AGENDA

COUNCIL MEETING

TUESDAY 19 MAY 2026

7:30 PM

Location Ashfield Service Centre, 260 Liverpool Road, Ashfield

Live Streaming of Council Meeting

In the spirit of open, accessible and transparent government, this meeting of the Inner West Council is being streamed live on Council's website. Any part of this meeting that is held in closed session will not be recorded.

Council meetings are streamed live on Council's website. This allows our community greater access to Council proceedings, decisions and debate.

Accessibility

Inner West Council is committed to ensuring people with a disability have equal opportunity to take part in Council and Committee Meetings. At the Council Chambers at Ashfield, there is a hearing loop service available to assist persons with a hearing impairment. If you have any other access or disability related participation needs and wish to know more, call 9392 5536.

Persons in the public gallery are advised that under the *Local Government Act 1993*, a person may NOT record a Council meeting without the permission of Council.

Any persons found recording without authority will be expelled from the meeting.

"Record" includes the use of any form of audio, video and still camera equipment or mobile phone capable of recording speech.

An audio recording of this meeting will be taken for the purpose of verifying the accuracy of the minutes.

Statement of Ethical Obligations

The Mayor and Councillors are bound by the Oath/ Affirmation of Office made at the start of the Council term to undertake their civic duties in the best interests of the people of the Inner West Council and to faithfully and impartially carry out the functions, powers, authorities and discretions vested in them under the Local Government Act or any other Act, to the best of their skill and judgement.

It is also a requirement that the Mayor and Councillors disclose conflicts of interest in relation to items listed for consideration on the Agenda or which are considered at this meeting in accordance with Council's Code of Conduct and Code of Meeting Practice.

AGENDA

1 Acknowledgement of Country

2 Apologies and Request for Remote Attendance

3 Statement of Ethical Obligations

4 Disclosures of Interest (Part 4 (Pecuniary Interests) and Part 5 (non-pecuniary conflicts of interest) of Council's Code of Conduct)

5 Moment of Quiet Contemplation

6 Confirmation of Minutes

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7 Condolence Motions

Nil at the time of printing.

8 Mayoral Minutes

Nil at the time of printing.

9 Reports for Council Decision

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10 Reports with Confidential Information

Reports appearing in this section of the Business Paper are confidential in their entirety or contain confidential information in attachments.

The confidential information has been circulated separately.

ITEM

C0526(1) Item 18 Leichhardt Park Aquatic Centre Upgrade – Monthly Update

This matter is considered to be confidential under Section 10A(2)(c) of the Local Government Act 1993, as if it were disclosed, it would confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business with.

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Minutes of Ordinary Council Meeting held on 21 April 2026 at Ashfield Service Centre

Meeting commenced at 7:31pm

Present:

Chloe Smith	Deputy Mayor
Izabella Antoniou	Councillor
Liz Atkins	Councillor
Olivia Barlow	Councillor
Andrew Blake	Councillor
Jo Carlisle	Councillor
Vicki Clay	Councillor
Jessica D'Arienzo	Councillor
Kerrie Fergusson	Councillor (Entered the meeting at 7:33pm)
Mat Howard	Councillor
Victor Macri	Councillor
Philippa Scott	Councillor
Ismet Tastan	Councillor
Peter Gainsford	General Manager
Simone Plummer	Director Planning
Ruth Callaghan	Director Community
Sharon Bowman	Director Corporate
Peter Shields	Acting Director Property and Major Projects
Manod Wickramasinghe	Acting Director Engineering
Matthew Pearce	General Counsel
George Georgakis	Administration Manager
Erin White	Resource Recovery and Fleet Manager
Aleksandar Spasenovski	Major Projects Manager
Sajjad Ali	Acting Chief Financial Officer
Katherine Paixao	Business Paper Coordinator
Tia Camelin	Business Paper Officer

APOLOGIES AND REQUEST FOR REMOTE PARTICIPATION:

Motion: (Macri/Scott)

That leave of absence for the Mayor, Councillor Byrne and Councillor Raciti be granted.

Motion Carried

For Motion:	Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Howard, Macri, Scott, Smith and Tastan
Against Motion:	Nil
Absent:	Cr Fergusson

Councillor Fergusson entered the Meeting at 7:33 pm.

DISCLOSURES OF INTEREST:

Councillor Blake declared a significant, pecuniary interest in Item 32 – *Notice of Motion: Local Tradies Live & Work Parking Permits* as this plan would enable him to receive financial benefit and to avoid a conflict of interest he will leave the meeting during discussion and voting on the matter.

Councillor Tastan declared a significant, pecuniary interest in Item 32 – *Notice of Motion: Local Tradies Live & Work Parking Permits* as this plan would enable him to receive financial benefit and to avoid a conflict of interest he will leave the meeting during discussion and voting on the matter.

Councillor Barlow declared a non-significant, non-pecuniary interest in Item 7 – *Local Transport Forum Meeting – 16 March 2026* as she works in the Office of Kobi Shetty MP, who in her capacity as the Member for Balmain, has a representative on the Transport Forum. She will remain in the meeting during discussion and voting on the matter as the vote is exercised through a representative.

Councillor Howard declared a non-significant, non-pecuniary interest in Item 26 – *Expansion of Senior's Morning Teas* as he works for one of the organisations that is partnering with Inner West Council to deliver the project. He will remain in the meeting during discussion and voting on the matter.

CONFIRMATION OF MINUTES

Motion: (Scott/Atkins)

That the Minutes of the Ordinary Council Meeting held on Tuesday, 17 March 2026 be confirmed as a correct record.

Motion Carried

For Motion:	Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion:	Nil

Councillor Macri left the Meeting at 7:37 pm.

Procedural Motion (Howard/Atkins)

That Council Suspend Standing Orders to bring forward the following items to be dealt with at this time:

1. **Item 5 Christmas in the Inner West**
2. **Item 7 Local Transport Forum Meeting - 16 March 2026**
3. **Item 8 Post Exhibition - Land Classification - 3-7 Regent Street, Petersham**
4. **Item 9 Post Exhibition - Lackey Street, Summer Hill improvements**
5. **Item 11 Australia Street Parklets**
6. **Item 13 Stanmore Library - New Community and Public Space**
7. **Item 14 Post Exhibition - Complaints Handling Policy**
8. **Item 15 Audit, Risk and Improvement Committee - 26 November 2025 Minutes**
9. **Item 16 Legal Status Update**
10. **Item 20 Leichhardt Oval Refurbishment - Project Status Update**
11. **Item 24 Street Cleansing Service Update**
12. **Item 25 Junior Parkrun in the Inner West**
13. **Item 27 Investment Report at 28 February 2026**
14. **Item 30 Notice of Motion: Greening Jesmond Avenue**
15. **Item 34 Notice of Motion: Victoria Road Underbridge Safety**
16. **Item 35 Notice of Motion: Charlotte Street Pedestrian Safety**
17. **Item 36 Notice of Motion: Heating the Annandale Community Centre**

18. Item 37	**Notice of Motion: Pedestrian Crossings at Norton Street and William Street intersection, Leichhardt**
19. Item 38	**Notice of Motion: Centenary Park cricket net upgrades**
20. Item 39	**Notice of Motion: South Dulwich Hill Traffic Review**
21. Item 41	**Notice of Motion: Transitioning to Independence from Vehicle Ownership**
22. Item 42	**Notice of Motion: Expanding FOGO to Multi-Unit Dwellings**
23. Item 43	**Notice of Motion: Metro Activations in Marrickville and Dulwich Hill**
24. Item 45	**Notice of Motion: Supporting LGBTQ+ Businesses in the Inner West**

Motion Carried

For Motion:	Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion:	Nil
Absent:	Cr Macri

Procedural Motion (Howard/Atkins)

That the following items be moved in globo and the recommendations contained within the reports be adopted:

1. Item 5	**Christmas in the Inner West**
2. Item 7	**Local Transport Forum Meeting - 16 March 2026**
3. Item 8	**Post Exhibition - Land Classification - 3-7 Regent Street, Petersham**
4. Item 9	**Post Exhibition - Lackey Street, Summer Hill improvements**
5. Item 11	**Australia Street Parklets**
6. Item 13	**Stanmore Library - New Community and Public Space**
7. Item 14	**Post Exhibition - Complaints Handling Policy**
8. Item 15	**Audit, Risk and Improvement Committee - 26 November 2025 Minutes**
9. Item 16	**Legal Status Update**
10. Item 20	**Leichhardt Oval Refurbishment - Project Status Update**
11. Item 24	**Street Cleansing Service Update**
12. Item 25	**Junior Parkrun in the Inner West**
13. Item 27	**Investment Report at 28 February 2026**
14. Item 30	**Notice of Motion: Greening Jesmond Avenue**
15. Item 34	**Notice of Motion: Victoria Road Underbridge Safety**
16. Item 35	**Notice of Motion: Charlotte Street Pedestrian Safety**
17. Item 36	**Notice of Motion: Heating the Annandale Community Centre**
18. Item 37	**Notice of Motion: Pedestrian Crossings at Norton Street and William Street intersection, Leichhardt**
19. Item 38	**Notice of Motion: Centenary Park cricket net upgrades**
20. Item 39	**Notice of Motion: South Dulwich Hill Traffic Review**
21. Item 41	**Notice of Motion: Transitioning to Independence from Vehicle Ownership**
22. Item 42	**Notice of Motion: Expanding FOGO to Multi-Unit Dwellings**
23. Item 43	**Notice of Motion: Metro Activations in Marrickville and Dulwich Hill**
24. Item 45	**Notice of Motion: Supporting LGBTQ+ Businesses in the Inner West**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 5 Christmas in the Inner West

Motion: (Howard/Atkins)

1. **That Council endorse the table highlighting the deployment of Christmas decorations from mid November 2026 across the Inner West.**

2. **That Council endorse the procurement of a key Christmas decoration for the new Dulwich Hill Station Plaza, Leichhardt Town Hall, Annandale and Alex Trevallion Plaza.**

3. **That Council endorse the following initiatives for Christmas 2026- Inner West Light Up Fest; reusable bunting for shop fronts on main streets, the festive grants program, and a program of community Christmas decoration workshops.**

4. **That Council endorse the initiatives proposed for further cost feasibility and delivery analysis to be provided by a briefing note no later than August 2026. This briefing note will report on**
   a) an Inner West Christmas Events Calendar;
   b) development of a Christmas communications strategy promoting local businesses artists and community organisations, including a shopfront competition; and
   c) a dedicated webpage for "Light Up" Fest.

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 7 Local Transport Forum Meeting - 16 March 2026

Motion: (Howard/Atkins)

That Council receive and adopt the recommendations of the Local Transport Forum meeting held on 16 March 2026.

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 8 Post Exhibition - Land Classification - 3-7 Regent Street, Petersham

Motion: (Howard/Atkins)

That Council resolves to classify land being Lot 2 DP 1304506 (24 Car Parking Spaces), Lot 3 SP 108083 (Unit G03 including storage), Lot 5 SP 108083 (Unit G05 including storage), Lot 6 SP 108083 (Unit G06 including storage), Lot 18 SP 108083 (Unit 111 including storage), Lot 33 SP 108083 (Unit 211 including storage) and Lot 48 SP 108083 48 (Unit 311 including storage) as Operational Land for the purpose of the *Local Government Act 1993* NSW.

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 9 Post Exhibition - Lackey Street, Summer Hill improvements

Motion: (Howard/Atkins)

1. **That Council endorse the proposal to make Lackey Street, Summer Hill 'event-ready'.**

2. **The Council approve the ongoing free provision of traffic management services operated by Council staff at all four Plug and Play venues up to six times per year by adding $76,000 to the operational budget for 26/27 financial year.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 11 Australia Street Parklets

Motion: (Howard/Atkins)

1. **That Council endorses the proposal for two new parklets in Australia Street Newtown, noting targeted stakeholder feedback is generally supportive of the planned works.**

2. **That Council notes that the two proposed parklets in Australia Street are planned to be built by the end of June 2026, subject to the completion of all necessary design and approval activities.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 13 Stanmore Library - New Community and Public Space

Motion: (Howard/Atkins)

1. **That Council endorses further development of the concept design for a community centre at Stanmore Library and new public space.**

2. **That the developed concept including cost estimates and timeline be reported back to Council by December 2026.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 14 Post Exhibition - Complaints Handling Policy

Motion: (Howard/Atkins)

1. **That Council adopt the revised Complaints Handling Policy.**

2. **That Council update the Policy Register and publish the adopted Complaints Handling Policy.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 15 Audit, Risk and Improvement Committee - 26 November 2025 Minutes

Motion: (Howard/Atkins)

That Council adopt the minutes of the Audit, Risk and Improvement Committee meeting held on 26 November 2025.

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 16 Legal Status Update

Motion: (Howard/Atkins)

1. **That Council receive the report and note that during the reporting period:**
   a) **There were 84 active litigation matters in the Land and Environment Court, Local Court and New South Wales Civil and Administration Tribunal;**
   b) **21 Land and Environment Court Class 1 Appeals were finalised; and**
   c) **5 Local Court prosecutions resulted in convictions and fines totalling $25,514;**
   d) **Council recovered $981,150 of professional costs from litigation matters during the current financial year.**

2. That Council consider the publication of this Confidential item, on Council's website after 31 December 2027, subject to prior consultation with affected parties.

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 20 Leichhardt Oval Refurbishment - Project Status Update

Motion: (Howard/Atkins)

That Council receive and note the report which details the following progress since the last report:

a) The State Significant Development Application public exhibition has closed. A response has subsequently been provided to the NSW Department of Planning, Housing and Infrastructure on all submissions received;
b) The detailed design is progressing for the western grandstand, northern grandstand and lower bowl seating, supported by specialist consultants; and
c) The procurement process to appoint a suitably qualified and experienced contractor to finalise the design and undertake the works continues, with the public Expression of Interest completed and evaluated. A separate report on this procurement will be provided to the April Council Meeting.

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 24 Street Cleansing Service Update

Motion: (Howard/Atkins)

That Council receive the report and note:
a) The new cleansing standard for special entertainment precincts and premium laneways has been operating successfully for 3 months
b) That further to this a new education initiative, "Love your Lanes", to bring bins in off lanes is to be implemented in laneways in Enmore, Stanmore and Newtown in April/May 2026 with a view to extend the program to lanes with similar issues
c) That further updates will be provided to Councillors via briefing note in 6 months.

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 25 Junior Parkrun in the Inner West

Motion: (Howard/Atkins)

That Council receive the report and note that:

a) **Parkrun Australia is currently undertaking a review of Junior Parkrun events in Australia; and**
b) **Council officers are continuing to work with Parkrun Australia to establish a Junior Parkrun within the Inner West including assistance with appropriate grant funding applications.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 27 Investment Report at 28 February 2026

Motion: (Howard/Atkins)

That Council receive the investment report for February 2026, noting an annualised return for the month of 4.52% p.a on a marked to market basis compared with the AusBond Bank Bill Index benchmark of 3.76% p.a.

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 30 Notice of Motion: Greening Jesmond Avenue

Motion: (Howard/Atkins)

1. **That Council undertake consultation with residents on increased in-road tree planting at Jesmond Avenue, Dulwich Hill between Union Street and Cobar Street.**

2. **That Council prepare a report back on consultation outcomes as well as feasibility, cost and road usage of increased in-road tree planting at this location.**

3. **That Council investigate for potential consideration in the 27/28 budget processes**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 34 Notice of Motion: Victoria Road Underbridge Safety

Motion: (Howard/Atkins)

1. **That Council notes the current condition of Victoria Road, in particular the stretch between Charlotte Avenue and Meeks Road, is unmaintained, with missing road markings, and cracks in the road and footpath contributing to dangerous conditions on the road and for pedestrians.**

2. **That Council as soon as is practicable, repaint the road markings and repair the road surface, with works to be undertaken within the scope of the existing roads or parks maintenance budget.**

3. **That Council officers attend the site to determine any additional safety measures that may be required at this location, including but not limited to accessibility and lighting.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 35 Notice of Motion: Charlotte Street Pedestrian Safety

Motion: (Howard/Atkins)

1. **That Council notes the current condition of the pedestrian staircase between Charlotte Avenue and Schwebel Street is poorly lit, with overgrown vegetation obscuring vision.**

2. **That Council as soon as is practicable, trim back the surrounding vegetation, repairing or replacing lighting sources and installing additional lighting, with works to be undertaken within the scope of the existing roads or parks maintenance budget.**

3. **That Council prioritise renewal of this asset, as the fencing has fallen into disrepair and the stairs are worn and at a hazardous gradient, with works to be undertaken within the scope of the existing roads or parks maintenance budget.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 36 Notice of Motion: Heating the Annandale Community Centre

Motion: (Howard/Atkins)

That Council officers prepare a report, including a budget and funding source, investigating the installation of energy-efficient heating solutions for the main hall of the Annandale Community Centre, including options for reverse-cycle air conditioning, which was omitted from the recent renovation.

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 37 Notice of Motion: Pedestrian Crossings at Norton Street and William Street intersection, Leichhardt

Motion: (Howard/Atkins)

That Council officers prepare a report, including identification of budget and funding sources, at the next opportunity for the Local Transport Forum to investigate the installation of pedestrian crossings across the remaining three legs of the intersection of Norton Street and William Street, Leichhardt.

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 38 Notice of Motion: Centenary Park Cricket Net Upgrades

Motion: (Howard/Atkins)

1. **That Council request that Council Officers include improvements to the cricket nets at Centenary Park, including increasing the height of the structure and identifying any other design or safety enhancements to improve usability, in the upgrade to Centenary Park planned for 2027-2028.**

2. **That Council request that the proposed cricket net improvements be incorporated into the report back to Council on the Centenary Park upgrade, and included in the budget for the park renovation.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 39 Notice of Motion: South Dulwich Hill Traffic Review

Motion: (Howard/Atkins)

1. **That Council acknowledges the implementation of InnerWest@40 in South Dulwich Hill to lower the speed limits to 40km/hr.**

2. **That Council conducts updated traffic counts around South Dulwich Hill including intersections at Wardell Road and Riverside Crescent, Ewart Street and Wardell Road, Ness Avenue and Tennyson Street, Ness Avenue and Garnet Street.**

3. **That Council refers this matter to the Local Traffic Forum for further consideration, including a review of current traffic volumes, speeds and pedestrian and cyclist counts on Ness Avenue, Tennyson Street and Garnet Street, review the**

effectiveness of the Wardell Road and Riverside Crescent left-turn ban in reducing local through traffic, sightlines, accessibility and potential safety improvements with a report at the Traffic Forum within 6 months.

4. **That Council investigates the feasibility of traffic calming measures, additional signage, line marking, speed reduction treatments, or shared zone declarations in South Dulwich Hill to be included in the report to the Local Traffic Forum.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 41 Notice of Motion: Transitioning to Independence from Vehicle Ownership

Motion: (Howard/Atkins)

1. **That Council conduct a series of workshops across the LGA for community members, in particular seniors, who are on pensions or fixed incomes.**

2. **That the workshops provide informative outlines of what transitioning away from vehicle ownership means, with the benefits and the alternatives that allow continued independence, at a point in time when the cost of vehicle ownership can become onerous for community members.**

3. **That Council include public transport and car share information segments in the workshops as the alternatives to vehicle ownership.**

4. **That Council include peer presenters who have successfully made the transition away from vehicle ownership to participate in discussions with attendees to share their experiences.**

5. **That Council deliver a report to the June 2026 meeting outlining the program schedule, promotion plan and potential costs where the funding cannot be accommodated in existing budgets.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 42 Notice of Motion: Expanding FOGO to Multi-Unit Dwellings

Motion: (Howard/Atkins)

1. **That Council welcomes the NSW Government mandate requiring councils to provide a Food Organics and Garden Organics (FOGO) service to households by 2030, noting that exemptions may apply to certain multi-unit dwellings (MUDs) where provision is not currently feasible.**

2. **That Council acknowledges that Inner West Council, beginning with the former Leichhardt Council, has been an early adopter of FOGO services in multi-unit**

dwellings and continues to show leadership in food recycling by having expanded FOGO to all single dwelling homes and embracing the local circular economy.

3. **That Council affirms its commitment to expanding access to FOGO services to as many multi-unit dwelling households as practicable, and sets a goal that every household in the Inner West will have access to FOGO services, recognising the environmental benefits of diverting food waste from landfill.**

4. **That Council requests that Council officers prepare and report back in September 2026 on a plan to increase the uptake of FOGO services in multi-unit dwellings across the Inner West, including but not limited to:**
   a) **Any requirements for Inner West Council to expand FOGO to MUDs as part of the State Government mandate;**
   b) **Identification of barriers to MUDs participating in FOGO;**
   c) **Opportunities to expand FOGO take-up in MUDs;**
   d) **Potential milestones and targets for take-up of FOGO in MUDs;**
   e) **Communications and collateral that could be used to increase the take up of FOGO in MUDs;**
   f) **Potential costs and resources required;**
   g) **Any learnings or feedback from engagement with strata committees, residents of multi-unit dwellings or building owners who already have FOGO services; and**
   h) **Any policy, infrastructure or advocacy measures required.**

Motion Carried

For Motion:	Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion:	Nil
Absent:	Cr Macri

C0426(1) Item 43 Notice of Motion: Metro Activations in Marrickville and Dulwich Hill

Motion: (Howard/Atkins)

1. **That Council develop a plan to celebrate the opening of the Metro from Sydenham to Bankstown, due to take place in the second half of 2026.**

2. **That Council acknowledge that businesses and residents in Marrickville and Dulwich Hill have experienced significant disruption during the period of the conversion, but that once the service is open, significant numbers of people from across Sydney will visit our suburbs and support local businesses and residents will have access to a rapid public transport service every 4 minutes in the peak.**

3. **That Council request Council staff join with Service NSW to doorknock local businesses in the precincts surrounding Marrickville and Dulwich Hill stations to assess how council can assist in the period leading up to the opening and determine what support might be useful post-opening.**

4. **That Council notes planning by council staff to improve the public domain in Illawarra Road and Dulwich Hill funded through the Mainstreet Revitalisation Program, forming part of the 2026-2027 Budget considerations.**

5. **That a report be brought back to the June 2026 Council meeting detailing a plan for activations at the precincts surrounding Sydenham, Marrickville and Dulwich Hill stations that includes, but is not limited to:**

a) **Public domain activations, including banners, posters, or other decorations;**
b) **Provide businesses with Inner West Council pennants and collateral;**
c) **A wayfinding plan, including footpath decals, signage and a precinct map surrounding stations, to connect people to key local attractions and shopping centres;**
d) **Encouraging and facilitating buskers to perform in public spaces and parks in close vicinity to Sydenham, Marrickville and Dulwich Hill stations;**
e) **Activations in the Calvert Street carpark, aligned with the Plug and Play program, and in the new public square adjacent to Dulwich Hill Station;**
f) **A shopfront window dressing competition, welcoming visitors to our suburbs; and**
g) **Other low-cost activities or initiatives that support local businesses and showcase our business districts.**

6. **That Council request officers to write to the Minister for Public Transport and Night-time Economy to inquire about funding opportunities to support events and local activations as detailed above, otherwise, consider funding as part of the 2025-2026 budget process.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 45 Notice of Motion: Supporting LGBTQ+ Businesses in the Inner West

Motion: (Howard/Atkins)

1. **That Council acknowledges and celebrates the important contribution of LGBTQ+ owned and inclusive businesses and venues, to the cultural, social and economic life of the Inner West.**

2. **That Council notes the Inner West is increasingly acknowledged as a leading hub for LGBTQ+ culture, small business and nightlife in Sydney, attracting visitors, fostering inclusion, and strengthening the local economy.**

3. **That Council commits to supporting local LGBTQ+ businesses and venues through practical measures including:**
   a) **Promotion of LGBTQ+ business via council channels;**
   b) **Taking out an advertisement in LGBTQ+ focused media in the coming month promoting the Inner West as a hub for LGBTQ+ business, venues, events and organisations, including those coordinated by Inner West Council, funded through the existing communications budget or the Tourism Strategy, and following consideration of sharing costs with the City of Sydney;**
   c) **Inclusion in economic development and night-time economy strategies; and**
   d) **Exploring opportunities for grants, events, and partnerships that enhance visibility and sustainability.**

4. **That Council co-hosts a roundtable with the City of Sydney for LGBTQ+ businesses, venues, and community stakeholders including the Pride Business Association (PBA), to identify priorities, barriers, challenges and opportunities, and to inform future Council initiatives.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

Councillor Macri returned to the Meeting at 7:38 pm.

C0426(1) Item 1 Delivery Program 2025-29 (Year 2), Operational Plan and Budget 2026/27 and Long Term Financial Plan 2026-36 - Drafts for Public Exhibition

Motion: (Scott/D'Arienzo)

1. **That Council note the draft Operational Plan 2026/27 contains 184 Actions and 122 Key Performance Measures that will be used to track Council's performance in delivering the Plan.**

2. **That Council note the Draft Budget 2026/27:**
   a) **Forecasts a surplus of $4.6m**
   b) **Provides for $164.7m capital expenditure on a range of renewal and expansion projects**
   c) **Includes $4.98m in savings (1.6% of budget) from the Financially Sustainable Service Delivery program, in line with Council's resolution from February 2026**

3. **That Council note that scenario 1 of the Draft Long Term Financial Plan, used in the Draft Budget 2026/27:**
   a) **Returns modest surpluses over the 10 years, accumulating to $68m; sufficient to ensure Council's financial sustainability while providing for 'budget shocks'**
   b) **Key performance measures exceeding benchmarks for the full 10 years**

4. **That Council endorse the following draft plans to be placed on public exhibition for 28 days:**
   a) **Draft Delivery Program 2025-29 (Year 2), Operational Plan and Budget 2026/27 (including Fees and Charges 2026/27); and**
   b) **Draft Long Term Financial Plan 2026-36.**

5. **That Council receive a report on the public exhibition outcomes and the final draft plans for adoption at the June 2026 Council meeting.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion: Nil

C0426(1) Item 2 Building Our Community Update

Motion: (Scott/Atkins)

1. **That Council receives and notes the Engagement Outcomes Report for the first phase of Building Our Community.**

2. **That Council endorses the proposed program of engagement, with a combined Local Democracy Group, Deliberative Forum, door knocking and supporting communications campaign completed by October 2026, and the public exhibition of the Infrastructure Delivery Plan and Development Contribution Plan completed by December 2026.**

3. **That reports continue to be provided to each Major Capital Projects Committee and thereafter to Councillors via briefing note.**

4. **That Council, as part of the program of engagement provide education and information on how the proposed projects are prioritised and related to population growth in the relevant areas.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion: Nil

C0426(1) Item 3 Bi-monthly Omnibus Planning Report

Motion: (D'Arienzo/Scott)

1. **That Council endorse the delivery of the draft Our Fairer Future Plan Stage 2 to a September 2026 meeting.**

2. **That Council submit early engagement submissions to the Department of Planning Housing and Infrastructure to inform the creation of the Parramatta Road Corridor State led plan;**
    a) **That Council host an online information briefing for the new streets now within the Parramatta Road Corridor Plan.**
    b) **That Council will advocate for comprehensive community consultation, including face-to-face engagement, to be undertaken by DPHI when the draft plans become available for exhibition likely to be in September 2026.**

3. **That Council request the State Government to invite Council's City Architect to be part of the International Design Competition Jury for the Bays West Precinct.**

4. **That Council notes the draft King Street Special Entertainment Precinct planning proposal will be received in June 2026 for exhibition.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion: Nil

C0426(1) Item 4 Business Facade Improvement Grant Program

Motion: (Howard/Scott)

1. **That Council approve the grant recommendations for the Business Facade Improvement Grant Program as follows:**
    a) **Embellish Atelier located on Victoria Road, Rozelle - Baludarri Ward;**
    b) **Cafe the Beans located on Marrickville Road, Dulwich Hill - Djarruwanang Ward;**

c) **James Bouzios & Associates, Universal Finance on Illawarra Road near Marrickville Metro Station - Midjuburi Ward;**
d) **Hearthe Cafe located on Douglas Street, Stanmore - Damun Ward; and**
e) **Georgia Draws a House on Parramatta Road, Annandale - Gulgadya Ward.**

2. **That Council increase funding for the Business Facade Improvement Program to $50,000 in 2027, enabling a total of 10 local projects to be funded.**

3. **That at the conclusion of the program in 2027, a full evaluation of the 15 funded projects be brought to council, including reflections on impact, value for money, feedback from participants and community, and options for improvements to the program.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion: Nil

C0426(1) Item 6 In-road tree planting St Marys Street Camperdown – Consultation outcomes

Motion: (Atkins/Smith)

1. **That Council endorse the inclusion of a kerb blister island and two (2) in-road street trees in St Marys Street Camperdown as per Attachment 1, on the condition that the work be undertaken in-house and can be funded from existing operational budgets, and that an additional kerb blister island on the eastern side of St Marys Street north of Probert Lane be incorporated if feasible.**

2. **That Council notes the cost to provide in-road street trees is substantially higher than trees provided in the footway due to the additional planning, consultation, road works, and ongoing care required.**

3. **That Council uses this project to investigate development of a standardised in-road tree planting method which can be done in-house, minimises costs, is financially sustainable, and could be replicated at appropriate sites identified by Council officers, and receives a report back on this trial to a future Council meeting of this term.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion: Nil

C0426(1) Item 10 Post Exhibition - Pocket and Neighbourhood Parks Plan of Management

Motion: (Smith/Atkins)

1. **That Council adopt the Pocket and Neighbourhood Parks Plan of Management for community land vested in its care and control.**

2. **That Council endorse the referral of the Pocket and Neighbourhood Parks Plan of Management to the Minister for adoption in respect of the 19 Pocket and Neighbourhood Parks that are vested as crown land.**

3. **That all funding required for upgrade works identified in the Pocket and Neighbourhood Parks Plan of Management is incorporated into the forthcoming Inner West Council Infrastructure Delivery Plan and notes the prioritisation of these works will be set when this plan is prepared in October 2026.**

4. **That Council note the correction to Attachment Page 23 – Table 2.1 – Maundrell Park, Petersham is displayed as Marrickville-Midjuburi Ward. Maundrell Park is in Stanmore-Damun Ward.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion: Nil

C0426(1) Item 12 Steel Park Companion Animal Off Leash Area

Motion: (Howard/Macri)

1. **That Council approve the establishment of a fenced small dog off leash area within Steel Park Marrickville, located to the west of the existing pedestrian path at Thornley Street**

2. **That Council endorse the allocation of $25,000 of capital funding in the 2026/27 financial year to complete all necessary works required to establish the small dog off leash facility.**

3. **That Council undertake an evaluation of the small dog leash area in Steel Park in 18 months and report back to Council via councillor briefing note.**

Motion Carried
For Motion: Crs Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott and Smith
Against Motion: Crs Antoniou, Atkins, Barlow, Blake and Tastan

Procedural Motion: (Antoniou/Carlisle)

That Council enter into Confidential Session.

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion: Nil

Council entered into Confidential Session at 8:17 pm.

Confidential Session
That in accordance with Section 10A(1) of the *Local Government Act 1993*, the following matters be considered in Closed Session of Council for the reasons provided:

C0426(1) Item 17 Fuel Continuity Plan (Section 10A(2)(c) of the *Local Government Act 1993*) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.

C0426(1) Item 18 Leichhardt Park Aquatic Centre Upgrade - Project Status Update (Section 10A(2)(c) of the *Local Government Act 1993*) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business AND (Section 10A(2)(d)(i) of the *Local Government Act 1993*) that would, if disclosed prejudice the commercial position of the person who supplied it AND (Section 10A(2)(d)(ii) of the *Local Government Act 1993*) that would, if disclosed confer a commercial advantage on a competitor of the council.

C0426(1) Item 19 Leichhardt Oval Refurbishment - Construction Works Expression of Interest (Section 10A(2)(c) of the *Local Government Act 1993*) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business AND (Section 10A(2)(d)(i) of the *Local Government Act 1993*) that would, if disclosed prejudice the commercial position of the person who supplied it AND (Section 10A(2)(d)(ii) of the *Local Government Act 1993*) that would, if disclosed confer a commercial advantage on a competitor of the council.

RESOLUTIONS PASSED DURING CLOSED SESSION

Councillor D'Arienzo left the Meeting at 8:17 pm.

Councillor D'Arienzo returned to the Meeting at 8:19 pm.

C0426(1) Item 17 Fuel Continuity Plan

Motion: (Scott/Howard)

1. **That Council receive the report and note that the General Manager will provide further updates to Councillors should circumstances change.**

2. **That Council consider the publication of the confidential report attached to the business paper on Council's website after six months, subject to consultation with affected any parties.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion: Nil

C0426(1) Item 18 Leichhardt Park Aquatic Centre Upgrade - Project Status Update

Motion: (Scott/Clay)

That Council receive and note the report which details the following progress since the last report:

1. **Negotiations have proceeded and continue for the subject matter of the tender with the intention of appointing a contractor in the near future. These negotiations are subject to commercial in confidence requirements, with an update provided in *Confidential Attachment 1.***

2. **That Council consider the publication of this Confidential item on Council's website after the completion (end of defects liability period) of the Leichhardt Park Aquatic Centre Stage 2 Upgrade, subject to consultation with affected parties.**

Motion Carried

For Motion:	Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion:	Nil

C0426(1) Item 19 Leichhardt Oval Refurbishment - Construction Works Expression of Interest

Motion: (Scott/Macri)

1. **That Council accepts the recommendation from the Expression of Interest Evaluation Committee to invite the following shortlisted Respondents to participate in the Request for Tender process for the Leichhardt Oval Refurbishment Design & Construct contract:**
    a) **FDC Construction (NSW) Pty Limited;**
    b) **ADCO CONSTRUCTIONS PTY LTD; and**
    c) **Kane Constructions Pty Ltd.**

2. **That Council consider the publication of this Confidential Item, on Council's website after the completion (end of defects liability period) of the Leichhardt Oval Refurbishment, subject to consultation with affected parties.**

Motion Carried

For Motion:	Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion:	Nil

Council moved back into Open Session at 8:39pm following the adoption of the Procedural Motion below:

Procedural Motion: (Scott/D'Arienzo)

That Council move back into the Open Session of the Council Meeting.

Motion Carried

For Motion:	Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion:	Nil

C0426(1) Item 21 Mandatory Reporting to Council of Reports Received from Fire & Rescue NSW for 6 Properties

Motion: (Howard/Barlow)

1. **That Council receive the report and note the following in regards to each property;**

    a) **35-41 Addison Road Marrickville – no further action as all required works have been satisfactorily completed as per FRNSW requirements;**
    b) **328 Liverpool Road Ashfield – a Development Control Order has been issued in order to ensure appropriate rectification of the single remaining unresolved issue identified by FRNSW;**
    c) **481 King Street Newtown – a Development Control Order has been issued in order to ensure appropriate rectification of the single remaining unresolved issue identified by FRNSW;**

d) **22 Glen Street Marrickville - a Development Control Order has been issued in order to ensure appropriate rectification of works as identified by FRNSW;**
e) **260a Liverpool Road Ashfield – no further action as all required works have been satisfactorily completed as per FRNSW requirements; and**
f) **338 Illawarra Road Marrickville – formal referral to Homes NSW by Council has taken place as Council is not the regulator in this instance.**

2. **That Council write to Homes NSW requesting they make residents aware of the fire safety breaches at 338 Illawarra Rd, Marrickville as well as a timeline for the rectification action being taken.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion: Nil

C0426(1) Item 22 Public Tree Planting Awareness and Engagement Program

Motion: (Smith/Atkins)

1. **That Council receive the report and note that:**
   a) **Council is progressing the development of an integrated tree management system, due for completion in 2026, which will support improved planning, delivery and reporting of Council's public tree planting program, including Council's target of planting approximately 1,000 new public trees each year and replacement tree planting where trees are removed;**
   b) **The integrated tree management system will provide the foundation for a future public facing tree planting tracker and map, enabling the community to view public tree planting locations and viable vacancies across the LGA, with opportunities to expand information over time as the system matures;**
   c) **A communications and engagement package is being finalised to improve community awareness of Council's tree planting program and the benefits of street trees, using a mix of digital communications and signage near new tree planting locations and in high pedestrian and high visibility locations;**
   d) **Residents are able to nominate locations for investigation for potential public tree planting through existing Council programs, including Adopt-A-Spot and Living Streets Verge Gardens, with suitable locations assessed and incorporated into Council's planting program where appropriate;**
   e) **An audit of the existing memorial tree register is in progress, and this information will be included in a mapping layer as part of the integrated tree management system;**
   f) **Council has provided training to staff and will undertake future onboarding to new staff on the memorial tree plantings policy and register; and**
   g) **Council is issuing a letter of apology to the resident and liaising on the planting of a replacement memorial tree.**

2. **That Council endorse that the signage near new tree planting locations and in high pedestrian and high visibility locations begin to be installed by June 2026, noting that signage can be updated to link to the future public facing tree planting site once functional, and that councillors receive a future briefing on the integrated tree management system and public facing site.**

3. **That Senior Council staff review, at least until the digital mapping of memorial trees has been completed, any requests to physically remove a tree with a site visit and review of memorial records.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion: Nil

Councillor Tastan left the Meeting at 8:50 pm.

Councillor Tastan returned to the Meeting at 8:53 pm.

C0426(1) Item 23 Our Backyard River Campaign

Motion: (Howard/Barlow)

1. **That Council note the embedding of the Cooks River Alliance *Our Backyard River* campaign into relevant Council projects, initiatives and communications, and specifically into the following:**
    a) **New Bushcare and Citizen Science programs in Tempe focusing on river rehabilitation;**
    b) **The Gumbramorra Swamp Re-creation in Mackey Park Marrickville;**
    c) **Relevant events – eg the Muddy River Festival; and**
    d) **A new Council webpage promoting Our Backyard River**

2. **That Council report annually each December for the next three years on how the Council is working to achieve the objectives of the Backyard River campaign in programs, communications and policies, including:**
    a) **Waterway rehabilitation and naturalisation works;**
    b) **Interpretive and educational signage;**
    c) **Litter prevention and stormwater quality improvement programs;**
    d) **Citizen science and community stewardship initiatives;**
    e) **Public art, storytelling, and cultural interpretation projects celebrating the Cooks River**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion: Nil

C0426(1) Item 26 Expansion of Senior's Morning Teas

Motion: (Clay/Scott)

That Council receive the report and note that:
a) **A Christmas Seniors Morning Tea will be hosted in December 2026 at Annandale Community Centre;**
b) **A Seniors Morning Tea will be hosted in partnership with House of Creativity at a location in the Midjuburi/Marrickville Ward;**
c) **A Seniors Morning Tea for LGBTQ+ community will be hosted in partnership with ACON;**
d) **Future updates to the Seniors Morning Tea 2026 program will be provided in a briefing note to Council; and**
e) **A 'Christmas at the Pavilion' seniors' morning tea be included.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion: Nil

Procedural Motion (Antoniou/D'Arienzo)

That the meeting be adjourned for 15 minutes.

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion: Nil

The meeting was adjourned at 8:55 pm

The meeting recommenced at 9:10 pm

C0426(1) Item 28 Notice of Motion: Partnership to Deliver King Street Crawl and Summer Crawl

Motion: (Smith/Howard)

1. **That Council acknowledges the success of the Summer Crawl free music festival held in January 2026, including:**
    a) **Over 250 artists performing across more than 40 venues in Newtown, Enmore, Marrickville, and Erskineville;**
    b) **An estimated 12,000 total visitors across the 12 hours of the event; and**
    c) **A projected $1.5 million return to the local economy.**

2. **That Council notes the financial and in-kind support provided by Inner West Council for this event, including the closure of Eliza St for a live music activation.**

3. **That Council further notes Council's resolution of October 2025 to work with festival organisers, the Music and Booze Co, on an ongoing partnership to deliver Summer Crawl and King Street Crawl as annual events (in January and July respectively).**

4. **That Council notes that festival organisers have sought Council funding for King Street Crawl in July 2026 to support expansion to the Enmore Theatre, fund additional artist line ups, and facilitate the closure of Eliza St for live music activation.**

5. **That Council resolves to provide one-time financial support of $75,000 for the King Street Crawl event in July 2026, with funding to be identified through the next quarterly budget review, discretionary funding in the events budget, and other sources as identified.**

6. **That Council resolves to continue discussions with the Music and Booze Co with the intent to develop a multi-year partnership and funding agreement to support sustainable delivery of Summer Crawl and King Street Crawl as annual events. Discussions should consider:**
    a) **Recognition of the Inner West Council as a leading sponsor of both events; and**
    b) **Future expansion of both events, including into Marrickville and parts of Camperdown Memorial Rest Park.**

Motion Carried
For Motion: Crs Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott and Smith
Against Motion: Crs Antoniou, Atkins, Barlow, Blake and Tastan

The amendment below was voted on prior to the above motion and was lost.

Amendment (Antoniou/Atkins)

That Council add the following points (to the Motion):

7. **That Council require Music and Booze Co. to sign a value statement to ensure all activations administered under the agreement adhere to the council's values of respect, compassion, anti-racism, anti-queerphobia, accessibility to ensure the wellbeing of our diverse community.**

8. **That Council require Music and Booze Co. and associated events under this agreement to clearly communicate a centralised, and relevant process for patrons of the event to share feedback, concerns or complaints.**

Motion Lost
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Macri and Tastan
Against Motion: Crs Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott and Smith

C0426(1) Item 29 Notice of Motion: Parramatta Road Corridor – State led rezoning

Clr Atkins withdrew the Notice of Motion and as such it was not considered at the meeting.

C0426(1) Item 31 Notice of Motion: New Inner West Council Limited Time Parking Schemes

Motion: (Macri/Antoniou)

That Council supports an overall recommendation that new limited time parking schemes to be introduced as a result of Metro Rail Development and the implementation of the TOD and Town Centre State Environment Planning Provisions, should contain many of the existing parking regulations already implemented in areas of the Inner West Council, particularly;

- **a) That single residences be entitled to at least 1 parking permit for the relevant street or scheme;**
- **b) That new schemes be restricted to one side of the street only;**
- **c) Reaffirms its commitment under the Fairer Future Plan that any redevelopment of Council-owned land currently used for public car parking, including for the purposes of social housing, is to be premised on the full replacement of all existing public car parking spaces within the development;**
- **d) Extends this commitment to include:**
  - **i. The development of affordable housing on Council-owned or controlled land that is currently used for public car parking and is proposed to be repurposed or redeveloped, and**
  - **ii. Any redevelopment of Council-owned or controlled car parks located within local shopping strips, town centres, and commercial areas.**
- **e) Ensures that replacement parking is:**
  - **i. Located on-site or, where this is demonstrably unfeasible, within a proximate location that maintains equivalent access;**

ii. **Equivalent in number to the existing public parking spaces removed; and**
iii. **Designed to maintain accessibility and functionality for residents, local businesses, and visitors.**

f) **Requires that this principle be embedded in all relevant planning controls, project briefs, and negotiations relating to redevelopment of Council-owned car park sites.**

Motion Lost
For Motion: Cr Macri
Against Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan

The following Motion was then put forward.

Motion (Howard/D'Arienzo)

That Council note consultation is currently underway on the Draft Parking Strategy and revised Parking Policy, including consideration of the arrangements around resident parking schemes and permits, and considers amendments to these schemes as part of that process.

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Cr Macri

Councillor Blake left the Meeting at 9:29 pm as he had declared a pecuniary interest on Item 32 as the plan would enable him to receive financial benefit.

Councillor Tastan left the Meeting at 9:29 pm as he had declared a pecuniary interest on Item 32 as the plan would enable him to receive financial benefit.

C0426(1) Item 32 Notice of Motion: Local Tradies Live & Work Parking Permits

Motion: (Macri)

That Council investigate the introduction of Local Tradies Live and Work Parking Permit for tradesmen who live and work in the Inner West Council community in all new limited time parking schemes.

This motion lapsed for want of a seconder.

Councillor Tastan returned to the Meeting at 9:31 pm.

Councillor Blake returned to the Meeting at 9:31 pm.

Councillor Macri retired from the Meeting at 9:31 pm.

C0426(1) Item 33 Notice of Motion: Supporting Inner West Residents in the Global Sumud Flotilla

Motion: (Antoniou/Atkins)

1. **That Council acknowledges the effort of Australians, including two Inner West residents, seeking to deliver much needed aid to Gaza as part of the Global Sumud Flotilla mission.**

2. **That Council notes that more than three quarters of Gaza's population are experiencing acute hunger and malnutrition, and yet the Israeli Government has banned Doctors Without Borders, Save the Children, Oxfam and up to 30 other international aid organisations from operating within Gaza.**

3. **That Council acknowledges the dedication of Sumud Flotilla Participants to Australian values of democracy, equality, freedom and a fair go - and the alignment to Inner West Council's own values of integrity, respect, compassion and collaboration.**

4. **That Council writes to the local member and Prime Minister Anthony Albanese, and Minister for Foreign Affairs Senator Penny Wong, calling on the Australian Government to:**
    a) **Advocate for the safe passage of Australians and others on board the Global Sumud Flotilla to deliver humanitarian aid in Gaza;**
    b) **Provide consular support for Sumud Flotilla Participants in the Middle East, including clear lines of communication between participants, their families, and members of the Department of Foreign Affairs and Trade; and**
    c) **Investigate any allegations of unlawful treatment, torture and brutality perpetuated against Australians in the event of detention by the State of Israel.**

Motion Lost
For Motion: Crs Antoniou, Atkins, Barlow, Blake and Tastan
Against Motion: Crs Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott and Smith
Absent: Councillor Macri

The following Motion was then put forward and was carried.

Motion (Howard/Carlisle)

1. **That Council acknowledges ongoing concern within the Inner West community regarding the humanitarian crisis in Gaza.**

2. **That Council notes public reporting that Australian individuals participating in the Global Sumud Flotilla have met with the Department of Foreign Affairs and Trade (DFAT) and notes DFAT advice that:**
    a) **Australians should not travel to Israel or the Palestinian territories;**
    b) **Attempts to enter Gaza by sea carry significant risks, including death, injury, arrest or deportation;**
    c) **The Australian Government is providing consular assistance to Australians in Lebanon, Israel and the Palestinian territories, although its ability to provide assistance in the West Bank and Gaza is limited; and**
    d) **Those wishing to assist with aid are encouraged to do so through established humanitarian channels.**

3. **That Council recognises local initiatives, including mutual aid and community-led efforts, supporting people affected by the humanitarian crisis in Gaza.**

Motion Carried
For Motion: Crs Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott and Smith
Against Motion: Crs Antoniou, Atkins, Barlow, Blake and Tastan
Absent: Cr Macri

C0426(1) Item 40 Notice of Motion: Support for Addi Road 50th Anniversary

Motion: (Carlisle/Howard)

1. **That Council resolves to support Addison Road Community Organisation in principle to deliver its 50th anniversary celebrations, subject to operational capacity and relevant approvals.**

2. **That Council resolves to request that Council officers liaise with Addi Road to identify suitable in-kind support opportunities, including event promotion, planning and logistical advice, traffic management coordination, and operational support where feasible.**

3. **That Council encourages Addi Road to apply for funding through the Inner West Grants program which closes on Friday 15 May 2026.**

4. **That Council resolves to recognise and acknowledge Addi Road's 50-year contribution to the Inner West and the broader community through Council communications.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 44 Notice of Motion: Concordia Club Carpark

Motion: (Howard/Barlow)

1. **That Council note the exciting work to install a canoe ramp on the Cooks River, which will provide a safe, accessible way to launch into the river.**

2. **That Council acknowledge that the construction for this project has impacted the neighbouring Concordia Club, with heavy vehicles and equipment contributing to the deterioration of the carpark, which is partially owned by Inner West Council and the Concordia Club via NSW Crown Lands.**

3. **That Council welcome that resurfacing of the council portion of the carpark are included in the 2026-2027 Budget.**

4. **That given the impact of council's extensive and prolonged construction work, agree to resurface the whole of the Concordia Club carpark, as a once-off, and that this be funded through either the budget for the Cooks River Canoe Ramp, the existing budget allocation for the carpark renewal or general road maintenance budget.**

5. **That the carpark resurfacing be prioritised for as early as practicable in the 2026-2027 financial year, and following consultation with the Concordia Club.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

C0426(1) Item 46 Notice of Motion: Pride Centre Activations

Motion: (Howard/Atkins)

1. **That Council acknowledges that the Inner West Pride Centre, led by Twenty10, has been open for over 18 months and provides a critical services and space for LGBTQ+ people from across the Inner West, and applauds the positive community impact that Pride Centre is having, including through hosting events and supporting drop-in sessions by the Inner City Legal Centre and other services.**

2. **That Council notes the continuing availability to the broader Inner West community of spaces at the Pride Centre for community meetings and events.**

3. **That Council supports the continuation and expansion of community impact at the Inner West Pride Centre through public facing events and programming.**

4. **That Council considers the allocation of $75,000 in the 2026-2027 Budget to support funding for events in the Inner West Pride Centre, including (but not limited to):**
   a) **Seniors Morning Teas;**
   b) **Specialist talks;**
   c) **Mardi Gras and Pride Month events;**
   d) **Open days;**
   e) **Drag story times; and**
   f) **Drop-in sessions to support LGBTQ+ Inner West residents with services, including free legal advice.**

5. **That Council continue to offer programs and events at the Inner West Pride Centre and explore the establishment of monthly markets at the Pride Centre, while also continuing to include such events and programming at other Inner West Council venues such as libraries and aquatic centres.**

6. **That if adopted as part of the 2026-2027 Budget, request staff meet with Twenty10 and other relevant stakeholders and report back to Council with a schedule of programs and events at the September 2026 Council meeting.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Macri

Meeting closed at 9:56 pm.

Minutes of Extraordinary Council Meeting held on 28 April 2026 at Ashfield Service Centre

Meeting commenced at 7.30pm

Present:

Chloe Smith	Deputy Mayor
Izabella Antoniou	Councillor (Attended remotely)
Liz Atkins	Councillor
Olivia Barlow	Councillor
Andrew Blake	Councillor
Jo Carlisle	Councillor
Vicki Clay	Councillor
Jessica D'Arienzo	Councillor
Kerrie Fergusson	Councillor
Mat Howard	Councillor
Victor Macri	Councillor
Vittoria Raciti	Councillor
Philippa Scott	Councillor (Entered the meeting at 7:31 pm)
Ismet Tastan	Councillor
Peter Gainsford	General Manager
Simone Plummer	Director Planning
Ruth Callaghan	Director Community
Sharon Bowman	Director Corporate
Peter Shields	Acting Director Property and Major Projects
Manod Wickramasinghe	Acting Director Engineering
Matthew Pearce	General Counsel
George Georgakis	Administration Manager
Daniel East	Senior Manager Strategic Planning
Esther Cheong	Consultant - Director - Atlas Economics
Rory Toomey	City Architect
Jarrad Sheather	Senior Strategic Planner – Planning Policy
Kendall Banfield	Senior Strategic Transport Planner
Lynne Sheridan	Consultant – Executive Director Planning and Special Projects - Berrys Bay Studio
Aleksandar Spasenovski	Major Projects Manager
Megan Jenkins	Senior Lawyer
Katherine Paixao	Business Paper Coordinator
Tia Camelin	Business Paper Officer

APOLOGIES AND REQUEST FOR REMOTE PARTICIPATION:

Motion: (Macri/Atkins)

1. **That leave of absence for the Mayor, Councillor Byrne be granted.**

2. **That Council accept Councillor Antoniou's request to attend tonight's Council meeting via audio-visual link due to personal reasons.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Smith and Tastan
Against Motion: Nil
Absent: Cr Scott

Councillor Scott entered the Meeting at 7:31 pm

DISCLOSURES OF INTEREST:

Councillor Macri declared a non-significant non-pecuniary interest in Item 2 - *Public Exhibition - Draft Inner West Development Control Plan* as his relatives own property in the Local Government Area. He will remain in the meeting during discussion and voting on the matter as the conflict is such that it will not influence him carrying out his public duty.

Councillor Raciti declared a significant pecuniary interest in Item 2 - *Public Exhibition - Draft Inner West Development Control Plan* as she has investment property in the Local Government Area. She will leave the meeting during discussion and voting on the matter.

Councillor Barlow declared a non-significant non-pecuniary interest in Item 2 - *Public Exhibition - Draft Inner West Development Control Plan* as her family member owns property in the Local Government Area. She will remain in the meeting during discussion and voting on the matter as the conflict is such that it will not influence her carrying out her public duty.

Councillor Atkins declared a non-significant non-pecuniary interest in Item 2 - *Public Exhibition - Draft Inner West Development Control Plan* as they own property in Stanmore which is their Principal Place of Residence. They will remain in the meeting during discussion and voting on the matter as the conflict is such, it will not influence them in carrying out their public duty.

Councillor D'Arienzo declared a non-significant non-pecuniary interest in Item 1 - *Inner West Affordable Housing Policy* as she works as a Senior Advisor in the Office of The Hon Rose Jackson, Minister for Housing and Homelessness, who has responsibility for the Ministerial Affordable Housing Guidelines. She has had no involvement in the development of the Inner West Council Draft Affordable Housing Policy in her capacity as a Senior Advisor in Minister Jackson's office. Out of an abundance of caution she declares the conflict and will remain in the meeting during discussion and voting on the matter.

Councillor D'Arienzo declared a non-significant non-pecuniary interest in Item 2 - *Public Exhibition - Draft Inner West Development Control Plan* as her Principal Place of Residence is located in the Local Government Area and her sister and her wife hold interests in a residential property in the Local Government Area. As these interests do not reasonably influence any decision she makes on voting on the Development Control Plan, she will remain in the meeting during discussion and voting on the matter.

Councillor Carlisle declared a non-significant non-pecuniary interest in Item 2 - *Public Exhibition - Draft Inner West Development Control Plan* as her Principal Place of Residence is located in the Local Government Area and she has an indirect business interest through her partner in the Local Government Area. She will remain in the meeting during discussion and voting on the matter as the conflict is such that it will not influence her carrying out her public duty.

Councillor Scott declared a non-significant non-pecuniary interest in Item 2 - *Public Exhibition - Draft Inner West Development Control Plan* as her Principal Place of Residence is located in the Local Government Area. As this is a non-significant non-pecuniary interest, she will remain in the meeting during discussion and voting on the matter.

Councillor Clay declared a non-significant non-pecuniary interest in Item 2 - *Public Exhibition - Draft Inner West Development Control Plan* as her primary residence is in the Stanmore-Damun Ward. She will remain in the meeting for discussion and voting as the conflict is such that it will not influence her in carrying out her public duty.

Councillor Howard declared a non-significant non-pecuniary interest in Item 2 - *Public Exhibition - Draft Inner West Development Control Plan* as he holds interest in a residential property in the Local Government Area that is his Principal Place of Residence and his brother and his husband hold interest in a residential property in the Local Government Area which he rents. These interests do not reasonably influence any discussion he makes in relation to voting on the Development Control Plan. He will remain in the meeting during discussion and voting on the matter.

Councillor Fergusson declared a non-significant non-pecuniary interest in Item 2 - *Public Exhibition - Draft Inner West Development Control Plan* as her Principal Place of Residence is within the Local Government Area. She will remain in the meeting during discussion and voting on the matter as the conflict is such that it will not influence her carrying out her public duty.

Councillor Antoniou declared a non-significant non-pecuniary interest in Item 2 - *Public Exhibition - Draft Inner West Development Control Plan* as familial associates of hers are connected to Century Venues, which operates multiple sites in the Local Government Area and therefore hold business interests. As this is an indirect interest and will not influence her carrying out her public duty, she will remain in the meeting during discussion and voting on the matter.

The Deputy Mayor Councillor Smith declared a non-significant non-pecuniary interest in Item 2 - *Public Exhibition - Draft Inner West Development Control Plan* as she holds interest in a residential property being her Principal Place of Residence within the Local Government Area and her mother and sister also hold interests which are their Principal Place of Residence located in the Local Government Area. She will remain in the meeting during discussion and voting on the matter as the conflict is such that it will not influence her in carrying out her public duty.

C0426(2) Item 1 Inner West Affordable Housing Policy

Motion: (D'Arienzo/Carlisle)

1. **That Council reconfirms our commitment to fostering inclusive, diverse and sustainable communities by ensuring that affordable rental housing remains accessible to very low, low and moderate income households. Housing affordability is fundamental to the economic vitality of the Inner West, enabling workers, residents and families to live in the communities where they work and belong. Council actively facilitates partnerships with government agencies and community housing providers to expand the supply of affordable rental housing across the Inner West, and ensures that development contributions reflect both our affordable housing needs and the broader infrastructure requirements of our growing community.**

2. **That:**
   a) **Council notes that the draft affordable housing policy recommends 10% contribution for residential/commercial rezonings and 7.5% for industrial rezonings; and**
   b) **prior to exhibition the affordable housing contribution rate be amended so that when a developer led planning proposal seeks to amend a development standard or a zone that the contribution rate is the same for industrial land as for residential / commercial.**

3. **That Council publicly exhibit the draft Inner West Affordable Housing Policy for a period of at least 35 days beginning in May and seek feedback from relevant stakeholders and the community on the proposed policy. Engagement strategies will include:**
   a) **Seeking survey feedback from Your Say Inner West (YSIW) subscribers;**
   b) **Seeking feedback via social media and digital notice boards at libraries and services centres;**
   c) **Consulting with Council's Housing for All Local Democracy Group;**
   d) **Hosting a workshop with representatives from all local democracy groups;**
   e) **Seeking feedback from Homes NSW, Aboriginal Housing Office, NSW Department of Planning, Housing and Infrastructure, Community Housing Industry Association (CHIA), Faith Housing Alliance and Shelter NSW;**
   f) **Direct consultation with Community Housing Providers and other not for profit housing providers;**
   g) **Seeking feedback from Inner West Creative Network, Create NSW, National Art School, Writers NSW, Sydney Fringe, Brand X, and other relevant arts and cultural organisations;**
   h) **Hosting a roundtable with Committee for Sydney, Shelter NSW, CHIA, Faith Housing Alliance, CHPs and other not for profit housing providers;**
   i) **Promotion of the availability of Council officers to discuss the policy in person with members of the community, at Ashfield Service Centre on Tuesdays, Wednesdays and Thursdays, between 9am and 5pm; and**
   j) **correspondence from the Mayor to unions that represent key/essential workers and artists and cultural creators to invite their members who live and/or work in Inner West Council to provide feedback on the policy.**

4. **That Council's Your Say Inner West (YSIW) community survey include a question identifying whether respondents belong to a target housing cohort, such as key workers, artists and cultural creators, low income renters, older people, or others with demonstrated housing need.**

5. **That following the conclusion of the exhibition period, the draft Inner West Affordable Housing Policy, including Engagement Outcomes Report and any recommended changes to the policy, be brought back to Council at the August 2026 Council meeting.**

6. **That Council delegate authority to the Director Planning to make any minor changes to the draft Affordable Housing Policy to correct any omissions, errors or inconsistencies prior to exhibition.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott, Smith and Tastan
Against Motion: Nil

Amendment (Antoniou/Atkins)

That the following amendments be added:

1. **That Council notes its entitlement and interest in maintaining its ability to choose:**
   a) **Its preference for affordable housing contributions to be in completed units or cash in line with future affordable housing strategies; and**

b) **To hold and manage cash contributions itself within Council's affordable housing fund as per existing policy in order to direct an affordable housing strategy based on local needs.**

2. **That Council notes its support for all Community Housing Providers (CHPs) regardless of size to allow for innovation and targeted community housing developments while avoiding the monopolisation of the CHP market in the Inner West by Tier 1 providers.**

3. **That Council reserves the right, via Voluntary Planning Agreements (VPAs) and recommendations made through the Inner West Local Planning Panel, to request more than a 10% affordable housing contribution if demonstrated to be feasible in a specific development.**

Motion Lost
For Motion: Crs Antoniou, Atkins, Barlow, Blake and Tastan
Against Motion: Crs Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Raciti, Scott and Smith

Councillor Raciti retired from the Meeting at 8:39 pm as she declared a significant pecuniary interest in Item 2 as she has an investment property in the Local Government Area.

C0426(2) Item 2 Public Exhibition - Draft Inner West Development Control Plan

Motion: (D'Arienzo/Atkins)

1. **That Council endorse the draft Inner West Development Control Plan and Solar Panels Policy on front roof planes in Heritage Conservation Areas for at least a 35 day consultation period in accordance with the requirements of *Environmental Planning and Assessment Act 1979.***

2. **That the community consultation of the draft Inner West Development Control Plan includes:**
   a) **A four-week engagement period;**
   b) **An online Your Say Inner West (YSIW) survey;**
   c) **Email to YSIW subscribers;**
   d) **Newsletter notification;**
   e) **Targeted information and feedback sessions with Industry Professionals including invitations to the local architects and planners who attended the previous industry workshops in 2024 and 2025 and invitations to regular DA applicants;**
   f) **An evening drop-in community information event;**
   g) **A workshop with Local Democracy Group (LDG) members as part of the Building Our Community combined LDG event;**
   h) **A dedicated Strategic Planning email address for submissions and enquiries;**
   i) **A Strategic Planning telephone hotline operating Monday to Friday, 9.00am–5.00pm, to respond to community and applicant enquiries;**
   j) **A submission by the Inner West Architectural Excellence and Design Review Panel; and**
   k) **A 'meet the planner' community drop-in session in each ward.**

3. **That Council reflect the community's support for the installation of solar panels on street-facing roof planes, and update the draft Inner West Development Control Plan (IWDCP), Section 2.12 Heritage, Control C19, page 202 accordingly.**

4. **That Council hold information sessions, inviting Inner West Community Energy, to inform residents about the Solar Panels Policy as it applies to front roof planes in Heritage Conservation Areas.**

5. **That Council trial the new Solar Panels Policy for 12 months and subsequently receive a formal impact report evaluating its outcomes.**

6. **That Council delegate authority to the Director Planning to make any minor changes to correct any omissions, errors or inconsistencies to the draft Inner West Development Control Plan prior to exhibition.**

7. **That Council receive a post exhibition report on the outcomes of the consultation, including any proposed changes to the draft Inner West Development Control Plan, for its consideration.**

8. **That Council receive the post exhibition report for the Draft Parking Strategy and Draft Parking Policy, for decision, prior to receiving the post exhibition report for the Draft Inner West Development Control Plan (DCP).**

9. **That Council hold an online community information session to inform residents of the proposed changes.**

Motion Carried

For Motion:	Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion:	Nil
Absent:	Cr Raciti

Amendment (Atkins/Barlow)

That point 2 be amended to include the below additional points:

2. **That the community consultation on the draft Inner West Development Control Plan (DCP) be undertaken as outlined in this report and include:**
   a) **A separate letterbox notification to every dwelling in the LGA (i.e. not just included in the Inner West News); and**
   b) **At least one town hall meeting in every ward which can cover the draft DCP and the draft Affordable Housing Policy. These town hall meetings would be attended by Council staff, who could provide a briefing about the draft DCP and the draft Affordable Housing Policy, and respond to questions about the draft DCP and Draft Affordable Housing policy.**

Motion Lost

For Motion:	Crs Antoniou, Atkins, Barlow, Blake, Macri and Tastan
Against Motion:	Crs Carlisle, Clay, D'Arienzo, Fergusson, Howard, Scott and Smith
Absent:	Cr Raciti

Procedural Motion: (Howard/Blake)

That Council enter into Confidential Session.

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Raciti

Council entered into Confidential Session at 9:10 pm

Councillor Clay left the Meeting at 9:11 pm

Confidential Session
That in accordance with Section 10A(1) of the *Local Government Act 1993*, the following matter be considered in Closed Session of Council for the reasons provided:

C0426(2) Item 3 Leichhardt Park Aquatic Centre – Project Update (Section 10A(2)(c) of the *Local Government Act 1993*) that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business AND (Section 10A(2)(d)(i) of the *Local Government Act 1993*) that would, if disclosed prejudice the commercial position of the person who supplied it AND (Section 10A(2)(d)(ii) of the *Local Government Act 1993*) that would, if disclosed confer a commercial advantage on a competitor of the council.

Councillor Clay returned to the Meeting at 9:14 pm.

RESOLUTIONS PASSED DURING CLOSED SESSION

C0426(2) Item 3 Leichhardt Park Aquatic Centre - Project Update

Motion: (Scott/Macri)

1. **That Council endorses the recommendation of the negotiation team to appoint FDC Construction (NSW) Pty Limited ("FDC") to deliver the Leichhardt Aquatic Centre Stage 2 Project for the Project Sum outlined in the Leichhardt Park Aquatic Centre - Project Update report, subject to the finalisation of the contractual terms.**

2. **That Council delegates authority to the General Manager, or their nominee, to approve any variations with FDC required for the Leichhardt Park Aquatic Centre – Stage 2 Upgrade Project provided the overall project expenditure does not exceed funding approved by Council.**

3. **That Council receive an update report on the execution of the agreement at the next Ordinary Council meeting.**

4. **That Council consider the publication of this Confidential item on Council's website after the completion (end of defects liability period) of the Leichhardt Park Aquatic Centre Stage 2 Upgrade, subject to consultation with affected parties.**

5. **That a report on the Leichhardt Park Aquatic Centre project continue to be provided to the Major Capital Works Committee and each Council meeting. If the report contains confidential information for consideration or decision, a single report should be provided in the confidential section of the agenda.**

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Raciti

Council moved back into Open Session at 9:19 pm following the adoption of the Procedural Motion below:

Procedural Motion: (D'Arienzo/Blake)

That Council move back into the Open Session of the Council Meeting.

Motion Carried
For Motion: Crs Antoniou, Atkins, Barlow, Blake, Carlisle, Clay, D'Arienzo, Fergusson, Howard, Macri, Scott, Smith and Tastan
Against Motion: Nil
Absent: Cr Raciti

Meeting closed at 9:20 pm.

Item: **C0526(1) Item 1**

Title: **Quarter 3 Report on Operational Plan and Budget 2025/26**

Author: Sharon Bowman - Director Corporate

Recommendation

1. **That Council endorse the Quarterly Progress Report for Quarter 3 on the Operational Plan 2025/26, noting that:**
    a) **95% of the actions were completed or on track, and 81% of measures were on target or within tolerance; and**
    b) **Highlights for the quarter included the official opening of the Henson Park redevelopment; Council's debut participation in Sydney Gay and Lesbian Mardi Gras; various festivals, events and cultural celebrations including Bairro Português and Summer Hill social; FOGO expansion into schools and early learning centres; and launch of a new Inner West Council website.**
2. **That Council adopt the Quarterly Budget Review Statement including the recommended changes detailed therein for Quarter 3 2025/26, as follows:**
    a) **Increasing Council's net operating surplus excluding capital grants from $0.16m to $0.52m;**
    b) **Decreasing the Capital Works Program from $119.6 million to $100.1m, primarily to realign budget to future years in line with expected project timelines; and**
    c) **Increasing projected capital contributions by $12.2m.**

Executive Summary

- This report updates Council on quarterly progress against the Operational Plan 2025/26 as at 31 March 2026 and presents the Quarterly Budget Review Statement (QBRS) for Quarter 3.
- 95% of Operational Plan actions were completed or on track.
- 81% of measures were on target or within 10% tolerance of the target.
- The Quarterly Budget Review Statement recommends changes that would result in the following projected year end results:
    - Net operating surplus before capital grants and contributions increasing from $0.16m to $0.5m,
    - Total capital expenditure decreasing from $119.6m to $100.1m.

Purpose

The purpose of this report is to provide an update on Council's performance in the third quarter of 2025/26 and progress against its adopted Delivery Program and Operational Plan and Key Performance Measures, as well as Budget.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

Background

The Inner West Delivery Program 2025-29 (year 1) and Operational Plan and Budget 2025/26 details the actions that will be undertaken in the year ended 30 June 2026 to achieve the commitments made in the Delivery Program 2025-29 in accordance with the *Local Government Act* 1993 (s404 and 405). Council receives quarterly progress reports to monitor performance and progress in achieving Council's commitments to the community as outlined in the plan.

The Quarterly Budget Review Statement is a regular progress report prepared and tabled to Council in accordance with the requirements of the *Local Government Act* 1993 (s404(5)) and *Local Government (General) Regulation* 2021 (s202). Each quarter (except June), the Responsible Accounting Officer must prepare and submit a Quarterly Budget Review Statement (QBRS) to Council that updates Council's financial outlook and clearly states whether Council is financially on track. The QBRS shows the revised estimates of income and expenditure for the financial year, compared to the original budget in the Operational Plan.

Discussion

Operational Plan 2025/26 progress

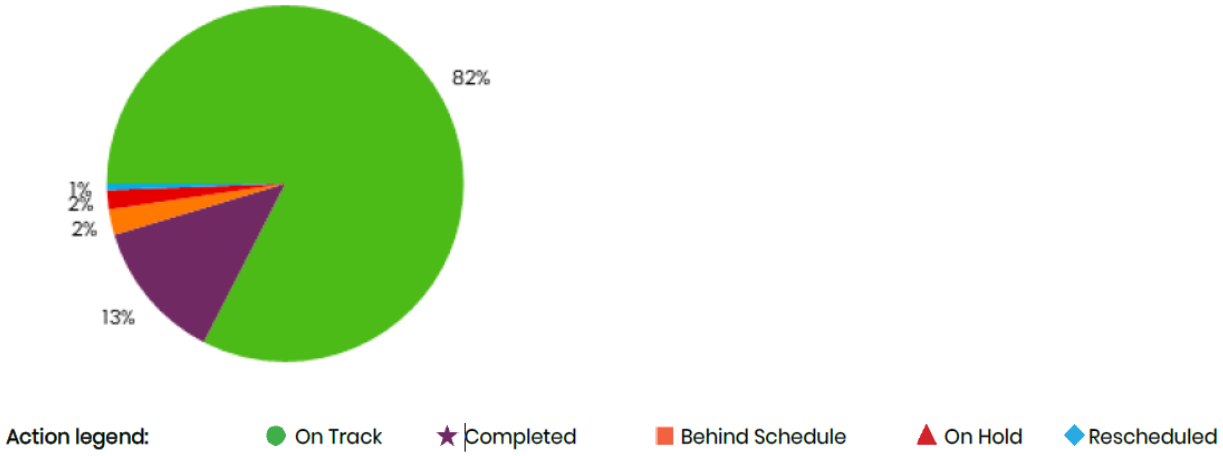
The quarterly progress report at *Attachment 1* outlines progress against the 172 actions in the Operational Plan 2025/26, and tracks measures (KPIs) achieved against annual targets. Council is tracking well against the Operational Plan 2025/26 in this third quarter.

Highlights for the quarter include:

- Officially opened the $20 million redevelopment of Henson Park, with the Prime Minister, Mayor and local representatives in attendance. Building on the upgraded grandstand delivered last year, this project delivered a new multipurpose building behind the historic grandstand, complete with a gym, community function space and modern player facilities.
- Council made its debut marching in the Sydney Gay and Lesbian Mardi Gras, featuring a float designed in-house to celebrate equality and diversity. This milestone was further marked by a live broadcast of Mardi Gras at Camperdown Memorial Rest Park and the introduction of the Inner West Pride Walk in February.
- More than 25,000 people attended Bairro Português on 14 March, enjoying a showcase of Portuguese food, culture, music and arts in Petersham.
- Two weeks of cultural celebrations across Ashfield and Marrickville, celebrating the Year of the Horse with Chinese, Vietnamese, Indonesian and Korean communities.
- On 8 March, Summer Hill Social returned with roving performances, DJs, dancing, market stalls and food from around the world.
- Sustainability efforts also gathered momentum, with the Food Organics and Garden Organics (FOGO) program continuing its expansion into schools and early learning centres, including community-run early learning centres.
- On 24 March, Council introduced an updated Inner West Council website. This new site was developed with the help of over 700 community members and a review of more than 9,000 pages, resulting in a digital experience that is now more accessible, intuitive, and user-friendly.

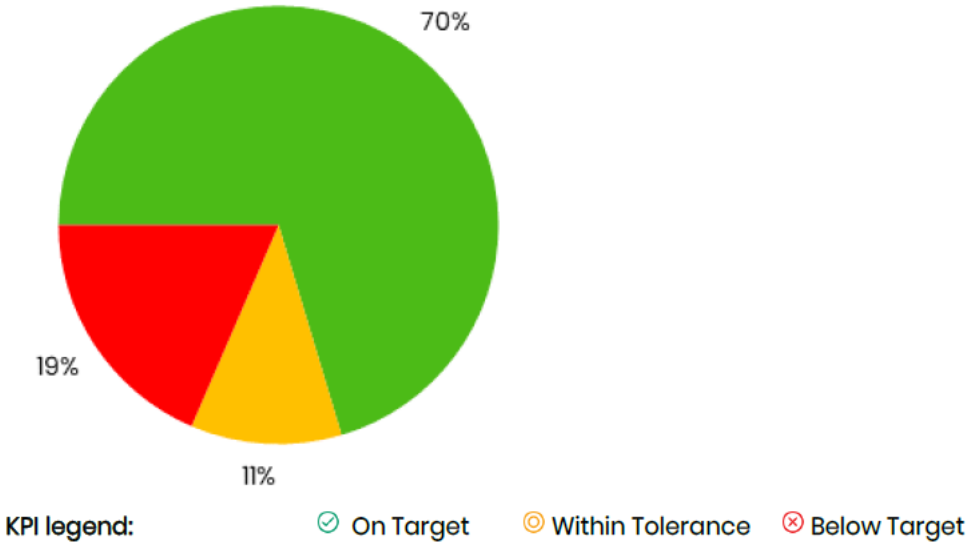
Actions – as at 31 March 2026

- 95% (164) are ‘Completed’ or ‘On Track’
- 5% (8) are ‘Behind Schedule’, ‘On Hold’ or ‘Rescheduled’



Measures – as at 31 March 2026:

- 81% (44) are 'On Target' or 'Within Tolerance' (defined as +/- 10% of target)
- 19% (10) are 'Below Target'



All actions off track or measures below target are monitored by the relevant manager and Director. These include:

- The percentage of private tree permit applications assessed was lower than targeted due to ongoing staff and contractor shortages.
- The number of booked clean ups are lower than expected due to seasonal variations over the summer holidays.
- While system improvements have enabled improvements in the lodgement of development applications that is currently averaging 3 days, the year-to-date average is slightly lower than target.

- The percentage of neighbour notifications posted within 7 days was impacted by downtime in the mapping software and investigations are underway into alternative solutions.
- Verge maintenance was impacted by wet weather events and machinery breakdowns; the service methodology is being reviewed and machinery replacement accelerated to address these issues.
- Local area traffic management (LATM) expenditure is tracking below forecast due to delays in Ausgrid approvals for lighting on new pedestrian crossings.

Quarterly Budget Review Statement

This report provides an update of Council's financial position as at 31 March 2026. During the quarter, a detailed review of both operating and capital budgets was undertaken, revising the budget projections for the current financial year. *Attachment 2* presents the detailed March 2026 QBRS.

Council has updated its projected operational budget result (excluding capital grants and contributions) to a surplus of $0.52 million, an increase of $0.36m from the December budget surplus of $0.16 million.

The operating result from continuing operations also includes capital revenue. This surplus is now forecast at $53.2 million, an increase of $12.6 million from the December budget. The capital revenue increase is primarily related to a developer contribution from The Timberyards for redevelopment of the site for a rental housing precinct in Marrickville.

Summary of Budget Movements

Operational Budget

The graph in *Figure 1* summarises the key operating budget movements proposed in this QBRS, with a brief explanation provided below.

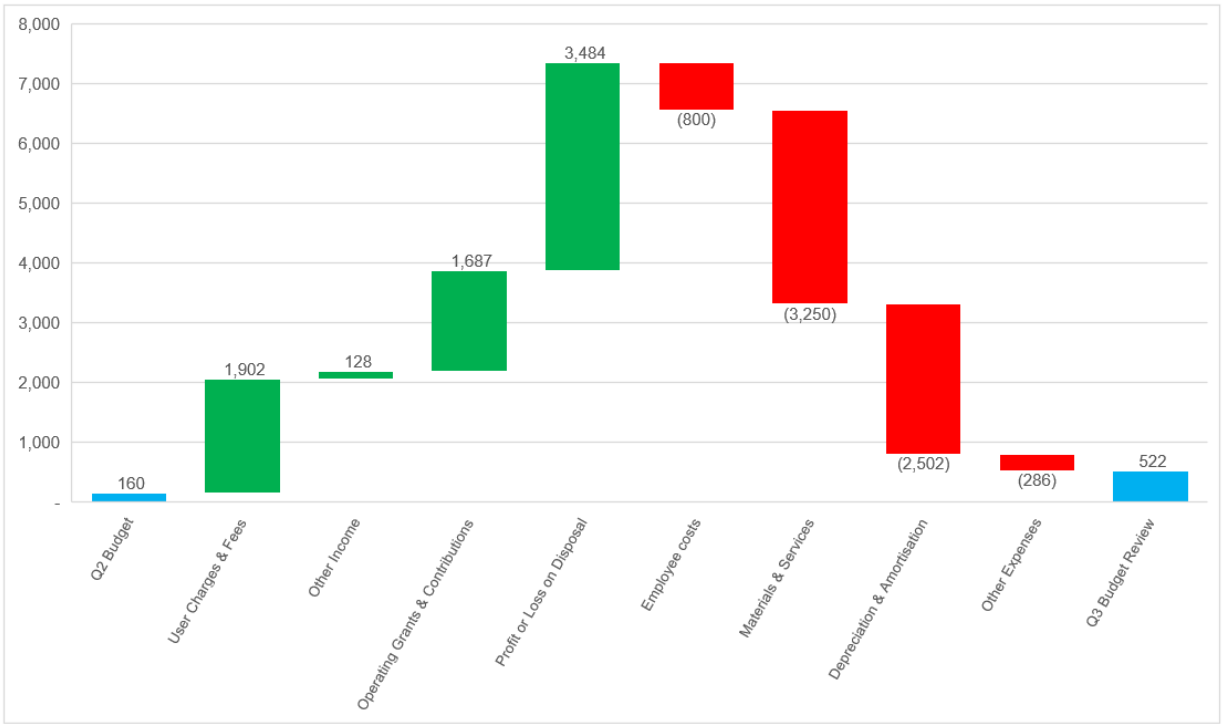


Figure 1 Q3 changes in the full year operating budget result before capital grants and contributions

The $0.36m increase is the net result of a number of variances, which include:

- Adjustments to the revenue budget
    - User Charges & Fees increase of $1.9m, mainly because of increased construction zone fees and road restoration income.
    - Operating Grants and Contributions increase of $1.7m, primarily due to the ECEC Worker retention grant which has been passed on to workers and is reflected in additional Employee costs.
    - Net Gain from Sale of Assets increase of $3.5m due to sale of former roadway (Bignell Lane, Annandale).
- Adjustments to the expenditure budget
    - Depreciation expenses increase of $2.5m, to reflect the actual depreciation anticipated this financial year, due to additional assets and current replacement costs.
    - Employee Costs net increase of $0.8m, comprising ECEC Worker retention payments being passed on to staff, which offsets savings from vacancies across various service units.
    - Material & Services increase of $3.2m including:

- Increased use of agency temporary staff to ensure appropriate resourcing and back-fill vacancies and staff on extended leave.
- Consultancy costs related to Fairer Future Phase 2.

Capital Budget

The graph in *Figure 2* reflects the proposed changes in the capital works program budget. The decrease in Capital Expenditure by $19.5m is primarily due to the realignment of the elements of the capital projects named in *Figure 2* to the next financial year.

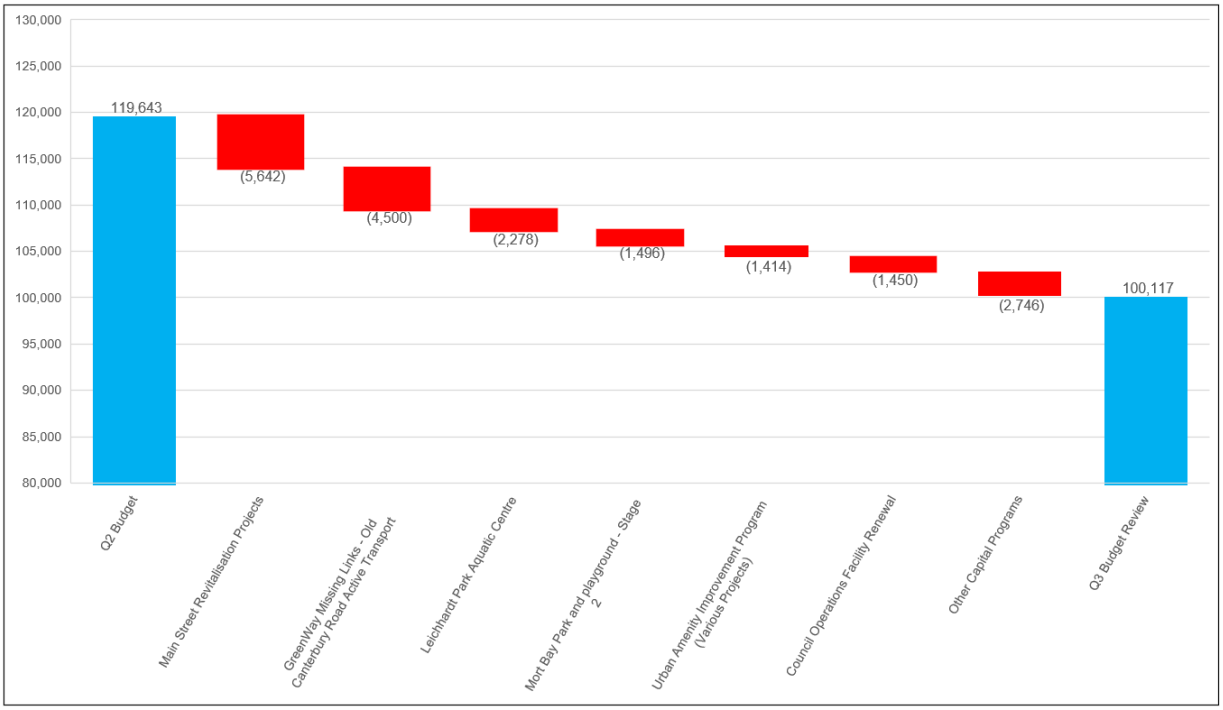


Figure 2 Changes in the full-year capital budget

Cash flow forecasts for major projects are being monitored to keep spending within budget. Year-to-date capital expenditure as of March 2026 totals about $51.3m. The capital budget will be regularly reviewed with capital works managers through year-end.

Responsible Accounting Officer Budget Review Statement

The following statement is made in accordance with Section 203(2) of the *Local Government (General) Regulation 2021* which requires a report by Council's responsible accounting officer regarding the Council's financial position at the end of each quarter.

"It is my opinion that the Budget Review Statement for Inner West Council for the period ending 31 March 2026 indicates that Council's projected financial position at 30 June will be satisfactory, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure."

Sajjad Ali, Acting Chief Financial Officer (Responsible Accounting Officer)

Legal and Risk Implications

There are no legal or risk implications arising from the report that has been prepared in accordance with the requirements of the Local Government Act.

Financial Implications

Financial implications for the quarter are listed above and detailed in the attached Quarterly Budget Review Statement

Conclusion

The report indicates that during the third quarter of 2025/26, Council has made strong progress regarding its Operational Plan actions, key performance indicators, and budget targets.

Attachments

1.⇩ Operational Plan Quarterly Progress Report Q3 2025-26

2.⇩ March 2026 QBRS



Inner West Council marched as part of Sydney Gay and Lesbian Mardi Gras 2026

Operational Plan Quarterly Report January – March 2026

Introduction

This report provides a progress update on Council's Operational Plan 2025/26.

It has three sections:

Message from the General Manager – This section contains highlights from the quarter.

Executive Summary – This section contains an overview of progress against the actions and measures in the Operational Plan 2025/26.

Strategic Directions in detail – This section details progress against each of the actions and achievement against annual performance targets, ordered by the five strategic directions of the *Inner West Community Strategic Plan – Our Inner West 2041.*

- Strategic Direction 1 – An ecologically sustainable Inner West
- Strategic Direction 2 – Liveable, connected neighbourhoods and transport
- Strategic Direction 3 – Creative communities and a strong economy
- Strategic Direction 4 – Healthy, resilient and caring communities
- Strategic Direction 5 – Progressive, responsive and effective civic leadership

Message from the General Manager



This quarter reflects the depth and breadth of Council's work - from major infrastructure investments to vibrant community events and continued improvements in service delivery.

As at 31 March 2026, 95% of Operational Plan actions were completed or on track, and 81% of measures were on target or within 10% of their benchmark - another strong quarter of progress.

On 15 February, we celebrated a major milestone with the official opening of the $20 million redevelopment of Henson Park, with the Prime Minister, Mayor and local representatives in attendance. Building on the upgraded grandstand delivered last year, this project delivered a new multipurpose building behind the historic grandstand, complete with a gym, community function space and modern player facilities. Funded by Council, the NSW and Federal governments and the AFL, the project secures the long-term future of the Marrickville sportsground and the home of the Newtown Jets.

On the same day, we also opened the upgraded Leichhardt Park Aquatic Centre (LPAC) splash play area, new mushroom pool, outdoor BBQ facilities, seating and shade. This marks the completion of stage one at LPAC - the largest renovation of an Inner West aquatic centre to date, protecting this much-loved community asset for the next 50 years.

In February, Council made an historic first appearance marching in the Sydney Gay and Lesbian Mardi Gras, with an in-house designed float celebrating equality and diversity. This was complemented by a live screening of Mardi Gras at Camperdown Memorial Rest Park and the launch of the Inner West Pride Walk the week before. Council is working on a three-year partnership with Mardi Gras to strengthen the Inner West's leadership role as Mardi Gras approaches its 50th year.

Our events program continued to bring the community together. More than 25,000 people attended Bairro Português on 14 March, enjoying a showcase of Portuguese food, culture, music and arts in Petersham. This was followed by two weeks of cultural celebrations across Ashfield and Marrickville, celebrating the Year of the Horse with Chinese, Vietnamese, Indonesian and Korean communities.

On 8 March, Summer Hill Social returned with roving performances, DJs, dancing, market stalls and food from around the world.

Sustainability efforts also gathered momentum, with the Food Organics and Garden Organics (FOGO) program continuing its expansion into schools and early learning centres, including community-run early learning centres. This program supports waste reduction, emissions savings and hands-on environmental learning for young people.

Rounding out the quarter, Council launched a refreshed Inner West Council website on 24 March. Shaped by input from more than 700 community members and a review of over 9,000 pages, the new site delivers a more accessible, intuitive and user-friendly digital experience and expanded our partnership with the Snap, Send, Solve tool for reporting issues.

During this quarter, Council cleaned 204 number of pits, responded to 100% of Privacy Complaints within five business days and repaired 80% of potholes within 48 hours.

Overall, it's been a standout third quarter - a testament to the commitment, creativity and hard work of Council teams and our community partners.



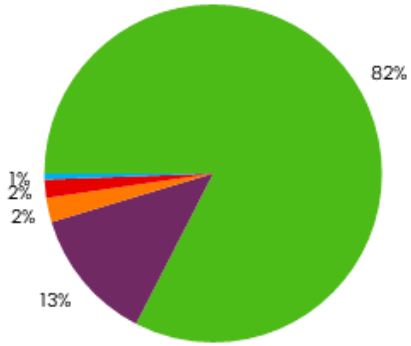
Peter Gainsford - General Manager

Executive Summary

The quarterly progress report outlines progress against the 172 actions in the 2025/26 Operational Plan.

As of 31 March 2026:

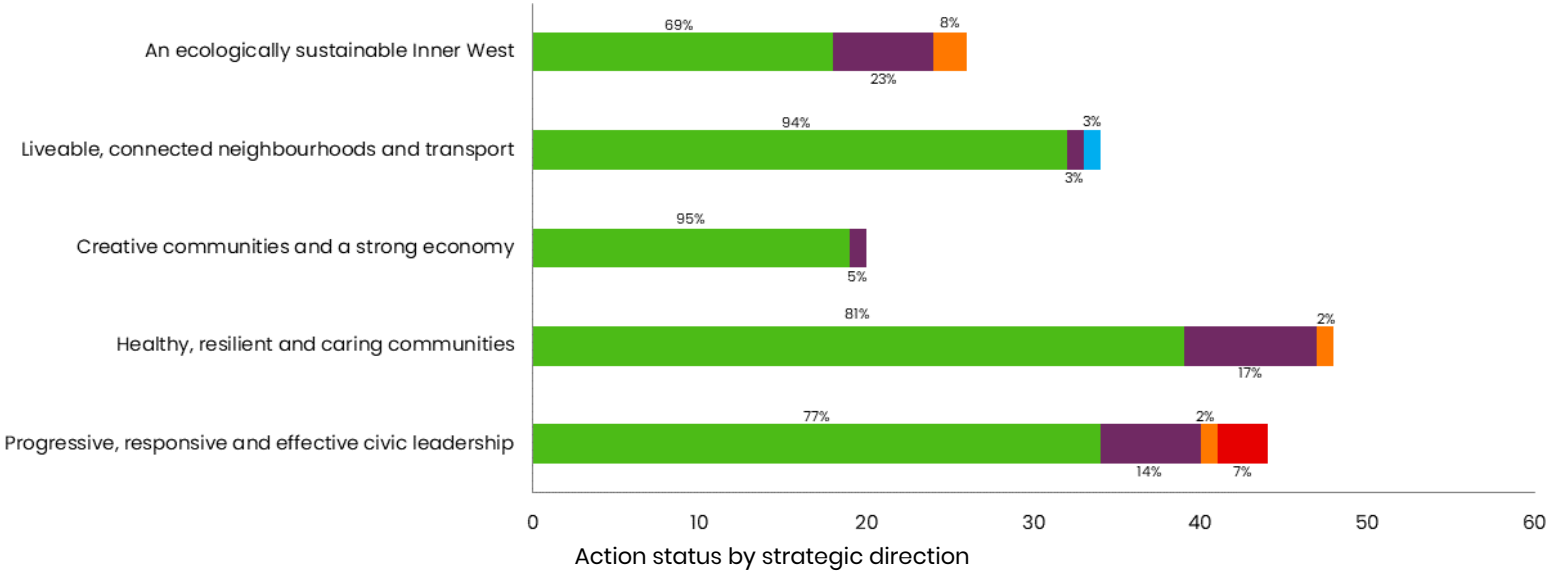
- 95% (164) of actions are 'Completed' or 'On Track'
- 5% (8) of actions are 'Behind Schedule', 'On Hold' or 'Rescheduled'



All action status

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled

KPI legend: On Target, Within Tolerance, Below Target



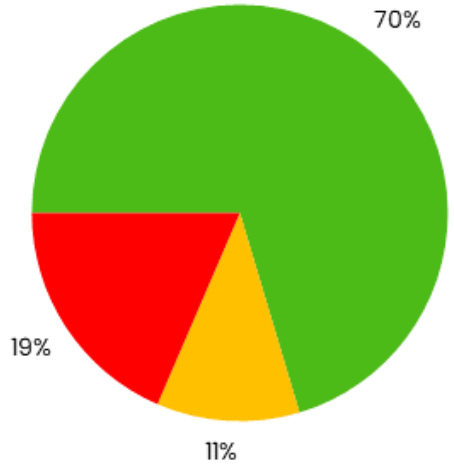
Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled

KPI legend: On Target, Within Tolerance, Below Target

Measures

As of 31 March 2026:

- 81% (44) of measures are 'On Target' or 'Within Tolerance'
- 19% (10) of measures are 'Below Target'



All KPI status

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

Strategic Direction 1 - An ecologically sustainable Inner West

Outcome 1.1 Sustainable Leadership

Strategy 1.1.1 Connect and share information, knowledge and tools to live sustainably

ID	Action	Responsible	Comment	Status
1.1.1.1	Deliver Council's sustainability program at the Inner West Sustainability Hub	Urban Sustainability	Council delivered 19 sustainability workshops and events at the Inner West Sustainability Hub with 445 people participating. Community book, toy and clothes swaps were most popular along with clothes mending and gardening activities. Council delivered two pop-up events: • live music in the garden • a film screening for Sydney Climate Action Week	

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

ID	Action	Responsible	Comment	Status
1.1.1.2	Deliver Community Environment Grants	Urban Sustainability	The Environmental Grants and Circular Economy Grants are embedded into Council processes and budgets. They are advertised annually, opening 30 March to 1 May 2026. These are assessed and recommendations for funding approved with all other grants by Council. In 2025 five Environment grants (over 2 years) and three Circular Economy grants (1 year/annual) were awarded to support community sustainability and circular economy projects.	★
1.1.1.3	Hold Council's Ecofestival	Urban Sustainability	Footprints EcoFestival (previously held at Annandale), has been relocated to the Inner West Sustainability Hub in Summer Hill. Following stakeholder engagement, it will be renamed 'Re Fest' to align with the circular economy focus at the hub (Re-use, Re-pair, Re-think, Re-create etc.) It will be held on Saturday 5 September 2026.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Outcome 1.2 Resilient biodiversity

Strategy 1.2.1 Maintain, manage and improve vegetation and tree canopy

ID	Action	Responsible	Comment	Status
1.2.1.1	*Continue the public tree planting program	Parks and Streetscapes Operations	A total of 400 trees has been planted to date.	●
1.2.1.2	Deliver the Urban Forest Policy and Strategic Action Plan	Urban Forest (Public)	The Urban Forest Policy and Strategic Action Plan was delivered in Quarter 2.	★
1.2.1.3	Provide operational plans and City-Wide Maintenance Procedure for public tree management	Urban Forest (Public)	All manuals and plans have been developed and approved by the Public Tree Manager. All manuals and procedures have been published and is publicly available on the Public Trees webpage on Council's website.	★
1.2.1.4	Provide private tree assessments	Regulatory Services	Private tree assessments and referrals continued throughout the reporting period, with 57% of tree permit applications determined within 28 days and 16% of DA referrals finalised within 14 days.	■
1.2.1.5	*Plan for new Microforests in the Inner West	Urban Ecology	Council's priority plan for a microforest in every ward has progressed, with the final 2 sites identified and a report going to the Council meeting on 19 May 2026.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Key Performance Indicator	Responsible	Target	RESULTS				YTD	
				Q1	Q2	Q3	Q4		
1.2.1b	Percentage of tree permit applications pruning or removal on private land assessed within 28 days	Regulatory Services	> 80	**62**	**63**	**57**		60.67	⊗
1.2.1c	Input to development applications involving tree works provided within 14 days	Regulatory Services	> 70	**27**	**34**	**16**		25.67	⊗

Strategy 1.2.2 Protect threatened species, connect and enhance natural areas, biodiversity corridors and sensitive habitats

ID	Action	Responsible	Comment	Status
1.2.2.1	Supply local native plants for Council's Natural Areas, priority biodiversity areas and to residents	Urban Ecology	The new nursery supervisor commenced in February. Preparation over summer for the 2026-27 Planting season with Gumbramorra Swamp Natural Area plantings to start in April with 4000 plants. 418 plants supplied this quarter via the Living Streets program (83 plant giveaways to registered households) and 335 plants supplied across 3 Citizenship ceremonies.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
1.2.2.2	*Progress short term priority actions in the Biodiversity Strategy	Urban Ecology	A partnership with Macquarie University is progressing to develop Council's monitoring and management program. Staff continue ecology engagements at the Inner West Sustainability Hub and nurseries. Threatened Species mapping and urban ecology website information has been updated and is live.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Outcome 1.3 Healthy waterways

Strategy 1.3.1 Implement water-sensitive policies, plans and projects

ID	Action	Responsible	Comment	Status
1.3.1.1	Advance Council's Healthy Rivers program	Urban Ecology	Council continues to participate in water quality campaigns on the Cooks and Parramatta Rivers. Projects to create Council's swim site at Callan Park and swimming at Mort Bay have commenced. Council hosts the Parramatta River Catchment Group (PRCG) and participates in the Cooks River Coastal Management Program (CMP). The PRCG are applying for funding for the catchment Litter Roadmap and have been updating strategic documents in collaboration with stakeholders and presented to the executives on progress.	●
1.3.1.2	Deliver Gumbramorra Swamp recreation area at Mackey park	Urban Ecology	Works have commenced and on track for completion and official launch event scheduled during NAIDOC Week in July 2026.	●
1.3.1.3	Restore wetlands adjacent to Blackmore Park	Urban Ecology	Budget has been requested for 2025/26 to restore the wetland under the Natural Areas Contract.	■
1.3.1.4	Manage Council's infrastructure assets and provide engineering advice	Asset Planning (Engineering Services)	Planning and scoping is substantially completed for the 2026/27 Capital Program. Initial scopes are being reviewed and refined. Engineering advice to Planning is ongoing.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Strategy 1.3.2 Expand river swimming sites

ID	Action	Responsible	Comment	Status
1.3.2.1	Continue to host the Parramatta River Catchment Group	Urban Ecology	Council hosts the Parramatta River Catchment Group (PRCG) from its Petersham service centre, with an Inner West Councillor serving as Deputy Chair of the group. Between January and March 2026, the Riverkeeper position was recruited, an Executive Briefing for members and key contributing partners was held on 11 March, and the 'Get the Site Right' March blitz campaign completed, including presenting in 2 industry forums on Erosion and Sediment Control.	●
1.3.2.2	Investigate the feasibility of a swim site as part of the Mort Bay Plan of Management	Urban Ecology	The investigations and feasibility study were completed in Quarter 1, with water testing finalised and findings briefed to the Executive and subsequently to Council.	★

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Outcome 1.4 Zero emissions

Strategy 1.4.1 Implement strategies to reduce and mitigate greenhouse gas emissions

ID	Action	Responsible	Comment	Status
1.4.1.1	Develop and adopt the Climate Adaptation Plan	Urban Sustainability	Workshop held with the Environment Local Democracy Group at March 2026 meeting covered climate adaptation. Workshop outcomes will inform the climate adaptation components of the Draft Climate Strategy to be presented to Council by September 2026.	

Strategy 1.4.2 Build local resilience and adapt to climate change

ID	Action	Responsible	Comment	Status
1.4.2.1	Deliver Council's low-income energy efficiency program	Urban Sustainability	This quarter, staff provided pop-up face to face energy support for residents at two events. Residents also received 200 instant estimates and personalised support for home energy efficiency upgrades through Council's popular ZapCat service. These pilot programs are being drawn together to deliver a permanent low-income energy efficiency program.	

Action legend: On Track; Completed; Behind Schedule; On Hold; Rescheduled

KPI legend: On Target; Within Tolerance; Below Target

ID	Action	Responsible	Comment	Status
1.4.2.2	Adopt the revised Climate and Renewables Strategy	Urban Sustainability	A workshop with the Environment Local Democracy Group was held in March 2026, covering carbon reduction and climate adaptation. The outcomes will inform the carbon and energy components of the Draft Climate Strategy to be put to Council by September 2026.	

ID	Key Performance Indicator	Responsible	Target	RESULTS				YTD
				Q1	Q2	Q3	Q4	
1.4.2b	Seminars and engagements on solar power, battery storage, home electrification and related topics	Urban Sustainability	> 1	**10**	**351**	**2**		121

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

Outcome 1.5 Zero waste

Strategy 1.5.1 Reduce residential waste and increase recycling

ID	Action	Responsible	Comment	Status
1.5.1.1	Co-ordinate and deliver domestic and commercial waste collection services	Resource Recovery Operations	Service delivery this quarter has tracked well, with missed services reduced compared to the previous quarter.	●
1.5.1.2	Implement education and contamination management strategies to maximise recycling rates	Resource Recovery Planning	Bin crews continue to manually inspect and reject contaminated recycling and FOGO, which is then followed up by the Resource Recovery Planning team. Council is part of a pilot state recycling contamination scheme with the NSW Environmental Protection Authority, training AI on identifying contaminants through in-truck cameras.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Key Performance Indicator	Responsible	Target	RESULTS				YTD
				Q1	Q2	Q3	Q4	
1.5.1b	The number of booked clean ups through the Optimo booking system (Baseline 23/24= 72,154) Target= >10%	Resource Recovery Operations	> 79,369.40	**14,961**	**16,413**	**18,653**		50,027 ⊗
1.5.1d	Increase in material received at the Community Recycling Centres and Household Chemical Collection Events (Baseline 23/24 185.5 tonnes) Target= <5%	Resource Recovery Operations	> 194.77	**49.26**	**56.97**	**173.04**		279.27 ✓
1.5.1f	Reduce the number of missed bins per year (Baseline 23/24 =32,589) Target= >0.5%	Resource Recovery Operations	< 30,960	**4,960**	**6,160**	**6,505**		17,625 ✓

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Strategy 1.5.2 Increase recovery of household organic material

ID	Action	Responsible	Comment	Status
1.5.2.1	Commence the grant-funded litter reduction initiative in collaboration with other areas of Council and community groups	Resource Recovery Planning	Council's litter Roadmap and our approach to "Own it and Act" is progressing with quarterly meetings of stakeholders within Council. Based on the audit data and community feedback, a project to reduce coffee cup litter in hotspot areas being finalised and mug donation collection points will supply reusable mugs when it is launched by the end of the financial year.	
1.5.2.2	Identify and implement two new reverse vending machines for return and earn (10c refund on eligible containers)	Resource Recovery Planning	The Smidmore Street Marrickville Bulk Depot site is now operational, with an additional reverse vending machine already installed at Marketplace and Norton Plaza in Leichhardt. Council teams continue to work with TOMRA to identify further opportunities across the Inner West.	

Action legend: On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
1.5.2.3	*Embed Council's food recycling service (FOGO) to increase participation and recovery	Resource Recovery Planning	Inner West has embedded FOGO across residential properties and supported community awareness through social media and communications campaigns. Inner West is showcased as best practice FOGO implementation by the NSW EPA with high recovery and low contamination due to the service configuration (fortnightly garbage and weekly FOGO). Resource Recovery developed education materials, provided kitchen benchtop bins, wheelie bins, visits and services to schools, Council admin centres, ELCs and not for profit community childcare centres. Schools and ELCs were contacted and added to the implementation schedule, with non-responding schools and ELC followed up as part of this ongoing initiative.	●
1.5.2.4	*Progress circular economy initiatives within the Inner West	Resource Recovery Planning	Circular economy has been embedded within council through procurement policies and procedures and for our community with the establishment of the Circular Economy Network, the Inner West Sustainability Hub, Green Living Centre workshops (textiles, repairs and repair days) and the online Inner West Reuse and Repair Map which went live in 2025.	★
1.5.2.5	*Trial FOGO and recycling in selected parks	Resource Recovery Operations	Trial of FOGO in the two selected parks began in November 2025. The trial is ongoing, however all bins collected to date have been contaminated. So far, no waste collected has been possible to process as FOGO. Further work is being done on education and bin information.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Strategic Direction 2 - Liveable, connected neighbourhoods and transport

Outcome 2.1 Housing for all

Strategy 2.1.1 Encourage greater housing diversity through development

ID	Action	Responsible	Comment	Status
2.1.1.1	Progress opportunities for delivery of affordable housing	Properties and Strategic Investments	Council continues to pursue the development of affordable housing initiatives at selected Council owned car parks including: Marrickville, Garners Avenue, Dulwich Hill Loftus Street, Enmore, Edgeware Road and Leichhardt Hay Street subject to site, design and legislative requirements.	

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

Strategy 2.1.2 Increase social, community, affordable and liveable housing

ID	Action	Responsible	Comment	Status
2.1.2.1	*Create planning controls that allow the capacity for at least 7,800 dwellings by 2029.	Strategic Planning	At its Extraordinary Meeting of 30 September 2025, Council endorsed Our Fairer Future Plan for Department of Planning, Housing and Infrastructure (DPHI) to use an accelerated pathway to create a planning instrument that will provide 27,000 new dwellings over the next 15 years. A new Development Control Plan is being prepared this quarter to support the plan.	

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

Outcome 2.2 Sustainable development

Strategy 2.2.1 Integrate planning and urban design for public and private spaces

ID	Action	Responsible	Comment	Status
2.2.1.1	*Undertake a Council wide Local Environmental Plan (LEP)	Strategic Planning	At its Extraordinary Meeting of 30 September 2025, Council endorsed Our Fairer Future Plan for Department of Planning, Housing and Infrastructure (DPHI) to use an accelerated pathway to create a planning instrument that will provide 27,000 new dwellings over the next 15 years. Stage 2 to be delivered by the end of 2026.	●
2.2.1.2	*Investigate additional entertainment precincts for the Inner West	Strategic Planning	Six Special Entertainment Precincts (SEP) have commenced in Balmain, Rozelle, Leichhardt, Marrickville, Marrickville North and Dulwich Hill. Future SEPs are being worked on for King Street with the City of Sydney and Ashfield as part of the Our Fairer Future Plan.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Strategy 2.2.2 Monitor local development for legislative compliance

ID	Action	Responsible	Comment	Status
2.2.2.1	Provide building certification services	Environmental Health and Building Regulation	Competitive certification services were provided during the quarter.	
2.2.2.2	Provide development assessments and related services	Development Assessment	Development assessment and related services continue to be delivered. There was recent recognition from DPHI regarding Council's continuing improvements in processes and timeframes. This included a Faster Assessments grant.	

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

ID	Key Performance Indicator	Responsible	Target	RESULTS				YTD
				Q1	Q2	Q3	Q4	
2.2.2a	Maintain Principal Certifier Authority (PCA) mandatory building inspections undertaken within 24 hours	Environmental Health and Building Regulation	100	**100**	**100**	**100**		100 ✓
2.2.2b	Outdoor dining application approval initial inspection is undertaken within 10 business days	Environmental Health and Building Regulation	> 90	**100**	**100**	**100**		100 ✓
2.2.2d	Median number of days to determine development applications	Development Assessment	< 85	**56**	**85**	**70**		70 ✓
2.2.2e	Median number of days to complete pre-lodgement advice from date of meeting	Development Assessment	< 10	**12**	**7**	**12**		10.33 ◎
2.2.2f	Percentage of site visits undertaken within 21 days of the application being accepted	Development Assessment	> 75	**80**	**84**	**85**		83 ✓
2.2.2g	Percentage of development applications entered from NSW Planning Portal to Council's planning system within 10 days	Development Assessment	100	**68**	**97**	**97**		87.33 ⊗

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Key Performance Indicator	Responsible	Target	RESULTS				YTD
				Q1	Q2	Q3	Q4	
2.2.2h	Percentage of neighbour notifications posted within 7 days following payment of all fees	Development Assessment	100	**86**	**52**	**64**		67.33 ⊗
2.2.2i	Percentage of internal referrals obtained within 14 days	Development Assessment	> 80	**52**	**49**	**46**		49 ⊗

Strategy 2.2.3 Retain heritage and character of local neighbourhoods

ID	Action	Responsible	Comment	Status
2.2.3.1	Provide heritage related advice and services for development applications	Development Assessment	Heritage related advice and services for development applications continues to be delivered. To date, over 1000 referrals have been completed.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Outcome 2.3 Integrated transport

Strategy 2.3.1 Prioritise active transport and manage and/or deliver transport infrastructure

ID	Action	Responsible	Comment	Status
2.3.1.1	Implement Council's Bicycle Strategy and Action Plan	Traffic and Transport Planning	Council is implementing a number of cycling projects: Pyrmont Bridge Road cycleway, Cooks to Cove GreenWay (completed), St Peters to Sydenham station link (completed), Lilyfield Road cycleway (concept design completed), Marrickville Road East cycleway (concept plan completed), Southwest Metro Active Transport Link (design in progress), and Iron Cove Creek Cycleway (masterplan complete with design in progress). A study is also underway for potential routes for inclusion in Future Cycling Action Plans.	●
2.3.1.2	Support safe walking around local schools	Traffic and Transport Planning	Council staff continue to support safe walking around schools through the development and implementation of strategies including the Pedestrian Access and Mobility Plan (PAMP) and ongoing series of Local Area Traffic Management (LATM) studies. Council is also initiating a LGA wide review of school safety for completion in early 2027.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
2.3.1.3	*Commence design of the Iron Cove walk/ cycleway	Traffic and Transport Planning	This project is on track with funding allocated for design and approvals. A design consultant was recently appointed, and concept design is proceeding with plans expected in late 2026.	
2.3.1.4	*Plan for the Great Inner West Walk	Traffic and Transport Planning	The Great Inner West Walk study is in progress. Initial engagement activities have been completed, and a consultant is preparing the draft the study.	

Strategy 2.3.2 Improve public transport and related infrastructure

ID	Action	Responsible	Comment	Status
2.3.2.1	Develop and implement Public Transport Position statement	Traffic and Transport Planning	The "How We Move Why We Move" study has been completed, which will contribute to the ongoing development of the Public Transport Position Statement.	

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

ID	Action	Responsible	Comment	Status
2.3.2.2	Implement the Electric Vehicle Encouragement Plan	Traffic and Transport Planning	Council adopted the Electric Vehicle Encouragement Strategy in May 2023 and the implementation of actions is ongoing. Council installed 146 chargers in 2025. Council was successful in gaining a grant to install 47 additional kerbside charging ports with installation scheduled for 2026. 36 charging ports are planned for installation across Council car parks. EV charging provision is being incorporated into the draft DCP. Council is also investigating a simplified approval pathway for EV charging on private property. Council's fleet continues to transition to Hybrid and Battery Electric Vehicles. A private kerbside charging study is currently being undertaken.	

Strategy 2.3.3 Manage road network

ID	Action	Responsible	Comment	Status
2.3.3.1	Upgrade Council's parking permit management system	Traffic and Transport Planning	The upgrade of Council's parking meters to digital meters is completed, along with the provision of a pay parking app. The upgrade of the parking permit management system is under development following preliminary investigation/trial.	

Action legend: On Track · Completed · Behind Schedule · On Hold · Rescheduled
KPI legend: On Target · Within Tolerance · Below Target

ID	Action	Responsible	Comment	Status
2.3.3.2	Implement Council's Parking Strategy	Traffic and Transport Planning	At its October meeting, Council endorsed a draft Parking Strategy and Public Domain Parking Policy for public exhibition. This commenced in February 2026 and will conclude at the start of May 2026.	●
2.3.3.3	Prepare Local Area Traffic Management (LATM) studies	Traffic and Transport Planning	Council is progressing a number of LATM studies, including the Annandale LATM (study adopted), Newtown-Enmore Parking Study (study adopted), Balmain-Birchgrove LATM (draft study being finalised), Stanmore-Petersham-Enmore-Camperdown LATM (draft being prepared), Tempe-Sydenham LATM (draft being prepared), Ashfield North-Croydon (draft being prepared) and the Sydenham Road Strategy (study adopted).	●
2.3.3.4	*Implement Inner West @40	Traffic and Transport Planning	InnerWest@40 has been implemented in St Peters, Sydenham, Tempe, Marrickville, Stanmore, Petersham, Camperdown, Newtown and Enmore. Roll out in the rest of the Inner West is programmed for 2025/26 subject to TfNSW approvals.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Outcome 2.4 Safe, clean and accessible public places

Strategy 2.4.1 Ensure private spaces and developments contribute positively to public spaces

ID	Action	Responsible	Comment	Status
2.4.1.1	Continue developing public domain master plans as per agreed program	Parks Planning	Place Plans have been completed for Sydenham Road, and the Loyalty Square Works are nearing completion. Caves Lane and Hardie Lane public domain improvements have also been finalised. London Simmons Public Domain Activation works have also been completed. Public Domain Place Plans are commencing for: Norton Street and Carlise Street Leichhardt Marrickville Place Plan Lewisham Place Plan	
2.4.1.2	Deliver the Main Streets Strategy	Parks Planning	Main Street Plans are commencing for: Norton Street and Carlise Street Leichhardt; Marrickville Place Plan; Lewisham Place Plan. The Main Street Strategy for Sydenham Road has been completed. Main Street improvement works are also finalised for the Princess Highway, Tempe and Cystal Street Petersham.	

Action legend: On Track · Completed · Behind Schedule · On Hold · Rescheduled
KPI legend: On Target · Within Tolerance · Below Target

ID	Action	Responsible	Comment	Status
2.4.1.3	Complete the Greenway project	Capital Works	The Greenway was opened to the public on 14 December 2025.	★
2.4.1.4	Deliver Urban Amenity Improvement Plan (Pyrmont Bridge Road Cycleway)	Civil Maintenance	Project handed back to TfNSW for design and delivery.	◆
2.4.1.5	Deliver Pedestrian Access and Mobility Plan (PAMP)	Civil Maintenance	Kerb Ramps - In progress Kerb extension and accessible parking space Darling St – Construction to start early April. Raised Pedestrian Crossing - Henson St- Construction completed Raised Pedestrian Crossing - Junction Rd – Construction completed Pedestrian Refuge - Cobar St - Complete Raised Pedestrian Crossing - Hardie Ave – Construction early April Kerb Extension - Sloane St - Construction completed Raised Pedestrian Crossing - Shepherd St - Construction completed Kerb Extension - Emmerick St - Complete Kerb Extension - Holborrow St - Construction started in March, expected completion late April Raised Pedestrian Crossing - Elizabeth St – Request for quotation (RFQ) evaluation	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
2.4.1.6	Deliver Local Area Traffic Management (LATM) program	Civil Maintenance	Elswick St treatments - Construction completed, waiting for Ausgrid lighting (temporary lights placed onsite) Wellington St and Terry St Pedestrian Crossings – Construction planned for early April Replace speed cushions Wellington St - Construction planned for early April Raised Pedestrian crossing on Evans St – Construction completed, line marking in April Raised Pedestrian crossing on Beattie St - Complete One lane slow point - Parons St – Complete Brighton St at Petersham Park, West of Palace and East of Railway, Andreas St, Palace St – RFQ being prepared Fishers Reserve Footpath – RFQ being prepared Terminus St - Raised Pedestrian crossing - RFQ being prepared	●
2.4.1.7	Deliver multi-year projects: Stage 1 of the Leichhardt Aquatic Centre; Leichhardt Oval improvements implemented	Capital Works	Stage 1 works at LPAC were completed in mid-February with the upgraded children's splash play area and mushroom pool opened, and Stage 2 works planned to commence in the next quarter. Leichhardt Oval improvements are progressing well with the completion of schematic design and progression of the State Significant Development planning processes during the quarter. Leichhardt Oval is a multi-year project scheduled for completion in early 2028.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
2.4.1.8	Construct an inclusive playground at Yeo Park	Capital Works	Project is in the construction stage. Works are on track and scheduled to be completed in June 2026.	●

ID	Key Performance Indicator	Responsible	Target	RESULTS				YTD
				Q1	Q2	Q3	Q4	
2.4.1a	Percentage of expenditure of town centre upgrade budget (25/26 Budget = $9.176M) Target = /-10%)	Civil Maintenance	> 90	1	6	11		11 ⊗
2.4.1b	Percentage of LATM program budget delivered within budget expended (25/26=$6.121M)	Civil Maintenance	> 90	0	0	36		36 ⊗
2.4.1c	Percentage of capital works program budget delivered (25/26 Budget $119.244M)	Civil Maintenance	> 80	9	22	43		43 ⊗

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Strategy 2.4.2 Improve air quality, water and noise pollution through education and regulation

ID	Action	Responsible	Comment	Status
2.4.2.1	Provide environmental health and building regulatory services	Environmental Health and Building Regulation	Services are being provided and the Health and Building team have investigated 3917 REQ's to date.	●
2.4.2.2	Conduct an annual education program targeting a specific business sector to improve environmental outcomes and best practice	Environmental Health and Building Regulation	Currently an education fact sheet is being prepared for roof restoration companies to address stormwater pollution.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Strategy 2.4.3 Manage public spaces and community safety

ID	Action	Responsible	Comment	Status
2.4.3.1	*Deliver the Public Toilet Strategy year one actions	Capital Works	Gladstone Park, Johnson Park, Hammond Park & Hoskins Park - Completed Birchgrove amenities - Deferred (Council resolution June 2025) for completion in April 2027 Mackey Park amenities - In construction Arlington Reserve & Mort Bay Park, McNeilly Park, Simpson Park, Tilman Park, Mallam Reserve, Kendrick Park, Weekly Park, Jarvie Park & Stele Park - In planning	●
2.4.3.2	Undertake parking and ranger patrols	Regulatory Services	The Parking services team have undertaken 760 patrols of residential parking scheme areas, have conducted 134 school zone patrols and have responded to 84.57% of dangerous parking requests within 3 hours.	●
2.4.3.3	Promote responsible pet ownership, including information stands, programs or campaigns including off leash areas	Regulatory Services	Companion Animal Services delivered information stands in Johnson Park and Pioneers Memorial Park this quarter. These stands were attended by more than 50 people with 60% of microchip details found to be out of date. Officers assisted the community by updating microchip information on the NSW Pet Registry, and providing responsible pet ownership education. Educational A-Frame signage was distributed across 8 parks within the LGA. These signs were displayed in various on-leash, off-leash, time-share and prohibited areas.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
2.4.3.4	Maintain open spaces, streetscapes, and parks	Parks and Streetscapes Operations	All services and maintenance programs continued in line with endorsed service levels.	●
2.4.3.5	Implement the Sustainable Fleet Transition Plan and the increase amount of EV equipment and vehicles across Council	Fleet	Implemented the New Leaseback Policy which allows for EVs to be offered as Leaseback vehicles. Three EV's have been ordered. Operational plant and equipment continue to be moved to electric when a suitable alternative is available.	●
2.4.3.6	Develop and implement the Graffiti policy	Facilities Management	The graffiti plan has been developed and ready for Executive review in May 2026.	●
2.4.3.7	Undertake regular inspections of town centres and respond to maintenance needs	Civil Maintenance	The regular inspections of town centres are on track. The most recent town centre audit was completed in March 2026 and Street Blitz was completed in Enmore/Newtown.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Key Performance Indicator	Responsible	Target	RESULTS				YTD
				Q1	Q2	Q3	Q4	
2.4.3f	Average number of days to complete a 40-day Street sweeping cycle	Parks and Streetscapes Operations	< 40	**40**	**40**	**40**		40 ✓
2.4.3g	Average number of working days to complete verge maintenance (mowing) from October to March	Parks and Streetscapes Operations	< 20	**0**	**30**	**30**		30 ⊗
2.4.3h	Average number of working days to complete verge maintenance (mowing) from April to September	Parks and Streetscapes Operations	< 40	50	0	0		0 ✓
2.4.3i	Average number of days to complete high-pressure cleaning of each shopping centre every three months	Parks and Streetscapes Operations	< 60	**30**	**60**	**60**		50 ✓
2.4.3l	The number of gross pollutant trap /nets cleaned	Civil Maintenance	> 37	**37**	**37**	**36**		36.67 ◎
2.4.3m	The number of pits cleaned	Civil Maintenance	> 194	**321**	**267**	**204**		264 ✓
2.4.3n	Percentage of potholes repaired within 48 hours (note - weather dependent)	Civil Maintenance	> 80	**70**	**80**	**80**		77 ◎

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Strategic Direction 3 - Creative communities and a strong economy

Outcome 3.1 A vibrant cultural and creative destination

Strategy 3.1.1 Provide opportunities to participate in arts and culture

ID	Action	Responsible	Comment	Status
3.1.1.1	*Deliver the program of Council produced events	Events (Creative Communities)	Over this period, Inner West Council delivered a range of events, including Inner West Kids Fest, the Mardi Gras Parade Screening, Summer Hill Social, Bairro Português, live music activations such as 2SER in the Hood, Sham Fest, the Muddy River Festival and Generate. Council also partnered on the Lunar New Year program in both Ashfield and Marrickville, as well as on Mardi Gras initiatives.	

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

ID	Action	Responsible	Comment	Status
3.1.1.2	*Partner with community and creative groups to deliver events, providing support and advice	Events (Creative Communities)	In this quarter, Inner West Council partnered with a number of organisations to deliver Live Music Activations, including 2SER In the Hood in Balmain, Sham Fest in Petersham, the Muddy River Festival in Marrickville and the Generate Youth Festival in Ashfield. Council also had a significant partnership with Mardi Gras this year, delivering Sissy Ball at Marrickville Town Hall, an Inner West Council parade float, workshops for parade construction and representation at Fair Day. In addition, Council partnered with 12 community organisations to deliver an expanded Lunar New Year program in Ashfield and Marrickville. Council also supported the Summer Crawl live music festival this year.	●
3.1.1.3	Review Cultural Strategy 2022-25 and implement remaining projects from Arts and Music Recovery Plan	Living Arts (Creative Communities)	The new Cultural Strategy replaces the Cultural Strategy 2022–2025 and the Arts and Music Recovery Plan is complete. The new Cultural Strategy process has commenced, supported by a draft local creative industries data report to provide an evidence-based approach. Two strategy workshops focusing on the needs and priorities of the local sector have been carried out with Council's Arts and Culture Local Democracy Group, and internal engagement with teams across Council is underway.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
3.1.1.4	Develop Creative Spaces framework to support local creatives to access Council-owned spaces	Living Arts (Creative Communities)	Work on the Marrickville Town Hall basement refit, in partnership with Brand X, is underway, with the team preparing the space for their activation. Capital works at Thirning Villa are also progressing. A report outlining future creative uses of Thirning Villa and Whites Creek Cottage has been presented to Council. Planning for the Creative Town Hall festivals in May is also in progress, showcasing creative spaces in St Peters, Leichhardt and Balmain.	

Action legend: On Track · Completed · Behind Schedule · On Hold · Rescheduled
KPI legend: On Target · Within Tolerance · Below Target

ID	Key Performance Indicator	Responsible	Target	RESULTS				YTD
				Q1	Q2	Q3	Q4	
3.1.1a	Percentage of major events completed every 6 months	Events (Creative Communities)	> 90	**0**	**100**	**0**		100
3.1.1b	Number of stakeholders (organisations including community and business) engaged through events program every 6 months	Events (Creative Communities)	> 500	**0**	**1,726**	**358**		2,084
3.1.1c	Percentage of local stakeholder participation in events program every 6 months	Events (Creative Communities)	> 80	**0**	**63**	**25**		88
3.1.1d	Culture Counts measures meet or exceed the national local government benchmark	Events (Creative Communities)	> 50	**0**	**0**	**100**		100

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

Strategy 3.1.2 Celebrate and promote innovation for creative industries by providing local programs, including young and emerging talent

ID	Action	Responsible	Comment	Status
3.1.2.1	Support participation of Aboriginal creatives in delivering Council's arts programs	Living Arts (Creative Communities)	Council and the Biennale of Sydney partnership this period includes a day of panel discussions and performances with 11 BIPOC (Black, Indigenous and People of Colour) artists contracted. Four First Nations Auslan interpreters have been engaged. Council is supporting the Transport for NSW Safer Cities team with creative lighting installations. Council led the artist expression of interest for the Ashfield Tunnel, selecting four BIPOC artists to deliver the proposals. One panellist and one of the shortlisted artists is First Nations. On 24 January First Nations artist Phoebe McIlwraith delivered the Speaking Truth Town Hall event (Cultural Connections Program) attended by 155 people.	

Action legend: On Track · Completed · Behind Schedule · On Hold · Rescheduled
KPI legend: On Target · Within Tolerance · Below Target

ID	Action	Responsible	Comment	Status
3.1.2.2	Support renewal of Creative Spaces program	Living Arts (Creative Communities)	Work has commenced and progressed during this period on the refit of the Marrickville Town Hall basement venue in partnership with Brand X. Brand X has provided information on its plans for the venue, and the team is working to have the venue ready for Brand X to commence work. Capital works are also being undertaken at Thirning Villa to prepare the space for a new artist expression of interest process. A report has been presented to Council outlining the future use of Thirning Villa and Whites Creek Cottage. Planning is underway for the Creative Town Hall festivals in May, which will showcase venues in St Peters, Leichhardt and Balmain.	●
3.1.2.3	Develop new Cultural Strategy	Living Arts (Creative Communities)	A local creative industries data report has been drafted to provide an evidence base for the renewed Cultural Strategy. It is currently being finalised. Two Strategy workshops on the needs and priorities of the local sector have been carried out with Council's Arts and Culture Local Democracy Group and internal engagement with teams across Council is underway.	●
3.1.2.4	Deliver a cultural program in partnership with Biennale	Living Arts (Creative Communities)	Inner West Council is delivering a significant public program schedule as part of the 2026 Sydney Biennale at White Bay Power Station. This includes a successful talks program that has attracted full audiences, as well as a performance and live music schedule to be delivered across April and May in support of the exhibition at White Bay.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
3.1.2.5	*Deliver the Perfect Match program	Living Arts (Creative Communities)	Six murals have been delivered through the Perfect Match program for the period January to March. Locations include Mayes Street, Annandale; Coronation Avenue, Petersham; Norton Street, Leichhardt; Neville Street, Marrickville; Moonbie Street, Summer Hill; Brown Street, St Peters; and Edgeware Road, Newtown.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Outcome 3.2 A diverse and strong economy

Strategy 3.2.1 Implement strategies to assist business growth, innovation and new enterprises

ID	Action	Responsible	Comment	Status
3.2.1.1	Finalise the Economic Development Strategy using the principles of community wealth building as key pillars	Economic Development	An Economic Development Strategy 2025-2030 was endorsed for public exhibition that occurred during November and December 2025. A report on the submissions and feedback is being prepared for Council's consideration next quarter.	●
3.2.1.2	*Facilitate business engagement in place making	Economic Development	Council continues to support business engagement in placemaking at roundtable workshops and events. Three high profile roundtables (Haberfield, Illawarra Rd and Crystal St) have been held to date.	●
3.2.1.3	*Provide business support for local small businesses in community languages	Economic Development	Council's new website includes full translation functionality in a range of community languages. As part of the content review process for the new website, content is checked, wherever possible, as accessible to the translator.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
3.2.1.4	*Appoint a concierge for local businesses as part of the economic development team to support local businesses with council matters	Economic Development	This is currently being supported by the E-planning team for Development Assessments. The team is also exploring the creation of a website for supporting business that is based on the Liquor and Gaming model (callback service), in collaboration with the Customer Service team.	
3.2.1.5	*Create a new Women's Business Chamber, for women working in local businesses across the Inner West	Economic Development	Council supports women in business and is investigating the establishment of a Women's Business Chamber with women business owners across the Local Government Area (LGA) commencing with a forum and networking opportunity to be held early in 2026/27. Following this initial forum, several workshops will be held to progress the development of the Chamber.	
3.2.1.6	*Expand Perfect Match proactively targeted at vacant stores on main streets	Economic Development	A Business Façades improvement program commenced during the quarter for various Inner West main streets. A report is being prepared for the April 2026 meeting recommending five shopfronts to receive grants of $5,000 each to improve their façades.	
3.2.1.7	*Expand Enmore trial to include laneway dining in adjoining bars and restaurants.	Economic Development	The trial is ongoing, with a review being initiated and additional sites being investigated.	

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

ID	Action	Responsible	Comment	Status
3.2.1.8	*Continue to work towards a goal of zero vacancies in main street shop fronts, by bringing main street property owners, local businesses and chambers of commerce together with Council	Economic Development	Business round tables have been held in Haberfield, the next sessions are planned for Crystal Street and Illawarra Road, Petersham. As well, Council will commence monitoring of High Street following the introduction of Entertainment Precincts and the Business Façade Improvement Grants, as there are early indications of take up of vacant shops after these initiatives were implemented.	●
3.2.1.9	*Hosting annual information events for local multicultural businesses looking to do business with Council	Economic Development	The Economic Development team is working with Procurement to deliver a workshop for doing business with Council on 10 June. A Food Safety Training is also being planned for 22 September. In addition, a key tool currently in development is a set of five indicators, to be produced in multiple languages, aimed at improving the rate at which multicultural food businesses pass food shop inspections at their first visit.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Strategy 3.2.2 Manage and plan for future industrial and employment lands and activities

ID	Action	Responsible	Comment	Status
3.2.2.1	*Organise career fairs and industry tours to engage students and young professionals, partnering with local schools, TAFEs, and community organisations to provide relevant training and upskilling programs tailored to the needs of local industries	People and Culture	The People and Culture team have been undertaking a number of outreach activities, including connecting with TAFE, Universities and WorkAbility Expo. In addition, the Development Assessment team have recently attended a school career fair to encourage students to study planning. This priority will be further supported by the Economic Development Strategy actions during 2026.	●
3.2.2.2	*Support local breweries and distilleries with a Tourism Strategy and initiatives to streamline regulations	Economic Development	Implementation of the Tourism Action plan is underway.	★

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Strategic Direction 4 - Healthy, resilient and caring communities

Outcome 4.1 Welcoming, connected and inclusive

Strategy 4.1.1 Celebrate, value and respect diversity

ID	Action	Responsible	Comment	Status
4.1.1.1	Update the Inner West Homelessness Protocol and Policy	Community Wellbeing	Council's approach to homelessness aligns with the NSW Protocol for Homeless People in Public Spaces. Key community stakeholders and internal Council practice continues to inform the review of the homelessness governance documents.	
4.1.1.2	Lead the implementation of the Anti -Racism Strategy	Community Wellbeing	Council continues to implement the Anti Racism Strategy action plan. Progress is being tracked against each action. This quarter, Council has continued to develop a suite of culturally appropriate images to promote, document and recognise Aboriginal and Torres Strait Islander cultural heritage, as well as the cultural heritage of people from diverse communities, for use in Council communications and publications.	

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

ID	Action	Responsible	Comment	Status
4.1.1.3	Deliver Community Wellbeing projects and programs to meet the identified needs of the Inner West community	Community Wellbeing	Throughout March 2026 multiple programs were delivered as part of Seniors Festival 2026. Across the Local Government Area (LGA), activities including morning teas, yoga, pickleball and choirs were delivered. Council also hosted a Sydney Pride History Panel to launch the Inner West Pride Walk that will open in June 2026.	●
4.1.1.4	Celebrate culturally significant days with and on behalf of the community eg days of remembrance	Community Wellbeing	To mark International Women's Day 2026, Council hosted two events on 8 March 2026. These included a morning of spoken word poetry led by female poets at Ashfield Town Hall and a community art activity in Summer Hill.	●
4.1.1.5	Develop a Wellbeing Strategy	Social and Cultural Planning	Engagement is underway and an engagement draft is being developed.	●
4.1.1.6	Lead the development and implementation of the Children and Youth Strategy	Social and Cultural Planning	A draft of the Children and Youth Strategy is being developed.	●
4.1.1.7	Develop and implement Community Safety Action Plan	Community Wellbeing	Final drafting of the Community Safety Action Plan is underway following engagement with Community.	●
4.1.1.8	Lead Child Safe policy and protocol development for Council	Community Wellbeing	Council continues to uphold its commitment to Child Safe practice, having conducted a comprehensive review of all relevant policies, procedures, resources and staff guidance. Finalisation of the updated documents is currently underway.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
4.1.1.9	*Host "How to Beat your Bills" events in each ward with key utility and service providers	Community Wellbeing	Council, in partnership with the Member for Summer Hill, Jo Haylen, and the Prime Minister, Anthony Albanese, hosted a third Help Hub event at Ashfield Town Hall on 10 March 2026. Federal, State and Local government representatives, along with key utility and service providers, were on hand to provide information and support to the community.	●

Strategy 4.1.2 Build inclusivity, resilience and participation in community life

ID	Action	Responsible	Comment	Status
4.1.2.1	Lead the implementation of the Disability Inclusion Action Plan	Social and Cultural Planning	Evaluative measures are being drawn together to inform engagement on a new plan scheduled to commence in December 2026.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Strategy 4.1.3 Prioritise and celebrate Aboriginal and Torres Strait Islander needs and culture in policies, initiatives and strategies

ID	Action	Responsible	Comment	Status
4.1.3.1	*Deliver the second and third Aboriginal Survival memorials in Illoura Reserve (Balmain) and Kendrick Park (Tempe)	Social and Cultural Planning	Illoura Reserve: Council is awaiting approval for the unexpected finds protocol from Heritage NSW. A contract has been entered for excavation and creation of the base for the artwork, and manufacturing of the artwork is complete. Installation will commence once final heritage approval is received. Kendrick Park: Procurement will commence in 2026/27.	●
4.1.3.2	*Lead development of the Aboriginal Community Hub	Social and Cultural Planning	Council endorsed the proposal for creation of the Hub in March 2026, and construction and building drawings are being prepared for the interior, with final designs underway for the external works. Alongside, the amended Camperdown Park Plan of Management has been endorsed by the Crown and endorsed for public exhibition by Council.	●
4.1.3.3	Commence development of a new Reconciliation Action Plan	Social and Cultural Planning	Engagement is nearing completion and drafting of the new plan has commenced.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Outcome 4.2 Healthy and active

Strategy 4.2.1 Provide facilities, spaces and programs for participation in active recreation

ID	Action	Responsible	Comment	Status
4.2.1.1	Continue to work with NDIS and other community service providers to deliver community programs and services	Aquatics and Recreation Services	The Aquatics and Recreation team continues to work with schools, community groups, National Disability Insurance Scheme providers and healthcare providers to deliver a wide range of accessible, community-based programs. In addition, the Sydney Airport and Inner West Council Community Water Safety program continues to support families who may not be able to afford learn-to-swim (LTS) lessons and has assisted over 200 families with LTS access.	

Action legend: On Track · Completed · Behind Schedule · On Hold · Rescheduled
KPI legend: On Target · Within Tolerance · Below Target

ID	Action	Responsible	Comment	Status
4.2.1.2	Manage Council's five aquatic centres, two recreation centres and water play park	Aquatics and Recreation Services	The Inner West Aquatics and Recreation facilities are in full operation for all programs and services. All seasonal pools have opened for the summer swimming season with the Fanny Durack Aquatic Centre operating the first year of its extended summer season including the April and September period. Ashfield Aquatic Centre has extended its opening hours to meet the increasing demand for this facility. The learn to swim, health and fitness, squads, school carnivals and general entry are all operating in line with best practices and are achieving targeted visitation levels. The Robyn Webster and Debbie Abbey Borgia facilities are operating well and providing all services.	●
4.2.1.3	Review the structure and delivery of recreation programs and services	Aquatics and Recreation Services	The review of the management direction for the Robyn Webster Sports Centre and the operations of the Debbie and Abbie Borgia Recreation Centre is currently underway. Leisure consultants have been engaged to assist with the development of management and operational options.	●
4.2.1.4	*Commence masterplan activities for the Robin Webster Centre at Tempe	Aquatics and Recreation Services	Master planning activities for the Robyn Webster Sports Centre are on track, with redevelopment options and opportunities currently under review. Leisure consultants have been appointed to provide high level recommendations, including financial modelling and facility upgrade options.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
4.2.1.5	*Implement the Leichhardt Park Aquatic Centre masterplan upgrades	Capital Works	On 15 February, the upgraded children's splash play area and mushroom pool at Leichhardt Park Aquatic Centre (LPAC) were opened and this completes the first stage of Council's largest aquatic centre renovation. Planning for the second stage of the LPAC renovation is underway, with detailed design and preparation scheduled to commence in the second quarter.	
4.2.1.6	*Install an outdoor gym at Fanny Durack Aquatic Centre and extend opening hours to the end of April	Aquatics and Recreation Services	The season extension for the operation of the Fanny Durack Aquatic Centre has commenced and is now operating. The centre will operate during April and September each year and is now considered part of standard business operations. The installation of outdoor gym equipment in Petersham Park is listed with Major Project for delivery.	

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

Strategy 4.2.2 Provide parks, playgrounds and open spaces

ID	Action	Responsible	Comment	Status
4.2.2.1	Prepare Park Plans of Management and masterplans for community and Crown Lands: Jarvie Park, Camperdown Memorial Rest Park, Wicks Park, Richard Murden Reserve and Jack Shanahan Reserve, and review POMP for Leichhardt Park and Tempe Reserve	Parks Planning	Draft Plans of Management have been completed for Jarvie Park, Camperdown Memorial Rest Park, Wicks Park and Jack Shanahan Reserve. The Leichhardt Park Plan of Management has been reviewed, and a draft master plan for Tempe Lands has also been completed. Work on the Richard Murden Reserve Plan of Management is currently underway.	●
4.2.2.2	*Complete a draft Plan of Management for Council's Pocket and Neighbourhood Parks	Parks Planning	A Draft Plan of Management and report to Council have been completed and are scheduled to be submitted to Council for consideration to the April 2026 Council meeting.	★
4.2.2.3	Implement the Rozelle Parklands and Easton Park Plan of Management and Masterplan	Parks Planning	The Rozelle Parklands have been transferred to Council, with winter and summer sporting allocations actioned. Raised pedestrian crossings between the two parks, including near the Ryan Street intersection, have been completed. Perpendicular parking on Lilyfield Road is currently being designed. Masterplan items are being prioritised as part of the budget planning process.	★

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
4.2.2.4	*Conduct community consultation on dual naming for one major park in each ward	Parks Planning	This action was completed in quarter 1 with Council's Naming Policy now in effect across all assets under Inner West Council's care and control.	★
4.2.2.5	*Improve lighting, access and safety along the Cooks River	Parks Planning	The project is currently in the detailed design phase, led by the Parks Capital Works team, and is set for delivery in the 2026/27 financial year.	●
4.2.2.6	Redevelop Henson Park Grandstand in collaboration with the AFL to provide amenities that support Women's Sport in the Inner West	Capital Works	The $20 million renovation of Henson Park is now complete, funded by Council, the NSW Government, the Australian Football League (AFL) and the Australian Government. The upgraded facilities were officially opened on 15 February by the Prime Minister and local officials. The project delivers a new multipurpose building with public amenities, a canteen, coaches' boxes and media broadcast facilities. It builds on earlier works that upgraded the King George V Grandstand and delivered four new female change rooms, significantly improving the game-day experience for players, officials and fans.	★

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
4.2.2.7	*Upgrade Leichhardt Oval and implement master plan	Capital Works	The Project is progressing well. The design team has progressed from the completed schematic design into detailed design development for the Western Grandstand, Northern Grandstand and lower seating bowl, supported by specialist architectural, engineering and cost-planning inputs. The Leichhardt Oval Refurbishment project continues to progress well through both design development and the State Significant Development (SSD) planning process. The SSD application, lodged in December 2025, was publicly exhibited by the NSW Department of Planning, Housing and Infrastructure from 16 January to 12 February 2026. Community and agency submissions are now being compiled by the Department for review.	
4.2.2.8	*Install modern lighting for Lambert Park to ensure safe utilisation of the grounds for sport.	Capital Works	Council is currently procuring a construction contractor to deliver the planned works.	
4.2.2.9	*Deliver much needed upgrades to All Weather Sports Fields at Callan Park.	Capital Works	The design stage has been completed. The development application has been lodged and is currently under assessment and procurement of a construction contractor is in progress.	
4.2.2.10	*Upgrade the Pratten Park Bowling and Community Club with a newly configured	Capital Works	Progress for this quarter: Pratten Park Bowling Club - An architect has been engaged, and concept design development is underway.	

Action legend: On Track | Completed | Behind Schedule | On Hold | Rescheduled
KPI legend: On Target | Within Tolerance | Below Target

ID	Action	Responsible	Comment	Status
	building and new lights for the tennis courts to play tennis for longer in the evening.		Pratten Park Tennis Court Lights - Procurement of a construction contractor is in progress, with the project scheduled for completion in June 2026.	

ID	Key Performance Indicator	Responsible	Target	RESULTS				YTD
				Q1	Q2	Q3	Q4	
4.2.2a	Number of sports forums held to engage the Inner West sports key stakeholders	Parks Planning	> 2	**2**	**1**	**1**		4 ✓
4.2.2b	Maintain the number of parks bookings (e.g schools, commercial fitness trainers, weddings, picnics, excluding sporting ground bookings)	Parks Planning	> 6,000	**2,987**	**2,185**	**3,210**		8,382 ✓
4.2.2c	Percentage utilisation of sporting grounds	Parks Planning	> 90	**97**	**99**	**99**		98.33 ✓

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Strategy 4.2.3 Provide and support community services and centres

ID	Action	Responsible	Comment	Status
4.2.3.1	Collaborate with Twenty10 to ensure the effective operation of the Pride Centre	Community Wellbeing	The Inner West Pride Centre continues to operate as a multi-use community space. Recurring activities, including Big Gay Boxing, have continued alongside one-off events such as the Inner West Pride Walk launch and History Panel held on 20 February 2026, and a queer comedy showcase delivered as part of the Sydney Gay and Lesbian Mardi Gras program.	●
4.2.3.2	Collaborate with Settlement Services International to enable program delivery from the Community Refugee welcome centre	Community Wellbeing	A Service Level Agreement (SLA) remains in place with Settlement Services International (SSI) to support them with access to the Community Refugee Welcome Centre and community buses. Activities that support self-expression, confidence building and social connection, delivered in a safe and welcoming environment have been delivered.	●
4.2.3.3	Deliver programs and activities at Council-run community centres	Community Wellbeing	Hannaford Community Centre continues to deliver a full weekly timetable of well attended programs and classes including includes yoga, board games and dance. Additionally, the weekly Tuesday lunch program continues to provide a time for social connection. The recently refurbished Annandale Community Centre continues to provide a space for community meetings and activities including choirs, art groups and support groups.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
4.2.3.4	Collaborate with 3Bridges to ensure the effective operation of the Summer Hill Community Centre	Community Wellbeing	3Bridges are no longer tenants at the Summer Hill Community Centre. Council continues to support the weekly Youth Zone activities and a drop in Healthy Ageing Hub delivered by 3Bridges at this location. While planning for a new organisation to manage the operations is undertaken, the venue remains open for community hire.	●
4.2.3.5	Lead 'a community of practice' for community centres to enhance front line service delivery	Community Wellbeing	Recent changes to the operation of the Summer Hill Neighbourhood Centre have resulted in the community of practice no longer being required. Council continues to support the operation of community centres, including Newtown Neighbourhood Centre and The Pride Centre, through leases and service level agreements.	●
4.2.3.6	*Facilitate community use of Council's venues including creative uses.	Community Venues	Community uses of Council's venues have increased, and the creative use of Town Halls improved with updated booking guidelines and a concierge service is available to assist users. A new marketing strategy is being implemented to support the bookings in 2025-26 as a part of the improvements. In addition, a new electronic access system is replacing the need for keys, and this will be completed before 30 June 2026.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
4.2.3.7	Collaborate with Newtown Neighbourhood Centre to ensure the effective operation of the community centre	Community Wellbeing	Newtown Neighbourhood Centre (NNC) continues to operate as a safe, inclusive and welcoming community hub for the Inner West. Council and NNC maintain a strong and effective partnership in responding to homelessness, including coordinated outreach and support for people experiencing homelessness and those living in boarding houses. NNC provides targeted early intervention and support for disadvantaged families, young people and individuals, alongside ongoing community activities such as free language classes, a Healthy Ageing Hub, and a regular drop-in service offering information and referral to legal, practical and mental health supports. Individual social support for seniors and culturally	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Outcome 4.3 Lifelong learning

Strategy 4.3.1 Provide quality children's education and care services

ID	Action	Responsible	Comment	Status
4.3.1.1	*Achieve 'meeting or exceeding' national quality standards for all early learning services	Early Learning	All early learning services are currently rated at "meeting and/or exceeding" the national quality standards.	●
4.3.1.2	Ensure all early learning services are financially sustainable	Early Learning	The reported utilisation for this quarter averaged at 90.78% as enrolments and income commenced for 2026. This is due to the staggered approach to new enrolments over the January and February period.	●
4.3.1.3	Apply to NSW Department of Education for Globe Preschool to be rated as "Excellent" under the National Quality Standards	Early Learning	A submission was lodged with the NSW Department of Education on 11 December 2025.	★

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Strategy 4.3.2 Provide libraries and technology

ID	Action	Responsible	Comment	Status
4.3.2.1	Deliver Council's annual Young Creatives Awards program	Libraries and History	The Young Creatives program for 2025 has now been delivered. Council received a total of 434 entries. The breakdown was Young Writer (195), Young Filmmaker (72) and Young Artist (167). Award events included the Art Awards at the Chrissie Cotter Gallery on 20 November (130 attendees), the Writing Awards at Marrickville Library and Pavilion on 21 November (120 attendees) and the Film Awards at the Leichhardt Town Hall on 23 November (250 attendees). Over 200 people attended the Gallery to view the exhibition and/or participate in the gallery programs.	★
4.3.2.2	Participate in and conduct the annual Public Library Evaluation Network Culture Counts survey	Libraries and History	Officers have re-entered into the Culture Counts and Public Library Evaluation Network (PLEN) contract and commenced planning for the 2026 program, which will take place in June 2026.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
4.3.2.3	Deliver Library and History programs	Libraries and History	A total of 380 programs were delivered in the quarter, attended by approximately 12,500 people. Highlights of the program included a range of speaker series events: Living Cities: A Better World is Possible at Marrickville Library on 11 February; Yannadah Gilly at Ashfield Library on 15 March; and The Mushroom Murders at Leichhardt Library on 28 February.	●
4.3.2.4	Provide historical information and source grant funding for a new war memorial in Loyalty Square	Libraries and History	Officers provided information for the Loyalty Square memorial walls, and the stories and list of soldiers were endorsed by Council in December 2025. The signs are currently being designed and manufactured, and an Expression of Interest has been conducted for their installation. An application for a Saluting Their Service Commemorative Grant was submitted in February 2026.	★
4.3.2.5	Deliver a new library app to improve customer experience	Libraries and History	The Inner West Libraries app was successfully launched in quarter 1, with over 2,600 downloads recorded at the time. Library staff were trained and actively promoted the app to customers. A marketing campaign was delivered, including direct mail, social media, and in-library signage. The action is now complete.	★
4.3.2.6	*Investigate embedding social workers in Council's library system	Libraries and History	Consultants have been engaged to assist with the options related to the delivery of social workers in libraries. Interviews have taken place with two Victorian Libraries that offer the service.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
4.3.2.7	*Introduce City Talks to the Inner West Library system, giving residents an important opportunity to engage with city-shaping ideas and thinkers	Libraries and History	The Living Cities talk: Another World is Possible delivered by speakers Sir Geoff Mulgan and Vava Ghazavi was held on 12 February at Marrickville Library and was attended by 65 people.	●
4.3.2.8	*Expand seniors programming in Inner West libraries and increase funding to engage older people in library programming and events	Libraries and History	Officers delivered Tech Savvy Seniors programming and a range of other regular daytime programs, including Scrabble, Mahjong, Canasta and Chess. A speaker series event featuring Yannadah Gilly was held at Ashfield Town Hall as part of the Senior Festival and was attended by 92 people.	●
4.3.2.9	*Host a series of Drag Story Times across our library network.	Libraries and History	A drag story time and morning tea, themed "Tea with the Queen", has been planned and scheduled for 28 March at Emanuel Tsardoulias Community Library as part of the regular Rainbow Families Storytime program. Officers have worked with Rainbow Families to promote the event.	●

ID	Key Performance Indicator	Responsible	Target	RESULTS				YTD
				Q1	Q2	Q3	Q4	
4.3.2a	*Maintain the number of active library members	Libraries and History	> 94,000	**110,242**	**113,008**	**115,000**		115,000 ✓

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Strategic Direction 5 - Progressive, responsive and effective civic leadership

Outcome 5.1 Responsive customer service

Strategy 5.1.1 Provide responsive and innovative customer services

ID	Action	Responsible	Comment	Status
5.1.1.1	*Implement the Customer Experience Strategy	Service Transformation	Council continued to implement the Customer Experience Strategy 2024-2027 this quarter, with progress including the website redevelopment, which launched in March 2026, and the integration of Snap Send Solve as a new customer request channel, which went live from February 2026. Work commenced on developing a proof of value for an omnichannel contact centre solution. Also, a series of customer experience workshops were held with service units, and improvements were made to customer correspondence letters.	

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

ID	Action	Responsible	Comment	Status
5.1.1.2	Develop and implement a change management framework	Service Transformation	The draft Change Management Strategy and Framework has been completed and is being reviewed. The document provides a comprehensive and structured approach to managing change across Council. It is designed to support both organisational transformation and individual adoption. The Strategy is designed to increase project success rates, strengthen employee engagement, and ensure change initiatives are aligned with Council's strategic objectives and the Australian Business Excellence Framework. Implementation will commence in the second half of 2026.	
5.1.1.3	Undertake business improvement initiatives	Service Transformation	Inner West Council is progressing a program of service improvements to make it easier for the community to access services and for staff to deliver them efficiently and consistently. Current initiatives include improved staff onboarding and offboarding, smarter handling of missed bin collections, modernised project and regulatory processes, stronger community engagement data analysis and increased digitisation of services such as fire safety statements and food business administration. Together, these improvements are reducing manual work, improving turnaround times, increasing consistency and supporting staff and customer experience. This work is ongoing and being delivered in stages.	

Action legend: On Track · Completed · Behind Schedule · On Hold · Rescheduled
KPI legend: On Target · Within Tolerance · Below Target

ID	Action	Responsible	Comment	Status
5.1.1.4	Deliver business improvement staff training program	Service Transformation	Work on this training program has been put on hold due to a potential change in the Business Excellence approach. This will be revisited once the approach is confirmed.	▲
5.1.1.5	Implement and report the service review program	Service Transformation	Council is currently progressing four service reviews. The Insurance Claims (Customer Service) and Private Trees service reviews have been externally commissioned. Both reviews have formally commenced and are underway, with completion scheduled for 30 June 2026. The consultant is leading the assessment, analysis and recommendations. The Graffiti and Community Venues service reviews will be delivered internally. These reviews are scheduled to commence on 23 March, with internal teams progressing the agreed scope and review activities. These reviews form a coordinated program to assess service performance, customer experience and improvement opportunities across priority service areas.	●
5.1.1.6	Deliver customer service in line with our purpose and service charter	Customer Service	The majority of Key Performance Indicators (KPIs) were achieved or exceeded during this quarter. Customer calls answered within 60 seconds declined slightly during the quarter but remains within tolerance for the year to date. The underlying issues that caused this decline have now been addressed.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
5.1.1.7	Improve and upgrade Council's telephony system	Service Transformation	Council is currently exploring options for an omnichannel call centre solution, with a proof of value being prepared for consideration.	

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

ID	Key Performance Indicator	Responsible	Target	RESULTS				YTD
				Q1	Q2	Q3	Q4	
5.1.1a	Customer Satisfaction ('Voice of Customer' post call survey - out of five)	Customer Service	> 4.30	**4.50**	**4.50**	**4.43**		4.48 ✓
5.1.1b	Customer calls answered within 60 seconds	Customer Service	> 80	**87.19**	**81.65**	**66.43**		78.42 ◎
5.1.1c	Percentage of back-office processing time (emails, applications, payments and forms) within five business days	Customer Service	> 95	**100**	**100**	**100**		100 ✓
5.1.1d	Customer requests and applications via the online service portal	Customer Service	> 55	**55.03**	**54.74**	**57.56**		55.78 ✓
5.1.1e	Percentage of annual mystery customer score achieved	Customer Service	> 85	**95.30**	**94.50**	**94.60**		94.80 ✓
5.1.1f	Percentage of service provided to customers at counters within 3 mins	Customer Service	> 80	**92**	**94**	**93.67**		93.22 ✓
5.1.1g	Mobile customer service satisfaction survey	Customer Service	> 85	**97**	**97**	**97.75**		97.25 ✓

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Strategy 5.1.2 Continuously improve our performance to meet community needs

ID	Action	Responsible	Comment	Status
5.1.2.1	Deliver the annual staff training and development program	People and Culture	Council have continued to roll out training and development according to the overall plan for the quarter, including a range of mandatory courses such as Cultural Awareness, Inclusion, Governance, Recruitment and Selection. Council continued to roll out new or updated courses in data management such as Cyber Security and Artificial Intelligence principles. A number of Children's Services–specific courses were offered, along with people-leader programs such as Performance Conversations and Workplace Investigations. Council also held its quarterly induction program.	

Action legend: On Track · Completed · Behind Schedule · On Hold · Rescheduled

KPI legend: On Target · Within Tolerance · Below Target

ID	Action	Responsible	Comment	Status
5.1.2.2	Deliver the Workforce Management Strategy 2025-29 year one actions	People and Culture	Council's Workforce Management Strategy is on track across four key areas. Futureproofing: Two leadership programs are proposed, with 29 early-career participants and 6 more expected in quarter 4; a skills and capabilities register is in development. Talent attraction and retention: Age-inclusive recruitment strategy is progressing - early career programs, workplace flexibility, social media, outreach - and February recruitment training occurred. Thriving Workplace: Engagement survey results and team action planning has begun. Empowering Our People: Process improvements continue, including talent profiling, and the reward and recognition program was a topic at the recent leadership meeting.	●
5.1.2.3	*Facilitate the annual disability traineeship program	People and Culture	The first round of the disability traineeship program is nearing completion. Of the original eight participants, three trainees are on track to complete their traineeships in early learning and finance by the end of March. Four have successfully completed their traineeship and are now employed with Council on fixed-term contracts, and one resigned to commence university studies. During quarter 3, Council commenced planning for the second round, with six additional traineeship opportunities identified and recruitment expected to start in quarter 4.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
5.1.2.4	*Work towards increasing the number of trainees, students, graduates and apprentices	People and Culture	In this quarter, Council increased its apprentice, cadet and trainee cohort by 10, primarily through the second round of recruitment for the Fresh Start program across Procurement, Parks and Sportsfields, Development Assessment, Parks and Streetscapes, Early Learning, Fleet /Trades and Planning. Student and graduate positions increased from 15 to 19, with 4 additional roles added in engineering and planning. The second round of the disability traineeship program will commence recruitment in the quarter 4, opening 6 further targeted traineeship opportunities across Council.	
5.1.2.5	Build a culture of Business Excellence	Service Transformation	A draft Business Excellence Framework has been developed. The framework outlines a structured approach to improving performance, strengthening leadership, and embedding continuous improvement across all levels of the organisation. It is built around four key components: Leading, Delivering, Optimising and Sustaining Excellence. Progress on the framework is currently on hold due to the prioritisation of a broader organisational improvement initiative focused on financial sustainability.	
5.1.2.6	Develop a framework to map organisation critical processes	Service Transformation	Work has commenced on developing an approach to map Council's critical processes. However, this initiative has been temporarily put on hold due to other organisational priorities. It will be revisited once capacity allows and strategic alignment is confirmed.	

Action legend: On Track · Completed · Behind Schedule · On Hold · Rescheduled
KPI legend: On Target · Within Tolerance · Below Target

ID	Action	Responsible	Comment	Status
5.1.2.7	*Procure and implement a Website Content Management System	Service Transformation	Council's new website went live on 23 March 2026.	★
5.1.2.8	Develop and implement Digital Experience Platform	Service Transformation	Several customer touchpoints have recently been digitised, including flexible online payment options via Payble and a new online system for booking bin repairs and replacements. Snap Send Solve platform was embedded in February 2026, offering a new channel for customer requests. A refresh of Council's website went live in March 2026.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Outcome 5.2 Responsible, transparent management and future planning

Strategy 5.2.1 Plan to meet community needs and aspirations

ID	Action	Responsible	Comment	Status
5.2.1.1	Prepare and publish the Annual Report	Corporate Strategy and Grants	The Annual Report 2024/25 was endorsed by Council at its November 2025 meeting, published on Council's website and notified to Office of Local Government.	★
5.2.1.2	Prepare the Delivery Program 2025-29 (year two) and Operational Plan 2026-27	Corporate Strategy and Grants	The Delivery Program 2025-29 and Operational Plan 2026/27 are being prepared with input from across all Inner West Council services during the quarter together with the 2026/27 budget. The combined plan will be reported to the April 2026 Council meeting and exhibited for community feedback in late April-May.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
5.2.1.3	Manage Information and Communication Technology services	Information and Communication Technology	Guided by Council's approved Digital Strategy, ICT continued to strengthen digital foundations, improving service delivery and resilience. Key achievements included Freshservice enhancements - improved major incident management, expanded customer-facing knowledge bases, increased automation of approvals and workflows, and completion of the onboarding platform design. Cyber security controls were uplifted through customer-facing multi-factor authentication and application whitelisting. The corporate printer fleet replacement was completed. Artificial Intelligence Ethics training was delivered to staff, with continued delivery of Copilot agents and improvements in data analytics capability.	●
5.2.1.4	Adopt new technologies to improve transparency around maintenance schedules	Asset Planning (Engineering Services)	Maintenance schedules are being developed for servicing of all Fleet assets, Parks and Streetscapes operations and asset inspections, such as transport assets, public artwork, park assets.	●
5.2.1.5	Review Asset Management Strategy, Policy and Plans annually	Asset Planning (Engineering Services)	The Asset Management Strategy and Policy have been reviewed for currency. The updated Policy has been published on Council's website and added to the Policy Register.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
5.2.1.6	Implement the agreed program for condition audits and valuations	Asset Planning (Engineering Services)	A service provider has recently been engaged to undertake a multi-year stormwater drainage survey and condition audit. In January 2026, a service provider was also appointed to complete a condition audit and revaluation of land and operational buildings. A condition assessment and revaluation of transport assets will soon be advertised, with the intention of appointing a provider by May 2026.	
5.2.1.7	Implement the Asset Improvement Plan	Asset Planning (Engineering Services)	Implementation of the improvement actions identified in the adopted Asset Management Strategy and Plans are ongoing and will be delivered over multiple years. The Infrastructure Planning team has been restructured to support the implementation of this plan and to lift asset management maturity. Recruitment is underway to fill positions identified in the team structure.	

Strategy 5.2.2 Provide responsible, sustainable, ethical and open local government

ID	Action	Responsible	Comment	Status
5.2.2.1	Provide training to staff on legal matters	Legal Services	A series of training sessions continues to be provided.	

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

ID	Action	Responsible	Comment	Status
5.2.2.2	Reduce the cost of Land and Environment Court class one matters to Council	Legal Services	Matters held in house have reached 90% with a reduction in reliance on external expert witnesses.	★
5.2.2.3	Maintain Council's compliance, delegations, policies and fraud and corruption registers	Governance and Risk	During this reporting period, Council continued to maintain its range of governance and compliance registers, including those for lobbying, delegations, legislative compliance, policies, conflicts of interest, gifts and benefits, secondary employment, and fraud and corruption, and report on these to Council's Audit, Risk and Improvement Committee.	●
5.2.2.4	Develop and implement an ongoing governance education program	Governance and Risk	Council has developed and implemented an ethics and compliance e-learning training platform that incorporates training on Code of Conduct, fraud and corruption, procurement, risk management and privacy. The e-learning modules are supplemented and complemented by in-person training and role-specific training. Additional training modules have been developed to facilitate insurance claims, Government Information (Public Access) Act requests and Work Health and Safety compliance and will be rolled out in quarter 4 2025/26.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Key Performance Indicator	Responsible	Target	RESULTS				YTD
				Q1	Q2	Q3	Q4	
5.2.2a	Maintain number of briefings to Council on the status of legal matters (February, May, August, November)	Legal Services	> 4	**1**	**1**	**75**		77 ✓
5.2.2b	Percentage of Land and Environment Court matters managed internally.	Legal Services	> 50	**50**	**50**	**50**		50 ✓
5.2.2c	Percentage of Privacy Complaints responded to within 5 business days of receipt	Governance and Risk	100	**100**	**100**	**100**		100 ✓
5.2.2d	Percentage of ARIC recommendations implemented within agreed timeframes	Governance and Risk	100	**95**	**100**	**100**		98.33 ◎

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Strategy 5.2.3 Deliver financial sustainability to manage public resources responsibly

ID	Action	Responsible	Comment	Status
5.2.3.1	Provide property portfolio transaction and property management services	Properties and Strategic Investments	Council's property portfolio continues to be managed by providing property portfolio transaction and property management services related to existing and new agreements, tenant communications and voluntary planning agreements.	●
5.2.3.2	Manage Council's financial position ensuring Council is financially sustainable moving forward	Finance	Council has budgeted for surpluses in the ten-year Long-Term Financial Plan. While noting increasing community expectations and potential for budget shocks, Council initiated the Financially Sustainability Service Delivery Program in 2025. This program reviewed all services for opportunities to reduce costs and improve operational efficiency - without impacting on critical service delivery - with the aim of strengthening future surplus forecasts. It is expected to deliver savings within the 2026/27 budget and long-term financial plan	●
5.2.3.3	Review Long-Term Financial Plan as part of Resourcing Strategy	Finance	The Long-Term Financial Plan is being updated to present to Council together with the 2026/27 Operational Plan and Budget.	●
5.2.3.4	Manage and maintain Council's facilities and operation	Facilities Management	Most buildings have a Planned Preventative Maintenance (PPM) plan in place. The remaining buildings are under review to ensure compliance to Australian Standards.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
5.2.3.5	Undertake regular building condition audits of Council owned properties and facilities	Facilities Management	In conjunction with Stefan Consulting, building audits are being undertaken. New software is also being developed to capture audit information and pictures.	●
5.2.3.6	Report on progress meeting OLG benchmarks for different ratios	Finance	The financial performance against benchmarks (which are no longer mandated by the Office of Local Government) will be updated in the final quarter of the 2025/26 year.	●
5.2.3.7	*Undertake a project to establish regular rate customer payments	Finance	The project to establish regular rate customer payments was completed in quarter 1, with Bill Smoothing introduced as a payment option for ratepayers in the first instalment notice issued on 22 July 2025.	★

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Outcome 5.3 Engaged and informed community

Strategy 5.3.1 Inform our community using multi-channel communications

ID	Action	Responsible	Comment	Status
5.3.1.1	Implement the digital asset management system	Communications and Engagement	Council Officers are working with new staff to re-evaluate scope and design.	
5.3.1.2	Update Council's media policy	Communications and Engagement	The updated Council media policy was adopted at the Council meeting held on 23 September 2025.	

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

Strategy 5.3.2 Support local democracy through inclusive participatory community engagement

ID	Action	Responsible	Comment	Status
5.3.2.1	Deliver community engagement through face to face and online methods	Communications and Engagement	Council completed 13 consultations this quarter, including Building Our Community, to understand the community's infrastructure priorities. Three 10-year park plans were also publicly exhibited for Jarvie Park and Wicks Park in Marrickville, and Jack Shanahan Reserve in Dulwich Hill, along with three governance policies. Other consultations included the Vietnamese Refugee Memorial, a community garden in Petersham Park, the Marrickville flood study catchment, streamlined event approvals in Summer Hill, upgrades to Centenary Park, and land classification for a Petersham site. All projects offered online engagement opportunities with nine also providing options for in-person feedback.	●
5.3.2.2	Hold ten Local Matters Forums including two in each ward	Communications and Engagement	Council held two Local Matters Forums (LMF) this quarter: • Ashfield-Djarrawunang LMF on Tuesday 24 February 2026 at the Ashfield Service Centre • Stanmore-Damun LMF on Tuesday 31 March at Petersham Town Hall	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Action	Responsible	Comment	Status
5.3.2.3	*Trial door knocking for five projects, one in each ward: a) Balmain and Leichhardt Wards: Leichhardt Oval and LPAC upgrades b) Marrickville Ward: Henson Park c) Ashfield Ward: Greenway opening d) Stanmore Ward: Lewisham Town Centre Upgrade	Communications and Engagement	The remaining three trials - Henson Park, Leichhardt Park Aquatic Centre, and Leichhardt Oval - are scheduled for May to June.	

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

ID	Key Performance Indicator	Responsible	Target	RESULTS				YTD
				Q1	Q2	Q3	Q4	
5.3.2a	Increase number of visits to Your Say Inner West	Communications and Engagement	> 160,000	**51,458**	**39,750**	**48,885**		140,093
5.3.2b	Number of projects on Your Say Inner West on which the community has the opportunity to engage	Communications and Engagement	> 60	**14**	**10**	**24**		48
5.3.2c	Percentage of average satisfaction with local matters forums (survey per forum)	Communications and Engagement	> 80	**100**	**50**	**91**		80.33
5.3.2d	Percentage of average satisfaction with Your Say Inner West engagements (ease of finding information and providing feedback)	Communications and Engagement	> 75	**96**	**94**	**88**		92.67
5.3.2e	Increase Your Say Inner West membership	Communications and Engagement	> 12,542	**13,131**	**13,833**	**15,029**		15,029

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

Strategy 5.3.3 Deliver evidence-based Council decision-making

ID	Action	Responsible	Comment	Status
5.3.3.1	Manage and coordinate ten Council Citizenship Ceremonies Per year	Governance and Risk	Council has completed 6 citizenship ceremonies within this quarter.	
5.3.3.2	Manage Council's meetings and business papers systems	Governance and Risk	In this quarter, Council's Governance and Risk has supported two Ordinary Council Meetings and two Extraordinary Council Meetings.	

Action legend: On Track, Completed, Behind Schedule, On Hold, Rescheduled
KPI legend: On Target, Within Tolerance, Below Target

ID	Key Performance Indicator	Responsible	Target	RESULTS				YTD
				Q1	Q2	Q3	Q4	
5.3.3a	Percentage of Council resolutions that are implemented as per the agreed timeframes	Governance and Risk	> 95	**90**	**90**	**95**		91.67 ◎
5.3.3b	Percentage of Ordinary Council Agenda papers published on website one week prior to Ordinary Council Meetings	Governance and Risk	100	**100**	**100**	**100**		100 ✓
5.3.3c	Percentage of Ordinary Council Meeting Minutes published on website within one week of Ordinary Council Meeting	Governance and Risk	100	**100**	**100**	**100**		100 ✓
5.3.3d	Percentage of professional development program prepared for Mayor and each Councillor post September 2024 election	Governance and Risk	100	**100**	**100**	**100**		100 ✓

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Outcome 5.4 Collaboration and valued partnerships

Strategy 5.4.1 Advocate on emerging community issues

ID	Action	Responsible	Comment	Status
5.4.1.1	Advocate to minimise impacts of state government infrastructure including WestConnex, Western Harbour Tunnel, Sydney Gateway	Traffic and Transport Planning	Council has been working with the Government and advocating to minimise the impacts of state and federal government infrastructure projects, including White Bay Power Station public domain works, Metro West, Western Sydney International (WSI) Airport, Western Harbour Tunnel, Sydney Park junction and the Sydenham to Bankstown (T3) upgrade.	●

Strategy 5.4.2 Build resilience and capacity of local leaders, groups and communities

ID	Action	Responsible	Comment	Status
5.4.2.1	Manage Council's annual community grants program	Social and Cultural Planning	The 2025 annual community grants program was completed in quarter 1, with recommendations scheduled for Council consideration in September 2025.	★

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

Strategy 5.4.3 Deliver positive outcomes for the community, economy and environment through strategic and innovative supply solutions

ID	Action	Responsible	Comment	Status
5.4.3.1	Manage Council's commitment to mitigate the risk of modern slavery in its operations, supply chains and community (annual)	Procurement	Embedded through procurement policy, supplier due diligence, contract conditions, staff training and annual reporting, with ongoing monitoring and continuous improvement to identify, mitigate and address modern slavery risks across Council operations.	●
5.4.3.2	Increase environmental, social, and governance (ESG) procurement across Council through the Sustainable Procurement Working Party	Procurement	Delivering continuous improvement through the Sustainable Procurement Working Party by embedding ESG criteria into policies, sourcing decisions, supplier engagement and reporting, with cross-Council collaboration to drive consistent, measurable environmental, social and governance outcomes.	●

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

ID	Key Performance Indicator	Responsible	Target	RESULTS				YTD
				Q1	Q2	Q3	Q4	
5.4.3a	Percentage of staff involved in procurement that have received training	Procurement	> 95	**95**	**95**	**95**		95 ✓
5.4.3b	Percentage of procurement events above $10k that go through vendor panel	Procurement	> 90	**92**	**90**	**95**		92.33 ✓

Action legend: ● On Track ★ Completed ■ Behind Schedule ▲ On Hold ◆ Rescheduled
KPI legend: ✓ On Target ◎ Within Tolerance ⊗ Below Target

QUARTERLY BUDGET REVIEW STATEMENT

INNER WEST COUNCIL

March 2026 Quarter



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1. Executive Summary

On 17 February 2026 Council adopted the December 2025 Quarterly Budget Review Statement, which included a net operating position of $0.16m surplus excluding capital revenue or $40.6m surplus including capital revenue.

After the completion of the Third Quarter (March) 2026 Quarterly Budget Review, the net operating position excluding capital revenue is forecast to be $0.52m surplus or $53.2m surplus including capital revenue.

Key movements include the following:

- Adjustments to operating revenue budget of $7.1m, including
  - User Charges & Fees increase of $1.9m, mainly because of increased construction zone fees and road restoration income.
  - Operating Grants and Contributions increase of $1.7m, primarily due to the ECEC Worker retention grant which has been passed on to workers and is reflected in additional Employee costs.
  - Net Gain from Sale of Assets increase of $3.5m due to sale of former roadway (Bignell Lane, Annandale).
- Adjustments to capital revenue of $12.2m
  - Capital Grant & Contributions increase of $12.2m mainly due to a developer contribution from The Timberyards for redevelopment of the site for a rental housing precinct in Marrickville.
- Adjustments to expenditure budget of $6.7m, including
  - Depreciation expenses increase of $2.5m, to reflect the actual depreciation anticipated this financial year, due to additional assets and current replacement costs.
  - Employee Costs net increase of $0.8m, comprising ECEC Worker retention payments being passed on to staff, which offsets savings from vacancies across various service units.
- Material & Services increase of $3.2m including:
  - Increased use of agency temporary staff to ensure appropriate resourcing and back-fill vacancies and staff on extended leave.
  - Consultancy costs related to Fairer Future Phase 2.

The December quarterly budget also included a Capital Works Program of $119.6m. After the completion of the March 2026 Quarterly Budget Review, the Capital Works Program budget has been decreased by $19.5m to $100.1m. Details of capital project movements are included in Item 1 under section 4 in the report.

Revised guidelines were released by the OLG in August 2025 that mandate the use of a standardised format for the QBRS commencing from last quarter. The OLG have issued a template, with all NSW Councils required to submit the QBRS and associated reports to the OLG within 2 months of the end of each quarter. The tables presented in sections 2 – 6 of this QBRS are based on the OLG template.

2. QBRS Financial Overview

Description	Previous Year Actual 2024/25	Current Year Original Budget 2025/26	Current Year Quarter 1 2025/26	Current Year Quarter 2 2025/26	Recommended Changes for Council Resolution Quarter 3	Projected Year End (PYE) 2025/26	Variance Original Budget vs PYE 2025/26	Actual YTD 2025/26
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Net Operating Result before grants and contributions provided for capital purposes								
General Fund	(4,581)	71	104	160	362	522	451	(885)
Water Fund	-	-	-	-	-	-	-	-
Sewer Fund	-	-	-	-	-	-	-	-
Consolidated	(4,581)	71	104	160	362	522	451	(885)
Operating Result from continuing operations (with capital grants and contributions) excluding depreciation, amortisation and impairment of non financial assets								
Consolidated	**81,770**	**70,562**	**75,647**	**88,280**	**15,135**	**103,415**	**32,853**	**49,309**
Total Borrowings	**30,740**	**30,740**	**28,923**	**28,923**	**-**	**28,923**	**(1,817)**	**29,837**
Liquidity								
External restrictions	106,949	87,667	84,367	89,371	24,325	113,695	26,028	98,904
Internal Allocations	122,031	92,027	90,191	95,727	9,086	104,813	12,786	140,115
Unallocated	4,974	6,678	7,658	9,409	2,279	11,688	5,010	7,180
Total Cash, Cash Equivalents and Investn	**233,954**	**186,372**	**182,216**	**194,507**	**35,689**	**230,196**	**43,824**	**246,198**
Capital								
Capital Funding	94,615	119,244	128,052	119,643	(19,526)	100,117	(19,127)	53,134
Capital Expenditure	94,615	119,244	128,052	119,643	(19,526)	100,117	(19,127)	53,134
Net Capital	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Description	Opening Balance 1 July 2025	Total Cash Contributions Received As at Quarter 3	Total Interest Earned As at Quarter 3	Total Internal Borrowings (to)/from As at Quarter 3	Total Expended As at Quarter 3	Total Internal Borrowings (to)/from As at Quarter 3	Held as Restricted Asset As at Quarter 3
	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Total Developer Contributions	**76,925**	**8,320**	**2,350**	**-**	**9,713**	**-**	**77,882**

3. Income and Expenses Budget Review Statement

Description	Previous Year Actual 2024/25	Current Year Original Budget 2025/26	Current Year Q1 QBR 2025/26	Current Year Q2 QBR 2025/26	Recommended Changes for Council Resolution Quarter 3	Projected Year End (PYE) 2025/26	Variance Original Budget vs PYE 2025/26	Actual YTD 2025/26
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Income								
Rates and Annual Charges	183,008	191,918	191,918	191,918	-	191,918	-	143,641
User Charges and Fees	69,718	66,144	66,510	67,443	1,902	69,345	3,201	53,494
Other Revenue	25,272	19,891	20,886	21,602	55	21,657	1,766	16,814
Grants and Contributions - Operating	12,806	11,866	15,680	16,553	1,687	18,240	6,374	9,829
Grants and Contributions - Capital	47,384	31,555	36,607	40,433	12,271	52,704	21,149	19,304
Interest and Investment Income	13,411	9,818	11,418	11,558	-	11,558	1,740	8,346
Other Income	9,078	11,321	11,300	11,320	72	11,392	71	7,640
Net Gain from Disposal of Assets	7,709	-	-	25	3,484	3,509	3,509	2,951
Total Income from continuing operations	**368,386**	**342,513**	**354,319**	**360,852**	**19,471**	**380,323**	**37,810**	**262,020**
Expenses								
Employee Benefits and On-costs	149,271	156,351	157,856	160,723	800	161,523	5,172	120,870
Materials & Services	116,321	100,380	105,571	105,230	3,250	108,480	8,100	80,186
Borrowing Costs	712	678	678	678	-	678	-	502
Other Expenses	14,184	13,622	13,797	13,922	286	14,208	586	11,153
Net Loss from Disposal of Assets	6,128	920	770	770	-	770	(150)	-
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets	**286,616**	**271,951**	**278,672**	**281,323**	**4,336**	**285,659**	**13,708**	**212,710**
Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets	**81,770**	**70,562**	**75,647**	**79,529**	**15,135**	**94,664**	**24,102**	**49,309**
Depreciation, amortisation and impairment of non financial assets	38,967	38,936	38,936	38,936	2,502	41,438	2,502	30,890
Operating result from continuing Operations	**42,803**	**31,626**	**36,711**	**40,593**	**12,633**	**53,226**	**21,600**	**18,419**
Net Operating Result before grants and contributions provided for capital purposes	**(4,581)**	**71**	**104**	**160**	**362**	**522**	**451**	**(885)**

4. Capital Budget Review Statement

Description	Original Budget	Approved Changes		Current Budget	Proposed Adjustments	Forecast Budget	Actual YTD
		QBRS - Sept	QBRS - Dec				
Capital Expenditure							
Plant & Equipment	4,827	73	-	4,899	-	4,899	4,797
Office Equipment	588	-	-	588	-	588	-
Furniture & Fittings	-	98	-	98	(50)	48	30
Land Improvement (Depreciable)	23,938	5,444	535	29,917	(7,347)	22,570	13,061
Buildings	35,231	(677)	(3,865)	30,689	(1,782)	28,907	10,711
Aquatic Facilities	13,104	504	-	13,607	(2,206)	11,402	8,577
Seawalls	114	-	-	114	-	114	3
Wharves	376	10	-	386	(386)	-	10
Local Roads	10,030	556	-	10,586	(120)	10,466	4,430
Regional Roads	1,700	-	-	1,700	(768)	933	696
Bridges	320	-	-	320	(297)	23	(0)
Footpaths	3,275	45	(150)	3,170	58	3,228	2,355
Kerb & Gutter	1,560	(80)	(180)	1,300	(112)	1,188	513
Traffic Devices	6,121	251	7	6,379	272	6,650	2,223
Car Parks	225	(164)	-	61	(36)	25	21
Storm Water Drainage	4,106	841	-	4,947	762	5,709	2,507
Bicycle facilities	4,553	(73)	(3,416)	1,064	(310)	755	306
Town Centres	9,176	1,982	(1,340)	9,818	(7,204)	2,614	1,078
Principal Repayments	1,817	-	-	1,817	-	1,817	1,817
Total Capital Expenditure	121,062	8,808	(8,409)	121,460	(19,526)	101,934	53,134
Rates and Annual Charges	(415)	(1,172)	(3,321)	(4,909)	(1,162)	(6,071)	(2,545)
Operating Grants & Contributions	107	-	-	107	-	107	107
Capital Grants & Contributions	16,555	5,052	3,641	25,248	(5,872)	19,376	11,045
Sale of Assets	1,565	150	25	1,740	-	1,740	2,126
Transfer from External Reserves	31,191	2,738	(5,075)	28,854	(5,983)	22,871	14,078
Transfer from Internal Reserves	12,328	531	(1,700)	11,159	66	11,225	5,725
Trf fr Depreciation Contra Reserve	59,731	1,509	(1,979)	59,261	(6,574)	52,687	22,598
Total Funding Source	121,062	8,808	(8,409)	121,460	(19,526)	101,934	53,134
Net Budget Result	-	-	-	-	-	-	-

Description	Previous Year Actual 2024/25 $'000	Current Year Original Budget 2025/26 $'000	Current Year Q1 QBR 2025/26	Current Year Q2 QBR 2025/26 $'000	Recommended Changes for Council Resolution Quarter 3 $'000	Projected Year End (PYE) 2025/26 $'000	Variance Original Budget vs PYE 2025/26 $'000	Actual / YTD 2025/26 $'000
Capital Funding								
Rates & Other Untied Funding	1,688	(415)	(1,587)	(4,909)	(1,162)	(6,071)	(5,656)	(2,545)
Capital Grants & Contributions	36,057	16,555	21,607	25,248	(5,872)	19,376	2,821	11,045
Reserves - External Restrictions	20,036	31,191	33,929	28,854	(5,983)	22,871	(8,320)	14,078
Reserves - Internally Allocated	35,067	70,241	72,281	68,602	(6,508)	62,094	(8,147)	28,323
New Loans	-	-	-	-	-	-	-	-
Proceeds from sale of assets	1,664	1,565	1,715	1,740	-	1,740	175	2,126
Other	103	107	107	108		108	1	107
Total Capital Funding	**94,615**	**119,244**	**128,052**	**119,643**	**(19,526)**	**100,117**	**(19,127)**	**53,134**
Internal Allocations								
WIP	52,287	42,066	41,055	36,788	(1,311)	35,476	(6,590)	19,677
New Assets	15,907	30,821	39,234	38,542	(13,867)	24,674	(6,147)	17,625
Asset Renewal	26,421	46,357	47,763	44,314	(4,347)	39,966	(6,391)	15,832
Other	-	-	-	-	-	-	-	-
Total Capital Expenditure	**94,615**	**119,244**	**128,052**	**119,643**	**(19,526)**	**100,117**	**(19,127)**	**53,134**
Net Capital Funding - Surplus /(Deficit)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

5. Cash & Investments Budget Review Statement

Council's cash position sees an unrestricted balance of $7.2million as of 31 March 2026. The funds have been invested in accordance with Council's investment policy. As at the end of March 2026 Council's investment portfolio was made up of 100% non-fossil fuel investments.

Description	Previous Year Actual 2024/25	Current Year Original Budget 2025/26	Current Year Q1 QBR 2025/26	Current Year Q2 QBR 2025/26	Recommended Changes for Council Resolution Quarter 3	Projected Year End (PYE) 2025/26	Variance Original Budget vs PYE 2025/26	Actual YTD 2025/26
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Total Cash, Cash Equivalents & Investments	**233,954**	**186,372**	**182,216**	**194,507**	**40,417**	**234,924**	**48,552**	**245,253**
Externally Restricted								
Water Fund	-	-	-	-	-	-	-	-
Sewer Fund	-	-	-	-	-	-	-	-
Developer contributions - General	76,923	69,458	68,194	72,446	28,912	101,358	31,900	77,882
Developer contributions - Water	-	-	-	-	-	-	-	-
Developer contributions - Sewer	-	-	-	-	-	-	-	-
Transport for NSW Contributions	4,531	-	-	-	-	-	-	4,728
Domestic waste management	4,138	460	538	557	(557)	(0)	(460)	35
Stormwater management	3,131	2,103	1,457	1,457	(443)	1,014	(1,089)	2,683
Other	18,226	15,646	14,178	14,910	(3,587)	11,323	(4,323)	13,575
Total Externally Restricted	**106,949**	**87,667**	**84,367**	**89,371**	**24,325**	**113,695**	**26,028**	**98,904**
Cash, cash equivalents & investments not subject to external restrictions	**127,005**	**98,705**	**97,849**	**105,136**	**11,364**	**116,500**	**22,523**	**147,294**
Internal Allocations								
Employee entitlements	17,547	17,547	17,547	17,547	0	17,547	0	18,382
Deposits Retentions & Bonds	38,082	38,082	38,082	38,082	0	38,082	0	43,924
Investment Property Reserve	5,863	5,863	5,863	5,864	(1)	5,863	0	5,865
Infrastructure Renewal Reserve	18,919	16,242	15,775	16,242	(5)	16,237	(5)	18,151
Depreciation Contra Reserve	41,620	14,293	12,924	17,992	9,091	27,084	12,791	53,794
Total Internally Allocated	**122,031**	**92,027**	**90,191**	**95,727**	**9,086**	**104,813**	**12,786**	**140,115**
Unallocated	**4,974**	**6,678**	**7,658**	**9,409**	**2,279**	**11,688**	**9,738**	**7,180**

6. Developer Contributions Summary

Description	Opening Balance 1 July 2025	Cash Quarter 1	Cash Quarter 2	Cash Quarter 3	Interest Earned Quarter 2	Interest Earned Quarter 3	Amounts Expended Quarter 1	Amounts Expended Quarter 2	Amounts Expended Quarter 3	Held as Restricted Asset as at Quarter 3
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Drainage	309	26	86	94	6	4	-	-	-	525
Roads	169	-	-	-	3	2	-	-	-	174
Traffic Facilities	6,957	71	196	262	139	73	-	-	-	7,698
Parking	139	-	-	-	3	1	-	-	-	143
Open Space	35,265	782	584	2,835	703	375	679	3,978	926	34,960
Community Facilities	4,882	123	131	391	98	52	663	1,412	196	3,406
Other	(92)	20	982	684	-	-	82	168	71	1,272
Total Section 7.11 Under Plans	**47,629**	**1,022**	**1,979**	**4,265**	**952**	**506**	**1,424**	**5,558**	**1,194**	**48,178**
Section 7.11 Not Under Plans	-	-	-	-	-	-	-	-	-	-
Section 7.12 Levies	14,382	668	237	147	293	162	376	980	182	14,352
Section 7.4 Planning Agreements	14,914	-	-	-	291	147	-	-	-	15,352
Section 64 Contributions	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Developer Contributions	**76,925**	**1,690**	**2,216**	**4,413**	**1,536**	**816**	**1,800**	**6,538**	**1,375**	**77,882**

7. Service Unit Profit and Loss Summary

Description	Original Budget	Approved Changes		Current Budget	Proposed Adjustments	Forecast Budget	Actual YTD
		QBRS - Sept	QBRS - Dec				
Income							
Aquatic Services	22,783	580	463	23,827	-	23,827	19,336
Building Certification	1,139	(250)	-	889	(140)	749	590
Capital and Major Projects	18,546	5,434	3,641	27,621	(4,036)	23,585	11,865
Children's Services	21,494	128	588	22,210	2,246	24,456	18,662
Civil Maintenance	6,905	-	183	7,088	-	7,088	5,666
Community Centres	63	-	-	63	8	71	52
Community Venues	454	-	-	454	(1)	453	435
Community Wellbeing	265	11	62	337	15	352	248
Corporate Support Services	172,392	3,241	277	175,910	3,835	179,745	133,569
Development Assessment	4,356	-	47	4,404	17	4,421	3,494
Economic Development	-	-	-	-	-	-	0
Engineering Services	5,421	-	-	5,421	100	5,521	4,058
Environmental Health & Building Regulation	1,825	392	0	2,217	(253)	1,964	1,927
Events	80	133	(10)	203	50	253	286
Facilities Management	-	-	-	-	-	-	0
Libraries and History	638	34	24	697	-	697	733
Living Arts	1	-	-	1	-	1	5
Parking & Ranger Services	16,893	500	600	17,993	44	18,037	13,004
Parks and Streetscapes Operations	-	-	-	-	-	-	65
Parks Planning and Recreation	1,035	-	-	1,035	-	1,035	520
Resource Recovery	45,137	-	-	45,137	-	45,137	33,903
Resource Recovery Planning	100	40	-	140	100	240	202
Social and Cultural Planning	-	-	-	-	-	-	(0)
Strategic Planning	16,665	-	(154)	16,511	17,901	34,412	9,191
Traffic & Transport Planning	4,029	2,095	52	6,176	224	6,400	3,545
Urban Ecology	1,345	(382)	389	1,352	(639)	713	286
Urban Forest	26	-	370	396	-	396	378
Total Income	341,592	11,956	6,534	360,082	19,471	379,553	262,020

Description	Original Budget	Approved Changes		Current Budget	Proposed Adjustments	Forecast Budget	Actual YTD
		QBRS - Sept	QBRS - Dec				
Expense							
Aquatic Services	24,779	24	463	25,266	(44)	25,222	19,350
Building Certification	1,102	66	51	1,219	(44)	1,175	797
Capital and Major Projects	3,577	1,622	(39)	5,160	1,046	6,206	4,170
Children's Services	22,961	343	588	23,893	2,264	26,156	20,825
Civil Maintenance	26,656	(30)	26	26,653	390	27,043	21,536
Community Centres	200	-	-	200	4	204	139
Community Venues	2,645	13	-	2,658	16	2,674	1,839
Community Wellbeing	3,501	(84)	17	3,434	(44)	3,391	2,219
Corporate Support Services	69,593	1,690	126	71,410	1,340	72,750	58,339
Development Assessment	8,655	(757)	33	7,932	(358)	7,574	5,187
Economic Development	1,378	(85)	-	1,293	(20)	1,273	921
Engineering Services	6,538	638	(60)	7,116	170	7,286	5,920
Environmental Health & Building Regulation	5,406	(20)	(17)	5,369	(135)	5,234	3,737
Events	2,542	354	73	2,969	110	3,079	2,433
Facilities Management	10,963	37	21	11,021	(348)	10,673	7,789
Libraries and History	13,287	37	121	13,445	0	13,445	9,219
Living Arts	1,802	(6)	6	1,802	(1)	1,801	1,179
Not Applicable	-	-	-	-	-	-	0
Parking & Ranger Services	12,106	58	174	12,338	130	12,468	9,132
Parks and Streetscapes Operations	24,547	3	418	24,968	361	25,329	18,600
Parks Planning and Recreation	2,028	(647)	-	1,382	135	1,516	850
Resource Recovery	40,071	36	56	40,163	1,859	42,022	32,045
Resource Recovery Planning	3,304	106	30	3,441	(256)	3,185	1,874
Social and Cultural Planning	1,644	240	96	1,980	-	1,980	1,409
Strategic Planning	6,863	1,244	6	8,113	289	8,402	4,711
Traffic & Transport Planning	3,808	2,039	28	5,876	24	5,900	3,131
Urban Ecology	2,981	(24)	406	3,363	2	3,365	1,908
Urban Forest	4,799	1	-	4,801	-	4,801	2,850
Urban Sustainability	2,227	(28)	26	2,226	(51)	2,175	1,491
Total Expense	309,967	6,871	2,651	319,489	6,838	326,327	243,600
Operating Surplus/(Deficit) before Capital	**31,625**	**5,085**	**3,882**	**40,593**	**12,633**	**53,226**	**18,419**
Operating Surplus/(Deficit) after Capital	**70**	**33**	**56**	**160**	**362**	**522**	**(885)**

8. March 2026 Quarterly Budget Movements

The following tables detail the movement of income and expenditure by service types provided by Council, with commentary to follow in section 9 (cross referenced by item number).

Item	Description	$'000 Movement
	Income	
	User Charges & Fees	
3	Decreased Revenue - Building Certification	(155)
4	Increased Revenue - Capital and Major Projects	1,836
8	Increased Revenue - Community Wellbeing	5
11	Increased Revenue - Development Assessment	17
14	Increased Revenue - Engineering Services	200
15	Decreased Revenue - Environmental Health & Building Regulation	(126)
23	Increased Revenue - Parking & Ranger Services	24
33	Decreased Revenue - Strategic Planning	(99)
34	Increased Revenue - Traffic & Transport Planning	200
		1,902
	Other Income	
3	Increased Revenue - Building Certification	15
	Increased Revenue - Community Centres	8
	Decreased Revenue - Community Venues	(1)
8	Increased Revenue - Community Wellbeing	10
14	Decreased Revenue - Engineering Services	(100)
15	Decreased Revenue - Environmental Health & Building Regulation	(127)
18	Decreased Revenue - Finance	(350)
20	Increased Revenue - Legal Services	565
23	Increased Revenue - Parking & Ranger Services	20
26	Increased Revenue - People & Culture	23
28	Increased Revenue - Properties & Strategic Investments	64
		128
	Operating Grants & Contributions	
12	Increased Revenue - Early Learning	2,246
16	Increased Revenue - Events	50
26	Decreased Revenue - People & Culture	(95)
30	Increased Revenue - Resource Recovery Planning	100
34	Increased Revenue - Traffic & Transport Planning	24
35	Decreased Revenue - Urban Ecology	(639)
		1,687
	Capital Grants & Contributions	
4	Decreased Revenue - Capital and Major Projects	(5,872)
28	Increased Revenue - Properties & Strategic Investments	143
33	Increased Revenue - Strategic Planning	18,000
		12,271

Item	Description	$'000 Movement
	Sale of Assets	
28	Increased Revenue - Properties & Strategic Investments	3,700
		3,700
	WDV of Asset Disposals	
28	Decreased Revenue - Properties & Strategic Investments	(216)
		(216)
	Total Income	**19,471**
	Operating Expenditure	
	Employee costs	
3	Decreased Expenditure - Building Certification	(44)
4	Increased Expenditure - Capital and Major Projects	155
8	Decreased Expenditure - Community Wellbeing	(34)
9	Increased Expenditure - Corporate Support Services	198
10	Decreased Expenditure - Customer Service	(170)
11	Decreased Expenditure - Development Assessment	(334)
12	Increased Expenditure - Early Learning	2,174
13	Decreased Expenditure - Economic Development	(208)
14	Increased Expenditure - Engineering Services	150
15	Decreased Expenditure - Environmental Health & Building Regulation	(17)
19	Increased Expenditure - Governance & Risk	35
23	Decreased Expenditure - Parking & Ranger Services	(355)
25	Decreased Expenditure - Parks Planning and Recreation	(76)
26	Decreased Expenditure - People & Culture	(207)
27	Decreased Expenditure - Procurement	(16)
30	Decreased Expenditure - Resource Recovery Planning	(45)
31	Decreased Expenditure - Service Transformation	(70)
33	Decreased Expenditure - Strategic Planning	(261)
35	Increased Expenditure - Urban Ecology	17
36	Decreased Expenditure - Urban Sustainability	(91)
		800
	Materials & Services	
2	Decreased Expenditure - Aquatic Services	(44)
4	Increased Expenditure - Capital and Major Projects	891
5	Increased Expenditure - Civil Maintenance	4
6	Increased Expenditure - Community Centres	4
7	Increased Expenditure - Community Venues	16
8	Decreased Expenditure - Community Wellbeing	(9)

Item	Description	$'000 Movement
9	Increased Expenditure - Corporate Support Services	256
11	Decreased Expenditure - Development Assessment	(24)
12	Increased Expenditure - Early Learning	90
13	Increased Expenditure - Economic Development	189
14	Increased Expenditure - Engineering Services	20
15	Increased Expenditure - Environmental Health & Building Regulation	2
16	Increased Expenditure - Events	110
17	Decreased Expenditure - Facilities Management	(348)
18	Decreased Expenditure - Finance	(350)
19	Increased Expenditure - Governance & Risk	114
20	Increased Expenditure - Legal Services	310
21	Increased Expenditure - Libraries and History	0
22	Decreased Expenditure - Living Arts	(1)
23	Increased Expenditure - Parking & Ranger Services	93
24	Increased Expenditure - Parks and Streetscapes Operations	205
25	Increased Expenditure - Parks Planning and Recreation	210
26	Decreased Expenditure - People & Culture	(203)
28	Increased Expenditure - Properties & Strategic Investments	11
29	Increased Expenditure - Resource Recovery	1,600
30	Decreased Expenditure - Resource Recovery Planning	(221)
31	Decreased Expenditure - Service Transformation	(280)
32	Increased Expenditure - Strategic & Corporate Communications	9
33	Increased Expenditure - Strategic Planning	548
34	Increased Expenditure - Traffic & Transport Planning	24
35	Decreased Expenditure - Urban Ecology	(15)
34	Increased Expenditure - Urban Sustainability	40
		3,250
	Depreciation & Amortisation	
5	Increased Expenditure - Civil Maintenance	385
9	Increased Expenditure - Corporate Support Services	1,701
24	Increased Expenditure - Parks and Streetscapes Operations	155
29	Increased Expenditure - Resource Recovery	259
		2,502
	Other Expenses	
15	Decreased Expenditure - Environmental Health & Building Regulation	(120)
23	Increased Expenditure - Parking & Ranger Services	392
28	Increased Expenditure - Properties & Strategic Investments	2
30	Increased Expenditure - Resource Recovery Planning	10
33	Increased Expenditure - Strategic Planning	2
		286
	Total Operating Expenditure	**6,838**

Item	Description	$'000 Movement
	Capital Expenditure (Item 1)	
	Employee costs	
4	Increased Expenditure - Capital and Major Projects	3,072
		3,072
	Materials & Services	
4	Decreased Expenditure - Capital and Major Projects	(23,283)
21	Decreased Expenditure - Libraries and History	(50)
28	Increased Expenditure - Properties & Strategic Investments	275
14	Increased Expenditure - Engineering Services	210
5	Increased Expenditure - Civil Maintenance	250
		(22,598)
	Total Capital Expenditure	**(19,526)**

Item	Description	$'000 Movement
	Net Working Capital Drawdown	
2	Decrease - Aquatic Services	(44)
3	Increase - Building Certification	96
4	Decrease - Capital and Major Projects	(15,129)
5	Increase - Civil Maintenance	640
6	Decrease - Community Centres	(4)
7	Increase - Community Venues	17
8	Decrease - Community Wellbeing	(59)
9	Increase - Corporate Support Services	2,156
10	Decrease - Customer Service	(170)
11	Decrease - Development Assessment	(376)
12	Increase - Early Learning	18
13	Decrease - Economic Development	(20)
14	Increase - Engineering Services	280
15	Increase - Environmental Health & Building Regulation	118
16	Increase - Events	60
17	Decrease - Facilities Management	(348)
18	Decrease - Finance	-
19	Increase - Governance & Risk	149
20	Decrease - Legal Services	(255)
21	Decrease - Libraries and History	(50)
22	Decrease - Living Arts	(1)
23	Increase - Parking & Ranger Services	87
24	Increase - Parks and Streetscapes Operations	361
25	Increase - Parks Planning and Recreation	135
26	Decrease - People & Culture	(338)
27	Decrease - Procurement	(16)
28	Decrease - Properties & Strategic Investments	(3,404)
29	Increase - Resource Recovery	1,859
30	Decrease - Resource Recovery Planning	(356)
31	Decrease - Service Transformation	(350)
32	Increase - Strategic & Corporate Communications	9
33	Decrease - Strategic Planning	(17,612)
34	Decrease - Traffic & Transport Planning	(200)
35	Increase - Urban Ecology	641
36	Decrease - Urban Sustainability	(51)
	Total Net Working Capital Drawdown	**(32,159)**

9. Commentary on each item

ITEM 1 – Capital Projects Movement from Original Budget

Item	Description	Movement	Commentary
1	**Total**	**(19,526)**	
	Furniture and Fittings	**(50)**	
	St Peters Library - Furniture & Fixtures Upgrade	(50)	Project budget reassigned to 2026/27 for completion.
	Land Improvement (Depreciable)	**(7,347)**	
	Campbell Street Playground	600	New Project - Council resolution
	Park Assets Capital	210	Additional funding to cover unplanned reactive work.
	Pratten Park Car Park Upgrade	130	New Project - Council resolution
	Leichhardt Park Path	100	Design documentation has been completed and handed over for construction
	Birchgrove Oval Floodlighting Upgrade	70	Budget to align with funding adjustment
	Hawthorne Light Rail Station Footpath	33	Budget allocation has been corrected.
	Blackmore Park – Conversion from Off-leash to an On-Leash Park	4	New Project-Councils priorities
	Camperdown Memorial Rest Park Playground	(30)	Realigned to 2027/28 as the Project Management Plan has not yet been finalised
	Camdeville Park Footpath	(33)	Budget allocation has been corrected.
	Callan Park All Weather Sporting Field	(50)	Detailed Design Delivery in Progress
	Ashfield Park Masterplan 2023 Implementation	(55)	Dog Park Fencing scoping in place and remaining budget realigned to 2029/30.
	Kendrick Park Survival Memorial	(230)	Realigned to the 2026/27 due to delay in the Illoura Reserve Memorial
	Jack Shanahan Reserve Lighting Upgrade	(250)	Realigned to the 2026/27 as a result of wet weather delays.
	Tempe Reserve Netball	(300)	Realigned to FY2026/27 due to further investigation and pending decision on further scope of work.
	Tempe Reserve	(300)	Realigned to FY2026/27.The project has progressed to the procurement stage and is currently advertised to the market.
	Yeo Park Lighting Upgrade	(350)	Budget funding has been removed, with the project scope consolidated into the Yeo Park works, inclusive of the playground.
	Lambert Park floodlighting	(900)	Realigned to the 2026/27.Procurement has progressed to the evaluation stage, with tender submissions currently under review.
	Mort Bay Park and playground - Stage 2	(1,496)	Realigned to FY2026/27 due to delay in development approvals.Design in progress.
	GreenWay Missing Links - Old Canterbury Rd Active Transport	(4,500)	Realigned to the 2027/28. Scoping in progress with construction scheduled to commence in September 2026 and complete by December 2027.

Item	Description	Movement	Commentary
	Buildings	**(1,782)**	
	Tempe Industrial Lands	275	New Project - Council resolution
	Fire Safety Compliance Work	250	Funding allocated for fire safety works at Stanmore Library and Leichhardt Service Centre.
	Marrickville Golf Club - Crown Land Support Program	245	An allocation of $245,000 has been received under the Crown Land Support Program Grant.
	Yeo Park Amenities Block and Rotunda Refurbishment	235	Additional fund to implement Inclusive playground and Rotunda
	Australia Street Parklets	60	New Project - Council resolution
	John McMahon Child Care Centre Refurbishment	50	Project brought forward to address softfall as a compliance issue.
	Leichhardt Park Child Care Centre Refurbishment	50	Project brought forward to address softfall as a compliance issue.
	Marrickville Library Water Chiller & Exit Signs Replacement	13	Funding allocated for Emergency & Exit Lighting/Signs
	St Peters Depo Fire & Zip Replacement Works	10	Funding allocated for Fire & Zip replacement works
	Jimmy Little Community Centre Refurbishment	(20)	Realigned to the 2026/27. Scoping in progress.
	Tom Foster Community Centre renewal works	(300)	Project completed. LRCI Project
	Stone Villa renewal works	(550)	Realigned to the 2026/27 due to additional structural investigation.The project is in the Environmental and Approvals planning stage.
	Henson Park Grandstand Upgrade 2	(650)	Budget reduced to reflect AFL grants receivable
	Council Operations Facility Renewal	(1,450)	Realigned to the 2026/27 & 2027/28 due to delay in further scope of work.
	Aquatic Facilities	**(2,206)**	
	Ashfield Aquatic Centre Shower Cartridge Replacements Works	72	Funding allocated for 19 x Shower Cartridges Replacement
	Leichhardt Park Aquatic Centre	(2,278)	Stage 1 in progress and Stage 2 realigned to 2027/28
	Wharves	**(386)**	
	Leichhardt Park Jetty- Replace Timber Piles/Structure	(386)	Realigned to the 2027/28. The project is currently on hold due to pending decision on further scope of work.
	Local Roads	**(120)**	
	Minor Movements	(12)	Minor Movements
	Ross Street, Dulwich Hill - Cobar Street to New Canterbury Road	(49)	Project reassigned to 2027/28 until water leak issue has been resolved with Sydney Water.
	Un-Named Lane L25, Lilyfield - Cecily Street to O'neill Street	(59)	Project reassigned to 2027/28 due to developer works.

Item	Description	Movement	Commentary
	Regional Roads	**(768)**	
	Minor Movements	(168)	Minor Movements
	Marrickville Road, Marrickville - Illawarra Road to Gladstone Street	(600)	Project reassiged to 2026/27 due to latent conditions, work to commence.
	Bridges	**(297)**	
	Bridge Rehabilitation	(297)	Multiyear project - Unexpended budget reassigned to future program.
	Footpaths	**58**	
	Footpath Maintenance - Capital	250	Reactive footpath works.
	Minor Movements	58	Minor Movements
	Schwebel Street	(250)	Project reassigned to 2027/28. Project in design phase.
	Kerb and Gutter	**(112)**	
	Various Projects	(112)	Balance of design budget added to construction budget in future years.
	Traffic Devices	**272**	
	Traffic Facilities	623	Increase to allow for salary capitalisation.
	Pedestrian Access & Mobility Plan	(351)	Program Savings returned to Council reserve.
	Car Parks	**(36)**	
	Minor Movements	(36)	Minor Movements
	Storm Water Drainage	**762**	
	Various Projects	528	Balance of design budget added to construction budget in future years.
	Kingston Street & Deakin Street - Drainage Upgrade	269	Increase due to tree roots damage in the pipes.
	Livingstone Road Reline - Sydenham Rd to 102 Livingstone Road	205	Project added due to flooding.
	50 Nelson Street, Annandale - Pipe Reline	(100)	Project reassigned to 2026/27 due to repriotisation.
	77 Frazer Street, Marrickville	(140)	Project reassigned to 2026/27.

Item	Description	Movement	Commentary
	Bicycle facilities	**(310)**	
	Various Projects	93	Balance of design budget added to construction budget in future years.
	SW Metro - Sydenham to Dulwich Hill Station EWPCL	(164)	Multiyear project - Funds reassigned to future years. Design in progress.
	Lilyfield Road Cycleway	(239)	Multiyear project - Funds reassigned to future years. Under community consultation.
	Town Centres	**(7,204)**	
	Glow Up Program Little Village	150	Budget previously allocated to the All-Weather Outdoor Dining project has been reallocated to other approved Mainstreet Revitalisation works.
	Loyalty Square	125	Increase in budget due to higher quotation received
	Minor movements	33	Minor Movements
	Main Streets- Shop Front Awnings	(36)	Project has been cancelled and funding reallocated to other parts of the Mainstreet Revitalisation program.
	Lackey Street Pedestrianisation	(181)	The project scope shifted from streetscape design for pedestrian improvement to supporting regular Sunday street closures for events following targeted business engagement involving closure of Lackey Street to vehicles to enable the area to be used for event purposes.
	Pride Square Newtown	(520)	Creation of a standalone project separated from Main Streets Revitalisation- Furniture and Umbrellas
	Ashfield Plaza	(526)	Realigned to the 2026/27 due to Ashfield Plaza final forecast cost increased following investigation of methodology
	Dulwich Hill Loftus Street & Commonwealth Bank Laneway	(630)	A budget adjustment has been made to reflect the project's delivery under the Parks Capital Works budget
	Revitalise Sydenham Road	(668)	Multiyear project - Funds reassigned to future years.
	Main Streets - Furnitures & Umbrellas	(914)	Budget previously allocated to the All-Weather Outdoor Dining project has been reallocated to other approved Mainstreet Revitalisation works.
	Main Streets - Verge Greening	(1,014)	Budget previously allocated to the All-Weather Outdoor Dining project has been reallocated to other approved Mainstreet Revitalisation works.
	Urban Amenity Improvement Program (Various Projects)	(1,414)	Project not to be continued and Grant returned to Transport
	Main Streets - All Weather Outdoor Dining Coverage	(1,609)	Project has been cancelled and funding reallocated to other parts of the Mainstreet Revitalisation program.

ITEM 2 – Aquatic Services

Decrease Materials & Services	$44k
Decrease Transfer from Net Working Funds	$44k

- Materials & Services decrease due to alignment of utility costs to actuals.

ITEM 3 – Building Certification

Decrease User Charges & Fees	($155k)
Increase Other Income	$15k
Decrease Employee Costs	$44k
Increase Transfer from Net Working Funds	($96k)

- User Charges & Fees decrease due to realignment of building certificates fees to actuals.
- Other Income increase due to unbudgeted revenue from application fees relating to out of hours work.
- Employee Costs increase due to salary realignment.

ITEM 4 – Capital and Major Projects

Increase User Charges & Fees	$1,836k
Decrease Capital Grants & Contributions	($5,872k)
Increase Employee Costs	($155k)
Increase Materials & Services	($891k)
Decrease Capital Expenditure	$20,211k
Decrease Transfer from Net Working Funds	$15,129k

- Increase in User Charges & Fees due to Construction zone fees.
- Capital grants and contributions decrease due to:
  - The Urban Amenity Improvement Program not to proceed, and grant has been returned.
  - Henson Park Grandstand Grant funding has been updated to align with the project's revised funding allocation.
  - Greenway Missing Link Project grant realigned with project delivery in 2026/27.
- Employee Costs increase due transfer of budget for project management from Service Transformation.
- Materials & Services increase due to Canterbury Road signalisation funded by Developer income. Partially offset by LED streetlighting savings being realised.
- Capital Expenditure decrease – refer to Item 1

ITEM 5 – Civil Maintenance

Increase Materials & Services	($4k)
Increase Depreciation	($385k)
Increase Capital Expenditure	($250k)
Increase Transfer from Net Working Funds	($640k)

- Material & Services decreased due to realignment of Utility costs to actuals.
- Depreciation increase due to realignment of cost to actuals.
- Increase in capital expenditure due to additional footpath works.

ITEM 6 – Community Centres

Increase Other Income	$8k
Increase in Materials & Services	($4k)
Decrease Transfer from Net Working Funds	$4k

- Other Income increase due to the realignment of lease income for Annandale Community Centre to actuals.
- Materials & Services increase due to the realignment of Utility costs to actuals.

ITEM 7 – Community Venues

Decrease Other Income	($1k)
Increase in Materials & Services	($16k)
Increase Transfer from Net Working Funds	($17k)

- Other Income decreased due to the White Creeks Cottage vacancy.
- Materials & Services increase due to the realignment of Utility costs to actuals.

ITEM 8 – Community Wellbeing

Increase User Charges & Fees	$5k
Increase Other Income	$10k
Decrease Employee Costs	$34k
Decrease Materials & Services	$9k
Decrease Transfer from Net Working Funds	$59k

- User Charges and Fees increase due to higher utilisation of Community Bus services.
- Other Income increase due to increase due to higher utilisation in Hannaford Community Centre.
- Employee Costs decrease due to salary realignment.
- Materials & Services decrease due to alignment of Community Wellbeing expense budget to actuals.

ITEM 9 – Corporate Support Services

Increase Employee Costs	($198k)
Increase Materials & Services	($256k)
Increase Depreciation & Amortisation	($1,701k)
Increase Transfer from Net Working Funds	($1,906k)

- Employee Costs increase due to realignments across the organisation.
- Materials & Services increase due to higher fleet costs.
- Depreciation & Amortisation increase to reflect the actual depreciation anticipated this financial year, due to additional assets and current replacement costs.

ITEM 10 – Customer Service

Decrease Employee Costs	$170k
Decrease Transfer from Net Working Funds	$170k

- Employee Costs decrease due to vacancies throughout the year.

ITEM 11 - Development Assessment

Increase User Charges & Fees	$17k
Decrease Employee Costs	$334k
Decrease Materials & Services	$24k
Decrease Transfer from Net Working Funds	$376k

- User Charges & Fees decrease due to the realignment of pre-lodgement development applications to actuals.
- Employee Costs increase due to salary realignment.
- Materials & Services decrease due to realignment of Local Planning Panel to actuals.

ITEM 12– Early Learning

Increase Operating Grants & Contribution	$2,246k
Increase Employee Cost	($2,174k)
Increase Materials & Services	($90k)
Increase Transfer from Net Working Funds	($18k)

- Operating Grants & Contribution increase due to receipt of Worker Retention Grant & Health and Development Grant
- Employee Costs increase due to grant funded worker retention payments.
- Materials & Services increase due to grant funded Health and Development Programs costs and alignment of utility costs to actuals.

ITEM 13 – Economic Development

Decrease Employee Costs	$209k
Increase Materials & Services	($189k)
Decrease Transfer from Net Working Funds	$20k

- Employee Costs decrease due to the transfer of budget to outside agency temporary staff budget under Materials & Services.
- Material and Services increase due to employment of outside agency temporary staff to cover vacancies

ITEM 14 – Engineering Services

Increase User Charges & Fees	$200k
Decrease Other Income	($100k)
Increase Employee Costs	($150k)
Increase Materials & Services	($20k)
Increase Capital Expenditure	($210k)
Increase Transfer from Net Working Funds	($280k)

- User Charges and Fees increase due to increased construction zone fees and road restoration income
- Other income decrease due to street furniture advertising income projections.
- Employee Costs increase due to organisational changes.
- Materials & services increase due to park assets offset by savings in Parks Planning & Engagement.
- Capital expenditure increase due to additional reactive park and playground works.

ITEM 15 - Environmental Health & Building Regulation

Decrease User Charges & Fees	($126k)
Decrease Other Income	($127k)
Decrease Employee Costs	$17k
Increase Materials & Services	($2k)
Decrease Other Expense	$120k
Increase Transfer from Net Working Funds	($118k)

- User Charges & Fees decrease due to realignment of Annual Fire Safety Statements to actuals.
- Other Income decrease due to realignment of Fire related Infringements fines to actuals.
- Employee Costs decrease due to salary realignment.
- Other Expense decrease due to realignment of bad debt for Fire Safety fines to actuals.

ITEM 16 – Events

Increase Operating Grants & Contributions	$50k
Increase Materials & Services	($110k)
Increase Transfer from Net Working Funds	($60k)

- Operating Grants & Contributions increase due receipt of grant for Petersham Festival
- Material & Services increase due to grant funded Petersham Festival expenses and additional contribution to Mardi Gras Festival.

ITEM 17 – Facilities Management

Decrease Materials & Services	$348k
Decrease Transfer from Net Working Funds	$348k

- Material & Services decreased due to realignment of Utility costs to actuals.

ITEM 18 – Finance

Decrease Other Income	($350k)
Decrease Materials & Services	$350k
Decrease Transfer from Net Working Funds	$0k

- Other income decrease due to lower debt recovery with offset in lower Materials and Services expense.
- Material & Services decrease due to lower debt recovery activities.

ITEM 19 – Governance & Risk

Increase Employee Costs	($35k)
Increase Materials & Services	($114k)
Increase Transfer from Net Working Funds	($149k)

- Employee Costs increase due to additional staff overtime for managing higher volume of after hours work.
- Material & Services increase due to additional insurance excess payments.

ITEM 20 – Legal Services

Increase Other Income	$565k
Increase Materials & Services	($310k)
Decrease Transfer from Net Working Funds	$255k

- Other Income increase due to legal settlement.
- Materials & Services increase due to additional planning consultant cost driven by high volume of legal cases.

ITEM 21 – Libraries & History

Decrease Capital Expenditure	$50k
Decrease Transfer from Net Working Funds	$50k

- Capital Expenditure decrease due to realignment of St Peters Library furniture upgrade to 2026/27.

ITEM 22 – Living Arts

Decrease Material & Services	$1k
Decrease Transfer from Net Working Funds	$1k

- Materials & Services decrease due to alignment of utility costs to actuals.

ITEM 23 – Parking & Ranger Services

Increase User Charges & Fees	$24k
Increase Other Income	$20k
Decrease Employee Costs	$355k
Increase Materials & Services	($94k)
Increase Other Expense	($392k)
Increase Transfer from Net Working Funds	($87k)

- User Charges & Fees increase due to realignment of Tree Preservation Order Income to actuals.
- Other Income increase due to realignment of various infringements fines to actuals.
- Employee Costs decrease due to salary realignment.
- Material and Services increase due to realignment of Parking Infringement processing fees and unbudgeted illegal parking towing expenses to actuals.
- Other expense increase due to realignment of bad debt relating to parking infringement fines to actuals.

ITEM 24 – Parks & Streetscapes

Increase Materials & Services	($205k)
Increase Depreciation	($156k)
Increase Transfer from Net Working Funds	($361k)

- Material & Services decreased due to realignment of Utility costs to actuals.
- Depreciation increase due to alignment of cost to actuals.

ITEM 25 – Parks Planning & Engagement

Decrease Employee Costs	$75k
Increase Materials & Services	($210k)
Increase Transfer from Net Working Funds	($135k)

- Decrease in employee costs due to alignment to actuals.
- Material & Services decreased due to realignment of Utility costs to actuals.

ITEM 26 – People and Culture

Increase Other Income	23k
Decrease Operating Grants	($95k)
Decrease Employee Costs	$207k
Decrease Materials & Services	$203k
Decrease Transfer from Net Working Funds	$338k

- Other Income increase due to payment from State Cover for Safety and Wellbeing Incentive.
- Operating Grants decrease due to delayed hiring of trainees for Apprentice, Trainee and Cadet program.
- Employee Costs decrease due to vacancies.
- Materials & Services decrease due to delayed hiring of non-grant funded trainees.

ITEM 27 – Procurement

Decrease Employee Costs	$16k
Decrease Transfer from Net Working Funds	$16k

- Employee Costs decrease due to Service unit restructure.

ITEM 28 – Properties and Strategic Investments

Increase Other Income	$64k
Increase Capital Grants & Contributions	$143k
Increase Sale of Assets	$3,700k
Increase WDV of Asset Disposals	($216k)
Increase Materials & Services	($11k)
Increase in Other Expenses	($2k)
Increase in Capital Expenditure	($275k)
Increase Transfer from Net Working Funds	3,404k

- Other Income increase due to the commencement of tenancy for affordable housing units from March 2026.
- Capital Grants & Contributions increase due to a Voluntary Planning Agreement for hoarding board space.
- Sale of Assets increase due to the sale of Bignell Lane.
- Asset Disposals increase due to the disposal costs associated sale of Bignell Lane.
- Materials & Services increase due to the realignment of Utility costs to actuals.
- Capital Expenditure increase due to Sydney Gateway project relating to water, sewerage, electricity etc.

ITEM 29 – Resource Recovery

Increase Materials & Services	($1,600k)
Increase Depreciation	($259k)
Increase Transfer from Net Working Funds	($1,859k)

- Increase in Materials & Services due to additional agency costs to back up staff on extended leave.
- Depreciation increase due to alignment of cost to actuals.

ITEM 30 – Resource Recovery Planning

Increase Operating Grants	$100k
Decrease Employee Costs	$45k
Decrease Materials & Services	$221k
Increase Other Expenses	($10k)
Decrease Transfer from Net Working Funds	$356k

- Increase Operating grants due to initiative for food organics in apartments.
- Employee Costs decrease due to alignment to actuals.
- Decrease in Material and Services due to reduction in printing materials and lower utilisation of HomeCycle and Compost Revolution.
- Increase in Other Expenses to fund circular economy grant program funded by existing operational budget in Materials & Services.

ITEM 31 – Service Transformation

Decrease Employee Costs	$70k
Decrease Materials & Services	$280k
Decrease Transfer from Net Working Funds	$350k

- Employee Costs decrease due to vacancy.
- Materials & Services decrease due to alignment of software costs to actuals and transfer of project management cost to Property and Major Project.

ITEM 32 - Strategic & Corporate Communications

Increase Materials & Services	($9k)
Increase Transfer from Net Working Funds	($9k)

Materials & Services increase due to communication strategy for Town Hall festivals.

ITEM 33 - Strategic Planning

Decrease User Charges & Fees	($99k)
Increase Capital Grants & Contributions	$18,000k
Decrease Employee Costs	$261k
Increase Materials & Services	($548k)
Increase Other Expense	($2k)
Decrease Transfer from Net Working Funds	$17,612k

- User Charges & Fees decrease due to realignment of planning proposal and rezoning to actuals.
- Capital Grants & Contributions increase due to realignment of S7.11 Contributions to actuals.
- Employee Costs decrease due to the transfer of budget to outside agency temporary staff budget under Materials & Services.
- Material and Services increase due to employment of outside agency temporary staff to cover vacancies and consultant expenditure related to Fairer Future Phase 2.

ITEM 34 - Traffic and Transport Planning

Increase User Charges & Fees	$200k
Increase Operating Grants & Contributions	$24k
Increase Materials & Services	($24k)
Decrease Transfer from Net Working Funds	$200k

- User Charges & Fees increase in parking meter revenue.
- Operating Grants & Contributions increase in road safety operating grants
- Materials & Services increase due to road safety costs funded by grant.

ITEM 35 – Urban Ecology

Decrease Capital Grants & Contributions	($639k)

Increase Employee Costs	($17k)
Decrease Materials & Services	$15k
Increase Transfer from Net Working Funds	($641k)

- Capital Grants & Contributions decrease due to transfer of Paramatta River Catchment Group to reserve.
- Employee Costs decrease due to salary realignment.
- Materials & Services decrease due to realignment of year to date actuals for materials and office supplies for the Parramatta River Catchment Group.

ITEM 36 – Urban Sustainability

Decrease Employee Costs	$91k
Increase Materials & Services	($40k)
Decrease Transfer from Net Working Funds	$51k

- Employee Costs decrease due to the transfer of budget to outside agency temporary staff budget under Materials & Services.
- Material and Services increase due to employment of outside agency temporary staff to cover vacancies

10. Contracts

Below is a listing of contracts Council entered into during the period 1 January to 31 March 2026.

Contractor	Contract Detail & Purpose	Contract Value (EXC GST) ($'000)	Commencement Date of Contract	Duration Contract	Budgeted (Y/N)
SMC Marine Pty Ltd	RFT 35-25 Callan Park Tidal Baths Design & Construct Contract	3,106	05-Feb-26	2 years	Y
Technology One	TechnologyOne SaaS Licence Renewal	1,657	29-Mar-26	1 year	Y
Brown Environmental Earthworks Planning Pty Ltd	RFT 25-25 Gumbramorra Swamp ReCreation	764	09-Jan-26	1 year + 6 months	Y
Civilscape Pty Ltd	RFT 8 Hinsby Park and Playground Upgrade Works	571	19-Jan-26	1 year + 7 months	Y
ANR Engineering Pty Ltd	RFT 9 Three Playgrounds Upgrade	536	28-Jan-26	1 year + 7 months	Y
Civilscape Pty Ltd	RFT 34-25 JF Laxton Reserve Playground Upgrade	397	08-Dec-25	1 year + 9 months	Y
Romba Pty Ltd	RFQ 79 Henson Park Upgrade - Stage 3 Pathway and Path Lighting	224	05-Feb-26	1 year + 4 months	Y
Esem Projects Pty Ltd	EX 128 Museum of Inner West Rugby League Activation consultancy	212	27-Feb-26	8 months	Y
SMC Marine Pty Ltd	RFQ 200-25 IWC Sporting Ground Sand Grooving	209	19-Nov-25	4 months	Y
The PA People Pty Ltd	RFQ 296-25 Henson Park PA System Upgrade	199	22-Jan-26	1 year + 2 months	Y
Semco Equipment Sales	RFT 26-25 Replacement Turf Wicket Rollers - 9164, 9070, 6080	183	14-Jan-26	1 year	Y
Worley Services Pty Ltd	EX 121 Flood Impact and Risk Assessment Study for Our Fairer Future	152	13-Mar-26	1 year	Y
Revolution Action Sports Concepts Pty Ltd	RFQ 355-25 Sydenham Green & Whites Creek Valley Skate Park Repairs	144	16-Feb-26	1 year	Y
Atlas Urban Economics Pty Ltd	EX 123 Our Fairer Future Plan Phase 2 Feasibility Analysis	134	09-Mar-26	1 year	Y
Berry's Bay Studio Pty Ltd	RFQ 63 Inner West Development Control Plan Review	134	13-Jan-26	1 year	Y
Systems Thinking Consulting Pty Ltd	EX 88 Infrastructure Charges Stage 2 Improvement Works	128	21-Jan-26	1 year	Y
Stefan Consulting Pty Ltd	RFT 6 Buildings & Aquatic Centres, Land Improvements Asset Survey	127	16-Feb-26	5 months	Y
Berry's Bay Studio Pty Ltd	EX 136 Inner West DCP - Part 4 and Additional Workshops	116	19-Mar-26	6 months	Y
ECS International Security and Investigations	EX 72 Electronic Access to Venues	100	09-Dec-25	5 months	Y
Hassell Limited	EX 108 Our Fairer Future Plan - Croydon and Iron Cove Precincts	100	19-Feb-26	10 months	Y
Christmas Concepts	EX 73 2025 Christmas Decorations	68	08-Dec-25	1 month	Y
ARINCO (NSW) PTY LTD	EX 157 Manager's Dashboard Development	68	23-Mar-26	9 months	Y
Cred Community Pty Ltd	RFQ 339-25 Library Services Review and LG	68	10-Feb-26	4 months	Y
The Trustee for Blackett Family Trust	EX 89 Leichhardt Oval Refurbishment - PCA Consultancy	68	16-Jan-26	11 months	Y
Atlas Urban Economics Pty Ltd	EX 65 IWAHP 2022 Review	60	13-Jan-26	10 months	Y
Learmans Lawn Turf	EX 82 Emergency Topdressing for Various Sporting Fields	55	23-Dec-25	1 year	Y

11. Consultancy and Legal Expenses

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high-level specialist or professional advice to assist decision making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

Where any expenses for Consultancy or Legal Fees (including Code of Conduct expenses) have not been budgeted for, an explanation is to be given. Report on external expenses only (not internal expenses).

Expense	Expenditure YTD $'000	Budgeted (Y/N)
External Legal Fees	1,032	Y
Consultancy Fees	6,058	Y

Item: **C0526(1) Item 2**

Title: **Design Excellence LEP Amendment**

Author: Simone Plummer - Director Planning

Recommendation

That:

1. **Council endorse the Planning Proposal (*Attachment 1*) – Clause 6.9 Design Excellence to amend the *Inner West Local Environmental Plan 2022*.**

2. **Council forward the Planning Proposal to the Minister for Planning for a Gateway Determination in accordance with section 3.34 of the *Environmental Planning and Assessment Act 1979*.**

3. **Council request the Department of Planning, Housing and Infrastructure to authorise Council to be the Local Plan Making Authority (LPMA), and if Council is authorised as the LPMA, Council delegate the plan making functions to the General Manager, or nominee to exercise the function in accordance with the LEP Making Guideline.**

4. **Following receipt of an affirmative Gateway Determination and compliance with its conditions, Council agree to place the updated Planning Proposal and supporting documentation on public exhibition for a minimum of 28 days and consult with public authorities.**

5. **Delegation be given to the General Manager, or nominee to address the conditions of the Gateway Determination.**

6. **Delegation be given to the General Manager, or nominee to amend minor errors and/or procedural matters.**

7. **Following the conclusion of the exhibition period, the Planning Proposal be brought back to Council for consideration for adoption.**

Executive Summary

This report seeks Council endorsement to:

- Forward a planning proposal to amend Clause 6.9 Design Excellence of the Inner West Local Environmental Plan (IWLEP) 2022 for Gateway determination.
- Strengthen the clause so that independent, expert design review is consistently applied where design excellence must be demonstrated.

Purpose

To propose a change in the Inner West Local Environmental Plan to strengthen the design excellence framework.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

Background

Clause 6.9 of the Inner West Local Environmental Plan (IWLEP2022) is an existing clause that requires design excellence in multi dwelling development proposals. With significant housing delivery anticipated across the Inner West, strengthening Clause 6.9 helps ensure that new development contributes positively to neighbourhood character, amenity and the public domain, and that design expectations are applied consistently across all relevant proposals.

While Council routinely seeks advice from its Architectural Excellence and Design Review Panel (AEDRP), Clause 6.9 does not currently require a referral. This creates inconsistency and reduces transparency about when independent design scrutiny will occur. It also means that for State Significant Development—where Council is not the consent authority—there is no LEP-based requirement to obtain independent urban design advice.

The Inner West Local Planning Panel considered the proposal on 17 March 2026 and supported it progressing.

Discussion

Clause 6.9 Design Excellence of the IWLEP 2022 requires the consent authority to have regard to design excellence for development that will result in a new building that is 14m or more in height. The clause also specifies the matters that must be considered.

Below is a copy of the current LEP clause:

6.9 Design excellence

1) The objective of this clause is to ensure that development to which this clause applies exhibits the highest standard of architectural and urban design as part of the built environment.
2) This clause applies to development involving the construction of a new building, or external alterations to an existing building, that will result in a building that is equal to, or greater than, 14m in height.

3) Development consent must not be granted for development to which this clause applies unless the consent authority considers that the development exhibits design excellence.

4) In considering whether the development exhibits design excellence, the consent authority must have regard to the following matters—

a) whether a high standard of architectural design, materials and detailing appropriate to the building type and location will be achieved,

b) whether the form and external appearance of the development will improve the quality and amenity of the public domain,

c) whether the development detrimentally impacts on view corridors and landmarks,

d) whether the development detrimentally impacts on land protected by solar access controls established in the relevant development control plan,

e) the requirements of the relevant development control plan,

f) how the development addresses the following matters—

i. *the suitability of the land for development,*
ii. *existing and proposed uses and use mix,*
iii. *heritage issues and streetscape constraints,*
iv. *the relationship of the development with other existing or proposed development on the same site or on neighbouring sites in terms of separation, setbacks, amenity and urban form,*
v. *bulk, massing and modulation of buildings,*
vi. *street frontage heights,*
vii. *environmental impacts, including sustainable design, overshadowing, wind and reflectivity and visual and acoustic privacy,*
viii. *the achievement of the principles of ecologically sustainable development,*
ix. *pedestrian, cycle, vehicular and service access, circulation and requirements, including the permeability of any pedestrian network,*
x. *the impact on, and proposed improvements to, the public domain, including landscape design,*
xi. *the relationship of the development with the street and building frontage.*

5) *In this clause—*

relevant development control plan means one of the following development control plans, as in force on the commencement of this clause, that applies to the land—

a) Inner West Comprehensive Development Control Plan 2016,

b) Leichhardt Development Control Plan 2013,

c) Marrickville Development Control Plan 2011.

Council currently gives effect to Clause 6.9 by referring relevant applications to its Architectural Excellence and Design Review Panel (AEDRP) for independent advice on urban design, architectural quality and design excellence.

However, referral for independent design review is not currently mandated by the LEP. This can lead to inconsistent practice and reduces transparency regarding when expert

advice will be sought and considered. There is also a key gap for State Significant Development applications, where Council is not the consent authority—meaning an LEP-based requirement to obtain independent design review advice does not apply in the same way.

The planning proposal addresses these issues by formalising independent design review as part of the assessment process wherever Clause 6.9 is triggered, including for matters where Council is not the consent authority.

Specifically, the proposed amendment to the IWLEP 2022 will:

- require applicable development applications to be referred to a design review panel for independent expert review and advice where design excellence must be demonstrated;
- require the relevant consent authority to formally consider that advice when assessing proposals;
- strengthen the requirement to consider landscape quality (as recommended by the Inner West Local Planning Panel); and
- insert a definition of "design review panel" as "*a panel of at least 3 persons established by the consent authority or Council*".

The Planning Proposal - Amendment to Inner West LEP Clause 6.9 Design Excellence is provided at *Attachment 1*.

The City Architect in his previous role was principal responsible for Design Excellence within the Department of Planning Housing and Infrastructure and has comprehensive knowledge of design excellence best practice throughout NSW. He has reviewed the existing clause and accompanying referral processes and made recommendations that have been included in the new draft clause, with a view to supporting good design without negatively impacting on timeliness and efficiency with the assessment process.

The proposed amendment to the Design Excellence clause follows a similar pathway to other Councils, such as Willoughby and Bayside Councils (*Attachment 4*), that have also mandated in their LEP the requirement of design review panels in the assessment of development applications.

From an assessment timeframe and resourcing perspective, Council already refers relevant applications to the AEDRP, so the amendment is not expected to impact Council assessment timeframes. Where Council is not the consent authority, the Department of Planning's State Design Review Panel is established to support the assessment of State Significant Development applications; the key change is that the amended clause will make design review mandatory.

Inner West Local Planning Panel Advice

In accordance with Division 2.5 (2.19) of the *Environmental Planning and Assessment Act* (EP&A) 1979, the Planning Proposal was referred to the IWLPP on 17 March 2026. The

IWLPP Meeting Report and Minutes are provided in *Attachment 2 and 3*. The IWLPP resolved that the Planning Proposal should be supported and provided the following advice:

a) The proposed amendment to improve the design excellence provisions in Inner West Local Environmental Plan 2022 has strategic and local merit.

b) It supports forwarding the Planning Proposal – Amendment to Inner West LEP 2022 Clause 6.9 Design Excellence to the Minister for Planning in accordance with Section 3.34 of the Environmental Planning and Assessment Act 1979 for Gateway determination.

c) In clause 6.9, greater significance be given to matters of landscape quality as it is an integral part of design excellence, by including "landscape design" in clauses 6.9(1) and 6.9(4).

d) Clause 6.9(2) be amended by deleting the words "that will result in a building" to simplify that clause.

IWLPP's advice has been taken into consideration and relevant updates have been made to the Planning Proposal in *Attachment 1* in response to the Panel's advice.

Legal and Risk Implications

There are no legal and risk implications associated with this report.

Financial Implications

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

Conclusion

The Planning Proposal to amend Clause 6.9 (Design Excellence) of the IWLEP 2022 has been prepared in accordance with the EP&A Act and relevant guidelines. The Planning Proposal is consistent with regional, district and local plans and policies.

The Planning Proposal will strengthen Clause 6.9 (Design Excellence) by formalising independent expert design review as a consistent requirement where design excellence must be demonstrated. The amendment will improve certainty and transparency in decision-making and addresses the current gap for State Significant Development where Council is not the consent authority.

It will also gives effect to established Council practice (including referral to the AEDRP), strengthens consideration of landscape quality, and defines "design review panel" to provide clarity. The Inner West Local Planning Panel has supported the proposal progressing, and Council endorsement is therefore sought to forward the planning

proposal to the NSW Department of Planning, Housing and Infrastructure for Gateway determination.

Attachments

1. Planning Proposal - Design Excellence
2. Inner West Local Planning Panel Report
3. Inner West Local Planning Panel Advice
4. Design Excellence Clause Examples for other councils

Planning Proposal

Inner West Local Environmental Plan (LEP) Amendment – Design excellence

March 2026

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1.0 Background

1.1 Introduction

This Planning Proposal seeks to apply a more consistent and rigorous approach to design excellence in the development assessment process by amending Clause 6.9 Design excellence of the Inner West LEP 2022. The Planning Proposal seeks to introduce a formal design review process by a design review panel which would ensure that rigour is applied in the assessment of development applications and state significant development applications against the design excellence clause by the relevant consent authority.

Currently, the design excellence provision under Clause 6.9 IWLEP 2022 lists the matters that are to be considered to demonstrate design excellence, however, it does not require:

- applications be referred to a design review panel for comment, or
- the design review panel comments be considered by the consent authority.

The proposed amendments will:

- include the requirement for all applicable applications where design excellence clause currently applies to be referred to a design review panel for independent expert review
- require the relevant consent authority to formally consider that feedback in assessing proposals
- include a definition that a "design review panel means a panel of at least 3 persons established by the council or consent authority"
- require more robust landscaping considerations

The proposed amendment to the Design Excellence clause will strengthen the assessment criteria for development applications lodged with Council by formalising independent expert review to inform the assessment process. This is currently part of the internal assessment process but not mandated in the LEP.

It will also enable State Significant Development applications to be referred to a design review panel (either state or local) for advice as part of the State's assessment process.

The proposed amendment to the Design Excellence clause follows a similar pathway to other Councils, such as Willoughby and Bayside Councils, that have also mandated in their LEP the requirement of design review panels through the design excellence clause.

This Planning Proposal has been prepared in accordance with Section 3.33 of the Environmental Planning and Assessment Act 1979 and includes a main report with the contents guided by the *Local Environmental Plan Making Guideline (August 2023)*.

2.0 Objective and Intended Outcomes

2.1 Objectives

This Planning Proposal seeks to amend the Inner West LEP 2022 to ensure the design excellence provisions support a more rigorous design review process for all developments 14m or greater in height to ensure development exhibits the highest standard of architectural and urban design as part of the built environment.

2.2 Intended Outcomes

The proposed amendment to the Inner West LEP seeks to:

- Support high-quality architectural, urban and landscape design outcomes that enhance the local character and public domain of the Inner West.
- Formalise the role of design review panels in the review of applicable proposals and for that advice to be considered by the relevant consent authority.

3.0 Explanation of Provisions

3.1 Intended Provisions

As the Inner West continues to accommodate significant housing delivery, it remains critical that growth is matched with high-quality design outcomes that enhance local character, liveability and sustainability.

To achieve the desired outcomes, the following amendments are proposed to the Inner West LEP, Clause 6.9-Design excellence:

- Mandate that an independent review is required by a Design Review Panel (DRP).
- Require the relevant consent authority to consider the DRP advice about the design excellence of applicable proposals.
- strengthen the requirement for landscape quality to be considered
- Insert a subclause at the end to include a definition that a “design review panel means a panel of at least 3 persons established by the consent authority”

No other changes are sought to the existing clause.

4.0 Justification of Strategic and Site-Specific Merit

4.1 Need for the Planning Proposal

Q1: Is the planning proposal a result of an endorsed LSPS, strategic study or report?

Yes. This Planning Proposal is in response to the Inner West Local Strategic Planning Statement (LSPS) and Our Place Inner West Housing Strategy. Design Excellence objectives are outlined as follows in Council's strategic policies:

- Inner West LSPS
  Priority 6.1: *Implement the Local Housing Strategy to include investigating opportunities for design excellence provisions in the LEP and DCP that will achieve high internal and external amenity, sustainability and universal design (informed by Liveable Housing Design principles) throughout the range of dwelling sizes, typologies and price ranges*

- Inner West Housing Strategy
  Principle 6: *Design quality housing to maximise amenity, safety and security for residents and provide a positive contribution to its neighbourhood*
    - ***5C*** *– Include design excellence objectives and a local clause in the LEP and design code in the DCP to ensure good and sustainable built form outcomes based on nuanced locality-based approaches*

The proposal investigates opportunities for design excellence provisions in the LEP that reinforce good design outcomes for larger scale developments with greater housing density being planned and as intended by Council strategies.

The amendments will ensure that there is a mandated design review process.

Q2: Is the planning proposal the best means of achieving the objectives or intended outcomes, or is there a better way?

Yes. The Planning Proposal is the best means of achieving the objectives and intended outcomes. Applicable potential options are discussed below.

If no action is taken, there is no requirement for significant and complex developments to be reviewed by a design review panel, resulting in poor design outcomes and a weak

design review framework. There is also inconsistency in the process of assessing applications where Council as consent authority refers all development applications to the AEDRP where design excellence clause applies whereas for any large state significant applications where the Department of Planning is the consent authority, no independent design review process is being undertaken as it is not mandated in the LEP.

If the clause is not updated to reflect the priorities of the LSPS and State government policies, there will be:

- Reduced consistency between policy and implementation
- Lack of independent design review processes
- Weaker design outcomes
- Design review panel recommendations will carry less procedural weight
- Decision making could become inconsistent

4.2 Relationship to the Strategic Planning Framework

Q3: Will the planning proposal give effect to the objectives and actions of the applicable regional or district plan or strategy (including any exhibited draft plans or strategies)?

Yes. The Planning Proposal is consistent with the relevant Objectives of the *Greater Sydney Region Plan: A Metropolis of Three Cities* (2018) and the relevant Planning Properties of the *Eastern City District Plan* (2018), as discussed below.

Greater Sydney Region Plan

The Greater Sydney Region Plan outlines a vision for a Greater Sydney of three cities. It sets a 40-year vision and establishes a 20-year plan to manage growth and change for Greater Sydney, informing district and local plans and the strategic assessment of Planning Proposals. The Proposal responds to Liveability Direction 5 of the Region Plan: A city of great places in delivering 'safe, inclusive and walkable mixed-use areas that exhibit urban design excellence and are connected to social infrastructure and open spaces', while respecting heritage (Objectives 12 & 13).

> ***Objective 12*** *– Great places that bring people together*
> ***Objective 13*** *– Environmental heritage is identified, conserved and enhanced*

Eastern City District Plan 2018

Inner West Council is situated within the Eastern City District and therefore must consider the Eastern City District Plan in the assessment of any Planning Proposal. The Eastern City District Plan is a 20-year plan to manage growth at the Eastern City District level and achieve the 40-year vision of the Greater Sydney Region Plan within the Eastern City District. The Proposal responds to *Planning Priority E6: Creating and renewing great places and local centres and respecting the District's heritage, which delivers on Objective 12 and 13 of the Sydney Region Plan.*

Draft Sydney Plan 2025

The Planning Proposal is consistent with *Response 1: Implement Sydney housing targets*. To achieve the housing targets for Inner West, increased density is required, and this planning proposal will ensure high quality architectural, urban and landscape design outcomes for proposals that will enhance the character and public domain of the Inner West.

Q4: Is the planning proposal consistent with a council LSPS that has been endorsed by the Planning Secretary or GCC, or another endorsed local strategy or strategic plan?

Yes. The Planning Proposal responds to the Inner West Local Strategic Planning Statement (LSPS) 2022 and Inner West Housing Strategy as outlined above in Question 1, which outlines the vision and land use planning objectives of the LGA.

The Proposal is consistent in identifying high-quality design, local character, sustainability and base-based outcomes as key planning priorities. The proposed amendment strengthens the mechanism by which design quality can be achieved. It does not alter land use permissibility, density, or height controls. Instead, it enhances the review process and helps to support housing uplift in the LGA.

Q5: Is the planning proposal consistent with any other applicable State and regional studies or strategies?

- *Better Placed Policy* – Government Architect New South Wales (GANSW)

The amendment strengthens design integrity and will allow for a more rigorous and transparent review framework. It supports State objectives for higher quality-built environment outcomes. It is also consistent with Design Guidelines published by the Government Architect NSW.

Q6: Is the planning proposal consistent with applicable State Environmental Planning Policies (SEPPs)?

Yes. The Proposal does not amend land use zones, development standards or building envelopes. It formalises the approach to the existing design excellence framework by requiring review by a design review panel. The amendments do not conflict with any of the SEPP provisions but complement the SEPP objectives by creating independent review requirements to achieve better design outcomes that are contextual and sustainable.

All applicable SEPPs are addressed in Table 1 below.

Table 1: State Environmental Planning Policies

SEPP	Comment
State Environmental Planning Policy (Housing) 2021	Consistent.
State Environmental Planning Policy (Transport and Infrastructure) 2021	Consistent.
State Environmental Planning Policy (Primary Production) 2021	Consistent.
State Environmental Planning Policy (Biodiversity and Conservation) 2021	Consistent.
State Environmental Planning Policy (Resilience and Hazards) 2021	Consistent.
State Environmental Planning Policy (Industry and Employment) 2021	Consistent.
State Environmental Planning Policy (Resources and Energy) 2021	Consistent.
State Environmental Planning Policy (Planning Systems) 2021	Consistent.
State Environmental Planning Policy (Precincts–Eastern Harbour City) 2021	Consistent.

State Environmental Planning Policy (Sustainable Buildings) 2022	Consistent.
State Environmental Planning Policy (Exempt and Complying Development Codes) 2008	Consistent.

Q7: Is the planning proposal consistent with applicable Ministerial Directions (section 9.1 Directions) or key government priority?

Yes. The proposal is consistent with Section 9.1 Directions under the Act. The proposal does not reduce housing, capacity but instead supports housing uplift. It does not introduce exclusionary provisions but produces flexibility within the framework. It also does not conflict with any State strategic planning objectives.

All applicable 9.1 Ministerial Directions are addressed in Table 2 below.

Table 2: Ministerial Directions

Ministerial Direction	Comment
Focus Area 1: Planning Systems	
1.1 – Implementation of Regional Plan	Consistent.
1.2 – Development of Aboriginal Land Council land	Not Applicable.
1.3 – Approval and Referral Requirements	Consistent.
1.4 – Site Specific Provisions	Consistent.
1.4A – Exclusion of Development Standards from Variation	Consistent.
1.5 – Parramatta Road Corridor Urban Transformation Strategy	Consistent.
1.11 – Implementation of the Bays West Place Strategy	Not Applicable.
Focus Area 3: Biodiversity and Conservation	
3.1 – Conservation Zones	Consistent.
3.2 – Heritage Conservation	Consistent.
3.5 – Recreation Vehicle Areas	Not Applicable.
3.6 – Strategic Conservation Planning	Consistent.
3.7 – Public Bushland	Not Applicable.

Ministerial Direction	Comment
3.9 – Sydney Harbour Foreshores and Waterways Area	Not Applicable.
3.10 – Water Catchment Protection	Not Applicable.
Focus Area 4: Resilience and Hazards	
4.1 – Flooding	Consistent.
4.4 – Remediation of Contaminated Land	Consistent.
4.5 – Acid Sulfate Soils	Consistent.
Focus Area 5: Transport and Infrastructure	
5.1 – Integrating Land Use and Transport	Consistent.
5.2 – Reserving Land for Public Purposes	Consistent.
Focus Area 6: Housing	
6.1 – Residential Zones	Consistent.
Focus Area 7: Industry and Employment	
7.1 – Employment Zones	Consistent.

4.3 Environmental, Social and Economic Impact

Q8: Is there any likelihood that critical habitat or threatened species, populations or ecological communities, or their habitats, will be adversely affected because of the proposal?

No adverse impact is anticipated from the Planning Proposal. The amendments to the design excellence clause will encourage a more rigorous design review process to ensure better place-based outcomes. This can only support ecological communities and habitats while still allowing for developments to occur.

Q9: Are there any other likely environmental effects of the planning proposal and how are they proposed to be managed?

The Planning Proposal is expected to result in more positive environmental and sustainable design outcomes including:

- Improved building performance

- Ensure better solar access and urban heat mitigation
- Improved streetscape and public domain interfaces
- Integrated landscape design

Q10: Has the planning proposal adequately addressed any social and economic effects?

Yes. The Proposal will result in positive social impacts like:

- Improved residential amenity
- Enhanced public domain quality
- Better accessibility and inclusive design outcomes
- More transparent design review processes

There are no adverse economic impacts envisaged as a result of the Planning Proposal. The proposal reinforces good design outcomes that will have a net social benefit.

4.4 Infrastructure (Local, State and Commonwealth)

Q11: Is there adequate public infrastructure for the planning proposal?

The Planning Proposal does not impact public infrastructure, nor generate the need for additional infrastructure.

4.5 State and Commonwealth Interests

Q12: What are the views of state and federal public authorities and government agencies consulted in order to inform the Gateway determination?

Consultation with Department of Planning, Housing and Industry and Government Architect NSW will be necessary. If required by the Gateway Determination, consultation with other public authorities will be conducted during public exhibition.

5.0 Maps

No mapping changes are required for this Planning Proposal.

6.0 Community Consultation

The Planning Proposal will be publicly exhibited as per the requirements of the Gateway Determination, Local Environmental Plan Making Guideline (August 2023) Environmental Planning and Assessment Act 1979, and the Inner West Community Participation Plan.

The Planning Proposal is categorised as a 'Standard' Planning Proposal in the Local Environmental Plan Making Guideline (August 2023). Which requires a minimum public exhibition of 20 days (excluding weekends and public holidays). However, the Inner West Community Engagement Framework (November 2019), requires all Planning Proposals to be exhibited a minimum of 28 days (excluding weekends and public holidays). Therefore, the Planning Proposal will be exhibited for a minimum of **28 days** (excluding weekends and public holidays) to ensure compliance with both requirements.

6.1 Agency consultation

Agency consultation will be in accordance with the Gateway determination.

6.2 Where and how the Planning Proposal will be publicly notified

The Planning Proposal will be notified on the following platforms during the public exhibition:

- Inner West Council 'Your Say' webpage'
- Inner West Council Customer Contact Centres
- NSW Planning Portal

6.3 Material to be notified

The following material will be made available for inspection:

- The Planning Proposal in the form approved for public exhibition by the Gateway Determination
- The Gateway Determination
- All relevant additional information relied upon by the Planning Proposal

6.4 Post-public exhibition

AGENDA

INNER WEST LOCAL PLANNING PANEL

VOLUME 1

17 March 2026

PLANNING PROPOSAL REPORT From Strategic Planning	
Planning Proposal No.	PPAP/2026/0001
Proposal	*Amend the Inner West Local Environmental Plan 2022 - Clause 6.9 Design Excellence*
Summary	This report recommends an amendment to the design excellence provision (Clause 6.9 of the Inner West LEP 2022) to introduce a design review process to inform the assessment of applicable proposals. The proposed amendment to improve the design excellence provision has strategic merit and is consistent with State and Local planning policies, objectives and directions.

RECOMMENDATION

1. **That Inner West Local Planning Panel advise Council to support forwarding the Planning Proposal – Amendment to Inner West LEP 2022 Clause 6.9 Design Excellence to the Minister for Planning in accordance with Section 3.34 of the Environmental Planning and Assessment Act 1979 for Gateway determination.**

SUMMARY

This planning proposal seeks to amend Clause 6.9 Design Excellence of the Inner West LEP 2022 to strengthen the existing provision by introducing a mandatory design review process for applicable development applications. The current clause does not require referral to a design review panel, limiting opportunities for independent expert assessment of design quality, built form and place-based outcomes, including for State Significant Development where Council is not the consent authority.

The amendment proposes to require referral of relevant proposals to a design review panel and for the consent authority to formally consider the panel's advice in its assessment. The proposal also introduces a clear definition of a "design review panel" to support consistent implementation.

As the Inner West continues to accommodate significant housing delivery, it remains critical that growth is matched with high-quality design outcomes that enhance local character, liveability and sustainability.

DISCUSSION

Design excellence Clause 6.9 of the Inner West LEP 2022

The current LEP clause is as follows:

6.9 Design excellence

(1) The objective of this clause is to ensure that development to which this clause applies exhibits the highest standard of architectural and urban design as part of the built environment.
(2) This clause applies to development involving the construction of a new building, or external alterations to an existing building, that will result in a building that is equal to, or greater than, 14m in height.
(3) Development consent must not be granted for development to which this clause applies unless the consent authority considers that the development exhibits design excellence.
(4) In considering whether the development exhibits design excellence, the consent authority must have regard to the following matters—
(a) whether a high standard of architectural design, materials and detailing appropriate to the building type and location will be achieved,
(b) whether the form and external appearance of the development will improve the quality and amenity of the public domain,
(c) whether the development detrimentally impacts on view corridors and landmarks,
(d) whether the development detrimentally impacts on land protected by solar access controls established in the relevant development control plan,
(e) the requirements of the relevant development control plan,
(f) how the development addresses the following matters—
(i) the suitability of the land for development,
(ii) existing and proposed uses and use mix,
(iii) heritage issues and streetscape constraints,
(iv) the relationship of the development with other existing or proposed development on the same site or on neighbouring sites in terms of separation, setbacks, amenity and urban form,
(v) bulk, massing and modulation of buildings,
(vi) street frontage heights,
(vii) environmental impacts, including sustainable design, overshadowing, wind and reflectivity and visual and acoustic privacy,
(viii) the achievement of the principles of ecologically sustainable development,
(ix) pedestrian, cycle, vehicular and service access, circulation and requirements, including the permeability of any pedestrian network,
(x) the impact on, and proposed improvements to, the public domain, including landscape design,
(xi) the relationship of the development with the street and building frontage.
(5) In this clause—
relevant development control plan means one of the following development control plans, as in force on the commencement of this clause, that applies to the land—
(a) Inner West Comprehensive Development Control Plan 2016,
(b) Leichhardt Development Control Plan 2013,
(c) Marrickville Development Control Plan 2011.

DISCUSSION

The above clause is currently implemented by Council through the referral of applications to its Architectural Excellence and Design Review Panel (AEDRP) for independent and impartial advice with regard to urban design, architectural quality and design excellence.

The AEDRP is a local panel established to provide Council with independent expert advice on urban design, architectural quality and excellence. The advice given by the panel informs the assessment of selected pre-development applications, development applications, master

INNER WEST LOCAL PLANNING PANEL MEETING

17 March 2026

MINUTES

MINUTES of **INNER WEST LOCAL PLANNING PANEL MEETING** held via teleconference on Microsoft Teams.

Present: Mr John Brunton in the chair; Mr Mark Adamson; Ms Julie Savet-Ward; Mr Allan Barnes;

Staff Present: Gunika Singh, Acting Senior Manager Strategic Planning; Denise Benger, Team Leader Planning Policy; Gill Dawson, Acting Team Leader Planning Operations; Matthew Le Guay, Strategic Planner; Bernadette Balatbat, Strategic Planner; and Thy Huynh, Administration Officer.

Meeting commenced: 1:07pm

**** ACKNOWLEDGEMENT OF COUNTRY**

I acknowledge the Gadigal and Wangal people of the Eora nation on whose Country we are meeting today, and their elders past and present.

**** DECLARATION OF PECUNIARY INTERESTS AND NON-PECUNIARY INTERESTS**

No declarations of interest were made.

IWLPP17/03/2026 *Agenda Item 1*	**PPAP/2026/0001 - Design Excellence Clause Planning Proposal**
Description:	This Planning Proposal seeks an amendment to the design excellence provision (Clause 6.9 of the Inner West LEP 2022) to introduce a design review process to inform the assessment of applicable proposals. The proposed amendment to improve the design excellence provision has strategic merit and is consistent with State and Local planning policies, objectives and directions.
Applicant:	Inner West Council

DECISION OF THE PANEL

Inner West Local Planning Panel advises Council that:

a) The proposed amendment to improve the design excellence provisions in Inner West Local Environmental Plan 2022 has strategic and local merit.
b) It supports forwarding the Planning Proposal – Amendment to Inner West LEP 2022 Clause 6.9 Design Excellence to the Minister for Planning in accordance with Section 3.34 of the Environmental Planning and Assessment Act 1979 for Gateway determination.
c) In clause 6.9, greater significance be given to matters of landscape quality as it is an integral part of design excellence, by including “landscape design” in clauses 6.9(1) and 6.9(4).
d) Clause 6.9(2) be amended by deleting the words “that will result in a building” to simplify that clause.

REASONS FOR DECISION

The Panel was provided with a report from Council officers which satisfactorily canvassed relevant issues and explained the value of this proposal in promoting a higher standard of design excellence.

The Panel was briefed by Council officers in regards to the potential for the design excellence clause to be further improved as part of a process being undertaken by the Department of Planning, Housing and Infrastructure.

The Panel was aware that the benefits of this Planning Proposal were evident through discussions with other councils. It is recommended that the Planning Proposal be further refined following discussions with councils that have successfully implemented similar provisions.

The decision of the Panel was unanimous.

IWLPP17/03/2026 ***Agenda Item* 2**	**PPAP/2026/0002 - Inner West Deep Soil Zone Planning Proposal**
Description:	The Planning Proposal intends to amend Clauses 4.3C and 6.20 of the *Inner West LEP 2022* to introduce consistent LGA-wide requirements for deep soil zones, ensuring space for tree planting. Currently, landscaped area provisions apply only to R1 zones in the former Leichhardt area and dwelling houses in Haberfield.
Applicant:	Inner West Council

DECISION OF THE PANEL

Inner West Local Planning Panel advises Council that:

a) The proposed amendment to include a deep soil provision in Inner West Local Environmental Plan 2022 has strategic and local merit.
b) It supports forwarding the Planning Proposal – Amendment to Inner West LEP 2022 Clauses 4.3C and 6.20 to the Minister for Planning in accordance with Section 3.34 of the Environmental Planning and Assessment Act 1979 for Gateway determination.
c) Further consideration should be given to the contents of Table 1 in relation to:
    1. For the land use type 'dwelling houses', on a site area greater than 250m^2 that the minimum width be 2m or greater.
    2. For the land use type 'dwelling houses in the Haberfield HCA', that the minimum width be 2m or greater.
    3. For the land use type 'residential flat building', on sites with areas greater than 1500m^2, that the minimum width be 6m.

REASONS FOR DECISION

The Panel was provided with a report from Council officers which satisfactorily canvassed relevant issues and explained the value of this proposal in maintaining or increasing deep soil zones, which will facilitate increased tree planting and vegetation.

The amendment provides consistency in interpretation of deep soil areas and certainty for applicants.

The Panel was briefed by Council officers in regards to improved landscaping and the percentage of tree canopy coverage.

The Panel acknowledged that deep soil provision in lots less than 150m^2 is best considered via the development control plan, but advised that further guidance could be provided in that document, for example the planting of one canopy tree on each lot.

It is important that the provisions of this clause are consistent with adopted practice for landscaped outcomes in relevant State policies, including the provisions of the Apartment Design Guide.

The decision of the Panel was unanimous.

Attachment 2

WILLOUGHBY LOCAL ENVIRONMENTAL PLAN 2012

6.23 Design excellence

(1) The objective of this clause is to deliver the highest standard of architectural, urban and landscape design.

(2) This clause applies to development involving the erection of a new building or external alterations to an existing building on the following land—

(a) land identified as "Area 5" on the *Special Provisions Area Map*,

(b) land identified as "Crows Nest Transport Oriented Development Precinct" on the *Key Sites Map*.

(3) Development consent must not be granted to development to which this clause applies unless the consent authority considers that the development exhibits design excellence.

(4) In considering whether the development exhibits design excellence, the consent authority must have regard to the following matters—

(a) whether a high standard of architectural design, materials and detailing appropriate to the building type and location will be achieved,

(b) whether the form, arrangement and external appearance of the development will improve the quality and amenity of the public domain,

(c) whether the development detrimentally impacts on view corridors.

(5) The consent authority must also have regard to how the development addresses the following matters—

(a) the suitability of the land for development,

(b) existing and proposed uses and use mix,

(c) heritage and streetscape constraints,

(d) the relationship of the development with other existing or proposed development on the same site or on neighbouring sites in terms of separation, setbacks, amenity and urban form,

(e) bulk, massing and modulation of buildings,

(f) street frontage heights,

(g) environmental impacts such as sustainable design, overshadowing, wind and reflectivity,

(h) achieving the principles of ecologically sustainable development,

Attachment 2

(i) pedestrian, cycle, vehicular and service access, circulation and requirements,

(j) the impact on, and proposed improvements to, the public domain,

(k) the impact on special character areas,

(l) achieving appropriate interfaces at ground level between the building and the public domain,

(m) excellence and integration of landscape design.

(6) Development consent must not be granted to development to which this clause applies unless—

(a) for a building with a height of more than 12m and less than 35m above ground level (existing)—

(i) a design review panel has reviewed the development, and

(ii) the consent authority has taken into account the design review panel's review, or

(b) for a building with a height of 35m or more above ground level (existing)—the design of the development is the winner of a competitive design process held in relation to the development.

(7) Subclause (6) does not apply to development involving external alterations to an existing building if the consent authority is satisfied that compliance with the subclause is unreasonable or unnecessary in the circumstances.

(8) Subclause (6)(b) does not apply if—

(a) the consent authority certifies in writing that a competitive design process is not required, and

(b) a design review panel reviews the development, and

(c) the consent authority takes into account the advice of the design review panel.

(8A) Subclause 6(b) does not apply to development on land identified as "Crows Nest Transport Oriented Development Precinct" on the *Key Sites Map* if—

(a) the development is for the purposes of residential accommodation or a mixed used development involving residential accommodation, and

(b) the Planning Secretary certifies in writing that the development meets the criteria set out in the *Transport Oriented Development Design Competition Exemption Pathway Advisory Note* published by the Department in November 2024, and

(c) a design review panel reviews the development, and

(d) the consent authority takes into account the advice of the design review panel.

Attachment 2

(9) A review conducted by a design excellence panel must be conducted in accordance with the *Guidelines for Design Excellence Review and Competitions* published by the Council on 9 December 2019.

(10) In this clause—

competitive design process means a design competition held in accordance with the *Design Competition Guidelines* published by the Department in September 2023.

design review panel means a panel of at least 2 persons established by the consent authority.

Attachment 2

BAYSIDE LOCAL ENVIRONMENTAL PLAN

6.10 Design excellence

(1) The objective of this clause is to deliver the highest standard of architectural, urban and landscape design.

(2) This clause applies to the following development—

(a) development involving the erection of a new building or external alterations to an existing building within the Arncliffe Precinct or the Banksia Precinct,

(b) development involving the erection of a new building or external alterations to an existing building on land shown edged heavy black on the *Design Excellence Map*,

(c) development that is the subject of a development application that relies on clause 4.3(2A) (a), (f), (g), (h), (i) or (k).

Note.

In determining an application for a modification of a development consent granted under this clause, the consent authority must again take the requirements of this clause into consideration (see section 4.55 (3) of the Act).

(3) Development consent must not be granted for development to which this clause applies unless the consent authority considers that the development exhibits design excellence.

(4) In considering whether the development exhibits design excellence, the consent authority must have regard to the following matters—

(a) whether a high standard of architectural design, materials and detailing appropriate to the building type and location will be achieved,

(b) whether the form, arrangement and external appearance of the development will improve the quality and amenity of the public domain,

(c) whether the development detrimentally impacts on view corridors,

(d) the requirements of any development control plan made by the Council and as in force at the commencement of this clause,

(e) how the development addresses the following matters—

(i) the suitability of the land for development,

(ii) existing and proposed uses and use mix,

(iii) heritage issues and streetscape constraints,

Attachment 2

(iv) the relationship of the development with other development (existing or proposed) on the same site or on neighbouring sites in terms of separation, setbacks, amenity and urban form,

(v) bulk, massing and modulation of buildings,

(vi) street frontage heights,

(vii) environmental impacts such as sustainable design, overshadowing, wind and reflectivity,

(viii) the achievement of the principles of ecologically sustainable development,

(ix) pedestrian, cycle, vehicular and service access, circulation and requirements,

(x) the impact on, and any proposed improvements to, the public domain,

(xi) achieving appropriate interfaces at ground level between the building and the public domain,

(xii) excellence and integration of landscape design.

(5) Development consent must not be granted to development to which this clause applies unless—

(a) if the development is in respect of a building that is, or will be, higher than 12 metres or 3 storeys (or both) but not higher than 40 metres or 12 storeys (or both)—

(i) a design review panel has reviewed the development, and

(ii) the consent authority takes into account the findings of the design review panel, or

(b) if the development is in respect of a building that is, or will be, higher than 40 metres or 12 storeys (or both)—

(i) a competitive design process is held in relation to the development, and

(ii) the consent authority takes into account the results of the competitive design process.

(6) Subclause (5)(b) does not apply if—

(a) the consent authority certifies in writing that a competitive design process is not required, and

(b) a design review panel reviews the development, and

(c) the consent authority takes into account the advice of the design review panel.

(7) In this clause—

Attachment 2

competitive design process means a design competition held in accordance with the *Design Competition Guidelines* published by the Department in September 2023.

design review panel means a panel of at least 3 persons established by the consent authority.

(8) (Repealed)

Item: **C0526(1) Item 3**

Title: **Inner West Return and Earn for Public Places, Offices, Venues and Targeted Council Events**

Author: Simone Plummer - Director Planning

Recommendation

That Council endorse:

1. **The proposed trial Return and Earn initiative to be run throughout 2026/27. The trial is the distribution of funds raised by Return and Earn at Council run events to local not-for-profit community based organisations, with an update to be provided to Council with recommendations after the trial is completed. This trial includes;**
    a) **The installation of Return and Earn bins at Council venues, offices and selected events.**
    b) **The establishment of an Expression of Interest to identify not-for-profit community based recipients for a share of the income generated through Return and Earn eligible containers collected from Council venues and events.**
2. **The roll out of the first 100 peer to peer donation baskets with a comms plan and online map to show public place Return and Earn donation basket locations and redemption points across the Inner West.**

Executive Summary

This report proposes a Council-wide Return and Earn (R&E) initiative across public places, Council offices/venues and targeted Council events, making container donation and redemption easier and safer, and support residents and community participation by:

- Continuing to investigate additional R&E locations in those areas with limited access in the north (Balmain and Birchgrove) and south/southwest (Tempe and Dulwich Hill).
- Installing R&E donation baskets/bins across the LGA
- Creating a revenue stream from eligible containers to be distributed to Inner West not-for-profit organisations via an Expression of Interest (EOI) process.

Purpose

The purpose of this report is to summarise actions so far regarding implementation of R&E in the Inner West and outline systems and processes already in place and those in development to expand the R&E service as both a waste reduction measure and its creation as an income stream for community and not-for-profit organisations.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

1: An ecologically sustainable Inner West

4: Healthy, resilient and caring communities

5: Progressive, responsive and effective civic leadership

Background

At the Council meeting held on 28 October 2025, Council resolved the following C1026(1) Item 33 in part:

3. *That Council conduct an audit of all existing TOMRA Reverse Vending Machines (RVMs) and other Return & Earn collection points within the Inner West LGA, to identify gaps in coverage (spatial, hours, capacity), and on the basis of that audit, prepare a priority list for new sites*.

5. *That Council request staff investigate options for how Council may assist residents who collect eligible used beverage containers as a form of income supplement, to make collection and redemption more accessible. Possible assistance may include (but is not limited to) partnership with community groups or options for residents to purchase and use additional crates or garbage bins for eligible containers*.

6. *That Council request that Council develop a protocol to assist residents who collect eligible used beverage containers for income supplement purpose to more easily access outdoor events at Council venues, properties and ovals for this purpose, consistent with health, safety and security requirements, with the intention that the protocol inform how residents collecting beverage containers are engaged with at large-scale outdoor events*.

7. *That Council request that staff report back to Council within six months with:*

    a) the results of the RVM / collection point audit (including map of gaps & priority sites;

b) correspondence related to the issue;

c) update on a protocol for access at Council venues as per clause 6;

d) an advocacy plan to present to TOMRA / NSW Government for securing additional infrastructure; and

e) communications strategy to raise awareness among Inner West residents and community organisations about the expanded eligibility and about opportunities under Return & Earn.

At the Council meeting held on 17 February 2026, Council resolved the following C0226(1) Item 52 in part:

3. That Council include in the report required by resolution C1025(1) options for how eligible containers could be collected and recycled at this outlet with the purpose of Council processing and donating the proceeds to local organisations and community groups, scoping but not limited to the following collection points:

a) Inner West Council events and festivals that host external food/drink vendors:

b) Inner West Council offices and venues on an ongoing basis; and,

c) Incorporating Return and Earn into the new Leichhardt oval stadium development to lead the way in making it a low waste/zero waste venue and minimising waste.

4. That the report consider how these options would interact with the protocol that supports residents who collect eligible containers at council events as a form of income supplement.

5. That Council develop a draft EOI process to determine which local groups and organisations Council will support with donations associated with each event or venue. The EOI process should clearly outline:

a) Eligibility of groups;

b) How factors including location and connection to an event or venue may be prioritised and weighted in the process; and

c) A rotation timeframe.

6. That Council draft and provide any policy updates required in order to support the trial in relation to fundraising to be examined simultaneously to the report.

Discussion

Return and Earn

Since the launch of Return and Earn (R&E) in December 2017, access by Inner West residents has continued to expand such that the following opportunities are now available;

- 1 drive through bulk depot in Marrickville (orange dot) – open 7am-6pm
- 5 Reverse Vending Machines (green dots) – open 7am-8.30pm (some are open to 10pm)
- 1 express shopfront in Haberfield (pink dot) – open 7am-6pm
- 6 over-the-counter store returns (blue dots) – opening hours align with specific store retail hours

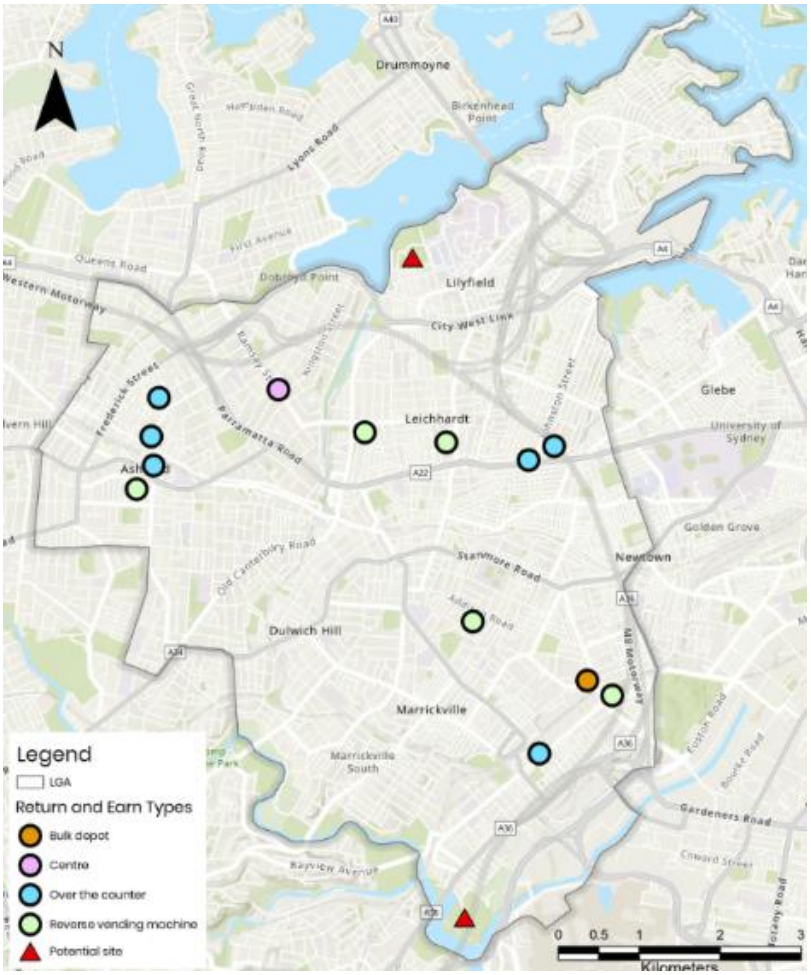


Figure 1 – Return and Earn locations across the Inner West

Figure 1 illustrates there is good coverage of Return and Earn across the mid-section of the Inner West, but there is limited access in the north (Balmain and Birchgrove) and south/southwest (Tempe and Dulwich Hill).

Opportunities to Expand

Council has an ongoing partnership with TOMRA Cleanaway (who manage Return and Earn locations as the scheme operator) to identify new sites.

Challenges to the placement of new return points include:

- noise impact in residential areas
- traffic congestion, two-way access is required and truck access for servicing
- hard substrate required
- access to power (240V standard)
- hours of operation need to be a minimum of 35 hours per working week, 9hrs on weekend days

Sites previously investigated but rejected include:

- Leichhardt Park car park (car parking spaces, truck access and safety/line of sight)
- Tempe Reserve pre Tempe Lands Masterplan (car spaces and safety/line of sight)
- Marrickville PCYC (car space removal, truck access and safety/line of sight)
- Summer Hill (truck access for servicing, residential noise and safety/line of sight)

Noting the shortfall for the northern and south/southwestern ends of the LGA, work to identify suitable locations continues. The Council resolution is to install R&E at Leichhardt Oval and Council is investigating opportunities with TOMRA for both this and for installation at Tempe Lands (identified by red triangles on the map).

Supporting Resident Participation at Home

The average number of eligible R&E containers remaining in Inner West residential kerbside recycling bins is 3.8 per bin, compared to the state average of 6.4 containers per bin. This demonstrates either very high recovery of eligible containers by our community or low generation of eligible containers.

The new R&E depot located at Smidmore Street, Marrickville opened in November 2025, enabling the return of bulk quantities via drive through where loads are tipped into a hopper for mechanical counts and sorting. This reduces pressure on local Reverse Vending Machines (RVM) where containers are fed into the machine one-by -one by users. Council promotes this new opportunity in printed and online newsletters, our waste app push notifications and social media reels.

Local R&E opportunities enable the community to retain the 10c refund per eligible container or donate funds to a nominated charity or community group. Local

organisations already contact TOMRA Cleanaway to be listed as charitable partners on existing Reverse Vending Machines to receive donation funds.

Scavenging eligible containers from kerbside recycling is not recommended due to risk of injury from sharps, broken glass, littering, trespass on private property, manual handling, potential conflict and public liability.

Council's R&E webpage provides relevant information regarding the R&E scheme, how it works, identifying eligible drink containers, with links to the official NSW Government R&E webpages.

Return and Earn in Public Places for Peer to Peer Donation

Following the successful trial of eligible container donation stations at both Enmore and Pioneer Park in 2025, installation of Australian Standard Return and Earn baskets is now being rolled out across the Inner West. This first roll out is via a grant for 100 baskets from Exchange for Change (the Return and Earn scheme coordinator) received in Dec 2025. The baskets will be fixed to garbage bins in selected parks and main streets by mid-year to facilitate safer peer-to-peer donation and collection to benefit individuals as income generation



Other Councils including Sutherland and Strathfield have these baskets installed and they also report its successful operation.

As the roll out proceeds a communications campaign will promote the program and locations, including webpage updates, social media, print and e-newsletters and service centre/ library/ aquatics digital screens.

Council Return and Earn Trial at Events

The collection of R&E eligible containers was trialled in July and August 2023 at ten Women's World Cup soccer matches and our Footprints Eco Festival. Significantly less than expected containers were collected for refunds. Learnings included:

- R&E-branded bins needed secure storage at the event location once full as bins and contents had been scavenged by event attendees and bins empty when collected.
- Bins required separate transport or collection systems (not recycling compactors) and safe storage at depots between use.

Inner West Council Return & Earn funding to community-based organisations

Council will trial collection of Return and Earn eligible containers from selected Council-run events and locations in 2026/27 and report recommendations back to Council.

The trial includes:

1. Council events with external food/drink vendors
2. Inner West Council offices and venues
3. Leichhardt oval stadium redevelopment

Events generating large numbers of eligible bottles and cans will be targeted.

An external R&E provider will be engaged for provision of bins and collection which is self-funded through a portion of the refund per container as this is more cost-competitive rather than the use of Council staff and flatbed trucks. Council will undertake a procurement for provision of identified R&E bins and servicing.

Generated income will be collected within an Inner West account at TOMRA's Marrickville bulk drive through depot and distributed annually to local not-for-profit, community-based organisations identified through an Expression of Interest (EOI).

EOI for Donation Recipients

Council will develop and release an EOI for donation recipients using an online platform which shortlists and pre-qualifies organisations that meet the criteria. Participating in this EOI will not exclude recipients from the annual Inner West grants program.

After the initial trial year, the IWC R&E income stream will be reviewed to identify an appropriate number of recipients or dollar amount of donation. Recipients will be rotated on an annual cycle for equity.

Draft eligibility criteria requires organisations to be:

- operating in the Inner West
- legally incorporated not-for-profit organisation (or auspiced)
- directing donations for the benefit of the Inner West community

The proposed criteria and weighting include:

- Local Connection and Geographic Alignment (35%)
- Community Benefit (40%)
- Community Strategic Plan Alignment (15%)
- Governance and Organisational Capacity (10%)

A rotation of recipient organisations avoids a single organisation receiving more donations over time and ensures broad community benefit. Funds collected across a complete financial year must be divided equally among approved recipients for equity. An annual release of funds smooths out seasonal differences in containers collected from offices, venues and events.

Next steps

An implementation and communication plan will be prepared, a procurement process will commence to engage a collection contractor, and an internal project control group will be established with internal stakeholders across council. Internal stakeholders include Events, Corporate Sustainability, Resource Recovery Services & Fleet, Community Wellbeing, Communications, Facilities, Properties and Governance.

Bin locations, servicing needs, and key contacts will be managed for each location at Council offices, venues, and Leichhardt Oval.

Legal and Risk Implications

The first year will be a trial to identify and manage unforeseen legal issues and risks. Council policies and procedures will be updated to support this initiative including Governance, Procurement, Events, Waste and Sustainability.

Due process around procurement and governance will be followed at all stages in this initiative.

A risk matrix and register will be developed to cover offices/venues and public events.

Financial Implications

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report as this Return and Earn initiative is self-funded through a proportion of the 10c refund per eligible container.

Conclusion

Promoting locations and community access to R&E baskets funded through Exchange for Change enables individuals to donate or benefit from container refunds in a safe and accessible way. These baskets have already proved successful across other Australian councils.

Implementing systems and collection of eligible containers from Council offices, venues and targeted events provides an opportunity to source separate containers (reducing waste) whilst generating an income stream for not-for-profit community organisations to be recipients of.

The process and systems will be evaluated after the twelve-month trial in 2026/27 to identify opportunities for improvement and the future of these Return and Earn initiatives.

Attachments

Nil.

Item: **C0526(1) Item 4**

Title: **Live Music and Major Events at Henson Park**

Author: Peter Shields - Acting Director Property and Major Projects

Recommendation

That Council endorse live music and major events at Henson Park, subject to the following actions:

1. **Complete a fire and life safety assessment for Henson Park and identify any required egress upgrades.**

2. **Implement stakeholder engagement and an event compliance framework (noise, traffic, crowd and operational controls).**

3. **Progress with a Venue Management and Operational Plan for Leichhardt Oval and Henson Park.**

4. **Review and update Fees and Charges for commercial live music and major events at Henson Park.**

5. **Schedule events around oval availability, seasonal sport and ground maintenance requirements.**

Executive Summary

- Henson Park is suitable for live music and major events due to its scale, location and existing facilities.
- The Jets have proposed multiple events under their current venue hire agreement, including planning for a major event in December 2026.
- Recent NSW Government reforms support outdoor entertainment without development applications where organisers meet safety, noise and amenity compliance requirements. Key requirements include community engagement, noise management, traffic and crowd safety planning, a fire and life safety assessment and scheduling around seasonal sport and ground maintenance.
- Council is arranging for a Venue Management and Operational Plan for Leichhardt Oval and Henson Park that includes live music and major events.
- This report recommends that Council gives in-principle endorsement of live music at Henson Park subject to the completion of all proposed actions referenced in the report.

Purpose

The purpose of this report is to seek Council's in-principle support for hosting live music events at Henson Park and to outline the considerations, requirements and next steps necessary to facilitate such activations in a safe and compliant manner.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

4: Healthy, resilient and caring communities

Background

At the 23 September 2025 Council meeting it was resolved C0925(1) Item 39:

> *That Council convene a meeting with the Newtown Jets to discuss their proposal for a live music cultural event at Henson Park.*

Henson Park has been identified as a potential venue for live music events given its size, location and current role as a major sporting facility. The Jets have approached Council with a proposal for multiple live music events under their existing venue hire agreement. Council has previously considered activating major open-space venues, drawing on lessons from other jurisdictions. Initial assessments highlight the need for detailed planning on community engagement, traffic management and safety measures before progressing with formal approvals.

Henson Park Plan of Management and Master Plan

The *Henson Park Plan of Management and Master Plan* (September 2022) permits community events and entertainment, including live music, where undertaken under a short-term licence or event approval and subject to appropriate conditions. Live music is not prohibited and is consistent with the land categorisation, objectives of the Plan, and the permitted short-term uses for community festivals and entertainment events.

The Jets' Proposed Live Music Events

A program of smaller live music events has already been delivered through existing hire arrangements. The Jets have introduced 'Scoreboard Sessions', featuring a DJ before, during, and after each home game, scheduled for 30 May; 6 June; 11, 18 July; and 1, 15, 27 August 2026. The annual Beer, Food and Footy Festival will be held on 18 July 2026.

The Jets are interested in planning for a major live music event in February 2027, subject to negotiations with the event organiser and Council. The Jets have engaged an experienced promoter (Destroy All Lines) for operational planning covering including traffic and safety considerations.

Discussion

Council officers have engaged with potential event partners including The Jets and industry promoters, who have expressed interest in staging multiple events across the year. Key success factors include comprehensive traffic and crowd management planning, fire and life safety assessments, and mitigation strategies for noise and amenity impacts on local residents.

Recent NSW Government reforms have removed the need for development applications for outdoor live music events when organisers follow simple compliance guidelines relating to safety, noise, and public amenity. This regulatory shift is designed to boost cultural activation across public spaces and supports the feasibility of activations like those proposed for Henson Park.

Comparable guidelines from other major councils, such as the City of Sydney, emphasise early submission of event plans, noise management strategies, and accessibility measures to ensure safe, inclusive, and sustainable events. These practices align with the proposed approach for Henson Park, which will require patron management through controlled entry points, dedicated egress routes, and engagement with adjacent residents.

Additionally, infrastructure considerations include temporary shade shelters, preservation of the playing field through protective ground covers, and risk controls around on-site utilities such as fire boosters.

Financial settings currently provide a daily hire charge and bond for commercial events. However, it is proposed Council review these settings to ensure pricing reflects market conditions for live music and major events. This will position the Council competitively while ensuring cost recovery and public benefit.

Availability Constraints

Council's Office of Sport and Parks Liaison have been consulted and have provided support for the proposal, noting that there are constraints relating to ground availability and maintenance for the playing field.

Availability of the oval for events is constrained by seasonal sporting and competition requirements. The oval is booked on Saturdays from mid-March to September to support winter sports, followed by use associated with the potential for the AFL Women's Grand Final through to the end of November. Even with the use of a protective covering the playing surface is required to undergo annual remediation and recovery works to maintain turf quality and safety standards. These factors significantly limit event availability across the year, with December presenting the primary opportunity for events, subject to confirmation of ground condition.

Operational next steps

Operational next steps include confirming site suitability through technical advice, particularly regarding fire and evacuation requirements, and engaging with stakeholders to finalise logistics, licensing, and community engagement plans.

A consultant will be engaged to undertake a fire and life safety assessments and provide recommendations, similar to what is being prepared for Leichhardt Oval. This is expected to be delivered by the end of June 2026 and will be used to prepare a schedule of capital works required to upgrade egress pathways from the playing field.

Operation and Management including Live music and major events

Council is progressing with a Venue Management and Operational Plan that includes Live Music to support the next phase of service delivery at Leichhardt Oval and Henson Park. The report is due to be delivered by the end of October 2026.

The consultancy aims to confirm both oval's:

- Current roles and future positioning as community, sporting and cultural assets;
- Assess the effectiveness of the current operating model and identify opportunities to improve efficiency, resilience and role clarity across operations, bookings, maintenance, cleaning and security;
- Establish a fit-for-purpose governance and risk management framework aligned with Council's asset owner responsibilities; and
- Review and recommend a sustainable commercial strategy encompassing pricing, benchmarking, revenue streams and partnerships; and evaluate future management models, supported by a practical ongoing operations for both ovals that will include hosting live music and major events.

Legal and Risk Implications

Henson Park (the oval) is operational land and other parcels of land in and around Henson Park are community land (under a Plan of Management which permits such events). The promoter will be required to make an Activity Application under section 68 of the *Local Government Act* 1993 for the event for the use of the operational and community land. Event planning will include consideration of the following:

- Compliance with crowd safety and emergency management requirements under relevant legislation
- Potential noise and amenity impacts on surrounding residents
- Need for traffic and pedestrian management planning
- Risk of damage to playing surface and infrastructure without appropriate protection measures
- Requirement for fire and life safety assessments prior to events
- Obligations to meet licensing, insurance and public liability coverage for organisers

Financial Implications

The Jets currently hold a licence that permits them to host events. No additional income is expected from their proposed activations. Other commercial live music events currently would be subject to Council's Fees and Charges, set at $2,997.40 (including GST) per day, with an additional $5,000 bond payable for each event. It is proposed that Council reviews and amends its Fees and Charges to ensure they are more commercially aligned with the market for live music and major events.

Conclusion

Henson Park presents a strong opportunity for cultural activation through live music events. With appropriate risk management, community engagement, and regulatory compliance, these activations can deliver economic and social benefits. Council's in-principle support will enable planning and stakeholder engagement to proceed.

Attachments

Nil.

Item: **C0526(1) Item 5**

Title: **Post Exhibition - Centenary Park Sporting Ground Upgrade**

Author: Peter Shields - Acting Director Property and Major Projects

Recommendation

That Council endorses the proposed scope of works for the Centenary Park Sporting Ground Upgrade, which includes the renewal of turf areas, hybrid turf in the sports field goal mouths and centre circles, improved field drainage, additional trees and enhancements to cricket nets, furniture, fencing, signage, pathways and waste facilities.

Executive Summary

- The Centenary Park sporting ground has areas of high deterioration during periods of intense use. In recent years Council has introduced numerous maintenance strategies to keep the playing surface in good condition, however the field surface remains in poor condition during periods of intense use.
- An upgrade of the Centenary Park sporting ground is proposed in the 2027/28 financial year. After substantial consideration, it is proposed that hybrid turf is installed in areas of high-wear, being approximately 3% of the entire turf surface. Hybrid turf is comprised of 95% natural turf and 5% synthetic fibres. This option balances durability, cost efficiency and environmental considerations.
- Recent consultation with sporting clubs and the community showed general support for planned upgrade scope of works. This includes the hybrid turf, improved field drainage, more park furniture and tree canopy enhancements. Concerns regarding hybrid turf's environmental impacts will be addressed in detailed design.
- This report recommends Council endorse the scope of work for proposed for Centenary Park Sporting Ground Upgrade and proceed with detailed design and further consultation. The upgrade will ensure the park remains a high-quality recreation space, supporting health and community well-being.

Purpose

To present outcomes of stakeholder consultation regarding Centenary Park's sporting ground upgrade and to outline the proposed scope of works.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

4: Healthy, resilient and caring communities

5: Progressive, responsive and effective civic leadership

Background

Centenary Park, Croydon is a large district level park within the Inner West Council local government area. The park includes sporting grounds, basketball courts, a playground, and a children's bike track, and is an important recreational asset for the local community.

At the Council meeting held on 19 August 2025, Council resolved the following C0825(1) Item 50:

1. *That Council amend the sporting fields renovation schedule so that Centenary Park is upgraded in 2027/2028 at the same time as the inclusive playground construction already scheduled for Centenary Park, with planning to be completed in 2026/2027. All designs remain under consideration.*
2. *That Council bring forward the planned renovation of Ashfield Park to be upgraded in 2026/2027 with planning to be completed in 2025/2026.*
3. *That Council commence new consultation on the Centenary Park upgrade with stakeholders including Ashfield Cricket Club, Burwood Football Club, Western Suburbs District Cricket Club, Super Six-a-side Soccer, park users, and Croydon residents, and keep the Mayor and General Manager informed about the consultation and the recommendation for upgrade before it comes to Council.*
4. *That Council approve that this new schedule and new consultation will supersede the report deferred for consideration at the March 2025 Council meeting, which should not be brought back to Council.*

In accordance with the above Council resolution, the Inner West Council sporting ground upgrade program now has Centenary Park scheduled for an upgrade in the 2026/27

financial year to align with the flagship inclusive playground construction already planned for that year.

In addition, the delivery of the Ashfield Park sporting ground upgrade has been brought forward from 2027/28 to 2026/27, replacing the original Centenary Park upgrade scheduled for that period.

This report provides further information on activities undertaken by Council officers following the August 2025 resolution to progress planning and community consultation for the Centenary Park Sporting Ground Upgrade.

Discussion

Sports Ground Demand

Population growth and limited availability of sporting grounds are imposing high levels of demand for Council-managed facilities. In addition, certain sports are growing in popularity which is further adding pressure to existing sports fields. Seasonal crossover between winter and summer competitions, such as six-a-side soccer and school holiday clinics is also adding further pressure.

Sports Ground Usage

The nationally recommended usage for sporting grounds is 25 hours per week for training and games combined. During winter, Inner West Council sporting grounds typically exceed this standard, averaging approximately 32 hours per week. This high level of use is predominantly football-oriented and is further compounded by clubs training with unrestricted player numbers. The currently is no requirement that limits player number usage.

Sports Ground Condition

While the growth in sport and high usage supports community health and wellbeing, it has resulted in adverse impacts to the condition of the sports ground playing surface. The increased use accelerates turf deterioration and increases maintenance challenges. Council is receiving frequent feedback from residents and sporting associations regarding adverse ground conditions. These issues are prominent at Centenary Park.

Current Management Strategies

To address the increased wear, Council has implemented enhanced maintenance programs and infrastructure upgrades, including:

- Acquisition of an aerating machine for deep aeration to improve drainage and relieve compaction
- Regular soil testing and targeted fertiliser applications
- Installation of improved irrigation systems

- Progressive replacement of outdated floodlighting with modern 200-lux sports lighting, where practicable

These measures have delivered partial relief, however the impacts of heavy usage persist and Council continues to explore additional strategies to further improve field performance and durability.

Sports Surface Options

Council officers have investigated possible options to improve the resilience of the Centenary Park sporting ground playing surface as part of the planned surface upgrade and have commenced consultation on the upgrade with key stakeholders.

When selecting a suitable turf solution for sporting grounds, it must balance durability, maintenance, cost and community expectations. Three primary options are available to consider, being Natural Turf, Hybrid Turf, and Full Synthetic Turf. Each option has distinct benefits and limitations:

- **Natural Grass**: Best for low-traffic parks but expensive to maintain for high-wear areas.
- **Hybrid Turf**: Ideal for high-wear areas within a natural field. It combines durability with natural aesthetics at a moderate cost.
- **Full Synthetic**: Best for fields with extremely high usage demands, where there are limited opportunities for additional new fields in the vicinity. Requires significant initial and ongoing funding.

Sports Surface Proposal

Centenary Park is predominately used by soccer clubs in the winter sports season and cricket clubs in the summer season, with passive use by residents and dogs all year round. Whilst usage of the sports field is considered high, by comparison it is not extremely high when compared to some other sports grounds such as Callan Park. The current level of usage of Centenary Park does not justify consideration of a full synthetic sports field.

After substantial investigation, it is proposed that a hybrid turf option is trailed in the goal mouths and centre circle areas of the sports field (*Refer to Figure 1*). This recommended approach is considered the most balanced solution, delivering cost efficiency, durability, and maintaining a predominantly natural playing field. A hybrid turf surface is also suitable for all sports and passive uses at Centenary Park, including exercising of dogs.

There is over 23,000 square metres of natural turf at Centenary Park. The proposed hybrid turf installation would be for 540 square metres which equates to less than 3% of the sports turf surface at Centenary Park.

Hybrid turf combines natural grass with synthetic fibres. These fibres are stitched or injected vertically into the existing turf using specialised equipment. As the natural grass grows, its roots wrap around the fibres, creating a reinforced surface that is more resilient

and better able to withstand heavy use. When hybrid turf is installed, approximately 95% of the grass blades are natural turf. The synthetic turf grass fibres are shorter in height than the natural grass to ensure they are not cut during mowing. The synthetic fibres are not highly visible due to the short height and as they comprise typically 5% of the turf surface.

The benefits of hybrid turf, when compared to natural turf, are:

- Supports a living grass environment
- Lower long-term maintenance costs
- Stronger and more resilient playing surface
- Fewer closures and more consistent playability
- Better performance in all weather conditions



Figure 1 – Areas of Centenary Park Proposed to Hybrid Turf

Sporting Club Engagement

In December 2025, Council engaged with sporting clubs who use Centenary Park on planned upgrades to the fields. The clubs supported installation of hybrid turf in high wear areas on the soccer fields which includes the centre circles and goal boxes leaving natural grass throughout the majority of the field.

Community Consultation

Council has consulted with the community to seek input on preferences for upgrade works to the park whilst Council is improving the sports ground surface.

Community feedback was sought between 25 February and 25 March 2026, with opportunities to participate provided through the Your Say Inner West engagement platform. During the consultation period, 1,278 people visited the project page, with 45 participants completing the online survey. Supporting documents available on the project page, including a letter to residents, were downloaded 39 times.

An on-site, drop-in information session was held on Saturday, 21 March 2026, from 10.00 am to 12.00 pm, and was attended by approximately 30 people. A total of 40 comments were received through 'post it' notes during this session.

Community feedback indicated support for the provision of additional facilities within Centenary Park, including:

- Additional seating, particularly shaded seating;
- Improvements to pathways and active transport access;
- Enhanced recycling and waste facilities; and
- Increased tree canopy cover.

There was also strong support for further upgrade works to the sports ground, including:

- Improved field drainage; and
- Cricket net upgrades, including raising the existing roof height, provision of additional nets, and improved fencing for safety.

As part of the consultation, Council also received feedback on the proposed use of hybrid turf in high use areas of the two soccer fields. A mix of views were expressed, with both support and opposition identified.

Respondents who supported the hybrid turf proposal described it as a balanced approach that would accommodate multiple sporting codes, improve field durability, and support the social, health, and community benefits associated with participation in organised sport. Written submissions were also received from Ashfield Cricket Club and Burwood Football Club, both expressing support for the proposed hybrid turf.

Respondents who did not support the hybrid grass proposal were concerned about potential environmental impacts, microplastic pollution, injury risks, reduced access to natural green space, urban heat effects, and end of life waste management requirements associated with hybrid turf. In response to these concerns, Council notes the following:

- **Limited and targeted use**: The proposal involves the installation of hybrid turf in only 3% of all turf areas in the park. Hybrid turf is comprised of 95% natural turf. 100%

natural turf will be retained across the remainder of the fields. This approach seeks to balance durability and usability with the preservation of natural green space.

- **Environmental considerations**: The use of hybrid turf will be further considered through the detailed design and assessment phase, which will include environmental investigations to assess potential impacts, including microplastic management, drainage performance and heat mitigation. Findings from these assessments will inform final design decisions.
- **Player health and safety**: Hybrid turf systems are 95% natural grass and they are designed to meet relevant sporting and safety standards. Council will continue to consult with sporting bodies and consider best-practice guidance to mitigate an injury risk.
- **Urban heat mitigation**: Urban heat impacts will be considered as part of the detailed design, including retention of natural turf, tree canopy, and other shade and cooling measures within the park.
- **End-of-life and disposal**: Long-term maintenance and disposal requirements will be assessed as part of the project's lifecycle planning to ensure responsible management consistent with Council's environmental objectives.

Further details on the community engagement can be found in the Community Engagement Outcomes Report in *Attachment 1*.

Scope Of Works

The scope of works for the forthcoming sporting ground upgrade has been developed by Council staff after considering community needs and consultation feedback. The following scope is recommended for the project:

1. Renewal of sports field natural turf areas
2. Upgrade to hybrid turf for sports field goal mouths and centre circle (3% of total turf area)
3. Improved field drainage
4. Upgrade of existing cricket nets to raise roof height
5. Additional trees
6. Additional seating, particularly in shaded locations
7. Sporting ground floodlighting upgrade
8. Review and any adjustment of current waste bins allocation

Next Steps

It is recommended that Council approve the planned scope of works. Once approved, the project will proceed to detailed design. All feedback received to date will be considered when preparing the design. A Review of Environmental Factors will be prepared which considers all planned works. Project progress will continue to be updated on the Your Say Inner West project page.

Legal and Risk Implications

There are no legal or risk implications associated with this report.

Financial Implications

Council has allocated $2.5m in the capital works budget to deliver this project in the 2026/27 and 2027/28 financial years. This is adequate to fund the proposed scope of work. The use of hybrid turf in targeted locations is anticipated to have a mild reduction in operational expenditure due to reduced turf maintenance requirements. There are no other financial implications associated with the implementation of the proposed recommendations outlined in the report.

Attachment 1 has been published separately in the Attachments Document on Council's Website https://www.innerwest.nsw.gov.au/about/the-council/council-meetings/current-council-meetings

Attachments

1. ⇨ Centenary Park Engagement Outcomes Report – **Published Separately on Council's Website**

Item: **C0526(1) Item 6**

Title: **Public Exhibition - Camperdown Memorial Rest Park - Draft Plan of Management and Draft Master Plan**

Author: Peter Shields - Acting Director Property and Major Projects

Recommendation

1. **That Council publicly exhibit the Draft Plan of Management and Master Plan for Camperdown Memorial Rest Park subject to endorsement by the Crown Lands for a period of 28 days and seek community feedback on the proposed documents.**

2. **That following the conclusion of the exhibition period, a further report summarising outcomes and recommended next steps of the Camperdown Memorial Rest Park Draft Plan of Management and Master Plan be brought back to Council.**

Executive Summary

- A draft Plan of Management and Master Plan for Camperdown Memorial Rest Park has been prepared. These documents will assist with guiding future development of the park.
- The draft Plan of Management has assessed parkland use and responds to expressed community needs. The draft park Master Plan includes a landmark playground, a fitness and youth area, sensory gardens, a small Amphitheatre stage, furniture improvements, enhanced gardens and heritage interpretation. All proposed improvements are supported by a detailed costing which foreshadows a commitment of approximately $4.5 million in improvements over the lifespan of the Plan.
- Subject to Council and Crown Land endorsement, a Public Exhibition will proceed. Community engagement will include an onsite engagement session at the park, a webpage on Council's YourSay platform, on-site promotional signage and letterbox flyers delivered to nearby households.
- The report recommends that the Plan of Management and Master Plan for Camperdown Memorial Rest Park is placed on public exhibition subject to endorsement from Crown lands before returning to Council for final adoption.

Purpose

To seek Council endorsement to proceed with the public exhibition of the Draft Plan of Management and Master Plan for Camperdown Memorial Rest Park, subject to endorsement by the Crown Lands.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

3: Creative communities and a strong economy

4: Healthy, resilient and caring communities

5: Progressive, responsive and effective civic leadership

Background

A Plan of Management (POM) for a park is a guiding framework which directs the future vision, planning, management and use of the park. It is also used to inform the development of the park over the next ten years. The POM is typically accompanied by a Master Plan which is a design report outlining the actions required for improvement. The Master Plan is intended to guide the physical upgrade of the parkland over the next ten years. It achieves this outcome by defining how the strategies set out in the Plan of Management can be translated into site specific improvement opportunities for use and enjoyment of the park.

Camperdown Memorial Rest Park is located in the Stanmore – Damun ward in the suburb of Newtown. The park is bounded by Federation Road on the north and Australia Street on the west, Lennox Street on the south, and a cemetery and Church Street on the east. The park is characterised by open lawn areas surrounding a high cemetery wall. The park features a playground, a public amenities building, connected footpaths and mature trees. One section of the park is currently a timed dog off leash space. The parkland is of high community value. Figure 1 highlights the location of the parkland.



Figure 1. Location Plan - Camperdown Memorial Rest Park

Discussion

Camperdown Memorial Rest Park has continued to evolve over many years. Between 1848 and 1948, the park was Camperdown Cemetery. In 1948, the Camperdown Cemetery Act was established and the site was subdivided into two lots. The smaller lot of 4 was retained as Camperdown Cemetery, while the larger lot of 8 acres was converted into community parkland.

Camperdown Memorial Rest Park as it is today, is one of the most well-known and popular parks within the Inner West. This is largely due to it's central location within the heart of Newtown, its popularity with residents, students and families. The parkland provides a restful open space which is supported by public amenities and community events which are held regularly. Figure 2 highlights the evolution of the parkland and its greening from 1941 to present day.



Figure 2. Evolution and Greening of Camperdown Memorial Rest Park

The park POM (*Attachment 1*) has carefully assessed the use of the parkland and in response to expressed community needs, future master plan initiatives have been developed which focus on the following key themes:

- Sperate bicycle paths
- Expanded Public Amenity
- Upgrading Elements of Value
- Provision of Multipurpose Fitness and Youth Area.
- Recognising Heritage.

A proposed master plan has been attached to this report as *Attachment 2*.

In terms of the bicycle paths, a new designated bike lane is proposed for Church Street and Federation Road as an alterative route for cyclists and one which is aimed at reducing the number of bicycles (mainly delivery riders) which use the parkland and its footpath areas. This proposal is however subject to a future review of Council's Strategic Council's Cycling Action Plan Review and a future study of parking demand within this area.

In reference to the park and its heritage, heritage interpretation is also recommended with regards to the evolution of the park and significant events which transformed the park including recognition of the terrible murder of 11-year-old Joan Norma Ginn in June 1946. This event led to the partitioning of the parkland and the creation of the modern-day park and the separated and walled cemetery area.

License Agreements

The Draft Plan of Management includes provision for an approved hire agreement alongide182 Australia Street, Newtown to hire a section of the park approximately 7 metres long and 2.5 metres wide. The hire agreement relates to an existing hardstand area that enables park users to obtain takeaway food from the servery of the adjoining café which operates from the Australia Street boundary of the parkland.

Crown Lands Approval

Council is the appointed Crown land manager of Camperdown Memorial Rest Park and is required to manage Camperdown Park in accordance with the legislation and conditions imposed by the Minister administering the CLMA (Crown Lands Management Act).

The proposed Plan of Management for Camperdown Memorial Rest Park must be referred to Crown Lands for approval prior public exhibition.

Next Steps

Council is requested to endorse the public exhibition of the draft Plan of Management and Master Plan once Crown Lands approval is obtained. The Plan of Management and Master Plan will be exhibited for a period of 42 days and feedback requested from the community.

Stakeholder engagement will be facilitated through Council's YourSay Engagement Platform. On-site signage will be installed to promote the community engagement process, and flyers will be distributed via a letterbox drop to neighboring households.

Legal and Risk Implications

There are no legal or risk implications associated with this report.

Financial Implications

A comprehensive cost analysis of the Plan of Management and Master Plan has been completed considering the key design improvements and delivery options for the parkland over the lifespan of the Plan. Over the ten-year span of the Master Plan, delivery costs are projected to total around $4.6 million.

ATTACHMENTS

1.⇩ Draft Plan of Management Camperdown Memorial Rest Park
2.⇩ Draft Master Plan Camperdown Memorial Rest Park

TaylorBrammer

CAMPERDOWN MEMORIAL REST PARK

DRAFT PLAN OF MANAGEMENT

For: Inner West Council
Adopted: x x x x

DRAFT



Council acknowledges the Gadigal and Wangal peoples of the Eora Nation, who are the traditional custodians of the lands in which the Inner West Local Government Area is situated. We celebrate the survival of Aboriginal and Torres Strait Islander cultures, heritage, beliefs and their relationship with the land and water. We acknowledge the continuing importance of this relationship to Aboriginal and Torres Strait Islander peoples living today, despite the devastating impacts of European invasion. We express our sorrow for past injustices and support the rights of Aboriginal and Torres Strait Islanders to self-determination.

Foreword

This plan of management (PoM) has been prepared by Taylor Brammer Landscape Architects Pty Ltd in association with CGM Planning and Development Pty Ltd for Inner West Council and provides direction as to the use and management of council-managed reserves and parks classified as 'community land' in the Inner West area. The PoM is required in accordance with Section 3.23 of the *Crown Land Management Act 2016* and Section 36 of the *Local Government Act 1993*.

This site-specific PoM addresses the management of Camperdown Memorial Rest Park, Newtown. The PoM outlines the way the land will be used and provides the framework for Council to follow in relation to the express authorisation of leases and licence on the land.

Document / Status Register

ISSUE	DATE	PURPOSE	APPROVED
P1	02.02.2026	FOR PLANNERS REVIEW	AL
	04.02.2026	CGM PLANNING REVIEW	
P2	10.02.2026	TBLA AMENDEMENTS	
	12.02.2026	CGM PLANNING REVIEW	
P3	19.02.2026	TBLA AMENDEMENTS	
	21.02.2026	CGM PLANNING REVIEW	
1	23.02.2026	FINAL DRAFT	AL
2	04/05/2026	FOR EXHIBITION	AB

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Glossary of Terms

TERM	DEFINITION
LG Act	*Local Government Act 1993*
CLM Act	*Crown Land Management Act 2016*
PoM	Plan of Management
CMRP	Camperdown Memorial Rest Park
LGA	Local Government Area
LEP	Local Environmental Plan

1.0 Introduction

1.1 What is a Plan of Management

A Plan of Management (PoM) provides the framework for managing public land. It sets out how public land is intended to be used, managed, maintained and enhanced in the future.

A PoM is required to be prepared for public land which is classified as community land under the *Local Government Act 1993* (LG Act). This PoM has been prepared in accordance with the requirements of the LG Act. *The Crown Land Management Act 2016* (CLM Act) enabled former Council Reserve Trust managers of Crown reserves to manage the land as if it is public land and classified as community land under the LG Act.

This PoM is to be read in conjunction with the Proposed Draft Masterplan prepared by Taylor Brammer Landscape Architects Pty Ltd which includes comprehensive site analysis along with illustrations of the proposed improvements to Camperdown Rest Memorial Park.

The adopted PoM authorises the implementation of any Council-approved site masterplan that is consistent with the adopted PoM, the category core objectives, and the PoM's authorised uses and development.

1.2 Why prepare a Plan of Management

Camperdown Memorial Rest Park is a combination of Crown reserve and Council owned community land, which under the CLM Act and the LG Act, is public land that is classified or managed as community land. The LG Act requires that a PoM be prepared for all public land that is classified as 'community land' under that Act.

This PoM provides the basis for long-term management of Camperdown Memorial Rest Park (CMRP) in a manner that respects the values and significance of CMRP. It also sets out directions and provides a framework for the strategic and operational use of CMRP.

Community Land must not be sold and cannot be leased or licensed for more than twenty-one years except with Local Government Minister approval for up to 30 years. Any lease or license must be authorised by this PoM. In addition, all leases / licences that are not short term require public notification.

As the population and housing demands of the Inner West increases so will the pressure on existing open space and the ability for parks and reserves to cater for a range of growing user demands and needs. A PoM therefore provides guidance as to how to best manage the CMRP in the long-term and promote equitable and fair use of the reserve to meet community needs.

Factors to consider when preparing a PoM include:

1. Increasing population and the need to balance expectations and fair use of open space;
2. Ageing population will impact the need to provide accessible and equitable open space for elderly;
3. Changes to local demographics and increases in medium-high residential will influence access to open space and facilities;
4. Expectations of quality recreational experiences; and
5. Ageing infrastructure and the need to provide a safe and high quality environment.

1.3 Relationship to Community Strategic Plan

This PoM reinforces the vision, issues and recommendations stipulated in *The Inner West Community Strategic Plan - Our Inner West 2036*. The Community Strategic Plan outlines 5 strategic directions for future growth, development and sustainability for the Inner West community. All 5 of the strategic directions are pertinent in the development of this PoM, and are as follows:

1. An ecologically sustainable Inner West

2. Liveable, connected neighbourhoods and transport
3. Creative communities and a strong economy
4. Healthy, resilient and caring communities
5. Progressive, responsive and effective civic leadership

1.4 Purpose of this Plan

The purpose of this Plan is to provide an integrated approach to the management of Camperdown Memorial Rest Park to ensure its place as a valued recreational space within the Inner West LGA.

The plan seeks to recognise the significance of CMRP, particularly its passive recreational significance in the local setting. Community consultation has indicated strong interest in CMRP and how it is used and managed in the long-term.

The plan aims to set out a way to appropriately manage CMRP and improve recreational facilities to meet these demands over the next 10 years.

The purpose of this PoM is to:

1. Contribute to Council's broader strategic goals and vision as set out in The Inner West Community Strategic Plan;
2. Ensure compliance with the *Local Government Act 1993* and the *Crown Land Management Act 2016;*
3. Provide clarity in the future development, use and management of the community land; and
4. Ensure consistent management that supports a unified approach to meeting the varied needs of the community.

1.5 Life of the Plan

This PoM will require regular review in order to align with community values and changing community needs, and to reflect changes in council priorities. Council has determined that it will review the PoM within10 years of its adoption. However, the performance of this PoM will be reviewed on a needs basis to ensure that CMRP is being managed in accordance with the PoM, is well maintained and provides a safe environment for public enjoyment.

The community will have an opportunity to participate in reviews of this PoM via community consultation.

1.6 Exhibition and adoption of this plan

This PoM was placed on public exhibition from [insert dates] in accordance with the requirements of section 38 of the LG Act. A total of [xx] submissions were received. Inner West Council considered these submissions and any required amendments requested by DPHI - Crown Lands before approval by Council to adopt the PoM on [insert date and Council meeting details].

In accordance with section 39 of the LG Act, prior to being placed on public exhibition, the draft PoM was referred to DPHI - Crown Lands as a representative of the NSW State Government, which is the owner of the Crown land.

Council has included in the plan any provisions that have been required by DPHI - Crown Lands.

1.7 Public Hearing for categorisation of the land

The LG Act section 40A (Public hearing in relation to proposed plans of management) requires Council to hold an independently chaired public hearing for council owned or managed community land, or parts of community land where categories are assigned for the first time or amended from a previous PoM.

This does not apply to Crown reserves under Council management as the CLM Act and Regulation no longer require a public hearing if the community land categories are assigned to Crown reserves under Council management.

Land in Camperdown Rest Memorial Park is comprised of:

- Two Crown reserves (R1041452 and R73413) both under Council's Crown land management; and
- Council-owned community land: Lot 16 Sec 4 DP 7 Lot 19 DP 90856, and Lot1 DP 67618.

Council-owned community land does require an independent public hearing if the land is being legally categorised for the first time, or if the category/ies applied to land(s) in a previously Council adopted PoM are amended by the categorisation in a draft PoM.

2.0 Background

2.1 Location and Description

Camperdown Memorial Rest Park is in the suburb of Newtown NSW. The park is bounded by Federation Road on the north and Australia Street on the west, Lennox Street on the south, and a cemetery and Church Street on the east. The Park is 3.39ha in size. See Figure 1 Locality Map.

The park's key features are extensive, easily accessible grass areas, with well-established trees, also providing a children's playground, picnic areas, timed dog off-leash area and a public toilet block.

Camperdown Memorial Rest Park is a neighborhood park located in the heart of Newtown surrounded by tightly knit residential streets. It is located within a heritage conservation area and adjoins St Stephen's Anglican Church and Cemetery listed as a State heritage item in the Inner West LEP 2022. Nearby King Street is the main commercial hub, one block to the west, and CMRP is well serviced by buses and the trainline.

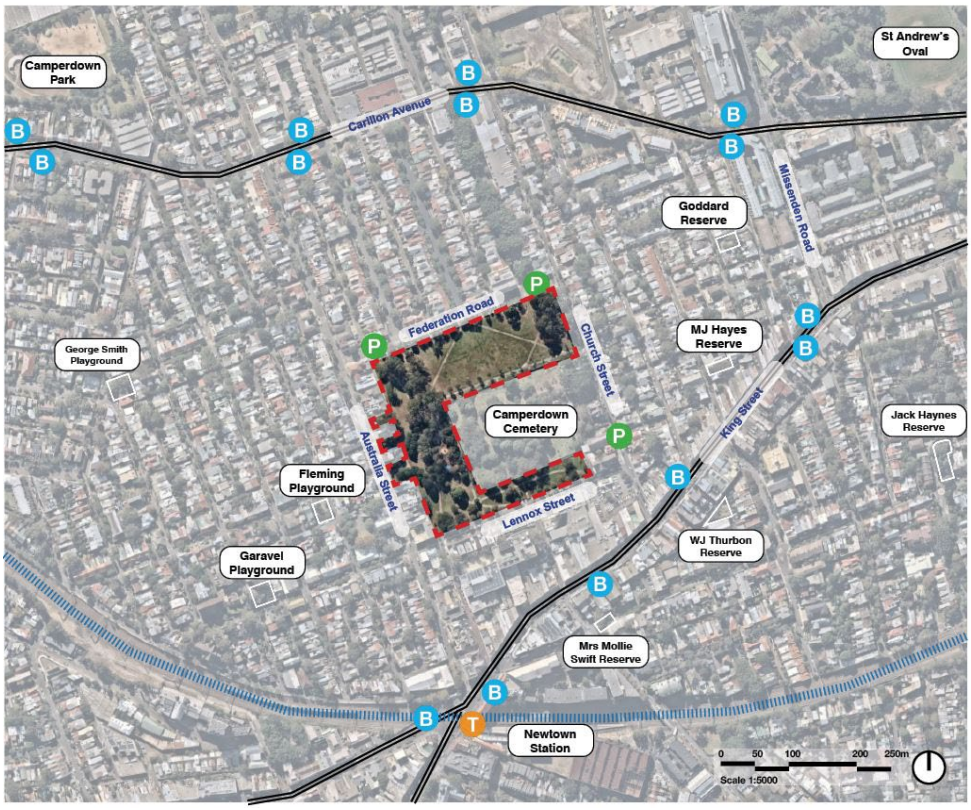


Figure 1: Locality Map (Source: Nearmap 2025)

2.1.1 Northern Park Area

The northern area of CMRP shown in orange within the Site Element Map (Figure 2) is accessible from Federation Road and Church Street. This area of CMRP extends from Church Street to Australia Street.

It comprises open-lawn areas which gently slope down towards Federation Road. Existing bench seating is scattered throughout this area and notably aligns against the Church boundary. Mature trees frame the area with mulch covering the ground. The Northern area also includes loose bins and singular bubbler above the Federation Road steps. An amenities building is placed amongst trees on the western end. This area is a timed off-leash zone.

Parking bays are located along the edge of Federation Road and Church Street with EV Charging located on Federation Rd.

2.1.2 Western Park Area

The western area of Camperdown Memorial Rest Park shown in purple within the Site Element Map (Figure 2) can be accessed from Australia Street and mainly comprises a children's playground and bike racks. Through the main entrance, seats align the pathway which presents an opportunity to increase passive recreation opportunities. The area includes large canopy and shaded areas. At present, a pathway runs along against the cemetery wall and presents an issue of safety within the western park area. This area is a dogs on-leash zone.

2.1.3 Southern Park Area

The southern Area of Camperdown Memorial Rest Park is accessible via Lennox Street in the south, connecting from King Street and can be shown in yellow within the Site Element Map (Figure 2). This area includes sandstone wall signage to welcome visitors to CMRP. This area mostly comprises open lawn with scattered items of significance such as Koompartoo Memorial and Gadigal Wangal Wayfinding Project. The area includes water bubblers and various seating options. This area is a dogs on-leash zone.

2.1.4 Site Element Map

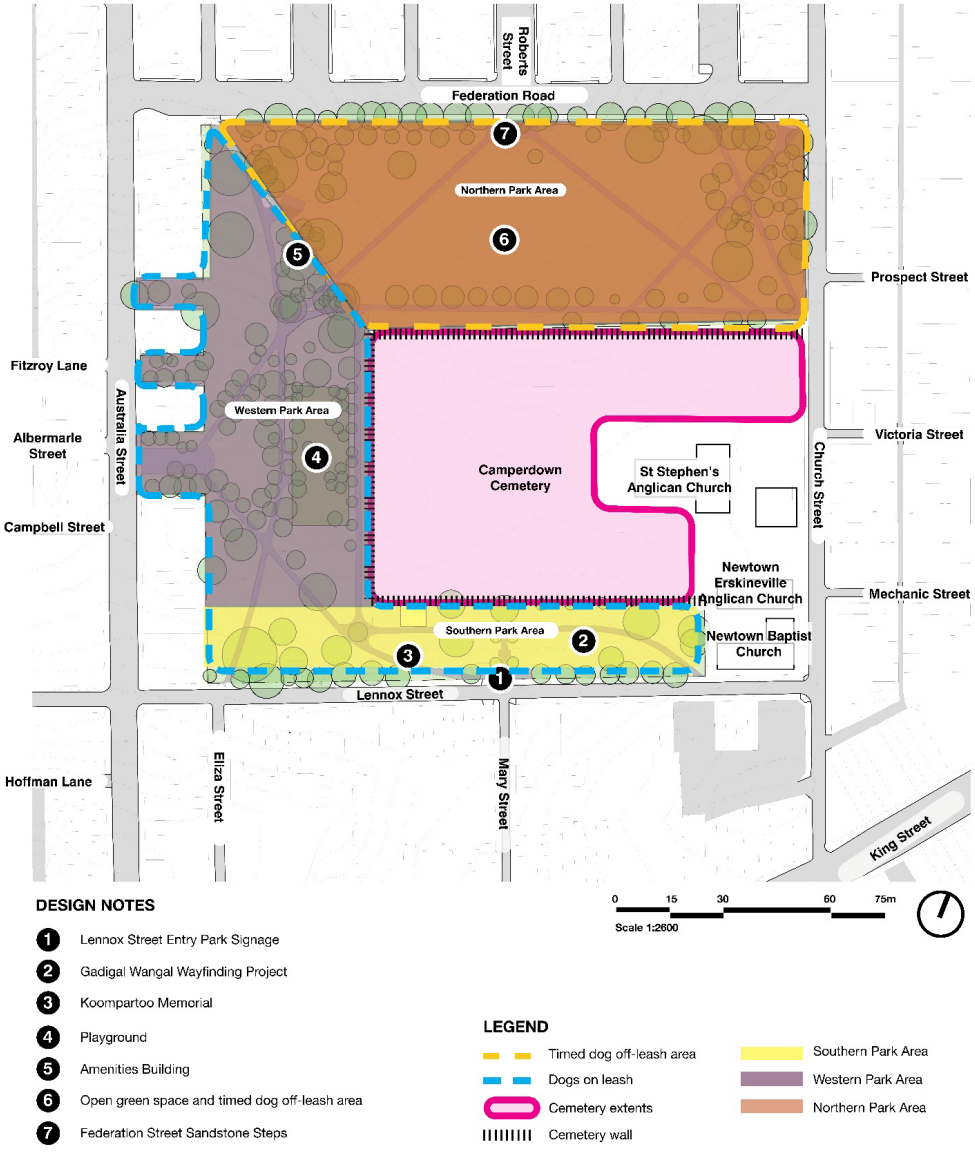


Figure 2: Site Element map

2.2 Demographic Analysis

2.2.1 Inner West Council

The Inner West Council Local Government Area (LGA) is located 5km west of the Sydney Central Business District (CBD)

The council area was established when the former councils of Ashfield, Leichhardt and Marrickville amalgamated in May 2016. Inner West Council has five wards: Ashfield, Balmain, Leichhardt, Marrickville, and Stanmore.

The Inner West Council has a resident population of 192,000 people, and spans 36km² from the banks of Parramatta River at Birchgrove in the north east, to the Cooks River at Dulwich Hill in the south west.

2.2.2 Open Space Users

The Inner West's open spaces are frequented sites for recreation and exercise. The most common types of open spaces in the Inner West according to *Inner West Council, Recreation Needs Study – A Healthier Inner West (2021)* are:

- Parks (80% of people using them at least weekly)
- Footpaths, streets and town centres (75% at least weekly)
- Sporting fields/courts (38% at least weekly)
- Aquatic centres/baths (37% at least weekly)
- Children's playgrounds (36% at least weekly)

Camperdown Rest Memorial Park is one of the Inner West's most popular open spaces. This can be attributed to the centrally located, vast open space and established trees which enable the park to be used for picnics, gatherings, festivals, markets and celebrations.

2.3 Facilities and Assets

2.3.1 Facility Inventory

- Children's playground
- Amenities block
- Open lawn areas
- Seating
- Bike racks

2.4 Site Analysis

This PoM is to be read in conjunction with the Draft Masterplan by Taylor Brammer Landscape Architects Pty Ltd which includes detailed Site Analysis of the site and the area.

The key findings contained in the Masterplan document relevant to the PoM are listed below.

Aboriginal History

Before becoming major roads, King Street and Enmore Road were Aboriginal tracks connecting campsites, waterways, bushland and ceremonial places, with King Street in particular providing access between freshwater sources and the coast. These routes, along with nearby streets such as George and Pitt Streets, evolved from trading paths linking fertile grasslands and rich fishing areas, closely following natural features including freshwater streams and tank systems. As a result, today's street network continues to reflect Indigenous land-use patterns and historic water sources that shaped early movement and settlement across the area.

Source: 'Walking in their tracks': How Sydney's Aboriginal paths shaped the city, ABC News, 2018

Colonial History

From 1848-1948 the park was part of Camperdown Cemetery. Under the Camperdown Cemetery Act 1948, the site was divided into two lots. The smaller lot of 4 acres remained as Camperdown Cemetery and the larger lot of 8 acres was converted to public parkland following public outrage over the unsolved 1946 murder of 11-year-old Joan Norma Ginn (Norris) in the cemetery, the NSW Government and church authorities moved to convert Camperdown Cemetery into a park.

Source: Camperdown Memorial Rest Park and Cemetery [CN-0268]. City of Sydney Archives

Park Evolution

The park was initially thought to be under the ownership of the City of Sydney, and later transferred to Marrickville Municipal Council in 1970. The parkland has since been registered as a Crown Land Reserve, with Inner West Council as the Crown Land Manager. The park is heritage listed under the North Kingston Estate Heritage Conservation Area with local significance.

The cemetery area contains vegetation aligning with remnant turpentine ironbark forest, making the area of high ecological value. The accompanying photograph was taken in 1951 and shows Camperdown Cemetery with St Stephen's Church in the distance.

Today Camperdown Memorial Rest Park is one of the most popular parks within the Inner West. This is largely due to it's central location within the heart of Newtown, it's wide range of amenities and events that are held regularly in the park.

Zoning

Camperdown Memorial Rest Park is currently classified as Local Park and is zoned RE1 Public Recreation, under the Inner West LEP 2022.

Landform and topography

Camperdown Memorial Rest Park, although positioned along the top of a ridgeline, is gently sloping and largely flat. The park ranges in elevation from approximately 32 metres above sea level at its lowest point to 42 metres at its highest point, located at the Australia Street entrance, which is the highest point in Newtown.

Existing vegetation

The pre-1750 vegetation community that existed within the site boundary of Camperdown Memorial Rest Park is Sydney Turpentine-Ironbark Forest (Wet Sclerophyll)

The existing vegetation consists of open grassed areas and trees, mostly planted since 1950. Predominate native species include Eucalyptus sp., Illawarra Plum (Podocarpus elatus) and Acacia sp. 165 trees were planted as part of the "Kompartoo plantings in 1988, of which only a small number remain, including Eucalyptus, Casuarinas and Black Wattles, which are scattered throughout the park. In 2011, a row of 11 Eucalyptus maculata were planted along the path parallel to the cemetery wall. There is a Moreton Bay Fig tree next to the Cemetery Lodge that is believed to have been planted in 1848, however most trees in the Cemetery have been planted in the last 60-70 years.

Camperdown Cemetery contains areas of remnant understorey species of the Turpentine-Ironbark forest that once covered the Inner West.

2.5 Ownership and Management

Table 1		
OWNERSHIP DETAIL	**DESCRIPTION**	
	CROWN RESERVE	**COUNCIL-OWNED LAND**
Ownership	State of NSW R1041452 (32,693 m^2 of land) R73413 (512 m^2 of land)	Inner West Council Lot 16 Sec 4 DP 7, Lot 19 DP 90856, Lot 1 DP 67618 (632 m2 of land)
Management	Inner West Council	
Area	Entire open space for the purposes of this PoM approximately 33,837m2	
Lot and Deposited Plan	R1041452: Lot 596 DP 752049 R73413: Lot 1 DP 84458, Lot 1 DP 84459, Lot 23 Sec 4 DP 7 Parish Petersham, County Cumberland	Lot 16 Sec 4 DP 7, Lot 19 DP 90856, Lot 1 DP 67618 Parish Petersham, County Cumberland
LG Act Land Category	Park category	
CLM Act Purpose	R1041452: Public Recreation R73413: Public Recreation	
Zoning	RE1 Public Recreation (under Inner West LEP 2022)	
Leases	None	None
Council Park Hierarchy	Local Park	

2.5.1 Ownership Map for Camperdown Memorial Rest Park

Ownership and property details for Camperdown Memorial Rest Park is illustrated in Figure 3 below.

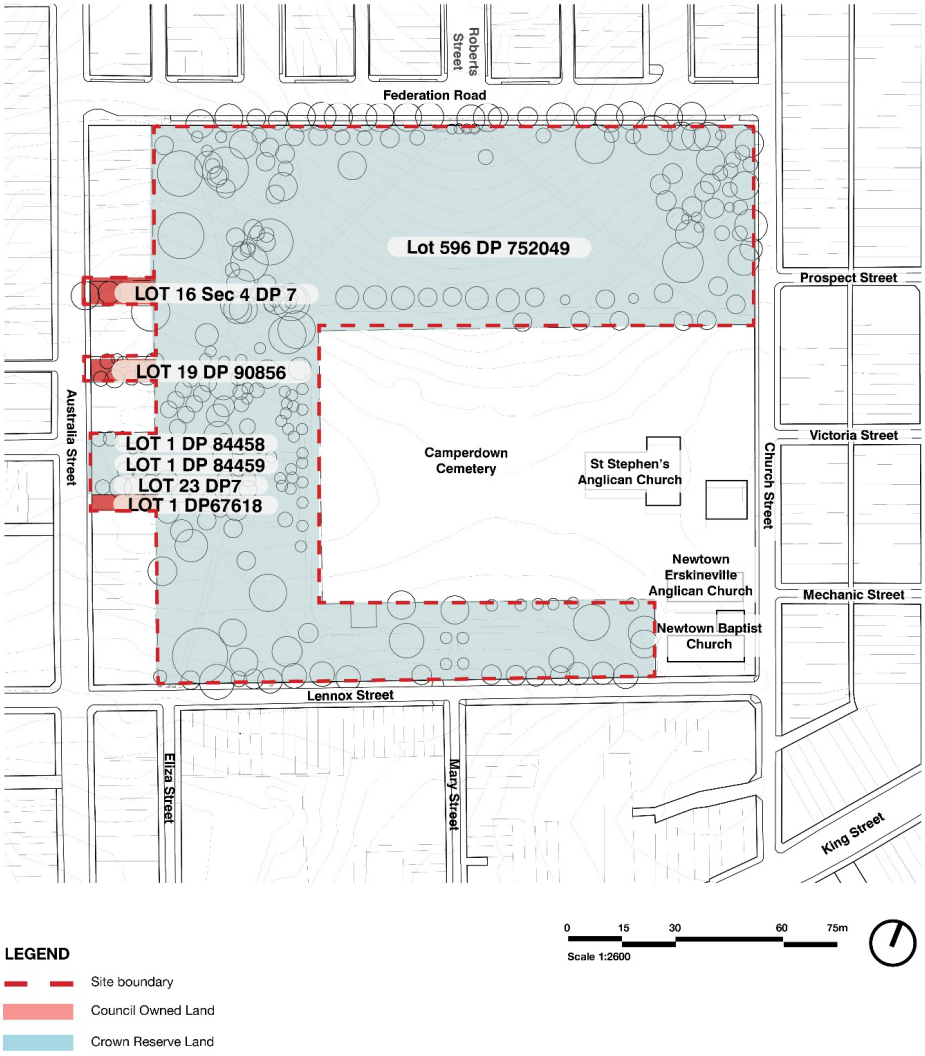


Figure 3: Land ownership and property details

2.5.2 Crown Reserve Details

The Crown Reserve details are set out in the following table.

Table 2		
Reserve Number	R1041452	R73413
Reserve Type	Reserve	Reserve
Reserve Name	Camperdown Memorial Rest Park	
Gazetted Date	20/06/2025	06/01/1950
Manager	Inner West Council Council Manager	Inner West Council Council Manager
Purpose	Public Recreation	Public Recreation
Real Property	Lot 596 DP 752049 Parish Petersham, County Cumberland	Lot 1 DP 84458, Lot 1 DP 84459, Lot 23 Sec 4 DP 7 Parish Petersham, County Cumberland
Suburb	Camperdown	Camperdown
Area (m2)	32,693 m^2	512 m^2

2.6 Crown Land Management Act

The *Crown Land Management Act 2016* (CLM Act) ensures that Crown Land is managed for the benefit of the people in New South Wales providing modern, streamlined and transparent management of the state's vast Crown lands.

The CLM Act enables local government Councils that are appointed Crown land managers to manage the Crown reserves as if the land was 'public land' under the LG Act.

Crown reserves managed in this manner must comply with the provisions of the LG Act and be managed as if 'community land', categorised and have a PoM prepared and adopted by Council under the LG Act. The Minister responsible for Crown land can permit the land, as an exception, to be managed as if it is classified as 'operational land'. A PoM is not required in these exceptions, nor is the land able to be sold without the Minister's consent.

The Crown reserves (R1041452 and R73413) to which the PoM applies are Crown reserves managed by Council as if it is public land, classified as community land.

***Crown Lands Management Act 2016* No 58 - Part 1 Division 1.1 Section 1.4**

Legislation sets out principles of Crown land management for all Crown land including Crown reserves and forms the basis for management of CMRP by the appointed Crown land manager: Inner West Council.

The guiding principles of these are as follows:

a) That environmental protection principles be observed in relation to the management administration of Crown land, and
b) That the natural resources of Crown land (including water, soil, flora, fauna and scenic quality) be conserved wherever possible, and

c) That public use and enjoyment of appropriate Crown land be encouraged, and
d) That, where appropriate, multiple use of Crown land be encouraged, and
e) That, where appropriate, Crown land should be used and managed in such a way that both the land and its resources are sustained in perpetuity, and
f) That Crown land be occupied, used, sold, leased, licensed or otherwise dealt with in the best interests of the State consistent with the above principles

2.7 Local Government Act 1993

The LG Act identifies that Council's must prepare and adopt Plans of Management for all community land. The Act states that the Plan must identify the following:

1. Category of land;

2. Objectives and performance targets of the Plan with respect to land;

3. Means by which Council proposes to achieve the plans objectives and performance targets;

4. Manner in which Council proposes to assess its performance with respect to the Plan's objective and performance.

2.7.1 Community Land Categories

All community land is required to be categorised as one or more of the following categories. Where the land is owned by the Crown, the category assigned should align with the purpose for which the land is dedicated or reserved.

The assignment of categories to the land is guided by the Local Government (General) Regulation 2021 Division 1 Guidelines for the categorisation of community land. The LG Regulation's guidelines describe five categories of community land.

Park for areas with landscaping, gardens or the provision of non-sporting equipment and facilities, for use mainly for passive or active recreational, social, educational and cultural pursuits that do not unduly intrude on the peaceful enjoyment of the land by others.

Sportsground for areas where the primary use is for active recreation involving organised sports or the playing of outdoor games.

General community use for all areas that may be made available for use for any purpose for which community land may be used, whether by the public at large or by specific sections of the public, relating to public recreation and the physical, cultural, social, and intellectual welfare or development of members of the public. This includes venues such as community halls, scout and guide halls, and libraries.

Cultural significance for areas with Aboriginal, aesthetic, archaeological, historical, technical, research or social significance.

Natural area for all areas that play an important role in the area's ecology. This category is further subdivided into bushland, escarpment, foreshore, watercourse and wetland categories.

Camperdown Memorial Rest Park is classified as community land and there is one community land category best applied to the land in this PoM after application of the guidelines, being 'Park' category, which also best aligns with the Crown reserve purpose of Public Recreation.

The purpose of categorising land is to ensure the essential nature of the land and how that may best be managed. It also enables community land to be managed more appropriately as to achieve a responsible balance between protection of relevant values and use of the land by the community.

2.7.2 Objectives of Park

The core objectives for management of community land categorised as Park are:

- To encourage, promote and facilitate recreational, cultural, social and educational pastimes and activities;
- To provide for passive recreational activities or pastimes and for the casual playing of games; and
- To improve the land in such a way as to promote and facilitate its use to achieve the other core objectives for its management.

2.7.3 Category Map

The following category map of Camperdown Memorial Rest Park shows the whole of the site's classification as Park in accordance with the community land categories.

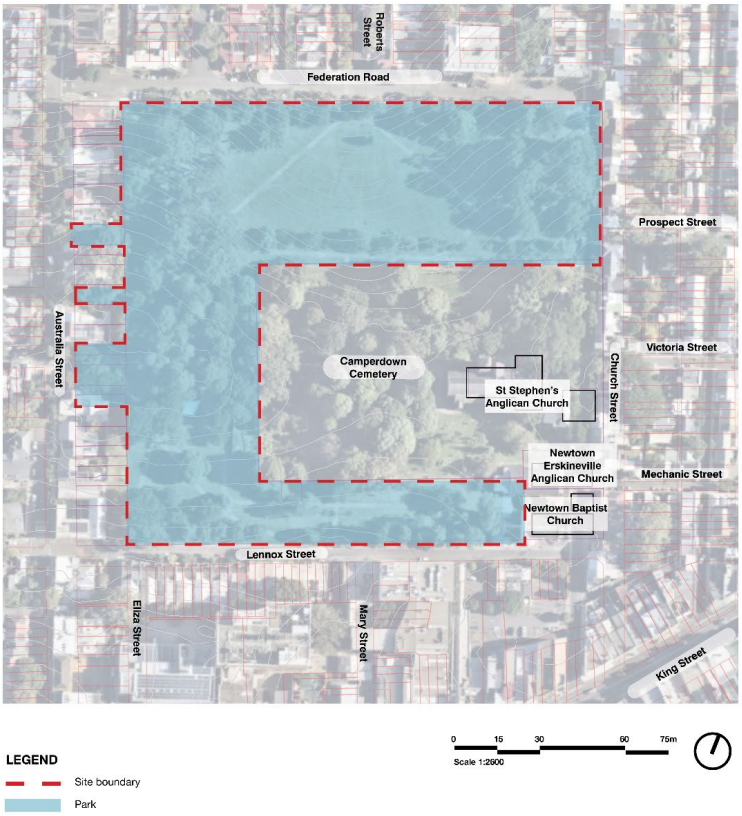


Figure 4: Land Category Map

2.8 State Environmental Planning Policy

Division 12 of Transport and Infrastructure SEPP (2021) identifies that certain works are permitted without consent where it is carried out by or on behalf of a council on a public reserve under the control of or vested in the Council.

Division 12 of Transport and Infrastructure SEPP (2021) is provided in Section 7.3 of the Appendix.

3.0 Basis for Management

3.1 Basis for Management

Inner West Council intends to manage its community land to meet:

- Assigned categorisation of classified community land;
- The LG Act guidelines and core objectives for community land;
- Restrictions on management of Crown land classified community land, Note this section isn't required in the first PoM; and
- Development and use of the land outlined in Section 6 of the LG Act.

3.2 Guidelines and core objectives for management of community land

The management of community land is governed by the categorisation of the land, its purpose, and the core objectives of the relevant category of community land. Council may then apply more specific management objectives to community land, though these must be compatible with the core objectives for the land.

In addition to community land categories, the Crown reserve purpose(s) are fundamental to the use, planning and management of the reserved Crown land. The assigned category for the reserve(s) must align with the reserve purpose, which in this case is Public Recreation.

The guidelines for categorisation of community land are set out in the Local Government (General) Regulation 2021. The core objectives for each category are set out in the LG Act. The guidelines and core objectives for land categorised as Park are set out in this PoM at Section 2.

Community land is valued for its important role in the social, intellectual, spiritual and physical enrichment of residents, workers, and visitors to the Inner West Council area.

The intrinsic value of community land is also recognised as is the important role this land plays in biodiversity conservation and ecosystem function.

Inner West Council encourages a wide range of uses of community land and intends to facilitate uses which increase the activation of its land, where appropriate. Within buildings, and recreational and sporting facilities in particular, Inner West Council intends to permit and encourage a broad range of appropriate activities.

3.3 Council's Strategic objectives and policies

The Recreation Needs Study - A Healthier Inner West (the study) was commissioned by Inner West Council in 2021. This report provided an analysis of the existing parklands within the LGA, including their current and predicted usage.

The community is expected to grow with an additional 35,000 residents projected by the year 2036. If new open space is not provided the amount of open space per person will decline from 13.3m² to 10.6m² per person within this timeframe.

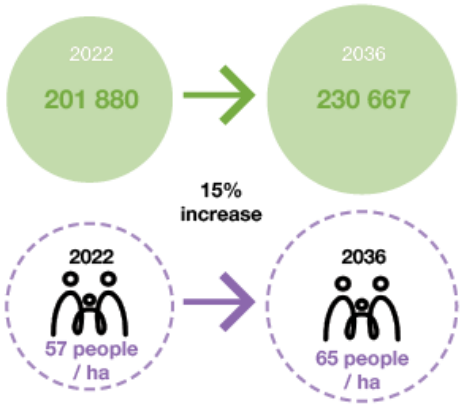
Population growth will also result in additional pressure on current sporting and recreational facilities, and it is anticipated that additional facilities will be needed, and that current facilities will be required to intensify their usage to meet demand.

Based on industry benchmarks, by 2036 there will be a total gap of:

- 6 summer sporting grounds;

- 9 winter sporting grounds;
- 16 outdoor (multipurpose) courts;
- 7 indoor (multipurpose) courts;
- 1 indoor leisure centre (dry);
- 1 indoor leisure centre (aquatic);
- 1 skate park/facility.

Population and Projected Growth



Recreational Needs and Gaps

Key challenges and consequent opportunities that are addressed in the Study in relation to Camperdown Memorial Rest Park include:

- Enforce strategies to mitigate bicycle use within pedestrian pathways;
- Reinforce amenity building doors and introduce changed operation hours;
- Extended playground to cemetery wall with upgrades;
- Extend public mural along Australia Street edge;
- Opportunity for multi-functional fitness and youth area;
- Extended gardens for biodiversity and amenity;
- Potential for future partnership with St Stephen's Anglican Church to allow better connection between parkland and cemetery; and
- Opportunity for new seating amenities.

3.4 Community Consultation

Community consultation was conducted by Inner West Council between the dates of 29th of July to 10th of October 2024 with onsite attendance on Monday 19th August 2024.

Key findings for Camperdown Memorial Rest Park.

- **Valued Green Space:** Large open lawns and mature trees create a calm, natural retreat in the city.
- **Community Hub:** Inclusive and welcoming atmosphere for all ages, backgrounds, and social groups.
- **Creative & Relaxed Vibe:** Reflects Newtown's artistic, uncommercial character; supports music, art, and social gatherings.
- **Dog-Friendly:** Popular off-leash areas and strong dog-owner community, though some issues with

control and waste.

- **Good Amenities:** Playgrounds, paths, and picnic spaces well-used but need more shade, seating, and better toilets.
- **Accessibility:** Easy to reach from surrounding areas with multiple entry points and walking/cycling links.
- **Safety & Maintenance Issues:** Poor lighting, drainage, graffiti, and night-time antisocial behaviour raise concerns.
- **Environmental Value:** Acts as a green sanctuary supporting birds and wildlife; calls for more native planting and shade.
- **Commercialisation:** Both support and opposition to cafés or private ventures; desire to keep park public and community-focused.
- **Key Improvement Requests:** More shaded seating, bins, upgraded playground, safer paths, native landscaping, and better dog management.

Refer Camperdown Memorial Rest Park Draft Masterplan, prepared by Taylor Brammer Landscape Architects for additional detail.

4.0 Development and Use

4.1 Current and future use of the land

Activities and uses on the land must be first and foremost, permissible within the RE1 Public Recreation Zone in accordance with Inner West LEP 2022 and as amended or subsequent local environmental plan consistent with the core objectives of Park category under the LG Act, and any Crown reserve purpose applied under the CLM Act.

The current uses of the Camperdown Memorial Rest Park align both with the reserve purpose and the core objectives of the assigned category of Park. The core objectives are the main parameter of use for Council owned community land. The Crown reserve purpose is specific only to the two reserves R1041452 and R73413.

The Park category land will be used in future for general community recreation, small personal and approved community events, with public right of access to all outdoor areas. Council will permit the erection of buildings and facilities such as amenities block(s), playgrounds, pathways and infrastructure and utilities as required for use and events including kiosk, café and refreshment purposes and associated outdoor dining, or uses suitable to the environment, e.g. hire of bicycles or scooters.

The scale and intensity of these permissible uses and developments, including any commercial nature of the activities for Park will be determined in context with this PoM, Council assessment and development approvals, leasing and licensing that are consistent with the reserve purposes (where Crown land), category core objectives and any identified carrying capacity of the proposed site or locations.

The anticipated uses and associated development identified in the subsequent tables are intended to provide a general guide. It is anticipated that new recreation or community activities and services may develop, and others increase or decrease in popularity. If this occurs, then some community land may be modified to facilitate the changing forms of ‘active recreation’ enjoyed by the community.

Restrictions on management of Crown land

Council manages Camperdown Memorial Rest Park as a local government authority. Council is, however, the Crown land manager of the Crown reserves (R1041452 and R73413) in accordance with the legislation and conditions imposed by the Minister administering the CLM.

The use of the land described in this PoM must:

- be consistent with the purpose for which the land was dedicated or reserved;
- consider native title rights and interests and be consistent with the provisions of the Commonwealth *Native Title Act 1993*;
- consider the inchoate interests of Aboriginal people where an undetermined Aboriginal Land Claim exists;
- consider and not be in conflict with any interests and rights granted under the *Crown Land Management Act 2016*; and
- consider any interests held on title.

This PoM is to also be consistent with the principles and objectives of the CLM Act.

The two Crown land manager appointment notices (NSW Government Gazette) for Council’s Crown land management of Crown reserve R1041452 and Crown reserve R73413 have the following condition:

> *It is a condition of the appointment that the performance of duties as Crown land manager must be in compliance with the code of conduct adopted under section 440 of the Local Government Act 1993.*

There is one State-wide Crown land management rule that has application to Inner West LGA. This gazetted

rule has been made under s.3.15 of the CLM Act and can be viewed in full at: https://www.crownland.nsw.gov.au/sites/default/files/2025-02/clmr1801-granting-leases-licenses-communication-infrastructure-related-purposes-crown-land.pdf

This gazetted Crown Land Management rule is:

> Crown land managers cannot, under any act (including the *Local Government Act 1993*), grant any lease or licence authorising:
>
> - the installation or construction of communication infrastructure on Crown land;
> - the placement of infrastructure on Crown land;
> - the use of communication infrastructure that is located on Crown land;
> - access to communication infrastructure that is located on Crown land.

Any company with a lease or license granted by the Minister for communication infrastructure may be able to sublet if permitted by CLM Act terms of appointment as CLM, or relevant CLM land management rules.

Current use / Activity

1. Children's playground
2. Open lawn areas for picnics and gathering
3. On and off-leash dog walking
4. Park used as a main thoroughfare to surrounding areas
5. Markets and festivals

Potential use / Activity

1. Teen and youth activation areas
2. BBQ amenities for community gatherings
3. Extending passive recreation and rest opportunities

4.2 Express authorisation of leases and licences and other estates for the Crown Reserves and Council owned land

Under section 46(1)(b) of the LG Act, leases, licences and other estates formalise the use of community land. A lease, licence or other estate may be granted to organisations and persons, community groups, sports clubs and associations, non-government organisations, charities, community welfare services, non-profit organisations and government authorities.

The lease or licence must be for uses consistent with the reserve purpose(s), the assigned categories and zoning of the land, be in the best interests of the community as a whole, and enable, wherever possible, shared use of community land.

Any lease or licence proposal will be individually assessed and considered, including the community benefit, compatibility with this PoM and the capacity of the community land itself and the local area to support the activity.

A lease is normally issued where exclusive control of all or part of an area by a user is proposed. In all other instances a licence or short-term licence or hire agreement will be issued.

4.3 Leases and licences authorised by the plan of management

This PoM expressly authorises the issue of leases, licences and other estates over the land covered by the

PoM, provided that:

- The purpose is consistent with the purpose for which it was dedicated or reserved;
- The purpose is consistent with the core objectives for the category of the land;
- The lease, licence or other estate is for a permitted purpose listed in the LG Act or the Local Government (General) Regulation 2021;
- L.ease, licence for a permitted purpose listed in the Crown Land Management Regulation 2018.
- The issue of the lease, licence or other estate and the provisions of the lease, licence or other estate can be validated by the provisions of the *Native Title Act 1993* (Cth);
- Where the land is subject to a claim under the *Aboriginal Land Rights Act 1983* the issue of any lease, licence or other estate will not prevent the land from being transferred in the event the claim is granted;
- The lease, licence or other estate is granted and notified in accordance with the provisions of the LG Act or the Local Government (General) Regulation 2021;
- The issue of the lease, licence or other estate will not materially harm the use of the land for any of the purposes for which it was dedicated or reserved.

Leases and licences for the use of an area of land need to permissible under this PoM, the LG Act, the Local Government Regulations 2005, Crown Lands Management Act 2016 (CLMA), Crown Lands Management Regulations 2018 and Inner West Council LEP 2022, and pursuant to a development consent if required.

Table/s in the relevant sections of this PoM further identify the purposes for which leases and licences may be issued over the community land identified in this PoM, and the maximum duration of leases, licences and other estates.

4.5 Easements

This PoM authorises Council to grant 'an estate' over community land for the provision of public utilities and works associated with or ancillary to public utilities in accordance with the LG Act.

Estates may also be granted across community land for the provision of pipes, conduits, or other connections under the surface of the ground for the connection of premises adjoining the community land to a facility of Council or other public utility provider that is situated on community land.

4.6 Current Leases and Licences

The Park land, facilities and infrastructure are managed and maintained by Council with no current use agreements such as leases to obligate the occupant to construct and/or maintain buildings, facilities or land.

The hire agreement between Council and 182 Australia Street, Newtown require the occupant to manage and maintain the area and structure noted in the hire agreement. At the time of writing, there is an approved hire agreement with the occupants of 182 Australia Street, Newtown to hire a section of Camperdown Memorial Rest Park of approximately 7m x 2.5m. The hire agreement includes a hardstand area to enable park users to obtain takeaway food from the servery of the adjoining cafe.

4.7 Maximum time period for leases or licences over any community land covered by this Plan of Management.

The maximum period for any lease or licence is 30 years (including any option) and Minister's consent is required if the lease/licence exceeds 21 years (Section 47(5)(b)). Unless exempt by the regulations, all such leases, licences or grant of other estate must be advertised and the community notified in accordance with the provisions of sections 47 and 47A of the LG Act.

The grant of any lease/licence, e.g: lease/licence term and limits, tendering, and notification and approvals, will be subject to the provisions of Chapter 6 Part 2, Division 2 of the LG Act.

Council must call tenders for leases or licences over 5 years, unless the lease or licences is to be granted to a non-profit organisation. (section 46A).

Subleases are only allowable for the same purpose as the original lease, except for a handful of exceptions listed in section 26, LG Regulation.

Council may only grant exclusive occupation of community land through a lease, licence or other estate.

For leases between 5 and 21 years Council must:

- give public notice of the proposal;
- place a notice of the proposal on the land;
- notify owners adjoining the land;
- notify persons living in the vicinity of the land if the council believes that the land "is the primary focus of the person's enjoyment of community land";
- consider submissions made about the proposal; and
- refer the proposal to the Minister for Local Government if Council has received an objection to the proposal.

If an objection has been received, the council cannot grant the lease etc. but must refer the proposal to the Minister for approval.

4.8 Native Title and future acts

When planning to grant a lease or licence, the council must comply with the requirements of the Commonwealth *Native Title Act 1993* (NT Act) and have regard for any existing claims made on the land under the NSW *Aboriginal Land Rights Act 1983*.

The CLM Act requires native title managers to provide written advice to the Council Crown land manager when the Council Manager intends to perform one of the following functions in relation to the Crown land it manages or owns:

- grant leases, licences, permits, forestry rights, easements or rights of way;
- mortgage the land or allow it to be mortgaged;
- impose, require or agree to (or remove or release, or agree to remove or release) covenants, conditions or other restrictions on use in connection with dealings involving the land, or
- approve (or submit for approval) a PoM for the land that authorises or permits any of the kinds of dealings referred to above.

Native Title rights must be assumed to remain in existence if the relevant land is not 'excluded land' under the Crown Land Management Act 2016, because native title rights have not been:

- extinguished by Native Title Tribunal Determination under the NT Act; or
- surrendered through an Indigenous Land Use Agreement (ILUA); or
- protected under section 24FA of the NT Act; or
- compulsorily acquired; and
- a native title certificate has not been issued under the CLM Act.

Dealings in land or water that affect (impair or extinguish) native title are referred to as 'future acts' and these acts must be done in compliance with the NT Act. Granting a lease or licence over Crown land may be a future act.

Certain types of future acts can be validated under the NT Act. Where future acts are undertaken, native title claimants and holders are entitled to specific procedural and substantive rights. As such, the written advice of a native title manager is required. The advice must state if the act complies with the NT Act, and any necessary procedural requirements must be fulfilled prior to the act occurring.

It is the role of Inner West Council's engaged or employed native title manager to provide written advice in certain circumstances to advise if the proposed activities and dealings are valid under the NT Act (see Appendix 8 for more information).

The *Aboriginal Land Rights Act 1983* (ALR Act) was introduced in NSW to compensate Aboriginal people in NSW for dispossession of their land. Aboriginal communities in NSW can claim land to compensate them for historic dispossession of land and to support their social and economic development.

The ALR Act enables Local Aboriginal Land Councils (LALCs) to claim Crown Land, that is land in NSW owned and managed by the State Government. LALCs can have land transferred to them in freehold title if at the time of the claim the land is, among other requirements:

- able to be lawfully sold or leased;
- not lawfully used or occupied;
- not needed nor likely to be needed as residential lands;
- not needed nor likely to be needed for an essential public purpose including nature conservation; and
- not impacted by Native Title (registration application or determination).

Any actions that would burden a title over land and affect a freehold transfer of land, such as entering a lease or construction and development, may not be permitted whilst the land is subject to an unresolved Aboriginal land claim.

It is the role of the council's engaged or employed native title manager to provide written advice in certain circumstances to advise if the proposed activities and dealings are valid under the NT Act (see Appendix)

5.0 Management of Land

5.1 Guidelines and core objectives for Park

Land categorised as Park is described for guidance of category assignment in clause 104 of the LG (General) Regulation 2021 as land which is improved by landscaping, gardens or the provision of non-sporting equipment and facilities, and for uses which are mainly passive or active recreational, social, educational and cultural pursuits that do not intrude on the peaceful enjoyment of the land by others.

The core objectives for land categorised as Parks in section 36G of the LG Act, are to:

- Encourage, promote and facilitate recreational, cultural, social and educational pastimes and activities;
- Provide for passive recreational activities or pastimes and for the casual playing of games; and
- Improve the land in such a way as to promote and facilitate its use to achieve the other core objectives for its management.

5.2 Key Issues

The main issues in relation to the management of Park categorised land at Camperdown Memorial Rest Park and their future planning are:

1. Security shortfalls to amenities building and park as a whole;
2. Improving drainage within northern turf areas;
3. Aging playground with obstructed visibility;
4. Under-utilised activation along Australia Street edge;
5. Lack of structured activity aimed at youth;
6. Lack of biodiverse native planting;
7. Disconnected and fragmented parkland due to cemetery wall;
8. Under-utilised natural topographic amphitheatre;
9. Visibility – Poor lighting and visibility attracting anti-social behavior;
10. Pedestrian safety - Mitigating bicycle use within pedestrian pathways;
11. Minimal recognition of heritage and identity within the park;

Opposition for private developments and commercialisation of the park.These key issues were identified during the CMRP community consultation period (29 July–10 October 2024) and are also reflected in the Opportunities Plan within the Draft Masterplan.

5.3 Management Framework for Camperdown Memorial Rest Park

Council maintenance of buildings, facilities and infrastructure is undertaken by Council's Facilities Management team with any leasing, licensing and hiring, and customer liaison managed by Council's Parks Planning and Strategic Investments and Properties teams.

The use of facilities and infrastructure is either hired or licensed to user groups by Council for fixed and negotiated term periods or made available on a seasonal or casual booking.

Council's fees and charges for hiring and use of CMRP land are approved and published annually and available on Council's website.

Maintenance for the CMRP is undertaken by a variety of teams at Council including Facilities Management for the buildings and Parks Operations for CMRP land maintenance.

Associated bookings for CMRP are taken by the Parks Liaison Team.

Council's Parks Planning team are responsible for the community consultation and development of this Plan of Management. The delivery of the accompanying masterplan (Camperdown Memorial Rest Park Draft Masterplan, prepared by Taylor Brammer Landscape Architects) is undertaken by the Parks Projects team and CMRP's assets are managed by the Park Assets and Park Asset Maintenance teams.

5.4 Values

Following community consultation, a detailed review of prior documentation and assessment of current and projected needs the principal values of Camperdown Memorial Rest Park are:

- Create a cohesive identity and further acknowledgement of heritage of CMRP;
- Improved maintenance;
- Increase amenity through upgrade, refurbishment and addition;
- Increase pedestrian safety;
- Diversify activity through introduction of communal spaces; and
- Safety and 24 hour use of space

5.5 Development and Use

Council has currently permitted the following development and activities within the parkland:

- Infrastructure and public amenities;
- Structured and unstructured play events;
- Public lighting;
- Public art and heritage / interpretation;
- Special events or uses subject to Council approval;
- Signage;
- Dog on-leash access; and

The range of permitted uses and purposes for the categorised land and associated development to enable or support the uses/purposes is set out in Tables 4 and 5.

5.6 Current use of the land

Camperdown Memorial Rest Park provides a range of amenities and multiple uses including open lawn areas, walking paths, seating, dog off-leash area, children playground, amenities and picnic facilities.

The site is well maintained across all aspects including open lawn areas, active play areas, playground, signage and general landscape areas. Despite being well maintained, and due to high use, multiple areas are nearing the end of life and are in need of upgrade and enhancement of existing amenity. A description of condition of key items is outlined as follows:



West – Playground

Material: - Includes fixed steel play equipment, sand pit, planter beds and seating

Condition: Fair



North – Central Open Lawn

Material: Natural Turf/grass

Condition: Good



Centre – Amenities Building

Material: - Coloured brick building on concrete base. The amenities building includes wash basin and steel bike racks. The area is surrounded by mulch and natural turf.

Condition: Good, reinforce amenity building doors and introduce changed operation hours, graffiti to be cleaned.



North-West – Shaded Passive Recreation

Material: Area including natural turf and mulch with park bench seating.

Condition: Good - Extend gardens for biodiversity and amenity



Church Boundary – Mural Wall

Material: Stone blockwork surrounding perimeter of cemetery painted with graffiti

Condition: Poor – Refresh with approved murals on all boundaries fronting the park.



Throughout Park - Pathways

Material: Exposed aggregate concrete paths

Condition: Fair

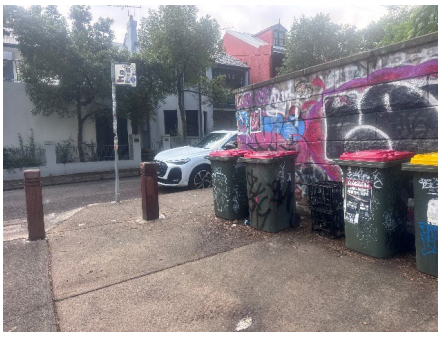




Entrances – Signage

Material: - Signage includes various materials. Sandstone signage and steel information panels can be found throughout the park (refer to page

Condition: Fair – To be refreshed and provide consistent park signage at all entrances and clean sandstone on CMRP (refer to Draft Camperdown Memorial Rest Park Masterplan page 35 for locations)



Various Locations – Bins

Material: - Plastic Bins are placed in various locations around the park (refer to Draft Camperdown Memorial Rest Park Masterplan page 35 for locations)

Condition: Fair – New bin enclosures to be provided



Federation Road – Steps

Material: - Sandstone

Condition: Fair – To be cleaned



Various Locations – Bollards

Material: - Timber bollards on concrete footing

Condition: Good



Federation Road exposed pipework and broken kerb

Material: - PVC pipe and stone kerb blocks

Condition: Poor – To be repaired

5.7 Permissible and future uses

Opportunity exists for the creation of licenses to facilitate tenancies that will positively support the casual park like character of the reserve.

The general types of uses which may occur on community land categorised as Park are forms of development generally associated with those uses, are set out in detail in Tables 4 and 5 below. The facilities on community land may change over time, reflecting the needs of the community and the direction in which Council wishes to take.

The tables on the following pages set out permissible and future uses for Camperdown Memorial Rest Park.

Tabe 4	
Uses/Purposes	**Park Category**
Active and passive recreation including children's play and cycling	✓
Group recreational use, such as picnics and private celebrations	✓
Eating and drinking in a relaxed setting	✓
Publicly accessible ancillary areas, such as toilets	✓
Festivals, parades, markets, fairs, exhibitions and similar events and gatherings	✓
Low-intensity commercial activities (for example recreational equipment hire, mobile vendors, limited food and beverage outlets)	✓
Filming and photographic projects	✓
Busking	✓
Public address (speeches)	✓
Community gardening	✓
Active and passive recreational and sporting activities compatible with the nature of the particular land and any relevant facilities	✓
Organised and unstructured recreation activities	✓
Community events and gatherings	✓
Leashed and unleashed dog activities	✓

Note: Some of the uses listed above require a permit from the council.	

Table 5	
Development to facilitate use	**Park Category**
Development for the purposes of improving access, amenity and the visual character of CMRP, for example paths, public art, pergolas	✓
Amenities to facilitate the safe use and enjoyment of CMRP, for example picnic tables, BBQs, sheltered seating areas	✓
Temporary infrastructure to support and enable approved festivals, parades, markets, fairs, exhibitions and similar events and gatherings	✓
Toilet facilities	✓
Lighting, seating, paved areas hard and soft landscaped areas	✓
Storage sheds, rooms for hire	✓
Commercial development that is sympathetic to and supports use and activation in the area, for example hire of recreation or sporting equipment, or limited scale refreshment	✓
Community gardens	✓
Heritage and cultural interpretation, for example signs	✓
Advertising structures and signage (such as A-frames and banners) that: • relate to approved uses/activities • are discreet and temporary • are approved by the council	✓
Bio-banking and carbon sequestration initiatives	✓
Water-saving initiatives such as stormwater harvesting, rain gardens and swales	✓
Energy-saving initiatives such as solar lights and solar panels	✓

5.8 Express authorisation of leases, licences and other estates - Park

This PoM expressly authorises the issue of leases, licences and other estates over the land categorised as Park in Camperdown Memorial Rest Park. Leases, licences and other estates and purposes for which they may be granted for community land categorised as Park are listed below.

Table 6

Type of tenure arrangement	Maximum term	Purpose for which tenure may be granted
Lease	Up to 21 years	Nil
Licence	Up to 21 years	Café/kiosk areas, including seating and tables Hire or sale of recreational or sporting equipment
Short Term Licences	Consistent with (LG Act, S.46, LG (General) Regulation, Cl.117, and CLM Act Ss. 2.20 and 3.17, CLM Regulation Cl. 3	Community events and festivals Playing a musical instrument, or singing for fee or reward Picnics and private celebrations such as weddings and family gatherings Filming, including for cinema/television Conducting a commercial photography session Public performances Engaging in an appropriate trade or business Delivering a public address Fairs, markets, auctions and similar activities
Other Estates	Reviewed upon application	This PoM allows the council to grant 'an estate' over community land for the provision of public utilities and works associated with or ancillary to public utilities in accordance with the LG Act. Estates may also be granted across community land for the provision of pipes, conduits, or other connections under the surface of the ground for the connection of premises adjoining the community land to a facility of the council or other public utility provider that is situated on community land.

5.9 Short term licences

Short-term licences and bookings may be used to allow the council to program different uses of community land

at different times, allowing the best overall use.

Fees for short-term casual bookings will be charged in accordance with the council's adopted fees and charges at the time.

Short-term licences issued under Section 116 of the Local Government (General) Regulation 2021 are authorised for the purpose of:

a. the playing of a musical instrument, or singing, for fee or reward
b. engaging in a trade or business
c. the playing of a lawful game or sport
d. the delivery of a public address
e. commercial photographic sessions
f. picnics and private celebrations such as weddings and family gatherings
g. filming sessions

Short-term licences granted under section 2.20 of the CLM Act are authorised for the following prescribed purposes in section 31 of the Crown Land Management Regulation 2018 :

a. access through a reserve,
b. advertising,
c. community, training or education,
d. emergency occupation,
e. entertainment,
f. environmental protection, conservation or restoration or environmental studies,
g. filming (as defined in the *Local Government Act 1993*),
h. functions,
i. hiring of equipment,
j. markets
k. meetings,
l. shows,
m. site investigations,
n. sporting and organised recreational activities,

This PoM expressly authorises Council to issue short-term licences (for up to 12 months) under s2.20 of the CLM for the prescribed purposes listed in Clause 31 of the Crown Land Management Regulation 2018, and licences under Section 116 of the Local Government (General) Regulation 2021 in accordance with the limitations imposed.

6.0 Action Plan

6.1 Action Plan for Camperdown Memorial Rest Park

Section 36 of the LG Act requires that a PoM for community land details:

- Objectives and performance targets for the land
- The means by which the council proposes to achieve these objectives and performance targets
- The manner in which the council proposes to assess its performance in achieving the objectives and performance targets.

Table 6 set out the action plan for Camperdown Memorial Rest Park which has a single category of Park across the land.

Table 6 Action Plan

Management issue	Objectives and Performance Targets	Means of achievement of objectives	Manner of assessment of performance
1. Cohesive identity	Maintain existing heritage and memorial items	On-going maintenance of existing memorials, inclusions of notable historical events relating to park to be included.	Implementation of Council-improved Landscape Masterplan. Observation. Community Survey to test satisfaction with upgrade.
	Integrate cultural overlays into CMRP identity through additions of murals and signage	Integrate cultural elements into the design process where appropriate, incorporating traditional language, placenames, and design principles. Recognise site's present art culture and past histories.	Engagement of Connecting with Country ambassador and integrating their recommendations where appropriate. Engagement of local artists Built elements, signage, wayfinding reflect storytelling and meaning of site.
	Upgrade signage to a single identity	Upgrade and refurbish required signage throughout CMRP	Observation. User survey.
	Maintain existing park-like style and informal arrangement	Manage and increase existing and new shade tree canopy across the site. Progressive installation of new trees and protection of existing.	Implementation of Council-improved Landscape Masterplan. Measurement of shade cover of between 30-40% of sites area.

			Annual report on the health and robustness of planted stock.
	Provide cohesive connection between Northern and Southern ends of the park	Explore future pedestrian connection through existing Cemetery.	

Table 6 Action Plan

Management issue	Objectives and Performance Targets	Means of achievement of objectives	Manner of assessment of performance
2. Increase amenity & activity	Extend biodiversity and gardens across CMRP while maintaining its open spaces and flexibility for gatherings	Extend endemic and native planting underneath existing trees along Federation Road and Church Street boundary.	Observation. Percentage reports of sites or works undertaken each year. Square meter rates of additional plantings.
	Upgrade and extend playground to be landmark playground for the Inner West.	Increase all ages and all abilities play opportunities at the existing park. Investigate opportunities to provide accessible play spaces in conjunction with existing facilities.	Implementation of Council-approved Landscape Masterplan. Increased ;stay and play; and increased use due to improved facilities. Observation. User survey.
	Refurbish garbage and recycling bins with bin enclosures.	Design enclosures for all existing bins.	Observation through less litter throughout CMRP and deceased access for wildlife. Implementation of Council-approved Landscape Masterplan. Allocation of budget for works.
	Increase opportunities for structured activities aimed at youth	Dedicate an area for youth activities such as fitness equipment and bouldering wall.	Implementation of Council-approved Landscape Masterplan. Community survey.

	Improved use of sites topography	Provide a stage space for events such as festivals and public performances.	Implementation of Council-approved Landscape Masterplan. Observations of visitor uses.
	Increase surveillance	Reduce areas where there is less surveillance and increase visibility towards the street.	Observation. Implementation of Council-approved Landscape Masterplan. Reduction in complaints to Council. User survey.
	Provide spaces for community wellbeing and education	Provide communal sensory gardens	Observation of usage.
	Allowing facilities such as BBQ areas to aid in increase in visitor experience.	New BBQ amenities	Observation of usage.

Table 6 Action Plan			
Management issue	**Objectives and Performance Targets**	**Means of achievement of objectives**	**Manner of assessment of performance**
3. Increase pedestrian and visitor safety	Reduce high-speed cyclist activity within CMRP	Create dedicated two way bike lane along Church Street and Federation Road edge.	Implementation of Council-approved Landscape Masterplan. Less complaints from Park users. Less 'close-calls'.
	Increase surveillance	Reduce areas where there is less surveillance and increase visibility towards the street.	Observation. Implementation of Council-approved Landscape Masterplan. Reduction in complaints to Council. User survey.
	Improve lighting and after-dark activation	Increase lighting along pathways and shaded areas to activate spaces after-dark.	Measured through survey and observation.
	Ensure visitor safety within amenity building area	Reinforce amenity building doors and vandalism proof building Increased police patrol	Observation. Reduction in complaints to Council.
4.Litter prevention and management	Ensure waste and litter is well maintained to limit rubbish entering our environment, promoting safe, welcoming spaces.	Public place bins located appropriately to avoid litter, signage to encourage behaviour change	Annual Litter Measure results (Ongoing)

7.0 Appendix

7.1 Plan of Management Legislative Framework

The primary legislation that impacts on how community land is managed or used is briefly described below. You can find further information regarding these acts at www.legislation.nsw.gov.au.

Local Government Act 1993

Section 35 of the *Local Government Act 1993* (LG Act) provides that community land can only be used in accordance with:

- the plan of management applying to that area of community land, and
- any law permitting the use of the land for a specified purpose or otherwise regulating the use of the land, and
- the provisions of Division 2 of Chapter 6 of the Act.

Section 36 of the Act provides that a plan of management for community land must identify the following:

a) the category of the land,

b) the objectives and performance targets of the plan with respect to the land,

c) the means by which the council proposes to achieve the plan's objectives and performance targets,

d) the manner in which the council proposes to assess its performance with respect to the plan's objectives and performance targets,

and may require the prior approval of the council to the carrying out of any specified activity on the land.

A plan of management that applies to just one area of community land:

a) must include a description of:

(i) the condition of the land, and of any buildings or other improvements on the land, as at the date of adoption of the plan of management, and

(ii) the use of the land and any such buildings or improvements as at that date, and

b) must:

(i) specify the purposes for which the land, and any such buildings or improvements, will be permitted to be used, and

(ii) specify the purposes for which any further development of the land will be permitted, whether under lease or licence or otherwise, and

(iii) describe the scale and intensity of any such permitted use or development.

Land is to be categorised as one or more of the following:

a) a natural area

b) a sportsground

c) a park

d) an area of cultural significance

e) general community use.

Land that is categorised as a natural area is to be further categorised as one or more of the following:

a) bushland

b) wetland

c) escarpment

d) watercourse

e) foreshore

f) a category prescribed by the regulations.

Additionally, under section 36 of the LG Act, a site-specific PoM must be made for land declared:

- as critical habitat, or directly affected by a threat abatement plan or a recovery plan under threatened species laws (sections 36A(2) and 36B(3))
- by council to contain significant natural features (section 36C(2))
- by council to be of cultural significance (section 36D(2)).

Classification of public land

The LG Act requires classification of public land into either 'community' or 'operational' land (Section 26). The classification is generally made for council-owned public land by the council's Local Environmental Plan (LEP) or in some circumstances by a resolution of the council (Section 27).

Crown reserves managed by council as Crown land manager have been classified as community land upon commencement of the *Crown Land Management Act 2016* (CLM Act). Councils may manage these Crown reserves as operational land if written consent is obtained from the Minister administering the CLM Act.

Classification of land has a direct effect on the council's ability to dispose of or alienate land by sale, leasing, licensing or some other means. Under the LG Act, community land must not be sold (except for scheduled purposes), exchanged or otherwise disposed of by the council, and the land must be used and managed in accordance with an adopted PoM. In addition, community land is subject to strict controls relating to leases and licences (sections 45 and 46) of the LG Act.

By comparison, no such restrictions apply to operational land that is owned by councils. For example, operational land can be sold, disposed, exchanged or leased including exclusive use over the land, unencumbered by the requirements which control the use and management of community land. Crown reserves managed by council as operational land may generally be dealt with as other operational land but may not be sold or otherwise disposed of without the written consent of the Minister administering the CLM Act.

Operational land would usually include land held as a temporary asset or an investment, land which facilitates the council carrying out its functions or land which may not be open to the general public (for example, a works depot).

The classification or reclassification of council-owned public land will generally be achieved by a LEP or by a resolution of council in accordance with sections 31, 32 and 33 of the LG Act. If land is not classified by resolution within a three-month period from acquisition it automatically becomes community land, regardless of whether it satisfies the objectives for community land as outlined in the LG Act

For Crown land, Council cannot reclassify community land as operational land without consent of the Minister administering the CLM Act.

Crown Land Management Act 2016

Crown reserves are land set aside on behalf of the community for a wide range of public purposes, including environmental and heritage protection, recreation and sport, open space, community halls, special events and government services.

Crown land is governed by the CLM Act, which provides a framework for the State government, local councils and members of the community to work together to provide care, control and management of Crown reserves.

Under the CLM Act, as Council Crown land managers, councils manage Crown land as if it were public land under the LG Act. However, it must still be managed in accordance with the purpose of the land and cannot be used for an activity incompatible with its purpose – for example, Crown land assigned the purpose of 'environmental protection' cannot be used in a way that compromises its environmental integrity.

Councils must also manage Crown land in accordance with the objects and principles of Crown land management outlined in the CLM Act. The objects and principles are the key values that guide Crown land management to benefit the community and to ensure that Crown land is managed for sustainable, multiple uses.

Principles of Crown land management

- Environmental protection principles are to be observed in the management and administration of Crown land.
- The natural resources of Crown land (including water, soil, flora, fauna and scenic quality) will be conserved wherever possible.
- Public use and enjoyment of appropriate Crown land are to be encouraged.
- Where appropriate, multiple uses of Crown land should be encouraged.
- Where appropriate, Crown land should be used and managed in such a way that both the land and its resources are sustained.
- Crown land is to be occupied, used, sold, leased, licensed or otherwise dealt with in the best interests of the state of NSW, consistent with the above principles.

Crown land management compliance

In addition to management and use of Crown reserves that is aligned with the reserve purpose(s), there are other influences over council management of Crown reserves. For example, Crown land managers may have conditions attached to any appointment instruments, or councils may have to comply with specific or general Crown land management rules that may be published in the NSW Government Gazette. Councils must also comply with any Crown land regulations that may be made.

Native Title Act 1993

The Commonwealth *Native Title Act 1993* (NT Act) recognises and protects native title rights and interests. The objects of the NT Act are to:

- provide for the recognition and protection of native title;
- establish ways in which future dealings affecting native title may proceed and to set standards for those

dealings;

- establish a mechanism for determining claims to native title;
- provide for, or permit, the validation of past acts invalidated because of the existence of native title.

The NT Act may affect use of Crown land, particularly development and granting of tenure.

Specifically, the CLM Act makes it mandatory for council to engage or employ a native title manager. This role provides advice to council as to how the council's dealings and activities on Crown land can be valid or not valid in accordance with the NT Act.

Council must obtain the written advice from an accredited native title manager that Council complies with any applicable provisions of the native title legislation when:

a) granting leases, licences, permits, forestry rights, easements or rights of way over the land;

b) mortgaging the land or allowing it to be mortgaged;

c) imposing, requiring or agreeing to covenants, conditions or other restrictions on use (or removing or releasing, or agreeing to remove or release, covenants, conditions or other restrictions on use) in connection with dealings involving the land; or

d) approving (or submitting for approval) a plan of management for the land that authorises or permits any of the kinds of dealings referred to in (a), (b) or (c).

Other state and Commonwealth legislation

NSW state legislation

Environmental Planning and Assessment Act 1979

The *Environmental Planning and Assessment Act 1979* (EP&A Act) provides the framework for planning and development across NSW and guides environmental planning instruments which provide a basis for development control.

The EP&A Act ensures that effects on the natural environment, along with social and economic factors, are considered by the council when granting approval for or undertaking works, developments or activities.

This Act is also the enabling legislation for planning policies which may have a direct influence on open space management. On a state-wide level there are State Environmental Planning Policies (SEPPs). On a regional level there are Regional Environmental Plans (REPs). On a local level there are Local Environmental Plans (LEPs) as well as Development Control Plans (DCPs).

Aboriginal Land Rights Act 1983

The *Aboriginal Land Rights Act 1983* (ALR Act) is important legislation that recognises the rights of Aboriginal peoples in NSW. It recognises the need of Aboriginal peoples for land and acknowledges that land for Aboriginal people in the past was progressively reduced without compensation. Crown land meeting certain criteria may be granted to an Aboriginal Land Council. This Act may affect dealings with Crown land that is potentially claimable.

National Parks and Wildlife Act 1974

Statutory responsibilities on the council arising from this Act specifically relate to the protection of sites of pre- and post-European contact archaeological significance. This Act may affect community land categorised as cultural significance, natural area or park.

Biodiversity Conservation Act 2016

This Act covers conservation of threatened species, populations and ecological communities, the protection of native flora and fauna. This Act primarily relates to community land categorised as natural area. However, other categories may also be affected.

The Threatened Species Conservation Act 1995 has been repealed and superseded by the *Biodiversity Conservation Act 2016*. However, references to the former legislation remain in the LG Act and are therefore retained in this guideline.

DPIE's Energy, Environment and Science division advises that recovery plans and threat abatement plans made under the Threatened Species Conservation Act 1995 were repealed on the commencement of the Biodiversity Conservation Act in 2017. These plans have not been preserved by any savings and transitional arrangement under the Biodiversity Conservation Act or LG Act, meaning pre-existing plans have no legal effect.

For this reason, requirements relating to recovery plans and threat abatement plans for local councils preparing plans of management under section 36B of the LG Act are now redundant. Councils will be advised if future amendments are made to the LG Act to enable these mechanisms.

Certain weeds are also declared noxious under this Act, which prescribes categories to which the weeds are assigned, and these control categories identify the course of action which needs to be carried out on the weeds. A weed may be declared noxious in part or all of the state.

Rural Fires Act 1997

This Act contains provisions for bushfire risk management and the establishment of a Bushfire Management Committee. It also includes direction on development in bushfire prone lands.

Water Management Act 2000

This Act is based on the concept of ecologically sustainable development, and its objective is to provide for the sustainable and integrated management of the water sources of the state for the benefit of both present and future generations.

The Act recognises:

- the fundamental health of our rivers and groundwater systems and associated wetlands, floodplains, estuaries has to be protected;
- the management of water must be integrated with other natural resources such as vegetation, native fauna, soils and land;
- to be properly effective, water management must be a shared responsibility between the government and the community;
- water management decisions must involve consideration of environmental, social, economic, cultural and heritage aspects;
- social and economic benefits to the state will result from the sustainable and efficient use of water.

Heritage Act 1977

This Act contains provisions for the conservation of items of heritage and may relate to community land categorised as cultural significance or natural area.

Commonwealth legislation

Environmental Protection and Biodiversity Conservation Act 1999

This Act enables the Australian Government to join with the states and territories in providing a national scheme of environment and heritage protection and biodiversity conservation. It incorporates threatened species on a national level and with relevance to Matters of National Environmental Significance.

Telecommunications Act 1997

This Act provides for telecommunication facilities being permitted on community land without authorisation in a PoM.

State Environmental Planning Policies

State Environmental Planning Policy (Biodiversity and Conservation) 2021

This policy deals with a range of environmental matters including the clearing of native vegetation in urban and village areas subject to particular zonings.

State Environmental Planning Policy (Transport and Infrastructure) 2021

This planning policy lists development allowed with consent or without consent on community land.

State Environmental Planning Policy (Exempt and Complying Development Codes) 2008

This SEPP specifies exempt and complying development which may be carried out without the need for development consent under the Environmental Planning and Assessment Act 1979 on certain public land. Such development is not exempt from any approval, licence, permit or authority that is required under any other Act and adjoining owners' property rights and the common law still apply.

Other relevant legislation, policies and plans

Biosecurity Act 2015

Catchment Management Authorities Act 2003

Companion Animals Act 1998

Disability Discrimination Act 1992

Pesticides Act 1999

Protection of the Environment Operations Act 1997

Retail Leases Act 1994

Soil Conservation Act 1938

NSW Invasive Species Plan 2008-2015

National Local Government Biodiversity Strategy

NSW Biodiversity Strategy

7.2 Aboriginal Interests in Crown Land

Crown land has significant spiritual, social, cultural and economic importance to the Aboriginal peoples of NSW. The CLM Act recognises and supports Aboriginal rights,

interests and involvement in Crown land.

The management of Crown land can be impacted by the Native Title Act 1993 (Cth) and the Aboriginal Land Rights Act 1983 (NSW).

Native Title

Native title describes the rights and interests that Aboriginal and Torres Strait Islander people have in land and waters according to their traditional law and customs. Native title is governed by the Commonwealth *Native Title Act 1993* (NT Act).

Native title does not transfer the land to the native title holder, but recognises the right to land and water, by providing access to the land and if applicable, compensation for any loss, diminution, impairment or other effect of the act on their native title rights and interests.

All Crown land in NSW can be subject to a native title claim under the NT Act. A native title claim does not generally affect Crown land where native title has been extinguished or it is considered excluded land.

When preparing a PoM, Council is required to employ or engage a qualified native title manager to provide advice and validate acts (developments and tenures) over the reserve, in line with the NT Act. The most effective way to validate acts under the NT Act is to ensure all activities align with the reserve purpose.

If native title rights are found to exist on Crown land, council Crown land managers may be liable to pay compensation for acts that impact on native title rights and interests. This compensation liability arises for local councils whether or not the act was validated under the NT Act.

For further information about native title and the future acts framework see the Crown lands website.

Aboriginal Land Rights

The *Aboriginal Land Rights Act 1983* (ALR Act) seeks to compensate Aboriginal peoples for past dispossession, dislocation and removal of land in NSW (who may or may not also be native title holders).

Aboriginal land claims may be placed on any Crown land in NSW. The Department of Planning, Industry and Environment is responsible for investigating claims as defined in the ALR Act. If a claim is established, the land is transferred to the Aboriginal Land Council as freehold land.

7.3 Transport and Infrastructure Sepp (2021)

Division 12 Parks and other public Reserves

2.72 Definitions

In this Division—

Crown land manager has the same meaning as in the *Crown Land Management Act 2016*.

Crown managed land has the same meaning as in the *Crown Land Management Act 2016*.

Ministerial Corporation has the same meaning as in the *Crown Land Management Act 2016*.

public reserve has the same meaning as it has in the *Local Government Act 1993*, but does not include a Crown reserve that is dedicated or reserved for a public cemetery.

Secretary has the same meaning as in the *Crown Land Management Act 2016*.

2.73 Development permitted without consent

(1) Development for any purpose may be carried out without consent—

(a) on land reserved under the *National Parks and Wildlife Act 1974*, or acquired under Part 11 of that Act, if the development is for a use authorised under that Act, or

(b) on land declared under the *Marine Estate Management Act 2014* to be a marine park or an aquatic reserve if the development is for a use authorised under that Act, or

(2) Development for any purpose may be carried out without consent—

(a) on Trust lands within the meaning of the *Centennial Park and Moore Park Trust Act 1983*, by or on behalf of the Centennial Park and Moore Park Trust, or

(b) on trust lands within the meaning of the *Parramatta Park Trust Act 2001*, by or on behalf of the Parramatta Park Trust, or

(c) on Crown managed land, by or on behalf of—

(i) the Secretary, or

(ii) a Crown land manager of the land (or an administrator of the manager), or

(iii) the Ministerial Corporation, or

(iv) the Minister administering the *Crown Land Management Act 2016*,

if the development is for the purposes of implementing a plan of management adopted for the land under the Act referred to above in relation to the land or in accordance with the *Local Government Act 1993* in relation to Crown managed land managed by a council.

(3) Any of the following development may be carried out by or on behalf of a public authority without consent on land owned or controlled by the public authority—

(a) development for any of the following purposes—

(i) roads, pedestrian pathways, cycleways, single storey car parks, ticketing facilities, viewing platforms and pedestrian bridges,

(ii) recreation areas and recreation facilities (outdoor), but not including grandstands,

(iii) visitor information centres, information boards and other information facilities,

(iv) lighting, if light spill and artificial sky glow is minimised in accordance with the Lighting for Roads and Public Spaces Standard,

(v) landscaping, including landscape structures or features (such as art work) and irrigation systems,

(vi) amenities for people using the reserve, including toilets and change rooms,

(vii) food preparation and related facilities for people using the reserve,

(viii) maintenance depots,

(ix) portable lifeguard towers,

(b) environmental management works,

(c) demolition of buildings (other than any building that is, or is part of, a State or local heritage item or is within a heritage conservation area).

Note—

The term building is defined in the *Environmental Planning and Assessment Act 1979* as including any structure.

2.74 Exempt development

(1) Development for any of the following purposes that is carried out in the prescribed circumstances is exempt development—

(a) construction or maintenance of—

(i) walking tracks, raised walking paths (including boardwalks), ramps, stairways or gates, or

(ii) bicycle-related storage facilities, including bicycle racks and other bicycle parking facilities (except for bicycle paths), or

(iii) handrail barriers or vehicle barriers, or

(iv) ticketing machines or park entry booths, or

(v) viewing platforms with an area not exceeding 100m2, or

(vi) sporting facilities, including goal posts, sight screens and fences, if the visual impact of the development on surrounding land uses is minimal, or

(vii) play equipment if adequate safety measures (including soft landing surfaces) are provided and, in the case of the construction of such equipment, so long as the equipment is situated at least 1.2m away from any fence, or

(viii) seats, picnic tables, barbecues, bins (including frames and screening), shelters or shade structures, or

(ix) portable lifeguard towers if the footprint of the tower covers an area no greater than 20 square metres, or

(x) temporary structures,

(b) routine maintenance of playing fields and other infrastructure, including landscaping,

(c) routine maintenance of roads that provide access to or within those playing fields, including landscaping,

(d) environmental management works.

(2) Development is carried out in the prescribed circumstances if the development is carried out—

(a) on land referred to in section 2.73(1) by or on behalf of a public authority, or

(b) on land referred to in section 2.73(2)(a) or (b) by or on behalf of the Centennial Park and Moore Park Trust or the Parramatta Trust, as the case may be, or

(c) on land owned or controlled by a public authority by or on behalf of the public authority, or

(d) on Crown managed land, by or on behalf of—

(i) the Secretary, or

(ii) a Crown land manager of the land (or an administrator of the manager), or

(iii) the Ministerial Corporation, or

(iv) a council having control of the land under section 48 of the Local Government Act 1993, or

(v) the Minister administering the Crown Land Management Act 2016.

(3) Development is exempt development under this section only if the development—

(a) complies with section 2.20, and

(b) involves no greater disturbance of native vegetation than necessary, and

(c) does not result in an increase in stormwater run-off or erosion.

CAMPERDOWN MEMORIAL REST PARK, NEWTOWN

DRAFT MASTERPLAN

TaylorBrammer INNER WEST



Photograph of main grassed area, pathways and cemetery wall; Source Taylor Brammer Landscape Architects

Council acknowledges the Gadigal and Wangal peoples of the Eora Nation, who are the traditional custodians of the lands in which the Inner West Local Government Area is situated. We celebrate the survival of Aboriginal and Torres Strait Islander cultures, heritage, beliefs and their relationship with the land and water. We acknowledge the continuing importance of this relationship to Aboriginal and Torres Strait Islander peoples living today, despite the devastating impacts of European invasion. We express our sorrow for past injustices and support the rights of Aboriginal and Torres Strait Islanders to self-determination.

Document / Status Register

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01	16 SEPTEMBER 2025	DRAFT	AL
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1.00 Introduction

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Photograph of existing playground; Source Taylor Brammer Landscape Architects 31.01.2024

1.0

1.01 Executive Summary

Background

Taylor Brammer Landscape Architects Pty Ltd have been engaged by Inner West Council to prepare a Masterplan and Plan of Management for Camperdown Memorial Rest Park, Newtown. The brief included extensive community consultation to inform the design outcome for the users and community.

By way of background, a previous Plan of Management and masterplan was prepared in 2001. Since this there has been a Council amalgamation, resulting in amended Council policies, and new future directions and managements for the now Inner West Council Local Government Area and community. As a result, an updated Masterplan for the reserve is required, which outlines the framework for managing the Park and identifying appropriate uses for the Park.

This Masterplan provides a long term vision for the place that will be appropriate for the site and provides a parkland of recreation that fulfills the community's aspirations and needs.



Photograph of playground; Source Taylor Brammer Landscape Architects 31.01.2024

1.02 Review of Background Documentation

State Government

- NSW Public Spaces Charter 2021
- NSW Greener Places Design Guide 2020
- Sydney Green Grid 2023
- NSW Connecting with Country 2023

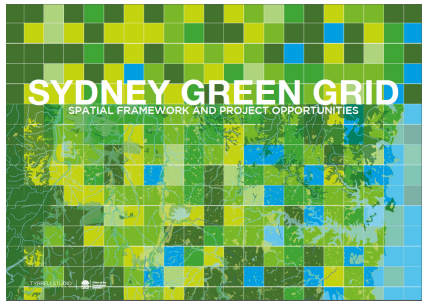
Local Government

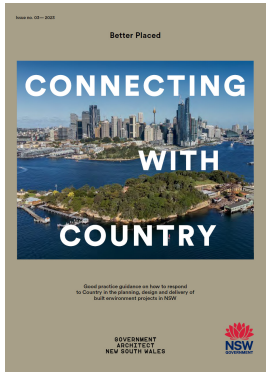
- Inner West Innovate Reconciliation Action Plan 2023-2025
- Our Inner West 2036 Strategic Plan
- Our Place Inner West - Local Strategic Planning Statement 2020
- Recreation Needs Study - A Healthier Inner West 2018
- Recreation Strategy and Action Plan 2023-2032
- Inner West Blue Green Grid Strategy 2023
- Inner West Land and Property Asset Plan 2018
- Inner West Climate and Renewables Strategy 2019
- Greenway Masterplan Report 2018
- Camperdown Memorial Rest Park Plan of Management and Landscape Masterplan 2001
- Inner West Council Homelessness Strategy

1.02 State Government









NSW Public Spaces Charter 2021

Key Considerations
Inclusive and Accessible Design:
- Prioritise inclusivity, ensuring public spaces are accessible to everyone regardless of demographics or abilities.
- Design spaces with clear entrances, visible wayfinding, and integration with surroundings for easy navigation.

Community-Centric Approach:
- Focus on building strong, connected communities through public spaces.
- Engage diverse community groups in planning and design, fostering inclusiveness and community-led initiatives.

Cultural Enrichment and Environmental Sustainability:
- Recognise public spaces as platforms for cultural expression and creativity.
- Integrate green infrastructure to enhance biodiversity, promote climate resilience, and ensure equitable access to nature.

NSW Greener Places Design Guide 2020

Key Considerations
Integration of Green Infrastructure:
- Combine green infrastructure with urban development and infrastructure.
- Understand physical and functional relationships between urban green space and other infrastructure.
- Implement wider environmental, social, and economic benefits from green infrastructure.

Connectivity of Open Spaces:
- Create a network of high-quality open spaces connected to town centers, transport hubs, rivers, and residential areas.
- Enhance physical and functional connections between different green spaces.
- Increase planting along stormwater, gas, and power easements, roads, and rail corridors.

Multi-functionality of Green Spaces:
- Design landscapes that offer ecological, socio-cultural, and economic benefits simultaneously.
- Balance multi-functionality with the need to protect and enhance local habitat.
- Recognize the value of existing landscape performance via improved connectivity, stormwater management, and environmental quality.

Sydney Green Grid 2023

Key Considerations
Regional Emphasis:
- Sydney's Green Grid tailors its approach to the distinct characteristics of Western Sydney, Parramatta, and Sydney, recognizing and enhancing the unique ecological features and recreational opportunities within each region.

Strategic Connectivity:
- The initiative prioritises the creation of a comprehensive and connected green infrastructure network. By integrating various green spaces, it seeks to bridge fragmented areas, preserving biodiversity, and providing residents with enhanced recreational and environmental experiences.

Holistic Urban Integration:
- Sydney's Green Grid proposes an integrated urban planning strategy that harmonises green spaces with transportation and utilities. This holistic approach aims to create sustainable, liveable, and inclusive urban environments, ensuring resilience in the face of ongoing urban development and expansion.

NSW Connecting with Country 2023

Key Considerations
Understanding Country:
- Begin by understanding the specific Country on which the project is located, respecting the diverse cultural landscapes and connections that exist. Consider Aboriginal language, placenames, and the broader context beyond site boundaries.
- Engage dialogue with Aboriginal and Torres Strait Islander representatives whenever possible.

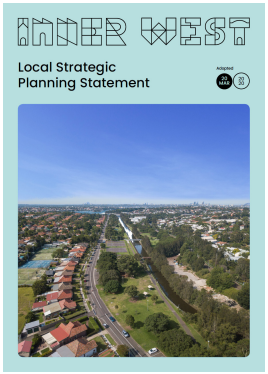
Cultural Integration in Design:
- Integrate cultural elements into the design process where appropriate, incorporating traditional language, placenames, and design principles. Recognise the importance of in-between spaces, indirect connections, and storytelling in creating meaningful and culturally rich designs.

Sustainability and Connection to Living Systems:
- Embrace a wide approach to sustainability, acknowledging the interconnectedness of living systems. Consider biodiversity, water management, and circular economy principles. Learn from traditional Indigenous architecture and explore ways to connect with Earth, Water, and Sky Country in designs.

1.02 Local Government









Inner West Innovate Reconciliation Action Plan 2023-2025

Key Considerations

Recognition and Respect for Indigenous Peoples:

- A commitment to recognizing and deeply respecting the cultural and spiritual significance of Aboriginal and Torres Strait Islander peoples, extending beyond acknowledgment.

Equal Opportunities and Community Development:

- Makes a pledge to ensure that Indigenous peoples have access to the same opportunities as the broader Australian community.
- This commitment can be tangible through the implementation of impactful programs actively promoting inclusive and supportive community development.

Two-Way Communication and Relationship Building:

- Highlights the importance of positive, respectful relationships, emphasizing two-way communication between Indigenous peoples, organisations, and communities.
- The focus revolves around expanding networks, engaging in advocacy, and initiatives, all aimed at fostering understanding, collaboration, and the establishment of trust.

Our Inner West 2036 Strategic Plan

Key Considerations

Ecological Sustainability:

- Provide the community with tools for sustainability.
- Maintain and enhance green corridors and urban tree canopy.
- Implement water-sensitive policies and projects.

Liveable, Connected Neighbourhoods and Transport:

- Design development for sustainability and community well-being.
- Preserve the unique character and heritage of neighbourhoods.
- Ensure public spaces are welcoming, accessible, and safe.

Creative Communities and a Strong Economy:

- Value and celebrate creativity and culture.
- Promote the Inner West as a hub for creative industries.
- Support a thriving local economy with diverse and accessible employment.

Our Place Inner West - Local Strategic Planning Statement 2020

Key Considerations

Vision for the Inner West:

- Prioritises creating a high-quality living environment that embraces diversity and addresses future population needs. Sustainability, encompassing ecological and economic aspects, is at the core, fostering connected communities through spatial planning, social engagement, and efficient transport.

Strategic Themes and Priorities:

- Guided by six key themes, aligned with broader community and district plans. These themes shape planning priorities, spanning ecological sustainability, liveable neighborhoods, sustainable transport, creative communities, a strong economy, and fostering happy, healthy communities.

Specific Planning Objectives:

- Outlines specific objectives to realise the vision, including adapting to climate change, achieving zero emissions, and cultivating a diverse urban forest. Priorities extend to sustainable housing growth, accessible urban spaces, robust transport infrastructure, a thriving local economy, and the recognition and support of cultural diversity.

Recreation Needs Study - A Healthier Inner West 2018

Key Considerations

Addressing Current and Future Gaps in Open Space:

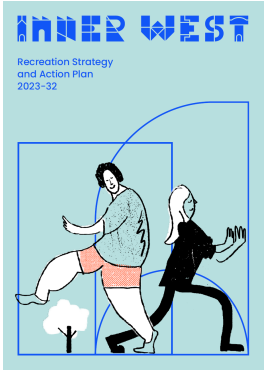
- Increase the supply of open space in suburbs with low metrics and plan for future demand by establishing benchmarks for open space provision in new developments.
- Collaborate with developers to create multipurpose recreation spaces to meet future demand.

Increasing Capacity of Existing Facilities:

- Improve the quality and function of existing open space and recreation facilities.
- Enhance amenities, invest in upgrades to lighting and safety, and consider alternative improvements for sporting fields.

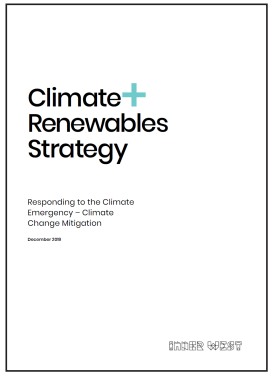
Creating Inclusive and Nature-Connected Recreation Spaces:

- Re-imagine streets and laneways as recreation spaces to increase accessibility.
- Promote inclusion by reflecting local history, encouraging diverse usage, and addressing health needs.
- Provide nature-based spaces, and address climate impacts in recreation planning.









Recreation Strategy and Action Plan 2023-2032

Key Considerations

An Active Inner West

- Enhance open spaces in the Inner West by creating new parks, pocket parks, and neighborhood parks through partnerships, rooftop spaces, and other innovative solutions. The strategy aims to address deficiencies, ensure child-safe facilities, and promote inclusive and well-maintained open spaces for the community.

Active Lives

- Ensure inclusive and diverse community participation in recreation by promoting accessibility, cultural sensitivity, and social inclusion through the development of parks, facilities, and programs.

Active Communities

- Prioritise community well-being and inclusivity by developing and upgrading indoor sporting facilities, enhancing sports grounds, creating inclusive playgrounds, and promoting diverse recreational opportunities.

Inner West Blue Green Grid Strategy 2023

Key Considerations

Urban Challenges and Innovative Solution:

- The Inner West faces population growth and funding limitations, hindering new open space development. The Blue-Green Grid emerges as an innovative solution to provide additional facilities and areas, catering to community needs while navigating existing constraints.

Interconnected Open Spaces Vision:

- The Blue-Green Grid Strategy outlines a vision for 85 interconnected routes, improving access to recreational spaces, enhancing urban design with water-sensitive strategies, and promoting cultural connections. It not only addresses immediate challenges but aligns with regional plans, contributing to the Greater Sydney Green Grid.

Long-Term Cultural-Environmental Fusion:

- Beyond local benefits, the Blue-Green Grid Strategy contributes to the Greater Sydney Region Plan. Moreover, it recognizes the potential of Blue-Green Infrastructure to blend cultural and environmental values, encouraging shared ownership and custodianship.

Inner West Land and Property Strategy 2019

Key Considerations

Optimized Property Management:

- Analyse lifecycle costs and revenue for each property.
- Apply consistent criteria for cost-benefit optimisation.
- Regularly review opportunities for reuse and disposal.

Transparent Governance:

- Develop and implement clear Land & Property Policy and Guidelines.
- Document and enforce property agreements, maintaining a comprehensive register.
- Report regularly, ensuring transparency and adherence to key performance indicators.

Future-Focused Community Planning:

- Analyse community needs for services and spaces.
- Develop a 10-year strategic property program.
- Prioritise property decisions based on evolving community needs.

Inner West Climate and Renweables Strategy 2019

Key Considerations

Promoting Renewable Energy Adoption:

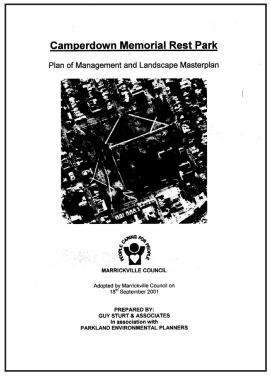
- Establish an Office of Renewable Energy Innovation for initiatives like Solar My School and Inner West Solar Garden.
- Support solar installations on various scales, emphasizing inclusivity for residents and businesses with limited access.

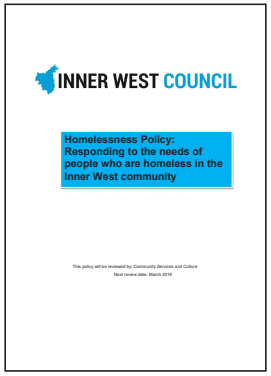
Zero-Carbon Buildings and Precincts:

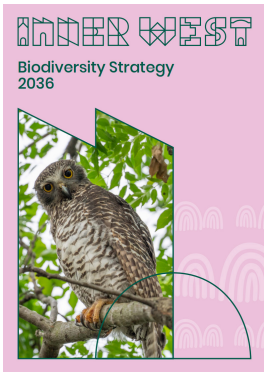
- Strengthen environmental standards through enhanced planning controls.
- Innovate planning for low-carbon precincts, encouraging decentralization and sustainable transportation.

Integrated Transport and Emission Reduction:

- Implement an Integrated Transport Strategy prioritising active transport and shared vehicle modes.
- Foster a transport hierarchy favoring walking, cycling, and public transit to reduce carbon footprint and enhance community well-being.







Camperdown Memorial Rest Park Plan of Management and Landscape Master Plan 2001

Key Considerations:
Suggested Improvements:

- Planting of more trees and shrubs throughout the park - particularly native
- Increase shade (both through planting and shade structures)
- More seating - particularly in shade
- Upgraded play equipment
- BBQ area
- Covered picnic tables
- Removal of some or all of the cemetery fence
- Improved lighting

Inner West Council Homelessness Policy

Key Considerations
Ensuring Inclusive and Safe Park Spaces:

- Respect the rights of homeless individuals to access and use public parks.
- Implement measures to ensure safety and peaceful enjoyment for all park users.
- Address complaints from nearby residents and park users regarding issues like rubbish, belongings, and antisocial behavior.

Providing Supportive Services and Information:

- Offer information about available homelessness services to homeless individuals using the park.
- Facilitate connections between homeless individuals and specialist homelessness services.

Promoting Community Understanding and Engagement:

- Educate the community about the complexities of homelessness and the Inner West Council's approach to addressing it.

Inner West Biodiversity Strategy

Key Considerations

- Protecting Urban Biodiversity: Preserve and restore native habitats to combat urban development impacts like habitat loss and pollution.
- Cultural and Community Engagement: Embed Aboriginal ecological knowledge and "Caring for Country" practices, alongside community partnerships, to enhance local biodiversity.
- Climate Resilience: Adapt habitats and infrastructure to counter climate impacts, using blue-green networks to manage flooding and rising temperatures.
- Waterway Health: Enhance wetland and riparian areas with water-sensitive design and naturalization to improve water quality.
- Community Involvement: Increase citizen science and education to foster biodiversity care and sustainability.
- Policy and Monitoring: Guide urban planning with biodiversity data, promoting green cover and ecosystem health through supportive policies and incentives.

2.00 Site Analysis

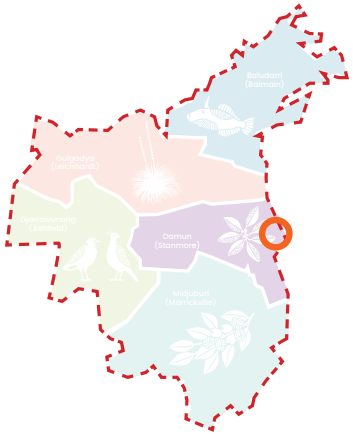
2.01	Urban Context	12	2.08	Planning, Zoning and Ownership	20
2.02	Local Context	13	2.09	Facility Conditions and Maintenance	21
2.03	Site Evolution and History	14	2.10	Topography and Soil	22
2.04	Site Character	16	2.11	Vegetation and Biodiversity	23
2.05	Site Photos	17	2.12	Hydrology and Flood	24
2.06	Site Elements	18	2.13	Climate	25
2.07	Connectivity and Access	19			



2.01 Urban Context

Camperdown Memorial Rest Park is located in Newtown, a suburb situated in Sydney's Inner West. The site sits within the Damun (Stanmore Ward) of the Inner West Council, which is the local indigenous word for Port Jackson Fig

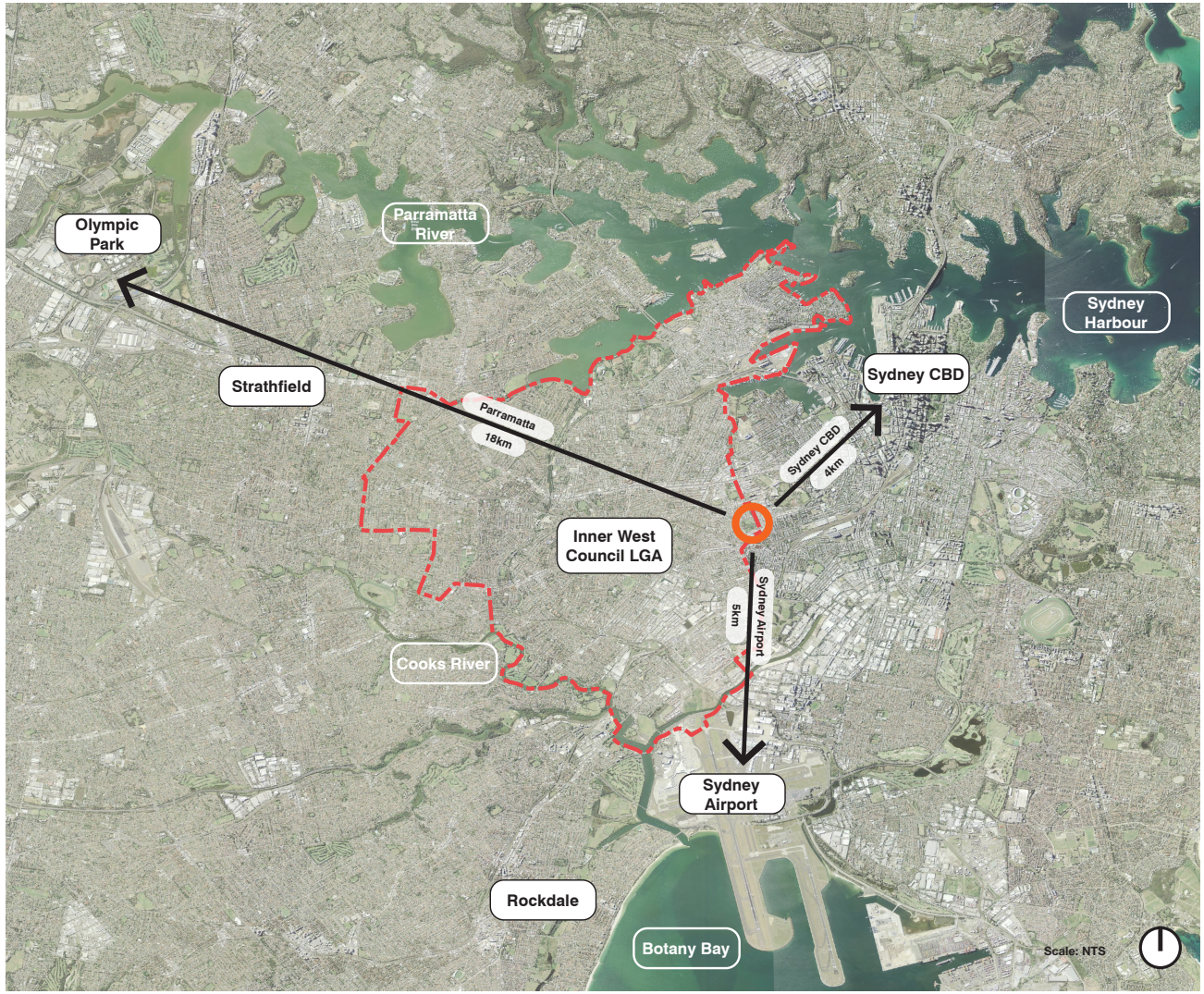
The site is situated to the north of Cooks River, a tributary of Botany Bay, and to the south of Rozelle Bay, a tributary of Sydney Harbour.



Inner West Council Wards and vegetation communities;
Source Inner West Council Blue-Green Grid Strategy 2023

LEGEND

- Inner West Council LGA
- Site
- Direction Arrow



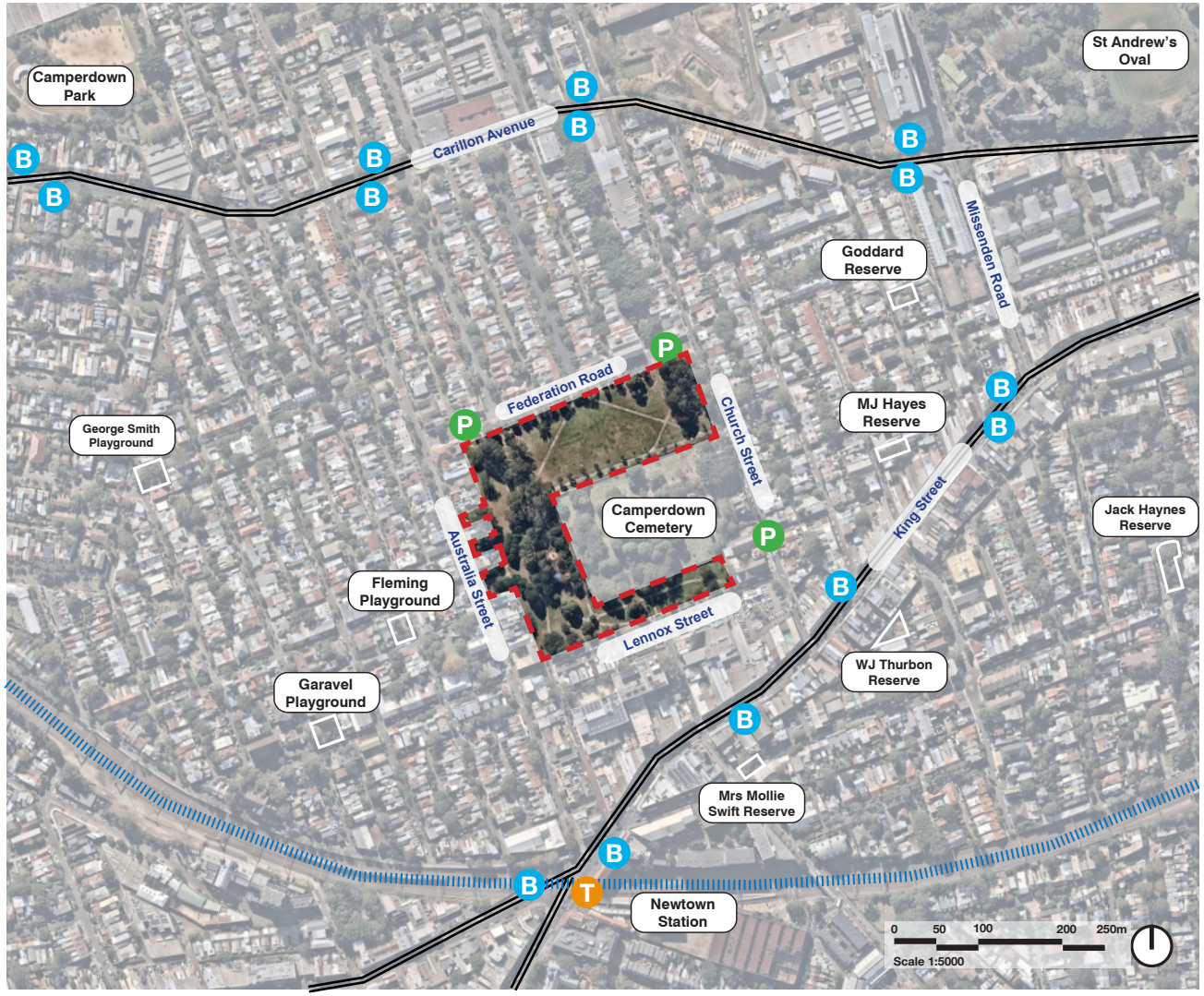
Satellite image; Source Near Map 22.01.2024

2.02 Local Context

Camperdown Memorial Rest Park is in the suburb of Newtown NSW. The park is bounded by Federation Road on the north and Australia Street on the west, Lennox Street on the south, and a cemetery and Church Street on the east.

The park is characterised by open lawn areas surrounding a high cemetery wall. The park features a playground, a public amenities building, connected footpaths and mature trees. One section of the park is timed dog off-leash. The parkland is of high community value in an area of minimal green open space.

Inner West Council Wards and vegetation communities;
Source Inner West Council Blue-Green Grid Strategy 2023



Satellite image; Source Near Map 29.01.2024

LEGEND

- Site boundary
- Major Road
- Train Line
- Existing Bus/ Light Rail/Train/ Parking

2.03 Site Evolution and Heritage

Aboriginal History

Before becoming major roads, King Street and Enmore Road were Aboriginal tracks connecting campsites, waterways, bushland and ceremonial places, with King Street in particular providing access between freshwater sources and the coast. These routes, along with nearby streets such as George and Pitt Streets, evolved from trading paths linking fertile grasslands and rich fishing areas, closely following natural features including freshwater streams and tank systems. As a result, today's street network continues to reflect Indigenous land-use patterns and historic water sources that shaped early movement and settlement across the area.

Source: 'Walking in their tracks': How Sydney's Aboriginal paths shaped the city, ABC News, 2018

Colonial History

From 1848-1948 the park was part of Camperdown Cemetery. Under the Camperdown Cemetery Act 1948, the site was divided into two lots. The smaller lot of 4 acres remained as Camperdown Cemetery and the larger lot of 8 acres was converted to public parkland following public outrage over the unsolved 1946 murder of 11-year-old Joan Norma Ginn (Norris) in the cemetery, the NSW Government and church authorities moved to convert Camperdown Cemetery into a park.

Source: Camperdown Memorial Rest Park and Cemetery [CN-0268]. City of Sydney Archives

Park Evolution

The park was initially thought to be under the ownership of the City of Sydney, and later transfered to Marrickville Municipal Council in 1970. The parkland has since been registered as a Crown Land Reserve, with Inner West Council as the Crown Land Manager. The park is heritage listed under the North Kingston Estate Heritage Conservation Area with local significance.

The cemetery area contains vegetation aligning with remnant turpentine ironbark forest, making the area of high ecological value. The accompanying photograph was taken in 1951 and shows Camperdown Cemetery with St Stephen's Church in the distance.

Today Camperdown Memorial Rest Park is one of the most popular parks within the Inner West. This is largely due to it's central location within the heart of Newtown, it's wide range of amenities and events that are held regularly in the park



Camperdown Cemetery, 1951; Source City of Sydney Archives

1943



Site used as Camperdown Cemetery before a wall is constructed in 1948, reducing the cemetery to 4 acres and converting the remaining 8 acres into a public park.

1971



Circulation path network established in parkland.

1991



Addition of playground to west of Camperdown Cemetery.

2005



Playground renovated with shade sails, new play equipment and tree establishment.

2012



Row of 11 Eucalyptus maculata trees planted along path parallel to cemetery wall.

2024



Current condition, significant mature tree canopy.

2.04 Site Character

Location and Description

Camperdown Memorial Rest Park is a neighbourhood park in the heart of Newtown. The park is bounded by Federation Road on the north, residential terrace homes and Australia Street on the west, Lennox Street on the south, and a cemetery and Church Street on the east. The area of the park is approximately 3.39 ha.

The Park provides a range of public amenities for multiple uses including a playground, an amenities building, picnic areas, open lawn areas and a timed dog off-leash area.

The reserve is an important destination for local residents, visitors and tourists and is much loved by the Inner West community.



Photo of cemetery wall with adjacent pathway, lights and trees; Source: Taylor Brammer Landscape Architects

2.05 Site Photos



Path following cemetery wall adjacent to open parkland with line of trees; Source Taylor Brammer Landscape Architects



Path line with mature Eucalyptus and newly constructed Amenities building; Source Taylor Brammer Landscape Architects



Newly constructed amenities building; Source Taylor Brammer Landscape Architects



Park entry from Federation Road, mature trees and lights with Pride activation; Source Taylor Brammer Landscape Architects



Playground with sand and climbing frame; Source Taylor Brammer Landscape Architects



Park entry from Lennox Street, cemetery wall can be seen in background, alongside park signage; Source Taylor Brammer Landscape Architects

2.06 Site Elements

DESIGN NOTES

1. Lennox Street Entry Park Signage
2. Gadigal Wangal Wayfinding Project
3. Koompartoo Memorial
4. Playground
5. Amenities Building
6. Open green space and timed dog off-leash area
7. Federation Street Sandstone Steps



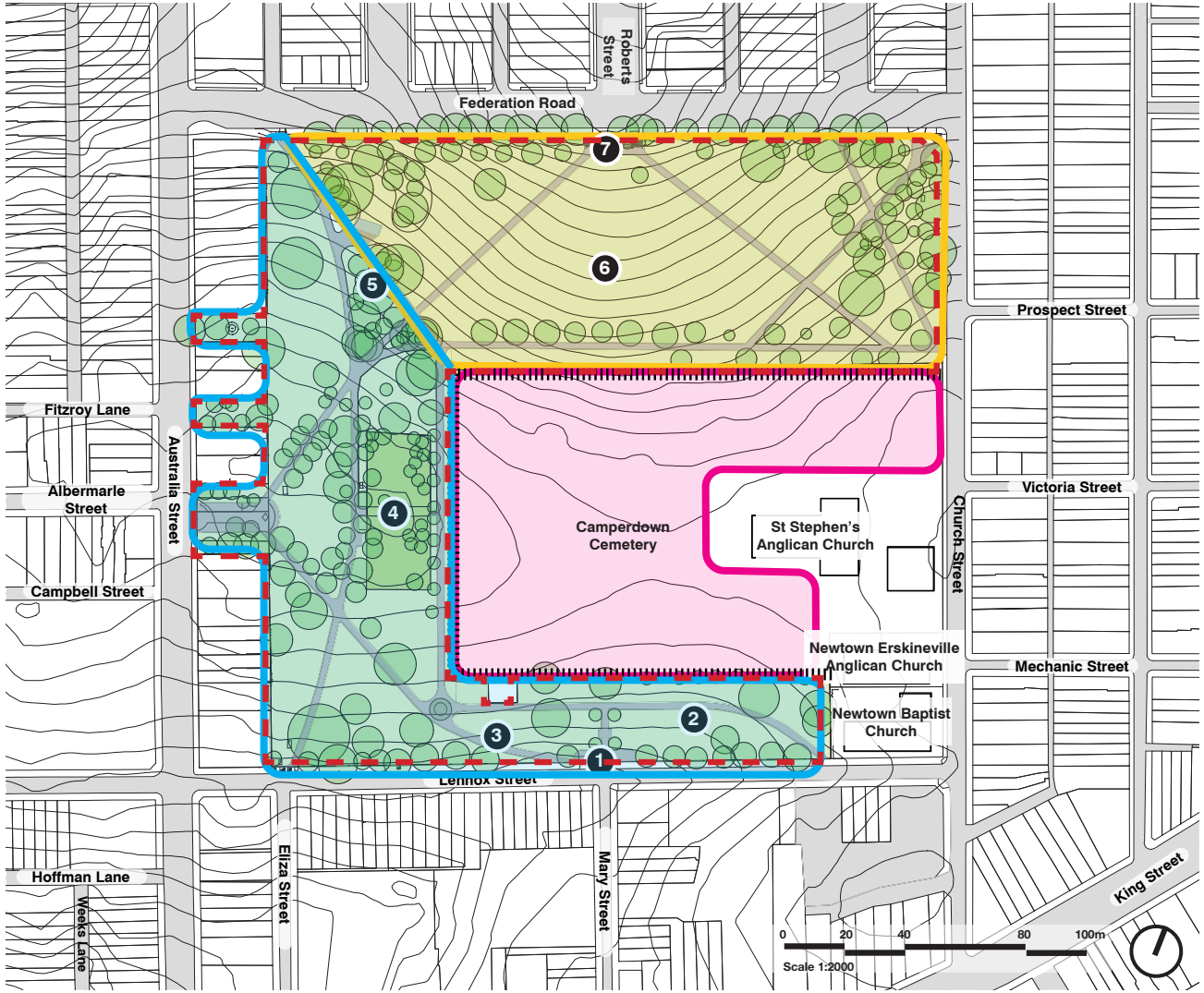






LEGEND

- Site boundary
- Timed dog off-leash area
- Dogs on leash
- Cemetery extents
- Cemetery wall



2.07 Connectivity and Access

Multiple entries exist for Camperdown Memorial Rest Park, the most prominent being ones along Lennox Street as users are often walking from King Street to the park. There is also a focused access from Australia Street between terrace dwellings.

The circulation throughout the park is centered around desire lines and the obstacle of the Cemetery, creating geometric patterns most noticeably seen in the northern grassed open area.

The site is well trafficked with people using the park to travel from Newtown into Camperdown.

Community engagement feedback highlighted residents' strong desire to remove delivery drivers from the park, which informed the inclusion of designated cycleways in the design.



LEGEND

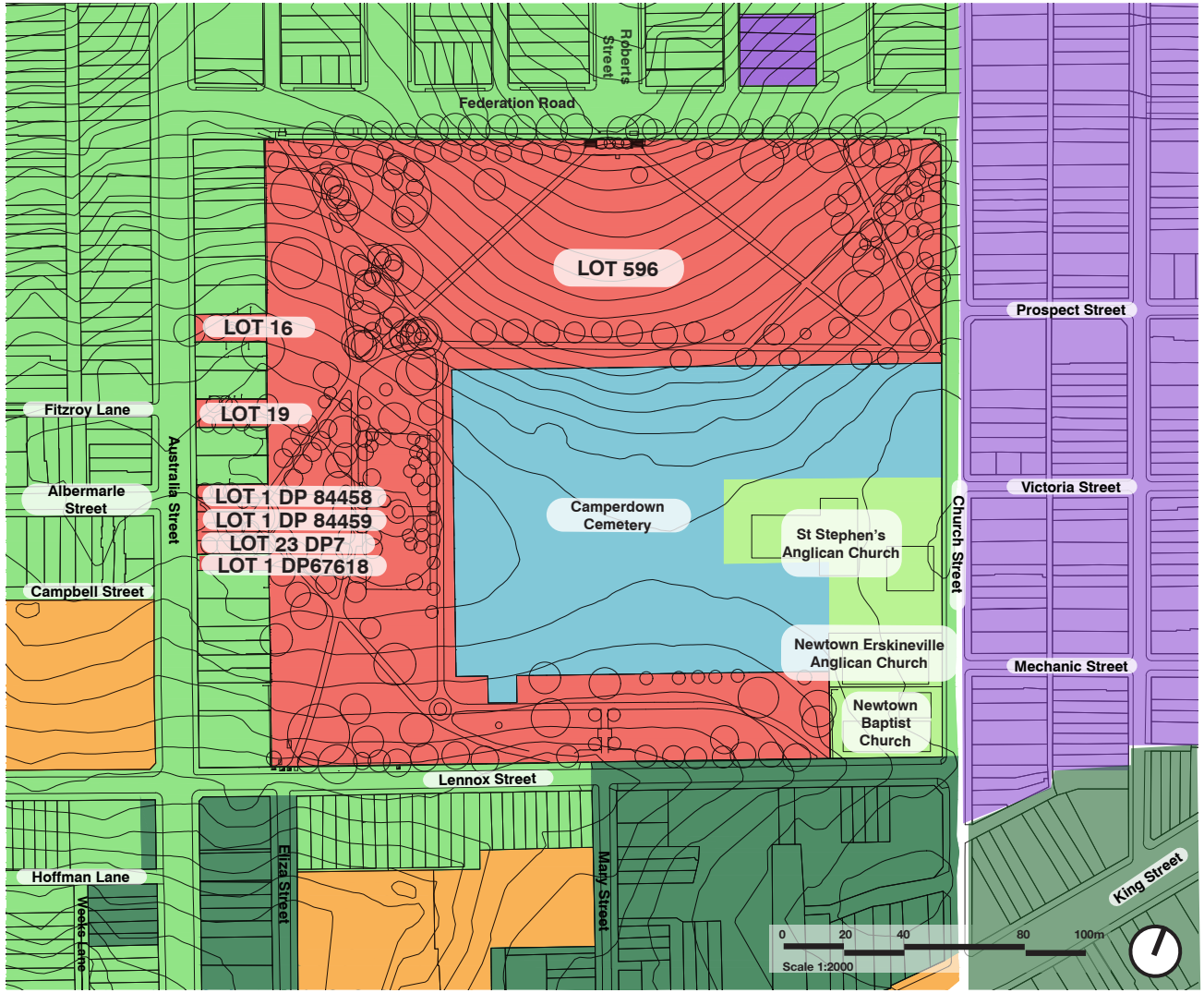
- Site boundary
- Pedestrian
- Bicycle desire lines
- Existing car parking
- Main Road Circulation to Park
- Public transport circulation

2.08 Planning, Zoning and Ownership

Camperdown Memorial Rest Park is currently classified as Neighbourhood Park and is in zone RE1 Public Recreation, as per the Inner West LEP.

Zoning Details of the reserve are as follows:

Lot / DP	Ownership	Land Classification
Lot 596 DP 752049	Crown Reserve R73413. Inner West Council as Crown Land Manager.	Crown Reserve
Lot 16 Sec 4 DP 7	Inner West Council	Community Land
Lot 19 DP 90856	Inner West Council	Community Land
Lot 1 DP 84458	Crown Reserve R73413. Inner West Council as Crown Land Manager.	Community Land
Lot 1 DP 84459	Crown Reserve R73413. Inner West Council as Crown Land Manager.	Community Land
Lot 23 Sec 4 DP 7	Crown Reserve R73413. Inner West Council as Crown Land Manager.	Community Land



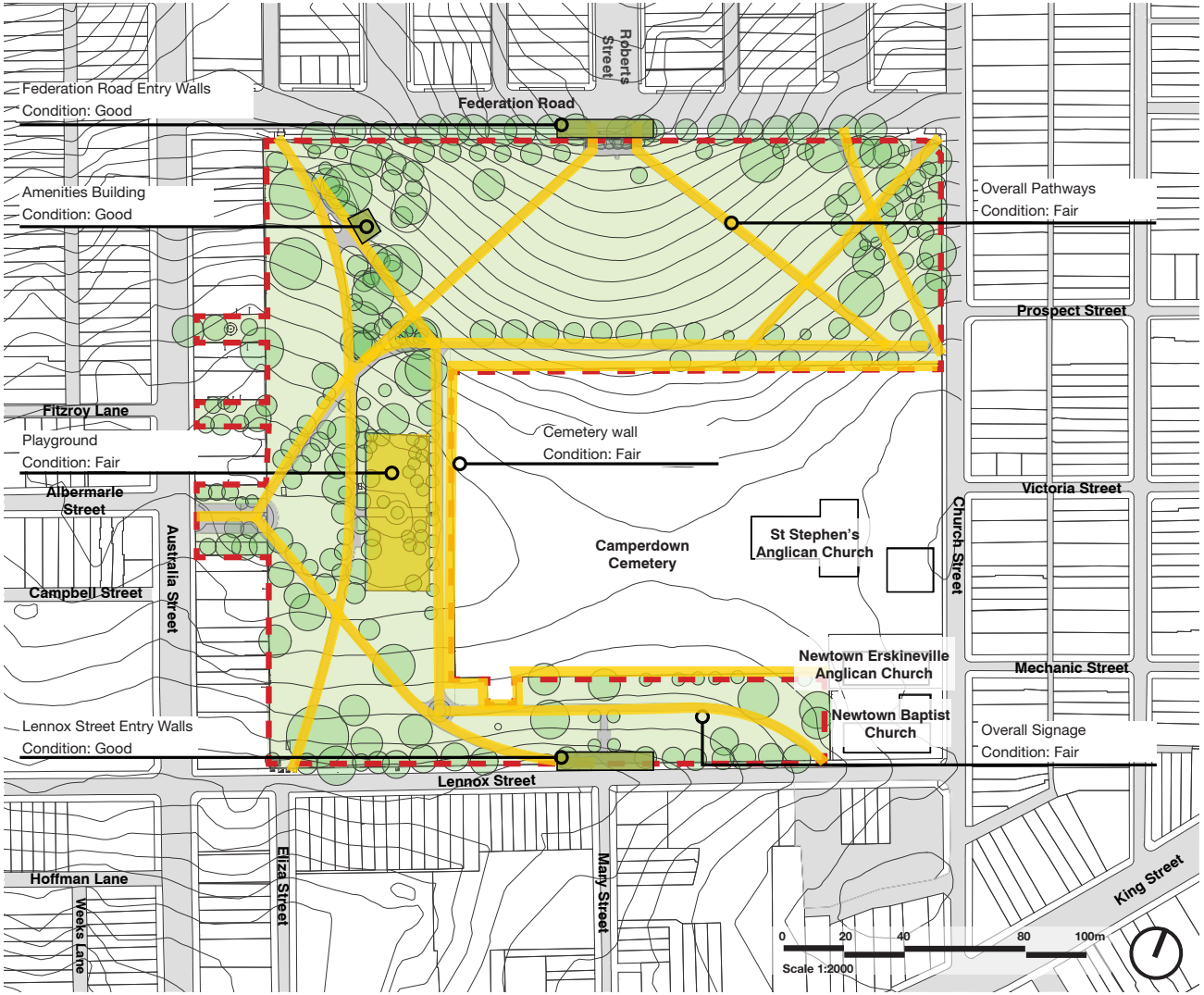
LEGEND

- Site boundary
- R1 General residential
- R2 Low density residential
- SP1 Special activity
- RE1 Public recreation
- SP2 Infrastructure
- E1 Local centre

2.09 Facility Conditions and Maintenance

Camperdown Memorial Rest Park has several facilities and amenities of which are of varying age and condition. The current facilities include:

- Playground
- Amenities building
- Walking paths
- Open lawn areas
- Seating
- Timed dog off-leash area



LEGEND

- Site boundary
- Facility Condition Good
- Facility Condition Fair
- Facility Condition Poor

2.10 Topography and Soil

Camperdown Memorial Rest Park is positioned along the top of a ridgeline and is exposed to winds: predominantly from the south in the summer with north-easterly breezes in the afternoons and more varied in the winter but most commonly from the west. The park ranges in elevation from approximately 32 metres above sea level at its lowest point to 42 metres at its highest point, located at the Australia Street entrance, which is the highest point in Newtown.

The site is situated on the Blacktown soil landscape which likely contains variations of the typical soil profile shown below:

A1 horizon - friable brownish-black loam
A2 horizon - hard setting brown clay loam
B horizon - strongly pedal, mottled brown light clay
B3/C horizon - light grey plastic mottled clay

This soil landscape is susceptible to moderately reactive soil and seasonal waterlogging.

General fertility is low to very low. The subsoils may be locally sodic with low permeability.

LEGEND

- Site boundary
- Existing contour
- +2m Elevation marker



2.11 Vegetation and Biodiversity

The pre-1750 vegetation community that existed within the site boundary of Camperdown Memorial Rest Park is Sydney Turpentine-Ironbark Forest (Wet Sclerophyll)

The existing vegetation consists of open grassed areas and trees, mostly planted since 1950. Predominate native species include Eucalyptus sp., Illawarra Plum (Podocarpus elatus) and Acacia sp. 165 trees were planted as part of the "Kompartoo plantings in 1988, of which only a small number remain, including Eucalyptus, Casuarinas and Black Wattles, which are scattered throughout the park. In 2011, a row of 11 Eucalyptus maculata were planted along the path parallel to the cemetery wall. There is a Moreton Bay Fig tree next to the Cemetery Lodge that is believed to have been planted in 1848, however most trees in the Cemetery have been planted in the last 60-70 years.

Camperdown Cemetery contains areas of remnant understorey species of the Turpentine-Ironbark forest that once covered the Inner West.

Total canopy coverage = 13,500m^2
= 40% of total site area

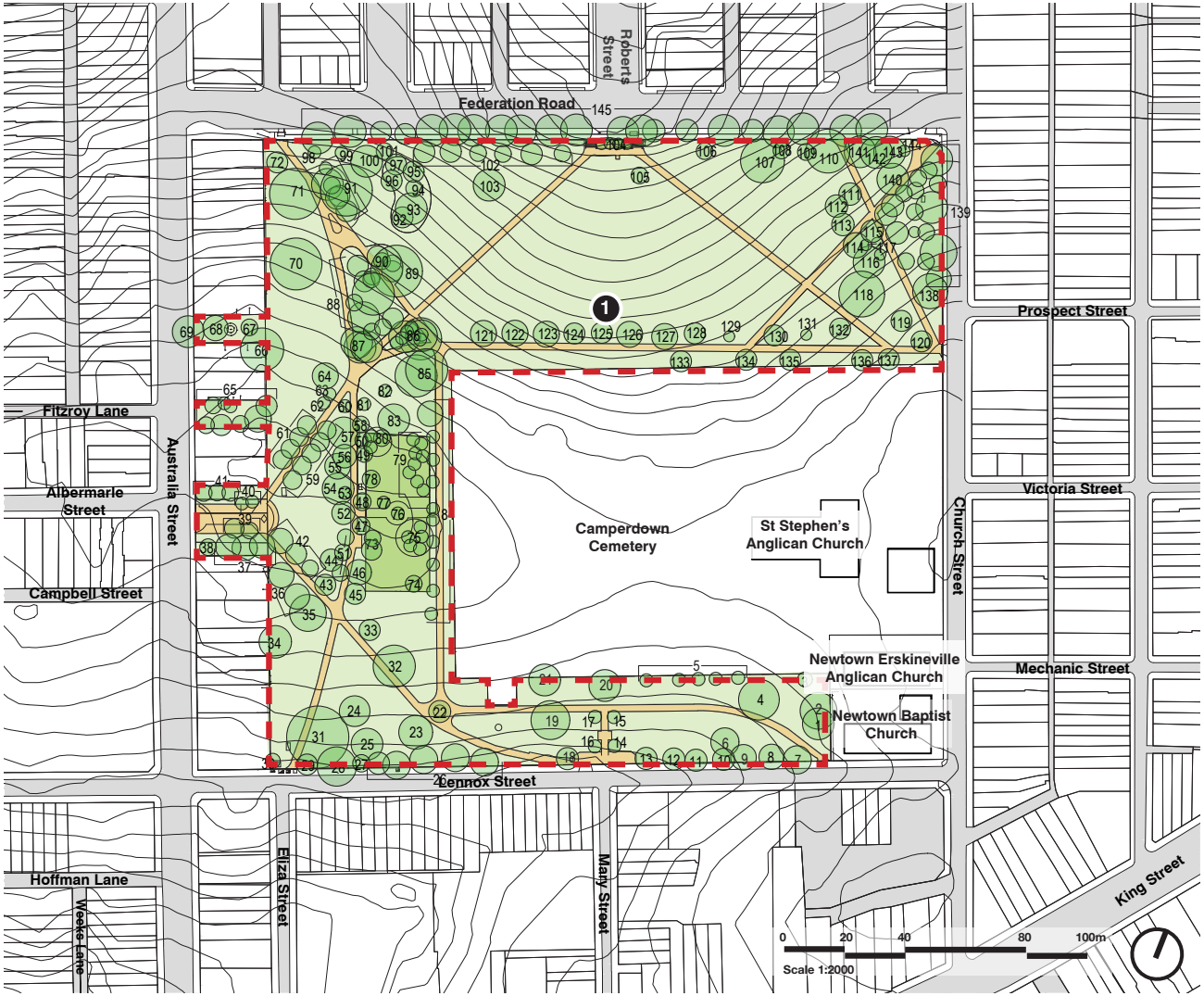
DESIGN NOTES

1 Row of 11 Eucalyptus maculata trees

LEGEND

Site boundary

Existing trees

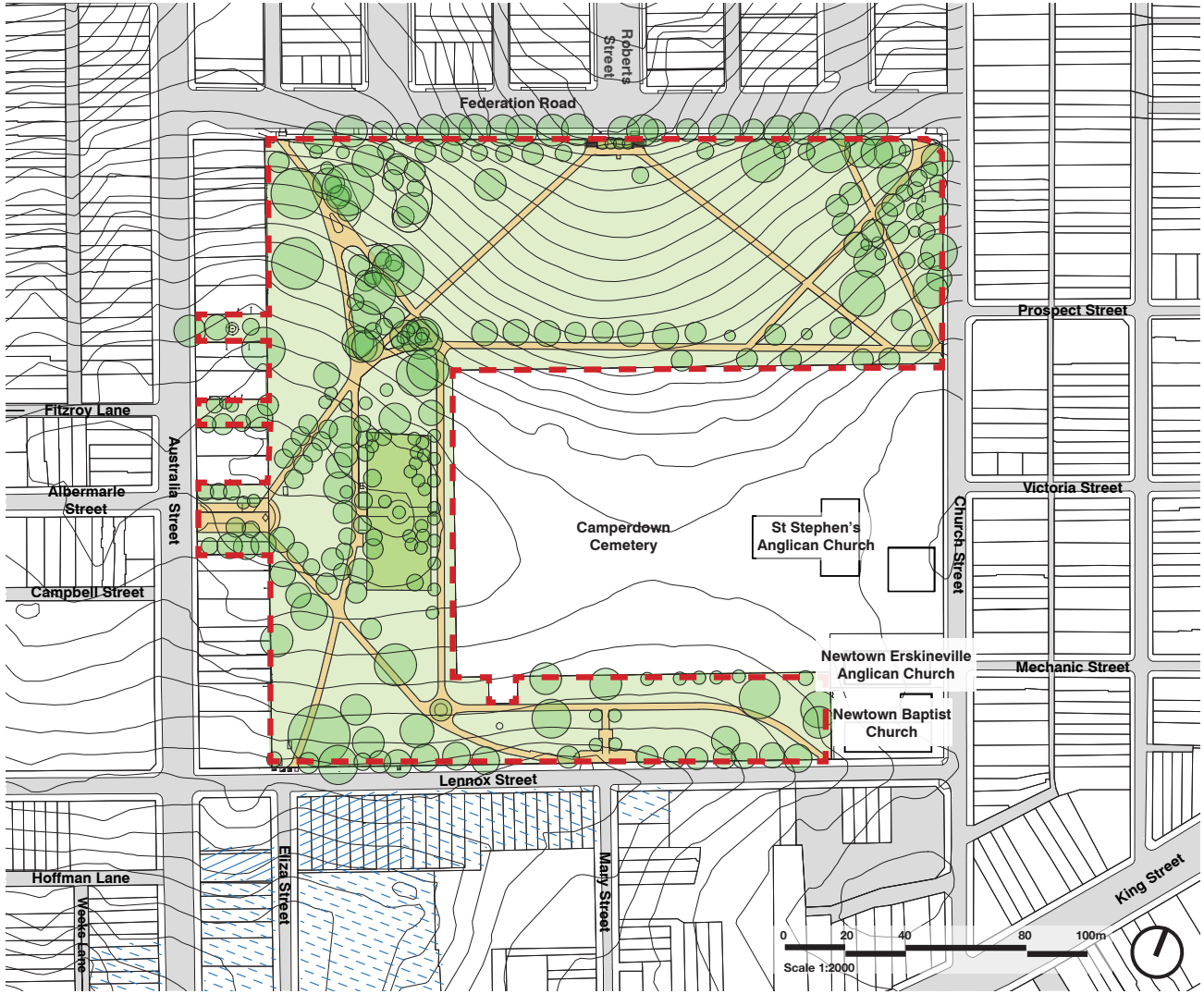


2.12 Hydrology and Flood

The mean total rainfall for Newtown is 1221.2mm - lower than the mean at Sydney Observatory according to the Bureau of Meteorology, 2019-2023 (1447.3mm).

Drainage is mostly by overland flow to the road drainage system, with no visible scouring or damage due to the large areas of lawn and the minimal catchment of the park. There are some areas of waterlogging and poor drainage within the northern turf areas.

There is localised flooding at the lowest point of Federation Road adjacent to Roberts Street.



2.13 Climate

The park is positioned along the top of a ridgeline and is exposed to winds. Winds in summer are predominantly from the south, with north-eastlery breezes in the afternoons. During winter months, winter conditions are variable with the most common wind direction being westerly.

The collection of trees in the cemetery and dense cluster surrounding the playground serve as both a windbreak and shade provider to the western and southern areas of the park.

Likewise the large groupings of trees at either end of the large turf area on the north slope of the park diffuse strong winds and create a cool environment underneath.



LEGEND

- Site boundary
- Dominant summer winds
- Dominant winter winds
- Existing tree canopy

3.00 Opportunities and Constraints

3.01 Constraints and Conditions Summary 27
3.02 Opportunities Summary 28
3.03 Opportunities Plan 29



Photograph of mature park trees; Source Taylor Brammer Landscape Architects 31.01.2024

3.0

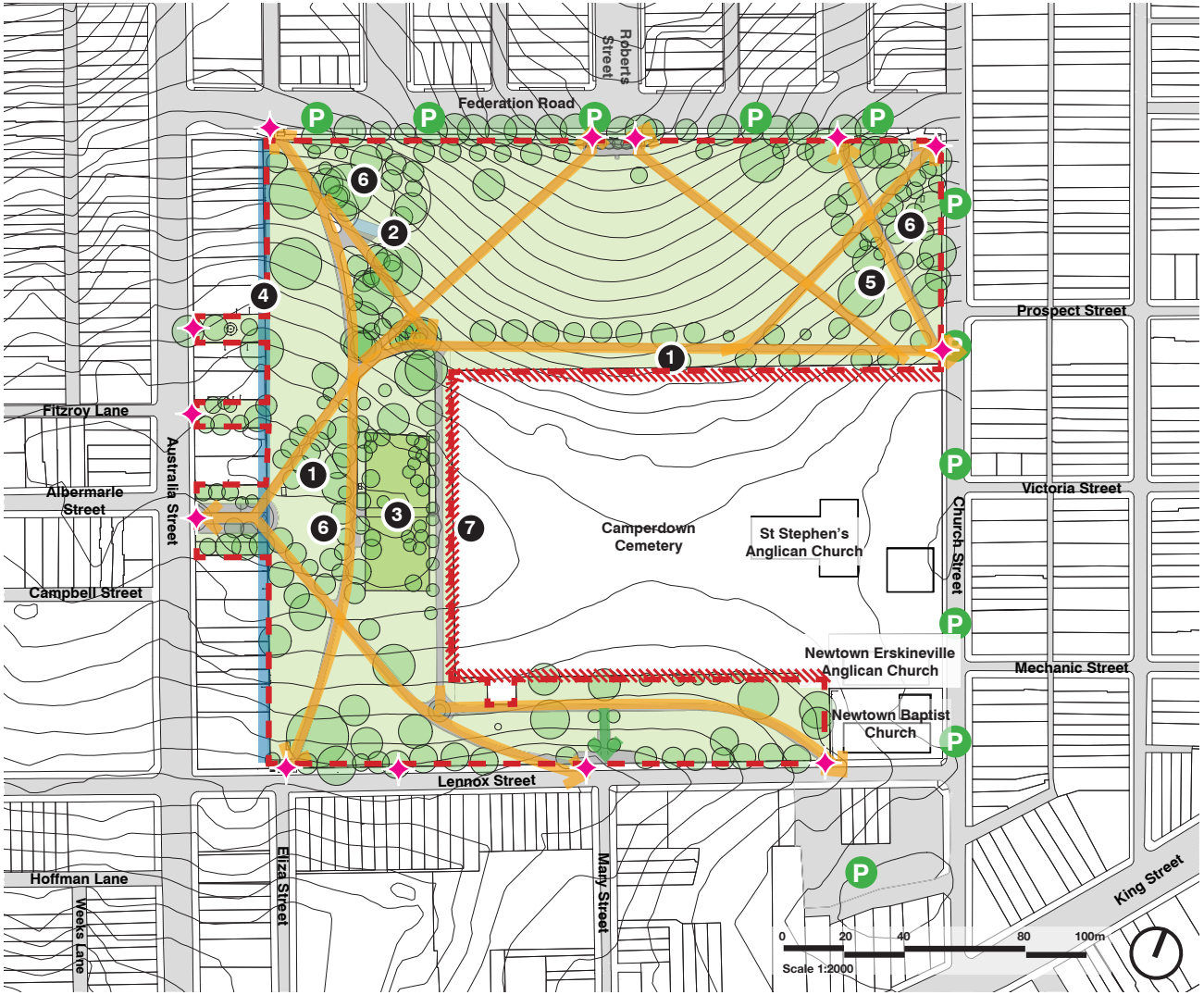
3.01 Constraints and Conditions Summary

DESIGN NOTES

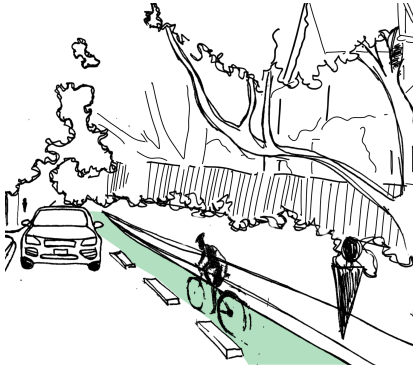
1. Overcrowded and narrow pedestrian pathways
2. Vandalism to amenities building and park as a whole
3. Aging playground with obstructed visibility
4. Under-utilised activation along Australia Street edge
5. Lack of structured activity aimed at youth
6. Lack of biodiverse native planting
7. Disconnected and fragmented parkland due to cemetery wall
8. Underutilised natural topographic ampitheathre

LEGEND

- Site boundary
- Pedestrian / cycle circulation
- Existing car parking
- Signage throughout lacks unity



3.02 Opportunities Summary



Separate bicycle paths

- Opportunity to separate riders into bicycle only lanes
- Introduce bike lanes were possible on bordering streets
- Improve lighting for visibility and work to mitigate blind corners
- Include bicycle mitigation measures within the park
- Propose physical buffers between road and bike lanes



Expand Public Amenity

- Place additional BBQ Amenities to enhance community gathering
- Expanding amenity and creating sanctuary for Ecology and Humans.
- Providing multi-use areas such as community sensory gardens and exercise equipment.



Upgrading Elements of Value

- Enhancing shade through the plantation of new trees
- Re-allocating seating underneath shade amenities
- Upgrade playground to create a landmark playground for multiple user types.



Multi-functional fitness and Youth Area

- Opportunity for new youth area with activities and interest
- Exercise and parkour, table tennis
- Smart technology with wireless charging

3.03 Opportunities Plan

DESIGN NOTES

1. Enforce strategies to mitigate bicycle use within pedestrian pathways
2. Improve amenities building security and vandalism resistance
3. Extended playground to cemetery wall with upgrades.
4. Extend Public Mural Along Australia Street Edge
5. Opportunity for Multi-functional fitness and youth area
6. Extended Gardens for Biodiversity and Amenity
7. Potential for future partnership with Newtown Erskineville Anglican Church to allow better connection between parkland and cemetery.
8. Opportunity for new seating amenities

LEGEND

- Site boundary
- Pedestrian Circulation
- Cycle Only Path
- Activate Australia Street edge
- Areas for upgrade and enhancement
- Existing car parking
- Replenished Garden Areas
- Refreshed Park Signage at all Entrances



4.00 Community Engagement

4.01 Online Engagement 30
4.02 On-site Engagement 31
4.03 Community Engagement Summary 32



Photograph of open green space and timed off-leash dog area; Source Taylor Brammer Landscape Architects 31.01.2024

4.0

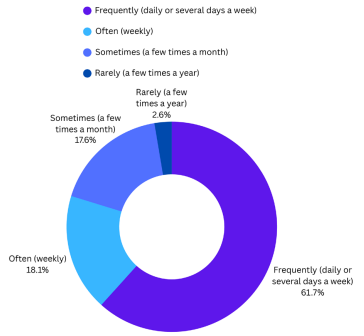
4.01 Online Engagement

Summary

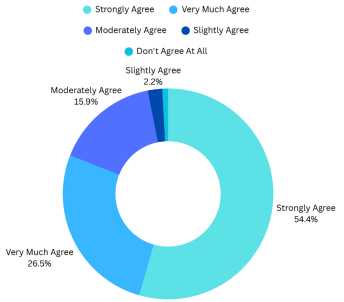
Between 29th of July and the 10th of October 2024, the community was invited to provide feedback on Camperdown Memorial Rest Park through an online survey, and interactive digital map, email, phone and letters.

A total of 450 surveys were completed, 61 emails were received, and 442 pins were received on the digital map (24 highlighted things that were not liked and 15 were liked). An overview of the qualitative data from the online survey is seen to the right and key outcomes from the consultation is on page 33.

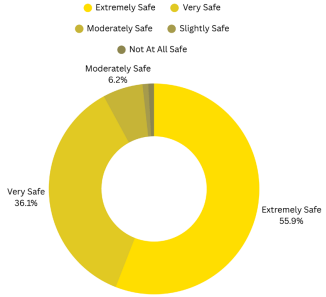
How often do you visit Camperdown Memorial Rest Park



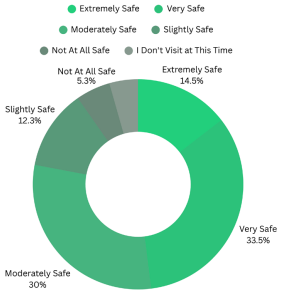
Camperdown Memorial Rest Park meets the needs of the community



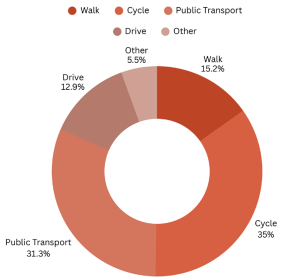
How safe do you feel when visiting during the day?



How safe do you feel when visiting at night?



How do you get to Camperdown Memorial Rest Park



4.02 On-site Engagement

Summary

Representatives from Inner West Council and Taylor Brammer attended an on-site engagement day at Camperdown Memorial Rest Park on the 19th of August 2024.

Attendees from the community were invited to write on notes or draw directly on a printed satellite image. A diverse range of comments and feedback from Park users were received with outcomes summary outlined on the following page.



4.03 Community Engagement Summary

Key Outcomes

Ten key outcomes act as a summation of responses received through both online and on-site engagement channels.

Landscape & Open Space
The park is highly valued for its expansive lawns, mature trees, seasonal beauty, and calm natural character.

Community & Inclusivity
It functions as a strong community hub, welcoming diverse users and supporting informal, relaxed social interaction.

Dogs & Pets
Dog-friendly spaces are appreciated, however off-leash behaviour, waste, and safety conflicts are major concerns.

Amenities & Facilities
Playgrounds, toilets, paths, seating, and picnic areas are heavily used however require upgrades and better maintenance.

Safety & Comfort
Poor lighting, antisocial behaviour at night, unsafe crossings, and fast cyclists/e-bikes reduce perceived safety.

Maintenance & Infrastructure
Drainage issues, muddy lawns, graffiti, bins, narrow paths, and inconsistent upkeep affect usability.

Commercialisation
Both support and opposition to cafes or private ventures; desire to keep park public and community focused.

Ecology & Biodiversity
There is demand for more shade trees, native planting, and improved wildlife habitat.

Recreation, Play & Community Life
Support for BBQs, outdoor gyms, upgraded playgrounds, public art, and small community events.

Heritage & Identity
Users seek stronger recognition of the park's history, memorial significance, and local cultural identity through recognsing key memorials such as The Dunbar Memorial.

5.00 Masterplan

4.01	Masterplan	35
4.02	Entry Grove and Playground	36
4.03	Amenities and BBQ Area	37
4.04	Extended Gardens and Fitness Area	38
4.05	Street Design - Church Street	39
4.06	Access and Circulation Direction of Travel - Church Street	40
4.07	Street Design - Federation Road	41



Photograph of mature park trees; Source Taylor Brammer Landscape Architects 31.01.2024

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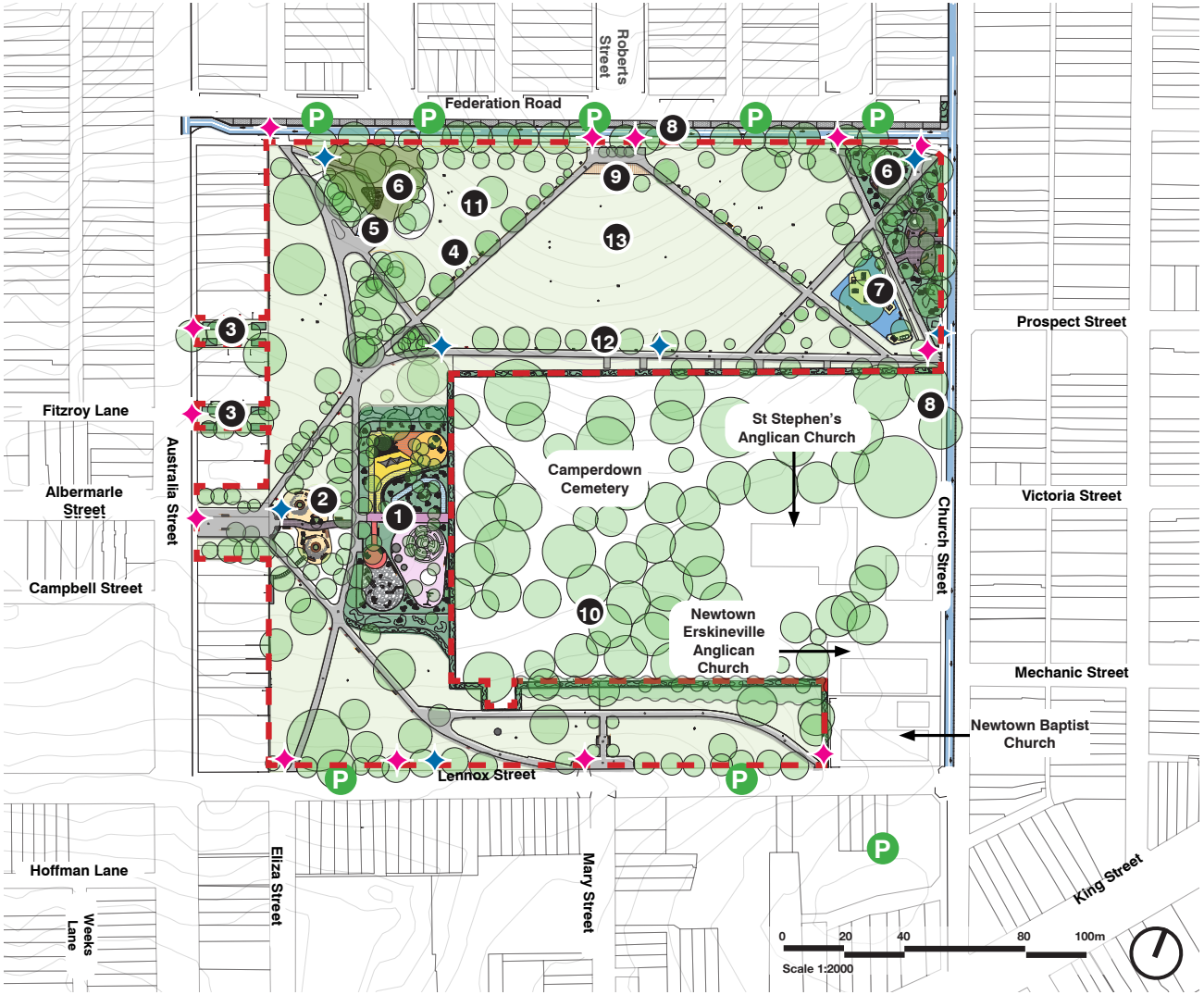
5.01 Masterplan

DESIGN NOTES

1. Potential first LGA Landmark Playground
2. Entry Gathering Grove with sculpture in commemoration of Joan Norma Ginn (Norris)
3. Communal Sensory Gardens
4. Relocated Seating
5. Improve amenity building security and vandalism protection
6. Extended Gardens for Biodiversity and Amenity
7. Multi-functional fitness and youth area with bouldering cue and static gym equipement
8. Proposed bi-directional cycle path pending future Cycling Action Plan Review
9. Small Amphitheatre Stage and relocated drinking fountain
10. Potential for future partnership with Newtown Erskineville Anglican Church to allow better connection between parkland and cemetery.
11. New BBQ Amenities
12. Seven Seats along wall to be relocated
13. Drainage Improvements

LEGEND

- Site boundary
- Proposed bi-directional cycle path
- Existing car parking
- Replenished Garden Areas
- Refreshed Park Signage at all Entrances
- New Bin Enclosures

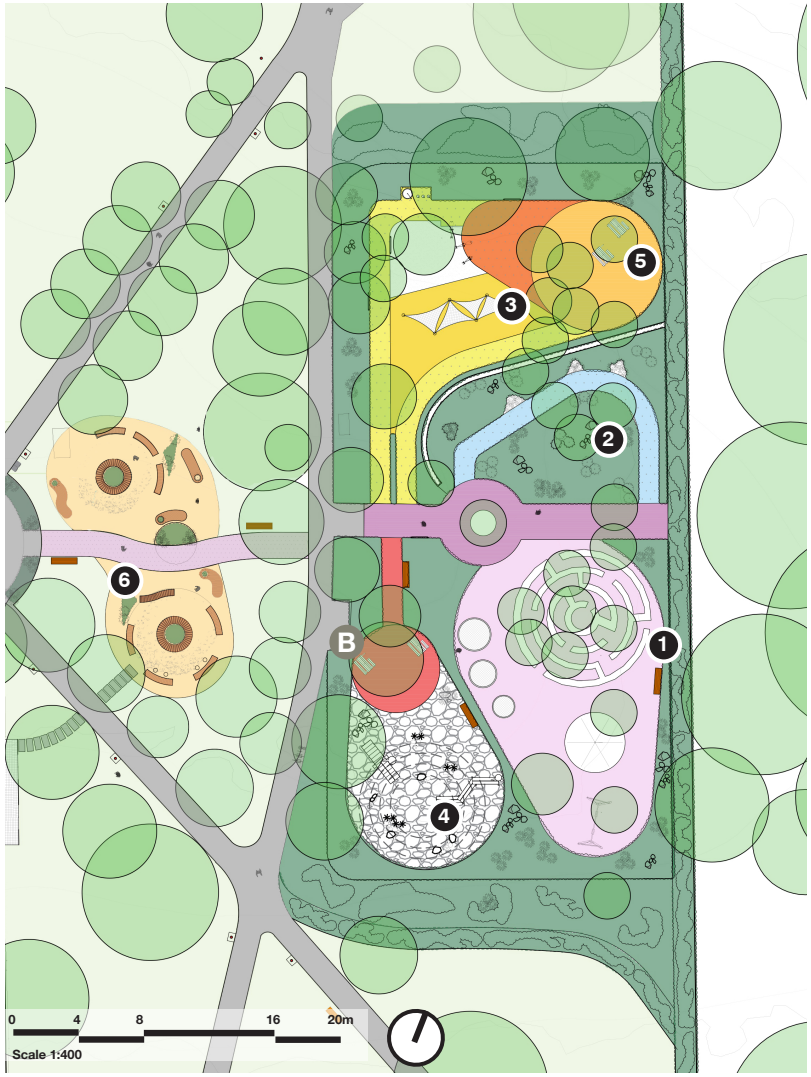


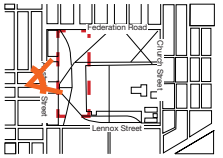
TAYLOR BRAMMER LANDSCAPE ARCHITECTS / CAMPERDOWN MEMORIAL REST PARK DRAFT MASTERPLAN

DRAFT

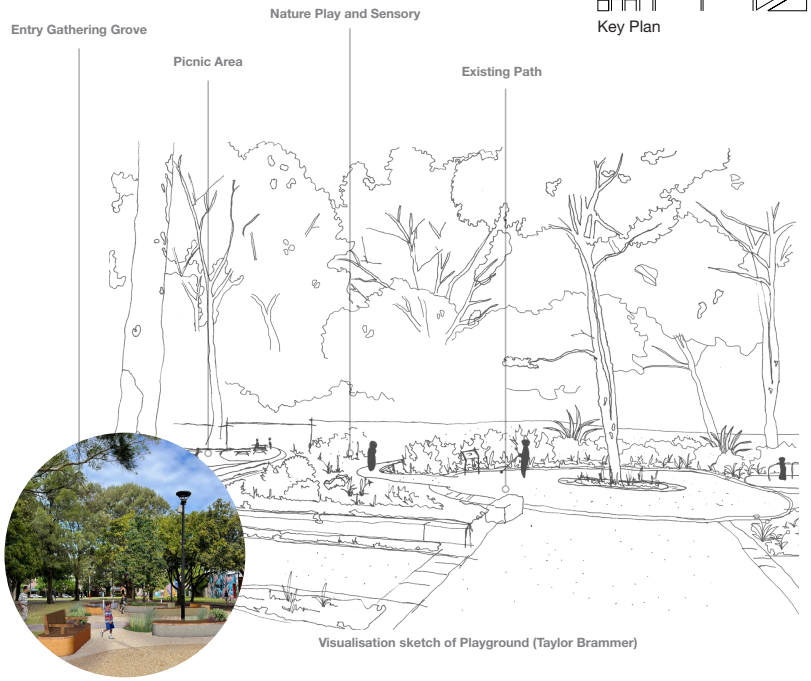
DATE: 05 MAY 2026 REVISION: 03 PAGE: 35

5.02 Entry Gathering Grove and Landmark Playground





Key Plan



Visualisation sketch of Playground (Taylor Brammer)

DESIGN NOTES

1. Key Landmark Play Structure
2. Nature Play
3. Climbing Frame and Sandpit
4. Waterplay Area
5. Picnic Area
6. Entry Gathering Grove with commemorative sculpture for Joan Norma Ginn

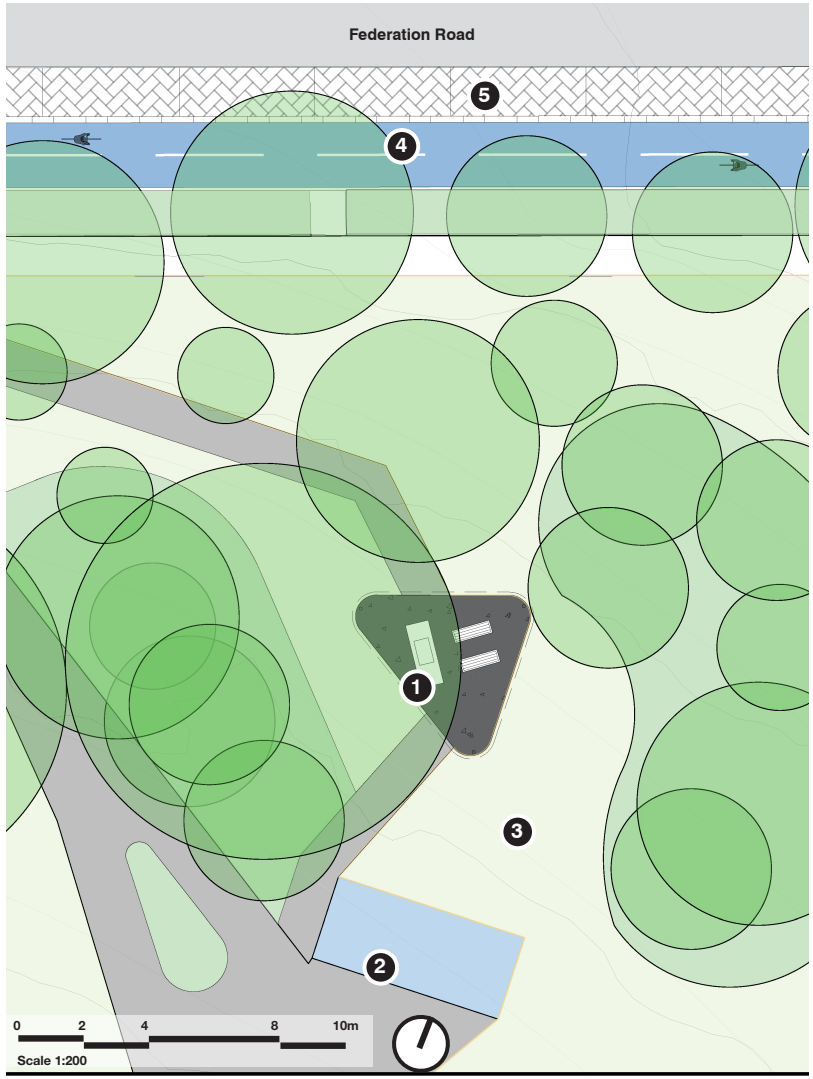
LEGEND

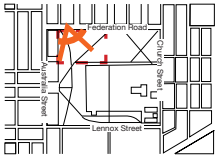
- Existing Trees
- B — Existing Bike Racks
- Replenished Garden Areas
- Deco Granite
- Existing Path
- Playground Softfall

TAYLOR BRAMMER LANDSCAPE ARCHITECTS / CAMPERDOWN MEMORIAL REST PARK DRAFT MASTERPLAN

DRAFT **DATE:** 05 MAY 2026 **REVISION:** 03 **PAGE:** 36

5.03 Amenities and BBQ Area





Key Plan



Visualisation sketch of Amenities and BBQ Area (Taylor Brammer)

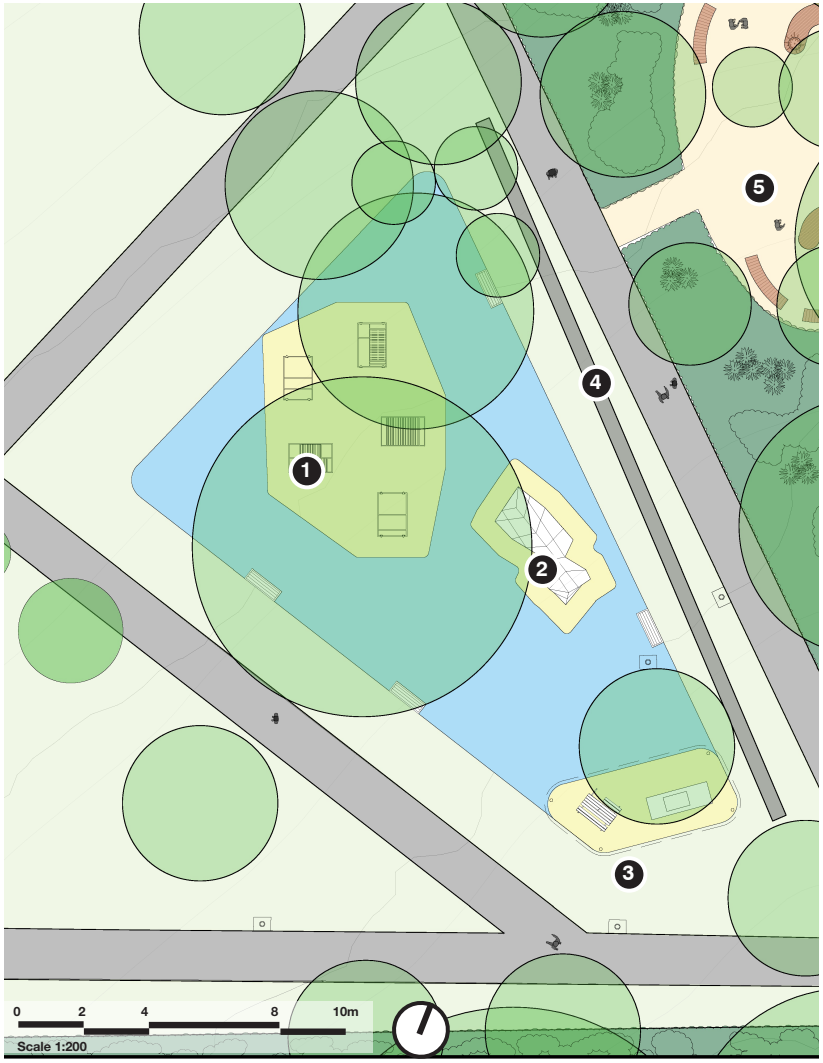
DESIGN NOTES

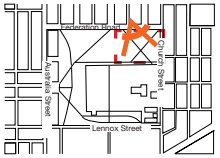
1. Small BBQ Area with Picnic Benches
2. Existing Amenities Building
3. Turf Area
4. Proposed Bi-directional Bike Path pending future Cycling Action Plan Review
5. Proposed Parallel Parking

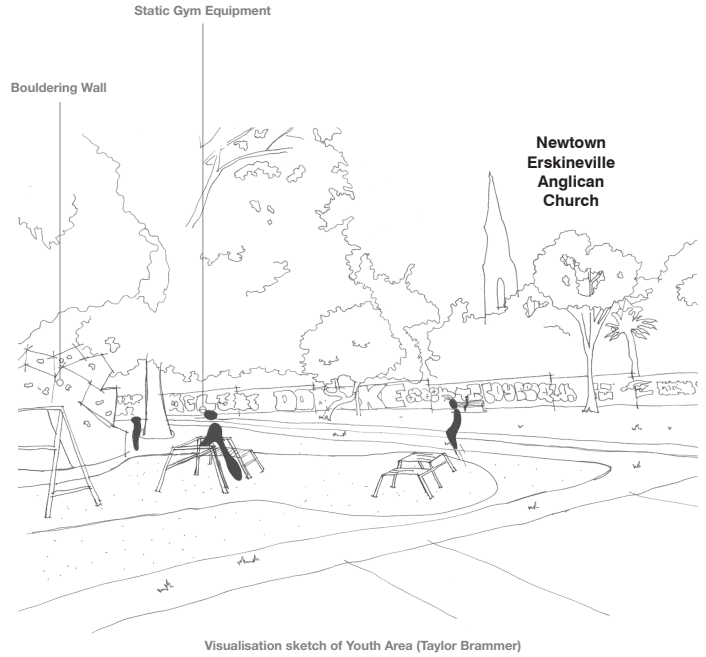
LEGEND

- Existing Trees
- Garden Areas
- Existing Path
- Proposed Bike Path

5.04 Extended Gardens and Fitness Area







Visualisation sketch of Youth Area (Taylor Brammer)

DESIGN NOTES

1. Static gym equipment
2. Bouldering Wall
3. BBQ Amenities
4. 1.5 Metre Tall Collaborative Mural Wall
5. Extended Bio-Diversity Gardens

LEGEND

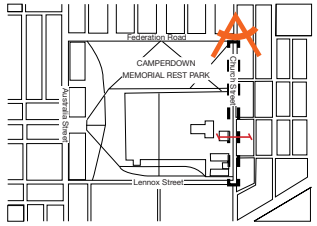
- Existing Trees
- Existing Bike Parking
- Replenished Garden Areas
- Existing Path
- Deco Granite
- Gym Softfall

TAYLOR BRAMMER LANDSCAPE ARCHITECTS / CAMPERDOWN MEMORIAL REST PARK DRAFT MASTERPLAN

DRAFT **DATE:** 05 MAY 2026 **REVISION:** 03 **PAGE:** 38

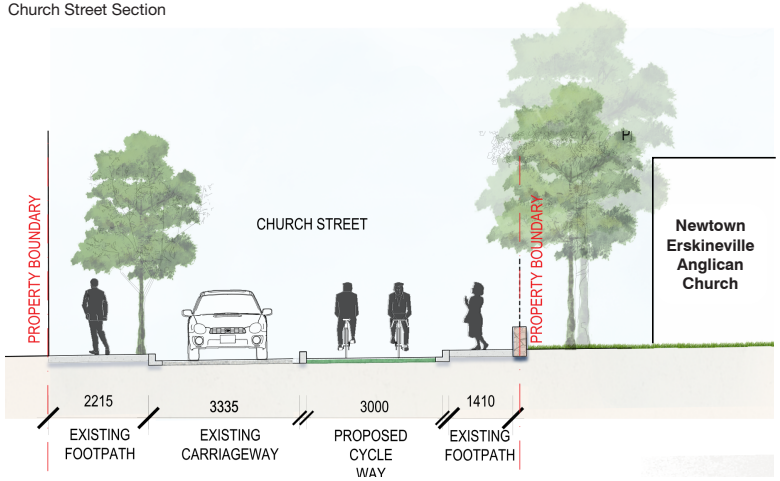
5.05 Street Design - Church Street

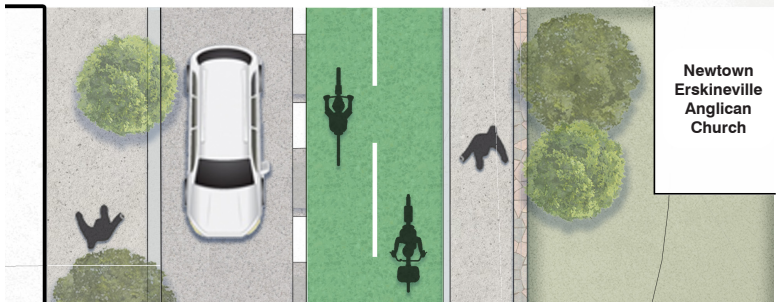
The Masterplan proposes converting Church Street to a one-way road from King Street to Carillon Avenue to accommodate a bi-directional cycle path. This change addresses the street's narrow width, reduces hazards, and improves pedestrian visibility. The cycle path will strengthen active transport connections and link to the wider cycling network, while reduced vehicle parking will enhance sightlines and passive surveillance. This cycle way is pending future consideration as part of Council's Cycling Action Plan Review.



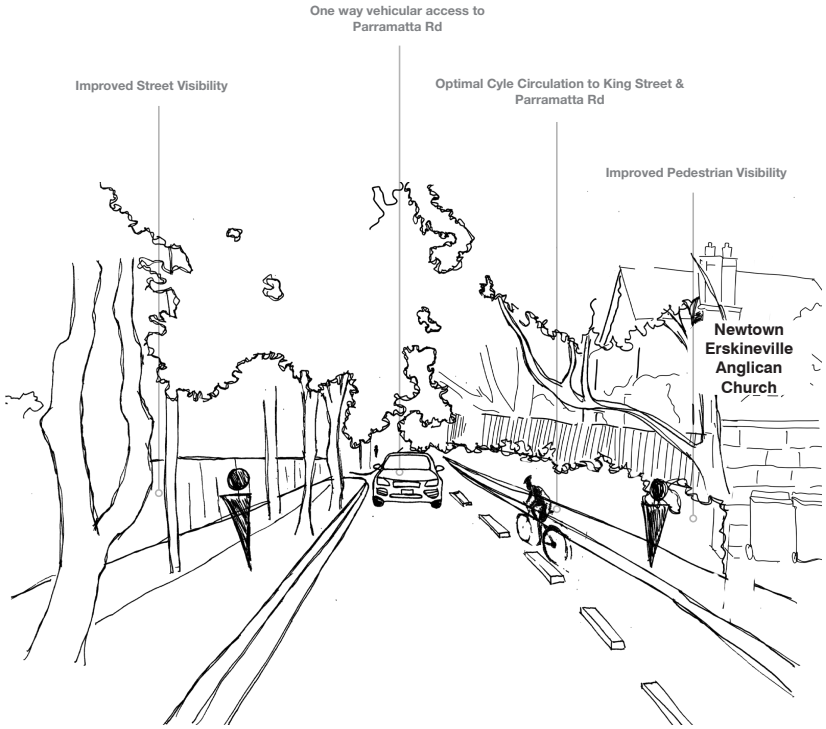
Key Plan

Church Street Section





Church Street Plan



Visualisation sketch of Church Street looking towards King Street (Taylor Brammer)

5.06 Access and Circulation Plan Direction of Travel - Church Street

To accommodate the proposed bi-directional cycle path, Church Street will be converted to a one-way street in the direction of Carillon Avenue.

Access into Church Street from Carillon Avenue can be made from Sussan Street then toward surrounding streets. Alternatively, Church Street can be accessed from Kings Street and connecting streets. Church Street residences are accessed via Hordern Street and Lennox Street, both connecting from King Street. Residential access is also available from Sussan Street, approached from Carillon Avenue.

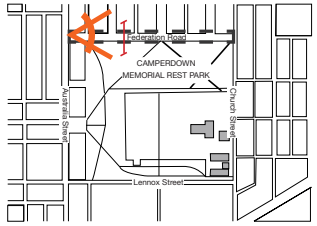


LEGEND

- Project Boundary
- Proposed One Way Road
- Vehicle direction of travel
- Proposed bi-directional cycle path

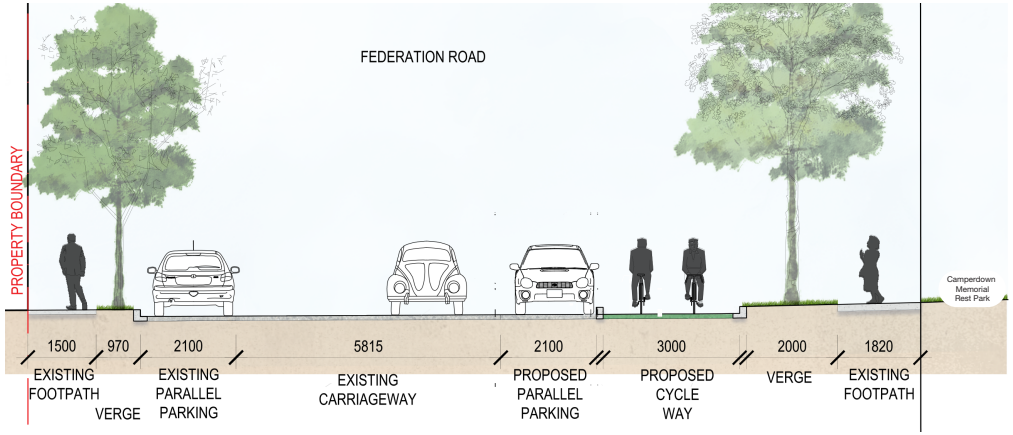
5.07 Street Design - Federation Road

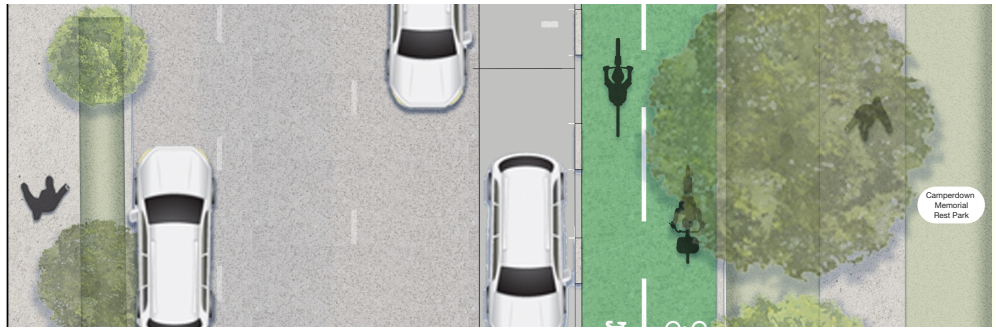
The proposed design for Federation Road prioritises circulation and movement across all modes of transport. A key feature is the introduction of a new bi-directional cycle path, providing direct connections between Federation Road, Church Street, and Australia Street. In addition, the conversion of rear-to-kerb parking to parallel parking will create additional space within the existing carriageway to better accommodate these improvements. This cycle way is pending future consideration as part of Council's Cycling Action Plan Review.



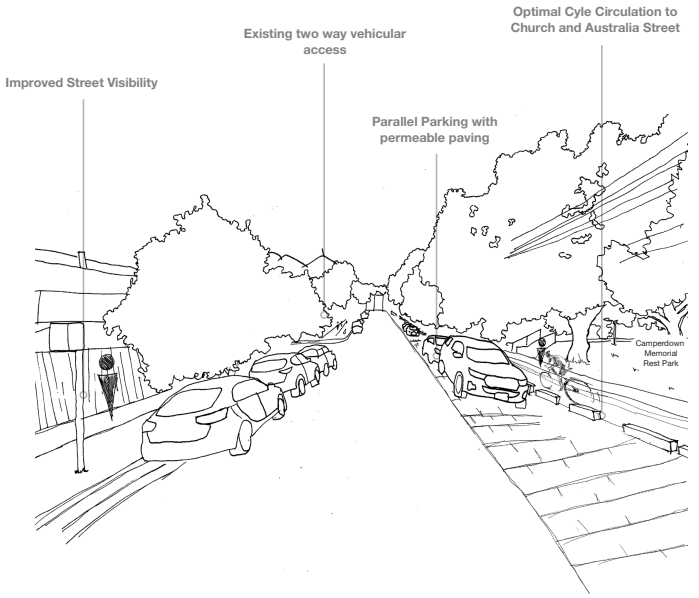
Key Plan

Federation Road Section





Federation Road Plan



Visualisation sketch of Federation Rd looking towards Church Street (Taylor Brammer)

6.00 Priorities

6.01 Priorities 43



Photograph of mature park trees; Source Taylor Brammer Landscape Architects 31.01.2024

6.0

6.01 Priorities

Priority Breakdown

Theme	Masterplan Objective	Priority	Description	Cost Estimate
Amenity enhancement				
	Upgrade and extend playground	High	Playground to be updated with new playground structures, nature play elements and waterplay area.	
	Reinforce amenity building doors	High		
	New BBQ amenities	Medium	BBQ and two picnic benches	
	Seven seats along wall to be relocated	Medium	Existing seating along eastern wall of the cemetery to be relocated throughout the park	
	Seven new bin enclosures aligning with existing bin locations	High	Bin enclosures to cover loose public bins.	
New activation				
	Entry gathering grove	Medium	Seating area including on grade planters and timber seats.	
	Communal sensory gardens	High	Planter boxes to include communal planter beds	
	Youth area with feature mural and bouldering wall	Low	Youth area to include static gym equipment, bouldering wall and BBQ amenities.	
	Small amphitheatre stage	Medium	Timber elevated deck to serve as small stage.	
Vegetation enhancement				
	Extended gardens for biodiversity and amenity	High	On grade planting along Federation Road and Church Street.	
	Planting to cemetery wall boundary	High	On grade planting to align against wall along cemetary.	
Circulation				
	Proposed bi-directional cycle path	High	Dual cycle way proposed along Church Street and Federation Road. (Pending future consideration as part of Council's Cycling Action Plan Review)	
	Future pedestrian connection	Low	Potential for future partnership with Newtown Erskineville Anglican Church to allow better connection between parkland and cemetery.	
Wayfinding				
	New park signage to entrances	High	Refurbish existing park signage to be consistent around the park.	
Recognising heritage				
	Joan Norma Ginn (Norris) memorial	High	Joan Norma Ginn (Norris) memorial and sculpture design and commission.	

Estimated costs are current as of May 2025 and are exclusive of GST

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council@innerwest.nsw.gov.au



Photograph of open green space and timed off-leash dog area; Source Taylor Brammer Landscape Architects 31.01.2024

Item No: C0526(1) Item 7

Subject: Public Exhibition - Draft Watercraft Management Policy

Author: Peter Shields - Acting Director Property and Major Projects

Recommendation

1. **That Council publicly exhibit the Draft Watercraft Management Policy for a period of 28 days and seek community feedback on the proposed Policy.**

2. **That following the conclusion of the exhibition period, the Draft Watercraft Management Policy be brought back to Council in September 2026 for consideration.**

Executive Summary

- Council has no adopted policy for the management and storage of watercraft in local foreshore parks.
- The management of watercraft in Council parks must be carefully managed for public safety and amenity and to ensure equity of access to storage for all members of the community.
- A policy framework has been developed to assist Council with the future management of watercraft in parks, including a clear policy framework confirming how all watercraft storage will be administered and controlled.
- This report recommends the draft Watercraft Management Policy in *Attachment 1* is placed on public exhibition, and that a further report is then put to Council in September 2026 summarising the outcomes of the community engagement and next steps.

Purpose

To seek Council's endorsement to proceed with the public exhibition of the Draft Watercraft Management Policy to ensure Council effectively manages watercraft left unattended in public parks.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport
4: Healthy, resilient and caring communities
5: Progressive, responsive and effective civic leadership

Background

Council manages an extensive portfolio of public open space along our foreshores. These spaces serve an important purpose to facilitate the use of watercraft in our waterways. Some members of the community choose to leave watercraft in public spaces out of convenience. Council has over many years managed this issue by providing watercraft storage facilities and regulating any unattended watercraft.

Council has legislative powers under the *NSW Public Spaces (Unattended Property) Act 2021* No 38 to impound unattended property and the removal of this property in parks and open spaces under its care control and management.

Existing Watercraft Storage Facilities

Council currently provides six designated watercraft storage sites, each equipped with storage racks available for public licensing, allowing community members to securely store their watercraft. Storage locations include:

- Leichhardt Park, Lilyfield – 55 bays
- King George Park, Rozelle – 49 bays
- Fitzroy Avenue, Balmain – 33 bays
- Cove Street, Balmain – 20 bays
- Yeend Street, Mort Bay – 18 bays
- Propeller Park, Balmain – 13 bays

At most park facilities equipped with storage racks, compliant access to the harbour foreshore is also provided, typically through the installation of a floating pontoon or a dedicated boat launching ramp. A floating pontoon typically costs in the order of $320,000 to install. Council has installed five floating pontoons and continues to provide regular inspections and maintenance.

Storage Facility License Fees

Council operates the storage facilities on a user pays basis with license fees contributing a small amount of income which assists in partially subsidising the administration of the service and maintaining the racks themselves.

Council currently applies an annual license fee for a resident/ratepayer for a watercraft storage bay of $213.50 (annually) and for non-residents, a fee of $320.30 is applicable. This is not a pro rata-based fee.

Council's fees and charges for watercraft storage are comparable to other Council's which offer a similar service. North Sydney Council for example charges an annual license fee of $300.00 for watercraft storage in local parks while Woollahra Council charges $330.00 resident/ratepayer and $543.00 for non-residents. To store a kayak or dingy in a private storage unit in a commercial premise cost up to $290 per month ($3480.00 annually).

Discussion

Council has no formally adopted watercraft management policy for the management and storage of watercraft in storage racks which are in place in local foreshore parks. A draft Watercraft Management Policy (*Attachment 1*) has been developed by Council officers to address this. The primary purpose of the policy framework is to ensure mooring holders accessing moored boats on Sydney Harbour or within Iron Cove have a safe location in which to store watercraft in a tidy and accessible manner. Additionally, it aims to maintain the adjoining open spaces along the harbour foreshore so that they remain safe and accessible for public enjoyment. The policy framework also establishes guidelines for the storage of equipment used by other recreational users, such as provisions for kayak storage.

Waiting Lists and Abandoned Watercraft

At the time of preparing this report, Council has a relatively short waiting list of seven individuals seeking access to watercraft bays in local parks. Council staff have been actively addressing this waiting list through ongoing management of the watercraft storage service. This has included regular inspections of watercraft storage areas. If watercraft are found stored in foreshore locations without Council authorisation, they are tagged to notify owners, and, if necessary, removed and impounded. Similarly, watercraft that are derelict, awaiting repair, abandoned, or improperly installed in a storage facility are also removed and impounded by Council Rangers in accordance with the Impounding Act 1993. Additionally, any watercraft without a valid permit sticker and stored on a facility will be removed under the Impounding Act 1993.

At present, there are no plans to introduce additional watercraft storage facilities within Council's foreshore parks. The provision of such facilities will be considered strategically as part of Parks Plan of Management and master plan as required. This

approach ensures that residents and the wider community are consulted on any proposed new facilities, and that master planning is conducted in a coordinated manner, taking into account the function, use, and accessibility of all park areas.

Internal Engagement

Internal engagement has been held with Financial Services, Parks Assets, Legal Services and Governance on the development of this policy.

Legal and Risk Implications

There are no legal or risk implications associated with this report.

Financial Implications

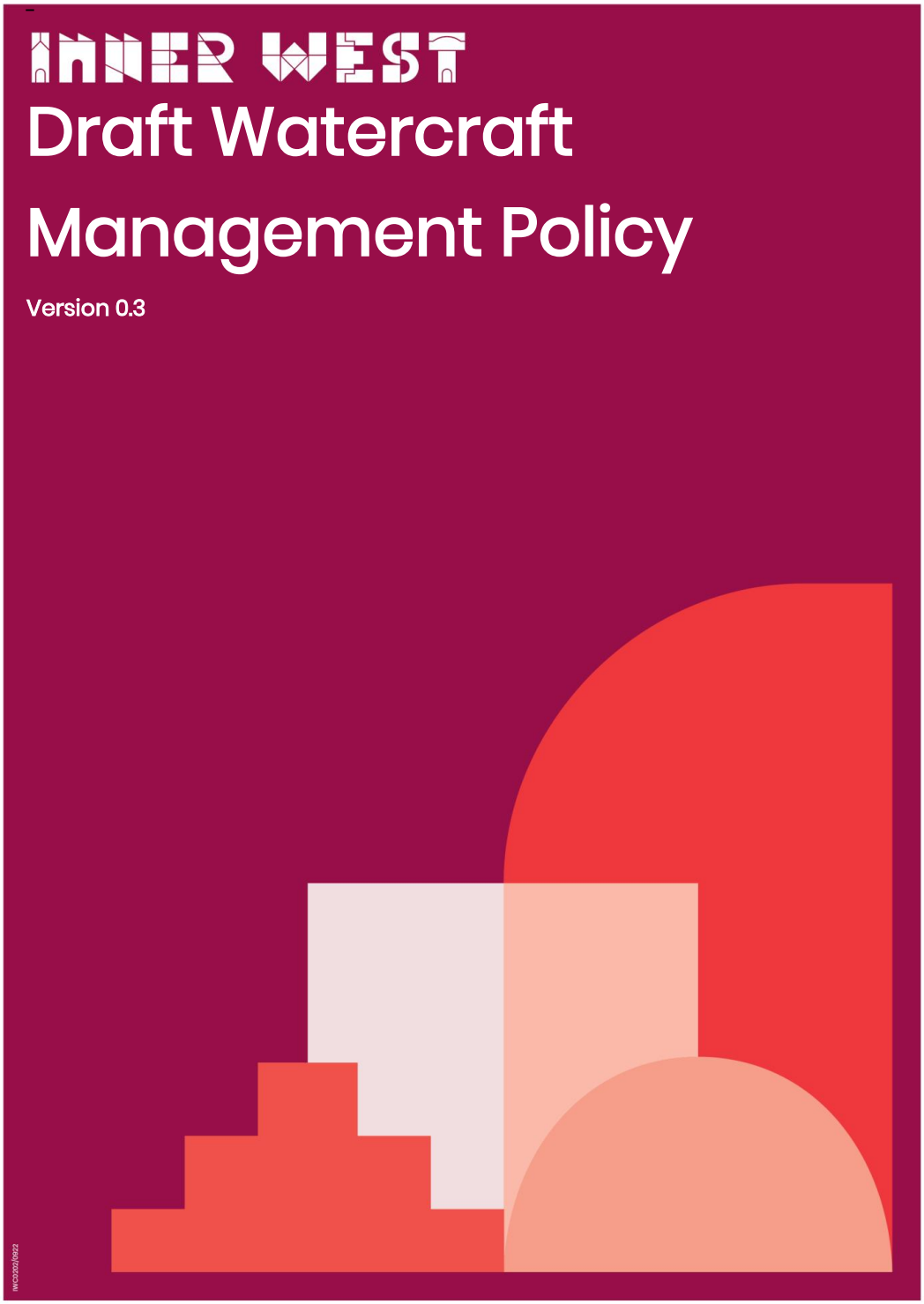
License fees are established and reviewed annually through Council's Operational Plan. These fees contribute a small amount of income which assists in partially subsidising the administration of the service. Council's annual license fee for a resident/ratepayer is $213.50 (annually) and for non-residents, a fee of $320.30 is applicable.

ATTACHMENTS

1.⇩ Inner West Draft Watercraft Management Policy

Draft Watercraft Management Policy

Version 0.3



Title	**Watercraft Management Policy**
Summary	This policy addresses the application, approval and potential removal process of watercraft stored or left unattended in Council Parks
Document Type	Policy
Relevant Strategic Plan Objective	• Strategic Direction 2: Liveable, connected neighbourhoods and transport. • Strategic Direction 4: Healthy, resilient and caring communities
Legislative Reference	• *Local Government Act 1993* • *Public Spaces (Unattended Property) Act 2022*
Related Council Documents	• Code of Conduct • Council's Fees and Charges Schedule
Version Control	Draft Version 0.3

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2 Scope 4
3 Definitions 4
4 Statement 5
5 Policy 5
6 Breaches of this Policy 7
7 Administrative Changes 7
8 Version Control – Policy History 7

1 Purpose

The purpose of this policy is to enable the appropriate management of watercraft left unattended or stored on Council foreshores whilst also maintaining safe public access and minimising environmental impacts.

2 Scope

This policy applies to all residents and non-residents who have a valid licence to keep their watercraft in Council watercraft racks.

3 Definitions

In the Watercraft Management Policy, the following terms have the following meanings:

Council Officer	**Inner West Council members of staff (including full-time, part-time, casual and contracted staff)**
Act	*Local Government Act 1993*
Public Land	Land in public ownership whereby Council has Care, Control and Management responsibilities
Storage Facility	Council owned and maintained racks suitable for the storage of watercraft
Watercraft	Recreational vessels, including (but not limited to) dinghies, kayaks (maximum 3.5 metres in length) or canoes
Unauthorised Watercraft	Any Watercraft left unattended in a park that: a) Is not stored in an approved Storage facility; or b) does not have a valid licence; or c) does not have a Council sticker attached that validates it may use a Storage Facility
Hirer	A person who has been allocated a bay in a Storage Facility and a watercraft sticker under the terms and conditions contained in Appendix A of this policy.

4 Statement

It is Council's objective to ensure that watercraft left unattended in parks are managed in a manner which is safe and appropriate to the local environment and surrounding community.

This policy is to assist watercraft owners by guiding them through the approval process so they may be left in a Storage Facility within the Inner West Council area.

5 Policy

5.1 Watercraft Storage Facilities

Council currently has 6 watercraft Storage Facilities with a capacity of 188 storage bays.

- Cove Street Park, Balmain -20 Bays
- Fitzroy Avenue Reserve, Balmain - 33 Bays
- King George Park ,Rozelle- 49 Bays
- Leichhardt Park, Lilyfield- 55 Bays
- Mort Bay Park - Yeend Street, Balmain -18 Bays
- Propellor Park, Balmain- 13 Bays

5.2 Applications

All people who currently or seek to hire a Storage Facility are required to complete a Watercraft Storage Application Form. Council Officers will assess and advise the applicant within 10 working days of receipt of the Application Form. Due to the high demand for Watercraft storage racks in the Inner West Council area, priority is given in the following order:

- Current hirers of Watercraft Storage racks who have complied with all Council requirements (including fee payments)
- Dinghy owners with adjacent swing mooring leases
- Inner West Council Local Residents
- Non-residets

5.3 Approval Process

Once an application for hire is received, Council Officers will assess the application and the hirer will be assigned a storage location if available and contacted by formal correspondence on the outcome of their application.

5.4 Fees

Watercraft Storage Fees will apply. Further information is available on Council's website in the Inner West Council Fees and Charges document. Watercraft storage fees are non-refundable regardless of circumstances.

5.5 Damages and breaches

Where it is alleged that a hirer has breached Council's terms and conditions, the following will be undertaken

- On the first alleged breach, Council staff will investigate the breach and make an assessment. If upheld, the hirer will be provided with the breach assessment and a first written warning.
- On the second alleged breach, Council staff will investigate the breach and make an assessment. If upheld, the hirer will be provided with the breach assessment and a second written warning.
- On the third alleged breach, Council staff will investigate the breach and make an assessment. If upheld, the hirer will be provided with the breach assessment and a final written warning. At this point, at its absolute discretion, Council may cancel the Permit and require the hirer to remove their watercraft from the watercraft storage facility and any fees paid to Council will be forfeited.

5.6 Renewal of Permits

Permits are renewed annually. Hirers are sent Renewal Notices and a copy of the Terms and Conditions documents in September each year. A failure to provide payment for a renewal will result in impounding of the watercraft and the storage space may be allocated to the next applicant.

5.7 Indemnity

Any damage to stored watercraft or theft of stored watercraft is the responsibility of the hirer.

The hirer releases and indemnifies Council against all actions, suits, claims, demands, costs, charges, damages, loss, liability and expenses for which Council, its servants, agents or employees suffers, incurs or is liable for in respect to the hirer's use of the allocated storage bay.

5.8 Impounding of Unauthorised Watercraft

Parks will continue to be routinely monitored for unattended watercraft left outside of a Storage Facility. Storage Facilities will also be regularly audited by Council Officers. Where Unauthorised Watercraft are found, or where it is determined the hirer is not adhering to the terms and conditions of use under this policy, the watercraft may be impounded. Impounding procedures will also commence if the annual fee has not been paid. A flowchart of the process is attached to this Policy as Appendix B.

6 Breaches of this Policy

Breaches of this policy may result in an investigation of the alleged breach as outlined in point 5.5 of this policy and also includes the Model Code of Conduct.

Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.

7 Administrative Changes

From time-to-time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made including branding, Council Officer titles or department changes and legislative name or title changes which are considered minor in nature and not required to be formally endorsed.

8 Version Control – Policy History

This policy will be formally reviewed every three years from the date of adoption or as required.

Governance use only:

Document	**Watercraft Management Policy**	***Uncontrolled Copy When Printed***	
Custodian	[Insert Relevant Council Officer]	Version 3	Version X
Approved By	Council	ECM Document #	xxxxxxxx
Next Review Date	[Insert relevant date no later than 3 years post adoption]		

Amended by	**Changes made**	**Date**
[Council Department]	[Describe reason for major changes]	Day Month, Year

Appendix A – Watercraft Storage Hirer's Terms and Conditions

Council grants a temporary 12-month licence to the applicant, referred to as the hirer, for the use of the allocated storage bay at Council's nominated storage facilities on the following terms and conditions.

1. The hirer must be the legal owner of the watercraft
2. The hirer must ensure the watercraft does not exceed the maximum permissible dimensions of 1.5 metres wide and 3.5 metres in length
3. The hirer must:
    a. Ensure only one watercraft is stored in the allocated bay
    b. Display the permit sticker in a prominent position that is clearly and easily visible
    c. Ensure the storage bay is only used for private purposes; and
    d. Ensure the watercraft is in an operable condition
4. The hirer must not:
    a. Damage or misuse the storage bay or public land surrounding the storage bay
    b. Undertake any maintenance or repair of the watercraft on public land surrounding the storage bay
5. The hirer must notify Council in writing within 7 days of any change of address or contact phone number/s.
6. The hirer must notify Council in writing within 7 days of disposal of watercraft
7. The hirer must notify Council in writing when the storage bay is no longer required
8. The hirer acknowledges the hirer's property stored in the storage bay is at the hirer's risk at all times
9. Council may terminate this licence in its absolute discretion for any reason whatsoever, including breaches of these terms and condition, after giving the hirer 7 days written notice
10. In the event this licence is terminated Council may treat the hirer's property as abandoned and deal with it in any way the Council sees fit, at the hirer's expense, if the hirer fails to remove its property within 21 days after a notice is given by Council.

APPENDIX B – Flowchart of Watercraft Impoundment Process



Item: **C0526(1) Item 8**

Title: **New Public Plaza Adjacent to Balmain Town Hall**

Author: Peter Shields - Acting Director Property and Major Projects

Recommendation

1. **That Council endorse the public exhibition of design plans for a new public plaza adjacent to Balmain Town Hall and its proposed naming as 'Wran Place'.**

2. **That the outcomes of the public exhibition of design plans and the naming proposal for the new public plaza adjacent to Balmain Town Hall are reported back for consideration by Council in August 2026.**

Executive Summary

- Council has resolved to improve the plaza space adjacent to the Balmain Town Hall and consult with the community on the design and a naming proposal for this space.
- A preliminary concept design for the area beside the Balmain Town Hall has been developed which addresses poor pedestrian links, vehicle conflicts, clutter, low visibility and ageing furniture. The proposal creates a contemporary paved plaza that provides a safe and cohesive civic space by removing vehicles from routinely entering the area, improving parking arrangements on Darling Street and enhancing connectivity with the neighbouring courthouse frontage.
- The concept proposes short term works and opportunities for interpretation relating to the naming proposal. Long term works are identified but subject to further investigation and future funding.
- Consultation is now ready to proceed seeking endorsement for community engagement which will seek community views on support for both the concept design and the naming of the space as 'Wran Place'.
- Subject to the outcomes of future community engagement, it is envisaged that a report to the August 2026 Council will seek support for an endorsed name to be referred to the Geographic Names Board, whilst the short term works in the plaza space are completed in 2027. The report recommends that capital funding of $350,000 for short term works is provisioned within the 2026/27 financial year budget.

Purpose

The purpose of this report is to seek direction from Council on a planned strategy for community engagement for the design and naming of new public plaza space beside Balmain Town Hall.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

3: Creative communities and a strong economy

4: Healthy, resilient and caring communities

Background

At the Council meeting held on 5 December 2023, Council resolved the following in part C1223(1) Item 13:

1. *That Council consult with local business and the community on the design of a new pedestrian space surrounding the Balmain Town Hall and other short-term improvements in the precinct. These considerations to be included in the 2024/2025 Budget.*

At the Council meeting held on 11 March 2025, Council resolved the following in part C0325(1) Item 22:

1. *That Council undertake community consultation about naming the public area at the frontage of the Balmain Court House and Balmain Town Hall as Wran Square in honour of one of Balmain's most famous citizens, former Premier of NSW, Neville Wran.*

The space adjacent to the Balmain Town Hall serves as both a thoroughfare and gathering area for the community. The area is flanked by the Balmain Town Hall to the west, Darling Street to the north, Balmain Police Station and Courthouse to the east and the Balmain-Rozelle Occasional Care Centre to the south.

There have been numerous additions and changes made to this space over time, and it currently contains public toilets, a glass house, a shelter, outdoor furniture, an access driveway, pathways and vegetation. The space in its current configuration lacks cohesion and its prescribed community purpose as a public domain space could be significantly improved through the development of a public domain intervention plan.

Discussion

Concept Design

The current location is heavily utilised by pedestrians to reach the buildings in the vicinity. Pedestrian links are poor, with pedestrian links conflicting with vehicles using the space. The space also suffers from narrowing paths and uneven surfaces. The plaza space presently with high levels of clutter, poor visibility, inconsistent materiality and furniture which requires replacement. Views of the Glass House are obscured, and the building curtilage is compromised.

A preliminary concept design has been developed to create a contemporary, safe and cohesive space for the area adjacent to Balmain Town Hall. Refer to Attachment 1.

The design seeks to:

- Provide an attractive paved plaza that opens up views to the Glass House and improves access to the public toilets, the occasional care centre and the Balmain Library meeting rooms.
- Celebrate the design character of the glass house by removing visual clutter from the existing bus shelter and vegetation, creating a new space where pedestrians can meet.
- Improve and frame the setting of the Glass House,
- Provide a complementary and cohesive plaza space extending from the area in front of the courthouse at one end through to the Balmain Town Hall.

The design proposes to discontinue two parking spaces within the site. This will improve pedestrian safety outcomes for users of the space. It is proposed that two existing kerbside parking spaces in front of the Town Hall building become short stay 15 minute parking spaces, and the disabled parking on Darling Street is upgraded and made compliant. These changes will accommodate drop off needs for the occasional care centre and library. The proposal also includes relocation of bin storage to a position to the rear of the town hall that is away from the plaza space.

These short term works have been developed to complement potential longer-term precinct works that could include expanding the paved area and opening the library into the plaza space. This would provide visual and physical connections between the Glass House and library, providing an opportunity to further activate the plaza and Glass House.

A new plaza will create opportunities to present interpretive material on the Glass House, courthouse and Town Hall.

Consultation

It is proposed that Council undertake community engagement to inform and capture feedback on both the plaza concept design and the naming proposal. Council will initially conduct direct consultation and will then proceed to engage with the community.

Direct consultation has occurred with the Wran family who are supportive of the concept design but have requested that the name is changed to 'Wran Place'. As part of any future design works further consultation will also be undertaken with the family regarding interpretive works.

Council will also consult with the NSW Police and NSW Department of Justice to gain agreement to undertake improvements to the landscaped frontages of the Courthouse and Police Station and construct a new pathway across the police station frontage.

It is proposed that the community engagement framework will include:

- Exhibition of a dedicated Your Say Inner West page for a minimum of 28 days
- Seeking feedback via an online survey on the concept design for the space and the naming proposal which is recommended to be changed to 'Wran Place'
- Holding a pop-up on-site where community members, nearby property owners and local businesses have the opportunity to discuss the proposals directly with Council officers
- Letterbox drops to nearby properties.
- Social media

Council's Your Say Inner West web page will include information relating to proposed short and long term improvements as well as the concept design included in *Attachment 1*.

All engagement relating to the naming proposed shall be in keeping with Council's community engagement protocols and Council's Naming Policy. Upon completion of the engagement, feedback will be analysed and any updates associated with the design or naming proposal can then be made. A report will then be submitted to Council in August 2026 recommending next steps.

Naming of the Plaza Space

In New South Wales, the naming of squares generally requires the approval and official assignment of the Geographical Names Board (GNB) to be formally recognised as a "place". This procedure was followed with the naming of Pride Square in Newtown. Council will need to follow a similar approach to seek for the naming to be Wran Place, with:

a) formal Council resolution on the name; and
b) an Engagement Outcomes Report indicating community support for any name change application.

Should the concept design be approved, Council will then proceed with the detailed design and all necessary approvals. It is envisaged that construction works are completed by late 2027.

Legal and Risk Implications

There are no legal and risk implications associated with this report.

Financial Implications

There is $350,000 in the draft 2026/27 financial year budget for the Balmain Town Hall frontage.

Attachments

1.⇩ Plans for a New Public Plaza Adjacent to Balmain Town Hall

April 2026 Rev: 2.0

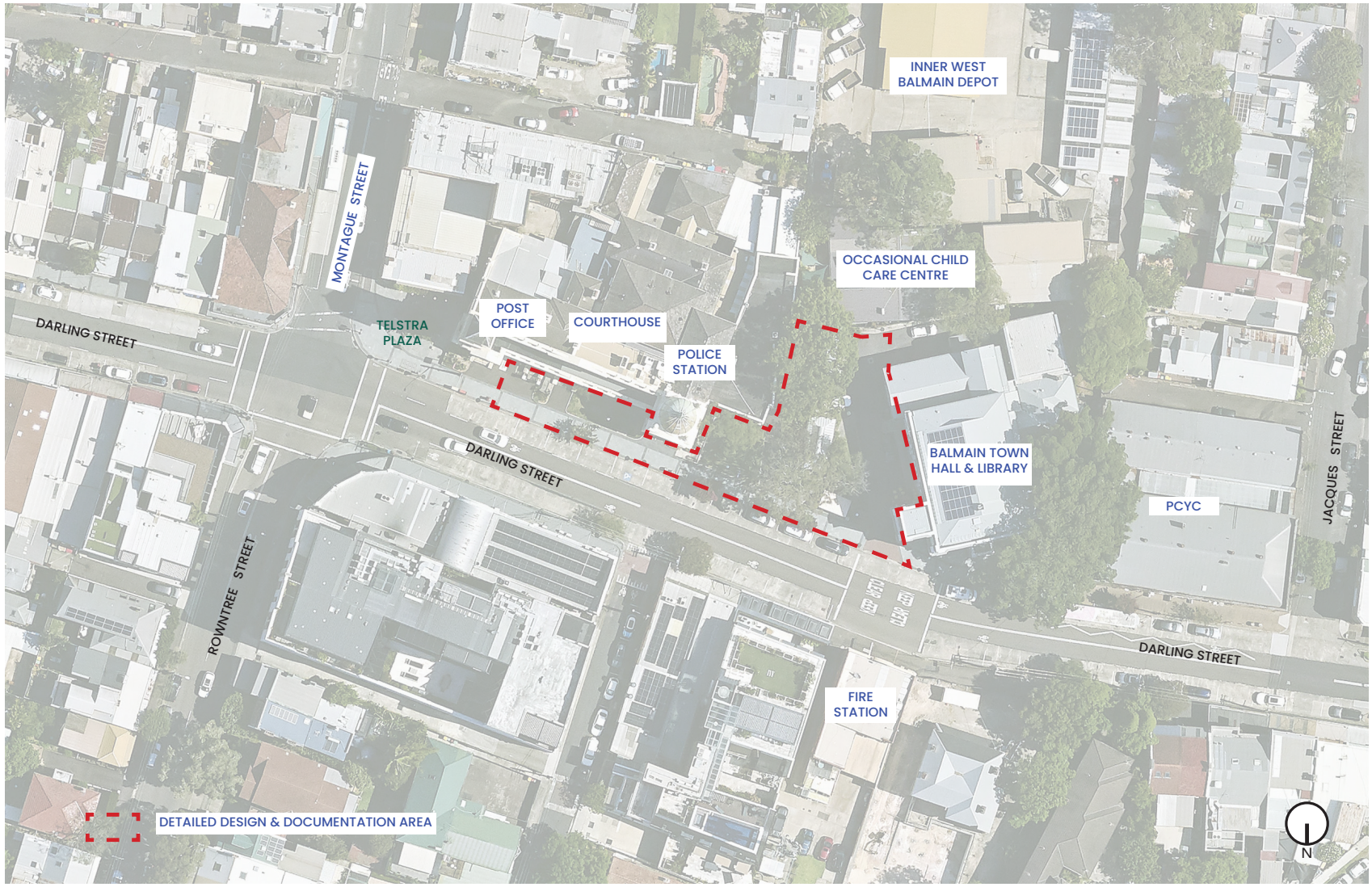
New Public Plaza Adjacent to Balmain Town Hall



INNER WEST

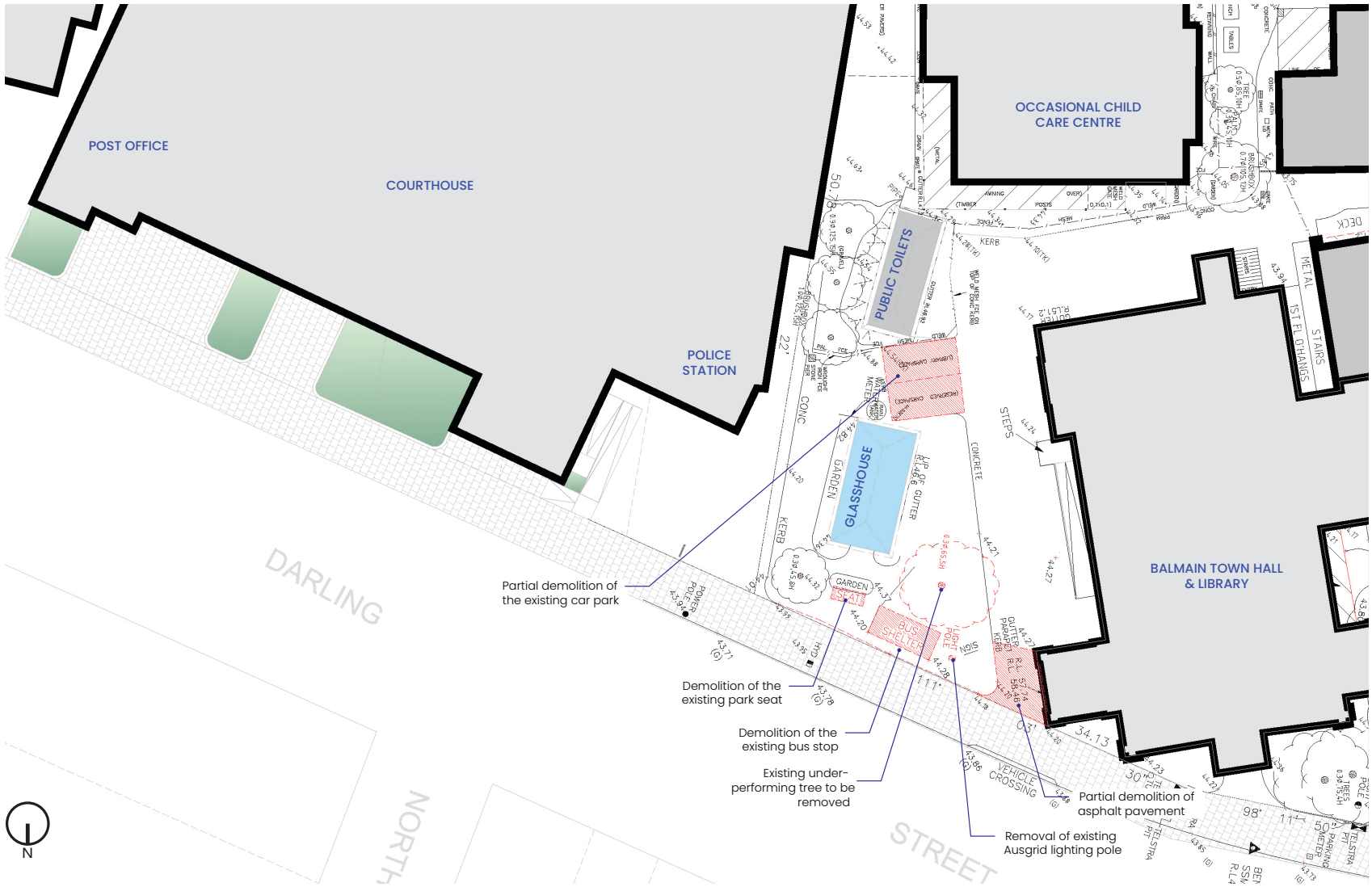
New Public Plaza Adjacent to Balmain Town Hall

Preliminary Concept Design - Context Map



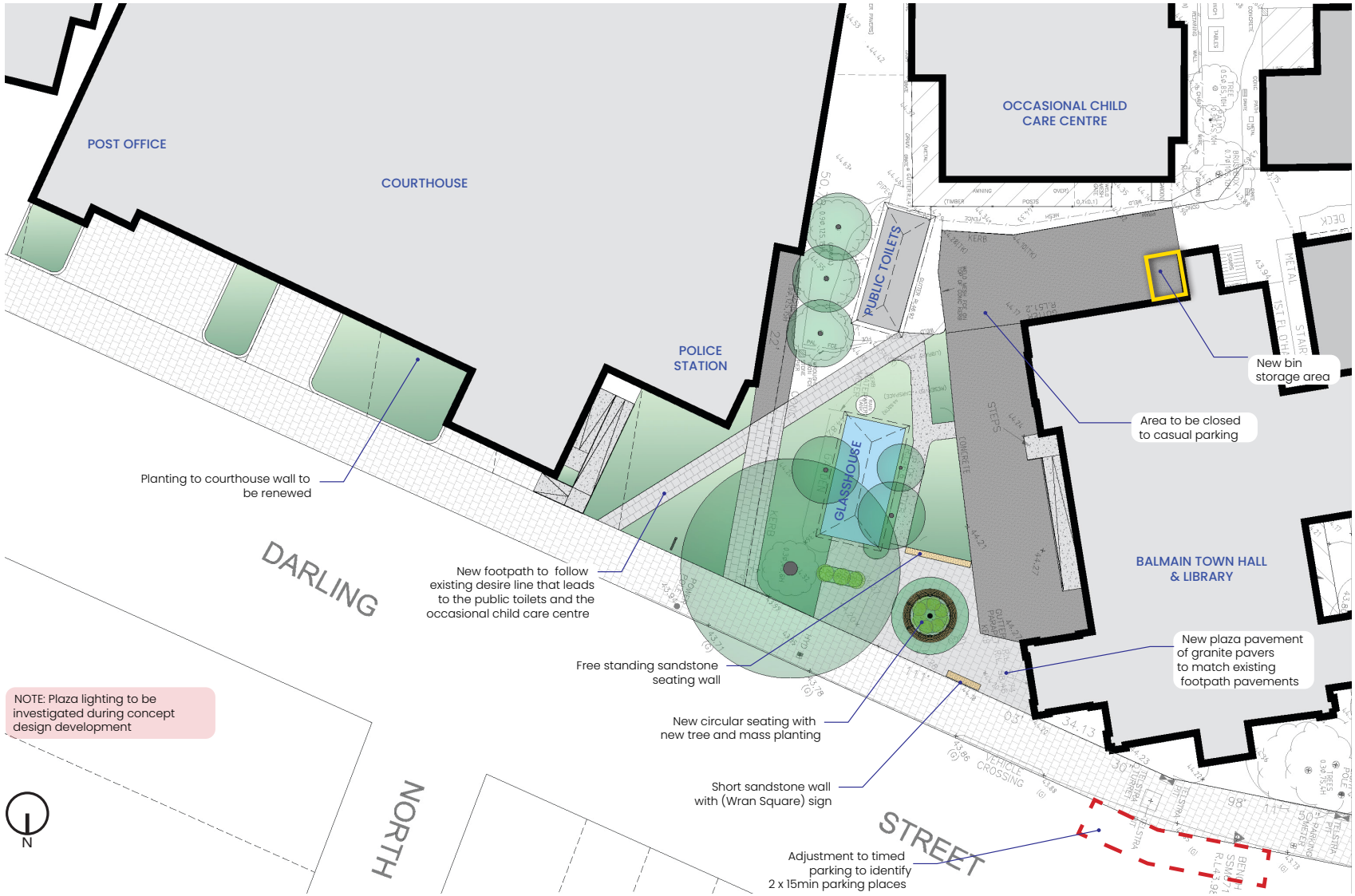
New Public Plaza Adjacent to Balmain Town Hall

Preliminary Concept Design - Demolition Works



New Public Plaza Adjacent to Balmain Town Hall

Preliminary Concept Design - Short term work



New Public Plaza Adjacent to Balmain Town Hall

Preliminary Concept Design - Long term work



New Public Plaza Adjacent to Balmain Town Hall

Building Activation and Heritage



New Public Plaza Adjacent to Balmain Town Hall

Preliminary Concept Design - Short term works Perspective



New Public Plaza Adjacent to Balmain Town Hall

Preliminary Concept Design - Short term works - Night-time Perspective



Item: **C0526(1) Item 9**

Title: **Dive in Events at Dawn Fraser Baths**

Author: Ruth Callaghan - Director Community

Recommendation

That:

1. **Council note the success of the trial Dive in Movie Night at Dawn Fraser Baths in April 2026.**
2. **A report on the proposed dates and activities for Dive in Movies and Sunday Sessions for Summer 2026/2027 be brought to the August 2026 Council meeting.**

Executive Summary

Staff have actioned Council's February 2026 resolution to enhance community engagement at aquatic centres.

- A trial movie night was held at Dawn Fraser Baths on 18 April, coinciding with the end of the summer season and the conclusion of daylight saving. This event attracted 120 attendees and received highly positive feedback.
- The Annette Kellerman Aquatic Centre will pilot an indoor "Dive-in Movie" event in July as part of the school holiday program.
- Business sponsorship opportunities remain limited due to existing lease agreements. Subject to licensing approvals, Dawn Fraser Baths could host adult-focused "Sunday Session" live music events featuring local food and beverage options.
- Council will expand programs for Dive In Movie Nights and live Sunday music sessions for the summer of 2026/2027, with staff currently developing detailed plans.
- A proposed program will be presented to Council in August 2026, with anticipated costs of approximately $40,000 accommodated within the current budget allocations.

Purpose

To provide an overview of the implementation of Council's resolution to extend the offerings at aquatic centres to include Dive in Movie Nights and Sunday Sessions.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

4: Healthy, resilient and caring communities

Background

At the Council meeting 17 February 2026, Council resolved the following C0226(1) Item 44:

1. *That Council notes the popularity and importance of our local aquatic centres as low-cost venues for leisure, social events and community connection, and cooling centres during extreme heat, in a fun, family-friendly, and inclusive setting.*
2. *That Council notes Council's ongoing efforts to activate and diversify public infrastructure for community benefit, including the Creative Town Halls program, Inner West Film Festival, and investigations for live music events at Henson Park and Leichhardt Oval.*
3. *That Council investigates establishing a 'Dive-In Cinema' event program for family-friendly movie screenings held at Inner West aquatic centres in the evening during summer, with the intention to establish a trial event as part of the remaining 2026 swim season.*
4. *That Council investigates establishing a program of small-scale live music events at Inner West aquatic centres to showcase local artists during summer, in the style of 'Sunday sessions'.*
5. *That Council receives a report to the May Council Meeting on feasibility and cost of the above initiatives, including logistics considerations across all five aquatic centres, opportunities for local businesses to sponsor food and entertainment, consideration of similar events hosted by other councils, and a focus on family-friendly entertainment and accessibility.*

Following Council's resolution, staff conducted an evaluation to determine whether other Councils organise events such as Dive-in Movie Nights and Sunday Sessions. Feedback from multiple Councils—including Sutherland, Northern Beaches, North Sydney, Canterbury, Maitland, Central Coast, Bayswater, Willoughby, Burwood, Blue Mountains, Campbelltown, Parramatta, and Hornsby—showed that the majority do not currently

host regular music or movie events, though some may consider them in the future. Most aquatic facilities tend to feature open days and 'splash day' activities, while movie screenings and live music are generally infrequent and specialised.

IWC is recognised as an industry leader for its practice of hosting regular open days with live music and other free community activities across its five aquatic centres. The Council's recent resolution presents an opportunity to consolidate existing initiatives and strategically develop additional targeted activities for summer 2026/2027.

Discussion

In accordance with Council's resolution, a pilot movie event was held at Dawn Fraser Baths on 18 April to mark the conclusion of the summer swimming season. This family-oriented event featured a late afternoon swim followed by a screening of the Minecraft Movie. Attendance exceeded 120 participants, primarily children and families, and feedback was highly positive. It is important to acknowledge logistical challenges for summer movie screenings resulting from daylight saving time. While the trial event commenced at 6:00pm due to the end of daylight saving, it would not be feasible to host movie nights at Aquatic Centres during peak summer months, as sunset occurs around 8:30pm.

To evaluate an alternative model, a Dive-in Movie event is scheduled at Annette Kellerman Aquatic Centre during the July school holidays. A family-friendly film will be screened at 6:45pm following pool closure at 6:30pm, thereby minimising any impact on regular operations.

Regarding opportunities for local businesses to participate in food and entertainment sponsorship, options will depend on the specific facility. Currently, four of Council's five aquatic centres have established café providers onsite with formal lease agreements granting exclusive rights. In contrast, Dawn Fraser Baths does not have such an arrangement, presenting a potential opportunity to introduce a bespoke "Sunday Session" event for adults. This event could feature pop-up food and beverage offerings from local businesses and suppliers. With the appropriate licensing, participation could extend to local breweries and distilleries.

Legal and Risk Implications

There are no legal or risk implications arising from this report.

Financial Implications

Based on preliminary estimates, hosting a year-long program of Dive-in Movie Nights and Sunday Sessions would cost approximately $40,000. Individual event expenses may differ according to the logistics at each location. These costs can be accommodated within the Aquatics operating budget for 2026/2027.

Conclusion

A report will be presented at the August 2026 Council meeting with a schedule for five Dive-in Movie Nights in summer 2026/2027, considering daylight saving and family-friendly entertainment, alongside a bespoke Sunday Session at Dawn Fraser Baths featuring live music and small business food and beverage. These additional activities could be branded as a new program, the “Cool Pools” program, funded by around $40,000 from existing budgets.

Attachments

Nil.

Item: **C0526(1) Item 10**

Title: **Robyn Webster Upgrade**

Author: Ruth Callaghan - Director Community

Recommendation

That a report be provided to the September 2026 Council meeting including preliminary concept drawings and initial costings for the upgrade of the Robyn Webster Sports Centre at Tempe.

Executive Summary

This report provides an update on progress toward the significant upgrade of Robyn Webster Indoor Sports Centre Tempe, in line with Council's resolution of 3 December 2024.

- Council has completed early repair works, undertaken targeted consultation with residents, hirers and Robyn Webster's family, improved the Centre's management model and commissioned independent strategic recreation advice.
- Engagement and technical analysis confirm the facility is operating at capacity and that a larger, multicourt indoor redevelopment is required to meet current and future demand.
- To address immediate pressures, Council has allocated $300,000 in the 2025/26 capital works program for outdoor court upgrades, including expanded pickleball use and new options for basketball (which is in high demand from the community).
- These works will deliver short-term capacity and activation benefits while planning continues for the building upgrade.
- The next phase will be to progress site analysis and concept design (with the assistance of external quantity surveyor and architect) to support future funding and decision-making on the upgrade.
- A report will be brought to Council in September 2026 including initial concept designs.

Purpose

To provide Councillors with a progress report on the key issues raised through community consultation to be considered in the upgrade of the Robyn Webster Sports Centre, how Council is considering these and preparing a site analysis, business case and concept drawings so that the building upgrade responds to identified community need whilst anticipating future demographic demands and enabling a cost effective response.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

4: Healthy, resilient and caring communities

Background

At the Council meeting held on 3 December 2024, Council resolved the following C1224(1) Item 30:

1. *That Council commences work to undertake a significant upgrade of the Robyn Webster Indoor Sports Centre, Tempe, with the objective of construction work commencing within this term of Council.*

2. *That Council thanks staff for their work to repair and upgrade flooring and insulation and undertake other works in 2023.*

3. *That Council note the Robyn Webster Sports Centre is one of the only large-scale indoor sports centres in the Inner West and is being used more and by a broader selection of sports and other users.*

4. *That Council in the first quarter of 2025:*

    a) *host a roundtable of regular hirers of the Sports Centre and outdoor courts, as well as potential future hirers, to determine the specific needs of local sports clubs and opportunities for upgrades;*

    b) *write to all residents of Tempe inviting them to a public meeting, to be held at the Sports Centre, to determine community needs and opportunities for upgrades; and*

    c) *hold a meeting between the Director for Infrastructure and the family of Robyn Webster to seek their feedback and input, if desired.*

5. *That Council commence the process of seeking grant and other funding from State and Federal governments to upgrade the Centre.*

6. *That Council add the upgrade of the Robyn Webster Indoor Sports Centre to the regular reporting to the Major Projects Committee.*

The Robyn Webster Sports Centre (RWSC) is a large indoor sporting complex located at Tempe Recreation Reserve. It is available for hire by schools, clubs, sporting teams, cultural groups and members of the public for activities such as netball, indoor soccer, pickleball, roller sports, volleyball and badminton.

In the late 1990's, the building and site was a concrete batching plant for the Airport railway link. Then in the early 2000's, the building was retained and became the Robyn Webster Sports Centre.

The Centre has become the long-term home for a number of community groups representing a unique variety of sports. It has two indoor courts and 11 outdoor courts.

Inner West Council's Recreation Needs Action Plan and the Recreation Needs Study (2021) identified a significant shortfall in indoor sport and recreation facilities across the Inner West LGA. The study estimated that, by 2036, an additional seven multipurpose indoor courts will be required to meet projected population growth and industry benchmarks. To further support findings highlighted by the community engagement process and the recreation needs action plan, Council also engaged a suitably qualified recreation consultant to provide strategic advice on options for the RWSC upgrade.

RWSC was historically managed under a 'Memoranda of Understanding' with Sydney University Sport and the City of Sydney Netball Association. These agreements had been in place since 2002. In 2024, Council transitioned to a more direct management model, using 6 or 12 month hire agreements with user groups to improve transparency and access. In addition, Council has also enhanced direct programming (including pickleball and school sport). This has resulted in better service to community, with 7-day access and an average increase in utilisation of 13.5 hours per week.

Community Engagement

Council staff have completed the initial phase of community engagement to inform planning for the RWSC upgrade, consistent with Council's resolution at Item 30(4). Engagement activities included:

- **Community meeting (8 May 2025):** Tempe residents were invited by letter to a public meeting at the Centre, supported by broader promotion via Council social media, website and onsite signage. Eighteen (18) community members attended.

- **Hirers roundtable (14 May 2025):** Existing and prospective hirers participated in a facilitated discussion to identify operational needs and opportunities. Twelve (12) representatives from community groups attended with Council staff.
- **Your Say Inner West (29 April–26 May 2025):** Online ideas page invited feedback on "ideas and opportunities for upgrades to the Robyn Webster Sports Centre". The page received 798 views, with 37 ideas submitted and 286 up-votes recorded here.
- **Robyn Webster family:** Council staff maintained regular contact throughout April and May. The family welcomed the updates and will continue to be consulted as the project progresses.

The Engagement Outcome Report, capturing full feedback and themes, is available in *Attachment 1*.

Discussion

Across all engagement channels, the most consistent theme was strong support for adding basketball facilities, which are currently unavailable at the centre. Key engagement results included:

- 70% (262 of 375) of "Your Say" comments requested basketball facilities.
- Current users consistently reported that the centre is operating at or above capacity (as noted at both the community meeting and hirers roundtable).
- 82% (9 of 11) of current hirers want five or more courts in the upgraded facility to meet ongoing demand.

This feedback highlights a shortage of indoor sports infrastructure in the Inner West, especially for popular, all-ages sports like basketball, volleyball, and pickleball. Participants emphasized that the centre is a unique and valued venue for activities not offered elsewhere, such as roller derby, roller skating, pickleball, and German wheel.

The community also raised concerns about the facility's limitations. Of "Your Say" comments, 12% (45 of 375) and 16% (5 of 32) of community meeting comments focused on improving building amenities. Main issues included:

- Poor temperature control and ventilation
- Inadequate change rooms and amenities, including gender-inclusive options
- Limited seating and spectator facilities

There was also strong interest in additional spaces, such as a café and gym—each requested by 19% (6 of 35) of community meeting respondents.

Sports Centre Upgrade Management Plan

To ensure the community's feedback was accurately reflected and to strengthen the business case for the proposed facility upgrade, Council staff engaged external specialists. The consultant's approach involved a thorough review of various forms of evidence, including historical utilisation data, hirer profiles, financial records, and

community engagement outcomes. Additionally, the assessment incorporated findings from recreation demand analysis and other relevant sources. Key inputs in this process included data from recreation planning and facility usage, Basketball NSW, and the Australian Government Sport Commission. This comprehensive review was designed to inform recommendations and support preparation of the facility upgrade.

Key themes:

- Interest in sports such as basketball is strong and continues to grow.
- More people are getting involved, either through organised clubs or informal games, which highlights the need for flexible, multi-purpose indoor courts.
- Existing court facilities are not sufficient to meet this rising demand.
- Limited space and high competition mean some potential users miss out, indicating that additional courts or upgraded venues could help address this gap.
- Opportunity to include a health and fitness facility: Within a 15-minute drive of Robyn Webster, around 50,000 residents have similar health and fitness needs to those served by Annette Kellerman, Ashfield, and Leichhardt Park Aquatic Centres. Enhancing these services with improved facilities could enhance community wellbeing and open up new revenue opportunities if health and fitness offerings are included.
- Indoor facilities allow reliable participation throughout the year. Unlike outdoor options, indoor courts ensure consistent use no matter the weather, leading to greater utilisation and steady involvement.
- There is increasing demand for multi-use, inclusive facilities which accommodate multiple sports and all age groups and inclusive programs.

The consultants have determined that Inner West Council is experiencing a significant and substantiated deficiency in indoor recreation infrastructure. With only five indoor courts serving approximately 193,000 residents, the local government area is notably under-resourced when compared with benchmark standards and adjacent councils. This gap can be attributed to ongoing population growth, rising urban density, and high participation rates in indoor court sports, especially basketball as well as increasing interest in flexible and social activities such as pickleball. Concurrently, there remains an unmet need for accessible, community-oriented fitness and recreation programs, despite the presence of a robust private gym sector.

Council officers are also gathering more detailed information about the site where Robyn Webster is located. The goal is to identify any issues related to flooding, the layout of amenities, site boundaries, the M8 tunnel, or other factors that could affect the design and build of the upgrade. This information will help guide future design options including additions to the existing footprint of the building.

Outdoor Court Upgrade to meet short-term needs

Council has allocated $300,000 in the 2025/26 Capital Works budget (Tempe Reserve and Tempe Lands) to undertake upgrades to the outdoor courts at Robyn Webster. This funding will enable:

- Two (2) netball courts to receive a surface upgrade and new line marking to support netball and six (6) pickleball courts.
- A surface upgrade and new line marking to support netball and one (1) basketball court.
- All remaining courts to continue to support outdoor netball on existing surfaces.

These works are planned for completion by July 2026 and will respond to growing demand for pickleball and casual outdoor basketball, while supporting improved precinct activation and service delivery.

Next steps

The next steps for the upgrade project are to:

- May 2026: Recreation and Indoor Sports Centre Upgrade and Management Plan provided by external consultants to assist with project scope
- By July 2026: Complete outdoor court upgrades already funded through the 2025/2026 capital works program, including new surface treatments and line markings to increase the number of courts available to community
- May-July 2026: Undertake detailed site analysis including flooding, services, boundaries and M8 tunnel interface
- September 2026: Report back to Council on site analysis outcomes and present preliminary concept designs for building upgrade and initial costings.

Legal and Risk Implications

There are no legal or risk implications arising from this report.

Financial Implications

Council has allocated $300,000 in the 2025/26 Capital Works budget. Further detailed costings will be undertaken once the business plan, site analysis and concept drawings are available.

Conclusion

The project is progressing according to Council's December 2024 resolution to undertake a significant upgrade of the Robyn Webster Sports Centre, Tempe, with the objective of construction work commencing within this term of Council. A report will be provided to the September 2026 meeting including initial concept drawings and costings for consideration. An external architect will be procured to assist with this work.

Attachment 1 has been published separately in the Attachments Document on Council's Website https://www.innerwest.nsw.gov.au/about/the-council/council-meetings/current-council-meetings

Attachments

1. ⇨ Engagement Outcomes Report 2025 - Robyn Webster - **Published Separately on Council's website**

Item: **C0526(1) Item 11**

Title: **Public Kerbside EV Chargers Utilisation**

Author: Manod Wickramasinghe - Acting Director Engineering

Recommendation

That Council adopt the following recommendations:

1. **That Council continue planning for and working with Electric Vehicle (EV) charging partners to install public EV chargers to keep pace with increasing demand.**

2. **That charging providers should be requested to institute idle fees for AC chargers.**

3. **That Council gradually transition non-dedicated EV charging spaces to dedicated charging spaces, once overstay fees have been implemented and their impacts analysed.**

4. **That Council work with Council's kerbside charging providers to include DC fast chargers on the kerbside at strategic locations.**

Executive Summary

- In February 2025, Council resolved in part to conduct a usage review of the public kerbside EV chargers being installed across the Inner West.
- The attached EV Utilisation Study examines use of kerbside public chargers in the Inner West between August 2025 and January 2026.
- The key findings of the Study include:
    - EV uptake is rising quicker than the provision of public charging and is currently concentrated in areas with access to off-street charging opportunities. To assist the two-thirds of our residents who do not have off-street charging opportunities, additional public charging should be provided.
    - Idle fees should be implemented at all public chargers to deter overstay.
    - Ports with dedicated spaces are used four times more than without dedicated spaces.
    - The charging peak is from 8.00am-10.00am, with a more spread-out peak in the evening.
    - The DC fast charging ports are attracting roughly three times more use than slower chargers.

- Based on this analysis, the Study recommends four key actions to optimise effective use of kerbside public chargers, while balancing the parking needs of all road users. These are; planning and collaborating with EV charging partners to install public chargers in line with growing demand, require charging providers to introduce idle fees for AC chargers, progressively transition non-dedicated charging bays to dedicated EV spaces following assessment of overstay fee impacts, and work with kerbside providers to deliver DC fast chargers at strategic locations.
- Council is also progressing the installation of higher speed (DC) charging in 13 public car parks. Design and approvals are progressing with installation anticipated for the end of the year.

Purpose

The purpose of this report is to present the outcomes of the EV Utilisation study, outlining results of the study and recommendations to improve utilisation as EV uptake increases.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

Background

In May 2023, Inner West Council adopted its Electric Vehicle Encouragement Strategy, which included principles and actions recommending that Council initiate partnerships with charging providers to install kerbside public charging across the Inner West.

In response, Inner West Council has supported its three kerbside charging partners (PLUS ES, EVX and EVSE) in rolling out kerbside public charging infrastructure throughout the Inner West.

These partners were successful in receiving grant funding for public kerbside chargers under Round 1 of the NSW EV Kerbside Charging Grant. This funding has resulted in the installation of 146 kerbside public charging ports in 2024 and 2025.

At the Council meeting held on 18 February 2025, Council resolved the following in part C0225(1) Item 4:

> 4. *That Council conduct a usage review six months from the end of the rollout, including the uptake at each location and consideration of whether any changes are recommended to maximise effective and efficient use of the chargers, and report back to Council with the results of the review.*

In response, the attached EV Utilisation Study was prepared which examines use of kerbside public EV chargers in the Inner West, between 1 August 2025 to 31 January 2026.

This report provides a summary of the Study.

Introduction

Transitioning from Internal Combustion Engined (ICE) vehicles to Electric Vehicles (EVs) plays a significant role in Federal, State and Local Governments' plans to achieve the internationally recognised *Net Zero 2050* goals, as shown in *Figure 1*.

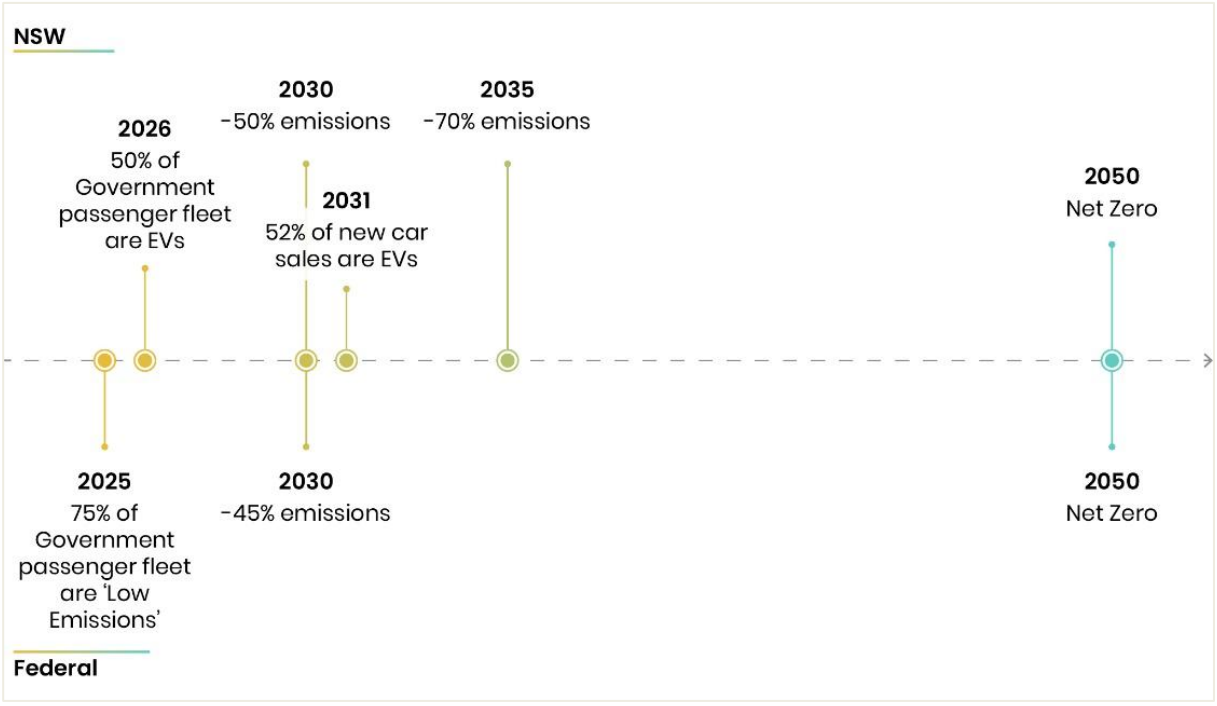


Figure 1: Timeline of State and Federal Government Targets (NSW EV Strategy, 2021 & Australian National Electric Vehicle Strategy, 2023)

As EV adoption rises, access to reliable charging infrastructure is becoming increasingly important, particularly in areas such as the Inner West, where private charging is not an option. In the Inner West, approximately 65% of residents do not have access to off-street parking or live in older apartment buildings that cannot readily support EV charging infrastructure.

While Council's adopted Road User Hierarchy (Figure 2) prioritises active and public transport as the most sustainable ways to move people, it also recognises that some trips may be best suited to private car travel. Within its 5th category, the hierarchy prioritises EVs over non-EVs, for sustainability and liveability reasons.

To support this hierarchy and the nationally required transition to EVs, in combination with the Inner West housing and socio-demographic composition, it is essential to support the Community in accessing public charging.

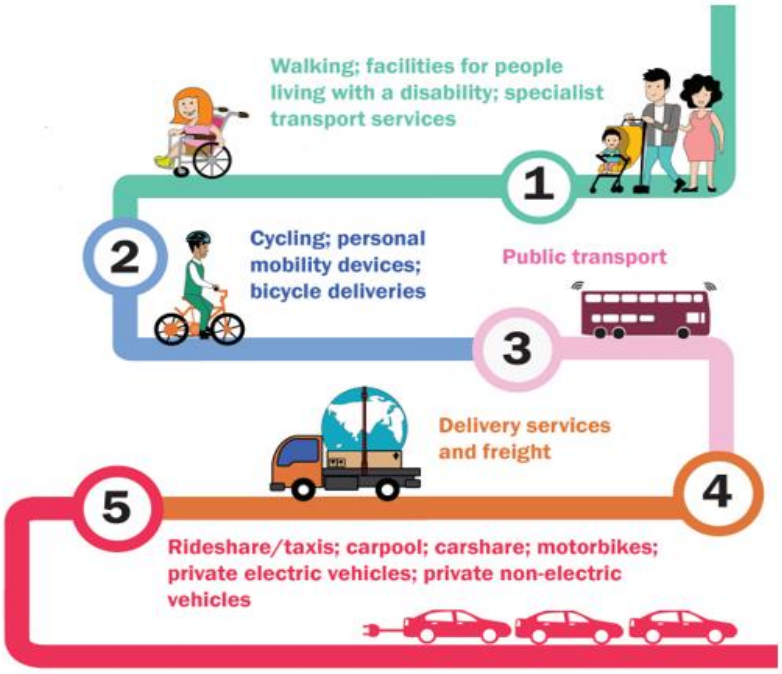


Figure 2: IWC's Road User Hierarchy (Integrated Transport Strategy, 2020)

Discussion

Recognition of demand

In considering the analysis provided in the attached Study, it is important to note that the EV Ecosystem is a constantly changing environment and, that since the Study was prepared, factors such as escalating petrol/diesel prices and fuel-security concerns have contributed to accelerated EV uptake compared with the Study period.

As an example, the February data used in the Study shows 3,476 Battery Electric Vehicle (BEVs) registered in the Inner West, whereas current data (early April 2026) shows that there are now 4,703 BEVs; an increase of 35% in one month. In terms of fleet composition, this means that the BEVs in the Inner West have exceeded 4% of all registered vehicles.

The Study only examines BEVs; excluding hybrids (HEVs) and plug-in hybrids (PHEVs). Consequently, its demand estimates should be considered conservative.

Figure 3 shows growth in EV ownership across the Inner West between March 2024 and February 2026.

In comparison to the actual vehicle numbers shown above, *Figure 4* shows the projected growth between 2021 and 2050. Again, this represents conservative estimates as it does not include recent exponential increases in uptake.

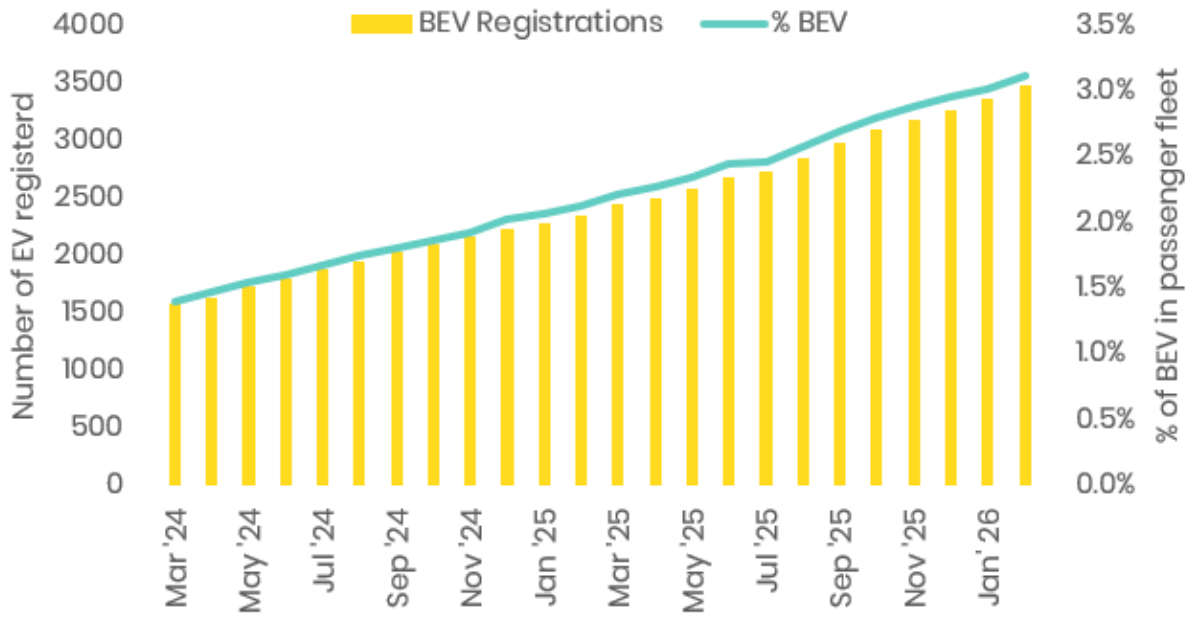


Figure 3: Number and percentage of BEV in Inner West's passenger fleet (Registration snapshot)

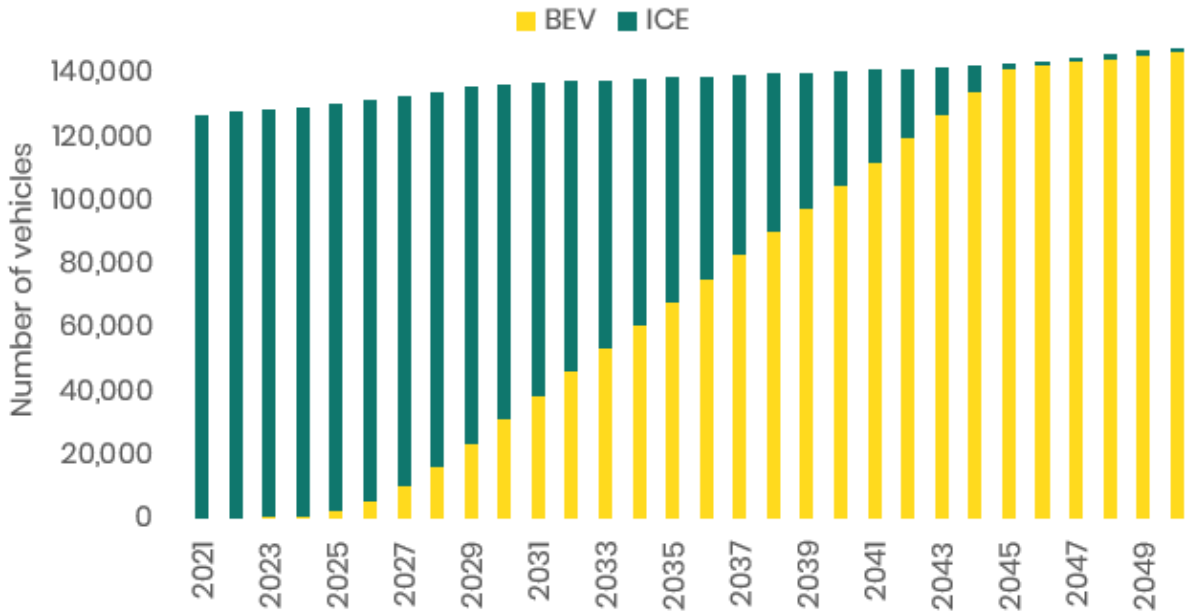


Figure 4: Projected number of vehicles in Inner West by technology type (CSIRO). Note that the projections included postcodes that are fully and partially in Inner West LGA.

In establishing generalised demand for public chargers, the internationally accepted target equates to 1 public charging port for every 10 EVs (including PHEVs). Based on this target, the Inner West's current provision of 146 kerbside public charging ports, and some 40 additional public ports available on private property, equates to approximately 40% of the existing requirement.

Additionally, Council's 146 kerbside spaces currently allocated to EV charging (78 dedicated[1] spaces and 68 non-dedicated spaces) equates to less than 0.3% of kerbspace in the Inner West.

Methodology

The final ports installed under the State Government's Stage 1a and 1b charging grant commenced operation in July 2025. Accordingly, the Study's analysis commences from August 2025.

Utilisation data, for August 2025 to January 2026, was collected from Council's charging partners, including:

- Location of chargers for each connection;
- Connection start date-time;
- Connection end date-time; and
- Idle session start date-time (if applicable).

Analysis

Connections:

The data provided indicates that the average number of connections per port, across the six months, varied greatly; ranging from 207 in Camperdown to 52 in Lilyfield. Representing an average of 1.1 and 0.2 connections per port per day, during the study period. When analysed at a suburb level, averaging can distort the data because of the small number of ports in some suburbs. Consequently, it is considered more appropriate to look at LGA-wide trends, where a total of 16,141 connections were recorded.

Charging Sessions:

During the study period, 38% of charging sessions were for 2 hours or less, and 74% were for 4 hours or less (Figure 5).

[1] *'Dedicated spaces' permit EVs only and then only while charging*

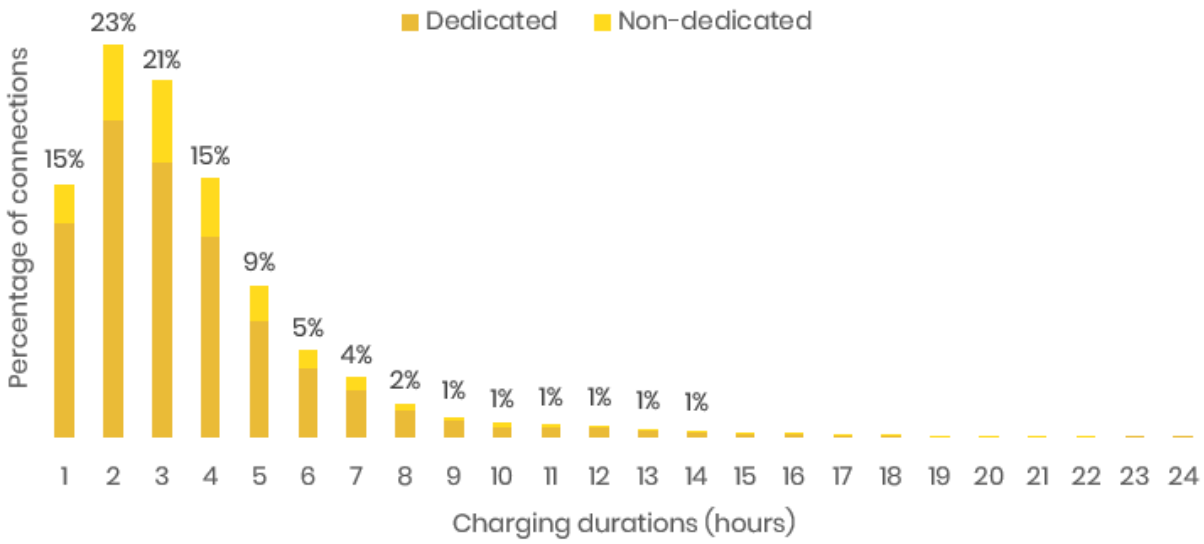


Figure 5: Charging sessions by duration (hours)

Start times for charging sessions are shown in Figure 6 and indicate high demand in the mornings between 7.00am and 10.00am (especially for ports with dedicated spaces). A predictable 'return home peak' was also shown; running from 4.00pm to 7.00pm.

Potentially, the morning peak for 'dedicated ports is because these ports have signposted restrictions from 8.00am (making them more available than the 'non-dedicated' ports).

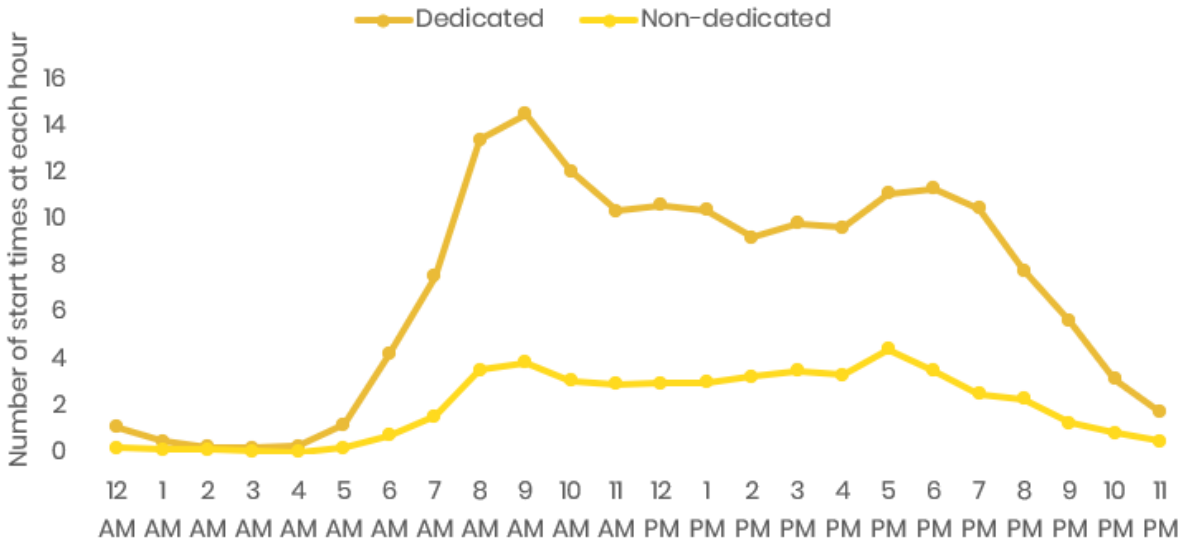


Figure 6: Average start time of charging sessions

Idling Sessions:

Idling sessions are occurrences when a vehicle is parked at the port but not charging. This is strongly influenced by whether the port has a dedicated space or not. It can also be influenced by the application of a penalty fee, to be paid by the user, for occupying the space without charging (an idle fee). Currently, only the DC fast charger at 8 Federation Road, Newtown has an 'idle fee' applied.

Idle times vary significantly by time of day and are shown on Figure 7, with longer idle times occurring between 8.00pm and 2.00am. Under normal circumstances, if an idle fee were to be introduced, idle sessions during these times would not attract the fee as they are generally outside the times prescribed for dedicated spaces, and it is considered unreasonable to expect a user to be required to move their car out of a space during late-night/early morning hours.

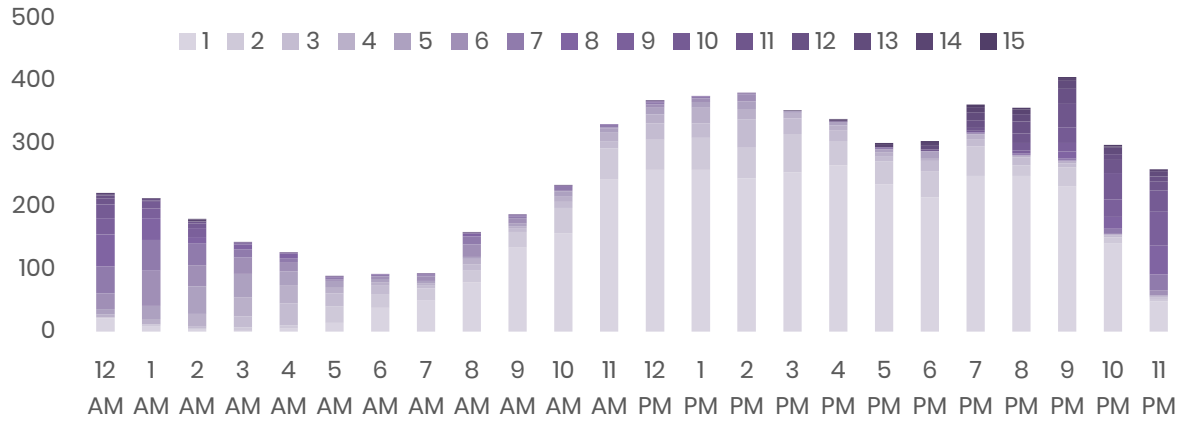


Figure 7: Idling start times and their average duration (hours)

DC Fast charger in Federation Road, Newtown:

As Council's only kerbside DC fast charger, data from the two Federation Road ports (one charger) were also separately analysed.

In summary, this analysis shows that:

- While the two DC ports represent only 1.45% of all ports they accounted for 4% of all charging sessions;
- Over 90% of charging sessions at the DC ports were for 1.5 hours or less;
- No idle times were experienced at these ports (Noting that these ports are the only ports in the Inner West that currently attracted an idle fee).

Update on public charging for council car parks

Council has partnered with Origin and EVIE to provide higher speed (DC) charging in its public car parks. Subject to power grid capacity and grant funding; Stage One will see a mix of 22kW and 75kW charging coming to 13 carparks listed below.

- Ashfield Aquatic Centre;
- Barclay Street Car Park;
- Beattie Street Car Park;
- Bedford Crescent Car Park;
- Charles Street Car Park;
- Haberfield Centre Car Park;
- Leichhardt Park Aquatic Centre Hall Car Park;
- Leichhardt Town Hall Car Park;
- Lennox Street/Church Street Car Park;
- Fisher Street Car Park;
- Hamilton Street Car Park;
- Merton Street Car Park;
- Summer Hill Car Park.

These faster, higher capacity, chargers are subject to a longer approval pathway because of grid capacity constraints and a separate funding approach, compared to lower output AC kerbside chargers.

At this time, concept plans have been completed for most sites, with grid capacity analysis being currently underway.

Installation in Council's car parks is anticipated to commence at the end of this year.

Conclusion

In summary, the key findings of the Study include:

- EV uptake is rising quicker than the provision of public charging and is currently concentrated in areas with access to off-street charging opportunities. To assist the two-thirds of our residents who do not have off-street charging opportunities, additional public charging should be provided.
- Idle fees should be implemented at all public chargers to deter overstay.
- Ports with dedicated spaces are used four times more than without dedicated spaces.
- The charging peak is from 8.00am-10.00am, with a more spread-out peak in the evening.
- The DC fast charging ports are attracting roughly three times more use than slower chargers.

Noting these findings, the following recommendations aim to achieve a balance between the competing kerbside of residents with either EVs or ICEs, while endeavouring to future-proof the LGA for the projects transition to EVs.

1. Continue planning for and working with EV charging partners to install public EV chargers to keep pace with increasing demand
2. Charging providers should be requested to institute idle fees for AC chargers.

3. Gradually, transition non-dedicated EV charging spaces to dedicated charging spaces, once overstay fees have been implemented and their impacts analysed.
4. Work with Council's kerbside charging providers to include DC fast chargers on the kerbside at strategic locations.

Legal and Risk Implications

There are no legal or risk implications associated with this report.

Financial Implications

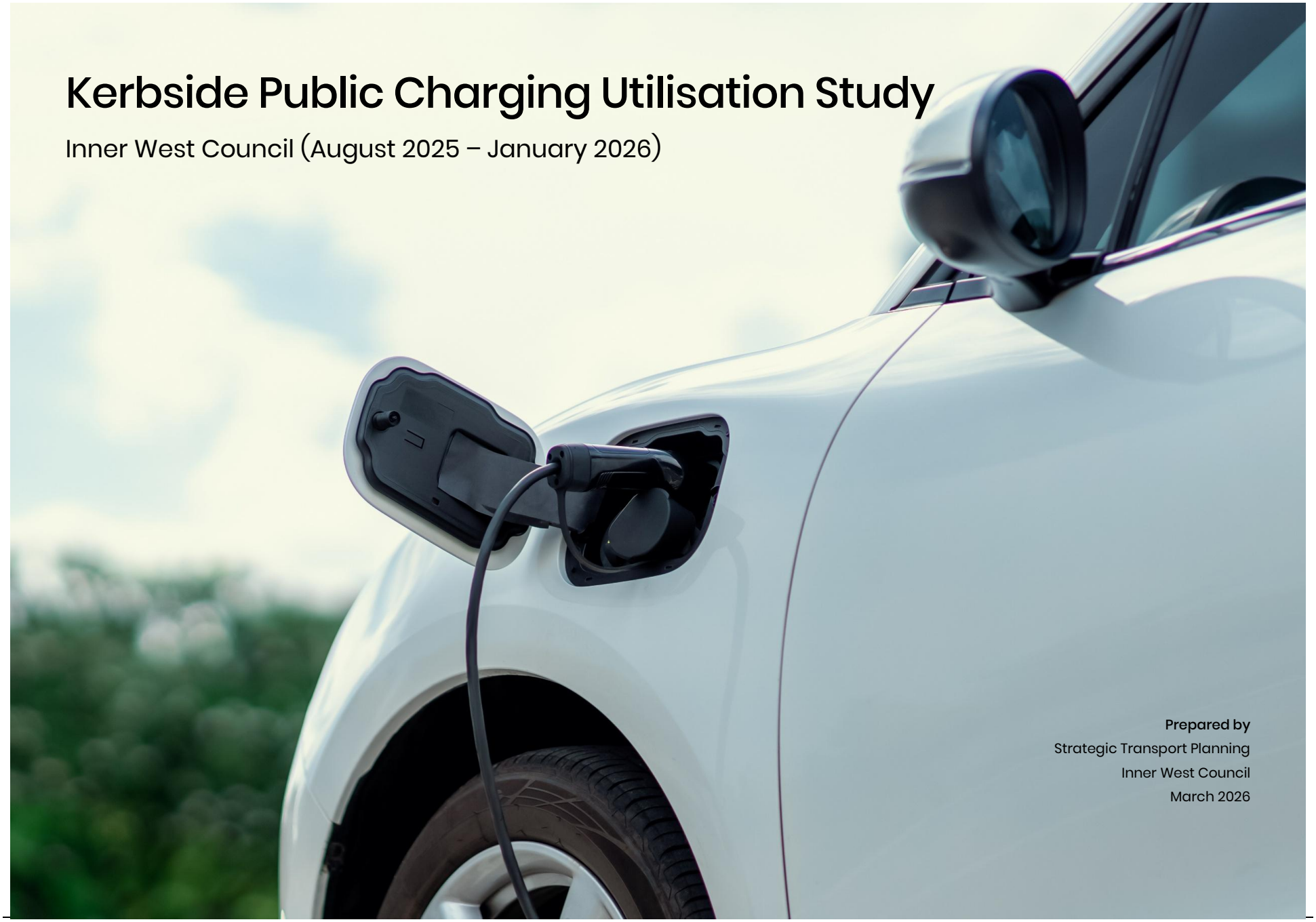
There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

Attachments

1.⇩ Kerbside Public Charging Utilisation Study

Kerbside Public Charging Utilisation Study

Inner West Council (August 2025 – January 2026)



Prepared by
Strategic Transport Planning
Inner West Council
March 2026

Aboriginal and Torres Strait Islander Statement

We the residents of the Inner West acknowledge Aboriginal and Torres Strait Islander peoples as the First peoples of this land.

We greet the living members of the oldest living continuous culture on earth and celebrate their wisdom and special connections to the lands, sky, and waterways.

We acknowledge all Aboriginal and Torres Strait Islander peoples of Australia, especially the Gadigal and Wangal peoples of the Sydney Basin who are the Traditional Custodians of the lands in which the Inner West Council is situated.

Executive Summary

Inner West Council established its road map to assist in meeting national and international sustainability goals, through a transition to electric vehicles, in POWERING AHEAD (its Electric Vehicle Encouragement Strategy, adopted in May 2023). The Strategy's Vision stated that:

If trips are to use private vehicles, they should be powered by the most sustainable means available and Council will encourage this through actions such as partnering with public charging providers.

The Strategy also noted that around two-thirds of our residents do not readily have access to off-street charging opportunities because of the built form of these dwelling and that they would rely on public charging. Consequently, the Strategy included principles and actions recommending that Council initiate partnerships with charging providers to instal kerbside public charging across the Inner West.

In response, Inner West Council have supported its three kerbside charging partners (PLUS ES, EVX and EVSE) in rolling out kerbside public charging infrastructure throughout the Inner West.

These partners were successful in receiving grant funding for public kerbside chargers under Round 1 of the NSW EV Kerbside Charging Grant. This funding has resulted in the installation of 146 kerbside public charging ports: two fast (60kW DC) charging ports and 144 slow (7-22kW AC) charging ports

This Study analyses the use of public kerbside chargers in the Inner West over its first six months of operation to provide recommendations to assist in optimising the effective use of the kerbside public charging network, while balancing the parking needs of Internal Combustion Engine (ICE) vehicles.

Key findings from this Study include:

- EV uptake is rising quicker than the provision of public charging and is currently concentrated in areas with access to off-street charging opportunities. To assist the two-thirds of our residents do not have off-street charging opportunities additional public charging should be provided.
- Idle fee should be implemented at all public chargers to deter overstay.
- Charging Ports with dedicated spaces are used four times more than non-dedicated ports.
- The charging peak is from 8.00am-10.00am, with a more spread-out peak in the evening.
- The DC fast charging ports are attracting roughly three times more use than slower chargers.

Council's transport priorities are guided by its Road User Hierarchy, prioritising active and public transport as the preferred ways to move people. Supporting these modes remains Council's primary approach to reducing emissions and making our streets more liveable. Also included in this hierarchy is recognition will be made by private cars, but that it would be better, for the environment and our community, if these trips were in EVs rather than ICE vehicles.

In summary, this Study provides four key recommendations:

1. Continue planning for and working with EV charging partners to install public EV chargers to keep pace with increasing demand
2. Charging providers should be requested to institute idle fees for AC chargers.
3. Gradually, transition non-dedicated EV charging spaces to dedicated charging spaces, once overstay fees have been implemented and their impacts analysed.
4. Work with Council's kerbside charging providers include DC fast chargers on the kerbside at strategic locations.

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1. Introduction[1]

The transition to Electric Vehicles (EVs) is an important part of reducing transport emissions and supporting a more sustainable Inner West. As EV ownership continues to grow locally, access to safe and reliable public charging infrastructure is becoming increasingly critical, particularly for residents who do not have access to off-street parking; some 65% of Inner West residents.

The Inner West Council established its road map to assist in meeting national and international sustainability goals, through a transition to electric vehicles, in POWERING AHEAD (its Electric Vehicle Encouragement Strategy, adopted in May 2023). The Strategy's Vision stated that:

> *If trips are to use private vehicles, they should be powered by the most sustainable means available and Council will encourage this through actions such as partnering with public charging providers.*

The Strategy also included principles and actions recommending that Council initiate partnerships with charging providers to instal kerbside public charging across the Inner West.

In response, Inner West Council have supported its kerbside charging partners in rolling out kerbside public charging infrastructure throughout the Inner West. These chargers enable more households to transition from petrol vehicles to electric, regardless of their access to off-street charging options.

This Study examines how kerbside public chargers have been used during their first six months of operation. It focuses on understanding usage patterns and demand trends. The findings are intended to inform future Council policies to increase the effective and efficient use of public kerbside charging to balance the needs of EV users with those of conventional Internal Combustion Engine (ICE) vehicles.

[1] The data contained in this study is accurate at the time of writing (March 2026), however the dynamic nature of the EV Ecosystem should be considered; with very high levels of EV uptake continuing to be experienced across Australia

2. Background

Federal and State targets

In recent years, the Federal and State Government have established Net Zero emissions targets, with transport identified as a key sector for emissions reduction. Staged targets, up to 2035, are designed to help accelerate EV uptake in the beginning to reach the internationally agreed Net Zero 2050 targets. These targets are shown in **Figure 1**.

While Federal and State Governments set the emission targets, local Councils are required to proactively ensuring their residents and visitors are well supported. Consequently, Inner West Council adopted POWERING AHEAD (Its Electric Vehicle Encouragement Strategy) in May 2023. Particularly noting that some two-thirds of our residents are unable to readily charge EVs off-street, this Strategy recommended the development of a public charging network across the Inner West.

As EV adoption increases, demand for public charging infrastructure grows.

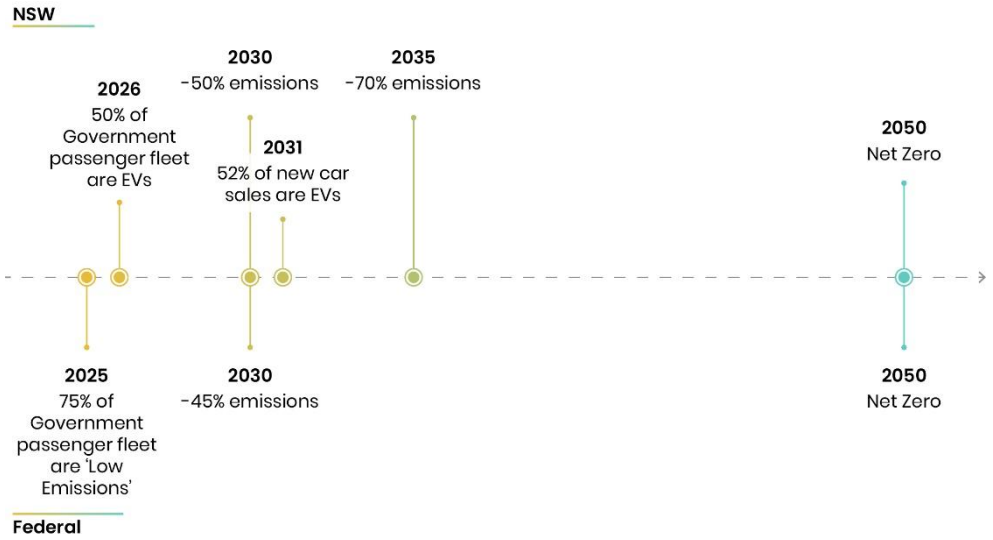


Figure 1: Timeline of State and Federal Government Targets (NSW EV Strategy, 2021 & Australian National Electric Vehicle Strategy, 2023)

Federal and State initiatives

Federal and State governments have introduced a range of initiatives to support the transition to low-emissions transport (**Error! Reference source not found.**).

These incentives have resulted in:

- Increased choice in types and prices of EVs;
- Increased provision of public charging opportunities;
- Fleet support to increase the number of EVs in the second hand market;
- Mapping tools to help the community plan their trips and provide confidence to switch to EVs;
- Funding for new EV innovation to accelerate Australia's Net Zero journey; and
- Funding to retrofit older buildings to be fit for EV charging, and reducing the stress on the public charging network

Most importantly, funding for chargers presents an opportunity for Council to ensure that charging infrastructure is delivered in a way that aligns with EV uptake in our community and supports equitable access.

Category	Policy	Infrastructure	Fleet Support	Planning Tools	Financial Support
NSW	NSW EV Strategy	Fast charging grants Destination charging grants Kerbside charging grants EV ready building grants	EV Fleets Incentive	Vehicle Emissions Star Rating (VERS) Tool Vehicle emissions offset scheme Realtime public EV charger availability map	EV purchase rebate EV stamp duty exemption
Federal	National EV Strategy Net Zero Plan New Vehicle Efficiency Standard	Driving the Nation DRIVEN Program ARENA Funding		Electric Vehicle Charging Infrastructure (EVCI) Mapping Tool	

Figure 2: Initiatives from State and Federal Government towards Net Zero (NSW EV Strategy, 2021 & Australian National Electric Vehicle Strategy, 2023)

Inner West's priorities

Council's transport priorities are guided by its Road User Hierarchy, prioritising walking, cycling and public transport as the most efficient and sustainable ways to move people. Supporting these modes remains Council's primary approach to reducing emissions, reducing congestion and making our streets more liveable. Also included in this hierarchy is the acceptance that some trips may be best suited to private car travel, but that it would be better, for the environment and our community, for these to be in EVs rather than ICE vehicles.

At the same time, the uptake of electric vehicles is increasing and is expected to continue in line with broader market and policy trends. While EVs are not a substitute for mode shift toward active and public transport, their increasing uptake has environment and community benefits that fit with Council's sustainability goals and result in a practical need for supporting infrastructure.

Two-thirds of our residents either do not have off-street parking, or live in older apartments that cannot support EV charging. If Council is to continue progressing its sustainability goals, it is essential to support these residents by providing public charging opportunities. As the EV ecosystem is a complex environment affected by many factors, including petrol pricing and availability, it is essential that Council plans ahead to cater for the community's longer-term needs. This is particularly important because the process currently takes between 12 and 14 months, from preliminary site identification to installation.

Simultaneously, Council is endeavouring to create an equitable environment equity, that stages its transition measures to achieve a balance between the needs of all road users.



Figure 3: IWC's Road User Hierarchy (Integrated Transport Strategy, 2020)

3. Existing and Future Conditions

Inner West profile

194.56k population

37.55k apartments

3476 BEVs registered

111.02k vehicle fleet

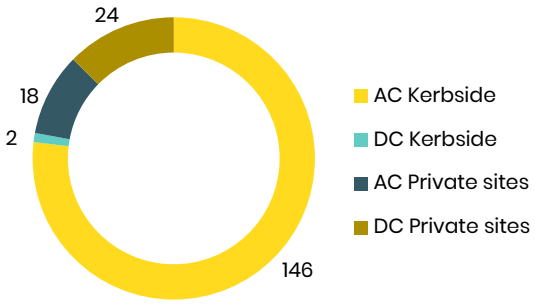


Figure 4: Number of kerbside public charging ports

While the local vehicle fleet remains predominantly ICE vehicles, the number of Battery Electric Vehicles (BEVs) registered in the area has grown steadily over the past two years. Monthly data shows consistent growth in BEV registrations as well as its proportion of the total passenger fleet (**Figure 5**).

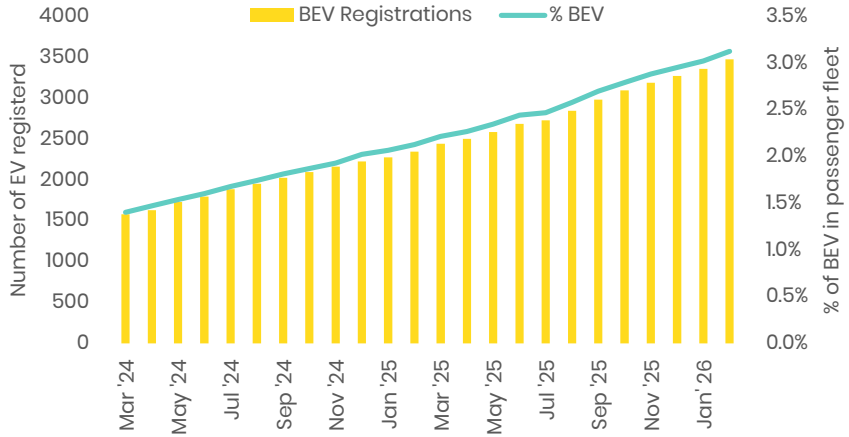


Figure 5: Number and percentage of BEV in Inner West's passenger fleet (Registration snapshot)

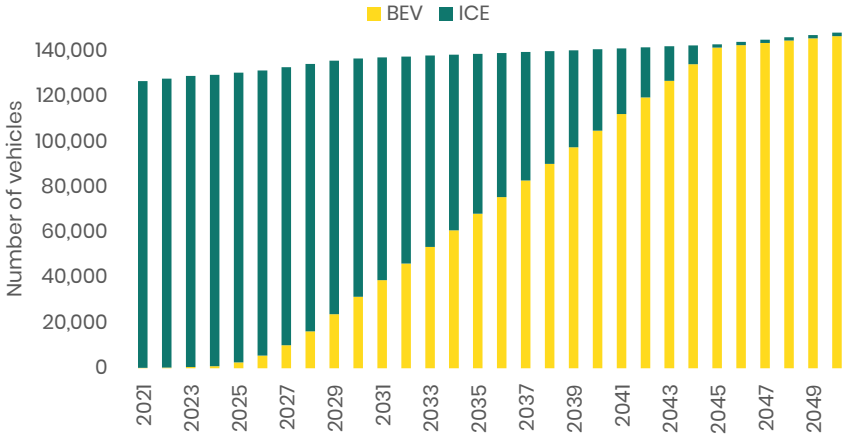


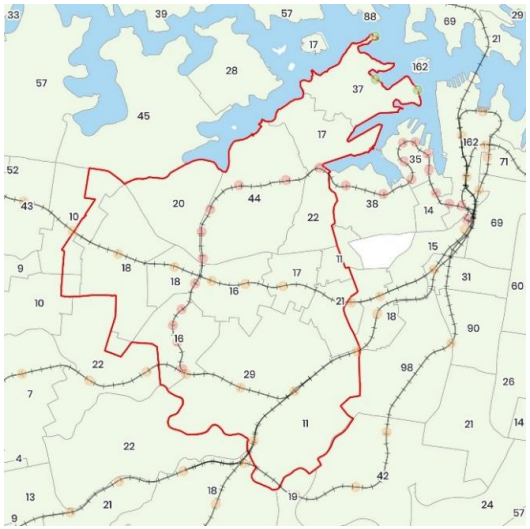
Figure 6: Projected number of BEVs and ICE vehicles in Inner West (CSIRO). Note that the projections included postcodes that are fully and partially in Inner West LGA.

Projected EV uptake in Inner West

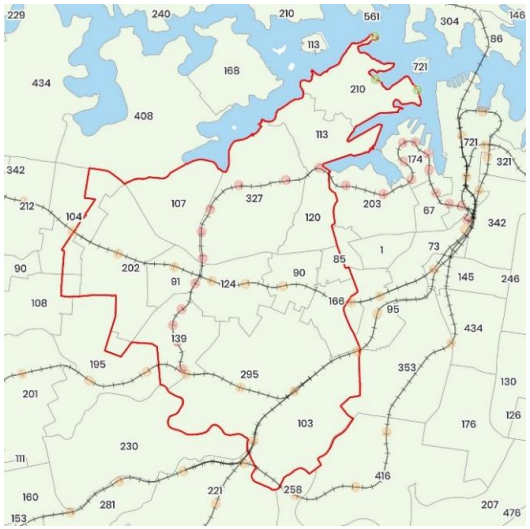
Between 2022 and 2025, EV uptake in the Inner West increased by approximately 300%, predominantly in areas with opportunities off-street charging, such as Haberfield, which experienced growth from 20 BEVs in 2022 to 889 BEVs in 2025.

Projections for 2030 to 2050 indicate that EVs will become a significant proportion of the local vehicle fleet, with particularly strong growth in higher-density suburbs.

As nearly two-thirds of inner west households are without ready access to off-street charging opportunities, the provision of public charging is essential in ensuring that all residents have equitable access to charging facilities as uptake increases.



2022

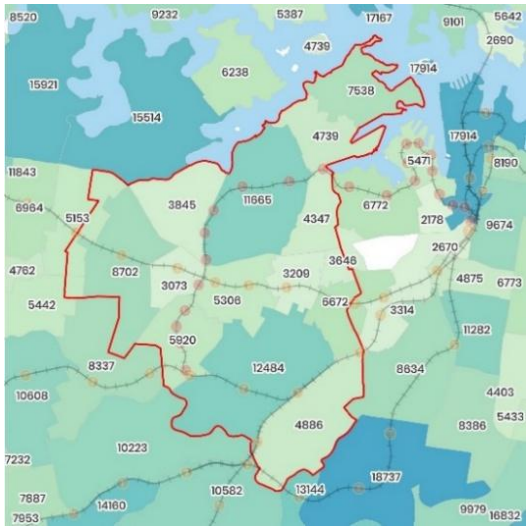


2025

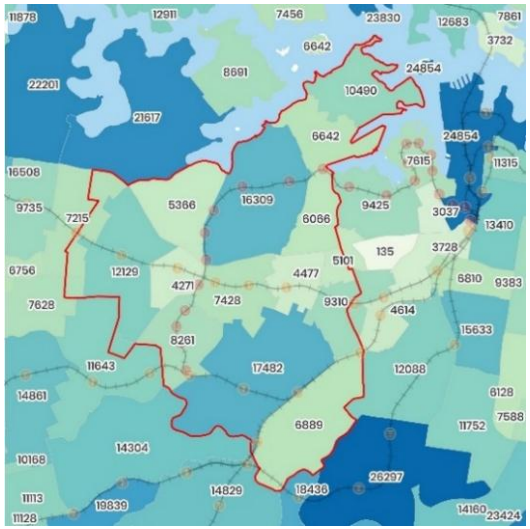
Figure 7: EV uptake in Inner West 2022-2050 (CSIRO)



2030



2040



2050

4. Data Analysis and Progression

Charger overview

The Inner West's public kerbside chargers range from 7kW to 22kW AC, with the exception of one 60kW charger at 8 Federation Road, Newtown.

Suburb	Dedicated	Non-dedicated	Total
Annandale	7	8	15
Ashfield	5	5	10
Balmain	7	2	9
Balmain East	3	2	5
Birchgrove	3	3	6
Camperdown	4	2	6
Dulwich Hill	9	5	14
Enmore	4	3	7
Haberfield	3	3	6
Leichhardt	4	8	12
Lewisham	3	1	4
Lilyfield	0	3	3
Marrickville	8	12	20
Newtown	5	4	9
Petersham	0	3	3
Rozelle	10	1	11
Stanmore	1	1	2
Summer Hill	2	1	3
Tempe	0	1	1
Total	**78**	**68**	**146**

Figure 8: Number of ports by suburb

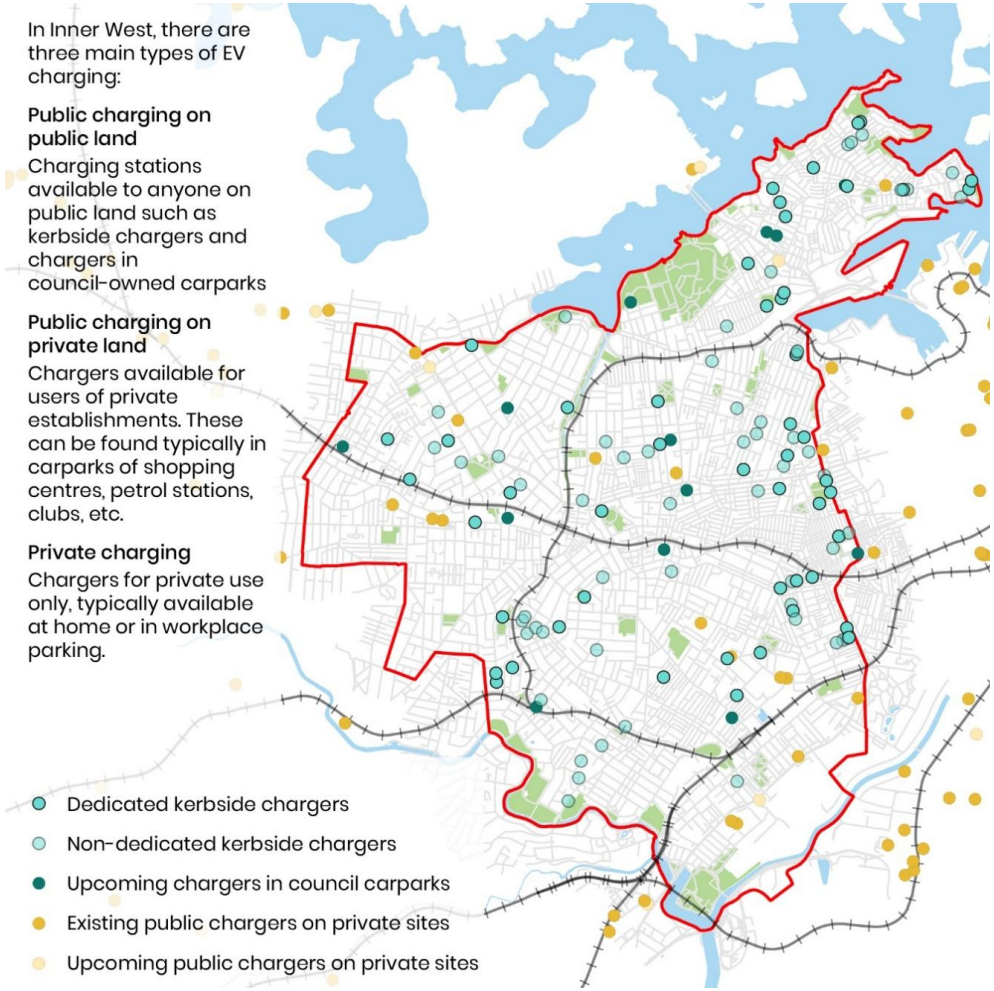


Figure 9: Distribution of public chargers in Inner West LGA

Methodology

The last charger from Round 1 of NSW EV Kerbside Charging Grant was installed in July 2025. This study examines the first six months of use of all of the Inner West's kerbside public chargers' to understand the utilisation of the whole kerbside public charging network.

Data sources

The analysis draws on transaction data for all kerbside public charging ports in the Inner West between 1 August 2025 and 31 January 2026 including:

- Start date-time of connection session;
- Start date-time of idle session (if applicable);
- End date-time of connection session; and
- Location of charger.

Definitions

For clarity, the following terms are used throughout this Study:

Connection: a single instance of a vehicle successfully connecting to a charger, from plug-in to unplug.

Charging session: the duration when cars are plugged into a charger and energy is actively being delivered to the vehicle.

Idling session: the duration when cars are plugged into a charger, but no energy is being delivered.

Methodology

Data was analysed to determine overall utilisation patterns and identify high-demand suburbs. Descriptive statistics and visualisations, including maps and charts, were used to highlight current characteristics. Care was taken to preserve privacy by aggregating data at the suburb level rather than at the individual session level, except for the fast charger at 8 Federation Road, Newtown, which has been used as a specific **case study**.

Assumptions and data treatment

To support consistent and interpretable analysis, the following assumptions and data treatments were applied:

- **Spatial aggregation**: Data has been analysed at the suburb level. Utilisation metrics are presented as averages by dividing total sessions/periods by the number of charging ports within each suburb as listed in **Error! Reference source not found.**. An exception to this is the DC kerbside charger at 8 Federation Road, which will receive its own individual analysis to assist in identifying the different charging behaviours between AC and DC chargers.
- **Exclusion of short connections**: Charging sessions with a duration of less than 10 minutes have been excluded, as these are likely to represent failed or incomplete connections rather than a successful connection.
- **Duration rounding**: For simplicity and consistency in time-based analysis, session durations have been rounded up to the nearest full hour.

Limitations

This study only looks at the transaction of each connection which introduces the following limitations:

- The analysis is based on data collected from network-connected charging infrastructure. As such, there may be minor gaps or inconsistencies due to connectivity issues or system updates, which can affect the completeness of individual session records;
- While this Study looks at the utilisation of the chargers, it does not take into consideration why the chargers are not being utilised (including ICE-ing out, where an ICE vehicle is parked in a dedicated charging space); and
- High-level analysis has been undertaken at a suburb level, which does not capture information at individual sites.

These limitations should not affect the overall trends identified in this Study.

Connections

The number of connections (**Figure 10**) increased at a slower rate than EV uptake (**Figure 10**), suggesting that many residents currently transitioning to EVs have access to off-street charging, (e.g. Haberfield), as shown in **Error! Reference source not found.**.

Dedicated chargers account for 80% of all connections (**Figure 10**), suggesting that dedicated EV charging spaces are needed for access to the chargers, by reducing opportunities for ICE-ing out charging spaces.

High utilisation rates in Camperdown, Annandale and Birchgrove shown in Figure 13Figure 11 indicate that these suburbs, in particular, would benefit from additional dedicated charging spaces.

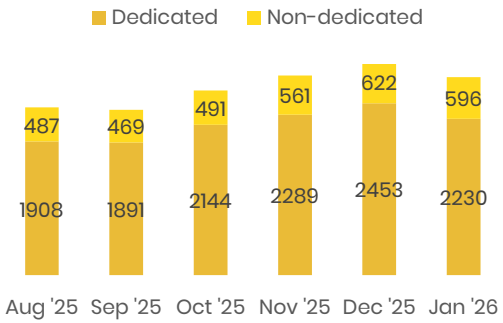


Figure 10: Total connection sessions

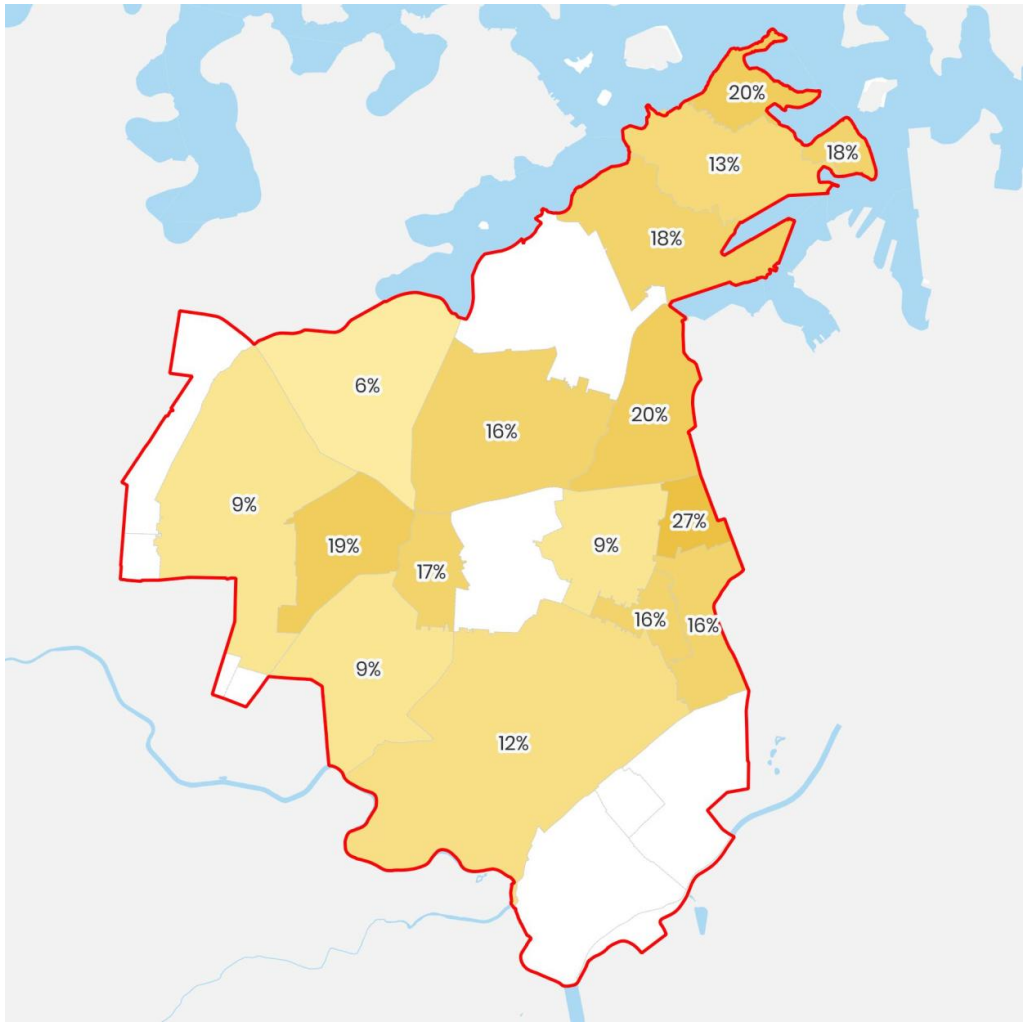


Figure 11: Average daily usage per dedicated port by suburb

Connections by suburb

In considering this data it is important to note that the following analysis excludes the connections to the fast kerbside charger (8 Federation Street, Newtown) which will be analysed as a separate case study.

The average number of connections per port, by suburb, is shown in **Figures 12 and 13.** These generally indicate a relatively small increase in the number of connections during the study period.

The difference in the number of connections for dedicated and non-dedicated chargers has also been analysed. On an LGA-wide level, **Figure 10** shows that dedicated chargers account for 80% of all connections. While **Figure 13** illustrates that this fluctuates between suburbs, suggesting that suburb level is too fine grain to develop a practical trend analysis.

In considering this data, it is important to note that Lilyfield, Petersham and Tempe do not have any dedicated chargers. Tempe and Petersham, however, do not experience the lowest total number of connections for the LGA. This suggests that there is a strong demand for public charging in these suburbs and dedicated spaces would assist in catering for this demand.

Further, chargers in suburbs where there is a large discrepancy between connections at dedicated and non-dedicated chargers, (e.g., Camperdown and Lewisham) would also benefit from additional dedicated charging spaces.

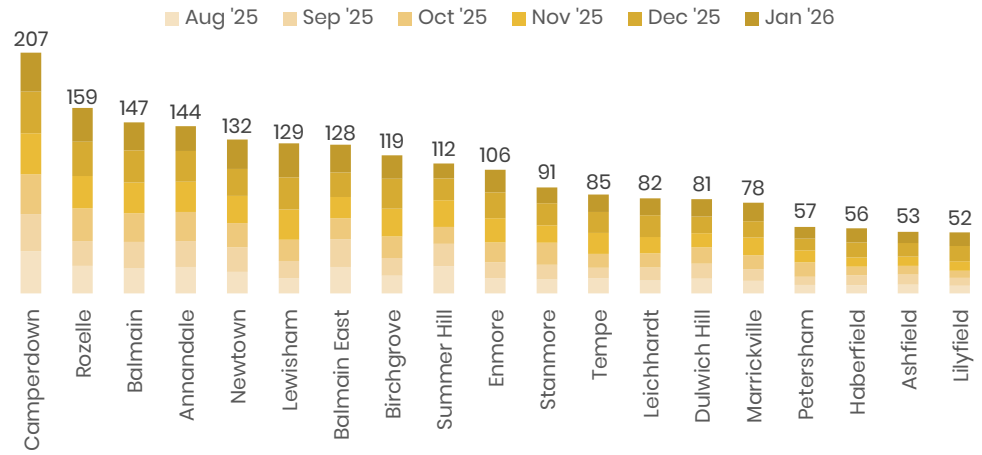


Figure 12: Average number of connections per port in the first six months

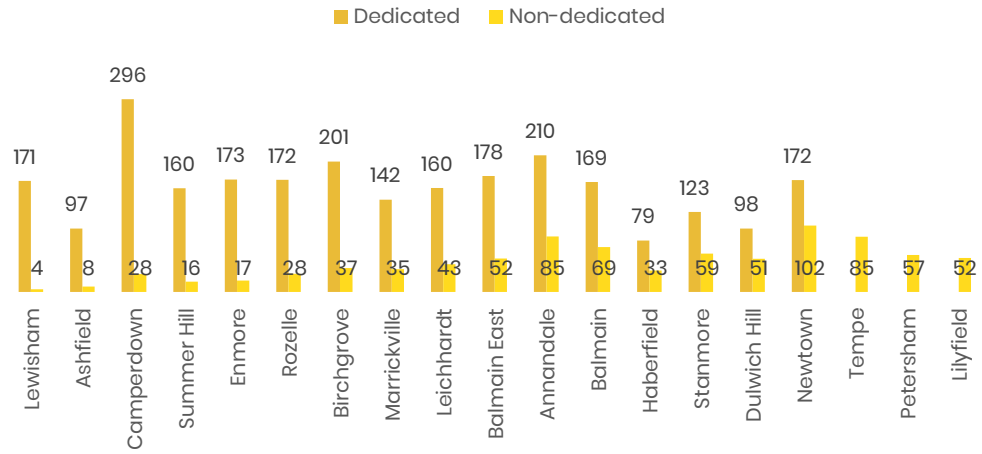


Figure 13: Average number of connections per dedicated/non-dedicated port

Charging sessions

This section looks at the length of connection times. Charging periods have been rounded up to the nearest full hour. While there are charging periods longer than 14 hours, these represent less than 1% of the total sessions.

Figure 14 shows that the majority (74%) of charging sessions take less than 4 hours, and that 94% are less than 8 hours long. This suggests that the chargers are often being used for top-up sessions rather than longer, 'full charge' sessions.

The start times of charging sessions were also examined for dedicated and non-dedicated chargers. Both type of chargers have the same prominent morning peak and evening peak, with the evening showing a smaller, more drawn out afternoon wave. It also shows that most uses and turnover happen during standard daytime hours.

Figure 15 illustrates a similar utilisation trend throughout the day between a dedicated and non-dedicated charger at different volumes. It suggests that the morning peak ramps up for a dedicated charger much quicker , possibly because it is more likely to be left empty during the night.

The shorter charging duration (**Figure 14**) and high numbers of charging sessions (**Figure 15**), suggests that higher turnover happens during the day.

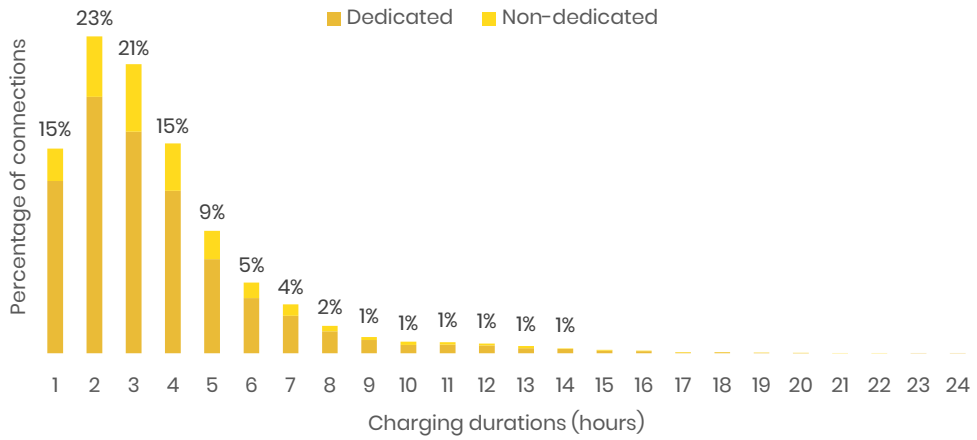


Figure 14: Charging sessions by duration (hours)

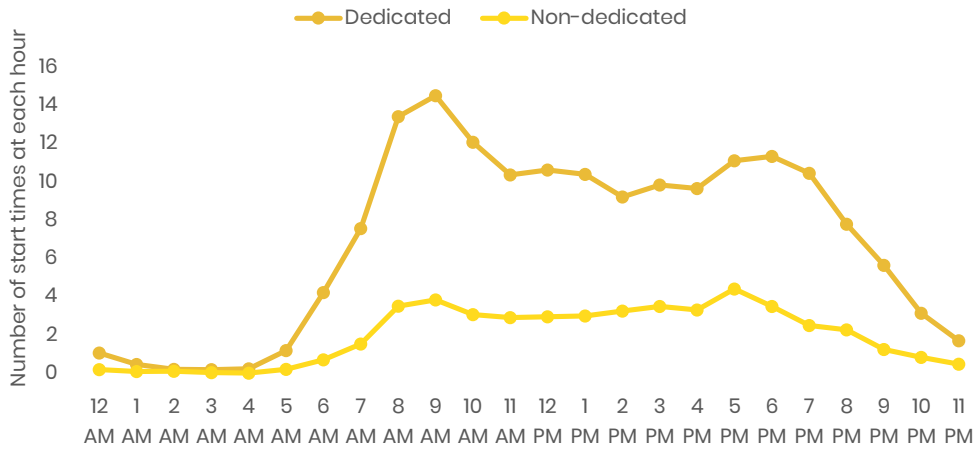


Figure 15: Average start of charging sessions per port

Idling sessions

This section focuses on the connections that also have idle time (time where an EV is connected to a port but if not being charged). Out of a total 15,461 connections, 40% of connections had idling sessions (**Error! Reference source not found.**).

The average start of idling periods were looked at for dedicated and non-dedicated charging ports. In **Figure 17Error! Reference source not found.**, it shows, on average, dedicated ports have more idling sessions than a non-dedicated charger. This may be because non-dedicated chargers are often in areas affected by prescribed timed parking restrictions, such as Residential Parking Schemes. These restrictions may not allow for EVs to fully charge during the permitted time.

Start times for idling periods were analysed by their duration, as shown in **Figure 18** (**Error! Reference source not found.**the darker the colour, the longer the duration of idle sessions).

Figure 18 indicates that long idling sessions start as early as 4pm; possibly indicating that people are returning home and parking for the night. Long idling durations also coincide with the evening peaks of charging start times (**Figure 15**). This behaviour could inhibit opportunities for cars to charge overnight.

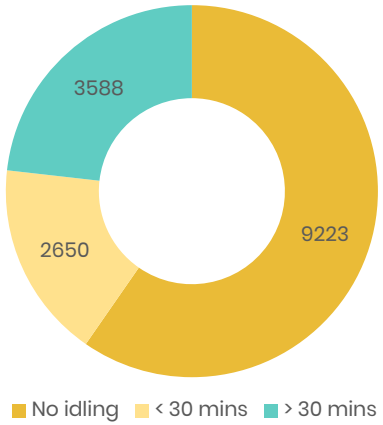


Figure 16: Number of sessions with any idling periods

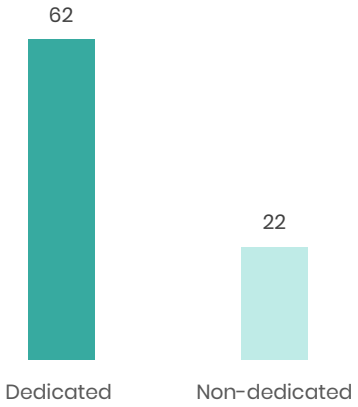


Figure 17: Average idling start time per port

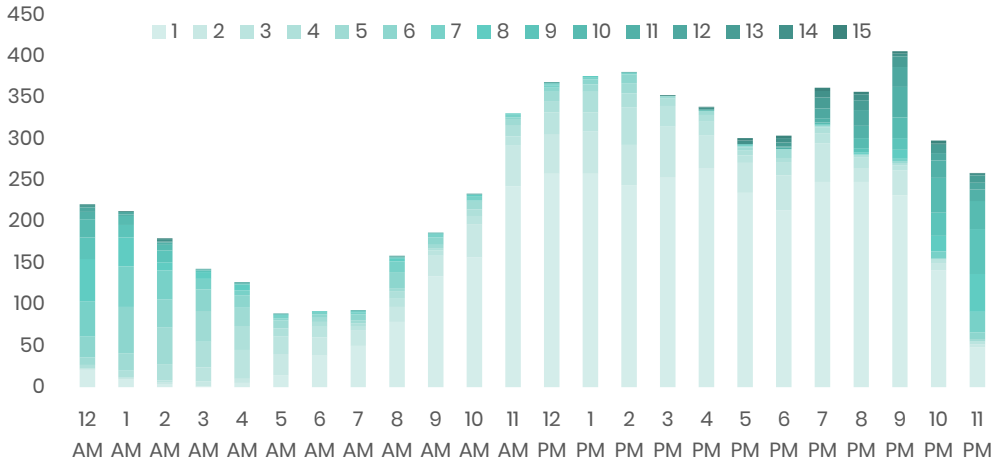


Figure 18: Idling start times and their average duration (hours)

Case study: fast kerbside charger

Within the Inner West, kerbside public charging network, there are only 2 fast charging ports, both on the same charger (**Figure 4**). This charger has generally been excluded from the previous analysis because the charging behaviour at slow and fast chargers varies significantly. The fast charger has been analysed separately in this section of the Study.

The charger is located opposite 8 Federation Road, Newtown, adjacent to Camperdown Memorial Rest Park. To the north of the park is a residential area, predominated by Federation and Victorian houses, without driveways.

While there are only 2 DC ports out of a total 146, they make up 4% of all connections (**Figure 19**). This is roughly 3 times more than average AC ports.

Further, fast charging means that it takes less time to fully charge allowing for overstay fees to be applied without complaints from users. **Figure 20** shows that all sessions here are less than 4 hours, with the majority of sessions within 90 minutes.

It should be noted that with overstay fees being implemented, no connections at this charger have idle time.

Additionally, comparison between the DC charging ports and AC dedicated ports (**Figure 21**) shows that the DC charging ports are used significantly more throughout the day.

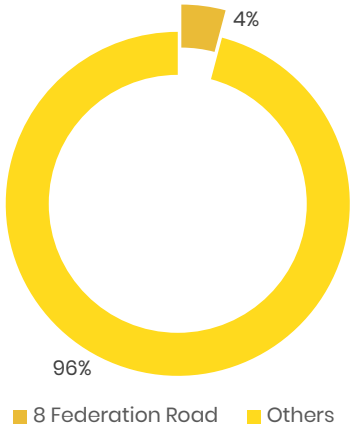


Figure 19: Number of connections at 8 Federation Road, Newtown

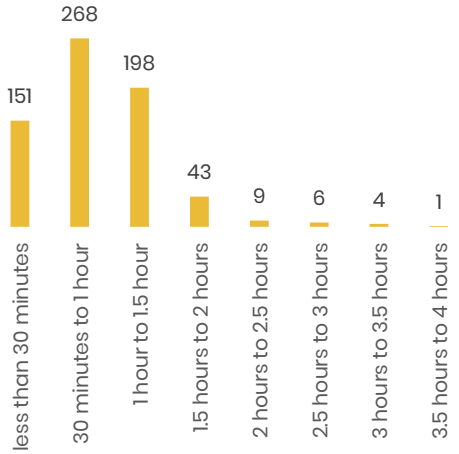


Figure 20: DC kerbside charging times

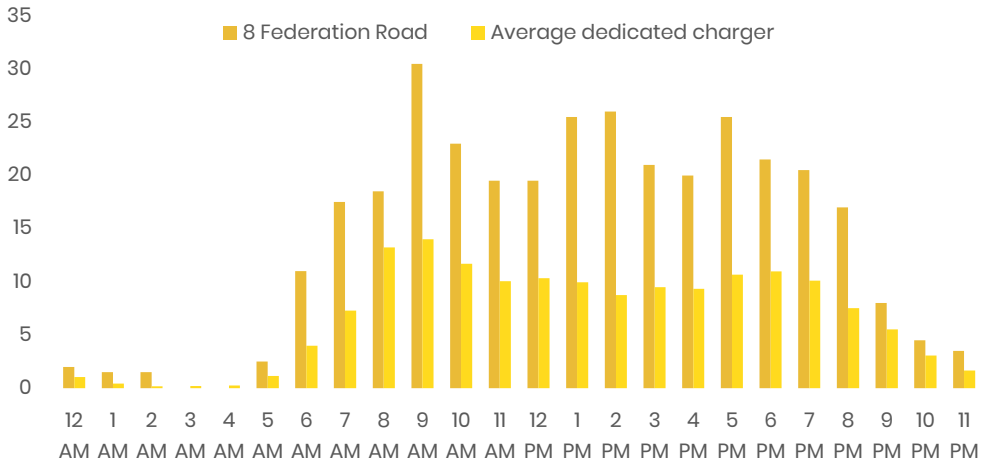


Figure 21: Charging start times per port over the first six months

5. Key Findings and Recommendations

The analysis has highlighted a number of key patterns in EV charging use across the network, particularly variations relating to parking restrictions, time of day and charger type. These patterns suggest a number of opportunities to optimise how the ports are used.

This section brings together key findings from the analysis and corresponding recommendations. The recommendations are aimed at improving the efficiency, equity and future readiness of Inner West's public charging network, while balancing this demand with the needs of non-EV owners.

1. Increase number of public chargers

EV uptake is currently largely concentrated in areas with access to off-street charging opportunities; however, two-thirds of our residents do not readily have the opportunity to charge off-street, and these residents are more likely to transition to EVs if public charging is more readily available. Additionally, numerous government initiatives are encouraging these residents to transition to EVs, so the onus has been placed on councils to cater for these needs .

As the rate of EV uptake continues to increase, and there is a 10-12 month approval and installation timeline for new chargers, it is important to plan charging ahead of demand. This will also provide choice for residents to transition over to EVs when it suits them best.

Recommendation: Continue planning for and working with EV charging partners to install public EV chargers to keep pace with increasing demand.

2. Overnight idle fees

Currently there are no idle fees, to prevent overstay, applied to AC chargers. This is proving to be a utilisation constraint with the longer idle periods starting around 6pm, coinciding with the evening peak demand for charging sessions.

Recommendation: Charging providers should be requested to institute idle fees for AC chargers.

3. Dedicated spaces for kerbside chargers

Chargers with dedicated spaces are 4 times more likely to be used. It is also noted that parking demand, for both EVs and ICEs, is high in many areas, so competition for kerbspace, from all road users, should be considered.

Consequently, it is suggested that charging providers implement idle fees for their existing chargers before starting a gradual process of converting non-dedicated spaces to dedicated spaces. This will be subject to community engagement and Council approval.

Recommendation: Gradually, transition non-dedicated EV charging spaces to dedicated charging spaces, once overstay fees have been implemented and their impacts analysed.

4. DC chargers at kerbside

The case study into 8 Federation Road, Newtown shows that DC chargers can increase the efficiency of charging at the kerbside due to their charging speed. Consequently, it is also suggested that Council should work with kerbside charging providers to install kerbside DC fast chargers in strategic locations.

Recommendation: Work with Council's kerbside charging providers to include DC fast chargers on the kerbside at strategic locations.

Item: **C0526(1) Item 12**

Title: **Greenay Activation**

Author: Manod Wickramasinghe - Acting Director Engineering

Recommendation

That Council:

1. **Endorse the commencement of detailed planning for a 6km fun run event on the GreenWay. This will include detailed assessment of the route, operational requirements and community considerations.**

2. **Continue to support third party activations on the GreenWay such as cycling based events and bush care programs with schools.**

Executive Summary

- This report responds to Council's resolution of 17 February 2026 by outlining potential Council-run events and activations along the GreenWay corridor
- It is proposed that Council commence planning of a 6km fun run as an initial activation as it would showcase a significant proportion of the GreenWay whilst being accessible for casual and experienced runners.
- Council-delivered programs (Seniors Festival and Youth Week activities) are being explored to incorporate the Greenway as a venue. Partnerships are also continuing with local schools and environmental groups to deliver bushcare and environmental education activities along the corridor.
- Cycling activations are being coordinated with Transport for NSW on the Greenway and this includes bike skills sessions, maintenance workshops and education on safe e-bike use.
- Delivery of additional wayfinding signage (Jack Shanahan Reserve to the Cooks River) and a communications plan demonstrating current Greenway use are being progressed.
- A further update will be provided to Council once designs, costs and delivery timeframes of the fun run are confirmed.

Purpose

The purpose of this report is to advise Council of events and activations that could be held along the GreenWay.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

4: Healthy, resilient and caring communities

Background

At the Council Meeting held on 17 February 2026, Council resolved the following C0226(1) Item 40:

1. *That Council congratulate Inner West Council on the successful opening of the GreenWay in December 2025, noting that usage tripled in the first two weeks following its opening.*

2. *That Council prepare a report for the April Council meeting outlining potential Council run events that could be held along the GreenWay, including but not limited to:*
    a) *A half marathon;*
    b) *Kids Bike Buses, including school commutes and other cycling based events aimed at increasing riding confidence and skills, including bike tune-up activities; and*
    c) *Partnering with local schools to deliver educational and practical bushcare programs.*

3. *That Council create and execute a communication plan that demonstrates how the GreenWay is currently being used by Inner West residents.*

4. *That Council investigate the need for additional signage from Jack Shanahan Reserve to the Cooks River.*

5. *That Council ensure the report includes estimated costs, budget implications, and suggested timeframes for delivery*

This report focuses on events and activations that could be held along the GreenWay, other components of the resolution are being delivered in parallel, with the implementation of additional signage between Jack Shanahan Reserve to the Cooks River and the development of a communications plan progressing.

It should be noted that the communications plan will deliver a combination of an ongoing campaign on social media, media stories around key milestones, and event promotion as more activations are delivered on the GreenWay in 2026 and beyond.

Discussion

The GreenWay is a 6km environmental, walking and cycling corridor linking the Cooks River at Earlwood with the Parramatta River at Iron Cove and the Bay Run.

Since opening in December 2025, the Greenway has experienced strong early community uptake, with around 5,000 people attending the official opening and ongoing regular use for walking, cycling and recreation. While formal usage data is not yet available, early indicators demonstrate the Greenway is well used and highly valued by the community.

Since opening, the following has been observed:

- Frequent informal use for walking, cycling, jogging and dog walking
- Use of the Greenway for commuting
- Booking requests for activities and events along the GreenWay corridor

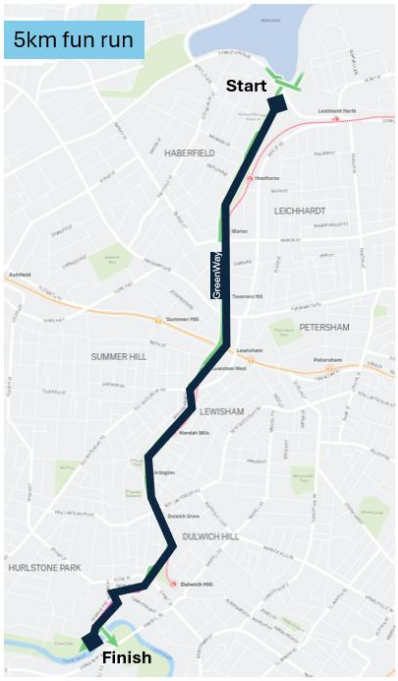
Opportunities for further activation are outlined below.

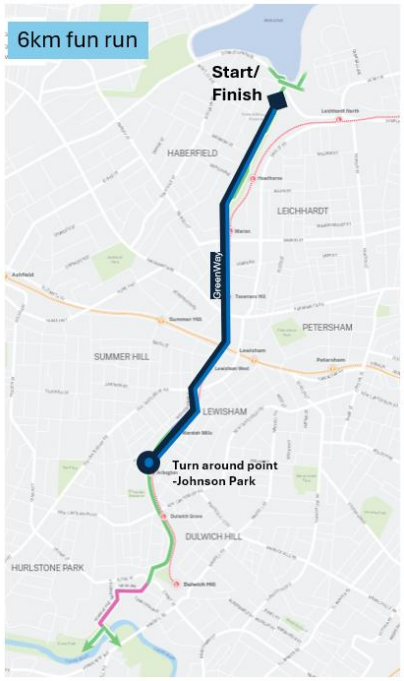
Running events

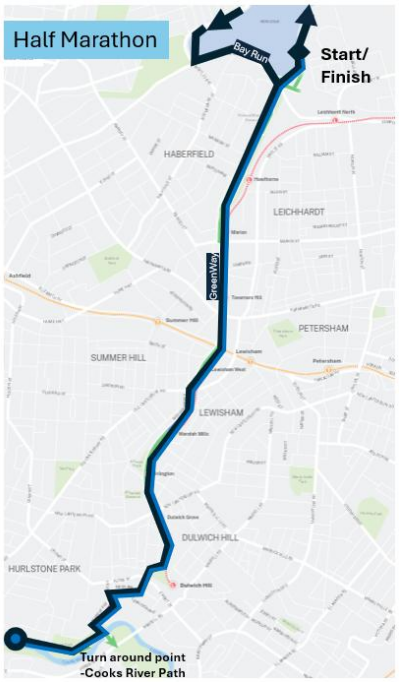
The Greenway is a 6 km point-to-point between Cooks River to the Iron Cove and the Bay Run and there is opportunity for a variety of running events that can incorporate the Greenway. Options for a running event are shown in the following table.

Running Event Option	Approximate Route	Considerations
5km fun run	Richard Murden Reserve to the Cooks River	• Uses majority of the Greenway • Caters to casual runners • Will require closure of impacted section of the Greenway • Finishes within walking distance of Dulwich Hill station for return journey • Requires approval of Canterbury Bankstown Council for course to extend into their LGA
6km fun run	Richard Murden Reserve to Johnson Park and return	• Uses northern portion of the Greenway • Caters to casual runners • Course returns runners to starting point

		• Will require closure of impacted section of the Greenway • Wholly within Inner West LGA
21.1km half marathon	Start/finish at Leichhardt #3 via the Bay Run, the Greenway and Cooks River Path and return	• Uses all of the Greenway • Caters to experienced runners • Requires closure of the Greenway (and for a greater period of time compared to other options) • Requires closure of the Bay Run and part of the Cooks River Path • Requires approval of TfNSW, GSP and Canada Bay Council for use of their sections of the Bay Run in addition to Canterbury Bankstown Council for course to extend into their LGA







It is proposed that Council commence detailed planning for a running event in the form of a 6km fun run (circuit) which will cater to a greater number of participants including casual runners. This will also minimise impact on other jurisdictions and facilities such as the Bay Run and Cooks River Path.

Incorporation of Council events

Council's event team will consider the GreenWay as a potential venue for Council led event programs in 2027, including Seniors Festival and Youth Week.

In 2026, Council will expand the Seniors Morning Tea Program to include events at Johnson Park and Richard Murden Reserve, consistent with the Council resolution of 17 February 2026. Events will include accessible, mobility-paced guided tours, supported by clear information on public transport access and entry points to maximise participation. An autumn morning tea will align with Australian Heart Week (4–10 May 2026) and an intergenerational morning tea will be delivered on the Greenway in October 2026 in partnership with Children's Services and the Magic Yellow Bus mobile playgroup.

Partnering with local schools and groups

Council currently partners with local schools and groups on projects along the GreenWay. Ashfield Boys High School conducts a regular bushcare session each month at Gadigal Reserve; this program has operated successfully for approximately a decade on the Greenway.

In addition, Trinity Grammar School secondary students participate in bushcare and bush regeneration activities at Richard Murden Reserve to support ecological resilience and healthier waterways.

Environmental volunteers have a long-standing history of conservation and environmental restoration using bush regeneration techniques across nine bushcare sites along the Greenway. Typically, 5–6 supervised bushcare working bees are delivered each month.

"Gunggung Gunya (Frogs Home): Growing Biodiversity on the Greenway" is a restoration project focused on conserving and repairing the last remaining natural creek line in the Inner West. The unnamed creek is a freshwater tributary of the Cooks River, with headwaters on land associated with Dulwich Hill Public School. The school provided a letter of support for Council's Urban Ecology application to the NSW Government's Greening Our City grant program. Inner West Council has been awarded $200,000 to deliver revegetation and canopy creation works to support healthier waterways, with delivery planned across 2026–2028.

Cycling activations

Council's Office of Sport Coordinator is working with Transport for NSW to deliver cycling activations at Johnson Park on the Greenway. This includes the following sessions that are being delivered from March to May 2026:

- Bike Tune-Up – providing a maintenance service to riders such as tyre repair or gear adjustment
- Try-A-Bike – Allows users to test a variety of bikes including e-bikes, cruisers and road bikes
- Bike Skills and Confidence – these are targeted at beginner cyclists and aims to teach bike riding skills and build confidence with riding in Sydney

Council will continue to work with Transport for NSW to deliver further cycling activations.

Legal and Risk Implications

There are no legal and risk implications associated with this report.

Financial Implications

Investigating courses for a fun run and a half marathon by a professional event company is estimated at $5,000 for a 5km / 6km course and $8,000 for a half marathon (including an official measurement of the course).

Event management of the running events is estimated at $20K for a 5km or 6km course.

The price for a half marathon would start at $40,000 but the final price would be dependent on number of participants and extent of traffic control required, noting that the course would have road crossings (including Old Canterbury Road which is a state road) that would need considered management.

The documents required to organise a running events within this budget include:

- Site plans
- Course investigation
- Event Management Plans
- Temporary Food Stalls
- Traffic Management Plan (s)
- Public Liability insurance

The costs associated with the implementation of a running event include:

- Event management
- Staffing
- Infrastructure e.g. marquees, barricades
- Traffic control

This report's recommendation of a 6km fun run will require an additional $25,000 to be allocated as part of a quarterly budget review.

Conclusion

The GreenWay has demonstrated strong early community use since it has been opened. Targeted activations will increase showcasing the corridor as a safe, accessible place for walking, running, riding and recreation.

It is recommended to commencing detailed planning for a 6km fun run including confirmation of route options, operational impacts, costs and delivery timeframes.

Council will continue to support third-party cycling events and school-led bush care programs in partnership with relevant agencies and local groups.

Attachments

Nil.

Item: **C0526(1) Item 13**

Title: **Post Exhibition - Weed Management Policy**

Author: Manod Wickramasinghe - Acting Director Engineering

Recommendation

That Council:

1. **Adopt the Weed Management Policy.**

2. **Update the Policy Register and publish, as applicable, internally, and externally the adopted Weed Management Policy.**

Executive Summary

- The Weed Management Policy provides a framework for the management of weeds across Council managed land, including streetscapes, parks and open spaces.
- The policy prioritizes non chemical weed management methods where feasible and practical, limiting herbicide use and protecting sensitive areas.
- Council undertook a review of the Weed Management Policy to ensure it remains current, complies with legislative requirements, and aligns with best-practice weed management principles. The review supports Council's ongoing commitment to maintaining safe, tidy and environmentally responsible streets, parks and public spaces.
- The draft Weed Management Policy was endorsed by Council for public exhibition in November 2025 and placed on public exhibition for a minimum period of 28 days.
- A total of 8 submissions were received regarding the draft Weed Management Policy. Of these, 3 submissions supported the policy, 3 objected, and 2 provided comments only.
- Community feedback reflected a range of views on weed management methods and the balance between chemical and non-chemical approaches. Key issues raised included the effectiveness of mechanical weed control, the use of herbicides, and the need for clear service standards.
- It is recommended that Council adopt the Weed Management Policy as exhibited.

Purpose

The purpose of this report is to update Council on the outcomes and comments received during the public exhibition period and seek adoption of the Weed Management Policy.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

1: An ecologically sustainable Inner West

Background

The Weed Management Policy provides a framework for the management of weeds across Council-managed land, including streetscapes, parks and open spaces. The policy prioritizes non-chemical weed management methods where feasible and practical, limits herbicide use, protects sensitive areas and ensures compliance with relevant legislation and Council's Pesticide Use Notification Plan.

The Weed Management Policy sets out how Council manages weeds on Council-owned land. The policy:

- Uses a mix of weed control methods
- Prioritises non-chemical methods where practical
- Uses herbicides only when other methods are not effective
- Any weed spray use must be executed to prevent runoff into stormwater drains and waterways.
- Restricts herbicide use in sensitive areas. This is conducted using steam weeding, high pressure water jets, mechanical weeding or manual methods.
- Focuses on safety, environmental protection and public amenity
- Meets legislative, safety and notification requirements
- Defines roles and training requirements for staff and contractors

The review of the policy forms part of Council's ongoing commitment to environmentally responsible practices, community safety and continuous improvement of service delivery.

At the Council meeting held on 18 November 2025, Council resolved the following C1125(1) Item 8:

1. *That Council place the draft Weed Management Policy on public exhibition for 28 days prior to adoption.*

2. *That Council consider the results of the public exhibition process when adopting the final Weed Management Policy*

The draft Weed Management Policy was subsequently placed on public exhibition.

Discussion

The draft Weed Management Policy was placed on public exhibition from 12 March 2026 to 9 April 2026. There were 129 visits to the Your Say Inner West project page during public exhibition. There were no responses by mail or phone.

There were 8 submissions received during the public exhibition period regarding the draft Weed Management Policy, 3 supported, 3 objected, 2 provided comments only. Comments from the public exhibition have been outlined below:

Support (Yes or No)	Public Exhibition Comment/Explanation	IWC Comment
Yes	General support for the policy intent and Council's ongoing weed management approach, with satisfaction expressed about current practices in some local areas. Number of respondents: 3	Council notes the support for the policy's overall intent. The Weed Management Policy provides a balanced, integrated approach to weed control across the Inner West, using appropriate methods based on site conditions and risk.
No	Concerns about reduced use of herbicides and the effectiveness of mechanical weed control, including fears of increased weed spread and insufficient resourcing. Number of respondents: 3	Council uses a range of methods to manage weeds across the Inner West, including mechanical, manual, chemical controls and steam/hot water treatments in sensitive areas. Herbicide use is applied selectively and is subject to strict operational and environmental controls
Unsure	Conditional support with requests for clearer implementation details, including treatment frequency, acceptable weed levels, and how effectiveness will be monitored. Number of respondents: 2	The Weed Management Policy is supported by operational guidelines and service planning that guide prioritisation, treatment frequency and monitoring.

Council contacted all respondents directly to address their feedback and provided an open line of communication for further discussion regarding the policy.

After reviewing the feedback provided during the public exhibition period it is proposed to adopt the publicly exhibited Policy, as exhibited, with no changes noting the comments provided have been addressed as outlined in the table above.

Legal and Risk Implications

There are no legal or risk implications associated with this report.

Financial Implications

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

Attachments

1.⇩ Draft IWC Weed Management Policy

INNER WEST

Draft Weed Management Policy

V(2)



Title	**Weed Management Policy**
Summary	The purpose of this Policy is to contribute to public spaces that are high-quality, welcoming and enjoyable places and to outline the methodologies to manage weeds within the Inner West.
Background	This Policy is to assist Council in meeting its commitment to the community to provide neat and tidy streetscapes and parks. This Policy outlines safe procedures for the management of weeds within the Inner West.
Document Type	Policy
Relevant Strategic Plan Objective	• Strategic Direction 1: An ecologically sustainable Inner West
Legislative Reference	• *Pesticides Act 1999* • *NSW Biosecurity Act 2015* • *Work, Health Safety Act 2011*
Related Council Documents	• Model Code of Conduct • Inner West Pesticide Use Notification Plan
External References	• Greater Sydney Regional Strategic Weed Management Plan
Version Control	See last page

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1 Purpose

The purpose of this Policy is to contribute to public spaces that are high-quality, welcoming and enjoyable places and to outline the methodologies to manage weeds within the Inner West.

2 Objective

The objectives of the Policy are to:

- Demonstrate Council's commitment to ecologically sustainable development and minimising chemical pollution by minimising the use of herbicide weed control and to use alternatives where practicable and feasible.
- Control the growth of weeds in road reserves, nature strips, parks and other public places to an acceptable level.
- Provide neat and tidy streetscapes and parks.
- Contribute to improving the Greater Sydney region's biosecurity.
- Protect natural assets, particularly waterways and wetlands, from invasive weeds.

3 Scope

3.1 In scope

This Policy applies to land which is under the ownership, care, control and/ or management of Council.

3.2 Out of scope

This Policy does not apply to land not owned by Council. This Policy does not apply to land owned by Council but leased to another organisation or business.

4 Definitions

In the [Insert Policy Name] Policy, the following terms have the following meanings:

Staff	Inner West Council members of staff (including full-time, part-time, casual and contracted staff).

5 Statement

Council wishes to provide public spaces that are high-quality, welcoming and enjoyable places. This Policy is to assist Council in meeting its commitment to the community to provide neat and tidy streetscapes and parks.

6 Policy

Council will undertake immediate eradication of weed species that are not known to occur elsewhere in the Inner West. And prevent, eradicate and contain priority weeds for the Greater Sydney Local Land Services region as per Weed Management Annexure (and Greater Sydney Regional Strategic Weed Management Plan).

Council will manage weeds and undesirable plants in accordance with the policy outlined below.

6.1 Weed Management Locations

Council undertakes weed management in the following locations:

- Streets with verges
- Verge gardens
- Streets with no Verges
- Local Area Traffic Management devices (LATMs)
- Sensitive Areas
- Parks, sportsfields and park gardens
- Other Council-owned public places

6.2 Weed Management Priorities

Council will undertake weed management in streetscape areas in accordance with the following priorities:

- Vision of vehicular traffic
- Health and safety of pedestrian users
- Contribution to Greater Sydney's regional biodiversity
- Aesthetic values

Council will undertake weed management in parks and sportsfields in accordance with the following priorities:

- Health and safety of recreational users
- Contribution to Greater Sydney's regional biodiversity
- Use and enjoyment of recreational users
- Aesthetic values

6.3 Weed Management Hierarchy

The hierarchy of weed management is as follows:

In the first instance, weed management is undertaken by mechanical methods (mowing and whipper snipper) with minimum disturbance to the surrounding environment.

Weed management will be undertaken by alternatives to herbicides where feasible and practical.

Herbicides are utilised where other methods are not feasible and practicable, and for spot control of persistent weeds that resist other treatments. This excludes sensitive areas, as outlined below in 6.5 Sensitive Areas.

6.4 Permitted Herbicides

Council only utilises Australian Pesticides and Veterinary Medicines Authority (APVMA) registered products. Herbicides are utilised in accordance with the APVMA and the manufacturers' directions.

Council will have regard to Integrated Pest Management (IPM) principles when determining options for weed control and herbicide selection.

6.5 Sensitive Areas

The following locations are identified as sensitive areas:

- Commercial areas
- Town centre areas
- Areas adjacent to childcare centres
- Areas adjacent to schools
- Playgrounds equipment areas in Council parks
- Waterplay parks in Council parks
- Water Sensitive Urban Design devices (WSUD) or rain garden areas
- Within 50 metres of watercourses and wetlands

In sensitive areas, weed management is undertaken by steam weeding, mechanical weeding or hand weeding.

Residents may nominate themselves to be added to the sensitive areas list. An application form is available on Council's website. Where residents nominate themselves to be on the sensitive areas list, Council will not undertake weed removal at this location. Residents will be requested to undertake mechanical weed removal themselves.

6.6 Use of Herbicides

Where herbicides are utilised, the following control methods will be utilised:

- Notification will be undertaken in accordance with the Pesticide Use Notification Plan, a copy of which is available on Council's website.
- Herbicides are utilised in accordance with the APVMA and the manufacturers' directions.
- No spraying in wet conditions and when expecting rain within 24 hours.
- Blue vegetable-based dye is to be mixed with herbicides to show the areas which have been treated.
- Use nozzle cones on spray wands wherever possible.

- Ensure there are no members of the public nearby when using the pressure spray.
- No spraying on windy days.
- In the case of sportsfields, herbicides will only be utilised at times that do not interfere with bookings from schools, clubs and other users.
- Records are kept of all applications of herbicide.

6.7 Training

Staff who utilise herbicides are required to have a minimum AQF3 qualification to apply chemicals and a valid Chemical Users Certificate.

Coordinators, who supervise staff utilising herbicides are to have a minimum AQF4 qualification in the supervision of staff applying chemicals and a valid Chemical Users Certificate.

Contractors who utilise herbicides are required to have a minimum AQF3 qualification to apply chemicals and a valid Chemical Users Certificate.

6.8 Work, Health & Safety

Herbicides are utilised in accordance with the APVMA, the manufacturers' directions and Inner West Safe Work Method Statements. Staff who utilise herbicides are required to wear PPE when handling, mixing and utilising herbicides in accordance with the APVMA, the manufacturers' directions and Inner West Safe Work Method Statements.

Volunteers are not to utilise herbicides.

7 Responsibilities

Staff, contractors and volunteers are responsible for ensuring they undertake their work in accordance with this Policy and Work, Health & Safety requirements.

Director Engineering Services is responsible for ensuring that staff have adequate resources, equipment and materials to comply with the requirements of this Policy. The Director Engineering Services is responsible for reviewing and updating this Policy as and when needed.

The Senior Manager Operations and Parks & Streetscape Operations Manager are responsible for ongoing monitoring of the weed management industry and APVMA advice for any new information and appropriate alternative weed treatments, and take action as needed.

8 Breaches of this Policy

Breaches of this policy may result in an investigation of the alleged breach in line with relevant Council policies including the Model Code of Conduct.

Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.

9 Administrative Changes

From time-to-time circumstances may change leading to the need for minor administrative changes to this document. Where an update does not materially alter this document, such a change may be made including branding, Council Officer titles or department changes and legislative name or title changes which are considered minor in nature and not required to be formally endorsed.

10 Version Control – Policy History

This policy will be formally reviewed every three years from the date of adoption or as required.

Governance use only:

Document	**Weed Management Policy**	***Uncontrolled Copy When Printed***	
Custodian	Senior Manager Operations, Parks & Streetscapes	Version #	Version 2
Adopted By	TBC	ECM Document #	33877066
Next Review Date	TBC		

Amended by	**Changes made**	**Date Adopted**
Senior Manager Operations, Parks & Streetscapes	Policy template update. No change to policy information.	TBC
Group Manager Trees, Parks & Streetscapes	New IWC Policy replacing pre-merged versions.	February 2019

Item: **C0526(1) Item 14**

Title: **Local Transport Forum Meeting - 20 April 2026**

Author: Manod Wickramasinghe - Acting Director Engineering

Recommendation

That Council receive and adopt the recommendations of the Local Transport Forum meeting held on 20 April 2026.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

Discussion

The April 2026 meeting of the Local Transport Forum was held at the Ashfield Service Centre. The minutes of the meeting are shown in *Attachment 1* for Council's consideration and adoption.

Items by Ward – April 2026

Ward	Item
Baludarri (Balmain)	Lilyfield Road, Lilyfield - Lilyfield Road Cycleway and Angle Parking
Gulgadya (Leichhardt)	Nil.
Midjuburi (Marrickville)	Marrickville Road, Marrickville - Proposed Raised Pedestrian and Bicycle Crossing - Design Plan No. 21437-01
Djarrawunang (Ashfield)	Seaview Street at Yeo Avenue, Ashfield – Proposed Raised Threshold – Design Plan 10380
	Norton Street and Lapish Avenue, Ashfield - Proposed at-grade pedestrian (zebra) crossing
Damun (Stanmore)	McRae Street and Livingstone Road, Petersham - Proposed Kerb Blister and Kerb Extension - Design Plan No. 10375
	McGill Street at Old Canterbury Road, Lewisham – Proposed Kerb Extensions – Design Plan 10374A
	Australia Street, Newtown - Proposed Parklet to support food businesses in Australia Street
All Wards	Nil.

Legal and Risk Implications

There are no legal and risk implications associated with this report.

Financial Implications

Projects proposed for implementation are funded within existing budget allocations.

Attachments

1.⇩ Local Transport Forum minutes - 20 April 2026

Minutes of Meeting held on 20 April 2026

Meeting commenced at 11:10 AM

ACKNOWLEDGEMENT OF COUNTRY BY CHAIRPERSON

I acknowledge the Gadigal and Wangal people of the Eora nation on whose country we are meeting today, and their elders past and present.

FORUM MEMBERS PRESENT

Clr Victor Macri	Councillor –Midjuburi - Marrickville Ward (Chair)
Clr Liz Atkins	Councillor – Damun - Stanmore Ward
Rebecca Fernandez	Representative for Kobi Shetty MP, Member for Balmain
Graeme McKay	Representative for Jo Haylen MP, Member for Summer Hill
Miriama Tamata	Representative for Jenny Leong MP, Member for Newtown
Colin Jones	Representative for Inner West Bicycle Coalition (IWBC)
Vinoth Srinivasan	Transport for NSW (TfNSW)
Olivia Lin	Transport for NSW (TfNSW)
Manod Wickramasinghe	IWC's Director Engineering (Acting)
Predrag Gudelj	IWC's Roads Manager (Acting)
Sunny Jo	IWC's Traffic and Transport Planning Manager (Acting)
Felicia Lau	IWC's Coordinator Traffic Engineering Services (North) (Acting)
George Tsaprounis	IWC's Coordinator Traffic Engineering Services (South)
Brinthaban Baskaran	IWC's Project Manager
Kurt Henkel	IWC's Team Leader Public Domain Planning
Abigail Chayadi	IWC's Graduate Traffic Engineer
Christy Li	IWC's Business Administration Officer

VISITORS

Sander Ottes	Public Speaker (Item 1 & 4)
Terry Freshwater	Public Speaker (Item 4)
Bruce Ashley	Public Speaker (Item 4)
Robert Moore	Public Speaker (Item 4)
Ben Brander	Public Speaker (Item 4)
Todd Napthali	Public Speaker (Item 4)
Ann King	Public Speaker (Item 4)
Leonie Derwent	Public Speaker (Item 4)
Melissa McIntosh	Public Speaker (Item 4)
Emmanuel Christou	Public Speaker (Item 4)

APOLOGIES:

Nil.	Nil.

DISCLOSURES OF INTERESTS:

Nil.

CONFIRMATION OF MINUTES

That the Minutes of the Local Transport Forum held on Monday, 16 March 2026 be confirmed.

MATTERS ARISING FROM COUNCIL'S RESOLUTION OF MINUTES

The minutes of the Local Transport Forum meeting held on 16 February 2026 were adopted at Council's meeting held on Tuesday, 17 March 2026, subject to the following amendments:

a) Item 13: Bunnings Tempe Local Area Traffic Management - Design Plan No. HD202, point 2 be amended to read:

2. That Council in principle support a 10km/h shared zone on Union St, Tempe, between Princes Highway and School Lane (Drawing No. LATM7 and LATM8) subject to approval from TfNSW and trial the installation of a Local Traffic Only sign at the entrance to Brooklyn Street from the Princes Hwy for a period of 6 months, reporting any findings as part of the 6 month review of the Tempe South LATM scheme.

b) Item 17: Unnamed Laneway, Marrickville rear of Church Street and Warren Road - Adjustment to No Parking Restriction) be amended to read:

1. That the existing 'No Parking' restriction on the southern side of the laneway (at the rear of Church Street and Warren Road, Marrickville) be extended west by 2m, up to the gate of No.43 Warren Road (Option 1).
2. Council Officers investigate upgrading parking restrictions at bend in the laneway as well the intersection of Church Street and the Unnamed Lane.

LTF0426(1) Item 1 Marrickville Road, Marrickville - Proposed Raised Pedestrian and Bicycle Crossing - Design Plan No. 21437-01 (Midjuburi-Marrickville Ward / Summer Hill Electorate / Inner West PAC)

SUMMARY

This report details the design plan (No.21437-01) for the construction of a raised pedestrian and bicycle crossing, and the results of community consultation at the intersection of Marrickville Road and Sydney Street, Marrickville. Following the

Marrickville Road East Cycleway consultation, several community members raised comments on an additional raised pedestrian crossings along the cycleway, particularly across Marrickville Road near Sydney Street. Traffic and pedestrian counts were taken at the location in July 2025 and show that the site meets Council's Pedestrian Crossing Warrants. Subsequently, a design plan has been completed, and consultation was conducted with nearby residents and businesses for feedback and Council approval.

Officers Recommendation:

That the detailed design plan (No.21437-01) for the construction of a raised pedestrian and bicycle crossing at the intersection of Marrickville Road and Sydney Street, Marrickville be approved.

LTF Advice:

Public Speaker Sander Ottes entered the meeting at 11.14 am.

Mr. Ottes supported the proposed recommendation and noted that the proposal will be beneficial to both pedestrians and cyclists.

Public Speaker Sander Ottes left the meeting at 11.51 am.

The Member for the Inner West Bicycle Coalition questioned whether the raised crossing will be raised at road level or at the footpath level. Council Officers advised that the crossings will be raised above road level but slightly lower than the footpath level to allow for buses to comfortably pass over the crossing, as the crossing is located on a bus route.

No further advice provided by the LTF members.

RECOMMENDATION:

That the detailed design plan (No.21437-01) for the construction of a raised pedestrian and bicycle crossing at the intersection of Marrickville Road and Sydney Street, Marrickville be approved.

LTF0426(1) Item 2 Seaview Street at Yeo Avenue, Ashfield – Proposed Raised Threshold – Design Plan 10380 (Djarrawunang-Ashfield Ward / Summer Hill Electorate / Burwood PAC)

SUMMARY

Council is proposing to improve safety for pedestrians in Seaview Street at Yeo Avenue, Ashfield by constructing a Raised Threshold. The proposal aims to improve safety by reducing traffic speeds and conflicts with traffic movements at this location.

Officers Recommendation:

That the detailed design plan for the proposed Raised Threshold in Seaview Street at Yeo Avenue, Ashfield and associated signs and line markings (as per Design Plan No.10380) be approved.

LTF Advice:

No advice provided by the LTF members.

RECOMMENDATION:

That the detailed design plan for the proposed Raised Threshold in Seaview Street at Yeo Avenue, Ashfield and associated signs and line markings (as per Design Plan No.10380) be approved.

LTF0426(1) Item 3 McRae Street and Livingstone Road, Petersham - Proposed Kerb Blister and Kerb Extension - Design Plan No. 10375 (Damun - Stanmore Ward / Newtown Electorate / Inner West PAC)

SUMMARY

This report details the design plan (No. 10375) for the construction of a kerb blister and kerb extension at the intersection of McRae Street and Livingstone Road, Petersham. Council's Pedestrian Access and Mobility Plan (PAMP) identified a 'high' priority opportunity to install kerb extensions on McRae Street, Petersham due to the long crossing point at this location. The intersection is located along a key pedestrian link connecting pedestrians to Wilkins Public School and Marrickville Park. Council has subsequently completed detailed design and community consultation for the proposal.

Officers Recommendation:

That the detailed design plan (No. 10375) for the construction of a kerb blister and kerb extension at the intersection of McRae Street and Livingstone Road, Petersham be approved.

LTF Advice:

Council Officers tabled comments from a resident supporting the proposal and requested that additional landscaping be added at the intersection along Livingstone Road to act as a barrier for pedestrian safety.

No further advice provided by LTF members.

RECOMMENDATION:

That the detailed design plan (No. 10375) for the construction of a kerb blister and kerb extension at the intersection of McRae Street and Livingstone Road, Petersham be approved.

LTF0426(1) Item 4 Lilyfield Road, Lilyfield - Lilyfield Road Cycleway and Angle Parking (Baludarri - Balmain Ward / Balmain Electorate / Leichhardt PAC)

SUMMARY

This report summarises the engagement outcomes from the public exhibition of the Lilyfield Road Cycleway detailed concept design. The project aims to deliver a separated cycling infrastructure along Lilyfield Road, improving pedestrian and bicycle connections between the Bay Run, Green Way and Sydney CBD via Anzac Bridge, while introducing traffic calming and revised parking arrangements. Public consultation was conducted from 9 March to 6 April 2026 through YourSay Inner West, stakeholder correspondence and a face-to-face community session, with feedback indicating majority support for the proposed cycleway and associated safety improvements.

Officers Recommendation:

That design for the Lilyfield Road Cycleway and angle parking between Maliyawul Street Lilyfield and Victoria Road, Rozelle, including a new bidirectional cycleway, shared path, raised crossings, kerb buildouts and blisters, speed cushions, a roundabout, and angle parking, be approved as per Attachment 1.

LTF Advice:

Public Speaker Sander Ottes entered the meeting at 11.14 am.

Mr Ottes supported the proposal, noting that the proposed cycleway will encourage less confident cyclists to cycle in the area. Mr Ottes noted that the concept design drawings show the cycleway widths of 2.8m near Rozelle Parklands, 3m in the middle section of the cycleway and 2.6m on the steep western section of the route. He notes from the report that the final design will deliver a 2.4m wide cycleway and requested clarification from Council to confirm if the widths shown in the concept designs will be carried through to the detailed design. He also suggested that the southern parking lane on Lilyfield Road on the western section of the cycleway be reduced from 2.4m to

2.1m to remain consistent with the standard parking width used throughout this project.

Public Speakers Terry Freshwater, Bruce Ashley, Robert Moore, Ben Brander, Todd Napthali, Ann King, Leonie Derwent, Melissa McIntosh and Emmanuel Christou entered the meeting at 11.17 am.

Mr Freshwater supported the proposal, noting that the cycleway will provide a safe and direct route for cyclists travelling from the Inner West to the Sydney CBD. It was noted that the current infrastructure on Lilyfield Road often discourages cyclists due to the narrow sections, risk of impact from car doors, peak hour traffic, heavy vehicles, difficult intersections and poor road surface and that the proposal will alleviate the current issues. Mr Freshwater noted that the current widths of certain sections of the cycle are below the recommended minimum width of 3m and requested that the widths of the cycleway be increased to a minimum of 3m where feasible.

Mr Ashely agreed with Mr Freshwater's comments regarding the cycleway and suggested that it be extended onto Lilyfield Road to the proposed speed hump west of Maliyawul Street and that the 10km/h Shared Zone be extended to include Canal Road allowing cyclists to go in any direction.

Mr Moore supported the proposal and agreed with Mr Freshwater's suggestion of additional width to the cycle paths where possible throughout the whole route. It was noted that 3m is the desirable minimum for bidirectional cycle paths on flat roads and further noted that a 300m long incline is present on the western end of the route with an 8% average gradient and that additional width should be provided as a safety precaution. Mr Moore suggested that additional width could be provided if some parking spaces were removed on the southern side from James Street down to Maliyawul Street. He also requested that the Road User Space Allocation principles be applied, which gives priority to pedestrians and cyclists over cars.

Mr Brander raised concerns regarding the safety of loading and unloading children into vehicles adjacent to a cycle path. It was noted that the proposed 0.4m strip between the cycle path and the parking spaces will be insufficient to safely open a car door without blocking one side of the cycleway. Mr Brander also noted his concerns regarding the width of the cycle path on the western end of the route, noting that cyclists descend at high speeds, posing a safety risk. Mr Brander noted that the current arrangements with the linemarked cycle lanes uphill and a mixed traffic downhill work well for the community.

Mr Napthali raised concerns that the proposed cycleway would impact on suppliers wanting to access properties to deliver orders and materials. Mr Napthali noted that using truck-mounted cranes for material delivery will be costly, requiring permits and traffic management plans. He states that this would negatively impact construction, as costs would increase due additional permits and labour. Mr Napthali also noted that he

measured 12.75m as the road width which differs from the 13m shown on the concept plans. Mr Napthali noted that there will be 25 driveways impacted on his side of the road, and residents will have difficulty accessing their properties, as it will be challenging and dangerous to reverse out of the driveway onto the footpath, then the cycle path and onto the road.

Ms King stated the lack of notice residents were given regarding the proposal being considered at the Local Transport Forum and questioned if all submissions were taken into consideration, as the report had been completed a week after submissions had closed. She raised concerns regarding the removal of slip lane at Mary Street and Lilyfield Road signals and the impacts it will have on traffic on nearby streets during peak hours and weekends. Ms King noted that the stagnant traffic would cause frustration, and impatient motorists may try illegal manoeuvres, compromising safety. Ms King agreed with the concerns raised by the previous public speakers regarding the width of the bidirectional cycleway on the western end of the route. She suggested that alternative solutions be considered, such as having the bidirectional cycleway start on Lilyfield Road east of Catherine Street towards the city.

Ms Derwent raised concerns regarding the consultation processes that were taken for this project, noting that some had additional time to submit their feedback compared to the residents in the area. She noted that the proposal highlights additional parking spaces; however, they were not relevant as they are located almost 15-20 minutes away on foot. Additionally, there were concerns regarding the accuracy and clarity in the plans, noting inconsistencies with parking removal as some spaces were marked on the plans and some spaces were only noted. Residents were previously advised that no trees would be removed as part of this project; however, the report states that 'trees will be retained where possible'. Ms Derwent noted that there would be loss of parking opposite to her home and that the current 'No Parking' zone in front of her property was not reflected in the plans. She also noted her disappointment in the level of engagement for this proposal.

Ms McIntosh opposed the proposed bike path, noting the need for a peaceful and safe neighbourhood instead of a thoroughfare culture. She noted that if the proposal proceeds, parents will be unloading their children onto a bike path, which would put both cyclists and children at risk. The removal of trees and the nature strips will contribute to environmental degradation and decrease social participation, as residents often gather with their families on nature strips. She noted that the existing cycleway is mostly quiet and that bikes and cars generally get along and that safety could be improved with cheaper and less disruptive solutions such as road repairs, updating existing linemarking and signage.

Mr Christou raised concerns regarding the safety of the bidirectional cycleway. Mr Christou noted he is a cyclist who is comfortable riding on the road, but he is not comfortable with using the proposed bidirectional cycleway. It was noted that part of

the proposed cycleway falls under the Austenham Estate Conservation area, meaning that the trees are protected by the Heritage Act. Mr Christou noted that the current cycling layout is working well and that road surface repairs would be sufficient to satisfy cyclists and that structural changes to the existing infrastructure were not required. Mr Christou suggested that alternative routes be reviewed.

Public Speakers Sander Ottes, Terry Freshwater, Bruce Ashley, Robert Moore, Ben Brander, Todd Napthali, Ann King, Leonie Derwent, Melissa McIntosh and Emmanuel Christou left the meeting at 11.51 am.

Council Officers noted that the Lilyfield Road cycleway project began in approximately 2016 and envisaged a cycleway from the Bay Run to Victoria Road, Rozelle. Traffic conditions along the route were different when this was first considered and the designs at the time was not supported by the community due to the impacts of the proposal which included the loss of parking and traffic redistribution due to introduction of one-way movements. Since then, traffic conditions have changed in the area, including the removal of some bus routes on Lilyfield Road, removal of the pedestrian and cyclist bridge over Victoria Road and the delivery of the Rozelle Parklands which includes a Shared User Path that connects Lilyfield to the City via the ANZAC Bridge.

As such a new design has been developed which addresses many of the previous challenges. This proposal provides for a bidirectional cycleway which minimises the loss of parking, retains two-way traffic movements and connects the Bay Run to the Rozelle Parklands and City via Lilyfield Road. It was noted that there was stronger support for this design compared to previously iterations.

Council Officers noted that overall parking has increased by 47 spots along the route due to the introduction of angled parking along the frontage of Rozelle Parklands.

Council Officers noted Ms Derwent's comments regarding loss of parking outside her property and that extra parking spots were gained approximately 40-50m from that particular location to offset the parking loss. Council Officers acknowledged there were minor inaccuracies in the plans, such as the 'No Parking' zone near 182-188 Lilyfield Road not being represented in the plans; however, as part of the cycleway project, Council does not plan to change the existing parking' restriction in the area.

Council Officers noted clarified the route widths on page 38 and 39, noting that the parking lane on the southern side is 2.1m and the cycleway on the northern side is 2.8m (comprising of a 2.4m wide path and a 0.4m buffer between the cycleway and parking lane) and a 5.8m two-way carriageway. The Representative for the Member of Balmain questioned whether the parking lanes could be reduced from 2.1m to 2m. Council Officers noted that 2.1m was the minimum parking width, however, this will be reviewed in the detailed design stage.

The Chairperson noted his concerns regarding residents accessing their driveways and questioned if there was enough turning space between the driveways and parking. Council Officers noted that the driveway splays can be reviewed and widened where possible.

The Chairperson questioned whether there would be changing path levels along the bicycle route at driveways, as experienced in previous cycleway projects. Council Officers noted that as part of the next stage of design work, the team will ensure that the path levels will be reviewed to address crossfall, drainage and rider experience throughout the route.

The Chairperson noted the residents' concerns regarding difficulty receiving deliveries over the cycle path and questioned if additional permits would be required for delivery to their property. Council Officers advised that permits are already required to operate across footpaths.

The Representative for the Member of Balmain supported the cycleway, noting that Lilyfield Road is challenging now even for experienced cyclists. It was noted that the separated bidirectional cycleway will encourage more riders and that it is an important connection between the Bay Run, the Greenway and the Rozelle Parklands. The Representative noted that there were many children in the area who walk and cycle to school, and that the proposal will increase the safety for school students. The Representative for the Member of Balmain also noted her support for the removal of the slip lane on Mary Street and Lilyfield traffic signals. Council Officers noted that they have retained a left turn lane to maximise efficiency of the intersection but have proposed to close off the slip lanes to enhance safety for pedestrians and cyclists. It was also note that the proposed traffic signal changes will require Transport for NSW approval and further analysis would be done as part of this process.

The Representative for the Member of Balmain questioned if Transit Systems had provided any feedback regarding the proposed closure of the slip lane. Council Officers noted that no feedback had been received to date, however, the design will accommodate bus movements.

The Representative for the Member of Balmain questioned if Council could liaise with utility companies along the route if some services could be located underground, whilst Council builds the cycleway, as the power poles are pinch points for cyclists. Council Officers advised that they could write to the utility companies to seek their feedback.

Council Officers tabled comments from a resident opposing the proposal, noting their concerns regarding the risks between cyclists, vehicles and pedestrians. It was noted that the consultation process appears to be imbalanced, with advocacy groups being consulted prior to the public notification being released and residents being offered limited consultation opportunities. The resident suggested considering alternative and

safer routes such as through Callan Park and part of Balmain Road with no residential driveways. It was also noted that there were concerns regarding a lack of detail and noise and amenity impact on properties, and that residents were not given sufficient details to understand how the proposal will impact them.

With regard to the short time between the close of engagement and finalization of a report, Council Officers noted that they had prioritised this project and they had been collating and reviewing the feedback throughout the exhibition period to improve efficiency.

Additionally, Council Officers tabled comments from a resident regarding concerns about the proposed bus parking opposite Hutcheson Street. It was noted that they often experience issues with vehicles idling in the nearby 'No Stopping' zones, causing noise impacts to nearby properties and that having a bus parking zone will exacerbate existing concerns.

Council Officers noted concerns regarding westbound cyclist speeds descending on Lilyfield Road from Mary Street and advised that confident riders may continue to cycle on the traffic lane, custom signage will be prepared to assist cyclists understand that there will be an on-road and separated cycleway option available to cyclists in this section. Additionally, Officers advised that the current design does not propose the removal of existing trees or nature strips. Additionally, floodlights will only be installed at the pedestrian crossings and that any additional lighting along the cycleway may need to be assessed.

The Representative for the Member of Balmain requested that the speed limit be changed to 30km/h on Lilyfield Road. The Representative for Transport for NSW advised they are currently reviewing InnerWest@40 and will have to finalise the review before considering further speed limit changes.

The Committee requested that the recommendation be updated to note the correct parking lane and cycle lane widths on the section of Lilyfield Road, from the Bay Run to James Street and also note that there will be no tree removals or loss of the grass verge as part of this proposal.

No further advice provided by LTF members.

RECOMMENDATION:

That:

1. **The design for the Lilyfield Road Cycleway and angle parking between Maliyawul Street Lilyfield and Victoria Road, Rozelle, including a new bidirectional cycleway, shared path, raised crossings, kerb buildouts and blisters, speed cushions, a roundabout, and angle parking, be approved as per Attachment 1.**

2. **The proposed parking lane and cycle lane widths on Lilyfield Road, from the Bay Run to James Street be corrected to 2.1m and 2.8m respectively**
3. **It be noted that the current design does not result in the removal of existing trees or grass verge.**

LTF0426(1) Item 5 McGill Street at Old Canterbury Road, Lewisham – Proposed Kerb Extensions – Design Plan 10374A (Damum-Stanmore Ward / Newtown Electorate / Inner West PAC)

SUMMARY

Council is proposing to improve safety for pedestrians in McGill Street at Old Canterbury Road, Lewisham by constructing a landscaped kerb extensions (and narrowing the road pavement) at the intersection. The works aim to improve pedestrian safety by narrowing the width of road to be crossed, better defining pedestrian crossing points and reducing conflicts with traffic movements by slowing traffic as they enter the street.

Officers Recommendation:

That the detailed design plan (No.10374A) for the proposed kerb extension works in McGill Street at Old Canterbury Road, Lewisham as attached, be approved.

LTF Advice:

The Representative for the Inner West Bicycle Coalition questioned whether there was feedback regarding the removal of the right hand turn from Old Canterbury Road into McGill Street. Council Officers noted that a right hand turn from Old Canterbury Road into Hudson Street (for vehicles under 6m) had been introduced as an alternative for residents wanting to access McGill Street.

The Representative for the Inner West Bicycle Coalition questioned if a pedestrian crossing could be considered on Hudson Street to get across Old Canterbury Road. The Representative for Transport for NSW noted that as there are 2 signalised crossings in close proximity to each other, thus an additional pedestrian facility located close to the existing two signalised pedestrian crossing facilities may not be supported. Council Officers also noted that a masterplan is being undertaken in the area and that the pedestrian crossing can be considered as part of this masterplan.

No further advice provided by LTF members.

RECOMMENDATION:

That the detailed design plan (No.10374A) for the proposed kerb extension works in McGill Street at Old Canterbury Road, Lewisham as attached, be approved.

LTF0426(1) Item 6 Norton Street and Lapish Avenue, Ashfield - Proposed at-grade pedestrian (zebra) crossing. (Djarrawunang-Ashfield Ward/Summer Hill Electorate/Burwood PAC)

SUMMARY

Council is proposing to improve safety for pedestrians by introducing an at-grade pedestrian (zebra) crossing with associated kerb extension in Norton Street at Lapish Avenue, Ashfield. The proposal aims to improve pedestrian and motorist safety by better defining safe pedestrian crossing points, improving sight distances, reducing traffic speeds and conflicts with traffic movements at this location.

Officers Recommendation:

That the attached concept plan for an at-grade pedestrian (zebra) crossing with kerb extension in Norton Street at Lapish Avenue, Ashfield, be supported in-principle and listed in Council's Traffic Facilities Program subject to detailed design and community consultation.

LTF Advice:

The Representative for the Inner West Bicycle Coalition questioned why the crossing was at grade crossing instead of a raised pedestrian crossing. Council Officers noted that there were drainage issues associated with the location which substantially increased the cost of a raised crossing facility. It was noted that further consideration of raising the crossing will be undertaken when the design commences.

No further advice provided by LTF members

RECOMMENDATION:

That the attached concept plan for an at-grade pedestrian (zebra) crossing with kerb extension in Norton Street at Lapish Avenue, Ashfield, be supported in-principle and listed in Council's Traffic Facilities Program subject to detailed design and community consultation.

LTF0426(1) Item 7 Australia Street, Newtown - Proposed Parklet to support food businesses in Australia Street

SUMMARY

In November 2025 Council resolved to investigate opportunities for additional parklets in Australia Street Newtown. Council completed a feasibility review of possible locations in December 2025 and completed targeted consultation with key stakeholders in January 2026.

In March 2026 Council resolved to proceed with the installation of two accessible parklets in Australia Street, Newtown by June 2026.

The targeted stakeholder engagement relating to the proposed parklet locations included direct engagement with local businesses and residents, NSW Police and NSW Fire and Rescue. Engagement found strong support from nearby businesses, citing improved pedestrian movement by shifting outdoor dining from narrow footpaths and benefits to local trade and community cohesion. Residents and some businesses generally supported parklets provided they are located only in front of cafes or restaurants, remain accessible and include greening. Key concerns raised related to on-street parking impacts and an objection from NSW Police regarding potential impacts to emergency and operational access.

Council is now progressing with the installation of two accessible parklets in Australia Street by June 2026, subject to design and the endorsement of the Local Transport Forum. The parklets are proposed to be located in front of existing cafes or restaurants within existing parking bays fronting 206–208 and 243–245 Australia Street.

Officers Recommendation:

That the proposed temporary parklets at Australia Street south of Weeks Lane, Newtown be approved.

LTF Advice:

Council Officers noted that this item will be considered at the Council meeting on Tuesday, 21 April 2026 and suggested the recommendation would need to be amended to read 'That the proposed temporary parklets at Australia Street south of Weeks Lane, Newtown be approved subject to consideration of the matter at the Council meeting.

No further advice provided by LTF members.

RECOMMENDATION:

That the proposed temporary parklets at Australia Street south of Weeks Lane, Newtown be approved subject to consideration of the matter at the April 2026 Council meeting.

General Business:

Item 8 – Thank you to Christy Li – Business Administration Officer

The Forum members expressed its appreciation to Ms Christy Li for her contribution and assistance to the Local Transport Forum.

Meeting closed at 12.55 pm.

CHAIRPERSON

Clr Victor Macri

Item: **C0526(1) Item 15**

Title: **Flood Management Advisory Committee Meeting - 4 March 2026**

Author: Manod Wickramasinghe - Acting Director Engineering

Recommendation

That Council receive and adopt the recommendation of the Flood Management Advisory Committee meeting held 4 March 2026.

Purpose

This report seeks adoption of the recommendation made by the Flood Management Advisory Committee from the meeting of 4 March 2026.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

1: An ecologically sustainable Inner West

2: Liveable, connected neighbourhoods and transport

Background

The Flood Management Advisory Committee assists Council in the preparation of Floodplain Risk Management Plans for the Inner West Local Government Area.

The Committee meets at least four times each year and it is comprised of Councillors, community representatives, State Government Agency Representatives and Council officers. As the Committee has no delegation, all recommendations made by the Committee need to be considered for approval by Council.

The March meeting of the Flood Management Advisory Committee was held on 4 March 2026. The minutes of the meeting are provided in *Attachment 1*.

This report recommends that Council adopt the recommendation from the Flood Management Advisory Committee meeting of 4 March 2026, that the Committee terms of reference be adopted.

Discussion

The March meeting of the Flood Management Advisory Committee was held on 4 March 2026. The minutes of the meeting are provided in *Attachment 1*.

The following item was considered and recommendation made by the Flood Management Advisory Committee:

1. The Flood Management Advisory Committee Terms of Reference have been further amended to enable members of the public to address the Committee on any agenda item at the start of any Flood Management Advisory Committee meeting.

The next Flood Management Advisory Committee meeting is 13 May 2026.

Legal and Risk Implications

There are no legal or risk implications associated with this report.

Financial Implications

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

Attachments

1.⇩ Flood Management Advisory Committe 4 March 2026 - Meeting Minutes

4 March 2026

Minutes of the Flood Risk Management Advisory Committee Meeting 4 March 2026

Directorate Name	Infrastructure		
Date / Time	4 March 2026 – 3:30pm		
Venue	Microsoft Teams		
Chairperson	Councillor Andrew Blake		
Voting Attendees	Clr Mat Howard * (joined 4:07pm)	Clr Andrew Blake	Michael Carney (SES)
	David Chick	Matthew Murphy	Jaan Ranniko
	Bowen Hicks		
Non – Voting Technical Advisory Attendees	Peter Shields (IWC)	David Paton (IWC)	Rafaah Georges (IWC)
	James Ogg (IWC)	Hans Meijer (IWC)	
Observers	Tiffanie Ong (IWC)	Martin Griffin (Stantec)	Amir Montakhab (Stantec)
	David Grasby (Sydney Water)	Robert Baker (SES)	Richard Murphy (DCCEEW)
Apologies	Tim Harnett	Emily McGrath	Pilar Lorenzo
	Simon Myall		

2. Acknowledgement Of Country – Clr Blake

I acknowledge that we are meeting on the land of the Gadigal and Wangal people of the Eora Nation and pay my respects to the elders past and present and I extend that respect and acknowledgement to any Aboriginal people who are here with us today.

3. Disclosures of Interest

Nil.

4. Confirmation of Minutes of 26 November 2026 Flood Management Advisory Committee

Minutes confirmed by Clr Andrew Blake, seconded by Michael Carney.

5. Staff Reports

FMACC0326(1) Item 1 ; FLOOD MANAGEMENT ADVISORY COMMITTEE TERMS OF REFERENCE AMENDMENT

SUMMARY

In November 2025 the Flood Management Advisory Committee resolved to have the Committee terms of reference further amended to enable members of the public to address the Committee on any agenda item. The terms of reference have been further amended to incorporate arrangements that detail how members of the public may speak to an agenda item at the start of any Flood Management Advisory Committee meeting. This report recommends that the Flood Management Advisory Committee endorse changes to the Committee Terms of Reference.

4 March 2026

OFFICERS RECOMMENDATION

The Flood Management Advisory Committee receive and note the report

DISCUSSION

In the November 2025 Flood Advisory Meeting, it was resolved to have the Committee Terms of Reference amended, resulting in wording amendment of section 7.4. Peter confirms the edit was made to the first sentence of the first two lines of the previous Terms of Reference only.

COMMITTEE RECOMMENDATION

Councillor Blake moves amended terms of reference be adopted, seconded by Michael Carney.

For Motion: Unanimous

FMACC0326(1) Item 2 ; SOUTH MARRICKVILLE FLOOD STUDY – STATUS UPDATE

SUMMARY

The South Marrickville Flood Study is the final primary catchment within the Local Government Area requiring a flood study. It covers areas within southern Dulwich Hill and south-west Marrickville, generally bound by New Canterbury Road and Garnet Avenue, draining to the Cooks River. Work to prepare the flood study commenced in December 2025 and it is being delivered over 18 months. The project is currently on track, with data review substantially progressed and the data collection phase now underway. Council commenced the first planned community consultation period on 9 February, with a closing date of 15 March 2026. Consultation and engagement activities include letters to residents, information updates, a survey and face to face public meetings. This report provides a status update on progress to date for the South Marrickville Flood Study and confirms further details relating to forthcoming activities.

OFFICERS RECOMMENDATION

The Flood Management Advisory Committee receive and note the report

DISCUSSION

The South Marrickville Flood Study has commenced, and consultation has begun, Council has sent out letters to approximately 6500 residents and business owners within the catchment to provide feedback regarding experience with flooding within the area. The flood study will be carried out over a year and a half in line with DCCEEW guidelines. To date approximately 20 emails and 8 phone calls have been received, Council has an online 'have your say' page for feedback, videos and photos which will be collected to contribute to the flood study being undertaken.

The South Marrickville Flood Study is anticipated to be carried out over 8 stages, and anticipated to have 3 community engagement sessions. The first community engagement stage has commenced between stages 1 & 2 and runs for 28 days with possibility of extension to accommodate for in-person sessions. There are 2 in person sessions for the first community engagement commencing Thursday 5 March in the afternoon and another on Tuesday 10 March in the evening. Council will have staff and consultants present to assist with answering questions raised by members of the community. It is advised in terms of anticipated future consultations, as per the diagram, at stage 4, once modelling has been undertaken, Council will go back to the community for further feedback and present the mapping and modelling thus far. This will provide an opportunity for community to engage with Council and the consultants. The final stage of consultation will

occur around Stage 6; Council will have a public exhibition in relation to the draft document that has been created.

Amir from Stantec notes the South Marrickville Flood Study examines flooding within the areas as being driven by a combination of mechanisms. Stantec advises Council is updating the flood information to support community safety and awareness, emergency response and evacuation planning, land use planning and development assessment and to identify for future flood risk and reduction opportunities where practical. Stantec is seeking to represent the current conditions as accurately as practical through use of updated trend information and current asset conditions to ensure the results are fit for the purpose of today's planning and emergency management needs.

The study area being covered is approximately 200 hectares surrounded with low lying areas near the Cooks River. The flood study carried out by Stantec will provide a clear understanding of flood behaviour across the catchment; where the water goes, how deep it gets, what are the hazards, where the key flow paths and key problem areas are. Along with delivering flood maps for a range of storm events, and documented in the technical flood study report to support council decision making, community information and future planning.

Stantec will undertake a site inspection to confirm key feature, risk and flow path control in the catchment. Finalisation and review of the community consultation matter for engagement to proceed and commencement to build the initial hydrological and hydraulic model within the scope that Stantec have.

COMMITTEE RECOMMENDATION

The Flood Management Advisory Committee receive and note the report.

For Motion: Unanimous

7. General Business

David Paton raised information regarding flooding from the previous week. Multiple main arterial roads were affected, many of these being state roads. Flooding was observed on the City West Link in Haberfield, Parramatta Road in Summer Hill, Sloane Street and along Sydenham Road where multiple locations of flooding were recorded. Local roads included Riverside Crescent, Hawthorne Parade and Ramsay Street Haberfield, Fraser Street Marrickville and Marrickville Road. Council did not receive many complaints or requests as a result, but it is noted there was a fair bit of localised flooding.

Michael Carney raised that significant flooding occurred along Illawarra Road, David advises Council was not made aware of this. Robert Baker notes significant flooding occurred at Riverside Crescent and two flood rescues were carried out. Photos and videos will be supplied at the consultation meeting. Clr Blake notes Liberty Street Stanmore where flooding occurred and water running uphill.

James Ogg advises Council carried out substantial works at Dibble Avenue water hole a few years ago to rectify erosion and subsidence that occurred at the location to restore it and provide stabilisation to the buildings. Railway Parade is a State Road and Council continues to advocate for upgrades at this location, and James Ogg advised this will be followed up. The Department of Planning is currently putting on exhibition a proposed new planning policy to bring together climate change and natural hazards into a current state environmental planning policy; this is currently being worked through with the strategic planners and its impacts to make a submission on Council's behalf.

James notes, for members of the committee, to view what is being proposed and a link will be supplied for feedback to be provided. As part of wider state flood management, a current project by DCCEEW looks at large catchments that Council's sub catchments fall within. Richard Murphy encourages Council to document the recent flood event, as the

information is relevant for subsequent flood studies. The NSW Government has acquired funding, and a number of key projects are being undertaken, one of which being the Valley Level Flood Risk Management Assessments. The National Flood Warning Infrastructure Network program is another initiative currently being worked on with the BOM, funding has been provided seeking to upgrade flood warning systems across Australia. Richard also speaks of the Climate Change and Natural Hazards SEPP currently on exhibition, from a flooding perspective, is the importance this takes on climate change. The new SEPP recommends picking a climate change scenario fit for purpose.

Richard advises the next round of flood plain management program grants are set to open within the next 2 weeks and will be open for 6 weeks. Should Council have anything they wish to apply for, Richard is available to assist with putting a grant together.

Martin Griffin recommends Council organise with SES representative to compile flood photos and flood records from the flooding event last week to calibrate a model to. James will organise a meeting next week with Michael Carney and the local area commanders.

Meeting Closed 4:22pm

Item: **C0526(1) Item 16**

Title: **Post Exhibition - Sponsorship Policy**

Author: Sharon Bowman - Director Corporate

Recommendation

That Council:

1. **Adopt the revised Sponsorship Policy.**
2. **Update the Policy Register and publish the adopted Sponsorship Policy.**

Executive Summary

- On 17 February 2026, Council resolved to place an updated Sponsorship Policy on public exhibition.
- Two submissions were received during the exhibition period. Both supported Council's proposed changes to the Sponsorship Policy.
- It is recommended that Council adopt the Sponsorship Policy at *Attachment 1*.

Purpose

This report presents the final Sponsorship Policy for adoption, and details the community feedback received in relation to Council's proposed changes to the Sponsorship Policy.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

Background

Council's Sponsorship Policy establishes the policy and administrative framework for commercial sponsorship arrangements involving Council.

At the Council meeting held on 28 October 2025, Council resolved to make changes to its policy framework to support the abolition of sub-minimum wages for people with disability. In relation to Council's Sponsorship Policy, Council resolved the following in part C1025(1) Item 28:

1. *That in the meantime the General Manager review and provide a report to the February 2026 Council meeting on work underway to:*
   b) review the Sponsorship Policy and Grants Guidelines/criteria to ensure exclusion of sponsorship or funding for any individual or organisation that fails to provide appropriate remuneration to people with disability;

In response to the resolution relating to the Sponsorship Policy, Council considered a draft Sponsorship Policy at a Council meeting held on 17 February 2026, Council resolved the following in part C0226(1) Item 15:

3. *That, in response to the resolution to review the Sponsorship Policy to ensure exclusion of sponsorship for any individual or organisation that fails to provide appropriate remuneration to people with disability, Council:*
   a) Place the attached draft Sponsorship Policy on public exhibition for a period of 28 days to seek community feedback, subject to the addition of the words "including those that pay a sub-minimum wage to such workers" at the end of paragraph 5(f) and at the end of the 5th dot point in the fourth paragraph of section 6.
   b) That following the conclusion of the exhibition period, the draft Sponsorship Policy be brought back to Council for consideration for adoption.

Discussion

The draft Sponsorship Policy, amended in accordance of the resolution was subsequently placed on public exhibition from 23 February 2026 to 22 March 2026, via the Your Say Inner West platform.

The exhibition attracted 115 page visits, resulting in two submissions – one via the Your Say Inner West platform and the other via email. No submissions were received by mail or phone.

Submission details are provided below:

Support (Yes or No)	Public Exhibition Comment/Explanation	IWC Comment
Yes	*Support.* Source: Have your Say Inner West.	No changes need to be made to the Sponsorship Policy to respond to this comment.
Yes	*As a wheelchair user and Inner West resident, I'm writing to express strong and enthusiastic support for the proposed changes to Inner West Council's Sponsorship Policy:* *I couldn't be more supportive of these changes. They are an important step towards creating a truly inclusive society by ensuring that disabled workers receive at least the same minimum wage that other workers do.* *I look forward to seeing other councils follow your example.* Source: submission via email.	No changes need to be made to the Sponsorship Policy to respond to this comment.

Legal and Risk Implications

There are no legal or risk implications associated with this report.

Financial Implications

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

Attachments

1.⇩ Inner West Council Sponsorship Policy

2.⇩ Overview Report - Your Say Inner West March 2026

Sponsorship Policy

V2



Title	Sponsorship Policy
Summary	This policy informs Council officials – including Councillors, staff, contractors, and volunteers – of principles, guidelines, processes, and issues relating to sponsorship.
Document Type	Policy
Relevant Strategic Plan Objective	• Strategic Direction 2: Liveable, connected neighbourhoods and transport. • Strategic Direction 3: Creative communities and a strong economy • Strategic Direction 5: Progressive responsive and effective civic leadership.
Legislative Reference	• *Local Government Act 1993* • *Government Information (Public Access) Act 2009 (GIPA ACT)* • *Independent Commission Against Corruption Act* • *Anti-Discrimination Act 1977 NSW* • *State Records Act*
Related Council Documents	• *Code of Conduct* • *Public Access to Information Policy* • *Public Interest Disclosure Policy* • *Independent Commission Against Corruption's (ICAC) guide to Sponsorship in the public sector 2006* • *Risk Management Framework*
Version Control	See last page

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1 Purpose

This sponsorship policy provides the steps to be followed when seeking to obtain or provide sponsorship.

2 Scope

This policy applies to all Council staff and Councillors involved in the procurement or provision of sponsorship.

3 Definitions

In the Sponsorship Policy, the following terms have the following meanings:

Term	Meaning
Sponsorship	Sponsorship is a commercial arrangement in which a sponsor provides a contribution of money or in-kind support in return for certain specified benefits to the sponsor. Sponsorship does not include grants or donations; the selling of advertising space; joint ventures; consultancies; or unconditional gifts, donations, bequests, or endowments.

4 Statement

Sponsorship can relate to Council providing support to organisations upon request or it can also involve the procurement of sponsorship to support Council activities.

Sponsorship arrangements should benefit the community and assist Council in providing services and programs to the community. Council must ensure that all sponsorship arrangements are transparent, comply with Council's Code of Conduct and other policies, and do not limit Council's ability to carry out its functions fully or impartially.

Some potential risks around sponsorship include:

- The perception that Council may expose itself to improper influence from private individuals, organisations, or companies; and
- Potential sponsors assuming that they have an entitlement to exercise influence over Council's operations for their own advantage.

This policy is linked to Council's Risk Management Framework.

5 Sponsorship Principles

Sponsorship arrangements should address the following guiding principles. These principles aim to ensure sponsorship is sought, received, and carried out ethically, lawfully and transparently to reduce the risk of corrupt conduct, or the appearance of corrupt conduct.

a) There must be no real or apparent conflict between the objectives and mission of the sponsorship recipient and Council.

b) A sponsorship agreement will not impose or imply conditions that would limit, or appear to limit, Council's ability to carry out its functions legally, fully, and impartially.

c) Council (as a regulatory authority) will not seek or accept sponsorship from people or organisations whose involvement in a sponsorship arrangement could compromise or be seen or perceived to compromise Council's ability to exercise its regulatory and planning functions.

d) Council will ensure that officials involved in the negotiation of the sponsorship have no involvement in the regulation or inspection of the relevant sponsor. All regulations and inspections will be conducted in an open, fair, accountable, and impartial manner.

e) Council will not seek or accept sponsorship from people or organisations who are, or are perceived to be, of a nature that is inconsistent with Council's values or policies, may adversely affect Council's public image or reputation, or otherwise present a conflict of interest.

f) Council will not seek or accept sponsorship from people or organisations that fail to provide appropriate remuneration to people with disability, including those that pay a sub-minimum wage to such workers.

g) In making a decision either to accept or not accept sponsorship, Council will weigh up the best interests of the public, public accountability, public perceptions and the potential risks against any potential benefits. Council's Risk Management Framework provides a mechanism by which risks may be assessed and managed, by capturing risk and rating in a risk register, and identifying controls.

h) Council officials are not permitted to derive personal benefit from a sponsorship arrangement.

i) Sponsorship benefits for the sponsor must not outweigh the benefits to Council, and the level of recognition and benefits available to sponsors must be commensurate to the scale of the sponsorship.

j) Where sponsorship involves the provision of a sponsor's product, Council will evaluate the product for its fitness for the stated purpose against relevant and objective operational criteria through a risk assessment process. Council should not support exclusive use of the sponsor's product.

k) All sponsorship arrangements entered into by Council must be formalised in a written agreement. A template is provided in Attachment One of this policy.

l) All sponsorship arrangements must be approved by staff with the relevant financial delegation as set out in this policy.

m) Each sponsorship proposal will be assessed on an individual basis and no ongoing sponsorship beyond the terms set out in the arrangement should be implied or assumed.

n) Council officials must be made aware of all other sponsors involved in a project to ensure they align with Council's involvement and objectives. The relevant Council staff will seek a list of sponsors in writing from the potential recipient, prior to formalising any sponsorship agreement.

o) Council officials must monitor sponsorship arrangements to ensure the promised sponsor benefits are delivered. Sufficient and timely information must be provided by the sponsored organisation to enable Council to evaluate the sponsorship.

6 Acceptable Types of Sponsorship Activities

The following types of sponsorship are considered acceptable:

- Provision of funding
- Provision of goods, services, or vouchers (in kind support); and/or
- Provision of discounts.

Activities deemed acceptable for sponsorship include:

- Events and festivals
- Community development and cultural activities and programs of a limited time period
- Public conferences, seminars, and workshops
- Community or industry awards
- Environmental projects
- Community awareness campaigns; and
- Education or recreation programs.

The following types of activities are generally not suitable to receive sponsorship:

- Ongoing and regular services and activities of Council, whether undertaken by Council officers, volunteers, committees, or other groups
- Buildings, facilities, parks, or other assets; and
- Regular publications such as newsletters.

Council will not accept sponsorship from organisations or related parties that are:

- Involved in political fields (e.g., political parties)
- Involved in or associated with products or services related to tobacco, pornography, or firearms
- Involved in commercial alcohol products or services, unless the business is based in Council's Local Government Area and can demonstrate a considerable contribution to the community
- Involved in gambling products or services, unless the business is based in Council's Local Government Area and can demonstrate a considerable contribution to the community
- Employers of people with disability that fail to provide appropriate remuneration to people with disability including those that pay a sub-minimum wage to such workers
- Non-compliant with employment and anti-discrimination legislation; and/or
- Otherwise perceived to be of a nature that is inconsistent with Council's values and policies or may adversely affect Council's public image or reputation.

7 Approvals for sponsorship

Sponsorship requiring Manager approval

Sponsorships where the value of funding or in-kind support to/from Council is up to $10,000, may be approved by the relevant Manager. Managers should inform the relevant Director of any sponsorship arrangements being committed to.

Sponsorship requiring Director approval

Sponsorships where the value of funding or in-kind support to/from Council is between $10,000 and $250,000, may be approved by the relevant Director.

Sponsorship requiring General Manager approval

Sponsorships where the value of funding or in-kind support to/from Council is more than $250,000, may be approved by the General Manager. The General Manager's approval is required in respect of any sponsorship proposals involving overall naming rights.

8 Process for seeking sponsorship

- Inner West Council may seek financial and/or in-kind sponsorship from organisations, companies, or individuals to support specific projects or events.
- Individual sponsorship opportunities can be promoted through Council's website or potential organisations and businesses can be approached directly to determine their interest.
- Any requests from organisations or individuals seeking sponsorship made directly

to Councillors should be directed to the relevant Council official.

- Sponsorship relationships should be reviewed annually by at least two people for transparency purposes.
- Sponsorship proposals must be assessed against the below predetermined and publicly available criteria:
    - The sponsoring organisation must be compatible with Council's values and strategic objectives
    - The sponsoring organisation must agree to the sponsorship benefits offered
    - The sponsoring organisation must not be involved in conflict or conflict of interest with Council
    - The sponsoring organisation must be seen to have the capacity to fulfil its sponsorship obligations
    - The sponsoring organisation must provide appropriate remuneration to people with disability, and must be compliant with employment and anti-discrimination legislation
    - The sponsorship arrangement must benefit both parties

Council must ensure that sufficient resources are available to enable the promised sponsor benefits to be delivered. Sufficient and timely information must also be provided to the sponsor to enable them to evaluate the sponsorship.

9 Process for providing sponsorship

Council also has the option to sponsor other organisations and/or their associated activities either financially and/or in-kind. In the first instance it might be best to direct unsolicited sponsorship requests to Council's grants program, where there are dedicated funds to support requests. Otherwise, support for unsolicited requests are mostly unbudgeted and require other projects to be impacted to secure funds.

Sponsorship proposals received by Council must be assessed against Council's strategic objectives and Council's policies and objectives as set out in the Community Strategic Plan and Delivery Program.

Sponsorship proposals must be assessed against the below predetermined and publicly available criteria:

- The organisation seeking sponsorship must be a charity or community based
- The organisation seeking sponsorship must be compatible with Council's values
- The project or activity being sponsored must have local impact in the Inner West local government area
- The organisation seeking sponsorship must offer identifiable benefits to Council in return for sponsorship
- The organisation seeking sponsorship must not be actively involved in conflict or

conflict of interest with Council

- The organisation seeking sponsorship must be seen to have the capacity to fulfil its sponsorship obligations
- The organisation seeking sponsorship must provide appropriate remuneration to people with disability, and must be compliant with employment and anti-discrimination legislation
- The sponsorship arrangement must benefit both parties

Where there are other sponsoring organisations alongside Inner West Council, these other organisations should not be inconsistent with Council's values and policies, adversely affect Council's public image or reputation, or otherwise present a conflict of interest.

10 Acknowledgement and benefits

The following benefits are considered acceptable, subject to a written agreement:

- Use of facilities, including the waiving of hire or site fees
- Opportunity for a spokesperson to speak at an event. Where Council is sponsoring an event this should be the Mayor as per the Council's Event Invitation, Speaking and Public Meeting Policy.
- Complimentary tickets to an approved value
- Display or merchandising of goods or other material.
- Inclusion of sponsor's branding/name/logo on collateral such as signage, banners, posters, brochures, advertisements, and website
- Defined, limited use of Council's branding/name/logo by the sponsor, subject to approval by Council as part of the sponsorship agreement
- Media or promotional opportunities, such as acknowledgement in Council media releases relating to the event or project
- Verbal acknowledgement at an event or activity by master of ceremonies or other speakers
- Formal letter from Council acknowledging the sponsor's valuable contribution; and
- Naming rights in exceptional circumstances and if approved

As with all signage and other communications and marketing material, approval must be sought from the Communications team where appropriate, particularly around the use of the Inner West Council logo.

11 Reporting requirements

All sponsorship arrangements need to be appropriately documented, including sponsorship proposals, sponsorship agreements and a sponsorship register.

Sponsorship proposal

The sponsorship proposal must outline:

- Type of event or project
- Target audience
- Promotion which will be undertaken
- Potential benefits to sponsors and alignment to Council's strategic objectives through the Community Strategic Plan and/or Delivery Plan
- An outline of the general benefits of sponsorship, including scope of marketing
- Expected sponsorship contribution and the form in which this will take (cash or in-kind), including explanation of GST and its implication for sponsorship
- Conditions of sponsorship
- Confirmation that the sponsoring organisation or organisation seeking sponsorship provides appropriate remuneration to people with disability, and is compliant with employment and anti-discrimination legislation
- Period/timeframe of sponsorship

Sponsorship agreement

All sponsorship arrangements will be documented in a formal written agreement confirming the benefits for both, with the agreement signed by both parties.

All sponsorships must be monitored by the relevant Council staff throughout the term of the sponsorship to ensure that the expectations of Council and the other party are met. If the conditions of the sponsorship agreement are not met, it may be terminated as outlined in the written agreement. Other parties should be given timely and appropriate information in writing on the results of the event or project in order to evaluate their association with Council.

Sponsorship register

Council will keep a register of all sponsorship agreements on the Reports and Registers page of its website, outlining sponsorship opportunities and agreements, the event or project which the sponsorship covers, the sponsor/organisation's details and contribution to or from Council.

12 Breaches of this Policy

Breaches of this policy may result in an investigation of the alleged breach in line with relevant Council policies including the Model Code of Conduct.

Any alleged criminal offence or allegation of corrupt conduct will be referred to the relevant external agency.

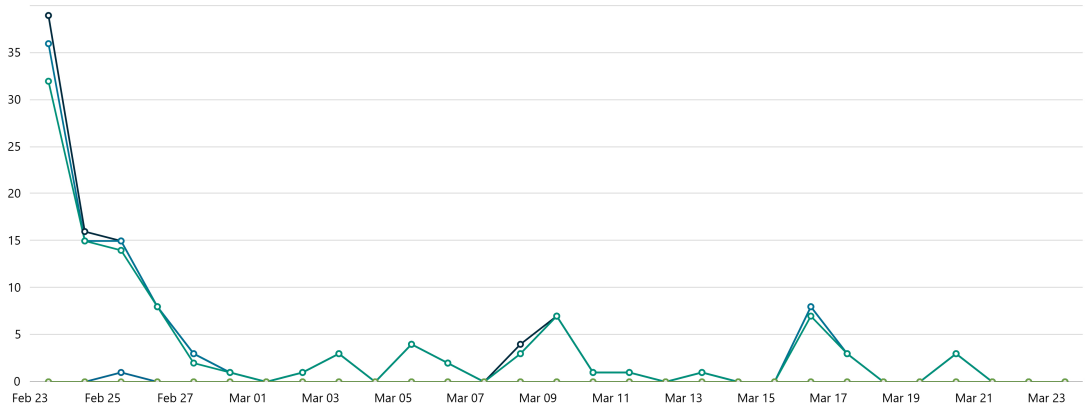
13 Administrative Changes

From time-to-time circumstances may change leading to the need for minor

Your Say Inner West

Report Type: Project
Project Name: Sponsorship Policy 2026
Date Range: 23-02-2026 - 23-03-2026
Exported: 23-03-2026 07:59:50

Performance Summary
Information regarding key visitation and utilization metrics for your Site or projects.



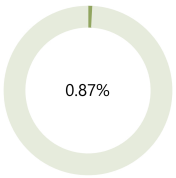
120 Views	115 Visits	97 Visitors	1 Contributions	1 Contributors	0 Followers

Views - The number of times a Visitor views any page on a Site.
Visits - The number of end-user sessions associated with a single Visitor.
Visitors - The number of unique public or end-users to a Site. A Visitor is only counted once, even if they visit a Site several times in one day.
Contributions - The total number of responses or feedback collected through the participation tools.
Contributors - The unique number of Visitors who have left feedback or Contributions on a Site through the participation tools.
Followers - The number of Visitors who have 'subscribed' to a project using the 'Follow' button.

Conversions

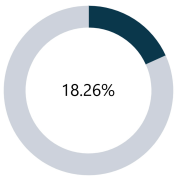
Information regarding how well your engagement websites converted Visitors to perform defined key actions.

Feedback



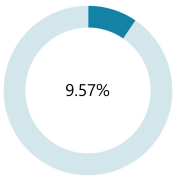
Percentage of visits where at least **1 contribution** was made.

Attention



Percentage of visits that lasted at least **1 active minute**.

Actions



Percentage of visits where at least **2 actions** were performed.

Participation

Information regarding how people have participated in your projects and activities.

Contributions by Activity
Contributions by Activity is a breakdown of contributions across each tool

Activity	Contributions	%
Form	1	100%

Top Activities
Top Activities is the top 5 tools that received the highest contributions

Activity	Page Name	Contributions	Contributors
Form	Sponsorship Policy 2026	1	1

Projects

The current number of published projects on your site

Engagement Time

0	1	5
Days	Hours	Minutes

Feb 23rd 2026	Monday
Peak Visitation Date	Peak Visitation Day

Top Visited Pages
Summary information for the top five most visited Pages.

Page Name	Visitation %	Visits	Visitors
Sponsorship Policy 2026	100%	115	97

People

Information regarding who has participated in your projects and activities.

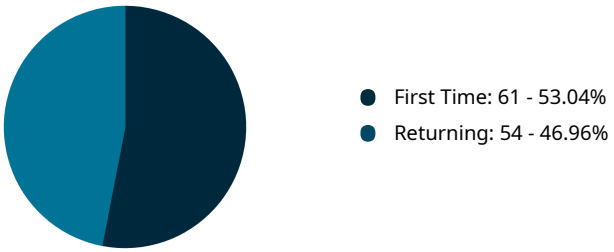
Follower Activity
Information regarding the activity of registered Members who have 'followed' or subscribed to one or more projects.



0 Total Followers	0 New Followers	0 Total Follows	0 New Follows

Total Followers - The number of unique Members who have 'followed' at least one project.
New Followers - The number of new unique Members who have 'followed' at least one project within the specified reporting date range.
Total Follows - The number of total 'follows' performed by all Followers across all projects. Each Follower may record multiple Follows.
New Follows - The number of new total 'follows' performed by all Members across all projects within the specified reporting date range.

Visit Profile
Visit Profile compares new visits and returning visits over the selected period.



First Time - The number of Visits that are visiting a Site for the first time within the reporting date range.
Returning - The number of Visits that have made more than one Visit to a Site within the reporting date range.

Acquisition

Information regarding the method by which Visitors arrived to your Site or projects.

Referral Types
Referral traffic is the segment of traffic that arrives on your website through another source, like through a link on another domain.



Direct - Visits from Visitors who enter the exact URL or click an untracked link (e.g., from emails without UTM parameters).
Search Engines - Visits from search results on engines like Google or Bing.
Websites - Visits from links on external sites, excluding search engines and social media.
Social Media - Visits from links on platforms like Facebook, LinkedIn, or X.
Campaigns - Visits from tracked marketing efforts using UTM parameters, such as email campaigns or paid ads.
AI Assistants - Visits from clicks or referrals originating from AI services such as ChatGPT, Copilot, or other AI-powered tools.

Downloads

Information regarding your downloads, the total set of unique documents downloaded, total downloads of all files, and your top downloads.

29
Total Downloads

Top Downloads
Top file downloads in your selection, ordered by the number of downloads.

File Title	File Type	Downloads
Draft Sponsorship Policy - Public Exhibition Version - February 2026.docx	DOCX	28
Draft Sponsorship Policy - Public Exhibition Version - February 2026.pdf	PDF	1

Email Campaigns

Information regarding your email campaigns, your total campaigns, the total number of recipients, and your top campaigns by click-through rate (clicks as a percentage of total recipients).

1
Email Campaigns Sent

1,674
Total Recipients

1.91%
Click-through Rate

Top Campaigns
Top email campaigns that have activity in your selection, ordered by click-through rate (clicks as a percentage of total recipients).

Campaign Name	Recipients	Clicks	Click-through Rate
Sponsorship Policy 2026	1,674	32	1.91%

Translation

Information regarding the languages used by visitors to your site or projects.

Languages
Top 5 most used languages.



Top Languages
Top 5 languages with the number of page views

Language	Page Views
English	120

Item: **C0526(1) Item 17**

Title: **Audit, Risk and Improvement Committee - 19 March 2026 Minutes**

Author: Sharon Bowman - Director Corporate

Recommendation

That Council adopt the minutes of the Audit, Risk and Improvement Committee meeting held on 19 March 2026.

Executive Summary

- Council's Audit, Risk and Improvement Committee (ARIC) held a meeting on 19 March 2026.
- At the meeting, ARIC considered a range of reports in relation to Council's people and culture, governance, and legal obligations, and also received an update from the Audit Office of NSW.
- The minutes of the meeting are at *Attachment 1*, and it is recommended that Council adopt the minutes.

Purpose

This report presents the minutes of the ARIC March 2026 meeting for adoption by Council.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

Background

Council's ARIC is established in accordance with section 428A of the *Local Government Act 1993,* the *Local Government (General) Regulations 2021*, and the Office of Local Government *Guidelines on Risk Management and Internal Audit* (Guidelines). Its objective is to provide independent assurance to Council by monitoring, reviewing, and providing advice about Council's governance processes, compliance, risk management and control frameworks, external accountability obligations, and overall performance.

The ARIC's Terms of Reference require the minutes of ARIC meetings to be provided to Council and published to Council's website after adoption by Council, as required by the Guidelines.

Discussion

Council's ARIC approved the minutes of the meeting held on 19 March 2026 out of session. The minutes record the outcomes of ARIC's monitoring and review of key operational functions within Council, and make no substantive recommendations for Council's consideration. These minutes are now presented to Council for adoption.

Legal and Risk Implications

There are no legal and risk implications associated with this report.

Financial Implications

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

Attachments

1. ⇩ Audit, Risk and Improvement Committee Meeting - Minutes - 19 March 2026

Audit, Risk and Improvement Committee Meeting

19 March 2026

Minutes of Meeting 19 March 2026

Meeting commenced at 2:30 PM

Prior to the meeting the Audit, Risk and Improvement Committee (ARIC or Committee) met in-camera online.

PRESENT

Audit Risk & Improvement Committee Members	
Independent Member – Acting Chairperson	Chris Davies
Independent Member	Belinda Lawn
Independent Member	Helen Hu
Other attendees	
General Manager	Peter Gainsford
Director Community	Ruth Callaghan
Director Property and Capital Projects	Ryann Midei
Director Planning	Simone Plummer
Director Corporate	Sharon Bowman
Director Engineering	Peter Shields
Chief Financial Officer	Chris Sleiman
Senior Manager People and Culture	Joan Murphy
Manager Projects Manager	Aleksandar Spasenovski
Financial Reporting and Control Manager	Sajjad Ali
Manager Financial Partnering and Analytics	Manoj Singh
Transaction Services Manager	Tharu Dhiwagaran
Manager Strategic Investments and Property	Scott Mullen
Senior Manager Governance and Risk	Julian Sakarai
Risk WHS and Audit Manager	Justin Lucas
Governance Manager	Ian Robertson
Risk Management and Audit Officer (Minute taker)	Ngaire Meekan
Audit Leader for IWC, NSW Audit Office	Chariee Bultitude
Director, Financial Audit, NSW Audit Office	Manuel Moncada
Acting Internal Ombudsman	Sarah Labone
KPMG – Partner	Gordon Pereira
KPMG – Associate Director	Adriana Marques
Tingwall – Senior Manager	Sanjaya Gunaratne

Members of Council's Executive and Governance and Risk staff attended the full meeting, while others attended for their reports.

Audit, Risk and Improvement Committee Meeting

19 March 2026

APPOINTMENT OF ACTING CHAIR

Mr Chris Davies was Acting Chair for the meeting due to absence of Chair Ilona Meyer.

ACKNOWLEDGMENT OF COUNTRY

The Acting Chair acknowledged the traditional custodians of the land on which the meeting took place and paid his respects to elders past and present and emerging.

The Acting Chair welcomed Committee members and attendees to the meeting.

APOLOGIES:

Apologies from ARIC Chair Ilona Meyer, ARIC Councillor member Clr Philippa Scott, Internal Audit Partner KPMG Aisling Kilgannon, and Manager Facilities Con Loukaitis.

DISCLOSURES OF INTEREST:

The Committee Members confirmed the status of their disclosures of interest.

Ms Lawn confirmed there were no changes to her disclosures of interest.

Ms Hu confirmed there were no changes to her disclosures of interest.

Mr Davies confirmed he is also a member of the Willoughby City and Central Coast Councils ARIC. Mr Davies has declared he is a member of the Fair Work Commission Audit Committee and a conflict may arise should Council be subject to any matters before the Commission. Any potential conflict of interest will be treated on a case-by-case basis. He is also contracted by Turner and Townsend and is working solely on the Sydney Metro West project. Turner and Townsend provide Council with Assurance Services on the Leichhardt Park Aquatic Centre. Mr Davies is not involved in providing these assurance services and has no knowledge of that work performed by Turner and Townsend. He will remain in any discussion regarding the Leichhardt Park Aquatic Centre during the meeting as there are no conflicts. For the avoidance of doubt, Mr Davies will declare any actual or perceived conflicts every time such may arise, consistent with his obligations under the ARIC Terms of Reference and Code of Conduct.

All members confirmed they had no conflicts of interest in relation to any matter before the ARIC.

CONFIRMATION OF MINUTES:

RECOMMENDATION

That the Minutes of the Audit, Risk and Improvement Committee held on Wednesday, 26 November 2025 were confirmed, subject to amendment to Item 3, being removal of point 2.

It was noted that the following matters were fulfilled out of session:

- ARIC Minutes for 26 November 2025 issued for out of session approval.
- The final version of the Risk Framework Healthcheck Internal Audit Report was issued to ARIC on 3 March 2026, as attached to Agenda Item 6 of this Agenda
- Independent Members attended an ARIC feedback and improvement workshop on 29 January 2026.
- Members received the ARIC Workshop Draft Action Plan on 18 March 2026.

RIS0326(1) Item 1 ARIC Recommendations (Action Items) and ARIC Annual Workplan 2024-2026

DISCUSSION

The report was taken as read. The Committee discussed involvement in future key activities identified in the report and the Work Plan.

The Committee requested that Action Item #55 (uplift in Major Projects Reporting) remain open.

RECOMMENDATION

That the Minutes of the Audit, Risk and Improvement Committee held on Thursday, 25 November 2026 be confirmed. It was noted these were approved out of session by members and scheduled to be adopted by Council on 21 April 2026.

Carried

RIS0326(1) Item 2 General Manager Verbal Update

DISCUSSION

The General Manager provided an update on Council's staff engagement survey results, and noted the external provider that conducted the survey on Council's behalf would provide more detail later in the meeting.

He updated the Committee about the Leichhardt Oval Refurbishment project, noting that Council has released an EOI to begin the procurement phase for the upcoming select tender, and noted that Council is continuing to negotiate with parties in relation to progressing the Leichhardt Park Aquatic Centre Upgrade. He also provided an update on the Henson Park Project, noting that stage two of the $20m project is now complete, and provides excellent facilities for women's AFL and National Rugby League.

The General Manager noted that Mr Ryann Midei, Director Property and Major Projects, and Mr Chris Sleiman, Chief Financial Officer, are leaving Council, and outlined the arrangements in place to maintain operational continuity.

The General Manager updated the Committee about the Financially Sustainable Service Delivery Program, noting that Council has successfully identified $3.4m in budget savings for 2026/27 and $4.7m for 2027/28 onwards, and is continuing to explore further opportunities for savings prior to placing the budget on exhibition in April.

He provided an update about Council's new website, which is due to launch soon, the steps taken to improve the online customer transaction experience with Snap Send Solve, and the introduction of two-factor authentication to improve the security of Council's online services portal. He also noted an increase in Council's operating position, as detailed further in the report included in the Committee's agenda pack.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the verbal update.

Carried

RIS0326(1) Item 3 Staff Engagement Survey 2025 Presentation

DISCUSSION

The report was taken as read, with the Senior Manager, Tingwall presenting a report of the staff engagement survey, benchmarks, key themes and risk implications. The Committee asked questions on insights and next steps.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report and presentation by Tingwall (formerly known as InSync).

Carried

RIS0326(1) Item 4 People and Culture - Quarter 2, FY2026

The report was taken as read.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report including the following:

a. **The Workforce Management Strategy update with the majority of actions continuing to track as planned.**
b. **Workforce insights for Q2 including workforce composition and turnover trends, which remain lower than previous financial years and below sector benchmarks.**
c. **The People & Culture Audit Actions update and the continued progress to completion.**

Carried

RIS0326(1) Item 5 Internal Ombudsman Shared Service Update

DISCUSSION

The report was taken as read. The Committee discussed the complaint key themes and resolution process and responsibility.

It is noted that the Acting Internal Ombudsman attended 15 minutes of the ARIC's premeeting in-camera discussion, to provide specific information on confidential matters being considered by the Ombudsman.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report.

Carried

RIS0326(1) Item 6 KPMG - Internal Audit Status Update

DISCUSSION

The report was taken as read. The Committee made observations regarding the Fees and Charges audit report and discussed with senior management the final Risk Management audit report and progress of actions from previous audits, current priorities and internal audit planning for the next year.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report.

Carried

RIS0326(1) Item 7 Audit Office of NSW Verbal Update

DISCUSSION

The report was taken as read. The Director Financial Audit (AO NSW) provided an overview of the engagement plan for the 2026 financial year.

RECOMMENDATION

1. **That Audit, Risk and Improvement Committee:**

    a. **receive and note the verbal update.**
    b. **receive and note the Audit Office Annual Engagement Plan for the year ending 30 June 2026.**
    c. **receive and note Audit Office of NSW Report Snapshot for Local Government 2025.**

Carried

RIS0326(1) Item 8 Governance, Risk, Compliance and Audit (GRCA) report on Q2 FY2025-26

DISCUSSION

The report was taken as read. The Committee received an outline of the ownership and review process for Council policies, compliance training, and audit action tracking.

Discussion was also held with management on the procurement and installation of GRCA system. The ARIC supports management's view to select a system that is the best fit for the Council, even if this results in a time delay.

RECOMMENDATION

1. **That the Audit Risk and Improvement Committee receive and note the report, including the following key information:**

a. **The Policy Framework update and the status of the 14 policies due for review.**
b. **The Risk Maturity Implementation Plan in the report, including current actions being undertaken by Governance and Risk on the maturation pathway.**
c. **The Insurance Claims team's 'direct settlement' initiative for motor vehicle claims resulted in a 5% reduction in motor vehicle policy costs for the 2025FY.**

Carried

RIS0326(1) Item 9 WHS and Wellbeing report on Q2 FY2025-26

DISCUSSION

The report was taken as read. The Senior Manager, Governance and Risk and the Risk, WHS and Audit Manager responded to questions regarding WHS events, compliance with regulations and Council's approach to embedding WHS practices across the organisation.

RECOMMENDATION

1. **That the Audit Risk and Improvement Committee receive and note the report.**

2. **That the Audit Risk and Improvement Committee note consultation has concluded on the Return to Work Program approved by the Executive Team at the 7 November 2025 Executive Strategy meeting, with no material changes arising.**

3. **That the Audit Risk and Improvement Committee note the following Operational Management Standards were approved by the Executive Team at the 25 February 2026 Executive Strategy meeting, for consultation with the Leadership Team, WHS Committees and Joint Consultative Committee:**

   a) **Managing WHS Risk Operational Management Standard**
   b) **Managing Working at Heights Operational Management Standard**
   c) **Management of Hazardous Chemicals Operational Management Standard**
   d) **Working with Respirable Crystalline Silica Procedure**
   e) **Fatigue Management Operational Management Standard**
   f) **Outdoor Work Management Operational Management Standard**
   g) **Remote and Isolated Work Management Operational Management Standard**

Carried

RIS0326(1) Item 1 Legal Team Report on Updates to Council

DISCUSSION

The report was taken as read.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report.

Carried

RIS0326(1) Item 11 Facilities Management Update

DISCUSSION

The report was taken as read.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report.

Carried

RIS0326(1) Item 12 Integrated Planning and Reporting Update

DISCUSSION

The report was taken as read.

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report.

Carried

RIS0326(1) Item 13 Quarterly Major Projects Report

DISCUSSION

The report was taken as read. The ARIC requested:

- Information regarding the final financial outcome (i.e. whether within or exceeding budget) of the Greenway project.
- The following information for all current and future major projects for future ARIC meetings:
  - Current percentage of project completion
  - The cost incurred to date for the projects
  - How time and cost relate to the approved budget and timeline
- The NSW Audit Office consider as part of their audit program, whether the planned use of developer contributions to cover a shortfall in funding for the Leichardt Oval is compliant with various requirements (including legislative requirements and the developer contribution agreements).

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report.

Carried

RIS0326(1) Item 14 Investment Report as at 31 January 2026

DISCUSSION

The report was taken as read. The Chief Financial Officer responded to queries from Committee members on investments and policy benchmarks.

RECOMMENDATION

1. **That Audit, Risk and Improvement Committee receive and note the report including the following key information:**

   a. **Marked to market annualised return of 4.52%pa, compared with the AusBond Bank Bill Index benchmark of 3.64% p.a.**
   b. **New investments of $14.5M.**
   c. **$2.5M FRN sold at a gain of $11K.**
   d. **100% of Council investments remain in non-fossil fuel, socially responsible and green portfolio.**

Carried

RIS0326(1) Item 15 Quarterly Budget Review Statement (Q2 to December 2025)

DISCUSSION

The report was taken as read. The Chief Financial Officer responded to queries from the Committee members.

RECOMMENDATION

1. **That the Audit Risk and Improvement Committee receive and note the report, including the following key information:**

   a. **Increasing Council's net operating position excluding capital grants from $104,000 to $160,000.**
   b. **Decreasing the Capital Works Program from $128.0 million to $119.6 million primarily to realign budget to future years to meet expected completion dates.**
   c. **Increasing projected capital grants by $3.8m.**

Carried

RIS0326(1) Item 16 Planning for Financial Statements for the Financial Year ending 30 June 2026

RECOMMENDATION

1. **That Audit, Risk and Improvement Committee receive and note the report including the following:**

   a) **ARIC meeting for final review of financial statements proposed from 15-October-26 to 01-October-26.**
   b) **Acknowledge the risk that the revaluation of Buildings, Aquatics and surrounding assets may not be completed on time.**

Carried

RIS0326(1) Item 17 Finance Audit Updates - Payroll and Payroll Leave Audit and External Audit (AO NSW)

DISCUSSION

The report was taken as read, and the Chief Financial Officer responded to queries from the Committee members. Committee discussion included prioritisation of action.

RECOMMENDATION

1. That Audit, Risk and Improvement Committee receive and note the report, including the following key information:

a. The Payroll Leave audit update on outstanding actions and the progress of five (5) items to completion.
b. The Payroll audit update on actions, noting the progress of items with one (1) action completed.
c. The AO NSW Management Letter (External Audit) actions and the progress of items toward completion.

Carried

RIS0326(1) Item 18 Quarterly Investment Properties Update

RECOMMENDATION

That Audit, Risk and Improvement Committee receive and note the report.

Carried

Meeting closed at 5.29 pm.

Item No: **C0526(1) Item 19**

Subject: **SUPPORTING VISUAL ARTISTS AND WRITERS TO FIND AFFORDABLE SPACES TO WORK IN THE INNER WEST**

Council at its meeting on 17 March 2026 resolved that the matter be deferred to the meeting to be held on 19 May 2026.

Prepared By: Ruth Callaghan - Director Community

RECOMMENDATION

That Council receive and note the report.

STRATEGIC OBJECTIVE

This report supports the following strategic directions contained within Council's Community Strategic Plan:

3: Creative communities and a strong economy

EXECUTIVE SUMMARY

In response to Council's resolution at its February meeting this report provides additional information on free and subsidised venues available for creative use including Thirning Villa, Whites Creek Cottage and 19 Railway Rd (Stonevilla). An overview of planned capital works is provided. In addition to these venues, the report provides detail on nine subsidised Council venues being used by Creatives such as Herb Greedy Hall in Marrickville and Jimmy Little Community Centre in Rozelle.

Council also requested information on Garry Owen house, which is a State Government owned property in Callan Park currently the headquarters for Writers NSW.

The report also includes an update on progress for the Marrickville Town Hall basement and associated venue management.

BACKGROUND

At the Council meeting held on 17 February 2026, Council resolved the following:

1. *Notes the importance of artists having access to affordable creative space, the high demand for affordable creative space in the inner city, and the Council's significant and ongoing efforts to support local creatives while also providing community benefit.*

2. *That Council receives a report to the March Council Meeting providing additional information on Council's investment in creative venues and opportunities to support creative arts in the Inner West, including:*
    a) *The programs, residencies, and/or events currently utilising space at Thirning Villa, Whites Creek Cottage, and Stonevilla, their length of tenancy, and the costs to Council to support them;*
    b) *The program and cost of scheduled capital works and maintenance at each of the venues listed above;*
    c) *An update on the Marrickville Town Hall basement space; and*

d) *An overview of any other subsidised venues available to support creative arts in the Inner West, including Garry Owen House.*

DISCUSSION

New Expression of Interest opportunities are currently being prepared for the two properties addressed in the February report, Thrining Villa and Whites Creek Cottage. These EOI programs will focus on providing access to these properties for writers and visual artists and will commence in 2026.

Background on the three identified properties is outlined below:

Property	Current Tenant Status	Current Status and use	Arrangement	Cost to Council
Thirning Villa	Refugee Art Project (RAP) 2018-March 2026. (cap works scheduled 2026) RAP is a small arts organization, working with refugees in detention and in community settings. RAP engage in projects with major organizations (Biennale, AGNSW, etc) using site as their headquarters, exhibition, workshop and community gathering space. Ashfield Historical Society occupy one further room on the ground floor.	3 x studios each 20.25msq Gallery/workshop space 34.2msq + shared facilities: bathroom, kitchen, courtyard w kitchenette, outdoor wet room/laundry.	RAP had rolling 6-month leases until capital works in 2026, paying peppercorn rent and utilities. A new EOI presents opportunities for a more active use of the various spaces in the Villa, enhancing collaborative practice and community engagement.	Utilities covered by Council. Planned capital works in mid-2026 will improve facilities and access and costs are 2025/2026 - $402,000 and 2026/2027 - $150,000.
Whites Creek Cottage	Currently vacant Last use for artists 2023-2024 - Two 12-month solo artist residencies per year (no artform specified). Free to use, but no stipend provided by Council. For development of creative practice, with ecological themes. Outcomes linked to Footprints	2 x 13m^2 rooms with access to shared toilets and kitchen. Currently other spaces within the cottage for general hire.	Under Plan of Management for Whites Creek Park	Utilities covered by Council. No capital works are currently planned for this site.

	Festival and other eco initiatives in White's Creek Valley Green Park.			
19 Railway Road, Sydenham	Artist collective "Stone Villa Studios Inc." have occupied this property since 2005.	2005 – ongoing, 7 studio spaces + shared facilities including gallery and outdoor areas for pottery/construction/making	Single organization/artist collective, managing rotating residencies. Utilities are managed and paid for by tenants.	Peppercorn rent is charged ($1).

Thirning Villa Capital Works

Capital works are expected to commence by May 2026 and be completed within three months. The capital works budget for the financial year 2025/2026 is $402,000 and $150,000 is planned for 2026/2027.

The scope of works is to improve functionality as studio spaces. Remedial building works will be undertaken on the internal and external elements of the building and the preparation of a concept lighting design to service the gallery space. There will be repairs to ceiling and timber floors, minor roof repairs, refurbishment of the studio/laundry and accessibility improvements to the external courtyard.

19 Railway Road (Stone Villa) Capital Works

The estimated cost to refurbish 19 Railway Road (Stonevilla) is in the order of $1.2 million, with $560,000 budgeted for 2027/2028.

Stone Villa is a local heritage item under the Inner West LEP 2022, meaning that any work must respect its heritage character and follow technical advice. Council has engaged ACOR Engineers to undertake a structural report on the property, before making decisions on the building's future use.

The engineer's report identified areas that need closer investigation, including the roof hold-down fixings, loose render, internal timber stairs and brickwork ties.

Whites Creek Cottage Capital Works

There is currently no project or budget assigned in the capital works program for this property.

Marrickville Town Hall Basement Capital Works

The capital budget allocated in the financial year 2025/2026 for all works for Marrickville Town Hall is $2,970,000 and includes $654,000 for the basement.

Since the last report on the Marrickville Town Hall in August 2025, the strip-out works to the basement have been completed, and Council staff are meeting weekly with Brand X to negotiate the lease, and accompanying service level agreement that will outline both parties' obligations, responsibilities and deliverables.

Brand X has provided a preferred layout and Council will ensure that the design responds to this proposal.

The scope involves minor internal works, which are expected to be deliverable under a Heritage Exemption Certificate. Council previously engaged an Acoustic Consultant to design options for

soundproofing to reduce noise between the basement and the main hall above.New flooring is also being installed and the air conditioning replaced at the site.

An RFQ seeking Architectural Services will be prepared for an upgrade to the toilets to cater for 150 people, as well as new electrical and lighting upgrades for stage lighting and audio-visuals to improve performance capability, as well as fast internet through the NBN.

Other Subsidised Venues

Venue	Update
Petersham Town Hall art organisation office spaces	Currently houses a number of arts organisation offices such as Queer Screen, Future Proof and Boxes of Birds, which was the result of a previous EOI process
Garry Owen House	Is a NSW Government property within Callan Park, which currently houses the Writers NSW organisation.
Chrissie Cotter Gallery	Exhibition space for emerging/mid-career artists and collectives, allocated short exhibition periods via annual EOI. The 2026 program includes 15 exhibitions involving 78 individual artists across solo and group shows.
Mervyn Fletcher Hall	Currently represents 10% of all creative bookings in 2025 at Council properties. Highest bookings are Theatre - 44% Dance - 20%.
Yanada Room Lewisham	Currently represents 9% of all creative bookings in 2025 at Council properties. Highest bookings are Theatre - 55% Art - 9%.
Herb Greedy Hall, Marrickville	Currently represents 6% of all creative bookings in 2025 at Council properties. Highest bookings are Theatre - 36% Music 36%.
Jimmy Little Community Centre, Rozelle	Currently represents 3% of all creative bookings in 2025 at Council properties. Highest bookings are Theatre - 38%
Haberfield Centre - Graham Yarroll Room	Currently represents 2% of all creative bookings in 2025 at Council properties. Highest bookings are Theatre - 100%
Seaview Street Hall, Dulwich Hill	Currently represents 2% of all creative bookings in 2025 at Council properties. Highest bookings are Theatre - 50%
Clontarf Cottage	Currently represents 1% of all creative bookings in 2025 at Council properties. Highest bookings are Film - 100%

LEGAL AND RISK IMPLICATIONS

Comment By General Counsel:

There are no legal and risk implications associated with this report.

FINANCIAL IMPLICATIONS

The capital works detailed in this report have been included in the 2025/2026 financial year or planned for 2026/2027 except Stonevilla.

The estimated cost to refurbish 19 Railway Road (Stonevilla) is in the order of $1.2 million, of which $560,000 is budgeted for 2027/2028.

ATTACHMENTS

Nil.

Item: **C0526(1) Item 20**

Title: **Leichhardt Oval Refurbishment - Project Status Update**

Author: Peter Shields - Acting Director Property and Major Projects

Recommendation

That Council receive and note the report which details the following progress since the last report:

1. **The State Significant Development Application public exhibition has closed. A response has subsequently been provided to DPHI on all submissions received.**

2. **The detailed design is progressing for the western grandstand, northern grandstand and lower bowl seating, supported by specialist consultants.**

3. **The procurement process to appoint a suitably qualified and experienced contractor to finalise the design and undertake the works continues, with three shortlisted tenderers determined through a public Expression of Interest.**

Executive Summary

Council adopted the masterplan Leichhardt Oval in late 2023 and is now proceeding to build a new northern grandstand, refurbish the western grandstand, enhance the lower seating bowl and other related infrastructure. A report is provided to every meeting of Council confirming progress since the previous report.

Further progress since the previous status report includes:

- The 80% project design is now close to completion.
- The program remains on track, with planning approval targeted for August 2026, construction scheduled to commence in October 2026, and completion anticipated in early 2028.
- This report recommends that Council receive and note the recent project progress.

Purpose

A project status update report for the Leichhardt Oval Upgrade is provided to every meeting of Council.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

2: Liveable, connected neighbourhoods and transport

4: Healthy, resilient and caring communities

Background

In October 2023 Inner West Council adopted the Leichhardt Oval Masterplan following extensive public engagement.

In June 2024, the Commonwealth, State and Local Governments formed a funding partnership to secure the future of Leichhardt Oval. The Commonwealth committing $20 million to the project, with the NSW Government and the Inner West Council investing $10 million each towards the upgrade.

At the Council meeting held on 29 April 2025, Council resolved the following C0425(1) Item 12:

> *That Council endorse the Leichhardt Oval renovation final design concepts April 2025 (Attachment 1 of the Council report) and proceed with preparing detailed plans in order to seek planning approval.*

This resulted in a project scope to the:

- Western Grandstand Player Amenities
- Western Grandstand – modern facilities for spectators, sponsors and media
- Lower Seating Bowl – All new 'stadium type' seating to ensure safety and compliance
- New Northern Grandstand

Council has engaged external consultants with demonstrated expertise in delivering complex infrastructure projects to support the Leichhardt Oval Refurbishment.

Ernst & Young (EY) has been appointed to provide project management services. EY's Sydney-based division has a strong track record in delivering major sports and recreational infrastructure across NSW, including Allianz Stadium, CommBank Stadium, and the new Penrith Stadium.

Cox Architecture has been appointed as Principal Design Consultant, leading a multidisciplinary team covering structural, electrical, mechanical, hydraulic, planning, heritage, accessibility, and Building Code of Australia compliance. With over 60 years of experience, Cox Architecture brings deep expertise in stadia and elite sports facility design, with a strong focus on venue functionality, digital integration, and spectator experience.

A robust governance framework is in place, including a Project Control Group chaired by the General Manager as Project Sponsor.

Rider Levitt Bucknall (RLB) has been appointed as the projects Quantity Surveyor (QS) to prepare cost estimates. The QS will also have an on-going role through the construction stages in assessing progress claims and variation costs, and monitoring cash flows.

NSW Public Works Advisory has been appointed as the independent project assurance consultant, responsible for monthly reporting and oversight of performance, cost, and schedule. Reports are tabled at key governance forums to support transparency and informed decision-making.

The project continues to be monitored in accordance with the Risk Management Plan and is reported to Governance forums including:

- Project Control Group – Monthly and chaired by the General Manager
- Major Capital Projects Committee – Monthly
- Audit Risk and Improvement Committee – Quarterly
- Inner West Council meetings – Monthly

Discussion

The Leichhardt Oval Refurbishment project remains in the design phase, with its high-level scope confirmed at the April 2025 Council meeting through endorsement of the final design concepts.

Throughout April 2026, the project team continued refining the design toward finalising a preliminary detailed design package, which will be issued to the independent quantity surveyor for cost planning.

The project is continuing through the State Significant Development process, with the NSW Department of Planning, Housing and Infrastructure (DPHI) as the approval authority.

The State Significant Development Application was formally lodged in late December 2025, and DPHI placed the application on public exhibition from 16 January to 12 February 2026. The community and other government agencies provided feedback on the proposed design through the DPHI website which will make up part of the assessment process.

Following this period, the submissions have been compiled by the Department. Submissions have since been provided to the project team, with responses subsequently submitted to the Department as part of the assessment process.

The procurement process to appoint a suitably qualified and experienced contractor to finalise the design and undertake the works is ongoing. A public Expression of Interest was released on 27 February 2026 and closed on 23 March 2026. Submissions were assessed by the evaluation panel and reported to Council. On 21 April 2026 Council resolved to shortlist three suitably qualified contractors to participate in a select tender process and appoint a contractor.

The overall program remains unchanged, with planning approval targeted for August 2026. This will enable procurement and contractor mobilisation ahead of construction commencement in October 2026, with completion anticipated in early 2028.

The high-level project program is presented below:

Activity	Target Completion	Status
Project Planning Scope Confirmation	May 2025	Completed
Consultant Engagements	August 2025	Completed
Lodgement of SSD Application	December 2025	Completed
Complete 80% design for tender	April 2026	In progress
Planning Approval	August 2026	In progress
Procurement	August 2026	In progress
Contract award and execution	September 2026	Future
Construction commences on-site	October 2026	Future
Construction complete	Early 2028	Future

Legal and Risk Implications

There are appropriate risk management measures in place for this project with independent project assurance, an external project management and the quantity surveyor involved in each stage of the project. Council's contract lawyer will be involved in the preparation of the tender documentation and the construction contract once a tender is awarded.

Financial Implications

Council officers, together with EY, Cox Architecture and key technical consultants including RLB, have undertaken a comprehensive cost-assurance exercise for the project. Through ongoing value-engineering activities, the team has continued to refine the project's design, scope and cost profile, ensuring that financial parameters accurately reflect detailed technical requirements.

Value-engineering and scope-refinement efforts have focused on minimising capital and future operational costs while maintaining functional performance. This has included assessing structural efficiencies, optimising building services, refining operational layouts, evaluating alternative systems and materials, and identifying potential staging opportunities. Collectively, these measures support prudent financial management by pursuing cost efficiencies without compromising asset quality or longevity.

As the project has continued to progress through the detailed design, clearer definition of structural, services, accessibility and operational requirements have strengthened the definition of project scope and reduced risks for tenderers in pricing specified works. Initial cost estimates for the Western Grandstand, lower seating bowl and Northern Grandstand were set at approximately $50 million.

Council had previously allocated $40 million for this project in the 2025/2026 Long Term Financial, noting any additional funding beyond the $40 million allocation would be expended in the 2027/28 financial year. Council's Chief Financial Officer has confirmed that $10 million of developer contributions funding will be available for use, with any remaining funding to be sourced from the depreciation reserve as a significant portion of the work involves the replacement of an aging asset. As time progresses other funding sources may provide an alternative funding source for the allocated budget, including grant funding.

The Request For Tender will be arranged into separable portions. Separable portions will enable Council to consider the cost of specific items alongside the project scope and funding for the project. Once the tenders are evaluated, the Chief Financial Officer will confirm final funding arrangements and this information will be reported to Council when a recommendation to award the tender is being made.

Attachments

Nil.

Item: **C0526(1) Item 21**

Title: **Investment Report at 31 March 2026**

Author: Sharon Bowman - Director Corporate

Recommendation

That Council receive the investment report for March 2026, noting that the $178m non-fossil fuel portfolio had an annualised marked to market return for the month of 4.53% pa (compared with the AusBond Bank Bill Index benchmark of 3.81% pa).

Executive Summary

- A monthly investment report is provided to Council detailing the investment portfolio in terms of movements, performance, and compliance
- During the month of March 2026:
    - Council made $10.0m of new investments and had $19.0m in investments mature
    - Council's market value investment portfolio size is $178.1m ($9.5m lower than last month)
    - Council's portfolio return for the month was 4.53% annualised on a marked-to-market basis, performing well against the 'AusBond Bank Bill Index' Benchmark of 3.81% pa
- Over the past 12 months, the portfolio has returned 4.54% pa on a marked-to-market basis (outperforming the benchmark by 0.74%)
- Council's entire investment portfolio remains invested in a non-fossil fuel portfolio, with 54% of the portfolio in Non-Fossil Fuel Lending authorised deposit-taking institutions (ADIs), 12% in Socially Responsible Investments, and 34% in Green investments
- The RBA increased the cash rate by 0.25% on 17 March, and the market is now factoring up to two additional rate increases in 2026.

Purpose

The purpose of this report is to meet the requirements of reg 212 of the Local Government (General) Regulation 2021, which requires the Responsible Accounting Officer to prepare and present a formal investment report to Council on a monthly basis.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

Background

The objective of investing Council's funds is to seek the most favourable return available, whilst:

- Complying with the legislative requirements listed below
- Investing in a non-fossil fuel investment portfolio, as resolved by Council
- Having due consideration of risk and security for that investment type
- Ensuring that its liquidity requirements are being maintained
- Considering the preservation of capital – investments are placed in a manner that seeks to ensure security and safeguard the investment portfolio
- Remaining within the credit rating policy guidelines imposed by the NSW TCorp loan covenant requirements
- Managing credit and interest rate risk within identified thresholds and parameters.

Legislative requirements

All investments are to comply with the following:

- Local Government Act 1993
- Local Government (General) Regulation 2021
- Ministerial Investment Order dated 17 February 2011
- Local Government Code of Accounting Practice and Financial Reporting
- Australian Accounting Standards
- Division of Local Government Investment Policy Guidelines May 2010.

Certification

The Acting Chief Financial Officer, Sajjad Ali, as the Responsible Accounting Officer has certified that the investments listed in the attached report have been made in accordance with Section 625 of the *Local Government Act 1993*, the *Local Government (General) Regulation 2021*, and Council's Investment Policy.

Discussion

Changes in our portfolio

During the month of March, Council made new investments of $10.0m, comprising:

- $5.0m 3-month Term Deposit with Heritage & Peoples Choice Bank at a fixed rate of 5.05%pa
- $5.0m 6-month Term Deposit with Heritage & Peoples Choice Bank at a fixed rate of 5.20%pa

Additionally, $19.0m of investments matured, comprising:

- $10.0m 5-year Floating Rate Note with Newcastle Greater Mutual at a floating rate of 4.3058%pa
- $4.0m 12-month Green Term Deposit with Westpac at a fixed rate of 4.52%pa
- $5.0m 6-month Term Deposit with Bank of Queensland at a fixed rate of 4.24%pa

Investment advice provided to Council suggested that staggering a mix of fixed deposits between 9 months to 3 years remains an optimal strategy for the 'core' assets to maximise returns over a longer-term cycle, which can be supplemented by investing a smaller proportion of surplus funds senior FRNs.

Despite the possibility of a few rate hikes in 2026, locking in rates above 5¼% p.a. across 1-3 year tenors (small proportion of surplus funds) should still outperform benchmark in the long-run, on the assumption that the RBA can get inflation back within their 2-3% target band.

The value of our Portfolio

The attachments to this report detail all investments held by Council and interest returns for the period ending 31 March 2026.

Council's market value investment portfolio size is $178.1m (as set out in the table below), $9.5m lower than the prior month market value of $187.6m.

Compliant	Issuer	Rating	Invested ($)^	Invested (%)	Max Limit (%)	Available ($)
✓	Commonwealth Govt	AAA	$2,393,353	1.34%	50%	$86,670,041
✓	National Housing FIC	AAA	$3,833,154	2.15%	50%	$85,230,240
✓	NSW TCorp	AA+	$4,771,145	2.68%	50%	$84,292,249
✓	South Australian Govt	AA+	$10,221,948	5.74%	50%	$78,841,446
✓	Westpac	AA-	$60,000,000	33.68%	50%	$29,063,394
✓	Bendigo and Adelaide	A-	$6,265,543	3.52%	35%	$56,078,833
✓	BOQ	A-	$48,973,452	27.49%	35%	$13,370,924
✓	Bank Australia	BBB+	$8,542,453	4.80%	20%	$27,082,905
✓	Beyond Bank	BBB+	$1,204,375	0.68%	20%	$34,420,982
✓	Bank of Us	BBB+	$1,100,000	0.62%	20%	$34,525,358
✓	BankVic	BBB+	$3,000,000	1.68%	20%	$32,625,358
✓	Great South. Bank	BBB+	$3,451,582	1.94%	20%	$32,173,776
✓	Heritage Bank	BBB+	$10,999,299	6.17%	20%	$24,626,059
✓	Newcastle Permanent	BBB+	$7,074,641	3.97%	20%	$28,550,717
✓	Teachers Mutual Bank	BBB+	$2,998,440	1.68%	20%	$32,626,918
✓	RACQ Bank	BBB+	$2,212,069	1.24%	20%	$33,413,288
X	EmeraldMBS2006-1A	Unrated	$270,986	0.15%	0%	-$270,986
X	EmeraldMBS2006-1B	Unrated	$814,350	0.46%	0%	-$814,350
			$178,126,788	**100.00%**		

^Note valuations of Council's securities on the Imperium Markets platform are marked-to-market and priced on a daily basis from an independent third party provider.

Figure 1 Portfolio value and diversification

Council has two non-compliant (unrated) investments. It is noted that these were purchased in July 2006 and have long maturity dates of August 2051 and August 2056. They represent a market value $1.1m, less than 1% of Council's invested funds.

Ethical (Non-fossil fuel) investment portfolio

Council's entire investment portfolio remains invested in Green, Socially Responsible or Non-Fossil Fuel lending, as set out in the table below. All Socially Responsible Investments (SRI's) also comply with the Non-Fossil Fuel standards.

These investments include:

- Green Term Deposits/Floating Rate Notes from banks which may also provide fossil fuel lending (such as CBA and Westpac)
- Bond issues from a range of institutions and government agencies
- Targeted funding to a wide range of green and socially responsible projects and initiatives.

Figure 2 Investment type

Category	Invested ($)	Invested (%)
Green	$60,000,000	33.68%
Socially Responsible Investment	$21,219,600	11.91%
Non-Fossil Fuel Lending	$96,907,188	54.40%
Fossil Fuel Lending	$0	0.00%
Total	**$178,126,788**	**100.00%**

Investment Returns

Council's portfolio during the month had an annualised return of 4.53% pa on a marked-to-market basis, performing well against the 'AusBond Bank Bill Index' Benchmark of 3.81% pa.

For the past 12 months, the portfolio has returned 4.54% pa on a marked-to-market basis.

The marked-to-market or current market value, which Council is required to account for, represents the price at which the asset could be sold in the current market. This would be the outcome if Council were to sell the investment now (i.e. prior to its due date).

As interest rates rise and fall, the valuations of existing bonds fall and rise in the market. While the market value of a bond or note may drop below the face value during the life of a security, provided Council does not sell the security and the issuer is sound (which all of Council's holdings are) then the market value will return to its face value at maturity.

External / Internal Restrictions & Working Funds

Council's External Restriction reserves are funds that are restricted for use for specific purposes according to agreements with external parties. Examples include:

- Developer Contributions
- Grants
- Domestic Waste Reserve
- Stormwater Levy

Internal Restriction reserves are reserves created internally by Council to set aside funds for a specific purpose. Examples include:

- Employment Leave Entitlements
- Investment Property Reserve
- Infrastructure Renewal Reserve
- Depreciation Contra Reserve

Figure 3 External / Internal Restrictions & Working Funds

Reserves	Mar-26
External Restrictions	98,903,516
Internal restrictions	140,114,634
Working Funds	7,179,825
	246,197,975

Reconciliation	Mar-26
Bank & Cash	68,071,187
Investments	178,126,788
TOTAL	**246,197,975**

Other Investment Information

Financial markets remain volatile as the Middle East conflict continues to dampen risk sentiment, with the conflict becoming more protracted and strategically broader. The market remains focussed on the inflation consequences of the disruptions, from which central bank expectations have repriced sharply.

In the deposit market, over March, at the short-end of the curve (12 months and less), the average deposit rates offered by the domestic major banks were up to 35bp higher compared to February, after the RBA lifted official rates by a further 25bp. At the longer-end of the curve (1-5 years), the average rates were also up to 35bp higher compared to the previous month.

Domestic issues

The following issues are being considered in Council's investment strategy:

- In a close decision based on timing and not the direction (5 votes to 4), the RBA Monetary Policy Board decided to lift the official cash rate by 25bp to 4.10% on 17 March. The main driver of the decision was a judgement that there is a material risk that inflation remains above target for even longer than previously anticipated.
- Headline February CPI was +3.7% y/y (+3.8% y/y January), whilst the monthly trimmed mean was +3.3% y/y, unchanged from January.
- The market is factoring two further interest rate rises in 2026.

Legal and Risk Implications

There are no legal or risk implications associated with this report.

Financial Implications

This report's recommendations will have no financial impact on Council.

Attachments

1. Inner West Council Economic and Investment Portfolio Commentary - March 2026
2. Inner West Council Investment Report - March 2026

Monthly Investment Review

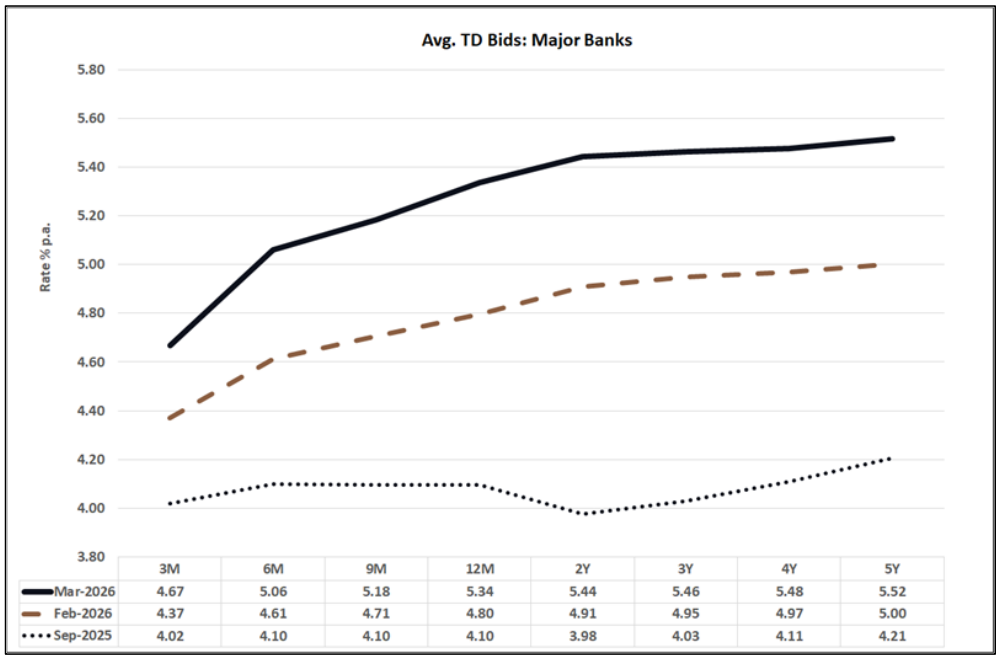
March 2026

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Market Update Summary

Financial markets remain volatile as the Middle East conflict continues to dampen risk sentiment, with the conflict becoming more protracted and strategically broader. The market remains focussed on the inflation consequences of the disruptions, from which central bank expectations have repriced sharply.

In the deposit market, over March, at the short-end of the curve (12 months and less), the average deposit rates offered by the domestic major banks was up to 35bp higher compared to where they were the previous month (February) after the RBA lifted official rates by a further 25bp. At the longer-end of the curve (1-5 years), the average rates were also up to 35bp higher compared to where they were the previous month. Markets are pricing in another two rate hikes for 2026.



	3M	6M	9M	12M	2Y	3Y	4Y	5Y
Mar-2026	4.67	5.06	5.18	5.34	5.44	5.46	5.48	5.52
Feb-2026	4.37	4.61	4.71	4.80	4.91	4.95	4.97	5.00
Sep-2025	4.02	4.10	4.10	4.10	3.98	4.03	4.11	4.21

Source: Imperium Markets

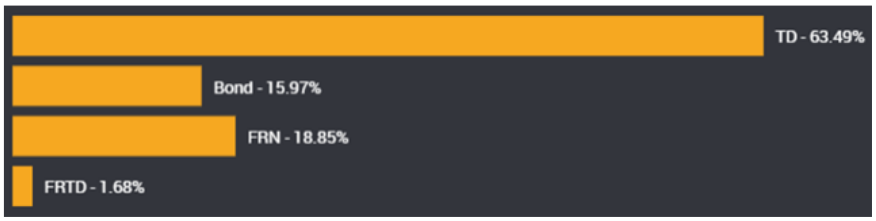
Inner West Council's Portfolio & Compliance

Asset Allocation

A large proportion of the portfolio is directed to fixed and floating rate term deposits (~65%). The remainder of the portfolio is held in FRNs (~19%), which includes a residual exposure to the grandfathered mortgage backed securities, and fixed bonds (~16%).

Senior FRNs remain marginally 'expensive' on a historical basis but new issuances should continue to be considered on a case by case scenario for diversification purposes (duration and asset type). In the interim, staggering a mix of fixed deposits between 9 months to 3 years remains a more optimal strategy for the 'core' assets to maximise returns over a longer-term cycle, which can be supplemented by investing a small proportion of surplus funds in senior FRNs.

Should inflation be within the RBA's target band of 2-3% over the longer-term, fixed assets yielding above 5¼-5½% p.a. for 1-3 years or higher should outperform benchmark.



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Term to Maturity

The portfolio remains highly liquid with around 43% of assets maturing within 12 months.

There is significant capacity to invest in short-medium (1-3 years), which is where we see the current value to optimise returns in the longer-run once the immediate capital projects are delivered. Where there is (counterparty) capacity to invest in attractive medium-longer term investments, we recommend this be allocated to medium-term fixed assets or newly issued FRNs (refer to respective sections below).

The non-compliance in the +10 year category reflects the grandfathered Mortgage Backed Securities which have a final maturity date of +2050.

Compliant	Horizon	Invested ($)	Invested (%)	Min Limit (%)	Max Limit (%)	Available ($)
✓	0 - 12 months	$75,727,965	42.51%	30%	100%	$102,398,822
✓	1 – 3 years	$49,520,186	27.80%	0%	60%	$57,355,886
✓	3 – 5 years	$36,648,202	20.57%	0%	40%	$34,602,513
✓	5 – 10 years	$15,145,099	8.50%	0%	20%	$20,480,259
X	+10 years	$1,085,336	0.61%	0%	0%	-$1,085,336
		$178,126,788	**100.00%**			

Arlo Advisory

Counterparty

Capacity limits are often dependent on the overall movement in the portfolio's balances (inflows or capital expenditures). With the adoption of the new policy, there is now higher capacity to invest with the BBB rated entities.

Overall, the portfolio is lightly diversified across the investment grade spectrum, with no exposure to unrated ADIs. The exposure to "Unrated" assets reflects the grandfathered Mortgage Backed Securities.

Compliant	Issuer	Rating	Invested ($)^	Invested (%)	Max Limit (%)	Available ($)
✓	Commonwealth Govt	AAA	$2,393,353	1.34%	50%	$86,670,041
✓	National Housing FIC	AAA	$3,833,154	2.15%	50%	$85,230,240
✓	NSW TCorp	AA+	$4,771,145	2.68%	50%	$84,292,249
✓	South Australian Govt	AA+	$10,221,948	5.74%	50%	$78,841,446
✓	Westpac	AA-	$60,000,000	33.68%	50%	$29,063,394
✓	Bendigo and Adelaide	A-	$6,265,543	3.52%	35%	$56,078,833
✓	BOQ	A-	$48,973,452	27.49%	35%	$13,370,924
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✓	Bank of Us	BBB+	$1,100,000	0.62%	20%	$34,525,358
✓	BankVic	BBB+	$3,000,000	1.68%	20%	$32,625,358
✓	Great South. Bank	BBB+	$3,451,582	1.94%	20%	$32,173,776
✓	Heritage Bank	BBB+	$10,999,299	6.17%	20%	$24,626,059
✓	Newcastle Permanent	BBB+	$7,074,641	3.97%	20%	$28,550,717
✓	Teachers Mutual Bank	BBB+	$2,998,440	1.68%	20%	$32,626,918
✓	RACQ Bank	BBB+	$2,212,069	1.24%	20%	$33,413,288
X	EmeraldMBS2006-1A	Unrated	$270,986	0.15%	0%	-$270,986
X	EmeraldMBS2006-1B	Unrated	$814,350	0.46%	0%	-$814,350
			$178,126,788	**100.00%**		

^Note valuations of Council's securities on the Imperium Markets platform are marked-to-market and priced on a daily basis from an independent third party provider.

Ethical (Environmentally, Socially Responsible or Fossil Fuel Free) Investments

Council has made the active decision to divest any investment which has an exposure to fossil fuels. Council will continue to favour newly issued fossil fuel-free investment products and/or ethical investments, providing it does not significantly compromise the risk and return profile of the overall investment portfolio.

The overall summary of Council's investments can be categorised as follows:

Category	Invested ($)	Invested (%)
Green	$60,000,000	33.68%
Socially Responsible Investment	$21,219,600	11.91%
Non-Fossil Fuel Lending	$96,907,188	54.40%
Fossil Fuel Lending	$0	0.00%
Total	**$178,126,788**	**100.00%**

Credit Quality

The portfolio remains diversified from a credit ratings perspective. The portfolio is mainly directed amongst the investment grade spectrum. All aggregate ratings categories are within the adopted Policy limits. The exposures to "Unrated" investments comprise of the grandfathered MBS investments.

Compliant	Credit Rating	Invested ($)	Invested (%)	Max Limit (%)	Available ($)
✓	AAA Category	$6,226,507	3.50%	100%	$171,900,281
✓	AA Category	$74,993,093	42.10%	100%	$103,133,695
✓	A Category	$55,238,995	31.01%	70%	$69,449,757
✓	BBB Category	$40,582,858	22.78%	30%	$12,855,178
✓	Unrated Category	$1,085,336	0.61%	10%	$16,727,343
		$178,126,788	**100.00%**		

^Note valuations of Council's securities on the Imperium Markets platform are marked-to-market and priced on a daily basis from an independent third party provider.

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Performance

Council's performance (excluding cash holdings) for the month ending March 2026 is summarised as follows:

Performance (Actual)	1 month	3 months	6 months	FYTD	1 year
Official Cash Rate	0.34%	0.94%	1.84%	2.77%	3.77%
AusBond Bank Bill Index	0.32%	0.91%	1.82%	2.75%	3.80%
Council's T/D Portfolio	0.37%	1.06%	2.13%	3.26%	4.43%
Council's FRT/D Portfolio	0.36%	1.02%	2.05%	3.10%	4.13%
Council's FRN Portfolio	0.43%	1.24%	2.53%	4.01%	5.21%
Council's Bond Portfolio	0.33%	0.94%	1.90%	2.86%	3.81%
Council's Total Portfolio^	**0.38%**	**1.08%**	**2.19%**	**3.40%**	**4.54%**
Outperformance	**0.06%**	**0.17%**	**0.37%**	**0.64%**	**0.74%**

^Total portfolio performance excludes Council's cash account holdings.

Performance (Annualised)	1 month	3 months	6 months	FYTD	1 year
Official Cash Rate	4.10%	3.85%	3.72%	3.71%	3.77%
AusBond Bank Bill Index	3.81%	3.73%	3.68%	3.69%	3.80%
Council TDs	4.47%	4.35%	4.32%	4.37%	4.43%
Council's FRT/D Portfolio	4.27%	4.18%	4.16%	4.15%	4.13%
Council FRNs	5.20%	5.11%	5.13%	5.38%	5.21%
Council's Bond Portfolio	3.99%	3.88%	3.84%	3.83%	3.81%
Council's Portfolio^	**4.53%**	**4.45%**	**4.45%**	**4.55%**	**4.54%**
Outperformance	**0.72%**	**0.71%**	**0.76%**	**0.87%**	**0.74%**

^Total portfolio performance excludes Council's cash account holdings.

For the month of March, the portfolio (excluding cash) provided a solid return of +0.38% (actual) or +4.53% p.a. (annualised), outperforming the benchmark AusBond Bank Bill Index return of +0.32% (actual) or +3.81% p.a. (annualised).

Arlo Advisory

Recommendations for Council

Term Deposits

Going forward, over the long-run, Council's interest income can be increased by undertaking a slightly longer duration position (spread across 1-3 years), with rates on offer along this part of the curve likely to be offered up to ¼-½% p.a. higher compared to shorter tenors in a normal market environment. Despite the possibility of a few rate hikes in 2026, locking in rates above 5¼% p.a. across 1-3 year tenors (small proportion of surplus funds) should still outperform benchmark in the long-run, on assumption that the RBA can get inflation back within their 2-3% target band.

As at the end of March, Council's **deposit** portfolio was yielding 4.38% p.a. (up 8bp from the previous month) with a weighted average duration of around 597 days (~1.6 years). ***We recommend Council maintains this average duration in the long-run to optimise returns.***

Please refer to the section below for further details on the Term Deposit market.

Securities

Primary (new) **FRNs** (with maturities between 3-5 years) are expensive on a historical basis but remains an option (particularly for those investors with portfolios skewed towards fixed assets) and should be considered on a case by case scenario. **Fixed Bonds** may also provide some attractive opportunities from new (primary) issuances and potentially secondary market offers (or 'tap').

Please refer to the sections below for further details on each market.

Council FRNs – Recommendations for Sale/Switches

We now recommend Council sells/switches out of the following FRN(s):

Issuer	Rating	Maturity Date	Trade Reference	ISIN	Face Value	Trading Margin	Capital Price ($)	Unrealised Gain ($)
Bend. Adel	A-	14/05/2027	176855902	AU3FN0087797	$2,000,000	+56.0bp	$100.435	$8,702
Newcastle	BBB+	10/02/2027	542315	AU3FN0066221	$4,750,000	+71.0bp	$100.198	$9,405
Bank Aust	BBB+	30/10/2026	544590	AU3FN0082509	$1,650,000	+73.0bp	$100.393	$6,491

The above sale would result in a capital gain of **~$24.5k** and could easily be switched into higher yielding complying assets. We will inform Council when the opportunity arises.

Council's Fixed Bonds

A handful of Councils' fixed bonds are now at a discount to par given the rise in bond yields over the past few years. Unless there is an emergency to access funds at short notice, Council is likely to hold these assets to maturity and will receive its original face value back. If there is an opportunity to sell prior to maturity (if official rates fall to an attractive level), we will inform Council accordingly.

Grandfathered Investments

Council holds the following 'grandfathered' Mortgage Backed Securities (MBS). The valuation as at the end of March 2026 is shown as follows:

Asset	Maturity Date	ISIN	Face Value	Capital Value	Current Price	Monthly Actual Return (%)
2006-1A*	21/08/2051	AU300EMER013	$289,208	$270,986	$93.699	+0.09%
2006-1B	21/08/2056	AU300EMER021	$1,000,000	$814,350	$81.435	+0.23%

** Emerald MBS 2006-1A paid out a distribution of $15,951.10 in Feb 2026 which resulted in the decline in the face value to $289,208.25*

The MBS2006-1A security should pay its capital well before the final maturity date.

We note the liquidity of assets such as the above in the secondary market is considered very poor with large bid-ask spreads (we would indicatively suggest a bid-ask spread of around $5-$10 either side of the current 'fair' value). In most circumstances, bids are well below the indicated "mid" or "fair" values. As such, Council is expected to hold this asset for the long-term, potentially until it makes its final payment.

Third Party Valuer ("Arms-Length")

Imperium Markets uses an external third party provider (IBS Capital[1]) who has started valuing (effective 31st March 2022) Council's holding of this asset on a daily basis (end-of-business day valuations).

IBS Capital prices all investor's securities (FRNs, bonds, mortgage backed securities) on a daily basis. We believe this is important for auditing purposes, especially when investors revaluate their assets at the end of every financial year. The revaluations of all securities on the Imperium Markets platform is NOT biased i.e. they are not provided by the bank or financial intermediary that sold the security to the client.

IBS Capital's methodology is based on extensive experience in financial markets, and it has been developed by an AFMA accredited principal. In designing the valuation methodology the following AASB directives were used - market approach valuation technique as per paragraphs 61-66 of the AASB13 Standard as well as Appendix B, Application guidance, Valuation techniques paragraph of the same document.

Where applicable, end-of-day closing prices (trading margins and yields) are crossed checked and compared with other external data providers including YieldBroker, Refinitiv and/or Bloomberg's. To make sure that adverse liquidity conditions do not influence closing prices, changes to each day's closing prices from the previous trading date are analysed. If the changes are considerably different to changes in

[1] http://ibscapital.com.au/

benchmark rates, the use of interpolation, based on securities with similar characteristics such as credit rating, maturity and capital structure (level of seniority), are applied.

Term Deposit Market Review

Current Term Deposits Rates

As at the end of March, we see value in the following:

ADI	LT Credit Rating	Term	Rate % p.a.
ING	A	5 years	5.60%
Westpac	AA-	5 years	5.60%
NAB	AA-	5 years	5.45%
BoQ	A-	5 years	5.39%
ING	A	4 years	5.55%
Westpac	AA-	4 years	5.55%
NAB	AA-	4 years	5.45%
BoQ	A-	4 years	5.34%
Westpac	AA-	3 years	5.55%
ING	A	3 years	5.50%
NAB	AA-	3 years	5.45%
BankVic	BBB+	3 years	5.40%
Westpac	AA-	2 years	5.50%
ING	A	2 years	5.50%
BankVic	BBB+	2 years	5.50%
Bendigo-Adelaide	A-	2 years	5.44%

The above deposits are suitable for investors looking to maintain diversification and lock-in a slight premium compared to purely investing short-term.

For terms under 12 months, we believe the strongest value is currently being offered by the following ADIs (*we stress that rates are indicative, dependent on daily funding requirements and different for industry segments*):

ADI	LT Credit Rating	Term	Rate % p.a.
BankVic	BBB+	12 months	5.55%
Regional Aus. Bank	BBB+	12 months	5.50%
Bank of Sydney	Unrated	12 months	5.50%
ING	A	12 months	5.46%
Police & Nurses	BBB+	12 months	5.45%
Bank of Sydney	Unrated	9 months	5.40%
NAB	AA-	9 months	5.39%
Bendigo-Adelaide	A-	9 months	5.39%
Regional Australia	BBB+	9 months	5.35%
Heritage and P.C.	BBB+	9 months	5.35%
BankVic	BBB+	6 months	5.40%
Bank of Sydney	Unrated	6 months	5.40%
Bank Australia	BBB+	6 months	5.35%
NAB	AA-	6 months	5.34%
Bendigo-Adelaide	A-	6 months	5.34%
Heritage and P.C.	BBB+	3 months	5.00%
NAB	AA-	3 months	4.96%
Bank of Sydney	Unrated	3 months	4.95%
Westpac	AA-	3 months	4.82%

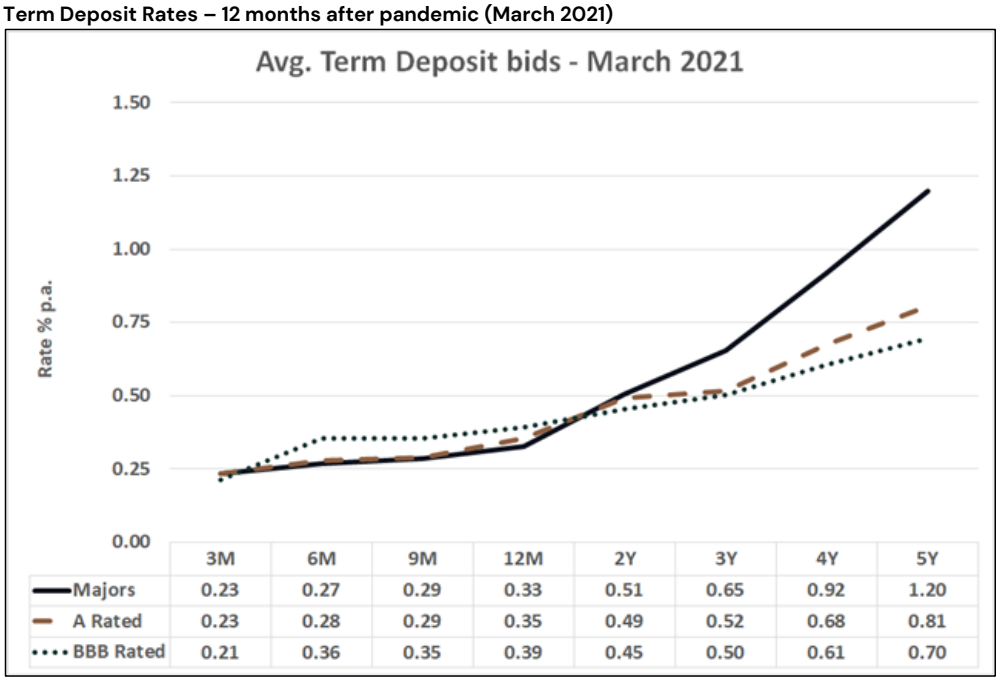
For those investors that do not require high levels of liquidity and can stagger their investments longer term, they will be rewarded over a longer-term cycle if they roll for an average min. term of 12 months, with a spread of investments out to 5 years (this is where we see current value). In a normal market environment (upward sloping yield curve), investors could earn over a cycle, on average, up to ¼-½% p.a. higher compared to those investors that entirely invest in short-dated deposits.

Despite the possibility of additional rate hikes in 2026, investors should consider allocating some longer-term surplus funds for diversification purposes by investing across 1-5 year fixed deposits and locking in rates above 5¼-5½% p.a. Should inflation get under control (be within the RBA's 2-3% target band), yields above these levels should still outperform benchmark.

Term Deposits Analysis

Pre-pandemic (March 2020), a 'normal' marketplace meant the lower rated ADIs (i.e. BBB category) were offering higher rates on term deposits compared to the higher rated ADIs (i.e. A or AA rated). But due to the cheap funding available provided by the RBA via their Term Funding Facility (TFF) during mid-2020, allowing the ADIs to borrow as low as 0.10% p.a. fixed for 3 years, those lower rated ADIs (BBB rated) did not require deposit funding from the wholesale deposit. Given the higher rated banks had more capacity to lend (as they have a greater pool of mortgage borrowers), they subsequently were offering higher deposit rates. In fact, some of the lower rated banks were not even offering deposit rates at all. As a result, most investors placed a higher proportion of their deposit investments with the higher rated (A or AA) ADIs over the past three years.

Term Deposit Rates – 12 months after pandemic (March 2021)



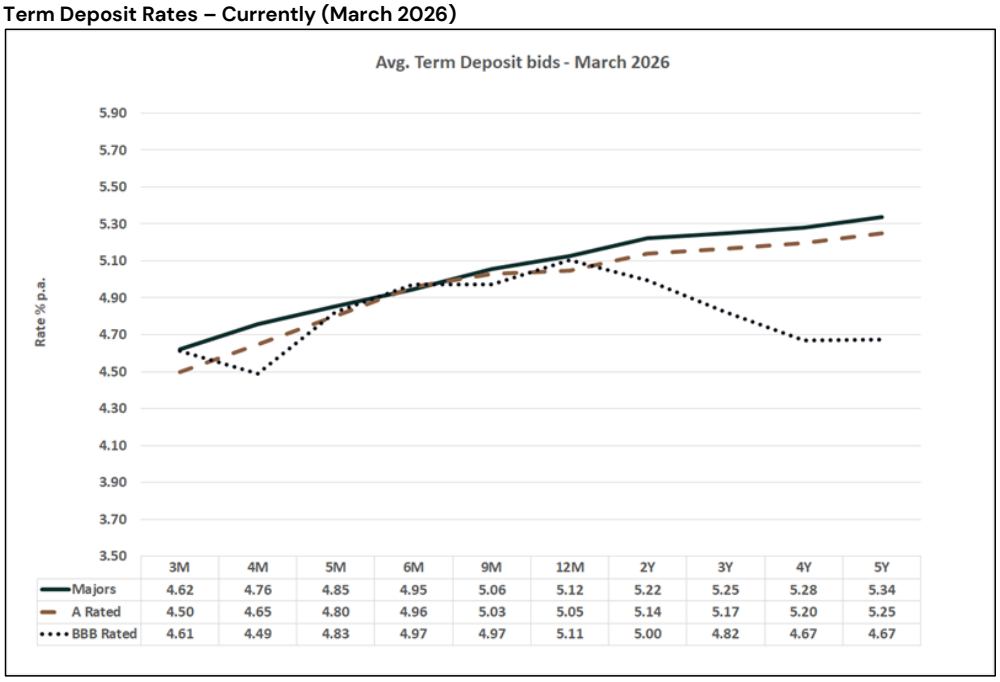
	3M	6M	9M	12M	2Y	3Y	4Y	5Y
Majors	0.23	0.27	0.29	0.33	0.51	0.65	0.92	1.20
A Rated	0.23	0.28	0.29	0.35	0.49	0.52	0.68	0.81
BBB Rated	0.21	0.36	0.35	0.39	0.45	0.50	0.61	0.70

Source: Imperium Markets

The abnormal marketplace experienced during the pandemic is starting to reverse as the competition for deposits slowly increases, partially driven by the RBA's term funding facility coming to an end. In recent months, we have started to periodically see some of the lower rated ADIs ("A" and "BBB" rated) offering slightly higher rates compared to the domestic major banks ("AA" rated) on different parts of the curve (i.e. pre-pandemic environment). Some of this has been attributed to lags in adjusting their deposit rates as some banks (mainly the lower rated ADIs) simply set their rates for the week.

Going forward, investors should have a larger opportunity to invest a higher proportion of its funds with the lower rated institutions (up to Policy limits), from which the majority are not lending to the Fossil Fuel industry or considered 'ethical'. We are slowly seeing this trend emerge, although the major banks always seem to react more quickly than the rest of the market during periods of volatility:

Term Deposit Rates – Currently (March 2026)



	3M	4M	5M	6M	9M	12M	2Y	3Y	4Y	5Y
Majors	4.62	4.76	4.85	4.95	5.06	5.12	5.22	5.25	5.28	5.34
A Rated	4.50	4.65	4.80	4.96	5.03	5.05	5.14	5.17	5.20	5.25
BBB Rated	4.61	4.49	4.83	4.97	4.97	5.11	5.00	4.82	4.67	4.67

Source: Imperium Markets

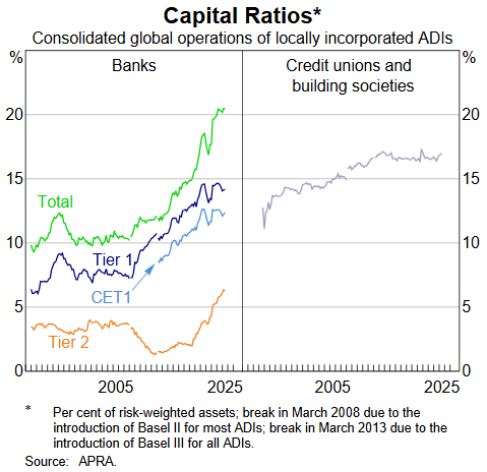
Financial Stability of the Banking (ADI) Sector

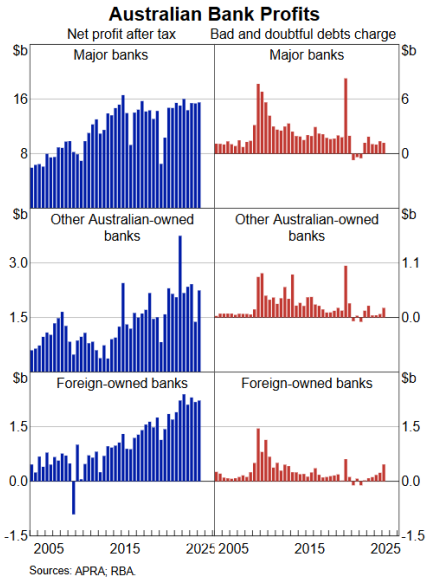
The RBA's Financial Stability reaffirms the strong balance sheet across the ADI sector. They noted that the risk of widespread financial stress remains limited due to the generally strong financial positions of most (individual) borrowers. Very few mortgage borrowers are in negative equity, limiting the impact on lenders (ADIs) in the event of default and supporting their ability to continue providing credit to the economy. Most businesses that have entered insolvency are small and have little debt, limiting the broader impact on the labour market and thus household incomes, and on the capital position of lenders (ADIs).

Australian banks (collectively the APRA regulated ADIs) have maintained prudent lending standards and are well positioned to continue supplying credit to the economy. A deterioration in economic conditions or temporary disruption to funding markets is unlikely to halt lending activity. Banks have anticipated an

increase in loan arrears and have capital and liquidity buffers well above regulatory requirements (*see Capita Ratios chart below*). APRA's mandate is to "*protect depositors*" and provide "*financial stability*".

Over the past two decades, both domestic and international banks continue to operate and demonstrate high levels of profitability (*see Australian Bank Profits chart below*), which also covers two stress-test environments being the GFC (September 2008) and the COVID pandemic period (March 2020):





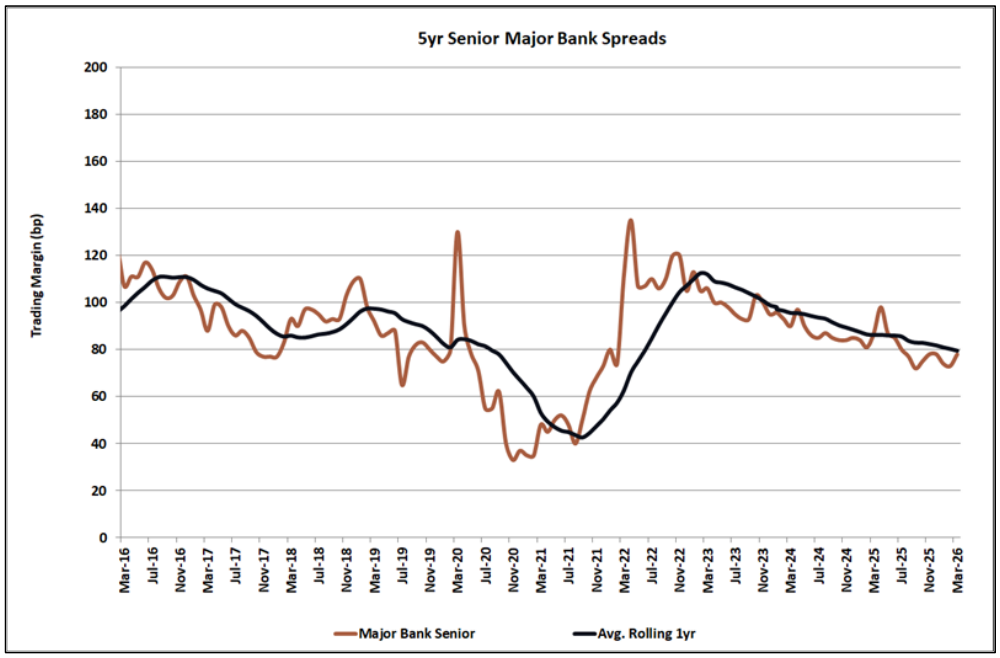
The Council of Financial Regulators (CFR) - being the Australian Prudential Regulation Authority (APRA), the Australian Securities and Investments Commission (ASIC), the Australian Treasury and the Reserve Bank of Australia (RBA), have the ultimate aim of promoting the stability of the financial system, whilst supporting effective and efficient regulation. In their latest quarterly review, the CFR agreed on the following priorities heading into 2026:

- Improving preparedness for geopolitical risks;
- Operational vulnerabilities, including cyber, third parties and AI;
- Amplification of systemic liquidity risk: further strengthening CFR and industry readiness to respond to systemic liquidity stress events; and
- High household leverage: continuing to closely monitor household leverage and bank lending standards.

The Council noted that in each of these priority areas, CFR agencies are taking forward a number of initiatives to strengthen the resilience of the financial system.

Senior FRNs Market Review

Over March, amongst the senior major bank FRNs, physical credit securities widened up to 5bp at the long-end of the curve. Long-term major bank senior securities remain 'expensive' on a historical basis, noting the 5yr margin has averaged around the +92bp level over a cycle (currently around +80bp).



Source: IBS Capital

During the month, there was little issuances as issuers were reluctant to tap into the primary markets given the selloff in risk markets. QBank (BBB) issued a 3 year senior private placement FRN at +140bp, whilst MyState (BBB) issued a 3 year senior FRN at +115bp, printing $250m.

Amongst the "A" and "BBB" rated sector, the securities widened up to 20bp at the 3-5 year part of the curve. Overall, credit securities are marginally expensive on a historical basis but remain a good option for diversification purposes. FRNs will continue to play a role in investors' portfolios mainly based on their liquidity and the ability to roll down the curve and gross up returns over ensuing years (in a relatively stable credit environment), whilst also providing some diversification to those investors skewed towards fixed assets (and especially with the RBA on a tightening bias).

Senior FRNs (ADIs)	31/03/2026	27/02/2026
"AA" rated – 5yrs	+80bp	+73bp
"AA" rated – 3yrs	+63bp	+58bp
"A" rated – 5yrs	+88bp	+80bp
"A" rated – 3yrs	+70bp	+63bp
"BBB" rated – 3yrs	+115bp	+95bp

Source: IBS Capital

We now generally recommend switches ('benchmark' issues only) into new primary issues, out of the following senior FRNs that are maturing:

- On or before early-2029 for the "AA" rated ADIs (domestic major banks);
- On or before mid-2027 for the "A" rated ADIs; and
- Within 6-9 months for the "BBB" rated ADIs (consider case by case).

Investors holding onto the above senior FRNs ('benchmark' issues only) in their last few years are now generally holding sub optimal investments and are not maximising returns by foregoing realised capital gains. In the current challenging economic environment, any boost in overall returns should be locked in when it is advantageous to do so, particularly as switch opportunities become available.

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Senior Fixed Bonds – ADIs (Secondary Market)

Investors may look at some opportunities in the secondary market. We currently see value in the following fixed bond lines (please note supply in the secondary market may be limited on any day):

ISIN	Issuer	Rating	Capital Structure	Maturity Date	~Remain. Term (yrs)	Fixed Coupon	Indicative Yield
AU3CB0314763	Bendigo	A-	Senior	24/10/2028	2.57	4.79%	5.46%
AU3CB0308955	BoQ	A-	Senior	30/04/2029	3.09	5.30%	5.55%
AU3CB0319879	Nova Sco.	A-	Senior	21/03/2030	3.98	5.23%	5.81%
AU3CB0331056	ING Bank	A	Senior	13/02/2031	4.88	5.21%	5.52%
AU3CB0326890	CBA	AA-	Senior	09/10/2035	9.53	5.18%	5.86%

Arlo Advisory

Economic Commentary

International Market

Financial markets remain volatile as the Middle East conflict continues to dampen risk sentiment, with the conflict becoming more protracted and strategically broader. The market remains focussed on the inflation consequences of the disruptions, from which central bank expectations have repriced sharply.

Across equity markets, the US indices were sold off with the S&P 500 Index falling -5.09%, whilst the tech heavy NASDAQ suffered a loss of -4.75%. Europe's main indices also plunged, with falls across Germany's DAX (-10.30%), France's CAC (-8.90%) and UK's FTSE (-6.73%).

The US Federal Reserve and Bank of Canada held rates steady as expected, both indicating in different ways they are prepared to "*look through*" initial energy price rises. The Swiss National Bank also kept official rates unchanged, at 0.0%.

US February CPI rose +0.3% m/m, with core CPI up +0.2%, both in line with consensus, confirming inflation remains too firm for the FOMC to pivot toward labour-market support for now. The US unemployment rate rose by 0.1% to 4.4% in February. US retail sales for January, while not disappointing, were at best uninspiring. The headline print, at -0.2%, was down a little less than expected.

Canada's February labour report was unequivocally weak, the unemployment rate up 0.2% to 6.7% (flat on a trend basis since late 2024), with employment falling -84k m/m. Canada's annual inflation rate eased to a nine-month low in February with headline at +1.8% (from +2.3%) and core at +2.0%.

UK January GDP was flat against the +0.2% consensus, which UK economic observers note leaves the level of GDP flat from seven months ago. UK headline inflation was in line at +3.0%, but core and services inflation were both 0.1% higher than expected. The Bank of England, in announcing a unanimous (9-0) decision to keep rates at 3.75%, said that all members "*stand ready to act*" to contain inflation.

Norway's Norges Bank held policy unchanged, but its guidance pivoted from expected easing to expected tightening. An earlier plan of three rate cuts by the end of 2028 has been replaced by guidance that an increase "*at one of the forthcoming monetary policy meetings*" will likely be necessary.

The MSCI World ex-Aus Index fell -6.25% for the month of March:

Index	1m	3m	1yr	3yr	5yr	10yr
S&P 500 Index	-5.09%	-4.63%	+16.33%	+16.69%	+10.44%	+12.23%
MSCI World ex-AUS	-6.25%	-3.58%	+19.35%	+17.43%	+10.85%	+12.45%
S&P ASX 200 Accum. Index	-7.15%	-1.61%	+11.67%	+9.54%	+8.63%	+9.44%

Source: S&P, MSCI

Domestic Market

In a close decision based on timing and not the direction (5 votes to 4), the RBA Monetary Policy Board decided to lift the official cash rate by 25bp to 4.10% in March. The main driver of the decision was a judgement that there is a material risk that inflation remains above target for even longer than previously anticipated.

The unemployment rate rose to 4.3% in February (4.1% consensus), despite strong employment growth, up +49k. The rise in unemployment came alongside a 0.2% rise in participation to 66.9%, back to where it was in October last year.

Q4 GDP rose +0.8% q/q and +2.6% y/y, slightly below market expectations.

Dwelling prices across the combined capitals have risen +9.6% over the past year. In February, prices rose +0.6% m/m, driven by the mid-size capitals with Sydney and Melbourne seeing flat outcomes. On a 3-month annualised basis, dwelling prices are rising around +30% in Perth and about +20% in Brisbane and Adelaide, while Sydney (-0.3%) and Melbourne (-1.8%) are now recording declines.

Household spending rose by +0.3% m/m in January to be +4.6% higher over the year, but remains below the recent trend.

The Australian dollar fell around -3.94%, finishing the month at US68.45 cents (from US71.26 cents the previous month).

Credit Market

The global credit indices widened significantly during the month as risk assets were sold off. Overall, credit assets remain resilient despite the escalating geopolitical tensions, with spreads still below longer-term historical averages:

Index	March 2026	February 2026
CDX North American 5yr CDS	67bp	54bp
iTraxx Europe 5yr CDS	73bp	54bp
iTraxx Australia 5yr CDS	92bp	67bp

Source: Markit

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Fixed Interest Review

Benchmark Index Returns

Index	March 2026	February 2026
Bloomberg AusBond Bank Bill Index (0+YR)	+0.32%	+0.28%
Bloomberg AusBond Composite Bond Index (0+YR)	-1.42%	+0.88%
Bloomberg AusBond Credit FRN Index (0+YR)	+0.25%	+0.32%
Bloomberg AusBond Credit Index (0+YR)	-1.15%	+0.64%
Bloomberg AusBond Treasury Index (0+YR)	-1.36%	+0.98%
Bloomberg AusBond Inflation Gov't Index (0+YR)	-0.89%	+1.08%

Source: Bloomberg

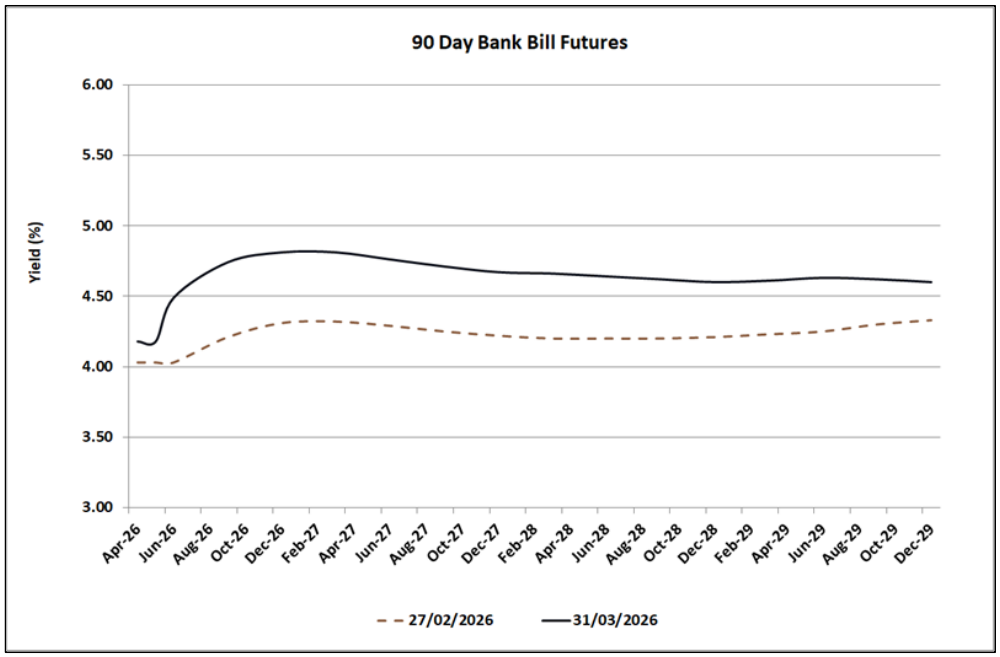
Other Key Rates

Index	March 2026	February 2026
RBA Official Cash Rate	4.10%	3.85%
90 Day (3 month) BBSW Rate	4.32%	3.99%
3yr Australian Government Bonds	4.66%	4.21%
10yr Australian Government Bonds	4.97%	4.64%
US Fed Funds Rate	3.50%-3.75%	3.50%-3.75%
2yr US Treasury Bonds	3.79%	3.38%
10yr US Treasury Bonds	4.30%	3.97%

Source: RBA, ASX, US Department of Treasury

90 Day Bill Futures

Bill futures rose significantly during the month. Markets have reacted quickly after the RBA lifted rates in consecutive meetings, whilst also signalling further rate rises may need to be delivered to temper rising inflation expectations.



Source: ASX

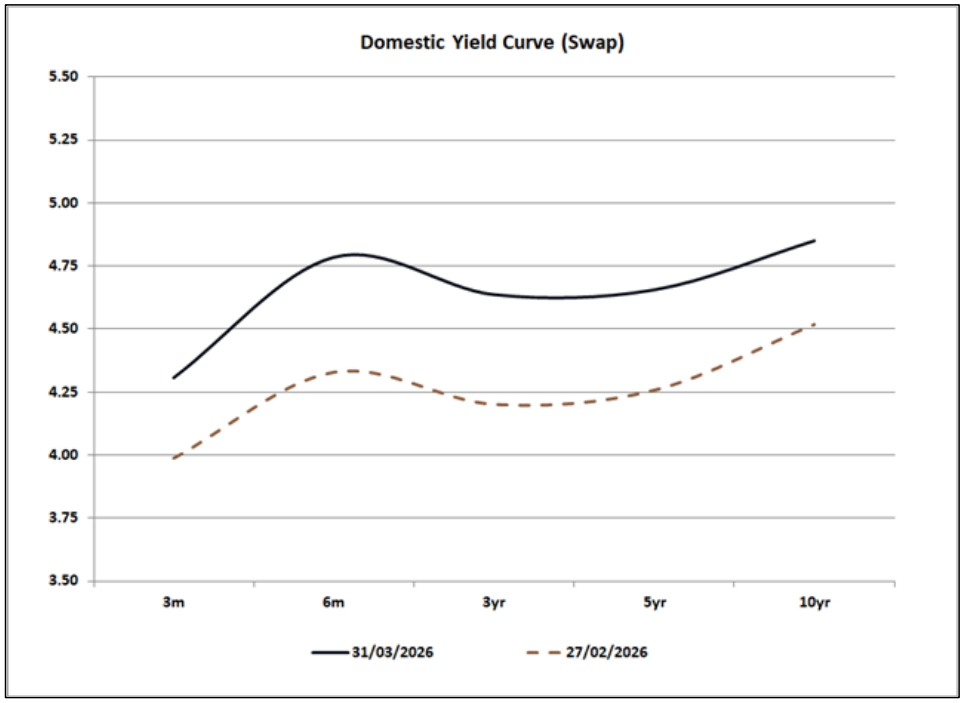
Fixed Interest Outlook

Markets finally flipped from pricing meaningful rate cuts in the US over the next year, to a much flatter and potential rate increase for 2026, as inflation expectations have recalibrated significantly. At month-end, President Trump had told aides he was willing to end the US military campaign against Iran even if the Strait of Hormuz remains largely closed.

Domestically, after lifting rates in February and March, the RBA remains "*attentive to the data and the evolving assessment of the outlook and risks to guide its decisions*". Every meeting is considered "*live*" , with the RBA commenting that "*members agreed that further tightening in monetary policy would likely be required*". Members noted higher oil prices had further increased inflation risk and downside risks to the labour market had abated over prior months.

On the path forward, uncertainty about the breadth and duration of the conflict in the Middle East meant "*it was not possible to predict the future path for the cash rate target with any confidence*" and that a longer conflict could have a material bearing on both inflation and economic activity.

Yields rose up to 45bp at the longer-end of the curve this month:



Source: ASX, RBA

Investment Report

01/03/2026 to 31/03/2026

INNER WEST

Portfolio Valuation as at 31/03/2026

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	03/12/2025	03/06/2026	4.3900	2,000,000.00	2,000,000.00	28,625.21	7,456.99
Heritage and Peoples Choice Limited	BBB+	TD	NON-FOSSIL FUEL LENDING	At Maturity	23/03/2026	23/06/2026	5.0500	5,000,000.00	5,000,000.00	6,226.03	6,226.03
Westpac	AA-	FRTD	GREEN	Quarterly	30/06/2021	30/06/2026	4.7152	3,000,000.00	3,000,000.00	775.10	775.10
Bank of Us	BBB+	TD	NON-FOSSIL FUEL LENDING	At Maturity	22/01/2026	22/07/2026	4.4700	1,100,000.00	1,100,000.00	9,295.15	4,176.08
Westpac	AA-	TD	GREEN	At Maturity	22/01/2026	22/07/2026	4.4700	4,000,000.00	4,000,000.00	33,800.55	15,185.75
Westpac	AA-	TD	SOCIALLY RESPONSIBLE INVESTMENT	At Maturity	22/01/2026	22/07/2026	4.4700	4,000,000.00	4,000,000.00	33,800.55	15,185.75
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	22/01/2026	22/07/2026	4.5100	4,000,000.00	4,000,000.00	34,103.01	15,321.64
Westpac	AA-	TD	GREEN	At Maturity	17/09/2025	17/09/2026	4.1100	3,500,000.00	3,500,000.00	77,245.48	12,217.40
Westpac	AA-	TD	GREEN	At Maturity	18/09/2025	18/09/2026	4.0900	6,500,000.00	6,500,000.00	142,029.45	22,579.04
Heritage and Peoples Choice Limited	BBB+	TD	NON-FOSSIL FUEL LENDING	At Maturity	23/03/2026	23/09/2026	5.2000	5,000,000.00	5,000,000.00	6,410.96	6,410.96
Westpac	AA-	TD	GREEN	At Maturity	26/09/2025	28/09/2026	4.2100	3,000,000.00	3,000,000.00	64,707.12	10,726.85
Westpac	AA-	TD	GREEN	At Maturity	30/10/2025	30/10/2026	4.3400	6,000,000.00	6,000,000.00	109,153.97	22,116.16
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	30/10/2023	30/10/2026	5.3362	1,656,491.10	1,650,000.00	14,714.75	7,477.99
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	10/02/2022	10/02/2027	4.9428	4,759,405.00	4,750,000.00	32,162.05	19,940.47
RACQ Bank	BBB+	FRN	NON-FOSSIL FUEL	Quarterly	05/03/2024	05/03/2027	5.6448	2,212,069.20	2,200,000.00	9,186.33	9,186.33

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
			LENDING								
Westpac	AA-	TD	GREEN	Annual	17/03/2025	17/03/2027	4.3800	2,000,000.00	2,000,000.00	3,600.00	3,600.00
Westpac	AA-	TD	GREEN	Quarterly	21/03/2024	22/03/2027	4.7000	18,000,000.00	18,000,000.00	20,860.27	20,860.27
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	30/04/2025	30/04/2027	3.9900	5,000,000.00	5,000,000.00	183,649.32	16,943.84
Bendigo and Adelaide	A-	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	14/05/2024	14/05/2027	5.1000	1,596,500.80	1,600,000.00	30,851.51	6,930.41
Bendigo and Adelaide	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	14/05/2024	14/05/2027	4.9572	2,008,702.00	2,000,000.00	11,951.61	8,420.45
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Quarterly	26/09/2025	27/09/2027	4.0900	2,000,000.00	2,000,000.00	1,120.55	1,120.55
Great Southern Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	01/11/2024	01/11/2027	4.8785	1,453,939.65	1,450,000.00	11,240.60	6,007.91
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	27/09/2024	21/02/2028	5.6935	1,519,386.00	1,500,000.00	8,657.24	7,253.36
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	21/02/2024	21/02/2028	5.6935	1,367,447.40	1,350,000.00	7,791.52	6,528.03
Beyond Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	21/03/2025	21/03/2028	5.4630	1,204,375.20	1,200,000.00	1,616.45	1,616.45
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	30/04/2025	28/04/2028	4.0400	5,000,000.00	5,000,000.00	185,950.68	17,156.16
Westpac	AA-	TD	GREEN	Annual	30/04/2025	28/04/2028	3.9600	2,000,000.00	2,000,000.00	72,907.40	6,726.58
BankVic	BBB+	TD	NON-FOSSIL FUEL LENDING	Annual	18/09/2025	18/09/2028	4.0800	3,000,000.00	3,000,000.00	65,391.78	10,395.62
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Quarterly	26/09/2025	26/09/2028	4.1100	2,000,000.00	2,000,000.00	1,351.23	1,351.23
Teachers Mutual Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	03/10/2025	03/10/2028	4.6907	2,998,440.00	3,000,000.00	33,156.18	11,951.65

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
Bendigo and Adelaide	A-	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	24/10/2024	24/10/2028	4.7900	688,683.80	700,000.00	14,606.22	2,847.75
Great Southern Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	03/11/2025	03/11/2028	4.7950	1,997,642.00	2,000,000.00	14,976.16	8,144.93
NSW Treasury Corp	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	15/11/2018	15/11/2028	3.0000	4,771,145.00	5,000,000.00	55,479.45	12,739.73
BOQ	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	20/11/2025	20/11/2028	4.7568	3,994,920.00	4,000,000.00	20,851.73	16,160.09
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	27/11/2025	27/11/2028	5.0161	3,999,128.00	4,000,000.00	18,140.42	17,041.00
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	14/02/2024	14/02/2029	5.8072	919,876.50	900,000.00	6,300.41	4,438.93
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	26/03/2024	26/03/2029	4.9900	2,000,000.00	2,000,000.00	1,640.55	1,640.55
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	30/04/2025	30/04/2029	4.1400	5,000,000.00	5,000,000.00	190,553.42	17,580.82
Westpac	AA-	TD	GREEN	Annual	30/04/2025	30/04/2029	4.0400	3,000,000.00	3,000,000.00	111,570.41	10,293.70
BOQ	A-	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	30/04/2024	30/04/2029	5.3000	2,978,532.00	3,000,000.00	66,649.32	13,504.11
Heritage and Peoples Choice Limited	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	05/11/2025	05/11/2029	4.9826	999,299.00	1,000,000.00	7,508.03	4,231.80
Bendigo and Adelaide	AAA	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	28/11/2024	28/11/2029	4.9580	1,971,656.00	2,000,000.00	33,687.23	8,421.81
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	30/04/2025	30/04/2030	4.2900	5,000,000.00	5,000,000.00	197,457.53	18,217.81
NHFIC	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	10/02/2021	27/05/2030	1.5200	1,303,356.00	1,500,000.00	7,808.22	1,936.44
BOQ	A-	TD	NON-FOSSIL FUEL	Annual	05/08/2025	06/08/2030	4.1500	5,000,000.00	5,000,000.00	135,869.86	17,623.29

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
			LENDING								
Westpac	AA-	TD	GREEN	Annual	13/08/2025	13/08/2030	4.1400	5,000,000.00	5,000,000.00	131,005.48	17,580.82
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	13/08/2025	13/08/2030	4.1400	5,000,000.00	5,000,000.00	131,005.48	17,580.82
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	23/01/2026	23/01/2031	4.9385	1,395,359.00	1,400,000.00	12,880.69	5,872.08
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	24/01/2025	23/05/2031	4.5000	1,947,236.00	2,000,000.00	31,561.64	7,643.84
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	27/06/2024	23/05/2031	4.5000	4,868,090.00	5,000,000.00	78,904.11	19,109.59
NHFIC	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	01/07/2021	01/07/2031	1.7400	2,529,798.00	3,000,000.00	12,728.22	4,433.42
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	11/10/2024	24/05/2034	1.7500	1,519,494.00	2,000,000.00	12,273.97	2,972.60
Commonwealth Government	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	14/06/2024	21/06/2034	4.2500	2,393,352.50	2,500,000.00	29,109.59	9,023.97
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	10/02/2026	24/05/2035	4.7500	1,887,128.00	2,000,000.00	33,315.07	8,068.49
EmeraldMBS2006-1A	Unrated	FRN	MBS	Quarterly	17/07/2006	21/08/2051	4.4435	270,985.53	289,208.25	1,302.70	1,091.45
EmeraldMBS2006-1B	Unrated	FRN	MBS	Quarterly	17/07/2006	21/08/2056	4.7435	814,350.00	1,000,000.00	4,808.48	4,028.73
TOTALS								**178,126,787.68**	**180,089,208.25**	**2,604,326.45**	**554,073.61**

Portfolio by Asset as at 31/03/2026

Asset Type: TD

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	03/12/2025	03/06/2026	4.3900	2,000,000.00	2,000,000.00	28,625.21	7,456.99
Heritage and Peoples Choice Limited	BBB+	TD	NON-FOSSIL FUEL LENDING	At Maturity	23/03/2026	23/06/2026	5.0500	5,000,000.00	5,000,000.00	6,226.03	6,226.03
Bank of Us	BBB+	TD	NON-FOSSIL FUEL LENDING	At Maturity	22/01/2026	22/07/2026	4.4700	1,100,000.00	1,100,000.00	9,295.15	4,176.08
Westpac	AA-	TD	GREEN	At Maturity	22/01/2026	22/07/2026	4.4700	4,000,000.00	4,000,000.00	33,800.55	15,185.75
Westpac	AA-	TD	SOCIALLY RESPONSIBLE INVESTMENT	At Maturity	22/01/2026	22/07/2026	4.4700	4,000,000.00	4,000,000.00	33,800.55	15,185.75
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	22/01/2026	22/07/2026	4.5100	4,000,000.00	4,000,000.00	34,103.01	15,321.64
Westpac	AA-	TD	GREEN	At Maturity	17/09/2025	17/09/2026	4.1100	3,500,000.00	3,500,000.00	77,245.48	12,217.40
Westpac	AA-	TD	GREEN	At Maturity	18/09/2025	18/09/2026	4.0900	6,500,000.00	6,500,000.00	142,029.45	22,579.04
Heritage and Peoples Choice Limited	BBB+	TD	NON-FOSSIL FUEL LENDING	At Maturity	23/03/2026	23/09/2026	5.2000	5,000,000.00	5,000,000.00	6,410.96	6,410.96
Westpac	AA-	TD	GREEN	At Maturity	26/09/2025	28/09/2026	4.2100	3,000,000.00	3,000,000.00	64,707.12	10,726.85
Westpac	AA-	TD	GREEN	At Maturity	30/10/2025	30/10/2026	4.3400	6,000,000.00	6,000,000.00	109,153.97	22,116.16
Westpac	AA-	TD	GREEN	Annual	17/03/2025	17/03/2027	4.3800	2,000,000.00	2,000,000.00	3,600.00	3,600.00
Westpac	AA-	TD	GREEN	Quarterly	21/03/2024	22/03/2027	4.7000	18,000,000.00	18,000,000.00	20,860.27	20,860.27
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	30/04/2025	30/04/2027	3.9900	5,000,000.00	5,000,000.00	183,649.32	16,943.84
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Quarterly	26/09/2025	27/09/2027	4.0900	2,000,000.00	2,000,000.00	1,120.55	1,120.55

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	30/04/2025	28/04/2028	4.0400	5,000,000.00	5,000,000.00	185,950.68	17,156.16
Westpac	AA-	TD	GREEN	Annual	30/04/2025	28/04/2028	3.9600	2,000,000.00	2,000,000.00	72,907.40	6,726.58
BankVic	BBB+	TD	NON-FOSSIL FUEL LENDING	Annual	18/09/2025	18/09/2028	4.0800	3,000,000.00	3,000,000.00	65,391.78	10,395.62
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Quarterly	26/09/2025	26/09/2028	4.1100	2,000,000.00	2,000,000.00	1,351.23	1,351.23
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	26/03/2024	26/03/2029	4.9900	2,000,000.00	2,000,000.00	1,640.55	1,640.55
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	30/04/2025	30/04/2029	4.1400	5,000,000.00	5,000,000.00	190,553.42	17,580.82
Westpac	AA-	TD	GREEN	Annual	30/04/2025	30/04/2029	4.0400	3,000,000.00	3,000,000.00	111,570.41	10,293.70
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	30/04/2025	30/04/2030	4.2900	5,000,000.00	5,000,000.00	197,457.53	18,217.81
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	05/08/2025	06/08/2030	4.1500	5,000,000.00	5,000,000.00	135,869.86	17,623.29
Westpac	AA-	TD	GREEN	Annual	13/08/2025	13/08/2030	4.1400	5,000,000.00	5,000,000.00	131,005.48	17,580.82
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	13/08/2025	13/08/2030	4.1400	5,000,000.00	5,000,000.00	131,005.48	17,580.82
TD SUBTOTALS								**113,100,000.00**	**113,100,000.00**	**1,979,331.45**	**316,274.71**

Asset Type: FRTD

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
Westpac	AA-	FRTD	GREEN	Quarterly	30/06/2021	30/06/2026	4.7152	3,000,000.00	3,000,000.00	775.10	775.10
FRTD SUBTOTALS								**3,000,000.00**	**3,000,000.00**	**775.10**	**775.10**

Asset Type: FRN

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	30/10/2023	30/10/2026	5.3362	1,656,491.10	1,650,000.00	14,714.75	7,477.99
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	10/02/2022	10/02/2027	4.9428	4,759,405.00	4,750,000.00	32,162.05	19,940.47
RACQ Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	05/03/2024	05/03/2027	5.6448	2,212,069.20	2,200,000.00	9,186.33	9,186.33
Bendigo and Adelaide	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	14/05/2024	14/05/2027	4.9572	2,008,702.00	2,000,000.00	11,951.61	8,420.45
Great Southern Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	01/11/2024	01/11/2027	4.8785	1,453,939.65	1,450,000.00	11,240.60	6,007.91
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	27/09/2024	21/02/2028	5.6935	1,519,386.00	1,500,000.00	8,657.24	7,253.36
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	21/02/2024	21/02/2028	5.6935	1,367,447.40	1,350,000.00	7,791.52	6,528.03
Beyond Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	21/03/2025	21/03/2028	5.4630	1,204,375.20	1,200,000.00	1,616.45	1,616.45
Teachers Mutual Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	03/10/2025	03/10/2028	4.6907	2,998,440.00	3,000,000.00	33,156.18	11,951.65
Great Southern Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	03/11/2025	03/11/2028	4.7950	1,997,642.00	2,000,000.00	14,976.16	8,144.93
BOQ	A-	FRN	NON-FOSSIL FUEL LENDING	Quarterly	20/11/2025	20/11/2028	4.7568	3,994,920.00	4,000,000.00	20,851.73	16,160.09
Bank Australia	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	27/11/2025	27/11/2028	5.0161	3,999,128.00	4,000,000.00	18,140.42	17,041.00
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	14/02/2024	14/02/2029	5.8072	919,876.50	900,000.00	6,300.41	4,438.93
Heritage and Peoples Choice	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	05/11/2025	05/11/2029	4.9826	999,299.00	1,000,000.00	7,508.03	4,231.80

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
Limited Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	23/01/2026	23/01/2031	4.9385	1,395,359.00	1,400,000.00	12,880.69	5,872.08
EmeraldMBS2006-1A	Unrated	FRN	MBS	Quarterly	17/07/2006	21/08/2051	4.4435	270,985.53	289,208.25	1,302.70	1,091.45
EmeraldMBS2006-1B	Unrated	FRN	MBS	Quarterly	17/07/2006	21/08/2056	4.7435	814,350.00	1,000,000.00	4,808.48	4,028.73
FRN SUBTOTALS								**33,571,815.58**	**33,689,208.25**	**217,245.35**	**139,391.64**

Asset Type: BOND

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
Bendigo and Adelaide	A-	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	14/05/2024	14/05/2027	5.1000	1,596,500.80	1,600,000.00	30,851.51	6,930.41
Bendigo and Adelaide	A-	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	24/10/2024	24/10/2028	4.7900	688,683.80	700,000.00	14,606.22	2,847.75
NSW Treasury Corp	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	15/11/2018	15/11/2028	3.0000	4,771,145.00	5,000,000.00	55,479.45	12,739.73
BOQ	A-	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	30/04/2024	30/04/2029	5.3000	2,978,532.00	3,000,000.00	66,649.32	13,504.11
Bendigo and Adelaide	AAA	BOND	NON-FOSSIL FUEL LENDING	Semi-Annual	28/11/2024	28/11/2029	4.9580	1,971,656.00	2,000,000.00	33,687.23	8,421.81
NHFIC	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	10/02/2021	27/05/2030	1.5200	1,303,356.00	1,500,000.00	7,808.22	1,936.44
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	24/01/2025	23/05/2031	4.5000	1,947,236.00	2,000,000.00	31,561.64	7,643.84
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	27/06/2024	23/05/2031	4.5000	4,868,090.00	5,000,000.00	78,904.11	19,109.59

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
NHFIC	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	01/07/2021	01/07/2031	1.7400	2,529,798.00	3,000,000.00	12,728.22	4,433.42
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	11/10/2024	24/05/2034	1.7500	1,519,494.00	2,000,000.00	12,273.97	2,972.60
Commonwealth Government	AAA	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	14/06/2024	21/06/2034	4.2500	2,393,352.50	2,500,000.00	29,109.59	9,023.97
South Australian Government	AA+	BOND	SOCIALLY RESPONSIBLE INVESTMENT	Semi-Annual	10/02/2026	24/05/2035	4.7500	1,887,128.00	2,000,000.00	33,315.07	8,068.49
BOND SUBTOTALS								**28,454,972.10**	**30,300,000.00**	**406,974.55**	**97,632.16**

Portfolio by Asset Totals as at 31/03/2026

Type	Capital Value ($)	Face Value ($)	Accrued ($)	Accrued MTD ($)
TD	113,100,000.00	113,100,000.00	1,979,331.45	316,274.71
FRTD	3,000,000.00	3,000,000.00	775.10	775.10
FRN	33,571,815.58	33,689,208.25	217,245.35	139,391.64
BOND	28,454,972.10	30,300,000.00	406,974.55	97,632.16
TOTALS	**178,126,787.68**	**180,089,208.25**	**2,604,326.45**	**554,073.61**

Counterparty Compliance as at 31/03/2026

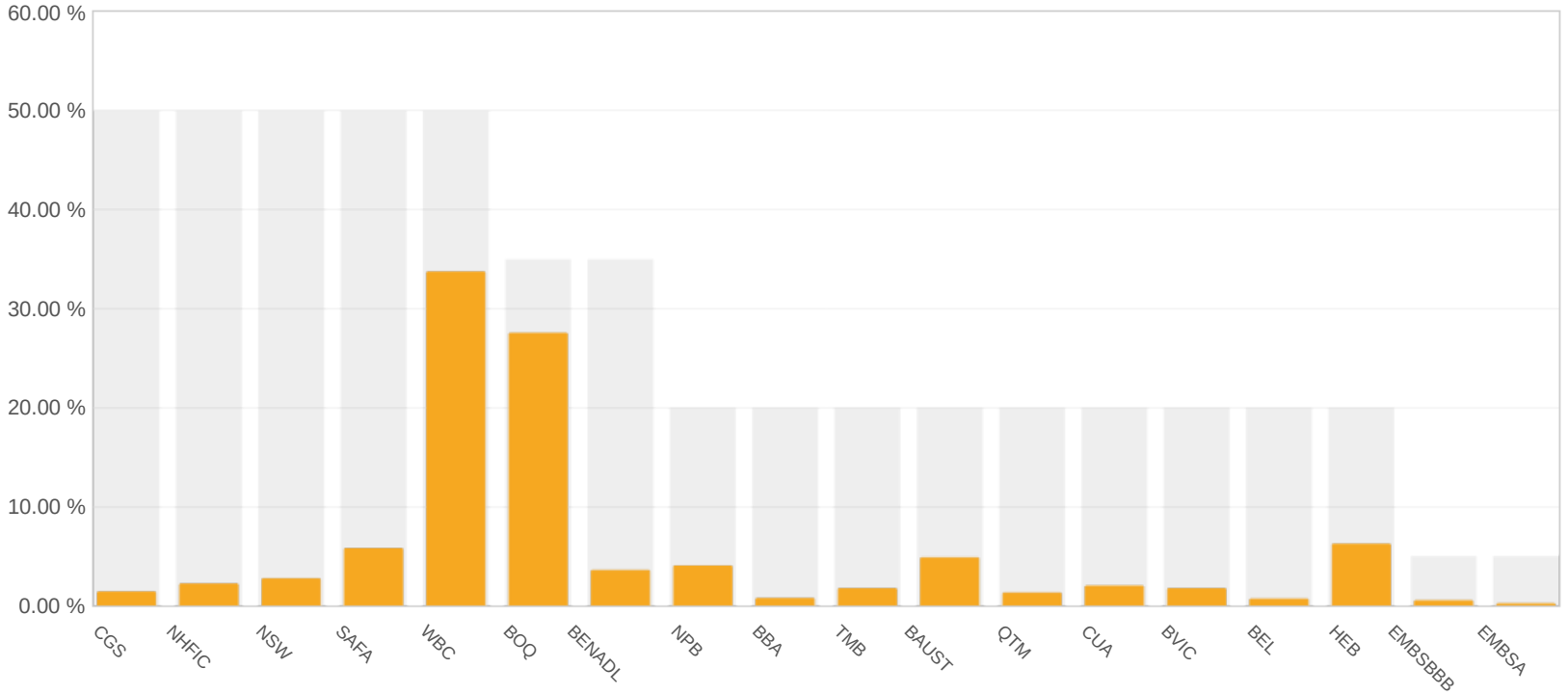
Long Term Investments

Compliant	Bank Group	Term	Rating	Invested ($)	Invested (%)	Limit (%)	Limit ($)	Available ($)
✔	Commonwealth Government	Long	AAA	2,393,352.50	1.34	50.00	-	86,670,041.34
✔	NHFIC	Long	AAA	3,833,154.00	2.15	50.00	-	85,230,239.84
✔	NSW Treasury Corp	Long	AA+	4,771,145.00	2.68	50.00	-	84,292,248.84
✔	South Australian Government	Long	AA+	10,221,948.00	5.74	50.00	-	78,841,445.84
✔	Westpac	Long	AA-	60,000,000.00	33.68	50.00	-	29,063,393.84
✔	BOQ	Long	A-	48,973,452.00	27.49	35.00	-	13,370,923.69
✔	Bendigo and Adelaide	Long	A-	6,265,542.60	3.52	35.00	-	56,078,833.09
✔	Newcastle Permanent	Long	BBB+	7,074,640.50	3.97	20.00	-	28,550,717.04
✔	Beyond Bank	Long	BBB+	1,204,375.20	0.68	20.00	-	34,420,982.34
✔	Teachers Mutual Bank	Long	BBB+	2,998,440.00	1.68	20.00	-	32,626,917.54
✔	Bank Australia	Long	BBB+	8,542,452.50	4.80	20.00	-	27,082,905.04
✔	RACQ Bank	Long	BBB+	2,212,069.20	1.24	20.00	-	33,413,288.34
✔	Great Southern Bank	Long	BBB+	3,451,581.65	1.94	20.00	-	32,173,775.89
✔	BankVic	Long	BBB+	3,000,000.00	1.68	20.00	-	32,625,357.54

Compliant	Bank Group	Term	Rating	Invested ($)	Invested (%)	Limit (%)	Limit ($)	Available ($)
✔	Bank of Us	Long	BBB+	1,100,000.00	0.62	20.00	-	34,525,357.54
✔	Heritage Bank	Long	BBB+	10,999,299.00	6.17	20.00	-	24,626,058.54
✔	EmeraldMBS2006-1B	Long	Unrated	814,350.00	0.46	5.00	-	8,091,989.38
✔	EmeraldMBS2006-1A	Long	Unrated	270,985.53	0.15	5.00	-	8,635,353.86
TOTALS				**178,126,787.68**	**100.00**			

INNER WEST

Counterparty Compliance - Long Term Investments

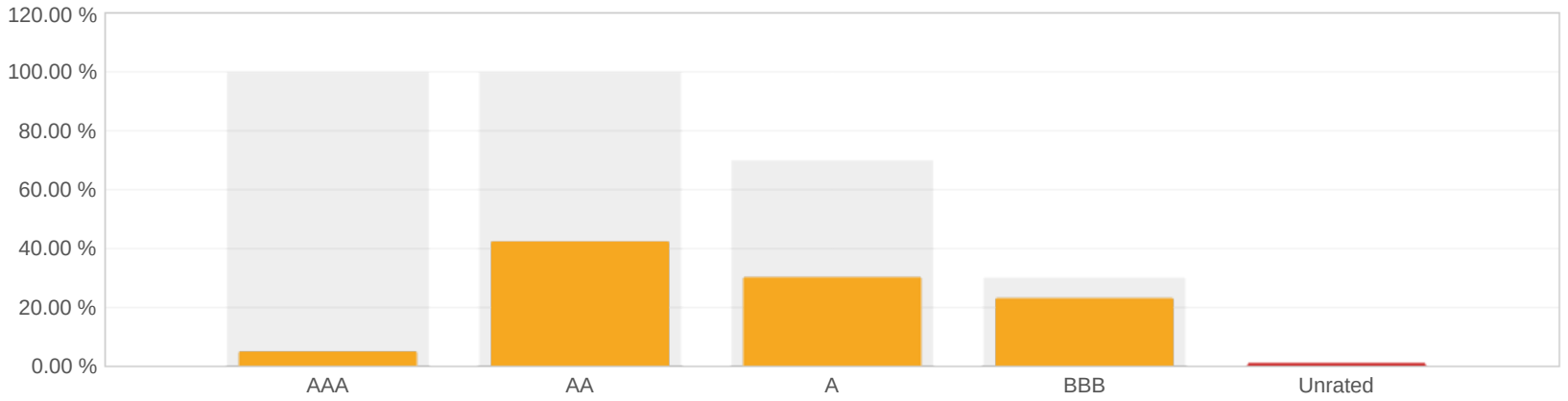


Credit Quality Compliance as at 31/03/2026

Long Term Investments

Compliant	Rating	Invested ($)	Invested (%)	Limit (%)	Available ($)
✔	AAA	8,198,162.50	4.60	100.00	169,928,625.18
✔	AA	74,993,093.00	42.10	100.00	103,133,694.68
✔	A	53,267,338.60	29.90	70.00	71,421,412.77
✔	BBB	40,582,858.05	22.78	30.00	12,855,178.25
✖	Unrated	1,085,335.53	0.61	0.00	-1,085,335.53
TOTALS		**178,126,787.68**	**100.00**		

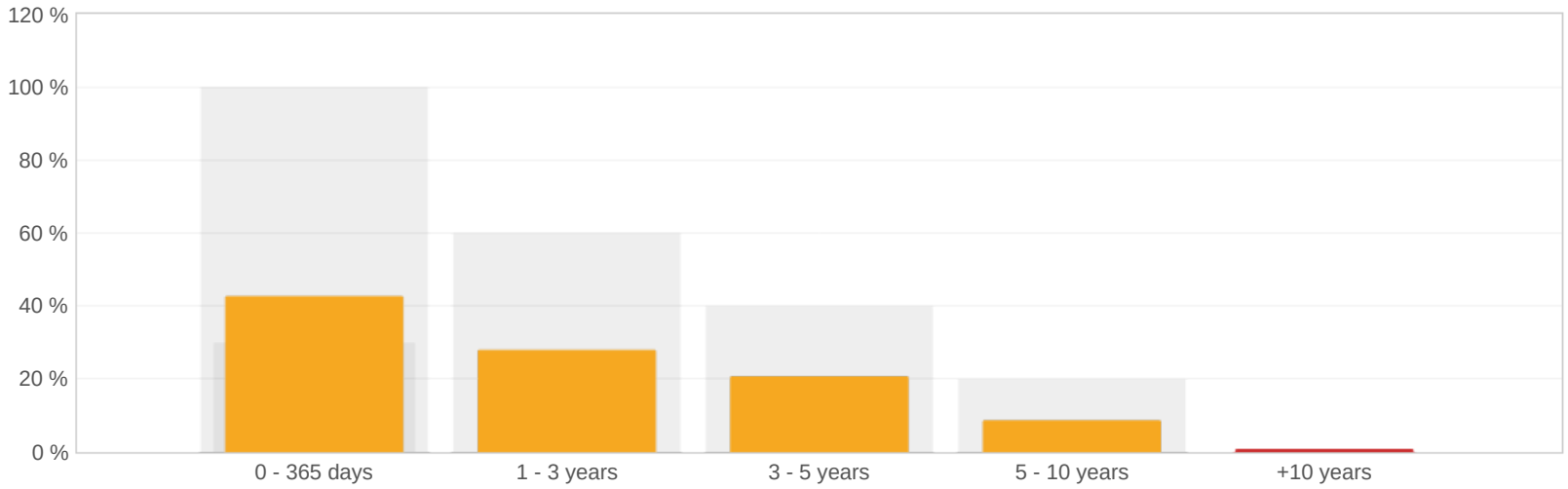
Credit Quality Compliance - Long Term Investments



Maturity Compliance as at 31/03/2026

Compliant	Term	Invested ($)	Invested (%)	Min Limit (%)	Max Limit (%)	Available ($)
✔	0 - 365 days	75,727,965.30	42.51	30.00	100.00	102,398,822.38
✔	1 - 3 years	49,520,186.35	27.80	0.00	60.00	57,355,886.26
✔	3 - 5 years	36,648,202.00	20.57	0.00	40.00	34,602,513.07
✔	5 - 10 years	15,145,098.50	8.50	0.00	20.00	20,480,259.04
✖	+10 years	1,085,335.53	0.61	0.00	0.00	-1,085,335.53
TOTALS		**178,126,787.68**	**100.00**			

Maturity Compliance



Trades in Period

From: 01/03/2026 To: 31/03/2026

New Trades - From: 01/03/2026 To: 31/03/2026

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Value ($)	Reference
Heritage and Peoples Choice Limited	BBB+	TD	NON-FOSSIL FUEL LENDING	At Maturity	23/03/2026	23/06/2026	5.0500	5,000,000.00	42367
Heritage and Peoples Choice Limited	BBB+	TD	NON-FOSSIL FUEL LENDING	At Maturity	23/03/2026	23/09/2026	5.2000	5,000,000.00	42366
TOTALS								**10,000,000.00**	

Sell Trades - From: 01/03/2026 To: 31/03/2026

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Selling Date	Yield/Margin (%)	Face Value ($)	Gross Value ($)	Capital Value ($)	Reference
No entries for this item												
TOTALS									**0**			

Matured Trades - From: 01/03/2026 To: 31/03/2026

Issuer	Rating	Type	Allocation	Interest Paid	Purchase Date	Maturity Date	Rate (%)	Value ($)	Reference
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	04/03/2021	04/03/2026	4.3058	10,000,000.00	540984
Westpac	AA-	TD	GREEN	At Maturity	17/03/2025	17/03/2026	4.5200	4,000,000.00	12295985
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	26/09/2025	26/03/2026	4.2400	5,000,000.00	1214605
TOTALS								**19,000,000.00**	

INNER WEST

Unrealised Gains / Losses as at 31/03/2026

Issuer	Rating	Type	Purchase Date	Maturity Date	Allocation	Cost ($)	Value ($)	Purchase Price	Current Price	Gain/Loss ($)
Bank Australia	BBB+	FRN	30/10/2023	30/10/2026	NON-FOSSIL FUEL LENDING	1,650,000.00	1,656,491.10	100.0000	100.3934	6,491.10
Newcastle Greater Mutual Group Ltd	BBB+	FRN	10/02/2022	10/02/2027	NON-FOSSIL FUEL LENDING	4,750,000.00	4,759,405.00	100.0000	100.1980	9,405.00
RACQ Bank	BBB+	FRN	05/03/2024	05/03/2027	NON-FOSSIL FUEL LENDING	2,200,000.00	2,212,069.20	100.0000	100.5486	12,069.20
Bendigo and Adelaide	A-	BOND	14/05/2024	14/05/2027	NON-FOSSIL FUEL LENDING	1,597,888.00	1,596,500.80	99.8680	99.7813	-1,387.20
Bendigo and Adelaide	A-	FRN	14/05/2024	14/05/2027	NON-FOSSIL FUEL LENDING	2,000,000.00	2,008,702.00	100.0000	100.4351	8,702.00
Great Southern Bank	BBB+	FRN	01/11/2024	01/11/2027	NON-FOSSIL FUEL LENDING	1,450,000.00	1,453,939.65	100.0000	100.2717	3,939.65
Bank Australia	BBB+	FRN	27/09/2024	21/02/2028	NON-FOSSIL FUEL LENDING	1,521,030.00	1,519,386.00	101.4020	101.2924	-1,644.00
Bank Australia	BBB+	FRN	21/02/2024	21/02/2028	NON-FOSSIL FUEL LENDING	1,350,000.00	1,367,447.40	100.0000	101.2924	17,447.40
Beyond Bank	BBB+	FRN	21/03/2025	21/03/2028	NON-FOSSIL FUEL LENDING	1,200,000.00	1,204,375.20	100.0000	100.3646	4,375.20
Teachers Mutual Bank	BBB+	FRN	03/10/2025	03/10/2028	NON-FOSSIL FUEL LENDING	3,000,000.00	2,998,440.00	100.0000	99.9480	-1,560.00
Bendigo and Adelaide	A-	BOND	24/10/2024	24/10/2028	NON-FOSSIL FUEL LENDING	700,000.00	688,683.80	100.0000	98.3834	-11,316.20
Great Southern Bank	BBB+	FRN	03/11/2025	03/11/2028	NON-FOSSIL FUEL LENDING	2,000,000.00	1,997,642.00	100.0000	99.8821	-2,358.00
NSW Treasury Corp	AA+	BOND	15/11/2018	15/11/2028	SOCIALLY RESPONSIBLE INVESTMENT	5,000,000.00	4,771,145.00	100.0000	95.4229	-228,855.00
BOQ	A-	FRN	20/11/2025	20/11/2028	NON-FOSSIL FUEL LENDING	4,000,000.00	3,994,920.00	100.0000	99.8730	-5,080.00
Bank Australia	BBB+	FRN	27/11/2025	27/11/2028	NON-FOSSIL FUEL LENDING	4,000,000.00	3,999,128.00	100.0000	99.9782	-872.00
Newcastle Greater Mutual Group Ltd	BBB+	FRN	14/02/2024	14/02/2029	NON-FOSSIL FUEL LENDING	900,000.00	919,876.50	100.0000	102.2085	19,876.50

Issuer	Rating	Type	Purchase Date	Maturity Date	Allocation	Cost ($)	Value ($)	Purchase Price	Current Price	Gain/Loss ($)
BOQ	A-	BOND	30/04/2024	30/04/2029	NON-FOSSIL FUEL LENDING	2,992,470.00	2,978,532.00	99.7490	99.2844	-13,938.00
Heritage and Peoples Choice Limited	BBB+	FRN	05/11/2025	05/11/2029	NON-FOSSIL FUEL LENDING	1,000,000.00	999,299.00	100.0000	99.9299	-701.00
Bendigo and Adelaide	A-	BOND	28/11/2024	28/11/2029	NON-FOSSIL FUEL LENDING	2,000,000.00	1,971,656.00	100.0000	98.5828	-28,344.00
NHFIC	AAA	BOND	10/02/2021	27/05/2030	SOCIALLY RESPONSIBLE INVESTMENT	1,535,415.00	1,303,356.00	102.3610	86.8904	-232,059.00
Newcastle Greater Mutual Group Ltd	BBB+	FRN	23/01/2026	23/01/2031	NON-FOSSIL FUEL LENDING	1,400,000.00	1,395,359.00	100.0000	99.6685	-4,641.00
South Australian Government	AA+	BOND	24/01/2025	23/05/2031	SOCIALLY RESPONSIBLE INVESTMENT	1,983,600.00	1,947,236.00	99.1800	97.3618	-36,364.00
South Australian Government	AA+	BOND	27/06/2024	23/05/2031	SOCIALLY RESPONSIBLE INVESTMENT	5,000,000.00	4,868,090.00	100.0000	97.3618	-131,910.00
NHFIC	AAA	BOND	01/07/2021	01/07/2031	SOCIALLY RESPONSIBLE INVESTMENT	3,000,000.00	2,529,798.00	100.0000	84.3266	-470,202.00
South Australian Government	AA+	BOND	11/10/2024	24/05/2034	SOCIALLY RESPONSIBLE INVESTMENT	1,536,340.00	1,519,494.00	76.8170	75.9747	-16,846.00
Commonwealth Government	AAA	BOND	14/06/2024	21/06/2034	SOCIALLY RESPONSIBLE INVESTMENT	2,492,450.00	2,393,352.50	99.6980	95.7341	-99,097.50
South Australian Government	AA+	BOND	10/02/2026	24/05/2035	SOCIALLY RESPONSIBLE INVESTMENT	1,916,480.00	1,887,128.00	95.8240	94.3564	-29,352.00
EmeraldMBS2006-1A	Z	FRN	17/07/2006	21/08/2051	MBS	289,208.25	270,985.53	100.0000	93.6991	-18,222.72
EmeraldMBS2006-1B	Z	FRN	17/07/2006	21/08/2056	MBS	1,000,000.00	814,350.00	100.0000	81.4350	-185,650.00
TOTALS						**63,464,881.25**	**62,026,787.68**			**-1,438,093.57**

Realised Gains / Losses

From: 01/03/2026 To: 31/03/2026

Issuer	Rating	Type	Purchase Date	Maturity Date	Selling Date	Cost Price	Current Price	Purchase Price	Selling Price	Realised	Type
Newcastle Greater Mutual Group Ltd	BBB+	FRN	04/03/2021	04/03/2026	-	10,000,000.00	10,000,000.00		100.0000	-	Matured
TOTALS						**10,000,000.00**	**10,000,000.00**				**-**

INNER WEST

Interest Received in Period

From: 01/03/2026 To: 31/03/2026

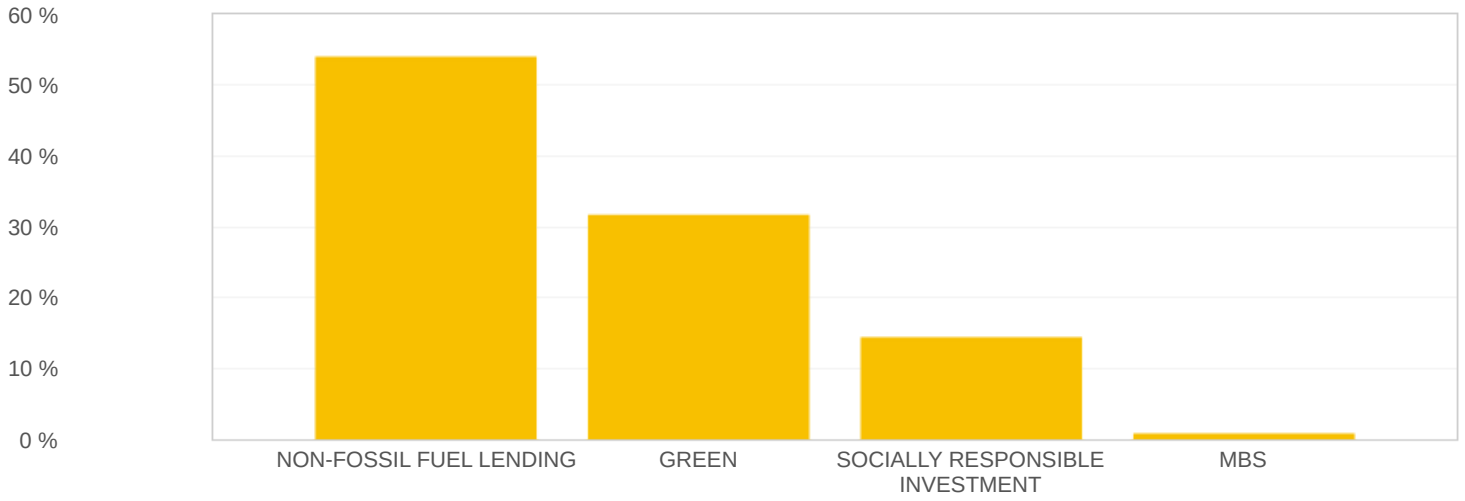
Periodic Interest

Issuer	Rating	Type	Allocation	Frequency	Value ($)	Purchase Date	Maturity Date	Coupon Date	Type	Rate (%)	Received ($)
Newcastle Greater Mutual Group Ltd	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	10,000,000.00	04/03/2021	04/03/2026	04/03/2026	Maturity	4.3058	106,170.41
Westpac	AA-	TD	GREEN	At Maturity	4,000,000.00	17/03/2025	17/03/2026	17/03/2026	Maturity	4.5200	180,800.00
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	At Maturity	5,000,000.00	26/09/2025	26/03/2026	26/03/2026	Maturity	4.2400	105,128.77
Westpac	AA-	FRTD	GREEN	Quarterly	3,000,000.00	30/06/2021	30/06/2026	30/03/2026	Periodic	4.1349	30,586.93
RACQ Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	2,200,000.00	05/03/2024	05/03/2027	05/03/2026	Periodic	5.2847	28,667.69
Westpac	AA-	TD	GREEN	Annual	2,000,000.00	17/03/2025	17/03/2027	17/03/2026	Periodic	4.3800	87,600.00
Westpac	AA-	TD	GREEN	Quarterly	18,000,000.00	21/03/2024	22/03/2027	23/03/2026	Periodic	4.7000	210,920.55
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Quarterly	2,000,000.00	26/09/2025	27/09/2027	27/03/2026	Periodic	4.0900	19,721.64
Beyond Bank	BBB+	FRN	NON-FOSSIL FUEL LENDING	Quarterly	1,200,000.00	21/03/2025	21/03/2028	23/03/2026	Periodic	4.8775	14,592.41
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Quarterly	2,000,000.00	26/09/2025	26/09/2028	26/03/2026	Periodic	4.1100	19,592.88
BOQ	A-	TD	NON-FOSSIL FUEL LENDING	Annual	2,000,000.00	26/03/2024	26/03/2029	26/03/2026	Periodic	4.9900	99,800.00
TOTALS					**51,400,000.00**						**903,581.28**

Allocation as at 31/03/2026

Code	Number of trades	Invested ($)	Invested (%)
NON-FOSSIL FUEL LENDING	34	95,821,852.65	53.79
GREEN	11	56,000,000.00	31.44
SOCIALLY RESPONSIBLE INVESTMENT	9	25,219,599.50	14.16
MBS	2	1,085,335.53	0.61
TOTALS	**56**	**178,126,787.68**	**100.0**

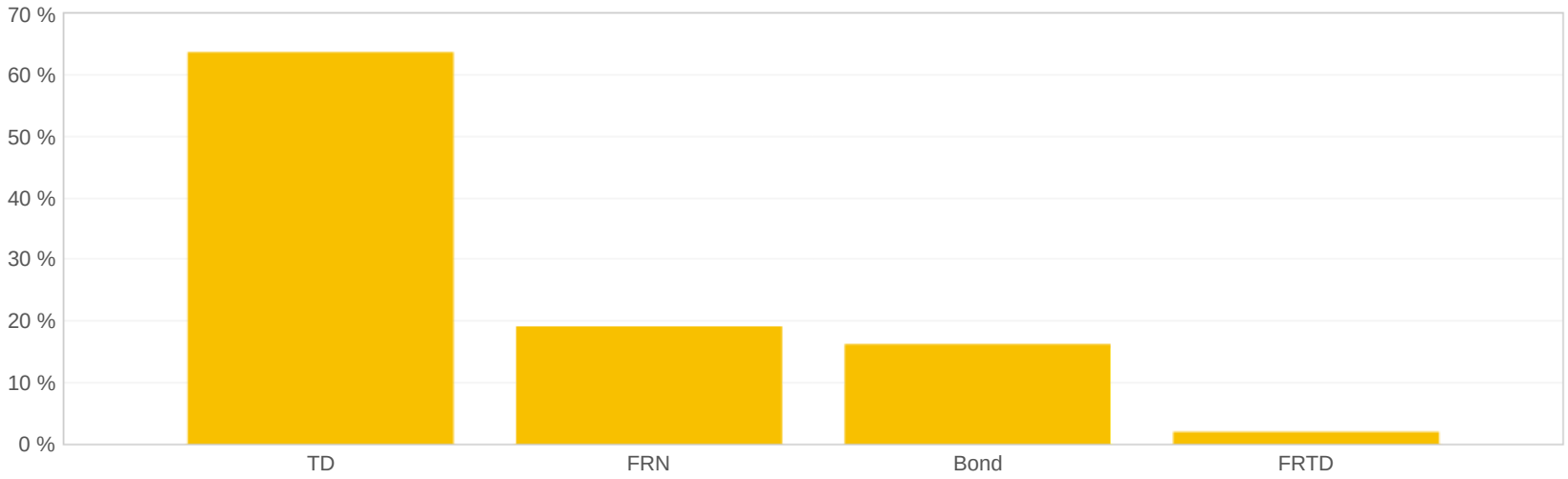
Allocation Distribution as at 31/03/2026



Asset Class as at 31/03/2026

Code	Number of Trades	Invested ($)	Invested (%)
TD	26	113,100,000.00	63.49
FRN	17	33,571,815.58	18.85
Bond	12	28,454,972.10	15.97
FRTD	1	3,000,000.00	1.68
TOTALS	**56**	**178,126,787.68**	**100.0**

Asset Class Distribution



DISCLAIMER

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“Accrued Interest” is the the accrued amount calculated since either from the purchase date or the last payment date. The quoted figure is not the accrued interest for the financial year to date (FYTD).

Item: **C0526(1) Item 22**

Title: **Local Democracy Group Bi-Yearly Report**

Author: Peter Gainsford - General Manager

Recommendation

That Council receive the report and note the 14 Local Democracy Groups' input to key initiatives included the Aboriginal Community Hub, Our Fairer Future Plan, draft Parking Strategy, Inner West Pride Walk and partnership with Sydney Gay and Lesbian Mardi Gras, and Youth Voice Summit.

Executive Summary

- Council has established 14 Local Democracy Groups (LDGs) for the 2024-28 term, made up of community members who provide input to support Council's decision-making and actions.
- This report updates Council on the discussions of Local Democracy Groups for the period 1 October 2025 to 30 March 2026. During this period, 31 meetings were held across all groups.
- A detailed report outlining each LDG's progress is available in *Attachment 1*.

Purpose

This report updates Council on the deliberations of Local Democracy Groups for the period 1 October 2025 to 30 March 2026.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

5: Progressive, responsive and effective civic leadership

Background

At the Council meeting held on 17 June 2025, Council resolved the following C0625(1) Item 13:

1. *That Council endorse policy challenges for the Local Democracy Groups to deliberate on during the term.*
2. *That progress on the policy challenges will be reported to Council every six months.*

Discussion

During the reporting period, each group met at least twice and provided discussion and input across a range of topics, strategies and policies, including but not limited to:

- Aboriginal Community Hub, Survival Memorial and Reconciliation Action Plan Reconciliation Action Plan
- Disability Inclusion Action Plan and accessibility initiatives
- Cultural Strategy and issues impacting the arts and culture sector
- Cycling Strategy and Policy and plans for upcoming cycleways
- Complaints Handling Policy and Snap and Snap, Send, Solve integration
- Draft Climate Strategy and activating the Inner West Sustainability Hub
- Our Fairer Future Plan and draft Parking Strategy and revised Parking Policy
- Inner West Pride Walk and partnership with Sydney Gay and Lesbian Mardi Gras
- Anti-Racism Strategy and multicultural initiatives at libraries
- Healthy Ageing strategy and senior initiatives
- Draft Economic Development Strategy and Christmas in the Inner West
- Child and Youth Strategy and emerging social issues
- Preliminary Strategic Transport Review and improving public transport
- Youth Voice Summit and gambling harm minimisation.

Attachment 1 provides the full report, outlining each group, their meeting dates, policy challenges and the matters discussed.

Agenda and meeting minutes for LDGs can be found on Council's website.

In May 2026, a combined LDG forum is planned with all members invited as part of phase 2 of *Building Our Community*.

Legal and Risk Implications

There are no legal or risk implications associated with this report.

Financial Implications

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

Conclusion

LDGs will continue to meet and continue to deliberate on the policy challenges.

Attachments

1. ⇩ Local Democracy Group Progress Report 1 October 2025 to 30 March 2026

Local Democracy Groups Progress Report

1 October 2025 – 30 March 2026



INNER WEST

Aboriginal and Torres Strait Islander 3
Access 3
Arts and Culture 4
Bicycle 5
Customer Experience 6
Environment 7
Housing for All 7
LGBTQ+ 8
Multicultural 9
Seniors 10
Small Business 11
Social Strategy 11
Transport 12
Young Leaders 13

Aboriginal and Torres Strait Islander

Meetings held this reporting period

- 25 November 2025
- 10 February 2026

Work continued on the policy challenge

1. How can Council refresh the Reconciliation Action Plan and systematically embed those commitments into policy development, implementation, and evaluation? This will include delivery of the Aboriginal Community Hub and Survival Memorials.

Discussions

- Progressed planning for the **Aboriginal Community Hub in Camperdown**, including site approval, engagement of Aboriginal architect Marni Retti, and presentation of draft designs following community consultation.
- Continued work on refreshing the **Reconciliation Action Plan**, engaging with local Aboriginal businesses and community toward the next Innovate RAP.
- Advanced planning for the **Survival Memorial** *Gunya-Jia* by Jason Wing at Illoura Reserve.
- Received presentations on the **Greater Inner West Walk, Gumbramoora Swamp upgrade and Damun Camperdown Inclusive Playground.**
- Discussed community matters including Aboriginal artwork projects, GreenWay opening events, Aboriginal business support initiatives, legacy artwork concerns in Explorers Park, and community health and wellbeing.

Access

Meetings held this reporting period

- 19 November 2025
- 19 February 2026

Work continued on the policy challenges

1. How can Council systematically embed Disability Inclusion Action Plan commitments into policy development, implementation, and evaluation?
2. How can Council maintain and enhance its status as an Employer of Choice for people with disability?

Discussions

- Reviewed Council resolution C1025(1) Item 28 on **Australian Disability Enterprises (ADEs),** focusing on sub-minimum wages and Council actions to support pay equity for people with disability. Staff advised that responses can be implemented primarily through the Procurement Policy, requiring contractors and supply chains to provide fair pay and conditions. Discussed compliance and enforcement, including Council's ability to request evidence of pay practices and acknowledged broader reforms transitioning ADEs to supported open employment.
- Received a presentation on the **Greater Inner West Walk study** and raised key accessibility considerations including a strong preference for separated paths (not shared), continuous footpaths, safe crossings, shade, seating, amenities and inclusive wayfinding. It was also raised if a standard route can't be made fully accessible, an alternative route should be implemented with the same or comparable accessibility, safety, and comfort requirements.
- Received an update on the **2025 Inclusion Festival**, including a smartphone filmmaking workshop for people with disability and strong community participation to build skills in storytelling and create content about inclusion and disability pride.
- Reviewed the **Draft Parking Strategy and Public Domain Parking Policy**, noting discontinuation of the Mobility Parking Scheme pilot and the need to integrate accessibility into future parking technologies. Welcomed the referenced throughout to address disability inclusion.
- Raised concerns about increasing mobility parking demand, misuse of spaces, and driveway parking obstructing footpaths.
- Welcomed Council's adopted amendments to the **Sponsorship Policy** preventing sponsorship from organisations that pay sub-minimum wages or breach anti-discrimination laws.
- Were briefed on upcoming evaluation of the **Disability Inclusion Action Plan** (DIAP) and noted the positive feedback received on the positive outcomes of the **2025 Inclusion Festival.**

Arts and Culture

Meetings held this reporting period

- 26 November 2025
- 4 February 2026

- 5 March 2026

Work continued on the policy challenges

1. The Inner West is home to more artists and people employed in the creative sector per capita than anywhere else in NSW. How can Council work with these local networks and industry experts to support and grow our local creative sector sustainably?
2. How can the development and implementation of the new Inner West Cultural Strategy best support the local creative sector?

Discussions

- Received a presentation by LeftBank Co on recent research into the Inner West's creative sector.
- Held two workshops to inform renewal of the **Inner West Cultural Strategy**, focusing on creative sector needs. Identified key themes including access to affordable spaces, sustainable incomes, pathways for young creatives, affordable housing for artists and support for Aboriginal and Torres Strait Islander cultural leadership.
- Discussed cost-of-living pressures impacting artists' ability to remain in the Inner West.
- Made a written submission to **Building Our Community** highlighting the importance of cultural infrastructure in future planning.

Bicycle

Meetings held this reporting period

- 25 November 2025
- 24 February 2026

Work continued on the policy challenges

1. The GreenWay is a revolutionary environmental and active travel corridor linking the Cooks River at Earlwood with the Parramatta River at Iron Cove. How can we leverage this active transport superhighway to assist in decreasing car dependency for short trips in our communities? What links can we identify that will enable safe routes for connecting to schools, public transport and shops?

5

2. What are the 5 Inner West priority cycle links? What are the obstacles that could potentially delay delivery and how can we overcome them?

Discussions

- Reviewed the draft **Cycling Strategy and Policy** ahead of public exhibition, with members encouraged to share and promote community feedback.
- Considered plans for the **Marrickville Road East cycleway** during its public exhibition phase.
- Received a presentation from an external provider on bike network planning to inform policy challenges and revisions to the **Cycling Strategy and Cycling Action Plan.**
- Discussed strengthening safe cycle connections and addressing obstacles to delivery of priority cycle links.

Customer Experience

Meetings held this reporting period

- 25 November 2025
- 24 February 2026

Work continued on the policy challenges

1. What are the customer-focused priorities for improving Council's performance, and what targeted priorities, initiatives, and actions should be included in the next Customer Experience Strategy?
2. How can Council ensure that the actions in the Customer Experience Strategy are seen and felt by the community?

Discussions

- Discussed Council customer experience initiatives including the **Complaints Handling Policy**, **Snap Send Solve integration**, interactive maps and development of the new website.
- Received presentations on spatial storytelling and reuse and repair mapping.
- Reviewed progress on the Snap Send Solve and QR code rollout and participated in a walk-through of the new Council website.
- Considered customer feedback trends and began unpacking Council's long-term vision for customer experience, with further discussion planned.

Environment

Meetings held this reporting period

- 13 November 2025
- 5 March 2026

Work continued on the policy challenges

1. The Inner West community is characterised by diverse incomes, cultural backgrounds, and dwelling types, including apartments, houses, townhouses, and boarding houses. How can we ensure that everyone in our community lives well sustainably, and nature thrives in a changing climate?
2. Moving towards a circular economy, how can we achieve our Zero Waste objectives of reducing waste landfilled per capita by 50% by 2036 when good items are still being disposed of rather than repaired or reused? How do we engage the community to make repair and reuse their first choice?

Discussions

- Progressed the policy challenges through two workshops with outcomes informing development of the **Draft Climate Strategy.**
- Provided feedback on activation of the **Inner West Sustainability Hub** following a site tour meeting each organisation. Feedback included an activation idea, a live music performance, which took place in March 2026 with musician Anna Smyrk and the name and date of the planned **Sustainability Festival at the Hub.**

Housing for All

Meetings held this reporting period

- 23 October 2025
- 26 February 2026

Work continued on the policy challenge

1. How can Council provide our diverse community with more housing in well located, appropriate areas?

Discussions

- Discussed updates on the **Our Fairer Future Plan (OFFP)**, including engagement outcomes and relevant Council resolutions.
- Initiated discussion on the Housing for All policy challenge with members developing ideas for future meetings.
- Received presentations on the **Draft Parking Strategy, Public Domain Parking Policy**, **OFFP phase 2**, **draft Inner West Development Control Plan, draft Affordable Housing Policy and Parramatta Road state-led rezoning** with encouragement to provide feedback via Your Say Inner West.
- Considered a member-led idea in response the policy challenge. Key points included:
    - How can the *Our Fairer Future Plan* be implemented
    - Identified three potential key stakeholders and how they could connect– Landowners/Council/Developers
    - Listed challenges, opportunities, proposal, next steps
    - Need developers to align with Inner West's vision and value
    - How can we connect good hearted owners and developers to get quality affordable housings?

LGBTQ+

Meetings held this reporting period

- 10 December 2025
- 28 January 2026

Work continued on the policy challenges

1. How can we foster opportunities for allyship, visibility and pride within the Inner West?
2. How can we increase the visibility of the Pride Centre as a community venue?

Discussions

- Focused on development of the **Inner West Pride Walk**, including endorsement of sites and plaque designs.
- Contributed to planning for the **Inner West Pride Walk launch** which comprised of a **Pride History panel** . Suggestions about the panel format included a

detailed focus on a small number of historical sites, community stories and Q&A sessions.

- Discussed funding outcomes from LGBTQ+ focused grants and recommended improved tracking of LGBTQ+ grant data in Council's reporting on annual grants.
- Received updates on the partnership with **Sydney Gay and Lesbian Mardi Gras**, including **Fair Day**, parade live screening, Council's parade float, workshop space and hosting of Sissy Ball.
- Provided input into **Inner West Pride Walk** audio tours, emphasising LGBTQ+ elders presenting the history and were open to Council's suggestion of young people being involved.

Multicultural

Meetings held this reporting period

- 10 November 2025
- 26 February 2026

Work continued on the policy challenge

1. How can Council implement and systematically embed the Anti-Racism Strategy (including input to the design of the Anti-Racism bystander training) and Multicultural policy commitments into broader policy development, implementation, and evaluation?

Discussions

- Held detailed discussions on actions within the **Anti-Racism Strategy**, emphasising accessible language and delivery of Active Bystander Training in community languages. Highlighted the importance of clear pathways on our website for community feedback on the Strategy. Continued exploring the Strategy's principles and implementation framework to guide the delivery of the policy challenge.
- Received a presentation on multicultural collections, programs and services delivered by Inner West Libraries. Expressed strong support for library services and committed to promoting them within multicultural communities.

Seniors

Meetings held this reporting period

- 2 October 2025
- 5 February 2026
- 26 March 2026

Work continued on the policy challenge

1. What issues and engagement will support redevelopment of the current Healthy Ageing Strategy and ensure a continued focus on supporting the participation of older people in the Inner West?

Discussions

- Explored key themes informing redevelopment of the **Healthy Ageing Strategy**, including participation, wellbeing, safety, digital inclusion and resilience.
- Received a presentation on **gambling harm in NSW** particularly for older people experiencing isolation. Discusssed inner west pokie-machine losses and raised concerns about financial vulnerability.
- Discussed the **Monday Club in Balmain**, a wellbeing hub for people aged 50+ and supported the model due to its alignment with Healty Ageing priorities.
- Discussed a seniors-led radio and podcast initiative and topics included opportunities to showcase current aged-care research, amplify older voices and incorporate intergenerational storytelling.
- Updates were provided on **Dementia Action Week, Seniors Festival** EOI processes and healthy ageing-related funding opportunities.
- Received presentations on falls prevention, caring roles, safety issues updated from the Bicycle LDG and **Send, Snap Solve.**
- Discussed community safety concerns including e-bike use, pedestrian access, leaf blower impacts, community survey participation and the need for more communication focused for older residents.
- Shared updates on Council programs, festivals and Healthy Ageing initiatives.
- Expressed strong support for intergenerational programs, expanded Hannaford-style programming and improved communication and engagement.

Small Business

Meetings held this reporting period

- 3 November 2025
- 16 March 2026
- 26 March 2026

Work continued on the policy challenges

1. How can we engage students and young professionals in small business careers in the inner west?
2. How can we assist in expanding small business opportunities and employment for apprentices and people with disability?
3. How can Council work with main street property owners, local businesses and chambers of commerce to work towards a long-term goal of zero shopfront vacancies on our main streets?
4. What strategies and actions should be included in the Inner West Tourism Action Plan?

Discussions

- Discussed the **draft Mobile Food Vendors Policy** and **Outdoor Dining Policy,** emphasising balance between supporting new operators and protecting existing businesses.
- Presented updates to **Special Entertainment Precincts (SEPs)** including the planned **King Street, Newtown SEP**
- Considered the **Draft Economic Development Strategy** which was positively received.
- Reviewed the **Draft Parking Strategy and Public Domain Parking Policy**.
- Discussed recent and upcoming initiatives including parklets on Australia Street, coordination of the King Street, Newtown SEP with City of Sydney and **improvements in Lackey Street, Summer Hill**
- Discussed **Christmas in the Inner West** with feedback enhancing the planning and delivery of Christmas activities across the Inner West.

Social Strategy

Meetings held this reporting period

- 18 November 2025

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- 24 March 2026

Work commenced on the policy challenge

1. What needs and issues should be considered by Council in developing and maintaining resilient social connections and community wellbeing?

Discussions

- Discussed emerging social issues affecting community wellbeing, including the potential impacts of a social media ban on young people.
- Received updates on the **Community Resilience and Wellbeing Strategy and the Transport Strategic Planning Review.**
- Supported the approach for the delivery of the **Child and Youth Strategy** and the upcoming **Youth Voice Summit.**
- Received an update on the **Anti-Racism Bystander Training** pilot completed in October 2025 and supported the approach of targeting young people and their parents for the training.
- Discussed **Seniors Festival** planning, **the GreenWay**, the new Sydney flight paths and the **Iron Cove Masterplan**.

Transport

Meetings held this reporting period

- 26 November 2025
- 18 February 2026

Work continued on the policy challenges

1. How can we better connect to public transport to further facilitate sustainable travel and reduce road congestion and parking reliance?
2. What strategies can we implement to reduce the demand for private vehicle parking in the Inner West?

Discussions

- Discussed the policy challenges particularly interrelationship between improved public and active transport connectivity, reduced demand for private vehicle use and parking and the role of reduced parking provision and pricing as demand management tools.

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INNER WEST

- Provided feedback on the **Draft Parking Strategy, Public Domain Parking Policy** indicating support for maximum on-site parking rates, parking pricing as a demand management tool and the need coordinate on-site and on-street parking management.
- Provided feedback on the **Preliminary Strategic Transport Review** highlighting the need to respond to changes since *Going Places 2020* and the need to encourage reduce private car use and increase active and public transport use.

Young Leaders

Meetings held this reporting period

- 10 November 2025
- 16 February 2026

Work continued on the policy challenges

1. What needs and issues need to be considered in development and implementation of Council's Child and Youth Strategy?

Discussions

- Contributed to development of the **Child and Youth Strategy**, including input into the **Youth Voice Summit** and engagement approaches for young people.
- Discussed **gambling harm minimisation** and provided input on how Council could act locally.
- Received updates on how previous feedback is informing the **Climate Strategy** and provided further input on how to engage with young people in relation to sustainability. Discussed the **Inner West Sustainability Hub** and suggested including school holiday programs, native cooking workshops and commissioning artwork or sculpture at the entrance of the Hub.
- Explored opportunities for inter-LDG collaboration and embedding youth perspectives across Council strategies.

Item: **C0526(1) Item 23**

Title: **Tourism Action Plan Bi-Monthly Update**

Author: Peter Gainsford - General Manager

Recommendation

1. **That Council receive and note the report which provides an update on the Tourism Advertising Strategy including three influencer collaborations that have launched in March/April 2026.**

2. **That Council notes the initial collaborations are a new communications tool for Inner West and acknowledges the success of this method shows it is something to continue exploring, including with the proposed upcoming content to highlight the Inner West Ale Trail, Inner West Distillery Trail and Special Entertainment Precincts.**

3. **That Council notes an outdoor advertising campaign focusing on street posters is being developed to compliment the digital campaign.**

4. **That Council notes the budget update provided in the report, which includes the proposed allocation of the remaining funds to an outdoor street poster campaign, additional influencer collaborations, external content creators and digital advertising.**

Executive Summary

- Council has previously endorsed the allocation of the $85,000 to a digital-led strategy focusing on leveraging influencer and collaboration posts, digital content, and a supporting outdoor advertising campaign.
- The previous report outlined Council-led social media content focusing on highlighting specific suburbs and services that was rolled out over the summer, as well as the organic and user-generated coverage of the GreenWay opening.
- This report outlines the first phase of the paid collaboration content, which began in March 2026. Three large creators have published social media content, including One Sydney Mum with a review of playgrounds, Places in Sydney highlighting nighttime and dining in Ashfield, and Mitchell Coombs demonstrating how the GreenWay connects to public art, local cafes and public transport.

- Work is now underway on a collaborative series with smaller creators to encourage visitors to the Inner West Ale Trail, Inner West Distillery Trail, and Special Entertainment Precincts. There is also an outdoor advertising campaign planned to launch in June which will be used for supporting digital ads as well.
- This report provides an update on the budget spending so far and identifies how the remaining budget will be spent, including further content creation.

Purpose

To provide a bi-monthly update on activities relating to the Tourism Action Plan, particularly the Tourism Advertising Strategy.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

3: Creative communities and a strong economy

Background

At the Council meeting held on 29 April 2025, Council resolved C0425(1) Item 22 to redirect $85,000 from the website budget to a Tourism Advertising Strategy.

After an initial proposal from the Communications team, and a subsequent review by an external consultant, a digital-led strategy was agreed to.

At the Council meeting held on 19 August 2025, Council endorsed the revised proposed budget and strategy which focused on engaging digital influencers, paid content creation, and a small amount of print advertising,

At the Council meeting held on 28 October 2025, Council resolved the following C1025(1) Item 23:

1. *That Council receive and note the report.*

2. *That further development, implementation and management of the Tourism Action Plan be delegated to the Senior Manager Communications and Engagement.*

At the Council meeting held on 9 December 2025, Council noted an updated strategy to launch over summer focusing influencer collaborations as well as both paid and organic social media and new media coverage of the GreenWay opening.

At the Council meeting held on 17 March 2026, Council noted an update that outlined the success of Council's GreenWay opening coverage and Council-generated content

focused on highlighting individual suburbs and Council facilities. The update outlined that the first influencer collaborations would launch in March.

Discussion

The first three influencer collaborations were launched in March 2026. The aim of these collaborations was to reach new audiences and champion the Inner West as a destination to visit, explore and play. While Council has previously worked with content creators to promote specific events, commissioning posts that are part of a broader tourism strategy and encourage non time-specific visitation to the Inner West is a new communication method for this organisation.

To maximise the success of this new strategy, the influencer campaign launched with three large creators, with small and micro creators being targeted for the next phase. While this used around half of the content creation budget, it has allowed the strategy to launch with large impact and made collaborations with Council appealing for other creators.

The content live so far is @OneSydneyMum with a review of four playgrounds, @PlacesInSydney encouraging people to experience Ashfield's dining and nightlife, and @MitchellCoombs cycling the GreenWay and showcasing its accessibility to public art, cafes and public transport.

These collaborations focused on Instagram (Council's most engaged platform) and were cross-posted with Council's Instagram account, meaning they are posted by the creator but also appear on Council's page. This encourages the creator's audience to check out Council's other content and follow the page. Some videos were also posted on TikTok which is an important audience Council does not currently reach.

The first video post was by @OneSydneyMum, a family-focused account which showcases 'things to do in Sydney with kids'. With almost 90k followers, we engaged her to share some of our newly upgraded playgrounds to encourage families and carers to travel to the Inner West to play in these new spaces. We focused on four playgrounds across different wards including two of our inclusive playgrounds and one on the GreenWay to encourage more foot traffic through this corridor.

The reel video reached 69k people on Instagram and 24k on Facebook with over 800 people sharing the reel to another person. Over 2k people liked, saved, commented or shared the reel. Some comments included "Thank you. Was at one of these on the weekend but didn't know two of these", "The playgrounds in the inner west are truly the best - wow!!!" and "Also the coffee proximity is the real one". The caption also included what the viewer could experience at each playground and multiple café options to encourage people to support local businesses in the area.

Our second video was with @PlacesinSydney, a food, activities and experiences account with 195k followers. Their video aimed to showcase the hidden gems of Ashfield's nightlife and dining scene with a unique and discovery-led angle. It featured three restaurants across the Shanghai, Uyghur and Vietnamese cuisines, highlighting Ashfield as a diverse dining hotspot. The video was viewed 80k times and had 1.6k people like, share, comment or save the video. It was also viewed 21k times on Facebook.

Comments included "Love the food in Ashfield !!!", "waiiiittt i've been sleeping on ashfield", "Haven't tried any restaurants in Ashfield yet! This is my sign" and "Ahhh love Ashfield! They have my fave place for Cantonese soups there too. They do a great "poon choi" for cny!".

Our most recent collaboration was with our biggest influencer @MitchellCoombs with 399k followers. He has a series called 'Wednesday Wander' where he explores a new area or does a new activity. We capitalised on this with Mitchell inviting his audience to check out the GreenWay as he cycled along it, checking out the new public artworks, its proximity to cafes and even jumping on the light rail.

The video was viewed 134k times, with 8k people liking, commenting, sharing and saving the post. It also reached 92k individual people and received comments such as "That greenway looks amazing! Thanks for pointing it out to us all", "That's a nice ride" and "Best thing I ever did was get back on my bike. I'm 55 and feeling fabulous".

Ultimately, these three videos were viewed on Instagram a total of 283k times and counting. These Sydney-based influencers were also able to reach three different audiences; for playgrounds targeting families and carers, Ashfield dining for ages 18 and up looking for a new area to eat in, and casual walkers and riders to visit the GreenWay for a day out.

Next steps

Recently, a small creator @God_Worthy has been commissioned to create a series promoting the Inner West Ale trail. The series, filmed in late April, focuses on vox pops with patrons at multiple venues along the trail talking about why the Inner West should be people's next destination. Council worked with the Inner West Ale Trail to identify the venues and organise access. Unlike paid influencer collaborations, this content will be owned by Council and able to be reused at any time. Some of the paid social media budget will be used to boost the videos outside the LGA, expanding both Council and the Ale Trail's social media reach.

Council officers are currently speaking with the Inner West Distillery Trail and the Night Time Industries Association (NTIA) to replicate this model to create content that we can boost to promote the Distillery Trail and our Special Entertainment Precincts.

Council officers have also obtained quotes for large format outdoor advertising to run a print campaign to compliment this digital work. Rock Posters has been selected as a

cost-effective vendor to ensure a wide reach of posters both within the LGA and surrounding areas. This advertising campaign will be photograph led with a simple "discover the Inner West" message. They'll run for a number of months in high traffic areas. The artwork can also then be adapted into digital ads to run on websites, social media and video platforms.

The remainder of the Digital Influencers budget ($17,179) is being allocated to "spend a day/night with me" content where creators will showcase spending a morning or afternoon/evening at different places around the Inner West. For example it may start with going for a walk or run in a park, getting a coffee at a local café, seeing a Perfect Match, visiting some local businesses or playing sport with friends, then finishing up at a brewery, distillery or restaurant. These videos will focus on different audiences (parents, workers, young people and more) and showcase both morning and evening.

The following table outlines how much budget has been spent currently and the planned activities for the remaining budget. Due to the timing (limited creator availability over the Christmas/summer period) and the negotiations that Council Officers have been having with creators and suppliers, most spending will occur over the next three months.

Category	Budget	Spent	Remaining
Media and print	**$15,000**	**$0**	**$15,000** allocated to Rock Posters for large format street posters.
Digital Influencers	**$35,000**	**$17,830**	**$17,179** allocated to spend the day with me content.
Paid Social Media + Boosted Posts	**$25,000**	**$3500**	**$21,500** $8000 allocated for content creation to promote Inner West Distillery Trail and Special Entertainment Precincts (SEPs). $10,000 for boosting Ale Trail, Distillery Trail and SEP content. $3,500 for boosting other content.
Discretionary	**$10,000**		**$10,000** Likely to be used to secure additional "spend the day with me" creators, or for digital ads to

			support the outdoor advertising campaign.
Total	**$85,000**	**$21,330**	**$65,670**

Legal and Risk Implications

There are no legal and risk implications associated with this report.

Financial Implications

The project is on track to spend, and not exceed, the allocated $85,000 budget before the conclusion of the 25/26 Financial Year.

Conclusion

The Tourism Advertising Strategy has already leveraged new communications methods to not only build awareness of the Inner West as a visitor destination but also increase Council's reach in general.

The successful launch of influencer collaborations demonstrates the effectiveness of this form of advertising. This is why Council will continue to invest in further collaborations for the remainder of this campaign and assess how to use this method in the future.

It is however important to ensure these collaborations, which are often one-off posts, are supported with other digital and print content to drive views and influence behaviour.

The next three months will see the roll out of more influencer collaborations, paid content particularly focused on hospitality, entertainment and the nighttime economy, and a supporting paid outdoor print campaign.

Attachments

Nil.

Item: **C0526(1) Item 24**

Title: **Microforests in Ashfield Ward**

Author: Simone Plummer - Director Planning

Recommendation

That Council receive and note the report that two microforests are planned for O'Dea Reserve and Bruce Street Reserve, with planting to take place before the end of June 2026.

Executive Summary

- Council previously resolved to plant a microforest in each of the five Council wards
- Three wards already contain established microforests
- This report identifies suitable sites in the two remaining wards
- The two outstanding microforests will be planted by 30 June 2026, with establishment maintenance undertaken in 2026/27
- Identified sites are:
  - O'Dea Reserve, Stanmore–Damun Ward
  - Bruce Street Reserve, Ashfield–Djarrawunang Ward

Purpose

The purpose of this report is to advise of the two locations to be planted as microforests to ensure council has at least one microforest in every ward.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

1: An ecologically sustainable Inner West

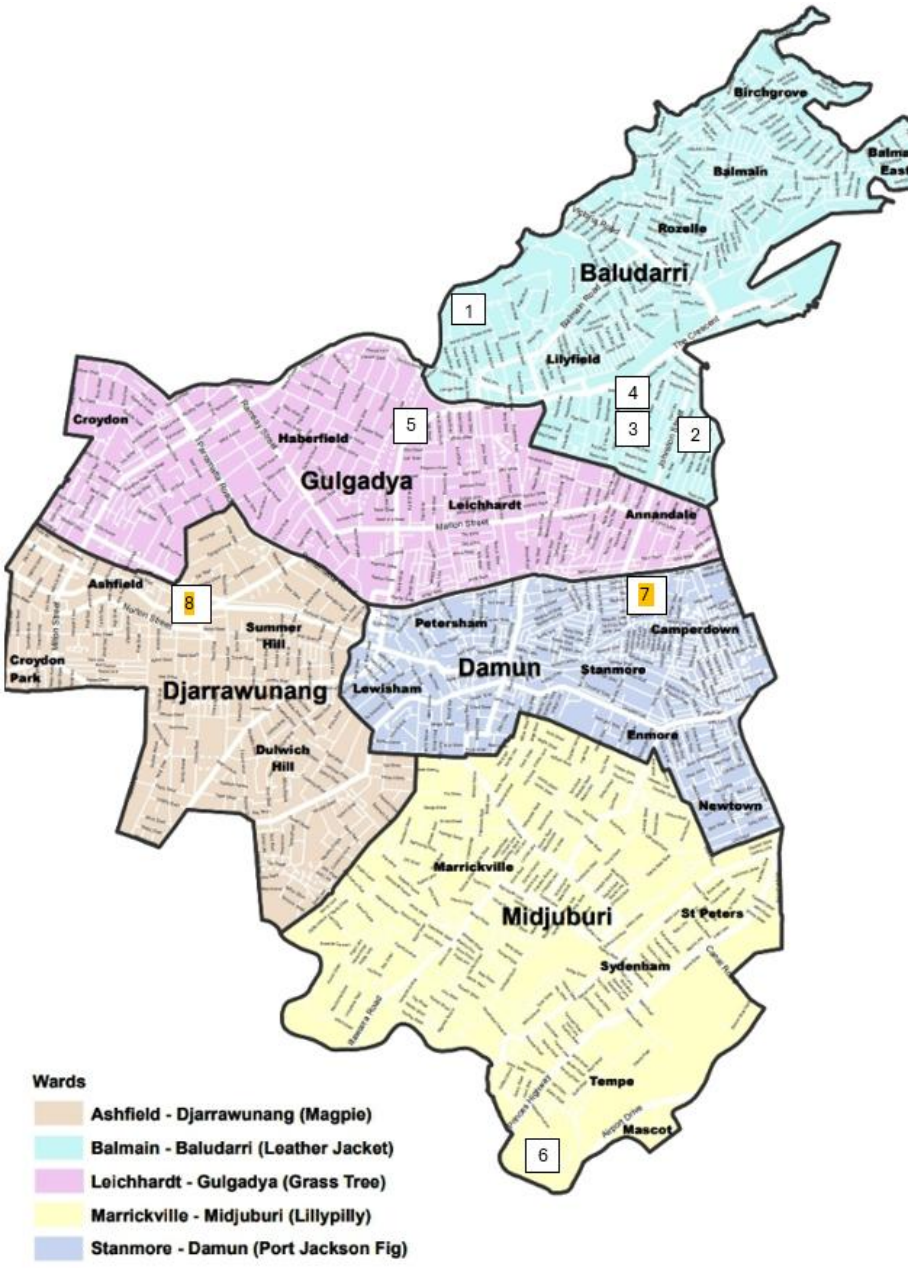
Background

At the Council meeting held on 19 August 2025, Council Resolved in part the following C0825(1) Item 7:

> *That Council endorse the development of the "Option A" site in Stanmore-Damun Ward and identify a site for delivery in Ashfield-Djarrawunang Ward within the next 12 months, to be reported back to Council.*

Discussion

Inner West has six existing microforests across three Council wards, the map below shows existing (numbered 1-6) and future locations (7 and 8) of each microforest.



Four microforests within **Balmain-Baludarri Ward**

1. Located at the rear of Leichhardt Oval No. 2 (200m^2) the mid and understorey plantings support Estuarine Swamp Oak Forest
2. Located at Hogan Park/Johnsons Creek Aqueduct (40m^2) the mid and understorey plantings support both Sydney Sandstone Foreshores and Estuarine Swamp Oak Forest
3. Located within Whites Creek Reserve (200m^2) the mid and understorey plantings support Sydney Sandstone Foreshores Forest
4. Located within Cohen Park Annandale (230m^2) the mid and understorey plantings support Estuarine Swamp Oak Forest

Leichhardt-Gulgadya Ward

5. Located within Richard Murden Reserve (500m^2) the mid and understorey plantings support Estuarine Swamp Oak Forest

Marrickville-Midjuburi Ward

6. Located within Tempe Reserve (550m^2) the mid and understorey plantings support Estuarine Swamp Oak Forest

The remaining two wards will have a microforest planted by June 2026. Maintenance will be established over 2026/27 as plantings are reviewed to ensure they thrive. This will meet the resolution of a microforest in each ward. Parks, Public Trees and Urban Ecology have identified the preferred locations as:

Stanmore-Damun Ward

7. O'Dea Reserve has been identified within the Stanmore Ward. It can support an area of 400m2 with mid and understorey plantings to support Sydney Turpentine-Ironbark Forest.

Ashfield-Djarrawunang Ward

8. Bruce Street Reserve in Ashfield has been identified, with an area of 400m2 within the southern edge of the site to be planted to support restoration of the Sydney Turpentine-Ironbark Forest.

Legal and Risk Implications

There are no legal or risk implications associated with this report.

Financial Implications

The cost associated with a microforest in Ashfield and Stanmore Wards are as follows;

- $132,000 – Install both micro forests by 30 June 2026
- $50,000 - 12 Months establishment maintenance 2026/27
- $24,000 – Annual maintenance to manage the two additional sites annually

All costs have been accommodated within existing budget allocations for the relevant team.

Attachments

Nil.

Item: **C0526(1) Item 25**

Title: **Mandatory Reporting to Council of Reports Received from Fire & Rescue NSW for 2 Properties**

Author: Simone Plummer - Director Planning

Recommendation

That Council receive the report and note the following in regards to each property:

1. **21 Renwick Street Leichhardt – no action required; and**

2. **23 Renwick Street Leichhardt – a Development Control Order has been issued in order to ensure appropriate rectification of works as identified by FRNSW.**

Executive Summary

This report meets Council's statutory obligation under the *Environmental Planning and Assessment Act 1979* to table inspection reports received from Fire and Rescue NSW (FRNSW) and outline any required regulatory actions taken by Council.

Council received the following reports from FRNSW:

- 21 Renwick Street Leichhardt – received 30 March 2026 (*Attachment 1*).
- 23 Renwick Street Leichhardt – received 31 March 2026 (*Attachment 2*).

Joint inspections undertaken by Council and FRNSW on both properties throughout March 2026, resulted in a Development Control Order being issued on the property owner of 23 Renwick Street Leichhardt to rectify the identified fire safety issues detailed in this report. The rectification works are considered achievable within the prescribed timeframe.

Purpose

Under the *Environmental Planning and Assessment Act 1979,* when an inspection report is received by Council from FRNSW, Council must table this report and recommendations at the next Council meeting.

Strategic Direction

This report supports the following strategic directions contained within Council's Community Strategic Plan:

4: Healthy, resilient and caring communities

Discussion

21 Renwick Street Leichhardt

FRNSW requested Council conduct a joint inspection of the premises on the 24 March 2026. At the time of this inspection, the relevant development consent or historical approval records were not available which resulted in the incorrect building classification being applied. FRNSW were of the assumption that the premises was operating as a Class 1b boarding house.

Following a review of Council records, it was determined that the property is a two-storey residential building constructed prior to 1960 and classified as a Class 1a dwelling. Under Part 12 of the *Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021*, the submission of an Annual Fire Safety Statement (AFSS) does not apply to Class 1a dwellings.

Following the inspection, it was determined that the matters identified in the attached FRNSW report are not applicable to the property's approved building classification as a Class 1a dwelling. The building is compliant with respect to its actual classification and no further action is required.

23 Renwick Street Leichhardt

FRNSW requested Council conduct a joint inspection of the premises on the 24 March 2026. At the time of this inspection, the relevant development consent or historical approval records were not available which resulted in the incorrect building classification being applied. FRNSW were of the assumption that the premises was operating as a Class 1b boarding house.

Following a review of Council records, it was determined that the property is a two-storey, mixed use building comprising of a showroom for corporate clothing and an office (Class 6) on the ground floor and residential accommodation (Class 4) on the first floor.

The premises is currently not registered on Council's Annual Fire Safety Statement (AFSS) register. Once the upgrade works are completed through the enforcement process, the premises will be added to the register which will ensure the ongoing maintenance of the fire safety measures via the submission of an AFSS.

Following the inspection, it was determined that some of the matters identified in the attached FRNSW report are not applicable to the property's approved building classification as a Class 4 & 6 building.

The following fire safety issues are applicable to the building's approved use and warranted the issue of a Notice of Intention to serve a Development Control Order - Ref. no.: EPA/2026/0045:

- Non-compliant landing barrier at the top of the stairs and non-compliant handrail to the stairway.
- The stairway was carpeted and did not have slip resistant nosing strip.
- The existing smoke alarms were not interconnected and additional alarms required.
- Emergency lighting was not installed.
- The fire extinguisher located in the kitchen did not have a current service tag.
- The stairway risers are inconsistent in height throughout the flight.

The timeframe for the Notice (21 days) has since expired and a Development Control Order issued which requires the rectification of the items raised within a 6-month period.

It is anticipated that the rectification works identified by FRNSW and Council are achievable through the timeframes imposed in Council's enforcement process.

Legal and Risk Implications

There are no legal and risk implications associated with this report.

Financial Implications

There are no financial implications associated with the implementation of the proposed recommendations outlined in the report.

Attachments

1.⇩ FRNSW Inspection Report - 21 Renwick Street Leichhardt

2.⇩ FRNSW Inspection Report - 23 Renwick Street Leichhardt

OFFICIAL

File Ref. No: FRN26/214 - BFS26/124 – 8000047651
TRIM Ref. No: D2026/050302
Contact: Senior Firefighter Scott Zucchetto

30 March 2026

General Manager
Inner West Council
PO Box 14
Petersham NSW 2049

Email: council@innerwest.nsw.gov.au

Attention: Manager Compliance / Fire Safety

Dear General Manager

Re: INSPECTION REPORT
RESIDENTIAL PROPERTY
21 RENWICK STREET LEICHHARDT (hereafter "the premises")

Fire and Rescue NSW (FRNSW) received correspondence concerning the adequacy of the provision for fire safety in or in connection with the premises.

Pursuant to Section 9.32(1) of the *Environmental Planning and Assessment Act 1979* (EP&A Act), Authorised Fire Officers from the Fire Safety Compliance Unit of FRNSW inspected the premises on 18 March 2026. A joint inspection was conducted with officers from the Inner West Council on the 24 March 2026

On behalf of the Commissioner of FRNSW, the comments in this report are provided under Section 9.32(4) and Schedule 5, Part 8, Section 17(1) of the EP&A Act.

COMMENTS

The following items were identified in relation to the provisions for fire safety:

Provisions for Fire Safety

Safe Movement and Access

1. The landing barrier at the top of the stairs and handrail on the stairway did not meet the requirements of Clause 11.3 of the Australian Building Codes Board housing provisions (ABCB Housing Provisions) 2022 to prevent a fall.

Fire and Rescue NSW **ABN** 12 593 473 110 **www.fire.nsw.gov.au**
Community Safety Directorate 1 Amarina Ave **T** (02) 9742 7434
Fire Safety Compliance Unit Greenacre NSW 2190 **F** (02) 9742 7483
www.fire.nsw.gov.au

OFFICIAL

2. The height of the rear exit door was 1870 mm contrary to the intent of Clause D2D7 of National Construction Code 2022, Volume 1 Building Code of Australia (NCC) with a minimum door height of 1980 mm.

Smoke Alarms and Evacuation Lighting

3. Smoke alarms were not interconnected Contrary to the requirements of Clause 9.5.1 of the ABCB Housing Provisions.

4. Smoke alarms were not installed in every bedroom or hallway associated with a bedroom Contrary to the requirements of Clause 9.5.3 of the ABCB Housing Provisions.

5. Emergency lighting is not installed in the building contrary to the requirements of Clause 9.5.5 of the ABCB Housing Provisions.

Other Findings

6. There was no stamp on the service tag for the fire extinguisher in the kitchen. FRNSW are of the opinion that maintenance is not being carried out on the portable fire extinguishers.

7. The sloping height of the ceiling in the kitchen was less than 2100 mm throughout this may be contrary to the requirements of Clause 10.3.1 of the ABCB Housing Provisions.

8. The stairs in the property appear to contain risers that are not consistent throughout the flight.

FRNSW believes that there are inadequate provisions for fire safety within the building.

RECOMMENDATIONS

FRNSW recommends that Council:

a. Review item no. 1 through to item no. 8 of this report and conduct an inspection.

b. Address any other deficiencies identified on the premises.

Please be advised that Schedule 5, Part 8, Section 17(2) requires any report or recommendation from the Commissioner of FRNSW to be tabled at a Council meeting. FRNSW refers this matter to the Council as the appropriate regulatory authority and awaits the Council's advice regarding its determination under Schedule 5, Part 8, Section 17 (4) of the EP&A Act.

LIMITATIONS

The items listed in the comments of this report are based on the following limitations:

- FRNSW's inspection of the premises may have been conducted without having the development consent and / or approved plans as a reference.
- FRNSW's inspection of the premises was a non-invasive visual inspection.

OFFICIAL

File Ref. No: FRN26/1125 - BFS26/2084 - 7000000902
TRIM Ref. No: D2026/050303
Contact: Senior Firefighter Scott Zucchetto

31 March 2026

General Manager
Inner West Council
PO Box 14
Petersham NSW 2049

Email: council@innerwest.nsw.gov.au

Attention: Manager Compliance / Fire Safety

Dear General Manager

Re: INSPECTION REPORT
RESIDENTIAL PROPERTY
23 RENWICK STREET LEICHHARDT (hereafter "the premises")

Fire and Rescue NSW (FRNSW) received correspondence concerning the adequacy of the provision for fire safety in or in connection with the premises.

Pursuant to Section 9.32(1) of the *Environmental Planning and Assessment Act 1979* (EP&A Act), Authorised Fire Officers from the Fire Safety Compliance Unit of FRNSW inspected the premises on 18 March 2026. A joint inspection was conducted with officers from the Inner West Council on the 24 March 2026.

On behalf of the Commissioner of FRNSW, the comments in this report are provided under Section 9.32(4) and Schedule 5, Part 8, Section 17(1) of the EP&A Act.

COMMENTS

The following items were identified in relation to the provisions for fire safety:

Provisions for Fire Safety

Safe Movement and Access

1. The landing barrier at the top of the stairs and handrail on the stairway did not meet the requirements of Clause 11.3 of the Australian Building Codes Board Housing Provisions (ABCB Housing Provisions) 2022 to prevent a fall.

Fire and Rescue NSW **ABN** 12 593 473 110 **www.fire.nsw.gov.au**
Community Safety Directorate 1 Amarina Ave **T** (02) 9742 7434
Fire Safety Compliance Unit Greenacre NSW 2190 **F** (02) 9742 7483
www.fire.nsw.gov.au

OFFICIAL

2. The height of the rear exit door was 1800 mm, contrary to the intent of Clause D2D7 of National Construction Code 2022, Volume 1 Building Code of Australia (NCC) with a minimum door height of 1980 mm.

3. The stairway was carpeted and did not have a slip resistant nosing strip contrary to Clause 11.2.4 of the ABCB Housing Provisions.

Smoke Alarms and Evacuation Lighting

4. Smoke alarms in the premises at the time of inspection were not interconnected Contrary to the requirements of Clause 9.5.1 of ABCB Housing Provisions.

5. Smoke alarms were not installed in every bedroom or hallway associated with a bedroom contrary to the requirements of Clause 9.5.3 of the ABCB Housing Provisions.

6. Emergency lighting is not installed in the building contrary to the requirements of Clause 9.5.5 of the ABCB Housing Provisions.

Other Findings

7. There was no stamp on the service tag for the fire extinguisher located in the kitchen. This portable fire extinguisher has been discharged. This extinguisher will not operate in the event of a fire. FRNSW are of the opinion that maintenance is not being carried out on the portable fire extinguishers.

8. The sloping height of the ceiling in the kitchen was less than 2100 mm throughout contrary to the requirements of Clause 10.3.1 of the ABCB Housing Provisions.

9. The stairs in the property appear to contain risers that are not consistent throughout the flight.

FRNSW believes that there are inadequate provisions for fire safety within the building.

RECOMMENDATIONS

FRNSW recommends that Council:

a. Review item no. 1 through to item no. 9 of this report and conduct an inspection.

b. Address any other deficiencies identified on the premises.

Please be advised that Schedule 5, Part 8, Section 17(2) requires any report or recommendation from the Commissioner of FRNSW to be tabled at a Council meeting. FRNSW refers this matter to the Council as the appropriate regulatory authority and awaits the Council's advice regarding its determination under Schedule 5, Part 8, Section 17 (4) of the EP&A Act.

LIMITATIONS

The items listed in the comments of this report are based on the following limitations:

- FRNSW's inspection of the premises may have been conducted without having the development consent and / or approved plans as a reference.
- FRNSW's inspection of the premises was a non-invasive visual inspection.
- FRNSW authorised fire officers may not have been able to access all areas of the premises at the time of inspection.
- FRNSW did not inspect every SOU.

Please do not hesitate to contact Senior Firefighter Scott Zucchetto of FRNSW's Fire Safety Compliance Unit at FireSafety@fire.nsw.gov.au or call (02) 9742 7434 if you have any questions or concerns regarding the above matters. Please ensure that you refer to file reference FRN26/1125 - BFS26/2084 - 7000000902 for any future correspondence concerning this matter.

Yours faithfully



Paul Scott
Team Leader
Fire Safety Compliance Unit

Item: **C0526(1) Item 26**

Title: **Notice of Motion: 2SER**

Author: Councillor Liz Atkins

Motion

That Council:

1. **Acknowledges the importance of community radio stations, which serve to amplify local voices and artists, promote cultural diversity, foster community engagement, and provide grassroots information that is often overlooked by mainstream media.**

2. **Notes that 2SER FM (Sydney Educational Radio), which has operated successfully for 45 years, may be forced to close following Macquarie University's decision to withdraw funding.**

3. **Write to the Federal Minister for Communications the Hon Anika Wells MP, the NSW Minister for the Arts the Hon John Graham MLC, and the Vice Chancellors and CEOs of Macquarie University, UTS, UNSW, AFTRS, The University of Sydney and Western Sydney University, calling on them to urgently provide funding and support to ensure that 2SER FM can continue to operate and broadcast as a community and student run radio station.**

Background

For 45 years 2SER has provided a platform for student journalists, emerging broadcasters, and diverse community voices, while supporting Australian artists and musicians outside mainstream commercial media. Its uncertain future has prompted concern among staff, volunteers, and listeners who see the station as a vital training ground and cultural institution within Sydney's media landscape.

Owned and funded by two Sydney universities, UTS and Macquarie, 2SER has broadcast out of both campuses, and has provided hands-on media training for journalism students and others looking to gain first hand experience in broadcasting. Its future has been thrown into doubt following Macquarie University's decision to withdraw funding.

Thousands of volunteers have worked at the station since the station first went to air in October 1979. and its alumni includes Social Services Minister Tanya Plibersek, Michael Rowland of ABC News Breakfast, BBC China correspondent Stephen McDonell, Eleanor Hall from ABC's The World Today, ex 702, JJJ & Radio National manager Cath Dwyer, SMH journalist Michael Koziol, Four Corners Supervising producer Alice Brennan as well as ABC presenters Sarah Dingle, Richard Kingsmill, Sarah Macdonald, and countless others.

2SER provides an unparalleled training ground for its students and volunteers and is a priceless cultural asset for Sydney. It must be protected.

https://www.smh.com.au/national/nsw/it-s-the-station-where-i-got-my-first-sydney-broadcasting-shift-now-it-could-all-be-over-20260416-p5zojz.html

https://honisoit.com/2026/04/community-radio-station-2ser-at-risk-of-closure/

https://www.smh.com.au/business/companies/sydney-community-radio-station-2ser-could-shutter-in-july-as-funds-run-out-20260414-p5znsd.html

Director Lead:

Sharon Bowman, Director Corporate

Officer's Comments:

No further comments were required for this Notice of Motion.

Attachments

Nil.

Item: **C0526(1) Item 27**

Title: **Notice of Motion: Protecting Swimming During the LPAC Renovation**

Author: Councillors Philippa Scott and Kerrie Fergusson

Motion

That:

1. **In order to ensure swimmers and clubs are not disadvantaged while Leichhardt Park Aquatic Centre is being renovated, Council staff investigate:**
    a) **Opening the Inner West Council's year-round pools for longer hours at Ashfield Aquatic Centre and Annette Kellerman Aquatic Centre;**
    b) **Introducing year round opening at Dawn Fraser Baths and Fanny Durack Aquatic Centre; and**
    c) **Negotiating reciprocal arrangements with neighbouring Councils including Canada Bay Council for the possible use of Drummoyne Pool, Burwood Council for the use of Enfield Pool, Canterbury Bankstown Council for the use of Canterbury Leisure and Aquatic Centre and City of Sydney for the use of Victoria Park Pool.**

2. **Council staff report back the results of their investigation at the next possible opportunity through the regular LPAC report to Council.**

Background

Inner West Council is about to embark on a once in a generation upgrade of Leichhardt Park Aquatic Centre (LPAC). This investment in our community infrastructure is essential for the health, wellbeing and livability of the inner west. Council is proud to have the budget and an operational plan to undertake this significant project. Stage 1, the renovation of the children's splash and play area and shallow pool, has been completed and is open and being enjoyed.

Stage 2, the renovation of the Olympic Pool and deep-water pool, will commence later in 2026. While the work is underway, staged closure of swimming facilities will be necessary.

Council staff are working to ensure operational continuity to the fullest extent possible, and Council has been advised that the Leichhardt Swim Club has confirmed its 2026–27 summer season will relocate to Fanny Durack Aquatic Centre in Petersham. Aqua aerobics and squad training programs will also continue across the alternate venues, supported by trained Leichhardt Park Aquatic Centre staff redeployed to other Council facilities where required.

In order to ensure that swimming, a sport and leisure activity enjoyed by a significant number of inner west residents, is able to continue for as many residents as possible, Council staff are asked to be creative and collaborative in their search for alternative facilities. Hours at our existing indoor pools can be extended, our outdoor pools - yes,

unheated - could be opened year round for the very dedicated. We should approach our neighbouring Councils to investigate if reciprocal membership or entry is a possibility.

This would apply particularly to Drummoyne Pool, a site just across the water and visible from LPAC, located in the Canada Bay LGA. Pools on the border at Burwood, Canterbury Bankstown and City of Sydney are also options. Pools across the city are coming to the end of their life span and seeking help from our neighbours now might assure them that we could assist in kind when they need to renovate. Swimming is a favourite activity of inner westies, let's protect it.

Director Lead:

Ruth Callaghan, Director Community

Officer's Comments:

No further comments were required for this Notice of Motion.

Attachments

Nil.

Item: **C0526(1) Item 28**

Title: **Notice of Motion: Beautifying Macquarie Terrace Reserve, Balmain**

Author: Councillors Kerrie Fergusson and Philippa Scott

Motion

That Council:

1. **Staff:**
    a) **ensure that re-turfing done in Macquarie Terrace Reserve by Ausgrid following recent works thrives and is added to Council's maintenance program;**
    b) **investigate border planting to discourage parking on the reserve; and**
    c) **undertake pressure cleaning (or other cleaning as appropriate) of the memorial stone and garden bed around the stone.**

2. **Staff undertake an additional street cleansing of Macquarie Terrace, and ensure that bins are collected regularly, lawns mowed and plants tended to or replanted.**

3. **Staff review and report on measures that could be taken to improve pedestrian safety at the roundabout at the intersection of Macquarie Terrace and Rowntree Street.**

4. **Receive a report back to Council via briefing note.**

Background

Macquarie Terrace, Balmain, is a valued pocket reserve that provides local residents with a small but important green space. Following recent works undertaken by Ausgrid, sections of the reserve including turf and garden beds have been disturbed and require re-planting and ongoing care to ensure they are restored to a high standard.

Residents have raised concerns with Councillors about the current condition and maintenance of the reserve, including the state of the lawn, garden beds and general upkeep. Feedback indicates that while re-planting has occurred, there is uncertainty about whether these works will be adequately maintained over time, particularly given Ausgrid is unlikely to return for ongoing care. Council staff have indicated that there may be an opportunity for Council to assume responsibility for maintaining these areas to ensure they establish and thrive.

In addition to turf and planting concerns, residents have identified broader amenity issues, including inconsistent mowing, litter and bin collection, and the need for general upkeep of the space, including elements such as the memorial. There are also concerns

about vehicles encroaching onto the reserve, impacting both the presentation and condition of the green space.

To improve the entire area, Council staff are also asked to investigate pedestrian safety measures at the Macquarie Terrace roundabout.

Director Lead:

Manod Wickramasinghe, Acting Director Engineering

Officer's Comments:

No further comments were required for this Notice of Motion.

Attachments

Nil.

Item: **C0526(1) Item 29**

Title: **Notice of Motion: Support for Haberfield's 125th Anniversary Festival**

Author: Councillor Philippa Scott and The Mayor, Councillor Darcy Byrne

Motion

That Council resolves to provide the following support for a Haberfield 125th Anniversary Festival to be held on a weekend in October or November 2026 as follows:

1. **In-kind support, including:**
   a) **Access to Council's events team for planning advice and coordination;**
   b) **Assistance with required approvals, including road closures and bus diversions for Ramsay Street;**
   c) **Provision of Council-owned equipment such as barriers, bins and signage where available; and**
   d) **Promotion through Council's communication channels.**

2. **Develop a budget for a financial contribution toward core festival costs, including public liability insurance, staging, sound and essential infrastructure;**

3. **Liaise on the operational details with the organising committee, AshBiz and the Haberfield Association; and**

4. **Report back to Council via briefing note.**

Background

2026 marks the 125th anniversary of Haberfield, one of Australia's earliest planned "garden suburbs," and a committed group of local residents, businesses and community organisations is proposing a weekend festival to celebrate this milestone.

This festival will contribute significant community-building and economic activation benefits and aligns with Council's broader place-making and local economic development objectives.

In conjunction with the local business association AshBiz and the Haberfield Association, a local organising committee has been formed and is developing plans for a weekend celebration that would:

- Activate the Ramsay Street town centre with stalls, live music, heritage displays and family activities;

- Recognise the suburb's Italian-Australian heritage and broader multicultural evolution;
- Strengthen connections between long-standing residents, schools, community groups and newer businesses; and
- Build on the success of previous festivals, which generated strong attendance and measurable benefit to local traders

The organisers have sought Council's support to move from planning to implementation, specifically requesting access to Council's events expertise, assistance with statutory approvals, and consideration of funding for items such as insurance, staging and sound—costs that are difficult for volunteer groups to absorb.

Council regularly provides comparable support for community-led festivals and activations across the Inner West. This proposal aligns with Council's strategic objectives around place-making, heritage recognition and supporting local economies.

The Member for Summer Hill, Jo Haylen MP, has written in support of the proposal and indicated her willingness to assist. Her letter of support is provided as *Attachment 1*.

Director Lead:

Ruth Callaghan, Director Community

Officer's Comments:

No further comments were required for this Notice of Motion.

Attachments

1.⇩ Letter from The Member for Summer Hill, Jo Haylen MP

JO HAYLEN MP
STATE MEMBER FOR SUMMER HILL

Mayor Darcy Byrne
Inner West Council
Via email council@innerwest.nsw.gov.au

1 May 2026

Dear Mayor Byrne,

I am writing to express my strong support for community-led proposals to mark Haberfield's 125-year anniversary, including a proposed festival and related streetscape and place-making initiatives.

This milestone presents a valuable opportunity to celebrate Haberfield's heritage while strengthening connections between residents, schools, community organisations and local businesses.

Community representatives have proposed a weekend celebration centred on Ramsay Street, building on the success of previous Haberfield festivals that delivered strong community participation and clear benefits for local traders.

A small group of residents has been working to progress these ideas and is now seeking Council's support to move into implementation. This includes access to Council's events expertise, assistance with approvals such as road closures and bus diversions, and consideration of financial support for core costs including insurance, staging and sound.

I encourage you to collaborate with local organisers to help bring this celebration to life.

I also note that the proposal aligns well with Council's broader place-making and economic objectives by activating the town centre, supporting local businesses and recognising Haberfield's unique identity.

I welcome Council's support for this proposal and encourage officers to continue working closely with community representatives as planning progresses.

Yours sincerely,

Jo Haylen MP
Member for Summer Hill

299-301 Marrickville Rd Marrickville NSW 2204 (02) 9572 5900
summerhill@parliament.nsw.gov.au JoHaylen.com

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Item: **C0526(1) Item 30**

Title: **Notice of Motion: Improving the Intersection of Marion Street, Darley Road and Foster Street, Leichhardt**

Author: Councillor Philippa Scott

Motion

That:

1. **Council write to Transport for NSW advocating for the removal of recently installed "left lane must turn left" and "no right turn" signage in the south bound lanes of Darley Road.**

2. **Council monitor traffic conditions at the intersection.**

3. **If traffic conditions become poor, Council commence discussion with TfNSW, the developer and, if necessary, any development approval body, to return the south bound left lane of Foster Street to general traffic.**

Background

194 Marion Street, Leichhardt is a development site at the intersection of Marion Street, Darley Road to the north, and Foster Street to the south. Preliminary works appear to be underway. As part of the works, the developer has resumed a section of the south bound left lane of Foster Street. In order to stop general traffic access to that lane, TfNSW have installed new "left lane must turn left" and new "no right turn" signage south bound on Darley Road.

The "left lane must turn left" sign sends traffic away from the resumed section of road. The new "no right turn sign" is intended to stop traffic from banking up behind the single lane that can now enter Foster Street, south bound from Darley Road.

Residents have reported that this is problematic.

Local drivers are actually able to navigate into a short section of Foster Street, south bound in the left lane. The "left lane must turn left" signs are unnecessary and should be removed.

The next right turn south bound from this intersection is into Kegworth Street, the location for the Kegworth Public School entrance, kiss and ride, and high pedestrian activity. The "no right turn" sign is dangerous at present and would be unnecessary if the "left lane must turn left" sign was removed.

Both were installed without advice or consultation with the community. If consultation had been sought, sensible, local advice could have been provided.

Instead, TfNSW have given up a local road to a developer at a cost to the community.

It is wrong for developers to be given access to public roads for their convenience and for local traffic to be re-directed towards a primary school instead. Council should advocate for the removal of the signs. Upon removal, if traffic at the intersection becomes congested or dangerous, the first action should be to enter discussions to take back the road for general use.

Director Lead:

Manod Wickramasinghe, Acting Director Engineering

Officer's Comments:

No further comments were required for this Notice of Motion.

Attachments

Nil.

Item: C0526(1) Item 31

Title: Notice of Motion: Cooks River Water Quality Testing

Author: Councillors Mat Howard and Olivia Barlow

Motion

That Council:

1. **Notes that in July 2025 a potential algal bloom event was identified in the Cooks River catchment following notification from Water NSW.**

2. **Notes that during this event:**
    a. **Councils in the catchment were advised to warn the public through signage**
    b. **Follow-up water quality testing was available through NSW Department of Climate Change, Energy, the Environment and Water (DCCEEW) but would require cost recovery.**
    c. **The Cooks River Alliance does not currently have funds available for emergency water quality testing.**

3. **Notes that the subsequent laboratory analysis determined the algal bloom species were not considered toxic, but the event highlighted a lack of a clear protocol and resourcing for rapid testing and response across the catchment.**

4. **Notes that scientists from DCCEEW advised that many catchments maintain a small contingency fund to support emergency testing and response during potential algal bloom events as standard catchment management practice.**

5. **Recognises that the Cooks River is a shared waterway across multiple councils and that environmental risks such as algal blooms affect the whole catchment including areas within Inner West Council.**

6. **Resolves that Council:**
    a) **Advise on establishing a catchment-wide contingency fund for emergency water quality testing and response.**
    b) **Request a report to Council outlining options for Inner West Council to contribute to, or help establish, such a fund, including indicative annual contributions and governance arrangements.**
    c) **Investigate and report on whether funding from the Sydney Airport fund can be directed toward catchment monitoring and water quality**

management in the Cooks River, in addition to infrastructure and other priorities along the River.

Background

In July 2025, a suspected algal bloom event in the Cooks River highlighted gaps in rapid testing, response coordination and funding across the catchment. While the bloom was ultimately found not to be toxic, the event exposed the absence of an agreed inter-agency protocol and a dedicated contingency fund for emergency water quality testing.

Scientists from the Department of Climate Change, Energy, the Environment and Water (DCCEEW) have advised that such arrangements are standard practice in many catchments. Bayside Council resolved to support a similar motion earlier this year. A coordinated response through the Cooks River Alliance will depend on contributions from member councils and shared commitment to an effective catchment-wide response.

Director Lead:

Simone Plummer, Director Planning

Officer's Comments:

No further comments were required for this Notice of Motion.

Attachments

Nil.

Item: **C0526(1) Item 32**

Title: **Notice of Motion: Pedestrian Crossing - Victoria Road, Marrickville**

Author: Councillor Mat Howard

Motion

That Council:

1. **Acknowledges Victoria Road, Marrickville, between Sydenham Road and Chalder Street is increasingly busy, posing additional safety risk to pedestrians and limiting safe pedestrian access.**

2. **Requests staff investigate installing a pedestrian crossing at this location and provides a report to an upcoming meeting of the Local Transport Forum before October 2026.**

Background

Victoria Road in Marrickville is a busy thoroughfare connecting Marrickville, Enmore and Sydenham, and is designated a regional road under Inner West Council control.

It forms part of the route for the Inner West Ale Trail and is regularly used by students and families accessing Enmore Park, Marrickville Metro Shopping Centre, Annette Kellerman Aquatic Centre, Wicks Park, Sydenham Station and Marrickville Public School, as well as local businesses.

Increased residential density, including development around the Timberyards precinct, is generating greater demand for safe pedestrian crossings, particularly near Mitchell Road. Pedestrian access along sections of the corridor has not kept pace with surrounding growth.

Transport for NSW previously declined to allow a signalised crossing as part of approvals for the Timberyards development, out of concern it was too close to the traffic signals at Sydenham Road

While a signalised crossing was previously ruled out, a pedestrian crossing may present the best option to improve safe pedestrian access across Victoria Road.

A pedestrian crossing at this location would complement work being undertaken by council to improve safety and access on Sydenham Road as part of the Sydenham Road Strategy.

This motion seeks a practical review of options to improve access and safety, including consideration through the Local Transport Forum, so that infrastructure planning responds to changing conditions and growing community use.

Director Lead:

Manod Wickramasinghe, Acting Director Engineering

Officer's Comments:

No further comments were required for this Notice of Motion.

Attachments

Nil.

Item: **C0526(1) Item 33**

Title: **Notice of Motion: Safety on Carrington Road Cycleway**

Author: Councillor Mat Howard

Motion

That Council:

1. **Notes resident reports that the Carrington Road cycleway continues to pose safety risks to cyclists, including from vehicles parked in and across the cycleway, and vehicles failing to yield to cyclists at intersections.**

2. **Requests Council staff:**
    a) **Further review signage and markings along the cycleway, as well as kerb extensions and other traffic calming devices;**
    b) **Write to, and doorknock, all business owners on Carrington Road to inform them of their obligations to not park on the cycleway and to troubleshoot options to assist business owners with safe parking arrangements;**
    c) **Consult with Bike Marrickville on options to improve cyclist safety;**
    d) **Consider the installation of a pedestrian crossing across Carrington Road at Renwick Street, so as to improve pedestrian access, including for students at Tempe High School; and**
    e) **Provide a report to an upcoming meeting of the Local Transport Forum, prior to October 2026, including feasible options to improve safety along the cycleway.**

Background

The Carrington Road Cycleway opened in 2014 and was the first separated cycleway constructed by the former Marrickville Council.

It serves as a vital cycling connection between the Cooks River shared path; Earlwood to the South and Tempe to the East; Tempe, Marrickville and Sydenham Stations; and numerous community facilities including Mackey Park.

Council undertook a safety review in 2024 and improvements were made, including giving priority to cyclists at intersections with side-streets and installing new markings and signage.

Still, problems with safety persist. A recent ABC news report highlighted concerns and several residents have called for further action to be taken to improve safety for all road users.

Director Lead:

Manod Wickramasinghe, Acting Director Engineering

Officer's Comments:

No further comments were required for this Notice of Motion.

Attachments

Nil.

Item: **C0526(1) Item 34**

Title: **Notice of Motion: Bicycle Valet Parking**

Author: Councillors Mat Howard and Kerrie Fergusson

Motion

That Council:

1. **Congratulates Bike Marrickville for its successful Bike Valet service at the Muddy River Festival in March.**

2. **Requests the staff within the traffic team and the events team meet with Bike Marrickville to discuss opportunities to trial an expansion of the service to other events across the Inner West to at least 3 other events in 2026-2027.**

3. **Request Council staff provide a report to the August 2026 Council meeting with a plan to trial the service at further council events, including any logistical, promotional or financial support that may be required to facilitate it.**

Background

Bike Marrickville's volunteer-led Bicycle Valet at the Muddy River Festival demonstrated strong community demand for practical, low-cost active transport initiatives.

Bike valet schemes in cities including Vancouver and Portland and in other Sydney council areas, have shown to reduce traffic congestion and parking pressures at events, improve safety, and reduce emissions associated with events. They also provide positive opportunities to educate and inform local residents about the benefits of active transport and other local and council initiatives.

These benefits were clearly demonstrated at the Muddy River event, where hundreds of residents accessed the service.

Council may be able to provide support with logistics, promotion, integration with events, and connections to facilitate volunteer support. Financial support was provided at the Muddy River Festival by event organisers, including bike rack hire, ticket printing, t-shirts and a small contribution to help manage volunteers.

Supporting Bike Marrickville to expand bicycle valet services at other council events would complement council priorities and initiatives to encourage greater mode shift and participation in active transport.



Director Lead:

Manod Wickramasinghe, Acting Director Engineering

Officer's Comments:

No further comments were required for this Notice of Motion.

Attachments

Nil.

Item: **C0526(1) Item 35**

Title: **Notice of Motion: Tillman Park Mural**

Author: Councillor Mat Howard

Motion

That Council:

1. **Install a mural on the toilet block at Tillman Park, Tempe, following repeated incidents of graffiti at the park, funded through existing operational budgets.**

2. **Request that this mural, once completed, be included in the Perfect Match Street Art program and be managed by operational staff in consultation with Community Directorate.**

3. **Requests the Director Community report back to councillors via councillor briefing note as soon as practicable and following consultation with the Director Property and Major Projects, including a timeline for installation, artist information and concept.**

Background

Tillman Park is a long-established and highly valued neighbourhood park in Tempe. It is popular with children and families, and is located adjacent to the Tillman Park Early Learning Centre, which is managed by Inner West Council.

Residents have reported several recent incidents of graffiti at the park, including offensive and anti-semitic graffiti on a picnic table and large-scale tagging on the toilet block, which is highly visible from the street. The toilet block has been subject to repeated graffiti over a long period of time.

Thank you to the Director Engineering and Council staff for quickly responding to these incidents. A durable and proven response to graffiti is to install public murals, as has been demonstrated through Council's successful Perfect Match program.

The installation of a mural on the public toilets at Tillman Park would not only stand to minimise graffiti at the location, but also add a creative, welcoming and vibrant element to one of the best loved parks in the Marrickville-Midjuburi Ward and add to the growing collection of public murals and artworks in Tempe.

Funding the mural through the existing operational budgets would preserve the quantum of funding available to the Perfect Match program, which is designed to support local residents to address graffiti on their properties. The deterioration of a park asset that is

owned and managed by Inner West Council is best funded through existing operational budgets.

Director Lead:

Peter Shields, Acting Director Property and Major Projects

Officer's Comments:

No further comments were required for this Notice of Motion.

Attachments

Nil.

Item: **C0526(1) Item 36**

Title: **Notice of Motion: 100th Anniversary of Marrickville Croquet Club**

Author: Councillor Mat Howard

Motion

That Council:

1. **Congratulates the Marrickville Croquet Club on reaching its 100th anniversary.**
2. **Thanks the Club's members, including President Roberta Flint, and writes to the Club to formally congratulate them on this significant milestone.**
3. **Acknowledges the anniversary in a future edition of Inner West Council's newsletter, Inner West News.**

Background

Established in 1926 in Marrickville Park, the Marrickville Croquet Club has been part of local life for a century.

From its early years, when the Club was founded by women from Marrickville, the Club created opportunities to take part in organised sport and social activity, and women have played a central role in its leadership and day to day life.

The Club continued through the Depression and the war years and adapted as Marrickville changed around it, including the introduction of evening play to welcome more members.

Generations of local residents have built friendships at the Club and contributed their time to maintain it. It has created consistency, connection and belonging in a changing world over the past Century and will continue to bring the Marrickville community together into the future.

The Club balances its social role with a long standing commitment to competitive croquet, with members taking part in pennants and tournaments for many years. Council has proudly supported the Club through its grounds and facilities in Marrickville Park.

Director Lead:

Manod Wickramasinghe, Acting Director Engineering

Officer's Comments:

No further comments were required for this Notice of Motion.

Attachments

Nil.

Item: C0526(1) Item 37

Title: Notice of Motion: Creating a Dulwich Hill Village Masterplan

Author: Councillor Jessica D'Arienzo

Motion

That Council:

1. **Recognises the need to create a long term plan that guides improvements to Dulwich Hill village, its laneways, public spaces and commercial centre.**

2. **Commits to developing a public domain masterplan for Dulwich Hill Village that supports healthy communities and celebrates the vibrancy and character of the Dulwich Hill community.**

3. **Investigates options for a public plaza and new green open space in Dulwich Hill Village as part of the masterplan process.**

4. **Notes that the Seaview Street carpark has been identified for potential social and affordable housing, a community centre and public plaza.**

5. **Acknowledges the community consultation and engagement undertaken for the Streets Alive draft masterplan in 2023, and notes that this work has not progressed to adoption, and should inform the development of the new masterplan.**

6. **Receives a report to Council at the August 2026 meeting on the strategy to develop a Dulwich Hill Village masterplan and includes:**
    a) **A consultation framework that embeds the Dulwich Hill Commercial Guild as a key stakeholder in the masterplan process, alongside the broader Dulwich Hill community with dedicated engagement sessions held before, during and after public exhibition.**
    b) **A timeline to public exhibition and Council adoption of the masterplan.**

7. **Reconfirms Council's adopted policy at the September 2025 Council meeting in relation to the retention of car parking, "That Council commit that the conversion of carparks to social housing is to be premised on all existing public carparking being replaced in the development. There is to be no expansion of**

new parking meters at these locations, or any other location in the local government area."

8. **Commits that the future of the Loftus Street and Seaview Street Council-owned carparks will be planned through a genuine co-design process with the community, and local businesses, including community consultation on proposals for affordable housing and community infrastructure.**

Background

Dulwich Hill Village is a well-loved town centre, a walkable, locally-owned, multicultural precinct anchored by Marrickville Road, Seaview Street, New Canterbury Road and Wardell Road. It is home to many long-established small businesses who together give the village its distinct village character and economic vitality.

The Dulwich Hill community have been engaged with Council on the future of this precinct for many years through the local businesses and local resident group Save Dully. The history of this engagement provides important context for understanding the urgency of this motion.

2019 - Save Dully, a local resident action group incorporated in 2015, released Our Suburb, Our Future, a community-led vision for Dulwich Hill that called for collaborative co-design and place-based planning for our LEP.

2021 - Save Dully presented "Heart of Dulwich Hill" to Council, a positive vision for the commercial and civic centre including pedestrian safety improvements on Hercules Street, GreenWay connections, wayfinding, and community facilities on the Seaview Street carpark site including affordable housing and a town square.

2023 - Council ran the Streets Alive Dulwich Hill public domain community consultation and engagement. Community engagement closed. No draft masterplan has since been publicly exhibited or brought to Council for adoption.

2024/2025 - Council engagement on the development of the Our Fairer Future plan.

Late 2025 - The Dulwich Hill Commercial Guild Incorporated was formally established, bringing together over 90 businesses. At its inaugural AGM, the Guild passed a resolution expressing willingness to work with Council on reasonable outcomes for the Loftus Street and Seaview Street carparks. Councillor D'Arienzo met with Guild representatives and committed to engage on these issues.

Early 2026 - A meeting was held between Guild representatives, Councillor D'Arienzo and Director of Planning Simone Plummer. Guild members expressed their strong desire to be genuine participants in shaping the future of the village.

The urgency of finalising a masterplan has grown considerably. Dulwich Hill is at the heart of Our Fairer Future Plan, which projects density increases around Dulwich Hill village,

Dulwich Hill Station, along Wardell Road and New Canterbury Road over the coming decade. The Seaview Street carpark has been identified for potential social and affordable housing alongside community infrastructure including a community centre and public plaza. Dulwich Hill also operates as a Special Entertainment Precinct under rules introduced in July 2025.

Without an adopted masterplan to provide a coherent framework, the village risks being shaped by individual development decisions rather than a community-endorsed vision.

Director Lead:

Simone Plummer, Director Planning

Officer's Comments:

No further comments were required for this Notice of Motion.

Attachments

Nil.

Item: **C0526(1) Item 38**

Title: **Notice of Motion: Lighting at Gadigal Greenway Entry**

Author: Councillor Jessica D'Arienzo

Motion

That Council resolves to investigate and implement appropriate lighting improvements at the Gadigal Greenway entry point accessed via Grosvenor Crescent, Summer Hill, to address identified safety concerns affecting pedestrians and cyclists, particularly when it is dark.

Background

Addressing lighting black spots on Greenway connector paths will enhance pedestrian and cyclist safety, reduce trip hazards, and ensure equitable after-dark access to the Gadigal Greenway entry point for all members of the Summer Hill community. This is consistent with our record on active transport and community safety, Council's prior investment in Bay Run lighting, and the broader goal of maximising community use of the Greenway as a sustainable active transport corridor.

The Greenway path connecting Grosvenor Crescent to the Gadigal entry is served by an asphalt path approximately 50 metres in length. While lighting exists on both Grosvenor Crescent and the Greenway itself, the connecting path is unlit, leaving users in hazardous darkness.

Director Lead:

Manod Wickramasinghe, Acting Director Engineering

Officer's Comments:

No further comments were required for this Notice of Motion.

Attachments

Nil.

Item: **C0526(1) Item 39**

Title: **Notice of Motion: Vietnamese Refugee Memorial**

Author: Councillors Olivia Barlow and Mat Howard

Motion

That Council:

1. **Acknowledges the concern and hurt of the Vietnamese community about the consultation process undertaken by council thus far on the plans for a memorial to commemorate Vietnamese refugees in Marrickville.**
2. **Requests:**
    a) **The General Manager and Director Community hold an urgent meeting with concerned residents, other stakeholders, and the Midjuburi ward councillors to discuss how Council can best support the development of a memorial that will be suitable for the Vietnamese refugee community;**
    b) **Establishment of a working relationship with the Bilingual Refugee Reference Group and other stakeholders from the Vietnamese community for community consultation on the memorial;**
    c) **Following consultation with the Bilingual Refugee Reference Group and other stakeholders, council staff prepare a report for the June council meeting outlining a renewed project scope and consultation plan prior to the commencement of an expression of interest process for an artist to produce the work; and**
    d) **Following consultation with the Bilingual Refugee Reference Group and other stakeholders, council staff prepare a future report to Council on developing a Vietnamese Refugee Heritage Day.**

Background

Many members of the Vietnamese community in the Inner West have mobilised in protest of Council's recent decision concerning our proposed Vietnamese refugee memorial. Some community members have formed a Bilingual Refugee Reference Group with the express intent of working with council to improve community consultation and the sensitive delivery of this memorial. This group has formally requested the Council to reopen the process and to ensure representatives from the Vietnamese refugee community sit directly at the decision-making table before any decisions about the future of this memorial are made.

At the Ordinary Council Meeting held on 29 April 2025, Council resolved the following in part:

C0425(1) Item 26 Celebrating the Vietnamese Community in Marrickville

Motion: (Barlow/Howard)

3. *That Council specifically acknowledge the enduring contribution made by the roughly 150,000 Vietnamese refugees that came to Australia following what is often referred to as the Fall of Saigon in 1975, many of whom settled in Marrickville.*

4. *That this acknowledgement take the form of a monument, plaque, tree planting or other significant acknowledgement in Marrickville, to be determined in consultation with the local Vietnamese community and Marrickville-Midjuburi Councillors.*

At the Ordinary Council Meeting held on 23 September 2025, Council resolved the following:

C0925(1) Item 33 Notice of Motion: Vietnamese Refugee Memorial

Motion: (Howard/Atkins)

1. *That Council note the resolution C0425(1) Item 26 of 29 April 2025 to acknowledge the contribution of Vietnamese Refugees to the Inner West.*

2. *That Council further resolve that this acknowledgement should take the form of a permanent memorial and that it be located in the vicinity of Little Vietnam in Marrickville.*

3. *That Council begin consultation with the Vietnamese community and Marrickville community on the establishment of a permanent memorial.*

4. *That Council construct and dedicate the memorial prior to 30 April 2026, ensuring it is delivered within the year commemorating 50 years since the end of the Vietnam War.*

5. *That Council apportion funding from the main streets revitalisation fund to deliver the project.*

6. *That Council receive a progress report via councillor briefing note in September 2025, outlining the timeline, costs and consultation and engagement schedule for the establishment of a permanent memorial.*

7. *That Council engage staff from both the Communities Directorate and Infrastructure Directorate in the delivery of the memorial.*

The briefing referenced above was not received by councillors until after the consultation process had been conducted, nor were councillors ever invited to be a part of the project design process.

On Wednesday 28 January 2026, Council staff conducted an engagement session about the proposed design and site for the sculpture, with an interpreter. Council staff advise that 21 local Vietnamese community members attended the session. Approximately 5,876 people in the Inner West identify as having Vietnamese ancestry.

Community members who attended this session have reflected that they did not feel this was a genuine engagement opportunity for them. They describe feeling cut out of the process because they were not involved with the initial design or guidelines, and many did not feel it was appropriate to voice their concerns about the chosen design at all. They have also mentioned that perhaps an event, rather than a permanent memorial, may have been their preference. They have described being asked to provide feedback on a finalised design as disingenuous.

The wider community was given the opportunity to provide additional feedback through Your Say Inner West from 2 February to 13 February 2026, and an additional on-site pop up was held on Tuesday 10 February 2026.

Many community members have reflected on the inappropriateness of opening up the consultation during Lunar New Year (Tết), during which time many of the community we were seeking to reflect the experiences of were busy with family, friends, and cultural commitments, including organising community events in our council LGA.

After Council announced its intent to install this sculpture, Midjuburi ward councillors received a number of emails concerning a Change.org petition signed by an even greater number of residents. At the time of writing, the number of signatories on the Change.org petition is 873. Elder members of the Reference Group went out in person with paper petitions to further consult the community about the memorial, making the approximate total of signatures across both petitions over 1000. The wording of the online petition is attached as it articulates their concerns clearly, but to quote from it in summary:

- Council's background research failed to identify the significant political risk associated with the lotus flower: "It does not represent us. It represents the regime we were forced to flee. For many in our community, this symbol is not only inappropriate, it is deeply painful. It does not honour our story; it reopens wounds and causes emotional distress every time we are confronted with it."
- The proposal incorrectly frames this as a 50th Anniversary: "In April 2026, we mark the 51st Anniversary of a journey defined by a flight toward freedom."
- Council sought feedback during the Lunar New Year (Tết): "A time when our community is traditionally occupied with family and cultural commitments. This 'top-down' approach and flawed timing meant many stakeholders were unable to respond. Our silence was not agreement; it was a lack of opportunity to be heard."

Vietnamese people had a multitude of reasons for coming to Australia as refugees after the Fall of Saigon, many of which were traumatic, so it is entirely appropriate that as a council we should seek to engage in respectful and trauma-informed dialogue with community members at the initial project formation stage and throughout our delivery timeline. Any final design should take in the multitude of experiences and perspectives held by Vietnamese refugees and not seek to reduce the memorial down to one singular narrative.

Despite intense disagreement with Council's initial direction on this memorial, community members and leaders of community organisations who were signatories on this petition have all indicated their continued willingness to work with council staff on the development of this project. Together, they have formed the Bilingual Refugee Reference Group with the express intent of working with council to improve community consultation and the sensitive delivery of this memorial.

The Bilingual Refugee Reference Group contains a large cross-section of Vietnamese interest groups including elders, veterans, founding and younger generations of Vietnamese in the Inner West. The group includes leaders from the Vietnamese Community Association, Vietnamese Women's Association in NSW, the NSW Vietnamese Elderly Friendship Association, the Vietnamese Community in Australia NSW Chapter and the Vietnamese-Australian Women's Forum Inc. Working with this group would be an incredible asset, helping the Council to communicate and collaborate with as many Vietnamese refugees and diaspora as possible in developing the narrative and artistic direction of this memorial.

The group has formally requested the Council to reopen the process and to ensure representatives from the Vietnamese refugee community sit directly at the decision-making table before any decisions about the future of this memorial are made. This would ensure more culturally nuanced guidance and give the Vietnamese community more opportunity to accurately reflect the broad spectrum of Vietnamese refugee experiences.

By committing to work with community members who are already incredibly engaged with this project we can help to ensure that our next consultation on this memorial will be culturally sensitive and appropriate, taking into account the multitude of experiences of Vietnamese refugees in the Inner West from the very beginning of the project, and making sure to the fullest extent possible that the final design of our memorial is respectful and meaningful to everyone in our LGA.

Director Lead:

Ruth Callaghan, Director Community

Officer's Comments:

No further comments were required for this Notice of Motion.

Attachments

1. ⇩ Change.org Petition and Comments

2. ⇩ Petition

3. ⇩ Three Emails

4. ⇩ Two Letters

5. ⇩ Briefing Note to Councillors - Vietnamese Refugee Memorial

6. ⇩ Letter from the General Manager

change.org

Start a petition



Say NO to the Lotus Symbol on the Vietnamese Refugee Memorial in Marrickville (TIẾNG VIỆT

Sign petition

873

Verified signatures

Redacted in accordance with the Government Information (Public Access) Act 2009, Table to s. 14 (3) (a) reveal an individual personal information.

Recent signers:

[redacted] • 2 days ago

[redacted] • 2 weeks ago

[redacted] • 2 weeks ago

[redacted] • 2 weeks ago

Decision maker: Inner West Council

19 supporter voices

4 updates

The issue

Redacted in accordance with the Government Information (Public Access) Act 2009, Table to s. 14 (3) (a) reveal an individual personal information.

Petition - [redacted]

SAY NO TO THE LOTUS SYMBOL ON THE VIETNAMESE REFUGEE MEMORIAL IN MARRICKVILLE (tiếng Việt bên dưới)

**Summary of the petition:

A Vietnamese Refugee Memorial is about to be installed in Marrickville, with the lotus as its symbol & frame as “Commemorating the 50th anniversary of the end of the Vietnam War and a new beginning”

This project is scheduled to be permanently installed this April, just two weeks from now.

For many refugees, the lotus represents the regime we were forced to flee, not our story.

This decision was made during Lunar New Year, when many in our community were unaware.

Our silence does NOT mean agreement.

This memorial must reflect the refugee journey of sacrifice in the search for freedom, and should be clearly stated as: “Commemorating the Vietnamese refugee journey into freedom and a new beginning.”

Support now

Sign petition

**Please read below for more information and details.

———————

We call on all Vietnamese who cherish freedom, as well as all those who respect the values of refugees, to stand together and sign this petition.

We respectfully urge Inner West Council to reconsider and reject the use of the lotus flower as the symbol representing Vietnamese refugees in the Vietnamese Refugee Memorial in Marrickville.

This memorial is expected to be completed by April. However, a decision about a symbol of such deep refugee historical significance must not be rushed, especially when it does not truly reflect the identity, history, and lived experience of the community it intends to honour

BREACH OF MANDATE

We can prove that the project is currently failing its own mandated requirements for community consultation.

1/ The Official Links: The Original Resolution (29 April 2025):

Link: Agenda of Council - Tuesday, 29 April 2025

Reference: C0425(1) Item 26 — "Celebrating the Vietnamese Community in Marrickville"

Why it matters: This was the birth of the project. It legally committed the Council to "recognising the contribution of the Vietnamese community."

2/ The Formal Mandate for Consultation (23 September 2025):

Link: Minutes of Council - Tuesday, 23 September 2025 : Minutes of Council Meeting –

Support now

Why it matters: The Council specifically resolved to "begin consultation with the Vietnamese community." However, in practice, the Council had already selected the lotus sculpture before the consultation even began. By presenting a pre-selected symbol associated with the current regime and conducting the "consultation" during the busy Lunar New Year (Tết) period, the Council has breached both the spirit and the letter of the 2025 resolution.

3/ The Current Briefing Note (10 March 2026): Link: Briefing Note to Councillors - Vietnamese Refugee Memorial

Why it matters: This is the most recent internal document. It admits the "Lotus" design was chosen by "Council officers and an artist" rather than being co-designed with the refugee community.

OUR POSITION

Although the Council states that there was a public consultation process, this took place during February, Lunar New Year time, when the Vietnamese community is traditionally occupied with family & cultural commitments.

Many members of our community were not aware of this announcement and therefore had no opportunity to respond.

Our silence does NOT mean agreement.

We do not accept the lotus flower as a symbol representing Vietnamese refugees in Marrickville, in Australia, or in the broader overseas Vietnamese community.

For Vietnamese refugees, the lotus is not a neutral cultural symbol.

While it may be considered a traditional flower, in the modern political context it is closely associated with the Socialist Republic of Vietnam. For the post-1975 diaspora, the lotus is

Support now

It does not represent us.

It represents the regime we were forced to flee.

For many in our community, this symbol is not only inappropriate, it is deeply painful. It does not honour our story; it reopens wounds and causes emotional distress every time we are confronted with it.

WHY THIS MATTERS

The purpose of a memorial is to honour a specific history.

Our history is the history of refugees who fled communism, people who risked their lives at sea and through jungles in search of freedom, dignity, and a new beginning.

By choosing a “neutral” or aesthetic symbol like the lotus, the Council risks erasing the true origin and identity of Vietnamese refugees.

Our journey, our sacrifices, and our values cannot be represented by a symbol that is disconnected from and, to many, politically opposed to our lived experience.

WHAT THIS MEMORIAL SHOULD REPRESEN

This memorial must honour the truth.

It must reflect:

- The identity of Vietnamese refugees
- The history of the Boat People

Support now

OUR REQUESTS TO COUNCIL

We respectfully call on the Council to:

1. Withdraw the lotus design immediately

2. Conduct meaningful consultation with the Vietnamese refugee community

3. Adopt symbols that truly represent our history, such as:

• The Boat People journey

• The Heritage and Freedom Flag (yellow flag with three red stripes)

4. Allow more time if necessary to ensure the memorial is accurate, respectful, and meaningful

5. Clarify the purpose of the memorial, so that it serves Vietnamese refugees who have contributed to Australia as taxpayers and citizens, particularly in the Inner West, where many are of refugee background

We respectfully request that the memorial's purpose be reframed as:

"Commemorating the Vietnamese refugee journey into freedom and a new beginning,"

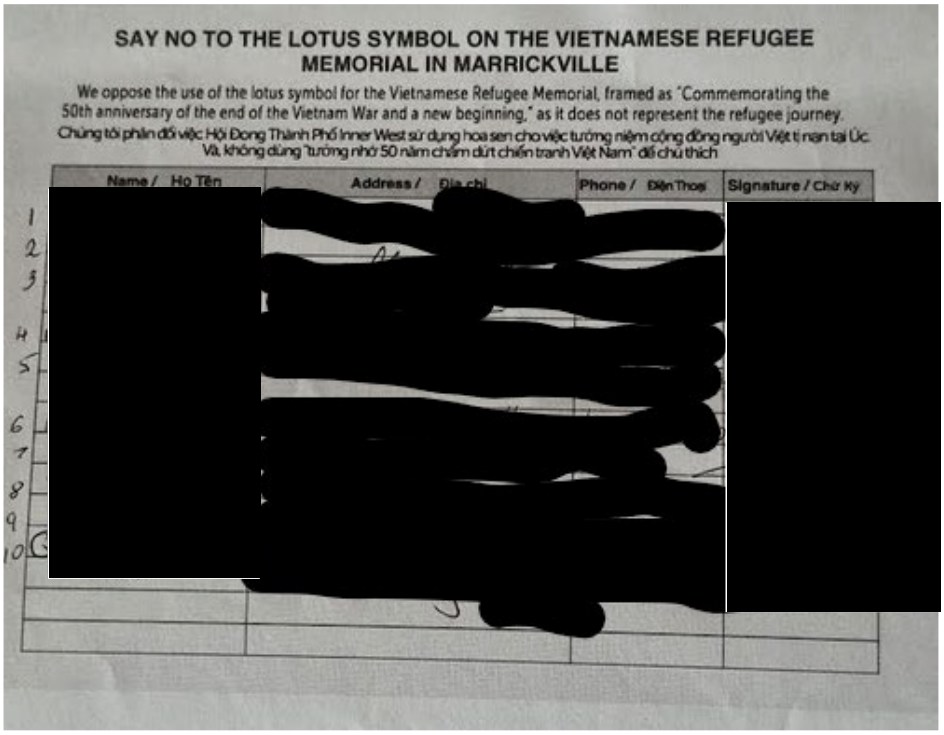
rather than

"Commemorating the 50th anniversary of the end of the Vietnam War and a new beginning."

We further request that this meaning be clearly presented in both English and Vietnamese on the memorial.

Support now

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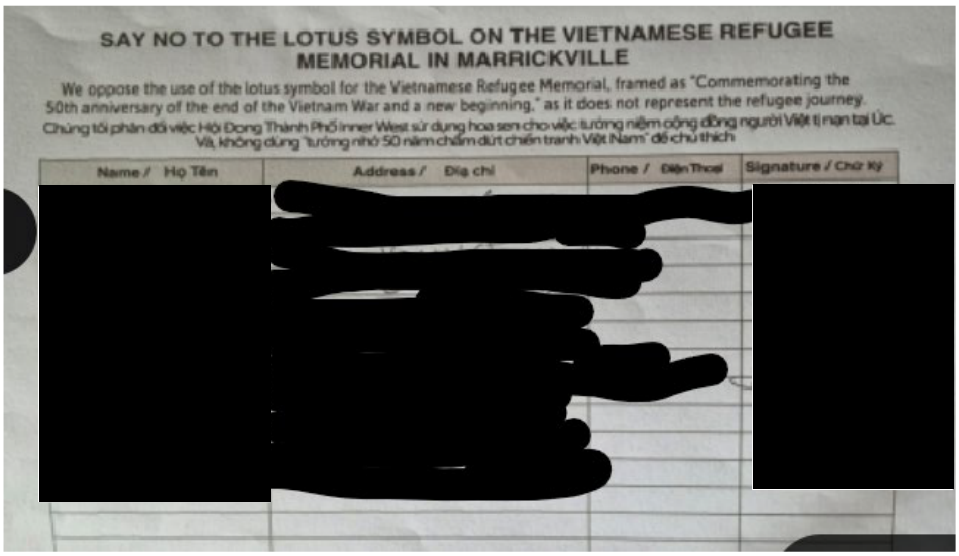


SAY NO TO THE LOTUS SYMBOL ON THE VIETNAMESE REFUGEE MEMORIAL IN MARRICKVILLE

We oppose the use of the lotus symbol for the Vietnamese Refugee Memorial, framed as "Commemorating the 50th anniversary of the end of the Vietnam War and a new beginning," as it does not represent the refugee journey.

Chúng tôi phản đối việc Hội Đồng Thành Phố Inner West sử dụng hoa sen cho việc tưởng niệm cộng đồng người Việt tị nạn tại Úc. Và, không dùng "tưởng nhớ 50 năm chấm dứt chiến tranh Việt Nam" để chú thích

	Name / Họ Tên	Address / Địa chỉ	Phone / Điện Thoại	Signature / Chữ Ký
1	[redacted]	[redacted]		[redacted]
2				
3				
4				
5				
6				
7				
8				
9				
10				



SAY NO TO THE LOTUS SYMBOL ON THE VIETNAMESE REFUGEE MEMORIAL IN MARRICKVILLE

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	Name / Họ Tên	Address / Địa chỉ	Phone / Điện Thoại	Signature / Chữ Ký
	[redacted]	[redacted]		[redacted]

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From: [redacted]
Date: Fri, Feb 13, 2026 at 7:09 PM
Subject: Vietnamese Memorial Monument in Marrickville
To: Aniela Pepe <aniela.pepe@innerwest.nsw.gov.au>

Dear **MS Aniela Pep**
Community Project Officer Multicultural

I would like to express my sincere gratitude for your works on a project to install a monument in Marrickville in memorising Vietnamese refugees who are resettled in Australia.

Following your request,

1. I would like you please to reconsider the monument because Lotus is not an official national flower of Vietnam. It is the best icon for local culture, art and Buddhism rather than the Vietnamese national symbol.

So that, I would like to suggest that you can install either:

1.1. A monument of the three-lady North, Central and South Vietnam; or

1.2. A monument of the Rice Panicle as it is the Vietnamese national symbol due to the main economy of Vietnam is based on growing rice from North to South.

2. The text on the plaque, I would like to suggest you please use the word of **refugees** rather than **migrants** because since 1975 Australia and other countries have received and resettled Vietnamese refugees and we are very happy to be called as refugees rather than migrants.

The text can be:

2.1. "Since 1975 Australia have welcomed more than 110,000 Vietnamese refugees. The renaming of Little Vietnam honours the stories of the many brave refugees who resettled here during this time, enriching Australian society and helping to establish the Inner West as a vibrant multicultural hub.

Every refugee who arrived here has their own story.

The three-lady North, Central and South Vietnam symbolises the harmony and unity of the people of the three regions of Vietnam."

2.2. "Since 1975 Australia have welcomed more than 110,000

Vietnamese refugees. The renaming of Little Vietnam honours the stories of the many brave refugees who resettled here during this time, enriching Australian society and helping to establish the Inner West as a vibrant multicultural hub.

Every refugee who arrived here has their own story.

The Rice Panicle is the Vietnamese national symbol because the main ground of Vietnam's economy is based on growing rice from North to South."

Hope you will reconsider my suggestions.

Once again, many thanks to you.

Regards
[redacted]

--
[redacted]
Email: [redacted]

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FORMAL GRIEVANCE: Vietnamese Refugee Memorial Project

H

[redacted] Mar 29, 2026, 2:49 PM (11 days ago)

to parksplanning, darcy.byrne, peter.gainsford, mat.howard, olivia.barlow, victor.macri, council,

Dear Mayor, General Manager, and the Parks Planning Department,

As a tax-paying resident and a member of the Vietnamese refugee diaspora, I would like to begin by expressing my appreciation for the Council's initiative to establish a memorial in Marrickville. Recognising the journey of Vietnamese refugees is a significant gesture, and we value the Council's desire to celebrate our community's 51-year legacy in the Inner West.

However, I am writing to formally object to the current plan to install a lotus flower sculpture. While the intent is positive, the administrative process has failed to meet 'Best Practice' standards for a culturally sensitive public monument. This is further evidenced by the rapid mobilization of the community against this design, as seen in our current public petition, which has already begun to gather signatures from across Australia: https://www.change.org/p/say-no-to-the-lotus-symbol-on-the-vietnamese-refugee-memorial-in-marrickville-tiếng-việt-8b25eec4-2f79-4f4a-b26a-798ade80712c

The following failures must be addressed before this project proceeds:

1. Inadequate Research and Cultural Risk Assessment

The Council's background research failed to identify the "Political Risk" of the lotus flower. As documented by historians, it is the national symbol of the regime from which we fled and is inextricably linked to Làng Sen (Lotus Village), the birthplace of Ho Chi Minh. To impose this symbol on a monument for its victims is a historical contradiction that causes deep distress across multiple generations.

2. Failure in Stakeholder Identification and Consultation

Standard project management requires a specialised reference group *before* the design phase. Council appears to have selected the lotus in isolation and sought feedback during the Lunar New Year (Tết), a time when our community is traditionally occupied with family commitments. This "top-down" approach and flawed timing meant many were unable to respond. Our silence was not agreement; it was a lack of opportunity.

3. Misalignment of Public Funds and Reframing the Purpose

The proposal incorrectly frames this as a "50th Anniversary." In April 2026, we mark the **51st Anniversary** of a journey toward freedom. We formally request that the memorial's purpose be reframed as: **"Commemorating the Vietnamese refugee journey into freedom and a new beginning."** Investing taxpayer funds into a symbol (the lotus) that is politically opposed to our lived experience is a misuse of public resources and risks creating a "failed monument" that will be a site of permanent protest rather than healing.

4. Accountability and Requested Action

Should the Council choose to proceed without addressing these concerns, we are prepared to escalate this matter to the NSW Ombudsman and engage national media. We formally request that the Council:

- **Immediately suspend the installation** of the lotus sculpture.
- **Establish a Bilingual Refugee Reference Group** to co-design a symbol that truly represents us, such as the **Boat People journey** or the **Heritage and Freedom Yellow Flag**.

Respectfully,

[redacted]

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Request for Confirmation: STOP installing the Lotus Sculpture & Engage with the Vietnamese Community Representatives

[redacted] 11:53 AM (0 minutes ago)

to patrick.fitzhayes, parksplanning, mat.howard, Aaron.callaghan, aniela.pepe, darcy.byrne, peter.gainsford, olivia.barlow, victor.macri, council, [redacted], me

Dear Patrick,

Please confirm that Inner West Council (the Council) and Parks Planning will withdraw the installation of the lotus flower sculpture and accept our offer to facilitate a proper consultation with the Vietnamese community.

We have mobilised a reference group of 10–15 representatives, drawn from across the Vietnamese Diaspora and stand ready to work with the Inner West Council and Parks Planning Project team to redesign a culturally appropriate memorial.

Please confirm the Council and Parks Planning Project's position on the following:

1. Confirmation that Parks Planning will **withdraw the installation of the lotus sculpture** and accompanying script for the Vietnamese Refugee memorial/monument.
2. Commitment to facilitate a **formal consultation with our nominated Vietnamese Community Reference Group** to co-design a suitable memorial

In less than two weeks (and in between Easter and public holidays) our petition has reached 1,000 signatures and continues to grow in both digital and paper form.

https://c.org/SpLwtSNtTd

We are prepared to meet at short notice and to provide community-sourced proposals and cultural guidance. Please reply with confirmation of your position and proposed next steps by **Tuesday, 14th April 2026** (5 working days from today).

AUSTRALIAN-VIETNAMESE REFUGEES NATIONAL COUNCIL INC.
HỘI ĐỒNG NGƯỜI ÚC GỐC VIỆT TỴ NẠN CỘNG SẢN TẠI ÚC-CHÂU
AVRNC@gmail.com – P.O Box 2287, Footscray, Vic 3011 – ABN: 41431998443

URGENT LETTER

Subject: Formal Request for Urgent Reconsideration of the Vietnamese Refugee Memorial Design

To: Cr. Darcy Byrne, Mayor and Councillors of the Inner West Council,
Darcy.Byrne@innerwest.nsw.gov.au

Dear Cr. Byrne and fellow Councillors,

We write to you with both deep respect and profound concern regarding the proposed Vietnamese Refugee Memorial to be installed in Marrickville.

We are deeply moved by the Council's goodwill and its decision to honour and commemorate the 50th year of Vietnamese settlement in the Inner West Council area through the establishment of a Vietnamese Refugee Memorial in Marrickville.

This memorial carries immense historical and emotional significance. It is intended to honour a community whose presence in Australia was shaped not by choice, but by displacement, sacrifice, and an enduring search for freedom. As such, it must be approached with the utmost care, accuracy, and genuine community representation.

The current proposal to incorporate the lotus flower as the central symbol has caused considerable distress among many Australian Vietnamese refugees—not only in Marrickville and New South Wales, but throughout Australia and indeed around the world. While the lotus may be regarded in some contexts as a traditional cultural emblem, within the lived experience of the post-1975 Vietnamese diaspora it is not a neutral symbol. It is widely associated with the political regime from which many refugees fled—one linked to persecution, loss of homeland, and profound personal trauma. The symbolic importance of the lotus to the Vietnamese Communist regime is evident in its use by the national carrier, Vietnam Airlines.

For this reason, the inclusion of the lotus does not reflect the identity or history of Vietnamese refugees. Rather than honouring their journey, it risks reopening wounds and misrepresenting the very narrative the memorial seeks to preserve.

Equally concerning is the process by which this decision appears to have been reached.

Council records indicate a clear commitment to meaningful consultation with the Vietnamese community. However, the consultation period appears to have occurred during Lunar New Year (Tết), a time when many community members are engaged in important cultural and family obligations. Consequently, a significant portion of the

community was unaware of the proposal and did not have a fair opportunity to participate.

In this context, it is important to emphasise that a lack of informed response must not be interpreted as consent.

Furthermore, available documentation suggests that the lotus design may have been selected prior to the consultation process, raising serious concerns about whether the consultation fulfilled both the intent and the requirements of the Council's own resolutions.

A memorial of this nature must be grounded in truth. The history it seeks to commemorate is the story of refugees escaping a Communist regime—individuals who risked their lives as Boat People, endured extraordinary hardship, and ultimately contributed to Australia as resilient and valued members of society.

This history cannot be adequately represented by a symbol that is, for many, politically and emotionally incompatible with that experience.

In light of the above, we respectfully request that the Council:

1. **Urgently reconsider and withdraw the current lotus-based design.**
2. **Undertake genuine, inclusive, and appropriately timed consultation** with the Vietnamese refugee community—the first Vietnamese settlers who established the community and businesses in Marrickville over 50 years ago.
3. **Consider alternative symbols** that more accurately reflect the refugee experience, such as representations of the Boat People journey, or recognised symbols of freedom and heritage, including the Yellow Flag with three horizontal red stripes (also known within the Australian Vietnamese community as the Freedom and Heritage Flag), and the boat.

These symbols—particularly the Freedom and Heritage Flag—have been consistently used at memorials dedicated to Vietnamese refugees throughout Australia and the world (outside Vietnam).

4. **Allow sufficient time** to ensure the memorial is respectful, accurate, and supported by the community it is intended to honour.
5. **Clarify and amend the stated purpose of the memorial** to reflect its true historical context. Specifically, we respectfully propose the following wording:

"Commemorating the Vietnamese refugee journey to freedom and a new beginning in Australia."

This wording more accurately reflects the lived experiences, values, and contributions of Vietnamese refugees in Australia and within the Inner West Council area.

Marrickville's "Little Vietnam" stands today as a testament to the resilience and contributions of those who arrived as refugees over the past 50 years. It is therefore essential that any memorial of this kind honours that legacy with integrity and sensitivity.

This is an important opportunity for the Inner West Council to demonstrate genuine respect, to listen meaningfully, and to ensure that the memorial becomes a source of truth, pride, reflection, and unity for the Vietnamese refugee community.

Our Council respectfully urges you to reconsider the current design and to work collaboratively with the Vietnamese refugee community in New South Wales to achieve an outcome that truly honours their history.

On behalf of the Australian Vietnamese Refugees National Council (AVRNC), I thank you for your time and consideration.

I may be contacted on [redacted] or at [redacted]

Yours faithfully,

[redacted]

[redacted]
President
Australian Vietnamese Refugees National Council (AVRNC)
31st March 2026

Cc:

- **Hon. Anthony Albanese MP**,
  Prime Minister, Federal Member for Grayndler
  Email: A.Albanese.MP@aph.gov.au
- **Ms Jo HayLen MP**,
  State Member for Summerhill
  Email: Summerhill@parliament.nsw.gov.au

Redacted in accordance with the Government Information (Public Access) Act 2009, Table to s. 14 (3) (a) reveal an individual personal information.

VIETNAMESE-AUSTRALIAN WOMEN'S FORUM INC.
Diễn Đàn Phụ Nữ Việt-Úc
ABN: 59 210 349 114

9nd April 2026

To: Cr. Darcy Byrne,
Mayor and Councillors
of The Inner West Council,

Subject: Formal Request for Urgent Reconsideration of the Vietnamese Refugee Memorial Design

Dear Mr Mayor and fellow Councillors,

We, the Vietnamese-Australian Women's Forum Inc., write to you with respect and serious concern about the proposed Vietnamese Refugee Memorial in Marrickville.

We sincerely appreciate the Council's intention and its decision to honour the 50th anniversary of Vietnamese resettlement in the Inner West by establishing a Vietnamese Refugee Memorial in Marrickville.

This memorial holds significant historical and spiritual importance. Its purpose is to recognise a refugee community whose presence in Australia resulted not from choice but through displacement, sacrifices, and an ongoing pursuit of freedom. Consequently, it must be handled with utmost care, accuracy, and authentic community representation.

The current plan to use the lotus flower as the central symbol has caused considerable distress among many Vietnamese refugees in Australia, not only in Marrickville and New South Wales but nationwide and globally. While the lotus can sometimes be seen as a cultural symbol, for the Vietnamese diaspora after 1975, it is not a neutral icon. It is widely associated with the Vietnamese communist regime, from which many refugees escaped—a regime linked to persecution, loss of homeland, and deep personal trauma.

Therefore, including the lotus does not genuinely represent the identity or history of Vietnamese refugees. Instead of honouring their journey, it risks reopening wounds and misrepresenting the story the memorial seeks to tell.

Council records indicate a strong commitment to meaningful consultation with the Vietnamese community. However, the consultation period appears to have overlapped with Lunar New Year, a time when many community members are busy with cultural and family obligations. As a result, a significant portion of the community was unaware of the proposal and did not have a fair chance to participate.

In this context, it is crucial to emphasise that a lack of informed response should not be taken as consent.

[redacted]

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BRIEFING NOTE

To:	**All Councillors**
From:	**Ryann Midei, Director Property and Major Projects**
Date:	**10 March 2026**
Subject:	**Vietnamese Refugee Memorial**

At the Council meeting held in September 2025 meeting, Council resolve the following:

1. *That Council note the resolution C0425(1) Item 26 of 29 April 2025 to acknowledge the contribution of Vietnamese Refugees to the Inner West.*

2. *That Councill further resolve that this acknowledgement should take the form of a permanent memorial and that it be located in the vicinity of Little Vietnam in Marrickville.*

3. *That Council begin consultation with the Vietnamese community and Marrickville community on the establishment of a permanent memorial.*

4. *That Council construct and dedicate the memorial prior to 30 April 2026, ensuring it is delivered within the year commemorating 50 years since the end of the Vietnam War.*

The purpose of this briefing note is to provide an update on the delivery of the resolution including community engagement outcomes and next steps.

Council officers have worked with Australian Bronze Sculpturing Services and a Sydney based artist on a design for a permanent memorial. The design features a bronze lotus flower, inspired by Vietnam's most iconic flower which symbolises purity, resilience, and optimism. Its ability to emerge from muddy water to bloom with beauty represents the Vietnamese people's strength in overcoming adversity. Importantly the sculpture also recognises that every refugee who arrived within Australia has their own story.

The proposed location for the sculpture was selected specifically because of its close proximity and strong connection to the Little Vietnam Village. Situated on Illawarra Road, near Byrne Street, the site is sufficiently wide to prevent any conflict with pedestrian traffic and will not impact the outdoor dining needs of local businesses.



Site photo with approximate sculpture location marked



Satellite image with approximate sculpture marked

Both the initial sculpture design and the proposed location for the permanent memorial underwent a public community engagement process.

Community Engagement

On Wednesday 28 January 2026, Council conducted an early engagement session at the proposed site for the sculpture. To facilitate meaningful participation, an interpreter was engaged to assist with communication. A total of 21 local Vietnamese community members attended the session, where Council sought their input and feedback on the proposed sculpture design.

Following this early engagement, the wider community was invited to provide feedback through Council's online engagement platform (Your Say Inner West) from 2 February to 13 February 2026. During the engagement period 1,586 people visited the Your Say project page and 11 community members provided feedback. An additional on-site pop up was also held on Tuesday 10 February 2026 for the wider community where 7 people attended. Throughout the engagement period 5 email submissions were also received.

A copy of the engagement summary report is enclosed to this briefing note which shows support for the proposed design.

Response to Engagement Outcomes

In response to community feedback, the sculpture has been refined by softening the lotus petals, increasing the height and incorporating acknowledgement from the Vietnamese community. The interpretation panel has also been refined based on suggested wording from the Vietnamese community.

An artistic image (not to scale) of the proposed sculpture is provided below:



Interpretive Plaque

Following consultation with the Vietnamese community an Interpretive plaque to support the memorial is also being developed with the following wording:

"Between 1975 and 1995 Australia welcomed more than 110,000 Vietnamese refugees. The renaming of Little Vietnam honours the stories of the many brave refugees who resettled here during this time, enriching Australian society and helping to establish the Inner West as a vibrant multicultural hub.

Every refugee who arrived here has their own story.

The lotus flower is Vietnam's most iconic flower. It symbolises purity, resilience, and optimism. Its ability to emerge from muddy water to bloom with beauty represents the Vietnamese people's strength in overcoming adversity.

"Thank you, Inner West, for accepting and supporting the successful settlement of Vietnamese people."

Next Steps

The final commissioning of the artwork, along with the development of interpretative elements, is currently in progress. Installation is anticipated to take place in late April 2026.

Ryann Midei
Director Property and Major Projects

Vietnamese Refugee Memorial

Engagement Outcomes Report

28 January – 13 February 2026

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Executive Summary

On 28 January 2026, Council met with 21 local Vietnamese community members to seek their feedback on a proposed sculpture design on a permanent Vietnamese Refugee Memorial.

Between 2 February and 13 February, the wider community was invited to provide feedback through Council's online engagement platform, Your Say Inner West, in-person at on-site pop up, email, phone and letter.

During the engagement period 1,586 people visited the Your Say project page, 7 people attend an on-site pop up, 11 completed the online survey and 5 provided feedback via email.

Overall, there was support on the proposed design with minor suggestions including:

- Increasing the height
- Changes to the design shape
- Incorporating acknowledgement from the Vietnamese community

Project background

At its meeting on 23 September 2025, Council resolved to consult with the Vietnamese and wider Marrickville community on establishing a permanent memorial to the Refugees of Vietnam within the Little Vietnam precinct in Marrickville.

Council developed a sculpture design featuring the lotus flower, Vietnam's iconic flower, with an accompanying plaque providing space for wording. The proposed location for the sculpture is the corner of Byrnes Street and Illawarra Road in Marrickville.

Promotion and engagement methods

Promotion method	Stakeholders engaged
Project page on Your Say Inner West	**1,568** people viewed the project page
Emails to key stakeholders	**981** registered members on the Your Say Inner West platform
Council's social media	**2** Instagram, **2** Facebook Posts and 1 Facebook add -**46,168** people reached - **84** likes - **8** shares - **1,763** links clicked
Posters and postcards	**3** posters on-site

Engagement method	Stakeholders engaged
Online survey	**11** surveys completed
On-site meeting with Vietnamese Community	**21** Vietnamese Community Members attended an on-site meeting
On-site pop-up with wider community	**7** individuals attended a pop-up on-site
Direct contact from residents	**5** emails from individuals

Summary of feedback

On site meeting with Vietnamese Community

On 28 January 2026, Council held an on-site meeting with Vietnamese community members including a translator to assist Council officers recording feedback. Participants were invited through contacts provided by Council's Community Project Officer – Multicultural.

A total of 16 comments were received from 21 attendees. Comments mentioned more than once are listed below.

Theme	Mentions
Increase the height and prominence of the memorial	7
Interpretation and wording on the plaque co-designed with Vietnamese community	4
Form and materials of the memorial	3
Privacy, access and safety around the memorial	2

On-site pop up with wider community

On 10 February 2026, Council held an on-site pop up open to the wider community. A total of 7 comments were received from 7 attendees. Comments mentioned more than once are listed below.

Theme	Mentions
Increase height, scale and visibility around the memorial	4
Location suitability, access and lighting of the sculpture	2

Emails

A total of 5 emails were received with feedback including design refinement, objection to lotus design and alternative options for design and location.

INNER WEST

Office of the
General Manager

Dear Community Members,

Thank you for your interest and for providing feedback on the proposed public artwork to acknowledge and celebrate the social and economic contributions of the Vietnamese diaspora to the life, culture and social fabric of our inner west community.

Council acknowledges and respects the fortitude, endurance, optimism and commitment that Vietnamese refugees and families have brought to the Inner West, enriching the social, cultural and economic life of our community over many decades. These contributions reflect not only personal journeys of resilience and hope, but a deep commitment to community, family and belonging.

Inner West Council resolved to create a public artwork in September 2025, with the intention of it being installed by April 2026. A design was commissioned and brought to the community for feedback from 28 January to 13 February 2026.

Feedback was sought on the draft concept design through an online survey, email and with two in-person community pop-up sessions. The first session was targeted to the local Vietnamese community, and the second was open to the broader community.

There have also been further enquiries made by community members to Council after the formal community engagement had closed, expressing a mix of opinions.

Council is committed to ensuring we consider all community feedback thoroughly and respectfully. Given the variety of views expressed, Council is not progressing with the lotus artwork concept.

Council seeks to honour and celebrate this enduring contribution through the development of an appropriate public artwork and commemoration, created in recognition of lived experience and in partnership with the Vietnamese community of the Inner West.

We will be in touch shortly about the next steps and timing to deliver this important public art initiative. Thank you for your understanding and assistance with this important matter.

For any questions please contact William Truong, Program Manager on (02) 9392 5849 or william.truong@innerwest.nsw.gov.au.

Peter Gainsford PSM
General Manager

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Office of the
General Manager

Kính gửi các thành viên trong Cộng đồng,

Chúng tôi xin chân thành cảm ơn sự quan tâm và những ý kiến đóng góp của quý vị cho dự án tác phẩm nghệ thuật công cộng, một dự án nhằm ghi nhận và tôn vinh những đóng góp lớn về mặt kinh tế và xã hội của cộng đồng người Úc gốc Việt đối với đời sống, văn hóa và sự kết nối xã hội của Cộng đồng Inner West của chúng ta.

Hội đồng thành phố trân trọng ghi nhận và tôn vinh ý chí kiên cường, tính nhẫn nại, tinh thần lạc quan cũng như sự cống hiến mà những người tị nạn Việt Nam và gia đình đã mang đến cho khu vực Inner West, làm phong phú thêm đời sống xã hội, văn hóa và kinh tế của cộng đồng chúng ta suốt nhiều thập kỷ qua. Những đóng góp ấy không chỉ phản ánh hành trình cá nhân đầy nghị lực và hy vọng, mà còn thể hiện sự gắn kết sâu sắc đối với gia đình, cộng đồng và với quê hương thứ hai này.

Vào tháng 9 năm 2025, Hội đồng Thành phố Inner West đã thông qua quyết định xây dựng một tác phẩm nghệ thuật công cộng, với dự kiến hoàn tất việc lắp đặt công trình này vào tháng 4 năm 2026. Một mẫu thiết kế đã được hoàn thiện và được đưa ra tham khảo ý kiến cộng đồng từ ngày 28 tháng 1 đến ngày 13 tháng 2 năm 2026.

Ý kiến phản hồi về bản dự thảo thiết kế ý tưởng đã được thu thập thông qua việc khảo sát trực tuyến, thư điện tử và hai buổi tham vấn trực tiếp với cộng đồng.Trong đó, buổi đầu tiên tập trung vào cộng đồng người Việt tại địa phương và buổi thứ hai dành cho cộng đồng nói chung.

Sau khi giai đoạn tham vấn cộng đồng chính thức khép lại, Hội đồng cũng đã nhận được thêm các yêu cầu giải đáp từ người dân với nhiều luồng quan điểm khác nhau.

Với cam kết xem xét mọi ý kiến đóng góp của cộng đồng một cách thấu đáo và tôn trọng, đồng thời ghi nhận sự đa dạng trong các quan điểm đã được bày tỏ, Hội đồng quyết định không tiếp tục phương án thiết kế hình hoa sen này.

Hội đồng mong muốn tôn vinh và kỷ niệm những đóng góp bền bỉ này của cộng đồng người Úc gốc Việt qua việc xây dựng một tác phẩm nghệ thuật công cộng và công trình tưởng niệm phù hợp. Dự án này sẽ được thực hiện nhằm ghi nhận những trải nghiệm sống và thông qua sự hợp tác với Cộng đồng người Việt tại Inner West.

Chúng tôi sẽ sớm liên hệ lại với quý vị về các bước tiếp theo và thời gian triển khai sáng kiến nghệ thuật công cộng quan trọng này. Xin chân thành cảm ơn sự thấu hiểu và hỗ trợ của quý vị đối với vấn đề quan trọng này.

Nếu có bất kỳ thắc mắc nào, xin quý vị vui lòng liên hệ với ông William Truong, Quản lý Chương trình, qua số điện thoại (02) 9392 5849 hoặc email williamtruong@innerwest.nsw.gov.au

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Item: **C0526(1) Item 40**

Title: **Question on Notice: Vietnamese Refugee Memorial Timeline & Next Steps**

Author: Councillor Olivia Barlow

Question

To what extent was the Communities Directorate involved in designing the community consultation for this memorial?

Answer

The Community Directorate provided direct advice and contacts to support tailored engagement for the memorial. This included identifying and providing key contacts for the tailored community engagement held on 28 January 2026, when 21 local Vietnamese community members met with Council officers on site to provide feedback on a proposed sculpture design for a permanent Vietnamese Refugee Memorial.

The Community Directorate also provided advice on translation services for the memorial and the engagement process.

Question

To what extent did plans for community consultation consider input from the community on the initial artistic direction and intent of the memorial?

Answer

In response to community feedback, the sculpture was refined by softening the lotus petals, increasing its height (to display respect), and incorporating an acknowledgement from the Vietnamese community.

Question

Why was the decision made to approach and brief an artist prior to community consultation commencing?

Answer

It was a tight timeframe as Council staff were looking to deliver a suitable artwork by the end of April 2026.

Question

Why was the decision made to consult the community during Lunar New Year?

Answer

Lunar New Year in 2026 commenced on 17 February and continued through to 3 March 2026. Engagement was planned to avoid the Lunar New Year period. Council engaged the community on the following dates:

- 28 January 2026, Council met with 21 local Vietnamese community members to seek their feedback on a proposed sculpture design on a permanent Vietnamese Refugee Memorial.
- Between 2 February and 13 February 2026, the wider community was invited to provide feedback through Council's online engagement platform (Your Say Inner West), in person at an on-site pop-up, and via email, phone and letter.
- On 10 February 2026, Council held an on-site pop-up open to the wider community.

Question

What was the budget set for this project and how much has been spent?

Answer

A budget of $75,000 was allocated to this project. Approximately two thirds of this budget have been spent, including staff time and consultation costs. The original artwork will be re-purposed.

Question

Has the proposed plaque already been produced?

Answer

No. The plaque has not been completed.

Question

Have decision makers or the implementation team already decided how to do the next round of community consultation as indicated in a letter signed by the GM and sent out to the community?

Answer

A draft consultation plan has been developed and will be subject to further review following consideration of a Notice of Motion at the May Ordinary Council Meeting.

Question

Why does the General Manager's' formal letter to the community dated 23 April 2026 has no mention of a "Vietnamese Refugee Memorial" and in William's Truong email subject line there is a new mention of "Vietnamese Refugee Public Art"?

Answer

The email subject line refers to the same item.

Attachments

Nil.