this pedestrian activity:

- i. Westbound pedestrians at the end of the concrete path on the southern side near No. 33 Railway Avenue must choose whether to continue along the rough verge along the railway line boundary, cross the road to the northern footpath, or walk along the cycle lanes. Observations suggest about 50% choose the cycle lanes. (See Photograph 2) As the rough verge is unsuitable it would be best to encourage pedestrians to cross to the northern side, by either signage and/or provision of a facility, such as an access ramp or pedestrian refuge. Refer to Item 1 in Table 3.1.
- ii. Eastbound pedestrians through Stanmore Reserve were observed to occasionally continue onto the cycle lanes along Railway Avenue instead of crossing to the northern footpath. (See Photograph 10) Although the signage and markings for the bicycle-only lanes are clear, the desire line appears to be along the cycle lanes and there is no signage that directs pedestrians to use the refuge to access the northern footpath of Railway Avenue. Refer to Item 6 in Table 3.1.

Median Kerb Blocks

The median kerb blocks which separate the bicycle lanes from traffic and parking along Railway Avenue are shown in Photographs 3 to 5. They have been placed to align with each adjacent parking space and located towards the front and rear in order to provide a clear area for passengers to enter/exit parked cars. This appears to work well most of the time, but Photograph 4 shows that sometimes cars do not park as expected and a rear passenger would experience a trip hazard. A continuous raised median could have the advantage of providing a consistent height median alongside parked cars, however it could also be a trip hazard if an exiting passenger fails to realise that the kerb is only 0.4m wide, and hence could fall into the cycle lanes. On balance, it is considered safer to provide the clear area of road pavement for car passengers to use.

However, an unintended consequence of providing these blocks is that eastbound cyclists that drift into the line of blocks will experience a sudden severe impact, caused by the vertical leading edge on each block. Photograph 5 shows the potential for this type of incident is frequent. There are approximately 154 kerb blocks along Railway Avenue and each one has the potential to be hit by a passing cyclist. Crashes could occur in many situations, such as rider distraction, avoidance of a pedestrian, avoidance of an errant oncoming rider, avoidance of an animal, cross wind gusts or simply poor riding by an inexperienced cyclist. There is potential for moderate to severe trauma in such an incident.

It is noted that the normal treatment to avoid this issue is to provide a sloped leading edge facing the cyclist's direction of approach, and in fact this has been provided on the median dividing the cycle lanes and traffic near Stanmore Station. (See Photograph 6) It can also be avoided by providing a continuous median, with minimal openings for drainage.

The possible solutions to this issue of either providing a sloped extension to each kerb block or saw-cutting the leading edge of each block would have the disadvantage of increasing the risk of a car passenger tripping on the sloped section. Filling in the entire gap between each kerb block to provide a continuous median could also have the disadvantage of being a trip hazard for exiting passengers due to the 0.4m width of the median.

The auditors' view about the vertical leading edge on the kerb blocks is that the potential frequency and severity of this risk requires the issue be addressed, and that the most effective treatment, with the least safety consequences, would be to add a sloped leading edge to each kerb block, similar to the ones shown in Photograph 6. The risk of adding a trip hazard to car passengers is tolerable because it would only affect the rear door of cars, rear passengers are infrequent and parking turnover is low, so the likelihood of a potential trip is assessed as low.

Pedestrian Only Symbol

It was observed that the pedestrian only symbol and word on the footpath east of Stanmore Railway Station is white on white concrete, and may be difficult to see in some light conditions. (See Photograph 13) After consideration, this issue was not included as a road safety risk, because the cycle lanes are very well marked in this location, there are signs which provide the same message on site, and as the concrete ages the contrast between the markings and pavement should improve. Observations also showed all through travelling cyclists used the cycle lanes rather than the footpath. However Council could consider providing a contrast colour background patch to this symbol.

3.2 Audit Findings and Risk Ranking

Table 3.1 on the following pages summarises those matters identified in the Audit which require consideration by the project manager. The items are listed generally in order from east to west.

Risks and potential safety issues have been identified and ranked using the Austroads Risk Ranking method, based on frequency, severity, overall level of risk and treatment approach presented in Tables 4.1 to 4.4 in Austroads Guide to Road Safety Part 6: Road Safety Audit.

The risk rankings and Austroads suggested treatment approach are defined as follows:

- Intolerable - Must be corrected
-
- High - Should be corrected or the risk significantly reduced, even if the treatment cost is high
-
- Medium - Should be corrected or the risk significantly reduced, if the treatment cost is moderate, but not high
-
- Low - Should be corrected or the risk reduced, if the treatment cost is low

Photographs are provided in **Appendix 3**.

TABLE 3.1

AUDIT FINDINGS

No.	Design Element	Comments	Preliminary Risk Rating	Response by Audit Manager
1	Pedestrian Usage of Cycle Lanes	As detailed in Section 3.1, westbound pedestrians at the end of the concrete path near No. 33 Railway Avenue tend to walk along the cycle lanes rather than cross the road to use the northern footpath. (See Photograph 2) They should be encouraged to use the northern footpath by installation of direction signage and possibly pedestrian facilities such as an access ramp or refuge. Cyclists need to take avoidance action when passing these pedestrians, risking loss of control or colliding with them.	Medium	
2	Median Kerb Blocks on Railway Avenue	As detailed in Section 3.1, eastbound cyclists have a risk of hitting the vertical leading edges of the 154 kerb blocks along the cycle path in Railway Ave. Without any mountable slope or radius to deflect a bicycle wheel this would result in a severe impact and could lead to traumatic crashes. Treatment is recommended by installation of a sloped lead-in to each block, similar to those shown in Photograph 6.	High	
3	Sight Lines at Access Points	Along the Railway Ave separated cycle path, access points to each side street are provided by way of a green area to prevent parking. When vehicles park adjacent to the green area, sight distance for cyclists wanting to cross to the side street opposite is significantly restricted, particularly when the vehicle is parked on the east (approach) side of the access point. (See Photograph 7). Although mitigated by a generally low amount of parking in the area, should parking levels increase this issue will become more frequent with increased risk. A potential solution would be to remove the parking space on the immediate approach to the green area, replacing it with road marking and no parking.	Medium to High	

No.	Design Element	Comments	Preliminary Risk Rating	Response by Audit Manager
4	Tree Obstruction – Westbound Cyclists	On Railway Ave east of Surrey St a large tree trunk protrudes across the westbound cycle lane. (See Photograph 8) Although quite visible during the day and cross hatched 'SLOW' markings have been provided, at night the trunk is less obvious. Installation of reflectors on the trunk facing westbound cyclists should be considered.	Low	
5	Tree Obstruction – Eastbound Cyclists	The tree trunk in Item 4 above does not directly interfere with eastbound cyclists. (See Photograph 9) However as westbound cyclists tend to cross into the eastbound cycle lane to avoid the trunk, and due to a bend in the path that makes oncoming cyclists difficult to see, provision of cross hatched 'SLOW' markings on the eastbound cycle lane should be considered.	Low to Medium	
6	Pedestrian Usage of Cycle Lanes	As detailed in Section 3.1, eastbound pedestrians in Stanmore Reserve were observed to continue along the cycle lanes on Railway Ave instead of crossing to the northern footpath. (See Photograph 10) Although the signage and markings for the bicycle-only lanes are clear, there is no signage that actually directs pedestrians to use the refuge to access the northern footpath of Railway Avenue. Direction signage is suggested.	Low to Medium	

No.	Design Element	Comments	Preliminary Risk Rating	Response by Audit Manager
7	Median Kerbs Near Stanmore Station	<p>As shown in Photographs 11 and 12, the median separating the cycle lanes and traffic along the south side of Douglas St near Percival Rd and also at the intersection shows evidence of being struck by passing or turning vehicles. This may be partly due to the concrete road pavement not providing sufficient contrast to the concrete median kerbs, particularly at night and/or inadequate road space for larger right turn vehicles.</p> <p>It is suggested that an edgeline, together with reflective raised pavement markers (RRPMs) be installed on the road adjacent to the edge of the median at this location.</p> <p>In addition, the swept paths for larger vehicles, including buses turning right from Percival Rd into Douglas St should be checked to confirm that sufficient road space is available in accordance with Austroad Guidelines. Other adjustments to the intersection linemarking may be required following the swept path assessment.</p>	Medium to High	

4.0 FORMAL STATEMENT

We have examined the new bicycle facilities and associated traffic and pedestrian arrangements detailed in Section 1.3 and we have audited them in accordance with the procedures set out in the RMS Guidelines for Road Safety Audit Practices. The Audit has been carried out for the sole purpose of identifying any features of the works that could be altered or reconsidered to improve safety. The identified issues have been noted in this report in Table 3.1 and are put forward for consideration by the Audit Manager.



.....
Geoff Morris
Lead Road Safety Auditor



.....
Terry Lawrence
Road Safety Auditor

27 August 2021

TRANSPORT AND URBAN PLANNING PTY LTD

APPENDIX 1

Documents Used During the Audit

1. Austroads Guide to Road Safety
Part 6: Managing Road Safety Audits
Part 6A: Implementing Road Safety Audits
2. Austroads Guide to Road Design Part 6A: Paths for Walking and Cycling
3. RMS (now TfNSW) Delineation Section 12 – Pavement Markings for Bicycle Facilities (2010)
4. TDT 2014/002 Signposting for Contra-flow Bicycle Facilities

21086rsa

RR7 Stanmore
New Bicycle Route Facilities

TRANSPORT AND URBAN PLANNING PTY LTD

APPENDIX 2

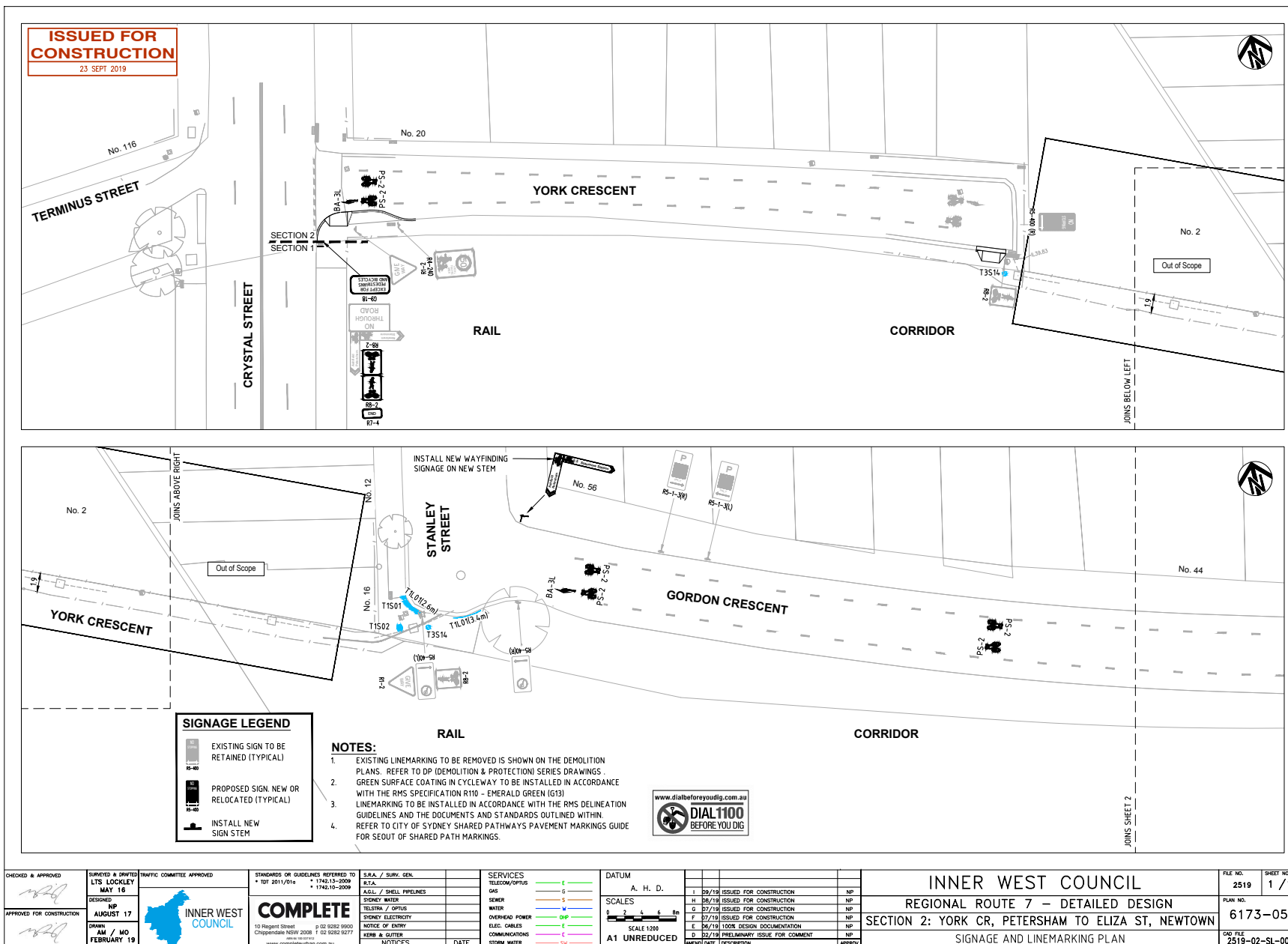
Design Plans

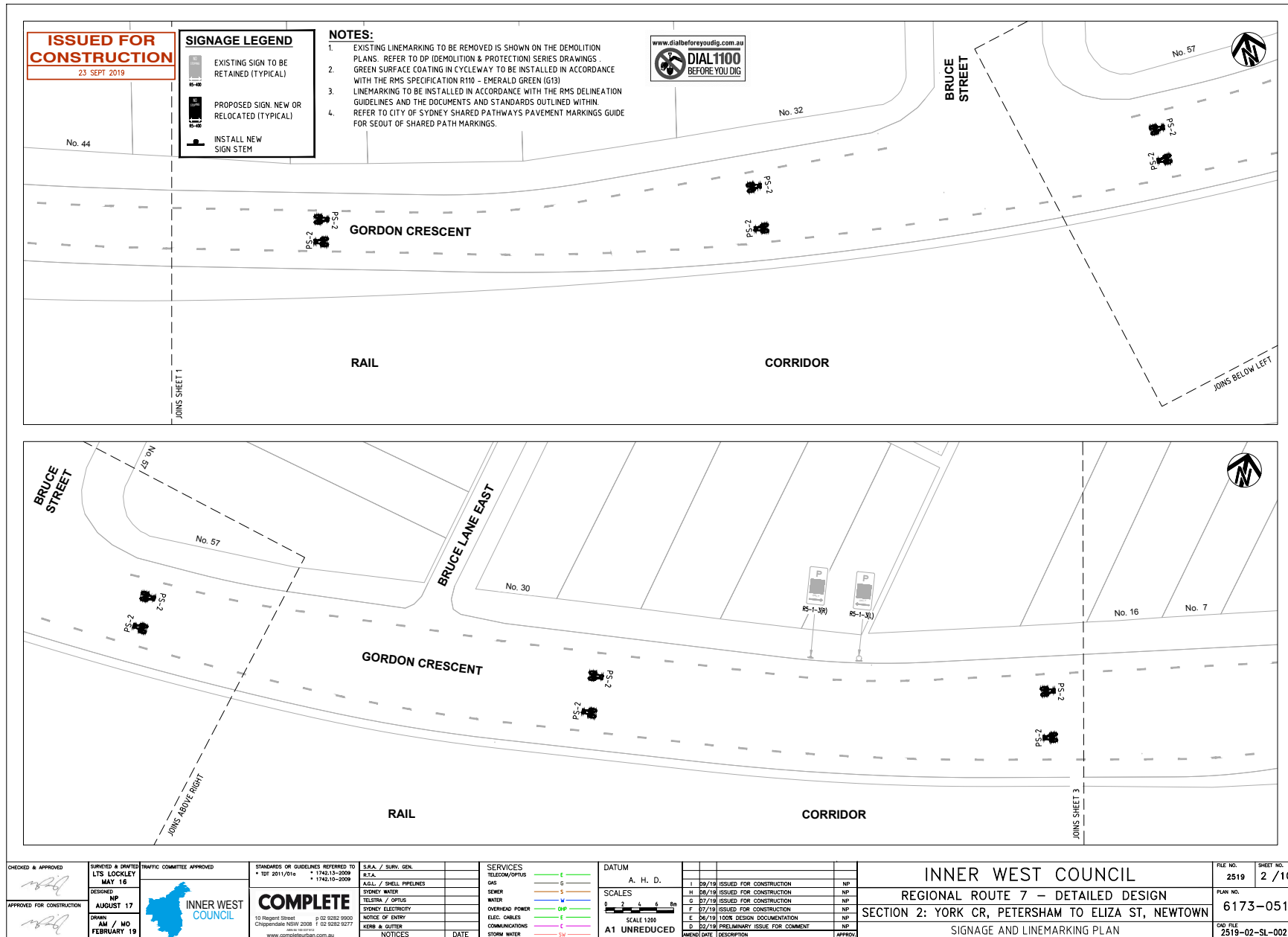
Item 28

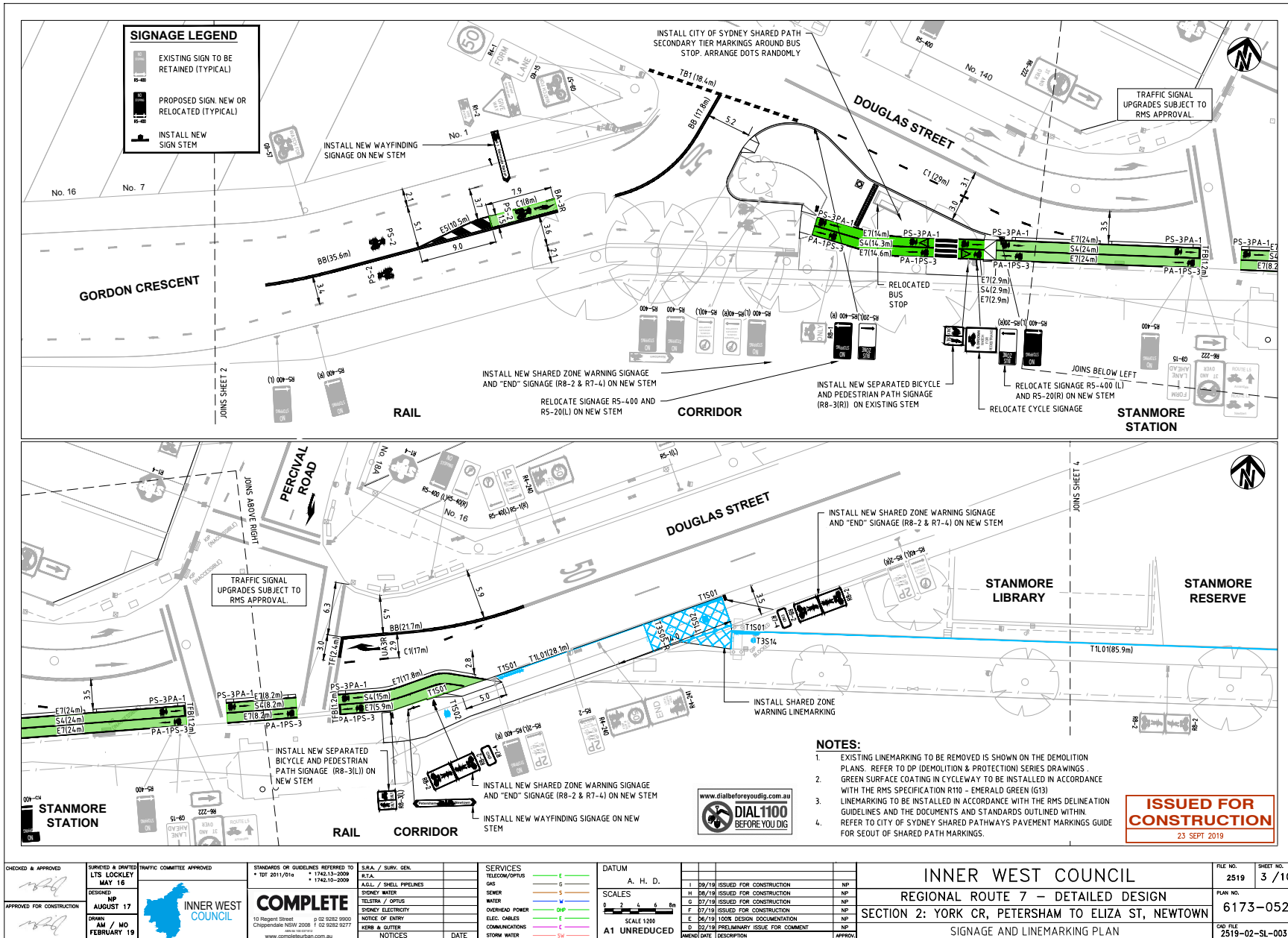
21086rsa

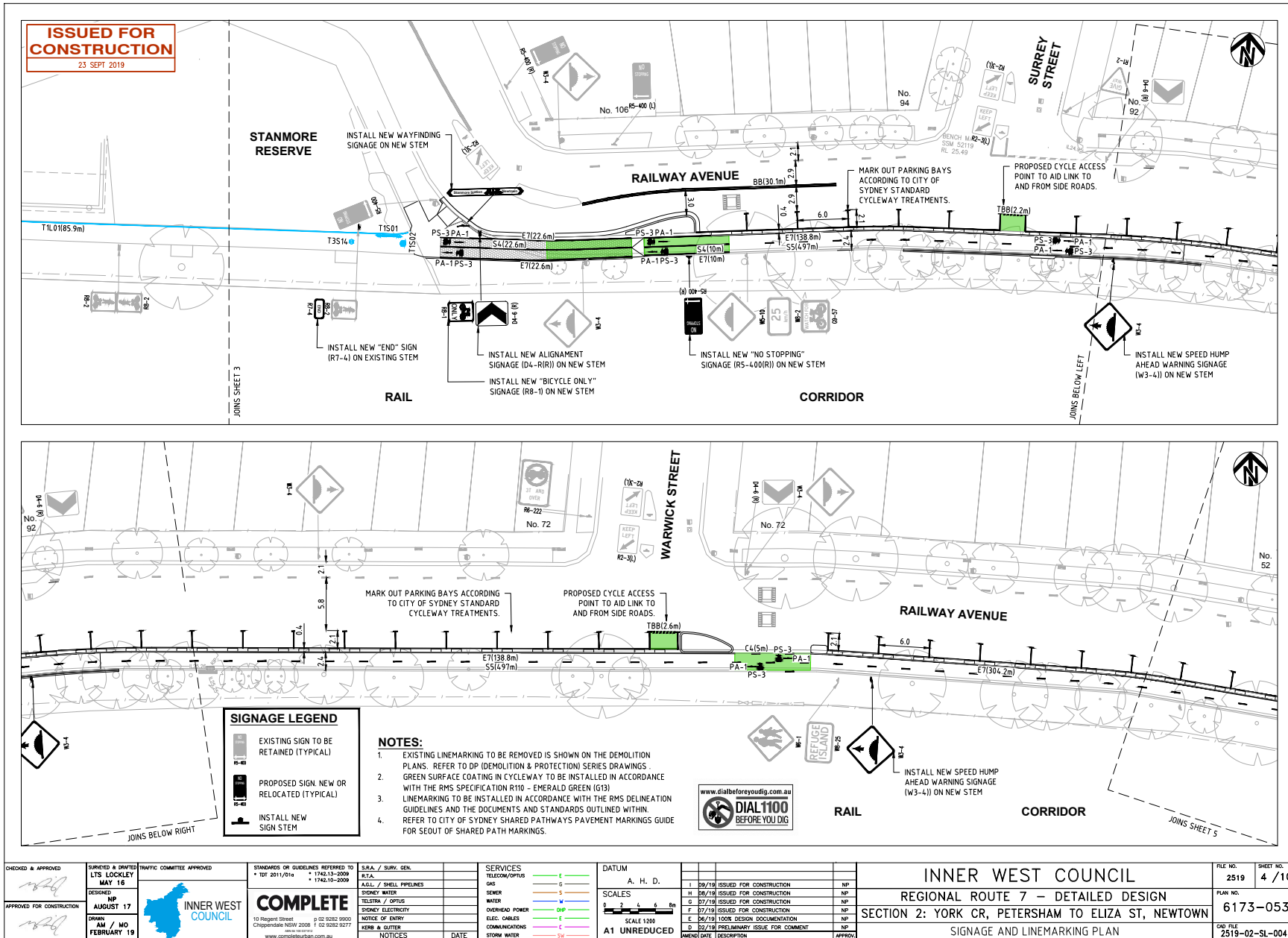
RR7 Stanmore
New Bicycle Route Facilities

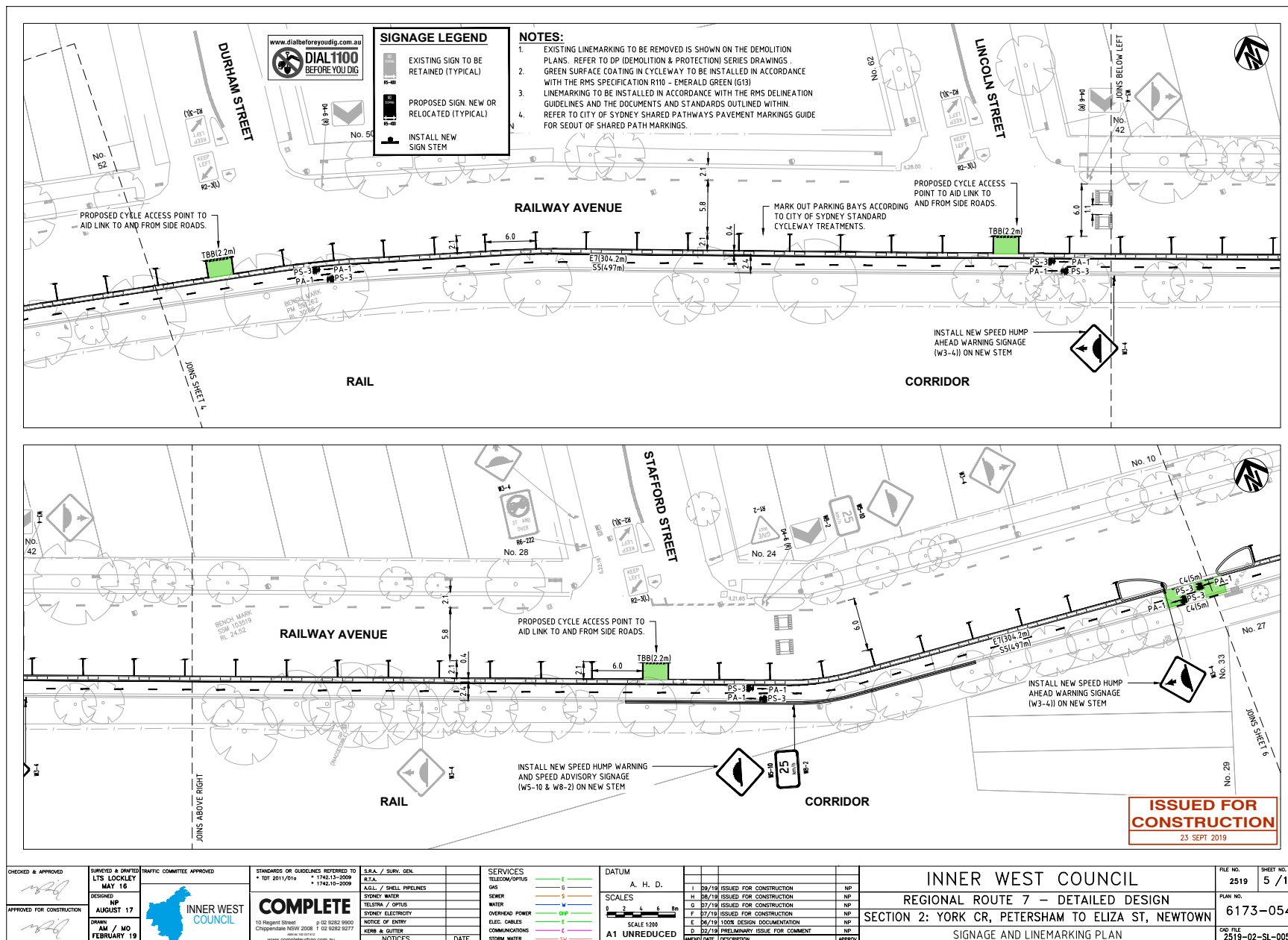
Attachment 1

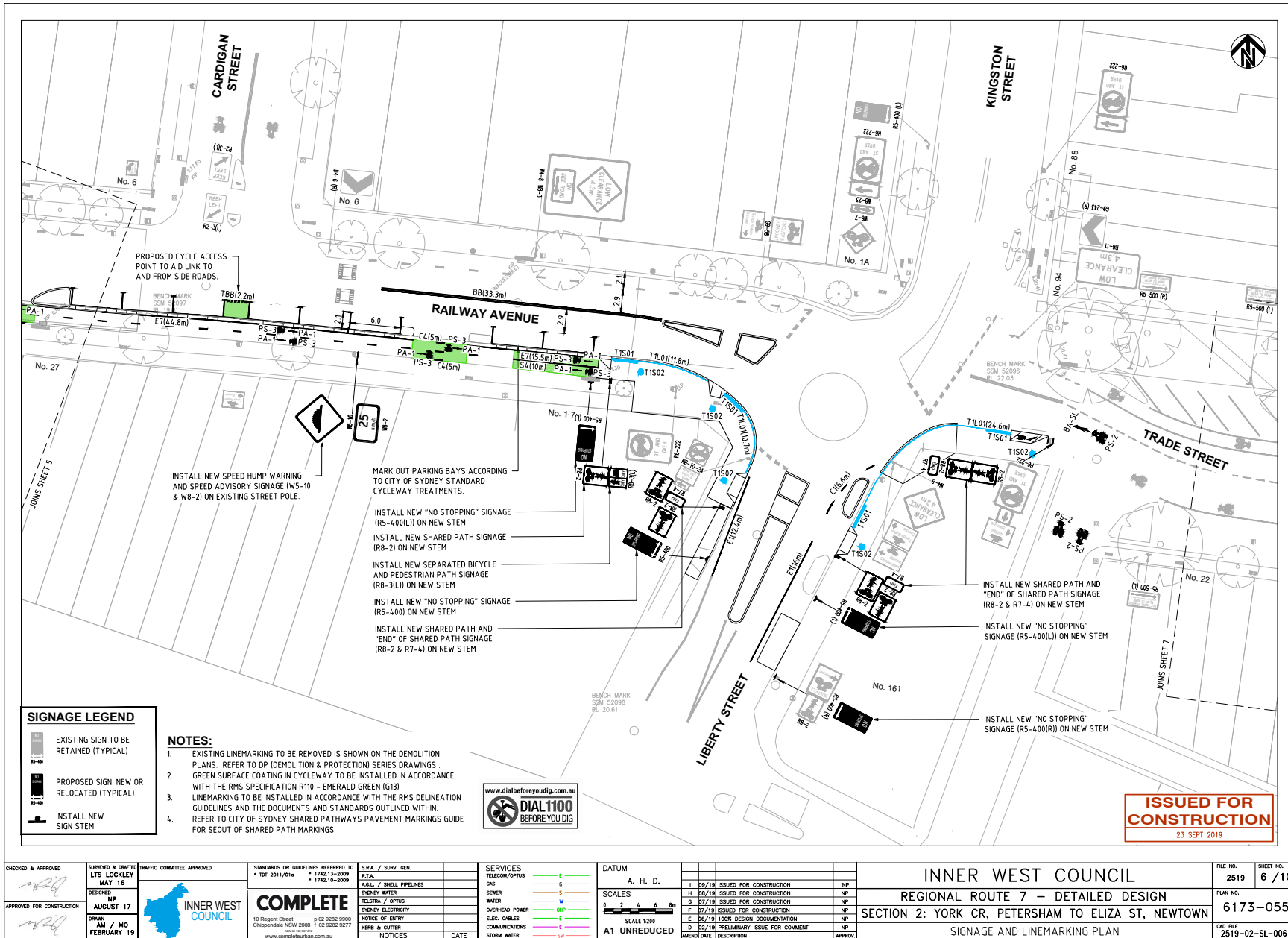












TRANSPORT AND URBAN PLANNING PTY LTD

APPENDIX 3

Photographs



Photo 1

Night time view along Railway Avenue showing good street lighting levels.



Photo 2 (Audit Finding 1)

View west from end of paved footpath on southern side of Railway Avenue near Stafford Street. Note two pedestrians who have continued from the footpath along the cycle lanes.

21086rsa

RR7 Stanmore
New Bicycle Route Facilities

TRANSPORT AND URBAN PLANNING PTY LTD



Photo 3

Kerb blocks are used to separate cycle lanes from the parking lane in Railway Avenue. Note gaps between blocks are aligned with car doors.



Photo 4

Vehicles don't always park in the centre of marked parking bays, in this case creating a potential trip hazard for exiting rear passengers.

21086rsa

RR7 Stanmore
New Bicycle Route Facilities

TRANSPORT AND URBAN PLANNING PTY LTD



Photo 5 (Audit Finding 2)

View east along cycle lanes in Railway Avenue near Warwick Street. The leading edge of each kerb block is not mountable and would create a severe impact for an errant cyclist.



Photo 6 (Audit Finding 2)

A continuous separation median on Douglas Street near Percival Road, with drainage gaps. Each gap has a sloped leading edge onto the median providing vertical deflection to reduce an impact from an errant cyclist.

21086rsa

RR7 Stanmore
New Bicycle Route Facilities

Item 28

Attachment 1

TRANSPORT AND URBAN PLANNING PTY LTD

Item 28



Photo 7 (Audit Finding 3)

Cars parked either side of a cycleway access point at Cardigan Street. When cyclists use the access point to cross Railway Avenue they have restricted sight distance caused by the proximity of the parked cars, and approaching motorists would also have poor visibility of a waiting cyclist until they entered the road.



Photo 8 (Audit Finding 4)

The trunk of this tree obstructs the westbound cycle lane near Surrey Street. The trunk is obvious in daylight but less so at night. Reflectors attached to the tree trunk would assist its visibility.

21086rsa

RR7 Stanmore
New Bicycle Route Facilities

Attachment 1

TRANSPORT AND URBAN PLANNING PTY LTD



Photo 9 (Audit Finding 5)

Daytime view of the tree trunk near Surrey Street, looking east. As forward sight distance is restricted and oncoming cyclists are likely to cross into the eastbound lane, cross hatching and SLOW markings are suggested for the eastbound lane.



Photo 10 (Audit Finding 6)

View east from Stanmore Reserve along Railway Ave. Some pedestrians continue along the cycle lanes despite signs indicating it is a cycle path only. A sign directing pedestrians across to the northern footpath is recommended.

21086rsa

RR7 Stanmore
New Bicycle Route Facilities

TRANSPORT AND URBAN PLANNING PTY LTD



Photo 11 (Audit Finding 7)
Damage to the median separating traffic from cycle lanes in Douglas St approaching Percival Rd.



Photo 12 (Audit Finding 7)
Damage to the median separating traffic from cycle lanes in Douglas St west of Percival Rd. The damage indicates numerous impacts and as well as improving delineation by use of RRPMS, a review of the turning guidelines for larger right turning vehicles (e.g. buses) from Percival Rd is suggested.

21086rsa

RR7 Stanmore
New Bicycle Route Facilities

Item 28

Attachment 1

TRANSPORT AND URBAN PLANNING PTY LTD



Photo 13

The Pedestrians Only symbol has very little contrast to the white concrete pavement. Consider providing a background patch to increase visibility of the symbol.



Photo 14

The pedestrian crossing over the cycle lanes west of Stanmore Railway Station. Note that the pedestrian route is controlled by the white fence and tree so that most pedestrians cross the cycle way on or near the crossing.

21086rsa

RR7 Stanmore
New Bicycle Route Facilities

Item No: C0425(1) Item 29

Subject: BINS AND CLEANER STREETS

Prepared By: Erin White - Manager Resource Recovery and Fleet Services and Lachlan Broadbent - Senior Manager Operations

Authorised By: Manod Wickramasinghe - Acting Director Engineering

RECOMMENDATION

That Council receive and note the report.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

2: Liveable, connected neighbourhoods and transport

EXECUTIVE SUMMARY

Council previously resolved that a report be provided with a view to increase the available number of bins and servicing of bins on local streets and in parks; increase the service levels for high pressure cleaning in town centres; and establish a "Street Blitz team" to focus maintenance and cleaning of main streets.

The service levels and number of bins on local streets and in parks is currently being assessed as part of an audit of street litter bins and the development of a Litter Prevention Roadmap. The audit will inform changes to placement of bins and the collection frequency and will be completed by the end of the financial year. The Litter Prevention Roadmap will inform any increase in number of bins in local streets and parks and will be reported to Council in August 2025.

To increase the high pressure cleaning of main streets, it is proposed to bring existing weed management services in-house by expanding the scope of main street high-pressure cleaning to include hot water weed management services. This will double main street cleaning frequency and allow council to have greater control over sensitive area management and respond promptly to community requests, enhancing the aesthetics and usability of main street assets.

Furthermore, a trial "Street Blitz" is proposed for Balmain which will include tree replanting, pruning, signage updates, and deep cleaning of footpaths. Pending the outcomes of this trial, a mainstreet Blitz schedule will be developed.

BACKGROUND

At the Council meeting held on 11 March 2025, Council resolved the following:

That Council endorse the phased trial of FOGO and Recycling in Parks, commencing with Phase 1 at Enmore Park and Pioneers Park Leichhardt.

That Council include the following parks in phase 2 should it proceed:

- a) Petersham Park, Petersham (Stanmore-Damun Ward);
- b) Gladstone Park (Balmain-Baludarri Ward);

- c) *Darryl Jackson Gardens, Summer Hill (Ashfield-Djarrawunang Ward);*
- d) *Enmore Park, Enmore (Marrickville-Midjuburi Ward - continuing from phase 1);*
- e) *and*
- f) *Pioneers Park, Leichhardt (Leichhardt-Gulgadya Ward - continuing from phase 1).*

That as part of the trial, Council monitor and if necessary increase service levels.

That Council commit the required funding for the trial which is detailed in the funding implications of this report in the draft 2025/26 budget.

That Council provide a further report to the April 2025 Council meeting with a proposal to:

- a) *increase the number of bins on local streets and in parks and the service levels for bins;*
- b) *increase the service levels for high pressure cleaning in town centres; and*
- c) *establish a “Street Blitz team” to focus maintenance and cleaning of main streets similar to that offered by Randwick City Council.*

That Council commit to one mobile customer service stall in each of the Phase 1 trial parks prior to the commencement of the trial, and, in the event Phase 1 is successful, additional mobile customer service stalls in each of the Phase 2 parks prior to extension of the trial.

DISCUSSION

Litter Bin Collection

In recent months, Council has conducted both internal and external stakeholder engagement to inform the development of the Litter Prevention Roadmap. This roadmap, is in part designed to guide strategic decisions around the placement of litter bins and the frequency of servicing, ensuring that resources are targeted effectively in response to community needs and usage patterns.

Key findings from the engagement process indicate that Marrickville recorded the highest number of community-reported litter hotspots across the Local Government Area (LGA), with a total of 73 locations identified. Ashfield and Tempe were also frequently mentioned. In particular, retail and hospitality precincts in Marrickville and Tempe were highlighted as litter hotspots by the community. This aligns with internal data which identified town centres and retail zones as the most litter-prone land use types.

Further community feedback included direct contact from eight residents who identified specific locations such as bus stops, parks, and train stations as common litter hotspots. Notable parks mentioned for higher litter volumes include Tempe Reserve, Kendrick Park, and Crammond Park.

Council Coordinators currently perform weekday quality checks on a random selection of street and park litter bins to ensure services are being delivered effectively. Where increased demand is identified, additional servicing is implemented. Any proposed increase in park bin infrastructure is discussed with the Resource Recovery Services team in consultation with the Parks Team to ensure a coordinated approach.

Importantly, the need to provide adequate waste infrastructure in parks and on main streets must be carefully balanced with the risk of encouraging illegal dumping of household or commercial waste.

The Litter Prevention Roadmap is expected to be reported to Council in August 2025. To further inform service planning, Council is undertaking an audit of street litter bins to assess fill levels. The audit is currently underway and will be completed within the 2024/25 financial year. This data will be used to guide decisions about collection frequency and identify potential areas requiring re-allocation of bins.

High Pressure Cleaning

Since the establishment of the current high-pressure cleaning service in 2021, the demand for more frequent and thorough cleaning in town centres has risen.

Currently, Council provides main street high-pressure cleaning services every three months, supplemented by a fortnightly hotspot cleaning initiative targeting high-priority areas. This service is undertaken by a high pressure cleaning team comprising of two staff members and a purpose-built truck.

To increase the level of service offered, it is recommended to establish an additional high-pressure cleaning team. This team would consist of two new staff members and a second purpose-built truck, allowing for the service to be organised into north and south programs. The proposed changes would increase the cleaning frequency from quarterly to every six weeks and boost hotspot cleaning from fortnightly to weekly.

This additional high-pressure cleaning team can be resourced by transitioning contracted weed-management services to an in-house service and having the service performed by the high-pressure cleaning teams.

It should be noted that the specialist truck now used for high pressure cleaning is capable of hot water weed management which conforms to the Inner West Weed Management Policy.

The introduction of an additional crew will not only increase the frequency of cleaning and responsiveness to community requests, but will also allow Council to maintain better oversight of sensitive areas where weed control is critical.

Moreover, increased service frequency will enhance the overall presentation of main streets, enhancing public spaces and supporting local businesses.

Street Blitz Team

The "Street Blitz Team" concept is inspired by the operational success witnessed in Randwick City. Their one-day intensive cleaning and maintenance program mobilised over 50 staff across various departments, resulting in remarkable transformations within the town centre. The approach not only facilitated immediate improvements but also served to engage local businesses through communication and collaboration.

For the Inner West Council, the proposed blitz will encompass:

- Street tree and ornamental garden replanting
- Street tree pruning
- Mulching and weeding of all garden beds
- Replacement of all street and traffic signs, including new street name signs featuring the Inner West logo
- Maintenance and painting of street furniture
- Replacement of maintenance pit lids
- Deep scrubbing and high-pressure cleaning of footpath areas
- Graffiti removal
- Hand cleaning of furniture and removal of posters

The value of this initiative lies in its ability to deliver significant improvements in a short timeframe.

It is proposed to trial a Street Blitz in the Balmain main street in June 2025, with careful planning required to minimise disruption to regular business operations. Pending the outcome of this trial, a Street Blitz schedule will be developed for key main streets across the Inner West LGA.

FINANCIAL IMPLICATIONS

To be funded from existing operational budgets.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 30
Subject: FLOODING IN THE AREA OF NORTHCOTE STREET, MARRICKVILLE
Prepared By: David Paton - Engineering Services Manager
Authorised By: Manod Wickramasinghe - Acting Director Engineering

RECOMMENDATION

That Council receive and note this report.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

- 1: An ecologically sustainable Inner West
- 2: Liveable, connected neighbourhoods and transport
- 4: Healthy, resilient and caring communities

EXECUTIVE SUMMARY

Residents have experienced flooding in Northcote Street and Malakoff Street on several occasions since February 2022, affecting several properties and flooding vehicles parked in the street.

Following initial consultation with residents in 2022, stormwater upgrade works were planned and completed in November 2024 at a cost of approximately \$180,000 to increase drainage capacity in Northcote Street, which has improved the capture of stormwater within the street and reduced the length of time that flood waters remain in the street.

Further works within Carew Lane and Malakoff Street are included in the draft FY26 budget in the amount of \$240,000.

Despite the completed works having improved the drainage system in Northcote Street, the capacity of the stormwater channel running between Northcote Street and Malakoff Street remains a constraint on the system and impacts on the effectiveness of the above works.

The Marrickville Valley Flood Risk Management Plan includes a proposal to divert and upgrade the existing stormwater pipelines within Jarvie Park and Petersham Road to further reduce flood risk in Northcote Street at an estimated cost of \$800,000.

Funding has been included in the draft FY26 budget for feasibility assessment of a more targeted pipeline diversion within Jarvie Park, which could be delivered at a lower cost. The results of this investigation would be presented to Council ahead of budget considerations for FY27 and beyond.

BACKGROUND

At the Council meeting held on 18 February 2025, Council resolved the following:

1. That Council note the ongoing flooding of streets in Northcote and surrounding streets.
2. That Council acknowledges the work undertaken by Inner West Council to increase the intake capacity of stormwater on Northcote Street in the 2024-2025 Budget.
3. That Council request officers list flooding at this location for discussion at the next Flood Management Advisory Committee, including the extent of flooding, mitigations currently in place, and future options to mitigate and manage flooding at the location.
4. That Council request officers report to the April council meeting with information and future options to mitigate and manage flooding at this location.
5. That Council write to Sydney Water requesting a meeting to discuss options to improve the capacity and effectiveness of the water channel that runs through the area.

Council Engineers have been consulting with the residents of Northcote Street and Malakoff Street since flooding impacted several properties and flooding parked vehicles in the street in February 2022. Drainage upgrade works were completed in Northcote Street in November 2024, improving the capture of stormwater and reducing the length of time that flood water remains in the street.

However, the stormwater channel that runs between Northcote Street and Malakoff Street, runs full in significant storms and impacts on the effectiveness of the recently completed works.

Council staff met with representatives from Sydney Water in March this year to discuss the concerns of local residents, along with flood mitigation options.

Flooding in the Northcote Street area will be listed for discussion at the May 2025 Flood Management Advisory Committee meeting.

DISCUSSION

History of Flooding at this Location

Inner West Council is a highly urbanised Council, with much of the area subdivided and developed prior to current awareness and understanding of long-term rainfall patterns and intensity. Many residential areas have been built either immediately adjacent to or across major creek lines which were channelised in the early 1900s.

This has resulted in many areas across the Local Government Area that have ongoing exposure to latent flood risk to varying degrees.

Specifically, Northcote Street is situated within a local low point of a major tributary to Cooks River and what was, prior to the industrialisation of Marrickville, the Gumbramorra Swamp. The catchment draining to this location is in the order of 140 hectares and extends to New Canterbury Road. In the 1960s the Department of Public Works constructed a 1.9km underground channel which intercepted the open channel just upstream of Malakoff Street and diverted stormwater directly to Cooks River at Thornley Street, rather than via the Western Channel in Carrington Road.

In February 2022, Inner West Council experienced significant flooding across areas of Marrickville and was one of 61 Councils included in the Declared Natural Disaster AGRN 1012 - NSW Severe Weather and Flooding: 22 February 2022 onwards.

Council responded to almost 700 requests directly associated with this event. Council Engineers responded directly to the affected residents and developed a number of potential projects to reduce the impact of flooding to the affected areas. Many current projects within Council's Delivery Program for Stormwater Renewal & Upgrades have been developed in response to this and other smaller but significant events that impacted Ashfield in 2024 and Camperdown earlier this year.

Current and Future Mitigation Options

Following the flooding in February 2022, Council developed plans to improve the capacity of the existing pits and pipelines directly draining Northcote Street and Malakoff Street. This was split into three projects with design and delivery to be staged between 2023 and 2026.

1. Pipe replacement and inlet upgrades in Northcote Street – Designed FY24 and delivered November 2024
2. Pipe renewal and new pits in Carew Lane – To be delivered FY26
3. Inlet Upgrades in Malakoff Street – New pits connecting directly to Sydney Water infrastructure in Malakoff Street. Designed by Council and approved by Sydney Water for construction in FY26.

The Marrickville Valley Flood Risk Management Study and Plan was adopted by Council in 2018. Council has been progressively investigating the feasibility of the options proposed in the Plan, including high priority items between Despointes Street and Silver Street, Illawarra Road and Shepherd Street, as well as within Railway Parade Marrickville.

The Flood Risk Management Plan includes an option within Jarvie Park as a medium priority item (Item FM3.1). The project would upgrade pipelines in Petersham Road and intercept existing stormwater pipelines from Cecilia Street and Depot Lane within Jarvie Park to drain directly to the Malakoff Street underground channel downstream of Northcote Street. It is anticipated that this would divert 23 hectares (approximately 15% of the total catchment) away from Northcote Street and reduce flood levels of up to 100mm in the 1% AEP flood event.

Council has been prioritising the development of High Priority options across the Local Government Area. Consequently, this option does not currently form part of Council's Long Term Financial Plan or Delivery Program. The total estimated cost of this option is roughly \$800,000, which would impact on the delivery of flood mitigation works elsewhere in the Inner West Council area.

However, an initial investigation and feasibility study for this option could be brought forward to be undertaken as part of the FY26 Operational Plan to review the scope of works and develop a more targeted measure that could potentially be delivered at a lower cost.

Council's Director Infrastructure, Engineering Services Manager and Coordinator Stormwater & Asset Planning met with representatives from Sydney Water in March this year to discuss the concerns of local residents, along with the above mitigation option.

Formal approval by Sydney Water will be required for any connections to their stormwater infrastructure in Malakoff Street.

The Sydney Water representatives supported the proposal in principle and are committed to working with Council and the community to support measures to improve flooding in the area.

FINANCIAL IMPLICATIONS

The renewal of the pipeline in Carew Lane and upgrade of stormwater inlets in Malakoff Street are included in the draft budget for FY26 in the amount of \$100,000 and \$140,000 respectively.

An amount of \$60,000 has been included in the draft budget for FY26 for the feasibility assessment and detailed design of the Jarvie Park stormwater diversion works. An application for funding is being made through the NSW Flood Recovery and Resilience Grant Program to support this work.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 31
Subject: INSTALLATION OF LOCKERS AT THE DAWN FRASER BATHS
Prepared By: Simon Duck - Senior Manager Aquatics
Authorised By: Ruth Callaghan - Director Community

RECOMMENDATION

That Council receive and note the report.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

4: Healthy, resilient and caring communities

EXECUTIVE SUMMARY

The Dawn Fraser Baths located in the Harbour adjacent to Elkington Park is a well-attended swimming and recreation location with an annual attendance of over 40,000 each year. The facility provides programs such as competition water polo and training, public swimming, winter swimming access, lap swimming and general recreation.

The Inner West Council resolved at the Council meeting on February 18, 2025, to consider the cost of providing lockers for patrons who use the amenity noting there are no current lockers available at the baths. In addition, it was resolved to consider improvements to the food and beverage amenity at the DFB and to identify opportunities to expand special events and functions.

The information below notes that the installation of lockers will be undertaken at a cost of approximately \$9,000 within existing budget. An overview of opportunities for improved F&B services and special events to be held at the baths is also provided.

BACKGROUND

At the Council meeting held on 18 February 2025, Council resolved the following:

1. *That Council note the success of the \$8 million heritage restoration to the Dawn Fraser Baths.*
2. *That Council prepare a report detailing costings, recommended location and numbers of lockers that could be established at the Baths, to be tabled at the April 2025 Council Meeting.*
3. *That Council review the food and beverage offerings at the Dawn Fraser Baths and investigate opportunities for improvement with a view to establishing a new offering for the public in time for the 2025/26 Summer Season. This should include examination of all options including the use of a coffee cart or temporary takeaway facility during the summer season.*
4. *That Council identify how more community and private events such as film screenings, weddings and celebratory events can be held at the Baths. Options for how to facilitate and promote this are to be tabled in the report to the April Council meeting.*

DISCUSSION

Lockers

Dawn Fraser is a marine environment and in relation to the installation of lockers it is proposed that these be constructed from a durable non timber material which will not suffer damage as a result of moisture or variable weather.

There is a suitable location available inside the facility which will allow convenient access by patrons and will be close to reception - allowing staff support and issuing keys to patrons using the lockers.

Lockers made up of a combination of bag sized and small lockers that can provide storage for wallets and phones can be installed and initial investigations demonstrate that 28 lockers with a combination of sizes can fit.

Kiosk services

In relation to kiosk and café enhancements at the DFB, progress has been made in the 2024/2025 season including the purchase of additional chairs, tables and ambient lighting to the pavilion area, with a view to making further improvements in the 2025/2026 season and beyond.

Investigations are currently underway for the procurement of additional food storage, display fridge and shelving to accommodate increased food offerings. Limitations that exist at the DFB regarding the provision of food and beverage include space within storerooms, cold storage, service areas and access for delivery by suppliers. A review of current vendor partnerships to supply a range of foods including sandwiches, salads, sushi and pastries is also underway to improve the food and beverage offering commencing from the 2025/2026 season.

Special Events

Staff are currently considering such activities as pop up movie nights and background music on the weekends that will not impact residents.

Opportunities also exist to host BBQ / sausage sizzle on the deck with events such as twilight BBQ / breakfast BBQ to attract young families. This can be timetabled in addition to current open days and other uses such as water polo tournaments.

The Inner West Council has also recently confirmed with Transport for NSW terms of use for additional special events which attract certain conditions. These conditions include safety controls such as no use of glass, no impact on community access for the facility and appropriate times for special events to ensure usage by the community is not impacted. In addition, the terms of use specify events should be designed for cost recovery for the amenity as opposed to commercially driven services or events.

Given the requirement to avoid impact on community usage, private events can be facilitated out of summer season times with the potential for some use during weekdays.

Development of a promotion plan has commenced to highlight the new offerings. This plan includes use of the Council website, social media updates and posts, member and customer information, and via affiliated users groups such as Water Polo and Swimming Clubs and Council databases.

FINANCIAL IMPLICATIONS

Initial quotes for the purchase and installation of 28 lockers is approximately \$9,000. This can be accommodated within the budget for general operating costs for the Dawn Fraser Baths.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 32
Subject: MANDATORY REPORTING TO COUNCIL OF REPORT RECEIVED FROM FIRE & RESCUE NSW - 425 LIVERPOOL ROAD ASHFIELD
Prepared By: Michael Ryan - Senior Manager, Health & Building
Authorised By: Simone Plummer - Director Planning

RECOMMENDATION

That Council receive and note the report.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

4: Healthy, resilient and caring communities

EXECUTIVE SUMMARY

Correspondence was received from Fire & Rescue NSW (Attachment 1) identified fire safety matters in relation to 425 Liverpool Road Ashfield. The building comprises of residential apartments, retail, office and basement. Following an inspection of the premises by Council's Senior Fire Safety Officer, it was determined that a Notice of Intention to serve a Development Control Order was warranted.

This will require either the installation or modification to the existing fire safety measures in the building to ensure adequate provision for fire safety and awareness. These works are able to be undertaken in accordance with State Planning provisions through the issuing of a Development Control Order under the EPAA.

BACKGROUND

425 Liverpool Road Ashfield

Fire and Rescue NSW (FRNSW) advised Inner West Council on 17 December 2024 of an inspection they undertook in response to a complaint regarding concerns with the adequacy of the provision for the fire safety at the premises, including:

- Concerns regarding multiple faults/isolations displayed on the Fire Brigade Panel (FBP).
- The fuel gauge associated with the diesel pump set appeared to be faulty.
- Roofing and walls had been installed to some of the storage cages located in the basement carpark levels which may cause interference to the discharge pattern of the sprinklers.
- Concerns regarding the maintenance of some of the Fire Doors located throughout the premises
- A current copy of the Annual Fire Safety Statement (AFSS) for the building was not displayed in a prominent location.

DISCUSSION

In accordance with the provisions of the Environmental Planning and Assessment Act 1979 (EPAA), FRNSW referred the matter to Council for follow up. In response, Council's Fire Safety Team conducted an inspection of the premises as per below table:

Inspection Result

An inspection was conducted on 31 January 2025 which revealed:

- The Fire Brigade Panel (FBP) faults had been repaired, it was no longer displaying the 'Isolation' faults and appeared to be functioning in accordance with Performance Standards, however the service logbooks were not located on site and certification of the servicing and maintenance of the panel is required to be submitted to Council
- The fuel gauge associated with the diesel pump set appeared to have been replaced however the service logbooks were not located on site and certification of the servicing and maintenance of the panel is required to be submitted to Council
- Multiple Fire Doors were observed failing to return to the fully closed position and self-latch after opening.
- The AFSS had been displayed in the building's foyer since the inspection and report from FRNSW
- Multiple issues were noted with regards to the referenced Fire Engineering Report (FER) Report No. F1309 FER Rev 04, dated 20 March 2017

Direction: (EPA/2025/0016)

A fire Safety Notice of Intention to serve a Development Control Order was issued on 19 February 2025, requiring certain works to be undertaken in keeping with the comments from FRNSW in their letter dated 13 December 2025 as well as the findings from Council's inspection

This matter will be followed up until the matters are resolved.

FINANCIAL IMPLICATIONS

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

ATTACHMENTS

1. [Fire & Rescue Referral - 425 Liverpool Road Ashfield](#)

Regards,



Administrative Support Officer
CSD Admin & Project Services | Fire and Rescue NSW
T: (02) 9742 7434 **E:** firesafety@fire.nsw.gov.au
 1 Amarina Avenue, Greenacre NSW 2190 | Locked Mail
 Bag 12, Greenacre, NSW 2190

PREPARED FOR ANYTHING.

www.fire.nsw.gov.au



Fire and Rescue NSW acknowledge the traditional custodians of the lands on which we stand and pay our respects to their Elders from the past and present.

FRNSW CONFIDENTIALITY NOTICE AND DISCLAIMER

The information in this transmission may be confidential and/or protected by legal professional privilege, and is intended only for the person or persons to whom it is addressed. If you are not the intended recipient of this message you must not read, forward, print, copy, disclose, use or store in any way the information in this e-mail or any attachment it may contain. Please notify the sender immediately and delete or destroy all copies of this e-mail and any attachment it may contain.

Views expressed in the message are those of the individual sender, and are not necessarily the views of Fire and Rescue NSW (FRNSW). Use of electronic mail is subject to FRNSW policy and guidelines. FRNSW reserves the right to filter, inspect, copy, store and disclose the contents of electronic mail messages, as authorised by law.

This message has been scanned for viruses.

OFFICIAL



File Ref. No: FRN13/7396 - BFS24/7537 – 8000039336
TRIM Ref. No: D24/141876
Contact: Mark Knowles

13 December 2024

General Manager
Inner West Council
PO Box 14
PETERSHAM NSW 2049

Email: council@innerwest.nsw.gov.au

Attention: Manager Compliance / Fire Safety

Dear Sir / Madam

**Re: INSPECTION REPORT
'ASHPARK APARTMENTS'
425 LIVERPOOL ROAD, ASHFIELD ("the premises")**

In response to the Project Remediate programme being undertaken by the NSW Department of Customer Service, to remove high-risk combustible cladding on residential apartment buildings in NSW, an inspection of 'the premises' on 5 November 2024 was conducted by Authorised Fire Officers from the Fire Safety Compliance Unit of Fire and Rescue NSW (FRNSW), pursuant to the provisions of Section 9.32(1)(b) of the *Environmental Planning and Assessment Act 1979* (EP&A Act).

In this instance, the inspection revealed fire safety concerns that may require Council as the appropriate regulatory authority to use its discretion and address the concerns observed at the time of the inspection.

In this regard, the inspection was limited to the following:

- A general overview of the building was obtained without using the development consent conditions or approved floor plans as reference.
- Details of the Provisions for Fire Safety and Fire Fighting Equipment are limited to a visual inspection of the parts in the building accessed and the fire safety measures observed at the time.

Fire and Rescue NSW	ABN 12 593 473 110	www.fire.nsw.gov.au
Community Safety Directorate	1 Amarina Ave	T (02) 9742 7434
Fire Safety Compliance Unit	Greenacre NSW 2190	F (02) 9742 7483
www.fire.nsw.gov.au		Page 1 of 8

Document Set ID: 39947684
Version: 1, Version Date: 18/12/2024

OFFICIAL

Item 32

Attachment 1

OFFICIAL

On behalf of the Commissioner of FRNSW, the following comments are provided for your information in accordance with Section 9.32(4) and Schedule 5, Part 8, Section 17(1) of the EP&A Act.

COMMENTS

Please be advised that this report is not an exhaustive list of non-compliances. The proceeding items outline concerns in general terms, deviations from the fire safety provisions prescribed in Section 9.32(1)(b) of the EP&A Act and Clause 112 of the Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021 (EPAR 2021).

The following issues were observed at the time of the inspection:

1. Essential Fire Safety Measures
 - 1A. The Automatic Fire Detection and Alarm System and Building Occupant Warning System:
 - A. The Fire Brigade Panel (FBP) was displaying:
 - i. Two (x) 'Isolations' identified as "Zone 45 - Building A - OWS Tone Generator Fault" and "Zone 46 – Building B – OWS Tone Generator Fault".

The Strata Manager was advised of issues following the inspection. FRNSW received correspondence from the Strata Manager on 8 November 2024, advising that the issues had since been rectified. A photograph of the fire panel was included in the correspondence to demonstrate such.

Notwithstanding this, it would be at Council's discretion as the appropriate regulatory authority, to determine whether further investigation is required in this instance.
 - 1B. The Fire Hydrant System:
 - A. The hydrant pumpset:
 - i. The fuel gauge associated with the diesel pumpset indicated the fuel tank was empty, however upon inspection, the tank was observed to be at full capacity, indicating the fuel gauge was faulty.
 - 1C. Automatic Fire Suppression System:
 - A. Location of sprinklers:
 - i. Multiple storage cages in the basement carpark levels contain a solid roofing material and tarpaulin fitted to the walls, which

OFFICIAL

will cause interference to the discharge pattern of the sprinklers, contrary to the requirements of Clause 5.4 of AS 2118.1-1999.

1D. Fire Doors:

- A. Multiple fire doors throughout 'the premises' had not been maintained in accordance with the requirements of Clause 81 of the EPAR 2021. The following issues were identified at the time of the inspection:
 - i. The fire door to the fire-isolated stairway on Level 4 (Building B) failed to return to the fully closed position (and self-latch) after each opening, when tested, contrary to the requirements of Clause C4D9 and Specification 12 of the NCC and AS1905.1.
 - ii. The fire door to the fire-isolated stairway on Basement Level B4 was warped/damaged and may longer comply with the requirements of AS1905.1. Furthermore, the door failed to return to the fully closed position (and self-latch) after each opening.

1E. Annual Fire Safety Statement (AFSS):

- A. A copy of the current AFSS was not prominently displayed within the building in accordance with Clause 89 of the EPAR 2021.

1F. Fire Engineering Report (FER) – FRNSW database indicates the building is subject to 'Fire Engineering Report – Report No. F1309 FER Rev 04, dated 20 March 2017, prepared by AED Fire. The following comments are provided following a review of the FER:

- A. Alternative Solution 1: Travel distance issues – Requirement in the FER include the following:
 - i. *Residential Floors - The residential corridors in the building are to be kept free of permanent combustible material and that these areas are to be signposted accordingly to make the residents aware of this requirement. Furthermore, this requirement shall also form part of a management in use plan for the building and be verified quarterly and a log kept of the inspections.*

In this regard, no such signposting could be located and it is unclear whether a management in use plan for the building has been implemented.

OFFICIAL

Item 32

- ii. *Carpark areas: To enhance way finding in smoke prevalent conditions, the size of the exit signage shall be increased to 50% larger than would normally be required. This shall be achieved by selecting exit signage on the basis of using the formula from AS2293.1 – 2005 clause 6.6 with a constant of 120 in lieu of 160. All exit signs in the car park are to be provided on this basis (e.g. for a viewing distance of 32m the pictorial element will be 267mm high in lieu of 200mm high).*

In this regard, the exit and directional exit signs in the carpark areas were standard 200mm high in lieu of the required 267mm and is therefore inconsistent with the requirements specified in the FER.

Furthermore, it was evident that there were areas/parts within the carpark level, where the direction to the required exits was not readily apparent. Additional directional exit signs may be required throughout the carpark level, such that an exit sign or directional exit sign is clearly visible from all parts, in accordance with Clause E4D5 and NSW E4D6 of the NCC.

B. Alternative Solution 2: Discharge of fire stairs - Requirements in the FER include the following:

- i. *The final exit doors of the fire stairs shall be self-closing fire doors with a Fire Resistance Level of -/60/30 and medium temperature smoke seals. The doors shall have a vision panel in accordance with that permissible by AS1905. The door shall have a permanent sign on the fire stair side of the door stating, in contrasting text 50mm high stating –*

*‘CHECK CONDITIONS BEFORE EXITING’
‘if exit not available go to upper level’
‘use corridor to access the other fire stair’*

- ii. *The doors to the fire stairs on all other levels shall permit re-entry onto a floor from within the fire stair.*

In this regard, the final exit doors did not contain a vision panel and the associated signage and the doors on the other levels did not allow re-entry and is therefore inconsistent with the requirements specified in the FER.

C. Alternative Solution 3: Paths of travel along open balconies - Requirements in the FER include the following:

- i. *Provide a non-combustible opaque barrier to radiant heat at the wall/fence bounding the courtyard to the balcony area used for egress for at least 1.5m high (+/- 50mm tolerance to allow for construction inconsistencies) above the finished floor level.*

Attachment 1

OFFICIAL

The opaque barrier may be constructed from steel clad steel fencing if solid or of concrete or masonry construction.

The opaque barrier and door shall be protected internally with a fire protective covering. The fire protective covering shall be one of the following:

- 13 mm fire-protective grade plasterboard; or
- A heavy-duty metal wire screen, or
- 12 mm cellulose cement flat sheeting complying with AS/NZS 2908.2 or ISO 8336; or
- 12 mm fibrous plaster reinforced with 13 mm x 13 mm x 0.7 mm galvanised steel wire mesh located not more than 6 mm from the exposed face; or
- other material not less fire-protective than 13 mm fire-protective grade plasterboard,
- and fixed in accordance with the normal trade practice for a fire-protective covering.

In this regard, the barriers to the courtyards consist only of a mesh screening and appear to be inconsistent with the requirements specified in the FER.

- ii. *All sprinklers required for protection of openings and paths of travel in the residential portion shall be separately valved to the sprinkler protection for the car parking basements.*

In this regard, the sprinklers in the residential portion do not appear to be separate valves from the sprinklers in the basement carpark levels and is therefore inconsistent with the requirements specified in the FER.

D. General Requirements of all Alternative Solutions as listed in Section 1.2 of the Executive Summary of the FER requires the following:

- i. *AFSS - The Annual Fire Safety Schedule for the building should be updated to specifically reference the requirements of this alternative solution report.*

In this regard, a copy of the AFSS for the building was not on display and this requirement could not be verified by FRNSW at the time of the inspection.

- ii. *Natural Ventilation – All openings on balconies and public corridors that are relied upon in this report for the natural ventilation of smoke to atmosphere shall be documented on a plan and listed in the AFSS. These openings shall be subject to annual inspection and certification.*

OFFICIAL

It is noted that Figure 9-8 of the FER shows the location of openings along the public corridors on the ground floor level, which will permit smoke to vent up the void to atmosphere and prevent the building up of smoke in the public corridor.

In this regard, the openings in the public corridors on the ground floor of Block B (main building entry) have been enclosed and appears to be significantly different to those assessed in the FER and it is unclear whether the openings have been subject to annual inspection to confirm consistency with the FER.

- iii. *Commissioning & Testing - All fire safety measures are to be maintained and tested in accordance with AS 1851 and the Environmental Planning & Assessment Act 1979.*

It was apparent at the time of the inspection, that the essential fire safety measures installed within the building were not being maintained and tested in accordance with AS 1851, Section 81 of the EPAR 2021 and the 'Management In Use Requirements' as specified in Fire Engineering Report prepared by Scientific Fire Services Reference 222818, Revision 3, dated 28 June 2019 (to AS1851-2012).

In this regard the following was identified:

- a. Automatic Smoke Detection and Alarm System – Current service records were not being kept on site, contrary to the requirements of Section 1.16 of AS1851–2012, to confirm the system had been inspected and tested, in accordance with the requirements of Section 6 of AS 1851–2012 and Clause 81 of the EPAR 2021. In this regard, the service history outlined in the 'bSECURE Digital Logbook' for the detection system indicated the last test was performed on 12 January 2024, noting that the test 'Failed'.
- b. Fire hydrant diesel pump and sprinkler electric pump – Current service records for the fire hydrant diesel pump and sprinkler system electric pump were not being kept on site in accordance with the requirements of Clause 1.16 of AS 1851-2012, to confirm the pumps had been inspected and tested, in accordance with the requirements of Section 3 of AS 1851–2012 and Clause 81 of the EPAR 2021.

In this regard, the service history outlined in the 'bSECURE Digital Logbook' for the hydrant diesel pump indicated the last test was performed on 8 February 2024 and the last entry in the 'Standard Logbook' for the electric sprinkler pump was dated 8 February 2024.

OFFICIAL

Item 32

- c. Automatic Fire Suppression System – Current service records or logbooks for the sprinkler system were not being kept on site in accordance with the requirements of Clause 1.16 of AS 1851-2012, to confirm the system had been inspected and tested, in accordance with the requirements of Section 2 of AS 1851-2012 and Clause 81 of the EPAR 2021. In this regard, the service history outlined in the 'bSECURE Digital Logbook' indicated the last test was performed on 8 February 2024.
- d. Fire Hose Reels (FHR's) – Multiple FHR's throughout 'the premises', were either lacking a service label/tag or contained service labels/tags, indicating the FHR's had not received any routine servicing since November 2023, contrary to the requirements of Clause 9.3 of AS 1851-2012 and Section 81 of the EPAR 2021.

FRNSW is therefore of the opinion that the fire safety provisions prescribed for the purposes of 9.32(1)(b) of the EP&A Act, have not been complied with.

ADDITIONAL COMMENTS

In addition to the items identified above, relating to the Fire Safety Provisions prescribed by Clause 112 of the EPAR 2021, the following items were also identified as concerns at the time of the inspection and it would be at council's discretion as the appropriate regulatory authority to conduct its own investigation and consider the most appropriate action.

2. Generally:

2A. Structure

- A. Exposed reinforcement bars were observed in the slab soffit of the concrete stair flight in the fire-isolated stairway on Basement Level B2 (Fire Stair 2, beneath Building B), which would fail to comply with the requirements of Part B1 of the NCC and AS3600-2018.

2B. Health and Amenity

- A. Weatherproofing/Waterproofing – Uncontrolled water was observed to be penetrating the south-western fire stair on Basement Level B4, contrary to the requirements of Part F1 of the NCC.

Attachment 1

OFFICIAL

RECOMMENDATIONS

FRNSW recommends that Council:

- a. Inspect and address item no. 1 of this report.
- b. Give consideration to the other deficiencies identified on 'the premises' identified in item no. 2 of this report.

This matter is referred to Council as the appropriate regulatory authority. FRNSW therefore awaits Council's advice regarding its determination in accordance with Schedule 5, Part 8, Section 17 (4) of the EP&A Act.

Should you have any enquiries regarding any of the above matters, please do not hesitate to contact Mark Knowles of FRNSW's Fire Safety Compliance Unit on (02) 9742 7434. Please ensure that you refer to file reference FRN13/7396 - BFS24/7537 – 8000039336 for any future correspondence in relation to this matter.

Yours faithfully



Mark Knowles
Senior Building Surveyor
Fire Safety Compliance Unit

OFFICIAL

Item No: C0425(1) Item 33
Subject: NOTICE OF MOTION: NATIONAL GENERAL ASSEMBLY OF LOCAL GOVERNMENT 2025
From: Councillor Ismet Tastan

MOTION

That Councillor Tastan be added to the list of Councillor delegates to attend the National General Assembly of Local Government 2025.

Background

Council at its meeting on 18 February 2025 considered a report on the National General Assembly (NGA) of Local Government 2025 and Council resolved (in part) that:

1. *That Council determine the Councillors attending the National General Assembly of Local Government 2025 are:*
 - a) *Deputy Mayor Howard*
 - b) *Cr D'Arienzo*
 - c) *Cr Atkins*
 - d) *Cr Barlow*
 - e) *Cr Antoniou*
2. *That Council determine the one (1) Councillor that will be the voting delegate is Deputy Mayor Howard.*

I note that the deadline for Council staff to register delegates (and still receive the early bird rate is 23 May), and after reading up on information about the significance of the NGA, being the peak annual event for local government in Australia, I would like to attend. As a newly elected Councillor, it would assist with my professional development to attend and be part of councils from around Australia who will gather to discuss, debate, and adopt motions of national significance with a focus on how partnerships, particularly between the Australian Government and local governments, can address immediate challenges facing communities.

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 34
Subject: NOTICE OF MOTION: PEDESTRIAN CROSSING - PARK ROAD MARRICKVILLE
From: Councillor Victor Macri

MOTION

That Council investigate options to improve the safety at the Park road pedestrian crossing, outside Wilkins Primary School.

Background

Dear Councillor Macri,

I write as a concerned resident and parent of Park Road Marrickville with respect to safety concerns on the pedestrian crossing located at Park Road, outside Wilkins Public School, Marrickville.

I consistently notice cars and trucks running through the pedestrian crossing and not stopping or slowing while children and other vulnerable users are actively using this crossing.

I believe the issue stems from poor visibility of the crossing and associated signage, particularly on approach from Sydenham Road towards the crossing given the contour of this road is slightly uphill, obscuring some of the signs that one is approaching a pedestrian crossing until they encounter a user on the crossing.

This is dangerous and only a matter of time before tragedy strikes. We need to improve visibility of this crossing at all times of the day.

I would request that council investigate more effective ways of alerting motorist as they approach this crossing.

It is outside a major school with significant usage and traffic, both pedestrian and motorist.

Yes, the crossing does sit on a raised hump along with some signage, however the markings being the white zigzag lines on approach to the crossing probably need to be reinforced.

To some extent motorists are aware of school zones operating on school days, however the concern is heightened particularly after school hours where the school is still being used for after school activities including on weekends where the disregard of pedestrian safety really surfaces.

I am often walking my children on a Saturday to partake in school sport activities on school grounds requiring use of this pedestrian crossing, only to have to scream and shout at motorists for not stopping at the crossing to give pedestrians right of way.

Please investigate these concerns for the sake of pedestrian and motorist safety.

I look forward to working collaboratively with you to resolve this concern. Please feel free to contact me as needed.

I attach photos for your reference along with a letter in support of my concerns from the principal of Wilkins Public school, Sarah Jones.

Kind Regards

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

1. [↓](#) Photos and letter



Item 34

Attachment 1



Item 34

Attachment 1



Item 34

Attachment 1

From: Sarah Jones <SARAH.LOUISE.JONES@det.nsw.edu.au>

Date: 24 March 2025 at 2:29:46 pm AEDT

To: [REDACTED]

Subject: Pedestrian Crossing - Park Road Marrickville

Dear [REDACTED],

Thank you for your advocacy for our students and the local community.

The pedestrian crossing on Park Road in Marrickville has been a safety concern for many years, with parents reporting near misses and unsafe driver and pedestrian behaviours, often due to poor visibility and/or awareness of the crossing. The school is very supportive of any opportunity to increase pedestrian safety in this location.

Regards,

Sarah Jones

Principal

Wilkins Public School



Ph: 02 9560 3309

E: wilkins-p.school@det.nsw.edu.au

31 Park Rd Marrickville NSW 2204

Wangal, Kameygal and Bediagal Lands

Item No: C0425(1) Item 35
Subject: NOTICE OF MOTION: SYDENHAM, TEMPE SAFETY AND DUMPING PROBLEMS
From: Councillor Victor Macri

MOTION

1. That Council write to Transport for NSW and request they create a regular maintenance schedule for the vegetation in the Goods Rail corridor that is published on their website.
2. That Council install signage clearly stating illegal dumping will be prosecuted and the area is under surveillance.

Background

The Goods Rail Corridor runs through the middle of Sydenham and Tempe and has many negative impacts to the local community but one of the positive ones is it provides a green spine that runs through it. Unfortunately, the vegetation is not maintained, and it is creating a number of issues.

One of these issues is safety for pedestrians using the Milne Lane underpass, particularly at night with the vegetation overgrown on the footpath and laneway. The line of sight is reduced and creating the perfect haven for illegal dumpers to operate in. It is becoming a daily occurrence. I believe they come from outside the area because of the lack of surveillance is on many of the surrounding streets such as Belmore Street that backs on to the rail corridor. This is not only an eyesore to the residents and has a negative impact to the appeal of the area but also a cost to Council.

I believe a big part of the solution is for TfNSW to establish a regular cycle of maintenance to the corridor. It is not enough when residents complain and they react - we need them to be proactive not reactive.







Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 36
Subject: NOTICE OF MOTION: OPEN SPACE FOR TEMPE
From: Councillor Victor Macri

MOTION

That Council investigates the potential creation of an open space in Tempe alongside the Goods Rail line overpass.

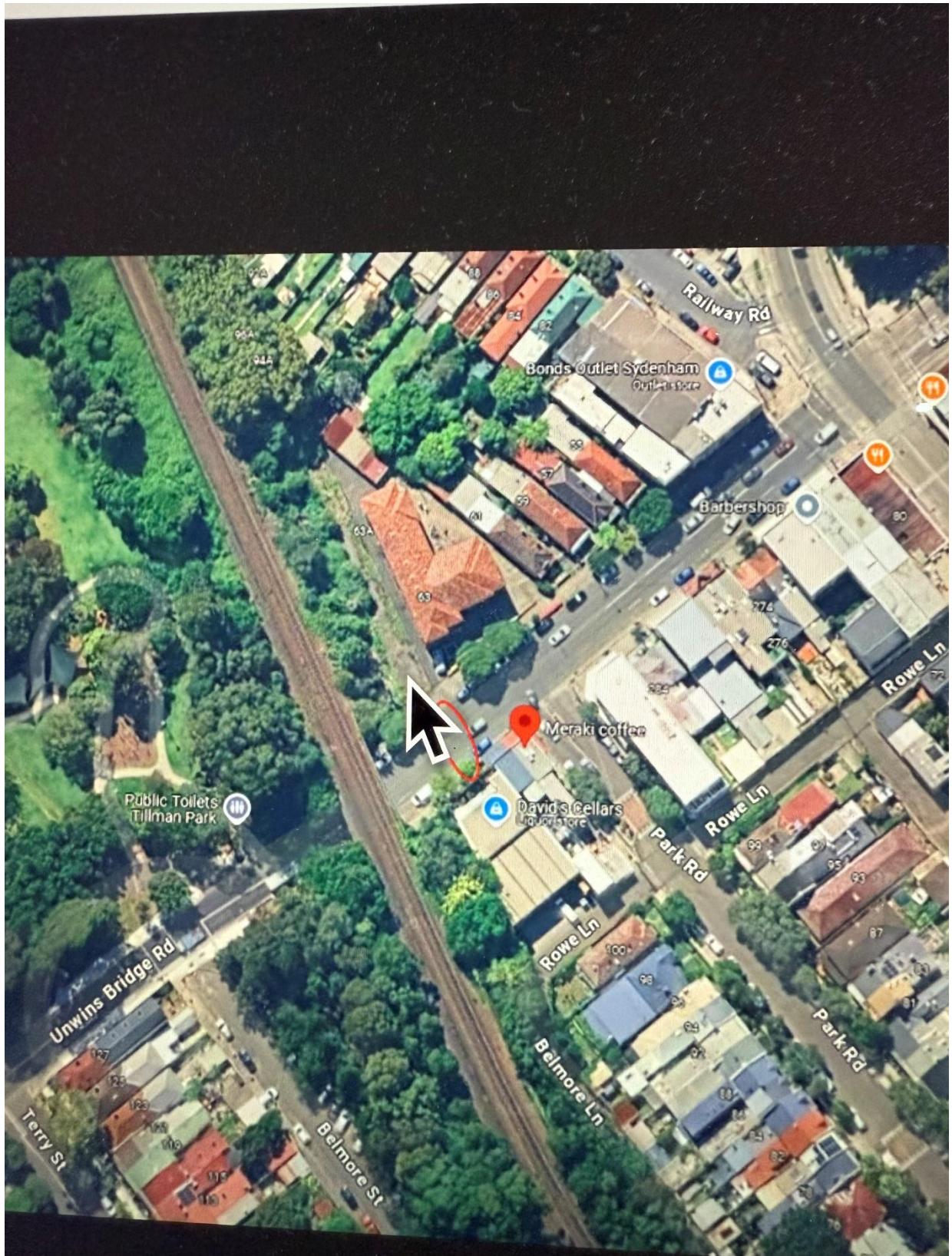
Background

The local shops in Tempe on Unwins Bridge Road are having a bit of a renaissance with new shops opening, the latest being an Italian Restaurant. It has been raised by local residents that the shops do not have a square or somewhere to congregate, meet up, or just sit in the sun.

Walking down there, the residents showed an interest in the vacant land next to the rail corridor as a potential opportunity to create such a space. It is currently poorly maintained and an eyesore to the area. With a little love and imagination, it could be transformed into an amazing space that would be an asset to the community.







Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 37
Subject: NOTICE OF MOTION: MARRICKVILLE ROAD URGENT MAINTENANCE
From: Councillor Victor Macri

MOTION

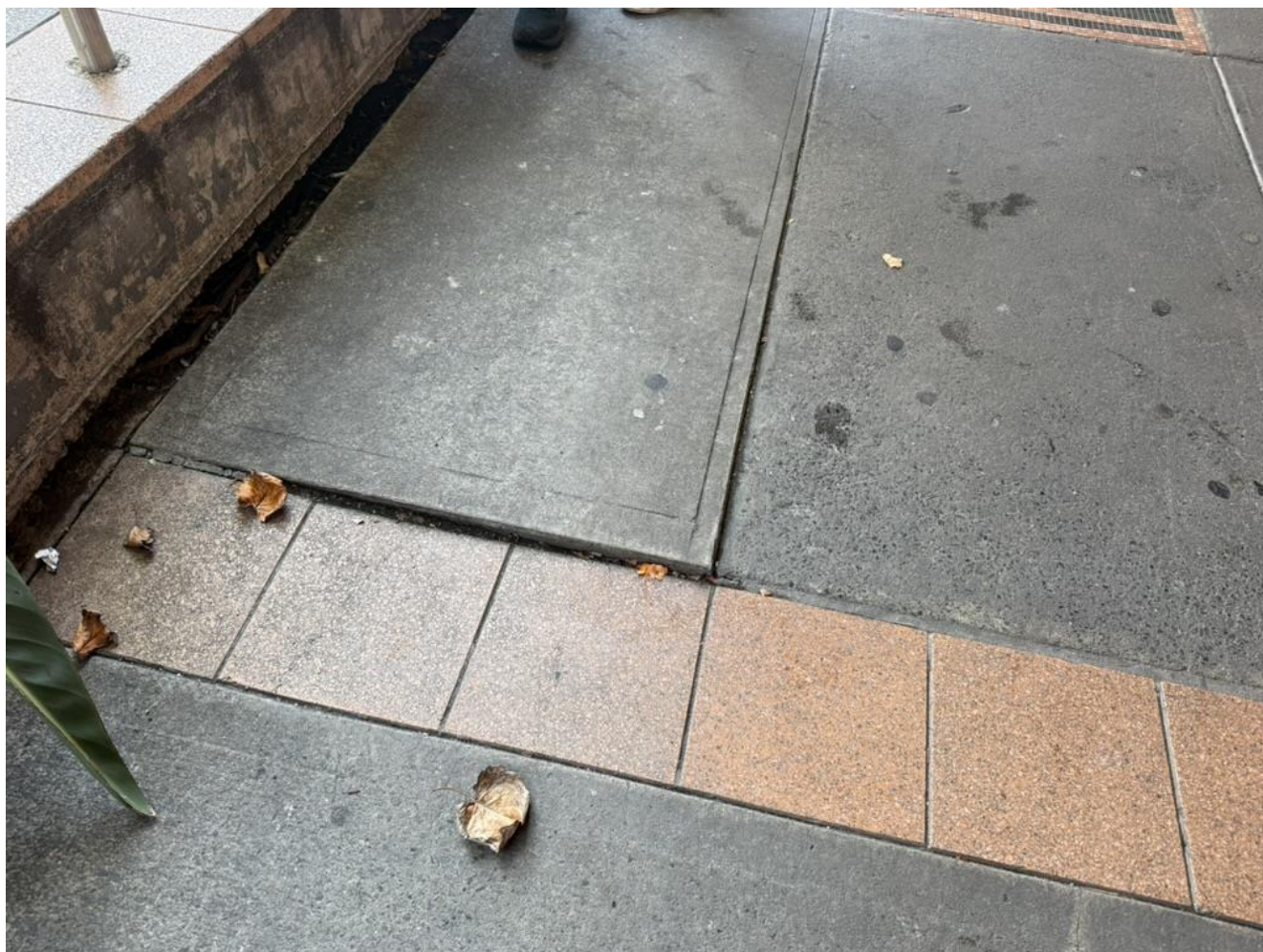
That Council urgently make safe the footpath and outdoor dining areas on the platforms between Garners Avenue and Frampton Street.

Background

Council has been trying to manage the damage to the dinning platforms by the trees for a number of years. It is not only an eyesore but a serious safety issue. Trip hazards in the footpaths, the actual platforms are being lifted by the trees and about to fall on the walkway. Most recently water has been coming out of the footpath possibly a broken pipe making the mosaics in the pavement a slip hazard. We need to do better in maintaining our trees in one of the photos it can be seen that the passing vehicles are the only maintenance they are getting.











Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 38
Subject: NOTICE OF MOTION: TAXIS IN SOUTH MARRICKVILLE
From: Deputy Mayor Mat Howard

MOTION

1. That Council note the frustration of South Marrickville residents at the ongoing issues posed by parked taxis, hire car vehicles, smash repair vehicles and fleet cars on local streets.
2. That Council acknowledge the strong calls for further action expressed at the recent public meeting held on Friday 11 April.
3. That Council intensify enforcement activities in affected streets, including around Mackey Park.
4. That Council escalate marking and reporting of vehicles under the *Public Spaces (Unattended Property) Act 2021* and the impounding of vehicles, where possible.
5. That Council write to known businesses parking vehicles on local streets requesting a meeting and explaining that council is intensifying enforcement and other activities.
6. That Council write to Sydney Airport Corporation noting that local streets in Tempe and Marrickville are being used by airport passengers and requesting they improve communications requesting passengers not park in local streets.
7. That Council consider the feedback received in the previous consultation and in the public meeting on 11 April, and reconsult on a parking proposal that better fits the needs of local residents.

Background

Taxis and other vehicles continue to be parked on local streets in South Marrickville and Tempe, putting even greater pressure on local parking.

The issue has been subject to several previous council resolutions, and a proposal to introduce a resident parking scheme was refused under council's resident parking scheme policy on account of poor participation.

A public meeting was held at Marrickville Library on Friday 11 April, which was well attended, and residents reported that there was little awareness of the proposal and that an amended proposal should be put to the community again.

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 39
Subject: NOTICE OF MOTION: REAFFIRMING OUR COMMITMENT TO DIVERSITY, EQUITY AND INCLUSION
From: Councillor Liz Atkins and Councillor Olivia Barlow

MOTION

1. That Council reaffirm the Inner West Council's commitment to Diversity, Equity and Inclusion (DEI) and the continued implementation of policies and strategies that embody this commitment, including the Anti-Racism Strategy, the Disability Inclusion Action Plan, the Reconciliation Action Plan, the Gender Equity Strategy, and the Workforce Management Strategy.
2. That Council note that staff are currently developing the Community Safety Action Plan and seek an update at the June 2025 Council meeting.
3. That Council commits to continuing to enhance community safety including through visible support from Council for marginalised communities and supporting local democracy groups for those communities to provide input into development and implementation of Inner West policies, strategic plans and/or programs.
4. That Council recommits to events which reflect our support for DEI including the Inclusion Festival, Feel the Love, National Reconciliation Week events, and Mental Health Month events and other events throughout the year such as Trans and Gender Diverse and Abilities swim events, reestablishment of a refugee swimming program and inclusive library events.
5. That Council agrees that in June 2025 it will hold a Pride Month event at Leichhardt Town Hall in conjunction with local LGBTQIA+ organisations, within existing budget.

Background

Our community is a beautiful microcosm of diversity and inclusion, and our Council has a long history of supporting and celebrating that diversity. We must stand with our community now that their rights and their freedom to be who they are is increasingly under attack.

In the first days of his second presidency, President Trump signed several Executive Orders and memoranda ending all United States federal government diversity, equity, inclusion and accessibility programs and policies, describing them as "dangerous, demeaning, and immoral". In addition we have seen Executive Orders revoking aims to:

- end discrimination in employment
- promote equal opportunities in employment
- advance equity and opportunity for Native Americans, Asian Americans, Native Hawaiians, Pacific Islanders and Black Americans
- prevent and combat discrimination on the basis of gender identity or sexual orientation
- advance equality for lesbian, gay, bisexual, transgender, queer, and intersex individuals.

In the United Kingdom as well queer rights in particular are under attack, with a recent Supreme Court decision described by some as deeply concerning for human rights and as having major consequences for trans women, and decisions relating to gender affirming care for young trans people.

The impact of events in the United States of America and in the UK are undeniable for our Inner West community. These have emboldened sections of the media, some business leaders and even some political parties/candidates in the Federal election, adding to the climate of uncertainty and creating anxiety.

In their March meeting, the City of Sydney unanimously passed a similar motion to that being proposed here, noting that “in the face of this, we cannot stay silent. We must reaffirm our own commitment to diversity, equity and inclusion and protect and continue the work which embodies this commitment”.

The Inner West is home to a broad range of community organisations which work with and for diverse and marginalised communities and many of which work closely with Council, and which are being engaged on the development of the Community Safety Action Plan. Council also has a range of local democracy groups relating to DEI: Access, Aboriginal and Torres Strait Islander, Multicultural, Seniors and LGBTQIA+. Council regularly holds or supports events relevant to all these groups.

With Pride Month in June now is the perfect time to hold an event supporting the LGBTQIA+ people and to involve local organisations including Twenty10, the Gender Centre, Pride History, the Pollys Club, the Flying Bats, Rainbow Families, Trans Pride Australia and Dykes on Bikes. As Mardi Gras events were centred around Newtown and Pride Square, it would be appropriate to hold the event in Leichhardt, making it clear that the queer community exists across our LGA. Leichhardt has a past history in supporting queer events, with Leichhardt Council establishing Feel the Love in 2012.

Officer’s Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 40
Subject: NOTICE OF MOTION: IN-ROAD TREE PLANTING
From: Councillor Liz Atkins

MOTION

That Council prepare a report on the feasibility and cost of increased in-road tree planting across the Inner West, including potential sites such as St Marys Street in Camperdown between Salisbury Road and Chelmsford Street.

Background

In-road tree planting has occurred across the Inner West including in Damun Ward. It is also used in City of Sydney and other local government areas in Sydney including Randwick, Waverley and Bayside, and in Melbourne where there are similar narrow streets and old building stock.

The planting of trees within the road or in specifically designed traffic islands or median strips are opportunities to increase our tree canopy within the street network beyond that provided by common planting within the footpath or verge.

In-road planting provides a range of benefits including traffic calming by narrowing roadways and reducing vehicle speeds, opportunity to install trees clear of overhead services, opportunity for passive irrigation and more integrated stormwater management and maximising shade on road pavements by locating trees within the roadway itself.

While in the past trees have been planted directly into the road, either near the kerb or in the middle of the road, current in-road tree planting usually falls into 3 categories:

1. Tree planting within median strips – raised landscaped median strips usually in the centre of the road resulting in no impact on parking. These are usually limited to roads with sufficient width.
2. Tree planting within traffic islands or blisters – traffic islands adjacent to the kerbs in parking lanes.
3. Tree planting within laneways – landscaped traffic islands can be installed, often replacing some parking spaces where sufficient lane width is available.

Like all LGAs, Inner West must increase its tree planting to increase its tree canopy and mitigate urban heating. Increased funding has been allocated for this purpose with around a 1000 trees a year planted in the last term of council. Street trees are vital for cooling our suburbs and to encourage walking and bike riding. In the Inner West many of our streets have narrow footpaths and no verge, so it is impractical to plant trees especially taking into account the need for our streets to be accessible to people with mobility issues and people with strollers and prams. Planting in-road deals with these issues as well as the benefits noted above.

Residents of St Marys Street, Camperdown have proposed in road planting of 4 trees in order to provide cooling for the street and buildings and to calm traffic, for the loss of a single parking spot – see drawing attached. Residents of this part of St Mary Street are supportive in

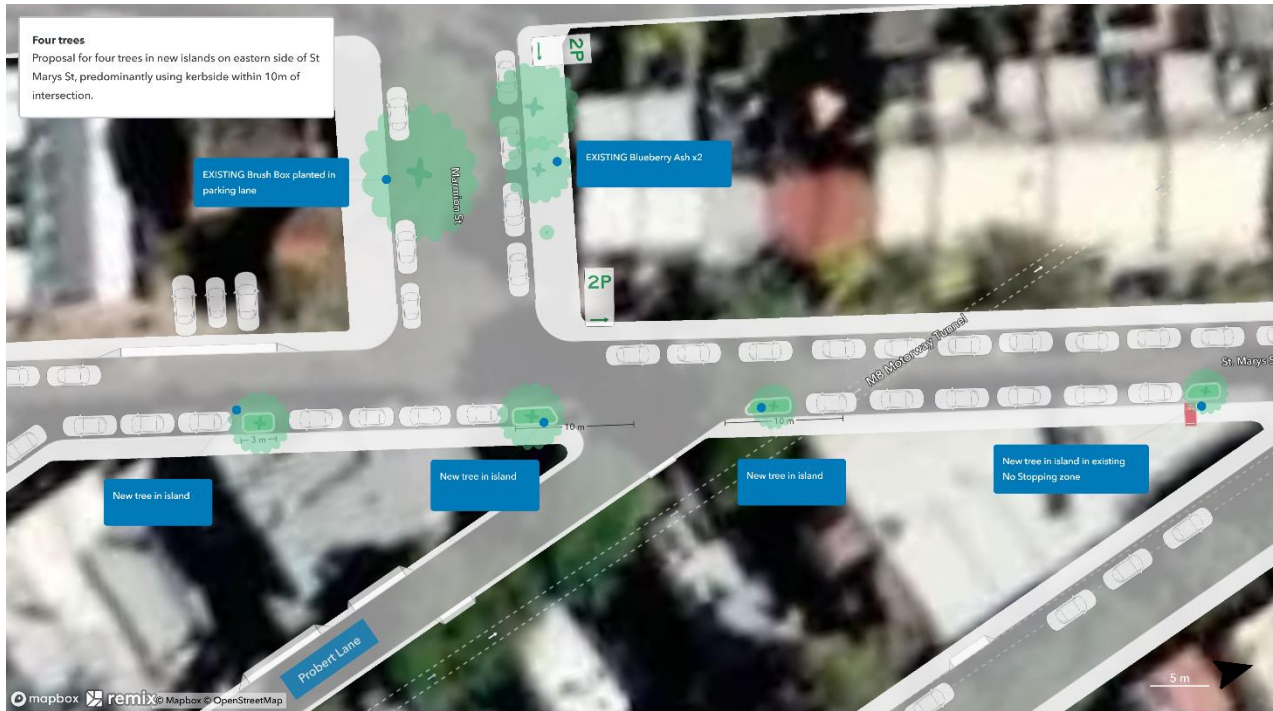
principle, despite some loss of parking (see attached list) and subject to issues such as appropriate species selection and protection of buildings and drains.

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

1. [↓](#) Drawing showing proposed in-road tree plantings, St Marys Street, Newtown
2. [↓](#) List of supporting residents by address



Attachment 2 List of Residents

Residential Address

25 St Marys Street Camperdown
25 St Marys Street Camperdown
23 St Marys Street Camperdown
21 St Marys Street Camperdown
19 St Marys Street Camperdown
17 St Marys Street Camperdown
17 St Marys Street Camperdown
15 St Marys Street Camperdown
13 St Marys Street Camperdown
13 St Marys Street Camperdown
11 St Marys Street Camperdown
10 St Marys Street Camperdown
12 St Marys Street Camperdown
14 St Marys Street Camperdown
16 St Marys Street Camperdown

NB even numbers in St Marys Street start at 10

Item No: C0425(1) Item 41
Subject: NOTICE OF MOTION: CAMPERDOWN COMMONS
From: Councillor Liz Atkins

MOTION

1. That Council note that:
 - a) Camperdown Commons is a site established on public land, owned by the NSW Government and managed by Inner West Council;
 - b) the site was previously home to the Camperdown Bowling Club;
 - c) the former Marrickville Council allowed the site to be sensitively redeveloped and upgraded when the bowling club closed;
 - d) following an expression of interest process, Marrickville Council entered into a long term lease over the site with Canterbury Hurlstone Park RSL with strong conditions that public benefit and access be continued, banning poker machines on the site, creating a new community room for discounted hire and establishing an urban community farm;
 - e) since being leased to Camperdown Commons a number of not for profit and social enterprise activities have operated alongside Camperdown Commons' commercial restaurant and bar; and
 - f) Pocket City Farms has a long term arrangement with Camperdown Commons to establish and operate an urban farm. Over time the Pocket City Farms has received public grants which it has used to undertake significant upgrades to the site including water tanks. It also provides educational opportunities to schools, community and businesses about sustainable practices.
2. That Council also note that:
 - a) the lessee at Camperdown Commons has offered the leasehold interest in Camperdown Commons for sale via Expressions of Interest which closed on 15 April 2025;
 - b) the leasehold may be assigned with Council's consent;
 - c) the current lease term ends on 20 June 2026 with two options of 5 years each;
 - d) the agreed manner of operation of the premises includes the operation of a market garden/urban farm; and
 - e) this requirement is complied with via a licence to Pocket City Farms which expires on the same date as the current lease term, i.e. 20 June 2026.
3. That Council reaffirm its commitment to ensuring the site continue to deliver strong community benefits.
4. That Council receive an urgent report about the status of Pocket City Farms.
5. That Council receive a report on the outcome of the Expression of Interest process and any request for consent to assign of the lease at the first available Council meeting after such a request is made to Council.
6. That any request for assignment of the lease at Camperdown Commons be brought to Council for decision.

Background

See *attachment 1* for background information on the lease with the Canterbury Hurlstone Park RSL.

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

1. [↓](#) Background information on lease
2. [↓](#) EOI for Camperdown Commons

Attachment 1 Background information on the lease

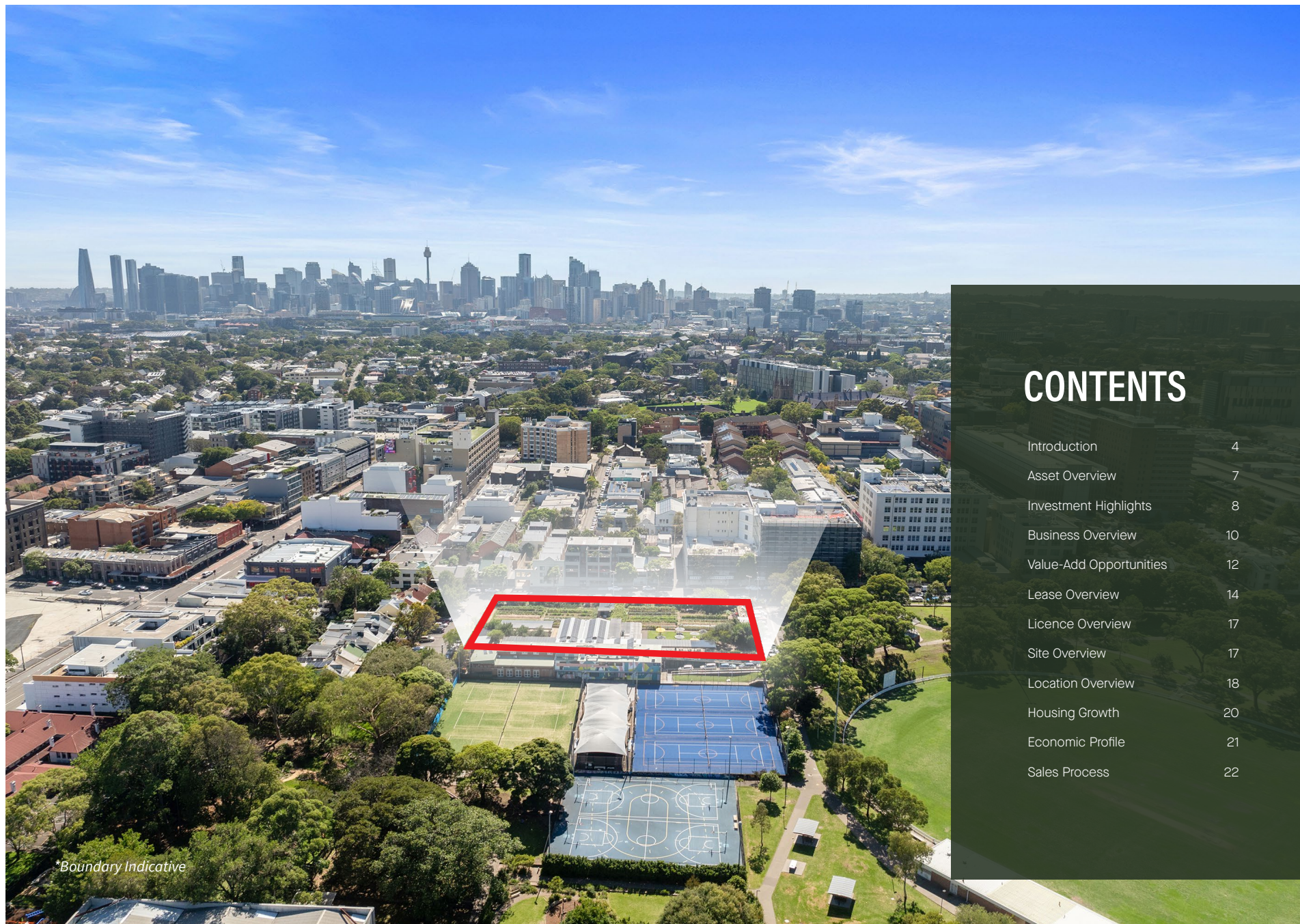
Term	5+5+5+5 year term commenced 21 June 2016
Remaining term	Assuming all options are exercised there is just over 11 years tenure remaining
Market review	Applicable at commencement of next option term (21/06/2026).
Permitted Use	Community facility consistent with the Lease
Assignment Cl 16.8	Tenant may assign with Landlord's consent
Protection of Pocket City Farms	<p>The lease does not allow for a new agreement to Pocket City Farms. The agreement for PCF to occupy is between the Lessee and PCF.</p> <p>The DA and current Agreed Manner of Operation require there to be an urban farm in some form on the site. It does not mandate who should manage the urban farm.</p>
Requirement to maintain an urban farm	<p>The lease provides the following clause; however, it does not nominate who should manage it.</p> <p>5. Operating a market garden/"urban farm" facility for the promotion of urban farming practices and multi-purpose recreation areas and lifestyle activities within Designated Parts of the Premises;</p>
DA Conditions for the permitted use of the site	<p>The DA Consent allows for the following uses:</p> <p>Pursuant to Section 81 of the Act, notice is hereby given of the determination by the Council of Development Application No. 201500378 to carry out alterations and additions to the existing premises as a licensed food and beverage operation with indoor and outdoor seating, children's play area, mixed use community space including an urban farm, community rooms, recreation pavilion and café caravan relating to property situated at:</p>
The lease can be varied by agreement	Cl 1.12 provides that the lease, including the <i>Agreed Manner of Operation</i> may be changed by mutual agreement subject to being consistent with the Objectives and Specifications in the lease.

INFORMATION MEMORANDUM

**CAMPERDOWN
COMMONS**

31A MALLET STREET,
CAMPERDOWN NSW 2050





CONTENTS

Introduction	4
Asset Overview	7
Investment Highlights	8
Business Overview	10
Value-Add Opportunities	12
Lease Overview	14
Licence Overview	17
Site Overview	17
Location Overview	18
Housing Growth	20
Economic Profile	21
Sales Process	22

INTRODUCTION

JLL Hotels & Hospitality Group offers for sale the leasehold interest in the popular Camperdown Commons. Positioned in the heart of the Inner West, the venue provides an impressive platform for a hands on operator to build upon sound established trade.

Camperdown Commons is the heartbeat of the Inner West community with its relaxed dining offering and community engagement initiatives. The venue is an established food and beverage business that boasts average weekly trade figures which currently exceed \$54,945 ex GST. Complimenting the impressive bar and bistro fit-out are ample function spaces that provide ample booking spaces for all member of the community. The venue is also home to Pocket City Farms, a non-for-profit garden market which is independently managed on-site.

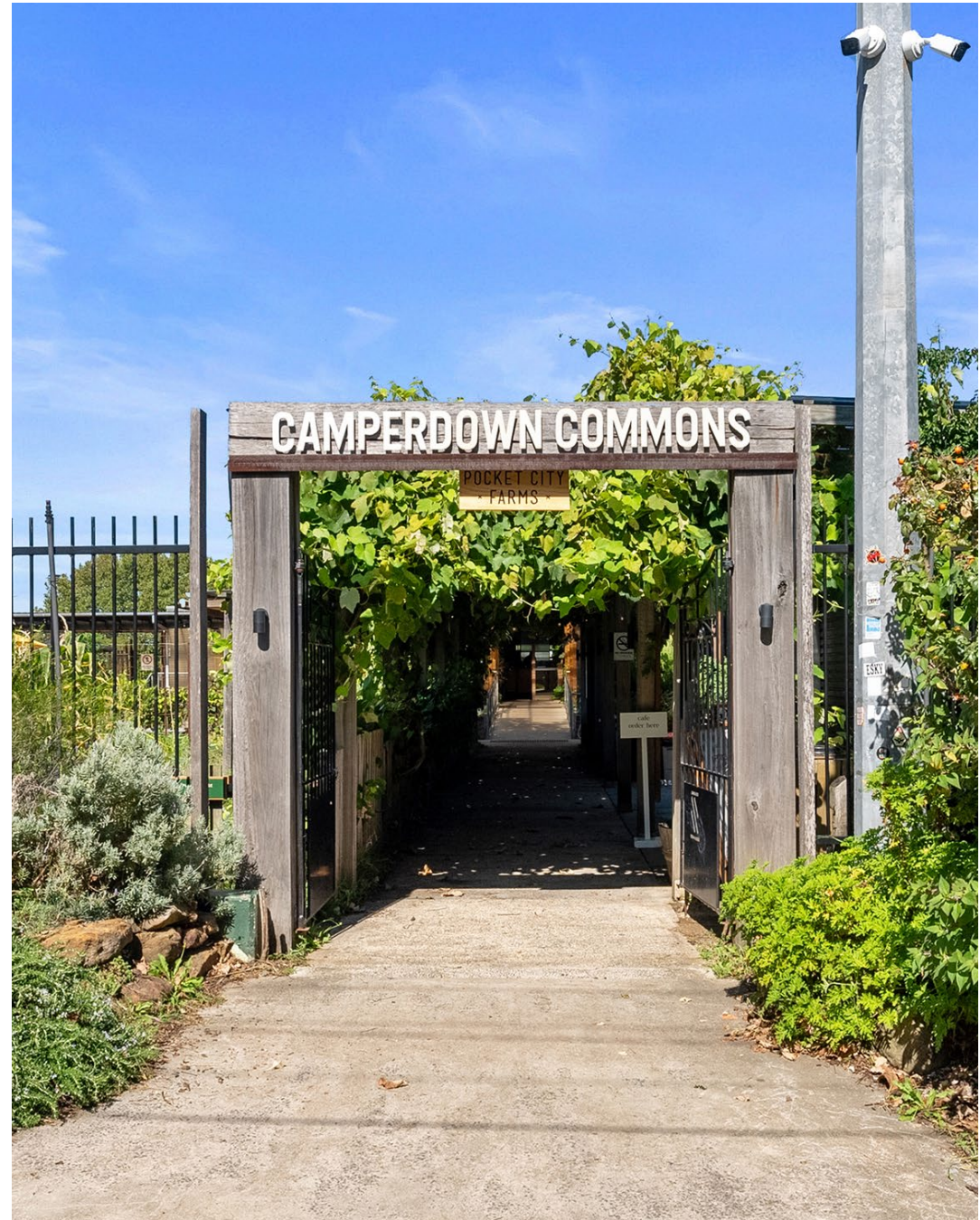
Camperdown Commons is located at 31A Mallet Street and is surrounded by a mix of residential housing and commercial occupants. The venue is positioned a short walk to Royal Prince Alfred Hospital as well as The University of Sydney Nursing School. An impressive landholding of 3,781sqm provides an incoming operator the flexibility of space utilisation.

The leasehold interest in Camperdown Commons is offered for sale via **Expressions of Interest closing Tuesday 15th of April 2025 (if not sold prior)**. To receive further information, or to arrange an inspection, interested parties are encouraged to contact the exxulsively appointed JLL agents.



GREG JELOUDEV
Vice President
JLL Hotels & Hospitality Group
M +61 401 670 053
E greg.jeloudev@jll.com

EDWARD BROWNE
Executive
JLL Hotels & Hospitality Group
M +61 404 739 171
E edward.browne@jll.com





ASSET OVERVIEW

Hotel	Camperdown Commons	
Address	31A Mallett Street Camperdown 2050	
Liquor Licence	LIQ0660032891	
Legal Description	Lot 1 in DP1257864	
Lot Size	3,781sqm	
LGA	Inner West Council	
Zoning	RE1: Public Recreation	
Average Weekly Revenue (ex GST)	F24	
Food & Beverage	\$53,237	
Other	\$1,709	
Total	\$54,945	
Annualised	\$2,857,159	
Amenities	350 Seat Restaurant	
	1,200sqm market garden	
	Public Bar	
	Covered deck area	
	Large commercial kitchen	
	Cool Room	
	Outdoor cooking area	
	Common room area	
Gaming/Licence		
Licensed Hours	Monday - Saturday Sunday	10am - midnight 10am - 10pm
Trading Hours	Monday - Tuesday Wednesday - Thursday Friday - Saturday Sunday	Closed 6:30am - 5pm 6:30am - 9pm 6:30am - 5pm

INVESTMENT HIGHLIGHTS

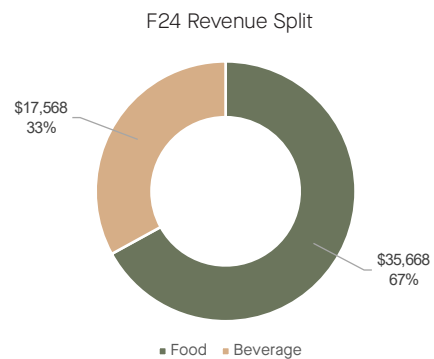
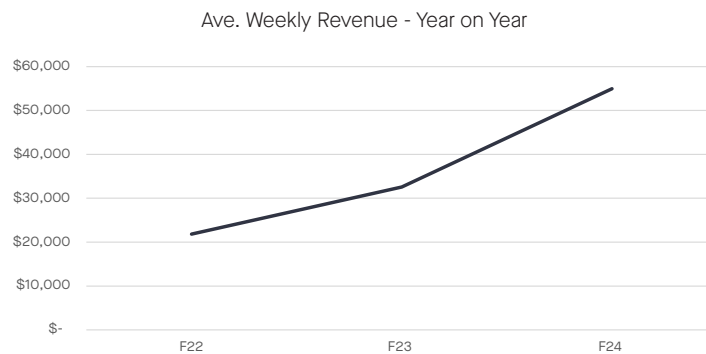
-  Modern hospitality fitout with expansive dining and function areas
-  Excellent metropolitan positioning in the heart of the Inner West
-  Immediate trade catchment comprising health workers, university students and proximal residential occupants
-  Sound existing business turnover with ability to grow revenues with hands on management approach
-  Ample tenure remaining with final expiry in June 2036
-  Positive Lessor/Lessee relationship seeking to provide community centric hospitality offering
-  Newly established sustainable rent of \$300,000 representing sustainable 10.5% of turnover.
-  Ability to continue collaboration with Pocket City Farms, or create a 'paddock to plate' hospitality offering
-  ESG opportunity by complying with the operating principles of the registered lease



BUSINESS OVERVIEW

AVERAGE WEEKLY REVENUE (EX GST)

Department	F24	%	F23	%	F22	%
Food & Beverage	\$53,237	97%	\$32,018	98%	\$21,027	96%
Other	\$1,709	3%	\$530	2%	\$792	4%
Total	\$54,945	100%	\$32,548	100%	\$21,818	100%
Annualised	\$2,857,159		\$1,692,504		\$1,134,561	



VALUE ADD OPPORTUNITIES



Immediate operational upside via close management of day-to-day activities which will reduce staffing costs and inefficiencies.



Substantial ESG benefits with ability to incorporate community centric offering to include access for disadvantaged groups, young people of the community and recreational activities (such as Yoga and Thai Chi)



Scope to incorporate a hospitality training facility as part of a broader offering which could include the produce grown on-site



Impending licence agreement expiry with Pocket City Farms (Jun-26) enabling potential 'paddock to plate' concept or re-branding to another community centric offering



Potential to re-negotiate with the Lessor (Inner West Council) extension of lease tenure and the Agreed Manner of Operations to establish an operating covenant commercially practicable to both parties



Greater streamlining of events spaces to ensure general trade is not interrupted



LEASE OVERVIEW

Lessor	Inner West Council as Crown land manager of Camperdown Park
Lessee	Camperdown Project Pty Ltd
Folio Identifier	Lot 1 DP 1257864
Initial Term	5 Years
Commencing Date	21-Jun-21
Terminating Date	20-Jun-26
Options	2 × 5 Years
Remaining Term w/ options	11 Years 7 Months
Annual Rent	\$300,000 + GST
Rent Review	3% p/a fixed
Rent Market Review	On date of exercising options
Outgoings	100% to Lessee
Bank Guarantee	6 Months Rent + GST

The following tables refer to the specific operational obligations within the current Lease. There is scope to potentially vary these provisions upon direct consultation with Inner West Council.

ANNEXURE C Objectives

1. Provision of programs for people of all ages and abilities
2. Ensuring fair and equitable access to programs that promote well being
3. Ensuring the engagement for Children and Young People programs
4. Ensuring the programs facilitate the participation Older people
5. Ensuring the programs facilitate the participation of people with a disability and their carers
6. Ensuring the programs are affordable and are offered to those from disadvantaged backgrounds
7. Ensuring the Premises are safe for users
8. Ensuring the Premises area a place for people to meet and interact
9. Ensuring the programs accommodate the needs of residents within the Marrickville Local Government Area
10. Building strong connections in the local community surrounding resident areas to encourage participation and support through programming and activities

ANNEXURE D Specifications

1. Implementation of those aspects the Objectives as agreed by the parties from time to time by means of the Agreed Manner of Operation
2. Operation of the Lessee's business from the Premises without gaming machines TAB and/or Keno facilities
3. Provision of space within the Premises or Licenced Area for private functions
4. Provision within the Premises of recreation programs consistent with the Objectives
5. Provision of a restaurant/bar/café

ANNEXURE D Agreed Manner of Operation The Lessee must adhere to the following manner of operation of the Premises

1. Provide access to disadvantaged groups with spaces provided at a discount
2. Provide access to Children and Young people for meeting and activities
3. Discount of meeting rooms local groups within the LGA
4. Provide accessible recreation activities such as Yoga, Tai Chi Pilates etc
5. Operate a market garden/urban farm
6. Provide a casual lawn area for Children's play
7. Provide a family friendly bistro, café or restaurant with liquor sales and appropriate menu
8. Appropriate seating and casual lawn area for children's play

POCKET CITY FARMS LICENCE

Licensor	Camperdown Project Pty Ltd ABN 30 168 944 063
Licensee	Pocket City Farms Incorporated (INC 1400638)
Licensed Area	Front farm beds, orchard, demonstration garden, farm office, storage (outlined in Annexure A of licence agreement)
Commencement Date	1-Dec-21
Expiry Date	20-Jun-26
Term	4 Years 6 Months 20 Days
Permitted Use	Operating a community facility, including a market garden, recreational and educational business, which is open to the public for the Promotion of sustainable market garden and urban farming practices and recreation promotion of sustainable market garden and urban farming practices and recreation"
Trading Hours	7am-3pm (Mon to Fri) 10am-3pm (Sat & Sun)



LIQUOR LICENCE OVERVIEW

Hotel	Camperdown Commons	
Liquor Licence	LIQ0660032891	
Address	31A Mallett Street Camperdown 2050	
Licensed Hours	Monday - Saturday Sunday	10am - midnight 10am - 10pm
Trading Hours	Monday - Tuesday Wednesday - Thursday Friday - Saturday Sunday	Closed 6:30am - 5pm 6:30am - 9pm 6:30am - 5pm

SITE OVERVIEW

Hotel	Camperdown Commons
Address	31A Mallett Street Camperdown 2050
Legal Description	Lot 1 in DP1257864
Lot Size	3781sqm
Zoning	RE1: Public Recreation
Height	On Application
FSR	On Application
Heritage	Yes: Local Significance
LEP	Inner West Local Environmental Plan 2022
LGA	Inner West Council

Permitted with Consent

Environmental protection works (permitted without consent) - Aquaculture; Boat launching ramps; Boat sheds; Building identification signs; Centre-based child care facilities; Community facilities; Electricity generating works; Emergency services facilities; Environmental facilities; Flood mitigation works; Food and drink premises; Information and education facilities; Jetties; Kiosks; Marinas; Markets; Recreation areas; Recreation facilities (indoor); Recreation facilities (major); Recreation facilities (outdoor); Research stations; Respite day care centres; Roads; Water recreation structures; Water recycling facilities; Water supply systems; Wharf or boating facilities

LOCATION OVERVIEW

Camperdown is a dynamic inner-city suburb located approximately 4km southwest of the Sydney CBD. The area is predominantly known for housing the main campus of the University of Sydney and the Royal Prince Alfred Hospital (RPA), one of Australia's premier teaching hospitals. These institutions contribute significantly to the suburb's character, attracting a diverse population of students, academics, and healthcare professionals. Camperdown benefits from its strategic location, bounded by major thoroughfares such as Parramatta Road and City Road, providing convenient access to the city centre and surrounding areas. The suburb is well-served by public transport, including multiple bus routes and proximity to train stations in neighbouring Newtown and Redfern. In recent years, Camperdown has seen gradual urban renewal, with new residential developments and small business growth, particularly in areas surrounding the university and hospital. The suburb's blend of heritage architecture, educational facilities, and medical institutions, coupled with its proximity to trendy areas like Newtown and Glebe, makes it an attractive location for a mix of students, young professionals, and families.

\$940 Million Transformation: RPA's Historic Redevelopment

Located just under a 10-minute walk from the Camperdown Commons, The Royal Prince Alfred (RPA) Hospital, is recognised as a leader in healthcare excellence and innovation. A key hospital of Sydney Local Health District, RPA serves its local community and patients from across NSW, Australia and internationally.

Each year staff at RPA care for around 80,000 people who present to the Emergency Department and an additional 20,000 people who arrive via ambulance, deliver over 4200 babies, perform almost 20,000 operations, and provides outpatient services to more than 560,000 people per year.

The NSW Government has allocated \$940 million to redevelop Royal Prince Alfred (RPA) Hospital, the largest investment in its 140-year history. The redevelopment aims to enhance and expand various departments and facilities, including the Emergency Department, Intensive Care Units, operating theatres, inpatient wards, interventional and imaging services, and maternal and neonatal care. The project also includes improvements to roads, signage, and landscaping, as well as the addition of a new entrance and open garden courtyard. Construction has already begun and is expected to be completed by late 2028. The redevelopment will generate around 1700 direct jobs and provide a significant boost to the local economy.



*Render of RPA Redevelopment

Camperdown's Knowledge Hub: University of Sydney

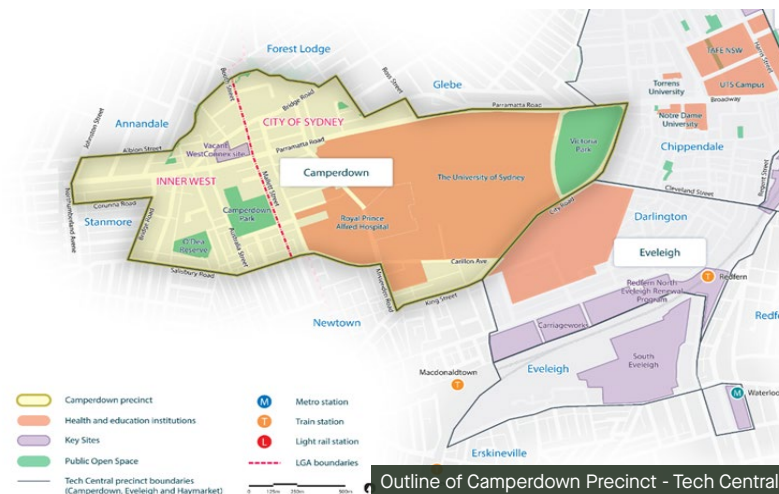
Camperdown Commons is located adjacent to the University of Sydney - as Australia's oldest tertiary education institution, the University of Sydney has a long, prestigious history and remains one of the nation's premier Universities. With over 70,000 students and 8,000 permanent staff, University of Sydney offers an exceptional range of disciplines including over 400 areas of study.



University of Sydney

Master Plan in Motion: Camperdown's Tech-Driven Destiny

Tech Central, Australia's largest technology and innovation district, is a transformative initiative that encompasses three key precincts: Camperdown, Eveleigh, and Haymarket. The Camperdown precinct, which includes parts of Annandale, Camperdown, Stanmore, and Forest Lodge, is emerging as a vital hub for health, education, and innovation. This development is expected to significantly boost demand in the area. Currently in the master planning stage, the Inner West Council and City of Sydney are collaboratively working to establish a long-term vision and update planning controls for the precinct. Camperdown's inclusion in Tech Central capitalizes on its existing strengths, with anchor institutions like Royal Prince Alfred Hospital and the University of Sydney. The precinct aims to foster collaboration between universities, hospitals, startups, tech companies, and local communities, driving research, innovation, and job creation in high-value sectors. This strategic development is poised to enhance Camperdown's appeal, attracting talent, businesses, and investment, thus potentially increasing demand for various real estate assets in the area.

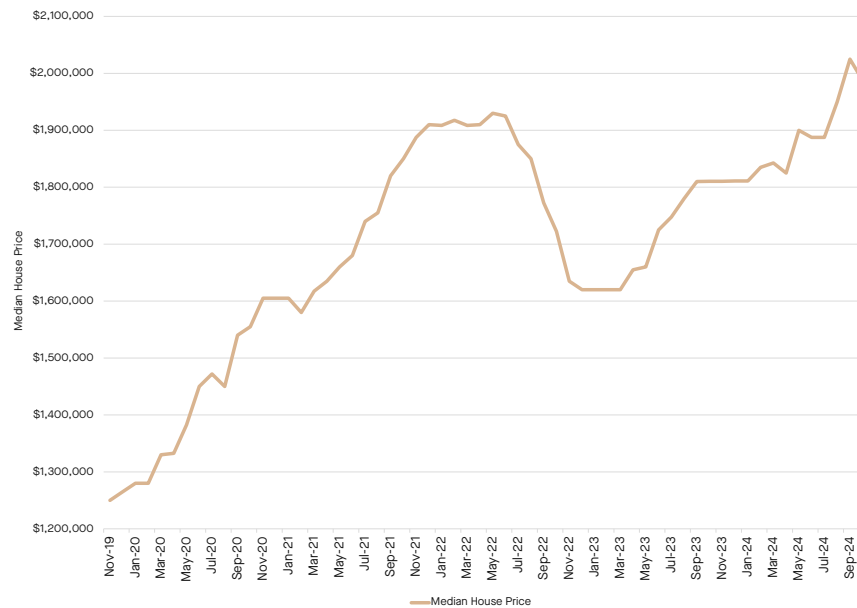


Outline of Camperdown Precinct - Tech Central

Residential Housing Growth

59% 5 Year Growth
7% 3 Year Growth
7% CAGR
3.1% Vacancy Rate
2.6% Yield

Camperdown Median House Price



INNER WEST COUNCIL

198,391
Population 2023

237,827
Population 2024
+20%

20,403
Local Businesses

38
Median Age

2,340
Median Household Income



SALES PROCESS

PROCESS & TIMING

The leasehold interest in Camperdown Commons is offered for sale via **Expressions of Interest closing Tuesday 15th of April 2025 (if not sold prior)**. To receive further due diligence information, or to arrange an inspection, interested parties are encouraged to contact the exclusively appointed agents, JLL Hotels & Hospitality Group.

DUE DILIGENCE INFORMATION

To assist in the assessment of this offering, due diligence documentation has been compiled by the Vendor. To receive access to the due diligence documentation, interested parties should first register their interest with the Agent.

CHANGES TO THE SALE PROCESS

The Vendor reserves the right not to accept any offer and, without limitation, the Vendor may, in its absolute discretion, suspend or vary the sale process, negotiate with any party who submits an offer or with any other person, enter into a binding contract with any party at any time and/or, at any time prior to exchange of binding contracts, may withdraw the property from sale. The Vendor is not responsible for any costs or expenses incurred by any party in preparing and lodging an offer or in taking part in the above process, whether or not the party is successful or whether or not the Vendor terminates, varies or suspends that process or takes any action available to the Vendor. No offer will be deemed or regarded to be accepted, unless and until, a binding contract for sale is entered into by the Vendor with the relevant party.

For further information regarding the sale process, please refer to the Disclaimer.

BIDDING PROCESS

All Bids must be submitted directly to the exclusive marketing agents and must clearly address the following matters (at a minimum):

- Nominated Purchaser or entity
- Purchase price
- Timing of payment of deposit
- Deposit amount
- Settlement timeframe
- Proposed funding requirements

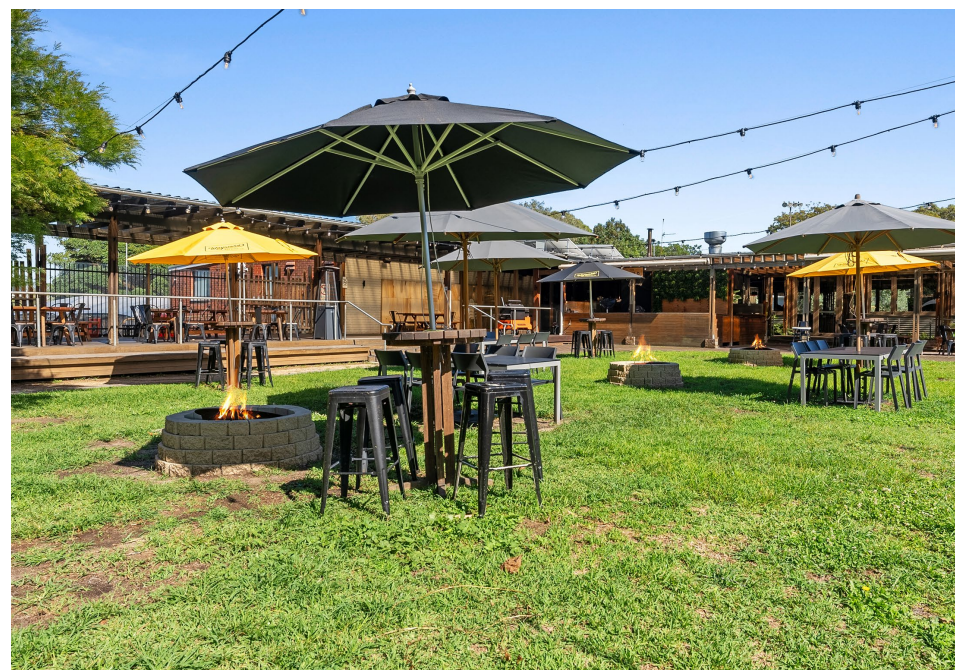


GREG JELOUDEV

Vice President
JLL Hotels & Hospitality Group
M +61 401 670 053
E Greg.jeloudev@jll.com

EDWARD BROWNE

Executive
JLL Hotels & Hospitality Group
M +61 404 739 171
E Edward.Browne@jll.com



CAMPERDOWN COMMONS



DISCLAIMER This document has been prepared by JLL's Hotels & Hospitality Group solely for the purposes of providing initial information to a select number of potential investors to assist them in deciding if they are sufficiently interested in the Property to proceed with further investigation. It is provided on a confidential basis and is not to be re-supplied to any other person or reproduced in whole or in part without the prior written consent of JLL's Hotels & Hospitality Group. The information contained in this document is intended as a guide only; it does not constitute advice and does not constitute any offer or contract for sale or lease or otherwise. Figures and calculations contained in this document are based on figures provided to JLL's Hotels & Hospitality Group by outside sources and have not been independently verified by JLL's Hotels & Hospitality Group. Any projections or analysis represent estimates only and may be based on assumptions, which may not be correct. Except where otherwise provided, all references to rent, income or price are GST exclusive. Potential investors should not rely on this information as a statement or representation of fact and must make their own enquiries to verify and satisfy themselves of all aspects of such information. While such information has been prepared in good faith, no representations or warranties are made (express or implied) as to the accuracy, currency, completeness, suitability or otherwise of such information. To the extent allowed by law, none of the Vendors, JLL's Hotels & Hospitality Group, or their respective officers, employees, contractors or agents shall be liable to any person for any loss, liability, damage or expense ("liability") arising directly or indirectly from or connected in any way with any use of or reliance on such information. If any liability is established, notwithstanding this exclusion, it will be limited to AU\$1,000.

Item No: C0425(1) Item 42
Subject: NOTICE OF MOTION: GARBAGE BINS - FOOTPATH BLOCKAGE
From: Councillor Victor Macri

MOTION

1. That Council investigate why the bins are not returned to the location where they were put out for collection ensuring they do not impede access.
2. That Council investigate service levels for missed bins, in particular how long it takes to empty the missed bins.
3. That Council investigate why the bins in Tempe Reserve are not all being emptied, as some areas are missed.

Background

When bins are not returned to the location where they were put out it causes a number of issues for the residents particularly for the elderly with mobility issues or they are left with rubbish spilled all over the footpath.

When a bin is missed it is a problem but when it's the entire street and it takes 3 days to come back when it's the FOGO bin it's even worse the stench and files is not pleasant.

It has come to my attention the bins in Tempe Reserve are not all being emptied some are and some not.

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

1. [↓](#) Email from resident

----- Forwarded message -----

From:
Date: Wed, Mar 26, 2025 at 10:08 AM
Subject: Fwd: Garbage bins - footpath blockage
To: <Victor.Macri@innerwest.nsw.gov.au>

----- Forwarded message -----

From:
Date: Wed, Mar 26, 2025 at 9:20 AM
Subject: Garbage bins - footpath blockage
To: <council@innerwest.nsw.gov.au>

Hi there,

I live in Marrickville

The garbage men have left 7 garbage bins in front of my house today, which are blocking the footpath and entrance to my house

In addition, there is rubbish littering the footpath

This is placing pedestrians, mother's with baby prams and cyclists in danger

This is an urgent request that you must organize the removal of these bins and collection of spilled garbage from the footpath outside of my house

See attached images





Item No: C0425(1) Item 43
Subject: NOTICE OF MOTION: ACTIVE SUPER GREENWASHING
From: Councillor Olivia Barlow

MOTION

1. Council notes that:
 - a) The Local Government Super Scheme (LGSS) was established by Local Government New South Wales (LGNSW) in 1997 for the benefit of local government employees, was re-branded as Active Super in 2021, and merged with Vision Super on 1 March 2025;
 - b) LGNSW is a 50 per cent shareholder of LGSS/Active Super/Vision Super;
 - c) In June 2024, the Federal Court found that former NSW Local Government Super Fund Active Super (LGSS PL) engaged in deceptive and misleading conduct and breached 12DB(1)(a) and 12DF(1) of the ASIC Act;
 - d) On 18 March 2025 the Federal court imposed a penalty of \$10.5 million on Active Super for greenwashing; and
 - e) Active Super/Vision Super policy holders will have a portion of their superannuation investment reduced to pay part of the costs arising from the penalty.
2. That Council writes to the President and CEO of LGNSW as the 50 per cent shareholder of LGSS/Active Super/Vision Super and peak advocacy body of Local Government in NSW and calls on them to:
 - a) publish a full written explanation and apology in the LGNSW email circular;
 - b) review the newly merged Vision Super's status as the preferred Super Fund of local government employees in NSW; and
 - c) outline the steps it has taken to ensure that Vision Super has adequate safeguards in place to prevent any false and misleading conduct occurring in future.

Background

On 18 March 2025 the Federal Court imposed a penalty of \$10.5 million against Active Super for greenwashing misconduct.

In June 2024, the Federal Court found that Active Super contravened the law when it invested in various securities that it had claimed were eliminated or restricted by its environmental, social and governance (ESG) investment screens.

ASIC Deputy Chair Sarah Court said, 'This is a significant penalty that sends a strong message to companies making sustainable investment claims that those claims need to reflect the true position.

Active Super claimed in its marketing that it eliminated investments that posed too great a risk to the environment and the community, including gambling, coal mining and oil tar sands. Following the invasion of Ukraine, Active Super also made representations that Russian investments were 'out'.

However, contrary to these representations, Active Super held direct and indirect investments in companies such as SkyCity Entertainment Group Ltd (gambling), Gazprom PJSC (Russian entity), Shell Plc (Oil tar sands) and Whitehaven Coal (Coal mining).

His Honour, Justice O’Callaghan said:

‘It was not disputed that LGSS’s contraventions were serious. LGSS benefitted from its misleading conduct by misrepresenting the “ethical” nature of a significant part of its investments, which on any view enhanced its ability to attract investors to the Active Super fund and enhanced its reputation as a provider of investment funds with ESG characteristics. As a result, investors lost the opportunity to invest in accordance with their investment values.

‘Further, the contravening conduct continued over an extensive period of time (approximately two and a half years); the likely causes of it were never explained; it concerned substantial investments; it was likely to have led to investors losing confidence in ESG programs; and the failure by LGSS to have in place properly functioning systems and processes designed to ensure that its representations were not false or misleading was the responsibility of senior management. Further, when confronted with the allegations by ASIC, LGSS ran a host of contrived arguments in its defence at trial.’

<https://asic.gov.au/about-asic/news-centre/find-a-media-release/2025-releases/25-042mr-active-super-ordered-to-pay-10-5-million-penalty-in-asic-s-third-greenwashing-court-action/>

<https://download.asic.gov.au/media/rj4lqhcy/25-042mr-asic-v-lgss-pty-ltd-no-3-judgment.pdf>

Officer’s Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 44
Subject: NOTICE OF MOTION: RAISED PEDESTRIAN CROSSING AT DARLEY ROAD NEAR ALLEN STREET, LEICHHARDT
From: Councillor Philippa Scott

MOTION

1. That Council notes that the intersection of Darley Road and Allen Street, Leichhardt at the eastern exit of Hawthorne Light Rail station is the only light rail station exit between Lilyfield and Dulwich Hill without formal pedestrian safety infrastructure, such as a pedestrian crossing or traffic lights.
2. That Council acknowledges the safety concerns raised by residents, particularly for school children, older residents, light rail users, people with disabilities, and families with strollers or dogs accessing the nearby Hawthorne Canal parklands and sports facilities.
3. That Council notes that this is a state road, and that Transport for NSW has declined requests for a signalised pedestrian crossing at this location on the basis of insufficient crash data, despite clear safety risks and numerous other light rail stops having better pedestrian protections.
4. That Council further notes that existing pedestrian refuges at the roundabout feel inadequate given the width of the road and speed of traffic at this intersection, including vehicles entering from the City West Link.
5. That Council requests that the Mayor write to the Minister for Roads and Transport for NSW to reconsider the installation of a signalised pedestrian crossing at this intersection.

Background

Council has received many requests over years from Leichhardt residents highlighting the dangers faced by pedestrians at the Darley Road and Allen Street intersection in Leichhardt, adjacent to the eastern exit of the Hawthorne Light Rail station.

While Transport for NSW has rejected calls for a signalised pedestrian crossing on the grounds of insufficient crash history, this rationale is inadequate in the face of clear community feedback and the significant disparity in safety infrastructure between this and other light rail stops.

This location features fast-moving traffic from the City West Link, limited visibility, and inadequate pedestrian refuge areas. Most other light rail stops in the corridor between Lilyfield and Dulwich Hill are supported by traffic lights, pedestrian crossings, or raised thresholds.

The motion seeks to ensure that Council advocates strongly for a proactive safety response at this location and does not wait for a serious incident to prompt action.

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 45
Subject: NOTICE OF MOTION: INNER WEST PEDESTRIAN AND CYCLIST STREET FURNITURE AND PARKING AUDIT
From: Councillor Kerrie Fergusson

MOTION

1. That Council undertake an audit of street furniture across the Inner West, including but not limited to:
 - a) Benches and resting points
 - b) Public lighting (particularly pedestrian-scale lighting)
 - c) Drinking fountains
 - d) Bike racks and lockers
 - e) Wayfinding signage and maps.
2. That Council focus the audit on key high-traffic locations, including:
 - a) Main streets
 - b) Shopping complexes
 - c) Supermarkets
 - d) Post offices
 - e) Town Halls
 - f) Light Rail and Ferry stops, Train and Metro stations
 - g) Major sporting grounds
 - h) Flagship parks.
3. That Council identify locations where additional street furniture and bike parking infrastructure are required to improve safety, comfort, and convenience for pedestrians and cyclists across the LGA.
4. That Council prepare a report for the November 2025 Council meeting outlining audit findings and recommendations, to inform consideration for inclusion in the 2026–2027 budget.

Background

We're on the verge of launching the GreenWay – an active transport superhighway stretching from the north to the south of the LGA. As we move forward, it's time to focus not just on how we connect the GreenWay to schools, shops, parks, and public transport, but also on making sure the right street furniture and parking infrastructure are in place. By doing so, we can support safe and seamless travel for pedestrians and cyclists throughout the Inner West.

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 46
Subject: NOTICE OF MOTION: REVERSE GARBAGE 50TH ANNIVERSARY
From: Deputy Mayor Mat Howard and Councillor Chloe Smith

MOTION

1. That Council acknowledge and celebrate the 50th Anniversary of Reverse Garbage, Marrickville.
2. That Council partner with Reverse Garbage to support their planned 50th Anniversary event later this year and contribute \$10,000 towards the event from the 2025-2026 Inner West Council Budget.
3. That Council include recognition of Reverse Garbage and its 50 year anniversary in the Inner West Council newsletter.

Background

Reverse Garbage is a creative reuse centre making a difference in the world by reducing waste and creating change in the way we look at resources.

Established in 1975, Reverse Garbage is an internationally recognised not-for-profit creative reuse centre dedicated to diverting commercial and industrial waste from landfill and giving it new life.

It plays a critical role in both our local and regional circular economy, diverting waste from landfill and draws thousands of visitors from out of area to Marrickville each year.

Reverse Garbage was located at the Addison Road Community Centre for decades before relocating to a warehouse on Carrington Road, Marrickville.

Reverse Garbage is hosting a 50 year anniversary celebration in September 2025.

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 47
Subject: NOTICE OF MOTION: LIGHTING IN MARRICKVILLE PARKS
From: Deputy Mayor Mat Howard and Councillor Kerrie Fergusson

Item 47

MOTION

That, further to the resolution passed at the March 2025 council meeting, Council implement the following winter hours for sporting ground flood lighting use in order to facilitate dog walking after dark in winter on the following basis:

- a) Monday to Sunday 5pm to 11pm at Mackey Park to help facilitate safe use of the Cooks River pathway during the closure of the T3 rail-line
- b) That lighting at Henson Park be retained at the same times as previously agreed by Council resolution in 2024 following the specific trial and community consultation at Henson Park.

Background

At the March Council meeting, councillors resolved to make a trial of winter lighting in Inner West parks permanent.

Due to a procedural error, a further amendment was not debated that would have made special provision for two keys parks in the Marrickville-Midjuburi Ward.

Lighting Mackey Park has been used as a part of a suite of measures to improve safety along the Cooks River pathway as commuters walk to and from Tempe Station during the shut-down of the T3 Bankstown Conversion.

Winter lighting at Henson Park was originally initiated in response to feedback from local residents, joggers and dog walkers. A trial was instigated for the 2024 winter period and it was decided to proceed with a permanent arrangement following intensive community consultation.

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 48
Subject: NOTICE OF MOTION: EAST TEMPE PARKING
From: Deputy Mayor Mat Howard

MOTION

1. That Council note the feedback of the public meeting on 14 April 2025.
2. That Council consider “plain English” signage indicating the additional number of parking spots in the Robyn Webster Indoor Parking lot.
3. That Council provide a further report to the August 2025 Council meeting, considering options to improve parking at Tempe Reserve through:
 - a) Establishing parking spots adjacent to the storage area for boats at the Tempe Motorboat Club, directly opposite the restricted parking on Holbeach Avenue;
 - b) Engaging with the taxi mechanic on Holbeach Avenue regarding parking on Holbeach Avenue and other local streets;
 - c) Engaging with Sydney Airport Corporation regarding passenger and airport worker parking in East Tempe streets, including communications deterring parking on East Tempe streets;
 - d) Creating a mobility parking space on Holbeach Ave near the storage area for the Tempe Motorboat Club;
 - e) Considering no stopping signage at the end of local streets in East Tempe
 - f) Considering the establishment of shared streets and one way streets in East Tempe;
 - g) Indicating the impact of the Inner West @40km project on local streets in East Tempe;
 - h) The feasibility of establishing a footpath on South Street, Tempe;
 - i) Conducting further traffic studies for the area after consulting with sports clubs about high utilisation rates of Tempe Reserve;
 - j) Considering the timing of future Local Area Traffic Management (LATM) studies required as part of the Bunnings Tempe development; and
 - k) Other initiatives.

Background

Parking in East Tempe continues to cause significant challenges for residents and users of Tempe Reserve.

The issue has been subject to several previous council resolutions, and subsequent traffic studies conducted by councils officers have raised a series of issues.

A public meeting was held at Marrickville Library on Friday 14 April, which was well attended, and residents reported that council efforts had not resolved the issues and that further action is required.

Officer’s Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 49
Subject: NOTICE OF MOTION: CAMDENVILLE OVAL KOORI KNOCKOUT BLUE PLAQUE
From: Deputy Mayor Mat Howard

MOTION

1. That Council note Camdenville Oval has been successfully chosen as a site for a NSW Heritage Blue Plaque by the NSW Government for its role as the first location of the Koori Knockout in 1971, following advocacy from the Inner West Council.
2. That Council promotes this accomplishment in the next available edition of the Inner West Community News, along with historical information about the Koori Knockout.
3. That Council includes the unveiling of the blue plaque as part of the official reopening of Camdenville Oval following the recent refurbishment, if possible given project timelines. In the case it is possible, Council engages with Heritage NSW for its inclusion/unveiling.
4. That Council should the unveiling of the Blue Plaque form part of the event to reopen Camdenville Oval, work closely with the Aboriginal and Torres Strait Islander Advisory Committee and organisers of the Koori Knockout about the best way to do so.

Background

The Blue Plaques program has been established to celebrate and acknowledge the unique and diverse heritage of NSW.

According to the Blue Plaques website, more than 65 plaques have been announced since the program began in 2021, including recognition of Quong Tart in Ashfield.

In May 2024, Council resolved to consult with the Aboriginal and Torres Strait Islander Advisory Committee and to apply to the Blue Plaques Heritage Program to acknowledge that Camdenville Oval as the site of the first Koori Knockout in 1971 (C0524/1).

In March 2025, the NSW Government announced that the application to include Camdenville Oval in the Blue Plaques program was successful, a significant achievement for local Aboriginal and Torres Strait Islander communities and for the Inner West at large.

Officer's Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 50
Subject: NOTICE OF MOTION: IMPROVED COLLABORATION WITH HOMES NSW ON RUBBISH DUMPING ON AND OUTSIDE PUBLIC HOUSING PROPERTIES
From: Councillor Philippa Scott

MOTION

1. That Council notes the ongoing issue of rubbish dumping and associated vermin and public health risks occurring outside Homes NSW properties in the inner west.
2. That Council notes that the Deputy Mayor, Mat Howard, has put several motions to Council on this topic, and that Council has previously resolved to:
 - a) Form a working group comprising Council staff, representatives from Homes NSW and community housing providers to improve and streamline waste collection in large social and community housing communities in the Inner West (December 2024); and
 - b) Receive a report in June 2025 on ongoing engagement with Homes NSW to improve waste management, and thereafter twice yearly (March 2025).
3. That Council acknowledges that Inner West Council staff have taken steps, including waste removal when notified, increased monitoring of dumping hotspots, and increased bin provision and bin collection to support residents of the properties.
4. That Council recognises that Homes NSW has agreed to some measures, including installing CCTV and lighting at the property in Whites Creek Lane, Annandale, conducted a letterbox drop, and referring tenant needs to Homes NSW's Inner West tenancy management unit, but notes that implementation timelines remain unclear and community concern is growing.
5. That Council requests the Mayor write to the NSW Minister for Housing, and the CEO of Homes NSW, urging that Homes NSW urgently engage in the already resolved formal consultation with the Inner West Council on a coordinated and long-term strategy to address:
 - a) Waste and maintenance management at Homes NSW estates;
 - b) Social service outreach and support for tenants; and
 - c) Communication and accountability processes.
6. That Council supports local community initiatives to improve neighbourhood conditions around affected properties, such as the proposed revival of the Whites Creek Lane Neighbourhood Association, and commits to assisting with:
 - a) Grant applications;
 - b) Access to council programs such as the Perfect Match mural scheme; and
 - c) Access to Council venues for meetings.
7. That Council reaffirms that a progress report be brought to Council at the June meeting outlining:
 - a) Correspondence with the Minister and Homes NSW;
 - b) Any commitments or timelines secured; and
 - c) Outcomes of resident engagement and Council's waste management response.

Background

Homes NSW properties, across the inner west, but particularly in Whites Creek Lane, Annandale and Elliott St, Balmain have become ongoing sites of concern for both tenants and nearby residents due to the frequent and unmanaged accumulation of dumped rubbish, including furniture, white goods, kitchen waste, and abandoned trolleys. This has led to serious public health and safety concerns, including rodent activity and reduced amenity for surrounding households.

Inner West Council staff have responded to requests by removing waste, reporting trolley issues to shopping centres, and placing the sites on a waste dumping “hotspot” list for more frequent inspection and cleaning.

Cr Philippa Scott has liaised directly with Homes NSW, who have advised they will install CCTV and lighting in Annandale (pending implementation delays), conduct a letterbox drop with information on waste management, and refer tenancy concerns to Homes NSW’s Inner West tenancy unit. However, Homes NSW’s response remains delayed and bureaucratic, and residents have expressed low confidence in timely or lasting resolution.

Deputy Mayor Mat Howard has called for strengthened collaboration between Council and Homes NSW to improve waste management in public and community housing across the Inner West. This includes reaffirming Council’s commitment to ongoing engagement with Homes NSW and community housing providers, establishing a dedicated staff working group to address waste collection in large housing complexes, and receiving regular reports—beginning in June 2025 and continuing biannually—on the issues raised and progress made in resolving them. To date, not enough progress has not been made.

A more coordinated approach to waste management is required, and Homes NSW are urged to consult with Inner West Council staff, and inner west residents on the ongoing management of waste on and outside their properties, so that it does not fall to tenants and nearby residents to report and manage waste, or to Council staff to continue to clean up dumped rubbish.

Annandale residents have also begun organising to revive the Whites Creek Lane Neighbourhood Association to support long-term, community-led solutions to beautify and establish community ownership over the lane. Council’s support for this initiative—along with stronger partnerships between Council and Homes NSW—will be essential to ensuring safe, clean, and well-managed environments for all residents.

Officer’s Comments:

No further comments were required for this Notice of Motion.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 51
Subject: QUESTION ON NOTICE: WHITE BAY CRUISE SHIP TERMINAL IMPACTS
From: Councillor Ismet Tastan

In the last 2 years Council has resolved to write and meet with the Minister for Transport seeking information and updates regarding shore power at the White Bay Cruise Ship Terminal and ongoing noise issues.

The first in September 2023 council resolved to write to the Minister for Transport seeking information about the following:

- when shore power is expected to become operational at White Bay Wharf 5;
- whether use of shore power will be mandatory for all cruise ships at White Bay Wharf 5 (once implemented) and if not, why not;
- what plans for future use of White Bay Wharf 4 are being made and whether shore power will be provided;
- what plans are being made to improve fuel quality used by cruise ships within Sydney Harbour;
- what fuel quality regulations will be required for ships at berth (i.e. during arrival and preparation for departure of cruise ships); and
- how the impact of noise from cruise ships on the local community will be addressed.

The second in the Mayoral Minute on April 9th 2024 relating to Ship to Shore Power at White Bay Cruise Passenger Terminal.

That Council write to Transport for NSW seeking an urgent meeting to discuss the implementation of shore to ship power at White Bay Cruise Passenger Terminal and propose the following:

- a) the provision of shore to ship power at all berths that host cruise ships, including berths 4 and 5; and
- b) the mandating of the use of shore to ship power by all cruise ships docked at White Bay.

Question

Did council receive a written response from the Minister for Transport in relation to the Sept 2023 resolution ? If so, please provide a copy of the response.

Answer

The Minister for Transport responded in December 2023 to the correspondence arising from the Mayoral Minute of September 2023 and a copy of this is provided at *Attachment 1*.

Question

Did the requested meeting as a result of the Mayoral Minute on April 9th with TfNSW go ahead?

- a) If yes, what was the outcome of the meeting following the Mayoral minute on April 9th.
- b) If not – what actions did Inner West Council undertake to follow up with TfNSW?

Answer

Meeting requests were initiated by Inner West Council and ultimately the meeting took place on 15 April 2025 at the Mayor's invitation. It was attended by John McKenna Acting Chief Executive Officer and James Abbott Group Executive Strategy, Corporate and Public Affairs. This meeting was followed up with correspondence by the Port Authority which is at *Attachment 2*.

ATTACHMENTS

1. [↓](#) Correspondence from the Minister for Transport
2. [↓](#) Correspondence from the Ports Authority

The Hon Jo Haylen MP
Minister for Transport



Item 51

Ref: 01917698

Cr Darcy Byrne
Mayor
Inner West Council
PO Box 14
Petersham NSW 2040

Dear Cr Byrne,

Thank you for your correspondence about White Bay Cruise Terminal.

I acknowledge your concerns regarding the cruise terminal. The Minns Government is always grateful to hear from local councils and following receipt of your correspondence, I sought advice from Transport for NSW.

In response to the queries raised, Transport for NSW advises the Port Authority of NSW (Port Authority) shore power project will provide a landside electricity supply for ships at five berths, powered by certified renewable electricity supply, with the first berths set for launch at the end of 2024.

The delivery of shore power is a complex process which involves a detailed design phase, procurement of a new power supply to the Bays Port precinct from an energy provider, and the fabrication of specialised electrical equipment, all potentially with significant lead times. An open market tender process is currently being undertaken to procure the primary electrical equipment's design, fabrication, supply and installation. Confirmation and details of the project delivery timelines will occur once the contract has been awarded.

The NSW Government has made an election commitment to mandate the use of shore power at White Bay for all cruise and bulk shipping, that is any ship that docks at White Bay that can use shore power will be required to do so if shore power is available. Port Authority is determining the most appropriate mechanism and effective parameters to implement this commitment, and is working with its cruise and bulk industries to enhance utilisation strategies for the shore power network.

I am advised Port Authority has committed to installing shore power to five berths at the Bays Port precinct and may consider extending that commitment to White Bay berth 3 and White Bay berth 4 once the long-term users of these sites have been identified and their operational needs considered. A process to identify long term users of these berths is currently underway. This process will continue to investigate the level and type of market interest for use of these berths and the adjacent land.

52 Martin Place Sydney NSW 2000
GPO Box 5341 Sydney NSW 2001

02 7225 6060
nsw.gov.au/ministers

Attachment 1

The completion of this market process is an important step in the next phase of shore power planning, as by understanding the commercial demand and technical requirements at these berths, need for such facilities can be determined and any future shore power installations can be designed and installed to suit the visiting vessel type(s), power requirements and proposed operations.

With regard to fuel quality, the Australian Government regulates air emissions from ships which are covered by the international MARPOL Convention administered by the International Maritime Organization (IMO). MARPOL is currently in force in 158 countries, applying to 99 per cent of the world's merchant tonnage and since January 2020 has applied a requirement for vessels to use fuel with 0.5 per cent sulphur content. Since 2016, in Sydney Harbour the Australian Maritime Safety Authority (AMSA) has required cruise vessels to use either low sulphur fuel (maximum 0.1% m/m) or an alternative measure that achieves an equivalent outcome, when at berth.

AMSA surveyors regularly conduct checks of ships visiting Sydney Harbour to ensure compliance with fuel requirements. Further information about these compliance checks on vessels in Sydney Harbour is available at <https://www.amsa.gov.au/marine-environment/air-pollution/sydney-harbour-cruise-ship-emissions>.

I am further advised continuous real-time noise monitoring is undertaken 24/7 at White Bay. Port Authority's *Port Noise Policy* aims to manage noise in a way that is acceptable to the community, port users and other stakeholders while recognising and optimising Glebe Island and White Bay's ongoing, long-term status as a working port. The Policy can be found at <https://www.portauthoritiesnsw.com.au/media/4763/port-noise-policy-final-december-2020.pdf>.

The introduction of shore power to the Bays Port precinct will help to address climate change and reduce impacts on the local community through the supply of certified renewable energy for shore power which is estimated to achieve a reduction of up to 14,000 tonnes of carbon dioxide emissions per annum, and enabling ships to turn off their engines while at berth will reduce the amount of diesel fuel burnt and consequently, reduce odours, local air particulate and noise emissions.

Once a ship is safely alongside at berth, some of their engines or generators continue to run as ships require power to carry out their operations, whether for cargo loading and unloading or to provide electricity for the ship's crew and passengers, including for lighting, heating and cooling, refrigeration, cooking and food preparation, and communication systems. When ships are able to make use of shore power, it will allow them to power down their auxiliary diesel engines at berth, reducing carbon dioxide and noise emissions.

Thank you again for taking the time to write. Please do not hesitate to contact me again if there is anything further I can do to be of assistance.

Sincerely,

52 Martin Place Sydney NSW 2000
GPO Box 5341 Sydney NSW 2001

02 7225 6060
nsw.gov.au/ministers

- 3 -

01917698



Jo Haylen MP
Minister for Transport

14/12/2023

Item 51

52 Martin Place Sydney NSW 2000
GPO Box 5341 Sydney NSW 2001

02 7225 6060
nsw.gov.au/ministers

Attachment 1



Ref: PANSW25 074

Cr Darcy Byrne
Mayor
Inner West Council
By email: darcy.byrne@innerwest.nsw.gov.au

Dear Cr Byrne

Active Transport Connectivity to White Bay Cruise Terminal (WBCT)

Thank you for your correspondence regarding pedestrian and cyclist access between the WBCT and Balmain. We also appreciate the recent meeting - it provided a valuable opportunity to explore shared priorities concerning the Bays Port precinct.

As discussed at our meeting on Tuesday 15 April, the WBCT Shore Power project is scheduled to commence civil works in June 2025, with completion targeted for late 2026. We anticipate that there will be disruptions throughout this 18-month period, and as such, enabling further access via Booth Street may present safety and logistical challenges in the short term. Throughout this period, ensuring the safety of workers, visitors, and local residents, and timely delivery of the project remains our highest priority.

That said, we are committed to collaborating with Council to develop a medium- to long-term strategy for improved access, including consideration of active transport corridors and the potential use of Booth Street. Additionally, a broader government review is currently underway, which will guide future planning and land use outcomes for the precinct. Should the future land uses align with Port Authority's Bays Port Plan we will look to progress the proposed active movement corridors to significantly increase and improve community access.

Regarding the suggestion of an information kiosk at WBCT, we remain open to working with Council on such opportunities, noting we must learn from our collective experience in the past with a shared understanding that any future investment should deliver meaningful value for both parties.

We appreciate Council's continued efforts to improve connectivity for the benefit of the community and visitors alike. To discuss these matters further, please contact James Abbott, Group Executive Strategy, Corporate and Public Affairs at jabbott@portauthoritynsw.com.au or on 0409 794 986.

Yours sincerely,

John McKenna
Acting Chief Executive Officer

22 April 2025

Cc: Peter Gainsford, General Manager - Inner West Council
gmo@innerwest.nsw.gov.au; manod.wickramasinghe@innerwest.nsw.gov.au

YAMBA	NEWCASTLE	SYDNEY	PORT KEMBLA	EDEN
PO Box 143 Yamba NSW 2464 T: 61 2 6646 2002	PO Box 663 Newcastle NSW 2300 T: 61 2 4985 8222	PO Box 25 Millers Point NSW 2000 T: 61 2 9296 4999	PO Box 89 Port Kembla NSW 2505 T: 61 2 4275 0100	PO Box 137 Eden NSW 2551 T: 61 2 66461596

ABN: 50 825 884 846

portauthoritynsw.com.au

Item No: C0425(1) Item 52
Subject: QUESTION ON NOTICE: SYNTHETIC TURF
From: Councillor Andrew Blake

Question

Has any of the following individuals or companies made presentations to Council staff in the last 3 years? If so, on what dates?

- a. Martin Sheppard
- b. Smart Connection Consultancy
- c. SportENG

Answer

See below

Question

Has any of the following individuals or companies been engaged by Council to provide advice, training, or undertake consultancy work in the last 3 years? If so what was the nature of the work, the date the work was done and the cost of the work?

- a. Martin Sheppard
- b. Smart Connections
- c. SportENG

Answer

Please see below Council engagements with Martin Sheppard (Director of Smart Connection Consultancy) :

- August 2023 – Lambert Park All Weather Turf Renewal – Advice and Consultancy services on the existing field, and preparation of technical specifications for renewal (Approx \$15,000)
- April 2024 - Hybrid and All Weather Sports Fields IWC Councillor Briefing which formed a Power Point Presentation (Cost \$6,400)
- June 2024 – Centenary Park All Weather Investigation and Initial Concept Design – Advice and Consultancy (Cost \$7,500)

It's worth noting that Martin Sheppard - Smart Connection Consultancy is a leading specialist consultant assisting councils in all-weather sports fields.

Council has not directly engaged SportEng, though they have been a sub consultant of Smart Connection's engagements with Council.

ATTACHMENTS

Nil.

Item No: C0425(1) Item 53
Subject: QUESTION ON NOTICE: SUV USE IN THE INNER WEST
From: Councillor Olivia Barlow

Comment by the General Manager:

Answers to the questions will be provided at the Ordinary Council meeting in May 2025.

Question

What consideration has Council given to discouraging the uptake of SUVs in the Inner West LGA, on the basis they emit more pollution and are more dangerous for pedestrians and other vulnerable road users, than smaller cars?

Question

1. How many SUVs have been registered in the Inner West LGA since 2017, broken down by year?
2. How does this compare to the number of passenger cars registered in the Inner West LGA?
3. How does this compare to the number of EVs registered in the Inner West LGA?

Question

How many SUVs have been registered to the Inner West Council fleet since 2017, broken down by year?

Question

1. How does Council monitor and track road safety across the Inner West LGA, including danger spots and/or trends in vehicle usage that may impact the safety of pedestrians, cyclists, children, and other vulnerable road users?
2. What measures has Council put in place to prevent road injuries and fatalities in the Inner West LGA, particularly around schools and childcare facilities?
3. Has Council taken any specific measures to improve road safety across the Inner West LGA, given SUV use is increasing and children are 8 times more likely to be killed when struck by an SUV compared to a smaller passenger vehicle?

Question

1. How many pedestrian fatalities in road crashes involving an SUV in the Inner West LGA have been recorded since 2017, broken down by year?
2. How does this compare to pedestrian fatalities in road crashes involving a standard passenger car?

Question

1. How many parking infringements have been issued to SUVs for parking in a manner that obstructs, including but not limited to footpaths, driveways, other parking spaces, and other traffic in the Inner West LGA since 2017, broken down by year?
2. How does this compare to parking infringements issued to standard passenger cars for similar infringements?
3. Was the Inner West Council approached to make a submission to the Standards Australia consultation on increasing the length of car spaces, and if so, what was the submission?

Question

1. How many complaints have been received by the Inner West Council regarding SUVs since 2017, broken down by year and the nature of the complaint?
2. How much has the Inner West Council spent per year on roads repair and maintenance since 2017, broken down by year?

ATTACHMENTS

Nil.

Item No: C0425(1) Item 54

Subject: SYDNEY GATEWAY PROJECT AND HAND BACK OF COUNCIL LEASED LAND

Council at its meeting on 11 March 2025 resolved that the matter be deferred to the meeting to be held on 29 April 2025.

Prepared By: Matthew Pearce - General Counsel

Authorised By: Peter Gainsford - General Manager

RECOMMENDATION

That Council receive and note the report.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

DISCUSSION

Council will move into a closed session to deal with *Sydney Gateway Project and Hand Back of Council Leased Land* as the information is classified as confidential under section 10A(2)(d)(i) of the *Local Government Act 1993*. The matter is deemed that would, if disclosed, prejudice the commercial position of the person who supplied it.

Pursuant to section 10A(2), 10(2) and 10A(3) of the *Local Government Act 1993*, the media and public will be excluded from the meeting on the basis the business to be considered is classified as confidential under section 10A(2)(d)(i) of the *Local Government Act 1993*.

ATTACHMENTS

1. Confidential Report - Sydney Gateway Project and Hand Back of Council Leased Land - *Confidential*

This attachment is confidential in accordance to commercial information of a confidential nature (Section 10A(2)(d)(i) of the Local Government Act 1993) that would, if disclosed prejudice the commercial position of the person who supplied it.

2. Map identifying the Sydney Gateway Road within Inner West local government area - *Confidential*

This attachment is confidential in accordance to commercial information of a confidential nature (Section 10A(2)(d)(i) of the Local Government Act 1993) that would, if disclosed prejudice the commercial position of the person who supplied it.

3. Map showing the Freehold Land owned by TfNSW and Council's Leased lands - *Confidential*

This attachment is confidential in accordance to commercial information of a confidential nature (Section 10A(2)(d)(i) of the Local Government Act 1993) that would, if disclosed prejudice the commercial position of the person who supplied it.

4. Map showing the location of the noise mounds and Tempe mound - *Confidential*

This attachment is confidential in accordance to commercial information of a confidential nature (Section 10A(2)(d)(i) of the Local Government Act 1993) that would, if disclosed prejudice the commercial position of the person who supplied it.

Item No: C0425(1) Item 55
Subject: SYDNEY GATEWAY - LEASE OF INDUSTRIAL LANDS - TEMPE
Prepared By: Scott Mullen - Strategic Investments and Property Manager
Authorised By: Ryann Midei - Director Property and Major Projects

RECOMMENDATION

That Council adopt the recommendations contained in *Confidential Attachment 1*.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

DISCUSSION

Council will move into a closed session to deal with the *Sydney Gateway – Lease of Industrial Lands – Tempe* as the information is classified as confidential under section 10A(2)(c) of the *Local Government Act 1993*. The matter is deemed confidential, as the matter is commercial information of a confidential nature, that would if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business and if disclosed confer a commercial advantage on a competitor of the council.

Pursuant to section 10A(2), 10(2) and 10A(3) of the *Local Government Act 1993*, the media and public will be excluded from the meeting on the basis the business to be considered is classified as confidential under section 10A(2)(c) of the *Local Government Act 1993*.

ATTACHMENTS

1. Confidential Report - Lease of Industrial Lands - Tempe - *Confidential*

This attachment is confidential in accordance to information (Section 10A(2)(c) of the Local Government Act 1993) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.

2. Evaluation of Intent to Lease Swamp Road s153 Roads Act 1993 - Confidential - *Confidential*

This attachment is confidential in accordance to information (Section 10A(2)(c) of the Local Government Act 1993) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.

3. Industrial Lands - Tempe - Lease - Confidential - *Confidential*

This attachment is confidential in accordance to information (Section 10A(2)(c) of the Local Government Act 1993) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.

4. Industrial Lands - Tempe - Lease Section 153 Roads Act 1993 - Confidential - *Confidential*

This attachment is confidential in accordance to information (Section 10A(2)(c) of the Local Government Act 1993) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.

Item No: C0425(1) Item 56
Subject: RFT 41-24 INSURANCE SERVICES
Prepared By: Julian Sakarai - Acting Senior Manager Governance and Risk
Authorised By: Chris Sleiman - Acting Director Corporate

RECOMMENDATION

That Council adopt the recommendations contained in *Confidential Attachment 1*.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

DISCUSSION

Council will move into a closed session to deal with RFT41-24 Insurance Services as the information is classified as confidential under section 10A(2)(c) and (10A(2)(di) of the *Local Government Act 1993*. The matter is deemed that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business; AND commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

Pursuant to section 10A(2), 10(2) and 10A(3) of the *Local Government Act 1993*, the media and public will be excluded from the meeting on the basis the business to be considered is classified as confidential under section 10A(2)(c) and section 10A(2)(d)(i) of the *Local Government Act 1993*.

ATTACHMENTS

1. Confidential - RFT41-24 Insurance Services - *Confidential*

This attachment is confidential in accordance to information (Section 10A(2)(c) of the Local Government Act 1993) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business; AND commercial information of a confidential nature (Section 10A(2)(d)(i) of the Local Government Act 1993) that would, if disclosed prejudice the commercial position of the person who supplied it.