ELECTRONIC ATTACHMENTS
FOR
BUSINESS PAPER

TUESDAY 16 JUNE 2026

7:30 PM

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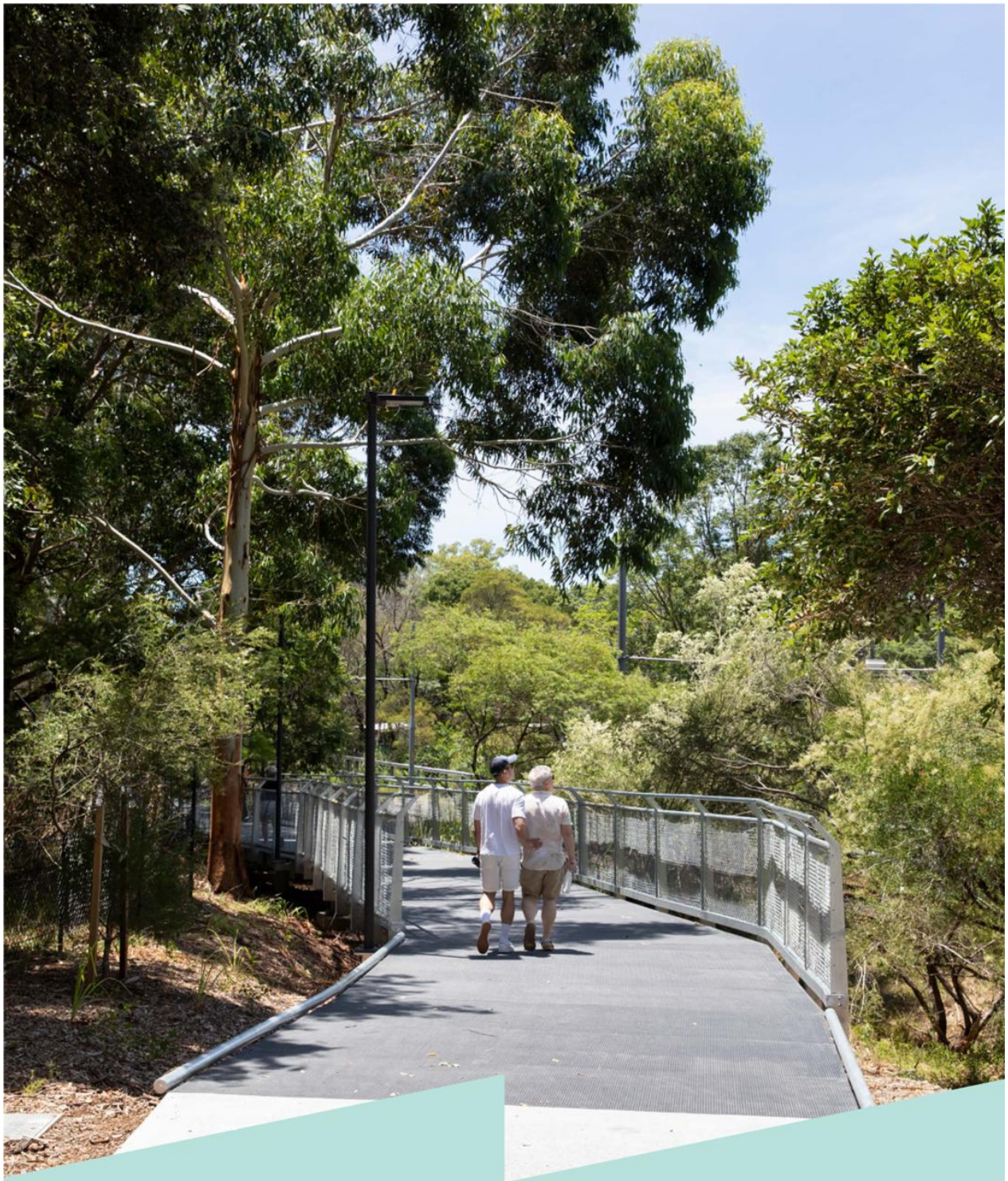

Delivery Program 2025–2029 (year 2) Operational Plan and Budget 2026/27

Draft June 2026

INNER WEST



Aboriginal and Torres Strait Islander Statement

We, the residents of the Inner West, acknowledge Aboriginal and Torres Strait Islander peoples as the First peoples of this land.

We greet the living members of the oldest living continuous culture on earth and celebrate their wisdom and special connections to the lands, sky, and waterways.

We acknowledge all Aboriginal and Torres Strait Islander peoples of Australia, especially the Gadigal and Wangal peoples of the Sydney Basin who are the Traditional Custodians of the lands in which the Inner West Council is situated.

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Section 1:
Introduction

How to read this plan

The Inner West community's vision and aspirations for the future are outlined in the Community Strategic Plan - Our Inner West 2041.

Our Inner West 2041 has:

5 strategic directions
key themes of community priorities

18 outcomes
what we want to achieve by 2041

45 strategies
the high level actions to be undertaken by Council and its many partners

The Delivery Program and Operational Plan (this document) contains Council's commitment to delivering on the Community Strategic Plan goals.

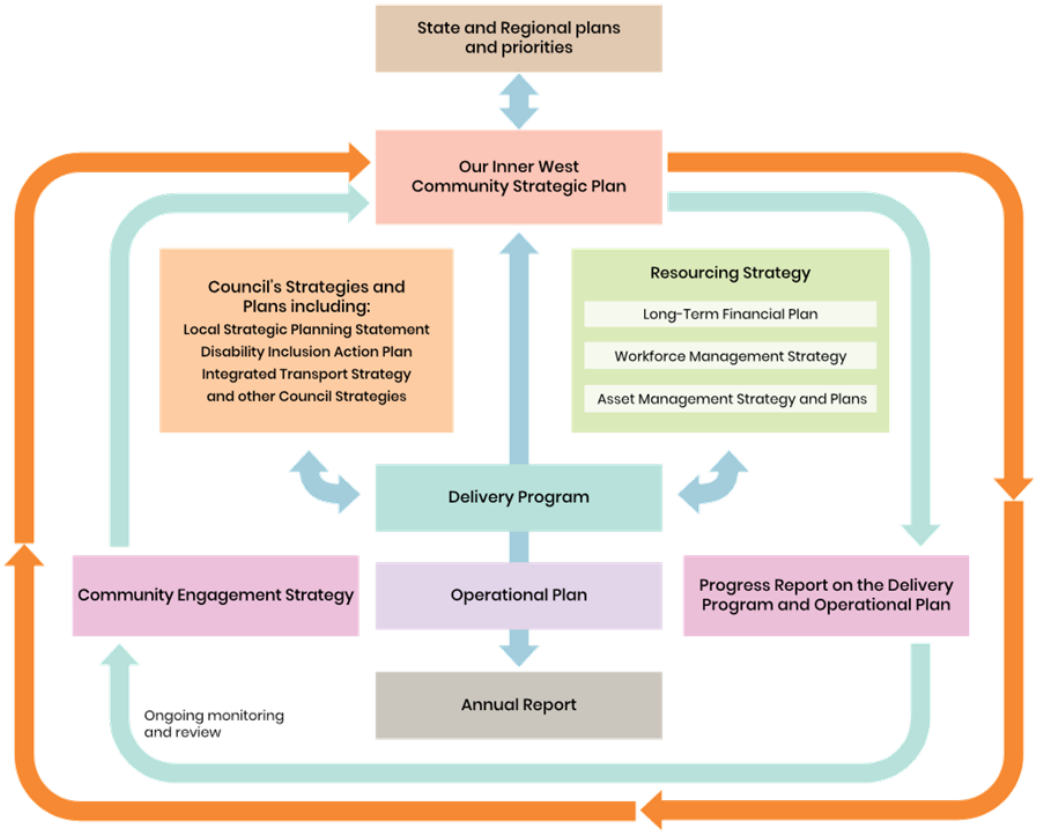
Section 2 outlines principal activities and specific annual actions that Council will deliver. The principal activities and actions are arranged under the strategic directions, outcome and strategies of the Community Strategic Plan.

It also contains measures to monitor progress to the community through quarterly and annual reports.

Section 3 contains the Budget and Statement of Revenue Policy which includes:

- Key drivers and context for the budget
- Budget for 2026/27 including income and expenditure, statement of financial position, and cash flow
- Explanation of the change between the 2026/27 budget adopted last year and the proposed budget
- Statement of revenue policy, including borrowings, rates and charges
- Capital budget
- Budgets for each of Council's 40 services

Integrated Planning and Reporting Framework



Under the NSW Local Government Act 1993, councils are required to develop a hierarchy of plans known as the Integrated Planning and Reporting (IP&R) Framework.

This framework assists councils in delivering their community's vision through long, medium and short term plans.

The Inner West Community Strategic Plan (CSP), Our Inner West 2041, identifies the community's vision for the future, long term outcomes, and strategies to get there and how Council will measure progress.

The CSP has five strategic directions:

1. An ecologically sustainable Inner West
2. Liveable connected neighbourhoods and transport
3. Creative communities and a strong economy
4. Healthy, resilient and caring communities
5. Progressive, responsive and effective civic leadership

The **Delivery Program** is a four-year plan which outlines Council's commitment to achieving the outcomes and strategies of the CSP. It sets out the initiatives that Council will undertake during its term of office.

The one-year **Operational Plan** sits within the Delivery Program and contains detailed actions.

These plans are supported by the Resourcing Strategy which consists of three key components:

- Long Term Financial Plan
- Asset Management Strategy and Plans
- Workforce Management Strategy

Integration between the Plans

How our plans integrate

The Integrated Planning and Reporting (IP&R) Framework allows Council to bring all its plans and strategies together so that there is a clear vision and an agreed roadmap for delivering on the community's priorities and aspirations.

It requires a long-term approach to planning and decision-making.

It emphasises Council's responsibility to deliver and report back to the community on its progress.

Community Strategic Plan (10 years +)

The Community Strategic Plan (CSP) is the highest-level plan and is reviewed at the start of each new Council term. It identifies the community's main priorities for the future and how they can be achieved and measured. It sets the direction for all of Council's activities.

Delivery Program (4 years)

The Delivery Program (DP) covers the term of an elected Council. It is a commitment by each new Council on what they will prioritise during their term to achieve the community's vision, directions, outcomes and strategies.

Operational Plan (1 year)

The Operational Plan (OP) outlines the actions Council will take during the year to achieve the DP principal activities under each strategic direction and how these actions will be funded. Council's service units are responsible for delivering on each action and key performance indicator in the OP and reporting on progress quarterly to Council.

Resourcing Strategy

The Resourcing Strategy details how, over the next ten years, Council will fund and resource the directions, outcomes and strategies in the CSP. This is reviewed at the start of each Council term and comprises:

- **Long-Term Financial Plan (LTFP)** - a 10-year rolling plan that informs Council's decision-making and shows how the CSP, and commitments in the DP and OP will be resourced and funded. The LTFP also provides the financial implications of Council's asset management and workforce planning by identifying how Council will fund additional assets, renew or upgrade existing assets, and changes to service levels.
- **Workforce Management Strategy (WMS)** - a 4-year strategy that shapes the capacity and capability of the workforce to achieve Council's directions, outcomes and strategies. It identifies how future staffing, and skills requirements will be met, through recruitment, staff progression and development, and succession planning.
- **Asset Management Strategy and Plans (AMS)** - a 10-year strategy that provides a comprehensive overview of how Council intends to manage its infrastructure assets to ensure the sustainable delivery of services to the community. Supported by plans that set out the principles, actions and funding required for the management of various classes of assets.

Item 2



Attachment 3

Our Inner West 2041 – plan on a page

SD1 - An ecologically sustainable Inner West

1. Sustainable leadership

- Connect and share information, knowledge and tools to live sustainably

2. Resilient biodiversity

- Maintain, manage and improve vegetation and tree canopy
- Protect threatened species, connect and enhance natural areas, biodiversity corridors and sensitive habitats

3. Healthy waterways

- Implement water-sensitive policies, plans and projects
- Expand river swimming sites

4. Zero emissions

- Implement strategies to reduce and mitigate greenhouse gas emissions
- Build local resilience and adapt to climate change
- Prioritise active transport infrastructure as a key climate action strategy

5. Zero waste

- Reduce residential waste and increase recycling
- Increase recovery of household organic material

SD2 - Liveable, connected neighbourhoods and transport

1. Housing for all

- Encourage greater housing diversity through development
- Increase social, community, affordable and liveable housing

2. Sustainable development

- Integrate planning and urban design for public and private spaces
- Monitor local development for legislative compliance
- Retain heritage and character of local neighbourhoods

3. Integrated transport

- Prioritise active transport and manage and/or deliver transport infrastructure
- Improve public transport and related infrastructure
- Manage road network

4. Safe, clean and accessible public places

- Ensure private spaces and developments contribute positively to public spaces
- Improve air quality, water and noise pollution through education and regulation
- Manage public spaces and community safety

SD3 - Creative communities and a strong economy

1. A vibrant cultural and creative destination

- Provide opportunities to participate in arts and culture
- Celebrate and promote innovation for creative industries by providing local programs, including young and emerging talent

2. A diverse and strong economy

- Implement strategies to assist business growth, innovation and new enterprises
- Manage and plan for future industrial and employment lands and activities

SD4 - Healthy, resilient and caring communities

1. Welcoming, connected and inclusive

- Celebrate, value and respect diversity
- Build inclusivity, resilience and participation in community life
- Prioritise and celebrate Aboriginal and Torres Strait Islander needs and culture in policies, initiatives and strategies

2. Healthy and active

- Provide facilities, spaces and programs for participation in active recreation
- Provide parks, playgrounds and open spaces
- Provide and support community services and centres
- Encourage and facilitate active transportation use to improve community health outcomes

3. Lifelong learning

- Provide quality children's education and care services
- Provide libraries and technology

SD5 – Progressive, responsive and effective civic leadership

1. Responsive customer service

- Provide responsive and innovative customer services
- Continuously improve our performance to meet community needs

2. Responsible, transparent management and future planning

- Plan to meet community needs and aspirations
- Provide responsible, sustainable, ethical and open local government
- Deliver financial sustainability to manage public resources responsibly

3. Engaged and informed community

- Inform our community using multi-channel communications
- Support local democracy through inclusive participatory community engagement
- Deliver evidence-based Council decision-making

4. Collaboration and valued partnerships

- Advocate on emerging community issues
- Build resilience and capacity of local leaders, groups and communities
- Deliver positive outcomes for the community, economy and environment through strategic and innovative supply solutions

Item 2



Attachment 3

Inner West Councillors

Balmain Ward Baludarri (Leather jacket)	Stanmore Ward Damun (Port Jackson Fig)	Ashfield Ward Djarrawunang (Magpie)	Leichhardt Ward Gulgadya (Grass Tree)	Marrickville Ward Midjuburi (Lillypilly)
 Mayor Darcy Byrne	 Deputy Mayor Chloe Smith	 Clr Jessica D'Arienzo	 Clr Philippa Scott	 Clr Mat Howard
 Clr Ismet Tastan	 Clr Liz Atkins	 Clr Izabella Antoniou	 Clr Andrew Blake	 Clr Olivia Barlow
 Clr Kerrie Fergusson	 Clr Vicki Clay	 Clr Jo Carlisle	 Clr Vittoria Raciti	 Clr Victor Macri



Inner West Wards

Balmain Ward
Baludarri (Leather Jacket)

Leichhardt Ward
Gulgadya (Grass Tree)

Ashfield Ward
Djarrawunang (Magpie)

Stanmore Ward
Damun (Port Jackson Fig)

Marrickville Ward
Midjuburi (Lillypilly)

Council Priorities for the term

SD1 - An ecologically sustainable Inner West

Council Priority	Strategic Plan link
Increase investment in street tree maintenance to improve pedestrian safety and accessibility	Completed - budget has been allocated
1,000 new trees each year	Tracked via key performance measure 1.2.1a Number of trees planted > 1000 p/a
Micro forest in every ward	1.2.1.4 Deliver a further 2 Micro-forests in the Inner West to complete one in every ward
Taverners Hill biodiversity plan	1.2.2.2 Progress actions in the Biodiversity Strategy in accordance with their agreed priorities
Permanent Energy Efficiency service	1.4.1.1 Deliver Council's low-income energy efficiency program
Establish a grant program for businesses in the circular economy	Complete, established and now part of annual grant program 1.1.1.2 Deliver Community Environment Grants
Expanded recycling of hard to recycle items	1.5.1.4 Review the current operations of CRCs to better meet community demand
Expanded soft plastics recycling	Completed. Ongoing as part of 1.5.2PA Improve Council's food and other recycling services
Permanent reusable nappies and sanitary products rebate	Completed in 2024/25. Rebate is now permanent
Illegal dumping enforcement and education	Tracked via performance measure 1.5.1c Reduce the number of illegal dumping incidents (CRMs) reported by the community <16,000 incidents
Continue to support residents in adapting to FOGO	1.5.2PA Improve Council's food and other recycling services
Trial FOGO in parks	1.5.2.4 Trial FOGO and recycling in selected parks

SD2 - Liveable, connected neighbourhoods and transport

Council Priority	Strategic Plan link
Deliver new masterplan and LEP	2.2.1.1 Complete a Council wide Local Environmental Plan (LEP) through the delivery of Our Fairer Future Stage 2
Deliver DCP Amendments to encourage multi-generational and affordable housing, diverse housing types and shared spaces, and make renovating easier	2.1.2.1 Deliver a new Inner West DCP to encourage multi-generational and affordable housing and make renovating your home easier, prioritise well-designed and good quality homes
Haberfield heritage listing advocacy	2.2.3.2 Continue to advocate for Haberfield to be listed on the State Heritage Register
Raise design standards and positively shape our built environment by employing architects	City Architect appointed in 2025/26. Ongoing via 2.2.3.1 Provide heritage and design related advice and services for development applications
Partner with faith groups on affordable and public housing	2.1.1.2 Progress opportunities for delivery of affordable housing
Target 1,000 new public housing dwellings, and advocate to NSW Government for investment, including on Council owned sites	2.1.1.1 Collaborate with Homes NSW for the delivery of 1,000 new public housing dwellings in the Inner West
Work with State Government and partners to convert three council-owned car parks into affordable public housing	2.1.1.2 Progress opportunities for delivery of affordable housing
Develop a customer service plan for new housing	2.2.2.3 Provide general development advice via Council's Duty Planning and related services, such as development of a concierge service
More special entertainment precincts	2.2.1.2 Investigate additional entertainment precincts for the Inner West
Support Little Italy, Little Vietnam, Little Greece and Little Portugal with better signage and infrastructure	Part of 2.4.1.2 Deliver the Main Streets Strategy
Double cycleway funding by next term	Completed – funding provided in LTFP
Reduce speed on local roads to 40km/hr and cut red tape to enable more resident street parties	This is expected to be completed in 2025/26
Build three raised pedestrian crossings in each ward	2.4.1.4 Deliver Local Area Traffic Management (LATM) program and 2.4.1.3 Deliver Pedestrian Access and Mobility Plan (PAMP)
More street lighting and facilities for safer walking and cycling	2.4.3.6 Audit street lighting and furniture including bike racks and lockers, and build more of this infrastructure to make active transport safer

14 Council priorities for the term

SD2 - Liveable, connected neighbourhoods and transport (cont.)

Council Priority	Strategic Plan link
Create shop-top and mixed development housing on the main streets	Complete - stage 1 of Our Fairer Future
Upgrade and revitalise Lewisham and Stanmore town centres	2.4.1.1 Continue developing public domain master plans as per agreed program
Improve walkability and access at Sydenham	2.4.1.10 Develop a Sydenham Road Strategy to improve walkability and access to Sydenham Metro Station
Beautify Booth Street, Annandale	2.4.3.10 Finalise beautification plan and complete short-term works for Booth Street Annandale
Increase street bins and collection frequency	2.4.3.7 Analyse future locations for street bins in response to end of current contract for street furniture
Pedestrianise Derbyshire St between Pioneers Park and Sydney Secondary College, Leichhardt	2.4.1.9 Deliver shared zones identified in the LATM program, including priority projects in Derbyshire Street and Prospect Street
Upgrade Hinsby Park playground and traffic calming to improve safety and congestion	Playground is planned to be delivered in 2025/26 2.4.1.11 Develop a traffic management plan for traffic calming around Hinsby Park Playground
Continue advocating for a Leichhardt North public precinct including Tramsheds park	2.2.1.3 Advocate with the State Government for permission to develop Leichhardt Tramsheds into a park
Create a shared zone between St Fiacre's and Leichhardt Public School	2.4.1.10 Deliver shared zones identified in the LATM program, including priority projects in Derbyshire Street and Prospect Street
Commence works on the Iron Cove Creek Walkway	2.3.1.3 Commence design of the Iron Cove walk/ cycleway
Deliver the Great Inner West Walk	2.3.1.4 Plan for the Great Inner West Walk
Install a new public toilet for Weekley Park	2.4.3.1 Deliver the Public Toilet Strategy
Upgrade McNeilly Park toilets	2.4.3.1 Deliver the Public Toilet Strategy
Advocate for the inclusion of mandatory disability standards in the National Building Code	2.1.2.2 Include adaptable housing design controls in the new Inner West DCP

SD3 - Creative communities and a strong economy

Council Priority	Strategic Plan link
Engage students, and partner with organisations to provide training tailored to local needs	3.2.2.1 Organise career fairs and industry tours to engage students and young professionals, partnering with local schools, TAFEs, and community organisations to provide relevant training and upskilling programs tailored to the needs of local industries
Support local breweries and distilleries with a Tourism Strategy	3.2.2.2 Support local breweries and distilleries with a Tourism Strategy and initiatives to streamline regulations
Support local businesses with a Council concierge service	3.2.1.4 Develop formal concierge support for local businesses with council matters
Create a new Women's Business Chamber	3.2.1.5 Create a new Women's Business Chamber, for women working in local businesses across the Inner West
Hold annual festivals at each of our seven town halls and a Haberfield festival	3.1.1.2 Partner with community and creative groups to deliver events, providing support and advice
Inner West Choral Festival	3.1.1.6 Deliver the Inner West Choral Festival
Hold a festival in Haberfield	3.1.1.1 Deliver the program of Council produced events
Trial special loading bays for music venues	3.2.1.1 Trial loading zones outside music venues
Support more street festivals via temporary streets closures for music and arts events	3.2.1.9 Facilitate periodic main street activations
Increase funding for Perfect Match and support First Nations and young artists to participate	3.1.2.4 Deliver the Perfect Match program
Fest X Inner West	Completed in 2025/26
Expand the Newtown Street Party	3.1.1.2 Partner with community and creative groups to deliver events providing support and advice
Lease public frontage at White Bay Power Station for local artistic activity	3.1.1.3 Continue to work with Placemaking NSW on leasing options at White Bay for local artistic activity
Trial live music events at Leichhardt Oval	3.1.1.4 Deliver an end of season music event at Leichhardt Oval prior to commencement of upgrade works
Target vacant shopfronts including through Perfect Match	3.2.1.6 Expand Perfect Match proactively targeted at vacant stores on main streets
Work toward a goal of zero vacant shopfronts by working with key stakeholders	3.2.1.7 Continue to work towards a goal of zero vacancies in main street shop fronts, by bringing main street property owners, local businesses and chambers of commerce together with Council

16 Council priorities for the term

SD3 - Creative communities and a strong economy (cont.)

Council Priority	Strategic Plan link
Host events for local multicultural businesses looking to do business with Council	3.2.1.8 Hosting annual information events for local multicultural businesses looking to do business with Council
Zones for arts and cultural production and larger lots for expanded industrial use	3.2.2.3 Build on the Department of Planning, Housing and Infrastructure (DPHI)'s metro-wide analysis of employment and retail lands to develop a local strategy
Implement Plug and Play for car-free street closures with State Government program	This is expected to be completed in 2025/26
Trial closing Norton Street	3.2.1.9 Facilitate periodic main street activations
Expand Enmore trial to include laneway dining in adjoining bars and restaurants	3.2.1.10 Investigate opportunities for further laneway dining based on Enmore trial
Work with Sydney Mardi Gras to host Fair Day at a major Inner West Park	3.1.2.5 Monitor and implement year 2 of the Mardi Gras funding agreement 2026-2028

SD4 - Healthy, resilient and caring communities

Council Priority	Strategic Plan link
Deliver a modern library building with housing in Leichhardt	5.2.3.2 Progress the Property strategy
Upgrade Robyn Webster Indoor Sports Centre, Tempe	4.2.1.4 Commence masterplan activities for the Robin Webster Centre at Tempe
Install modern lighting at Lambert Park	4.2.2.5 Install modern lighting for Lambert Park to ensure safe utilisation of the grounds for sport.
Upgrade all weather sports fields at Callan Park	4.2.2.6 Deliver much needed upgrades to All Weather Sports Fields at Callan Park.
Create a Leichhardt Sports precinct with harmonious upgrades to Leichhardt Oval and Leichhardt Park	4.2.2.9 Commence the development of a Leichhardt Sports Precinct master plan
Leichhardt Oval (see below)	4.2.2.4 Commence Leichhardt Oval upgrade
Leichhardt Park Aquatic Centre (see below)	4.2.1.5 Implement the Stage 2 Leichhardt Park Aquatic Centre masterplan upgrades
Deliver an all weather surface in Centenary Park	4.2.2.10 Tender for a new playing surface for Centenary Park

SD4 - Healthy, resilient and caring communities (cont.)

Council Priority	Strategic Plan link
Deliver an inclusive playground in every ward	2.4.1.5 Construct an inclusive playground at Steel and Camperdown Parks
Install an outdoor gym at Fanny Durack Aquatic Centre and extend opening hours	To be completed during 2025/26
Investigate a new public space in Stanmore	4.2.3.3 Investigate a community centre and gathering space at Stanmore Library
Upgrade pocket parks	2.4.3.8 Continue to renew pocket and neighbourhood parks and include opportunistic upgrade works, in line with the Parks Asset Management Plan
Upgrade Hoskins Park toilet block and a new shed for the GreenWay Bushcare Group	Completed in 2025/26
Investigate a new public space in Dulwich Hill	4.2.3.6 Investigate opportunities for future community space in Dulwich Hill
Upgrade Pratten Park Bowling and Community Club	4.2.2.7 Upgrade the Pratten Park Bowling and Community Club with a newly configured building and new lights for the tennis courts to play tennis for longer in the evening
Upgrade Wicks Park playground	4.2.2.11 Complete the design of a new playground in Wicks Park
Upgrade community infrastructure at Marrickville Golf Club	4.2.2.8 Act as a sponsor to redevelop the Marrickville Golf Club
Improve lighting along the Cooks River	4.2.2.2 Improve lighting, access and safety along the Cooks River
Support a WW1 memorial in Richard Murden Reserve	4.2.2.12 Deliver a WW1 Memorial in Richard Murden Reserve
Upgrade Mort Bay Park amenities and facilities	4.2.2.13 Complete the design of upgraded facilities and amenities at Mort Bay Park
Consult partners for a joint project with Council to establish a social enterprise café at Together 2 Rozelle	4.2.3.5 Continue to consult with Together2 on options regarding a joint project to deliver a social enterprise café
Work with partners to promote inclusive practice in early learning centres	4.3.1.3 Ensure every early learning service has specific inclusion initiatives in place, including Inclusion Support Program funding for eligible children
Increase funding for the Feel the Love Festival and move it to the Inner West Pride Centre	Completed in 2025/26.
Continue to work with partners to deliver an LGBTIQA+ safety strategy and protocol for hosting events	4.1.1.7 Lead the implementation of the Community Safety Action Plan

18 Council priorities for the term

SD4 - Healthy, resilient and caring communities (cont.)

Council Priority	Strategic Plan link
Host Drag Story Times at our libraries	Included in regular programming as part of 4.3.2.3 Deliver Library and History programs
Deliver the Aboriginal and Torres Strait Islander Community Hub at Tempe Reserve	4.1.3.2 Deliver the Aboriginal Community Hub in Camperdown Park
Fund survival memorials across the Inner West	4.1.3.1 Progress Aboriginal Survival memorials
Work towards an Aboriginal and Torres Strait Islander Voice to Council	Closed based on advice from Aboriginal and Torres Strait Islander Local Democracy Group (LDG)
Consult on dual naming of one major park in each ward	Consultation is completed, will be delivered via inclusive playground program see 2.4.1.6 Construct an inclusive playground at Steel and Camperdown Parks
Deliver a plan to support local people with neurodiversity in Council programs	Will be completed in 25/26
Convert a pocket park in each ward into a sensory garden	2.4.3.9 Progress the conversion of one pocket park in each ward into a sensory garden for local children and residents with neurodiversity
Mandate sensory spaces as part of all large-scale Council-run events	Completed in 2025/26, delivered as standard part of large-scale events
Establish community grant stream for organisations specifically working with people with disability	Completed in 2025/26 and now part of 5.4.2.1 Manage Council's annual community grants program
Continue to fly the Disability Pride Flag and support the Disability Pride Festival	Complete for 2025/26 and ongoing as part of 4.1.1.4 Celebrate culturally significant days with and on behalf of the community
Community Centre at Stanmore Library	4.2.3.3 Investigate a community centre and gathering space at Stanmore Library
Trial extended library opening hours	4.3.2.5 Implement recommendations from the Library Service Review
Partner with local organisations to embed social workers in libraries to support vulnerable community members	4.3.2.4 Investigate embedding social workers in Council's library system
Develop local community resilience skills and training opportunities	4.1.1.5 Develop a Resilience and Wellbeing Strategy
Encourage more residents to take up library membership	Tracked through 4.3.2b Maintain the percentage of library members relative to the population Target 50%
Develop a Library Youth Strategy	Will be delivered as part of 4.1.1.6 Children and youth strategy development

SD4 - Healthy, resilient and caring communities (cont.)

Council Priority	Strategic Plan link
Introduce City Talks to the Inner West Library system	Incorporated in regular programming as part of 4.3.2.3 Deliver Library and History program
Rename Hercules Street after Quong Tart	This is expected to be completed in 2025/26
Continue to achieve exceeding ratings in early childhood education centres	4.3.1.1 Achieve 'meeting or exceeding' national quality standards for all early learning services
Establish monthly senior's morning teas at community venues	Part of 4.1.1.3 Deliver Community Wellbeing projects and programs to meet the identified needs of the Inner West community including a minimum of 12 seniors morning teas
Expand senior's library programs	Budget for seniors programming increased in 2025/26. This is delivered as an ongoing activity via 4.3.2.3 Deliver Library and History program
Promote local policies and programs for seniors to all residents older than 55	This is an ongoing activity, as part of 5.3.1PA Promote Council's achievements, activities and programs
Host 'Beat your bills' events in each ward	Delivered as part of 4.1.1.3 Deliver Community Wellbeing projects and programs to meet the identified needs of the Inner West community

SD5 – Progressive, responsive and effective civic leadership

Council Priority	Strategic Plan link
Continue to bring the budget into surplus Commit to no rate increase above indexation for the next four years	5.2.3.4 Manage Council's financial position to ensure that Council is financially sustainable without any need for a SRV in this term of council
Payment of rates in more regular, smaller payments	Completed in 2025/26
Promote pensioner rebate and investigate expansion	Completed in 2025/26
Increase Council apprenticeships and traineeships including for people with disability Make Council a gold-star employer for people with disability	5.1.2.3 Strengthen and expand accessible employment pathways for people with disability through inclusive recruitment, retention, partnerships and a strong traineeship program, positioning Council as a leading Australian employer.
Plan to transition core Council services in-house	5.1.2.11 Insource core Council functions (including the collection of green and red bins for the West area of the LGA)

20 Council priorities for the term

SD5 – Progressive, responsive and effective civic leadership (cont.)

Council Priority	Strategic Plan link
Expand customer service stalls across the Inner West Continue to host customer service stalls in libraries	5.1.1.PA Deliver centralised Customer Service function and services to the community through a mobile customer service, front counter, contact centre and online channels
Launch a better Council website	5.1.1.4 Deliver further website improvements including digital forms, making it easier for customers to request services online
Establish a customer service point in Marrickville town centre	5.1.1.3 Establish a new customer service point in the Marrickville town centre
Expand community language information on Council services	5.3.1.2 Expand information available on Council services in Community languages
Investigate a Tech Central collaboration and innovation precinct	5.2.1.7 Support the Inner West Startup+ Tech hub in line with Council resolutions
Establish a Housing For All Local Democracy Group; and a small business Local Democracy Group	Completed
Bring together members of the local democracy groups at least twice a year to collaborate and provide insights on Inner West Council policies.	5.3.2.3 Bring together members of the Local Democracy Groups to collaborate on local policies and programs
Provide ongoing funding for Marrickville Legal Centre to support residents and boarding house tenants	
Continue to support major cultural events through community grants and in-kind support	5.4.2.1 Manage Council's annual community grants program
Expand community consultation by door knocking residents on major projects	Part of 5.3.2PA Deliver community engagement and consultation
Target communications to older residents about local policies and programs	Part of 5.3.1PA Promote Council's achievements, activities and programs


Dulwich Hill Cellars
SMIRNOFF

About the Inner West

Inner West local government area (LGA) has an estimated resident population of approximately 190,000 people and spans 36km² from the banks of the Parramatta River at Birchgrove in the north east, to the Cooks River at Dulwich Hill in the south west. The Gadigal and Wangal Peoples of the Eora Nation are the traditional custodians of the Inner West LGA. It is a unique area with a special beauty that comes from natural and built environments, and a rich cultural heritage. The people of the Inner West take great pride in their community and have a strong Inner West identity.

Inner West Council was formed in 2016 by the NSW Government which amalgamated Ashfield, Leichhardt and Marrickville Councils. Today, the Inner West LGA includes the suburbs of Annandale, Ashfield, Balmain (including Balmain East), Birchgrove, Dulwich Hill, Enmore, Haberfield, Leichhardt, Lewisham, Lilyfield, Marrickville, Petersham, Rozelle, Stanmore, St Peters, Summer Hill, Sydenham, Tempe and parts of Ashbury, Camperdown, Croydon, Croydon Park, Hurlstone Park and Newtown.



Inner West snapshot

- **8** Libraries
- **2** Community recycling centres
- **5** Aquatic centres
- **844km** Footpaths
- **12** Early learning centres and 1 preschool
- **466km** Roads (regional 41km, local 357km, laneways 68km)
- **295** Parks and open spaces
- **186km** Stormwater pipelines
- **1** Water play park
- **345** Building assets
- **6** Community centres (two Council-run and four Council-supported)
- **50,678** Street trees
  21,256 Park trees
- **2** Community plant nurseries
- **866km** Kerbs and gutters

Inner West community profile

38
Median age of residents

2,162 (1.2%)
Aboriginal and Torres Strait Islander population

Population density
5,421
Persons per km²

26%
Language other than English spoken at home

33%
Born overseas

2.68
People
Average household size

29%
Lone households

Rent vs own
52%
Home ownership
42.6%
Rental
5.4%
Other

190,939
Total population (2024)

Forecast population in 2046: 204,742

2.2%
Same sex couples (compared to Greater Sydney 0.6%)

8.8%
Creative and performing arts industry workers (compared to Greater Sydney 6%)

Volunteers
14.8%
compared to 11.6% in Greater Sydney

Disability
21.4%
of the Australian population have disability
(Source: 2022 ABS Survey of Disability, Ageing and Carers)

48.2%
Tertiary educated

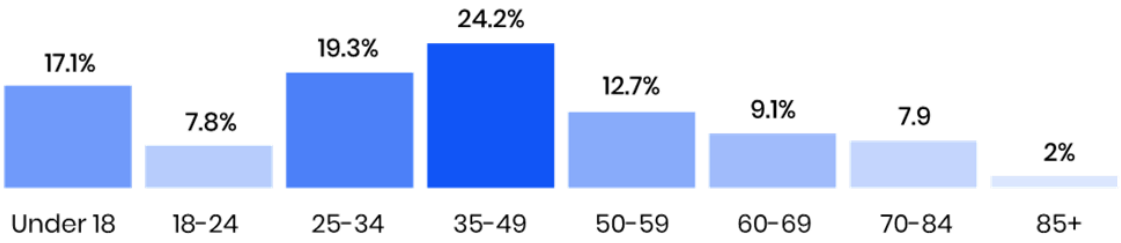
Inner West has over
20,000
local businesses providing over
76,000
local jobs



Where our residents work:

- In the Inner West 22%
- Outside the Inner West 75% (41.1% in City of Sydney)
- No fixed place of work 3%

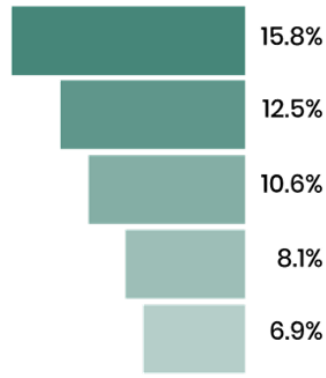
Age groups:



Top languages other than English spoken:

Mandarin	3.3%
Greek	2.7%
Italian	2.2%
Vietnamese	2%
Cantonese	1.9%
Spanish	1.5%
Arabic	1.2%
Nepali	1.1%
Portuguese	1.1%
Filipino/Tagalog	0.8%

Top industries



Inner West Council organisational structure



General Manager
Peter Gainsford

General Counsel
Strategic and Corporate Communications and Engagement



Matthew Pearce
General Counsel



Engineering
Manod Wickramasinghe
Acting Director

- Traffic and Transport Planning
- Operations
  - Civil Maintenance
  - Public Trees
  - Parks and Streetscapes
  - Parks Liaison (Bookings and Office of Sport)
- Resource Recovery and Fleet
- Road Access
- Road Design
- Civil Capital Works
- Stormwater
- Asset Planning



Property and Major Projects
Peter Shields
Director

- Public Domain
- Parks Planning
- Parks Capital Works
- Building Capital Works
- Major Projects
  - LPAC
  - Greenway
  - Leichhardt Oval
- Properties and Strategic Investments
  - Community Venues
- Facilities Management



Planning
Simone Plummer
Director

- Environmental Health and Building Regulation
- Development Assessment
  - Heritage
  - DA Engineering Referrals
- Strategic Planning
  - Economic Development
- Parking and Ranger Services
  - Private Trees
- Environment and Sustainability
  - Resource Recovery Planning
  - Urban Ecology
  - Urban Sustainability

Executive Team

Council's administration is led by General Manager Peter Gainsford, who joined Inner West in May 2021. The General Manager is supported by five Directors, who along with the General Counsel, comprise the Executive team.

The General Manager is responsible for the overall operations of Council's administration including ensuring the implementation of decisions of the Council, delivery of commitments as guided by the Delivery Program and Operational Plan, and for Council's workforce, as well as ensuring the organisation meets its obligations.

Leadership Team

Council has also established a Leadership team comprising the Executive and senior managers.

The Leadership Team oversees the delivery of Council's services as listed in the organisational chart below. For more detail about the services, view detailed service statements in section 3.



Our purpose

We are here to be of service to our local community and make the Inner West a great place to be.

Our values

Integrity

We do what we say we are going to do

We are transparent about the reasons for our decisions and actions

We act ethically with responsible governance to earn the public's trust

We take ownership and deliver on our commitments to the community and each other

We are responsive to our communities needs and accountable for our actions

We make decisions based on fairness, evidence and community impact

Respect

We treat everyone with dignity, fairness, and cultural awareness

We actively listen and communicate with empathy and clarity

We create inclusive spaces where all voices are heard and respected

We value the environment and act responsibly

We welcome feedback and use it to strengthen our relationships and services

Innovation

We embrace change and adapt proactively to meet future needs

We learn from successes and failures to drive continuous improvement

We use data and insights to inform creative solutions

We foster creativity and the open exchange of ideas

We embrace digital tools and emerging technologies to optimise service delivery

We explore new ideas and question the status quo to improve outcomes

Compassion

We lead with empathy and care for each other's wellbeing

We take time to understand the needs and concerns of our community

We create safe, inclusive environments where people feel valued and supported

We respond to challenges with kindness and resilience

We support each other to succeed

Collaboration

We collaborate with stakeholders to deliver shared outcomes

We work together across teams and disciplines to achieve shared goals

We share knowledge and learn from one another to grow and celebrate collective success

We build strong partnerships across teams, councils, and communities

We foster a culture of trust, cooperation, and mutual respect

These values were developed in 2021, with the behavioural statements updated in consultation with more than 200 staff, as part of the development of the 2025-2029 Workforce Management Strategy.



Item 2

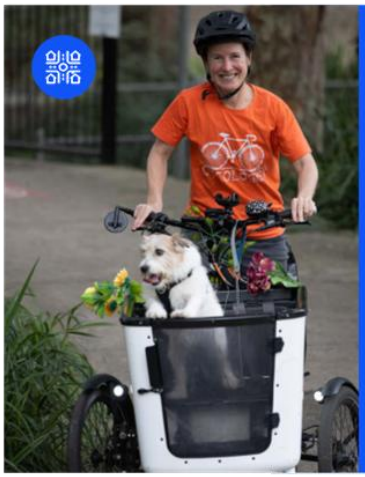
Attachment 3

Major projects and initiatives 2026/27



Strategic Direction 1:
An ecologically sustainable Inner West

- * Deliver a further 2 Micro-forests in the Inner West to complete one in every ward
- Deliver the Callan Park swim site
- * Continue to plant 1,000 trees per year
- Deliver Council's low-income energy efficiency program
- Deliver a FOGO Program to schools and early learning centres across the LGA
- Develop and adopt the Climate Strategy
- Deliver Council's sustainability program at the Inner West Sustainability Hub
- * Increase recovery of organics and reduce contamination via apartment buildings and other properties



Strategic Direction 2:
Liveable, connected neighbourhoods and transport

- * Commence design of the Iron Cove walk/ cycleway
- * Plan for the Great Inner West Walk
- * Investigate additional entertainment precincts for the Inner West
- Progress opportunities for the delivery of affordable housing including working with State Government for the provision of 1,000 new social and public homes
- Deliver a new Development Control Plan
- Deliver an Infrastructure Contributions Delivery Plan and a new Developer Contributions Plan
- Implement the accelerated development application framework for Inner West
- Construct an inclusive playground at Steel and Camperdown Parks

* Council Priorities



Strategic Direction 3:
Creative communities and a strong economy

- * Deliver the program of Council produced events and partner with community and creative groups to deliver events
- * Deliver a Tourism Strategy to support local breweries and distilleries
- * Deliver an end of season music event at Leichhardt Oval
- * Continue to implement the Mardi Gras funding agreement
- * Facilitate business engagement in place making
- Establish a business façade improvement program
- * Create a new Women's Business Chamber, for women working in local businesses across the Inner West
- * Facilitate periodic main street activations
- Promote Creative Town Halls program to further enhance utilisation



Strategic Direction 4:
Healthy, resilient and caring communities

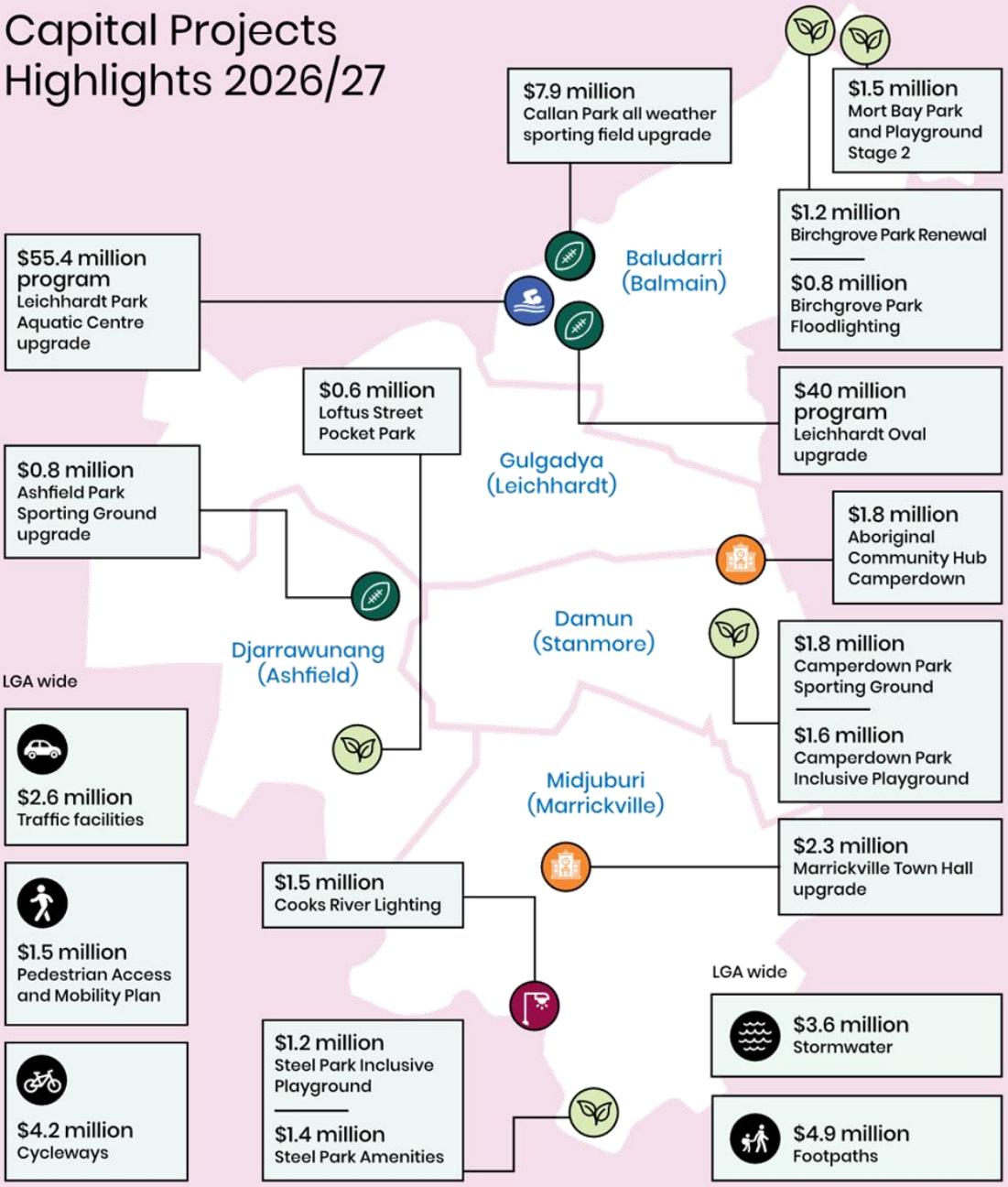
- Implement the Disability Inclusion Action Plan
- * Progress Aboriginal survival memorials in Iloura Reserve (Balmain) and Kendrick Park (Tempe)
- * Investigate a community centre and gathering space at Stanmore Library
- * Deliver the Aboriginal Community Hub in Camperdown Park
- * Commence Leichhardt Oval upgrade
- * Implement the Stage 2 Leichhardt Park Aquatic Centre (LPAC) masterplan upgrades
- * Commence masterplan activities for the Robyn Webster Centre at Tempe
- * Upgrade to All Weather Sports Fields at Callan Park
- Upgrade the Pratten Park Bowling and Community Club with a newly configured building and new lights



Strategic Direction 5:
Progressive, responsive and effective civic leadership

- * Manage Council's financial position to ensure that Council is financially sustainable without any need for a special rate variation in this term of council
- Strengthen Digital Services governance and cyber resiliency
- * Continue to implement the Customer Experience Strategy, including ongoing website improvements to make it easier for customers to do business with us online
- * Continue to strengthen accessible employment pathways
- * Continue to increase opportunities for trainees, apprentices, cadets and graduates to work with Council
- Deliver strong community engagement including via Local Matters Forums and Local Democracy Groups

Capital Projects Highlights 2026/27



Note: Highlighted capital projects are shown on this page (numbers are rounded).
For full detail of the capital works program, please see section 3.

Service Review Program

Council delivers a wide range of services as outlined in this Delivery Program and Operational Plan. To ensure these services continue to deliver the greatest possible benefit, Council undertakes regular service reviews as part of a rolling, prioritised program.

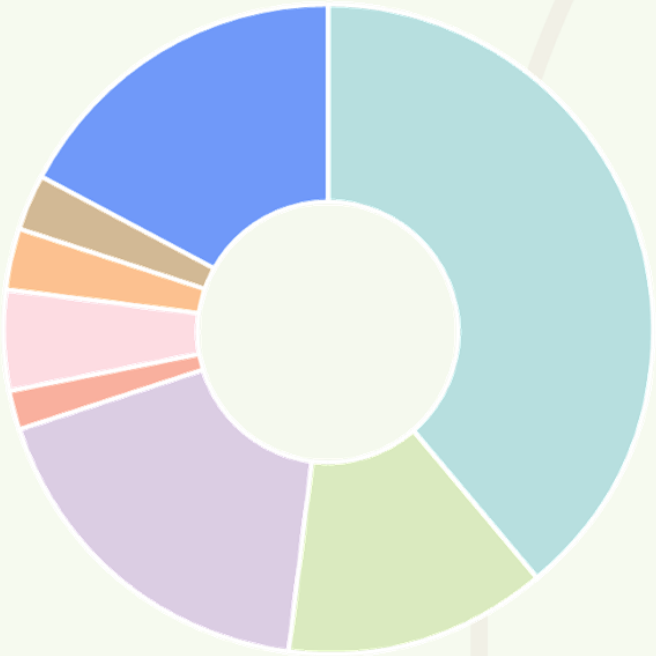
Service reviews provide a structured way to assess how well services are meeting current and future community needs, identify opportunities for improvement, and ensure resources are being used effectively.

This approach supports informed decision-making, continuous improvement, and long-term sustainability, while maintaining a strong focus on outcomes that matter to the community.

Service	Internal or External	2024/25	2025/26	2026/27	2027/28	2028/29
Facilities Management	Internal	✓				
Environmental Health and Building	External	✓				
Engineering Services	External	✓				
Development Assessment	External	✓				
Public Trees	Internal	✓	✓			
Access to Information	Internal	✓	✓			
Urban sustainability	Internal	✓	✓			
Community Venues	Internal		✓			
Trees - private	External		✓			
Graffiti	Internal		✓	✓		
Libraries	External		✓			
Customer Service for Insurance	External		✓			
Parks and Streetscapes				✓		
Property and Strategic Investments				✓		
Capital Works				✓		
Strategic Planning				✓		
Aquatic Services					✓	
Parking and Ranger Services					✓	
Fleet					✓	
Procurement					✓	

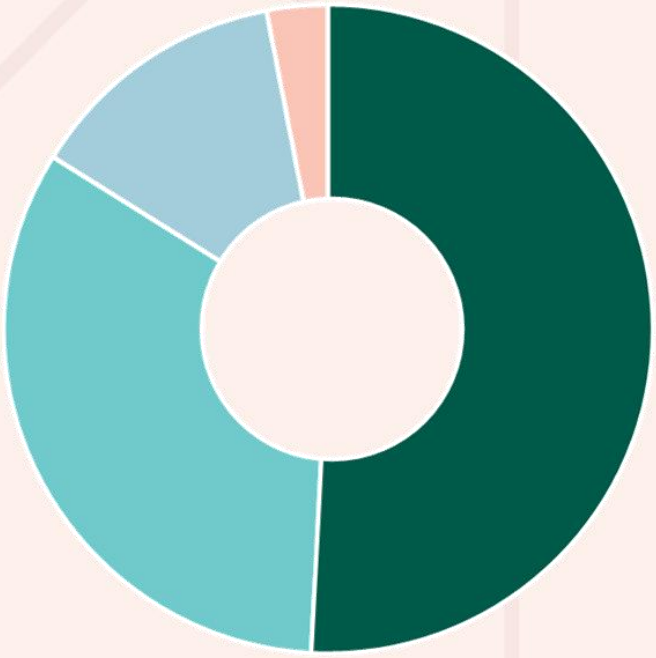
The outcomes of the service reviews will be published in Council's Annual Report.

Budget summary 2026/27



Council's income

- 39% General Revenue
- 13% Domestic Waste Charge
- 18% User Charges and Fees
- 2% Interest Income
- 5% Other Income
- 3% Rental Income
- 3% Operating Grants and Contributions
- 17% Capital Grants and Contributions

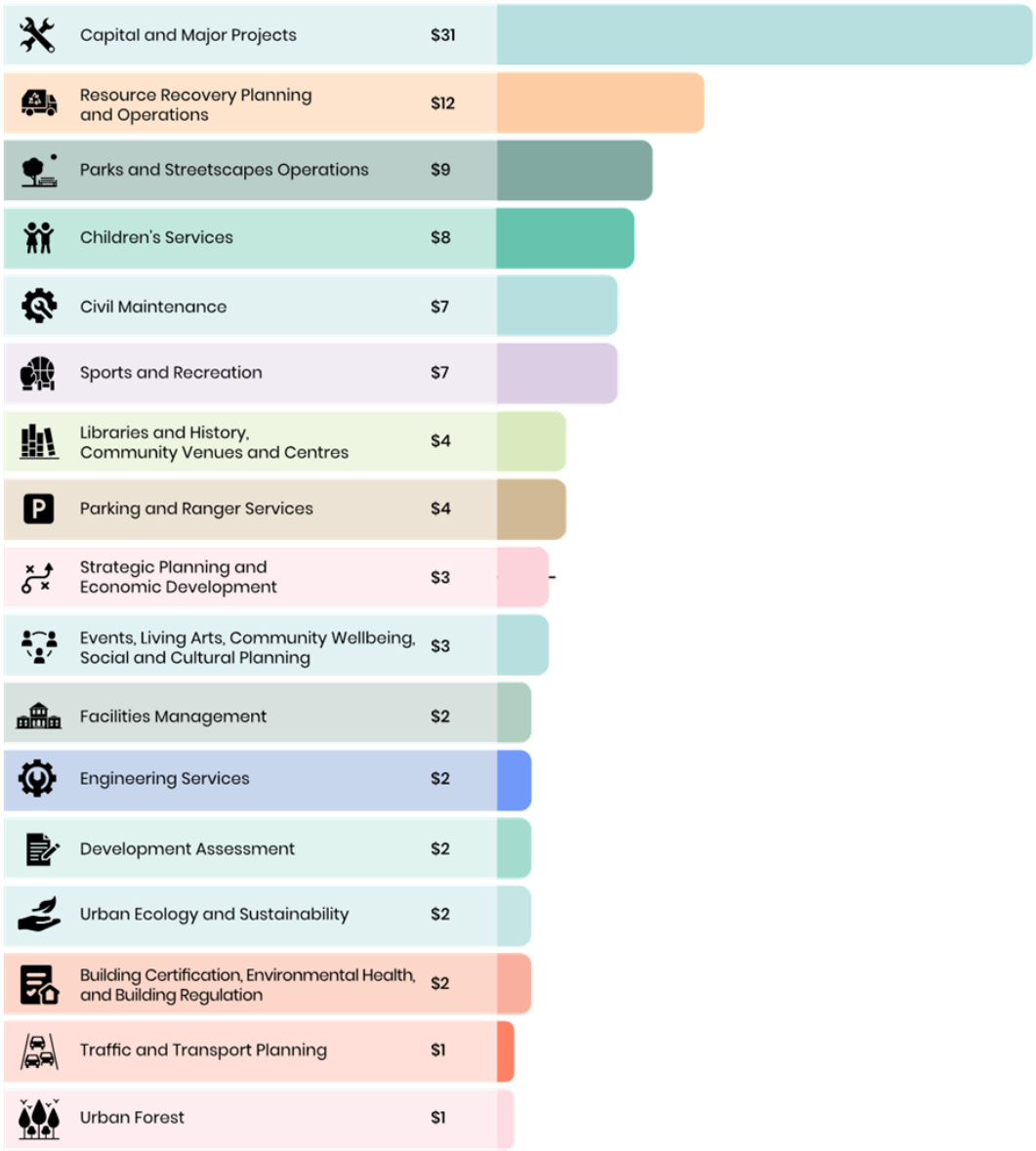


Council's expenditure

- 51% Employee Costs
- 33% Materials and Services
- 13% Depreciation and Amortisation
- 3% Other expenses
- 0% Loss on dsiposal of Assest
- 0% Borrowing Costs

How we spend your rates and other income

Every $100 collected will be distributed as follows across a range of services.





Section 2:

Delivering on community priorities



Strategic Direction 1:
An ecologically sustainable Inner West

40 Delivery Program 2025–2029 (year 2) and Operational Plan and Budget 2026/27

CSP Outcome 1.1 Sustainable Leadership

CSP Strategy 1.1.1 Connect with the community and share information, knowledge and tools to live sustainably

Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Implement our climate and sustainability strategies through community networks, partnerships and programs	X	X	X	X	Urban Sustainability/ Environment and Sustainability

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
1.1.1.1 Deliver Council's sustainability program at the Inner West Sustainability Hub	June 2027	Urban Sustainability/ Environment and Sustainability
1.1.1.2 Deliver Community Environment Grants	June 2027	Urban Sustainability/ Environment and Sustainability
1.1.1.3 Hold Council's Eco-festival	June 2027	Urban Sustainability/ Environment and Sustainability

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
1.1.1a Number of people attending sustainability engagements and education sessions per year at the Inner West Sustainability Hub	700	Annual	Network database	Urban Sustainability/ Environment and Sustainability
1.1.1b Increase in total subscriptions for environment and sustainability social media per year	10,000	Annual	Website and social media analytics	Urban Sustainability/ Environment and Sustainability

*Council Priority

CSP Outcome 1.2 Resilient biodiversity

CSP Strategy 1.2.1 Maintain, manage and improve vegetation and tree canopy

Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Maintain, manage and improve vegetation and tree canopy	X	X	X	X	Public Trees/ Operations
Work with the community to restore natural areas	X	X	X	X	Urban Ecology/ Environment and Sustainability
Assess and determine tree referral applications	X	X	X	X	Private Trees/ Regulatory Services

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
1.2.1.1 *Continue the public tree planting program	June 2027	Public Trees/ Operations
1.2.1.2 Review LGA-Wide Maintenance Procedure for public tree management	June 2027	Public Trees/ Operations
1.2.1.3 Provide private tree assessments	June 2027	Private Trees/ Regulatory Services
1.2.1.4 *Deliver a further 2 Micro-forests in the Inner West to complete one in every ward	June 2027	Urban Ecology/ Environment and Sustainability

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
1.2.1a *Number of trees planted	1000	Annual	Operational Data	Public Trees/ Operations
1.2.1b Percentage of tree permit applications pruning or removal on private land assessed within 28 days	80%	Quarterly	Operational Data	Private Trees/ Regulatory Services
1.2.1c Input to development applications involving tree works provided within 14 days	70%	Quarterly	Operational Data	Private Trees/ Regulatory Services

*Council Priority

CSP Strategy 1.2.2 Protect threatened species, connect and enhance natural areas, biodiversity corridors and sensitive habitats

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Prepare and implement biodiversity and supporting strategies, policies and plans	X	X	X	X	Urban Ecology/ Environment and Sustainability

Operational Plan 2026–27		
Actions	**Timeframe**	**Responsible**
1.2.2.1 Supply local native plants for Council's Natural Areas, priority biodiversity areas and to residents	June 2027	Urban Ecology/ Environment and Sustainability
1.2.2.2 *Progress actions in the Biodiversity Strategy in accordance with their agreed priorities	June 2027	Urban Ecology/ Environment and Sustainability

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
1.2.2a Number of plants supplied by Council nurseries per year	8000	Annual	Operational	Urban Ecology/ Environment and Sustainability
1.2.2b Number of Citizen Science events facilitated by Council per year	30	Annual	Operational	Urban Ecology/ Environment and Sustainability
1.2.2c Number of environmental volunteer attendances per year	1400	Annual	Operational	Urban Ecology/ Environment and Sustainability

*Council Priority

CSP Outcome 1.3	**Healthy waterways**
CSP Strategy 1.3.1	**Implement water-sensitive policies, plans and projects**

Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Ensure water sensitive urban design (WSUD) implementation in private and public developments	X	X	X	X	Infrastructure Planning/ Engineering
Develop localised approaches to water management through catchment planning	X	X	X	X	Urban Ecology/ Environment and Sustainability
Implement Flood Risk Management studies and plans	X	X	X	X	Infrastructure Planning/ Engineering
Undertake litter prevention initiatives that protect waterways and natural areas	X	X	X	X	Resource Recovery Planning/ Environment and Sustainability

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
1.3.1.1 Prioritise opportunities to improve water quality in Inner West rivers	June 2027	Urban Ecology/ Environment and Sustainability
1.3.1.2 Review Flood studies and flood risk management plans	June 2027	Infrastructure Planning / Engineering
1.3.1.3 Continue to ensure water sensitive design is incorporated into public and private development	June 2027	Infrastructure Planning / Engineering

*Council Priority

CSP Strategy 1.3.2 Expand river swimming sites

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Collaborate on regional initiatives with stakeholder groups (SSROC, Parramatta River Catchment Group, and Cooks River Alliance)	X	X	X	X	Urban Ecology / Environment and Sustainability

Operational Plan 2026–27		
Actions	**Timeframe**	**Responsible**
1.3.2.1 Continue to host the Parramatta River Catchment Group	June 2027	Urban Ecology / Environment and Sustainability
1.3.2.2 Investigate the environmental feasibility of a swim site through water quality testing as part of the Mort Bay Plan of Management	June 2027	Urban Ecology / Environment and Sustainability
1.3.2.3 Deliver the Callan Park swim site	January 2027	Capital Works

*Council Priority

CSP Outcome 1.4 **Zero emissions**

CSP Strategy 1.4.1 **Implement strategies to reduce and mitigate greenhouse gas emissions**

Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Implement our climate and greenhouse gas reduction strategies	X	X	X	X	Urban Sustainability/ Environment and Sustainability

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
1.4.1.1 Deliver Council's low-income energy efficiency program	June 2027	Urban Sustainability/ Environment and Sustainability

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
1.4.1a Tonnes of carbon emissions generated by Inner West Council per year	<10,000	Annual	Operational	Urban Sustainability/ Environment and Sustainability

*Council Priority

CSP Strategy 1.4.2 Build local resilience and adapt to climate change

Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Finalise the organisation-wide climate risk assessment and adaptation plan	X	X	X	X	Urban Sustainability/ Environment and Sustainability
Develop and implement climate change strategy, policy and projects, while providing internal environmental sustainability support	X	X	X	X	Urban Sustainability/ Environment and Sustainability

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
1.4.2.1 Develop and adopt the Climate Strategy	June 2027	Urban Sustainability/ Environment and Sustainability

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
1.4.2a Seminars and engagements on energy efficiency services undertaken annually such as solar power, battery storage and home electrification	4	Quarterly	Operational	Urban Sustainability/ Environment and Sustainability

*Council Priority

CSP Strategy 1.4.3 Prioritise active transport infrastructure as a key climate action strategy**

Refer to **Strategy 2.3.1 for implementation details.

*Council Priority

CSP Outcome 1.5 **Zero waste**

CSP Strategy 1.5.1 **Reduce residential waste and increase recycling**

Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Coordinate domestic and commercial waste services, and work towards zero waste in our residential waste collection and recycling services	X	X	X	X	Resource Recovery Operations and Fleet
Implement Council's Zero Waste Strategy through education, campaigns, monitoring and behaviour change projects	X	X	X	X	Resource Recovery Planning/ Environment and Sustainability

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
1.5.1.1 Co-ordinate and deliver domestic and commercial waste collection services	June 2027	Resource Recovery Operations and Fleet
1.5.1.2 Implement education and contamination management strategies to maximise recycling rates	June 2027	Resource Recovery Planning/Environment and Sustainability
1.5.1.3 Harmonise residential waste collection services across the LGA	June 2027	Resource Recovery Operations and Fleet
1.5.1.4 *Review the current operations of CRCs to better meet community demand	June 2027	Resource Recovery Planning/Environment and Sustainability

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
1.5.1a Increase the percentage of bulky household items or clean-up reused and recycled (Recovery rate) per year (2024/25 Baseline= 75%)	75%	Annual	Tonnage data	Resource Recovery Operations and Fleet
1.5.1b Increase community recycling through booked clean ups and correct use of booking categories (e.g. metals, white goods, mattresses, organics)	> 74,000 bookings	Quarterly	Optimo Booking system	Resource Recovery Operations and Fleet
1.5.1c Reduce the number of illegal dumping incidents (CRMs) reported by the community (Baseline 2024/25: 16,138 incidents)	<16,000 incidents	Annual	Tonnage data	Resource Recovery Operations and Fleet
1.5.1d Maintain the amount of material received at the Community Recycling Centres and Household Chemical Collection Events (Baseline 2024/25: 145.56 tonnes)	>145 tonnes	Quarterly	Operational	Resource Recovery Operations and Fleet
1.5.1e Maintain the amount of recycling of televisions and computers per year (Baseline 2024/25: 133.25 tonnes)	133.25 tonnes	Annual	Tonnage data	Resource Recovery Operations and Fleet
1.5.1f Reduce the percentage of missed bins per year by 0.5% (Baseline 2024/25: 24,010)	=>0.5% reduction	Annual	Operational	Resource Recovery Operations and Fleet

*Council Priority

CSP Strategy 1.5.2 Increase recovery of household organic material

Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Improve Council's food and other recycling services	X	X	X	X	Resource Recovery Operations and Fleet

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
1.5.2.1 Continue the grant-funded litter reduction initiative in collaboration with other areas of Council and community groups	June 2027	Resource Recovery Planning/Environment and Sustainability
1.5.2.2 * Increase recovery of organics and reduce contamination via apartment buildings and other properties	June 2027	Resource Recovery Planning/Environment and Sustainability
1.5.2.3 * Establish the Circular economy with two network meetings per year and an online network	June 2027	Resource Recovery Planning/Environment and Sustainability
1.5.2.4 *Trial FOGO and recycling in selected parks	June 2027	Resource Recovery Operations and Fleet

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
1.5.2a Reduce waste to landfill (per capita in kilograms) per year	<86 kilos/ capita	Annual	Audit data	Resource Recovery Planning/Environment and Sustainability
1.5.2b Increase the kilograms of organic material collected per resident by 5% annually (Baseline 2024/25: 82kg)	>86 kilos/ capita	Annual	Audit data	Resource Recovery Planning/Environment and Sustainability
1.5.2c Percentage of contaminated material recovered in the green-lid bin per year	<=6%	Annual	Audit data	Resource Recovery Planning/Environment and Sustainability

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
(Baseline TBC in 2025/26)				
1.5.2d Reduce litter by 12% annually to 2027/28 (from Baseline 2024/25: 307.7 items per 1000m2)	Approx. 37 items per 1000m2	Annual	ALM audit data	Resource Recovery Planning/Environment and Sustainability

*Council Priority



Strategic Direction 2:
Liveable, connected neighbourhoods and transport

CSP Outcome 2.1	Housing for all
CSP Strategy 2.1.1	Encourage greater housing diversity through development

Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Facilitate and advocate for affordable and public housing and its retention, and work with developers, providers and the NSW state government to manage affordable and public housing opportunities	X	X	X	X	Properties and Strategic Investments

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
2.1.1.1 *Collaborate with Homes NSW for the delivery of 1,000 new public housing dwellings in the Inner West	June 2027	Strategic Planning
2.1.1.2 *Progress opportunities for delivery of affordable housing	June 2027	Properties and Strategic Investments

*Council Priority

CSP Strategy 2.1.2 Increase social, community, affordable and liveable housing

Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Develop planning controls that facilitate a diversity of housing types within new developments	X	X	X	X	Strategic Planning

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
2.1.2.1 *Deliver a new Inner West Development Control Plan (DCP) to encourage multi-generational and affordable housing and make renovating your home easier, prioritise well designed and good quality homes	October 2026	Strategic Planning
2.1.2.2 *Include adaptable housing design controls in the new Inner West DCP	October 2026	Strategic Planning

*Council Priority

CSP Outcome 2.2	Sustainable development
CSP Strategy 2.2.1	Integrate planning and urban design for public and private spaces

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Review and maintain Council's planning instruments, statutory and land use plans and strategies	X	X	X	X	Strategic Planning
Maintain and update development contributions plans	X	X	X	X	Strategic Planning

Operational Plan 2026–27		
Actions	**Timeframe**	**Responsible**
2.2.1.1 *Complete a Council wide Local Environmental Plan (LEP) through the delivery of Our Fairer Future Stage 2	December 2026	Strategic Planning
2.2.1.2 *Investigate additional entertainment precincts for the Inner West	June 2027	Strategic Planning
2.2.1.3 *Advocate with the State Government for permission to develop Leichhardt Tramsheds into a park	June 2027	Strategic Planning
2.2.1.4 Deliver an Infrastructure Contributions Delivery Plan and a new Developer Contributions Plan	December 2026	Strategic Planning

*Council Priority

CSP Strategy 2.2.2 Monitor local development for legislative compliance

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Assess and determine development and associated applications	X	X	X	X	Development Assessments
Administer independent assessment panels including Inner West Local Planning Panel.	X	X	X	X	Development Assessments
Administer the Architectural Excellence Design Review Panel	X	X	X	X	Development Assessments
Maintain and improve development assessment systems, processes and procedures as required by legislation and enhance customer service	X	X	X	X	Development Assessments
Provide appropriate conditions of consent for development to minimise impacts on the surrounding environment	X	X	X	X	Development Assessments
Assess, determine and certify post-consent certificates	X	X	X	X	Building Certification
Assess applications for building information certificates for illegal/unauthorised works and properties for sale	X	X	X	X	Building Certification
Prepare swimming pool compliance certificates and respond to swimming pools customer queries	X	X	X	X	Building Certification
Provide building certification advice, duty services and educational material to customers	X	X	X	X	Building Certification
Assess outdoor dining applications	X	X	X	X	Building Certification

*Council Priority

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
2.2.2.1 Provide building certification services	June 2027	Building Certification
2.2.2.2 Provide development assessments and related services	June 2027	Development Assessments
2.2.2.3 *Provide general development advice via Council's Duty Planning and related services, such as development of a concierge service	June 2027	Development Assessments
2.2.2.4 Implement the accelerated development application framework for Inner West	March 2027	Development Assessments

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
2.2.2a Percentage of initial inspections for Roads Act Approvals (on road dining and foot path dining) conducted within 5 days	90%	Annual	Operational	Building Certification
2.2.2b Number of swimming pool safety education campaigns undertaken via Council's Social Media Platforms	4	Annual	Operational	Building Certification
2.2.2c Percentage of swimming pool customer queries investigated within 72 hours	100%	Annual	Operational	Building Certification
2.2.2d Percentage of Pool Compliance Certificate applicants contacted and inspections arranged within 72 hours	90%	Annual	Operational	Building Certification
2.2.2e Median number of days to determine development applications	<85 days	Quarterly	Operational	Development Assessment

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
2.2.2f Median number of days to complete pre-lodgement advice from date of meeting	<10 days	Quarterly	Operational	Development Assessment
2.2.2g Percentage of site visits undertaken within 21 days of the application being accepted	>75%	Quarterly	Operational	Development Assessment
2.2.2h Lodgement of development applications from NSW Planning Portal to Council's planning system within an average of 7 days	100%	Quarterly	Operational	Development Assessment
2.2.2i Neighbour notifications posted within 7 days following payment of all fees	100%	Quarterly	Operational	Development Assessment
2.2.2j Internal referrals obtained within 14 days	>80%	Quarterly	Operational	Development Assessment

*Council Priority

CSP Outcome 2.2.3 Retain heritage, accessibility and character of local neighbourhoods					
Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Manage development relating to heritage sites and properties, and provide education and related advice services	X	X	X	X	Development Assessments

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
2.2.3.1 Provide heritage and design related advice and services for development applications	June 2027	Development Assessments
2.2.3.2 *Continue to advocate for Haberfield to be listed on the State Heritage Register	June 2027	Strategic Planning

*Council Priority

CSP Outcome 2.3 Integrated transport

CSP Strategy 2.3.1 Prioritise active transport and manage and/or deliver transport infrastructure

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Deliver improved pedestrian and active transport outcomes in collaboration with stakeholders	X	X	X	X	Traffic and Transport Planning

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
2.3.1.1 Implement Council's Bicycle Strategy and Action Plan	June 2027	Traffic and Transport Planning
2.3.1.2 Support safe walking around local schools	June 2027	Traffic and Transport Planning
2.3.1.3 *Commence design of the Iron Cove walk/ cycleway	June 2027	Traffic and Transport Planning
2.3.1.4 *Plan for the Great Inner West Walk	June 2027	Traffic and Transport Planning

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
2.3.1a Measure the number of people using the bicycle networks (Baseline 2024:9,295.)	10% increase	Annual	Inner West Council bike surveys	Traffic and Transport Planning

*Council Priority

CSP Strategy 2.3.2 Improve public transport and related infrastructure

Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Deliver improved public transport and electric vehicle infrastructure in collaboration with stakeholders	X	X	X	X	Traffic and Transport Planning

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
2.3.2.1 Develop and implement Public Transport Position statement	June 2027	Traffic and Transport Planning
2.3.2.2 Implement the Electric Vehicle Encouragement Plan	June 2027	Traffic and Transport Planning

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
2.3.2a Increase the number of electric vehicle charging units (ports) in the LGA (Baseline 2024/25: 170)	200	Annual	Operational	Traffic and Transport Planning
2.3.2b Increase in the mode shift towards public transport	20%	Annual	Operational	Traffic and Transport Planning

*Council Priority

CSP Strategy 2.3.3 Manage road network

Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Deliver programs to improve road safety and manage traffic and parking	X	X	X	X	Traffic and Transport Planning
Manage works and activities on roads and footpaths	X	X	X	X	Traffic and Transport Planning
Implement Council's strategic transport plans	X	X	X	X	Traffic and Transport Planning

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
2.3.3.1 Upgrade Council's parking permit management system	June 2027	Traffic and Transport Planning
2.3.3.2 Implement Council's Parking Strategy	June 2027	Traffic and Transport Planning
2.3.3.3 Prepare Local Area Traffic Management (LATM) studies	June 2027	Traffic and Transport Planning

*Council Priority

CSP Outcome 2.4 Safe, clean and accessible public spaces

CSP Strategy 2.4.1 Ensure private spaces and developments contribute positively to public spaces

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Deliver sustainable infrastructure and oversee the design and delivery of capital projects and the upgrade of Council's assets	X	X	X	X	Infrastructure Planning
Design, deliver safe and inclusive programs and masterplans that upgrade public open spaces, town centres, and commercial centres	X	X	X	X	Parks and Public Domain Planning
Undertake the scheduled and reactive maintenance program for council facilities and ensure buildings meet compliance obligations for safety and occupancy	X	X	X	X	Facilities Management

Operational Plan 2026–27		
Actions	**Timeframe**	**Responsible**
2.4.1.1 *Continue developing public domain master plans as per agreed program	June 2027	Parks and Public Domain Planning
2.4.1.2 Deliver the Main Streets Strategy	June 2027	Parks and Public Domain Planning
2.4.1.3 Deliver Pedestrian Access and Mobility Plan (PAMP)	June 2027	Roads
2.4.1.4 *Deliver Local Area Traffic Management (LATM) program	June 2027	Roads
2.4.1.5 *Construct an inclusive playground at Steel and Camperdown Parks	December 2026	Capital Works
2.4.1.6 Manage and maintain Council's facilities and operational buildings	June 2027	Facilities Management

*Council Priority

Operational Plan 2026-27		
2.4.1.7 Undertake regular building condition inspections of Council owned properties and facilities	June 2027	Facilities Management
2.4.1.8 Implement the Asset Management Improvement Plan	June 2027	Infrastructure Planning/ Engineering
2.4.1.9 *Deliver shared zones identified in the LATM program, including priority projects in Derbyshire Street and Prospect Street	June 2027	Roads
2.4.1.10 *Develop a Sydenham Road Strategy to improve walkability and access to Sydenham Metro Station	June 2027	Parks and Public Domain Planning
2.4.1.11 *Develop a traffic management plan for traffic calming around Hinsby Park Playground	June 2027	Traffic and Transport Planning

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
2.4.1a Percentage of LATM program budget delivered within budget expended	>90%	Quarterly	Operational	Roads
2.4.1b Percentage of capital works program budget delivered	>80%	Quarterly	Operational	Capital Works & Roads
2.4.1c Percentage of reactive building maintenance attended to annually	>75%	Annual	One Council	Facilities Management
2.4.1d Percentage of customer requests regarding public toilets resolved within 10 working days per year	80%	Annual	One Council	Facilities Management
2.4.1e Percentage of Council's public facilities cleaned per year	80%	Annual	One Council	Facilities Management

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
2.4.1f Number of local road requests (potholes and road surface inquiries) per 100 km of sealed roads	<423	Annual	Operational	Infrastructure Planning/ Engineering
2.4.1g Percentage of development engineering referrals completed within 10 business days	80%	Annual	Operational	Infrastructure Planning/ Engineering

*Council Priority

CSP Strategy 2.4.2 Improve air quality, water and noise pollution through education and regulation

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Undertake industry targeted environmental education	X	X	X	X	Environmental Health and Building Regulation
Regulate compliance with retail food safety, public health regulations	X	X	X	X	Environmental Health and Building Regulation
Investigate and respond to environmental health and public safety customer requests	X	X	X	X	Environmental Health and Building Regulation

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
2.4.2.1 Provide environmental health and building regulatory services	June 2027	Environmental Health and Building Regulation
2.4.2.2 Conduct an annual education program targeting a specific business sector to improve environmental outcomes and best practice	June 2027	Environmental Health and Building Regulation

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
2.4.2a Percentage of actual or potential reported pollution incidents investigated and resolved with regards to erosion and sediment control contamination from building sites	100%	Annual	Operational	Regulatory Services

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
2.4.2b Percentage of reports regarding unauthorised building works where investigations commence within 10 days	>80%	Annual	Operational	Environmental Health and Building Regulation
2.4.2c Percentage of regulated premises inspected (e.g. food premises and skin penetration premises) per year	>95%	Annual	Operational	Environmental Health and Building Regulation
2.4.2d Percentage of inspections undertaken in accordance with Council's Boarding House program	>95%	Annual	Operational	Environmental Health and Building Regulation
2.4.2e Percentage of Outstanding Notice and Orders, and Certificates issued within 3 days	>95%	Annual	Operational	Environmental Health and Building Regulation

*Council Priority

CSP Strategy 2.4.3 Manage public spaces and community safety

Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Provide local emergency management services to support emergency combat agencies and operations (NSW Police and SES)	X	X	X	X	Civil Works /Operations
Deliver Council's streetscape, parks and landscape maintenance program	X	X	X	X	Parks and Streetscapes/ Operations
Monitor and regulate public spaces to ensure they are safe and inclusive	X	X	X	X	Regulatory Services
Manage graffiti in public spaces	X	X	X	X	Facilities Management
Provide companion animal management services and education to promote responsible pet ownership	X	X	X	X	Parking and Ranger Services
Maintain and clean Council's stormwater network, water sensitive urban design facilities and gross pollutant traps	X	X	X	X	Civil Works/ Operations
Maintain urban centres, roads, footpaths, street furniture and infrastructure, manage restorations including infrastructure audits and asset renewals.	X	X	X	X	Civil Works/ Operations
Deliver the Public Toilet Strategy	X	X	X	X	Capital Works

*Council Priority

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
2.4.3.1 *Deliver the Public Toilet Strategy	June 2027	Capital Works
2.4.3.2 Undertake parking and ranger patrols	June 2027	Regulatory Services
2.4.3.3 Promote responsible pet ownership, including information stands, programs or campaigns including off leash areas	June 2027	Regulatory Services
2.4.3.4 Maintain open spaces, streetscapes, and parks	June 2027	Parks and Streetscape Operations
2.4.3.5 Undertake regular inspections of town centres and proactively respond to maintenance needs	June 2027	Civil Works/ Operations
2.4.3.6 *Audit street lighting and furniture including bike racks and lockers, and build more of this infrastructure to make active transport safer	June 2027	Civil Works/ Operations
2.4.3.7 *Analyse future locations for street bins in response to end of current contract for street furniture	June 2027	Civil Works/ Operations
2.4.3.8 *Continue to renew pocket and neighbourhood parks and include opportunistic upgrade works, in line with the Parks Asset Management Plan	June 2027	Parks and Public Domain Planning
2.4.3.9 *Progress the conversion of one pocket park in each ward into a sensory garden for local children and residents with neurodiversity	June 2027	Parks and Public Domain Planning
2.4.3.10 *Finalise beautification plan and complete short-term works for Booth Street Annandale	June 2027	Parks and Public Domain Planning

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
2.4.3a Conduct annual audit of outdoor dining	90%	Annual	Operational	Regulatory Services

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
approvals for compliance with consent conditions				
2.4.3b Number of patrols of restricted parking areas	3000	Annual	Operational	Regulatory Services
2.4.3c Number of safety patrols of school zones undertaken annually	600	Annual	Operational	Regulatory Services
2.4.3d Percentage of responses to customer requests regarding dangerous or illegal parking (within 3 hours)	80%	Annual	Operational	Regulatory Services
2.4.3e Number of park patrols for companion animal education to identify legislative breaches	750	Annual	Operational	Regulatory Services
2.4.3f Average number of working days to complete a 40-day Street sweeping cycle	40	Quarterly	Operational	Parks and Streetscapes/ Operations
2.4.3g Average number of working days to complete verge maintenance (mowing) from October to March	20	Quarterly	Operational	Parks and Streetscapes/ Operations
2.4.3h Average number of working days to complete verge maintenance (mowing) from April to September	40	Quarterly	Operational	Parks and Streetscapes/ Operations
2.4.3i Average number of working days to complete high-pressure cleaning of each	60	Quarterly	Operational	Parks and Streetscapes/ Operations

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
shopping centre every three months				
2.4.3j Number of gross pollutant trap /nets cleaned quarterly	38	Quarterly	Operational	Civil Works/ Operations
2.4.3k Number of pits cleaned quarterly	>194	Quarterly	Operational	Civil Works/ Operations
2.4.3l Percentage of potholes repaired within 48 hours (note - weather dependent)	>80%	Quarterly	Operational	Civil Works/ Operations

*Council Priority



Strategic Direction 3:
Creative communities and a strong economy

CSP Outcome 3.1	A vibrant cultural and creative destination
CSP Strategy 3.1.1	Provide opportunities to participate in arts and culture

Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Deliver Council's annual arts and cultural programs and projects, and encourage the diverse participation of artists and communities	X	X	X	X	Creative Communities
Deliver Council's free community events program and local activations	X	X	X	X	Creative Communities

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
3.1.1.1 *Deliver the program of Council produced events	June 2027	Creative Communities
3.1.1.2 *Partner with community and creative groups to deliver events, providing support and advice	June 2027	Creative Communities
3.1.1.3 *Continue to work with Placemaking NSW on leasing options at White Bay Power Station, for local artistic activity	June 2027	Creative Communities
3.1.1.4 *Deliver an end of season music event at Leichhardt Oval prior to commencement of upgrade works	October 2026	Creative Communities
3.1.1.5 Promote Creative Town Halls program to further enhance utilisation	June 2027	Creative Communities
3.1.1.6 *Deliver the Inner West Choral Festival	August 2026	Creative Communities

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
3.1.1a Percentage of major events program completed every 6 months	90%	6 months	Operational	Creative Communities
3.1.1b Number of stakeholders (organisations including community and business) engaged through events program every 6 months	1000	6 months	Operational	Creative Communities
3.1.1c Percentage of local stakeholder participation in events program every 6 months	80%	6 months	Operational	Creative Communities
3.1.1d Percentage of Culture Count measures for Council events that meet or exceed the national local government benchmark	>50%	6 months	Culture Counts	Creative Communities

*Council Priority

CSP Strategy 3.1.2 Celebrate and promote innovation for creative industries by providing local programs, including young and emerging talent

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Deliver high quality public art in Council facilities, infrastructure, open spaces and main streets	X	X	X	X	Creative Communities
Activate the public domain though commissions to showcase new works and deliver placemaking outcomes	X	X	X	X	Creative Communities
Implement the Cultural Strategy and related plans	X	X	X	X	Creative Communities

Operational Plan 2026–27		
Actions	**Timeframe**	**Responsible**
3.1.2.1 Support participation of Aboriginal creatives in delivering Council's arts programs	June 2027	Creative Communities
3.1.2.2 Support renewal of Creative Spaces program	June 2027	Creative Communities
3.1.2.3 Develop new Cultural Strategy	June 2027	Creative Communities
3.1.2.4 *Deliver the Perfect Match program	June 2027	Creative Communities
3.1.2.5 *Monitor and implement year 2 of the Mardi Gras funding agreement 2026–2028	June 2027	Events/ Creative Communities

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
3.1.2a Number of Perfect Match projects per year	20	Annual	Operational	Creative Communities

*Council Priority

CSP Outcome 3.2 A diverse and strong economy

CSP Strategy 3.2.1 Implement strategies to assist business growth, innovation and new enterprises

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Support economic sustainability through strengthening business development including engagement, program access, place-based approaches, promotion, and working with stakeholders	X	X	X	X	Economic Development/ Strategic Planning

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
3.2.1.1 *Trial loading zones outside music venues	June 2027	Traffic and Transport Planning
3.2.1.2 *Facilitate business engagement in place making	June 2027	Economic Development/ Strategic Planning
3.2.1.3 *Provide business support for local small businesses in community languages	June 2027	Economic Development/ Strategic Planning
3.2.1.4 *Develop formal concierge support for local businesses with council matters	December 2026	Economic Development/ Strategic Planning
3.2.1.5 *Create a new Women's Business Chamber, for women working in local businesses across the Inner West	June 2027	Economic Development/ Strategic Planning
3.2.1.6 *Expand Perfect Match proactively targeted at vacant stores on main streets	June 2027	Creative Communities
3.2.1.7 *Continue to work towards a goal of zero vacancies in main street shop fronts, by bringing main street property owners, local businesses and chambers of commerce together with Council	June 2027	Economic Development/ Strategic Planning

*Council Priority

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
3.2.1.8 *Host an annual information event for local multicultural businesses looking to do business with Council	June 2027	Economic Development/ Strategic Planning
3.2.1.9 *Facilitate periodic main street activations	June 2027	Economic Development
3.2.1.10 *Investigate opportunities for further laneway dining based on Enmore trial	June 2027	Economic Development
3.2.1.11 Establish a business façade improvement program	June 2027	Economic Development

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
3.2.1a Number of workshops conducted to provide support for local businesses per year	15	Annual	Operational	Economic Development/ Strategic Planning

*Council Priority

CSP Strategy 3.2.2 Manage and plan for future industrial and employment lands and activities

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Develop planning controls to retain, grow and use of industrial and employment lands	X	X	X	X	Strategic Planning

Operational Plan 2026–27		
Actions	**Timeframe**	**Responsible**
3.2.2.1 *Organise career fairs and industry tours to engage students and young professionals, partnering with local schools, TAFEs, and community organisations to provide relevant training and upskilling programs tailored to the needs of local industries	June 2027	People and Culture
3.2.2.2 *Support local breweries and distilleries with a Tourism Strategy and initiatives to streamline regulations	June 2027	Economic Development/ Strategic Planning
3.2.2.3 *Build on the Department of Planning, Housing and Infrastructure (DPHI)'s metro-wide analysis of employment and retail lands to develop a local strategy	June 2027	Economic Development/ Strategic Planning

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
3.2.2a Number of activations of local businesses held in Inner West Main Streets per year	3	Annual	Operational	Economic Development/ Strategic Planning

*Council Priority





Strategic Direction 4:
Healthy, resilient and caring communities

CSP Outcome 4.1	Welcoming, connected and inclusive
CSP Strategy 4.1.1	Celebrate, value and respect diversity

Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Work in partnership with community and government departments to support initiatives that address homelessness	X	X	X	X	Community Wellbeing
Deliver a range of programs to meet diverse community needs	X	X	X	X	Community Wellbeing
Implement the Anti-Racism Strategy	X	X	X	X	Community Wellbeing
Develop and implement the Children and Youth Strategy	X	X	X	X	Social and Cultural Planning

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
4.1.1.1 Update and implement the Inner West Homelessness Guidance documents	June 2027	Community Wellbeing
4.1.1.2 Lead the implementation of the Anti - Racism Strategy	June 2027	Community Wellbeing
4.1.1.3 *Deliver Community Wellbeing projects and programs to meet the identified needs of the Inner West community including a minimum of 12 Seniors' morning teas	June 2027	Community Wellbeing
4.1.1.4 Celebrate culturally significant days with and on behalf of the community	June 2027	Community Wellbeing
4.1.1.5 *Develop a Resilience and Wellbeing Strategy	June 2027	Social and Cultural Planning
4.1.1.6 Lead the development and implementation of the Children and Youth Strategy	June 2027	Social and Cultural Planning
4.1.1.7 Lead the implementation of the Community Safety Action Plan	June 2027	Community Wellbeing
4.1.1.8* Develop a program of skills development opportunities for local	June 2027	Community Wellbeing

*Council Priority

Operational Plan 2026-27		
residents to help build local skills, resilience and connection, including bike repair, barista courses, public speaking and other courses.		

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
4.1.1a Percentage of people sleeping rough that are referred to homeless service providers annually	100%	Annual	Operational	Community Wellbeing

*Council Priority

CSP Strategy 4.1.2 Build inclusivity, resilience and participation in community life

Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Develop social and cultural policies and strategies	X	X	X	X	Social and Cultural Planning
Lead the implementation of the Disability Inclusion Action Plan across Council	X	X	X	X	Social and Cultural Planning

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
4.1.2.1 Lead the implementation of the Disability Inclusion Action Plan	June 2027	Social and Cultural Planning

*Council Priority

CSP Strategy 4.1.3 Prioritise and celebrate Aboriginal and Torres Strait Islander needs and culture in policies, initiatives and strategies

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Recognise Aboriginal and Torres Strait Islander needs and voices in plans, initiatives, policies and strategies	X	X	X	X	Social and Cultural Planning
Lead the implementation of Aboriginal Reconciliation Action Plan	X	X	X	X	Social and Cultural Planning

Operational Plan 2026–27		
Actions	**Timeframe**	**Responsible**
4.1.3.1 *Progress Aboriginal Survival memorials	June 2027	Social and Cultural Planning
4.1.3.2 *Deliver the Aboriginal Community Hub in Camperdown Park	June 2027	Capital Works
4.1.3.3 Commence development of a new Reconciliation Action Plan	June 2027	Social and Cultural Planning

*Council Priority

CSP Outcome 4.2 Healthy and active
CSP Strategy 4.2.1 Provide facilities, spaces and programs for participation in active recreation

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Deliver learn to swim, health and fitness and other aquatics programs	X	X	X	X	Aquatic and Recreation Services
Integrate recreation activities between aquatics and other recreation programs	X	X	X	X	Aquatic and Recreation Services
Manage operational requirements for Council's aquatic centres	X	X	X	X	Aquatic and Recreation Services

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
4.2.1.1 Continue to work with NDIS and other community service providers to deliver community programs and services	June 2027	Aquatic and Recreation Services
4.2.1.2 Manage Council's five aquatic centres, two recreation centres and water play park	June 2027	Aquatic and Recreation Services
4.2.1.3 Review the structure and delivery of recreation programs and services	June 2027	Aquatic and Recreation Services
4.2.1.4 *Commence masterplan activities for the Robyn Webster Centre at Tempe	June 2027	Aquatic and Recreation Services
4.2.1.5 *Implement the Stage 2 Leichhardt Park Aquatic Centre (LPAC) masterplan upgrades	June 2027	Major Projects

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
4.2.1a Maintain visit numbers at Annette Kellerman Aquatic centre, Marrickville	>450,000	Annual	PoS Software at Centre	Aquatic and Recreation Services
4.2.1b Maintain visit numbers at Fanny Durack Aquatic Centre, Petersham	>45,000	Annual	PoS Software at Centre	Aquatic and Recreation Services
4.2.1c Maintain visit numbers at Leichhardt Park Aquatic centre	>400,000	Annual	PoS Software at Centre	Aquatic and Recreation Services
4.2.1d Increase visit numbers at Ashfield Aquatic Centre	>800,000	Annual	PoS Software at Centre	Aquatic and Recreation Services
4.2.1e Maintain a positive Net Promoters score per centre (customer loyalty and satisfaction)	>1	Annual	Operational	Aquatic and Recreation Services
4.2.1f Maintain visit numbers at Dawn Fraser Pool	>45,000	Annual	PoS Software at Centre	Aquatic and Recreation Services

*Council Priority

CSP Strategy 4.2.2 Provide parks, playgrounds and open spaces

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Deliver strategies for open space, sports and recreation facilities.	X	X	X	X	Parks and Public Domain Planning
Manage open space, sporting grounds, recreation facilities and watercraft bays usage and bookings	X	X	X	X	Office of Sport and Parks Liaison /Operations
Deliver the Sports and Recreation Infrastructure Grants Programs	X	X	X	X	Office of Sport and Parks Liaison /Operations
Collaborate with key stakeholders to support and promote healthy and active community programs and events	X	X	X	X	Office of Sport and Parks Liaison /Operations

Operational Plan 2026–27		
Actions	**Timeframe**	**Responsible**
4.2.2.1 Prepare Park Plans of Management and masterplans for community and Crown Lands: Richard Murden Reserve, Lambert Park, Pioneers Memorial Rest Park and Gladstone Park	June 2027	Parks and Public Domain Planning
4.2.2.2 *Improve lighting, access and safety along the Cooks River	June 2027	Capital Works
4.2.2.3 Provide Sports and Parks Liaison Services	June 2027	Office of Sport and Parks Liaison /Operations
4.2.2.4 *Commence Leichhardt Oval upgrade	October 2026	Major Projects
4.2.2.5 *Install modern lighting for Lambert Park to ensure safe utilisation of the grounds for sport	July 2026	Capital Works
4.2.2.6 *Deliver much needed upgrades to All Weather Sports Fields at Callan Park	March 2027	Capital Works

*Council Priority

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
4.2.2.7 *Upgrade the Pratten Park Bowling and Community Club with a newly configured building and new lights for the tennis courts to play tennis for longer in the evening	June 2027	Capital Works
4.2.2.8 *Act as sponsor for redevelopment of the Marrickville Golf Club	June 2027	Capital Works
4.2.2.9 *Commence the development of a Leichhardt Sports Precinct master plan	June 2027	Capital Works
4.2.2.10 *Tender for new playing surface for Centenary Park	June 2027	Capital Works
4.2.2.11 *Complete the design of a new playground in Wicks Park	June 2027	Capital Works
4.2.2.12 *Deliver a WW1 Memorial in Richard Murden Reserve	June 2027	Capital Works
4.2.2.13 *Complete the design of upgraded facilities and amenities at Mort Bay Park	June 2027	Capital Works

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
4.2.2a Number of sports forums held to engage the Inner West sports key stakeholders	2	Quarterly	Operational	Office of Sport and Parks Liaison /Operations
4.2.2b Maintain the number of parks bookings (e.g. schools, commercial fitness trainers, weddings, picnics, excluding sporting ground bookings)	>6000	Quarterly	Optimo bookings system	Office of Sport and Parks Liaison /Operations
4.2.2c Percentage utilisation of sporting grounds	>90%	Quarterly	Optimo bookings system	Office of Sport and Parks Liaison /Operations

*Council Priority

CSP Strategy 4.2.3 Provide and support community services and centres					
Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Facilitate community use of Council's venues	X	X	X	X	Community venues/ Properties and Strategic Investments
Provide Council owned and operated community centres with inclusive programs	X	X	X	X	Community Wellbeing
Partner with local non-government agencies to deliver community and neighbourhood centres	X	X	X	X	Community Wellbeing

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
4.2.3.1 Implement and monitor agreements with independently operated community centres	June 2027	Community Wellbeing
4.2.3.2 Deliver programs and activities at Council-run community centres	June 2027	Community Wellbeing
4.2.3.3 *Investigate a community centre and gathering space at Stanmore Library	June 2027	Libraries and History
4.2.3.4 *Facilitate community use of Council's venues including creative uses	June 2027	Community venues/ Properties and Strategic Investments
4.2.3.5 *Continue to consult with Together2 on options regarding a joint project to deliver a social enterprise café	June 2027	Community Wellbeing
4.2.3.6 *Investigate opportunities for future community space in Dulwich Hill	June 2027	Properties and Strategic Investments

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
4.2.3a Number of regular venue hirers maintained annually	200	Annual	Operational	Community venues/ Properties and Strategic Investments
4.2.3b Number of casual venue hirers maintained annually	1400	Annual	Operational	Community venues/ Properties and Strategic Investments
4.2.3c Subsidy for community venue hire ($) maintained annually	<$1.91M	Annual	Operational	Community venues/ Properties and Strategic Investments
4.2.3d Percentage satisfaction of hirers with community venues bookings processes	>80%	Annual	Operational	Community venues/ Properties and Strategic Investments
4.2.3e Number of community groups, CALD and not for profit groups using community venues (regular and casual hirers) maintained annually	180	Annual	Operational	Community venues/ Properties and Strategic Investments

*Council Priority

CSP Strategy 4.2.4 Encourage and facilitate active transportation use to improve community health outcomes

Refer to **Strategy 2.3.1 for implementation details.

*Council Priority

CSP Outcome 4.3	Lifelong learning
CSP Strategy 4.3.1	Provide quality children's education and care services

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Provide high quality education and care for children from birth to twelve years of age	X	X	X	X	Early Learning

Operational Plan 2026–27		
Actions	**Timeframe**	**Responsible**
4.3.1.1 *Achieve 'meeting or exceeding' national quality standards for all early learning services	June 2027	Early Learning
4.3.1.2 Ensure all early learning services are financially sustainable	June 2027	Early Learning
4.3.1.3 *Ensure every early learning service has specific inclusion initiatives in place, including Inclusion Support Program funding for eligible children	June 2027	Early Learning

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
4.3.1a Percentage utilisation of early learning services	>85%	Annual	Operational	Early Learning
4.3.1b Percentage utilisation of out of school hours care	>85%	Annual	Operational	Early Learning
4.3.1c Satisfaction with overall quality of education and care provided	>85%	Annual	Internal survey	Early Learning
4.3.1d Percentage of early learning and outside school hours care services that maintain a quality rating of either 'meeting' or 'exceeding'	100%	Annual	Operational	Early Learning

*Council Priority

CSP Strategy 4.3.2 Provide libraries and technology					
Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Provide libraries that connect our community through collections, programs, technology, and safe spaces	X	X	X	X	Libraries and History

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
4.3.2.1 Deliver Council's annual Young Creatives Awards program	June 2027	Libraries and History
4.3.2.2 Participate in and conduct the annual Public Library Evaluation Network Culture Counts survey	June 2027	Libraries and History
4.3.2.3 Deliver Library and History programs	June 2027	Libraries and History
4.3.2.4 *Investigate embedding social workers in Council's library system	June 2027	Libraries and History

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
4.3.2a Maintain the number of active library members	100,000	Quarterly	Operational	Libraries and History
4.3.2b *Maintain the percentage of library members relative to the population	50%	Annual	Operational	Libraries and History
4.3.2c Maintain the number of visits to Inner West Council libraries	1 million	Annual	Operational	Libraries and History
4.3.2d Maintain the total number of items borrowed from Inner West Council libraries	1.5 million	Annual	Operational	Libraries and History
4.3.2e Maintain the average borrowing frequency of physical collection items	4.5	Annual	Operational	Libraries and History
4.3.2f Maintain the number of public Wi-Fi logins at libraries	3 million	Annual	Operational	Libraries and History
4.3.2g Percentage of library collection that is less than five years old	25%	Annual	Operational	Libraries and History
4.3.2h Maintain the number of e-resource loans and uses	1 million	Annual	Operational	Libraries and History
4.3.2i Number of public computer bookings	80,000	Annual	Operational	Libraries and History
4.3.2j Maintain the number of library and history program participants	60,000	Annual	Operational	Libraries and History
4.3.2k Maintain the number of library and history programs delivered	2,000	Annual	Operational	Libraries and History

*Council Priority


AVAILABLE
HERE



Strategic Direction 5:
Progressive, responsive and effective civic leadership

CSP Outcome 5.1	Responsive customer service
CSP Strategy 5.1.1	Provide responsive and innovative customer services

Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
*Deliver centralised Customer Service function and services to the community through a mobile customer service, front counter, contact centre and online channels	X	X	X	X	Customer Experience

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
5.1.1.1 Implement the Customer Experience Strategy	June 2027	Service Transformation
5.1.1.2 Deliver customer service in line with our purpose and service charter	June 2027	Customer Experience
5.1.1.3 *Establish a new customer service point in the Marrickville town centre	June 2027	Customer Experience
5.1.1.4 *Deliver further website improvements including digital forms, making it easier for customers to request services online	June 2027	Service Transformation

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
5.1.1a Customer Satisfaction ('Voice of Customer' post call survey - out of five)	>4.3	Quarterly	Touchpoint	Customer Experience
5.1.1b Percentage of customer calls answered within 60 seconds	>80%	Quarterly	Touchpoint	Customer Experience
5.1.1c Percentage of back-office processing time (emails, applications, payments and forms) within five business days	>95%	Quarterly	Touchpoint	Customer Experience
5.1.1d Percentage of customers served at counters within 3 minutes	>80%	Quarterly	Touchpoint	Customer Experience
5.1.1e Percentage of customers satisfied with mobile customer service	85%	Quarterly	Touchpoint	Customer Experience

*Council Priority

CSP Strategy 5.1.2 Continuously improve our performance to meet community needs					
Delivery Program 2025-2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Manage and develop our staff, performance plans, organisation culture of improvement and innovation	X	X	X	X	People and Culture
Manage work, health and safety strategy implementation	X	X	X	X	Governance and Risk
Prepare, review and deliver the Workforce Management Strategy	X	X	X	X	People and Culture
Implement a program of service reviews	X	X	X	X	Service Transformation
Support operational excellence and improvement across the organisation to ensure effective and efficient delivery of Council's purpose	X	X	X	X	Service Transformation

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
5.1.2.1 Deliver the annual staff training and development program	June 2027	People and Culture
5.1.2.2 Deliver the Workforce Management Strategy 2025-29 year two actions	June 2027	People and Culture
5.1.2.3 *Strengthen and expand accessible employment pathways for people with disability through inclusive recruitment, retention, partnerships and a strong traineeship program, positioning Council as a leading Australian employer	June 2027	People and Culture

*Council Priority

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
5.1.2.4 *Increase the number of trainees, students, graduates and apprentices	June 2027	People and Culture
5.1.2.5 Build a culture of Business Excellence	June 2027	Service Transformation
5.1.2.6 Develop a framework to map organisation critical processes	June 2027	Service Transformation
5.1.2.7 Implement the Work Health and Safety (WHS) and Wellbeing Policy and maintain and improve Council's WHS and Wellbeing management system	June 2027	Governance and Risk
5.1.2.8 Develop and implement a change management framework	June 2027	Service Transformation
5.1.2.9 Undertake business improvement initiatives	June 2027	Service Transformation
5.1.2.10 Implement and report the service review program	June 2027	Service Transformation
5.1.2.11 *Insource core Council functions (including the collection of green and red bins for the West area of the LGA)	December 2026	People and Culture

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
5.1.2a Percentage of staff turnover (15.73% LG NSW Baseline)	<=16%	Annual	Operational	People and Culture
5.1.2b *Increase in the number of trainees, students, graduates and apprentices per year (Baseline 2025/26: 16 placements)	24 placements	Annual	Operational	People and Culture
5.1.2c Percentage of permanent employees who completed at least one learning or development activity during the reporting period	>90%	Annual	Operational	People and Culture

*Council Priority

CSP Outcome 5.2	Responsible, transparent management and future planning
CSP Strategy 5.2.1	Plan to meet community needs and aspirations

Delivery Program 2025–2029

Principal Activities	25/26	26/27	27/28	28/29	Responsible
Deliver integrated planning and reporting	X	X	X	X	Corporate Strategy
Prepare and review Asset Management Strategy	X	X	X	X	Engineering Services
Manage Digital Services securely and sustainably	X	X	X	X	Digital Services
Manage and administer Council's fleet and plant asset management program	X	X	X	X	Fleet

Operational Plan 2026–27

Actions	Timeframe	Responsible
5.2.1.1 Prepare and publish the Annual Report	June 2027	Corporate Strategy
5.2.1.2 Prepare the Delivery Program 2025-29 (year three) and Operational Plan 2027-28	June 2027	Corporate Strategy
5.2.1.3 Implement the Digital Services organisational realignment to support Council's digital strategy	June 2027	Digital Services
5.2.1.4 Investigate new technologies to improve maintenance scheduling	June 2027	Operations
5.2.1.5 Review Asset Management Strategy, Policy and Plans annually	June 2027	Infrastructure Planning/ Engineering
5.2.1.6 Implement the agreed program for condition audits and valuations	June 2027	Infrastructure Planning/ Engineering
5.2.1.7 *Support the Inner West Startup+ Tech hub in line with Council resolutions	June 2027	Digital Services
5.2.1.8 Strengthen Digital Services governance and cyber resiliency	June 2027	Digital Services

*Council Priority

Operational Plan 2026-27		
5.2.1.9 Build key digital platforms that enhance and support Council's strategic digital outcomes	June 2027	Digital Services
5.2.1.10 Implement the Sustainable Fleet Transition Plan and deliver EV equipment and vehicles across Council	June 2027	Resource Recovery Operations and Fleet

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
5.2.1a Maintain rating of the Annual Report by the Australasian Reporting Awards	Gold	Annual	Operational	Corporate Strategy

*Council Priority

CSP Strategy 5.2.2 Provide responsible, sustainable, ethical and open local government

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Manage the Audit, Risk and Improvement Committee functions; governance; risk; internal and external audit; and fraud and corruption prevention	X	X	X	X	Governance and Risk
Ensure probity and compliance in procurement processes	X	X	X	X	Procurement
Provide litigation services, prosecution services, legal advice and property transactions	X	X	X	X	General Counsel

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
5.2.2.1 Provide training to staff on legal matters	June 2027	General Counsel
5.2.2.2 Reduce the cost of Land and Environment Court class one matters to Council	June 2027	General Counsel
5.2.2.3 Develop, improve and maintain Council's compliance, delegations, policies and fraud and corruption registers	June 2027	Governance and Risk
5.2.2.4 Implement the governance education program	June 2027	Governance and Risk
5.2.2.5 Implement programs of work to improve Council's risk management processes and systems	June 2027	Governance and Risk
5.2.2.6 Implement Council's agreed actions from the Insurance Claims Service Review	June 2027	Governance and Risk

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
5.2.2a Maintain number of confidential reports to Council on the status of legal matters (February, May, August, November)	4	Quarterly	Operational	General Counsel
5.2.2b Percentage of Land and Environment Court matters managed internally	>50%	Quarterly	Operational	General Counsel
5.2.2.c Formal GIPA requests responded to within 20 business days, or as per extension request	100%	Annual	Operational	Governance and Risk

*Council Priority

CSP Strategy 5.2.3 Deliver financial sustainability to manage public resources responsibly

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Prepare and review Long-Term Financial Plan	X	X	X	X	Finance
Manage Council's financial position, budgeting, reporting, wages and rating cycle business processes	X	X	X	X	Finance
Manage Council's building assets and property portfolio including acquisition, sale, leasing, change of use and divestments	X	X	X	X	Properties and Strategic Investments
Manage Council's leased properties and community facilities	X	X	X	X	Properties and Strategic Investments

Operational Plan 2026-27		
Actions	**Timeframe**	**Responsible**
5.2.3.1 Provide property portfolio transaction and property management services	June 2027	Properties and Strategic Investments
5.2.3.2 Progress the Property strategy including ensuring the plan for a new Library in Leichhardt is considered	June 2027	Properties and Strategic Investments
5.2.3.3 Progress the Long-Term Accommodation Strategy	June 2027	Properties and Strategic Investments
5.2.3.4 Manage Council's financial position to ensure that Council is financially sustainable without any need for a special rate variation in this term of council	June 2027	Finance
5.2.3.5 Review Long-Term Financial Plan as part of Resourcing Strategy	June 2027	Finance

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
5.2.3a Annual increase in gross income from Council's property portfolio	3%	Annual	Operational	Properties and Strategic Investments
5.2.3b Reduce number of property agreements in holdover	<48	Annual	Operational	Properties and Strategic Investments
5.2.3c Land Register is updated and published annually	100%	Annual	Operational	Properties and Strategic Investments

*Council Priority

CSP Outcome 5.3 Engaged and informed community

CSP Strategy 5.3.1 Inform our community using multi-channel communications

Delivery Program 2025–2029

Principal Activities	25/26	26/27	27/28	28/29	Responsible
Promote Council's achievements, activities and programs	X	X	X	X	Strategic and Corporate Communications and Engagement
Deliver marketing campaigns to drive attendance at events, behaviour change and increase awareness of initiatives	X	X	X	X	Strategic and Corporate Communications and Engagement
Manage media relationships, media coverage and crisis communications and prepare media releases	X	X	X	X	Strategic and Corporate Communications and Engagement

Operational Plan 2026–27

Actions	Timeframe	Responsible
5.3.1.1 Implement a digital asset management system	June 2027	Strategic and Corporate Communications and Engagement
5.3.1.2 *Expand information available on Council services in Community languages	June 2027	Strategic and Corporate Communications and Engagement

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
5.3.1a Number of Inner West Council social media followers (Facebook, Instagram, Twitter) Baseline 2024/25: 80,293	Increase by 2.5%	Annual	Internal analytics	Strategic and Corporate Communications and Engagement
5.3.1b Number of Inner West Council website page views Baseline 2024/25: 7,140,311	Increase by 2.5%	Annual	Internal analytics	Strategic and Corporate Communications and Engagement
5.3.1c Increase the number of Inner West Council social media platform post views (Baseline TBC 2025/26)	Increase by 2.5%	Annual	Internal analytics	Strategic and Corporate Communications and Engagement

*Council Priority

CSP Strategy 5.3.2 Support local democracy through inclusive participatory community engagement

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Deliver community engagement and consultation	X	X	X	X	Strategic and Corporate Communications and Engagement

Operational Plan 2026–27		
Actions	**Timeframe**	**Responsible**
5.3.2.1 Deliver community engagement through face to face and online methods	June 2027	Strategic and Corporate Communications and Engagement
5.3.2.2 Hold ten Local Matters Forums including two in each ward	June 2027	Strategic and Corporate Communications and Engagement
5.3.2.3 *Bring together members of the Local Democracy Group twice per year to collaborate on local policies and programs	June 2027	Strategic and Corporate Communications and Engagement

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
5.3.2a Increase the number of visits to Your Say Inner West (Baseline 2024/25: 187,441)	160,000	Quarterly	Your Say IW	Strategic and Corporate Communications and Engagement
5.3.2b Number of projects on Your Say Inner West on which the community has the opportunity to engage (Baseline 2024/25: 73)	60	Quarterly	Your Say IW	Strategic and Corporate Communications and Engagement
5.3.2c Percentage of average satisfaction with local matters forums (survey per forum) (Baseline 2024/25: 88.25%)	>80%	Quarterly	Forum survey	Strategic and Corporate Communications and Engagement
5.3.2d Percentage of average satisfaction with Your Say Inner West engagements (ease of finding information and providing feedback) (Baseline 2024/25: 87.75%)	>80%	Quarterly	Your Say IW	Strategic and Corporate Communications and Engagement
5.3.2e Increase Your Say Inner West membership (Baseline 2024/25: 12,542)	13,300	Quarterly	Your Say IW	Strategic and Corporate Communications and Engagement

*Council Priority

CSP Strategy 5.3.3 Deliver evidence-based Council decision-making

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Provide business papers, actions and minutes of Council meetings, extraordinary meetings and Committees including processing notice of motions and mayoral minutes	X	X	X	X	Governance and Risk
Administer local government elections and support their statutory requirements, engage election service providers, and maintain non-residential roll				X	Governance and Risk
Maintain Council resolutions registers	X	X	X	X	Governance and Risk

*Council Priority

CSP Outcome 5.4	Collaboration and valued partnerships
CSP Strategy 5.4.1	Advocate on emerging community issues

Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Advocate to minimise impacts of state government infrastructure on our community	X	X	X	X	Traffic and Transport Planning
Advocate for quality open space to be provided for current and future community recreation needs	X	X	X	X	Parks and Public Domain Planning

Operational Plan 2026–27		
Actions	**Timeframe**	**Responsible**
5.4.1.1 Advocate to minimise impacts of state government infrastructure including WestConnex, Western Harbour Tunnel, Sydney Gateway	June 2027	Traffic and Transport Planning

*Council Priority

CSP Strategy 5.4.2 Build resilience and capacity of local leaders, groups and communities

Delivery Program 2025–2029

Principal Activities	25/26	26/27	27/28	28/29	Responsible
Manage the annual grants program to enable the community to develop projects and programs to address local needs	X	X	X	X	Social and Cultural Planning
Manage external grants to secure funding for priority projects	X	X	X	X	Grants

Operational Plan 2026–27

Actions	Timeframe	Responsible
5.4.2.1 Manage Council's annual community grants program	June 2027	Social and Cultural Planning

Key Performance Measures

Metric	Target	Frequency	Data source	Responsible
5.4.2a Percentage of Council grant recipients meeting acquittal requirements	98%	Annual	Operational	Social and Cultural Planning

*Council Priority

CSP Strategy 5.4.3 Deliver positive outcomes for the community, economy and environment through strategic and innovative supply solutions					
Delivery Program 2025–2029					
Principal Activities	**25/26**	**26/27**	**27/28**	**28/29**	**Responsible**
Aim to increase spending with Inner West suppliers	X	X	X	X	Procurement
Prefer suppliers that contribute to diversity in employment, e.g. Aboriginal	X	X	X	X	Procurement
Subscribe to Supply Nation to offer opportunities for Aboriginal suppliers	X	X	X	X	Procurement
Maintain our advanced sustainable procurement rating	X	X	X	X	Procurement

Operational Plan 2026–27		
Actions	**Timeframe**	**Responsible**
5.4.3.1 Increase environmental, social, and governance (ESG) procurement across Council through the Sustainable Procurement Working Party	June 2027	Procurement

*Council Priority

Key Performance Measures				
Metric	**Target**	**Frequency**	**Data source**	**Responsible**
5.4.3a Increase percentage of staff involved in procurement that have received training	>95%	Quarterly	Operational	Procurement
5.4.3b Increase percentage of procurement events above $10k that go through vendor panel	>90%	Quarterly	Operational	Procurement
5.4.3c Increase percentage of purchased expenditure on local suppliers	>8%	Annual	Operational	Procurement
5.4.3d Increase percentage of purchased expenditure on Aboriginal suppliers	>1%	Annual	Operational	Procurement

*Council Priority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SOUTH WALES

Section 3:

Budget and Statement of Revenue Policy



Key budget drivers and context

The 2026/27 budget has developed in tandem with the Delivery Program and Operational Plan for 2026/27. It also includes a four-year capital works program that sees several large-scale projects added, continuing or completing during the financial year.

Key drivers of the budget include:

- IPART has set the 2026/27 Rate peg for Inner West Council at 4.4%.
- Other Fees and Charges for 2026/27 have been indexed at the CPI of 3.6% unless stated overwise.
- Salaries and wages are estimated to increase by 4.0% - this rate will be confirmed once the State Award has been agreed for the next 3-year term.
- Savings of $4.98m (equating to 1.6% of the 2026/27 budget from the previous long term financial plan) have been identified via the Financially Sustainable Service Delivery Program.
- Funding Council Priorities over the four-year operating budget and capital works program.
- Transparent four-year capital works program focused on reduction of Council's infrastructure backlog within resource capacity
- Increased depreciation provision to support higher renewal costs and factor in newly constructed assets.

Applying these drivers to the 2026/27 budget has resulted in Council's financial position being projected to run at an accounting operating surplus (excluding capital grants and contributions) of approximately $3.5 million. The four-year operating budget (see next page) maintains a surplus position across the period, totalling $21.2 million over the four years.

Council will continue to focus on reviewing its functions and resourcing over the next few years to identify ongoing opportunities to deliver savings that will enable Council to continue to deliver a high level of service while ensuring long term financial sustainability.

Resource commitments

The Operational Plan and Budget 2026/27 reflects the following resourcing commitments:

- The infrastructure renewal program will be maintained to levels required by Asset Management Plans.
- Maintaining Council's existing level of service to the community.
- Continuing to focus on improving services offered to the community as well as those delivered internally.

2026/27 budget

Income and expenditure

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
Domestic Waste Charge	51,260	55,627	58,154	60,496
General Revenue	150,886	157,613	163,060	168,713
User Charges & Fees	68,839	71,255	73,809	75,598
Interest Income	8,543	7,309	6,773	6,538
Other Income	20,683	20,939	21,695	22,186
Rental Income	11,390	11,167	10,224	10,374
Profit or (Loss) on Disposal	(920)	(1,287)	(920)	(920)
Total Income	**310,682**	**322,623**	**332,796**	**342,986**
Expenses from Continuing Operations				
Employee Costs	163,761	170,728	175,717	181,678
Borrowing Costs	638	596	553	510
Materials & Services	105,251	105,028	108,672	108,635
Other Expenses	8,792	8,956	9,124	9,286
Depreciation & Amortisation	40,715	43,508	45,246	47,956
Total Expense	**319,156**	**328,815**	**339,312**	**348,065**
Total Surplus/(Deficit) before Funding	**(8,475)**	**(6,192)**	**(6,516)**	**(5,078)**
Operating Grants & Contributions				
Operating Grants	12,004	11,880	11,764	11,764
Total Surplus/(Deficit) after Operating Grants	**3,529**	**5,688**	**5,248**	**6,686**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	64,043	19,107	19,357	20,451
Overhead Allocation	-	-	-	-
Funding from/(to) Restricted Funds	52,736	3,2841	777	(5,337)
Funding from/(to) General Funds	1,883	(5,804)	(4,474)	(6,333)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**122,191**	**51,832**	**20,907**	**15,467**
Less Non-Cash Items				
Non-Cash	44,351	46,751	49,279	51,658
Total Surplus/(Deficit) after Non-Cash Items	**166,542**	**98,583**	**70,187**	**67,125**
Capital Works				
Capital Works	164,684	96,683	68,244	65,139
Loan Repayment	1,858	1,900	1,943	1,986
Total Surplus/(Deficit) after Capital Works	**-**	**-**	**-**	**-**

Statement of financial position

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
ASSETS		z		
Current assets				
Cash and cash equivalents	69,413	61,227	70,381	81,497
Investments	65,711	47,618	42,760	43,750
Receivables	50,502	47,725	45,100	42,619
Inventories	301	302	304	306
Total current assets	**185,927**	**156,872**	**158,545**	**168,171**
Non-current assets				
Investments	58,950	58,950	58,950	58,950
Infrastructure, property, plant and equipment	3,204,925	3,259,176	3,282,715	3,299,898
Investment property	84,625	87,164	89,779	92,472
Intangible assets	5,493	5,493	5,493	5,553
Right of use assets	178	183	189	194
Total non-current assets	**3,354,171**	**3,410,966**	**3,437,125**	**3,457,067**
TOTAL ASSETS	**3,540,098**	**3,567,838**	**3,595,670**	**3,625,238**
LIABILITIES				
Current liabilities				
Payables	50,017	30,010	22,508	24,758
Contract liabilities	11,441	10,297	9,267	9,082
Lease Liabilities	135	139	143	147
Borrowings	1,817	1,858	1,900	1,943
Provisions	23,007	18,405	14,724	11,779
Total current liabilities	**86,417**	**60,710**	**48,542**	**47,710**
Non-current liabilities				
Lease Liabilities	50	52	53	55
Borrowings	25,059	23,200	21,300	19,358
Provisions	2,319	1,855	1,484	1,188
Total non-current liabilities	**27,428**	**25,108**	**22,838**	**20,600**
TOTAL LIABILITIES	**113,845**	**85,817**	**71,380**	**68,310**
Net assets	**3,426,253**	**3,482,021**	**3,524,290**	**3,556,928**
EQUITY				
Retained earnings	2,570,850	2,595,645	2,620,250	2,647,387
Revaluation reserves	855,403	886,376	904,040	909,542
Council equity interest	**3,426,253**	**3,482,021**	**3,524,290**	**3,556,928**
Total equity	**3,426,253**	**3,482,021**	**3,524,290**	**3,556,928**

Cash flow statement

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Cashflow from Operating Activities				
Receipts				
Rates & Annual Charges	202,146	213,240	221,214	229,209
User Charges & Fees	68,839	71,255	73,809	75,598
Investment & Interest Income	8,543	7,309	6,773	6,538
Rental Income	11,390	11,167	10,224	10,374
Operating Grants & Contributions	12,004	11,880	11,764	11,764
Capital Grants & Contributions	64,043	19,107	19,357	20,451
Other	20,683	20,939	21,695	22,186
Payments				
Employee Benefits & On-Costs	(163,761)	(170,728)	(175,717)	(181,678)
Materials & Contracts	(105,251)	(105,028)	(108,672)	(108,635)
Borrowing Costs	(638)	(596)	(553)	(510)
Other Expenses	(8,792)	(8,956)	(9,124)	(9,286)
Net Cash provided (or used in) Operating Activities	**109,207**	**69,590**	**70,770**	**76,013**
Cashflow from Investing Activities				
Receipts				
Sale of Investment Securities	172,419	174,144	175,885	177,644
Sale of Real Estate Assets				
Sale of Infrastructure, Property Plant & Equipment	2,021	1,423	2,606	2,782
Payments				
Purchase of Investment Securities	(117,791)	(154,066)	(169,380)	(178,199)
Purchase of Infrastructure, Property, Plant & Equipment-	(165,451)	(97,376)	(68,784)	(65,139)
Net cash provided (or used in) Investing Activities	**(108,801)**	**(75,876)**	**(59,674)**	**(62,911)**
Cashflow from Financing Activities				
Payments				
Payments of Borrowing & Advances	(1,858)	(1,900)	(1,943)	(1,986)
Net Cash Flow provided (or used in) Financing Activities	**(1,858)**	**(1,900)**	**(1,943)**	**(1,986)**
Net Increase/(Decrease) in Cash & Cash Equivalents	**(1,452)**	**(8,186)**	**9,154**	**11,115**
Plus Cash & Cash Equivalents - beginning of year	70,865	69,413	61,227	70,381
Cash & Cash Equivalents - end of year	**69,413**	**61,227**	**70,381**	**81,497**
Plus Investments on hand - end of year	124,661	106,568	101,710	102,700
Total Cash & Cash Equivalents & Investments	**194,074**	**167,795**	**172,091**	**184,197**

Variance from previously adopted budget for 2026/27

The table below sets out a high-level analysis of the variance between the 2026/27 budget adopted in last year's Long Term Financial Plan, and the budget included in this plan.

Description	Amount $'000	Comments
2025/26 Adopted Budget for 2026/27 Financial Year After Operating Grants	**1,789**	**Surplus**
Revenue Movements		
Rates	1,862	Rate Peg increased from 2.5% to 4.4%
Other revenue	1,122	Increase in CPI (previously set at 2.5%, now assumed at 3.6%)
Expenditure Movements		
Estimated increase in employee award	(2,154)	Previously estimated at 2.5%, now expected to be 4% (award being negotiated for next 3 years, increases will be known by end of financial year)
Additional Council resolutions	(615)	Commitments made during the year against 2026/27 budget
Increase in other expenses	(2,282)	Increase in CPI (previously set at 2.5%, now assumed at 3.6%)
Savings from Financially Sustainable Service Delivery program	4,980	Total of 1.6% savings identified for 2026/27
Depreciation	(1,173)	Increase in depreciation to provide for the higher cost of asset renewals
2026/27 Draft Budget	**3,529**	

Note -
* Positive amounts reflect an increase in revenue and a decrease in operating expenditure.
* Negative amounts reflect a reduction in revenue and an increase in operating expenditure.

Statement of Revenue Policy

Loan borrowing

Council borrowed $40 million to redevelop Ashfield Aquatic Centre. This loan is with the NSW Treasury TCorp organisation that provides funding opportunities for local government and other State agencies. These borrowings will be repaid from rates income raised over a 20-year period.

Council has principal outstanding on its loan borrowing of $30.7 million as at 30 June 2025. Council's Debt Service Cover ratio, which measures the availability of operating cash to service debt including interest and principal repayments, is forecast at 24.15 to 1 at the end of 2026/27. This is well above the recommended benchmark of 2 to 1.

Rates overview

About the rates

Council's Rate Revenue is determined by rate pegging legislation which is administered by the Independent Pricing and Regulatory Tribunal (IPART). Rate pegging limits the amount which councils can increase their rate revenue. The rates for the 2026/27 financial year are set in accordance with the Local Government Act and have been increased in accordance with the IPART determination. IPART determined the increase (rate peg) for Inner West Council for 2026/27 to be 4.4%.

Rates valuations

Council receives land valuations for rating purposes every three years from the Valuer General. The most recent land values issued by the Valuers General Office came into effect from 1 July 2025. These land values have been used to calculate the rates income. Property owners whose land values increased in 2025 by more than the LGA average may have experienced a disproportionate increase in their rates. Any objections to land valuations need to be directed to the Valuer Generals office.

Rebates and Hardship

Eligible pensioners may apply to receive a statutory pensioner rebate (under the Local Government Act) of up to $250 per year off their rates and charges.

Since 1 July 2018, pensioners receiving the statutory rebate who have lived in the Inner West LGA for more than 10 years are able to apply for an additional voluntary rebate for their domestic waste and stormwater charges.

Council recognises that due to exceptional circumstances, ratepayers may at times encounter difficulty in paying their annual rates and charges. Council has a Hardship Policy that provides a framework for providing relief to any ratepayers who are suffering genuine financial hardship.

Interest on overdue rates

Council must set the interest payable on overdue rates and charges for 2026/27 in accordance with Section 566(3) of *the Local Government Act 1993*.

In accordance with section 566(3) of the Act, it has been determined that the maximum rate of interest payable on overdue rates and charges for the period 1 July 2026 to 30 June 2027 (inclusive) is 9.5% per annum as advised by the Office of Local Government.

Rates and charges

The following table outlines the rating structure for Inner West Council from 1 July 2026.

Category / Subcategory	Number of Properties	Land Values ($)	Rate in Dollar ($)	Minimum ($)	Yield ($)
Residential	75,191	80,963,610,565	0.00111046	1021.05	109,932,590
Business	4,464	7,037,501,666	0.00381069	985	27,214,743
Business Ind - Marrickville	1,065	2,345,555,659	0.00403647		9,467,765
Business Ind - St Peters	148	586,379,490	0.00479028		2,808,922
Business Ind - St Peters Nth	78	158,319,161	0.00497030		786,894
Business Ind - Camperdown	82	119,816,400	0.00486041		582,357
Business Mall - Ashfield Mall	1	61,898,436	0.00911966		564,493
Business Mall - Marrickville Metro	2	55,300,000	0.01011864		559,561
Business Mall - MarketPlace	1	34,700,000	0.01105969		383,771
Business Mall - Norton Plaza	1	32,700,000	0.01108599		362,512
Business - Airport	2	11,530,000	0.00896038		103,313
Total Inner West Council	**81,035**	**91,407,311,377**			**152,766,921**

The calculations above do not consider any increase in dwellings expected from the Housing Reform for the 2026/27 Financial Year.

Domestic waste management charge

Council levies a Domestic Waste Management Charge under Section 496 of *the Local Government Act 1993*, noting that Section 504 of the Local Government Act requires that Domestic Waste charges be set so as to be self-funding, with neither profit nor subsidy being provided to or from general income.

The 2026/27 budget has been prepared on that basis, to maintain the Domestic Waste Management reserve and transition to a full cost recovery charge.

Upon the commencement of the weekly Food Organics and Garden Organics waste collection service, Council offered an optional two-year free weekly red lid garbage bin collection program which has now concluded.

Weekly waste collection is now an optional charge for households who want more frequent red lid garbage bin collection. Residents are able to apply for a fee exemption for this. You are also able to apply for a free upsized 240L bin for 2026/27 to accommodate a higher volume of rubbish for fortnightly collection.

The charges for 2026/27 for a yearly service and estimated revenues are detailed in the below table.

IWC domestic waste management charge	26/27 charge	No. of Services	Income
Minimum DWM per service: 80L or less fortnightly garbage, 240L fortnightly recycling & 240L weekly garden organic waste	$457.50	10,807	$4,944,203
Standard DWM per service: 120L fortnightly garbage, 240L fortnightly recycling & 240L weekly garden organic waste	$610.00	73,433	$44,794,130
Maximum DWM per service: 240L fortnightly garbage, 240L fortnightly recycling & 240L weekly garden organic waste	$915.00	842	$770,430
Opt in Weekly Red-Lid Garbage Bin Collection Charge	$200.00	2,866	$573,200
Vacant Land / Availability charge	$305.00	588	$179,340
Total		**88,536**	**$51,261,303**

Stormwater management services charges

In accordance with Section 496A of *the Local Government Act 1993*, Council will levy a stormwater management charge on all parcels of rateable land categorised for rating purposes as "Residential" or "Business", not being vacant land, land owned by the Crown or land held under a lease for private purposes granted under *the Housing Act 2001* or *the Aboriginal Housing Act 1998*.

There have been no changes to rates applicable in applying the Stormwater Management Charge, as follows:

Rate category	26/27 charge
Residential	$25.00
Residential - Strata	$12.50
Business	$25.00 per 350m^2
Business - Strata	$5.00

Other fees and charges

Council's draft Fees and Charges for 2026-27 are contained in a separate document appended to this Plan.

Capital budget

Overview

Capital Program	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Plant & Equipment	13,271	6,436	7,860	7,796
Office Equipment	205	-	-	60
Furniture & Fittings	50			
Land Improvement (Depreciable)	28,787	18,704	17,440	17,912
Buildings	51,977	31,516	12,976	10,271
Aquatic Facilities	32,317	10,763	-	-
Seawalls	53	49	182	200
Wharves	-	410	-	100
Local Roads	8,605	8,545	9,300	10,900
Regional Roads	1,350	1,250	970	200
Bridges	315	1,000	500	200
Footpaths	3,520	3,760	3,350	3,850
Kerb & Gutter	1,425	1,660	1,675	1,600
Traffic Devices	4,120	3,015	3,000	3,000
Car Parks	269	200	200	200
Storm Water Drainage	3,615	3,530	3,430	3,850
Bicycle facilities	4,202	4,400	4,150	4,000
Town Centres	10,603	1,445	3,211	1,000
IWC Total Capital Expenditure	**164,684**	**96,683**	**68,244**	**65,139**
Funding Source				
B2-2 User Fees and Charges	800	800	800	-
B2-4 Operating Grants	107	107	107	107
B2-4 Capital Grants	48,899	3,964	4,214	5,308
B4-1 Gain/Loss on Disposal of Assets	500	133	500	500
Restricted Capital	11,589	9,168	3,254	3,900
Restricted Developer Contributions	40,076	29,105	19,536	14,977
Working Capital	62,712	53,406	39,834	40,347
IWC Total Capital Funding	**164,684**	**96,683**	**68,244**	**65,139**

Significant capital projects

Description	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Land Improvement (Depreciable)				
Algie Park Sporting Ground Upgrade	-	50	450	-
Arlington Reserve Ground Upgrade	-	-	50	1,600
Ashfield Park Masterplan 2023 Implementation	-	-	-	547
Ashfield Park Sporting Ground Upgrade	770	-	-	-
Balmain Peninsula Foreshores Upgrade	-	-	345	-
Balmain Road Floodlighting Upgrade	-	20	400	-

Description	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Birchgrove Oval Floodlighting Upgrade	800	-	1,150	-
Callan Park All Weather Sporting Field	7,907	-	-	-
Camperdown Memorial Rest Park Playground	-	30	500	-
Camperdown Park Inclusive Playground	1,550	-	-	-
Camperdown Park Sporting Ground Upgrade	1,790	-	-	-
Centenary Park Inclusive Playground	200	1,800	-	-
Centenary Park Sporting Ground Upgrade	80	2,420	-	-
Cooks River Lighting	1,500	-	-	-
Cove Street Reserve	-	-	-	330
Easton Park Floodlighting Upgrade	355	-	-	-
Elkington Park Playground	30	388	-	-
Glover Street Floodlighting Upgrade	-	20	1,200	-
GreenWay Missing Links - Old Canterbury Road Active Transport	6,187	-	-	-
Hammond Park Floodlighting Upgrade	-	-	50	400
Henson Park Floodlighting Upgrade	-	-	50	2,000
Jarvie Park	-	-	620	-
JF Laxton Lighting	-	50	400	-
Lambert Park Floodlighting	1,080	-	-	-
Leichhardt No 3 Floodlighting Upgrade	20	300	-	-
Leichhardt Park Upgrade	-	-	30	2070
Loftus Street Dulwich Hill Pocket Park	550	-	-	-
Marrickville Park Sportsfield Upgrade	-	100	2,000	-
Mort Bay Park and Playground - Stage 2	1,496	-	-	-
Paringa Reserve	-	-	-	1,150
Petersham Park	100	2,200	-	-
Petersham Park Sporting Ground Upgrade	50	1,600	-	-
Pioneer Memorial Park Upgrades	-	519	-	-
Pratten Park	-	100	2,800	-
Pratten Park Car Park Upgrade	350	-	-	-
Pratten Park Sporting Ground Upgrade	-	-	50	450
Richard Murden Reserve Upgrade	-	611	-	-
Steel Park Inclusive Playground	1,150	-	-	-
Sydenham Green	-	300	-	-
Tempe Reserve	500	200	3,500	-
Tempe Reserve Netball	300	-	-	-
Tempe Reserve New Tennis Court	100	1,500	-	-
Wicks Park Playground	100	300	-	-
Wicks Park Tennis Court Resurfacing and Lighting	-	330	-	-

Description	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Buildings				
Aboriginal Community Hub Camperdown	1,777	-	-	-
Addison Road Early Learning Centre Refurbishment	300	-	-	-
Annandale Town Hall Community Centre Refurbishment	679	-	-	-
Arlington Amenities & Grandstand Refurbishment	100	667	-	-
Birchgrove Park Renewal	1,216	-	-	-
Blackmore Park Amenities Block A Refurbishment	331	-	-	-
Deborah Little Early Learning Centre Upgrade	-	-	-	400
Energy Efficiency and Solar Projects	340	360	-	-
FM - Key Management System	300	100	-	-
Henson Park Master Plan Building Upgrades	100	400	-	-
Henson Park Tennis Building Refurbishment	100	1,400	-	-
Henson Street Kindergarten Refurbishment	88	500	-	-
Jarvie Park New Toilet	280	-	-	-
Jarvie Park Youth Centre Renewal works	400	-	-	-
Jimmy Little Community Centre Refurbishment	350	-	-	-
John McMahon Child Care Centre Refurbishment	35	350	-	-
Lambert Park Kiosk, Spectator Shed and Other Buildings	-	-	-	600
Leichhardt Oval	30,000	7,101	-	-
Leichhardt Oval Floodlighting	2,528	-	-	-
Leichhardt Park CCC Refurbishment and Upgrade	-	50	350	-
Liverpool - Building Renewal	234	234	127	127
Marrickville Crusader Kindergarten Refurbishment	266	-	-	-
Marrickville Golf Course Pump House and Other area Refurb	30	350	-	-
Marrickville Town Hall Internal Refurbishment	2,293	-	-	-
Petersham Town Hall Upgrade Works	1,285	-	-	360
Pratten Park Bowling Club Refurbishment	710	-	-	-
Pratten Park Upgrade works	550	-	-	-
Residential 290-292 Illawarra Road Marrickville Refurbishment	-	630	-	-
St Peters Town Hall Internal Refurbishment	970	-	-	-
Stanmore Branch Library Renewal Works	200	400	-	-
Steel Park Amenities Upgrade	1,400	-	-	-
Warrawong - Building Renewal	142	34	34	34
Aquatic Facilities				
LPAC Major Project	32,000	10,832	-	-
AKAC Upgrade Works	317	-	-	-
Wharves				
Leichhardt Park Jetty- Replace Timber Piles/Structure	-	386	-	-
Bridges				

Description	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Bridge Rehabilitation	165	1,000	500	200
Footpaths				
Footpath Construction	-	-	1,840	2,500
Ashfield, Frederick Street	60	700	-	-
Great Inner West Walk	200	-	-	-
PM - FR KG LR - Marrickville - Harnett Street - Livingstone Road to Illawarra	20	370	-	-
TEMPE - Princes Highway - Holbeach Avenue to Smith Street	300	-	-	-
Footpaths Upgrade - Capital	-	-	500	500
Footpath Maintenance - Capital	850	850	850	850
Kerb & Gutter				
Kerb and Gutter Renewals	100	-	300	1,100
Ash, Bland Street-Elizabeth Street to Charlotte Street	-	5	745	-
PM - KG - HABF - Deakin Street - Dalhousie Street to O'Connor Street	-	-	20	500
Traffic Devices				
Traffic Facilities	-	-	238	340
LATM - Petersham Nth - Andreas Street W of Palace Street	210	-	-	-
LATM - Ann, Whites Creek Lane Shared Zone and Ped Xings	-	-	1	690
Street Sign Name Plates	100	100	100	100
Pedestrian Access and Mobility Plan Implementation	645	1,380	1,500	1,500
Car Parks				
Carparks - Capital	-	200	200	200
Storm Water Drainage				
Liberty Street Drainage Design & Investigations	-	50	550	-
Mort Bay Park - New GPT	-	320	-	-
Stormwater Upgrade	-	-	-	1,025
Sydney Street SW Upgrade	375	-	-	-
PM - SW - Marrickville - FRMSP FM3.4 - Inlet Upgrades Despointes Street	20	250	250	-
PM - SW - Dulwich Hill - Wardell Road - Pipe Upgrade at Vernon Street	360	-	-	-
PM - SW - Marrickville - Jarvie Park Diversion	250	200	-	-
Robert Street Pipeline Extension	25	300	-	-
Marrickville - Ewart Street Pipe Upgrade at Osgood Avenue	-	20	300	-
STNM - Stafford Street Pipe Upgrade	20	280	-	-
Bicycle facilities				
Lilyfield Road Cycleway	520	1,750	-	-
Bike Route RR02 (West Street) Design	500	500	-	-
Marrickville Road (EAST) Design and Implementation	2,273	1,000	-	-

Description	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Cycleway Strategy Delivery	-	-	3,000	4,000
Robert Street, Rozelle Cycleway	230	1,150	1,150	-
Town Centres				
Birchgrove Road & King Street Intersection	1,000	-	-	-
Curtis Road Roundabout	1,390	-	-	-
Revitalise Sydenham Road	2,300	-	-	-
Marrickville Mosaics Renewal	380	-	-	-
Main Street Revitalisation	-	-	-	1,000
Main Streets - Furniture & Umbrellas	1,230	-	-	-
Main Streets - Verge Greening	1,245	-	-	-
Ashfield Plaza	685	-	-	-
Pride Square Newtown	595	995	3,211	-
Glow Up Program Little Village	1,244	-	-	-
Improving Lewisham Town Centre	80	450	-	-
Balmain Town Hall Frontage	350	-	-	-

Service Unit Budgets

1. Operating Budget - Aquatic Services

This service provides aquatics, health, fitness and recreation opportunities at Council's five aquatic centres and water play park.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	23,147	23,957	24,795	25,663
Interest Income	-	-	-	-
Other Income	17			
Rental Income	427	442	457	473
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**23,590**	**24,398**	**25,252**	**26,136**
Expenses from Continuing Operations				
Employee Costs	15,391	16,013	16,649	17,227
Borrowing Costs	635	593	550	507
Materials & Services	5,804	5,890	5,978	6,070
Other Expenses	35	35	35	35
Depreciation & Amortisation	2,620	4,673	4,860	5,151
Total Expense	**24,485**	**27,204**	**28,072**	**28,991**
Total Surplus/(Deficit) before Funding	**(895)**	**(2,805)**	**(2,820)**	**(2,855)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(895)**	**(2,805)**	**(2,820)**	**(2,855)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(4,342)	(4,344)	(4,347)	(4,350)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	5,237	7,150	7,167	7,205
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

2. Operating Budget - Building Certification

This service is responsible for assessing and certifying building work to ensure it is of a high standard and meets all requirements.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	913	945	979	1,013
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**913**	**945**	**979**	**1,013**
Expenses from Continuing Operations				
Employee Costs	1,163	1,211	1,259	1,302
Borrowing Costs	-	-	-	-
Materials & Services	52	52	52	52
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**1,215**	**1,262**	**1,310**	**1,354**
Total Surplus/(Deficit) before Funding	**(302)**	**(317)**	**(332)**	**(341)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(302)**	**(317)**	**(332)**	**(341)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	-	-	-	-
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	302	317	332	341
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

3. Operating Budget - Capital and Major Projects

This service is responsible for the delivery of sustainable infrastructure and overseeing the design and delivery of capital projects and the upgrade of Council's assets.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	100	100	100	100
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**100**	**100**	**100**	**100**
Expenses from Continuing Operations				
Employee Costs	828	865	899	929
Borrowing Costs	-	-	-	-
Materials & Services	2,785	2,829	2,925	3,024
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**3,613**	**3,694**	**3,823**	**3,953**
Total Surplus/(Deficit) before Funding	**(3,513)**	**(3,594)**	**(3,723)**	**(3,853)**
Operating Grants & Contributions				
Operating Grants	2,472	2,472	2,472	2,472
Total Surplus/(Deficit) after Operating Grants	**(1,041)**	**(1,122)**	**(1,251)**	**(1,381)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	48,899	3,964	4,214	5,308
Overhead Allocation	(2,703)	(2,711)	(2,719)	(2,727)
Funding from/(to) Restricted Funds	53,211	39,734	22,789	18,877
Funding from/(to) General Funds	(98,365)	(39,865)	(23,033)	(20,077)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

4. Operating Budget - Civil Maintenance

This service maintains urban centres, roads, footpaths, street furniture and infrastructure, manages restorations including infrastructure audits and asset renewals.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	1,731	1,731	1,731	1,731
User Charges & Fees	4,388	4,513	4,643	3,978
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**6,119**	**6,244**	**6,374**	**5,709**
Expenses from Continuing Operations				
Employee Costs	4,591	4,782	4,974	5,148
Borrowing Costs	-	-	-	-
Materials & Services	4,864	4,883	4,902	4,922
Other Expenses	-	-	-	-
Depreciation & Amortisation	17,194	17,538	18,240	19,334
Total Expense	**26,650**	**27,204**	**28,116**	**29,404**
Total Surplus/(Deficit) before Funding	**(20,531)**	**(20,959)**	**(21,742)**	**(23,696)**
Operating Grants & Contributions				
Operating Grants	954	954	954	954
Total Surplus/(Deficit) after Operating Grants	**(19,577)**	**(20,005)**	**(20,788)**	**(22,742)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(3,244)	(3,269)	(3,295)	(3,321)
Funding from/(to) Restricted Funds	(1,731)	(1,731)	(1,731)	(1,731)
Funding from/(to) General Funds	24,553	25,006	25,813	27,794
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

5. Operating Budget - Community Centres

This service provides staffed Council owned community centres with inclusive programming. Council also funds, supports and collaborates with non-government organisations (NGOs) to deliver community centres in Council-owned premises.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	56	58	60	62
Interest Income	-	-	-	-
Other Income	1	1	1	1
Rental Income	7	8	8	8
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**64**	**66**	**69**	**71**
Expenses from Continuing Operations				
Employee Costs	-	0	0	0
Borrowing Costs	-	-	-	-
Materials & Services	21	21	22	22
Other Expenses	-	-	-	-
Depreciation & Amortisation	183	187	194	206
Total Expense	**204**	**208**	**216**	**228**
Total Surplus/(Deficit) before Funding	**(140)**	**(142)**	**(147)**	**(157)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(140)**	**(142)**	**(147)**	**(157)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	-	-	-	-
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	140	142	147	157
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

6. Operating Budget - Community Venues

This service facilitates the public use of Council's venues including halls, outdoor spaces and meeting rooms.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	455	471	487	505
Interest Income	-	-	-	-
Other Income	9	9	9	9
Rental Income	2	2	2	2
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**466**	**482**	**498**	**515**
Expenses from Continuing Operations				
Employee Costs	263	274	285	295
Borrowing Costs	-	-	-	-
Materials & Services	1,226	1,230	1,234	1,238
Other Expenses	-	-	-	-
Depreciation & Amortisation	1,042	1,063	1,105	1,172
Total Expense	**2,530**	**2,566**	**2,624**	**2,704**
Total Surplus/(Deficit) before Funding	**(2,065)**	**(2,085)**	**(2,126)**	**(2,189)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(2,065)**	**(2,085)**	**(2,126)**	**(2,189)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	-	-	-	-
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	2,065	2,085	2,126	2,189
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

7. Operating Budget - Community Wellbeing

This service supports social capital and community resilience through partnering with local community organisations, residents and government agencies to identify areas of need and provide community development and frontline services.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	40	41	42	44
Interest Income	-	-	-	-
Other Income	60	60	60	60
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**100**	**101**	**103**	**104**
Expenses from Continuing Operations				
Employee Costs	2,421	2,520	2,620	2,711
Borrowing Costs	-	-	-	-
Materials & Services	748	748	749	749
Other Expenses	30	30	30	30
Depreciation & Amortisation	55	56	58	61
Total Expense	**3,253**	**3,354**	**3,456**	**3,551**
Total Surplus/(Deficit) before Funding	**(3,153)**	**(3,252)**	**(3,354)**	**(3,447)**
Operating Grants & Contributions				
Operating Grants	188	188	188	188
Total Surplus/(Deficit) after Operating Grants	**(2,966)**	**(3,065)**	**(3,166)**	**(3,260)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(817)	(820)	(824)	(827)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	3,783	3,885	3,990	4,087
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

8. Operating Budget - Corporate Strategy & Engagement

This service delivers inclusive consultation and engagement, oversees Council's Integrated Planning and Reporting functions under the Local Government Act and seeks external funding opportunities for Council initiatives.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	409	426	444	459
Borrowing Costs	-	-	-	-
Materials & Services	5	5	80	5
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**420**	**437**	**524**	**465**
Total Surplus/(Deficit) before Funding	**(420)**	**(437)**	**(524)**	**(465)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(420)**	**(437)**	**(524)**	**(465)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	415	415	415	415
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(0)	17	109	50
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

9. Operating Budget - Corporate Support Services

Corporate Support Services include the revenues received by Council for rates and costs associated with rates revenue such as bank fees and printing. Expenditure also includes cross-Council costs that are not specific to one service and costs of the executive team. All costs are charged to service units as overheads.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	152,267	159,149	164,744	170,534
User Charges & Fees	-	-	-	-
Interest Income	8,543	7,309	6,773	6,538
Other Income	1,032	997	997	997
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	(1,420)	(1,420)	(1,420)	(1,420)
Total Income	**160,422**	**166,035**	**171,093**	**176,649**
Expenses from Continuing Operations				
Employee Costs	3,845	4,016	4,193	4,358
Borrowing Costs	-	-	-	-
Materials & Services	1,308	1,668	1,903	2,153
Other Expenses	5,917	6,071	6,228	6,389
Depreciation & Amortisation	1,163	2,198	2,286	2,423
Total Expense	**12,233**	**13,953**	**14,610**	**15,323**
Total Surplus/(Deficit) before Funding	**148,189**	**152,082**	**156,484**	**161,326**
Operating Grants & Contributions				
Operating Grants	4,980	4,980	4,980	4,980
Total Surplus/(Deficit) after Operating Grants	**153,169**	**157,062**	**161,464**	**166,306**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(2,322)	(2,326)	(2,331)	(2,336)
Funding from/(to) Restricted Funds	(71,871)	(74,414)	(75,938)	(81,622)
Funding from/(to) General Funds	(78,976)	(80,322)	(83,195)	(82,349)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

10. Operating Budget - Customer Service

This service has responsibility for the centralised Customer Service function and delivers services to the community through a mobile customer service, front counter, contact centre and online channels.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	4,434	4,618	4,803	4,971
Borrowing Costs	-	-	-	-
Materials & Services	137	139	156	139
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**4,571**	**4,757**	**4,960**	**5,110**
Total Surplus/(Deficit) before Funding	**(4,571)**	**(4,757)**	**(4,960)**	**(5,110)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(4,571)**	**(4,757)**	**(4,960)**	**(5,110)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	4,571	4,571	4,570	4,570
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	-	187	389	540
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

11. Operating Budget - Development Assessment

The service delivers Council's statutory responsibilities under the Environment Planning and Assessment Act to effectively manage change within the built and physical environment.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	4,422	4,577	4,737	4,903
Interest Income	-	-	-	-
Other Income	42	42	42	42
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**4,464**	**4,619**	**4,779**	**4,945**
Expenses from Continuing Operations				
Employee Costs	6,884	6,956	6,945	7,204
Borrowing Costs	-	-	-	-
Materials & Services	562	562	562	562
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**7,447**	**7,518**	**7,508**	**7,766**
Total Surplus/(Deficit) before Funding	**(2,982)**	**(2,899)**	**(2,728)**	**(2,821)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(2,982)**	**(2,899)**	**(2,728)**	**(2,821)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(2,901)	(2,907)	(2,913)	(2,920)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	5,883	5,806	5,641	5,741
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

12. Operating Budget - Early Learning

This service provides 17 early education and care services to over 1,600 children aged from birth to 12 years. Council's education and care services meet or exceed the National Quality Framework.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	21,965	22,733	23,529	24,353
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	7	7	7	7
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**21,971**	**22,740**	**23,536**	**24,360**
Expenses from Continuing Operations				
Employee Costs	20,474	21,310	22,152	22,918
Borrowing Costs	-	-	-	-
Materials & Services	2,411	2,415	2,419	2,423
Other Expenses	-	-	-	-
Depreciation & Amortisation	699	713	742	786
Total Expense	**23,584**	**24,438**	**25,312**	**26,127**
Total Surplus/(Deficit) before Funding	**(1,613)**	**(1,698)**	**(1,776)**	**(1,767)**
Operating Grants & Contributions				
Operating Grants	981	981	981	981
Total Surplus/(Deficit) after Operating Grants	**(632)**	**(716)**	**(795)**	**(786)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(10,452)	(10,456)	(10,459)	(10,462)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	11,084	11,172	11,254	11,248
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

13. Operating Budget - Economic Development

This service supports economic sustainability through strengthening business development.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	463	482	501	519
Borrowing Costs	-	-	-	-
Materials & Services	705	705	705	705
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**1,168**	**1,187**	**1,206**	**1,224**
Total Surplus/(Deficit) before Funding	**(1,168)**	**(1,187)**	**(1,206)**	**(1,224)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(1,168)**	**(1,187)**	**(1,206)**	**(1,224)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	-	-	-	-
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	1,168	1,187	1,206	1,224
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

14. Operating Budget - Engineering Services

This service is responsible for the strategic management of Council's infrastructure assets as well as overseeing the engineering aspects of development.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	4,280	4,430	4,585	4,745
Interest Income	-	-	-	-
Other Income	1,220	1,263	1,307	1,353
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**5,500**	**5,693**	**5,892**	**6,098**
Expenses from Continuing Operations				
Employee Costs	4,153	4,323	4,496	4,653
Borrowing Costs	-	-	-	-
Materials & Services	2,786	2,089	2,887	2,492
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**6,939**	**6,412**	**7,382**	**7,145**
Total Surplus/(Deficit) before Funding	**(1,439)**	**(720)**	**(1,491)**	**(1,047)**
Operating Grants & Contributions				
Operating Grants	105	58	58	58
Total Surplus/(Deficit) after Operating Grants	**(1,335)**	**(662)**	**(1,433)**	**(989)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(2,380)	(2,385)	(2,390)	(2,395)
Funding from/(to) Restricted Funds	-	-	-	50
Funding from/(to) General Funds	3,715	3,046	3,823	3,334
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

15. Operating Budget - Environmental Health & Building Regulation

This service manages the urban environment of the Inner West through education and regulatory tools, to protect life, property, amenities and the environment (natural, built and cultural).

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	1,300	1,346	1,393	1,441
Interest Income	-	-	-	-
Other Income	5	5	5	5
Rental Income	552	552	552	552
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**1,857**	**1,903**	**1,950**	**1,998**
Expenses from Continuing Operations				
Employee Costs	4,985	5,187	5,393	5,581
Borrowing Costs	-	-	-	-
Materials & Services	72	72	72	72
Other Expenses	263	263	263	263
Depreciation & Amortisation	-	-	-	-
Total Expense	**5,320**	**5,522**	**5,728**	**5,915**
Total Surplus/(Deficit) before Funding	**(3,462)**	**(3,619)**	**(3,778)**	**(3,917)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(3,462)**	**(3,619)**	**(3,778)**	**(3,917)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(2,466)	(2,470)	(2,474)	(2,479)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	5,929	6,090	6,253	6,396
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

16. Operating Budget - Events

This service delivers Council's annual calendar of free community events and partners with community organisations and local businesses to deliver their own events and programs.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	64	67	69	72
Interest Income	-	-	-	-
Other Income	19	19	19	19
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**83**	**86**	**88**	**91**
Expenses from Continuing Operations				
Employee Costs	1,249	1,299	1,351	1,398
Borrowing Costs	-	-	-	-
Materials & Services	1,711	1,419	1,303	1,303
Other Expenses	60	60	60	60
Depreciation & Amortisation	-	-	-	-
Total Expense	**3,020**	**2,778**	**2,714**	**2,762**
Total Surplus/(Deficit) before Funding	**(2,936)**	**(2,692)**	**(2,626)**	**(2,671)**
Operating Grants & Contributions				
Operating Grants	123	126	10	10
Total Surplus/(Deficit) after Operating Grants	**(2,813)**	**(2,566)**	**(2,616)**	**(2,661)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(515)	(517)	(518)	(520)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	3,328	3,083	3,134	3,181
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

17. Operating Budget - Facilities Management

This service manages Council owned properties and facilities to maximise benefit to the community while maintaining all Council's properties and facilities to maximise the benefit to Council and the community. They are also responsible for provision of trade services.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	2,596	2,702	2,810	2,908
Borrowing Costs	-	-	-	-
Materials & Services	5,699	5,741	5,784	5,829
Other Expenses	-	-	-	-
Depreciation & Amortisation	2,703	2,757	2,867	3,039
Total Expense	**10,998**	**11,200**	**11,461**	**11,776**
Total Surplus/(Deficit) before Funding	**(10,998)**	**(11,200)**	**(11,461)**	**(11,776)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(10,998)**	**(11,200)**	**(11,461)**	**(11,776)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	9,598	9,591	9,583	9,575
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	1,400	1,609	1,878	2,201
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

18. Operating Budget - Finance

This service is responsible for managing Council's financial position and financial commitments in accordance with the Local Government Act 1993, Local Government (General) Regulation 2005, the Local Government Code of Accounting Practice and Financial Reporting and the Australian Accounting Standards.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	460	460	460	460
Interest Income	-	-	-	-
Other Income	350	350	350	350
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**810**	**810**	**810**	**810**
Expenses from Continuing Operations				
Employee Costs	4,945	5,147	5,353	5,541
Borrowing Costs	-	-	-	-
Materials & Services	677	567	457	347
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**5,622**	**5,715**	**5,811**	**5,888**
Total Surplus/(Deficit) before Funding	**(4,812)**	**(4,905)**	**(5,001)**	**(5,078)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(4,812)**	**(4,905)**	**(5,001)**	**(5,078)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	4,812	4,811	4,809	4,807
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	-	94	192	271
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

19. Operating Budget - Fleet

This service manages and administers Council's fleet and plant asset management program ensuring efficient and effective mechanical repairs and maintenance for Council motor vehicles, plant and equipment.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	39	39	39	39
Rental Income	623	645	667	691
Profit or (Loss) on Disposal	500	133	500	500
Total Income	**1,162**	**817**	**1,206**	**1,230**
Expenses from Continuing Operations				
Employee Costs	2,465	2,565	2,667	2,761
Borrowing Costs	-	-	-	-
Materials & Services	3,735	3,777	3,820	3,865
Other Expenses	-	-	-	-
Depreciation & Amortisation	3,917	3,975	4,134	4,382
Total Expense	**10,116**	**10,317**	**10,622**	**11,008**
Total Surplus/(Deficit) before Funding	**(8,954)**	**(9,500)**	**(9,415)**	**(9,778)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(8,954)**	**(9,500)**	**(9,415)**	**(9,778)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	9,039	10,648	11,048	11,461
Funding from/(to) Restricted Funds	(7,255)	(7,281)	(7,430)	(7,582)
Funding from/(to) General Funds	7,170	6,133	5,798	5,899
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

20. Operating Budget - Governance & Risk

This service is responsible for providing support to Councillors and the Mayor, ensuring local government elections are conducted in accordance with legislative requirements, ensuring staff have access to policy advice and training on governance matters and maintaining Governance Registers. They manage Council's insurance matters and ensure Council's Policy Register is up to date while promoting ethical conduct throughout the organisation.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	8	8	9	9
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**8**	**8**	**9**	**9**
Expenses from Continuing Operations				
Employee Costs	3,534	3,675	3,818	3,948
Borrowing Costs	-	-	-	-
Materials & Services	4,845	4,972	6,513	5,238
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**8,379**	**8,646**	**10,330**	**9,185**
Total Surplus/(Deficit) before Funding	**(8,371)**	**(8,638)**	**(10,321)**	**(9,176)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(8,371)**	**(8,638)**	**(10,321)**	**(9,176)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	8,371	8,370	8,368	8,367
Funding from/(to) Restricted Funds	-	-	(965)	-
Funding from/(to) General Funds	-	268	2,918	810
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

21. Operating Budget - ICT

This service is responsible for managing and delivering a 'fit for purpose' Information and Communication Technology environment for internal and external customers that is current, secure, and reliable. They manage reporting, access and secure storage of Council's digital information and data assets, including spatial data as well as maintaining and improving Council's core line of business applications and user productivity applications.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	5	5	5	5
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**5**	**5**	**5**	**5**
Expenses from Continuing Operations				
Employee Costs	5,767	6,003	6,215	6,432
Borrowing Costs	-	-	-	-
Materials & Services	9,599	9,599	9,599	9,599
Other Expenses	-	-	-	-
Depreciation & Amortisation	1,038	46	46	46
Total Expense	**16,404**	**15,647**	**15,860**	**16,077**
Total Surplus/(Deficit) before Funding	**(16,399)**	**(15,642)**	**(15,855)**	**(16,072)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(16,399)**	**(15,642)**	**(15,855)**	**(16,072)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	17,352	17,348	17,345	17,341
Funding from/(to) Restricted Funds	(1,178)	(1,201)	(1,225)	(1,250)
Funding from/(to) General Funds	225	(504)	(265)	(19)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

22. Operating Budget - Legal Services

This service is responsible for reducing legal and governance risk and facilitating sound legal decisions. It develops and delivers legal knowledge training and represents Council's interest in courts.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	1	1	1	1
Interest Income	-	-	-	-
Other Income	250	250	250	250
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**251**	**251**	**251**	**251**
Expenses from Continuing Operations				
Employee Costs	1,587	1,651	1,717	1,777
Borrowing Costs	-	-	-	-
Materials & Services	1,043	1,043	1,043	1,043
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**2,630**	**2,694**	**2,760**	**2,820**
Total Surplus/(Deficit) before Funding	**(2,379)**	**(2,444)**	**(2,509)**	**(2,569)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(2,379)**	**(2,444)**	**(2,509)**	**(2,569)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	2,379	2,378	2,376	2,375
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	-	66	133	195
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

23. Operating Budget - Libraries and History

This service provides eight libraries across the Inner West where the community can access free information, technology, programs, collections and spaces to encourage lifelong learning.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	53	55	56	58
Interest Income	-	-	-	-
Other Income	8	9	9	9
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**61**	**63**	**65**	**68**
Expenses from Continuing Operations				
Employee Costs	8,108	8,443	8,780	9,088
Borrowing Costs	-	-	-	-
Materials & Services	3,760	3,769	3,779	3,789
Other Expenses	25	25	25	25
Depreciation & Amortisation	1,277	1,303	1,355	1,436
Total Expense	**13,170**	**13,539**	**13,939**	**14,337**
Total Surplus/(Deficit) before Funding	**(13,109)**	**(13,476)**	**(13,873)**	**(14,269)**
Operating Grants & Contributions				
Operating Grants	579	579	579	579
Total Surplus/(Deficit) after Operating Grants	**(12,530)**	**(12,897)**	**(13,294)**	**(13,690)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(4,031)	(4,033)	(4,035)	(4,037)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	16,561	16,930	17,329	17,728
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

24. Operating Budget - Living Arts

This service is responsible for promoting the Inner West as a leading destination for creativity and community participation in cultural life, as well as building new content, audiences and professional opportunities for artists.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	1	1	1	1
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**1**	**1**	**1**	**1**
Expenses from Continuing Operations				
Employee Costs	873	909	946	979
Borrowing Costs	-	-	-	-
Materials & Services	899	899	899	899
Other Expenses	31	31	31	31
Depreciation & Amortisation	28	29	30	32
Total Expense	**1,832**	**1,868**	**1,906**	**1,941**
Total Surplus/(Deficit) before Funding	**(1,831)**	**(1,868)**	**(1,905)**	**(1,940)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(1,831)**	**(1,868)**	**(1,905)**	**(1,940)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(487)	(487)	(488)	(488)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	2,318	2,355	2,393	2,428
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

25. Operating Budget - Parking & Ranger Services

This service is responsible for enforcing compliance such as parking management, animal welfare, ranger services, private tree management and overall regulatory services.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	297	308	318	329
Interest Income	-	-	-	-
Other Income	16,603	17,183	17,698	18,143
Rental Income	600	600	600	600
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**17,500**	**18,091**	**18,617**	**19,073**
Expenses from Continuing Operations				
Employee Costs	7,788	8,107	8,429	8,722
Borrowing Costs	-	-	-	-
Materials & Services	2,818	2,913	2,978	3,038
Other Expenses	1,455	1,455	1,455	1,455
Depreciation & Amortisation	-	-	-	-
Total Expense	**12,061**	**12,475**	**12,862**	**13,215**
Total Surplus/(Deficit) before Funding	**5,440**	**5,616**	**5,755**	**5,858**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**5,440**	**5,616**	**5,755**	**5,858**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(4,350)	(4,370)	(4,391)	(4,412)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(1,090)	(1,246)	(1,364)	(1,445)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

26. Operating Budget - Parks and Streetscapes Operations

This service delivers the planning, maintenance and renovation of open spaces, streetscapes, parks, reserves, gardens and sports grounds.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	14,949	15,568	16,189	16,754
Borrowing Costs	-	-	-	-
Materials & Services	3,625	3,687	3,750	3,816
Other Expenses	-	-	-	-
Depreciation & Amortisation	5,974	6,093	6,337	6,717
Total Expense	**24,548**	**25,348**	**26,276**	**27,287**
Total Surplus/(Deficit) before Funding	**(24,548)**	**(25,348)**	**(26,276)**	**(27,287)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(24,548)**	**(25,348)**	**(26,276)**	**(27,287)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(11,269)	(11,360)	(11,454)	(11,552)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	35,818	36,708	37,730	38,839
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

27. Operating Budget - Parks Planning and Recreation

This service plans for the provision, development and management of open space within Inner West, encourages an active and healthy community, and maintains a strong relationship with local schools, community sporting and culturally diverse groups, and state-level sporting associations.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	1,031	1,067	1,104	1,143
Interest Income	-	-	-	-
Other Income	30	30	30	30
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**1,061**	**1,097**	**1,135**	**1,173**
Expenses from Continuing Operations				
Employee Costs	386	403	419	434
Borrowing Costs	-	-	-	-
Materials & Services	268	271	275	278
Other Expenses	-	-	-	-
Depreciation & Amortisation	629	642	667	708
Total Expense	**1,284**	**1,316**	**1,361**	**1,419**
Total Surplus/(Deficit) before Funding	**(222)**	**(219)**	**(226)**	**(246)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(222)**	**(219)**	**(226)**	**(246)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(29)	(30)	(31)	(32)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	252	249	258	278
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

28. Operating Budget - People & Culture

This service manages the lifecycle of employees including recruitment, professional development and performance management. It includes an agile, diverse, modern workforce to meet the resourcing needs of Council, facilitates sound industrial and consultative processes for industrial relations and employee relations. It enables a positive and safe workplace culture through effective leadership, systems and processes.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	130	130	130	130
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**130**	**130**	**130**	**130**
Expenses from Continuing Operations				
Employee Costs	5,532	5,746	4,845	4,979
Borrowing Costs	-	-	-	-
Materials & Services	898	938	898	938
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**6,430**	**6,684**	**5,744**	**5,917**
Total Surplus/(Deficit) before Funding	**(6,300)**	**(6,554)**	**(5,614)**	**(5,787)**
Operating Grants & Contributions				
Operating Grants	961	961	961	961
Total Surplus/(Deficit) after Operating Grants	**(5,339)**	**(5,593)**	**(4,653)**	**(4,826)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	5,339	5,337	5,335	5,333
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	-	256	(682)	(507)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

29. Operating Budget – Procurement

This service is responsible for overseeing and optimising buying goods, services and works to ensure council obtains best value for money. This includes applying probity standards and governance processes to procurement functions and ensuring legislative compliance.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	5	5	5	5
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**5**	**5**	**5**	**5**
Expenses from Continuing Operations				
Employee Costs	1,214	1,263	1,314	1,360
Borrowing Costs	-	-	-	-
Materials & Services	99	99	99	99
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**1,312**	**1,362**	**1,413**	**1,459**
Total Surplus/(Deficit) before Funding	**(1,307)**	**(1,357)**	**(1,408)**	**(1,454)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(1,307)**	**(1,357)**	**(1,408)**	**(1,454)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	1,307	1,306	1,304	1,302
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	0	51	104	151
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

30. Operating Budget - Properties & Strategic Investments

This service provides fit for purpose assets for the community through both Council and privately operated facilities. The service also manages existing and new lease and licence agreements across the portfolio, recommending best practice strategic property investments for Council's building assets.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	60	62	258	267
Interest Income	-	-	-	-
Other Income	756	442	639	639
Rental Income	9,173	8,912	7,931	8,040
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**9,988**	**9,416**	**8,827**	**8,946**
Expenses from Continuing Operations				
Employee Costs	1,054	1,097	1,141	1,180
Borrowing Costs	-	-	-	-
Materials & Services	2,329	2,303	2,324	2,345
Other Expenses	7	7	7	7
Depreciation & Amortisation	2,162	2,205	2,293	2,431
Total Expense	**5,552**	**5,612**	**5,765**	**5,964**
Total Surplus/(Deficit) before Funding	**4,437**	**3,804**	**3,063**	**2,982**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**4,437**	**3,804**	**3,063**	**2,982**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	143	143	143	143
Overhead Allocation	(261)	(262)	(264)	(266)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(4,319)	(3,685)	(2,942)	(2,860)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

31. Operating Budget - Resource Recovery Operations

This service is responsible for the delivery of resource recovery and waste services including managing the delivery of Council's waste collection services, either directly or via contractors, including, garbage, food organics, recycling, garden organics, clean up services and hazardous items. It manages the weekend transfer station and community recycling facilities.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	48,149	52,360	54,740	56,944
User Charges & Fees	769	796	824	852
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**48,917**	**53,155**	**55,563**	**57,796**
Expenses from Continuing Operations				
Employee Costs	12,097	13,063	13,576	14,042
Borrowing Costs	-	-	-	-
Materials & Services	27,955	27,944	28,895	29,880
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**40,053**	**41,006**	**42,470**	**43,922**
Total Surplus/(Deficit) before Funding	**8,865**	**12,149**	**13,093**	**13,874**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**8,865**	**12,149**	**13,093**	**13,874**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(9,310)	(10,704)	(10,882)	(11,065)
Funding from/(to) Restricted Funds	(2,503)	(4,300)	(4,968)	(5,461)
Funding from/(to) General Funds	2,948	2,855	2,757	2,652
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

32. Operating Budget - Resource Recovery Planning

This service empowers the community to work towards a zero-waste community through services, education and support while providing the tools to build knowledge, improve skills, change attitudes and behaviour towards sustainable resource recovery. They are responsible for developing strategy, policy, major projects, bin roll outs, managing service changes, advocacy and lobbying.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	1,696	1,766	1,581	1,637
Borrowing Costs	-	-	-	-
Materials & Services	1,184	959	1,109	1,109
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**2,880**	**2,725**	**2,690**	**2,746**
Total Surplus/(Deficit) before Funding	**(2,880)**	**(2,725)**	**(2,690)**	**(2,746)**
Operating Grants & Contributions				
Operating Grants	80	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(2,800)**	**(2,725)**	**(2,690)**	**(2,746)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(264)	(266)	(267)	(269)
Funding from/(to) Restricted Funds	3,449	3,376	3,343	3,400
Funding from/(to) General Funds	(385)	(385)	(385)	(385)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

33. Operating Budget - Service Transformation

This service supports operational excellence and improvement across the entire organisation to ensure effective and efficient delivery of Inner West Council's purpose.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	1,830	1,905	1,981	2,051
Borrowing Costs	-	-	-	-
Materials & Services	865	770	720	670
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**2,695**	**2,675**	**2,701**	**2,720**
Total Surplus/(Deficit) before Funding	**(2,695)**	**(2,675)**	**(2,701)**	**(2,720)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(2,695)**	**(2,675)**	**(2,701)**	**(2,720)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	2,695	2,694	2,694	2,693
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	-	(19)	7	27
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

34. Operating Budget - Social and Cultural Planning

This service develops social and cultural policies and strategies and coordinates delivery of the Disability Inclusion Action Plan and Reconciliation Action Plan across Council. The service protects and promotes local Aboriginal cultural heritage and history and provides social and cultural advice across Council. It also manages the annual grants program.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	908	946	984	1,018
Borrowing Costs	-	-	-	-
Materials & Services	219	219	219	219
Other Expenses	536	536	536	536
Depreciation & Amortisation	-	-	-	-
Total Expense	**1,663**	**1,701**	**1,739**	**1,773**
Total Surplus/(Deficit) before Funding	**(1,663)**	**(1,701)**	**(1,739)**	**(1,773)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(1,663)**	**(1,701)**	**(1,739)**	**(1,773)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(739)	(740)	(740)	(741)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	2,403	2,441	2,479	2,514
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

35. Operating Budget - Strategic & Corporate Communications

This service protects and builds Council's reputation, informs communities and promotes Council activities, services, policies, and plans. It is responsible for media, publications, digital content brand framework, marketing and the in-house print room.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	2,449	2,550	2,652	2,744
Borrowing Costs	3	3	3	3
Materials & Services	860	950	835	925
Other Expenses	-	-	-	-
Depreciation & Amortisation	24	24	24	24
Total Expense	**3,335**	**3,526**	**3,513**	**3,696**
Total Surplus/(Deficit) before Funding	**(3,335)**	**(3,526)**	**(3,513)**	**(3,696)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(3,335)**	**(3,526)**	**(3,513)**	**(3,696)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	3,335	3,334	3,333	3,332
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	-	192	180	364
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

36. Operating Budget - Strategic Planning

This service plans for the location and design of development in the Inner West. It guides the delivery of local infrastructure and provides advocacy and advice to the State Government on large infrastructure projects in the Inner West.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	888	900	912	925
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**888**	**900**	**912**	**925**
Expenses from Continuing Operations				
Employee Costs	5,602	5,829	5,948	6,156
Borrowing Costs	-	-	-	-
Materials & Services	2,184	2,344	2,144	2,144
Other Expenses	355	365	376	376
Depreciation & Amortisation	-	-	-	-
Total Expense	**8,140**	**8,539**	**8,468**	**8,676**
Total Surplus/(Deficit) before Funding	**(7,252)**	**(7,639)**	**(7,556)**	**(7,752)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(7,251)**	**(7,637)**	**(7,555)**	**(7,750)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	15,000	15,000	15,000	15,000
Overhead Allocation	(2,582)	(2,586)	(2,590)	(2,594)
Funding from/(to) Restricted Funds	(14,660)	(14,660)	(14,660)	(14,660)
Funding from/(to) General Funds	9,494	9,885	9,806	10,006
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

37. Operating Budget - Traffic & Transport Planning

This service is responsible for undertaking strategic traffic and transport planning, managing traffic and parking and delivering the Road Safety Program.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	4,203	4,420	4,505	4,732
Interest Income	-	-	-	-
Other Income	1	1	1	1
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**4,204**	**4,421**	**4,506**	**4,733**
Expenses from Continuing Operations				
Employee Costs	2,735	2,847	2,961	3,064
Borrowing Costs	-	-	-	-
Materials & Services	1,166	1,166	1,166	1,166
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**3,901**	**4,013**	**4,127**	**4,231**
Total Surplus/(Deficit) before Funding	**303**	**408**	**379**	**503**
Operating Grants & Contributions				
Operating Grants	87	87	87	87
Total Surplus/(Deficit) after Operating Grants	**390**	**495**	**466**	**590**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(1,261)	(1,264)	(1,267)	(1,271)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	871	769	802	681
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

38. Operating Budget - Urban Ecology

This service protects, enhances and manages natural areas, habitat, foreshores, biodiversity, water and soils across the Inner West. It delivers projects and operational maintenance programs and implements Council's ecology policies.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	14	14	14	14
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**14**	**14**	**14**	**14**
Expenses from Continuing Operations				
Employee Costs	1,569	1,632	1,697	1,756
Borrowing Costs	-	-	-	-
Materials & Services	1,223	1,223	1,223	1,224
Other Expenses	17	17	17	17
Depreciation & Amortisation	7	7	8	8
Total Expense	**2,816**	**2,880**	**2,945**	**3,005**
Total Surplus/(Deficit) before Funding	**(2,802)**	**(2,866)**	**(2,931)**	**(2,991)**
Operating Grants & Contributions				
Operating Grants	494	494	494	494
Total Surplus/(Deficit) after Operating Grants	**(2,308)**	**(2,372)**	**(2,437)**	**(2,496)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(26)	(27)	(28)	(29)
Funding from/(to) Restricted Funds	371	384	396	409
Funding from/(to) General Funds	1,963	2,015	2,068	2,116
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

39. Operating Budget – Urban Forest

This service protects, enhances and manages the urban forest comprising public and private trees.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	26	27	28	29
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**26**	**27**	**28**	**29**
Expenses from Continuing Operations				
Employee Costs	1,089	1,133	1,179	1,220
Borrowing Costs	-	-	-	-
Materials & Services	3,729	3,775	3,822	3,871
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**4,818**	**4,909**	**5,001**	**5,091**
Total Surplus/(Deficit) before Funding	**(4,792)**	**(4,881)**	**(4,973)**	**(5,062)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(4,792)**	**(4,881)**	**(4,973)**	**(5,062)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(672)	(676)	(680)	(685)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	5,463	5,557	5,653	5,747
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

40. Operating Budget - Urban Sustainability

This service develops and implements climate change strategy, policy and projects, provides internal environmental sustainability advice and support to Council's service units. It supports the community through sustainability partnerships, projects and capacity building.

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	1,436	1,494	1,554	1,456
Borrowing Costs	-	-	-	-
Materials & Services	374	374	374	374
Other Expenses	60	60	60	60
Depreciation & Amortisation	-	-	-	-
Total Expense	**1,870**	**1,929**	**1,988**	**1,890**
Total Surplus/(Deficit) before Funding	**(1,870)**	**(1,929)**	**(1,988)**	**(1,890)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(1,870)**	**(1,929)**	**(1,988)**	**(1,890)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(1,791)	(1,791)	(1,792)	(1,793)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	3,660	3,720	3,781	3,684
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**



Document	**Inner West Delivery Program 2025–2029 (year 2) Operational Plan and Budget 2026-27**		
Custodian	Corporate Strategy	Version 3	Version 1
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Item 2

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Community Languages

Talk free with an interpreter call 131 450

Chinese Simplified	我们说普通话。如需免费传译服务，请致电131 450，然后请传译员致电 02 9392 5000 接通 Inner West市政府。
Traditional Chinese	我們能說您的語言。如需免費傳譯服務，請致電131 450，然後請傳譯員致電 02 9392 5000 接通 Inner West市政府。
Greek	Μιλάμε τη γλώσσα σας. Για να μιλήσετε δωρεάν σε διερμηνέα καλέστε το 131 450. Ζητήστε τους να καλέσουν το Δήμο Inner West Council στο 02 9392 5000.
Italian	Parliamo la vostra lingua. Per parlare gratuitamente con un interprete chiamate il numero 131 450. Chiedetegli di chiamare il Comune di Inner West al numero 02 9392 5000.
Vietnamese	Chúng tôi nói ngôn ngữ của quý vị. Muốn nói chuyện có thông dịch viên miễn phí, hãy gọi số 131 450. Yêu cầu họ gọi cho Hội đồng Thành phố Inner West qua số 02 9392 5000.

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Attachment 3

INNER WEST

Fees & Charges 2026-27

Draft June 2026

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Attachment 4

Explanation Table

Classifications

Pricing Policy

.	.
A	No Cost - No price charged for this product or service. All associated costs met from general income.
B	Partial Cost Recovery - The price for this product/service makes a significant contribution towards the total cost of providing the service, rather than full cost recovery, recognising the community benefit it provides.
C	Full Cost Recovery - The price for this product/service is based on full cost recovery.
D	Full Cost plus Contribution - Price of this product/service is based on full cost recovery and makes a contribution to the cost of replacing any infrastructure associated with the service.
E	Market Price - Price of this product/service is set by reference to market prices.
F	Regulatory - Price charged for this goods/service is set by regulation or other legal agreement, beyond the control of Council.
G	Security Deposit - Price charged is refundable deposit against possible damage to infrastructure, footpaths, kerb, gutters and roadways, buildings, parks and reserves caused by adjacent development or use of facilities.

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
PLANNING							
TREE MANAGEMENT							
Tree Permit							
Application to prune or remove trees - value of works less than $5,000	$143.65	$148.82	$0.00	$148.82	3.60%	N	E
Application to prune or remove trees - value of works greater than $5,000	$220.48	$228.42	$0.00	$228.42	3.60%	N	E
Tree Planting Inspection on Private Property							
New Dwelling houses – inspection fee	$254.40	$263.60	$0.00	$263.60	3.62%	N	C
New Dwelling houses – reinspection fee	$115.30	$119.50	$0.00	$119.50	3.64%	N	C
Residential accommodation – up to 4 dwellings	$446.40	$462.50	$0.00	$462.50	3.61%	N	C
Residential accommodation – 5 to 25 dwellings	$934.20	$967.90	$0.00	$967.90	3.61%	N	C
Residential accommodation – 26 to 50 dwellings	$1,333.90	$1,382.00	$0.00	$1,382.00	3.61%	N	C
Residential accommodation – greater than 50 dwellings	$3,342.40	$3,462.80	$0.00	$3,462.80	3.60%	N	C
Commercial/Industrial Sites/Mixed development	$3,342.40	$3,462.80	$0.00	$3,462.80	3.60%	N	C
Deferred Commencement Consent Condition Compliance	$398.90	$413.30	$0.00	$413.30	3.61%	N	C
Tree Installation and Removal (Public/ Street/ Council Trees)							
Plant new tree (if approved by council), 45 – 75 Litre, stock, includes 12 months maintenance program	$2,064.40	$2,138.80	$0.00	$2,138.80	3.60%	N	B
Additional costs associated with planting of a new tree will be charged on a cost recovery basis					At cost	N	C
Prune or remove existing tree (if approved by council)					Cost plus 12%	N	D
Additional costs associated with removal of existing trees will be charged on a cost recovery basis					At cost	N	C
Street/Council Tree Security Deposit							
Security Deposit for existing street/ council trees required to be protected as part of a development consent (per tree) (refundable)	As valued by THYER tree evaluation method (deposit range between $1,000 and $10,000)					N	G
Security Deposit for new street/ council tree planting required as part of a development consent (per tree) (refundable) 45 to 75 Litre tree with 12 months maintenance included	$2,271.20	$2,353.00	$0.00	$2,353.00	3.60%	N	G
Security Deposit for new street/ council tree planting required as part of a development consent (per tree) (refundable) 100 to 200 Litre tree with 12 months maintenance included	$4,426.90	$4,586.30	$0.00	$4,586.30	3.60%	N	G

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Street/Council Tree Security Deposit [continued]							
Street tree inspection fee - per inspection	$190.90	$197.80	$0.00	$197.80	3.61%	N	B
Landscaping Bond/Security Deposit							
Single residential development	$1,525.00	$1,579.90	$0.00	$1,579.90	3.60%	N	G
Value of development $0.00 – $100,000	$1,525.00	$1,579.90	$0.00	$1,579.90	3.60%	N	G
Value of development $100,000 – $250,000	1.1% of estimated cost					N	G
Value of development $250,000 – $750,000	1.1% of estimated cost					N	G
> $750,000	$28,666.10	$29,698.10	$0.00	$29,698.10	3.60%	N	G
Bond / Security deposit for new landscaping required as part of a development consent							
Notification of Tree Applications and Development Application							
Notification fee applies to DCP under which the application is lodged							
Notification of Tree Applications and Development Applications for Tree Removal (where required)	$228.30	$236.60	$0.00	$236.60	3.64%	N	B

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
PLANNING							
DEVELOPMENT ADVISORY							
Pre-Development Application Advice							
Single Dwellings (Alterations & Additions, demolition, new dwellings, ancillary development & secondary dwellings)							
Pre DA Advice for works valued between 0-100,000 – Advice Only	$267.30	$251.82	$25.18	$277.00	3.63%	Y	B
Pre DA Advice for works valued between 100,001 & 500,000 – Advice only	$509.10	$479.55	$47.95	$527.50	3.61%	Y	B
Pre DA Advice for works valued between 500,001 & 1 million (Advice & meeting)	$955.10	$899.55	$89.95	$989.50	3.60%	Y	B
Pre DA Advice for works valued greater than 1 million (Advice and meeting)	$1,426.70	$1,343.73	$134.37	$1,478.10	3.60%	Y	B
Other Development (that does not fall into the single dwelling or heritage advice)							
Pre DA Advice for works valued between 0-100,000 – Advice Only	$481.60	$453.64	$45.36	$499.00	3.61%	Y	B
Pre DA Advice for works valued between 100,001 – 1 Million – Advice Only	$728.50	$686.18	$68.62	$754.80	3.61%	Y	B
Pre DA Advice for works valued over 1 Million and up to 3 Million (Advice & meeting)	$1,543.00	$1,453.27	$145.33	$1,598.60	3.60%	Y	B
Pre DA Advice for works valued over 3 Million and Up to 10 Million (Advice & meeting)	$2,450.10	$2,307.55	$230.75	$2,538.30	3.60%	Y	B
Pre DA Advice for works valued greater than 10 Million (Advice & meeting)	$4,349.40	$4,096.36	$409.64	$4,506.00	3.60%	Y	B
Pre DA meeting (only available in conjunction with Pre DAs for works valued between 0 -500,000 single dwellings or 0 – 1 million other development or as additional meeting for further clarification (not amended plans) or in conjunction with follow up Pre DA)	$185.40	$174.64	$17.46	$192.10	3.61%	Y	B
Follow up Pre DA application / consideration of additional information / amended design	50% of original Pre DA fee plus meeting fee					Y	B
*** If the Pre DA is required to be referred to Council's Architectural Excellence Design Review Panel an additional fee is payable (in addition to the above fees).	$1,234.50	$1,162.73	$116.27	$1,279.00	3.60%	Y	B
Pre Development, Planning & Heritage Advice							
Single issue only (at Council's discretion) – (Advice only)	$267.30	$251.82	$25.18	$277.00	3.63%	Y	B

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Professional External Consultancy Services Fee for Pre Development Advice – Peer review, Report and or Advice							
Where Council has to engage the services of an outside consultancy for specialist advice or peer review, the cost of this service will be forwarded to the party causing the need for the inspection, report, peer review and or advice. In accordance with Council's Procurement Policy and Practices.	'As invoiced' plus 10% for Council Administration of Consultant Engagement					Y	C
DEVELOPMENT ASSESSMENT							
Additional fee for modification application that is accompanied by statement of qualified designer	$1,012.57	$1,049.02	$0.00	$1,049.02	3.60%	N	
Heritage Exemption Application							
Application for Heritage Exemption Certificate (Single Property - Single item)	$173.10	$179.40	$0.00	$179.40	3.64%	N	B
Application for Heritage Exemption Certificate (Single Property - multiple elements)	$0.00	$395.00	$0.00	$395.00	∞	N	B
Application for Heritage Exemption Certificate that includes multiple properties - (Multiple Properties)	$1,481.30	$1,534.70	$0.00	$1,534.70	3.60%	N	B
Application for Heritage Exemption Certificate that includes multiple properties - (Suburb and /or Heritage Conservation Areas)	$3,112.00	$3,224.10	$0.00	$3,224.10	3.60%	N	B
Development Application (DA) Fees							
DA's for Dwelling Houses							
Development applications for a dwelling house with an estimated cost of $100,000 or less	$605.95	$605.95	$0.00	$605.95	0.00%	N	F
DA's for Advertisements							
Whichever is greater of the DA scale fee or the fee below							
base for 1	$379.29	$379.29	$0.00	$379.29	0.00%	N	F
Additional fee in excess of 1 advertisement	$93.00	$93.00	$0.00	$93.00	0.00%	N	F
DA's for Change of Use (Only)							
Development application not involving erection of a building, carrying out of work, the subdivision of land or demolition of a building or work	$379.29	$379.29	$0.00	$379.29	0.00%	N	F
DA's for the Subdivision of Land (other than strata)							
Opening of Public Road – base	$885.00	$885.00	$0.00	$885.00	0.00%	N	F
plus per additional lot	$65.00	$65.00	$0.00	$65.00	0.00%	N	F
No Opening of Public Road – base	$439.65	$439.65	$0.00	$439.65	0.00%	N	F

continued on next page ...

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
DA's for the Subdivision of Land (other than strata) [continued]							
plus per additional lot	$53.00	$53.00	$0.00	$53.00	0.00%	N	F
DA's for Strata Subdivision							
Strata – base	$439.65	$439.65	$0.00	$439.65	0.00%	N	F
plus per lot	$65.00	$65.00	$0.00	$65.00	0.00%	N	F
All other DA's including erection of a building, carrying out of work, demolition of building or work, tree DA's (based on estimated costs)							
Up to $5,000	$146.93	$146.93	$0.00	$146.93	0.00%	N	F
Base fee – $5,001 – $50,000	$225.52	$225.52	$0.00	$225.52	0.00%	N	F
plus an additional amount for each $1,000 (or part of $1,000) of the estimated cost of the development	$3.00	$3.00	$0.00	$3.00	0.00%	N	F
Base fee – $50,001 – $250,000	$469.27	$469.27	$0.00	$469.27	0.00%	N	F
plus an additional amount for each $1,000 (or part of $1,000) by which the estimated cost exceeds $50,000	$3.64	$3.64	$0.00	$3.64	0.00%	N	F
Base fee – $250,001 – $500,000	$1,544.48	$1,544.48	$0.00	$1,544.48	0.00%	N	F
plus an additional amount for each $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000	$2.34	$2.34	$0.00	$2.34	0.00%	N	F
Base fee – $500,001 – $1,000,000	$2,324.70	$2,324.70	$0.00	$2,324.70	0.00%	N	F
plus an additional amount for each $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000	$1.64	$1.64	$0.00	$1.64	0.00%	N	F
Base fee – $1,000,001 – $10,000,000	$3,483.06	$3,483.06	$0.00	$3,483.06	0.00%	N	F
plus an additional amount for each $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000	$1.44	$1.44	$0.00	$1.44	0.00%	N	F
More than $10,000,000	$21,145.54	$21,145.54	$0.00	$21,145.54	0.00%	N	F
plus an additional amount for each $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000	$1.19	$1.19	$0.00	$1.19	0.00%	N	F
DA's for Designated Development							
Additional Maximum Fee	$1,225.56	$1,225.56	$0.00	$1,225.56	0.00%	N	F
Modification of Development Consent Application (Division 4.9 EPA Act 1979) including Section 4.55 Modification Applications and Section 4.56 Court Consent Modifications							
Modification (Minor error, mis-description or miscalculation)	$94.54	$94.54	$0.00	$94.54	0.00%	N	F
Full Fee Waiver can be applied by Council Delegate where Council error identified							
Modification (Minimal Environmental Impact)	$808.89 or 50% of the original fee whichever is the lesser					N	F
Other Modification Applications & Court Consent Modification Applications							
Original fee less than $100	50% of the original fee					N	F

continued on next page ...

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Other Modification Applications & Court Consent Modification Applications [continued]							
Original fee $100 or more – for development that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building				50% of the original fee		N	F
For development that involves the erection of a dwelling-house with an estimated cost of construction of $100,000 or less	$252.86	$252.86	$0.00	$252.86	0.00%	N	F
For other development – Based on the original cost of construction Up to $5,000	$72.90	$72.90	$0.00	$72.90	0.00%	N	F
Greater than $5,000 up to $250,000	$112.76	$112.76	$0.00	$112.76	0.00%	N	F
plus an additional for each $1,000 (or part of $1,000) of the estimated cost	$1.50	$1.50	$0.00	$1.50	0.00%	N	F
Greater than $250,000 up to $500,000	$666.32	$666.32	$0.00	$666.32	0.00%	N	F
plus for each $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000	$0.85	$0.85	$0.00	$0.85	0.00%	N	F
Greater than $500,000 up to $1,000,000	$948.79	$948.79	$0.00	$948.79	0.00%	N	F
plus an additional for each $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000	$0.50	$0.50	$0.00	$0.50	0.00%	N	F
Greater than $1,000,000 up to $10,000,000	$1,314.41	$1,314.41	$0.00	$1,314.41	0.00%	N	F
plus an additional for each $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000	$0.40	$0.40	$0.00	$0.40	0.00%	N	F
More than $10,000,000	$6,310.06	$6,310.06	$0.00	$6,310.06	0.00%	N	F
plus an additional for each $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000	$0.27	$0.27	$0.00	$0.27	0.00%	N	F
Additional fee for modification application if notice of application is required to be given under the Act	$886.14	$886.14	$0.00	$886.14	0.00%	N	F
Where Council is not the consent authority							
Discussions regarding development applications (pre & post lodgement) where Council is not the consent authority and the applicant is seeking to consult with Council. Meeting only, no written advice or minutes provided (Per hour or part thereof)	$2,076.00	$1,955.21	$195.52	$2,150.73	3.60%	Y	C
Review of proposed development prior or post to lodgement of State Significant Development - includes meeting and written minutes including planning and internal referral specialists	$8,000.00	$7,534.55	$753.45	$8,288.00	3.60%	Y	C
Referral of Development Applications and associated applications to Inner West Architectural Excellence Panel (Design Review Panel)	$4,000.00	$3,767.27	$376.73	$4,144.00	3.60%	Y	C

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Review of Determination Application (Division 8.2 EPA Act 1979)							
Review of Determination Application (Division 8.2 EPA Act 1979)							
For development that does not involve the erection of a building, the carrying out of a work or the demolition of a building				50% of original fee		N	F
For development that involves the erection of a dwelling-house with an estimated cost of construction of $100,000 or less	$252.86	$252.86	$0.00	$252.86	0.00%	N	F
All other Development Application Reviews including erection of a building, carrying out of work, demolition of building or work (based on estimated costs)							
Up to $5,000	$72.90	$72.90	$0.00	$72.90	0.00%	N	F
Base fee - $5,001 - $250,000	$113.90	$113.90	$0.00	$113.90	0.00%	N	F
plus an additional amount for each $1,000 (or part of $1,000) of the estimated cost	$1.50	$1.50	$0.00	$1.50	0.00%	N	F
Base fee – greater than $250,000 up to $500,000	$666.32	$666.32	$0.00	$666.32	0.00%	N	F
plus an additional amount for each $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000	$0.85	$0.85	$0.00	$0.85	0.00%	N	F
Base fee – greater than $500,000 up to $1,000,000	$948.79	$948.79	$0.00	$948.79	0.00%	N	F
plus an additional amount for each $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000	$0.50	$0.50	$0.00	$0.50	0.00%	N	F
Base fee – greater than $1,000,000 up to $10,000,000	$1,314.41	$1,314.41	$0.00	$1,314.41	0.00%	N	F
plus an additional for each $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000	$0.40	$0.40	$0.00	$0.40	0.00%	N	F
More than $10,000,000	$6,310.06	$6,310.06	$0.00	$6,310.06	0.00%	N	F
plus an additional amount for each $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000	$0.27	$0.27	$0.00	$0.27	0.00%	N	F
Review of Modification Determination							
Review of modification determination				50% of modification application fee		N	F
Review of decision to reject a Development Application							
estimated cost of the development is less than $100,000	$72.90	$72.90	$0.00	$72.90	0.00%	N	F
estimated cost of the development is $100,000 or more and less than or equal to $1,000,000	$199.33	$199.33	$0.00	$199.33	0.00%	N	F
estimated cost of the development is more than $1,000,000	$332.59	$332.59	$0.00	$332.59	0.00%	N	F

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Applications that Fee Waivers Apply							
Applications that Fee Waivers Apply							
Rainwater Tanks – Applicable for residential properties only, where a rainwater tank is to be installed however does not meet Exempt Development Criteria					No Charge	N	A
Photovoltaic Systems and/or Solar Hot Water (including gas boosted) systems – Applicable for application for installation of new systems only and not in conjunction with any other proposed works					No Charge	N	A
Fees for the Development of a Heritage Item – Where the development would be exempt were the property not Heritage listed					No charge	N	A
Fees for the Development of a Heritage Item – Where the development would be complying were the property not Heritage listed					50% of development application fee	N	C
Fees for Notification and Advertising of DA's, Modifications and Reviews Applications							
Notified Applications (based on estimated costs)							
Development with estimated cost up to $100,000	$448.50	$464.70	$0.00	$464.70	3.61%	N	C
Development with estimated cost greater than $100,000 up to $200,000	$693.10	$718.10	$0.00	$718.10	3.61%	N	C
Development with estimated cost greater than $200,000 up to $500,000	$915.70	$948.70	$0.00	$948.70	3.60%	N	C
Development with estimated cost greater than $500,000 up to $1,000,000	$1,115.90	$1,156.10	$0.00	$1,156.10	3.60%	N	C
Development with estimated cost greater than $1,000,000 up to $3,000,000					$1,150.00 + POA	N	C
Development with estimated cost greater than $3,000,000					$1,472.00 + POA	N	C
Advertised Applications (in addition to notification fees)							
Designated Development	$2,956.84	$2,956.84	$0.00	$2,956.84	0.00%	N	F
Advertised Development	$1,471.59	$1,471.59	$0.00	$1,471.59	0.00%	N	F
Prohibited Development	$1,471.59	$1,471.59	$0.00	$1,471.59	0.00%	N	F
Other Application Fees							
Determine if documentation satisfies compliance with condition	$207.60	$215.07	$0.00	$215.07	3.60%	N	F

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Referral of Development Applications and associated applictions to Inner West Architectural Excellence Panel - Design Review Panel)							
Referral of Development Applications and associated applications to Inner West Architectural Excellence Panel (Design Review Panel)	$3,995.61	$4,139.45	$0.00	$4,139.45	3.60%	N	F
Extension of Consent Application							
Extension of Consent	$477.00	$494.20	$0.00	$494.20	3.61%	N	C
Electronic File Management							
Fee per application for the electronic file mangement of Development Applications and accompanying information.							
Document Management / Scanning estimated cost of works < 10,000	$49.40	$51.20	$0.00	$51.20	3.64%	N	C
Document Management / Scanning estimated cost of works 10,000 to 100,000	$70.00	$72.60	$0.00	$72.60	3.71%	N	C
Document Management / Scanning estimated cost of works 100,001 to 300,000	$111.70	$115.80	$0.00	$115.80	3.67%	N	C
Document Management / Scanning estimated cost of works 300,001 to 500,000	$169.80	$176.00	$0.00	$176.00	3.65%	N	C
Document Management / Scanning estimated cost of works 500,001 to 1,000,000	$280.40	$290.50	$0.00	$290.50	3.60%	N	C
Document Management / Scanning estimated cost of works 1,000,001 to 5,000,000	$557.50	$577.60	$0.00	$577.60	3.61%	N	C
Document Management / Scanning estimated cost of works > 5,000,001	$769.00	$796.70	$0.00	$796.70	3.60%	N	C
Amended Plans							
The fee for an assessment of an amendment to a Development, Modification or Review Application prior to its determination is:							
Minor amendments not requiring substantial reassessment in the opinion of Council or additional information				25% of original assessment fee		N	C
All other amendments				50% of original assessment fee		N	C
Fee for stamping additional set of plans							
Up to 3 sheets	$109.60	$113.60	$0.00	$113.60	3.65%	N	C
Each additional sheet	$26.90	$27.90	$0.00	$27.90	3.72%	N	C
Planning Portal Management							
Estimated cost of works < 10,000	$48.70	$50.50	$0.00	$50.50	3.70%	N	C
Estimated cost of works 10,000 to 100,000	$69.10	$71.60	$0.00	$71.60	3.62%	N	C
Estimated cost of works 100,001 to 300,000	$110.20	$114.20	$0.00	$114.20	3.63%	N	C

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Name	Year 25/26 Fee (incl. GST)	Fee (excl. GST)	Year 26/27 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Planning Portal Management [continued]							
Estimated cost of works 300,001 to 500,000	$167.40	$173.50	$0.00	$173.50	3.64%	N	C
Estimated cost of works 500,001 to 1,000,000	$276.50	$286.50	$0.00	$286.50	3.62%	N	C
Estimated cost of works 1,000,001 to 5,000,000	$549.70	$569.50	$0.00	$569.50	3.60%	N	C
Estimated cost of works > 5,000,001	$758.20	$785.50	$0.00	$785.50	3.60%	N	C
Signage Fee (in addition to notification fees)							
Signage Fee estimated cost of works < $1m	$43.22	$44.78	$0.00	$44.78	3.61%	N	C
Signage Fee estimated cost of works > $1m	$86.50	$89.70	$0.00	$89.70	3.70%	N	C
Fees for External Referrals of Applications							
Note: An amended application may require additional referrals							
Fee to External Approval Authority for Development Applications requiring concurrence	$425.99	$425.99	$0.00	$425.99	0.00%	N	F
Cheque to be made payable to the relevant External Approval authority							
Fee to Council for Development Applications requiring concurrence	$186.80	$186.80	$0.00	$186.80	0.00%	N	F
Long Service Levy - IWC							
Building Services Long Service Levy Payments Act – 0.25% of total cost of development (only charged on work where total costs exceed $250,000)			0.25% of development cost over $250,000			N	F
Administration Charge							
Certified copy of document, map or plan under Section 10.8 of the Environmental Planning & Assessment Act 1979	$311.40	$322.70	$0.00	$322.70	3.63%	N	C
Stamping additional copies of plan (above 3 copies – per copy)	$78.50	$81.40	$0.00	$81.40	3.69%	N	C
Refund of Application Fees							
This section applies to Development Applications, Modifications and Review of Determinations.							
Refund of Application Fees						N	F
Where Council collects fees on behalf of others e.g. concurrence fees, Plan first levy, long service levy etc, Council cannot refund these fees. Enquiries must be made directly to the relevant organisation. Council's Electronic File Management fee is non-refundable. No refund is payable after an application is determined. Refunds for withdrawn applications are at Council's delegates discretion based on the percentage level of assessment undertaken.							

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
STRATEGIC PLANNING							
PLANNING CERTIFICATE UNDER ENVIRONMENTAL PLANNING & ASSESSMENT ACT 1979							
Section 10.7 (2) Planning Certificate	$62.00	$62.00	$0.00	$62.00	0.00%	N	F
Section 10.7 (2) and 10.7 (5) Certificate	$156.00	$156.00	$0.00	$156.00	0.00%	N	F
Section 10.8 (Certified zoning plan)	$62.00	$62.00	$0.00	$62.00	0.00%	N	F
Section 10.7/10.8 Certificate required within 24 hours – additional	$251.10	$260.20	$0.00	$260.20	3.62%	N	B
Fee for Copy of Planning Certificate	$38.90	$40.30	$0.00	$40.30	3.60%	N	C
Refund Processing Fee	$38.90	$40.30	$0.00	$40.30	3.60%	N	C
SECTION 7.11/7.12 DEVELOPMENT CONTRIBUTIONS							
Section 7.11/7.12 fees are charged in accordance with the relevant local infrastructure contribution plan under the Environmental Planning & Assessment Act					.	N	F
Section 7.32 Affordable Housing Contribution Scheme							
Section 7.32 fees are charged in accordance with the relevant affordable housing contributions plan under the Environmental Planning and Assessment Act 1979							
Refund processing fee for affordable housing contributions <$20,000	$46.71	$48.39	$0.00	$48.39	3.60%	N	F
Refund processing fee for affordable housing contributions $20,001 - $1,000,000	$918.63	$951.70	$0.00	$951.70	3.60%	N	F
Refund processing fee for affordable housing contributions > $1,000,000	$2,362.49	$2,447.54	$0.00	$2,447.54	3.60%	N	F
PRINTING							
Maps – Large – Black/White – Each	$78.31	$81.13	$0.00	$81.13	3.60%	N	C
Small – Each	$52.21	$54.09	$0.00	$54.09	3.60%	N	C
A4 Colour Prints	$35.97	$37.26	$0.00	$37.26	3.59%	N	C
A3 Colour Prints	$47.63	$49.34	$0.00	$49.34	3.59%	N	C
A2 Colour Prints	$59.44	$61.58	$0.00	$61.58	3.60%	N	C
A1 Colour Prints	$71.09	$73.65	$0.00	$73.65	3.60%	N	C
A0 Colour Prints	$117.40	$121.63	$0.00	$121.63	3.60%	N	C
Set of 4 A0 Colour Prints	$351.97	$364.64	$0.00	$364.64	3.60%	N	C
A4 Black/White Prints	$12.62	$13.07	$0.00	$13.07	3.57%	N	C
A3 Black/White Prints	$24.29	$25.16	$0.00	$25.16	3.58%	N	C
A2 Black/White Prints	$35.97	$37.26	$0.00	$37.26	3.59%	N	C
A1 Black/White Prints	$47.63	$49.34	$0.00	$49.34	3.59%	N	C
A0 Black/White Prints	$71.09	$73.65	$0.00	$73.65	3.60%	N	C
Per Page of Copy – Each	$5.42	$5.62	$0.00	$5.62	3.69%	N	C
PLANS & POLICIES							
Administration fee	$62.28	$64.52	$0.00	$64.52	3.60%	N	C

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
PLANS & POLICIES [continued]							
Copies of Plans, Policies, Reports, Studies, and Strategies					by quotation	N	C
PREPARATION OF AMENDMENT TO DEVELOPMENT CONTROL PLAN							
Amendments to Development Control Plan (lodged in conjunction with a Planning Proposal or in isolation) Note - the category of DCP Amendment is to be determined by Senior Manager Strategic Planning.							
Basic DCP Amendment: Minor changes to DCP which do not require complex assessment.	$10,805.58	$11,194.58	$0.00	$11,194.58	3.60%	N	C
Standard DCP Amendment: DCP amendments that change land uses, built form controls AND do not require significant consideration of economic, transport or infrastructure issues	$27,013.95	$27,986.45	$0.00	$27,986.45	3.60%	N	
Complex DCP Amendment: DCP amendments that involve significant consideration of economic, social environmental, transport or infrastructure issues	$48,625.11	$50,375.61	$0.00	$50,375.61	3.60%	N	
Precinct DCP Amendment: Similar to a complex DCP amendment but where the proposal relates to multiple lots or is greater than one hectare	$70,236.27	$72,764.78	$0.00	$72,764.78	3.60%	N	
Principal DCP Amendment: Complex DCP amendment which includes a number of DCP amendments	$86,444.64	$89,556.65	$0.00	$89,556.65	3.60%	N	
DCP Amendment Changes i.e. The applicable amendment fee will apply if changes to a development control plan amendment already being assessed by Council are requested by the proponent before the initial development control plan amendment is reported to either a Council meeting Inner West Local Planning Panel (IWLPP) or Design Review Panel	25% of fee for Basic DCP Amendment 50% of fee for Standard, Complex, Precinct and Principal DCP Amendments					N	C
Refund where withdrawn prior to being reported to Council	Maximum 50% of DCP amendment fee. At discretion of Senior Manager Strategic Planning.					N	B
PREPARATION OF AMENDMENT TO LOCAL ENVIRONMENT PLAN							
Stage 1- Pre-Lodgement (mandatory for all applications) Note - the category of LEP Amendment is to be determined by Senior Manager Strategic Planning.							
Basic: LEP amendments that add or remove a heritage item or changes permissible uses AND do not require complex assessment.	$6,483.40	$6,716.80	$0.00	$6,716.80	3.60%	N	C
Standard: LEP amendments that change land uses or principal development standards like FSR and height AND do not require significant consideration of economic, environmental, social or transport issues.	$21,611.16	$22,389.16	$0.00	$22,389.16	3.60%	N	

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Stage 1- Pre-Lodgement (mandatory for all applications) Note - the category of LEP Amendment is to be determined by Senior Manager Strategic Planning. [continued]							
Complex: LEP amendments that require significant consideration of economic, environmental, social, transport or infrastructure issues e.g. change of zoning, land-uses, built form controls (FSR or height) which require complex assessment.	$32,416.74	$33,583.74	$0.00	$33,583.74	3.60%	N	
Precinct: Complex LEP amendments that are for multiple sites or land greater than one hectare.	$43,222.32	$44,778.32	$0.00	$44,778.32	3.60%	N	
Principal: LEP amendments which include a combination of number of planning proposals	$54,027.90	$55,972.90	$0.00	$55,972.90	3.60%	N	
Additional meetings	25% of original fee					N	C
Stage 2 - Planning Proposal Note - the category of LEP Amendment is to be determined by Senior Manager Strategic Planning.							
Basic: LEP amendments that add or remove a heritage item or changes permissible uses AND do not require complex assessment.	$21,611.16	$22,389.16	$0.00	$22,389.16	3.60%	N	
Standard: LEP amendments that change land uses or principal development standards like FSR and height AND do not require significant consideration of economic, environmental, social, transport or infrastructure issues.	$108,055.80	$111,945.81	$0.00	$111,945.81	3.60%	N	
Complex: LEP amendments that require significant consideration of economic, environmental, social, transport or infrastructure issues e.g. change of zoning, land-uses, built form controls (FSR or height) which require complex assessment.	$162,083.70	$167,918.71	$0.00	$167,918.71	3.60%	N	
Precinct: Complex LEP amendments that are for multiple sites or land greater than one hectare.	$216,111.60	$223,891.62	$0.00	$223,891.62	3.60%	N	
Principal: LEP amendments which include a combination of number of planning proposals	$270,139.50	$279,864.52	$0.00	$279,864.52	3.60%	N	
Review of additional studies required by Gateway Determination and prepared by the applicant	20%-50% at the discretion of the Senior Manager Strategic Planning.					N	C
Amended Planning Proposal i.e. The applicable amendment fee will apply if an amendment to a planning proposal already being assessed by Council is submitted to Council before the initial planning proposal is reported to the Inner West Local Planning Panel (IWLPP) meeting.	25% of fee for Basic Planning Proposals 50% of fee for Standard, Complex, Precinct and Principal Planning Proposals					N	C
Refund where withdrawn prior to the Planning Proposal being reported to Council	Maximum 50% of Planning Proposal fee. At discretion of Senior Manager Strategic Planning.					N	B

Name	Year 25/26 Fee (incl. GST)	Fee (excl. GST)	Year 26/27 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Hourly Consultancy Fee							
Discussions regarding Strategic Planning matters – meeting only, no written advice or minutes provided (Per hour)	$2,161.20	$2,035.55	$203.55	$2,239.10	3.60%	Y	C
Advertisement and Notification of LEP and DCP amendments							
Advertising	$3,814.00	$3,951.30	$0.00	$3,951.30	3.60%	N	C
Notification				$2.20 per property notified		N	C
Public Hearing							
Public Hearing if required. Cost recovery to Council					At cost	N	C
PREPARATION OF AMENDMENT TO LOCAL ENVIRONMENTAL PLAN AND DEVELOPMENT CONTROL PLAN							
Additional costs and expenses							
For all LEP and DCP amendments any additional costs and expenses incurred by Council in undertaking studies, peer reviews, referral to panels and other matters are to be paid at cost					At cost	N	C
Referral to Design Review Panel							
Referral to Inner West Architectural Excellence Design Review Panel	$14,047.25	$14,552.95	$0.00	$14,552.95	3.60%	N	C
Referral to Inner West Local Planning Panel							
Referral to Inner West Local Planning Panel	$22,691.72	$23,508.62	$0.00	$23,508.62	3.60%	N	C

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
REGULATION							
BUILDING CERTIFICATION							
Building Information Certificate Applications							
Application – Floor Area Not Exceeding 200m²	$750.00	$800.00	$0.00	$800.00	6.67%	N	F
Application – Floor Area Exceeding 200m²	Cost by Quotation - Charge Rates: a. $750 plus $0.50 per m² for area of 200m² to 2000m² b. $1500 plus $0.08 per m² for area greater than 2000m² **Last year fee** Cost by Quotation					N	D
Unauthorised Work - Additional fee for all Building Certificate Applications where works undertaken in previous 24 months required Development Consent /CDC however was not obtained	$800 plus applicable Development Application & Construction Certificate fees if approval had not been sought **Last year fee** $250 plus applicable Development Application & Construction Certificate fees if approval had not been sought					N	F
Additional Inspection Fee	$90.00	$90.00	$0.00	$90.00	0.00%	N	F
Fee for copy of Building Certificate	$13.00	$13.00	$0.00	$13.00	0.00%	N	F
Building Information Certificate Public Notification Fees							
Complying Development Certificates	$318.50	$300.00	$30.00	$330.00	3.61%	Y	B
Building Certificates for unauthorised works	In accordance with relevant DA advertising/notification fee					N	B
Administration Certificates							
Lodgement Fee for all Certificates Relating to Building Works (Part 6 EPAA)	$36.00	$36.00	$0.00	$36.00	0.00%	N	F
Outside Approved Hours Construction Permits							
Single dwellings:	$361.10	$340.09	$34.01	$374.10	3.60%	Y	B
Commercial, Industrial, Multi-unit & Mixed Use Residential	$722.00	$680.00	$68.00	$748.00	3.60%	Y	B
Any other development:	$361.10	$340.09	$34.01	$374.10	3.60%	Y	B
Additional fee for fast track application assessment (<5 days):	$361.10	$340.09	$34.01	$374.10	3.60%	Y	B
Activity & Footpath Usage Applications							
Activity Application - Minor Events (Local Government Act 1993)	$415.20	$430.20	$0.00	$430.20	3.61%	N	B
Activity Application - Minor Events (Local Government Act 1993) - Notification Fee	$430.67	$446.17	$0.00	$446.17	3.60%	N	B
Activity Application - Major Events (Local Government Act 1993)	Major events by quote and including cost of notification					N	B
Amendment to Activity Application (Local Government Act 1993)	50% of the original application fee					N	B

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Activity & Footpath Usage Applications [continued]							
Footpath usage (Road Occupancy) Applications where occupation of a State or Regional road is required the application to occupy the road will be referred to the Roads and Traffic Authority	$0.00	$0.00	$0.00	$0.00	0.00%	N	A
Construction Certificate Applications							
Assessment of Performance Solution/s	Base fee for the CC plus an additional 10% of the invoice cost of any external consultancy engaged by council for advice					Y	B
Modification of Construction Certificate	50% of original fee					Y	C
Mobile Vendor Applicant	$0.00	$0.00	$0.00	$0.00	0.00%	Y	A
Construction Certificate Application Fees for all National Construction Code Building Classes - based on estimated cost of works							
Under $50,000	$868.00	$817.27	$81.73	$899.00	3.57%	Y	D
$50,000 – $99,999	$1,156.00	$1,089.09	$108.91	$1,198.00	3.63%	Y	D
$100,000 – $249,999	$2,024.00	$1,906.36	$190.64	$2,097.00	3.61%	Y	D
$250,000 – $499,999	$2,601.43	$2,450.08	$245.01	$2,695.09	3.60%	Y	D
$500,000 – $999,999	$3,179.55	$2,994.56	$299.46	$3,294.01	3.60%	Y	D
$1,000,000 and over	Minimum $2,500 + quote on request additional fees based on above listed cost of works.					Y	D
Principal Certifying Authority (PCA) Appointment & Inspection Fees							
PCA Fees – Engaging the following external specialist: -*accredited certifier (PCA) *accredited fire engineer *suitably qualified consultant/engineer	Base fee for the appointment of council as the PCA plus an additional 10% of the invoice cost of any external consultancy engaged by council for advice					Y	D
Per inspection	$342.00	$321.82	$32.18	$354.00	3.51%	Y	C
Pre-Complying Development Certificate Advice							
Advice as whether a proposal would constitute a CDC, per proposal	$415.20	$391.09	$39.11	$430.20	3.61%	Y	C
Complying Development Certificate							
Commercial Change of use - building works and access	$1,156.00	$1,089.09	$108.91	$1,198.00	3.63%	Y	C
Modification of Complying Development Certificate	50% of original fee					Y	C
Minor No Building Works	$619.20	$583.18	$58.32	$641.50	3.60%	Y	C
Complying Development Certificate Application Fees for all National Construction Code Building Classes - based on estimated cost of works							
Under $50,000	$868.00	$817.27	$81.73	$899.00	3.57%	Y	C
$50,000 – $99,999	$1,156.00	$1,089.09	$108.91	$1,198.00	3.63%	Y	C
$100,000 – $249,999	$2,024.00	$1,906.36	$190.64	$2,097.00	3.61%	Y	C
$250,000 – $499,999	$2,601.43	$2,450.08	$245.01	$2,695.09	3.60%	Y	C
$500,000 – $999,999	$3,179.55	$2,994.56	$299.46	$3,294.01	3.60%	Y	C

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Complying Development Certificate Application Fees for all National Construction Code Building Classes - based on estimated cost of works [continued]							
$1,000,000 and over	Minimum $2,500 + quote on request additional fees based on above listed cost of works.					Y	D
Occupation certificate							
Part / Final Occupation Certificate application - per unit for major projects	$463.00	$436.36	$43.64	$480.00	3.67%	Y	C
Subdivision Certificate Applications							
Where no development application	$619.15	$641.44	$0.00	$641.44	3.60%	N	D
Where no new allotments (e.g. boundary adjustments)	$619.15	$641.44	$0.00	$641.44	3.60%	N	D
Where new lots created	$1,234.75	$1,279.20	$0.00	$1,279.20	3.60%	N	D
Strata Certificate	$1,234.75	$1,279.20	$0.00	$1,279.20	3.60%	N	D
Subdivision Major Quote - Per Lot	$578.00	$599.00	$0.00	$599.00	3.63%	N	D
Request for Technical advice on BCA or Fire Safety matters							
Request for Technical advice on BCA or Fire Safety matters	$250.00 per hour or part thereof					Y	D
Signing of Legal Documents on Behalf of the Council							
Fee to endorse legal documents on behalf of The Council, such as s.88 instruments, dissolved strata plans and the like including re-signing of documents	$274.00	$284.00	$0.00	$284.00	3.65%	N	D
Swimming Pool Certification							
Fee for entering of registration information by Council on the State Register	$10.00	$9.09	$0.91	$10.00	0.00%	Y	F
Exemption Certificate (as per s23 Swimming Pools Act)	$70.00	$70.00	$0.00	$70.00	0.00%	N	F
Swimming Pool Compliance Certificate					TBC	N	F
- Initial Inspection Fee	$150.00	$136.36	$13.64	$150.00	0.00%	Y	F
- Any subsequent inspections	$100.00	$90.91	$9.09	$100.00	0.00%	Y	F
Supply of Resuscitation Chart	$32.10	$30.27	$3.03	$33.30	3.74%	Y	C
Refund of Application Fees							
Refund of Application Fees	Where Council collects fees on behalf of others e.g. concurrence fees, Plan first levy, long service levy etc, Council cannot refund these fees. Enquiries must be made directly to the relevant organisation. Council's Electronic File Management fee is non-refundable. No refund is payable after an application is determined. Refunds for withdrawn applications are at Council's discretion based on the percentage level of assessment undertaken.					Y	C

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
FIRE SAFETY							
Annual Fire Safety Statement AFSS							
Registration of AFSS	$150.00	$170.00	$0.00	$170.00	13.33%	N	D
Fire Safety – Risk assessment of incomplete Annual Fire Safety Statement (AFSS) – (Before the due date)	$472.29	$489.29	$0.00	$489.29	3.60%	N	B
Fire Safety Order							
Fire Safety Order - Extension of time request	$300.00	$310.80	$0.00	$310.80	3.60%	N	B
Fire Safety Order - Modification Request	$300.00	$300.00	$0.00	$300.00	0.00%	N	B
Cost Compliance Notice	$750.00	$777.00	$0.00	$777.00	3.60%	N	B
Fire Safety Schedule							
Re-issue/modification of Fire Safety Schedule (2 or less changes)	$207.60	$215.07	$0.00	$215.07	3.60%	N	B
Re-issue/modification of Fire Safety Schedule (3 or more changes)	$519.00	$537.68	$0.00	$537.68	3.60%	N	B
Fire Safety Compliance							
Boarding House Program Inspection Fee	$489.42	$444.93	$44.49	$489.42	0.00%	Y	C
Boarding House Program reinspection fee	$0.00	$227.27	$22.73	$250.00	∞	Y	B
Professional External Consultancy Services Fee for Fire Engineering, Fire Safety and/or BCA Audits– Peer review, Report and or advice. Where Council has to engage the services of an outside consultancy for specialist fire safety consultancy advice or peer review.	The cost of this service plus 10%. **Last year fee** Where Council has to engage the services of an outside consultancy for specialist fire safety consultancy advice or peer review, the cost of this service plus 10%					Y	E
ENVIRONMENTAL HEALTH							
Food Premises							
Registration / Notification of new Food Premises for Food Authority	$55.00	$55.00	$0.00	$55.00	0.00%	N	F
Registration / Notification of Change of Ownership Food Premises for Food Authority	$55.00	$55.00	$0.00	$55.00	0.00%	N	F
Food premises annual administration charge for up to and including 5 full-time food handlers (includes one annual inspection & travel time)	$390.00	$390.00	$0.00	$390.00	0.00%	N	F
Food premises annual administration charge for more than 5 but not more than 50 food handlers (includes one annual inspection & travel time)	$800.00	$800.00	$0.00	$800.00	0.00%	N	F
Food premises annual administration charge for more than 50 food handlers (includes one annual inspection & travel time)	$3,500.00	$3,500.00	$0.00	$3,500.00	0.00%	N	F

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Food Premises [continued]							
Food Premises – Inspection and Re-inspection fee	$142.00	$142.00	$0.00	$142.00	0.00%	N	F
Improvement Notice Food Premises – Cost Recovery	$330.00	$565.00	$0.00	$565.00	71.21%	N	F
Food premises - Certificate of clearance fee to lift a prohibition order.	$0.00	$500.00	$0.00	$500.00	∞	N	F
Food Vendors (Market Stalls, Temporary Food Stalls and Food Vans) – Re-inspection fee	$142.00	$142.00	$0.00	$142.00	0.00%	N	F
Food Handlers Training Event					Free	Y	A
Development Consent/Complying Development Certificate – pre Occupation fit out inspection	$284.00	$370.00	$0.00	$370.00	30.28%	N	F
Food Vendors (Market Stalls, Temporary Food Stalls and Food Vans) Annual RegistrationFee. Fee pro-rated monthly.	$220.00	$220.00	$0.00	$220.00	0.00%	N	F
Annual and unlimited trading with event/market stall organiser approval							
Prohibition Order - Certificate of Clearance	$0.00	$500.00	$0.00	$500.00	∞	N	F
Public Health							
Registration / Notification of Skin Penetration Premises	$100.00	$100.00	$0.00	$100.00	0.00%	N	F
Skin Penetration Premises – Inspection and Re-inspection fee	$250.00	$250.00	$0.00	$250.00	0.00%	N	F
Improvement Notice / Prohibition Order for Skin Penetration Procedures – Cost Recovery	$285.00	$309.00	$0.00	$309.00	8.42%	N	F
Re-inspection fee premises subject to Public Health Act 2010 Prohibition Order	$250.00	$255.00	$0.00	$255.00	2.00%	N	F
Registration / Notification of Regulated System (Cooling Tower / Warm Water System)	$120.00	$120.00	$0.00	$120.00	0.00%	N	F
Regulated System - Administration Audit	$125.00	$125.00	$0.00	$125.00	0.00%	N	F
Regulated System – Inspection and Re-inspection fee	$250.00	$250.00	$0.00	$250.00	0.00%	N	F
Improvement Notice / Prohibition Order for Regulated System – Cost Recovery	$605.00	$665.00	$0.00	$665.00	9.92%	N	F
Registration / Notification of Public Swimming Pool / Spa Premises	$105.00	$105.00	$0.00	$105.00	0.00%	N	F
Water Quality Premises – Inspection and Re-inspection fee	$270.00	$270.00	$0.00	$270.00	0.00%	N	F
Environmental Protection							
Water Samples (Pollution Incidents) plus actual Testing Costs	$252.60	$261.70	$0.00	$261.70	3.60%	N	F
Clean–up Notice	$785.00	$840.00	$0.00	$840.00	7.01%	N	F
Noise Control Notice	$785.00	$840.00	$0.00	$840.00	7.01%	N	F
Prevention Notice*	$785.00	$840.00	$0.00	$840.00	7.01%	N	F

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
Environmental Protection [continued]							
Monitoring of clean up notice and/or prevention/prohibition notice issued under POEO	At Cost / Market Value					N	D
Professional External Consultancy Services Fee for Acoustic Assessment – Peer review, Report and or advice. Where Council has to engage the services of an outside consultancy for specialist acoustic consultancy advice or peer review, the cost of this service will be forwarded to the party causing the need for the inspection, report, peer review and or advice. In accordance with Council's Procurement Policy and Practices.	'As invoiced' plus 10% for Council Administration of Consultant Engagement and Contract Management					N	B
Local Government General Inspection Fee							
Brothel / Restricted Premises – Safe & Healthy Conditions Inspection	$259.50	$268.90	$0.00	$268.90	3.62%	N	B
ROAD RELATED REGULATION							
Impounded Articles							
Administration Fee for Serving Notice of Impounded Article	$80.00	$80.00	$0.00	$80.00	0.00%	N	F
Storage fee for Impounded Articles per day	$16.00 per day					N	D
Impounded Vehicles / Trailers							
Towing Fees	As determined by Council's towing contractor					N	E
Storage fee for Impounded Motor Vehicle or Trailer per day	As determined by Council's impound and/or storage contractor					N	E
Parking Management							
Regulatory Enforcement of Private Car Parks / Car Parking Spaces under the provision of s650 Local Government Act 1993	$17.00	$15.45	$1.55	$17.00	0.00%	Y	D
Footpath Occupation (Goods, A-Frames etc.) Ongoing Lease fee							
Footpath Occupation (Goods, A-Frames) – Roads Act 1993 Assessment Fee	No Charge					N	A
Footpath Occupation (Goods, Dining etc.) Ongoing Lease fee							
Installation of Concrete Barriers – Roads Act 1993 Assessment Fee	Purchase and installation price as per Council preferred supplier					N	C

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
DEVELOPMENT COMPLIANCE							
Signs & Advertising Structures projecting onto or over Public Space (former Marrickville Council only)							
Applying to Signs and Structures that have council consent or are capable of gaining council consent. This fee does not apply to prohibited signs and 2. Commercial Outdoor Advertising. All signs fall into one of three categories. These are further explained in Council's "Signs and Advertising Structures - Guideline for Fees and Charges".							
All Structures including Flags	$581.28	$602.21	$0.00	$602.21	3.60%	N	D
First and Second Flag*					No Charge	N	D
Flag* refer to Section 4 General Definitions - "Signs and Advertising Structures - Guideline for Fees and Charges"							
First Structure other than Flags					No Charge	N	D
Each Subsequent Structure or Flag	$542.36	$561.89	$0.00	$561.89	3.60%	N	D
All other structures not covered by i) or ii) above	$581.28	$602.21	$0.00	$602.21	3.60%	N	D
Commercial Outdoor Advertising							
i) Other Commercial Outdoor Advertising							
First 19 square metres or part there of	$581.28	$602.21	$0.00	$602.21	3.60%	N	D
Greater than 19 square metres	$1,743.84	$1,806.62	$0.00	$1,806.62	3.60%	N	D
Certificate of Outstanding Orders/Notices - S735A LGA & Section 9, Schedule 5 EPAA							
Section 735A Certificate under LGA and Section 9 Schedule 5 of EPAA	$166.08	$172.06	$0.00	$172.06	3.60%	N	F
Reprint and signing fee	$50.90	$52.80	$0.00	$52.80	3.73%	N	D
Compliance Cost Notices							
Compliance Cost Notice relating to investigation which leads to the giving of an Notice of Intention to give an (under Schedule 5 of EP&A Act)	$750.00	$750.00	$0.00	$750.00	0.00%	N	F
Fee payable under s.281C (2) of EP&A Regs: Compliance cost notice for any costs or expenses relating to investigation which leads to the giving of a Notice of Intention to give an (under Schedule 5 of EP&A Act)							
Compliance Cost Notice relating to investigation which leads to the giving of an order (Under Schedule 5 of EP&A Act)						N	F
Fee payable under s.281C (1) of EP&A Regs: Compliance cost notice as determined by council for any costs or expenses relating to investigation which leads to the giving of an order (Under Schedule 5 of EP&A Act) Fee payable under s.281C (1) of EP&A Regs: Compliance cost notice as determined by council for any costs or expenses relating to investigation which leads to the giving of an order (Under Schedule 5 of EP&A Act)							
COMPANION ANIMALS							
Lifetime Registration & Microchipping							
Dog – Desexed by relevant age	As determined by Companion Animals Act 1998					N	F
Dog – Desexed by relevant age (eligible pensioner)	As determined by Companion Animals Act 1998					N	F
Dog – Not Desexed or Desexed (after relevant age)	As determined by Companion Animals Act 1998					N	F

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Lifetime Registration & Microchipping [continued]							
Cat – Desexed or Not Desexed	As determined by Companion Animals Act 1998					N	F
Cat – Desexed (eligible pensioner)	As determined by Companion Animals Act 1998					N	F
Dog or Cat – Desexed (sold by eligible pound/shelter)	As determined by Companion Animals Act 1998					N	F
Dog or Cat – Not Desexed (not recommended)	As determined by Companion Animals Act 1998					N	F
Dog or Cat – Not Desexed (recognised breeder)	As determined by Companion Animals Act 1998					N	F
Exempt - Greyhound Racing Act	As determined by Companion Animals Act 1998					N	F
Working Dog	As determined by Companion Animals Act 1998					N	F
Assistance Animal	As determined by Companion Animals Act 1998					N	F
Microchipping fee	$43.00	$40.91	$4.09	$45.00	4.65%	Y	B
Data Entry	$10.00	$10.00	$0.00	$10.00	0.00%	N	B
Desexed dog or cat purchased from a NSW Council Pound/Shelter, Animal Welfare League, RSPCA, Cat Protection Society or rehoming organisations (as defined under Companion Animals Act)						N	F
Animal not desexed (Not Recommended)	As determined by Companion Animals Act 1998					N	F
Late Fee (payable if the lifetime registration fee has not been paid within 28 days after the date on which the animal is required to be registered)	As determined by Companion Animals Act 1999					N	B
Annual Registration Permit							
Cat Not Desexed	As determined by Companion Animals Act 1998					N	F
Declared Dangerous Dog	As determined by Companion Animals Act 1998					N	F
Declared Restriced Dog	As determined by Companion Animals Act 1998					N	F
Late Fee (payable if the permit fee has not been paid 28 days after the date on which a permit was required)	As determined by Companion Animals Act 1998					N	F
Special Events Run by Council							
Desexed	50% of desexed fee determined by Companion Animals Act 1998					N	F
Desexed – Eligible Pensioner	No Charge					N	F
Microchipping fee	No Charge					Y	A
Certificate of Compliance							
Dangerous & Restricted Dog Enclosure	$150.00	$150.00	$0.00	$150.00	0.00%	N	F
Council Animal Impounding Facility							
Dog or Cat - Impound, daily boarding, care and management	As determined by Council's Animal Impound contractor					Y	C
Small animals (pocket pets) - impound, daily boarding, care and management	As determined by Council's Animal Impound contractor					Y	C

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
Regulatory Prescribed Control Equipment (For dogs declared Menacing, or Dangerous, or Restricted or under a Court imposed control order)							
Regulatory signage				As determined by supplier		Y	C
Regulatory collar				As determined by supplier		Y	C
Regulatory muzzle				As determined by supplier		Y	C
Animal Temporary Holding Facility							
Administration Fee – 1st impounding	$57.00	$59.00	$0.00	$59.00	3.51%	N	B
Administration Fee – 2nd impounding	$72.00	$75.00	$0.00	$75.00	4.17%	N	B
Administration Fee – 3rd and subsequent impounding	$85.00	$88.00	$0.00	$88.00	3.53%	N	B
Administration Fee – special circumstances as determined by Council					No Charge	N	A
Daily maintenance companion animals general – half day	$23.00	$24.00	$0.00	$24.00	4.35%	N	B
Daily maintenance companion animals general – full day	$43.00	$45.00	$0.00	$45.00	4.65%	N	B
Daily maintenance companion animals general – special circumstances					No Charge	N	A
Daily maintenance dogs declared Dangerous, Restricted or Menacing	$56.00	$58.00	$0.00	$58.00	3.57%	N	B
Daily Boarding charge for dogs (declared dangerous or deemed dangerous by persons authorised by CAA))		As determined by Council's Animal Impound contractor				N	E
Sale of Animals (Dog/Puppy)	$311.40	$293.36	$29.34	$322.70	3.63%	Y	C
Sale of Animals (Cat/Kitten)	$200.00	$181.82	$18.18	$200.00	0.00%	Y	C
Animal Transport to Council's animal impound contractor Strathfield facility	$103.80	$107.54	$0.00	$107.54	3.60%	N	C
Animal previously impounded twice or more (within 12 months) or nuisance dog							
Animal Transport to Council's animal impound contractor Strathfield facility	$259.50	$268.84	$0.00	$268.84	3.60%	N	C
Dogs declared Menancing, Dangerous or Restricted							
Animal Transport to Council's animal impound contractor Austral facility	$207.60	$215.07	$0.00	$215.07	3.60%	N	C
Animal previously impounded twice or more (within 12 months) or Nuisance Dog							
Animal Transport to Council's animal impound contractor Austral facility	$350.00	$350.00	$0.00	$350.00	0.00%	N	C
Dogs declared Menancing, Dangerous or Restricted							
Miscellaneous							
Pet tags/collars for pets residing outside local government area	$11.00	$10.00	$1.00	$11.00	0.00%	Y	D
Pet tags/collars for pets residing within local government area					No Charge	Y	A
Inner West Pets Calendar (all profits go to nominated animal charity/s)	$25.00	$22.73	$2.27	$25.00	0.00%	Y	D

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Special Events Run by Council							
Sale of Animals Special event					Case by Case	Y	C

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
ENVIRONMENT & SUSTAINABIITY							
ECOLOGY PROJECTS							
Natural Area Sponsorship							
Rate per square meter / per year	$0.00	$7.00	$0.70	$7.70	∞	Y	D
Natural Area Sponsorship - Local Business / Community Group Discount							
Rate per square meter / per year	$0.00	$5.73	$0.57	$6.30	∞	Y	D
COMMUNITY NURSERY							
Plant Prices - General Sales							
50mm tube	$4.30	$4.09	$0.41	$4.50	4.65%	Y	B
Seed Collection							
Rate / hour	$68.20	$64.27	$6.43	$70.70	3.67%	Y	B
RESOURCE RECOVERY							
RECYCLING & WASTE MANAGEMENT - IWC							
Council rebates 100% of the domestic waste management charge to pensioners who have continuously been ratepayers / residents of the Municipality of IWC for ten years or longer. * Additional charges for upsizing red lid garbage bins due to FOGO will be waived for a further year.							
Minimum DWM per service: 80L or less fortnightly garbage, 240L fortnightly recycling & 240L weekly food & organic waste	$427.50	$457.50	$0.00	$457.50	7.02%	N	C
Standard DWM per service:120L fortnightly garbage, 240L fortnightly recycling & 240L weekly food & organic waste*	$570.00	$610.00	$0.00	$610.00	7.02%	N	C
Maximum DWM per service :240L fortnightly garbage, 240L fortnightly recycling & 240L weekly food & organic waste*	$854.50	$915.00	$0.00	$915.00	7.08%	N	C
Opt In Weekly Red-lid Garbage Bin Collection Charge (or free with exemption)	$0.00	$200.00	$0.00	$200.00	∞	N	
Vacant Land/Availability Charge	$285.00	$305.00	$0.00	$305.00	7.02%	N	C
BUSINESS WASTE - WEST							
Business Waste Service: 1 x 120L weekly garbage ONLY	$1,263.60	$1,310.40	$0.00	$1,310.40	3.70%	N	D
Business Waste Service: 1 x 240L weekly garbage ONLY	$1,960.40	$2,033.20	$0.00	$2,033.20	3.71%	N	D
Business Waste Service: 1 x 240L fortnightly recycling ONLY. Existing customers only.	$577.30	$598.10	$0.00	$598.10	3.60%	N	D

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
BUSINESS WASTE - WEST [continued]							
Waste Service: 1 x 240L fortnightly garden organics ONLY. Existing customers only.	$625.40	$648.00	$0.00	$648.00	3.61%	N	D
BUSINESS WASTE - NORTH							
Business Waste Service: 1 x 120L per pickup	$24.30	$25.20	$0.00	$25.20	3.70%	N	D
Business Waste Service: 1 x 240L per pickup	$37.70	$39.10	$0.00	$39.10	3.71%	N	D
Business Waste Service: 1 x 120L weekly garbage (annual charge)	$1,263.60	$1,310.40	$0.00	$1,310.40	3.70%	N	D
Business Waste Service: 1 x 240L weekly garbage (annual charge)	$1,960.40	$2,033.20	$0.00	$2,033.20	3.71%	N	D
BUSINESS WASTE - IWC							
120L FOGO green bin charge for weekly service to schools and early learning centres only per Council Resolution				Pilot Program $0		N	A
240L FOGO green bin charge for weekly service to schools and early learning centres only per Council Resolution				Pilot Program $0		N	A
IWC REPLACEMENT BINS							
If replacement required through loss, damage, misuse or neglect. Please note, not all bins are available to all service areas. Up to 3 bins are replaced free of charge, after that the following charges apply:							
1 x 55L bin	$36.90	$38.30	$0.00	$38.30	3.79%	N	C
1 x 80L mobile bin	$53.90	$55.90	$0.00	$55.90	3.71%	N	C
1 x 120L mobile bin	$57.70	$59.80	$0.00	$59.80	3.64%	N	C
1 x 240L mobile bin	$65.40	$67.80	$0.00	$67.80	3.67%	N	C
1 x 660L mobile bin	$602.90	$624.60	$0.00	$624.60	3.60%	N	C
IWC SPECIAL COLLECTIONS							
Mattress not presented for collection on the scheduled booking day	$28.20	$29.30	$0.00	$29.30	3.90%	N	C
Special Collections/Paid Clean Ups (Maximum of 2m³)	$177.10	$183.50	$0.00	$183.50	3.61%	N	C
IWC SPECIAL EVENTS							
1 x 240L Waste Service	$37.80	$35.64	$3.56	$39.20	3.70%	Y	C
1 x 240L Recycling Service	$37.80	$35.64	$3.56	$39.20	3.70%	Y	C
WEEKEND TIP (CAR, TRAILER OR UTE)							
General Rubbish – Full Load	$78.00	$73.64	$7.36	$81.00	3.85%	Y	C
General Rubbish – Half Load	$45.10	$42.55	$4.25	$46.80	3.77%	Y	C
Pre-sorted Recyclables				Free for drop-off		Y	C
Garden Organics				Free for drop-off		Y	C

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
WEEKEND TIP (CAR, TRAILER OR UTE) [continued]							
Pre-sorted Mixed Load – Garden Organics/Recyclables/General Rubbish	$54.00	$50.91	$5.09	$56.00	3.70%	Y	C
Recycling of mattresses - Single					Free	Y	C
Recycling of mattresses - Double					Free	Y	C
Recycling of e-waste (television, computers and peripherals)					Free	Y	C
URBAN SUSTAINABILITY							
Electric Vehicle Charging Inner West Sustainability Hub					$0.60 per kWh from 4pm until close $0.39 per kWh all other hours	Y	C
Inner West Sustainability Hub Electric vehicle charging at 7 Prospect Road, Summer Hill NSW 2131. Rate per kWh							

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy

COMMUNITY

SPORTS & RECREATION

INNER WEST AQUATIC FACILITIES

The following outlines the consolidated fees and charges for our three major Inner West Aquatic Centres; Ashfield Aquatic Centre, Annette Kellerman Aquatic Centre and Leichhardt Park Aquatic Centre. Fees that apply only to a specific centre, including seasonal facilites such as Dawn Fraser Baths and Fanny Durack Aquatic Centre, or centre-specific services such as spa, steam and sauna access at Ashfield Aquatic Centre, are listed under the " Additional Inner West Aquatic Fees" section

Pool Entry

To be eligible for a Family pool entry, adults must be parents or guardians of the children, or alternatively they must be adults who live with the children in the same domestic dwelling.
A valid government issued concession card or seniors card must be presented to be eligible for concession or senior rates. Please note our centres do not accept seniors savers cards.

Adult	$10.60	$10.00	$1.00	$11.00	3.77%	Y	B
Senior Card Holder	$5.90	$5.54	$0.55	$6.10	3.39%	Y	B
Child 5-16 years	$6.80	$6.45	$0.65	$7.10	4.41%	Y	B
Child/Student (with Concession card Adult)	$5.60	$5.27	$0.53	$5.80	3.57%	Y	B
General Pensioner Concession	$1.60	$1.55	$0.15	$1.70	6.25%	Y	B
Full Time Student (Tertiary)	$7.30	$6.91	$0.69	$7.60	4.11%	Y	B
Non-Swimming Entry	$5.00	$4.73	$0.47	$5.20	4.00%	Y	B
Non-Swimming entry fee is waived for up to 2 parents or guardian accessing an Inner West Aquatic facility with a child who is enrolled in a program delivered by Inner West Aquatics. This includes Learn to Swim programs, Squads, Saturday Swim Club swim meets, or any other Inner West Aquatics program where a child is enrolled.							
Visitor (Café)					Free	Y	B
Non swimming parents attending LTS lessons (up to 2 Parents)					Free	Y	B
Child under 5 years (with Full paying adult)					Free	Y	B
Carers for people with disabilities					Free	Y	B
Adult 10 Visit	$83.80	$79.00	$7.90	$86.90	3.70%	Y	B
Adult 20 Visit	$166.60	$156.91	$15.69	$172.60	3.60%	Y	B
Child 5-16 years 10 Visit	$46.40	$43.73	$4.37	$48.10	3.66%	Y	B
Child 5-16 years 20 Visit	$92.10	$86.82	$8.68	$95.50	3.69%	Y	B
Full Time Student (Tertiary) 10 Visit	$69.30	$65.27	$6.53	$71.80	3.61%	Y	B
Full Time Student (Tertiary) 20 Visit	$137.00	$129.09	$12.91	$142.00	3.65%	Y	B
Senior Swim 10 Visit	$56.40	$53.18	$5.32	$58.50	3.72%	Y	B
Senior Swim 20 Visit	$111.50	$105.09	$10.51	$115.60	3.68%	Y	B
Non-Swimming Entry 10 Visit	$40.40	$38.09	$3.81	$41.90	3.71%	Y	B
Non-Swimming fee is waived for up to 2 parents or guardian accessing an Inner West Aquatic facility with a child who is enrolled in a program delivered by Inner West Aquatics. This includes Learn to Swim programs, Squads, Saturday Swim Club swim meets, or any other Inner West Aquatics program where a child is enrolled.							
Non-Swimming Entry 20 Visit	$79.10	$74.55	$7.45	$82.00	3.67%	Y	B
Non-Swimming fee is waived for up to 2 parents or guardian accessing an Inner West Aquatic facility with a child who is enrolled in a program delivered by Inner West Aquatics. This includes Learn to Swim programs, Squads, Saturday Swim Club swim meets, or any other Inner West Aquatics program where a child is enrolled.							
School Group Entry	$5.60	$5.27	$0.53	$5.80	3.57%	Y	B

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Pool Entry [continued]							
Sports Club Entry	$8.70	$8.27	$0.83	$9.10	4.60%	Y	B
Entry per person with accompanying Sports Clubs Booking							
Family 4 persons (Maximum 2 adult) additional persons at additional Child rate	$23.10	$21.82	$2.18	$24.00	3.90%	Y	B
Family 4 persons (Maximum 2 adult) additional persons at additional Child rate 10 pack	$230.00	$216.64	$21.66	$238.30	3.61%	Y	B
Family 4 persons (Maximum 2 adult) additional persons at additional Child rate 20 pack	$421.10	$396.64	$39.66	$436.30	3.61%	Y	B
Additional children	$4.90	$4.64	$0.46	$5.10	4.08%	Y	B
Swim Membership							
Adult - 1 Month Pass	$109.90	$104.91	$10.49	$115.40	5.00%	Y	B
Adult - 6 Month Pass	$647.90	$628.45	$62.85	$691.30	6.70%	Y	B
Adult - 12 Month Pass	$1,241.10	$1,222.55	$122.25	$1,344.80	8.36%	Y	B
1 month Family 4 persons (Maximum 2 adult)	$307.60	$279.64	$27.96	$307.60	0.00%	Y	B
6 months Family 4 persons (Maximum 2 adult)	$1,091.40	$1,027.91	$102.79	$1,130.70	3.60%	Y	B
12 months Family 4 persons (Maximum 2 adult)	$1,891.80	$1,863.09	$186.31	$2,049.40	8.33%	Y	B
Inner West Family Swim - Fortnightly Direct Debit	$79.70	$72.45	$7.25	$79.70	0.00%	Y	B
4 persons (Maximum 2 adult)							
Child 5-16 years - 1 Month Pass	$59.70	$56.27	$5.63	$61.90	3.69%	Y	B
Child 5-16 years - 6 Month Pass	$312.90	$294.73	$29.47	$324.20	3.61%	Y	B
Child 5-16 years - 12 Month Pass	$607.40	$572.09	$57.21	$629.30	3.61%	Y	B
Senior Card Holder/Tertiary Student - 1 Month Pass	$88.60	$80.55	$8.05	$88.60	0.00%	Y	B
Seniors Card Holder/Tertiary Student - 6 Month Pass	$468.40	$425.82	$42.58	$468.40	0.00%	Y	B
Senior Card Holder/Tertiary Student - 12 Month Pass	$882.00	$832.00	$83.20	$915.20	3.76%	Y	B
Senior Card Holder/Full Time Student (Tertiary) - Fortnightly Debit	$35.10	$32.00	$3.20	$35.20	0.28%	Y	B
Inner West Swim - Fortnightly Direct Debit	$53.10	$48.27	$4.83	$53.10	0.00%	Y	B
Membership							
Unlimited access to Annette Kellerman Aquatic Centre, Ashfield Aquatic Centre, Leichhardt Park Aquatic Centre, Dawn Fraser Baths and Fanny Durack Aquatic Centre. Full access including gym, pool, group fitness classes and spa, sauna, steam. Does not include Learn to Swim, squads, or special fitness programs							
Adult - 1 Month Pass	$130.50	$122.91	$12.29	$135.20	3.60%	Y	E
Adult - 6 Month Pass	$726.60	$715.64	$71.56	$787.20	8.34%	Y	E
Adult - 12 Month Pass	$1,458.60	$1,437.09	$143.71	$1,580.80	8.38%	Y	E
Pensioner - 1 Month Pass	$63.40	$59.73	$5.97	$65.70	3.63%	Y	E
Pensioner - 6 Month Pass	$365.00	$343.82	$34.38	$378.20	3.62%	Y	E
Pensioner - 12 Month Pass	$715.20	$668.91	$66.89	$735.80	2.88%	Y	E

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Membership [continued]							
Family - 6 Month Pass	$1,775.70	$1,614.27	$161.43	$1,775.70	0.00%	Y	E
Family – 12 Month Pass	$3,130.90	$2,949.82	$294.98	$3,244.80	3.64%	Y	E
Seniors Card Holder/Tertiary Student – 1 Month Pass	$94.70	$89.27	$8.93	$98.20	3.70%	Y	E
Seniors Card Holder/Tertiary Student – 6 Month Pass	$544.40	$512.73	$51.27	$564.00	3.60%	Y	E
Seniors Card Holder/Tertiary Student – 12 Month Pass	$916.30	$855.64	$85.56	$941.20	2.72%	Y	E
Inner West Fitness Pass - Fortnightly debit	$58.60	$55.27	$5.53	$60.80	3.75%	Y	E
Inner West Fitness Pass - Senior/ Student - Fortnightly debit	$34.90	$32.91	$3.29	$36.20	3.72%	Y	E
Inner West Fitness Pass - Pensioner/ Concession - Fortnightly debit	$27.30	$25.73	$2.57	$28.30	3.66%	Y	E
Inner West Fitness Pass - Youth (13 to 15 years) - Fortnightly debit	$0.00	$25.73	$2.57	$28.30	∞	Y	E
Inner West Fitness Pass for Learn to Swim and Squads families - fortnightly debit	$35.70	$33.64	$3.36	$37.00	3.64%	Y	C
Inner West Fitness Pass - Family - Fortnightly Debit	$120.40	$113.45	$11.35	$124.80	3.65%	Y	E
Learn to Swim							
Adult	$30.00	$31.10	$0.00	$31.10	3.67%	N	E
Learn to Swim per class	$24.30	$25.20	$0.00	$25.20	3.70%	N	E
Second child 7% discount, Third and subsequent child 14% discount. Pensioner concession receive 30% discount with valid card.							
Concession Adult - Learn to Swim	$18.00	$18.70	$0.00	$18.70	3.89%	N	E
Private lesson 1:1	$67.30	$69.80	$0.00	$69.80	3.71%	N	E
Pensioner concession receive 30% discount with valid card.							
Holiday Intensive Private Lesson (20 minute), 5 lessons as a consecutive week block	$224.00	$232.10	$0.00	$232.10	3.62%	N	C
School Learn to Swim - IWC instructor per student per session	$14.20	$14.70	$0.00	$14.70	3.52%	N	E
Advanced Learn to Swim							
Prices listed are shown as the weekly amount, charged fortnightly via direct debit.							
Advanced Learn to Swim 1 visit per week	$24.50	$25.20	$0.00	$25.20	2.86%	N	E
Pensioner concession receive 30% discount with valid card.							
Advanced Learn to Swim 2 visits per week	$35.10	$36.40	$0.00	$36.40	3.70%	N	E
Pensioner concession receive 30% discount with valid card.							
Adult Squads							
Pensioner concession receive 30% discount with valid card							
Per Class	$23.10	$21.82	$2.18	$24.00	3.90%	Y	E
10 Visit	$212.40	$200.09	$20.01	$220.10	3.63%	Y	E
20 Visit	$372.80	$351.18	$35.12	$386.30	3.62%	Y	E

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Adult Squads [continued]							
50 Visit	$700.60	$659.91	$65.99	$725.90	3.61%	Y	E
Fortnightly DD up to 6 sessions per week. Includes a gym membership.	$88.30	$83.18	$8.32	$91.50	3.62%	Y	E
Fortnightly DD 6+ sessions per week. Includes a gym membership.	$109.00	$102.73	$10.27	$113.00	3.67%	Y	E
Competitive Squads							
Pensioner concession receive 30% discount with valid card							
Bronze Squads fortnightly DD up to 3 sessions per week	$67.50	$63.64	$6.36	$70.00	3.70%	Y	E
Silver Squads fortnightly DD 4-6 sessions per week. Includes a gym membership for participants 13+ years of age. Includes swim membership for participants aged 12 and under.	$88.30	$83.18	$8.32	$91.50	3.62%	Y	E
Gold/Performance Squads fortnightly DD 6+ sessions per week. Includes a gym membership for participants 13+ years of age. Includes swim membership for participants aged 12 and under.	$109.00	$102.73	$10.27	$113.00	3.67%	Y	E
Squad & Stroke Correction							
Pensioner concession receive 30% discount with valid card							
Junior Squad - 1st Child - 1 visit per week	$24.50	$22.27	$2.23	$24.50	0.00%	Y	E
Junior Squad - 1st Child - 2 visits per week	$35.10	$33.09	$3.31	$36.40	3.70%	Y	E
Health & Fitness							
Adult Gym/Group Fitness	$27.70	$26.09	$2.61	$28.70	3.61%	Y	E
Adult Gym/Group Fitness 10 Visit	$238.10	$224.27	$22.43	$246.70	3.61%	Y	E
Adult Gym/Group Fitness 20 Visit	$464.80	$437.82	$43.78	$481.60	3.61%	Y	E
Senior Card Holder/Tertiary Student Gym/Group Fitness	$16.20	$15.27	$1.53	$16.80	3.70%	Y	E
Senior Card Holder/Tertiary Student Gym/Group Fitness 10 Visit	$137.30	$129.36	$12.94	$142.30	3.64%	Y	E
Senior Card Holder/Tertiary Student Gym/Group Fitness 20 Visit	$270.20	$254.55	$25.45	$280.00	3.63%	Y	E
Pensioner Concession Gym/Group Fitness	$14.00	$13.27	$1.33	$14.60	4.29%	Y	E
Pensioner Concession Gym/Group Fitness 10 Visit	$114.00	$107.45	$10.75	$118.20	3.68%	Y	E
Pensioner Group Fitness/Gym 20 Visit	$227.70	$214.45	$21.45	$235.90	3.60%	Y	E
Teen Gym (14 to 18)	$7.10	$6.73	$0.67	$7.40	4.23%	Y	E
Teen Gym (14 to 18) - 10 Visit	$69.60	$65.55	$6.55	$72.10	3.59%	Y	E
Fit Kids Class	$7.70	$7.27	$0.73	$8.00	3.90%	Y	E
Carers for people with disabilities					Free	Y	E
Special consultation	$114.10	$107.55	$10.75	$118.30	3.68%	Y	E
School fitness program	$12.00	$11.36	$1.14	$12.50	4.17%	Y	E

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Health & Fitness [continued]							
Community Wellness Program Adult	$10.60	$10.00	$1.00	$11.00	3.77%	Y	E
Community Wellness Program Senior	$7.30	$6.91	$0.69	$7.60	4.11%	Y	E
Community Wellness Program Pensioner	$5.70	$5.36	$0.54	$5.90	3.51%	Y	E
Warm Water Wellness	$7.30	$6.91	$0.69	$7.60	4.11%	Y	E
Personal Training							
1 Session (1 hour) standard rate (rate also applies to Nutritionist consultation)	$113.40	$106.82	$10.68	$117.50	3.62%	Y	E
3 Sessions (1 hour) standard rate	$312.90	$294.73	$29.47	$324.20	3.61%	Y	E
5 Sessions (1 hour) standard rate	$492.20	$463.64	$46.36	$510.00	3.62%	Y	E
10 Session (1 hour) standard rate	$935.30	$880.91	$88.09	$969.00	3.60%	Y	E
1 Session (1/2 hourly) standard rate	$66.50	$62.64	$6.26	$68.90	3.61%	Y	E
3 Sessions (1/2 hourly) standard rate	$189.20	$178.27	$17.83	$196.10	3.65%	Y	E
5 Sessions (1/2 hourly) standard rate	$306.70	$288.91	$28.89	$317.80	3.62%	Y	E
10 Sessions (1/2 hourly) standard rate	$497.80	$468.91	$46.89	$515.80	3.62%	Y	E
Personal Training for People with a Disability – 1 x 30 minute session	$54.40	$51.27	$5.13	$56.40	3.68%	Y	E
Group Personal Training							
1/2 hr Small Group Personal Training, 2 or more people Per Person	$49.70	$46.82	$4.68	$51.50	3.62%	Y	E
1hr Small Group Personal Training , 2 or more people, Per Person	$68.60	$64.64	$6.46	$71.10	3.64%	Y	E
10 Pack - 1/2 hr Small Group Personal Training, 2 or more people, Per Person	$392.80	$370.00	$37.00	$407.00	3.62%	Y	E
10 Pack - 1hr Small Group Personal Training , 2 or more people, Per Person	$586.20	$552.09	$55.21	$607.30	3.60%	Y	E
Special Health & Fitness Program							
5 Week Program	$150.10	$141.36	$14.14	$155.50	3.60%	Y	E
Inner West Aquatics members receive 50% discount (eligible fitness memberships only)							
6 Week Program	$178.80	$168.45	$16.85	$185.30	3.64%	Y	E
Inner West Aquatics members receive 50% discount (eligible fitness memberships only)							
6 week children's program	$107.20	$101.00	$10.10	$111.10	3.64%	Y	E
Specialist Health & Fitness Program - 6 Weeks	$384.30	$362.00	$36.20	$398.20	3.62%	Y	E
Inner West Aquatics members receive 50% discount (eligible fitness memberships only)							
Special Community Program	$0.00	$6.91	$0.69	$7.60	∞	Y	E
This fee is applicable to community organisations where formal arrangements have been negotiated and approved by Aquatics and Recreation							

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Facility Bookings							
A 20% deposit is required to confirm your booking. Cancellations made with less than seventy-two (72) hours' notice will result in the deposit being forfeited. Failiure to attend your booking(no show) will result in the full booking fee being forfeited. Bookings are not rescheduled or refunded due to inclement weather. Entry fees apply							
Additional Lifeguard required for booking charged at market rate					Hourly rate	Y	C
Use of Multipurpose Pool Per Hour	$100.20	$94.45	$9.45	$103.90	3.69%	Y	E
Filming fee – 5 hours or less	$1,635.90	$1,540.73	$154.07	$1,694.80	3.60%	Y	E
Filming fee - excess hours per hour	$404.80	$381.27	$38.13	$419.40	3.61%	Y	E
Photography Fee	$89.20	$84.09	$8.41	$92.50	3.70%	Y	E
Function Room Hire (multi purpose) per hour	$65.00	$61.27	$6.13	$67.40	3.69%	Y	E
Lane Hire							
Lane Hire - Schools within LGA (per 50m lane/per hour/pro-rata, plus entry fees)	$18.90	$17.82	$1.78	$19.60	3.70%	Y	E
Lane Hire - Schools Outside LGA (per 50m lane/per hour/pro-rata, plus entry fees)	$33.80	$31.91	$3.19	$35.10	3.85%	Y	E
Approved Affiliated Aquatics Sporting Clubs less than 50m lane hire per hour per lane	$2.90	$2.73	$0.27	$3.00	3.45%	Y	E
Approved Affiliated Aquatics Sporting Clubs 50m lane hire per hour per lane	$5.80	$5.45	$0.55	$6.00	3.45%	Y	E
General pool Hire 50m – Per Lane Per Hour, pro rata for varied pool lengths	$59.50	$56.09	$5.61	$61.70	3.70%	Y	E
Events							
Dive in Movie including entry - Adult	$26.70	$25.18	$2.52	$27.70	3.75%	Y	E
Dive in Movie including entry - Child 5-16yrs	$13.70	$12.91	$1.29	$14.20	3.65%	Y	E
Dive in Movie including entry - Pensioner	$14.90	$14.09	$1.41	$15.50	4.03%	Y	E
Creche							
Creche Per Child Per Hour	$6.40	$6.09	$0.61	$6.70	4.69%	Y	E
Creche 10 visit pass	$56.50	$53.27	$5.33	$58.60	3.72%	Y	E
Other Membership Fees							
Direct Debit failed payment fee	$6.60	$6.00	$0.60	$6.60	0.00%	Y	E
Miscellaneous							
Membership Card Replacement	$2.00	$1.91	$0.19	$2.10	5.00%	Y	B

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Miscellaneous [continued]							
Promotional activities	Prices can be varied for promotional, program development and marketing activities authorised by Inner West Council Senior Aquatics staff/delegated authorised officers. **Last year fee** Prices can be varied for promotional, program develpment and marketing activities authorised by Inner West Council Senior Aquatics staff/delegated authorised officers.					Y	E
Harmonisation activities	Prices or categories can be applied between Aquatics Centres where a fee does not currently exist or for program development activities authorised by senior aquatics staff/delegated officers.					Y	E

ADDITIONAL INNER WEST AQUATIC FEES

ASHFIELD AQUATIC CENTRE

Pool Entry

A valid government issued pensioner concession card or seniors card must be presented to be eligible for concession or senior rates. Please note our centres do not accept seniors savers cards.

Spa / Sauna

Senior/Tertiary Student Swim Spa Steam Sauna 10 Visits	$111.70	$105.27	$10.53	$115.80	3.67%	Y	C
Pension/General Concession Swim Spa Steam Sauna 10 Visits	$28.00	$26.36	$2.64	$29.00	3.57%	Y	C
Spa Steam Sauna Only	$10.60	$10.00	$1.00	$11.00	3.77%	Y	B
Spa Steam Sauna Only Pension/ General Concession	$2.80	$2.64	$0.26	$2.90	3.57%	Y	C
Spa Steam Sauna Only Senior/ Student	$7.90	$7.45	$0.75	$8.20	3.80%	Y	C
Swim Spa Steam Sauna	$18.30	$17.27	$1.73	$19.00	3.83%	Y	B
Adult Swim Spa Steam Sauna 10 Visits	$145.70	$137.27	$13.73	$151.00	3.64%	Y	C
Swim Spa Steam Sauna Pension/ General Concession	$4.30	$4.09	$0.41	$4.50	4.65%	Y	C
Swim Spa Steam Sauna Senior/ Student	$13.50	$12.73	$1.27	$14.00	3.70%	Y	C

DAWN FRASER BATHS

Pool Entry

To be eligible for a Family pool entry, adults must be parents or guardians of the children, or alternatively they must be adults who live with the children in the same domestic dwelling.
A valid government issued pensioner concession card or seniors card must be presented to be eligible for concession or senior rates. Please note our centres do not accept seniors savers cards.

Adult	$7.20	$6.82	$0.68	$7.50	4.17%	Y	B
Child 5-16 years	$4.30	$3.91	$0.39	$4.30	0.00%	Y	B
Child under 5 years (with Full paying adult)					No Charge	Y	B
Senior Card Holder/Full Time Student (Tertiary)	$3.90	$3.91	$0.39	$4.30	10.26%	Y	B
General Pensioner Concession	$1.60	$1.55	$0.15	$1.70	6.25%	Y	B
School fitness program	$12.00	$11.36	$1.14	$12.50	4.17%	Y	B
Additional child	$3.50	$3.36	$0.34	$3.70	5.71%	Y	B

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Pool Entry [continued]							
Non-Swimming Entry	$5.00	$4.73	$0.47	$5.20	4.00%	Y	B
Non-Swimming fee is waived for up to 2 parents or guardian accessing an Inner West Aquatic facility with a child who is enrolled in a program delivered by Inner West Aquatics. This includes Learn to Swim programs, Squads, Saturday Swim Club swim meets, or any other Inner West Aquatics program where a child is enrolled.							
Teachers with School Children					No Charge	Y	B
Family 4 persons (Maximum 2 adult) additional persons at additional child rate	$15.70	$14.82	$1.48	$16.30	3.82%	Y	B
Swim Membership							
1 month Pass - Adult	$56.00	$52.82	$5.28	$58.10	3.75%	Y	B
1 month Pass - Child 5-16 years	$31.30	$28.45	$2.85	$31.30	0.00%	Y	B
1 month Pass - Pensioner	$30.10	$27.36	$2.74	$30.10	0.00%	Y	B
1 month Pass - Seniors Card Holder/ Full Time Student (Tertiary)	$31.30	$29.55	$2.95	$32.50	3.83%	Y	B
1 month Pass - Family 4 persons (Maximum 2 adult)	$121.00	$114.00	$11.40	$125.40	3.64%	Y	B
Season Pass - Adult	$245.40	$231.18	$23.12	$254.30	3.63%	Y	B
Season Pass - Child 5-16 years	$100.60	$91.45	$9.15	$100.60	0.00%	Y	B
Season Pass - Pensioner	$71.00	$64.55	$6.45	$71.00	0.00%	Y	B
Season Pass - Seniors Card Holder	$0.00	$69.73	$6.97	$76.70	∞	Y	B
Season Pass - Family 4 persons (Maximum 2 adult)	$480.00	$452.09	$45.21	$497.30	3.60%	Y	B
Season Pass - Tertiary Student	$100.60	$93.27	$9.33	$102.60	1.99%	Y	B
Winter Swimming							
Access Fee must be paid at the beginning of each Winter Season							
Winter Swimmer Access	$0.00	$66.36	$6.64	$73.00	∞	Y	B
Winter Swimmer Access Concession	$0.00	$26.73	$2.67	$29.40	∞	Y	B
Health & Fitness							
Wellness class 1 hour – Swim Membership holders	$14.70	$13.91	$1.39	$15.30	4.08%	Y	E
Discounted rate for customers with Inner West Swim memberships							
Wellness class 1 hour – Non-members	$21.20	$20.00	$2.00	$22.00	3.77%	Y	E

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
Facility Bookings							
All hire of Baths to be at Centre Manager's discretion							
Filming Fee (commercial purposes) - assumes Baths remain open. If Baths are required to be closed then function prices will apply							
Function Hire (for functions held outside normal pool hours and includes the labour cost for provision of a supervisor)							
A 20% deposit required to confirm your booking. Cancellations made with less than seventy-two (72) hours' notice will result in the deposit being forfeited. Failiure to attend your booking (no show) will result in the full booking fee being forfeited. Bookings are not rescheduled or refunded due to inclement weather. Entry fees apply							
Function hire – 5 hours or less	$2,102.00	$1,979.73	$197.97	$2,177.70	3.60%	Y	E
Function hire – excess hours per hour	$421.20	$396.73	$39.67	$436.40	3.61%	Y	E
Miscellaneous							
Membership Card Replacement	$2.00	$1.91	$0.19	$2.10	5.00%	Y	B
Promotional activities	Prices can be varied for promotional, program develpment and marketing activities authorised by Inner West Council Senior Aquatics staff/delegated authorised officers.					Y	E
Harmonisation activities	Prices or categories can be applied between Aquatics Centres where a fee does not currently exist or for program development activities authorised by senior aquatics staff/delegated officers.					Y	E
FANNY DURACK AQUATIC CENTRE							
Pool Entry							
To be eligible for a Family pool entry, adults must be parents or guardians of the children, or alternatively they must be adults who live with the children in the same domestic dwelling. A valid government issued concession card or seniors card must be presented to be eligible for concession or senior rates. Please note our centres do not accept seniors savers cards.							
Adult	$7.40	$7.00	$0.70	$7.70	4.05%	Y	B
Child under 5 years (with Full paying adult)					Free	Y	B
Child 5-16 years	$4.30	$4.09	$0.41	$4.50	4.65%	Y	B
School Group Entry	$3.60	$3.45	$0.35	$3.80	5.56%	Y	B
Full Time Student (Tertiary) and Seniors Card Holder	$5.60	$5.27	$0.53	$5.80	3.57%	Y	B
General Pensioner Concession	$1.60	$1.55	$0.15	$1.70	6.25%	Y	B
Non-Swimming Entry	$5.00	$4.73	$0.47	$5.20	4.00%	Y	B
Non-Swimming fee is waived for up to 2 parents or guardian accessing an Inner West Aquatic facility with a child who is enrolled in a program delivered by Inner West Aquatics. This includes Learn to Swim programs, Squads, Saturday Swim Club swim meets, or any other Inner West Aquatics program where a child is enrolled.							
Family 4 persons (Maximum 2 adult) additional persons at additional Child rate	$20.10	$19.00	$1.90	$20.90	3.98%	Y	B
Adult 20 Visit	$127.40	$120.00	$12.00	$132.00	3.61%	Y	B
Child/School Student and Concession Card Holder 20 Visit	$64.10	$60.36	$6.04	$66.40	3.59%	Y	B

continued on next page ...

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Pool Entry [continued]							
Senior Card Holder/Tertiary Student 20 Visit	$101.00	$95.18	$9.52	$104.70	3.66%	Y	B
Additional child	$3.50	$3.36	$0.34	$3.70	5.71%	Y	E
Swim Membership							
Season Pass - Adult	$414.10	$390.00	$39.00	$429.00	3.60%	Y	B
Season Pass - Child 5 -16 years	$165.50	$155.82	$15.58	$171.40	3.56%	Y	B
Season Pass - Additional child	$92.10	$86.82	$8.68	$95.50	3.69%	Y	B
Season Pass - Family 4 persons (Maximum 2 adult) additional persons at additional child rate	$590.00	$555.73	$55.57	$611.30	3.61%	Y	B
Season Pass – Seniors Card Holder/ Full Time Student (Tertiary)	$329.00	$309.91	$30.99	$340.90	3.62%	Y	B
Season Pass – Pensioner concession	$330.00	$310.82	$31.08	$341.90	3.61%	Y	B
Health and Fitness							
Adult	$21.20	$20.00	$2.00	$22.00	3.77%	Y	E
Senior/Full Time Student (Tertiary)	$16.10	$15.18	$1.52	$16.70	3.73%	Y	E
Adult 10 Visit	$182.80	$172.18	$17.22	$189.40	3.61%	Y	E
Senior/Full Time Student (Tertiary) 10 Visit	$136.30	$128.45	$12.85	$141.30	3.67%	Y	E
Pensioner Concession 10 Visit	$113.20	$106.64	$10.66	$117.30	3.62%	Y	E
Pensioner Concession	$14.00	$13.27	$1.33	$14.60	4.29%	Y	E
Other Membership Fees							
Membership Card Replacement	$2.00	$1.91	$0.19	$2.10	5.00%	Y	E
Miscellaneous							
Promotional activities	Prices can be varied for promotional, program develpment and marketing activities authorised by Inner West Council Senior Aquatics staff/delegated authorised officers.					Y	E
Harmonisation activities	Prices or categories can be applied between Aquatics Centres where a fee does not currently exist or for program development activities authorised by senior aquatics staff/delegated officers.					Y	E

DEBBIE & ABBEY BORGIA COMMUNITY RECREATION CENTRE - STEEL PARK

Court Hire

A 20% deposit may be required to confirm your date. Bookings are to be paid in full, in advance of your booking

Full court - per hour - booking of at least 10 consecutive weeks	$0.00	$74.82	$7.48	$82.30	∞	Y	E
Full court – per hour	$88.30	$83.18	$8.32	$91.50	3.62%	Y	E
Table Tennis table – per hour	$19.10	$18.82	$1.88	$20.70	8.38%	Y	E
Badminton/ Pickleball Indoor Court – per hour	$28.20	$26.36	$2.64	$29.00	2.84%	Y	E

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Room Hire							
Meeting room 1 - per hour	$37.30	$35.18	$3.52	$38.70	3.75%	Y	E
Meeting room 1 - per hour, Not for Profit organisations	$25.20	$23.82	$2.38	$26.20	3.97%	Y	E
Meeting room 2 - per hour	$25.20	$23.82	$2.38	$26.20	3.97%	Y	E
Meeting room 2 - per hour, Not for Profit organisations	$17.50	$16.55	$1.65	$18.20	4.00%	Y	E
Meeting room 4 - per hour	$25.20	$23.82	$2.38	$26.20	3.97%	Y	E
Meeting room 4 - per hour, Not for Profit organisations	$17.50	$16.55	$1.65	$18.20	4.00%	Y	E
Meeting room 5 - per hour	$37.30	$35.18	$3.52	$38.70	3.75%	Y	E
Meeting room 5 - per hour, Not for Profit organisations	$25.20	$23.82	$2.38	$26.20	3.97%	Y	E
Meeting room 6 - per hour	$37.30	$35.18	$3.52	$38.70	3.75%	Y	E
Meeting room 6 - per hour, Not for Profit organisations	$25.20	$23.82	$2.38	$26.20	3.97%	Y	E
Multi-purpose hall 1 - per hour	$55.80	$52.64	$5.26	$57.90	3.76%	Y	E
Multi-purpose hall 1 - per hour, Not for Profit organisations	$37.30	$35.18	$3.52	$38.70	3.75%	Y	E
Multi-purpose hall 2 - per hour	$43.60	$41.09	$4.11	$45.20	3.67%	Y	E
Multi-purpose hall 2 - per hour, Not for Profit organisations	$28.60	$27.00	$2.70	$29.70	3.85%	Y	E
Multi-purpose hall 3 - per hour	$31.20	$29.45	$2.95	$32.40	3.85%	Y	E
Multi-purpose hall 3 - per hour, Not for Profit organisations	$21.20	$20.00	$2.00	$22.00	3.77%	Y	E
Programmed Activities - PCYC Run - Member/non member price to be added							
Casual basketball shooting - Adult	$7.70	$7.27	$0.73	$8.00	3.90%	Y	E
Casual basketball shooting - Child	$5.00	$4.73	$0.47	$5.20	4.00%	Y	E
Social Table Tennis	$6.40	$6.09	$0.61	$6.70	4.69%	Y	E
Social Badminton	$6.40	$6.09	$0.61	$6.70	4.69%	Y	E
Tai Chi							
Pensioner Card/Health Care Card Holder	$10.30	$9.73	$0.97	$10.70	3.88%	Y	E
Adult	$15.90	$15.00	$1.50	$16.50	3.77%	Y	E
Boxercise							
Pensioner Card/Health Care Card Holder	$11.60	$11.00	$1.10	$12.10	4.31%	Y	E
Adult	$19.10	$18.00	$1.80	$19.80	3.66%	Y	E
10 Pass Card	$166.40	$156.73	$15.67	$172.40	3.61%	Y	E
Gentle Exercise							
Pensioner Card/Health Care Card Holder	$10.30	$9.73	$0.97	$10.70	3.88%	Y	E
Adult	$10.30	$9.73	$0.97	$10.70	3.88%	Y	E
10 Pass Card	$83.70	$78.91	$7.89	$86.80	3.70%	Y	E

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Pickleball							
Adult	$0.00	$10.91	$1.09	$12.00	∞	Y	E
Miscellaneous							
Promotional activities	Prices can be varied for promotional, program development and marketing activities authorised by Inner West Council Senior Aquatics and Recreation staff/delegated authorised officers.					Y	E
Harmonisation activities	Prices or categories can be applied between Recreation Centres where a fee does not currently exist or for program development activities authorised by senior aquatics and recreation staff/delegated officers.					Y	E
Robyn Webster Sports centre							
Court Hire							
Full court	$88.30	$83.18	$8.32	$91.50	3.62%	Y	E
Full court - per hour - booking of at least 10 consecutive weeks	$79.40	$74.82	$7.48	$82.30	3.65%	Y	E
Pickleball Outdoor Court Hire	$0.00	$20.45	$2.05	$22.50	∞	Y	E
Badminton/Pickleball Indoor Court	$28.00	$26.36	$2.64	$29.00	3.57%	Y	E
Full court - LGA schools	$44.10	$41.54	$4.15	$45.70	3.63%	Y	E
Schools within LGA can book indoor courts, at a discounted rate, between 9am-3pm weekdays during school term. Schools outside LGA normal fees apply.							
Full court - LGA schools - booking of at least 10 weeks	$40.00	$37.64	$3.76	$41.40	3.50%	Y	E
Schools within LGA can book indoor courts, at a discounted rate, between 9am-3pm weekdays during school term. Schools outside LGA normal fees apply.							
Hire							
Table Tennis table - per hour	$20.00	$18.81	$1.88	$20.70	3.50%	Y	E
Program Entry							
Adult	$10.00	$9.46	$0.95	$10.40	4.00%	Y	E
Child 5-16 years	$7.00	$6.64	$0.66	$7.30	4.29%	Y	E
Senior Card Holder/Tertiary Student	$7.00	$6.64	$0.66	$7.30	4.29%	Y	E
General Pensioner Concession	$5.00	$4.73	$0.47	$5.20	4.00%	Y	E
Miscellaneous							
Promotional activities	Prices can be varied for promotional, program development and marketing activities authorised by Inner West Council Senior Aquatics and Recreation staff/delegated authorised officers.					Y	E
Promotional activities	Prices can be varied for promotional, program develpment and marketing activities authorised by Inner West Council Senior Aquatics and Recreation staff/delegated authorised officers.					Y	
Harmonisation activities	Prices or categories can be applied between Recreation Centres where a fee does not currently exist or for program development activities authorised by senior aquatics and recreation staff/delegated officers.					Y	E

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
CHILDRENS SERVICES							
CHILDREN & FAMILY SERVICES - Early Learning Centres							
John McMahon Early Learning Centre, Leichhardt Early Learning Centre, Leichhardt Park Early Learning Centre							
Enrolment Fee	$96.00	$100.00	$0.00	$100.00	4.17%	N	B
Refundable Deposit							
Children enrolled for 1-3 days per week	$930.00	$969.00	$0.00	$969.00	4.19%	N	B
Children enrolled for 4-5 days per week	$1,549.00	$1,613.00	$0.00	$1,613.00	4.13%	N	B
Daily Fees							
Children in the 0 – 2 Years Room	$161.00	$167.50	$0.00	$167.50	4.04%	N	B
Children in the 2 – 3 Years Rooms	$154.00	$160.00	$0.00	$160.00	3.90%	N	B
Children in the 3 – 5 Years Rooms	$149.00	$155.00	$0.00	$155.00	4.03%	N	B
Late Payment of Fees							
Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery	5% of weekly fee charged					N	B
After Hours Collection							
On the first 2 occasions per calendar month a charge will be made every 15 minutes or part thereof	$35.00	$36.40	$0.00	$36.40	4.00%	N	B
After the second occasion within the calendar month and for the rest of the calendar year $62.50 for the first 15 minutes or part thereof and then $53 for every subsequent 15 minutes or part thereof	$60.00	$62.50	$0.00	$62.50	4.17%	N	B
Annandale Early Learning Centre							
Enrolment Fee	$96.00	$100.00	$0.00	$100.00	4.17%	N	B
Refundable Deposit							
Children enrolled for 1-3 days per week	$951.00	$990.00	$0.00	$990.00	4.10%	N	B
Children enrolled for 4-5 days per week	$1,584.00	$1,650.00	$0.00	$1,650.00	4.17%	N	B
Daily Fees							
Children in the 0 – 3 Years Room	$161.00	$167.50	$0.00	$167.50	4.04%	N	B
Children in the 3 – 5 Years Room	$155.00	$161.50	$0.00	$161.50	4.19%	N	B

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
Late Payment of Fees							
Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery				5% of weekly fee charged		N	B
After Hours Collection							
On the first 2 occasions of the calendar month a charge will be made every 15 minutes or part thereof	$35.00	$36.40	$0.00	$36.40	4.00%	N	B
After the second occasion within the calendar month and for the rest of the calendar year $62.50 for the first 15 minutes or part thereof and then $53 for every subsequent 15 minutes or part thereof	$60.00	$62.50	$0.00	$62.50	4.17%	N	B
Balmain - Rozelle Occasional Care							
Hourly Fee (minimum 5 hour)	$18.00	$18.50	$0.00	$18.50	2.78%	N	B
Enrolment Fee	$86.00	$89.50	$0.00	$89.50	4.07%	N	B
Fee for after hours collection	$35.00	$36.40	$0.00	$36.40	4.00%	N	B
$21.75 for the first ten minutes or part thereof and $2 per minute after that	$21.00	$21.75	$0.00	$21.75	3.57%	N	B
Cancellation prior to booked day	$5.00	$5.20	$0.00	$5.20	4.00%	N	B
Cancellation on booked day or failure to attend on booked day	$35.00	$36.40	$0.00	$36.40	4.00%	N	B
Venue Hire							
Room Hire for Children's Birthday Parties(Minimum booking – 4 hours)	$75.00	$70.91	$7.09	$78.00	4.00%	Y	B
Full Day Booking for Children's Parties	$543.00	$513.64	$51.36	$565.00	4.05%	Y	B
Room Hire for Commercial Purposes	$80.00	$75.45	$7.55	$83.00	3.75%	Y	B
Monday to Friday after 5pm per hr	$87.00	$82.27	$8.23	$90.50	4.02%	Y	B
Refundable security & key deposit – payable upon booking	$278.00	$289.00	$0.00	$289.00	3.96%	N	B
Cancellation fees for venue hire							
More than one month prior to booking – 25% of deposit	$69.00	$65.36	$6.54	$71.90	4.20%	Y	B
Less than one month and more than 10 working days prior to booking – 50% of deposit	$139.00	$131.36	$13.14	$144.50	3.96%	Y	B
Less than 10 working days prior to booking – 100% of deposit	$278.00	$262.73	$26.27	$289.00	3.96%	Y	B
Inner West Family Day Care							
Venue Hire							
Room Hire for Children's Birthday Parties (Minimum booking – 4 hours)	$75.00	$70.91	$7.09	$78.00	4.00%	Y	B
Full day booking for children's parties	$543.00	$513.64	$51.36	$565.00	4.05%	Y	B
Room Hire for Commercial purposes	$81.00	$76.36	$7.64	$84.00	3.70%	Y	B
Monday to Friday after 5pm per hr	$87.00	$82.27	$8.23	$90.50	4.02%	Y	B

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
Venue Hire [continued]							
Refundable security & key deposit – payable upon booking	$278.00	$289.00	$0.00	$289.00	3.96%	N	G
Cancellation fees for venue hire							
More than one month prior to booking – 25% of deposit	$69.00	$65.36	$6.54	$71.90	4.20%	Y	B
Less than one month and more than 10 working days prior to booking – 50% of deposit	$139.00	$131.36	$13.14	$144.50	3.96%	Y	B
Less than 10 working days prior to booking – 100% of deposit	$278.00	$262.73	$26.27	$289.00	3.96%	Y	B
CHILDREN & FAMILY SERVICES - Early Learning Centres							
Addison Rd Early Learning Centre, Cavendish St Early Learning Centre, Deborah Little Early Learning Centre, Enmore Early Learning Centre, May Murray Early Learning Centre, Tillman Park Early Learning Centre							
Enrolment Fee	$96.00	$100.00	$0.00	$100.00	4.17%	N	B
Refundable Deposit							
Refundable Bond			Full daily fee per number of days enrolled * 2 weeks			N	G
Daily Fees							
Daily Fees	$155.00	$161.50	$0.00	$161.50	4.19%	N	B
Late Payment of Fees							
Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery				5% of weekly fee charged		N	B
After Hours Collection							
On the first two occasions of the calendar month a charge will be made every 15 minutes or part thereof	$35.00	$36.40	$0.00	$36.40	4.00%	N	B
After the second occasion within the calendar month and for the rest of the calendar year $62.50 for the first 15 minutes or part thereof and then $53 for every subsequent 15 minutes or part thereof	$60.00	$62.50	$0.00	$62.50	4.17%	N	B
Globe Preschool							
Enrolment Fee	$96.00	$100.00	$0.00	$100.00	4.17%	N	B
Refundable Deposit							
Refundable Bond			Full daily fee per number of days enrolled * 2 weeks			N	B
Daily Fees							
Preschool Daily Fee	$86.00	$89.50	$0.00	$89.50	4.07%	N	B

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
Daily Fees [continued]							
Note: In accordance with State Government guidelines, eligible families may receive fee reductions under the Start Strong Fee Relief Program, delivered through a fee pass through arrangement					.	N	B
Late Payment of Fees							
Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery				5% of weekly fee charged		N	B
After Hours Collection							
On the first two occasions of the calendar month a charge will be made every 15 minutes or part thereof	$35.00	$36.40	$0.00	$36.40	4.00%	N	B
After the second occasion within the calendar month and for the rest of the calendar year $62.50 for the first 15 minutes or part thereof and then $53 for every subsequent 15 minutes or part thereof	$60.00	$62.50	$0.00	$62.50	4.17%	N	B
Out of School Hours Care							
Enrolment Fee per child	$73.00	$76.00	$0.00	$76.00	4.11%	N	B
After School Care							
Session Fees							
Permanent Session fee per child	$33.00	$34.30	$0.00	$34.30	3.94%	N	B
Casual Session fee per child	$34.00	$35.40	$0.00	$35.40	4.12%	N	B
Non-Notification Fee Per Family Per Session – all After School Services (Failure to advise absence by 3pm on a booked session)	$13.00	$13.50	$0.00	$13.50	3.85%	N	B
Before School Care							
Permanent Session fee per child	$25.00	$26.00	$0.00	$26.00	4.00%	N	B
Casual Session fee per child	$26.00	$27.00	$0.00	$27.00	3.85%	N	B
School Holiday Care							
Session Fees							
Session fee (excursions costs included)	$89.00	$92.50	$0.00	$92.50	3.93%	N	B
Late Payment of Fees							
Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery				5% of weekly fee charged		N	B

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
After Hours Collection							
On the first two occasions of the calendar month a charge will be made every 15 minutes or part thereof	$35.00	$36.40	$0.00	$36.40	4.00%	N	B
After the second occasion within the calendar month and for the rest of the calendar year $62.50 for the first 15 minutes or part thereof and then $53 for every subsequent 15 minutes or part thereof	$60.00	$62.50	$0.00	$62.50	4.17%	N	B
Refundable Deposit							
Refundable Bond	Full daily fee per number of days enrolled * 2 weeks					N	G
Yirran Gumal Early Learning Centre							
Refundable Bond	Full daily fee per number of days enrolled * 2 weeks					N	G
Daily Fees	$150.00	$156.00	$0.00	$156.00	4.00%	N	C
Enrolment Fee	$94.00	$97.50	$0.00	$97.50	3.72%	N	C
On the first two occasions of the calendar month a charge will be made every 15 minutes or part thereof / After Hours Collection	$34.00	$35.40	$0.00	$35.40	4.12%	N	C
After the second occasion within the calendar month and for the rest of the calendar year $60.25 for the first 15 minutes or part thereof and then $51 for every subsequent 15 minutes or part thereof/After Hours Collection	$58.00	$60.25	$0.00	$60.25	3.88%	N	C
Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery	5% of weekly fee charged					N	B
CHILDREN & FAMILY SERVICES - Family Day Care							
Inner West Family Day Care							
Enrolment Fee Per Child	$110.00	$114.00	$0.00	$114.00	3.64%	N	B
Educator Support Fee Per Child Per Hour	$2.05	$2.12	$0.00	$2.12	3.41%	N	B
Community Play Session Fee per family	$6.00	$6.25	$0.00	$6.25	4.17%	N	B
Late Payment Fee – a fee applies to educators with support fees outstanding	$29.00	$30.00	$0.00	$30.00	3.45%	N	B
Annual Educator Re-registration	$179.00	$186.00	$0.00	$186.00	3.91%	N	B
New Educator Start-up fee	$347.00	$328.18	$32.82	$361.00	4.03%	Y	B
New Educator Start-Up Resource Kit – per new educator (if hard copies required)	$127.00	$120.00	$12.00	$132.00	3.94%	Y	B
Breach of Educator Registration Agreement	$87.00	$90.50	$0.00	$90.50	4.02%	N	B
Educator Play Session Transport - per educator per trip	$11.00	$11.40	$0.00	$11.40	3.64%	N	B

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
COMMUNITY WELLBEING							
COMMUNITY BUS							
Monday- Friday (7am – 5pm) - per hour	$24.00	$22.73	$2.27	$25.00	4.17%	Y	B
Monday – Friday (after 5pm) - per hour	$58.00	$54.55	$5.45	$60.00	3.45%	Y	B
Saturday – per hour	$58.00	$54.55	$5.45	$60.00	3.45%	Y	B
Sunday - per hour	$93.00	$87.27	$8.73	$96.00	3.23%	Y	B
Kilometre Fees							
Kilometre fees apply per trip and are charged in addition to hourly hire fees							
50kms or less	$30.00	$28.18	$2.82	$31.00	3.33%	Y	B
51kms – 100kms	$61.00	$57.27	$5.73	$63.00	3.28%	Y	B
101kms – 150kms	$80.00	$75.45	$7.55	$83.00	3.75%	Y	B
151kms – 200kms	$121.00	$113.64	$11.36	$125.00	3.31%	Y	B
201kms – 250kms	$135.00	$127.27	$12.73	$140.00	3.70%	Y	B
251kms – 300kms	$157.00	$148.18	$14.82	$163.00	3.82%	Y	B
301kms – 350kms	$197.00	$185.45	$18.55	$204.00	3.55%	Y	B
351kms or more	$231.00	$217.27	$21.73	$239.00	3.46%	Y	B
Cancellation Fee (this applies to all bookings cancelled without minimum 5 working days notice)	$80.00	$75.45	$7.55	$83.00	3.75%	Y	B
NEWTOWN NEIGHBOURHOOD CENTRE BUS & DRIVER							
Day trips inside IWC LGA (Full Day or Part thereof) per hour	$193.00	$181.82	$18.18	$200.00	3.63%	Y	B
Day trips outside IWC LGA (Full Day or Part thereof) per hour	$217.00	$204.55	$20.45	$225.00	3.69%	Y	B
Hannaford Community Centre							
Membership Fee	$0.00	$9.09	$0.91	$10.00	∞	Y	
Various activities - Fee for participation in activities and Council program				Up to $26.00/Session **Last year fee** Up to $25.00/Session		Y	C
Sale of Items - Fee for assorted items sold				Up to $52.00 **Last year fee** Up to $50.00		Y	C

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
LIBRARY, HISTORY & VENUES							
OVERDUE AND LOST ITEMS							
Lost or damaged items			Full replacement cost plus $15.70 processing fee			N	
Lost or replacement library card	$5.50	$6.00	$0.00	$6.00	9.09%	N	B
Compassion waiver			On written application with supporting documentation			N	B
INTERLIBRARY LOANS							
Base ILL fee applicable to all loan requests	$5.50	$5.45	$0.55	$6.00	9.09%	Y	B
All other libraries, excluding NSW Public libraries		$30.50 for postage, plus if applicable Recovery Costs plus GST.				Y	B
Other SWIFT Libraries			All costs to be borne by applicant.			Y	B
PHOTOCOPYING, PRINTING AND SCANNING							
A4 black and white page	$0.20	$0.18	$0.02	$0.20	0.00%	Y	E
A3 black and white page	$0.40	$0.36	$0.04	$0.40	0.00%	Y	E
A4 colour page	$1.00	$0.91	$0.09	$1.00	0.00%	Y	E
A3 colour page	$2.00	$1.82	$0.18	$2.00	0.00%	Y	E
Scanning					No charge	Y	A
SALE OF ITEMS							
Used or discarded Library items					Various prices	Y	B
Local history books					Up to $50.00	Y	B
Headphones					Up to $10.00	Y	B
USB sticks					Up to $10.00	Y	B
LOCAL HISTORY							
Local history research					First half hour free then $104 hour	N	B
Local history research (health or concession card holder)					First half hour free then $52/hour	N	B
PROGRAMMING OR ACTIVITIES							
Various activities (excludes baby rhyme time, story time)					$30.00 per workshop **Last year fee** Up to $130.00	Y	B
Various activities (excludes baby rhyme time, story time) health or concession card holder					$15.00 per workshop **Last year fee** Up to $65.00	Y	B
RENTAL OF MEETING ROOMS							
For fees please see COMMUNITY SERVICES & CULTURE section of the Fees and Charges - RENTAL OF LIBRARY MEETING ROOMS - Leichhardt & Balmain Library						Y	B

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
REPRODUCTION OF COUNCIL OWNED IMAGES							
Commercial rate (web site or graphic) per image	$120.00	$300.00	$0.00	$300.00	150.00%	N	E
Private use per image (one off use)	$32.00	$35.00	$0.00	$35.00	9.38%	N	E
Private use with health care card	$21.00	$25.00	$0.00	$25.00	19.05%	N	E
Commercial rates: Publishing hardcopy per image	$625.00	$650.00	$0.00	$650.00	4.00%	N	E
Commercial rates: Hardcopy printed format 1 page or less	$315.00	$330.00	$0.00	$330.00	4.76%	N	E
Commercial Networks: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights), per image	$315.00	$330.00	$0.00	$330.00	4.76%	N	E
Non-Commercial Networks: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights), per image	$165.00	$200.00	$0.00	$200.00	21.21%	N	E
Cover & images for hoardings per image	$650.00	$700.00	$0.00	$700.00	7.69%	N	E
FILMING WITHIN COUNCIL BUILDING							
Commercial Rate: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights)		$400 per hour (subject to approval & availability of staff) **Last year fee** $250 per hour (subject to approval & availability of staff)				N	
Not-for-profit rate: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights)		$200 per hour (Subject to approval & availability of staff) **Last year fee** $125 per hour (Subject to approval & availability of staff)				N	A

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
EVENTS							
FESTIVALS & EVENTS							
Flagship Festivals & Events							
Stands							
Food Stand Local	$135.00	$140.00	$0.00	$140.00	3.70%	N	B
Non Food Stand Local	$113.00	$117.00	$0.00	$117.00	3.54%	N	B
Stalls							
Food Local 3m x 3m	$570.00	$591.00	$0.00	$591.00	3.68%	N	B
Food non-local 3m x 3m	$683.00	$708.00	$0.00	$708.00	3.66%	N	B
Food Van Local	$640.00	$591.00	$0.00	$591.00	-7.66%	N	B
Food Van Non-Local	$784.00	$708.00	$0.00	$708.00	-9.69%	N	B
Commercial businesses Local 3m x 3m	$458.20	$474.70	$0.00	$474.70	3.60%	N	B
Commercial businesses Non-local 3m x 3m	$549.00	$569.00	$0.00	$569.00	3.64%	N	B
Local Not for profit/community organisations 3m x 3m	$230.00	$238.00	$0.00	$238.00	3.48%	N	B
Non-Local Not for profit/community organisations 3m x 3m	$277.00	$287.00	$0.00	$287.00	3.61%	N	B
Power – food commercial stalls	$103.00	$107.00	$0.00	$107.00	3.88%	N	B
Power – local not for profit/community organisations	$55.00	$57.00	$0.00	$57.00	3.64%	N	B
Site only							
Food Local 3m x 3m	$318.00	$329.00	$0.00	$329.00	3.46%	N	B
Food Non-local 3m x 3m	$380.00	$394.00	$0.00	$394.00	3.68%	N	B
Commercial businesses Local 3m x 3m	$257.00	$266.00	$0.00	$266.00	3.50%	N	B
Commercial businesses Non-local 3m x 3m	$309.00	$320.00	$0.00	$320.00	3.56%	N	B
Local Not for profit/community organisations 3m x 3m	$141.00	$146.00	$0.00	$146.00	3.55%	N	B
Non-Local Not for profit/community organisations 3m x 3m	$169.00	$175.00	$0.00	$175.00	3.55%	N	B
Power – food commercial stalls	$103.00	$107.00	$0.00	$107.00	3.88%	N	B
Power – local not for profit/community organisations	$55.00	$57.00	$0.00	$57.00	3.64%	N	B
Small - Scale Festivals & Events							
Stalls							
Food Local 3m x 3m	$363.00	$376.00	$0.00	$376.00	3.58%	N	B
Food Non-Local 3m x 3m	$436.00	$452.00	$0.00	$452.00	3.67%	N	B
Food van Local	$277.00	$376.00	$0.00	$376.00	35.74%	N	B
Food Van Non-Local	$321.00	$452.00	$0.00	$452.00	40.81%	N	B
Commercial businesses Local 3m x 3m	$195.00	$202.00	$0.00	$202.00	3.59%	N	B
Commercial businesses Non-local 3m x 3m	$234.00	$242.00	$0.00	$242.00	3.42%	N	B

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Stalls [continued]							
Non-profit/community organisations 3m x 3m	$128.00	$133.00	$0.00	$133.00	3.91%	N	B
Non-Local Not for profit/community organisations 3m x 3m	$153.00	$159.00	$0.00	$159.00	3.92%	N	B
Power – food commercial stalls	$103.00	$107.00	$0.00	$107.00	3.88%	N	B
Power – local not for profit/community organisations	$55.00	$57.00	$0.00	$57.00	3.64%	N	B
Stands							
Food Stand Local	$112.00	$116.00	$0.00	$116.00	3.57%	N	B
Non Food Stand Local	$90.00	$93.00	$0.00	$93.00	3.33%	N	B
Site only							
Food Local 3m x 3m	$138.00	$142.00	$0.00	$142.00	2.90%	N	B
Food Non-local 3m x 3m	$165.00	$171.00	$0.00	$171.00	3.64%	N	B
Commercial businesses Local 3m x 3m	$81.00	$84.00	$0.00	$84.00	3.70%	N	B
Commercial businesses Non-local 3m x 3m	$95.00	$98.00	$0.00	$98.00	3.16%	N	B
Non-profit/community organisations 3m x3m	$69.00	$71.00	$0.00	$71.00	2.90%	N	B
Non-Local Not for profit/community organisations 3m x 3m	$81.00	$84.00	$0.00	$84.00	3.70%	N	B
Power – food commercial stalls	$103.00	$107.00	$0.00	$107.00	3.88%	N	B
Power – local not for profit/community organisations	$55.00	$57.00	$0.00	$57.00	3.64%	N	B

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
ENGINEERING							
TECHNICAL SERVICES							
RESTORATIONS & INFRASTRUCTURE CHARGES							
Restoration involves substantial removal, remediation and tipping charges.							
Application Fees and Security Deposits							
Road Opening Application Fee (non-refundable) – Plus – per application	$138.80	$143.80	$0.00	$143.80	3.60%	N	C
Additional inspections (business hours) – per application	$203.90	$211.30	$0.00	$211.30	3.63%	N	C
Road Opening Security Deposit (refundable) – Minimum charge for minor works in the footpath only – per application	$1,850.00	$1,916.60	$0.00	$1,916.60	3.60%	N	G
Road Opening Security Deposit (refundable) – Minimum charge when includes minor restoration within the roadway – per application	$3,303.00	$3,422.00	$0.00	$3,422.00	3.60%	N	G
Road Opening Security Deposit (refundable) – Minimum charge for other than minor restoration within the footpath or roadway – per application	$4,625.00	$4,792.00	$0.00	$4,792.00	3.61%	N	G
Security Deposit (refundable) for restoration works or other infrastructure works at applicant's request – per item	30% of calculated restoration cost based on Council's fees and charges.					N	G
Security deposit (refundable) for construction of public domain works for compliance with Development Consent – per item	120% of cost for work based on Council's fees and charges					N	G
Unauthorised work or Late lodgement Fee (non-refundable) – per application	$718 + additional 40% of calculated associated lease fee (hoarding or occupation fees) **Last year fee** $693 + additional 40% of calculated associated lease fee (hoarding or occupation fees)					N	B
Emergency or make safe works - Callout fee (daytime hours)	Cost plus 20%; Minimum $1500					Y	D
Emergency or make safe works - Callout fee (after hours)	Cost plus 20%; Minimum $3000					Y	D
Asset Integrity Charge – per item	30% of calculated restoration cost based on Council's fees and charges					N	C
An assets integrity charge is applicable to all restoration works (other than those associated with a vehicle crossing approval) to cover costs of damage to and accelerated failure of Council's adjoining infrastructure due to the impact of the road opening and contribute towards the ongoing maintenance of the asset.							

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Application Fees and Security Deposits [continued]							
Night/Weekend/Restricted Hours Work – A surcharge on the scheduled fees will be applied for works outside normal business hours (8.00am to 5.00pm) or due to constrained sites which require limited daytime hours (ie: CBD/State or Regional Road, works requiring ROL or other time-limiting restriction) – per item	30% of calculated restoration cost based on Council's fees and charges. Where applicable, a Concrete Plant opening fee will also be charged at a rate of $3,290.00 per plant opening. For road opening restorations < $5m^2$ a 50% reduction on the Plant Opening Fee may be applicable, subject to Council review of the subject location and restoration works. **Last year fee** 30% of calculated restoration cost based on Council's fees and charges. Where applicable, a Concrete Plant opening fee will also be charged at a rate of $3,176.00 per plant opening. For road opening restorations < $5m^2$ a 50% reduction on the Plant Opening Fee may be applicable, subject to Council review of the subject location and restoration works.					N	C
Traffic Control Costs – A surcharge on the scheduled fees may be applicable for traffic control costs depending on the location and scope of works, subject to confirmation at time of pricing – per item	20% of calculated restoration cost based on Council's fees and charges. At the discretion of Council, the traffic control charge may be calculated based on the particular needs of that project, based on $896 per traffic controller per day. **Last year fee** 20% of calculated restoration cost based on Council's fees and charges. At the discretion of Council, the traffic control charge may be calculated based on the particular needs of that project, based on $865 per traffic controller per day.					N	C
Restoration Agreements – At the discretion of Council's Engineering Services Manager and as approved by the Infrastructure Director, Council may choose to negotiate on the set restoration charges with a Utility Authority, Other State Authority, a company or individual for larger restoration projects or where a memorandum of understanding has been established between Council and the Utility Authority, Other State Authority, company or individual – per item	POA					N	C
Late Payment of Fees – Supply of Inaccurate Dimensions – per application	$322.90	$334.60	$0.00	$334.60	3.62%	N	C
Cancellation Fee – per item	10% of original fees (excluding deposit)					N	C
Un-authorised road works – applicable to un-authorised road &/or footpath openings, driveways and all other public infrastructure works undertaken without an approved Council permit – per item	10% surcharge on calculated restoration cost based on fees and charges					N	C
Building Works Security Deposits (including complying developments)							
Development Works – Security Deposit Inspection Fee – per inspection	$404.80	$419.40	$0.00	$419.40	3.61%	N	C
Security Deposit – Alterations/ Additions and/or roadworks - Value of development works $100,000 - $299,999	$3,238.00	$3,355.00	$0.00	$3,355.00	3.61%	N	G
Security Deposit – Alterations/ Additions - Value of development works $300,000 - $799,999 and/or including pool or substantial demolition	$6,475.00	$6,709.00	$0.00	$6,709.00	3.61%	N	G

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
Building Works Security Deposits (including complying developments) [continued]							
Security Deposit – All other development	1% of value of development works, minimum $8,000					N	G
Security Deposit – Where roadworks required as part of development – Applies if greater than any of the above	120% of cost of roadworks, based on adopted Fees and Charges					N	G
Establishment							
Establishment Fee – All restorations, road opening and infrastructure works – per item	$508.50	$526.90	$0.00	$526.90	3.62%	N	D
Road Pavement - Concrete							
Council Officers are required to carry out schedule inspections and sign off all completed works.							
Reinforced Concrete Road (225mm) – per m²	$751.80	$778.90	$0.00	$778.90	3.60%	N	D
Reinforced Concrete Road (>225mm) – per m²					POA	N	D
Reinforced Concrete Road (225mm) with 50mm AC Overlay -per m²	$964.60	$999.40	$0.00	$999.40	3.61%	N	D
Reinforced concrete road 225mm thick + 100mm AC10 overlay (1m² minimum) – per m²	$1,069.00	$1,107.50	$0.00	$1,107.50	3.60%	N	D
Road Pavement - Asphalt							
Asphalt Pavement (AC10 / AC20, up to 150 mm) on existing base – per m²	$453.00	$469.40	$0.00	$469.40	3.62%	N	D
Asphalt resheet to gutter (50mm thick) – per m²	$166.50	$172.50	$0.00	$172.50	3.60%	N	D
Asphalt adjustment to road (50mm thick) – per m²	$112.30	$116.40	$0.00	$116.40	3.65%	N	D
Footpath - Concrete							
Concrete Footpath (80mm thick) – per m²	$375.00	$388.50	$0.00	$388.50	3.60%	N	D
Concrete Footpath (80mm thick) – greater than 50m² – per m²					POA	N	D
Footpath street name plates – per item					POA	N	D
Concrete Footpath (80mm thick) – with stencilling – per m²					POA	N	D
Concrete Footpath – Heavy Duty 100mm – with SL72 – per m²	$443.50	$459.50	$0.00	$459.50	3.61%	N	D
Removal of concrete or asphalt path for provision of nature strip, etc (+ saw cutting) – per m²	$112.20	$116.30	$0.00	$116.30	3.65%	N	D
Footpath - Asphalt							
Asphalt Pavement - AC7, 50mm thick (hot-mix) – per m²	$309.90	$321.10	$0.00	$321.10	3.61%	N	D

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
Footpath - Pavers							
Paving – lay existing pavers on fine crushed rock (FCR) + sand bedding – per m²	$747.60	$774.60	$0.00	$774.60	3.61%	N	D
Paving – lay existing pavers on concrete base + sand bedding – per m²	$855.70	$886.60	$0.00	$886.60	3.61%	N	D
Additional paving works					POA	N	D
Paving – Replace damaged pavers (1m² minimum) – per m²					POA	N	D
Grass Verge & Landscaping							
Formed or Grassed Area including 100mm topsoil (replace with buffalo or existing grass type) – per m²	$100.60	$104.30	$0.00	$104.30	3.68%	N	D
Landscaped garden beds – per m²	$205.60	$213.00	$0.00	$213.00	3.60%	N	D
Plant new street tree (if approved) – per tree					POA	N	D
Plus remove existing street tree (separate approval required) – per tree					POA	N	D
Construct verge gardens – Concrete cutting and disposal – per m²	$254.50	$263.70	$0.00	$263.70	3.61%	N	D
On request from property owners who wish to create verge gardens in the immediate vicinity of their homes. Includes aeration and topping up with soil/compost mix. - per square metre							
Kerb & Gutter							
Standard Kerb & Gutter – per lin.m	$397.80	$412.20	$0.00	$412.20	3.62%	N	D
Standard Kerb or Gutter Only – per lin.m	$251.10	$260.20	$0.00	$260.20	3.62%	N	D
Dish Crossing (up to 900mm wide) – per lin.m	$482.40	$499.80	$0.00	$499.80	3.61%	N	D
Sandstone Kerbing & Relevelling (using existing) – per lin.m	$609.60	$631.60	$0.00	$631.60	3.61%	N	D
Sandstone Kerbing & Relevelling (new sandstone) – per lin.m					POA	N	D
Supply of used sandstone, subject to availability (Pick up shall be organised by the applicant at no cost to Council) – per lin.m	$236.00	$244.50	$0.00	$244.50	3.60%	N	D
Pram Ramp, Standard Size – per item	$2,146.10	$2,223.40	$0.00	$2,223.40	3.60%	N	D
Kerb and gutter – by machine – per lin.m					POA	N	D
Driveways							
Vehicle Crossing Layback – per lin.m	$502.50	$520.60	$0.00	$520.60	3.60%	N	D
Light Duty Vehicle Crossing (1m² minimum) – per m²	$456.60	$473.10	$0.00	$473.10	3.61%	N	D
Heavy Duty Vehicle Crossing (150mm with F82) (1m² minimum) – per m²	$573.70	$594.40	$0.00	$594.40	3.61%	N	D
Industrial Vehicle Crossing (225mm with F82) (1m² minimum) – per m²	$863.60	$894.70	$0.00	$894.70	3.60%	N	D

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
Driveways [continued]							
Refundable deposit for Light Duty Crossing – per driveway	$2,088.80	$2,164.00	$0.00	$2,164.00	3.60%	N	G
Refundable deposit for Heavy Duty Crossing – per driveway	$6,327.20	$6,555.00	$0.00	$6,555.00	3.60%	N	G
Refundable deposit for Industrial Crossing – per driveway	$8,033.70	$8,323.00	$0.00	$8,323.00	3.60%	N	G
Stormwater & Drainage							
Kerb Outlet (Concrete Kerb) – per item	$247.80	$256.80	$0.00	$256.80	3.63%	N	D
Stormwater Piping (90mm pipe) – per lin.m	$86.40	$89.60	$0.00	$89.60	3.70%	N	D
Supply and Install 150mm x 100mm galvanised steel pipe (4.0mm thick) – per m²	$244.70	$253.60	$0.00	$253.60	3.64%	N	D
Core Drill Sandstone Kerb for Stormwater Outlet – per item	$277.30	$287.30	$0.00	$287.30	3.61%	N	D
Lintel Only to Gully Pit – per item	$1,427.00	$1,478.40	$0.00	$1,478.40	3.60%	N	D
Gully Pit (for pipes up to 600mm diameter) – per item	$4,838.40	$5,012.60	$0.00	$5,012.60	3.60%	N	D
Gully Pit (for pipes > 600mm diameter) – per item					POA	N	D
Excavation, supply and lay reinforced concrete pipes – per application					POA	N	D
Excavation, supply and construction of all stormwater infrastructure works (e.g. Gully pit, manhole, extended kerb lintel) – per application					POA	N	D
Traffic Facilities							
Special traffic facilities (e.g. Pedestrian Refuges, Wombat Crossing, etc) – per item					POA	N	D
Supply and installation of steel bollard – per item					POA	N	D
Main Street Improvement Works General							
Supply Concrete Pavers (230mm x 185mm) only – per m²					POA	N	D
Lay Main street Concrete Paver (230mm x 185mm) – includes sub-base preparation – per m²					POA	N	D
Supply Main street Footpath Paver (400mm x 400mm x 40mm) only – per m²					POA	N	D
Lay Main street Footpath Paver – includes sub-base preparation – per m²					POA	N	D
Main street asphalt footpath with Carborundum Surface Coating (two coats) – per m²					POA	N	D
Supply and Install new Sandstone Kerb (Dimension stone, 40MPa, on a 100mm concrete strip footing) – per lineal metre					POA	N	D

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
Main Street Improvement Works General [continued]							
Supply Porphyry Setts – per m²					POA	N	D
Lay Porphyry Setts, including mortar bed, joints & sub-base – per m²					POA	N	D
Supply Porphyry Banding – per m²					POA	N	D
Supply Interlock Pavers 'Honed Finish' 230mm x 110mm x 80mm – per m²					POA	N	D
Supply Anchorlock Pavers 'Honed Finish' – per m²					POA	N	D
Lay Interlock & Anchorlock Pavers – includes 150mm concrete base – per m²					POA	N	D
Supply Tactile Ground Surface Indicator Pavers – per m²					POA	N	D
Lay Tactile Ground Surface Indicator Pavers – per m²					POA	N	D
Additional charge to upgrade main street paving (where Council is constructing concrete path and property owner requests main street style paving) – per m²					POA	N	D
Supply Pedestrian Safe Trench Grates – per lineal metre					POA	N	D
Install Pedestrian Safe Trench Grates – per lineal metre					POA	N	D
Main street Fence – per lineal metre					POA	N	D
Decorative Pedestrian Street Lighting (includes minimum 1500mm x 500mm dia. concrete footing) supply & installation – per item					POA	N	D
Supply and Install RMS approved fence – per panel					POA	N	D
Supply & install Fibreglass Walkway Mictromesh – per m²					POA	N	D
Excavation and Miscellaneous							
Saw cutting up to 100 mm thick – per lin.m	$86.90	$90.10	$0.00	$90.10	3.68%	N	D
Saw cutting from 100 mm up to 250 mm thick – per lin.m	$241.50	$250.20	$0.00	$250.20	3.60%	N	D
Rock excavation (allows for removal of spoil) – per m³					POA	N	D
Excavation other than rock (allows for removal of spoil) – per m³					POA	N	D
Miscellaneous Civil Works – per application					POA	N	D
ENGINEERING & DESIGN & INSPECTIONS							
Flood Certificate (where service is available) – per certificate	$420.90	$436.10	$0.00	$436.10	3.61%	N	C
Access to Flood models	$1,234.50	$1,279.00	$0.00	$1,279.00	3.60%	N	D
Prepare Engineering designs for roadworks, vehicle crossings (min 2 hours) – per hour	$185.40	$192.10	$0.00	$192.10	3.61%	N	C

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
ENGINEERING & DESIGN & INSPECTIONS [continued]							
Inspection fee – per inspection	$203.90	$211.30	$0.00	$211.30	3.63%	N	C
Engineering plan assessment for public domain works (min 2 hours) – per hour	$185.40	$192.10	$0.00	$192.10	3.61%	N	C
Application Fee for design approval to construct works on Council property (includes applications for Step 1 Vehicle Crossing Approval, Levels Certificate and Roadworks Permit) – per item	$138.80	$143.80	$0.00	$143.80	3.60%	N	C
Assessment Fee in addition to Roadworks Step 1 application fee - Reconstruct vehicle crossing for residential dwelling (not related to DA or CDC) - per application	$138.80	$143.80	$0.00	$143.80	3.60%	N	B
Assessment Fee in addition to Roadworks Step 1 application fee - Residential (up to 2 dwellings and related to DA) - per application	$277.60	$287.60	$0.00	$287.60	3.60%	N	B
Assessment Fee in addition to Roadworks Step 1 application fee - Residential (up to 2 dwellings and related to CDC and Exempt development) - per application	$555.20	$575.20	$0.00	$575.20	3.60%	N	B
Assessment Fee in addition to Roadworks Step 1 application fee - Additional crossings (more than 1) - per crossing	$138.80	$143.80	$0.00	$143.80	3.60%	N	B
Assessment Fee in addition to Roadworks Step 1 application fee - Other development - per application	0.05% of value of the development (Minimum fee $1,000, maximum fee $20,000)					N	B
Infrastructure Roadworks Step 2 Application Fee (includes up to 3 inspections - Pre-work, Formwork, Final/Sign-off) – per application	$362.10	$586.40	$0.00	$586.40	61.94%	N	C
Additional charge for Roadworks Step 2 Application where required Roadworks Step 1 application has not been lodged or for unauthorised works – per application	Equal to the applicable Roadworks Step 1 application and assessment fees					N	B
Application Fee for various engineering approvals or assessments, including road reserve encroachments, assessment of lighting designs, temporary dewatering, construction traffic management plans, etc – per application	$416.40	$431.40	$0.00	$431.40	3.60%	N	B
Application Fee for road reserve owner's consent – per application*	$277.60	$287.60	$0.00	$287.60	3.60%	N	B
*There is no charge for owners consent on a promotional or community event principally involving "not for profit" or local organisation/business(es) - subject to approval.							
Inspections outside normal business hours (8.00am to 5.00pm) – per inspection	$407.80	$422.50	$0.00	$422.50	3.60%	N	C
Section 88G (Conveyancing Act) Certificates – per item	$10.00	$10.00	$0.00	$10.00	0.00%	N	F

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
ENGINEERING & DESIGN & INSPECTIONS [continued]							
Section 88G (Conveyancing Act) Certificates (requiring inspection) – per item	$35.00	$35.00	$0.00	$35.00	0.00%	N	F
ROAD ACCESS PERMIT FEES							
Road, Footpath, Car Park Occupation							
There is no charge for a promotional or community event principally involving registered NFP organisations, charities, public schools and non-commercial community applicants - subject to approval.							
Use of Council's property for charitable clothing bin (Annual Charge) – per item	$824.30	$854.00	$0.00	$854.00	3.60%	N	C
Heavy Plant Occupation (Trucks, Pumps, Cranes, etc) – Application fee for access to fast-track renewal or extension – per application	$277.60	$287.60	$0.00	$287.60	3.60%	N	E
Heavy Plant Occupation (Trucks, Pumps, Cranes, etc) – Application fee for one-off application – per application	$138.80	$143.80	$0.00	$143.80	3.60%	N	E
Heavy Plant Occupation (Trucks, Pumps, Cranes, etc) – One lane, Footpath open, up to 14 metres – per day or part there of	$277.60	$287.60	$0.00	$287.60	3.60%	N	E
Heavy Plant Occupation (Trucks, Pumps, Cranes, etc) – One lane, Footpath closed, up to 14 metres – per day or part there of	$416.40	$431.40	$0.00	$431.40	3.60%	N	E
Heavy Plant Occupation (Trucks, Pumps, Cranes, etc) – Two lanes, Footpath open, up to 14 metres – per day or part there of	$416.40	$431.40	$0.00	$431.40	3.60%	N	E
Heavy Plant Occupation (Trucks, Pumps, Cranes, etc) – Two lanes, Footpath closed, up to 14 metres – per day or part there of	$555.20	$575.20	$0.00	$575.20	3.60%	N	E
Out of hours approval fee - weekend and night works/activities – per application	$416.40	$431.40	$0.00	$431.40	3.60%	N	E
Application Fee for approval of Tower Cranes to load, unload or slew over Council land - per application	$277.60	$287.60	$0.00	$287.60	3.60%	N	E
Monthly fee for Tower Cranes to load, unload or slew over Council land - per month	$809.50	$838.70	$0.00	$838.70	3.61%	N	E
Footpath Occupation/Road Occupancy/Car park occupation – application fee (partial closure) – per application	$138.80	$143.80	$0.00	$143.80	3.60%	N	E
Footpath Occupation/Road Occupancy/Car park occupation – rate – per m² per week or part thereof	$14.30	$14.80	$0.00	$14.80	3.50%	N	E
Footpath Occupation/Road Occupancy/Car park occupation – minimum weekly charge – per application	$143.00	$148.00	$0.00	$148.00	3.50%	N	E

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Road, Footpath, Car Park Occupation [continued]							
Footpath Occupation/Road Occupancy/Car Park Occupation for a major or ticketed commercial event (up to 2 consecutive days) – per street block per event	$6,515.40	$6,750.00	$0.00	$6,750.00	3.60%	N	E
Temporary Road Closure Fees							
There is no charge for a residents' neighbourhood street party or for a promotional or community event principally involving registered NFP organisations, charities, public schools and non-commercial community applicants - subject to approval. For events otherwise approved under the Permit Plug Play program, the below fees will be reduced by 50%.							
Application Fee for Temporary Road Closure (Full closure) – per application	$555.20	$575.20	$0.00	$575.20	3.60%	N	C
Application Referral to Local Traffic Committee - per application	$578.20	$599.10	$0.00	$599.10	3.61%	N	B
Road Occupation Fee for Temporary Full Road Closure - per day	$555.20	$575.20	$0.00	$575.20	3.60%	N	
50% charge for less than half business day							
Temporary Full Road Closure for a major or ticketed commercial event (up to 2 consecutive days) – per street block per event	$6,515.32	$6,749.87	$0.00	$6,749.87	3.60%	N	E
Hire of barricades and trestles with light – per barricade per week	$70.60	$73.20	$0.00	$73.20	3.68%	N	C
plus delivery and collection – per item	$775.60	$803.60	$0.00	$803.60	3.61%	N	C
Temporary footpath crossing – Timber boards and strapping installed by applicant – per week	$120.20	$124.60	$0.00	$124.60	3.66%	N	D
Additional fee where Council employees carry out the full implementation of the closure – per day	$1,967.90	$2,038.80	$0.00	$2,038.80	3.60%	N	C
Additional fee where Council employees carry out the full implementation of the closure out of hours – per day	$2,463.00	$2,551.70	$0.00	$2,551.70	3.60%	N	C
Work Zones							
Work Zone Application Fee – per application	$555.20	$575.20	$0.00	$575.20	3.60%	N	C
Extension of Work Zone Application Fee – per application	$277.60	$287.60	$0.00	$287.60	3.60%	N	C
Work Zone Installation Fee (including removal) plus – per approved application	$935.30	$969.00	$0.00	$969.00	3.60%	N	C
Rate for Residential Area – per metre per week or part thereof	$34.20	$35.50	$0.00	$35.50	3.80%	N	E
Rate for Commercial Area – per metre per week or part thereof	$58.40	$60.50	$0.00	$60.50	3.60%	N	E
Rate for Parking Meter Area – per metre per week or part thereof	$106.00	$109.90	$0.00	$109.90	3.68%	N	E
The chargable length of the Work Zone will include any additional parking restrictions that cause the loss of on-street parking. Eg. where a "No Parking" zone is required on the opposite side of the street to facilitate the Work Zone.							

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
Work Zones [continued]							
Works Zone – security deposit – per application	Equal to calculated lease fee for 3 month period or the proposed lease period if less than 3 months					N	G
National Heavy Vehicle Regulator							
NHVR Permit - per application	$70.00	$70.00	$0.00	$70.00	0.00%	N	F
NHVR Route Assessment Fee - per application	$185.40	$192.10	$0.00	$192.10	3.61%	N	C
NHVR Pavement Assessment Fee - per application	10% surcharge on actual costs					N	C
Hoarding Fees							
Hoarding Application Fee (non-refundable) – per application	$555.20	$575.20	$0.00	$575.20	3.60%	N	E
Extension of Hoarding Application Fee (non-refundable) – per application	$277.60	$287.60	$0.00	$287.60	3.60%	N	B
Type A Hoarding – security deposit – per application	Equal to calculated lease fee for 3 month period or the proposed lease period if less than 3 months					N	G
Type B Hoarding – security deposit – per application	Equal to calculated lease fee for 3 month period or the proposed lease period if less than 3 months					N	G
Type C Hoarding – security deposit – per application	Equal to calculated lease fee for 3 month period or the proposed lease period if less than 3 months					N	G
Rate for Type A, B and C Hoardings – per m² per month or part thereof	$59.50	$61.70	$0.00	$61.70	3.70%	N	E
Minimum monthly charge is based on $20m^2$ for Class A Minimum monthly charge is based on $40m^2$ for Class B Minimum monthly charge is based on $10m^2$ for Class C							
Additional Rate for Type B Hoardings with sheds above – per m² per month or part thereof	$32.50	$33.70	$0.00	$33.70	3.69%	N	E
Application for the temporary occupation of the footpath to undertake maintenance and other works to a building – per week	$209.00	$216.60	$0.00	$216.60	3.64%	N	D
Skip Placement							
Annual Licence Fee – Skip providers – per application per year	$1,851.40	$1,918.10	$0.00	$1,918.10	3.60%	N	C
Pro-rata Licence Fee for new applicants in second half of financial year – per application (pro-rata)	$925.70	$959.10	$0.00	$959.10	3.61%	N	C
Additional 7-day period in an un-metered parking area – per week	Refer to Roads, Footpath, and Car Park Occupation fees					N	E
Note: Properties are entitled to two free 7-day periods in any calendar year.							
Additional day in a metered parking area – per day	Refer to Parking Meter fees					N	E
Note: Properties are entitled to one free 4-day period in any calendar year.							
Deposit Fee – Skip Provider (refundable) – per item	$3,925.00	$4,067.00	$0.00	$4,067.00	3.62%	N	G
Note: The Deposit Fee may be called up by Council to repair damage caused by the placing of Bin(s) by the applicant							

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Name	Year 25/26 Fee (incl. GST)	Fee (excl. GST)	Year 26/27 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Skip Placement [continued]							
Cancellation of Approval by Council (See below for Impounding Fees) – per item	$2,378.50	$2,464.20	$0.00	$2,464.20	3.60%	N	C
Road Anchors in Road Reserve							
Installation of temporary shoring including ground anchors in the road reserve – Application fee – per application	$555.20	$575.20	$0.00	$575.20	3.60%	N	C
Fee for rock/ground anchors encroaching on Council land – per anchor	$867.20	$898.50	$0.00	$898.50	3.61%	N	E
Installation of temporary shoring including ground anchors in the road reserve – Security deposit (refundable once anchors have been released) – per application	$57,810.00	$59,892.00	$0.00	$59,892.00	3.60%	N	G
FILMING PERMIT FEES							
Filming Application Fees							
Filming Application Fee – Ultra low impact – per item					No Charge	N	F
Filming Application Fee – Low, Medium or High impact – per item (up to 2 locations)	$0.00	$100.00	$0.00	$100.00	∞	N	F
Filming Processing Fees							
Filming Processing Fee – Low impact – per item (up to 2 locations)	$0.00	$180.00	$0.00	$180.00	∞	N	F
Filming Processing Fee – Medium impact – per item (up to 2 locations)	$0.00	$385.00	$0.00	$385.00	∞	N	F
Filming Processing Fee – High impact – per item (up to 2 locations)	$0.00	$670.00	$0.00	$670.00	∞	N	F
Traffic Management Assessment Fees							
Filming Processing Fee - Traffic management assessment – low – per item	$150.00	$140.00	$0.00	$140.00	-6.67%	N	F
Filming Processing Fee - Traffic management assessment – medium – per item	$300.00	$400.00	$0.00	$400.00	33.33%	N	F
Filming Processing Fee - Traffic management assessment – high – per item				per temporary road closure fees		N	F
Filming Application - Other							
Additional Charges apply where:							
Application is submitted with 5 business days notification or less – Low impact - per item	$0.00	$300.00	$0.00	$300.00	∞	N	F
Application is submitted with 5 business days notification or less – Medium impact - per item	$0.00	$300.00	$0.00	$300.00	∞	N	F

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Filming Application - Other [continued]							
Application is submitted with 5 business days notification or less – High impact - per item	$0.00	$300.00	$0.00	$300.00	∞	N	F
Application is submitted with 1 business day notification or less – Low impact - per item	$410.80	$450.00	$0.00	$450.00	9.54%	N	F
Application is submitted with 1 business day notification or less – Medium impact - per item	$0.00	$963.00	$0.00	$963.00	∞	N	F
Application is submitted with 2 business days notification or less – High impact - per item	$0.00	$1,675.00	$0.00	$1,675.00	∞	N	F
Filming within the Ashfield Aquatic Centre (half & full day), does not include exclusive use or exclusion of the general public – per item	$1,889.60	$1,957.70	$0.00	$1,957.70	3.60%	N	E
Filming within the Ashfield Aquatic Centre (lane hire 1/2 day), includes exclusive use and exclusion of the general public – per item	$3,766.00	$3,901.60	$0.00	$3,901.60	3.60%	N	E
Approval of Parking plans or unit based plans (For barricading Parking Spaces) including for filming on private property – per application	$150.00	$150.00	$0.00	$150.00	0.00%	N	F
Plus for barricading of parking spaces in metered parking areas, refer to Parking Meter Fees.							
Filming Application Revision (significant changes to timing and/or nature of filming activity) – per application	Additional 75% of Application Fees					N	F
Zero Budget Student Productions – per item	Free					N	F
Community based non-profit educational & community service organisations – per item	Free					N	A
Major Revision of initial filming applications – per item	Additional 75% of applicable application fee					N	F
Temporary Road & Footpath Closures – per item	Refer Road Closure - Temporary Fees					N	E
Use of Council Constructed facilities – per item	Refer Town Halls Filming Fee					N	E
Other Council services & other filming / photography (non-refundable) – in accordance with Local Government filming protocol – per item	Actual Cost plus GST					N	C
Unit base fee for catering in park - per application	$57.80	$59.90	$0.00	$59.90	3.63%	N	B
Site inspection for High Impact Filming - per inspection	$203.90	$211.30	$0.00	$211.30	3.63%	N	B
WHITE WAY LIGHTING ALTERATIONS							
Security Deposit for adjustments by owner – per item	$1,075.70	$1,114.50	$0.00	$1,114.50	3.61%	N	G
Inspection Fee – includes 2 Inspections – per item	$237.50	$223.73	$22.37	$246.10	3.62%	Y	C

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
WHITE WAY LIGHTING ALTERATIONS [continued]							
Additional inspections (normal business hours 8.00am to 5.00pm) – per item	$109.10	$102.82	$10.28	$113.10	3.67%	Y	C
Supply and install White way Light Fitting (wiring in new conduit to existing supply, gallery, sphere, 20W compact fluoro globe) – per item	$832.00	$783.64	$78.36	$862.00	3.61%	Y	C
Adjustment and extensions by Council – per fitting					POA	Y	C
White way lighting works carried out by Council – per item				POA - estimated cost plus 12%		Y	C
PARK FURNITURE - REMOVAL AND/OR RELOCATION							
Removal and/or relocation of public furniture (including cost of restoring original site)							
Seat	$1,283.90	$1,209.27	$120.93	$1,330.20	3.61%	Y	C
Bin	$1,283.90	$1,209.27	$120.93	$1,330.20	3.61%	Y	C
Other park furniture					At cost	Y	C
PARK ACCESS							
Access to park for building/construction/ landscaping works and deliveries							
The amount listed in the fees and charges is a minimum bond only. The bond amount may increase if the use is deemed to be a higher risk activity.							
Application Fee for small impact access to park, including delivery of items to properties adjoining park, and excluding building equipment and materials - per application	$138.80	$143.80	$0.00	$143.80	3.60%	N	B
Application Fee for medium impact access to park, including transport of building equipment and materials to properties adjoining park - per application	$277.60	$287.60	$0.00	$287.60	3.60%	N	B
Application Fee for large impact access to park, including temporary occupation of park for building/ development related activity - per application	$555.20	$575.20	$0.00	$575.20	3.60%	N	B
Temporary occupation of park - per sqm per month					POA	N	B
Bond (refundable) - small impact	$1,600.00	$1,600.00	$0.00	$1,600.00	0.00%	N	G
Bond (refundable) - medium impact	$4,500.00	$4,500.00	$0.00	$4,500.00	0.00%	N	G
Bond (refundable) - large impact - minimum bond, subject to assessment	$7,500.00	$7,500.00	$0.00	$7,500.00	0.00%	N	G
Restoration fee (landscape & turf areas) per m²	$192.50	$199.50	$0.00	$199.50	3.64%	N	D
Inspection fee (per inspection)	$203.90	$211.30	$0.00	$211.30	3.63%	N	C
Refundable Key Deposit	$150.00	$150.00	$0.00	$150.00	0.00%	N	G

Name	Year 25/26 Fee (incl. GST)	Fee (excl. GST)	Year 26/27 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
TRAFFIC AND PARKING FEES							
General Fees							
Parking restriction signage (LTC approved) – supply/ installation/ removal/ maintenance – per sign	$477.70	$494.90	$0.00	$494.90	3.60%	N	C
Pavement marking – per application					POA	N	C
Supply of Sign – per sign					POA	Y	C
Concrete raised threshold with stencil (Minimum Charge 1 sqm) – per m²					POA	N	C
Supply of installation dates and data (application to waive penalties and/or traffic survey data information) – per request	$79.90	$75.27	$7.53	$82.80	3.63%	Y	C
Line marking on either side of Driveways or remarking of existing lines (2 lines) – per driveway	$241.90	$250.70	$0.00	$250.70	3.64%	N	C
Car Share Parking Space Fees							
Car Share space application – per application	$194.40	$200.00	$0.00	$200.00	2.88%	N	B
Install/replace car share signposting supply and install signs (includes first years fee for new spaces) – per space	$456.60	$600.00	$0.00	$600.00	31.41%	N	C
Car share Annual Fee – per space per year or part there of	$208.20	$300.00	$0.00	$300.00	44.09%	N	E
Install/refresh car share linemarking per application					POA	N	C
Parking Meter Fees							
Relocation of parking meter – per application					POA	N	C
Parking Meter Fees Main Street Meters 8:00am – 10:00pm daily – Balmain/Rozelle/Leichhardt – per hour	$5.30	$5.00	$0.50	$5.50	3.77%	Y	E
Parking Meter Fees Side Street Meters 8:00am – 6:00pm (1st 2 hours) – Balmain/Rozelle/Leichhardt – per hour	$5.30	$5.00	$0.50	$5.50	3.77%	Y	E
Parking Meter Fees Side Street Meters 8.00am – 6:00pm (after 2 hours until 6:00pm) – Balmain/ Rozelle/Leichhardt – per hour	$2.60	$2.45	$0.25	$2.70	3.85%	Y	E
Parking Meter Fees Side Street Meters 6:00pm – 10:00pm – Balmain/ Rozelle/Leichhardt – per hour	$5.30	$5.00	$0.50	$5.50	3.77%	Y	E
Parking Meter Fees – On street – King St and Enmore Road – per item	Current charge for meter parking established by Sydney City Council for King Street					Y	E
Suspension of parking metering (subject to approval) – application fee – per application	$188.00	$195.00	$0.00	$195.00	3.72%	N	C
Suspension of parking metering (subject to approval) – per day per parking bay	$69.20	$71.70	$0.00	$71.70	3.61%	N	C

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
Resident Parking Permit Fees							
1st Resident Parking Permit – per permit per annum					No Charge	N	A
2nd Resident Parking Permit (Leichhardt/Lilyfield/Rozelle/ Annandale/Birchgrove/Balmain/ Balmain East) – per permit per annum					No Charge	N	A
Pensioner Parking Permit (Leichhardt/Lilyfield/Rozelle/ Annandale/Birchgrove/Balmain/ Balmain East) – per permit per annum					No Charge	N	A
2nd Resident Parking Permit – Pensioner Card/Health Care Card Holder (Leichhardt/Lilyfield/Rozelle/ Annandale/Birchgrove/Balmain/ Balmain East) – per permit per annum					No charge	N	B
2nd Resident Parking Permit – per permit per annum (Ashfield/ Marrickville/Dobroyd Point/Haberfield/ Summer Hill/Ashbury/Croydon/ Hurlstone Park/Croydon Park/ Camperdown/Petersham/Dulwich Hill/ St Peters/Stanmore/Lewisham/ Sydenham/Tempe)	$140.50	$145.60	$0.00	$145.60	3.63%	N	B
2nd Resident Parking Permit – Pensioner Card/Health Care Card Holder – per permit per annum (Ashfield/Marrickville/Dobroyd Point/ Haberfield/Summer Hill/Ashbury/ Croydon/Hurlstone Park/Croydon Park/Camperdown/Petersham/ Dulwich Hill/St Peters/Stanmore/ Lewisham/Sydenham/Tempe)	$70.00	$72.60	$0.00	$72.60	3.71%	N	B
Temporary Residential Parking Permit – per permit per week					No Charge	N	A
Resident Visitor Parking Permit (Leichhardt/Lilyfield/Rozelle/ Annandale/Birchgrove/Balmain/ Balmain East) – per permit per annum					No Charge	N	A
Resident Visitor 'one day use' Parking Permit – Max. 30 per year – per 10 permits	$32.90	$34.10	$0.00	$34.10	3.65%	N	B
Resident Visitor 'one day use' Parking Permit – Max. 30 per year – for pensioners on full benefits – per 10 permits	$16.50	$17.10	$0.00	$17.10	3.64%	N	B
Replacement of Lost Parking Permit (subject to submission of satisfactory evidence) – per permit	$35.00	$35.00	$0.00	$35.00	0.00%	N	B
Special Event Resident Parking Permit - per permit					No Charge	N	A
Business Parking Permit Fees							
Business Parking Permit - per permit per annum	$231.30	$239.70	$0.00	$239.70	3.63%	N	B

continued on next page ...

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
Business Parking Permit Fees [continued]							
Business Parking Permit – Not for profit organisations – per permit per annum	$115.70	$119.90	$0.00	$119.90	3.63%	N	
Tradepersons temporary parking permit – per permit per week	$87.70	$90.90	$0.00	$90.90	3.65%	N	B
Community and Essential Services Parking Permit (Leichhardt/Lilyfield/ Rozelle/Annandale/Birchgrove/ Balmain/Balmain East) – per permit per annum					No Charge	N	A
Other Parking Permit Fees							
Support worker parking permit (City of Sydney) – per permit				Refer to City of Sydney Fees and Charges		N	B
Resident's carer (personal carer) – per permit per annum					No Charge	N	A
Car Park Fees							
Brown Street Car Park (renewals only) – per permit per week	$49.00	$46.36	$4.64	$51.00	4.08%	Y	B
Car park opening fee (out of hours opening fee Mon-Fri) – per application	$461.00	$434.55	$43.45	$478.00	3.69%	Y	C
Car park opening fee (out of hours opening fee Sat-Sun) – per application	$538.00	$506.36	$50.64	$557.00	3.53%	Y	C
Parking Meter Fees – Off-street parking (Lennox 8am-10pm) – per hour	$3.10	$3.00	$0.30	$3.30	6.45%	Y	E
Parking Meter Fees – Off-street parking (Edgeware – 6pm-10pm) – per hour	$3.10	$3.00	$0.30	$3.30	6.45%	Y	E
Parking Meter Fees – Off-street parking (Regent St) – per hour	$3.10	$3.00	$0.30	$3.30	6.45%	Y	B

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy

PARKS, SPORTING GROUNDS & OUTDOOR FACILITIES

PARK & FORESHORE MANAGEMENT

Dinghy rack annual fee

Application Fee (per application)	$370.50	$349.00	$34.90	$383.90	3.62%	Y	B
Residents / Ratepayers (per year)	$247.00	$232.64	$23.26	$255.90	3.60%	Y	B
Non – Residents / Ratepayers (per year)	$370.50	$349.00	$34.90	$383.90	3.62%	Y	B
Replacement / Lost Sticker	$370.50	$349.00	$34.90	$383.90	3.62%	Y	B

EVENTS IN PARKS

Events in Parks are subject to the conditions outlined in Council's Events in Parks Policy and Events in Parks Guidelines, available on the Council website.

Casual Booking (less than 30 people)

Park casual event - less than 30 people - max 4 hours					No Charge	Y	A
Park casual event - less than 30 people with Marquee or Entertainment Devices (i.e. Jumping Castle, PA System, Petting Zoo) - ($/each item/hour). SUBJECT TO COUNCIL APPROVAL	$59.10	$55.73	$5.57	$61.30	3.72%	Y	B

Weddings (up to 120 people)

Weddings (Up to 120 people). Maximum three hour hire (ceremony only). SUBJECT TO COUNCIL APPROVAL	$395.30	$372.36	$37.24	$409.60	3.62%	Y	B

Minor Event (30 - 500 people)

Park minor event - 30 to 500 people - max 4 hours - ($/hour) SUBJECT TO COUNCIL APPROVAL	$59.10	$55.73	$5.57	$61.30	3.72%	Y	B

Major Event (over 500 people)

Use of parks and sports grounds for major event over 500 people (per day). SUBJECT TO COUNCIL APPROVAL	$2,997.40	$2,823.09	$282.31	$3,105.40	3.60%	Y	B
Bin charges				See Special Event in Waste Services section		Y	B
Refundable Bond (all events)	$5,000.00	$5,000.00	$0.00	$5,000.00	0.00%	N	G

Additional event charges (all events)

Access to power per day	$152.70	$143.82	$14.38	$158.20	3.60%	Y	B
Refundable Key Deposit (Optional) (per key)	$150.00	$150.00	$0.00	$150.00	0.00%	N	G
Refundable Bond (Optional)	$500.00	$500.00	$0.00	$500.00	0.00%	N	G
Bins and waste for special events				See Waste Servies Section		Y	B

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Commercial Fitness Trainers & Running Groups							
The use of parks for commercial fitness training is subject to the conditions outlined in Council's Commercial Fitness Trainers in Parks Policy, which is available to view on the Council website.							
Group size 1-12 Participants per annum per commercial fitness training business ($ per trainer per venue)	$651.90	$614.00	$61.40	$675.40	3.60%	Y	C
Group size 13-18 participants per annum per commercial fitness training business ($ per trainer per venue)	$1,303.50	$1,227.73	$122.77	$1,350.50	3.61%	Y	C
Running Groups							
Running groups/ running clubs (per annum)	$646.50	$608.91	$60.89	$669.80	3.60%	Y	B

SPORTING GROUNDS & OUTDOOR FACILITIES

- Hiring conditions are as per Council's Sporting Grounds Allocation Policy.
- Full payment is required by the invoice due date. If not, hirers lose access to the grounds until payment is made.
- Winter season commences the first Tuesday of April and finishes the last Sunday in August (subject to maintenance needs).
- Summer season commences the third Tuesday of September and finishes the last Sunday in March (subject to maintenance needs).
- 15 or more hire events (per field) are needed to qualify for a seasonal rate.
- Sporting grounds are charged per field/court.
- A fee cap is applied once a seasonal hirer reaches 500 hours (per field/court) or the cap amount. A fee loading will be applied after each additional 100 hours booked per field/court.
- Seasonal fees and charges include goalposts and standard linemaking.
- No refunds will be offered for weather impacted events.
- Mini cricket fields charged at 50%.
- Schools within LGA can book sporting grounds, without fees, between 9am-3pm weekdays during school term. For athletics field and turf wickets fees apply. Schools outside LGA fees apply for all ground hire.
- All schools must have an approved booking with Council. Grounds are subject to availability.
- Charities may be entitled to a fee waiver. See the Events in Parks Policy for conditions.

Leichhardt Oval #1							
Leichhardt Oval #1					POA	Y	B
Henson Park							
Henson Park – Season hire - games ($/hour)	$227.40	$214.18	$21.42	$235.60	3.61%	Y	B
Henson Park – Season hire – training ($/hour)	$190.80	$179.73	$17.97	$197.70	3.62%	Y	B
Henson Park – Casual hire – games ($/hour)	$454.40	$428.00	$42.80	$470.80	3.61%	Y	B
Henson Park – Casual hire - training ($/hour)	$381.30	$359.18	$35.92	$395.10	3.62%	Y	B
Henson Park – Refundable bond (Optional)	$5,000.00	$5,000.00	$0.00	$5,000.00	0.00%	N	G
Henson Park – Professional/ Commercial hire					POA	Y	B

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Synthetic Turf Field							
Synthetic Turf Fields – Seasonal hire without lights ($/hour)	$86.80	$81.82	$8.18	$90.00	3.69%	Y	B
Synthetic Turf Fields – Seasonal hire with lights ($/hour)	$107.70	$101.45	$10.15	$111.60	3.62%	Y	B
Synthetic Turf Fields – Casual hire with/without lights ($/hour)	$173.50	$163.45	$16.35	$179.80	3.63%	Y	B
Synthetic Turf Fields – Commercial hire with/without lights ($/hour)	$233.60	$220.09	$22.01	$242.10	3.64%	Y	B
Synthetic Turf Fields – Refundable bond (Optional)	$5,000.00	$5,000.00	$0.00	$5,000.00	0.00%	N	G
Athletics							
Athletics track and field - Season hire - ($/hour)	$29.60	$27.91	$2.79	$30.70	3.72%	Y	B
Athletics track & field – Schools – ($/day)	$400.30	$377.09	$37.71	$414.80	3.62%	Y	B
Baseball							
Diamond - Season hire - hourly	$29.60	$27.91	$2.79	$30.70	3.72%	Y	B
Minor League – Glover Street – full summer season hire	$13,226.10	$12,456.64	$1,245.66	$13,702.30	3.60%	Y	
Major League - Petersham Park - weekend winter season hire	$7,076.20	$6,664.55	$666.45	$7,331.00	3.60%	Y	B
Major League - Petersham Park - Professional/Commerical hire					POA	Y	B
Cricket							
Synthetic Cricket Nets – Season hire – cricket net per hour	$8.60	$8.18	$0.82	$9.00	4.65%	Y	B
Synthetic Cricket Wicket - Season hire - full day	$0.00	$133.36	$13.34	$146.70	∞	Y	B
Synthetic Cricket Wicket - Season hire - half day	$0.00	$73.55	$7.35	$80.90	∞	Y	B
Synthetic Cricket Wicket - Casual hire - hourly	$29.60	$27.91	$2.79	$30.70	3.72%	Y	B
Turf Cricket Nets – Season hire – cricket net per hour	$23.70	$22.36	$2.24	$24.60	3.80%	Y	B
Turf Cricket Wickets – Season hire ($/day)	$530.90	$500.09	$50.01	$550.10	3.62%	Y	B
Turf Cricket Wickets – Schools – weekdays only ($/day)	$354.00	$333.45	$33.35	$366.80	3.62%	Y	B
Turf Cricket Wickets – Casual community hire ($/day)	$1,061.50	$999.82	$99.98	$1,099.80	3.61%	Y	B
Turf Cricket Wickets – Commercial/ Corporate hire ($/day)	$2,358.80	$2,221.64	$222.16	$2,443.80	3.60%	Y	B
Turf cricket wickets – Refundable bond (Optional)	$5,000.00	$5,000.00	$0.00	$5,000.00	0.00%	N	G
Outdoor Courts							
Netball court – Season hire – with lights ($/hour)	$7.30	$6.91	$0.69	$7.60	4.11%	Y	B

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Outdoor Courts [continued]							
Netball/Basketball/Multi-Purpose court – Casual hire – without lights ($/hour)	$14.40	$13.64	$1.36	$15.00	4.17%	Y	B
Netball/Basketball/Multi-Purpose court – Casual hire – with lights ($/hour)	$17.80	$16.82	$1.68	$18.50	3.93%	Y	B
Netball/Basketball/Multi-Purpose court – Commercial hire ($/hour)	$35.50	$33.45	$3.35	$36.80	3.66%	Y	B
Tennis court - Casual hire	$17.80	$16.82	$1.68	$18.50	3.93%	Y	B
Skate Park – Casual hire ($/hour/skate park)	$88.60	$83.45	$8.35	$91.80	3.61%	Y	B
Outdoor Court/ Skate Park – Refundable bond (Optional)	$500.00	$500.00	$0.00	$500.00	0.00%	N	B
Turf Fields							
Sports include AFL, Football, Rugby Union, Rugby League, Touch Footy and Ultimate Frisbee.							
Turf Fields - Season hire ($/hour/field)	$26.10	$24.64	$2.46	$27.10	3.83%	Y	B
Turf Fields - Season hire - with lights ($/hour/field)	$32.60	$30.73	$3.07	$33.80	3.68%	Y	B
Turf Fields - Season hire - fee cap once 500 hours/cap reached ($/season/field)	$11,793.30	$11,107.18	$1,110.72	$12,217.90	3.60%	Y	B
Turf Fields - Season hire - loading for each additional 100 hours above cap ($/season/field)	$1,179.40	$1,110.82	$111.08	$1,221.90	3.60%	Y	B
Turf Fields - Commercial/Casual hire ($/hour/field)	$52.10	$49.09	$4.91	$54.00	3.65%	Y	B
Turf Fields - Commerical/Casual - with lights ($/hour/field)	$65.00	$61.27	$6.13	$67.40	3.69%	Y	B
Sporting Grounds - Additional Items							
Sporting Grounds – Linemarking (special requests)	$444.70	$418.91	$41.89	$460.80	3.62%	Y	B
Use of 3 Phase Power in Parks (where available) ($/day)	$180.70	$170.18	$17.02	$187.20	3.60%	Y	B
Park Storage – Council provided ($/season/ground)	$601.70	$566.73	$56.67	$623.40	3.61%	Y	B
Park Access and Facility Key	$70.00	$68.18	$6.82	$75.00	7.14%	Y	C
Park Canteen bond (Optional)	$1,000.00	$1,000.00	$0.00	$1,000.00	0.00%	N	G
Park Cleaning bond (Optional)	$5,000.00	$5,000.00	$0.00	$5,000.00	0.00%	N	G
Sporting clubs Bond for use of Ameneties block/ Canteen (optional)	$5,000.00	$5,000.00	$0.00	$5,000.00	0.00%	N	G
Sporting Clubs Bond for sporting grounds (excluding usual seasonal wear and tear) – Cost for Council to clean and make repairs (optional)	$10,000.00	$10,000.00	$0.00	$10,000.00	0.00%	N	D
Park – Turf maintenance bond (Optional)	$10,000.00	$10,000.00	$0.00	$10,000.00	0.00%	N	G

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
CORPORATE SERVICES							
FINANCE							
SECTION 603 CERTIFICATES							
Section 603 (as set under Section 603 (2) of the Local Government Act, 1993) *	$100.00	$105.00	$0.00	$105.00	5.00%	N	F
Section 603 Expedition Fee	$100.00	$104.00	$0.00	$104.00	4.00%	N	C
Reissue of Section 603 Certificate	$21.00	$22.00	$0.00	$22.00	4.76%	N	C
RATES							
General Rates & Valuation Enquiries							
Rating enquiry Search Fee per hour or part thereof (staff assisted including written replies)	$120.00	$124.00	$0.00	$124.00	3.33%	N	B
Print-out of Rate Account from current computer system					Free	N	A
Copy of Annual Rate Notice	$19.00	$20.00	$0.00	$20.00	5.26%	N	B
Overdue Rates							
Interest Charged on Overdue Rates					9.50% **Last year fee** 10.50%	N	F
OTHER CHARGES							
Gas Mains Charge - S611 Local Government Act 1993							
Annual charge on Australian Gas Light Company assessed through Local Government association of NSW					POA	N	.
Debt Recovery Charge							
Debt Recovery Charges					Court costs, process service charges & professional costs will be charged, in relation to outstanding debtor / rate accounts where applicable, in accordance with the charges set out in the Local Courts (Civil Claims) Rules 1988 & Legal Profession Regulation 2000 or as amended during the financial year.	N	B
CREDIT CARD CHARGES							
Credit card surcharge fees are non-refundable.							
Credit Card Use Charge – GST Applicable					(0.75% plus 10% GST based on the 0.75%) will be charged on all credit card transactions that have a taxable supply. The charge is based on the total amount of the transaction.	Y	E
Credit Card Use Charge – GST Free & GST Exempt					A fee of 0.75% will be charged on all credit card transactions that have no taxable supply. The charge is based on the total amount of the transaction.	N	E

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
ICT							
ACCESS TO INFORMATION							
Information from Rating Records per Property searched	$60.20	$62.40	$0.00	$62.40	3.65%	N	B
Bulk (Electronic) Information Supply (e.g. Government Departments) per hour (e.g. programming)			$80.40 plus 20c per record reported			N	B
Plus 20c per record							
GIS MAPPING							
Application Fee for new street addresses			$330.00 for three or more occupancies **Last year fee** $300.00 for three or more occupancies			N	B
Application Fee for change of existing street addresses			$330.00 for three or more occupancies **Last year fee** $300.00 for three or more occupancies			N	B
Maps are produced in Council's Geographic Information System (GIS). The GIS section makes the final decision on how many and which layers can be shown concurrently							
A4 GIS Mapping (single map/page)	$31.00	$32.00	$0.00	$32.00	3.23%	N	B
A3 GIS mapping (single map/page)	$62.00	$64.00	$0.00	$64.00	3.23%	N	B
A2 GIS Mapping (single map/page)	$93.00	$96.00	$0.00	$96.00	3.23%	N	B
A1 GIS mapping (single map/page)	$125.00	$130.00	$0.00	$130.00	4.00%	N	B
A0 GIS mapping (single map/page)	$156.00	$162.00	$0.00	$162.00	3.85%	N	B

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
GOVERNANCE & RISK							
ACCESS TO INFORMATION							
Government Information (Public Access) Act 2009 (NSW) (GIPA Act)							
Application Fee for Access Application (GIPA Act s41)	$30.00	$30.00	$0.00	$30.00	0.00%	N	F
Processing Charge for Access Application (GIPA Act s64) (per hour)	$30.00	$30.00	$0.00	$30.00	0.00%	N	F
Internal Review (GIPA Act s.85)	$40.00	$40.00	$0.00	$40.00	0.00%	N	F
Photocopying, Printing & Scanning							
Photocopying & Printing							
Printing A4 or A3							
Per page (Minimum Charge $10.00)	$1.30	$1.30	$0.00	$1.30	0.00%	N	B
Printing A2 or Larger							
Per page black and white	$14.00	$14.50	$0.00	$14.50	3.57%	N	B
Per page, colour	$17.40	$18.10	$0.00	$18.10	4.02%	N	B
Scanning & Email per page							
A4 size scanning	If 20 pages or more: 55c per page **Last year fee** If 20 pages or more: 50c per page					N	B
A3 size scanning	If 10 pages or more: $1.10 per page **Last year fee** If 10 pages or more: $1 per page					N	B
A2 plan scanning	$5.50 per page **Last year fee** $5.30 per page					N	B
A1 plan scanning	$11.00 per page **Last year fee** $10.60 per page					N	B
A0 plan scanning	$11.00 per page **Last year fee** $10.60 per page					N	B
Digitisation of complete file							
Digitalisation	POA Minimum $210.00. Provide large volumes of information electronicallly. **Last year fee** POA Minimum $200. Provide large volumes of information electronicallly.					N	B

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
CUSTOMER SERVICE							
Inner West T-Shirt					Market Rate	Y	B
Inner West Hat					Market Rate	Y	B

Name	Year 25/26 Fee (incl. GST)	Fee (excl. GST)	Year 26/27 GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
GENERAL MANAGER							
LEGAL							
LEGAL AND PARALEGAL COSTS							
Cost of In-house Legal Administration Officer and Paralegal	$168.20	$158.45	$15.85	$174.30	3.63%	Y	C
Cost of In-house Solicitor	$394.00	$370.91	$37.09	$408.00	3.55%	Y	C
Cost of In-house Senior Solicitor	$534.60	$503.55	$50.35	$553.90	3.61%	Y	C
Council Lawyers carrying out legal work on behalf of Council.							
EXPERT WITNESS COSTS							
Cost of Council expert witnesses	$323.90	$305.09	$30.51	$335.60	3.61%	Y	C
Council staff carring out work as expert witness on behalf of Council.							
SUBPOENA OF DOCUMENTS - Supply of Information							
Where Council is required to supply information on Subpoena (in proceedings in which it is not itself directly involved) or requested to supply information which is not subpoenaed.							
Produce information for satisfaction of subpoena served on Council – conduct money					$162 per Hour	N	B
Subpoena / Conduct Fee	$60.00	$60.00	$0.00	$60.00	0.00%	N	

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
PROPERTY AND MAJOR PROJECTS							
New Venue Hire Fees						Y	

PROPERTIES & STRATEGIC INVESTMENTS

COMMUNITY VENUES

HALL & VENUE HIRE

General Conditions of Facilities Hire

Creative Use of Council's Town Halls
Hire charges for the creative use of Council's Town Halls are currently being considered and will be tabled at a future meeting of Council.

Consecutive Days
Consecutive days hire require a minimum of twelve (12) hours hire at the Town Halls and eight (8) hours hire at the Community Meeting Rooms each day to retain the venue overnight.

Annual Request for regular hire
An annual request for applications for the allocation of venues for regular hire is conducted. Payment of regular hire will be by invoice. Additional dates/times requested need to be paid at the time of booking.

Bonds
Bonds for Community Venues by Not for Profits and Community Groups who are processed through the annual Expression of interest for regular hire of venues are not required.

All bonds to be paid at time of booking. Bond will be refunded to the individual who has made the bond payment by Credit Card reversal, Electronic Bank Transfer or cheque. Bond may be withheld if Terms and Conditions of Venue Hire are not adhered to. Council will charge additional costs i.e., damage to the venue as a result of the hire, overstay of time hired, additional cleaning costs, set up of hall etc. if the Terms and Conditions are not followed. Hirers may be required to pay additional costs if the bond is not sufficient for the damage/repair required.
The amount listed in the Fees and Charges for each venue is a minimum bond only.
The Director of City Living may increase the bond amount as appropriate to the nature of the activity and potential risk to Council Venues.

Subsidies and Fees Waivers
Request for Fee Subsidies and Fee Waivers are governed by Council's Grant and Fee Scale Policy and the Indoor Venues Fee Scale Policy https://www.innerwest.nsw.gov.au/explore/venues-for-hire/indoor-venues-fee-scale-policy

Access
Rates are based on the actual time hall is occupied (including set up and pack up time), not on the trading hours or the function time.

Hours of use of the hall are restricted to 8am-12 midnight, however if goods are stored overnight for removal the next day, the applicable rate for the next day is payable.

Goods cannot be delivered or removed outside of the hours of use.

Cancellations
For bookings cancelled 14 days and greater prior to event, no cancellation will be charged.
Bookings that are cancelled less than 14 days prior to an event will incur a cancellation fee of 100% of the Hire Fee.
For last-minute bookings made within a 7-day period that are cancelled will also incur a cancellation fee of 100% of the hire charges.

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
HALL & VENUE HIRE [continued]							
New Venue Hire Fees	If a new venue becomes available for hire during the current financial year, the venue hire fees of an equivalent venue category will apply					Y	E
If a new venue becomes available for hire during the current financial year, the venue hire fees of an equivalent venue category will apply							
Out Of Hours Opening Fee – Monday to Friday	$443.00	$417.27	$41.73	$459.00	3.61%	Y	F
Out Of Hours Opening Fee – Saturday to Sunday	$514.00	$484.55	$48.45	$533.00	3.70%	Y	F
Fire Brigade Fee – charges incurred for Fire Brigade attendance due activity by hirer	$1,776.00	$1,886.36	$188.64	$2,075.00	16.84%	Y	F
Security Fee – charges incurred for Security attendance due to activity by hirer	At Cost Plus 10%					Y	F
Lost Key	$206.00	$193.64	$19.36	$213.00	3.40%	Y	E
Key Bond / Regular Hire	$150.00	$150.00	$0.00	$150.00	0.00%	N	G
Booking Amendment Fee: per amendment (per venue) within one request	$54.00	$50.91	$5.09	$56.00	3.70%	Y	
SMALL MEETING ROOMS							
GRAHAM YARROLL - Thelma Hatfield Meeting Room, LEICHHARDT MARKET PLACE - Community Room							
Daily - per hr	$35.90	$34.09	$3.41	$37.50	4.46%	Y	E
Day Rate (opening till 5pm)	$145.00	$136.36	$13.64	$150.00	3.45%	Y	E
Evening Rate (5pm till close)	$145.00	$136.36	$13.64	$150.00	3.45%	Y	E
Whole Day Rate	$290.00	$272.73	$27.27	$300.00	3.45%	Y	E
Refundable Bond for "Low Risk" Events	$100.00	$100.00	$0.00	$100.00	0.00%	N	G
Refundable Bond	$250.00	$250.00	$0.00	$250.00	0.00%	N	G
Refundable Bond "High Risk" Events	$500.00	$500.00	$0.00	$500.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Payment of hire fees and bond is required in full within 14 days of booking confirmation.						N	
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings Cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E
LIBRARY MEETING ROOMS - Leichhardt & Balmain Library							
Daily (before 5pm) - per hr	$35.90	$34.09	$3.41	$37.50	4.46%	Y	E
Day Rate (opening till 5pm)	$145.00	$136.36	$13.64	$150.00	3.45%	Y	E
Refundable Bond for "Low Risk" Events	$100.00	$100.00	$0.00	$100.00	0.00%	N	
Refundable Bond	$250.00	$250.00	$0.00	$250.00	0.00%	N	G
Cancellation Fees	Cancellation Fees					Y	E

continued on next page ...

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
LIBRARY MEETING ROOMS - Leichhardt & Balmain Library [continued]							
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Payment of hire fees and bond is required in full within 14 days of booking confirmation.						N	
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E
WHITES CREEK COTTAGE							
Melaleuca Room							
Hire - Only available from 8:30am to 6:00pm							
Daily - per hr	$54.00	$50.91	$5.09	$56.00	3.70%	Y	E
Day Rate (opening till 6pm)	$217.00	$204.55	$20.45	$225.00	3.69%	Y	E
Refundable Bond for "Low Risk" Events	$100.00	$100.00	$0.00	$100.00	0.00%	N	G
Refundable Bond	$250.00	$250.00	$0.00	$250.00	0.00%	N	G
Refundable Bond for "High Risk" Events	$500.00	$500.00	$0.00	$500.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
The Stables							
Daily (before 6pm) - per hr (minimum 4 hours)	$36.00	$33.64	$3.36	$37.00	2.78%	Y	E
Refundable Bond for "Low Risk" Events	$100.00	$100.00	$0.00	$100.00	0.00%	N	
Refundable Bond	$250.00	$250.00	$0.00	$250.00	0.00%	N	G
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-days period that are cancelled	100% of Hire Fee					Y	E
MEETING ROOMS							
ANNADALE COMMUNITY CENTRE - Meeting Room, GRAHAM YARROLL - Euphemia Ferrier Meeting Room, HANNAFORD COMMUNITY CENTRE - Meeting Room, HANNAFORD COMMUNITY CENTRE - Media Room, JIMMY LITTLE COMMUNITY CENTRE - Meeting Room, St PETERS TOWN HALL - Ground Floor Meeting Room, ST PETERS TOWN HALL - Upstairs Meeting Rooms 1 & 2, MARRICKVILLE LEARNING ROOMS - JJ Cahill Room								
Daily - per hr	$47.00	$44.55	$4.45	$49.00	4.26%	Y	E
Day Rate (opening till 5pm)	$187.00	$176.36	$17.64	$194.00	3.74%	Y	E
Evening Rate (5pm till close)	$187.00	$176.36	$17.64	$194.00	3.74%	Y	E
Whole Day Rate	$370.00	$350.00	$35.00	$385.00	4.05%	Y	E

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
ANNADALE COMMUNITY CENTRE - Meeting Room, GRAHAM YARROLL - Euphemia Ferrier Meeting Room, HANNAFORD COMMUNITY CENTRE - Meeting Room, HANNAFORD COMMUNITY CENTRE - Media Room, JIMMY LITTLE COMMUNITY CENTRE - Meeting Room, St PETERS TOWN HALL - Ground Floor Meeting Room, ST PETERS TOWN HALL - Upstairs Meeting Rooms 1 & 2, MARRICKVILLE LEARNING ROOMS - JJ Cahill Room [continued]							
Refundable Bond for "Low Risk" Events	$100.00	$100.00	$0.00	$100.00	0.00%	N	
Refundable Bond	$250.00	$250.00	$0.00	$250.00	0.00%	N	G
Refundable Bond for "High Risk" Events	$500.00	$500.00	$0.00	$500.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will be charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E
Hannaford Community Centre Meeting & Media Rooms Combined Hire - Primary Room Full Fee, Additional Room 50% of Charge per Room	Additional Room 50% of Charge per Room					Y	E
ACTIVITY ROOMS & SMALL HALLS							
ASHFIELD CIVIC CENTRE - Activity Rooms, ANNANDALE COMMUNITY CENTRE - Upstairs Hall, BALMAIN TOWN HALL - Meeting Room, HANNAFORD COMMUNITY CENTRE - Activity Room, JIMMY LITTLE COMMUNITY CENTRE - Main Hall, MARRICKVILLE LIBRARY LEARNING ROOMS - Francis Charteris Room & Pauline Mcleod Room							
Daily - per hr	$78.00	$73.64	$7.36	$81.00	3.85%	Y	E
Day Rate (opening till 5pm)	$312.00	$293.64	$29.36	$323.00	3.53%	Y	E
Evening Rate (5pm till close)	$312.00	$293.64	$29.36	$323.00	3.53%	Y	E
Whole Day Rate	$570.00	$536.36	$53.64	$590.00	3.51%	Y	E
Refundable Bond	$100.00	$100.00	$0.00	$100.00	0.00%	N	G
Refundable Bond for "Low Risk" Events	$250.00	$250.00	$0.00	$250.00	0.00%	N	G
Refundable Bond for "High Risk" Events	$500.00	$500.00	$0.00	$500.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fees	Cancellation Fees					Y	E
Bookings cancelled 14 days and greater prior to event	No cancellation fee will charged					Y	E
Bookings cancelled less than 14 days prior to event	100% of Hire Fee					Y	E
Bookings made within a 7-day period that are cancelled	100% of Hire Fee					Y	E
Ashfield Activity Rooms - Additional Rooms 50% of Charge per Room	Additional Rooms 50% of Charge per Room					Y	E

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
ASHFIELD CIVIC CENTRE - Activity Rooms, ANNANDALE COMMUNITY CENTRE - Upstairs Hall, BALMAIN TOWN HALL - Meeting Room, HANNAFORD COMMUNITY CENTRE - Activity Room, JIMMY LITTLE COMMUNITY CENTRE - Main Hall, MARRICKVILLE LIBRARY LEARNING ROOMS - Francis Charteris Room & Pauline Mcleod Room [continued]							
Marrickville Library Learning Rooms Combined Hire - Primary Room Full Fee, Additional Rooms 50% of Charge per Room				Additional Rooms 50% of Charge per Room		Y	E
LARGE MEETING ROOMS							
CLONTARF COTTAGE, HERB GREEDY HALL, SEAVIEW Street Hall, ST PETERS Town Hall Upstairs Hall, YANADA Room, LEICHHARDT TOWN HALL - Reception Room, PETERSHAM TOWN HALL - Old Council Chambers							
Daily - per hr	$88.00	$84.09	$8.41	$92.50	5.11%	Y	E
Day Rate (opening till 5pm)	$360.00	$336.36	$33.64	$370.00	2.78%	Y	E
Evening Rate (5pm till close)	$360.00	$336.36	$33.64	$370.00	2.78%	Y	E
Whole Day Rate	$720.00	$672.73	$67.27	$740.00	2.78%	Y	E
Refundable Bond	$250.00	$250.00	$0.00	$250.00	0.00%	N	G
Refundable Bond for "High Risk" Events	$500.00	$500.00	$0.00	$500.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fees				Cancellation Fees		Y	E
Bookings cancelled 14 days and greater prior to event				No cancellation fee will be charged		Y	E
Bookings cancelled less than 14 days prior to event				100% of Hire Fee		Y	E
Bookings made within a 7-day period that are cancelled				100% of Hire Fee		Y	E
MEDIUM HALLS							
ANNANDALE COMMUNITY CENTRE - Downstairs Back Hall, GRAHAM YARROLL ROOM, HANNAFORD COMMUNITY CENTRE - Heffernan Hall, MERVYN FLETCHER HALL							
Daily - per hr	$100.00	$94.09	$9.41	$103.50	3.50%	Y	E
Day Rate (opening till 5pm)	$400.00	$377.27	$37.73	$415.00	3.75%	Y	E
Evening Rate (5pm till close)	$400.00	$377.27	$37.73	$415.00	3.75%	Y	E
Whole Day Rate	$800.00	$754.55	$75.45	$830.00	3.75%	Y	E
Refundable Bond for "Low Risk" Events	$250.00	$250.00	$0.00	$250.00	0.00%	N	G
Refundable Bond	$500.00	$500.00	$0.00	$500.00	0.00%	N	G
Refundable Bond for "High Risk" Events	$1,000.00	$1,000.00	$0.00	$1,000.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fees				Cancellation Fees		Y	
Bookings cancelled 14 days and greater prior to event				No cancellation fee will be charged		Y	E
Bookings cancelled less than 14 days prior to event				100% of Hire Fee		Y	E

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
ANNANDALE COMMUNITY CENTRE - Downstairs Back Hall, GRAHAM YARROLL ROOM, HANNAFORD COMMUNITY CENTRE - Heffernan Hall, MERVYN FLETCHER HALL [continued]							
Bookings made within a 7-day period that are cancelled				100% of Hire Fee		Y	E
MICHAEL MAHER ROOM							
Daily – per hr	$100.00	$94.55	$9.45	$104.00	4.00%	Y	E
Weekday Day Rate (opening till 5pm)	$415.00	$390.91	$39.09	$430.00	3.61%	Y	E
Weekday Evening Rate (5pm till close)	$415.00	$390.91	$39.09	$430.00	3.61%	Y	E
Weekend Day Rate (opening till 5pm)	$415.00	$390.91	$39.09	$430.00	3.61%	Y	E
Weekend Evening Rate (5pm till close)	$415.00	$390.91	$39.09	$430.00	3.61%	Y	E
Whole Day Rate	$830.00	$781.82	$78.18	$860.00	3.61%	Y	E
Refundable Bond for "Low Risk" Events	$250.00	$250.00	$0.00	$250.00	0.00%	N	G
Refundable Bond	$500.00	$500.00	$0.00	$500.00	0.00%	N	G
Refundable Bond for "High Risk" Events	$1,000.00	$1,000.00	$0.00	$1,000.00	0.00%	N	G
Cancellation Fees				Cancellation Fees		Y	E
Bookings cancelled 14 days and greater prior to event				No cancellation fee will be charged		Y	E
Payment Terms				Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.		N	
Bookings cancelled less than 14 days prior to event				100% of Hiring fee		Y	E
Bookings made within a 7-day period that are cancelled				100% of Hire Fee		Y	E
MARRICKVILLE PAVILLION HALL							
Daily – per hr	$160.00	$150.00	$15.00	$165.00	3.13%	Y	E
Weekday Day Rate (opening till 5pm)	$640.00	$600.00	$60.00	$660.00	3.13%	Y	E
Weekday Evening Rate (5pm till close)	$640.00	$600.00	$60.00	$660.00	3.13%	Y	E
Weekend Day Rate (opening till 5pm)	$750.00	$706.36	$70.64	$777.00	3.60%	Y	E
Weekend Evening Rate (5pm till close)	$750.00	$706.36	$70.64	$777.00	3.60%	Y	E
Whole Day Rate	$1,090.00	$1,026.36	$102.64	$1,129.00	3.58%	Y	E
Refundable Bond (Low Impact Events)	$500.00	$500.00	$0.00	$500.00	0.00%	N	
Refundable Bond	$1,000.00	$1,000.00	$0.00	$1,000.00	0.00%	N	G
Staff Assistance with Room setup and pack up – per hour (minimum 4 hours) Mon – Fri	$53.00	$50.00	$5.00	$55.00	3.77%	Y	E
Staff Assistance with Room setup and pack up – per hour (minimum 4 hours) Sat – Sun	$59.20	$55.82	$5.58	$61.40	3.72%	Y	E
Payment Terms				Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.		N	
Cancellation Fees				Cancallation Fees		Y	E
Bookings cancelled 14 days and greater prior to event				No cancellation fee will be charged		Y	E

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	Year 26/27 GST	Year 26/27 Fee (incl. GST)	Increase %	GST	Pricing Policy
MARRICKVILLE PAVILLION HALL [continued]							
Bookings cancelled less than 14 days prior to event				100% of Hire Fee		Y	E
Bookings made within a 7-day period that are cancelled				100% of Hire Fee		Y	E
SMALL TOWN HALLS							
BALMAIN TOWN HALL - Main Hall, WHARF ROAD COMMUNITY AND REFUGEE WELCOME CENTRE - Main Hall, LEICHHARDT TOWN HALL L1 - SUPPER ROOM, LEICHHARDT TOWN HALL L1 - COUNCIL CHAMBERS, LEICHHARDT TOWN HALL L1 - ALDERMAN'S ROOM							
LEICHHARDT TOWN HALL L1 - SUPPER ROOM LEICHHARDT TOWN HALL L1 - COUNCIL CHAMBERS LEICHHARDT TOWN HALL L1 - ALDERMAN'S ROOM Booking of the above venues is subject to Venue Coordinator approval only.							
Daily - per hr	$150.00	$140.91	$14.09	$155.00	3.33%	Y	E
Day Rate (8am till 5pm)	$600.00	$563.64	$56.36	$620.00	3.33%	Y	E
Evening Rate (5pm till close)	$600.00	$563.64	$56.36	$620.00	3.33%	Y	E
Whole Day Rate	$1,190.00	$1,127.27	$112.73	$1,240.00	4.20%	Y	E
Refundable Bond	$500.00	$500.00	$0.00	$500.00	0.00%	N	G
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Refundable Bond for "High Risk" Events	$1,000.00	$1,000.00	$0.00	$1,000.00	0.00%	N	G
Cancellation Fees				Cancellation Fees		Y	E
Bookings cancelled 14 days and greater prior to event				No cancellation fee will be charged		Y	E
Bookings cancelled less than 14 days prior to event				100% of Hire Fee		Y	E
Bookings made within a 7-day period that are cancelled				100% of Hire Fee		Y	E
LARGE TOWN HALLS							
LEICHHARDT TOWN HALL - Main Hall, MARRICKVILLE TOWN HALL, PETERSHAM TOWN HALL, Basement Marrickville							
Daily - per hr	$150.00	$140.91	$14.09	$155.00	3.33%	Y	E
Weekday Day Rate (opening till 5pm)	$750.00	$704.55	$70.45	$775.00	3.33%	Y	E
Weekday Evening Rate (5pm till close)	$750.00	$704.55	$70.45	$775.00	3.33%	Y	E
Weekday Whole Day Rate	$1,370.00	$1,290.91	$129.09	$1,420.00	3.65%	Y	E
Weekends & Public Holidays All Day Rate (6am – 1am for Marrickville and Petersham Town Hall Only)	$2,740.00	$2,581.82	$258.18	$2,840.00	3.65%	Y	E
Weekends & Public Holidays 6 hour block	$1,370.00	$1,290.91	$129.09	$1,420.00	3.65%	Y	E
Refundable Bond	$1,500.00	$1,500.00	$0.00	$1,500.00	0.00%	N	
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fees				Cancellation Fees		Y	E
Bookings cancelled 14 days and greater prior to event				No cancellation fee will be charged		Y	E

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Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
LEICHHARDT TOWN HALL - Main Hall, MARRICKVILLE TOWN HALL, PETERSHAM TOWN HALL, Basement Marrickville [continued]							
Bookings cancelled less than 14 days prior to event				100% of Hire Fee		Y	E
Bookings made within a 7-day period that are cancelled				100% of Hire Fee		Y	E
ASHFIELD TOWN HALL							
Daily - per hr	$150.00	$140.91	$14.09	$155.00	3.33%	Y	E
Note: bookings after 5pm must be a minimum of a 4 hour block from the start of the booking, including daytime (at daytime rate or daytime block fee if applicable)							
Weekday Day Rate (opening till 5pm)	$750.00	$704.55	$70.45	$775.00	3.33%	Y	E
Weekday Evening Rate (5pm till close)	$750.00	$704.55	$70.45	$775.00	3.33%	Y	E
Weekday Whole Day Rate	$1,370.00	$1,290.91	$129.09	$1,420.00	3.65%	Y	E
Weekend Half Day Rate (6 Hours)	$1,370.00	$1,290.91	$129.09	$1,420.00	3.65%	Y	E
Weekend and Public Holiday Whole Day Rate	$2,740.00	$2,581.82	$258.18	$2,840.00	3.65%	Y	E
Town Hall Control Room Damage Deposit & Refundable Bond	$1,500.00	$1,500.00	$0.00	$1,500.00	0.00%	N	G
Staff Assistance with Room setup and pack up – per hour (minimum 4 hours) Mon – Fri	$53.00	$50.00	$5.00	$55.00	3.77%	Y	E
Staff Assistance with Room setup and pack up – per hour (minimum 4 hours) Sat – Sun	$59.20	$55.82	$5.58	$61.40	3.72%	Y	E
Public Holiday Opening Caretakers Fee - per hr (minimum 4 hours)	$77.00	$72.73	$7.27	$80.00	3.90%	Y	E
For periods greater than 4 hours, fee is capped at $458 incl GST							
For periods greater than 4 hours	$458.00	$430.91	$43.09	$474.00	3.49%	Y	E
Cleaning Fees	If cleaning access is not available by 10.30pm weeknights, additional cleaning fees incurred by Council will be on-charged.					Y	E
Payment Terms	Payment of hire fees and bond is required in full within 14 days of booking confirmation. Failure to pay within this period will result in the cancellation of the booking.					N	
Cancellation Fee				Cancellation Fee		Y	E
Bookings cancelled 14 days and greater prior to event				No cancellation fee will be charged		Y	E
Bookings cancelled less than 14 days prior to event				100% of Hire Fee		N	E
Bookings made within a 7-day period that are cancelled				100% of Hire Fee		N	E
GALLERIES							
Chrissie Cotter Gallery							
Artist / Exhibitors – Bond and Key Deposit	$200.00	$200.00	$0.00	$200.00	0.00%	N	G

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Preparation of Leases & Licences of Council Land, Consents to Assignment, Surrenders, Deeds, Agreements and Other Dealings and Sale or Purchase of Land							
Council Administration Fee – when Council use external solicitors (in addition to solicitors' fees)/(except community group leases/licences)	$635.80	$598.82	$59.88	$658.70	3.60%	Y	C
Council Administration Fee – In addition to internal solicitor fee, disbursements when Council does not use external solicitors (except community group leases/licences)	$635.80	$598.82	$59.88	$658.70	3.60%	Y	C
Planning Agreement - Simple	$6,486.27	$6,108.89	$610.89	$6,719.78	3.60%	Y	C
Planning Agreement - Complex	$12,972.53	$12,217.77	$1,221.78	$13,439.54	3.60%	Y	C
Survey, Valuation, Fees etc. – at cost					At Cost	Y	C
Lease of Airspace over Footpath for Verandah: "Market rent having regard to the increase in value to the benefited property". Refer to Council's Land & Property Policy.	$2,000 non-refundable application fee. Market rent charged for lease.					Y	E
Titles Searches							
TITLE SEARCHES	Fee is a minimum of $50.00 or as invoiced by third party					Y	C
Purchase of Council Land							
For the processing of requests to purchase Council owned land and establishing market value as the method of determining the price of the parcel. Applies to all land owned by Council including (but not limited to) access ways, etc.							
Initial processing of requests to purchase Council land and provide a report to Council (non-refundable)	$1,907.30	$1,796.36	$179.64	$1,976.00	3.60%	Y	C
Application for road closure and sale (following council resolution, in addition to initial processing fee)					At Cost	Y	C
Sale of drainage reserves and other land (following council resolution, in addition to initial processing fee)	$2,542.70	$2,394.82	$239.48	$2,634.30	3.60%	Y	C
Valuation, Legal, Survey, Statutory Charges – at cost					At Cost	Y	C
Initial Bond (to be offset against the above costs)	$2,500.00	$2,272.73	$227.27	$2,500.00	0.00%	Y	G
Street Vending							
For the processing of requests to undertake Street Vending from a specific location and establishing market value as the method of determining rent for the location							
Street Vending in a specific location from a structure in, on or over a Public Road – market rent	$500.00 administration fee plus Market Rent					Y	E
Valuation, Legal, Survey, Statutory Charges – at cost					At Cost	Y	C
Initial Bond (to be offset against the above costs)	$2,350.00	$2,136.36	$213.64	$2,350.00	0.00%	Y	G

continued on next page ...

Name	Year 25/26 Fee (incl. GST)	Year 26/27 Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	GST	Pricing Policy
Street Vending [continued]							
Administration fee for the issue of licence agreement or other document if council does not use solicitors (in addition to solicitors' fees) (commercial)	$1,653.00	$1,556.91	$155.69	$1,712.60	3.61%	Y	C
Administration fee for the issue of licence agreement or other document if council does use solicitors (in addition to solicitors' fees) (commercial)	$635.80	$598.82	$59.88	$658.70	3.60%	Y	C
Coffee Vans or other mobile vendors							
Fixed period					Market Rent	Y	E
Valuation, Legal, Survey, Statutory Charges – at cost					At Cost	Y	C
Administration fee for the issue of licence agreement or other document if council does not use solicitors (in addition to solicitors' fees) (except community group licence)	$1,653.00	$1,556.91	$155.69	$1,712.60	3.61%	Y	C
Administration fee for the issue of licence agreement or other document if council does use solicitors (in addition to solicitors' fees) (except community group licence)	$635.80	$598.82	$59.88	$658.70	3.60%	Y	C
Temporary	$635.80	$598.82	$59.88	$658.70	3.60%	Y	B
Leichhardt Oval							
Oval Hire					POA	Y	E

Item 2

Attachment 4

Translation Service
If you have questions on this document and need an interpreter, please call TIS National on 131 450 and ask them to call Inner West Council on 9392 5000

Υπηρεσία Διερμηνείας
Εάν έχετε ερωτήσεις αναφορικά με το παρόν έγγραφο και χρειάζεστε διερμηνέα, παρακαλούμε καλέστε την TIS National στο 131 450 και ζητήστε τους να καλέσουν το Inner West Council στο 9392 5000

Servizio traduzioni
Se avete domande su questo documento e necessitate di un interprete chiamate TIS National al numero 131 450 e chiedetegli di chiamarvi Inner West Council al numero 9392 5000

翻译服务
如果您对本文件有任何疑问，需要传译员帮助，请拨打TIS National的电话131 450，然后要求接通Inner West Council的电话9392 5000

Dịch vụ Thông Phiên dịch
Nếu quý vị có thắc mắc gì về tài liệu này và cần có thông dịch viên xin gọi cho TIS National qua số 131 450 và nhờ họ gọi cho Inner West Council qua số 9392 5000

خدمة الترجمة
إذا كانت لديك أسئلة حول هذه المستندات وتحتاج إلى مترجم فوري، فالرجاء الاتصال بخدمة TIS National على الرقم 131 450 واطلب منهم الاتصال بـ Inner West Council على الرقم 9392 5000

Fees & Charges Summary of Changes

Below is a summary of fees & charges that are new, deleted, above/below indexation threshold of 3.6% or rewording.

Service Area	Item	Fee Name	2025/26 Adopted	2026/27 Proposed	Movement	Comment	Change Type
Development Assessment		**PLANNING I DEVELOPMENT ASSESSMENT I Heritage Exemption Application**					
	1	Application for Heritage Exemption Certificate (Single Property - Single Item)	$173.10	$179.40	3.6%	Additional wording to enable new fee below.	Fee Rewording
	2	Application for Heritage Exemption Certificate (Single Property - multiple elements)	$0.00	$395.00	New	New fee based on benchmarking of other Council's and time to provide service. Ku-ring – gai Council: Application for minor works $400 if located in conservation area or $600 if the property is heritage listed item. An additional $400 fee will be applied for applications that involve more than 2 elelments.	New fee
		PLANNING I DEVELOPMENT ASSESSMENT I Fees for Notification and Advertising of DA's, Modifications and Reviews Applications					
	1	Development with estimated cost greater than $1,000,000 up to $3,000,000	$1,150.00 + POA	$1,150.00 + POA	N/A	Additional wording to enable new fee below.	Fee Rewording
	2	Development with estimated cost greater than $3,000,000	$0.00	$1,472.0 + POA	New	New fee based on benchmarking of other Council's and time to provide service. Waverley council $1,471.59	New fee
Strategic Planning		**PLANNING I STRATEGIC PLANNING I S7.11/S7.12 DEVELOPMENT CONTRIBUTIONS**					
	1	Refund processing fee for development contributions $20,001 - $1,000,000	$918.63	delete	N/A	There is no power under the Environmental Planning & Assessment Act to issue a refund of developer contributions, therefore this fee is not required	Delete Fee
	2	Refund processing fee for development contributions > $1,000,000	$2,362.49	delete	N/A		Delete Fee
Regulatory		**PLANNING I REGULATION I BUILDING CERTIFICATION I Building Information Certificate Applications**					
	1	Application – Floor Area Not Exceeding 200m²	$750.00	$800.00	6.7%	Cost recovery. Building Information Certificates deal with unauthorised work and the new fee is closer to cost recovery.	Above Indexation
		PLANNING I REGULATION I FIRE SAFETY I Annual Fire Safety Statement AFSS					
	1	Registration of AFSS	$150.00	$170.00	13.3%	The average of three peer councils. City of Sydney $178, Canada Bay $219 and Canterbury $129. The proposed fee is lower than cost City of Sydney and Canada Bay.	Above Indexation
	2	Fire Safety – Risk assessment of incomplete Annual Fire Safety Statement (AFSS) – (After the due date)	$655.00	delete	N/A	This fees is deleted it has been replaced by "Extention of time request fee"	Delete Fee
		PLANNING I REGULATION I FIRE SAFETY I Fire Safety Compliance					
	1	~~Fire Safety Compliance Program Inspection and Re-inspection fee (i.e. Shared Accommodation, Entertainment Venues, Industrial- Commercial premises etc.)~~ Rename to: Boarding House Program Inspection Fee	$489.42	$489.42	0.0%	No fee increase - to assist in incentivising the inspection - providing affordable housing during housing crisis.	Below Indexation / Rewording
	2	Boarding House Program reinspection fee	$0.00	$250.00	New	New fee - Consistent with other health premises reinspection fee. Note: this is a reinspection fee following failure - and it is approximately 50% of other reinspection fees	New fee
	3	Fire Safety Audit/Enquiry	$250 per hour or part thereof	delete	N/A	Council no longer offering this service - a certificate or report obtained from a Fire Safety specialist is required.	Delete Fee
		PLANNING I REGULATION I ENVIRONMENTAL HEALTH I Food Premises					
	1	Food premises annual administration charge for up to and including 5 full-time food handlers (includes one annual inspection travel time)	$390.00	$390.00	0.0%	Food Regulation 2025, clause 187. Fee based on benchmarking of other councils - Bayside $390, Strathfield $570, City of Sydney $390/270 (for 5 star scores on doors), Canada Bay $336.	Below Indexation
	2	Food premises annual administration charge for more than 5 but not more than 50 food handlers (includes one annual inspection travel time)	$800.00	$800.00	0.0%	Food Regulation 2025, clause 187. Remain same based on benchmark Bayside $800, Strathfield $570 City of Sydney $800/$513 Canada Bay $655.	Below Indexation
	3	Food premises annual administration charge for more than 50 food handlers (includes one annual inspection travel time)	$3,500.00	$3,500.00	0.0%	Food Regulation 2025, clause 187. Remain same based on benchmark Bayside $3,500, Strathfield $570 City of Sydney $2253/$1542 Canada Bay $940.	Below Indexation
	4	Improvement Notice Food Premises – Cost Recovery	$330.00	$565.00	71.2%	Food Regulation 2025, clause 186(1). Statutory fee - Increased by regulation	Statutory
	5	Food premises - Certificate of clearance fee to lift a prohibition order.	$500.00	$500.00	0.0%	Food Regulation 2025, clause 186(1). Statutory fee - Increased by regulation	Statutory
	6	Development Consent/Complying Development Certificate – pre Occupation fit out inspection	$284.00	$370.00	30.3%	Food Regulation 2025, clause 186(1). Statutory fee - Increased by regulation	Statutory
	7	Prohibition Order - Certificate of Clearance	$0.00	$500.00	New	Food Regulation 2025, clause 186(1). Statutory fee - Increased by regulation	Statutory
		PLANNING I REGULATION I ENVIRONMENTAL HEALTH I Public Health					
	1	Improvement Notice / Prohibition Order for Skin Penetration Procedures – Cost Recovery	$285.00	$309.00	8.4%	Public Health Regulation 2022, Schedule 5. Statutory fee -Increased by regulation	Statutory

Service Area	Item	Fee Name	2025/26 Adopted	2026/27 Proposed	Movement	Comment	Change Type
Regulatory	3	Improvement Notice / Prohibition Order for Regulated System – Cost Recovery	$605.00	$665.00	9.9%	Public Health Regulation 2022, Schedule 5. Statutory fee -Increased by regulation	Statutory
		PLANNING I REGULATION I ENVIRONMENTAL HEALTH I Environmental Protection					
	1	Clean–up Notice	$785.00	$840.00	7.0%	POEO General Regulation, clause 151. Statutory fee increased by regualtion	Statutory
	2	Noise Control Notice	$785.00	$840.00	7.0%	POEO General Regulation, clause 151. Statutory fee increased by regualtion	Statutory
	3	Prevention Notice*	$785.00	$840.00	7.0%	POEO General Regulation, clause 151. Statutory fee increased by regualtion	Statutory
		PLANNING I REGULATION I ROAD RELATED REGULATION I Footpath Occupation (Goods, A-Frames, ~~Dining~~) Ongoing Lease fee					**Fee Rewording**
	1	Total Area used less than 1sqm	No Charge	delete	N/A	Promote local economy.	Delete Fee
	2	Total Area used greater than 1sqm	No Charge	delete	N/A	Promote local economy.	Delete Fee
	3	Footpath Occupation (Goods, A-Frames, ~~Dining~~) – Roads Act 1993 Assessment Fee	No Charge		N/A	Change in description to deliniate dining from other footpath approvals.	Fee Rewording
		PLANNING I REGULATION I ROAD RELATED REGULATION I Footpath Occupation (Goods, Dining etc.) Ongoing Lease fee					**New Fee**
	3	Installation of Concrete Barriers – Roads Act 1993 Assessment Fee	Purchase and installation price as per Council preferred supplier			Cost recovery, as per March Council report on Parklets	New Fee
Urban Ecology		**PLANNING I ECOLOGY PROJECTS	Natural Area Sponsorship**					
	1	Rate per square meter / per year	$0.00	$7.70	New	New sponsorship program fees.	New fee
		**PLANNING I ECOLOGY PROJECTS	Natural Area Sponsorship - Local Business / Community Group Discount**				
	1	Rate per square meter / per year	$0.00	$6.30	New	New sponsorship program - discounted fee for local businesses / community groups.	New fee
Resource Recovery		**PLANNING	RESOURCE RECOVERY	RECYCLING WASTE MANAGEMENT - IWC**				
	1	Minimum DWM per service: 80L or less fortnightly garbage, 240L fortnightly recycling 240L weekly food organic waste	$427.50	$457.50	7.0%	In 2021/22, Council harmonised the Domestic Waste Management (DWM) charge, in conjunction with General Rates harmonisation. To smooth out the impacts of these changes, it was agreed the DWM charge would be based on partial cost recovery, drawing down on the DWM reserve over this period. Council's fees are less than a majority of comparable councils and now need to be increased to recover costs. The proposed increase above indexation allows for the reserve to be built back up.	Above Indexation
	2	Standard DWM per service:120L fortnightly garbage, 240L fortnightly recycling 240L weekly food organic waste*	$570.00	$610.00	7.0%		Above Indexation
	3	Maximum DWM per service :240L fortnightly garbage, 240L fortnightly recycling 240L weekly food organic waste*	$854.50	$915.00	7.1%		Above Indexation
	4	Opt-in Weekly Red-Lid Garbage Bin Collection Charge (or free with exemption)	n/a	$200.00	New		New Fee
	5	Vacant Land/Availability Charge	$285.00	$305.00	7.0%		Above Indexation
		**PLANNING	RESOURCE RECOVERY	RECYCLING & WASTE MANAGEMENT - IWC |Business Waste - IWC**			
		120L FOGO green bin charge for weekly service to schools and early learning centres only per Council Resolution	n/a	Pilot Program $0	n/a	C1225(1) Item 3 - 9th December 2025	New Fee
		240L FOGO green bin charge for weekly service to schools and early learning centres only per Council Resolution	n/a	Pilot Program $0	n/a	C1225(1) Item 3 - 9th December 2025	New Fee
Resource Recovery		**PLANNING	RESOURCE RECOVERY	IWC REPLACEMENT BINS**				
		If replacement required through loss, damage, misuse or neglect. Please note, not all bins are available to all service areas. Up to 3 bins are replaced free of charge, after that the following charges apply: ~~First, second and third bins are free in a financial year after that the following fees apply:~~				Rewording.	Fee rewording
		**PLANNING	URBAN SUSTAINABILITY**					

Service Area	Item	Fee Name	2025/26 Adopted	2026/27 Proposed	Movement	Comment	Change Type
Urban Sustainability		Inner West Sustainability Hub Electric vehicle charging at 7 Prospect Road, Summer Hill NSW 2131. Rate per kWh	$0.60 per kWh from 4pm until close $0.39 per kWh all other hours			Public EV charging at the Inner West Sustainability Hub.	New Fee
Sports & Recreation		**COMMUNITY I Sports & Recreation I Inner West Aquatic Facilities I** The following outlines the consolidated fees and charges for our three major Inner West Aquatic Centres; Ashfield Aquatic Centre, Annette Kellerman Aquatic Centre and Leichhardt Park Aquatic Centre. ~~Where a fee is different to another centre, the fee will be listed under the "Additional Inner West Aquatic Fee" section.~~ Fees that apply only to a specific centre, including seasonal facilities such as Dawn Fraser Baths and Fanny Durack Aquatic Centre, or centre specific services such as spa, steam and sauna access at Ashfield Aquatic Centre, are listed under the "Additional Inner West Aquatic Fees" section.					**Fee Rewording**
		COMMUNITY I Sports & Recreation I Inner West Aquatic Facilities I Swim Membership					
	1	Adult - 1 Month Pass	$109.90	$115.40	5.0%	Aquatic centre fees have been rationalised to harmonise charge regardless of term length or payment method, and in line with benchmarking	Above Indexation
	2	Adult - 6 Month Pass	$647.90	$691.30	6.7%		Above Indexation
	3	Adult - 12 Month Pass	$1,241.10	$1,344.80	8.4%		Above Indexation
	4	Senior Card Holder/Tertiary Student - 1 Month Pass	$88.60	$88.60	0.0%		Below Indexation
	5	Seniors Card Holder/Tertiary Student - 6 Month Pass	$468.40	$468.40	0.0%		Below Indexation
	7	Senior Card Holder/Full Time Student (Tertiary) - Fortnightly Debit	$35.10	$35.20	0.3%		Below Indexation
	8	Inner West Swim - Fortnightly Direct Debit	$53.10	$53.10	0.0%		Below Indexation
	9	1 month Family 4 persons (Maximum 2 adult)	$307.60	$307.60	0.0%		Below Indexation
	10	12 months Family 4 persons (Maximum 2 adult)	$1,891.80	$2,049.40	8.3%		Above Indexation
	11	Inner West Family Swim - Fortnightly Direct Debit. Added fees description: 4 persons (Maximum 2 adult)	$79.70	$79.70	0.0%		Below Indexation / New fee description
		COMMUNITY I Sports & Recreation I Inner West Aquatic Facilities I Membership					
	1	Adult - 6 Month Pass	$726.60	$787.20	8.3%	Aquatic centre fees have been rationalised to harmonise charge regardless of term length or payment method, and in line with benchmarking	Above Indexation
	2	Adult - 12 Month Pass	$1,458.60	$1,580.80	8.4%		Above Indexation
	4	Family - 6 Month Pass	$1,775.70	$1,775.70	0.0%		Below Indexation
	7	Inner West Fitness Pass - Youth (13 to 15 years) - Fortnightly debit		$28.30	New	Propose introduction of new Youth membership option for ages 13 to 15 inclusive	New Fee
		COMMUNITY I Sports & Recreation I Inner West Aquatic Facilities I Learn to Swim					
	1	Learn to Swim per class. Second child 7% discount, Third and subsequent child 14% discount. Pensioner concession receive 30% discount with valid card.	$24.30	$25.20	3.7%	Include the deleted consession learn to swim fees	Fee Rewording
	2	Private lesson 1:1 Pensioner concession receive 30% discount with valid card.	$67.30	$69.80	3.7%	Include the deleted consession learn to swim fees	Fee Rewording
		COMMUNITY I Sports & Recreation I Inner West Aquatic Facilities I Advanced Learn to Swim					
	1	Advanced Learn to Swim ~~- 1st Child~~ - 1 visit per week	$24.50	$25.20	2.9%	Increase less than CPI to align with Learn to Swim price. Rewording to provide clarification of the change of fee condition.	Below Indexation / Rewording
	2	Advanced Learn to Swim ~~- 1st Child~~ - 2 visits per week	$35.10	$36.40	3.7%	Rewording to provide clarification of the change of fee condition.	Fee rewording
		COMMUNITY I Sports & Recreation I Inner West Aquatic Facilities I Competitive Squads					

Service Area	Item	Fee Name	2025/26 Adopted	2026/27 Proposed	Movement	Comment	Change Type
Sports & Recreation	1	Silver Squads fortnightly DD 4-6 sessions per week. Includes a gym membership for participants ~~16+~~ 13+ years of age. Includes swim membership for participants aged ~~15~~ 12 and under.	$88.30	$91.50	3.6%	Rewording to include younger aged participants	Fee rewording
	2	Gold/Performance Squads fortnightly DD 6+ sessions per week. Includes a gym membership for participants ~~16+~~ 13+ years of age. Includes swim membership for participants aged ~~15~~ 12and under.	$109.00	$113.00	3.7%	Rewording to include younger aged participants	Fee rewording
		COMMUNITY I Sports & Recreation I Inner West Aquatic Facilities I Squad & Stroke Correction					
	1	Junior Squad - 1st Child - 1 visit per week	$24.50	$24.50	0.0%	Fee adjusted to remain lower than the Learn to Swim lesson price	Below Indexation
		COMMUNITY I Sports & Recreation I Inner West Aquatic Facilities I Special Health & Fitness Program					
	1	Special Community Program		$7.60	New	A new special rate is proposed to support community organisations	New Fee
		COMMUNITY I Sports & Recreation I Inner West Aquatic Facilities I Facility Bookings. **~~50% of booking fee will be forfeited if cancellation is not provided within 72 hours notice period~~ A 20% deposit is required to confirm your booking. Cancellations made with less than seventy-two (72) hours' notice will result in the deposit being forfeited. Failure to attend your booking (no show) will result in the full booking fee being forfeited. Bookings are not rescheduled or refunded due to inclement weather. Entry fees apply.**					**Fee Rewording**
		COMMUNITY I Sports & Recreation I Additional Inner West Aquatic Facilities I ANNETTE KELLERMAN AQUATIC CENTRE I Learn to swim					
	1	Concession Child - Learn to Swim	$13.30	delete	N/A	Propose to remove fee and grandfather for current customers. Pensioner concession discount of 30% will remain available, as a description on the standard rate.	Delete Fee
		COMMUNITY I Sports & Recreation I Additional Inner West Aquatic Facilities I ANNETTE KELLERMAN AQUATIC CENTRE I Advanced Learn to swim					
	1	Advanced Learn to Swim - 3 visits per week	$47.00	delete	N/A	Propose to remove fee as not widely utilised - grandfather for current customers	Delete Fee
	2	Advanced Learn to Swim -Pensioner/Health Care Card Holder - 1 Lesson per week	$11.40	delete	N/A	Propose to remove fee and grandfather for current customers. Pensioner concession discount of 30% will remain available, as a description on the standard rate.	Delete Fee
	3	Advanced Learn to Swim - Pensioner/Health Care Card Holder - 2 Lessons per week (price per lesso	$10.50	delete	N/A	Propose to remove fee and grandfather for current customers. Pensioner concession discount of 30% will remain available, as a description on the standard rate.	Delete Fee
		COMMUNITY I Sports & Recreation I Additional Inner West Aquatic Facilities I ASHFIELD AQUATIC CENTRE I Learn to Swim					
	1	Concession Child - Learn to Swim	$17.30	delete	N/A	Propose to remove fee. Pensioner concession discount of 30% will remain available, as a description on the standard rate.	Delete Fee
		COMMUNITY I Sports & Recreation I Additional Inner West Aquatic Facilities I LEICHHARDT PARK AQUATIC CENTRE I Learn to Swim					
	1	Concession Child - Learn to Swim	$17.20	delete	N/A	Propose to remove fee. Pensioner concession discount of 30% will remain available, as a description on the standard rate.	Delete Fee
		COMMUNITY I Sports & Recreation I Additional Inner West Aquatic Facilities I DAWN FRASER BATHS I Pool Entry					
	1	Child 5-16 years	$4.30	$4.30	0.0%	Align fee with pricing policy for other sites where the child fee has been lower than Senior Card Holder/Full Time Student	Below Indexation
	2	Senior Card Holder/Full Time Student (Tertiary)	$3.90	$4.30	10.3%	Align fee with pricing policy for other sites where the child fee has been lower than Senior Card Holder/Full Time Student	Above Indexation
		COMMUNITY I Sports & Recreation I Additional Inner West Aquatic Facilities I DAWN FRASER BATHS I Swim Membership					
	1	1 month Pass - Child 5-16 years	$31.30	$31.30	0.0%	Align fee with pricing policy for other sites where the child fee has been lower than Senior Card Holder/Full Time Student	Below Indexation
	2	1 month Pass - Pensioner	$30.10	$30.10	0.0%	Align fee with pricing policy for other sites where the child fee has been lower than Senior Card Holder/Full Time Student	Below Indexation
	3	~~6 month Pass - Adult~~ Season Pass - Adult	$245.40	$254.30	3.6%	Due to the the time period difference, the 6-month pass has been changed to a season pass	Fee rewording
	4	~~6 month Pass - Child 5-16 years~~ Season Pass - Child 5-16 years	$100.60	$100.60	0.0%	Due to the the time period difference, the 6-month pass has been changed to a season pass	Below Indexation / Rewording
	5	~~6 month Pass - Pensioner/Seniors Card Holder~~ Season Pass - Pensioner	$71.00	$71.00	0.0%	Due to the the time period difference, the 6-month pass has been changed to a season pass	Below Indexation / Rewording
	6	~~6 month Pass - Family 4 persons (Maximum 2 adult)~~ Season Pass - Family 4 persons (Maximum 2 adult)	$480.00	$497.30	3.6%	Due to the the time period difference, the 6-month pass has been changed to a season pass	Fee rewording
	7	~~6 month Pass - Tertiary Student~~ Season Pass - Tertiary Student	$100.60	$102.60	2.0%	Rewording to provide clarification & align fee with the monthly pricing schedule	Below Indexation / Rewording
	8	Season Pass - Seniors Card Holder	$0.00	$76.70	New	Propose new fee to separate Senior card holders from Pensioner.	New Fee
		COMMUNITY I Sports & Recreation I Additional Inner West Aquatic Facilities I DAWN FRASER BATHS I Swim Membership |Winter Swimming					

Service Area	Item	Fee Name	2025/26 Adopted	2026/27 Proposed	Movement	Comment	Change Type
Sports & Recreation	1	Winter Swimmer Access	N/A	$73.00	New	This is an administration correction. Fee has always been charged, but dropped off the fees as part of the renovation. Fee includes access to toggle.	New Fee
	2	Winter Swimmer Access Concession	N/A	$29.40	New	This is an administration correction. Fee has always been charged, but dropped off the fees as part of the renovation. Fee includes access to toggle.	New Fee
		COMMUNITY I Sports & Recreation I Additional Inner West Aquatic Facilities I DAWN FRASER BATHS I Facility Bookings ~~50% of booking fee will be forfeited if cancellation is not provided within 72 hours notice period~~ A 20% deposit is required to confirm your booking. Cancellations made with less than seventy-two (72) hours' notice will result in the deposit being forfeited. Failure to attend your booking (no show) will result in the full booking fee being forfeited. Bookings are not rescheduled or refunded due to inclement weather. Entry fees apply.					**Fee rewording**
		COMMUNITY I Sports & Recreation I Additional Inner West Aquatic Facilities I FANNY DURACK AQUATIC CENTRE I Swim Membership					
		Season Pass - Child **5-16 years**	$4.30	$4.50	4.7%	To align with the other centre charges	Fee rewording
		COMMUNITY I Sports & Recreation I DEBBIE & ABBEY BORGIA COMMUNITY RECREATION CENTRE - STEEL PARK					
	1	Annual Membership Adult	$25.80	delete	N/A	Remove. No membership fee to be included	Delete Fee
		COMMUNITY | SPORTS RECREATION | DEBBIE ABBEY BORGIA COMMUNITY RECREATION CENTRE - STEEL PARK | Court Hire ~~– Peak Time (Weekdays from 5.00 pm and all Weekend)~~ A 20% deposit may be required to confirm your date. Bookings are to be paid for in full, in advance of your booking.					**Fee Rewording**
	1	Full court - per hour - booking of at least 10 consecutive weeks	N/A	$82.30	N/A	Propose new fee in line with local comparable sites	New Fee
	2	Full court – per hour~~, commercial~~	$88.30	$91.50	3.6%	Align with fee amount & description with Robyn Webster Sports Centre	Fee rewording
	3	Full court – per hour, Local Not for Profit organisations	$44.70	delete	N/A	Removed. Brings into line with Robyn Webster Sports Centre and sporting grounds	Delete Fee
	4	Full court – per hour, Non-local Not for Profit organisations	$63.50	delete	N/A	Removed. Brings into line with Robyn Webster Sports Centre and sporting grounds	Delete Fee
	5	Table Tennis table – per hour	$19.10	$20.70	8.4%	Align with fee amount & description with Robyn Webster Sports Centre	Above Indexation / Rewording
	6	Badminton/Pickleball Indoor Court	$28.20	$29.00	2.8%	Align fee amount & description with Robyn Webster Sports Centre	Above Indexation / Rewording
	7	Full court – per hour, commercial	$77.20	N/A	N/A	Removed. Brings into line with Robyn Webster Sports Centre and sporting grounds	Delete Fee
	8	Full court – per hour, Local Not for Profit organisations	$39.40	N/A	N/A	Removed. Brings into line with Robyn Webster Sports Centre and sporting grounds	Delete Fee
	9	Full court – per hour, Non-local Not for Profit organisations	$53.60	N/A	N/A	Removed. Brings into line with Robyn Webster Sports Centre and sporting grounds	Delete Fee
		COMMUNITY I Sports & Recreation I DEBBIE & ABBEY BORGIA COMMUNITY RECREATION CENTRE - STEEL PARK| Competitions Costs - All Times					
creation	1	Adult registration	$108.30	N/A	N/A	Removed. Brings into line with Robyn Webster Sports Centre and sporting grounds	Delete Fee
	2	Adult – Team Fee per game Soccer	$116.80	N/A	N/A	Removed. Brings into line with Robyn Webster Sports Centre and sporting grounds	Delete Fee
	3	Forfeit Fee – Team Soccer	$232.80	N/A	N/A	Removed. Brings into line with Robyn Webster Sports Centre and sporting grounds	Delete Fee
	4	Adult Team Fee per Game – Basketball/Netball	$124.80	N/A	N/A	Removed. Brings into line with Robyn Webster Sports Centre and sporting grounds	Delete Fee
	5	Forfeit Fee – Basketball / Netball	$250.50	N/A	N/A	Removed. Brings into line with Robyn Webster Sports Centre and sporting grounds	Delete Fee
		COMMUNITY I Sports & Recreation I DEBBIE & ABBEY BORGIA COMMUNITY RECREATION CENTRE - STEEL PARK| Room Hire					
	1	Meeting room 1 - per hour~~, Commercial~~	$37.30	$38.70	3.8%	Removed word Commercial	Fee rewording
	3	Meeting room 2 - per hour~~, Commercial~~	$25.20	$26.20	4.0%	Removed word Commercial	Fee rewording
	7	Meeting room 4 - per hour~~, Commercial~~	$25.20	$26.20	4.0%	Removed word Commercial	Fee rewording
	9	Meeting room 5 - per hour~~, Commercial~~	$37.30	$38.70	3.8%	Removed word Commercial	Fee rewording
	10	Meeting room 6 - per hour~~, Commercial~~	$37.30	$38.70	3.8%	Removed word Commercial	Fee rewording
	12	Multi-purpose hall 1 - per hour~~, Commercial~~	$55.80	$57.90	3.8%	Removed word Commercial	Fee rewording

Service Area	Item	Fee Name	2025/26 Adopted	2026/27 Proposed	Movement	Comment	Change Type
Sports & R	14	Multi-purpose hall 2 - per hour~~, Commercial~~	$43.60	$45.20	3.7%	Removed word Commercial	Fee rewording
	16	Multi-purpose hall 3 - per hour~~, Commercial~~	$31.20	$32.40	3.8%	Removed word Commercial	Fee rewording
		COMMUNITY I Sports & Recreation I DEBBIE & ABBEY BORGIA COMMUNITY RECREATION CENTRE - STEEL PARK| Bond					
	1	Bond	$1,668.10	delete	N/A	Removed. Any bookings will require 20% deposit - no bond is required any further	Delete Fee
		COMMUNITY I Sports & Recreation I DEBBIE & ABBEY BORGIA COMMUNITY RECREATION CENTRE - STEEL PARK| Programmed Activities - PCYC Run - Member / non member price to be added					
	1	After school programs - child	$12.70	delete	N/A	Removed - program no longer in place	Delete Fee
	2	Mini Movers' (children's gymnastics)	$15.20	delete	N/A	Removed - program no longer in place	Delete Fee
	3	School Holiday Program - Child	$74.30	delete	N/A	Removed - program no longer in place	Delete Fee
	4	Homework Club - Child	$0.00	delete	N/A	No associated fee	Delete Fee
	5	Boxing/Breakfast program - child	$0.00	delete	N/A	No associated fee	Delete Fee
		COMMUNITY | SPORTS RECREATION | DEBBIE ABBEY BORGIA COMMUNITY RECREATION CENTRE - STEEL PARK | Programmed Activities - PCYC Run - Member/non member price to be added | Pickleball					
	1	Adult		$12.00	New	New Program being offered at the Centre	New Fee
		COMMUNITY I Sports & Recreation I Robyn Webster Sports centre I Court Hire					
	1	Pickleball Outdoor Court Hire		$22.50	New	Introducing new fee to be used for the new outdoor Pickleball courts currently being installed as part of the Robyn Webster Sports Centre upgrade	New Fee
Children and Family Services		**CHILDREN & FAMILY SERVICES - Early Learning Centres |John McMahon Early Learning Centre, Leichhardt Early Learning Centre, Leichhardt Park Early Learning Centre**					
	1	Enrolment Fee	$96.00	$100.00	4.2%	Fee growth capped at 4.2%	Above Indexation
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | John McMahon Early Learning Centre, Leichhardt Early Learning Centre, Leichhardt Park Early Learning Centre | Refundable Deposit					
	1	Children enrolled for 1-3 days per week	$930.00	$969.00	4.2%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	2	Children enrolled for 4-5 days per week	$1,549.00	$1,613.00	4.1%		Above Indexation
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | John McMahon Early Learning Centre, Leichhardt Early Learning Centre, Leichhardt Park Early Learning Centre | Daily Fees					
	1	Children in the 0 – 2 Years Room	$161.00	$167.50	4.0%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	2	Children in the 2 – 3 Years Rooms	$154.00	$160.00	3.9%		Above Indexation
	3	Children in the 3 – 5 Years Rooms	$149.00	$155.00	4.0%		Above Indexation
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | John McMahon Early Learning Centre, Leichhardt Early Learning Centre, Leichhardt Park Early Learning Centre | After Hours Collection					
	1	On the first 2 occasions per calendar month a charge will be made every 15 minutes or part thereof	$35.00	$36.40	4.0%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	2	After the second occasion within the calendar month and for the rest of the calendar year $62.50 for the first 15 minutes or part thereof and then $53 for every subsequent 15 minutes or part thereof	$60.00	$62.50	4.2%		Above Indexation
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | Annandale Early Learning Centre					
	1	Enrolment Fee	$96.00	$100.00	4.2%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | Annandale Early Learning Centre | Refundable Deposit					
	1	Children enrolled for 1-3 days per week	$951.00	$990.00	4.1%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	2	Children enrolled for 4-5 days per week	$1,584.00	$1,650.00	4.2%		Above Indexation
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | Annandale Early Learning Centre | Daily Fees					
	1	Children in the 0 – 3 Years Room	$161.00	$167.50	4.0%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	2	Children in the 3 – 5 Years Rooms	$155.00	$161.50	4.2%		Above Indexation
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | Annandale Early Learning Centre | After Hours Collection					
	1	On the first 2 occasions per calendar month a charge will be made every 15 minutes or part thereof	$35.00	$36.40	4.0%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	2	After the second occasion within the calendar month and for the rest of the calendar year $62.50 for the first 15 minutes or part thereof and then $53 for every subsequent 15 minutes or part thereof	$60.00	$62.50	4.2%		Above Indexation
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | Balmain - Rozelle Occasional Care					
	1	Hourly Fee (minimum 5 hour)	$18.00	$18.50	2.8%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	2	Enrolment Fee	$86.00	$89.50	4.1%		Above Indexation
	3	Fee for after hours collection	$35.00	$36.40	4.0%		Above Indexation
	4	$21.75 for the first ten minutes or part thereof and $2 per minute after that	$21.00	$21.75	3.6%		Above Indexation

Service Area	Item	Fee Name	2025/26 Adopted	2026/27 Proposed	Movement	Comment	Change Type
Children and Family Services	5	Cancellation prior to booked day	$5.00	$5.20	4.0%		Above Indexation
	6	Cancellation on booked day or failure to attend on booked day	$35.00	$36.40	4.0%		Above Indexation
		CHILDREN & FAMILY SERVICES - Early Learning Centres |Balmain - Rozelle Occasional Care|Venue Hire					
	1	Room Hire for Children's Birthday Parties(Minimum booking – 4 hours)	$75.00	$78.00	4.0%		Above Indexation
	2	Full Day Booking for Children's Parties	$543.00	$565.00	4.1%		Above Indexation
	3	Room Hire for Commercial Purposes	$80.00	$83.00	3.8%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	4	Monday to Friday after 5pm per hr	$87.00	$90.50	4.0%		Above Indexation
	5	Refundable security key deposit – payable upon booking	$278.00	$289.00	4.0%		Above Indexation
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | Balmain - Rozelle Occasional Care | Cancellation fees for venue hire					
	1	More than one month prior to booking – 25% of deposit	$69.00	$71.90	4.2%		Above Indexation
	2	Less than one month and more than 10 working days prior to booking – 50% of deposit	$139.00	$144.50	4.0%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	3	Less than 10 working days prior to booking – 100% of deposit	$278.00	$289.00	4.0%		Above Indexation
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | Inner West Family Day Care | Venue Hire					
	1	Room Hire for Children's Birthday Parties(Minimum booking – 4 hours)	$75.00	$78.00	4.0%		Above Indexation
	2	Full Day Booking for Children's Parties	$543.00	$565.00	4.1%		Above Indexation
	3	Room Hire for Commercial Purposes	$81.00	$84.00	3.7%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	4	Monday to Friday after 5pm per hr	$87.00	$90.50	4.0%		Above Indexation
	5	Refundable security key deposit – payable upon booking	$278.00	$289.00	4.0%		Above Indexation
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | Inner West Family Day Care | Cancellation fees for venue hire					
	1	More than one month prior to booking – 25% of deposit	$69.00	$71.90	4.2%		Above Indexation
	2	Less than one month and more than 10 working days prior to booking – 50% of deposit	$139.00	$144.50	4.0%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	3	Less than 10 working days prior to booking – 100% of deposit	$278.00	$289.00	4.0%		Above Indexation
		CHILDREN & FAMILY SERVICES - Early Learning Centres |Addison Rd, Cavendish St, Deborah Little,Enmore,May Murray, Tilman Park Early Learning Centre					
	1	Enrolment Fee	$96.00	$100.00	4.2%		Above Indexation
	2	Daily Fees	$155.00	$161.50	4.2%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	3	Holders	$7.00	delete	N/A	No Longer Applicable	Delete Fee
		CHILDREN & FAMILY SERVICES - Early Learning Centres |Addison Rd, Cavendish St, Deborah Little,Enmore,May Murray, Tilman Park Early Learning Centre|After Hours Collection					
	4	On the first 2 occasions per calendar month a charge will be made every 15 minutes or part thereof	$35.00	$36.40	4.0%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	5	the first 15 minutes or part thereof and then $53 for every subsequent 15 minutes or part thereof	$60.00	$62.50	4.2%		Above Indexation
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | Globe Preschool | Daily Fees					**Fee Rewording**
	1	Enrolment Fee	$96.00	$100.00	4.2%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	2	Preschool Daily Fee	$86.00	$89.50	4.1%		Above Indexation
	3	~~Equity funding applies for eligible families which may assist with fee reduction.~~ In accordance with State Government guidelines, eligible families may receive fee reductions under the Start Strong Fee Relief Program, delivered through a fee pass through arrangement					**Fee Description Rewording**
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | Globe Preschool | After Hours Collection					
	1	On the first 2 occasions per calendar month a charge will be made every 15 minutes or part thereof	$35.00	$36.40	4.0%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	2	After the second occasion within the calendar month and for the rest of the calendar year $62.50 for the first 15 minutes or part thereof and then $53 for every subsequent 15 minutes or part thereof	$60.00	$62.50	4.2%		Above Indexation
		CHILDREN & FAMILY SERVICES - Early Learning Centres |Out of School Hours Care ~~(all services)~~					**Fee Rewording**
	1	Enrolment Fee	$73.00	$76.00	4.1%	Fee growth capped at 4.2%, fees rounded for convenience	
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | Out of School Hours Care | After School Care | Session Fees					
	1	Permanent Session fee per child	$33.00	$34.30	3.9%		Above Indexation
	2	Casual Session fee per child	$34.00	$35.40	4.1%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	3	3pm on a booked session)	$13.00	$13.50	3.8%		
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | Out of School Hours Care | After School Care | Late Payment of Fees					
	1	Late payment fee – a fee applies to families with fees outstanding to cover administration costs of recovery		**delete**		After school and before school late fees merged into one . Duplicate deleted.	Delete Fee
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | Out of School Hours Care | After School Care | After Hours Collection					

Service Area	Item	Fee Name	2025/26 Adopted	2026/27 Proposed	Movement	Comment	Change Type
Children and Family Services	1	On the first two occasion of the calendar month a charge will be made every 15 minutes or part thereof	$35.00	delete	N/A	After school and before school coleection fees merged into one . Duplicate deleted.	Delete Fee
	2	After the second occasion within the calendar month and for the rest of the calendar year $60 for the first 15 minutes or part thereof and then $52 for every subsequent 15 minutes or part thereof	$60.00	delete	N/A	After school and before school collection fees merged into one . Duplicate deleted.	Delete Fee
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | Out of School Hours Care | After School Care | After Hours Collection					
	1	Permanent Session fee per child	$25.00	$26.00	4.0%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	2	Casual Session fee per child	$26.00	$27.00	3.8%		Above Indexation
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | Out of School Hours Care | School Holiday Care | Session Fees					
	1	Session fee (excursions costs included)	$89.00	$92.50	3.9%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
		COMMUNITY | CHILDRENS SERVICES | CHILDREN & FAMILY SERVICES - Early Learning Centres | Out of School Hours Care | School Holiday Care | After Hours Collection					
	1	On the first 2 occasions per calendar month a charge will be made every 15 minutes or part thereof	$35.00	$36.40	4.0%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	2	After the second occasion within the calendar month and for the rest of the calendar year $62.50 for the first 15 minutes or part thereof and then $53 for every subsequent 15 minutes or part thereof	$60.00	$62.50	4.2%		Above Indexation
		CHILDREN & FAMILY SERVICES - Early Learning Centres |Yirran Gumal Early Learning Centre					
	1	Holders	$6.00	delete	N/A	No Longer Applicable	Delete Fee
	2	Daily Fees	$150.00	$156.00	4.0%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	3	Enrolment Fee	$94.00	$97.50	3.7%		Above Indexation
	4	On the first two occasions of the calendar month a charge will be made every 15 minutes or part thereof / After Hours Collection	$34.00	$35.40	4.1%		Above Indexation
	5	After the second occasion within the calendar month and for the rest of the calendar year $60.25 for the first 15 minutes or part thereof and then $51 for every subsequent 15 minutes or part thereof	$58.00	$60.25	3.9%		Above Indexation
		CHILDREN & FAMILY SERVICES - Family Day Care|Inner West Family Day Care					
	1	Enrolment Fee Per Child	$110.00	$114.00	3.6%	Fee growth capped at 4.2%, fees rounded for convenience	Above Indexation
	2	Educator Support Fee Per Child Per Hour	$2.05	$2.12	3.4%		Above Indexation
	3	Community Play Session Fee per family	$6.00	$6.25	4.2%		Above Indexation
	4	Late Payment Fee – a fee applies to educators with support fees outstanding	$29.00	$30.00	3.4%		Above Indexation
	5	Annual Educator Re-registration	$179.00	$186.00	3.9%		Above Indexation
	6	New Educator Start-up fee	$347.00	$361.00	4.0%		Above Indexation
	7	New Educator Start-Up Resource Kit – per new educator (if hard copies required)	$127.00	$132.00	3.9%		Above Indexation
	8	Breach of Educator Registration Agreement	$87.00	$90.50	4.0%		Above Indexation
	9	Educator Playsession Transport - per educator per trip	$11.00	$11.40	3.6%		Above Indexation
Library Services		**COMMUNITY | LIBRARY, HISTORY & VENUES |OVERDUE AND LOST ITEMS**					
	1	Lost or replacement library card	$5.50	$6.00	9.1%	Rounding up to nearest 50 cents, for convenience	Above Indexation
		COMMUNITY | LIBRARY, HISTORY & VENUES |INTERLIBRARY LOANS					
	1	Base ILL fee applicable to all loan requests	$5.50	$6.00	9.1%	Rounding up to nearest 50 cents, for convenience	Above Indexation
		COMMUNITY | LIBRARY, HISTORY & VENUES |PHOTOCOPYING, PRINTING AND SCANNING					
	1	A4 black and white page	$0.20	$0.20	0.0%	Not changed to keep in line with other competitors in the area	below indexation
	2	A3 black and white page	$0.40	$0.40	0.0%	Not changed to keep in line with other competitors in the area	below indexation
	3	A4 colour page	$1.00	$1.00	0.0%	Not changed to keep in line with other competitors in the area	below indexation
	4	A3 colour page	$2.00	$2.00	0.0%	Not changed to keep in line with other competitors in the area	below indexation
		COMMUNITY | LIBRARY, HISTORY & VENUES |PROGRAMMING OR ACTIVITIES					
	1	Various activities (excludes baby rhyme time, story time)	$130.00	$30.00	-76.9%	Changed from multiple activities to a per activity based fee.	below indexation
	2	Various activities (excludes baby rhyme time, story time) health or concession card holder	$65.00	$15.00	-76.9%	Changed from multiple activities to a per activity based fee.	below indexation
		COMMUNITY | LIBRARY, HISTORY & VENUES |REPRODUCTION OF COUNCIL OWNED IMAGES					
	1	Commercial rate (web site or graphic) per image	$120.00	$300.00	150.0%	To align with commercial Rates	Above Indexation

Service Area	Item	Fee Name	2025/26 Adopted	2026/27 Proposed	Movement	Comment	Change Type
	2	Private use per image (one off use)	$32.00	$35.00	9.4%	To align with commercial Rates	Above Indexation
	3	Private use with health or concession card holder	$21.00	$25.00	19.0%	To align with commercial Rates	Above Indexation
	7	Non-Commercial Networks: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights), per image	$165.00	$200.00	21.2%	To align with commercial Rates	Above Indexation
	8	Cover images for hoardings per image	$650.00	$700.00	7.7%	To align with commercial Rates	Above Indexation
		COMMUNITY | LIBRARY, HISTORY & VENUES |FILMING WITHIN COUNCIL BUILDING					
		Commercial Rate: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights)	$250.00	$400.00	60.0%	To align with commercial Rates	Above Indexation
		Not-for-profit rate: For use in the production of films, movies, documentaries, TV series, etc. (terrestrial rights)	$125.00	$200.00	60.0%	To align with commercial Rates	Above Indexation
		COMMUNITY | WELLBEING |HANNAFORD COMMUNITY CENTRE					
Community Wellbeing		Membership Fee		$10.00		Inclusion of existing fee as administrative correction	New Fee
		COMMUNITY | EVENTS | FESTIVALS & EVENTS |Flagship & Festival Events - Stalls					
Events	1	Food Van Local	$640.00	$591.00	-7.7%	Alignment with food stall charge.	below indexation
	2	Food Van Non-Local	$784.00	$708.00	-9.7%	Alignment with food stall charge.	below indexation
		COMMUNITY | EVENTS | FESTIVALS & EVENTS | Small - Scale Festival & Events - Stalls					
	1	Food van Local	$277.00	$376.00	35.7%	Alignment with food stall charge.	Above Indexation
	2	Food Van Non-Local	$321.00	$452.00	40.8%	Alignment with food stall charge.	Above Indexation
		ENGINEERING | TECHNICAL SERVICES | ENGINEERING DESIGN INSPECTIONS					
	1	Assessment Fee in addition to Roadworks Step 1 application fee - Residential (up to 2 dwellings and related to CDC and Exempt development) - per application	$555.20	$575.20	3.6%	Added words for clarification.	Fee rewording
	2	Infrastructure Roadworks Step 2 Application Fee (includes up to ~~2~~ 3 inspections - Pre-work, Formwork, Final/Sign-off) – per application	$362.10	$586.40	61.9%	This change is to clarify the fee structure to include the inspection fee. This is already charged in applications. 2024/25 Fee = Roadworks Step 2 Application Fee $362.10 + Inspection fee – per inspection $203.90 = $566.00 2025/26 Fee = $566 + CPI 3.6% & Rounding = $586.40	Combined Fee
		ENGINEERING | TECHNICAL SERVICES | ROAD ACCESS PERMIT FEES | Temporary Road Closure Fees					
	1	There is no charge for a residents' neighbourhood street party or for a promotional or community event principally involving registered NFP organisations, charities, public schools and non-commercial community applicants - subject to approval. For events otherwise approved under the Permit Plug Play program, the below fees will be reduced by 50%.				Subsidised rate for Permit Plug Play sites as the sites have standard, pre-approved Traffic Management Plans. This is applicable to the fees and charges that fall under Temporary Road Closure category.	Subsidised rate for Permit Plug and Play
		ENGINEERING | TECHNICAL SERVICES | ENGINEERING DESIGN INSPECTIONS					
	1	Assessment Fee in addition to Roadworks Step 1 application fee - Residential (up to 2 dwellings and related to CDC and Exempt development) - per application	$555.20	$575.20	3.6%	Added words for clarification.	Fee rewording
	2	Infrastructure Roadworks Step 2 Application Fee (includes up to ~~2~~ 3 inspections - Pre-work, Formwork, Final/Sign-off) – per application	$362.10	$586.40	61.9%	This change is to clarify the fee structure to include the inspection fee. This is already charged in applications. 2024/25 Fee = Roadworks Step 2 Application Fee $362.10 + Inspection fee – per inspection $203.90 = $566.00 2025/26 Fee = $566 + CPI 3.6% & Rounding = $586.40	Combined Fee
Technical Services		**ENGINEERING | TECHNICAL SERVICES | ROAD ACCESS PERMIT FEES | Temporary Road Closure Fees**					
	1	There is no charge for a residents' neighbourhood street party or for a promotional or community event principally involving registered NFP organisations, charities, public schools and non-commercial community applicants - subject to approval. For events otherwise approved under the Permit Plug Play program, the below fees will be reduced by 50%.				Subsidised rate for Permit Plug Play sites as the sites have standard, pre-approved Traffic Management Plans. This is applicable to the fees and charges that fall under Temporary Road Closure category.	Subsidised rate for Permit Plug and Play
		ENGINEERING | TECHNICAL SERVICES | FILMING PERMIT FEES | Filming Application Fees					

Service Area	Item	Fee Name	2025/26 Adopted	2026/27 Proposed	Movement	Comment	Change Type
	1	~~Filming Application Fee – Low impact – per item~~	~~$150.00~~	delete	n/a	The 2025 NSW Local Government Filming Protocol updates the 2009 version. Fees and charges listed in the Protocol are the maximum that can be charged and increase with Consumer Price Index (CPI) each year.	State protocol
	2	~~Filming Application Fee – Medium impact – per item~~	~~$300.00~~	delete	n/a		State protocol
	3	~~Filming Application Fee – High impact – per item~~	~~$500.00~~	delete	n/a		State protocol
	4	Filming Application Fee – Low, Medium or High impact – per item (up to 2 locations)	n/a	$100.00	n/a		State protocol
		ENGINEERING | TECHNICAL SERVICES | FILMING PERMIT FEES | Filming Processing Fees					
Technical Services	5	Filming Processing Fee – Low impact – per item (up to 2 locations)	n/a	$180.00	n/a	The 2025 NSW Local Government Filming Protocol updates the 2009 version. Fees and charges listed in the Protocol are the maximum that can be charged and increase with Consumer Price Index (CPI) each year.	State protocol
	6	Filming Processing Fee – Medium impact – per item (up to 2 locations)	n/a	$385.00	n/a		State protocol
	7	Filming Processing Fee – High impact – per item (up to 2 locations)	n/a	$670.00	n/a		State protocol
		ENGINEERING | TECHNICAL SERVICES | FILMING PERMIT FEES | Traffic Management Assessment Fees					
	1	FROM ~~Administration fee – low assessment – per application~~ TO Filming Processing Fee - Traffic management assessment - low – per item	$150.00	$140.00	-6.7%	The 2025 NSW Local Government Filming Protocol updates the 2009 version. Fees and charges listed in the Protocol are the maximum that can be charged and increase with Consumer Price Index (CPI) each year.	State protocol
	2	FROM ~~Administration fee – medium assessment – per application~~ TO Filming Processing Fee - Traffic management assessment - medium – per item	$300.00	$400.00	33.3%		State protocol
		ENGINEERING | TECHNICAL SERVICES | FILMING PERMIT FEES | Filming Application - Other					
	1	(a) Application is submitted less than 5 days notification – per item	$323.80	delete	n/a	The 2025 NSW Local Government Filming Protocol updates the 2009 version. Fees and charges listed in the Protocol are the maximum that can be charged and increase with Consumer Price Index (CPI) each year.	State protocol
	2	Application is submitted with 5 business days notification or less — Low impact - per item	n/a	$300.00	New		State protocol
	3	Application is submitted with 5 business days notification or less – Medium impact - per item	n/a	$300.00	New		State protocol
	4	Application is submitted with 5 business days notification or less – High impact - per item	n/a	$300.00	New		State protocol
	5	FROM ~~(b) Application is submitted less than 24 Hours notification – per item~~ ~~Applicable only for Ultra Low or Low Impact Filming applications~~ TO Application is submitted with 1 business day notification or less – Low impact - per item	$410.80	$450.00	9.5%		State protocol
	6	Application is submitted with 1 business day notification or less – Medium impact - per item	n/a	$963.00	New		State protocol
	7	Application is submitted with 2 business days notification or less – High impact - per item	n/a	$1,675.00	New		State protocol
Traffic & Transport		**ENGINEERING | TRAFFIC AND PARKING FEES | Car Share Parking Space Fees**					
	1	Car Share space application – per application	$194.40	$200.00	2.9%	C0226(1) Item 9 - 17th February 2026 That Council endorse the public exhibition of the proposed Car Share parking fees as detailed in the report, and that they be exhibited within the 2026/27 Fees and Charges.	Below Indexation
	2	Install/replace car share signposting supply and install signs (includes first years fee for new spaces) – per space	$456.60	$600.00	31.4%		Above Indexation
	3	Car share Annual Fee – per space per year or part there of	$208.20	$300.00	44.1%		Above Indexation
fice of Sport & Parks Liason		**ENGINEERING | PARKS, SPORTING GROUNDS OUTDOOR FACILITIES**					
	1	Mini cricket fields charged at 50%.				Added worded for clarification.	Rewording
		ENGINEERING | PARKS, SPORTING GROUNDS OUTDOOR FACILITIES | SPORTING GROUNDS OUTDOOR FACILITIES | Cricket					
	1	Synthetic Cricket Wicket - Season hire - full day	n/a	$146.70	n/a	Reinstate 2024/25 fees and charges with an increase of 3.8% and 3.6% for 2025/26 and 2026/27 respectively. These fees were deleted in 2025/26.	New Fee
	2	Synthetic Cricket Wicket - Season hire - half day	n/a	$80.90	n/a		New Fee
	3	Synthetic Cricket Wicket - ~~Season~~ Casual hire - hourly	$29.60	$30.70	3.7%	This fee is for casual hire. To clarify the fee.	Rewording
		ENGINEERING | PARKS, SPORTING GROUNDS OUTDOOR FACILITIES | SPORTING GROUNDS OUTDOOR FACILITIES | Sporting Grounds - Additional Items					

Service Area	Item	Fee Name	2025/26 Adopted	2026/27 Proposed	Movement	Comment	Change Type
Of	1	~~Sporting Grounds – key replacement/ new key issue (BOND)~~	~~$150.00~~	~~delete~~	~~n/a~~	Sporting Clubs no longer charged a Bond. Key is not returned.	Delete Fee
	2	Park Access and Facility Key	$70.00	$75.00	7.1%	Alignment with Facilities key charge.	Above Indexation
Finance		**CORPORATE SERVICES | FINANCE | SECTION 603 CERTIFICATES**					
	1	Section 603 (as set under Section 603 (2) of the Local Government Act, 1993) *	$100.00	$105.00	5.0%	Increase as set by the Office of Local Government.	Above Indexation
		CORPORATE SERVICES | FINANCE | RATES | General Rates Valuation Enquiries					
	2	Copy of Annual Rate Notice	$19.00	$20.00	5.3%	Due to rounding to nearest whole dollar	Above Indexation
		CORPORATE SERVICES | FINANCE | RATES | Overdue Rates					
	3	Interest Charged on Overdue Rates	10.5%	9.5%	1.0%	In accordance with section 566(3) of the Act, it has been determined that the maximum rate of interest payable on overdue rates and charges for the period 1 July 2026 to 30 June 2027 (inclusive) is 9.5% per annum as advised from the Office of Local Government.	State protocol
ICT		**CORPORATE SERVICES | ICT | GIS MAPPING**					
	1	Application Fee for new street addresses - for three or more occupancies	$300.00	$330.00	10.0%	Fee has not been increased in a number of years & align with neighbouring councils.	Above Indexation
	2	Application Fee for change of existing street addresses - for three or more occupancies	$300.00	$330.00	10.0%	Fee has not been increased in a number of years & align with neighbouring councils.	Above Indexation
Governance		**CORPORATE SERVICES | GOVERNANCE RISK | ACCESS TO INFORMATION | Photocopying, Printing Scanning | Scanning Email per page**					
	1	A4 size scanning - If 20 pages or more: ~~50c~~ 55c per page	$0.50	$0.55	10.0%	Fee has not been increased in a number of years.	Above Indexation
	2	A3 size scanning - If 10 pages or more: ~~$1.00~~ $1.10 per page	$1.00	$1.10	10.0%	Fee has not been increased in a number of years.	Above Indexation
		CORPORATE SERVICES | GOVERNANCE RISK | ACCESS TO INFORMATION | Photocopying, Printing Scanning | Scanning Email per page | Digitisation of complete file					
	1	Digitalisation - POA Minimum ~~$200~~ $210. Provide large volumes of information electronicallly.	$200.00	$210.00	5.0%	Fee has not been increased in a number of years.	Above Indexation
Properties & Strategic Investments		**PROPERTY AND MAJOR PROJECTS | PROPERTIES STRATEGIC INVESTMENTS | COMMUNITY VENUES | HALL VENUE HIRE**					
		If a new venue becomes available for hire during the current financial year, the venue hire fees of an equivalent venue category will apply					New Fee Description
	1	Fire Brigade Fee – charges incurred for Fire Brigade attendance due activity by hirer	$1,776.00	$2,075.00	16.84%	Increase to align with actual fee levied by NSW Fire & Rescue - cost recovery	Above Indexation
		PROPERTY AND MAJOR PROJECTS | PROPERTIES STRATEGIC INVESTMENTS | COMMUNITY VENUES | LARGE MEETING ROOMS | CLONTARF COTTAGE, HERB GREEDY HALL, SEAVIEW Street Hall, ST PETERS Town Hall Upstairs Hall, YANADA Room, LEICHHARDT TOWN HALL - Reception Room, PETERSHAM TOWN HALL - Old Council Chambers					
	1	Daily - per hr	$88.00	$92.50	5.1%	To align with convention of Hourly fee being a multiple (x4) of the bulk rates ("Day" and "Evening" rate)	Above Indexation



Resourcing Strategy
Long Term Financial Plan 2026-2036

Draft June 2026

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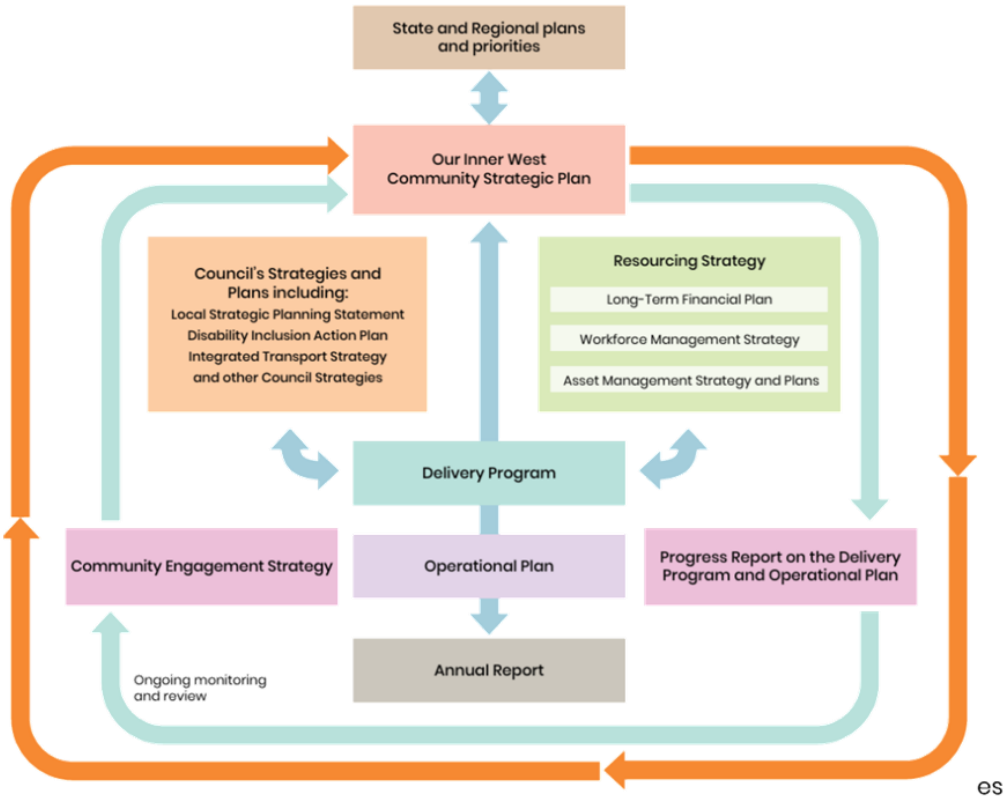
Introduction

Aboriginal and Torres Strait Islander Statement



Integrated Planning and Reporting Framework



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Under the NSW Local Government Act 1993, councils are required to develop a hierarchy of plans known as the Integrated Planning and Reporting (IP&R) Framework.

This framework assists councils in delivering their community's vision through long, medium and short term plans.

The Inner West Community Strategic Plan (CSP), Our Inner West 2041, identifies the community's vision for the future, long term outcomes, and strategies to get there and how Council will measure progress.

The CSP has five strategic directions:

1. An ecologically sustainable Inner West
2. Liveable connected neighbourhoods and transport
3. Creative communities and a strong economy
4. Healthy, resilient and caring communities
5. Progressive, responsive and effective civic leadership

The **Delivery Program** is a four-year plan which outlines Council's commitment to achieving the outcomes and strategies of the CSP. It sets out the initiatives that Council will undertake during its term of office.

The one-year **Operational Plan** sits within the Delivery Program and contains detailed actions.

These plans are supported by the Resourcing Strategy which consists of three key components:

- Long Term Financial Plan
- Asset Management Strategy and Plans
- Workforce Management Strategy

Executive Summary

Council operates from a position of financial stability, using the IP&R Framework to drive long-term financial sustainability and ensure Council remains fit for the future.

The Long Term Financial Plan (LTFP) is a ten-year rolling plan that informs Council's decision-making and shows how the Community Strategic Plan (CSP), and commitments in the Delivery Program and Operational Plan (DPOP) will be resourced and funded. The LTFP also provides the financial implications of Council's asset management and workforce planning by identifying how additional assets will be funded, existing assets renewed or upgraded, and changes to service levels accommodated.

The overall objective of this plan is to ensure that Council remains financially sustainable, while achieving the outcomes of its CSP. The integrated planning approach requires that Council understands its long-term financial position and best directs its resources to achieving these outcomes. The LTFP uses a range of performance indicators to measure Council's financial performance.

This LTFP sets out two scenarios, each of these maintain current service levels and deliver modest budget surpluses. In summary:

Scenario 1 – Business as usual, maintain existing service levels.

- Council continues to operate and deliver its existing service levels to the community. The capital works program is maintained to ensure infrastructure is renewed or upgraded over the next 10 years. This scenario also ensures that Council is financially sustainable and there are funds available to deliver infrastructure and services to the community.

Scenario 2 – Addresses the infrastructure asset renewal backlog.

- Council continues to provide its services to the community as per Scenario 1, with an additional process to reduce the infrastructure backlog of $26.9m from the 2024/25 financial statements during this LTFP. The planned infrastructure spend spread over the 10-year timeframe to address this backlog would require using most of Council's working funds, leaving us with insufficient financial capacity, and as such is not recommended.

Council is continually reviewing its efficiency and effectiveness and reinvesting efficiency gains back into the community. It is acknowledged there are challenges that will need to be monitored, particularly in capital works and asset management, and Council is working to meet these challenges and ensure that asset condition levels are improved.

Financial Planning Context

Working Capital

Working Capital represents money that Council is required by law to hold separately from Council's General Fund and can only be spent for specified purposes.

Funds separated in Working Capital include:

- Developer contributions - raised under *the Environmental Planning and Assessment Act 1979*. These fund community infrastructure, consistent with the contributions plan that they were collected to fund. Council also holds Public Domain Contributions that developers contribute towards.
- Domestic Waste Management funds - raised under *the Local Government Act 1993*. These support waste collection, recycling and related activities. Funds are also used to replace garbage, recycling and green waste bin or truck fleets.
- Stormwater Management funds - raised under *the Local Government Act 1993*. Any funds not used in the year must be held and used on authorised stormwater management and related activities.
- Specific purpose grant funding from either the Commonwealth or State Governments - must be held and only used for the purpose that they were granted.

Other Funds that Council restricts for specific purposes include:

- Employee Leave Entitlements: Council sets aside cash to meet accrued employee annual and long service leave liabilities. Council's Workforce Management Strategy identifies the need to cash back 49% of total leave liability to mitigate any financial risks surrounding employee leave entitlements.
- Plant, Technology and Vehicle replacement: Council has long-term models in place to forecast the timing of heavy plant, motor vehicle and information technology hardware replacement. Funds are allocated to ensure there is budget available for replacement.
- Funds that Council holds in trust, either on behalf of other parties or under a Trust arrangement: held separate to Council funds and are only spent in accordance with the terms of the trust arrangements.
- Loan funds: when required, Council raises loans to fund its capital program. Unspent funds are held to ensure these works are completed. [Council currently funds all works from its unrestricted working capital. See next section: Loan borrowing.]

Other unrestricted working capital is held and allocated throughout Council's LTFP to fund other operational and capital projects.

Loan borrowings

Council borrowed $40.0m to redevelop the Ashfield Aquatic Centre. This loan is held with NSW Treasury TCorp, an organisation that provides funding opportunities for Local Government and other State agencies. These borrowings are repaid from rate income raised over a 20-year period.

As at 30 June 2025, Council had principal outstanding on its loan borrowings of $30.7m. Council's Debt Service Cover ratio, which measures the availability of operating cash to service debt including interest and principal repayments, is forecast at 24.15 to 1 at the end of 2026/27. This is well above the recommended benchmark of 2 to 1.

When Council borrows funds for major capital projects, the funding is never used to fund operating projects.

Structure of this document

The LTFP is structured around two financial models. This is consistent with the IPR framework. These are:

- Scenario 1 is the base scenario that captures Council's 'Business as Usual' approach and maintains existing service levels.
- Scenario 2 models the elimination of the Asset Renewal Backlog.

The LTFP sets out the assumptions for the compilation of each scenario and the financial outcomes over the next ten years. It also lists the major opportunities and risks associated with each scenario, providing an analysis of the sensitivity of the modelling to a variety of changes.

The last section of the document contains high-level measures that Council's long term financial performance will be measured against.

Global Variables and Assumptions

Below is the list of variables and assumptions identified as drivers to predict Council's revenue and expenditure forecasts over the 10 years of this plan. These variables apply to each of the LTFP scenarios unless it is explicitly stated otherwise. All Consumer Price Index (CPI) references have an assumed rate of 0% per annum for expenditure and 3.6% per annum for income, unless stated otherwise.

Operating revenue drivers

The following tables summarise the revenue drivers on which the LTFP is modelled.

Operating revenue area	Assumptions
General rates	Based on the following rate cap in future years: • 4.4% 2026/27 • 4.5% 2027/28 • 4.0% 2028/29 & 2029/30 • 3.5% 2030/31 • 3.0% 2031/32 • 2.5% 2032/33 and onwards
Voluntary pensioner rebates	Council offers voluntary pensioner rebates to eligible aged pensioners. This rebate covers the domestic waste and stormwater charges for resident owners of ten years or greater.
Pensioner Rate Subsidy	The State Government sets the Pensioner Rate Subsidy at a maximum of $250 per property per annum. This is a flat subsidy and does not increase annually.
Domestic Waste Management Charge (DWMC) and related User Charges	The DWMC is modelled over the life of the Plan to cover service provision costs. Councils are prohibited under the Local Government Act from subsidising or receiving a profit from the Domestic Waste Management charge. Since 2018/19 Council has reviewed and applied the methodology of applying corporate overheads to the domestic waste services. The budget has been prepared on the basis of maintaining the Domestic Waste Management Charge in future years to allow capacity to cover any reactive cost increases.
Stormwater Management Service Charge	This is a flat charge used to fund stormwater planning and infrastructure. The charge as set under the Local Government Act and associated Regulations are: • $25.00 per residential property per annum • $12.50 per strata unit per annum • $25.00 per 350m^2 per business property per annum

Operating revenue area	Assumptions
Fees	Council generally increases the fees for the services it provides to at least cover annual general movements in costs. Statutory fees have been increased consistent with the advice from statutory bodies. Discretionary fees have been increased by the CPI. The LTFP assumes the following CPI increases: • 3.6% 2026/27 • 3.5% 2027/28 to 2029/30 • 3.0% 2030/31 • 2.5% 2031/32 and onwards
Interest on investment	The interest Council receives on its investments has been modelled and is reviewed annually. The model is linked to the projected level of reserves and forecast interest rates. As cash is expected to diminish over time as Council completes its suite of major projects, a modest and sustainable level of interest income currently supports ongoing operations.
Interest on overdue rates	In accordance with section 566(3) of the Act, it has been determined that the maximum rate of interest payable on overdue rates and charges for the period 1 July 2026 to 30 June 2027 (inclusive) is 9.5% per annum as advised by the Office of Local Government.
Other revenues	This includes ex gratia rates payments, income from street furniture and credit card fees (until 30 September 2026, when they are no longer allowed to be charged). It is assumed that these revenue sources will not increase and are indexed according to commercial agreements.
Rental/lease income	It is assumed that rental/lease income will increase at least by CPI, in line with provisions of current leases.
Fines	The State Government determines the dollar value of individual fines. The volume of fines is a product of the compliance levels and the level of enforcement activity. It is assumed that total income received from fines are flat.

Operating revenue area	Assumptions
Operating grants – general	It is assumed that total income from grants will be flat over the 10-year program and dependant on the initiatives provided by State and Federal Government.
Financial Assistance Grants (FAG)	It is assumed that total income from grants will be flat. The FAG is based on the relative growth of the Inner West LGA in comparison to the growth of Western Sydney. This projection is consistent with the methodology NSW Grants Commission uses to determine the annual Financial Assistance Grant distribution.
Transport for NSW block grant	This is a State Government grant with no increase across the 10 years.
Street lighting subsidy	This is a State Government subsidy and it is assumed it will be flat.
Library subsidy	The State Library of NSW sets and administers this subsidy under the Library Regulation. It is assumed that this will be flat.
Disposal of property	The scenarios assumes that Council will not receive any income from property sales during the 10-year lifetime of the LTFP. Any proceeds from sales including profits would be transferred to Council's unrestricted working capital.
Disposal of plant	The scenarios assumes that plant will be sold at its written down cost during the 10 years of the LTFP. Proceeds from sales, including profits, are transferred to Council's Plant Replacement restricted working capital.

Operating revenue sensitivity analysis

Operating revenue assumptions are sensitive to a variety of risks and opportunities, including the following:

- Future rate increases are based on the Local Government Price Movements that the Independent Pricing and Regulatory Tribunal (IPART) allows. Historically, rate increases have not kept pace with increasing costs. From 2024/25, IPART simplified their modelling by measuring the annual change in NSW councils' base costs for three groups of councils which are metropolitan, regional and rural councils. The new model considers:
    - Employee costs measured by the Local Government Award.
    - Asset costs measured by the Reserve Bank of Australia (RBA) forecast change in the CPI adjusted to reflect the average difference between changes in the Producer Price Index and changes in the CPI.
    - All other operating costs measured by the RBA's forecast change in the CPI.
    - Included is a separate Emergency Services Levy factor which is lagged by one year that reflects the annual change in each council's Emergency Service Levy contribution.
    - A population factor to measure the change in a Council's residential population.
- Rate increases only provide for the continuation of existing service levels. The Inner West community's changing demographics suggests there may be demand for new or increased levels of services. These are not funded with ordinary IPART rate increases, which are based on movements in costs only.
- The plan takes into account rate increases due to increases in the number of dwellings as part of the State Government housing reforms that will be introduced over the next five financial years.
- The Pensioner Rate Subsidy is set at a maximum of $250 per property and has not increased since 1993. This creates a greater burden on pensioners.
- The State Government determines the level for individual traffic/parking offence fines.
- The Stormwater Management Charge is fixed and has not risen since its introduction in 2006/07.
- Interest rates have been highly volatile over the past 12 months and are starting to increase. It is forecast that interest rates will increase for two years before reducing over the next few years to be flat and decline as inflation reduces over the next financial year.
- Hoarding fees and other Development Assessment income is dependent on the level of development activity in the Inner West LGA. Although stabilised in the past 12 months, the expectations are that this will grow if greater building density occurs in the LGA through the proposed State Government housing reforms.

Capital revenue drivers

The following tables summarise the capital revenue assumptions on which the base scenario has been modelled.

Base scenario capital revenue area	Assumptions
Roads to Recovery grant	This is a Federal Government grant, that Council uses to fund its roads improvement program. It is assumed this will be flat.
Developer contributions	Council reviews the developer contributions funding each year. The funding is linked to the projected level of development. All funds are held in a restricted working capital fund for release to finance projects included in Council's plan as a response to increased population growth in the LGA.

Capital revenue sensitivity analysis

Capital revenue assumptions will be sensitive to a variety of risks and opportunities, including the following:

- The Roads to Recovery grant program was introduced in 2013/14 and in 2019/20 it was extended until 2025/26. In May 2024, this grant was extended again until June 2029 with an increased level of funding for the next five years. The assumption is that the grant will continue throughout the 10 years of this LTFP.
- Council does receive capital grants other than for Roads to Recovery. However, these grants are tied to specific projects and are non-recurrent. As the receipt of other capital grants is difficult to predict, they are not included in the model.

Operational expenditure drivers

The following table summarises the operating expenditure assumptions on which the scenarios have been modelled.

Operational expenditure area	Assumptions
Salaries and wages	Salary and wages increase has been projected based on the estimated State Award. The award is currently being renegotiated for the coming 3 years. Estimated increases are: • 4.0% from 2026/27 to 2028/29 • 3.5% in 2029/30 • 3.0% in 2030/31 • 2.5% from 2031/32 and onwards
Superannuation	This LTFP includes Superannuation at 12.0% in line with the Superannuation Guarantee Contributions. This remains flat for the 10 year projections. It is assumed that superannuation costs for members of the Defined Benefits Schemes will be paid in accordance with the current advice from the Trustees of the Scheme. Council has developed a model to predict its ongoing contributions toward the Defined Benefits Schemes.
Workers Compensation	Council's Workers Compensation premium was set at $6.8m for 2025/26 and it is assumed it will increase to $7.5m in 2026/27. The future years increase is as follows: • 5% 2027/28 • 3.0% 2028/29 and onwards
Training	It is assumed that expenditure on training will be flat.
Maternity leave	It is assumed that expenditure on parental leave will be $437,000 in 2026/27 and will increase by Award increases.
Long Service Leave	Expenditure on Long Service Leave has been modelled and will increase by Award increases. The model is reviewed annually.

Operational expenditure area	Assumptions
Materials and services	Components of materials and contracts expenditure are reviewed individually. The budget includes cost estimates for the actual expected expenditure.
Disposal costs	The cost of waste disposal has been modelled and is reviewed annually.
Oil and fuel	It is assumed that oil and fuel costs will have a CPI increase annually over 10 years.
Street lighting	It is assumed that electricity costs will increase 4.0% per annum for future years.
Electricity	It is assumed that there will be a 4.0 % per annum increase in electricity costs in future years.
Gas	It is assumed that there will be a 4.0% per annum increase in gas costs in future years.
Water	It is assumed that there will be a 4.0% per annum increase for water costs in future years.
Telephone and mobile phone	It is assumed that fixed and mobile phone and data costs will have a CPI increase per annum over 10 years.
Depreciation	Depreciation has been modelled in accordance with Council's Asset Management Plans. Refer to Page 6 of the *Asset Management Policy and Strategy*.
Other expenses	This includes contributions to organisations and doubtful debts. It is assumed that these expenses will have CPI increases.
State Government Levies	Council's annual contribution to the Emergency Services Levy (ESL) is based on the Council contribution assessment notice received from Revenue NSW. On 30 April 2026 the notice for 2026/27 included an increase of 8.3% over the previous year. The remaining State Government charges levied to councils contribute to a range of services and it is assumed that there will be a CPI increase to these levies.

Operational expenditure area	Assumptions
Insurance	It is assumed that insurance costs will increase as follows: • 3.5% 2025/26 to 2029/30 • 3.0% 2030/31 • 2.5% 2031/32 and onwards

Operating expenditure sensitivity analysis

Operating expenditure assumptions will be sensitive to a variety of risks and opportunities, including the following:

- The current industrial award is currently being negotiated for the next 3 years, and will be agreed prior to 1 July 2026. In 2026/27 the award is estimated to be 4.0%.
- The Federal government legislated for an increase to the Superannuation Guarantee Charge (SGC) to 12.0% in 2025/26 and the assumption is this remains flat for the next 10 years. Natural disasters and other unforeseeable events may impact increases to insurance premium levels.

Capital expenditure drivers

The following table summarises the operating expenditure assumptions on which the scenarios have been modelled.

Capital expenditure area	Assumptions
Information and Communication Technology – Hardware / Software Program	Council currently leases the majority of its Information Technology Hardware over a 4-year lease term. Software costs associated with hardware upgrades are forecast and included in the in the Operating Budget of the relevant year. The LTFP provides for the full cost of replacement of existing hardware and software. The budget includes both the hardware and software replacement program. This program replaces assets at the end of their useful life. It also takes into account the consolidation of three existing data centres into one and the consolidation of maintenance agreements and software licences. Maintenance costs are considered as part of the evaluation process and included in the operational budget where required for both software and hardware.
Local Roads and Lanes Program	Council's investment in its Local Roads network has been set at $8.6M in 2026/27. These are funded by FAGs, historical Special Rate Variation (SRV), Roads to Recovery and general funds. Funding levels are kept at levels to ensure Council exceeds its Renewal Ratio every year for its infrastructure portfolio throughout the LTFP.
Regional Roads Program	Council owns the Regional Road network. TfNSW subsidises upkeep through grants. Council matches funding under the Regional Roads program using unrestricted working capital or other available funding sources. A total of $1.4m is anticipated to be spent on Regional Road capital works throughout the 2026/27 financial year. Council maintains funding levels to consistently exceed its Renewal Ratio each year for its infrastructure portfolio throughout the LTFP.

Capital expenditure area	Assumptions
Footpath Program	Council's investment in its Footpath Renewal and Upgrade Program has been set at $3.5m in 2026/27 funded by historical SRV and unrestricted working capital. Council maintains funding levels to consistently exceed its Renewal Ratio each year for its infrastructure portfolio throughout the LTFP.
Bike Facilities Program	Unrestricted working capital and developer contributions are allocated to improve bike facilities to match capital grant funding from the NSW or Federal governments or to fund direct works.
Traffic Amenities Program	The traffic amenities program is funded from Developer Contributions, historical SRV, government grant funds or other working capital to improve traffic amenities. The traffic amenities program included in the budget is $4.1m (this includes $1.5m of PAMP). This program may continue to reduce as the developer contributions reduces nexus on traffic amenities from where the majority of these works are funded.
Stormwater upgrade and renewal Program	Council has a program of catchment studies across the various sub-catchments within its boundaries. These are funded from the Stormwater Charge. Drainage capital works are funded from historical SRV funds and unrestricted working capital. Additional capital works are funded from the Stormwater Charge as detailed in the Stormwater Plan. The total budget is $3.6m.
Parks Improvement Program	Park improvements are primarily funded from Developer Contributions, historical SRV and Federal or State Government grants. Council's Parks Improvement Program is approximately $28.8m in 2026/27.

The Capital Program also incorporates expenditure on Council's 'Major Projects' as follows:

Project	Funding available in 2026/27
Leichhardt Park Aquatic Centre Major Project	$32.0 million
Leichhardt Oval	$30.0 million
Callan Park All Weather Sporting Field	$7.9 million
Inclusive Playgrounds	$2.9 million
Marrickville Town Hall	$2.3 million
Aboriginal Community Hub Camperdown	$1.8 million
Camperdown Park Sporting Ground	$1.8 million
Cooks River Lighting	$1.5 million
Mort Bay Park & Playground Stage 2	$1.5 million
Steel Park Amenities	$1.4 million

Capital expenditure sensitivity analysis

Capital expenditure assumptions are sensitive to a variety of risks and opportunities, including the following:

- Council has prepared Asset Management Plans for each of the four infrastructure asset groups. As data is updated on the condition of these assets it is likely that further investment will be required to ensure roads, footpaths, drainage, bike networks, parks facilities, buildings and the like continue to be available for both the current and future generations living in the Inner West.
- Increasing investments to promote accessibility will also be required as the Inner West population ages. This will be planned to ensure an accessibility continuum between local roads, streetscapes and footpaths and transport infrastructure that the State Government manages including trains, buses and light rail.

Non-financial assumptions

The Inner West Council's CSP provides an overview of the major issues impacting upon the local community. The data and analysis used to arrive at those issues also inform the preparation of this LTFP.

Scenarios

Context

It is evident that while Council's immediate and long-term financial position enables the delivery of existing services at their current levels, given current costs, an uncertain economic environment and the changing nature of the Inner West community, Council should anticipate new or expanded demands for services and for associated funding.

The State Government caps Council's major income source (rates) and they have grown at a slower pace than salaries, State Government levies and other costs. As a result, Council has undertaken the Financially Sustainable Service Delivery program that identified savings that could be realised without impacting delivery of key services. Council has committed to a continuous improvement program to maintain financial sustainability throughout the life of this plan.

Scenario 1 outlines the method of delivering business as usual and Scenario 2 outlines the method for dealing with the infrastructure renewal backlog. These scenarios are illustrative only. As and when the need develops to fund major infrastructure, provide new or expanded services or invest more in infrastructure maintenance, Council will engage with the Inner West community and further develop these options.

Scenario 1: business as usual

Overview

Scenario 1 is predicated on:

- Continuation of existing services at current service levels
- Continuation of existing levels of investment in infrastructure renewal
- Continuation of existing income sources
- Delivery of major projects as set out in the 2026/27 budget

Financial projections

The following tables outline the financial impact of Scenario 1: Business as usual over the next 10 years (using external reporting categories).

Scenario 1 - Inner West Council - 10 Year Income Statement Projection

	2025/26 ($'000)	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)	2030/31 ($'000)	2031/32 ($'000)	2032/33 ($'000)	2033/34 ($'000)	2034/35 ($'000)	2035/36 ($'000)
Income from Continuing Operations											
Rates and Annual Charges	191,918	202,146	213,240	221,214	229,209	236,060	242,226	248,543	255,053	261,722	268,551
User Fees and Charges	66,144	68,839	71,255	73,809	75,598	77,766	79,757	81,659	83,748	85,889	88,014
Interest Income	9,818	8,543	7,309	6,773	6,538	6,346	6,196	6,098	6,050	6,004	5,959
Other Income	19,891	20,683	20,939	21,695	22,186	22,677	23,172	23,678	24,195	24,723	25,262
Rental Income	11,321	11,390	11,167	10,224	10,374	10,506	10,620	10,737	10,857	10,979	11,105
Operating Grants & Contributions	11,866	12,004	11,880	11,764	11,764	11,260	11,260	11,260	11,260	11,260	11,260
Capital Grants & Contributions	31,555	64,043	19,107	19,357	20,451	18,851	18,851	18,851	18,851	18,851	18,851
Gain/Loss on Disposal of Assets	(920)	(920)	(1,287)	(920)	(920)	(957)	(920)	(920)	(920)	(920)	(724)
Total Income from Continuing Operations	**341,592**	**386,728**	**353,610**	**363,917**	**375,202**	**382,510**	**391,163**	**399,906**	**409,093**	**418,508**	**428,277**
Expenditure from Continuing Operations											
Employee Benefits and Oncosts	156,351	163,761	170,728	175,717	181,678	186,512	191,152	195,897	200,760	205,744	210,834
Borrowing Costs	678	638	596	553	510	465	420	373	326	277	227
Materials and Services	100,387	105,251	105,028	108,672	108,635	109,608	112,122	114,375	114,896	116,861	117,617
Depreciation	38,936	40,715	43,508	45,246	47,956	50,829	53,874	56,027	57,705	59,434	61,215
Other Expenses	13,614	8,792	8,956	9,124	9,286	9,451	9,620	9,794	9,972	10,155	10,155
Total Expenses from Continuing Operations	**309,967**	**319,156**	**328,815**	**339,312**	**348,065**	**356,865**	**367,188**	**376,465**	**383,658**	**392,472**	**400,048**
Net Operating Result from Continuing Operations	**31,625**	**67,572**	**24,795**	**24,605**	**27,137**	**25,644**	**23,974**	**23,441**	**25,435**	**26,036**	**28,229**
Net Operating Result before Capital Items	**70**	**3,529**	**5,688**	**5,248**	**6,686**	**6,793**	**5,123**	**4,589**	**6,584**	**7,184**	**9,378**

Scenario 1 - Inner West Council - Statement of Financial Position

	2025/26 ($'000)	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)	2030/31 ($'000)	2031/32 ($'000)	2032/33 ($'000)	2033/34 ($'000)	2034/35 ($'000)	2035/36 ($'000)
ASSETS											
Current assets											
Cash and cash equivalents	70,865	69,413	61,227	70,381	81,497	90,443	103,225	113,499	126,692	141,749	159,740
Investments	97,609	65,711	47,618	42,760	43,750	52,589	55,848	59,364	62,823	65,374	68,398
Receivables	53,441	50,502	47,725	45,100	42,619	40,275	38,060	35,967	33,989	32,119	30,353
Inventories	299	301	302	304	306	307	309	310	312	313	315
Other	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
Total current assets	**222,215**	**185,927**	**156,872**	**158,545**	**168,171**	**183,615**	**197,441**	**209,140**	**223,815**	**239,555**	**258,805**
Non-current assets											
Investments	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950
Receivables	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, property, plant and equipment	3,080,394	3,204,925	3,259,176	3,282,715	3,299,898	3,310,876	3,319,386	3,332,874	3,344,119	3,354,990	3,362,829
Investments accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-
Investment property	81,370	84,625	87,164	89,779	92,472	94,321	96,207	98,131	100,094	102,096	104,138
Intangible assets	5,288	5,493	5,493	5,493	5,553	5,553	5,553	5,553	5,613	5,613	5,613
Right of use assets	171	178	183	189	194	198	202	206	210	215	219
Non-current assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-
Total non-current assets	**3,226,173**	**3,354,171**	**3,410,966**	**3,437,125**	**3,457,067**	**3,469,898**	**3,480,298**	**3,495,714**	**3,508,987**	**3,521,864**	**3,531,749**
TOTAL ASSETS	**3,448,389**	**3,540,098**	**3,567,838**	**3,595,670**	**3,625,238**	**3,653,513**	**3,677,739**	**3,704,854**	**3,732,802**	**3,761,419**	**3,790,554**
LIABILITIES											
Current liabilities											
Payables	83,362	50,017	30,010	22,508	24,758	27,234	28,596	30,026	31,527	33,103	34,759
Income received in advance	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	12,712	11,441	10,297	9,267	9,082	7,719	9,649	11,097	10,819	11,901	12,496
Lease Liabilities	130	135	139	143	147	150	153	157	160	163	166
Borrowings	2,047	1,817	1,858	1,900	1,943	1,986	2,031	2,076	2,123	2,170	2,219
Provisions	28,758	23,007	18,405	14,724	11,779	9,424	7,539	6,031	4,825	3,860	3,088
Liabilities associated with assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
Total current liabilities	**127,009**	**86,417**	**60,710**	**48,542**	**47,710**	**46,514**	**47,968**	**49,386**	**49,454**	**51,198**	**52,728**
Non-current liabilities											
Payables	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-
Lease Liabilities	48	50	52	53	55	56	57	58	60	61	62
Borrowings	26,876	25,059	23,200	21,300	19,358	17,372	15,341	13,265	11,142	8,972	6,753
Provisions	2,899	2,319	1,855	1,484	1,188	950	760	608	486	389	311
Investments accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-
Total non-current liabilities	**29,824**	**27,428**	**25,108**	**22,838**	**20,600**	**18,378**	**16,158**	**13,931**	**11,688**	**9,422**	**7,126**
TOTAL LIABILITIES	**156,832**	**113,845**	**85,817**	**71,380**	**68,310**	**64,892**	**64,127**	**63,318**	**61,142**	**60,619**	**59,854**
Net assets	**3,291,556**	**3,426,253**	**3,482,021**	**3,524,290**	**3,556,928**	**3,588,621**	**3,613,612**	**3,641,536**	**3,671,660**	**3,700,800**	**3,730,700**
EQUITY											
Retained earnings	2,503,278	2,570,850	2,595,645	2,620,250	2,647,387	2,673,031	2,697,005	2,720,446	2,745,881	2,771,917	2,800,146
Revaluation reserves	788,278	855,403	886,376	904,040	909,542	915,590	916,607	921,090	925,779	928,883	930,554
Council equity interest	**3,291,556**	**3,426,253**	**3,482,021**	**3,524,290**	**3,556,928**	**3,588,621**	**3,613,612**	**3,641,536**	**3,671,660**	**3,700,800**	**3,730,700**
Total equity	**3,291,556**	**3,426,253**	**3,482,021**	**3,524,290**	**3,556,928**	**3,588,621**	**3,613,612**	**3,641,536**	**3,671,660**	**3,700,800**	**3,730,700**

Scenario 1 - Inner West Council - Statement of Cashflows

	2025/26 ($'000)	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)	2030/31 ($'000)	2031/32 ($'000)	2032/33 ($'000)	2033/34 ($'000)	2034/35 ($'000)	2035/36 ($'000)
Cashflow from Operating Activities											
Receipts											
Rates & Annual Charges	191,918	202,146	213,240	221,214	229,209	236,060	242,226	248,543	255,053	261,722	268,551
User Charges & Fees	66,144	68,839	71,255	73,809	75,598	77,766	79,757	81,659	83,748	85,889	88,014
Investment & Interest Income	9,818	8,543	7,309	6,773	6,538	6,346	6,196	6,098	6,050	6,004	5,959
Rental Income	11,321	11,390	11,167	10,224	10,374	10,506	10,620	10,737	10,857	10,979	11,105
Operating Grants & Contributions	11,866	12,004	11,880	11,764	11,764	11,260	11,260	11,260	11,260	11,260	11,260
Capital Grants & Contributions	31,555	64,043	19,107	19,357	20,451	18,851	18,851	18,851	18,851	18,851	18,851
Other	19,891	20,683	20,939	21,695	22,186	22,677	23,172	23,678	24,195	24,723	25,262
Payments											
Employee Benefits & On-Costs	(156,351)	(163,761)	(170,728)	(175,717)	(181,678)	(186,512)	(191,152)	(195,897)	(200,760)	(205,744)	(210,834)
Materials & Contracts	(100,387)	(105,251)	(105,028)	(108,672)	(108,635)	(109,608)	(112,122)	(114,375)	(114,896)	(116,861)	(117,617)
Borrowing Costs	(678)	(638)	(596)	(553)	(510)	(465)	(420)	(373)	(326)	(277)	(227)
Other Expenses	(13,614)	(8,792)	(8,956)	(9,124)	(9,286)	(9,451)	(9,620)	(9,794)	(9,972)	(10,155)	(10,155)
Net Cash provided (or used in) Operating Activities	**71,481**	**109,207**	**69,590**	**70,770**	**76,013**	**77,430**	**78,769**	**80,387**	**84,060**	**86,390**	**90,168**
Cashflow from Investing Activities											
Receipts											
Sale of Investment Securities	170,712	172,419	174,144	175,885	177,644	179,420	181,214	183,027	184,857	186,705	188,572
Sale of Real Estate Assets											
Sale of Infrastructure, Property Plant & Equipment	1,565	2,021	1,423	2,606	2,782	2,086	1,679	3,179	2,419	2,652	2,652
Payments											
Purchase of Investment Securities	(87,267)	(117,791)	(154,066)	(169,380)	(178,139)	(186,152)	(184,361)	(184,681)	(187,022)	(188,166)	(192,018)
Purchase of Infrastructure, Property, Plant & Equipment-	(119,244)	(165,451)	(97,376)	(68,784)	(65,139)	(61,807)	(62,444)	(69,515)	(68,951)	(70,305)	(69,114)
Purchase of Investment Property											
Purchase of Intangible Assets											
Net cash provided (or used in) Investing Activities	**(34,234)**	**(108,801)**	**(75,876)**	**(59,674)**	**(62,911)**	**(66,453)**	**(63,912)**	**(67,990)**	**(68,697)**	**(69,114)**	**(69,908)**
Cashflow from Financing Activities											
Receipts											
Proceeds from Borrowing & Advances											
Payments											
Payments of Borrowing & Advances	(1,817)	(1,858)	(1,900)	(1,943)	(1,986)	(2,031)	(2,076)	(2,123)	(2,170)	(2,219)	(2,269)
Lease Liabilities											
Net Cash Flow provided (or used in) Financing Activities	**(1,817)**	**(1,858)**	**(1,900)**	**(1,943)**	**(1,986)**	**(2,031)**	**(2,076)**	**(2,123)**	**(2,170)**	**(2,219)**	**(2,269)**
Net Increase/(Decrease) in Cash & Cash Equivalents	**35,429**	**(1,452)**	**(8,186)**	**9,154**	**11,115**	**8,947**	**12,781**	**10,274**	**13,193**	**15,057**	**17,991**
Plus Cash & Cash Equivalents - beginning of year	35,436	70,865	69,413	61,227	70,381	81,497	90,443	103,225	113,499	126,692	141,749
Cash & Cash Equivalents - end of year	**70,865**	**69,413**	**61,227**	**70,381**	**81,497**	**90,443**	**103,225**	**113,499**	**126,692**	**141,749**	**159,740**
Plus Investments on hand - end of year	156,559	124,661	106,568	101,710	102,700	111,539	114,798	118,314	121,773	124,324	127,348
Total Cash & Cash Equivalents &	**227,424**	**194,074**	**167,795**	**172,091**	**184,197**	**201,983**	**218,023**	**231,813**	**248,465**	**266,073**	**287,087**

Scenario 2: Asset management infrastructure renewal backlog

Overview

Scenario 2 aims to demonstrate the effects of funding the infrastructure backlog to meet the needs of the community and is predicated on:

- Assumptions as per Scenario 1, but with
- An expanded capital renewal program to reduced infrastructure backlog within the time horizon of this LTFP.

Assumptions

The annual budget includes provisions for operations, maintenance, renewal and new expenditure on infrastructure. When renewal funding is inadequate, any unfunded renewal demand is deferred, which generates a backlog. Council's Asset Management Strategy states that the asset renewal funding ratio is to be a minimum of 110% until the renewal backlog has been addressed.

Council identified an infrastructure renewal backlog in the 2024/25 financial reports. The renewal backlog was estimated at approximately $26.9m across its asset portfolio. To address this backlog would require using most of Council's working funds, leaving us with insufficient financial capacity, and as such is not recommended.

Sensitivity analysis

The assumptions on which Scenario 2 are predicated will be sensitive to a variety of risks and opportunities, including the following:

- Community engagement will provide a critical input to the service levels that the community expects.
- The additional renewal works will be based on the condition ratings of the assets.

Financial projections

The following tables outline the financial impact of the Scenario 2: Reduce the infrastructure backlog over the next 10 years by external reporting category.

Item 2

Scenario 2 Inner West Council - 10 Year Income Statement Projection

	2025/26 ($'000)	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)	2030/31 ($'000)	2031/32 ($'000)	2032/33 ($'000)	2033/34 ($'000)	2034/35 ($'000)	2035/36 ($'000)
Income from Continuing Operations											
Rates and Annual Charges	191,918	202,146	213,240	221,214	229,209	236,060	242,226	248,543	255,053	261,722	268,551
User Fees and Charges	66,144	68,839	71,255	73,809	75,598	77,766	79,757	81,659	83,748	85,889	88,014
Interest Income	9,818	8,543	7,309	6,773	6,538	6,346	6,196	6,098	6,050	6,004	5,959
Other Income	19,891	20,683	20,939	21,695	22,186	22,677	23,172	23,678	24,195	24,723	25,262
Rental Income	11,321	11,390	11,167	10,224	10,374	10,506	10,620	10,737	10,857	10,979	11,105
Operating Grants & Contributions	11,866	12,004	11,880	11,764	11,764	11,260	11,260	11,260	11,260	11,260	11,260
Capital Grants & Contributions	31,555	64,043	19,107	19,357	20,451	18,851	18,851	18,851	18,851	18,851	18,851
Gain/Loss on Disposal of Assets	(920)	(920)	(1,287)	(920)	(920)	(957)	(920)	(920)	(920)	(920)	(724)
Total Income from Continuing Operations	**341,592**	**386,728**	**353,610**	**363,917**	**375,202**	**382,510**	**391,163**	**399,906**	**409,093**	**418,508**	**428,277**
Expenditure from Continuing Operations											
Employee Benefits and Oncosts	156,351	163,761	170,728	175,717	181,678	186,512	191,152	195,897	200,760	205,744	210,834
Borrowing Costs	678	638	596	553	510	465	420	373	326	277	227
Materials and Services	100,387	105,251	105,028	108,672	108,635	109,608	112,122	114,375	114,896	116,861	117,617
Depreciation	38,936	40,715	43,508	45,246	47,956	50,829	53,874	56,027	57,705	59,434	61,215
Other Expenses	13,614	8,792	8,956	9,124	9,286	9,451	9,620	9,794	9,972	10,155	10,155
Total Expenses from Continuing Operations	**309,967**	**319,156**	**328,815**	**339,312**	**348,065**	**356,865**	**367,188**	**376,465**	**383,658**	**392,472**	**400,048**
Net Operating Result from Continuing Operations	**31,625**	**67,572**	**24,795**	**24,605**	**27,137**	**25,644**	**23,974**	**23,441**	**25,435**	**26,036**	**28,229**
Net Operating Result before Capital Items	**70**	**3,529**	**5,688**	**5,248**	**6,686**	**6,793**	**5,123**	**4,589**	**6,584**	**7,184**	**9,378**

Attachment 6

Item 2

Scenario 2 - Inner West Council - Statement of Financial Position

	2025/26 ($'000)	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)	2030/31 ($'000)	2031/32 ($'000)	2032/33 ($'000)	2033/34 ($'000)	2034/35 ($'000)	2035/36 ($'000)
ASSETS											
Current assets											
Cash and cash equivalents	70,865	49,411	40,175	44,579	51,145	57,171	66,532	73,386	83,160	94,796	108,868
Investments	97,609	65,711	47,618	42,760	43,750	52,589	55,848	59,364	62,823	65,374	68,398
Receivables	53,441	50,502	47,725	45,100	42,619	40,275	38,060	35,967	33,989	32,119	30,353
Inventories	299	301	302	304	306	307	309	310	312	313	315
Total current assets	**222,215**	**165,925**	**135,820**	**132,743**	**137,819**	**150,343**	**160,749**	**169,028**	**180,283**	**192,603**	**207,933**
Non-current assets											
Investments	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950	58,950
Infrastructure, property, plant and equipment	3,080,394	3,204,925	3,260,226	3,288,515	3,310,248	3,324,086	3,336,076	3,352,984	3,367,649	3,381,880	3,393,699
Investment property	81,370	84,625	87,164	89,779	92,472	94,321	96,207	98,131	100,094	102,096	104,138
Intangible assets	5,288	5,493	5,493	5,493	5,553	5,553	5,553	5,553	5,613	5,613	5,613
Right of use assets	171	178	183	189	194	198	202	206	210	215	219
Total non-current assets	**3,226,173**	**3,354,171**	**3,412,016**	**3,442,925**	**3,467,417**	**3,483,108**	**3,496,988**	**3,515,824**	**3,532,517**	**3,548,754**	**3,562,619**
TOTAL ASSETS	**3,448,389**	**3,520,096**	**3,547,836**	**3,575,668**	**3,605,236**	**3,633,451**	**3,657,737**	**3,684,852**	**3,712,800**	**3,741,357**	**3,770,552**
LIABILITIES											
Current liabilities											
Payables	83,362	50,017	30,010	22,508	24,758	27,234	28,596	30,026	31,527	33,103	34,759
Contract liabilities	12,712	11,441	10,297	9,267	9,082	7,719	9,649	11,097	10,819	11,901	12,496
Lease Liabilities	130	135	139	143	147	150	153	157	160	163	166
Borrowings	2,047	1,817	1,858	1,900	1,943	1,986	2,031	2,076	2,123	2,170	2,219
Provisions	28,758	23,007	18,405	14,724	11,779	9,424	7,539	6,031	4,825	3,860	3,088
Total current liabilities	**127,009**	**86,417**	**60,710**	**48,542**	**47,710**	**46,514**	**47,968**	**49,386**	**49,454**	**51,198**	**52,728**
Non-current liabilities											
Lease Liabilities	48	50	52	53	55	56	57	58	60	61	62
Borrowings	26,876	25,059	23,200	21,300	19,358	17,372	15,341	13,265	11,142	8,972	6,753
Provisions	2,899	2,319	1,855	1,484	1,188	950	760	608	486	389	311
Total non-current liabilities	**29,824**	**27,428**	**25,108**	**22,838**	**20,600**	**18,378**	**16,158**	**13,931**	**11,688**	**9,422**	**7,126**
TOTAL LIABILITIES	**156,832**	**113,845**	**85,817**	**71,380**	**68,310**	**64,892**	**64,127**	**63,318**	**61,142**	**60,619**	**59,854**
Net assets	**3,291,556**	**3,406,251**	**3,462,019**	**3,504,288**	**3,536,926**	**3,568,559**	**3,593,610**	**3,621,534**	**3,651,658**	**3,680,738**	**3,710,698**
EQUITY											
Retained earnings	2,503,278	2,570,850	2,595,645	2,620,250	2,647,387	2,673,031	2,697,005	2,720,446	2,745,881	2,771,917	2,800,146
Revaluation reserves	788,278	835,401	866,374	884,038	889,540	895,528	896,605	901,088	905,777	908,821	910,552
Council equity interest	**3,291,556**	**3,406,251**	**3,462,019**	**3,504,288**	**3,536,926**	**3,568,559**	**3,593,610**	**3,621,534**	**3,651,658**	**3,680,738**	**3,710,698**
Total equity	**3,291,556**	**3,406,251**	**3,462,019**	**3,504,288**	**3,536,926**	**3,568,559**	**3,593,610**	**3,621,534**	**3,651,658**	**3,680,738**	**3,710,698**

Scenario 2 - Inner West Council - Statement of Cashflows

	2025/26 ($'000)	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)	2030/31 ($'000)	2031/32 ($'000)	2032/33 ($'000)	2033/34 ($'000)	2034/35 ($'000)	2035/36 ($'000)
Cashflow from Operating Activities											
Receipts											
Rates & Annual Charges	191,918	202,146	213,240	221,214	229,209	236,060	242,226	248,543	255,053	261,722	268,551
User Charges & Fees	66,144	68,839	71,255	73,809	75,598	77,766	79,757	81,659	83,748	85,889	88,014
Investment & Interest Income	9,818	8,543	7,309	6,773	6,538	6,346	6,196	6,098	6,050	6,004	5,959
Rental Income	11,321	11,390	11,167	10,224	10,374	10,506	10,620	10,737	10,857	10,979	11,105
Operating Grants & Contributions	11,866	12,004	11,880	11,764	11,764	11,260	11,260	11,260	11,260	11,260	11,260
Capital Grants & Contributions	31,555	64,043	19,107	19,357	20,451	18,851	18,851	18,851	18,851	18,851	18,851
Other	19,891	20,683	20,939	21,695	22,186	22,677	23,172	23,678	24,195	24,723	25,262
Payments											
Employee Benefits & On-Costs	(156,351)	(163,761)	(170,728)	(175,717)	(181,678)	(186,512)	(191,152)	(195,897)	(200,760)	(205,744)	(210,834)
Materials & Contracts	(100,387)	(105,251)	(105,028)	(108,672)	(108,635)	(109,608)	(112,122)	(114,375)	(114,896)	(116,861)	(117,617)
Borrowing Costs	(678)	(638)	(596)	(553)	(510)	(465)	(420)	(373)	(326)	(277)	(227)
Other Expenses	(13,614)	(8,792)	(8,956)	(9,124)	(9,286)	(9,451)	(9,620)	(9,794)	(9,972)	(10,155)	(10,155)
Net Cash provided (or used in) Operating Activities	**71,481**	**109,207**	**69,590**	**70,770**	**76,013**	**77,430**	**78,769**	**80,387**	**84,060**	**86,390**	**90,168**
Cashflow from Investing Activities											
Receipts											
Sale of Investment Securities	170,712	172,419	174,144	175,885	177,644	179,420	181,214	183,027	184,857	186,705	188,572
Sale of Real Estate Assets											
Sale of Infrastructure, Property Plant & Equipment	1,565	2,021	1,423	2,606	2,782	2,086	1,679	3,179	2,419	2,652	2,652
Payments											
Purchase of Investment Securities	(87,267)	(137,793)	(154,066)	(169,380)	(178,199)	(186,152)	(184,361)	(184,681)	(187,022)	(188,166)	(192,018)
Purchase of Infrastructure, Property, Plant & Equipment-	(119,244)	(165,451)	(98,426)	(73,534)	(69,689)	(64,727)	(65,864)	(72,935)	(72,371)	(73,725)	(73,034)
Purchase of Investment Property											
Purchase of Intangible Assets											
Net cash provided (or used in) Investing Activities	**(34,234)**	**(128,803)**	**(76,926)**	**(64,424)**	**(67,461)**	**(69,373)**	**(67,332)**	**(71,410)**	**(72,117)**	**(72,534)**	**(73,828)**
Cashflow from Financing Activities											
Receipts											
Proceeds from Borrowing & Advances											
Payments											
Payments of Borrowing & Advances	(1,817)	(1,858)	(1,900)	(1,943)	(1,986)	(2,031)	(2,076)	(2,123)	(2,170)	(2,219)	(2,269)
Net Cash Flow provided (or used in) Financing Activities	**(1,817)**	**(1,858)**	**(1,900)**	**(1,943)**	**(1,986)**	**(2,031)**	**(2,076)**	**(2,123)**	**(2,170)**	**(2,219)**	**(2,269)**
Net Increase/(Decrease) in Cash & Cash Equivalents	**35,429**	**(21,454)**	**(9,236)**	**4,404**	**6,565**	**6,027**	**9,361**	**6,854**	**9,773**	**11,637**	**14,071**
Plus Cash & Cash Equivalents - beginning of year	35,436	70,865	49,411	40,175	44,579	51,145	57,171	66,532	73,386	83,160	94,796
Cash & Cash Equivalents - end of year	**70,865**	**49,411**	**40,175**	**44,579**	**51,145**	**57,171**	**66,532**	**73,386**	**83,160**	**94,796**	**108,868**
Plus Investments on hand - end of year	156,559	124,661	106,568	101,710	102,700	111,539	114,798	118,314	121,773	124,324	127,348
Total Cash & Cash Equivalents & Investments	**227,424**	**174,072**	**146,743**	**146,289**	**153,844**	**168,710**	**181,331**	**191,701**	**204,933**	**219,121**	**236,215**

Performance Monitoring

Inner West Council uses the following indicators to measure its financial performance. These measures are linked to those used in Council's published financial statements and to the indicators previously used by the NSW Office of Local Government in its annual publication of comparative information on councils in NSW. This means that the measures and the Council's progress against them, are both transparent and comparable. A table of the projected rates is provided at the end of this section.

Operating performance ratio

This ratio measures a Council's achievement of containing operating expenditure within operating revenue. It is important to distinguish this ratio as focused on operating performance. This means that capital grants and contributions, fair value adjustments and reversal or revaluation decrements are excluded.

Own source operating revenue

This ratio measures financial flexibility, and it is the degree of reliance on external funding sources such as operating grants and contributions. The higher the level of its own sourced revenue, the greater the financial flexibility.

Unrestricted current ratio

The Unrestricted Current Ratio is specific to local government and is designed to represent a Council's ability to meet short term obligations as they fall due. Restrictions placed on various funding sources (e.g. Developer Contributions, TfNSW contributions) complicate the traditional current ratio used to assess liquidity of businesses. This is because cash allocated to specific projects is restricted and cannot be used to meet a Council's other operating and borrowing costs.

Debt services cover ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.

Rates and annual charges outstanding

This ratio assesses the impact of uncollected rates and annual charges on liquidity and the adequacy of recovery efforts.

Cash expense cover ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

Building and infrastructure ratio

This ratio is to assess the rate at which these assets are being renewed against the rate at which they are depreciating.

Infrastructure backlog ratio

This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.

Asset maintenance ratio

This ratio compares actual maintenance costs versus the required annual asset maintenance. A ratio of above 1.0 indicates that the Council is investing enough funds within the year to stop the Infrastructure Backlog from growing.

Capital expenditure ratio

This indicates the extent to which a Council is forecasting to expand its asset base with capital expenditure spent on both new assets, and also the replacement and renewal of existing assets.

Key Performance Measures for each Scenario

Inner West Council - Key Performance Indicators

Key Performance Indicators - Scenario 1	Benchmark	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Operating Performance Ratio	>0	0.02%	1.09%	1.70%	1.52%	1.88%	1.87%	1.38%	1.20%	1.69%	1.80%	2.29%
Own Source Operating Revenue	>60%	87.29%	80.34%	91.24%	91.45%	91.41%	92.13%	92.30%	92.47%	92.64%	92.81%	92.97%
Unrestricted Current Ratio	>1.5x	1.6	1.9	2.3	2.9	3.2	3.6	3.8	3.9	4.2	4.3	4.6
Debt Service Ratio	>2x	21.83	24.15	26.21	26.28	27.77	28.61	28.62	28.73	29.77	30.15	31.22
Rates and Annual Charges Outstanding Ratio	<5%	4.91%	4.20%	4.15%	4.11%	4.07%	4.03%	3.99%	3.95%	3.91%	3.87%	3.83%
Cash Expense Cover Ratio	>3 Months	7.4	5.8	4.5	4.6	5.0	5.6	6.1	6.4	6.9	7.4	8.0
Infrastructure Renewal Ratio	>100%	153%	279%	185%	112%	102%	101%	102%	101%	103%	101%	101%
Infrastructure Backlog Ratio	<2%	0.32%	0.35%	0.35%	0.39%	0.43%	0.51%	0.57%	0.65%	0.73%	0.81%	0.90%
Asset Maintenance Ratio	>1	1.15	1.10	1.10	1.13	1.14	1.16	1.18	1.19	1.22	1.24	1.25

Key Performance Indicators - Scenario 2	Benchmark	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Operating Performance Ratio	>0	0.02%	1.09%	1.70%	1.52%	1.88%	1.87%	1.38%	1.20%	1.69%	1.80%	2.29%
Own Source Operating Revenue	>60%	87.29%	80.34%	91.24%	91.45%	91.41%	92.13%	92.30%	92.47%	92.64%	92.81%	92.97%
Unrestricted Current Ratio	>1.5x	1.61	1.72	1.95	2.37	2.52	2.85	2.99	3.07	3.29	3.42	3.61
Debt Service Ratio	>2x	21.83	24.15	26.21	26.28	27.77	28.61	28.62	28.73	29.77	30.15	31.22
Rates and Annual Charges Outstanding Ratio	<5%	4.91%	4.20%	4.15%	4.11%	4.07%	4.03%	3.99%	3.95%	3.91%	3.87%	3.83%
Cash Expense Cover Ratio	>3 Months	7.41	4.93	3.67	3.54	3.77	4.28	4.66	4.94	5.34	5.73	6.24
Infrastructure Renewal Ratio	>100%	133%	279%	202%	124%	113%	107%	109%	108%	109%	108%	109%
Infrastructure Backlog Ratio	<2%	0.32%	0.35%	0.31%	0.18%	0.06%	0.05%	0.01%	0.00%	0.00%	0.00%	0.00%
Asset Maintenance Ratio	>1	1.08	1.12	1.12	1.12	1.14	1.15	1.17	1.19	1.20	1.22	1.24

Review of Long-Term Financial Plan

A final, qualitative performance measure is the regular review of this plan. Inner West Council takes a continuous improvement approach to this plan. It is expected that the document is progressively refined, as Council's knowledge regarding the various assumptions increases and as Council and the community considers and discusses the various scenarios.

Council undertakes annual reviews of this plan including each of the scenarios.

Document	**Resourcing Strategy - Long Term Financial Plan 2026-2036**		
Custodian	Chief Financial Officer	Version #	Version 1
Adopted By	**18 June 2026**	ECM Document #	**40789531 (2)**
Next Review Date	**April 2027**		

IWC0936-04/25

Community Languages

Talk free with an interpreter call 131 450

Chinese Simplified	我们说普通话。如需免费传译服务，请致电131 450，然后请传译员致电 02 9392 5000 接通 Inner West市政府。
Traditional Chinese	我們能說您的語言。如需免費傳譯服務，請致電131 450，然後請傳譯員致電 02 9392 5000 接通 Inner West市政府。
Greek	Μιλάμε τη γλώσσα σας. Για να μιλήσετε δωρεάν σε διερμηνέα καλέστε το 131 450. Ζητήστε τους να καλέσουν το Δήμο Inner West Council στο 02 9392 5000.
Italian	Parliamo la vostra lingua. Per parlare gratuitamente con un interprete chiamate il numero 131 450. Chiedetegli di chiamare il Comune di Inner West al numero 02 9392 5000.
Vietnamese	Chúng tôi nói ngôn ngữ của quý vị. Muốn nói chuyện có thông dịch viên miễn phí, hãy gọi số 131 450. Yêu cầu họ gọi cho Hội đồng Thành phố Inner West qua số 02 9392 5000.

innerwest.nsw.gov.au

Service Statements
June 2026

Introduction

Description

Council has 39 services that it delivers to the community. This document provides our community with more detail behind each service and how each one links to our five Community Strategic Plan Strategic Directions, Principal Activities, and the Operational Plan actions and Key Performance Indicators for 2026/27.

The financial operating statements in this document match those in the Delivery Program 2025-29 and Operational Plan 2026/27. The financial performance of each service is updated on our website each month and progress against the Operational Plan is reported to Council every quarter.

The service statements are updated annually as part of the annual budgeting process.

Inner West Council organisational structure



General Manager

Peter Gainsford

General Counsel

Strategic and Corporate Communications and Engagement



Matthew Pearce
General Counsel



Engineering

Manod Wickramasinghe
Acting Director

- Traffic and Transport Planning
- Operations
  - Civil Maintenance
  - Public Trees
  - Parks and Streetscapes
  - Parks Liaison (Bookings and Office of Sport)
- Resource Recovery and Fleet
- Road Access
- Road Design
- Civil Capital Works
- Stormwater
- Asset Planning



Property and Major Projects

Peter Shields
Director

- Public Domain
- Parks Planning
- Parks Capital Works
- Building Capital Works
- Major Projects
  - LPAC
  - Greenway
  - Leichhardt Oval
- Properties and Strategic Investments
  - Community Venues
- Facilities Management



Planning

Simone Plummer
Director

- Environmental Health and Building Regulation
- Development Assessment
  - Heritage
  - DA Engineering Referrals
- Strategic Planning
  - Economic Development
- Parking and Ranger Services
  - Private Trees
- Environment and Sustainability
  - Resource Recovery Planning
  - Urban Ecology
  - Urban Sustainability

Executive Team

Council's administration is led by General Manager Peter Gainsford, who joined Inner West in May 2021. The General Manager is supported by five Directors, who along with the General Counsel, comprise the Executive team.

The General Manager is responsible for the overall operations of Council's administration including ensuring the implementation of decisions of the Council, delivery of commitments as guided by the Delivery Program and Operational Plan, and for Council's workforce, as well as ensuring the organisation meets its obligations.

Leadership Team

Council has also established a Leadership team comprising the Executive and senior managers.

The Leadership Team oversees the delivery of Council's services as listed in the organisational chart below. For more detail about the services, view detailed service statements below.



Corporate

Sharon Bowman
Director

- Corporate Strategy
- Governance and Risk
- Customer Experience
- Service Transformation
- Procurement
- Finance
- Digital Services
- People and Culture



Community

Ruth Callaghan
Director

- Community Centres
- Early Learning
- Creative Communities
- • Events
- • Living Arts
- • Town Hall Activations
- Social and Cultural Planning
- Community Wellbeing
- Libraries and History
- Aquatics and Recreation Services

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9.Customer Service 39
10.Development Assessment 42
11.Early Learning 47
12.Economic Development 52
13.Engineering Services 56
14.Environmental Health and Building Regulation 60
15.Events 63
16.Facilities Management 67
17. Finance 70
18Fleet 73
19.Governance and Risk 75
20.ICT - Digital Services 79
21.Legal Services 82
22.Libraries and History 85
23.Living Arts 90
24.Parking and Ranger Services 94
25.Parks and Streetscapes Operations 98
26.Parks Planning 102
27.People and Culture 106
28.Procurement and Contracts 109
29.Property and Strategic Investments 112
30.Resource Recovery Operations 116
31.Resource Recovery Planning 121
32.Service Transformation 125
33.Social and Cultural Planning 128
34.Communications and Engagement 132
35.Strategic Planning 136
36.Traffic and Transport Planning 141
37.Urban Ecology 146
38.Urban Forest 150
39.Urban Sustainability 153

1. Aquatic Services

Directorate: Community

Responsible Officer: Senior Manager, Aquatics and Recreation

Description

This service provides aquatics, health, fitness and recreation opportunities at Council's five aquatic centres and water play park.



Activities

- Health fitness and community wellness services
- Learn to swim, squads and aquatic programs
- Swimming carnivals

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 4: Healthy, resilient, and caring communities	
Outcome 4.2	Healthy and active
Strategy 4.2.1	Provide facilities, spaces and programs for participation in active recreation

Delivery Program Principal Activities 2025-29

4.2.1	Deliver learn to swim, squads and other aquatics programs
4.2.1	Integrate recreation activities between aquatics and other recreation programs
4.2.1	Manage operational requirements for Council's aquatic centres

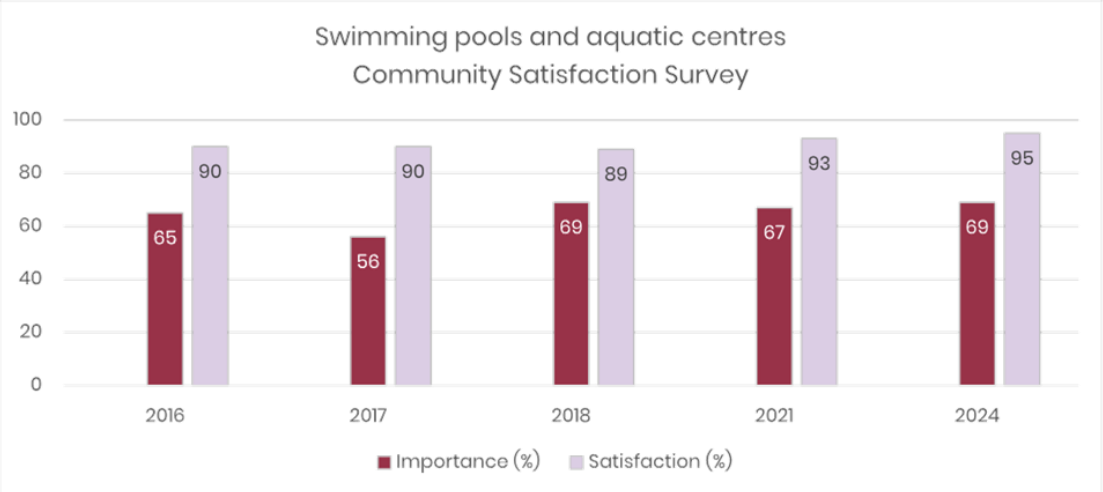
Operational Plan Actions 2026/27

4.2.1.1	Continue to work with NDIS and other community service providers to deliver community programs and services
4.2.1.2	Manage Council's five aquatic centres, two recreation centres and water play park
4.2.1.3	Review the structure and delivery of recreation programs and services
4.2.1.4	*Commence masterplan activities for the Robin Webster Centre at Tempe

* Council priority

Key Performance Measures 2026/27

		Target
4.2.1a	Maintain visit numbers at Annette Kellerman Aquatic centre, Marrickville	>450,000
4.2.1b	Maintain visit numbers at Fanny Durack Aquatic Centre, Petersham	>45,000
4.2.1c	Maintain visit numbers at Leichhardt Park Aquatic centre *LPAC will be closed for renovations from 2026-27	>400,000
4.2.1d	Increase visit numbers at Ashfield Aquatic Centre	>800,000
4.2.1e	Maintain a positive Net Promoters score per centre (This is a customer loyalty and satisfaction)	>1
4.2.1f	Maintain visit numbers at Dawn Fraser Pool	>45,000



Item 2



Attachment 7









Service Levels

Annette Kellerman Aquatic Centre	**Pools** • Monday to Friday: 6:00 to 20:30 • Saturday: 6:00 to 18:30 • Sunday and public holidays: 7:00 to 18:30 **Health and Fitness** • Monday to Friday 6:00 to 21:00 • Saturday 6:00 to 19:00 • Sunday and Public Holidays 7:00 to 19:00 **Creche** • Monday to Friday: 8:30 to 12:30
Ashfield Aquatic Centre	• Monday to Thursday: 6:00 to 21:00 • Friday, Saturday and Sunday: 6:00 to 20:00 **Creche** • Monday to Friday: 9:00 to 13:00
Dawn Fraser Baths	• Monday to Sunday (including public holidays) 7:15 to 18:30
Fanny Durack Aquatic Centre	• Monday to Saturday: 7:00 to 18:30 • Sunday and Public Holidays: 8:00 to 18:00 (seasonal)
Leichhardt Park Aquatic Centre	• Monday to Thursday: 5.30 to 21:00 • Friday to Sunday: 5.30 to 20:00 **Creche** • Monday to Friday: 9:00 to 13:00 • Saturday 8:30 to 11:30
Steel Park Water Play Park	• October to March: 9:00 to 18:00 (seasonal)



Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	23,147	23,957	24,795	25,663
Interest Income	-	-	-	-
Other Income	17			
Rental Income	427	442	457	473
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**23,590**	**24,398**	**25,252**	**26,136**
Expenses from Continuing Operations				
Employee Costs	15,391	16,013	16,649	17,227
Borrowing Costs	635	593	550	507
Materials & Services	5,804	5,890	5,978	6,070
Other Expenses	35	35	35	35
Depreciation & Amortisation	2,620	4,673	4,860	5,151
Total Expense	**24,485**	**27,204**	**28,072**	**28,991**
Total Surplus/(Deficit) before Funding	**(895)**	**(2,805)**	**(2,820)**	**(2,855)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(895)**	**(2,805)**	**(2,820)**	**(2,855)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(4,342)	(4,344)	(4,347)	(4,350)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	5,237	7,150	7,167	7,205
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

2. Building Certification

Directorate: Planning

Responsible Officer: Senior Manager, Health and Building

Description

This service is responsible for assessing and certifying building work to ensure it is of a high standard and meets all requirements.



Activities

- Applications
  - Construction Certificates
  - Complying Development Certificates
  - Occupation Certificates
  - Principal Certifying Authority appointments
  - Footpath dining
  - Building Information Certificates
  - Swimming Pool Compliance certificates and
  - Non-compliance certificates
- Inspections - Mandatory inspections for Principal Certifying Authority (PCA) to ensure construction work is compliant with the Australia National Construction Code and relevant Australian standards and legislation
- Local Approvals - Assess and determine applications made under S68 of the Local Government Act

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 2:	Liveable, connected neighbourhoods and transport
Outcome 2.2	Sustainable development
Strategy 2.2.2	Monitor local development for legislative compliance

Delivery Program Principal Activities 2025-29

2.2.2	Assess, determine and certify post-consent certificates
2.2.2	Assess applications for building information certificates for illegal/unauthorised works and properties for sale
2.2.2	Provide building certification advice, duty services and educational material to customers
2.2.2	Prepare swimming pool compliance certificates and respond to swimming pools customer queries
2.2.2	Assess outdoor dining applications

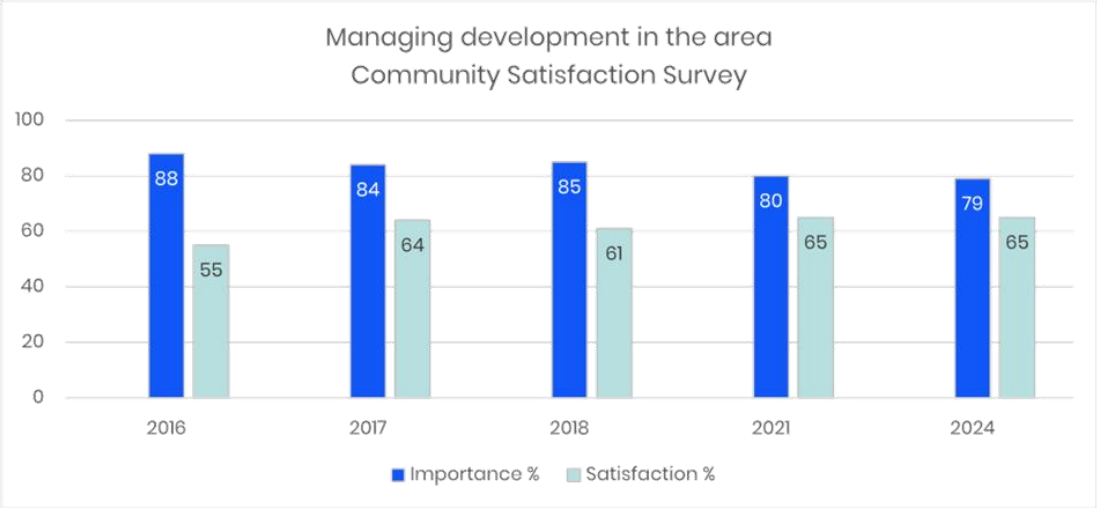
Operational Plan Actions 2026/27

2.2.2.1	Provide building certification services

Key Performance Measures 2026/27

		Target
2.2.2a	The percentage of initial inspections for Roads Act Approvals (on road dining and foot path dining) conducted within 5 days	90%
2.4.2b	Number of swimming pool safety education campaigns undertaken via IWC Social Media Platforms	4
2.2.2c	The percentage of swimming pool customer queries investigated within 72 hours	100%
2.2.2d	The percentage of Pool Compliance Certificate applicants contacted and inspections arranged within 72 hours	90%





Service Levels

Customer Service	Respond to Customer requests within 10 days



Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	100	100	100	100
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**100**	**100**	**100**	**100**
Expenses from Continuing Operations				
Employee Costs	828	865	899	929
Borrowing Costs	-	-	-	-
Materials & Services	2,785	2,829	2,925	3,024
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**3,613**	**3,694**	**3,823**	**3,953**
Total Surplus/(Deficit) before Funding	**(3,513)**	**(3,594)**	**(3,723)**	**(3,853)**
Operating Grants & Contributions				
Operating Grants	2,472	2,472	2,472	2,472
Total Surplus/(Deficit) after Operating Grants	**(1,041)**	**(1,122)**	**(1,251)**	**(1,381)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	48,899	3,964	4,214	5,308
Overhead Allocation	(2,703)	(2,711)	(2,719)	(2,727)
Funding from/(to) Restricted Funds	53,211	45,491	22,789	18,877
Funding from/(to) General Funds	(98,365)	(45,621)	(23,033)	(20,077)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

3. Capital Works

Directorates: Properties and Major Projects / Engineering

Responsible Officers: Manager, Major Projects / Manager, Roads

Description

This service is responsible for the delivery of sustainable infrastructure and overseeing the design and delivery of capital projects and the upgrade of Council's assets.



Activities

- Aquatic centre refurbishments and upgrades
- Bridges
- Car parks
- Cycleways, bike facilities and infrastructure
- Footpaths upgrades
- Major projects including GreenWay and Leichhardt Park Aquatic Centre
- Pedestrian Access Mobility Plan (PAMP)
- Public building refurbishments and upgrades
- Property and assets
- Roads
- Roadside furniture
- Sports field and playground upgrades
- Stormwater upgrades
- Sea walls and wharves
- Town centre upgrades
- Traffic facilities
- Water saving and energy efficiency projects

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 1: An ecologically sustainable Inner West	
Outcome 1.3	Healthy waterways
Strategy 1.3.2	Expand river swimming sites
Strategic Direction 2: Liveable, connected neighbourhoods and transport	
Outcome 2.4	Safe, clean and accessible public places
Strategy 2.4.3	Manage public spaces and community safety
Strategic Direction 4: Healthy, resilient and caring communities	
Outcome 4.2	Healthy and active
Strategy 4.2.1	Manage operational requirements for Council's aquatic centres
Strategy 4.2.2	Deliver strategies for open space, sports and recreation facilities

Delivery Program Principal Activities 2025-29

2.4.1	Deliver sustainable infrastructure and oversee the design and delivery of capital projects and the upgrade of Council's assets
2.4.3	Deliver the Public Toilet Strategy

Operational Plan Actions 2026/27

1.3.2.3	Deliver the Callan Park swim site
2.4.1.3	Deliver Pedestrian Access and Mobility Plan (PAMP)
2.4.1.4	Deliver Local Area Traffic Management (LATM) program
2.4.1.5	Construct an inclusive playground at Steel and Camperdown Parks
2.4.1.9	*Deliver shared zones identified in the LATM program, including priority projects in Derbyshire Street and Prospect Street
2.4.3.1	*Deliver the Public Toilet Strategy
4.2.1.5	*Implement the Stage 2 Leichhardt Park Aquatic Centre (LPAC) masterplan upgrades
4.2.2.2	*Improve lighting, access and safety along the Cooks River
4.2.2.4	*Commence Leichhardt Oval upgrade
4.2.2.5	*Install modern lighting for Lambert Park to ensure safe utilisation of the grounds for sport.
4.2.2.6	*Deliver much needed upgrades to All Weather Sports Fields at Callan Park.
4.2.2.7	*Upgrade the Pratten Park Bowling and Community Club with a newly configured building and new lights for the tennis courts to play tennis for longer in the evening.
4.2.2.8	*Act as a sponsor to redevelop the Marrickville Golf Club
4.2.2.9	*Commence the development of a Leichhardt Sports Precinct master plan
4.2.2.10	*Design an all-weather surface for Centenary Park
4.2.2.11	*Complete the design of a new playground in Wicks Park
4.2.2.12	*Deliver a WW1 Memorial in Richard Murden Reserve
4.2.2.13	*Complete the design of upgraded facilities and amenities at Mort Bay Park

* Council priority

Key Performance Measures 2026/27

		Target
2.4.1a	Percentage of LATM program budget delivered within budget expended	>90%
2.4.1b	Percentage of capital works program budget delivered	>80%

Service Levels

Review of Capital works program	Undertaken every year in conjunction with Council as part of a 4-year capital works program
Scheduling in the capital works program	Every 12 months
Quarterly budget review of project works and costs	Exhibited on the IWC website
Management of external consultants and contractors	Works executed to time, quality, budget, with a minimisation of budget or works variations principle applied



Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	100	100	100	100
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**100**	**100**	**100**	**100**
Expenses from Continuing Operations				
Employee Costs	828	865	899	929
Borrowing Costs	-	-	-	-
Materials & Services	2,785	2,829	2,925	3,024
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**3,613**	**3,694**	**3,823**	**3,953**
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Operating Grants & Contributions				
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Total Surplus/(Deficit) after Operating Grants	**(1,041)**	**(1,122)**	**(1,251)**	**(1,381)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	48,899	3,964	4,214	5,308
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Funding from/(to) Restricted Funds	53,211	45,491	22,789	18,877
Funding from/(to) General Funds	(98,365)	(45,621)	(23,033)	(20,077)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

4. Civil Maintenance

Directorate: Engineering

Responsible Officer: Senior Manager, Operations

Description

This service maintains urban centres, roads, footpaths, street furniture and infrastructure, manages restorations including infrastructure audits and asset renewals.



Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 2:	Liveable, connected neighbourhoods and transport
Outcome 2.4	Safe, clean and accessible public places
Strategy 2.4.3	Manage public spaces and community safety

Delivery Program Principal Activities 2025-29

2.4.3	Provide emergency management services to support emergency combat agencies and operations (NSW Police and SES)
2.4.3	Maintain and clean Council's stormwater network, water sensitive urban design facilities and gross pollutant traps
2.4.3	Maintain urban centres, roads, footpaths, street furniture and infrastructure, manages restorations including infrastructure audits and asset renewals.

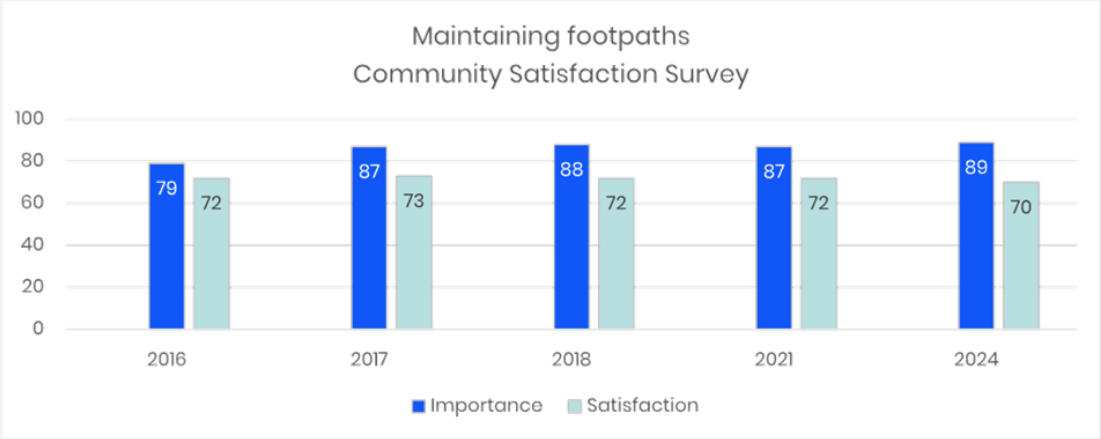
Operational Plan Actions 2026/27

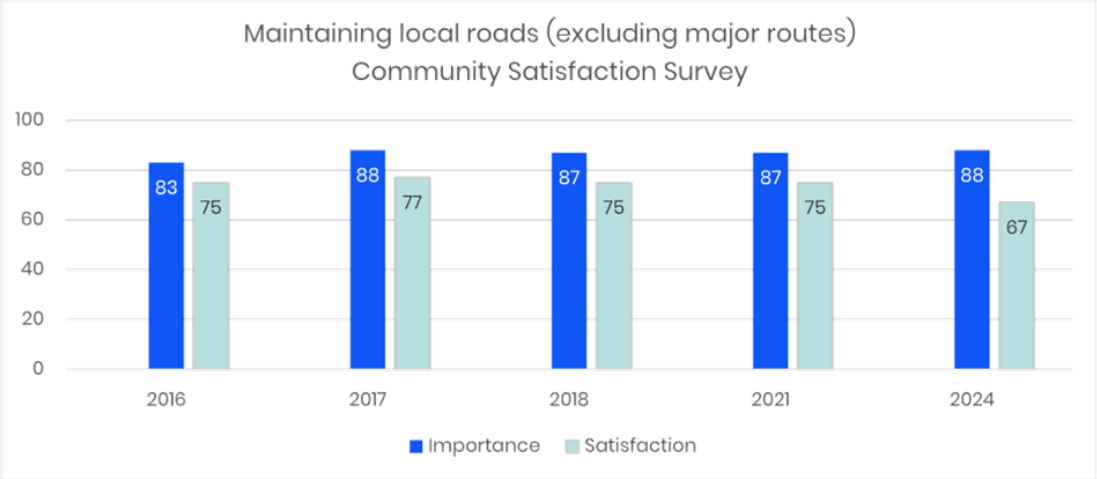
2.4.3.5	Undertake regular inspections of town centres and respond to maintenance needs
2.4.3.6	*Audit street lighting and furniture including bike racks and lockers, and build more of this infrastructure to make active transport safer
2.4.3.7	*Analyse future locations for street bins in response to end of current contract for street furniture

Key Performance Measures 2026/27

		Target
2.4.3j	Number of gross pollutant trap /nets cleaned quarterly	38
2.4.3k	Number of pits cleaned quarterly	194
2.4.3l	Percentage of potholes repaired within 48 hours (note - weather dependent)	>80%







Service Levels

Roads – potholes (2447 per quarter 21/22 Baseline)	Completed work orders and photos 2 days or within 24 hours if emergency 2T/day
Roads – heavy patching	Meet programmed targets @10T/30-35sqm/day
Footpath temporary repair	Completed work orders and photos 5-10 days within 24 hours if emergency
Footpath reconstruction	Meet programmed targets @30sqm/day/crew (3 persons)
Drainage pit cleaning (194 per quarter 21/22 Baseline)	Reduced flooding 5-10 days within 24 hours if flooding
Signs	Completed work orders and photos 5-10 days general & priority within 5 days
Street furniture	Completed work orders and photos 15-20 days if no replacement and off shelf item
Gross pollutant trap (GPT 37 per quarter 21/22 Baseline) cleaning (contractor)	Quarterly and after storms if needed, reports/photos and quantities removed (37 per quarter) Measure – cleaning and removal of waste from GPTs Target quarterly/bi-annual cleaning Actual – quarterly cleaning

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	1,731	1,731	1,731	1,731
User Charges & Fees	4,388	4,513	4,643	3,978
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**6,119**	**6,244**	**6,374**	**5,709**
Expenses from Continuing Operations				
Employee Costs	4,591	4,782	4,974	5,148
Borrowing Costs	-	-	-	-
Materials & Services	4,864	4,883	4,902	4,922
Other Expenses	-	-	-	-
Depreciation & Amortisation	17,194	17,538	18,240	19,334
Total Expense	**26,650**	**27,204**	**28,116**	**29,404**
Total Surplus/(Deficit) before Funding	**(20,531)**	**(20,959)**	**(21,742)**	**(23,696)**
Operating Grants & Contributions				
Operating Grants	954	954	954	954
Total Surplus/(Deficit) after Operating Grants	**(19,577)**	**(20,005)**	**(20,788)**	**(22,742)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(3,244)	(3,269)	(3,295)	(3,321)
Funding from/(to) Restricted Funds	(1,731)	(1,731)	(1,731)	(1,731)
Funding from/(to) General Funds	24,553	25,006	25,813	27,794
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

5. Community Centres

Directorate: Community

Responsible Officer: Manager, Community Wellbeing

Description

This service provides staffed Council owned community centres with inclusive programming. Council also funds, supports and collaborates with non-government organisations (NGOs) to deliver community centres in Council-owned premises.



Activities

Council owned and operated:

- Annandale Community Centre
- Hannaford Community Centre, Rozelle

Council owned and supported:

- Newtown Neighbourhood Centre
- Community Refugee Welcome Centre, Lilyfield - operated by Settlement Services International (SSI)
- Summer Hill Neighbourhood Centre - operated by 3Bridges
- Inner West Pride Centre at Newtown - operated by Twenty10

Community Strategic Plan - Our Inner West 2041 Alignment

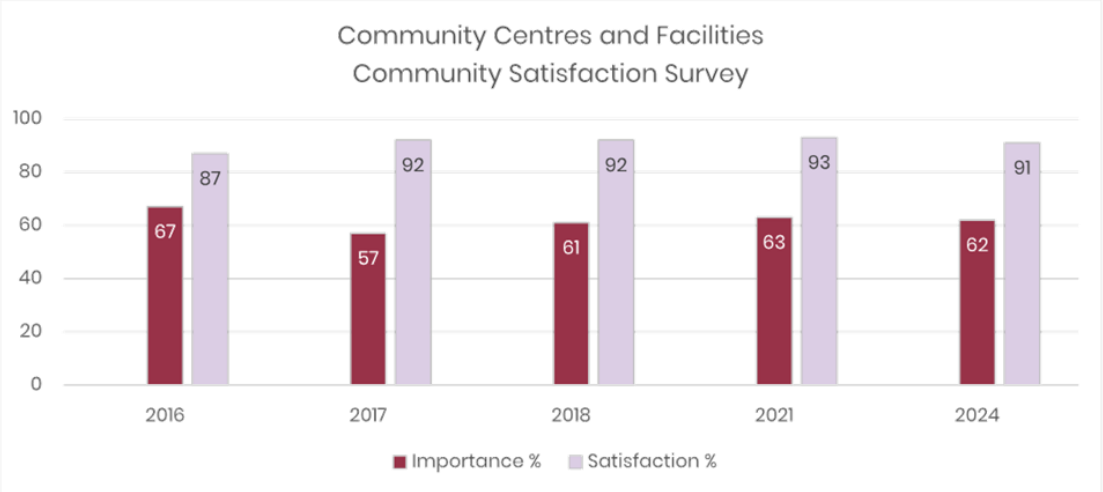
Strategic Direction 4:	Healthy, resilient and caring communities
Outcome 4.2	Healthy and active
Strategy 4.2.3	Provide and support community services and centres

Delivery Program Principal Activities 2025-29

4.2.3	Provide Council owned and operated community centres with inclusive programs
4.2.3	Partner with local non-government agencies to deliver community and neighbourhood centres

Operational Plan Actions 2026/27

4.2.3.1	Implement and monitor agreements with independently operated community centres
4.2.3.2	Deliver programs and activities at Council-run community centres



Service Levels

Annandale Community Centre	79 Johnston Street Annandale Tuesday – Friday 10am-4pm
Hannaford Community Centre, Rozelle	608 Darling Street, Rozelle Monday – Thursday 9am-2pm

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	56	58	60	62
Interest Income	-	-	-	-
Other Income	1	1	1	1
Rental Income	7	8	8	8
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**64**	**66**	**69**	**71**
Expenses from Continuing Operations				
Employee Costs	-	0	0	0
Borrowing Costs	-	-	-	-
Materials & Services	21	21	22	22
Other Expenses	-	-	-	-
Depreciation & Amortisation	183	187	194	206
Total Expense	**204**	**208**	**216**	**228**
Total Surplus/(Deficit) before Funding	**(140)**	**(142)**	**(147)**	**(157)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(140)**	**(142)**	**(147)**	**(157)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	-	-	-	-
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	140	142	147	157
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

6. Community Venues

Directorates: Properties and Major Projects

Responsible Officers: Manager, Property and Strategic Investments

Description

This service facilitates the public use of Council's venues including halls, outdoor spaces and meeting rooms.



Activities

- Facilitate community use of Council venues
- Provide community venues to host programs for all life stages
- Provide town hall access to creative individuals or groups

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 4.: Healthy, resilient and caring communities	
Outcome 4.2	Healthy and active
Strategy 4.2.3	Provide and support community services and centres

Delivery Program Principal Activities 2025-29

4.2.3	Facilitate community use of Council's venues

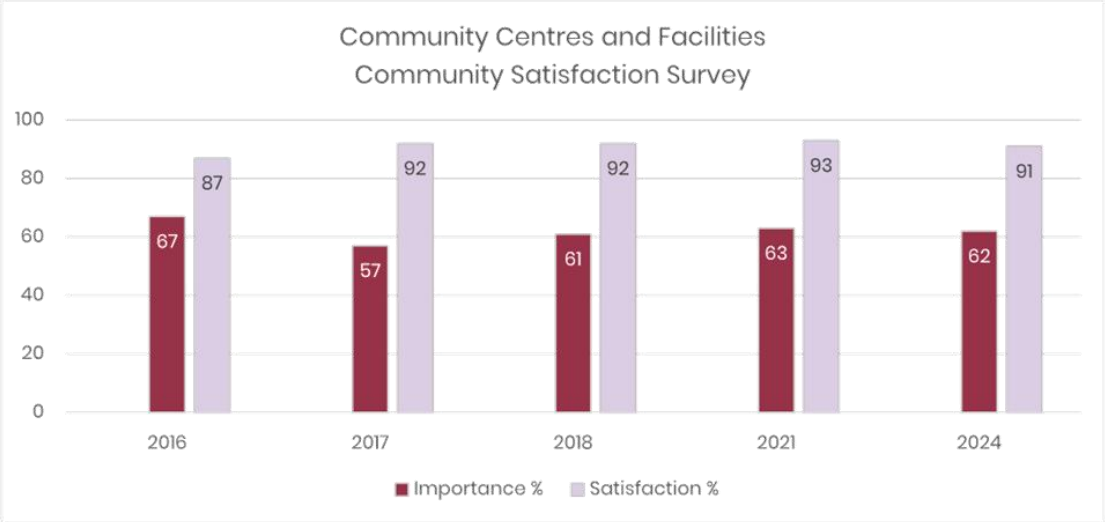
Operational Plan Actions 2026/27

4.2.3.4	*Facilitate community use of Council's venues including creative uses.

*Council priority

Key Performance Measures 2026/27

		Target
4.2.3a	Number of regular venue hirers maintained annually	200
4.2.3b	Number of casual venue hirers maintained annually	1400
4.2.3c	Subsidy for community venue hire ($) maintained annually	<$1.9M
4.2.3d	Percentage satisfaction of hirers with community venues bookings processes	>80%
4.2.3e	Number of community groups, CALD and not for profit groups using community venues (regular and casual hirers) maintained annually	180



Service Levels

Community Venues	Respond to community enquiries for community venues bookings within 5 days
Fee subsidy assessment	Upon application to be assessed within 5 days
Creative use of town halls	Upon application and within 5 days of receipt

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	455	471	487	505
Interest Income	-	-	-	-
Other Income	9	9	9	9
Rental Income	2	2	2	2
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**466**	**482**	**498**	**515**
Expenses from Continuing Operations				
Employee Costs	263	274	285	295
Borrowing Costs	-	-	-	-
Materials & Services	1,226	1,230	1,234	1,238
Other Expenses	-	-	-	-
Depreciation & Amortisation	1,042	1,063	1,105	1,172
Total Expense	**2,530**	**2,566**	**2,624**	**2,704**
Total Surplus/(Deficit) before Funding	**(2,065)**	**(2,085)**	**(2,126)**	**(2,189)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(2,065)**	**(2,085)**	**(2,126)**	**(2,189)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	-	-	-	-
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	2,065	2,085	2,126	2,189
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

7. Community Wellbeing

Directorate: Community

Responsible Officer: Manager, Community Wellbeing

Description

This service supports social capital and community resilience through partnering with local community organisations, residents and government agencies to identify areas of need and provide community development and frontline services.



Activities

- Seniors programs
- Youth programs
- LGBTIQ+ programs
- Multicultural programs
- Aboriginal and Torres Strait Islander programs
- Inter-agencies
- Homelessness program
- Social justice and equity

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 4:	Healthy, resilient and caring communities
Outcome 4.1	Welcoming, connected and inclusive
Strategy 4.1.1	Celebrate, value and respect diversity
Outcome 4.2	Healthy and active
Strategy 4.2.3	Provide and support community services and centres

Delivery Program Principal Activities 2025-29

4.1.1	Work in partnership with community and government departments to support initiatives that address homelessness
4.1.1	Deliver a range of programs to meet diverse community needs
4.1.1	Implement the Anti-Racism Strategy

Operational Plan Actions 2026/27

4.1.1.1	Update the Inner West Homelessness Guidance documents
4.1.1.2	Lead the implementation of the Anti -Racism Strategy
4.1.1.3	*Deliver Community Wellbeing projects and programs to meet the identified needs of the Inner West community, including a minimum of 12 Seniors' morning teas
4.1.1.4	Celebrate culturally significant days with and on behalf of the community
4.1.1.7	Lead the implementation of the Community Safety Action Plan
4.1.1.8	* Develop a program of skills development opportunities for local residents to help build local skills, resilience and connection, including bike repair, barista courses, public speaking and other courses.
4.2.3.5	*Continue to consult with Together2 on options regarding a joint project to deliver a social enterprise café

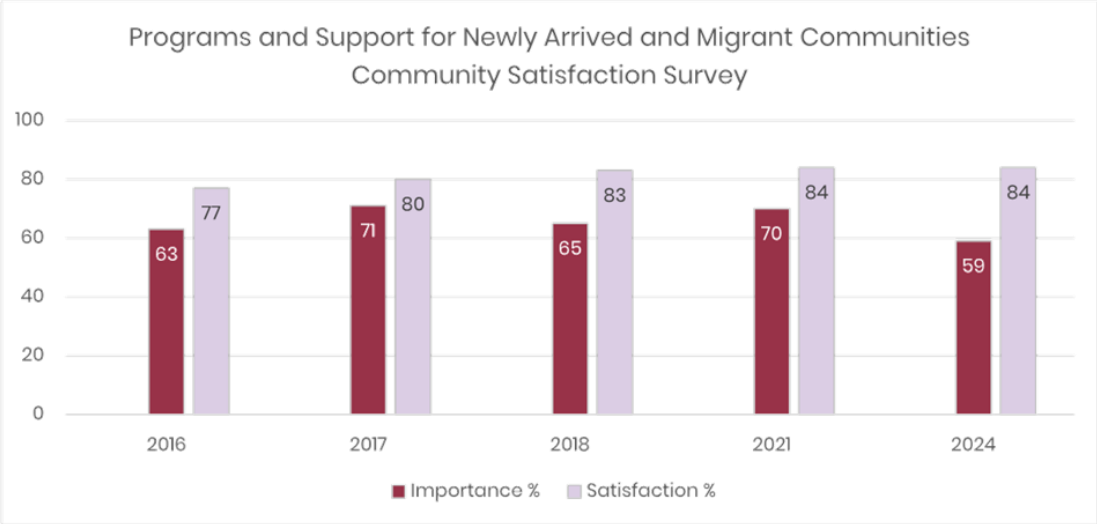
*Council priority

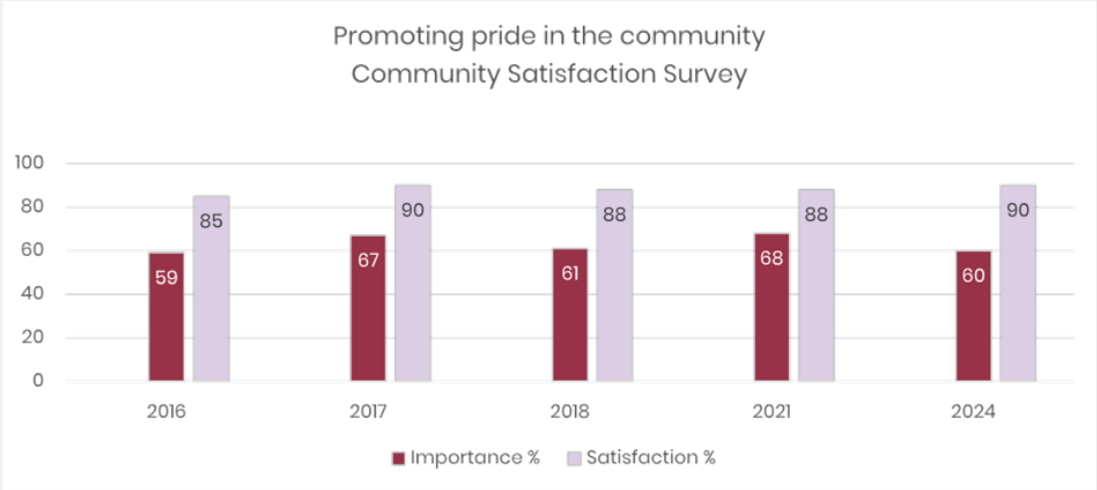
Key Performance Measures 2026/27

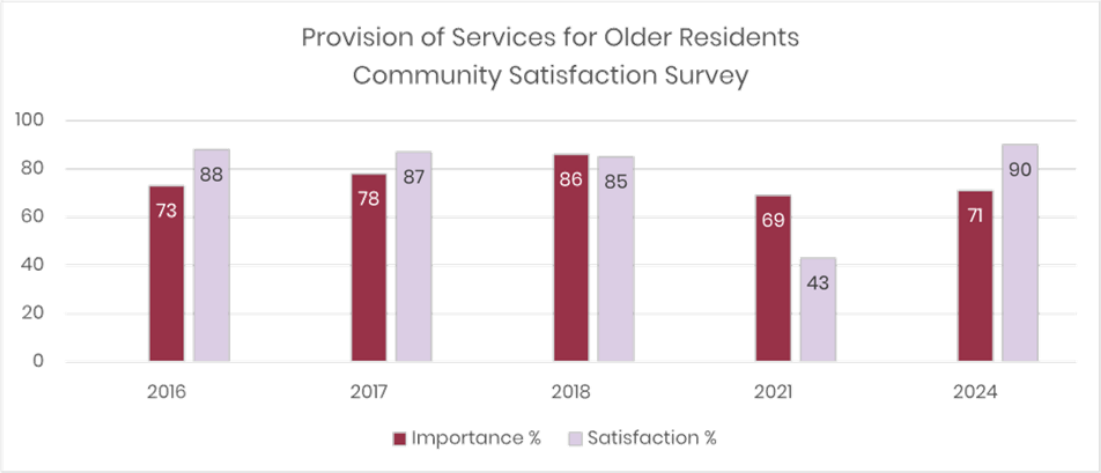
		Target
4.1.1a	Percentage of people sleeping rough that are referred to homeless service providers annually	100%

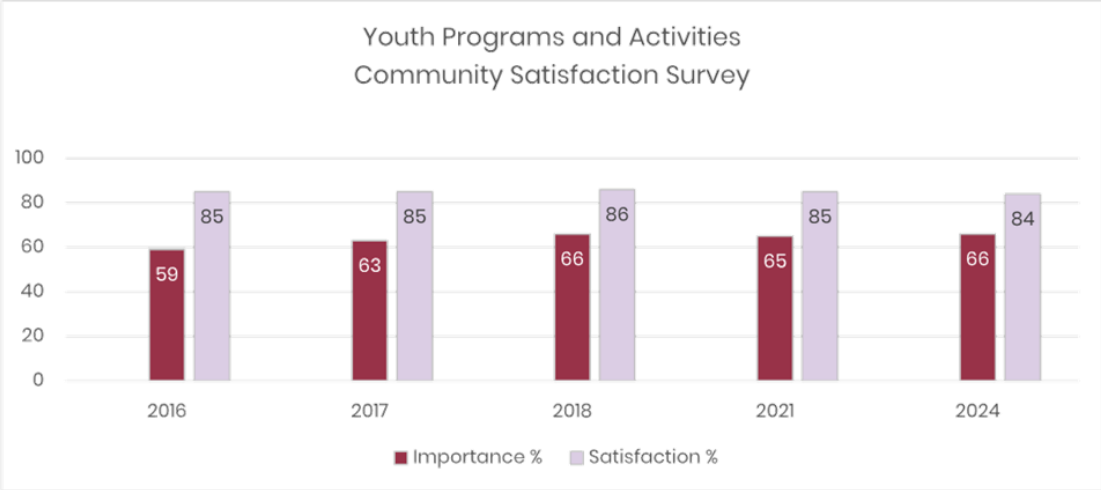


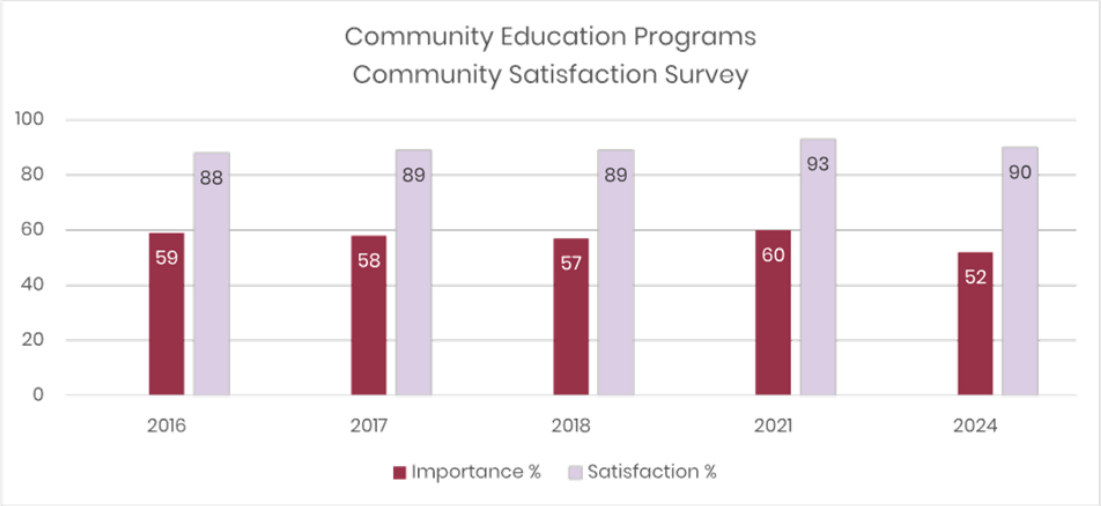

Safe Public Spaces
Community Satisfaction Survey
100
80
60
40
20
0
89
90
90
91
90
89
92
91
91
86
2016
2017
2018
2021
2024
Importance %
Satisfaction %


Programs and Support for Newly Arrived and Migrant Communities
Community Satisfaction Survey
100
80
60
40
20
0
63
77
71
80
65
83
70
84
59
84
2016
2017
2018
2021
2024
Importance %
Satisfaction %


Promoting pride in the community
Community Satisfaction Survey
100
80
60
40
20
0
59
85
67
90
61
88
68
88
60
90
2016
2017
2018
2021
2024
Importance %
Satisfaction %


Provision of Services for Older Residents
Community Satisfaction Survey
100
80
60
40
20
0
73
88
78
87
86
85
69
43
71
90
2016
2017
2018
2021
2024
Importance %
Satisfaction %


Youth Programs and Activities
Community Satisfaction Survey
100
80
60
40
20
0
59
85
63
85
66
86
65
85
66
84
2016
2017
2018
2021
2024
Importance %
Satisfaction %


Community Education Programs
Community Satisfaction Survey
100
80
60
40
20
0
59
88
58
89
57
89
60
93
52
90
2016
2017
2018
2021
2024
Importance %
Satisfaction %

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	40	41	42	44
Interest Income	-	-	-	-
Other Income	60	60	60	60
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**100**	**101**	**103**	**104**
Expenses from Continuing Operations				
Employee Costs	2,421	2,520	2,620	2,711
Borrowing Costs	-	-	-	-
Materials & Services	748	748	749	749
Other Expenses	30	30	30	30
Depreciation & Amortisation	55	56	58	61
Total Expense	**3,253**	**3,354**	**3,456**	**3,551**
Total Surplus/(Deficit) before Funding	**(3,153)**	**(3,252)**	**(3,354)**	**(3,447)**
Operating Grants & Contributions				
Operating Grants	188	188	188	188
Total Surplus/(Deficit) after Operating Grants	**(2,966)**	**(3,065)**	**(3,166)**	**(3,260)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(817)	(820)	(824)	(827)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	3,783	3,885	3,990	4,087
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

8. Corporate Strategy and Engagement

Directorates: Corporate / General Manager's Office

Responsible Officers: Team Leader, Corporate Strategy / Senior Manager, Communications and Engagement

Description

This service delivers inclusive consultation and engagement, oversees Council's Integrated Planning and Reporting functions under the Local Government Act and seeks external funding opportunities for Council initiatives.



Activities

- Develops the Community Strategic Plan, Delivery Program and Operational Plans
- Monitors measures and reports on Council's progress through the annual and quarterly reports
- Manages the external community satisfaction survey
- Manages external grants to secure funding for priority projects
- Manages the Local Democracy Groups
- Delivers Local Matters Forums
- Manages community engagement and consultation

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 5: Progressive, responsive, and effective civic leadership	
Outcome 5.2	Responsible, transparent management and future planning
Strategy 5.2.1	Plan to meet community needs and aspirations
Outcome 5.3	Engaged and informed community
Strategy 5.3.2	Support local democracy through inclusive participatory community engagement

Strategic Direction 5:	Progressive, responsive, and effective civic leadership
Outcome 5.4	Collaboration and valued partnerships
Strategy 5.4.2	Build resilience and capacity of local leaders, groups and communities

Delivery Program Principal Activities 2025-29

5.2.1	Deliver integrated planning and reporting
5.3.2	Deliver community engagement and consultation
5.4.2	Manage external grants to secure funding for priority projects

Operational Plan Actions 2026/27

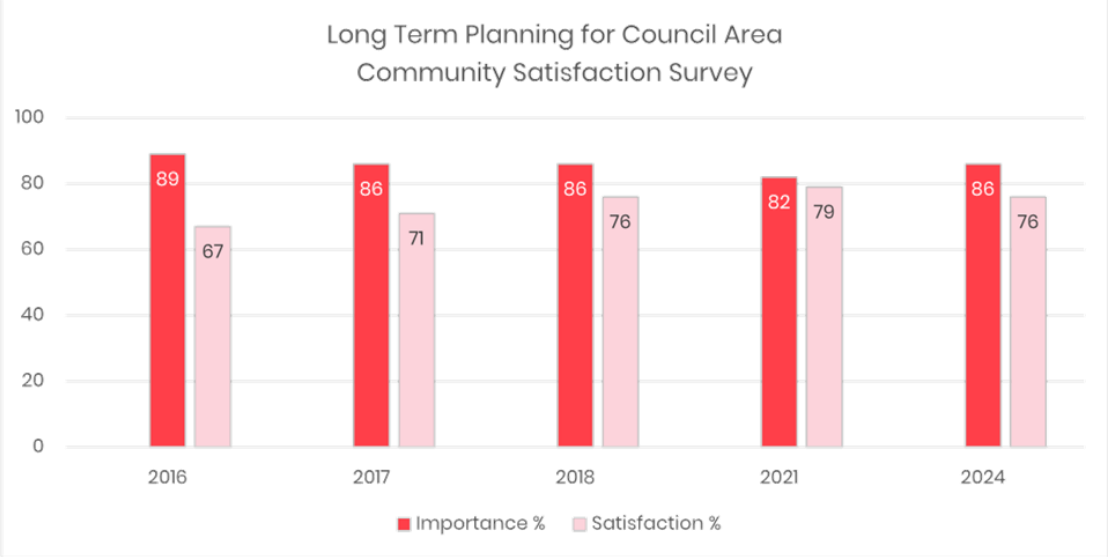
5.2.1.1	Prepare and publish the Annual Report
5.2.1.2	Prepare the Delivery Program 2025-29 (year three) and Operational Plan 2027-28
5.3.2.1	Deliver community engagement through face to face and online methods
5.3.2.2	Hold ten Local Matters Forums including two in each ward
5.3.2.3	*Bring together members of the Local Democracy Groups to collaborate on local policies and programs

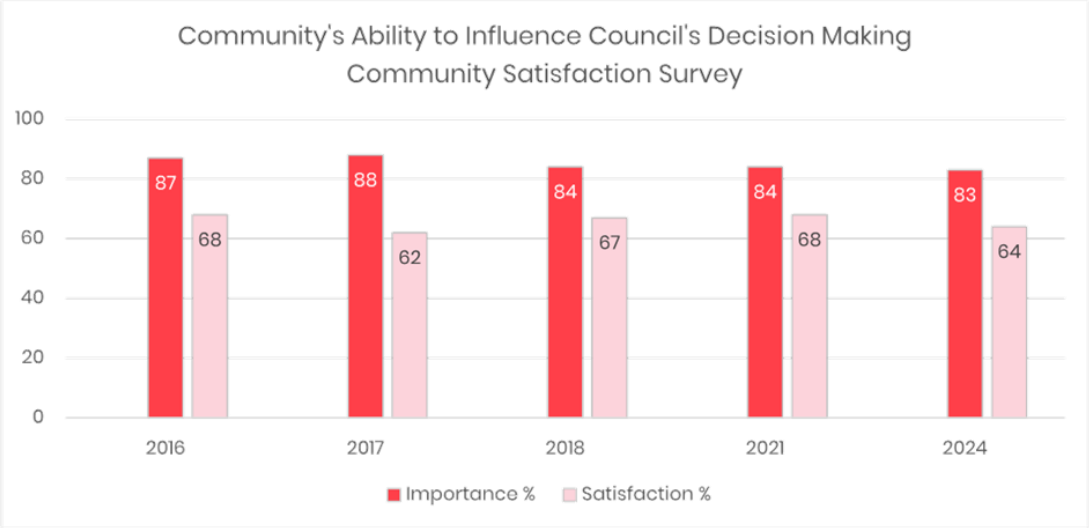
* Council priority

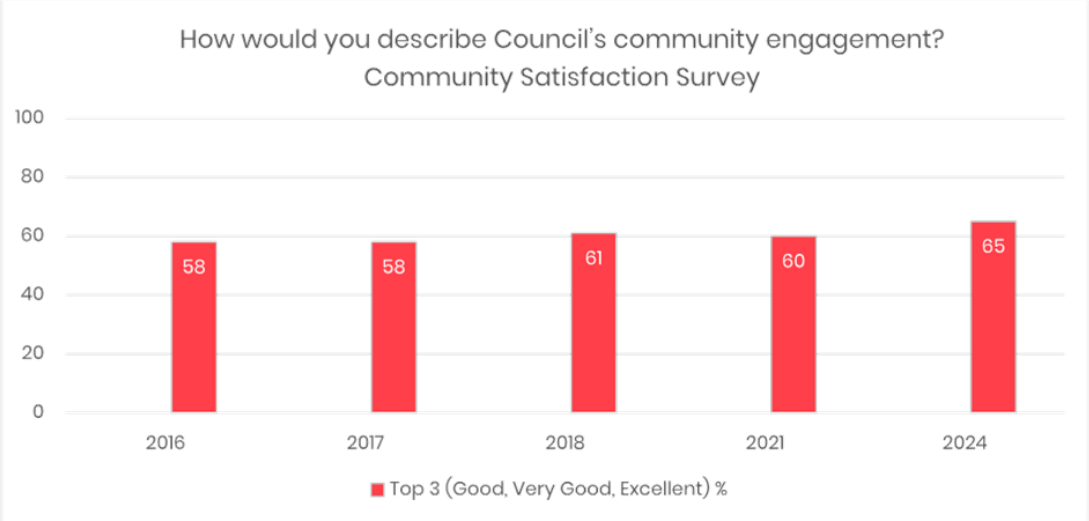


Key Performance Measures 2026/27

		Target
5.2.1a	Maintain rating of Annual Report by Australian Reporting Awards	Gold
5.3.2a	Increase number of visits to Your Say Inner West (Baseline 2024/25: 187,441)	160,000
5.3.2b	Number of projects on Your Say Inner West on which the community has the opportunity to engage (Baseline 2024/25: 73)	60
5.3.2c	Percentage of average satisfaction with local matters forums (survey per forum) (Baseline 2024/25: 88.25%)	>80%
5.3.2d	Percentage of average satisfaction with Your Say Inner West engagements (ease of finding information and providing feedback) (Baseline 2024/25: 87.75%)	>80%
5.3.2e	Increase Your Say Inner West membership (Baseline 2024/25: 12,542)	13,300







Service Levels

Local Matters Forums	10 per annum
Annual Report	Prior to 30 November deliver to the Office of Local Government and publish on the Council's website
Operational Plan	Draft Operational Plan prepared for April Council meeting and adopted at June Council meeting
Progress reporting on the Delivery Program	Deliver four quarterly progress reports to Council on the Delivery Program / Operational Plan 2024/25 in conjunction with the Quarterly Budget Review Statement

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	409	426	444	459
Borrowing Costs	-	-	-	-
Materials & Services	5	5	80	5
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**420**	**437**	**524**	**465**
Total Surplus/(Deficit) before Funding	**(420)**	**(437)**	**(524)**	**(465)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(420)**	**(437)**	**(524)**	**(465)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	415	415	415	415
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(0)	17	109	50
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

9. Customer Service

Directorate: Corporate

Responsible Officer: Manager, Customer Service

Description

This service has responsibility for the centralised Customer Service function and delivers services to the community through a mobile customer service, front counter, contact centre and online channels.



Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 5:	Progressive, responsive and effective civic leadership
Outcome 5.1	Responsive customer service
Strategy 5.1.1	Provide responsive and innovative customer services

Delivery Program Principal Activities 2025-29

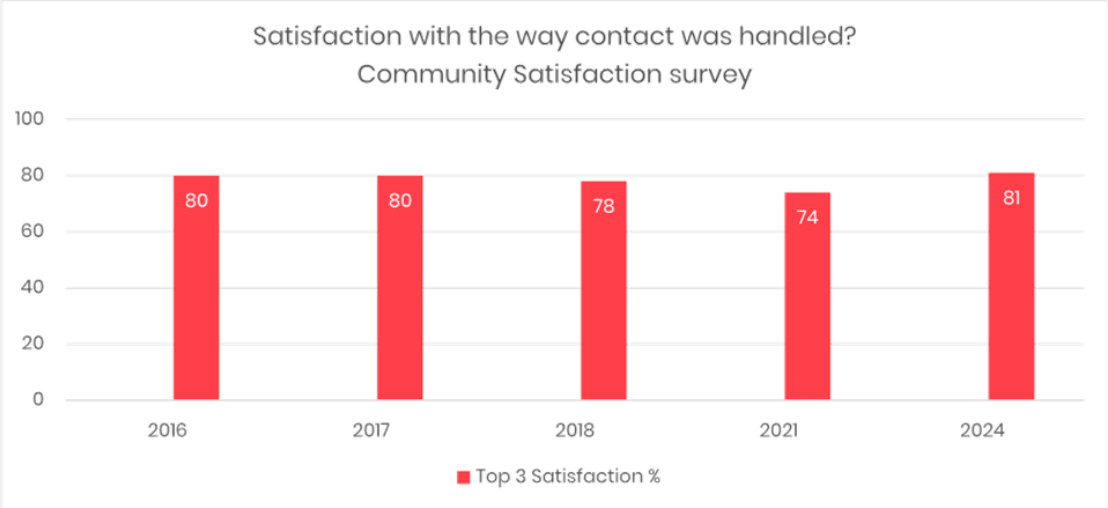
5.1.1	Deliver centralised Customer Service function and services to the community through a mobile customer service, front counter, contact centre and online channels.

Operational Plan Actions 2026/27

5.1.1.2	Deliver customer service in line with our purpose and service charter
5.1.1.3	*Establish a new customer service point in the Marrickville town centre

Key Performance Measures 2026/27

		Target
5.1.1a	Customer Satisfaction ('Voice of Customer' post call survey - out of five)	>4.3
5.1.1b	Customer calls answered within 60 seconds	>80%
5.1.1c	Percentage of back-office processing time (emails, applications, payments and forms) within five business days	>95%
5.1.1d	Percentage of customers served at counters within 3 minutes	>80%
5.1.1e	Percentage of customers satisfied with mobile customer service	85%



Service Levels

Service centres	Leichhardt Service Centre: 5 days a week, 8:30am - 5:00pm Ashfield Service Centre: 5 days a week, 8:30am - 5:00pm Petersham Service Centre: 5 days a week, 8:30am - 5:00pm
Call centre	Available 24/7
Mobile customer service stalls	Tuesday-Friday, various locations in the Inner West as advertised on the Inner West Council website and Libraries and Aquatic centres. Saturdays, weekly: 9.30am - 1.30pm
Social media customer service Facebook page	Managed daily, available 24/7

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	4,434	4,618	4,803	4,971
Borrowing Costs	-	-	-	-
Materials & Services	137	139	156	139
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**4,571**	**4,757**	**4,960**	**5,110**
Total Surplus/(Deficit) before Funding	**(4,571)**	**(4,757)**	**(4,960)**	**(5,110)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(4,571)**	**(4,757)**	**(4,960)**	**(5,110)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	4,571	4,571	4,570	4,570
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	-	187	389	540
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

10. Development Assessment

Directorate: Planning

Responsible Officer: Senior Manager, Development Assessment

Description

The service delivers Council's statutory responsibilities under the Environment Planning and Assessment Act to effectively manage change within the built and physical environment.



Activities

- Assess development applications (DA) in a timely manner in accordance with relevant legislation and environmental planning instruments
- Provide duty planning advice
- Provide information sessions to the community explaining both the DA process and for sensitive applications (including regionally significant development applications)
- Review community submissions to ensure amenity impacts are given high priority
- Provide accurate, timely and consistent planning advice to customers
- Deliver development outcomes that are consistent with objectives, key planning instruments and development controls
- Deliver the Built Environment Awards

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 2:	Liveable, connected neighbourhoods and transport
Outcome 2.2	Sustainable development
Strategy 2.2.2	Monitor local development for legislative compliance
Strategy 2.2.3	Retain heritage, accessibility and character of local neighbourhoods.

Delivery Program Principal Activities 2025-29

2.2.2	Assess and determine development and associated applications
2.2.2	Administer independent assessment panels Inner West Local Planning Panel.
2.2.2	Administer independent assessment panels including Architectural Excellence Design Review Panel
2.2.2	Maintain and improve development assessment systems, processes and procedures as required by legislation and enhance customer service
2.2.2	Provide appropriate conditions of consent for development to minimise impacts on the surrounding environment
2.2.3	Manage development relating to heritage sites and properties, and provide education and related advice services

Operational Plan Actions 2026/27

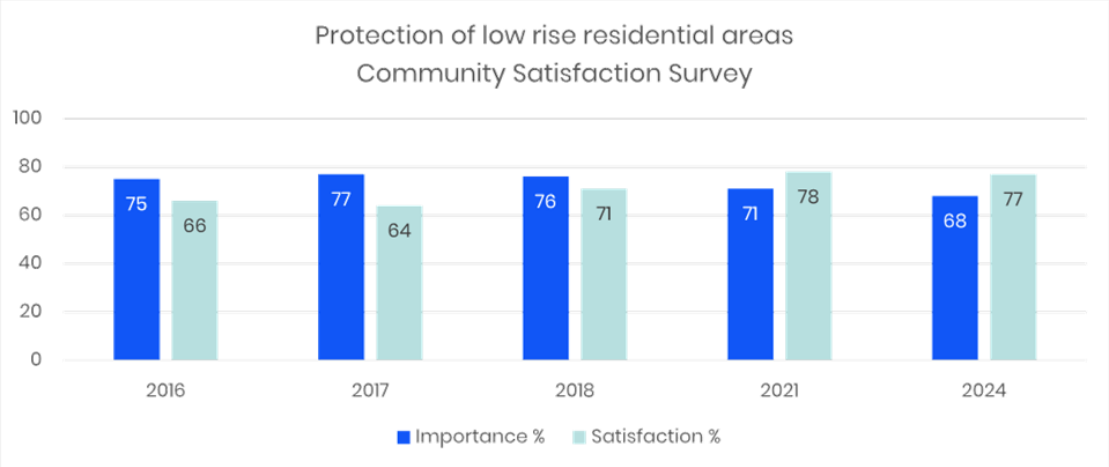
2.2.2.2	Provide development assessments and related services
2.2.2.3	Provide general development advice via Council's Duty Planning and related services, such as development of a concierge service
2.2.2.4	Implement the accelerated development application framework for Inner West
2.2.3.1	Provide heritage related advice and services for development applications
2.2.3.2	*Continue to advocate for Haberfield to be listed on the State Heritage Register

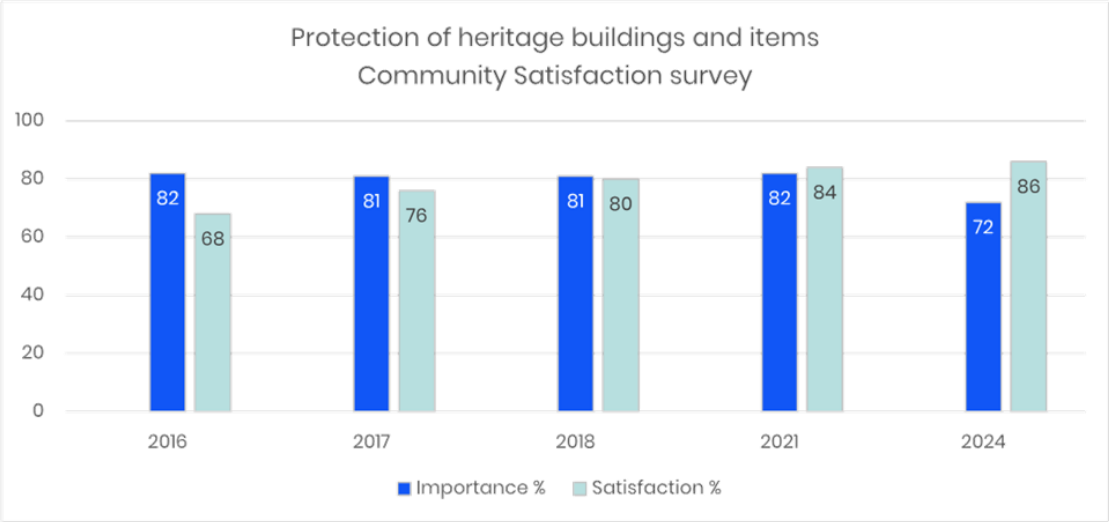


Key Performance Measures 2026/27

		Target
2.2.2e	Median number of days to determine development applications	<85 days
2.2.2f	Median number of days to complete pre-lodgement advice from date of meeting	<10 days
2.2.2g	Percentage of site visits undertaken within 21 days of the application being accepted	>75%
2.2.2h	Lodgement of development applications from NSW Planning Portal to Council's planning system within an average of 7 days	100%
2.2.2i	Neighbour notifications posted within 7 days following payment of all fees	100%
2.2.2j	Internal referrals obtained within 14 days	>80%







Service Levels

Development Assessments (DA)	Development applications are assessed in a timely manner in accordance with relevant legislation and environmental planning instruments, with a median timeframe of 85 days
DA services	Our service is provided to the community 5 days a week, 8.30am to 4.30pm, Monday to Friday
Duty Planning Advice	Duty Planning Advice is provided on the same business day for "simple" enquiries
Report to Council	Bi-monthly report monitoring improvement in customer service in development assessment

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	4,422	4,577	4,737	4,903
Interest Income	-	-	-	-
Other Income	42	42	42	42
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**4,464**	**4,619**	**4,779**	**4,945**
Expenses from Continuing Operations				
Employee Costs	6,884	6,956	6,945	7,204
Borrowing Costs	-	-	-	-
Materials & Services	562	562	562	562
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**7,447**	**7,518**	**7,508**	**7,766**
Total Surplus/(Deficit) before Funding	**(2,982)**	**(2,899)**	**(2,728)**	**(2,821)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(2,982)**	**(2,899)**	**(2,728)**	**(2,821)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(2,901)	(2,907)	(2,913)	(2,920)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	5,883	5,806	5,641	5,741
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

11. Early Learning

Directorate: Community

Responsible Officer: Senior Manager, Children's Services

Description

This service provides 17 early education and care services to over 1,600 children aged from birth to 12 years. Council's education and care services meet or exceed the National Quality Framework.



Activities

- Eleven long day care centres
- One preschool
- Two outside school hours care (OSHC) services
- One occasional care service
- One family day care scheme
- Magic Yellow Bus mobile playgroup

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 4: Healthy, resilient and caring communities	
Outcome 4.3	Lifelong learning
Strategy 4.3.1	Provide quality children's education and care services

Delivery Program Principal Activities 2025-29

4.3.1	Provide high quality education and care for children from birth to twelve years of age

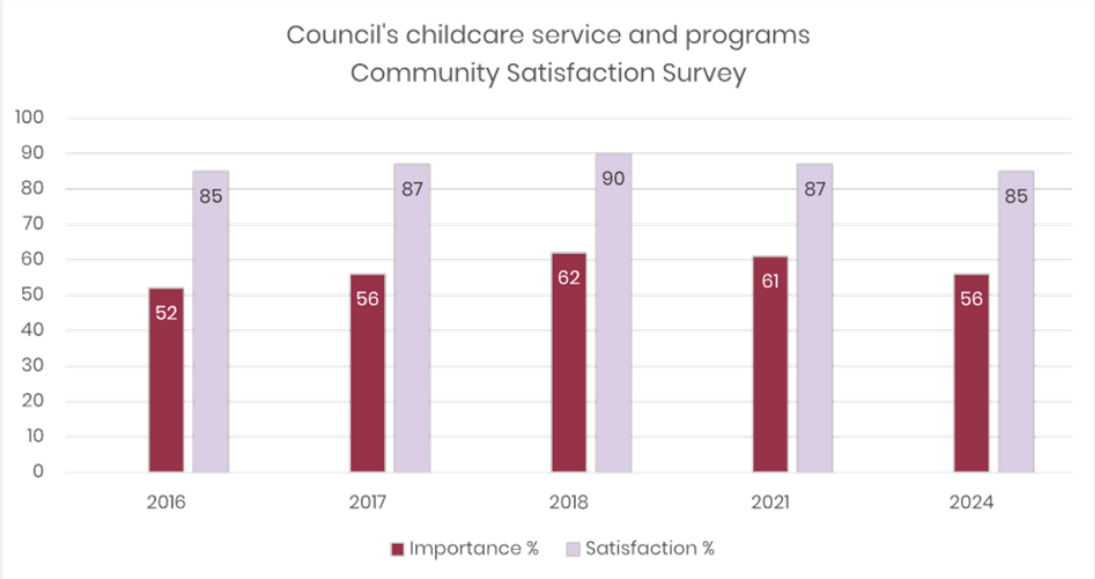
Operational Plan Actions 2026/27

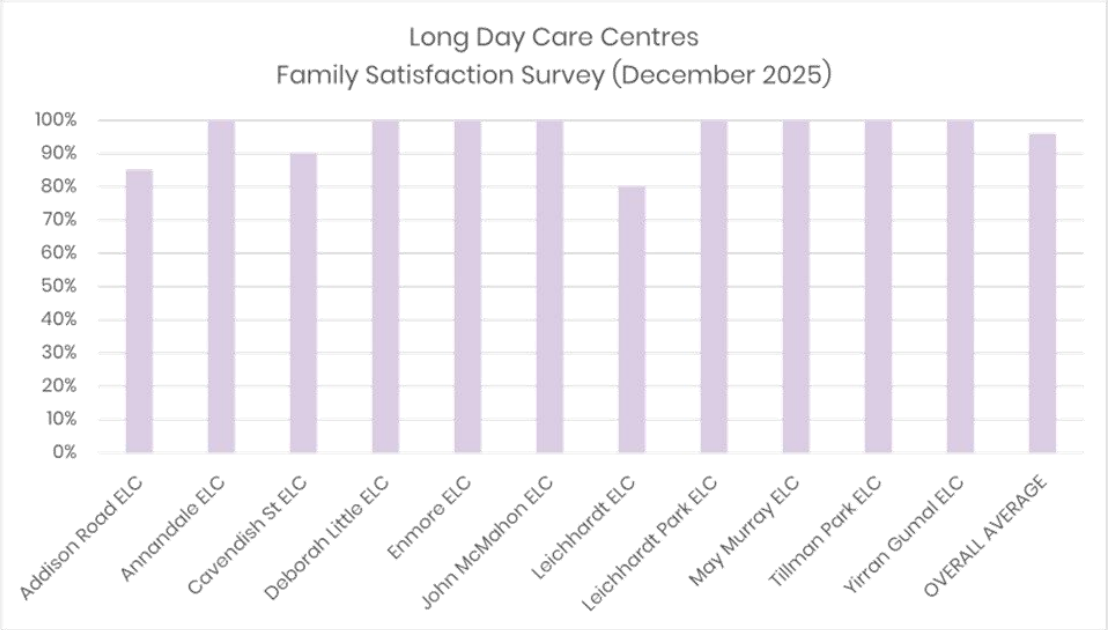
4.3.1.1	*Achieve 'meeting or exceeding' national quality standards for all early learning services
4.31.2	Ensure all early learning services are financially sustainable
4.3.1.3	* Ensure every early learning service has specific inclusion initiatives in place, including ISP funding for eligible children

*Council priority

Key Performance Measures 2026/27

		Target
4.3.1a	Percentage utilisation of early learning services	>85%
4.3.1b	Percentage utilisation of outside school hours care	>85%
4.3.1c	Satisfaction with overall quality of education and care provided	>85%
4.3.1d	Percentage of early learning and outside school hours care services that maintain a quality rating of either 'meeting' or 'exceeding'	100%





Family Satisfaction Survey Other services (December 2025)

Early Learning Centre	Satisfaction
Marrickville West OSHC	89%
Ferncourt OSHC	91%
Globe Preschool	85%
Balmain-Rozelle OCC	100%



Early Learning: Assessment Rating and Utilisation

Centre Name	National Quality Rating	Utilisation average (January - December 2025)
Addison Road ELC	Exceeding	96%
Annandale ELC	Exceeding	100%
Cavendish ELC	Exceeding	98%
Deborah Little ELC	Meeting	97%

Centre Name	National Quality Rating	Utilisation average (January - December 2025)
Enmore ELC	Exceeding	99%
John McMahon ELC	Meeting	96%
Leichhardt ELC	Meeting	78%
Leichhardt Park ELC	Exceeding	94%
May Murray ELC	Exceeding	97%
Tillman Park ELC	Exceeding	96%
Yirran Gumal ELC	Exceeding	94%
Ferncourt OSHC	Meeting	80%
Marrickville West OSHC	Meeting	96%
Globe Preschool	Exceeding	81%
Occasional care	Meeting	N/A casual bookings

Service Levels

Long Day Care Centres	Operational at least 48 weeks per year as per government guidelines
Occasional Care	At least 48 weeks per year
Family Day Care Scheme (hours vary per educator)	Up to 50 weeks per annum
Globe Preschool	Operational at least 48 weeks per year
All Early Learning Centres	Meet or exceed National Quality Rating standards



Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	21,965	22,733	23,529	24,353
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	7	7	7	7
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**21,971**	**22,740**	**23,536**	**24,360**
Expenses from Continuing Operations				
Employee Costs	20,474	21,310	22,152	22,918
Borrowing Costs	-	-	-	-
Materials & Services	2,411	2,415	2,419	2,423
Other Expenses	-	-	-	-
Depreciation & Amortisation	699	713	742	786
Total Expense	**23,584**	**24,438**	**25,312**	**26,127**
Total Surplus/(Deficit) before Funding	**(1,613)**	**(1,698)**	**(1,776)**	**(1,767)**
Operating Grants & Contributions				
Operating Grants	981	981	981	981
Total Surplus/(Deficit) after Operating Grants	**(632)**	**(716)**	**(795)**	**(786)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(10,452)	(10,456)	(10,459)	(10,462)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	11,084	11,172	11,254	11,248
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

12. Economic Development

Directorate: Planning

Responsible Officer: Senior Manager, Strategic Planning

Description

This service supports economic sustainability through strengthening business development.



Activities

- Engage with the local business community
- Deliver programs that help businesses respond to change and emerging trends
- Use a place-based approach to encourage economic activity
- Promote the local government area as a hub for destination businesses to encourage a vibrant day and nighttime economy
- Provide access to government programs that support innovation and commercialisation
- Work with stakeholders including Inner West Council teams, community groups and businesses to implement the Economic Development Strategy

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 3:	Creative communities and a strong economy
Outcome 3.2	A diverse and strong economy
Strategy 3.2.1	Implement strategies to assist business growth, innovation and new enterprises
Strategy 3.2.2	Manage and plan for future industrial and employment lands and activities

Delivery Program Principal Activities 2025-29

3.2.1	Support economic sustainability through strengthening business development including engagement, program access, place-based approaches, promotion, and working with stakeholders

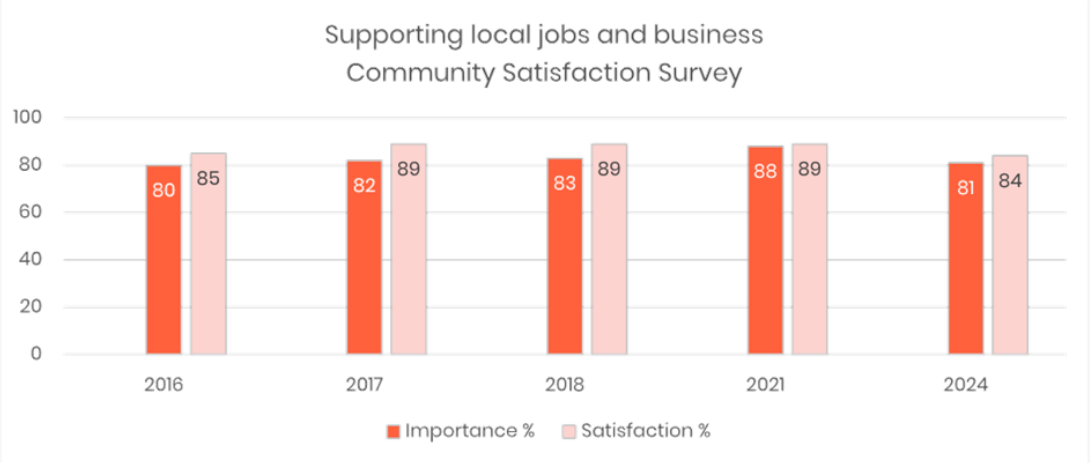
Operational Plan Actions 2026/27

3.2.1.2	*Facilitate business engagement in place making
3.2.1.3	*Provide business support for local small businesses in community languages
3.2.1.4	*Develop formal concierge support for local businesses with council matters
3.2.1.5	*Create a new Women's Business Chamber, for women working in local businesses across the Inner West
3.2.1.7	*Continue to work towards a goal of zero vacancies in main street shop fronts, by bringing main street property owners, local businesses and chambers of commerce together with Council
3.2.1.8	*Hosting annual information events for local multicultural businesses looking to do business with Council
3.2.1.9	*Facilitate periodic main street activations
3.2.1.10	*Investigate opportunities for further laneway dining based on Enmore trial
3.2.1.11	Establish a business façade improvement program
3.2.2.1	*Organise career fairs and industry tours to engage students and young professionals, partnering with local schools, TAFEs, and community organisations to provide relevant training and upskilling programs tailored to the needs of local industries
3.2.2.2	*Support local breweries and distilleries with a Tourism Strategy and initiatives to streamline regulations
3.2.2.3	*Build on the Department of Planning, Housing and Infrastructure (DPHI)'s metro-wide analysis of employment and retail lands to develop a local strategy

*Council priority

Key Performance Measures 2026/27

		Target
3.2.1a	Number of workshops conducted to provide support for local businesses per year	15
3.2.2a	Number of activations of local businesses held in Inner West Main Streets per year	3



Service Levels

Customer inquiries	Respond to customer requests within 10 working days
Industry engagement	Actively maintain engagement and meeting with business chambers and industry associations during the year

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	463	482	501	519
Borrowing Costs	-	-	-	-
Materials & Services	705	705	705	705
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**1,168**	**1,187**	**1,206**	**1,224**
Total Surplus/(Deficit) before Funding	**(1,168)**	**(1,187)**	**(1,206)**	**(1,224)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(1,168)**	**(1,187)**	**(1,206)**	**(1,224)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	-	-	-	-
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	1,168	1,187	1,206	1,224
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

13. Engineering Services

Directorate: Engineering

Responsible Officer: Manager, Technical Services / Manager, Infrastructure Planning

Description

This service is responsible for the strategic management of Council's infrastructure assets as well as overseeing the engineering aspects of development.



Activities

- Issue and oversee permits for developer works, utility installations, construction related activities, filming and occupancy of Council's roads, footpaths and carparks
- Oversee the strategic management of floodplains
- Asset management
- Development engineering assessment

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 1: An ecologically sustainable Inner West	
Outcome 1.3	Healthy Waterways
Strategy 1.3.1	Implement water-sensitive policies, plans and projects
Strategic Direction 2:	**Liveable, connected neighbourhoods and transport**
Strategy 2.4.1	Ensure private spaces and developments contribute positively to public spaces
Strategic Direction 5:	**Progressive, responsive and effective civic leadership**
Outcome 5.2	Responsible, transparent management and future planning
Strategy 5.2.1	Plan to meet community needs and aspirations

Delivery Program Principal Activities 2025-29

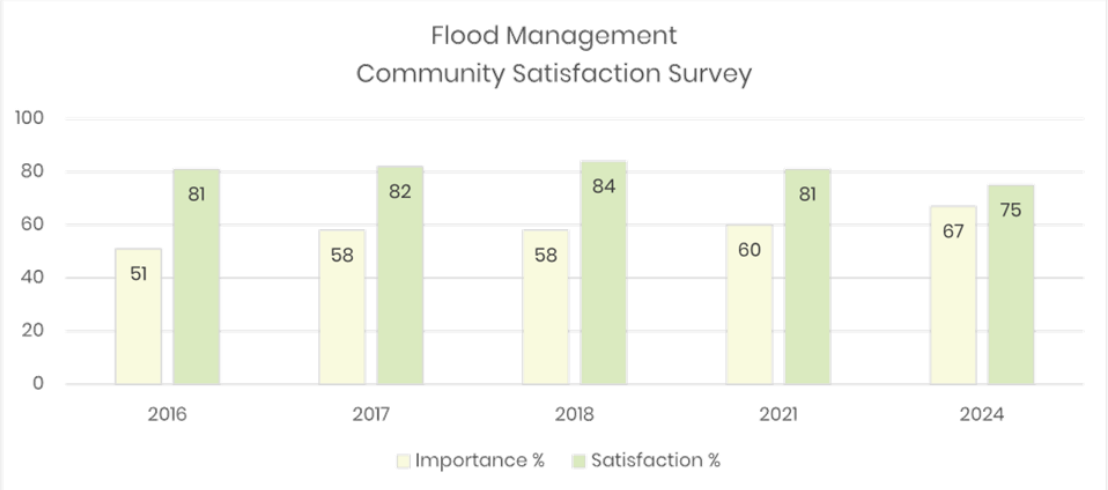
1.3.1	Ensure water sensitive urban design (WSUD) implementation in private and public developments
1.3.1	Implement Flood Risk Management studies and plans
5.2.1	Prepare and review Asset Management Strategy

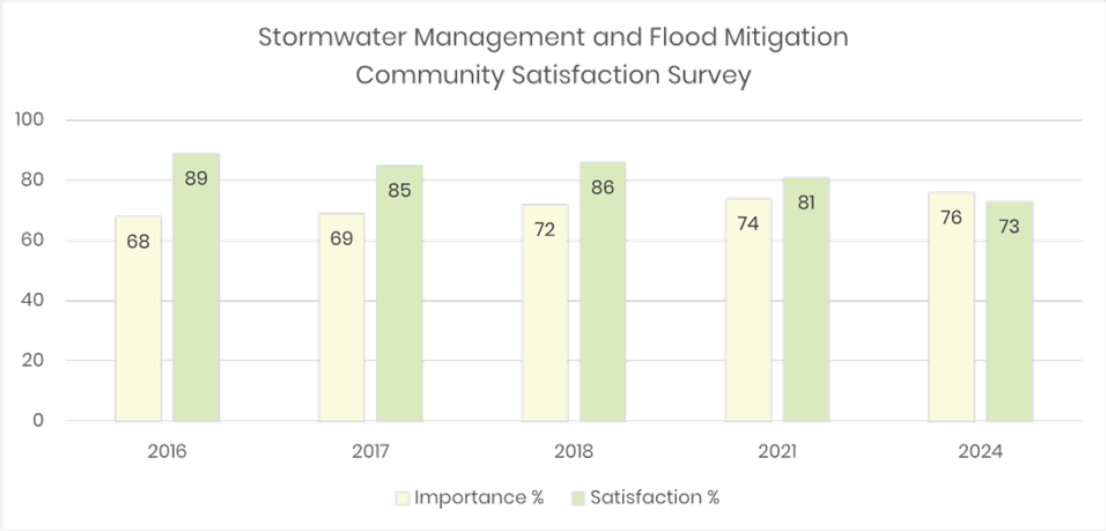
Operational Plan Actions 2026/27

1.3.1.2	Review Flood studies and flood risk management plans
1.3.1.3	Continue to ensure water sensitive design is incorporated into public and private development
5.2.1.5	Review Asset Management Strategy, Policy and Plans annually
5.2.1.6	Implement the agreed program for condition audits and valuations

Key Performance Measures 2026/27

		Target
2.4.1f	Number of local road requests (potholes and road surface inquiries) per 100 km of sealed roads	<292
2.4.1g	Number of development engineering referrals completed	1,700





Service Levels

Engineering referrals for development applications	Complete within 10 working days
Flood certificates	Prepare and issue within 10 working days
Complete end of year capitalisation and asset reporting	Meet Finance team requirements
Asset condition audits and valuation	Meet Office of Local Government requirements

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	4,280	4,430	4,585	4,745
Interest Income	-	-	-	-
Other Income	1,220	1,263	1,307	1,353
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**5,500**	**5,693**	**5,892**	**6,098**
Expenses from Continuing Operations				
Employee Costs	4,153	4,323	4,496	4,653
Borrowing Costs	-	-	-	-
Materials & Services	2,786	2,089	2,887	2,492
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**6,939**	**6,412**	**7,382**	**7,145**
Total Surplus/(Deficit) before Funding	**(1,439)**	**(720)**	**(1,491)**	**(1,047)**
Operating Grants & Contributions				
Operating Grants	105	58	58	58
Total Surplus/(Deficit) after Operating Grants	**(1,335)**	**(662)**	**(1,433)**	**(989)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(2,380)	(2,385)	(2,390)	(2,395)
Funding from/(to) Restricted Funds	-	-	-	50
Funding from/(to) General Funds	3,715	3,046	3,823	3,334
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

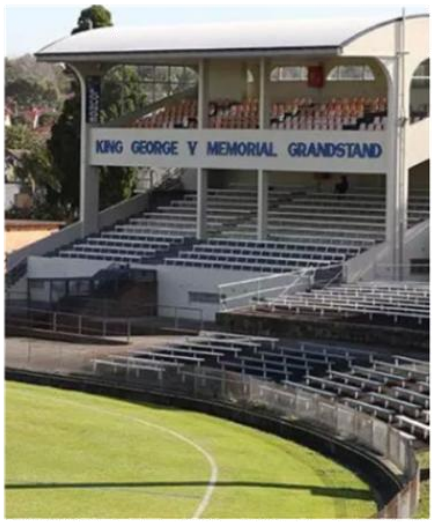
14. Environmental Health and Building Regulation

Directorate: Planning

Responsible Officer: Senior Manager, Health and Building

Description

Manages the urban environment of the Inner West through education and regulatory tools, to protect life, property, amenities and the environment (natural, built and cultural).



Activities

- Investigate environment health, public safety and development compliance and building safety complaints and take action in accordance with Council policy
- Review complaints relating to development under the control of private certifiers
- Investigate pollution complaints and take action in accordance with Council policy
- Regulate retail food safety and public health regulations

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 2: Liveable, connected neighbourhoods and transport	
Outcome 2.4	Safe, clean and accessible public places
Strategy 2.4.2	Improve air quality, water and noise pollution through education and regulation

Delivery Program Principal Activities 2025-29

2.4.2	Undertake industry targeted environmental education
2.4.2	Regulate compliance with retail food safety, public health regulations
2.4.2	Investigate and respond to environmental health and public safety customer request

Operational Plan Actions 2026/27

2.4.2.1	Provide environmental health and building regulatory services
2.4.2.2	Conduct an annual education program targeting a specific business sector to improve environmental outcomes and best practice

Key Performance Measures 2026/27

		Target
2.4.2b	Percentage of reports regarding unauthorised building works where investigations commence within 10 days	>80%
2.4.2c	Percentage of regulated premises inspected (e.g. food premises and skin penetration premises) per year	95%
2.4.2d	Percentage of inspections undertaken in accordance with Council's Boarding House program	>95%
2.4.2e	Percentage of Outstanding Notice and Orders, and Certificates issued within 3 days per year	>95%

Service Levels

Development/ Health Compliance - Safety	Dangerous and unsafe structures sewer chokes, immediate safety issues - action within one business day
Development/ Health Compliance	Contact the customer within three days Commence investigation within 10 days Provide customer update every 30 days
Unauthorised land use	
Fire safety	
Regulatory Support	Issue Outstanding Notice and Order Certificates within three business days from receipt of complaint

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	1,300	1,346	1,393	1,441
Interest Income	-	-	-	-
Other Income	5	5	5	5
Rental Income	552	552	552	552
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**1,857**	**1,903**	**1,950**	**1,998**
Expenses from Continuing Operations				
Employee Costs	4,985	5,187	5,393	5,581
Borrowing Costs	-	-	-	-
Materials & Services	72	72	72	72
Other Expenses	263	263	263	263
Depreciation & Amortisation	-	-	-	-
Total Expense	**5,320**	**5,522**	**5,728**	**5,915**
Total Surplus/(Deficit) before Funding	**(3,462)**	**(3,619)**	**(3,778)**	**(3,917)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(3,462)**	**(3,619)**	**(3,778)**	**(3,917)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(2,466)	(2,470)	(2,474)	(2,479)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	5,929	6,090	6,253	6,396
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

15. Events

Directorate: Community

Responsible Officer: Manager, Creative Communities

Description

This service delivers Council's annual calendar of free community events and partners with community organisations and local businesses to deliver their own events and programs.



Activities

- Deliver Council's events including Marrickville Music Festival, Inner West Kids Fest, Bairro Português, and Jazz in the Park Balmain
- Support community and business events including Norton St Festa, Stanmore Music Festival and Inner West Film Festival
- Evaluate community participation and impact of events
- Develop new events according to community needs

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 3: Creative communities and a strong economy	
Outcome 3.1	A vibrant cultural and creative destination
Strategy 3.1.1	Provide opportunities to participate in arts and culture

Delivery Program Principal Activities 2025-29

3.1.1	Deliver Council's annual arts and cultural programs and projects, and encourage the diverse participation of artists and communities
3.1.1	Deliver Council's free community events program and local activations

Operational Plan Actions 2026/27

3.1.1.1	*Deliver the program of Council produced events
3.1.1.2	*Partner with community and creative groups to deliver events, providing support and advice
3.1.1.3	Continue to work with Placemaking NSW on leasing options at White Bay for local artistic activity
3.1.1.4	Deliver an end of season music event at Leichhardt Oval prior to commencement of upgrade works
3.1.1.5	Promote Creative Town Halls program to further enhance utilisation
3.1.1.6	*Deliver the Inner West Choral Festival
3.1.2.2	Support renewal of Creative Spaces program
3.1.2.5	Monitor and implement year 2 of the Mardi Gras funding agreement 2026-2028

*Council priority

Key Performance Measures 2026/27

		Target
3.1.1a	Percentage of major events completed every 6 months	90%
3.1.1b	Number of stakeholders (organisations including community and business) engaged through events program every 6 months	500
3.1.1c	Percentage of local stakeholder participation in events program every 6 months	80%
3.1.1.d	Percentage of Culture Count measures for Council events that meet or exceed the national local government benchmark	>50%





Service Levels

Program	Council-delivered program of events as determined at the commencement of each financial year



Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	64	67	69	72
Interest Income	-	-	-	-
Other Income	19	19	19	19
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**83**	**86**	**88**	**91**
Expenses from Continuing Operations				
Employee Costs	1,249	1,299	1,351	1,398
Borrowing Costs	-	-	-	-
Materials & Services	1,711	1,419	1,303	1,303
Other Expenses	60	60	60	60
Depreciation & Amortisation	-	-	-	-
Total Expense	**3,020**	**2,778**	**2,714**	**2,762**
Total Surplus/(Deficit) before Funding	**(2,936)**	**(2,692)**	**(2,626)**	**(2,671)**
Operating Grants & Contributions				
Operating Grants	123	126	10	10
Total Surplus/(Deficit) after Operating Grants	**(2,813)**	**(2,566)**	**(2,616)**	**(2,661)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(515)	(517)	(518)	(520)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	3,328	3,083	3,134	3,181
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

16. Facilities Management

Directorates: Properties and Major Projects

Responsible Officers: Manager, Facilities Management

Description

This service manages and maintains all Council owned properties and facilities to maximise benefits to the community. It includes trade services.



Activities

- Manage graffiti in public places
- Undertake scheduled and reactive maintenance programs associated with building management
- Ensure buildings meet compliance obligations
- Provide technical support for Council projects

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 2:	Liveable, connected neighbourhoods and transport
Outcome 2.4	Safe, clean and accessible public places
Strategy 2.4.1	Ensure private spaces and developments contribute positively to public spaces
Strategy 2.4.3	Manage public spaces and community safety

Delivery Program Principal Activities 2025-29

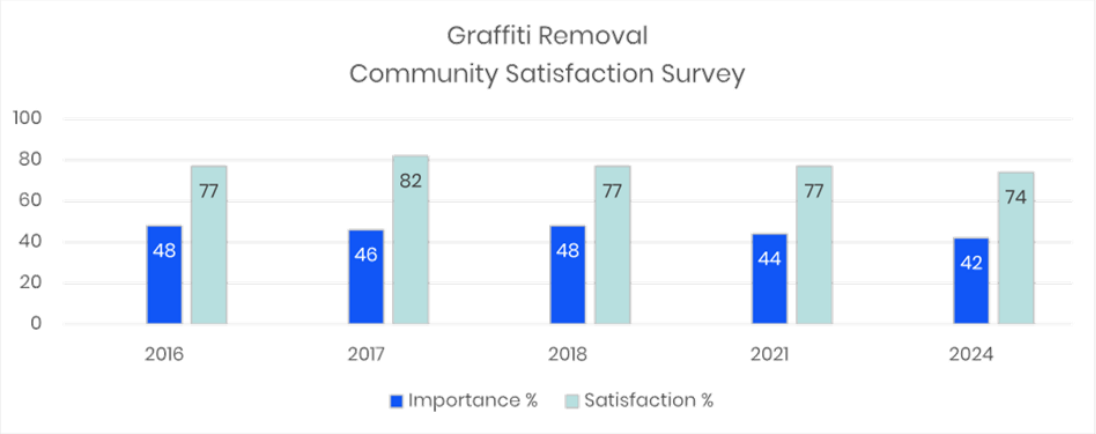
2.4.1	Undertake the scheduled and reactive maintenance program on council facilities and ensure buildings meet compliance obligations for safety and occupancy
2.4.3	Manage graffiti in public spaces

Operational Plan Actions 2026/27

2.4.1.6	Manage and maintain Council's facilities and operational buildings
2.4.1.7	Undertake regular building condition inspections of Council owned properties and facilities
2.4.1.8	Implement the Asset Management Improvement Plan

Key Performance Measures 2026/27

		Target
2.4.1c	Percentage of reactive building maintenance attended to annually	>75%
2.4.1d	Percentage of customer requests regarding public toilets resolved within 10 working days per year	80%
2.4.1e	Percentage of Council's public facilities cleaned per year	80%



Service Levels

Graffiti removal	Offensive graffiti removed within 24 hours
Graffiti removal	Ad hoc graffiti within ten business days
Fire compliance	Ensure Council's operational buildings meet fire compliance obligations for occupancy safety
Maintenance	Undertake scheduled and reactive maintenance on all 311 Council owned or operated buildings
Specific maintenance	Work with sporting clubs and community representatives to deliver specific maintenance work on the venues

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	2,596	2,702	2,810	2,908
Borrowing Costs	-	-	-	-
Materials & Services	5,699	5,741	5,784	5,829
Other Expenses	-	-	-	-
Depreciation & Amortisation	2,703	2,757	2,867	3,039
Total Expense	**10,998**	**11,200**	**11,461**	**11,776**
Total Surplus/(Deficit) before Funding	**(10,998)**	**(11,200)**	**(11,461)**	**(11,776)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(10,998)**	**(11,200)**	**(11,461)**	**(11,776)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	9,598	9,591	9,583	9,575
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	1,400	1,609	1,878	2,201
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

17. Finance

Directorate: Corporate

Responsible Officer: Chief Financial Officer

Description

This service is responsible for managing Council's financial position and financial commitments in accordance with the Local Government Act 1993, Local Government (General) Regulation 2005, the Local Government Code of Accounting Practice and Financial Reporting and the Australian Accounting Standards.



Activities

- Develop budgets and oversee budget management
- Financial reporting
- Manage wages

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 5:	Progressive, responsive, and effective civic leadership
Outcome 5.2	Responsible, transparent management and future planning
Strategy 5.2.3	Deliver financial sustainability to manage public resources responsibly

Delivery Program Principal Activities 2025-29

5.2.3	Prepare and review Long-Term Financial Plan
5.2.3	Manage Council's financial position, budgeting, reporting, wages and rating cycle business processes

Operational Plan Actions 2026/27

5.2.3.4	Manage Council's financial position to ensure that Council is financially sustainable without any need for a special rate variation in this term of council
5.2.3.5	Review Long-Term Financial Plan as part of Resourcing Strategy

*Council priority

Service Levels

Payroll	Employees paid weekly (52) Superannuation weekly
Accounts payable	Process within 7 days
Accounts receivable	Paid within 30 days of receipt
Rates	Quarterly community invoices (August, November, February and May) Quarterly reminder notices (September, December, March and June)
Financial Reporting and Audit	Financial statements once per year Month end process within 5 working days
Budgeting and Long-Term Financial Plan	Reviewed annual
Quarterly Budget Reviews	To be provided on a quarterly basis in Council's reports
Management Reporting	To be updated on Councils website monthly



Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	460	460	460	460
Interest Income	-	-	-	-
Other Income	350	350	350	350
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**810**	**810**	**810**	**810**
Expenses from Continuing Operations				
Employee Costs	4,945	5,147	5,353	5,541
Borrowing Costs	-	-	-	-
Materials & Services	677	567	457	347
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**5,622**	**5,715**	**5,811**	**5,888**
Total Surplus/(Deficit) before Funding	**(4,812)**	**(4,905)**	**(5,001)**	**(5,078)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(4,812)**	**(4,905)**	**(5,001)**	**(5,078)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	4,812	4,811	4,809	4,807
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	-	94	192	271
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

18. Fleet

Directorate: Engineering

Responsible Officer: Manager, Resource Recovery and Fleet

Description

This service manages and administers Council's fleet and plant asset management program ensuring efficient and effective mechanical repairs and maintenance for Council motor vehicles, plant and equipment.



Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 5: Progressive, responsive and effective civic leadership	
Outcome 5.2	Responsible, transparent management and future planning
Strategy 5.2.1	Plan to meet community needs and aspirations

Delivery Program Principal Activities 2025-29

5.2.1	Manage and administer Council's fleet and plant asset management program

Operational Plan Actions 2026/27

5.2.1.10	Implement the Sustainable Fleet Transition Plan and the amount of EV equipment and vehicles across Council

Service Levels

Replacement of lease back vehicles	Ordered within 2 years
Larger plant and equipment	Tender process undertaken for replacement within 6 years
Mechanics Workshop	All vehicles serviced in-house and within manufacturers specifications
Fleet Insurances	Yearly registration processes are undertaken and insurances maintained

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	39	39	39	39
Rental Income	623	645	667	691
Profit or (Loss) on Disposal	500	133	500	500
Total Income	**1,162**	**817**	**1,206**	**1,230**
Expenses from Continuing Operations				
Employee Costs	2,465	2,565	2,667	2,761
Borrowing Costs	-	-	-	-
Materials & Services	3,735	3,777	3,820	3,865
Other Expenses	-	-	-	-
Depreciation & Amortisation	3,917	3,975	4,134	4,382
Total Expense	**10,116**	**10,317**	**10,622**	**11,008**
Total Surplus/(Deficit) before Funding	**(8,954)**	**(9,500)**	**(9,415)**	**(9,778)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(8,954)**	**(9,500)**	**(9,415)**	**(9,778)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	9,039	10,648	11,048	11,461
Funding from/(to) Restricted Funds	(7,255)	(7,281)	(7,430)	(7,582)
Funding from/(to) General Funds	7,170	6,133	5,798	5,899
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

19. Governance and Risk

Directorate: Corporate

Responsible Officer: Senior Manager, Governance and Risk

Description

This service ensures Council employs sound governance and risk management.



Activities

- Work, health and safety
- Fraud and corruption prevention and compliance practices
- Administer Council's public liability insurance matters
- Audit, Risk and Improvement Committee and Council's internal audit functions
- Prepare the Council meeting business papers, provides meeting support and assesses
- Determine Government Information Public Access (GIPA) applications and investigates privacy matters
- Support the Councillors and the Mayor and ensure local government elections are conducted consistent with legislative requirements

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 5:	Progressive, responsive and effective civic leadership
Outcome 5.1	Responsive customer service
Strategies 5.1.2	Continuously improve our performance to meet community needs
Outcome 5.2	Responsible, transparent management and future planning
Strategy 5.2.2	Provide responsible, sustainable, ethical and open local government
Outcome 5.3	Engaged and informed community
Strategy 5.3.3	Deliver evidence-based Council decision-making

Delivery Program Principal Activities 2025-29

5.1.2	Manage work, health and safety strategy implementation
5.2.2	Manage the Audit, Risk and Improvement Committee functions, governance, risk, internal and external audit, fraud and corruption prevention
5.3.3	Provide business papers, actions and minutes of Council meetings, extraordinary meetings and Committees including processing notice of motions and mayoral minutes
5.3.3	Administer local government elections and support their statutory requirements, engage election service providers, and maintain non-residential roll
5.3.3	Maintain Council resolutions registers

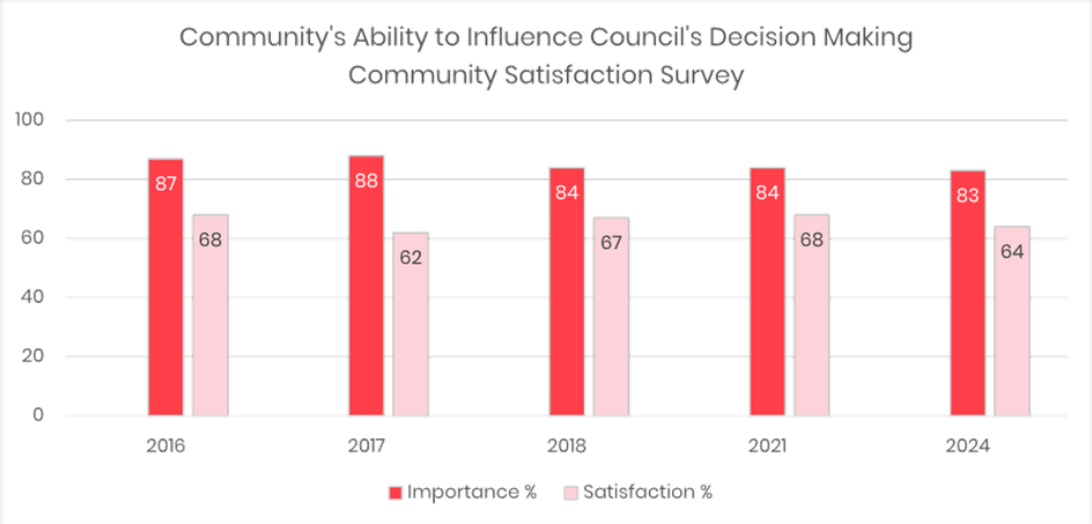
Operational Plan Actions 2026/27

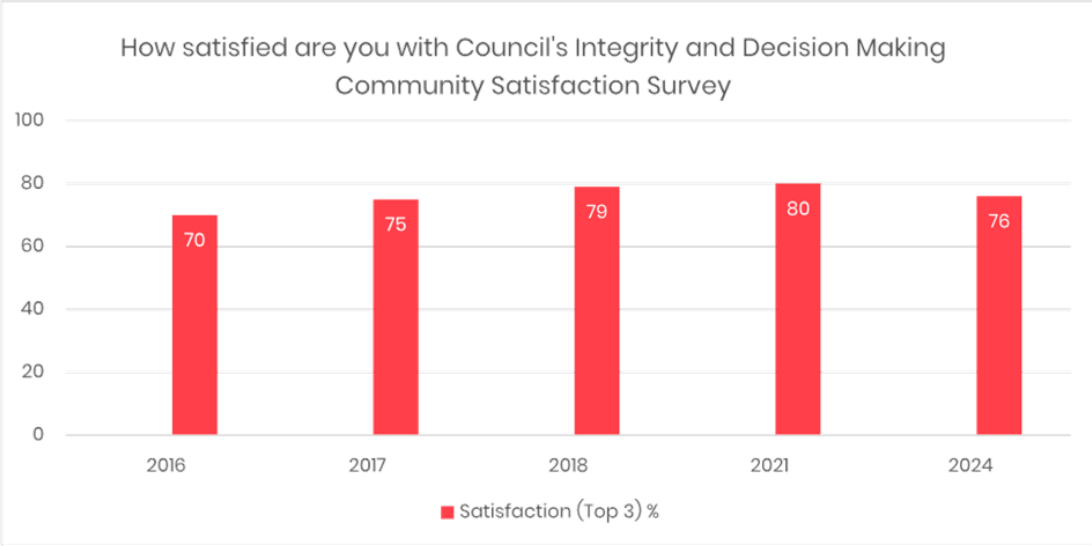
5.1.2.7	Implement the Work Health and Safety (WHS) and Wellbeing Policy and maintain and improve Council's WHS and Wellbeing management system
5.2.2.3	Maintain Council's compliance, delegations, policies and fraud and corruption registers
5.2.2.4	Implement the governance education program
5.2.2.5	Implement programs of work to improve Council's risk management processes and systems
5.2.2.6	Implement Council's agreed actions from the Insurance Claims Service Review

Key Performance Measures 2026/27

		Target
5.2.2c	Formal GIPA requests responded to within 20 business days, or as per extension request	100%







Service Levels

Ordinary Council Meetings	• Ten meetings per year • Publish Ordinary Council Agenda and business papers on website ten days prior to the meeting • Publish Ordinary Council Meeting Minutes on website within one week of this meeting
Audit, Risk and Improvement Committee meetings	Held 4 times per year and extraordinary meeting to consider Council's Annual Audited Financial Statements
Privacy complaints	Responded to within 5 business days
Citizenship ceremonies	Conduct 10 per year

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	8	8	9	9
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**8**	**8**	**9**	**9**
Expenses from Continuing Operations				
Employee Costs	3,534	3,675	3,818	3,948
Borrowing Costs	-	-	-	-
Materials & Services	4,845	4,972	6,513	5,238
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**8,379**	**8,646**	**10,330**	**9,185**
Total Surplus/(Deficit) before Funding	**(8,371)**	**(8,638)**	**(10,321)**	**(9,176)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(8,371)**	**(8,638)**	**(10,321)**	**(9,176)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	8,371	8,370	8,368	8,367
Funding from/(to) Restricted Funds	-	-	(965)	-
Funding from/(to) General Funds	-	268	2,918	810
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

20. ICT - Digital Services

Directorate: Corporate

Responsible Officer: Chief Information Officer

Description

This service manages and delivers a fit for purpose Information and Communication Technology (ICT) environment for internal and external customers that is current, secure, and reliable to all council facilities. This includes reporting on Council's digital information and data assets, access and secure storage, including spatial data, as well as maintaining Council's core line of business applications and user productivity applications.



Activities

- Support and maintain ICT hardware, software and data domains
- Manage hardcopy and digital information
- Manage ICT security and compliance
- Manage spatial data
- Design, develop and deploy new software solutions

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 5:	Progressive, responsive and effective civic leadership
Outcome 5.2	Responsible, transparent management and future planning
Strategy 5.2.1	Plan to meet community needs and aspirations

Delivery Program Principal Activities 2025-29

5.2.1	Manage Digital Services securely and sustainably

Operational Plan Actions 2026/27

5.2.1.3	Implement the Digital Services organisational realignment to support Council's digital strategy
5.2.1.7	*Support the Inner West Startup up hub in line with Council resolutions
5.2.1.8	Strengthen Digital Services governance and cyber resiliency
5.2.1.9	Build key digital platforms that enhance and support Council's strategic digital outcomes



Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	5	5	5	5
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**5**	**5**	**5**	**5**
Expenses from Continuing Operations				
Employee Costs	5,767	6,003	6,215	6,432
Borrowing Costs	-	-	-	-
Materials & Services	9,599	9,599	9,599	9,599
Other Expenses	-	-	-	-
Depreciation & Amortisation	1,038	46	46	46
Total Expense	**16,404**	**15,647**	**15,860**	**16,077**
Total Surplus/(Deficit) before Funding	**(16,399)**	**(15,642)**	**(15,855)**	**(16,072)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(16,399)**	**(15,642)**	**(15,855)**	**(16,072)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	17,352	17,348	17,345	17,341
Funding from/(to) Restricted Funds	(1,178)	(1,201)	(1,225)	(1,250)
Funding from/(to) General Funds	225	(504)	(265)	(19)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

21. Legal Services

Directorate: General Manager's Office

Responsible Officer: General Counsel

Description

This service is responsible for reducing legal and governance risk and facilitating sound legal decisions. It develops and delivers legal knowledge training and represents Council's interest in courts.



Activities

- Litigation services - Land and Environment Court litigation concerning development application (class 1 appeals)
- Prosecution services - Local court prosecutions concerning illegal building works, failure to comply with Council Order, environmental offences, companion animal breaches, compliance with food standards
- Legal Advice - Local Government Administration, Planning Law, Property Law, Commercial Contracts and Regulatory processes
- Property transactions and commercial review of contracts

Community Strategic Plan - Our Inner West 2041 alignment

Strategic Direction 5:	Progressive, responsive and effective civic leadership
Outcome 5.2	Responsible, transparent management and future planning
Strategy 5.2.2	Provide responsible, sustainable, ethical and open local government

Delivery Program Principal Activities 2025-29

5.2.2	Provide litigation services, prosecution services, legal advice and property transactions

Operational Plan Actions 2026/27

5.2.2.1	Provide training to staff on legal matters
5.2.2.2	Reduce the cost of Land and Environment Court class one matters to Council

Key Performance Measures 2026/27

		Target
5.2.2a	Maintain number of briefings to Council on the status of legal matters (February, May, August, November)	4
5.2.2b	Percentage of Land and Environment Court matters managed internally	>50%



Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	1	1	1	1
Interest Income	-	-	-	-
Other Income	250	250	250	250
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**251**	**251**	**251**	**251**
Expenses from Continuing Operations				
Employee Costs	1,587	1,651	1,717	1,777
Borrowing Costs	-	-	-	-
Materials & Services	1,043	1,043	1,043	1,043
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**2,630**	**2,694**	**2,760**	**2,820**
Total Surplus/(Deficit) before Funding	**(2,379)**	**(2,444)**	**(2,509)**	**(2,569)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(2,379)**	**(2,444)**	**(2,509)**	**(2,569)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	2,379	2,378	2,376	2,375
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	-	66	133	195
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

22. Libraries and History

Directorate: Community

Responsible Officer: Senior Manager, Libraries

Description

This service provides eight libraries across the Inner West where the community can access free information, technology, programs, collections and spaces to encourage lifelong learning.



Activities

- Book borrowing including e-Book and audiobooks
- Magazines and newspapers
- Computer and internet access
- Online resources and databases including educational resources
- Children's programs and activities such as story time sessions
- Youth programs and services
- Adult programs and workshops including author talks, book clubs, technology training and lectures
- Study spaces and meeting rooms

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 4: Healthy, resilient and caring communities	
Outcome 4.3	Lifelong learning
Strategy 4.3.2	Provide libraries and technology

Delivery Program Principal Activities 2025-29

4.3.2	Provide libraries that connect our community through collections, programs, technology, and safe spaces

Operational Plan Actions 2026/27

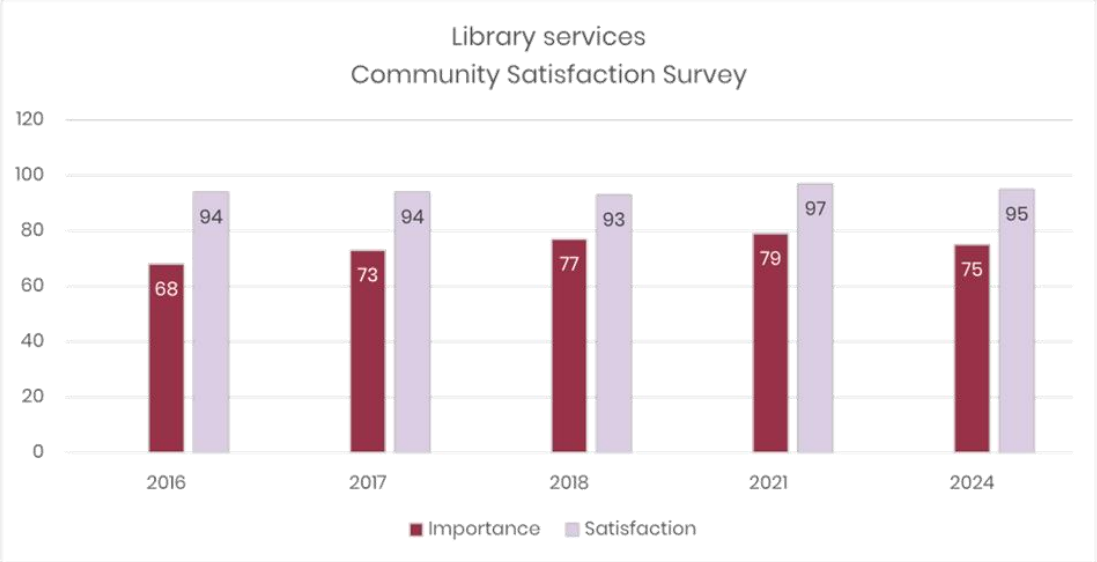
4.2.3.3	Investigate a community centre and gathering space at Stanmore Library
4.3.2.1	Deliver Council's annual Young Creatives Awards program
4.3.2.2	Participate in and conduct the annual Public Library Evaluation Network Culture Counts survey
4.3.2.3	Deliver Library and History programs
4.3.2.4	*Investigate embedding social workers in Council's library system

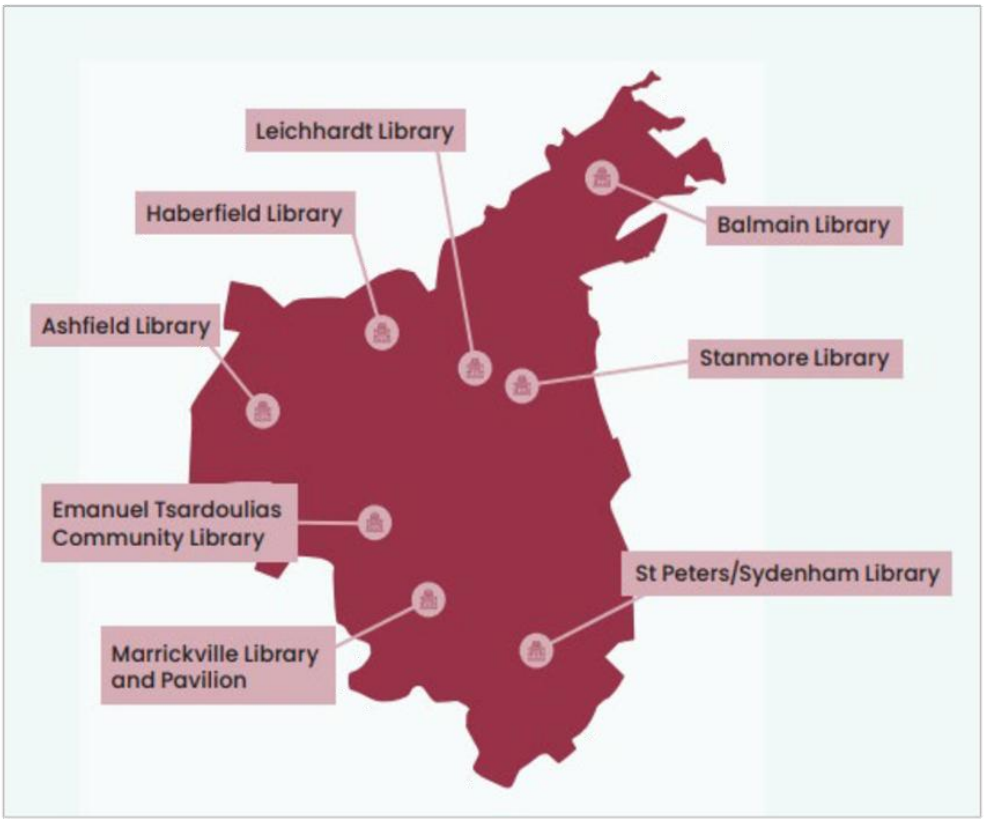
*Council priority

Key Performance Measures 2026/27

		Target
4.3.2a	*Maintain the number of active library members	100,000
4.3.2b	Maintain the percentage of library members relative to the population	50%
4.3.2.c	Maintain the number of visits to Inner West Council libraries	1 million
4.3.2d	Maintain the total number of items borrowed from Inner West Council libraries	1.5 million
4.3.2e	Maintain the average borrowing frequency of physical collection items	4.5
4.3.2f	Maintain the number of public Wi-Fi 'log-ins' at libraries	3 million
4.3.2g	Percentage of library collection that is less than five years old	25%
4.3.2h	Maintain the number of e-resources loans and uses	1 million
4.3.2i	Number of public PC computer bookings	80,000
4.3.2j	Maintain the number of library and history programs participants	60,000
4.3.2k	Maintain the number of library and history programs delivered	2,000

*Council priority


Library services
Community Satisfaction Survey
120
100
80
60
40
20
0
68
94
73
94
77
93
79
97
75
95
2016
2017
2018
2021
2024
Importance
Satisfaction


Leichhardt Library
Haberfield Library
Balmain Library
Ashfield Library
Stanmore Library
Emanuel Tsardoulias
Community Library
St Peters/Sydenham Library
Marrickville Library
and Pavilion

Service Levels

Ashfield Library	Monday - Thursday, 9am to 7.30pm Friday, 9am to 5.30pm Weekends, 10am to 5pm
Balmain Library	Monday - Thursday, 9am to 7.30pm Friday, 9am to 5.30pm Weekends, 10am to 5pm
Emanuel Tsardoulias Community Library	Monday - Wednesday, 10am to 5.30pm Thursday, 12pm to 7.30pm Friday, 10am to 5.30pm Saturday, 10am to 4pm
Haberfield Centre and Library	Monday - Wednesday, 10am to 5.30pm Thursday, 12pm to 7.30pm Friday, 10am to 5.30pm Saturday, 10am to 4pm
Leichhardt Library	Monday - Thursday, 9am to 7.30pm Friday, 9am to 5.30pm Weekends, 10am to 5pm
Marrickville Library	Monday - Thursday, 9am to 7.30pm Friday, 9am to 5.30pm Weekends, 10am to 5pm
Stanmore Library	Monday -Wednesday, 10am to 5.30pm Thursday, 12pm to 7.30pm Friday, 10am to 5.30pm Saturday, 10am to 4pm
St Peters / Sydenham	Monday - Wednesday, 10am to 5.30pm Thursday, 12pm to 7.30pm Friday, 10am to 5.30pm Saturday, 10:00am to 4:00pm
Library events	Per annum of adult programs and activities Daily children's programs (excluding school holidays) 50 per annum of youth programs and activities Book Clubs 8 groups and 4 per annum
Justice of the Peace (JP) services	Weekly volunteer based at seven libraries
Home library service	150+ customers one delivery per week per customer





Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	53	55	56	58
Interest Income	-	-	-	-
Other Income	8	9	9	9
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**61**	**63**	**65**	**68**
Expenses from Continuing Operations				
Employee Costs	8,108	8,443	8,780	9,088
Borrowing Costs	-	-	-	-
Materials & Services	3,760	3,769	3,779	3,789
Other Expenses	25	25	25	25
Depreciation & Amortisation	1,277	1,303	1,355	1,436
Total Expense	**13,170**	**13,539**	**13,939**	**14,337**
Total Surplus/(Deficit) before Funding	**(13,109)**	**(13,476)**	**(13,873)**	**(14,269)**
Operating Grants & Contributions				
Operating Grants	579	579	579	579
Total Surplus/(Deficit) after Operating Grants	**(12,530)**	**(12,897)**	**(13,294)**	**(13,690)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(4,031)	(4,033)	(4,035)	(4,037)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	16,561	16,930	17,329	17,728
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

23. Living Arts

Directorate: Community

Responsible Officer: Manager, Creative Communities

Description

This service is responsible for promoting the Inner West as a leading destination for creativity and community participation in cultural life, as well as building new content, audiences and professional opportunities for artists.



Activities

- Perfect Match Street Art program
- Curate and deliver new creative content to fuel creativity and support the creative sector through the EDGE program
- Support independent arts sector, including emerging Aboriginal and Torres Strait Islander and culturally diverse artists
- Facilitate strategic partnerships with State and Local Government, universities, cultural organisations, corporate, business and community partners

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 3:	Creative communities and a strong economy
Outcome 3.1	Creativity and culture are valued and celebrated
Strategy 3.1.1	Provide opportunities to participate in arts and culture
Strategy 3.1.2	Celebrate and promote innovation for creative industries by providing local programs, including young and emerging talent

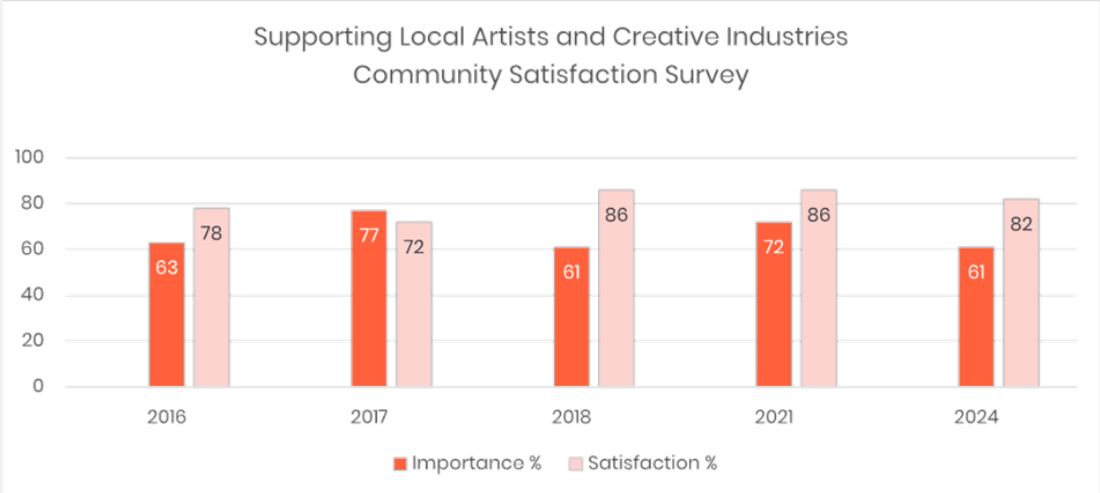
Delivery Program Principal Activities 2025-29

3.1.1	Deliver Council's annual arts and cultural programs and projects, and encourage the diverse participation of artists and communities
3.1.1	Deliver Council's free community events program and local activations
3.1.2	Deliver high quality public art in Council facilities, infrastructure, open spaces and main streets
3.1.2	Activate the public domain though commissions to showcase new works and deliver placemaking outcomes
3.1.2	Implement the Cultural Strategy and related plans

Operational Plan Actions 2026/27

3.1.1.5	Promote Creative Town Halls program to further enhance utilisation
3.1.2.1	Support participation of Aboriginal creatives in delivering Council's arts programs
3.1.2.2	Support renewal of Creative Spaces program
3.1.2.3	Develop new Cultural Strategy
3.1.2.4	*Deliver the Perfect Match program
3.1.2.5	Monitor and implement year 2 of the Mardi Gras funding agreement 2026-2028
3.1.2.6	*Expand Perfect Match proactively targeted at vacant stores on main streets

*Council Priority



Key Performance Measures 2026/27

		Target
3.1.1a	Percentage of major events program completed every 6 months	90%
3.1.1b	Number of stakeholders (organisations including community and business) engaged through events program every 6 months	1000
3.1.1c	Percentage of local stakeholder participation in events program every 6 months	80%
3.1.1d	Percentage of Culture Count measures for Council events that meet or exceed the national local government benchmark	<50%
3.1.2a	Number of Perfect Match projects per year	20



Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	1	1	1	1
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**1**	**1**	**1**	**1**
Expenses from Continuing Operations				
Employee Costs	873	909	946	979
Borrowing Costs	-	-	-	-
Materials & Services	899	899	899	899
Other Expenses	31	31	31	31
Depreciation & Amortisation	28	29	30	32
Total Expense	**1,832**	**1,868**	**1,906**	**1,941**
Total Surplus/(Deficit) before Funding	**(1,831)**	**(1,868)**	**(1,905)**	**(1,940)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(1,831)**	**(1,868)**	**(1,905)**	**(1,940)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(487)	(487)	(488)	(488)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	2,318	2,355	2,393	2,428
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

24. Parking and Ranger Services

Directorate: Planning

Responsible Officer: Senior Manager, Regulatory Services

Description

This service is responsible for enforcing compliance such as parking management, animal welfare, ranger services, private tree management and overall regulatory services.



Activities

- Manage equitable access to on-street and Council's carpark spaces via proactive and reactive parking patrols
- Create a safer community through education and proactive patrols of school zones at drop off and collection times, and respond to complaints of illegal parking
- Support the local economy by ensuring the appropriate turnover of parking spaces as governed by restricted parking signage
- Resolve concerns regarding safe/unsafe building site practices, including environmental damage caused by water pollution
- Investigate concerns of unauthorised or improper use of public spaces, such as outdoor dining, goods on display and skip bins
- Administer legislation relating to unattended items including vehicles and shopping trolleys
- Promote responsible pet ownership and provide pet registration services
- Investigate complaints of dog attacks, barking dogs, stray and nuisance dogs

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 2:	Liveable, connected neighbourhoods and transport
Outcome 2.4	Safe, clean and accessible public places
Strategy 2.4.3	Manage public spaces and community safety

Delivery Program Principal Activities 2025-29

2.4.3	Monitor and regulate public spaces to ensure they are safe and inclusive
2.4.3	Provide companion animal management services and education to promote responsible pet ownership

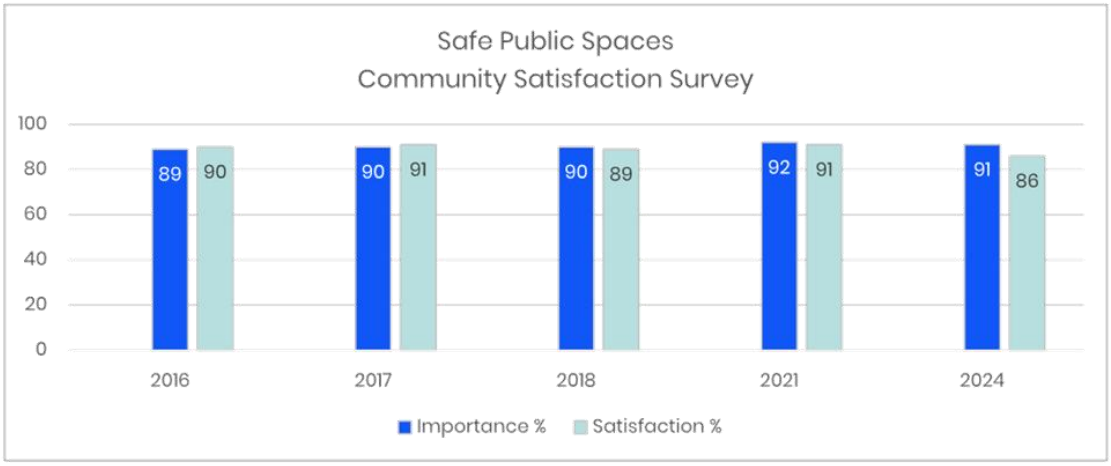
Operational Plan Actions 2026/27

2.4.3.2	Undertake parking and ranger patrols
2.4.3.3	Promote responsible pet ownership, including information stands, programs or campaigns including off leash areas

Key Performance Measures 2026/27

		Target
2.4.2a	Percentage of actual or potential reported pollution incidents investigated and resolved with regards to erosion and sediment control contamination from building sites	100%
2.4.3a	Conduct annual audit of outdoor dining approvals for compliance with consent conditions	90%
2.4.3b	Number of patrols of restricted parking areas	3,000
2.4.3c	Number of safety patrols of school zones undertaken annually	600
2.4.3d	Percentage of responses to customer requests regarding dangerous or illegal parking (within 3 hours)	80%
2.4.3e	Number of park patrols for companion animal education to identify legislative breaches	750





Service Levels

Customer Requests	Initial response to customer request within 10 business days
Parking	PIN data correction less than 1% Maintain an overall average of response times to dangerous parking and blocked driveways in less than four hours
Regulatory Support	DRIVES audit (vehicle registration check). No unauthorised access to DRIVES 24 database as per external audit. Revenue NSW requests responded to within 14 days, target at 95%



Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	297	308	318	329
Interest Income	-	-	-	-
Other Income	16,603	17,183	17,698	18,143
Rental Income	600	600	600	600
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**17,500**	**18,091**	**18,617**	**19,073**
Expenses from Continuing Operations				
Employee Costs	7,788	8,107	8,429	8,722
Borrowing Costs	-	-	-	-
Materials & Services	2,818	2,913	2,978	3,038
Other Expenses	1,455	1,455	1,455	1,455
Depreciation & Amortisation	-	-	-	-
Total Expense	**12,061**	**12,475**	**12,862**	**13,215**
Total Surplus/(Deficit) before Funding	**5,440**	**5,616**	**5,755**	**5,858**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**5,440**	**5,616**	**5,755**	**5,858**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(4,350)	(4,370)	(4,391)	(4,412)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(1,090)	(1,246)	(1,364)	(1,445)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

25. Parks and Streetscapes Operations

Directorate: Engineering

Responsible Officer: Senior Manager, Operations

Description

This service delivers the planning, maintenance and renovation of open spaces, streetscapes, parks, reserves, gardens and sports grounds.



Activities

- Mowing (verges, parks and recreation areas)
- Street sweeping
- Main street cleaning
- Weed control
- Road reserve and other parks landscaping
- High pressure cleaning – main street shopping areas

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 2:	Liveable, connected communities, neighbourhoods and transport
Outcome 2.4	Safe, clean and accessible public places
Strategy 2.4.3	Manage public spaces and community safety

Delivery Program Principal Activities 2025-29

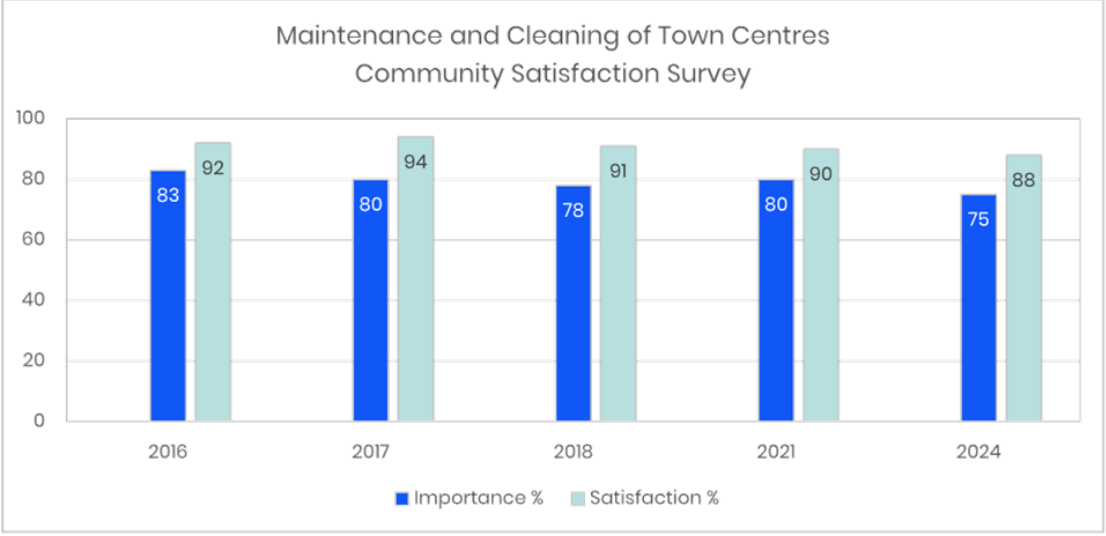
2.4.3	Deliver Council's streetscape, parks and landscape maintenance program

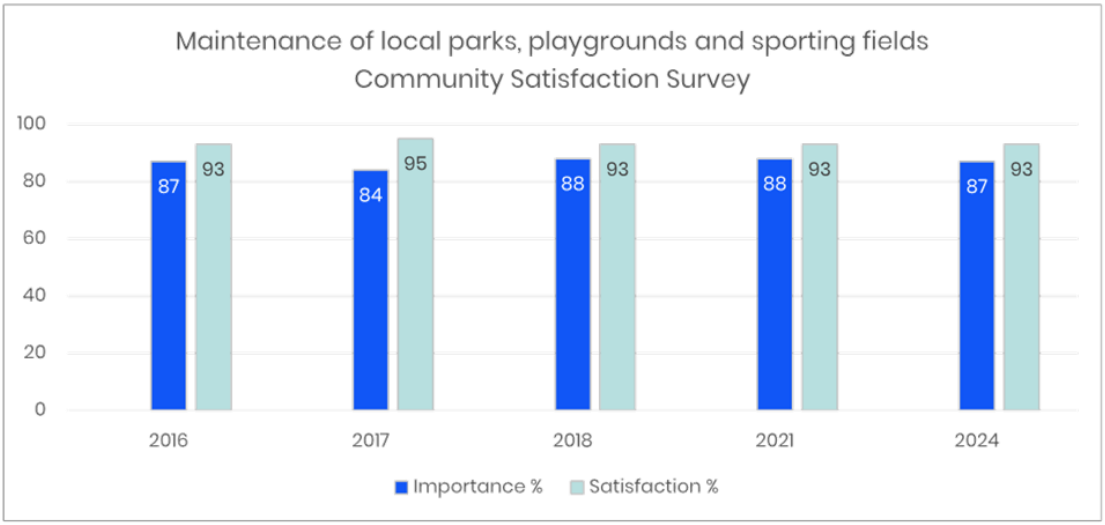
Operational Plan Actions 2026/27

2.4.3.4	Maintain open spaces, streetscapes, and parks

Performance Measures 2026/27

		Target
2.4.3f	Average number of days to complete a 40-day Street sweeping cycle	40
2.4.3g	Average number of working days to complete verge maintenance (mowing) from October to March	20
2.4.3h	Average number of working days to complete verge maintenance (mowing) from April to September	40
2.4.3i	Average number of days to complete high-pressure cleaning of each shopping centre every three months	60







Service Levels

Streetscape verge mowing in seasonal cycle times	Summer cycle verge mowing 20 working days (November to March) Winter cycle verge mowing 40 working days (April to October)
Streetscape main street shopping centre cleaning	Daily main street cleaning: 365 days
Residential non grass verge streets cleaning	Complete street clean of residential non-grass verge: 40 working days
Streetscape main street high pressure cleaning	Complete high-pressure cleaning of every main street streetscape shopping centre site. Quarterly service of all sites
Landscape Maintenance	Quarterly weed control along road reserve. Monthly maintenance to all landscaped areas within the road reserve in compliance with RMS Roads Act Guidelines and Regulations.
Parks open space and sports field mowing, maintenance, renovations and landscape maintenance	Regional parks: 42 per year High profile parks: 42 per year Sub-regional parks: 26 per year Neighbourhood parks: 15 per year Regional sports fields: 64 per year Sub regional sports fields: 46 per year
Sports field maintenance and renovation	Weekly line marking according to sports field bookings. Seasonal goal post installation and removal. Seasonal renovation of summer/winter sports pitches e.g. cricket into soccer pitch. Install and renovate at the start of winter and spring.
Playground equipment cleaning	Quarterly high-pressure cleaning of all sites
Park and playground cleaning, rubbish collection and hazard removal	Daily for regional parks and high-profile parks and weekly for neighbourhood parks

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	14,949	15,568	16,189	16,754
Borrowing Costs	-	-	-	-
Materials & Services	3,625	3,687	3,750	3,816
Other Expenses	-	-	-	-
Depreciation & Amortisation	5,974	6,093	6,337	6,717
Total Expense	**24,548**	**25,348**	**26,276**	**27,287**
Total Surplus/(Deficit) before Funding	**(24,548)**	**(25,348)**	**(26,276)**	**(27,287)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(24,548)**	**(25,348)**	**(26,276)**	**(27,287)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(11,269)	(11,360)	(11,454)	(11,552)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	35,818	36,708	37,730	38,839
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

26. Parks Planning

Directorate: Property and Major Projects/ Engineering

Responsible Officer: Manager, Parks and Public Domain Planning / Senior Manager, Operations / Manager, Office of Sport and Parks Liaison

Description

This service plans for the provision, development and management of open space within Inner West, encourages an active and healthy community, and maintains a strong relationship with local schools, community sporting and culturally diverse groups, and state-level sporting associations.



Activities

- Parks plans of management and master plans
- Sports field allocations
- Parks bookings

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 2: Liveable, connected neighbourhoods and transport	
Outcome 2.4	Safe, clean and accessible public spaces
Strategy 2.4.1	Ensure private spaces and developments contribute positively to public spaces
Strategic Direction 4: Healthy, resilient and caring communities	
Outcome 4.2	Healthy and active
Strategy 4.2.2	Provide parks, playgrounds and open spaces
Strategic Direction 5: Progressive, responsive and effective civic leadership	
Outcome 5.4	Collaboration and valued partnerships
Strategy 5.4.1	Advocate on emerging community issues

Delivery Program Principal Activities 2025-29

2.4.1	Design, deliver safe and inclusive programs and masterplans that upgrade public open spaces, town centres, and commercial centres
4.2.2	Deliver strategies for open space, sports and recreation facilities
4.2.2	Manage open space, sporting grounds, recreation facilities and watercraft bays usage and bookings
4.2.2	Deliver the Sports and Recreation Infrastructure Grants Programs
4.2.2	Collaborate with key stakeholders to support and promote healthy and active community programs and events
5.4.1	Advocate for quality open space to be provided for current and future community recreation needs

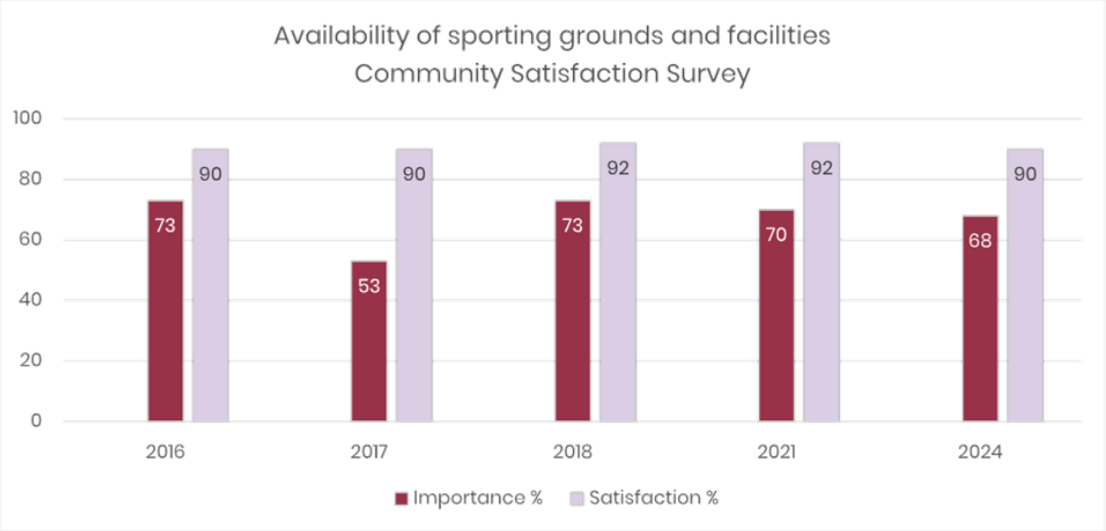
Operational Plan Actions 2026/27

2.4.1.1	Continue developing public domain master plans as per agreed program
2.4.1.2	Deliver the Main Streets Strategy
2.4.1.10	*Develop a Sydenham Road Strategy to improve walkability and access to Sydenham Metro Station
2.4.3.8	*Continue to renew pocket and neighbourhood parks and include opportunistic upgrade works, in line with the Parks Asset Management Plan
2.4.3.9	*Progress the conversion of one pocket park in each ward into a sensory garden for local children and residents with neurodiversity
2.4.3.10	*Finalise beautification plan and complete short-term works for Booth St
4.2.2.1	Prepare Park Plans of Management and masterplans for community and Crown Lands: Jarvie Park, Camperdown Memorial Rest Park, Wicks Park, Richard Murden Reserve and Jack Shanahan Reserve, and review POMP for Leichhardt Park and Tempe Reserve
4.2.2.3	Provide Sports and Parks Liaison Services



Key Performance Measures 2026/27

		Target
4.2.2a	Number of sports forums held to engage the Inner West sports key stakeholders	2
4.2.2b	Maintain the number of parks bookings (e.g. schools, commercial fitness trainers, weddings, picnics, excluding sporting ground bookings)	>6,000
4.2.2c	Percentage utilisation of sporting grounds	>90%



Service Levels

Sporting ground allocations	95% of all seasonal sporting allocations completed in February and in August of each year
Customer Service Requests	Within ten working days
Plans of Management and Park Master Plans	A minimum of five Park Plans of Management completed annually
Sporting Partnerships	A minimum of two sporting forums with key sporting stakeholders held annually (1 per sporting season).
	Key stakeholder engagement undertaken for all major park capital upgrade programs (100%)

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	1,031	1,067	1,104	1,143
Interest Income	-	-	-	-
Other Income	30	30	30	30
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**1,061**	**1,097**	**1,135**	**1,173**
Expenses from Continuing Operations				
Employee Costs	386	403	419	434
Borrowing Costs	-	-	-	-
Materials & Services	268	271	275	278
Other Expenses	-	-	-	-
Depreciation & Amortisation	629	642	667	708
Total Expense	**1,284**	**1,316**	**1,361**	**1,419**
Total Surplus/(Deficit) before Funding	**(222)**	**(219)**	**(226)**	**(246)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(222)**	**(219)**	**(226)**	**(246)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(29)	(30)	(31)	(32)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	252	249	258	278
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

27. People and Culture

Directorate: Corporate

Responsible Officer: Senior Manager, People and Culture

Description

This service manages the lifecycle of employee including recruitment, professional development and performance management. It includes an agile, diverse, modern workforce to meet the resourcing needs of Council, facilitates sound industrial and consultative processes for industrial relations and employee relations. It enables a positive and safe workplace culture through effective leadership, systems and processes.



Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 3: Creative communities and a strong economy	
Outcome 3.2	A diverse and strong economy
Strategy 3.2.2	Manage and plan for future industrial and employment lands and activities
Strategic Direction 5: Progressive, responsive and effective civic leadership	
Outcome 5.1	Responsive customer service
Strategy 5.1.2	Continuously improve our performance to meet community needs

Delivery Program Principal Activities 2025-29

3.2.2	Develop planning controls to retain, grow and use of industrial and employment lands
5.1.2	Manage and develop our staff, performance plans, organisation culture of improvement and innovation
5.1.2	Prepare, review and deliver the Workforce Management Strategy

Operational Plan Actions 2026/27

3.2.2.1	*Organise career fairs and industry tours to engage students and young professionals, partnering with local schools, TAFEs, and community organisations to provide relevant training and upskilling programs tailored to the needs of local industries
5.1.2.1	Deliver the annual staff training and development program
5.1.2.2	Deliver the Workforce Management Strategy 2025-29 year two actions
5.1.2.3	*Strengthen and expand accessible employment pathways for people with disability through inclusive recruitment, retention, partnerships and a strong traineeship program, positioning Council as a leading Australian employer.
5.1.2.4	*Increase the number of trainees, students, graduates and apprentices
5.1.2.11	*Insource core Council functions (including the collection of green and red bins for the West area of the LGA)

* Council priority

Key Performance Measures 2026/27

		Target
5.1.2a	Percentage of staff turnover (LG NSW Baseline (15.73%)	<=16%
5.1.2b	*Increase in the number of trainees, students, graduates and apprentices per year (Baseline 2025/26: 16 placements)	24
5.1.2c	Percentage of permanent employees who completed at least one learning or development activity during the reporting period	>90%

* Council priority



Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	130	130	130	130
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**130**	**130**	**130**	**130**
Expenses from Continuing Operations				
Employee Costs	5,532	5,746	4,845	4,979
Borrowing Costs	-	-	-	-
Materials & Services	898	938	898	938
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**6,430**	**6,684**	**5,744**	**5,917**
Total Surplus/(Deficit) before Funding	**(6,300)**	**(6,554)**	**(5,614)**	**(5,787)**
Operating Grants & Contributions				
Operating Grants	961	961	961	961
Total Surplus/(Deficit) after Operating Grants	**(5,339)**	**(5,593)**	**(4,653)**	**(4,826)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	5,339	5,337	5,335	5,333
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	-	256	(682)	(507)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

28. Procurement and Contracts

Directorate: Corporate

Responsible Officer: Manager, Procurement and Contracts

Description

This service is responsible for overseeing and optimising buying goods, services and works to ensure council obtains best value for money. This includes applying probity standards and governance processes to procurement functions and ensuring legislative compliance.



Activities

- Provide of procurement advice and process support to staff
- Develop and maintain the Procurement Framework including manual and templates
- Manage TechOne contracts module and vendor panel system
- Statutory reporting on Council's contracts

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 5:	Progressive, responsive and effective civic leadership
Outcome 5.2	Responsible, transparent management and future planning
Strategy 5.2.2	Provide responsible, sustainable, ethical and open local government
Outcome 5.4	Collaboration and valued partnerships
Strategy 5.4.3	Deliver positive outcomes for the community, economy and environment through strategic and innovative supply solutions

Delivery Program Principal Activities 2025-29

5.2.2	Ensure probity and compliance in procurement processes
5.4.3	Aim to increase spending with Inner West suppliers
5.4.3	Prefer suppliers that contribute to diversity in employment, e.g. Aboriginal
5.4.3	Subscribe to Supply Nation to offer opportunities for Aboriginal suppliers
5.4.3	Maintain our advanced sustainable procurement rating

Operational Plan Actions 2026/27

5.4.3.1	Increase environmental, social, and governance (ESG) procurement across Council through the Sustainable Procurement Working Party

Key Performance Measures 2026/27

		Target
5.4.3a	Increase percentage of staff involved in procurement that have received training	>95%
5.4.3b	Increase percentage of procurement events above $10k that go through vendor panel	>90%
5.4.3c	Increase percentage of purchased expenditure on local suppliers	>8%
5.4.3d	Increase percentage of purchased expenditure on Aboriginal suppliers	>1%



Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	5	5	5	5
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**5**	**5**	**5**	**5**
Expenses from Continuing Operations				
Employee Costs	1,214	1,263	1,314	1,360
Borrowing Costs	-	-	-	-
Materials & Services	99	99	99	99
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**1,312**	**1,362**	**1,413**	**1,459**
Total Surplus/(Deficit) before Funding	**(1,307)**	**(1,357)**	**(1,408)**	**(1,454)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(1,307)**	**(1,357)**	**(1,408)**	**(1,454)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	1,307	1,306	1,304	1,302
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	0	51	104	151
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

29. Property and Strategic Investments

Directorate: Property and Major Projects

Responsible Officer: Manager, Property and Strategic Investments

Description

This service provides fit for purpose assets for the community through both Council and privately-operated facilities. The service also manages existing and new lease and licence agreements across the portfolio, recommending best practice strategic property investments for Council's building assets.



Activities

- Implement the Land and Property Strategy
- Maintain and update the Land and Property Register
- Review council assets as per property strategy to community needs are met
- Leasing of Council property including tendering and lease negotiation and management of strata properties, including rent reviews, arrears management, issues and dispute resolution, public notification and submissions
- Development of affordable housing on council land including management of Council's affordable housing portfolio
- Manage strategic property investment portfolio
- Negotiate and manage voluntary planning agreements for Council in accordance with Council's policy
- Continue to review and implement the long-term accommodation strategy

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 2: Liveable, connected neighbourhoods and transport	
Outcome 2.1	Housing for all
Strategy 2.1.1	Encourage greater housing diversity through development
Strategic Direction 4: Healthy, resilient and caring communities	
Outcome 4.2	Healthy and active
Strategy 4.2.3	Provide and support community services and centres
Strategic Direction 5: Progressive, responsive and effective civic leadership	
Outcome 5.2	Responsible, transparent management and future planning
Strategy 5.2.3	Deliver financial sustainability to manage public resources responsibly

Delivery Program Principal Activities 2025-29

2.1.1	Facilitate and advocate for affordable and public housing and its retention, and work with developers, providers and the NSW state government to manage affordable and public housing opportunities
4.2.3	Facilitate community use of Council's venues
5.2.3	Manage Council's building assets and property portfolio including acquisition, sale, leasing, change of use and divestments
5.2.3	Manage Council's leased properties and community facilities

Operational Plan Actions 2026/27

2.1.1.2	Progress opportunities for delivery of affordable housing
4.2.3.6	*Investigate opportunities for future community space in Dulwich Hill
5.2.3.1	Provide property portfolio transaction and property management services
5.2.3.2	Progress the Property strategy including ensuring the plan for a new Library in Leichhardt is considered
5.2.3.3	Progress the Long-Term Accommodation Strategy

Key Performance Measures 2026/27

		Target
5.2.3a	Annual increase in gross income from Council's property portfolio	3%
5.2.3b	Reduce number of property agreements in holdover	<48
5.2.3c	Land Register is updated and published annually	100%

Service Levels

Customer Inquiries	That 80% of all customer requests are addressed to within 10 business days
Strategic Property Investment Report	A strategic property investment report is issued quarterly to Council
Land and Property Register	The Land and Property Register is published annually at the start of the year



Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	60	62	258	267
Interest Income	-	-	-	-
Other Income	756	442	639	639
Rental Income	9,173	8,912	7,931	8,040
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**9,988**	**9,416**	**8,827**	**8,946**
Expenses from Continuing Operations				
Employee Costs	1,054	1,097	1,141	1,180
Borrowing Costs	-	-	-	-
Materials & Services	2,329	2,303	2,324	2,345
Other Expenses	7	7	7	7
Depreciation & Amortisation	2,162	2,205	2,293	2,431
Total Expense	**5,552**	**5,612**	**5,765**	**5,964**
Total Surplus/(Deficit) before Funding	**4,437**	**3,804**	**3,063**	**2,982**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**4,437**	**3,804**	**3,063**	**2,982**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	143	143	143	143
Overhead Allocation	(261)	(262)	(264)	(266)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	(4,319)	(3,685)	(2,942)	(2,860)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	-	-	-	-

30. Resource Recovery Operations

Directorate: Engineering

Responsible Officer: Manager, Resource Recovery and Fleet

Description

This service is responsible for the delivery of resource recovery and waste services.



Activities

- Manage the delivery of Council's waste collection services, either directly or through contractors. Collection services include garbage, food and garden organic (FOGO), recycling, clean up services and hazardous items
- Manage the weekend transfer station and community recycling facilities

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 1: An ecologically sustainable Inner West	
Outcome 1.5	Zero-waste
Strategy 1.5.1	Reduce residential waste and increase recycling
Strategy 1.5.2	Increase recovery of household organic material
Strategic Direction 5: Progressive, responsive and effective civic leadership	
Outcome 5.2	Responsible, transparent management and future planning
Strategy 5.2.1	Plan to meet community needs and aspirations

Delivery Program Principal Activities 2025-29

1.5.1	Coordinate domestic and commercial waste services, and work towards zero waste in our residential waste collection and recycling services
1.5.2	Improve Council's food and other recycling services
5.2.1	Manage and administer Council's fleet and plant asset management program

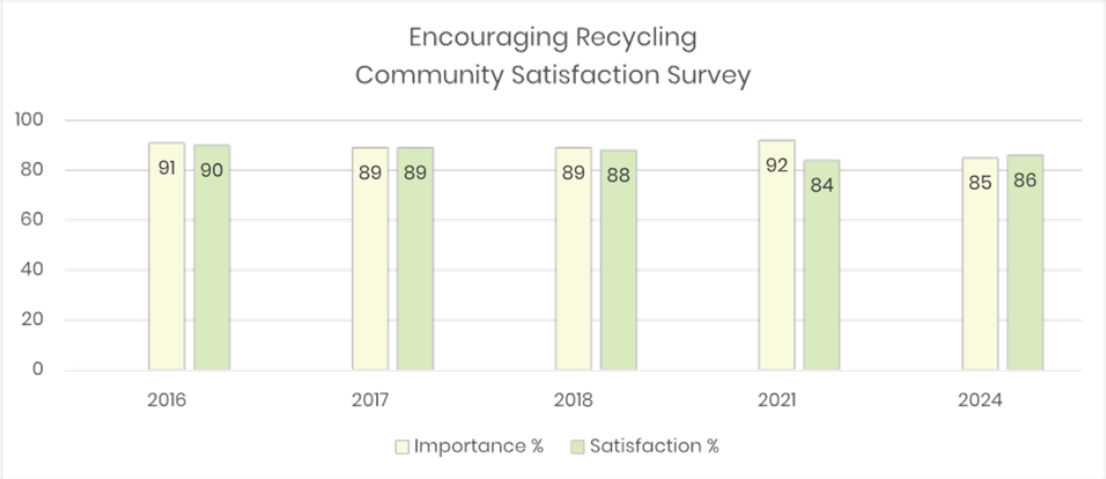
Operational Plan Actions 2026/27

1.5.1.1	Co-ordinate and deliver domestic and commercial waste collection services
1.5.1.3	Harmonise residential waste collection services across the LGA
1.5.2.4	*Trial FOGO and recycling in selected parks
5.2.1.10	Implement the Sustainable Fleet Transition Plan and deliver EV equipment and vehicles across Council

*Council priority

Key Performance Measures 2026/27

		Target
1.5.1a	Increase the percentage of bulky household items or clean-up reused and recycled (Recovery rate) per year (Baseline 2024/25 = 75%)	75%
1.5.1b	Maximise the Increase community recycling through booked clean ups and correct use of booking categories (e.g. metals, white goods, mattresses, organics)	> 74,000 bookings
1.5.1c	Reduce the number of illegal dumping incidents (CRMs) reported by the community (Baseline 2024/25: 16,138 incidents)	<16,000 incidents
1.5.1d	Maintain the amount of material received at the Community Recycling Centres and Household Chemical Collection Events (Baseline 2024/25: 145.56 tonnes)	>145 tonnes
1.5.1e	Maintain the amount of recycling of televisions and computers per year (Baseline 2024/25: 133.25 tonnes)	133.25 tonnes
1.5.1f	Reduce the percentage of missed bins per year by 0.5% (Baseline 2024/25: 24,010)	=>0.5% reduction


Encouraging Recycling
Community Satisfaction Survey
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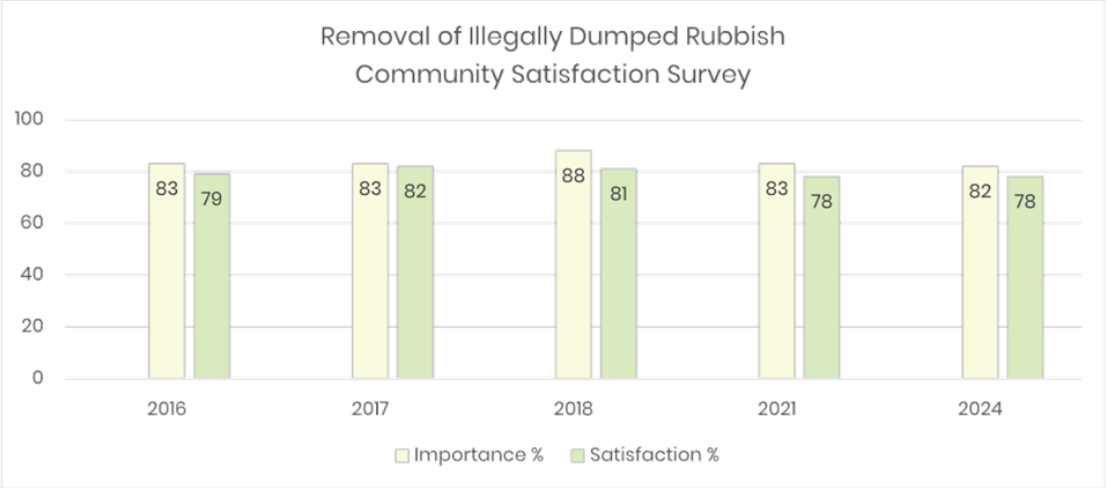
Removal of Illegally Dumped Rubbish
Community Satisfaction Survey
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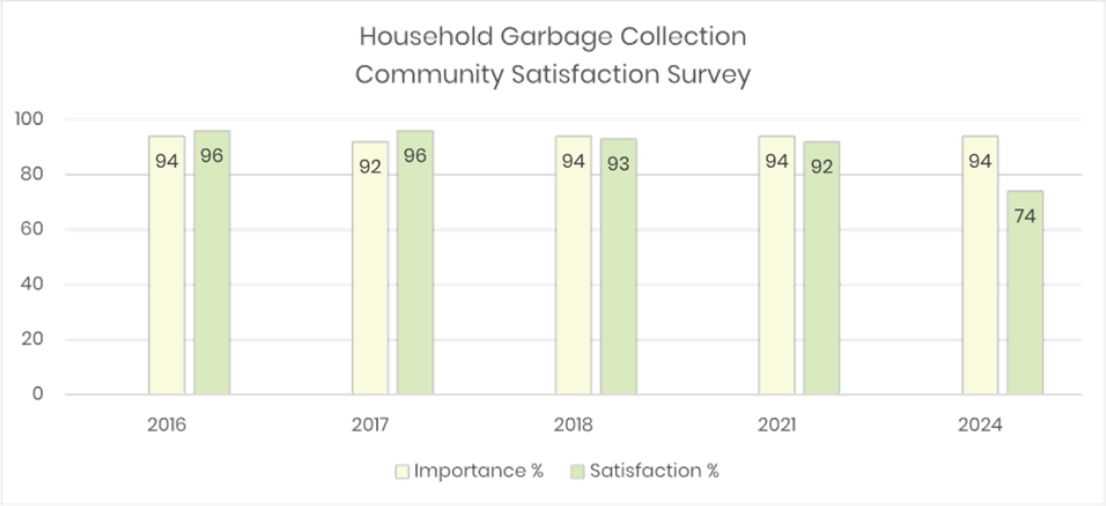
Household Garbage Collection
Community Satisfaction Survey
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Importance %
Satisfaction %

Service Levels

Garbage	Weekly or fortnightly bin kerb collection service
Booked clean up	On demand collection service
Recycling	Fortnightly kerbside collection
Garden organics FOGO	Weekly 120L or 240L



Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	48,149	52,360	54,740	56,944
User Charges & Fees	769	796	824	852
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**48,917**	**53,155**	**55,563**	**57,796**
Expenses from Continuing Operations				
Employee Costs	12,097	13,063	13,576	14,042
Borrowing Costs	-	-	-	-
Materials & Services	27,955	27,944	28,895	29,880
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**40,053**	**41,006**	**42,470**	**43,922**
Total Surplus/(Deficit) before Funding	**8,865**	**12,149**	**13,093**	**13,874**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**8,865**	**12,149**	**13,093**	**13,874**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(9,310)	(10,704)	(10,882)	(11,065)
Funding from/(to) Restricted Funds	(2,503)	(4,300)	(4,968)	(5,461)
Funding from/(to) General Funds	2,948	2,855	2,757	2,652
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

31. Resource Recovery Planning

Directorate: Planning

Responsible Officer: Senior Manager, Environment and Sustainability

Description

This service empowers the community to work towards a zero-waste community through services, education and support.



Activities

- Build knowledge, improve skills, change attitudes and behaviour towards sustainable resource recovery
- Develop strategy, policy, major projects, bin rollouts, manage service changes, and advocacy

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 1: An ecologically sustainable Inner West	
Outcome 1.3	Healthy waterways
Strategy 1.3.1	Implement water-sensitive policies, plans and projects
Strategic Direction 1: An ecologically sustainable Inner West	
Outcome 1.5	Zero waste
Strategy 1.5.1	Reduce residential waste and increase recycling
Strategy 1.5.2	Increase recovery of household organic material

Delivery Program Principal Activities 2025-29

1.3.1	Undertake litter prevention initiatives that protect waterways and natural areas
1.5.1	Implement Council's Zero Waste Strategy through education, campaigns, monitoring and behaviour change projects

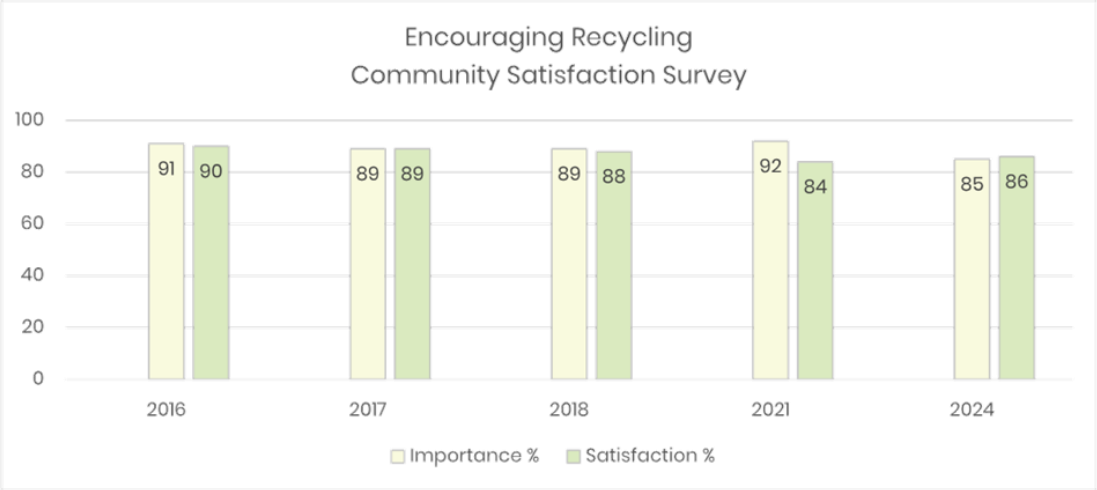
Operational Plan Actions 2026/27

1.5.1.2	Implement education and contamination management strategies to maximise recycling rates
1.5.1.4	*Review the current operations of the CRCs to better meet community demand
1.5.2.1	Continue the grant-funded litter reduction initiative in collaboration with other areas of Council and community groups
1.5.2.2	*Increase recovery of organics and reduce contamination via apartment buildings and other properties
1.5.2.3	*Establish the Circular economy with two network meetings per year and an online network

*Council priority

Key Performance Measure 2026/27

		Target
1.5.2a	Reduce waste to landfill (per capita in kilograms) per year	<86 kilos/ capita
1.5.2b	Increase the kilograms of organic material collected per resident by 5% annually (Baseline 2024/25: 82kg)	>86 kilos/ capita
1.5.2c	Percentage of contaminated material recovered in the green-lid bin per year (Baseline TBC in 2025/26)	<=6%
1.5.2d	Reduce litter by 12% annually to 2027/28 (from Baseline 2024/25: 307.7 items per 1000m^2)	Approx. 37 items per 1000m^2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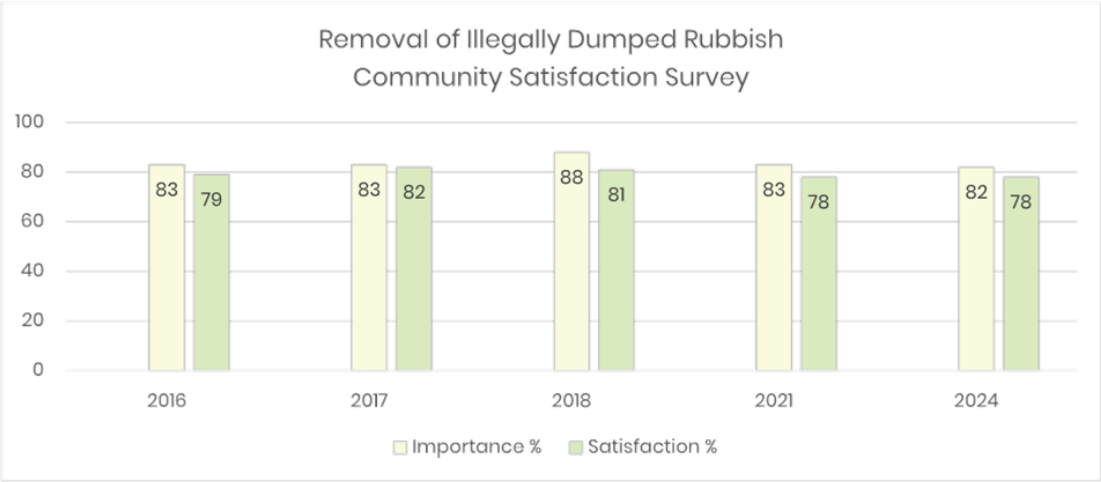
Satisfaction %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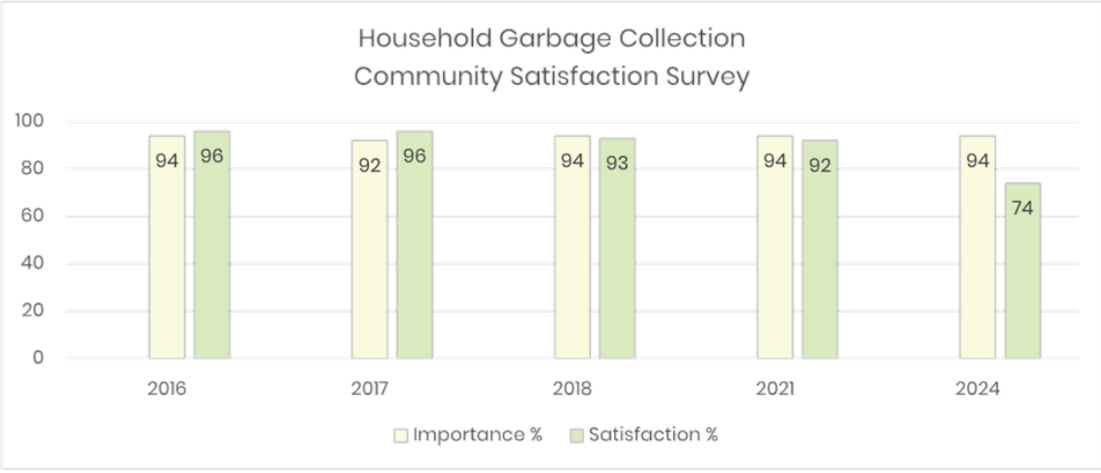
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2024
Importance %
Satisfaction %

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	1,696	1,766	1,581	1,637
Borrowing Costs	-	-	-	-
Materials & Services	1,184	959	1,109	1,109
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**2,880**	**2,725**	**2,690**	**2,746**
Total Surplus/(Deficit) before Funding	**(2,880)**	**(2,725)**	**(2,690)**	**(2,746)**
Operating Grants & Contributions				
Operating Grants	80	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(2,800)**	**(2,725)**	**(2,690)**	**(2,746)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(264)	(266)	(267)	(269)
Funding from/(to) Restricted Funds	3,449	3,376	3,343	3,400
Funding from/(to) General Funds	(385)	(385)	(385)	(385)
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

32. Service Transformation

Directorate: Corporate

Responsible Officer: Manager, Service Improvement / Manager, Customer Experience and Innovation

Description

This service supports operational excellence and improvement across the entire organisation to ensure effective and efficient delivery of Inner West Council's purpose.



Activities

- Implement service improvements
- Undertake service reviews
- Deliver service improvement training and support
- Deliver enhanced customer experiences
- Manage and support the resolution of customer complaints
- Custodian for organisational management and training
- Project management system, training and assurance
- Digital customer experience platform
- Training and support in the Australian Business Excellence Framework
- Custodian for Change Management Framework and training

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 5:	Progressive, responsive and effective civic leadership
Outcome 5.1	Responsive customer service
Strategy 5.1.2	Continuously improve our performance to meet community needs

Delivery Program Principal Activities 2025-29

5.1.2	Implement a program of service reviews
5.1.2	Support operational excellence and improvement across the organisation to ensure effective and efficient delivery of Council's purpose

Operational Plan Actions 2026/27

5.1.1.1	*Implement the Customer Experience Strategy
5.1.1.4	*Deliver further website improvements including digital forms, making it easier for customers to request services online
5.1.2.5	Build a culture of Business Excellence
5.1.2.6	Develop a framework to map organisation critical processes
5.1.2.8	Develop and implement a change management framework
5.1.2.9	Undertake business improvement initiatives
5.1.2.10	Implement and report the service review program

* Council priority



Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	1,830	1,905	1,981	2,051
Borrowing Costs	-	-	-	-
Materials & Services	865	770	720	670
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**2,695**	**2,675**	**2,701**	**2,720**
Total Surplus/(Deficit) before Funding	**(2,695)**	**(2,675)**	**(2,701)**	**(2,720)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(2,695)**	**(2,675)**	**(2,701)**	**(2,720)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	2,695	2,694	2,694	2,693
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	-	(19)	7	27
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

33. Social and Cultural Planning

Directorate: Community

Responsible Officer: Manager, Social and Cultural Planning

Description

This service develops social and cultural policies and strategies and coordinates delivery of the Disability Inclusion Action Plan and Reconciliation Action Plan across Council. The service protects and promotes local Aboriginal cultural heritage and history and provides social and cultural advice across Council. It also manages the annual grants program.



Activities

- Manage the annual grants program
- Research emerging social and cultural policy trends and their application
- Lead implementation of the Disability Inclusion Action Plan
- Lead implementation of Reconciliation Action Plan
- Anti-Racism Strategy
- Aboriginal Community Hub
- Aboriginal Survival Memorials



Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 4: Healthy, resilient and caring communities	
Outcome 4.1	Welcoming, connected and inclusive
Strategy 4.1.1	Celebrate, value and respect diversity
Strategy 4.1.2	Build inclusivity, resilience and participation in community life
Strategy 4.1.3	Prioritise and celebrate Aboriginal and Torres Strait Islander needs and culture in policies, initiatives and strategies
Strategic Direction 5. Progressive, responsive and effective civic leadership	
Outcome 5.4	Collaboration and valued partnerships
Strategy 5.4.2	Build resilience and capacity of local leaders, groups and communities

Delivery Program Principal Activities 2025-29

4.1.1	Develop and implement the Children and Youth Strategy
4.1.2	Develop social and cultural policies and strategies
4.1.2	Lead the implementation of the Disability Inclusion Action Plan across Council
4.1.3	Recognise Aboriginal and Torres Strait Islander needs and voices in plans, initiatives, policies and strategies
4.1.3	Lead the implementation of Aboriginal Reconciliation Action Plan
5.4.2	Manage the annual grants program to enable the community to develop projects and programs to address local needs



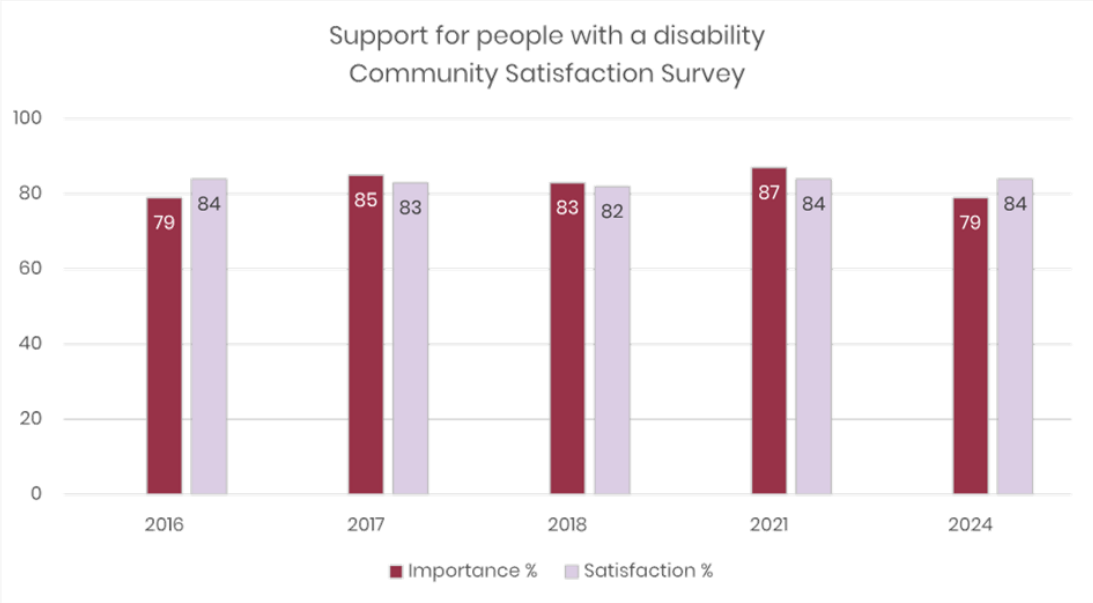
Operational Plan Actions 2026/27

4.1.1.5	Develop a Resilience and Wellbeing Strategy
4.1.1.6	Lead the development and implementation of the Children and Youth Strategy
4.1.2.1	Lead the implementation of the Disability Inclusion Action Plan
4.1.3.1	*Progress Aboriginal Survival memorials
4.1.3.2	*Deliver the Aboriginal Community Hub in Camperdown Park
4.1.3.3	Commence development of a new Reconciliation Action Plan
5.4.2.1	Manage Council's annual community grants program

*Council priority

Key Performance Measures 2026/27

		Target
5.4.2a	Percentage of Council grant recipients meeting acquittal requirements	98%



Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	908	946	984	1,018
Borrowing Costs	-	-	-	-
Materials & Services	219	219	219	219
Other Expenses	536	536	536	536
Depreciation & Amortisation	-	-	-	-
Total Expense	**1,663**	**1,701**	**1,739**	**1,773**
Total Surplus/(Deficit) before Funding	**(1,663)**	**(1,701)**	**(1,739)**	**(1,773)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(1,663)**	**(1,701)**	**(1,739)**	**(1,773)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(739)	(740)	(740)	(741)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	2,403	2,441	2,479	2,514
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

34. Strategic Communications

Directorate: General Manager's Office

Responsible Officer: Senior Manager, Communications and Engagement

Description

This service protects and builds Council's reputation, informs communities and promotes Council's activities, services, policies and plans.



Activities

- Promote Council's achievements, activities and program
- Manages media relationships, crisis communications and prepares media releases
- Manages publications
- Manages and maintains Council's website
- Manages the brand framework
- Undertakes marketing campaigns
- Manages the in-house print room
- Manages internal communications
- Provides graphic design services for Council

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 5: Progressive, responsive and effective civic leadership	
Outcome 5.3	Engaged and informed community
Strategy 5.3.1	Inform our community using multi-channel communications
Strategy 5.3.2	Support local democracy through inclusive participatory community engagement

Delivery Program Principal Activities 2025-29

5.3.1	Promote Council's achievements, activities and programs
5.3.1	Deliver marketing campaigns to drive attendance at events, behaviour change and increase awareness of initiatives
5.3.1	Manage media relationships, media coverage and crisis communications and prepare media releases
5.3.2	Deliver community engagement and consultation

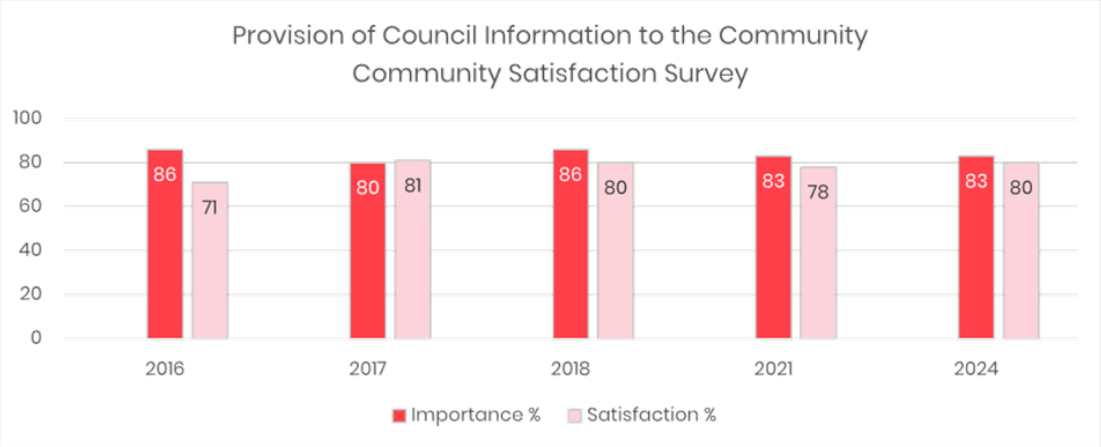
Operational Plan Actions 2026/27

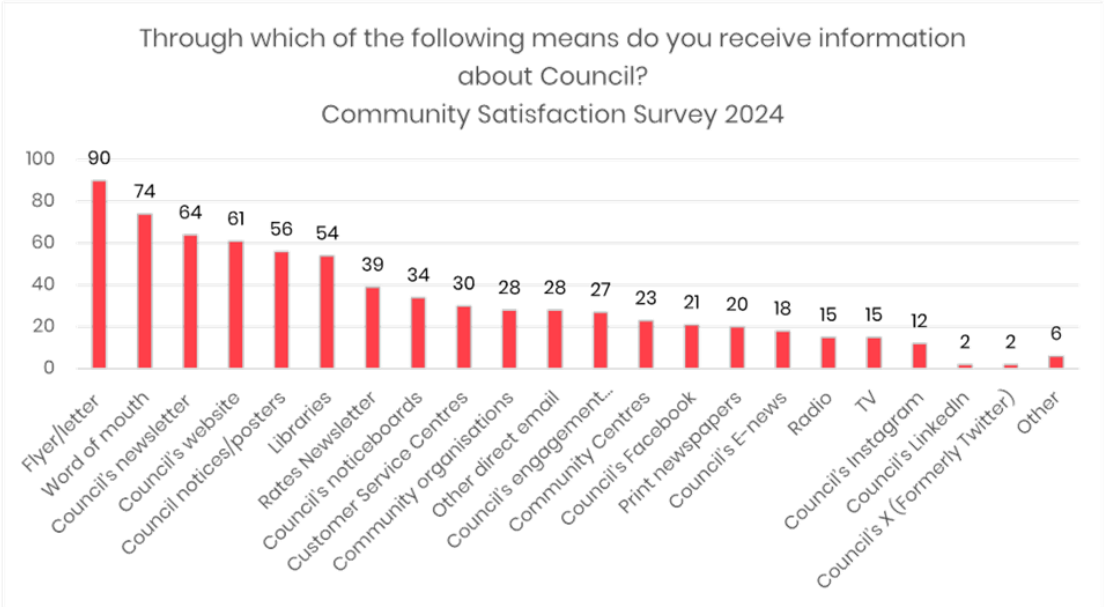
5.3.1.1	Implement a digital asset management system
5.3.1.2	*Expand information available on Council services in Community languages
5.3.2.1	Deliver community engagement through face to face and online methods
5.3.2.2	Hold ten Local Matters Forums including two in each ward
5.3.2.3	*Bring together members of the Local Democracy Groups to collaborate on local policies and programs

Key Performance Measures 2026/27

		Target
5.3.1a	Number of Inner West Council social media followers (Facebook, Instagram, Twitter) Baseline 2024/25: 80,293	Increase by 2.5%
5.3.1b	Number of Inner West Council website page views Baseline 2024/25: 7,140,311	Increase by 2.5%
5.3.1c	Increase the number of Inner West Council social media platform post views (Baseline TBC 2025/26)	Increase by 2.5%
5.3.2a	Increase the number of visits to Your Say Inner West (Baseline 2024/25: 187,441)	160,000
5.3.2b	Number of projects on Your Say Inner West on which the community has the opportunity to engage (Baseline 2024/25: 73)	60
5.3.2c	Percentage of average satisfaction with local matters forums (survey per forum) (Baseline 2024/25: 88.25%)	>80%

		Target
5.3.2d	Percentage of average satisfaction with Your Say Inner West engagements (ease of finding information and providing feedback) (Baseline 2024/25: 87.75%)	>80%
5.3.2e	Increase Your Say Inner West membership (Baseline 2024/25: 12,542)	13,300





Service Levels

Community newsletters	11 per year

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	2,449	2,550	2,652	2,744
Borrowing Costs	3	3	3	3
Materials & Services	860	950	835	925
Other Expenses	-	-	-	-
Depreciation & Amortisation	24	24	24	24
Total Expense	**3,335**	**3,526**	**3,513**	**3,696**
Total Surplus/(Deficit) before Funding	**(3,335)**	**(3,526)**	**(3,513)**	**(3,696)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(3,335)**	**(3,526)**	**(3,513)**	**(3,696)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	3,335	3,334	3,333	3,332
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	-	192	180	364
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

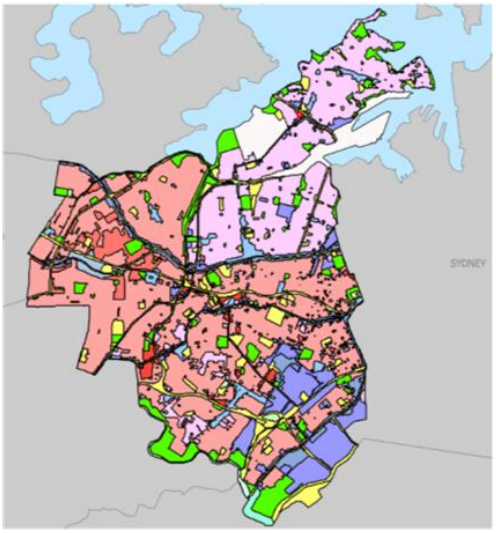
35. Strategic Planning

Directorate: Planning

Responsible Officer: Senior Manager, Strategic Planning

Description

This service plans for the location and design of development in the Inner West. It guides the delivery of local infrastructure and provides advocacy and advice to the State Government on large infrastructure projects in the Inner West.



Activities

- Protect and enhance the natural and built environment through land use policy and strategy including advocacy to the State and Federal Government
- Guide the delivery of local infrastructure ensuring it supports forecast growth
- Create and deliver master plans for public domain and land use planning to support growth and change
- Plan for unique, liveable, networked neighbourhoods and a thriving and diverse local economy
- Review and comment on State Government planning policy to ensure representation of Inner West residents

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 2: Liveable, connected neighbourhoods and transport	
Outcome 2.1	Housing for all
Strategy 2.1.2	Increase social, community, affordable and liveable housing
Outcome 2.2	Sustainable development
Strategy 2.2.1	Integrate planning and urban design for public and private spaces

Delivery Program Principal Activities 2025-29

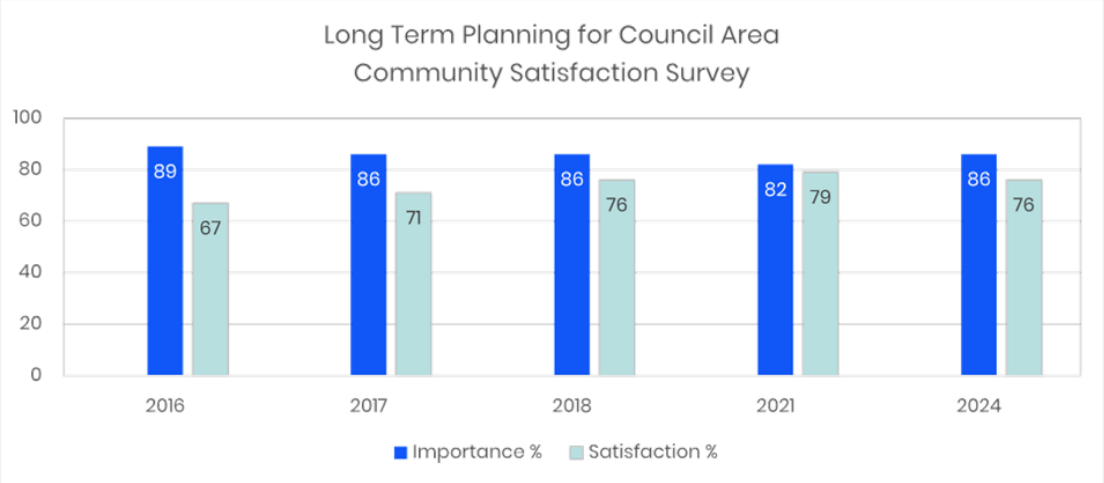
2.1.2	Develop planning controls that facilitate a diversity of housing types within new developments
2.2.1	Review and maintain Council's planning instruments, statutory and land use plans and strategies
2.2.1	Maintain and update development contributions plans

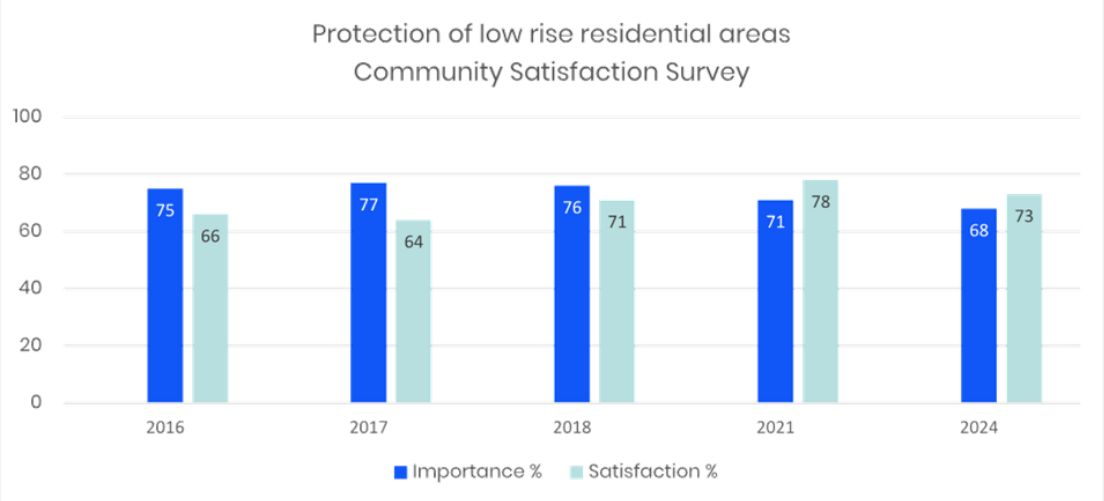
Operational Plan Actions 2026/27

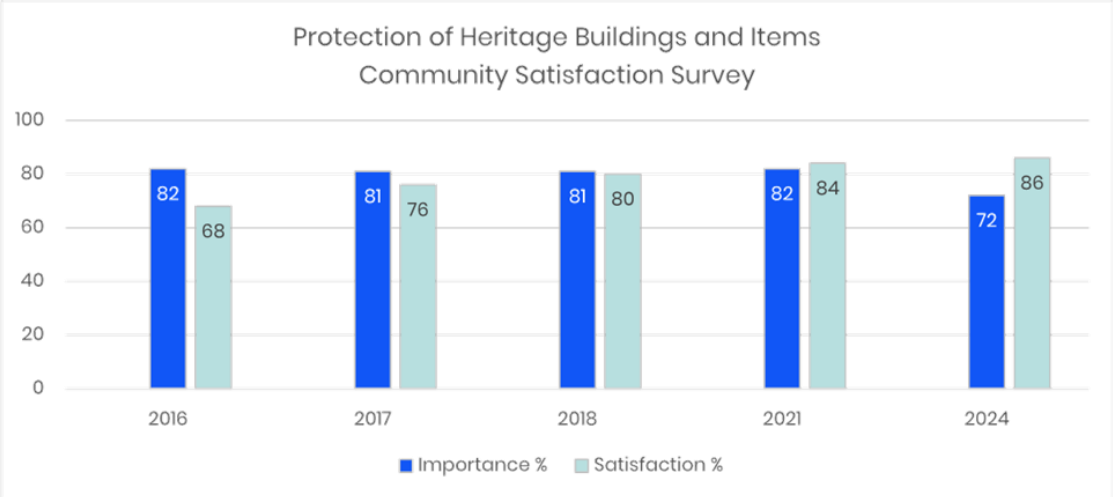
2.1.1.1	*Collaborate with Homes NSW for the delivery of 1,000 new public housing dwellings in the Inner West
2.1.2.1	*Deliver a new Inner West Development Control Plan (DCP) to encourage multi-generational and affordable housing and make renovating your home easier, prioritise well designed and good quality homes
2.1.2.2	*Include adaptable housing design controls in the new Inner West DCP
2.1.2.3	*Collaborate with Homes NSW for the delivery of 1,000 new public housing dwellings in the Inner West
2.1.2.4	Deliver an Infrastructure Delivery Plan and a new Developer Contributions Plan
2.2.1.1	*Complete a Council wide Local Environmental Plan (LEP) through the delivery of Our Fairer Future Stage 2
2.2.1.2	*Investigate additional entertainment precincts for the Inner West
2.2.1.3	*Advocate with the State Government for permission to develop Leichhardt Tramsheds into a park
2.2.1.4	*Create planning controls that allow the capacity for at least 7,800 dwellings by 2029

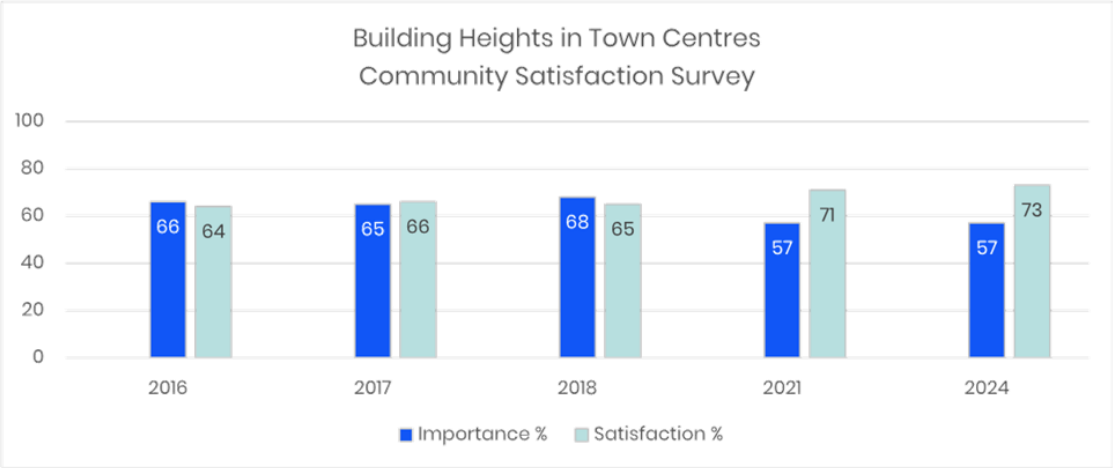
*Council priority


Managing Development
Community Satisfaction Survey
100
80
60
40
20
0
88
55
84
64
85
61
80
65
79
65
2016
2017
2018
2021
2024
Importance %
Satisfaction %


Long Term Planning for Council Area
Community Satisfaction Survey
100
80
60
40
20
0
89
67
86
71
86
76
82
79
86
76
2016
2017
2018
2021
2024
Importance %
Satisfaction %


Protection of low rise residential areas
Community Satisfaction Survey
100
80
60
40
20
0
75
66
77
64
76
71
71
78
68
73
2016
2017
2018
2021
2024
Importance %
Satisfaction %





Service Levels

Local Strategic Planning Statement (LSPS)	Comprehensive review of LSPS every seven years
Maintain up to date planning controls LEP/DCP/ Development contributions	80% within 180 working days submitted for Gateway Determination
Assess privately led planning proposals	80% within 180 working days submitted for Gateway Determination
Prepare and issue planning certificates	90% within five working days

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	888	900	912	925
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**888**	**900**	**912**	**925**
Expenses from Continuing Operations				
Employee Costs	5,602	5,829	5,948	6,156
Borrowing Costs	-	-	-	-
Materials & Services	2,184	2,344	2,144	2,144
Other Expenses	355	365	376	376
Depreciation & Amortisation	-	-	-	-
Total Expense	**8,140**	**8,539**	**8,468**	**8,676**
Total Surplus/(Deficit) before Funding	**(7,252)**	**(7,639)**	**(7,556)**	**(7,752)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(7,251)**	**(7,637)**	**(7,555)**	**(7,750)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	15,000	15,000	15,000	15,000
Overhead Allocation	(2,582)	(2,586)	(2,590)	(2,594)
Funding from/(to) Restricted Funds	(14,660)	(14,660)	(14,660)	(14,660)
Funding from/(to) General Funds	9,494	9,885	9,806	10,006
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

36. Traffic and Transport Planning

Directorate: Engineering

Responsible Officer: Manager, Traffic and Transport Planning

Description

This service is responsible for undertaking strategic transport planning, managing traffic and parking, and delivering the Road Safety Program.



Activities

- Develop and implement strategic transport plans
- Advocate to State Government to minimise impacts of major infrastructure
- Investigate Local Area Traffic Management (LATM) schemes and precinct parking studies
- Deliver the Transport for NSW Road Safety Program
- Manage Council's pay parking schemes (parking meter operations)
- Manage permit parking schemes

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 2: Liveable, connected neighbourhoods and transport	
Outcome 2.3	Integrated transport
Strategy 2.3.1	Prioritise active transport and manage and/or deliver transport infrastructure
Strategy 2.3.2	Improve public transport and related infrastructure
Strategy 2.3.3	Manage road network
Strategic Direction 3: Creative communities and a strong economy	
Outcome 3.2	A diverse and strong economy
Strategy 3.2.1	Implement strategies to assist business growth, innovation and new enterprises

Strategic Direction 5: Progressive, responsive and effective civic leadership	
Outcome 5.4	Collaboration and valued partnerships
Strategy 5.4.1	Advocate on emerging community issues

Delivery Program Principal Activities 2025-29

2.3.1	Deliver improved pedestrian and active transport outcomes in collaboration with stakeholders
2.3.2	Deliver improved public transport and electric vehicle infrastructure in collaboration with stakeholders
2.3.3	Deliver programs to improve road safety and manage traffic and parking
2.3.3	Manage works and activities on roads and footpaths
2.3.3	Implement Council's strategic transport plans
3.2.1	Support economic sustainability through strengthening business development including engagement, program access, place-based approaches, promotion, and working with stakeholders
5.4.1	Advocate to minimise impacts of state government infrastructure on our community

Operational Plan Actions 2026/27

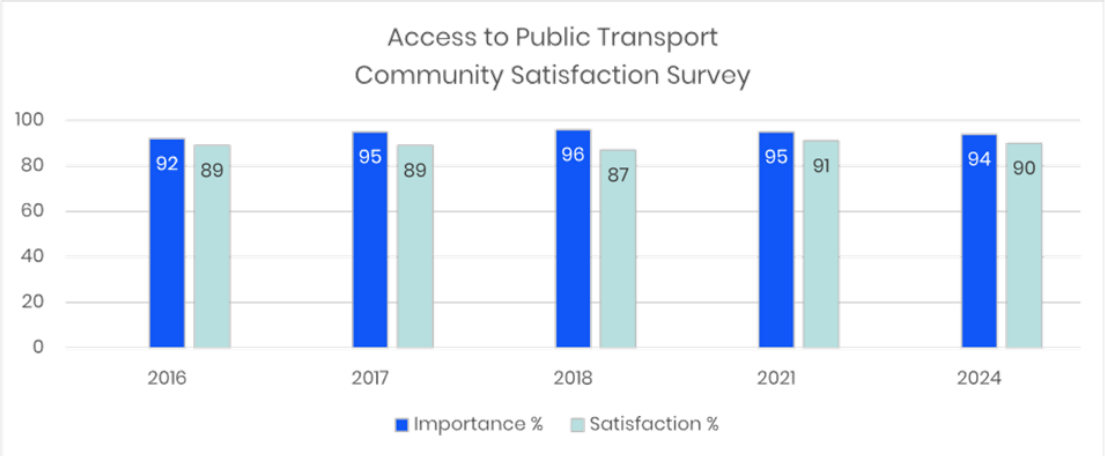
2.3.1.1	Implement Council's Bicycle Strategy and Action Plan
2.3.1.2	Support safe walking around local schools
2.3.1.3	*Commence design of the Iron Cove walk/ cycleway
2.3.1.4	*Plan for the Great Inner West Walk
2.3.2.1	Develop and implement Public Transport Position statement
2.3.2.2	Implement the Electric Vehicle Encouragement Plan
2.3.3.1	Upgrade Council's parking permit management system
2.3.3.2	Implement Council's Parking Strategy
2.3.3.3	Prepare Local Area Traffic Management (LATM) studies
3.2.1.1	*Trial loading zones outside music venues

5.4.1.1	Advocate to minimise impacts of state government infrastructure including WestConnex, Western Harbour Tunnel, Sydney Gateway

*Council priority

Key Performance Measures 2026/27

		Target
2.3.1a	Increase the number of people using the bicycle networks by 50% (Baseline TBC in 2025/26)	10%
2.3.2a	Increase the number of electric vehicle charging units (ports) in the LGA (Baseline 2024/25: 170)	200
2.3.2b	Increase in the mode shift towards public transport	20%









Service Levels

Assess applications for road closures and street parties	4-8 weeks from application
Administer statutory Local Traffic Committee	Local Traffic Committee – monthly
Investigate Local Area Traffic Management (LATM) schemes and precinct parking studies	Annual program delivered
Deliver the Transport for NSW Road Safety Program	Annual program delivered
Run child restraint and learner driver workshops	Two workshops held per year

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	4,203	4,420	4,505	4,732
Interest Income	-	-	-	-
Other Income	1	1	1	1
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**4,204**	**4,421**	**4,506**	**4,733**
Expenses from Continuing Operations				
Employee Costs	2,735	2,847	2,961	3,064
Borrowing Costs	-	-	-	-
Materials & Services	1,166	1,166	1,166	1,166
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**3,901**	**4,013**	**4,127**	**4,231**
Total Surplus/(Deficit) before Funding	**303**	**408**	**379**	**503**
Operating Grants & Contributions				
Operating Grants	87	87	87	87
Total Surplus/(Deficit) after Operating Grants	**390**	**495**	**466**	**590**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(1,261)	(1,264)	(1,267)	(1,271)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	871	769	802	681
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

37. Urban Ecology

Directorate: Planning

Responsible Officer: Senior Manager, Environment and Sustainability

Description

This service protects, enhances and manages natural areas, habitat, foreshores, biodiversity, water and soils across the Inner West. It delivers projects and operational maintenance programs and implements Council's ecology policies.



Activities

- Community native plant nurseries, citizen science and wildlife monitoring, bushcare, volunteer groups, verge gardens, advice about pests and native animals
- Grants and education programs, learning resources, creating habitat and native planting education
- Ecology policy, planning advice, input on GreenWay and other infrastructure projects, catchment planning, rivers engagement and education

Community Strategic Plan - Our Inner West 2041 Alignment

Strategic Direction 1: An ecologically sustainable Inner West	
Outcome 1.2	Resilient biodiversity
Strategy 1.2.1	Maintain, manage and improve vegetation and tree canopy
Strategy 1.2.2	Protect threatened species, connect and enhance natural areas, biodiversity corridors and sensitive habitats.
Outcome 1.3	Healthy waterways
Strategy 1.3.1	Implement water-sensitive policies, plans and projects
Strategy 1.3.2	Expand river swimming sites

Delivery Program Principal Activities 2025-29

1.2.1	Work with the community to restore natural areas
1.2.2	Prepare and implement biodiversity and supporting strategies, policies and plans
1.3.1	Develop localised approaches to water management through catchment planning
1.3.2	Collaborate on regional initiatives with stakeholder groups (SSROC, Parramatta River Catchment Group, and Cooks River Alliance)

Operational Plan Actions 2026/27

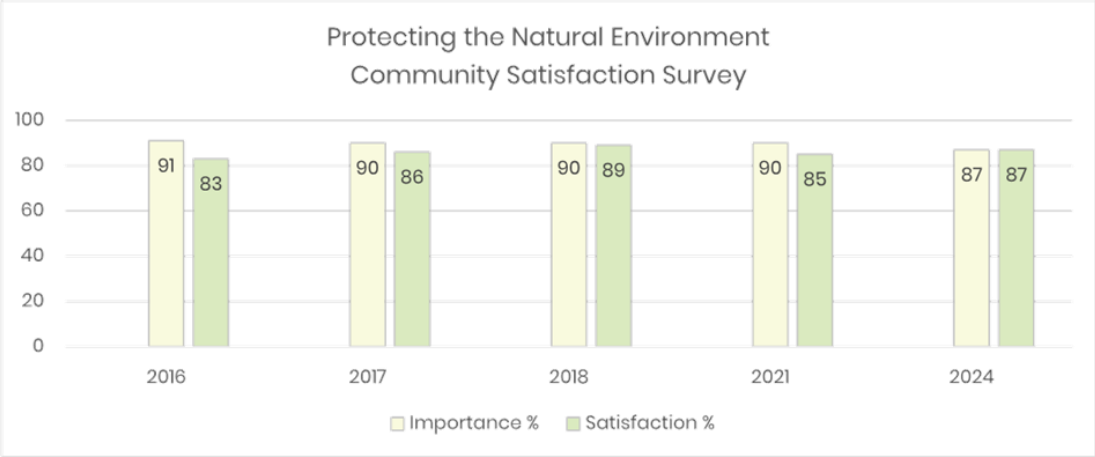
1.2.1.4	*Develop a further 2 Micro-forests in the Inner West to finalise one in every ward
1.2.2.1	Supply local native plants for Council's Natural Areas, priority biodiversity areas and to residents
1.2.2.2	*Progress actions in the Biodiversity Strategy in accordance with their agreed priorities
1.3.1.1	Prioritise opportunities to improve water quality in Inner West rivers
1.3.2.1	Continue to host the Parramatta River Catchment Group
1.3.2.2	Investigate the environmental feasibility of a swim site through water quality testing as part of the Mort Bay Plan of Management

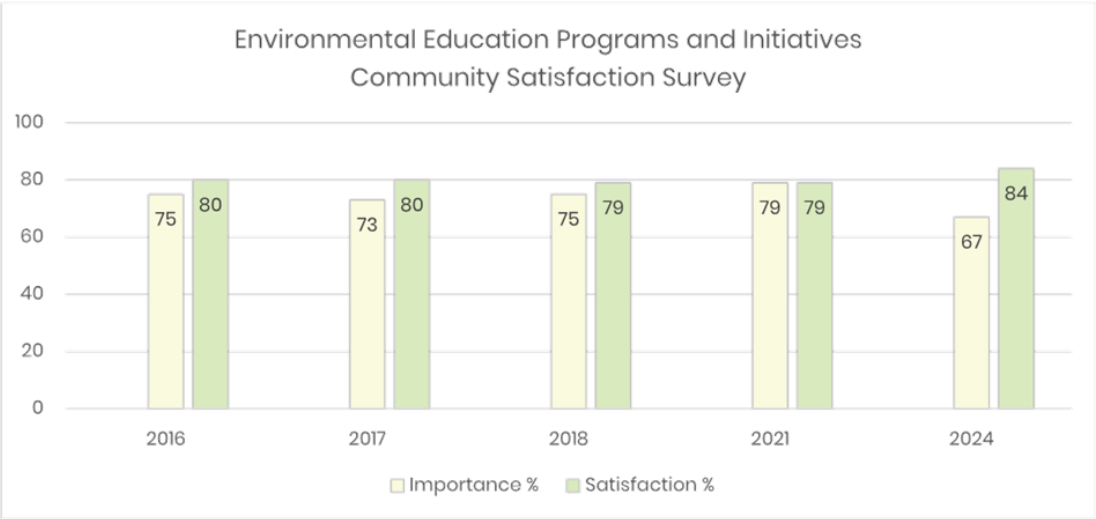
*Council priority

Key Performance Measures 2026/27

		Target
1.2.2a	Number of plants supplied by Council nurseries per year	8000
1.2.2b	Number of Citizen Science events facilitated by Council per year	30
1.2.2c	Number of environmental volunteer attendances per year	1400




Protecting the Natural Environment
Community Satisfaction Survey
100
80
60
40
20
0
91
83
90
86
90
89
90
85
87
87
2016
2017
2018
2021
2024
Importance %
Satisfaction %


Environmental Education Programs and Initiatives
Community Satisfaction Survey
100
80
60
40
20
0
75
80
73
80
75
79
79
79
67
84
2016
2017
2018
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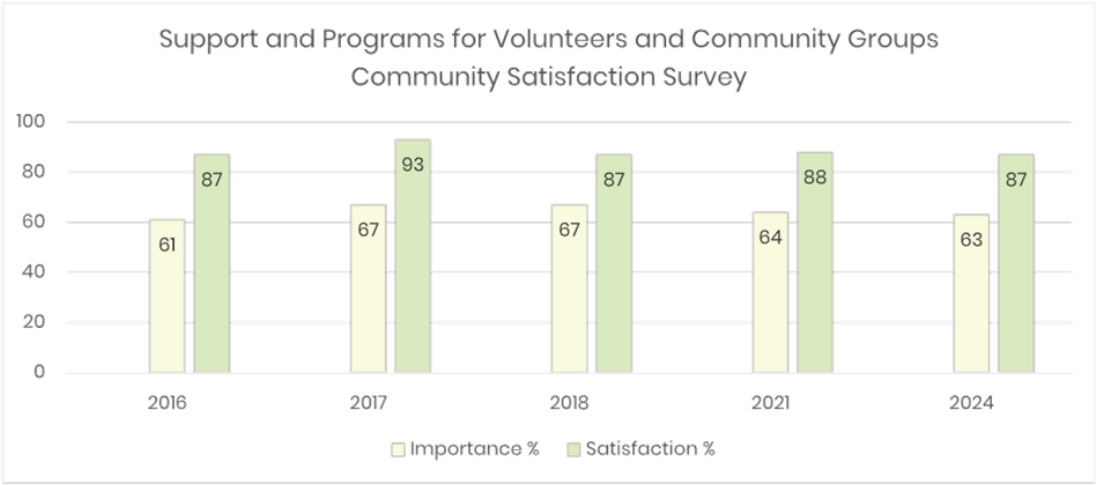
2024
Importance %
Satisfaction %


Support and Programs for Volunteers and Community Groups
Community Satisfaction Survey
100
80
60
40
20
0
61
87
67
93
67
87
64
88
63
87
2016
2017
2018
2021
2024
Importance %
Satisfaction %

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	14	14	14	14
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**14**	**14**	**14**	**14**
Expenses from Continuing Operations				
Employee Costs	1,569	1,632	1,697	1,756
Borrowing Costs	-	-	-	-
Materials & Services	1,223	1,223	1,223	1,224
Other Expenses	17	17	17	17
Depreciation & Amortisation	7	7	8	8
Total Expense	**2,816**	**2,880**	**2,945**	**3,005**
Total Surplus/(Deficit) before Funding	**(2,802)**	**(2,866)**	**(2,931)**	**(2,991)**
Operating Grants & Contributions				
Operating Grants	494	494	494	494
Total Surplus/(Deficit) after Operating Grants	**(2,308)**	**(2,372)**	**(2,437)**	**(2,496)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(26)	(27)	(28)	(29)
Funding from/(to) Restricted Funds	371	384	396	409
Funding from/(to) General Funds	1,963	2,015	2,068	2,116
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

38. Urban Forest

Directorates: Engineering / Planning

Responsible Officers: Senior Manager, Operations / Senior Manager, Regulatory Services

Description

This service protects, enhances and manages the urban forest comprising public and private trees.



Activities

- Deliver public tree planting program
- Maintain public trees
- Investigate unauthorised tree removal promptly and thoroughly for credible evidence
- Follow up on replacement replanting to ensure compliance with replacement tree requirements

Community Strategic Plan – Our Inner West 2041 Alignment

Strategic Direction 1: An ecologically sustainable Inner West	
Outcome 1.2	Resilient biodiversity
Strategy 1.2.1	Maintain, manage and improve vegetation and tree canopy

Delivery Program Principal Activities 2025-29

1.2.1	Maintain, manage and improve vegetation and tree canopy
1.2.1	Assess and determine tree referral applications

Operational Plan Actions 2026/27

1.2.1.1	*Continue the public tree planting program
1.2.1.2	Review LGA-Wide Maintenance Procedure for public tree management
1.2.1.3	Provide private tree assessments

Key Performance Measures 2026/27

		Target
1.2.1a	*Number of trees planted	1000
1.2.1b	Percentage of tree permit applications pruning or removal on private land assessed within 28 days	80%
1.2.1c	Input to development applications involving tree works provided within 14 days	70%

*Council priority



Service Levels

Customer service	Respond to customer requests within 10 days
Tree permits	Assess applications for tree pruning or removal on private land within 28 days
Development applications	Provide input to development applications involving tree works within 14 days

Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	26	27	28	29
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**26**	**27**	**28**	**29**
Expenses from Continuing Operations				
Employee Costs	1,089	1,133	1,179	1,220
Borrowing Costs	-	-	-	-
Materials & Services	3,729	3,775	3,822	3,871
Other Expenses	-	-	-	-
Depreciation & Amortisation	-	-	-	-
Total Expense	**4,818**	**4,909**	**5,001**	**5,091**
Total Surplus/(Deficit) before Funding	**(4,792)**	**(4,881)**	**(4,973)**	**(5,062)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(4,792)**	**(4,881)**	**(4,973)**	**(5,062)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(672)	(676)	(680)	(685)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	5,463	5,557	5,653	5,747
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

39. Urban Sustainability

Directorate: Planning

Responsible Officer: Senior Manager, Environment and Sustainability

Description

This service develops and implements climate change strategy, policy and projects, provides internal environmental sustainability advice and support to Council's service units. It supports the community through sustainability partnerships, projects and capacity building.



Activities

- Finalise the Climate Risk Assessment and develop and implement the Climate Adaptation Strategy
- Plan and support Carbon neutral Council operations
- Plan and support energy efficiency and solar capital works
- Plan and support phase out of gas from Council facilities to all electric
- Internal sustainability advice and support to Council units on policies, plans, projects
- Monitor and report Council water, energy, fuel consumption and carbon emissions
- Community environmental sustainability workshops and events including Inner West Green Living Centre program and Footprints EcoFestival
- Community Environmental Grants program
- Community gardens policy and support including facilitate the Community Gardens network
- Facilitate Sustainable Schools Network
- Support strategic planning to embed sustainability in Council planning controls

Community Strategic Plan - Our Inner West 2041 Alignment

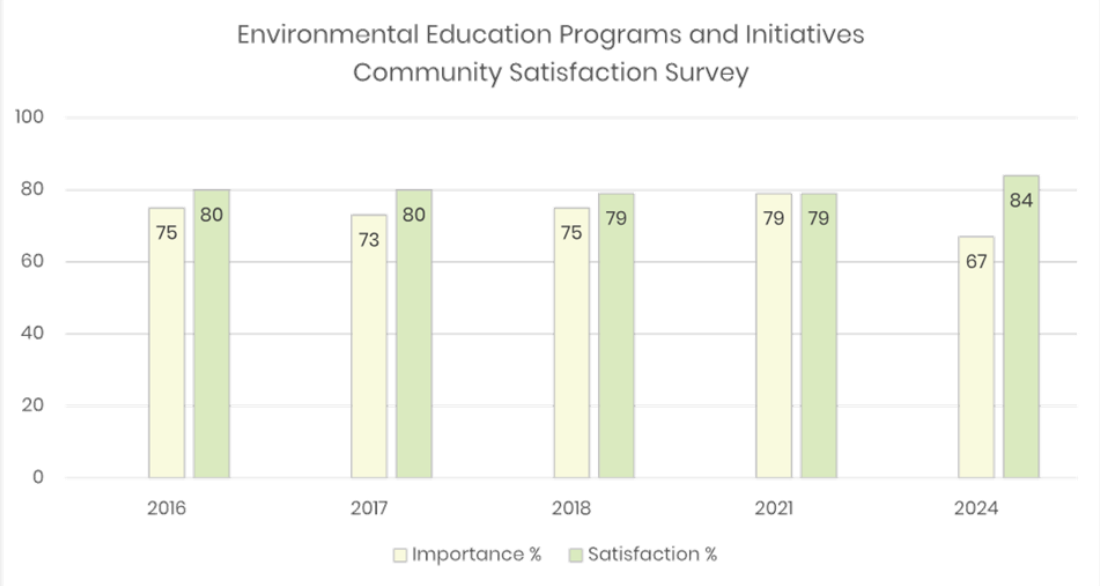
Strategic Direction 1: An ecologically sustainable Inner West	
Outcome 1.1	Sustainable Leadership
Strategy 1.1.1	Connect and share information, knowledge and tools to live sustainably
Outcome 1.4	Zero emissions
Strategy 1.4.1	Implement strategies to reduce and mitigate greenhouse gas emissions
Strategy 1.4.2	Build local resilience and adapt to climate change

Delivery Program Principal Activities 2025-29

1.1.1	Implement our climate and sustainability strategies through community networks, partnerships and programs
1.4.1	Implement our climate and greenhouse gas reduction strategies
1.4.2	Finalise the organisation-wide climate risk assessment and adaptation plan
1.4.2	Develop and implement climate change strategy, policy and projects, while providing internal environmental sustainability support

Operational Plan Actions 2026/27

1.1.1.1	Deliver Council's sustainability program at the Inner West Sustainability Hub
1.1.1.2	Deliver Community Environment Grants
1.1.1.3	Hold Council's EcoFestival
1.4.1.1	Deliver Council's low-income energy efficiency program
1.4.2.1	Develop and adopt the Climate Strategy



Key Performance Measures 2026/27

		Target
1.1.1a	Number of people attending sustainability engagements and education sessions per year at the Inner West Sustainability Hub	700
1.1.1b	Increase in total subscriptions for environment and sustainability social media per year	10,000
1.4.1a	Tonnes of carbon emissions generated by Inner West Council per year	<10,000
1.4.2a	Seminars and engagements on energy efficiency services undertaken annually such as solar power, battery storage and home electrification	4

Service Levels

Customer correspondence	Respond to customer correspondence within 10 days
Community sustainability engagements and workshops	Monthly



Budget

	2026/27 ($'000)	2027/28 ($'000)	2028/29 ($'000)	2029/30 ($'000)
Income from Continuing Operations				
General Revenue	-	-	-	-
User Charges & Fees	-	-	-	-
Interest Income	-	-	-	-
Other Income	-	-	-	-
Rental Income	-	-	-	-
Profit or (Loss) on Disposal	-	-	-	-
Total Income	**-**	**-**	**-**	**-**
Expenses from Continuing Operations				
Employee Costs	1,436	1,494	1,554	1,456
Borrowing Costs	-	-	-	-
Materials & Services	374	374	374	374
Other Expenses	60	60	60	60
Depreciation & Amortisation	-	-	-	-
Total Expense	**1,870**	**1,929**	**1,988**	**1,890**
Total Surplus/(Deficit) before Funding	**(1,870)**	**(1,929)**	**(1,988)**	**(1,890)**
Operating Grants & Contributions				
Operating Grants	-	-	-	-
Total Surplus/(Deficit) after Operating Grants	**(1,870)**	**(1,929)**	**(1,988)**	**(1,890)**
Funding Contributions & Overhead Allocations				
Capital Grants & Contributions	-	-	-	-
Overhead Allocation	(1,791)	(1,791)	(1,792)	(1,793)
Funding from/(to) Restricted Funds	-	-	-	-
Funding from/(to) General Funds	3,660	3,720	3,781	3,684
Total Surplus/(Deficit) after Capital Grants, Contributions & Funding	**-**	**-**	**-**	**-**

Good Neighbour Policy 2026

Engagement Outcomes Report

30 March – 27 April 2026

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Promotion and engagement methods 5
Summary of feedback 6
Next steps 7

Summary

From 30 March 2026 to 27 April 2026, the community was invited to provide feedback on the revised Good Neighbour Policy 2026.

During the engagement period 383 people visited the Your Say project page.

Ninety-seven participants downloaded the draft Good Neighbour Policy.

Eleven participants completed the online survey and one email submission was received.

67% of respondents supported the revised Policy. Supporters felt the policy strikes an appropriate balance between protecting residential amenity and supporting live music, arts, events and local businesses while encouraging shared responsibility and early resolution with Council as a local point of contact.

Those who were unsure or did not support the policy raised concerns that vibrancy may outweigh amenity and that regulatory roles are unclear.

Project background

Following the introduction of the Vibrancy Reforms, Liquor and Gaming NSW became the lead regulator for noise complaints from licensed premises, removing Council's role. This has resulted in an update to the Policy to reflect this change. The amendments in the Policy are to distinguish between licensed and non-licensed premises, clarify complaint handling processes and define the respective roles of Liquor and Gaming NSW and Council.

Community engagement was undertaken to gather feedback from residents, businesses and stakeholders on whether the Good Neighbour Policy is clear, fair and practical. The feedback helps Council to ensure that the Policy appropriately balances residential amenity with supporting local businesses prior to its adoption.

Promotion and engagement methods

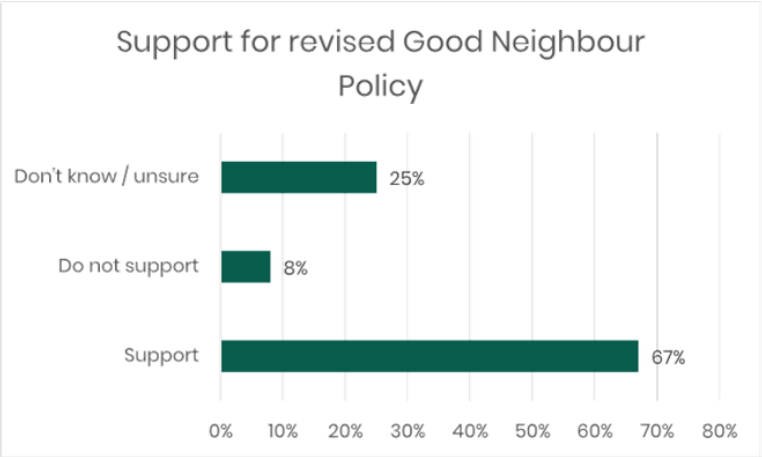
Promotion method	Stakeholders engaged
Project page on Your Say Inner West	**383** people viewed the project page **97** downloads of the draft document
Emails to key stakeholders	**1,821** registered members on the Your Say Inner West platform
Council's social media	4 posts (Facebook and Instagram) 15,556 people reached - 49 likes - 7 comments (primarily unrelated to the Policy) - 4 shares

Engagement method	Stakeholders engaged
Online survey	**11** surveys completed
Direct contact from residents	**1** email from an individual

Summary of feedback

Online Survey

Majority of respondents supported the revised Good Neighbour Policy. The chart below shows the outcomes:



Key reasons for support are:

- Balanced and supportive approach to both amenity and vibrancy
- Clearer process for managing noise and activity
- Recognition of shared responsibility between Council and LGNSW
- Alignment with State Government regulation

Key reasons for being unsure or not in support are:

- Fears that vibrancy could be prioritised over amenity
- Roles and regulatory responsibilities were unclear
- Definition of 'activity' is unclear

Next steps

A report including this feedback will be considered by Council for a decision on whether to adopt the Good Neighbour Policy.

Jack Shanahan Reserve Plan of Management and Masterplan – Public Exhibition

Engagement Outcomes Report

30 January to 13 March 2026

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Executive Summary

From 30 January to 13 March 2026, the community was asked to provide feedback on proposed improvements to Jack Shanahan Reserve, Dulwich Hill, including a draft masterplan and an associated Plan of Management.

Feedback was received through an online survey, an on-site engagement session and emails.

In total, 28 online survey responses were received, 26 people attended an on-site engagement session and 10 emails were received.

Overall feedback received supported the draft plans including majority (75%) of the online survey.

Key themes raised included support for improved lighting and safety, amenity upgrades and concerns of conflict between the GreenWay and proposed parking at Hercules Street.

Project background

Jack Shanahan Reserve is a local park in Dulwich Hill that provides a skate facility, tennis and basketball half-court, amenities building, shared paths and a picnic/BBQ area. The Reserve is community land managed by Inner West Council under a lease with the Transport Asset Manager (TAM) and a site-specific Plan of Management is required under the Local Government Act 1993. The draft Masterplan and draft Plan of Management set out a 10-year framework for potential upgrades and ongoing management, balancing recreation, access, safety, amenity and environmental values.

In April and May 2024, we sought feedback from the community about what they liked, did not like and what was missing from Jack Shanahan Reserve. The results of this consultation informed the draft Masterplan and draft Plan of Management

The purpose of this consutlation was to seek community feedback on the draft plans. Feedback will inform refinement of the draft masterplan and Plan of Management where appropriate prior to Council adoption.

INNER WEST

Promotion and engagement methods

Promotion method	Stakeholders engaged
Project page on Your Say Inner West	**513** people viewed the project page **235** downloads of the draft documents
Emails to key stakeholders	**1,670** registered members on the Your Say Inner West platform
Council's social media	**1 post** across Facebook and Instagram **6,300** people reached **60** likes **13** shares
Posters	**3** within the park
Letters	**Letters were distributed with a 400m radius from park**

Engagement method	Stakeholders engaged
Online survey	**28** surveys completed
Direct contact from residents	**10** emails received
On-site engagement pop-up	**26** attendees gave **32** comments

Who did we hear from?

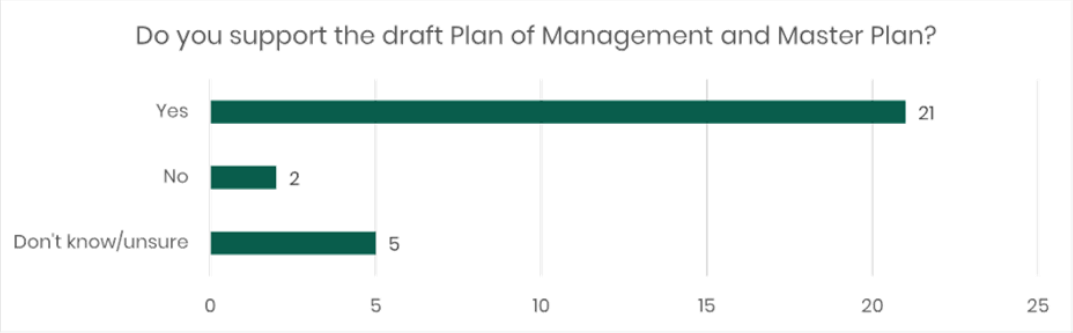
Council gathers demographic information through registration to Your Say Inner West to help understand who has responded and whether further targeted engagement may be required.

Majority of respondents lived in the Inner West (89%) with 50% living in Dulwich Hill and 18% in Marrickville.

Summary of feedback

Online survey

A total of 28 participants completed the survey. Participants were asked if they support the draft plans and to provide any comments. Of the 28, 22 provided comments.



You said	Council response
Do not support the proposal to provide additional parking on Hercules Street as it impacts GreenWay movements, traffic safety at a blind corner, and mature trees and habitat. **Retain or upgrade existing parking elsewhere rather than expanding parking on Hercules Street.**	Council will consider alternative parking arrangements to meet access needs with fewer impacts in the refined plans. Parking changes to Hercules Street will not be progressing. This opportunity will be removed from the master plan.

Support the improved lighting. **Include low-spill, biodiversity-sensitive lighting along key paths and of active areas to improve safety and use after-dark.**	Council will consider lighting type, placement and operating hours during detailed design, balancing safety, amenity, biodiversity outcomes and operational considerations.
Support the beginner-friendly skate elements and half-pipe.	Detailed design will consider size, skill progression and activity shortfalls across the Inner West.
Support the playground. **Move the playground away from the skate areas and reduce the loss of flat, open grass space.** **Incorporate some conventional play elements (e.g., swings) alongside nature play**	The finalised plans will explore a different playground location.
Improve the amenities building. **Support for the food and beverage tenancy/ cafe.**	Any future upgrades or tenancy opportunities would be subject to feasibility assessment, procurement processes, and ongoing operational considerations
Support increased biodiversity, protect existing trees and habitat. **Improve weed management and maintenance to maintain visibility and improve perceived safety.**	Council notes support for biodiversity improvements and during detailed design of any park elements, consider planting design that balances habitat, visibility, safety principles and maintenance requirements.
Widen paths and more clearly separate between bicycle and pedestrian movements. **Support the pathway loop track.**	Council notes that this park is highly trafficked especially with the GreenWay and proximity to Dulwich Hill light rail and will continue to monitor pathway use and potential conflicts between cyclists and pedestrians.

Provide a second basketball hoop / court.	Council notes the suggestion of a secondary basketball hoop.

Onsite/face to face engagement activity

A face to face engagement session was held at Jack Shanahan Reserve on Thursday 12 February 2026 5.30-7pm. 26 community members attended the session.

Large prints of the masterplan for Jack Shanahan Reserve were available on the day. Community members were given sticky notes and encouraged to add comments to the maps.

Key theme	Comemnts
Parking	Opposed relocating/adding parking on Hercules Street. Other comments sought a kiss-and-ride and accessible space and noted the existing parking function for public transport pick-up/drop-off.
Lighting and Surveillance	Lighting to courts and maintaining/improving lighting (including solar options) and suggested CCTV.
Art and graffiti management	More art, including art integrated into the skate surface, and suggested murals to reduce tagging. One comment noted appreciation of recent repainting.
General Upgrades and Improvements	Suggestions included fixing an informal track near the light rail, support for improving spectator areas/BBQ, and installing seating along the rail edge.
Skate Upgrades	Skate-focused comments prioritised a small half-pipe/mini ramp, with suggested heights ranging approximately 2–5 ft. Several comments supported swapping the mini ramp and playground locations due to safety concerns. Additional skate feature suggestions were recorded (e.g., return ramps/curbs).

Email submissions

Council received 10 emails raising support, suggestions and concerns.

You said	Council response
Strong opposition to perpendicular parking on Hercules Street, citing conflict with the GreenWay shared path, traffic safety and potential impacts to mature trees and habitat. Alternative suggestions to upgrade other nearby parking areas.	Council will consider alternative parking arrangements to meet access needs with fewer impacts in the refined plans. Parking changes to Hercules Street will not be progressing.
Strong support for improved lighting for safety and park use after dark, with suggestions including atmospheric lighting such as festoons and improved lighting along key movement routes such as between the GreenWay and Dulwich Hill light rail.	Lighting design would be developed with regard to safety standards, spill impacts, biodiversity considerations and operational requirements
Support for a playground but request a mix of nature play and conventional equipment (e.g., swings/slide). Limit loss of green space and queried opportunities to retain or create flatter grass areas.	The finalised plans will explore a different playground location and look to include conventional equipment contingent on budget.
Suggestions for the location and size of a new half-pipe (including placing it in a more visible location). Suggestion to explore a larger 'vert-style' ramp to address a perceived gap in regional skate infrastructure.	Any final scope would depend on space, safety, feasibility and budget considerations and may require additional technical input.
Support for better toilets and a café/tenancy. Request for a small events/stage activation. Caution about commercial feasibility and maintenance/waste management needs.	Any tenancy or event infrastructure would be subject to feasibility and management arrangements, including noise, waste and operational impacts.

Request that an area be considered for formal off-leash dog use.	There are currently no plans to include a formal off-leash area in this location.

Next steps

Where possible key themes identified in the engagement will be incorporated into the refinement of the Masterplan and Plan of Management for Jack Shanahan Reserve.

Final documents and a recommendation will be reported to Council for consideration and adoption.

Those who provided feedback through the online survey or email will be advised when the final masterplan and Plan of Management are scheduled to be reported to Council for consideration.

TaylorBrammer

JACK SHANAHAN RESERVE, DULWICH HILL

PLAN OF MANAGEMENT

For: Inner West Council
Adopted: x x x x



Council acknowledges the Gadigal and Wangal peoples of the Eora Nation, who are the traditional custodians of the lands in which the Inner West Local Government Area is situated. We celebrate the survival of Aboriginal and Torres Strait Islander cultures, heritage, beliefs and their relationship with the land and water. We acknowledge the continuing importance of this relationship to Aboriginal and Torres Strait Islander peoples living today, despite the devastating impacts of European invasion. We express our sorrow for past injustices and support the rights of Aboriginal and Torres Strait Islanders to self-determination.

Foreword

This plan of management (PoM) has been prepared by Taylor Brammer Landscape Architects Pty Ltd in association with CGM Planning and Development Pty Ltd for Inner West Council and provides direction as to the use and management of council-managed Reserves classified as 'community land' in the Inner West area. The PoM is required in accordance with Section 36 of the *Local Government Act 1993*.

This site-specific PoM addresses the management of Jack Shanahan Reserve, Dulwich Hill. The PoM outlines the way the land will be used and provides the framework for Council to follow in relation to the express authorisation of leases and licence on the land.

Document / Status Register

Issue	Date	Purpose	Approved
01	26 JUL 2024	INTERNAL DRAFT	AL
02	12 AUG 2024	DRAFT FOR REVIEW	AL
03	01 NOV 2024	COUNCIL COMMENT	AL
04	28 NOV 2024	FOR EXHIBITION	AL
05	18 DEC 2024	FOR EXHIBITION	AL
06	06.AUG 2025	FOR EXHIBITION	AL
07	12.05.2026	FOR ADOPTION	AL

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Glossary of Terms

Term	Definition
LG Act	*Local Government Act 1993*
TAM	Transport Asset Manager
PoM	Plan of Management
LGA	Local Government Area
LEP	Local Environmental Plan

1.0 Introduction

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1 Introduction

1.1 What is a Plan of Management?

A Plan of Management (PoM) provides the framework for managing public land. It sets out how public land is intended to be used, managed, maintained and enhanced in the future.

A PoM is required to be prepared for public land which is classified as community land under the *Local Government Act 1993 (LG Act)*. This PoM has been prepared in accordance with the requirements of the Act.

This PoM is to be read in conjunction with the Draft Masterplan prepared by Taylor Brammer Landscape Architects Pty Ltd which includes comprehensive site analysis along with illustrations of the proposed improvements to Jack Shanahan Reserve.

The adopted PoM authorises the implementation of any Council-approved site masterplan that is consistent with the adopted PoM, the category core objectives, and the PoM's authorised uses and development.

1.2 Why Prepare a Plan of Management?

Jack Shanahan Reserve is public land, classified as community land under the LG Act. The LG Act requires that a PoM be prepared for all public land that is classified as 'community land' under that Act.

This PoM provides the basis for long-term management of Jack Shanahan Reserve in a manner that respects the values and significance of the Reserve. It also sets out directions and provides a framework for the strategic and operational use of the Reserve.

A PoM has never been prepared for Jack Shanahan Reserve and as a result, a document is required that outlines the framework for managing the Reserve and identifying appropriate uses for the Reserve in a contemporary setting.

Community Land must not be sold and can not be leased or licensed for more than twenty-one years except with Local Government Minister approval for up to 30 years. Any lease or license must be authorised by this PoM. In addition, it may only be leased or licensed for more than five years subject to public notification.

As the population and housing demands of the Inner West increases so will the pressure on existing open space and the ability for parks and Reserves to cater for a range of growing user demands and needs. A PoM therefore provides guidance as to how to best manage Jack Shanahan Reserve in the long-term and promote equitable and fair use of the Park to meet community needs.

Factors influencing the need to prepare a PoM include:

1. Increasing population and the need to balance expectations and fair use for open space;
2. Ageing population will impact the need to provide accessible and equitable open space for elderly;
3. Changes to local demographics and increases in medium-high residential will influence access to open space and facilities;
4. Expectations of quality recreational experiences; and
5. Ageing infrastructure and the need to provide a safe and high quality environment.

1 Introduction

1.3
Relationship to Community Strategic Plan

This PoM reinforces the vision, issues and recommendations stipulated in The Inner West Community Strategic Plan - Our Inner West 2036. The Community Strategic Plan outlines 5 strategic directions for future growth, development and sustainability for the Inner West community. All 5 of the strategic directions are pertinent in the development of this PoM, those are as follows:

1. An ecologically sustainable Inner West
2. Livable, connected neighbourhoods and transport
3. Creative communities and a strong economy
4. Healthy, resilient and caring communities
5. Progressive, responsive and effective civic leadership



Our Inner West 2036 - The Inner West Community Strategic Plan

1.4
Purpose of this Plan

The purpose of the Plan is to provide an integrated approach to the management of Jack Shanahan Reserve to ensure its place as a valued recreational space within the Inner West Council.

The Plan seeks to recognise the significance of the Reserve, particularly its active recreational significance in the local setting. Community consultation has indicated strong interest in the Reserve and how it is used and managed in the long-term.

The Plan aims to set out a way to appropriately manage the Reserve and improve recreational facilities to meet these demands over the next 10 years.

The purpose of this PoM is to:

1. Contribute to Council's broader strategic goals and vision as set out in The Inner West Community Strategic Plan
2. Ensure compliance with the *LG Act*
3. Provide clarity in the future development, use and management of the community land
4. Ensure consistent management that supports a unified approach to meeting the varied needs of the community.

1.5
Life of the Plan

This PoM will require regular review in order to align with community values and changing community needs, and to reflect changes in Council priorities. Council has determined that it will review the PoM within 10 years of its adoption. However, the performance of this PoM will be reviewed on a needs basis to ensure that the Reserve is being managed in accordance with the PoM, is well maintained and provides a safe environment for public enjoyment.

The community will have an opportunity to participate in reviews of this PoM via community consultation.

1 Introduction

1.6

Exhibition and adoption of this plan

This PoM was placed on public exhibition from *30th January 2026 to 13th of March 2026* in accordance with the requirements of section 38 of the LG Act. A total of *64* submissions were received. Inner West Council considered these submissions before approval by Council to adopt the PoM on *[insert date and Council meeting details].* In accordance with section 39 of the LG Act, prior to being placed on public exhibition, the draft PoM was also referred to the Transport Asset Manager (TAM), which is a NSW State-owned corporation, as the owner of the land.

1.7

Exhibition and adoption of this plan

The LG Act section 40A Public hearing in relation to proposed plans of management requires Council to hold an independently chaired public hearing for Council owned or managed community land, or parts of community land where categories are assigned for the first time or amended from a previous PoM.

Land in Jack Shanahan Reserve is a parcel of community land owned by TAM and managed by Council that has not previously had any community land categories assigned as the land has not had an adopted PoM.

Council is required to consider a report of the public hearing prior to any adoption of this PoM.

2.0 Background

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2 Background

2.1 Location and Description

Jack Shanahan Reserve is located in Dulwich Hill, a suburb situated in Sydney's Inner West. The site sits within the Djarrawunang (Ashfield Ward) of the Inner West Council, which is the local indigenous word for Magpie.

The site is situated to the north of Cooks River, a tributary of Botany Bay. The site is situated to the southern peripheries of the Inner West Council region, with Canterbury-Bankstown the neighboring council to the South. Refer to fig 1.

The Reserve is bounded by Sydney Trains heavy rail on the south, Dulwich Hill light rail terminus on the east, and Hercules Street on the north and west. The heavy rail is to be part of the Sydney Metro expansion to Bankstown, making it a significant boundary of the site.

Key features of the Reserve are a skate park, a tennis court, a basketball half court and an amenities building and a pedestrian footpath connecting Dulwich Hill light rail station to Terrace Road in the Reserve.

The Reserve is an important destination for local residents and also attracts a number of residents from adjoining suburbs in the inner west due to its much loved skate park. The Reserve is often used by pedestrians and cyclists as an off-street route to Dulwich Hill train station and light rail stop.

The Reserve also makes up part of the GreenWay masterplan, adopted by Council in 2018. The GreenWay missing links construction programme is building a direct link to the top of the Reserve to the GreenWay shared path and adjacent Hercules Parklands.



Fig 1. Aerial Image of Reserve and context. - Source: Nearmaps

2 Background

2.2 Demographic Analysis

2.2.1 Inner West Council

The Inner West Council Local Government Area (LGA) area is located 5km west of the Sydney Central Business District (CBD)

The LGA was established when the former councils of Ashfield, Leichhardt and Marrickville amalgamated in May 2016. Inner West Council has five wards: Ashfield, Balmain, Leichhardt, Marrickville, and Stanmore.

The Inner West Council has a resident population of 192,000 people, and spans 36km² from the banks of Parramatta River at Birchgrove in the north east, to the Cooks River at Dulwich Hill in the south west.

2.2.2 Open Space Users

The Inner West's open spaces are frequented sites for recreation and exercise. The most common types of open spaces in the Inner West are:

- Parks (80% of people using them at least weekly)
- Footpaths, streets and town centres (75% at least weekly)
- Sporting fields/courts (38% at least weekly)
- Aquatic centres/baths (37% at least weekly)
- Children's playgrounds (36% at least weekly)

Jack Shanahan Reserve is an important part of Inner West Council's park portfolio due to its designated skate park and proximity to transport links.

2.3 Facilities and Assets

2.3.1 Facility Inventory


Shared pedestrian / cycle path
200m (approx)


Skate Park
Main Park and 'Snake Run'


Basketball Half Court
1


Tennis courts
1


Bike racks
Multiple


BBQ and picnic shelters
1


Toilet blocks
1


Car parking
~4 (plus on-street parking)

2 Background

2.4 Site Analysis

This PoM is to be read in conjunction with the Draft Masterplan by Taylor Brammer Landscape Architects Pty Ltd which includes detailed Site Analysis of the site and the area.

The key findings contained in the Masterplan document relevant to the PoM include the following;

Aboriginal History
Gadigal and Wangal land within the Eora Nation.

Post European Colonisation History
The Suburb of Dulwich Hill was part of a land grant to Thomas Moore, who was the colony's ship builder, and was highly prized for its timber stands. Throughout the course of the late nineteenth and early twentieth century, the suburb developed a small village amongst residential subdivision.

Zoning
Jack Shanahan Reserve is currently classified by Council as Neighbourhood Park and is in zone SP2 Rail Infrastructure Facilities, as per the Inner West LEP 2022.

Landform and topography
The site slopes steeply inwardly, on all three sides, creating a sense of enclosure and also affecting surveillance and sight lines.

Existing vegetation
The pre-1750 vegetation community that existed within the site boundary of Jack Shanahan Reserve is Sydney Turpentine-Ironbark Forest (Wet Sclerophyll).

The predominate, site specific vegetation character includes a mix of endemic Sydney species and exotic species.

Several mature trees exist throughout the park, namely, casurina, species which line the park's boundaries and provide screening from the train and light rail tracks. In recent years there has been several new trees planted within the open grassed area, mostly native species. The GreenWay masterplan and GreenWay Review of Environmental Factors has issued these planting guidelines.

Refer Jack Shanahan Reserve Draft Masterplan, prepared by Taylor Brammer Landscape Architects, available on Council's website for detailed information.

2 Background

2.5 Ownership and Management

Table 1	
Ownership Detail	**Description**
Address	The Parade, Dulwich Hill 2203
Ownership	Transport Asset Manager (TAM) NSW
Management	Council management under a lease from TAM
Manager	Inner West Council
Area	Approx. 11,500m2
Lot	Part Lot 1 DP 1065311
Land Category	Community Land categorised as Park and Sportsground
Zoning	SP2 Rail Infrastructure Facilities (under Inner West Local Environmental Plan 2022)
Leases	None issued or granted by Council
Park Hierarchy	Local Park

2 Background

2.6 Local Government Act

The Local Government Act 1993 (LG Act) identifies that Councils must prepare and adopt Plans of Management for all community land.

The Act states that the Plan must identify the following:

1. Category of land;
2. Objectives and performance targets of the Plan with respect to land;
3. Means by which Council proposes to achieve the Plan's objectives and performance targets;
4. Manner in which Council proposes to assess its performance with respect to the Plan's objectives and performance targets.

2.7.1 Community Land Categories

All community land is required to be categorised as one or more of the following categories.

The assignment of categories to the land is guided by the Local Government (General) Regulation 2021 Division 1 Guidelines for the categorisation of community land.

The LG Act defines five categories of community land:

- Park for areas primarily used for passive recreation.
- Sportsground for areas where the primary use is for active recreation involving organised sports or the playing of outdoor games.
- General community use for all areas where the primary purpose relates to public recreation and the physical, cultural, social, and intellectual welfare or development of members of the public. This includes venues such as community halls, scout and guide halls, and libraries.
- Cultural significance for areas with Aboriginal, aesthetic, archaeological, historical, technical, research or social significance.
- Natural area for all areas that play an important role in the area's ecology. This category is further subdivided into bushland, escarpment, foreshore, watercourse and wetland categories.

There are two community land categories applied to the land in this PoM for Jack Shanahan Reserve:

- **Park; and**
- **Sportsground**

Jack Shanahan Reserve is classified as community land and categorised as Park and Sportsground. The areas of these categorisations can be found in Appendix 7.3. The purpose of categorising land is to set core objectives to ensure the essential nature of the land and how that may best be managed. It also enables community land to be managed more appropriately as to achieve a responsible balance between protection of relevant values and use of the land by the community.

The core objectives for each category are set out in the LG Act Division 2 Use and management of community land.

2.7.2 Objectives of Park

The core objectives for management of community land categorised as Park are:

1. *To encourage, promote and facilitate recreational, cultural, social and educational pastimes and activities.*
2. *To provide for passive recreational activities or pastimes and for the casual playing of games.*
3. *To improve the land in such a way as to promote and facilitate its use to achieve the other core objectives for its management.*

2.7.3 Objectives of Sportsground

The core objectives for management of community land categorised as Sportsground are:

a. *To encourage, promote and facilitate recreational pursuits in the community involving organised and informal sporting activities and games.*
b. *To ensure that such activities are managed having regard to any adverse impact on nearby residences.*

2 Background

2.7.4 Category Map

Please refer Appendix 7.3 for land categorisation map.

2 Background

2.7.5 Guidelines for Categorising and Core Objectives

Additionally to the LG Act, The Local Government (General) Regulation 2021, Part 4 Division 1 also provides clear guidance to the assignment of categories on community land.

Guidelines for Categorisation:

- **Park:** A Park is an open space used for non organised recreational, social, educational and cultural pursuits.
- **Sportsground:** A Sportsground is an open space used or proposed to be used primarily for active recreation involving organised sports or the playing of outdoor games.

2.8 State Environmental Planning Policy

Division 12 of Transport and Infrastructure SEPP (2021) identifies that certain works are permitted without consent where it is carried out by or on behalf of a council on a public Reserve under the control of or vested in the Council.

Division 12 of Transport and Infrastructure SEPP (2021) is provided in Section 7.2 of the Appendix.

2 Background

2.8 Inner West Local Environmental Plan

Inner West Local Environmental Plan 2022 (LEP) is the principle document that guides planning, development and sets the framework and land use structure for Inner West. It ensures that land is appropriately used to meet the needs of the community through land zoning, development standards and heritage protection.

Some of the Plan's main aims and objectives are:

a. *To protect and promote the use and development of land for arts and cultural activity, including music and other performance arts,*
b. *To conserve and maintain the natural, built and cultural heritage of Inner West,*
c. *To reduce community risk from and improve resilience to urban and natural hazards,*
d. *To encourage walking, cycling and use of public transport through appropriate intensification of development densities surrounding transport nodes,*
e. *To create a high quality urban place through the application of design excellence in all elements of the built environment and public domain,*
f. *To prevent adverse social, economic and environmental impacts on the local character of Inner West,*
g. *To prevent adverse social, economic and environmental impacts, including cumulative impacts.*

2.9.1 Zoning

Clause 2.2 of the LEP outlines the zoning requirements for land within the Inner West. Jack Shanahan Reserve is zoned as SP2 Rail Infrastructure Facilities.

Below describes the objectives and development permitted with and without consent for SP2 Rail Infrastructure Facilities:

1 Objectives of zone

- To provide for infrastructure and related uses.
- To prevent development that is not compatible with or that may detract from the provision of infrastructure.
- To protect and provide for land used for community purposes.
- To provide for public, community and social infrastructure.

2 Permitted without consent

Nil

3 Permitted with consent

Aquaculture; Environmental protection works; Recreation areas; Roads; The purpose shown on the Land Zoning Map, including any development that is ordinarily incidental or ancillary to development for that purpose

4 Prohibited

Any development not specified in item 2 or 3

Although a Special Purpose SP2 zone for rail infrastructure facilities exists on the land the current uses fall within the definition of 'recreation area' and are permitted with consent.

3.0 Basis for Management

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3.3	Council's Strategic objectives and policies	21
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3 Basis for Management

3.1 Basis of Management

Inner West Council intends to manage its community land to meet:

- Assigned categorisation of community land
- The LG Act guidelines and core objectives for community land
- Council's strategic objectives and priorities
- Development and use of the land outlined in Section 6 of the LG Act.

3.2 Guidelines and core objectives for management of community land

The management of community land is governed by the categorisation of the land, its purpose (where Crown Land), and the core objectives of the relevant category of community land. Council may then apply more specific management objectives to community land, though these must be compatible with the core objectives for the land.

The guidelines for Categorisation of community land are set out in the Local Government (General) Regulation 2021. The core objectives for each category are set out in the LG Act. The guidelines and core objectives for land categorised as Park and Sportsground are set out in this PoM at Sections 2 and 5.

Community land is valued for its important role in the social, intellectual, spiritual and physical enrichment of residents, workers, and visitors to the Inner West Council area.

The intrinsic value of community land is also recognised, as is the important role this land plays in biodiversity conservation and ecosystem function.

Inner West Council encourages a wide range of uses of community land and intends to facilitate uses which increase the activation of its land, where appropriate. Within buildings, and recreational and sporting facilities in particular, Inner West Council intends to permit and encourage a broad range of appropriate activities.

3 Basis for Management

3.3 Council's Strategic objectives and policies

The Recreation Needs Study - A Healthier Inner West (the study) was commissioned by Inner West Council in 2021. This report provided an analysis of the existing parklands within the LGA, including their current and predicted usage.

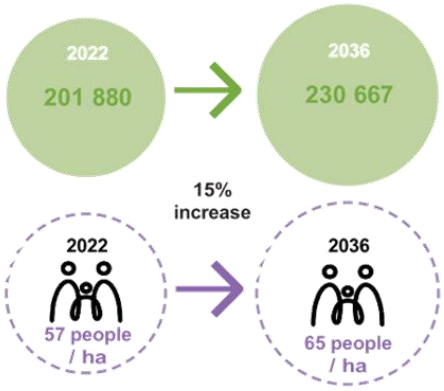
The community is expected to grow with an additional 35,000 residents projected by the year 2036. If new open space is not provided the amount of open space per person will decline from 13.3m² to 10.6m² per person within this timeframe.

Population growth will also result in additional pressure on current sporting and recreational facilities, and it is anticipated that additional facilities will be needed, and that current facilities will be required to intensify their usage to meet demand.

Based on industry benchmarks, by 2036 there will be a total gap of:

- 6 summer sporting grounds
- 9 winter sporting grounds
- 16 outdoor (multipurpose) courts
- 7 indoor (multipurpose) courts
- 1 indoor leisure centre (dry)
- 1 indoor leisure centre (aquatic)
- 1 skate park/facility.

Population and Projected Growth





Recreation Needs Study - A Healthier Inner West

Recreational Needs and Gaps

Key challenges and consequent opportunities that are addressed in the Study in relation to Jack Shanahan Reserve include:

- Managing flooding and storm events
- Increase staffing resources to support improved waste management and cleanliness in open space
- Review tennis and basketball court to identify surface improvements, conversion to multipurpose courts to increase use
- Improved lighting along paths for safety
- Integrated lighting for skate park and tennis court for extended operational hours
- Additional playground to diversify Reserve use
- More parking needed

3 Basis for Management

3.4 Community Consultation

Community consultation was conducted by Inner West Council between the dates of 2nd April to 12th May 2024 with on-site attendance on the Saturday 4th May, 2024.

Key findings for Jack Shanahan Reserve:

1. Additional amenities including bike cage for commuters, more seating and shade /undercover areas
2. More biodiversity and low planting for visibility
3. Skate Park lighting for nighttime use and safety
4. Remove carparking at front entrance
5. New children's playground
6. Upgraded water fountains with dog bowls and bottle fill
7. Amenities block overhaul with potential food and beverage tenancy
8. Skate park design improvements - including repair of North west and resurfacing of main skate area and removal of volcano, addition of half pipe, activities for lower skill levels and transition area overhaul
9. Running / walking track around circumference of the park

Refer Jack Shanahan Reserve Draft Masterplan, prepared by Taylor Brammer Landscape Architects (available on Council's website) for additional detail.



On-site community engagement event on-site; Taylor Brammer Landscape Architects

4.0 Development and Use

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4 Development and Use

4.1 Current and future use of the land

Activities and uses on the land must be first and foremost, permissible within the SP2 Rail Infrastructure Facilities zone in accordance with Inner West LEP 2022 and consistent with the core objectives of Park and Sportsground categories under the LG Act.

The core objectives are the main parameter of use and management for Council community land.

The land is also subject to the conditions and permitted uses set out by the agreement (lease) between TAM and Council. The lease identifies the following conditions;

- Permitted uses,
- Developments,
- Management.

The Park category land will be used in future for general community recreation, small personal and community events, with public right of access to all outdoor areas. Council will permit the erection of buildings and facilities such as amenities block(s), playgrounds, pathways and infrastructure and utilities as required for use and events including kiosk, café and refreshment purposes and associated outdoor dining, or uses suitable to the environment, e.g. hire of bicycles or scooters.

The Sportsground category land will be used in future for sporting, training, competition, and other sports-related activities and/or informal sports and recreation activities and community events. Council will permit the erection of amenities and change room block(s), sports and active recreation/ informal sporing use facilities, storage buildings and areas, seating and spectator facilities, pathways and infrastructure and utilities as required for use and events, including lighting.

The anticipated uses and associated development identified in the subsequent tables are intended to provide a general guide. It is anticipated that new sports, recreation or community activities and services may develop, and others increase or decrease in popularity. If this occurs, then some community land may be modified to facilitate the changing forms of 'active recreation' enjoyed by the community. References such as 'field', or 'court', are not intended to exclude other sporting surfaces.

The intensity of future uses for the Park and Sportsground category land will be determined by Council's regular review of the capacity of the land and facilities using observation, visitor/user and neighborhood community feedback.

Current use / Activity

1. Active court based recreation and sports (tennis, basketball, skate park)
2. BBQ and picnic
3. On leash dog walking
4. Bush regeneration

Potential use / Activity

1. Children's playground
2. Cafe or other retail offering in existing buildings or of temporary nature

'Recreation area' means a place used for outdoor recreation that is normally open to the public, and includes—
(a) a children's playground, or
(b) an area used for community sporting activities, or
(c) a public park, Reserve or garden or the like,
and any ancillary buildings, but does not include a recreation facility (indoor), recreation facility (major) or recreation facility (outdoor).

This PoM is a site specific plan and is required by section 35 (3A) of the LG Act to contain a description of

4 Development and Use

the condition of the land, and of any buildings or other improvements on the land, as at the date of adoption of the PoM.

This condition description is available at Section 5.6 of this PoM.

4.2

Express authorisation of leases and licences and other estates

Under section 46(1)(b) of the LG Act, leases, licences and other estates formalise the use of community land and must be expressly authorised in an adopted PoM. A lease, licence or other estate may be granted to organisations and persons, community groups, sports clubs and associations, non-government organisations, charities, community welfare services, non-profit organisations and government authorities.

The lease or licence must be for uses consistent with the assigned categorisation and zoning of the land, be in the best interests of the community as a whole, and enable, wherever possible, shared use of community land.

Any lease or licence proposal will be individually assessed and considered, including the community benefit, compatibility with this PoM and the capacity of the community land itself and the local area to support the activity.

A lease is normally issued where exclusive control of all or part of an area by a user is proposed. In all other instances a licence or short-term licence or hire agreement will be issued.

4.3

Leases and licences authorised by the plan of management

This PoM expressly authorises the issue of leases, licences and other estates over the land covered by the PoM, provided that:

- The lease or license purpose and associated uses and developments are consistent with the core objectives for the category of the land
- The lease, licence or other estate is for a permitted purpose listed in the LG Act or the Local Government (General) Regulation 2021
- The issue of the lease, licence or other estate will not materially harm the use of the land.

Table 2, 3 and 4 in the relevant sections of this PoM further identify the purposes for which leases and licences may be issued over the Reserves identified in this PoM, and the maximum duration of leases, licences and other estates.

4.4

Easements

This PoM allows Council to grant 'an estate' over community land for the provision of public utilities and works associated with or ancillary to public utilities in accordance with the LG Act.

Estates may also be granted across community land for the provision of pipes, conduits, or other connections under the surface of the ground for the connection of premises adjoining the community land to a facility of Council or other public utility provider that is situated on community land.

4 Development and Use

4.5

Short-term licences

Short-term licences and bookings may be used to allow Council to program different uses of community land at different times, allowing the best overall use.

Fees for short-term casual bookings will be charged in accordance with Council's adopted fees and charges at the time.

Short-term licences issued under Section 116 of the Local Government (General) Regulation 2021 are authorised for the purpose of:

(a) the playing of a musical instrument, or singing, for fee or reward
(b) engaging in a trade or business
(c) the playing of a lawful game or sport
(d) the delivery of a public address
(e) commercial photographic sessions
(f) picnics and private celebrations such as weddings and family gatherings
(g) filming sessions

4.6

Current Leases and Licences

There are no leases, licences or other estates granted or issued by Council over the land in the Reserve.

4.7

Maximum time period for leases and licences over any community land covered by this Plan of Management

Maximum time period for leases or licences over any community land covered by this Plan of Management.
The maximum period for any lease or licence is 30 years (including any option) and Minister's consent is required if the lease/licence exceeds 21 years (Sect 47(5)(b)). Unless exempt by the regulations, all such leases, licences or grant of other estate must be advertised and the community notified in accordance with the provisions of sections 47 and 47A of the LG Act.

The grant of any tenures, e.g.: tenure terms and limits, tendering, and notification and approvals, will be subject to the provisions of Part 2, Division 2 of the LG Act.
Council must call tenders for leases or licences over 5 years, unless the lease or licences is to be granted to a non-profit organisation, (s.46A).

Subleases are only allowable for the same purpose as the original lease, except for a handful of exceptions listed in cl.26, LG Regulation.

Council may only grant exclusive occupation of community land through a lease, licence or other estate. For leases between 5 and 21 years Council must:
- give public notice of the proposal
- place a notice of the proposal on the land
- notify owners adjoining the land
- notify persons living in the vicinity of the land if the council believes that the land "is the primary focus of the person's enjoyment of community land"
- consider submissions made about the proposal
- refer the proposal to the Minister for Local Government if Council has received an objection to the proposal.

If an objection has been received, the council cannot grant the lease etc but must refer the proposal to the Minister for approval.

5.0 Management of Land

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5 Management of Land

5.1 Guidelines and core objectives for Park and Sportsground

Land categorised as Park are defined in Section 104 of the LG (General) Regulation 2021 as land which is improved by landscaping, gardens or the provision of non-sporting equipment and facilities, and for uses which are mainly passive or active recreational, social, educational and cultural pursuits that do not intrude on the peaceful enjoyment of the land by others.

The core objectives for land categorised as Park in section 36G of the LG Act, are to:

- Encourage, promote and facilitate recreational, cultural, social and educational pastimes and activities
- Provide for passive recreational activities or pastimes and for the casual playing of games
- Improve the land in such a way as to promote and facilitate its use to achieve the other core objectives for its management.

Land categorised as Sportsground are defined in section 103 of the LG (General) Regulation 2021 as land being used or proposed to be used primarily for active recreation involving organised sports or the playing of outdoor games.

The core objectives for management of community land categorised as a sportsground outlined in Section 36F of the LG Act, are to:

- To encourage, promote and facilitate recreational pursuits in the community involving organised and informal sporting activities and games, and
- To ensure that such activities are managed having regard to any adverse impact on nearby residences.

This chapter applies to land categorised as both Park and Sportsground due to the entwined nature of Jack Shanahan Reserve's uses.

5.2 Key issues

The main issues in relation to the management of both Park and Sportsground categorised land at Jack Shanahan Reserve and their future planning are:

1. Jack Shanahan Reserve as a part of the GreenWay masterplan and striving to execute its objectives
2. Retaining the identity and character of Jack Shanahan Reserve whilst integrating modern recreational requirements and amenities
3. Improving main recreational aspects of the Reserve such as the skate park
4. Competing uses and conflicts between structured, semi structured and informal activities on-site
5. Maintaining equity and accessibility for all community for this highly active parkland
6. Addressing safety concerns due to insufficient passive surveillance and lack of lighting
7. Considering the recommendations and strategic objects outlined in the Inner West Council documents listed in Chapter 1.02 of the masterplan

5 Management of Land

5.3 Management framework for Jack Shanahan Reserve

The Park and Sportsground facilities and infrastructure are managed and maintained by Council unless current use agreements such as leases and licences obligate the occupant to maintain buildings, facilities or land.

Council maintenance of landscape, buildings, facilities and infrastructure is undertaken by Council's Facilities Management team with any leasing, licensing and hiring, and customer liaison managed by Council's Office of Sports and Parks Liaison, Strategic Investments and Properties teams.

Council's fees and charges for hiring and use of the Park and Sportsground is approved and published annually and available on Council's website.

Maintenance for the Park and Sportsground land is undertaken by a variety of teams at Council including Facilities Management for the buildings and Parks Operations for the land maintenance.

Associated bookings for the Park and Sportsground land are taken by the Office of Sports and Parks Liaison team.

Council's Parks and Public Domain Planning team are responsible for the community consultation and development of this Plan of Management. The ongoing delivery of the accompanying masterplan is undertaken by the Parks Projects team and the parkland's assets are managed by the Park Assets team.

5 Management of Land

5.4 Values

Following community consultation, a detailed review of prior documentation and assessment of current and projected needs the principal values of Jack Shanahan Reserve are:

Improve pedestrian and bicycle connections, lighting and safety

Retain and enhance youth skate facilities

Continue to facilitate street art

Diversify activities to encourage all gender and age participation

5.5 Development and use

Council has currently permitted the following development and activities within the Reserve:

- Infrastructure and public amenities
- Structured and unstructured play events
- Public lighting
- Public art and heritage / interpretation
- Special events or uses subject to Council approval
- Signage
- Dog on leash access
- Parking

The range of permitted uses and purposes for the categories land and associated development to enable or support the uses/purposes is set out in Table 2 and 3.

5 Management of Land

5.6 Current use of the land

Jack Shanahan Reserve provides a range of amenity and multiple uses including a tennis courts, half basketball court, extensive skate park area with 'snake run' and BBQ and picnic facilities.

The site is generally well maintained across all aspects that include tennis court, active skate areas, signage and general landscape areas. Despite being well maintained, and due to high use and age, multiple structures are nearing the end of life and are in need of upgrade and or replacement. A summary of condition of key items is outlined as follows:



Amenities Building
Material: Brick with concrete viewing platform
Condition: In need of an upgrade



Main Entrance and Parking Area
Material: Asphalt
Condition: In need of upgrade



Tennis Court and Half Basketball Court
Material: Asphalt
Condition: Fair, Lighting in need of an upgrade



Main Skate Area
Material: Concrete, various metal elements Condition: Good



'Snake Run' Area
Material: Concrete
Condition: Good

5 Management of Land



BBQ and Picnic Area
Material: Metal, furniture elements
Condition: In need of upgrade



Informal seating areas
Material: Wooden seating elements
Condition: In need of upgrade



Primary Circulation Path
Material: Concrete
Condition: Good



Secondary Circulation Paths
Material: Asphalt
Condition: In need of upgrade

5 Management of Land

5.7
Permissible and future uses

There are no existing leases or licences granted by Council to external parties on the site. However opportunity exists for the creation of leases to facilitate tenancies that will positively support the casual park like character of the Reserve. Potential locations include re-purposing existing building stock for a small cafe / kiosk. Other additional licences may include using the Reserve as a location for small neighbourhood events such as markets, concerts and fair days. The skate area could be licensed for events such as competitions.

The general types of uses which may occur on community land categorised as Park and Sportsground and the forms of development generally associated with those uses, are set out in detail in Tables 2 and 3. The facilities on community land may change over time, reflecting the needs of the community and the direction in which Council wishes to take.

Table 2

Uses/Purposes	Park Category	Sportsground Category
Active and passive recreation including children's play and cycling	✓	
Group recreational use, such as picnics and private celebrations	✓	
Eating and drinking in a relaxed setting	✓	
Publicly accessible ancillary areas, such as toilets	✓	✓
Festivals, parades, markets, fairs, exhibitions and similar events and gatherings	✓	
Low-intensity commercial activities (for example recreational equipment hire, mobile vendors)	✓	✓
Filming and photographic projects	✓	✓
Busking	✓	
Public address (speeches)	✓	
Community gardening	✓	
Electric vehicle charging	✓	
Active and passive recreational and sporting activities compatible with the nature of the particular land and any relevant facilities	✓	✓
Organised and unstructured recreation activities	✓	✓
Community events and gatherings	✓	✓
Commercial uses associated with sports facilities		✓
Concerts and outdoor events	✓	✓
Compatible, small scale commercial uses, e.g. sports tuition		✓
Note: Some of the uses listed above require a permit from the council.		

5 Management of Land

Table 3 Development to facilitate use	Park Category	Sportsground Category
Development for the purposes of improving access, amenity and the visual character of the park, for example paths, public art, pergolas	✓	
Development for the purposes of active recreation such as play equipment, exercise equipment, bike racks, half-court basketball courts, bocce courts	✓	
Amenities to facilitate the safe use and enjoyment of the park, for example picnic tables, BBQs, sheltered seating areas	✓	
Development for the purpose of conducting and facilitating organised sport (both amateur and professional), for example: • Marked court (basketball, volleyball, badminton, tennis, hockey, netball etc.)		✓
Café or refreshment areas (kiosks/cafes) including external seating	✓	
Toilet facilities, first-aid	✓	✓
Lighting, seating, paved areas hard and soft landscaped areas	✓	
Storage sheds, rooms for hire	✓	✓
Car parking and loading areas, EV charging	✓	
Commercial development that is sympathetic to and supports use in the area, for example hire of recreation or sporting equipment	✓	✓
Community gardens	✓	
Heritage and cultural interpretation, for example signs	✓	✓
Advertising structures and signage (such as A-frames and banners) that: • relate to approved uses/activities • are discreet and temporary • are approved by the council	✓	✓
Bio-banking and carbon sequestration initiatives	✓	
Water-saving initiatives such as stormwater harvesting, rain gardens and swales	✓	✓
Energy-saving initiatives such as solar lights and solar panels	✓	✓
Locational, directional and regulatory signage	✓	
Compatible, small scale commercial uses, e.g. sports tuition		✓

5 Management of Land

5.8 Express authorisation of leases, licences and other estates - Park and Sportsground

This PoM expressly authorises the issue of leases, licences and other estates over the land categorised as Park and Sportsground, identified in Jack Shanahan Reserve. Leases, licences and other estates and purposes for which they may be granted for community land categorised as Park and Sportsground are listed below.

Table 4

Type of tenure arrangement	Maximum term	Purpose for which tenure may be granted
Lease	Up to 21 years	1. Café/kiosk areas, including seating and tables
Licence	Up to 21 years	1. Café/kiosk areas, including seating and tables
Short term licence	Consistent with (LG Act, S.46, LG (General) Regulation, Cl.117	1. Community events and festivals 2. Playing a musical instrument, or singing for fee or reward 3. Picnics and private celebrations such as weddings and family gatherings 4. Filming, including for cinema/television 5. Conducting a commercial photography session 6. Public performances 7. Engaging in an appropriate trade or business 8. Delivering a public address 9. Community events 10. Fairs, markets, auctions and similar activities 11. Mobile food vendors
Other estate	Reviewed upon application	This PoM allows the council to grant 'an estate' over community land for the provision of public utilities and works associated with or ancillary to public utilities in accordance with the LG Act. Estates may also be granted across community land for the provision of pipes, conduits, or other connections under the surface of the ground for the connection of premises adjoining the community land to a facility of the council or other public utility provider that is situated on community land.

6.0 Action Plan

6.1 Action Plan for park and sportsground at Jack Shanahan Reserve 37



6 Action Plan

6.1 Action Plan for Park and Sportsground at Jack Shanahan Reserve

Section 36 of the LG Act requires that a PoM for community land details:

- Objectives and performance targets for the land
- The means by which the council proposes to achieve these objectives and performance targets
- The manner in which the council proposes to assess its performance in achieving the objectives and performance targets.

The tables on the following pages set out the action plan for Jack Shanahan Reserve.

6 Action Plan

Table 5 Management issue	Objectives and Performance Targets	Means of achievement of objectives	Manner of assessment of performance
1.Improve connection, lighting and safety	Consolidate parking on Ewart Street	Create new parking area on Ewart Street to east congestion at Terrace Road entrance	Parking constructed and meets the needs of the community. User survey.
	Improve pedestrian and cycle access from Terrace Road	Relocate parking allowing for a more drop off orientated entrance at Terrace Road and ensuring unimpeded pedestrian and cycle access.	Increased pedestrian uptake validated by pedestrian and cyclist counts.
	Connect loop pathway for walking and running	Connect existing pathway around 'snake run' to main circulation pathway allowing looped walking and running track.	Implementation of Council-improved Landscape Masterplan. Observation. User survey.
	Increase passive sightlines into Reserve	Prune and uplift trees on light rail boundary. Maintain or reduce shrubbery to a low level at all boundaries.	Implementation of Council-improved Landscape Masterplan. Increased park use outside of daylight hours. Increased safety through less vandalism, less reports of anti-social behavior and less complaints of feeling unsafe through surveys.
	New lighting to skatepark and court.	Address lighting concerns by installing additional flood lighting to skate park areas and court.	Increased park use outside of daylight hours. Increased safety through less vandalism, less reports of anti-social behavior and less complaints of feeling unsafe through surveys.
	Additional lighting to park pathways	Improve lighting to all areas and pathways in park.	Increased park use outside of daylight hours. Increased safety through less vandalism, less reports of anti-social behavior and less complaints of feeling unsafe through surveys.
	Implementation of GreenWay masterplan items. Refer 'GreenWay Masterplan Report 2018'	Implementation of these items.	Implementation of these items.

6 Action Plan

Table 5 Management issue	Objectives and Performance Targets	Means of achievement of objectives	Manner of assessment of performance
2. Improve skatepark and amenities	Improve skate park and snake run	Improve skate areas through consultation with local skate community to ensure maximised ride-ability and safety	Increased skate park use through observation and rider satisfaction surveys. Consultation undertaken and Council budget, grant application or fundraising events held to support the upgrade works.
	Skate park and snake run activity improvements	Additional quarter pipe, extension of half-pipe, close off main bowl, transition area improvements, snake run improvements as described through further consultation with local skate community.	Increased skate park use through observation and rider satisfaction surveys. Consultation undertaken and report prepared for a program of works subject to budgetary resources.
	Additional low skill half-pipe	Create new small low-skill half-pipe for beginner and younger skaters	Increased skate park use through observation and rider satisfaction surveys. Integrate proposed new small low-skill half-pipe with wider program of upgrades.
	Refurbish amenities building	Refurbish amenities building with roof terrace, tenancy opportunity for food and beverage outlet	Higher number of Reserve users during the day through observation, increase in Reserve revenue (through lease)
	New picnic pavilion and BBQ area	Refurbish and increase size of existing picnic pavilion, refurbish BBQ and add additional seating elements	Hold promotional events for youth and skateboarders to lift profile and attract people to the site. Increase use of Reserve for BBQ's and passive recreation.
3. Cultural integration	Integrate cultural overlays into the park identity	Integrate cultural elements into the design process where appropriate, incorporating traditional language, placenames, and design principles. Recognise the importance of in-between spaces, indirect connections, and storytelling in creating meaningful and culturally rich places	Engagement of Connecting with Country ambassador and integrating their recommendations where appropriate. Built elements, signage, wayfinding reflect storytelling and meaning.

6 Action Plan

Table 5 Management issue	Objectives and Performance Targets	Means of achievement of objectives	Manner of assessment of performance
4. Diversify activity	Integrate shaded spectator areas	Install new spectator and rest seating areas with shade, weather protection and solar charging facilities	Rider / Reserve user satisfaction surveys
	Create new nature playground	New nature playground for children adjacent to picnic area to create multi-generational destination	Increased Reserve use through observation
	Allow community concerts and events	Allow Council to approve permits for community events and concerts, making use of natural amphitheater	Increased revenue, increased park activation on approved event days
Table 5 Management issue	Objectives and Performance Targets	Means of achievement of objectives	Manner of assessment of performance
5.Litter prevention and management	Ensure waste and litter is well maintained to limit rubbish entering our environment, promoting safe, welcoming spaces	Public place bins located appropriately to avoid litter, signage to encourage behavior change	Annual Litter Measure results

7.0 Appendix

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7.1
Plan of Management Legislative Framework

The primary legislation that impacts on how community land is managed or used is briefly described below. You can find further information regarding these acts at www.legislation.nsw.gov.au.

Local Government Act 1993

Section 35 of the Local Government Act 1993 (LG Act) provides that community land can only be used in accordance with:

- the plan of management applying to that area of community land, and
- any law permitting the use of the land for a specified purpose or otherwise regulating the use of the land, and
- the provisions of Division 2 of Chapter 6 of the Act.

Section 36 of the Act provides that a plan of management for community land must identify the following:

a) the category of the land,
b) the objectives and performance targets of the plan with respect to the land,
c) the means by which the council proposes to achieve the plan's objectives and performance targets,
d) the manner in which the council proposes to assess its performance with respect to the plan's objectives and performance targets, and may require the prior approval of the council to the carrying out of any specified activity on the land.

A plan of management that applies to just one area of community land:

a) must include a description of:
(i) the condition of the land, and of any buildings or other improvements on the land, as at the date of adoption of the plan of management, and
(ii) the use of the land and any such buildings or improvements as at that date, and
b) must:
(i) specify the purposes for which the land, and any such buildings or improvements, will be permitted to be used, and
(ii) specify the purposes for which any further development of the land will be permitted, whether under lease or licence or otherwise, and
(iii) describe the scale and intensity of any such permitted use or development.

Land is to be categorised as one or more of the following:

a) a natural area
b) a sportsground
c) a park
d) an area of cultural significance
e) general community use.

Land that is categorised as a natural area is to be further categorised as one or more of the following:

a) bushland
b) wetland
c) escarpment
d) watercourse
e) foreshore
f) a category prescribed by the regulations.

Additionally, under section 36 of the LG Act, a site-specific PoM must be made for land declared:

- as critical habitat, or directly affected by a threat abatement plan or a recovery plan under threatened species laws (sections 36A(2) and 36B(3))
- by council to contain significant natural features (section 36C(2))
- by council to be of cultural significance (section 36D(2)).

Classification of public land

The LG Act requires classification of public land into either 'community' or 'operational' land (Section 26). The

7 Appendix

classification is generally made for council-owned public land by the council's Local Environmental Plan (LEP) or in some circumstances by a resolution of the council (Section 27).

Crown Reserves managed by council as Crown land manager have been classified as community land upon commencement of the Crown Land Management Act 2016 (CLM Act). Councils may manage these Crown Reserves as operational land if written consent is obtained from the Minister administering the CLM Act.

Classification of land has a direct effect on the council's ability to dispose of or alienate land by sale, leasing, licensing or some other means. Under the LG Act, community land must not be sold (except for scheduled purposes), exchanged or otherwise disposed of by the council, and the land must be used and managed in accordance with an adopted PoM. In addition, community land is subject to strict controls relating to leases and licences (sections 45 and 46) of the LG Act.

By comparison, no such restrictions apply to operational land that is owned by councils. For example, operational land can be sold, disposed, exchanged or leased including exclusive use over the land, unencumbered by the requirements which control the use and management of community land. Crown Reserves managed by council as operational land may generally be dealt with as other operational land but may not be sold or otherwise disposed of without the written consent of the Minister administering the CLM Act.

Operational land would usually include land held as a temporary asset or an investment, land which facilitates the council carrying out its functions or land which may not be open to the general public (for example, a works depot).

The classification or reclassification of council-owned public land will generally be achieved by a LEP or by a resolution of council in accordance with sections 31, 32 and 33 of the LG Act. If land is not classified by resolution within a three-month period from acquisition it automatically becomes community land, regardless of whether it satisfies the objectives for community land as outlined in the LG Act.

For Crown land, Council cannot reclassify community land as operational land without consent of the Minister administering the CLM Act.

Other state and Commonwealth legislation

NSW state legislation

Environmental Planning and Assessment Act 1979

The Environmental Planning and Assessment Act 1979 (EP&A Act) provides the framework for planning and development across NSW and guides environmental planning instruments which provide a basis for development control.

The EP&A Act ensures that effects on the natural environment, along with social and economic factors, are considered by the council when granting approval for or undertaking works, developments or activities.

This Act is also the enabling legislation for planning policies which may have a direct influence on open space management. On a state-wide level there are State Environmental Planning Policies (SEPPs). On a regional level there are Regional Environmental Plans (REPs). On a local level there are Local Environmental Plans (LEPs) as well as Development Control Plans (DCPs).

Aboriginal Land Rights Act 1983

The Aboriginal Land Rights Act 1983 (ALR Act) is important legislation that recognises the rights of Aboriginal peoples in NSW. It recognises the need of Aboriginal peoples for land and acknowledges that land for Aboriginal people in the past was progressively reduced without compensation. Crown land meeting certain criteria may be granted to an Aboriginal Land Council. This Act may affect dealings with Crown land that is potentially claimable.

National Parks and Wildlife Act 1974

Statutory responsibilities on the council arising from this Act specifically relate to the protection of sites of pre- and post-European contact archaeological significance. This Act may affect community land categorised as cultural significance, natural area or park.

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Biodiversity Conservation Act 2016

This Act covers conservation of threatened species, populations and ecological communities, the protection of native flora and fauna. This Act primarily relates to community land categorised as natural area. However, other categories may also be affected.

The *Threatened Species Conservation Act 1995* has been repealed and superseded by the *Biodiversity Conservation Act 2016.* However, references to the former legislation remain in the LG Act and are therefore retained in this guideline.

The NSW Department of Planning and Environment's Energy, Environment and Science division advised that recovery plans and threat abatement plans made under the T*hreatened Species Conservation Act 1995* were repealed on the commencement of the Biodiversity Conservation Act in 2017. These plans have not been pReserved by any savings and transitional arrangement under the Biodiversity Conservation Act or LG Act, meaning pre-existing plans have no legal effect.

For this reason, requirements relating to recovery plans and threat abatement plans for local councils preparing plans of management under section 36B of the LG Act are now redundant. Councils will be advised if future amendments are made to the LG Act to enable these mechanisms.

Certain weeds are also declared noxious under this Act, which prescribes categories to which the weeds are assigned, and these control categories identify the course of action which needs to be carried out on the weeds. A weed may be declared noxious in part or all of the state.

Rural Fires Act 1997
This Act contains provisions for bushfire risk management and the establishment of a Bushfire Management Committee. It also includes direction on development in bushfire prone lands.

Water Management Act 2000

This Act is based on the concept of ecologically sustainable development, and its objective is to provide for the sustainable and integrated management of the water sources of the state for the benefit of both present and future generations.

The Act recognises:
- the fundamental health of our rivers and groundwater systems and associated wetlands, floodplains, estuaries has to be protected
- the management of water must be integrated with other natural resources such as vegetation, native fauna, soils and land
- to be properly effective, water management must be a shared responsibility between the government and the community
- water management decisions must involve consideration of environmental, social, economic, cultural and heritage aspects
- social and economic benefits to the state will result from the sustainable and efficient use of water.

Heritage Act 1977

This Act contains provisions for the conservation of items of heritage and may relate to community land categorised as cultural significance or natural area.

Commonwealth legislation

Environmental Protection and Biodiversity Conservation Act 1999

This Act enables the Australian Government to join with the states and territories in providing a national scheme of environment and heritage protection and biodiversity conservation. It incorporates threatened species on a national level and with relevance to Matters of National Environmental Significance.

Telecommunications Act 1997
This Act provides for telecommunication facilities being permitted on community land without authorisation in a PoM.

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State Environmental Planning Policies

State Environmental Planning Policy (Biodiversity and Conservation) 2021

This policy deals with a range of environmental matters including the clearing of native vegetation in urban and village areas subject to particular zonings.

State Environmental Planning Policy (Transport and Infrastructure) 2021

This planning policy lists development allowed with consent or without consent on community land.

State Environmental Planning Policy (Exempt and Complying Development Codes) 2008

This SEPP specifies exempt and complying development which may be carried out without the need for development consent under the *Environmental Planning and Assessment Amendment Act 2017* on certain public land. Such development is not exempt from any approval, licence, permit or authority that is required under any other Act and adjoining owners' property rights and the common law still apply.

Other relevant legislation, policies and plans

Biosecurity Act 2015
Catchment Management Authorities Act 2003
Companion Animals Act 1998
Disability Discrimination Act 1992
Pesticides Act 1999
Protection of the Environment Operations Act 1997
Retail Leases Act 1994
Soil Conservation Act 1938
NSW Invasive Species Plan 2008-2015
National Local Government Biodiversity Strategy
NSW Biodiversity Strategy

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7.2 Transport and Infrastructure SEPP (2021)

Division 12 Parks and other public Reserves

2.72 Definitions

In this Division—

Crown land manager has the same meaning as in the *Crown Land Management Act 2016*.

Crown managed land has the same meaning as in the *Crown Land Management Act 2016*.

Ministerial Corporation has the same meaning as in the *Crown Land Management Act 2016*.

Public Reserve has the same meaning as it has in the *Local Government Act 1993*, but does not include a Crown Reserve that is dedicated or Reserved for a public cemetery.

Secretary has the same meaning as in the *Crown Land Management Act 2016*.

2.73 Development permitted without consent

(1) Development for any purpose may be carried out without consent—

(a) on land Reserved under the *National Parks and Wildlife Act 1974*, or acquired under Part 11 of that Act, if the development is for a use authorised under that Act, or

(b) on land declared under the *Marine Estate Management Act 2014* to be a marine park or an aquatic Reserve if the development is for a use authorised under that Act, or

(2) Development for any purpose may be carried out without consent—

(a) on Trust lands within the meaning of the Centennial Park and *Moore Park Trust Act 1983*, by or on behalf of the Centennial Park and Moore Park Trust, or

(b) on trust lands within the meaning of the P*arramatta Park Trust Act 2001*, by or on behalf of the Parramatta Park Trust, or

(c) on Crown managed land, by or on behalf of—

(i) the Secretary, or

(ii) a Crown land manager of the land (or an administrator of the manager), or

(iii) the Ministerial Corporation, or

(iv) the Minister administering the *Crown Land Management Act 2016*,

if the development is for the purposes of implementing a plan of management adopted for the land under the Act referred to above in relation to the land or in accordance with the *Local Government Act 1993* in relation to Crown managed land managed by a council.

(3) Any of the following development may be carried out by or on behalf of a public authority without consent on land owned or controlled by the public authority—

(a) development for any of the following purposes—

(i) roads, pedestrian pathways, cycleways, single storey car parks, ticketing facilities, viewing platforms and pedestrian bridges,

(ii) recreation areas and recreation facilities (outdoor), but not including grandstands,

(iii) visitor information centres, information boards and other information facilities,

(iv) lighting, if light spill and artificial sky glow is minimised in accordance with the Lighting for Roads and Public Spaces Standard,

(v) landscaping, including landscape structures or features (such as art work) and irrigation systems,

(vi) amenities for people using the Reserve, including toilets and change rooms,

(vii) food preparation and related facilities for people using the Reserve,

(viii) maintenance depots,

(ix) portable lifeguard towers,

(b) environmental management works,

(c) demolition of buildings (other than any building that is, or is part of, a State or local heritage item or is within a heritage conservation area).

Note—

The term building is defined in the *Environmental Planning and Assessment Amendment Act 2017* as

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including any structure.

2.74 Exempt development

(1) Development for any of the following purposes that is carried out in the prescribed circumstances is exempt development—

(a) construction or maintenance of—

(i) walking tracks, raised walking paths (including boardwalks), ramps, stairways or gates, or

(ii) bicycle-related storage facilities, including bicycle racks and other bicycle parking facilities (except for bicycle paths), or

(iii) handrail barriers or vehicle barriers, or

(iv) ticketing machines or park entry booths, or

(v) viewing platforms with an area not exceeding 100m2, or

(vi) sporting facilities, including goal posts, sight screens and fences, if the visual impact of the development on surrounding land uses is minimal, or

(vii) play equipment if adequate safety measures (including soft landing surfaces) are provided and, in the case of the construction of such equipment, so long as the equipment is situated at least 1.2m away from any fence, or

(viii) seats, picnic tables, barbecues, bins (including frames and screening), shelters or shade structures, or

(ix) portable lifeguard towers if the footprint of the tower covers an area no greater than 20 square metres, or

(x) temporary structures,

(b) routine maintenance of playing fields and other infrastructure, including landscaping,

(c) routine maintenance of roads that provide access to or within those playing fields, including landscaping,

(d) environmental management works.

(2) Development is carried out in the prescribed circumstances if the development is carried out—

(a) on land referred to in section 2.73(1) by or on behalf of a public authority, or

(b) on land referred to in section 2.73(2)(a) or (b) by or on behalf of the Centennial Park and Moore Park Trust or the Parramatta Trust, as the case may be, or

(c) on land owned or controlled by a public authority by or on behalf of the public authority, or

(d) on Crown managed land, by or on behalf of—

(i) the Secretary, or

(ii) a Crown land manager of the land (or an administrator of the manager), or

(iii) the Ministerial Corporation, or

(iv) a council having control of the land under section 48 of the *Local Government Act 1993*, or

(v) the Minister administering the *Crown Land Management Act 2016.*

(3) Development is exempt development under this section only if the development—

(a) complies with section 2.20, and

(b) involves no greater disturbance of native vegetation than necessary, and

(c) does not result in an increase in stormwater run-off or erosion.

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7.3
Land Categorisation Map

Refer next page.



LAND CATEGORISATION

SCALE 1:500 @ A1
0 5 10 20 30m

LEGEND

Site name: Jack Shanahan Reserve
project location: Dulwich Hill
project number: 24-001s
client: Inner West Council

date: 27.11.2024
revision: 02
drawn: ND
checked: CGM

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END OF DOCUMENT



JACK SHANAHAN RESERVE, DULWICH HILL

MASTERPLAN

TaylorBrammer INNER WEST



Photograph of tennis court and skate park; Source Taylor Brammer 31.01.2024

Council acknowledges the Gadigal and Wangal peoples of the Eora Nation, who are the traditional custodians of the lands in which the Inner West Local Government Area is situated. We celebrate the survival of Aboriginal and Torres Strait Islander cultures, heritage, beliefs and their relationship with the land and water. We acknowledge the continuing importance of this relationship to Aboriginal and Torres Strait Islander peoples living today, despite the devastating impacts of European invasion. We express our sorrow for past injustices and support the rights of Aboriginal and Torres Strait Islanders to self-determination.

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1.00 Introduction

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Photograph of tennis court and skate park; Source Taylor Brammer 31.01.2024

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1.01 Executive Summary

Background

Taylor Brammer Landscape Architects Pty Ltd have been engaged by Inner West Council to prepare a Masterplan and Plan of Management for Jack Shanahan Reserve, Dulwich Hill. The brief included extensive community consultation to inform the design outcome for the users and community.

By way of background, no previous Plan of Management exists for this site, however in 2023 Inner West Council prepared an Engagement Outcomes Report for Jack Shanahan Reserve. As an outcome of this report, a comprehensive Masterplan and Plan of Management is to be developed to address the needs of the community.

This Masterplan provides a long term vision for the place that will be appropriate for the site and provides a place of recreation that fulfills the communities aspirations and needs of the place.



Photograph of skatepark; Source Taylor Brammer 31.01.2024

1.02 Review of Background Documentation

State Government

- NSW Public Spaces Charter 2021
- NSW Greener Places Design Guide 2020
- Sydney Green Grid 2023
- NSW Connecting with Country 2023

Local Government

- Inner West Innovate Reconciliation Action Plan 2023-2025
- Our Inner West 2036 Strategic Plan
- Our Place Inner West - Local Strategic Planning Statement 2020
- Recreation Needs Study - A Healthier Inner West 2018
- Recreation Strategy and Action Plan 2023-2032
- Inner West Blue Green Grid Strategy 2023
- Inner West Land and Property Asset Plan 2018
- Inner West Climate and Renewables Strategy 2019
- GreenWay Masterplan Report 2018
- Inner West Engagement Outcomes Report Improving Jack Shanahan Reserve 2023
- Inner West Council Homelessness Policy
- Inner West Biodiversity Strategy 2036
- GreenWay Review of Environmental Factors 2021

1.02 State Government









NSW Public Spaces Charter 2021

Key Considerations

Inclusive and Accessible Design:

- Prioritise inclusivity, ensuring public spaces are accessible to everyone regardless of demographics or abilities.
- Design spaces with clear entrances, visible wayfinding, and integration with surroundings for easy navigation.

Community-Centric Approach:

- Focus on building strong, connected communities through public spaces.
- Engage diverse community groups in planning and design, fostering inclusiveness and community-led initiatives.

Cultural Enrichment and Environmental Sustainability:

- Recognise public spaces as platforms for cultural expression and creativity.
- Integrate green infrastructure to enhance biodiversity, promote climate resilience, and ensure equitable access to nature.

NSW Greener Places Design Guide 2020

Key Considerations

Integration of Green Infrastructure:

- Combine green infrastructure with urban development and infrastructure.
- Understand physical and functional relationships between urban green space and other infrastructure.
- Implement wider environmental, social, and economic benefits from green infrastructure.

Connectivity of Open Spaces:

- Create a network of high-quality open spaces connected to town centers, transport hubs, rivers, and residential areas.
- Enhance physical and functional connections between different green spaces.
- Increase planting along stormwater, gas, and power easements, roads, and rail corridors.

Multi-functionality of Green Spaces:

- Design landscapes that offer ecological, socio-cultural, and economic benefits simultaneously.
- Balance multi-functionality with the need to protect and enhance local habitat.
- Recognise the value of existing landscape performance via improved connectivity, stormwater management, and environmental quality.

Sydney Green Grid 2023

Key Considerations

Regional Emphasis:

- Sydney's Green Grid tailors its approach to the distinct characteristics of Western Sydney, Parramatta, and Sydney, recognising and enhancing the unique ecological features and recreational opportunities within each region.

Strategic Connectivity:

- The initiative prioritises the creation of a comprehensive and connected green infrastructure network. By integrating various green spaces, it seeks to bridge fragmented areas, preserving biodiversity, and providing residents with enhanced recreational and environmental experiences.

Holistic Urban Integration:

- Sydney's Green Grid proposes an integrated urban planning strategy that harmonises green spaces with transportation and utilities. This holistic approach aims to create sustainable, liveable, and inclusive urban environments, ensuring resilience in the face of ongoing urban development and expansion.

NSW Connecting with Country 2023

Key Considerations

Understanding Country:

- Begin by understanding the specific Country on which the project is located, respecting the diverse cultural landscapes and connections that exist. Consider Aboriginal language, placenames, and the broader context beyond site boundaries.
- Engage dialogue with Aboriginal and Torres Strait Islander representatives whenever possible.

Cultural Integration in Design:

- Integrate cultural elements into the design process where appropriate, incorporating traditional language, placenames, and design principles. Recognise the importance of in-between spaces, indirect connections, and storytelling in creating meaningful and culturally rich designs.

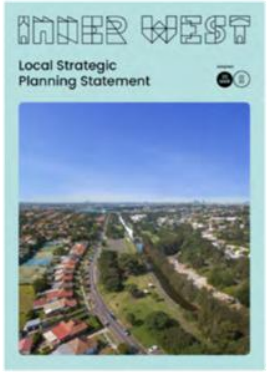
Sustainability and Connection to Living Systems:

- Embrace a wide approach to sustainability, acknowledging the interconnectedness of living systems. Consider biodiversity, water management, and circular economy principles. Learn from traditional Indigenous architecture and explore ways to connect with Earth, Water, and Sky Country in designs.

1.02 Local Government









Inner West Innovate Reconciliation Action Plan 2023-2025

Key Considerations

Recognition and Respect for Indigenous Peoples:

- A commitment to recognising and deeply respecting the cultural and spiritual significance of Aboriginal and Torres Strait Islander peoples, extending beyond acknowledgment.

Equal Opportunities and Community Development:

- Makes a pledge to ensure that Indigenous peoples have access to the same opportunities as the broader Australian community.
- This commitment can be tangible through the implementation of impactful programs actively promoting inclusive and supportive community development.

Two-Way Communication and Relationship Building:

- Highlights the importance of positive, respectful relationships, emphasising two-way communication between Indigenous peoples, organisations, and communities.
- The focus revolves around expanding networks, engaging in advocacy, and initiatives, all aimed at fostering understanding, collaboration, and the establishment of trust.

Our Inner West 2036 Strategic Plan

Key Considerations

Ecological Sustainability:

- Provide the community with tools for sustainability.
- Maintain and enhance green corridors and urban tree canopy.
- Implement water-sensitive policies and projects.

Liveable, Connected Neighbourhoods and Transport:

- Design development for sustainability and community well-being.
- Preserve the unique character and heritage of neighbourhoods.
- Ensure public spaces are welcoming, accessible, and safe.

Creative Communities and a Strong Economy:

- Value and celebrate creativity and culture.
- Promote the Inner West as a hub for creative industries.
- Support a thriving local economy with diverse and accessible employment.

Our Place Inner West - Local Strategic Planning Statement 2020

Key Considerations

Vision for the Inner West:

- Prioritises creating a high-quality living environment that embraces diversity and addresses future population needs. Sustainability, encompassing ecological and economic aspects, is at the core, fostering connected communities through spatial planning, social engagement, and efficient transport.

Strategic Themes and Priorities:

- Guided by six key themes, aligned with broader community and district plans. These themes shape planning priorities, spanning ecological sustainability, liveable neighborhoods, sustainable transport, creative communities, a strong economy, and fostering happy, healthy communities.

Specific Planning Objectives:

- Outlines specific objectives to realise the vision, including adapting to climate change, achieving zero emissions, and cultivating a diverse urban forest. Priorities extend to sustainable housing growth, accessible urban spaces, robust transport infrastructure, a thriving local economy, and the recognition and support of cultural diversity.

Recreation Needs Study - A Healthier Inner West 2018

Key Considerations

Addressing Current and Future Gaps in Open Space:

- Increase the supply of open space in suburbs with low metrics and plan for future demand by establishing benchmarks for open space provision in new developments.
- Collaborate with developers to create multipurpose recreation spaces to meet future demand.

Increasing Capacity of Existing Facilities:

- Improve the quality and function of existing open space and recreation facilities.
- Enhance amenities, invest in upgrades to lighting and safety, and consider alternative improvements for sporting fields.

Creating Inclusive and Nature-Connected Recreation Spaces:

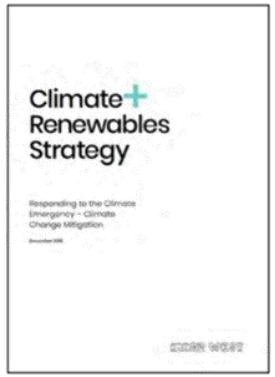
- Re-imagine streets and laneways as recreation spaces to increase accessibility.
- Promote inclusion by reflecting local history, encouraging diverse usage, and addressing health needs.
- Provide nature-based spaces, and address climate impacts in recreation planning.

1.02 Local Government









Recreation Strategy and Action Plan 2023-2032

Key Considerations

An Active Inner West

- Enhance open spaces in the Inner West by creating new parks, pocket parks, and neighborhood parks through partnerships, rooftop spaces, and other innovative solutions. The strategy aims to address deficiencies, ensure child-safe facilities, and promote inclusive and well-maintained open spaces for the community.

Active Lives

- Ensure inclusive and diverse community participation in recreation by promoting accessibility, cultural sensitivity, and social inclusion through the development of parks, facilities, and programs.

Active Communities

- Prioritise community well-being and inclusivity by developing and upgrading indoor sporting facilities, enhancing sports grounds, creating inclusive playgrounds, and promoting diverse recreational opportunities.

Inner West Blue Green Grid Strategy 2023

Key Considerations

Urban Challenges and Innovative Solution:

- The Inner West faces population growth and funding limitations, hindering new open space development. The Blue-Green Grid emerges as an innovative solution to provide additional facilities and areas, catering to community needs while navigating existing constraints.

Interconnected Open Spaces Vision:

- The Blue-Green Grid Strategy outlines a vision for 85 interconnected routes, improving access to recreational spaces, enhancing urban design with water-sensitive strategies, and promoting cultural connections. It not only addresses immediate challenges but aligns with regional plans, contributing to the Greater Sydney Green Grid.

Long-Term Cultural-Environmental Fusion:

- Beyond local benefits, the Blue-Green Grid Strategy contributes to the Greater Sydney Region Plan. Moreover, it recognises the potential of Blue-Green Infrastructure to blend cultural and environmental values, encouraging shared ownership and custodianship.

Inner West Land and Property Strategy 2019

Key Considerations

Optimised Property Management:

- Analyse lifecycle costs and revenue for each property.
- Apply consistent criteria for cost-benefit optimisation.
- Regularly review opportunities for reuse and disposal.

Transparent Governance:

- Develop and implement clear Land & Property Policy and Guidelines.
- Document and enforce property agreements, maintaining a comprehensive register.
- Report regularly, ensuring transparency and adherence to key performance indicators.

Future-Focused Community Planning:

- Analyse community needs for services and spaces.
- Develop a 10-year strategic property program.
- Prioritise property decisions based on evolving community needs.

Inner West Climate and Renweables Strategy 2019

Key Considerations

Promoting Renewable Energy Adoption:

- Establish an Office of Renewable Energy Innovation for initiatives like Solar My School and Inner West Solar Garden.
- Support solar installations on various scales, emphasising inclusivity for residents and businesses with limited access.

Zero-Carbon Buildings and Precincts:

- Strengthen environmental standards through enhanced planning controls.
- Innovate planning for low-carbon precincts, encouraging decentralisation and sustainable transportation.

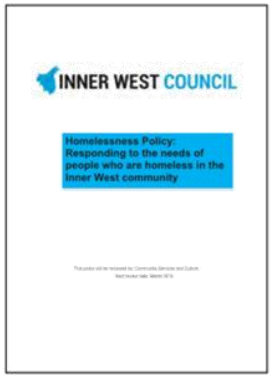
Integrated Transport and Emission Reduction:

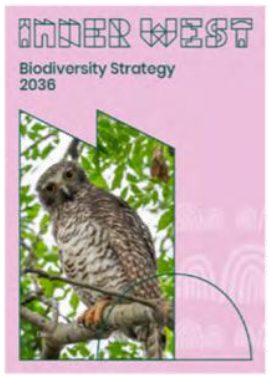
- Implement an Integrated Transport Strategy prioritising active transport and shared vehicle modes.
- Foster a transport hierarchy favoring walking, cycling, and public transit to reduce carbon footprint and enhance community well-being.

1.02 Local Government









GreenWay Masterplan Report 2018

Key Considerations:
Ecological Restoration and Active Transport:

- Prioritises ecological restoration from the Iron Cove to the Cooks River, through the Inner West.
- Focuses on upgrading the GreenWay connection between multiple suburbs, creating shared pathways for active transport.

Recreation Hubs and Cultural Integration:

- Develops recreation hubs with upgraded facilities.
- Integrates cultural elements, suggesting gateways, public art, and spaces for community engagement.

Property Changes with Community Engagement:

- Proposes property and land use changes, emphasising community consultation.
- Recommends opening public access to certain areas and creating new public spaces.

Engagement Outcomes Report Improving Jack Shanahan Reserve 2023

Key Considerations
Safety and Lighting:

- Reduce crime rates in area with improved visibility and lighting
- Crime prevention design

Facility and Amenity Improvements:

- Repairs to existing structures, equipment and fencing

Environmental and Vegetation Enhancement

- Shade trees
- Tree and planting maintenance

Inner West Council Homelessness Policy

Key Considerations
Ensuring Inclusive and Safe Park Spaces:

- Respect the rights of homeless individuals to access and use public parks.
- Implement measures to ensure safety and peaceful enjoyment for all park users.
- Address complaints from nearby residents and park users regarding issues like rubbish, belongings, and antisocial behavior.

Providing Supportive Services and Information:

- Offer information about available homelessness services to homeless individuals using the park.
- Facilitate connections between homeless individuals and specialist homelessness services.

Promoting Community Understanding and Engagement:

- Educate the community about the complexities of homelessness and the Inner West Council's approach to addressing it.

Inner West Biodiversity Strategy

Key Considerations

- Protecting Urban Biodiversity: Preserve and restore native habitats to combat urban development impacts like habitat loss and pollution.
- Cultural and Community Engagement: Embed Aboriginal ecological knowledge and "Caring for Country" practices, alongside community partnerships, to enhance local biodiversity.
- Climate Resilience: Adapt habitats and infrastructure to counter climate impacts, using blue-green networks to manage flooding and rising temperatures.
- Waterway Health: Enhance wetland and riparian areas with water-sensitive design and naturalization to improve water quality.
- Community Involvement: Increase citizen science and education to foster biodiversity care and sustainability.
- Policy and Monitoring: Guide urban planning with biodiversity data, promoting green cover and ecosystem health through supportive policies and incentives.

1.02 Local Government



GreenWay Review of Environmental Factors 2021

Key Considerations:

- Comprehensive Environmental Review: The GreenWay project has undergone a thorough assessment under the EP&A Act, considering all possible environmental impacts, including compliance with NSW and Commonwealth regulations.
- Project Objectives and Community Benefits: the GreenWay aligns with key objectives from local planning documents, focusing on accessible transport, urban greening, habitat connectivity, and facilities promoting active, healthy communities.
- Mitigation and Sustainability Measures: Although some environmental impacts are expected (e.g., noise, vibration, and biodiversity), a range of management plans are proposed to mitigate these. The GreenWay is deemed justified, with no significant environmental impacts, and serves the public interest.

2.00 Site Analysis

2.01	Urban Context	13	2.08	Planning, Zoning and Ownership	21
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2.07	Connectivity and Access	20			



Photograph of circulation path with train line in background; Source Taylor Brammer 31.01.2024

2.0

2.01 Urban Context

Jack Shanahan Reserve is located in Dulwich Hill, a suburb situated in Sydney's Inner West. The site sits within the Djarrawunang (Ashfield Ward) of the Inner West Council, which is the local indigenous word for Magpie.

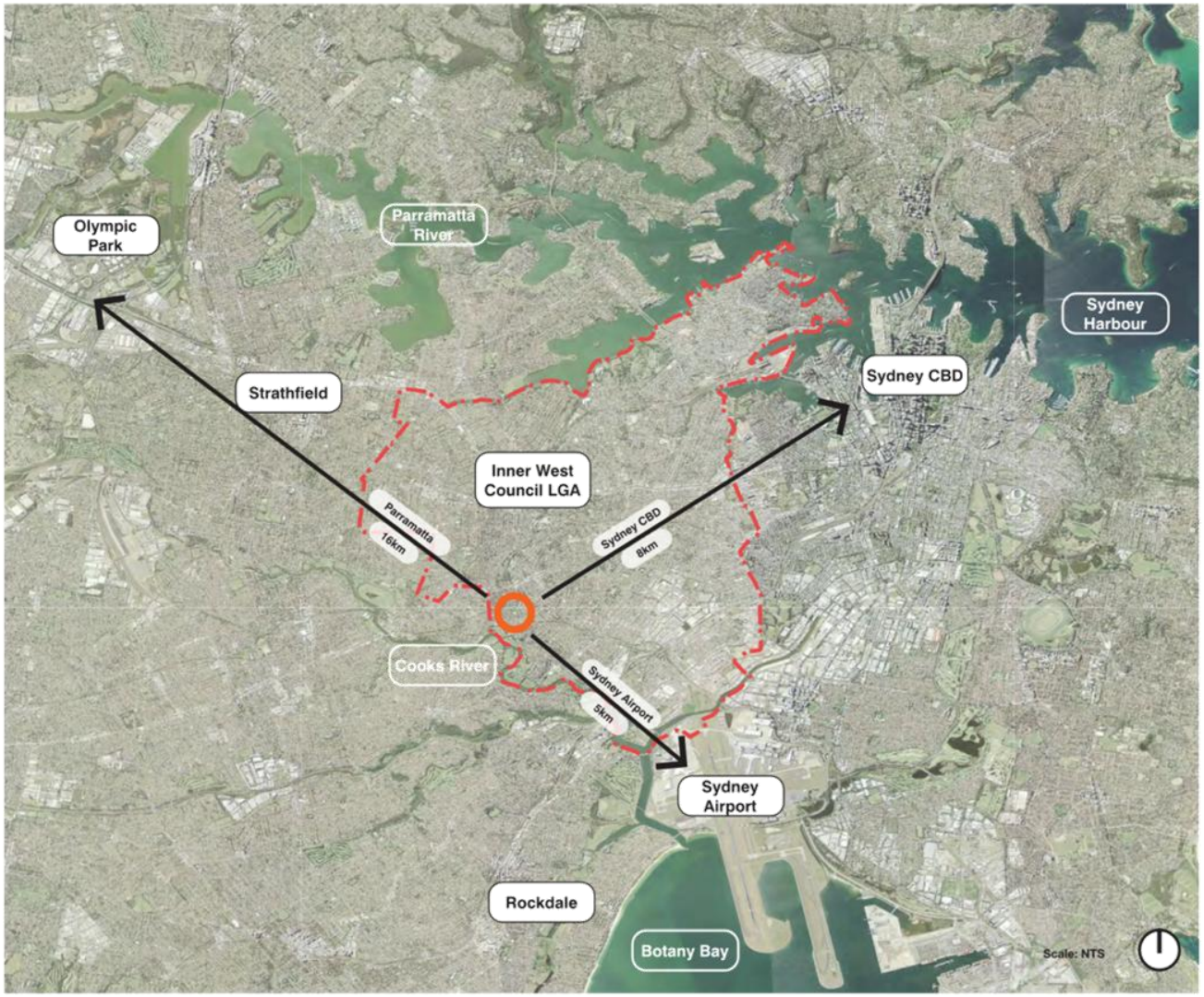
The site is situated to the north of Cooks River, a tributary of Botany Bay. The site is situated to the southern peripheries of the Inner West Council region, with Canterbury-Bankstown the neighboring council to the south



Inner West Council Wards and vegetation communities;
Source Inner West Council Blue-Green Grid Strategy 2023

LEGEND

- Inner West Council LGA
- Site
- Direction Arrow



Satellite image: Source Near Map 22.01.2024

2.02 Local Context

Jack Shanahan Reserve is bounded by Sydney Trains Dulwich Hill Line on the south, Dulwich Hill light rail terminus on the east, and Hercules Street on the north and west. It is connected to and part of the GreenWay, to which there will be a pathway connection at the Northern apex of the Reserve.

Key features of the Reserve are a skate park, a tennis court, half basketball court, an amenities building and a pedestrian footpath connecting Dulwich Hill light rail station to Terrace Road in the Reserve.

Inner West Council Wards and vegetation communities;
Source Inner West Council Blue-Green Grid Strategy 2023

LEGEND

- Site boundary
- Major Road
- Light rail Tracks
- Train Line
- Existing Bus/ Light rail/Train/ Parking



Satellite image; Source Near Map 09.02.2024

2.03 Site Evolution and Heritage

Aboriginal History

The area of land now known as Dulwich Hill is home to the Gadigal and Wangal people of the Eora Nation, part of the Darug language group.

The Cooks River, 400m south of the site, would have been central to the life of the Indigenous peoples of the area. Archaeological and historical evidence indicates that Indigenous people would have fished along the river and its tributaries, setting up camp next to the best fishing spots.

Source: Aboriginal History Along the Cooks River, Cooks River Alliance, 2017

Post-colonial History

The Suburb of Dulwich Hill was part of a land grant to Thomas Moore, who was the colony's ship builder, and was highly prized for its timber stands. Throughout the course of the late nineteenth and early twentieth century, the suburb developed a small village amongst residential subdivision.

Jack Shanahan Reserve sits at the junction of three railway lines, one of which now disused, and one adapted to be the Inner West light rail, which terminates at the Reserve.

Source: Dulwich Hill, Sydney Journal, Chrys Meader, 2010

Reserve Evolution

Today the Reserve provides locals and visitors with various amenities and facilities, in particular it's skate park. This makes Jack Shanahan Reserve a popular destination for all age groups.

The site is also included in the GreenWay Masterplan, adopted by Council in 2018, which connects the Cooks River to Iron Cove.



From Mud Bank Botany Bay - mouth of the Cooks River 1830 by John Thompson, from the Stage Library of New South Wales

1943



Site began as leftover industrial land.

1955



Very little vegetation.

1982



Tennis court and amenities building constructed.

1994



Pathways formalised, addition of more hardstand and 1st skating bowl.

2005



Existing skate infrastructure constructed.

2023



Light rail connection and GreenWay link established.

2.04 Site Character

Location and Description

Jack Shanahan Reserve is a Local Park in the heart of Dulwich Hill. The Reserve is bounded by Sydney Trains Canterbury Bankstown Line to the South, Dulwich Hill light rail terminus on the east, and Hercules Street on the north and west. The area of the Reserve is approximately 13,100 m^2.

The Reserve provides a range of amenities and multiple uses including a skate park, a tennis court, basketball half court, an amenities building and a pedestrian footpath connecting Dulwich Hill light rail station to Terrace Road in the Reserve.

The Reserve is an important destination for local residents and also attracts a number of residents from adjoining suburbs in the inner west due to its much loved skate park. The Reserve is often used by pedestrians and cyclists as an off-street route to Dulwich Hill train station and light rail stop.



Photograph of tennis court and skate park; Source Taylor Brammer 31.01.2024

2.05 Site Photos



Amenities building stairs; Source Taylor Brammer Landscape Architects



View over tennis court and skate park; Source Taylor Brammer Landscape Architects



Bordering train line; Source Taylor Brammer Landscape Architects



Skate park; Source Taylor Brammer Landscape Architects



Mature casurina trees; Source Taylor Brammer Landscape Architects



Meandering pedestrian path; Source Taylor Brammer Landscape Architects

2.06 Site Elements

Jack Shanahan Reserve, Dulwich Hill, is located between three existing rail corridors. The south western edge is bounded by Transport for NSW (TfNSW) T2 and T3 train lines, the eastern side by the L1 light rail line, and north western edge by a disused rail corridor.

The site features a large skate park, fenced tennis court and half basketball court, and picnic/bbq areas. The site also has a large amenity building with accessible rooftop and unused storeroom.

DESIGN NOTES

1. Limited parking
2. Amenities building
3. Tennis court/ half basketball court
4. Skate Park
5. Gazebo with BBQ and seating
6. Circulation path
7. Access to light rail

LEGEND

Site boundary



2.07 Connectivity and Access

The main entry into Jack Shanahan Reserve is from Terrace Road, located to the West of the site. At this entry there is a small car park with approximately 4 car spaces. This entry links with the pedestrian path that runs along the southern end of the Reserve and linking with the Dulwich Hill light rail stop to the east. The shared pedestrian and cycle pathway connects to the Reserve's various amenities and buildings.

Along the Northern boundary is a disused train line which is currently under the ownership of Transport Asset Manager New South Wales (TAM NSW). Development is under way for the continuation of the GreenWay which as a shared active transport corridor running along the Northern end of the Reserve. The GreenWay is also planned to connect to Jack Shanahan Reserve at its North-Eastern corner.



LEGEND

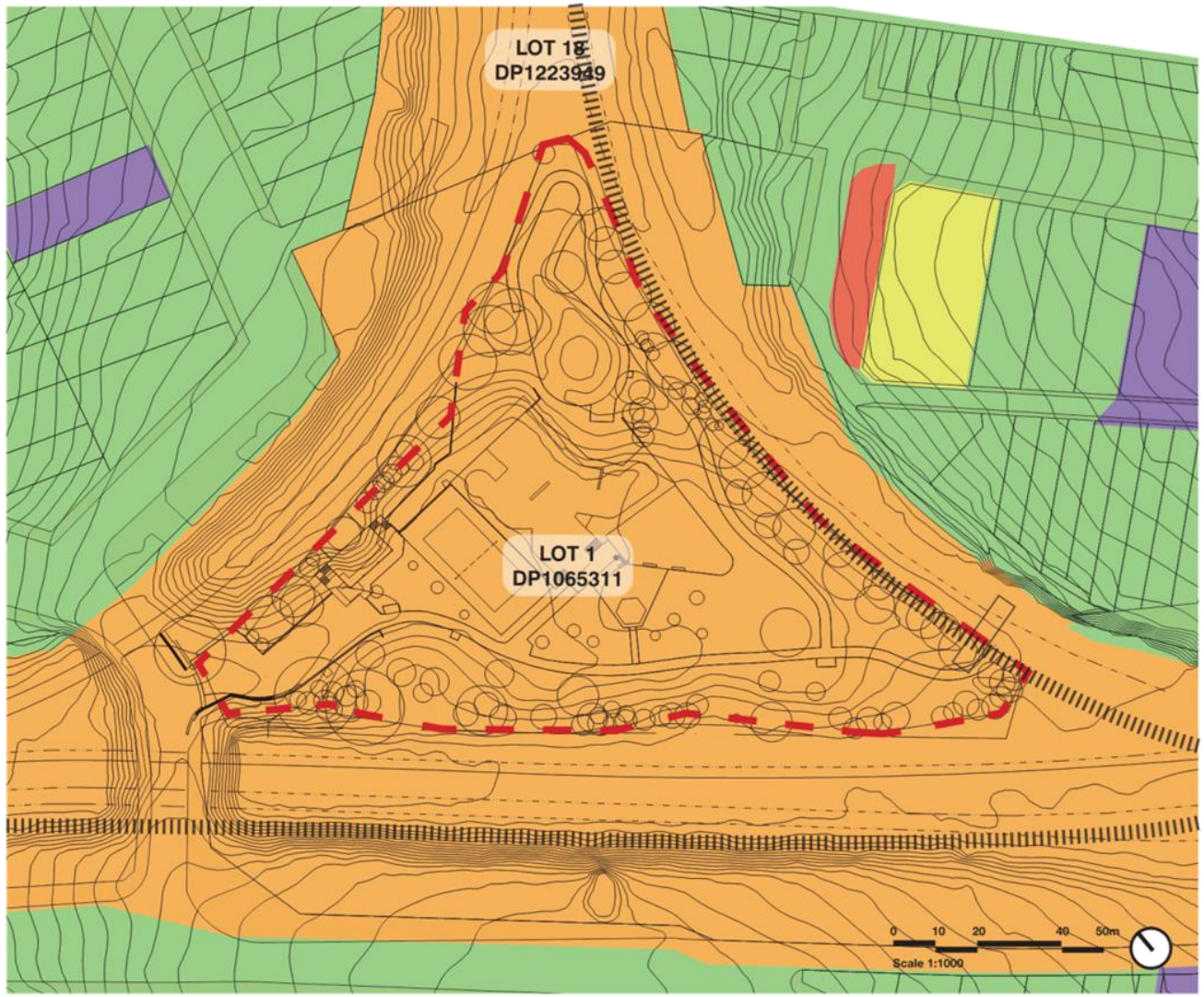
- Site boundary
- Pedestrian / cycle circulation
- Existing light rail / train line
- Road circulation
- Public transport circulation

2.08 Planning, Zoning and Ownership

Jack Shanahan Reserve is currently classified as a Local Park and is in zone SP2 Rail Infrastructure Facilities, as per the Inner West LEP.

Zoning Details of the Reserve are as follows:

Lot / DP	Ownership	Land Classification
Lot 1 DP 1065311 (part of)	Transport Asset Manager New South Wales (TAM NSW)	Community Land



LEGEND

- Site boundary
- R1 General residential
- R2 Low density residential
- R4 High density residential
- RE1 Public recreation
- SP2 Infrastructure

2.09 Facility Conditions and Maintenance

Jack Shanahan Reserve has several facilities and amenities of which are of varying age and condition. The current facilities include:

- 1 skate park
- 1 tennis court
- 1 half basketball court
- 1 toilet block
- Walking path
- Open lawn areas
- Picnic tables



2.10 Topography and Soil

Jack Shanahan Reserve is situated on the Blacktown soil on shale which likely contains variations of the typical soil profile shown below:
A1 horizon - friable brownish-black loam
A2 horizon - hard-setting brown clay loam
B horizon - strongly pedal, mottled brown light clay
B3/C horizon - light grey plastic mottled clay

The fertility of the topsoil is inherently low, but it is often fertilised. Other soil materials have very low fertility.

The site slopes steeply on all three sides, creating a sense of enclosure but also affecting surveillance and sight lines.



2.11 Vegetation and Biodiversity

Natural vegetation communities can often be correlated to various environmental habitat factors, such as soils, geology, topography, weather patterns including maritime influences, solar access and water supply. The pre-1750 vegetation community that existed within the site boundary of Jack Shanahan Reserve is Sydney Turpentine-Ironbark Forest (Wet Sclerophyll).

The predominate, site specific vegetation character includes a mix of endemic Sydney species and exotic species.

Several mature trees exist throughout the Reserve, namely Casurina species, which line the Reserve's boundaries and provide screening from the train and light rail tracks. In recent years there has been several new trees planted within the open grassed area, mostly native species.

The site is not situated within a region of 'Terrestrial Biodiversity' as stipulated in the Inner West Local Environmental Plan 2022. However the site will connect to the GreenWay which will be a vital biodiversity corridor throughout the Inner West.

Total canopy coverage = 4920m²
= 38% of total site area

LEGEND

- Site boundary
- Existing trees



2.12 Hydrology and Flooding

The mean total rainfall for Dulwich Hill is 985.1mm - lower than the mean at Sydney Observatory according to the Bureau of Meteorology, 2019-2023 (1447.3mm).

The site is not situated on a flood plain, however is in close proximity to Cooks River to the south which is a flood plain area.



LEGEND

- Site boundary
- Overland flooding

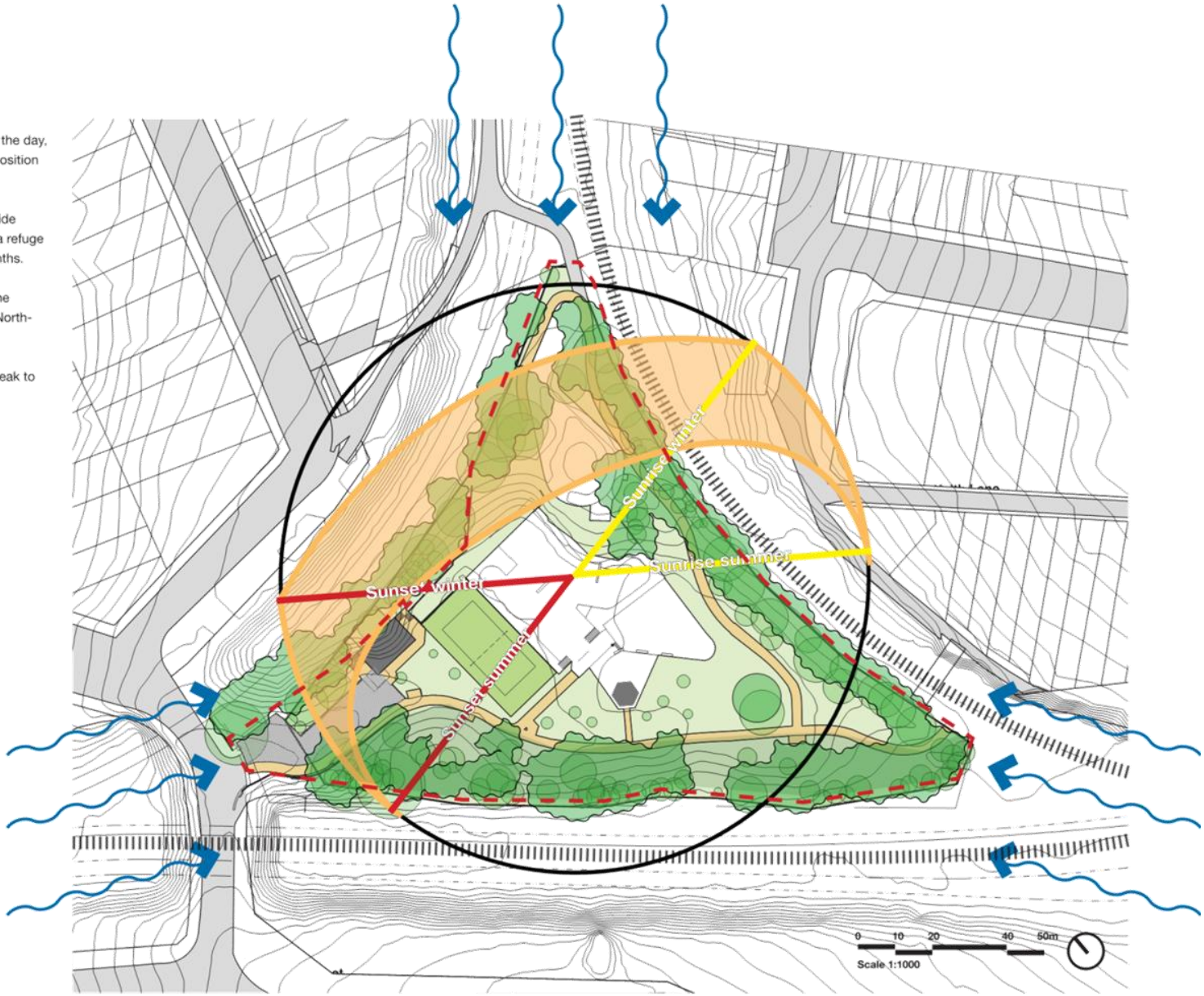
2.13 Climate

Jack Shanahan Reserve receives its highest concentration of solar exposure in the middle of the day, with this amount reducing as the sun shifts it's position during winter months.

The plantings of mature trees to the border provide constant shade to the outer of the site, offering a refuge to the user from the heat during the warmer months.

Winds run along the existing train lines and hit the Reserve from the North-Eastern, Southern and North-Western corners of the site.

The border plantings act as a necessary wind break to the site, screening and protecting the user.



3.00 Opportunities and Constraints

3.01 Constraints and Condition Summary 28
3.02 Opportunities Summary 29
3.03 Opportunities Plan 30



Photograph of skate park; Source Taylor Brammer 31.01.2024

3.0

3.01 Constraints and Conditions Summary



TAYLOR BRAMMER LANDSCAPE ARCHITECTS / JACK SHANAHAN RESERVE MASTERPLAN / **MASTERPLAN**

DATE: 14 MAY 2026 **REVISION:** 12 **PAGE:** 28

3.02 Opportunities Summary



Shade structures with built in technology

- New playful shade structures for existing skate areas
- Build seating areas to allow for a range of uses - working, lounging and socialising
- Introduce possible technology such as wireless charging, USB ports and inbuilt wifi



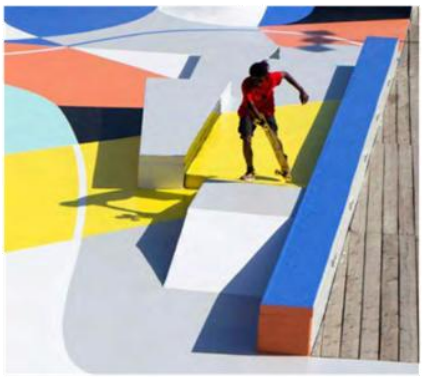
Upgraded Amenities

- Upgrade BBQ shelter to fit the youthful vibe of the Reserve
- New picnic tables and chairs
- Upgrade toilets in line with Council strategy
- Opportunity for cafe/activation to amenities block



Biodiversity planting

- Plant areas to reduce mowing maintenance and deter people from being in unsupervised areas of the Reserve
- Work further towards the goals of the GreenWay biodiversity corridor
- Bring amenity through planting
- Ongoing maintenance and briefing to community and staff about biodiversity goals



Improve skatepark and amenities

- Skate park and snake run activity improvements
- Additional low skill half-pipe
- Refurbish amenities building with additional food and beverage tenancy

3.03 Opportunities Plan

DESIGN NOTES

1. Prioritise pedestrian movements
2. New Shade Structures with Inbuilt Tech. (Wifi, Wireless Charging)
3. Upgraded Pavilion and BBQ, Seating and child's skate/ Scooter and play
4. Existing skate infrastructure retained and repaired/resurfaced
5. Extended Gardens for Biodiversity and Amenity
- Refreshed Reserve Signage at all Entrances

LEGEND

- Site boundary
- Pedestrian / cycle circulation
- Existing light rail / train line
- Road circulation
- Public transport circulation
- New shade structures
- New play and pavilion area
- Replenished garden areas
- New and upgraded pedestrian areas



4.00 Community Consultation

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4.02 On-site Engagement 33
4.03 Community Engagement Summary 34



Photograph of tennis court and skate park; Source Taylor Brammer 31.01.2024

4.0

4.01 Online Engagement

Summary

Between 2 April and 12 May 2024, the community was invited to provide feedback on Jack Shanahan Reserve through an online survey, an interactive digital map, email, phone and letters.

A total of 26 surveys were completed, 3 emails were received, and 55 pins were received on the digital map (36 highlighted things that were not liked and 19 were liked). An overview of the qualitative data from the online survey is seen to the right and key outcomes from the consultation is on page 34.



Summary of 'Have Your Say' map pins. Source: Inner West Council



4.02 On-site Engagement

Summary

Inner West Council and Taylor Brammer attended an on-site engagement day at Jack Shanahan Reserve on the 4th of May 2024. Informally, attendees were invited to write on notes or draw directly on a printed satellite image. The total number of attendees on the day was 23.

There were many attendees from the local skateboarding community that offered insightful recommendations on the design and maintenance of the skate park, alongside a diverse range of Reserve users who loved and wished for different items within the Reserve.



On-site engagement board with post-it notes. Source: Taylor Brammer Landscape Architects

4.03 Community Engagement Summary

Key Outcomes

Nine key outcomes act as a summation of responses received through both online and on-site engagement channels.

1. **Additional amenities** including bike cage for commuters, more seating and shade /undercover areas

2. **More biodiversity** and low planting for visibility

3. **Skate Park lighting** for nighttime use and safety

4. **Remove carparking** at front entrance

5. **New childrens' playground**

6. **Upgraded water fountains** with dog bowls and bottle fill

7. **Amenities block overhaul** with potential food and beverage tenancy

8. **Skate park design improvements** - including repair of North west and resurfacing of main skate area and removal of volcano, addition of half pipe, activities for lower skill levels and transition area overhaul

9. **Running / walking track** around circumference of the Reserve

These nine identified engagement outcomes acted to form the foundation for preparing this draft masterplan and accompanying Plan of Management. As a response, all ten have been included within the draft masterplan and Plan of Management for the Reserve.

*Community engagement outcomes from the exhibition of this draft Plan of Management an Masterplan can be found in the Council prepared Engagement Outcomes Report, published on Council's YSIW Website.

5.00 Masterplan

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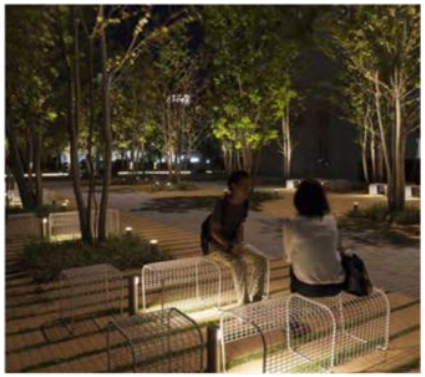
5.03 Functional Diagram 38
5.04 Park Entry 39
5.05 Skate Upgrades 40
5.06 Sport 41
5.07 Priorities 42

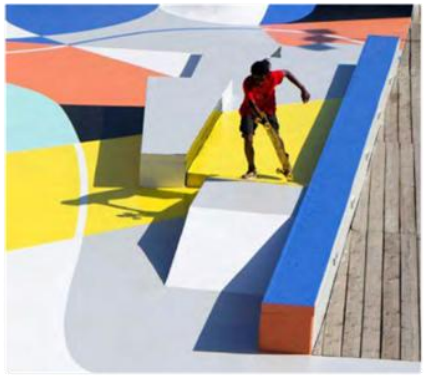


Photograph of tennis court and skate park; Source Taylor Brammer 31.01.2024

5.0

5.01 Key Moves







Improve connection, lighting and safety

- Consolidate parking on Hercules Street
- Improve pedestrian and cycle access from Terrace Road
- Connect loop pathway for walking and running
- New lighting to skatepark for night-time use and safety
- Additional lighting to Reserve pathways



Activity Diversification

- Integrate shaded spectator areas
- Upgrade BBQ area with new seating and larger pavilion
- Create new nature playground
- Allow opportunities for food-truck and temporary vendors

Improve skatepark and amenities

- Skate park and snake run activity improvements
- Additional low skill half-pipe
- Refurbish amenities building with additional food and beverage tenancy

5.02 Masterplan

DESIGN NOTES

1. Ongoing skate facility improvements directed by continued engagement with local skating groups, including lighting for night-time use
2. New small half-pipe for younger users and skill development
3. New playground area on existing hill
4. Expanded spectator seating areas with shade and technology incorporation
5. Resurfaced front entry plaza, removal of parking and incorporation of food truck area
6. Refurbish amenities building, incorporation of cafe/ cafeteria with paving and seating to front
7. Additional bicycle parking and bicycle storage lockers
8. Extended pathway to create loop walking track
9. Potential formalised parking (Pending further investigation)
10. Widen and light pathway connecting the Hercules Parklands to Dulwich Hill Light Rail
11. Flat grassed area to be retained
12. Additional half basketball court or investigation to create full sized multipurpose tennis and basketball court. New lighting for night-time use
13. Expanded BBQ area and pergola



5.03 Functional Diagram

DESIGN NOTES

- Main circulation path
- Bicycle circulation and connections
- Amenities Block / Food and Beverage / Viewing Platform
- Shelters and Picnic Tables
- Skate and Sport
- Playground
- Parking
- Skate Lighting
- Garbage and Recycling Bin Location, new metal bin enclosure
- Refurbished drinking fountain



5.04 Park Entry

DESIGN NOTES

1. Additional half basketball court or investigation to create full sized multipurpose tennis and basketball court. New lighting for night-time use.
2. Extensive native planting
3. Expanded BBQ area and pergola
4. Refurbish amenities building, new rooftop viewing platform and commercial tenancy
5. Cafe seating and tennis viewing / waiting area
6. Remove parking area to facilitate food truck tenancies and allow free pedestrian passage
7. Refurbished water fountain with bottle fill and dog bowl
8. New playground area on existing hill



5.05 Skate Upgrades

DESIGN NOTES

1. Repair existing upper snake run adding curbs and grindable lips to perimeter
2. Skate facility improvements throughout as directed by continued engagement with local skating groups
3. Extend main half-pipe for additional capacity
4. Close off main bowl with transitions to adjacent area
5. Remove volcano and replace with quarter pipe
6. Formalise spectator and rest seating with new shade structure with solar charging, playful seating elements
7. Additional lighting to skatepark and all surrounding pathways for night-time use and safety



5.06 Sport and Amenity

DESIGN NOTES

1. Upgraded lighting to tennis and half basketball court, including additional court
2. New small half-pipe for younger users and skill development
3. Larger picnic pavilion and upgraded BBQ, seating and shade
4. Flat grassed area to be retained
5. Additional garden areas
6. New bicycle parking and secure bike lockers for park users and light-rail commuters
7. Widen and light pathway connecting the Hercules Parklands to Dulwich Hill Light Rail



5.07 Priorities

Priority Breakdown

Masterplan Objective	Priority	Description	Cost Estimate
Lighting	High	Install lighting to maximise use of facilities after dark and to improve safety for all Reserve users. Add additional lighting to all pathways where required.	
Snake run and improvements	High	Add improvements through consultation with local skate community to ensure maximised ride-ability and safety.	
Main skate park and improvements	High	Add additional quarter pipe, extension of half-pipe, close off main bowl and transition area improvements as described through further consultation with local skate community.	
Formalise parking	Medium	Formalise parking to Ewart Street	
Amenities building	High	Refurbish existing amenities building with roof terrace, upgraded toilets and tenancy opportunity for food and beverage outlet	
Beginner half-pipe	Low	Additional smaller half-pipe for beginner skaters	
Nature playground	Low	New nature playground for children adjacent to front entry	
New picnic pavilion & skate park spectator seating	Medium	Extended shelter and shade, new BBQ facilities and seating. New spectator and rest seating with shade, solar charging facilities	
Pathway connections	High	Connect existing pathways to create loop walking / jogging track	
Bicycle parking and lockers	Medium	Additional bicycle parking and lockers for Reserve users and light rail commuters	
Garden areas	Medium	Biodiversity and native planting areas across the site	
Main parking area	Low	Removal of parking area off Terrace Road for easier pedestrian accessibility, supply food truck area	
Drinking fountains	High	Upgraded drinking fountains with bottle fill, dog water bowl	
Rubbish bins	High	Additional bins and new metal rubbish bin enclosures to mitigate vandalism	

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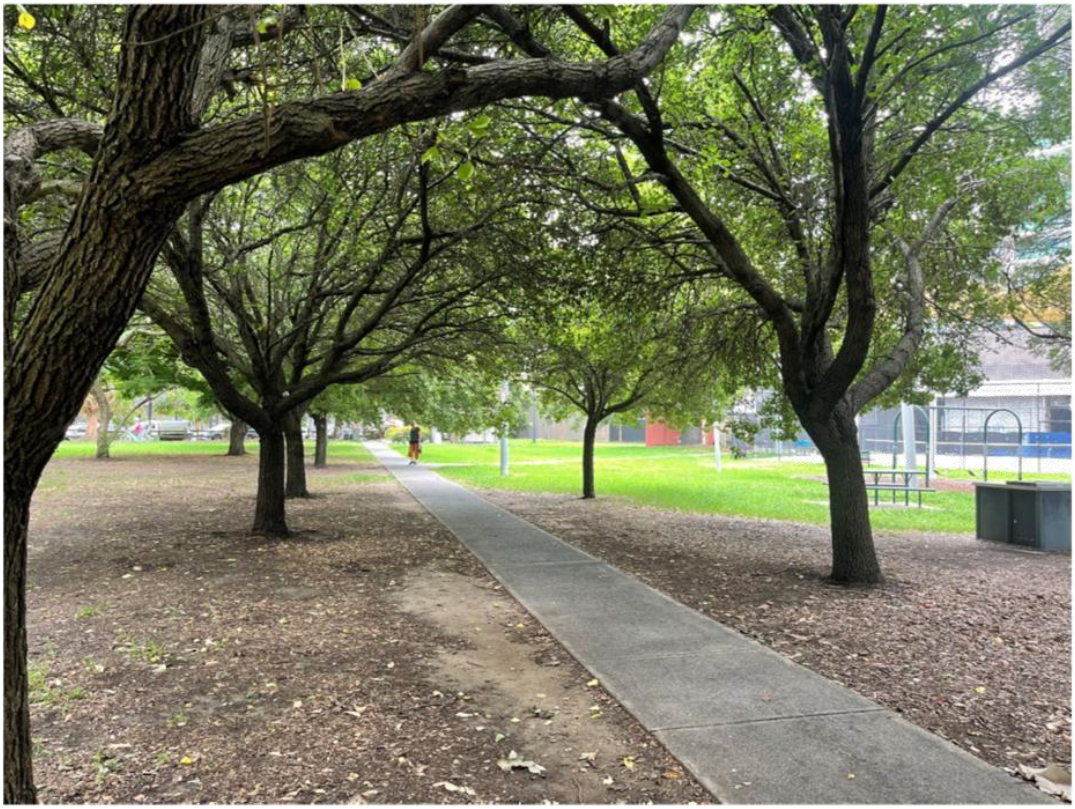
Photograph of tennis court and skate park; Source Taylor Brammer 31.01.2024

TaylorBrammer

WICKS PARK, MARRICKVILLE

PLAN OF MANAGEMENT

For: Inner West Council
Adopted: x x x x



Council acknowledges the Gadigal and Wangal peoples of the Eora Nation, who are the traditional custodians of the lands in which the Inner West Local Government Area is situated. We celebrate the survival of Aboriginal and Torres Strait Islander cultures, heritage, beliefs and their relationship with the land and water. We acknowledge the continuing importance of this relationship to Aboriginal and Torres Strait Islander peoples living today, despite the devastating impacts of European invasion. We express our sorrow for past injustices and support the rights of Aboriginal and Torres Strait Islanders to self-determination.

Foreword

This Plan of Management (PoM) has been prepared by Taylor Brammer Landscape Architects Pty Ltd in association with CGM Planning and Development Pty Ltd for Inner West Council and provides direction as to the use and management of Council-managed reserves and parks classified as 'community land' in the Inner West area. The PoM is required in accordance with Section 36 of the *Local Government Act 1993*.

This site-specific PoM addresses the management of Wicks Park, Marrickville. The PoM outlines the way the land will be used and provides the framework for Council to follow in relation to the express authorisation of leases and licence on the land.

Document / Status Register

Issue	Date	Purpose	Approved
01	31.01.2025	INTERNAL DRAFT	AL
02	10.02.2025	CGM PLANNING & DEVELOPMENT	CGM
03	07.07.2025	CGM COMMENT AMENDMENT	AL
04	13.05.2026	FOR ADOPTION	AL

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Glossary of Terms

TERM	DEFINITION
LG Act	*Local Government Act 1993*
PoM	Plan of Management
LGA	Local Government Area
LEP	Local Environmental Plan

1.0 Introduction

1.1 What is a Plan of Management

A Plan of Management (PoM) provides the framework for managing public land. It sets out how public land is intended to be used, managed, maintained and enhanced in the future.

A PoM is required to be prepared for public land which is classified as community land under the *Local Government Act 1993* (LG Act). This PoM has been prepared in accordance with the requirements of the LG Act.

This PoM is to be read in conjunction with the proposed Masterplan prepared by Taylor Brammer Landscape Architects Pty Ltd which includes comprehensive site analysis along with illustrations of the proposed improvements to Wicks Park.

The adopted PoM authorises the implementation of any Council-approved site masterplan that is consistent with the adopted PoM, the category core objectives, and the PoM's authorised uses and development.

1.2 Why prepare a Plan of Management

Wicks Park is public land, classified as community land under the LG Act. The LG Act requires that a PoM be prepared for all public land that is classified as 'community land' under that Act.

This PoM provides the basis for long-term management of Wicks Park in a manner that respects the values and significance of the parkland. It also sets out directions and provides a framework for the strategic and operational use of the parkland.

A previous PoM for Wicks Park was prepared in 2003. New future directions and management strategies have been developed following amalgamation for Council and its community. As a result, an updated document is required that outlines the framework for managing the parkland and identifying appropriate uses for the parklandin a contemporary setting.

Community Land must not be sold and cannot be leased or licensed for more than twenty-one years except with Local Government Minister approval for up to 30 years. Any lease or license must be authorised by this PoM. In addition, it may only be leased or licensed for more than five years subject to public notification.

As the population and housing demands of the Inner West increases so will the pressure on existing open space and the ability for parklands and reserves to cater for a range of growing user demands and needs. A PoM therefore provides guidance as to how to best manage Wicks Park in the long term and promote equitable and fair use of the parkland to meet community needs.

Factors influencing the need to prepare a PoM include:

1. Increasing population and the need to balance expectations and fair use of open space.
2. Ageing population will impact the need to provide accessible and equitable open space for elderly.
3. Changes to local demographics and increases in medium-high residential will influence access to open space and facilities.
4. Expectations of quality recreational experiences.
5. Ageing infrastructure and the need to provide a safe and high-quality environment.

1.3 Relationship to Community Strategic Plan

This PoM reinforces the vision, issues and recommendations stipulated in The Inner West Community Strategic Plan - Our Inner West 2036. The Community Strategic Plan outlines five strategic directions for future growth, development and sustainability for the Inner West community. All five of the strategic directions are pertinent in the development of this PoM, and are as follows:

1. An ecologically sustainable Inner West.
2. Liveable, connected neighbourhoods and transport.
3. Creative communities and a strong economy.
4. Healthy, resilient and caring communities.
5. Progressive, responsive and effective civic leadership.

1.4 Purpose of this Plan

The purpose of the Plan is to provide an integrated approach to the management of Wicks Park to ensure its place as a valued recreational space within the Inner West LGA.

The Plan seeks to recognise the significance of the parkland, particularly its passive recreational significance in the local setting. Community consultation has indicated strong interest in the parkland and how it is used and managed in the long-term.

The Plan aims to set out a way to appropriately manage the parkland and improve recreational facilities to meet these demands over the next 10 years.

The purpose of this PoM is to:

1. Contribute to Council's broader strategic goals and vision as set out in The Inner West Community Strategic Plan.
2. Ensure compliance with the LG Act.
3. Provide clarity in the future development, use and management of the community land.
4. Ensure consistent management that supports a unified approach to meeting the varied needs of the community.

1.5 Life of the Plan

This PoM will require regular review in order to align with community values and changing community needs, and to reflect changes in Council priorities. Council has determined that it will review the PoM within 10 years of its adoption. However, the performance of this PoM will be reviewed on a needs basis to ensure that the parkland is being managed in accordance with the PoM, is well maintained and provides a safe environment for public enjoyment.

The community will have an opportunity to participate in reviews of this PoM via community consultation.

1.6 Exhibition and adoption of this plan

This PoM was placed on public exhibition from *30th January to 13th March* in accordance with the requirements of section 38 of the LG Act. A total of *83* submissions were received. Inner West Council considered these submissions before approval by Council to adopt the PoM on *[insert date and Council meeting details].*

1.7 Public Hearing for categorisation of the land

The LG Act section 40A Public hearing in relation to proposed plans of management requires Council to hold an independently chaired public hearing for Council owned or managed community land, or parts of community land where categories are assigned for the first time or amended from a previous PoM.

Land in Wicks Park is comprised of two lots (Lot 1 DP 802618 and Lot 2 DP 802618) which is stated to be owned by Inner West Council. The previous PoM prepared in 2003 maps the land as Sportsground and Park, following the existing lot boundaries. These boundaries are valid today and if they are maintained a Public Hearing is not required.

2.0 Background

2.1 Location and Description

Wicks Park is a Local Park between the suburbs of Marrickville and Sydenham. The Park is bounded by Sydenham Road to the south and Victoria Road to the west. The area of the park is approximately 8,902 m².

The Park provides a range of public amenities and multiple uses including tennis courts, a playground, an amenities block, a BBQ and picnic areas. There is a straight pathway the cuts diagonally through the park from the north-west corner to the south east corner.

The parkland is an important destination for local residents and also attracts a number of residents from adjoining suburbs in the inner west due to its much-loved tennis courts. As the population of Marrickville and the surrounding areas densifies, Wicks Park will become increasingly important as public space for local residents.



Figure 1. Areial image of parkland and context - Source: Nearmaps

2.2 Demographic Analysis

2.2.1 Inner West Council

The Inner West Council Local Government Area (LGA) is located 5km west of the Sydney Central Business District (CBD)

The council area was established when the former councils of Ashfield, Leichhardt and Marrickville amalgamated

in May 2016. Inner West Council has five wards: Ashfield, Balmain, Leichhardt, Marrickville, and Stanmore.

The Inner West Council has a resident population of 192,000 people, and spans 36km² from the banks of Parramatta River at Birchgrove in the north east, to the Cooks River at Dulwich Hill in the south west.

2.2.2 Open Space Users

The Inner West's open spaces are frequented sites for recreation and exercise. The most common types of open spaces in the Inner West are:

- Parks (80% of people using them at least weekly)
- Footpaths, streets and town centres (75% at least weekly)
- Sporting fields/courts (38% at least weekly)
- Aquatic centres/baths (37% at least weekly)
- Children's playgrounds (36% at least weekly)

2.3 Facilities and Assets

2.3.1Facility Inventory

- Tennis courts: 4
- Tennis building: 1
- Children's playground: 1
- BBQs: 1
- Amenities building: 1
- Bench Seating: 8
- Picnic Table: 1
- Car parking: On-street only

A condition description of the facilities and land can be found at PoM Section 5.6.

2.4 Site Analysis

This PoM is to be read in conjunction with the Masterplan by Taylor Brammer Landscape Architects Pty Ltd which includes detailed Site Analysis of the site and the area.

The key findings contained in the Masterplan document relevant to the PoM include the following;

Aboriginal History

The area of land now known as Marrickville is home to the Gadigal and Wangal people of the Eora Nation, part of the Darug language group.

A tributary to the Cooks River, the Gumbramorra Creek fed into the Gumbramorra Swamp, which is now hidden under the concrete of Sydenham, St Peters, Marrickville and Tempe. The Gadigal and Wangal peoples of the area tapped into this large wetland as a rich source of wildlife, vegetation and shellfish.

Colonial History

Post European colonisation, in the late 1800s, the local context of the area was dominated by industry which was built upon the Gumbramorra Swamp. The lowest point of the swamp is on the corner of Sydenham Road and Victoria Road, of which Wicks park is now situated.

Draining of the swamp commenced in the 1890s to combat continual flooding of the area, culminating with The Sydenham Pit & Drainage Pumping Station built in the early 1930's. The pumping station aided with flooding but unfortunately did not fix the issue. The Gumbamorra swamp was subsequently entirely drained.

As Sydney expanded westwards the drained swamp became an important source of building materials such as timber for construction, shell deposits to make mortar and especially clay for brickmaking.

Today, most of the heavy industry of Marrickville has been replaced by hundreds of light industries and homes.

Zoning

The entire site of Wicks Park is zoned RE1 Public Recreation under Inner West LEP (2022).

Future Development

Wicks Park is located along Victoria Road which was adopted by Council for urban renewal in the 2011 Marrickville Development Control Plan (DCP).

This has since been integrated into the Inner West LEP (2022), with an increase in the allowable development height and a push for multi-storey mixed-use development along the Victoria Road corridor solidifying this area as a high growth zone.

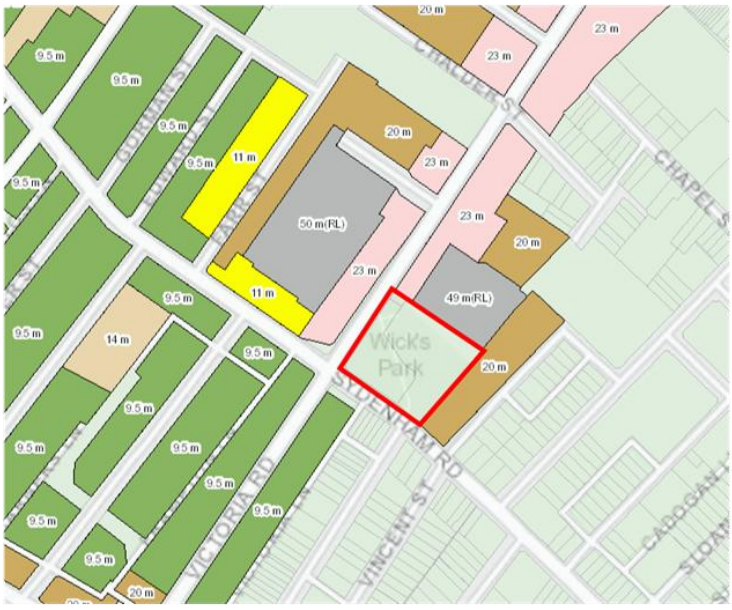


Figure 2. Inner West LEP Building Heights Map, excerpt. Site outlined in red. - Source: planningportal.gov.au

Heritage

The site is not listed as a heritage item.

Landform and Topography

The site is relativity level, with minimal to no elevation gain across the park.

Existing vegetation

The site has significant existing tree canopy coverage, in an arbocultural report prepared by Bluegum Tree Care and Consultancy (March 2024), all trees were of good to fair health. The avenue of Ornamental Pear *(Pryus calleryana)* is valued by the community and is an identifying landscape element of the parkland.

The existing trees are crowded in places, affecting their growth and creating dense shade, making the existing

turf patchy and suffering dieback. Trees to the South-Eastern corner of tennis court 4 are impacting the tennis surface. The large Hoop Pine *(Araucaria cunninghamiana)* is impacting the Tennis Club shed however is a significant landscape feature of the parkland.

There are small areas garden and biodiverse shrub planting within the parkland, mainly at the front of the amenities building.

2.5 Ownership and Management

Table 1	
Ownership Detail	**Description**
Address	Sydenham Rd, Marrickville NSW 2204
Ownership	Inner West Council
Management	Inner West Council
Area	8,902 m^2
Lot	Lot 1 DP 802618, Lot 2 DP 802618
Land Category	Park and Sportsground
Zoning	RE1 Public Recreation
Leases	None
Council Park Hierarchy	Local Park

2.6 Local Government Act 1993

The LG Act identifies that Council's must prepare and adopt Plans of Management for all community land.

The Act states that the Plan must identify the following:

1. Category of land.
2. Objectives and performance targets of the Plan with respect to land.
3. Means by which Council proposes to achieve the Plan's objectives and performance targets.
4. Manner in which Council proposes to assess its performance with respect to the Plan's objective and performance targets.

2.6.1 Community Land Categories

All community land is required to be categorised as one or more of the following categories.

The assignment of categories to the land is guided by the Local Government (General) Regulation 2021 Division 1 Guidelines for the categorisation of community land.

The LG Act defines five categories of community land:

- Park for areas primarily used for passive recreation.
- Sportsground for areas where the primary use is for active recreation involving organised sports or the playing of outdoor games.
- General community use for all areas where the primary purpose relates to public recreation and the physical, cultural, social, and intellectual welfare or development of members of the public. This includes venues such as community halls, scout and guide halls, and libraries.
- Cultural significance for areas with Aboriginal, aesthetic, archaeological, historical, technical, research or social significance.
- Natural area for all areas that play an important role in the area's ecology. This category is further subdivided into bushland, escarpment, foreshore, watercourse and wetland categories.

There are two community land categories applied to the land in this PoM for Wicks Park:

- **Park; and**
- **Sportsground**

Wicks Park is classified as community land and categorised as Park and Sportsground. The areas of these categorisations can be found in Appendix 7.3. The purpose of categorising land is to ensure the essential nature of the land is recognised and how that may best be managed. It also enables community land to be managed to achieve a responsible balance between protection of relevant values and use of the land by the community.

2.7.2 Objectives of Park

The core objectives for management of community land categorised as Park under the LG Act are:

1. To encourage, promote and facilitate recreational, cultural, social and educational pastimes and activities.
2. To provide for passive recreational activities or pastimes and for the casual playing of games.
3. To improve the land in such a way as to promote and facilitate its use to achieve the other core objectives for its management.

2.7.3 Objectives of Sportsground

The core objectives for management of community land categorised as Sportsground under the LG Act are:

1. To encourage, promote and facilitate recreational pursuits in the community involving organised and informal sporting activities and games.
2. To ensure that such activities are managed having regard to any adverse impact on nearby residences.

2.7.4 Category Map

Please refer to appendix 7.3 for land categorisation map.

2.7.5 Guidelines for categorising

Additionally to the LG Act, the Local Government (General) Regulation 2021, Part 4 Division 1 provides clear guidance to the assignment of categories on community land.

Guidelines for Categorisation:

- **Park:** A Park is an open space used for non-organised recreational, social, educational and cultural pursuits.
- **Sportsground**: A Sportsground is an open space used or proposed to be used primarily for active

recreation involving organised sports or the playing of outdoor games.

Note: Categorisation plan to be resolved following the selection of an agreed masterplan design

2.8 State Environmental Planning Policy

Division 12 of Transport and Infrastructure SEPP (2021) identifies that certain works are permitted without consent where it is carried out by or on behalf of a council on a public parkland under the control of or vested in the Council.

Division 12 of Transport and Infrastructure SEPP (2021) is provided in Section 7.3 of the Appendix.

2.9 Inner West Local Environmental Plan

Inner West Local Environmental Plan 2022 (LEP) is the principal document that guides planning, development and sets the framework and land use structure for the Inner West. It ensures that land is appropriately used to meet the needs of the community through land zoning, development standards and heritage protection.

Some of the LEP's main aims and objectives are:

1. To protect and promote the use and development of land for arts and cultural activity, including music and other performance arts.
2. To conserve and maintain the natural, built and cultural heritage of Inner West.
3. To reduce community risk from and improve resilience to urban and natural hazards.
4. To encourage walking, cycling and use of public transport through appropriate intensification of development densities surrounding transport nodes.
5. To create a high quality urban place through the application of design excellence in all elements of the built environment and public domain.
6. To prevent adverse social, economic and environmental impacts on the local character of Inner West.
7. To prevent adverse social, economic and environmental impacts, including cumulative impacts.

2.9.1 Zoning

Clause 2.2 of the LEP outlines the zoning requirements for land within the Inner West. Wicks Park is zoned as RE1 Public Recreation.

Below describes the objectives and development permitted with and without consent for *RE1 Public Recreation* Zone:

1. Objectives of zone

- To enable land to be used for public open space or recreational purposes.
- To provide a range of recreational settings and activities and compatible land uses.
- To protect and enhance the natural environment for recreational purposes.
- To conserve, maintain and enhance biodiversity and the natural environment, including terrestrial, aquatic and riparian habitats and natural land forms.

2. Permitted without consent

Environmental protection works.

3. Permitted with consent

Aquaculture; Boat launching ramps; Boat sheds; Building identification signs; Centre-based child care facilities; Community facilities; Electricity generating works; Emergency services facilities; Environmental facilities; Flood mitigation works; Food and drink premises; Information and education facilities; Jetties; Kiosks; Marinas; Markets; Recreation areas; Recreation facilities (indoor); Recreation facilities (major); Recreation facilities (outdoor);

Research stations; Respite day care centres; Roads; Water recreation structures; Water recycling facilities; Water supply systems; Wharf or boating facilities.

4. Prohibited

Pubs; Any development not specified in item 2 or 3.

3.0 Basis for Management

3.1 Basis for Management

Inner West Council intends to manage its community land to meet:

- The assigned categorisation of community land.
- The LG Act guidelines and core objectives for community land.
- Council's strategic objectives and priorities.
- Development and use of the land outlined in Section 6 of the LG Act.

3.2 Guidelines and core objectives for management of community land

The management of community land is governed by the categorisation of the land, its purpose (if Crown land), and the core objectives of the relevant category of community land. Council may then apply more specific management objectives to community land, though these must be compatible with the core objectives for the land.

The guidelines for categorisation of community land are set out in the Local Government (General) Regulation 2021. The core objectives for each category are set out in the LG Act. The guidelines and core objectives for land categorised as Park and Sportsground are set out in this PoM at Sections 2 and 5.

Community land is valued for its important role in the social, intellectual, spiritual and physical enrichment of residents, workers, and visitors to the Inner West Council area.

The intrinsic value of community land is also recognised, as is the important role this land plays in biodiversity conservation and ecosystem function.

Inner West Council encourages a wide range of uses of community land and intends to facilitate uses which increase the activation of its land, where appropriate. Within buildings, and recreational and sporting facilities in particular, Inner West Council intends to permit and encourage a broad range of appropriate activities.

3.3 Council's Strategic objectives and policies

The Recreation Needs Study - A Healthier Inner West (the study) was commissioned by Inner West Council in 2021. This report provided an analysis of the existing parkland within the LGA, including their current and predicted usage.

The community is expected to grow with an additional 35,000 residents projected by the year 2036. If new open space is not provided the amount of open space per person will decline from 13.3m² to 10.6m² per person within this timeframe.

Population growth will also result in additional pressure on current sporting and recreational facilities, and it is anticipated that additional facilities will be needed, and that current facilities will be required to intensify their usage to meet demand.

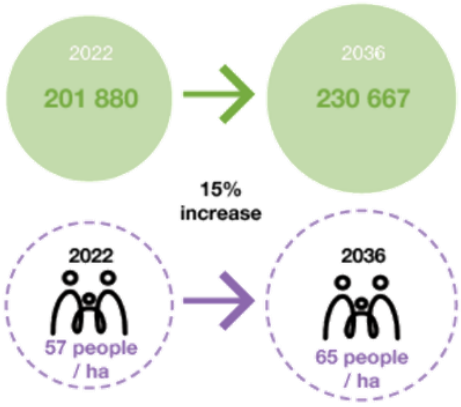
Based on industry benchmarks, by 2036 there will be a total gap of:

- 6 summer sporting grounds
- 9 winter sporting grounds
- 16 outdoor (multipurpose) courts
- 7 indoor (multipurpose) courts
- 1 indoor leisure centre (dry)

- 1 indoor leisure centre (aquatic)
- 1 skate park/facility.

As a result of this, it is of vital importance that parklands are planned with future challenges and gaps in mind, and ensure existing open space is utilised at full capacity to overcome these gaps.

Population and Projected Growth



Recreational Needs and Gaps

Key challenges and consequent opportunities that relate to Wicks Park include:.

- Increase staffing resources to support improved waste management and cleanliness in open space.
- Review tennis location, surface, and potential for multipurpose conversion.
- Improved lighting along paths.
- Improvements to playground.
- More diversity in activity in the parkland.
- Too much traffic in the area.
- Additional picnic and seating areas.

3.4 Community Consultation

Between 29th of July and 25th of August 2024, the community was invited to provide feedback in relation to the masterplan and PoM for Wicks Park through an online survey, and interactive digital map, email, phone and letters.

A total of 40 surveys were completed, 8 emails were received, and 69 pins were received on the digital map (52 highlighted things that were not liked and 17 were liked).

Inner West Council and Taylor Brammer attended an on-site engagement day at Wicks Park on the 17th of August 2024.

Key outcomes from community consultation for Wicks Park:

1. **Enhance safety and security** through upgraded lighting and improved buffer to road.
2. **Upgrade playground** and install soft-fall to minimise mud.
3. **Improve pathways and connection** by increasing paved areas and links to surrounding development.
4. **Enhance cleanliness and maintenance** such as frequency of rubbish bin collection and amenities building cleaning.

5. **Expand social amenities** through additional BBQ's and picnic pavilions for the community to gather.
6. **Introduce multi-use recreational spaces** such as fitness areas.
7. **Enhance environmental features** through additional gardens and biodiversity planting.
8. **Engage the community** with potential for community notice boards and community events within the parkland.
9. **Tennis court improvements** through resurfacing, new building and re-orientating lighting to reduce glare.
10. **Increase natural light** through tree pruning and maintenance.

These ten identified engagement outcomes acted to form the foundation for preparing this draft Plan of Management and accompanying draft Masterplan.

Refer Wicks Park Draft Masterplan (2025), prepared by Taylor Brammer Landscape Architects (available on Council's website) for additional detail.

4.0 Development and Use

4.1 Current and future use of the land

Activities and uses on the land must be first and foremost, permissible within the RE1 Public Recreation Zone in accordance with Inner West LEP 2022 and consistent with the core objectives of Park and Sportsground categories under the LG Act.

The Park category land will be used in future for general community recreation, small personal and community events, with public right of access to all outdoor areas. Council will permit the erection of buildings and facilities such as amenities block(s), playgrounds, pathways and infrastructure and utilities as required for use and events including kiosks, café and refreshment purposes and associated outdoor dining, or uses suitable to the environment, e.g. hire of bicycles or scooters.

The Sportsground category land will be used in future for sporting training, competition, and other sports-related activities and community events. Council will permit the erection of sports fields and training facilities, storage buildings and areas, seating and spectator facilities, pathways and infrastructure and utilities as required for use and events, including lighting.

The intensity of future uses for the Park and Sportsground category land will be determined by Council's regular review of the capacity of the land and facilities using observation, visitor/user and neighborhood community feedback.

The anticipated uses and associated development identified in the subsequent tables are intended to provide a general guide. It is anticipated that new sports, recreation or community activities and services may develop, and others increase or decrease in popularity. If this occurs, then some community land may be modified to facilitate the changing forms of 'active recreation' enjoyed by the community. References such as 'field', or 'court', are not intended to exclude other sporting surfaces.

Current use / Activity

1. Active court based recreation (tennis)
2. Active non-court recreation (Running and personal training)
3. Children's playground
4. BBQ and picnic
5. On leash dog walking
6. Parties, celebrations and congregations.

Potential use / Activity

1. Additional active non-court recreation (such as outdoor gym)
2. Cafe or other recreation or sporting retail offering in existing or new buildings
3. Biodiversity planting areas and upkeep.

4.2 Express authorisation of leases and licences and other estates

Under section 46(1)(b) of the LG Act, leases, licences and other estates formalise the use of community land. A lease, licence or other estate may be granted to organisations and persons, community groups, sports clubs and associations, non-government organisations, charities, community welfare services, non-profit organisations and government authorities.

The lease or licence must be for uses consistent with the assigned categorisation and zoning of the land, be in

the best interests of the community as a whole, and enable, wherever possible, shared use of community land.

Any lease or licence proposal will be individually assessed and considered, including the community benefit, compatibility with this PoM and the capacity of the community land itself and the local area to support the activity.

A lease is normally issued where exclusive control of all or part of an area by a user is proposed. In all other instances a licence or short-term licence or hire agreement will be issued.

4.3 Leases and licences authorised by the plan of management

This PoM expressly authorises the issue of leases, licences and other estates over the land covered by the PoM, provided that:

- The lease, licence or other estate is for a permitted purpose listed in the LG Act or the Local Government (General) Regulation 2021.
- The permitted purpose is consistent with the core objectives for the category of the land.
- The lease, licence or other estate is granted and notified in accordance with the provisions of the LG Act or the Local Government (General) Regulation 2021.

Table/s in the relevant sections of this PoM further identify the purposes for which leases and licences may be issued over the Reserves identified in this PoM, and the maximum duration of leases, licences and other estates.

4.4 Short term licences

Short-term licences and bookings may be used to allow Council to program different uses of community land at different times, allowing the best overall use.

Fees for short-term casual bookings will be charged in accordance with Council's adopted fees and charges at the time.

Short-term licences issued under Section 116 of the Local Government (General) Regulation 2021 are authorised for the purpose of:

a. the playing of a musical instrument, or singing, for fee or reward
b. the playing of a lawful game or sport
c. the delivery of a public address
d. commercial photographic sessions
e. picnics and private celebrations such as weddings and family gatherings
f. filming sessions

This PoM expressly authorises Council to issue short-term licences (for up to 12 months) under s2.20 of the

4.5 Easements

This PoM allows Council to grant 'an estate' over community land for the provision of public utilities and works associated with or ancillary to public utilities in accordance with the LG Act.

Estates may also be granted across community land for the provision of pipes, conduits, or other connections under the surface of the ground for the connection of premises adjoining the community land to a facility of Council or other public utility provider that is situated on community land.

4.6 Current Leases and Licences

There are no leases or other estates granted or issued by Council over the land in the parkland.

Licenses currently active are contained in the table below.

Table 2 – Current Licenses

Category	Property Type	Property Building Name	Primary Property Address	Debtor Account Name	Permitted Use As Per Agreement	Term Start Date	Term Expiry Date
Recreation club	Tennis Clubs Association Coaching	Wicks Park Tennis Courts	Sydenham Road Marrickville, NSW, 2204	Internation College of Sports Education Ltd	Tennis Coaching and Related Activities	01/03/2011	28/02/2016

4.7 Lease or licence time periods

The maximum period for any lease or licence is 30 years (including any option) and Minister's consent is required if the lease/licence exceeds 21 years (Sect 47(5)(b)). Unless exempt by the regulations, all such leases, licences or grant of other estate must be advertised and the community notified in accordance with the provisions of sections 47 and 47A of the LG Act.

The grant of any tenures, e.g: tenure terms and limits, tendering, and notification and approvals, will be subject to the provisions of Part 2, Division 2 of the LG Act.

Council must call tenders for leases or licences over 5 years, unless the lease or licences is to be granted to a non-profit organisation, (s.46A).

Subleases are only allowable for the same purpose as the original lease, except for limited exceptions listed in cl. 110, LG Regulation.

Council may only grant exclusive occupation of community land through a lease, licence or other estate.

For leases between 5 and 21 years Council must:

- give public notice of the proposal
- place a notice of the proposal on the land
- notify owners adjoining the land
- notify persons living in the vicinity of the land if the council believes that the land "is the primary focus of the person's enjoyment of community land"
- consider submissions made about the proposal
- refer the proposal to the Minister for Local Government if Council has received an objection to the proposal.

If an objection has been received, the council cannot grant the lease etc. but must refer the proposal to the Minister for approval.

5.0 Management of Land

5.1 Guidelines and core objectives for Park and Sportsground

Land categorised as Park is defined in clause 104 of the LG (General) Regulation 2021 as land which is improved by landscaping, gardens or the provision of non-sporting equipment and facilities, and for uses which are mainly passive or active recreational, social, educational and cultural pursuits that do not intrude on the peaceful enjoyment of the land by others.

The core objectives for land categorised as Park in section 36G of the LG Act are to:

- Encourage, promote and facilitate recreational, cultural, social and educational pastimes and activities.
- Provide for passive recreational activities or pastimes and for the casual playing of games.
- Improve the land in such a way as to promote and facilitate its use to achieve the other core objectives for its management.

Land categorised as Sportsground is defined in section103 of the LG (General) Regulation 2021 as land being used or proposed to be used primarily for active recreation involving organised sports or the playing of outdoor games.

The core objectives for community land categorised as Sportsground, in Section 36F of the LG Act are to:

- Encourage, promote and facilitate recreational pursuits in the community involving organised and informal sporting activities and games.
- Ensure that such activities are managed having regard to any adverse impact on nearby residences.

This chapter applies to land categorised as both Park and Sportsground due to the entwined nature of Wicks Park's uses.

5.2 Key Issues

The main issues in relation to the management of both Park and Sportsground categorised land at Wicks Park and their future planning are:

1. Improving health and amenity of soft-landscaping elements such as grass, gardens and trees.
2. Integrating modern recreational requirements as density of surrounding population increases.
3. Maintaining accessibility and amenity for the whole community.
4. Minimising disturbance to neighbouring residential properties.
5. Increasing the diversity of activity and agility of spaces within the parkland.
6. Streamline waste management and parkland maintenance.
7. Consider the recommendations and strategic objects outlined in the Inner West Council documents listed in Chapter 1.2 of the accompanying draft masterplan prepared by Taylor Brammer Landscape Architects.

5.3 Management Framework for Wicks Park

The Park and Sportsground land, facilities and infrastructure are managed and maintained by Council with no current use agreements such as leases to obligate the occupant to construct and/or maintain buildings, facilities or land.

Council maintenance of landscape, buildings, facilities and infrastructure is undertaken by Council's Facilities Management team with any leasing, licensing and hiring, and customer liaison managed by Council's Parks Planning and Engagement and Strategic Investments and Properties teams.

The use of the courts, facilities and infrastructure is either hired or licensed to user groups by Council for fixed and negotiated term periods or made available on a seasonal or casual booking.

Council's fees and charges for hiring and use of the Park and Sportsground land are approved and published annually and available on Council's website.

Maintenance for the Park is undertaken by a variety of teams at Council including Facilities Management for the buildings and Parks Operations for the Park and Sportsground land maintenance.

Associated bookings for the Park and Sportsground land are taken by the Parks Planning Engagement Team.

Council's Parks Planning and Engagement team are responsible for the community consultation and development of this Plan of Management. The delivery of the accompanying masterplan (Wicks Park Draft Masterplan, prepared by Taylor Brammer Landscape Architects) is undertaken by the Parks Projects team and the Park's assets are managed by the Park Assets team.

5.4 Values

Following community consultation, a detailed review of prior documentation and assessment of current and projected needs, the principal values of Wicks Park are:

- The parkland's location and convenient location close to its users.
- The parkland's free tennis courts.
- The parkland's facilities, including public toilets, playground and BBQ area.
- The parkland's lush trees and shaded areas.
- The parkland's dog friendly environment with designated on-leash areas.
- The parkland as an active community space, acting as a meeting place for residents.

5.5 Development and Use

Council has currently permitted the following development and activities within the parkland:

- Infrastructure and public amenities
- Structured and unstructured play events
- Public lighting
- Public art and heritage / interpretation
- Special events or uses subject to Council approval
- Signage
- Dog on leash access
- Parking

The range of permitted uses and purposes for the categorised land and associated development to enable or support the uses/purposes is set out in Tables 4 and 5.

5.6 Current use of the land

Wicks Park provides a range of amenity and multiple uses including tennis courts, children's playground and BBQ and picnic facilities.

The site is generally well maintained across all aspects, with potential improvements to waste and amenity cleanliness. Despite being well maintained, elements within the parkland are nearing the end of their lifespan and require replacement or upgrade soon. Most notably in need of an upgrade are the tennis courts, the tennis building, and the children's playground.

A description of condition of key items is outlined as follows:

Amenities Building

Description: Wooden slat cladding with lightweight corrugated veil and roof

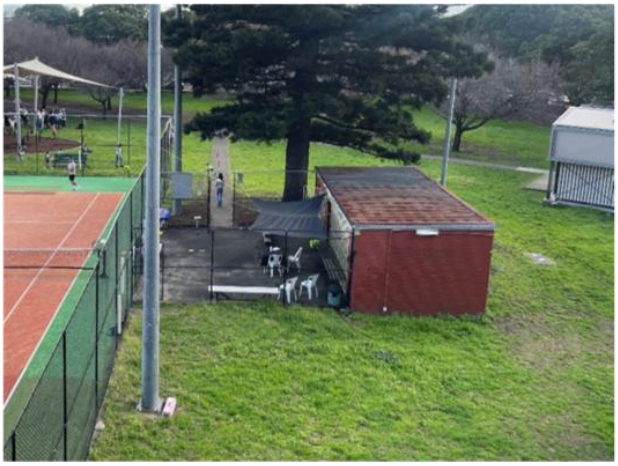
Condition: Excellent



Tennis Building

Description: Brick with asphalt forecourt and chain-wire fence

Condition: Poor



Tennis Courts + Lighting

Description: 4x Tennis courts with associated nets and chain-link fencing. 4x large flood lights.

Condition: Poor



Playground

Description: Playground on mulch with equipment as follows:

- Double metal swing
- Monkey Bars
- Noughts and crosses
- Spring Rocker
- Plastic Slide

Condition: Poor



BBQ Area

Description: Metal BBQ with metal picnic bench on concrete platforms.

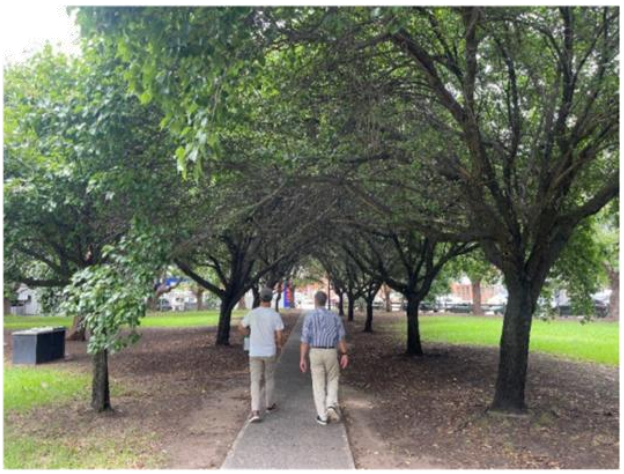
Condition: Poor



Pathways

Description: Mostly concrete, a few desire lines forming in grassed areas.

Condition: Fair



Lawn Areas

Description: Some areas in good vigour, most lawn suffering die-back under trees exposing soil

Condition: Poor



Perimeter Fence

Description: Treated pine fence to road

Condition: Poor



Tennis Spectator Seating

Description: 4x wooden park benches on concrete platforms.

Condition: Fair



Park Benches

Description: 4x metal park benches throughout parkland on concrete platforms.

Condition: Fair



5.7 Permissible and future uses

There are no existing leases or licences to external parties on the site. However opportunity exists for the creation of leases to facilitate tenancies that will positively support the casual park like character of Wicks Park. Potential locations include within a re-located and upgraded tennis building.

The general types of uses which may occur on community land categorised as Park and Sportsground and the forms of development generally associated with those uses, are set out in detail in Tables 4 and 5 below. The facilities on community land may change over time, reflecting the needs of the community and the direction in which Council wishes to take.

Table 3

Uses/Purposes	**Park Category**	**Sportsground Category**
Active and passive recreation including children's play	✓	
Group recreational use, such as picnics and private celebrations	✓	
Eating and drinking in a relaxed setting	✓	
Publicly accessible ancillary areas, such as toilets	✓	✓
Festivals (including music) , parades, markets, fairs, exhibitions and similar events and gatherings	✓	
Low-intensity commercial activities (for example recreational equipment hire, mobile vendors)	✓	✓
Filming and photographic projects	✓	✓

Busking	✓	
Public address (speeches)	✓	
Community gardening	✓	
Active and passive recreational and sporting activities compatible with the nature of the particular land and any relevant facilities	✓	✓
Organised and unstructured recreation activities (Subject to licensing by Council)	✓	✓
Community events and gatherings	✓	✓
Commercial uses associated with sports facilities (Subject to licensing by Council)		✓
Leashed dog activities	✓	
Compatible, small scale commercial uses, e.g. sports tuition		✓
Note: Some of the uses listed above require a permit from Council.		

Table 4		
Development to facilitate use	**Park Category**	**Sportsground Category**
Development for the purposes of improving access, amenity and the visual character of the park, for example paths, public art, pergolas	✓	
Development for the purposes of active recreation such as play equipment, exercise equipment, bike racks	✓	
Development for the purpose of conducting and facilitating organised sport (both amateur and professional)		✓
Amenities to facilitate the safe use and enjoyment of the park, for example picnic tables, BBQs, sheltered seating areas	✓	

Café or refreshment areas (kiosks/cafes) including external seating	✓	✓
Team-room/locker area, first-aid	✓	✓
Lighting, seating, paved areas hard and soft landscaped areas	✓	✓
Storage sheds, rooms for hire	✓	✓
Commercial development that is sympathetic to and supports use in the area, for example hire of recreation or sporting equipment	✓	✓
Heritage and cultural interpretation, for example signs	✓	
Advertising structures and signage (such as A-frames and banners) that: • relate to approved uses/activities • are discreet and temporary • are approved by the council	✓	✓
Bio-banking and carbon sequestration initiatives	✓	
Water-saving initiatives such as stormwater harvesting, rain gardens and swales	✓	✓
Energy-saving initiatives such as solar lights and solar panels	✓	✓
Locational, directional and regulatory signage	✓	✓
Compatible, small scale commercial uses, e.g. sports tuition		✓

5.8 Express authorisation of leases, licences and other estates - Park and Sportsground

This PoM expressly authorises the issue of leases, licences and other estates over the land categorised as Park and Sportsground in Wicks Park. Leases, licences and other estates for which they may be granted for community land categorised as Park and Sportsground are listed below.

Table 5		
Type of tenure arrangement	**Maximum term**	**Purpose for which tenure may be granted**

Lease	Up to 21 years	Café/kiosk areas, including seating and tables Permanent management of court facilities Hire or sale of recreational or sporting equipment
Licence	Up to 21 years	Café/kiosk areas, including seating and tables Permanent management of court facilities Hire or sale of recreational or sporting equipment
Short term licence	Consistent with (LG Act, S.46, LG (General) Regulation, Cl.117	Community events and festivals Playing a musical instrument, or singing for fee or reward Picnics and private celebrations such as weddings and family gatherings Filming, including for cinema/television Conducting a commercial photography session Public performances Engaging in an appropriate trade or business Delivering a public address Community events Fairs, markets, auctions and similar activities
Other estate	Reviewed upon application	This PoM allows the council to grant 'an estate' over community land for the provision of public utilities and works associated with or ancillary to public utilities in accordance with the LG Act. Estates may also be granted across community land for the provision of pipes, conduits, or other connections under the surface of the ground for the connection of premises adjoining the community land to a facility of the council or other public utility provider that is situated on community land.

6.0 Action Plan

6.1 Action Plan for Park and Sportsground at Wicks Park

Section 36 of the LG Act requires that a PoM for community land details:

- Objectives and performance targets for the land
- The means by which the council proposes to achieve these objectives and performance targets
- The manner in which the council proposes to assess its performance in achieving the objectives and performance targets.

The tables on the following pages set out the action plan for Wicks Park

Table 6			
Management issue	**Objectives and Performance Targets**	**Means of achievement of objectives**	**Manner of assessment of performance**
Improving health and amenity of soft-landscaping	Increase garden and bio-diversity planting areas.	Incorporate urban biodiversity measures. Create new gardens and areas for planting. Install possum and bird boxes.	Implementation of Council approved landscape masterplan. Observation. Square meter rates of additional planting. Community survey to test satisfaction with upgrade. Increase in fauna sightings.
	Promote grass growth to reduce exposed earth and mud.	Address and improve parkland drainage after rain events. Under prune and maintain trees to increase sunlight to grassed areas. Work to strike a balance between valued shade and required sun for grass vigour.	Engagement of engineer/contractor to undertake drainage works. Engagement of arborist and contractor to undertake tree maintenance. Observation of increased turf vigour.
Integrating modern recreational requirements as density of surrounding population increases	Create a centralized community hub within the parkland.	Integrate new undercover picnic areas and BBQ's with additional park seating. Increase hardstand and paving to allow for increased use and pedestrian traffic. Create 'zones' for parkland bookings through Council channels, allowing multiple gatherings to occur concurrently.	Implementation of Council approved landscape masterplan. Higher percentage of visitors dwelling within the parkland and for longer. Increased bookings through Council channels.
	Facilitate the organization of community events within	Install a community noticeboard and encourage parkland events and bookings.	Observation of installed community noticeboard. Increased bookings through

	the parkland.		Council channels.
	Upgrade and extend playground.	Install new playground equipment and extend its general area. Include modern playground elements such as softfall to minimise mud and down time. Design to increase inclusivity of ages and abilities.	Implementation of Council approved landscape masterplan. Observation of increased use. Community satisfaction survey.
	Upgrade tennis courts and associated building	Resurface tennis courts and explore the use of multi-purpose line marking. Design and construct new tennis storage and team building. Consideration of reorientation of existing tennis courts. Retain tennis courts as a valued free community asset.	Engagement of contractor to resurface courts. Construction of new tennis building. Engagement outcomes report on feedback of the potential reorientation of courts
Maintaining accessibility and amenity for all community	Create better connection between elements within the parkland and (also to the parklands neighbourhood.	Resurface and widen existing pathways. Add additional pathways on desire lines and to neighbouring developments. Ensure all elements within the park have an accessible route.	Implementation of Council approved landscape masterplan. Observation of less worn grass on desire lines.
	Continue to offer on-leash dog areas and walking	Retain and manage valued on-leash dog areas within the parkland.	Community feedback surveys. Ranger compliance reports. Observation.
	Improve parkland lighting.	Install additional bollard style lighting to pathways to minimise interference from existing trees. Improve lighting to playground and BBQ areas. Mitigate safety concerns through sensor and dimmable lighting.	Implementation of Council approved landscape masterplan. Increased park use outside of daylight hours. Increased safety through less vandalism, less reports of anti-social behaviour and less complaints of feeling unsafe through surveys.

Minimising disturbance to neighbouring residential properties	Improve lighting to tennis courts and position in a way that it does not glare into neighbouring properties.	Re-position tennis flood lighting to reduce glare to neighbouring properties.	Satisfaction survey with surrounding residents on light glare reduction.
Increasing the diversity of activity and agility of spaces within the parkland	Incorporate multi use recreational spaces such as outdoor gyms and bicycle learn to ride.	Install new exercise equipment areas. Line-mark bicycle learn to ride areas on pavement hardstand.	Implementation of Council approved landscape masterplan. Observation of use. User satisfaction survey.
	Facilitate improvements to open green space	Improve grass quality to allow for informal sport use, picnicking through increased drainage, more sunlight and more frequent maintenance.	Less areas of grass die-back. Observation of park feeling 'drier'. User satisfaction survey.
Streamlining waste management and parkland maintenance	Increase frequency of amenities building cleaning	Ensure amenities building is regularly cleaned.	Scheduled maintenance cleaning available online. Observation. User satisfaction surveys.
	Increase frequency of rubbish bin collection within the parkland	Ensure bins are emptied regularly to mitigate smells and vermin.	Schedule of regular bin collection is available online Observation. User satisfaction surveys.
Litter prevention and management	Ensure waste and litter is well maintained to limit rubbish entering our environment, promoting safe, welcoming spaces	Public place bins located appropriately to avoid litter, signage to encourage behaviour change	Annual Litter Measure results

7.0 Appendix

7.1 Plan of Management Legislative Framework

The primary legislation that impacts on how community land is managed or used is briefly described below. You can find further information regarding these acts at www.legislation.nsw.gov.au.

Local Government Act 1993

Section 35 of the Local Government Act 1993 (LG Act) provides that community land can only be used in accordance with:

- the plan of management applying to that area of community land, and
- any law permitting the use of the land for a specified purpose or otherwise regulating the use of the land, and
- the provisions of Division 2 of Chapter 6 of the Act.

Section 36 of the Act provides that a plan of management for community land must identify the following:

a) the category of the land,

b) the objectives and performance targets of the plan with respect to the land,

c) the means by which the council proposes to achieve the plan's objectives and performance targets,

d) the manner in which the council proposes to assess its performance with respect to the plan's objectives and performance targets,

and may require the prior approval of the council to the carrying out of any specified activity on the land.

A plan of management that applies to just one area of community land:

a) must include a description of:

(i) the condition of the land, and of any buildings or other improvements on the land, as at the date of adoption of the plan of management, and

(ii) the use of the land and any such buildings or improvements as at that date, and

b) must:

(i) specify the purposes for which the land, and any such buildings or improvements, will be permitted to be used, and

(ii) specify the purposes for which any further development of the land will be permitted, whether under lease or licence or otherwise, and

(iii) describe the scale and intensity of any such permitted use or development.

Land is to be categorised as one or more of the following:

a) a natural area

b) a sportsground

c) a park

d) an area of cultural significance

e) general community use.

Land that is categorised as a natural area is to be further categorised as one or more of the following:

a) bushland

b) wetland

c) escarpment

d) watercourse

e) foreshore

f) a category prescribed by the regulations.

Additionally, under section 36 of the LG Act, a site-specific PoM must be made for land declared:

- as critical habitat, or directly affected by a threat abatement plan or a recovery plan under threatened species laws (sections 36A(2) and 36B(3))
- by council to contain significant natural features (section 36C(2))
- by council to be of cultural significance (section 36D(2)).

Classification of public land

The LG Act requires classification of public land into either 'community' or 'operational' land (Section 26). The classification is generally made for council-owned public land by the council's Local Environmental Plan (LEP) or in some circumstances by a resolution of the council (Section 27).

Crown Reserves managed by council as Crown land manager have been classified as community land upon commencement of the Crown Land Management Act 2016 (CLM Act). Councils may manage these Crown Reserves as operational land if written consent is obtained from the Minister administering the CLM Act.

Classification of land has a direct effect on the council's ability to dispose of or alienate land by sale, leasing, licensing or some other means. Under the LG Act, community land must not be sold (except for scheduled purposes), exchanged or otherwise disposed of by the council, and the land must be used and managed in accordance with an adopted PoM. In addition, community land is subject to strict controls relating to leases and licences (sections 45 and 46) of the LG Act.

By comparison, no such restrictions apply to operational land that is owned by councils. For example, operational land can be sold, disposed, exchanged or leased including exclusive use over the land, unencumbered by the requirements which control the use and management of community land. Crown Reserves managed by council as operational land may generally be dealt with as other operational land but may not be sold or otherwise disposed of without the written consent of the Minister administering the CLM Act.

Operational land would usually include land held as a temporary asset or an investment, land which facilitates the council carrying out its functions or land which may not be open to the general public (for example, a works depot).

The classification or reclassification of council-owned public land will generally be achieved by a LEP or by a resolution of council in accordance with sections 31, 32 and 33 of the LG Act. If land is not classified by resolution within a three-month period from acquisition it automatically becomes community land, regardless of whether it satisfies the objectives for community land as outlined in the LG Act

For Crown land, Council cannot reclassify community land as operational land without consent of the Minister administering the CLM Act.

Other state and Commonwealth legislation

NSW state legislation

Environmental Planning and Assessment Act 1979

The Environmental Planning and Assessment Act 1979 (EP&A Act) provides the framework for planning and development across NSW and guides environmental planning instruments which provide a basis for development control.

The EP&A Act ensures that effects on the natural environment, along with social and economic factors, are considered by the council when granting approval for or undertaking works, developments or activities.

This Act is also the enabling legislation for planning policies which may have a direct influence on open space management. On a state-wide level there are State Environmental Planning Policies (SEPPs). On a regional level there are Regional Environmental Plans (REPs). On a local level there are Local Environmental Plans (LEPs) as well as Development Control Plans (DCPs).

Aboriginal Land Rights Act 1983

The Aboriginal Land Rights Act 1983 (ALR Act) is important legislation that recognises the rights of Aboriginal peoples in NSW. It recognises the need of Aboriginal peoples for land and acknowledges that land for Aboriginal people in the past was progressively reduced without compensation. Crown land meeting certain criteria may be granted to an Aboriginal Land Council. This Act may affect dealings with Crown land that is potentially claimable.

National Parks and Wildlife Act 1974

Statutory responsibilities on the council arising from this Act specifically relate to the protection of sites of pre- and post-European contact archaeological significance. This Act may affect community land categorised as cultural significance, natural area or park.

Biodiversity Conservation Act 2016

This Act covers conservation of threatened species, populations and ecological communities, the protection of native flora and fauna. This Act primarily relates to community land categorised as natural area. However, other categories may also be affected.

The Threatened Species Conservation Act 1995 has been repealed and superseded by the Biodiversity Conservation Act 2016. However, references to the former legislation remain in the LG Act and are therefore retained in this guideline.

DPIE's Energy, Environment and Science division advises that recovery plans and threat abatement plans made under the Threatened Species Conservation Act 1995 were repealed on the commencement of the Biodiversity Conservation Act in 2017. These plans have not been preserved by any savings and transitional arrangement under the Biodiversity Conservation Act or LG Act, meaning pre-existing plans have no legal effect.

For this reason, requirements relating to recovery plans and threat abatement plans for local councils preparing plans of management under section 36B of the LG Act are now redundant. Councils will be advised if future amendments are made to the LG Act to enable these mechanisms.

Certain weeds are also declared noxious under this Act, which prescribes categories to which the weeds are assigned, and these control categories identify the course of action which needs to be carried out on the

weeds. A weed may be declared noxious in part or all of the state.

Rural Fires Act 1997

This Act contains provisions for bushfire risk management and the establishment of a Bushfire Management Committee. It also includes direction on development in bushfire prone lands.

Water Management Act 2000

This Act is based on the concept of ecologically sustainable development, and its objective is to provide for the sustainable and integrated management of the water sources of the state for the benefit of both present and future generations.

The Act recognises:

- the fundamental health of our rivers and groundwater systems and associated wetlands, floodplains, estuaries has to be protected
- the management of water must be integrated with other natural resources such as vegetation, native fauna, soils and land
- to be properly effective, water management must be a shared responsibility between the government and the community
- water management decisions must involve consideration of environmental, social, economic, cultural and heritage aspects
- social and economic benefits to the state will result from the sustainable and efficient use of water.

Heritage Act 1977

This Act contains provisions for the conservation of items of heritage and may relate to community land categorised as cultural significance or natural area.

Commonwealth legislation

Environmental Protection and Biodiversity Conservation Act 1999

This Act enables the Australian Government to join with the states and territories in providing a national scheme of environment and heritage protection and biodiversity conservation. It incorporates threatened species on a national level and with relevance to Matters of National Environmental Significance.

Telecommunications Act 1997

This Act provides for telecommunication facilities being permitted on community land without authorisation in a PoM.

State Environmental Planning Policies

State Environmental Planning Policy (Biodiversity and Conservation) 2021

This policy deals with a range of environmental matters including the clearing of native vegetation in urban and village areas subject to particular zonings.

State Environmental Planning Policy (Transport and Infrastructure) 2021

This planning policy lists development allowed with consent or without consent on community land.

State Environmental Planning Policy (Exempt and Complying Development Codes) 2008

This SEPP specifies exempt and complying development which may be carried out without the need for development consent under the *Environmental Planning and Assessment Act 1979* on certain public land. Such development is not exempt from any approval, licence, permit or authority that is required under any other Act and adjoining owners' property rights and the common law still apply.

Other relevant legislation, policies and plans

Biosecurity Act 2015

Catchment Management Authorities Act 2003

Companion Animals Act 1998

Disability Discrimination Act 1992

Pesticides Act 1999

Protection of the Environment Operations Act 1997

Retail Leases Act 1994

Soil Conservation Act 1938

NSW Invasive Species Plan 2008-2015

National Local Government Biodiversity Strategy

NSW Biodiversity Strategy

7.2 Transport and Infrastructure SEPP (2021)

Division 12 Parks and other public Reserves

2.72 Definitions

In this Division—
Crown land manager has the same meaning as in the *Crown Land Management Act 2016.*
Crown managed land has the same meaning as in the *Crown Land Management Act 2016.*
Ministerial Corporation has the same meaning as in the *Crown Land Management Act 2016.*
Public Reserve has the same meaning as it has in the *Local Government Act 1993*, but does not include a Crown Reserve that is dedicated or Reserved for a public cemetery.
Secretary has the same meaning as in the *Crown Land Management Act 2016.*

2.73 Development permitted without consent

(1) Development for any purpose may be carried out without consent—
(a) on land Reserved under the *National Parks and Wildlife Act 1974*, or acquired under Part 11 of that Act, if the development is for a use authorised under that Act, or
(b) on land declared under the *Marine Estate Management Act 2014* to be a marine park or an aquatic Reserve if the development is for a use authorised under that Act, or
(2) Development for any purpose may be carried out without consent—

(a) on Trust lands within the meaning of the *Centennial Park and Moore Park Trust Act 1983*, by or on behalf of the Centennial Park and Moore Park Trust, or

(b) on trust lands within the meaning of the *Parramatta Park Trust Act 2001*, by or on behalf of the Parramatta Park Trust, or

(c) on Crown managed land, by or on behalf of—

(i) the Secretary, or

(ii) a Crown land manager of the land (or an administrator of the manager), or

(iii) the Ministerial Corporation, or

(iv) the Minister administering the *Crown Land Management Act 2016*,

if the development is for the purposes of implementing a plan of management adopted for the land under the Act referred to above in relation to the land or in accordance with the *Local Government Act 1993* in relation to Crown managed land managed by a council.

(3) Any of the following development may be carried out by or on behalf of a public authority without consent on land owned or controlled by the public authority—

(a) development for any of the following purposes—

(i) roads, pedestrian pathways, cycleways, single storey car parks, ticketing facilities, viewing platforms and pedestrian bridges,

(ii) recreation areas and recreation facilities (outdoor), but not including grandstands,

(iii) visitor information centres, information boards and other information facilities,

(iv) lighting, if light spill and artificial sky glow is minimised in accordance with the Lighting for Roads and Public Spaces Standard,

(v) landscaping, including landscape structures or features (such as art work) and irrigation systems,

(vi) amenities for people using the Reserve, including toilets and change rooms,

(vii) food preparation and related facilities for people using the Reserve,

(viii) maintenance depots,

(ix) portable lifeguard towers,

(b) environmental management works,

(c) demolition of buildings (other than any building that is, or is part of, a State or local heritage item or is within a heritage conservation area).

Note—

The term building is defined in the *Environmental Planning and Assessment Amendment Act 2017* as including any structure.

2.74 Exempt development

(1) Development for any of the following purposes that is carried out in the prescribed circumstances is exempt development—

(a) construction or maintenance of—

(i) walking tracks, raised walking paths (including boardwalks), ramps, stairways or gates, or

(ii) bicycle-related storage facilities, including bicycle racks and other bicycle parking facilities (except for bicycle paths), or

(iii) handrail barriers or vehicle barriers, or

(iv) ticketing machines or park entry booths, or

(v) viewing platforms with an area not exceeding 100m2, or

(vi) sporting facilities, including goal posts, sight screens and fences, if the visual impact of the development on surrounding land uses is minimal, or

(vii) play equipment if adequate safety measures (including soft landing surfaces) are provided and, in the case of the construction of such equipment, so long as the equipment is situated at least 1.2m away from any fence, or

(viii) seats, picnic tables, barbecues, bins (including frames and screening), shelters or shade structures, or

(ix) portable lifeguard towers if the footprint of the tower covers an area no greater than 20 square metres, or

(x) temporary structures,

(b) routine maintenance of playing fields and other infrastructure, including landscaping,

(c) routine maintenance of roads that provide access to or within those playing fields, including landscaping,

(d) environmental management works.

(2) Development is carried out in the prescribed circumstances if the development is carried out—

(a) on land referred to in section 2.73(1) by or on behalf of a public authority, or

(b) on land referred to in section 2.73(2)(a) or (b) by or on behalf of the Centennial Park and Moore Park Trust or the Parramatta Trust, as the case may be, or

(c) on land owned or controlled by a public authority by or on behalf of the public authority, or

(d) on Crown managed land, by or on behalf of—

(i) the Secretary, or

(ii) a Crown land manager of the land (or an administrator of the manager), or

(iii) the Ministerial Corporation, or

(iv) a council having control of the land under section 48 of the Local Government Act 1993, or

(v) the Minister administering the Crown Land Management Act 2016.

(3) Development is exempt development under this section only if the development—

(a) complies with section 2.20, and

(b) involves no greater disturbance of native vegetation than necessary, and

(c) does not result in an increase in stormwater run-off or erosion.

Note: This is an extract from the SEPP at time of writing this PoM. Please refer to the NSW Government legislation website for the most up to date version.

7.3 Land Categorisation Map



LEGEND:

- SPORTS GROUND
- PARK

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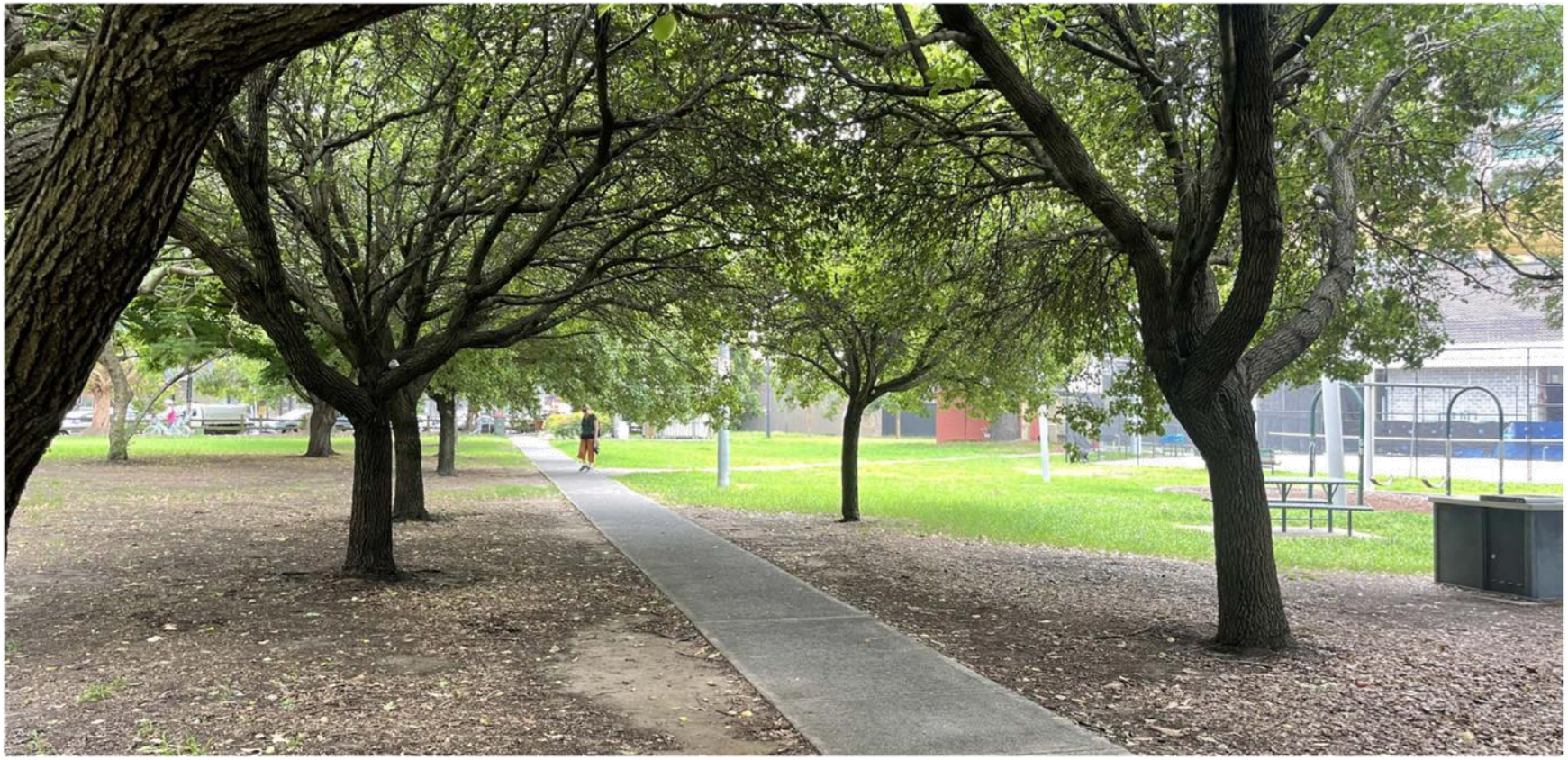
WICKS PARK, MARRICKVILLE

DRAFT MASTERPLAN



Photograph of central concrete pathway and dense canopy trees; Source Taylor Brammer 31.01.2024

Council acknowledges the Gadigal and Wangal peoples of the Eora Nation, who are the traditional custodians of the lands in which the Inner West Local Government Area is situated. We celebrate the survival of Aboriginal and Torres Strait Islander cultures, heritage, beliefs and their relationship with the land and water. We acknowledge the continuing importance of this relationship to Aboriginal and Torres Strait Islander peoples living today, despite the devastating impacts of European invasion. We express our sorrow for past injustices and support the rights of Aboriginal and Torres Strait Islanders to self-determination.

Document / Status Register

Issue	Date	Purpose/Approval
01	23 FEB 2024	PRELIMINARY/MT/AL
02	28 FEB 2024	PRELIMINARY/AL
03	10 MAY 2024	FINAL/AL
04	24 JAN 2025	DRAFT/AL
05	04 JUL 2025	FOR EXHIBITION/AL
06	13 MAY 2026	FOR ADOPTION/AL

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1.00 Introduction

1.01 Executive Summary 05
1.02 Review of Background Documentation 06



Photograph of existing playground and shade structures. Tennis courts to left; Source: Taylor Brammer Landscape Architects

1.0

1.01 Executive Summary

Background

Taylor Brammer Landscape Architects Pty Ltd have been engaged by Inner West Council to prepare a Masterplan and Plan of Management for Wicks Park, Marrickville. The brief included extensive community consultation to inform the design outcome for the users and community.

By way of background, a previous Plan of Management and Masterplan was prepared in 2003. Since this time there has been a Council amalgamation, resulting in amended Council policies, and new future directions and managements for the now Inner West Council Local Government area and community. As a result, an updated Masterplan for the Park is required, which outlines the framework for managing the Park and identifying appropriate uses for the Park.

This Masterplan provides a long term vision for the parkland that will be appropriate for the site and provides a place of recreation and contemplation that fulfills the community's aspirations and needs.



Photograph of central concrete pathway and dense canopy trees, grass die-back; Source Taylor Brammer 31.01.2024

1.02 Review of Background Documentation

State Government

- NSW Public Spaces Charter 2021
- NSW Greener Places Design Guide 2020
- Sydney Green Grid 2023
- NSW Connecting with Country 2023

Local Government

- Inner West Innovate Reconciliation Action Plan 2023-2025
- Our Inner West 2036 Strategic Plan
- Our Place Inner West - Local Strategic Planning Statement 2020
- Recreation Needs Study - A Healthier Inner West 2018
- Recreation Strategy and Action Plan 2023-2032
- Inner West Blue Green Grid Strategy 2023
- Inner West Land and Property Asset Plan 2018
- Inner West Climate and Renweables Strategy 2019
- Wicks Park Plan of Management 2003
- Inner West Council Homelessness Policy
- Inner West Biodiversity Strategy 2036

1.02 State Government









NSW Public Spaces Charter 2021

Key Considerations

Inclusive and Accessible Design:

- Prioritise inclusivity, ensuring public spaces are accessible to everyone regardless of demographics or abilities.
- Design spaces with clear entrances, visible wayfinding, and integration with surroundings for easy navigation.

Community-Centric Approach:

- Focus on building strong, connected communities through public spaces.
- Engage diverse community groups in planning and design, fostering inclusiveness and community-led initiatives.

Cultural Enrichment and Environmental Sustainability:

- Recognise public spaces as platforms for cultural expression and creativity.
- Integrate green infrastructure to enhance biodiversity, promote climate resilience, and ensure equitable access to nature.

NSW Greener Places Design Guide 2020

Key Considerations

Integration of Green Infrastructure:

- Combine green infrastructure with urban development and infrastructure.
- Understand physical and functional relationships between urban green space and other infrastructure.
- Implement wider environmental, social, and economic benefits from green infrastructure.

Connectivity of Open Spaces:

- Create a network of high-quality open spaces connected to town centers, transport hubs, rivers, and residential areas.
- Enhance physical and functional connections between different green spaces.
- Increase planting along stormwater, gas, and power easements, roads, and rail corridors.

Multi-functionality of Green Spaces:

- Design landscapes that offer ecological, socio-cultural, and economic benefits simultaneously.
- Balance multi-functionality with the need to protect and enhance local habitat.
- Recognise the value of existing landscape performance via improved connectivity, storm water management, and environmental quality.

Sydney Green Grid 2023

Key Considerations

Regional Emphasis:

- Sydney's Green Grid tailors its approach to the distinct characteristics of Western Sydney, Parramatta, and Sydney, recognising and enhancing the unique ecological features and recreational opportunities within each region.

Strategic Connectivity:

- The initiative prioritises the creation of a comprehensive and connected green infrastructure network. By integrating various green spaces, it seeks to bridge fragmented areas, preserving biodiversity, and providing residents with enhanced recreational and environmental experiences.

Holistic Urban Integration:

- Sydney's Green Grid proposes an integrated urban planning strategy that harmonises green spaces with transportation and utilities. This holistic approach aims to create sustainable, liveable, and inclusive urban environments, ensuring resilience in the face of ongoing urban development and expansion.

NSW Connecting with Country 2023

Key Considerations

Understanding Country:

- Begin by understanding the specific Country on which the project is located, respecting the diverse cultural landscapes and connections that exist. Consider Aboriginal language, placenames, and the broader context beyond site boundaries.
- Engage dialogue with Aboriginal and Torres Strait Islander representatives whenever possible.

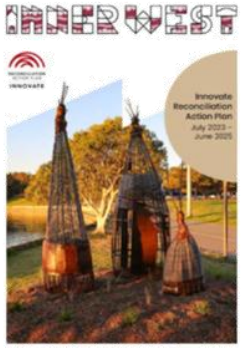
Cultural Integration in Design:

- Integrate cultural elements into the design process where appropriate, incorporating traditional language, placenames, and design principles. Recognise the importance of in-between spaces, indirect connections, and storytelling in creating meaningful and culturally rich designs.

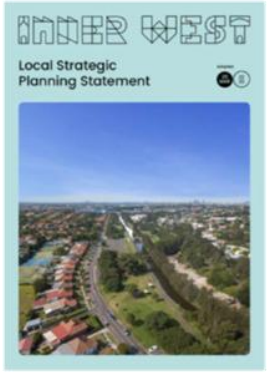
Sustainability and Connection to Living Systems:

- Embrace a wide approach to sustainability, acknowledging the interconnectedness of living systems. Consider biodiversity, water management, and circular economy principles. Learn from traditional Indigenous architecture and explore ways to connect with Earth, Water, and Sky Country in designs.

1.02 Local Government









Inner West Innovate Reconciliation Action Plan 2023-2025

Key Considerations

Recognition and Respect for Indigenous Peoples:

- A commitment to recognising and deeply respecting the cultural and spiritual significance of Aboriginal and Torres Strait Islander peoples, extending beyond acknowledgment.

Equal Opportunities and Community Development:

- Makes a pledge to ensure that Indigenous peoples have access to the same opportunities as the broader Australian community.
- This commitment can be tangible through the implementation of impactful programs actively promoting inclusive and supportive community development.

Two-Way Communication and Relationship Building:

- Highlights the importance of positive, respectful relationships, emphasising two-way communication between Indigenous peoples, organisations, and communities.
- The focus revolves around expanding networks, engaging in advocacy, and initiatives, all aimed at fostering understanding, collaboration, and the establishment of trust.

Our Inner West 2036 Strategic Plan

Key Considerations

Ecological Sustainability:

- Provide the community with tools for sustainability.
- Maintain and enhance green corridors and urban tree canopy.
- Implement water-sensitive policies and projects.

Liveable, Connected Neighbourhoods and Transport:

- Design development for sustainability and community well-being.
- Preserve the unique character and heritage of neighbourhoods.
- Ensure public spaces are welcoming, accessible, and safe.

Creative Communities and a Strong Economy:

- Value and celebrate creativity and culture.
- Promote the Inner West as a hub for creative industries.
- Support a thriving local economy with diverse and accessible employment.

Our Place Inner West - Local Strategic Planning Statement 2020

Key Considerations

Vision for the Inner West:

- Prioritises creating a high-quality living environment that embraces diversity and addresses future population needs. Sustainability, encompassing ecological and economic aspects, is at the core, fostering connected communities through spatial planning, social engagement, and efficient transport.

Strategic Themes and Priorities:

- Guided by six key themes, aligned with broader community and district plans. These themes shape planning priorities, spanning ecological sustainability, liveable neighborhoods, sustainable transport, creative communities, a strong economy, and fostering happy, healthy communities.

Specific Planning Objectives:

- Outlines specific objectives to realise the vision, including adapting to climate change, achieving zero emissions, and cultivating a diverse urban forest. Priorities extend to sustainable housing growth, accessible urban spaces, robust transport infrastructure, a thriving local economy, and the recognition and support of cultural diversity.

Recreation Needs Study - A Healthier Inner West 2018

Key Considerations

Addressing Current and Future Gaps in Open Space:

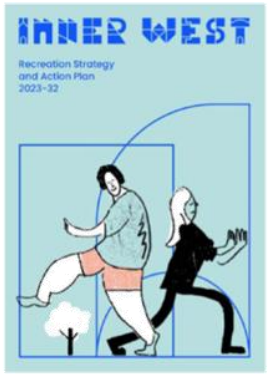
- Increase the supply of open space in suburbs with low metrics and plan for future demand by establishing benchmarks for open space provision in new developments.
- Collaborate with developers to create multipurpose recreation spaces to meet future demand.

Increasing Capacity of Existing Facilities:

- Improve the quality and function of existing open space and recreation facilities.
- Enhance amenities, invest in upgrades to lighting and safety, and consider alternative improvements for sporting fields.

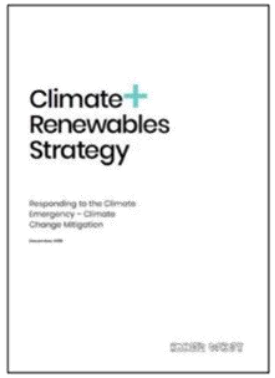
Creating Inclusive and Nature-Connected Recreation Spaces:

- Re-imagine streets and laneways as recreation spaces to increase accessibility.
- Promote inclusion by reflecting local history, encouraging diverse usage, and addressing health needs.
- Provide nature-based spaces, and address climate impacts in recreation planning.









Recreation Strategy and Action Plan 2023-2032

Key Considerations

An Active Inner West

- Enhance open spaces in the Inner West by creating new parks, pocket parks, and neighborhood parks through partnerships, rooftop spaces, and other innovative solutions. The strategy aims to address deficiencies, ensure child-safe facilities, and promote inclusive and well-maintained open spaces for the community.

Active Lives

- Ensure inclusive and diverse community participation in recreation by promoting accessibility, cultural sensitivity, and social inclusion through the development of parks, facilities, and programs.

Active Communities

- Prioritise community well-being and inclusivity by developing and upgrading indoor sporting facilities, enhancing sports grounds, creating inclusive playgrounds, and promoting diverse recreational opportunities.

Inner West Blue Green Grid Strategy 2023

Key Considerations

Urban Challenges and Innovative Solution:

- The Inner West faces population growth and funding limitations, hindering new open space development. The Blue-Green Grid emerges as an innovative solution to provide additional facilities and areas, catering to community needs while navigating existing constraints.

Interconnected Open Spaces Vision:

- The Blue-Green Grid Strategy outlines a vision for 85 interconnected routes, improving access to recreational spaces, enhancing urban design with water-sensitive strategies, and promoting cultural connections. It not only addresses immediate challenges but aligns with regional plans, contributing to the Greater Sydney Green Grid.

Long-Term Cultural-Environmental Fusion:

- Beyond local benefits, the Blue-Green Grid Strategy contributes to the Greater Sydney Region Plan. Moreover, it recognises the potential of Blue-Green Infrastructure to blend cultural and environmental values, encouraging shared ownership and custodianship.

Inner West Land and Property Strategy 2019

Key Considerations

Optimised Property Management:

- Analyse life cycle costs and revenue for each property.
- Apply consistent criteria for cost-benefit optimisation.
- Regularly review opportunities for reuse and disposal.

Transparent Governance:

- Develop and implement clear Land & Property Policy and Guidelines.
- Document and enforce property agreements, maintaining a comprehensive register.
- Report regularly, ensuring transparency and adherence to key performance indicators.

Future-Focused Community Planning:

- Analyse community needs for services and spaces.
- Develop a 10-year strategic property program.
- Prioritise property decisions based on evolving community needs.

Inner West Climate and Renwables Strategy 2019

Key Considerations

Promoting Renewable Energy Adoption:

- Establish an Office of Renewable Energy Innovation for initiatives like Solar My School and Inner West Solar Garden.
- Support solar installations on various scales, emphasising inclusivity for residents and businesses with limited access.

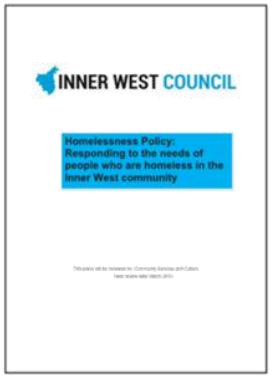
Zero-Carbon Buildings and Precincts:

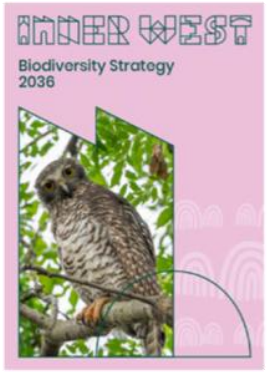
- Strengthen environmental standards through enhanced planning controls.
- Innovate planning for low-carbon precincts, encouraging decentralisation and sustainable transportation.

Integrated Transport and Emission Reduction:

- Implement an Integrated Transport Strategy prioritising active transport and shared vehicle modes.
- Foster a transport hierarchy favoring walking, cycling, and public transit to reduce carbon footprint and enhance community well-being.







Wicks Park Plan of Management 2003

Key Considerations

Recreation:

- Balancing structured and non-structured recreational facilities to meet community needs.
- Increase passive recreation through provision of seating

Sense of Community:

- Actively involving the community in park planning and development.
- Increase community awareness of park facilities
- Encouraging community maintenance of the park to enhance a sense of ownership.
- Facilitating community participation, community arts and other initiatives to encourage public ownership of park

Safety, Access, and Maintenance:

- Improved links within park to open spaces
- Improved safety considerations regarding the adjacent major road corridors
- Improved safety to children's playground and night use
- Implementing measures to deter vandalism and ensure non-discriminatory access.

Inner West Council Homelessness Policy

Key Considerations

Ensuring Inclusive and Safe Park Spaces:

- Respect the rights of homeless individuals to access and use public parks.
- Implement measures to ensure safety and peaceful enjoyment for all park users.
- Address complaints from nearby residents and park users regarding issues like rubbish, belongings, and antisocial behavior.

Providing Supportive Services and Information:

- Offer information about available homelessness services to homeless individuals using the park.
- Facilitate connections between homeless individuals and specialist homelessness services.

Promoting Community Understanding and Engagement:

- Educate the community about the complexities of homelessness and the Inner West Council's approach to addressing it.

Inner West Biodiversity Strategy

Key Considerations

- Protecting Urban Biodiversity: Preserve and restore native habitats to combat urban development impacts like habitat loss and pollution.
- Cultural and Community Engagement: Embed Aboriginal ecological knowledge and "Caring for Country" practices, alongside community partnerships, to enhance local biodiversity.
- Climate Resilience: Adapt habitats and infrastructure to counter climate impacts, using blue-green networks to manage flooding and rising temperatures.
- Waterway Health: Enhance wetland and riparian areas with water-sensitive design and naturalization to improve water quality.
- Community Involvement: Increase citizen science and education to foster biodiversity care and sustainability.
- Policy and Monitoring: Guide urban planning with biodiversity data, promoting green cover and ecosystem health through supportive policies and incentives.

2.00 Site Analysis

2.01	Urban Context	12	2.09	Planning, Zoning and Ownership	21
2.02	Local Context	13	2.10	Facility Conditions and Maintenance	22
2.03	Site Evolution and History	14	2.11	Topography and Soil	23
2.04	Site Character	16	2.12	Vegetation and Biodiversity	24
2.05	Site Photos	17	2.13	Hydrology and Flood	25
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2.07	Site Elements	19			
2.08	Connectivity and Access	20			



Photograph of existing tennis courts and underutilised building, Wicks Park development behind. Source: Taylor Brammer Landscape Architects

2.0

2.01 Urban Context

Wicks Park is located in Marrickville, a suburb situated in Sydney's Inner West. The site sits within the Midjuburi (Marrickville Ward) of the Inner West Council, which is the local indigenous word for lilly pilly.

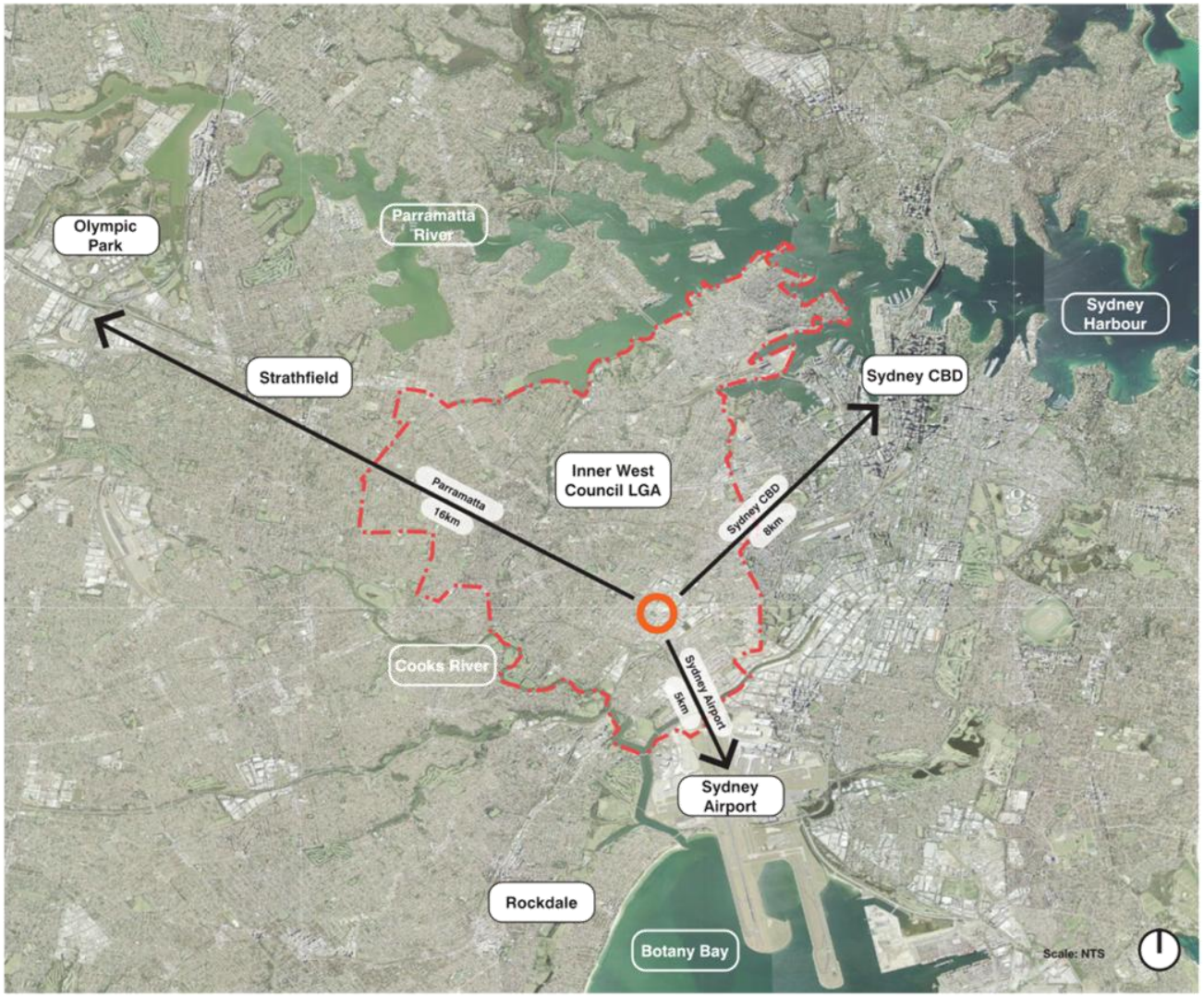
The site is situated to the north of Cooks River, a tributary of Botany Bay.



Inner West Council Wards and vegetation communities; Source Inner West Council Blue-Green Grid Strategy 2023

LEGEND

- Inner West Council LGA
- Site
- Direction Arrow

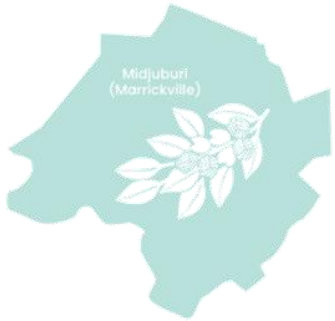


Satellite image: Source Near Map 22.01.2024

2.02 Local Context

Wicks Park is bounded by Victoria Road on the West and Sydenham Road on the South. The neighbourhood is known for its eclectic mix of breweries, cafes and commercial properties. An electricity substation is adjoining the park at the northwest corner, alongside a significant residential development called 'Wicks Place'.

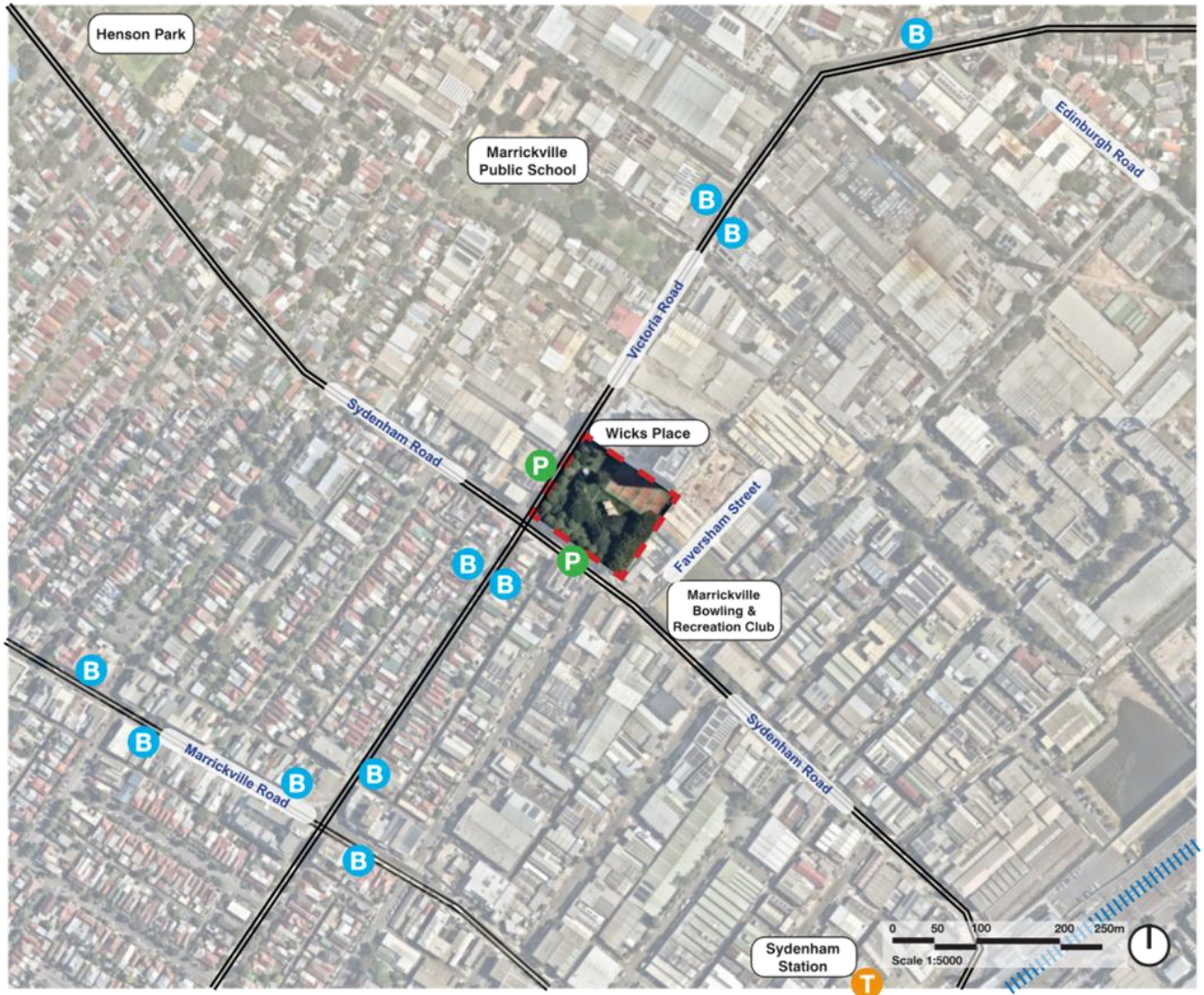
Key features of the Park include a children's playground, tennis courts with coaching, a diagonal footpath highly trafficed between Victoria Road and Sydenham Road and open lawn areas.



Inner West Council Wards and vegetation communities;
Source Inner West Council Blue-Green Grid Strategy 2023

LEGEND

- Site boundary
- Major Road
- Train Line
- B T P Existing Bus/ Light Rail/Train/ Parking



Satellite image; Source Near Map 25.01.2024

2.03 Site Evolution and Heritage

Aboriginal History

The area of land now known as Marrickville is home to the Gadigal and Wangal people of the Eora Nation, part of the Darug language group.

A tributary to the Cooks River, the Gumbramorra Creek fed into the Gumbramorra Swamp, which is now hidden under the concrete of Sydenham, St Peters, Marrickville and Tempe. The Gadigal and Wangal peoples of the area tapped into this large wetland as a rich source of wildlife, vegetation and shellfish.

Source: An Old Swamp in the City, Dictionary of Sydney, 2020
https://dictionaryofsydney.org/blog/an_old_swamp_in_the_city

Colonial History

Post European colonisation, in the late 1800s, the local context of the area was dominated by industry which was built upon the Gumbramorra Swamp. The lowest point of the swamp is on the corner of Sydenham Road and Victoria Road, of which Wicks park is now situated.

Draining of the swamp commenced in the 1890s to combat continual flooding of the area, culminating with The Sydenham Pit & Drainage Pumping Station built in the early 1930's. The pumping station aided with flooding but unfortunately did not fix the issue. The Gumbamorra swamp was subsequently entirely drained.

As Sydney expanded westwards the drained swamp became an important source of building materials such as timber for construction, shell deposits to make mortar and especially clay for brick making.

Today, most of the heavy industry of Marrickville has been replaced by hundreds of light industries and homes.

Source: https://marrickvilleheritage.org.au/2021/11/14/dibble-avenues-waterhole/
https://marrickvilleheritage.org.au/2021/07/07/building-blocks-of-empire/

Park Evolution

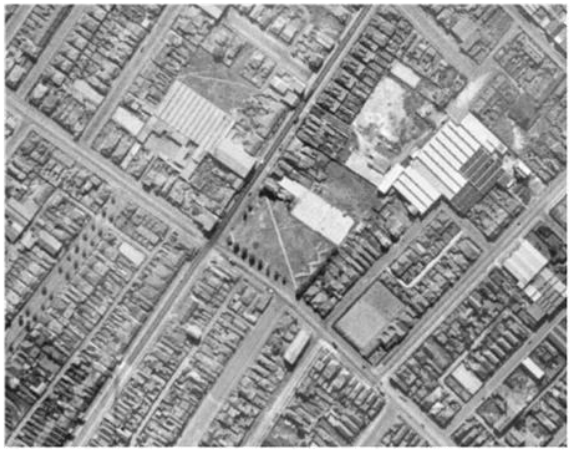
The former Marrickville Council acquired Wicks Park when it was transferred from the Sydney City Council in 1936. Initially the park was established in 1922. It was subsequently named after William Henry Wicks, a Marrickville Council Alderman between 1917 and 1935.

Today is park provides locals and visitors with various amenities and facilities, in particular it's tennis courts making the park a destination for competitive and recreational tennis players in Inner West.



Construction of the stormwater pit in Garden Street Sydenham, 1935. Source: State Library NSW

1943



Paths and desire lines from Victoria Road through park to Sydenham Road. Tennis courts hardstand visible.

1998



Perimeter trees matured. Playground constructed.

2005



New trees planted along main diagonal footpath.

2019



Completion of new amenities building by Sam Crawford Architects.

2020



Addition of shade sails over playground.

2024



Neighbouring Wicks Place high rise apartments completed.

2.04 Site Character

Location and Description

Wicks Park is a Local Park between the suburbs of Marrickville and Sydenham. The Park is bounded by Sydenham Road to the south and Victoria Road to the west. The area of the park is approximately 8,902 m^2.

The Park provides a range of public amenities and multiple uses including tennis courts, a playground, an amenities block, a BBQ and picnic areas. There is a straight pathway the cuts diagonally through the park from the north-west corner to the south east corner.

The Park is an important destination for local residents and also attracts a number of residents from adjoining suburbs in the Inner West due to its much loved tennis courts. As the population of Marrickville and the surrounding areas densifies, Wicks Park will become increasingly important as public space for local residents.



Photograph of newly built amenities building and associated planting; Source: Taylor Brammer Landscape Architects

2.05 Site Photos



New amenities building; Source Taylor Brammer Landscape Architects



Tennis courts with accompanying building and large tree; Source Taylor Brammer Landscape Architects



Playground with shade structure; Source Taylor Brammer Landscape Architects



Central path with dense canopy trees; Source Taylor Brammer Landscape Architects



East view toward industrial area; Source Taylor Brammer Landscape Architects



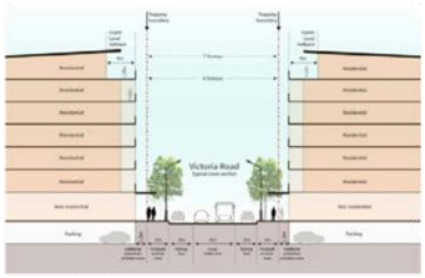
South view toward Sydenham Road, grass die-back; Source Taylor Brammer Landscape Architects

2.06 Future Development

Wicks Park is located within the Victoria Road Precinct identified for urban renewal in the 2011 Marrickville Development Control Plan (DCP).

In the DCP, an increase in the allowable development height and multi-storey mixed use developments along the Victoria Road corridor are proposed within and the precinct is identified as a high growth zone.

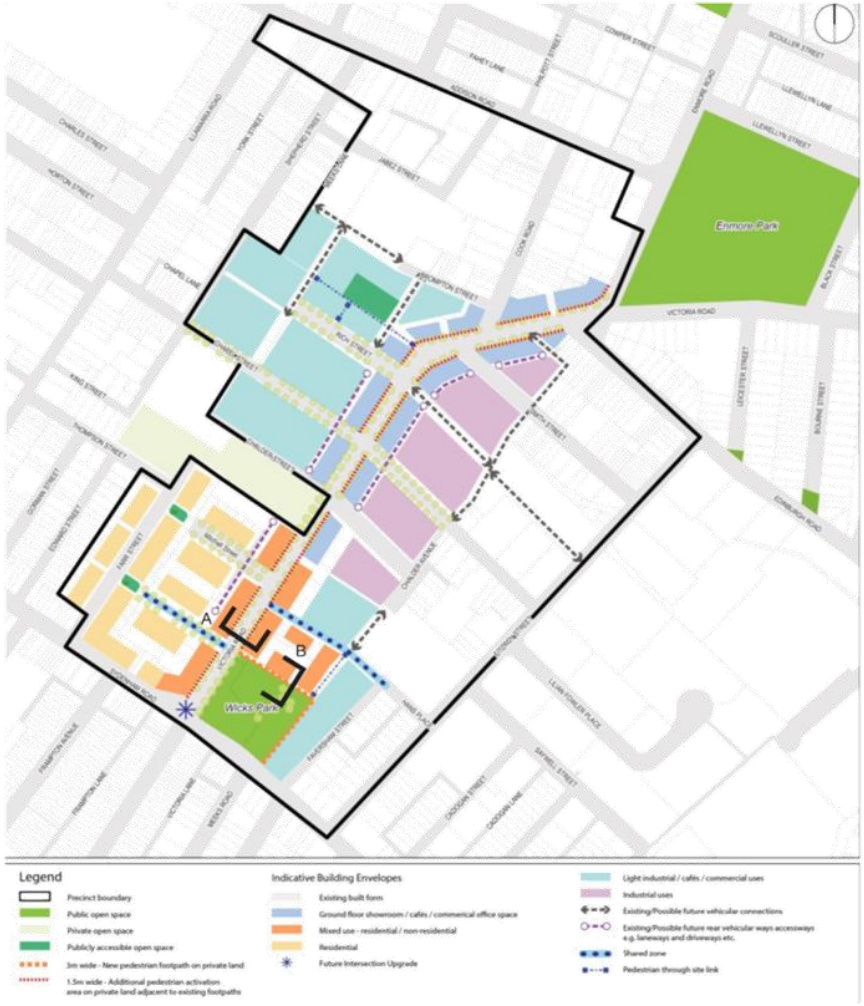
As The Victoria Road Precinct is developed in accordance with the DCP, Wicks Park will play a vital role in the area's access to public open space for recreation and leisure.



Section A-A from DCP 2011



Section B-B from DCP 2011



2.07 Site Elements

DESIGN NOTES

1. Amenities building
2. Tennis center with four synthetic grass tennis courts
3. Playground, BBQ and picnic table
4. Park benches
5. 1200mm wide concrete pathway
6. Desire line in lawn

LEGEND

- Site boundary
- Fencing
- Maintenance gate
- Existing drainage channel
- Bus shelter
- Existing tennis court and park lighting
- Existing park signage by Council



2.08 Connectivity and Access

The main pedestrian entries into Wicks Park exist from the northwest corner at Victoria Road, and at the southeast corner at Sydenham Road. The entries link to pathways through the park which provide pedestrian access and is a common thru-link for people in the area. There is also an entrance from the southwest corner and the junction of Victoria and Sydenham Road, however this leads to an unsealed pathway.

There is on-street parking available along Sydenham and Victoria Road which are subject to clearways and other parking restrictions. Vehicle access for maintenance and emergency vehicles to the site is via Sydenham Road, and has a lockable gate.



LEGEND

- Site boundary
- Pedestrian and cycle circulation
- Desire line in grass
- On street car parking
- Public transport circulation
- Existing drainage channel

2.09 Planning, Zoning and Ownership

Wicks Park is currently classified as a Local Park and is in zone RE1 Public Recreation, as per the Inner West LEP.

Zoning Details of the Park are as follows:

Lot / DP	Ownership	Land Classification
Lot 1 DP 802618	Inner West Council	Community Land
Lot 2 DP 802618	Inner West Council	Community Land



LEGEND

- Site boundary
- Lot Boundary
- RE1 Public recreation
- R2 Low density residential
- R4 High density residential
- RE2 Private recreation
- E3 Productivity support
- E4 General industrial
- SP2 Classified Road / Future Road Corridor
- E1 Local centre
- MU1 Mixed use

2.10 Facility Conditions and Maintenance

Wicks Park has several facilities, of which are of varying age and condition. The current facilities include:

- 4 tennis courts
- 1 tennis building
- Various seating areas
- Playground with shade sail
- 1 amenities building
- Walking paths
- Open lawn areas
- BBQ and Picnic tables



LEGEND

- Site boundary
- Facility Condition Good
- Facility Condition Fair
- Facility Condition Poor

2.11 Topography and Soil

The soil profile of the site is characterised by:

- Sandy Alluvium
- Birrong Alluvial
- Disturbed Terrain soil landscapes

The fertility of the topsoil is inherently low, but it is often fertilised. Other soil materials have very low fertility.

The site is relativity level, with minimal to no elevation gain across the park.



LEGEND

- Site boundary
- Existing contour
- +2m Elevation marker
- Existing drainage channel

2.12 Vegetation and Biodiversity

Natural vegetation communities can often be correlated to various environmental habitat factors, such as soils, geology, topography, weather patterns including maritime influences, solar access and water supply. The pre-1750 vegetation community that existed within the site boundary of Wicks Park is Estuarine Swamp Oak Forest.

There are a number of established trees according to Wicks Park Plan of Management 2003 by Marrickville Council:

Tree species	Quantity
Lophostemom confertus	17
Pyrus ussuriensis	15
Cinnamomum camphora	8
Koelreuteria paniculata	6
Jacaranda mimosifolia	4
Ulmus parvifolia	3
Eucalyptus globulus	1
Araucaria heterophylla	1

Further detail can be found in the aboricultural report prepared by Bluegum Tree Care and Consultancy dated March 2024.

The existing tree cover is dense with multiple low handing branches creating a dark setting which impacts peoples movement and plant growth.
There is very little garden or biodiverse shrub planting within the Park.

Total canopy coverage = 4553m²
= 51% of total site area



LEGEND

Site boundary

Existing trees

2.13 Hydrology and Flood

The mean total rainfall for Marrickville is 1091.8mm - lower than the mean at Sydney Observatory according to the Bureau of Meteorology, 2019-2023 (1447.3mm).

The entirety of the Park is situated within a flood area which is primarily caused by overland water flow, as a remnant of the Gumbramorra Swamp. The Park has issues with drainage and remaining water after rain events.

There is an existing open stormwater drain on the Eastern boundary of the site.



LEGEND

- Site boundary
- Existing open stormwater drain
- Overland flooding
- Probable Maximum Flood

2.14 Climate

The park is sheltered from sun and wind in most areas due to the significant collection mature trees, producing a cool and sometimes dark and damp microclimate. The construction of surrounding buildings also contributes to extended shade.

During summer, the main wind direction is from the south, and in the afternoons, there are breezes from the northeast. In winter, the wind is more variable but usually westerly.



LEGEND

- Site boundary
- Dominant summer winds
- Dominant winter winds
- Existing tree canopy
- Building Shade

3.00 Opportunities and Constraints

3.01 Constraints and Conditions Summary 28
3.02 Opportunities Summary 29
3.03 Opportunities Plan 30



Photograph of 1200mm wide central concrete pathway. Source Taylor Brammer 31.01.2024

3.0

3.01 Constraints and Conditions Summary

DESIGN NOTES

1. Playground in need of upgrade
2. Limited play features for space available
3. Mature, low-canopy trees obstruct light and views into park
4. Lack of biodiversity and understorey planting. Turf die-back from shade and poor drainage
5. Lack of seating in quiet areas
6. Opportunity to connect Wicks Place Development to Wicks Park
7. Tennis courts in need of upgrade, lighting issues with direction to Wicks Place
8. Tennis building in need of upgrade

LEGEND

- Site boundary
- Pedestrian / cycle circulation
- Informal dirt pedestrian path
- Lack of formal connection
- Existing car parking
- Existing tennis court and park lighting
- Existing park signage by outdated council

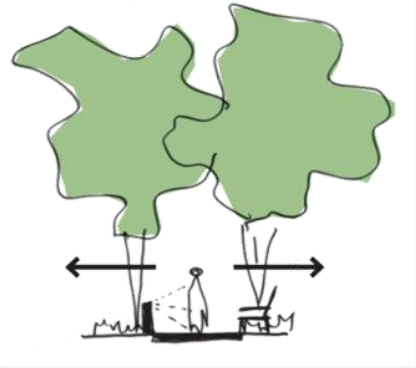


3.02 Opportunities Summary



Create Park core with upgraded playground and meeting places

- Create central 'Heart' for the Park with meeting areas, upgraded BBQ's and seating accommodating for future population growth
- Upgrade playground with softfall, new equipment and shade
- Incorporate multi-function areas for fitness, play and socialising



Crown lift, underprune and understory planting

- Undertake a crown lift to all trees on the site to allow light to pass through them to the ground
- Under prune trees (particularly to central walk) to lift canopies and allow a strengthened sight line through the park
- Biodiversity planting to create separation between spaces
- New low height lighting and seating to pathways throughout



Formalise central picnic lawn

- Formalise central triangle of grass into designated picnic area
- Create a passive recreation meeting place for people in the area
- Additional picnic tables and benches
- Improve drainage and grass health



Refurbish tennis courts and building

- Resurface existing tennis courts
- Engage new lighting that minimises light spill to surrounding properties
- Opportunity to incorporate pickle ball line markings on tennis court to make them multipurpose and encourage various uses
- Move and update tennis building to mitigate hidden corner adjacent to Wicks Place development

3.03 Opportunities Plan

DESIGN NOTES

1. Create village 'Heart' with upgraded playground, BBQ' and seating areas
2. Integrate additional activities such as gym equipment
3. Crown lift and under prune trees to allow light
4. Extended gardens for biodiversity and amenity and to create area distinction
5. Create central picnic lawn, reinvigorate grass
6. Relocate and upgrade tennis storage and club room
7. Re-orient and resurface tennis courts and include multi-purpose line markings and investigate
8. Facilitate connection to adjoining development

LEGEND

- Site boundary
- Pedestrian cycle circulation
- New / upgraded pedestrian circulation
- Areas for upgrade and enhancement
- Existing car parking
- Replenished garden areas
- Upgraded tennis court and park lighting
- Refreshed park signage at all entrances



4.00 Community Consultation

4.01 Online Engagement 32
4.02 On-site Engagement 33
4.03 Community Engagement Summary 34



Photograph of 1200mm wide central concrete pathway. Source Taylor Brammer 31.01.2024

4.0

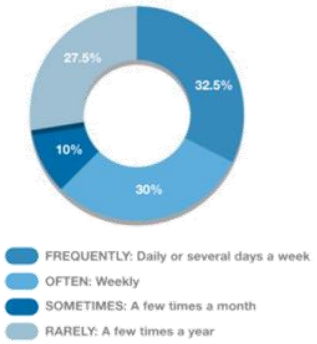
4.01 Online Engagement

Summary

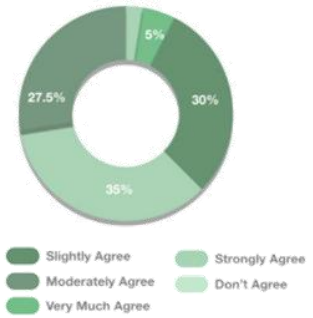
Between 29th of July and 25th of August 2024, the community was invited to provide feedback on Wicks Park through an online survey, and interactive digital map, email, phone and letters.

A total of 40 surveys were completed, 8 emails were received, and 69 pins were received on the digital map (52 highlighted things that were not liked and 17 were liked). An overview of the qualitative data from the online survey is sen to the right and key outcomes from the consultation is on page 34.

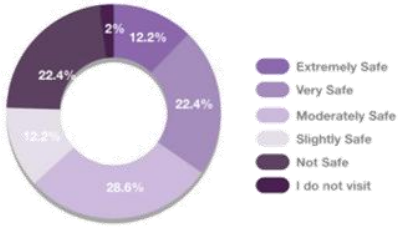
How often do you visit Wicks Park?



Wicks meets the needs of the community



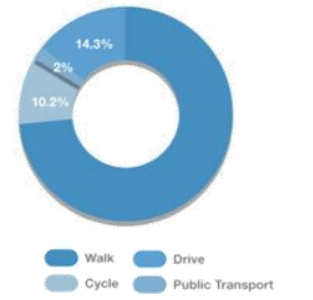
How safe do you feel when visiting during the day?



How safe do you feel when visiting at night?



How do you get to Wicks Park?



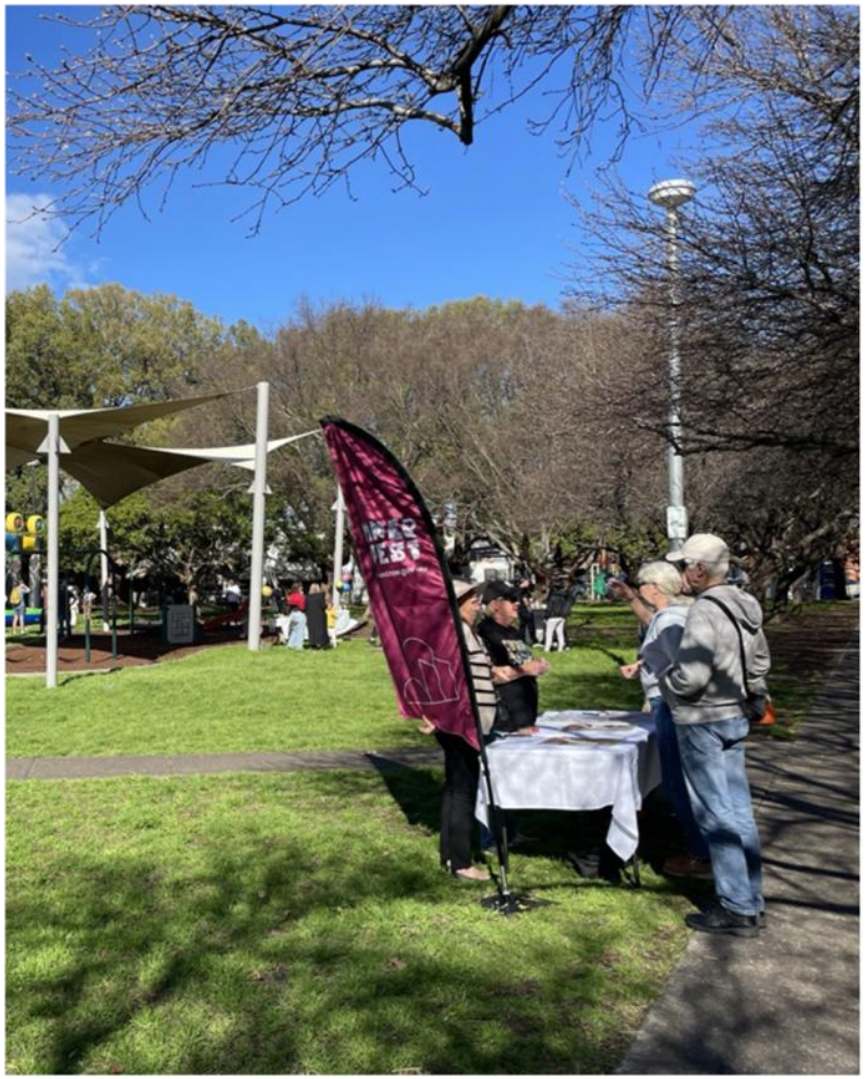
4.02 On-site Engagement

Summary

Representatives from Inner West Council and Taylor Brammer attended an on-site engagement day at Wicks Park on the 17th of August 2024.

Attendees from the community were invited to write on notes or draw directly on a printed satellite image. The total number of attendees on the day was 40.

A diverse range of comments and feedback from Park users were received with outcomes summary on the following page.



On-site engagement. Source: Taylor Brammer Landscape Architects

4.03 Community Engagement Summary

Key Outcomes

Ten key outcomes act as a summation of responses received through both online and on-site engagement channels.

1. Enhance safety and security through upgraded lighting and improved buffer to road

2. Upgrade playground and install soft-fall to minimise mud

3. Improve pathways and connection by increasing paved areas and links to surrounding development

4. Enhance cleanliness and maintenance such as frequency of rubbish bin collection and amenities building cleaning

5. Expand social amenities through additional BBQ's and picnic pavilions for the community to gather

6. Introduce multi-use recreational spaces such as fitness areas

7. Enhance environmental features through additional gardens and biodiversity planting

8. Engage the community with potential for community notice boards and community events within the Park

9. Tennis court improvements through resurfacing, new building and re-orientating lighting to reduce glare

10. Increase natural light through tree pruning and maintenance

These ten identified engagement outcomes acted to form the foundation for preparing this draft masterplan and accompanying Plan of Management. As a response, all ten have been included within the draft masterplan and Plan of Management for the Park.

*Community engagement outcomes from the exhibition of this draft Plan of Management and Masterplan can be found in the Council prepared Engagement Outcomes Report, published on Council's YSIW Website.

5.00 Masterplan

5.01 Key Moves 36
5.02 Masterplan Functional Diagram 37
5.03 Masterplan 38
5.05 Priorities 39



Photograph of 1200mm wide central concrete pathway. Source Taylor Brammer 31.01.2024

5.0

5.01 Key Moves









Turruwul Fitness- Jane Irwin Landscape Architecture

Civic Park 'Heart'

- Create a centralised community hub within the Park
- Integrate new undercover picnic areas and BBQ's
- Add additional park seating
- Install community noticeboard and allow for the organisation of community events within the Park
- Create new garden and bio-diversity areas
- Incorporate multi-use recreational spaces such as outdoor gyms and bicycle learn to ride
- A significant upgrade to Wicks Park is vital to ensuring this important open green space can provide for the inhabitants of this rapidly densifying Victoria Road Precinct.

Upgrade and extend playground

- Install updated playground equipment and shade structures
- Incorporate softfall to allow usability after rain and to minimise mud
- Design for increased inclusivity of ages and abilities

Improve connection and amenity

- Resurface pathways and create better connection between elements within the Park and also its surroundings
- Improve lighting throughout the Park through low-height bollard lighting under trees
- Improve buffer to road edges through planting and fence improvements
- Incorporate urban biodiversity measures
- Facilitate continued tree management and underpruning to allow more sunlight into the Park
- Address drainage to ensure robust grass growth

Upgrade active recreation offerings

- Resurface tennis courts and explore the use of multi-purpose linemarking
- Re-orientate the tennis lighting to reduce glare and impact to neighbouring properties
- Incorporate new and relocated tennis storage and team building

5.02 Masterplan Functional Diagram

Masterplan Diagram



LEGEND

- Main Circulation Path
- Secondary Circulation Path
- Passive Recreation Areas
- Sport
- Playground
- Fitness Area
- BBQ and Picnic Area

5.03 Masterplan

DESIGN NOTES

1. Reorientated and resurfaced tennis courts with reorientated lighting
2. New tennis building and forecourt
3. Extended hardstand and seating areas to Wicks Place
4. New pathway connection to existing Wicks Place stairs
5. Park 'Heart' - community meeting place with picnic shelters, BBQ's and seating areas. Opportunities to gather and for events
6. New playground and shade, equipment for all ages and abilities
7. New fitness area
8. Main connective pathway with underpruned trees, and seating elements
9. Picnic lawns with grass improvements
10. Biodiversity planting buffers under trees
11. Existing amenities building retained
12. New tennis spectator areas
13. New tree buffer to drainage channel
14. New fencing and no gates at pedestrian entrances

LEGEND

- Existing tree retained
- 10 New canopy trees
- Resurfaced courts
- New softfall pavement
- New concrete paths and plazas
- Upgraded tennis and parkland lighting
- Upgraded signage at all entrances
- Bin locations with enclosures



5.04 Priorities

Priority Breakdown and Costing

Masterplan Objective	Priority	Description	Cost Estimate
Re orientate and resurface tennis courts	High	Re orientate tennis courts to run along Western edge of parkland. Flatten areas impacted by tree roots and address any drainage problems arising. New perimeter fencing and gates. Explore options for multi-purpose line marking.	
Relocate existing tennis lighting	High	Move tennis lighting to new required locations. Re-orientate fixtures as to minimise disruptions to surrounding properties.	
Demolish existing tennis building and construct new	High	Remove existing tennis building and construct in new location as per masterplan. Ensure coordination with tennis company as per requirements.	
Install new tennis spectator areas	Medium	Install new hardstand and seating to tennis spectator area.	
Extend hardstand and seating area to Wicks Place	Low	Add additional seating and hardstand adjacent to Wicks Place to allow connection from existing bleacher stairs to the parkland.	
Construct new pathway connection to Wicks Place stairs	High	Connect existing Wicks Place stairs to main pathway network.	
Construct centralised park heart with shelter, picnic tables, BBQ and seating areas	High	Construct new central park area, with hardstand, feature tree, seating, picnic tables, pergola structures, and BBQs.	
Install new playground with shade, nature play, and equipment for all ages and abilities	High	Remove existing playground and install new. Include softfall surface to all and nature play elements. Play equipment to be age-mixed and ability-mixed. Include additional seating.	
Install new fitness area with equipment	Medium	Construct new fitness area with softfall ground treatment and new equipment.	

Masterplan Objective	Priority	Description	Cost Estimate
Main connective pathway with under pruned trees, and seating Elements	High	Widen main pathways and install seats and new bollard style lighting as required. Undertake extensive underpruing and crown lifting of trees within the Parkland, under arboricultural supervision to allow improved light to the ground.	
Facilitate grass remediation to picnic lawns	Medium	Improve drainage and turf vigour throughout picnic lawns.	
Plant biodiversity planting buffers under existing trees	Low	New planting areas and buffers to periphery of parkland and surrounding picnic lawns to decrease mud and grass die-back.	
Install new tree planting buffer to drainage channel	Medium	Plant new tree buffer to drainage channel in area vacated by tennis court relocation.	

Estimated costs are current as of May 2025 and are exclusive of GST

TaylorBrammer

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Photograph of 1200mm wide central concrete pathway; Source Taylor Brammer 31.01.2024

Wicks Park Plan of Management and Masterplan – Public Exhibition

Engagement Outcomes Report

30 January to 13 March 2026

Contents

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Who did we hear from? 5
Summary of feedback 5
Next steps 9

Executive Summary

From 30 January to 13 March 2026, the community was invited to provide feedback on proposed improvements to Wicks Park, Marrickville, including two draft masterplan options and an associated Plan of Management.

Feedback was received through an online survey, an on-site engagement session and emails.

In total, 47 online survey responses were received, 30 people attended the on-site engagement session and 6 emails were received.

Online survey results showed stronger support for Option two, while on-site engagement participants expressed a clear preference for Option one. Email responses were mixed in their preference. Comments regarding option one preferred its cost effectiveness, limiting major redesign and potential park down time, and protection of some existing trees. Comments regarding option two saw the plans future-proofing the parkland and addressing safety, noise and amenity concerns.

Based on this feedback, Council is pursuing option two for adoption.

Project background

Wicks Park is a local park located between Marrickville and Sydenham, bounded by Sydenham Road and Victoria Road. The park provides amenities including tennis courts, a playground, an amenities building, BBQ/picnic facilities, seating and paths. Wicks Park is community land and requires an adopted Plan of Management under the Local Government Act 1993. With the population of Marrickville increasing, the plans look to reflect contemporary and emerging needs for the next 10 years.

In July and August 2024, we sought feedback from the community about what they liked, did not like and what was missing from Wicks Park. The results from that consultation informed the draft Masterplan and draft Plan of Management.

The purpose of this consultation was to seek community input on preference between two draft masterplan options, reasons for preferences and key issues and opportunities for future use, access, amenity and management. Feedback will inform refinement of the draft masterplan and Plan of Management where appropriate prior to Council adoption.

Promotion and engagement methods

Promotion method	Stakeholders engaged
Project page on Your Say Inner West	**695** people viewed the project page
Emails to key stakeholders	**1,670** registered members on the Your Say Inner West platform
Council's social media	**1 post** across Facebook and Instagram **8,000** people reached **59** likes **16** shares
Posters	**3** within the park
Letters	**Letters were distributed with a 400m radius from park**

Engagement method	Stakeholders engaged
Online survey	**47** surveys completed
Direct contact from residents	**6** emails received
On-site engagement pop-up	**30** attendees gave **17** comments

Who did we hear from?

Council gathers demographic information through registration to Your Say Inner West to help understand who has responded and whether further targeted engagement may be required.

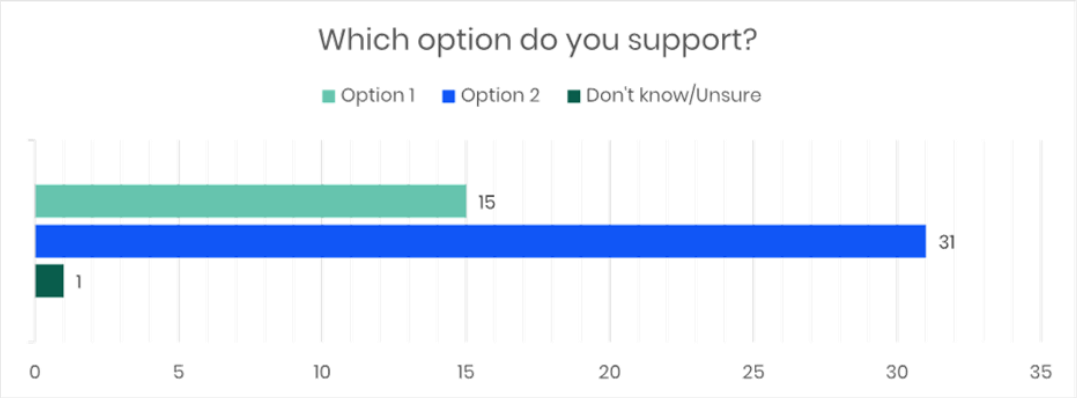
Respondents were predominantly residents of Marrickville (72.3%) and reported frequent use of Wicks Park. Participants represented a range of ages, most being from the 40-44 age group.

Summary of feedback

Online survey

A total of 47 participants completed the survey. Participants were asked which option of the Master Plan they support and why.

Option	Key features of the draft Master Plan
One	• Keep the current tennis courts and fences and upgrade its surface. • Move the tennis store and entry area so they're not near the big tree. • Put the new playground, picnic spots, and community facilities together in the middle of the park.
Two	• Turn the tennis courts so they fit better with nearby buildings and create more space along the park's eastern edge. • Place the tennis store and entry area next to the new picnic spots and community facilities. • Add a new playground with a big grassy area in the centre, making the space more flexible.



Majority of participants supported option 2.

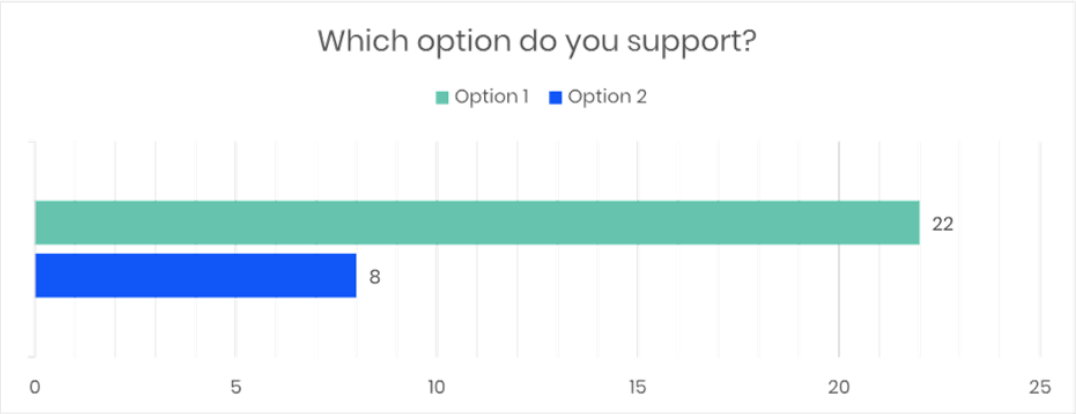
Why do you prefer option 2? ***31 responses***	
Key themes	Council response
Integrates better with Wicks Place, surrounding development, and future growth.	Design refinements will be assessed on public benefit and feasibility. Option 2 is the preferred planning option for the long-term master plan for the parkland.
Improves safety, visibility, lighting, and management of noise and light impacts.	Council notes safety and accessibility are key considerations.
Provide an enclosed off-leash dog area.	There is currently no plan for an enclosed dog-off leash area at Wicks Park and creating one is not recommended given the competing hierarchy of needs within the parkland and its limited size.
Improve lighting, visibility, and feelings of safety, especially at night.	Lighting design will be investigated to improve visibility while minimising spill and considering neighbouring amenity, consistent with relevant standards and site conditions.
Enhance play equipment, including facilities for older children and teens.	Council will consider play mix, accessibility and location in detailed design.
Improve paths, fencing, landscaping, and under-planting.	The detailed design will consider accessibility standards, desire lines and safe sharing of space for different users where appropriate. Fencing and landscape amenity will be reviewed in detailed design.
Consider activation such as a café, seating, or gathering spaces.	Council notes these ideas. Any commercial or building changes would require feasibility, approvals and alignment with the adopted Plan of Management and site constraints, and subject to further assessment. Seating and gathering spaces are provided in both masterplan options.

Why do you prefer option 1? ***15 responses***	
Key themes	Council response
Keeps the existing layout, avoids major redesign, and suits the character of the park.	Council notes tennis is a valued facility and notes feedback to option one.
More cost-effective, quicker to deliver, and avoids unnecessary expense.	Costing, staging and potential downtime will be reviewed as part of detailed design refinement and delivery planning, subject to funding.
Avoids tree loss and protects established mature trees.	Arboricultural advice and detailed design will inform how trees are retained or managed, and any changes will be assessed against Council policy, amenity and long-term park planning considerations. Any new design which implements Option 2 will include the provision of new tree planting works to create future amenity, habitat and shade.

Onsite/face to face engagement activity

A face to face engagement session was held at Wicks Park on Wednesday 18 February 2026 5.30-7pm. 30 community members attended the session.

Large printed plans of the masterplan options for Wicks Park were available on the day. Community members were given a token to vote on which Masterplan their preferred and leave comments on sticky notes.



Category	You said
Option Preference	Most attendees supported Option 1, commonly describing it as simpler/cheaper and reducing tree loss or disruption.
Trees / Canopy cover	Attendees raised concerns about losing trees and indicated this influenced option preference.
Tennis Courts	Attendees raised tennis design considerations, including court orientation (avoid east-west facing) and maintaining access.
Access and Movement	Attendees noted desire lines and requested improved footpaths and connections. Attendees requested fencing improvements generally, including for safety near busy roads.
Dogs	Some comments raised issues with dog toileting and amenity impacts.
Community use	A long-running Tai Chi group was identified as a valued park use that should be accommodated. Feedback requested monkey bars and supported improved recreation elements.
Other comments	Issues were raised regarding surrounding parking provisions, increased wind since surrounding development has been constructed and dust.

Email submissions

Council received 6 emails from 4 individuals raising suggestions and concerns.

You said	Council response
Strong community importance of tennis courts, and to ensure all four courts are retained	There are no plans to reduce the current provision of four courts.
Consider court-covering technology	Any covering/roofing would require feasibility and visual impact assessment before consideration.
Concerns about perceived bias linked to adjacent development	The adjoining development bodies did not play a part in any masterplan options put forward.

Concerns over tree loss associated with option two	Arboricultural advice and detailed design will inform how trees are retained or managed, and any changes will be assessed against Council policy, amenity and long-term park planning considerations.
Consider interpretative signage or graphic design	Interpretation opportunities may be considered as part of detailed design of various park elements, subject to budget.
Retain space for Tai Chi group	Flexible open space and management approaches will be considered to support a range of users.

Next steps

Where possible key themes identified in the engagement will be incorporated into the refinement of the Masterplan and Plan of Management for Wicks Park.

Final documents and a recommendation of which masterplan option will be reported to Council for consideration and adoption.

Those who provided feedback through the online survey or email will be advised when the final masterplan and Plan of Management are scheduled to be reported to Council for consideration.

Tempe Lands Masterplan – Public Exhibition

Engagement Outcomes Report

10 March to 7 April 2026

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Executive Summary

From 10 March to 7 April 2026, the community was invited to provide feedback on proposed improvements contained within a new masterplan for Tempe Lands, Tempe.

Feedback was received through an online survey, an on-site engagement session and emails.

In total, 28 online survey responses were received, 8 people attended the on-site engagement session and 5 emails were received.

Overall feedback received supported the masterplan including majority (68%) of online survey respondents.

Key themes raised included support for the proposed native nursery/WIRES facility and improved amenities. Concerns regarding loss of open space, the extent of fencing, dog off-leash arrangements, ecological impacts (including synthetic turf and microplastics), access and movement, and potential traffic/parking impacts were also raised.

Project background

Tempe Lands, Tempe is a significant open space located adjacent to Tempe Recreation Reserve, the Alexandra Canal and the Cooks River. Following completion of the Sydney Gateway project and the return of the land to Council ownership, Council has prepared a draft master plan to guide the long-term use, management and potential future investment in Tempe Lands.

The draft Master Plan builds on the existing Tempe Recreation Reserve and Tempe Lands Plan of Management and Master Plan (2020), building on the planning framework for the Tempe Lands area. The draft plan identifies potential future facilities, ecological restoration opportunities, access improvements and community uses, noting that any future projects would be subject to detailed investigations, feasibility, design development, approvals and further engagement as appropriate.

The purpose of engagement was to seek community input on support for the masterplan, and key issues and opportunities for future use, access, amenity and management. Feedback will inform refinement of the draft masterplan where appropriate prior to Council adoption.

Promotion and engagement methods

Promotion method	Stakeholders engaged
Project page on Your Say Inner West	**502** people viewed the project page **176** downloads of the draft documents
Emails to key stakeholders	**1,670** registered members on the Your Say Inner West platform
Council's social media	**2 posts** across Facebook and Instagram **11,800** people reached **54** likes **7** shares
Posters	**2** at Tempe Reserve, **2** at Tempe Lands
Letters	**Letters were distributed with a 400m radius from park**

Engagement method	Stakeholders engaged
Online survey	**28** surveys completed
Direct contact from residents	**5** emails received
On-site engagement pop-up	**8** attendees gave **33** comments

Who did we hear from?

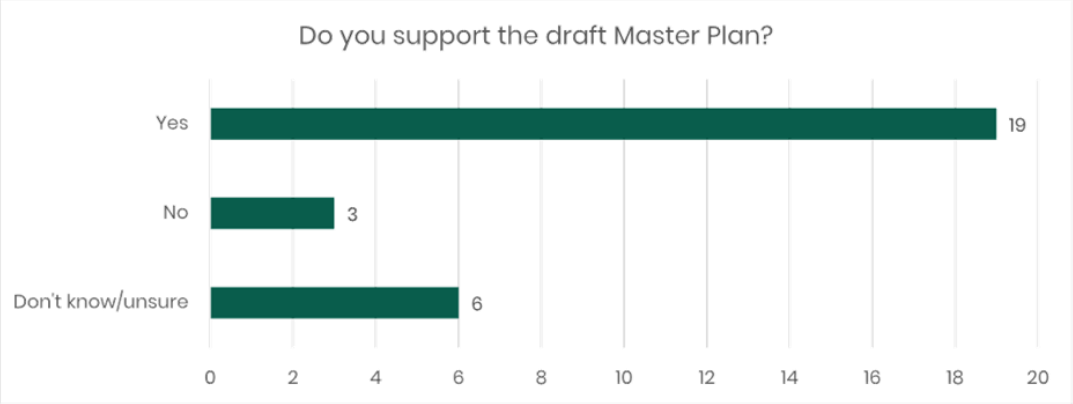
Council gathers demographic information through registration to Your Say Inner West to help understand who has responded and whether further targeted engagement may be required.

All respondents to the online survey lived in the Inner West with 50% from Tempe and 20% from Marrickville.

Summary of feedback

Online survey

A total of 28 participants completed the survey. Participants were asked if they support the draft plans and to provide any comments. Of the 28, 13 provided comments.



You said	Council response
Support the native nursery and education concept, the WIRES facility and a small kiosk/café as positive additions. **Suggest considering the size and function of the kiosk and complementary amenity measures (shade/seating).**	Supportive feedback is noted and will help inform refinement of the Master Plan and prioritisation of valued elements.
Concern about artificial/synthetic turf and potential microplastic pollution and	Any future works will be subject to detailed design and environmental assessment.

INNER WEST

runoff impacts in a sensitive catchment context, asking Council to avoid synthetic turf and strengthen pollution prevention measures.	
Support for protecting wetlands and increasing tree canopy and habitat restoration. Suggestion for terminology, preferring "restoration/rehabilitation" language over "micro-forest" and the importance of ongoing maintenance.	Council will consider restoration approaches, terminology and maintenance implications as the Master Plan is refined.
Concern the plan could reduce open, unallocated space and increase built intensity, potentially changing the character of the hill area.	Council will consider the balance between open space, passive recreation and proposed facilities as the Master Plan is refined.
Concern about the extent and height of fencing. Request Council to review whether fencing is required for each element and to reduce visual impacts where feasible.	Council will review fencing needs in detail design in line with safety, operational requirements and public access outcomes.
Mixed reviews regarding proposed dog off-leash areas. Support for separated areas (e.g. small dogs). Requests for larger areas, simpler layouts and clear sightlines, and concerns about reduced dog space or "blind spots".	Council will execute dog off-leash arrangements and design considerations in line with Council policy, shared-use needs and site constraints. Fencing will be low and visually porous. The proposed new off leash area will be larger than that provided in the lower Tempe Reserve.
Question the need for additional 5-a-side facilities and suggested alternatives (e.g. tennis/pickleball/basketball) or ensuring any courts have opportunities for casual community use.	Council currently has no full-time 5-a-side futsal courts within the local area. Tennis courts will be provided at Tempe Recreation Reserve where the current dog off-leash areas are situated, basketball is being investigated for the Robyn Webster Centre and also on the netball courts adjacent to the Robyn Webster Centre. Pickleball is also

	successfully operating within the Robyn Webster Centre. Courts will be available for booking once established and run through the Robyn Webster Centre for competition use.
Improve pedestrian and cycle access (including clearer connections from surrounding streets) and safer shared movement. **Concerned about upgrading paths through sensitive ecological areas and suggest prioritising alternative access routes.**	Council will consider access improvements alongside ecological sensitivity, user safety and feasibility. The complexities of site access may be addressed in a separate project based on the existing access road.
Suggest reducing parking footprint, prioritising accessible parking, and reducing heat impacts from hardstand areas, noting existing parking nearby.	The parking extension noted as potential. Council will consider parking and access arrangements, including heat and amenity implications, during future design stages and if required.
Oppose leasing arrangements that could reduce community access (e.g. exclusive use) and requested transparency about management/operations.	Council will consider new facility access requirements, noting any leasing/management models would be subject to separate processes and approvals.

Organisational Response

An organisational response was received through the online survey from the Cooks River Alliance, focusing on concerns about synthetic turf and microplastic pollution risk in the Cooks River catchment, and opportunities for catchment education, stewardship and shared use of education/meeting space for community groups.

Onsite/face to face engagement activity

A face to face engagement session was held at Tempe Lands on Monday 23 March 2026 4.30-6pm. 8 community members attended the session.

Large prints of the masterplan for Tempe Lands were available on the day. Community members were given sticky notes and encouraged to add comments to the maps.

Key themes	Comments
Support for proposed facilities	General support for the plan, particularly the proposed nursery, WIRES facility, café and amenities.
Concern about "too much" and reduced access	Too many uses and could reduce access to open space, including concern about the space being "locked up" by new uses/fencing.
Need and impacts of 5-a-side	Whether 5-a-side courts are needed and noise concerns
Dog area layout and safety	Views were mixed about the proposed dog area layout (including L-shape concerns and sightlines). Suggestions included double-gate entries and using existing trees/landscape.
Improve trails and connections	Improved pedestrian access from the lower reserve, upgrades to existing trails through the wetlands and better continuity for cycling connections.
Parking and traffic (South Street)	Concerns about traffic and parking impacts on surrounding streets (including South Street).
Safety, vandalism, lighting and shade	More shade trees and lighting, alongside concerns about safety, vandalism and anti-social behaviour, particularly in relation to facilities on the hill.

Email submissions

Council received 5 emails raising suggestions and concerns.

You said	Council response
Request that the hill area remain largely open, green and tranquil, with informal walking, views, seating and passive recreation, and less emphasis on additional allocated spaces.	Council will consider the balance between open space, passive use and proposed facilities. The Inner West Local Government area has an acute shortage of open space.

	Planning for current and future community recreational needs is a key priority for Council with planning focussing on the need for open space to meet a diverse range of recreational needs, sporting and community activities. The establishment of futsal courts into the future replaces the previous arrangements for the golf driving range which occupied a large part of the site previously.
Extensive fencing and locked areas could reduce access and change site character. Review fence height and whether fencing is required for each element.	Council will review fencing needs considering safety, operational requirements and public access outcomes, and consider options to reduce visual/access impacts where feasible during detailed design.
Support for broader off-leash arrangements. Suggest safer entries (e.g. double gates) and complementary features (e.g. dog water play/pond), while noting risks with small enclosed areas.	Council will consider dog off-leash arrangements in line with policy, safety and shared-use considerations through detailed design.
Question additional soccer/futsal provision given existing sporting facilities nearby and requested prioritising passive or alternative recreation.	Council currently has no full-time 5-a-side courts within the local area. Courts will be available for booking through the Robyn Webster Centre once established. The establishment of the futsal courts replaces the previous arrangements for the golf driving range which occupied a large area of the site previously.
Include outdoor fitness equipment and more walking/running loops, and marked running/training options.	Council will consider inclusive recreation features, whether at Tempe Recreation Reserve or at Tempe Lands subject to feasibility, safety and maintenance implications.
Question the need for café/amenities on the hill and raised concerns about safety and night-time activity.	Council will consider, scale and operating parameters of any future amenities

	alongside safety, feasibility and amenity impacts.
Include additional tree planting and consideration of broader amenity measures related to noise from adjacent infrastructure.	Tree planting will be addressed through detailed design. Bush regeneration areas may address noise concerns where feasible.
Concern about redesign cost, construction disruption and the merits of completing partially delivered works by Sydney Gateway.	Council is aware of works completed prior to land handover. All efforts will be taken to ensure value for money of detailed design works.

Next steps

Where possible, key themes identified in the engagement will be incorporated into the refinement of the Masterplan for Tempe Lands.

Final documents and a recommendation will be reported to Council for consideration and adoption.

Those who provided feedback through the online survey or email will be advised when the final masterplan and Plan of Management are scheduled to be reported to Council for consideration.


TEMPE LANDS
MASTER PLAN
Prepared for Inner West Council
Date: July 2025
GROUPGSA



GroupGSA acknowledges First Nations peoples and their continuing connection to land, waters and culture, because we strongly believe in reconciliation and collaborative engagement for a better future.

We pay our respects to Elders past and present, whose knowledge, traditions and stories guide custodianship on what will always be their ancestral lands.

Rev.	Purpose of Issue	Date	Prepared By	Checked By
A	Council review and internal consultation	07/07/2025	YR / AH	AH
B	Internal Engagement	09/09/2025	YR / AH	AH
C	Final report	17/09/2025	YR / AH	AH
D	Final report update	14/10/2025	YR / AH	AH
E	Final report update	07/05/2026	YR / AH	AH

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EXECUTIVE SUMMARY

Tempe Lands is a key open space resource in the south of the Inner West LGA. Together with Tempe Recreation Reserve, they offer a significant open space resource for the local community.

Tempe Lands and Tempe Recreation Reserve form a continuous open space hosting formal sporting fields, conservation area, indoor sports centre, outdoor hard courts, passive recreation spaces, picnic and BBQ facilities, and playground.

The park occupies a prominent site on a peninsula formed by the Cooks River and Alexandra Canal. The site is located on reclaimed land which would have once formed an intertidal zone of wetlands, mangroves and saltmarsh on the shores of the Cooks River.

Purpose

The master plan will enable Inner West Council to confidently and effectively manage the future development of Tempe Lands whilst delivering desired community assets ito the future.

The master plan maps current conditions and identifies scope for investment by council. Any future projects would be subject to detailed investigations and design processes, with community engagement as appropriate.

Meaningful engagement with stakeholders, sporting groups, the local community, and Council members will generate an authentic, appropriate and sustainable direction to guide the park's future.

Existing Plan of Management and Master Plan

A plan of management and master plan were prepared for Tempe Lands and Tempe Recreation Reserve by Welsh+Major in 2020. Tempe Lands is identified as Zone 4 in the existing master plan.

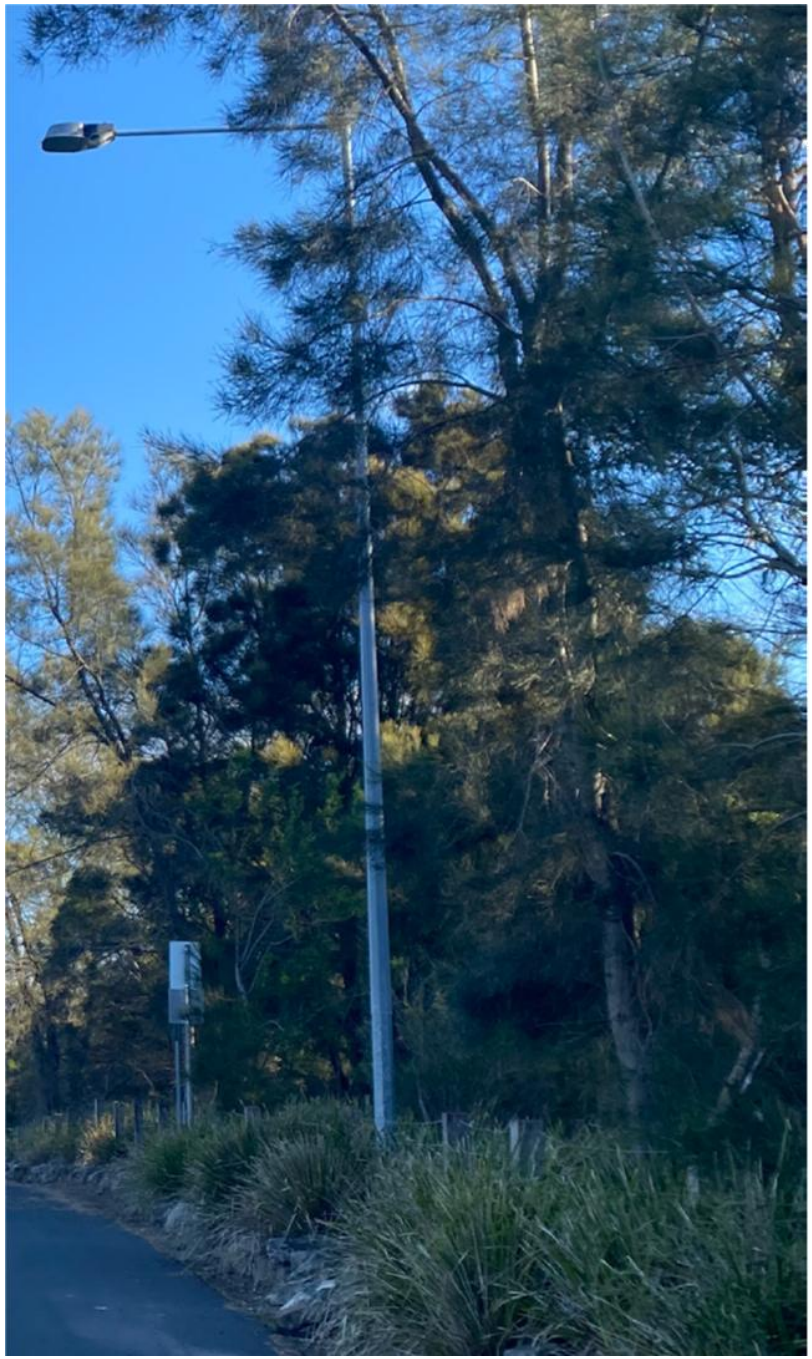
The master plan addressed the relocation of Airport Drive as part of the Sydney Gateway Project but the project was yet to be constructed. Following completion of the Sydney Gateway project, this master plan is intended as an update to Zone 4 of the existing plan of management and master plan and should be read in conjunction with the 2020 document.

This document does not address works or proposals within the Tempe Recreation Reserve and these shall remain as per the plan of management and master plan zones 1 to 3.






Image Caption
Tempe Lands Master Plan | GroupGSA



1.0

CONTEXT

1.1 COUNTRY

The traditional Aboriginal groups of the Inner West Council area are the Gadigal and Wangal peoples of the Eora Nation.

There are about 29 clan groups of the Sydney metropolitan area referred to collectively as the Eora Nation. The 'Eora people' was the name given to the coastal Aboriginal peoples around Sydney. 'Eora' means 'here' or 'from this place'. The Gadigal and Wangal are both clans of the Eora Nation.

Although exact boundaries cannot be determined, it is believed that the territory of the Gadigal clan stretched along the south side of Port Jackson (Sydney Harbour) from South Head to around the area currently known as Petersham. Their southern boundary was likely defined by the Cooks River and Alexandra Canal.

The Wangal people were believed to have occupied the area along the southern shore of the Parramatta River, from about Petersham to about Rosehill.

The Tempe Lands area would likely have been close to the boundary of the two groups, located along the southern boundaries of the groups as defined by the Cooks River and Alexandra Canal waterways.

Innovate Reconciliation Plan (RAP), 2023 - 2025

The Inner West Council Innovate Reconciliation Action Plan (RAP) has been developed in consultation with the Aboriginal and Torres Strait Islander peoples and the wider community of the Inner West and forms Council's guiding policy document towards reconciliation. The document provides an opportunity to work towards meaningful reconciliation with Aboriginal and Torres Strait Islander peoples.

The RAP Aboriginal and Torres Strait Islander Advisory Committee statement reads:

"Our communities need to be supported and empowered with real and genuine connections – not just symbolism. These efforts must be grounded in equality, equity, institutional integrity, and historical acceptance. The voices and the lives of Aboriginal and Torres Strait Islander peoples matter and developing a balanced relationship is vital for genuine and truthful engagement. The Aboriginal and Torres Strait Islander Advisory Committee encourages Inner West to be brave and be a leader in reconciliation".

In 2016 Council commissioned research on the Country and waterways at the time of colonisation. In consultation with Metropolitan Local Aboriginal Land Council, and Council's Aboriginal and Torres Strait Islander Advisory Committee Council adopted the following names for its five-ward structure in recognition of coastal Sydney's Aboriginal history:

- Balmain Ward – Baludarri – Leather Jacket
- Leichhardt Ward – Gulgadya – Grass Tree
- Ashfield Ward – Djarrawunang – Magpie
- Stanmore Ward – Damun – Port Jackson Fig
- Marrickville Ward – Midjuburi – Lillypilly



Clockwise from top:

Nawi, by Joe Hurst, Steel Mark, Marrickville. Source: Incidentally Sydney

Aunty Marlene Cummings, Lighting the Town Halls 2022. Photographer: Daniel Kukec

Inner West Council wards. Source: Innovate RAP

D'harawal Calendar. Source: IWC Biodiversity Strategy





D'harawal calendar



1.2 REGIONAL CONTEXT

Tempe Lands is located in the Inner West of Sydney, adjoining the Alexandra Canal and opposite Sydney Airport.

Tempe Lands and Tempe Recreation Reserve comprise a large open space resource for the local community, sitting on reclaimed land forming a peninsula between the Cooks River and Alexandra Canal. The open space is at the southern extent of the LGA, neighbouring Bayside Council to the south, west and east.

Tempe Lands has recently been returned to Council ownership after the completion of construction of the Sydney Gateway project. The project modified the boundaries of the park to relocate Airport Drive as part of a larger project to offer improved connections to the Airport Precinct and to Sydney Airport.

Accessibility

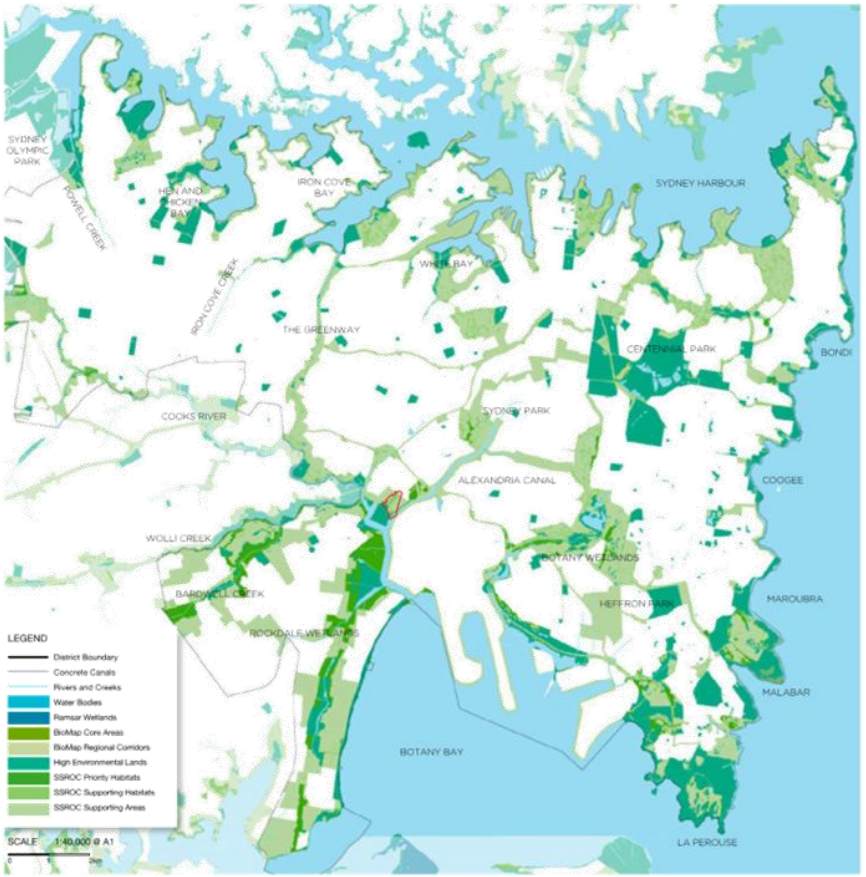
The park is located approximately 200m east of the Princes Highway, with bus links running north and south on the arterial road. The park is approximately 600m south-east of Tempe Station, served by the T4 train line. A busy cycle route runs through Tempe Recreation Reserve, linking the Cook River cycle path with connections to the airport precinct and beyond.

Open space context

Tempe Lands sits at an important junction of three (3) nearby open space corridors. To the south, Rockdale Wetlands Open Space Corridor begins across the Cooks River, continuing almost uninterrupted to the Georges River at the southern extent of the Bayside LGA.

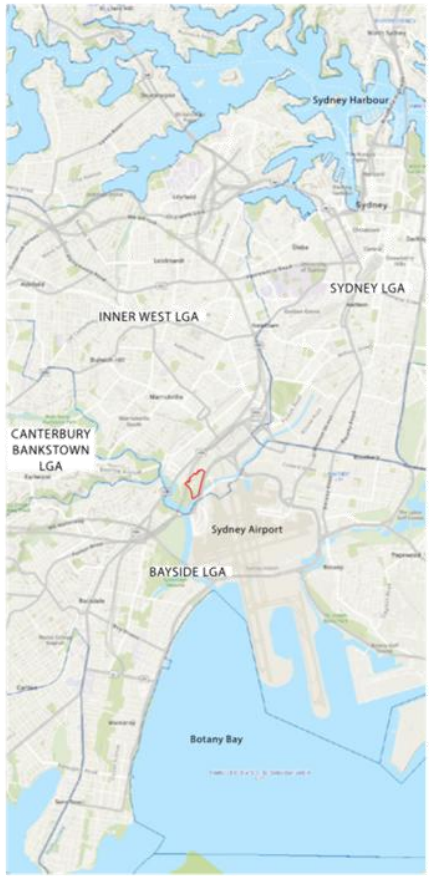
To the west, Wolli Creek Regional Park and Bardwell Valley Parklands corridor stretches from the Cooks River upstream along Wolli Creek and Bardwell Creek. Together, these waterways form the second largest sub-catchment of the Cooks River.

Following the Cooks River upstream in a north-westerly direction, the Cooks River Foreshore is a connected sequence of open spaces from Wolli Creek to Strathfield, crossing several different LGAs along its reach.



Central: The Ecological Grid.

Map extracted from Sydney Green Grid Central District, Tyrrell Studio, 2017



Context map with council boundary lines

Source: SEED maps, extracted July 2025.

1.3 LOCAL CONTEXT

Together, Tempe Recreation Reserve and Tempe Lands offer a large open space area forming a peninsula surrounded by water on three sides.

The Cooks River forms the southern and part of the western boundaries, with the Alexandra Canal forming the eastern boundary. The northern section of the open space joins a residential area to the west, with a fine-grain interface along the edge of Tempe Lands. The eastern edge of Tempe Lands is defined by Airport Drive, with batter and noise wall preventing visual access between the two spaces.

Tempe Recreation Reserve includes playing fields, hard surface courts, Robin Webster Sports Centre (indoor facility), playground, picnic and BBQ facilities, remote controlled car track, and the former Tempe Jets Club.

Accessed from the main part of the reserve via pedestrian pathways or access road, Tempe Lands includes a large ecological area with wetland ponds, leachate treatment plant, car parking, and a large open, grassed area. It has steep, vegetated embankments along the interface to Tempe Recreation Lands and the Alexandra Canal.



1.4 HISTORICAL CONTEXT

The Tempe Lands site has changed significantly since European settlement.

The site has been used for varying purposes and been shaped by many human modifications over the years. The site would once have been occupied by wetlands and mangroves habitats, and subject to regular inundation as part of the Cooks River hydrological system.

The Cooks River has changed significantly, with weirs constructed and the river diverted between 1947 and 1953 to make way for the expansion of the adjacent airport and construction of paved runways.

Tempe Lands itself was the site of a shale quarry in the 1920s, a greyhound racing track in the 1940s (shown on the aerial adjacent), and a rubbish tip until the mid 1970s.

Notable nearby heritage items are mapped as listed in the Inner West Council LEP. Items in bold are state heritage listed.

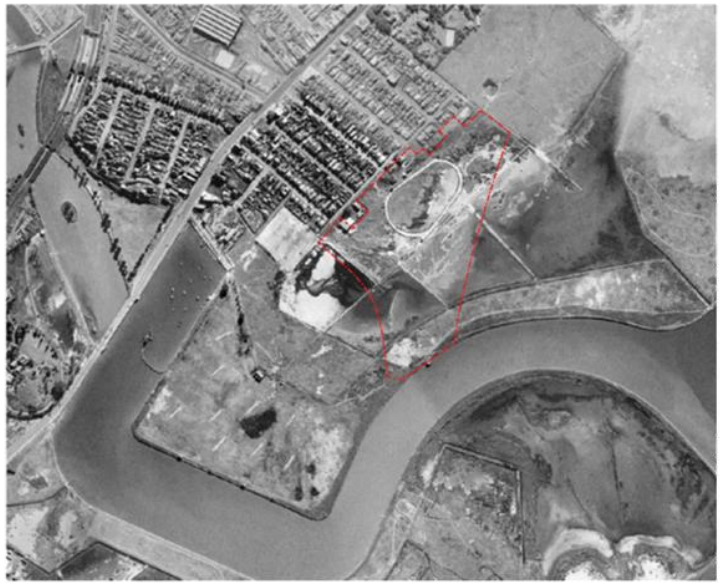
1. Morton Bay fig tree, 43 South Street, item I1772
2. Alexandra Canal, item I1729
3. Former Methodist Chapel, including interiors, 47 Hart Street, item I1760
4. Riverview and Irish Harp Hotel, including interiors, 898–904 Princes Highway, item I1770
5. Kendrick Park, item I1781
6. Pair of sandstone semi-detached houses, including interiors, 31 and 33 Cook Street, item I1757
7. Federation style house—"Jane O'Brien's House", including interiors, 24 Quarry Street, item I1771
8. Tempe Railway Station group, including interiors, item I1759

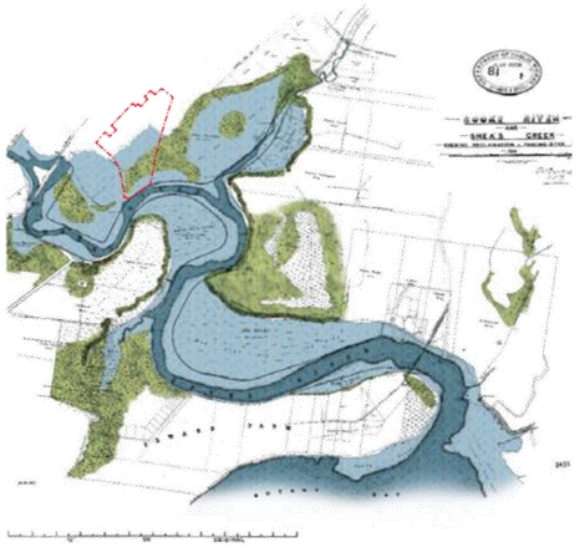
A locally significant archaeology site is also located nearby:

9. Gannon's Inn Archaeological site, 765–773 Princes Highway, 8 Gannon Lane and Gannon Lane, item A40

Within the Bayside LGA, there are additional items listed within close proximity to the site:

10. Tempe House and St Magdalene's Chapel, item I388
11. Wolli Creek Wetlands, item I385









Clockwise from top left:

1943 aerial photograph, Source: SIX maps

Map showing original pathway of Sheas Creek, pre 1860. Source: Sydney Water.

Plan of portions 1 to 11 at Shea's Creek Cook's River Parish of Petersham Co. Cumberland, February 1859. Source: State Library of NSW

Inner West LEP, Heritage mapping, extracted 30/06/2025

1.5 POLICY FRAMEWORK

State policies, strategies and guidelines		
Document name	**Area of relevance**	**Application within master plan**
Draft NSW Greener Places Design Guide, 2020	The Draft NSW Greener Places Design Guide (2020) sets out principles for planning and delivering green infrastructure across New South Wales. Tempe Lands forms part of a strategic green corridor along the Cooks River and Alexandra Canal, connecting regional parks and wetland areas. The site contributes to ecological connectivity, biodiversity support, active transport linkages, and recreational amenity, making it a key location for implementing green infrastructure principles.	– Priority to be placed on retention and enhancement of existing conservation areas and vegetated embankments. Consider treatment of nutrient-rich stormwater prior to entering conservation areas. – Establishment of new ecological areas to increase canopy cover and biodiversity. – Incorporation of recreation and community facilities in a way that complements green infrastructure and improves access to the community. – Involvement of stakeholders from the early stages through an open planning process that incorporates diverse knowledge and needs.
NSW Public Spaces Charter, 2021	The NSW Public Spaces Charter 2021 provides a framework to support the planning, design, management, and activation of public spaces across New South Wales. Tempe Lands, as a key open space in the Inner West, offers potential to support physical activity, mental well-being, social cohesion, and inclusive community use through the future provision of accessible pathways, passive recreation areas, and ecological features. Even in its current natural state, the site provides a setting for connection to nature, visual amenity, and opportunities for community engagement, which can be enhanced through careful masterplan design.	– Enhance pathways, cycleways, and connections to surrounding areas while ensuring accessibility and equitable use for all users. – Allocate areas for recreation, sports, and community gatherings, providing flexible spaces for events, markets, and community programs. – Incorporate lighting, seating, shelters, and wayfinding to enhance safety and user experience, ensuring facilities cater to diverse ages and abilities. – Retain and enhance natural areas, vegetated corridors, and water-sensitive landscapes, integrating canopy planting, biodiversity zones, and ecological restoration throughout the site. – Include interpretive signage, public art, and spaces reflecting local heritage and Indigenous culture, while supporting educational opportunities such as community nurseries and learning programs.
Sydney Green Grid	The Green Grid sets out objectives for the improvement of open space throughout the Greater Sydney region. Tempe Lands sites within a prominent location in the central district area of the wider Sydney Green Grid. Spatially, it is at the junction of the Cooks River corridor, Rockdale Wetlands Open Space Corridor, and the Wolli Creek Regional Park and Bardwell Valley Wetlands. It is also adjacent to the Alexandra Canal, a linear corridor identified as a key active transport link and open space corridor between the Cooks River, Mascot, St Peters, Alexandra and Green Square.	Consideration of the contribution of Tempe Lands and Tempe Recreation Reserve to the wider biodiversity and open space network, particularly links across the Cooks River into the Bayside Council area.
Pre-1750 Natural Vegetation Community Model, Inner West Council, 2020	Vegetation mapping to identify the Vegetation Zones and Community types which would likely have existing across the Inner West LGA prior to 1750.	To inform ecological study and suggested plant lists for master plan works.
Inner West Council Public Toilet Strategy, 2020	Provides an audit of existing facilities in the LGA, design guidelines for new facilities, an implementation plan, and benchmark study.	To be used to define inclusions list for amenities building within master plan scope.

State policies, strategies and guidelines		
Document name	**Area of relevance**	**Application within master plan**
Better Placed: Connecting with Country, 2023	The Connecting with Country Framework guides planning and design through a Country-centred approach, incorporating Aboriginal cultural knowledge, community participation, and sustainable land and water management. Tempe Lands is located on the traditional Country of the Gadigal and Wangal peoples of the Eora Nation, along the Cooks River and Alexandra Canal. The site contains ecologically and culturally significant areas, and its planning and design provide opportunities to recognise and incorporate Aboriginal cultural values, traditional land management practices, and educational engagement with the community.	– Engage Aboriginal communities early to incorporate cultural knowledge into planning and design, including interpretive signage, public art, and spaces reflecting Indigenous heritage and practices. – Retain and enhance ecologically and culturally significant areas, integrating water-sensitive landscapes, biodiversity zones, and canopy planting that reflect traditional land management principles. – Support educational opportunities, including learning programs, cultural workshops, and community nurseries, while designing spaces that foster connection to Country for all users and respect cultural values.

Local policies, strategies and guidelines		
Document name	**Area of relevance**	**Application within master plan**
Our Inner West 2036: The Inner West community strategic plan, 2022	The Inner West Community Strategic Plan 2022 provides a long-term vision for creating sustainable, inclusive, and vibrant communities across the Local Government Area. Tempe Lands, as a significant open space, contributes to this vision by providing opportunities for recreation, ecological preservation, community engagement, and cultural connection. The site supports strategic goals related to liveable neighbourhoods, healthy and active communities, environmental sustainability, and social cohesion, making it an important asset for achieving the Plan's objectives.	– Retain and enhance conservation areas while providing accessible, multi-use open spaces, pathways, recreational facilities, and opportunities for community engagement. – Integrate cultural and creative elements, educational activities, landscaped gathering spaces, and long-term management strategies to support ecological sustainability, social inclusion, and community well-being.
Innovate Reconciliation Action Plan July 2023 - June 2025	Specifies a vision and framework for Inner West Council to work towards meaningful reconciliation with Aboriginal and Torres Strait Islander peoples. Deliverables which may be applied to the site (in both master plan and future detailed design stages): – Identify opportunities to hang Aboriginal and Torres Strait Islander information including Language Maps and Uluru Statements from the Heart within Council owned and operated facilities. – Install Welcome to Country Statements in all Council meeting rooms, including in community facilities. – Utilise local cultural heritage and history to deepen Inner West creative projects and public art. – Explore ways to share culture as a method for local community development, belonging, and connection to place. – Create public artworks and cultural activations which governed by Aboriginal curation and are promoted through a reconciliation lens – Create and review an Aboriginal Naming Policy to guide direction for dual naming across Inner West	Master plan phase: – Investigate and identify any suitable opportunities for public art within the site Future detailed design phase: – Incorporation of recommendations into internal signage and wayfinding in Education space within nursery – Dual naming of facilities such as Council nursery

Local policies, strategies and guidelines		
Document name	Area of relevance	Application within master plan
Inner West Council Property Asset management Plan 2022-2032	The Plan provides a framework for managing Council-owned land and assets efficiently, sustainably, and in alignment with community needs. Tempe Lands, as a significant Council-owned open space, requires coordinated management to maintain ecological values, recreational opportunities, and infrastructure while ensuring long-term sustainability and adaptability to future community uses.	– Manage Tempe Lands as a Council asset by retaining and enhancing ecological and open space features, planning flexible recreational and community facilities, and integrating sustainable design, biodiversity, and canopy planting, while ensuring spaces are safe, inclusive, and accessible for cultural, educational, and recreational use.
Recreation Needs Study - A Healthier Inner West, 2021	The Recreation Needs Study – A Healthier Inner West (2021) guides the planning of accessible, inclusive, and diverse recreational opportunities across the Inner West. Tempe Lands comprises a substantial natural area, providing opportunities for passive recreation, physical activity, and community connection. The site also offers potential for future enhancements to improve accessibility, strengthen connections to surrounding open spaces, and preserve ecological and visual values, supporting the study's goals for healthy, inclusive, and liveable neighbourhoods.	– Provide accessible, inclusive, and multi-use open spaces, pathways, and recreation facilities that cater to all ages and abilities, including areas for active recreation, passive leisure, and social interaction – Support community well-being and cohesion, with flexibility to accommodate evolving recreational needs and programs over time.
Recreation Strategy and Action Plan 2023 - 32	The Recreation Strategy and Action Plan 2023–2032 aims to support health and well-being, foster active communities, and ensure open spaces are flexible, accessible, well-utilised, and strategically located. Tempe Lands offers potential opportunities to align with the Strategy's objectives, supporting diverse, flexible, and sustainable recreation, improving connectivity, and embedding community education within a large, adaptable open space.	– Provide an active, healthy, and connected site that promotes diverse recreational opportunities through partnerships and community programs, while contributing to broader connectivity across the Inner West.
Climate + Renewables Strategy, 2019	The Climate + Renewables Strategy 2019 provides guidance for reducing greenhouse gas emissions, increasing renewable energy use, and improving resilience to climate change within the Inner West. As a significant open space within the Inner West, Tempe Lands offers opportunities to incorporate climate-responsive design measures, including water-sensitive landscaping, renewable energy infrastructure, and enhanced ecological systems, while also providing connections that enable people to conveniently access destinations by walking, cycling, or public transport, thereby reducing carbon emissions.	– Integrate energy-efficient lighting, renewable energy options, and water-sensitive design in pathways, amenities, and community facilities. – Increase canopy cover and native planting to enhance biodiversity, provide shade, and improve microclimate across Tempe Lands. – Plan recreational areas and infrastructure that minimise carbon footprint, increase green cover, and contribute to a sustainable, low-emission, resilient community. – Provide accessible shared pathways to encourage walking and cycling, reducing car use and lowering carbon emissions while improving community connectivity and health.
Inner West Blue-Green Grid Strategy, 2023	The Blue-Green Grid is a place-based strategy that links open spaces and the wider public realm by enhancing creek corridors, transport routes, streets, footpaths, and cycleways, contributing to the creation of a more liveable city. Located along the Cooks River and adjacent to Alexandra Canal, Tempe Lands sits within a key blue-green corridor that connects ecological areas, active transport routes, and community open spaces. The site provides opportunities to strengthen these links through enhanced pathways, improved ecological networks, canopy planting, and the incorporation of water-sensitive urban design (WSUD) features in landscaping to better treat stormwater and reduce flood risk.	– Ensure open space, ecological, and pathway improvements align with wider corridor networks, linking Tempe Lands to adjacent green spaces, waterways, and community areas. – Enhance Tempe Lands by expanding natural habitats for native fauna, protecting and restoring ecological communities, and increasing tree canopy and multi-layered vegetation to reduce urban heat and improve air quality. – Improve access to recreational open space and waterways, provide additional walking, cycling, and play routes along green, leafy streets and pathways. Incorporate art, cultural, and scenic elements to enrich community experience and engagement.

Local policies, strategies and guidelines		
Document name	Area of relevance	Application within master plan
Biodiversity Strategy 2036	Identifies key themes for biodiversity within the LGA: – Increase biodiversity (terrestrial and marine, including improving quality) – Unite community (encourage connection with residents and integration of Aboriginal knowledge) – Lead by example (support biodiversity and strengthen partnerships to improve outcomes) Tempe Lands identified as a dark sky zone. Dark skies are known to improve sleep patterns of nearby people, reduce energy usage, and preserves wildlife's natural habitats and behavioural patterns. Framework for creation of microforests, small, densely planted pockets of native vegetation and are reported to add canopy cover, help reduce urban heat, and increase opportunities for habitat and biodiversity.	– Protection and enhancement of the existing ecological area within Tempe Lands. Investigate opportunities to strengthen the existing ecology of the space and further protect it to ensure ongoing health and vitality. – Accommodation of a new council nursery to allow for propogation of increased numbers of locally endemic plants for use in revegetation throughout IWC. – Maintain status of Tempe Lands as a dark sky zone.
Dog Off-Leash Areas in Parks Policy, 2019	Identification of approriate dog off-leash areas in parks so that public spaces can be enjoyed by all members of the community and natural areas are protected. In a high density, inner city area such as the Inner West, public spaces to walk or run the dog are very important. Off-leash exercise helps to socialise dogs, relieve boredom and reduce incidences of unacceptable nuisance behaviour such as uncontrolled barking.	Any new off leash areas must have: – Effectively identified with signage and stencilling – Dog-tidy stations will be installed and maintained – Bubbler with dog bowl – Tree planting for shade – Not located within 10m of a playground, BBQ, picnic area, or food consumption area – Not located adjacent to bushcare / ecological restoration sites unless they are fenced – New off-leash areas will not generally be fenced – New additional lighting will not generally be installed in new off-leash areas
Events in Parks Policy, 2020	The policy provides guidance for the planning, approval, and management of events in Council-owned parks and open spaces. It aims to support safe, inclusive, and well-managed events that balance recreational use, ecological protection, and community enjoyment. As a significant open space within the Inner West, Tempe Lands, offers opportunities for community events, educational programs, and recreational activities while retaining its ecological and open space values.	– Identify and incorporate event areas that are accessible and safe for all ages and abilities, while carefully siting zones to avoid impacts on conservation areas and vegetated embankments.
Events in Parks Guidelines, 2018	The Guidelines provide advice for managing major and minor events in Council-owned parks.	Document applicable to guide planning for any future events to be hosted within Tempe Lands following implementation of the master plan document
Tempe Recreation Reserve + Tempe Lands Plan of Management + Master Plan, 2020	Provides strategic guidance for the management, development, and long-term use of Tempe Lands and Tempe Recreation Reserve, identifying opportunities for recreation, biodiversity, community engagement, and public amenity improvements while supporting the integration of ecological conservation with open space planning, access, and connectivity. The site area included within this master plan consists of zone 4 of the 2020 Plan of Management + Master Plan document. This master plan is intended to be read in conjunction with the existing documents and update only the zone 4 area. No changes are included to zones 1 to 3.	– Provision of flexible open space for passive and active recreation, sports courts, pathways, and dog off-leash areas. – Integration of community facilities such as a nursery, educational programs, and cultural or recreational activities. – Connectivity improvements linking Tempe Lands with surrounding areas via pedestrian and cycle pathways. – Management strategies for long-term sustainability, maintenance, and inclusive community use.


Image Caption



2.0

ANALYSIS

2.1 EXISTING CHARACTER

Although adjoining Tempe Recreation Reserve, Tempe Lands is a distinct open space parcel, with limited connections to the neighbouring open space.

Tempe Lands includes an ecological area containing wetland ponds and vegetated embankment, and a large, flat plateau above. The open space area is visually contained to the south and northwest by the dense vegetation of the ecological area and a chain mesh funce running along the boundary.

The eastern edge of the site is bounded by Airport Drive, with noise wall and embankment providing a solid screen for the northern section. The south-east section of the site has views over Sydney Airport.

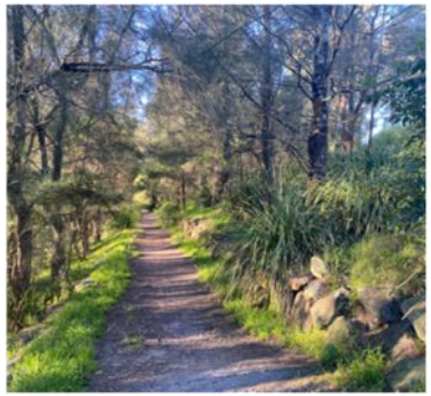
The open space area feels vast and unbroken by landscape features. Various seats are dotted throughout the grass area, placed without relationship to other site features.



The open space area is one large, open space, with scattered lighting and seating. A leachate treatment plant is located in the south-eastern corner, and a shared path links the Sydney Gateway road corridor with the site circulation roadway.



Vehicular access to the upper open space is via a steep roadway with no designated footpath or safe pedestrian area. Cyclists share the road with other vehicles.



Pedestrian access to upper open space is via pathway through the ecological area to the western boundary of Tempe Lands



Looking north from corner of the subject site. Drainage swale continues to outside of embankment for Sydney Gateway roadway.



A narrow drainage swale along the north-western boundary collects overland flow anddirects it to channels through the ecological area. Inlets are protected with large grated covers.



Overland flowss are channeled through the ecological area to the lower ponds via lined channels, with no opportunity for filtering or slowing of flows.

2.2 LANDFORM & ACCESS

An artificial plateau created following the closure of the landfill site at Tempe Tip creates a relatively flat elevated pocket surrounded by steep embankments.

The embankments fall away from the plateau area on the north-west, south-west and southern boundaries, falling toward the wetland ponds, Tempe Recreation Reserve and the Alexandra Canal.

The high point of the site is located in the south-eastern portion of the site, with land falling away in all directions. The gradients in the plateau area are generally between 1:40 and 1:80. Steeper sections existing near the access road in the western corner.

The main pedestrian access to the elevated plateau is via a walkway through the conservation area. The gradients on this path vary from 1:8 (red sections) to 1:40 (green sections). Large lengths of the path are graded around 1:11 (yellow sections). There may be opportunity to regrade some portions of the pathway, but consideration would need to be given to possible habitat destruction and disruptions to wildlife to allow this construction to occur.

Vehicular and bicycle access to the site is via a steep roadway winding up from Tempe Recreation Reserve. This roadway does not have good visibility and is constrained in width, compromising the ability to add a footpath, shared path or dedicated cycle path alongside.



2.3 ECOLOGY

Tempe Recreation Reserve and Tempe Lands are identified as Priority Biodiversity Areas within the IWC Biodiversity Strategy and are highly valued natural areas.

Pre 1750 ecology

Ecological Australia completed mapping of vegetation types and communities across the LGA for Inner West Council in 2020. This mapping aimed to map the vegetation zones and communities which would have existed prior to European influence, pre-1750.

The majority of the Tempe Lands site would have been occupied by a wetland complex, made up of various community types depending on micro-scale site factors. Tidal mudflats, saltmarshes, and mangrove forests fringed the foreshores of the Southern LGA boundary and created an extensive estuary connecting the Cooks River to Botany Bay. The Floodplain Forest of Swamp Oaks and salt-tolerant sedges preferred the wetlands and low-lying areas along the major waterways.

The northern section of the site would have likely been at the interface with Sandstone Slopes Forest and Sydney Turpentine Ironbark Forest areas.

The wetland complex vegetation zone can be further broken down into the following communities:

- Estuarine Mangrove Forest
- Estuarine Saltmarsh
- Estaurine Reedland
- Estuarine Swamp Oak Forest

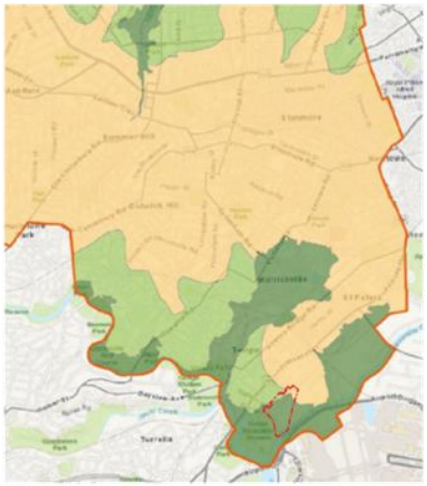
Habitat preferences for Estuarine Mangroves, Estuarine Saltmarsh and Estuarine Reedland are similar so these communities were grouped together on the vegetation community mapping.

Current ecology

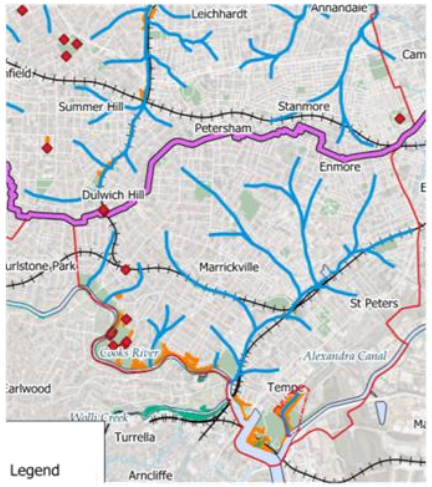
The biodiversity area is contained by South Street, Smith Street, the elevated plateau and the loop road around Tempe Recreation Reserve. Access is managed with dedicated pathways and entry and exit points. The interface with the upper plateau is fenced to prevent informal access along this edge.

Tempe Lands is home to a reconstructed saltmarsh system which captures and filters water before discharge to Alexandra Canal and the Cooks River. The surrounding vegetation is dense and diverse, with the local citizen science group, Tempe Birdos, meeting monthly to conduct surveys and complile data on bird species sighted. The group has sighted 123 different species of birds within the reserve and surrounding area.

A leachate treatment plant within Tempe Lands has been constructed to manage leachate pollution from the former Tempe Tip landfill site to minimse environmental damage from past activities.











Clockwise from top left:

Vegetation Zone mapping (pre-1750), Ecological Australia.

Vegetation Community mapping (pre-1750), Ecological Australia.

Natural areas & river catchments mapping, IWC Biodiversity Strategy.

Tempe Lands wetland, photograph by Tempe Birdos.

Paths through ecology area, photograph by GroupGSA.

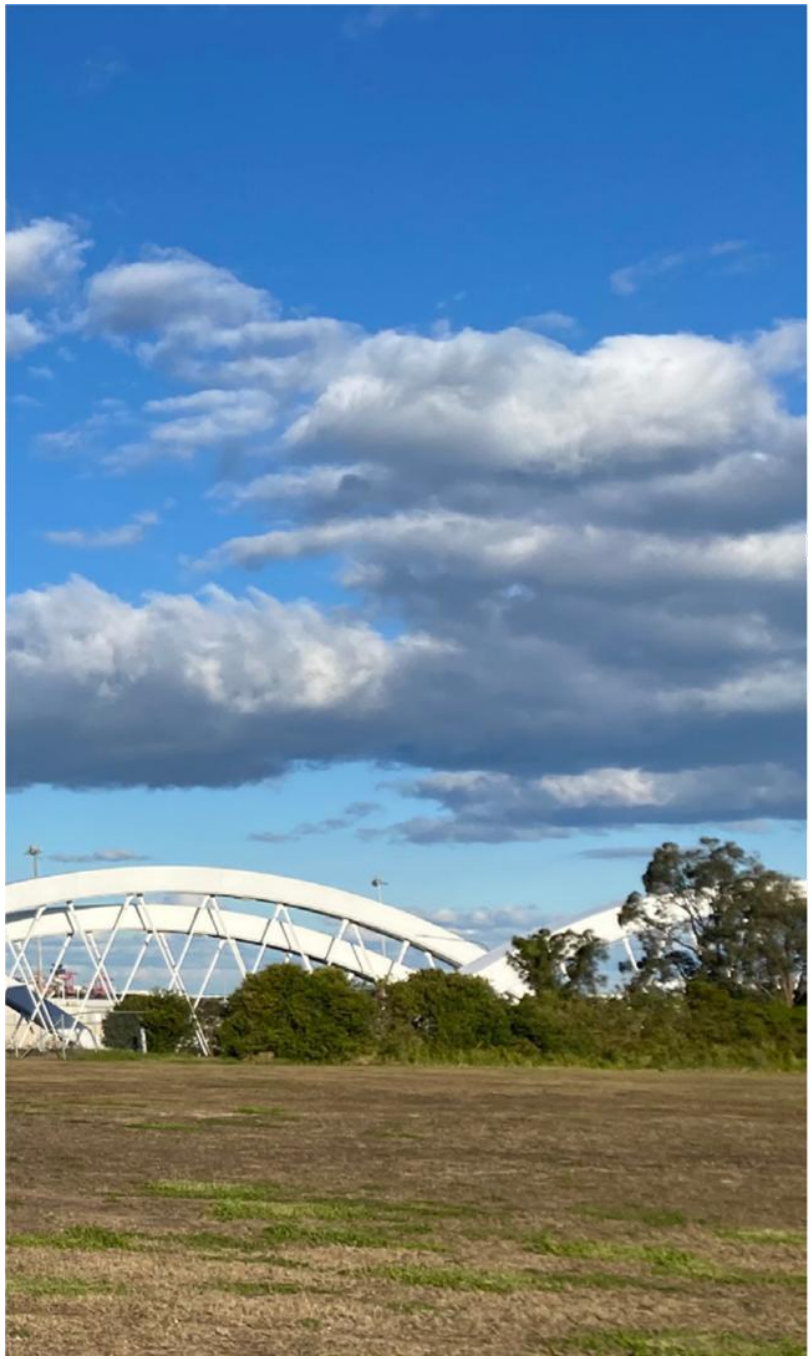
2.4 SITE ANALYSIS

Tempe Lands is connected to, but isolated from Tempe Recreation Reserve, with landform and vegetation screening views and providing containment to the site.

01	Existing conservation area with constructed saltmarsh and wetlands retained and protected. Chain mesh fence along south-eastern boundary with Tempe Lands. Two pedestrian gates at path connection points.
02	Existing pedestrian paths throughout conservation area. Paths are often steep, uneven and narrow, not suitable for all visitors. These pathways provide the only designated pedestrian pathway into the upper plateaurea of Tempe Lands.
03	Existing vegetated embankments provide soil stabilisation and visual screening between Tempe Lands and Tempe Recreation Reserve.
04	Existing steep access road approximately 5m wide. Desire for pedestrian path alongside roadway.
05	Leachate plant (fenced compound).
06	Concrete shared path connected to signalised crossing on Airport Drive.
07	Embankment and noise wall alongside Airport Drive limits views in and out of site.
08	Planted swale adjacent to embankment (within Airport Drive road corridor)
09	Grassed swale to catch surface water. One central drain with lined channel to central wetland pond.
10	Grassed swale with rock baffles to slow water and encourage infiltration.
11	Council-owned land to north of Tempe Lands may be able to be used for new pedestrian path connection from north.
12	Stone retaining wall with 1m high chain mesh fence to north-east of car park




Image Caption
Tempe Lands Master Plan | GroupSSA



3.0

RETURN BRIEF

3.1 BRIEFED INCLUSIONS

MASTER PLAN INCLUSIONS			
Facility / site feature	Design requirements	Design assumptions	Reference documents/ standards
Sports facility	– New sports facility for active recreation. – Consideration for ball sports - tennis, pickleball, basketball and futsal. Preference discussed on site for futsal. – Small office and storage space required in an associated building.	– Council-owned facility, leased and managed by a private operator. – Suitable for community and local recreation needs. Not to be used for large scale competitions due to space constraints.	– Recreation Needs Study - A Healthier Inner West, 2021 – Property Asset Management Plan 2022-2032

Council nursery
Tempe Indigenous Nursery and Environmental Education Area
	– To allow relocation of existing council-run nursery spaces elsewhere in LGA.
	– Size to be similar to Randwick Native Nursery.
	– Key inclusions:
	  – North facing site
	  – Provision for demonstration raised gardens,
	  – Undercover potting area with potting tables and display benches.
	  – Demonstration greenhouse provision.
	  – Kitchen areas for volunteers and outdoor seating space.
	  – Small office for space for at least 2 staff members
	  – Design Based on permaculture principals.
	  – Space for rainwater tanks and also solar roof panels.
	  – Scope for expansion.
	  – Loading and access bay for deliveries
	  – Toilet facilities - 2-3 cubicles (incl. accessible)
			– Property Asset Management Plan 2022-2032

Education space	– Classroom / education space available for school groups and volunteers. Assume located within and managed by the Indigenous Nursery & Education Area. – Access to toilet facilities required	– May be beneficial to located to allow direct access from car park or outdoor spaces to facilitate movement of school groups to and from the facility.	– Property Asset Management Plan 2022-2032
Cafe	– Café space to be leased and run on commercial basis. – Requires both indoor and outdoor space. – Co-located with nursery and environmental education area, but may be separate from the main building	– Requirement for loading and deliveries. Consider location to allow sharing with nursery loading area. – Would share toilet facilities with public park.	– Property Asset Management Plan 2022-2032

Amenities building	– Building to be located centrally to serve sports facility, nursery, cafe and dog off-leash area.
	– Inclusions:
	  – Gender neutral toilets
	  – Change rooms
	  – Storage
		– If site planning allows, recommend co-location of sports facility and amenities building to allow storage and office to be integrated into one building
		– Dog hitching location to be provided outside amenities
			– Inner West Council Public Toilet Strategy, 2020
			– Property Asset Management Plan 2022-2032

WIRES facility	– Separate building and facility from nursery. – To include possum pens, bird cages, equipment storage and an aviary.	– New WIRES building recently constructed in Randwick is an appropriate precedent. – Dedicated parking/loading area to be provided outside facility to manage wildlife transfers – Facility to be located away from dog off-leash area	

MASTER PLAN INCLUSIONS			
Facility / site feature	Design requirements	Design assumptions	Reference documents/ standards
Off-leash dog park	– Fenced off-leash area. – Space to be divided into two to allow for small and large dogs. – Must be located >10m from food preparation areas, BBQ, picnic area or food consumption areas. – Requirements: – Tree planting for shade – Covered area for inclement weather – Seating – Lighting – Drinking fountain with dog bowl – Dog tidy station (including dog litter bags)	– Visual connection to parking area desired – Safety in Design to be considered when siting within Tempe Lands	– Dog Off-Leash Areas in Parks Policy, 2019
Accessibility	– Assessment of existing pedestrian access and movement across the site – Consideration of ways to improve pedestrian access and increase accessibilty		– AS 1428 Design for access and mobility
Parking	– Retention of existing car parking on site and provision for future expansion for additional spaces. – Parking provision should include four EV charging spaces. – Access to loading and delivery bay for nursery area.	– EV parking to be provided within existing car parking area (rather than in future expansion) – Bicycle parking required adjacent each facility or in central location (as determined by site layout)	– AS 2890 Car parking
Biodiversity and landscape	– Management of surface water flows to prevent contamination of Tempe priority biodiversity site. Consider bioswale along edge of biodiversity area. – Soft landscaping improvements across the site – New native tree planting for increased canopy cover – Identification of microforest locations and enhanced biodiversity improvements		– Biodiversity Strategy 2036 (guideline principles) – Pre-1750 Natural Vegetation Community Model (plant communities)
Leachate Treatment Plant	– Existing facility retained in current location. – No changes proposed as part of master plan		

3.2 FUTSAL COURT REQUIREMENTS

Futsal court dimensions can very greatly in accordance with the rules of the game.

Local games

Most futsal facilities are considered local grade and can be located indoors or outdoors. Artificial turf is often used for outdoor pitches.

- Length 28m min - 40m max
- Width 15m min - 20m max
- The field of play must be rectangular and its length must be greater its width.

International games

Variations in dimensions of international grade fields are smaller, with international games typically games indoors on hard floors (typically timber).

- Length 36m min - 40m max
- Width 18m min - 20m max
- The field of play must be rectangular and its length must be greater its width.

Surface materials

- The playing area must be smooth and flat, free from ruggedness, and not rough. The use of wood, synthetic or lime material is recommended. Synthetic grass is allowed.
- The use of tar or concrete should be avoided.

Proposed inclusions

The proposed design is to include courts for community / local standard and does not require international standard courts. The facility would include the following:

- Fencing between each court, allowing for safe run off distances
- Lighting
- Ability to provide shade cover in initial or future delivery stage
- Gathering and spectator areas

DIAGRAM FOR INTERNATIONAL GAMES

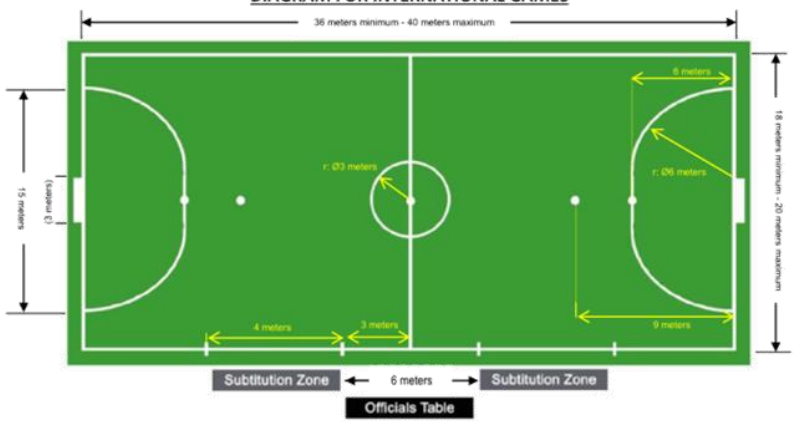
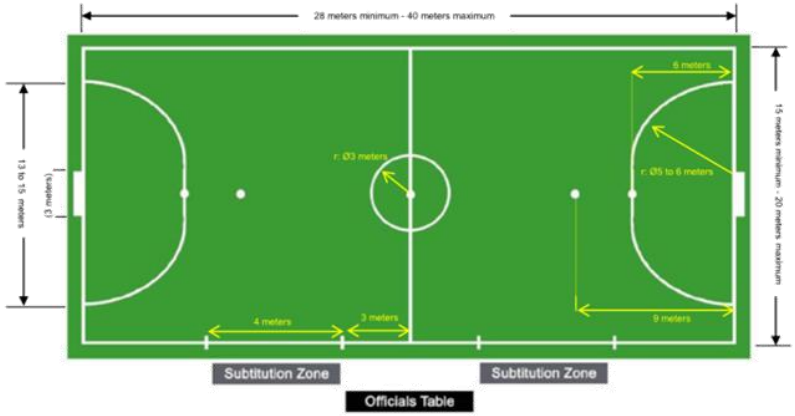


DIAGRAM FOR LOCAL GAMES



Orientation of outdoor courts

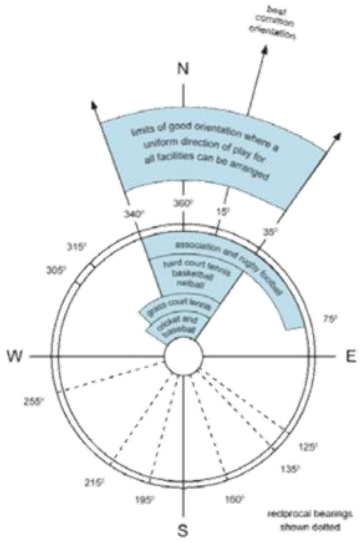
The orientation of outdoor playing areas is an important planning consideration.

The time of day (early morning or late afternoon) as well as the time of year (winter or summer) has a bearing on optimum orientation.

The aim however is to share between opposing participants the advantages and/or disadvantages of the sun's direction and other natural factors such as breezes. It is generally recommended that playing areas are orientated approximately in a north-south direction to minimise the effect of a setting sun on players. The best common orientation is 15° east of north.

However, with more sports being played under lights, this may be less of a concern.

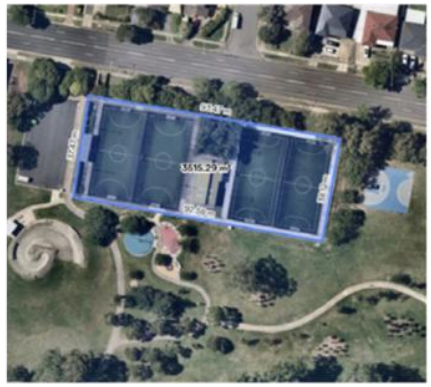
The diagram below is extracted from a guide to orientation of outdoor facilities by Department of Local Government, Sport and Cultural Industries.



3.3 FUTSAL FACILITY SCALE STUDIES









Endeavour Sports Park

Location

Maud Street, Fairfield West

Approx. court complex area

15,150m²

Inclusions / features

- 17 hard surface sports courts including:
  - Two (2) futsal courts, one covered
  - Eight (8) netball courts
  - Three (3) basketball courts
  - Three (3) volleyball courts
  - One (1) pickleball court
- Futsal court dimensions approximately 38m x 28m + 2m safety zone/ run-off
- Lighting
- Parking
- Amenities building
- Adjacent grass sports fields
- Adjacent synthetic sports fields (under construction)
- Managed by Fairfield Council, with online booking system and an electronic access system



Emerson Park

Location

The Horsley Drive, Wetherill Park

Approx. court complex area

3,500m²

Inclusions / features

- Four (4) synthetic turf futsal courts
- Court dimensions approximately 31.5m x 15m + 1m safety zone/run-off
- Lighting
- Secure fencing between each court
- Central amenities building
- Skatepark, play equipment and multi=purpose half court located adjacent
- Managed by Fairfield Council, with online booking system and an electronic access system







Calabria Club

Location

Campbell Parade, Manly Vale

Approx. court complex area

3,250m²

Inclusions / features

- Four (4) artificial turf futsal courts
- Futsal court dimensions approximately 38m x 18m + 1m safety zone/ run-off
- Lighting
- No fencing between courts
- Associated social club building
- Adjacent grass bowling green part of same facility
- Privately owned and operated facility
- Hosts futsal competition with courts also available to hire when not required for competitions





Fraser Park

Location

Marrickville Road, Marrickville

Approx. court complex area

1,980m²

Inclusions / features

- Three (3) all weather futsal courts
- Court dimensions approximately 36m x 17m with no safety zone/run-off
- Lighting
- Secure fencing between each court
- Privately owned and operated facility
- Associated club building with amenities
- Parking
- Fraser Fives runs all season competitions with 5-a-side Leagues as well as single casual bookings till late at night.

3.4 NURSERY SCALE STUDIES



Randwick Community Nursery

Location

Barker Street, Kingsford

Approx site area

3,600m²

Inclusions / features

- Propagation areas with tubs and trays for seedlings
- Sales sections for potting native grasses, shrubs, and trees
- On-site storage for potting mix and mulch
- Informal planting and demonstration zones



Bidjiwong Community Nursery

Location

Renown Road, Baulkham Hills

Approx site area

3,650m²

Inclusions / features

- Propagation zone: multiple igloos and shade-house benches for seedling growth.
- Potting-up & plant-growing areas – benches and open spaces under shade cloth
- Facilities: volunteer meeting room with kitchen & pergola, admin room, seed room, tool shed, automatic irrigation plus an artificial wetland for water filtering
- Permaculture garden for composting, worm farming, green-waste recycling—supporting sustainability education
- Education space
- Hosts workshops and edible garden integration
- Bulk materials storage area excluded from area measurement above



Warada Ngurang Community Nursery

Location

Britannia Street, Pennant Hills

Approx site area

4,700m²

Inclusions / features

- Shade houses for tube stock and seedlings.
- Seed storage and accredited nursery practices.
- Public plant giveaways and school/community support.
- Grows over 45,000 local-provenance plants annually

3.5 WIRES FACILITY





WIRES Wildlife Centre Randwick

Location

Barker Street, Kingsford

Approx building area

250m²

Inclusions / features

- Co-located next to the Randwick Sustainability Hub
- Nine possum enclosures
- Three bird enclosures
- A large flight aviary — allowing birds to strengthen their wings and relearn critical flight skills before release
- Dedicated rest and work areas for volunteers
- Ample storage for food, supplies, and equipment



3.6 CONTAINER CAFE



Camperdown commons

Location

Mallett Street, Camperdown

Approx container area

40m²

Approx outdoor area

45m² [shared with main cafe]



Paringa Reserve Kiosk

Location

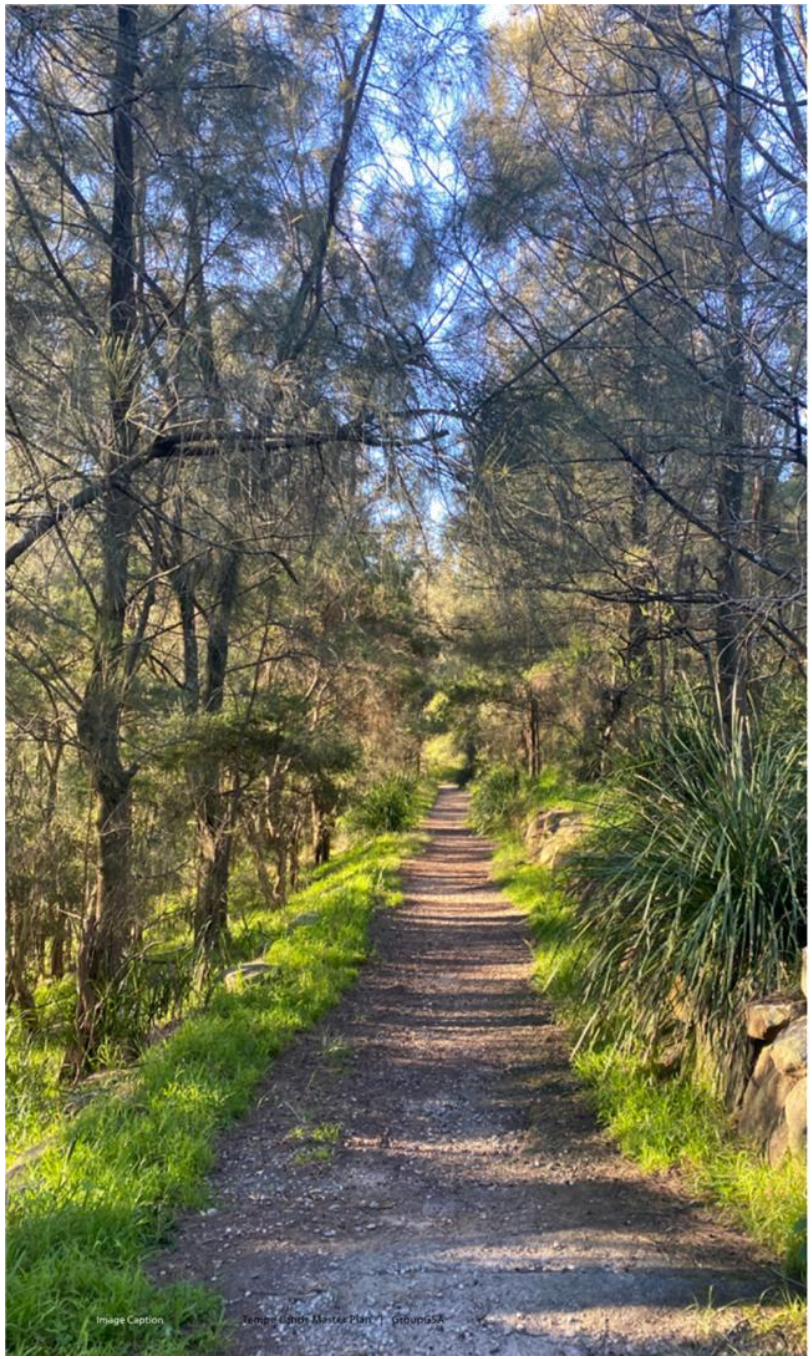
Elliott street, Balmain West

Approx container area

20m²

Approx outdoor area

130m² [co-located with amenities and the wharf precinct]



4.0

SITE LAYOUT TESTING

4.1 PROPOSED MASTER PLAN

Proposed Master Plan locates the off-leash areas and sports courts centrally, minimising light spill into the conservation area.

01	Existing conservation area retained and protected
02	Lori Short Reserve retained
03	Existing vegetated embankments retained
04	Existing access road and car parking retained
05	Existing leachate plant retained
06	Arrival plaza
07	Amenities building
08	New 5-a-side soccer facility (4 courts) with dugout shelter (4m x 1.2m) per court managed by Council. (Size: 38m L x 18m W, approx area of entire facility 3,600m²). Each court will have a Key pad access and lights. Courts will be available for casual bookings when not in use by sporting teams and clubs
09	Fenced off-leash dog area for large dogs (approx 3,000m²- existing dog off-leash area 1,500m²)
10	Fenced off-leash dog area for small dogs (approx 1,650m²- existing dog off-leash area 1,500m²)
11	Future car park extension if required (approx 1,400m²)
12	Existing shared path link retained
13	New shared path link
14	Container Cafe area (approx 430m² including outdoor lawn area)
15	New native nursery & Education Area (approx 6,400m²)
16	Secure Wires wildlife rehabilitation facility (approx 150m²)
17	Rain garden to capture and treat surface water before entering conservation area
18	Investigate options to improve the quality of existing pedestrian pathways
19	Potential area for microforest, ecological restoration area / biodiversity area expansion or future nursery expansion (approx 1,700m²)
20	Potential micro-forest, ecological restoration area / wind break (approx 3,150m²)
21	Potential location of new outdoor gym equipment subject to further planning

Note: Limit fencing where operationally necessary, and to use low fencing where appropriate



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INNER WEST



Parramatta Road Corridor State led rezoning – early engagement

Engagement Outcomes Report

25 February 2026– 7 April 2026

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Executive Summary

From 25 February 2026 to 7 April 2026, the community was invited to provide feedback to inform the State-led Rezoning for the Parramatta Road Corridor (Inner West Precinct).

During the engagement period 4,523 people visited the Your Say project page, 572 participants completed the online survey and 152 emailed Council directly.

This engagement outcomes report along with all survey responses and email submissions will be forwarded to the Department of Planning, Housing and Infrastructure to consider as part of the State-led Rezoning for Parramatta Road Corridor.

Project Background

On 14 September 2025, NSW State Government announced a State-led Rezoning to deliver up to 8,000 new homes along the Parramatta Road Corridor. At its meeting on 25 September 2025, Council formally resolved to partner with State government to deliver this plan:

1. That Council seek a partnership with the NSW Government to undertake further residential rezoning of the Parramatta Road corridor, with the aim of delivering up to 8000 new homes in the section of the corridor within the Inner West local government area.

> *a) This is to be undertaken through a state significant development process, with Inner West council as a participating partner. The methodology for the investigations would replicate the locally based planning and block-by-block analysis that has been the basis of the Our Fairer Future plan (Inner West LEP 2025); and*
>
> *b) The planning process should also include early comprehensive community consultation, including with land owners, consideration of transport, public domain improvements, open space, not-for-profit housing, commercial and retail opportunities, and improvements to the streetscape.*

The purpose of this early engagement is to understand the priorities of the local community to help inform the NSW State Government's Rezoning Plan particularly

regarding affordable housing, active transport, open space, retail and commercial opportunities and improved public spaces.

Promotion and engagement methods

Promotion method	Stakeholders engaged
Project page on Your Say Inner West	4,523 people viewed the project page
Emails to key stakeholders	1,267 registered members on the Your Say Inner West platform 2,729 members of the *Our Fairer Future Plan* notification pool
Council's Newsletter	Published in the February 2026 Newsletter edition. All Inner West residents receive a newsletter.

Engagement method	Stakeholders engaged
Online survey	572 surveys completed
Direct contact from residents	151 emails from individuals

Who did we hear from?

Council gathers basic demographic information as part of the participant registration process online at Your Say Inner West. We use this information to understand who has responded and whether we need to engage further on the proposal. Below is a presentation of the key demographic information.

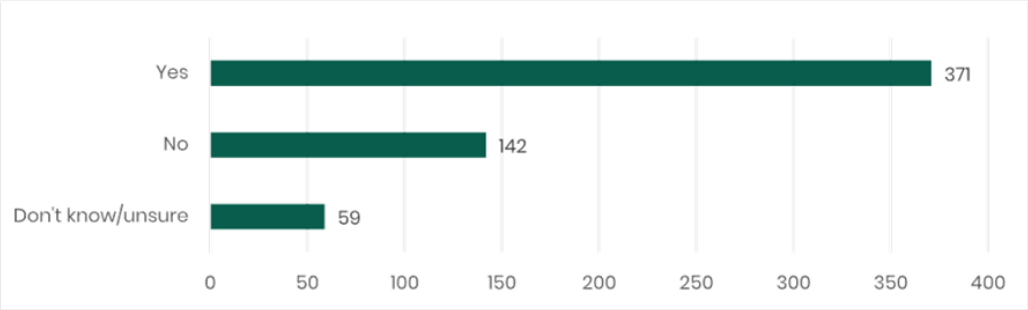
Demographics	Number of respondents
Gender	**263** respondents were woman or female **249** respondents were man or male
Age	**80** respondents were between 50-54 **73** respondents were between 35-39 **72** respondents were between 40-44 **71** respondents were between 45-49
Location	**117** respondents were from Lilyfield or Leichhardt **111** respondents were from Stanmore

Summary of feedback

Engagement method - Online survey through Your Say Inner West

A total of 572 people provided feedback through the survey.

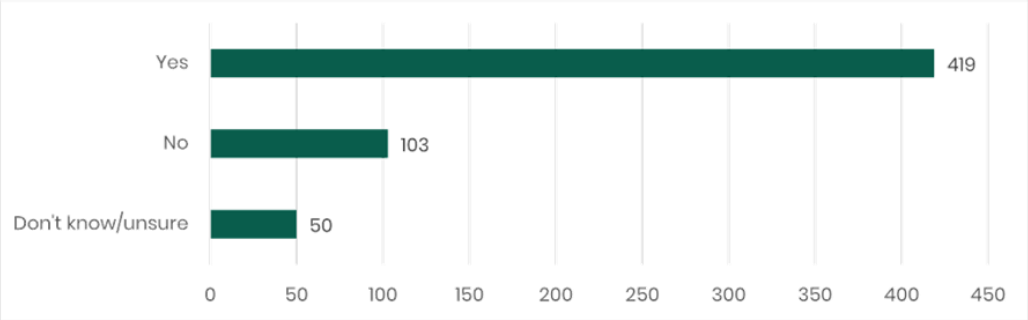
Survey Question 1 - Do you agree that the Parramatta Road Corridor is a good location for increased housing to be located?



Alt text: This is a graph asking a question 'Do you agree that the Parramatta Road Corridor is a good location for increased housing to be located?' Yes – 371, No – 142 and Don't know/unsure - 59

Majority of respondents agreed that the Parramatta Road Corridor is a good location for increased housing.

Survey Question 2 - Do you agree that affordable rental and social housing should be included as part of new housing in this area?

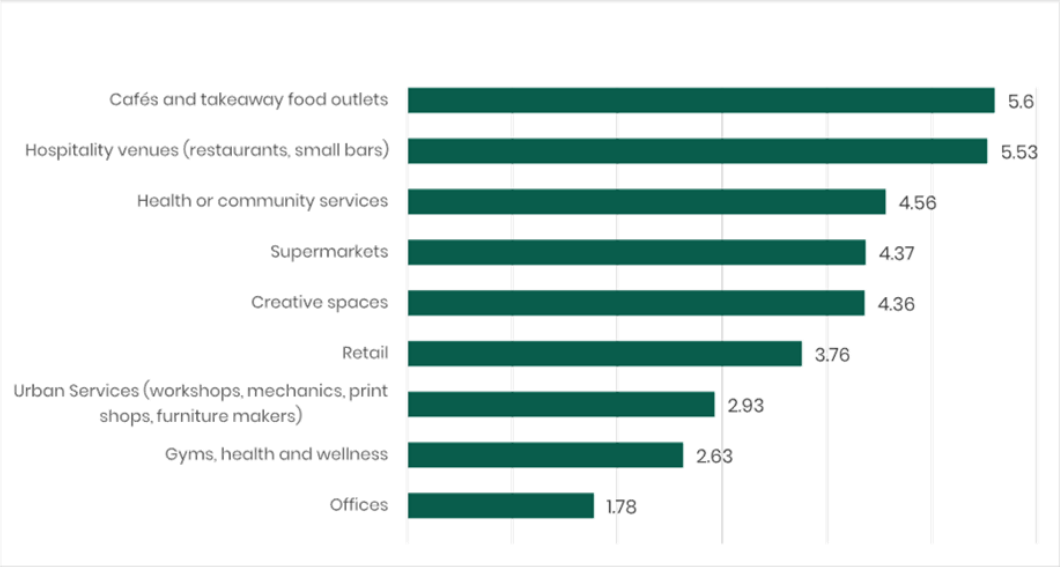


Alt text: This is a graph asking a question 'Do you agree that affordable rental and social housing should be included as part of new housing in this area?' Yes – 419, No – 103, Don't know/unsure - 50

Majority of respondents agreed that affordable rental and social housing should be included as part of new housing.

Survey Question 3 - Thinking of the types of shops and businesses in the area, what would you like to see more of?

Respondents were asked to rank these in priority top being the most important to them and bottom being the least important.

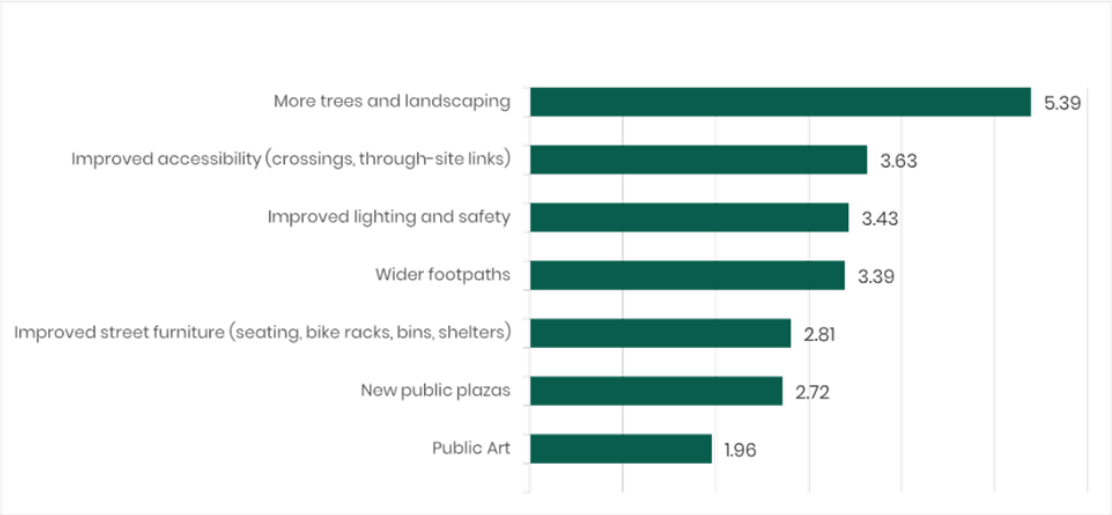


Alt Style: This is a ranking graph where community were asked to rank items most important to least

Food and hospitality uses were the strongest priorities overall and essential services like health and supermarkets were also highly valued.

Survey Question 4 - We want to ensure the area is accessible, walkable and liveable. What improvements would you like to see to do this?

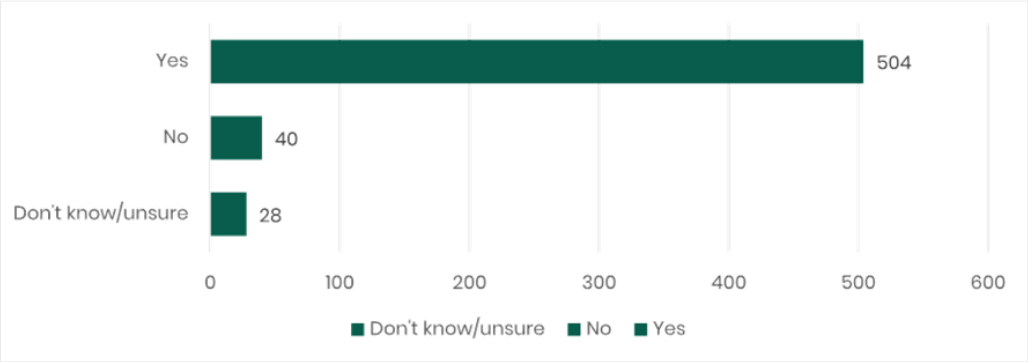
Respondents were asked to rank these in priority top being the most important to them and bottom being the least important.



Alt text: This is a ranking graph where community were asked rank items most important to least.

More trees and landscaping were the highest ranked improvement and improved accessibility, wider footpaths and better lighting followed as the next most important.

Survey Question 5 - Do you agree public transport should be improved in the area to support new housing?

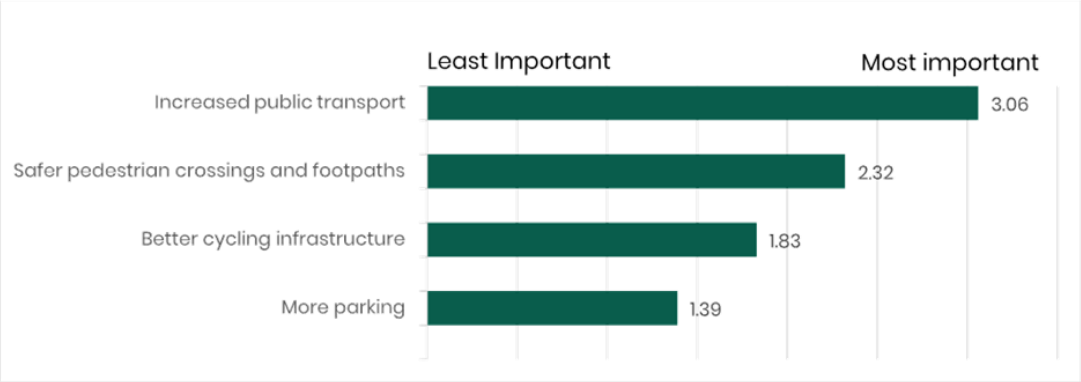


Alt text: This is a graph asking a question 'Do you agree public transport should be improved in the area to support new housing?' Yes – 504, No – 40, Don't know/unsure - 28

88% of respondents agreed public transport should be improved in the area to support new housing.

Survey Question 6 - What transport improvements to help people move around the area do you think should be prioritised?

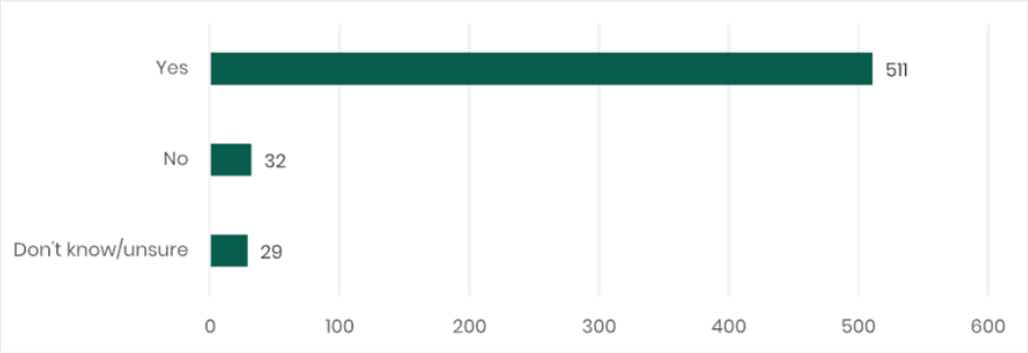
Respondents were asked to rank these in priority top being the most important to them and bottom being the least important.



Alt text: This is a ranking graph where community were asked rank items most important to least.

Increased public transport and safer pedestrian crossings and footpaths were most important to respondents.

Survey Question 7 - Do you agree that open spaces are important to support increased housing in the area?

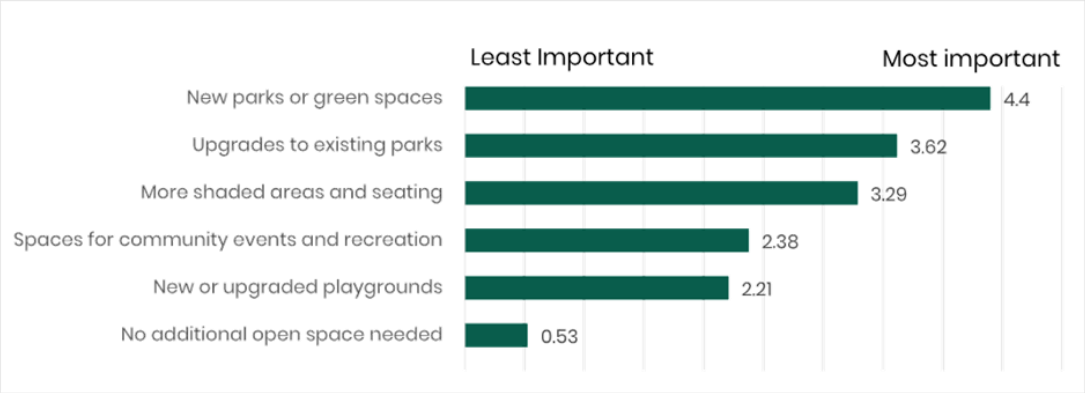


Alt text: This is a graph asking a question 'Do you agree that open spaces are important to support increased housing in the area?' Yes – 511, No – 32, Don't know/unsure - 29

89% of respondents agreed that open spaces are important to support increased housing.

Survey Question 8 - What type of open space improvements would you like to see?

Respondents were asked to rank these in priority top being the most important to them and bottom being the least important.



Alt text: This is a ranking graph where community were asked rank items most important to least.

New parks and green spaces and upgrades to existing parks were most important to respondents.

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Survey Question 9 - If you could pick one key idea to make the area more liveable, what would it be?

The community were invited to share their ideas via open text.

Below is a summary of the key themes, ranked from most mentioned to least mentioned.

Key themes	Ideas included

Public Transport Investment (90 responses)	• Improving public transport along Parramatta Road include:
	  • Metro
	  • Bus rapid transit
	• Tram/Light Rail services

Reducing car dominance, traffic and through traffic (40 responses)	• Reallocating traffic lanes for more public and active transport to reduce congestion from private car usage • Lowering speed limits to enhance pedestrian safety allowing more active street life and businesses • Diverting traffic to WestConnex • Reducing non-local through-traffic, particularly where commuter traffic diverting from Parramatta Road into residential streets and poses risks to pedestrian safety
Opposition to high rise and support for lower height limits (25 responses)	• Clear transitions in height to protect adjoining low-rise neighbourhoods • Taller buildings confined to Parramatta Road frontage only • Maintain human-scale streetscape
Heritage protection and neighbourhood character (49 responses)	• Change should be largely confined to the main road and immediate frontages • Redevelopment of dilapidated shopfronts along Parramatta Road • Exclude heritage conservation areas from rezoning and protect significant façades and intact heritage streets • Ensure height, scale and design respect surrounding character • Adaptive reuse of old industrial or commercial buildings

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Key themes	Ideas included
	• Avoid blanket rezoning; apply fine-grained, place-based response
Green space, trees and urban cooling (218 responses)	• Increase tree planting and canopy to make streets more pleasant to walk along and reduce urban heat • Identify more opportunities for urban cooling such as increased planted medians, green buffers and permeable surfaces (e.g. buffer between traffic and pedestrians) • Pocket parks and plazas integrated into new developments • Parks suitable for a wide range of users (children, older people, people with disabilities, dog owners) • Shaded seating, paths and social gathering spaces • Network of green corridors that connect existing parks and open spaces • Requiring new development to deliver green space and trees
Pedestrian safety, walkability and crossings (169 responses)	• Safer and more frequent pedestrian crossings • Shorter signal wait times to prioritise pedestrian movement • Widened footpaths to comfortably accommodate pedestrians, prams and mobility devices • Physical separation between pedestrians and traffic, including setbacks, buffers and landscaping • Improved lighting to increase safety and comfort at night • Shade and shelter, including street trees, awnings and seating • Clear separation between pedestrians and cyclists, reducing conflict and improving safety
Parking pressures (65 responses)	• Parking removal should not occur ahead of viable transport alternatives • Provision of adequate off-street and underground parking in new residential developments • Minimum parking requirements for larger or family-sized dwellings

Key themes	Ideas included
	• Parking set-backs or on-site parking for businesses to support local businesses • Resident parking protections or permits to reduce spill-over impacts • Longer-stay or all-day parking options for residents and carers • Visitor parking near shops, community facilities and public transport stops • Better enforcement and management of parking rules and misuse of street parking
Cycling infrastructure (59 responses)	• Landscaping and buffers between bikes and traffic, improving safety and comfort • Continuous and gap-free cycling networks, not short or disconnected segments • Clear separation between cyclists and pedestrians, particularly on footpaths
Infrastructure before development (120 responses)	Housing growth should not be pursued without guaranteed infrastructure and service delivery Infrastructure investment must be tangible, funded and committed
Revitalisation and local activation (108 responses)	Encouraging cafés, restaurants, bars and small businesses, particularly at ground level Supporting night time economy uses, including live music, arts and cultural venues Activating ground floors of new development with retail, hospitality or community uses Improving shopfronts and facades to make streets more attractive Providing outdoor dining opportunities, seating and shaded areas Creating small public spaces, plazas and laneways for events, markets and gathering Supporting local artists, creatives and cultural activity
Public domain improvements - safety, lighting, cleanliness and maintenance (111 responses)	Improved street lighting Increased cleaning and maintenance, including rubbish collection and graffiti removal Regular upkeep of footpaths, parks and verges Better management of neglected or abandoned shopfronts and buildings

Key themes	Ideas included
	Improved surveillance through active street life, lighting and design
Affordable Housing (22 responses)	• Support for social, public and non-profit housing models, especially on public or state-owned land. • Calls for long-term or permanent affordability, rather than short-term. • Support for housing diversity, including larger dwellings suitable for families, not only small apartments.

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Map Survey Question 10 - Are there locations you think are best suited for higher density development?

Respondents were required to select locations that are best suited for higher density and provide a short comment.



Figure 1. Locations pinned as suited for higher density (Refer to Attachment 2a for full map)

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Figure 2. Heatmap showing frequency of pins for areas suited for high density (Refer to Attachment 2b for full map

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What we heard – suburbs best suited for higher density		
Top Suburbs	**Total pins**	**Summary of comments**
Leichhardt	241	• Concentrate high density along Parramatta Road. • Areas pinned have good access to public transport, schools and daily services • Revitalise underutilised shops with residential
Annandale	111	
Petersham	67	
Lewisham	60	
Stanmore	59	
Camperdown	33	

What we heard - locations best suited for higher density		
Top Locations	**Total pins**	**Summary of Comments**
West Connex Dive Site 176 Parramatta Road, Annandale	9	• Utilise this site to provide more affordable housing for front line workers • In proximity to other high-density buildings and development • Close to the CBD, health district and public transport
Easter Street, Leichhardt	9	• Limit high density to the blocks adjacent to Parramatta Road • Relocate car dealerships to allow for residential
71–73 Lords Road, Leichhardt	9	• Consider this area as an option instead of Parramatta Road. • Access to shops, schools and public transport • Replace light industrial with residential
Barker Lane Lewisham	6	• Close proximity to Lewisham Train Station
5 Bridge Rd, Stanmore	4	• Redevelop on and around the site

Map Survey Question 11 - Are there any locations you think should be avoided for higher density development?

Respondents were required to select locations that should be avoided for higher density and provide a short comment.

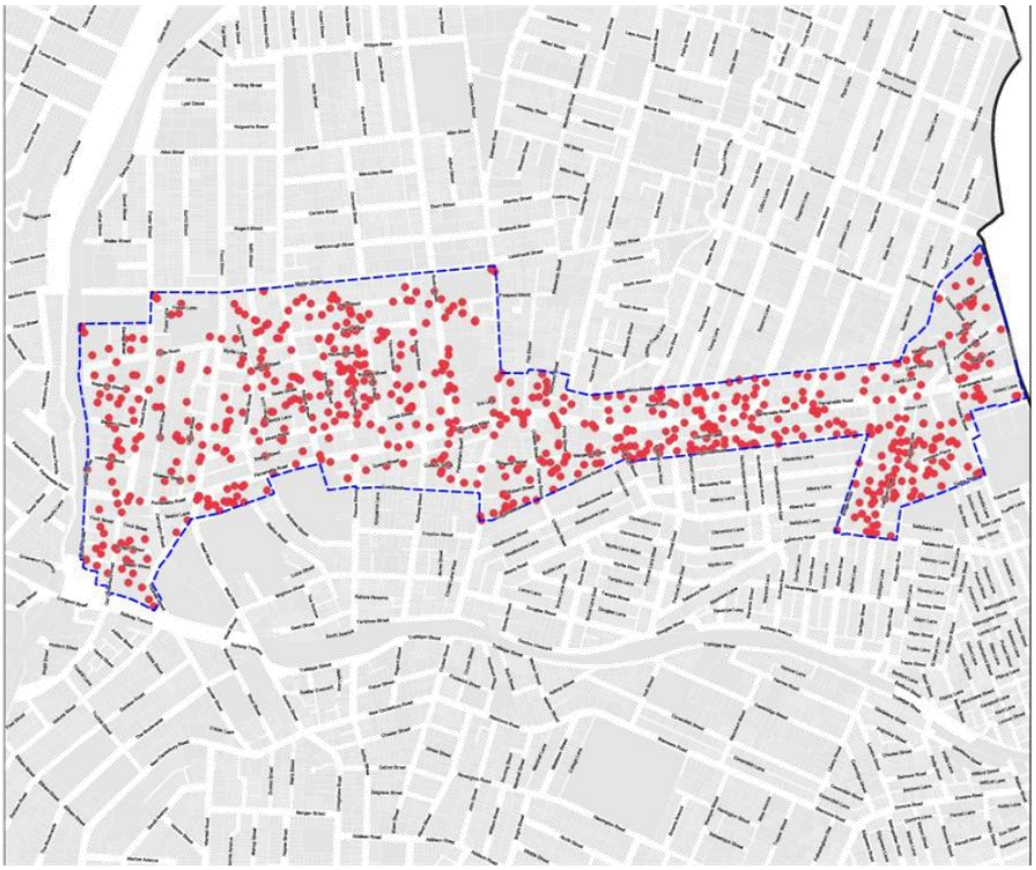

Figure 3. Locations pinned as avoid for higher density (Refer to Attachment 2c for full map)

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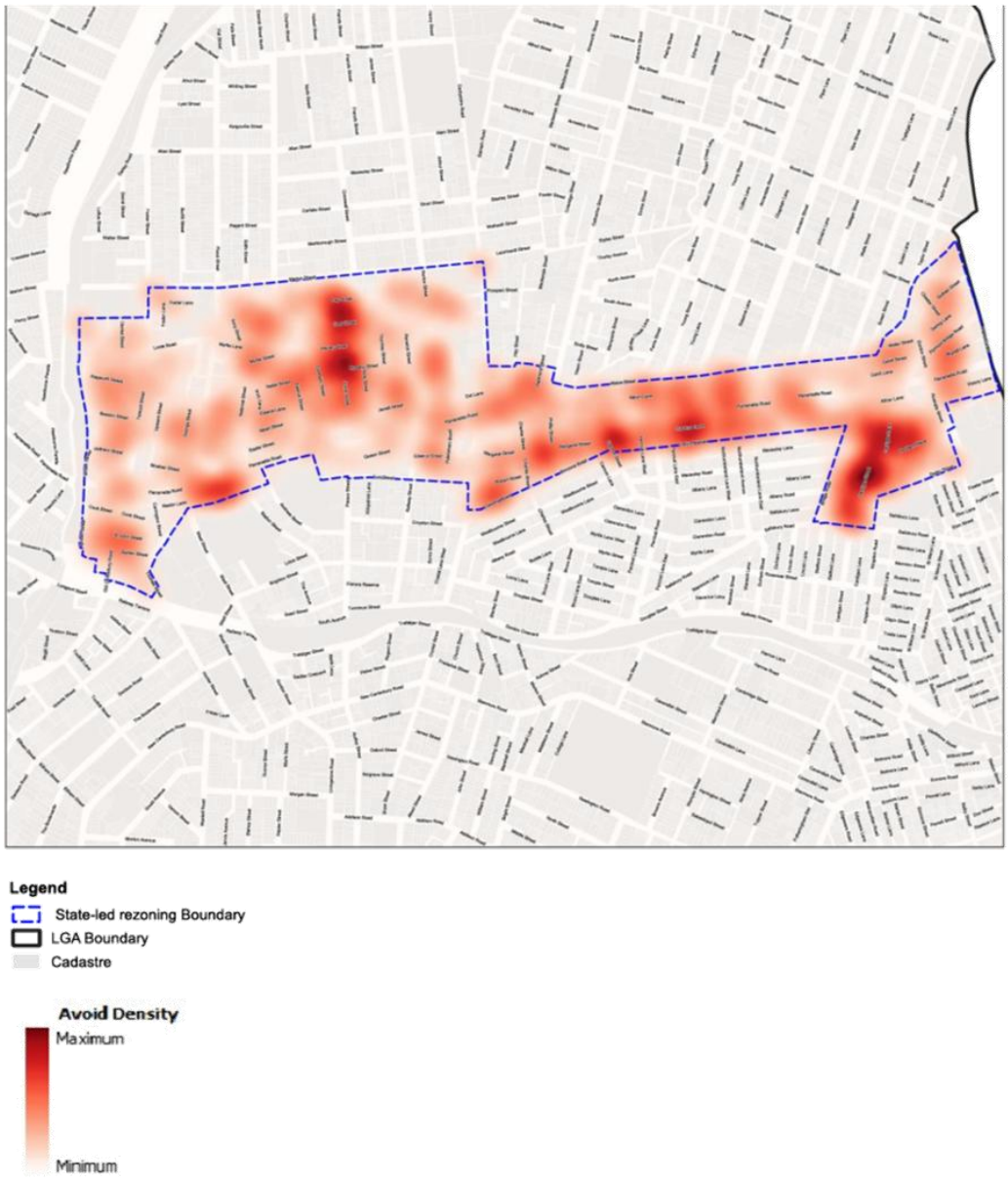

Figure 4. Heatmap showing frequency of pins for areas to avoid for high density (Refer to Attachment 2d for full map)

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What we heard – suburbs best avoided for higher density		
Top Suburbs	**Top pins**	**Summary of Comments**
Leichhardt	303	• Generally, comments state that density should be concentrated along the Parramatta Road Corridor and avoided on existing residential streets and those with high heritage significance.
Stanmore	147	
Annandale	96	
Petersham	78	
Camperdown	49	

Other locations pinned to avoid higher density		
Top Locations	**Total pins**	• **Summary of Comments**
Cardigan Street (Stanmore and Camperdown)	**43**	• Avoid this street to protect valuable heritage character • High density could worsen existing flood issues • Concerns that the M8 tunnel will present structural issues for high density • High density development will negatively impact existing residents' amenity (solar access, privacy). • High density will present higher traffic that is not suitable for family area.
Margaret Street (Petersham and Stanmore)	**22**	• Avoid this street to protect valuable heritage character
Albion Street (Annandale)	**20**	• Avoid this street to protect valuable heritage character • Concerns that redevelopment will worsen traffic congestion • Congestion around the school should be considered

What we heard - Parramatta Road
Parramatta Road received **118** pins, general comments included: • Density on Parramatta Road should be low-medium density with heritage facades protected

• Future Parramatta residents would have to face poor amenity presented by traffic congestion Suburb specific comments along Parramatta Road included:		
Parramatta Road suburb specifics	**Total pins**	**Comments**
Petersham	28	• Narrow point on the whole of Parramatta Road that experiences major congestion and traffic • Avoid overshadowing schools and parks to the south of Parramatta Road
Annandale	26	• Protection of heritage significant sites
Stanmore	31	• Concerns that existing parking issues
Leichhardt	22	• Address major traffic congestion in the area
Camperdown	7	• Protect existing school
Lewisham	4	• Address traffic congestions

Emails

In addition to responses received through the YSIW survey, 151 email submissions were received. This section summarises the key issues raised in those email submissions.

Key themes	Comments
Transport **(75 comments)**	• Improve public transport • Reallocating traffic lanes for more public and active transport • Lowering speed limits • Diverting traffic to WestConnex • Reducing non-local through-traffic • Provision of adequate off-street and underground parking in new residential developments • Parking pressures (residents and visitors) • Areas have inadequate public transport capacity for increased densities • Avoid higher density in poorly serviced areas • Need more detailed traffic modelling
Public Domain **(120 comments)**	• Ensure height, scale and design respect surrounding character

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	• Widened footpaths to comfortably accommodate pedestrians, prams and mobility devices • Improved lighting to increase safety and comfort at night • Ensure comfort at street level by avoiding extreme building height, bulk and continuous street walls • Overshadowing of footpaths, parks and public spaces will reduce sunlight and amenity • Improve mid-block links, laneways and pedestrian connections
Open Space (110 comments)	• Inner West suburbs have some of the lowest public open space per capita in NSW. • Significant population growth will further reduce access to green space and have negative impacts on park amenity and maintenance. • Open space should be adequate size for recreation and gathering. • Parks suitable for a wide range of users (children, older people, people with disabilities, dog owners) • Taller development will compromise solar access for open spaces and parks.
Not-for-Profit Housing (55 comments)	• Council's existing affordable housing policy is too low. • Affordable housing relies too heavily on incentives and bonus provisions. • New development may result in a net loss of existing affordable housing. • Ensure even distribution of affordable housing across the corridor. • The need for government-led, permanent social housing.
Commercial and Retail Opportunities (60 comments)	Commercial and retail uplift should be concentrated on the Parramatta Road frontage. Prioritise the revitalisation of underutilised and vacant commercial sites.

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	Surrounding residential streets should not be rezoned for retail or high-intensity mixed use. Rezoning may reduce existing employment land displacing industrial, service and creative uses. Support for small, locally owned businesses instead of large chain businesses. Day-to-day services should be accessible.
Improvements to Streetscape (125 comments)	Street upgrades should be undertaken for the entire corridor and not just individual sites. Street upgrades should be of high quality and easy to maintain. Improve wayfinding and using landscaping or public art markers to establish clear visual cues for safer movement.
Heritage (90 comments)	Concerns of gradual heritage erosion removing local character and identity. New development should avoid facadism and there should be controls in place to ensure genuine adaptive reuse rather than symbolic retention. Ensuring there is a consistent approach to heritage areas.
Infrastructure and Services (120 comments)	A clear, transparent infrastructure delivery plan should be made detailed with timelines, sequencing and delivery responsibilities. Schools are operating at capacity. Stormwater and drainage system needs to be reassessed.
Flooding (28 comments)	Avoid rezoning areas that experience high levels of flood Concerns that increased hard surfaces from new development will worsen existing flood issue
Biodiversity (25 comments)	• Rezoning may fragment or remove remaining urban habitat, causing permanent ecological loss. • Loss of mature trees, particularly large canopy trees in private gardens, streets and along corridors. Disruption to wildlife movement corridors

	• Having stronger measures in place to protect biodiversity such as: ○ Exclude biodiversity-sensitive areas from rezoning ○ Limit density in areas with high canopy or habitat value Retain lower-intensity development where biodiversity contributes strongly to local character and environmental function.
Engagement and Governance (30 comments)	• The lack of transparency and clarity in the engagement process and notification awareness • Unclear of the roles and responsibilities in the decision making between State Government and Council • Concerns with the change in site investigation boundary Difficulty understanding how all the concurrent planning projects (i.e. Our Fairer Future Plan) will work in tangent with the State-led Rezoning.

Agency Submissions

Council received 1 agency submission.

Agency	Key Points
Sydney Water	• The submission outlines servicing constraints required next steps and infrastructure protection considerations. • Preliminary advice indicates water servicing is likely available, but capacity at a local level cannot be confirmed without staging and growth detail. • Early engagement of a Water Servicing Coordinator and prompt lodgement of a Feasibility Application are strongly recommended.

Next steps

This report will be reported to Council at its on its June 2026 meeting. Subsequently, the report along with all survey responses and submissions will be forwarded to the State Government to inform their Rezoning Proposal.

It is expected that NSW State Government will exhibit the draft Rezoning Proposal in late 2026 for community consultation.