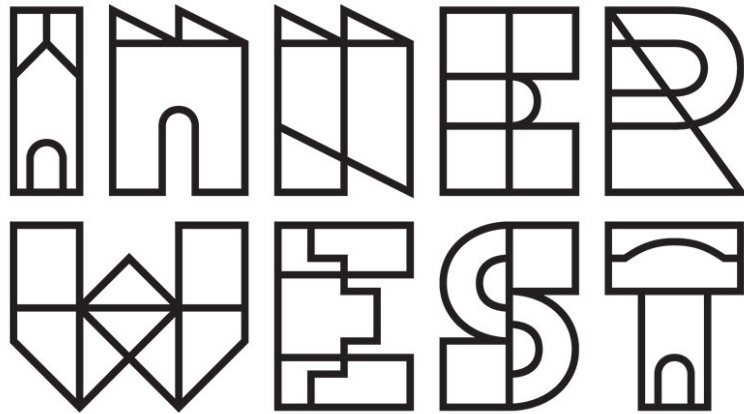




**ELECTRONIC ATTACHMENTS
FOR
BUSINESS PAPER**

**TUESDAY 18 NOVEMBER 2025
6:30 PM**

Item 2 Annual Report 2024/25 including audited Financial Statements

Attachment 1: Annual Report 24/25 and Financial Statements 4

Item 7 Public Exhibition - Jarvie Park - Draft Plan of Management and Masterplan

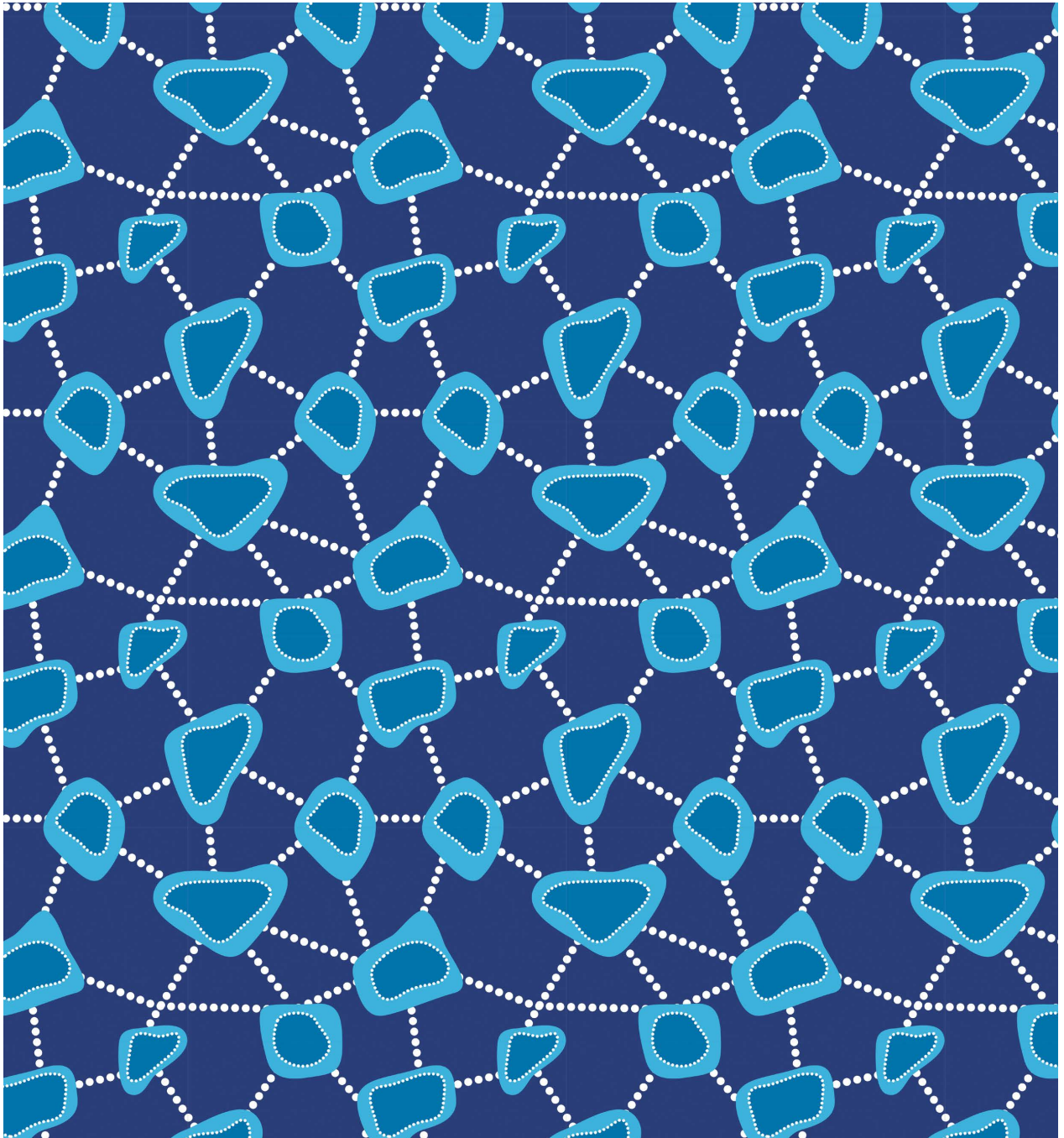
Attachment 1: Jarvie Park Draft Plan of Management 318

Attachment 2: Draft Masterplan - Jarvie Park 367



Inner West Council
Annual Report 2024/25





Aboriginal and Torres Strait Islander Statement

We, the residents of the Inner West, acknowledge Aboriginal and Torres Strait Islander peoples as the First peoples of this land.

We greet the living members of the oldest living continuous culture on earth and celebrate their wisdom and special connections to the lands, sky, and waterways.

We acknowledge all Aboriginal and Torres Strait Islander peoples of Australia, especially the Gadigal and Wangal peoples of the Sydney Basin who are the Traditional Custodians of the lands in which the Inner West Council is situated.

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Alternative formats

This document contains important information about the annual performance of Inner West Council.

If you would like information supplied in another language or format, please contact us Monday to Friday, 9am-4pm via these free community services.

Free interpreter via TIS National: 13 14 50

Voice Relay: 1300 555 727

TTY: 133 677

SMS Relay: 0423 677 767

Community Languages

Talk free with an interpreter call 131 450

Chinese Simplified	我们说普通话。如需免费传译服务，请致电131 450，然后请传译员致电02 9392 5000 接通 Inner West市政府。
Traditional Chinese	我們能說您的語言。如需免費傳譯服務，請致電131 450，然後請傳譯員致電02 9392 5000 接通 Inner West市政府。
Greek	Μιλάμε τη γλώσσα σας. Για να μιλήσετε δωρεάν σε διερμηνέα καλέστε το 131 450. Ζητήστε τους να καλέσουν το Δήμο Inner West Council στο 02 9392 5000.
Italian	Parliamo la vostra lingua. Per parlare gratuitamente con un interprete chiamate il numero 131 450. Chiedetegli di chiamare il Comune di Inner West al numero 02 9392 5000.
Vietnamese	Chúng tôi nói ngôn ngữ của quý vị. Muốn nói chuyện có thông dịch viên miễn phí, hãy gọi số 131 450. Yêu cầu họ gọi cho Hội đồng Thành phố Inner West qua số 02 9392 5000.

Contact us

innerwest.nsw.gov.au

Phone: 02 9392 5000 | Email: council@innerwest.nsw.gov.au

Facebook: [/innerwestcouncil](https://www.facebook.com/innerwestcouncil) | Twitter: [/IWCouncil](https://twitter.com/IWCouncil) | Instagram: [@innerwestcouncil](https://www.instagram.com/innerwestcouncil)

Request a service

innerwest.nsw.gov.au/Request

Have your say

YourSay.innerwest.nsw.gov.au

Development Applications

innerwest.nsw.gov.au/RecentDAs

Council Meetings

innerwest.nsw.gov.au/Meetings

Waste and recycling

innerwest.nsw.gov.au/Waste

Libraries 9392 5588

innerwest.nsw.gov.au/Libraries
library@innerwest.nsw.gov.au

Monday – Sunday: Ashfield, Balmain, Leichhardt and Marrickville

Monday – Saturday: Dulwich Hill, Stanmore, Haberfield and St Peters/Sydenham

Aquatics

innerwest.nsw.gov.au/Aquatics

Annette Kellerman Aquatic Centre

Ashfield Aquatic Centre

Dawn Fraser Baths, Balmain

Fanny Durack Aquatic Centre

Leichhardt Park Aquatic Centre

Water Play Park



A council worker mowing verges

Item 2

Attachment 1

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Inner West Council Annual Report 2024/25

Welcome to the Annual Report

Item 2

Attachment 1



Inner West Council is proud to present our annual report for the financial year 1 July 2024 – 30 June 2025.

The report outlines our financial and operational performance against the strategic directions, priorities and annual budget set out in Council's Delivery Program 2022-26 and Operational Plan 2024/25.

It highlights our overall performance including achievements and challenges experienced during the 2024/25 year.

The annual report is one of the key accountability mechanisms between Council and the community. It has been prepared in accordance with section 428 of the Local Government Act and Office of Local Government's guidelines.

It also informs Council's employees about how they have contributed to achieving the community's vision for the Inner West.

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Inner West Council Annual Report 2024/25

Our community vision

Vibrant, sustainable, creative

Connecting an inclusive community of vibrant neighbourhoods where creativity flourishes and our environment is sustained.

We refreshed our community vision in June 2025.



This Annual Report outlines our financial and operational performance against the strategic directions, priorities and annual budget set out in Council's Delivery Program 2022-2026 and Operational Plan 2024/25

Our five strategic directions:

1. An ecologically sustainable Inner West



2. Liveable, connected neighbourhoods and transport



3. Creative communities and a strong economy



4. Healthy, resilient and caring communities



5. Progressive, responsive and effective civic leadership



Integrated Planning and Reporting

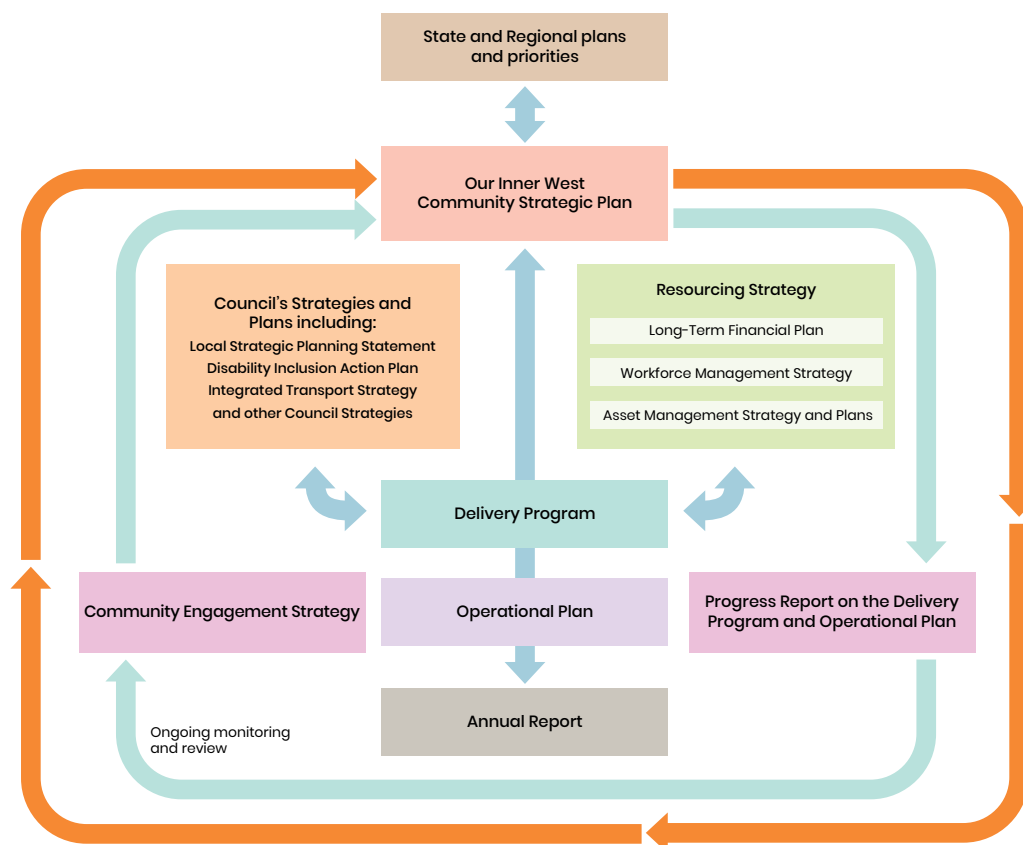
Under the NSW Local Government Act, all councils plan and report to their communities through the Integrated Planning and Reporting Framework.

The Framework includes:

- **Community Strategic Plan** – sets out the community's vision for at least 10 years into the future and how to get there
- **Delivery Program** – four-year plan that sets out the activities that each elected Council commits to deliver over its term to achieve the vision
- **Operational Plan** – annual plan and budget with detailed actions

- **Resourcing Strategy** – the Long-Term Financial Plan, Workforce Management Plan and Asset Management Strategy and plans that guides the money, people, and assets needed to deliver the community's vision
- **Community Engagement Strategy** – guides community involvement in Council's planning and delivery of services and infrastructure

Council reports regularly on progress against these plans, including through this Annual Report. See the Performance section for more information.

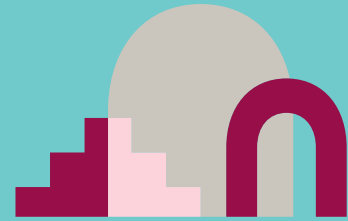


Integrated Planning and Reporting Framework

Our purpose

We are here to be of service to our local community and make the Inner West a great place to be.

Our values



Integrity

We do what we say we are going to do

We are transparent about the reasons for our decisions and actions

We act ethically with responsible governance to earn the public's trust

We take ownership and deliver on our commitments to the community and each other

We are responsive to our communities needs and accountable for our actions

We make decisions based on fairness, evidence and community impact



Respect

We treat everyone with dignity, fairness, and cultural awareness

We actively listen and communicate with empathy and clarity

We create inclusive spaces where all voices are heard and respected

We value the environment and act responsibly

We welcome feedback and use it to strengthen our relationships and services



Innovation

We embrace change and adapt proactively to meet future needs

We learn from successes and failures to drive continuous improvement

We use data and insights to inform creative solutions

We foster creativity and the open exchange of ideas

We embrace digital tools and emerging technologies to optimise service delivery

We explore new ideas and question the status quo to improve outcomes



Compassion

We lead with empathy and care for each other's wellbeing

We take time to understand the needs and concerns of our community

We create safe, inclusive environments where people feel valued and supported

We respond to challenges with kindness and resilience

We support each other to succeed



Collaboration

We collaborate with stakeholders to deliver shared outcomes

We work together across teams and disciplines to achieve shared goals

We share knowledge and learn from one another to grow and celebrate collective success

We build strong partnerships across teams, councils, and communities

We foster a culture of trust, cooperation, and mutual respect

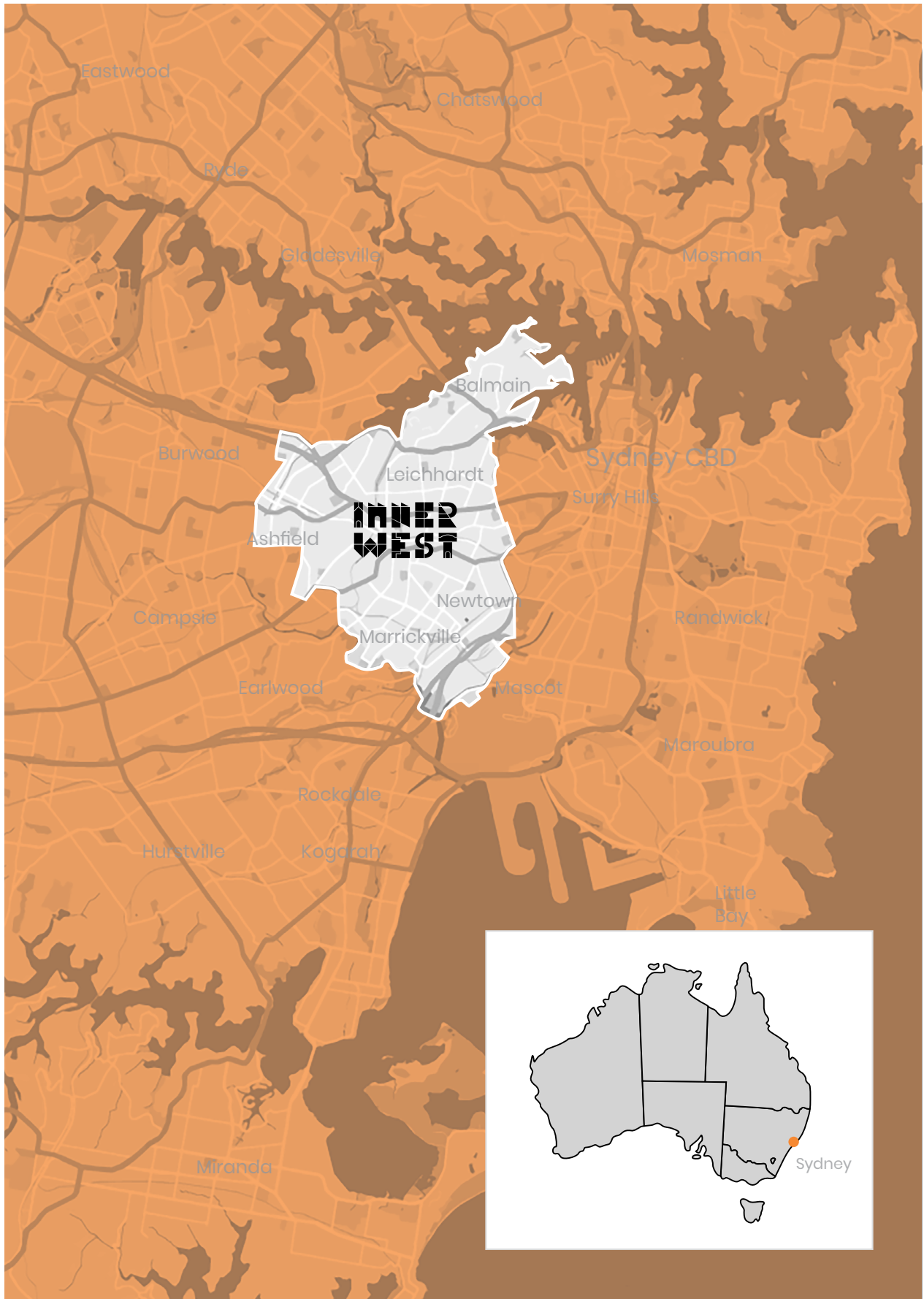
These values were developed in 2021, with the behavioural statements updated in consultation with more than 200 staff, as part of the development of the 2025–2029 Workforce Management Strategy.





Item 2

Attachment 1



Inner West overview

The Inner West local government area (LGA) has an estimated resident population of over 190,000 people. It spans 36km² from the banks of the Parramatta River at Birchgrove in the north east, to the Cooks River at Dulwich Hill in the south west. The Gadigal and Wangal Peoples of the Eora Nation are the traditional custodians of this land.

It is a unique area with a special beauty that comes from natural and built environments, and a rich cultural heritage. The people of the Inner West take great pride in their community and have a strong Inner West identity.

Inner West Council was formed in 2016 when the NSW Government amalgamated Ashfield, Leichhardt and Marrickville Councils.

The Inner West LGA includes the suburbs of Annandale, Ashfield, Balmain (including Balmain East), Birchgrove, Dulwich Hill, Enmore, Haberfield, Leichhardt, Lewisham, Lilyfield, Marrickville, Petersham, Rozelle, Stanmore, St Peters, Summer Hill, Sydenham, Tempe and parts of Ashbury, Camperdown, Croydon, Croydon Park, Hurlstone Park and Newtown.

Our place and people

The Inner West LGA is located on the western edge of the CBD and is framed by the Parramatta and Cooks rivers. It's a place of culturally diverse, progressive inner city communities and neighbourhoods. People value and respect each other's languages, abilities, sexual orientations, traditions and lifestyles. Bound by a strong sense of social justice, everyone is welcome and can participate in local life. There is a strong sense of belonging.

The Inner West neighbourhoods have unique character and heritage, reflecting the waves of migrants that helped shape the neighbourhoods they called home. The density of housing and population gives Inner West its distinct vibrancy. Liveability is high, and it's easy to get to and around using multiple options of active and public transport. Parks and open spaces provide relief from the urban environment and are ideal for active and quiet



recreation. Busy urban centres and main streets are lively, accessible, and offer a range of quality shopping and places to gather. The street life connects the community and welcomes Sydneysiders and visitors who come to experience Inner West's uniqueness. Our night-time economy is thriving.

As a hub of independent arts and strong artistic communities, the Inner West is an incubator for new ideas, innovation and emerging technologies. It is a magnet for artists, writers, musicians, designers, film makers and knowledge workers seeking an inspiring atmosphere and space to live, work, play in and visit.

Existing bushland is home to native plants and species, including three threatened species (Powerful Owl, Grey-headed Flying-fox and Eastern Bentwing-bat), the endangered Long-nosed Bandicoot and the endangered Coastal Saltmarsh community.

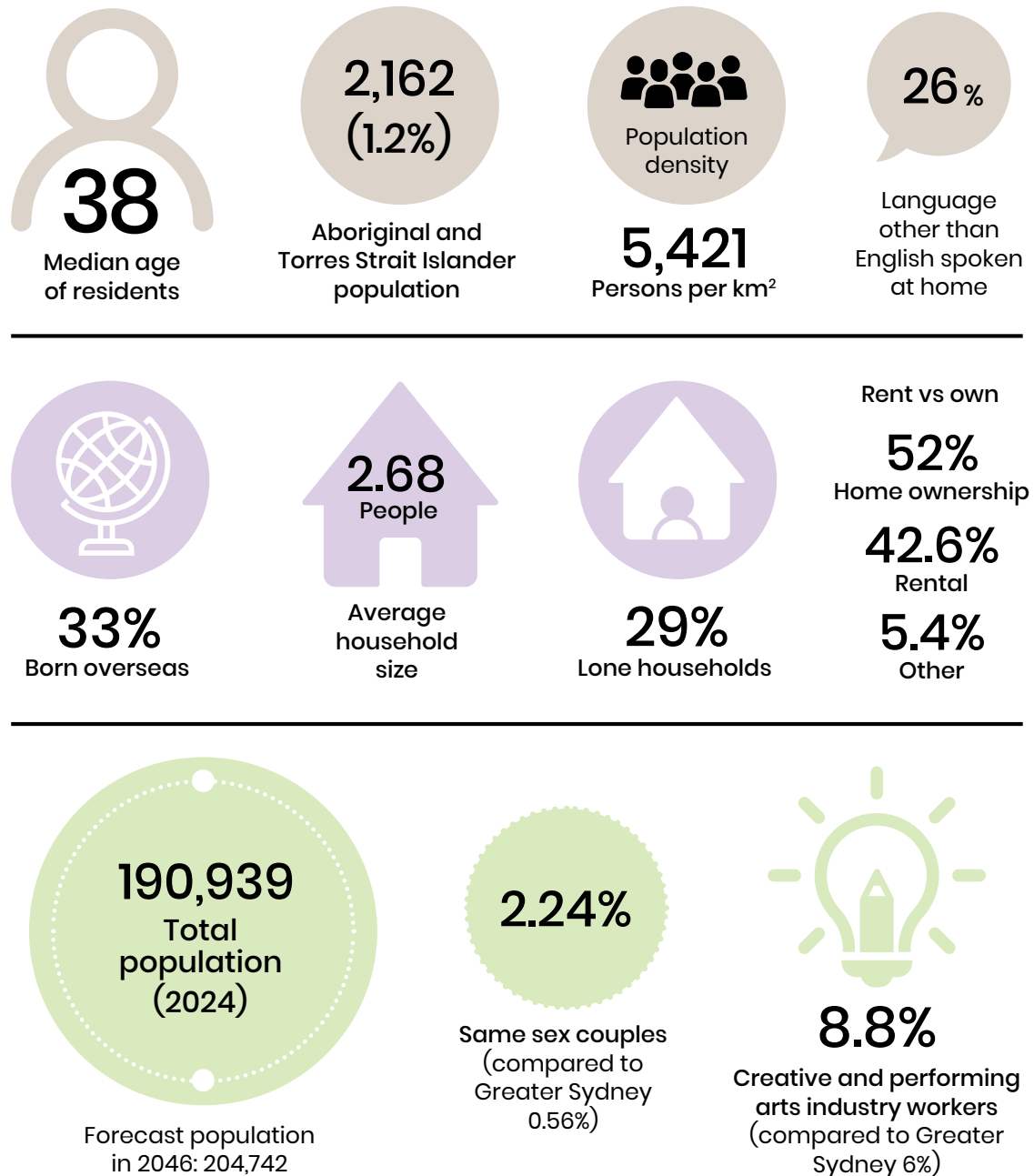
New biodiversity and active transport corridors - such as the GreenWay, the Cooks River foreshore and the Bay Run - link green infrastructure networks across the Inner West. These provide ecological, economic, social and health benefits to the community. We have a community of volunteers committing thousands of hours of time to biodiversity programs.

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Inner West Council Annual Report 2024/25

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Inner West community profile



Attachment 1

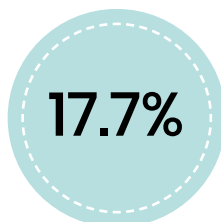
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Volunteers
14.8%
compared to
11.6% in Greater
Sydney

Disability



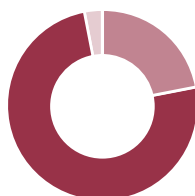
of the Australian
population have disability
(Source: 2018 ABS Survey of
Disability, Ageing and Carers.)



48.2%
Tertiary
educated



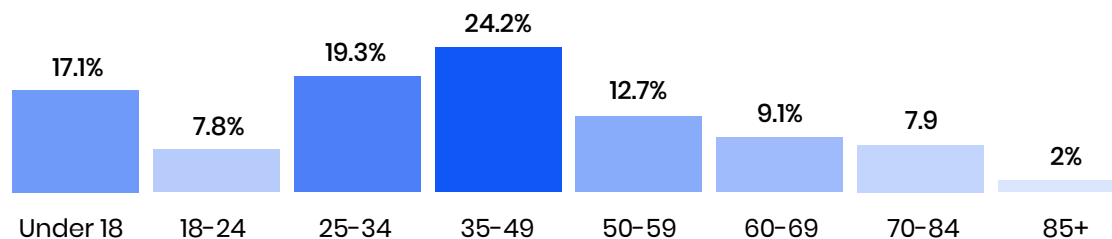
Inner West
has over
20,000
local businesses
providing over
76,000
local jobs



Where our residents work:

- In the Inner West 22%
- Outside the Inner West 75% (41.1% in City of Sydney)
- No fixed place of work 3%

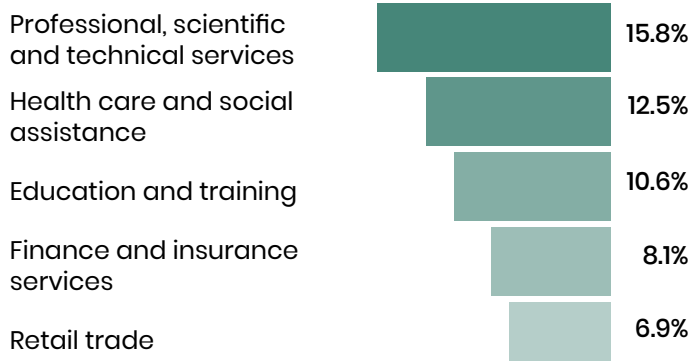
Age groups:



Top languages other
than English spoken:

Mandarin	3.3%
Greek	2.7%
Italian	2.2%
Vietnamese	2%
Cantonese	1.9%
Spanish	1.5%
Arabic	1.2%
Nepali	1.1%
Portuguese	1.1%
Filipino/Tagalog	0.8%

Top industries

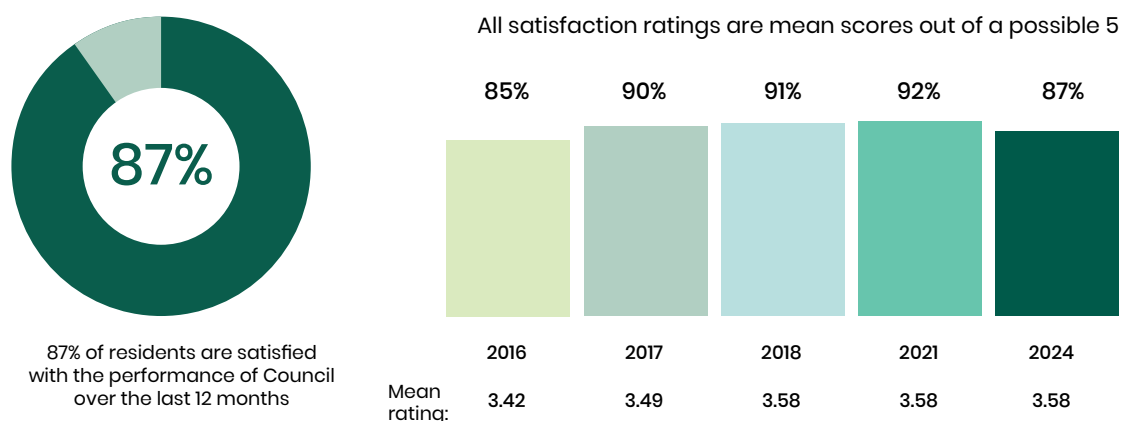


Attachment 1

Community survey highlights

Council periodically commissions an independent research organisation to conduct its community satisfaction survey.

The community satisfaction survey guides Council's planning and service delivery to ensure we are responsive to resident needs and expectations. The latest community satisfaction survey was conducted in early 2024.



The four key drivers of satisfaction are:



Community's ability to influence Council decision making



Maintaining local roads



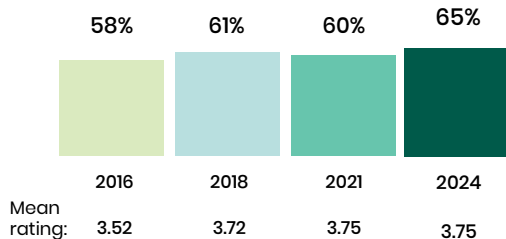
Provision of Council information to the community



Long term planning for the area

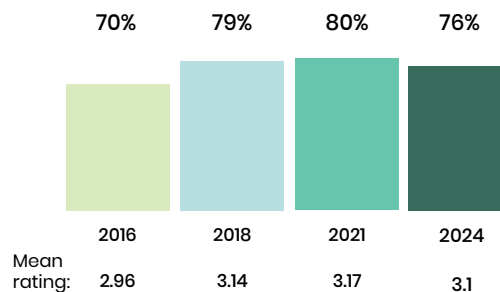
Satisfaction with Council's community engagement

65% of residents rate Council's community engagement as 'good to excellent'



Satisfaction with Council's integrity and decision making

76% of residents who had contacted council were satisfied with the way their contact was handled



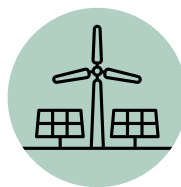
Top challenges facing our LGA over the next 10 years



Managing development/
adequate planning/
overdevelopment (37%)



Housing affordability/
availability (26%)



Environmental
protection/managing
pollution/climate change/
maintaining and
provision of green open
spaces (16%)



Traffic management/
congestion (16%)

Previous top challenges

In 2018 like nearly all Sydney LGAs, development, population growth and congestion were viewed as the primary challenges

In 2021 managing the challenge of population growth and prioritisation of further protections for our local environment were the key concerns

Top 5 importance and satisfaction areas

Top 5 importance

- Access to public transport
- Household garbage collection
- Safe public spaces
- Maintaining footpaths
- Maintaining local roads (excluding major routes)

Top 5 satisfaction

- Library services
- Swimming pools and aquatic centres
- Maintenance of local parks, playgrounds and sporting fields
- Community centres and facilities
- Availability of sporting ovals, grounds and facilities

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Inner West Council Annual Report 2024/25

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Inner West snapshot

 8 Libraries	 2 Community recycling centres
 5 Aquatic centres	 844km Footpaths
 12 Early learning centres and 1 preschool	 466km Roads (regional 41km, local 357km, laneways 68km)
295 Parks and open spaces 	186km Stormwater pipelines 
 25 Sporting grounds	345 Building assets 
 1 Water play park	58 Bridges (9 road, 18 pedestrian, 31 short span) 
 3 Service centres	 10,121 Stormwater pits
 6 Community centres (two Council-run and four Council-supported)	 50,678 Street trees 21,256 Parks trees
 2 Community plant nurseries	 866km Kerbs and gutters

Attachment 1



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Attachment 1



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The Year in Review

Item 2

Attachment 1

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Inner West Council Annual Report 2024/25

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Mayor's Message



This financial year, Inner West Council has been focused on the future of our growing community – investing in infrastructure, supporting arts, sport and culture, helping local businesses, and developing our historic plan to deliver more housing.

In February this year, we committed to no special rate variations for the next four years. This builds on our record of having never increased rates since Council was first established in 2016.

Due to our strong financial management, we have projected surpluses into the near future. This means we can continue to drive improvement and provide the infrastructure, services and programs that make the Inner West the most vibrant, sustainable and caring community in Sydney.

We're focused on continuously improving our basic services. For example, this year we launched our Main Street Blitz, in addition to our regular streetscape maintenance program which includes verge mowing, street sweeping and main street high-pressure cleaning. The new Main Street Blitz program sees Council deploy up to 50 staff on a single day to repair, upgrade and intensively clean our main streets. This is part of our push to create clean and welcoming spaces where locals can come together to enjoy their neighbourhood, whilst also supporting local businesses.

We know the housing crisis impacts all generations of Inner West residents and it's vital that we get our response right. That's why we ran the largest ever community engagement process to help inform the *Our Fairer Future Plan*. This Plan will stop the exodus of young people and essential workers from the Inner West and make sure that in the decades to come our children and grandchildren can have a home in the community they love. It provides more homes, more social and affordable housing, and funding for more infrastructure to support our growing community.

The GreenWay active transport and environmental corridor is almost complete. The Greenway is a 6km stretch of green space linking the Cooks River to Iron

Cove. Inner Westies will soon be able to enjoy this community asset for generations to come including Shared paths, public artworks, bushcare sites and a range of parks, playgrounds, dog park and sporting facilities.

We were instrumental in having the White Bay Power Station reopened and dedicated as an arts and cultural institution. We have now secured funding for a \$17 million upgrade to the surrounding streets, footpaths, public space and cycleways to make it easier and safer for people to visit. It's the next step in making the White Bay Power Station precinct Australia's premiere arts and cultural venue.

Our parks, sporting fields and public spaces have seen major upgrades and improvements this year including an \$8.2 million upgrade to Camdenville Park which opened in May 2025. We also opened the new Baludarra Inclusive Playground at King George Park in September 2024 and constructed the Gulgadya Inclusive Playground at Richard Murden Reserve in Haberfield which opened in August 2025.

To foster our performing artists and small businesses, six new Special Entertainment Precincts have come into operation to allow all venues in the area to trade later and host small-scale live performance and artistic events without the need for a development application. The new Precincts are located in Balmain, Rozelle, Dulwich Hill, Leichhardt, and two in Marrickville.

Alongside the success of our Creative Town Halls program, we held the Creative toolbox symposium in June 2025. This was a large-scale event designed to give artists and creatives the skills to turn their craft into a career.

As your elected representatives, we will continue to drive a program of reforms and improvements to ensure that the Inner West is home to sustainable, walkable, and connected communities for generations to come.

Darcy Byrne

Darcy Byrne,
Inner West Mayor

Attachment 1

General Manager's Message



It is with great pleasure that I present the 2024/25 Annual Report. This outlines our performance over the past 12 months and measures our achievements against the goals set out in the Operational Plan.

We welcomed a new Council in September 2024 who have been working closely with the community and, together with staff, we have produced some fantastic outcomes for the Inner West community.

In this first year of a new four-year Council term, we have delivered \$94.6 million in capital works compared to \$111.3M in the previous financial year. Our Operational Plan identified 162 actions across all areas of Council and 94% of these were either completed or are on track.

Our people are an integral part of our success and over 2024/25 we prepared a Workforce Management Strategy to ensure that we continue to be an employer of choice. It reflects our belief that a strong, inclusive and capable workforce is essential to deliver the high-quality services that our community expects. The strategy has a focus on leadership continuity, digital transformation, diversity, and inclusion, as well as the development of emerging talent.

At the Local Government Professionals Awards, Council was the winner for the Organisational Diversity and Inclusion category, for its Disability Traineeship and EmbraceAbility Mentoring Program which was recognised as a leading example of how local government can drive meaningful change from within.

Sustainability was a priority this financial year as we adopted our Biodiversity Strategy 2036 in December 2024 and our Urban Forest Policy in May 2025. We have also activated 136 kerbside public charging ports for electric vehicles and planted 1000 trees. We also expanded our incredibly successful Food Organics and Garden Organics (FOGO) program into local schools and Council run Early Learning Centres.

After a lengthy negotiation with Transport for New South Wales, the Rozelle Parklands was finally opened for community use. This is a multi-purpose open space that has a wetland, boardwalk, picnic areas, barbecues, playgrounds, bush trails and two sporting grounds. It is a great recreational facility that is very popular with the community.

Council committed to improving the development assessment process. As part of this, we established the Major Residential Review Panel and created the role of City Architect. We've processed 1572 Development Applications with a median processing time of 69 days, down from 81 days last year.

With one of our major projects, the GreenWay, nearing completion, we commenced construction of Stage 1 of the \$55 million upgrade to Leichhardt Park Aquatic Centre and have progressed the detailed design of the \$40 million renovation of Leichhardt Oval and commenced \$20 million of improvements to Henson Park.

We delivered a number of pedestrian safety improvements and began the roll out of the InnerWest@40 speed reduction program in Newtown, Enmore, Sydenham, Tempe, St Peters and Marrickville.

In the Inner West, our diversity is our strength. We are proud to be the first NSW Council to adopt an Anti-Racism Strategy and the Inner West Pride Centre opened in August 2024 in Newtown, following the refurbishment of the former Newtown Town Hall.

This year we have again improved the quality of our customer service with reduced call and response waiting times and continuing to hold regular face-to-face customer service stalls throughout the Inner West. Our senior executives also met with the community at nine Local Matters Forums with the participants recording a 88% satisfaction rating.

We remain one of the largest providers of early learning in Local Government, caring for over 1600 children per week. We continue to achieve high satisfaction scores from our parents across all our early learning centres and two of our centres, at Tillman Park and Leichhardt Park, achieved 'Exceeding' rating in the National Quality Standard.

This financial year we had over 1.2 million visits to Council's libraries which continue to innovate and provide programs, services and events that engage, inspire, and educate our community.

Through prudent management and investments, Council is in a strong financial position with surpluses forecast into the near future. We will continue to work hard to ensure we deliver better services for our community.

None of this would have been achieved without the commitment to serving our community shown by our wonderful staff and our Councillors. I thank them for their efforts throughout the year and look forward to achieving even more for our community in 2025.

Peter Gainsford
General Manager, Inner West Council

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Inner West Council Annual Report 2024/25

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Financial highlights

Overall

Council's financial position remains strong with total cash and investments of \$234 million against total liabilities of \$146 million.

Council manages approximately \$3 billion of infrastructure assets that include parks, roads, bridges, community and recreation facilities, drains, property, plant and equipment.

Financial challenges for Council include increasing demand from the community for more and increased levels of services, facilities and infrastructure, along with rising costs and supply chain issues in an environment of restricted Council revenues.

Income and expenditure

Our income comes from rates on properties, user fees and charges, government grants, interest on investments, leasing of properties and other sources.

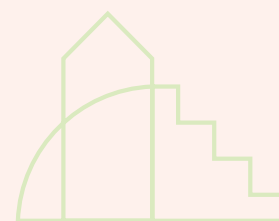
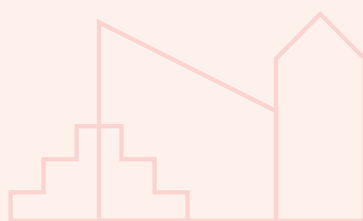
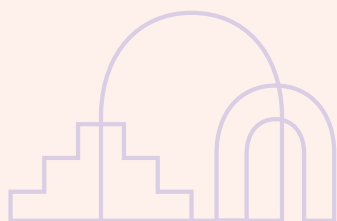
Expenditure includes wages, construction, maintenance, materials, grants provided to community groups, and other services to the community such as Council libraries and aquatic centres.

Financial performance

Council's operating result for the year before capital grants and contributions was a deficit of \$4.6 million against a budgeted deficit of \$1.7 million.

Council aims to maintain a strong and sustainable financial position. From 2025/26, we are forecasting surpluses in our Long-Term Financial Plan.

**View the Finance
Report section on
page 209 for full
details including
analysis of the results**



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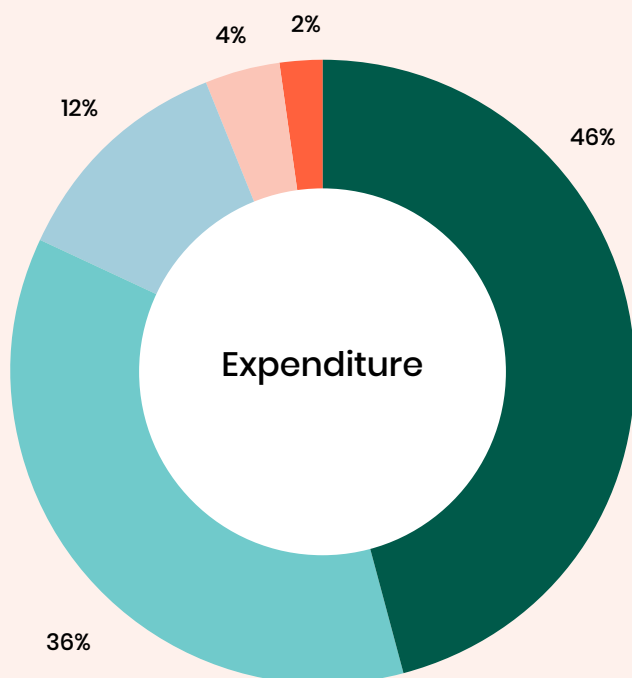
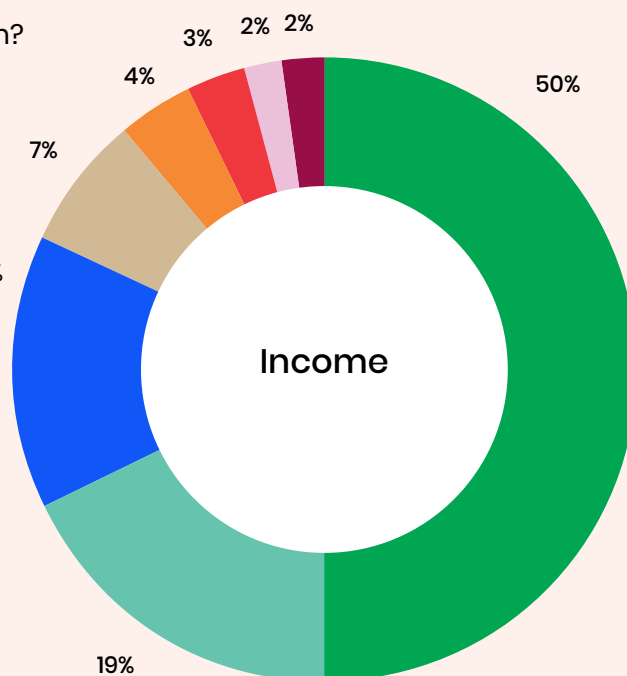
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Where does our income come from?

Our total income was \$368 million.

Rates and annual charges	\$183m	50%
User charges and fees	\$70m	19%
Capital grants and contributions	\$47m	13%
Other revenues	\$25m	7%
Interest and investment income	\$13m	4%
Operating grants and contributions	\$13m	3%
Other income	\$9m	2%
Fair value increment on investment properties	\$8m	2%



What do we spend it on?

Our total expenditure was \$326 million

Employees costs	\$149m	46%
Materials and services	\$116m	36%
Depreciation	\$39m	12%
Other expenses	\$14m	4%
Net losses from disposal of assets	\$6m	2%
Borrowing costs	\$1m	1%

Attachment 1

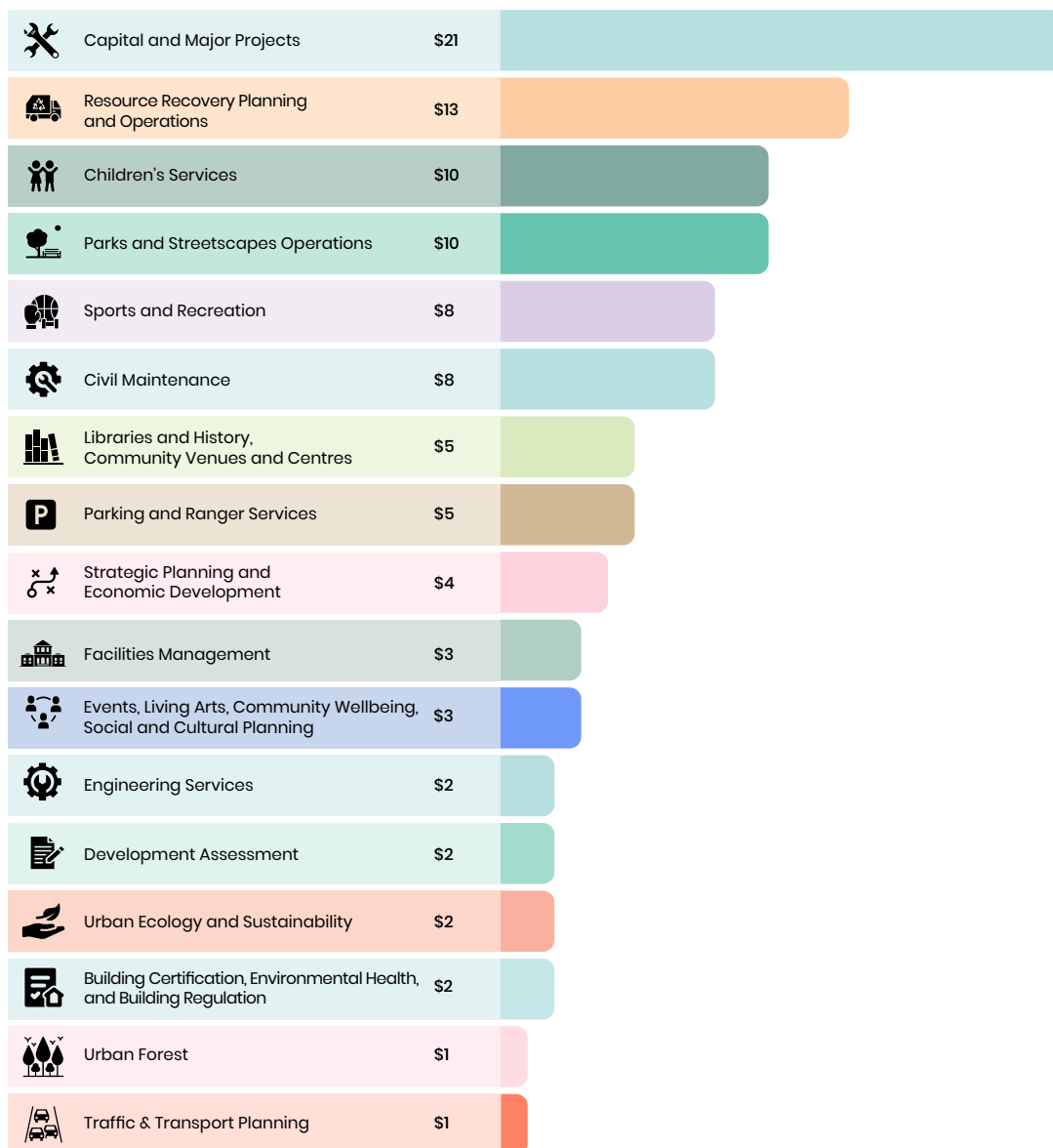
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Inner West Council Annual Report 2024/25

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How we spent your rates and other income

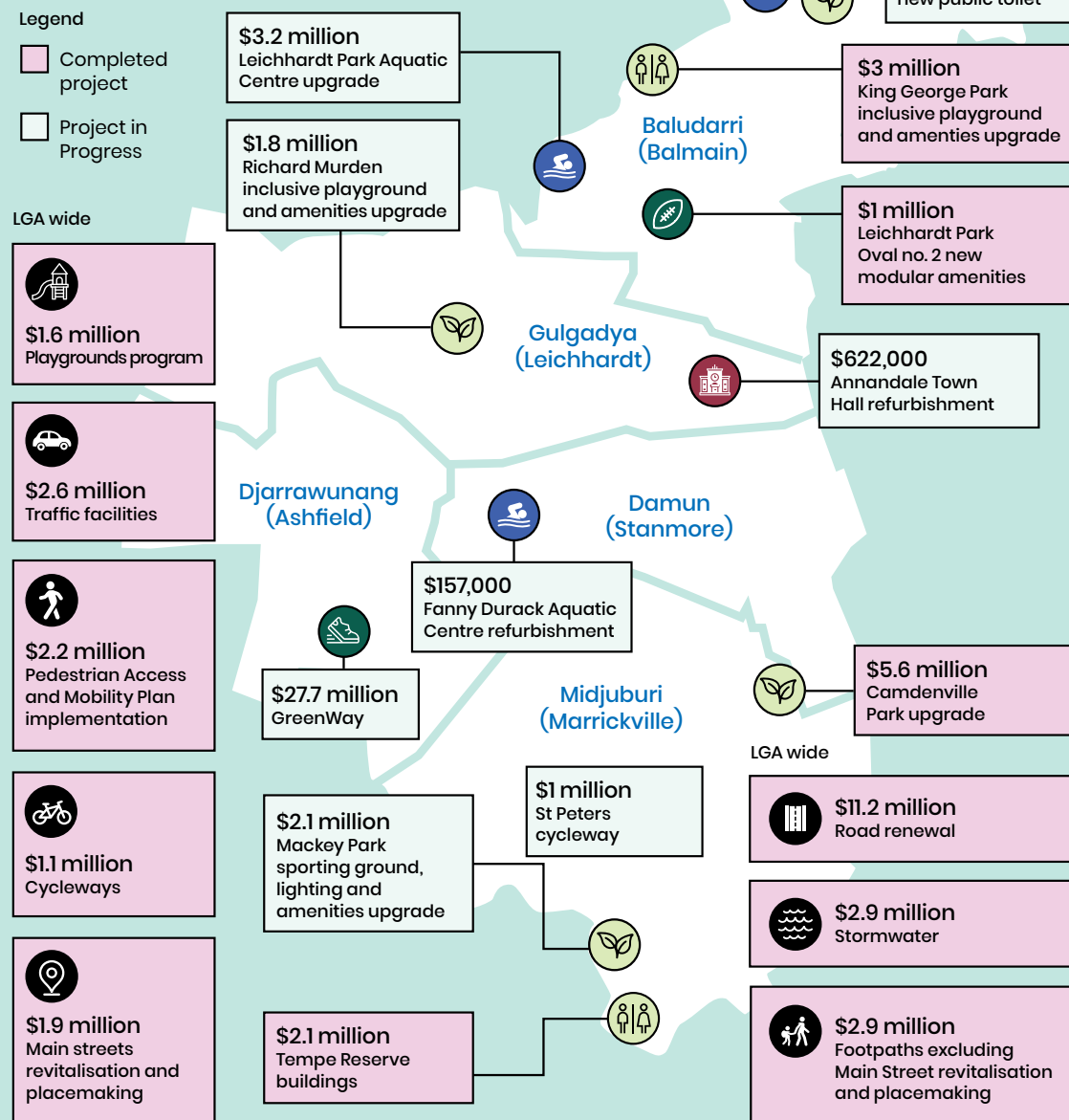
Every \$100 collected was distributed across a range of services.



Attachment 1

Capital Projects 2024/25

This map highlights the capital works program and significant projects undertaken during the 2024/25 financial year.



Note: Amounts are for 2024/25 capital expenditure. Multi-year projects will have additional expenditure listed in the relevant year's annual report. For full details of the 2024/25 capital works program and significant projects, please refer to the tables on page 226

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Delivery Program and Operational Plan performance summary

Council's Operational Plan 2024/25 includes 162 actions and 136 key performance indicators (KPIs), aligned with the five strategic directions of the Community Strategic Plan (CSP), Our Inner West 2036.

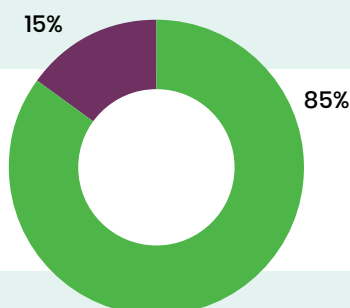
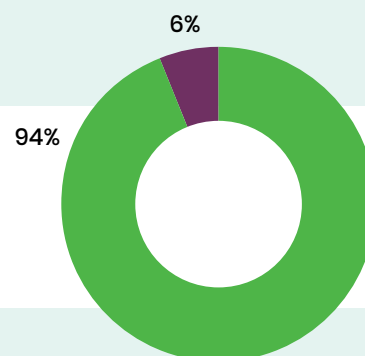
The graph below highlights Council's progress in achieving its Operational Plan actions and KPIs during the year.

Actions and KPIs are discussed in detail in the performance section of this report.

94% of actions were completed or on track

Actions progress summary:

- 94% of actions are on track or completed
- 6% of actions are behind schedule, on hold or rescheduled



KPIs progress summary:

- 85% of KPIs are on target or within tolerance
- 15% of KPIs are below target

Action completion overview

- Strategic Direction 1: An ecologically sustainable Inner West
 - 16% (26) of actions
- Strategic Direction 2: Liveable, connected neighbourhoods and transport
 - 17% (27) of actions
- Strategic Direction 3: Creative communities and a strong economy
 - 10% (17) of actions
- Strategic Direction 4: Healthy, resilient and caring communities
 - 27% (44) of actions
- Strategic Direction 5: Progressive, responsive and effective civic leadership
 - 30% (48) of actions

Actions by Strategic Direction

 Strategic Direction 1: An ecologically sustainable Inner West	Actual (numbers)	% Total
On Track	21	81%
Completed	5	19%
Behind Schedule	0	0%
On Hold	0	0%
Rescheduled	0	0%
Total	26	100%

 Strategic Direction 2: Liveable, connected neighbourhoods and transport	Actual (numbers)	% Total
On Track	20	75%
Completed	3	11%
Behind Schedule	0	0%
On Hold	2	7%
Rescheduled	2	7%
Total	27	100%

 Strategic Direction 3: Creative communities and a strong economy	Actual (numbers)	% Total
On Track	4	24%
Completed	13	76%
Behind Schedule	0	0%
On Hold	0	0%
Rescheduled	0	0%
Total	17	100%

 Strategic Direction 4: Healthy, resilient and caring communities	Actual (numbers)	% Total
On Track	13	29%
Completed	26	59%
Behind Schedule	0	0%
On Hold	3	7%
Rescheduled	2	5%
Total	44	100%

 Strategic Direction 5: Progressive, responsive and effective civic leadership	Actual (numbers)	% Total
On Track	18	38%
Completed	29	60%
Behind Schedule	0	0%
On Hold	0	0%
Rescheduled	1	2%
Total	48	100%

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Summary of achievements, challenges and year ahead

This section presents highlights for the year across the five strategic directions in our Community Strategic Plan – *Our Inner West 2036*.



Further details together with performance data are found at page 102

Strategic Direction 1. An ecologically sustainable Inner West



Achievements

- Biodiversity Strategy 2036 adopted in December 2024
- Urban Forest Policy adopted in May 2025
- Celebrated one year of the Food Organics and Garden Organics (FOGO) collection service
- FOGO expanded to include local Inner West schools and Council-run early learning centres in February 2025
- Expanded plastic recycling program in the Inner West
- 136 kerbside public charging ports for electric vehicles activated
- 1,000 trees planted
- 88 unique activities at the Inner West Sustainability Hub attracted over 1,400 participants
- Hosted Circular Economy Roundtable in May 2025

Challenges

- Managing the impact of urban development on biodiversity
- Continuing to increase tree canopy cover in the area
- Preparing for impacts of climate change and building climate resilience
- Sustaining success of household food and garden organics recovery
- Reducing barriers for renters and low income households to benefit from energy efficiency and solar

Year ahead

- Progress short term priority actions in the Biodiversity Strategy
- Implement the Urban Forest Policy and Strategic Action Plan
- Trial FOGO in parks
- Activate and further promote the Sustainability Hub
- Move Eco Festival to the Sustainability Hub
- Implement circular economy grants
- Develop the Climate Adaptation Plan
- Revise the Climate and Renewables Strategy
- Progress the circular economy and reduce waste to landfill

Attachment 1

Strategic Direction 2. Liveable, connected neighbourhoods and transport



Achievements

- Our Fairer Future Plan developed - Council's alternative plan to the NSW State Government housing reforms
- \$72 million Cooks to Cove GreenWay on track for completion in 2025
- Rozelle Parklands opened for community use
- Pedestrian Access and Mobility Plan (PAMP) projects for 2024/25 completed (footpaths, pedestrian crossings and kerb ramps)
- St Peters cycleway completed
- Adopted the Compliance and Enforcement policy
- Created the role of City Architect
- Surpassed the Minister for Planning's expectations in reducing determination timeframes for Development Applications during the last two years
- Established the Major Residential Development Panel
- Started roll out of InnerWest@40 speed reduction program in Newtown, Enmore, Sydenham, Tempe, St Peters and Marrickville

Challenges

- Providing more opportunities for affordable housing, including by working with community housing providers
- Addressing market viability of new housing development in Inner West
- Improving transport infrastructure and enabling mode shift from private cars to public and active transport
- Transition to electric vehicles, especially heavy fleet
- Managing traffic and parking in local areas
- Improving road safety

Year ahead

- Finalise Our Fairer Future Plan
- Complete the GreenWay project
- Continue implementation of InnerWest@40 and enable safe pedestrian, active and local travel
- Develop an infrastructure plan in response to increased population resulting from Our Fairer Future Plan
- Enhance the customer experience for development assessment
- Deliver a new Inner West Development Control Plan
- Implement Council's Parking Strategy

- Deliver multi-year projects: Complete Stage 1 Leichhardt Park Aquatic Centre and commencement of Stage 2 Upgrade works, planning for Leichhardt Oval Refurbishment and Henson Park Grandstand and Multipurpose Building Works
- Improve Rozelle Parklands, including car parking (design) and integration of Lilyfield road cycleway
- Complete design of Cooks River safety by design lighting scheme, from Kendrick Park, Tempe to Steel Park, Marrickville

Strategic Direction 3. Creative communities and a strong economy



Achievements

- Six new Special Entertainment Precincts approved
- Economic Development Strategy 2025-2030 drafted
- Promoted local brewers and distillers
- Added 22 Inner West pubs to heritage protection list
- Implemented Arts and Music Recovery Plan
- Hosted over 20,000 community venue bookings (regular and casual) with an average 95% hirer satisfaction score
- Delivered 50 community events
- Held the Creative Toolbox symposium in June 2025

Challenges

- Protecting and enhancing industrial and employment land
- Creating affordable places and spaces for creatives and other small businesses seeking to establish themselves
- Working towards zero vacancies in main street shop fronts
- Supporting the development and growth of local businesses

Year ahead

- Finalise and implement the Economic Development Strategy
- Deliver Council's vibrant events program including Town Hall open days
- Work with businesses to create a new Women's Business Chamber, for women in local businesses across the Inner West
- Develop a new Cultural Strategy
- Complete GreenWay public art program
- Partner with Biennale of Sydney to deliver public programs at White Bay Power Station, Rozelle



Camdenville Park playground

Strategic Direction 4. Healthy, resilient and caring communities



Achievements

- First NSW Council to adopt an Anti-Racism Strategy
- Camdenville Park opened in May 2025
- Baludarri Inclusive Playground at King George Park opened in September 2024
- Made 575 pedestrian accessibility improvements across the Inner West, supporting social and cultural participation for residents
- Inner West Pride Centre opened in August 2024 in Newtown
- Over 2 million visitors to Council's aquatic centres
- Over 1.2 million visits to Council's libraries and over 2,000 programs and events
- Two more Early Learning Centres (Tillman Park and Leichhardt Park) achieved 'Exceeding' rating in the National Quality Standard
- Achieved 96% family and community satisfaction with early and middle school services

Challenges

- Competing community interests for open and green spaces
- Increasing utilisation of community venues
- Implementing major upgrades

Year ahead

- Upgrade Leichhardt Park Aquatic Centre
- Upgrade Leichhardt Oval
- Commence masterplan activities for Robyn Webster Centre, Tempe
- Create Gulgadya Inclusive Playground at Richard Murden playground and Djarrawunang Inclusive Playground at Yeo Park
- Finalise the Community Safety Action Plan
- Lead the development and implementation of the Resilience/Wellbeing Strategy
- Continue planning the Aboriginal and Torres Strait Islander Community Hub
- Install Aboriginal Survival Memorial in Illoura Reserve, East Balmain

Strategic Direction 5.

Progressive, responsive and effective civic leadership



Achievements

- Successfully administered Inner West local government elections in September 2024 and inducted new councillors
- Renewed Council's key strategic documents Community Strategic Plan, Delivery Program and Operational Plan, Asset Management Strategy, Workforce Management Strategy, and Long Term Financial Plan
- General Manager Peter Gainsford awarded the Public Service Medal (PSM) for his substantial public sector career and contribution to local government
- Hosted an innovative deliberative forum with 99 representative community members in attendance
- Awarded for Council's Disability Traineeship and EmbraceAbility mentoring program
- Awarded for Social Impact at Inner West Aquatics Facilities
- Gold award for Annual Report 2023/24
- Policy harmonisation refreshed 50 policies
- Reinvigorated Work Health Safety and Wellbeing at Council
- Risk and incident management capability matured
- Improved customer service satisfaction, call and response waiting times
- Nine Local Matters Forums delivered with 88% satisfaction rating

Challenges

- Managing Council's assets, ensuring fit for purpose and aligned with community's expectations
- Ensuring long term financial sustainability
- Cyber and procurement risks heightened across the sector – key focus areas for prevention, detection and response
- Continuing improvements in service delivery, communications and social media
- Adapting services to meet changing community expectations
- Ensuring effective resourcing and staff leadership

Year ahead

- Continue to undertake business improvement initiatives and implement service reviews
- Continue implementation of Customer Experience Strategy
- Implement further risk, fraud and corruption control initiatives
- Improve customer centric management of insurance claims and requests for access to government information
- Apply for State and Federal grants to support high impact projects
- Deliver and implement a Digital Strategy
- Implement bill smoothing and flexible rates payment options
- Launch new website
- Enhance the digital customer experience

Annual scorecard

The scorecard contains a selection of performance indicators for key services provided by Council over the last four years

 Strategic Direction 1 indicator	2021/22	2022/23	2023/24	2024/25
 Solar capacity on Council Buildings (kW)	788	800	865	973
 Percentage of bulky household items picked up by Council reused, recycled or recovered	75%	76%	76%	75%
 Kilograms of total waste stream to landfill per resident	90.77	195.6	162.16	86
 Kilograms of green waste (garden organics) recovered from the waste stream per resident	35.95	35.60	71.61	82
 Percentage of food and garden organic matter in red-lid bins	39%	39%	37%	29%
 Council's operational electricity from renewable sources	25%	100%	100%	100%
 Bushcare volunteer attendances	542	705	606	987
 Plants supplied from community native plant nurseries	14,921	7,700	7,193	8,848
 Investments in fossil fuels	0%	0%	0%	0%

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 Strategic Direction 2 indicator		2021/22	2022/23	2023/24	2024/25
	Development applications	1,448	1,441	1,472	1,572
	Median development applications Processing – (days)	95	97	81.5	69
	Spending on Enforcement for Companion Animals Act and Regulation	\$56,000	\$144,000	\$142,000	\$163,000
	Average days to complete pot hole requests	12.65	8.47	7.21	7.41
	Parking requests actioned within 3 hours	49%	70%	80%	91%
 Strategic Direction 3 indicator		2021/22	2022/23	2023/24	2024/25
	New Perfect Match street artwork sites	17	44	20	18
	Business support workshops	35	19	30	26

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	Strategic Direction 4 indicator				
		2021/22	2022/23	2023/24	2024/25
	Community grants provided	\$620,000*	\$458,000	\$637,887	\$835,947
	Aquatic Centres visits	1,274,000	1,336,250	1,941,551	2,121,350
	Library members	90,819	84,304	94,358	108,323
	Library visits	167,481	1,062,143	1,218,384	1,287,133
	Items borrowed from Libraries	231,479	1,054,043	1,721,074	1,217,787
	Libraries e-resources loans/uses	121,000	112,448	735,169	1,226,017
	Libraries public PC computer bookings	37,778	93,981	87,441	68,369
	Libraries public Wi-Fi log-ins	1,406,988	3,433,264	3,779,918	3,450,991
	Early Learning Centres utilisation	87%	91%	93%	93%

* Excludes COVID-19 grants

Attachment 1

 Strategic Direction 5 indicator		2021/22	2022/23	2023/24	2024/25
	Calls Answered by Contact Centres	135,195	120,094	148,369	121,051
	Customer Service satisfaction - Voice of Customer (out of 5)	4.2	4.3	4.22	4.38
	Customer contact issue resolved at first point of contact	90%	91%	97%	99%
	Customer transactions that are online	52%	54%	52%	51%
	Inner West Council website page views	6,082,624	6,986,412	6,997,691	7,140,311
	Inner West Council social media followers (Facebook, Instagram, Twitter)	54,041	59,245	67,900	80,293
	Your Say Inner West visits	61,700	104,392	156,738	187,976
	Your Say Inner West engagement projects	53	72	90	73

Capital works and major projects

Council delivers a wide range of capital works projects each year to make the Inner West an even better place to live.

In 2024/25, Council invested \$94.6 million to deliver capital works projects that enhance the liveability of the Inner West. From upgrading essential infrastructure to creating new spaces and services, these projects are all about improving everyday life for our residents.

Major projects

GreenWay

The GreenWay is an active transport and biodiversity corridor linking the Cooks River at Earlwood with the Parramatta River at Iron Cove. It mostly follows the route of the Inner West Light Rail and Hawthorne Canal and features bike paths, walks, cultural and historical sites and a range of parks, playgrounds and sporting facilities.

The GreenWay project has a total value of \$72 million and is due for completion in December 2025.

In 2024/25, \$27.7 million was spent on high priority works. Major milestones included:

- Davis Street tunnel breakthrough
- Longport Street tunnel breakthrough
- Completion of a cantilevered path under Parramatta Road
- Completion of the New Canterbury Road underpass
- Opening of an off-leash dog park and wetland at Lewisham West
- Completion of all raised pathways along the GreenWay corridor
- Commencement of ecological restoration along the GreenWay corridor
- Commencement of public art installations

Current works in progress include:

- Cadigal Reserve and Parramatta Road underpass
- Lewisham West upgrade and tunnel under Longport Street
- Davis Street tunnel and path connection to Johnson Park
- Constitution Road tunnel and raised path connection
- Johnson Park upgrade
- Hercules Parklands and New Canterbury Road underpass

Leichhardt Oval refurbishment

Council has budgeted \$40 million to refurbish Leichhardt Oval, a significant investment in modernising a landmark Inner West sporting venue.

In June 2024, the Commonwealth, State and Local Governments formed a funding partnership to secure the future of Leichhardt Oval. The Commonwealth committed \$20 million to the project, while the NSW Government and Inner West Council committed \$10 million each towards the upgrade. Council is taking great care to get the planning and design of this renovation right to ensure maximum value for every dollar invested at Leichhardt Oval. Which is why Ernst and Young (EY) were appointed as project managers in August 2024 and Cox Architecture brought on board to finalise the concept designs for the upgrade in December 2024. EY bring their experience from overseeing big stadium projects including Allianz Stadium, CommBank Stadium and the new Penrith Stadium.

Cox Architecture bring a wealth of expertise and some serious runs on the board when it comes to designing and redesigning some of Australia's most outstanding sporting venues. Council has released the final designs and will soon submit a State Significant Development Application to the NSW Government, with construction of the upgrade to commence at the end of the 2026 winter season. Importantly, these designs will bring the facilities for players, spectators and clubs at Leichhardt Oval up to NRL standard and achieve full compliance for accessibility and safety.



The Matildas train at Leichhardt Oval

Leichhardt Park Aquatic Centre major upgrade

Leichhardt Park Aquatic Centre (LPAC) is an iconic aquatic facility which attracted almost 700,000 visitors in 2024/25. It provides aquatics, fitness and recreation programs and facilities for people of all ages and abilities.

Council is undertaking a \$55.9 million major upgrade of the aquatic centre. With both the Olympic and diving pools having reached the end of their lifecycle, Council will carry out a complete renovation of the centre to ensure it serves the community into the future.

The upgrade of the centre is being undertaken in two stages to keep as many facilities open to the public as possible during the construction period.

Stage 1 works are underway and include:

- A new children's splash play area
- Refurbishment of the children's play pool
- Improved outdoor BBQ and shaded seating area
- New glass fencing around the children's pool area
- New heating systems

Stage 2 of the project is the largest section of the upgrade with works scheduled to commence in May 2026.

These works will deliver new facilities including:

- A new heated 50m Olympic pool
- A new multi-use 25m pool with a moveable floor that can be used for learn to swim, aqua aerobics and other activities
- Storage, lifeguard and first aid rooms
- Spectator seating
- Improved landscaped areas for recreation including BBQ's and picnic areas
- An accessibility lift.

Council successfully secured \$1 million in funding from the Australian Government Department of Infrastructure, Transport, Regional Development, Communications and the Arts to be used toward stage 1 upgrades.

Additionally, Council has also secured \$1,054,000 in funding from the Australian Government Department of Climate Change, Energy, the Environment and Water (DCCEEW) for the installation of advanced heating and cooling systems.

This will significantly improve the centre's sustainability and energy performance by disconnecting from gas boilers and reducing the overall carbon footprint.



Leichhardt Park Aquatic Centre

Upgrade to historic Henson Park

Council and NSW AFL have invested \$20 million, including grant funding from both the Federal and NSW Governments, to upgrade the iconic Henson Park in Marrickville

The upgrade will secure Henson Park in the long term as a home ground for Newtown Jets, women's AFL Sydney Swans and Greater Western Sydney Giants, a women's AFL hub, and a fantastic local facility for the whole community.

This first stage of upgrades will include new purpose-built change rooms, recovery area, a medical room and a modern gym. Fans will also enjoy an extension of the historic grandstand including upgraded seating, toilet facilities and a brand-new community function space. Stage one works are scheduled for completion in September 2025. Stage two of the renovation is currently underway and will include the delivery of a new multi-purpose building adjacent to the refurbished grandstand.

Stage two upgrades will also include:

- New public amenities including accessible toilets and baby change facilities
- Coaches' boxes
- A new canteen
- Broadcast facilities

Stage two works are scheduled for completion in February 2026.



Parks and recreation

Camdenville Park

Council completed the \$8.2 million upgrade to Camdenville Park in May 2025, celebrating with an opening event.

Hundreds of people filled the park as a heritage blue plaque was unveiled to commemorate the first NSW Aboriginal Rugby League Knockout (Koori Knockout) that was held at Camdenville Park in 1971.

Improvements to Camdenville Park include:

- Sports field upgrade including new irrigation, turf and sustainable LED floodlighting
- New playground with additional shade sails and picnic facilities
- A new BMX pump track and little kids pump track
- A refurbished amenities building
- Upgrades to Peter Bulger Wetland including stabilised embankments with native vegetation to filter stormwater

Camdenville Park has now also become the Pride Sports Hub of Australia and home to Sydney Rangers Soccer Club, Flying Bats Football Club, and the Sydney Women's Baseball League.

Mackey Park

Council invested \$2.0 million to deliver an upgrade to Mackey Park, Marrickville completed in March 2025 .

The upgrade included improving the sporting field's, playing surface, installing new turf, upgrading irrigation, drainage improvements, lighting, new cricket nets and fencing. The works were undertaken with the assistance of a grant from the Australian Cricket Infrastructure Fund.

Council will also invest \$2.1 million to upgrade the amenities building at Mackey Park for local sporting clubs. Works to deliver a new fit-for-purpose facility at the sporting ground will commence in September 2025 and are expected to be completed by March 2026.

Callan Park Tidal Baths

Council is planning for a new swim site at Callan Point in Lilyfield. The design will deliver a family oriented recreational facility and provide a safe and accessible swimming spot for the whole community with an accessible pathway, fixed jetty, accessible pontoon, play pontoon, accessible ramp, and shark net.

The project has a cost estimate of \$3.8 million and is expected to be completed in summer 2027.



Richard Murden Reserve Inclusive Playground

Council has almost completed a \$2.3 million inclusive playground at Richard Murden Reserve, scheduled to open in August 2025.

With extensive feedback from locals and inclusive play experts, The Touched by Olivia Foundation, this fully inclusive playground will enable children of all ages and abilities to experience the joys and benefits of playing together.

Inclusive playgrounds are vital for our community as they provide a space that is accessible to children and people of all ages and abilities.

These playgrounds also offer a happy and safe space for children where a range of play types are available with areas for stimulation, quiet time and socialisation.

Playground renewals and upgrades

Council undertakes an annual program to renew and upgrade playgrounds across the Inner West. This improves the play experience for children and ensures local playgrounds are in good condition and meet safety standards. In 2024/25, Council invested \$1.8 million in playground upgrades (excluding inclusive playgrounds).

Playground upgrades were delivered at:

- Illoura Reserve
- Tom Kenny Reserve
- Mort Bay Park
- Bill Peters Reserve
- Hoskins Park

Roads, footpaths and public domain improvements

Public domain

Council delivered \$900,000 in public space upgrades at various locations in the Inner West.

Improvements include:

- Pop-out street furniture
- Public art
- Bin wrapping
- Tree wrapping / fairy lights
- Multi-function pole banner raising systems
- Upgrade Peace Reserve, Newtown
- Upgrade Caves Lane, Dulwich Hill
- Wayfinding Signage
- Upgrade Hancock Lane, Rozelle

Pedestrian Access and Mobility Plan

Council invested \$2.2 million in 2024/25 to deliver the Pedestrian Access and Mobility Plan (PAMP).

This program aims to improve pedestrian safety, enhance accessibility, and ensure ease of movement for residents and visitors.

Improvements delivered in 2024/25 include:

- Pedestrian and vehicle safety improvements in Marrickville at Illawarra Road (at the Thornley Street intersection) and Carrington Road (at Cary Street) – raised pedestrian crossings, kerb blisters, and updated signage and line marking.
- Footpath crossing improvements on Beach Road at Hercules Street, Dulwich Hill, Wells Street, Newtown, Laura Street at Hawken Street, Newtown, Ramsay St at Alt Street, Ashfield, Wells Street, Newtown and Alt Street, Ashfield.
- Kerb extensions at A'Beckett Street at Norton Street, Ashfield, and Tideswell Street at Liverpool Road, Ashfield, and Alberto Street at Balmain Road, Lilyfield.
- Pedestrian refuge and kerb extension at Brereton Street and Sydenham Road, Marrickville.



A Council worker repairing a footpath

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A bike path in Leichhardt

Roads and footpaths

Council invested \$18 million to renew and upgrade roads, footpaths and stormwater drainage across the Inner West. Improvements delivered include:

- Road resurfacing: 10 km completed
- Kerb and gutter renewal: 275 m completed
- Stormwater renewal: 18 stormwater pits, 225 m of new pipeline, and 200 m of pipe relining completed
- Footpath renewal: 6 km completed, including 143 kerb ramps

Council is delivering the InnerWest@40 project which will see safer speed limits of 40km per hour on local streets. With \$1.8 million funding from Transport for NSW, this project will be rolled out in Marrickville, Tempe, Enmore and Newtown in high pedestrian areas to make it safer for the community.

Cycleways

Council invested \$2.1 million to deliver cycleways in 2024/25. This included the completion of Livingstone Road cycleway enhancements and St Peters to Sydenham cycle route in June 2025. Cycleways in progress include:

- Cooks to Cove GreenWay
- Lilyfield Road cycleway
- Marrickville Road East cycleway
- Southwest Active Transport Link along the new Metro line

Building and properties

Annandale Town Hall

Council is undertaking \$1.0 million of works to refurbish Annandale Town Hall and Neighbourhood Centre.

The refurbishment works will include interior and exterior painting, repair of existing timber windows, renewal of water damaged walls and ceilings, and repairs to existing flooring.

Attachment 1



Construction on the GreenWay

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Our Governance

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Attachment 1

Overview

Inner West Council is a public statutory body incorporated under the NSW Local Government Act 1993 (The Act) that defines Council's powers and functions.

The Act defines principles to guide councils in carrying out their functions, decision-making, community participation, sound financial management and integrated planning and reporting.

Exercise of functions

- provide strong and effective representation, leadership, planning and decision-making
- carry out functions in a way that provides the best possible value for residents and ratepayers
- plan strategically using the integrated planning and reporting framework, for the provision of effective and efficient services and regulation to meet the diverse needs of the community
- apply the integrated planning and reporting framework in carrying out their functions so as to achieve desired outcomes and continuous improvements
- work co-operatively with other councils and the State government to achieve desired outcomes for the local community
- manage lands and other assets so that current and future local community needs can be met in an affordable way
- work with others to secure appropriate services for local community needs
- act fairly, ethically and without bias in the interests of the local community
- be responsible employers and provide a consultative and supportive working environment for staff



Decision making

- recognise diverse local community needs and interests
- consider social justice principles
- consider the long term and cumulative effects of actions on future generations
- consider the principles of ecologically sustainable development
- Council decision-making should be transparent, and decision-makers are to be accountable for decisions and omissions

Community participation

- actively engage with their local communities, through the use of the integrated planning and reporting framework and other measures

Sound financial management

- council spending should be responsible and sustainable, aligning general revenue and expenses
- councils should invest in responsible and sustainable infrastructure for the benefit of the local community
- councils should have effective financial and asset management, including sound policies and processes for the following
 - performance management and reporting
 - asset maintenance and enhancement
 - funding decisions
 - risk management practices
 - Councils should have regard to achieving intergenerational equity, including ensuring the following:
 - policy decisions are made after considering their financial effects on future generations
 - the current generation funds the cost of its services

Integrated planning and reporting

- identify and prioritise key local community needs and aspirations and consider regional priorities
- identify strategic goals to meet those needs and aspirations
- develop activities, and prioritise actions, to work towards the strategic goals
- ensure that the strategic goals and activities to work towards them may be achieved within council resources
- regularly review and evaluate progress towards achieving strategic goals
- maintain an integrated approach to planning, delivering, monitoring and reporting on strategic goals
- collaborate with others to maximise achievement of strategic goals
- manage risks to the local community or area or to the council effectively and proactively
- make appropriate evidence-based adaptations to meet changing needs and circumstances

Council also has responsibilities under a range of other Commonwealth and State legislation.

IPART found in its 2019 review that councils have 121 regulatory functions involving over 300 separate regulatory roles under 67 State Acts and administered by 31 state agencies.



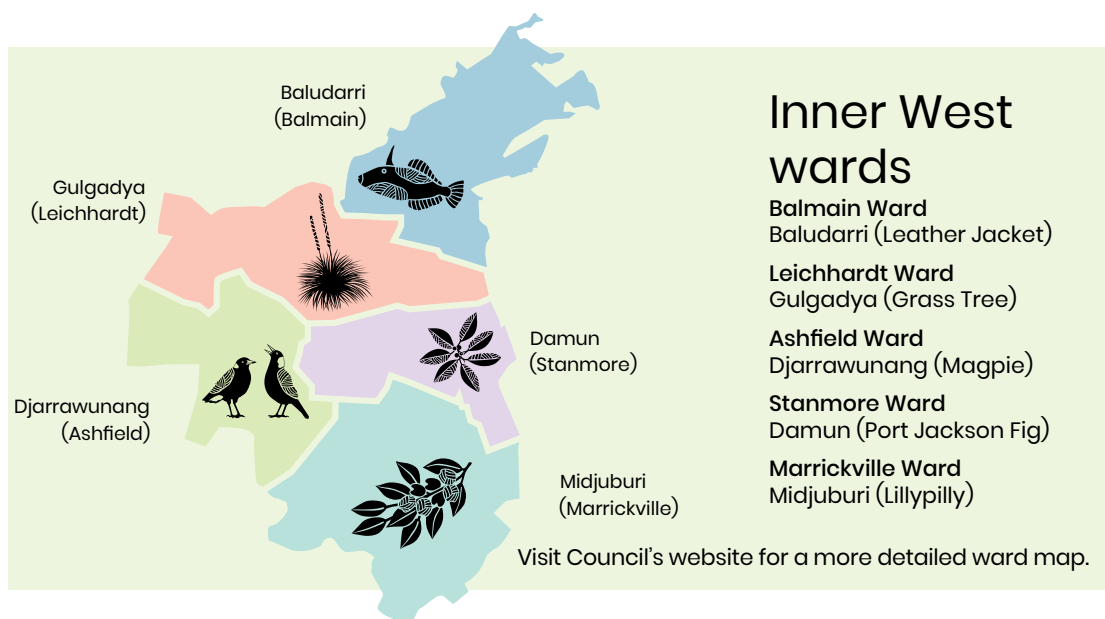
Councillors

Council is governed by 15 elected representatives, called Councillors. Inner West has five wards, each represented by three Councillors.

The Mayor and Councillors are elected to represent the interests of the residents and ratepayers of the Inner West. The NSW Local Government Act 1993 defines their role, and they provide leadership and guidance to the community and encourage community engagement and discussion with the Council. The elected Councillors' role also includes determining Council services and allocating funding so that the Council works towards the directions set out in the Community Strategic Plan.

Council has adopted the Model Code of Conduct prescribed by NSW Office of Local Government.

See Councillor's Allowances and Civic Function Costs, and Professional Development on pages 136 and 138



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Balmain Ward – Baludarri (Leather Jacket)



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Mayor

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Stanmore Ward – Damun (Port Jackson Fig)



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Leichhardt Ward – Gulgadya (Grass Tree)



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Marrickville Ward – Midjuburi (Lillypilly)



Mat Howard (Labor)
Deputy Mayor

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Inner West councillors as at 30 June 2025

Council election

Local Government elections are usually held every four years. The current Council was elected on 14 September 2024.

Residents elect 15 Councillors across the five wards of the Inner West. The Councillors elect the Mayor and Deputy Mayor.

At the October 2024 Council meeting, Cllr Byrne was elected Mayor, and Cllr Howard was elected Deputy Mayor.

Council meetings

Council meets one Tuesday per month except for the recess in January and July. The meeting schedule is published on Council's website. The meetings are also live-streamed through Council's YouTube channel and are available for viewing on the website. The business papers for each meeting, and the minutes which contain Council's decisions, are published on Council's website.

Council's statutory and standing committees

Councillors vote for representatives to be formally appointed to the following committees

Internal committees

Name of Committee	Purpose	Meeting Time & Frequency
Audit, Risk and Improvement Committee	The purpose of this Committee is to provide independent assurance and assistance to Inner West Council in the effective discharge of its responsibilities for financial reporting, risk management, internal controls, governance, improvement, and internal and external audit.	The committee meets four times a year (regular matters), plus a special meeting to consider the Annual Financial Statements.
Customer Service Review Sub-committee (CSRS)	The CSRS was established for a limited period, to review the quality of customer service delivered by Council, provide input and clarify service expectations to improve customer experience and be more responsive to the community's needs. The last meeting of the CSRS was held on 8 August 2024.	Monthly (concluded 8 August 2024)
Flood Management Advisory Committee	The Flood Management Advisory Committee assists in the preparation of floodplain management studies and plans for the Inner West local government area. The Committee acts as both a focus and forum for the discussion of technical, social, economic and environmental matters, and for the distillation of possibly differing viewpoints on these matters into a management plan.	The committee meets at least twice a year at the Petersham Service Centre.
General Manager's Performance Assessment Panel	To review the performance of the General Manager, in liaison with the appointed facilitator.	Annually
Local Traffic Committee	The Local Traffic Committee is primarily a technical review and advisory committee which considers the technical merits of proposals and ensures that current technical guidelines are considered. It provides recommendations to Council on traffic and parking control matters and on the provision of traffic control facilities and prescribed traffic control devices for which Council has delegated authority. The Committee also advises on traffic matters arising from development applications.	The Committee meets on the first Tuesday of each month at 10am at Ashfield Service Centre.
Major Capital Projects Committee	The Committee reviews, discusses and makes recommendations to Council on all major capital projects with a value over \$1 million.	Monthly

For more information, see page 162 for

- External Bodies with delegated Council functions
- Other Bodies that Council held a controlling interest in
- Other Bodies that Council participated in

External committees

Name of Committee	Purpose	Meeting Time & Frequency
Callan Park Community Trustee Board	The Callan Park Community Trustee Board serves as a key advisory body to Greater Sydney Parklands, offering local perspectives on park stewardship, activities, and usage, as well as advising on environmental, heritage, and cultural matters for Callan Park. Their input directly influences decision making regarding the park's operation and future.	As required
Cooks River Alliance Board	The Cooks River Alliance is a partnership between councils in the Cooks River Catchment – Bayside, Canterbury-Bankstown, Inner West, and Strathfield. The Alliance uses the combined resources, experience, knowledge and skills within the councils and the community to address the complex environmental problems of the Cooks River and its catchment.	Meetings are quarterly and hosted by rotating member councils
NSW Public Libraries Association	The Public Libraries Association is the peak body for public libraries in NSW and advocates on behalf of the library sector to strengthen the public library network.	As required
Parramatta River Catchment Group	The Group is a regional organisation of local councils, State agencies and community representatives whose aim is to work together to improve the health of the Parramatta River and its catchment.	Meetings are held quarterly on the first Thursday of March, June, September and December from 5.30pm. The venue rotates between member councils
Sydney Airport Community Forum (SACF)	SACF is the main consultation body for the Sydney Airport Long Term Operating Plan. The Forum includes representatives from the community, councils, industry and State and Federal Parliaments.	As required
Southern Sydney Regional Organisation of Councils (SSROC)	SSROC has 12 member councils that interact, exchange ideas and work collaboratively to solve regional issues and to contribute to the future sustainability of the region. The group advocate on behalf of the region to ensure that the major issues are addressed by all levels of government.	Meetings held quarterly on first or third Thursday evening
Sydney Coastal Council Group (SCCG)	The SCCG promotes coordination between member councils on environmental issues relating to the sustainable management of the urban coastal and estuarine environment.	Meetings are held quarterly on Saturday and hosted by rotating member council facilities
Sydney Eastern City Planning Panel (SECPP)	The SCCG consists of nine Councils adjacent to Sydney's marine and estuarine environments and associated waterways. The Panel is responsible for: - determining 'regionally significant' development applications (DAs) and other Major DAs and modification applications - acting as the Planning Proposal authority when directed - reviewing Planning Proposals - providing advice on other planning and development matters when requested Panel Members are remunerated in accordance with the Council resolution.	As required

Administrative governance – key initiatives

Policy harmonisation project

Council has been working on a holistic review of its policies and has substantially delivered a policy harmonisation project, including work to:

- Develop a policy register and templates for its policies, procedures and operational management standards
- Confirm with custodians of documents what is required to update their specific documents and determine the changes which are required
- Commence and progress the necessary updates or developments including progress their review and adoption by the Audit, Risk and Improvement Committee (ARIC), Council or General Manager as appropriate

In 2024/25 Council adopted 12 policies, progressed 11 and commenced a further nine.

Policies adopted in 2024/25:

- Code of Conduct
- Code of Meeting Practice
- Compliance and Enforcement Policy
- Councillor Expenses and Facilities Policy
- Investment Policy
- Naming Policy
- Sponsorship Policy
- Sporting Grounds Allocations Policy
- Urban Forest Policy
- WHS & Wellbeing Policy

During the year, staff also reviewed numerous procedures or operational management standards which govern internal operations. These are adopted by the General Manager and the Executive team.



Governance training

Council has developed a mandatory Ethics and Compliance E-Learning Training Program for critical policies and procedures, including the Model Code of Conduct, Fraud and Corruption, Risk, Privacy and Procurement. This training forms part of the mandatory learning and development program for staff. Training completion is monitored and reported to the Executive team each quarter, to ensure staff fulfil their training obligations.

Risk management

Council continued to enhance its approach to risk management during the period by working with all service areas to create operational risk registers. The development of operational risk registers ensures that all risks have been considered and documented, along with the associated controls to mitigate/reduce the risks. Risk Management plans have been implemented for the ongoing management of risk, consistent with best practice and regulatory requirements. Council reports on these activities to Council through its Audit, Risk and Improvement Committee (ARIC).

Business continuity and incident management

The Risk Management Framework is supplemented by a Business Continuity Procedure and an Incident Management Procedure.

Business Continuity preparation and testing activities position Council to maintain essential functions during and after an unscheduled disruption or disaster. Incident Management preparations enable Council to plan for, and respond to, serious incidents that may affect its operations or require a cross-organisational response.

Relevant staff need to be trained to understand Council's preparations and implement the response arrangements swiftly and effectively in a crisis. Staff with incident management roles and their alternates, regularly undertake training to gain or maintain certification in the Australasian Inter-service Incident Management System requirements.

During the year, Council responded to a number of incidents which either were, or could have escalated to, higher risk situations. These included potential cyber or data security issues, a number of incidents during the summer storms involving the public, and the notifiable work health and safety incidents discussed below.

Fraud and corruption control

Council continued to strengthen its fraud and corruption risk management framework in alignment with audit recommendations and guidance from external integrity agencies. Notably, the fraud and corruption risk register has been integrated with the broader operational risk register, ensuring consistent documentation, oversight, and treatment of fraud and corruption risks across all service areas. Oversight of these activities is maintained through regular reporting to the ARIC.

Council is implementing the recommendations from the Independent Commission Against Corruption's (ICAC) Operation Hector report, which examined the awarding of contracts by Transport for NSW and Inner West Council. All seven recommendations were accepted by Council, and a comprehensive plan comprising 30 actions was tabled to ICAC.

As at 18 July 2025, 19 of these actions have been completed and closed, with progress tracked through Council's audit action tracking system. For the remaining open actions, Council has completed the initial commitments it made. However, further continuous improvement opportunities have been identified to embed and support fraud and corruption control initiatives. These continuous improvement actions will be implemented over the 2025/26 financial year.

Council also continues to implement findings from KPMG's internal audit of its Fraud and Corruption Control Framework. Conducted in two phases, the audit included detailed data analytics over financial and procurement data from July 2017 to June 2023. Management actions from both phases are being implemented and monitored, with no matters identified to date that require escalation to the General Manager or external regulatory authorities.

Insurance

Since Council's amalgamation in 2016, Council's insurance policies have all been sourced from Statewide Mutual Scheme. During the year, Council undertook a request for tender, to ensure its provider represents the best value to Council for its insurance cover. Council adopted the recommendation of the tender evaluation panel and re-appointed Statewide Mutual Scheme until 30 June 2031.

Council has implemented a Claims webpage providing key information to the public about how to lodge claims against Council, including reporting incidents and factors that may be considered relevant to their claims.

Internal audit

Council appointed KPMG during 2022/23 as its outsourced Internal Audit Services provider for a four - year period. The terms of appointment are consistent with Office of Local Government requirements which came into force from 1 July 2024. Their terms of engagement include internal audits, the conduct of independent reviews of Council's delivery of completed audit actions (each year) and performance reports to support the review of the effectiveness of the Internal Audit function (once per Council term).

Council has focused on resolving audit recommendations and has undertaken and regularly reviews the forward plan for its internal audits having regard to Council's specific risks and operational requirements in consultation with the ARIC.

The following internal audit projects were undertaken during 2024/25:

- Payroll Leave
- People and Culture
- Payroll
- Data Management
- Fraud and Corruption Control (multiple reports).

Council adopted a revised Internal Audit Charter on 9 April 2024 which is consistent with the model charter in the Guidelines. The Charter includes an analysis of

Council's internal audit universe across its five business directorates. The Charter is a living document and planning tool used by Council and its ARIC to ensure areas of potential risk across Council are adequately considered and factored into internal audit planning. As required by the OLG Guidelines, Council and its ARIC considered the Charter during 2025 and whether any changes were needed. The analysis of the internal audit universe will be updated during the 2025/26 financial year to reflect changes in Council's organisational structure.

Audit, Risk and Improvement Committee

Council's Audit, Risk and Improvement Committee (ARIC) is a key supporting element for good corporate governance. Its establishment reflects the commitment of Council to industry best practice and high standards of accountability to the community it serves.

The ARIC has a key role in Council's governance framework. It brings a systematic and disciplined approach to examination of the effectiveness of audit, risk management, governance, and continuous improvement processes in Council.

The ARIC's objective is to provide independent assurance to Council by monitoring, reviewing and providing advice about Council's governance processes, compliance, risk management and control frameworks, external accountability obligations and overall performance.

The ARIC Terms of Reference align with the Guidelines for Risk Management and Internal Audit for Local Government in NSW issued by the Office of Local Government (the Guidelines) and industry leading practice. The Terms of Reference were substantially revised and adopted by Council on 9 April 2024 to align with the Guidelines and the regulatory changes that came into effect on 1 July 2024.

Council has adopted measures in its Terms of Reference (TOR) which exceed the minimum standards in the Guidelines, which supplement the independence and eligibility criteria prescribed by the Local Government (General) Regulation 2021. They provide for the

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appointment of a Chair and three, rather than two, independent members. This is a mechanism to ensure Council's ARIC has the requisite range of skills and expertise and to ensure the ARIC's future capacity.

The TOR also impose maximum limits on an ARIC independent member's participation in other similar Committees. This restriction is designed to ensure that independent members have sufficient capacity, time and focus to devote to the operations of Council's ARIC.

The ARIC holds four regular meetings per year plus a special meeting to consider the Financial Statements.

Council has undertaken a significant program of work to meet the Regulation and Guideline requirements. This work encompasses all core requirements of the Regulation and all requirements of the Guideline in relation to the risk management, internal audit and ARIC related activities of Council.

**Refer to Internal audit and
risk management attestation
statement on page 202**

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Internal Ombudsman Shared Service

The Internal Ombudsman Shared Service (IOSS) is shared between Inner West, City of Parramatta and Cumberland City Councils. The IOSS is an 'independent ear' for the community, Councillors, Council staff and Council stakeholders to raise concerns about administrative processes, unethical behaviour, corrupt conduct, misconduct and maladministration in relation to the Council functions and services. The IOSS undertakes the investigation of complaints and assists Councils with prevention and education activities.

The IOSS assists member Councils to:

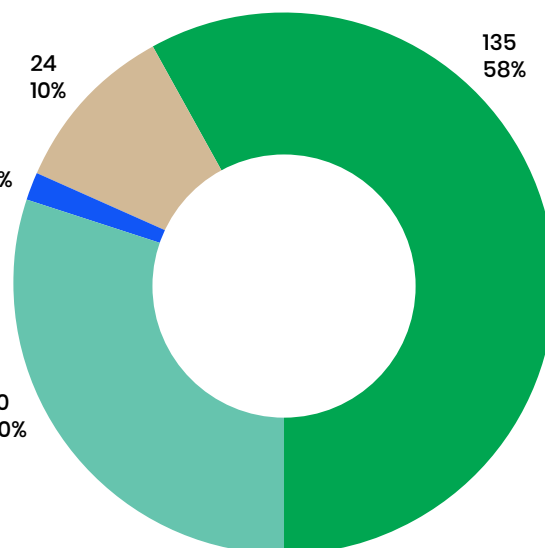
- Promote a high standard of ethical conduct and decision making
- Improve administrative conduct and procedures
- Identify areas for improvement in the delivery of services to their communities
- Ensure they are acting fairly, with integrity and in their communities' best interest.
- Deal effectively with complaints
- Work to improve their complaint handling systems
- Strive for a corruption-free organisation.

IOSS operations are underpinned by the principles of procedural fairness, accountability and transparency.

The IOSS operates under a triple governance track of Investigation, Prevention and Education. Over the last 12 months, utilisation of the service for matters relating to Inner West Council, has significantly increased, with an overall increase by 53% compared to the previous year. In relation to the investigation function, the IOSS has responded to 135 complaints, a consistent volume with the previous year. Prevention activities have significantly increased, with the provision of 74 pieces of advice, including the review of policies. This accounted for 32% of the IOSS' work with Inner West, nearly double on the previous year. Education activities have also significantly increased, with the IOSS developing and delivering 24 training activities, an increase from 13 activities in the previous financial year. This increase reflects higher levels of engagement, particularly in the prevention areas, with the importance and value of the service recognised by stakeholders.

In the year ahead, the IOSS will be working with Council's Audit and Governance teams to address trends identified from complaints received. The IOSS will continue to bolster prevention activities and continue to seek to improve Council services to the community.

Activities of the Internal Ombudsman Shared Service for Inner West Council from 1 July 2024 to 30 June 2025:





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Our Community

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Community and stakeholder engagement



What is community and stakeholder engagement?

The community is at the heart of everything Council does. Community engagement is the process that facilitates community input and influence on Council decision-making. It enables Council to make better decisions and deliver more aligned outcomes for the community.

Engagement can be about specific projects or ongoing dialogue with residents, key community groups and stakeholders such as sporting groups, Local Democracy Groups or State and Federal agencies.

Our approach to engagement is guided by the adopted Inner West Community Engagement Strategy and its five principles which recognise how we engage Inner West's diverse community.

Authentic

We value local input, explain how we use it and allow time for a response.

Planned

We engage early and coordinate efforts to avoid engagement fatigue.

Tailored

We tailor our approach with in-person and online options.

Inclusive

We value diversity and support accessible participation.

Transparent

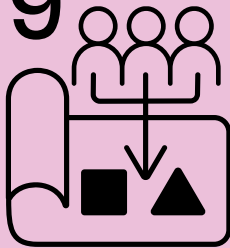
We share clear updates, feedback summaries, and final decisions.

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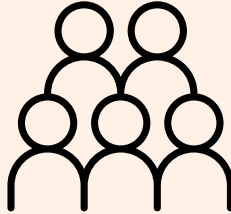
Inner West Council Annual Report 2024/25

Engagement highlights 2024/25

79



Projects we
consulted on

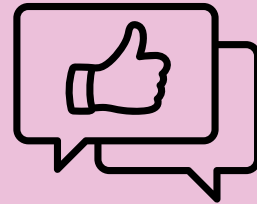


187,976

Visits to our online
engagement platform –
Your Say Inner West (YSIW)

10,836

Online comments
received on Your Say
Inner West



133

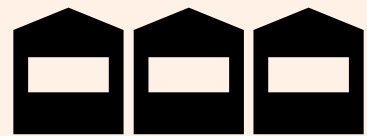
Members recruited
for our 14 Local
Democracy Groups



99



Residents who
took part in our
Deliberative Forum



8

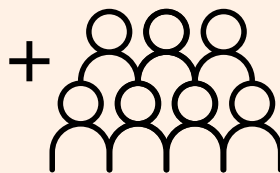
Engagement stalls
at Council's festivals
and events

88%

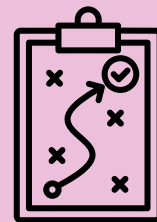


Satisfaction with Local
Matters Forums

2,554



New members of
Your Say Inner West



We revised our
Engagement Strategy
for 2025–29



Local Matters Forums

Local Matters Forums provide opportunities for Councillors and Council executive staff to hear directly from the community about their concerns and ideas. Residents attend to view presentations on local projects and have their questions answered.

In 2024/25, nine Local Matters Forums were held in various Inner West locations with a total attendance of 330 residents. The forums were rated highly by participants with an average satisfaction of 88%.

Customer service stalls

Council is taking customer service to the community with a program of mobile customer service stalls at different pop-up sites throughout the Inner West daily from Tuesday to Saturday. The stalls, which achieved a satisfaction rating of over 97%, form an important part of Council's commitment to putting the community at the centre of everything it does.

"I was delighted that you gave us this opportunity to share and appreciated the PowerPoint outlining plans that are happening. Also the opportunity to voice concerns and issues to hear what local residents are feeling"

– Attendee at April 2025 Local Matters Forum



Local Democracy Groups

Local Democracy Groups (LDGs) are made up of community members who volunteer their time to share their lived experiences and subject matter expertise across a range of topics. These groups play a key role in supporting Council's decision-making and actions by providing advice and input. Each group meets at least four times per year and is supported by Council staff, with Councillors often attending as observers.

The 2022–24 LDG term concluded in September 2024. Council endorsed a refreshed LDG structure for the 2024–28 term with the following groups:

- Aboriginal and Torres Strait Islander
- Access
- Arts and Culture
- Bicycle
- Customer Experience
- Environment
- Housing for All
- LGBTQ+
- Multicultural
- Seniors
- Small Business
- Social Strategy
- Transport
- Young Leaders

Recruitment for the new LDGs took place in December 2024 through an expression of interest process. A selection panel of three Councillors and the relevant Director determined membership following assessment against selection criteria. In total, 133 members were successfully recruited for the 14 groups.

To celebrate the new term, Council hosted a Welcome Event at Ashfield Town Hall on Thursday 13 March 2025. The event was attended by 99 members, who had the opportunity to meet one another, hear about Council's priorities and mark the beginning of their new term.

"I'm really excited to be a member of the Local Democracy Groups because I really think that it's important that young people like me are represented and have their voices heard particularly around Council issues"

– Member of the Young Leaders LDG

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LDG members' first task was providing input to an upgrade of the precinct around Sydenham Road, Marrickville. Fourteen members participated in a 'walkshop' along Sydenham Road, on Wednesday 19 March 2025. Members participated in a guided walk, sharing their insights and feedback to help shape future improvements.

In June 2025, Council invited all LDG members to participate in a workshop on Our Fairer Future Plan, which aims to deliver more diverse and affordable housing by concentrating development around town centres and transport hubs. Their expertise and feedback helped shape the final version of the proposal.

In total, 25 meetings for the new term of LDGS were held during the 2024/25 year. The LDGs will continue to meet in the next financial year, deliberate on the policy challenges which each group were set and report back to Council every six months.

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Deliberative Forum

On Saturday 24 August 2024, Council hosted an innovative Deliberative Forum attended by 99 participants. The process was independently designed and facilitated.

Attendees were independently recruited to ensure a demographically representative group, reflecting the diversity of the Inner West LGA. The selection process considered factors such as location, age, gender, housing, language, sexual orientation, ability and Aboriginal and Torres Strait Islander origin. It also aimed to include both actively engaged residents and those less involved in community matters.

Participants shared what they value most about the Inner West and the challenges people face. They also provided feedback on the Community Strategic Plan,

Council's engagement approach, and how they would prefer to receive updates.

Their insights contributed to the refresh of both the Community Strategic Plan and the Community Engagement Strategy.

Overall, there was 94% satisfaction with the forum.

"I am very passionate about politics and community and I feel like workshops like these are good opportunity for me to express my views and perhaps represent my friends and the community."

– Local resident



Participant speaking at the Deliberative Forum

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Engagement at festivals and events

Council held several engagement stalls at community events. These focused on raising awareness of Council services, engaging with the community to understand their priorities for the Inner West and boosting membership to Council's engagement platform, Your Say Inner West.

Council held stalls at the following events:

- 2044 Street Takeover
- Dulwich Hill Festival
- Jazz in the Park
- Mardi Gras Fair Day
- Marrickville Music Festival
- Norton Street Italian Festa
- Stanmore Music Festival



Project engagement

Council sought the community's input into 79 projects during the year using a range of engagement methods.

Face to face methods included pop up information sessions, interactive activities, public meetings, a walk-shop, workshops, forums, event stalls, roundtables, facilitated discussions and presentations.

Online methods included ideation, interactive mapping, online meetings, quick polls and surveys.

Council is committed to ensuring the engagement approach is as inclusive and accessible as possible. In addition to online and face to face options, the community could also provide input by email, mail, and phone.

Your Say Inner West

Your Say Inner West (YSIW) is Council's online engagement platform where projects are open for comment for the community to have their say.

This year there were:

- 187,976 visits to the site
- 10,836 online comments
- 2,554 new members

Top 5 visited projects:

- Our Fairer Future Plan – 12,903 visits
- Proposed EV kerbside charging stations – 8,151 visits
- Leichhardt Park Aquatic Centre stage two upgrades – 8,186 visits
- Principles for planning in the Inner West – 5,797 visits
- Planning for Camperdown Memorial Rest Park – 4,582 visits



Yeo Park engagement



Yeo Park engagement

Creating a space for everyone – Yeo Park Inclusive playground

Between October 2024 and January 2025, over 300 community members helped shape the vision for Yeo Park's new inclusive playground through online surveys, pop-ups, workshops, and interviews. Council ran five workshops in local schools, recognising the value of hearing directly from children. More than 160 students took part, and their ideas played a central role in informing the final design. Council partnered with The Touched by Olivia Foundation to ensure inclusive principles guided the process.

The new playground will open in 2026.

"This is a wonderful addition to a beautiful park. I love the opportunity to be able to make comment about the park. This system is very simple & I'll use it again in the future."

– Local resident at Yeo Park

Leichhardt Park Aquatic Centre (LPAC) upgrade

Between November 2024 and January 2025, the community was invited to share feedback on proposed designs for a new Olympic-sized pool and a multi-use 25 m pool with a moveable floor. To maximise awareness and participation, Council distributed over 36,000 flyers, sent more than 110,000 emails, and hosted 11 on-site pop-up sessions. Engagement was timed to coincide with the summer holidays, encouraging input from a broad cross-section of pool users. In total, 572 people contributed feedback through various channels – a strong demonstration of the value of meeting people where they are to listen, engage, and gather meaningful insights. In April 2025, Council endorsed the final design, with the upgrade set to progress in the coming year.

Projects the community provided feedback on this year

Engagement projects

Community member recruitment

- Digital experience focus group
- Local Democracy Group recruitment

Corporate

- Financial Statements 2023/24
- Council's key strategic documents 2025-2029

Land use planning and development

- Our Fairer Future Plan
- Special Entertainment Precincts

Lease agreements

- 1 Chadwick Avenue, Marrickville – proposed grant of easement
- 1-13 Parramatta Road, Annandale – Deed of Variation
- Ashfield Park – proposed lease of land
- Elkington Park Cottage, Balmain – proposed hirer's agreement
- Gladstone Park, Balmain – proposed lease agreement
- Swamp Road, Tempe – Notice of intention to lease portion

Local parking, traffic management and safety

- Ashfield North and Croydon precinct – Improving safety and calming traffic
- Balmain, Dawn Fraser Baths – Resident Parking Scheme
- Balmain East, Darling Street – Resident Parking Scheme expansion
- Bike Route – Sydenham to St Peters detailed design
- College Street, Balmain one way restrictions
- Changing parking conditions in various locations
- Croydon – proposed introduction of Resident Parking Scheme
- Dulwich Hill Station Precinct – proposed parking changes
- Fozzard Lane, Petersham
- Iron Cove Precinct – Improving safety and calming traffic
- Iron Cove Precinct – Improving safety and calming traffic – public exhibition
- Jaggars Lane, Balmain – permanent road closure
- Leichhardt West – Resident Parking Scheme expansion
- Leichhardt West – Resident Parking Scheme expansion second consultation
- Marrickville, Carrington Road – making parking fairer
- Moore Street Precinct Leichhardt – proposed parking changes
- Percival Street, Lilyfield – expanding Resident Parking Scheme
- Proposed EV kerbside charging locations
- Proposed EV kerbside charging additional locations
- Rozelle Bay, Annandale – expanding Resident Parking Scheme
- Rozelle South Precinct – Resident Parking Scheme
- Tempe and Sydenham Precinct – improving safety and calming traffic
- Wellington Street, Rozelle



Engagement projects

Parks planning and upgrades

- Aboriginal and Torres Strait Islander People Survival Memorial – Illoura Reserve
- Ashfield Park Community Garden
- Bill Peters Reserve playground upgrade
- Camperdown Park inclusive playground
- Dual naming of parks and ovals
- Hinsby Park playground upgrade
- Illoura Reserve playground upgrade
- Improving Albert Parade Reserve, Ashfield
- Improving Hinsby Park, Annandale
- JF Laxton Reserve playground upgrade
- Mort Bay Park Community Garden
- Mort Bay Park playground upgrade
- Mort Bay Park upgrade
- Planning for Camperdown Memorial Rest Park, Newtown
- Planning for Jarvie Park, Marrickville
- Planning for Wicks Park, Marrickville
- Richard Murden Reserve inclusive playground concept plan
- Rozelle Parklands and Easton Park Plan of Management and Master Plans
- Steel Park inclusive playground
- Steel Park Marrickville – dog off leash proposal
- Tom Kenny Reserve playground upgrade
- Whites Creek Community Garden
- Yeo Park inclusive playground
- Yeo Park inclusive playground concept plan

Policies

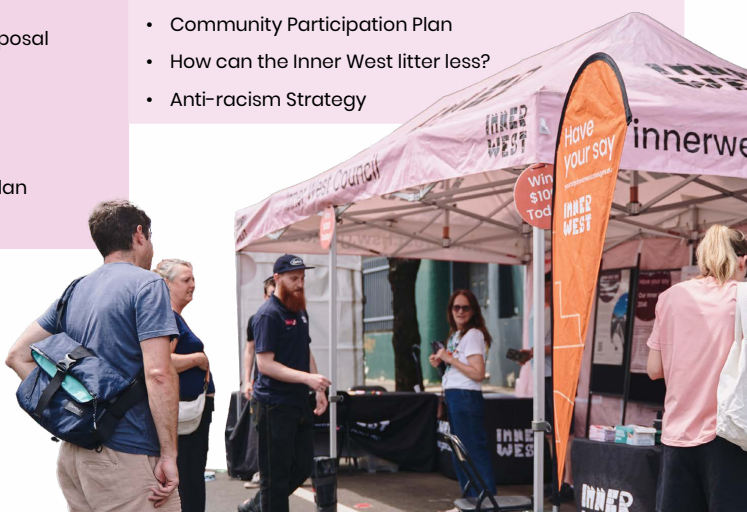
- Code of Conduct 2025
- Code of Meeting Practice 2025
- Compliance and Enforcement Policy
- Councillors Expenses and Facilities Policy 2025
- Lobbying Policy 2025
- Media and Social Media Policy 2025
- Sponsorship Policy 2024
- Urban Forest Policy
- Work Health, Safety and Wellbeing Policy

Public domain and community infrastructure planning

- Fanny Durack Aquatic Centre swimming season extension and outdoor gym
- Improving streetscape along Princes Highway in Tempe and Sydenham
- Improving Sydenham Road
- Leichhardt Park Aquatic Centre stage 2 concept plan
- New Balmain Festival
- Making our streets event ready
- Robin Webster Sports Centre upgrades

Strategies and Plans

- Biodiversity Strategy 2036
- Community Participation Plan
- How can the Inner West litter less?
- Anti-racism Strategy



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Communications

Council uses a range of print, digital and social media to inform the community about important news, people, places and events.



Media

Council values positive relationships with local and metropolitan media outlets and assists by providing information and coordinating media interviews whenever possible.

During the year, Council issued over 50 media releases and 14 media statements. Council also addressed over 200 media enquiries. Independent media information gives the community a balanced view on our issues and operations.

There was a large media campaign for Our Fairer Future (Inner West housing reforms). This campaign used Inner West's communication channels and paid channels to reach the community and delivered successful awareness and engagement. It was designed to drive awareness and educate residents about the Inner West's plans for delivering more homes. This campaign delivered reach of 297,632 on Facebook and 142,885 video views on YouTube.

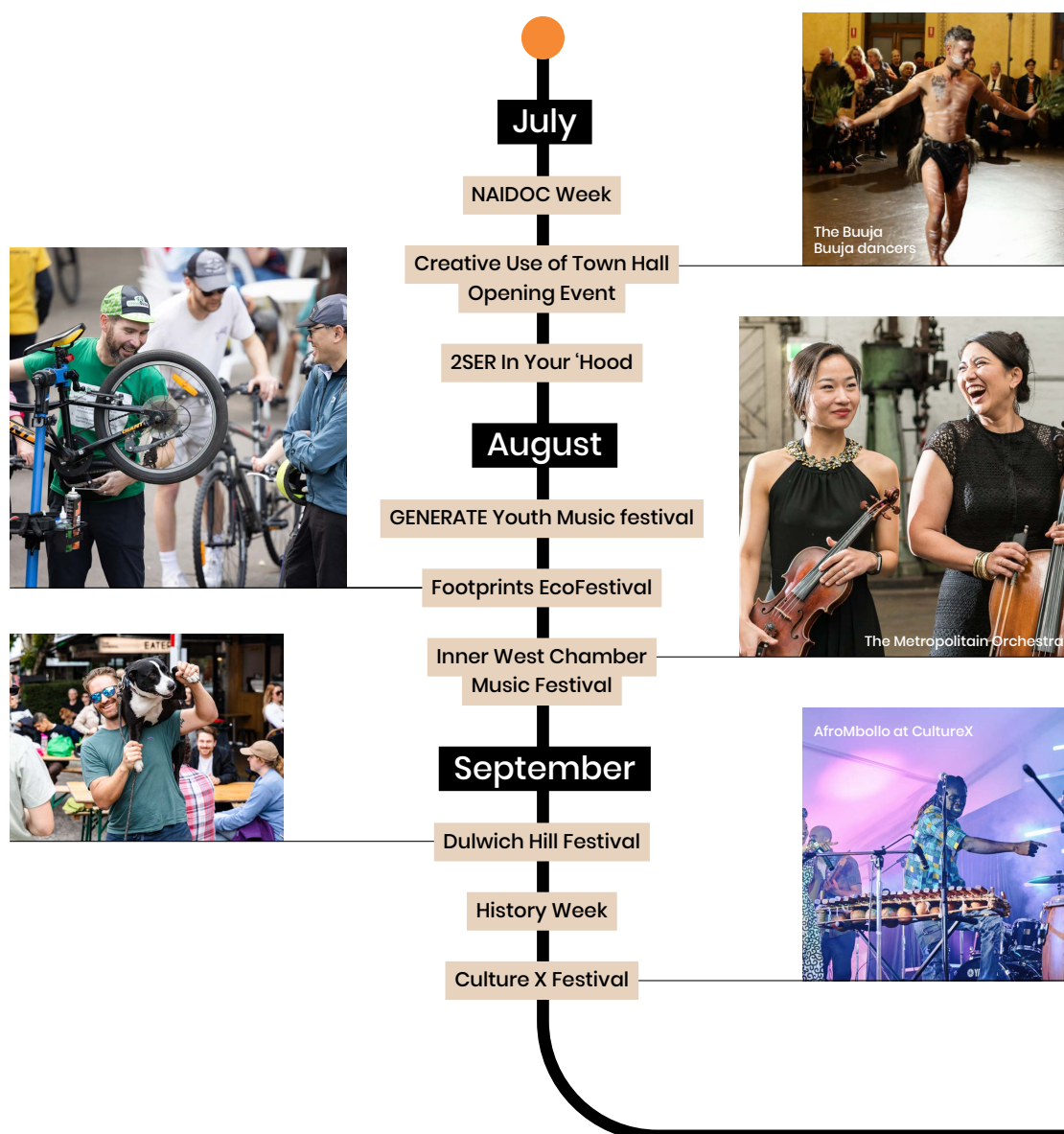


Attachment 1

Events

Council events gave locals a chance to get involved in activities that brought people together, boosted local businesses, and highlighted Council's role in leading and supporting the community. Many events are free of charge to ensure wide participation.

Major event highlights of 2024/25



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Goolay-yari Sounds at Marrickville Golf Club

Inclusion Festival



Community Festive Activities

New Year's Eve

January

Lunar New Year



February

Inner West Kids' Fest



2SER In Your 'Hood

March

Mardi Gras screening

Feel the Love

Seniors Week

Summer Hill Social



Bairro Portugues Festival



International Day for the Elimination of Racial Discrimination

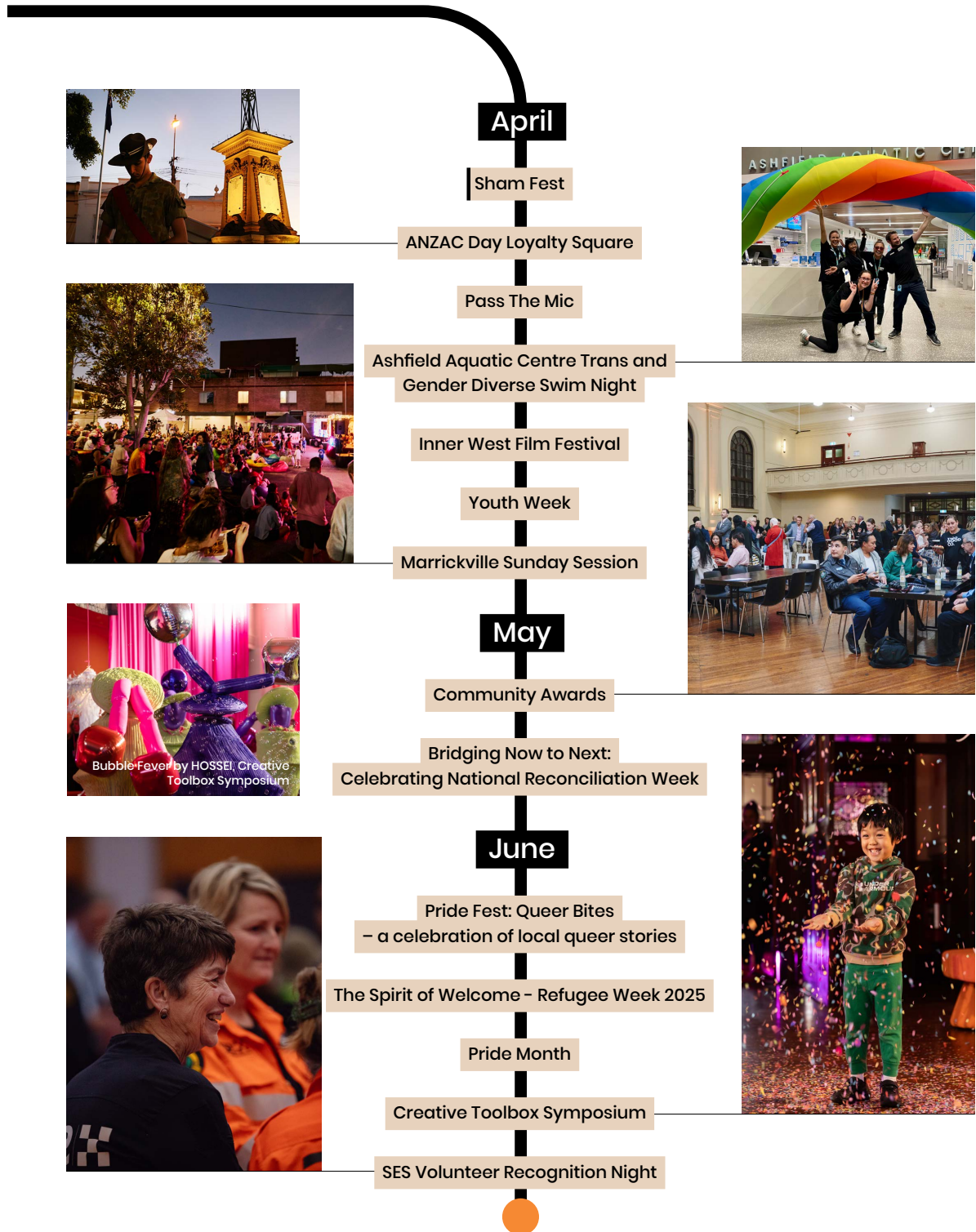


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Volunteers

Inner West Council works in partnership with the community in supporting community priorities and programs including arts and culture, the environment, LGBTIQ, and sport and recreation.

Volunteer support in 2024/25:



9

Community:
Hannaford Community
Centre volunteers



1,523

Environment:
Bushcare and
Community Nursery
volunteer attendances



30

Library:
Duke of Edinburgh,
Justice of the Peace
and Industry
Placement Students

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Bush Care

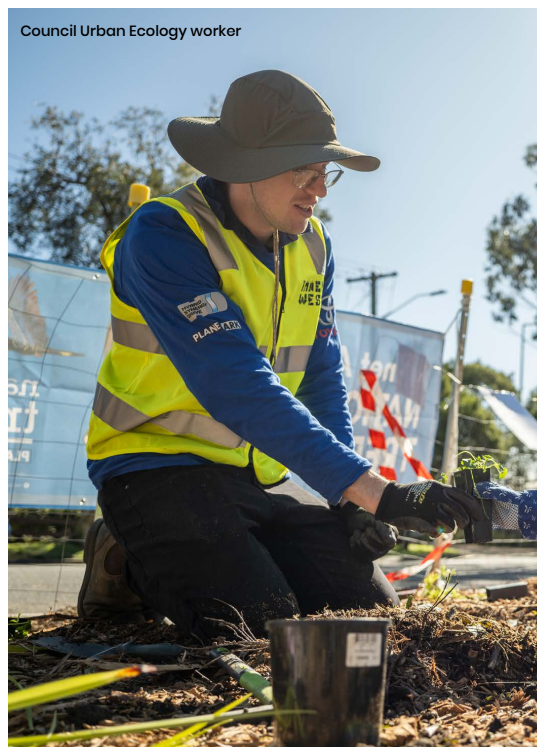
Council maintains 11 active Bushcare sites and two Native Community Nurseries, supported by a dedicated network of environmental volunteers. These volunteers participate in scheduled working bees during weekdays and weekends, contributing to bush regeneration, plant identification, citizen science, and land conservation across the Inner West. Council provides on-ground supervision, comprehensive training, tools, and guidance to ensure volunteers are well-equipped and confident in their roles.

Highlights at the Nursery:

- Supplied native plant giveaways for all new Australian citizens each month as part of citizenship ceremonies
- Achieved high strike rates during the soft-tip cutting season (March–April), resulting in a greater diversity of healthy plants
- Continued growth in volunteer numbers and strong retention rates,
- Delivered the most successful School's Tree Day to date, with 580 plants distributed to 29 schools and early learning centres across the Inner West

Highlights in the field:

- Established new Bushcare sites, including the popular and well-attended Tempe Wetland group
- Achieved a 37% increase in participation rates across the LGA, reflecting strong engagement and sustainability outcomes
- Camperdown Remnant Grassland Bushcare group grew by 30%, with more local residents joining regular working bees
- Launched the Corporate Bushcare program, boosting volunteer numbers and enhancing critical habitats
- Strengthened school partnerships, with ongoing commitments from Ashfield Boys High School and Trinity Grammar supporting long-term Bushcare involvement



Council Urban Ecology worker



The Hannaford Centre

Hannaford Centre

The Hannaford Centre continued to deliver a wide range of wellbeing programs for residents aged 55 and over, with strong support from committed volunteers. The Tech Help program provided 14 hours of one-on-one digital assistance each week, helping older residents build confidence using their own devices or the Centre's desktop computers. Volunteers offered patient, personalised support, assisting with everything from basic skills to more advanced tasks. In several cases, participants were guided to switch telco providers and phone plans, resulting in significant cost savings — up to 75% in some instances.

Volunteers also played a key role in the Centre's weekly social lunch events, held every Tuesday. These included a two-course meal, morning and afternoon tea, live music, and games such as bingo. Council provided transport to ensure accessibility, and volunteers supported with meal service, event coordination, and participant engagement. These activities fostered social connection and contributed to the wellbeing of older residents across the Inner West.

"They assisted me so much with my mobile and laptop during the year"

- Community feedback

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Libraries

Council's libraries continued to work closely with community volunteers, delivering valued services and learning opportunities. In 2024/25, libraries hosted 301 Justice of the Peace sessions, supporting 3,529 community members. Students from TAFE and universities undertook extended placements to gain practical experience in library operations. Libraries also supported young people completing the Duke of Edinburgh Award, including through the Teen Tech program – an intergenerational initiative where students provided digital support to older residents. These programs strengthened community connection, digital inclusion, and lifelong learning.

“During my library Duke of Edinburgh volunteering sessions, I learnt many things about serving the community. Not only did I learn about the library ... but how to help others in creating a space for all members of the community to use together and enjoy... I hope I have aided the amazing librarians in creating such a welcoming and accessible place for all.”

– Duke of Edinburgh student, Marni, reflecting on her volunteer experience

Attachment 1



Community awards

Inner West Council's Community Awards Program celebrates outstanding contributions from people who live, work, study, or volunteer in the area. The program includes the Pauline McLeod Awards for Reconciliation, Citizen of the Year Awards, and the Amy Large Volunteer of the Year Awards, recognising individuals who make a meaningful difference in the Inner West community.

Citizen of the Year Award winners:

- Prof. Richard Scolyer AO (Adult)
- Phil Nanlohy (Senior)
- Jo Blackman (Senior)
- Gem Kret-Nealand (Young)
- Sunny Morris (Young)

Pauline McLeod Award winners:

- Tess Allas
- Stacey Gilbert
- Rodney Plashick
- Gaibriella Larsson-Cain

Amy Large Award winners:

There were 64 recipients of the Amy Large Volunteer of the Year Awards. A full list of recipients can be found on Council's website.



Inner West Citizen of the Year 2025 Professor Richard Scolyer AO

Council honoured Professor Richard Scolyer for his groundbreaking melanoma research and the hope he inspired while facing his own cancer diagnosis. Alongside Professor Georgina Long, his melanoma treatment has saved lives in the Inner West and will continue to benefit countless others in years to come. His courage, compassion, and contribution to medical science have deeply moved our community and the nation.

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Council awards

Council won the following awards in 2024/25:

2025 LG NSW Excellence Awards

- ▶ Highly commended – Innovation in Special Events
– Live Music Activations program, Inner West Council

2024 Aquatic and Recreation Institute Awards of Excellence

- ▶ Winner – Duty Manager of the Year Award, Garry Sole, Leichhardt Aquatic Centre – Inner West Council
- ▶ Winner – Child Safeguarding Award, Inner West Aquatics and Recreation – Inner West Council
- ▶ Winner – Social Impact Award, Inner West Aquatics Facilities – Inner West Council

2024 Australian Financial Review Sustainability Leaders

- ▶ Winner – Property and Construction – Inner West Council – Inner West Council

2024 National Awards for Local Government

- ▶ Winner – Waste Management – CRC Rap Video Project

2025 I300 Apprentice Awards

- ▶ Winner – Trainee of the Year – Imogen MacBeath, Inner West Council

2025 Royal Life Saving Awards – ‘The Aquas’

- ▶ Winner – Leader of the Year – Simon Duck, Inner West Council

2024–25 A-League Women Professional Footballers Association Stadiums of the Season

- ▶ Winner – Best Match-Day Atmosphere – Leichhardt Oval

2025 LG Professionals NSW

- ▶ Winner – Australasian Management Challenge – Inner West Council
- ▶ Winner – Organisational Diversity and Inclusion – Disability Traineeship and EmbraceAbility mentoring program, Inner West Council
- ▶ Highly commended – Community Partnerships – Inner West Aquatics

2025 Australasian Reporting Awards (ARA)

- ▶ Winner, Gold, Public Administration
– Inner West Council 2023/24 Annual Report



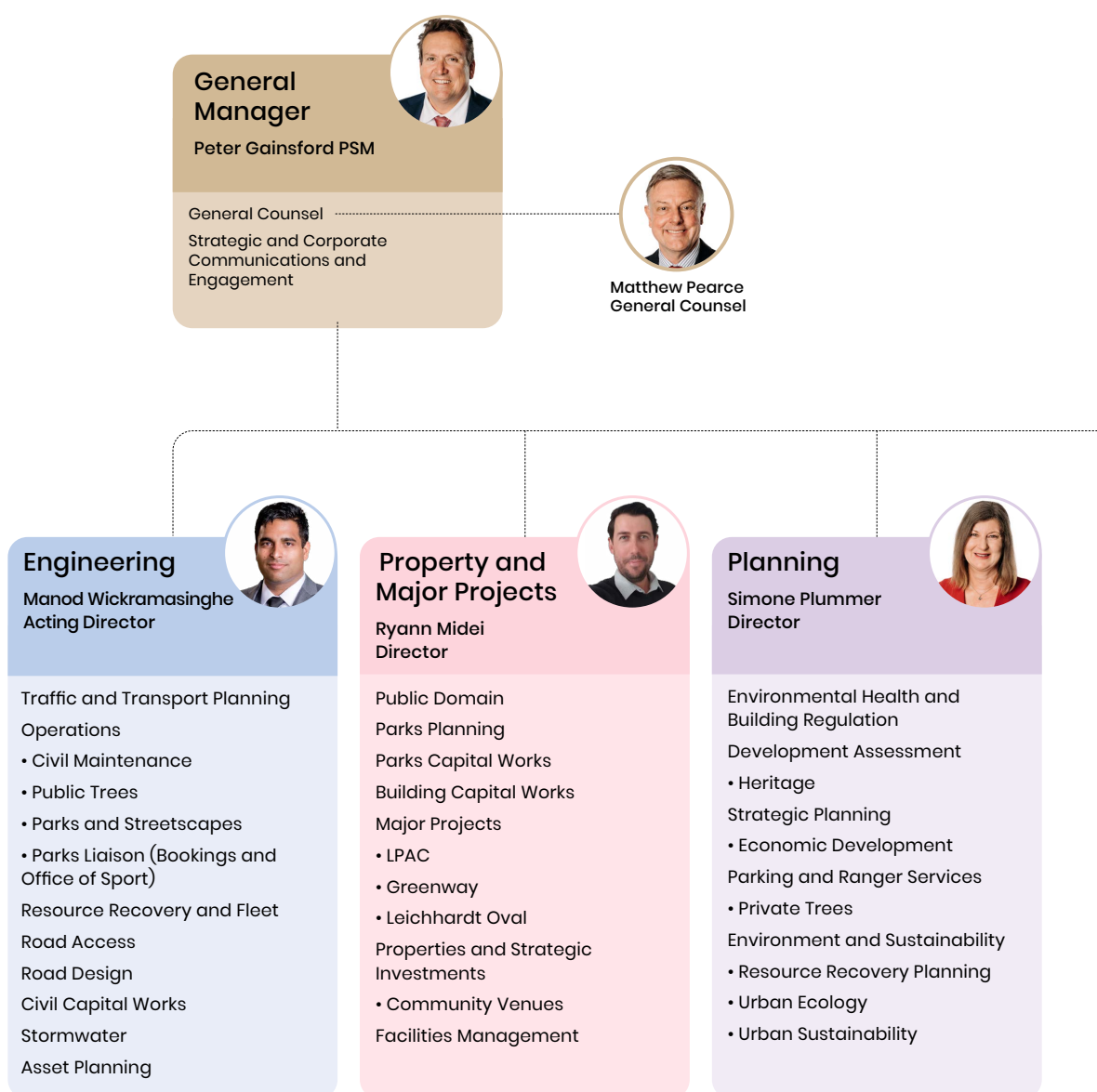
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Our Organisation

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Inner West Council organisational structure



Executive team

Council's administration is led by General Manager Peter Gainsford, who joined Inner West Council in May 2021. The General Manager is supported by five Directors, who along with the General Counsel, comprise the Executive team.

The General Manager is responsible for the overall operations of Council's administration including ensuring the implementation of decisions of the Council, delivery of commitments as guided by the Delivery Program and Operational Plan, and for Council's workforce, as well as ensuring the organisation meets its statutory obligations.

Leadership team

Council has also established a Leadership team of 32 comprising the Executive and senior managers.

The purpose of the Leadership team is to:

- work with the Executive regarding the day to day running of Council
- consider matters involving budget, policies, employee engagement and culture, risk management, Work Health and Safety and customer service
- lead Integrated Planning and Reporting and
- develop and implement the corporate priorities to assist the organisation in developing and living Council's values

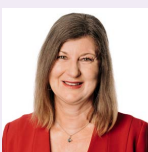


Organisational structure at 30 June 2025

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Our executive

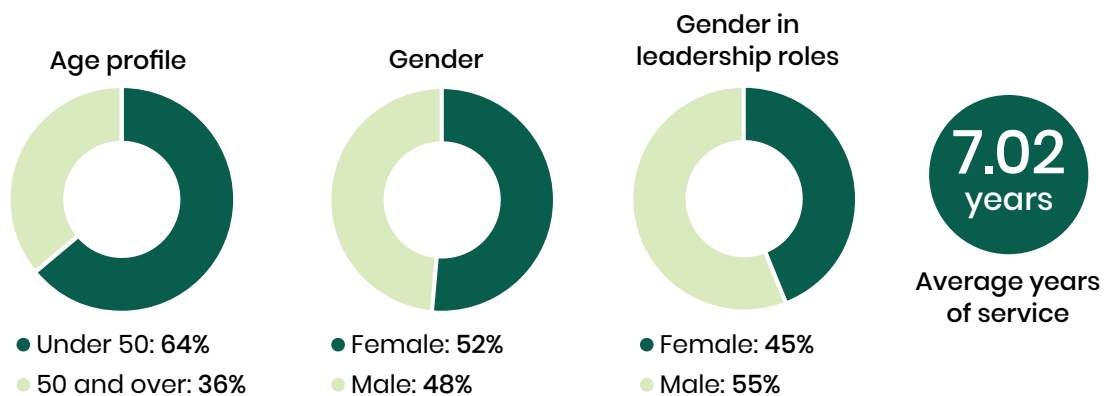
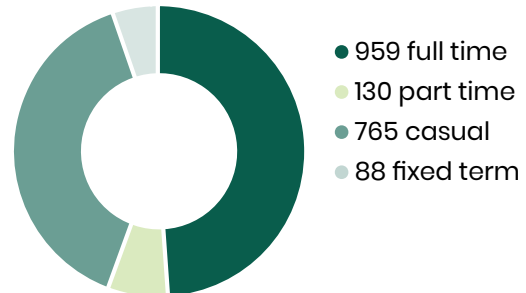
Peter Gainsford PSM, General Manager 	Peter is highly motivated and dedicated, with proven ability to transform and improve organisational performance and leadership capability. He values led, placing importance on integrity, transparency and enhancing the customer experience with all members of the community. He is results oriented and motivated to understand community outcomes by advocating to all levels of government. He has excellent analytical skills, political and commercial acumen, and the ability to develop innovative solutions.	Experience: General Manager, Inner West Council since May 2021 Chief Executive Officer, City of Canada Bay (2018-2021) Deputy General Manager, Inner West Council (2016-2018) Director Infrastructure, Leichhardt Council (2003-2016)	Qualifications: Master of Business Administration, Macquarie Graduate School of Management Bachelor of Civil Engineering, University of Technology Sydney
Ruth Callaghan, Director Community 	Ruth is an experienced C suite Executive, Board member and CEO. She has highly developed skills in the not-for-profit sector, Government, regulation and stakeholder relations with proven expertise in leading strategy, people, culture and change to deliver client outcomes. She has a strong service delivery and policy experience in disability and allied health, childcare and early education, community services.	Experience: Director Community, Inner West Council since December 2021 General Manager, Community Initiatives, Woodville Alliance (2018-2021) Non-Executive Director, The Banksia Project (2018-2020) General Manager Stakeholder Relations, Northcott (2015 - 2018) Executive Director, Early Childhood Education and Care, NSW Department of Education and Communities (2012-2015)	Qualifications: Master of Public Policy Analysis, UNSW Bachelor of History and Psychology, University of Sydney MA, MAICD
Simone Plummer, Director Planning 	Simone is enthusiastic about service and community priorities, sustainable environmental management and development of strategies and implementation of actions. As a successful change agent, she has introduced transformative processes and a creative approach to traditional local government responsibilities. This has included end to end digital development assessment, partnerships with the Department of Planning, and E-Planning. This has provided process efficiencies in local government and its customer services.	Experience: Director Planning, Inner West Council since Jan 2022 Development Assessment and Certification Manager, and Operations Manager, Sutherland Shire Council	Qualifications: Master of Environmental Planning, Macquarie University Bachelor of Arts, Industrial Relations and Psychology, UNSW

Chris Sleiman Acting Director Corporate 	Chris is a seasoned finance executive with over 18 years' experience in government and private sectors, currently leading corporate operations as Acting Director. Prior to this, he served as Chief Financial Officer, where he shaped and led financial strategy, performance, and transformation for Inner West Council. He is responsible for financial sustainability and service excellence across Council operations. Whether guiding financial planning or managing corporate performance, he brings a data-analytical mindset and a commitment to operational excellence.	Experience: Acting Director Corporate, Inner West Council since January 2025 Chief Financial Officer, Inner West Council (2023-2025) Financial Partnering and Analysis Manager (2021 – 2023) Commercial Finance Manager, City of Parramatta (2018-2021) Senior Business Analyst, City of Parramatta (2016-2018) Various other finance roles, Private sector (2009-2016)	Qualifications: Bachelor of Commerce (Accounting), Western Sydney University Chartered Accountants Australia and New Zealand
Ryann Middei, Director Infrastructure 	Ryann has a corporate and strategic mindset to deliver services and infrastructure for the community while harbouring team innovation, creativity and opportunity. Ryann is highly experienced in the local government sector having worked directly in stormwater design, floodplain management, strategic asset management, portfolio management, major project delivery, project management, emergency management and development engineering.	Experience: Director Infrastructure, Inner West Council since Oct 2022 City of Ryde (2017-2022) City of Canterbury Bankstown (2015-2017) Leichhardt Council (2006-2015)	Qualifications: Master of Engineering Management, University of Technology Sydney Bachelor of Engineering, Civil (Honours), Western Sydney University
Manod Wickramasinghe, Acting Director Engineering 	Manod is an experienced traffic and transport professional with over 15 years in local government and technical infrastructure leadership. Currently serving as Acting Director Engineering, he brings a dynamic blend of strategic oversight, operational planning, and stakeholder engagement across complex urban transport networks. With qualifications in Civil Engineering, Commerce, an MBA, and Project Management certification, Manod combines technical expertise with a strong focus on community outcomes.	Experience: Acting Director Engineering, Inner West Council since April 2025 Traffic and Transport Planning Manager, Inner West Council (2019-2025) Coordinator Traffic Engineering Services, Inner West Council (2017-2019) Traffic and Parking Engineer, Leichhardt Municipal Council (2013-2017)	Qualifications: Master of Business Administration, AGSM at UNSW Business School Certificate IV Project Management, TAFE NSW Bachelor of Engineering (Civil), UNSW Bachelor of Commerce (Finance), UNSW
Matthew Pearce, General Counsel 	Matthew is an experienced and highly skilled corporate lawyer wearing many different hats in the provision of expert and strategic legal advice to the Council. He has political acumen, strong interpersonal skills and emotional intelligence with a mindset which promotes the Council's values and culture. As a member of the Executive, Matthew ensures a high degree of professional ethics, integrity and gravitas in the decision making of the Council.	Experience: General Counsel, Inner West Council since November 2021 General/Legal Counsel and Senior Manager roles at Penrith City Council, Maddocks, North Sydney Council, Gosford City Council, and The Hills Shire Council.	Qualifications: Bachelor of Arts and Bachelor of Laws; Master of Science; and Master of Planning, Macquarie University Accredited Mediator Resolution Institute

Workforce profile

Inner West Council strives to be a local government employer of choice, offering a fair and flexible approach to work with wide-ranging staff benefits.


1,942
Total number of employees



Gender in leadership roles includes all positions at organisation level 4 managers and above

Age profile of Council's workforce

Female (52.32%)			Male (47.58%)		
Casual: 23.43%	Full time: 22.71%	Part time: 6.18%	Casual: 15.91%	Full time: 30.43%	Part time: 1.24%

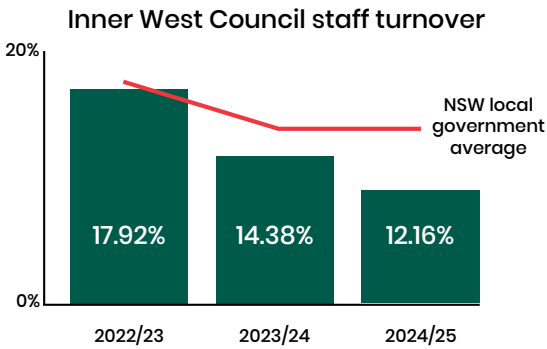
Intersex 0.1% information has not been included to maintain privacy

	Casual	Fixed term	Permanent
<=16 (0.3%)	0.3%	0%	0%
17-24 (16.9%)	14.5%	0.8%	1.6%
25-34 (20.3%)	9.7%	1.8%	8.8%
35-49 (26.4%)	7.2%	1.2%	18.0%
50-59 (20.9%)	4.3%	0.5%	16.1%
60-69 (13.5%)	2.9%	0.3%	10.3%
70 + (1.7%)	0.4%	0%	1.3%

The number of persons directly employed by the council on 4 December 2024:	
permanent full-time basis	959
permanent part-time basis	130
casual basis	765
under a fixed-term contract	88
The number of persons employed by the council who are "senior staff" for the purposes of the Local Government Act 1993	1
The number of persons engaged by the council, under a contract or other arrangement with the person's employer, that is wholly or principally for the labour of the person	157
The number of persons supplied to the council, under a contract or other arrangement with the persons' employer, as an apprentice or trainee	Apprentice: 1 Trainees: 11

Workforce stability

Between 2022 and 2025, Inner West Council strengthened workforce stability and capability through targeted leadership development and improved staff retention. Staff turnover dropped from 17.92% to 12.16%, outperforming the NSW local government average of 15.73%. The workforce grew by an average rate of 10.95% over the past two years, mainly because more casual and seasonal staff were hired to help deliver additional services to the community. Council also supported hundreds of staff through leadership and training programs, ensuring the team remains skilled, supported, and ready to meet the needs of residents.



Workforce indicators*	2022/23	2023/24	2024/25	Trend
Staff turnover (%)	17.92%	14.38%	12.16%	Decreased by 5.76%
Local Government turnover average (%)	18.00%	15.73%	15.73%	Decreased by 2.27%
Number of staff**	1,581	1,835	1,942	Annual average increase of 10.95% over 2 years
Leadership Program participation (numbers of staff participating)	104	195	33	Total of 332

*Sourced from Inner West Council's Workforce Management Strategy, Quarterly Reports, and Annual Reports 2023/24 to 2024/25, and Local Government NSW Insights

**Includes: Full time, part time, casual and fixed-term staff

Diversity at Inner West Council

Council remains committed to maintaining its Equal Employment Objectives to recruit skilled and diverse candidates from all backgrounds and stages of life.

Diversity summary

The following diversity data was sourced from the Staff Performance and Engagement Survey August 2023, with an update expected in the upcoming survey. Efforts are underway by Council to centralise more of the diversity data within the HR system.

- 3% identify as Australian Aboriginal
- 4.9% identify as a person with disability
- 2% identify with a gender identity that is non-binary or a different term
- 9% identify with a sexual orientation (homosexual, bisexual, queer, or an orientation not listed) other than heterosexual
- Our highest shared cultural backgrounds after Australian (excl. Australian Aboriginal/Torres Strait Islander) in order are:
 - Asian
 - Anglo-European
 - Other European (excl. Anglo-European)

Diversity Council Australia Inclusive Employer Index

Inner West Council took part in the 2024 Diversity Council Australia (DCA) Inclusive Employer Index. A total of 290 employees completed the survey. The results were analysed to evaluate the current state of diversity and inclusion within our workforce. These results were compared against benchmarks from national employers, participating councils, and DCA members.

Inner West Council exceeded national standards, earning recognition as an Inclusive Employer for 2024/25.

- Diversity Council Australia



Smoking ceremony at 16 Days of Activism event

Inclusive employer commitment

Council is dedicated to reflecting the community it serves, actively working to remove employment barriers, while fostering a safe, respectful, and inclusive culture. Through various initiatives, programs, support, and councillor resolutions, Council ensures that staff feel respected, valued, and supported.

This includes:

- Developing various strategies and plans such as the Reconciliation Innovate Action Plan, Disability Inclusion Action Plan, and the Anti-Racism Strategy
- Staff Training: programs on cultural awareness, accessibility, LGBTQ inclusion, respect at work, anti-racism (part of the Anti-Racism Strategy), and bullying/harassment
- Recruitment & Selection: training for hiring managers on unconscious bias and inclusive practices
- Employment opportunities: ongoing commitment to expand support to recruit, retain and support employees with disability, Aboriginal & Torres Strait Islander people, people from culturally and linguistically diverse backgrounds, people of diverse sexualities and genders. This includes early career programs, such as the Fresh Start Program for apprentices, trainees, and cadets, and the Disability Traineeship Program for trainees with disability
- Employee Resource Groups (ERGs): support for staff-led networks like the Disability Employee Network and Women's Committee, with plans to reinvigorate ERGs for Aboriginal and Torres Strait Islander people and the PRIDE network
- Employment support: flexible work options, reasonable adjustments, parental leave, and assistance for domestic violence victims, and employee assistance program with free access to counselling and support to employees and their families
- Memberships with peak body diversity organisations, such as Diversity Council Australia; Australian Disability Network; ACON Pride in Diversity





Council workers at
Leaders Day event

Item 2

Attachment 1



Culture, leadership and strategy

Our strategic framework

Council's strategic framework continues to drive the organisation's culture and performance, and ensures employees are supported to achieve strategic outcomes.

The framework includes:

- Our purpose – why we exist
- Community Strategic Plan strategic directions that cascade to Delivery Program principal activities and then annual Operational Plan actions. These shape where we are going.
- Our Goal to 2041 – this was introduced in 2025 and developed by Council's executive team to guide staff in achieving the outcomes and strategies of the CSP 2041

By 2041, Inner West will be Australia's most renowned model of urban liveability – where every culture is welcomed, every lifestyle respected, and Community spirit thrives. We will be financially sustainable, powered by clean energy, driven by fairness, and shaped by

people who care. Residents will enjoy quality homes, open green spaces, and countless ways to connect, contribute, and belong.

- Our Values – how we behave
- How we'll get there – outlining the five pillars of success to help us achieve our strategy:
 - People: Creating a great work environment for your team and colleagues
 - Customer: Ensuring our community has a wonderful customer experience
 - Service: Delivering great services to the community
 - Excellence: Getting better each year to ensure our long-term financial sustainability
 - Work Health and Safety: Keeping our staff and community safe
- Performance – These five pillars form the basis of all employees' performance objectives.

Our Workforce Management Strategy

The four-year Workforce Management Strategy (WMS) ensures we have the right people, skills, and resources required to accomplish the outcomes and strategies of the Inner West Community Strategic Plan.



WMS 2025-2029

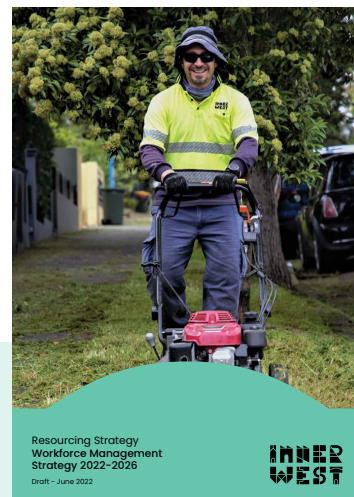
The revised WMS (adopted July 2025) was developed in conjunction with Council's leadership team and endorsed by Council's executives and the Joint Consultative Committee. It focuses on the effective use of resources to achieve CSP outcomes and strategies and aligns with the Delivery Program 2025-2029 and Operational Plan 2025/26.

Key aspects:

- Aligns with various Council strategies while remaining adaptable to changes within local government
- Incorporates three frameworks that provide a clear structure for addressing resource-related challenges and proactive decision-making: Australian Business Excellence Framework, the NSW Local Government Capability Framework and 6B's Resourcing Framework
- Identifies four strategic focus areas that guide Council's resourcing investments and initiatives: Future-Proofing our Workforce, Attracting and Retaining Top Talent, Fostering a Thriving Workplace, and Empowering our People
- Action plans with clear objectives, outcomes and measures, reported quarterly to the Executive and the Audit Risk and Improvement Committee to ensure successful WMS implementation and ongoing effectiveness

Key workforce challenges:

- Balancing limited resources with the growing demand for Council services
- Addressing skills shortages and gaps in critical areas, such as planning, engineering, and children's services
- Overcoming challenges in attracting talent, especially for specialist roles
- Navigating digital transformation, including keeping pace with technology, digital upskilling, and ensuring financial sustainability
- Responding to changing community demographics, including the Inner West population growth and housing crisis
- Meeting Council's sustainability commitments and goals
- Managing an ageing workforce



WMS 2022–2026

- New technology and systems are being adopted across Council, including live dashboards that deliver real-time data on programs and workforce statistics, as well as platforms designed to streamline and manage projects effectively
- Investing in leadership development has led to the creation of several leadership programs, as well as the adoption of the Local Government NSW Capability Framework. This framework is now integrated into position descriptions for level 4 and above and is included as a development goal in leaders' performance plans. Furthermore, to enhance employee growth and skills, a learning and development plan has been established for 2025/26
- Ongoing Recruitment and Selection Training for all hiring managers and interview panelists to ensure Council continues to source skilled employees
- Council has successfully secured the NSW Office of Local Government Fresh Start grant, which covers 100% of the applicable award wage for new apprentices, trainees, or cadets. Currently, there are 14 trainees and apprentices employed, and recruitment efforts are ongoing to bring in more
- Council has increased traineeship opportunities for trainees with disability and currently has eight ongoing trainees through Ability Advocates
- Council continues to enhance its employee value proposition, using feedback mechanisms, such as surveys to understand employee needs. The results have directed Council efforts in professional development, flexible and hybrid work arrangements, wellness programs, and reward and recognition

Education, training and development

Strategic leadership capability is a key priority for Council due to its strong correlation to improved customer service, staff engagement and organisational productivity.

A total of 23,632 training engagements were recorded across mandatory, technical, workplace development, and accredited training programs. This reflects a strong organisational commitment to skill enhancement, compliance, and cultural growth.

Respect at work

Respect at Work training was delivered to both general staff and people leaders to reinforce our values of a safe, inclusive, and respectful workplace. The program focused on preventing workplace sexual harassment, promoting respectful behaviours, and supporting early intervention and reporting. It remains a key initiative in fostering a safe and inclusive workplace culture.

Performance conversations

To strengthen leadership capability, Performance Conversations training was delivered face-to-face to 168 people leaders. The program equipped participants with the skills to conduct meaningful and constructive discussions with their staff, supporting a culture of continuous feedback and growth. It included both guidance on the legal framework, as well as practical tips to help leaders achieve positive outcomes for employees, themselves, and the organisation.

New starter induction

A revitalised new starter induction was delivered quarterly, and Council welcomed 251 new staff. The sessions featured key messages from the General Manager, Peter Gainsford, Q&A with Directors, a presentation on local history, and a Roadshow that connected new starters with key internal stakeholders to support their orientation.

Leaders day

A total of 207 current and emerging leaders across the organisation gathered at Marrickville Town Hall in June 2025. The day focused on connection, collaboration, and living our Values. Leaders explored the GROW model (Goal, Reality, Options, Will), a globally recognised coaching tool that supports impactful dialogue and aligns with the Authentic Leaders Program and Performance Conversations training.

Childsafe training

Childsafe training was delivered to an additional 575 staff to workgroups such as Parks & Streetscapes, Civil Works, Resource Recovery, Parking & Rangers Services and new Aquatics staff gained an understanding of identifying and reporting child safety concerns.





Council workers

Governance training

Mandatory governance training included Code of Conduct, Fraud, Privacy, Procurement and Risk topics. Staff completion rates were higher than anticipated, reflecting strong engagement and commitment to compliance and learning.

Safety training

A total of 207 staff completed Asbestos Awareness training and 38 staff completed Silica Awareness training. These programs ensure safe work practices and compliance with SafeWork NSW health and safety regulations.

Authentic leader program

Council continued to build on the success of the program which was previously delivered in 2022 and 2023 to leaders across the organisation. This year, a new cohort of 33 identified leaders participated in the program, which focuses on developing leadership. Participants received coaching support and attended

a five-day workshop series that explores personal motivation, human relationships, and leadership behaviours. The program closely aligns with the Inner West Leadership Capability Framework, ensuring it remains relevant for leadership skills.

Complaints

The e-learning suite now features an interactive Complaints Operational Management Standard (OMS) course. The course is designed to enhance staff capability, support timely and consistent complaint resolution, and align with the Customer Experience Strategy 2024–2027.

Operational readiness program

The operational readiness program supported 82 staff in building resilience, preparedness, and performance. The course combined psychological insights with practical strategies, contributing to broader efforts to strengthen capability and wellbeing across operational roles



Council workers at Your Say stall

Employee value proposition

Inner West Council's Employee Value Proposition (EVP) distinguishes Council from other employers, promoting the unique features and benefits of working at Inner West Council to both current and prospective employees. Our EVP defines the value employees receive in exchange for their skills and dedication, encompassing both tangible and intangible factors, including:

- Remuneration
- Professional development
- Flexible and hybrid work arrangements
- Wellness programs
- Reward and recognition
- Clarity of direction
- Culture of the organisation

To consistently deliver value, and in alignment with our core value of Collaboration, Council actively engages our workforce through feedback mechanisms like engagement and pulse surveys, and regular manager-employee meetings.

Community is at the heart of Council, providing meaning and purpose behind every employee's work. Our strategic framework supports employees in achieving meaningful outcomes, with clear performance indicators and individualised development plans.

Council prioritises continuous learning and professional growth by offering comprehensive training, flexible work options, health and wellbeing benefits, and a forward-thinking rewards program. Safety, diversity, and inclusion are at the forefront, ensuring a safe, inclusive and productive workplace.

Council remains a competitive employer by benchmarking against industry standards such as the National Local Government Remuneration Survey and participating in initiatives such as Australian Disability Network Accessibility Index and Diversity Council Australia's Inclusive Employer Index, gaining recognition for our commitment to accessibility and inclusivity.

Workplace health safety and wellbeing

Council continued implementing its Work Health Safety and Wellbeing (WHS&W) strategies, enabling a positive and safe workplace culture through effective leadership, systems and processes.

On 3 December 2024 Council adopted a new WHS&W Policy to reaffirm and reinvigorate its framework for the management of the work health, safety and wellbeing (including psychosocial dimensions) of its workers, services providers, volunteers and visitors to Council workplaces. The policy discusses the management system Council has implemented consistent with the international standard (ISO 45001) to meet its commitments to deliver and promote a safe work environment for its people and the public, where safety performance is encouraged.

Supporting the policy, Risk WHS and Wellbeing teams commenced a comprehensive refresh of Council's WHS&W suite of operational management standards. Work to refresh these documents will continue during the 2025/26 financial year.

Notably, Council restructured its approach to WHS&W Committees and formalised that approach in revised WHS&W Committees Terms of Reference, which establish a 'Peak' management committee and Directorate WHS Committees. The peak committee is to drive whole of organisation activities and acts as an escalation point for complex issues. The Directorate committees are worker-led and monitor and implement WHSW objectives at the workplace level. This structure has assisted Council to better prioritise and action safety continuous improvement across its operations.

Workplace injury and near miss statistics for the period noted 215 injuries to workers, with 103 of these involving a workers compensation claim for either medical treatment only or a lost time injury. Incidents are significant reportable events which do not involve an injury. There were 224 incident reports made during the period.

A significant proportion of these involve manual handling injuries and slips, trips and falls. Our frontline and outdoor workers are highly represented in these statistics, reflecting the nature of their work delivering services to the community such as maintenance and building work across the Inner West.

Of concern are the reports of threats, abuse or serious safety concerns experienced by our parking and ranger services teams from members of the community. These teams play a critical role ensuring that our community has access to and pays for the usage of parking and other facilities. Threatening and abusive behaviour towards our people is not acceptable.

There were four notifiable incidents during the period. These involved:

- an injury to a worker, while working at height and using an angle grinder
- a worker slipping in a bathroom, resulting in medical treatment for a head injury
- gas escaping from a heavily worn residential gas line when Council workers whipper-snipped the verge
- a fall from height at the Leichhardt Waste Transfer Station, with the worker uninjured. The facility has been a focus area for extensive safety upgrades, which are ongoing.

In addition, there was a notifiable incident reported in March 2025 by the Principal Contractor for the GreenWay project. The Principal Contractor was carrying out construction works at Arlington Metro Dulwich Hill light rail track when an excavator slid off an elevated platform and rolled onto the light rail track. While no one was injured, light rail services were impacted but restored early the following day.

Safety initiatives

A range of safety initiatives have been undertaken during the year with a focus on:

- improving processes for customer service and support including the management of inappropriate behaviours and for people experiencing mental health or other issues and traumas
- supporting our staff and to mitigate threats and abuse (particularly our Parking and Ranger officers)
- reviewing our management of chemicals and supporting safety certifications in aquatics and children's services service areas.
- resolving issues identified through numerous risk reviews of public spaces administered by Council, places of work, buildings, building sites, and newly commissioned facilities such as electrical charging infrastructure.

Over the financial year, WHS&W staff collaborated with multiple Directorates and service areas to review the technical documents that governed the safe working practices of our field staff undertaking higher risk frontline service delivery activities.

Over 60 'safe work method statements' were reviewed with staff and specialist advisors collaborating to establish a revised and streamlined suite of operating documents to suit different levels of risk and the various site and operating conditions where the work is performed. The revised suite of technical documents includes safe work method statements for high-risk work, safe operating procedures for vehicles and plant and safe work instructions for environments and tasks.

Through this project, Council focused its job and compliance monitoring, quality assurance and audit activities on the higher risk activities. It has also established up to date and practical procedures to ensure our workers know how to use the right equipment, vehicles and plant for the work, and are properly trained and instructed in the environments and tasks their work encompasses.

Safety management system

In early 2025, Council transitioned its safety incident management reporting system to the BeSafe platform. The new system will facilitate a number of automations and functionality to support remote worker incident reporting including location-tagged incident reporting.

Council has also embedded a holistic approach to managing psychosocial risks into its operations. The following key initiatives support significant dimensions of psychosocial risk management:

- Finalising the Managing Psychosocial Hazards operational management standard, which is due to be adopted in early 2025/26. This document outlines how Council holistically prevents harm and intervenes early to promote the positive and protective elements of work.
- Undertaking extensive work to train Mental Health First Aiders across the organisation to assist, recognise and support workers experiencing challenging situations.
- Undertaking psychosocial risk assessments and taking action on the key physical, psychosocial and customer risks for each of its services areas.

Wellbeing initiatives

Wellbeing initiatives undertaken across Council during the 2024/25 period include:

- Flu vaccinations
- Manual handling training for at risk staff
- Job demand analyses for high risk roles. For example, by employing wearable sensors for staff performing job tasks, Council gains insights into the physical demands of each task, which is then used to inform manual handling and updated operating requirements for relevant work groups.
- Webinars and other activities in support of topical matters each month such as RedFeb Heart Disease Awareness (February 2025), endometriosis awareness month (March 2025), and health and wellbeing expos.



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Our Performance

Delivery Program and Operational Plan Performance by Strategic Direction

This section builds on the 'Year in Review' section, with further detail on how Council has performed against its commitments in the Delivery Program and Operational Plan, for each Strategic Direction of the Community Strategic Plan *Our Inner West 2036*.

Item 2

Attachment 1



Strategic direction 1: An ecologically sustainable Inner West

Key achievements

Biodiversity Strategy 2036

Council adopted the Inner West Biodiversity Strategy 2036 in December 2024, setting out a practical plan to protect and enhance local biodiversity. The strategy outlines priority actions including the creation of Priority Biodiversity Areas and new approaches to community engagement. It strengthens Council's environmental stewardship and highlights the importance of conserving native species and ecosystems across the Inner West.

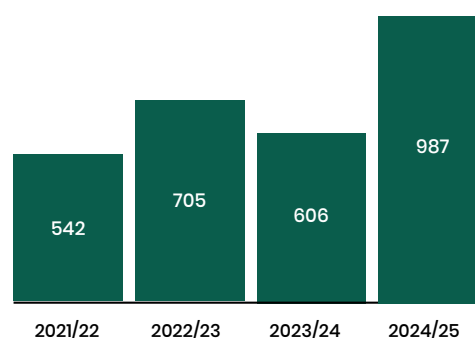
The conservation of biodiversity in Sydney's Inner West is essential for sustaining ecosystem health and safeguarding the future of unique native species.

Urban Forest Policy and Plan

Council adopted the Inner West Urban Forest Policy and Strategic Action Plan in May 2025, recognising the vital role of trees in urban environments. The policy provides a balanced and integrated approach to managing trees on public and private land, while considering other uses of public space such as pedestrian access, traffic, utilities, and development. It also addresses Council's responsibility to manage risks and interactions between trees and built assets.



Bushcare volunteer attendances per year



Bushcare volunteers contribute to improving biodiversity, habitat connectivity and site conditions in the Inner West

One year of the Food Organics and Garden Organics service

Council celebrated one year of the Food Organics and Garden Organics (FOGO) service, recovering 16,059 tonnes of organic waste and diverting 8,800 tonnes of garbage from landfill. Residents have embraced the FOGO service with high recovery and low contamination rates (2–6%), contributing to a more sustainable Inner West.

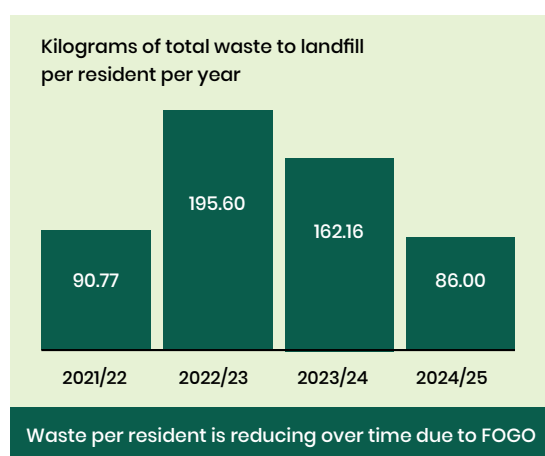
These carbon savings are equivalent to:

- Powering 9,750 homes for a year
- Taking 19,025 cars off the road
- Preventing 56,421 wheelie bins' contents (240L) from entering landfill
- Preventing waste equal to 5.4 Olympic swimming pools from entering landfill

Expanding food recycling to schools and early learning centres

FOGO was expanded to Inner West schools and Council-run early learning centres in February 2025, providing an opportunity for large-scale food waste diversion from landfill.

Council introduced the new service after consultation which showed strong support from educators, students and parents for food recycling and education about sustainability.



136 kerbside public charging ports activated

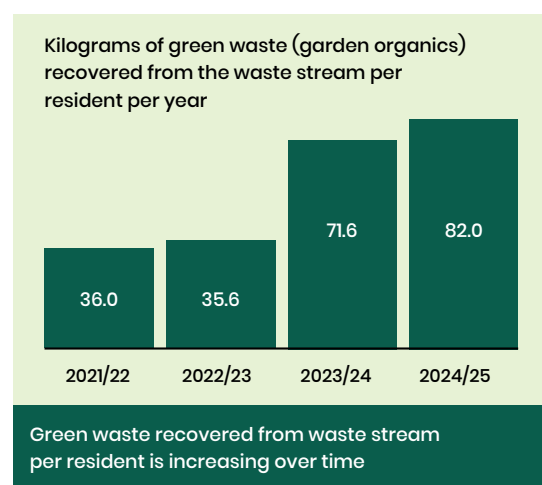
Council's roll-out of electric chargers has resulted in the Inner West community having better access to public electric vehicle charging infrastructure than any other community in NSW.

Following Council's adoption of the Electric Vehicle Encouragement Strategy in May 2023, Council secured grants for 136 charging ports which were installed by 30 June 2025.

The new chargers range from seven kilowatts to 75 kilowatts and include pole-mounted, pedestal and "kiosk" EV chargers. Free untimed EV charging was also introduced at the Inner West Sustainability Hub.

Circular Economy Roundtable in May 2025

Council hosted a Circular Economy Roundtable with local, regional, and state-level stakeholders in May 2025. The Roundtable aimed to create a forum for growth in the circular economy and build relationships with reuse and repair businesses to drive action on reducing waste to landfill and resource recovery. Key outcomes included a commitment to ongoing support for circular initiatives, the development of a database of reuse and repair organisations, and an interactive map to connect the community with donation and recycling options.



Challenges

Urban development

Continued urban development is leading to the loss of biodiversity in the Inner West, despite Council and community efforts to protect urban ecology, biodiversity and urban forest canopy. Land and vegetation clearing, habitat fragmentation, invasive species, changes in microclimate over time, increased lighting, and changes in hydrology have resulted in a decline in urban wildlife diversity and abundance.

Urban forest

Trees and green areas provide many benefits that improve the liveability and biodiversity of the Inner West. The new Urban Forest Policy and implementation of the Strategic Action Plan, provide the opportunity to improve the integration of the urban forest with the built environment, and to create a balanced, sustainable, and resilient urban forest tree population. The most recent data shows that the Inner West canopy cover is 18.55% (NSW Government Seed Data, 2022). Council plans to plant 1,000 public trees each year and aims to increase the tree canopy to 23% by 2036.

Climate change

Council is developing a Climate Adaptation Plan to build resilience to the changing climate. Stage one included an enterprise level climate risk assessment, to better understand how climate change could impact organisational objectives. Further assessment sought to understand the impacts from acute shocks (e.g. flood events) and chronic stressors (e.g. higher average temperatures) caused by climate hazards. Council has begun implementation of foundational actions in the climate risk assessment and will commence development of a comprehensive Climate Adaptation Plan that includes corporate, community, and partnership responses.

The year ahead

Council will continue to deliver the Urban Forest Policy and Biodiversity Strategy, host the Parramatta River Catchment Group, restore wetlands adjacent to Blackmore Park, and recreate the Gumbramorra swamp at Mackey Park.

Council will prioritise circular economy and waste reduction initiatives, expand the food and organics recycling service (FOGO) and implement education and contamination management strategies to maximise recycling rates.

The Inner West Sustainability Hub will continue to deliver an engaging calendar of workshops and activities promoting low-carbon living, reuse, and the circular economy.



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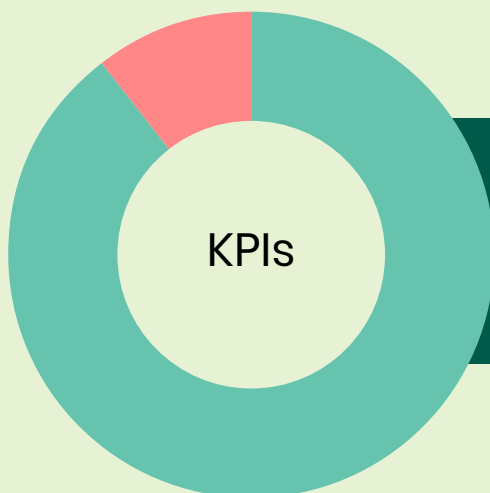
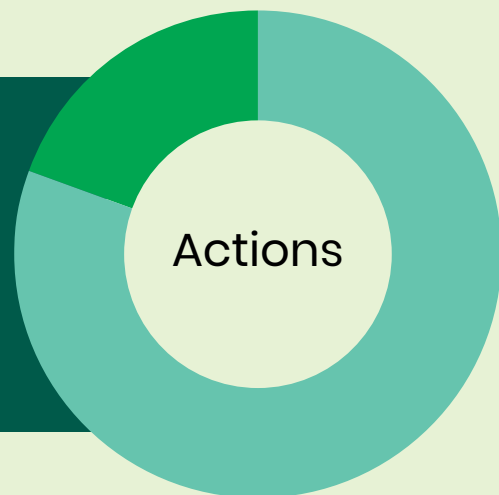
Inner West Council Annual Report 2024/25

Key performance measures

For Strategic Direction 1, 100% of Operational Plan actions were completed or on track and 90% of key performance measures (KPIs) were on target or within a 10% tolerance of the target.

Strategic Direction 1 – Operational Plan actions

On track	21 (81%)
Completed	5 (19%)
Behind	0
On hold	0
Rescheduled	0
Total	26



Strategic Direction 1 – Status of all KPIs

On track	26 (90%)
Within tolerance	0
Below target	3 (10%)
Total	29





Strategic direction 2: Liveable, connected neighbourhoods and transport

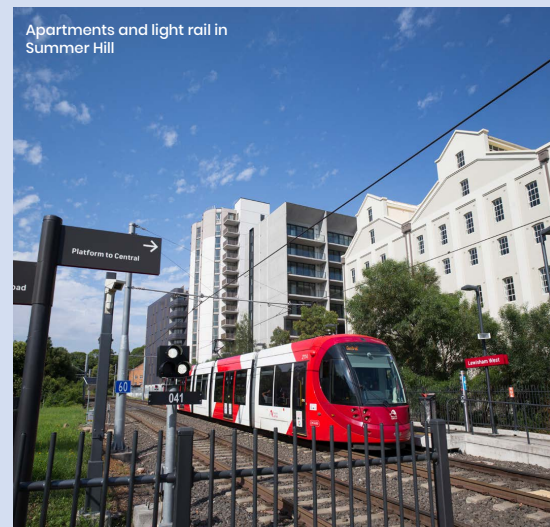
Key achievements

A Fairer Future for the Inner West Plan

Council developed Our Fairer Future Plan as an alternate approach to the State Government Housing Reforms – Transport Orientated Development and Low and Mid-Rise Housing Programs. Our Fairer Future Plan will allow more people to live in the Inner West while preserving what the community loves. It offers a local solution for increased housing that respects the area's unique neighbourhood character while planning for new social facilities and better public spaces.

A one-size-fits-all housing plan would have impacted too much on the character of the Inner West without providing enough housing. Through careful local planning and community consultation, Council developed an alternative for the community, which includes development incentives for sustainability.

The plan was publicly exhibited from May to July 2025 and Council received more than 3,000 community submissions. The revised plan responding to the community feedback will be considered at Council's meeting in September 2025.



Apartments and light rail in Summer Hill



Local Matters Forum

Development Applications

Highlights for the year include:

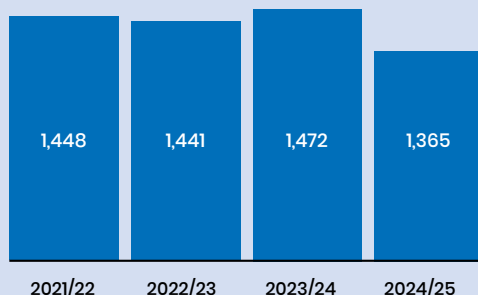
- Reduced the median time to determine development application processing time by nearly 25%
- Achieved an average of 10 days for lodgement of applications, exceeding the 14 day expectation
- Introduced changes to enhance communication and responsiveness, improve internal processes and collaboration and leveraging technology for efficiency
- Delivered monthly community information sessions to assist in the understanding of the DA process
- Revised and updated Council's web page to provide up to date and clear information on the DA process
- Provided a Duty Planning Officer service to make general planning advice available via phone, email or in-person at Leichhardt Service Centre
- Held the Built Environment Awards celebrating built outcomes in the unique landscape of the Inner West
- Created the role of City Architect
- Established the Major Residential Development Panel

Responsible Pet Ownership initiatives

Companion animal services highlights include:

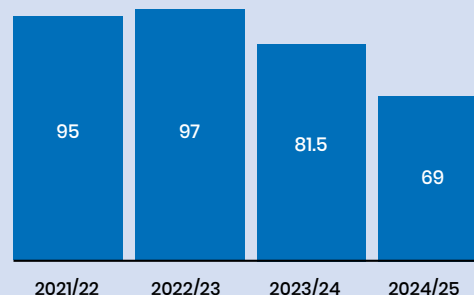
- Delivered two complimentary Puppy Preschool programs for Inner West residents, providing foundational training and socialisation for puppies to support responsible pet ownership
- Continued to deliver pop-up information stands at local parks where officers provided the public with responsible pet ownership advice, information and services
- Developed the portable A-frame signage program aimed at promoting responsible pet ownership. A rotation schedule ensured the signs were regularly placed in local parks with higher rates of dog-related complaints, focusing on priority areas patrolled by Companion Animal Officers
- Conducted proactive patrols of local parks and directly engaged with residents, offering education and support to encourage responsible pet ownership
- Continued the free pet identification collar and tag initiative for residents, encouraging compliance with microchipping and lifetime registration requirements for cats and dogs
- Implemented the 'team mascot' initiative, using the team's companion animal, Humphrey, to engage with the community and promote responsible pet ownership

Development applications determined per year

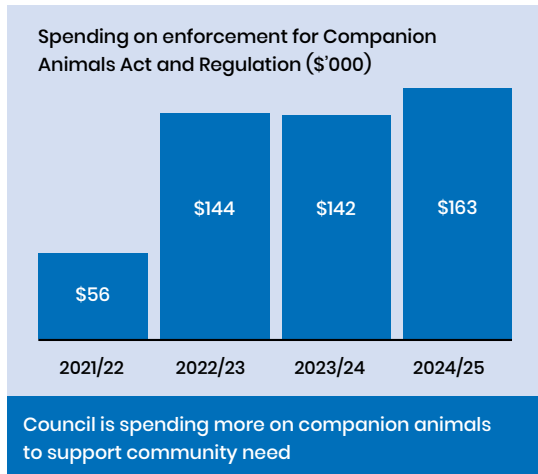


Council determined fewer development applications in 2024/25

Median development application processing times (days)



Median development application processing time has fallen since 2022/23



- Distributed educational and promotional resources to dog walkers in local parks, including dog waste bags to promote clean-up practices and free leashes to support effective control in on-leash areas
- Provided information on Council's website, including the 'lost and found pets' page to assist in reuniting missing dogs and cats with their owners. and maintained the Inner West Pets Facebook group, sharing responsible ownership content and updates on important animal-related matters
- Shared responsible pet ownership messages through social media channels, printed newsletter and flyers
- Applied vibrant paw print stencils along community footpaths to highlight areas where dogs were required to be on-leash or off-leash

Rozelle Parklands opened for public use in July 2025

The Rozelle Parklands sporting fields opened in July 2025 for play following the handover of care, control and management for the Parklands from Transport for NSW to Inner West Council in May 2025. Council secured a \$20 million grant from Transport for NSW to improve facilities at the Parklands and nearby parks.

Council will create two all-weather sporting surfaces at Callan Park for local sporting club use, two new raised pedestrian crossings on Lilyfield Road for safer access to Easton Park, and 80 car parking spaces on Lilyfield Road next to the Parklands, through the grant funding.

St Peters to Sydenham cycle route

Council invested \$1.3 million in improving cycling safety on the route between Sydenham Station and St Peters. These improvements delivered in June 2025, aimed to create a safer, greener and more accessible corridor for cyclists, pedestrians and residents in the Inner West.

Guided by Council's Bicycle Strategy and Action Plan, work is currently underway on several cycling projects. These include Cooks to Cove GreenWay, Lilyfield Road cycleway, Marrickville Road East cycleway, and Southwest Active Transport Link along the new Metro line.

Council commenced transport studies, including the strategic investigation of cycling routes in northern Ashfield-Haberfield, active travel to schools study and potential routes for inclusion in future cycling action plans.

Pedestrian Access and Mobility Plan projects for 2024/25 completed

In 2024/25 Council invested \$2.2 million to deliver the Pedestrian Access and Mobility Plan (PAMP). This program aims to improve pedestrian safety, enhance accessibility, and ensure ease of movement for residents and visitors.

Projects delivered in 2024/25 include:

- Beach Road at Hercules Street, Dulwich Hill - raised multifunctional crossing (MFC)
- A'Beckett Avenue at Norton Street, Ashfield - kerb extensions
- Carrington Road at Cary Street - raised MFC
- Wells Street, Newtown - raised MFC
- Laura Street at Hawken Street, Newtown - raised MFC
- Alberto Street at Balmain Road, Lilyfield - kerb extensions
- Tideswell Street at Liverpool Road, Ashfield - kerb extensions
- Ramsay Street at Alt Street, Ashfield - raised MFC
- Alt Street, Ashfield - raised MFC
- Brereton Street at Sydenham Road, Marrickville - Pedestrian refuge/kerb extension
- Denison Street at Kiline Lane - kerb extensions and kerb ramps

New raised pedestrian crossings delivered

Raised crossings improve safety by better defining the crossing points and support pedestrian safety and driver behaviour at these locations. Council replaced the existing at-grade flat crossings with raised crossings, and upgraded signage and line markings at various locations:

- Alt Street, Ashfield at Albert Parade
- Ramsay Street, Haberfield
- Lilyfield Road, Rozelle Parklands
- Beach Road, Dulwich Hill
- Marrickville Road, at Despointes Street
- Wells Street, Newtown
- Carrington Road, Marrickville

Parking and rangers

The Ranger and Parking services team undertook 5,560 patrols of residential parking scheme areas, exceeding the annual patrol target by 85%. There were also 784 school patrols undertaken in the year which exceeded the annual target by 30%.

Challenges

Increase housing

Like the rest of Sydney, the Inner West does not have enough homes to meet the current demand. This is driving up the cost of housing, making it unaffordable for many, especially younger people, renters, and essential workers. If housing diversity is lost, the uniqueness and character of the Inner West may be lost.

Inner West Council recognises the current housing crisis and is committed to creating more housing options across the area. The goal is to increase the number and variety of homes, especially near public transport and town centres.

Council's Our Fairer Future Plan proposes to concentrate new homes around town centres and transport hubs and be an alternative to the State government's housing reforms. It will also revitalise Inner West shopping and entertainment precincts, create new venues and jobs, and give local businesses a boost, while protecting the unique character of the area.

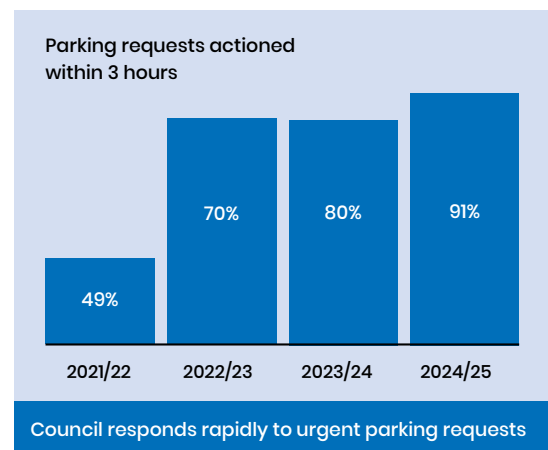
Encouraging more walking and cycling

The Inner West Going Places Integrated Transport Strategy and Cycling Strategy, and associated Action Plans outline priorities, actions and projects to expand active travel, walking and bike networks. Challenges with expanding the walking and cycling networks include allocating funding to ensure bike riding is safe and convenient. Specific projects such as the GreenWay project aim to connect walking and cycling routes from Iron Cove to the Cooks River encouraging greater walking and cycling safety. Other challenges to increasing active travel include heavy traffic along arterial and primary roads, problematic crossings, and on-street car parking.

Managing parking

Lack of available on-street parking, new developments, illegal parking, and changing parking needs are some of the parking challenges that the Inner West is currently facing.

Council is currently developing a parking strategy that aims to improve parking in both the private and public domains and maximise community benefit. The strategy will integrate contemporary good practice, incorporate community views, and support the aims of other relevant Council policies, including the Community Strategic Plan and Integrated Transport Strategy. It will enhance liveability, promote sustainability, activate the public domain and prioritise walking, cycling and use of public transport over private motor vehicles usage.



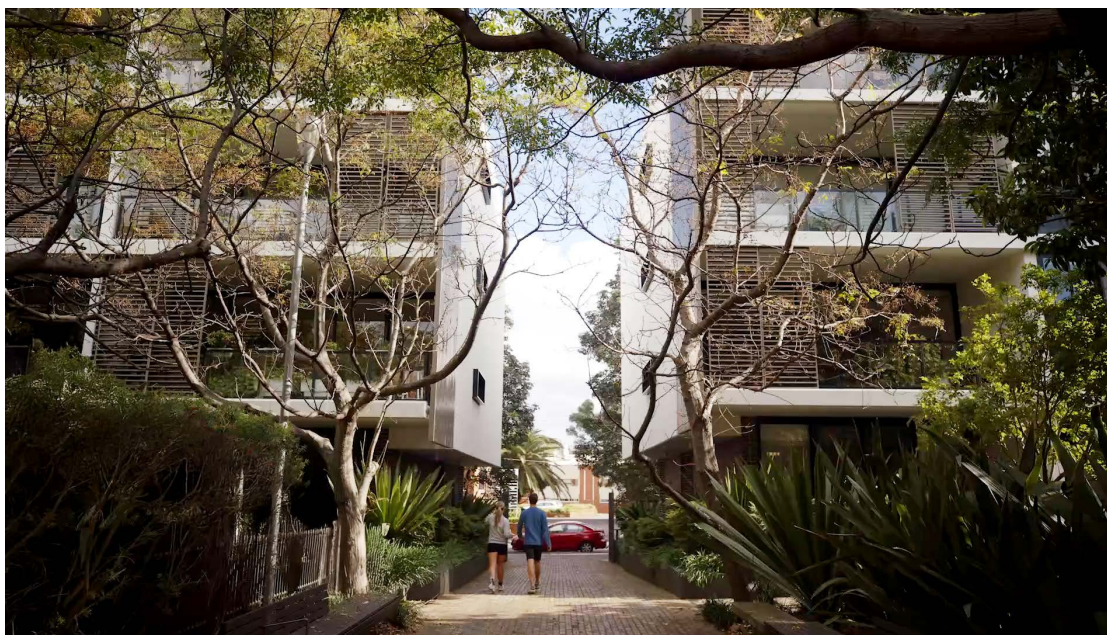
The year ahead

Council will finalise its response to the State Government reforms to meet housing targets and progress opportunities for the delivery of affordable housing during the 2025/26 year.

It also will complete the GreenWay in 2025, enabling active transport from Iron Cove to the Cooks River.

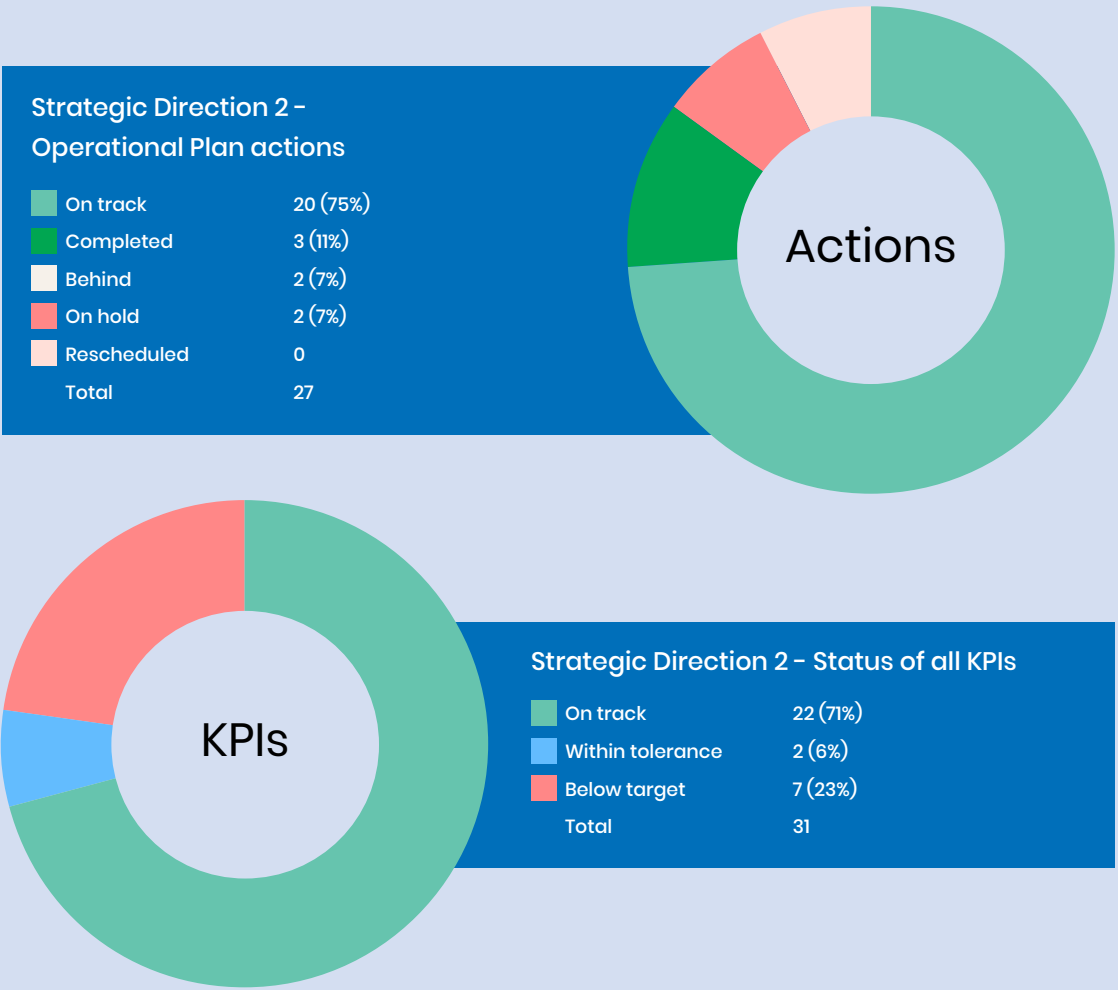
Council will continue projects that contribute towards a more liveable and connected Inner West, including our Parking Strategy, Stage one of Leichhardt Aquatic Centre and Leichhardt Oval improvements, and the implementation of InnerWest@40.

The community will be engaged on priorities and preferences for the future design of streets and neighbourhoods and identify our infrastructure needs to create safer streets, more liveable communities, and reduce reliance on cars for short trips. This consultation will help to better understand the design of our streets and the way we move in the Inner West.



Key performance measures

For Strategic Direction 2, 86% of Operational Plan actions were completed or on track and 77% of KPIs were on target or within a 10% tolerance of the target.





Dulwich Hill



Strategic direction 3: Creative communities and a strong economy

Key achievements

Six new Special Entertainment Precincts

Council has approved six new Special Entertainment Precincts across the Inner West, following the hugely successful revitalisation of Enmore Road.

Following State Government approval, Council will establish Special Entertainment Precincts in Balmain, Dulwich Hill, Leichhardt, Rozelle and two areas in Marrickville and extend the Enmore Road Special Entertainment Precinct to include the Warren View Hotel and another commercial property.

These new Special Entertainment Precincts will create more opportunities for performing artists, as well as boost local businesses and add to the vibrancy and nightlife of our neighbourhoods. It is anticipated the precincts will be operational from August 2025.



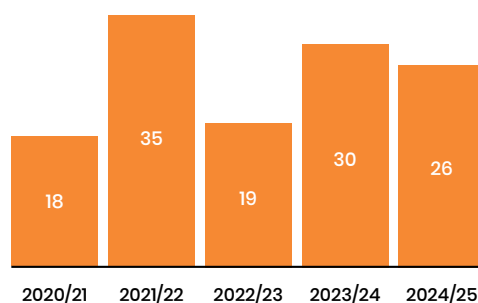
Economic Development Strategy

The Inner West Economic Development Strategy 2025–2030 outlines the key economic strategic drivers for the Inner West and the actions Council will take to boost economic growth in the Inner West. The Strategy was developed in collaboration with local business chambers, sector associations, businesses, key industry groups, community members and stakeholders. Council endorsed the draft Strategy for public exhibition in June 2025.

Council helps to promote local brewers and distillers

Council has dedicated \$200,000 to creating an Inner West Tourism Action Plan designed to promote the 14 microbreweries and 12 distilleries in the Inner West.

Business support workshops per year



Council provides business support workshops

The Inner West is known as the craft brewery capital of Australia and has seen growth in the number of operators over the last five years. The local brewers and distillers have become an important and unique feature of what makes the Inner West the most vibrant, surprising, and exciting location in Sydney.

This initiative is one of several designed to promote the sector, resulting from the Inner West Brewers and Distillers Forum, held at the Young Henry's Brewery, and facilitated by Council in April 2025.

As well as the Tourism Action Plan, Council has also committed to:

- Supporting events and festivals organised by the sector
- Marketing assistance to our brewers and distillers, including promoting the Inner West Ale Trail
- Designating individual breweries as Special Entertainment Precincts to allow them to support live music and gain extended opening hours
- Helping to foster a safe and inviting environment
- Advocating to other levels of government on key issues that affect the sector

Twenty-two Inner West pubs added to heritage protection list

The Inner West is home to some of Sydney's most iconic pubs.

Council established heritage protection for twenty-two Inner West pubs to preserve these long-standing institutions and keep our community's famous pub culture alive.

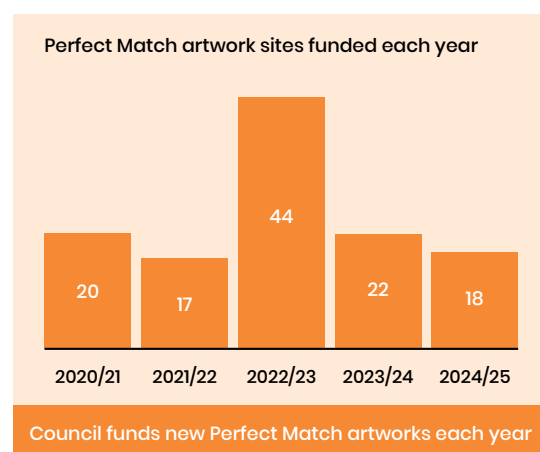
The heritage protections preserve the exterior of the historic pubs and help to prevent the demolition or removal of bars and interiors, safeguarding these community hubs for future generations.

These 22 new listings are in addition to the 26 Inner West hotels that already have heritage protection.

Support for Inner West's creative community

Council delivered the Creative Toolbox in June 2025, a three-day symposium supporting creatives. It was designed to equip artists and creative professionals with practical tools for sustainable, resilient, and future-focused careers. It featured 30 expert-led sessions, and brought together community voices and industry leaders, including Boomalli Aboriginal Artists Cooperative, Diversity Arts, Make or Break, Accessible Arts, Creative+ Business, The Producer Lab, hey mate. and Arts Law. There were 53 guest speakers and artists, and 320 participants representing close to 150 unique arts organisations.

The Creative Uses of Town Hall concierge program was streamlined, making it easier for creatives to use these venues. Council also improved Perfect Match street art program processes and worked with the Art and Culture Local Democracy Group on key initiatives. A streamlined web interface and application process is in development in alignment with Permit, Plug & Play event sites, to support and assist event organisers to deliver events in the Inner West.



Challenges

Protecting and enhancing industrial and employment land

The increasing demand for housing can lead to the conversion of industrial and commercial land for residential use, potentially impacting employment opportunities and local businesses.

Inner West has over 300 hectares of employment zoned land which is concentrated in Marrickville, Sydenham and Tempe. These precincts play a critical role in providing goods and services both locally and regionally. Supporting job and economic growth, the industrial employment land across the Inner West is more than just manufacturing and is home to much of the creative sector, specialised food production, urban services and microbreweries. Protecting and enhancing the industrial employment land across the Inner West is fundamental to the success of the local economy now and in the future.

A vibrant creative industry

The Inner West's creative industries face challenges including land use zonings, unstable funding sources, sometimes poor employment conditions and supply of creative venues. Council is actively seeking ways to address these challenges, including through the implementation of Creative Uses of Town Halls program, prioritising engagement of local creatives, introduction of Special Entertainment Precincts, improved processes for grants and funding opportunities, and the Creative Toolbox Symposium. Council continues to support the local sector through opportunities such as live music activations, street festivals and Perfect Match.

Supporting economic development and growth of local businesses

Remote work trends and the rise of the gig economy are impacting traditional retail and commercial centres. Council adapts to these changes by supporting new business models and ensuring that local businesses can thrive.

Council has planned various activities to increase the skills and capacity of local businesses, such as place making activations, Women in Business Network, business workshops, small campaigns and business awards, and public domain beautification. However, more can be done to support economic growth in the area, to empower chambers and business associations to lead business activities and promote the unique characteristic of their business precincts.

The year ahead

Council will finalise the Economic Development Strategy and develop a new Cultural Strategy, as well as progress initiatives such as establishing a new chamber for women working in local businesses, expanding Perfect Match, and expanding the Enmore trial to include laneway dining in adjoining bars and restaurants.

Council will also progress actions in the Tourism Action Plan. This will include sponsored content and advertising strategy to showcase the Inner West as a destination, targeting tourism attraction events, sectors and precincts such as Council's flagship festivals, Heritage Pubs and Distillery Trails, live music and eat streets, and art and creative trails.

Council will continue delivering popular events for the community, such as expansion of the Lunar New Year Program in Marrickville, Festival of Balmain, Choral Festival, Town Hall open days, and public programs at White Bay Power Station, Rozelle.



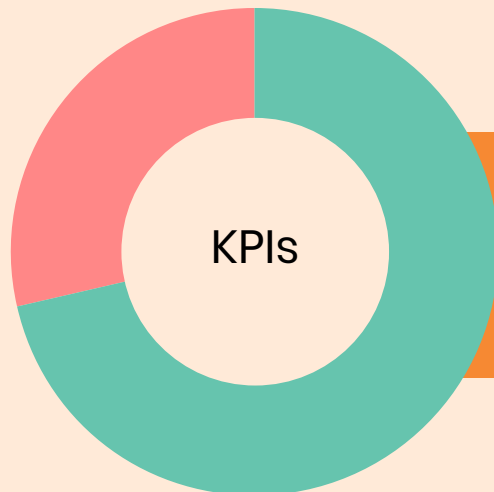
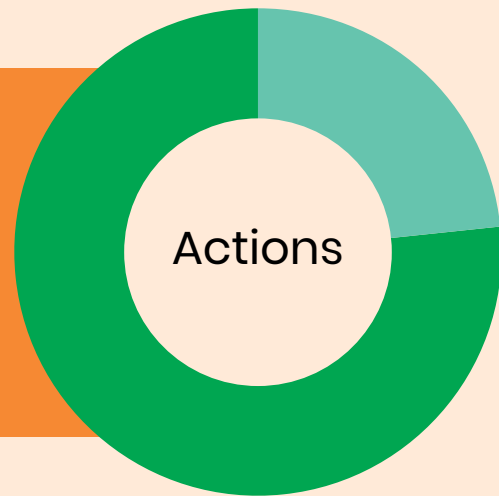
Weaving workshop with Boomalli artists
Wanita Lowe & Nioka Lowe-Brenna
at Creative Toolbox Symposium

Key performance measures

For Strategic Direction 3, 100% of Operational Plan actions were completed or on track and 71% of KPIs were on target or within a 10% tolerance of the target.

Strategic Direction 3 - Operational Plan actions

On track	4 (24%)
Completed	13 (76%)
Behind	0
On hold	0
Rescheduled	0
Total	17



Strategic Direction 3 - Status of all KPIs

On track	5 (71%)
Within tolerance	0
Below target	2 (29%)
Total	7



Item 2

Attachment 1



Strategic direction 4: Healthy, resilient and caring communities

Key achievements

Anti-Racism Strategy 2024–2026

Council developed the Anti-Racism Strategy in consultation with the Inner West Aboriginal and Torres Strait Islander and Multicultural Local Democracy Groups, the Inner West Multicultural Network, and local Aboriginal and Torres Strait Islander and multicultural organisations. Council adopted the strategy in September 2024 after incorporating feedback from the Australian Human Rights Commission and community submissions received during public exhibition of the draft. The work on the Anti-Racism Strategy was recognised by the Human Rights Commission as the national lead for all levels of government policy and practice.

Camdenville Park upgrade

Council completed the \$8.2 million upgrade to Camdenville Park in May 2025, celebrating with an opening event. Hundreds of people filled the park as a heritage blue plaque was unveiled to commemorate the first NSW Aboriginal Rugby League Knockout (Koori Knockout) held at Camdenville Park in 1971. Improvements to the park included:

- Sports field upgrade including new irrigation, turf and sustainable LED floodlighting
- New playground with additional shade sails and picnic facilities
- A new BMX pump track and little kids pump track
- A refurbished amenities building
- Upgrades to Peter Bulger Wetland including stabilised embankments with native vegetation to filter stormwater



Smoking ceremony at
Pride Square, Newtown

Camdenville Park has now also become the Pride Sports Hub of Australia and home to Sydney Rangers Soccer Club, Flying Bats Football Club, and the Sydney Women's Baseball League.

Inclusive playgrounds

Council officially opened the new Baludarri Inclusive Playground at King George Park to the community in September 2024.

With extensive feedback from locals and inclusive play experts at The Touched by Olivia Foundation, Council delivered this high-quality, fully inclusive playground so that all children can experience the joys and benefits of play together.

Inclusive playgrounds are vital to the community as they provide a space that is accessible to children and people of all ages and abilities. These playgrounds also offer a happy and safe space for children, and a range of play types are catered to with areas for stimulation, quiet time, and socialisation.

The \$2.3 million Gulgadya inclusive playground is due to open at Richard Murden Reserve in August 2025, with Djarrawunang inclusive playground at Yeo Park progressing.

Community events program

Council delivered over fifty events in 2024/25, including Marrickville Music Festival, Bairro Portugues, Dulwich Hill Festival, Stanmore Music Festival, Mardi Gras Parade screening, Summer Hill Social, Inner West Kids Fest, ANZAC Day, 2044 Street Takeover, and the Live Music Activations program.

In 2024/25 Council focused on partnering with community and creative organisations to build capacity in the creative economy. Events delivered in partnership included Youth Week, SXSW Sydney Fest by Inner West, expansion of the Lunar New Year program in Ashfield, Marrickville Sunday Sessions, Creative Uses of Town Hall opening event and a major collaboration with Sydney Biennale to showcase Inner West artists.

Inner West Pride Centre opened

The new Inner West LGBTQI+ Pride Centre at Newtown Town Hall officially opened in August 2024. This is the first Pride Centre in NSW and follows a \$2.6 million renovation to upgrade and modernise the facilities and spaces in the historic Newtown Town Hall.

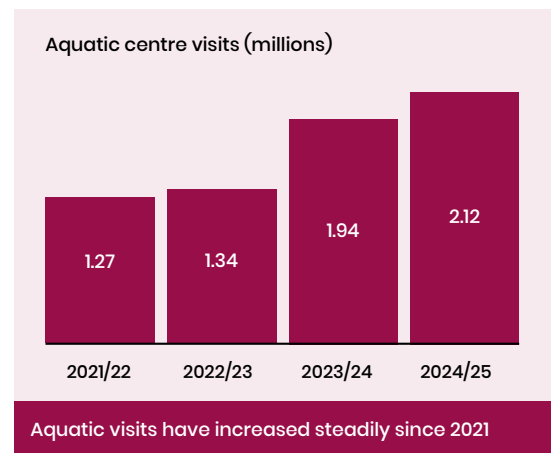
Following the official renaming of Pride Square during World Pride 2023, Council resolved to transform Newtown Town Hall into the Inner West Pride Centre. The Inner West has always been the heart of the LGBTQI+ community and witnessed the long struggle for civil rights in Sydney, New South Wales, and Australia. With the opening of the Pride Centre, the Inner West is building on this heritage by providing a safe space for the LGBTQI+ community and use for community activities, events and to access services.

The Pride Centre is operated by Twenty10, an iconic LGBTQIA+ organisation that has been providing life-saving youth and counselling services to our community for over 40 years.

Record number of visitors to aquatic centres

More than 2 million people visited Inner West aquatic centres in 2024/25, exceeding targets. There was a strong uptake of all programs and services including learn to swim, squads, recreation swimming, lap swimming, health and fitness, group fitness, aquarobics and creche.

Notable events at the centres included Trans and Gender Diverse Swim Nights in partnership with LGBTQI+ organisations, Seniors Festival celebrations including free entry and group fitness classes, seniors lifesaving skills refresher in December 2024, and school holiday swimming lesson intensives and kids' Muay Thai and yoga classes.



Libraries program

Inner West Libraries delivered 2,182 programs and events attended by 68,582 people. Highlights throughout the year included the Speaker Series – Chopsticks or Forks at Ashfield Library with 260 attendees as part of Lunar New Year, Sydney Writers Festival – Writing as Activism at Ashfield Library, with 109 attendees, Bonegilla – the Migrants Story at Marrickville Pavilion with 130 attendees and opening of the Young Creatives exhibition at Chrissie Cotter Gallery with 150 attendees.

The Library service also presented Deliver Step Back in Time – Site Studies with Virtual Reality through a \$50,000 Community Heritage Grant. This study created an immersive virtual reality experience showcasing the historical significance of Dawn Fraser Baths. This information was primarily aimed at years 7-10 history students and will also be showcased to the community in the next financial year.

Council's Libraries and Aquatic Centres achieved 95% satisfaction in our community research



Challenges

Open and green spaces have competing community interests

As the population of the Inner West grows and densifies, challenges include providing new spaces and managing competing community user needs in existing open and green spaces. Users include sporting groups, people walking dogs, cycling, walking and those wanting to use spaces for leisure activities. Council has an important role in balancing and resourcing competing needs and interests to provide equitable access to parks, playgrounds and sporting grounds. Many parks and open space facilities are at capacity on weekends and during the week with over 6,000 annual parks bookings and sporting ground utilisation of over 95% each year.

Increasing utilisation of community venues

Council has supported the creative community through its Creative Town Halls program by opening seven town halls and 38 community venues for free use as creative spaces. The fee waiver (50-100%) is extended to a diverse range of eligible groups and supports their capacity to deliver meaningful programs and events to the community.

The program has received positive feedback from past Creative Spaces participants and the wider arts community with an average satisfaction of 95% achieved for the year from hirers.

During the year, there were 19,609 regular bookings from 257 regular venue hirers, and 770 casual bookings from 2,521 casual venue hirers. Council supported the free usage of these venues with a \$2.3 million subsidy.

Council plans to continue this investment in use of its community venues, ensuring that the assets are maintained, fit for purpose and highly utilised. Key ongoing challenges are to increase venue utilisation by implementing marketing strategies, enhance visual appeal, simplify booking processes for potential hirers, and increase venue visibility.

The year ahead

Council will progress the Leichhardt Park Aquatic Centre and Leichhardt Oval upgrades, finalise the Rozelle Parklands and Easton Park Plan of Management and Masterplan, commence master planning Robyn Webster Centre at Tempe, continue implementing inclusive playgrounds across the Inner West, and continue planning the Aboriginal and Torres Strait Islander Community Hub.

To achieve a welcoming, connected and inclusive Inner West, Council will develop and implement a Community Safety Action Plan. Council has completed community engagement including a public meeting on safety in Summer Hill, and obtained community feedback including through a domestic, family and sexual violence roundtable.

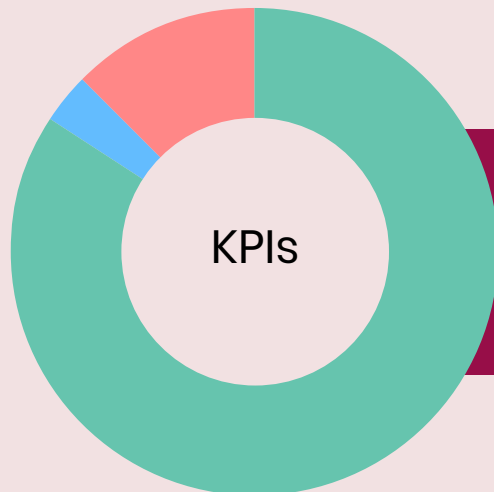
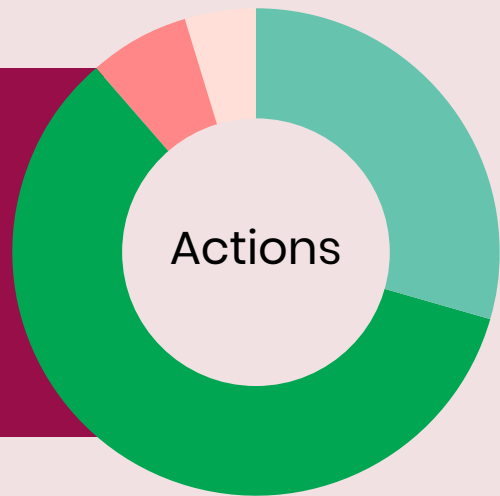


Key performance measures

For Strategic Direction 4, 88% of Operational Plan actions were completed or on track and 87% of KPIs were on target or within a 10% tolerance of the target.

Strategic Direction 4 - Operational Plan actions

On track	13 (29%)
Completed	26 (59%)
Behind	0
On hold	3 (7%)
Rescheduled	2 (5%)
Total	44



Strategic Direction 4 - Status of all KPIs

On track	27 (84%)
Within tolerance	1 (3%)
Below target	4 (13%)
Total	32





Strategic direction 5: Progressive, responsive and effective civil leadership

Key achievements

Our Inner West 2041

Council endorsed the Inner West Community Strategic Plan (CSP) *Our Inner West 2041* in June 2025. This plan was developed with and on behalf of the community. It sets out the community's vision and aspirations for the next 15 years and guides all of Council's work and future strategic plans. Council undertook extensive engagement including an innovative deliberative forum of 99 representative residents and pop-up stalls to inform the plan.

Other key integrated planning and reporting documents adopted at the same time include Council's Asset Management Strategy 2025-35, Workforce Management Plan and Long Term Financial Plan 2025-35.

General Manager recognised for his public service

For more than 40 years, Peter Gainsford has dedicated his public service career to our local community with energy, care, and vision. This was recognised in the 2025 Australia Day Honours List where he was awarded the Public Service Medal (PSM) for outstanding public service to local government in Sydney's Inner West.

Inner West local government elections successfully administered

Council appointed the NSW Electoral Commissioner to administer the election in September 2024, maintained the non-residential roll and promoted the elections to increase awareness in the community.

The newly elected Inner West councillors were sworn in at a ceremony in October 2024 with Councillor Darcy Byrne



re-elected as Mayor and Councillor Mat Howard elected as Deputy Mayor.

Council developed a Councillor Induction Manual and Program consistent with the Local Government (General) Regulation 2021 and the Office of Local Government Councillor Guidelines.

A Councillor Professional Development Program was developed in consultation with individual councillors for delivery over the term of Council.

Local Government Professionals Awards

At the Local Government Professionals Awards, Council was the winner for the Organisational Diversity and Inclusion category, for its Disability Traineeship and EmbraceAbility Mentoring Program.

“This award celebrates the Council’s commitment to prioritising inclusive employment for people with disabilities in the Inner West. A leading example of how local government can drive meaningful change from within.”

– Local Government Professionals NSW

Council was also highly commended in the Community Partnerships category – for its work with Royal Life Saving NSW, various Trans and Gender Diverse partners, not for profits and local swim clubs in making our aquatic facilities more inclusive, accessible and beneficial for all.

Gold award winner in the Australasian Reporting Awards

Council received a Gold Award in the Australasian Reporting Awards for its 2023/24 Annual Report in the Public Administration category. This is our second consecutive Gold Award for annual reporting.

Policy harmonisation project substantially completed

Council undertook a holistic review of its policies and has substantially delivered policy harmonisation, including work to develop a policy register and templates, and requirements for updated documents. Council reviewed its Asset Management Policy, Code of Conduct, and Compliance and Enforcement Policy.

Improvements to Council’s customer service delivery

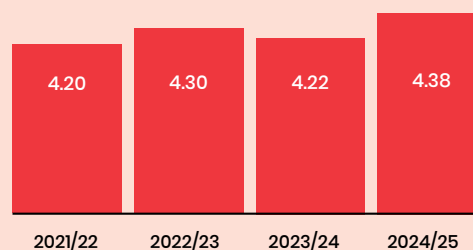
Council is committed to providing a high-quality customer experience. Council continues to deliver on actions in the Customer Experience Strategy 2024-27, delivering a Complaints Operational Management Standard and accompanying mandatory learning for all staff, weekly mobile customer service stalls, plain English and quality correspondence training, and tracking and analysis of customer experience metrics.

Over the year:

- customer satisfaction (from our post call survey) was high at 4.38 out of 5
- over 81% of calls were answered within 60 seconds
- 93% of customers at counters were served within 3 minutes
- 100% of back office processing including emails, applications, payments and forms was completed within 5 business days

The Mobile Customer Service team served 9,353 customers. Stalls at Council events have continued to prove popular, with 158 customers served at the reopening of Camdenville Park in St Peters in May 2025.

Customer service satisfaction
voice of Customer (out of 5)



Customer service satisfaction is trending well and high

Challenges

Asset management

Council is navigating several ongoing and emerging challenges that influence how we plan, prioritise, and deliver our assets and services. These include climate change and environmental pressures, ageing infrastructure, population growth, changing community expectations, and financial constraints.

Understanding these challenges is critical to identifying risk areas and adapting our service delivery to ensure infrastructure remains fit for purpose, sustainable, and aligned with community needs.

Council's focus into the future is on making responsible, forward-thinking asset investment decisions based on a holistic, lifecycle approach. This ensures that our assets continue to support quality of life, economic vitality, and environmental sustainability. These are important as the community grows and changes.

Improving long term financial sustainability

Council's financial position remains strong. We have worked hard through our integrated plans to improve our long-term financial planning and ensure financial sustainability in the future without impacting Council's operations or services provided to the community. From 2025/26 onwards, Council is forecasting surpluses in our Long Term Financial Plan.

Engaging diverse members of the community

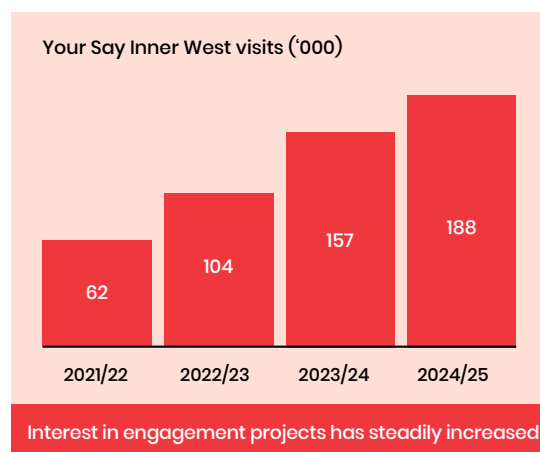
Council's engagement methods are tailored to meet the needs of our diverse communities, including Aboriginal and Torres Strait Islander peoples, people with disability, culturally and linguistically diverse communities, LGBTQI+ individuals, children and young people, seniors and the local business community.

While reaching a broad cross-section of the community can be challenging, Council continually adapts its approach to improve how it connects and engages on key projects. The Your Say Inner West platform supports this by

offering accessible tools, such as interactive maps and is available in our top 10 community languages. Council has also recruited members for 14 Local Democracy Groups, ensuring representation from a wide range of community perspectives. Targeted engagement activities, such as consultations with local schools to inform playground designs and Local Matters Forums provide an opportunity to engage with Council in person.

In 2024/25 Council:

- delivered six community engagement stalls and increased Your Say Inner West membership more than 15% above the target
- implemented over 70 engagement projects with project pages on Your Say Inner West engagement platform attracting over 187,000 community visits
- implemented a continuous feedback mechanism for the engagement platform and achieved 88% satisfaction rate
- delivered nine Local Matter Forums with a high average attendee satisfaction rating of 88%



The year ahead

Council will continue planning and reporting using the NSW Integrated Planning and Reporting Framework. In addition Council will undertake service reviews and implement business improvement initiatives guided by the Australian Business Excellence Framework. This will ensure current and future community needs are met in the best possible way while planning for a sustainable future. It will also enable teams to have a clear roadmap for continuous improvement, ensuring alignment with broader strategies.

Council will continue to implement the Customer Experience Strategy priorities. These include supporting staff to excel, building 24/7 access to information and services, and embedding access and inclusion.

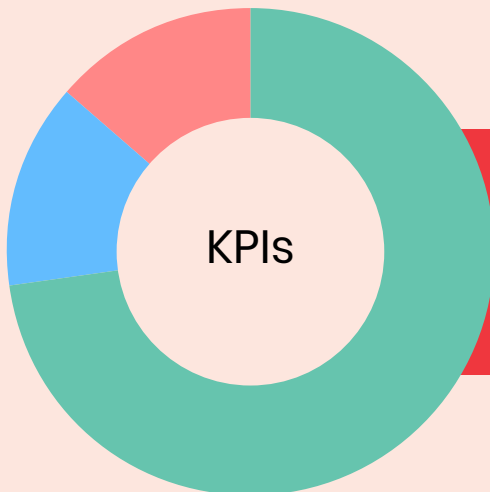
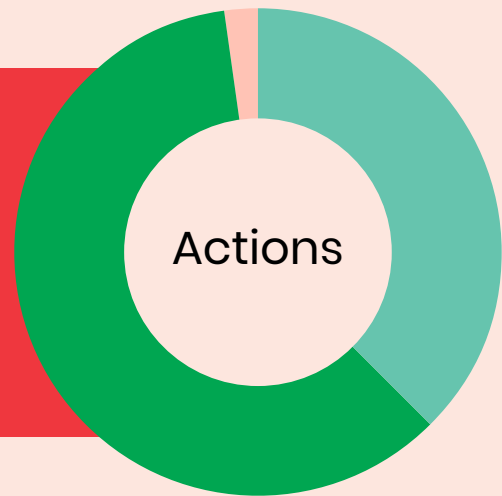


Key performance measures

For Strategic Direction 5, 98% of Operational Plan actions were completed or ontrack and 87% of KPIs were on target or within a 10% tolerance of the target.

Strategic Direction 5 - Operational Plan actions

On track	18 (38%)
Completed	29 (60%)
Behind	0
On hold	0
Rescheduled	1 (2%)
Total	48



Strategic Direction 5 - Status of all KPIs

On track	27 (73%)
Within tolerance	5 (14%)
Below target	5 (14%)
Total	37

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Statutory Reporting Information

Item 2

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Statutory Reporting Information

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1. Environmental Upgrades

Particulars of any environmental upgrade agreement entered into by the Council.
(Local Government Act section 54P(1))

There were no environmental upgrade agreements entered into by Council during 2024/25.

2. Special Rates

Report on activities funded via a special rate variation of general income

Council does not have a current Special Rate Variation (SRV) in place. However, pre-amalgamation, Ashfield and Marrickville Councils had SRVs that require a portion of 2024/25 rates income to be allocated toward the SRV. The expenditure of these SRV funds is shown below.

Description	Ashfield SRV (\$'000)	Marrickville SRV (\$'000)
Ashfield Aquatic Centre operations	681	-
Ashfield Aquatic Centre loan principal repayments	1,778	-
Local roads renewal	2,559	1,065
Footpaths renewal	-	15
Traffic facilities	786	-
Stormwater renewal	-	220
Park assets renewal, plans of anagement & masterplans	800	-
Property building upgrades	1,090	448
Total expenditure	7,693	1,747

3. Rates and Charges written off

Amount of rates and charges written off during year. (Local Government (General) Regulation 2005 (Reg), clause 132)

Category of rates and charges	Amount written off in (\$'000)
Pensioner rebate (s.575)	1,529
Voluntary pensioner rebates (domestic waste and stormwater)	2,910
Abandonments (s.600)	233
Postponed write-offs	12

4. Councillors' Professional Development

Information about Councillors' induction training and ongoing professional development (as per Local Government (General) Regulation 2021 (Reg CI 186)) is detailed in the table below.

Councillor	Course/s completed	Councillor	Course/s completed
Izabella Antoniou	LGNSW Conference: 17 – 19 November 2024 NGA Conference: 24 – 27 June 2025 *Council induction courses	Dylan Griffiths Term ended Sept 24	NGA Conference: 2 – 4 July 2024
Liz Atkins	NGA Conference: 2 – 4 July 2024 LGNSW Conference: 17 – 19 November 2024 Professional coaching (Democracy Matters) NGA Conference: 24 – 27 June 2025 *Council induction courses	Mat Howard (Deputy Mayor Sept – June 25)	NGA Conference: 24 – 27 June 2025 *Council induction courses
Olivia Barlow	Climate Emergency Training *Council induction courses	Justine Langford Term ended Sept 24	National General Assembly Conference: 2 – 4 July 2024 Professional coaching (Democracy Matters)
Andrew Blake	Australasian Housing Researchers Conference (AHRC) *Council induction courses	Pauline Lockie Term ended Sept 24	National General Assembly Conference: 2 – 4 July 2024
Darcy Byrne (Mayor)	*Council induction courses	Victor Macri	*Council induction courses
Jessica D'Arienzo	*Council induction courses	Vittoria Raciti	Executive Certificate for Elected Members *Council induction courses
Jo Carlisle	Executive Certificate for Elected Members *Council induction courses	Kobi Shetty Term ended Sept 24	
Vicki Clay	LGNSW Conference: 17 – 19 November 2024 LGNSW – Understanding Local Government Finances LGNSW – Code of Meeting Practice LGNSW – Speed Reading LGNSW – Planning 101 for Councillors *Council induction courses	Philippa Scott	*Council induction courses
Marghanita Da Cruz Term ended Sept 24	NGA Conference: 2 – 4 July 2024	Chloe Smith (Deputy Mayor July – Sept 24)	*Council induction courses
Mark Drury Term ended Sept 24	NGA Conference: 2 – 4 July 2024	John Stamolis Term ended Sept 24	
Kerrie Fergusson	LGNSW – Understanding Local Government Finances LGNSW – Code of Meeting Practice LGNSW – Speed Reading LGNSW – Planning 101 for Councillors *Council induction courses	Tim Stephens Term ended Sept 24	
		Ismet Tastan	LGNSW Conference: 17 – 19 November 2024 *Council induction courses
		Zoi Tsardoulis Term ended Sept 24	

*The Inner West 'Council Induction Courses' included the following training and workshops:

- One on one with the General Manager
- Introduction to organisation, structure, roles and responsibilities
- Director portfolios including service profiles of departments
- Code of Meeting Practice for Councillors
- Code of Conduct
- Community satisfaction workshop
- Councillor Budget workshop
- Integrated Planning and reporting framework: Strategic Directions 1 – 5
- Housing Strategies – Transport Oriented Development, Local Environment Plans and Development Control Plans
- Property workshop
- Leichhardt Park Aquatic Centre and Leichhardt Oval workshop and tour
- Reconciliation Action Plan
- Environment Strategies
- Arts and Culture Strategies
- Integrated Transport – Bikes, PAMPS, Parking, EV Charging
- Public Domain Masterplans
- Four-year year Capital Projects
- Essential Cyber Security Awareness
- Safework NSW presentation on Workplace Health and Safety
- Councillor priorities planning session

5. Councillors' Overseas Trips

Details, including purpose of overseas visits by councillors, council staff or other persons representing council (including visits sponsored by other organisations). Reg cl 217(1)(a)

Councillor	Purpose	Details
Nil return		

6. Councillors' Allowances and Civic Function Costs

Total cost during the year of the payment of expenses of, and the provision of facilities to, councillors in relation to their civic functions. Reg cl 217(1)(a1) (i), (ii), (iii), (iv), (v), (vi), (vii), (viii)

Item	Total amount (\$)
Mayoral allowance	\$84,576
Deputy Mayoral allowance	\$9,555
Councillor allowance	\$477,660
Total allowances	\$571,791

Civic function costs:

Item	Total amount (\$)
Provision of dedicated office equipment allocated to councillors	\$4,312
Telephone calls made by councillors	\$4,908
Attendance of councillors at conferences and seminars	\$29,324
Training of councillors and provision of skill development	\$16,580
Interstate visits by councillors, including transport, accommodation and other out-of-pocket travelling expenses	Nil
Overseas visits by councillors, including transport, accommodation and other out-of-pocket travelling expenses	Nil
Expenses of any spouse, partner or other person who accompanied a councillor in the performance of his or her civic functions, being expenses payable in accordance with the Guidelines for the payment of expenses and the provision of facilities for Mayors and Councillors	Nil
Expenses involved in the provision of care for a child of, or an immediate family member of, a councillor	\$896
Total Civic Function costs	\$56,020
Total cost (allowances and expenditure for all Councillors)	\$627,811

7. Contracts Awarded

Details of each contract awarded (other than employment contracts & contracts less than \$150,000) (Reg cl 217(i) (a2) (i), (ii))

Successful tenderer	Contract name/ nature of goods or services supplied	Total contact amount (ex. GST)
Australian Red Cross Society	First Aid and Mental Health First Aid Training	\$375,000
Andrik Construction Group Pty Ltd	Leichhardt Depot - Demountable / Modular Office	\$168,080
Andrik Construction Group Pty Ltd	Mackey Park Amenities Construction	\$1,555,680
Build 369 Pty Limited	King George Park Amenities Construction	\$900,666
Campaign Edge Pty Ltd	LEP Communications Campaign	\$209,310
Civilscape Pty Ltd	Illoura and Tom Kenny Reserve Playgrounds Upgrade	\$318,273
Cox Architecture Pty Ltd	Leichhardt Oval Refurbishment - Concept Design	\$150,000
Deloitte Touche Tohmatus	Development of Affordable Housing on Council Land	\$200,000
Ernst & Young	Leichhardt Oval Refurbishment Project Management Services	\$298,863
Eurothermal Pty Ltd	LPAC Stage 1 Heat Pump Supply (Space & Pool)	\$710,000
EVSE Australia	EV Charging Infrastructure	\$419,676
Fleetwood NSW Pty Ltd	Tempe Reserve Modular Amenities	\$1,583,028
GJ'S Landscapes Pty Ltd	Hoskins Park Upgrade Works	\$650,341
GJ'S Landscapes Pty Ltd	Mort Bay and Bill Peters Playgrounds Upgrade	\$592,863
Green Options Pty Ltd	Pratten and Petersham Park Cricket Wicket Maintenance	\$1194,091
Gyde Consulting Pty Limited	Community Engagement Consultant for Inner West LEP	\$200,000
Hassell Limited	Master Planning TOD 2024	\$722,430
Hassell Limited	Stage 2 Preparation of Masterplans for Additional Housing in Inner West LGA	\$671,725
Momentum Built Pty Ltd	Leichhardt Park Aquatic Centre Upgrade (Stage 1)	\$8,503,138
Nintex Pty Ltd	Nintex Promapp System	\$281,785
Orikan Australia Pty Ltd	Infringement Issuing and Management System	\$306,818
Prosci Pty Ltd	Change Management Software & Support	\$169,248
Reactivate Consulting Pty Ltd	Norton Street Leichhardt Place Plan	\$208,010
Redman Solutions Pty Ltd	Business Paper System	\$385,341
Reld Group Pty Ltd	Camdenville Park Amenities Refurbishment	\$1,076,960
Romba Pty Ltd	Mackey Park Upgrade	\$1,659,618
Romba Pty Ltd	Henson Park Upgrade - Stage 2 Pathway and Path Lighting	\$250,621
Romba Pty Ltd	Richard Murden Reserve Inclusive Playground Construction	\$1,948,040
SCT Consulting Pty Ltd	The Great Inner West Walk Masterplan	\$162,880
SGS Economics & Planning	HIA Feasibility & Economic Study	\$174,060
Solo Services Group Pty Ltd, Storm International Pty Ltd	IWC Cleaning Service and Associated Products Panel	schedule of rates
Southern Cross Recycling Group Pty Ltd	SCR - Hard-to-recycle Materials Doorstep Collection Service	\$818,182
Sydney Waste Pty Ltd	Recycling Collection Services for North & South Service Area	schedule of rates
TechnologyOne	TechnologyOne SaaS licence renewal	\$1,549,866
Trinity Skateparks Pty Ltd	Jack Shanahan Skatepark Repairs	\$356,000

8. Legal Proceedings

Summary of the amounts incurred by the council in relation to legal proceedings, including amounts incurred by council in relation to proceedings taken by or against council (including out of court settlements) Reg cl 217(1)(a3)

Legal expenses category	Amount paid	Amount received
Planning and Building	\$1,265,184	\$275,012
Debt recovery	\$44,181	\$60,825
Other	\$434,912	\$1,885,670
Total	\$1,744,277	\$2,221,506

Land and Environment Court

Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/Status	Costs to Date
Land & Environment Court – Class 1 (Current)							
2024/420127	Mytech Trinh	DA/2024/0382	10 England Avenue	Marrickville	Appeal against a deemed refusal for demolition of existing structures, Torrens Title subdivision of the existing lot into four (4) allotments and construction of a two (2) storey semi-detached dwelling on each lot including construction of in-ground swimming pools and tree removal.	Directions hearing on 10 December 2024. Listed for s34 Conciliation Conference on 6 May 2025, 17 June 2025 and now 1 July 2025	\$8,700
2025/62961	Angie Kalinic	EPA/2024/0163	23 Macarthur Parade	Dulwich Hill	Appeal against issue of EPA/2024/0163 for demolition and removal of outbuilding/studio and all components of the air conditioning unit to the outbuilding/studio.	Directions hearing on 18 March 2025.Listed for s34 Conciliation Conference on 2 July 2025	SNIL
2025/85614	200 Marion Properties Pty Ltd	DA/2024/0979	194-202 Marion Street	Leichhardt	Appeal against deemed refusal of alterations and additions to an approved mixed use development under DA/2021/0110 dated 23/08/2023, works include the construction of two (2) additional storeys and ten (10) additional units under the In-Fill Affordable Housing Provisions.	Directions hearing on 1 April 2025.Listed for s34 Conciliation Conference on 10 June 2025 and now 2 July 2025	\$6,811
2025/78804	Hecek & Hogan	MOD/2024/0409	18 Rose Street	Birchgrove	Appeal against an actual refusal for an extension of a roof top terrace to an existing building.	Directions hearing on 20 March 2025.Listed for S34AA Conciliation Conference & Hearing on 3 & 4 July 2025	SNIL

Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/Status	Costs to Date
2024/466221	Seashell Group Pty Ltd	DA/2024/0874	37-39 Fisher Street	Petersham	Appeal against a deemed refusal of the demolition of existing structures and construction of an eight (8) storey shop top housing development with basement car parking, a health services facility on the ground level, rooftop communal open space and 25 apartments, including four (4) affordable housing apartments.	Directions hearing on 29 January 2025. Listed for s34 Conciliation Conference on 21 May 2025. Adjourned s34 by AVL on 13 June 2025 and now 4 July 2025	\$2,400
2025/135650	Petersham High Pty Ltd	MOD/2025/0107	8-10 Charles Street	Petersham	Appeal in relation to a Modification Application to the Court seeking deletion of Condition 39(a) of Court-granted Consent No. DA/2023/0211.	Directions hearing on 13 May 2025. Listed for s34 Conciliation Conference on 4 July 2025	SNIL
2025/184158	Wiseman Capital Pty Ltd	DA/2025/0177	106 Crystal Street	Petersham	Appeal against a deemed refusal of the construction of a three (3) storey co-living housing development of twenty-two (22) rooms with a basement and commercial ground floor tenancy.	Directions hearing on 12 June 2025. Listed for a s34 Conciliation Conference on 7 July 2025	SNIL
2025/221289	JDS Development (AUS) Pty Ltd	DA/2023/1123	37 John Street	Leichhardt	Appeal against an actual refusal of the construction of new two (2) storey light industrial development and new warehouse with mezzanine office over basement parking to White Creek Lane.	Directions hearing on 8 July 2025	SNIL
2025/90259	Daniel & Taya Kirris	DA/2024/0893	241 Lilyfield Road	Lilyfield	Appeal against a deemed refusal of alterations and additions to an existing detached dwelling, including partial demolition of existing structures, construction of ground floor, first floor addition and associated works including parking space accessed from rear lane and pool in the rear yard.	Directions hearing on 4 April 2025. Listed for s34 Conciliation Conference on 9 July 2025	SNIL
2025/76469	Kire Gestakovski	DA/2024/0959	33 College Street	Newtown	Appeal against a deemed refusal of demolition to existing structures, Torrens Title subdivision from 1 lot into 2 lots and construction of a two (2) storey semi-detached dwelling.	Directions hearing on 19 March 2025. Listed for s34AA Conciliation Conference & Hearing on 15 & 16 July 2025	\$2,900
2025/234793	DPG Project 36 Pty Ltd	DA/2025/0316	452-460 Parramatta Road	Petersham	Appeal against a deemed refusal of a mixed-use development comprising of 85 co-living apartments, co-working office space and food and drink premises on ground floor.	Directions hearing on 17 July 2025	SNIL
2025/246202	Paul Fitzgerald	DA/2024/0555	10 Waterview Street	Balmain	Appeal against refusal of partial demolition of existing structures and Torrens Title subdivision of the existing lot into two (2) allotments. Alternations and additions to an existing dwelling on lot fronting Waterview Street including construction of a first floor addition and the construction of a new three (3) Storey Detached dwelling house located on the proposed rear lot.	Directions hearing on 18 July 2025	SNIL

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/Status	Costs to Date
2024/400490	Maurice Dry Cleaners Pty Ltd	DA/2024/0786	150 Smith Street	Summer Hill	Appeal against a deemed refusal for demolition of existing dry cleaners and construction of a four (4) storey co-living housing development with a basement and commercial ground floor tenancy.	Directions hearing on 26 November 2024. Listed for s34 Conciliation Conference on 26 February 2025. Terminated.Motion to amend plans with costs order in the amount of \$6,000. Listed for hearing on 21 & 22 July 2025	\$5,280
2025/88343	One Playground (M&E) Pty Ltd	DA/2024/0655	14 Rich Street	Marrickville	Appeal against an actual refusal of fit out and use of premises as an indoor recreation facility (gym) operating 5:00am to 10:00pm 7 days a week and installation of business identification signage.	Directions hearing on 3 April 2025 vacated.Listed for s34 Conciliation Conference on 25 July 2025	\$1,684
2025/85172	Hayden Willding	DA/2024/0807	48 Rosser Street	Rozelle	Appeal against a deemed refusal of demolition of existing structures and construction of a three (3) storey detached dwelling with one car port and associated works.	Directions hearing on 26 March 2025.Listed for s34AA Conciliation Conference & Hearing on 30 & 31 July 2025	\$420
2025/118080	Charlotte Raad & Anthony Adaimy	DA/2024/0995	17 Empire Street	Haberfield	Appeal against a deemed refusal of demolition of existing structures and construction of a detached dwelling with basement and attic level, removal of one tree and construction of an in-ground pool.	Directions hearing on 17 April 2025.Listed for s34AA Conciliation Conference and Hearing on 13 & 14 August 2025	SNIL
2024/400937	Simon John Duke and Meredith May Thomas	EPA/2024/0121	1 Henson Street	Summer Hill	Appeal against development control order to undertake repairs to boundary walls.	Directions hearing on 26 November 2024. Listed for s34 Conciliation Conference on 3 March 2025, 26 March 2025 and 3 April 2025. Terminated.Notice of Motion to amend the Statement of Facts & Contentions listed on 6 May 2025.Granted with Council to amend the Statement and Applicants to amend the Reply. Listed for hearing on 18 & 19 August 2025	\$11,985
2024/246625	Franco & Barbara Bilotta	MOD/2023/0318	93 Louisa Road	Birchgrove	Appeal against a refusal seeking an increase in height of a lift overrun and a new Window No. 18 to Bedroom 1 with external louvres.	Directions hearing on 25 July 2024. Listed for NoM on 28 August 2024 to amend plans.Listed for s34AA Conciliation Conference & Hearing on 17 & 18 December 2024. Judgment reserved but cannot be delivered.Listed for rehearing before a new Commissioner on 20 August 2025	\$116,993
2025/144607	Stone St NSW Pty Ltd	DA/2025/0053	2A Roberts Street	St Peters	Appeal against a deemed refusal for demolition of existing structures, Torrens Title subdivision of the existing lot into three (3) allotments and construction of one (1) detached and two (2) semi-detached dwellings, one on each lot with associated driveways.	Directions hearing on 21 May 2025.Listed for a s34 Conciliation Conference on 26 August 2025	SNIL

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/Status	Costs to Date
130921/2025	Skye Inman & Andrew Rummary	DA/2024/0427	24 Breillat Street	Annandale	Appeal against refusal of alterations and additions to an existing dwelling, including partial demolition of existing structures, ground floor and first floor addition.	Directions hearing on 30 April 2025. Listed for s34 Conciliation Conference on 27 August 2025	SNIL
2025/192848	Equity Land Holdings Pty Ltd	DA/2025/0229	39-48 Parramatta Road	Stanmore	Appeal against a deemed refusal of integrated development under Water Management Act 2000, works include demolition of existing structures, site remediation works and construction of a five (5) storey mixed use development with ground floor commercial premises, basement parking, and 112 co-living housing rooms.	Directions hearing on 18 June 2025. Listed for s34 Conciliation Conference on 2 September 2025	SNIL
2025/181517	Salvatore Papa Pty Ltd	DA/2024/0034	80-82 Ramsay Street	Haberfield	Appeal against an actual refusal of the demolition of an existing building and construction of a three (3) storey shop top housing including a ground level commercial tenancy and 6 residential apartments.	Directions hearing on 10 June 2025. Listed for s34 Conciliation Conference on 8 September 2025	SNIL
2024/389451	Ria Kanazaki	DA/2023/1003	15 Slade Street	Rozelle	Appeal against a refusal of alterations and additions to existing lower ground and ground floors, with a new rear first floor level, new pool, car space and associated landscaping.	Directions hearing on 19 November 2024. Listed for s34 Conciliation Conference on 18 April 2025 and now adjourned to 21 May 2025. Terminated. Listed for Hearing on 23 & 24 September 2025	\$11,123
2024/360872	Moini Pty Limited	DA/2024/0694	45-57 Parramatta Road	Annandale	Appeal against a deemed refusal of an eight (8) storey mixed use building comprising of basement, ground floor retail and 127 co-living rooms.	Directions hearing on 4 November 2024. Listed for s34 Conciliation on 10 April 2025 and adjourned to 28 April 2025. Terminated. Listed for Hearing on 23 & 24 September 2025	\$52,834
2024/375193	R & D Beattie Properties Pty Ltd (1)	MOD/2024/0263	77 Beattie Street	Balmain	Appeal against a refusal of modification to D/2018/243 including increase to the floor-to-ceiling heights of the ground floor to accommodate stormwater drainage, increase the floor area of the first floor addition, and a new second floor for terrace 2 and an extension of the western boundary wall.	Directions hearing on 7 November 2024. Listed for s34 Conciliation Conference on 29 April 2025 and now adjourned to 21 May 2025, and further adjourned to 4 June 2025. s34 terminated. Listed for Second Directions on 12 June 2025. Listed for Notice of Motion on 11 July 2025. Listed for Hearing on 9 & 10 October 2025	SNIL
2025/229306	Linda Sheree Bell	MOD/2025/0044	123 Louisa Road	Birchgrove	Appeal against the refusal of a modification involving the deletion of Condition 2 relating to floor to ceiling height changes and deleting the requirement to close the western most existing vehicle crossover and reinstate kerb and gutter, and amendment to Condition 20 relating to stormwater runoff.	Directions hearing on 8 July 2025. Listed for a s34AA Conciliation Conference & Hearing on 3 & 4 November 2025	SNIL

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/Status	Costs to Date
Land & Environment Court – Class 1 (Pending)							
2024/319898	IDC Property Management Pty Ltd	DA/2023/0900	119-125 Booth Street	Annandale	Appeal against refusal of DA/2023/0900 seeking consent for the partial demolition of the former Commonwealth Bank building at 119 Booth Street and construction of a three (3) storey co-living development and alterations and additions, site remediation and change of use to 'co-living' to an existing boarding house.	Directions hearing and NoM on 25 September 2024. Applicant to pay council \$1,000 for costs thrown away. Listed for s34 Conciliation Conference on 5 November 2024, 26 November 2024, 2 December 2024 and now 17 December 2024. Terminated. Applicant to pay \$6,000 for costs thrown away. Listed for Hearing on 2 & 3 June 2025. Judgment reserved.	\$19,807
2024/271481	David Dao	DA/2024/0420	162 Nelson Street	Annandale	Appeal against an actual refusal for the demolition of existing structures and construction of three (3) storey detached dwelling including a double width garage with a first floor studio at the rear and removal of trees.	Directions hearing on 21 August 2024 (vacated). Listed for a s34 Conciliation Conference on 14 February 2025. Adjourned s34 on 17 March 2025 (vacated). Second Directions on 25 March 2025. Listed for Hearing on 26 & 27 June 2025. Judgment reserved.	\$12,750
Land & Environment Court – Class 1 (Closed)							
2024/94154	Andrew Spencer	MOD/2023/0399	51 Glassop Street	Balmain	Appeal against a deemed refusal of a modification application in respect of modifying two balconies into one balcony off two bedrooms on the ground floor (with stairs), deletion of a tree retention condition and installation of three skylights to an approval for alterations and additions to an existing dwelling.	Directions hearing on 11 April 2024. Listed for s34 Conciliation Conference on 10 May 2024. Parties enter into a s34 Agreement with \$8,000 costs to be paid by Applicant. Judgment upheld on 10 May 2024	SNIL
2023/314283	Adam Hobson	DA/2022/1022	1 Rose Street	Birchgrove	Appeal against refusal of construction of a two (2) storey dwelling and garage.	Directions hearing on 25 October 2023. Listed for a s34AA Conciliation & Hearing on 8 & 9 May 2024. Parties enter into a s34 Agreement. Judgment upheld on 14 May 2024	\$29,803
2023/348357	Metric Interiors & Projects Pty Ltd	DA/2023/0046	72 Johnston Street	Annandale	Appeal against refusal of demolition of the existing buildings, construction of two (2) detached dwellings, outbuildings, inground swimming pools, associated boundary fencing and new vehicle crossing as well as a Torrens Title subdivision into two (2) lots including a vehicle crossing and tree removal.	Directions hearing on 23 November 2023. Listed for a s34AA Conciliation & Hearing on 29 & 30 May 2024. Parties enter into a s34 Agreement. Judgment upheld on 13 June 2024	\$10,837
2024/167293	Vincenzo & Theresa Santaripia	EPA/2024/0036	62 Liverpool Road	Summer Hill	Appeal against a Council Order in respect of stormwater.	Directions hearing on 4 June 2024. Listed for s34 Conciliation Conference on 1 July 2024. Discontinued by Applicant on 21 June 2024	SNIL

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/Status	Costs to Date
2023/458519	C-Corp Nominees Pty Limited (was John Chidiac)	DA/2022/0815	5 Bruce Street	Ashfield	Summons commencing s56A appealing the decision on appeal 2022/354227	Directions hearing on 23 January 2024. Listed for hearing on 20 June 2024. Judgment reserved. Appeal dismissed and Appellant ordered to pay Council's costs on 26 June 2024	\$273,516
2023/263107	KSPI Pty Limited	DA/2023/0158	599 King Street	Newtown	Appeal against deemed refusal of partial demolition of existing structures and alterations and additions to a mixed use building to create a 2 part 3 storey shop top housing development comprising two (2) commercial tenancies on the ground floor and two (2) apartments on the upper levels.	Directions hearing on 15 September 2023. Listed for s34 Conciliation Conference on 12 March 2024. Parties enter into a s34 Agreement. Judgment upheld on 4 July 2024	\$18,352
2023/353449	Simon Hardy	DA/2023/0358	6 Clifton Street	Balmain East	Appeal against a refusal of a demolition of an existing roof and addition of a part storey and deck.	Directions hearing on 28 November 2023. Listed for a s34AA Conciliation & Hearing on 17 & 18 June 2024. Parties enter into a s34 Agreement. Judgment upheld on 5 July 2024	\$30,981
2023/360064	Bilal Faytrouni	DA/2023/0737	122 View Street	Annandale	Appeal against deemed refusal of demolition of exiting dwelling construction of new double storey dwelling with garage stacker, pool and associated landscaping.	Directions hearing on 5 December 2023. Listed for s34AA Conciliation & Hearing on 4 & 5 June 2024. Parties enter into a s34 Agreement. Judgment upheld on 9 July 2024	\$36,907
2023/346892	Zhe Chen & Wei Wang	DA/2023/0533	4A Datchett Street	Balmain East	Appeal against deemed refusal of demolition of the existing dwelling and construction of a two-storey dwelling with a roof top terrace, subterranean garage and associated landscaping.	Directions hearing on 29 November 2023. Listed for a s34AA Conciliation & Hearing on 26 & 27 June 2024. Parties enter into a s34 Agreement. Judgment upheld on 12 July 2024	\$10,800
2023/362577	ZCMC Investments Pty Limited	DA/2023/0653	20 Gladstone Street	Balmain	Appeal against deemed refusal of alterations and additions to an existing building currently containing ten (10) apartments to facilitate its conversion to provide four attached dwellings, car parking, landscaping, and Torrens Title subdivision.	Directions hearing on 13 December 2023. Listed for s34 Conciliation Conference on 13 May 2024, 20 May 2024, 28 May 2024, 4 June 2024, 12 June 2024 and 19 June 2024. Parties enter into a s34 Agreement with \$7,000 costs to be paid by Applicant. Judgment upheld on 17 July 2024	\$NIL
2024/18001	Antonella Da Silva	DA/2023/0080	5 Hoskings Street	Balmain East	Appeal against an actual refusal of a three (3) storey dwelling house with roof top terrace	Directions hearing on 14 February 2024. Listed for s34AA Conciliation & Hearing on 18 & 19 July 2024. Parties enter into a s34 Agreement. Judgment upheld on 25 July 2024	\$30,574

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/Status	Costs to Date
2023/250186	KY Management Pty Limited	DA/2023/0440	310-312 Marrickville Road	Marrickville	Appeal against deemed refusal for additions and alterations to an existing three storey commercial building to create a mixed-use building (shop top housing) consisting of a retail space on the ground floor and residential apartments above including basement parking and landscaping.	Directions hearing on 5 September 2023.Listed for a s34 Conciliation Conference on 11 March 2024 and now adjourned to 10 April 2024, 1 May 2024 and 15 May 2024. Parties enter into s34 Agreement with \$8,000 costs to be paid by Applicant. Judgment upheld on 26 July 2024	\$11,375
2024/28292	Veronica Mihovilovic	MOD/2023/0299	31 John Street	Petersham	Appeal against an actual refusal of alterations and additions to a dwelling.	Directions hearing on 14 February 2024. Listed for a s34AA Conciliation & Hearing on 17 & 18 July 2024. Parties enter into a s34 Agreement. Judgment upheld on 26 July 2024	\$4,590
2024/19675	Nigel White	DA/2023/0281	30 Thorby Avenue	Leichhardt	Appeal against an actual refusal to disassemble an existing double carport frame and erect a new double carport with gable roof.	Directions hearing on 14 February 2024. Listed for a s34AA Conciliation & Hearing on 25 & 26 July 2024. Parties enter into s34 Agreement. Judgment upheld on 30 July 2024	\$NIL
2023/448341	Vista Sol Pty Ltd	DA201800570	319-325 Trafalgar Street	Petersham	Appeal to modify DA201800570, which was granted by the Court on 19 June 2020.The MOD seems to be changes to conditions, BCA changes and general design changes - minor adjustments to the internal layout and façade of the existing warehouse building.	Directions hearing on 24 January 2024.Listed for a s34 Conciliation Conference on 1 July 2024.Parties enter into a s34 Agreement. Judgment upheld 31 July 2024	\$10,200
2023/140210	Nikolce Sekulovski	DA/2022/0879	595 King Street	Newtown	Appeal against refusal of alterations and additions to existing shop top housing including additional unit and rooftop open space.	Directions hearing on 1 June 2023.Listed for a s34 Conciliation Conference on 6 October 2023. Conference terminated.Listed for directions on 14 November 2023.Listed for hearing on 24 & 25 June 2024.Judgment upheld on 6 August 2024	\$81,181
2023/460116	James & Diana McFarlane	DA/2023/0112	15 Tressider Avenue	Haberfield	Appeal against refusal of alterations and additions to dwelling house including partial demolition, rear extension with upper level, reinstatement works, garage, pool and landscaping.	Directions hearing on 1 February 2024. Listed for a s34AA Conciliation & Hearing on 25 & 26 July 2024. Judgment upheld subject to amended plans and conditions on 12 August 2024	\$7,758
2023/435366	Joel Arnott	DA/2023/0724	47 Elizabeth Avenue	Dulwich Hill	Appeal against refusal of partial demolition of existing structures, ground floor alterations and additions to a dwelling house and construction of a swimming pool with associated car parking and landscaping.	Directions hearing on 19 January 2024. Listed for a s34AA Conciliation & Hearing on 12 August 2024. Judgment upheld subject to conditions and amended plans on 16 August 2024	\$990

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/Status	Costs to Date
2023/451392	Wynn Constructions Pty Ltd	DA/2023/0614	172-174 Marrickville Road	Marrickville	Appeal against deemed refusal for a proposed 6 storey shop top housing development comprising a commercial tenancy on the ground floor and twelve (12) residential apartments on the levels above and basement carparking	Directions hearing on 25 January 2024. Listed for a s34 Conciliation Conference on 25 June 2024, 16 July 2024 and now 7 August 2024. Parties enter into a s34 Agreement. Judgment upheld on 27 August 2024	\$49,769
2023/441945	Landmark Investments Australia Pty Ltd	MOD/2023/0137	4 Caroline Street	Balmain	Appeal against refusal of MOD/2023/0137 to amend DA/2022/0322 seeking consent for the deletion of a deferred commencement condition relating to vehicular access to lane and car stacker; minor changes to the internal layout on the ground and first floor; addition of a basement with a home theatre and utility room and addition of a pool to rear courtyard.	Directions hearing on 23 January 2024. Listed for a s34AA Conciliation Conference & Hearing on 2 & 3 July 2024. Parties enter into a s34 Agreement. Judgment upheld on 30 August 2024	\$19,125
2024/291243	Jack Novosel	EPA/2024/Z0066	83 Victoria Road	Marrickville	Appeal against DCO to demolish and remove all components of the unauthorised barrier structure built across the glass brick side window.	Directions hearing on 5 September 2024. Notice of Discontinuance filed on 5 September 2024	\$NIL
2024/58673	Tizzone & Forte	DA/2024/1110	175 Young Street	Annandale	Appeal against an actual refusal of alterations and additions to an existing dwelling including a new first floor, garage and studio.	Directions hearing on 7 March 2024. Listed for s34AA on 26-27 August 2024. Amended plans reflecting council recommended changes. Parties enter into a s34 Agreement. Judgment upheld on 6 September 2024	\$1,875
2024/177878	ONR Johnston Street Pty Limited	DA/2023/0909	252 Johnson Street	Annandale	Appeal against a deemed refusal of alterations and additions to an existing care facility to change the use to a co-living house for off campus student accommodation.	Directions hearing on 12 June 2024. Listed for s34 Conciliation Conference on 2 August 2024. Adjourned to 16 August 2024 and now 22 August 2024. Parties enter into a s34 Agreement. Amended plans reflecting Council recommended changes. Applicant to pay Council \$9,000 for costs thrown away. Judgment upheld on 19 September 2024	\$NIL
2023/244510	Rahman Nominees Pty Ltd (Carwash Kingdom No.1)	EPA/2023/0048	412-416 Liverpool Road	Croydon	Appeal against a Council Order in respect of the operation of a car wash.	Directions hearing on 30 August 2023. Listed for a s34 Conciliation Conference on 29 January 2024. Listed for further mention on 12 March 2024. Conciliation terminated. Listed for hearing on 10 & 11 July 2024 and now adjourned to 15 August 2024. Judgment reserved. Judgment upheld subject to modified DCO on 25 September 2024	\$NIL

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/Status	Costs to Date
2024/80566	Rahman Nominees Pty Ltd (Carwash Kingdom No.2)	DA10.2006.310	412-416 Liverpool Road	Croydon	Modification appeal against a Court approval in respect of a carwash.	Directions hearing on 2 April 2024 to be joined with the Orders Appeal and listed for hearing on 10 & 11 July 2024 and now adjourned to 15 August 2024. Judgment reserved. Dismissed on 25 September 2024	\$88,631
2023/435977	Mitribe Developments Pty Limited	DA/2023/0830	9-15 Samuel Street	Tempe	Appeal against deemed refusal of demolition of existing structures, subdivision the site into eight (8) Torrens Title allotments and construction of a three (3) storey dwelling house on each lot with associated landscaping and car parking.	Directions hearing on 19 January 2024. Listed for a s34 Conciliation Conference on 7 June 2024, 20 June 2024, 5 July 2024, 29 July 2024, 13 August 2024, 23 September 2024. Amended plans reflecting Council recommended changes. Parties enter into a s34 agreement with Applicant to pay \$6,500 for costs thrown away. Judgment upheld on 10 October 2024	\$4,625
2023/204400	Daniel Charles Cobden	DA/2023/0265	504 Darling Street	Rozelle	Appeal against deemed refusal of DA/2023/0265 for demolition of existing buildings and site remediation for the construction of a residential flat building comprising sixteen (16) units over four (4) levels, basement carparking, storage and plant, landscaping driveway access and associated services.	Directions hearing on 25 July 2023. Listed for a s34 Conciliation Conference on 1 February 2024. Terminated. Notice of Motion to rely upon amended plans. Applicant ordered to pay \$10,000. Second Notice of Motion to rely upon amended plans. Applicant ordered to pay \$2,500. Listed for Hearing on 25 & 26 July 2024. Part heard as Commissioner adjourned hearing on amended plans to 2 September 2024. Amended plans reflecting Council recommended changes. Parties enter into a s34 Agreement. Applicant to pay Council \$18,500 for costs thrown away. Judgment upheld on 11 October 2024	\$74,555
2024/233580	Ausbay Construction Pty Limited	DA/2024/0293	328-336 Liverpool Road	Ashfield	Appeal against a deemed refusal of alternations and additions to an approved residential building to change the use to an infill affordable housing including adding an additional two levels - eighteen (18) units.	Directions hearing on 23 July 2024. Listed for s34 Conciliation Conference on 9 August. Terminated. Listed for Hearing on 18 & 19 December 2024. Amended plans reflecting Council recommended changes. Parties enter into a s34 Agreement. Applicant to pay Council \$12,000. Judgment upheld on 15 October 2024	SNIL

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Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/Status	Costs to Date
2024/121517	Yanis Derums	MOD/2020/0252	7A Johnson Street	East Balmain	Appeal against a refusal to amend condition 18A of the Approval dealing with the discharge of stormwater drainage.	Directions hearing on 23 April 2024. Listed for s34AA Conciliation Conference & Hearing on 4 October 2024 before Duty Commissioner. Amended plans reflecting Council recommended changes. Parties enter into a s34 Agreement. Judgment upheld on 16 October 2024	SNIL
2024/49173	Linda Watkinson	DA/2023/0424	4 Turner Street	Balmain	Appeal against an actual refusal of alterations and additions to an existing studio, use of the studio as a dwelling and subdivision from one lot into two lots.	Directions hearing on 29 February 2024. Listed for s34AA Conciliation Conference and Hearing on 20 & 21 August 2024. Judgment upheld on 25 October 2024	\$9,341
2024/182682	Anthia Lepouris	DA/2023/0825	96 & 98 Elliott Street	Balmain	Appeal against a deemed refusal of alterations and additions to an existing dwelling including a new swimming pool, basement and landscaping.	Directions hearing on 6 June 2024. Listed for s34AA Conciliation Conference & Hearing on 24 & 25 October 2024. Amended plans reflecting council recommended changes. Parties enter into a s34 Agreement. Judgment upheld on 5 November 2024	\$45,050
2024/204567	Robert Freeman	DA/2023/0769	39 Evans Street	Balmain	Appeal against refusal of alterations and additions to an existing dwelling with the inclusion of a roof top terrace.	Directions hearing on 26 June 2024. Listed for a s34 Conciliation Conference on 6 November 2024. Parties enter into s34 Agreement. Judgment upheld on 6 November 2024	\$990
2024/283752	Trevor Raiss	DA/2023/0755	49 Dickson Street	Newtown	Appeal against deferred commencement consent and some conditions for partial demolition, ground and first floor alterations and additions to the existing dwelling house and associated landscaping.	Directions hearing on 30 August 2024. Listed for s34 Conciliation Conference on 26 September 2024. Amended plans reflecting council recommended changes. Parties enter into a s34 agreement. Judgment upheld on 7 November 2024	\$9,901
2024/215067	Sky Property & Planning Pty Ltd as the Trustee for Sky Property & Planning Trust	DA/2023/0503	40 Nicholson Street	Balmain East	Appeal against an actual refusal of the installation of a prefabricated pool shed.	Directions hearing on 2 July 2024. Listed for a s34AA Conciliation Conference & Hearing on 14 & 15 November 2024. Amended plans reflecting Council recommended changes. Parties enter into a s34 Agreement. Judgment upheld on 14 November 2024	SNIL
2024/98577	Sudarshan Aryal	TREE/2023/0739	4 Griffiths Street	Hurlestone Park	Appeal against refusal to remove four Canary Island Date Palms	Directions hearing on 9 April 2024. Listed for s34 Conciliation Conference on 4 September 2024. Terminated. Listed for Hearing on 12 February 2025. Discontinued on 20 November 2024	\$4,575

Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/Status	Costs to Date
2023/419205	Petersham High Pty Limited	DA/2023/0811	8-10 Charles Street	Petersham	Appeal against deemed refusal for partial demolition, alterations, and additions to the existing buildings on the sites, a former Salvation Army citadel, for use as co-living housing consisting of nineteen (19) double rooms, including associated vehicular access, parking and landscaping.	Directions hearing on 16 January 2024 vacated. Listed for s34 Conciliation Conference on 3 June 2024. Terminated. Motion to seek additional expert evidence concerning heritage dismissed with costs order against Council. Listed for hearing on 15 & 16 October 2024. Judgment upheld on 22 November 2024	\$89,842
2024/318711	K2 Dulwich Hill Pty Ltd	EPA/2024/0080	1A Hill Street	Dulwich Hill	Appeal against Council Order to comply with a condition of consent.	Directions hearing on 25 September 2024. Listed for s34 Conciliation Conference on 17 December 2024. Order revoked. Discontinued by Applicant on 26 November 2024	SNIL
2024/318726	K2 Property Development Group Pty Ltd	EPA/2024/0081	1A Hill Street	Dulwich Hill	Appeal against Council Order to comply with a condition of consent.	Directions hearing on 25 September 2024. Listed for s34 Conciliation Conference on 17 December 2024. Order revoked. Discontinued by Applicant on 26 November 2024	SNIL
2023/459510	Van Luan Nguyen & Thu Trang Pham	DA/2023/0730	149 Unwins Bridge Road	Tempe	Appeal against deemed refusal for demolition of existing structures and construction of four (4) semi-detached dwellings with associated, Torrens Title subdivision into four (4) lots.	Directions hearing on 1 February 2024. Listed for a s34 Conciliation Conference on 8 July 2024. Terminated. Applicant to pay \$7,500 for costs thrown away. Listed for Hearing on 12 & 13 November 2024. Applicant to pay \$2,500 for further costs thrown away. Parties enter into a s34 Agreement. Judgment upheld on 28 November 2024	\$27,184
2024/149366	XYZ Services Pty Limited	DA/2023/0912	1 Longview Street	Balmain	Appeal against a deemed refusal to demolish an existing building, Torrens Title subdivision of one (1) lot into two (2) lots and construction of two (3) two to three (2/3) storey buildings.	Directions hearing on 14 May 2024. Listed for s34AA Conciliation Conference & Hearing on 3 & 4 October 2024. Judgment upheld on 28 November 2024	\$119,484
2024/265203	PNPL The Entrance Pty Limited	DA/2023/1082	77 Silver Street	St Peters	Appeal against a refusal for the demolition of existing dwelling house and associated structures, Torrens Title subdivision into two (2) lots and construction of two semi-detached dwelling houses with associated car parking and landscaping.	Directions hearing on 15 August 2024. Listed for a s34AA Conciliation Conference and Hearing on 29 & 30 January 2025. Parties enter into a s34 Agreement. Judgment upheld on 19 December 2024	\$3,525

Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/Status	Costs to Date
2023/361708	Trustee for the SGH Property Trust (Solid Gold Custodians)	DA/2023/0377	30-32 Murray Street	Marrickville	Appeal against refusal to fit out and change of use of the premises to a business premises (hair salon) including signage, operating 7.00am - 10.00pm Monday to Saturday and 8.00am - 9.00pm Sundays.	Directions hearing on 12 December 2023.Listed for s34 Conciliation Conference on 20 February 2024. Terminated. Listed for Hearing on 26 & 27 August 2024. Judgment upheld on 20 December 2024	\$75,485
2024/189498	Central Property Holdings Pty Limited & Wheeler	DA/2024/0153	81A College Street	Balmain	Appeal against a deemed refusal of partial retention of an existing building and construction of three attached dwellings on three lots with swimming pool.	Directions hearing on 20 June 2024.Listed for a s34 Conciliation Conference on 31 October 2024. Terminated on 3 December 2024. Applicant to pay costs thrown away in the amount of \$4,000. Parties enter into a s34 Agreement. Judgment upheld on 24 December 2024	\$6,420
2024/427751	Chahrazad Rahe (No.1)	MOD/2024/0157	38 Denison Street	Rozelle	Appeal against a refusal seeking retrospective approval for use of the works already carried out in the basement, extended living area to the rear of the dwelling, internal changes and use of window modifications. The proposed modifications also include change of use and internal reconfiguration, changes to the landscaped area, new pergola structures over the BBQ and seating area.	Directions hearing on 10 December 2024. Expert directions on 18 December 2024. Listed for s34AA Conciliation Conference & Hearing on 11 & 12 February 2025.Discontinued on 11 February 2025	\$52,429
2024/260103	Natalie Ishak	DA/2024/0309	16-18 William Street	Leichhardt	Appeal against a deemed refusal of the demolition of existing structures and construction of four (4) three (3) storey attached dwellings.	Directions hearing on 13 August 2024. Listed for a s34 Conciliation Conference on 3 February 2025. Applicant to pay \$7,000 for costs thrown away. Parties enter into a s34 Agreement. Judgment upheld on 14 February 2025	\$1,050
2024/283971	Studio Johnston Architects Pty Limited	MOD/2024/0128	4&6 St Marys Street	Balmain East	Appeal against a deemed refusal seeking amendments to DA/2023/0261 including addition of double garage, widening of Weston Street driveway, reconfiguration of internal layout and brick screen enclosure to level 1 carport.	Directions hearing on 23 August 2024. Listed for s34AA Conciliations Conference & Hearing on 28 & 29 January 2025.Parties enter into a s34 Agreement. Judgment upheld on 14 February 2025	SNIL
2024/319746	Jeanette Edith Garner	MOD/2024/0184	11 Mansfield Street	Rozelle	Appeal against refusal of consent for the deletion of Condition 5 and 10(b), which required the deletion of the vehicle cross over for an on-site motorcycle parking space.	Directions hearing on 19 September 2024. Listed for S34AA Conciliation Conference & Hearing on 24 & 25 February 2025.Parties enter into a s34 Agreement. Judgment upheld on 13 March 2025	SNIL

Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/Status	Costs to Date
2024/347799	Edna Flannery	DA/2024/0097	40 Lucy Street	Ashfield	Appeal against a deemed refusal for demolition of an existing dwelling and construction of a part-one part-two storey dwelling house with basement garage and pool.	Directions hearing on 11 October 2024. Listed for s34AA Conciliation Conference & Hearing on 6 & 7 March 2025. Parties enter into a s34 Agreement. Judgment upheld on 28 March 2025	\$19,969
2024/391788	Robert James Thomas	DA/2024/0177	91 Wells Street	Newtown	Appeal against refusal of partial demolition of existing dwelling, alterations and additions including a ground and first floor addition, two storey garage structure with studio on the first floor and associated landscaping.	Directions hearing on 20 November 2024. Listed for s34 Conciliation Conference on 4 April 2025. Costs thrown away \$2,500. Parties enter into a s34 Agreement. Judgment upheld on 4 April 2025	\$NIL
2024/224628	Srou Holdings Pty Limited	DA/2024/0336	3 Johnston Street	Annandale	Appeal against a deemed refusal of demolition of an existing dwelling and construction of three storey terraces (with three secondary dwellings) and Torrens Title subdivision of one (1) lot into three (3).	Directions hearing on 16 July 2024. Listed for a s34 Conciliation Conference on 19 September 2024. Terminated. Costs order in favour of Council. Listed for Hearing on 18 & 19 March 2025. Parties enter s34 Agreement. Costs thrown away \$13,000. Judgment upheld on 8 April 2025	\$11,138
2024/358193	Hannah, Joanne and Paul Hitchcock	DA/2024/0379	26 Ferris Street	Annandale	Appeal against refusal of alterations and additions to an existing detached dwelling, including partial demolition of existing structures, construction of ground floor and first floor addition and rear deck.	Directions hearing on 23 October 2024. Listed for s34AA Conciliation Conference & Hearing on 26 & 27 March 2025. Parties enter s34 Agreement. Judgment upheld on 29 April 2025	\$4,620
2024/288377	Mod Urban Pty Limited	DA/2024/0422	42 Stafford Street	Stanmore	Appeal against a deemed refusal for alterations and additions to an existing building including demolition of existing garage and construction of a new garage with a first floor studio.	Directions hearing on 28 August 2024. Section 34 on 7 November 2024. Listed for s34 Conciliation Conference on 7 November 2024 and adjourned to 21 November 2024. Terminated. Listed for hearing on 8 & 9 May 2025. Motion to amend plans (x2) with costs thrown away of \$4,000 and \$500. Parties enter into a s34 Agreement. Judgment upheld on 20 May 2025	\$18,082

Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/Status	Costs to Date
2024/126860	Studio Johnston Architects Pty Limited	DA/2023/1124	1 Campbell Lane	Balmain	Appeal against a refusal in respect of alterations and additions to an existing dwelling and construction of two additional dwellings (multi-dwelling housing).	Directions hearing on 7 May 2024. Listed for s34 Conciliation Conference on 30 September 2024. Terminated. Listed for Hearing on 7 & 8 April 2025 now part heard on 9 May 2025. Amended plans with the Applicant to pay Council's costs agreed or assessed. Parties enter into a s34 Agreement. Judgment upheld on 21 May 2025	\$81,715
2024/310881	Emag Apartments Pty Ltd	DA/2020/0578	2-18 Station Street	Marrickville	Appeal to modify Court granted consent to reduce basement parking from three levels to one level, modify the internal and external communal areas, add two additional single rooms on Level 2, modify the overall façade design, alter building services and facilities, include plant enclosure, amend lift overrun, and enclose communal corridors.	Directions hearing on 19 September 2024. Listed for s34 Conciliation Conference on 14 November 2024. Terminated. Listed for Hearing on 15 & 16 April 2025. Applicant to pay \$6,000 costs thrown away. Judgment upheld with amended plans on 12 June 2025	\$31,006
2024/109521	M&B Maxwell Property Group Pty Limited	DA/2023/0651	323 Darling Street	Balmain	Appeal against a deemed refusal in respect of alterations and additions to an existing dwelling for use as a mixed use with two tenancies and restaurant on ground level and five apartments (over two levels) with basement car parking.	Directions hearing on 23 April 2024. Applicant to pay Council \$750 for costs thrown away. Listed for s34 Conciliation Conference on 1 October 2024 and now adjourned to 25 November 2024. Terminated. Second Directions on 3 December 2024. Listed for Hearing on 27 & 28 May 2025. Parties enter s34 Agreement. Costs thrown away \$9,000. Judgment upheld with amended plans on 17 June 2025	\$7,228
2024/427823	Chahrazad Rahe (No.2)	BC/2024/0137	38 Denison Street	Rozelle	Appeal against a deemed refusal for failure to issue Building Information Certification for a building (dwelling) on the land.	Directions hearing on 17 December 2024. Expert Direction on 18 December 2024. Listed for s34 Conciliation Conference & s34(4)(b) Hearing on 11 & 12 February 2025. Adjourned for further call over on 19 February 2025. Listed for Hearing on 5 March 2025. Listed for Hearing Part Heard on 11 April 2025. Appeal dismissed on 18 June 2025	Combined with (No. 1)
2024/466590	Stag Property Pty Ltd (No.1)	DA/2024/0928	12-16 Alfred Street (Lot 53)	Rozelle	Appeal against a deemed refusal for the demolition of existing structures and construction of a three (3) storey detached dwelling with basement carparking and storage.	Directions hearing and NoM on 29 January 2025. Listed for s34AA Conciliation Conference & Hearing on 26 & 27 May 2025. Parties enter into a s34 Agreement. Judgment upheld on 19 June 2025	\$5,360

Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/Status	Costs to Date
2024/466591	Stag Property Pty Ltd (No.2)	DA/2024/0926	12-16 Alfred Street (Lot 54)	Rozelle	Appeal against a deemed refusal for the demolition of existing structures and construction of a three (3) storey detached dwelling with basement carparking and storage.	Directions hearing and NoM on 29 January 2025.Listed for s34AA Conciliation Conference & Hearing on 26 & 27 May 2025. Parties enter into a s34 Agreement. Judgment upheld on 19 June 2025	Combined with (No.1)
2024/466592	Stag Property Pty Ltd (No.3)	DA/2024/0927	12-16 Alfred Street (Lot 55)	Rozelle	Appeal against a deemed refusal for the demolition of existing structures and construction of a three (3) storey detached dwelling with basement carparking and storage.	Directions hearing and NoM on 29 January 2025.Listed for s34AA Conciliation Conference & Hearing on 26 & 27 May 2025. Parties enter into a s34 Agreement. Judgment upheld on 19 June 2025	Combined with (No.1)
2024/447695	Savino, Nicola and Daniele Stramandinoli	DA/2023/0990	1-3 Enfield Street	Marrickville	Appeal against a refusal for the demolition of all existing structures, boundary realignment of the existing four (4) lots, and construction of two (2) semi-detached dwellings.	Directions hearing on 23 January 2025.Listed for s34 Conciliation Conference on 21 May 2025 and now adjourned to 4 June 2025.Parties enter into a s34 Agreement.Applicant to pay \$4,000 for costs thrown away. Judgment upheld on 20 June 2025	\$14,908
2025/31382	Joanne Langton	DA/2024/0835	12 Rose Street	Annandale	Appeal against a deemed refusal of alterations and additions to an existing detached dwelling, including partial demolition of existing structures, construction of a lower ground floor, ground floor and first floor addition.	Directions hearing on 19 February 2025. Listed for s34AA Conciliation Conference & Hearing on 18 & 19 June 2025. Parties enter into a s34 Agreement. Judgment upheld on 24 June 2025	\$5,400
2025/125770	Audra Eng & Joseph Thoennes	DA/2024/0911	5 Addison Street	Balmain	Appeal against an actual refusal for removal of one yellow bloodwood tree, located within the front setback.	Directions hearing on 6 May 2025.Listed for s34 Conciliation Conference on 21 August 2025. Discontinued on 01 July 2025	\$800
2025/26970	Stefania A D'Amico & Matthew W Dimos	DA/2024/0726	38 Tillock Street	Haberfield	Appeal against a deemed refusal of alterations and additions to an existing detached dwelling, including partial demolition of existing structures, construction of a basement garage, ground floor addition and detached studio.	Directions hearing on 13 February 2025.Listed for s34AA Conciliation Conference & Hearing on 16 & 17 June 2025. Parties enter into a s34 Agreement. Judgment upheld on 01 July 2025	\$1,680

Appeal No.	Name of Entity (subsidiary or division)	DA	Property Address	Suburb	Description of Matter	Upcoming Event/Status	Costs to Date
Land & Environment Court – Other Classes (3, 4 & Other)							
2025/198165	XYZ Services Pty Limited		1 Longview Street	Balmain	Class 4 Summons, where the Applicant is seeking a s603 certificate for Lot 1 DP 198343, or in the alternative, a letter that no rates are payable or outstanding on Lot 1 DP 198343. The Applicant has commenced these proceedings pursuant to s674 of the Local Government Act 1993	Directions hearing on 20 June 2025. Response to Summons due by 4 July 2025	\$6,935
2024/268677	Annette Helen Smith	TREE/2024/0095	86 Church Street	Croydon	Class 3 seeking deletion of some conditions of consent on Notice of Determination – Permit for Tree Works.	Directions hearing on 20 August 2024. Listed for a s34 Conciliation Conference on 28 August 2024. Adjourned to 18 September 2024. Amended plans reflecting Council recommended changes. Parties enter a s34 Agreement. Judgment upheld on 17 October 2024	SNIL
2022/267014	Transport for New South Wales		85 May Street	St Peters	Class 3 entitlement to compensation for the compulsory acquisition of part of Camdensville Park and loss of open space.	Directions hearing on 7 October 2022. Listed for s34 Conciliation Conference on 31 January 2023. Adjourned to 27 February 2023 and now 14 April 2023. Terminated. Further directions on 16 June 2023. Listed for hearing on 4-12 April 2024. Judgment delivered 19 December 2024. Council awarded \$1.18M plus interest and costs at the costs mention on 6 February 2025	\$431,925
2024/58050	Graham McDonald & Emily Simmons	DA/2024/0727	46 Roberts Street	Camperdown	Judicial review appeal seeking orders that the development consent issued by the Council is invalid.	Directions hearing on 14 March 2025. Council files an appearance in the proceedings submitting to Court Order save as to costs. Applicant discontinues the proceedings on 11 March 2025	SNIL
2025/161786	Ooh!Media Pty Ltd		776 Parramatta Road	Lewisham	Summons seeking declarations and orders that Council's rejection and return of a Modification Application in respect of existing signage is invalid and of no effect.	Directions hearing on 30 May 2025. Applicant discontinues proceedings on 15 May 2025	SNIL
2024/462679	XYZ Services Pty Limited	DA/2023/0912	1 Longview Street	Balmain	s56A Appeal by Council concerning an error of law by a Commissioner in a Class 1 Appeal decision concerning alterations and additions to a dwelling house.	Directions hearing on 29 January 2025. Listed for Hearing on 26 May 2025. Council to pay the Respondent's costs agreed or assessed. XYZ Services Pty Limited	\$92,166

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Case No.	Name of Entity (subsidiary or division)	Jurisdiction	Property Address	Suburb	Description of Matter	Upcoming Event/Status	Costs to Date
Other Jurisdictions (Supreme, District, NCAT, Dust Disease Tribunal)							
	Anonymous	NCAT			Application in respect of racial discrimination	Listed for case management on 25 June 2025. Timetable for pleadings and evidence. Listed for further directions on 29 October 2025	\$NIL
	Tertia Harry	District Court	739 Darling Street	Rozelle	Appeal against a Local Court conviction (x3) in respect of a dog attack.	Listed for mention on 17 January 2024, 25 March 2024, 22 April 2024, 29 April 2024, 20 May 2024, 15 July 2024, 16 July and now 16 August 2024 (for Appellant's Motion to introduce new evidence). Further Appellant's Notice of Motion listed for 26 November 2024 seeking to rely upon new evidence.Motion dismissed. Further Notice of Motion to seek to rely upon further new evidence.Listed for Hearing on 16 December 2024. Adjourned with prat Motion granted to adduce evidence from veterinarian.Relisted for Hearing on 5, 6 & 7 May 2025. Judgment reserved.	\$40,083
2023/285324	Tertia Harry	Supreme Court	739 Darling Street	Rozelle	Summons seeking Judicial Review against an administrative decision.	Listed for mention on 26 September 2023.Adjourned to 19 October 2023, 20 October 2023 and now 27 October 2023.Listed for directions on 8 February 2024.Listed for hearing on 14 August 2024. Dismissed with costs order in favour of Council on an agreed or assessed basis.	\$104,624
2024/19494	GJE & GKA	NCAT			Application under the Anti-Discrimination Act 1977 seeking monetary compensation.	Listed for mention on 14 February 2024 and now 14 May 2024. Listed for hearing on 22 & 23 July 2024. Closing written submissions. Application dismissed on 9 January 2025	\$17,847
	Rory Steinle-Davis	NCAT	57 Phillip Street	Birchgrove	Application in respect of GIPA (and privacy)	Listed for case management on 17 June 2024 and now on 19 August 2024.Listed for hearing on 20 December 2024. Application dismissed and costs order in favour of Council as agreed or assessed on 19 May 2025	\$NIL
2024/421034	Giovanni Marangoni	District Court			Severity appeal against a Local Court conviction for stopping in a school zone	Hearing listed on 17 June 2025. Matter dealt with in Chambers and withdrawn by appellant.	\$NIL

Item 2

Attachment 1

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Item 2

Case No.	Name of Entity (subsidiary or division)	Property Address	Suburb	Description of Matter	Upcoming Event/Status	Costs to Date
LocalCourt – Current						
2025/30936	Jucorp Pty Limited	Fisher Street	Petersham	Court Attendance Notice concerning a removal of a palm tree without a development approval	Listed for mention/plea on 31 March 2025. Adjourned to 14 April 2025 for plea. Guilty plea entered. Listed for sentencing on 20 May 2025 and now 17 July 2025	\$NIL
2024/484264	Rodney Alan Jones	291A Annandale Street	Annandale	Court elected Penalty Infringement Notice for a failure to provide an Annual Fire Safety Statement.	Listed for mention/plea on 28 July 2025	\$NIL
2025/1848	Atlas Hall Pty Limited	96-106 Illawarra Road	Marrickville	Court elected Penalty Infringement Notice for a failure to provide an Annual Fire Safety Statement.	Listed for mention/plea on 4 August 2025	\$NIL
2025/122718	Dilcara Construction Pty Limited	317-335 Liverpool Road	Ashfield	Court elected Penalty Infringement Notice concerning a pollute waters offence.	Listed for mention/plea on 7 April 2025 and adjourned to 28 April 2025 and now for plea on 4 June 2025. Guilty plea entered, sentencing adjourned to 8 August 2025	\$NIL
2024/289227	David Basseal	47 Riverside Crescent	Marrickville	Court Attendance Notices for a breach of development consent for occupying a residence in the absence of an Occupying Certificate.	Listed for mention/plea on 9 September 2024. Plea of not guilty. Listed for Hearing on 1 May 2025 and now to allow defendant to mitigate adjourned to 2 September 2025	\$NIL
	Perry Properties Pty Ltd	40-51 Philpot Street	Marrickville	Court elected Penalty Infringement Notice concerning a pollute waters offence.	Listed for mention/plea on 25 September 2025	\$NIL
	Hannah Martinez			Court elected Penalty Infringement Notice concerning unregistered companion animal	Listed for mention/plea on 25 September 2025	\$NIL
	Giovannino Navarra	56 Ballast Point Road	Birchgrove	Court Attendance Notice concerning aid, abet, counsel and procure another person to carry out development not in accordance with development consent.	Listed for mention/plea on 11 July 2024. Adjourned to 5 September 2024 and now to 24 October 2024 for plea. Plea of not guilty. Listed for Hearing on 28, 29 & 30 October 2025	\$19,001
LocalCourt – Pending/Closed						
2023/314152 & 314187	Jessica Organ	386 Parramatta Road	Petersham	Court Attendance Notice (x2) in respect of a breach of development consent and development without development consent.	Listed for mention/plea on 24 October 2023. Adjourned to 16 December 2023 and now 27 February 2024. Plea of not guilty. Transferred from Newtown Local Court to Downing Centre Local Court for mention on 13 March 2024. Listed for hearing on 4-6 December 2024. Judgment reserved Pending	\$66,226
	Nisreen Hamden			Court elected Penalty Infringement Notice for a failure to register a companion animal	Listed for mention on 12 August 2024. Dismissed with the defendant registering the companion animal. Costs order of \$350.	\$NIL
2024/217166	IVO Ohilia Victoria Hong Pty Limited			Court elected Penalty Infringement Notice for a failure to provide an Annual Fire Safety Statement.	Listed for mention/plea on 9 September 2024. Withdrawn as Statement provided.	\$NIL

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	FC Building Pty Limited			Court Attendance Notice for a failure to comply with a Statutory Notice to provide information.	Listed for mention/plea on 9 September 2024 and now 14 October 2024. Convicted and fined \$5,000 and ordered to pay costs of \$1,200.	SNIL
	Cosmetic Royale Pty Ltd	33A Johnston Street	Annandale	Court elected Penalty Infringement Notice for a failure to provide an Annual Fire Safety Statement.	Listed for mention/plea on 9 December 2024. Annual Fire Safety Statement provided so withdrawn on 15 November 2024	SNIL
	Starcorp Property Pty Limited	5 Wood Street	Tempe	Court Attendance Notices (x4) for a series of unauthorised building works.	Listed for mention/plea on 5 September 2024, 26 September 2024, 16 October 2024 and now 7 November 2024 for pleas. Pleas of guilty on all charges. Listed for sentencing on 19 December 2024 and now 7 February 2025. Convicted for all charges and fined \$178,550.00	SNIL
	Taleb Property Pty Limited	6 Wood Street	Tempe	Court Attendance Notices (x5) for a series of unauthorised building works.	Listed for mention/plea on 5 September 2024, 26 September 2024, 16 October 2024 and now 7 November 2024 for pleas. Pleas of guilty on all charges. Listed for sentencing on 19 December 2024 and now 7 February 2025. Convicted for all charges and fined \$223,750.00	SNIL
	Massaco Projects Pty Limited	22 Ainsworth Street	Lilyfield	Court elected Penalty Infringement Notice concerning the removal of a tree.	Listed for mention/plea on 21 October 2024. Plea of guilty. Listed for sentencing on 17 February 2025. Convicted and fined \$4,000 and ordered to pay costs of \$500.	SNIL
	Massaco Projects Pty Limited	22 Ainsworth Street	Lilyfield	Court elected Penalty Infringement Notice concerning a breach of consent in respect of erosion and sediment control measures.	Listed for mention/plea on 17 February 2025. Plea of "Guilty". Convicted and fined \$2,500 and order to pay costs of \$500.	SNIL
	Luke Goldsmith	262A Flood Street	Leichhardt	Court Attendance Notice concerning a failure to comply with a Development Control Order	Listed for mention/plea on 13 March 2025. Withdrawn on	SNIL
	FC Building Pty Limited	Wood Street	Tempe	Annulment application to set aside conviction and find of \$5,000	Listed for Annulment on 2 December 2024. Annulment granted. Listed for mention on 17 February 2025 and adjourned to 31 March 2025. Defendant provides representations. Withdrawn	SNIL
	Dimitrios Vranas	60 Marion Street	Leichhardt	Court Attendance Notices (x14) for a detached dual occupancy built not in accordance with development consent.	Listed for mention/plea on 2 May 2024, 13 June 2024 and now 19 July 2024. Pleas of not guilty. Listed for Hearing on 1 April 2025. Convicted and fined \$116,000 and ordered to pay costs of \$3,000.	SNIL
	KGN Corporation Pty Limited	2 Talbot Street	St Peters	Court elected Penalty Infringement Notices (x2) concerning a failure to comply with conditions of consent.	Listed for mention/plea on 7 April 2025. Convicted and fined \$6,000 and ordered to pay costs of \$1,000	SNIL
	Betty Katsantonis	1133a Liverpool Road	Ashfield	Court elected Penalty Infringement Notice for failure to provide an Annual Fire Safety Statement.	Listed for mention/plea on 4 September 2025. Withdrawn after submitting an acceptable Statement on 16 April 2025	SNIL
	Menai Civil Contractors Pty Limited	Smith Street	Tempe	Court elected Penalty Infringement Notices (x4) concerning a failure to comply with conditions of consent – out of hours of building work.	Listed for mention/plea on 21 October 2024, 13 January 2025 and now 12 May 2025 with Penalty Infringement Notices withdrawn for an Enforceable Undertaking with the defendant paying \$60,000 for road works in Tempe and \$5,000 costs. Withdrawn	SNIL

Item 2

Attachment 1

	Maureen Ahern	41 Searl Street	Petersham	Court Attendance Notice concerning a dog attack by a declared menacing dog.	Listed for mention/plea on 20 March 2025.Plea of "not guilty" entered.Listed for hearing on 27 November 2025. Change of plea to "guilty".Listed for sentencing on 16 May 2025.Convicted and fined \$500	SNIL
	AJ Developers Pty Ltd	18 Morgan Street	Petersham	Court elected Penalty Infringement Notice for failure to provide an Annual Fire Safety Statement.	Listed for mention/plea on 18 September 2025.Withdrawn after submitting an acceptable Statement on 22 May 2025	SNIL
	Erphil Pty Limited	583 Darling Street	Rozelle	Court elected Penalty Infringement Notice for a failure to provide an Annual Fire Safety Statement.	Listed for mention/plea on 9 September 2024.Plea of not guilty. Listed for further mention on 23 September 2024.Listed for Hearing on 2 June 2025.Applicant submits an Annual Fire Safety Statement. Withdrawn	SNIL
	Prompt Tree Services	Young Street	Annandale	Court elected Penalty Infringement Notice concerning the removal of a tree without a permit.	Listed for mention/plea on 12 May 2025.Listed for further mention, to allow representations on 4 June 2025.Guilty plea. Convicted and fined \$1,500.	SNIL
	Jucorp Pty Limited	3 Fisher Street	Petersham	Court elected Penalty Infringement Notice concerning a failure to comply with a Statutory requirement to provide information.	Listed for mention/plea on 31 March 2025.Adjourned to 14 April 2025 for plea.Plea of "guilty" entered.Listed for sentencing on 20 May 2025 and now 17 July 2025. Convicted and fined \$25,000 and ordered to pay \$1,914 in costs	SNIL
	The Owners of Strata Plan 90315	Johnston Street	Annandale	Court elected Penalty Infringement Notice for a failure to provide an Annual Fire Safety Statement.	Listed for mention/plea on 28 July 2025. Guilty plea.Section 10A conviction and no fine.	SNIL
	Anthony Sukkar	Allam Reserve	Ashfield	Court Attendance Notice for failure to comply with a Notice to Provide Information and Records in respect of a tree poisoning in Allam Reserve	Listed for mention/plea on 23 June 2025, 21 July 2025 and now 28 July 2025.Withdrawn with representations.	SNIL
	Michael Lloyd	357 Darling Street	Balmain	Court elected Penalty Infringement Notice for failure to provide an Annual Fire Safety Statement.	Listed for mention/plea on 4 August 2025.Withdrawn due to change in use.	SNIL
	JP Built Pty Limited c/Business Management Network P	47 Dudley Street	Haberfield	Court elected Penalty Infringement Notice concerning breach of the operating consent for DA/2023/0143	Listed for mention/plea on 25 November 2024. Guilty Plea. Adjourned mention on 2 December 2024. Court orders fine of \$300 and legal costs of \$500.	SNIL

9. Private Land works

Resolutions made concerning work carried out on private land, including:

- details or a summary of any resolutions made under section; and
- details or summary of any work carried out, where the charge is less than the approved fee, the proposed fee to be charged and the total amount subsidised by council. Reg cl 217(1)(a4) & Act s 67, 67(2)(b)

There were no public works on private land during the year under section 67.

10. Grants

Total amount contributed or otherwise granted to financially assist others. Reg cl 217(1)(a5) & Act s 356

Grant type and recipient	Amount (\$)
Active Inner West Two Year Grants	
Canterbury & Western Suburbs Cricket Association	\$5,000
Newtown Junior Australian Football Club Inc	\$5,000
Summer Hill Lakers Netball Club	\$5,000
Sydney Women's Baseball League	\$5,000
AFL (NSW/ACT) Commission Limited	\$4,100
Ashfield Amateur Swimming Club	\$3,450
Sydney Inner West Pickleball Club	\$3,050
Balmain Tigers Australian Football Club	\$2,450
Australian Dancing Society Ltd - NSW Branch	\$1,950
Active Inner West Two Year Grants Total	\$35,000
Arts Professional Development Grants	
Jack Wardana	\$5,000
Julia Robertson	\$5,000
Oliver Levi-Malouf	\$5,000
Phaedra Brown	\$5,000
William Bartolo	\$5,000
Jacqui O'Reilly	\$4,969
Sophia Somerville	\$4,946
James Waples	\$4,150
Jessica Kinny	\$4,130
Arts Professional Development Grants Total	\$43,195

Grant type and recipient	Amount (\$)
Art Projects Grants	
Addison Road Community Organisation	\$10,000
Boomalli Aboriginal Artist Co-Operative	\$10,000
Clare Walton	\$10,000
Faces of Enmore	\$10,000
Keila Terencio de Paula	\$10,000
Rhiannon Newton	\$10,000
Sharon Billinge	\$10,000
Shelley Watters	\$10,000
Studio ARTES Incorporated	\$10,000
The Living Room Theatre Incorporated	\$9,500
Deborah Pollard	\$8,500
Art Projects Grants Total	\$108,000
Community History Grants	
Reverse Garbage Co-Operative	\$5,000
Marc Sebastian Rercerethnam	\$5,000
Ray Stevens	\$5,000
Marrickville Croquet Club Incorporated	\$5,000
Sydney Maritime Museum trading at Sydney Heritage Fleet	\$4,806
Community History Grants Total	\$24,806
Community Wellbeing One-Year Grants	
Australia and New Zealand Tongzhi Rainbow Alliance Inc	\$5,000
B Miles Women's Foundation Incorporated	\$5,000
Lillian Howell Project Incorporated	\$5,000
Minus18 Foundation Ltd	\$5,000
Stepping Stone House Limited	\$5,000
DADLAN Ltd	\$4,469
Top Blokes Foundation	\$4,416
The Shepherd Centre - For Deaf Children	\$3,803
Older Women's Network NSW Inc	\$3,640
Royal Life Saving Society of Australia (NSW Branch)	\$3,278
Marrickville West Primary School Parents and Citizens Association	\$3,190
Inner West Neighbourhood Aid Incorporated	\$2,000
Community Wellbeing One-Year Grants Total	\$49,796

Grant type and recipient	Amount (\$)
Community Wellbeing Two-Year Grants	
Flight Path Theatre Ltd trading under Inner West Drama for projects and teaching	\$20,000
Metro Assist Limited	\$20,000
Midjuburi Youth Resource Centre Incorporated	\$20,000
Stepping Out Housing Programme Inc	\$20,000
The Survivor Hub Ltd	\$20,000
Inner City Legal Centre	\$19,607
Good Neighbours Australia Inc	\$10,000
Community Wellbeing Two-Year Grants Total	\$129,607
Environment Two-Year Grants	
Ashfield Public School Parents and Citizens Association	\$5,000
The Bower Re-use and Repair Centre Co-operative Limited	\$5,000
Circle Paints Limited	\$5,000
JOG Network LTD (Joy of Giving)	\$5,000
100% Renewable Community Campaign (Solar Citizens)	\$5,000
Whites Creek Community Garden Inc	\$5,000
Rozelle Public School Parents & Citizens Association	\$5,000
The Village Project Summer Hill Co-Operative Limited	\$5,000
Wildlife Information Rescue and Education Service Limited (Inner West Branch)	\$4,935
Plastic Maker Space (auspiced by The Village Project Summer Hill Co-Operative Limited)	\$4,890
Birchgrove Public School P & C Association	\$3,050
Summer Hill Community Gardeners Inc	\$2,450
Environment Two-Year Grants Total	\$55,325
Multicultural Grants	
CASS Care Limited	\$5,000
Special Children Services Centre Incorporated	\$5,000
Worship Queer Collective auspiced by The Red Rattler Theatre Incorporated	\$5,000
Ethnic Women's Craft Group auspiced by Italian Catholic Federation of Earlwood	\$3,530
Multicultural Grants Total	\$18,530

Grant type and recipient	Amount (\$)
Quick Response Grants	
Ashfield Probus Club Inc	\$500
Balmain Public School Parents & Citizens Association	\$500
Chinese Australian Services Society Limited	\$500
Gladstone Park Bowling Club Ltd	\$500
Glover's Garden Incorporated	\$500
Haberfield Public School Parents & Citizens Association	\$500
Newtown Neighbourhood Centre Incorporated	\$500
Reverse Garbage Co-Operative Ltd	\$500
St Vincent de Paul Society NSW	\$500
Summer Hill Public School Parents & Citizens Association	\$500
Quick Response Grants Total	\$5,000
Financial Assistance Program	
Marrickville Legal Centre	\$125,000
Midjuburi Youth Resource Centre	\$40,546
Gadigal Information Service	\$40,000
St Vincent de Paul Society NSW	\$37,636
Sydney Fringe	\$30,000
Leichhardt Espresso Chorus	\$30,000
Together Two	\$22,959
Leichhardt Celebrity Brass	\$15,378
The Infants Home Ashfield	\$13,000
Friends of Maliana	\$8,503
Canterbury City Community Centre	\$5,000
The Pollys Club	\$3,661
Financial Assistance Program Total	\$371,683
Grant Total (\$)	\$835,947

11. External Bodies with delegated Council functions

Statement of all external bodies that exercised functions delegated by council. Reg cl 217(1) (a6)

External body name	Delegated function
Internal Ombudsman	Shared Service Managing Code of Conduct complaints and Public Interest Disclosures on behalf of Council
Marrickville Youth Resource Centre	Management of the Jarvie Park youth facility
Police and Citizens Youth Club NSW	Management and operation of the Debbie and Abbey Borgia Recreation and Community Centre in South Marrickville
Twenty10 Association Inc	Operation of the Inner West Pride Centre, Pride Square Newtown (former) Newtown Town Hall and lease on the site. Twenty 10 is an organisation that provides LGBTQIA+ young people with counselling and housing, school and work training and social support
Inner West Local Planning Panel	Exercises the functions of the Council as the consent authority in relation to the determination of Development Applications pursuant to s4.16 of the Environmental Planning and Assessment Act 1979.

12. Other Bodies that Council held a controlling interest in

Statement of all corporations, partnerships, trusts, joint ventures, syndicates or other bodies in which council held a controlling interest. Reg cl 217(1)(a7)

There were no corporations, partnerships, trusts, joint ventures, syndicates or other bodies in which council held a controlling interest during 2023/24.

13. Other Bodies that Council participated in

Statement of all corporations, partnerships, trusts, joint ventures, syndicates or other bodies (whether or no incorporated) in which the council participated during the year. Reg cl 217(1)(a8)

Name of committee	Function of committee
Inner West Child and Family Interagency, Inner West Disability Forum and Inner West Elder Abusive collaborative	Council actively facilitates these targeted networks with a diversity of community service providers and government agencies to facilitate information exchange and capacity building, encourage resource sharing and collaboration, and undertake planning, consultation, strategy development and partnerships.
GreenWay Community Forum	1. Provide support and advice for the broad vision of the GreenWay as an ecological, biodiversity, cultural, recreational and active transport corridor 2. Be a united forum for the GreenWay 3. Guide the implementation of the Cooks to Cove GreenWay Master Plan 4. Identify opportunities for the implementation of community programs and partnerships along the GreenWay 5. Act as an advisory committee for GreenWay projects 6. Provide advocacy on GreenWay matters, including responses to local and regional issues 7. Communicate information on the GreenWay to the wider community, including information sharing, newsletters and electronic media
Police and Citizens Youth Club NSW	Management and operation of the Debbie and Abbey Borgia Recreation and Community Centre in South Marrickville
Inner West Community Refugee Welcome Centre	Council continues to partner with Settlement Services International (SSI) to operate from the Community Refugee Welcome Centre (CRWC) up to three days per week. The CRWC provides a place for connection between the local community and refugees, and people seeking asylum. SSI deliver diverse of programs, classes, activities, resources and support for refugees
Inner West Domestic Violence Liaison Committee	Council works in partnership with Government and NGOs that have an interest in violence prevention to raise awareness of domestic and family violence issues and enhance interagency responses and partnerships in local Policy area commands and surrounding areas.

Name of committee	Function of committee
Inner West Multi-Agency Outreach	This partnership is responding to the issue of homelessness, supporting rough sleepers and the implementation of Council's Homelessness Policy. The multi-agency outreach is a collaboration between 9 agencies including: Department of Communities and Justice (Housing), Sydney Health District, Newtown Neighbourhood Centre, Missionbeat, Wesley Mission, NEAMI Way to Home and the Exodus Foundation
Inner West Youth Alliance	This is a network of youth and community service providers that engage with, advocate and deliver programs and initiatives to young people aged between 12-24 years in the areas of the Inner West, Burwood, Canada Bay, and Strathfield.
Inner West Multicultural Network	This is an independent network of services, agencies and organisations which support and action local culturally and linguistically diverse (CALD) communities. It works in partnership to identify and address issues of community need. The Council acts as the secretariat of the network.
Inner West Community Drug Action Team	This is a collaboration of Local Health, government and non-government organisations that initiates action on local concerns and identifies alcohol and other drug trends in their community to provide and distribute information, resources and links.
Marrickville South Collective	Council works in partnership with Metro Assist to deliver a range of programs including a weekly multi-cultural Social Support Group, employment programs in collaboration with TAFE and 2 free English classes per week.
NSW Public Libraries Association	The NSW Public Libraries Association is the peak body for public libraries in NSW and advocates on behalf of the library sector to strengthen the public library network.
Parramatta River Catchment Group	The Parramatta River Catchment Group (PRCG) is a regional organisation of local councils, state agencies and community representatives whose aim is to work together to improve the health of the Parramatta River and its catchment.
Parkrun GreenWay	It delivers a free 5km run every Saturday, partnering with Council for the provision of park areas.

Name of committee	Function of committee
Southern Sydney Regional Organisation of Councils (SSROC)	SSROC is an association of 12 Sydney councils serving large and diverse communities that face all the challenges of metropolitan living. SSROC provides a forum for the councils to undertake resource sharing activities and deal with common issues, particularly those that cross local government area boundaries.
Sport NSW	Council partners with Sport NSW to encourage participation in sport and active recreation.
SP60919 (Italian Forum, 23 Norton Street, Leichhardt NSW)	Council is a member of Owners Corporation/Strata Plan: Library and Leichhardt Early Childhood Health Centre
SP93231/SP94030 (Luna, 90 Old Canterbury Road, Dulwich Hill NSW)	Council is a member of Owners Corporation/ SP: 4x Affordable Housing Units and 'Yandana' Community Room. Playground is not included.
SP92312 (The Cooperage Building, 370 New Canterbury Road, Dulwich Hill NSW)	Council is a member of Owners Corporation/ SP: ETC Library
SP90191 (Arlington Grove, Grove Street, Dulwich Hill NSW)	Council is a member of Owners Corporation/ SP:2x Affordable Housing Units
SP98376 (The Flourmill, 16 Flour Mill Way, Summer Hill NSW)	Council is a member of Owners Corporation/ SP: 4x Affordable Housing Units
BMC: DP1061224 (Citiview Council Car Park 17-20 The Esplanade, Ashfield NSW)	The BMC provides details of the management structure for the complex, meeting procedures, voting and finances. Contract arrangement, Conveyancing Act 1919, Council is entitled to vote.
BMC: DP1197950 (Car park, 2A Brown Street, Ashfield NSW)	The Building Management Committee (BMC) provides details of the management structure for the complex, meeting procedures, voting and finances. Contract arrangement, Conveyancing Act 1919, Council is entitled to vote.
SP99426 (Livingstone Road, Marrickville NSW)	Council is a member of Owners Corporation/ SP: 9 x Affordable Housing Units

14. Equal Employment Opportunity

Statement of activities undertaken to implement its EEO management plan. Reg cl 217(1)(a9)

- Continually review, develop, and implement protocols to support EEO principles
- Dedicate resources to drive diversity and inclusion activities
- Continually review talent management practices to support EEO principles
- Roll out relevant learning and development programs across Council
- Implement initiatives to support flexible working practices
- Maintain a performance management framework that includes assessment of values, mandatory training and development plans
- Continue to offer affirmative action apprenticeship and traineeship placements. For the 2024/25 financial year there were 10 traineeships for people with disability in various trainee programs and 2 traineeships for women in Science, Technology, Engineering, Maths (STEM).
- Reviewed employment opportunities for EEO target groups through Council's procurement activities
- Foster partnerships with external providers representing diverse EEO groups, including Ability Advocates, Green Connect and Settlement Services International (SSI)
- Celebrate key relevant diversity events such as International Women's Day, National Aborigines and Islanders Day Observance Committee (NAIDOC), Reconciliation Week, International Day against Homophobia, Biphobia, Intersexism and Transphobia (IDAHOBIT), Wear it Purple, 16 Days of Activism and International Day of People with Disability
- Continue to be a Diversity Council Australia (DCA) member
- Reviewed Gender Equity Training program and delivered second round of Gender Equity Training to employees
- Continue to deliver items under the Gender Equity Strategy 2021 – 2025 and Gender Equity Action Plan
- 'Safe lockers' at all main service centres and depot for the storage of personal belongings as part of family and domestic violence support
- Since October 2023 Council has been a member of the Australian Disability Network
- Successful completion of EmbraceAbility, a disability mentoring program with Ability Advocates
- Ongoing partnership with Ability Advocates disability traineeship program, currently 8 active trainees. The program has supported the trainees as well as the placement managers and teams as required
- Disability Employee Network, open to employees with disability and employees with care responsibilities for a person with disability
- The Human Rights Commission *Building a Culture of Accessibility and Inclusion* training is available to all employees
- Ongoing advocate of the Hidden Disabilities Sunflower program
- People and Culture continue to support and coach hiring managers with interview and selection reasonable adjustments requests on a case by case basis, e.g., MS Teams interviews, Auslan Interpreters, Interview questions provided before interview, Job Access guided supports
- Maintained Council's Pride in Diversity membership with ACON for best practice LGBTQ information
- In conjunction with Pride in Diversity, will continue to support Aquatic Centre employees with Trans and Gender Diverse Awareness training in the lead up to gender diverse and LGBTQ swim nights
- Continue to provide Foundations of LGBTQ inclusion to all employees
- Continue to develop Aboriginal and Torres Strait Islander employee network circle
- Continue to provide Cultural Awareness training for all employees

- Ensure Aboriginal and or Torres Strait Islander staff are aware of their entitlement to cultural leave under the Local Government (State) Award to attend NAIDOC activities
- Continued celebration and support of Reconciliation Golf Tournament

15. General Manager remuneration

Statement of the total remuneration package of the general manager (Reg cl 217(1)(b)(i), (ii), (iii), (iv), (v))

General Manager	Amount (\$'000)
Base salary	432
Superannuation	51
Bonus, performance or other payments	-
Non-cash benefits	-
Fringe benefits tax	8
Total	491

16. Stormwater Management services

A statement detailing the stormwater management services provided (if levied). Reg clause 217(1)(e)

Type of Works	Project Description	Actual Expenditure (\$'000)
Stormwater maintenance	Drainage Maintenance & Repair	126
Stormwater catchment	Dam Safety Emergency Plan Review	50
Stormwater upgrade	12 Fitzroy Road Stormwater Pit	42
Stormwater upgrade	25 Rosebery Street	31
Stormwater upgrade	332 Victoria Road kerb inlet pit & connection to Sydney Water pipes	96
Stormwater upgrade	73 Camden Street, Enmore kerb inlet pit & connection to Sydney Water pipes	114
Stormwater upgrade	Wortley Street Balmain stormwater upgrade	185
Stormwater upgrade	11 Centennial Road Dulwich Hill pit upgrade	80
Stormwater upgrade	England Avenue Rain Garden	181

Type of Works	Project Description	Actual Expenditure (\$'000)
Stormwater upgrade	Kingston Street / Deakin Street - drainage upgrade	63
Stormwater upgrade	Lapish Avenue drainage improvements	26
Stormwater upgrade	Elswick Street Leichhardt pipeline extension	42
Stormwater upgrade	Malakoff Street	20
Stormwater upgrade	Addison Road, Wemyss Street, Agar Street & England Avenue Marrickville	25
Stormwater upgrade	Illawarra Road York Street & Shepherd Street Marrickville	15
Stormwater upgrade	Edgeware Road Newtown	25
Stormwater upgrade	Lord Street Newtown trunk drainage	170
Stormwater upgrade	Palace Street	28
Stormwater upgrade	Ramsay Street	30
GreenWay	Stormwater works	1,650
Memberships and educational programs	Cooks River Alliance	87
Memberships and educational programs	Parramatta River Catchment Group	34
Memberships and educational programs	Rainwater Tank Incentive Scheme	2
Memberships and educational programs	Urban Ecology Education Program	7
Memberships and educational programs	Urban Ecology Planning Projects	30
Total expenditure		3,159

17. Coastal Protection

A statement detailing the coastal protection services provided (if levied). Reg cl 217(i)(e)

There were no coastal protection services levied or provided by Inner West Council during the 2024/25 year.

18. Companion Animals

Detailed statement, prepared in accordance Office of Local Government (OLG) guidelines of Council's activities during the year in relation to enforcing, and ensuring compliance with, the provisions of the Companion Animals Act 1988 (CA Act) and the Companion Animal Regulation 2018 (Reg cl 217(i)(f) Companion Animals Guidelines).

Amount of funding spent on companion animal management and activities:

Activity	Amount (\$)
Impounding	153,526
Responsible Pet Ownership	9,524
Total	163,050

Community education programs carried out and strategies the council has in place to promote and assist the desexing of dogs and cats:

- Development and distribution of educational materials via mail and the Companion Animal Services 'Pop-up Information Stand' at local parks and Council's new customer service stand
- Educational messages on the benefits of desexing and financial assistance programs were broadcast through online platforms, including Inner West Council's website and the Inner West Pets Facebook group
- Desexing of companion animals that are to be rehomed, by Council's contracted impound facility
- Council's Companion Animal Action Plan that addresses the promotion and support for desexing companion animals

Strategies in place for complying with the requirement under s 64 of the CA Act to seek alternatives to euthanasia for unclaimed animals:

- Council has adopted key criteria in the selection process for Council's contracted impound facility. Council seeks an organisation that has a successful existing rehoming program or is actively building their current program.
- Council liaises with other organisations outside Council's contracted animal impounding facility to rehome unclaimed animals.
- Promotion of rehoming programs and approved rehoming organisations via Council's website and the Inner West Pets Facebook group.

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- Council liaises with other organisations outside Council's contracted animal impounding facility to rehome unclaimed animals
- Promotion of rehoming programs and approved rehoming organisations via Council's website and the Inner West Pets Facebook group

Off-leash areas provided in the council area:

1. 36th Battalion Park, Leichhardt
2. Ann Cashman Reserve, Balmain
3. Balmain Road Sporting Ground, Balmain
4. Bede Spillane Reserve, Croydon
5. Birchgrove Park, Birchgrove
6. Birrung Park, Balmain
7. Blackmore Park, Leichhardt
8. Bridgewater Park, Rozelle
9. Cadigal Reserve, Summer Hill (closed 8 January 2024)

10. Camperdown Memorial Rest Park, Newtown
11. Cohen Park, Annandale
12. Easton Park, Rozelle
13. Elkington Park, Balmain
14. Elliot Park and Balmain Cove, Rozelle
15. Enmore Park, Marrickville
16. Enmore Fenced Dog Park, Enmore
17. Ewerton Park, Balmain
18. Glover Street Sporting Ground, Lilyfield
19. Hawthorne Canal Reserve, Leichhardt
20. Henson Park, Marrickville
21. HJ Mahoney Reserve, Marrickville
22. Illoura Reserve, Balmain
23. Johnson Park, Dulwich Hill
24. King George Park, Rozelle
25. Leichhardt Oval #2, Lilyfield
26. Leichhardt Oval #3, Lilyfield
27. Lookes Avenue Reserve, Balmain
28. Marrickville Park, Marrickville
29. McNeilly Park, Marrickville
30. Mort Bay Park, Birchgrove
31. Morton Park, Lewisham
32. O'Dea Reserve, Camperdown
33. Paringa Reserve, Balmain
34. Petersham Park, Petersham
35. Pioneers Memorial Park, Leichhardt
36. Propeller Park, Balmain
37. Punch Park and Vanardi Green, Balmain
38. Smith Hogan and Spindlers Park, Annandale
39. Sydenham Green, Sydenham
40. Tempe Lands Temporary Fenced Dog Park, Tempe
41. War Memorial Park, Leichhardt
42. Waterfront Oval, Lilyfield

43. Weekley Park, Stanmore
44. Whites Creek Valley Park, Annandale

Detailed information on fund money used for managing and controlling companion animals in its area:

Detailed Information on Companion Animals
Developed and successfully delivered two complimentary Puppy Preschool programs for Inner West residents, providing foundational training and socialisation for puppies. This initiative supports responsible pet ownership and strengthens community engagement
Ongoing provision of the Companion Animal Services 'pop-up information stand' program, with officers staffing a mobile stall at various local parks to provide the public with direct access to responsible pet ownership advice, information and services
Ongoing development of the portable A-frame signage program aimed at promoting responsible pet ownership. A rotation schedule ensures the signs are regularly placed in local parks with higher rates of dog-related complaints, focusing on priority areas patrolled by Companion Animal Officers
Proactive patrols of local parks and ongoing direct engagement with residents, offering education and support to encourage responsible pet ownership
Continuation of free pet identification collar and tag initiative for residents, encouraging compliance with microchipping and lifetime registration requirements for cats and dogs
Ongoing implementation of a 'team mascot' initiative, using the teams' companion animal, Humphrey, to engage with the community and promote responsible pet ownership
Ongoing maintenance and regular updates of companion animal content on the Inner West Council's website
Distribution of educational and promotional resources to dog walkers in local parks, including dog waste bags to promote clean up practices and free leashes to support effective control in on-leash areas
Management of Council's Inner West Pets Facebook group, sharing responsible ownership content and updates on important animal-related matters
Regularly updating the 'lost and found pets' page on Council's website to assist in reuniting missing dogs and cats with their owners
Sharing responsible pet ownership messages through social media channels and local printed newsletter to reach and engage the community
Application of vibrant paw print stencils along community footpaths to highlight areas where dogs are required to be on-leash or off-leash
Ongoing development and sharing educational materials, such as pamphlets and flyers to help inform and support the community
Responsible Pet Ownership – Total \$9,524

19. Carers' Recognition

Councils are considered 'human service agencies' under the Carers Recognition Act 2010 (CR Act) (provide services directed at carers and/or people being cared for by carers) and report on compliance with the CR Act for the reporting period. Carers Recognition Act 2010, s 8(2)

Council provides assistance to staff who are carers through various flexible leave options and rostered days off, with consideration even on short notice. If leave is exhausted, additional paid time off work may be granted on a case by case per the Local Government Award and applicable Agreements.

In accordance with the Award, Health and wellbeing leave is available for eligible staff for personal needs, like mental health and stress management. The Family and Domestic Violence protocol offers up to 10 days of special leave on full pay, and safe lockers are available for discreet storage for those escaping unsafe situations. Bereavement Leave is available for immediate and extended family, supporting employees in times of loss.

Council continues to accommodate requests for flexible working arrangements where possible. Council assists staff with carers' responsibilities and where appropriate offers free and confidential access to our Employee Assistance Service provider which includes counselling services.

Employee resource groups and programs, such as the Disability Employee Network continues to be open to carers of people with disability, and the EmbraceAbility mentoring program is open to them as mentees or mentors. Council also promotes resources where employees can gain additional support from external organisations, including Carer Gateway, Young Carers Network and 13 YARN.

20. Disability Inclusion

Information on the implementation of Council's Disability Inclusion Action Plan and give a copy to the Minister for Disability Services (Disability Inclusion Act 2014, s 13(1))

Celebrating disability pride and culture

Council's eighth annual Inclusion Festival for International Day of People with Disability was launched with a disability pride flag raising ceremony at Petersham Town Hall forecourt. The festival included a broad program of community events attended by 800 people and supported by \$24,000 of financial assistance.

The festival featured a panel discussion about access hosted by Nas Campanella (ABC disability affairs reporter) and a diverse lineup of artists, activists, local disability entrepreneurs and other community leaders. In total, 166 people attended, attracting existing and new (44%) participants.

Council also produced a Building Inclusive Sports Clubs workshop in partnership with Disability Sports Australia, supporting disability-inclusive sports (30 attendees, speakers included Paralympian Christie Dawes). Council also offered free tours and fitness programs at Inner West aquatic centres.

For the first time in 2025, Council offered a Disability Support grant stream with its Annual Grants offering up to \$5,000 to individuals with disability and up to \$10,000 for organisations, with a funding pool of \$65,000. The objectives of the grant program are to mobilise innovative community responses lead by people with disability to priority areas of the Disability Inclusion Action Plan

Accessible buildings and parks

- Opened the refurbished Newtown Town Hall as a new Pride Centre, including installation of an EasyStep platform lift and accessible adult change facility
- Opened Inner West Sustainability Hub, including new accessible parking and pathways
- Launched St Peters Town Hall new access ramp

- Opened renovated Balmain Town Hall, including accessibility improvements at the main entry into the library and within the library itself
- Opened the Baludarri Inclusive Playground in Rozelle – the first of five new inclusive playgrounds. Construction has also completed on the second inclusive playground at Richard Murden Reserve, Haberfield and due to open in August 2025, and the design is completed for the third inclusive playground, Djarrawunang at Yeo Park, Ashfield.
- Opened new accessible public toilets at Birchgrove Park
- Opened new accessible public toilets at Camperdown Memorial Rest Park
- Opened refurbished inclusive amenities and changing rooms at HJ Mahoney Reserve
- Opened new inclusive amenities and changing rooms at Leichhardt Oval No.2
- Opened new accessible public toilets at Pioneers Memorial Rest Park
- Opened new inclusive amenities and changing rooms at Tempe Reserve
- Launch of the Camdenville Park upgrade including redevelopment of accessible public toilets and changing rooms

Accessible transport and planning

- Advocacy highlighting design issues with St Peters station upgrade led to reinstating ramp access to the southern entry
- Close collaboration with Transport for NSW on design of the Lewisham Station accessibility upgrade resulted in an additional at grade entry to southern platform, ensuring accessible connectivity with buses
- Leading practice accessibility design introduced into electric vehicle charging units and their location in Council's installation program

- Incorporation of access priorities and design specifications into Council's active transport and bike strategy implementation
- A large-scale engagement with people with mobility impairment delivered leading practice design work on accessible paths of travel and 11 newly designed pedestrian crossing around the precinct with significant numbers of residential aged care facilities

Accessible pedestrian pathways

Council employed new technology to document with digital imagery and then audit all footpaths within the Inner West. This data enabled comprehensive prioritising of works and scheduling improvements through the Pedestrian Access and Mobility Plan. The program has led to 575 direct accessibility improvements delivered, comprising of:

- 29 Raised Pedestrian Crossings (\$861,000 spent in 2023/24)
- 507 Kerb Ramps (\$964,000 spent in 2023/24)
- 39 Kerb Extensions, Blister Islands and Pedestrian Refuge Islands. (\$180,000 spent in 2023/24)
- The spend on the program since 2023 is \$5.1 million, with a further \$582,000 budgeted to the end of 2024/25.

This sustained investment has improved the pedestrian experience across the Inner West and expanded the accessible pathway network ensuring that people can leave their homes confident that the improvement program is addressing the greatest needs first and delivering a significant increase in safe paths of travel.

Inclusive sport, recreation and play

Council is providing ongoing support for Special Olympics to operate swimming and water recreation training at our aquatic centres and expand into boccia with Petersham Bowling Club. More work is under development to increase club awareness and uptake of various All Abilities sports into their programming.

Council partnered with Disability Sports Australia to deliver the Building Inclusive Sport Clubs workshop for the local sporting community. Keynote speaker Christie Dawes, a 7-time Paralympian and three-time medallist, shared her insight, experience, and knowledge as a wheelchair racer.

The workshop also included a panel discussion with individuals who have lived experience and expertise in the disability sector, sharing practical advice on how to create more inclusive sporting environments. The event equipped participants with practical knowledge, co-design principles, and strategies for incorporating inclusivity into their sport programs, along with opportunities to network with other clubs and organisations.

Another Abilities Unleashed Kids Sports Day was held in June 2025 in partnership with Disability Sports Australia. The event was a fun and inclusive day connecting children with disabilities to local sport and active recreation opportunities.

Disability employment

Council was recognised as an Inclusive Employer 2024/25 by Diversity Council of Australia. Being an inclusive employer includes employing people with disability and requires the organisation's results to exceed national benchmarks across key areas of the Australian workforce index.

A disability mentoring program was established in 2024 to foster disability leadership opportunities and provide peer support to staff with disability.

Council is a member of the Australian Disability Network and in December 2024 completed its inclusion benchmark tool and submitted for assessment. Inner West Council achieved a ranking of second out of five participating organisations in the local government industry.

A traineeship program for people with disability was established in September 2024, with 8 trainees. Council was awarded the 2025 LG Excellence Award in Organisational Diversity and Inclusion for the Disability Traineeship Program.

Accessible communications, events and engagement

Council commenced a website redevelopment that will result in greatly improved accessibility and ease of use. People with disability engaged and participated in design workshops. The new design meets at least WCAG 2.1 AA accessibility standards, ensuring it is inclusive and user-friendly for people of all abilities. Council will continue engaging with community members, staff, Local Democracy Groups, and the Disability Employee Network to test and refine the website ahead of launch.

In 2024, 16 face to face sessions for plain English writing for 200 staff were held. 385 staff have now completed plain English training (either in person or online). An e-learning module for plain English writing was launched to the organisation in February 2025.

In 2025 Council delivered the Creative Toolbox Symposium which was a standout event for accessibility inclusion. All sessions were Auslan interpreted, main events were live streamed and captioned, quiet/sensory spaces were available onsite and visual story and audio description offered. Advice from Accessible Arts contributed to the event success.

21. Planning Agreements

Particulars of compliance with and effect of planning agreements in force during the year. Environmental Planning & Assessment Act 1979, section 7.5(5)

Environmental planning agreements provided by Inner West Council during the 2024/25 year are set out in the table below.

Voluntary planning agreement (VPA) status	Land to which it applies	Parties to agreement	Planning/ Development Status	VPA Agreement – public benefits and other contribution details
Executed July 2024 Executed July 2019	18 McGill Street (formerly 120C Old Canterbury Road), Summerhill	The Yard 120C Pty Ltd	Deed of Variation Development Application approved	a. Construct a park of approximately 300m² located within the Land and to provide rights of way for public access through the park to the GreenWay corridor and the Lewisham light rail station from Old Canterbury Road and McGill Street, including a community lift in the GreenWay pedestrian link – \$2,030,000. b. The Yard 120C Pty Ltd to provide 2x1 bedroom apartments (approx. 50m² each in size) which will be allocated to affordable housing units. The ownership of the apartments will be transferred to Inner West Council at the completion of the project – \$1,450,000. c. Community office space located within retail ground floor – 7 year rental agreement \$1 peppercorn rent per year – 35m² office area – estimated value \$280,000. d. The Yard 120C Pty Ltd will provide Inner West Council a payment of \$1,195,750 to be used for public works in the community and surrounding area (Inner West Council will provide a summary of how this payment will be allocated at later date). e. Total value is \$4,955,750.
Executed 29 May 2024 Executed July 2020	75 Mary Street, St Peters ("Precinct 75")	P75 Investments Pty Ltd JVM Holdings Pty Ltd and Chalak Holdings Pty Ltd	Deed of Novation Planning Proposal approved	a. Dedication of fully fitted-out artist studios of more than 239m² in size. b. Monetary contribution of \$2,000,000 payable to Council to be used for affordable housing or public domain upgrades. c. Central open public space of more than 600m² in size. d. Pocket park open space on Roberts Street.
Executed 23 May 2025 Executed June 2023	1-13 Parramatta Road, Annandale	Eranna Development Pty Ltd (Developer) Eranna Pty Ltd (Owner)	Deed of Variation Development Application approved	a. Dedicate land by transfer to Council of approximately 34m² at McCarthy Lane being a pedestrian path 760mm wide by 45m long and a pedestrian cycle path corridor 3500mm wide and 45m long incorporating variable width 1450–1600mm wide stairs in accordance with Drawing DA801, 1.5m wide access ramp to public lift approx. 187.3m². The attributed land value being \$1 million. b. Developers works for the pedestrian/cycle path, pedestrian footpath, shared pedestrian space and vehicular turning bay, public stairs and access ramp providing access to the public lift and public lift adjacent to Parramatta Road. The attributed value being \$270,000. c. Total value is \$1,270,000.
Executed April 2023	469R Princes Highway, Sydenham	oOh! Media Assets Pty Limited	Development Application approved	a. Ooh! Media Assets Pty Ltd will provide a monetary contribution to Inner West Council for the fifteen (15) year period of the consent of \$15,000 p.a. indexed. b. Ooh! Media Assets Pty Ltd Pty will allocate to Council 5% of the display time within each loop of images displayed on the digital advertising sign which is the subject of the consent for Council to display community and civic related messages.

Voluntary planning agreement (VPA) status	Land to which it applies	Parties to agreement	Planning/ Development Status	VPA Agreement – public benefits and other contribution details
Executed 28 March 2025 Executed March 2023	1-5 Chester Street, Annandale	Chester Street Pty Ltd (Owner) and Pama Construction Pty Ltd (Developer) Corvas Pty Ltd (Owner) and Corvas Pty Ltd as trustee for Corvas Unit Trust (Developer)	Deed of Novation Development Application approved	a. Chester Street Pty Ltd will provide a monetary contribution of \$95,000 to Inner West Council which is to be provided prior to the first construction certificate. b. Chester Street Pty Ltd will dedicate to Inner West Council land comprising of 359m², being 6m wide for the through site link to be used by cyclists and pedestrians. c. Chester Street Pty Ltd will build the through site link and soft and hard landscaping of the area adjoining the through site link and provide lighting. d. The development is to be 4-star green star including an electric vehicle charging station.
Executed May 2022	Glebe Island Silos	Eye Drive Sydney Pty Ltd	Development Application approved	a. Monetary contribution of \$127,000 per year for the duration of the consent, with a minimum period of not less than three years (and a maximum not exceeding 10 years), indexed to CPI annually. b. Contributions to be paid monthly. c. Council to apply contributions towards local heritage conservation in the Inner West LGA.

Voluntary planning agreement (VPA) status	Land to which it applies	Parties to agreement	Planning/ Development Status	VPA Agreement – public benefits and other contribution details
Executed March 2021	138-152 & 154-156 Victoria Road, 697 Darling Street & 1-7 Waterloo Street, Rozelle	Heworth Grand Developments Pty Ltd and Grand Pty Ltd ("Rozelle Village") (new owner and developer) (formerly Balmain Leagues Club Limited -landowner & developer at time it was a party to the original VPA with Council – since agreed to be varied and approved as summarised under Benefits)	Planning Proposal approved – D2018/219 Pending:SSD – 68298726 – State Significant Development Application (as at July 2024)	a. Prior to the issue of an Occupation Certificate for the development – Monetary contribution of \$300,000 for the purposes of community grants (no GST payable). b. Prior to the issue of an Occupation Certificate for the development – Monetary contribution of \$1,000,000 for the purposes of affordable housing (no GST payable) c. Prior to the issue of an Occupation Certificate for the development – Payment to Council of approx. \$4,000,000 in lieu of s7.11 local infrastructure contributions. d. Council to receive the income (revenue) collected from the public carparking spaces over 25 years. An Easement in Gross and Public Positive Covenant will be granted to Council for 25 years for 130 publicly accessible car parking spaces in the retail and club car park. The owner will install a car park management system to charge vehicles for use of the car park after 2 hours free parking with income paid directly to Council. This amount is the estimated total net revenue Council will receive by the end of the lease period. e. After completion but before the issue of the first Occupation Certificate for the Development – an Easement in Gross and Public Positive Covenant will be granted to Council for 25 years for 130 publicly accessible car parking spaces in the retail and club car park. The Easement in Gross will not require outgoings to be paid by Council other than any utilities charges. As the Easement in Gross value includes \$30,000/annum over 25 years – items include but not limited to any strata levies, cleaning, general R&M, insurance, land tax etc. f. Prior to the issue of the first Occupation Certificate for the Development – Darling Lane, (privately owned) made available to Council via a right of way easement, in order to provide access for Darling Street properties and to pedestrianize the through site link. g. After Completion but before the issue of the first Occupation Certificate for the development – 25-year lease of 200m² commercial space to Council for \$1/year for 25 years. Gross lease inclusive of outgoings and any strata levies but excluding utilities charges. The owner will also make a contribution of a maximum of \$100,000 for the fit out of this space. h. Town Square space made available for Council to hold events at no charge to Council for a maximum of 4 single day events per calendar month and the maximum of one per calendar week, provided that only 2 single day events are permitted on a Saturday and Sunday (that is, on a weekend) in a calendar month. A management agreement between Inner West Council and the owner of the retail stratum will be prepared in respect of this use, which can be novated with ownership of the Town Square. i. Prior to the issue of the first Occupation Certification for the development – Additional footpath widening to both the Victoria Road and Waterloo Street frontages (in stratum). j. Prior to the issue of the first Occupation Certificate for the development – Construction of a pedestrian link (i.e. the proposed retail) from the proposed development to the Darling Street shop frontage. k. Prior to the issue of the first Occupation Certificate for the development – Bicycle parking facilities provided for shoppers, employees and residents. l. Prior to the issue of the first Occupation Certificate for the development – Community car share scheme with a minimum of 2 car share spaces provided. m. Prior to the issue of the of the first Occupation Certificate for the development – Designated accessible area provided for taxis to pick up and drop off. .

Voluntary planning agreement (VPA) status	Land to which it applies	Parties to agreement	Planning/ Development Status	VPA Agreement – public benefits and other contribution details
Executed October 2020	776 Parramatta Road, Lewisham	Moweno Pty Ltd	Development application approved	Monetary contribution of \$10,000.
Executed December 2018	3-7 & 13-17 Regent Street, 287-309 Trafalgar Street, & 16-20 Fisher Street, Petersham	Deicorp Projects Petersham Pty Ltd	Planning Proposal approved	a. Deicorp to provide 6 units which will be allocated to affordable housing units – these units will be 3 x 2-bedroom units and 3 x 1-bedroom units. The ownership of the units will be transferred to Inner West Council at the completion of the project, the units will be selected by mutual agreement between Deicorp and Inner West Council and the units will have no parking allocated. b. Deicorp will provide a total of 24 car spaces to be allocated as public car spaces within the development. c. Deicorp will provide Inner West Council a payment of \$3,500,000 to be used for public works in the community and surrounding area (Inner West Council will provide a summary of how this payment will be allocated at later date).
Executed August 2018	101-103 Lilyfield Road, Lilyfield	JRNN Pty Limited	Planning Proposal approved	a. The developer will provide a monetary payment of \$250,000 for affordable housing in the council area. The agreement does not exclude the developer from paying development contributions as per Section 7.11 and 7.12 of the Act.
Executed July 2018	Marrickville Metro – 34 Victoria Road and 13-55 Edinburgh Road, Marrickville	Marrickville Metro Shopping Centre Pty Limited	The Planning Proposal for Marrickville Metro – 34 Victoria Road and 13-55 Edinburgh Road, Marrickville was approved by the State Government Under Section 750 of the Environmental Planning & Assessment Act 1979 on the 19th March 2012 and modified by the Minister under Section 75W of the Environmental Planning & Assessment Act 1979 on 23 April 2015	a. A total monetary contribution of \$600,000 – Upgrade local shopping strips within council area: b. The first \$300,000 contribution to be paid in equal instalments over three consecutive years from the date first issue of an Occupation Certificate for Stage 1 of the Project. c. The second \$300,000 contribution to be paid in equal instalments over three consecutive years from the date first issue of an Occupation Certificate for Stage 2 of the Project. d. The contribution made pursuant to the VPA is over and above any other contribution payable pursuant to this consent.
Executed July 2018	15-17 Marion Street, Leichhardt known as Annesley House	Uniting / United Church Property Trust – landowner and developer	Planning Proposal approved	a. The developer must make the development contribution by registering a restriction on the title to the Land reflecting the dedication of 15% of the total number of residential units in the development as affordable housing units in the development in perpetuity. b. If 15% of the total number of Affordable Housing Units in the Development does not equate to a whole number, then the number of Affordable Housing Units will be rounded down to the next whole number.
Executed July 2018	168 Norton Street, Leichhardt known as Harold Hawkins Court	Uniting / United Church Property Trust – landowner & developer	Planning proposal approved	a. The developer must make the development contribution by registering a restriction on the title to the Land reflecting the dedication of 15% of the total number of residential units in the development as affordable housing units in the development in perpetuity. b. If 15% of the total number of affordable housing units in the development does not equate to a whole number, then the number of affordable housing units will be rounded down to the next whole number.
Executed August 2016	Grove Street, Dulwich Hill	SLM Campsie Pty Ltd	Development completed	a. 2 affordable housing units. b. Public domain works. c. Public access agreement. d. In addition to s.94 contributions.

Voluntary planning agreement (VPA) status	Land to which it applies	Parties to agreement	Planning/ Development Status	VPA Agreement – public benefits and other contribution details
Executed March 2016	429 – 449 New Canterbury Road, Dulwich Hill	429 Cheriah Pty Ltd & 888 New Canterbury Road Pty Ltd	Development completed	a. Cash payment (estimated \$1.3 million) in lieu of s.94 contributions b. Cash payment (\$800,000) for expenditure on public domain in Dulwich Hill, Seaview Street community centre or toilet strategy for Hoskins Park
Executed December 2015	14 McGill Street, Lewisham	14 McGill St Pty Ltd	Development completed	a. Cash payment approx \$1 million in lieu of s.94 contributions b. Cash payment of \$280,000 for expenditure on public domain works in McGill Street or in the GreenWay
Executed December 2015	801-807 New Canterbury Road, Dulwich Hill	801 NCR Pty Ltd & Maxxo Pty Ltd	Development completed	a. Cash payment \$1 million in lieu of s.94 contributions. b. Cash payment \$400,000 for expenditure on any public infrastructure / benefits Council considers appropriate.
Executed November 2015	1-15 West St, Petersham	P & N Sieman Pty Ltd	Development completed	a. Cash payment of \$270,000 to be expended within Petersham Park in addition to s.94 contribution.
Executed 2015	141 Allen Street & 159 Allen Street, Leichhardt	Leichhardt 141 Pty Ltd & Arquilla Bulk Trading Co	Development approved	a. The amount that would be payable under Leichhardt Council's s.94 Plans (estimated approx. \$3,714,845) ignoring the Ministerial direction to cap contributions. Up to the cap amount, it is for any public purpose including but not limited to the items in the s.94 Plan. Above the cap amount, it is for affordable housing in the local government area. b. \$3,000 per square metre of additional floor space above 1.5:1, for any public purpose. c. \$187,000 to the Affordable Housing Fund. For lot 1 if developed separately. a. The amount that would be payable under Leichhardt Council's s.94 Plans (estimated approx. \$2,843,919) ignoring the ministerial direction to cap contributions. Up to the cap amount, it is for any public purpose including but not limited to the items in the s.94 Plan. Above the cap amount, it is for affordable housing in the local government area.
Executed This VPA is with Minister for Planning, not Council	40 George Street, Leichhardt	Terrence David Rowney	Development completed	a. 4 x 1 bedroom affordable housing strata lots to be transferred to the minister or its nominee. b. 2 x studio strata lots to be leased to a community housing provider for 10 years. c. In addition to s.94 contributions at maximum \$20,000 per lot.
Executed This VPA is with Minister for Planning, not Council	22 George Street, Leichhardt	KGS (Victoria) Pty Ltd	Development completed	a. 7 strata affordable housing lots to be transferred to the minister or its nominee. b. In addition s.94 contributions at maximum \$20,000 per lot.
Executed December 2013	Lewisham Towers, Lewisham	Meriton	Development completed	New park: a. 4 affordable housing units. b. Strata space. c. Off-site pedestrian improvements. d. Cash (approximately \$1 million) in lieu of s.94 contributions.
Executed October 2013	362-372 New Canterbury Road, Dulwich Hill	Damonu Pty Ltd	Development completed	Strata space a. Fitout allowance of \$200,000. b. Cash payment of \$700,000 in lieu of s.94 contributions.
Executed September 2012	118-124 Terry Street, Rozelle	Anka Constructions Pty Ltd	Development completed	a. The amount that would be payable under Leichhardt Council's s.94 Plans (estimated approx. \$4,160,000) ignoring the Ministerial direction to cap contributions. Up to the cap amount, it is for any public purpose including but not limited to the items in the s.94 Plan. Above the cap amount, it is for affordable housing in the local government area. b. \$3,000 per square metre of additional floor space above 1.5:1, for any public purpose. c. \$270,000 to the Affordable Housing Fund. d. Dedication to Council of new street as public road, constructed.

22. Recovery and Threat Abatement Plans

Councils identified in a plan as responsible for implementation of measures included in the plan, must report on actions taken to implement those measures as to the state of the environment in its area. Fisheries Management Act 1994, section 220ZT (2)

Councils have general Compliance and Regulatory responsibilities under the NSW Department of Primary Industries Threat Abatement Plan: Removal of large woody debris from NSW rivers and streams. As part of the Biodiversity Strategy 2036 adopted in 2024, Inner West is harmonising its approach to threat abatement on the Cooks and Parramatta Rivers.

23. Private Swimming Pools

Details of inspections of private swimming pools (Swimming Pools Act 1992 (SP Act), s 22F(2) Swimming Pools Regulation 2018 (SP Reg) cl 23).

Inspection category	Number
Number of inspections of tourist and visitor accommodation	0
Number of inspections of premises with more than 2 dwellings	26
Number of inspections that resulted in issuance of a certificate of compliance under s22D of the SP Act	36
Number of inspections that resulted in issuance a certificate of non-compliance under cl 21 of the SP Reg	3

24. Government Information on public access activities

Government information on public access activities in accordance with Government Information (Public Access) Act 2009, s 125(1), Government Information (Public Access) Regulation 2018, clause 8, Schedule 2

- Clause 7A: (reviews carried out by the agency) 1
- Clause 7B: (applications received) 110
- Clause 7C: (applications refused) 0

Number of applications by type and outcome

Applicant type	Media	MPs	Private sector	NFP	Legal	Public	Total	% of total
Access granted in full	0	0	35	0	20	25	80	55
Access granted in part	1	0	1	0	7	2	11	8
Access refused	1	0	2	0	4	2	9	6
Information not held	0	0	5	0	13	8	26	18
Information already avail.	0	0	2	0	7	2	11	8
Refuse to deal with application	1	0	0	0	2	0	3	2
Refuse to confirm/deny whether information is held	0	0	0	0	0	0	0	0
Application Withdrawn	0	0	1	0	2	2	5	3

Number of application outcomes by type

Application type	Personal	Other	Partly	Total
Access granted in full	0	80	0	80
Access granted in part	0	11	0	11
Access refused	0	9	0	9
Information not held	0	26	0	26
Information already available	0	11	0	11
Refuse to deal with application	0	3	0	3
Refuse to confirm/deny whether information is held	0	0	0	0
Application withdrawn	0	5	0	5

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Item 2

Number of invalid applications

Application type	Number
Invalid applications	5
Invalid applications that subsequently became valid	0

Number of matters listed in Schedule 1

Type	Number	% of total
Overriding secrecy laws	0	0
Cabinet information	0	0
Executive Council information	0	0
Contempt	0	0
Legal professional privilege	2	100
Excluded information	0	0
Documents affecting law enforcement and public safety	0	0
Transport safety	0	0
Adoption	0	0
Care and protection of children	0	0
Ministerial code of conduct	0	0
Aboriginal and environmental heritage	0	0
Total	2	100

Number of public interest considerations against disclosure listed in section 14

Type	Number	% of Total
Responsible and effective government	1	11
Law enforcement and security	0	0
Individual rights, judicial processes and natural justice	6	67
Business interests of agencies and other persons	2	22
Environment, culture, economy and general matters	0	0
Secrecy provisions	0	0
Exempt documents under interstate Freedom of Information legislation	0	0
Total	9	100

Attachment 1

Decision timeline breakdown

Type	Number	% of Total
Decided within the statutory timeframe (20 days plus any extensions)	99	94
Decided after 35 days (by agreement with applicant)	5	5
Not decided within time (deemed refusal)	1	1
Total	105	100

Number of applications reviewed under Part 5 of the Act by type of review and outcome

Type	Decision varied	Decision upheld	Total	% of total
Internal review	0	0	0	0
Review by Information Commissioner	0	0	0	0
Internal review following recommendation under section 93	1	0	1	100
Review by NCAT	0	0	0	0
Total	1	0	1	100
% of total	100	0	100	

Number of applications transferred to other agencies

Agency initiated transfers	Number
Applicant initiated transfers	0
Total	0

25. A statement detailing the action taken by the council in relation to any issue raised by the Anti-slavery Commissioner and identified by as being a significant issue. Act s 428(4)(c)

There were no issues raised by the Anti-slavery Commissioner during the year in relation to the operations of Council.

26. A statement of steps taken to ensure that goods and services procured were not the product of modern slavery withing the meaning of the Modern Slavery Act 2018 Act s 428(4)(d)

Introduction

This statement outlines Inner West Council's commitment to combatting modern slavery and the measures it has implemented during this reporting period to reduce the risk of our procurement activities resulting in or contributing to human rights violations.

Council's procurement practices demonstrate a strong commitment to inclusive employment and ethical labour standards, with clear provisions in our Procurement Policy and Procedures outlining our approach to socially responsible procurement. As part of our ongoing efforts to identify and address modern slavery risks, Council has developed a Modern Slavery Risk Management Plan to guide our response across operations and supply chains. Our procurement processes incorporate due diligence measures such as supplier self-assessment,

risk categorisation, and targeted controls for sectors identified as high-risk under national and international guidance. We also ensure that new suppliers undergo onboarding processes that include compliance checks aligned with the *Modern Slavery Act 2018 (Cth)*. Council remains committed to continuous improvement through training, policy review, and collaboration with industry partners to promote transparency and mitigate the risks of modern slavery in our supply chains.

Organisational structure and supply chain

Inner West Council operates under a centre-led procurement model, managing an annual procurement spend of approximately \$225 million. Council recognises the critical importance of taking proactive steps to ensure that goods and services procured are free from modern slavery practices. Our diverse supply chain spans key sectors including construction and operations, waste management, and landfill services—areas commonly identified as higher-risk for unethical labour practices. To strengthen our due diligence and risk mitigation, Council has implemented iPRO, a specialist reporting tool designed to assess modern slavery risks within supply chains and monitor third-party contractor compliance. This platform supports the development of targeted action plans and enhances transparency and accountability across our procurement activities enabling more informed decision-making and supplier engagement.

Policy

In 2023/24, Inner West Council publicly exhibited its updated Procurement Policy, which was formally adopted in May 2024. The revised policy strengthens Council's commitment to ethical and socially responsible procurement, including the prevention of modern slavery. To support this commitment, Council's contract templates were updated in June 2024 to explicitly reference modern slavery obligations and now require Modern Slavery Statements from prospective tenderers. These changes embed due diligence expectations within procurement processes and reinforce Council's zero-tolerance approach to exploitative practices in its supply chains.

Strategy

Inner West Council continues to advance socially responsible procurement through key strategic initiatives. In October 2023, Council adopted its first Aboriginal and Torres Strait Islander Procurement Strategy, designed to increase engagement and opportunities for Indigenous-owned businesses. A key milestone in delivering this strategy was hosting Council's first Meet the Buyers Day, where staff had the opportunity to connect directly with Aboriginal and Torres Strait Islander businesses, explore procurement opportunities, and gain a better understanding of Council's processes and procedures.

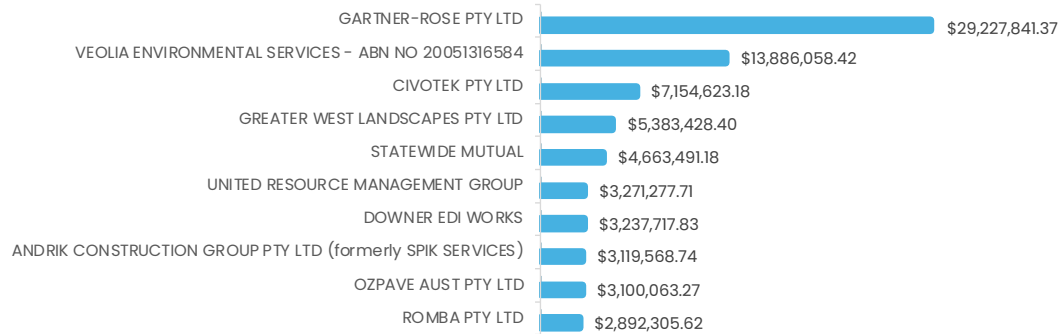
In May 2024, Council further strengthened its approach by adopting its first Procurement Strategy, which embeds Environmental, Social and Governance (ESG) principles as a core component of procurement decision-making. The strategy introduces a mandatory ESG weighting in all relevant procurement activities, further embedding sustainability, ethical sourcing, and social inclusion into Council's procurement framework.

To support the implementation and continuous improvement of these initiatives, Council has also established a Sustainable Procurement Working Party. This cross-functional group meets regularly to action and report on Council's positive contributions to the community and its commitment to sustainable and ethical procurement practices.

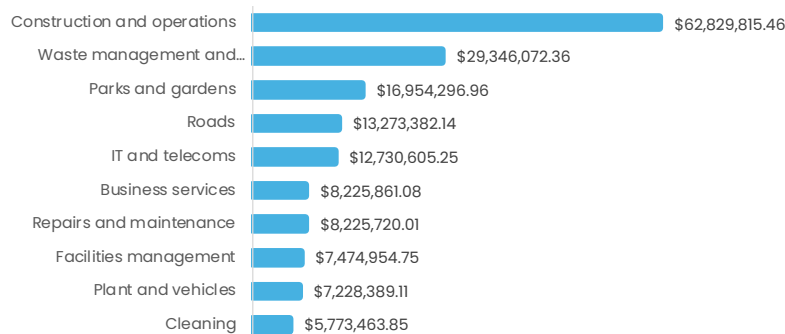
Sustainable procurement

Inner West Council participated in the annual Sustainable Choice performance comparison, which benchmarks councils against the elements of ISO 20400—the international standard for sustainable procurement. In 2024, Council achieved an Advanced rating, a significant improvement on the previous year's Intermediate rating, and recorded a score that was double the council average. This result highlights our strong commitment to embedding sustainability in procurement practices. Further demonstrating leadership in this area, the Procurement team was recognised with the Local Government Procurement 2024 Procurement Project of the Year award for its initiative, Responsible Sourcing Champions.

Top 10 Suppliers FY25



Top 10 Category Spend FY25



Procurement Strategy

Council adopted its first Procurement Strategy in May 2024, introducing a compulsory 15% weighting in all Request for Quotation (RFQ) and Request for Tender (RFT) submissions for demonstrated compliance in Ethical, Environmental, Local, Social, and Indigenous (Aboriginal & Torres Strait Islander) procurement. This strategic shift has already contributed to an improvement in Council's Sustainable Choice rating, reflecting measurable progress in embedding responsible procurement practices. Council is actively delivering on the strategy, ensuring sustainability and social responsibility are integrated into every stage of the procurement process.

27. Contributions Details (EPA Reg 218A)

Details for projects for which contributions or levies have been used must contain:

- project identification number and description
- the kind of public amenity or public service the project relates
- amount of monetary contributions or levies used or expended on project
- percentage of project cost funded by contributions or levies
- amounts expended that have been temporarily borrowed from money to be expended for another purpose under the same or another contributions plan
- value of the land and material public benefit other than money or land whether the project is complete

Contributions Plans

Applications	Traffic Facilities \$	Admin \$	Local Roads \$	Car Park Facilities \$	Open Space & Recreation \$	Community Facilities \$	Total \$7.11 \$	\$7.12 \$	Total \$
The Former Ashfield Contribution Plan									
010.2017.00000069.001	1,234	986	852	-	19,865	1,046	23,983	-	23,983
102.019,000.176.10	-	-	-	-	-	-	-	5,687	5,687
DA/2020/0285	17,689	14,133	8,464	-	284,722	14,992	340,000	-	340,000
DA/2020/0387	-	-	-	-	-	-	-	6,721	6,721
DA/2020/1017	29,587	25,921	37,678	-	522,178	23,081	638,444	-	638,444
DA/2021/0262	7,249	5,792	5,003	-	116,674	6,143	140,861	-	140,861
DA/2021/0290	-	-	-	-	-	-	-	2,925	2,925
DA/2021/0826	-	-	-	-	-	-	-	6,447	6,447
DA/2021/0896	-	-	-	-	-	-	-	3,423	3,423
DA/2021/1054	-	-	-	-	-	-	-	11,582	11,582
DA/2021/1232	-	-	-	-	-	-	-	679	679
DA/2022/0304	-	-	-	-	-	-	-	8,907	8,907
DA/2022/0763	-	-	-	-	-	-	-	2,763	2,763
DA/2022/0831	-	-	-	-	-	-	-	5,408	5,408
DA/2022/0883	-	-	-	-	-	-	-	9,337	9,337
DA/2022/0893	-	-	-	-	-	-	-	6,109	6,109
DA/2022/0926	-	-	-	-	-	-	-	5,309	5,309
DA/2022/0999	-	-	-	-	-	-	-	10,519	10,519
DA/2024/0357	1,880	986	-	184	14,300	2,650	20,000	-	20,000
EXTERNAL/2024/0012	8,599	6,871	1,478	-	138,416	7,288	162,652	-	162,652
MOD/2024/0054	-	-	-	-	-	-	-	6,895	6,895
The Former Ashfield Contribution Plan Total	66,238	54,689	53,474	184	1,096,156	55,201	1,325,940	92,711	1,418,652

Applications	Transport & Access \$	Light Rail \$	Bicycle \$	Open Space & Recreation \$	Community Facilities \$	Total S7.11 \$	S7.11 \$	Total \$
The Former Leichhardt Contribution Plan								
CDCP/2021/0425	-	-	-	-	-	-	12,905	12,905
CDCP/2021/0474	-	-	-	-	-	-	20,000	20,000
CDCP/2022/0071	-	-	-	-	-	-	6,341	6,341
D/2018/585	677	56	95	69,645	9,526	79,999	-	79,999
DA/2020/0596	-	-	-	-	-	-	2,620	2,620
DA/2020/0644	-	-	-	-	-	-	9,783	9,783
DA/2020/0779	-	-	-	-	-	-	3,657	3,657
DA/2020/1168	-	-	-	-	-	-	7,078	7,078
DA/2021/0084	-	-	-	-	-	-	4,093	4,093
DA/2021/0094	-	-	-	-	-	-	6,037	6,037
DA/2021/0656	-	-	-	-	-	-	1,088	1,088
DA/2021/0974	-	-	-	-	-	-	4,024	4,024
DA/2021/1268	-	-	-	-	-	-	5,976	5,976
DA/2022/0042	-	-	-	-	-	-	10,759	10,759
DA/2022/0130	-	-	-	-	-	-	2,468	2,468
DA/2022/0172	-	-	-	-	-	-	4,493	4,493
DA/2022/0181	-	-	-	-	-	-	3,630	3,630
DA/2022/0250	-	-	-	-	-	-	8,260	8,260
DA/2022/0251	-	-	-	-	-	-	5,047	5,047
DA/2022/0253	-	-	-	-	-	-	4,931	4,931
DA/2022/0312	-	-	-	-	-	-	3,076	3,076
DA/2022/0370	-	-	-	-	-	-	2,700	2,700
DA/2022/0414	-	-	-	-	-	-	5,955	5,955
DA/2022/0428	-	-	-	-	-	-	8,691	8,691
DA/2022/0468	-	-	-	-	-	-	3,748	3,748
DA/2022/0555	-	-	-	-	-	-	37,915	37,915
DA/2022/0650	250	65	15	17,020	2,650	20,000	-	20,000
DA/2022/0826	-	-	-	-	-	-	3,767	3,767
DA/2022/0892	-	-	-	-	-	-	2,555	2,555
DA/2022/1060	-	-	-	-	-	-	5,794	5,794
DA/2022/1098	-	-	-	-	-	-	12,582	12,582
DA/2023/0018	250	65	15	17,020	2,650	20,000	-	20,000
REV/2021/0010	227	-	34	32,339	4,943	37,543	-	37,543
The Former Leichhardt Contribution Plan Total	1,404	186	159	136,024	19,769	157,542	209,973	367,515

Applications	Traffic Facilities \$	Admin \$	Open Space & Recreation \$	Community Facilities \$	Total S7.11 \$	S7.12 \$	Total \$
The Former Marrickville Contribution Plan							
CDCP/2022/0249	0	-	-	-	-	2,200	2,200
DA/2020/0562	0	-	-	-	-	1,192	1,192
DA/2021/0027	0	-	-	-	-	746	746
DA/2021/0542	0	-	-	-	-	4,427	4,427
DA/2021/0551	0	-	-	-	-	3,086	3,086
DA/2021/0625	408.08	7,972	357,305	41,679	407,364	-	407,364
DA/2021/0800	0	72,564	3,274,174	376,864	3,723,602	-	3,723,602
DA/2021/1023	0	-	-	-	-	902	902
DA/2021/1030	0	-	-	-	-	920	920
DA/2021/1144	0	-	-	-	-	33,794	33,794
DA/2021/1331	0	-	-	-	-	2,346	2,346
DA/2021/1361	0	393	17,324	2,021	19,737	-	19,737
DA/2022/0017	0	-	-	-	-	3,834	3,834
DA/2022/0085	0	-	-	-	-	613	613
DA/2022/0088	0	-	-	-	-	3,083	3,083
DA/2022/0163	614.85	392	17,075	1,918	20,000	-	20,000
DA/2022/0208	0	-	-	-	-	1,002	1,002
DA/2022/0222	0	-	-	-	-	848	848
DA/2022/0280	0	-	-	-	-	1,024	1,024
DA/2022/0318	0	-	-	-	-	358,046	358,046
DA/2022/0366	0	-	-	-	-	3,320	3,320
DA/2022/0372	0	-	-	-	-	7,636	7,636
DA/2022/0412	0	-	-	-	-	4,176	4,176
DA/2022/0545	0	-	-	-	-	5,279	5,279
DA/2022/0558	282.33	390	17,268	1,940	19,879	-	19,879
DA/2022/0570	174.9	-	-	-	175	-	175
DA/2022/0666	0	-	-	-	-	2,704	2,704
DA/2022/0757	0	-	-	-	-	4,806	4,806
DA/2022/0904	0	-	-	-	-	4,531	4,531
DA/2022/0905	0	-	-	-	-	5,587	5,587
DA/2022/0944	0	-	-	-	-	950	950
DA/2022/0954	0	-	-	-	-	9,185	9,185
DA/2022/1025	186.41	416	18,533	2,100	21,236	-	21,236
DA/2022/1034	0	-	-	-	-	5,829	5,829

Applications	Traffic Facilities \$	Admin \$	Open Space & Recreation \$	Community Facilities \$	Total S7.11 \$	S7.12 \$	Total \$
DA/2022/1064	0	-	-	-	-	8,304	8,304
DA/2022/1132	0	-	-	-	-	19,945	19,945
DA/2022/1149	353	413	18,226	2,047	21,039	-	21,039
DA201300480	568.02	520	22,113	3,294	26,495	-	26,495
DA201600411	0	-	-	-	-	2,688	2,688
DA201700087	0	-	-	-	-	2,763	2,763
DA201700110	3281.94	5,072	225,515	31,384	265,253	-	265,253
DA201700253	0	28,600	1,270,593	170,135	1,469,328	-	1,469,328
DA201700370	0	-	-	-	-	6,835	6,835
DA201700391	0	-	-	-	-	4,536	4,536
DA201700525	223.1	484	21,458	2,513	24,678	-	24,678
DA201700615	0	-	-	-	-	4,316	4,316
DA201800016	894.15	969	42,390	5,186	49,439	-	49,439
DA201800161	0	-	-	-	-	958	958
DA201800570	0	5,119	229,418	36,771	271,308	-	271,308
DA201900186.01	0	-	-	-	-	1,193	1,193
DA201900290	66.13	4,891	212,751	31,755	249,464	-	249,464
DA201900402	0	-	-	-	-	4,514	4,514
REV/2022/0012	0	-	-	-	-	2,569	2,569
The Former Marrickville Contribution Plan Total	7,053	128,195	5,744,143	709,606	6,588,997	530,685	7,119,683

Applications	Transport & Access \$	Admin \$	Open Space & Recreation \$	Community Facilities \$	Drainage \$	Total S7.11 \$	S7.11 \$	Total \$
Inner West Council Contribution Plan								
010.2018.00000099.001	3,760	367	28,600	5,301	1,972	40,000	-	40,000
CDC/2023/0068	-	-	-	-	-	-	9,500	9,500
CDC/2023/0074	1,213	118	9,228	1,710	636	12,905	-	12,905
CDC/2024/0020	-	-	-	-	-	-	2,993	2,993
CDC/2024/0022	-	-	-	-	-	-	9,500	9,500
CDC/2024/0035	-	-	-	-	-	-	8,208	8,208
CDCP/2022/0071	-	-	-	-	-	-	6,438	6,438
CDCP/2023/0315	-	-	-	-	-	-	2,100	2,100
CDCP/2023/0400	-	-	-	-	-	-	2,434	2,434
CDCP/2024/0019	-	-	-	-	-	-	5,122	5,122

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Applications	Transport & Access \$	Admin \$	Open Space & Recreation \$	Community Facilities \$	Drainage \$	Total S7.11 \$	S7.11 \$	Total \$
CDCP/2024/0061	-	-	-	-	-	-	5,071	5,071
CDCP/2024/0088	-	-	-	-	-	-	26,803	26,803
CDCP/2024/0154	-	-	-	-	-	-	2,234	2,234
CDCP/2024/0174	-	-	-	-	-	-	2,300	2,300
CDCP/2024/0200	1,195	117	9,089	1,685	627	12,713	-	12,713
CDCP/2024/0204	1,207	118	9,182	1,702	633	12,842	-	12,842
CDCP/2024/0208	1,880	184	14,300	2,650	986	20,000	-	20,000
CDCP/2024/0213	-	-	-	-	-	-	4,100	4,100
CDCP/2024/0219	-	-	-	-	-	-	5,051	5,051
CDCP/2024/0223	-	-	-	-	-	-	7,480	7,480
CDCP/2024/0224	-	-	-	-	-	-	3,000	3,000
CDCP/2024/0227	-	-	-	-	-	-	3,000	3,000
CDCP/2024/0230	-	-	-	-	-	-	2,063	2,063
CDCP/2024/0245	-	-	-	-	-	-	4,559	4,559
CDCP/2024/0247	-	-	-	-	-	-	5,600	5,600
CDCP/2024/0248	-	-	-	-	-	-	3,100	3,100
CDCP/2024/0249	-	-	-	-	-	-	4,657	4,657
CDCP/2024/0262	-	-	-	-	-	-	2,435	2,435
CDCP/2024/0266	-	-	-	-	-	-	2,380	2,380
CDCP/2024/0269	-	-	-	-	-	-	12,155	12,155
CDCP/2024/0271	-	-	-	-	-	-	2,300	2,300
CDCP/2024/0275	-	-	-	-	-	-	4,742	4,742
CDCP/2024/0280	-	-	-	-	-	-	3,263	3,263
CDCP/2024/0281	-	-	-	-	-	-	14,100	14,100
CDCP/2024/0282	-	-	-	-	-	-	7,475	7,475
CDCP/2024/0286	-	-	-	-	-	-	4,700	4,700
CDCP/2024/0290	1,880	184	14,300	2,650	986	20,000	-	20,000
CDCP/2024/0291	1,880	184	14,300	2,650	986	20,000	-	20,000
CDCP/2024/0296	-	-	-	-	-	-	2,631	2,631
CDCP/2024/0301	-	-	-	-	-	-	9,970	9,970
CDCP/2024/0303	1,207	118	9,182	1,702	633	12,842	-	12,842
CDCP/2024/0304	1,213	118	9,228	1,710	636	12,905	-	12,905
CDCP/2024/0315	-	-	-	-	-	-	2,835	2,835
CDCP/2024/0319	-	-	-	-	-	-	10,000	10,000
CDCP/2024/0323	259	25	1,972	365	136	2,758	-	2,758

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Applications	Transport & Access \$	Admin \$	Open Space & Recreation \$	Community Facilities \$	Drainage \$	Total S7.11 \$	S7.11 \$	Total \$
CDCP/2024/0324	-	-	-	-	-	-	5,745	5,745
CDCP/2024/0326	-	-	-	-	-	-	2,075	2,075
CDCP/2024/0330	-	-	-	-	-	-	7,700	7,700
CDCP/2024/0346	-	-	-	-	-	-	26,438	26,438
CDCP/2024/0348	1,195	117	9,089	1,685	627	12,713	-	12,713
CDCP/2024/0353	-	-	-	-	-	-	7,000	7,000
CDCP/2024/0355	-	-	-	-	-	-	7,260	7,260
CDCP/2024/0361	-	-	-	-	-	-	9,656	9,656
CDCP/2024/0367	1,213	118	9,228	1,710	636	12,905	-	12,905
CDCP/2024/0368	-	-	-	-	-	-	3,550	3,550
CDCP/2024/0377	-	-	-	-	-	-	4,824	4,824
CDCP/2024/0380	-	-	-	-	-	-	2,677	2,677
CDCP/2024/0383	-	-	-	-	-	-	6,325	6,325
CDCP/2024/0389	-	-	-	-	-	-	4,000	4,000
CDCP/2024/0395	-	-	-	-	-	-	3,000	3,000
CDCP/2024/0410	1,880	184	14,300	2,650	986	20,000	-	20,000
CDCP/2024/0411	-	-	-	-	-	-	10,079	10,079
CDCP/2024/0412	-	-	-	-	-	-	2,150	2,150
CDCP/2024/0413	-	-	-	-	-	-	28,171	28,171
CDCP/2024/0414	1,213	118	9,228	1,710	636	12,905	-	12,905
CDCP/2024/0415	-	-	-	-	-	-	8,863	8,863
CDCP/2024/0418	-	-	-	-	-	-	20,481	20,481
CDCP/2024/0419	-	-	-	-	-	-	4,500	4,500
CDCP/2024/0422	-	-	-	-	-	-	27,733	27,733
CDCP/2024/0423	-	-	-	-	-	-	5,390	5,390
CDCP/2024/0426	1,880	184	14,300	2,650	986	20,000	-	20,000
CDCP/2024/0437	-	-	-	-	-	-	7,250	7,250
CDCP/2024/0438	-	-	-	-	-	-	4,371	4,371
CDCP/2024/0440	-	-	-	-	-	-	8,382	8,382
CDCP/2024/0448	-	-	-	-	-	-	6,500	6,500
CDCP/2024/0449	-	-	-	-	-	-	3,528	3,528
CDCP/2024/0453	-	-	-	-	-	-	9,000	9,000
CDCP/2024/0456	1,880	184	14,300	2,650	986	20,000	-	20,000
CDCP/2024/0458	-	-	-	-	-	-	16,500	16,500
CDCP/2024/0459	-	-	-	-	-	-	10,000	10,000

Applications	Transport & Access \$	Admin \$	Open Space & Recreation \$	Community Facilities \$	Drainage \$	Total S7.11 \$	S7.11 \$	Total \$
CDCP/2025/0006	-	-	-	-	-	-	4,500	4,500
CDCP/2025/0008	-	-	-	-	-	-	4,996	4,996
CDCP/2025/0014	-	-	-	-	-	-	14,946	14,946
CDCP/2025/0016	-	-	-	-	-	-	5,995	5,995
CDCP/2025/0017	-	-	-	-	-	-	3,931	3,931
CDCP/2025/0022	-	-	-	-	-	-	9,839	9,839
CDCP/2025/0032	1,212	118	9,221	1,709	636	12,896	-	12,896
CDCP/2025/0035	-	-	-	-	-	-	3,000	3,000
CDCP/2025/0037	-	-	-	-	-	-	5,600	5,600
CDCP/2025/0038	1,880	184	14,300	2,650	986	20,000	-	20,000
CDCP/2025/0039	1,212	118	9,221	1,709	636	12,896	-	12,896
CDCP/2025/0040	1,880	184	14,300	2,650	986	20,000	-	20,000
CDCP/2025/0047	-	-	-	-	-	-	3,000	3,000
CDCP/2025/0049	-	-	-	-	-	-	3,080	3,080
CDCP/2025/0054	-	-	-	-	-	-	8,000	8,000
CDCP/2025/0058	-	-	-	-	-	-	2,364	2,364
CDCP/2025/0061	-	-	-	-	-	-	2,496	2,496
CDCP/2025/0063	1,212	118	9,221	1,709	636	12,896	-	12,896
CDCP/2025/0077	-	-	-	-	-	-	8,580	8,580
CDCP/2025/0079	1,212	118	9,221	1,709	636	12,896	746	13,642
CDCP/2025/0082	-	-	-	-	-	-	3,500	3,500
CDCP/2025/0083	-	-	-	-	-	-	18,550	18,550
CDCP/2025/0109	1,880	184	14,300	2,650	986	20,000	-	20,000
CDCP/2025/0113	1,212	118	9,221	1,709	636	12,896	-	12,896
CDCP/2025/0114	-	-	-	-	-	-	9,994	9,994
CDCP/2025/0128	-	-	-	-	-	-	3,527	3,527
CDCP/2025/0129	-	-	-	-	-	-	3,024	3,024
CDCP/2025/0130	-	-	-	-	-	-	3,344	3,344
CDCP/2025/0134	-	-	-	-	-	-	13,696	13,696
CDCP/2025/0139	-	-	-	-	-	-	4,000	4,000
CDCP/2025/0149	-	-	-	-	-	-	8,320	8,320
CDCP/2025/0158	-	-	-	-	-	-	3,500	3,500
CDCP/2025/0159	-	-	-	-	-	-	4,000	4,000
CDCP/2025/0171	-	-	-	-	-	-	4,000	4,000
CDCP/2025/0175	-	-	-	-	-	-	7,000	7,000

Applications	Transport & Access \$	Admin \$	Open Space & Recreation \$	Community Facilities \$	Drainage \$	Total S7.11 \$	S7.11 \$	Total \$
CDCP/2025/0176	-	-	-	-	-	-	2,746	2,746
CDCP/2025/0178	-	-	-	-	-	-	4,000	4,000
CDCP/2025/0179	-	-	-	-	-	-	2,400	2,400
CDCP/2025/0183	1,223	119	9,300	1,724	641	13,007	-	13,007
CDCP/2025/0184	-	-	-	-	-	-	7,733	7,733
CDCP/2025/0189	-	-	-	-	-	-	2,950	2,950
CDCP/2025/0190	-	-	-	-	-	-	3,860	3,860
CDCP/2025/0191	-	-	-	-	-	-	8,075	8,075
CDCP/2025/0194	-	-	-	-	-	-	3,330	3,330
CDCP/2025/0199	-	-	-	-	-	-	4,204	4,204
DA/2021/0084	-	-	-	-	-	-	(3,996)	-3,996
DA/2022/0272	-	-	-	-	-	-	3,956	3,956
DA/2022/0442	-	-	-	-	-	-	13,821	13,821
DA/2022/0497	-	-	-	-	-	-	5,603	5,603
DA/2022/0540	-	-	-	-	-	-	7,713	7,713
DA/2022/0570	-	392	17,471	1,962	-	19,825	-	19,825
DA/2022/0795	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2022/0938	3,621	354	27,545	5,105	1,899	38,524	-	38,524
DA/2022/0965	-	-	-	-	-	-	7,924	7,924
DA/2022/1025	(180)	(401)	(17,862)	(2,024)	-	(20,467)	-	(20,467)
DA/2022/1039	-	-	-	-	-	-	2,907	2,907
DA/2022/1108	-	-	-	-	-	-	17,894	17,894
DA/2022/1110	1,212	118	9,221	1,709	636	12,896	-	12,896
DA/2022/1157	-	-	-	-	-	-	6,813	6,813
DA/2022/1163	-	-	-	-	-	-	2,993	2,993
CDCP/2024/0269	-	-	-	-	-	-	12,000	12,000
DA/2023/0039	-	-	-	-	-	-	7,901	7,901
DA/2023/0112	-	-	-	-	-	-	17,476	17,476
DA/2023/0118	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2023/0130	-	-	-	-	-	-	5,268	5,268
DA/2023/0135	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2023/0149	-	-	-	-	-	-	7,963	7,963
DA/2023/0152	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2023/0157	-	-	-	-	-	-	4,737	4,737
DA/2023/0162	-	-	-	-	-	-	3,009	3,009

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Applications	Transport & Access \$	Admin \$	Open Space & Recreation \$	Community Facilities \$	Drainage \$	Total S7.11 \$	S7.11 \$	Total \$
DA/2023/0168	-	-	-	-	-	-	2,190	2,190
DA/2023/0182	1,212	118	9,221	1,709	636	12,896	-	12,896
DA/2023/0202	1,212	118	9,221	1,709	636	12,896	-	12,896
DA/2023/0220	1,213	118	9,228	1,710	636	12,905	-	12,905
DA/2023/0224	1,223	119	9,300	1,724	641	13,007	-	13,007
DA/2023/0244	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2023/0247	-	-	-	-	-	-	11,125	11,125
DA/2023/0256	1,195	117	9,089	1,685	627	12,713	-	12,713
DA/2023/0261	-	-	-	-	-	-	43,500	43,500
DA/2023/0263	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2023/0297	-	-	-	-	-	-	5,870	5,870
DA/2023/0306	-	-	-	-	-	-	4,897	4,897
DA/2023/0318	-	-	-	-	-	-	7,785	7,785
DA/2023/0322	-	-	-	-	-	-	13,513	13,513
DA/2023/0330	-	-	-	-	-	-	8,686	8,686
DA/2023/0331	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2023/0335	-	-	-	-	-	-	2,699	2,699
DA/2023/0338	-	-	-	-	-	-	3,547	3,547
DA/2023/0346	1,223	119	9,301	1,724	641	13,008	-	13,008
DA/2023/0358	-	-	-	-	-	-	6,570	6,570
DA/2023/0367	-	-	-	-	-	-	3,128	3,128
DA/2023/0387	-	-	-	-	-	-	2,880	2,880
DA/2023/0397	-	-	-	-	-	-	3,124	3,124
DA/2023/0400	-	-	-	-	-	-	5,889	5,889
DA/2023/0423	-	-	-	-	-	-	8,340	8,340
DA/2023/0436	1,195	117	9,089	1,685	627	12,713	-	12,713
DA/2023/0457	-	-	-	-	-	-	5,368	5,368
DA/2023/0483	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2023/0488	-	-	-	-	-	-	7,197	7,197
DA/2023/0499	-	-	-	-	-	-	8,069	8,069
DA/2023/0502	1,207	118	9,182	1,702	633	12,842	-	12,842
DA/2023/0508	-	-	-	-	-	-	6,866	6,866
DA/2023/0512	-	-	-	-	-	-	5,000	5,000
DA/2023/0523	-	-	-	-	-	-	7,201	7,201
DA/2023/0527	1,195	117	9,089	1,685	627	12,713	-	12,713

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Applications	Transport & Access \$	Admin \$	Open Space & Recreation \$	Community Facilities \$	Drainage \$	Total S7.11 \$	S7.11 \$	Total \$
DA/2023/0534	1,207	118	9,182	1,702	633	12,842	-	12,842
DA/2023/0568	-	-	-	-	-	-	3,712	3,712
DA/2023/0574	-	-	-	-	-	-	9,281	9,281
DA/2023/0580	-	-	-	-	-	-	5,723	5,723
DA/2023/0598	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2023/0604	1,195	117	9,089	1,685	627	12,713	-	12,713
DA/2023/0612	-	-	-	-	-	-	3,240	3,240
DA/2023/0619	-	-	-	-	-	-	13,227	13,227
DA/2023/0622	-	-	-	-	-	-	4,507	4,507
DA/2023/0631	-	-	-	-	-	-	2,267	2,267
DA/2023/0633	1,207	118	9,182	1,702	633	12,842	-	12,842
DA/2023/0638	-	-	-	-	-	-	5,650	5,650
DA/2023/0643	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2023/0653	11,081	1,082	84,281	15,621	5,811	117,876	-	117,876
DA/2023/0654	-	-	-	-	-	-	7,246	7,246
DA/2023/0655	-	-	-	-	-	-	6,423	6,423
DA/2023/0659	-	-	-	-	-	-	4,206	4,206
DA/2023/0668	-	-	-	-	-	-	3,648	3,648
DA/2023/0678	-	-	-	-	-	-	16,152	16,152
DA/2023/0686	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2023/0691	-	-	-	-	-	-	3,842	3,842
DA/2023/0694	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2023/0710	-	-	-	-	-	-	4,963	4,963
DA/2023/0713	-	-	-	-	-	-	11,075	11,075
DA/2023/0720	-	-	-	-	-	-	7,571	7,571
DA/2023/0723	-	-	-	-	-	-	3,909	3,909
DA/2023/0724	-	-	-	-	-	-	6,528	6,528
DA/2023/0734	-	-	-	-	-	-	2,271	2,271
DA/2023/0737	-	-	-	-	-	-	9,900	9,900
DA/2023/0753	-	-	-	-	-	-	2,576	2,576
DA/2023/0754	-	-	-	-	-	-	9,352	9,352
DA/2023/0758	-	-	-	-	-	-	3,934	3,934
DA/2023/0763	-	-	-	-	-	-	6,318	6,318
DA/2023/0773	-	-	-	-	-	-	3,049	3,049
DA/2023/0786	1,880	184	14,300	2,650	986	20,000	-	20,000

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Item 2

Applications	Transport & Access \$	Admin \$	Open Space & Recreation \$	Community Facilities \$	Drainage \$	Total S7.11 \$	S7.11 \$	Total \$
DA/2023/0789	1,207	118	9,182	1,702	633	12,842	-	12,842
DA/2023/0795	1,207	118	9,182	1,702	633	12,842	-	12,842
DA/2023/0796	-	-	-	-	-	-	7,374	7,374
DA/2023/0800	-	-	-	-	-	-	5,662	5,662
DA/2023/0803	3,760	367	28,600	5,301	1,972	40,000	-	40,000
DA/2023/0812	-	-	-	-	-	-	9,279	9,279
DA/2023/0829	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2023/0830	1,880	184	85,186	18,552	986	106,788	-	106,788
DA/2023/0832	-	-	-	-	-	-	4,003	4,003
DA/2023/0838	-	-	-	-	-	-	3,029	3,029
DA/2023/0840	-	-	-	-	-	-	7,802	7,802
DA/2023/0843	1,207	118	9,182	1,702	633	12,842	-	12,842
DA/2023/0845	1,212	118	9,221	1,709	636	12,896	-	12,896
DA/2023/0848	-	-	-	-	-	-	7,067	7,067
DA/2023/0850	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2023/0861	-	-	-	-	-	-	2,278	2,278
DA/2023/0863	1,195	117	9,089	1,685	627	12,713	-	12,713
DA/2023/0865	878	86	6,678	1,238	460	9,340	-	9,340
DA/2023/0867	1,223	119	9,300	1,724	641	13,007	-	13,007
DA/2023/0873	1,213	118	9,228	1,710	636	12,905	-	12,905
DA/2023/0874	-	-	-	-	-	-	3,631	3,631
DA/2023/0878	-	-	-	-	-	-	4,112	4,112
DA/2023/0879	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2023/0889	1,207	118	9,182	1,702	633	12,842	-	12,842
DA/2023/0892	-	-	-	-	-	-	3,915	3,915
DA/2023/0897	1,207	118	9,182	1,702	633	12,842	-	12,842
DA/2023/0907	-	-	-	-	-	-	5,847	5,847
DA/2023/0909	35,597	18,292	260,413	48,166	3,407	365,874	-	365,874
DA/2023/0910	-	-	-	-	-	-	3,587	3,587
DA/2023/0917	-	-	-	-	-	-	7,556	7,556
DA/2023/0918	-	-	-	-	-	-	5,388	5,388
DA/2023/0931	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2023/0936	-	-	-	-	-	-	8,393	8,393
DA/2023/0937	1,195	117	9,089	1,685	627	12,713	-	12,713
DA/2023/0942	-	-	-	-	-	-	3,553	3,553

Attachment 1

Applications	Transport & Access \$	Admin \$	Open Space & Recreation \$	Community Facilities \$	Drainage \$	Total S7.11 \$	S7.11 \$	Total \$
DA/2023/0946	2,096	205	15,939	2,954	1,099	22,293	-	22,293
DA/2023/0964	5,184	254	1,971	-	1,358	8,767	-	8,767
DA/2023/0968	-	-	-	-	-	-	2,491	2,491
DA/2023/0978	-	-	-	-	-	-	13,255	13,255
DA/2023/0987	-	-	-	-	-	-	6,862	6,862
DA/2023/0999	-	-	-	-	-	-	37,283	37,283
DA/2023/1001	-	-	-	-	-	-	5,268	5,268
DA/2023/1008	-	-	-	-	-	-	2,663	2,663
DA/2023/1010	-	-	-	-	-	-	4,920	4,920
DA/2023/1017	-	-	-	-	-	-	5,483	5,483
DA/2023/1027	-	-	-	-	-	-	2,409	2,409
DA/2023/1032	-	-	-	-	-	-	4,100	4,100
DA/2023/1066	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2023/1069	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2023/1077	-	-	-	-	-	-	6,420	6,420
DA/2023/1082	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2023/1086	-	-	-	-	-	-	2,138	2,138
DA/2023/1088	1,212	118	9,221	1,709	636	12,896	-	12,896
DA/2023/1099	15,210	747	5,784	-	3,985	25,726	-	25,726
DA/2023/1101	-	-	-	-	-	-	4,041	4,041
DA/2023/1103	-	-	10,458	2,650	-	13,108	-	13,108
DA/2023/1104	1,207	118	9,182	1,702	633	12,842	-	12,842
DA/2023/1106	1,212	118	9,221	1,709	636	12,896	-	12,896
DA/2023/1107	-	-	-	-	-	-	13,860	13,860
DA/2023/1108	-	-	48,068	10,602	-	58,670	-	58,670
DA/2023/1116	-	-	-	-	-	-	2,562	2,562
DA/2023/1128	1,213	118	9,228	1,710	636	12,905	-	12,905
DA/2023/1129	-	-	-	-	-	-	2,437	2,437
DA/2024/0004	-	-	-	-	-	-	2,638	2,638
DA/2024/0008	1,195	117	9,089	1,685	627	12,713	-	12,713
DA/2024/0016	-	-	-	-	-	-	4,958	4,958
DA/2024/0032	1,213	118	9,228	1,710	636	12,905	-	12,905
DA/2024/0037	-	-	19,633	5,301	-	24,934	-	24,934
DA/2024/0038	1,207	118	9,182	1,702	633	12,842	-	12,842
DA/2024/0045	-	-	-	-	-	-	7,863	7,863

Applications	Transport & Access \$	Admin \$	Open Space & Recreation \$	Community Facilities \$	Drainage \$	Total S7.11 \$	S7.11 \$	Total \$
DA/2024/0052	1,213	118	9,228	1,710	636	12,905	-	12,905
DA/2024/0059	1,195	117	9,089	1,685	627	12,713	-	12,713
DA/2024/0060	1,212	118	9,221	1,709	636	12,896	-	12,896
DA/2024/0068	-	-	-	-	-	-	4,980	4,980
DA/2024/0072	1,207	118	9,182	1,702	633	12,842	-	12,842
DA/2024/0078	-	-	-	-	-	-	5,125	5,125
DA/2024/0079	-	-	-	-	-	-	4,421	4,421
DA/2024/0084	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/0097	-	-	-	-	-	-	43,528	43,528
DA/2024/0103	-	-	-	-	-	-	2,448	2,448
DA/2024/0107	-	-	-	-	-	-	11,228	11,228
DA/2024/0109	-	-	-	-	-	-	4,997	4,997
DA/2024/0114	-	-	-	-	-	-	14,492	14,492
DA/2024/0120	-	-	-	-	-	-	2,596	2,596
DA/2024/0121	-	-	-	-	-	-	9,548	9,548
DA/2024/0122	1,195	117	9,089	1,685	627	12,713	-	12,713
DA/2024/0124	-	-	-	-	-	-	9,645	9,645
DA/2024/0125	-	-	-	-	-	-	4,041	4,041
DA/2024/0128	1,207	118	9,182	1,702	633	12,842	-	12,842
DA/2024/0131	-	-	-	-	-	-	5,711	5,711
DA/2024/0135	-	-	-	-	-	-	2,232	2,232
DA/2024/0141	-	-	-	-	-	-	8,760	8,760
DA/2024/0144	-	-	-	-	-	-	3,980	3,980
DA/2024/0151	1,184	116	9,003	1,669	621	12,593	-	12,593
DA/2024/0152	1,207	118	9,182	1,702	633	12,842	-	12,842
DA/2024/0155	1,875	183	14,261	2,643	983	19,945	-	19,945
DA/2024/0157	-	-	-	-	-	-	3,885	3,885
DA/2024/0165	-	-	-	-	-	-	9,032	9,032
DA/2024/0167	1,212	118	9,222	1,709	636	12,897	-	12,897
DA/2024/0181	-	-	-	-	-	-	10,028	10,028
DA/2024/0188	-	-	-	-	-	-	5,610	5,610
DA/2024/0200	-	-	-	-	-	-	4,248	4,248
DA/2024/0203	-	-	-	-	-	-	8,705	8,705
DA/2024/0204	-	-	-	-	-	-	5,300	5,300
DA/2024/0205	1,212	118	9,222	1,709	636	12,897	-	12,897

Applications	Transport & Access \$	Admin \$	Open Space & Recreation \$	Community Facilities \$	Drainage \$	Total S7.11 \$	S7.11 \$	Total \$
DA/2024/0207	1,207	118	9,182	1,702	633	12,842	-	12,842
DA/2024/0212	1,207	118	9,182	1,702	633	12,842	-	12,842
DA/2024/0231	-	-	-	-	-	-	20,593	20,593
DA/2024/0233	-	-	-	-	-	-	4,143	4,143
DA/2024/0240	-	-	-	-	-	-	7,564	7,564
DA/2024/0247	1,213	118	9,221	1,709	636	12,897	-	12,897
DA/2024/0249	-	-	-	-	-	-	5,505	5,505
DA/2024/0251	-	-	-	-	-	-	4,464	4,464
DA/2024/0254	-	-	-	-	-	-	3,013	3,013
DA/2024/0260	1,223	119	9,300	1,724	641	13,007	-	13,007
DA/2024/0263	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/0264	-	-	-	-	-	-	9,837	9,837
DA/2024/0271	-	-	-	-	-	-	5,072	5,072
DA/2024/0273	-	-	-	-	-	-	3,125	3,125
DA/2024/0274	-	-	-	-	-	-	9,039	9,039
DA/2024/0280	-	-	-	-	-	-	6,864	6,864
DA/2024/0281	-	-	-	-	-	-	10,000	10,000
DA/2024/0283	-	-	-	-	-	-	2,222	2,222
DA/2024/0284	-	-	-	-	-	-	4,950	4,950
DA/2024/0288	-	-	-	-	-	-	3,789	3,789
DA/2024/0293	22,561	2,203	171,600	31,805	11,831	240,000	-	240,000
DA/2024/0303	-	-	-	-	-	-	9,845	9,845
DA/2024/0307	-	-	-	-	-	-	9,972	9,972
DA/2024/0308	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/0309	-	-	-	-	-	-	18,017	18,017
DA/2024/0312	-	-	-	-	-	-	6,435	6,435
DA/2024/0315	-	-	-	-	-	-	5,073	5,073
DA/2024/0322	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/0326	-	-	-	-	-	-	4,519	4,519
DA/2024/0329	2,094	205	15,927	2,952	1,098	22,276	-	22,276
DA/2024/0336	5,640	551	42,900	7,951	2,958	60,000	-	60,000
DA/2024/0337	-	-	-	-	-	-	7,055	7,055
DA/2024/0338	-	-	-	-	-	-	4,629	4,629
DA/2024/0343	-	-	-	-	-	-	4,521	4,521
DA/2024/0344	-	-	-	-	-	-	3,216	3,216

Applications	Transport & Access \$	Admin \$	Open Space & Recreation \$	Community Facilities \$	Drainage \$	Total S7.11 \$	S7.11 \$	Total \$
DA/2024/0358	-	-	-	-	-	-	19,404	19,404
DA/2024/0361	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/0362	924	45	351	-	242	1,562	-	1,562
DA/2024/0364	-	-	-	-	-	-	3,400	3,400
DA/2024/0365	1,207	118	9,181	1,702	633	12,842	-	12,842
DA/2024/0367	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/0379	-	-	-	-	-	-	9,688	9,688
DA/2024/0380	-	-	-	-	-	-	2,160	2,160
DA/2024/0381	-	-	-	-	-	-	3,264	3,264
DA/2024/0383	-	-	-	-	-	-	5,853	5,853
DA/2024/0388	1,889	185	14,372	2,663	991	20,101	-	20,101
DA/2024/0391	-	-	-	-	-	-	6,676	6,676
DA/2024/0402	-	-	-	-	-	-	5,000	5,000
DA/2024/0406	1,207	118	9,182	1,702	633	12,842	-	12,842
DA/2024/0412	-	-	-	-	-	-	3,333	3,333
DA/2024/0425	-	-	-	-	-	-	2,750	2,750
DA/2024/0429	-	-	-	-	-	-	7,175	7,175
DA/2024/0432	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/0438	-	-	-	-	-	-	2,420	2,420
DA/2024/0440	1,212	118	9,221	1,709	636	12,896	-	12,896
DA/2024/0451	-	-	-	-	-	-	9,096	9,096
DA/2024/0459	-	-	-	-	-	-	6,300	6,300
DA/2024/0476	-	-	-	-	-	-	6,227	6,227
DA/2024/0482	-	-	-	-	-	-	8,609	8,609
DA/2024/0483	1,207	118	9,182	1,702	633	12,842	-	12,842
DA/2024/0492	1,207	118	9,181	1,702	633	12,841	-	12,841
DA/2024/0496	-	-	-	-	-	-	8,971	8,971
DA/2024/0500	1,903	93	724	-	499	3,219	-	3,219
DA/2024/0514	-	-	-	-	-	-	3,500	3,500
DA/2024/0516	1,212	118	9,221	1,709	636	12,896	-	12,896
DA/2024/0523	-	-	-	-	-	-	6,000	6,000
DA/2024/0524	-	-	-	-	-	-	2,166	2,166
DA/2024/0525	1,223	119	9,300	1,724	641	13,007	-	13,007
DA/2024/0530	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/0531	1,212	118	9,221	1,709	636	12,896	-	12,896

Applications	Transport & Access \$	Admin \$	Open Space & Recreation \$	Community Facilities \$	Drainage \$	Total S7.11 \$	S7.11 \$	Total \$
DA/2024/0534	1,213	118	9,228	1,710	636	12,905	-	12,905
DA/2024/0539	-	-	-	-	-	-	9,950	9,950
DA/2024/0541	1,213	118	9,228	1,710	636	12,905	-	12,905
DA/2024/0543	1,213	118	9,221	1,709	636	12,897	-	12,897
DA/2024/0546	1,874	183	14,251	2,641	983	19,932	-	19,932
DA/2024/0551	-	-	-	-	-	-	10,500	10,500
DA/2024/0554	-	-	-	-	-	-	5,490	5,490
DA/2024/0558	-	-	-	-	-	-	9,100	9,100
DA/2024/0565	-	-	-	-	-	-	8,083	8,083
DA/2024/0570	1,213	118	9,228	1,710	636	12,905	-	12,905
DA/2024/0577	-	-	-	-	-	-	2,293	2,293
DA/2024/0580	-	-	-	-	-	-	8,035	8,035
DA/2024/0584	-	-	-	-	-	-	4,980	4,980
DA/2024/0590	1,213	118	9,228	1,710	636	12,905	-	12,905
DA/2024/0591	-	-	-	-	-	-	6,000	6,000
DA/2024/0592	1,213	118	9,228	1,710	636	12,905	-	12,905
DA/2024/0593	-	-	-	-	-	-	3,156	3,156
DA/2024/0594	1,213	118	9,228	1,710	636	12,905	-	12,905
DA/2024/0601	-	-	-	-	-	-	3,962	3,962
DA/2024/0625	-	-	-	-	-	-	2,271	2,271
DA/2024/0626	1,890	185	14,373	2,664	991	20,103	-	20,103
DA/2024/0634	-	-	-	-	-	-	5,457	5,457
DA/2024/0635	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/0639	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/0641	1,223	119	9,300	1,724	641	13,007	-	13,007
DA/2024/0647	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/0664	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/0665	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/0669	1,875	183	14,261	2,643	983	19,945	-	19,945
DA/2024/0673	-	-	-	-	-	-	3,980	3,980
DA/2024/0687	-	-	-	-	-	-	7,530	7,530
DA/2024/0692	1,213	118	9,228	1,710	636	12,905	-	12,905
DA/2024/0699	1,866	182	14,190	2,630	978	19,846	-	19,846
DA/2024/0704	-	-	-	-	-	-	2,200	2,200
DA/2024/0707	-	-	-	-	-	-	4,673	4,673

Applications	Transport & Access \$	Admin \$	Open Space & Recreation \$	Community Facilities \$	Drainage \$	Total S7.11 \$	S7.11 \$	Total \$
DA/2024/0717	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/0723	-	-	-	-	-	-	4,949	4,949
DA/2024/0749	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/0760	882	86	6,706	1,243	462	9,379	-	9,379
DA/2024/0761	1,213	118	9,228	1,710	636	12,905	-	12,905
DA/2024/0766	-	-	-	-	-	-	5,317	5,317
DA/2024/0777	-	-	-	-	-	-	3,073	3,073
DA/2024/0782	-	-	-	-	-	-	3,404	3,404
DA/2024/0784	-	-	-	-	-	-	3,545	3,545
DA/2024/0788	-	-	-	-	-	-	2,525	2,525
DA/2024/0793	-	-	-	-	-	-	2,511	2,511
DA/2024/0795	1,213	118	9,228	1,710	636	12,905	-	12,905
DA/2024/0803	-	-	-	-	-	-	25,702	25,702
DA/2024/0811	-	-	-	-	-	-	3,276	3,276
DA/2024/0826	1,213	118	9,229	1,710	636	12,906	-	12,906
DA/2024/0827	1,213	118	9,228	1,710	636	12,905	-	12,905
DA/2024/0828	17,497	858	6,654	-	4,584	29,593	-	29,593
DA/2024/0841	1,212	118	9,221	1,709	636	12,896	-	12,896
DA/2024/0844	-	-	-	-	-	-	5,648	5,648
DA/2024/0847	-	-	-	-	-	-	10,000	10,000
DA/2024/0848	1,223	119	9,300	1,724	641	13,007	-	13,007
DA/2024/0853	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/0858	1,213	118	9,228	1,711	636	12,906	-	12,906
DA/2024/0895	-	-	-	-	-	-	5,260	5,260
DA/2024/0897	-	-	-	-	-	-	6,793	6,793
DA/2024/0898	-	-	-	-	-	-	2,180	2,180
DA/2024/0902	1,213	118	9,228	1,710	636	12,905	-	12,905
DA/2024/0912	2,426	237	18,456	3,421	1,272	25,812	-	25,812
DA/2024/0916	-	-	-	-	-	-	6,513	6,513
DA/2024/0939	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/0940	-	-	-	-	-	-	3,780	3,780
DA/2024/0944	1,223	119	9,300	1,724	641	13,007	-	13,007
DA/2024/0947	-	-	-	-	-	-	4,000	4,000
DA/2024/0948	1,212	118	9,222	1,709	636	12,897	-	12,897
DA/2024/0950	-	-	-	-	-	-	3,552	3,552

Applications	Transport & Access \$	Admin \$	Open Space & Recreation \$	Community Facilities \$	Drainage \$	Total S7.11 \$	S7.11 \$	Total \$
DA/2024/0954	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/0969	-	-	-	-	-	-	3,497	3,497
DA/2024/0991	-	-	-	-	-	-	9,800	9,800
DA/2024/0997	1,880	184	14,300	2,650	986	20,000	-	20,000
DA/2024/1015	1,213	118	9,221	1,709	636	12,897	-	12,897
DA/2024/1022	1,223	119	9,300	1,724	641	13,007	-	13,007
DA/2024/1029	1,372	67	522	-	359	2,320	-	2,320
DA/2024/1032	-	-	-	-	-	-	5,750	5,750
DA/2024/1033	1,223	119	9,300	1,724	641	13,007	-	13,007
DA/2024/1036	-	-	-	-	-	-	3,080	3,080
DA/2024/1063	-	-	-	-	-	-	6,157	6,157
DA/2024/1075	-	-	-	-	-	-	11,220	11,220
DA/2024/1098	-	-	-	-	-	-	3,530	3,530
DA/2024/1109	-	-	-	-	-	-	3,913	3,913
DA/2024/1113	-	-	-	-	-	-	2,404	2,404
DA/2024/1115	-	-	-	-	-	-	9,891	9,891
DA/2024/1119	1,223	119	9,300	1,724	641	13,007	-	13,007
DA/2024/1121	1,223	119	9,300	1,724	641	13,007	-	13,007
DA/2024/1123	-	-	-	-	-	-	6,054	6,054
DA/2024/1128	-	-	-	-	-	-	2,521	2,521
DA/2025/0004	-	-	-	-	-	-	2,316	2,316
DA/2025/0081	-	-	-	-	-	-	7,238	7,238
DA/2025/0120	-	-	-	-	-	-	3,212	3,212
DA/2025/0142	889	87	6,764	1,254	466	9,460	-	9,460
DA/2025/0223	-	-	-	-	-	-	3,507	3,507
DA201700253	4,879	672	80,744	19,144	3,634	109,074	-	109,074
DA201800195	-	-	-	-	-	-	4,944	4,944
DA201800570	1,587	155	12,074	2,238	832	16,886	-	16,886
DA201900315	-	-	-	-	-	-	900	900
DA201900417	-	-	-	-	-	-	2,964	2,964
REV/2024/0003	1,880	184	14,300	2,650	986	20,000	-	20,000
REV/2024/0005	-	-	-	-	-	-	4,525	4,525
REV/2024/0015	1,213	118	9,221	1,709	636	12,897	-	12,897
REV/2024/0019	-	-	-	-	-	-	5,000	5,000
Inner West Council Contribution Plan Total	359,331	48,069	2,612,373	492,124	163,309	3,675,205	2,138,501	5,813,706

Projects for which contributions have been used

OPEX / CAPEX	Project Description	Non- Contribution \$	Contribution \$	Total \$	Project Status	% of Cost funded by Contributions
The Former Ashfield Contribution Plan						
Operation	Infrastructure Planning & Coordination	0	146,964	146,964	Ongoing	100.00%
Capital	Grosvenor Crescent Traffic Calming	0	148,383	148,383	Completed	100.00%
Capital	Leichhardt Park Aquatic Centre	100,000	1,696,867	1,796,867	In Progress	94.43%
Former Ashfield Plan Total		100,000	1,992,214	2,092,214		95.22%
The Former Leichhardt Contribution Plan						
Capital	Datchett Street Incinerator Removal & Interpretation Piece	0	23,302	23,302	Completed	100.00%
Capital	Yurulbin Park – Restoration Plan	0	35,806	35,806	In Progress	100.00%
Capital	Easton Park	0	342	342	Completed	100.00%
Capital	Aboriginal Memorials	0	25,914	25,914	Completed	100.00%
Capital	Birchgrove Park	0	35,323	35,323	In Progress	100.00%
Capital	Elkington Park Cottage	0	49,494	49,494	Completed	100.00%
Capital	Leichhardt Park Aquatic Centre	0	1,359,371	1,359,371	In Progress	100.00%
Former Leichhardt Plan Total		0	1,529,552	1,529,552		100.00%
The Former Marrickville Contribution Plan (2014)						
Operation	Infrastructure Planning & Coordination	0	146,964	146,964	Ongoing	100.00%
Capital	Goddard Street Newtown Raised Threshold (Area 6) LATM	0	65,627	65,627	Completed	100.00%
Capital	Marrickville Road East Design and Implementation	0	57,179	57,179	In Progress	100.00%
Capital	Maundrell Park Playground	0	87,115	87,115	Completed	100.00%
Capital	Mackey Park Canoe Ramp	360,164	110,000	470,164	In Progress	23.40%
Capital	Camdenville Park	2,841,361	2,756,000	5,597,361	In Progress	49.24%
Capital	Marrickville Golf Course – Beaman Park Bridge Access	0	5,180	5,180	Completed	100.00%
Capital	Jack Shanahan Reserve Lighting	0	36,241	36,241	In Progress	100.00%

OPEX / CAPEX	Project Description	Non- Contribution \$	Contribution \$	Total \$	Project Status	% of Cost funded by Contributions
Capital	Newtown Town Hall	0	488,741	488,741	Completed	100.00%
Capital	Camdenville Park Amenities	0	1,405,357	1,405,357	Completed	100.00%
Capital	Tempe Reserve Alexandra Canal Amenities	0	1,723,713	1,723,713	Completed	100.00%
Former Marrickville Plan Total		3,201,524	6,882,118	10,083,642		68.25%
Inner West Council Contribution Plan						
Capital	Great Inner West Walk	0	23,095	23,095	In Progress	100.00%
Capital	Main Street Revitalisation	2,173	2,173	4,346	Completed	100.00%
Capital	Main Streets - All Weather Outdoor Dining Coverage	28,225	28,225	56,451	In Progress	50.00%
Capital	Main Streets - Footpath Plaques	16,217	16,217	32,435	Completed	50.00%
Capital	Main Streets - Furniture's & Umbrellas	254,117	254,117	508,235	Completed	50.00%
Capital	Main Streets - Verge Greening	200,711	200,711	401,422	Completed	50.00%
Capital	Main Streets- Shop Front Awnings	6,288	6,288	12,575	In Progress	50.00%
Capital	Richard Murden Reserve Inclusive Playground	0	1,842,919	1,842,919	In Progress	100.00%
Capital	Hoskins Park	0	761,092	761,092	Completed	100.00%
Capital	Laxton Reserve	0	31,698	31,698	In Progress	100.00%
Capital	Mort Bay Park	0	69,576	69,576	In Progress	100.00%
Capital	Annandale Town Hall Community Centre	371,899	249,744	621,643	In Progress	40.17%
		879,630	3,485,856	4,365,486		79.85%
Inner West Plan Total		4,181,154	13,889,739	18,070,893		

28. Internal audit and risk management General Manager Attestation Statement

Internal audit and risk management attestation statement for the 2024 to 2025 financial year for Inner West Council

Local Government (General) Regulation 2021

Section 216T *Attestation in annual report—the Act, s 428(4)(b)*

I am of the opinion that Inner West Council has an audit, risk and improvement committee, risk management framework and internal audit function that operate in compliance with the following requirements.

Audit, risk and improvement committee

	Requirement	Compliance
1.	Inner West Council has appointed an audit, risk and improvement committee that comprises of an independent chairperson and at least two independent members (section 428A of the <i>Local Government Act 1993</i> , section 216C of the <i>Local Government (General) Regulation 2021</i>).	Compliant
2.	The chairperson and all members of Inner West Council's audit, risk and improvement committee meet the relevant independence and eligibility criteria prescribed under the <i>Local Government (General) Regulation 2021</i> and have not exceeded the membership term limits prescribed under the Regulation (sections 216D, 216E, 216F, 216G of the <i>Local Government (General) Regulation 2021</i>).	Compliant
3.	Inner West Council has adopted terms of reference for its audit, risk and improvement committee that are informed by the model terms of reference approved by the Departmental Chief Executive of the Office of Local Government and the committee operates in accordance with the terms of reference (section 216K of the <i>Local Government (General) Regulation 2021</i>).	Compliant
4.	Inner West Council provides the audit, risk and improvement committee with direct and unrestricted access to the general manager and other senior management and the information and resources necessary to exercise its functions (section 216L of the <i>Local Government (General) Regulation 2021</i>).	Compliant
5.	Inner West Council's audit, risk and improvement committee exercises its functions in accordance with a four-year strategic work plan that has been endorsed by the governing body and an annual work plan that has been developed in consultation with the governing body and senior management (Core requirement 1 of the Office of Local Government's <i>Guidelines for Risk Management and Internal Audit for Local Government in NSW</i>).	Compliant

6.	Inner West Council's audit, risk and improvement committee provides the governing body with - an annual assessment each year, - and a strategic assessment each council term of the matters listed in section 428A of the <i>Local Government Act 1993</i> reviewed during that term (Core requirement 1 of the Office of Local Government's <i>Guidelines for Risk Management and Internal Audit for Local Government in NSW</i>).	Compliant Not yet due Due 2028
7.	The governing body of Inner West Council reviews the effectiveness of the audit, risk and improvement committee at least once each council term (Core requirement 1 of the Office of Local Government's <i>Guidelines for Risk Management and Internal Audit for Local Government in NSW</i>).	Not yet due Due 2028

Membership

The chairperson and membership of the audit, risk and improvement committee are:

Role	Name	Start Term Date	Finish Term Date
Chairperson	Ilona Meyer	14 February 2023	16 February 2027 ¹
Independent member	Mark Sercombe	13 September 2022	31 December 2024
Independent member	Emily Hodgson	3 September 2024	31 December 2024
Independent member	Heather Smith	3 September 2024	31 December 2024
Independent member	Belinda Lawn	18 February 2025	18 February 2029 ¹
Independent member	Chris Davies	18 February 2025	18 February 2029 ¹
Councillor member	Cllr Philippa Scott	8 February 2022	23 September 2025 ²

Note 1 independent Members were appointed for a period of 4 years, with an option for re-appointment of 4 years.

Note 2 Councillor Member was re-appointed as Councillor representative by Council on 22 October 2024, with a scheduled annual review.

Risk Management

	Requirement	Compliance
8.	Inner West Council has adopted a risk management framework that is consistent with current Australian risk management standard and that is appropriate for the Council's risks (section 216S of the <i>Local Government (General) Regulation 2021</i>).	Compliant
9.	Council's audit, risk and improvement committee reviews the implementation of its risk management framework and provides a strategic assessment of its effectiveness to the governing body each council term (section 216S of the <i>Local Government (General) Regulation 2021</i>).	Not yet due Due 2028

Internal Audit

	Requirement	Compliance
10.	Inner West Council has an internal audit function that reviews the council's operations and risk management and control activities (section 216O of the <i>Local Government (General) Regulation 2021</i>).	Compliant
11.	Inner West Council's internal audit function reports to the audit, risk and improvement committee on internal audit matters (sections 216M, 216P and 216R of the <i>Local Government (General) Regulation 2021</i>).	Compliant
12.	Inner West Council's internal audit function is independent and internal audit activities are not subject to direction by the Inner West Council (section 216P of the <i>Local Government (General) Regulation 2021</i>).	Compliant
13.	Inner West Council has adopted an internal audit charter that is informed by the model internal audit charter approved by the Departmental Chief Executive of the Office of Local Government and the internal audit function operates in accordance with the charter (section 216O of the <i>Local Government (General) Regulation 2021</i>).	Compliant
14.	Inner West Council has appointed a member of staff to direct and coordinate internal audit activities (section 216P of the <i>Local Government (General) Regulation 2021</i>).	Compliant
15.	Internal audit activities are conducted in accordance with the International Professional Practices Framework (Core requirement 3 of the Office of Local Government's <i>Guidelines for Risk Management and Internal Audit for Local Government in NSW</i>).	Compliant
16.	Inner West Council provides the internal audit function with direct and unrestricted access to staff, the audit, risk and improvement committee, and the information and resources necessary to undertake internal audit activities (section 216P of the <i>Local Government (General) Regulation 2021</i>).	Compliant
17.	Inner West Council's internal audit function undertakes internal audit activities in accordance with a four-year strategic work plan that has been endorsed by the governing body and an annual work plan that has been developed in consultation with the governing body and senior management (Core requirement 3 of the Office of Local Government's <i>Guidelines for Risk Management and Internal Audit for Local Government in NSW</i>).	Compliant
18.	Inner West Council's audit, risk and improvement committee reviews the effectiveness of the internal audit function and reports the outcome of the review to the governing body each council term (section 216R of the <i>Local Government (General) Regulation 2021</i>).	Not yet due Due 2028

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I advise that Inner West Council has complied with the requirements prescribed under the *Local Government (General) Regulation 2021* with respect to the operation of its audit, risk and improvement committee, risk management and internal audit processes.

There are no non-compliances with the Local Government (General) Regulation 2021 requirements.

Inner West Council has established and maintained frameworks, systems, processes and procedures for appropriately managing audit and risk within Inner West Council.



Peter Gainsford

General Manager, Inner West Council

Date 13/08/2025

Attachment 1

Glossary

Asset management

The process of managing the ongoing maintenance, renewal and upgrade of existing Council assets throughout their life cycle, and development of new assets, to ensure they meet the community's needs and expectations now and into the future.

Audit, Risk and Improvement Committee (ARIC)

The Committee provides independent assurance and assistance in relation to risk management, internal control, governance, external accountability responsibilities, financial reporting and compliance with laws and regulations.

Australian Bureau of Statistics (ABS)

The ABS is responsible for providing official statistics which inform our population data.

Community Engagement Strategy (CES)

The CES guides community involvement in Council's planning and delivery of services and infrastructure.

Community Strategic Plan (CSP)

The CSP identifies the community's main priorities and aspirations for the future and sets out clear strategic directions to achieve them over the long-term.

Council meeting

A formal meeting of the elected representatives (councillors) who make decisions through voting on recommendations from staff, councillor Notices of Motion, Mayoral Minutes and rescission motions.

Councillors

Elected representatives, who set strategic direction for the organisation, monitor organisational performance, and liaise with stakeholders including the community. Inner West has 15 councillors across five wards.

Delivery Program and Operational Plan (DPOP)

The Delivery Program outlines Council's commitments in achieving the CSP's long-term objectives and priorities during the term of the elected Council. The Operational Plan contains annual actions and budget to achieve the Delivery Program commitments. Inner West has a combined Delivery Program and Operational Plan (DPOP).

Development Control Plan (DCP)

Provides policy statements and more detail beyond the provisions contained in a local environmental plan and serves to further guide development decisions across the Inner West.

Disability Inclusion Action Plan (DIAP)

DIAP outlines strategies to make workplaces, services, and public spaces more accessible and inclusive for people with disabilities.

Equal Employment Opportunity (EEO)

EEO ensures fair treatment and access to jobs for everyone, regardless of personal characteristics.

Financial year

The financial year for the Annual Report 2024/25 is the period 1 July 2024 to 30 June 2025.

Food Organics and Garden Organics (FOGO)

Inner West Council provides a weekly FOGO service. By putting food scraps into the FOGO bin, Inner West residents are helping to turn food waste into compost which is then used by NSW farmers.

Independent Pricing and Regulatory Tribunal of NSW (IPART)

IPART is an independent authority established under the Independent Pricing and Regulatory Tribunal Act 1992. It sets the local government rate peg and assesses applications for special rate variations and council contributions plans.

Infrastructure

Assets such as roads, buildings, bridges, stormwater, footpaths and cycleways.

Integrated Planning and Reporting (IP&R)

The framework that all councils in NSW use to guide their planning and reporting activities. It is prescribed under the Local Government Act 1993 and supported by guidelines provided by the NSW Office of Local Government.

Key performance indicator (KPI)

A measure of progress against targets to monitor achievement of performance.

Local Area Traffic Management (LATM)

The LATM aims to improve road safety for pedestrians, cyclists and motorists; calm traffic and improve access for pedestrians and cyclists; and prioritise recommendations to improve amenity in the study area.

Local environmental plan (LEP)

An environmental planning instrument that contains legally binding provisions relating to development.

Local Government Area (LGA)

A geographical area, as defined by the ABS, where local councils have administrative and governing responsibilities.

Local Government NSW (LGNSW)

An independent organisation that supports and advocates on behalf of member councils and works to strengthen and protect an effective, democratic system of local government across NSW.

National Aborigines Day Observance Committee (NAIDOC)

NAIDOC Week celebrates the rich cultures, histories, and contributions of Aboriginal and Torres Strait Islander peoples across Australia.

Office of Local Government (OLG)

The OLG is the NSW Government body responsible for local government across NSW.

Operational Plan (OP)

Council's annual plan that provides details of projects, programs, services and activities for one year of the Delivery Program with a detailed annual budget.

Pedestrian Access and Mobility Plan (PAMP)

The PAMP intends to provide Council with a long-term strategy for the development and improvement of pedestrian routes and facilities with a focus on encouraging and increasing localised pedestrian activity.

Plan of management (POM)

A document which regulates the use and management of community land.

Projected population

Our current population is based on the ABS Estimated Resident Population (ERP).

Quadruple bottom line (QBL)

The QBL refers to social, environmental, economic and civic leadership considerations encompassed in the CSP and the DPOP.

Resourcing Strategy

The Resourcing Strategy details how the CSP can be achieved within available money, people and assets. The Resourcing Strategy spans over ten years and includes:

- Long Term Financial Plan (LTFP)
- Asset Management Strategy (AMS)
- Workforce Management Strategy (WMS)

Risk management

The culture, processes and structures to identify, assess and manage risks.

Southern Sydney Regional Organisation of Councils (SSROC)

The SSROC is a collaboration of local councils working together.

Stakeholder

An individual or group who is affected by or has a particular interest in a decision or action.

Sustainability

Sensitive use of natural resources without harming the ecological balance of the region.

Values (corporate)

The behaviours encouraged in our staff to guide our relationships with the community and each other.

Vision

Statement that articulates the aspirations of the community for the future of the Inner West.

Ward

The Inner West local government area (LGA) is divided into five voting areas called wards, each represented by three councillors who are elected by residents and property owners. A detailed ward map is available on Council's website.

Work Health and Safety (WHS)

WHS is about ensuring workplace are safe, healthy and free from risks.



Item 2

Attachment 1

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Finance report

Item 2

Attachment 1

Statement from the Chief Financial Officer – 2024/25 Financial Statements

Overview

On behalf of Inner West Council, I present the General Purpose Financial Statements for the year ended 30 June 2025, prepared in accordance with the Local Government Act 1993.

Council's operating result for the year before capital grants and contributions was a deficit of \$4.6 million against a budgeted deficit of \$1.7 million.

The variance from budget was primarily due to the following:

1. Loss from disposal of assets greater than budget of \$5.0 million, relating to the partial write-off of assets following the completion of renewal projects
2. Depreciation expenses of \$4.7 million, mostly due to depreciating a higher base-value of assets following revaluations.
3. Timing difference in the receipt of the Federal Government Financial Assistance Grant, where Council received 35% less of the Grant in advance than budgeted, equating to \$2.3 million.
4. Offset by an increase in the fair value of Council's Liverpool and Warrawong investment properties of \$7.7 million.

The disposal of asset and fair value adjustment variances are non-cash adjustments and have no impact on Council's reserves, while the depreciation expense variance allows Council to increase the Depreciation Reserve set aside to complete renewal works on Council's assets.

Council's Statement of Financial Position (balance sheet) shows net assets of \$3.2 billion (\$58 million higher than last year). Council's primary asset is infrastructure, property, plant and equipment (IPPE) of \$3.0 billion. As there were no asset condition assessments completed during the year, there was no revaluation of these assets, with the exception of Crown Lands which were revalued based on Land Valuations provided by the Valuer General. Asset condition assessments will continue with the new program of works in the 2025/26 Financial Year.

Council is required to complete the fair valuation of its investment properties each year. As a result:

- Council's Liverpool investment property fair value increased by \$5.0 million (an increase in value of \$0.2 million from the original purchase price, having previously been valued lower than purchase price).
- Council's Warrawong investment property fair value increased by \$2.7 million (its first revaluation, having been purchased in July 2023).

These properties are long term investments for Council, assisting Council to achieve surpluses for future years. The investments have long term leases in place, and are achieving favourable yields as compared to the market.

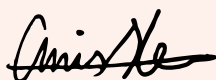
Council holds \$234 million in cash and investments. Note C1-3 to the financial statements sets out the restrictions and allocations associated with these funds, broken down into the relevant internally and externally restricted reserves. Reserves are funds that are restricted or allocated for use for a particular purpose, with the balance of funds (\$5 million) being unrestricted.

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Item 2

Council meets all but two performance measures which are:

1. Operating Performance Ratio is negative 1.28% which is below the benchmark (greater than 0%) due to additional spend required to maintain Council facilities
2. Rates and Annual Charges Outstanding Percentage worsened by 0.28% from 7.5% last year to 7.78% against a benchmark of less than 5%. This is despite Council's active debt recovery activity since April 2023. Rate payers continue to experience pressures in their ability to pay rates due to cost of living increases. To combat this, Bill Smoothing options have been introduced for rate payments for the 2025/26 financial year. Flexible options to assist ratepayers with overdue balances to get on top of their debts are also being introduced.



Chris Sleiman
Chief Financial Officer, Inner West Council

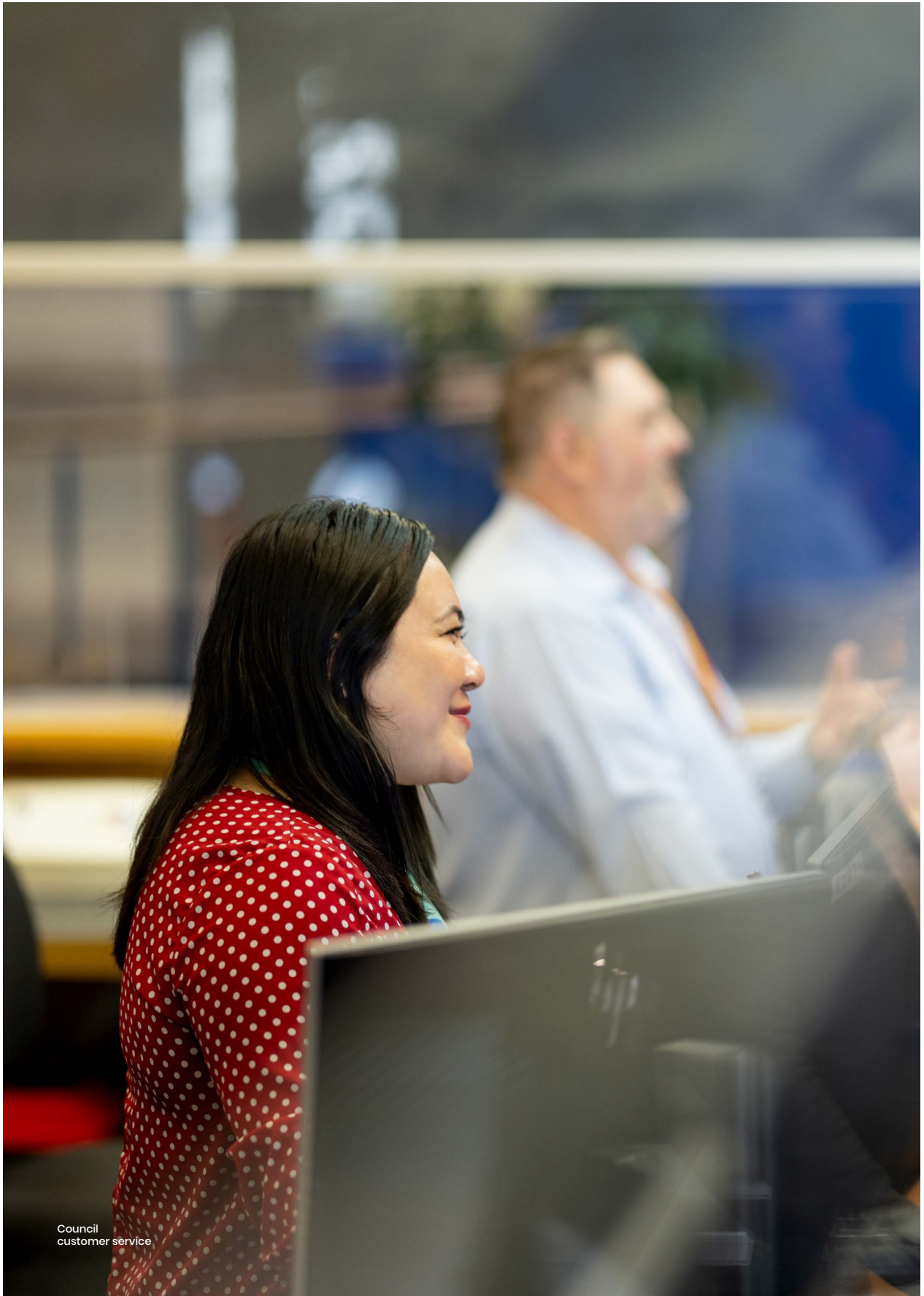
Attachment 1

Where does our income come from

	Budget (\$'000)	Actuals (\$'000)	% of Total
Rates and annual charges	181,950	183,008	50%
User charges and fees	60,913	69,718	19%
Other revenues	19,766	25,272	7%
Operating grants and contributions	10,353	12,806	3%
Capital grants and contributions	40,576	47,384	13%
Interest and investment income	9,328	13,411	4%
Other income	10,393	9,078	2%
Fair value increment on investment property	-	7,709	2%
Total income	333,279	368,386	100%

What do we spend it on

	Budget (\$'000)	Actuals (\$'000)	% of Total
Employee costs	149,127	149,271	46%
Materials and services	95,592	116,321	36%
Borrowing costs	723	712	0%
Depreciation	34,204	38,967	12%
Other expenses	13,672	14,184	4%
Net losses from disposal of assets	1,109	6,128	2%
Fair value decrement on investment property	-	-	0%
Total expenses	294,427	325,583	100%



Council
customer service

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Inner West Council Annual Report 2024/25

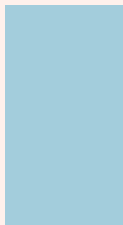
Income in detail

Rates and Annual Charges
50% - \$183.0m



Rates and Annual Charges are rates collected for:

- Residential Rates
- Business Rates
- Domestic Waste Rate
- Stormwater Rate
- Offsetting the income received is Pensioner Subsidy from State Government and Inner West Council.

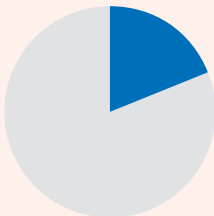


Budget (\$'000)
181,950



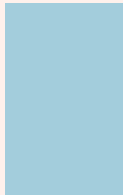
Actual (\$'000)
183,008

User Charges and Fees
19% - \$69.7m



Other Expenses includes:

- Donations and contributions paid to other organisations
- Debt written off
- Contributions and levies paid to levels of Government which includes Emergency Services Levy (ESL) and Waste Levy



Budget (\$'000)
60,913



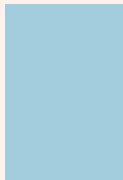
Actual (\$'000)
69,718

Other Revenues
7% - \$25.3m



Other Revenue is a source of income for Council that is collected from various actions which includes:

- Parking Infringement
- Other Fines
- Commissions
- Street Furniture
- Legal Fees Recovery
- Ex Gratia Rates

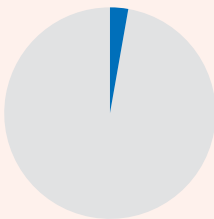


Budget (\$'000)
19,766



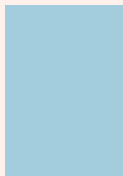
Actual (\$'000)
25,272

Operating Grants and Contributions
3% - \$12.8m



Operating Grants and Contributions are received by Council to complete a specific action or service to the community. They are provided by Federal Government, State Government and other government bodies. Some examples include:

- Financial Assistance Grant
- Library Subsidy Grants
- Early Learning Subsidies
- Transport for NSW Block Grants
- Environmental Grants



Budget (\$'000)
10,353

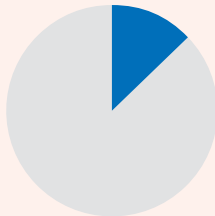


Actual (\$'000)
12,806

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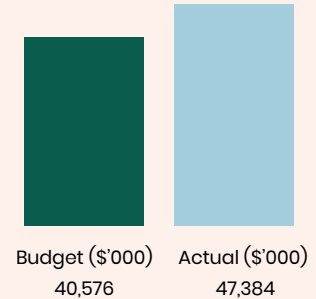
Item 2

Capital Grants and Contributions 13% - \$47.4m



Capital Grants are received by Council to complete capital renewal or upgrades of Council assets for the community. They are received by both State and Federal Government.

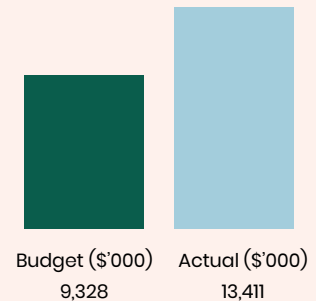
Capital Contributions are developer contributions received by Council under section 7.11 plans. These contributions are utilised for capital upgrade projects on assets or for the creation of new assets for the community.



Interest and Investment Income 4% - \$13.4m



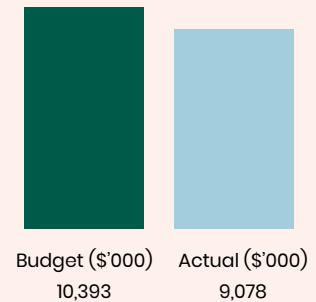
Interest and Investment Income is interest earned on Council's investment portfolio. Councils investment portfolio is made upon a mixture of restricted and unrestricted reserves that are invested in term deposits, bonds and future notes.



Other Income 2% - \$9.1m



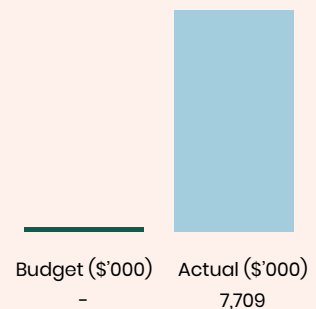
Other Income is Councils rental income received from properties leased to the community and lease income from Councils investment properties.



Fair Value Increment on Investment Property 2% - \$7.7m



Fair Value Increment on Investment Property is the gain or loss on the fair valuation of Council's investment properties as at 30 June 2025.



Attachment 1

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Inner West Council Annual Report 2024/25

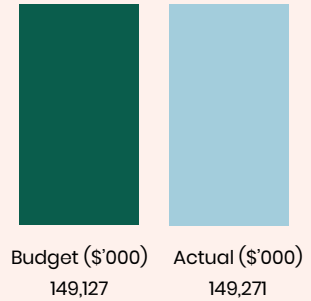
Expenditure in detail

Employee Costs
46% - \$149.3m



Employee Costs includes:

- Salaries & Wages
- Superannuation
- Employee Leave Entitlements
- Fringe Benefits Tax (FBT)
- Workers Compensation Insurance
- Training and Development
- Uniforms

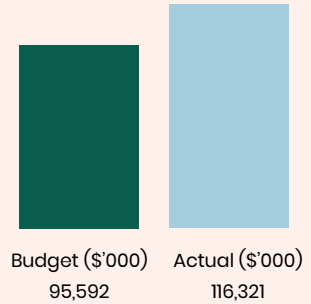


Materials and Services
36% - \$116.3m

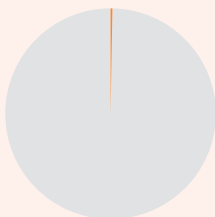


Materials and Services are costs of providing services by Council. The types of costs includes :

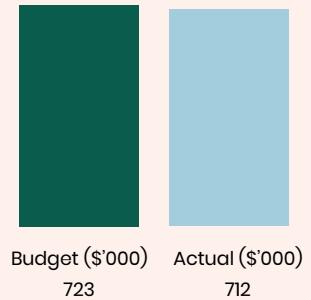
- Tipping Costs
- Contractor Maintenance Costs
- Materials and consumables
- Agency Staff
- Consultants
- Street Lighting Costs
- Utilities and Insurance
- Legal Fees



Borrowing Costs
0% - \$0.7m



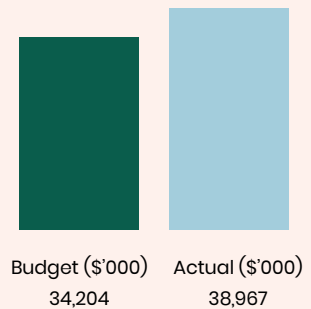
Borrowing Costs are interest expenses on loans that were previously taken out by Council. The most significant loan Council has is for the redevelopment of Ashfield Aquatic Centre.



Depreciation
12% - \$38.9m



Depreciation is the value of the Council's asset deteriorating over a period of time due to wear and tear. For every dollar of depreciation expenditure, Council increases its depreciation reserve to allow for renewal of assets once its due for renewal.



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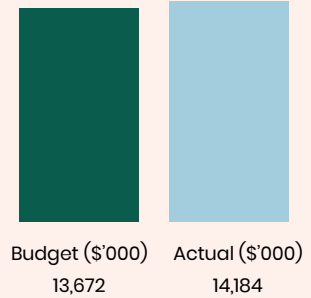
Item 2

Other Expenses
4% - \$14.2m



Other Expenses includes:

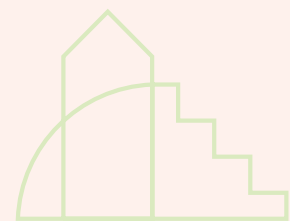
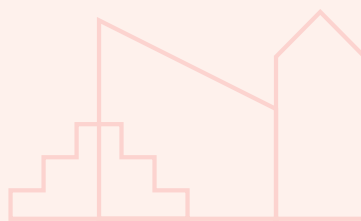
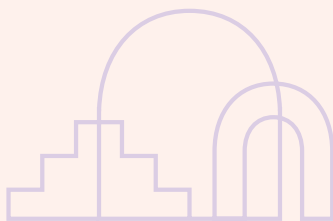
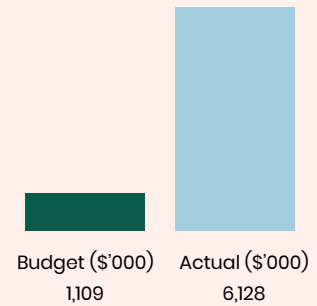
- Donations and contributions paid to other organisations
- Debt written off
- Contributions and levies paid to levels of Government which includes Emergency Services Levy (ESL) and Waste Levy



Net Losses from Disposal of Assets
2% - \$6.1m



Net Losses from Disposal of Assets is the difference between the proceeds from disposal of asset offset against the value of the asset at the time of disposal. Assets can include infrastructure property, plant and equipment.



Attachment 1

Financial performance ratios

As of the 2024/25 financial year, these measures are not audited. However, council has elected to include as an additional disclosure as they allow for inter-council comparisons to be made consistently across the local government sector.

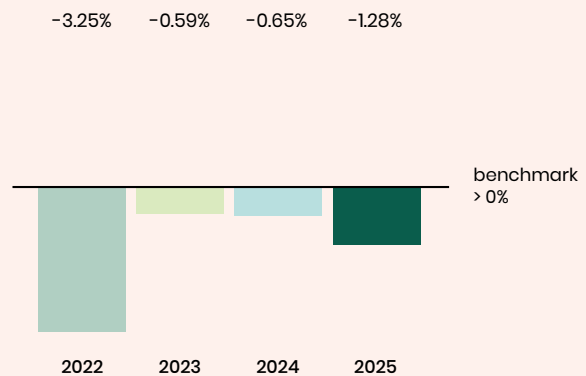
Our performance measures are strong for own source operating revenue ratio, unrestricted current ratio, debt service cover ratio and cash expense cover ratio.

Council did not meet the benchmark for two measures:

- Operating performance ratio due to slightly higher expenditure. Council missed the benchmark by 1.28%.
- Rates and annual charges outstanding percentage, with rate payers experiencing pressures in their ability to pay rates due to cost of living pressures.

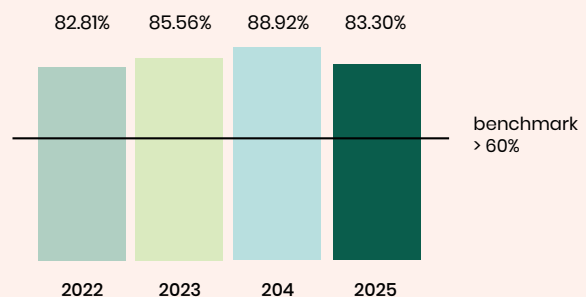
1. Operating performance ratio

This ratio measures Council's achievement of containing operating expenses with operating revenue. The ratio is slightly lower than prior financial years due to the slightly higher than expected expenditure but remains close to the benchmark.



2. Own source operating revenue ratio

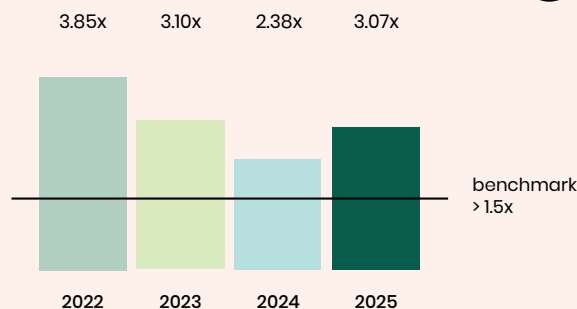
This ratio measures Council's fiscal flexibility and highlights the degree of reliance on external funding sources such as operating grants and contributions. The ratio has reduced compared to previous year but maintains a stable position above the benchmark.



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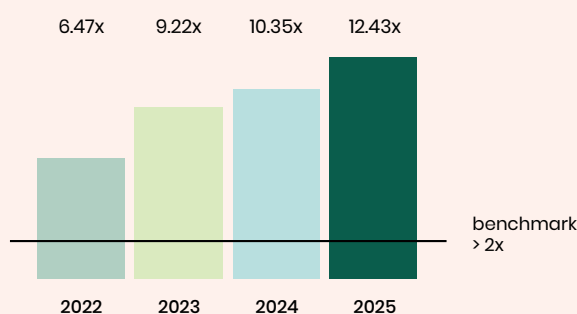
3. Unrestricted current ratio

This ratio is specific to local government and assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council. Council's unrestricted current ratio is higher than the benchmark of >1.50x. This benchmark is used in the development of Council's Long Term Financial Plan to ensure that Council is financially sustainable and able to meet its ongoing short-term financial obligations (payroll and creditors). After considering both internal and external restrictions, Council still has the capacity to fulfill its obligations. The unrestricted current ratio consistently remains higher than the benchmark.



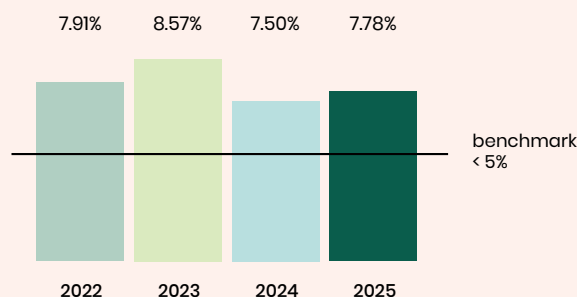
4. Debt service cover ratio

This ratio measures the availability of operating cash to service debt including interest, principle, and lease payments. The ratio remains significantly above the benchmark and demonstrates Council's ability to service its debts.



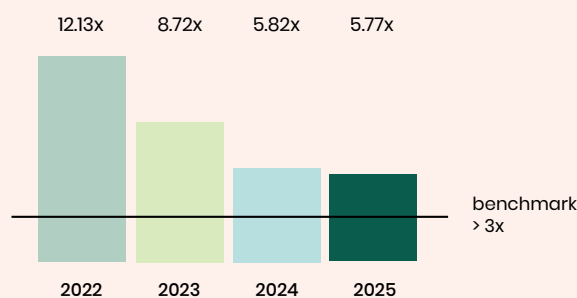
5. Rates and annual charges outstanding percentage

The ratio helps assess the impact of unallocated rates and annual charges on Council's liquidity and the adequacy of recovery efforts. The ratio increased slightly from the prior year and is above the benchmark. This is despite Council's active debt recovery activity since April 2023. Rate payers continue to experience pressures in their ability to pay rates due to cost of living increases. To combat this, Bill Smoothing options have been introduced for rate payments for the 2025/26 financial year. Flexible options to assist ratepayers with overdue balances to get on top of their debts are also being introduced.



6. Cash expense cover ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash flow. Council's ratio remains comfortably higher than the OLG benchmark. The ratio remains comfortably higher than the benchmark.



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Inner West Council Annual Report 2024/25

Council's services

Council has 39 services which contribute to achieving the Vision and Strategic Directions.
The services are described below with the relevant Strategic Direction to which they contribute.

Operational Service Area		Overview of Service	Strategic Direction Number (SD)
1	Aquatic and Recreation Services	Provides aquatics, health, fitness and recreation opportunities at Council's five aquatic centres and water play park.	● SD4
2	Building Certification	This service is responsible for assessing and certifying building work to ensure it is of a high standard and meets all requirements.	● SD2
3	Capital Works	This service is responsible for the delivery of sustainable infrastructure and overseeing the design and delivery of capital projects and the upgrade of Council's assets.	● ● SD2, 4
4	Civil Maintenance	This service maintains urban centres, roads, footpaths, street furniture and infrastructure, manages restorations including infrastructure audits and asset renewals.	● SD2
5	Community Centres	This service provides staffed Council owned community centres with inclusive programming. Council also funds, supports and collaborates with non-government organisations (NGOs) to deliver community centres in Council-owned premises.	● SD4
6	Community Venues	This service facilitates public use of Council's venues including halls, outdoor spaces and meeting rooms.	● SD4
7	Community Wellbeing	This service supports social capital and community resilience through partnering with local community organisations, residents and government agencies to identify areas of need and provide community development and frontline services.	● ● SD2, 4
8	Corporate Strategy & Engagement	This service delivers inclusive consultation and engagement, oversees Council's Integrated Planning and Reporting functions under the Local Government Act and seeks external funding opportunities for Council initiatives.	● SD5
9	Customer Service	This service has responsibility for the centralised Customer Service function and delivers services to the community through a mobile customer service, front counter, contact centre and online channels.	● SD2
10	Development Assessment	The service delivers Council's statutory responsibilities under the Environment Planning and Assessment Act to effectively manage change within the built and physical environment.	● SD2
11	Early Learning	This service provides 17 early education and care services to over 1,600 children aged from birth to 12 years. Council's education and care services meet or exceed the National Quality Framework.	● SD4
12	Economic Development	This service supports economic sustainability through strengthening business development.	● SD3

Operational Service Area		Overview of Service	Strategic Direction Number (SD)
13	Engineering Services	This service is responsible for the strategic management of Council's infrastructure assets as well as overseeing the engineering aspects of development.	● SD5
14	Environmental Health and Building Regulation	This service manages the urban environment of the Inner West through education and regulatory tools, to protect life, property, amenities and the environment (natural, built and cultural).	● ● ● SD1, 2, 3
15	Events	This service delivers Council's annual calendar of free community events and partners with community organisations and local businesses to deliver their own events and programs.	● SD3
16	Facilities Management	This service manages and maintains all Council owned properties and facilities to maximise benefits to the community. It includes trade services.	● SD4
17	Finance	This service is responsible for managing Council's financial position and financial commitments in accordance with the Local Government Act 1993, Local Government (General) Regulation 2005, the Local Government Code of Accounting Practice and Financial Reporting and the Australian Accounting Standards.	● SD5
18	Fleet	This service manages and administers Council's fleet and plant asset management program ensuring efficient and effective mechanical repairs and maintenance for Council motor vehicles, plant and equipment.	● SD1
19	Governance and Risk	This service ensures Council employs sound governance and risk management.	● SD5
20	Information and Communications Technology	This service manages and delivers a fit for purpose Information and Communication Technology environment for internal and external customers that is current, secure, and reliable to all council facilities. This includes reporting on Council's digital information and data assets, access and secure storage, including spatial data, as well as maintaining Council's core line of business applications and user productivity applications.	● SD5
21	Legal Services	This service is responsible for reducing legal and governance risk and facilitating sound legal decisions. It develops and delivers legal knowledge training and represents Council's interest in courts.	● SD5
22	Libraries and History	This service provides eight libraries across the Inner West where the community can access free information, technology, programs, collections and spaces to encourage lifelong learning.	● ● SD3,4



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Operational Service Area		Overview of Service	Strategic Direction Number (SD)
23	Living Arts	This service is responsible for promoting the Inner West as a leading destination for creativity and community participation in cultural life, as well as building new content, audiences and professional opportunities for artists.	● ● SD3,4
24	Parking and Ranger Services	This service is responsible for enforcing compliance such as parking management, animal welfare, ranger services, private tree management and overall regulatory services.	● ● ● SD2,3,4
25	Parks and Streetscapes Operations	This service delivers the planning, maintenance and renovation of open spaces, streetscapes, parks, reserves, gardens and sports grounds.	● SD2
26	Parks Planning	This service plans for the provision, development and management of open space within Inner West, encourages an active and healthy community, and maintains a strong relationship with local schools, community sporting and culturally diverse groups, and state-level sporting associations.	● ● SD4,5
27	People and Culture	This service manages the lifecycle of employee including recruitment, professional development and performance management. It includes an agile, diverse, modern workforce to meet the resourcing needs of Council, facilitates sound industrial and consultative processes for industrial relations and employee relations. It enables a positive and safe workplace culture through effective leadership, systems and processes.	● SD5
28	Procurement	This service oversees and optimises buying of goods, services or works to ensure Council obtains best value for money, applying probity standards and governance processes to procurement functions and ensuring legislative compliance.	● SD5
29	Properties and Strategic Investments	This service provides fit for purpose assets for the community through both Council and privately-operated facilities. The service also manages existing and new lease and licence agreements across the portfolio, recommending best practice strategic property investments for Council's building assets.	● ● SD 2,5
30	Resource Recovery Operations	This service is responsible for the delivery of resource recovery and waste services.	● SD1
31	Resource Recovery Planning	This service empowers the community to work towards a zero-waste community through services, education and support.	● SD1
32	Service Transformation	This service supports organisational performance and improvement to deliver on Inner West Council's purpose.	● SD5
33	Social and Cultural Planning	This service develops social and cultural policies and strategies and coordinates delivery of the Disability Inclusion Action Plan and Reconciliation Action Plan across Council. The service protects and promotes local Aboriginal cultural heritage and history and provides social and cultural advice across Council. It also manages the annual grants program.	● ● ● SD3,4,5

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Operational Service Area		Overview of Service	Strategic Direction Number (SD)
34	Strategic and Corporate Communications	This service protects and builds Council's reputation, informs communities and promotes Council's activities, services, policies and plans.	● SD5
35	Strategic Planning	This service plans for the location and design of development in the Inner West. It guides the delivery of local infrastructure and provides advocacy and advice to the State Government on large infrastructure projects in the Inner West.	● ● ● SD1,2,3
36	Traffic and Transport Planning	This service is responsible for undertaking strategic transport planning, managing traffic and parking, and delivering the Road Safety Program.	● ● ● SD1,2,5
37	Urban Ecology	This service protects, enhances and manages natural areas, habitat, foreshores, biodiversity, water and soils across the Inner West. It delivers projects and operational maintenance programs and implements Council's ecology policies.	● ● SD1,4
38	Urban Forest	This service protects, enhances and manages the urban forest comprising public and private trees.	● SD1
39	Urban Sustainability	This service develops and implements climate change strategy, policy and projects, provides internal environmental sustainability advice and support to Council's service units. It supports the community through sustainability partnerships, projects and capacity building.	● SD1

Attachment 1

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Inner West Council Annual Report 2024/25

Budget planned and actual by service

Detailed comparison of planned vs actual income, expenditure and operating result by service for 2024/25

Operational Service Area	2024/25 Planned Income from Continuing Operations (\$,000)	2024/25 Actual Income from Continuing Operations (\$,000)	2024/25 Planned Expenditure from Continuing Operations (\$,000)	2024/25 Actual Expenditure from Continuing Operations (\$,000)	2024/25 Planned Operating Result Continuing Operations (\$,000)	2024/25 Actual Operating Result Continuing Operations (\$,000)
Aquatic Services	20,927	23,360	23,106	24,699	(2,179)	(1,340)
Building Certification	752	807	1,045	1,057	(293)	(250)
Capital and Major Projects	36,447	32,841	4,016	3,472	32,432	29,369
Children's Services	20,197	21,595	21,675	24,618	(1,478)	(3,023)
Civil Maintenance	6,105	9,983	22,606	28,529	(16,501)	(18,546)
Community Centres	61	49	318	186	(257)	(136)
Community Venues	441	773	2,748	2,822	(2,307)	(2,049)
Community Wellbeing	263	341	3,200	2,837	(2,936)	(2,496)
Corporate Strategy & Engagement	-	-	329	366	(329)	(366)
Corporate Support Services*	154,800	158,637	17,473	29,882	137,327	128,755
Customer Service	-	(0)	4,500	4,329	(4,500)	(4,329)
Development Assessment	4,240	4,192	7,848	7,346	(3,608)	(3,154)
Economic Development	-	200	1,394	878	(1,394)	(678)
Engineering Management	1,601	-	457	847	1,144	(847)
Engineering Services	5,218	5,288	6,017	6,933	(799)	(1,645)
Environmental Health & Building Regulation	1,716	1,950	4,761	4,979	(3,046)	(3,028)
Events	83	78	2,025	2,704	(1,942)	(2,626)
Facilities Management	-	15	10,557	11,081	(10,557)	(11,066)
Finance	710	560	5,505	5,429	(4,795)	(4,870)
Fleet Services	629	708	8,313	7,978	(7,684)	(7,270)
Governance & Risk	10	160	8,758	9,239	(8,748)	(9,080)
ICT	5	4	5,181	5,434	(5,176)	(5,430)

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Operational Service Area	2024/25 Planned Income from Continuing Operations (\$,000)	2024/25 Actual Income from Continuing Operations (\$,000)	2024/25 Planned Expenditure from Continuing Operations (\$,000)	2024/25 Actual Expenditure from Continuing Operations (\$,000)	2024/25 Planned Operating Result Continuing Operations (\$,000)	2024/25 Actual Operating Result Continuing Operations (\$,000)
Legal Services	251	2,161	2,430	3,263	(2,179)	(1,102)
Libraries and History	637	790	13,159	12,718	(12,522)	(11,928)
Living Arts	6	4	1,839	1,786	(1,834)	(1,782)
Parking & Ranger Services	16,503	17,791	11,733	12,094	4,770	5,698
Parks and Streetscapes Operations	-	9	23,599	24,354	(23,599)	(24,345)
Parks Planning and Recreation	1,006	1,163	2,005	2,070	(999)	(908)
People & Culture	130	70	4,944	4,851	(4,814)	(4,781)
Procurement	5	7	1,219	1,240	(1,214)	(1,233)
Properties & Strategic Investments	12,826	18,809	5,646	4,851	7,180	13,958
Property & Major Projects Management	1,112	13	-	137	1,112	(124)
Resource Recovery	41,510	41,875	37,758	41,026	3,752	849
Resource Recovery Planning	120	209	2,115	3,115	(1,995)	(2,906)
Service Transformation	-	-	2,493	2,618	(2,493)	(2,618)
Social and Cultural Planning	-	4	1,787	1,430	(1,787)	(1,426)
Strategic & Corporate Communications	-	-	2,931	2,962	(2,931)	(2,962)
Strategic Planning	1,129	17,789	6,241	7,824	(5,112)	9,965
Traffic & Transport Planning	3,752	4,312	3,640	3,787	112	525
Urban Ecology	62	1,824	2,210	2,678	(2,148)	(853)
Urban Forest	25	16	4,705	5,168	(4,680)	(5,152)
Urban Sustainability	-	-	2,144	1,966	(2,144)	(1,966)
Inner West Council Total	333,279	368,353	294,427	325,583	38,852	42,803

*Corporate Support Services include the revenues received by Council for rates and costs associated with rates revenue such as bank fees and printing. Expenditure also includes cross-Council costs that are not specific to one service and costs of the executive team. All costs are charged to service units as overheads.

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Significant capital projects

Budget versus actuals 2024/25

Significant Projects	Budget (\$'000)	Actuals (\$'000)	Status
Land Improvement (Depreciable)			
Blackmore Oval Floodlighting Upgrade	420	172	Completed
Camdenville Park Upgrade	5,650	5,596	Completed
GreenWay Program	25,890	27,658	In progress
Hammond Park Sporting Ground Upgrade	20	44	In progress
Henson Park Pathway	450	335	Completed
Hoskins Park Upgrade	538	761	Completed
Illoura Reserve Survival Memorial	205	88	In progress
Jack Shanahan Reserve Lighting Upgrade	620	36	In progress
Kendrick Park Survival Memorial	200	-	In progress
King George Park Inclusive Playgrounds	2,003	1,903	Completed
Laxton Reserve Upgrade	50	32	In progress
Mackey Park Canoe Ramp	950	470	In progress
Mackey Park Sporting Ground Upgrade	2,400	1,851	Completed
Marrickville Park Floodlighting Upgrade	30	52	In progress
Richard Murden Reserve Inclusive Playground	1,900	1,843	In progress
Steel Park Sporting Ground Upgrade	50	102	In progress
Tempe Reserve Netball Courts	300	-	In progress
Yeo Park Inclusive Playground	200	143	In progress
Buildings			
Aboriginal Community Hub - Tempe	1,150	274	In progress
Annandale Town Hall Community Centre Refurbishment	1,487	622	In progress

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Significant Projects	Budget (\$'000)	Actuals (\$'000)	Status
Ashfield Civic Centre Upgrade	898	342	In progress
Ashfield Service Centre Renewal	800	-	In progress
Balmain Town Hall Site Renewal	799	1,350	Completed
Birchgrove Park Renewal	1,352	35	In progress
Camdenville Park Amenities Refurbishment	1,000	1,405	Completed
Elkington Park Cottage Restoration	197	49	In progress
Elkington Park Toilet Block Refurbishment	40	0	In progress
Gladstone Park New Public Toilet	875	245	In progress
Hammond Park Amenities Upgrade	480	82	In progress
Henson Park Grandstand Upgrade	700	716	In progress
King George Park Amenities Upgrade	1,590	1,123	Completed
Leichhardt Oval #2 Amenities Upgrade	1,150	1,044	Completed
Leichhardt Oval	1,000	609	In progress
Leichhardt Oval No. 1 Refurbishment	450	-	In progress
Leichhardt Service Centre Refurbishment	100	-	In progress
Leichhardt Street Child Care Centre Renewal	50	8	In progress
Mackey Park Amenities Upgrade	2,450	265	In progress
Marrickville Crusader Kindergarten Refurbishment	50	34	In progress
Marrickville Town Hall Internal Refurbishment	960	32	In progress
Newtown Town Hall renewal	590	489	Completed
Paringa Reserve Elliot St New Kiosk	973	1,117	Completed
Petersham Kindergarten (KU Petersham) Refurbishment	544	38	In progress
Petersham Town Hall Upgrade	30	24	In progress

Attachment 1

Significant Projects	Budget (\$'000)	Actuals (\$'000)	Status
Pratten Park Bowling Club Refurbishment	70	7	In progress
Pratten Park Upgrade	85	12	In progress
Richard Murden Reserve Amenities	400	-	In progress
St Peters Town Hall Internal Refurbishment	100	11	In progress
Tempe Reserve Amenities Building	2,700	413	Completed
Aquatic Facilities			
Annette Kellerman Upgrade Works	1,555	928	Completed
Callan Park Swim Spot	620	146	In progress
Dawn Fraser Bath Northern Pavilion Renewal	365	135	In progress
Fanny Durack Aquatic Centre Refurbishment	130	157	In progress
Leichhardt Park Aquatic Centre Major Project	6,800	3,156	In progress
Wharves			
Leichhardt Park Jetty	386	15	In progress
Traffic Devices			
Electric Vehicle Charging Stations	700	369	In progress
Norton Street, A'Beckett to Hugh Street - Traffic Calming	200	15	In progress
Pedestrian Access and Mobility Plan Implementation	2,000	2,225	Completed
Storm Water Drainage			
Elswick Street Leichhardt Pipeline Extension	10	42	In progress
Kingston Street / Deakin Street - Drainage Upgrade	355	63	In progress
Mort Bay Park - New Gross Pollutant Traps	320	-	In progress
Newtown, Lord Street Trunk Drainage Works	600	170	In progress
Sydney Street Stormwater Upgrade	25	-	In progress

Significant Projects	Budget (\$'000)	Actuals (\$'000)	Status
Bicycle Facilities			
Bike Route RR02 (West Street) Design	170	8	In progress
Iron Cove Shared Path, Iron Cove to Ashfield	500	16	In progress
Lilyfield Road Cycleway	360	93	In progress
Marrickville Road Design and Implementation	450	57	In progress
St Peters, Mary St to Sydenham Cycleway WestConnex	820	957	In progress
Sydenham to Dulwich Hill Station East West Pedestrian Cycle Link	370	211	In progress
Town Centres			
Curtis Road Roundabout	750	25	In progress
Elliot Street Intersection	425	569	Completed
Main Street Local Placemaking	1,166	897	In progress
Main Street Revitalisation	7,000	979	In progress
Urban Amenity Improvement Program	2,000	55	In progress

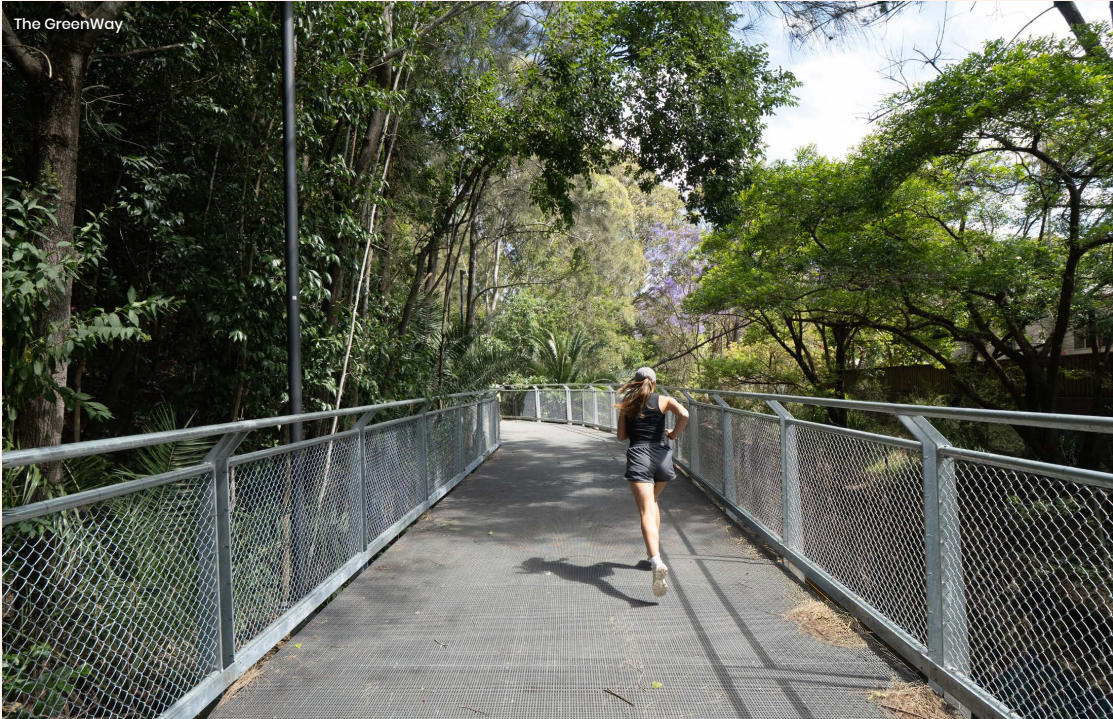
Capital expenditure review

Summary of Council's projects over \$10 million

Project	All prior year/s actuals (\$'000)	2024/25 Actuals (\$'000)	Future adopted budget (\$'000)	Total project expenditure (\$'000)
GreenWay	\$34,167	\$27,656	\$10,812	\$72,634*
Leichhardt Park Aquatic Centre	\$1,590	\$3,156	\$50,829	\$55,574
Henson Park grand- stand redevelopment	\$323	\$716	\$10,734 **	\$20,000**
Leichhardt Oval	-	\$611	\$39,389	\$40,000
Total	\$36,079	\$32,138	\$111,764	\$188,208

*This figure includes other works adjacent to the current GreenWay construction contract

**Delivered by NSW AFL in partnership with Inner West Council. Council is contributing \$9.55 million including grant funding from Australian and NSW Governments. The total project value including the AFL contribution is \$20 million.



Capital program

Budget versus actuals 2024/25

Capital Program	Budget (\$'000)	Actuals (\$'000)
Plant and equipment	4,397	4,971
Office equipment	-	61
Furniture and fittings	-	250
Land improvement (depreciable)	43,268	43,816
Buildings	27,066	13,142
Aquatic facilities	9,470	4,638
Wharves	386	15
Local roads	10,479	10,603
Regional roads	200	563
Bridges	1,150	206
Footpaths	4,075	2,932
Kerb & gutter	1,165	486
Traffic devices	5,520	4,840
Car parks	200	91
Storm water drainage	3,568	2,992
Bicycle facilities	3,330	2,121
Town centres	11,351	2,887
Total capital expenditure	125,626	94,614

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Inner West Council Annual Report 2024/25

Finance report (Audited financial statements)

Item 2

Attachment 1

Inner West Council

ANNUAL FINANCIAL STATEMENTS
for the year ended 30 June 2025

INNER WEST

Inner West Council

General Purpose Financial Statements for the year ended 30 June 2025

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Overview

Inner West Council is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:

2-14 Fisher Street
Petersham NSW 2049

Council's guiding principles are detailed in Chapter 3 of the Local Government Act 1993 (NSW) and includes:

- principles applying to the exercise of functions generally by council,
- principles to be applied when making decisions,
- principles of community participation,
- principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note B1-2.

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: www.innerwest.nsw.gov.au

Inner West Council

General Purpose Financial Statements

for the year ended 30 June 2025

Statement by Councillors and Management

Statement by Councillors and Management made pursuant to Section 413 (2c) of the *Local Government Act 1993* (NSW)

The attached general purpose financial statements have been prepared in accordance with:

- the *Local Government Act 1993* and the regulations made thereunder,
- the Australian Accounting Standards issued by the Australian Accounting Standards Board
- the Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these statements:

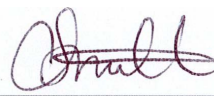
- present fairly the Council's operating result and financial position for the year
- accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 28/10/2025.



Darcy Byrne
Mayor
28 October 2025



Chloe Smith
Deputy Mayor
28 October 2025



Peter Gainsford
General Manager
28 October 2025



Chris Sleiman
Responsible Accounting Officer
28 October 2025

Inner West Council | Income Statement | for the year ended 30 June 2025

Inner West Council

Income Statement for the year ended 30 June 2025

<i>Original unaudited budget 2025</i>	<i>\$ '000</i>		<i>Notes</i>	<i>Actual 2025</i>	<i>Actual 2024</i>
		Income from continuing operations			
181,950		Rates and annual charges	B2-1	183,008	173,458
60,913		User charges and fees	B2-2	69,718	64,516
19,766		Other revenues	B2-3	25,272	25,383
10,353		Grants and contributions provided for operating purposes	B2-4	12,806	10,664
40,576		Grants and contributions provided for capital purposes	B2-4	47,384	25,075
9,328		Interest and investment income	B2-5	13,411	14,379
10,393		Other income	B2-6	9,078	9,437
–		Fair value increment on investment properties	C1-6	7,709	–
<u>333,279</u>		Total income from continuing operations		368,386	<u>322,912</u>
		Expenses from continuing operations			
149,127		Employee benefits and on-costs	B3-1	149,271	138,563
95,592		Materials and services	B3-2	116,321	112,563
723		Borrowing costs		712	783
13,672		Other expenses	B3-4	14,184	11,789
1,109		Net loss from the disposal of assets	B4-1	6,128	6,146
–		Fair value decrement on investment properties	C1-6	–	4,878
<u>260,223</u>		Total expenses from continuing operations excluding depreciation, amortisation and impairment of non-financial assets		286,616	<u>274,722</u>
<u>73,056</u>		Operating result from continuing operations excluding depreciation, amortisation and impairment of non-financial assets		81,770	<u>48,190</u>
34,204		Depreciation, amortisation and impairment of non-financial assets	B3-3	38,967	35,848
<u>38,852</u>		Operating result from continuing operations		42,803	<u>12,342</u>
<u>38,852</u>		Net operating result for the year attributable to Council		42,803	<u>12,342</u>
<u>(1,724)</u>		Net operating result for the year before grants and contributions provided for capital purposes		(4,581)	<u>(12,733)</u>

The above Income Statement should be read in conjunction with the accompanying notes.

Inner West Council | Statement of Comprehensive Income | for the year ended 30 June 2025

Inner West Council

Statement of Comprehensive Income for the year ended 30 June 2025

\$ '000	Notes	2025	2024
Net operating result for the year – from Income Statement		42,803	12,342
Other comprehensive income:			
Amounts which will not be reclassified subsequent to operating result			
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-5	15,167	116,587
Total items which will not be reclassified subsequent to operating result		15,167	116,587
Total other comprehensive income for the year		15,167	116,587
Total comprehensive income for the year attributable to Council		57,970	128,929

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Inner West Council | Statement of Financial Position | as at 30 June 2025

Inner West Council

Statement of Financial Position as at 30 June 2025

\$ '000	Notes	2025	2024
ASSETS			
Current assets			
Cash and cash equivalents	C1-1	35,436	27,510
Investments	C1-2	74,600	92,750
Receivables	C1-4	52,138	48,043
Inventories		298	206
Prepayments		3,628	3,109
Total current assets		166,100	171,618
Non-current assets			
Investments	C1-2	123,917	139,578
Infrastructure, property, plant and equipment (IPPE)	C1-5	3,000,674	2,939,445
Investment property	C1-6	79,000	71,291
Intangible assets	C1-7	4,700	5,593
Right of use assets		166	278
Total non-current assets		3,208,457	3,156,185
Total assets		3,374,557	3,327,803
LIABILITIES			
Current liabilities			
Payables	C2-1	59,544	55,708
Contract liabilities	C2-2	15,890	31,624
Lease liabilities		126	116
Borrowings	C2-3	1,817	2,047
Employee benefit provisions	C2-4	35,948	33,619
Total current liabilities		113,325	123,114
Non-current liabilities			
Lease liabilities		47	164
Borrowings	C2-3	28,923	30,740
Employee benefit provisions	C2-4	3,624	3,117
Total non-current liabilities		32,594	34,021
Total liabilities		145,919	157,135
Net assets		3,228,638	3,170,668
EQUITY			
Accumulated surplus		2,471,653	2,428,850
IPPE revaluation surplus		756,985	741,818
Total equity		3,228,638	3,170,668

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Inner West Council
Statement of Changes in Equity
for the year ended 30 June 2025

\$ '000	Notes	2025			2024		
		Accumulated surplus	IPPE revaluation surplus	Total equity	Accumulated surplus	IPPE revaluation surplus	Total equity
Opening balance at 1 July		2,428,850	741,818	3,170,668	2,416,508	625,231	3,041,739
Opening balance at 1 July		2,428,850	741,818	3,170,668	2,416,508	625,231	3,041,739
Net operating result for the year		42,803	-	42,803	12,342	-	12,342
Other comprehensive income							
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-5	-	15,167	15,167	-	116,587	116,587
Other comprehensive income		-	15,167	15,167	-	116,587	116,587
Total other comprehensive income		42,803	15,167	57,970	12,342	116,587	128,929
Closing balance at 30 June		2,471,653	756,985	3,228,638	2,428,850	741,818	3,170,668

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Inner West Council | Statement of Cash Flows | for the year ended 30 June 2025

Inner West Council

Statement of Cash Flows for the year ended 30 June 2025

<i>Original unaudited budget 2025</i>	<i>\$ '000</i>		<i>Actual 2025</i>	<i>Actual 2024</i>
		Notes		
Cash flows from operating activities				
Receipts:				
181,952	Rates and annual charges		182,313	177,341
60,913	User charges and fees		76,238	63,266
9,328	Interest received		13,660	13,914
50,929	Grants and contributions		38,048	32,606
–	Bonds, deposits and retentions received		5,105	4,986
30,159	Other		48,724	46,795
Payments:				
(149,127)	Payments to employees		(146,149)	(136,204)
(95,592)	Payments for materials and services		(128,760)	(124,934)
(723)	Borrowing costs		(729)	(797)
(13,672)	Other		(22,365)	(18,744)
74,167	Net cash flows from operating activities	F1-1	66,085	58,229
Cash flows from investing activities				
Receipts:				
298,583	Sale of investments		169,022	161,041
1,405	Proceeds from sale of IPPE		3,836	2,555
Payments:				
(278,697)	Purchase of investments		(134,908)	(165,684)
–	Acquisition of term deposits		–	(2,250)
–	Purchase of investment property		–	(21,291)
(125,126)	Payments for IPPE		(93,890)	(77,583)
–	Purchase of intangible assets		(61)	(350)
(103,835)	Net cash flows from investing activities		(56,001)	(103,562)
Cash flows from financing activities				
Payments:				
(2,047)	Repayment of borrowings		(2,047)	(2,448)
–	Principal component of lease payments		(111)	(122)
(2,047)	Cash flows from financing activities		(2,158)	(2,570)
(31,715)	Net change in cash and cash equivalents		7,926	(47,903)
–	Cash and cash equivalents at beginning of year		27,510	75,413
(31,715)	Cash and cash equivalents at end of year	C1-1	35,436	27,510

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Inner West Council

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A About Council and these financial statements

A1-1 Basis of preparation

These financial statements were authorised for issue by Council on 28/10/2025. Council has the power to amend and reissue these financial statements in cases where critical information is received from public submissions or where the OLG directs Council to amend the financial statements.

The material accounting policy information related to these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993 (NSW)* and *Local Government (General) Regulation 2021* (Regulation), and the Local Government Code of Accounting Practice and Financial Reporting. Council is a not for-profit entity. The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

Unless otherwise indicated, all amounts disclosed in the financial statements are actual amounts. Specific unaudited budgetary amounts (which are clearly marked) have been included for comparative analysis (to actuals) in the following reports and notes:

- Income statement
- Statement of cash flows
- Note B5-1 – Material Budget Variations

Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain infrastructure, property and plant and equipment.

Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Council makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- (i) fair values of infrastructure, property, plant and equipment – refer Notes C1-6 and D2-1.
- (ii) employee benefit provisions – refer Note C3-4.
- (iii) fair values of investment properties – refer note C1-7

Significant judgements in applying the Council's accounting policies

- (i) Impairment of receivables - refer Note C1-4
- (ii) Determination of whether performance obligations are sufficiently specific and whether the contract is within the scope of AASB 15 Revenue from Contracts with Customers and / or AASB 1058 Income of Not-for-Profit Entities – refer to Notes B2-2 - B2-4
- (iii) Determination of the lease term, discount rate (when not implicit in the lease) and whether an arrangement contains a lease – refer to Note C2-1.

Monies and other assets received by Council

The Consolidated Fund

In accordance with the provisions of Section 409(1) of the Local Government Act 1993 (NSW), all money and property received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

The Consolidated Fund has been included in the financial statements of NSW Council.

Cash and other assets of the following activities have been included as part of the Consolidated Fund:

- General purpose operations

continued on next page ...

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A1-1 Basis of preparation (continued)

The Trust Fund

In accordance with the provisions of Section 411 of the *Local Government Act 1993*, a separate and distinct Trust Fund is maintained to account for all money and other assets received by the Council in Trust which must be applied only for the purposes of, or in accordance with the trusts relating to those monies. Trust monies and other assets subject to Council's control have been included in these reports.

A separate statement of monies held in the Trust Fund is available for inspection at the Council office by any person free of charge.

Volunteer services

Council is supported by volunteer services in its community support programs. All volunteer services are not material and therefore have not been recognised in the income statement.

New accounting standards and interpretations issued but not yet effective

Certain new accounting standards and interpretations have been published by the Australian Accounting Standards Board that are not mandatory for the 30 June 2025 reporting period. Council has elected not to apply any of these pronouncements in these financial statements before their operative dates.

As per the Local Government Code of Accounting Practice and Financial Reporting 2024/25, the following standards have been issued however are not yet effective;

- AASB18 Presentation and Disclosure in Financial Statements
- AASB 2024-2 Amendments to Australian Accounting Standards - Classification and Measurement of Financial Instruments (AASB 7 and AASB9)
- AASB 2024-3 Amendments to Australian Accounting Standards - Annual Improvements Volume 11 (AASB1, AASB7,AASB9,AASB10 and AASB107)

In response to these new standards, Council has undertaken an assessment and determined that it has no significant impact on Councils' reported financial position, nor likely to be significant for Councils.

New accounting standards adopted during the year

During the year Council adopted all accounting standards and interpretations (as issued by the Australian Accounting Standards Board) which were mandatorily effective for the first time at 30 June 2025.

- AASB 2020-1 *Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current*
- AASB 2020-6 *Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current – Deferral of Effective Date.*
- AASB 2022-6 *Amendments to Australian Accounting Standards – Non-current Liabilities with Covenants*
- AASB 2022-5 *Amendments to Australian Accounting Standards – Lease Liability in a Sale and Leaseback*
- AASB 2022-10 *Amendments to Australian Accounting Standards - Fair Value Measurement of Non-Financial Assets of Not-for-Profit Public Sector Entities.*

In response to these new standards, Council has undertaken an assessment and determined that it has no significant impact on Councils' reported financial position.

Inner West Council | Notes to the Financial Statements 30 June 2025

B Financial Performance

B1 Functions or activities

B1-1 Functions or activities – income, expenses and assets

Income, expenses and assets have been directly attributed to the following functions or activities. Details of those functions or activities are provided in Note B1-2.

\$ '000	Income		Expenses		Operating result		Grants and contributions		Carrying amount of assets	
	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
Functions or activities										
General Manager	2,231	2,807	11,143	11,724	(8,912)	(8,917)	–	–	–	–
Community	22,861	21,240	48,285	45,483	(25,424)	(24,243)	2,061	2,052	1,408	867
Corporate	178,875	168,490	63,467	62,921	115,408	105,569	5,161	9,080	1,334,871	708,520
Infrastructure	95,134	69,842	133,312	124,884	(38,178)	(55,042)	33,995	12,142	1,774,596	1,746,913
Planning	69,285	60,533	69,376	65,558	(91)	(5,025)	18,972	12,465	263,680	869,258
Other	–	–	–	–	–	–	1	–	2	2,245
Total functions and activities	368,386	322,912	325,583	310,570	42,803	12,342	60,190	35,739	3,374,557	3,327,803

B1-2 Components of functions or activities

Details relating to the Council's functions or activities as reported in B1-1 are as follows:

General Manager

- Legal Services
- People and Culture
- Strategic and Corporate Communications

Community

- Early Learning
- Community and Wellbeing
- Corporate Strategy and Engagement
- Events
- Libraries and History
- Living Arts
- Social and Cultural Planning

Corporate

- Customer Service
- Finance
- Governance and Risk
- Information and Communication Technology
- Procurement and Contracts
- Property and Strategic Investments
- Service Transformation
- Community Centres
- Community Venues

Infrastructure

- Capital Works
- Civil Maintenance
- Engineering Services
- Facilities and Management
- Fleet
- Parks and Streetscapes Operations
- Resource Recovery Operations
- Traffic and Transport Planning
- Urban Forest

Planning

- Aquatic Services
- Building Certification
- Development Assessment
- Economic Development
- Environmental Health and Building Regulation
- Parking and Ranger Services
- Parks Planning and Recreation
- Resource Recovery Planning
- Strategic Planning
- Urban Ecology
- Urban Sustainability

B2 Sources of income
B2-1 Rates and annual charges

\$ '000	2025	2024
Ordinary rates		
Residential	100,497	95,220
Business	40,228	38,596
Less: pensioner rebates (mandatory)	(1,529)	(1,550)
Rates levied to ratepayers	139,196	132,266
Pensioner rate subsidies received	867	845
Total ordinary rates	140,063	133,111
Annual charges (pursuant to s496, 496A, 496B, 501 & 611)		
Domestic waste management services	43,919	41,260
Stormwater management services	1,821	1,797
Section 611 charges	115	117
Less: pensioner rebates (Council policy)	(2,910)	(2,827)
Total annual charges	42,945	40,347
Total rates and annual charges	183,008	173,458

Council has used 2024 year valuations provided by the NSW Valuer General in calculating its rates.

Material accounting policy information

Rates and annual charges are recognised as revenue at the beginning of the rating period to which they relate. Prepaid rates are recognised as a financial liability until the beginning of the rating period.

Pensioner rebates relate to reductions in rates and certain annual charges for eligible pensioners' place of residence in the local government council area .

Pensioner rate subsidies are received from the NSW Government to provide a contribution towards the pensioner rebates and are recognised within the underlying revenue item based on their substance.

B2-2 User charges and fees

\$ '000	2025	2024
Specific user charges (per s502 - specific 'actual use' charges)		
Domestic waste management services	252	244
Waste management services (non-domestic)	438	577
Total specific user charges	690	821
Other user charges and fees		
(i) Fees and charges – statutory and regulatory functions (per s608)		
Building services – other	900	873
Private works – section 67	9,462	8,626
Regulatory/ statutory fees	943	914
Section 10.7 certificates (EP&A Act)	581	579
Town planning	4,979	4,380
Regulatory – compliance	2,269	1,939
Total fees and charges – statutory/regulatory	19,134	17,311
(ii) Fees and charges – other (incl. general user charges (per s608))		
Child care	20,405	19,005
Community centres	770	684
Leisure centre	10,233	9,108
Park rents	1,401	1,413
Parking fees	4,227	3,856
Hoarding fees	344	739
Pool (admissions)	12,454	11,488
Other	60	91
Total fees and charges – other	49,894	46,384
Total other user charges and fees	69,028	63,695
Total user charges and fees	69,718	64,516
Timing of revenue recognition for user charges and fees		
User charges and fees recognised over time	32,809	30,209
User charges and fees recognised at a point in time	36,909	34,307
Total user charges and fees	69,718	64,516

Material accounting policy information

Revenue arising from user charges and fees is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

The performance obligation relates to the specific services which are provided to the customers and generally the payment terms are within 30 days of the provision of the service. There is no material obligation for Council in relation to refunds or returns.

Where an upfront fee is charged such as membership fees for the leisure centre the fee is recognised on a straight-line basis over the expected life of the membership.

Licenses granted by Council are all either short-term or low value and all revenue from licenses is recognised at the time that the license is granted rather than over the term of the license.

B2-3 Other revenues

\$ '000	2025	2024
Fines – parking	16,534	16,530
Bus shelter income	1,090	1,285
Fines – other	1,591	2,687
Legal fees recovery – other	2,301	3,260
Ex gratia rates	1,327	170
Credit card transaction fee	125	114
Recycling income (non-domestic)	18	18
Diesel rebate	39	33
Other	2,247	1,286
Total other revenue	25,272	25,383
Timing of revenue recognition for other revenue		
Other revenue recognised at a point in time	25,272	25,383
Total other revenue	25,272	25,383

Material accounting policy information for other revenue

Where the revenue is earned for the provision of specified goods / services under an enforceable contract, revenue is recognised when or as the obligations are satisfied.

Statutory fees and fines are recognised as revenue when the service has been provided, the payment is received or when the penalty has been applied, whichever occurs first.

Other revenue is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

B2-4 Grants and contributions

\$ '000	Operating 2025	Operating 2024	Capital 2025	Capital 2024
General purpose grants and non-developer contributions (untied)				
Financial Assistance Grant				
Relating to current year	2,702	52	–	–
Prepayment received in advance for subsequent year	1,724	5,509	–	–
Amount recognised as income during a year	4,426	5,561	–	–
Special purpose grants and non-developer contributions (tied)				
Cash contributions				
Bushfire and emergency services	90	–	–	–
Child care	1,252	1,047	–	–
Community services	170	180	–	–
Environmental programs	265	725	–	–
Library	587	579	–	–
LIRS subsidy	–	29	–	–
Local Roads and Community Infrastructure Program	–	–	514	–
Recreation and culture	91	17	1,059	135
Street lighting	683	676	–	–
Transport (other roads and bridges funding)	1,320	1,136	1,005	478
Transport (roads to recovery)	–	–	1,114	857
Greenway Program	–	–	8,835	–
Urban Amenity Improvement Program	–	–	15,998	3,320
Other specific grants	3,910	702	1,996	1,076
Total special purpose grants and non-developer contributions – cash	8,368	5,091	30,521	5,866
Total special purpose grants and non-developer contributions (tied)	8,368	5,091	30,521	5,866
Total grants and non-developer contributions	12,794	10,652	30,521	5,866
Comprising:				
– Commonwealth funding	6,871	5,843	1,728	856
– State funding	5,229	4,524	28,004	4,596
– Other funding	694	285	789	414
	12,794	10,652	30,521	5,866

continued on next page ...

B2-4 Grants and contributions (continued)

Developer contributions

\$ '000	Notes	Operating 2025	Operating 2024	Capital 2025	Capital 2024
Developer contributions: (s7.4 & s7.11 - EP&A Act, s64 of the LGA):					
F4					
Cash contributions					
S 7.4 – contributions using planning agreements		12	12	833	1,282
S 7.11 – contributions towards amenities/services		–	–	16,030	17,927
Total developer contributions – cash		12	12	16,863	19,209
Total developer contributions		12	12	16,863	19,209
Total grants and contributions		12,806	10,664	47,384	25,075
Timing of revenue recognition					
Grants and contributions recognised at a point in time		12,806	10,664	47,384	25,075
Total grants and contributions		12,806	10,664	47,384	25,075

Unspent grants and contributions

Certain grants and contributions are obtained by Council on the condition they be spent in a specified manner or in a future period but which are not yet spent in accordance with those conditions are as follows:

\$ '000	Operating 2025	Operating 2024	Capital 2025	Capital 2024
Unspent funds at 1 July	3,165	3,590	751	5,963
Add: Funds recognised as revenue in the reporting year but not yet spent in accordance with the conditions	1,415	930	6,141	509
Less: Funds received in prior year but revenue recognised and funds spent in current year	(2,107)	(1,355)	(851)	(5,721)
Unspent funds at 30 June	2,473	3,165	6,041	751

Material accounting policy information

Grants and contributions – enforceable agreement with sufficiently specific performance obligations

Grant and contribution revenue from an agreement which is enforceable and contains sufficiently specific performance obligations is recognised as or when control of each performance obligations is transferred.

The performance obligations vary according to the agreement but include the provisioning of public artworks on non-Council owned property. Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Performance obligations may be satisfied either at a point in time or over time and this is reflected in the revenue recognition pattern. Point in time recognition occurs when the beneficiary obtains control of the goods / services at a single time (e.g. completion of the project when a report / outcome is provided), whereas over time recognition is where the control of the services is ongoing throughout the project (e.g. provision of childcare services through the year).

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

B2-4 Grants and contributions (continued)

Capital grants

Capital grants received by Council under an enforceable contract for the acquisition or construction of infrastructure, property, plant and equipment to identified specifications which will be under Council's control on completion are recognised as revenue as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project.

For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

Developer contributions

Council has obligations to provide facilities from contribution revenues levied on developers under the provisions of sections 7.4, 7.11 and 7.12 of the *Environmental Planning and Assessment Act 1979* (EP&A Act).

While Council generally incorporates these amounts as part of a Development Consents Order, such developer contributions are only recognised as income upon receipt by Council, due to the possibility that individual development consents may not be acted upon by the applicant and, accordingly, would not be payable to Council.

Developer contributions may only be expended for the purposes for which the contributions were required, but Council may apply contributions according to the priorities established in work schedules for the contribution plan.

Other grants and contributions

Assets, including cash, received from other grants and contributions are recognised at fair value when the asset is received. Council considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

B2-5 Interest and investment income

\$ '000	2025	2024
Interest on financial assets measured at amortised cost		
– Overdue rates and annual charges (incl. special purpose rates)	1,274	1,245
– Cash and investments	9,350	10,808
– Other	2,787	2,326
Total interest and investment income	13,411	14,379

B2-6 Other income

Fair value increment on investments

Fair value increment/ (decrement) on investments (other)	336	385
Total Fair value increment/ (decrement) on investments	336	385

Rental income

Investment properties

Lease income (excluding variable lease payments not dependent on an index or rate)	4,802	5,342
Total investment properties	4,802	5,342

Other lease income

Leaseback fees - council vehicles	641	618
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Other Council Properties

Lease income (excluding variable lease payments not dependent on an index or rate)	3,299	3,092
Total other lease income	3,940	3,710

Total rental income	8,742	9,052
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Total other income	9,078	9,437
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B3 Costs of providing services

B3-1 Employee benefits and on-costs

\$ '000	2025	2024
Salaries and wages	119,068	109,227
Employee termination costs	297	511
Employee leave entitlements (ELE)	13,213	13,758
Superannuation	14,557	12,973
Workers' compensation insurance	6,334	5,262
Fringe benefit tax (FBT)	946	880
Other	1,683	1,297
Total employee costs	156,098	143,908
Less: capitalised costs	(6,827)	(5,345)
Total employee costs expensed	149,271	138,563
Number of 'full-time equivalent' employees (FTE) at year end	1,121	1,081

Material accounting policy information

Retirement benefit obligations

Council provides retirement, disability, and death benefits to eligible employees. It offers both defined benefit plans and defined contribution plans, making contributions on behalf of its employees.

Superannuation plans

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a defined benefit plan under the Local Government Superannuation Scheme, however, when sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note D3-1 for more information.

B3-2 Materials and services

\$ '000	Notes	2025	2024
Cost of sales		430	392
Raw materials and consumables		8,456	8,319
Agency Staff		12,560	12,183
Consultants		6,250	3,501
Contractors		40,255	40,634
Infringement notice contract costs		2,316	2,232
Legal Fees		1,745	3,307
IT Expenses		7,268	6,460
Insurance		3,852	3,789
Street lighting		1,451	1,683
Electricity		3,065	3,372
Election expenses		1,348	–
Subscriptions and publications		1,047	1,045
Telephone and communications		525	579
Postage, Printing and stationery		1,451	1,289
Vehicle Costs		2,408	2,720
Bank charges		915	862
Audit Fees	E2-1	672	722
Councillor and Mayoral fees and associated expenses	E1-2	650	629
Water rates		1,470	1,147
Tipping fees		13,348	12,227
Gas		538	700
Other expenses		2,901	3,282
Expenses from short-term leases		215	270
Expenses from leases of low value assets		1,185	1,219
Total materials and services		116,321	112,563

Material accounting policy information

Expenses are recorded on an accruals basis as the Council receives the goods or services.

B3-3 Depreciation, amortisation and impairment of non-financial assets

\$ '000	Notes	2025	2024
Depreciation and amortisation			
Infrastructure, property, plant and equipment	C1-5	37,897	34,806
Right of use assets		116	112
Intangible assets	C1-7	954	930
Total depreciation and amortisation costs		38,967	35,848

Material accounting policy information

Depreciation and amortisation

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives. Useful lives are included in Note C1-5 for IPPE assets, Note C1-7 for intangible assets and Note C2-1 for right of use assets.

Impairment of non-financial assets

Council assets held at fair value that are not held primarily for their ability to generate net cash flow, and that are deemed to be specialised, are not tested for impairment since these assets are assessed on an annual basis to ensure that the carrying amount is not materially different from fair value and therefore an impairment loss would be captured during this assessment.

Intangible assets not yet available for use, are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired.

Other non-financial assets that do not meet the criteria above are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units).

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

B3-4 Other expenses

\$ '000	Notes	2025	2024
Impairment of receivables	C1-4	2,505	153
Donations, contributions and assistance to other organisations (Section 356)		1,391	1,100
Contributions/levies to other levels of government			
– Emergency services levy (includes FRNSW, SES and RFS levies)		5,342	5,777
– Waste levy		4,946	4,759
Total other expenses		14,184	11,789

B4 Gains or losses

B4-1 Gain or loss from the disposal, replacement and de-recognition of assets

\$ '000	Notes	2025	2024
Gain (or loss) on disposal of infrastructure, property, plant and equipment			
	C1-5		
Proceeds from disposal		3,836	2,555
Less: carrying amount of infrastructure, property, plant and equipment		(9,931)	(8,745)
Gain (or loss) on disposal		(6,095)	(6,190)
Gain (or loss) on disposal of investments			
	C1-2		
Gain (or loss) on disposal of investments		(33)	44
Gain (or loss) on disposal		(33)	44

B5 Performance against budget

B5-1 Material budget variations

Council's original budget was adopted by the Council on 25 June 2024 and is not required to be audited. The original projections on which the budget was based have been affected by a number of factors. These include state and federal government decisions, including new grant programs, changing economic activity, environmental factors, and by decisions made by Council.

While these General Purpose Financial Statements include the original budget adopted by Council, the Act requires Council to review its financial budget on a quarterly basis, so it is able to manage the variation between actuals and budget that invariably occur during the year.

Material variations of more than 10% between original budget and actual results or where the variance is considered material by nature are explained below.

Variation Key: **F** = Favourable budget variation, **U** = Unfavourable budget variation.

\$ '000	2025 Budget	2025 Actual	2025 ----- Variance -----	
Revenues				
Rates and annual charges	181,950	183,008	1,058	1% F
User charges and fees	60,913	69,718	8,805	14% F
Increase in restoration fees due to higher than anticipated works for the financial year, offset by increase in materials and services costs. Other increases include higher utilisation in aquatic facilities and early learning services, which are both offset by increase in cost for operating.				
Other revenues	19,766	25,272	5,506	28% F
One off legal settlement on a Council matter, Ex-Gratia payment for 2023-24 paid in the 2024-25 financial year and higher than budgeted infringements.				
Operating grants and contributions	10,353	12,806	2,453	24% F
Capital grants and contributions	40,576	47,384	6,808	17% F
Timing of spending in project expenditure for the Greenway resulted in higher grants received in the financial year.				
Interest and investment revenue	9,328	13,411	4,083	44% F
Council had higher than budgeted reserves for the start of the 2024-25 financial year allowing for longer investment returns at higher earning rates for most of the financial year.				
Other income	10,393	9,078	(1,315)	(13)% U
Lower than budgeted investment property income for the year.				
Expenses				
Employee benefits and on-costs	149,127	149,271	(144)	0% U
Materials and services	95,592	116,321	(20,729)	(22)% U
Overspend in agency costs to backfill vacant budgeted positions. Remaining variances relate to restoration cost offset with user charges and fees, reactive maintenance costs on Aquatic facilities to ensure facilities are maintained at a higher level and high reactive tree maintenance costs to respond to higher-than-expected community requests.				
Borrowing costs	723	712	11	2% F
Depreciation, amortisation and impairment of non-financial assets	34,204	38,967	(4,763)	(14)% U
Fair valuation assessment completed in the 2023/24 Financial Year resulting in increase value of assets and higher depreciation costs.				
Other expenses	13,672	14,184	(512)	(4)% U
Net losses from disposal of assets	1,109	6,128	(5,019)	(453)% U

continued on next page ...

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Attachment 1

Disposal of components of assets from capital projects completed in prior years, specifically building components..

Cash flows from operating activities	74,167	66,085	(8,082)	(11)%	U
Net reduction due to the timing of receiving Financial Assistance Grant and over expenditure of materials and services.					

Cash flows from financing activities	(2,047)	(2,158)	(111)	5%	U
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C Financial position

C1 Assets we manage

C1-1 Cash and cash equivalents

\$ '000	2025	2024
Cash assets		
Cash on hand and at bank	35,436	27,510
Total cash and cash equivalents	35,436	27,510

Material accounting policy information

For Statement of Cash Flow presentation purposes, cash and cash equivalents include: cash on hand; deposits held at call with financial institutions; other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value; and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position.

C1-2 Financial investments

\$ '000	2025 Current	2025 Non-current	2024 Current	2024 Non-current
Financial assets at fair value through the profit and loss				
Mortgage backed securities	–	1,094	–	1,128
Other long term financial assets (Civic Risk)	–	3,523	–	3,200
Total	–	4,617	–	4,328
Debt securities at amortised cost				
Term deposits	59,000	50,000	86,750	23,000
NCD's, FRN's (with maturities > 3 months)	15,600	41,000	6,000	88,850
Fixed bonds (ADIs)	–	28,300	–	23,400
Total	74,600	119,300	92,750	135,250
Total financial investments	74,600	123,917	92,750	139,578

Material accounting policy information

Financial instruments are recognised initially on the date that the Council becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, Council classifies its financial assets into the following categories – those measured at:

- amortised cost
- fair value through profit and loss (FVTPL)
- fair value through other comprehensive income – equity instrument (FVOCI-equity)

Financial assets are not reclassified subsequent to their initial recognition.

Amortised cost

Assets measured at amortised cost are financial assets where:

- the business model is to hold assets to collect contractual cash flows, and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

continued on next page ...

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C1-2 Financial investments (continued)

Council's financial assets measured at amortised cost comprise trade and other receivables, term deposits, floating rate notes, fixed rate notes and cash and cash equivalents in the statement of financial position. Term deposits with an initial term of more than 3 months are classified as investments rather than cash and cash equivalents.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, impairment and gains or loss on de-recognition are recognised in profit or loss.

Financial assets through profit or loss

All financial assets not classified as measured at amortised cost or fair value through other comprehensive income are measured at fair value through profit or loss.

Net gains or losses, including any interest or dividend income, are recognised in profit or loss.

Council's financial assets measured at fair value through profit or loss comprise investments in Mortgage-Backed Securities and an investment in Civic Risk Mutual in the Statement of Financial Position.

C1-3 Restricted and allocated cash, cash equivalents and investments

\$ '000	2025	2024
(a) Externally restricted cash, cash equivalents and investments		
Total cash, cash equivalents and investments	233,953	259,838
Less: Externally restricted cash, cash equivalents and investments	(106,949)	(110,047)
Cash, cash equivalents and investments not subject to external restrictions	127,004	149,791
External restrictions		
Developer contributions – general	76,923	72,655
Specific purpose unexpended grants (recognised as revenue) – general fund	4,183	3,916
Stormwater management	3,131	4,623
Special Rate Variation Income	14,148	15,664
Mainstreet levy	95	95
3.5% levy reserve	–	1,121
Domestic waste management	4,138	11,973
External restrictions – included in liabilities		
Specific purpose unexpended grants – general fund	4,331	–
External restrictions – included in liabilities	4,331	–
Total external restrictions	106,949	110,047

Cash, cash equivalents and investments subject to external restrictions are those which are only available for specific use by Council due to a restriction placed by legislation or third-party contractual agreement.

\$ '000	2025	2024
(b) Internal allocations		
Cash, cash equivalents and investments not subject to external restrictions	127,004	149,791
Less: Internally restricted cash, cash equivalents and investments	(122,031)	(142,392)
Unrestricted and unallocated cash, cash equivalents and investments	4,973	7,399
Internal allocations		
At 30 June, Council has internally allocated funds to the following:		
Employees leave entitlement	17,547	15,638
Deposits, retentions and bonds	38,082	32,977
Investment Property Reserve	5,863	5,863
Infrastructure Renewal Reserve	18,919	19,446
Depreciation Contra Reserve	41,620	68,468
Total internal allocations	122,031	142,392

Cash, cash equivalents and investments not subject to external restrictions may be internally allocated by resolution or policy of the elected Council.

C1-4 Receivables

\$ '000	2025 Current	2025 Non-current	2024 Current	2024 Non-current
Rates and annual charges	13,465	—	12,634	—
Interest and extra charges	2,336	—	1,992	—
User charges and fees	7,799	—	16,963	—
Accrued revenues				
– Interest on investments	1,510	—	2,095	—
– Other income accruals	1,572	—	1,649	—
Fines	11,011	—	9,776	—
Government grants and subsidies	13,465	—	1,571	—
Net GST receivable	2,200	—	2,201	—
Other receivables	588	—	610	—
Total	53,946	—	49,491	—
Less: provision for impairment				
Rates and annual charges	(295)	—	(316)	—
Interest and extra charges	(58)	—	(50)	—
User charges and fees	(533)	—	(144)	—
Fines	(922)	—	(938)	—
Total provision for impairment – receivables	(1,808)	—	(1,448)	—
Total net receivables	52,138	—	48,043	—

C1-4 Receivables (continued)

Material accounting policy information

Receivables are generally due for settlement within 30 days.

Impairment

Impairment of financial assets measured at amortised cost is recognised on an expected credit loss (ECL) basis.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition, and when estimating the ECL, the Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience and informed credit assessment, and including forward-looking information.

Council uses the simplified approach for trade receivables where the expected lifetime credit losses are recognised on day 1.

When considering the ECL for rates debtors, Council takes into account that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold (i.e. these charges are secured against the property). For non-rates debtors, Council uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

Credit losses are measured as the present value of the difference between the cash flows due to the entity in accordance with the contract, and the cash flows expected to be received. This is applied using a probability weighted approach.

The Council writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings.

Where the Council renegotiates the terms of receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

Inner West Council | Notes to the Financial Statements 30 June 2025

C1-5 Infrastructure, property, plant and equipment

By aggregated asset class	At 1 July 2024					Asset movements during the reporting period					At 30 June 2025		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions/renewals	Disposals/tra nsfers	Carrying value of disposals	Depreciation expense	WIP additions	Adjustments and transfers	Revaluation increments to equity (ARR)	Revaluation decrements to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment
\$ '000													
Capital work in progress	99,838	-	99,838	(17,797)	-	-	-	93,888	-	-	-	125,531	-
Plant and equipment	36,849	(20,559)	16,290	7,380	-	(1,724)	(2,690)	-	-	-	-	39,192	(19,936)
Domestic waste vehicles	3,330	(1,594)	1,736	324	-	(56)	(322)	-	-	-	-	3,291	(1,609)
Office equipment	4,237	(3,490)	747	-	173	-	(148)	-	-	-	-	4,409	(3,637)
Furniture and fittings	2,287	(2,039)	248	-	489	-	(82)	-	-	-	-	2,776	(2,121)
Land:													
- Crown Land	126,124	-	126,124	-	-	-	-	-	-	6,004	-	132,128	-
- Operational land	499,186	-	499,186	-	-	-	-	-	-	-	-	499,186	-
- Community land	216,886	-	216,886	-	-	-	-	-	-	10,245	-	227,131	-
Land improvements – non-depreciable	559	-	559	-	-	-	-	-	-	-	-	559	-
Land improvements – depreciable	193,802	(50,791)	143,011	3,966	4,914	(481)	(5,045)	-	-	(1,082)	-	200,834	(55,551)
Car parks – non-depreciable	18,320	-	18,320	-	-	-	-	-	-	-	-	18,320	-
Car parks – depreciable	16,916	(4,496)	12,420	120	-	-	(398)	-	-	-	-	17,032	(4,890)
Infrastructure:													
- Buildings	459,737	(127,455)	332,282	12,393	42	(4,028)	(8,955)	-	(24)	-	-	465,265	(133,555)
- Buildings and Aquatic Centres surrounding assets	19,922	(7,379)	12,543	-	-	-	(598)	-	-	-	-	19,922	(7,977)
- Aquatic Centres	118,322	(21,765)	96,557	2,049	-	(1,322)	(2,353)	-	-	-	-	118,803	(23,872)
- Roads	384,401	(136,554)	247,847	17,439	1,054	(1,086)	(7,274)	-	(31)	-	-	398,921	(140,970)
- Bridges	33,322	(11,164)	22,158	-	1,207	-	(398)	-	-	-	-	34,528	(11,561)
- Footpaths	271,640	(102,735)	168,905	7,430	326	(725)	(3,991)	-	41	-	-	278,270	(106,284)
- Kerb and gutter	228,654	(87,647)	141,007	1,411	39	(295)	(1,516)	-	-	-	-	229,611	(88,965)
- Other road assets	47,024	(7,917)	39,107	3,880	1,222	(12)	(1,624)	-	14	-	-	52,122	(9,535)
- Bulk earthworks (non-depreciable)	561,300	-	561,300	337	-	(82)	-	-	-	-	-	561,555	-
- Sea walls	73,934	(26,161)	47,773	-	-	-	(625)	-	-	-	-	73,934	(26,786)
- Wharves	14,431	(4,745)	9,686	107	-	-	(192)	-	-	-	-	14,538	(4,937)
- Stormwater drainage	190,150	(65,235)	124,915	1,266	627	(120)	(1,686)	-	-	-	-	191,844	(66,842)
Total infrastructure, property, plant and equipment	3,621,171	(681,726)	2,939,445	-	-	(9,931)	(37,897)	93,888	-	(1,082)	16,249	3,705,702	(709,028)
													3,000,674

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

continued on next page ...

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C1-5 Infrastructure, property, plant and equipment (continued)

By aggregated asset class	At 1 July 2023												Asset movements during the reporting period						At 30 June 2024	
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions/transfers		Carrying value of disposals	Depreciation expense	WIP additions	Revaluation decrements to equity (ARR)	Revaluation increments to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount							
				renewals ^{1,2}	transfers															
\$ '000																				
Capital work in progress	96,414	–	96,414	(23,782)	(50,353)	–	–	77,563	–	–	99,838	–	99,838							
Plant and equipment	31,052	(20,553)	10,499	–	9,078	(934)	(2,353)	–	–	–	36,849	(20,559)	16,290							
Office equipment	4,486	(3,633)	853	–	191	(26)	(271)	–	–	–	4,237	(3,490)	747							
Furniture and fittings	2,167	(1,928)	239	–	120	–	(111)	–	(15)	–	2,287	(2,039)	248							
Domestic waste vehicles	3,953	(1,616)	2,337	–	–	(220)	(380)	–	–	–	3,330	(1,594)	1,736							
Land:																				
– Crown land	132,487	–	132,487	–	–	–	–	–	(6,363)	–	126,124	–	126,124							
– Operational land	499,186	–	499,186	–	–	–	–	–	–	–	499,186	–	499,186							
– Community land	225,840	–	225,840	–	1,365	–	–	–	(10,320)	–	216,886	–	216,886							
Land improvements – non-depreciable	4,286	–	4,286	120	2	–	–	–	(3,562)	–	559	–	559							
Land improvements – depreciable	133,314	(42,040)	91,274	654	15,682	(856)	(4,555)	–	89	40,726	193,802	(50,791)	143,011							
Car parks – non-depreciable	17,714	–	17,714	–	–	–	–	–	–	605	18,320	–	18,320							
Car parks – depreciable	14,850	(3,797)	11,053	64	59	–	(363)	–	–	1,608	16,916	(4,496)	12,420							
Infrastructure:																				
– Buildings	422,039	(111,328)	310,711	7,548	2,014	(4,382)	(8,222)	–	–	24,614	459,737	(127,455)	332,282							
– Buildings and Aquatic Centres surrounding assets	12,168	–	12,168	–	–	–	(553)	–	–	929	19,922	(7,379)	12,543							
– Aquatic Centres	109,557	(17,982)	91,575	–	–	–	(2,170)	–	–	7,152	118,322	(21,765)	96,557							
– Roads	359,477	(125,836)	233,641	5,410	3,058	(911)	(6,899)	–	–	13,540	384,401	(136,554)	247,847							
– Bridges	26,843	(10,281)	16,562	303	1,353	(50)	(341)	–	–	4,331	33,322	(11,164)	22,158							
– Footpaths	251,612	(94,882)	156,730	6,541	2,271	(947)	(3,734)	–	–	8,043	271,640	(102,735)	168,905							
– Kerb and gutter	213,648	(81,380)	132,268	1,903	533	(257)	(1,421)	–	–	7,981	228,654	(87,647)	141,007							
– Other road assets	30,251	(5,365)	24,886	360	8,327	(33)	(1,242)	290	–	6,518	47,024	(7,917)	39,107							
– Bulk earthworks (non-depreciable)	561,300	–	561,300	–	–	–	–	–	–	–	561,300	–	561,300							
– Sea walls	40,700	(14,887)	25,813	–	–	–	(414)	–	–	22,375	73,934	(26,161)	47,773							
– Wharves	13,226	(4,615)	8,611	–	–	–	(142)	–	–	1,215	14,431	(4,745)	9,686							
– Stormwater drainage	182,766	(60,387)	122,379	879	6,300	(131)	(1,636)	(89)	(2,790)	–	190,150	(65,235)	124,915							
Total infrastructure, property, plant and equipment	3,389,336	(600,510)	2,788,826	–	–	(8,747)	(34,807)	77,563	–	(23,050)	3,621,171	(681,726)	2,939,445							

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

(2) Council had performed a valuation of some of its infrastructure assets in the financial year 2022/23. At 30 June 2023, Council's Statement of Financial Position included \$3 million in work-in-progress related to Aquatic Centres that were carried at cost. The incorrect inclusion of the \$3 million WIP balance within revalued assets, while also being carried as WIP at cost, led to an overstatement of the IPPE and assets revaluation reserve. Council restated the IPPE and revaluation reserve balances by \$3 million at the end of the year 2022/23 in the Statement of Financial Position. In addition, the 2022/23 gain on revaluation of infrastructure, property, plant and equipment within the Statement of Comprehensive Income was restated to \$329 million from \$332 million.

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C1-5 Infrastructure, property, plant and equipment (continued)

Material accounting policy information

Initial recognition of infrastructure, property, plant and equipment (IPPE)

IPPE is measured initially at cost. Cost includes the fair value of the consideration given to acquire the asset (net of discounts and rebates) and any directly attributable cost of bringing the asset to working condition for its intended use (inclusive of import duties and taxes).

When infrastructure, property, plant and equipment is acquired by Council at significantly below fair value, the assets are initially recognised at their fair value at acquisition date.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the Income Statement during the financial period in which they are incurred.

Useful lives of IPPE

Land is not depreciated. Depreciation on other assets is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

Plant and equipment	Years	Property Assets	Years
Office equipment	5 to 20	Buildings	10 to 150
Office furniture	4 to 20	Aquatic Centres	10 to 120
Plant and Fleet	3 to 22		
Domestic Waste Vehicles	7 to 20	Play Spaces and Sporting Fields	Years
		Land Improvements Parks (Depreciable)	5 to 200
Transport Assets	Years	Seawalls	100 to 120
Roads	20 to 100	Wharves	10 to 100
Road Formation/Bulk Earthworks	Not depreciable		
Bridges	20 to 100		
Footpaths	30 to 80		
Kerb and Gutter	85 to 200		
Other Road assets	10 to 100		
Car Parks (Non Depreciable)	Not Depreciable		
Car Parks (Depreciable)	10 to 100		
Stormwater Drainage	20 - 150		
Building Land Improvements	5 - 100		

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

Revaluation model

Infrastructure, property, plant and equipment are held at fair value. Comprehensive valuations are performed at least every 5 years, however the carrying amount of assets is assessed by Council at each reporting date to confirm that it is not materially different from current fair value.

Increases in the carrying amounts arising on revaluation are credited to the IPPE revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against IPPE revaluation reserve to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

Land under roads

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

Council has elected not to recognise land under roads acquired before 1 July 2008. Land under roads acquired after 1 July 2008 is recognised in accordance with the IPPE accounting policy.

Crown reserves

Crown reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

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C1-5 Infrastructure, property, plant and equipment (continued)

Improvements on Crown reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating to the reserves are recognised within Council's Income Statement.

C1-6 Investment properties

Owned investment property

\$ '000	2025	2024
At fair value		
Opening balance at 1 July	71,291	54,878
Acquisitions	–	21,291
Net gain/(loss) from fair value adjustments	7,709	(4,878)
Closing balance at 30 June	79,000	71,291

Material accounting policy information

Investment property, principally comprising freehold office buildings, is held for long-term rental yields and is not occupied by the Council.

For the additional disclosures refer to Note D2-1 Fair Value Measurement.

C1-7 Intangible assets

Intangible assets are as follows:

\$ '000	2025	2024
Software		
Opening values at 1 July		
Gross book value	9,941	9,279
Accumulated amortisation	(4,751)	(3,821)
Software work in progress (WIP) balance	403	403
Net book value – opening balance	5,593	5,861
Movements for the year		
Other movements	60	662
Amortisation charges	(953)	(930)
Closing values at 30 June		
Gross book value	9,940	9,941
Accumulated amortisation	(5,704)	(4,751)
Software work in progress (WIP) balance	464	403
Total software – net book value	4,700	5,593
Total intangible assets – net book value	4,700	5,593

Material accounting policy information

IT development and software

Costs incurred in developing products or systems and costs incurred in acquiring software and licenses that will contribute to future period financial benefits through revenue generation and/or cost reduction are capitalised to software and systems.

Costs capitalised include external direct costs of materials and service, direct payroll, and payroll related costs of employees' time spent on the project. Amortisation is calculated on a straight line basis over periods generally ranging from three to ten years. IT development costs include only those costs directly attributable to the development phase and are only recognised following completion of technical feasibility, and where Council has an intention and ability to use the asset.

C2 Liabilities of Council

C2-1 Payables

\$ '000	2025 Current	2025 Non-current	2024 Current	2024 Non-current
Prepaid rates	2,463	–	2,306	–
Goods and services – operating expenditure	4,203	–	5,751	–
Accrued expenses:				
– Borrowings	241	–	258	–
– Salaries and wages	449	–	–	–
– Other expenditure accruals	11,278	–	11,717	–
Security bonds, deposits and retentions	37,992	–	32,887	–
Other	2,918	–	2,789	–
Total payables	59,544	–	55,708	–

Current payables not anticipated to be settled within the next twelve months

\$ '000	2025	2024
The following liabilities, even though classified as current, are not expected to be settled in the next 12 months.		
Payables – security bonds, deposits and retentions	30,406	28,945
Total payables	30,406	28,945

Payables

Payables represent liabilities for goods and services provided to Council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

C2-2 Contract Liabilities

\$ '000	2025 Current	2025 Non-current	2024 Current	2024 Non-current
Grants and contributions received in advance:				
Unexpended capital grants (to construct Council controlled assets) ⁽ⁱ⁾	8,413	–	20,079	–
Total grants received in advance	8,413	–	20,079	–
Income in Advance	7,477	–	11,545	–
Total user fees and charges received in advance	7,477	–	11,545	–
Total contract liabilities	15,890	–	31,624	–

(i) Council has received funding to construct transport assets. The funds received are under an enforceable contract which requires Council to construct assets which will be under Council's control on completion. The revenue is recognized as Council constructs the asset and the contract liability reflects the funding received which cannot yet be recognized as revenue. The revenue is expected to be recognized in the next 12 months.

C2-3 Borrowings

\$ '000	2025 Current	2025 Non-current	2024 Current	2024 Non-current
Loans – secured ¹	1,817	28,923	2,047	30,740
Total borrowings	1,817	28,923	2,047	30,740

(1) Loans are secured over the general rating income of Council.
Disclosures on liability interest rate risk exposures, fair value disclosures and security can be found in Note D1-1.

(a) Changes in liabilities arising from financing activities

	2024		Non-cash movements				2025
\$ '000	Opening Balance	Cash flows	Acquisition	Fair value changes	Acquisition due to change in accounting policy	Remeasuremen t of Lease Liability	Closing balance
Loans – secured	32,787	(2,047)	–	–	–	–	30,740
Lease liability (Note C2-1)	280	(107)	–	–	–	–	173
Total liabilities from financing activities	33,067	(2,154)	–	–	–	–	30,913

	2023		Non-cash movements				2024
\$ '000	Opening Balance	Cash flows	Acquisition	Fair value changes	Acquisition due to change in accounting policy	Remeasurement of Lease Liability	Closing balance
Loans – secured	35,235	(2,448)	–	–	–	–	32,787
Lease liability (Note C2-1)	241	39	–	–	–	–	280
Total liabilities from financing activities	35,476	(2,409)	–	–	–	–	33,067

(b) Financing arrangements

\$ '000	2025	2024
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Total facilities

Total financing facilities available to Council at the reporting date are:

Bank overdraft facilities ¹	500	500
Credit cards/purchase cards	274	274
Contingent Liability - Bank Guarantee	500	500
Total financing arrangements	1,274	1,274

Drawn facilities

Financing facilities drawn down at the reporting date are:

– Contingent Liability - Bank Guarantee	173	–
Total drawn financing arrangements	173	–

Undrawn facilities

Undrawn financing facilities available to Council at the reporting date are:

– Bank overdraft facilities	500	500
– Credit cards/purchase cards	274	274
– Contingent Liability - Bank Guarantee	327	500
Total undrawn financing arrangements	1,101	1,274

Additional financing arrangements information

Breaches and defaults

During the current and prior year, there were no defaults or breaches on any of the loans.

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C2-3 Borrowings (continued)

⁽¹⁾ The bank overdraft facility may be drawn at any time and may be terminated by the bank without notice.

Material accounting policy information

Council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down.

Borrowings are removed from the Statement of Financial Position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in other income or borrowing costs.

C2-4 Employee benefit provisions

	2025	2025	2024	2024
\$ '000	Current	Non-current	Current	Non-current
Annual leave	10,481	–	10,082	–
Sick leave	251	–	224	–
Long service leave	21,266	3,333	19,815	2,885
Other leave	542	–	538	–
Employee Leave Entitlements on-costs	3,408	291	2,960	232
Total employee benefit provisions	35,948	3,624	33,619	3,117

Current employee benefit provisions not anticipated to be settled within the next twelve months

\$ '000	2025	2024
The following provisions, even though classified as current, are not expected to be settled in the next 12 months.		
Provisions – employees benefits	24,545	22,071
	24,545	22,071

Material accounting policy information

Other long-term employee benefit obligations

The liability for long-service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

D Risks and accounting uncertainties

D1-1 Risks relating to financial instruments held

Council's activities expose it to a variety of financial risks including (1) price risk, (2) credit risk, (3) liquidity risk and (4) interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's finance section under policies approved by the Council.

The fair value of Council's financial assets and financial liabilities approximates their carrying amount.

Council's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital.

Council's finance area manages the cash and Investments portfolio with the assistance of independent advisors.

Council has an investment policy which complies with the Local Government Act 1993 and Minister's investment order 625. This policy is regularly reviewed by Council and it's staff and an investment report is tabled before Council on a monthly basis setting out the portfolio breakup and its performance as required by Local Government regulations.

The risks associated with the instruments held are:

- Price risk – the risk that the capital value of Investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors affecting similar instruments traded in a market.
- Interest rate risk – the risk that movements in interest rates could affect returns and income.
- Liquidity risk – the risk that Council will not be able to pay its debts as and when they fall due.
- Credit risk – the risk that the investment counterparty will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council – be it of a capital or income nature.

Council manages these risks (amongst other measures) by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees.

Council also seeks advice from independent advisers before placing any funds in cash equivalents and investments.

(a) Market risk – interest rate and price risk

\$ '000	2025	2024
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The impact on the result for the year and equity of a reasonably possible movement in the price of investments held and interest rates is shown below. The reasonably possible movements were determined based on historical movements and economic conditions in place at the reporting date.

Impact of a 1% movement in interest rates

– Equity / Income Statement	(253)	127
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Impact of a 10% movement in price of investments

– Equity / Income Statement	8,362	7,565
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(b) Credit risk

Council's major receivables comprise (i) rates and annual charges and (ii) user charges and fees.

Council manages the credit risk associated with these receivables by monitoring outstanding debt and employing stringent debt recovery procedures. Council also encourages ratepayers to pay their rates by the due date through incentives.

There are no significant concentrations of credit risk, whether through exposure to individual customers or specific industry sectors.

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D1-1 Risks relating to financial instruments held (continued)

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

Council makes suitable provision for expected credit loss as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

Credit risk profile

Receivables – rates and annual charges

Credit risk on rates and annual charges is minimised by the ability of Council to secure a charge over the land relating to the debts – that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages the payment of debt.

\$ '000	Not yet overdue	overdue rates and annual charges < 5 years	≥ 5 years	Total
2025				
Gross carrying amount	–	13,465	–	13,465
2024				
Gross carrying amount	–	12,634	–	12,634

Receivables - non-rates and annual charges and contract assets

Council applies the simplified approach for non-rates and annual charges debtors and contract assets to provide for expected credit losses, which permits the use of the lifetime expected loss provision at inception. To measure the expected credit losses, non-rates and annual charges debtors and contract assets have been grouped based on shared credit risk characteristics and the days past due.

The loss allowance provision is determined as follows. The expected credit losses incorporate forward-looking information.

\$ '000	Not yet overdue	0 - 30 days	Overdue debts 31 - 60 days	61 - 90 days	> 91 days	Total
2025						
Gross carrying amount	10,943	10,122	447	2,137	16,919	40,568
Expected loss rate (%)	0.00%	1.01%	0.89%	0.89%	6.53%	3.03%
ECL provision	–	102	4	19	1,105	1,230
2024						
Gross carrying amount	11,712	10,392	608	7,600	6,545	36,857
Expected loss rate (%)	0.00%	5.28%	0.49%	0.50%	8.27%	3.07%
ECL provision	–	549	3	38	541	1,131

D1-1 Risks relating to financial instruments held (continued)

(c) Liquidity risk

Payables, lease liabilities and borrowings are both subject to liquidity risk; that is, the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels, and by maintaining an adequate cash buffer. Payment terms can be extended, and overdraft facilities drawn upon in extenuating circumstances.

Borrowings are also subject to interest rate risk: the risk that movements in interest rates could adversely affect funding costs. Council manages this risk through diversification of borrowing types, maturities and interest rate structures.

The finance team regularly reviews interest rate movements to determine if it would be advantageous to refinance or renegotiate part or all of the loan portfolio.

The timing of cash flows presented in the table below to settle financial liabilities reflects the earliest contractual settlement dates. The timing of expected outflows is not expected to be materially different from contracted cashflows.

The amounts disclosed in the table are the undiscounted contracted cash flows for non-lease liabilities (refer to Note C2-1(b) for lease liabilities) and therefore the balances in the table may not equal the balances in the Statement of Financial Position due to the effect of discounting.

\$ '000	Weighted average interest rate	Subject to no maturity	payable in: ≤ 1 Year	1 - 5 Years	> 5 Years	Total cash outflows	Actual carrying values
2025							
Payables	0.00%	37,992	—	—	—	37,992	59,544
Borrowings	2.23%	—	1,817	9,717	19,206	30,740	30,740
Total financial liabilities		37,992	1,817	9,717	19,206	68,732	90,284
2024							
Payables	0.00%	32,887	—	—	—	32,887	55,708
Borrowings	2.38%	—	2,047	9,504	21,236	32,787	32,787
Total financial liabilities		32,887	2,047	9,504	21,236	65,674	88,495

D2-1 Fair value measurement

The Council measures the following asset and liability classes at fair value on a recurring basis:

- Infrastructure, property, plant and equipment
- Investments
- Investment property

The fair value of assets and liabilities must be estimated in accordance with various accounting standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

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D2-1 Fair value measurement (continued)

\$ '000	Notes	Fair value measurement hierarchy							
		Level 1 Quoted prices in active mkts		Level 2 Significant observable inputs		Level 3 Significant unobservable inputs		Total	
		2025	2024	2025	2024	2025	2024		
Recurring fair value measurements									
Financial assets									
Financial investments	C1-2	-	-	1,094	1,128	3,523	3,200	4,617	4,328
At fair value through profit or loss		-	-	1,094	1,128	3,523	3,200	4,617	4,328
Total financial assets									
Investment property									
Investment Property	C1-6	-	-	79,000	71,291	-	-	79,000	71,291
Infrastructure, property, plant and equipment									
Crown Land	C1-5	-	-	-	-	132,128	138,851	132,128	138,851
Operational land		-	-	499,186	499,186	-	-	499,186	499,186
Community land		-	-	-	-	227,131	204,159	227,131	204,159
Land improvements – non-depreciable		-	-	-	-	559	559	559	559
Land improvements – depreciable		-	-	-	-	145,283	143,018	145,283	143,018
Car parks – non-depreciable		-	-	-	-	18,320	18,320	18,320	18,320
Car parks – depreciable		-	-	-	-	12,142	12,420	12,142	12,420
Buildings		-	-	-	-	331,710	332,282	331,710	332,282
Buildings and Aquatic Centres surrounding assets		-	-	-	-	11,945	12,543	11,945	12,543
Aquatic Centres		-	-	-	-	94,931	96,557	94,931	96,557
Roads		-	-	-	-	257,951	247,847	257,951	247,847
Bridges		-	-	-	-	22,967	22,158	22,967	22,158
Footpaths		-	-	-	-	171,986	168,905	171,986	168,905
Kerb and Gutter		-	-	-	-	140,646	141,007	140,646	141,007
Other road assets		-	-	-	-	42,587	39,107	42,587	39,107
Bulk earthworks (non-depreciable)		-	-	-	-	561,555	561,300	561,555	561,300
Sea walls		-	-	-	-	47,148	47,773	47,148	47,773
Wharves		-	-	-	-	9,601	9,686	9,601	9,686
Stormwater drainage		-	-	-	-	125,002	124,915	125,002	124,915
Total infrastructure, property, plant and equipment									
Total		-	-	499,186	499,186	2,353,592	2,321,407	2,852,778	2,820,593

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D2-1 Fair value measurement (continued)

Valuation techniques

Where Council is unable to derive fair valuations using quoted market prices of identical assets (i.e. level 1 inputs) Council instead utilises a spread of both observable inputs (level 2 inputs) and unobservable inputs (level 3 inputs).

The fair valuation techniques Council has employed while utilising level 2 and level 3 inputs are as follows:

Investment property

Council acquired a commercial office building in January 2023 and another one in July 2023.

The Investment Properties have been revalued as at 30 June 2025 by an Independent Valuer. The basis of the valuation is Market Value prepared in accordance with both AASB 13 (Fair Value) and AASB 140 (Investment Property) through comparison with sales and rental evidence.

Infrastructure, property, plant and equipment (IPPE)

Buildings, Aquatic Centres and surrounding assets

As of March 31, 2023, Knowledge Asset Management Pty Ltd conducted a valuation of the Buildings assets, including Aquatic Centres and surrounding assets owned by the council.

The valuation process involved a physical inspection and measurement of the assets. This approach aimed to maximize the use of observable inputs, which are readily available and can be directly observed in the market, while minimising the use of unobservable inputs.

Based on the nature of the valuation inputs used, the assets were classified as having been valued using Level 3 valuation inputs. Level 3 inputs typically involve significant unobservable inputs, requiring judgment and estimation to determine the fair value.

Based on the Insight Valuations fair value review Council has elected not to apply indexation for the 2024/25 reporting period.

Community & Crown Land

Valuation of all Council's Community Land and Council managed land were based on the land values provided by the Valuer-General as at 30 June 2025. As these rates were not considered to be observable market evidence they have been classified as Level 3.

Operational Land

The valuation of Council's operational land was undertaken as at 31 March 2023 by Knowledge Asset Management Pty Ltd.

Operational has been valued at market value, having regard to the "highest and best use", after identifying all elements that would be taken into account by buyers and sellers in settling the price, including but not limited to

- The land's description and/or dimensions;
- Planning and other constraints on development; and
- The potential for alternative use.

Based on the Insight Valuations fair value review Council has elected not to apply indexation for the 2024/25 reporting period.

Transport Assets

Council undertook the valuation of the transport assets (roads, footpaths, kerbs and gutters and other road assets) as at 30 June 2022. The valuation was conducted by the Infrastructure Management Group Pty Ltd.

All infrastructure assets were valued using Level 3 valuation inputs using the cost approach. This approach estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and considering a range of factors.

While the unit rates are based on quantitative dimensional units such as square meters or lineal meters and can be supported from market evidence (level 2) other inputs (such as estimates of useful lives, remaining life profiles and asset conditions) required extensive professional judgment which impacts significantly on the final determination of the assets fair value.

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D2-1 Fair value measurement (continued)

Based on the Insight Valuations fair value review Council has elected not to apply indexation for the 2024/25 reporting period.

Stormwater Drainage

Council has conducted a comprehensive revaluation of stormwater drainage assets as of 30 June 2024, utilising Level 3 valuation inputs through a cost approach. The condition assessment was carried out internally, while the financial valuation was conducted by external consultants, Knowledge Asset Management Pty Ltd.

Based on Insight Valuations fair value review Council has elected not to apply indexation for 2024/25 reporting period.

Parks, Seawalls, Wharves

Council has conducted a comprehensive revaluation of Parks, Seawalls and Wharves assets as of 30 June 2024, utilising Level 3 valuation inputs through a cost approach. The condition assessment was carried out by external consultant Knowledge Asset Management Pty Ltd, financial valuation was conducted by external consultant iinsight.

Based on the Insight Valuations fair value review Council has elected not to apply indexation for 2024/25 reporting period.

Fair value measurements using significant unobservable inputs (level 3)

A reconciliation of the movements in recurring fair value measurements allocated to Level 3 of the hierarchy by class of assets is provided below:

\$ '000	Level 3 Remaining assets	
	2025	2024
Opening balance	2,340,421	2,193,226
Total gains or losses for the period		
Recognised in other comprehensive income – revaluation surplus	15,167	116,614
Other movements		
Purchases (GBV)	68,195	74,135
Disposals (WDV)	(9,931)	(8,747)
Depreciation and impairment	(37,897)	(34,807)
Closing balance	2,375,955	2,340,421

Highest and best use

All of Council's non-financial assets are considered as being utilised for their highest and best use.

D3-1 Contingencies

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

LIABILITIES NOT RECOGNISED

1. Guarantees

(i) Defined benefit superannuation contribution plans

Council is party to an Industry Defined Benefit Plan Active Super Defined Benefit Division of Vision Super – Pool B (the Scheme) which is a defined benefit plan that has been deemed to be a 'multi-employer fund' for purposes of AASB119 Employee Benefits for the following reasons:

- Assets are not segregated within the sub-group according to the employees of each sponsoring employer.
- The contribution rates have been the same for all sponsoring employers. That is, contribution rates have not varied for each sponsoring employer according to the experience relating to the employees of that sponsoring employer.
- Benefits for employees of all sponsoring employers are determined according to the same formulae and without regard to the sponsoring employer.
- The same actuarial assumptions are currently used in respect of the employees of each sponsoring employer.

Given the factors above, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers, and hence shares in the associated gains and losses (to the extent that they are not borne by members).

Description of the funding arrangements.

Pooled employers are required to pay standard employer contributions and additional lump sum contributions to the fund.

The standard employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current standard employer contribution rates are:

Division B	1.9 times member contributions for non-180 Point Members; Nil for 180 Point Members
Division C	2.5% salaries
Division D	1.64 times member contributions

* For 180 Point Members, Employers are required to contribute 9.5% from 1 July 2025 of salaries to these members' accumulation accounts in line with current level of SG contributions, which are paid in addition to members' defined benefits.

The past service contribution for each Pooled Employer is a share of the total past service contributions of \$20.0 million per annum for 1 January 2022 to 30 December 2024, apportioned according to each employer's share of the accrued liabilities as at 30 June 2024. Given the funding position of the Fund as at 30 June 2024, it was recommended to cease these past service contributions effective 1 January 2025.

The adequacy of contributions is assessed at each actuarial investigation which will be conducted annually, the next of which is due effective 30 June 2025.

Description of the extent to which Council can be liable to the plan for other Council's obligations under the terms and conditions of the multi-employer plan

As stated above, each sponsoring employer (Council) is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the Council.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.

The amount of employer contributions to the defined benefit section of the Scheme and recognised as an expense for the year ending 30 June 2025 was \$626,198.45

Council's expected contribution to the plan for the next annual reporting period is \$635,231.14.

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D3-1 Contingencies (continued)

The estimated employer reserves financial position for the Pooled Employers at 30 June 2025 is:

Employer reserves only *	\$millions	Asset Coverage
Assets	2,197.6	
Past Service Liabilities	2,092.0	105.0%
Vested Benefits	2,130.4	103.2%

* excluding member accounts and reserves in both assets and liabilities.

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	6.0% per annum
Salary inflation	3.5% per annum
Increase in CPI	2.5% per annum

The contribution requirements may vary from the current rates if the overall sub-group experience is not in line with the actuarial assumptions in determining the funding program; however, any adjustment to the funding program would be the same for all sponsoring employers in the Pooled Employers group. Please note the estimated employer reserves financial position above is a preliminary calculation, and once all the relevant information has been received by the Funds Actuary, the final end of year review will be completed by December 2025.

(ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to local government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the net assets or liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the fund years.

The future realisation and finalisation of claims incurred but not reported to 30 June this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively. The contingent liability is not quantifiable.

(iii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA. The contingent liability is not quantifiable.

These future equity contributions would be required to maintain the company's minimum level of net assets in accordance with its license requirements.

(iv) Other guarantees

Council has provided no other guarantees other than those listed above.

2. Other liabilities

(i) Third party claims

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

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D3-1 Contingencies (continued)

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

(ii) Potential land acquisitions due to planning restrictions imposed by Council

Council has classified a number of privately owned land parcels as local open space or bushland.

As a result, where notified in writing by the various owners, Council will be required to purchase these land parcels.

At reporting date, reliable estimates as to the value of any potential liability (and subsequent land asset) from such potential acquisitions has not been possible.

E People and relationships

E1 Related party disclosures

E1-1 Key management personnel (KMP)

The aggregate amount of KMP compensation included in the Income Statement is:

\$ '000	2025	2024
Compensation:		
Short-term benefits	2,126	2,103
Post-employment benefits	206	197
Total	2,332	2,300

E1-2 Councillor and Mayoral fees and associated expenses

\$ '000	2025	2024
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The aggregate amount of Councillor and Mayoral fees and associated expenses included in materials and services expenses in the Income Statement are:

Councillor expenses – mayoral fee (incl deputy mayor)	101	111
Councillors' fees	504	501
Other Councillors' expenses (including Mayor)	45	17
Total	650	629

E2 Other relationships

E2-1 Audit fees

\$ '000	2025	2024
During the year, the following fees were incurred for services provided by the auditor of Council, related practices and non-related audit firms		
Auditors of the Council - NSW Auditor-General:		
(i) Audit and other assurance services		
Audit and review of financial statements	260	276
Remuneration for audit and other assurance services	260	276
Total Auditor-General remuneration	260	276
Non NSW Auditor-General audit firms		
(i) Audit and other assurance services		
Internal Audit Services	412	446
Remuneration for audit and other assurance services	412	446
Total remuneration of non NSW Auditor-General audit firms	412	446
Total audit fees	672	722

F Other matters

F1-1 Statement of Cash Flows information

Reconciliation of Operating Result

\$ '000	2025	2024
Net operating result from Income Statement	42,803	12,342
Add / (less) non-cash items:		
Depreciation and amortisation	38,967	35,848
(Gain) / loss on disposal of assets	6,128	6,146
Losses/(gains) recognised on fair value re-measurements through the P&L:		
– Investments classified as 'at fair value' or 'held for trading'	(336)	(385)
– Investment property	(7,709)	4,878
Movements in operating assets and liabilities and other cash items:		
(Increase) / decrease of receivables	(4,455)	(2,502)
Increase / (decrease) in provision for impairment of receivables	360	(2,344)
(Increase) / decrease of inventories	(92)	10
(Increase) / decrease of other current assets	(519)	44
Increase / (decrease) in payables	(1,548)	(1,864)
Increase / (decrease) in accrued interest payable	(17)	(14)
Increase / (decrease) in other accrued expenses payable	10	(382)
Increase / (decrease) in other liabilities	5,391	7,974
Increase / (decrease) in contract liabilities	(15,734)	(4,924)
Increase / (decrease) in employee benefit provision	2,836	3,402
Net cash flows from operating activities	66,085	58,229

F2-1 Commitments

Capital commitments (exclusive of GST)

\$ '000	2025	2024
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Property, plant and equipment		
Buildings	10,557	958
Plant and equipment	3,583	4,722
Infrastructure	12,708	45,611
ICT	58	349
Parks	6,852	13,015
Other	-	522
Total commitments	33,758	65,177

F3-1 Events occurring after the reporting date

Council is unaware of any material or significant 'non-adjusting events' that should be disclosed.

Inner West Council | Notes to the Financial Statements 30 June 2025

F4 Statement of developer contributions

F4-1 Summary of developer contributions

\$ '000	Opening balance at 1 July 2024	Contributions received during the year		Non-cash Other	Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2025	Cumulative balance of internal borrowings (to)/from
		Cash	Non-cash Land						
Drainage	138	163	-	-	7	-	-	308	-
Roads	1,025	53	-	-	38	(148)	-	968	-
Traffic facilities	2,076	73	-	-	76	-	-	2,225	-
Parking	134	-	-	-	5	-	-	139	-
Open space	31,040	9,452	-	-	1,240	(9,590)	-	32,142	-
Community facilities	4,078	1,257	-	-	162	(2,238)	-	3,259	-
Open space and recreation	3,018	136	-	-	111	(144)	-	3,121	-
Community services and facilities	1,571	20	-	-	57	(26)	-	1,622	-
Transport and access	4,756	361	-	-	176	(1,359)	-	3,934	-
Administration	(167)	176	-	-	(4)	(170)	-	(165)	-
Plan preparation	160	55	-	-	7	(147)	-	75	-
Levy	1,932	2,139	-	-	109	-	-	4,180	-
S7.11 contributions – under a plan	49,761	13,885	-	-	1,984	(13,822)	-	51,808	-
S7.12 levies – under a plan	9,106	834	-	-	328	(66)	-	10,202	-
Total S7.11 and S7.12 revenue under plans	58,867	14,719	-	-	2,312	(13,888)	-	62,010	-
S7.4 planning agreements	13,788	2,140	-	-	473	(1,488)	-	14,913	-
Total contributions	72,655	16,859	-	-	2,785	(15,376)	-	76,923	-

Under the *Environmental Planning and Assessment Act 1979*, local infrastructure contributions, also known as developer contributions, are charged by councils when new development occurs. They help fund infrastructure like parks, community facilities, local roads, footpaths, stormwater drainage and traffic management. It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

Inner West Council | Notes to the Financial Statements 30 June 2025

F4-2 Developer contributions by plan

\$ '000	Opening balance at 1 July 2024	Contributions received during the year		Non-cash Other	Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2025	Cumulative balance of internal borrowings (b)/from
		Cash	Non-cash Land						
S7.11 contributions – under a plan									
CONTRIBUTION PLAN NUMBER 1 - Open Space and Recreation (former Leichhardt)									
Effective 18 January 2005	3,018	136	-	-	111	(144)	-	3,121	-
Total	3,018	136	-	-	111	(144)	-	3,121	-
CONTRIBUTION PLAN NUMBER 2 - Community Services and Facilities (former Leichhardt)									
Effective 23 August 2005	1,571	20	-	-	57	(26)	-	1,622	-
Total	1,571	20	-	-	57	(26)	-	1,622	-
CONTRIBUTION PLAN NUMBER 3 - Transport and Access (former Leichhardt)									
Effective 3 November 1999	4,374	2	-	-	157	(1,359)	-	3,174	-
Total	4,374	2	-	-	157	(1,359)	-	3,174	-
2004 S94 Developer Contributions Plan (former Marrickville)									
Roads	164	-	-	-	6	-	-	170	-
Open space	899	-	-	-	32	-	-	931	-
Total	1,063	-	-	-	38	-	-	1,101	-
2014 S94 Developer Contributions Plan (former Marrickville)									
Traffic facilities	955	7	-	-	35	-	-	997	-
Open space	21,016	5,744	-	-	782	(6,181)	-	21,361	-
Community facilities	2,097	710	-	-	78	(488)	-	2,397	-
Administration	(10)	128	-	-	-	(147)	-	(29)	-
Total	24,058	6,589	-	-	895	(6,816)	-	24,726	-
S94 CONTRIBUTION PLAN (former Ashfield)									
Roads	861	53	-	-	32	(148)	-	798	-
Traffic facilities	1,121	66	-	-	41	-	-	1,228	-
Parking	134	-	-	-	5	-	-	139	-
Open space	7,779	1,096	-	-	297	(196)	-	8,976	-
Community facilities	1,731	55	-	-	63	(1,500)	-	349	-
Plan preparation	160	55	-	-	7	(147)	-	75	-
Total	11,786	1,325	-	-	445	(1,991)	-	11,565	-
Contribution Plan Inner West Council									
IWC Drainage	138	163	-	-	7	-	-	308	-
IWC Open space	1,346	2,612	-	-	129	(3,213)	-	874	-
IWC Community facilities	250	492	-	-	21	(250)	-	513	-
IWC Plan administration	(157)	48	-	-	(4)	(23)	-	(136)	-
IWC Transport	382	359	-	-	19	-	-	760	-
Levy	1,932	2,139	-	-	109	-	-	4,180	-

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F4-2 Developer contributions by plan (continued)

Total	3,891	5,813	-	-	281	(3,486)	-	6,499	-
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\$ '000	Opening balance at 1 July 2024	Contributions received during the year		Non-cash Other	Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2025	Cumulative balance of internal borrowings (to)/from							
		Cash	Non-cash Land													
S7.12 Levies – under a plan																
CONTRIBUTION PLAN (former Marrickville)																
S94A Levies	3,648	531	-	-	131	(66)	-	4,244	-							
Total	3,648	531	-	-	131	(66)	-	4,244	-							
CONTRIBUTION PLAN (former Ashfield)																
S94A	3,129	93	-	-	113	-	-	3,335	-							
Total	3,129	93	-	-	113	-	-	3,335	-							
CONTRIBUTIONS PLAN (former Leichhardt)																
S7.12	2,329	210	-	-	84	-	-	2,623	-							
Total	2,329	210	-	-	84	-	-	2,623	-							

End of the audited financial statements

G1 Statement of performance measures

G1-1 Statement of performance measures – consolidated results

\$ '000	Amounts 2025	Indicator 2025	Indicators 2024	Indicators 2023	Benchmark
1. Operating performance ratio					
Total continuing operating revenue excluding capital grants and contributions less operating expenses ^{1, 2}	(3,993)	(1.28)%	(0.65)%	(0.59)%	> 0.00%
Total continuing operating revenue excluding capital grants and contributions ¹	312,957				
2. Own source operating revenue ratio					
Total continuing operating revenue excluding all grants and contributions ¹	300,151	83.30%	88.92%	85.56%	> 60.00%
Total continuing operating revenue ¹	360,341				
3. Unrestricted current ratio					
Current assets less all external restrictions	166,100	3.07x	2.38x	3.10x	> 1.50x
Current liabilities less specific purpose liabilities	54,043				
4. Debt service cover ratio					
Operating result before capital excluding interest and depreciation/impairment/amortisation ¹	35,686	12.43x	10.35x	9.22x	> 2.00x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	2,870				
5. Rates and annual charges outstanding percentage					
Rates and annual charges outstanding	15,448	7.78%	7.50%	8.57%	< 5.00%
Rates and annual charges collectable	198,542				
6. Cash expense cover ratio					
Current year's cash and cash equivalents plus all term deposits	144,436	5.77 months	5.82 months	8.72 months	> 3.00 months
Monthly payments from cash flow of operating and financing activities	25,013				

(1) Excludes fair value increments on investment properties, reversal of revaluation decrements, reversal of impairment losses on receivables, net gain on sale of assets and net share of interests in joint ventures and associates using the equity method and includes pensioner rate subsidies

(2) Excludes impairment/revaluation decrements of IPPE, fair value decrements on investment properties, net loss on disposal of assets and net loss on share of interests in joint ventures and associates using the equity method



INDEPENDENT AUDITOR'S REPORT

Report on the general purpose financial statements

Inner West Council

To the Councillors of Inner West Council

Opinion

I have audited the accompanying financial statements of Inner West Council (the Council), which comprise the Statement by Councillors and Management, the Income Statement and Statement of Comprehensive Income for the year ended 30 June 2025, the Statement of Financial Position as at 30 June 2025, the Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and notes to the financial statements, including material accounting policy information and other explanatory information.

In my opinion:

- the Council's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial statements:
 - have been prepared, in all material respects, in accordance with the requirements of the Division
 - are, in all material respects, consistent with the Council's accounting records
 - present fairly, in all material respects, the financial position of the Council as at 30 June 2025, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial statements have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Other Information

The Council's annual report for the year ended 30 June 2025 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the Special Schedule - Permissible income for general rates.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the *Local Government Act 1993*, and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the Original Budget information included in the Income Statement, Statement of Cash Flows, and Note B5-1 'Material budget variations'
- on the Special Schedules. A separate opinion has been provided on Special Schedule - Permissible income for general rates
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Manuel Moncada

Director, Financial Audit
Delegate of the Auditor-General for New South Wales

30 October 2025
SYDNEY



Cr Darcy Byrne
Mayor
Inner West Council
2-14 Fisher Street
PETERSHAM NSW 2049

Contact: Manuel Moncada
Phone no: 02 9275 7333
Our ref: R008-1981756498-6019

30 October 2025

Dear Mayor

Report on the Conduct of the Audit for the year ended 30 June 2025 Inner West Council

I have audited the general purpose financial statements (GPFS) of the Inner West Council (the Council) for the year ended 30 June 2025 as required by section 415 of the *Local Government Act 1993* (the Act).

I expressed an unmodified opinion on the Council's GPFS.

My audit procedures did not identify any instances of material non-compliance with the financial reporting requirements in Chapter 13, Part 3, Division 2 of the LG Act and the associated regulation or a material deficiency in the Council's accounting records or financial statements. The Council's:

- accounting records were maintained in a manner and form to allow the GPFS to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.

This Report on the Conduct of the Audit (the Report) for the Council for the year ended 30 June 2025 is issued in accordance with section 417 of the Act. The Report:

- must address the specific matters outlined in the Local Government Code of Accounting Practice and Financial Reporting 2024-25
- may include statements, comments and recommendations that I consider to be appropriate based on the conduct of the audit of the GPFS.

This Report should be read in conjunction with my audit opinion on the GPFS issued under section 417(2) of the Act.

INCOME STATEMENT

Financial performance

	2025	2024	Variance
	\$m	\$m	%
Rates and annual charges revenue	183	173.5	5.5
Grants and contributions provided for operating purposes revenue	12.8	10.7	20.1
Grants and contributions provided for capital purposes revenue	47.4	25.1	89
Operating result from continuing operations	42.8	12.3	247
Net Operating result for the year before grants and contributions provided for capital purposes	-4.6	-12.7	64

Operating result from continuing operations

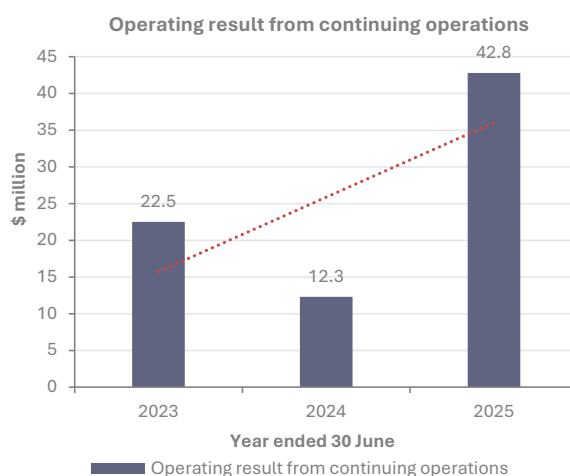
This graph shows the operating result from continuing operations for the current and prior two financial years.

Council's operating result from continuing operations for the year was \$30.5 million higher than the 2023–24 result.

In 2024-25:

- Council revenue excluding grants and contributions (\$308 million) increased by \$21 million. Refer to Council revenue below for details
- Council's grants and contributions revenue (\$60.2 million) increased by \$24.5 million. Refer to 'Grants and contributions revenue' below for details.
- Council's total expenses from continuing operations including depreciation, amortisation and impairment of non-financial assets increased by \$15 million mainly due to an increment of employee benefits and on-cost of \$10.7 million and increment in depreciation expense.

The net operating result for the year before grants and contributions



provided for capital purposes was a loss of \$4.6 million. Refer to 'Grants and contributions revenue' below for details.

Income

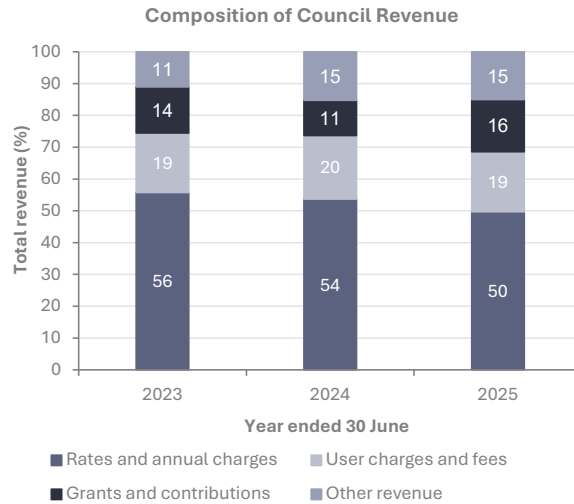
Council revenue

This graph shows the composition of Council's revenue recognised for the current and prior two financial years.

Overall, Council revenue \$368.4 million increased by \$45.5 million (14.1 per cent) in 2024–25 due to:

- rates and annual charges revenue (\$183 million) which increased by \$9.5 million (5.5 per cent) due to rate peg increase of 4.9 per cent, domestic waste charges increase of 5.6 per cent and supplementary changes.
- user charges and fees revenue (\$69.7 million) which increased by \$5.2 million (8.1 per cent) due to increase in restoration fees and higher utilisation in aquatic facilities and early learning services
- grants and contributions revenue (\$60.1 million) which increased by \$24.5 million (68.4 per cent) – see additional details below

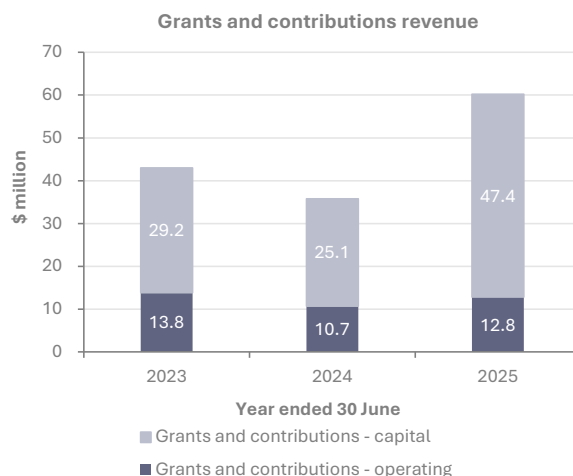
The composition of revenue recognised by Council has not significant changed in 2024-25.



Grants and contributions revenue

This graph shows the amount of grants and contributions revenue recognised for the current and prior two financial years.

Grants and contributions revenue (\$60.2 million) increased by \$24.5 million (68.4 per cent) in 2024-25, with a greater proportion of capital grants recognised. Urban Amenity Improvement Program recognised \$16.0 million during the year.



CASH FLOWS

Statement of cash flows

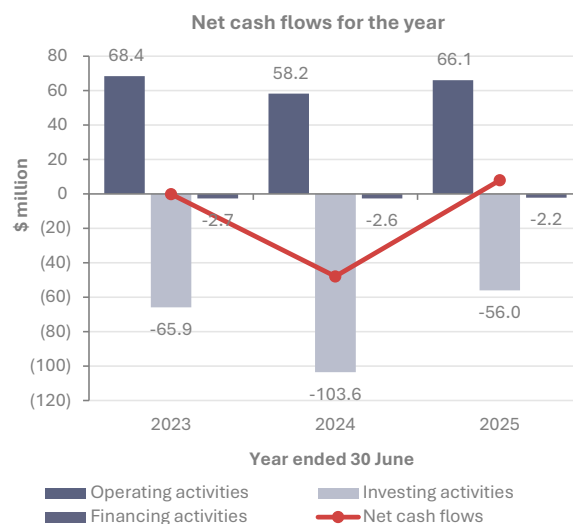
The Statement of Cash Flows details the Council's inflows and outflows of cash over a specific period. It helps in assessing the Council's ability to generate cash to fund its operations, pay off debts, and support future projects. It also aids in identifying any pressures or issues in the Council operating in a financially sustainable manner.

This graph shows the net cash flows for the current and prior two financial years.

The net cash flows for the year were positive \$7.9 million (negative \$47.9 million in 2023-24).

In 2024-25 the net cashflows:

- from operating activities increased by \$7.9 million, mainly due to user charges and fees
- used in investing activities increased (outflow) by \$47.6 million, mainly due to lower purchase of investments in 2024-25 and purchase of investment property in 2023-24.
- used in financing activities increased marginally by \$0.4 million.



FINANCIAL POSITION

Cash, cash equivalents and investments

This section of the Report provides details of the amount of cash, cash equivalents and investments recorded by the Council at 30 June 2025.

Externally restricted funds are the cash, cash equivalents and investments that can only be used for specific purposes due to legal or contractual restrictions.

Cash, cash equivalents, and investments without external restrictions can be allocated internally by the elected Council's resolution or policy. These allocations are matters of Council policy and can be changed or removed by a Council resolution.

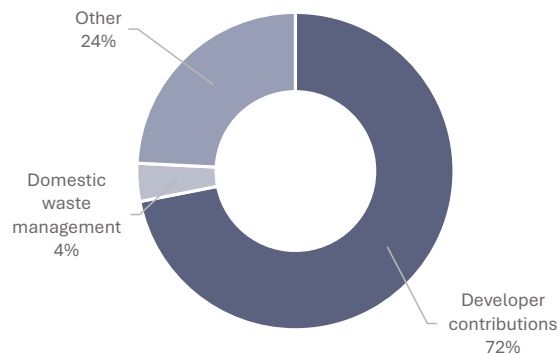
Cash, cash equivalents and investments	2025	2024	Percentage of total cash and investments 2025	Commentary
	\$m	\$m	%	
Total cash, cash equivalents and investments	234	259.8		Externally restricted balances are those which are only available for specific use due to a restriction placed by legislation or third-party contract. A breakdown of the sources of externally restricted balances is included in the graph below.
Restricted and allocated cash, cash equivalents and investments:				Internal allocations are determined by council policies or decisions, which are subject to change.
• External restrictions	106.9	110	45.7	
• Internal allocations	122	142.4	52.2	

This graph shows the sources of externally restricted cash, cash equivalents and investments.

In 2024-25 the Council's main sources of externally restricted cash, cash equivalents and investments include:

- developer contributions of \$76.9 million which increased by \$4.3 million
- domestic waste management charges of \$4.1 million which decreased by \$7.8 million.

Source of externally restricted cash, cash equivalents and investments



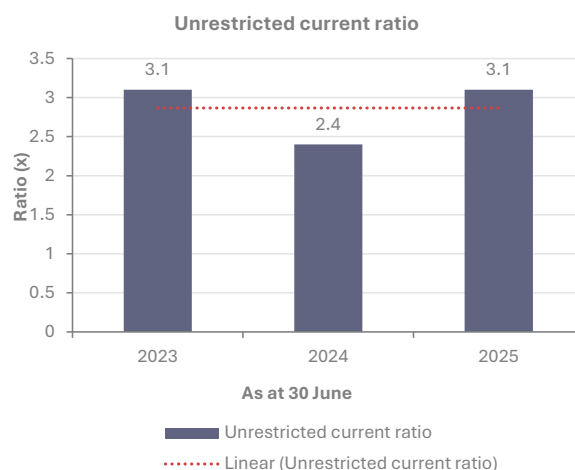
Council liquidity

This graph shows the Council's unrestricted current ratio for the current and prior two financial years.

The unrestricted current ratio is specific to local government and represents council's ability to meet its short-term obligations as they fall due. The ratio measures the ratio of unrestricted current assets less specific purpose liabilities.

In 2023-24, the average unrestricted current ratio was an average of 3.7x for metropolitan councils.

The Council's unrestricted current ratio was 3.1 as at 30 June 2025 and declined marginally from prior year

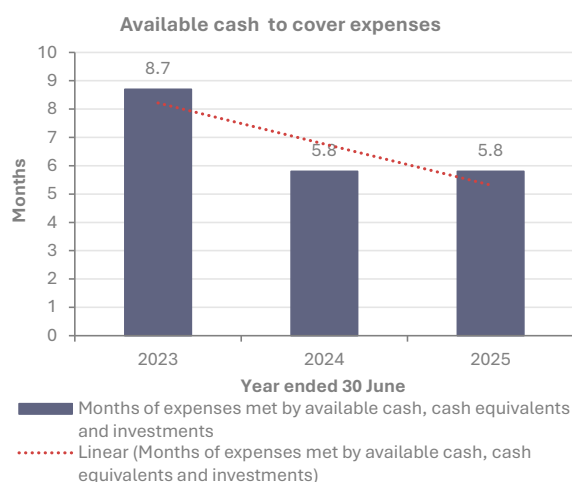


This graph shows the number of months of general fund expenses (excluding depreciation and borrowing costs), Council can fund from its available cash, cash equivalents and investments (not subject to external restrictions).

Further details on cash, cash equivalents and investments including the sources of external restrictions are included in the section above.

In 2023-24, the available cash to cover expenses was an average of 8 months for metropolitan councils.

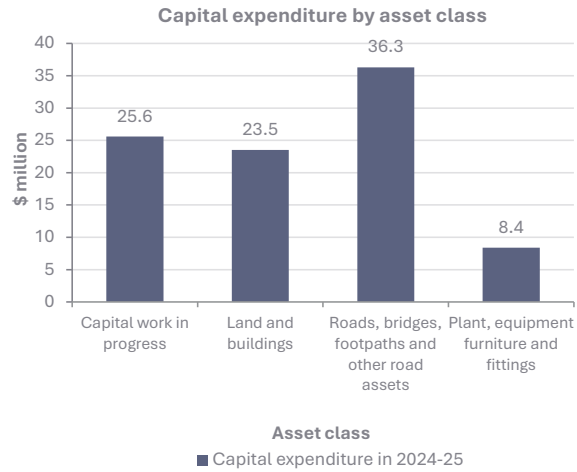
The Council's available cash to cover expenses stood at 5.8 months during the year, which is lower than the prior year and when compared to the metropolitan average of 8 months.



Infrastructure, property, plant and equipment

This graph shows how much the Council spent on renewing and purchasing assets in 2024-25.

Council renewed \$50.4 million of infrastructure, property, plant and equipment during the 2024-25 financial year. This was mainly spent on roads and buildings. A further \$17.8 million of new assets were acquired during the year.



Manuel Moncada
Director, Financial Audit

Delegate of the Auditor-General

Inner West Council

SPECIAL SCHEDULES
for the year ended 30 June 2025

INNER WEST

Inner West Council

Special Schedules
for the year ended 30 June 2025

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Inner West Council | Permissible income for general rates | for the year ended 30 June 2025

Inner West Council

Permissible income for general rates

\$ '000	Notes	Calculation 2024/25	Calculation 2025/26
Notional general income calculation ¹			
Last year notional general income yield	a	134,176	140,730
Plus or minus adjustments ²	b	(62)	317
Notional general income	c = a + b	134,114	141,047
Permissible income calculation			
Percentage increase	d	4.90%	3.70%
Plus percentage increase amount ³	f = d x (c + e)	6,572	5,219
Sub-total	g = (c + e + f)	140,686	146,266
Plus (or minus) last year's carry forward total	h	(3)	–
Less valuation objections claimed in the previous year	i	(6)	(53)
Sub-total	j = (h + i)	(9)	(53)
Total permissible income	k = g + j	140,677	146,213
Less notional general income yield	l	140,730	146,210
Catch-up or (excess) result	m = k – l	(53)	3
Plus income lost due to valuation objections claimed ⁴	n	53	–
Carry forward to next year ⁶	p = m + n + o	–	3

Notes

- (1) The notional general income will not reconcile with rate income in the financial statements in the corresponding year. The statements are reported on an accrual accounting basis which include amounts that relate to prior years' rates income.
- (2) Adjustments account for changes in the number of assessments and any increase or decrease in land value occurring during the year. The adjustments are called 'supplementary valuations' as defined in the *Valuation of Land Act 1916 (NSW)*.
- (3) The 'percentage increase' is inclusive of the rate-peg percentage, and/or special variation and/or Crown land adjustment (where applicable).
- (4) Valuation objections are unexpected changes in land values as a result of land owners successfully objecting to the land value issued by the Valuer General. Councils can claim the value of the income lost due to valuation objections in any single year.
- (6) Carry-forward amounts which are in excess (an amount that exceeds the permissible income) require Ministerial approval by order published in the *NSW Government Gazette* in accordance with section 512 of the Act. The OLG will extract these amounts from Council's Permissible income for general rates Statement in the financial data return (FDR) to administer this process.

Inner West Council | Permissible income for general rates | for the year ended 30 June 2025



INDEPENDENT AUDITOR'S REPORT

Special Schedule – Permissible income for general rates

Inner West Council

To the Councillors of Inner West Council

Opinion

I have audited the accompanying Special Schedule – Permissible income for general rates (the Schedule) of Inner West Council (the Council) for the year ending 30 June 2026.

In my opinion, the Schedule is prepared, in all material respects in accordance with the requirements of the Local Government Code of Accounting Practice and Financial Reporting 2024–25 (LG Code) and is in accordance with the books and records of the Council.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Schedule' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter - Basis of Accounting

Without modifying my opinion, I draw attention to the special purpose framework used to prepare the Schedule. The Schedule has been prepared for the purpose of fulfilling the Council's reporting obligations under the LG Code. As a result, the Schedule may not be suitable for another purpose.

Other Information

The Council's annual report for the year ended 30 June 2025 includes other information in addition to the Schedule and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements.

My opinion on the Schedule does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements.

In connection with my audit of the Schedule, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Schedule or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Schedule

The Councillors are responsible for the preparation of the Schedule in accordance with the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation of the Schedule that is free from material misstatement, whether due to fraud or error.

In preparing the Schedule, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Schedule

My objectives are to:

- obtain reasonable assurance whether the Schedule as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the Schedule.

A description of my responsibilities for the audit of the Schedule is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar8.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited Schedule on any website where it may be presented
- about any other information which may have been hyperlinked to/from the Schedule.



Manuel Moncada

Director, Financial Audit
Delegate of the Auditor-General for New South Wales

30 October 2025
SYDNEY

Inner West Council | Report on infrastructure assets as at 30 June 2025

Inner West Council

Report on infrastructure assets as at 30 June 2025

Asset Class	Asset Category	Estimated cost to bring assets agreed level of to satisfactory service set by standard ¹		2024/25 Required maintenance ³		2024/25 Actual maintenance ⁴		Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	1	2	3	4	5
Buildings	Buildings	8,785	8,785	10,359	10,359	10,321	10,321	331,710	485,265	37.7%	26.8%	27.3%	7.2%	1.0%
	Sub-total	8,785	8,785	10,359	10,359	10,321	10,321	331,710	485,265	37.7%	26.8%	27.3%	7.2%	1.0%
Roads	Traffic Devices	108	108	—	—	—	—	39,581	51,318	31.5%	54.8%	12.7%	0.9%	0.1%
	Roads	6,261	6,261	18,936	18,936	18,311	18,311	218,367	347,602	16.7%	45.1%	28.9%	8.9%	0.4%
	Bridges	243	243	—	—	—	—	22,967	34,528	17.6%	68.6%	10.6%	2.8%	0.4%
	Kerb and gutter	263	263	—	—	—	—	140,845	229,611	2.3%	15.1%	81.9%	0.6%	0.1%
	Car parks - Depreciable	198	198	—	—	—	—	12,142	17,032	32.4%	40.1%	22.6%	4.1%	0.8%
	Car parks - Non-Depreciable	—	—	—	—	—	—	18,320	18,320	100.0%	0.0%	0.0%	0.0%	0.0%
	Footpaths	3,957	3,957	4,463	4,463	6,667	6,667	171,986	278,271	14.0%	24.6%	54.0%	7.1%	0.3%
	Other road assets	63	63	—	—	—	—	42,588	52,122	69.1%	25.3%	4.9%	0.7%	0.0%
	Bulk earthworks	—	—	—	—	—	—	561,555	561,555	100.0%	0.0%	0.0%	0.0%	0.0%
	Sub-total	11,093	11,093	23,399	23,399	24,978	24,978	1,228,153	1,590,359	46.9%	20.9%	28.6%	3.4%	0.2%
Stormwater drainage	Stormwater drainage	3,572	3,572	1,849	1,849	1,810	1,810	125,001	191,844	15.1%	47.9%	28.6%	7.4%	1.0%
	Sub-total	3,572	3,572	1,849	1,849	1,810	1,810	125,002	191,844	15.1%	47.9%	28.6%	7.4%	1.0%
Open space / recreational assets	Aquatic Centres	181	181	3,059	3,059	3,717	3,717	94,931	118,803	48.2%	45.2%	5.9%	0.5%	0.2%
	Sub-total	181	181	3,059	3,059	3,717	3,717	94,931	118,803	48.2%	45.2%	5.9%	0.5%	0.2%
Other infrastructure assets	Seawalls	749	749	6	6	—	—	47,148	73,934	1.8%	62.2%	30.2%	5.8%	0.0%
	Wharves	319	319	—	—	—	—	9,601	14,538	0.5%	44.2%	48.1%	4.8%	2.4%
	Building & Aquatics Land Improvements Depreciable	282	282	—	—	—	—	11,945	19,922	11.9%	44.1%	39.1%	3.5%	1.4%
	Land Improvements - Depreciable	1,971	1,971	16,106	16,106	18,756	18,756	145,282	200,834	19.5%	45.9%	30.2%	3.9%	0.5%
	Land Improvements - Non Depreciable	—	—	—	—	—	—	559	559	100.0%	0.0%	0.0%	0.0%	0.0%
	Sub-total	3,321	3,321	16,112	16,112	18,756	18,756	214,535	309,787	14.0%	49.5%	31.6%	4.4%	0.5%
Total – all assets		26,952	26,952	54,778	54,778	59,582	59,582	1,994,331	2,676,058	39.3%	28.2%	27.7%	4.3%	0.5%

(1) "Satisfactory Standard" refers to the estimated cost for the renewal of Condition 4 and 5 assets i.e., the replacement value of Condition 4 and 5 assets to Condition 3.

(2) As there are no agreed levels of service set by Inner West Council, the "Agreed Level" refers to the estimated cost for the renewal of individual asset categories as either condition 4 & 5 determined by the criticality of the asset category to condition 3. This figure will be refined as future agreed service levels are formulated by Council in consultation with the community

continued on next page ...

Inner West Council

Report on infrastructure assets as at 30 June 2025 (continued)

(3) "Required Maintenance" for Roads and Stormwater Drainage is the amount identified for maintenance including related operational costs in Council's budget. For Other Infrastructure Assets it is the amount identified for maintenance including related operational costs plus a minor adjustment to the Required Maintenance.

(4) "Actual Maintenance" is the amount of maintenance and related operational expenditure spent in the current year to maintain Council's assets.

Infrastructure asset condition assessment 'key'

- | | | |
|---|---------------------|---------------------------------------|
| 1 | Excellent/very good | No work required (normal maintenance) |
| 2 | Good | Only minor maintenance work required |
| 3 | Satisfactory | Maintenance work required |
| 4 | Poor | Renewal required |
| 5 | Very poor | Urgent renewal/upgrading required |

Inner West Council

Report on infrastructure assets as at 30 June 2025

Infrastructure asset performance indicators (consolidated) *

\$ '000	Amounts 2025	Indicator 2025	Indicators 2024	Indicators 2023	Benchmark
Buildings and infrastructure renewals ratio					
Asset renewals ¹	50,398	145.43%	75.04%	120.43%	> 100.00%
Depreciation, amortisation and impairment	34,655				
Infrastructure backlog ratio					
Estimated cost to bring assets to a satisfactory standard	26,952	1.35%	1.48%	1.46%	< 2.00%
Net carrying amount of infrastructure assets	1,994,329				
Asset maintenance ratio					
Actual asset maintenance	59,582	108.77%	120.56%	110.55%	> 100.00%
Required asset maintenance	54,778				
Cost to bring assets to agreed service level					
Estimated cost to bring assets to an agreed service level set by Council	26,952	1.01%	1.11%	1.06%	
Gross replacement cost	2,676,058				

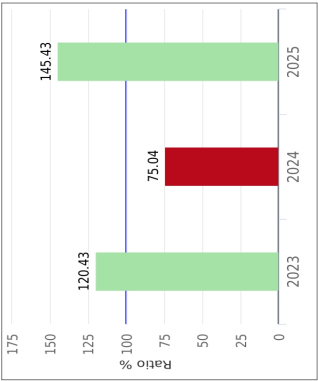
(*) All asset performance indicators are calculated using classes identified in the previous table.

(1) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

Inner West Council

Report on infrastructure assets as at 30 June 2025

Buildings and infrastructure renewals ratio

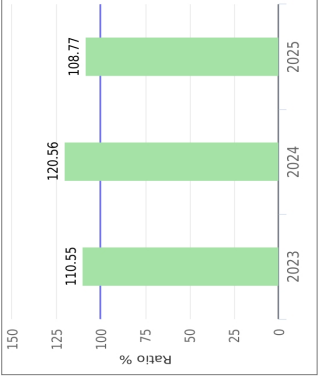


Buildings and infrastructure renewals ratio	Commentary on result
	24/25 ratio 145.43%
	Due to the ongoing levels of funding for the buildings, roads and footpaths renewal programs, combined with the capitalisation processing of the capital works backlog from previous years, the renewals ratio has significantly exceeded the Code of Accounting Practice benchmark of >100%.

Benchmark: — > 100.00%
Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark
Ratio is outside benchmark

Asset maintenance ratio

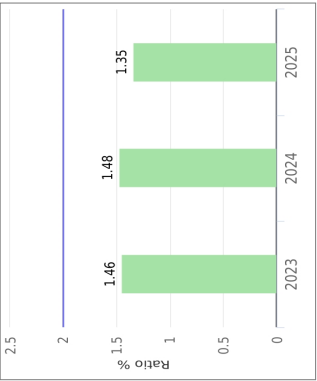


Asset maintenance ratio	Commentary on result
	24/25 ratio 108.77%
	The annual infrastructure maintenance budget increased from \$49.5m in 2023/24 to \$64.8m in 2024/25, up by approximately \$15.2m. This increase in funding allows the Council to invest enough funds to stop the infrastructure backlog growing.

Benchmark: — > 100.00%
Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark
Ratio is outside benchmark

Infrastructure backlog ratio

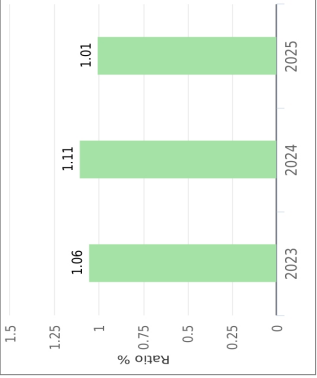


Infrastructure backlog ratio	Commentary on result
	24/25 ratio 1.35%
	The total infrastructure backlog has decreased from \$29.34M in 2023/24 to \$26.95M in 2024/25 equating to a ratio of 1.35% which is well below the Code of Accounting practice benchmark of <2%.

Benchmark: — < 2.00%
Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark
Ratio is outside benchmark

Cost to bring assets to agreed service level



Cost to bring assets to agreed service level	Commentary on result
	24/25 ratio 1.01%
	Based on the community consultation of the Community Strategic Plan, Delivery program and Operational Plan, Council continues to define a 'Satisfactory Standard' of asset as being in condition 3 or better. The backlog for 2024/25 has decreased by \$2.4m or approximately 6% on 2023/24 and will further decrease as the capital works backlog is processed.

Benchmark: — < 2.00%
Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark
Ratio is outside benchmark



Item 2

Attachment 1



Item 2

Attachment 1

TaylorBrammer

INNER WEST

Item 7

JARVIE PARK, MARRICKVILLE

DRAFT PLAN OF MANAGEMENT

For: Inner West Council
Adopted: x x x x

DRAFT



Attachment 1

Council acknowledges the Gadigal and Wangal peoples of the Eora Nation, who are the traditional custodians of the lands in which the Inner West Local Government Area is situated. We celebrate the survival of Aboriginal and Torres Strait Islander cultures, heritage, beliefs and their relationship with the land and water. We acknowledge the continuing importance of this relationship to Aboriginal and Torres Strait Islander peoples living today, despite the devastating impacts of European invasion. We express our sorrow for past injustices and support the rights of Aboriginal and Torres Strait Islanders to self-determination.

Foreword

This Plan of Management (PoM) has been prepared by Taylor Brammer Landscape Architects Pty Ltd in association with CGM Planning and Development Pty Ltd for Inner West Council and provides direction as to the use and management of Council-managed reserves and parks classified as 'community land' in the Inner West area. The PoM is required in accordance with Section 36 of the *Local Government Act 1993*.

This site-specific PoM addresses the management of Jarvie Park, Marrickville. The PoM outlines the way the land will be used and provides the framework for Council to follow in relation to the express authorisation of leases and licence on the land.

Document / Status Register

Issue	Date	Purpose	Approved
01	01.05.2025	INTERNAL DRAFT	AL
02	12.06.2025	CGM COMMENT AMENDMENT	AL
03	11.09.2025	ADDITION OF PROPOSED AMENITY BUILDING	AL

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Glossary of Terms

TERM	DEFINITION
LG Act	<i>Local Government Act 1993</i>
PoM	Plan of Management
LGA	Local Government Area
LEP	Local Environmental Plan

1.0 Introduction

1.1 What is a Plan of Management

A Plan of Management (PoM) provides the framework for managing public land. It sets out how public land is intended to be used, managed, maintained and enhanced in the future.

A PoM is required to be prepared for public land which is classified as community land under the *Local Government Act 1993* (LG Act). This PoM has been prepared in accordance with the requirements of the LG Act.

This PoM is to be read in conjunction with the proposed Masterplan prepared by Taylor Brammer Landscape Architects Pty Ltd which includes comprehensive site analysis along with illustrations of the proposed improvements to Jarvie Park.

The adopted PoM authorises the implementation of any Council-approved site masterplan that is consistent with the adopted PoM, the category core objectives, and the PoM's authorised uses and development.

1.2 Preface

This draft Plan of Management (PoM) covers five Council-owned lots of public land (see PoM Section 2.5).

The public land in Jarvie Park is currently classified as either operational land or community land.

Lot/ DP	Use/description	Ownership	Land Classification
Lot 26 DP 7174	Laneway	Inner West Council	Community Land
Part Lot 1 DP 947178	Youth Centre	Inner West Council	Operational Land
Lot 1 DP 1127429	Parkland	Inner West Council	Community Land
Part Lot 1 DP 947178			
Part Lot 603 DP 884296			
Part Lot 603 DP 884296	KU Pre school	Inner West Council	Operational Land
Lot 4 DP 204540	Plumtree Childcare	Inner West Council	Operational Land

The three operational land lots contain the leased/licensed premises of a kindergarten, a childcare centre, and a youth centre, as well as some parkland. The two community land lots comprise the central parkland (Lot 1 DP 1127429) and a narrow strip of land: (Lot 26 DP 7174) that provides a pedestrian access laneway from Yabsley Avenue to the park.

Council is able to sell, lease and licence the operational land without an adopted PoM.

Council intends to re-classify the operational land to community land through a resolution by Council.

This draft PoM is prepared with that intended re-classification in place to enable community consultation and public exhibition of the draft PoM.

The adopted PoM will have limited application over the operational land until that land is re-classified as community land.

When Council has re-classified the operational land to community, the adopted PoM will apply to all the community land in Jarvie Park.

1.2 Why prepare a Plan of Management

Jarvie Park is public land, and for the purposes of this PoM classified as community land under the LG Act. Please refer to 1.2 Preface for more information. The LG Act requires that a PoM be prepared for all public land that is classified as 'community land' under that Act.

This PoM provides the basis for long-term management of Jarvie Park in a manner that respects the values and significance of the parkland. It also sets out directions and provides a framework for the strategic and operational use of the parkland.

A previous PoM for Jarvie Park was prepared in 2001. New future directions and management strategies have been developed following amalgamation for Council and its community. As a result, an updated document is required that outlines the framework for managing the parkland and identifying appropriate uses for the parkland in a contemporary setting.

Community Land must not be sold and cannot be leased or licensed for more than twenty-one years except with Local Government Minister approval for up to 30 years. Any lease or license must be authorised by this PoM. In addition, it may only be leased or licensed for more than five years subject to public notification.

As the population and housing demands of the Inner West increases so will the pressure on existing open space and the ability for parklands and reserves to cater for a range of growing user demands and needs. A PoM therefore provides guidance as to how to best manage Jarvie Park in the long term and promote equitable and fair use of the parkland to meet community needs.

Factors influencing the need to prepare a PoM include:

1. Increasing population and the need to balance expectations and fair use of open space;
2. Ageing population will impact the need to provide accessible and equitable open space for elderly;
3. Changes to local demographics and increases in medium-high residential will influence access to open space and facilities;
4. Expectations of quality recreational experiences; and
5. Ageing infrastructure and the need to provide a safe and high-quality environment.

1.4 Relationship to Community Strategic Plan

This PoM reinforces the vision, issues and recommendations stipulated in The Inner West Community Strategic Plan - Our Inner West 2036. The Community Strategic Plan outlines five strategic directions for future growth, development and sustainability for the Inner West community. All five of the strategic directions are pertinent in the development of this PoM, those are as follows:

1. An ecologically sustainable Inner West;
2. Liveable, connected neighbourhoods and transport;
3. Creative communities and a strong economy;
4. Healthy, resilient and caring communities; and
5. Progressive, responsive and effective civic leadership

1.5 Purpose of this Plan

The purpose of the Plan is to provide an integrated approach to the management of Jarvie Park to ensure its place as a valued recreational space within the Inner West LGA.

The Plan seeks to recognise the significance of the parkland, particularly its passive recreational significance in the local setting. Community consultation has indicated strong interest in the parkland and how it is used and managed in the long-term.

The Plan aims to set out a way to appropriately manage the parkland and improve recreational facilities to meet these demands over the next 10 years.

The purpose of this PoM is to:

1. Contribute to Council's broader strategic goals and vision as set out in The Inner West Community Strategic Plan;
2. Ensure compliance with the LG Act;
3. Provide clarity in the future development, use and management of the community land, and
4. Ensure consistent management that supports a unified approach to meeting the varied needs of the community.

1.6 Life of the Plan

This PoM will require regular review in order to align with community values and changing community needs, and to reflect changes in council priorities. Council has determined that it will review the PoM within 10 years of its adoption. However, the performance of this PoM will be reviewed on a needs basis to ensure that the parkland is being managed in accordance with the PoM, is well maintained and provides a safe environment for public enjoyment.

The community will have an opportunity to participate in reviews of this PoM via community consultation.

1.7 Exhibition and adoption of this plan

This PoM was placed on public exhibition from *[insert dates]* in accordance with the requirements of section 38 of the LG Act. A total of *[xx]* submissions were received. Inner West Council considered these submissions before approval by Council to adopt the PoM on *[insert date and Council meeting details]*.

1.8 Public Hearing for categorisation of the land

The LG Act section 40A Public hearing in relation to proposed plans of management requires Council to hold an independently chaired public hearing for Council owned or managed community land, or parts of community land where categories are assigned for the first time or amended from a previous PoM.

Land in Jarvie Park is comprised of four lots (Lot 1 DP 974178, Lot 1 DP 1127429, Lot 603 DP 884296 and Lot 4 DP 204540) which are stated to be owned by Inner West Council. The previous PoM prepared in 2001 maps the land as General Community Use and Park, following the existing lot boundaries. These boundaries are valid today and if they are maintained a Public Hearing is not required.

2.0 Background

2.1 Location and Description

Jarvie Park is in the suburb of Marrickville NSW. The park is bounded by Malakoff Street on the east, Jarvie Lane and Yabsley Avenue on the north, and residential homes on the west and south.

Jarvie Park is south of Marrickville High School, contributing to a large youth presence in the area. Henson Park is also located approx. 250m walking to the north, offering larger size parkland related amenity such as dog off leash areas and sporting facilities.

Key features of the land area are the three leased premises, KU Crusader Preschool, Plumtree Children's Services and the Midjuburi Youth Resource Centre, within the Park boundary. The Park is used for passive recreation with a basketball court and open lawn areas with picnic benches and seating. A small playground is also present on the site.



Figure 1. Aerial image of parkland and context - Source: Nearmaps

2.2 Demographic Analysis

2.2.1 Inner West Council

The Inner West Council Local Government Area (LGA) is located 5km west of the Sydney Central Business District (CBD)

The Council area was established when the former Councils of Ashfield, Leichhardt and Marrickville amalgamated in May 2016. Inner West Council has five wards: Ashfield, Balmain, Leichhardt, Marrickville, and Stanmore.

The Inner West Council has a resident population of 192,000 people, and spans 36km² from the banks of Parramatta River at Birchgrove in the north east, to the Cooks River at Dulwich Hill in the south west.

2.2.2 Open Space Users

The Inner West's open spaces are frequented sites for recreation and exercise. The most common types of open spaces in the Inner West are:

- Parks (80% of people using them at least weekly)
- Footpaths, streets and town centres (75% at least weekly)
- Sporting fields/courts (38% at least weekly)
- Aquatic centres/baths (37% at least weekly)
- Children's playgrounds (36% at least weekly)

Source: Most common types of facility that people used for recreation in the Inner West identified through community engagement completed for the Inner West Recreation Needs Study (Cred Consulting, 2018)

2.3 Facilities and Assets

2.3.1 Jarvie Park Facility Inventory

- Basketball court: 1
- Children's playground: 1
- Picnic Tables: 3
- Bench Seats: 5
- Car parking: On-street only
- Exercise equipment: 5
- Buildings: 3
 - Single story, face brick walls and concrete tile roof
 - Two story, corrugated steel and panelling walls with corrugated steel roof
 - Two story, painted brick walls and painted corrugated steel roof

A condition description of the facilities and land can be found at PoM Section 5.6.

2.4 Site Analysis

This PoM is to be read in conjunction with the Draft Masterplan by Taylor Brammer Landscape Architects Pty Ltd (June, 2025) which includes detailed Site Analysis of the site and the area.

The key findings contained in the Masterplan document relevant to the PoM include the following;

Aboriginal History

The area of land now known as Marrickville is home to the Gadigal and Wangal people of the Eora Nation, part of

the Darug language group. A tributary to the Cooks River, the Gumbramorra Creek fed into the Gumbramorra Swamp, which is now hidden under the concrete of Sydenham, St Peters, Marrickville and Tempe. The Gadigal and Wangal peoples of the area tapped into this large wetland as a rich source of wildlife, vegetation and shellfish.

Colonial History

Post European colonization, the local area was dominated by industry built upon the drained Gumbramorra Swamp. As Sydney expanded westwards, the drained swamp became an important source of building materials such, most notably clay for brickmaking. The area of and surrounding Jarvie Park was thus largely used as brick pits until the early 1920's, until the end of the housing boom. When the brick companies left, there was little remediation to the land and the pits would fill with water leading to documented drownings. Jarvie Park was purchased and filled in 1930, creating the parkland in its present form.

Zoning

Jarvie Park is currently classified as a Local Park and is primarily zoned RE1 Public Recreation with Lot 4 being the exception being R3 Medium Density Residential with the Children's Services building and Lot 26 being R2 Low Density Residential as a small alleyway, as per the Inner West LEP.

Heritage

The site is not listed as a heritage item.

Landform and Topography

The site slopes gradually from the North East to South West by approximately 1 metre.

Existing vegetation

The site has a diverse range of both native and introduced tree species, with significant tree canopy coverage around the existing playground. One tree of particular note is a planted *Ficus macrophylla* (T27) which has the potential to become a very large tree and dominant landscape feature, as such an effort to retain and protect this tree should be continued. Please refer to Preliminary Tree Assessment Report by BlueGum Tree Care and Consultancy, prepared March 2024 for more information.

There are only small areas of garden or biodiverse shrub planting within the Park. Turf is of good health and vigor.

2.5 Ownership and Management

Table 1	
Ownership Detail	Description
Address	Yabsley Ave, Marrickville NSW 2204
Ownership	Inner West Council
Management	Inner West Council
Area	8,216m ²

Lot	Lot 1 DP 974178, Lot 1 DP 1127429, Lot 603 DP 884296, Lot 4 DP 204540, Lot 26 DP 7174
LG Act Land Category	Park and General Community Use
LEP Zoning	Lot 26 DP 7174 (is this shown as R2 on Council's internal LEP mapping – see comments further down & extract of LEP map): • Zoning: R2 Low Density Residential • Description: Laneway Part Lot 1 DP 947178: • Zoning: RE1 Public Recreation • Description: Youth Centre Lot 1 DP 1127429, Part Lot 1 DP 947178, Part Lot 603 DP 884296: • Zoning: RE1 Public Recreation • Description: Parkland Part Lot 603 DP 884296 • Zoning: RE1 Public Recreation • Description: Preschool Lot 4 204540 • Zoning: R3 Medium Density Residential • Description: Children's Services
Leases	Refer Section 4.6 for leases information.
Council Park Hierarchy	Local Park

2.6 Local Government Act 1993

The LG Act identifies that Council's must prepare and adopt Plans of Management for all community land.

The Act states that the Plan must identify the following:

1. Category of land;
2. Objectives and performance targets of the Plan with respect to land;
3. Means by which Council proposes to achieve the Plan's objectives and performance targets;
4. Manner in which Council proposes to assess its performance with respect to the Plan's objective and performance targets

2.6.1 Community Land Categories

All community land is required to be categorised as one or more of the following categories.

The assignment of categories to the land is guided by the Local Government (General) Regulation 2021 Division

1 Guidelines for the categorisation of community land.

The LG Act defines five categories of community land:

- Park for areas primarily used for passive recreation.
- Sportsground for areas where the primary use is for active recreation involving organised sports or the playing of outdoor games.
- General community use for all areas where the primary purpose relates to public recreation and the physical, cultural, social, and intellectual welfare or development of members of the public. This includes venues such as community halls, scout and guide halls, and libraries.
- Cultural significance for areas with Aboriginal, aesthetic, archaeological, historical, technical, research or social significance.
- Natural area for all areas that play an important role in the area's ecology. This category is further subdivided into bushland, escarpment, foreshore, watercourse and wetland categories.

There are two community land categories applied to the land in this PoM for Jarvie Park:

- **Park;** boe
- **General Community Use**

Jarvie Park is classified as community and categorised as Park and General Community Use. The areas of these categorisations can be found in Appendix 7.3. The purpose of categorising land is to ensure the essential nature of the land is recognised and how that may best be managed. It also enables community land to be managed to achieve a responsible balance between protection of relevant values and use of the land by the community.

2.7.2 Objectives of Park

The core objectives for management of community land categorised as Park under the LG Act are:

1. To encourage, promote and facilitate recreational, cultural, social and educational pastimes and activities.
2. To provide for passive recreational activities or pastimes and for the casual playing of games.
3. To improve the land in such a way as to promote and facilitate its use to achieve the other core objectives for its management.

2.7.3 Objectives of General Community Use

The core objectives for management of community land categorised as General Community Use under the LG Act are:

1. To promote, encourage and provide for the use of the land.
2. To provide facilities on the land, to meet the current and future needs of the local community and of the wider public:
 - in relation to public recreation and the physical, cultural, social and intellectual welfare or development of individual members of the public; and
 - in relation to purposes for which a lease, licence or other estate may be granted in respect of the land (other than the provision of public utilities and works associated with or ancillary to public utilities).

2.7.4 Category Map

Please refer to appendix 7.4 for land categorisation map.

2.7.5 Guidelines for categorising

Additionally to the LG Act, the Local Government (General) Regulation 2021, Part 4 Division 1 provides clear guidance to the assignment of categories on community land.

Guidelines for Categorisation:

- **Park:** Land should be categorised as a park under section 36(4) of the Act if the land is, or is proposed to be, improved by landscaping, gardens or the provision of non-sporting equipment and facilities, for use mainly for passive or active recreational, social, educational and cultural pursuits that do not unduly intrude on the peaceful enjoyment of the land by others.
- **General Community Use:**
 - may be made available for use for any purpose for which community land may be used, whether by the public at large or by specific sections of the public; and
 - is not required to be categorised as a natural area under section 36A, 36B or 36C of the LG Act and does not satisfy the guidelines under sections 102–105 of this Regulation for Categorisation as a natural area, a sportsground, a park or an area of cultural significance.

2.8 State Environmental Planning Policy

Division 12 of Transport and Infrastructure SEPP (2021) identifies that certain works are permitted without consent where it is carried out by or on behalf of a council on a public parkland under the control of or vested in the Council.

Division 12 of Transport and Infrastructure SEPP (2021) is provided in Section 7.3 of the Appendix.

2.9 Inner West Local Environmental Plan

Inner West Local Environmental Plan 2022 (LEP) is the principal document that guides planning, development and sets the framework and land use structure for the Inner West. It ensures that land is appropriately used to meet the needs of the community through land zoning, development standards and heritage protection.

Some of the LEP's main aims and objectives are:

1. To protect and promote the use and development of land for arts and cultural activity, including music and other performance arts;
2. To conserve and maintain the natural, built and cultural heritage of Inner West;
3. To reduce community risk from and improve resilience to urban and natural hazards;
4. To encourage walking, cycling and use of public transport through appropriate intensification of development densities surrounding transport nodes;
5. To create a high quality urban place through the application of design excellence in all elements of the built environment and public domain;
6. To prevent adverse social, economic and environmental impacts on the local character of Inner West; and
7. To prevent adverse social, economic and environmental impacts, including cumulative impacts.

2.9.1 Zoning

The Land Use Table within the Inner West LEP outlines the zoning requirements for land within the Inner West. Jarvie Park is zoned in parts as RE1 Public Recreation, R2 Low Density Residential and R3 Medium Density Residential.



Figure 2 - Zoning Map of Jarvie Park - Source: NSW Planning Portal

Below describes the objectives and development permitted with and without consent for *RE1 Public Recreation* Zone:

1. Objectives of zone

- To enable land to be used for public open space or recreational purposes;
- To provide a range of recreational settings and activities and compatible land uses;
- To protect and enhance the natural environment for recreational purposes; and
- To conserve, maintain and enhance biodiversity and the natural environment, including terrestrial, aquatic and riparian habitats and natural land forms.

2. Permitted without consent

Environmental protection works.

3. Permitted with consent

Aquaculture; Boat launching ramps; Boat sheds; Building identification signs; Centre-based child care facilities; Community facilities; Electricity generating works; Emergency services facilities; Environmental facilities; Flood mitigation works; Food and drink premises; Information and education facilities; Jetties; Kiosks; Marinas; Markets; Recreation areas; Recreation facilities (indoor); Recreation facilities (major); Recreation facilities (outdoor);

Research stations; Respite day care centres; Roads; Water recreation structures; Water recycling facilities; Water supply systems; Wharf or boating facilities.

4. Prohibited

Pubs; Any development not specified in item 2 or 3.

Below describes the objectives and development permitted with and without consent for *R3 Medium Density Residential Zone*:

1. Objectives of zone

- To provide for the housing needs of the community within a medium density residential environment.
- To provide a variety of housing types within a medium density residential environment.
- To enable other land uses that provide facilities or services to meet the day to day needs of residents.
- To encourage residential development that results in appropriate amenity for a medium density residential area.

2. Permitted without consent

Home occupations.

3. Permitted with consent

Attached dwellings; Bed and breakfast accommodation; Boarding houses; Centre-based child care facilities; Community facilities; Dwelling houses; Group homes; Home industries; Hostels; Multi dwelling housing; Neighbourhood shops; Oyster aquaculture; Places of public worship; Respite day care centres; Roads; Secondary dwellings; Semi-detached dwellings; Seniors housing; Shop top housing; Tank-based aquaculture; Any other development not specified in item 2 or 4.

4. Prohibited

Advertising structures; Agriculture; Air transport facilities; Airstrips; Amusement centres; Animal boarding or training establishments; Biosolids treatment facilities; Boat building and repair facilities; Boat launching ramps; Boat sheds; Camping grounds; Car parks; Caravan parks; Cemeteries; Charter and tourism boating facilities; Commercial premises; Correctional centres; Crematoria; Depots; Eco-tourist facilities; Emergency services facilities; Entertainment facilities; Environmental facilities; Exhibition homes; Exhibition villages; Extractive industries; Farm buildings; Forestry; Freight transport facilities; Function centres; Heavy industrial storage establishments; Helipads; Highway service centres; Home occupations (sex services); Industrial retail outlets; Industrial training facilities; Industries; Information and education facilities; Jetties; Marinas; Mooring pens; Moorings; Mortuaries; Open cut mining; Passenger transport facilities; Port facilities; Recreation facilities (indoor); Recreation facilities (major); Recreation facilities (outdoor); Registered clubs; Research stations; Residential accommodation; Restricted premises; Rural industries; Service stations; Sewage treatment plants; Sex services premises; Storage premises; Tourist and visitor accommodation; Transport depots; Truck depots; Vehicle body repair workshops; Vehicle repair stations; Veterinary hospitals; Warehouse or distribution centres; Waste or resource management facilities; Water recreation structures; Water recycling facilities; Water supply systems; Wharf or boating facilities; Wholesale supplies.

Below describes the objectives and development permitted with and without consent for *R2 Low Density Residential Zone*:

1. Objectives of zone

- To provide for the housing needs of the community within a low density residential environment.
- To enable other land uses that provide facilities or services to meet the day to day needs of residents.

- To provide residential development that maintains the character of built and natural features in the surrounding area.

2. Permitted without consent

Home occupations

3. Permitted with consent

Bed and breakfast accommodation; Centre-based child care facilities; Dwelling houses; Group homes; Home businesses; Home industries; Hostels; Neighbourhood shops; Oyster aquaculture; Pond-based aquaculture; Respite day care centres; Roads; Secondary dwellings; Semi-detached dwellings; Seniors housing; Tank-based aquaculture; Any other development not specified in item 2 or 4

4. Prohibited

Advertising structures; Agriculture; Air transport facilities; Airstrips; Amusement centres; Animal boarding or training establishments; Biosolids treatment facilities; Boarding houses; Boat building and repair facilities; Boat launching ramps; Boat sheds; Camping grounds; Car parks; Caravan parks; Cemeteries; Charter and tourism boating facilities; Commercial premises; Correctional centres; Crematoria; Depots; Eco-tourist facilities; Emergency services facilities; Entertainment facilities; Environmental facilities; Exhibition homes; Exhibition villages; Extractive industries; Farm buildings; Forestry; Freight transport facilities; Function centres; Heavy industrial storage establishments; Helipads; Highway service centres; Home occupations (sex services); Industrial retail outlets; Industrial training facilities; Industries; Information and education facilities; Jetties; Marinas; Mooring pens; Moorings; Mortuaries; Open cut mining; Passenger transport facilities; Port facilities; Recreation facilities (indoor); Recreation facilities (major); Recreation facilities (outdoor); Registered clubs; Research stations; Residential accommodation; Restricted premises; Rural industries; Service stations; Sewage treatment plants; Sex services premises; Storage premises; Tourist and visitor accommodation; Transport depots; Truck depots; Vehicle body repair workshops; Vehicle repair stations; Veterinary hospitals; Warehouse or distribution centres; Waste or resource management facilities; Water recreation structures; Water supply systems; Wharf or boating facilities; Wholesale supplies.

3.0 Basis for Management

3.1 Basis for Management

Inner West Council intends to manage its community land to meet:

- Assigned categorisation of community land;
- The LG Act guidelines and core objectives for community land;
- Council's strategic objectives and priorities; and
- Development and use of the land outlined in Section 6 of the LG Act.

3.2 Guidelines and core objectives for management of community land

The management of community land is governed by the categorisation of the land, its purpose (if Crown land), and the core objectives of the relevant category of community land. Council may then apply more specific management objectives to community land, though these must be compatible with the core objectives for the land.

The guidelines for categorisation of community land are set out in the Local Government (General) Regulation 2021. The core objectives for each category are set out in the LG Act. The guidelines and core objectives for land categorised as Park and Sportsground are set out in this PoM at Sections 2 and 5.

Community land is valued for its important role in the social, intellectual, spiritual and physical enrichment of residents, workers, and visitors to the Inner West Council area.

The intrinsic value of community land is also recognised, as is the important role this land plays in biodiversity conservation and ecosystem function.

Inner West Council encourages a wide range of uses of community land and intends to facilitate uses which increase the activation of its land, where appropriate. Within buildings, and recreational and sporting facilities in particular, Inner West Council intends to permit and encourage a broad range of appropriate activities.

3.3 Council's Strategic objectives and policies

The Recreation Needs Study - A Healthier Inner West (the study) was commissioned by Inner West Council in 2021. This report provided an analysis of the existing parkland within the LGA, including their current and predicted usage.

The community is expected to grow with an additional 35,000 residents projected by the year 2036. If new open space is not provided the amount of open space per person will decline from 13.3m² to 10.6m² per person within this timeframe.

Population growth will also result in additional pressure on current sporting and recreational facilities, and it is anticipated that additional facilities will be needed, and that current facilities will be required to intensify their usage to meet demand.

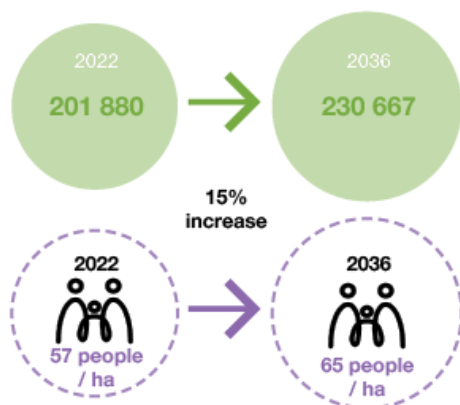
Based on industry benchmarks, by 2036 there will be a total gap of:

- 6 summer sporting grounds
- 9 winter sporting grounds

- 16 outdoor (multipurpose) courts
- 7 indoor (multipurpose) courts
- 1 indoor leisure centre (dry)
- 1 indoor leisure centre (aquatic)
- 1 skate park/facility.

As a result of this, it is of vital importance that parklands are planned with future challenges and gaps in mind, and ensure existing open space is utilised at full capacity to overcome these gaps.

Population and Projected Growth



Recreational Needs and Gaps

Key challenges and consequent opportunities that relate to Jarvie Park include:

- Managing flooding and storm events
- Increase staffing resources to support improved waste management and cleanliness in open space
- Review basketball court to identify surface improvements, conversion to multipurpose courts to increase use
- Improved lighting along paths
- Improvements to playground
- More diversity in activity in the parkland
- Addressing traffic in the area
- Additional picnic and seating areas
- Closer integration with surrounding Council leases

3.4 Community Consultation

Between 29th of July and 25th of August 2024, the community was invited to provide feedback in relation to the preparation of the masterplan and PoM for Jarvie Park through an online survey, and interactive digital map, email, phone and letters.

A total of 32 surveys were completed, 5 emails were received, and 39 pins were received on the digital map (24 highlighted things that were not liked and 15 were liked).

Inner West Council and Taylor Brammer attended an on-site engagement day at Jarvie Park on the 17th of August 2024.

Key outcomes from community consultation for Jarvie Park:

1. **Upgrade playground** with modern and accessible options that cater to children of all ages
2. **Improve parkland maintenance**, increase frequency of grass care, address areas that become swampy after rain, and install more bins with a higher rate of collection
3. **Enhance safety and accessibility** through improved pathway lighting and levelled paths, improve signage throughout the parkland
4. **Install additional parkland amenities** such as covered picnic areas and dedicated BBQ areas for gatherings and events
5. **Address flooding and drainage** issues through an enhancement to infrastructure and regular maintenance
6. **Foster Community engagement** and use of the parkland through creating multi-functional spaces that can be hired for events, particularly by the adjoining Preschool, Children's services and Youth services operations
7. **Install new gardens and biodiversity areas**, including bird and possum boxes
8. **Resurface and enhance existing basketball court**, adding new multi-purpose line marking and installing new hoops
9. **Assess and improve parking arrangements** surrounding the parkland
10. **Promote and extend local artist's engagement** with the parkland, coordinating with surrounding youth and children's services.

These ten identified engagement outcomes acted to form the foundation for preparing this draft Plan of Management and accompanying draft Masterplan.

Refer Jarvie Park Draft Masterplan (2025), prepared by Taylor Brammer Landscape Architects (available on Council's website) for additional detail.

4.0 Development and Use

4.1 Current and future use of the land

Activities and uses on the land must be first and foremost, permissible within the RE1 Public Recreation, R3 Medium Density Residential and R2 Low-Density Residential Zone in accordance with Inner West LEP 2022 and consistent with the core objectives of Park and General Community Use categories under the LG Act.

The Park category land will be used in future for general community recreation, small personal and community events, with public right of access to all outdoor areas. Council will permit the erection of buildings and facilities such as playgrounds, pathways and infrastructure and utilities as required for use and events, or uses suitable to the environment.

The General Community Use category land will be used in future for services in relation to public recreation and the physical, cultural, social, and intellectual welfare or development of members of the public. Council will permit the erection and maintenance of buildings and facilities such as kindergartens, childcare facilities and associated ancillary uses and youth resource centres as per permitted use agreements.

The intensity of future uses for the Park and General Community Use category land will be determined by Council's regular review of the capacity of the land and facilities using observation, visitor/user and neighbourhood community feedback.

The anticipated uses and associated development identified in the subsequent tables are intended to provide a general guide. It is anticipated that new sports, recreation or community activities and services may develop, and others increase or decrease in popularity. If this occurs, then some community land may be modified to facilitate the changing forms of 'active recreation' enjoyed by the community. References such as 'field', or 'court', are not intended to exclude other sporting surfaces.

Current use / Activity

Park

1. Active court based recreation (basketball)
2. Active non-court recreation (exercise area)
3. Children's playground
4. Picnic
5. On leash dog walking
6. Parties, celebrations and congregations
7. Cultural congregations

General Community Use

8. Kindergarten
9. Childcare facility and associated ancillary use
10. Youth resource centre

Potential use / Activity

Park

1. BBQ
2. Passive congregation areas (large and small group)
3. Biodiversity planting areas and upkeep
4. Public art and sculpture

General Community Use

1. Additional uses as required or proposed by active lease holders at the discretion of Council and/or advice from the community.

4.2 Council Resolution to construct publicly accessible toilet facility

At the March 2025 Council meeting, a motion was carried to commit in building public toilet facilities at Jarvie Park, Marrickville. Council staff have selected two options for its situation within the parkland and are looking to the community to choose. The final outcome will be reflected in the adopted masterplan after community exhibition.

4.3 Express authorisation of leases and licences and other estates

Under section 46(1)(b) of the LG Act, leases, licences and other estates formalise the use of community land. A lease, licence or other estate may be granted to organisations and persons, community groups, sports clubs and associations, non-government organisations, charities, community welfare services, non-profit organisations and government authorities.

The lease or licence must be for uses consistent with the assigned categorisation and zoning of the land, be in the best interests of the community, and enable, wherever possible, shared use of community land.

Any lease or licence proposal will be individually assessed and considered, including the community benefit, compatibility with this PoM and the capacity of the community land itself and the local area to support the activity.

A lease is normally issued where exclusive control of all or part of an area by a user is proposed. In all other instances a licence or short-term licence or hire agreement will be issued.

4.4 Leases and licences authorised by the plan of management

This PoM expressly authorises the issue of leases, licences and other estates over the land covered by the PoM, provided that:

- The lease, licence or other estate is for a permitted purpose listed in the LG Act or the Local Government (General) Regulation 2021
- The permitted purpose is consistent with the core objectives for the category of the land
- The lease, licence or other estate is granted and notified in accordance with the provisions of the LG Act or the Local Government (General) Regulation 2021

Table/s in the relevant sections of this PoM further identify the purposes for which leases and licences may be issued over the parkland identified in this PoM, and the maximum duration of leases, licences and other estates.

4.5 Short term licences

Short-term licences and bookings may be used to allow Council to program different uses of community land at different times, allowing the best overall use.

Fees for short-term casual bookings will be charged in accordance with Council's adopted fees and charges at

the time.

Short-term licences issued under Section 116 of the Local Government (General) Regulation 2021 are authorised for the purpose of:

- the playing of a musical instrument, or singing, for fee or reward
- the playing of a lawful game or sport
- the delivery of a public address
- commercial photographic sessions
- picnics and private celebrations such as weddings and family gatherings
- filming sessions

4.6 Easements

This PoM allows Council to grant 'an estate' over community land for the provision of public utilities and works associated with or ancillary to public utilities in accordance with the LG Act.

Estates may also be granted across community land for the provision of pipes, conduits, or other connections under the surface of the ground for the connection of premises adjoining the community land to a facility of Council or other public utility provider that is situated on community land.

4.7 Current Leases and Licences

Leases or other estates granted or issued by Council over the land in the parkland can be contained in the table below.

Category	Property Type	Property Building Name	Primary Property Address	Debtor Account Name	Permitted Use As Per Agreement	Term Start Date	Term Expiry Date
Children Services	Child Care Centre	Kindergarten	29 Malakoff Street, Marrickville NSW 2204	Crusader Kindergarten	Kindergarten	01/04/2015	31/03/2018
Commercial Business	Child Care Centre	Jarvie Park	21A Yabsley Avenue, Marrickville NSW 2204	Plumtree Children's Service Inc.	Childcare facility & associated ancillary uses	01/10/2013	20/09/2023
Local Community Group	Community Not For Profit & Government Funded	Jarvie Park	29 Malakoff Street, Marrickville NSW 2204	Marrickville Youth Resource Centre	Youth Resource Centre	01/07/2017	30/06/2019

There are currently no licenses issued or granted by Council over land in the parkland.

4.8 Lease or licence time periods

The maximum period for any lease or licence is 30 years (including any option) and Minister's consent is required if the lease/licence exceeds 21 years (Sect 47(5)(b)). Unless exempt by the regulations, all such leases, licences or grant of other estate must be advertised and the community notified in accordance with the provisions of sections 47 and 47A of the LG Act.

The grant of any tenures, e.g: tenure terms and limits, tendering, and notification and approvals, will be subject to the provisions of Part 2, Division 2 of the LG Act.

Council must call tenders for leases or licences over 5 years, unless the lease or licence is to be granted to a non-profit organisation, (s.46A).

Subleases are only allowable for the same purpose as the original lease, except for limited exceptions listed in cl. 110, LG Regulation.

Council may only grant exclusive occupation of community land through a lease, licence or other estate.

For leases between 5 and 21 years Council must:

- give public notice of the proposal
- place a notice of the proposal on the land
- notify owners adjoining the land
- notify persons living in the vicinity of the land if the council believes that the land "is the primary focus of the person's enjoyment of community land"
- consider submissions made about the proposal
- refer the proposal to the Minister for Local Government if Council has received an objection to the proposal.

If an objection has been received, the council cannot grant the lease but must refer the proposal to the Minister for approval.

5.0 Management of Land

5.1 Guidelines and core objectives for Park and General Community Use

Land categorised as Park is defined in clause 104 of the LG (General) Regulation 2021 as land which is improved by landscaping, gardens or the provision of non-sporting equipment and facilities, and for uses which are mainly passive or active recreational, social, educational and cultural pursuits that do not intrude on the peaceful enjoyment of the land by others.

The core objectives for land categorised as Park in section 36G of the LG Act are to:

- Encourage, promote and facilitate recreational, cultural, social and educational pastimes and activities
- Provide for passive recreational activities or pastimes and for the casual playing of games
- Improve the land in such a way as to promote and facilitate its use to achieve the other core objectives for its management.

Land categorised as General Community Use is defined in section 106 of the LG (General) Regulation 2021 as land that;

- a. may be made available for use for any purpose for which community land may be used, whether by the public at large or by specific sections of the public, and;
- b. is not required to be categorised as a natural area under section 36A, 36B or 36C of the Act and does not satisfy the guidelines under sections 102–105 of this Regulation for categorisation as a natural area, a sportsground, a park or an area of cultural significance.

The core objectives for community land categorised as General Community Use, in Section 36I of the LG Act are to:

- Promote, encourage and provide for the use of the land, and to provide facilities on the land, to meet the current and future needs of the local community and of the wider public—
 - a) in relation to public recreation and the physical, cultural, social and intellectual welfare or development of individual members of the public, and;
 - b) in relation to purposes for which a lease, licence or other estate may be granted in respect of the land (other than the provision of public utilities and works associated with or ancillary to public utilities).

This chapter applies to land categorised as both Park and General Community Use due to the entwined nature of Jarvie Park's uses.

5.2 Key Issues

The main issues in relation to the management of both Park and General Community Use categorised land at Jarvie Park and their future planning are:

1. Improving and maintaining health and amenity of soft-landscaping elements such as grass, gardens and trees
2. Integrating modern recreational requirements and equipment as density of surrounding population increases
3. Maintaining accessibility and amenity for the whole community
4. Retaining the parklands peaceful atmosphere
5. Minimising disturbance to neighbouring residential properties
6. Increase the diversity of activity and agility of spaces within the parkland
7. Streamlining waste management and parkland maintenance

8. Maintaining and improving built elements to increase their adaptability and ability to cater for the community
9. Fostering a more integrated approach between the existing buildings on the site and the parkland as a whole
10. Considering the recommendations and strategic objects outlined in the Inner West Council documents listed in Chapter 1.2 of the accompanying draft masterplan prepared by Taylor Brammer Landscape Architects.

5.3 Management Framework for Jarvie Park

The Park and General Community Use land, facilities and infrastructure are managed and maintained by Council with no current use agreements such as leases to obligate the occupant to construct and/or maintain buildings, facilities or land.

Council maintenance of landscape, buildings, facilities and infrastructure is undertaken by Council's Facilities Management team with any leasing, licensing and hiring, and customer liaison managed by Council's Parks Planning and Engagement and Strategic Investments and Properties teams.

Council's fees and charges for hiring and use of the Park land is approved and published annually and available on Council's website.

Maintenance for the Park is undertaken by a variety of teams at Council including Facilities Management for the buildings and Parks Operations for the Park land maintenance. Maintenance for the buildings within the General Community Use land is undertaken by the Properties Team and Asset Management Team.

Leasing of the General Community Use land and its associated buildings is taken by the Properties Team. Associated bookings for the Park land is taken by the Parks Planning Engagement Team.

Council's Parks Planning and Engagement team are responsible for the community consultation and development of this Plan of Management. The delivery of the accompanying masterplan (Jarvie Park Draft Masterplan, prepared by Taylor Brammer Landscape Architects) is undertaken by the Parks Projects team and the Park's assets are managed by the Park Assets team.

5.4 Values

Following community consultation, a detailed review of prior documentation and assessment of current and projected needs, the principal values of Jarvie Park are:

- The parkland's playground equipment and facilities, including the outdoor fitness area and basketball court, for their convenience to the community
- The parkland's shade trees and abundance of open space for leisure activities
- The parkland's community connection as a popular meeting space
- The parkland's neighbourhood proximity
- The parkland's public art
- The leased premises in their ability to provide services to the community

This PoM works to retain what is valued by the community.

5.5 Development and Use

Council has currently permitted the following development and activities within the parkland:

- Infrastructure and public amenities
- Structured and unstructured play events
- Public lighting
- Public art and heritage / interpretation
- Special events or uses subject to Council approval
- Signage
- Dog on leash access
- Childcare facilities and associated uses
- Children's services facilities and associated uses
- Youth Resource centres and associated uses

The range of permitted uses and purposes for the categorised land and associated development to enable or support the uses/purposes is set out in Tables 4 and 5.

5.6 Current use of the land

Jarvie Park provides a range of amenity and multiple uses including basketball court, children's playground, fitness area and picnic table facilities.

Also present within the parkland's boundary are three leased buildings, The Midjiburi Youth Resource Centre, Plumtree Children's Services, and the KU Crusader Preschool. Please refer section 4.6 for the leased use of these buildings.

The parkland is generally well maintained across all aspects, with potential improvements to waste and amenity cleanliness. Despite being well maintained, elements within the parkland are nearing the end of their lifespan and require replacement or upgrade soon. Most notably in need of an upgrade are the basketball courts, picnic areas and the children's playground.

A description of the condition of key items is outlined as follows:

Playground

Material: Softfall playground with equipment as follows

- 2x Climbing frames with slides
- Double see-saw
- Twin swing set
- Pole climber
- Circular spinner
- Rocker

Condition: Poor



Shade Sails

Material: Shade cloths with metal poles

Condition: Good



Basketball Court

Material: Asphalt basketball with hoops

Condition: Poor



Fitness area

Material: Static fitness equipment on mulch

Equipment as follows:

- Incline and level sit up plank
- High bar
- Sloped bar
- Low bars

Condition: Good



Picnic areas adjacent to playground

Material: Two timber picnic tables on concrete plinths

Condition: Fair, however no accessible pathway or accessible seating



Picnic area adjacent to basketball court

Material: Two timber picnic tables on a concrete plinth

Condition: Fair, however no accessible pathway or accessible seating



Pathways

Material: Concrete

Condition: Poor, lifting in places and creating trip hazards



Drinking Fountain

Material: Steel drinking fountain

Condition: Fair, potential for upgrade to add pet drinking bowl



Park Benches

Material: Metal frames with wooden slats, on a concrete plinth

Condition: Fair, most have no accessible pathway



Lawn Areas

Material: Varied

Condition: Fair, with drainage in need of improvement for rain events



Perimeter Fence

Material: Sandstone, metal gates

Condition: Good



5.7 Permissible and future uses

The general types of uses which may occur on community land categorised as Park and General Community Use and the forms of development generally associated with those uses, are set out in detail in Tables 4 and 5 below. The facilities on community land may change over time, reflecting the needs of the community and the direction in which Council wishes to take.

Table 3 – Land Categorised as Park	
Purpose/Use, such as...	Development to facilitate uses, such as...
- Active and passive recreation including children's play and cycling - Group recreational use, such as picnics and private celebrations - Eating and drinking in a relaxed setting - Publicly accessible ancillary areas, such as toilets - Festivals, parades, markets, fairs, exhibitions and similar events and gatherings - Low-intensity commercial activities (for example recreational equipment hire) - Filming and photographic projects - Busking - Public address (speeches) - Community gardening - Electric vehicle charging - Leashed dog activities - Organised and unstructured recreational activities - Community events and gatherings Note: Some of the uses listed above require a permit from the council.	- Development for the purposes of improving access, amenity and the visual character of the park, for example paths, public art, pergolas - Development for the purposes of active recreation such as play equipment, exercise equipment, bike racks, basketball courts - Amenities to facilitate the safe use and enjoyment of the park, for example picnic tables, BBQs, sheltered seating areas - Lighting, seating, toilet facilities, courts, paved areas - Hard and soft landscaped areas - Storage sheds - Car parking and loading areas - Commercial development that is sympathetic to and supports use in the area, for example hire of recreation equipment - Community gardens - Heritage and cultural interpretation, for example signs - Advertising structures and signage (such as A-frames and banners) that: - relate to approved uses/activities - are discreet and temporary

	○ are approved by the council • Bio-banking and carbon sequestration initiatives • Water-saving initiatives such as stormwater harvesting, rain gardens and swales • Energy-saving initiatives such as solar lights and solar panels • Locational, directional and regulatory signage • Car parking and loading areas, EV charging
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Table 4 – Land categorised as General Community Use	
Purpose/Use, such as...	Development to facilitate uses, such as...
Providing a location for, and supporting, the gathering of groups for a range of social, cultural or recreational purposes. Providing multi-purpose buildings (for example, community halls and centres) with specialised community uses such as: • casual or informal recreation • meetings (including for social, recreational, educational or cultural purposes) • functions • concerts, including all musical genres • performances (including film and stage) • exhibitions • fairs and parades • workshops • leisure or training classes • child care (for example, before and after school care, vacation care) • designated group use • educational centres, including libraries, information and resource centres • entertainment facilities	Development for the purposes of social, community, cultural and recreational activities, such as libraries, childcare centres, youth services, aged services, men's sheds, health services, sports. Development includes: • provision of buildings or other amenity areas to facilitate use and enjoyment by the community • development (particularly within buildings) for the purposes of addressing the needs of a particular group (for example, a stage) • landscaping and finishes, improving access, amenity and the visual character of the general community area • water-saving initiatives such as rain gardens • energy-saving initiatives such as solar lights and solar panels • car parking and loading areas • advertising structures and signage (such as A-frames and banners) that: ○ relate to approved uses/activities ○ are discreet and temporary ○ are approved by the council • locational, directional and regulatory signage.

5.8 Express authorisation of leases, licences and other estates - Park and General Community Use

This PoM expressly authorises the issue of leases, licences and other estates over the land categorised as Park and General Community Use at Jarvie Park. Leases, licences and other estates for which they may be granted for community land categorised as Park and Sportsground are listed below.

Table 5 – Land Categorised as Park		
Type of tenure	Maximum term	Purpose for which tenure may be granted

arrangement		
Lease	Up to 21 years	Permanent management of court facilities Hire or sale of recreational or sporting equipment
Licence	Up to 21 years	Café/kiosk areas, including seating and tables Permanent management of court facilities Hire or sale of recreational or sporting equipment
Short term licence	Consistent with (LG Act, S.46, LG (General) Regulation, Cl.117	Community events and festivals Playing a musical instrument, or singing for fee or reward Picnics and private celebrations such as weddings and family gatherings Filming, including for cinema/television Conducting a commercial photography session Public performances Engaging in an appropriate trade or business Delivering a public address Community events Fairs, markets, auctions and similar activities
Other estate	Reviewed upon application	This PoM allows the council to grant 'an estate' over community land for the provision of public utilities and works associated with or ancillary to public utilities in accordance with the LG Act. Estates may also be granted across community land for the provision of pipes, conduits, or other connections under the surface of the ground for the connection of premises adjoining the community land to a facility of the council or other public utility provider that is situated on community land.

Table 6 – Land Categorised as General Community Use		
Type of tenure	Maximum term	Purpose for which tenure may be granted

arrangement		
Lease	Up to 21 years	• Childcare or vacation care, • Health or medical practitioners associated with the relevant facility (for example, nutrition, physiotherapy), • Educational purposes, including libraries, education classes, workshops, • Cultural purposes, including concerts, dramatic productions and galleries, • Recreational purposes, including fitness classes, dance classes and games, • Sporting uses developed/operated by a private operator, • Kiosk, café and refreshment purposes, • Commercial retail uses associated with the facility (e.g. sale or hire of sports goods)
Licence	Up to 21 years	• Social purposes (including childcare, vacation care), • Educational purposes, including libraries, education classes, workshops, • Recreational purposes, including fitness classes, dance classes, • Café/kiosk areas, • Sale of goods or services that are ancillary to community land use and reserve purpose,
Short term licence	Consistent with (LG Act, S.46, LG (General) Regulation, Cl.117	• Public speeches, meetings, seminars and presentations, including educational programs, • Functions (including commemorative functions, book launches, film releases, balls, and similar activities) • Displays, exhibitions, fairs, fashion parades and shows • Events (including weddings, corporate functions, and community gatherings) • Concerts and other performances, including both live performances and film (cinema and TV) • Broadcasts associated with any event, concert, or

		public speech Engaging in an appropriate trade or business delivering a public address, community events; auctions, markets and similar activities
Other estate	Reviewed upon application	This PoM allows the council to grant 'an estate' over community land for the provision of public utilities and works associated with or ancillary to public utilities in accordance with the LG Act. Estates may also be granted across community land for the provision of pipes, conduits, or other connections under the surface of the ground for the connection of premises adjoining the community land to a facility of the council or other public utility provider that is situated on community land.

6.0 Action Plan

6.1 Action Plan for Park and General Community Use at Jarvie Park

Section 36 of the LG Act requires that a PoM for community land details:

- Objectives and performance targets for the land;
- The means by which the council proposes to achieve these objectives and performance targets;
- The manner in which the council proposes to assess its performance in achieving the objectives and performance targets.

The tables on the following pages set out the action plan for Jarvie Park in addressing the issues defined in this PoM.

Management issue	Objectives and Performance Targets	Means of achievement of objectives	Manner of assessment of performance
Application of PoM	An adopted PoM is compliant with the LG Act	Council adoption of PoM Reviews as required with legislative or other changes	Annual reporting Required reviews conducted
	An adopted PoM applies to the identified community land	Council re-classify any operational land to community land classification	Council resolution
Improving and maintaining health and amenity of soft-landscaping.	Increase garden and bio-diversity planting areas.	Incorporate urban biodiversity measures. Create new gardens and areas for planting. Install new bird and possum boxes.	Implementation of Council approved landscape masterplan. Observation. Square meter rates of additional planting. Increased fauna sightings through survey.
	Maintaining the parklands shade trees and grass for non-structured recreation.	Ensuring tree and grass health through management protocols.	Engagement of arborist and contractor to undertake tree maintenance. Observation of increased turf vigour.
Integrating modern recreational	Resurface basketball court.	New basketball court and hoops.	Increased use of basketball court through observation.

requirements as density of surrounding population increases		Integrate multi-purpose line marking.	
	Create new BBQ areas with upgraded and accessible seating and hardstands.	Integrate new undercover picnic areas and BBQ's with additional park seating. Increase hardstand and paving to allow for increased use and pedestrian traffic.	Implementation of Council approved landscape masterplan. Higher percentage of visitors dwelling within the parkland and for longer. Observed increase in park events and activities.
	Facilitate the organisation of community events within the parkland.	Install a community noticeboard and encourage parkland events and bookings. Facilitate a greater connection between surrounding premises with parkland.	Observation of installed community noticeboard. Increased bookings through Council channels. Observed increase in park events and activities.
	Upgrade and extend playground.	Install new playground equipment and extend its general area. Include modern playground elements such as softfall. Design to increase inclusivity of ages and abilities.	Implementation of Council approved landscape masterplan. Observation of increased use. Community satisfaction survey.
	Install new park entrance gate and improved fencing to Malakoff Street.	Improve pedestrian protection from Malakoff Street by improving park entrance with additional gate. Explore the increase of fence height.	Implementation of the Council approved landscape masterplan.
Maintaining accessibility and amenity for the whole community	Improve surface of fitness area and extend with additional seats and equipment.	Minor improvements with new softfall, surface for fitness area, retaining existing equipment which is valued by the community.	Implementation of the Council approved landscape masterplan. Increased satisfaction through survey.
	Create better connection between elements within the parkland.	Resurface existing pathways to minimize steps and trip hazards. Ensure all elements within the	Implementation of Council approved landscape masterplan. Observation of accessible

		park have an accessible route.	routes.
	Improve parkland lighting.	Improve lighting to playground and seating areas, and along paths only. Remove redundant lights. Mitigate safety concerns through sensor and dimmable lighting.	Implementation of Council approved landscape masterplan. Increased park use outside of daylight hours. Increased safety through less vandalism, less reports of anti-social behaviour and less complaints of feeling unsafe through surveys.
	Install new publicly accessible toilet facility.	Implementation of Council resolution dated 11th March 2025 - Jarvie FY26/27. Construction of new fully accessible public toilet facility.	Implementation of Council approved landscape masterplan. Observation of constructed public amenity building. User satisfaction survey.
Increasing the diversity of activity within the parkland	Install new elevated stage for community gatherings and events.	Design and construct new standalone stage at Southern end of basketball court.	Implementation of Council approved landscape masterplan. Observation of use and increased community events.
	Integrate seating elements for groups of ranging sizes.	Design and install new seating areas of varying sizes for pairs, small groups and larger groups.	Implementation of Council approved landscape masterplan. Increased use of the parkland by Midjuburi Youth Resource Centre to conduct gathering through observation and satisfaction survey.
Minimising disturbance to neighbouring residential properties	Minimise potential disturbance from basketball.	Explore anti-noise surface coating for the basketball surface. Explore hoops with low-noise backboards. Retain no illumination to the court outside of daylight hours.	Less complaints of noise and anti-social behaviour from neighbours.
	Improve drainage and overland flow flooding mitigation.	Undertake analysis of root causes of the flooding and recommend solution.	Engagement of engineer/contractor to undertake drainage works. Ongoing consultation with

		Ensure regular maintenance.	neighbours.
Streamlining waste management and parkland maintenance	Increase frequency of grass clipping and maintenance.	Ensure grass is mown at regular intervals that may increase or decrease dependent on season and grass species.	Observation of well-maintained parkland. Community satisfaction survey.
	Increase frequency of rubbish bin collection within the parkland.	Ensure bins are emptied regularly to mitigate smells and vermin. Increase number of bins within parkland to combat overflowing.	Schedule of regular bin collection is available online. Observation. User satisfaction surveys.
Maintaining and improving built elements to increase their adaptability and ability to cater for the community	Ensure leased premises are maintained and improved to improve their benefit and adaptability for the community.	Ensure maintenance to premises is routinely carried out. Ongoing consultation and coordination between lease holders and property teams as to beneficial improvements to leased properties.	Ongoing consultation and coordination between lessor and lessee teams.
Fostering a more integrated approach between the existing buildings on the site and the parkland as a whole	Improve entry and connection to Plumtree Children's Services.	Improve pedestrian connection from Plumtree to Yabsley Avenue and facilitate increased opportunity for the service to operate within the parkland through continued engagement with the centre.	Ongoing consultation and coordination between lessor and lessee teams.
	Improve entry and connection to KU Crusader Preschool.	Strengthen connection to playground and parkland at side gate. Facilitate increased opportunity for the service to operate within the parkland through continued engagement with the centre.	Ongoing consultation and coordination between lessor and lessee teams.
	Involve Midjuburi Youth Resource Centre, KU Crusader Preschool and Plumtree Children's Services in the local art strategy for the parkland.	Promote new murals on buildings. Promote and install sculptural elements within the parkland. Involve leased premises in the design of paving patterns and	Ongoing consultation and coordination between lessor and lessee teams. Implementation of Council approved landscape masterplan. Observation of installed local

		strategies. Engage in design competitions for the parkland.	art.
	Open Midjuburi Youth Resource Centre up to the park with operable doors and a stage or platform.	Allow for Midjuburi Youth Resource Centre to open up onto the parkland through the installation of new operable doors. Construct new stage or platform for events, cultural ceremonies, and general community use within the parkland.	Ongoing consultation and coordination between lessor and lessee teams. Implementation of Council approved masterplan. Observation of construction completion. User satisfaction survey.

7.0 Appendix

7.1 Plan of Management Legislative Framework

The primary legislation that impacts on how community land is managed or used is briefly described below. You can find further information regarding these acts at www.legislation.nsw.gov.au.

Local Government Act 1993

Section 35 of the Local Government Act 1993 (LG Act) provides that community land can only be used in accordance with:

- the plan of management applying to that area of community land, and
- any law permitting the use of the land for a specified purpose or otherwise regulating the use of the land, and
- the provisions of Division 2 of Chapter 6 of the Act.

Section 36 of the Act provides that a plan of management for community land must identify the following:

- a) the category of the land,
- b) the objectives and performance targets of the plan with respect to the land,
- c) the means by which the council proposes to achieve the plan's objectives and performance targets,
- d) the manner in which the council proposes to assess its performance with respect to the plan's objectives and performance targets,

and may require the prior approval of the council to the carrying out of any specified activity on the land.

A plan of management that applies to just one area of community land:

- a) must include a description of:
 - (i) the condition of the land, and of any buildings or other improvements on the land, as at the date of adoption of the plan of management, and
 - (ii) the use of the land and any such buildings or improvements as at that date, and
- b) must:
 - (i) specify the purposes for which the land, and any such buildings or improvements, will be permitted to be used, and
 - (ii) specify the purposes for which any further development of the land will be permitted, whether under lease or licence or otherwise, and
 - (iii) describe the scale and intensity of any such permitted use or development.

Land is to be categorised as one or more of the following:

- a) a natural area
- b) a sportsground
- c) a park

- d) an area of cultural significance
- e) general community use.

Land that is categorised as a natural area is to be further categorised as one or more of the following:

- a) bushland
- b) wetland
- c) escarpment
- d) watercourse
- e) foreshore
- f) a category prescribed by the regulations.

Additionally, under section 36 of the LG Act, a site-specific PoM must be made for land declared:

- as critical habitat, or directly affected by a threat abatement plan or a recovery plan under threatened species laws (sections 36A(2) and 36B(3))
- by council to contain significant natural features (section 36C(2))
- by council to be of cultural significance (section 36D(2)).

Classification of public land

The LG Act requires classification of public land into either 'community' or 'operational' land (Section 26). The classification is generally made for council-owned public land by the council's Local Environmental Plan (LEP) or in some circumstances by a resolution of the council (Section 27).

Crown Reserves managed by council as Crown land manager have also been classified as community land upon commencement of the Crown Land Management Act 2016 (CLM Act). Councils may manage these Crown Reserves as operational land if written consent is obtained from the Minister administering the CLM Act.

Classification of land has a direct effect on the council's ability to dispose of or alienate land by sale, leasing, licensing or some other means. Under the LG Act, community land must not be sold (except for scheduled purposes), exchanged or otherwise disposed of by the council, and the land must be used and managed in accordance with an adopted PoM. In addition, community land is subject to strict controls relating to leases and licences (sections 45 and 46) of the LG Act.

By comparison, no such restrictions apply to operational land that is owned by councils. For example, operational land can be sold, disposed, exchanged or leased including exclusive use over the land, unencumbered by the requirements which control the use and management of community land. Crown Reserves managed by council as operational land may generally be dealt with as other operational land but may not be sold or otherwise disposed of without the written consent of the Minister administering the CLM Act.

Operational land would usually include land held as a temporary asset or an investment, land which facilitates the council carrying out its functions or land which may not be open to the general public (for example, a works depot).

The classification or reclassification of council-owned public land will generally be achieved by a LEP (community reclassified to operational) or by a resolution of council (operational reclassified to community) in accordance with sections 31, 32 and 33 of the LG Act. If land is not classified by resolution within a three-

month period from acquisition it automatically becomes community land, regardless of whether it satisfies the objectives for community land as outlined in the LG Act

For Crown land, Council cannot reclassify community land as operational land without consent of the Minister administering the CLM Act.

Other state and Commonwealth legislation

NSW state legislation

Environmental Planning and Assessment Act 1979

The *Environmental Planning and Assessment Act 1979* (EP&A Act) provides the framework for planning and development across NSW and guides environmental planning instruments which provide a basis for development control.

The EP&A Act ensures that effects on the natural environment, along with social and economic factors, are considered by the council when granting approval for or undertaking works, developments or activities.

This Act is also the enabling legislation for planning policies which may have a direct influence on open space management. On a state-wide level there are State Environmental Planning Policies (SEPPs). On a regional level there are Regional Environmental Plans (REPs). On a local level there are Local Environmental Plans (LEPs) as well as Development Control Plans (DCPs).

Aboriginal Land Rights Act 1983

The Aboriginal Land Rights Act 1983 (ALR Act) is important legislation that recognises the rights of Aboriginal peoples in NSW. It recognises the need of Aboriginal peoples for land and acknowledges that land for Aboriginal people in the past was progressively reduced without compensation. Crown land meeting certain criteria may be granted to an Aboriginal Land Council. This Act may affect dealings with Crown land that is potentially claimable.

National Parks and Wildlife Act 1974

Statutory responsibilities on the council arising from this Act specifically relate to the protection of sites of pre- and post-European contact archaeological significance. This Act may affect community land categorised as cultural significance, natural area or park.

Biodiversity Conservation Act 2016

This Act covers conservation of threatened species, populations and ecological communities, the protection of native flora and fauna. This Act primarily relates to community land categorised as natural area. However, other categories may also be affected.

The Threatened Species Conservation Act 1995 has been repealed and superseded by the Biodiversity Conservation Act 2016. However, references to the former legislation remain in the LG Act and are therefore retained in this guideline.

DPIE's Energy, Environment and Science division advises that recovery plans and threat abatement plans made under the Threatened Species Conservation Act 1995 were repealed on the commencement of the Biodiversity Conservation Act in 2017. These plans have not been preserved by any savings and transitional arrangement under the Biodiversity Conservation Act or LG Act, meaning pre-existing plans have no legal effect.

For this reason, requirements relating to recovery plans and threat abatement plans for local councils preparing plans of management under section 36B of the LG Act are now redundant. Councils will be advised if future amendments are made to the LG Act to enable these mechanisms.

Certain weeds are also declared noxious under this Act, which prescribes categories to which the weeds are assigned, and these control categories identify the course of action which needs to be carried out on the weeds. A weed may be declared noxious in part or all of the state.

Rural Fires Act 1997

This Act contains provisions for bushfire risk management and the establishment of a Bushfire Management Committee. It also includes direction on development in bushfire prone lands.

Water Management Act 2000

This Act is based on the concept of ecologically sustainable development, and its objective is to provide for the sustainable and integrated management of the water sources of the state for the benefit of both present and future generations.

The Act recognises:

- the fundamental health of our rivers and groundwater systems and associated wetlands, floodplains, estuaries has to be protected
- the management of water must be integrated with other natural resources such as vegetation, native fauna, soils and land
- to be properly effective, water management must be a shared responsibility between the government and the community
- water management decisions must involve consideration of environmental, social, economic, cultural and heritage aspects
- social and economic benefits to the state will result from the sustainable and efficient use of water.

Heritage Act 1977

This Act contains provisions for the conservation of items of heritage and may relate to community land categorised as cultural significance or natural area.

Commonwealth legislation

Environmental Protection and Biodiversity Conservation Act 1999

This Act enables the Australian Government to join with the states and territories in providing a national scheme of environment and heritage protection and biodiversity conservation. It incorporates threatened species on a national level and with relevance to Matters of National Environmental Significance.

Telecommunications Act 1997

This Act provides for telecommunication facilities being permitted on community land without authorisation in a PoM.

State Environmental Planning Policies

State Environmental Planning Policy (Biodiversity and Conservation) 2021

This policy deals with a range of environmental matters including the clearing of native vegetation in urban and village areas subject to particular zonings.

State Environmental Planning Policy (Transport and Infrastructure) 2021

This planning policy lists development allowed with consent or without consent on community land.

State Environmental Planning Policy (Exempt and Complying Development Codes) 2008

This SEPP specifies exempt and complying development which may be carried out without the need for development consent under the *Environmental Planning and Assessment Act 1979* on certain public land. Such development is not exempt from any approval, licence, permit or authority that is required under any other Act and adjoining owners' property rights and the common law still apply.

Other relevant legislation, policies and plans

Biosecurity Act 2015

Catchment Management Authorities Act 2003

Companion Animals Act 1998

Disability Discrimination Act 1992

Pesticides Act 1999

Protection of the Environment Operations Act 1997

Retail Leases Act 1994

Soil Conservation Act 1938

NSW Invasive Species Plan 2008-2015

National Local Government Biodiversity Strategy

NSW Biodiversity Strategy

7.2 Transport and Infrastructure SEPP (2021)

Division 12 Parks and other public Reserves

2.72 Definitions

In this Division—

Crown land manager has the same meaning as in the *Crown Land Management Act 2016*.

Crown managed land has the same meaning as in the *Crown Land Management Act 2016*.

Ministerial Corporation has the same meaning as in the *Crown Land Management Act 2016*.

Public Reserve has the same meaning as it has in the *Local Government Act 1993*, but does not include a Crown Reserve that is dedicated or Reserved for a public cemetery.

Secretary has the same meaning as in the *Crown Land Management Act 2016*.

2.73 Development permitted without consent

(1) Development for any purpose may be carried out without consent—

(a) on land Reserved under the *National Parks and Wildlife Act 1974*, or acquired under Part 11 of that Act, if the development is for a use authorised under that Act, or

(b) on land declared under the *Marine Estate Management Act 2014* to be a marine park or an aquatic Reserve if the development is for a use authorised under that Act, or

- (2) Development for any purpose may be carried out without consent—
 - (a) on Trust lands within the meaning of the *Centennial Park and Moore Park Trust Act 1983*, by or on behalf of the Centennial Park and Moore Park Trust, or
 - (b) on trust lands within the meaning of the *Parramatta Park Trust Act 2001*, by or on behalf of the Parramatta Park Trust, or
 - (c) on Crown managed land, by or on behalf of—
 - (i) the Secretary, or
 - (ii) a Crown land manager of the land (or an administrator of the manager), or
 - (iii) the Ministerial Corporation, or
 - (iv) the Minister administering the *Crown Land Management Act 2016*,
if the development is for the purposes of implementing a plan of management adopted for the land under the Act referred to above in relation to the land or in accordance with the *Local Government Act 1993* in relation to Crown managed land managed by a council.
- (3) Any of the following development may be carried out by or on behalf of a public authority without consent on land owned or controlled by the public authority—
 - (a) development for any of the following purposes—
 - (i) roads, pedestrian pathways, cycleways, single storey car parks, ticketing facilities, viewing platforms and pedestrian bridges,
 - (ii) recreation areas and recreation facilities (outdoor), but not including grandstands,
 - (iii) visitor information centres, information boards and other information facilities,
 - (iv) lighting, if light spill and artificial sky glow is minimised in accordance with the Lighting for Roads and Public Spaces Standard,
 - (v) landscaping, including landscape structures or features (such as art work) and irrigation systems,
 - (vi) amenities for people using the Reserve, including toilets and change rooms,
 - (vii) food preparation and related facilities for people using the Reserve,
 - (viii) maintenance depots,
 - (ix) portable lifeguard towers,
 - (b) environmental management works,
 - (c) demolition of buildings (other than any building that is, or is part of, a State or local heritage item or is within a heritage conservation area).

Note—

The term building is defined in the *Environmental Planning and Assessment Amendment Act 2017* as including any structure.

2.74 Exempt development

- (1) Development for any of the following purposes that is carried out in the prescribed circumstances is exempt development—
 - (a) construction or maintenance of—
 - (i) walking tracks, raised walking paths (including boardwalks), ramps, stairways or gates, or
 - (ii) bicycle-related storage facilities, including bicycle racks and other bicycle parking facilities (except for bicycle paths), or
 - (iii) handrail barriers or vehicle barriers, or
 - (iv) ticketing machines or park entry booths, or
 - (v) viewing platforms with an area not exceeding 100m², or
 - (vi) sporting facilities, including goal posts, sight screens and fences, if the visual impact of the development on surrounding land uses is minimal, or

- (vii) play equipment if adequate safety measures (including soft landing surfaces) are provided and, in the case of the construction of such equipment, so long as the equipment is situated at least 1.2m away from any fence, or
- (viii) seats, picnic tables, barbecues, bins (including frames and screening), shelters or shade structures, or
- (ix) portable lifeguard towers if the footprint of the tower covers an area no greater than 20 square metres, or
- (x) temporary structures,
- (b) routine maintenance of playing fields and other infrastructure, including landscaping,
- (c) routine maintenance of roads that provide access to or within those playing fields, including landscaping,
- (d) environmental management works.
- (2) Development is carried out in the prescribed circumstances if the development is carried out—
 - (a) on land referred to in section 2.73(1) by or on behalf of a public authority, or
 - (b) on land referred to in section 2.73(2)(a) or (b) by or on behalf of the Centennial Park and Moore Park Trust or the Parramatta Trust, as the case may be, or
 - (c) on land owned or controlled by a public authority by or on behalf of the public authority, or
 - (d) on Crown managed land, by or on behalf of—
 - (i) the Secretary, or
 - (ii) a Crown land manager of the land (or an administrator of the manager), or
 - (iii) the Ministerial Corporation, or
 - (iv) a council having control of the land under section 48 of the Local Government Act 1993, or
 - (v) the Minister administering the Crown Land Management Act 2016.
- (3) Development is exempt development under this section only if the development—
 - (a) complies with section 2.20, and
 - (b) involves no greater disturbance of native vegetation than necessary, and
 - (c) does not result in an increase in stormwater run-off or erosion.

Note: This is an extract from the SEPP at time of writing this PoM. Please refer to the NSW Government legislation website for the most up to date version.

7.3 Land Categorisation Map

Refer following page.



LAND CATEGORISATION



Site name: Jarvis Park
project location: Marrickville
project number: 24-001s
client: Inner West Council

date: 23.04.2025
revision: 01
drawn: PPH
checked: AL

TaylorBrammer
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JARVIE PARK, MARRICKVILLE

DRAFT MASTERPLAN

TaylorBrammer INNER WEST

Photograph of concrete circulation path and open lawn area; Source Taylor Brammer 31.01.2024



Council acknowledges the Gadigal and Wangal peoples of the Eora Nation, who are the traditional custodians of the lands in which the Inner West Local Government Area is situated. We celebrate the survival of Aboriginal and Torres Strait Islander cultures, heritage, beliefs and their relationship with the land and water. We acknowledge the continuing importance of this relationship to Aboriginal and Torres Strait Islander peoples living today, despite the devastating impacts of European invasion. We express our sorrow for past injustices and support the rights of Aboriginal and Torres Strait Islanders to self-determination.

Document / Status Register

Issue	Date	Purpose /Approved
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02	29 FEB 2024	PRELIMINARY/AL
03	10 MAY 2024	FINAL/AL
04	07 FEB 2025	DRAFT/AL
05	11 SEP 2025	FOR EXHIBITION/AL

Job Number: 24-001s

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Photograph of Youth Centre from basketball courts; Source: Taylor Brammer Landscape Architects



1.01 Executive Summary

Background

Taylor Brammer Landscape Architects Pty Ltd are engaged by Inner West Council to prepare a Masterplan and Plan of Management for Jarvie Park, Marrickville. The brief included extensive community consultation to inform the design outcome for the users and community.

By way of background, a previous Plan of Management and masterplan was prepared in 2001. Since this time there has been a Council amalgamation, resulting in amended council policies, and new future directions and managements for the now Inner West Council area and community. As a result, an updated Masterplan for the Park is required, which outlines the framework for managing the Park and identifying appropriate uses for the Park.

This Masterplan provides a long term vision for the place that will be appropriate for the site and provides a parkland of recreation and contemplation that fulfills the community's aspirations and needs.



Photograph of existing park signage at main pedestrian entrance; Source: Taylor Brammer Landscape Architects

1.02 Review of Background Documentation

State Government

NSW Public Spaces Charter 2021

NSW Greener Places Design Guide 2020

Sydney Green Grid 2023

NSW Connecting with Country 2023

Local Government

Inner West Innovate Reconciliation Action Plan 2023-2025

Our Inner West 2036 Strategic Plan

Our Place Inner West - Local Strategic Planning Statement

2020

Recreation Needs Study - A Healthier Inner West 2018

Recreation Strategy and Action Plan 2023-2032

Inner West Blue Green Grid Strategy 2023

Inner West Land and Property Asset Plan 2018

Inner West Climate and Renewables Strategy 2019

Jarvie Park Plan of Management 2001

Inner West Homelessness Policy

Inner West Biodiversity Strategy 2036

1.02 State Government



NSW Public Spaces Charter 2021

Key Considerations

Inclusive and Accessible Design:

- Prioritise inclusivity, ensuring public spaces are accessible to everyone regardless of demographics or abilities.
- Design spaces with clear entrances, visible wayfinding, and integration with surroundings for easy navigation.

Community-Centric Approach:

- Focus on building strong, connected communities through public spaces.
- Engage diverse community groups in planning and design, fostering inclusiveness and community-led initiatives.

Cultural Enrichment and Environmental Sustainability:

- Recognise public spaces as platforms for cultural expression and creativity.
- Integrate green infrastructure to enhance biodiversity, promote climate resilience, and ensure equitable access to nature.



NSW Greener Places Design Guide 2020

Key Considerations

Integration of Green Infrastructure:

- Combine green infrastructure with urban development and infrastructure.
- Understand physical and functional relationships between urban green space and other infrastructure.
- Implement wider environmental, social, and economic benefits from green infrastructure.

Connectivity of Open Spaces:

- Create a network of high-quality open spaces connected to town centers, transport hubs, rivers, and residential areas.
- Enhance physical and functional connections between different green spaces.
- Increase planting along stormwater, gas, and power easements, roads, and rail corridors.

Multi-functionality of Green Spaces:

- Design landscapes that offer ecological, socio-cultural, and economic benefits simultaneously.
- Balance multi-functionality with the need to protect and enhance local habitat.
- Recognise the value of existing landscape performance via improved connectivity, stormwater management, and environmental quality.



Sydney Green Grid 2023

Key Considerations

Regional Emphasis:

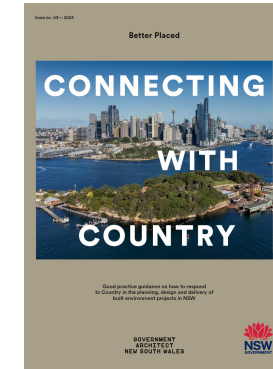
- Sydney's Green Grid tailors its approach to the distinct characteristics of Western Sydney, Parramatta, and Sydney, recognising and enhancing the unique ecological features and recreational opportunities within each region.

Strategic Connectivity:

- The initiative prioritises the creation of a comprehensive and connected green infrastructure network. By integrating various green spaces, it seeks to bridge fragmented areas, preserving biodiversity, and providing residents with enhanced recreational and environmental experiences.

Holistic Urban Integration:

- Sydney's Green Grid proposes an integrated urban planning strategy that harmonises green spaces with transportation and utilities. This holistic approach aims to create sustainable, liveable, and inclusive urban environments, ensuring resilience in the face of ongoing urban development and expansion.



NSW Connecting with Country 2023

Key Considerations

Understanding Country:

- Begin by understanding the specific Country on which the project is located, respecting the diverse cultural landscapes and connections that exist. Consider Aboriginal language, placenames, and the broader context beyond site boundaries.
- Engage dialogue with Aboriginal and Torres Strait Islander representatives whenever possible.

Cultural Integration in Design:

- Integrate cultural elements into the design process where appropriate, incorporating traditional language, placenames, and design principles. Recognise the importance of in-between spaces, indirect connections, and storytelling in creating meaningful and culturally rich designs.

Sustainability and Connection to Living Systems:

- Embrace a wide approach to sustainability, acknowledging the interconnectedness of living systems. Consider biodiversity, water management, and circular economy principles. Learn from traditional Indigenous architecture and explore ways to connect with Earth, Water, and Sky Country in designs.

1.02 Local Government



Inner West Innovate Reconciliation Action Plan 2023-2025

Key Considerations

Recognition and Respect for Indigenous Peoples:

- A commitment to recognising and deeply respecting the cultural and spiritual significance of Aboriginal and Torres Strait Islander peoples, extending beyond acknowledgment.

Equal Opportunities and Community Development:

- Makes a pledge to ensure that Indigenous peoples have access to the same opportunities as the broader Australian community.
- This commitment can be tangible through the implementation of impactful programs actively promoting inclusive and supportive community development.

Two-Way Communication and Relationship Building:

- Highlights the importance of positive, respectful relationships, emphasising two-way communication between Indigenous peoples, organisations, and communities.
- The focus revolves around expanding networks, engaging in advocacy, and initiatives, all aimed at fostering understanding, collaboration, and the establishment of trust.



Our Inner West 2036 Strategic Plan

Key Considerations

Ecological Sustainability:

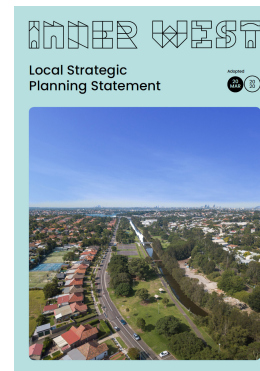
- Provide the community with tools for sustainability.
- Maintain and enhance green corridors and urban tree canopy.
- Implement water-sensitive policies and projects.

Liveable, Connected Neighbourhoods and Transport:

- Design development for sustainability and community well-being.
- Preserve the unique character and heritage of neighbourhoods.
- Ensure public spaces are welcoming, accessible, and safe.

Creative Communities and a Strong Economy:

- Value and celebrate creativity and culture.
- Promote the Inner West as a hub for creative industries.
- Support a thriving local economy with diverse and accessible employment.



Our Place Inner West - Local Strategic Planning Statement 2020

Key Considerations

Vision for the Inner West:

- Prioritises creating a high-quality living environment that embraces diversity and addresses future population needs. Sustainability, encompassing ecological and economic aspects, is at the core, fostering connected communities through spatial planning, social engagement, and efficient transport.

Strategic Themes and Priorities:

- Guided by six key themes, aligned with broader community and district plans. These themes shape planning priorities, spanning ecological sustainability, liveable neighborhoods, sustainable transport, creative communities, a strong economy, and fostering happy, healthy communities.

Specific Planning Objectives:

- Outlines specific objectives to realise the vision, including adapting to climate change, achieving zero emissions, and cultivating a diverse urban forest. Priorities extend to sustainable housing growth, accessible urban spaces, robust transport infrastructure, a thriving local economy, and the recognition and support of cultural diversity.



Recreation Needs Study - A Healthier Inner West 2018

Key Considerations

Addressing Current and Future Gaps in Open Space:

- Increase the supply of open space in suburbs with low metrics and plan for future demand by establishing benchmarks for open space provision in new developments.
- Collaborate with developers to create multipurpose recreation spaces to meet future demand.

Increasing Capacity of Existing Facilities:

- Improve the quality and function of existing open space and recreation facilities.
- Enhance amenities, invest in upgrades to lighting and safety, and consider alternative improvements for sporting fields.

Creating Inclusive and Nature-Connected Recreation Spaces:

- Re-imagine streets and laneways as recreation spaces to increase accessibility.
- Promote inclusion by reflecting local history, encouraging diverse usage, and addressing health needs.
- Provide nature-based spaces, and address climate impacts in recreation planning.



Recreation Strategy and Action Plan 2023-2032

Key Considerations

An Active Inner West

- Enhance open spaces in the Inner West by creating new parks, pocket parks, and neighborhood parks through partnerships, rooftop spaces, and other innovative solutions. The strategy aims to address deficiencies, ensure child-safe facilities, and promote inclusive and well-maintained open spaces for the community.

Active Lives

- Ensure inclusive and diverse community participation in recreation by promoting accessibility, cultural sensitivity, and social inclusion through the development of parks, facilities, and programs.

Active Communities

- Prioritise community well-being and inclusivity by developing and upgrading indoor sporting facilities, enhancing sports grounds, creating inclusive playgrounds, and promoting diverse recreational opportunities.



Inner West Blue Green Grid Strategy 2023

Key Considerations

Urban Challenges and Innovative Solution:

- The Inner West faces population growth and funding limitations, hindering new open space development. The Blue-Green Grid emerges as an innovative solution to provide additional facilities and areas, catering to community needs while navigating existing constraints.

Interconnected Open Spaces Vision:

- The Blue-Green Grid Strategy outlines a vision for 85 interconnected routes, improving access to recreational spaces, enhancing urban design with water-sensitive strategies, and promoting cultural connections. It not only addresses immediate challenges but aligns with regional plans, contributing to the Greater Sydney Green Grid.

Long-Term Cultural-Environmental Fusion:

- Beyond local benefits, the Blue-Green Grid Strategy contributes to the Greater Sydney Region Plan. Moreover, it recognizes the potential of Blue-Green Infrastructure to blend cultural and environmental values, encouraging shared ownership and custodianship.



Inner West Land and Property Strategy 2019

Key Considerations

Optimised Property Management:

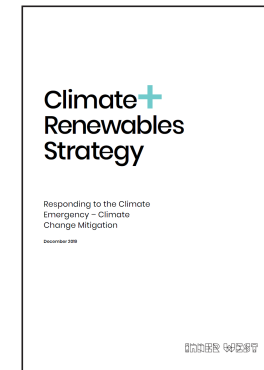
- Analyse lifecycle costs and revenue for each property.
- Apply consistent criteria for cost-benefit optimisation.
- Regularly review opportunities for reuse and disposal.

Transparent Governance:

- Develop and implement clear Land & Property Policy and Guidelines.
- Document and enforce property agreements, maintaining a comprehensive register.
- Report regularly, ensuring transparency and adherence to key performance indicators.

Future-Focused Community Planning:

- Analyse community needs for services and spaces.
- Develop a 10-year strategic property program.
- Prioritise property decisions based on evolving community needs.



Inner West Climate and Renewables Strategy 2019

Key Considerations

Promoting Renewable Energy Adoption:

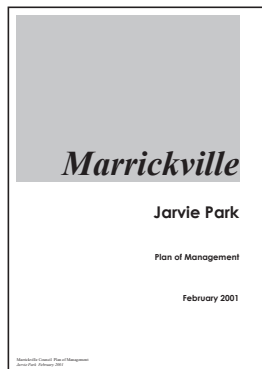
- Establish an Office of Renewable Energy Innovation for initiatives like Solar My School and Inner West Solar Garden.
- Support solar installations on various scales, emphasising inclusivity for residents and businesses with limited access.

Zero-Carbon Buildings and Precincts:

- Strengthen environmental standards through enhanced planning controls.
- Innovate planning for low-carbon precincts, encouraging decentralisation and sustainable transportation.

Integrated Transport and Emission Reduction:

- Implement an Integrated Transport Strategy prioritising active transport and shared vehicle modes.
- Foster a transport hierarchy favoring walking, cycling, and public transit to reduce carbon footprint and enhance community well-being.



Jarvie Park Plan of Management 2001

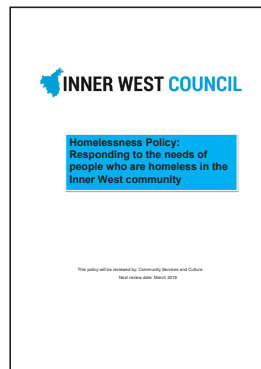
Key Considerations

Park-Specific Considerations

- Recreation Facilities – Ensure diverse amenities catering to all age groups, especially youth
- Community Engagement – Foster participation in park planning and maintenance.
- Safety & Access – Improve lighting, deter vandalism, and enhance pathways for better accessibility
- Awareness & Signage – Install informative signs on history, cultural significance, and park guidelines

Management & Future Development

- Masterplan Development – Guide long-term improvements with a strategic plan.
- Regulatory Compliance – Align leases and licences with Local Government Act regulations.
- Alternative Uses – Allow short-term community events that uphold park integrity.
- Facility Upgrades – Maintain and enhance playgrounds, seating, and lighting.
- Sustainable Maintenance – Implement asset management to ensure long-term usability.



Inner West Council Homelessness Policy

Key Considerations

Ensuring Inclusive and Safe Park Spaces:

- Respect the rights of homeless individuals to access and use public parks.
- Implement measures to ensure safety and peaceful enjoyment for all park users.
- Address complaints from nearby residents and park users regarding issues like rubbish, belongings, and antisocial behavior.

Providing Supportive Services and Information:

- Offer information about available homelessness services to homeless individuals using the park.
- Facilitate connections between homeless individuals and specialist homelessness services.

Promoting Community Understanding and Engagement:

- Educate the community about the complexities of homelessness and the Inner West Council's approach to addressing it.



Inner West Biodiversity Strategy

Key Considerations

- Protecting Urban Biodiversity: Preserve and restore native habitats to combat urban development impacts like habitat loss and pollution.
- Cultural and Community Engagement: Embed Aboriginal ecological knowledge and "Caring for Country" practices, alongside community partnerships, to enhance local biodiversity.
- Climate Resilience: Adapt habitats and infrastructure to counter climate impacts, using blue-green networks to manage flooding and rising temperatures.
- Waterway Health: Enhance wetland and riparian areas with water-sensitive design and naturalization to improve water quality.
- Community Involvement: Increase citizen science and education to foster biodiversity care and sustainability.
- Policy and Monitoring: Guide urban planning with biodiversity data, promoting green cover and ecosystem health through supportive policies and incentives.

2.00 Site Analysis

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Photograph of main large existing trees creating dappled shade on park benches; Source: Taylor Brammer Landscape Architects

2.01 Urban Context

Jarvie Park is located in Marrickville, a suburb situated in Sydney's Inner West. The site sits within the Midjuburi (Marrickville Ward) of the Inner West Council, which is the local indigenous word for lilly pilli.

The site is situated to the north of Cooks River, a tributary of Botany Bay.

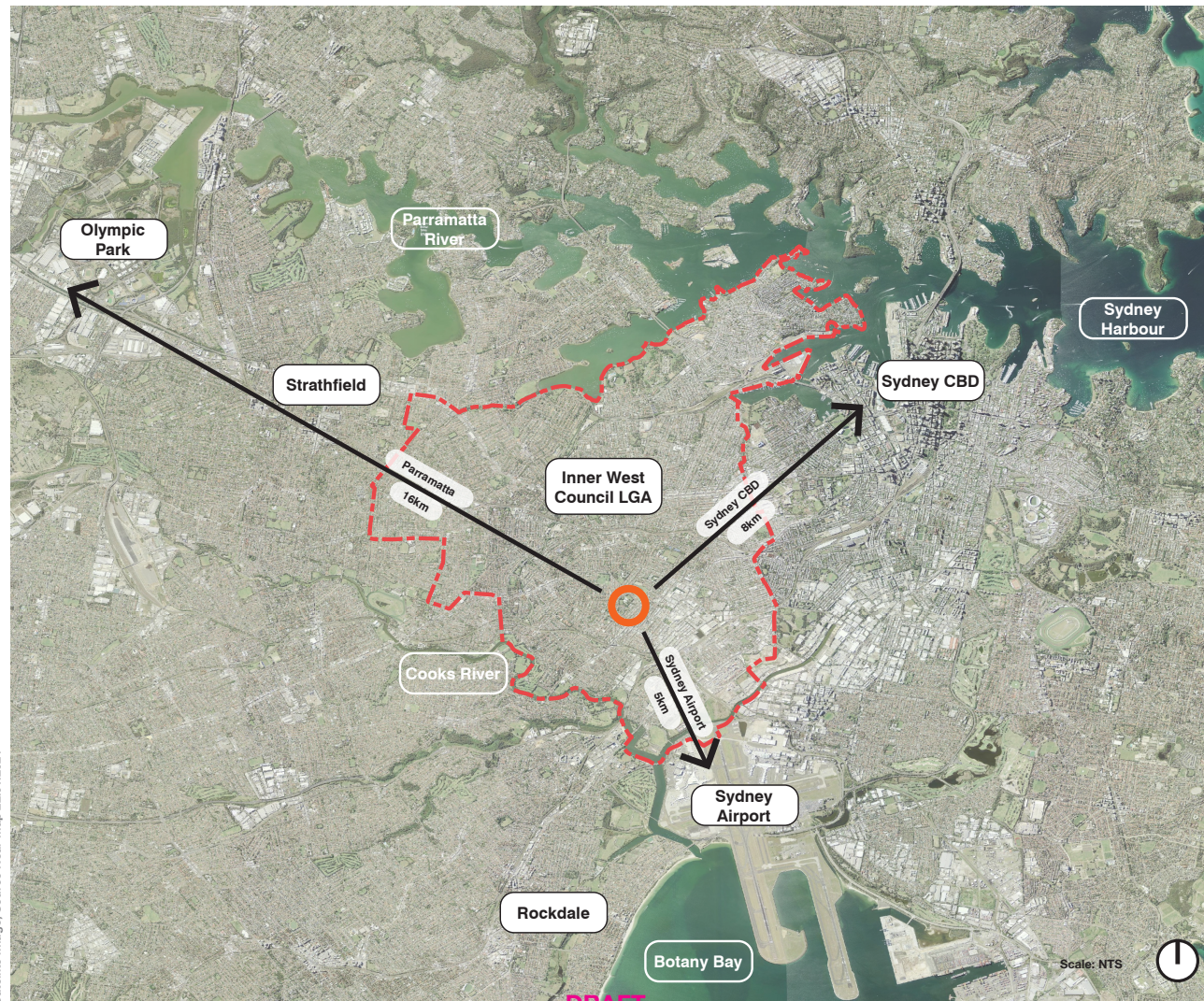


Inner West Council Wards and vegetation communities;
Source Inner West Council Blue-Green Grid Strategy 2023

LEGEND

- Inner West Council LGA
- Site
- Direction Arrow

Satellite image; Source Near Map 22.01.2024

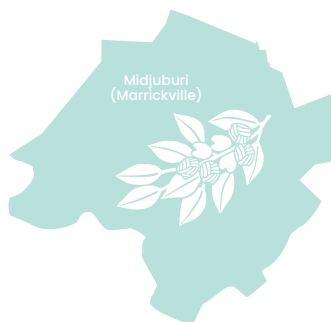


2.02 Local Context

Jarvie Park is in the suburb of Marrickville NSW. The park is bounded by Malakoff Street on the east, Jarvie Lane and Yabsley Avenue on the north, and residential houses on the west and south.

Jarvie Park is located in close proximity to Marrickville High School, contributing to a large youth presence in the area. Henson Park is also close, offering larger size park related amenity such as dog off leash areas and sporting.

Key features of the land area are the KU Crusader Preschool, Plumtree Children's Services and the Midjuburi Youth Resource Centre in the Park. The Park is used for passive recreation with a basketball court and open lawn areas. A small playground is also present on the site.



Inner West Council Wards and vegetation communities;
Source Inner West Council Blue-Green Grid Strategy 2023

LEGEND

- Site boundary
- == Major Road
- B Existing Bus/ Light Rail/Train/
- T Parking
- P

Satellite image; Source Near Map 23.01.2024



2.03 Site Evolution and Heritage

Aboriginal History

The area of land now known as Marrickville is home to the Gadigal and Wangal people of the Eora Nation, part of the Darug language group.

A tributary to the Cooks River, the Gumbramorra Creek fed into the Gumbramorra Swamp, which is now hidden under the concrete of Sydenham, St Peters, Marrickville and Tempe. The Gadigal and Wangal peoples of the area tapped into this large wetland as a rich source of wildlife, vegetation and shellfish.

Source: An Old Swamp in the City, Dictionary of Sydney, 2020
https://dictionaryofsydney.org/blog/an_old_swamp_in_the_city

Colonial History

Post European colonisation, in the late 1800s, the local context of the area was dominated by industry which was built upon the Gumbramorra Swamp. The lowest point of the swamp is on the corner of Sydenham Road and Victoria Road, a few blocks to the South-east of Jarvie Park.

Draining of the swamp commenced in the 1890s to combat continual flooding of the area, culminating with The Sydenham Pit & Drainage Pumping Station built in the early 1930's. The pumping station aided with flooding but unfortunately did not fix the issue. The Gumbamorra swamp was subsequently entirely drained.

As Sydney expanded westwards the drained swamp became an important source of building materials such as timber for construction, shell deposits to make mortar and especially clay for brickmaking.

Today, most of the heavy industry of Marrickville has been replaced by hundreds of light industries and homes.

Park Evolution

Jarvie Park and the surrounding areas were largely used as brick pits until the early 1920s, when a combination of mechanisation and the end of the building boom resulted in their closure. When the brick companies left, there was little remediation to the land and the pits would fill with water. Drownings in these disused brick pits were commonplace at the time, until the owners of the land were ordered to fill them. In the case of Jarvie Park, the land was purchased and filled in 1938, creating the parkland in its present form.

Jarvie Park was named after Milton L.F. Jarvie who was an Alderman on Marrickville Council from 1922 to 1927 and was Mayor in 1927.

Today the park provides locals and visitors with various amenities and facilities, in particular its leased Youth Centre, Kindergarten and Children's Services, alongside a basketball court and playground.

Source: <https://marrickvilleheritage.org.au/2021/11/14/dibble-avenues-waterhole/>
<https://marrickvilleheritage.org.au/2021/07/07/building-blocks-of-empire/>

Standseure Brick pit before being filled in to create Jarvie Park; Source: Scratching Sydney's Surface website



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1943



Paths on desire lines from Malakoff Street through park. Little to no tree vegetation with industrial development adjacent.

1955



Park turf seems to be resurfaced, perimeter trees planted. Structure to north built.

1982



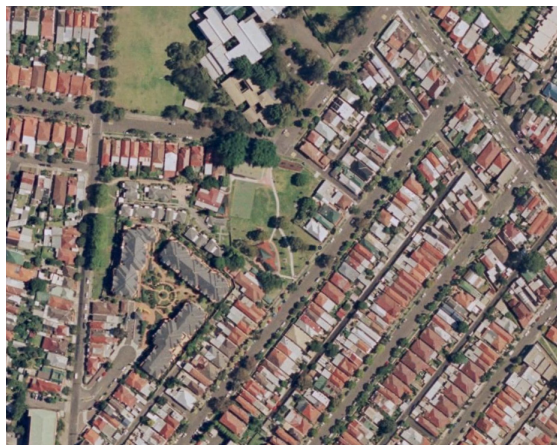
Significant tree growth. Basketball court first constructed. Other park infrastructure appears present along Malakoff Street

1994



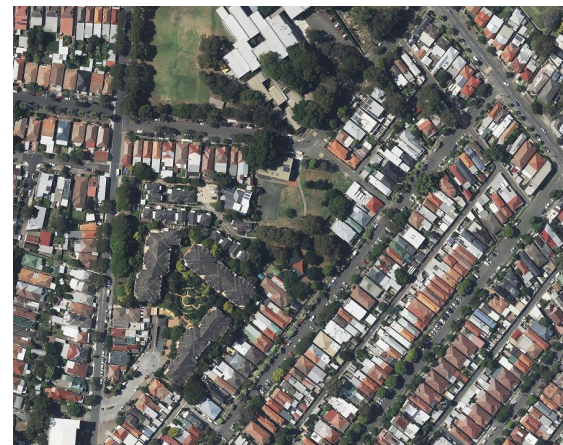
First playground installed, noting lack of shade.

2005



Basketball court resurfaced, existing pathway network and playground installed.

2023



Current condition with significant tree canopy.

2.04 Site Character

Location and Description

Jarvie Park is a local park in the suburb of Marrickville. It is bounded by Yabsley Avenue and Malakoff Street on the North and East respectively. The area of the park is approximately 8,216m², inclusive of leased areas of KU Crusader Preschool (approx. 1240m²), Plumtree Children's Services (approx. 715m²), and the Midjuburi Youth Resource Centre (approx. 564m²).

The Park provides a range of public amenities and multiple uses including a basketball court, playground, small fitness area and picnic areas and seating. The circulation of the park is formalised from a desire line between Malakoff Street, which adjoins to Marrickville High School, and Yabsley Avenue.

The park is an important destination in the Inner West due to its services present on site, the KU Crusader Preschool, Plumtree Children's Services and the Midjuburi Youth Resource Centre.



Photograph of Youth Centre from basketball courts; Source: Taylor Brammer Landscape Architects

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2.05 Site Photos



Stone wall at entrance from Malakoff Street in good condition. Preschool behind. Source Taylor Brammer Landscape Architects



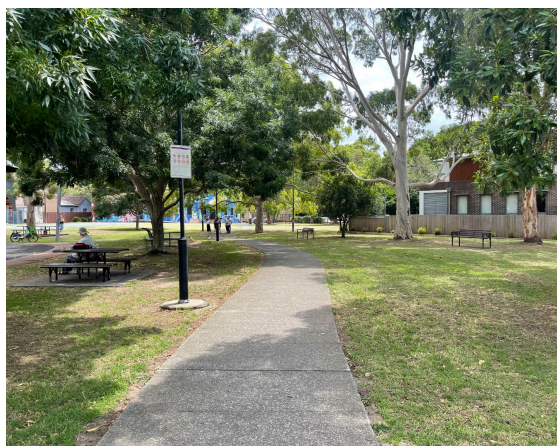
Playground with shade and dilapidated equipment. Pathway circulation. Source Taylor Brammer Landscape Architects



Large grassed areas with significant canopy trees Source Taylor Brammer Landscape Architects



Youth center and basketball court, mixed surface condition. Child services building behind court. Source Taylor Brammer Landscape Architects



Picnic tables under trees, park benches disconnected from pathways in background. Dappled Sade. Source Taylor Brammer Landscape Architects



Side access from Yabsley Ave as access to child services. Youth Centre in foreground. Source Taylor Brammer Landscape Architects

2.06 Site Elements

DESIGN NOTES

- 1 Midjuburi Youth Resource Centre
- 2 Asphalt Basketball Court
- 3 Plumtree Children's Services
- 4 Shade structure and Playground
- 5 KU Crusader Preschool
- 6 Static Exercise Equipment
- 7 Various Picnic Areas

LEGEND

- Site boundary
-  Maintenance gate



2.07 Connectivity and Access

The predominant street access into Jarvie Park is adjacent to the Midjuburi Youth Centre off Yabsley Avenue, with substantial gate and sandstone elements. There is secondary street access from Malakoff Street adjacent to the KU Crusader Preschool. Access to Plumtree Children's Services is primarily from Yabsley Avenue down an alleyway beside the Youth Resource Centre. Circulation works to bring users of the park between Malakoff Street and Yabsley Avenue past the playground and basketball courts.

There is on street parking available along both Malakoff Street and Yabsley Avenue. Maintenance access is through a gated area off Jarvie Lane.

LEGEND

- Site boundary
- Pedestrian / cycle circulation
- P Existing parking



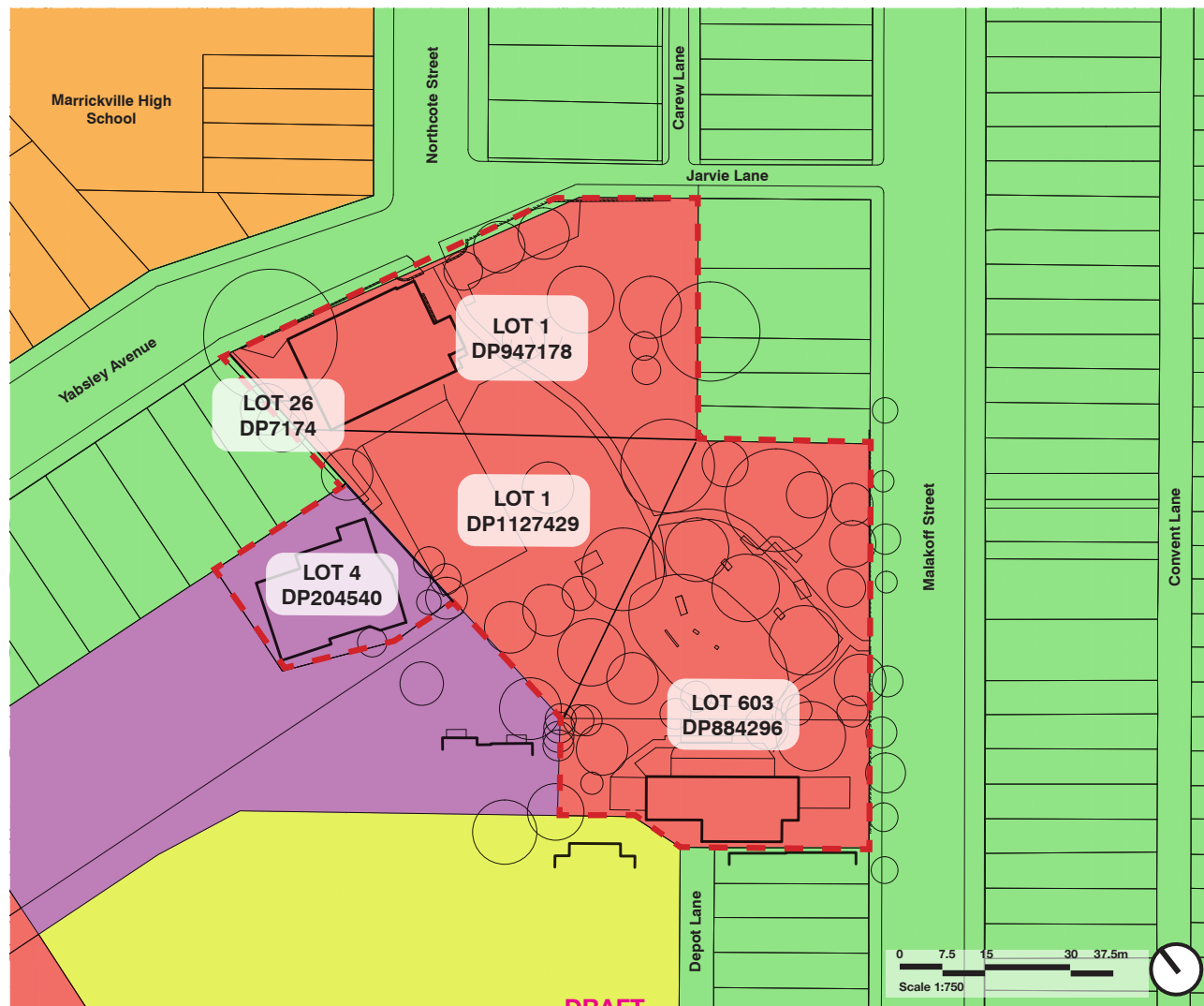
2.08 Planning, Zoning and Ownership

Jarvie Park is currently classified as Local Park and is primarily zoned RE1 Public Recreation with Lot 4 being the exception being R3 Medium Density Residential with the Children's Services building and Lot 26 being R2 Low Density Residential with a small alleyway, as per the Inner West LEP. Zoning Details of the park are as follows.

Lot / DP	Ownership	Land Classification
Lot 26 DP 7174	Inner West Council	Community Land
Part Lot 1 DP 974178	Inner West Council	Operational Land
Lot 1 DP 1127429, Part Lot 1 DP 947178, Part Lot 603 DP 884296	Inner West Council	Community Land
Part Lot 603 DP 884296	Inner West Council	Operational Land
Lot 4 DP 204540	Inner West Council	Operational Land

LEGEND

- Site boundary
- RE1 Public recreation
- R2 Low density residential
- R3 Medium density residential
- R4 High density residential
- SP2 Educational Establishments



2.09 Facility Conditions and Maintenance

Jarvie Park has several facilities and amenities of which are varying in age and condition. The current facilities include:

- Basketball Court
- Playground
- Picnic Areas
- Walking Paths
- Open Lawn Areas
- Static Fitness Area

Leased premises are not part of the conditions study at this time however include:

- Midjuburi Resource Centre
- Plumtree Children's Services
- KU Crusader Preschool

LEGEND

- Site boundary
- Facility Condition Good
- Facility Condition Fair
- Facility Condition Poor



2.10 Topography and Soil

Jarvie Park is situated on the Blacktown soil on shale which likely contains variations of the typical soil profile shown below:

- A1 horizon - friable brownish-black loam
- A2 horizon - hard setting brown clay loam
- B horizon - strongly pedal, mottled brown light clay
- B3/C horizon - light grey plastic mottled clay

This soil landscape is susceptible to moderately reactive soil and seasonal water logging.

General fertility is low to very low. The subsoils may be locally sodic with low permeability.

The site slopes gradually from the North East to South West about 1 meter.

LEGEND

- Site boundary
- ~ Existing contour



2.11 Vegetation and Biodiversity

The pre-1750 vegetation community that existed within the site boundary of Jarvie Park is Sydney Turpentine-
Ironbark Forest (Wet Sclerophyll).

The site has a diverse range of both native and introduced tree species, with significant tree canopy coverage around the existing playground. One tree of particular note is a planted *Ficus macrophylla* (T27) which as the potential to become a very large tree and dominant landscape feature, as such an effort to retain and protect this tree should be continued. Please refer to Preliminary Tree Assessment Report by BlueGum Tree Care and Consultancy, prepared March 2024 for more information.

The existing turf to the park is in good condition.

Total canopy coverage = 2845m²
= 35% of total site area

LEGEND

- Site boundary
- Existing trees



2.12 Hydrology and Flood

The mean total rainfall for this area is 1248.2mm - lower than the mean at Sydney Observatory according to the Bureau of Meteorology, 2019-2023 (1447.3mm).

The entirety of the site is situated on a flood plain which is primarily caused by overland water flow.

LEGEND

- Site boundary
- /// Overland flooding
- //// Probable Maximum Flood



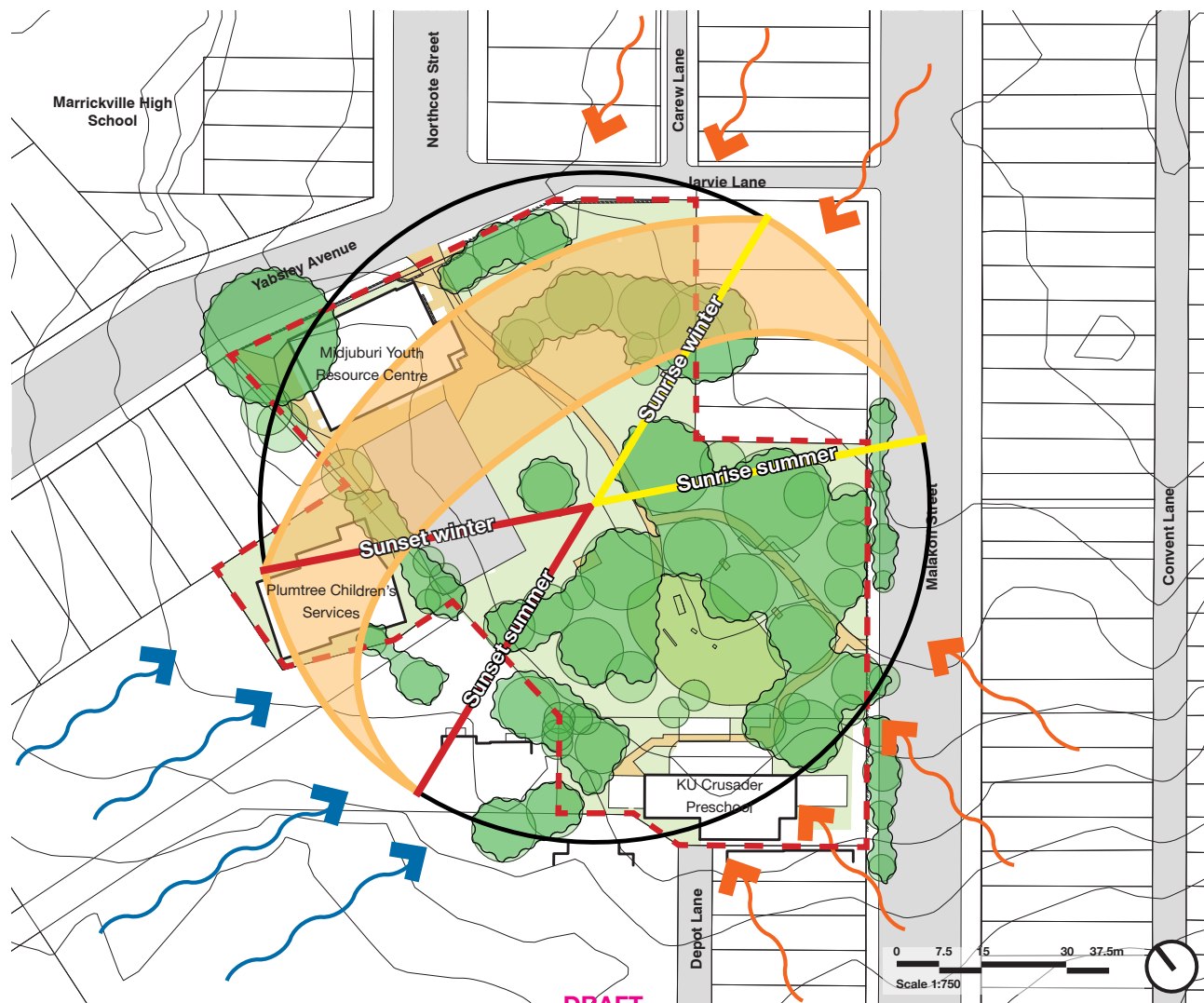
2.13 Climate

The sunniest and most exposed areas of the park are to the north and the coolest and most sheltered areas surround the playground to the south.

In summer, the site experiences winds from the south as well as northeasterly breezes in the afternoons. Winter winds vary greatly but most often enter the site from the west.

LEGEND

- Site boundary
- ~> Dominant summer winds
- ~> Dominant winter winds
- ~ Existing tree canopy



3.00 Opportunities and Constraints

3.01 Constraints and Conditions Summary	27
3.02 Opportunities Plan	28

Photograph of existing playground, picnic areas, drinking fountain and pathways; Source: Taylor Brammer Landscape Architects



3.0

3.01 Constraints and Conditions Summary

DESIGN NOTES

- 1 Youth center disconnected from surroundings
- 2 Basketball court in poor condition
- 3 Playground and shade structure in need of upgrade
- 4 Lack of biodiversity and understorey planting
- 5 Lack of amenity surrounding basketball court
- 6 Inaccessible and uncovered picnic tables and chairs
- 7 Drainage and flooding issues
- 8 Uneven pathways

LEGEND

- Site boundary
- ← Pedestrian circulation
- P Existing parking



3.02 Opportunities Plan

DESIGN NOTES

- 1 Open leased premises to the Park
- 2 Resurface and create new multi-purpose court
- 3 New playground, shade structure and lighting
- 4 Extended gardens for biodiversity and amenity
- 5 Activate surrounding court areas for multi-purpose recreation
- 6 Retain and improve fitness area
- 7 New passive recreation BBQ and picnic areas
- 8 Address drainage and flooding

LEGEND

- Site boundary
- ← Pedestrian circulation
- P Existing parking
- Extended garden areas
- Tenancy Engagement
- ◆ Refreshed park signage at all entrances
- ◆ New bin enclosures
- ◆ Existing water fountain relocated



4.00 Community Consultation

4.01 Online Engagement	30
4.02 On-site Engagement	31
4.03 Community Engagement Summary	32

Photograph of concrete circulation path and open lawn area; Source Taylor Brammer 31.01.2024



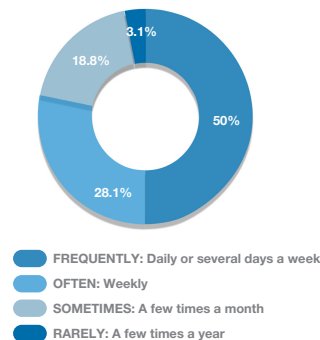
4.01 Online Engagement

Summary

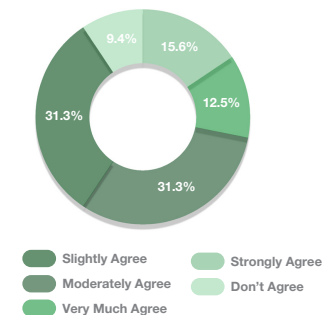
Between 29th of July and 25th of August 2024, the community was invited to provide feedback on Jarvie Park through an online survey, and interactive digital map, email, phone and letters.

A total of 32 surveys were completed, 5 emails were received, and 39 pins were received on the digital map (24 highlighted things that were not liked and 15 were liked). An overview of the qualitative data from the online survey is seen to the right and key outcomes from the consultation is on page 34.

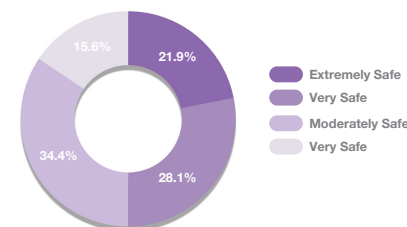
How often do you visit Jarvie Park?



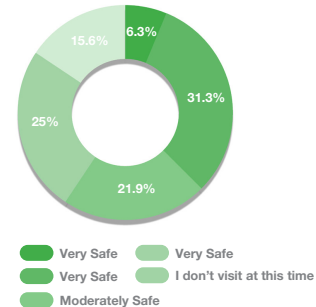
Jarvie Park meets the needs of the community



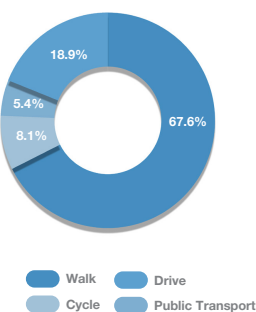
How safe do you feel when visiting during the day?



How safe do you feel when visiting at night?



How do you get to Jarvie Park?



4.02 On-site Engagement

Summary

Representatives from Inner West Council and Taylor Brammer attended an on-site engagement day at Wicks Park on the 17th of August 2024.

Attendees from the community were invited to write on notes or draw directly on a printed satellite image. The total number of attendees on the day was 14.

A diverse range of comments and feedback from Park users were received with outcomes summary outlined on the following page.

Alexandra Canal as it was before 1880; Source Sydney Water



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4.03 Community Engagement Summary

Key Outcomes

Ten key outcomes act as a summation of responses received through both online and on-site engagement channels.

1. Upgrade playground with modern and accessible options that cater to children of all ages

2. Improve Park maintenance, increase frequency of grass care, address areas that become swampy after rain, and install more bins with a higher rate of collection

3. Enhance safety and accessibility through improved pathway lighting and leveled paths, improve signage throughout the Park

4. Install additional Park amenities such as covered picnic areas and dedicated BBQ areas for gatherings and events

5. Address flooding and drainage issues through an enhancement to infrastructure and regular maintenance

6. Foster Community engagement and use of the Park through creating multi-functional spaces that can be hired for events, particularly by the adjoining Preschool, Children's services and Youth services operations

7. Install new gardens and biodiversity areas, including bird and possum boxes

8. Resurface and enhance existing basketball court, adding new multi-purpose linemarking and installing new hoops

9. Assess and improve parking arrangements surrounding the Park

10. Promote and extend local artist's engagement with the Park, coordinating with surrounding youth and children's services.

These ten identified engagement outcomes acted to form the foundation for preparing this draft masterplan and accompanying Plan of Management. As a response, all ten have been included within the draft masterplan and Plan of Management for the Park.

5.00 Masterplan

5.01	Key Moves	34
5.02	Functional Diagram	35
5.03	Masterplan	36
5.04	Priorities	37



Photograph of concrete circulation path and open lawn area; Source Taylor Brammer 31.01.2024

5.01 Key Moves



Open leased facilities to the Park

- Open up the centre to the park through operable doors and glass
- Use the park as an extension to the Midjuburi Youth Resource Centre, allowing more activities outside
- Incorporate multi-use areas such as stages for community and cultural events
- Maintain playful character



Convert court to multi-purpose

- Refurbish the existing basketball court to be a multi-purpose basketball and netball court
- Install new multi-purpose hoops
- Explore ball noise mitigation
- Use paving paints to continue colourful vibe of the Park



Refurbish playground

- Refurbished playground with highly durable new play elements that allow for use by a diverse range of abilities and ages
- New shade structure and lighting
- Enhancements to existing boundary fence to strengthen barrier Malakoff Street.
- Incorporate new picnic and BBQ areas overlooking playground



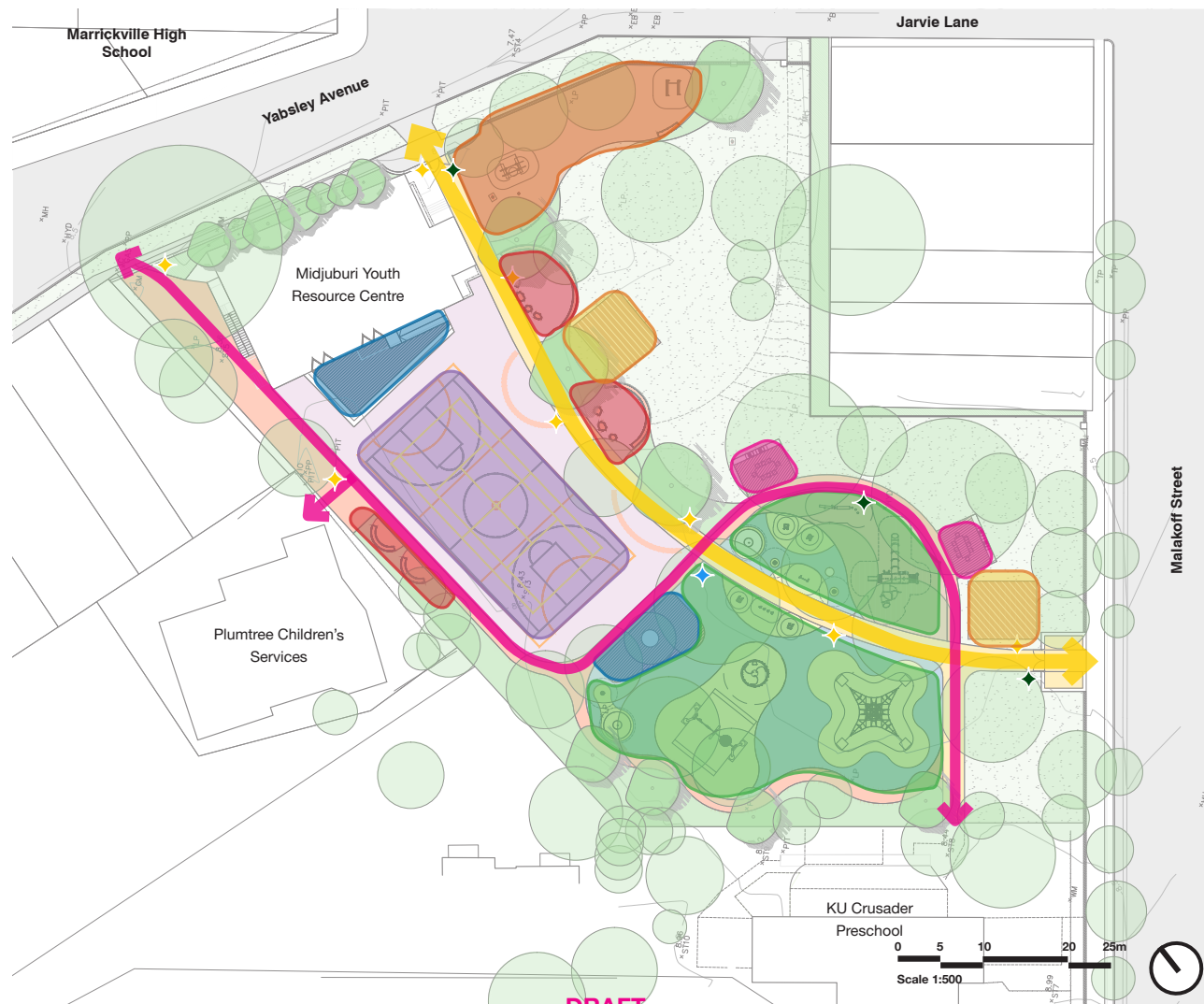
Diversify seating and passive recreation spaces

- Integrate new seating areas for a range of group sizes
- Seating to allow for a range of uses - working, lounging and socialising
- Technology incorporations such as wireless charging, USB ports and inbuilt wifi
- More actively strengthen connection to Marrickville High School creating spaces for outdoor learning

5.02 Functional Diagram

LEGEND

-  Main Circulation Path
-  Secondary Circulation Path
-  Stage / Platform
-  Shelters and Picnic Tables
-  Passive Recreation
-  Sport
-  Playground
-  Fitness Area
-  Potential location for publicly accessible toilet facility
-  Lighting
-  Bin Locations, new metal bin enclosure
-  Refurbished and relocated drinking fountain



5.03 Masterplan

DESIGN NOTES

- 1 New deck with accessible entry to Midjuburi Youth Resource Centre
- 2 Resurfaced and extended multi-purpose basketball court
- 3 Improved entry and connection to Plumtree Children's Services
- 4 Extended and improved fitness area
- 5 Seating areas for larger groups and activities
- 6 Seating areas for smaller groups and activities
- 7 Swale and drainage improvements
- 8 Elevated stage for community events and gatherings
- 9 New picnic and BBQ area
- 10 New younger children's play area with shade sails
- 11 New older children's play area with shade sails
- 12 New park entrance gate and improved fencing to Malakoff Street
- 13 Improved entry and connection to KU Crusader Preschool
- 14 New gardens and biodiversity areas
- 15a Potential location for publicly accessible toilet
- 15b Potential location for publicly accessible toilet

LEGEND

-  Existing trees retained
-  New canopy trees
-  New court and surrounding pavement
-  New softfall pavement
-  Resurfaced existing pathways



5.04 Priorities

Priority Breakdown

Masterplan Objective	Priority	Description	Cost Estimate
New deck and opening to Midjuburi Youth Resource Centre	High	Install new doors and windows to the Midjuburi Youth Resource Centre and install new deck, stairs and ramp for functions, events and centre use.	\$256,100
Resurfaced and extended multi-purpose basketball court	High	Resurface and extend existing basketball court. Install new multipurpose hoops and linemarking.	\$456,000
Improved entry and parkland connection to Plumtree Children's Services	Medium	Improve entry condition to Plumtree Children's Services with planting and hardstand.	\$230,000
Extended and improved fitness area	Low	Replace existing mulch with softfall. Retain existing fitness equipment and supplement with new.	\$133,000
Seating areas for larger groups and activities	Medium	Install 2 large semicircle seating areas adjacent to courts for large group gatherings.	\$157,000
Swale and drainage improvements	High	Improve drainage and introduce measures to decrease the frequency of flooding and damage to neighbouring properties.	\$490,000
Elevated stage for community events and gatherings	Medium	Install elevated stage for community events and gatherings.	\$81,000
New picnic and BBQ areas	High	Install 2 new picnic areas with shelters and BBQs.	\$177,000
Upgrade playground	High	Install new playground with younger and older children areas, with softfall, new equipment and new shade sails.	\$1,014,000
New parkland entrance gate and improved fencing to Malakoff Street	Medium	Install new gate and entry feature to Malakoff Street. Explore options to improve fencing in this area to deter children from exiting onto the road.	\$83,000
Improved entry and connection to KU Crusader Preschool	Medium	Improve entry condition to KU Crusader Preschool with planting and hardstand.	\$375,000
New gardens and biodiversity areas	Medium	Install new gardens and biodiversity areas.	\$345,000

Masterplan Objective	Priority	Description	Cost Estimate
Increased tree planting and fauna boxes	Medium	Install new trees to areas of the parkland. Install possum and bird boxes within park.	\$22,500
Remove existing lighting and install new along pathways only	High	Remove existing lighting, especially posts within grassed areas. Install new lighting along pathways only.	\$119,000
Resurface existing paths to remove trip hazards	Medium	Resurface existing pathways to remove trip hazards.	\$85,000
Install new public toilet facility	High	Install new public toilet facility at one location selected in draft masterplan as per Council resolution dated 11th March 2025.	-

Estimated costs are current as of May 2025 and are exclusive of GST

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Photograph of access path west of youth centre; Source: Taylor Brammer 31.01.2024